



Budget

2021–22

Portfolio Budget Statements 2021–22 **Budget Related Paper No. 1.10**

Infrastructure, Transport, Regional Development and
Communications Portfolio

Budget Initiatives and Explanations of
Appropriations Specified by Outcomes
and Programs by Entity

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ISSN 2652-8118 (Print)

ISSN 2652-8126 (Online)

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The Hon Michael McCormack MP

**Deputy Prime Minister
Minister for Infrastructure, Transport and Regional Development
Leader of The Nationals
Federal Member for Riverina**

President of the Senate
Australian Senate
Parliament House
CANBERRA ACT 2600

Speaker
House of Representatives
Parliament House
CANBERRA ACT 2600

Dear Mr President
Dear Mr Speaker

I hereby submit Portfolio Budget Statements in support of the 2021-22 Budget for the Infrastructure, Transport, Regional Development and Communications Portfolio.

These statements have been developed, and are submitted to the Parliament, as a statement on the outcomes for the portfolio.

I present these statements to provide accountability to the Parliament and, through it, the public.

Yours sincerely


Michael McCormack

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Abbreviations and conventions

The following notation may be used:

NEC/nec	not elsewhere classified
-	nil
..	not zero, but rounded to zero
na	not applicable (unless otherwise specified)
nfp	not for publication
\$m	\$ million
\$b	\$ billion

Figures in tables and in the text may be rounded. Figures in text are generally rounded to one decimal place, whereas figures in tables are generally rounded to the nearest thousand. Discrepancies in tables between totals and sums of components are due to rounding.

Enquiries

Should you have any enquiries regarding this publication please contact the Chief Financial Officer, Department of Infrastructure, Transport, Regional Development and Communications on (02) 6274 7111.

Links to Portfolio Budget Statements (including Portfolio Additional Estimates Statements and Portfolio Supplementary Additional Statements) can be located on the Australian Government Budget website at: www.budget.gov.au.

User Guide to the Portfolio Budget Statements

User guide

The purpose of the *2021-22 Portfolio Budget Statements* (PB Statements) is to inform Senators and Members of Parliament of the proposed allocation of resources to government outcomes by entities within the portfolio. Entities receive resources from the annual appropriations acts, special appropriations (including standing appropriations and special accounts), and revenue from other sources.

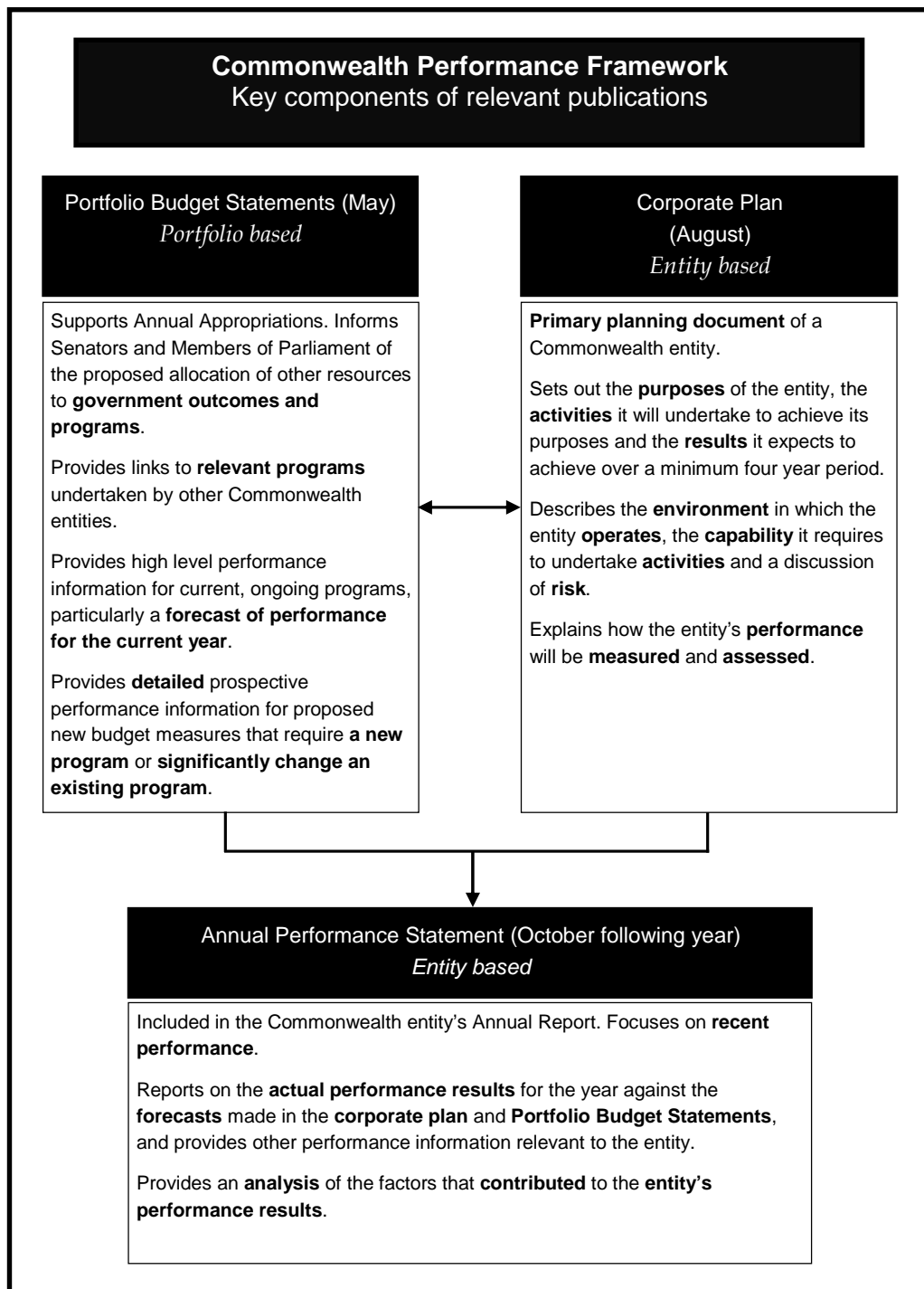
A key role of the PB Statements is to facilitate the understanding of proposed annual appropriations in Appropriation Bills (No. 1 and No. 2) 2021-22 (or Appropriation (Parliamentary Departments) Bill (No. 1) 2021-22 for the parliamentary departments). In this sense, the PB Statements are Budget related papers and are declared by the Appropriation Acts to be 'relevant documents' to the interpretation of the Acts according to section 15AB of the *Acts Interpretation Act 1901*.

The PB Statements provide information, explanation and justification to enable Parliament to understand the purpose of each outcome proposed in the Bills.

As required under section 12 of the *Charter of Budget Honesty Act 1998*, only entities within the general government sector are included as part of the Commonwealth general government sector fiscal estimates and produce PB Statements where they receive funding (either directly or via portfolio departments) through the annual appropriation acts.

The Commonwealth Performance Framework

The following diagram outlines the key components of the Commonwealth performance framework. The diagram identifies the content of each of the publications and the relationship between them. Links to the publications for each entity within the portfolio can be found in the introduction to Section 2: Outcomes and planned performance.



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Portfolio Overview

Infrastructure, Transport, Regional Development and Communications Portfolio overview

Ministers and portfolio responsibilities

There are eight Ministers with responsibility for the Infrastructure, Transport, Regional Development and Communications Portfolio:

- The Hon Michael McCormack MP, Deputy Prime Minister and Minister for Infrastructure, Transport and Regional Development
- The Hon David Littleproud MP, Minister for Agriculture, Drought and Emergency Management
- The Hon Paul Fletcher MP, Minister for Communications, Urban Infrastructure, Cities and the Arts
- The Hon Mark Coulton MP, Minister for Regional Health, Regional Communications and Local Government
- The Hon Andrew Gee MP, Minister for Decentralisation and Regional Education
- The Hon Scott Buchholz MP, Assistant Minister for Road Safety and Freight Transport
- The Hon Nola Marino MP, Assistant Minister for Regional Development and Territories
- The Hon Kevin Hogan MP, Assistant Minister to the Deputy Prime Minister.

The Infrastructure, Transport, Regional Development and Communications Portfolio comprises the Department of Infrastructure, Transport, Regional Development and Communications (the department) and 28 other entities with key responsibilities as outlined below:

- **Department of Infrastructure, Transport, Regional Development and Communications** – The department is responsible for the design and implementation of the Australian Government’s infrastructure, transport, regional development, communications and arts policies and programs. The department works to: improve infrastructure across Australia; provide an efficient, sustainable, competitive, safe and secure transport system; strengthen the sustainability, capacity and diversity of our cities and regional economies; provide good governance in the territories; and promote innovative communications and cultural sectors.

Portfolio overview

- **Airservices Australia** – Airservices Australia is a Commonwealth corporate entity, responsible for providing safe, secure, efficient and environmentally responsible services to the aviation industry within the Australian Flight Information Region. Some of Airservices Australia's responsibilities include air traffic control, airways navigation and communication facilities, publishing aeronautical data and airport rescue and fire-fighting services.
- **Australia Council (the Council)** – The Council is the Australian Government's principal arts funding and advisory body with a purpose to champion and invest in Australian arts. The Council has a national leadership role in supporting and building Australia's arts ecology by fostering excellence in the arts, increasing national and international engagement with Australian art and artists, and promoting the appreciation, knowledge and understanding of the arts.
- **Australian Broadcasting Corporation (ABC)** – The ABC is a national broadcaster. It provides programming that informs, educates and entertains, and contributes to and reflects Australia's national identity, including delivering such programming to overseas audiences. It encourages cultural diversity, fosters public debate, engages directly with local communities, and fosters the creative industries, music and the arts. The ABC is an integral part of the Australian media, providing radio, television and digital media services to all Australians, including independent news and information services.
- **Australian Communications and Media Authority (ACMA)** – ACMA is responsible for regulating in accordance with legislation related to broadcasting, radiocommunications, telecommunications and online content. ACMA works with all stakeholders to maximise the public benefit, including the extent to which the regulatory framework addresses the broad concerns of the community, meets the needs of industry, and maintains community and national interest safeguards.
- **Australian Film, Television and Radio School (AFTRS)** – AFTRS is the leading institution for specialist education and training for Australia's screen arts and broadcast sector. AFTRS' purpose is to provide high-quality education and training to advance the skills and knowledge of talented individuals and meet the evolving needs of Australia's screen and broadcast industries. AFTRS educates and inspires the storytellers of the future and encourages innovative engagement with technology to disseminate those stories to audiences. AFTRS conducts leading research relevant to industry, holds forums and disseminates ideas to stimulate discussion and a response to the converging screen and broadcast industries.

- **Australian Maritime Safety Authority (AMSA)** – AMSA is responsible for the maritime safety of international shipping and domestic commercial vessels, protection of the marine environment from ship-sourced pollution, and search and rescue nationally.
- **Australian National Maritime Museum (ANMM)** – The ANMM is responsible for leading the promotion and conservation of Australia’s maritime heritage and culture. This is done through: developing and sharing its collections, knowledge and expertise; motivating learning through research, educational programs and products; supporting community participation to retain Australia’s maritime heritage; and exploring contemporary issues of public interest and maritime relevance.
- **Australian Postal Corporation (Australia Post)** – Australia Post is a Government Business Enterprise, wholly owned by the Australian Government. It provides a letter delivery service to all people in Australia, and a range of parcel, logistics and other services.
- **Australian Rail Track Corporation Limited (ARTC)** – The ARTC is one of Australia’s largest freight rail network owners with more than 20 years of experience in building, maintaining and operating rail infrastructure. ARTC manages the Australian Government’s interest in more than 8,500 kilometres of rail infrastructure and the delivery of the transformational Inland Rail project.
- **Australian Transport Safety Bureau (ATSB)** – The purpose of the ATSB is to improve the safety of, and public confidence in, aviation, rail and marine transport. The ATSB conducts independent investigations of transport accidents and other safety occurrences, undertakes safety data recording, analysis and research, and influences safety action.
- **Bundanon Trust** – Bundanon Trust cares for the Boyd art collection and supports arts practice and engagement with the arts through its residency, education, exhibition and performance programs. In preserving the natural and cultural heritage of its site, Bundanon Trust promotes the value of landscape in all our lives.
- **Civil Aviation Safety Authority (CASA)** – CASA has the function of conducting the safety regulation of the civil air operations in Australian territory and the operation of Australian aircraft outside Australian territory. While safety regulation of civil aviation remains its primary role, CASA also provides safety education and training programs and has responsibility for airspace regulation.

Portfolio overview

- **Creative Partnerships Australia (legally constituted as the Australia Business Arts Foundation Ltd)** – The role of Creative Partnerships Australia is to create a culture of private sector support for the arts. It aims to grow the culture of giving, investment, partnership and volunteering, bringing donors, businesses, artists and arts organisations together to foster a more sustainable and vibrant arts sector for the benefit of all Australians.
- **Infrastructure Australia (IA)** – IA’s primary role is to support the Australian Government’s plan to build a strong and prosperous economy through the provision of high quality independent advice concerning nationally significant infrastructure matters.
- **Moorebank Intermodal Company Limited (MIC)** – MIC is a wholly owned Australian Government entity established to facilitate the development of the intermodal terminal at Moorebank in south-western Sydney.
- **National Capital Authority (NCA)** – The NCA performs the role of trustee and manager of areas in Canberra and the Australian Capital Territory that are designated as National Land for the special purpose of Canberra as the National Capital. The NCA’s statutory function is to manage the Australian Government’s interest in the strategic planning, promotion, development and enhancement of Canberra as the National Capital.
- **National Faster Rail Agency (NFRA)** – The NFRA is committed to advising the Australian Government on faster rail opportunities to support regional economic growth and enable more people to access employment, affordable housing and social opportunities. This will be achieved by working closely with state and territory governments and private sector proponents to investigate faster rail opportunities and deliver reduced travel times and more reliable services for rail passengers on strategic corridors between our capital cities and regional centres.
- **National Film and Sound Archive of Australia (NFSA)** – The NFSA is Australia’s premier audiovisual archive. It collects and preserves significant Australian film, recorded sound, broadcast works and new media, and shares the collection with audiences across Australia and overseas.
- **National Gallery of Australia (the National Gallery)** – The purpose of the National Gallery is to: develop and maintain a national collection of works of art; exhibit, or make available for exhibition by others, works of art from the national collection or works of art that are otherwise in the possession of the National Gallery; and to make the most advantageous use of the national collection in the national interest.

- **National Library of Australia (NLA)** – The NLA ensures that documentary resources of national significance relating to Australia and the Australian people, as well as significant non-Australian library materials, are collected, preserved and made accessible either through the library or through collaborative arrangements with other libraries.
- **National Museum of Australia (NMA)** – The NMA brings to life the rich and diverse stories of the nation through researching, developing, preserving, digitising and exhibiting a significant national collection, creating programs and partnerships for national and international audiences.
- **National Portrait Gallery of Australia (NPGA)** – The purpose of the NPGA is to develop, preserve, maintain and promote a national collection of portraits and other works of art. It also develops and engages a national audience for the collection, exhibitions, education, research, publications, and public and online programs.
- **National Transport Commission (NTC)** – The NTC leads national land transport reform in support of Australian governments to improve safety, productivity, environmental outcomes and regulatory efficiency relating to road, rail and intermodal transport.
- **NBN Co Limited (NBN Co)** – NBN Co is a Government Business Enterprise, wholly owned by the Australian Government. It is planning, rolling out and operating Australia's new broadband network, which will provide all Australians with access to very fast broadband.
- **North Queensland Water Infrastructure Authority (NQWIA)** – NQWIA provides strategic planning and coordination of Commonwealth resources to implement priority water projects in northern Queensland.
- **Screen Australia** – Screen Australia works to support bold, enduring and culturally significant Australian storytelling that resonates with local audiences and succeeds in a global marketplace, created by a skilled and entrepreneurial screen industry. Screen Australia co-finances its projects with private financing sources.
- **Special Broadcasting Service Corporation (SBS)** – SBS is a national broadcaster. It provides multicultural and multilingual services that inform, educate and entertain all Australians. Its mission is to contribute to a more cohesive, equitable and harmonious Australia through its television, radio and online services.

Portfolio overview

- **WSA Co Limited (WSA Co)** – WSA Co is an unlisted public company wholly owned by the Australian Government. It was established to develop and operate Western Sydney International (Nancy-Bird Walton) Airport at Badgerys Creek. WSA is required to execute its responsibilities in accordance with a Project Deed with the Government in order to open the Airport by 2026.

A summary of the Portfolio structure is at Figure 1. Further detail about the responsibilities of each agency appears in individual agency chapters.

Airservices Australia; Australia Post; the Australian Rail Track Corporation Limited; Bundanon Trust; Creative Partnerships Australia; Moorebank Intermodal Company Limited; NBN Co Limited; and WSA Co Limited do not appear in the 2021-22 Portfolio Budget Statements as these entities do not receive direct funding through the annual appropriation acts.

For information on resourcing across the portfolio, please refer to Part 1: Agency Financial Resourcing in *Budget Paper No. 4: Agency Resourcing*.

**Figure 1: Infrastructure, Transport, Regional Development and Communications
Portfolio structure and outcomes**

Deputy Prime Minister and Minister for Infrastructure, Transport and Regional Development The Hon Michael McCormack MP
Minister for Agriculture, Drought and Emergency Management The Hon David Littleproud MP
Minister for Communications, Urban Infrastructure, Cities and the Arts The Hon Paul Fletcher MP
Minister for Regional Health, Regional Communications and Local Government The Hon Mark Coulton MP
Minister for Decentralisation and Regional Education The Hon Andrew Gee MP
Assistant Minister for Road Safety and Freight Transport The Hon Scott Buchholz MP
Assistant Minister for Regional Development and Territories The Hon Nola Marino MP
Assistant Minister to the Deputy Prime Minister The Hon Kevin Hogan MP

**Figure 1: Infrastructure, Transport, Regional Development and Communications
Portfolio structure and outcomes (continued)**

<p style="text-align: center;">Department of Infrastructure, Transport, Regional Development and Communications Secretary: Mr Simon Atkinson</p> <p>Outcome 1: Improved infrastructure across Australia through investment in and coordination of transport and other infrastructure</p> <p>Outcome 2: An efficient, sustainable, competitive, safe and secure transport system for all transport users through regulation, financial assistance and safety investigations</p> <p>Outcome 3: Strengthening the sustainability, capacity and diversity of Australia's cities and regions including through facilitating local partnerships between all levels of government and local communities; through investment in water infrastructure and measures that stimulate economic growth; and providing grants and financial assistance</p> <p>Outcome 4: Good governance and service delivery in the Australian territories including through the maintenance and improvement of the laws and services for non-self-governing territories, and the overarching legislative framework for self-governing territories</p> <p>Outcome 5: Promote an innovative and competitive communications sector, through policy development, advice and program delivery, so all Australians can realise the full potential of digital technologies and communications services</p> <p>Outcome 6: Participation in, and access to, Australia's arts and culture through developing and supporting cultural expression</p>
<p style="text-align: center;">Airservices Australia Chair: Mr John Weber Chief Executive Officer: Mr Jason Harfield</p> <p>Mission: Provide air navigation and aviation rescue fire-fighting services for the aviation industry and community</p>
<p style="text-align: center;">Australia Council Chair: Mr Sam Walsh AO Chief Executive Officer: Mr Adrian Collette AM</p> <p>Outcome 1: Supporting Australian artists and arts organisations to create and present excellent art that is accessed by audiences across Australia and abroad</p>

**Figure 1: Infrastructure, Transport, Regional Development and Communications
Portfolio structure and outcomes (continued)**

<p>Australian Broadcasting Corporation Non-Executive Director and Chairperson: Ms Ita Buttrose AC OBE Managing Director: Mr David Anderson</p> <p>Outcome 1: Informed, educated and entertained audiences – throughout Australia and overseas – through innovative and comprehensive media and related services</p>
<p>Australian Communications and Media Authority Chair and Agency Head: Ms Nerida O'Loughlin PSM Deputy Chair and Chief Executive Officer: Ms Creina Chapman</p> <p>Outcome 1: A communications and media environment that balances the needs of the industry and the Australian community through regulation, education and advice</p>
<p>Australian Film, Television and Radio School Chair and Member: Mr Russel Howcroft Director: Dr Nell Greenwood</p> <p>Outcome 1: Support the development of a professional screen arts and broadcast culture in Australia including through the provision of specialist industry-focused education, training and research</p>
<p>Australian Maritime Safety Authority Chair: Mr Stuart Richey AM Chief Executive Officer: Mr Mick Kinley</p> <p>Outcome 1: Minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services and maximise people saved from maritime and aviation incidents through search and rescue coordination</p>
<p>Australian National Maritime Museum Chair: Mr John Mullen AM Director and Chief Executive Officer: Mr Kevin Sumption PSM</p> <p>Outcome 1: Increased knowledge, appreciation and enjoyment of Australia's maritime heritage by managing the National Maritime Collection and staging programs, exhibitions and events</p>
<p>Australian Postal Corporation Chairperson: Mr Lucio Di Bartolomeo Acting Group Chief Executive Officer and Managing Director: Mr Rodney Boys</p> <p>Mission: Australia Post is required by law to provide a universal letter service which is reasonably accessible to all people in Australia and, in addition, to provide a standard letter service at a uniform price from anywhere to anywhere in the country</p>

**Figure 1: Infrastructure, Transport, Regional Development and Communications
Portfolio structure and outcomes (continued)**

<p>Australian Rail Track Corporation Limited Chair: The Hon Warren Truss AC Managing Director and Chief Executive Officer: Mr Mark Campbell</p> <p>Mission: To manage the seamless, safe transit of trains across the national rail network through the building, maintenance and operating of rail infrastructure including the inland rail route between Melbourne and Brisbane</p>
<p>Australian Transport Safety Bureau Chief Commissioner and Chief Executive Officer: Mr Greg Hood</p> <p>Outcome 1: Improved transport safety in Australia including through: Independent 'no blame' investigation of transport accidents and other safety occurrences; safety data recording, analysis and research; and influencing safety action</p>
<p>Bundanon Trust Chair: Ms Jennifer Bott AO Chief Executive Officer: Ms Deborah Ely AM</p> <p>Mission: Bundanon Trust supports arts practice and engagement with the arts through its residency, education, exhibition and performance programs. In preserving the natural and cultural heritage of its site Bundanon promotes the value of landscape in all our lives</p>
<p>Civil Aviation Safety Authority Chair: Mr Anthony Mathews Acting Chief Executive Officer and Director of Aviation Safety until 16 May 2021: Mr Graeme Crawford Chief Executive Officer and Director of Aviation Safety from 17 May 2021: Ms Pip Spence PSM</p> <p>Outcome 1: Maximise aviation safety through a regulatory regime, detailed technical material on safety standards, comprehensive aviation industry oversight, risk analysis, industry consultation, education and training</p>
<p>Creative Partnerships Australia Director and Chairperson: Ms Catherine Walter AM Chief Executive Officer: Ms Fiona Menzies</p> <p>Mission: To foster a culture of private sector support for the arts in Australia; to grow a more sustainable, vibrant and ambitious cultural sector for the benefit of all Australians</p>

**Figure 1: Infrastructure, Transport, Regional Development and Communications
Portfolio structure and outcomes (continued)**

<p>Infrastructure Australia Chair: Ms Julieanne Alroe Chief Executive Officer: Ms Romilly Madew AO FTSE</p> <p>Outcome 1: Improve decision-making on matters relating to infrastructure; advise governments and others on matters relating to infrastructure, including better assessment of infrastructure needs and prioritisation of infrastructure projects; and promote best practice infrastructure planning, financing, delivery and operation</p>
<p>Moorebank Intermodal Company Limited Chair and Director: Ms Erin Flaherty Chief Executive Officer: Mr James Boulderstone</p> <p>Mission: Facilitate the development of the intermodal terminal at Moorebank in south-western Sydney</p>
<p>National Capital Authority Chair: Mr Terry Weber Chief Executive : Ms Sally Barnes</p> <p>Outcome 1: Manage the strategic planning, promotion and enhancement of Canberra as the National Capital for all Australians through the development and administration of the National Capital Plan, operation of the National Capital Exhibition, delivery of education and awareness programs and works to enhance the character of the National Capital</p>
<p>National Faster Rail Agency Chief Executive Officer: Mr Barry Broe</p> <p>Outcome 1: Improved rail infrastructure between our capital cities and their surrounding regional centres by providing coordination, strategic advice and the identification of investments that improve reliability and travel speeds</p>
<p>National Film and Sound Archive of Australia Chair: Ms Gabrielle Trainor AO Chief Executive Officer: Mr Jan Müller</p> <p>Outcome 1: Increased engagement with Australia's audiovisual culture past and present through developing, preserving, maintaining and promoting the national audiovisual collection of historic and cultural significance</p>

**Figure 1: Infrastructure, Transport, Regional Development and Communications
Portfolio structure and outcomes (continued)**

<p>National Gallery of Australia Chair: Mr Ryan Stokes AO Director: Mr Nick Mitzevich</p> <p>Outcome 1: Increased understanding, knowledge and enjoyment of the visual arts by providing access to, and information about, works of art locally, nationally and internationally</p>
<p>National Library of Australia Chair of Council: The Hon Dr Brett Mason Director-General: Dr Marie-Louise Ayres</p> <p>Outcome 1: Enhanced learning, knowledge creation, enjoyment and understanding of Australian life and society by providing access to a national collection of library material</p>
<p>National Museum of Australia Member and Chair: Mr David Jones Director: Dr Mathew Trinca AM</p> <p>Outcome 1: Increased awareness and understanding of Australia's history and culture by managing the National Museum's collections and providing access through public programs and exhibitions</p>
<p>National Portrait Gallery of Australia Chair: Dr Helen Nugent AO Director: Ms Karen Quinlan AM</p> <p>Outcome 1: Enhanced understanding and appreciation of Australian identity, culture and diversity through portraiture by engaging the public in education programs and exhibitions, and by developing and preserving the national portrait collection</p>
<p>National Transport Commission Chair and Ordinary Member: Ms Carolyn Walsh Chief Executive Officer: Dr Gillian Miles</p> <p>Outcome 1: Improved transport productivity, efficiency, safety and environmental performance and regulatory efficiency in Australia through developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport</p>

**Figure 1: Infrastructure, Transport, Regional Development and Communications
Portfolio structure and outcomes (continued)**

<p style="text-align: center;">NBN Co Limited</p> <p style="text-align: center;">Chairman and Director: Dr Zygmunt (Ziggy) Switkowski AO FAA FTSE FAICD Chief Executive Officer and Executive Director: Mr Stephen Rue</p> <p>Mission:</p> <p>To complete the National Broadband Network ensuring all Australians have access to very fast broadband as soon as possible, at affordable prices, and at least cost to taxpayers</p>
<p style="text-align: center;">North Queensland Water Infrastructure Authority</p> <p style="text-align: center;">Chief Executive Officer: Mr Richard McLoughlin</p> <p>Outcome 1:</p> <p>Progress the development of water resource projects in North Queensland, through strategic planning and coordination of information sharing among relevant regulatory authorities and stakeholders</p>
<p style="text-align: center;">Screen Australia</p> <p style="text-align: center;">Chair: Mr Nicholas Moore Chief Executive Officer: Mr Graeme Mason</p> <p>Outcome 1:</p> <p>Promote engaged audiences and support a creative, innovative and commercially sustainable screen industry through the funding and promotion of diverse Australian screen product</p>
<p style="text-align: center;">Special Broadcasting Service Corporation</p> <p style="text-align: center;">Non-Executive Director (Chairperson): Mr George Savvides AM Managing Director: Mr James Taylor</p> <p>Outcome 1:</p> <p>Provide multilingual and multicultural services that inform, educate and entertain all Australians and in so doing reflect Australia's multicultural society</p>
<p style="text-align: center;">WSA Co Limited</p> <p style="text-align: center;">Chair: Mr Paul O'Sullivan Chief Executive Officer: Mr Simon Hickey</p> <p>Mission:</p> <p>Establish and build the Western Sydney Airport at Badgery's Creek, in south-western Sydney</p>

Entity resources and planned performance

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**Department of Infrastructure,
Transport, Regional
Development and
Communications**

**Entity resources and planned
performance**

Department of Infrastructure, Transport, Regional Development and Communications

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Department of Infrastructure, Transport, Regional Development and Communications

Section 1: Entity overview and resources

1.1 Strategic direction statement

The work of the Department of Infrastructure, Transport, Regional Development and Communications touches every Australian community and underpins our economy and society. In our work we are guided by three key activities: Connecting Australians; Enriching Communities; and Empowering Regions. We provide policy and strategic advice to government, and deliver programs, services and regulation where relevant for infrastructure, communications, the arts, transport, our regions, our cities and our territories.

Natural disasters, extreme weather, the COVID-19 pandemic and other global shocks continue to have a profound effect on Australian communities and our economy. We will take a consultative approach to provide fit-for-purpose support to recovery efforts, to re-build and to encourage growth in affected industries and communities. We will develop policies, programs and regulatory approaches to foster new technologies and manage associated risks and market disruptions. We will also engage in critical forward planning for timely investment in infrastructure and services to support economic growth and resiliency, as well as better standards of living in our cities and regions.

We will monitor, measure and deliver through our six purposes, which are:

- **Transport Connectivity**
Supporting an efficient, sustainable, safe and accessible transport system and supporting jobs through infrastructure investment
- **Regional Development and Cities**
Improving living standards and facilitating economic growth in cities and regions across Australia
- **Water Infrastructure**
Supporting regional growth and resilience through building water infrastructure that improves water availability, connectivity, reliability and security for agricultural and other primary industry users
- **Territories**
Providing governance frameworks and services to support communities in the territories

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- **Communications Connectivity**
Enabling people in Australia to connect to effective, safe communications services and enabling investment in communication technologies, for inclusiveness and sustainable economic growth
- **Creativity and culture**
Supporting sustainable and inclusive creative and cultural sectors, and protecting and promoting Australian content and culture.

To achieve our purposes, we collaborate closely with others — portfolio entities, other governments, industry and the community as well as international organisations.

For more information on our strategic direction and performance, please refer to our Corporate Plan, online at:

<https://www.infrastructure.gov.au/departments/about/corporate-plan.aspx>

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the department for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the department's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Department of Infrastructure, Transport, Regional Development and Communications resource statement — Budget estimates for 2021-22 as at Budget May 2021

	2020-21 Estimated actual \$'000	2021-22 Estimate \$'000
Departmental		
Annual appropriations - ordinary annual services ^(a)		
Prior year appropriations available ^(b)	132,006	132,006
Departmental appropriation ^(c)	366,953	395,927
s74 external revenue ^(d)	7,481	7,608
Departmental capital budget ^(e)	21,040	20,989
Total departmental annual appropriations	527,480	556,530
Special accounts		
Opening balance	5,667	4,301
Appropriation receipts	4,997	5,011
Non-appropriation receipts	3,821	3,892
Total special accounts	14,485	13,204
less departmental appropriations drawn from annual/special appropriations and credited to special accounts	(4,242)	(4,242)
Total departmental resourcing	537,723	565,492

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Table 1.1: Department of Infrastructure, Transport, Regional Development and Communications resource statement — Budget estimates for 2021-22 as at Budget May 2021 (continued)

	2020-21 Estimated actual \$'000	2021-22 Estimate \$'000
Administered		
Annual appropriations - ordinary annual services ^(a)		
Prior year appropriations available ^(b)	1,601,788	1,551,941
Outcome 1 ^(b)	299,900	346,788
Outcome 2 ^(b)	2,120,759	1,104,484
Outcome 3 ^(b)	635,593	607,147
Outcome 4 ^(b)	188,214	159,564
Outcome 5 ^(b)	307,501	309,369
Outcome 6 ^(b)	422,556	428,650
Administered capital budget ^(f)	32,673	41,698
Payments to corporate entities ^(g)	2,060,440	2,079,427
Annual appropriations - other services - non-operating ^(h)		
Prior year appropriations available ^(b)	1,818,565	1,541,109
Administered assets and liabilities ^(h)	1,449,511	2,065,192
Payments to corporate entities	42,328	72,002
Annual appropriations - other services - specific payments to States, ACT, NT and local government ^(h)		
Outcome 1 ⁽ⁱ⁾	591,693	499,495
Outcome 3 ^(j)	1,020,836	991,227
Total administered annual appropriations	12,592,357	11,798,092
Total administered special appropriations ^(k)	2,980,035	1,558,593
Special accounts ^{(k)(l)}		
Opening balance	27,140	27,345
Appropriation receipts ^(m)	337,092	337,694
Non-appropriation receipts	19,271	19,425
Total special accounts receipts	383,503	384,464
less administered appropriations drawn from annual/ special appropriations and credited to special accounts	(337,092)	(337,694)
less payments to corporate entities from annual/special appropriations	(198,691)	(244,500)
Total administered resourcing	15,420,112	13,158,955
Total resourcing	15,957,835	13,724,447
	2020-21	2021-22
Average staffing level (number)	1,504	1,644

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Third party payments from and on behalf of other entities

	2020-21 Estimated actual \$'000	2021-22 Estimate \$'000
Receipts received from other entities for the provision of services (disclosed above in s74 external revenue section above)		
Australian Transport Safety Bureau	1,730	1,782
Payments made by other entities on behalf of the Department (disclosed above within administered appropriations)		
Services Australia ⁽ⁿ⁾	227,013	229,186
Payments made to corporate entities within the portfolio		
Australia Council	214,883	219,794
Australian Broadcasting Corporation	1,065,354	1,070,097
Australian Film, Television and Radio School	25,059	22,738
Australian Maritime Safety Authority	216,850	217,904
Australian National Maritime Museum	24,242	25,820
Civil Aviation Safety Authority	195,789	220,136
Infrastructure Australia	15,419	12,853
National Film and Sound Archive of Australia	27,344	25,893
National Gallery of Australia	77,719	107,407
National Library of Australia	68,344	66,376
National Museum of Australia	44,277	43,307
National Portrait Gallery of Australia	13,038	12,668
National Transport Commission	3,629	3,603
Screen Australia	13,531	39,466
Special Broadcasting Service Corporation	296,933	310,021
Total payments to corporate entities	2,302,411	2,398,083

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.
Prepared on a resourcing (that is, appropriations available) basis.

- (a) Appropriation Bill (No. 1) 2021-22.
- (b) Excludes amounts subject to administrative quarantine by the Department of Finance or withheld under section 51 of the *Public Governance, Performance and Accountability Act 2013* (PGPA Act).
- (c) Excludes departmental capital budget (DCB).
- (d) Estimated External Revenue receipts under section 74 of the PGPA Act.
- (e) Departmental capital budgets are not separately identified in Appropriation Bill (No.1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- (f) Administered capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.10 for further details. For accounting purposes, this amount is designated as a 'contribution by owner'.
- (g) 'Corporate entities' are Corporate Commonwealth Entities and Commonwealth companies as defined under the PGPA Act.
- (h) Appropriation Bill (No. 2) 2021-22.
- (i) Relates to appropriations sought for payment to the States, ACT, NT and local governments in Appropriation Bill No.2 2021-22. Outcome 1 – Program 1.1: Infrastructure Investment includes the Roads to Recovery program under the Roads to Recovery Funding Conditions 2014. Information on the terms and conditions can be found in the determination, Roads to Recovery funding Conditions 2014 at https://investment.infrastructure.gov.au/files/roads_to_recovery_funding_conditions/R2R_Funding_Conditions_November_2019.pdf. For state splits please refer to *Budget Paper 3 2021-22* at <https://budget.gov.au/2021-22/content/bp3/index.htm>.
- (j) Relates to appropriations sought for payment to the States, ACT, NT and local governments in Appropriation Bill No.2 2021-22. Outcome 3 – Program 3.1: Regional Development includes the Drought Communities Programme and Program 3.2: Local Government includes Local Roads and Community Infrastructure. For state splits please refer to *Budget Paper 3 2021-22* at <https://budget.gov.au/2021-22/content/bp3/index.htm>.
- (k) For further information on special appropriations and special accounts, please refer to *Budget Paper No. 4 - Agency Resourcing*. Please also see Section 2 for further information on outcome and program

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expenses broken down by various funding sources, for example annual appropriations, special appropriations and special accounts.

- (l) Excludes trust moneys held in Services for Other Entities and Trust Moneys (SOETM) and other special accounts.
- (m) Amounts credited to the special accounts from annual and special appropriations.
- (n) Payments relate to the Tasmanian Freight Equalisation Scheme and the Bass Strait Passenger Vehicle Equalisation Scheme administered items.

1.3 Budget measures

Budget measures in relating to the department are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: Department of Infrastructure, Transport, Regional Development and Communications 2021-22 Budget measures
Measures announced since the 2020-21 Mid-Year Economic and Fiscal Outlook (MYEFO)

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
Payment measures						
Ausfilm	6.1					
Administered payment		(3,298)	1,649	1,649	-	-
Total		(3,298)	1,649	1,649	-	-
Bass Strait Passenger Vehicle Equalisation Scheme	2.1					
Administered payment		-	-	-	-	-
Total		-	-	-	-	-
Building Australia's Resilience ^(a)	5.2					
Departmental payment		110	713	-	-	-
Total		110	713	-	-	-
Community Development Grants Programme — new projects	3.1					
Administered payment		(12,500)	500	12,500	12,500	-
Total		(12,500)	500	12,500	12,500	-
COVID-19 Response Package — additional arts sector support ^(b)	6.1, 6.2					
Administered payment		25,000	161,398	-	-	-
Departmental payment		-	653	-	-	-
Total		25,000	162,051	-	-	-
COVID 19 Response Package — aviation and tourism support — continued ^{(a) (e)}	2.3					
Administered payment		nfp	nfp	nfp	nfp	nfp
Total		nfp	nfp	nfp	nfp	nfp
Digital Economy Strategy ^{(a) (f)}	2.3, 2.4					
Administered payment	5.1, 5.2	-	16,088	23,997	7,500	-
Departmental payment	6.2	-	2,886	2,640	1,427	1,003
Total		-	18,974	26,637	8,927	1,003
Heavy Vehicle Road User Charge	1.1					
Administered payment		-	-	-	-	-
Total		-	-	-	-	-
Indigenous Visual Arts Industry Innovation and Growth Funding Package	6.1, 6.2					
Administered payment		-	5,000	5,045	5,126	5,208
Departmental payment		-	-	820	812	1,039
Total		-	5,000	5,865	5,938	6,247

Table 1.2: Department of Infrastructure, Transport, Regional Development and Communications 2021-22 Budget measures
Measures announced since the 2020-21 Mid-Year Economic and Fiscal Outlook (MYEFO) (continued)

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
Infrastructure Investment — Australian Capital Territory ^(c)	1.1					
Administered payment		-	-	-	-	-
Total		-	-	-	-	-
Infrastructure Investment — New South Wales ^(c)	1.1					
Administered payment		-	-	-	-	-
Total		-	-	-	-	-
Infrastructure Investment — Northern Territory ^(c)	1.1					
Administered payment		-	-	-	-	-
Total		-	-	-	-	-
Infrastructure Investment — Queensland ^(c)	1.1					
Administered payment		-	-	-	-	-
Total		-	-	-	-	-
Infrastructure Investment — South Australia ^(c)	1.1, 3.2					
Administered payment		-	20,000	20,000	-	-
Total		-	20,000	20,000	-	-
Infrastructure Investment — Tasmania ^(c)	1.1					
Administered payment		-	-	-	-	-
Total		-	-	-	-	-
Infrastructure Investment — Victoria ^(c)	1.1					
Administered payment		-	-	-	-	-
Total		-	-	-	-	-
Infrastructure Investment — Western Australia ^(c)	1.1					
Administered payment		-	-	-	-	-
Total		-	-	-	-	-
Local Roads and Community Infrastructure — extension	1.2, 3.2					
Administered payment		-	400,000	600,000	-	-
Departmental payment		-	749	749	-	-
Total		-	400,749	600,749	-	-
Media Sector Support	5.1, 5.2					
Administered payment		7,500	11,500	4,000	-	-
Departmental payment		-	1,103	653	656	-
Total		7,500	12,603	4,653	656	-
National Collecting Institutions — enhancements ^(a)	6.1					
Administered payment		-	4,100	3,000	-	-
Total		-	4,100	3,000	-	-
National Freight and Supply Chain Strategy — additional funding	2.1, 2.4					
Administered payment		-	4,000	4,000	4,000	-
Departmental payment		-	6,578	4,946	2,701	2,391
Total		-	10,578	8,946	6,701	2,391

Table 1.2: Department of Infrastructure, Transport, Regional Development and Communications 2021-22 Budget measures
Measures announced since the 2020-21 Mid-Year Economic and Fiscal Outlook (MYEFO) (continued)

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
National Water Grid — new projects ^(c)	3.1					
Administered payment		-	-	-	-	-
Total		-	-	-	-	-
Office of Road Safety — additional resources	2.4					
Departmental payment		-	1,416	1,344	1,223	1,155
Total		-	1,416	1,344	1,223	1,155
Our North, Our Future — Next Five Year Plan for Northern Australia ^(a)	5.1, 5.2					
Administered payment		-	22,019	44,450	-	-
Departmental payment		-	1,205	795	-	-
Total		-	23,224	45,245	-	-
Road Safety Program — extension	1.1					
Administered payment ^(c)		-	-	-	-	-
Total		-	-	-	-	-
Schools and Youth — supporting students, teachers and young Australians ^(a)	6.1, 6.2					
Administered payment		-	2,915	2,941	2,988	3,036
Departmental payment		-	36	10	10	9
Total		-	2,951	2,951	2,998	3,045
Services to Territories — additional funding ^(f)	4.1, 4.2					
Administered payment		-	30,933	13,577	13,100	19,191
Departmental payment		-	696	543	780	783
Total		-	31,629	14,120	13,880	19,974
Stronger Communities Programme — Round Seven	3.1, 3.4					
Administered payment		-	22,650	-	-	-
Departmental payment		-	4,232	1,307	-	-
Total		-	26,882	1,307	-	-
Supporting Infrastructure Investment	1.2, 2.4					
Departmental payment		-	26,025	70,587	33,879	-
Total		-	26,025	70,587	33,879	-
Supporting Regional Australia ^(d)	3.1, 3.4					
Administered payment	5.1, 5.2	(1,004)	46,892	142,101	75,000	75,000
Departmental payment		(108)	4,372	1,645	989	745
Total		(1,112)	51,264	143,746	75,989	75,745
Tasmanian Freight Equalisation Scheme — imports assistance	2.1					
Administered payment		-	144	1,029	1,894	2,738
Total		-	144	1,029	1,894	2,738

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Table 1.2: Department of Infrastructure, Transport, Regional Development and Communications 2021-22 Budget measures
Measures announced since the 2020-21 Mid-Year Economic and Fiscal Outlook (MYEFO) (continued)

		2020-21	2021-22	2022-23	2023-24	2024-25
	Program	\$'000	\$'000	\$'000	\$'000	\$'000
Women's Safety ^(a)	5.1, 5.2					
Administered payment		-	4,010	-	-	-
Departmental payment		-	423	-	-	-
Total		-	4,433	-	-	-
Total payment measures						
Administered		15,698	753,798	878,289	122,108	105,173
Departmental		2	51,087	86,039	42,477	7,125
Total		15,700	804,885	964,328	164,585	112,298

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

- (a) This is a cross portfolio measure.
- (b) This is a cross agency measure.
- (c) The underlying cash balance impact for these measures is reported by the Treasury for payments to and through states and territories for National Partnership Payments. Refer to the Treasury's Portfolio Budget Statements (Program 1.9).
- (d) Include 'nfp' measures.
- (e) nfp' figures are not published due to commercial and legal sensitivities and are not included in totals.
- (f) Includes capital funding.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the Department of Infrastructure, Transport, Regional Development and Communications can be found at:

<https://www.infrastructure.gov.au/departments/about/corporate-plan.aspx>

The most recent annual performance statement can be found at:

https://www.infrastructure.gov.au/departments/annual_report/index.aspx

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Improved infrastructure across Australia through investment in and coordination of transport and other infrastructure

Linked programs

Department of Industry, Science, Energy and Resources

Programs

- Program 1.2: Growing innovative and competitive businesses, industries and regions

Contribution to Outcome 1 made by linked programs

The above linkage relates to work undertaken by the Department of Industry, Science, Energy and Resources on the implementation of the White Paper on Developing Northern Australia.

Director of National Parks

Programs

- Program 1.1: Parks and Reserves

Contribution to Outcome 1 made by linked programs

The Director of National Parks is working with the Department of Infrastructure, Transport, Regional Development and Communications to secure the future of Jabiru by supporting the township's transition from a reliance on mining to a tourism-based economy that leverages its proximity to the Kakadu National Park. Funding of \$70 million for roads within Kakadu National Park under the Infrastructure Investment Program will complement an investment of more than \$100 million by the Australian Government to improve tourism infrastructure across the park and to bolster the local economy and support Indigenous businesses and employment.

The Treasury

Programs

- Program 1.9: National Partnership Payments to the states

Contribution to Outcome 1 made by linked programs

The above linkage relates to National Partnership Payments which are paid through the Department of the Treasury as part of the Federation Funding Agreements Framework.

Budgeted expenses for Outcome 1

This table shows how much the department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Program 1.1: Infrastructure Investment					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	266,596	341,788	200,092	24,525	21,483
Other Services (Appropriation Act No. 2 and Bill No. 4)	591,693	499,495	499,495	476,723	499,516
Payments to corporate entities ^(a)	15,419	12,853	12,677	12,724	12,771
Expenses not requiring appropriation in the Budget year ^(b)	-	88,797	1,053	-	-
Total expenses for Program 1.1	873,708	942,933	713,317	513,972	533,770
Program 1.2: Program Support for Outcome 1					
Departmental expenses					
Departmental appropriation	58,485	75,248	71,269	62,338	54,701
s74 external revenues ^(c)	2,337	2,098	1,987	2,183	2,183
Expenses not requiring appropriation in the Budget year ^(d)	1,069	1,509	1,490	1,537	1,533
Total expenses for Program 1.2	61,891	78,855	74,746	66,058	58,417
Outcome 1 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	266,596	341,788	200,092	24,525	21,483
Other Services (Appropriation Act No. 2 and Bill No. 4)	591,693	499,495	499,495	476,723	499,516
Payments to corporate entities ^(a)	15,419	12,853	12,677	12,724	12,771
Expenses not requiring appropriation in the Budget year ^(b)	-	88,797	1,053	-	-
Total administered expenses	873,708	942,933	713,317	513,972	533,770
Departmental expenses					
Departmental appropriation	58,485	75,248	71,269	62,338	54,701
s74 external revenues ^(c)	2,337	2,098	1,987	2,183	2,183
Expenses not requiring appropriation in the Budget year ^(d)	1,069	1,509	1,490	1,537	1,533
Total departmental expenses	61,891	78,855	74,746	66,058	58,417
Total expenses for Outcome 1	935,599	1,021,788	788,063	580,030	592,187
Movement of administered funds between years ^(e)					
Outcome 1:					
Program 1.1: Infrastructure Investment	(77,182)	74,030	1,053	(2,901)	5,000
Total movement of administered funds between years	(77,182)	74,030	1,053	(2,901)	5,000
Average staffing level (number)					
	238	258			

(a) Relates to appropriation for corporate entities provided through the department.

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- (a) Administered 'Expenses not requiring appropriation in the Budget year' comprises expenses relating to concessional loans, accruals, payments made from prior year appropriations and other non-cash expenses.
- (b) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.
- (c) Departmental 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses and expenses that are reduced by associated receipts.
- (d) Figures displayed as a negative (–) represent a decrease in funds and a positive (+) represent an increase in funds.

Table 2.1.2: Program components of Outcome 1

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Components for Program 1.1: Infrastructure Investment					
Administered expenses					
Building our Future campaign	10,321	-	-	-	-
Infrastructure Investment Program ^(a)					
- Investment and Roads to Recovery	233,638	411,283	201,145	24,525	21,483
- Roads to Recovery	591,693	499,495	499,495	476,723	499,516
Supporting National Freight and Supply Chain Priorities – Inland Rail Interface Improvement Program	22,637	19,302	-	-	-
Payments to corporate entities ^(b)					
- Infrastructure Australia	15,419	12,853	12,677	12,724	12,771
Total expenses for Program 1.1	873,708	942,933	713,317	513,972	533,770

- (a) Excludes expenses relating to payments made to and through the states and territories by the Treasury for the Infrastructure Investment Program (Black Spots Projects, Bridges Renewal Program, Developing Northern Australia (Improving Cattle Supply Chains and Northern Australia Roads), Heavy Vehicle Safety and Productivity Program, Major Projects Business Case Fund, National Rail Program, Rail Investment Component, Road Investment Component, Roads of Strategic Importance and Urban Congestion Initiative) and Infrastructure Growth Package (New Investments and Western Sydney Infrastructure Plan) administered items.
- (b) Relates to appropriation for corporate entities that is provided through the department.

Table 2.1.3: Performance criteria for Outcome 1

Table 2.1.3 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2021-22 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Improved infrastructure across Australia through investment in and coordination of transport and other infrastructure.			
Program 1.1 – Infrastructure Investment			
The infrastructure investment program supports economic growth, makes travel safer, increases transport access and supports regional development. It increases the efficiency, productivity, sustainability and safety of Australia's land transport infrastructure through programs and policy to improve connectivity for communities and freight.			
Purposes	Transport connectivity: Supporting an efficient, sustainable, safe and accessible transport system and supporting jobs through infrastructure investment.		
Delivery	<p>We realise our purposes through:</p> <ul style="list-style-type: none">• Delivering programs and services: We deliver efficient and effective road and rail infrastructure programs in partnership with state, territory and local governments to achieve the government's policy outcomes. We adhere to the highest standards of public administration.• Providing policy and strategic advice: We provide government with high-quality options and policy advice. Our advice is evidence-based and informed by research, consultation, analysis and broader government objectives. We identify trends and emerging issues in markets and society to inform strategy and advice. Our advice is targeted to optimise the impact of infrastructure investment, including on potential priority projects, funding and financing. <p>Delivering our purposes is not solely our responsibility and we collaborate with others — portfolio entities, other governments, industry and the community. This enables us to deliver land transport infrastructure programs that safely and reliably connect business and people across Australia.</p>		
2020-21 Performance information			
Year	Performance measure	Target	Estimated achievement
2020-21	Transport costs for road freight	No target Due to likelihood of COVID-19 leading to unusual results in 2020-21, no target set	Results rely on data not yet published
	Transport costs for rail freight	No target	Results rely on data not yet published
	Number of projects over \$100 million that deliver travel time savings	In 2020-21, 100% of projects for which travel time savings are a significant planned benefit	Target expected to be met

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2020-21 Performance information			
Year	Performance measure	Target	Estimated achievement
2020-21 continued	Number of fatalities and fatality rate per 100,000 population: road	No target Due to likelihood of COVID-19 leading to unusual results in 2020-21, no target set	Results rely on data not yet published
	Number of fatalities and fatality rate per 100,000 population: rail	In 2020, rail fatalities reduce compared to average annual number from 2017 to 2019 (2020 information is expected to be the most current available for 2020-21 reporting)	Results rely on data not yet published
	Serious injuries due to road crashes and rate of serious injuries due to road crashes per 100,000 population	Establish a national baseline for serious injuries	Target met National definition set for ongoing measurement of serious injuries, against an interim target of 30% per capita reduction.
	Estimated number of jobs supported over the life of the projects, from infrastructure investment projects underway during the financial year	No target (Investments support a work plan in which work requirements fluctuate. While it is appropriate to monitor employment impacts, it is not appropriate to set annual targets)	Projects underway in 2020-21 are estimated to support up to 100,000 direct and indirect jobs over the lifetime of the projects
	Progress of land transport Infrastructure Investment projects: up to \$100 million	By June 2021, projects progressed in accordance with agreed timeframes	Target expected to be met
	Progress of land transport Infrastructure Investment projects: over \$100 million	By June 2021, projects progressed in accordance with agreed timeframes	Target expected to be met
	Implementation of Inland Rail	2020-21 milestones met	Target expected to be met
	Implementation of Moorebank Intermodal Terminal	2020-21 milestones met	Target expected to be met

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2020-21 Performance information			
Year	Performance measure	Target	Estimated achievement
2020-21 continued	Average time taken to process monthly progress reports for infrastructure investment	At the end of 2020-21, after the introduction of a new Reporting and Program Management System, 5% reduction in average time taken to prepare reports	Reporting and Program Management System expected to be delivered mid 2021
	Average time taken to produce the Infrastructure Investment Monthly Program of Works report	At the end of 2020-21, after the introduction of a new Reporting and Program Management System, 5% reduction in average time taken to prepare reports	Reporting and Program Management System expected to be delivered mid 2021

Performance information		
Year	Performance measure	Target
2021-22 and beyond	Progress of land transport infrastructure investment projects up to \$250 million	<p>2021–22: By June 2022, projects progressed in accordance with agreed timeframes</p> <p>2022–23: By June 2023, for projects announced up to and including the 2019 election, 100% of projects have planning commenced, more than 70% are under construction and more than 50% have construction completed</p> <p>2023–24 and beyond: Targets to be set in forward years</p>
	Progress of land transport infrastructure investment projects over \$250 million	<p>2021–22: By June 2022, projects progressed in accordance with agreed timeframes</p> <p>2022–23: By June 2023, for projects announced up to and including the 2019 election, 100% of projects have business cases commenced and more than 20% have construction completed</p> <p>2023–24 and beyond: Targets to be set in forward years</p>
	Average time taken to prepare Infrastructure Investment Monthly Program of Works reports	<p>2021–22: At the end of 2021-22, 5% reduction in the average time taken to prepare reports compared to previous year</p> <p>2022–23 and beyond: At the end of financial year, 10% reduction in the average time taken to prepare reports compared to previous year</p>
	Implementation of Moorebank Intermodal Terminal	<p>2021–22: Delivery milestones are met for 2021-22</p> <p>2022–23 and beyond: Delivery milestones are met for the financial year</p>

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Performance information		
Year	Performance measure	Target
2021-22 and beyond continued	Implementation of Intermodal Terminal Business Cases	2021–22: Delivery milestones are met for 2021-22 2022–23 and beyond: Delivery milestones are met for the financial year
	Implementation of Inland Rail	2021–22: Delivery milestones are met for 2021-22 2022–23 and beyond: Delivery milestones are met for the financial year
	Implementation of Inland Rail Interface Improvement Program	2021–22: Completion by June 2022 2022–23 and beyond: No target. Program expected to be complete
	Number of Significant Project Investment Delivery Office (SPIDO) Priority Projects accepted by the Australian Government for further investigation or investment	2021–22: By June 2022, one project is selected from the list by the government for further investigation or investment 2022–23 and beyond: Incremental increase in the number of accepted projects per financial year
	Expected travel time savings arising from infrastructure projects in the Infrastructure Investment Program receiving \$250 million or more in Australian Government funding	2021–22 and beyond: No target. Investments support a work plan in which savings fluctuate. Projects underway in 2019-20 were expected to support up to \$60 billion in travel time savings
	Estimated number of jobs supported over the life of the projects, from infrastructure investment projects underway during the financial year	2021–22 and beyond: No target. Investments support a work plan in which work requirements fluctuate. While it is appropriate to monitor employment impacts, annual targets are not appropriate
	Number of fatalities and fatality rate per 100,000 population: road	2021–22 and beyond: No target. Annual target setting not appropriate, results sought are long term

2.2 Budgeted expenses and performance for Outcome 2

Outcome 2: An efficient, sustainable, competitive, safe and secure transport system for all transport users through regulation, financial assistance and safety investigations

Linked programs

Australian Trade and Investment Commission

Programs

- Program 1.2: Programs to Promote Australia's Exports and Other International Economic Interests

Contribution to Outcome 2 made by linked programs

The Department of Infrastructure, Transport, Regional Development and Communications works closely with the Australian Trade and Investment Commission (Austrade) in the delivery of the Australian Government's International Freight Assistance Mechanism (IFAM), which is assisting in maintaining international supply chains for high value exports through COVID-19. Austrade administers IFAM, including decisions on expenditure. The department provides governance support and advice on aviation activity and trends to inform decisions on future contracts.

Services Australia

Programs

- Program 1.1: Services to the Community – Social Security and Welfare

Contribution to Outcome 2 made by linked programs

The above linkage relates to payments made by Services Australia on behalf of the Department for the Tasmanian Freight Equalisation Scheme and the Bass Strait Passenger Vehicle Equalisation Scheme.

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Budgeted expenses for Outcome 2

This table shows how much the department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.2.1: Budgeted expenses for Outcome 2

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Program 2.1: Surface Transport					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3) ^(a)	238,653	239,147	242,070	243,613	242,898
Special Appropriations <i>Australian Maritime Safety Authority Act 1990</i> ^(b)	130,191	127,600	142,064	146,675	147,005
<i>Protection of the Sea (Oil Pollution Compensation Funds) Act 1993</i>	600	600	600	600	600
Payments to corporate entities ^(b)	88,201	92,907	83,452	83,563	84,719
Expenses not requiring appropriation in the Budget year ^(c)	408	-	-	-	-
Total expenses for Program 2.1	458,053	460,254	468,186	474,451	475,222
Program 2.2: Road Safety					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	15,700	8,500	10,500	-	-
Expenses not requiring appropriation in the Budget year ^(c)	2,986	-	-	-	-
Total expenses for Program 2.2	18,686	8,500	10,500	-	-
Program 2.3: Air Transport					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	1,592,676	395,741	77,635	40,066	28,584
Payments to corporate entities ^(b)	128,424	102,082	74,609	73,111	40,742
Special Appropriations <i>Aviation Fuel Revenues (Special Appropriation) Act 1988</i> ^(b)	68,500	116,900	119,700	122,900	122,900
Regional Airlines Funding Assistance ^(d)	47,678	-	-	-	-
Regional Airline Network Support ^(d)	125,668	-	-	-	-
Special Accounts Melbourne Airport New Runway Land Acquisition Special Account	100	-	-	-	-
Expenses not requiring appropriation in the Budget year ^(c)	71,599	47,535	41,539	-	-
Total expenses for Program 2.3	2,034,645	662,258	313,483	236,077	192,226

Table 2.2.1: Budgeted expenses for Outcome 2 (continued)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Program 2.4: Program Support for Outcome 2					
Departmental expenses					
Departmental appropriation	100,214	119,256	111,907	97,853	87,159
s74 external revenues ^(e)	3,703	3,294	3,118	3,479	3,479
Expenses not requiring appropriation in the Budget year ^(f)	1,834	2,390	2,339	2,414	2,443
Total expenses for Program 2.4	105,751	124,940	117,364	103,746	93,081
Outcome 2 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	1,847,029	643,388	330,205	283,679	271,482
Special Appropriation	372,637	245,100	262,364	270,175	270,505
Special Accounts	100	-	-	-	-
Payments to corporate entities ^(b)	216,625	194,989	158,061	156,674	125,461
Expenses not requiring appropriation in the Budget year ^(c)	74,993	47,535	41,539	-	-
Total administered expenses	2,511,384	1,131,012	792,169	710,528	667,448
Departmental expenses					
Departmental appropriation	100,214	119,256	111,907	97,853	87,159
s74 external revenue ^(e)	3,703	3,294	3,118	3,479	3,479
Expenses not requiring appropriation in the Budget year ^(f)	1,834	2,390	2,339	2,414	2,443
Total departmental expenses	105,751	124,940	117,364	103,746	93,081
Total expenses for Outcome 2	2,617,135	1,255,952	909,533	814,274	760,529
Movement of administered funds between years ^(g)					
Outcome 2:					
Program 2.3: Air Transport	(75,405)	36,000	39,405	-	-
Total movement of administered funds between years	(75,405)	36,000	39,405	-	-
Average staffing level (number)					
	386	418			

- (a) The estimates for demand driven programs are calculated at a maximum probable amount in the forward estimates to ensure that there is sufficient appropriation to meet demand. Where the estimated demand is not met in a particular year, underspends are returned to the Government and are not available for alternate uses by the department.
- (b) Relates to appropriation for corporate entities that is provided through the department.
- (c) Administered 'Expenses not requiring appropriation in the Budget year' comprises expenses relating to accruals, payments made from prior year appropriations and other non-cash expenses.
- (d) These programs are funded under the Relief and Recovery Fund.
- (e) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.
- (f) Departmental 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses and expenses that are reduced by associated receipts.
- (g) Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

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Table 2.2.2: Program components of Outcome 2

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Components for Program 2.1: Surface Transport					
Administered expenses					
Bass Strait Passenger Vehicle Equalisation Scheme ^(a)	52,254	53,195	54,046	55,019	56,229
Freight and Supply Chain Strategy - Freight Data Hub	2,090	-	-	-	-
International Maritime Organization - contribution	369	313	329	346	369
Strategic Local Government Asset Assessment Project	3,980	4,000	4,000	4,000	-
National Heavy Vehicle Safety Initiatives	5,484	5,528	5,588	4,146	4,204
International Transport Forum - contribution	125	120	123	125	127
Tasmanian Freight Equalisation Scheme ^(a)	174,759	175,991	177,984	179,977	181,969
Special Appropriations					
<i>Australian Maritime Safety Authority Act 1990</i> ^(b)	130,191	127,600	142,064	146,675	147,005
<i>Protection of the Sea (Oil Pollution Compensation Funds) Act 1993</i>	600	600	600	600	600
Payments to corporate entities ^(b)					
- Australian Maritime Safety Authority	84,572	89,304	79,792	79,834	80,907
- National Transport Commission	3,629	3,603	3,660	3,729	3,812
Total expenses for Program 2.1	458,053	460,254	468,186	474,451	475,222
Components for Program 2.2: Road Safety					
Administered expenses					
Digital Road Safety Pilot	1,200	-	-	-	-
Driver Reviver Grants Program	7,486	-	-	-	-
Keys2drive	4,000	4,000	6,000	-	-
Road Safety Awareness and Enablers Fund	1,000	1,000	1,000	-	-
Road Safety Innovation Fund	5,000	3,500	3,500	-	-
Total expenses for Program 2.2	18,686	8,500	10,500	-	-

Table 2.2.2: Program components of Outcome 2 (continued)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Components for Program 2.3: Air Transport					
Administered expenses					
Additional Agency Support - Airservices Australia	550,000	-	-	-	-
Additional Commonwealth Support - Airservices Australia	431,834	-	-	-	-
Airport Lessee Companies	1,000	1,000	1,000	1,000	1,000
Aviation Services Accreditation Program	26,000	26,000	-	-	-
Domestic Aviation Network Support ^(c)	nfp	nfp	-	-	-
Domestic Aviation Security Charges Rebate	148,650	-	-	-	-
Domestic Airports Security Program	30,000	60,000	-	-	-
Drone Management Programs	-	13,588	18,997	-	-
Enhanced Regional Security Screening	52,331	11,535	2,134	-	-
Gold Coast Airport Contribution	5,900	2,500	-	-	-
International Aviation Support	85,800	114,200	-	-	-
International Civil Aviation Organization - contribution	2,334	2,282	2,374	2,474	2,610
Payment scheme for Airservices Australia's en route charges ^(a)	2,000	2,000	2,000	2,000	2,000
Women In the Aviation Industry	1,800	1,275	-	-	-
Regional Airline Network Support	-	45,000	-	-	-
Regional Airports Program	45,000	35,000	20,000	-	-
Regional Aviation Access	26,190	19,204	13,733	13,912	14,163
Tourism Aviation Network Support Program ^(c)	nfp	nfp	-	-	-
Waiver for Airservices Australia Charges	207,931	51,796	-	-	-
Waiver of Fuel Excise - Airline Reimbursement	30,200	-	-	-	-
Western Sydney Airport – preparatory activities	17,305	57,896	58,936	20,680	8,811
Payments to corporate entities ^(b)					
- Civil Aviation Safety Authority	128,424	102,082	74,609	73,111	40,742
Special Appropriations					
Aviation Fuel Revenues (Special Appropriation) Act 1988 ^(b)	68,500	116,900	119,700	122,900	122,900
Regional Airlines Funding Assistance ^(d)	47,678	-	-	-	-
Regional Airline Network Support ^(d)	125,668	-	-	-	-
Special Accounts					
Melbourne Airport New Runway Land Acquisition Special Account	100	-	-	-	-
Total expenses for Program 2.3	2,034,645	662,258	313,483	236,077	192,226

(a) The estimates for demand driven programs are calculated at a maximum probable amount in the forward estimates to ensure there is sufficient appropriation to meet demand. Where the estimated demand is not met in a particular year, underspends are returned to the Government and are not available for alternate uses by the department.

(b) Relates to appropriation for corporate entities provided through the department.

(c) 'nfp' figures are not for publication due to commercial sensitivity, and are not included in totals.

(d) These programs are funded under the Relief and Recovery Fund.

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Table 2.2.3: Performance criteria for Outcome 2

Table 2.2.3 below details the performance criteria for each program associated with Outcome 2. It also summarises how each program is delivered and where 2021-22 Budget measures have created new programs or materially changed existing programs.

Outcome 2 – An efficient, sustainable, competitive, safe and secure transport system for all transport users through regulation, financial assistance and safety investigations			
Program 2.1 – Surface Transport The surface transport program supports economic growth, makes travel safer and increases transport access through delivering programs, policies and regulation for efficient, sustainable, safer and better-connected road, rail and maritime sectors.			
Purposes	Transport connectivity: Supporting an efficient, sustainable, safe and accessible transport system and supporting jobs through infrastructure investment		
Delivery	<p>We realise our purposes through:</p> <ul style="list-style-type: none">• Providing policy and strategic advice: We provide government with high-quality options and policy advice. Our advice is evidence-based and informed by research, consultation, analysis and broader government objectives. We identify trends and emerging issues in markets and society to inform strategy and advice.• Delivering programs and services: We deliver efficient and effective programs and services to achieve the government's policy outcomes. We adhere to the highest standards of public administration.• Fit for purpose regulation: We administer portfolio legislation efficiently and effectively. We review and shape regulatory frameworks to ensure that they are fit for purpose and not acting as an impediment to investment. <p>Delivering our purposes is not solely our responsibility. We collaborate with others — portfolio entities, other governments, industry and the community as well as international organisations — to get results.</p>		
2020-21 Performance information			
Year	Performance measure	Target	Estimated achievement
2020-21	Transport costs for road freight	No target Due to likelihood of COVID-19 leading to unusual results in 2020-21, no target set	Results rely on data not yet published
	Transport costs for rail freight	No target Due to likelihood of COVID-19 leading to unusual results in 2020-21, no target set	Results rely on data not yet published

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2020-21 Performance information			
Year	Performance measure	Target	Estimated achievement
2020-21 continued	Domestic carbon dioxide (CO ₂) emissions and rate of emissions per light vehicle kilometre and per tonne heavy vehicle kilometre: road	No target Due to likelihood of COVID-19 leading to unusual results in 2020-21, no target set	Results rely on data not yet published
	Domestic CO ₂ emissions and rate of emissions per tonne kilometre: rail	No target Due to likelihood of COVID-19 leading to unusual results in 2020-21, no target set	Results rely on data not yet published
	Domestic CO ₂ emissions and rate of emissions per tonne kilometre: maritime	No target Due to likelihood of COVID-19 leading to unusual results in 2020-21, no target set	Results rely on data not yet published
	Number of fatalities and fatality rate per 100,000 population: road	No target Due to likelihood of COVID-19 leading to unusual results in 2020-21, no target set	Results rely on data not yet published
	Number of fatalities and fatality rate per 100,000 population: maritime	No target Due to likelihood of COVID-19 leading to unusual results in 2020-21, no target set	Results rely on data not yet published
	Number of fatalities and fatality rate per 100,000 population: rail	In 2020, rail fatalities reduce compared to average annual number from 2017 to 2019 (2020 information is expected to be the most current available for 2020-21 reporting)	Results rely on data not yet published
	Serious injuries due to road crashes and rate of serious injuries due to road crashes per 100,000 population	Establish a national baseline for serious injuries	Target met National definition set for ongoing measurement of serious injuries, against an interim target of 30% per capita reduction.

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2020-21 Performance information			
Year	Performance measure	Target	Estimated achievement
2020-21 continued	Implementation of reforms to the disability standards for accessible public transport	2020-21 milestones set by the Infrastructure and Transport Ministers Meeting (ITMM) are met	Target expected to be met
	Implementation of reforms to regulation of the heavy vehicle and rail sectors	2020-21 milestones set by the ITMM are met	Target expected to be met

Forward-looking performance information		
Year	Performance measure	Target
2021-22 and beyond	Progress implementing the National Road Safety Strategy for the decade 2021 to 2030; and the national road safety data hub	2021–22: Establish an ongoing consistent source of updated national serious injury data by June 2022 2022–23 and beyond: Delivery milestones in the National Road Safety Strategy are met for the financial year
	Progress of reforms to regulation of the heavy vehicle and rail sectors	2021–22 and beyond: Financial year delivery milestones set by the ITMM are met
	Progress of reforms to the disability standards for accessible public transport	2021–22 and beyond: Financial year delivery milestones set by the ITMM are met
	Satisfaction of regulated shipping entities	2021–22 and beyond: Financial year survey results indicate we are effective, communicate clearly and seek continuous improvement
	Performance of Tasmanian shipping programs, indicated through number of: a) claims paid (Tasmanian Freight Equalisation Scheme) b) rebates provided (Bass Strait Passenger Vehicle Equalisation Scheme)	2021–22 and beyond: No target. Programs are demand-driven
	Effectiveness of international engagement on maritime matters	2021–22 and beyond: In financial year, outcomes achieved in line with the negotiation mandate agreed by the Australian Government
	Progress implementing the National Freight and Supply Chain Strategy (the Strategy) for the next 20 years and beyond to 2040	2021–22: By June 2022, the 2020-21 annual report on national freight performance outcomes is complete, and the Strategy's performance framework is updated 2022–23 and beyond: Delivery milestones are met for the financial year, and a five-year review of the Strategy and Action Plan is completed

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Forward-looking performance information		
Year	Performance measure	Target
2021-22 and beyond continued	Transport costs for road freight	2021–22 and beyond: No target. Annual target setting not appropriate — the impacts of government policy on freight costs are long term and there are other significant influences
	Transport costs for rail freight	2021–22 and beyond: No target. Annual target setting not appropriate — the impacts of government policy on freight costs are long term and there are other significant influences
	Domestic CO ₂ emissions and rate of emissions: road (per vehicle kilometre)	2021–22 and beyond: No target. Annual target setting not appropriate, results sought are long term The Australian Government has committed to reducing greenhouse gas emissions (including outside the transport sector) by 26% to 28% below 2005 levels by 2030
	Domestic CO ₂ emissions and rate of emissions: rail (per tonne kilometre)	2021–22 and beyond: No target. Annual target setting not appropriate, results sought are long term The Australian Government has committed to reducing greenhouse gas emissions (including outside the transport sector) by 26% to 28% below 2005 levels by 2030
	Domestic CO ₂ emissions and rate of emissions: maritime (per tonne kilometre)	2021–22 and beyond: No target. Annual target setting not appropriate, results sought are long term The Australian Government has committed to reducing greenhouse gas emissions (including outside the transport sector) by 26% to 28% below 2005 levels by 2030
	Number of fatalities and fatality rate per 100,000 population: road	2021–22 and beyond: No target. Annual target setting not appropriate, results sought are long term
	Number of fatalities and fatality rate per 100,000 population: rail	2021–22 and beyond: No target. Annual target setting not appropriate, results sought are long term
	Number of fatalities and fatality rate per 100,000 population: maritime	2021–22 and beyond: No target. Annual target setting not appropriate, results sought are long term

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Program 2.2 – Road Safety The road safety program makes travel safer through coordinating a national strategic approach to improving road safety and working to make vehicles safer for all road users.	
Purpose	Transport connectivity: Supporting an efficient, sustainable, safe and accessible transport system and supporting jobs through infrastructure investment
Delivery	<p>We realise our purposes through:</p> <ul style="list-style-type: none"> • Providing policy and strategic advice: We provide government with high-quality options and policy advice. Our advice is evidence-based and informed by research, consultation, analysis and broader government objectives. We identify trends and emerging issues in markets and society to inform strategy and advice. • Delivering programs and services: We deliver efficient and effective programs and services to achieve the government's policy outcomes. We adhere to the highest standards of public administration. • Fit for purpose regulation: We administer portfolio legislation efficiently and effectively. We review and shape regulatory frameworks to ensure that they are fit for purpose and not acting as an impediment to investment. <p>Delivering our purposes is not solely our responsibility. We collaborate with others — portfolio entities, other governments, industry and the community as well as international organisations — to get results.</p>

2020-21 Performance information			
Year	Performance measure	Target	Estimated achievement
2020-21	Number of fatalities and fatality rate per 100,000 population: road	No target Due to likelihood of COVID-19 leading to unusual results in 2020-21, no target set	Results rely on data not yet published
	Serious injuries due to road crashes and rate of serious injuries due to road crashes per 100,000 population	Establish a national baseline for serious injuries	Target met National definition set for ongoing measurement of serious injuries, against an interim target of 30% per capita reduction.

Forward-looking performance information		
Year	Performance measure	Target
2021-22 and beyond	Progress implementing the National Road Safety Strategy for the decade 2021 to 2030; and the national road safety data hub	2021–22: Establish an ongoing consistent source of updated national serious injury data by June 2022 2022–23 and beyond: Delivery milestones in the National Road Safety Strategy are met for the financial year
	Number of fatalities and fatality rate per 100,000 population: road	2021–22 and beyond: No target. Annual target setting not appropriate, results sought are long term

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Program 2.3 – Air Transport The air transport program facilitates investment in aviation infrastructure, ensures the aviation industry operates within a clear and robust regulatory framework, and ensures Australian businesses and consumers have access to competitive international and domestic air services, and access to remote areas.	
Purpose	Transport connectivity: Supporting an efficient, sustainable, safe and accessible transport system and supporting jobs through infrastructure investment
Delivery	We realise our purposes through: <ul style="list-style-type: none"> • Providing policy and strategic advice: We provide government with high-quality options and policy advice. Our advice is evidence-based and informed by research, consultation, analysis and broader government objectives. We identify trends and emerging issues in markets and society to inform strategy and advice. • Delivering programs and services: We deliver efficient and effective programs and services to achieve the government's policy outcomes. We adhere to the highest standards of public administration. • Fit for purpose regulation: We administer portfolio legislation efficiently and effectively. We review and shape regulatory frameworks to ensure that they are fit for purpose and not acting as an impediment to investment. Delivering our purposes is not solely our responsibility. We collaborate with others — portfolio entities, other governments, industry and the community as well as international organisations — to get results.

2020-21 Performance information			
Year	Performance measure	Target	Estimated achievement
2020-21	Aviation network connections	In 2020-21, maintain minimum connections	Target expected to be met
	Domestic CO ₂ emissions and rate of emissions per kilometre: aviation	No target Due to likelihood of COVID-19 leading to unusual results in 2020-21, no target set	Results rely on data not yet published
	Number of remote communities that receive support from the department for air services under the Remote Air Services Subsidy program	Maintained or increased in 2020-21 compared to 2019-20	Target expected to be met
	Number of fatalities and fatality rate per 100,000 population: aviation	No target Due to likelihood of COVID-19 leading to unusual results in 2020-21, no target set	Results rely on data not yet published
	COVID-19 safe travel zones established	By 30 June 2021, at least one safe zone established	Target expected to be met

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2020-21 Performance information			
Year	Performance measure	Target	Estimated achievement
2020-21 continued	Implementation of Western Sydney International (Nancy-Bird Walton Airport)	2020-21 milestones met	Target expected to be met

Forward-looking performance information		
Year	Performance measure	Target
2021-22 and beyond	<p>Implementation of Western Sydney International (Nancy-Bird Walton) Airport</p> <p>Progress delivering regulatory framework for Western Sydney International airspace and environmental assessment</p> <p>Percentage of Master Plans and Major Development Plans processed for federally leased airports within statutory timeframes</p> <p>Performance of the Domestic Aviation Network Support (DANS) and Regional Airline Network Support (RANS) programs, indicated through number of:</p> <p>a) domestic commercial airlines receiving DANS or RANS support</p> <p>b) locations receiving DANS or RANS flights</p> <p>Performance of the Regional Airports Program (RAP) and the Remote Airstrip Upgrade (RAU) program, indicated through number of completed projects:</p> <p>a) in regional Australia (RAP)</p> <p>b) in remote Australia (RAU)</p> <p>Performance of the Remote Air Services Subsidy (RASS) Scheme, indicated through the number of ports included in the regular "mail plane" service</p> <p>Effectiveness of international engagement on aviation matters</p>	<p>2021–22: Delivery milestones are met for 2021-22</p> <p>2022–23 and beyond: Delivery milestones are met for the financial year</p> <p>2021–22: Delivery milestones are met for 2021-22</p> <p>2022–23 and beyond: Forward targets to be set in future years</p> <p>2021–22 and beyond: 100% in financial year</p> <p>2021–22: No target. DANS and RANS operate as a safety net, with the number of flights supported dependent on how quickly the aviation industry recovers from COVID 19.</p> <p>2022–23 and beyond: No target. DANS and RANS scheduled to end on 30 September 2021.</p> <p>2021–22: In 2021-22, 100% of projects with funding agreements in place are completed (funding is through a competitive grants program).</p> <p>2022–23: In 2022-23, 100% of RAP projects with funding agreements in place are completed for the financial year (RAP funding to continue to 2022-23; RAU funding concludes in 2021-22).</p> <p>2021–22 and beyond: No target. Communities can apply for admission to the RASS Scheme at any time.</p> <p>2021–22 and beyond: In financial year, outcomes achieved in line with the negotiation mandate agreed by the Australian Government.</p>

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Forward-looking performance information		
Year	Performance measure	Target
2021-22 and beyond continued	Domestic CO2 emissions and rate of emissions: aviation (per passenger kilometre)	<p>2021–22 and beyond: No target. Annual target setting not appropriate, results sought are long term</p> <p>The Australian Government has committed to reducing greenhouse gas emissions (including outside the transport sector) by 26% to 28% below 2005 levels by 2030.</p>
	Number of fatalities and fatality rate per 100,000 population: aviation	<p>2021–22 and beyond: No target. Annual target setting not appropriate, results sought are long term</p>

2.3 Budgeted expenses and performance for Outcome 3

Outcome 3: Strengthening the sustainability, capacity and diversity of Australia's cities and regions including through facilitating local partnerships between all levels of government and local communities; through investment in water infrastructure and measures that stimulate economic growth; and providing grants and financial assistance

Linked programs

<p>Department of Agriculture, Water and the Environment</p> <p>Programs</p> <ul style="list-style-type: none"> Program 1.11: Drought program <p>Contribution to Outcome 3 made by linked programs</p> <p>The above linkage relates to work undertaken by the Regional Investment Corporation to support state and territory investment in water infrastructure that will provide secure and affordable water to support the growth of regional economies.</p>
<p>Department of Education, Skills and Employment</p> <p>Programs</p> <ul style="list-style-type: none"> Program 2.3: Higher Education Support <p>Contribution to Outcome 3 made by linked programs</p> <p>The Department of Education, Skills and Employment is funding the construction of a new university campus in Launceston, the centrepiece of the Launceston City Deal.</p>
<p>Department of Industry, Science, Energy and Resources</p> <p>Programs</p> <ul style="list-style-type: none"> Program 1.2: Growing innovative and competitive businesses, industries and regions <p>Contribution to Outcome 3 made by linked programs</p> <p>The above linkage relates to work undertaken by the Department of Industry, Science, Energy and Resources on the implementation of the White Paper on Developing Northern Australia.</p>

Linked programs (continued)

<p>National Drought and North Queensland Flood Response and Recovery Agency Programs</p> <ul style="list-style-type: none"> Program 1.1: National Drought and North Queensland Flood Response and Recovery Agency <p>Contribution to Outcome 3 made by linked programs</p> <p>The above linkage relates to work undertaken by the National Drought and North Queensland Flood Response and Recovery Agency, in collaboration with the department, to deliver initiatives to support economies and communities in regional and rural Australia impacted by drought.</p>
<p>The Treasury Programs</p> <ul style="list-style-type: none"> Program 1.9: National Partnership Payments to the states <p>Contribution to Outcome 3 made by linked programs</p> <p>The above linkage relates to National Partnership Payments which are paid through the Department of the Treasury as part of the Federation Funding Agreements Framework.</p>

Budgeted expenses for Outcome 3

This table shows how much the department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.3.1: Budgeted expenses for Outcome 3

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Program 3.1: Regional development					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	634,772	603,074	554,951	504,212	294,950
Other Services (Appropriation Act No. 2 and Bill No. 4)	96,496	-	-	-	-
Expenses not requiring appropriation in the Budget year ^(a)	42,092	216,314	97,852	-	-
Total expenses for Program 3.1	773,360	819,388	652,803	504,212	294,950
Program 3.2: Local government					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	721	777	669	-	-
Other Services (Appropriation Act No. 2 and Bill No. 4)	924,279	994,223	619,331	-	-
Special Appropriations <i>Local Government (Financial Assistance) Act 1995</i>	2,595,394	1,326,127	2,700,526	2,763,178	2,811,059
Total expenses for Program 3.2	3,520,394	2,321,127	3,320,526	2,763,178	2,811,059
Program 3.3: Cities					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	100	300	100	100	-
Expenses not requiring appropriation in the Budget year ^(a)	5,856	2,533	-	-	-
Total expenses for Program 3.3	5,956	2,833	100	100	-
Program 3.4: Program Support for Outcome 3					
Departmental expenses					
Departmental appropriation	69,588	57,270	52,294	36,233	29,522
s74 external revenues ^(b)	1,778	1,539	1,154	1,178	1,178
Expenses not requiring appropriation in the Budget year ^(c)	1,274	1,148	1,093	894	827
Total expenses for Program 3.4	72,640	59,957	54,541	38,305	31,527

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Table 2.3.1: Budgeted expenses for Outcome 3 (continued)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Outcome 3 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	635,593	604,151	555,720	504,312	294,950
Other Services (Appropriation Act No. 2 and Bill No. 4)	1,020,775	994,223	619,331	-	-
Special Appropriations	2,595,394	1,326,127	2,700,526	2,763,178	2,811,059
Expenses not requiring appropriation in the Budget year ^(a)	47,948	218,847	97,852	-	-
Total administered expenses	4,299,710	3,143,348	3,973,429	3,267,490	3,106,009
Departmental expenses					
Departmental appropriation	69,588	57,270	52,294	36,233	29,522
s74 retained revenue receipts ^(b)	1,778	1,539	1,154	1,178	1,178
Expenses not requiring appropriation in the Budget year ^(c)	1,274	1,148	1,093	894	827
Total departmental expenses	72,640	59,957	54,541	38,305	31,527
Total expenses for Outcome 3	4,372,350	3,203,305	4,027,970	3,305,795	3,137,536
Movement of administered funds between years ^(d)					
Outcome 3:					
Program 3.1: Regional Development	(302,406)	45,193	44,411	129,458	78,898
Program 3.3: Cities ^(e)	(2,533)	2,533	-	-	-
Total movement of administered funds between years	(304,939)	47,726	44,411	129,458	78,898
Average staffing level (number)					
	2020-21 235	2021-22 275			

(a) Administered 'Expenses not requiring appropriation in the Budget year' comprises expenses relating to concessional loans, accruals, payments made from prior year appropriations and other non-cash expenses.

(b) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.

(c) Departmental 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses and expenses that are reduced by associated receipts.

(d) Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

(e) Movements of funds for the Adelaide City Deal, Townsville City Deal and Geelong City Deal are disclosed in the Department of Treasury's 2021-22 Portfolio Budget Statements.

Table 2.3.2: Program components of Outcome 3

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Components for Program 3.1: Regional development					
Administered expenses					
Barkly Regional Deal	700	100	-	-	-
Building Better Regions Fund	205,015	226,463	268,991	199,147	75,000
Community Development Grants Programme	249,276	292,507	281,531	281,068	199,898
Drought Community Outreach Program	5,000	-	-	-	-
Drought Communities Programme Extension	103,349	23,085	-	-	-
Foundation for Rural and Regional Renewal	4,500	-	-	-	-
Hinkler Regional Deal	5,250	-	-	-	-
National Stronger Regions Fund	49,681	-	-	-	-
National Water Infrastructure Development Fund	500	500	975	25	-
National Water Grid Authority	4,916	7,548	6,075	4,275	-
Rebuilding Regional Communities	-	3,404	2,304	-	-
Regional Australia Institute	2,500	2,500	-	-	-
Regional Development Australia Committees	18,928	19,119	19,407	19,697	20,052
Regional Growth Fund	51,080	109,295	69,520	-	-
Regional Jobs and Investment Packages	50,015	20,217	-	-	-
Regional Recovery Partnerships	-	50,000	-	-	-
Regionalisation and Decentralisation Policy - Research and Development Program	-	39,000	2,000	-	-
Resilient Regional Leaders Program	-	3,000	2,000	-	-
Stronger Communities Programme	22,650	22,650	-	-	-
Total expenses for Program 3.1	773,360	819,388	652,803	504,212	294,950
Components for Program 3.2: Local government					
Administered expenses					
Local Roads and Community Infrastructure	925,000	975,000	600,000	-	-
Supplementary Funding for South Australian Roads	-	20,000	20,000	-	-
Special Appropriations Local Government (Financial Assistance) Act 1995	2,595,394	1,326,127	2,700,526	2,763,178	2,811,059
Total expenses for Program 3.2	3,520,394	2,321,127	3,320,526	2,763,178	2,811,059
Components for Program 3.3: Cities					
Administered expenses					
Hobart City Deal	155	-	-	-	-
Smart Cities and Suburbs	5,701	-	-	-	-
Townsville City Deal	-	2,533	-	-	-
Western Sydney City Deal	100	300	100	100	-
Total expenses for Program 3.3	5,956	2,833	100	100	-

Table 2.3.3: Performance criteria for Outcome 3

Table 2.3.3 below details the performance criteria for each program associated with Outcome 3. It also summarises how each program is delivered and where 2021-22 Budget measures have created new programs or materially changed existing programs.

Outcome 3 – Strengthening the sustainability, capacity and diversity of Australia’s cities and regions including through facilitating local partnerships between all levels of government and local communities; through investment in water infrastructure and measures that stimulate economic growth; and providing grants and financial assistance			
Program 3.1 – Regional Development The regional development program supports regional development and local communities through regionally focused stakeholder consultation and engagement, research, policy development and program delivery activities to create jobs, drive regional economic growth and build stronger regional communities.			
Purposes	Regional development and cities: Improving living standards and facilitating economic growth in cities and regions across Australia		
Delivery	<p>We realise our purposes through:</p> <ul style="list-style-type: none">• Providing policy and strategic advice: We provide government with high-quality options and policy advice. Our advice is evidence-based and informed by research, consultation, analysis and broader government objectives. We identify trends and emerging issues in markets and society to inform strategy and advice.• Delivering programs and services: We deliver efficient and effective programs and services to achieve the government’s policy outcomes. We adhere to the highest standards of public administration. <p>Delivering our purposes is not solely our responsibility. We collaborate with others — portfolio entities, other governments, industry and the community as well as international organisations — to get results.</p>		
2020-21 Performance information			
Year	Performance measure	Target	Estimated achievement
2020-21	Estimated number of jobs supported over the life of projects, from regional development projects underway during the financial year (based on proponent reported data)	In 2020-21, provide data for the first time, to demonstrate the impact of funded regional projects	Data not available Process for reporting the number of jobs supported over the life of projects is being explored
	Partnerships with all levels of government and the private sector to deliver regional development outcomes	In 2020-21, partnerships developed and maintained to support regional development programs and policies	Target expected to be met

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2020-21 Performance information			
Year	Performance measure	Target	Estimated achievement
2020-21 continued	Investment in projects that improve the availability and/or reliability of water for agriculture through new or enhanced extraction, storage and distribution infrastructure	In 2020-21, increased availability and/or reliability of water	Target expected to be met
	Projects contracted, completed and funds expended through the Building Better Regions Fund	By June 2021, delivery of projects to meet agreed timeframes (the target is based on agreed timeframes to deliver community grants and local projects in the identified regional programs)	Target expected to be met
	Projects contracted, completed and funds expended through the Stronger Communities Programme	By June 2021, delivery of projects to meet agreed timeframes (the target is based on agreed timeframes to deliver community grants and local projects in the identified regional programs)	Target expected to be met
	Projects contracted, completed and funds expended through the Community Development Grants Programme	By June 2021, delivery of projects to meet agreed timeframes (the target is based on agreed timeframes to deliver community grants and local projects in the identified regional programs)	Target expected to be met
	Projects contracted, completed and funds expended through the National Stronger Regions Fund	By June 2021, delivery of projects to meet agreed timeframes (the target is based on agreed timeframes to deliver community grants and local projects in the identified regional programs)	Target expected to be met

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2020-21 Performance information			
Year	Performance measure	Target	Estimated achievement
2020-21 continued	Projects contracted, completed and funds expended through the Regional Jobs and Investment Packages	By June 2021, delivery of projects to meet agreed timeframes (the target is based on agreed timeframes to deliver community grants and local projects in the identified regional programs)	Target expected to be met
	Projects contracted, completed and funds expended through the Regional Growth Fund	By June 2021, delivery of projects to meet agreed timeframes (the target is based on agreed timeframes to deliver community grants and local projects in the identified regional programs)	Target expected to be met
	Projects contracted, completed and funds expended through the Drought Communities Programme Extension	By June 2021, delivery of projects to meet agreed timeframes (the target is based on agreed timeframes to deliver community grants and local projects in the identified regional programs)	Target expected to be met
	Projects funded through the National Water Infrastructure Development Fund and Science Program are delivered within agreed milestones and budget	In 2020-21, 100% of project milestones met, within budget, and payments made on time	Target expected to be met

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Forward-looking performance information		
Year	Performance measure	Target
2021-22 and beyond	<p>Performance in delivering regional programs indicated through projects contracted, completed and funds expended for:</p> <ul style="list-style-type: none"> a) Community Development Grants b) Stronger Communities Program (Round 5) c) Building Better Regions Fund (Round 4) d) Regional Growth Fund <p>Number of Regional Deal commitments on track to be completed within agreed timeframe</p> <p>Estimated number of jobs supported over the life of projects, from regional development projects underway during the financial year (based on proponent reported data)</p> <p>Percentage of Regional Development Australia (RDA) committees achieving agreed outcomes as demonstrated by:</p> <ul style="list-style-type: none"> a) stakeholders satisfied with the performance of their RDA b) departmental review of RDA reporting 	<p>2021–22:</p> <p>a–c) ≥90% of all commitments (up to and including the 2019 election) contracted and ≥70% of 2019 commitments completed</p> <p>d) On track for all projects to be completed by June 2023</p> <p>2022–23 and beyond: To be determined in forward years — future targets will relate to future rounds</p> <p>2021–22 and beyond: 100% of projects on track to be completed by their scheduled timeframes</p> <p>2021–22 and beyond: No target. Programs support projects for which work requirements fluctuate. While it is appropriate to monitor jobs supported, it is not appropriate to set annual targets.</p> <p>2021–22 and beyond: ≥90% of RDAs rated satisfactory or above</p>

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Program 3.2 – Local Government The local government program supports regional development and local communities through delivery of policy advice to the Australian Government and financial assistance to local governments to strengthen local government capacity and better support local communities.	
Purposes	Regional development and cities: Improving living standards and facilitating economic growth in cities and regions across Australia
Delivery	We realise our purposes through: <ul style="list-style-type: none"> • Providing policy and strategic advice: We provide government with high-quality options and policy advice. Our advice is evidence-based and informed by research, consultation, analysis and broader government objectives. We identify trends and emerging issues in markets and society to inform strategy and advice. • Delivering programs and services: We deliver efficient and effective programs and services to achieve the government's policy outcomes. We adhere to the highest standards of public administration. Delivering our purposes is not solely our responsibility. We collaborate with others — portfolio entities, other governments, industry and the community as well as international organisations — to get results.

2020-21 Performance information			
Year	Performance measure	Target	Estimated achievement
2020-21	Partnerships with all levels of government and the private sector to deliver regional development outcomes	In 2020-21, partnerships developed and maintained to support regional development programs and policies	Target expected to be met
	Financial assistance is provided to support equitable levels of services by local government bodies	In 2020-21, payments are provided in accordance with the <i>Local Government (Financial Assistance) Act 1995</i>	Target expected to be met

Forward-looking performance information		
Year	Performance measure	Target
2021-22 and beyond	Financial assistance is provided to local government	2021–22 and beyond: No target Assistance is provided in accordance with the <i>Local Government (Financial Assistance) Act 1995</i>

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Program 3.3 – Cities The cities program supports the development of more liveable and productive cities through programs and policies that support jobs and economic growth, manage population pressures and reduce congestion.	
Purposes	Regional development and cities: Improving living standards and facilitating economic growth in cities and regions across Australia
Delivery	We realise our purposes through: <ul style="list-style-type: none"> • Providing policy and strategic advice: We provide government with high-quality options and policy advice. Our advice is evidence-based and informed by research, consultation, analysis and broader government objectives. We identify trends and emerging issues in markets and society to inform strategy and advice. • Delivering programs and services: We deliver efficient and effective programs and services to achieve the government's policy outcomes. We adhere to the highest standards of public administration. Delivering our purposes is not solely our responsibility. We collaborate with others — portfolio entities, other governments, industry and the community as well as international organisations — to get results.

2020-21 Performance information			
Year	Performance measure	Target	Estimated achievement
2020-21	Improved liveability, productivity growth, access to jobs and reduced congestion in City Deal locations	Improvement in relevant indicators in City Deal locations from the baseline (prior to City Deal signing) to the relevant three-year City Deal review point (City Deals are a long-term partnership between government and the community towards a shared vision for productive, liveable cities. All City Deals include reviews after three years)	Results rely on data not yet published Numbers for jobs, housing and congestion have been particularly volatile to date in 2020-21 and we require data post June 2021 on these. Outcomes for liveability are also subject to longer-term data sets, including the 2021 Census.

Forward-looking performance information		
Year	Performance measure	Target
2021-22 and beyond	City Deals contributing to city: a) productivity b) liveability Number of City Deal commitments on track to be completed within agreed timeframe	2021–22: In 2021-22, reporting shows improvements in >50% of indicators analysed 2022–23 and beyond: Forward targets to be set in forward years 2021–22 and beyond: 100% of projects on track to be completed by their scheduled timeframes

2.4 Budgeted expenses and performance for Outcome 4

Outcome 4: Good governance and service delivery in the Australian territories including through the maintenance and improvement of the laws and services for non-self-governing territories, and the overarching legislative framework for self-governing territories

Budgeted expenses for Outcome 4

This table shows how much the department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.4.1: Budgeted expenses for Outcome 4

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Program 4.1: Services to territories					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	251,184	217,960	184,344	186,161	188,173
Special Appropriations Services to Indian Ocean Territories ^(a)	1,380	-	-	-	-
Special Accounts Christmas Island Phosphate Mining Rehabilitation Special Account 2016	995	1,200	1,200	1,200	1,200
Indian Ocean Territories Special Account 2014	16,772	17,006	17,515	17,769	17,915
Jervis Bay Territory Special Account 2014	1,199	1,219	1,219	1,219	1,219
Expenses not requiring appropriation in the Budget year ^(b)	2,969	-	-	-	-
Total expenses for Program 4.1	274,499	237,385	204,278	206,349	208,507
Program 4.2: Program Support for Outcome 4					
Departmental expenses					
Departmental appropriation	26,867	30,926	32,229	30,418	27,025
s74 external revenues ^(c)	960	949	969	1,079	1,079
Expenses not requiring appropriation in the Budget year ^(d)	492	620	674	750	757
Total expenses for Program 4.2	28,319	32,495	33,872	32,247	28,861
Outcome 4 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	251,184	217,960	184,344	186,161	188,173
Special Appropriations	1,380	-	-	-	-
Special Accounts	18,966	19,425	19,934	20,188	20,334
Expenses not requiring appropriation in the Budget year ^(b)	2,969	-	-	-	-
Total administered expenses	274,499	237,385	204,278	206,349	208,507

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Table 2.4.1: Budgeted expenses for Outcome 4 (continued)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Departmental expenses					
Departmental appropriation	26,867	30,926	32,229	30,418	27,025
s74 retained revenue receipts ^(c)	960	949	969	1,079	1,079
Expenses not requiring appropriation in the Budget year ^(d)	492	620	674	750	757
Total departmental expenses	28,319	32,495	33,872	32,247	28,861
Total expenses for Outcome 4	302,818	269,880	238,150	238,596	237,368

	2020-21	2021-22
Average staffing level (number)	122	125

- (a) This program is funded under the Relief and Recovery Fund.
(b) Administered 'Expenses not requiring appropriation in the Budget year' comprises expenses relating to accruals, payments made from prior year appropriations and other non-cash expenses.
(c) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.
(d) Departmental 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses and expenses that are reduced by associated receipts.

Table 2.4.2: Program components of Outcome 4

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Components for Program 4.1: Services to territories					
Administered expenses					
ACT Government - national capital functions ^(a)	1,970	1,992	2,020	2,049	2,071
Depreciation and Amortisation	47,615	42,251	37,168	36,859	36,811
Norfolk Island - Commonwealth administration	1,097	1,108	1,124	1,139	1,152
Norfolk Island - Kingston and Arthur's Vale historic area	2,247	2,899	2,735	2,789	2,821
Norfolk Island - Runway resurfacing	500	-	-	-	-
Office of Administrator, Northern Territory	425	429	436	442	447
Services to Indian Ocean Territories ^(b)	113,934	96,368	90,672	92,813	94,693
Services to Jervis Bay Territory ^(c)	6,170	5,278	5,384	5,504	5,610
Services to Norfolk Island	80,195	67,635	44,805	44,566	44,568
Special Appropriations					
Services to Indian Ocean Territories ^(d)	1,380	-	-	-	-
Special Accounts					
Christmas Island Phosphate Mining Rehabilitation Special Account 2016	995	1,200	1,200	1,200	1,200
Indian Ocean Territories Special Account 2014	16,772	17,006	17,515	17,769	17,915
Jervis Bay Territory Special Account 2014	1,199	1,219	1,219	1,219	1,219
Total expenses for Program 4.1	274,499	237,385	204,278	206,349	208,507

- (a) 'nfp' figures are not for publication due to commercial sensitivity, and are not included in totals.
(b) See also expenses associated with the Indian Ocean Territories Special Account 2014.

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- (c) See also expenses associated with the Jervis Bay Territory Special Account 2014.
(d) This program is funded under the Relief and Recovery Fund.

Table 2.4.3: Performance criteria for Outcome 4

Table 2.4.3 below details the performance criteria for each program associated with Outcome 4. It also summarises how each program is delivered and where 2021-22 Budget measures have created new programs or materially changed existing programs.

Outcome 4 – Good governance and service delivery in the Australian territories including through the maintenance and improvement of the laws and services for non-self-governing territories, and the overarching legislative framework for self governing territories			
Program 4.1 – Services to Territories The services to territories program provides good governance and service delivery in the Australian territories, including through the maintenance and improvement of the laws and services for non-self-governing territories, and the overarching legislative framework for self-governing territories.			
Purposes	Territories: Providing governance frameworks and services to support communities in the territories		
Delivery	<p>We realise our purposes through:</p> <ul style="list-style-type: none">• Providing policy and strategic advice: We provide government with high-quality options and policy advice. Our advice is evidence-based and informed by research, consultation, analysis and broader government objectives. We identify trends and emerging issues in markets and society to inform strategy and advice.• Delivering programs and services: We deliver efficient and effective programs and services to achieve the government's policy outcomes. We adhere to the highest standards of public administration.• Fit for purpose regulation: We administer portfolio legislation efficiently and effectively. We review and shape regulatory frameworks to ensure that they are fit for purpose and not acting as an impediment to investment. <p>Delivering our purposes is not solely our responsibility. We collaborate with others — portfolio entities, other governments, industry and the community as well as international organisations — to get results.</p>		
2020-21 Performance information			
Year	Performance measure	Target	Estimated achievement
2020-21	Communities in the external territories and Jervis Bay Territory have comparable services and essential infrastructure to mainland Australia	Service delivery arrangements and contracts in 2020-21 deliver comparable services and essential infrastructure to mainland Australia	Target expected to be met State-type services and essential infrastructure delivered

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2020-21 Performance information			
Year	Performance measure	Target	Estimated achievement
2020-21 continued	Commonwealth legal and governance frameworks in Australia's territories are appropriate for the protection and wellbeing of the communities	Legal and governance frameworks operating in 2020-21 are comparable to other Australian jurisdictions, with territory specific modifications as necessary	Target expected to be met Legal and governance frameworks are in place, and are being modified where necessary to make improvements and align with other Australian jurisdictions.

Performance information		
Year	Performance measure	Target
2021-22 and beyond	<p>Commonwealth legal and governance frameworks in Australia's territories are appropriate for the protection and wellbeing of the communities</p> <p>Communities in the external territories and Jervis Bay Territory have comparable services and essential infrastructure to mainland Australia</p>	<p>2021–22 and beyond: Legal and governance frameworks are improved in financial year to be increasingly comparable to other Australian jurisdictions, with territory-specific modifications as necessary.</p> <p>2021–22 and beyond: Service delivery arrangements and contracts in financial year deliver comparable services and essential infrastructure to mainland Australia.</p>

2.5 Budgeted expenses and performance for Outcome 5

Outcome 5: Promote an innovative and competitive communications sector, through policy development, advice and program delivery, so all Australians can realise the full potential of digital technologies and communications services

Linked programs

Australian Communications and Media Authority (ACMA)

Programs

- Program 1.1 – Communications regulation, planning and licensing
- Program 1.2 – Consumer safeguards, education and information

Contribution to Outcome 5 made by linked programs

As the regulator of the media and communications sector, the ACMA is responsible for enforcing compliance with the Universal Service Obligation (USO) and emergency call services requirements under the *Telecommunications (Industry Levy) Act 2012*, recouping costs of the Consumer Representation Grants Program allocated to the Australian Communications Consumer Action Network (ACCAN) under section 593 of the *Telecommunications Act 1997* and costs related to the management of Australia's membership and engagement with the International Telecommunications Union (ITU), from licence carriers under the *Telecommunications (Carrier Licence Charges) Act 1997*. The ACMA is also responsible for administering the Regional Broadband Scheme under the *Telecommunications (Consumer Protection and Service Standards) Act 1999*.

The Treasury

Programs

- Program 1.9: National Partnership Payments to the states

Contribution to Outcome 5 made by linked programs

The Government will make a National Partnership Payment to the New South Wales Government to provide the Government's program for WiFi and mobile coverage on the rail corridor between Sydney and the Central Coast.

Budgeted expenses for Outcome 5

This table shows how much the department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.5.1: Budgeted expenses for Outcome 5

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Program 5.1: Digital Technologies and Communications Services					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	554,939	981,038	944,153	821,503	814,413
Special Accounts Public Interest Telecommunications Services Special Account					
National Relay Service	20,184	20,000	20,000	20,000	20,000
Universal Service Obligation	270,000	270,000	270,000	270,000	270,000
Other Public Interest Services	36,447	51,215	39,064	22,250	22,250
Payments to corporate entities ^(a)	1,362,287	1,380,118	1,362,838	1,381,749	1,391,376
Expenses not requiring appropriation in the Budget year ^(b)	-	62,999	66,008	25,000	25,000
Total expenses for Program 5.1	2,243,857	2,765,370	2,702,063	2,540,502	2,543,039
Program 5.2: Program Support for Outcome 5					
Departmental expenses					
Departmental appropriation	63,904	66,667	71,444	68,746	61,136
s74 external revenues ^(c)	2,070	2,103	2,190	2,440	2,440
Special Accounts Public Interest Telecommunications Services Special Account					
	4,046	4,046	4,046	4,046	4,046
Expenses not requiring appropriation in the Budget year ^(d)	1,170	1,336	1,494	1,696	1,713
Total expenses for Program 5.2	71,190	74,152	79,174	76,928	69,335
Outcome 5 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	554,939	981,038	944,153	821,503	814,413
Special accounts	326,631	341,215	329,064	312,250	312,250
Payments to corporate entities ^(a)	1,362,287	1,380,118	1,362,838	1,381,749	1,391,376
Expenses not requiring appropriation in the Budget year ^(b)	-	62,999	66,008	25,000	25,000
Total administered expenses	2,243,857	2,765,370	2,702,063	2,540,502	2,543,039

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Table 2.5.1: Budgeted expenses for Outcome 5

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Departmental expenses					
Departmental appropriation	63,904	66,667	71,444	68,746	61,136
s74 External Revenue ^(c)	2,070	2,103	2,190	2,440	2,440
Special accounts	4,046	4,046	4,046	4,046	4,046
Expenses not requiring appropriation in the Budget year ^(d)	1,170	1,336	1,494	1,696	1,713
Total departmental expenses	71,190	74,152	79,174	76,928	69,335
Total expenses for Outcome 5	2,315,047	2,839,522	2,781,237	2,617,430	2,612,374
Movement of administered funds between years ^(e)					
Outcome 5:					
Program 5.1: Digital Technologies and Communications	(83,003)	46,995	36,008	-	-
Total movement of administered funds between years	(83,003)	46,995	36,008	-	-
Average staffing level (number)	334	366			

- (a) Relates to appropriation for corporate entities that is provided through the department.
(b) Administered 'Expenses not requiring appropriation in the Budget year' comprises expenses relating to accruals, payments made from prior year appropriations and other non-cash expenses.
(c) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.
(d) Departmental 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses and expenses that are reduced by associated receipts.
(e) Figures displayed as a negative (–) represent a decrease in funds and a positive (+) represent an increase in funds.

Table 2.5.2: Program components of Outcome 5

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Components for Program 5.1: Digital Technologies and Communications Services					
Administered expenses					
Amplifying Australia's Voice in the Pacific	5,675	5,675	-	-	-
Australian 5G Innovation Initiative	5,000	10,000	5,000	-	-
Cadetship Program and Scholarship Program	290	-	-	-	-
Community Broadcasting Program	19,984	20,149	20,371	16,616	16,915
Connecting Northern Australia	-	22,018	44,450	-	-
Consumer Representation Grants Program	2,358	2,381	2,416	2,451	2,495
Intellectual Property	275	258	258	258	262
International Organisation Contributions	7,385	7,219	7,029	7,039	7,102
Mobile Black Spot Program	30,017	96,540	74,907	-	-
Online Safety	-	4,010	-	-	-
Peri-Urban Mobile Program	-	2,500	5,000	7,500	-
Public Interest News Gathering	62,500	7,500	-	-	-
Regional Backbone Blackspots Program	7,925	7,925	7,925	7,925	7,925
Regional Broadband Scheme	359,491	749,822	775,000	804,714	804,714
Regional Broadcasting ^(a)	nfp	nfp	nfp	nfp	-
Regional Connectivity	20,836	84,493	65,805	-	-
Spectrum Pricing Transitional Support	6,199	6,199	-	-	-
Strengthening Telecommunications against Natural Disasters	18,504	15,348	-	-	-
Supporting Underrepresented Sports	8,500	2,000	2,000	-	-
Special Accounts					
Public Interest Telecommunications Services Special Account					
National Relay Service	20,184	20,000	20,000	20,000	20,000
Universal Service Obligation	270,000	270,000	270,000	270,000	270,000
Other Public Interest Services	36,447	51,215	39,064	22,250	22,250
Payments to corporate entities ^(b)					
- Australian Broadcasting Corporation	1,065,354	1,070,097	1,061,739	1,076,059	1,090,595
- Special Broadcasting Service Corporation	296,933	310,021	301,099	305,690	300,781
Total expenses for Program 5.1	2,243,857	2,765,370	2,702,063	2,540,502	2,543,039

(a) 'nfp' figures are not for publication due to commercial sensitivity, and are not included in totals.

(b) Relates to appropriation for corporate entities that is provided through the department.

Table 2.5.3: Performance criteria for Outcome 5

Table 2.5.3 below details the performance criteria for each program associated with Outcome 5. It also summarises how each program is delivered and where 2021-22 Budget measures have created new programs or materially changed existing programs.

Outcome 5 – Promote an innovative and competitive communications sector, through policy development, advice and program delivery, so all Australians can realise the full potential of digital technologies and communications services			
Program 5.1 Digital Technologies and Communications Services To provide an environment in which all Australians can access and benefit from digital technologies and communications services, supporting inclusiveness and sustainable economic growth.			
Purposes	Communications connectivity: Enabling people in Australia to connect to effective, safe communications services and enabling investment in communication technologies, for inclusiveness and sustainable economic growth		
Delivery	<p>We realise our purposes through:</p> <ul style="list-style-type: none">• Providing policy and strategic advice: We provide government with high-quality options and policy advice. Our advice is evidence-based and informed by research, consultation, analysis and broader government objectives. We identify trends and emerging issues in markets and society to inform strategy and advice.• Delivering programs and services: We deliver efficient and effective programs and services to achieve the government's policy outcomes. We adhere to the highest standards of public administration.• Fit for purpose regulation: We administer portfolio legislation efficiently and effectively. We review and shape regulatory frameworks to ensure that they are fit for purpose and not acting as an impediment to investment. <p>Delivering our purposes is not solely our responsibility. We collaborate with others — portfolio entities, other governments, industry and the community as well as international organisations — to get results.</p>		
2020-21 Performance information			
Year	Performance measure	Target	Estimated achievement
2020-21	Percentage of Universal Service Obligation (USO) targets met by Telstra	Reporting in 2020-21 shows 100% met	Target expected to be met In the absence of interim reporting by Telstra, data to confirm this will only be available in Q3 2021. Exemptions due to natural disasters will likely be important to the targets being met
	Percentage of contractual arrangements for the Triple Zero Emergency Call Service delivered by Telstra	Reporting in 2020-21 shows 100% delivered	Target expected to be met

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2020-21 Performance information			
Year	Performance measure	Target	Estimated achievement
2020-21 continued	Percentage of Community Service Obligations (CSOs) met by Australia Post	Reporting in 2020-21 shows Australia Post met or exceeded all the Prescribed Performance Standards	Target expected to be met
	Amount of new and improved mobile coverage delivered in regional areas under the Mobile Black Spot Program	95% of total contracted (predictive) coverage is delivered by end 2020-21	Target expected to be met
	Premises with high speed NBN broadband access	11.5 million premises ready to connect by 30 June 2020	Target met
	Affordability of telecommunications services (mobile and fixed) on offer	Reporting in 2020-21 indicates affordability is maintained or increased	Target expected to be met For example: <ul style="list-style-type: none"> • ACCC reports on prices for typical mobile and fixed bundles are trending downwards • Other indices showing expenditure of household income spent on telecommunications remain relatively unchanged
	Impact of our programs on improving connectivity for people with a disability	Impact maintained or increased in 2020-21	Target expected to be met
	The effectiveness of initiatives to protect Australians online	Reporting in 2020-21 shows measures to protect Australians online were effective	Target expected to be met
	Postal services complaints data	Reporting in 2020-21 shows maintained or improved services	Target expected to be met
	Telecommunications complaints data	Reporting in 2020-21 shows maintained or improved services	Target expected to be met

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2020-21 Performance information			
Year	Performance measure	Target	Estimated achievement
2020-21 continued	NBN consumer experience and ACCC speed performance data	Reporting in 2020-21 shows positive consumer experience and maintained or improved speed performance data	Target expected to be met For example: <ul style="list-style-type: none"> meeting agreed installation timeframes is ≥90% network availability is ≥99.92% ≥87% of measured fixed line NBN users were able to achieve advertised download speeds during all hours the proportion of underperforming services has remained stable at between 8% and 10%
	Minimum peak fixed broadband download speeds available to Australian premises	In 2020-21, NBN to offer at least: <ul style="list-style-type: none"> 25 Mbps peak wholesale speeds to every premises 50 Mbps peak wholesale speeds to 90% of premises in the fixed line footprint, except for premises still in the co-existence period 	Target not expected to be met The Minister's statement that NBN should be treated as built and fully operational noted that a number of premises cannot receive speeds of 25 Mbps
	Percentage of ready to connect premises in fixed line areas that have taken up an NBN service	Percentage connected by 30 June 2021 meets targets set in NBN Co's 2020-21 corporate plan (note: the target in NBN Co's 2019-20 Corporate Plan was ≥71% at 30 June 2021)	Target expected to be met
	Percentage of NBN complex connections completed	Percentage connected by 30 June 2021 meets targets set in NBN Co's 2020-21 corporate plan	Target expected to be met
	Investment as a proportion of output in the communications sector	>33% in 2019-20 (2019-20 data is expected to be the most current available for 2020-21 reporting)	Target met 46.6% in 2019-20

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2020-21 Performance information			
Year	Performance measure	Target	Estimated achievement
2020-21 continued	GDP contribution enabled by the communications sector	GDP contribution is maintained or increased between 2017-18 and 2018-19 (2018-19 data is expected to be the most current available for 2020-21 reporting)	Results rely on data not yet published
	The effectiveness of the department's international engagement on communications outcomes	Effective engagement in 2020-21	Target expected to be met
	The effectiveness of the department's oversight of NBN Co, Australia Post and ACMA	Effective oversight in 2020-21	Target expected to be met
	Whether digital technologies and communications services administered items are delivered efficiently	Administered items are delivered on time and on budget in 2020-21, indicating efficient delivery (performing to this standard would demonstrate we are meeting the government's expectations for efficiency)	Target expected to be met
	Effectiveness of the Australian content, classification and copyright regulatory framework	Reporting in 2020-21 shows frameworks are effective	Target expected to be met
	The effectiveness of the department's oversight of ABC and SBS	Effective in 2020-21	Target expected to be met

Performance information		
Year	Performance measure	Target
2021-22 and beyond	Progress implementing the Online Safety Act	2021-22: No target 2022-23 and beyond: Target setting planned for after passage of legislation
	Number and proportion of Australian community radio licence holders receiving Community Broadcasting Program funding	2021-22 and beyond: No target. Number fluctuates depending on round structure and applications received

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Performance information		
Year	Performance measure	Target
2021-22 and beyond continued	Number of decisions made and proportion within statutory timeframes by: a) Classification Board b) Classification Review Board	2021–22 and beyond: No target. Decision-making is based on industry demand
	Provide oversight of NBN Co	2021–22 and beyond: In the financial year, we assess NBN Co's corporate plan and monitor the company to ensure it is acting consistently with policy objective outlined in the Statement of Expectations
	NBN Co Loan interest payments and principal repayments	2021–22 and beyond: In financial year, NBN Co interest payments and principal repayments are made in accordance with the terms in the Loan Agreement
	Funds administered as part of the Regional Broadband Scheme (RBS) are distributed	2021–22 and beyond: In financial year, funds are distributed in line with legislative requirements
	Effectiveness of international engagement on communications matters	2021–22 and beyond: In financial year, outcomes achieved in line with the negotiation mandate agreed by the Australian Government
	Percentage of Community Service Obligations (CSOs) met by Australia Post	2021–22 and beyond: Reporting in financial year shows Australia Post met or exceeded all prescribed Performance standards
	Percentage of telecommunications Universal Service Obligation (USO) targets met by Telstra	2021–22 and beyond: Reporting in financial year shows 100% targets met
	Percentage of contractual arrangements for the Triple Zero Emergency Call Service delivered by Telstra	2021–22 and beyond: Reporting in financial year shows 100% contractual arrangements delivered
	Amount of new and improved mobile coverage delivered in regions under the Mobile Black Spot Program	2021–22 and beyond: ≥90% of total contracted (predictive) coverage is delivered through new assets, for which asset completion reports are received in financial year
	Access to Viewer Access Satellite Television (VAST), for viewers in terrestrial blackspots, to receive direct-to-home free to air television safety net services	2021–22 and beyond: In financial year, access maintained for ≥210,000 households
	Number of online safety complaints by type, and percentage change	2021–22 and beyond: No target. Annual target-setting not appropriate, results sought are long term.

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Performance information		
Year	Performance measure	Target
2021-22 and beyond continued	Effectiveness of the current Australian content framework, indicated through: a) Australian content quota compliance b) the existence of public data on Australian content available on streaming video on demand services	2021–22 and beyond: No target. Annual target-setting not appropriate, results sought are long term.
	Effectiveness of the current copyright framework, indicated through: a) amount of copyright distributions paid to creators by the copyright collecting societies b) annual Consumer Survey on Online Copyright Infringement	2021–22 and beyond: No target. Annual target-setting not appropriate, results sought are long term.
	Affordability of telecommunications services (mobile and fixed) on offer	2021–22 and beyond: Reporting in financial year indicates affordability is maintained or increased
	Access to communications for people with a disability, indicated through: a) National Relay Service performance quarterly reports on user numbers b) audio description implementation by the national broadcasters c) broadcaster captioning compliance	2021–22 and beyond: Reporting in financial year indicates access is maintained or increased in financial year
	Complaints data: telecommunications	2021–22 and beyond: No target. Annual target-setting not appropriate, results sought are long term.
	Complaints data: post	2021–22 and beyond: No target. Annual target-setting not appropriate, results sought are long term.
	NBN consumer experience	2021–22 and beyond: Reporting in financial year shows positive consumer experience
	Percentage of ready-to-connect premises in fixed line areas that have taken up an NBN service	2021–22: Fixed line take-up of ≥73% at 30 June 2022 2022–23 and beyond: Fixed line take-up of 73% to 75% by 2023-24 (Matches NBN Co's 2021 Corporate Plan, see page 53. Target to be updated to reflect NBN Co's next corporate plan)
	NBN complex connection premises completed	2021–22 Reduction to zero of complex connection premises (yet to ready-to-connect) 2022–23 and beyond: No target. Work on complex connection premises is expected to be completed by mid-2022.

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Performance information		
Year	Performance measure	Target
2021-22 and beyond continued	Investment as a proportion of output in the communications sector GDP contribution enabled by the communications sector	2021–22 and beyond: No target. The long-run average (June 1990 to June 2020) is around 35%. 2021–22 and beyond: No target. Annual target setting not appropriate, results sought are long term.

2.6 Budgeted expenses and performance for Outcome 6

Outcome 6: Participation in, and access to, Australia's arts and culture through developing and supporting cultural expression

Budgeted expenses for Outcome 6

This table shows how much the department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.6.1: Budgeted expenses for Outcome 6

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Program 6.1: Arts and Cultural Development					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	430,787	432,149	275,919	276,562	273,087
Special Appropriation	-	-	-	-	-
Arts and Cultural Development ^(a)	11,400	-	-	-	-
Indigenous Arts, Languages and Repatriation ^(a)	8,500	-	-	-	-
Film and Television ^(a)	8,000	-	-	-	-
Special accounts					
National Cultural Heritage Account	500	500	500	500	500
Payments to corporate entities ^(b)	466,109	491,467	475,810	441,737	444,673
Expenses not requiring appropriation in the Budget year ^(c)	-	18,839	-	-	-
Total expenses for Program 6.1	925,296	942,955	752,229	718,799	718,260
Program 6.2: Program Support for Outcome 6					
Departmental expenses					
Departmental appropriation	47,895	46,450	49,752	49,159	43,910
s74 external revenues ^(d)	1,442	1,465	1,566	1,752	1,752
Special Accounts					
Art Rental Special Account	2,025	3,537	3,608	3,680	3,680
Cultural Special Account	328	717	968	394	394
Indigenous Repatriation Special Account	1,081	1,884	694	706	706
Expenses not requiring appropriation in the Budget year ^(e)	877	931	1,040	1,213	1,231
Total expenses for Program 6.2	53,648	54,984	57,628	56,904	51,673
Outcome 6 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	430,787	432,149	275,919	276,562	273,087
Special Appropriations	27,900	-	-	-	-
Special accounts	500	500	500	500	500
Payments to corporate entities ^(b)	466,109	491,467	475,810	441,737	444,673
Expenses not requiring appropriation in the Budget year ^(c)	-	18,839	-	-	-
Total administered expenses	925,296	942,955	752,229	718,799	718,260

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Table 2.6.1: Budgeted expenses for Outcome 6 (continued)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Departmental expenses					
Departmental appropriation	47,895	46,450	49,752	49,159	43,910
s74 external revenues ^(d)	1,442	1,465	1,566	1,752	1,752
Special accounts	3,434	6,138	5,270	4,780	4,780
Expenses not requiring appropriation in the Budget year ^(e)	877	931	1,040	1,213	1,231
Total departmental expenses	53,648	54,984	57,628	56,904	51,673
Total expenses for Outcome 6	978,944	997,939	809,857	775,703	769,933
Movement of administered funds between years ^(f)					
Outcome 6:					
Program 6.1: Arts and Cultural Development	(18,839)	18,839	-	-	-
Total movement of administered funds between years	(18,839)	18,839	-	-	-
Average staffing level (number)	2020-21 189	2021-22 202			

(a) These programs are funded under the Relief and Recovery Fund.

(b) Relates to appropriation for corporate entities that is provided through the department.

(c) Administered 'Expenses not requiring appropriation in the Budget year' comprises expenses relating to expenses recovered from industry, accruals, payments made from prior year appropriations and other non-cash expenses.

(d) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.

(e) Departmental 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses and expenses that are reduced by associated receipts.

(f) Figures displayed as a negative (–) represent a decrease in funds and a positive (+) represent an increase in funds.

Table 2.6.2: Program components of Outcome 6

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Components for Program 6.1: Arts and Cultural Development					
Administered expenses					
Arts and Cultural Development	117,952	120,556	2,340	2,355	2,370
Arts Training	21,628	21,619	21,216	21,532	21,640
Australian Music	6,375	6,375	6,375	5,000	-
Awards	653	653	657	657	659
Collections	21,499	12,881	8,562	5,620	5,664
Depreciation and Amortisation	2,389	2,389	2,389	2,389	2,389
Endeavour 250	4,781	-	-	-	-
Film and Television	177,156	195,018	150,044	153,442	153,490
Indigenous Arts, Languages and Repatriation	43,490	48,857	48,769	49,468	50,242
Lending Rights	22,876	23,106	23,429	23,777	24,135
Private Sector Support	4,695	4,728	4,668	4,739	4,801
Regional Arts	7,293	14,806	7,470	7,583	7,697
Special Appropriation					
Arts and Cultural Development ^(a)	11,400	-	-	-	-
Indigenous Arts, Languages and Repatriation ^(a)	8,500	-	-	-	-
Film and Television ^(a)	8,000	-	-	-	-
Special accounts					
National Cultural Heritage Account	500	500	500	500	500
Payments to corporate entities ^(b)					
- Australia Council	214,883	219,794	218,819	220,762	223,285
- Australian Film, Television and Radio School	25,059	22,738	22,832	22,904	22,986
- Australian National Maritime Museum	22,548	24,125	23,889	20,305	20,288
- National Film and Sound Archive of Australia	26,535	25,084	25,183	24,304	24,425
- National Gallery Australia	49,569	49,592	47,745	44,830	44,900
- National Library Australia	58,786	56,810	55,778	46,905	46,943
- National Museum Australia	42,353	41,383	41,417	38,443	38,451
- National Portrait Gallery of Australia	12,845	12,475	12,530	11,787	11,843
- Screen Australia	13,531	39,466	27,617	11,497	11,552
Total expenses for Program 6.1	925,296	942,955	752,229	718,799	718,260

(a) These programs are funded under the Relief and Recovery Fund.

(b) Relates to appropriation for corporate entities provided through the department.

Table 2.6.3: Performance criteria for Outcome 6

Table 2.6.3 below details the performance criteria for each program associated with Outcome 6. It also summarises how each program is delivered and where 2021-22 Budget measures have created new programs or materially changed existing programs.

Outcome 6 – Participation in, and access to, Australia’s arts and culture through developing and supporting cultural expression			
Program 6.1 Arts and Cultural Development			
To provide an environment in which all Australians can access and benefit from creative experiences and culture, supporting inclusiveness and growth in Australia’s creative sector, and protecting and promoting Australian content and culture.			
Purposes	Creativity and culture: Supporting sustainable and inclusive creative and cultural sectors, and protecting and promoting Australian content and culture		
Delivery	<p>We realise our purposes through:</p> <ul style="list-style-type: none">• Providing policy and strategic advice: We provide government with high-quality options and policy advice. Our advice is evidence-based and informed by research, consultation, analysis and broader government objectives. We identify trends and emerging issues in markets and society to inform strategy and advice.• Delivering programs and services: We deliver efficient and effective programs and services to achieve the government’s policy outcomes. We adhere to the highest standards of public administration.• Fit for purpose regulation: We administer portfolio legislation efficiently and effectively. We review and shape regulatory frameworks to ensure that they are fit for purpose and not acting as an impediment to investment. <p>Delivering our purposes is not solely our responsibility. We collaborate with others — portfolio entities, other governments, industry and the community as well as international organisations — to get results.</p>		
2020-21 Performance information			
Year	Performance measure	Target	Estimated achievement
2020-21	Contribution of creative and cultural sectors to the economy	Maintain or grow 10 year rolling average (to 2018-19) (2018-19 information is expected to be the most current available for 2020-21 reporting)	Target met \$115.8 billion in 2018-19
	Value of private sector investment and philanthropic funding to the creative and cultural sector	No target Due to likelihood of COVID-19 leading to unusual results in 2020-21, no target set	\$369 million in 2019-20 This is a \$24 million increase on the 2018-19 estimated value of \$345 million
	The impact of our activity in supporting and promoting Australian literature	Positive impact and reach achieved in 2020-21	Target expected to be met

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2020-21 Performance information			
Year	Performance measure	Target	Estimated achievement
2020-21 continued	Number of students successfully completing courses at national elite performing arts training organisations	≥800 in 2020	Target expected to be met
	Engagement with the national cultural institutions, indicated through: a) number of in-person visits to engage with national collecting institutions (including on and off-site visits) b) percentage of objects in national collections accessible online c) number of web visits to the national cultural institutions	Based on 2020-21 figures reported by institutions to the department in August 2021: a) no target (due to likelihood of COVID-19 leading to unusual results in 2020-21, no target set) b) and c) maintain or increase annual engagement results compared to annual averages since 2012-13 (when the engagement indicators were established)	a) Results rely on data not yet published b) Target expected to be met c) Target expected to be met
	The impact of our arts and cultural activities to support inclusion of people with disability	Positive impact achieved in 2020-21	Target expected to be met In 2020-21, the arts and disability resource hub is maintained, and relationships continue to be maintained with the Department of Social Services and National Disability Insurance Agency.
	The impact of our arts and cultural activities to support inclusion of regional and remote Australians	Positive impact achieved in 2020-21	Target expected to be met
	The impact of our arts and cultural activities to support preserving and celebrating Indigenous languages, arts and culture	Positive impact achieved in 2020-21	Target expected to be met

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2020-21 Performance information			
Year	Performance measure	Target	Estimated achievement
2020-21 continued	Artbank operations, number of: a) artworks purchased b) artworks leased c) clients	No target (it is not appropriate to set a target as purchases must be responsive to market conditions; and client interactions are market driven)	In 2020-21: a) 70 artworks purchased b) 4,500 artworks leased c) 530 clients
	Effectiveness of the Australian content, classification and copyright regulatory frameworks	Reporting in 2020-21 shows frameworks are effective	Target expected to be met
	Regulatory activities undertaken under the <i>Protection of Movable Cultural Heritage Act 1986</i>	No target (it is not appropriate to set a target as actions are taken in response to applications for permits received and objects identified for investigation)	Information on the regulatory activities undertaken is not available until the completion of the financial year
	Whether arts and cultural development administered items are delivered efficiently	Administered items are delivered on time and on budget in 2020-21, indicating efficient delivery (performing to this standard would demonstrate we are meeting the government's expectations for efficiency)	Target expected to be met

Performance information		
Year	Performance measure	Target
2021-22 and beyond	Progress against the National Arts and Disability Strategy (Strategy)	2021–22: Strategy is renewed in 2021-22 and the arts and disability resource hub is maintained 2022–23 and beyond: Strategy implemented, including maintaining the arts and disability resource hub
	Number of students enrolled in courses at national performing arts training organisations	2021–22: ≥800 students in 2021 2022–23 and beyond: ≥800 students in the calendar year
	Number of claimants (including authors, illustrators and publishers) to receive funding through lending rights	2021–22 and beyond: ≥16,000 claimants in the financial year

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Performance information		
Year	Performance measure	Target
2021-22 and beyond continued	<p>Artbank operations, number of:</p> <p>a) artworks purchased</p> <p>b) artworks leased</p> <p>c) clients</p> <p>Number of art centres and art fairs funded through the Indigenous Visual Arts Industry Support (IVAIS) program</p> <p>Number of Indigenous language centres funded under the Indigenous Languages and Arts (ILA) program</p> <p>Activities to support the repatriation of Aboriginal and Torres Strait Islander ancestral remains and secret sacred objects:</p> <p>a) number of new agreements to repatriate ancestral remains from overseas</p> <p>b) number of ancestral remains and/or secret sacred objects repatriated to their community</p> <p>c) number of ancestral remains repatriated to Australia with no known community</p> <p>Regulatory activities undertaken under the <i>Protection of Movable Cultural Heritage Act 1986</i></p> <p>Number of decisions made and proportion within statutory timeframes by:</p> <p>a) Classification Board</p> <p>b) Classification Review Board</p> <p>Contribution of cultural and creative sectors to the economy</p> <p>Donations and bequests reported by arts and culture charities</p>	<p>2021–22 and beyond: No target. Purchasing decisions must be responsive to market conditions; and client interactions are market driven</p> <p>2021–22 and beyond: ≥80 centres in the financial year</p> <p>2021–22 and beyond: ≥20 centres in the financial year</p> <p>2021–22 and beyond: No target. Activities are responsive to domestic and international negotiations</p> <p>2021–22 and beyond: No target. Actions taken are in response to applications for permits received and objects identified for investigation</p> <p>2021–22 and beyond: No target. Decision-making is based on industry demand</p> <p>2021–22 and beyond: No target. Annual target-setting not appropriate, results sought are long term.</p> <p>2021–22 and beyond: No target. Annual target-setting not appropriate, results sought are long term.</p>

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Performance information		
Year	Performance measure	Target
2021-22 and beyond continued	Impact of our activities to support, preserve and celebrate Indigenous languages, arts and culture, indicated through: a) number and strength of Aboriginal and Torres Strait Islander languages being spoken b) number of Indigenous art centre workers employed and artists active with funded art centres	2021-22: a) No target as new data is not expected for 2021-22. In 2021-22, we are establishing a pilot program to capture data and evaluate the progress of activities delivered by ILA program grant recipients against the 10 year target for 'Closing the Gap Target 16' for Aboriginal and Torres Strait Islander languages. b) Reporting in 2021-22 shows ≥450 Indigenous art centre workers employed and ≥8000 artists engaged in report year. 2022-23 and beyond: a) Sustained increase in number and strength of Aboriginal and Torres Strait Islander languages being spoken (Matches Closing the Gap Target 16) b) Reporting in financial year shows ≥450 Indigenous art centre workers employed and ≥8000 artists engaged in report year
	Impact of our arts and cultural activities to support regional access and participation, indicated through: a) projected audience numbers/ participants involved with funded projects b) number of regional/remote locations that hosted funded projects	2021-22 and beyond: No target. 2021-22 data will establish a benchmark; however, it is not envisaged that the number will increase each year, given the variety of projects funded and that the programs are demand driven.
	Engagement with the national cultural institutions, indicated through: a) number of in-person visits to engage with national collecting institutions (including on and off-site visits) b) percentage of objects in national collections accessible online c) number of web visits to the national cultural institutions	2021-22: Maintain or increase 2021-22 annual engagement results compared to annual averages since 2012-13 (when the engagement indicators were established) 2022-23 and beyond: Maintain or increase annual engagement over time
	Effectiveness of the current copyright framework, indicated through: a) amount of copyright distributions paid to creators by the copyright collecting societies b) annual Consumer Survey on Online Copyright Infringement	2021-22 and beyond: No target. Annual target-setting not appropriate, results sought are long term.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2021-22 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Differences between entity resourcing and financial statements

Departmental

The Department is budgeting for a minor surplus in 2020-21 and breaking even across the forward estimates, after adjusting for depreciation and amortisation expenses, and adjustments for leases.

The Comprehensive Income Statement (showing net cost of services) for the periods ended 30 June (Table 3.1) reflects the impact of these changes.

Administered

Administered Expenses have increased since the 2020-21 Portfolio Additional Estimates Statements (PAES) due to new measures in the 2021-22 Budget (including measures with 2020-21 funding) and indexation. Further details on measures can be found in the 2021-22 measures table (Table 1.2).

The Schedule of Budgeted Income and Expenses administered on behalf of Government for the periods ended 30 June (Table 3.7) reflects the impact of these changes.

3.2. Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
EXPENSES					
Employee benefits	223,495	249,185	246,129	251,525	254,464
Suppliers	122,126	130,769	127,825	81,663	32,857
Grants	8,400	6,300	4,400	2,200	6,773
Depreciation and amortisation ^(a)	36,468	36,638	36,963	36,910	36,910
Finance costs	2,950	2,491	2,008	1,890	1,890
Total expenses	393,439	425,383	417,325	374,188	332,894
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Revenue from contracts with customers	3,637	3,707	3,780	3,780	3,780
Rental income	5,176	5,176	5,176	5,176	5,176
Other revenue	3,477	2,565	2,028	3,155	3,155
Total own-source revenue	12,290	11,448	10,984	12,111	12,111
Gains					
Other	415	415	415	415	415
Total gains	415	415	415	415	415
Total own-source income	12,705	11,863	11,399	12,526	12,526
Net (cost of)/contribution by services	(380,734)	(413,520)	(405,926)	(361,662)	(320,368)
Revenue from Government	366,953	395,817	388,895	344,747	303,453
Surplus/(deficit) attributable to the Australian Government	(13,781)	(17,703)	(17,031)	(16,915)	(16,915)
Total comprehensive income/(loss) attributable to the Australian Government	(13,781)	(17,703)	(17,031)	(16,915)	(16,915)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) as per statement of Comprehensive Income	4,513	-	-	-	-
less: depreciation/amortisation of assets funded through appropriations ^(a)	56,844	56,865	57,131	57,142	57,142
less: depreciation of ROU ^(b)	(20,376)	(20,227)	(20,168)	(20,232)	(20,232)
plus: principal repayments ^(b)	18,174	18,935	19,932	19,995	19,995
Total comprehensive income/(loss) - as per the statement of comprehensive income	(13,781)	(17,703)	(17,031)	(16,915)	(16,915)

(a) From 2010-11, the Government introduced the net cash appropriation arrangement that provided non-corporate Commonwealth entities with a separate Departmental Capital Budget (DCB) under Appropriation Act (No.1) or Bill (No. 3). This replaced revenue appropriations provided under Appropriation Act (No.1) or Bill (No.3) used for depreciation/amortisation expenses. For information regarding DCB, refer to Table 3.5 Departmental Capital Budget Statement.

(b) Applies to leases under AASB 16 Leases.

Prepared on Australian Accounting Standards basis.

*Department of Infrastructure, Transport, Regional Development and Communications Budget
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Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	11,519	11,629	11,629	11,629	11,629
Trade and other receivables	137,212	141,190	142,152	131,219	109,556
Other financial assets	1,127	1,017	1,017	1,017	1,017
Total financial assets	149,858	153,836	154,798	143,865	122,202
Non-financial assets					
Land and buildings	139,517	117,136	94,998	72,816	70,890
Property, plant and equipment	24,664	19,692	15,187	13,080	10,989
Intangibles	32,487	45,384	46,312	44,998	40,355
Heritage and cultural assets	35,578	35,436	35,294	35,152	35,152
Other non-financial assets	6,338	6,338	6,338	6,338	6,338
Total non-financial assets	238,584	223,986	198,129	172,384	163,724
Total assets	388,442	377,822	352,927	316,249	285,926
LIABILITIES					
Payables					
Employee payables	5,295	5,843	6,407	6,460	6,460
Suppliers	32,254	34,537	33,759	21,568	8,678
Other payables	1,917	1,917	1,917	1,917	1,917
Total payables	39,466	42,297	42,083	29,945	17,055
Interest bearing liabilities					
Leases	116,721	98,837	80,146	61,401	42,656
Total interest bearing liabilities	116,721	98,837	80,146	61,401	42,656
Provisions					
Employee provisions	73,629	74,776	75,952	77,157	77,157
Other provisions	960	960	960	960	960
Total provisions	74,589	75,736	76,912	78,117	78,117
Total liabilities	230,776	216,870	199,141	169,463	137,828
Net assets	157,666	160,952	153,786	146,786	148,098
EQUITY					
Parent entity interest					
Contributed equity	11,836	32,825	42,690	52,605	62,690
Reserves	42,004	42,004	42,004	42,004	42,004
Retained surplus (accumulated deficit)	103,826	86,123	69,092	52,177	43,404
Total parent entity interest	157,666	160,952	153,786	146,786	148,098
Total equity	157,666	160,952	153,786	146,786	148,098

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2021-22)

	Retained earnings	Asset revaluation reserve	Contributed equity/capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2021				
Balance carried forward from previous period	103,826	42,004	11,836	157,666
Adjusted opening balance	103,826	42,004	11,836	157,666
Comprehensive income				
Surplus/(deficit) for the period	(17,703)	-	-	(17,703)
Total comprehensive income	(17,703)	-	-	(17,703)
of which:				
Attributable to the Australian Government	(17,703)	-	-	(17,703)
Transactions with owners				
Departmental Capital Budget (DCB)	-	-	20,989	20,989
Sub-total transactions with owners	-	-	20,989	20,989
Estimated closing balance as at 30 June 2022	86,123	42,004	32,825	160,952
Closing balance attributable to the Australian Government	86,123	42,004	32,825	160,952

Prepared on Australian Accounting Standards basis

*Department of Infrastructure, Transport, Regional Development and Communications Budget
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Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	362,558	390,987	388,918	356,665	317,328
Revenue from contracts with customers	7,481	7,608	5,734	5,734	5,734
Other	6,129	5,217	4,680	5,807	5,807
Total cash received	376,168	403,812	399,332	368,206	328,869
Cash used					
Employees	221,845	247,490	244,389	250,267	254,464
Suppliers and Grants	131,431	134,786	133,003	96,054	52,520
Interest payments on lease liability	2,884	2,425	1,942	1,824	1,824
Other	66	66	66	66	66
Total cash used	356,226	384,767	379,400	348,211	308,874
Net cash from/(used by) operating activities	19,942	19,045	19,932	19,995	19,995
INVESTING ACTIVITIES					
Cash used					
Purchase of land, buildings, property, plant and equipment and intangibles	21,568	20,989	9,865	9,915	10,085
Total cash used	21,568	20,989	9,865	9,915	10,085
Net cash from/(used by) investing activities	(21,568)	(20,989)	(9,865)	(9,915)	(10,085)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	21,040	20,989	9,865	9,915	10,085
Total cash received	21,040	20,989	9,865	9,915	10,085
Cash used					
Principal payments on lease liability	18,174	18,935	19,932	19,995	19,995
Total cash used	18,174	18,935	19,932	19,995	19,995
Net cash from/(used by) financing activities	2,866	2,054	(10,067)	(10,080)	(9,910)
Net increase/(decrease) in cash held	1,240	110	-	-	-
Cash and cash equivalents at the beginning of the reporting period	10,279	11,519	11,629	11,629	11,629
Cash and cash equivalents at the end of the reporting period	11,519	11,629	11,629	11,629	11,629

Prepared on Australian Accounting Standards basis

Department of Infrastructure, Transport, Regional Development and Communications Budget Statements

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Act No. 1 and Bill 3 (DCB)	21,040	20,989	9,865	9,915	10,085
Total new capital appropriations	21,040	20,989	9,865	9,915	10,085
<i>Provided for:</i>					
Purchase of non-financial assets	21,040	20,989	9,865	9,915	10,085
Total items	21,040	20,989	9,865	9,915	10,085
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriation - DCB	21,040	20,989	9,865	9,915	10,085
Funded internally from departmental resources ^(a)	8,767	-	-	-	-
TOTAL	29,807	20,989	9,865	9,915	10,085
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	29,807	20,989	9,865	9,915	10,085
Total cash used to acquire assets	29,807	20,989	9,865	9,915	10,085

(a) Amounts funded from prior year Departmental Capital Budgets (DCBs) and internal reserves.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of departmental asset movements (Budget year 2021-22)

	Asset Category				Total
	Buildings	Other property, plant and equipment	Computer software and intangibles	Heritage and cultural	
	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2021					
Gross book value	33,697	35,325	77,731	36,229	182,982
Gross book value - ROU assets	155,583	88	-	-	155,671
Accumulated depreciation/ amortisation and impairment	(7,409)	(10,709)	(45,244)	(651)	(64,013)
Accumulated depreciation/ amortisation and impairment - ROU assets	(42,354)	(40)	-	-	(42,394)
Opening net book balance	139,517	24,664	32,487	35,578	232,246
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase - appropriation ordinary annual services ^(a)	486	418	20,085	-	20,989
By purchase - appropriation ordinary annual services - ROU assets	1,035	16	-	-	1,051
Total additions	1,521	434	20,085	-	22,040
Other movements					
Depreciation/amortisation expense	(3,690)	(5,391)	(7,188)	(142)	(16,411)
Depreciation/amortisation on ROU assets	(20,212)	(15)	-	-	(20,227)
Total other movements	(23,902)	(5,406)	(7,188)	(142)	(36,638)
As at 30 June 2022					
Gross book value	34,183	35,743	97,816	36,229	203,971
Gross book value - ROU assets	156,618	104	-	-	156,722
Accumulated depreciation/ amortisation and impairment	(11,099)	(16,100)	(52,432)	(793)	(80,424)
Accumulated depreciation/ amortisation and impairment - ROU assets	(62,566)	(55)	-	-	(62,621)
Closing net book balance	117,136	19,692	45,384	35,436	217,648

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2021-2022 for depreciation/amortisation expenses, Departmental Capital Budget or other operational expenses.

Prepared on Australian Accounting Standards basis.

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
EXPENSES					
Employee benefits	17,226	16,623	16,948	17,284	17,484
Suppliers	615,553	641,608	570,864	506,950	515,994
Subsidies	2,295,050	1,300,539	1,031,772	1,064,631	1,059,075
Grants	6,067,417	5,057,384	5,452,255	4,319,444	4,154,300
Depreciation and amortisation	57,929	52,565	47,619	47,750	47,125
Payments to corporate entities	2,060,440	2,079,427	2,009,386	1,992,884	1,974,281
Other expenses	14,839	14,857	8,641	8,697	8,774
Total expenses administered on behalf of Government	11,128,454	9,163,003	9,137,485	7,957,640	7,777,033
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Taxation revenue					
Other taxes	16,786	42,091	43,787	43,068	45,006
Total taxation revenue	16,786	42,091	43,787	43,068	45,006
Non-taxation revenue					
Revenue from contracts with customers	18,642	17,814	17,891	17,818	17,793
Regulatory and other fees	157,391	154,774	169,527	175,070	176,250
Interest	793,502	657,383	662,214	667,606	121,889
Dividends	111,560	84,100	53,900	59,100	67,300
Rental income	4,078	4,148	4,382	4,525	4,657
Other revenue	100,900	1,200	1,200	1,200	1,200
Total non-taxation revenue	1,186,073	919,419	909,114	925,319	389,089
Total own-source revenue administered on behalf of Government	1,202,859	961,510	952,901	968,387	434,095
Total own-sourced income administered on behalf of Government	1,202,859	961,510	952,901	968,387	434,095
Net (cost of)/contribution by services	(9,925,595)	(8,201,493)	(8,184,584)	(6,989,253)	(7,342,938)

Prepared on Australian Accounting Standards basis.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	27,153	27,153	27,153	27,153	27,153
Receivables	16,095,689	16,198,891	16,259,698	2,422,071	2,539,365
Other investments	33,014,842	34,426,102	38,855,671	42,114,448	46,504,326
Other financial assets	77,409	77,409	77,409	77,409	77,409
Total financial assets	49,215,093	50,729,555	55,219,931	44,641,081	49,148,253
Non-financial assets					
Land and buildings	228,691	234,993	231,764	228,765	228,780
Property, plant and equipment	458,847	473,726	480,287	484,593	512,354
Heritage and cultural assets	173,103	171,582	169,701	167,819	167,067
Intangibles	3,510	3,496	3,496	3,496	3,496
Inventories	2,308	2,408	2,408	2,408	2,408
Other non-financial assets	9,695	9,505	9,505	9,512	9,556
Total non-financial assets	876,154	895,710	897,161	896,593	923,661
Total assets administered on behalf of Government	50,091,247	51,625,265	56,117,092	45,537,674	50,071,914
LIABILITIES					
Payables					
Suppliers	356,215	371,293	330,354	293,367	298,601
Subsidies	438,099	808,430	833,608	863,322	863,322
Grants	43,594	45,748	46,684	46,820	46,820
Other payables	98,789	7,651	6,122	4,593	3,064
Total payables	936,697	1,233,122	1,216,768	1,208,102	1,211,807
Provisions					
Employee provisions	4,040	4,040	4,040	4,040	4,040
Other provisions	76,286	76,286	76,286	76,286	76,286
Total provisions	80,326	80,326	80,326	80,326	80,326
Total liabilities administered on behalf of Government	1,017,023	1,313,448	1,297,094	1,288,428	1,292,133
Net assets/(liabilities)	49,074,224	50,311,817	54,819,998	44,249,246	48,779,781

Prepared on Australian Accounting Standards basis.

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Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Revenue from contracts with customers	20,628	19,391	19,238	18,752	56,450
Dividends	111,560	81,100	53,900	59,100	67,300
Taxes	16,186	41,491	43,187	42,468	45,006
Regulatory and other fees	122,391	119,774	134,527	140,070	141,250
Other	102,020	2,098	2,151	2,200	2,200
Total cash received	372,785	263,854	253,003	262,590	312,206
Cash used					
Grant payments	6,330,624	5,296,817	5,691,680	4,550,577	4,385,569
Subsidies paid	1,915,478	578,721	1,006,594	1,034,917	1,059,075
Employee benefits	17,226	16,623	16,948	17,284	17,284
Suppliers	606,559	626,530	611,803	543,937	510,760
Payments to corporate entities	2,060,440	2,079,427	2,009,386	1,992,884	1,974,281
Other	15,852	15,596	9,570	9,633	10,347
Total cash used	10,946,179	8,613,714	9,345,981	8,149,232	7,957,316
Net cash from/(used by) operating activities	(10,573,394)	(8,349,860)	(9,092,978)	(7,886,642)	(7,645,110)
INVESTING ACTIVITIES					
Cash received					
Repayments of advances and loans	5,595,771	3,867	4,056	13,911,960	4,150
Other	697,533	556,678	556,482	556,286	5,679
Total cash received	6,293,304	560,545	560,538	14,468,246	9,829
Cash used					
Purchase of property, plant and equipment and intangibles	36,979	72,211	49,070	47,175	37,338
Advances and loans made	42,000	-	-	-	-
Other	1,260,360	1,152,921	3,535,312	2,764,960	2,034,934
Total cash used	1,339,339	1,225,132	3,584,382	2,812,135	2,072,272
Net cash from/(used by) investing activities	4,953,965	(664,587)	(3,023,844)	11,656,111	(2,062,443)

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June) (continued)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
FINANCING ACTIVITIES					
Cash received					
Other	262,356	241,589	240,361	231,269	231,269
Total cash used	262,356	241,589	240,361	231,269	231,269
Net cash from/(used by) financing activities	262,356	241,589	240,361	231,269	231,269
Net increase/(decrease) in cash held	(5,357,073)	(8,772,858)	(11,876,461)	4,000,738	(9,476,284)
Cash and cash equivalents at beginning of reporting period	27,153	27,153	27,153	27,153	27,153
Cash from Official Public Account for:					
Appropriations	6,336,334	9,470,326	12,574,891	(3,278,167)	9,580,594
Total cash from Official Public Account	6,336,334	9,470,326	12,574,891	(3,278,167)	9,580,594
Cash to Official Public Account for:					
Appropriations	(979,261)	(697,468)	(698,430)	(722,571)	(104,310)
Total cash to Official Public Account	(979,261)	(697,468)	(698,430)	(722,571)	(104,310)
Cash and cash equivalents at end of reporting period	27,153	27,153	27,153	27,153	27,153

Prepared on Australian Accounting Standards basis.

Department of Infrastructure, Transport, Regional Development and Communications Budget Statements

Table 3.10: Schedule of administered capital budget statement (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (ACB)	18,946	17,758	17,219	17,305	17,328
Administered Assets and Liabilities - Bill 2	1,153,202	1,132,604	3,539,531	2,763,523	2,803,160
Total new capital appropriations	1,172,148	1,150,362	3,556,750	2,780,828	2,820,488
<i>Provided for:</i>					
Purchase of non-financial assets	34,024	69,640	52,804	47,175	37,338
Other Items	1,138,124	1,080,722	3,503,946	2,733,653	2,783,150
Total items	1,172,148	1,150,362	3,556,750	2,780,828	2,820,488
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations	122,250	75,944	35,585	29,870	20,010
Funded by capital appropriation - ACB	18,946	17,758	17,219	17,305	17,328
TOTAL	141,196	93,702	52,804	47,175	37,338
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total accrual purchases	141,196	93,702	52,804	47,175	37,338
Total cash used to acquire assets	141,196	93,702	52,804	47,175	37,338

Prepared on Australian Accounting Standards basis.

*Department of Infrastructure, Transport, Regional Development and Communications Budget
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Table 3.11: Statement of administered asset movements (Budget year 2021-22)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2021						
Gross book value	83,991	173,700	552,816	177,951	7,069	995,527
Accumulated depreciation/amortisation and impairment	-	(29,000)	(93,969)	(4,848)	(3,559)	(131,376)
Opening net book balance	83,991	144,700	458,847	173,103	3,510	864,151
CAPITAL ASSET ADDITIONS						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity	9,070	6,613	55,626	902	-	72,211
Total additions	9,070	6,613	55,626	902	-	72,211
Other movements						
Depreciation/amortisation expense	-	(9,381)	(40,747)	(2,423)	(14)	(52,565)
Total other movements	-	(9,381)	(40,747)	(2,423)	(14)	(52,565)
As at 30 June 2022						
Gross book value	93,061	180,313	608,442	178,853	7,069	1,067,738
Accumulated depreciation/amortisation and impairment	-	(38,381)	(134,716)	(7,271)	(3,573)	(183,941)
Closing net book balance	93,061	141,932	473,726	171,582	3,496	883,797

Prepared on Australian Accounting Standards basis.

Australia Council

Entity resources and planned performance

Australia Council

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Australia Council

Section 1: Entity overview and resources

1.1 Strategic direction statement

The Australia Council (the Council) is the Australian Government's principal arts funding and advisory body. The Council is the national advocate for the arts and its purpose is to champion and invest in Australian arts and creativity. The Council achieves this by:

- investing in artists and organisations through grants, fellowships and awards that enable art to be created and experienced
- advocating for the social, cultural and economic value of the arts and creativity
- advising government on matters connected with the arts
- managing Government-directed initiatives and frameworks in support of the arts
- delivering strategic development activity that builds industry capacity, increases markets and audiences for Australian creative work and enables more people to be inspired by and benefit from their creative engagement
- conducting research and analysis that deepens the understanding of the role and value of arts and creativity
- collaborating with state, territory and local governments
- partnering with others to increase investment in and support for creativity.

The Council's Corporate Plan 2020–2024 has five strategic objectives to achieve our vision *Creativity Connects Us* and is approved by the Minister for Communications, Urban Infrastructure, Cities and the Arts. The Council's strategic objectives are informed by the functions outlined in the *Australia Council Act 2013*, and reflect the needs and aspirations of Australia's diverse and vibrant creative sector and the Australian public:

- Australians are transformed by arts and creativity
 - Support engaging arts experiences
 - Expand access to arts experiences
 - Support the digital mobility of Australian arts and creativity
 - Promote arts experiences in everyday life
- Our arts reflect us
 - Enable activity that connects communities
 - Support creative work that reflects contemporary Australia
 - Support increased diversity in our creative workforce
 - Promote diversity across all Australia Council activities

- First Nations arts and culture are cherished
 - Strengthen and embed First Nations arts and culture
 - Grow experiences of First Nations arts and culture
 - Support First Nations young people's artistic and cultural expression
 - Uphold First Nations arts and cultural practitioners' cultural rights
- Arts and creativity are thriving
 - Support viable creative careers and business models
 - Enable risk taking and experimentation in the realisation of new works
 - Develop partnerships to strengthen our cultural and creative industries
 - Promote wellbeing and a safe environment for people working in the arts
- Arts and creativity are valued
 - Advocate for the public value of arts and creativity
 - Advise on arts matters to inform government policy development
 - Lead public discussion about matters relating to arts and creativity
 - Develop evidence that increases understanding of the cultural and creative industries.

Before the COVID-19 pandemic, the cultural and creative industries were already facing significant forces of change and evolution that have meant traditional business models, modes of operation or engagement must be innovated. Just some of these shifts include:

- growing public awareness of the value of First Nations cultures
- rapidly changing and diversifying communities
- new definitions of the marketplace and audience expectations
- universal on-demand access to digital content
- innovation required in the development of content and delivery to reach diverse national and international publics
- new economic realities.

The cultural and creative industries have been among the hardest hit by the COVID-19 pandemic which will have profound and long-lasting impacts on how the industry operates in the future, not least with regard to digital strategies and mobility of work.

In response, the Council supports continual adaptation to industry change to realise the potential of new models of operation and practice, harnessing diversity and actively cultivating creativity and innovation to generate economic, cultural and social value.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the Council for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the Council's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Australia Council resource statement — Budget estimates for 2021-22 as at Budget May 2021

	2020-21 Estimated actual \$'000	2021-22 Estimate \$'000
Opening balance/cash reserves at 1 July	6,804	8,220
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	214,883	219,794
Total annual appropriations	214,883	219,794
Total funds from Government	214,883	219,794
Funds from other sources		
Interest	253	100
Sale of goods and services	9	10
Other	2,825	1,000
Total funds from other sources	3,087	1,110
Total net resourcing for Australia Council	224,774	229,124
<hr/>		
Average staffing level (number)	2020-21 106	2021-22 108

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2021-22.

Australia Council is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to Australia Council and are considered "departmental" for all purposes.

1.3 Budget measures

There are no measures relating to the Australia Council for the 2021-22 Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports - to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the Council can be found at:
<https://www.australiacouncil.gov.au/about/corporate-plan-2020-2024>

The most recent annual performance statement can be found at:
<https://www.transparency.gov.au/annual-reports/australia-council/reporting-year/2019-20>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Supporting Australian artists and arts organisations to create and present excellent art that is accessed by audiences across Australia and abroad

Budgeted expenses for Outcome 1

This table shows how much the Council intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Program 1.1: To champion and invest in Australian arts and creativity					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	214,883	219,794	218,819	220,762	223,285
Revenues from other independent sources	3,087	1,110	510	1,111	511
Total expenses for Program 1.1	217,970	220,904	219,329	221,873	223,796
Outcome 1 totals by resource type					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	214,883	219,794	218,819	220,762	223,285
Revenues from other independent sources	3,087	1,110	510	1,111	511
Total expenses for Outcome 1	217,970	220,904	219,329	221,873	223,796
Average staffing level (number)					
	2020-21 106	2021-22 108			

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered.

Outcome 1 — Supporting Australian artists and arts organisations to create and present excellent art that is accessed by audiences across Australia and abroad			
Program 1.1 – To champion and invest in Australian arts through grants and initiatives that foster and develop Australia’s arts sector and raise the profile of Australian arts nationally and internationally.			
Purposes	To champion and invest in Australian arts and creativity.		
Delivery	Administering the Governments’ National Performing Arts Partnership Framework. Administering Government programs, including National Regional Touring Programs and the Visual Arts and Craft Strategy. Undertaking research and knowledge management activity to inform policy and program analysis and awareness of Australia’s arts sector. Delivering an integrated suite of programs that support artists and arts organisations across the arts sector, including: <ul style="list-style-type: none">• Peer assessed grant funding for individual artists, groups and arts organisations• Four Year core program funding for small-to-medium arts organisations• Strategic national and international market, audience and artistic development activity• Capacity building activity for arts leaders and organisations• First Nations arts initiatives.		
Performance information			
Year	Performance criteria	Targets	Estimated achievement
2020-21	Engage, educate and inspire — continue to increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways	9 million attendances at Australia Council supported arts activities. 200 culturally diverse projects and events with total funding of \$13 million provided.	Targets expected to be met

Performance information			
Year	Performance criteria	Targets	Estimated achievement
2020-21 continued	Lead and collaborate — continue being leaders in the sector and fostering long-term relationships through partnerships and collaborations with key stakeholders and similar organisations/institutions nationally and internationally	5,700 new Australian artworks supported. \$7.5 million provided in support of projects creating new Australian artwork. 4,500 new Australian artistic works with a public outcome (performed, exhibited, published or recorded). 10 initiatives that strengthen ties with other countries. 20 countries where Australia Council supported arts activities were delivered.	Targets expected to be met

Performance information		
Year	Performance criteria	Targets
2021-22	<p>Engage, educate and inspire — continue to increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways</p> <p>Lead and collaborate — continue being leaders in the sector and fostering long-term relationships through partnerships and collaborations with key stakeholders and similar organisations/institutions nationally and internationally</p>	<p>15 million attendances at Australia Council supported arts activities.</p> <p>200 applications for culturally diverse projects and events with total funding of \$13 million provided.</p> <p>5,700 new Australian artworks supported.</p> <p>\$7.5 million provided in support of projects creating new Australian artwork.</p> <p>4,500 new Australian artistic works with a public outcome (performed, exhibited, published or recorded).</p> <p>15 initiatives that strengthen ties with other countries.</p> <p>25 countries where Australia Council supported arts activities were delivered.</p>
2022-23 and beyond	Engage, educate and inspire — continue to increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways	<p>15 million attendances at Australia Council supported arts activities.</p> <p>200 applications for culturally diverse projects and events with total funding of \$13 million provided.</p>

Australia Council Budget Statements

Performance information		
Year	Performance criteria	Targets
2022-23 and beyond continued	Lead and collaborate — continue being leaders in the sector and fostering long-term relationships through partnerships and collaborations with key stakeholders and similar organisations/institutions nationally and internationally	<p>5,700 new Australian artworks supported.</p> <p>\$7.5 million provided in support of projects creating new Australian artwork.</p> <p>4,500 new Australian artistic works with a public outcome (performed, exhibited, published or recorded).</p> <p>15 initiatives that strengthen ties with other countries.</p> <p>25 countries where Australia Council supported arts activities were delivered.</p>
The COVID-19 pandemic may materially impact attendances at art events in 2021-22 and international activities across the forward estimate years.		

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the Council's finances for the 2021-22 budget year, including the impact of resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

The Council's 2021-22 Budget has been built on the underlying principle of a balanced, breakeven budget, that is, annual expense matches the annual revenue forecast to be received.

Comprehensive income statement

The Council's base appropriation will increase by \$4.9 million in 2021-22, from \$214.9 million to \$219.8 million due to indexation, net of the applicable annual efficiency dividend, and \$3.6 million to provide a non-recurring uplift to the Playing Australia program.

Other revenue for 2021-22 includes:

- returned grant monies and interest income (\$0.4 million).
- income received from third parties for the Venice Biennale exhibition of \$0.7 million (2020-21 \$0.1 million). The next exhibition will be held in the 2022 calendar year with consequent higher income expected in 2021-22.

The Council's total expenses are budgeted at \$220.9 million, compared to \$218.0 million in 2020-21 and comprise:

- grant expenditure of \$192.3 million budgeted to support individual artists, National Performing Arts Partnership Framework companies, small to medium arts organisations and for initiatives to increase national and international audiences and markets for Australian arts. The budgeted expenditure will increase by \$1.8 million, largely due to the additional funding received for the Playing Australia program. The total additional funding for Playing Australia was \$5.0 million, with \$1.4 million received in 2020-21 and \$3.6 million in 2021-22 (as referred to above) .
- supplier expenses of \$11.3 million, being an increase of \$0.9 million in 2021-22 with consequent increased expenditure for the Venice Biennale exhibition.
- depreciation and amortisation expenses of \$2.9 million, being a decrease of \$0.2 million in 2021-22 primarily due to the implementation costs of cloud-based software becoming fully depreciated.
- employee benefits expense of \$14.2 million, being an increase of \$0.4 million in 2021-22, as a result of expected annual salary increases.

Budgeted departmental balance sheet

Financial assets are budgeted at \$9.5 million with cash and cash equivalent balances expected to be \$8.9 million by the end of the year.

Non-financial assets are budgeted to decrease to \$25.0 million due to depreciation of \$2.9 million offsetting capital expenditure of \$0.9 million.

The capital expenditure investment in 2021-22 is predominantly business systems and equipment.

Reserves (other than retained surplus), remain level at \$10.1 million at 30 June 2022 and comprise \$6.4 million of private sector donation income received for the rebuild of the Venice Pavilion (completed in 2015) and \$3.7 million in the asset revaluation reserve.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
EXPENSES					
Employee benefits	13,825	14,237	14,664	15,104	15,558
Suppliers	10,385	11,312	10,844	11,781	11,323
Grants	190,482	192,311	190,850	192,236	194,244
Depreciation and amortisation	3,117	2,899	2,843	2,642	2,580
Finance costs	161	145	128	110	91
Total expenses	217,970	220,904	219,329	221,873	223,796
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Interest	253	100	100	100	100
Sublease income	9	10	10	11	11
Other	2,825	1,000	400	1,000	400
Total own-source revenue	3,087	1,110	510	1,111	511
Gains					
Other	-	-	-	-	-
Total gains	-	-	-	-	-
Total own-source income	3,087	1,110	510	1,111	511
Net (cost of)/contribution by services	(214,883)	(219,794)	(218,819)	(220,762)	(223,285)
Revenue from Government	214,883	219,794	218,819	220,762	223,285
Surplus/(deficit) attributable to the Australian Government	-	-	-	-	-
OTHER COMPREHENSIVE INCOME					
Total comprehensive income/(loss) attributable to the Australian Government	-	-	-	-	-

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	8,220	8,896	9,979	10,829	11,600
Trade and other receivables	596	596	596	596	596
Total financial assets	8,816	9,492	10,575	11,425	12,196
Non-financial assets					
Land and buildings	24,312	22,254	20,197	18,140	16,083
Property, plant and equipment	1,478	1,702	1,442	1,149	894
Intangibles	702	492	270	223	121
Prepayments	534	534	534	534	534
Total non-financial assets	27,026	24,982	22,443	20,046	17,632
Assets held for sale	384	384	384	384	384
Total assets	36,226	34,858	33,402	31,855	30,212
LIABILITIES					
Payables					
Suppliers	564	564	564	564	564
Grants	1,007	1,007	1,007	1,007	1,007
Other payables	1,078	1,078	1,078	1,078	1,078
Total payables	2,649	2,649	2,649	2,649	2,649
Interest bearing liabilities					
Leases	13,971	12,603	11,147	9,600	7,957
Total interest-bearing liabilities	13,971	12,603	11,147	9,600	7,957
Provisions					
Employee provisions	2,549	2,549	2,549	2,549	2,549
Other provisions	770	770	770	770	770
Total provisions	3,319	3,319	3,319	3,319	3,319
Total liabilities	19,939	18,571	17,115	15,568	13,925
Net assets	16,287	16,287	16,287	16,287	16,287
EQUITY					
Parent entity interest					
Reserves	10,115	10,115	10,115	10,115	10,115
Retained surplus (accumulated deficit)	6,172	6,172	6,172	6,172	6,172
Total equity	16,287	16,287	16,287	16,287	16,287

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2021-22)

	Retained earnings	Asset revaluation reserve	Other reserves	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2021				
Balance carried forward from previous period	6,172	3,693	6,422	16,287
Adjusted opening balance	6,172	3,693	6,422	16,287
Estimated closing balance as at 30 June 2022	6,172	3,693	6,422	16,287
Closing balance attributable to the Australian Government	6,172	3,693	6,422	16,287

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	214,883	219,794	218,819	220,762	223,285
Sale of goods and rendering of services	9	10	10	11	11
Interest	253	100	100	100	100
Net GST received	18,078	18,326	18,152	18,362	18,501
Other	2,825	1,000	400	1,000	400
Total cash received	236,048	239,230	237,481	240,235	242,297
Cash used					
Employees	13,825	14,237	14,664	15,104	15,558
Suppliers	11,320	12,330	11,820	12,841	12,343
Interest payments on lease liability	161	145	127	110	91
Other	207,625	209,619	208,026	209,538	211,726
Total cash used	232,931	236,331	234,637	237,593	239,718
Net cash from/(used by) operating activities	3,117	2,899	2,844	2,642	2,579
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	417	855	305	245	165
Total cash used	417	855	305	245	165
Net cash from/(used by) investing activities	(417)	(855)	(305)	(245)	(165)
FINANCING ACTIVITIES					
Cash used					
Principal payments on lease liability	1,284	1,368	1,456	1,547	1,643
Total cash used	1,284	1,368	1,456	1,547	1,643
Net cash from/(used by) financing activities	(1,284)	(1,368)	(1,456)	(1,547)	(1,643)
Net increase/(decrease) in cash held	1,416	676	1,083	850	771
Cash and cash equivalents at the beginning of the reporting period	6,804	8,220	8,896	9,979	10,829
Cash and cash equivalents at the end of the reporting period	8,220	8,896	9,979	10,829	11,600

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental resources ^(a)	417	855	305	245	165
TOTAL	417	855	305	245	165
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	417	855	305	245	165
Total cash used to acquire assets	417	855	305	245	165

(a) Funded from annual appropriations and may include donations and contributions, gifts, internally developed assets, and proceeds from the sale of assets.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2021-22)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	L&B, IP&E held for sale ^(a)	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2021						
Gross book value	149	11,916	2,372	2,416	396	17,249
Gross book value - ROU assets	-	15,836	-	-	-	15,836
Accumulated depreciation/amortisation and impairment	-	(692)	(894)	(1,712)	(12)	(3,310)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(2,899)	-	-	-	(2,899)
Opening net book balance	149	24,161	1,478	704	384	26,876
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation ordinary annual services ^(b)	-	-	655	200	-	855
Total additions	-	-	655	200	-	855
Other movements						
Depreciation/amortisation expense	-	(473)	(431)	(412)	-	(1,316)
Depreciation/amortisation on ROU assets	-	(1,583)	-	-	-	(1,583)
Total other movements	-	(2,056)	(431)	(412)	-	(2,899)
As at 30 June 2022						
Gross book value	149	11,916	3,027	2,616	396	18,104
Gross book value - ROU assets	-	15,836	-	-	-	15,836
Accumulated depreciation/amortisation and impairment	-	(1,165)	(1,325)	(2,124)	(12)	(4,626)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(4,482)	-	-	-	(4,482)
Closing net book balance	149	22,105	1,702	492	384	24,832

(a) Land and buildings, intellectual property and equipment held for sale.

(b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2021-22 for depreciation/amortisation expenses, DCBs or other operational expenses.

Prepared on Australian Accounting Standards basis.

Australian Broadcasting Corporation

**Entity resources and planned
performance**

Australian Broadcasting Corporation

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Australian Broadcasting Corporation

Section 1: Entity overview and resources

1.1 Strategic direction statement

The Australian Broadcasting Corporation (ABC) is one of the country's largest and most important cultural institutions. As the primary national public broadcaster, it reflects Australia's national identity and cultural diversity, informs and educates, facilitates public debate and fosters the performing arts.

The ABC plays a significant role in the lives of all Australians, not only through the broadcasting and digital media services it delivers, but also through direct engagement with local communities around the country. It also underpins the creative industries and Australia's wider economy by buying services from writers, directors, actors, production companies and the businesses that serve them. Through its international services, it projects Australia's national values and identity to a wider world.

The ABC's place in the Australian media environment is distinctive because of its Charter (section 6 of the *Australian Broadcasting Corporation Act 1983* (the 'ABC Act')). The Charter and other provisions of the ABC Act give the ABC particular responsibilities, such as providing independent news and information. The ABC Act guarantees the editorial and administrative independence of the ABC from the Government. The ABC Board is charged with a number of duties, including 'to ensure the functions of the Corporation are performed efficiently and with maximum benefit to the people of Australia', and 'to maintain the independence and integrity of the Corporation'.

The functions of the ABC, set out in section 6(1) of the ABC Act, are:

- To provide, within Australia, innovative and comprehensive broadcasting services of a high standard as part of the Australian broadcasting system, consisting of national, commercial and community sectors and to provide:
 - broadcasting programs that contribute to a sense of national identity and inform and entertain, and reflect the cultural diversity of, the Australian community
 - broadcasting programs of an educational nature.
- To transmit to countries outside Australia, broadcasting programs of news, current affairs, entertainment and cultural enrichment that will:
 - encourage awareness of Australia and an international understanding of Australian attitudes on world affairs
 - enable Australian citizens living or travelling outside Australia to obtain information about Australian affairs and Australian attitudes on world affairs.
- To provide digital media services

- To encourage and promote the musical, dramatic and other performing arts in Australia.

The ABC provides unique and often critically important points of connection and support for communities throughout Australia. These include arrangements with Federal and State and Territory authorities for the provision of emergency services information when local communities are affected by natural disasters.

The ABC is guided by its Five-Year Plan, which was released in June 2020. The ABC's Five-Year Plan responds to the societal, technological and economic changes that the nation is experiencing, including the challenges confronting the media sector and the opportunities to better serve all Australians.

The ABC is committed to maintaining its position as the nation's most trusted source of news; it will place greater focus on being easier to access and experience on digital platforms and devices; it will seek to strengthen connections in local communities; and will prioritise quality over quantity. In an environment where audiences can take their pick of devices and content from around the world, the ABC will offer a place where Australian voices will be heard, and it will deliver entertainment that reflects the lives and experiences of Australians. From drama to music to the arts, the ABC will reflect Australian identity, celebrate Australian talent, and support the local creative sector.

The ABC will be a creative, flexible, efficient and accountable organisation that ensures resources are targeted at meeting priority audience needs and expectations, and will be focused on investing in the workforce of the future, including by attracting and retaining talented staff who can deliver the content and strategic objectives of the ABC's Five-Year Plan.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the ABC for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and departmental (for the ABC's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: ABC resource statement — Budget estimates for 2021-22 as at Budget May 2021

	2020-21 Estimated actual \$'000	2021-22 Estimate \$'000
Opening balance/cash reserves at 1 July	6,756	6,756
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	1,065,354	1,070,097
Total annual appropriations	1,065,354	1,070,097
Total funds from Government	1,065,354	1,070,097
Funds from other sources		
Interest	1,781	528
Sale of goods and services	49,743	46,194
Other	20,173	3,700
Total funds from other sources	71,697	50,422
Total net resourcing for ABC	1,143,807	1,127,275
<hr/>		
Average staffing level (number)	4,030	4,030

All figures shown above are GST exclusive – these may not match figures in the cash flow statement.
Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No.1) 2021-22.

The ABC is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to the ABC and are considered "departmental" for all purposes.

1.3 Budget measures

There are no measures relating to the ABC for the 2021-22 Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports - to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the ABC can be found at:

https://about.abc.net.au/wp-content/uploads/2020/11/ABC9814_Corporate-Plan-2020_FINAL.pdf

The most recent annual performance statement is included in Volume II of the most recent annual report, which can be found at:

<https://about.abc.net.au/reports-publications/abc-annual-report-2020/>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Informed, educated and entertained audiences—throughout Australia and overseas—through innovative and comprehensive media and related services

Budgeted expenses for Outcome 1

This table shows how much the ABC intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Program 1.1: ABC General Operational Activities					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	878,759	880,561	870,335	881,825	893,488
Expenses not requiring appropriation in the budget year	-	239	233	232	234
Revenues from other independent sources	54,321	50,422	52,430	52,430	52,430
Total expenses for Program 1.1	933,080	931,222	922,998	934,487	946,152
Program 1.2: ABC Transmission and Distribution Services					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	186,595	189,536	191,404	194,234	197,107
Expenses not requiring appropriation in the budget year	2,935	2,316	1,690	1,070	417
Total expenses for Program 1.2	189,530	191,852	193,094	195,304	197,524
Outcome 1 totals by resource type					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	1,065,354	1,070,097	1,061,739	1,076,059	1,090,595
Expenses not requiring appropriation in the budget year	2,935	2,555	1,923	1,302	651
Revenues from other independent sources	54,321	50,422	52,430	52,430	52,430
Total expenses for Outcome 1	1,122,610	1,123,074	1,116,092	1,129,791	1,143,676
	2020-21	2021-22			
Average staffing level (number)	4,030	4,030			

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered.

Outcome 1 — Informed, educated and entertained audiences—throughout Australia and overseas—through innovative and comprehensive media and related services		
Program 1.1 – ABC General Operational Activities		
The ABC will provide Australian and international audiences with innovative and high-quality radio, television and digital media services.		
Purposes	The ABC’s purpose is to support Australian culture and society by providing essential media services.	
Delivery	The ABC will provide radio, television and digital media services to satisfy diverse audience needs, nationally and internationally, including programs of wide appeal and more specialised interest. It will provide distinctive radio programs that serve all local and regional communities throughout Australia; television programs that contribute to the diversity, quality and innovation of the industry generally; and will engage audiences through digital media services, including on broadband and mobile platforms.	

Performance information		
Year	Performance criteria	Targets
2020-21	Awareness of the ABC among all Australians Weekly active digital users The ABC is trusted by all Australians Quality & distinctiveness	96% ^(a) 14.2 million 80% Quality: 87% Distinctiveness: 84%
2021-22	Awareness of the ABC among all Australians Weekly active digital users The ABC is trusted by all Australians Quality & distinctiveness	Maintain or improve on prior year Maintain or improve on prior year Maintain or improve on prior year Maintain or improve on prior year
2022-23 and beyond	As per 2021-22	As per 2021-22

(a) The ABC expects to achieve or get close to achieving this target.

Table 2.1.2: Performance criteria for Outcome 1 continued

Program 1.2 — ABC Transmission and Distribution Services		
The ABC will manage the broadcast and transmission of its radio and television services within Australia to maximise availability to audiences.		
Purposes	The ABC's purpose is to support Australian culture and society by providing essential media services.	
Delivery	The ABC will manage Transmission Service Agreements for the reliable and efficient provision of satellite and analog terrestrial radio transmission services, digital radio services, and digital terrestrial television services.	
Performance information		
Year	Performance criteria	Targets
2020-21	Percentage of the Australian population who are able to receive ABC analog radio transmissions	At least 99% ^(a)
	Degree to which the eight state and territory capital cities have access to ABC digital radio transmissions	100%
	Percentage of Australian homes able to receive ABC digital television transmissions ^(b)	100%
2021-22	Percentage of the Australian population who are able to receive ABC analog radio transmissions	At least 99%
	Degree to which the eight state and territory capital cities have access to ABC digital radio transmissions	100%
	Percentage of Australian homes able to receive ABC digital television transmissions ^(b)	100%
2022-23 and beyond	As per 2021-22	As per 2021-22

(a) The ABC expects to meet this target.

(b) Reporting of actuals will include the percentage reach for ABC digital television using terrestrial services (excluding satellite).

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of ABC's finances for the 2021-22 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

The ABC's forward budgeted financial statements have been prepared to reflect the ABC's operational business outlook as it moves towards achieving the goals and objectives set out in the ABC Five-Year Plan 2020-2025. This includes continued implementation of savings initiatives while reshaping the organisation and focusing resources to priority initiatives of the ABC Five-Year Plan.

The ABC is budgeting for an operating deficit of \$2.6 million in 2021-22 including the impact of implementation of new accounting standard AASB 16 on leasing. The operating result excluding leasing transactions is a net break-even position, as reflected in the net cash appropriation arrangements note to Table 3.1.

Total revenue from Government is budgeted at \$1,070.1 million in 2021-22, an increase of \$4.7 million from 2020-21.

Own-source budgeted revenues of \$50.4 million in 2021-22 are principally comprised of revenues from ABC commercial activities, as well as other minor amounts from co-production arrangements, facilities hire, services provided, interest and commissions. These revenues are largely offset by related costs of sales or represent recoveries of costs incurred.

Total expenses are budgeted at \$1,123.1 million in 2021-22, a net increase of \$0.5 million from 2020-21. This includes the net impact of leasing transactions, savings initiatives and higher program amortisation costs.

The ABC's budgeted net asset position for 2021-22 of \$1.05 billion represents a decrease of \$2.6 million from the estimated actual for 2020-21, reflecting the budgeted operating deficit for 2021-22, which includes the impact of leasing transactions.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
EXPENSES					
Employee benefits	509,076	503,575	502,583	505,440	507,291
Suppliers	457,002	465,638	450,875	456,675	472,409
Depreciation and amortisation	149,697	147,666	157,079	162,750	159,709
Finance costs	6,835	6,195	5,555	4,926	4,267
Total expenses	1,122,610	1,123,074	1,116,092	1,129,791	1,143,676
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	49,743	46,194	47,558	47,018	47,018
Interest	1,781	528	536	536	536
Other	5,732	3,700	4,336	4,876	4,876
Total own-source revenue	57,256	50,422	52,430	52,430	52,430
Net (cost of)/contribution by services	(1,065,354)	(1,072,652)	(1,063,662)	(1,077,361)	(1,091,246)
Revenue from Government	1,065,354	1,070,097	1,061,739	1,076,059	1,090,595
Surplus/(deficit) attributable to the Australian Government	-	(2,555)	(1,923)	(1,302)	(651)
OTHER COMPREHENSIVE INCOME					
Total comprehensive income/(loss)	-	(2,555)	(1,923)	(1,302)	(651)
Total comprehensive income/(loss) attributable to the Australian Government	-	(2,555)	(1,923)	(1,302)	(651)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) excluding depreciation/amortisation expenses previously funded through revenue appropriations, depreciation on ROU, principal repayments on leased assets	2,825	-	-	-	-
less: Depreciation/amortisation expenses on ROU assets ^(a)	63,049	62,344	61,465	60,846	60,438
add: Principal repayments on leased assets ^(a)	60,224	59,789	59,542	59,544	59,787
Total comprehensive income/(loss) - as per the Statement of comprehensive income	-	(2,555)	(1,923)	(1,302)	(651)

(a) Applies to leases under AASB 16 Leases.

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	6,756	6,756	6,756	6,756	6,756
Trade and other receivables	16,226	16,226	16,226	16,226	16,226
Other investments	166,825	167,756	167,756	167,756	167,756
Other financial assets	4,909	4,909	4,909	4,909	4,909
Total financial assets	194,716	195,647	195,647	195,647	195,647
Non-financial assets					
Land and buildings	723,168	713,535	704,652	691,094	678,181
Property, plant and equipment	754,238	692,358	637,759	588,117	538,298
Intangibles	83,319	89,685	91,702	94,056	96,350
Inventories	119,268	114,302	114,302	114,302	114,302
Prepayments	19,403	19,403	19,403	19,403	19,403
Other non-financial assets	4,635	4,635	4,635	4,635	4,635
Total non-financial assets	1,704,031	1,633,918	1,572,453	1,511,607	1,451,169
Total assets	1,898,747	1,829,565	1,768,100	1,707,254	1,646,816
LIABILITIES					
Payables					
Suppliers	78,448	78,449	78,449	78,449	78,449
Other payables	47,392	47,392	47,392	47,392	47,392
Total payables	125,840	125,841	125,841	125,841	125,841
Interest bearing liabilities					
Loans	2,230	2,230	2,230	2,230	2,230
Leases	575,560	515,771	456,229	396,685	336,898
Total interest bearing liabilities	577,790	518,001	458,459	398,915	339,128
Provisions					
Employee provisions	138,616	131,777	131,777	131,777	131,777
Other provisions	3,206	3,206	3,206	3,206	3,206
Total provisions	141,822	134,983	134,983	134,983	134,983
Total liabilities	845,452	778,825	719,283	659,739	599,952
Net assets	1,053,295	1,050,740	1,048,817	1,047,515	1,046,864
EQUITY					
Parent entity interest					
Contributed equity	93,640	93,640	93,640	93,640	93,640
Reserves	783,648	783,648	783,648	783,648	783,648
Retained surplus (accumulated deficit)	176,007	173,452	171,529	170,227	169,576
Total parent entity interest	1,053,295	1,050,740	1,048,817	1,047,515	1,046,864
Total equity	1,053,295	1,050,740	1,048,817	1,047,515	1,046,864

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2021-22)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2021				
Balance carried forward from previous period	176,007	783,648	93,640	1,053,295
Adjusted opening balance	176,007	783,648	93,640	1,053,295
Comprehensive income				
Surplus/(deficit) for the period	(2,555)	-	-	(2,555)
Total comprehensive income	(2,555)	-	-	(2,555)
Estimated closing balance as at 30 June 2022	173,452	783,648	93,640	1,050,740
Closing balance attributable to the Australian Government	173,452	783,648	93,640	1,050,740

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	1,065,354	1,070,097	1,061,739	1,076,059	1,090,595
Sale of goods and rendering of services	49,743	46,194	47,558	47,018	47,018
Interest	1,781	528	536	536	536
Net GST received	61,655	58,069	58,271	59,372	60,598
Other	20,173	3,700	4,336	4,876	4,876
Total cash received	1,198,706	1,178,588	1,172,440	1,187,861	1,203,623
Cash used					
Employees	548,163	510,414	502,583	505,440	507,291
Suppliers	490,602	460,671	450,875	456,675	472,409
Borrowing costs	74	74	74	74	74
Net GST paid	61,655	58,069	58,271	59,372	60,598
Interest payments on lease liability	6,761	6,121	5,481	4,852	4,193
Total cash used	1,107,255	1,035,349	1,017,284	1,026,413	1,044,565
Net cash from/(used by) operating activities	91,451	143,239	155,156	161,448	159,058
INVESTING ACTIVITIES					
Cash received					
Cash used					
Purchase of property, plant and equipment and intangibles	86,802	82,519	95,614	101,904	99,271
Investments	(55,575)	931	-	-	-
Total cash used	31,227	83,450	95,614	101,904	99,271
Net cash from/(used by) investing activities	(31,227)	(83,450)	(95,614)	(101,904)	(99,271)
FINANCING ACTIVITIES					
Cash used					
Principal payments on lease liability	60,224	59,789	59,542	59,544	59,787
Total cash used	60,224	59,789	59,542	59,544	59,787
Net cash from/(used by) financing activities	(60,224)	(59,789)	(59,542)	(59,544)	(59,787)
Net increase/(decrease) in cash held	-	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	6,756	6,756	6,756	6,756	6,756
Cash and cash equivalents at the end of the reporting period	6,756	6,756	6,756	6,756	6,756

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental resources ^(a)	86,802	82,519	95,614	101,904	99,271
TOTAL	86,802	82,519	95,614	101,904	99,271
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	86,802	82,519	95,614	101,904	99,271
Total cash used to acquire assets	86,802	82,519	95,614	101,904	99,271

(a) Funded from annual appropriations and may include internally developed assets and proceeds from the sale of assets.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2020-21)

	Asset Category				Total
	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2021					
Gross book value	278,889	460,556	610,685	197,954	1,548,084
Gross book value - ROU assets	22,679	6,043	690,105		718,827
Accumulated depreciation/amortisation and impairment	-	(41,636)	(423,636)	(114,635)	(579,907)
Accumulated depreciation/amortisation and impairment – ROU assets	(487)	(2,876)	(122,916)	-	(126,279)
Opening net book balance	301,081	422,087	754,238	83,319	1,560,725
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase – appropriation ordinary annual services ^(a)	-	17,269	24,756	40,494	82,519
Total additions	-	17,269	24,756	40,494	82,519
Other movements					
Depreciation/amortisation expense	-	(25,597)	(25,597)	(34,128)	(85,322)
Depreciation/amortisation on ROU assets	(243)	(1,062)	(61,039)	-	(62,344)
Total other movements	(243)	(26,659)	(86,636)	(34,128)	(147,666)
As at 30 June 2022					
Gross book value	278,889	477,825	615,441	238,448	1,610,603
Gross book value - ROU assets	22,679	6,043	690,105	-	718,827
Accumulated depreciation/amortisation and impairment	-	(67,233)	(429,233)	(148,763)	(645,229)
Accumulated depreciation/amortisation and impairment – ROU assets	(730)	(3,938)	(183,955)	-	(188,623)
Closing net book balance	300,838	412,697	692,358	89,685	1,495,578

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2021-22 for depreciation/amortisation expenses or other operational expenses.

Prepared on Australian Accounting Standards basis.

Australian Communications and Media Authority

**Entity resources and planned
performance**

Australian Communications and Media Authority

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Australian Communications and Media Authority

Section 1: Entity overview and resources

1.1 Strategic direction statement

The Australian Communications and Media Authority (ACMA) is Australia's regulator for telecommunications, broadcasting, radiocommunications, unsolicited communications and certain online content. The ACMA's purpose is to maximise the economic and social benefits of communications and media for Australia.

The communications and media sectors continue to be critical to the Australian economy and society during the COVID-19 recovery phase. Australians rely on communications networks, broadcasting and online media, and digital technologies to access information and essential services. Interconnectivity and communications mobility continue to be integral to the lives of all Australians and there is demand for larger amounts of data and faster, more reliable internet connections, requiring significant, ongoing infrastructure investments by telecommunications companies.

Meanwhile, digital platforms continue to cause disruption to consumption of traditional broadcast media. Boundaries between digital platforms and traditional broadcast media are increasingly blurred and attention is turning to the appropriate regulatory framework for content delivered over all platforms.

To achieve the outcome of 'a communications and media environment that balances the needs of the industry and the Australian community through regulation, education and advice', the ACMA has adopted the following strategic priorities that are outlined in its Corporate Plan:

- Spectrum arrangements that benefit all Australians
- Public confidence in communications and media services
- A regulatory framework that anticipates change.

To deliver this outcome, the ACMA will engage with consumers, industry and government on shaping and applying the regulatory framework to maximise the benefits for all Australians.

The eSafety Commissioner is an independent statutory officer. The Office of the eSafety Commissioner (eSafety) is committed to empowering all Australians to have safer, more positive experiences online. In accordance with the *Enhancing Online Safety Act 2015*, eSafety aims to support positive online experiences through national

Australian Communications and Media Authority Budget Statements

leadership, administration of statutory schemes, and education and awareness activities that promote online safety for all Australians.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the ACMA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the ACMA's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: ACMA resource statement — Budget estimates for 2021-22 as at Budget May 2021

	2020-21 Estimated actual \$'000	2021-22 Estimate \$'000
Departmental		
Annual appropriations - ordinary annual services ^(a)		
Prior year appropriations available	34,325	34,325
Departmental appropriation ^(b)	101,006	119,869
s74 External Revenue ^(c)	900	100
Departmental capital budget ^(d)	13,076	15,788
Total departmental annual appropriations	149,307	170,082
Special accounts ^(e)		
Opening balance	1,796	1,796
Appropriation receipts ^(f)	25,354	44,636
Total special accounts	27,150	46,432
less departmental appropriations drawn from annual/special appropriations and credited to special accounts	25,354	44,636
Total departmental resourcing	151,103	171,878

Table 1.1: ACMA resource statement — Budget estimates for 2021-22 as at Budget May 2021 (continued)

	2020-21 Estimated actual \$'000	2021-22 Estimate \$'000
Administered		
Annual appropriations - ordinary annual services ^(a)		
Prior year appropriations available	14,160	2,250
Outcome 1	2,315	6,694
Total administered annual appropriations	16,475	8,944
Administered special appropriations		
Outcome 1 ^(g)	8,300	8,300
Total administered special appropriations	8,300	8,300
Total administered resourcing	24,775	17,244
Total resourcing for the ACMA	175,878	189,122
	2020-21	2021-22
Average staffing level (number)	454	518

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.
Prepared on a resourcing (that is, appropriations available) basis.

- (a) Appropriation Bill (No. 1) 2021-22.
- (b) Excludes departmental capital budget (DCB).
- (c) Estimated External Revenue receipts under section 74 of the PGPA Act.
- (d) Departmental capital budgets are not separately identified in Appropriation Bill (No.1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- (e) Excludes trust moneys held in Services for Other Entities and Trust Moneys (SOETM) and other special accounts. For further information on special accounts, please refer to Budget Paper No. 4 - Agency Resourcing. Please also see Table 2.1.1 for further information on outcome and program expenses broken down by various funding sources, e.g. annual appropriations, special appropriations and special accounts.
- (f) Amounts credited to the special account(s) from the ACMA's annual and special appropriations.
- (g) Includes section 77 refunds under the PGPA Act which are not included as expenditure.

1.3 Budget measures

Budget measures relating to the ACMA are detailed in Budget Paper No. 2 and are summarised in Table 1.2 below.

Table 1.2: ACMA 2021-22 Budget measures
Measures announced since the Mid-Year Economic and Fiscal Outlook 2020-21 (MYEFO)

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
Receipt measures						
Digital Economy Strategy ^(a)	1.1					
Administered receipts		-	-	2,146	1,900	1,811
Total		-	-	2,146	1,900	1,811
Total receipt measures						
Administered		-	-	2,146	1,900	1,811
Total		-	-	2,146	1,900	1,811
Payment measures						
Media Sector Support ^(b)	1.2					
Departmental payments		1,770	1,815	619	-	-
Total		1,770	1,815	619	-	-
National Strategy to Prevent and Respond to Child Sexual Abuse	1.3					
Departmental payments		-	722	934	687	650
Total		-	722	934	687	650
Women's Safety ^(c)	1.3					
Administered payments		-	400	-	-	-
Departmental payments		-	11,689	6,651	-	-
Total		-	12,089	6,651	-	-
Total payment measures						
Administered		-	400	-	-	-
Departmental		1,770	14,226	8,204	687	650
Total		1,770	14,626	8,204	687	650

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

(a) This is a cross-portfolio measure.

(b) Includes capital payments of \$0.528 million in 2020-21.

(c) Includes capital payments of \$5.041 million in 2021-22.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the Australian Communication and Media Authority can be found at:

www.acma.gov.au/publications/2020-08/report/corporate-plan-2020-21

The most recent annual performance statement can be found at:

www.acma.gov.au/publications/2020-10/report/australian-communications-and-media-authority-and-office-esafety-commissioner-annual-reports-2019-20

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: A communications and media environment that balances the needs of the industry and the Australian community through regulation, education and advice

Linked programs

Department of Infrastructure, Transport, Regional Development and Communications

Programs

- Program 5.1 – Digital Technologies and Communications Services Program

Contribution to Outcome 1 made by linked programs

The Department of Infrastructure, Transport, Regional Development and Communications (the Department) has responsibility for policy development and advice to promote an innovative and competitive communications sector including administering portfolio legislation efficiently and effectively.

As the regulator of the media and communications sector, the ACMA ensures compliance with the Department's policies and legislations, including:

- enforcing compliance with the *Telecommunications (Industry Levy) Act 2012* for the funding of public interest telecommunications services
- recouping costs of the Consumer Representation Grants Program allocated to the Australian Communications Consumer Action Network (ACCAN) under section 593 of the *Telecommunications Act 1997* and costs related to the management of Australia's membership and engagement with the International Telecommunications Union (ITU), from licence carriers under the *Telecommunications (Carrier Licence Charges) Act 1997*
- the administration of the Regional Broadband Scheme under the *Telecommunications (Consumer Protection and Service Standards) Act 1999*.

Budgeted expenses for Outcome 1

This table shows how much the ACMA intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Program 1.1: Communications regulation, planning and licensing					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	50	50	50	50	50
Administered total	50	50	50	50	50
Departmental expenses					
Departmental appropriation	39,188	40,194	40,686	40,773	40,902
s74 External Revenue ^(a)	468	52	52	52	52
Expenses not requiring appropriation in the Budget year ^(b)	4,701	4,570	4,436	4,436	4,436
Departmental total	44,357	44,816	45,174	45,260	45,389
Total expenses for program 1.1	44,407	44,866	45,224	45,310	45,439
Program 1.2: Consumer safeguards, education and information					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	10,089	-	-	-	-
Special appropriations <i>Telecommunications Act 1997</i> ^(c)	300	300	300	300	300
Administered total	10,389	300	300	300	300
Departmental expenses					
Departmental appropriation	37,806	39,306	38,570	38,036	38,155
s74 External Revenue ^(a)	432	48	48	48	48
Expenses not requiring appropriation in the Budget year ^(b)	4,339	4,219	4,094	4,094	4,094
Departmental total	42,577	43,573	42,712	42,179	42,298
Total expenses for program 1.2	52,966	43,873	43,012	42,479	42,598
Program 1.3: Office of the eSafety Commissioner					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	6,386	8,944	6,214	4,020	-
Administered total	6,386	8,944	6,214	4,020	-
Departmental expenses					
Departmental appropriation	25,254	39,127	39,407	10,708	10,709
Special accounts					
Appropriation receipts ^(d) less expenses made from appropriations credited to special accounts ^(e)	25,354 (25,354)	44,636 (44,636)	39,506 (39,506)	10,807 (10,807)	10,809 (10,809)
Expenses not requiring appropriation in the Budget year ^(b)	388	425	425	425	425
Departmental total	25,642	39,552	39,832	11,133	11,134
Total expenses for program 1.3	32,028	48,496	46,046	15,153	11,134

Table 2.1.1: Budgeted expenses for Outcome 1 (continued)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Outcome 1 Totals by appropriation type					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	16,525	8,994	6,264	4,070	50
Special appropriations ^(c)	300	300	300	300	300
Administered total	16,825	9,294	6,564	4,370	350
Departmental expenses					
Departmental appropriation	102,248	118,627	118,663	89,517	89,766
s74 External Revenue ^(a)	900	100	100	100	100
Special accounts					
Appropriation receipts ^(d)	25,354	44,636	39,506	10,807	10,809
less expenses made from appropriations credited to special accounts ^(e)	(25,354)	(44,636)	(39,506)	(10,807)	(10,809)
Expenses not requiring appropriation in the Budget year ^(b)	9,428	9,214	8,955	8,955	8,955
Departmental total	112,576	127,941	127,718	98,572	98,821
Total expenses for Outcome 1	129,401	137,235	134,282	102,942	99,171
	2020-21	2021-22			
Average staffing level (number)	454	518			

(a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act 2013.

(b) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses and amortisation expenses.

(c) The ACMA receives funds through Special Appropriations for refunds under the PGPA Act — s77 and funding for 'Other Trust Monies' which, when used, are not expensed and therefore not included in this table.

(d) Two Budget Measures providing additional funding for the Office of the eSafety Commissioner terminate in 2022-23.

(e) Appropriations credited to the Online Safety Special Account includes Departmental Capital Budget (DCB).

Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.1.2: Performance measures for Outcome 1

Table 2.1.2 below details the performance measures for each program associated with Outcome 1. It also summarises how each program is delivered and where 2021-22 Budget measures have created new programs or materially changed existing programs.

Outcome 1 — A communications and media environment that balances the needs of the industry and the Australian community through regulation, education and advice			
Program 1.1 – Communications regulation, planning and licensing This program contributes to the outcome by the allocation and use of Australia’s critical public resources, radiofrequency spectrum and telephone numbers, to maximise their value to the Australian community.			
Purposes	To maximise the economic and social benefits of communications and media for Australia.		
Delivery	<ul style="list-style-type: none">• Planning, licensing and allocating Australia’s spectrum to optimise its value to the Australian community including ensuring adequate provision for Defence, public safety and community purposes.• Managing the risk of spectrum interference and other harms through education programs and mandating technical standards for radiocommunications devices.• Promoting compliance with communications and media laws and regulations and undertaking investigations and enforcement when necessary.• Administering communications and media arrangements to promote efficiency, innovation and competition in the Australian communications and media industries.		

Performance information			
Year	Performance measures	Targets	Estimated achievement
2020-21	Effectively represent, promote and support Australia’s spectrum interests at international spectrum meetings and through treaty arrangements.	Participate in the preparatory meetings for the World Radiocommunications Conference (WRC) – 23 cycle including: <ul style="list-style-type: none">• International Telecommunications Union (ITU) Study Group meetings• International Telecommunications Working Party meetings• Asia-Pacific Telecommunity (APT) Conference Preparatory Group for the WRC-23 (APG23-1).	Targets expected to be met

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Performance information			
Year	Performance measures	Targets	Estimated achievement
2020-21 continued	Spectrum planning priorities are transparent and take account of stakeholder input	<p>Release draft five-year spectrum outlook (FYSO) and the annual spectrum work program for consultation in final quarter of the financial year and publish final FYSO and annual spectrum work program in the first quarter of the financial year.</p> <p>The annual spectrum work program is informed by stakeholder consultation.</p> <p>Six-monthly progress reports are prepared and published on the ACMA website.</p>	Targets expected to be met
	<p>Effective and efficient preparation and delivery of major spectrum band allocations.</p> <p>Rights to access spectrum are developed and revised according to user needs.</p> <p>Spectrum pricing promotes efficient use by being transparent and taking account of market developments.</p> <p>Effective and efficient international satellite coordination services.</p> <p>Effective and efficient licence administration and allocation arrangements.</p>	<p>The FYSO and annual spectrum work program align with current spectrum uses that will maximise the overall benefits for the Australian community.</p> <p>Licence administration and allocation arrangements are efficient and meet published performance indicators.</p> <p>Evidence of stakeholder engagement, monitoring developments and transparency:</p> <ul style="list-style-type: none"> • implementation of the Spectrum Pricing Review work program • publish all determined charges and taxes. • process timelines published in FYSO and the annual spectrum work program are met. 	Targets expected to be met
	<p>Annual compliance priorities:</p> <ul style="list-style-type: none"> • address regulatory needs • are developed within broader compliance program • are widely understood by stakeholders. <p>The ACMA takes compliance and commensurate enforcement action where appropriate.</p>	<p>Annual priority compliance areas are developed and published.</p> <p>Complaints are received and acted upon in accordance with the ACMA's compliance and enforcement policy.</p>	Targets expected to be met

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Performance Information		
Year	Performance Measure	Target
2021-22 ^(a)	<p>Effectively represent, promote and support Australia's spectrum interests at international spectrum meetings and through treaty arrangements.</p> <p>Spectrum planning priorities are transparent and take account of stakeholder input.</p> <p>Effective and efficient preparation and delivery of major spectrum band allocations.</p> <p>Rights to access spectrum are developed and revised according to user needs.</p> <p>Spectrum pricing promotes efficient use by being transparent and taking account of market developments.</p> <p>Effective and efficient international satellite coordination services.</p> <p>Effective and efficient licence administration and allocation arrangements.</p> <p>Annual compliance priorities:</p> <ul style="list-style-type: none"> • address regulatory needs • developed within broader compliance program • widely understood by stakeholders. <p>The ACMA takes compliance and commensurate enforcement action where appropriate.</p>	<p>Participate in the preparatory meetings for the WRC-23 cycle including:</p> <ul style="list-style-type: none"> • International Telecommunication Union (ITU) Study Group meetings • International Telecommunications Working Party meetings • Asia-Pacific Telecommunity (APT) Conference Preparatory Group for the WRC-23 (APG23-1). <p>Release draft five-year spectrum outlook (FYSO) and the annual spectrum work program for consultation in final quarter of the financial year and publish final FYSO and annual spectrum work program in the first quarter of the financial year.</p> <p>The annual spectrum work program is informed by stakeholder consultation.</p> <p>Six-monthly progress reports are prepared and published on the ACMA website.</p> <p>The FYSO and annual spectrum work program align with current spectrum uses that will maximise the overall benefits for the Australian community.</p> <p>Licence administration and allocation arrangements are efficient and meet published performance indicators.</p> <p>Evidence of stakeholder engagement, monitoring developments and transparency:</p> <ul style="list-style-type: none"> • implementation of the Spectrum Pricing Review work program • publish all determined charges and taxes • process timelines published in FYSO and the annual spectrum work program are met. <p>Annual priority compliance areas are developed and published.</p> <p>Complaints are received and acted upon in accordance with the ACMA's compliance and enforcement policy.</p>
2022-23 and beyond	As per 2021-22	As per 2021-22

(a) The ACMA is currently undertaking a comprehensive review to inform its 2021-22 Corporate Plan and any changes required to performance measures.

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Program 1.2 — Consumer safeguards, education and information This program contributes to the outcome by ensuring efficient, effective and contemporary safeguards protect users of media and communication services so that the Australian community can confidently use those services.	
Purposes	To maximise the economic and social benefits of communications and media for Australia.
Delivery	<ul style="list-style-type: none"> Delivering safeguards that meet the needs of Australians using media and communications services. Promoting compliance with communications and media laws and regulations and undertaking investigations and enforcement when necessary. Protecting and safeguarding the interests of consumers and audiences in a contemporary communications and media environment.

Performance information			
Year	Performance measures	Targets	Estimated achievement
2020-21	<p>Online gambling advertising rules are effective in protecting children.</p> <p>NBN consumer experience rules assist consumers to move seamlessly to the NBN.</p> <p>Evidence of telecommunications consumer experience informs advice to government and rule-making processes.</p> <p>Research and development of voluntary code on misinformation and news quality.</p> <p>Providing consumers with an option to self-exclude from engaging with licensed interactive wagering service providers in Australia.</p>	<p>Effectiveness of the online content rules for gambling advertising is monitored.</p> <p>Effectiveness of the NBN consumer experience rules are reviewed.</p> <p>Compliance with NBN consumer experience rules is monitored.</p> <p>Consultative and stakeholder forums are held.</p> <p>Regular and frequent engagement with consumer advocacy organisations and Australian and overseas agencies responsible for "essential service" regulation.</p> <p>Report on telco consumer experience survey results is published.</p> <p>Consumer vulnerability strategy is developed and implemented.</p> <p>Expectations of the code are communicated.</p> <p>A reporting and monitoring framework is developed and communicated.</p> <p>Digital platforms are supported during the code development process.</p> <p>An initial report on the adequacy of measures and impacts of misinformation is provided to government by June 2021.</p> <p>2020-21: Develop a National Self Exclusion Register (NSER) under outsourced arrangements.</p>	<p>Target expected to be met</p> <p>Targets expected to be met</p> <p>Targets expected to be met</p> <p>Targets expected to be met</p> <p>Target not expected to be met ^(a)</p>

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Performance information			
Year	Performance measures	Targets	Estimated achievement
2020-21 continued	<p>Consumers and audiences have effective and efficient avenues for complaints.</p> <p>Annual compliance priorities:</p> <ul style="list-style-type: none"> • address regulatory needs • are developed within broader compliance program • are widely understood by stakeholders. <p>The ACMA takes compliance and commensurate enforcement action where appropriate.</p> <p>Effective and efficient investigations and enforcement outcomes.</p> <p>Contractual service levels are met.</p> <p>Efficient and effective delivery of the Regional and Small Publishers Innovation Fund grants.</p> <p>Information is made available to consumers and audiences about their rights and available safeguards.</p> <p>Information is made available to businesses about their responsibilities.</p>	<p>Avenues for making complaints are available and accessible to consumers and audiences.</p> <p>Complaints are handled within published timeframes.</p> <p>Annual compliance priorities for online gambling, telecommunications, unsolicited communications regulatory frameworks are developed, published and acted upon.</p> <p>Investigations and enforcement outcomes are delivered within target timeframes and according to the ACMA's compliance and enforcement policy.</p> <p>Contractual service levels for Do Not Call Register are met.</p> <p>Contractual service levels for Numbering System are met.</p> <p>The 2020 round Regional and Small Publishers Innovation Fund grants program is implemented, with grants made within published timeframes.</p> <p>Accessible and timely information is available about:</p> <ul style="list-style-type: none"> • rights of consumers and audiences • safeguards available to consumers and audiences • responsibilities of businesses. <p>Investigation and enforcement outcomes are transparent.</p> <p>Raise consumer awareness of illegal interactive gambling services and the risk of using them:</p> <ul style="list-style-type: none"> • rollout of consumer awareness raising campaigns and media associated with website blocking activities. <p>Telecommunications scam reduction activity:</p> <ul style="list-style-type: none"> • level and impact of scam activity perpetrated on Australian telecommunications channels decreases. 	<p>Targets expected to be met</p> <p>Target expected to be met</p> <p>Target expected to be mostly met ^(b)</p> <p>Targets expected to be met</p> <p>Target expected to be mostly met ^(c)</p> <p>Targets expected to be met</p>

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Performance information			
Year	Performance measures	Targets	Estimated achievement
2020-21 continued	Consumer choice is informed by visibility of telco performance.	Enhancing consumers' awareness of telco performance by streamlining, enriching and expanding the existing public reporting on complaints-handling performance. Raise awareness of telco performance to inform consumer choice.	Targets expected to be met

Performance Information		
Year	Performance measure	Target
2021-22 ^(d)	Online gambling advertising rules are effective in protecting children. NBN consumer experience rules assist consumers to move seamlessly to the NBN. Evidence of telecommunications consumer experience informs advice to government and rule-making processes	Effectiveness of the online content rules for gambling advertising is monitored. Effectiveness of the NBN consumer experience rules are reviewed. Compliance with the NBN consumer experience rules is monitored. Consultative and stakeholder forums are held. Regular and frequent engagement with consumer advocacy organisations and Australian and overseas agencies responsible for 'essential service' regulation. Report on telco consumer experience survey results is published. Consumer vulnerability strategy is developed and implemented.
2021-22 continued ^(d)	Research and development of voluntary code on misinformation and news quality. Providing consumers with an option to self-exclude from engaging with licensed interactive wagering service providers in Australia. Consumers and audiences have effective and efficient avenues for complaints.	Expectations of the code are communicated. A reporting and monitoring framework is developed and communicated. Digital platforms are supported during the code development process. Implement new safeguards to allow Australians to register on the NSER. Avenues for making complaints are available and accessible to consumers and audiences. Complaints are handled within published timeframes.

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Performance Information		
Year	Performance measure	Target
2021-22 continued ^(d)	<p>Annual compliance priorities:</p> <ul style="list-style-type: none"> • address regulatory needs • are developed within broader compliance program • are widely understood by stakeholders <p>The ACMA takes compliance and commensurate enforcement action where appropriate.</p> <p>Effective and efficient investigations and enforcement outcomes.</p> <p>Contractual service levels are met.</p>	<p>Annual compliance priorities for online gambling, telecommunications, unsolicited communications, regulatory frameworks are developed, published and acted upon.</p> <p>Investigations and enforcement outcomes are delivered within target timeframes and according to the ACMA's compliance and enforcement policy.</p> <p>Contractual service levels for Do Not Call Register are met.</p> <p>Contractual service levels for Numbering System are met.</p>
2022-23 and beyond	As per 2021-22	As per 2021-22

- (a) The procurement of an outsourced provider for the NSER has experienced delays due to the complexity of the requirements for the NSER which has impacted ACMA's ability to meet the listed target. 2020-21 performance measures will be reported on in the ACMA's 2020-21 Annual Performance Statement.
- (b) Investigations and enforcement outcomes were delivered according to the ACMA's compliance and enforcement policy, however, a small number of investigations exceeded benchmark timeframes. 2020-21 performance measures will be reported on in the ACMA's 2020-21 Annual Performance Statement.
- (c) The 2020 round of the Regional and Small Publishers Innovation Fund grants program was implemented during 2020-21, however, grants were not executed within the published timeframes due to the need to seek significant additional information from grantees. 2020-21 performance measures will be reported on in the ACMA's 2020-21 Annual Performance Statement.
- (d) The ACMA is currently undertaking a comprehensive review to inform its 2021-22 Corporate Plan and any changes required to performance measures.

Program 1.3 – Office of the eSafety Commissioner	
Support positive online experiences through national leadership and administration of statutory schemes and educational and awareness activities that promote online safety for all Australians.	
Purposes	To maximise the economic and social benefits of communications and media for Australia.
Delivery	<p>The Office of the eSafety Commissioner will focus on the following in delivering this outcome:</p> <ul style="list-style-type: none"> • Service delivery – delivering efficient and effective services to achieve the Government's program objectives • Statutory operations – administering statutory schemes efficiently and effectively • Strategic leadership, advice and research – providing Government, industry, the not for profit sector and the Australian community with leadership, advice and research into online safety • Collaborative stakeholder engagement – working with Government, industry, the not for profit sector, and all Australians to ensure services are effective and meet the needs of the community.

Performance information			
Year	Performance measures	Targets	Estimated achievement
2020-21	Operation of a complaints scheme to deal with serious cyberbullying affecting Australian children.	Effectively and efficiently administer a complaint based scheme to deal with serious cyberbullying by providing a safety net, high quality advice, support pathways and targeted evidence based educational resources.	Target expected to be met
	Operation of a complaints scheme to deal with image based abuse affecting Australians.	Effectively and efficiently administer a scheme to address image based abuse complaints including the provision of high quality advice, support pathways and targeted evidence based educational resources.	Target expected to be met
	Operation of a complaints scheme for the removal of online content that breaches legislative standards.	Effectively and efficiently deliver a complaints scheme to take down illegal online content including referral to Australian and international enforcement mechanisms.	Target expected to be met
	Operation of a response capability to block terrorist and extreme violent material in online crisis events.	Effectively and efficiently deliver a response capability to an online crisis event, including blocking or removing of harmful material.	Target expected to be met
	Promote online safety for all Australians.	Provide leadership and audience-specific and research based advice, content, and programs to raise awareness about online safety issues and empower all Australians to have safer online experiences.	Target expected to be met

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Performance Information		
Year	Performance measures	Targets
2021-22	<p>Operation of a complaints scheme to deal with serious cyberbullying affecting Australian children.</p> <p>Operation of a complaints scheme to deal with image based abuse affecting Australians.</p> <p>Operation of a complaints scheme for the removal of online content that breaches legislative standards.</p> <p>Operation of a response capability to block terrorist and extreme violent material in online crisis events.</p> <p>Promote online safety for all Australians.</p> <p>Operation of new schemes in a revised Online Safety Act ^(a)</p>	<p>Effectively and efficiently administer a complaint based scheme to deal with serious cyberbullying by providing a safety net, high quality advice, support pathways and targeted evidence based educational resources.</p> <p>Effectively and efficiently administer a scheme to address image based abuse complaints including the provision of high quality advice, support pathways and targeted evidence based educational resources.</p> <p>Effectively and efficiently deliver a complaints scheme to take down illegal online content including referral to Australian and international enforcement mechanisms.</p> <p>Effectively and efficiently deliver a response capability to an online crisis event, including blocking or removing of harmful material.</p> <p>Provide leadership and audience-specific and research based advice, content, and programs to raise awareness about online safety issues and empower all Australians to have safer online experiences.</p> <p>Effectively implement and operationalise the new components of the Online Safety Act.</p>
2022-23 and beyond	As per 2021-22	As per 2021-22
Material changes to Program 1.3 resulting from the following measures: <ul style="list-style-type: none"> • Women's Safety 		

(a) The Online Safety Bill is currently being considered by Parliament and this performance measure is dependent upon the bill receiving royal assent.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the ACMA's finances for the 2021-22 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

The ACMA is budgeting for a break-even position in 2021-22 and the forward estimates, excluding depreciation and amortisation expenses, and adjustments for leases under the AASB 16 Leases accounting standard.

Through the 2021-22 Budget, the ACMA has been appropriated for three additional measures relating to media sector support, a national strategy to prevent and respond to child sexual abuse, and women's safety.

In 2020-21, the ACMA is projecting a break-even position after adjusting for depreciation and amortisation expenses, and accounting for lease under AASB 16.

The ACMA completed the 26 gigahertz (GHz) spectrum auction in April 2021. These 15-year licences will commence later in the 2021 calendar year and raised total administered revenue of \$647.6 million. The outcome of the auction is initially recognised as a gain in accordance with AASB 138 Intangible Assets, and subsequently treated as a finance lease from the commencement of the licence under AASB 16 Leases. All proceeds from auctions are returned to consolidated revenue by the ACMA.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
EXPENSES					
Employee benefits	62,376	72,410	74,478	57,568	57,569
Suppliers	34,383	40,418	36,042	23,499	23,429
Depreciation and amortisation ^(a)	17,078	17,199	16,940	16,940	16,940
Finance costs	653	598	532	463	391
Total expenses	114,490	130,625	127,992	98,470	98,329
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	900	100	100	100	100
Total own-source revenue	900	100	100	100	100
Net (cost of)/contribution by services	(113,590)	(130,525)	(127,892)	(98,370)	(98,229)
Revenue from Government	102,248	118,627	118,663	89,517	89,766
Surplus/(deficit) attributable to the Australian Government	(11,342)	(11,898)	(9,229)	(8,853)	(8,463)
Total comprehensive income/(loss) attributable to the Australian Government	(11,342)	(11,898)	(9,229)	(8,853)	(8,463)
Total comprehensive income/(loss) excluding depreciation/amortisation expenses previously funded through revenue appropriations, depreciation on ROU, principal repayments on leased assets	-	-	-	-	-
less: Depreciation/amortisation expenses previously funded through revenue appropriations ^(a)	9,428	9,214	8,955	8,955	8,955
less: depreciation/amortisation expenses for ROU assets ^(b)	7,650	7,985	7,985	7,985	7,985
add: Principal repayments on leased assets ^(b)	5,736	5,301	7,711	8,087	8,477
Total comprehensive income/(loss) - as per the statement of comprehensive income	(11,342)	(11,898)	(9,229)	(8,853)	(8,463)

(a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.

(b) Applies to leases under AASB 16 Leases.

Prepared on Australian Accounting Standards basis

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents ^(a)	111	1,881	1,881	1,881	1,881
Trade and other receivables	36,498	35,256	35,256	35,256	35,256
Total financial assets	36,609	37,137	37,137	37,137	37,137
Non-financial assets					
Land and buildings	74,928	65,227	58,485	49,843	38,901
Property, plant and equipment	5,831	11,473	10,767	9,736	9,444
Intangibles	13,554	15,674	13,473	12,865	13,845
Other non-financial assets	2,902	2,902	2,902	2,902	2,902
Total non-financial assets	97,215	95,276	85,627	75,346	65,092
Total assets	133,824	132,413	122,764	112,483	102,229
LIABILITIES					
Payables					
Suppliers	2,332	2,332	2,332	2,332	2,332
Other payables	1,972	1,972	1,972	1,972	1,972
Total payables	4,304	4,304	4,304	4,304	4,304
Interest bearing liabilities					
Leases	66,727	61,426	53,715	45,628	37,151
Total interest bearing liabilities	66,727	61,426	53,715	45,628	37,151
Provisions					
Employee provisions	21,803	21,803	21,803	21,803	21,803
Other provisions	2,686	2,686	2,686	2,686	2,686
Total provisions	24,489	24,489	24,489	24,489	24,489
Total liabilities	95,520	90,219	82,508	74,421	65,944
Net assets	38,304	42,194	40,256	38,062	36,285
EQUITY					
Contributed equity	141,700	157,488	164,779	171,438	178,124
Reserves	2,204	2,204	2,204	2,204	2,204
Retained surplus (accumulated deficit)	(105,600)	(117,498)	(126,727)	(135,580)	(144,043)
Total equity	38,304	42,194	40,256	38,062	36,285

(a) The increase in cash and cash equivalents between 2020-21 and 2021-22 relates to the usage of cash reserves to meet expenditure related to the Media Sector Support measure. The ACMA will receive a departmental supplementation in Appropriation Bill No. 1 in 2021-22 to replenish the utilised cash reserves.

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2021-22)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2021				
Balance carried forward from previous period	(105,600)	2,204	141,700	38,304
Adjusted opening balance	(105,600)	2,204	141,700	38,304
Comprehensive income				
Surplus/(deficit) for the period	(11,898)	-	-	(11,898)
Total comprehensive income	(11,898)	-	-	(11,898)
Transactions with owners				
Contributions by owners				
Departmental Capital Budget (DCB)	-	-	15,788	15,788
Sub-total transactions with owners	-	-	15,788	15,788
Closing balance attributable to the Australian Government	(117,498)	2,204	157,488	42,194

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	101,006	119,869	118,663	89,517	89,766
Sale of goods and rendering of services	900	100	100	100	100
Net GST received	3,169	3,169	3,169	3,169	3,169
Total cash received	105,075	123,138	121,932	92,786	93,035
Cash used					
Employees	62,376	72,410	74,478	57,568	57,569
Suppliers	37,552	43,587	39,211	26,668	26,598
Interest payments on lease liability	653	598	532	463	391
Total cash used	100,581	116,595	114,221	84,699	84,558
Net cash from/(used by) operating activities	4,494	6,543	7,711	8,087	8,477
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	13,604	15,260	7,291	6,659	6,686
Total cash used	13,604	15,260	7,291	6,659	6,686
Net cash from/(used by) investing activities	(13,604)	(15,260)	(7,291)	(6,659)	(6,686)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	13,076	15,788	7,291	6,659	6,686
Total cash received	13,076	15,788	7,291	6,659	6,686
Cash used					
Principal payments on lease liability	5,736	5,301	7,711	8,087	8,477
Total cash used	5,736	5,301	7,711	8,087	8,477
Net cash from/(used by) financing activities	7,340	10,487	(420)	(1,428)	(1,791)
Net increase/(decrease) in cash held	(1,770)	1,770	-	-	-
Cash and cash equivalents at the beginning of the reporting period	1,881	111	1,881	1,881	1,881
Cash and cash equivalents at the end of the reporting period	111	1,881	1,881	1,881	1,881

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB) ^(a)	13,076	15,788	7,291	6,659	6,686
Total new capital appropriations	13,076	15,788	7,291	6,659	6,686
Provided for:					
Purchase of non-financial assets	13,076	15,260	7,291	6,659	6,686
Total items	13,076	15,260	7,291	6,659	6,686
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriation - DCB ^(b)	13,076	15,260	7,291	6,659	6,686
Funded internally from departmental resources ^(a)	528	-	-	-	-
TOTAL	13,604	15,260	7,291	6,659	6,686
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	13,604	15,260	7,291	6,659	6,686
Total cash used to acquire assets	13,604	15,260	7,291	6,659	6,686

(a) DCB received in 2021-22 includes \$0.528 million to reimburse the ACMA for capital payments in 2020-21 relating to the Media Sector Support measure.

(b) Does not include annual finance lease costs. Includes purchases from current and previous years' Departmental capital budgets (DCBs).

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2021-22)

	Asset Category				Total
	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2021					
Gross book value	1,380	20,344	7,702	55,109	84,535
Gross book value - ROU assets	-	78,648	-	-	78,648
Accumulated depreciation/amortisation and impairment	-	(10,348)	(1,871)	(41,555)	(53,774)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(15,096)	-	-	(15,096)
Opening net book balance	1,380	73,548	5,831	13,554	94,313
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase - appropriation ordinary annual services ^(a)	-	1,500	2,448	11,312	15,260
Total additions	-	1,500	2,448	11,312	15,260
Other movements					
Depreciation/amortisation expense	-	(3,216)	(1,806)	(4,192)	(9,214)
Depreciation/amortisation on ROU assets	-	(7,985)	-	-	(7,985)
Reclassification	-	-	5,000	(5,000)	-
Total other movements	-	(11,201)	3,194	(9,192)	(17,199)
As at 30 June 2022					
Gross book value	1,380	21,844	15,150	61,421	99,795
Gross book value - ROU assets	-	78,648	-	-	78,648
Accumulated depreciation/amortisation and impairment	-	(13,564)	(3,677)	(45,747)	(62,988)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(23,081)	-	-	(23,081)
Closing net book balance	1,380	63,847	11,473	15,674	92,374

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2021-22 for depreciation/amortisation expenses, DCBs or other operational expenses.

Prepared on Australian Accounting Standards basis.

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
EXPENSES					
Suppliers	4,699	4,799	4,264	4,606	586
Grants	12,585	4,623	2,250	-	-
Other expenses	50	50	50	50	50
Total expenses administered on behalf of Government	17,334	9,472	6,564	4,656	636
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Taxation revenue					
Other taxes ^(a)	843,220	1,261,723	1,284,456	1,304,713	1,289,740
Total taxation revenue	843,220	1,261,723	1,284,456	1,304,713	1,289,740
Non-taxation revenue					
Sale of goods and rendering of services	5,033	5,033	5,033	5,033	5,033
Fees and fines	39,614	35,513	37,659	37,413	37,324
Interest	-	989	792	594	396
Other revenue	5,292	10,249	10,814	9,364	9,364
Total non-taxation revenue	49,939	51,784	54,298	52,404	52,117
Total own-source revenue administered on behalf of Government	893,159	1,313,507	1,338,754	1,357,117	1,341,857
Gains					
Resource received free of charge ^(b)	2,500	655,035	-	-	-
Total gains administered on behalf of Government	2,500	655,035	-	-	-
Total own-sourced income administered on behalf of Government	895,659	1,968,542	1,338,754	1,357,117	1,341,857
Net (cost of)/contribution by services	878,325	1,959,070	1,332,190	1,352,461	1,341,221

(a) The significant increase in Other Taxes between 2020-21 and 2021-22 relates to the commencement of the Regional Broadband Scheme on 1 January 2021.

(b) Resources received free of charge from the sale of spectrum is recognised at the commencement of each licence. The 2021-22 gain is a result of the commencement of 26GHz spectrum licences, with the expectation that the winning bidders will pay a premium to the auction price to make five annual cash instalments. No estimates are made for the outcome of future spectrum auctions.

Prepared on Australian Accounting Standards basis.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	436	436	436	436	436
Taxation receivables ^(a)	393,880	774,945	794,765	824,765	824,765
Trade and other receivables ^(b)	31,137	555,560	468,633	337,626	206,421
Total financial assets	425,453	1,330,941	1,263,834	1,162,827	1,031,622
Total assets administered on behalf of Government	425,453	1,330,941	1,263,834	1,162,827	1,031,622
LIABILITIES					
Payables					
Grants	537	537	537	537	537
Other payables	130,623	130,623	130,623	130,623	130,623
Total payables	131,160	131,160	131,160	131,160	131,160
Total liabilities administered on behalf of Government	131,160	131,160	131,160	131,160	131,160
Net assets/(liabilities)	294,293	1,199,781	1,132,674	1,031,667	900,462

(a) The significant increase between 2020-21 and 2021-22 relates to the commencement of the Regional Broadband Scheme on 1 January 2021.

(b) The sale of the 26 GHz spectrum results in the recognition of a finance lease receivable in 2021-22, which is reduced through the expected instalment payments made by the winning auction bidders.

Prepared on Australian Accounting Standards basis.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Sales of goods and rendering of services	43,853	39,752	41,898	41,652	41,563
Rental Income ^(a)	-	130,612	130,809	131,007	131,205
Interest ^(a)	-	989	792	594	396
Taxes	475,271	535,658	500,754	524,713	509,740
Other	6,086	11,043	11,608	10,158	10,158
Total cash received	525,210	718,054	685,861	708,124	693,062
Cash used					
Grant	12,585	4,623	2,250	-	-
Suppliers	4,699	4,799	4,264	4,606	586
Other	50	50	50	50	50
Total cash used	17,334	9,472	6,564	4,656	636
Net cash from/(used by) operating activities	507,876	708,582	679,297	703,468	692,426
INVESTING ACTIVITIES					
Cash received					
Proceeds from sale of property, plant and equipment	2,500	-	-	-	-
Total cash received	2,500	-	-	-	-
Net cash from/(used by) investing activities	2,500	-	-	-	-
Net increase/(decrease) in cash held	510,376	708,582	679,297	703,468	692,426
Cash and cash equivalents at beginning of reporting period	436	436	436	436	436
Cash from Official Public Account for:					
- Appropriations	16,775	9,244	6,564	4,370	300
- Special accounts	50	50	50	50	50
Total cash from Official Public Account	16,825	9,294	6,614	4,420	350
Cash to Official Public Account for:					
- Appropriations	(527,151)	(717,826)	(685,861)	(707,838)	(692,726)
- Special accounts	(50)	(50)	(50)	(50)	(50)
Total cash to Official Public Account	(527,201)	(717,876)	(685,911)	(707,888)	(692,776)
Cash and cash equivalents at end of reporting period	436	436	436	436	436

(a) Relates to sale of the 26GHz spectrum, reflecting the accounting treatment under AASB 16 Leases, with the expectation that the winning bidders will make five annual cash instalments.

Prepared on Australian Accounting Standards basis.

Australian Film, Television and Radio School

**Entity resources and planned
performance**

Australian Film, Television and Radio School

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Australian Film, Television and Radio School

Section 1: Entity overview and resources

1.1 Strategic direction statement

The Australian Film, Television and Radio School (AFTRS) is the national institution for education, training and research for the screen and broadcast industries. Guided by its enabling legislation, the *Australian, Film, Television and Radio School Act 1973*, AFTRS works hand-in-hand with the screen and broadcast industries to provide Australians with the highest level of screen and broadcast education, training and research so that Australian stories and culture thrive at home and around the world.

As a global centre of excellence, AFTRS embraces connection and exchange with its international partners; as the national school, AFTRS reflects all Australians and is accessible to all Australians. And in a time defined by the pace of change, the School is adaptive, nimble and fit for purpose in meeting the industry's evolving needs. Accordingly, the School's new five-year strategy, launched in 2021, is constructed around three pillars: national reach, excellence and sustainability.

- **National Reach** - As the national screen and broadcast school, AFTRS engages, upskills and supports the most talented learners in all states and territories.
- **Excellence** - Working in close partnership with industry, AFTRS offers the highest level of screen and broadcast training. The School's graduates are sought-after for their craft skills and artistry. They are enterprising, creative and professional. They understand the power of Australian story, underpinned by a First Nations culture, enriched by the diversity of our country, to engage, entertain and connect audiences at home and around the world.
- **Sustainability** - AFTRS has a suite of scalable, adaptive offerings that allow it to grow its business whilst meeting local, regional and state and territory demands for graduates in a sustainable way for its staff, its school resources, and its industry.

These pillars are underpinned by the following areas of strategic focus:

- **First Nations Culture** - Embed First Nations values within AFTRS to build the capacity of its staff, graduates and industry

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- Outreach and Inclusion – Support under-represented talent across Australia to work in the Australian screen and broadcast industries
- Talent Development – Partner with industry to educate and train world-class storytelling talent across Australia
- Industry Skills Training – Ensure Australian screen and broadcast practitioners have the skills required for its industry to thrive
- Research and Innovation – Provide industry with the new knowledge it needs to keep Australia at the forefront of global innovation
- Effective Organisation – Ensure an adaptive, efficient and sustainable business that supports AFTRS as a global centre of excellence for screen & broadcast education, training and research.

These strategies ensure that AFTRS will achieve its Outcome and Program in 2021–22 and over the forward estimates.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the AFTRS' operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: AFTRS resource statement — Budget estimates for 2021–22 as at May 2021

	2020-21 Estimated actual \$'000	2021-22 Estimate \$'000
Opening balance/cash reserves at 1 July	7,589	7,128
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	25,059	22,738
Total annual appropriations	25,059	22,738
Total funds from Government	25,059	22,738
Funds from other sources		
Interest	58	58
Sale of goods and services	8,662	9,221
Other	18	18
Total funds from other sources	8,738	9,297
Total net resourcing for AFTRS	41,386	39,163
	2020-21	2021-22
Average staffing level (number)	145	145

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2021-22.

AFTRS is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to AFTRS and are considered "departmental" for all purposes.

1.3 Budget measures

There are no measures relating to AFTRS for the 2021-22 Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below, together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for AFTRS can be found at:

<https://www.aftrs.edu.au/governance/corporate-documents/>

The most recent annual performance statement can be found at:

<https://www.transparency.gov.au/annual-reports/australian-film-television-and-radio-school/reporting-year/2019-20>

2.1 Budgeted expenses and performance for Outcome 1

Outcome1: Support the development of a professional screen arts and broadcast culture in Australia including through the provision of specialist industry-focused education, training, and research

Budgeted expenses for Outcome 1

This table shows how much AFTRS intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

	2020-21 Estimated actual	2021-22 Budget	2022-23 Forward estimate	2023-24 Forward estimate	2024-25 Forward estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Program 1.1: Delivery of specialist education					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	25,059	22,738	22,832	22,904	22,986
Expenses not requiring appropriation in the budget year	192	128	167	244	188
Revenues from other independent sources	8,738	9,297	9,597	9,770	9,929
Total expenses for Program 1.1	33,989	32,163	32,596	32,918	33,103
Outcome 1 totals by resource type					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	25,059	22,738	22,832	22,904	22,986
Expenses not requiring appropriation in the budget year	192	128	167	244	188
Revenues from other independent sources	8,738	9,297	9,597	9,770	9,929
Total expenses for Outcome 1	33,989	32,163	32,596	32,918	33,103
Average staffing level (number)					
	2020-21	2021-22			
	145	145			

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2021-22 Budget measures have created new programs or materially changed existing programs.

Outcome 1 — Support the development of a professional screen arts and broadcast culture in Australia including through the provision of specialist industry-focused education, training, and research			
Program 1.1 – Delivery of specialist education to meet the diverse creative needs of students and the skill requirements of industry by means of award courses, training programs and events.			
Purposes	Working hand-in-hand with its screen and broadcast industries, AFTRS is a global centre of excellence that provides Australians with the highest level of screen and broadcast education, training and research so that Australian stories and culture thrive at home and around the world.		
Delivery	Program 1.1 is delivered through higher education award courses, industry skills courses and workshops, outreach and schools programs, corporate courses, and research activities and publications. Target groups comprise potential and current film, television and radio students, members of the screen and broadcast industry, cultural and industry partners, and Indigenous Australians.		
Performance information			
Year	Performance criteria	Targets	Estimated achievement
2020-21	Outreach: Build awareness and appreciation of Australian screen and broadcast culture and empower all Australians to tell their stories, wherever they come from and whoever they are	3,000 participants in AFTRS training. 50,000 views of AFTRS content and events. 10 partnerships a year to deliver training nationally.	Expected to meet target
	Talent Development: Educate and train new talent to ensure innovative, relevant Australian content creators are supported on their journey into the screen and broadcast industry.	425 award course applications received. 300 new and ongoing award course student enrolments. 80% eligible completions.	Expected to meet target
	Industry Training: Ensure current Australian screen and broadcast practitioners have the highest levels of skills required to compete in the international marketplace.	200 industry practitioners. Triennial consultation on national skills requirements of industry. 2 industry research projects per year.	Expected to meet target

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Performance information		
Year	Performance criteria	Targets
2021-22	<p>First Nations Culture: Empower all Australians to tell their stories, wherever they come from and whoever they are</p> <p>Outreach and Inclusion: Ensure AFTRS reflects Australian society by supporting diversity across its activities</p> <p>Talent Development: Educate and train new talent to ensure innovative, relevant Australian content creators are supported on their journey into the screen and broadcast industry</p> <p>Industry Skills Training: Ensure current Australian screen and broadcast practitioners have the highest levels of skills required to compete in the international marketplace</p> <p>Research and Innovation: Drive innovation in the screen and broadcast industry and practice-based education through research to ensure relevance and growth</p>	<p>2 First Nations-led partnerships</p> <p>3,000 participants in industry training</p> <p>1 partnered industry event per State and Territory outside of NSW</p> <p>300 award course enrolments (per calendar year)</p> <p>100 award course graduates (per calendar year)</p> <p>75% of recent graduates applying the skills they learnt in their AFTRS course professionally</p> <p>10 industry training partnerships</p> <p>Annual consultation with industry stakeholders, including industry Advisory Panels and triennial skills survey</p> <p>2 disseminated industry research projects</p>
2022-23 and beyond	As per 2021-22	As per 2021-22

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements, which provide a comprehensive snapshot of AFTRS' finances for the 2021-22 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

Comprehensive income statement

Own-source revenue is expected to increase by 6.4% in 2021-22. Award Course fee income of \$6.9 million is an increase of 7.1% from the 2020-21 result and is expected to continue to increase across the forward estimates period. Income from Short and Industry Courses and Business Development is budgeted to be \$2.3 million for 2021-22 (\$2.2 million for 2020-21) and is then expected to increase throughout the forward estimates period.

Employee costs are expected to increase by 2.0% to \$18.1 million in 2021-22 and then increase over the forward years. Overall, total expenses for 2021-22 (\$32.2 million) is a decrease of 5.4% from 2020-21. The impact of AASB 16 Leases on AFTRS' result for 2021-22 is expected to be \$0.1 million with a similar impact in the forward years. The average staffing level is planned to be 145 in the forward years.

Departmental balance sheet

The budgeted balance sheet is based on the latest June 2021 forecast with due consideration to flow-ons from the capital expenditure budget, income statements and cash inflows and outflows.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
EXPENSES					
Employee benefits	17,723	18,083	18,179	18,365	18,553
Suppliers	9,046	6,883	7,238	7,400	7,246
Depreciation and amortisation	6,502	6,551	6,586	6,616	6,824
Finance costs	698	646	593	537	480
Total expenses	33,989	32,163	32,596	32,918	33,103
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	8,662	9,221	9,521	9,694	9,853
Interest	58	58	58	58	58
Other	18	18	18	18	18
Total own-source revenue	8,738	9,297	9,597	9,770	9,929
Gains					
Sale of assets	2	2	2	2	2
Total gains	2	2	2	2	2
Total own-source income	8,740	9,299	9,599	9,772	9,931
Net (cost of)/contribution by services	(25,249)	(22,864)	(22,997)	(23,146)	(23,172)
Revenue from Government	25,059	22,738	22,832	22,904	22,986
Surplus/(deficit) attributable to the Australian Government	(190)	(126)	(165)	(242)	(186)
OTHER COMPREHENSIVE INCOME					
Total other comprehensive income	-	-	-	-	-
Total comprehensive income/(loss)	(190)	(126)	(165)	(242)	(186)
Total comprehensive income/(loss) attributable to the Australian Government	(190)	(126)	(165)	(242)	(186)

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	7,128	7,180	8,395	9,783	11,391
Trade and other receivables	3,067	3,459	3,616	3,606	3,637
Total financial assets	10,195	10,639	12,011	13,389	15,028
Non-financial assets					
Land and buildings	53,448	49,234	44,582	39,930	35,278
Property, plant and equipment	7,833	7,942	8,149	8,178	7,860
Intangibles	1,037	982	850	861	1,008
Prepayments	509	509	509	509	509
Total non-financial assets	62,827	58,667	54,090	49,478	44,655
Total assets	73,022	69,306	66,101	62,867	59,683
LIABILITIES					
Payables					
Suppliers	1,179	1,179	1,179	1,179	1,179
Other payables	3,678	3,367	3,522	3,512	3,542
Total payables	4,857	4,546	4,701	4,691	4,721
Interest bearing liabilities					
Leases	53,601	50,351	47,165	44,175	41,131
Total interest bearing liabilities	53,601	50,351	47,165	44,175	41,131
Provisions					
Employee provisions	2,379	2,350	2,341	2,349	2,365
Total provisions	2,379	2,350	2,341	2,349	2,365
Total liabilities	60,837	57,247	54,207	51,215	48,217
Net assets	12,185	12,059	11,894	11,652	11,466
EQUITY					
Parent entity interest					
Reserves	1,070	1,070	1,070	1,070	1,070
Retained surplus (accumulated deficit)	11,115	10,989	10,824	10,582	10,396
Total parent entity interest	12,185	12,059	11,894	11,652	11,466
Total equity	12,185	12,059	11,894	11,652	11,466

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2021-22)

	Retained earnings	Asset revaluation reserve	Total equity
	\$'000	\$'000	\$'000
Opening balance as at 1 July 2021			
Balance carried forward from previous period	11,115	1,070	12,185
Adjusted opening balance	11,115	1,070	12,185
Comprehensive income			
Surplus/(deficit) for the period	(126)	-	(126)
Total comprehensive income	(126)	-	(126)
Estimated closing balance as at 30 June 2022	10,989	1,070	12,059
Closing balance attributable to the Australian Government	10,989	1,070	12,059

Prepared on Australian Accounting Standards basis

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	25,059	22,738	22,832	22,904	22,986
Sale of goods and rendering of services	8,984	8,446	9,519	9,694	9,852
Interest	58	130	58	58	58
Net GST received	1,100	1,100	1,100	1,100	1,100
Other	18	18	18	18	18
Total cash received	35,219	32,432	33,527	33,774	34,014
Cash used					
Employees	18,396	18,112	18,188	18,357	18,537
Suppliers	10,184	6,935	6,895	7,057	6,903
Interest payments on lease liability	698	646	593	537	480
Total cash used	29,278	25,693	25,676	25,951	25,920
Net cash from/(used by) operating activities	5,941	6,739	7,851	7,823	8,094
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of property plant and equipment	2	2	2	2	2
Total cash received	2	2	2	2	2
Cash used					
Purchase of property, plant and equipment and intangibles	1,813	1,996	2,009	2,004	2,001
Total cash used	1,813	1,996	2,009	2,004	2,001
Net cash from/(used by) investing activities	(1,811)	(1,994)	(2,007)	(2,002)	(1,999)
FINANCING ACTIVITIES					
Cash used					
Principal payments on lease liability	4,591	4,693	4,629	4,433	4,487
Total cash used	4,591	4,693	4,629	4,433	4,487
Net cash from/(used by) financing activities	(4,591)	(4,693)	(4,629)	(4,433)	(4,487)
Net increase/(decrease) in cash held	(461)	52	1,215	1,388	1,608
Cash and cash equivalents at the beginning of the reporting period	7,589	7,128	7,180	8,395	9,783
Cash and cash equivalents at the end of the reporting period	7,128	7,180	8,395	9,783	11,391

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental resources ^(a)	1,813	1,996	2,009	2,004	2,001
TOTAL	1,813	1,996	2,009	2,004	2,001
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	1,813	1,996	2,009	2,004	2,001
Total cash used to acquire assets	1,813	1,996	2,009	2,004	2,001

(a) Funded from annual appropriations and may include donations and contributions, gifts, internally developed assets, and proceeds from the sale of assets.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2021-22)

	Asset Category			Total
	Buildings	Other property, plant and equipment	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000
As at 1 July 2021				
Gross book value	-	9,185	4,129	13,314
Gross book value - ROU assets	62,491	118	-	62,609
Accumulated depreciation/amortisation and impairment	-	(1,431)	(3,092)	(4,523)
Accumulated depreciation/amortisation and impairment - ROU assets	(9,043)	(39)	-	(9,082)
Opening net book balance	53,448	7,833	1,037	62,318
Capital asset additions				
Estimated expenditure on new or replacement assets				
By purchase – appropriation ordinary annual services ^(a)	-	1,617	379	1,996
Total additions	-	1,617	379	1,996
Other movements				
Depreciation/amortisation expense	-	(1,508)	(434)	(1,942)
Depreciation/amortisation on ROU assets	(4,601)	(8)	-	(4,609)
Other - ROU assets	387	8	-	395
Total other movements	(4,214)	(1,508)	(434)	(6,156)
As at 30 June 2022				
Gross book value	-	10,802	4,508	15,310
Gross book value - ROU assets	62,878	126	-	63,004
Accumulated depreciation/amortisation and impairment	-	(2,939)	(3,526)	(6,465)
Accumulated depreciation/amortisation and impairment - ROU assets	(13,644)	(47)	-	(13,691)
Closing net book balance	49,234	7,942	982	58,158

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2021-22 for depreciation/amortisation expenses, DCBs or other operational expenses.

Prepared on Australian Accounting Standards basis.

Australian Maritime Safety Authority

**Entity resources and planned
performance**

Australian Maritime Safety Authority

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Australian Maritime Safety Authority

Section 1: Entity overview and resources

1.1 Strategic direction statement

The Australian Maritime Safety Authority (AMSA) is a statutory authority established under the *Australian Maritime Safety Authority Act 1990* (AMSA Act) to:

- promote maritime safety and protection of the marine environment
- prevent and combat ship-sourced pollution in the marine environment
- provide infrastructure to support safety of navigation in Australian waters
- provide a national search and rescue service to the maritime and aviation sectors
- provide, on request, services to the maritime industry on a commercial basis
- provide, on request, services of a maritime nature on a commercial basis to the Commonwealth and/or states and territories.

AMSA regularly assesses its operating environment, challenges, goals and risks to identify key priorities for coming years.

In 2021-22, AMSA will continue to focus on the strategic priorities that reflect AMSA's statutory responsibilities. AMSA's objectives are consistent with the whole of government regulatory reform agenda and form the basis for the program objectives and outputs detailed in the following sections.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to AMSA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for AMSA's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Australian Maritime Safety Authority resource statement - Budget estimates for 2021-22 as at Budget May 2021

	2020-21 Estimated actual \$'000	2021-22 Estimate \$'000
Opening balance/cash reserves at 1 July	18,774	18,644
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	84,572	89,304
Total annual appropriations	84,572	89,304
Special appropriations		
Australian Maritime Safety Authority Act 1990 ^(b)	130,191	127,200
Total special appropriations	130,191	127,200
Amounts received from related entities		
Amounts from other entities ^(c)	3,370	3,511
Total amounts received from related entities	3,370	3,511
Total funds from Government	218,133	220,015
Funds from other sources		
Interest	903	750
Sale of goods and services	7,072	9,688
Other	7,994	5,204
Total funds from other sources	15,969	15,642
Total net resourcing for AMSA	252,876	254,301
<hr/>		
Average staffing level (number)	432	448

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2021-22.

(b) Levies collected under *Marine Navigation Levy Collection Act 1989*, *Marine Navigation (regulatory Functions) Levy Collection Act 1991* and *Protection of the Sea (Shipping Levy) Collection Act 1981* are paid to the Consolidated Revenue Fund and appropriated under section 48 of the AMSA Act.

(c) Funding provided by a government entity that is not specified within the annual appropriation bills as a payment to the Corporate Commonwealth Entity.

AMSA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to AMSA and are considered "departmental" for all purposes.

1.3 Budget measures

There are no measures relating to AMSA for the 2021-22 Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for AMSA can be found at:

<https://www.amsa.gov.au/about/corporate-publications/corporate-plan-2020-21>

The most recent annual performance statement can be found at:

<https://www.amsa.gov.au/about/corporate-publications/annual-report-2019-20>

AMSA contributes to one Outcome and one Program, which is divided into two sub-programs:

- **Sub-program 1: Seafarer and ship safety and environment protection** aims to achieve the first part of AMSA's Outcome: Minimising the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services.
- **Sub-program 2: Search and rescue** aims to achieve the second part of AMSA's Outcome: Maximising the number of people saved from maritime and aviation incidents through search and rescue coordination.

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services and maximise people saved from maritime and aviation incidents through search and rescue coordination

Budgeted expenses for Outcome 1

This table shows how much AMSA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Program 1.1: Seafarer and ship safety, environment protection and search and rescue					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	84,572	89,304	79,792	79,834	80,907
Payment from related entities	3,370	3,511	-	-	-
Special appropriations					
<i>Special appropriation Australian Maritime Safety Authority Act 1990 - s48</i>	130,191	127,200	141,064	145,075	146,705
Expenses not requiring appropriation in the budget year	(70)	-	-	-	-
Revenues from other independent sources	16,401	15,542	13,372	11,822	11,822
Total expenses for Program 1.1	234,464	235,557	234,228	236,731	239,434
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	84,572	89,304	79,792	79,834	80,907
Payment from related entities	3,370	3,511	-	-	-
Special appropriations	130,191	127,200	141,064	145,075	146,705
Expenses not requiring appropriation in the budget year	(70)	-	-	-	-
Revenues from other independent sources	16,401	15,542	13,372	11,822	11,822
Total expenses for Outcome 1	234,464	235,557	234,228	236,731	239,434
Average staffing level (number)					
	432	448			

Table 2.1.2: Program Components of Outcome 1

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Sub-program 1.1.1: Seafarer and ship safety and environment protection					
Revenue from Government					
Ordinary Annual Services (Appropriation Bill No. 1)	13,501	16,523	6,002	4,941	4,811
Payments from related entities	3,370	3,511	-	-	-
Special Appropriations					
<i>Australian Maritime Safety Authority Act 1990</i>					
- s48	130,191	127,200	141,064	145,075	146,705
Revenues from other independent sources	16,401	15,542	13,372	11,822	11,822
Expenses not requiring appropriation in the Budget year ^(a)	(70)	-	-	-	-
Total sub-program 1.1.1 expenses	163,393	162,776	160,438	161,838	163,338
Sub-program 1.1.2: Search and rescue					
Revenue from Government					
Ordinary Annual Services (Appropriation Bill No. 1)	71,071	72,781	73,790	74,893	76,096
Total sub-program 1.1.2 expenses	71,071	72,781	73,790	74,893	76,096
Total of Sub-programs					
Total program expenses	234,464	235,557	234,228	236,731	239,434

(a) Expenses not requiring appropriation in the Budget year reflects the operating surplus.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2021-22 Budget measures have created new programs or materially changed existing programs.

Outcome 1 — Minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services and maximise people saved from maritime and aviation incidents through search and rescue coordination	
Program 1.1 – Seafarer and ship safety, environment protection and search and rescue. Sub-program 1.1.1 – Seafarer and ship safety and environment protection aims to minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services.	
Purposes	<p>As Australia's national maritime regulatory body, AMSA promotes the safety and protection of our marine environment and combats ship-sourced pollution. AMSA provides the infrastructure for safety of navigation in Australian waters and maintains a national search and rescue service for the maritime and aviation sectors.</p> <p>Vision: Safe and clean seas, saving lives.</p> <p>Mission: Ensuring safe vessel operations, combatting marine pollution, and rescuing people in distress.</p> <p>Roles:</p> <ul style="list-style-type: none"> • promote maritime safety and protection of the marine environment • prevent and combat ship-sourced pollution in the marine environment • provide infrastructure to support safe navigation in Australian waters • provide, on request, services to the maritime industry on a commercial basis • provide, on request, services of a maritime nature on a commercial basis to the Commonwealth and/or states and territories.
Delivery	<p>Activity: ensuring regulated vessels are operated safely and meeting standards Target: vessel owners, vessel operators, seafarers</p> <p>Activity: preventing pollution from shipping Target: vessel owners, vessel operators, seafarers</p> <p>Activity: supporting safe navigation Target: vessel owners, vessel operators, commercial and recreational seafarers</p> <p>Activity: contributing to and implementing international conventions Target: vessel owners, vessel operators, seafarers, international bodies, other nations, other regulators (within Australia and internationally)</p> <p>Activity: ensuring seafarer standards and welfare Target: vessel owners, vessel operators, seafarers, education and training bodies</p> <p>Activity: delivering, implementing and enhancing the National System for Domestic Commercial Vessel Safety Target: domestic vessel owners, vessel operators, seafarers</p>

Australian Maritime Safety Authority Budget Statements

Performance information			
Year	Performance criteria	Targets	Estimated achievement
2020-21	Improvement in the standard of foreign flagged ships and Australian flagged ships (regulated under the <i>Navigation Act 2012</i>) operating in Australian waters, demonstrated through the proportion of serious incidents to total port arrivals. ^(a)	Target: ≤0.5%	Target not met Achievement: 1.1%
	Reducing trend in the number of significant pollution incidents.	Target: Zero incidents	Target met Achievement: Zero incidents
	Timeliness of response to significant oil spill incidents. ^(b)	Target: within 4 hours	Target not applicable (NA) Achievement: NA - no significant oil spill incidents in 2020-21

Performance information		
Year	Performance criteria	Targets
2021-22 and beyond	Safety of foreign-flagged ships and Australian-flagged ships (under the <i>Navigation Act 2021</i>) operating in Australian waters is demonstrated through the proportion of very serious and serious incidents to total port arrivals. ^(a)	≤0.5%
	Timeliness of response to significant oil spill incidents. ^(b)	within 4 hours of notification

(a) Marine incidents are classified by AMSA into one of three severity levels: (1) very serious; (2) serious; and (3) less serious. Several factors are considered by AMSA to decide whether an incident is deemed very serious and/or serious; including fatalities, serious injuries, loss of vessel, damage to vessel and equipment; significant pollution, and impacts on the community. Less serious incidents might include fire, grounding, and minor collisions (without very serious or serious consequences).

(b) A significant oil spill is a Level 2 (or higher) incident in accordance with the National Plan for Maritime Environmental Emergencies (<https://www.amsa.gov.au/marine-environment/national-plan-maritime-environmental-emergencies/national-plan-maritime>)

Table 2.1.2: Performance criteria for Outcome 1 (continued)

Program 1.1 – Seafarer and ship safety, environment protection and search and rescue.	
Sub-program 1.1.2 – Search and rescue aims to maximise the number of people saved from maritime and aviation incidents through coordinating search and rescue.	
Purposes	<p>As Australia's national maritime regulatory body, AMSA promotes the safety and protection of our marine environment and combats ship-sourced pollution. AMSA provides the infrastructure for safety of navigation in Australian waters and maintains a national search and rescue service for the maritime and aviation sectors.</p> <p>Vision: Safe and clean seas, saving lives</p> <p>Mission: Ensuring safe vessel operations, combatting marine pollution, and rescuing people in distress</p> <p>Roles:</p> <ul style="list-style-type: none"> • promote maritime safety and protection of the marine environment • prevent and combat ship-sourced pollution in the marine environment • provide infrastructure to support safe navigation in Australian waters • provide, on request, services to the maritime industry on a commercial basis • provide, on request, services of a maritime nature on a commercial basis to the Commonwealth and/or states and territories.
Delivery	<p>Activity: saving lives daily through search and rescue</p> <p>Target: persons in distress/lives at risk, emergency services</p>

Performance information			
Year	Performance criteria	Targets	Estimated achievement
2020-21	Save as many lives as possible from those at risk ^(a)	Target: 100%	Target not met ^(b) Achievement: 98%

Performance information		
Year	Performance criteria	Targets
2021-22 and beyond	Save as many lives as possible of those at risk ^(a)	Target: 100% ^(b)

- (a) Each search and rescue incident reported to AMSA is triaged to assess the requirement to respond to a life at risk. Sometimes the assessment concludes that the life has already been lost, or AMSA is unable to determine if a life is actually at risk, i.e. false beacon activations. For those incidents which are assessed as requiring a response (i.e. a life is identified as being 'at risk') it is important that AMSA measures the performance of resources available to effect a rescue.
- (b) AMSA's intention is to save all lives at risk. In practicality, the circumstances surrounding individual incidents—i.e. severe medical conditions requiring specialist treatment, bad weather—affect the possibility of success of a search and rescue response. This reality is reflected in the previous results reported by AMSA for this measure, ranging between 95-99 per cent annually.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of AMSA's finances for the 2021-22 budget year, including the impact of Budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

AMSA is projecting a break-even budget for the budget year 2021-22 and for forward years. The estimated actual for 2020-21 is an operating surplus of \$0.7 million.

AMSA revenue

AMSA's major revenue sources are listed below.

- Levies are collected from the shipping industry and appropriated under section 48 of the AMSA Act as special appropriations to fund AMSA's ship safety and environment protection functions. In 2021-22, levy revenue is estimated at \$127.2 million, which is same as the 2020-21 levy revenue.

There are three types of levies:

- Marine Navigation (Regulatory Functions) Levy - funds AMSA's shipping regulatory functions
- Marine Navigation Levy - funds the national network of marine and aids to navigation
- Protection of the Sea Levy - funds activities related to pollution and emergency response services.
- Community Service Obligation funding is received from the Australian Government for search and rescue coordination services in Australia's internationally designated search and rescue region. AMSA will receive an annual departmental appropriation of \$72.8 million in 2021-22 for providing search and rescue co-ordination services to the community (\$71.1 million in estimated actuals 2020-21).
- Transitional funding from Australian Government to support the service delivery under the National System (\$13.2 million in 2020-21, \$16.2 million in 2021-22, \$6.0 million in 2022-23, \$4.9 million in 2023-24 and \$4.8 million in 2024-25). \$16.2m appropriated in 21-22 includes budget measure of \$11m for the National System.
- Transitional funding package from states and territories for the National System (\$8.0 million in 2020-21, \$5.2 million in 2021-22, \$3.0 million in 2022-23, \$1.5 million 2023-24 and 2024-25).
- Appropriation for Programme 1.1 seafarer and ship safety, environment protection and search and rescue includes funding to assist in the IMO council campaign (\$0.3 million in 2020-21 and \$0.3 million in 2021-22).

- Revenue from independent sources comprising of fees and charges related to specific service delivery and interest revenue (\$19.8 million in 2020-21, \$19.1 million in 2021-22, \$13.4 million in 2022-23, 11.8 million in 2023-24 and 2024-25).

AMSA makes determinations in fixing charges under section 47 of the AMSA Act, which requires fees and charges to reasonably relate to the costs incurred by AMSA in their provision. AMSA has a range of services with charges based on the average cost of delivering a specific service or the time taken to deliver the service multiplied by a standard hourly rate. These services include:

- approvals, certificates and determinations for ships, cargo and ship safety equipment
- activities related to issuing certificates of competency to seafarers, including conducting practical oral examinations for navigation and engineering officers
- assessment of sea time pre-requisites for qualifications, issuing and renewing coastal pilot licenses and services provided by the Australian Shipping Registration Office
- AMSA estimates a total revenue of \$235.28 million in the 2021-22 budget period (\$231.8 million in the 2020-21 estimated actuals) as summarised in the following table.

Revenue comparison

	2020-21 Estimated actual (\$m)	2021-22 Budget (\$m)
AMSA revenue sources:		
• Special appropriations of levies collected from the shipping industry	130.2	127.2
• Annual departmental appropriation for search and rescue	71.1	72.8
• Annual departmental appropriation for the National System	13.2	16.2
• Other Appropriation (IMO)	0.3	0.3
• Revenue from independent sources (fees, charges and interest)	19.8	19.1
Total Revenue	234.5	235.6

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
EXPENSES					
Employee benefits	72,815	70,361	71,768	73,203	74,667
Suppliers	121,621	126,784	123,290	123,662	124,795
Depreciation and amortisation	37,656	37,237	38,172	38,958	39,260
Finance costs	1,372	1,175	998	908	712
Write-down and impairment of assets	1,000	-	-	-	-
Total expenses	234,464	235,557	234,228	236,731	239,434
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	7,657	9,588	9,588	9,588	9,588
Interest	750	750	750	750	750
Contribution from states and territories	7,994	5,204	3,034	1,484	1,484
Other	3,370	3,511	-	-	-
Total own-source revenue	19,771	19,053	13,372	11,822	11,822
Total own-source income	19,771	19,053	13,372	11,822	11,822
Net (cost of)/contribution by services	(214,693)	(216,504)	(220,856)	(224,909)	(227,612)
Revenue from Government	214,763	216,504	220,856	224,909	227,612
Surplus/(deficit) attributable to the Australian Government	70	-	-	-	-
Total comprehensive income/(loss)	70	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	70	-	-	-	-

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	18,644	11,957	10,222	9,256	9,149
Trade and other receivables	11,057	10,957	9,600	9,700	9,800
Investments accounted for under the equity method	66,000	66,000	66,000	66,000	66,000
Total financial assets	95,701	88,914	85,822	84,956	84,949
Non-financial assets					
Land and buildings	42,744	36,696	31,582	56,328	48,532
Property, plant and equipment	185,494	175,471	160,796	167,354	151,105
Intangibles	27,378	31,126	34,112	37,087	40,062
Inventories	4,157	4,157	4,157	4,157	4,157
Prepayments	4,700	4,100	4,200	4,300	4,200
Total non-financial assets	264,473	251,550	234,847	269,226	248,056
Total assets	360,174	340,464	320,669	354,182	333,005
LIABILITIES					
Payables					
Suppliers	23,000	22,000	22,000	22,000	22,000
Other payables	168	168	168	168	168
Total payables	23,168	22,168	22,168	22,168	22,168
Interest bearing liabilities					
Leases	108,630	90,580	72,750	106,285	85,939
Total interest bearing liabilities	108,630	90,580	72,750	106,285	85,939
Provisions					
Employee provisions	23,084	22,222	23,445	24,344	25,062
Other provisions	20,710	20,912	17,725	16,804	15,254
Total provisions	43,794	43,134	41,170	41,148	40,316
Total liabilities	175,592	155,882	136,088	169,601	148,423
Net assets	184,582	184,582	184,582	184,582	184,582
EQUITY					
Parent entity interest					
Contributed equity	37,986	37,986	37,986	37,986	37,986
Reserves	92,723	92,723	92,723	92,723	92,723
Retained surplus (accumulated deficit)	53,873	53,873	53,873	53,873	53,873
Total parent entity interest	184,582	184,582	184,582	184,582	184,582
Total equity	184,582	184,582	184,582	184,582	184,582

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity — summary of movement
(Budget year 2021-22)**

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2021				
Balance carried forward from previous period	53,803	92,723	37,986	184,512
Adjusted opening balance	53,803	92,723	37,986	184,512
Comprehensive income				
Surplus/(deficit) for the period	70	-	-	70
Total comprehensive income	70	-	-	70
Estimated closing balance as at 30 June 2022	53,873	92,723	37,986	184,582
Closing balance attributable to the Australian Government	53,873	92,723	37,986	184,582

Prepared on Australian Accounting Standards basis

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	84,572	89,304	79,792	79,834	80,907
Sale of goods and rendering of services	18,436	18,403	13,022	10,972	11,172
Interest	903	750	750	750	750
Net GST received	11,632	12,800	12,700	12,300	12,600
Other	130,191	127,200	141,721	145,275	146,505
Total cash received	245,734	248,457	247,985	249,131	251,934
Cash used					
Employees	72,872	71,223	70,545	72,304	73,949
Suppliers	140,136	139,782	138,977	137,183	138,845
Interest payments on lease liability	1,372	1,175	998	908	712
Total cash used	214,380	212,180	210,520	210,395	213,506
Net cash from/(used by) operating activities	31,354	36,277	37,465	38,736	38,428
INVESTING ACTIVITIES					
Cash received					
Investments	5,000	-	-	-	-
Total cash received	5,000	-	-	-	-
Cash used					
Purchase of property, plant and equipment and intangibles	16,061	22,150	18,000	18,000	18,000
Total cash used	16,061	22,150	18,000	18,000	18,000
Net cash from/(used by) investing activities	(11,061)	(22,150)	(18,000)	(18,000)	(18,000)
FINANCING ACTIVITIES					
Cash used					
Principal payments on lease liability	20,423	20,814	21,200	21,702	20,535
Total cash used	20,423	20,814	21,200	21,702	20,535
Net cash from/(used by) financing activities	(20,423)	(20,814)	(21,200)	(21,702)	(20,535)
Net increase/(decrease) in cash held	(130)	(6,687)	(1,735)	(966)	(107)
Cash and cash equivalents at the beginning of the reporting period	18,774	18,644	11,957	10,222	9,256
Cash and cash equivalents at the end of the reporting period	18,644	11,957	10,222	9,256	9,149

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental resources ^(a)	16,061	22,150	18,000	18,000	18,000
TOTAL	16,061	22,150	18,000	18,000	18,000
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	16,061	22,150	18,000	18,000	18,000
Total cash used to acquire assets	16,061	22,150	18,000	18,000	18,000

(a) Includes funding from prior year appropriations, entity receipts, and proceeds from the sale of assets.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2021-22)

	Asset Category				Total
	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2021					
Gross book value	2,825	10,544	122,480	30,783	166,632
Gross book value - ROU assets	3,435	35,089	88,116	-	126,640
Accumulated depreciation/ amortisation and impairment	-	(662)	(12,494)	(3,405)	(16,561)
Accumulated depreciation/ amortisation and impairment - ROU assets	(316)	(8,171)	(12,608)	-	(21,095)
Opening net book balance	5,944	36,800	185,494	27,378	255,616
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase - appropriation equity ^(a)	-	800	13,150	8,200	22,150
By purchase - appropriation equity – ROU assets	-	1,985	779	-	2,764
Total additions	-	2,785	13,929	8,200	24,914
Other movements					
Depreciation/amortisation expense	-	(379)	(11,343)	(4,452)	(16,174)
Depreciation/amortisation on ROU assets	(311)	(8,143)	(12,609)	-	(21,063)
Total other movements	(311)	(8,522)	(23,952)	(4,452)	(37,237)
As at 30 June 2022					
Gross book value	2,825	11,344	135,630	38,983	188,782
Gross book value - ROU assets	3,435	37,074	88,895	-	129,404
Accumulated depreciation/ amortisation and impairment	-	(1,041)	(23,837)	(7,857)	(32,735)
Accumulated depreciation/ amortisation and impairment - ROU assets	(627)	(16,314)	(25,217)	-	(42,158)
Closing net book balance	5,633	31,063	175,471	31,126	243,293

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2021-22.

Prepared on Australian Accounting Standards basis.

Australian National Maritime Museum

**Entity resources and planned
performance**

Australian National Maritime Museum

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Australian National Maritime Museum

Section 1: Entity overview and resources

1.1 Strategic direction statement

The mission of the Australian National Maritime Museum (ANMM) is to lead the promotion and conservation of Australia's maritime heritage and culture through:

- developing, exhibiting and sharing its collections, knowledge and expertise
- promoting learning through research, educational programs and tools
- exploring contemporary issues of public interest and maritime relevance
- supporting community and volunteer engagement.

The ANMM is primarily an exhibition institution with a heavy emphasis on public programs.

In 2021-22, the ANMM's work will be guided by the museum's Corporate Plan, which sets out ANMM's priorities and strategies to preserve, promote and share Australia's maritime heritage over the next four years.

During 2021-22, the ANMM will continue its operational and financial recovery from the ongoing impacts of COVID-19. It will undertake a series of activities and programs to achieve its purpose, including:

- delivering exhibitions and public programs on-site and off-site
- developing, preserving and showcasing collections to expand its knowledge of, and expertise in, maritime heritage and sharing it with the Australian public and the world
- partnering with communities, education institutions, other museums and researchers to create and share knowledge about our maritime heritage and our ongoing interactions with the sea and waterways
- identifying and capitalising on entrepreneurial, media and marketing opportunities to drive a sustainable financial future
- collaborating with Aboriginal and Torres Strait Islander communities and organisations to protect and promote their cultural heritage and to increase Indigenous participation in the museum's activities
- working collaboratively with partners to increase the museum's influence in decision-making, delivering results to communities across the nation, and promoting the museum internationally
- implementing best-practice governance and continuing to meet its budget.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the ANMM for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the ANMM's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: ANMM resource statement — Budget estimates for 2021-22 as at Budget May 2021

	2020-21 Estimated actual \$'000	2021-22 Estimate \$'000
Opening balance/cash reserves at 1 July	24,058	21,195
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	22,548	24,125
Annual appropriations - other services ^(b)		
Equity injection	1,694	1,695
Total annual appropriations	24,242	25,820
Total funds from Government	24,242	25,820
Funds from other sources		
Interest	150	150
Sale of goods and services	2,455	3,596
Other	5,257	5,439
Total funds from other sources	7,862	9,185
Total net resourcing for the ANMM	56,162	56,200
<hr/>		
	2020-21	2021-22
Average staffing level (number)	125	125

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2021-22.

(b) Appropriation Bill (No. 2) 2021-22.

The ANMM is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to the ANMM and considered "departmental" for all purposes.

1.3 Budget measures

Budget measures relating to the ANMM are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: ANMM 2021-22 Budget measures
Measures announced after the 2020-21 Mid-Year Economic and Fiscal Outlook (MYEFO)

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
Payment measures						
National Collecting Institutions – enhancements	1.1					
Departmental payments		-	3,821	3,579	-	-
Total		-	3,821	3,579	-	-
Total payment measures						
Departmental		-	3,821	3,579	-	-
Total		-	3,821	3,579	-	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for ANMM can be found at:

<https://www.sea.museum/about/corporate-information/planning-and-reporting/corporate-plans>

The most recent annual performance statement can be found at:

<https://www.sea.museum/about/corporate-information/planning-and-reporting/annual-reports>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Increased knowledge, appreciation and enjoyment of Australia's maritime heritage by managing the National Maritime Collection and staging programs, exhibitions and events

Budgeted expenses for Outcome 1

This table shows how much the ANMM intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Program 1.1: Management of maritime heritage					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	22,548	24,125	23,889	20,305	20,288
Expenses not requiring appropriation in the budget year ^(a)	3,000	5,328	3,000	3,000	3,000
Revenues from other independent sources	10,112	9,685	12,191	13,965	16,125
Total expenses for Program 1.1	35,660	39,138	39,080	37,270	39,413
Outcome 1 totals by resource type					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	22,548	24,125	23,889	20,305	20,288
Expenses not requiring appropriation in the budget year ^(a)	3,000	5,328	3,000	3,000	3,000
Revenues from other independent sources	10,112	9,685	12,191	13,965	16,125
Total expenses for Outcome 1	35,660	39,138	39,080	37,270	39,413
Average staffing level (number)					
	2020-21 125	2021-22 125			

(a) Expenses not requiring appropriation in the Budget year reflect depreciation of heritage and cultural assets

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2021-22 Budget measures have created new programs or materially changed existing programs.

Outcome 1 — Increased knowledge, appreciation and enjoyment of Australia’s maritime heritage by managing the National Maritime Collection and staging programs, exhibitions and events			
Program 1.1 Management of maritime heritage			
Purposes	The functions of the ANMM are prescribed by its enabling legislation, the <i>Australian National Maritime Museum Act 1990</i> , which requires the ANMM to: <ul style="list-style-type: none">• exhibit, or to make available for exhibition by others, in Australia or elsewhere, material included in the national maritime collection or maritime historical material that is otherwise in the possession of the Museum• co-operate with other institutions (whether public or private) in the exhibiting, or in the making available for exhibition, of such material• develop, preserve and maintain the national maritime collection in accordance with section 9• disseminate information relating to Australian maritime history and information relating to the Museum and its functions• conduct, arrange for and assist research into matters relating to Australian maritime history• develop sponsorship, marketing and other commercial activities relating to the Museum’s functions.		
Delivery	The ANMM's targets for 2021-22 are a variety of educational and engagement programs, exhibitions and events focusing on Australia’s maritime heritage.		
Performance information			
Year	Performance criteria	Targets	Estimated achievement
2020-21	Engage, educate and inspire – continue to increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways.	Total visitor engagements: 4,600,000 <ul style="list-style-type: none">• 926,386 visits to the museum• 2,489,113 number of visits to the museum’s website• 578,665 people engaging with social media• 248,000 students participating in school programs• 357,836 people engaging with other <i>Encounters 2020</i> initiatives.	Expected to meet criterion

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Performance information			
Year	Performance criteria	Targets	Estimated achievement
2020-21 continued	Collect, share and digitise – continue to build and maintain a rich national collection for current and future generations of Australians to enjoy and learn from.	<p>486 educational institutions participating in organised school learning programs</p> <p>27,323 people participating in public programs.</p> <p>90% of visitors who were satisfied or very satisfied with their visit.</p> <p>90% of teachers reporting overall positive experience.</p> <p>95% of teachers reporting relevance to the classroom curriculum.</p> <p>100 objects acquired (in the reporting period).</p> <p>100 objects accessioned (in the reporting period).</p> <p>70% of the total collection available to the public.</p> <p>61% of the total collection digitised.</p>	Expected to meet criterion

Performance information		
Year	Performance criteria	Targets
2021-22	<p>Engage, educate and inspire – continue to increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways.</p> <p>Collect, share and digitise – continue to build and maintain a rich national collection for current and future generations of Australians to enjoy and learn from.</p>	<p>Total visitor engagements: 3,945,000</p> <ul style="list-style-type: none"> • 1,384,280 visits to the museum • 1,821,036 number of visits to the museum's website • 613,908 people engaging with social media • 125,776 students participating in school programs. <p>296 educational institutions participating in organised school learning programs.</p> <p>35,616 people participating in public programs.</p> <p>90% of visitors who were satisfied or very satisfied with their visit.</p> <p>90% of teachers reporting overall positive experience.</p> <p>95% of teachers reporting relevance to the classroom curriculum.</p> <p>80 objects acquired (in the reporting period).</p> <p>1,000 objects accessioned (in the reporting period).</p> <p>70% of the total collection available to the public.</p> <p>63% of the total collection digitised.</p>

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Performance information		
Year	Performance criteria	Targets
2022-23 and beyond	As per 2021-22	<p>Total visitor engagements: 4,265,986</p> <ul style="list-style-type: none"> • 1,628,446 visits to the museum • 1,875,667 number of visits to the museum's website • 632,325 people engaging with social media • 129,548 students participating in school programs. <p>304 educational institutions participating in organised school learning programs. 36,684 people participating in public. 90% of visitors who were satisfied or very satisfied with their visit. 90% of teachers reporting overall positive experience. 95% of teachers reporting relevance to the classroom curriculum. 80 objects acquired (in the reporting period). 1,000 objects accessioned (in the reporting period). 70% of the total collection available to the public. 64% of the total collection digitised.</p>

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the ANMM's finances for the 2021-22 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

The budgeted financial statements include the anticipated financial impacts associated with COVID-19, in particular a significant reduction in the ANMM's own-source revenue generating capacity from long-term trends. This has associated expenditure reductions, which will reduce ANMM's capacity to deliver its program. The financial impacts of COVID-19 are forecast to continue, while progressively reducing, across the forward estimates period.

The Comprehensive Income Statement is projecting an operating loss of \$2.3 million in 2021-22 and a breakeven position for the forward years, excluding heritage and cultural asset depreciation expenses that are not funded through revenue appropriations.

The Balance Sheet shows a net equity position of \$259.1 million in 2021-22, representing the surplus of net assets over net liabilities. This mainly represents the ANMM's non-financial assets, including land and buildings, and heritage and cultural objects.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
EXPENSES					
Employee benefits	12,783	13,143	12,644	13,418	14,589
Suppliers	11,667	15,285	15,726	13,142	14,114
Grants	120	120	120	120	120
Depreciation and amortisation ^(a)	11,090	10,590	10,590	10,590	10,590
Total expenses	35,660	39,138	39,080	37,270	39,413
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	2,455	3,596	5,252	6,497	8,043
Interest	150	150	225	281	352
Other	5,257	5,439	6,214	6,687	7,230
Total own-source revenue	7,862	9,185	11,691	13,465	15,625
Gains					
Other	2,250	500	500	500	500
Total gains	2,250	500	500	500	500
Total own-source income	10,112	9,685	12,191	13,965	16,125
Net (cost of)/contribution by services	(25,548)	(29,453)	(26,889)	(23,305)	(23,288)
Revenue from Government	22,548	24,125	23,889	20,305	20,288
Surplus/(deficit) attributable to the Australian Government	(3,000)	(5,328)	(3,000)	(3,000)	(3,000)
OTHER COMPREHENSIVE INCOME					
Total other comprehensive income	-	-	-	-	-
Total comprehensive income/(loss)	(3,000)	(5,328)	(3,000)	(3,000)	(3,000)
Total comprehensive income/(loss) attributable to the Australian Government	(3,000)	(5,328)	(3,000)	(3,000)	(3,000)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) excluding depreciation/amortisation expenses previously funded through revenue appropriations, depreciation on ROU, principal repayments on leased assets	-	(2,328)	-	-	-
less: Heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations ^(b)	3,000	3,000	3,000	3,000	3,000
Total comprehensive income/(loss)- as per the statement of comprehensive income	(3,000)	(5,328)	(3,000)	(3,000)	(3,000)

(a) Depreciation is estimated to ensure a break-even result. In the event ANMM cannot cover depreciation or other non-cash expenses, a request for an operating loss will be made to the Minister for Finance.

(b) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget (CDABs)) provided through Bill 2 equity appropriations. For information regarding CDAB, please refer to Table 3.5 Departmental Capital Budget Statement.

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	21,195	14,932	15,432	13,932	14,432
Trade and other receivables	1,370	1,370	1,370	1,370	1,370
Total financial assets	22,565	16,302	16,802	15,302	15,802
Non-financial assets					
Land and buildings	156,517	159,348	157,744	156,140	154,536
Property, plant and equipment	7,488	7,314	7,138	8,972	8,866
Heritage and Cultural	75,635	75,333	75,042	74,749	74,454
Intangibles	6,303	6,578	6,853	7,128	7,403
Inventories	403	403	403	403	403
Prepayments	658	658	658	658	658
Total non-financial assets	247,004	249,634	247,838	248,050	246,320
Total assets	269,569	265,936	264,640	263,352	262,122
LIABILITIES					
Payables					
Suppliers	1,606	1,606	1,606	1,606	1,606
Other payables	1,855	1,855	1,855	1,855	1,855
Total payables	3,461	3,461	3,461	3,461	3,461
Provisions					
Employee provisions	3,248	3,248	3,248	3,248	3,248
Other provisions	78	78	78	78	78
Total provisions	3,326	3,326	3,326	3,326	3,326
Total liabilities	6,787	6,787	6,787	6,787	6,787
Net assets	262,782	259,149	257,853	256,565	255,335
EQUITY					
Parent entity interest					
Contributed equity	36,285	37,980	39,684	41,396	43,166
Reserves	180,016	180,016	180,016	180,016	180,016
Retained surplus (accumulated deficit)	46,481	41,153	38,153	35,153	32,153
Total parent entity interest	262,782	259,149	257,853	256,565	255,335
Total equity	262,782	259,149	257,853	256,565	255,335

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2021-22)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2021				
Balance carried forward from previous period	46,481	180,016	36,285	262,782
Adjusted opening balance	46,481	180,016	36,285	262,782
Comprehensive income				
Surplus/(deficit) for the period	(5,328)	-	-	(5,328)
Total comprehensive income	(5,328)	-	-	(5,328)
of which:				
Attributable to the Australian Government	(5,328)	-	-	(5,328)
Transactions with owners				
Contributions by owners				
Equity injection - Appropriation	-	-	1,695	1,695
Sub-total transactions with owners	-	-	1,695	1,695
Estimated closing balance as at 30 June 2022	41,153	180,016	37,980	259,149
Closing balance attributable to the Australian Government	41,153	180,016	37,980	259,149

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	22,548	24,125	23,889	20,305	20,288
Sale of goods and rendering of services	4,858	6,216	8,252	9,647	11,351
Interest	150	150	225	281	352
Net GST received	1,145	1,277	1,268	1,329	1,432
Other	1,712	542	916	1,147	1,397
Total cash received	30,413	32,310	34,550	32,709	34,820
Cash used					
Employees	12,783	13,143	12,644	13,418	14,589
Suppliers	10,460	14,285	14,696	12,081	13,021
Other	120	120	120	120	120
Total cash used	23,363	27,548	27,460	25,619	27,730
Net cash from/(used by) operating activities	7,050	4,762	7,090	7,090	7,090
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	11,607	12,720	8,294	10,302	8,360
Total cash used	11,607	12,720	8,294	10,302	8,360
Net cash from/(used by) investing activities	(11,607)	(12,720)	(8,294)	(10,302)	(8,360)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	1,694	1,695	1,704	1,712	1,770
Total cash received	1,694	1,695	1,704	1,712	1,770
Net cash from/(used by) financing activities	1,694	1,695	1,704	1,712	1,770
Net increase/(decrease) in cash held	(2,863)	(6,263)	500	(1,500)	500
Cash and cash equivalents at the beginning of the reporting period	24,058	21,195	14,932	15,432	13,932
Cash and cash equivalents at the end of the reporting period	21,195	14,932	15,432	13,932	14,432

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	1,694	1,695	1,704	1,712	1,770
Total new capital appropriations	1,694	1,695	1,704	1,712	1,770
<i>Provided for:</i>					
Purchase of non-financial assets	1,694	1,695	1,704	1,712	1,770
Total items	1,694	1,695	1,704	1,712	1,770
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	1,694	1,695	1,704	1,712	1,770
Funded internally from departmental resources ^(b)	9,913	11,025	6,590	8,590	6,590
Assets received as gifts/donations	2,250	500	500	500	500
TOTAL	13,857	13,220	8,794	10,802	8,860
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	13,857	13,220	8,794	10,802	8,860
less gifted assets	(2,250)	(500)	(500)	(500)	(500)
Total cash used to acquire assets	11,607	12,720	8,294	10,302	8,360

(a) Includes both current Bill 2 and prior Act 2 appropriations.

(b) Includes sources of funding from both current Bill 1 and prior year Act 1 appropriations, internally developed assets and proceeds from the sale of assets.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2021-22)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2021						
Gross book value	-	-	18,817	86,491	19,718	125,026
Gross book value - ROU assets	52,380	118,340	-	-	-	170,720
Accumulated depreciation/amortisation and impairment	-	-	(11,329)	(10,856)	(13,415)	(35,600)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(14,203)	-	-	-	(14,203)
Opening net book balance	52,380	104,137	7,488	75,635	6,303	245,943
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	-	-	1,695	-	1,695
By purchase - appropriation ordinary annual services ^(b)	-	-	2,016	503	1,409	3,928
By purchase - appropriation Ordinary annual services - ROU assets	-	7,097	-	-	-	7,097
Assets received as gifts/donations	-	-	-	500	-	500
Total additions	-	7,097	2,016	2,698	1,409	13,220
Other movements						
Depreciation/amortisation expense	-	-	(2,190)	(3,000)	(1,134)	(6,324)
Depreciation/amortisation on ROU assets	-	(4,266)	-	-	-	(4,266)
Total other movements	-	(4,266)	(2,190)	(3,000)	(1,134)	(10,590)
As at 30 June 2022						
Gross book value	-	-	20,833	89,189	21,127	131,149
Gross book value - ROU assets	52,380	125,437	-	-	-	177,817
Accumulated depreciation/amortisation and impairment	-	-	(13,519)	(13,856)	(14,549)	(41,924)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(18,469)	-	-	-	(18,469)
Closing net book balance	52,380	106,968	7,314	75,333	6,578	248,573

(a) 'Appropriation equity' refers to equity injection appropriations provided through Appropriation Bill (No. 2) 2021-22, including CDABs.

(b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2021-22 for depreciation/amortisation expenses or other operational expenses.

Prepared on Australian Accounting Standards basis.

Australian Transport Safety Bureau

**Entity resources and planned
performance**

Australian Transport Safety Bureau

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Australian Transport Safety Bureau

Section 1: Entity overview and resources

1.1 Strategic direction statement

The Australian Transport Safety Bureau (ATSB) is an independent statutory agency of the Australian Government conducting safety investigations in the aviation, rail and interstate and overseas shipping modes of transport. It is governed by a Commission and is entirely separate from transport regulators, policy makers and service providers.

The ATSB's purpose is defined by its mission statement:

- Improve transport safety for the greatest public benefit through our independent investigations and influencing safety action.

In reference to the public benefit:

- The ATSB focusses on the public interest where the safety of passengers and workers on an aircraft, train or ship is concerned. The ATSB focusses on the public interest when it comes to the significant costs that can result from an accident, particularly where there is significant damage to public infrastructure or an impact on the national economy.

The *Transport Safety Investigation Act 2003* (TSI Act) makes it clear that, in carrying out its purpose, the ATSB cannot apportion blame, assist in determining liability or, as a general rule, assist in court proceedings.

Through independent investigations, the ATSB seeks to identify safety issues for action by organisations with responsibility for managing risk. The ATSB's approach to identifying safety issues encompasses targeting safety improvements for the greatest public benefit. The safety issues the ATSB identifies are characteristic of an organisation or a system rather than a characteristic of a specific individual. The ATSB directs its resources to investigations that have the broadest safety effect on transport systems.

The ATSB does not have powers to force operators, manufacturers and regulators to take action. The ATSB relies on its ability to influence. An influencer uses their authority, knowledge, position and relationship to shape the decisions of others. The ATSB builds relationships with others to support safety action. The ATSB has stakeholders willing to be advocates for safety messaging. Where the ATSB is concerned that not enough is being done in response to safety issues being raised, the ATSB will work to campaign for action that prevents accidents.

Australian Transport Safety Bureau Budget Statements

The ATSB does not have the resources to investigate every accident and incident that occurs in the aviation, rail and marine sectors each year. In order to provide assurance that the ATSB's finite resources are being used for the greatest safety benefit, the ATSB will continue to work with government and industry stakeholders to clarify the priorities for its existing jurisdiction and the potential for its expansion. For rail investigations, the ATSB relies on the resources provided by the states and territories through agreements.

The ATSB maintains a national information set of all safety-related occurrences in aviation and of all accidents and significant safety occurrences in rail and the interstate and overseas marine sectors. The information it holds is essential to its capacity to analyse broad safety trends and inform its investigation and safety education work, as well as constituting an important public information resource. The ATSB is enhancing its capacity for a data driven approach to the performance of its investigation, research, communication and education functions.

Recognising that COVID-19 is having a significant impact on transport industries, particularly aviation, the ATSB is offering its safety knowledge and expertise to bring back safe and reliable transport.

The ATSB is committed to close engagement with its international counterpart agencies and relevant multilateral organisations. The ATSB places a specific emphasis on engagement with countries in the Asia-Pacific region, particularly with Indonesia and Papua New Guinea.

The ATSB invests in studying and contributing to the methodologies and techniques used by accident investigation authorities in transport and non-transport modes across the world. The ATSB does this by employing academic discipline, supported by our partnership with the Royal Melbourne Institute of Technology (RMIT) University. The ATSB's partnership with RMIT to deliver transport safety investigation qualifications commits the ATSB to investing in the training and skill development of people in a position to support improvements to transport safety.

Detailed information about the ATSB's purpose, operating context, activities and performance measures is published in the ATSB Corporate Plan available at www.atsb.gov.au.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the ATSB for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the ATSB's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Australian Transport Safety Bureau resource statement — Budget estimates for 2021-22 as at Budget May 2021

	2020-21 Estimated actual \$'000	2021-22 Estimate \$'000
Departmental		
Annual appropriations - ordinary annual services ^(a)		
Prior year appropriations available ^(b)	8,311	8,560
Departmental appropriation ^(c)	20,933	20,863
s74 External Revenue ^(d)	1,164	1,439
Departmental capital budget ^(e)	4,735	578
Total departmental annual appropriations	35,143	31,440
Total departmental resourcing	35,143	31,440
Total resourcing for the ATSB	35,143	31,440
	2020-21	2021-22
Average staffing level (number)	104	106

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2021-22.

(b) Excludes amounts subject to administrative quarantine by Finance or withheld under section 51 of the *Public Governance, Performance and Accountability Act 2013* (PGPA Act).

(c) Excludes departmental capital budget (DCB).

(d) Estimated External Revenue receipts under section 74 of the PGPA Act.

(e) Departmental capital budgets are not separately identified in Appropriation Bill (No.1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.

1.3 Budget measures

There are no measures relating to the ATSB for the 2021-22 Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports - to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the ATSB can be found at:

<https://www.atsb.gov.au/publications/2020/corporate-plan-2020-21/>

The most recent annual performance statement can be found at:

<https://www.atsb.gov.au/publications/2020/annual-report-2019-20/>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Improved transport safety in Australia including through: independent 'no blame' investigation of transport accidents and other safety occurrences; safety data recording, analysis and research; and influencing safety action

Budgeted expenses for Outcome 1

This table shows how much the ATSB intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Program 1.1: Australian Transport Safety Bureau					
Departmental expenses					
Departmental appropriation	20,933	20,863	20,966	21,218	21,495
s74 External Revenue ^(a)	1,164	1,439	1,456	1,469	1,469
Expenses not requiring appropriation in the Budget year ^(b)	3,610	3,812	3,756	4,587	4,530
Total expenses for program 1.1	25,707	26,114	26,178	27,274	27,494
Outcome 1 Totals by appropriation type					
Departmental expenses					
Departmental appropriation	20,933	20,863	20,966	21,218	21,495
s74 External Revenue ^(a)	1,164	1,439	1,456	1,469	1,469
Expenses not requiring appropriation in the Budget year ^(b)	3,610	3,812	3,756	4,587	4,530
Total expenses for Outcome 1	25,707	26,114	26,178	27,274	27,494
Average staffing level (number)					
	2020-21 104	2021-22 106			

(a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act 2013.

(b) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses and the value of services ATSB will receive free of charge from the Victorian Chief Investigator, the NSW office of Transport Safety Investigations and the Australian National Audit Office.

Table 2.1.2: Performance criteria for Outcome

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2021-22 Budget measures have created new programs or materially changed existing programs.

Outcome 1 — Improved transport safety in Australia including through: independent ‘no blame’ investigation of transport accidents and other safety occurrences; safety data recording, analysis and research; and influencing safety action			
Program 1.1 – The ATSB will work actively with the aviation, rail and marine industries; transport regulators and governments at a state, national and international level to improve transport safety standards for all Australians. Investigations and related activities seek to influence safety action for the public benefit.			
Purposes ^(a)	The ATSB’s purpose is defined by its mission statement: <i>Improve transport safety for the greatest public benefit through our independent investigations and influencing safety action.</i> In reference to the public benefit: <ul style="list-style-type: none">• The ATSB focusses on the public interest where the safety of passengers and workers on an aircraft, train or ship is concerned.• The ATSB focusses on the public interest when it comes to the significant costs that can result from an accident, particularly where there is significant damage to public infrastructure or an impact on the national economy.		
Delivery	Improve transport safety for the greatest public benefit through our independent investigations and influencing safety action. Identify safety issues additional to those identified by industry and government safety agencies for the greatest public benefit through occurrence investigations and safety studies. Efficiently use resources to conduct investigations through selective investigation processes and project management discipline. ATSB safety-related information is shared in a timely manner for the benefit of those needing awareness of relevant hazards, risks and trends or taking safety action, through publishing information in accordance with committed timeframes. Investigations of transport occurrences and safety studies are defensible, to ensure industry and government confidence in the ATSB’s work, through the use of evidence based and systemic investigation processes.		
Performance information			
Year	Performance criteria ^(b)	Targets	Estimated achievement
2020-21	KPI1 – Number of safety issues that are addressed through safety action.	65% of safety issues addressed in the last financial year	50%
		85% of safety issues addressed in the previous financial year.	70%
	KPI2 – Number of Systemic, Defined, and Safety Study investigations completed by ATSB that identify safety issues.	65% of investigations identify a safety issue.	65%

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Performance information			
Year	Performance criteria ^(b)	Targets	Estimated achievement
2020-21 continued	<p>KPI3 – Percentage of all investigations that identify at least one safety issue not already identified by others.</p> <p>KPI4 – On an average annual basis, the ATSB will be conducting around twice the number of investigations as it has available investigators.</p> <p>KPI5 – Median time to complete investigations ^(c)</p> <p>KPI6 – Number of changes to the ATSB's published investigation findings over the previous financial year.</p>	<p>Establish a baseline.</p> <p>Projecting 90 active investigations.</p> <p>Short - 9 months Defined - 18 months Systemic - 24 months Zero</p>	<p>Baseline established</p> <p>89</p> <p>12 months 28 months 42 months Zero</p>

Performance information		
Year	Performance criteria	Targets
2021-22	<p>KPI1 – As per 2020-21</p> <p>KPI2 – As per 2020-21</p> <p>KPI3 – As per 2020-21</p> <p>KPI4 – As per 2020-21</p> <p>KPI5 – As per 2020-21</p> <p>KPI6 – As per 2020-21</p>	<p>As per 2020-21</p> <p>As per 2020-21</p> <p>Perform better relative to the established 2020-21 baseline.</p> <p>Projections to be revised annually based on known full time equivalent investigators</p> <p>Short - 8 months Defined - 16 months Systemic - 22 months</p> <p>As per 2020-21</p>
2022-23 and beyond	<p>KPI1 – As per 2020-21</p> <p>KPI2 – As per 2020-21</p> <p>KPI3 – As per 2020-21</p> <p>KPI4 – As per 2020-21</p> <p>KPI5 – As per 2020-21</p> <p>KPI6 – As per 2020-21</p>	<p>As per 2020-21</p> <p>As per 2020-21</p> <p>Perform better relative to the established 2020-21 baseline</p> <p>Projections to be revised annually based on known full time equivalent investigators</p> <p>Short - 7 months Defined - 14 months Systemic - 20 months</p> <p>As per 2020-21</p>

- (a) The purpose statement has been updated to reflect the ATSB's mission. The purpose statement is reflected in the ATSB's 2020-21 Corporate Plan.
- (b) The performance criteria was revised for 2020-21 and beyond, consistent with current guidance from the Department of Finance (RMG 131A). The ATSB revised the number of Key Performance Indicators (KPIs) to focus on measures directly related to the ATSB's work.
- (c) The estimated achievement of KPI 5 for 2020-21 is a result of the concerted efforts made over 2020-21 to clear the backlog of older investigations and this is reflected in the median times taken to complete investigations being above the targets.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the ATSB's finances for the 2021-22 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

Budgeted departmental comprehensive income statement

The ATSB is planning for a break-even operating result, adjusted for depreciation and amortisation expense, in 2021-22 and the forward years.

Revenue

Net appropriation revenue of \$20.9 million will be provided to the ATSB in 2021-22.

The comprehensive income statement also includes estimates of the ATSB's own source revenue of \$4.3 million which includes:

- estimates of cost recoveries from Queensland, Western Australia, South Australia and Tasmania for safety investigations we undertake on their intrastate rail networks (\$1.0 million)
- revenue from the Department of Foreign Affairs and Trade for the ATSB's participation in Australian Government transport safety initiatives including capability building activities as part of the Indonesia Transport Safety Assistance Package (\$0.4 million) and cooperation with Papua New Guinea (\$0.1 million)
- estimates of the value of services the ATSB will receive free of charge from the Victorian Chief Investigator, Transport Safety, the New South Wales Office of Transport Safety Investigations and the Australian National Audit Office (\$2.8 million).

Expenses

Budgeted operating expenditure in 2021-22 is \$26.1 million, comprised of employee expenses (62%), supplier expenses (29%) and depreciation and finance costs (9%).

Budgeted departmental balance sheet

The ATSB's budgeted balance sheet at 30 June 2022 reflects the expected balances for its assets and liabilities as well as retained earnings and contributed equity, based on the projected operating result for 2020-21 and the Budget year.

The ATSB's major non-financial assets are buildings (\$5.5 million) in relation to their leased office accommodation, intangibles (\$3.0 million) and other property plant and equipment (\$2.9 million). The ATSB's primary liabilities are in relation to their office accommodation lease liabilities (\$5.9 million) and accrued employee leave entitlements (\$4.6 million).

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
EXPENSES					
Employee benefits	15,973	16,086	16,273	16,549	17,155
Suppliers	7,452	7,513	7,408	8,317	8,140
Depreciation and amortisation ^(a)	2,198	2,447	2,445	2,372	2,177
Finance costs	84	68	52	36	22
Total expenses	25,707	26,114	26,178	27,274	27,494
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	1,164	1,439	1,456	1,469	1,469
Other	2,829	2,829	2,829	3,732	3,732
Total own-source revenue	3,993	4,268	4,285	5,201	5,201
Net (cost of)/contribution by services	(21,714)	(21,846)	(21,893)	(22,073)	(22,293)
Revenue from Government	20,933	20,863	20,966	21,218	21,495
Surplus/(deficit) attributable to the Australian Government	(781)	(983)	(927)	(855)	(798)
Total comprehensive income/(loss) attributable to the Australian Government	(781)	(983)	(927)	(855)	(798)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) excluding depreciation/amortisation expenses previously funded through revenue appropriations, depreciation on ROU, principal repayments on leased assets	-	-	-	-	-
less: Depreciation/amortisation expenses previously funded through revenue appropriations ^(a)	677	943	941	934	900
less: depreciation/amortisation expenses for ROU assets ^(b)	1,521	1,504	1,504	1,438	1,277
add: Principal repayments on leased assets ^(b)	1,417	1,464	1,518	1,517	1,379
Total comprehensive income/(loss) - as per the statement of comprehensive income	(781)	(983)	(927)	(855)	(798)

(a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.

(b) Applies to leases under AASB 16 Leases.

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	145	145	145	145	145
Trade and other receivables	8,391	8,391	8,391	8,391	8,391
Other financial assets	68	68	68	68	68
Total financial assets	8,604	8,604	8,604	8,604	8,604
Non-financial assets					
Land and buildings	6,963	5,459	3,959	2,521	1,244
Property, plant and equipment	2,954	2,913	2,710	2,540	2,395
Heritage and Cultural	16	16	16	16	16
Intangibles	3,353	3,029	2,870	2,692	2,532
Other non-financial assets	225	225	225	225	225
Total non-financial assets	13,511	11,642	9,780	7,994	6,412
Total assets	22,115	20,246	18,384	16,598	15,016
LIABILITIES					
Payables					
Suppliers	1,035	1,035	1,035	1,035	1,035
Other payables	4	4	4	4	4
Total payables	1,039	1,039	1,039	1,039	1,039
Interest bearing liabilities					
Leases	7,358	5,894	4,380	2,863	1,484
Total interest bearing liabilities	7,358	5,894	4,380	2,863	1,484
Provisions					
Employee provisions	4,609	4,609	4,609	4,609	4,609
Total provisions	4,609	4,609	4,609	4,609	4,609
Total liabilities	13,006	11,542	10,028	8,511	7,132
Net assets	9,109	8,704	8,356	8,087	7,884
EQUITY					
Contributed equity	4,939	5,517	6,096	6,682	7,277
Reserves	539	539	539	539	539
Retained surplus (accumulated deficit)	3,631	2,648	1,721	866	68
Total equity	9,109	8,704	8,356	8,087	7,884

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2021-22)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2021				
Balance carried forward from previous period	3,631	539	4,939	9,109
Adjusted opening balance	3,631	539	4,939	9,109
Comprehensive income				
Surplus/(deficit) for the period	(983)	-	-	(983)
Total comprehensive income	(983)	-	-	(983)
of which:				
Attributable to the Australian Government	(983)	-	-	(983)
Transactions with owners				
Contributions by owners				
Departmental Capital Budget (DCB)	-	-	578	578
Sub-total transactions with owners	-	-	578	578
Estimated closing balance as at 30 June 2022	2,648	539	5,517	8,704
Closing balance attributable to the Australian Government	2,648	539	5,517	8,704

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	20,933	20,863	20,966	21,218	21,495
Sale of goods and rendering of services	1,164	1,439	1,456	1,469	1,469
Total cash received	22,097	22,302	22,422	22,687	22,964
Cash used					
Employees	15,923	16,086	16,273	16,549	17,155
Suppliers	4,673	4,684	4,579	4,585	4,408
Interest payments on lease liability	84	68	52	36	22
Total cash used	20,680	20,838	20,904	21,170	21,585
Net cash from/(used by) operating activities	1,417	1,464	1,518	1,517	1,379
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	4,735	578	579	586	595
Total cash used	4,735	578	579	586	595
Net cash from/(used by) investing activities	(4,735)	(578)	(579)	(586)	(595)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	4,735	578	579	586	595
Total cash received	4,735	578	579	586	595
Cash used					
Principal payments on lease liability	1,417	1,464	1,518	1,517	1,379
Total cash used	1,417	1,464	1,518	1,517	1,379
Net cash from/(used by) financing activities	3,318	(886)	(939)	(931)	(784)
Net increase/(decrease) in cash held	-	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	145	145	145	145	145
Cash and cash equivalents at the end of the reporting period	145	145	145	145	145

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB)	4,735	578	579	586	595
Total new capital appropriations	4,735	578	579	586	595
<i>Provided for:</i>					
Purchase of non-financial assets	4,735	578	579	586	595
Total items	4,735	578	579	586	595
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriation - DCB ^(a)	4,735	578	579	586	595
TOTAL	4,735	578	579	586	595
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	4,735	578	579	586	595
Total cash used to acquire assets	4,735	578	579	586	595

(a) Does not include annual finance lease costs. Include purchases from current and previous years' Departmental Capital Budgets (DCBs).

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of departmental asset movements (Budget year 2021-22)

	Asset Category				Total \$'000
	Buildings \$'000	Other property, plant and equipment \$'000	Heritage and cultural \$'000	Computer software and intangibles \$'000	
As at 1 July 2021					
Gross book value	-	3,257	16	9,479	12,752
Gross book value - ROU assets	10,028	116	-	-	10,144
Accumulated depreciation/amortisation and impairment	-	(416)	-	(6,126)	(6,542)
Accumulated depreciation/amortisation and impairment - ROU assets	(3,065)	(3)	-	-	(3,068)
Opening net book balance	6,963	2,954	16	3,353	13,286
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase - appropriation ordinary annual services ^(a)	-	407	-	171	578
Total additions	-	407	-	171	578
Other movements					
Depreciation/amortisation expense	-	(434)	-	(495)	(929)
Depreciation/amortisation on ROU assets	(1,504)	(14)	-	-	(1,518)
Total other movements	(1,504)	(448)	-	(495)	(2,447)
As at 30 June 2022					
Gross book value	-	3,664	16	9,650	13,330
Gross book value - ROU assets	10,028	116	-	-	10,144
Accumulated depreciation/ amortisation and impairment	-	(850)	-	(6,621)	(7,471)
Accumulated depreciation/ amortisation and impairment - ROU assets	(4,569)	(17)	-	-	(4,586)
Closing net book balance	5,459	2,913	16	3,029	11,417

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No.1) 2021-22 for depreciation/amortisation expenses, DCBs or other operational expenses.

Prepared on Australian Accounting Standards basis.

Civil Aviation Safety Authority

Entity resources and planned performance

Civil Aviation Safety Authority

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Civil Aviation Safety Authority

Section 1: Entity overview and resources

1.1 Strategic direction statement

The Civil Aviation Safety Authority (CASA) is an independent statutory authority established in 1995 under the *Civil Aviation Act 1988*. The main object of this Act is to establish a regulatory framework for maintaining, enhancing and promoting the safety of civil aviation, with particular emphasis on preventing aviation accidents and incidents.

In accordance with the *Civil Aviation Act 1988* and the regulations, CASA has the function of conducting the safety regulation of:

- civil air operations in Australian territory
- the operation of Australian aircraft outside Australian territory.

While safety regulation of civil aviation remains its primary role, CASA also performs other safety-related and associated functions. CASA has responsibility for airspace regulation.

Australian government priorities and CASA's commitment to aviation safety

The Australian Government is committed to maintaining and enhancing safety as its number one priority in aviation. As Australia's aviation safety regulator, CASA will support the Australian Government to maintain, enhance and promote the safety of civil aviation through the application of a detailed risk-based approach with particular emphasis to deliver the goals as set out in Table 2.1.2: Performance criteria for Outcome 1.

CASA will ensure the directions of the Australian Government, as presented in the Minister's Statement of Expectations, are implemented effectively and efficiently. CASA's Corporate Plan fully details the activities and initiatives to be undertaken by the organisation to meet the expectations.

The Australian Government has set out some clear objectives relevant to CASA including:

- to continue to focus on aviation safety as the highest priority
- to consider the economic and cost impact on individuals, businesses and the community in the development and finalisation of new or amended regulatory changes

- to take a pragmatic, practical and proportionate approach to regulation as it applies to different industry sectors having regard to risk
- to implement its regulatory philosophy, with the philosophy being reflected in relevant policies, procedures, manuals, and when CASA personnel are carrying out their day-to-day operations.

CASA's comprehensive planning framework fully incorporates the Australian Government direction and ensures the relevant requirements are implemented effectively and efficiently. CASA aims to achieve its commitment to aviation safety through its three key goals. They are:

- to maintain and enhance a fair, effective and efficient aviation safety regulation system
- to engage collaboratively with the wider aviation community to promote and support a positive safety culture
- to continuously improve organisational performance.

Each goal is supported through a number of key performance areas (KPA) and indicators (KPI). The progress and achievement against the KPIs are monitored by a comprehensive performance management and reporting process. CASA will continue its commitment to making further improvements to the way it operates and continuously strive to achieve its high-level goals.

Challenging aviation trends and implications for CASA

The aviation landscape has changed dramatically with COVID-19. One immediate impact for CASA is that its major funding source, aviation fuel excise, has been significantly reduced. CASA's immediate funding is highly dependent on the recovery of the industry, particularly in the domestic high-capacity regular public transport sector.

Whilst CASA continues to support industry through significant relief measures including fee relief, CASA is facing several sustainable funding challenges in the near future, with Government providing funding certainty for 2021-22 through additional appropriation.

The need to adapt to accommodate the changing aviation safety environment, as the industry continues to deal with and recovers from the impact of the COVID-19 pandemic, provides CASA with some unique challenges. Examples of these challenges include the return from hibernation of aircraft and skills and currency deficits of aviation professionals.

The regular passenger transport sector will undergo significant change, along with the growth and complexity of Remotely Piloted Aircraft Systems (RPAS), also known as drones. Issues of concern are also related to ageing aircraft, the oversight of

infrastructure developments at aerodromes over the coming decade, slow growth prospects and forecast changes in air traffic management systems. Like other safety regulators around the world, CASA is cognisant of the need to ensure that safety-related considerations are at the forefront of CASA's regulatory actions for the benefit of the aviation and wider community.

As a key priority, CASA continues to develop and implement new safety standards and regulations, taking into account the Australian Government's regulatory reform agenda. CASA will stay abreast of changes within the aviation industry by carefully analysing safety and operational data to look for trends and emerging risks which need to be addressed. This approach will further focus CASA on its core activity - the regulation of aviation safety.

CASA's funding strategy

CASA receives funding from three major sources: a 3.556 cents per litre excise on aviation fuel consumed by all domestic aircraft (all of which is provided to CASA); a Government annual appropriation; and regulatory services fees. Whilst CASA conducts surveillance and regulatory oversight of RPAS, aerodromes and international carriers, these do not contribute to the fuel excise funding model.

Government has decided that the current funding arrangements, supplemented through Government appropriation for 2021-22 and forward years due to the impacts of COVID-19, should predominately remain in place, apart from one new measure described below, along with some planned changes to regulatory services fees in 2022-23. The Government requires CASA to simplify regulatory fee arrangements, focusing on individual (for example pilot licences) and organisational certificates (for example Air Operator Certificates) and implementing fixed fees where practical. The total revenue for this direction is estimated to be \$7.5 million from 2022-23.

Whilst CASA is currently forecasting an operating loss in 2024-25, this will be monitored and may reduce as the aviation industry is expected to be in a recovery phase from the pandemic.

CASA funding arrangements

CASA collects fees for regulatory services in accordance with the *Civil Aviation (Fees) Regulations 1995*.

There is one new measure with two components.

The first component is four years of funding for RPAS. This will coincide with the introduction of an annual registration levy for drones. The detail of the registration scheme will be published in CASA's Cost Recovery Implementation Statement, consulted in 2020, in June 2021. As an initial step towards full cost recovery, for commercial and excluded category drones, all drones weighing not more than 500g,

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will still require annual registration but there will be no associated charge. An annual registration levy of \$40 per drone for those drones weighing from more than 500g will come into effect from 1 July 2021. Additional work on cost recovery arrangements will occur in 2021-22 as the increase in the number of applicable drones becomes evident.

The second component of this measure is the simplification of CASA's regulatory fee arrangements and is expected to be in place in 2022-23.

The following table shows budgeted revenue from CASA's cost recovery arrangements.

	2020-21 Estimated actual \$m	2021-22 Budget \$m	2022-23 Forward estimate \$m	2023-24 Forward estimate \$m	2024-25 Forward estimate \$m
Regulatory service fees	10.0	7.5	7.5	7.5	7.5
RPAS registration levies	0.0	1.4	26.0	26.4	28.5
Total	10.0	8.9	33.5	33.9	36.0

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to CASA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for CASA's operations) classification.

For more detailed information on special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Civil Aviation Safety Authority resource statement — Budget estimates for 2021-22 as at Budget May 2021

	2020-21 Estimated actual \$'000	2021-22 Estimate \$'000
Opening balance/cash reserves at 1 July	49,785	44,753
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	128,424	102,082
Total annual appropriations	128,424	102,082
Special appropriations		
<i>Aviation Fuel Revenues (Special Appropriation) Act 1988</i>	67,386	115,652
Total special appropriations	67,386	115,652
Total funds from Government	195,810	217,734
Funds from industry sources		
Regulatory service fees	10,000	7,500
RPAS levies	-	1,400
Total funds from industry sources	10,000	8,900
Funds from other sources		
Interest	329	173
Other	2,834	911
Total funds from other sources	3,163	1,084
Total net resourcing for CASA	258,758	272,471
<hr/>		
Average staffing level (number)	831	832

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2021-22.

CASA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications, which are then paid to CASA and are considered 'departmental' for all purposes.

1.3 Budget measures

Budget measures relating to CASA are detailed in Budget Paper No. 2 and are summarised in Table 1.2 below.

Table 1.2: CASA 2020-21 Budget measures
Measures announced after the 2020-21 Mid-Year Economic and Fiscal Update (MYEFO)

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
Receipt measures						
Registration of Remotely Piloted Aircraft Systems and Regulatory Fee Reform	1.1					
Departmental receipts		-	1,400	25,480	24,870	26,990
Total		-	1,400	25,480	24,870	26,990
Total receipt measures						
Departmental		-	1,400	25,480	24,870	26,990
Total		-	1,400	25,480	24,870	26,990
Payment measures						
Registration of Remotely Piloted Aircraft Systems and Regulatory Fee Reform	1.1					
Departmental payments		-	29,709	25,980	26,370	28,490
Total		-	29,709	25,980	26,370	28,490
Total payment measures						
Departmental		-	29,709	25,980	26,370	28,490
Total		-	29,709	25,980	26,370	28,490

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to Government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports - to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for CASA can be found at:

Corporate Plan 2020-2021 to 2023-2024 | Civil Aviation Safety Authority ([casa.gov.au](https://www.casa.gov.au))
<https://www.casa.gov.au/publications-and-resources/publication/corporate-plan-2020-2021>

The most recent annual performance statement can be found at:

Annual report 2019-2020 | Civil Aviation Safety Authority ([casa.gov.au](https://www.casa.gov.au))
<https://www.casa.gov.au/publication/annual-report-2019-2020>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Maximise aviation safety through a regulatory regime, detailed technical material on safety standards, comprehensive aviation industry oversight, risk analysis, industry consultation, education and training

Budgeted expenses for Outcome 1

This table shows how much CASA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Program 1.1: Civil Aviation Safety Authority					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	128,424	102,082	74,609	73,111	40,742
Special appropriations					
Aviation Fuel Revenues (Special Appropriation) Act 1988	68,500	116,900	119,700	122,900	122,900
Revenues from industry sources					
Regulatory fees	10,000	7,500	7,500	7,500	7,500
RPAS levy	-	1,400	25,980	26,370	28,490
Other income	1,152	1,000	1,000	1,000	1,000
Revenues from other independent sources	268	150	190	290	500
Expenses not requiring appropriation in the budget year ^(a)	(12)	(16,832)	(13,279)	(10,471)	26,068
Total expenses for Program 1.1	208,332	212,200	215,700	220,700	227,200
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	128,424	102,082	74,609	73,111	40,742
Special appropriations	68,500	116,900	119,700	122,900	122,900
Revenues from industry sources	11,152	9,900	34,480	34,870	36,990
Revenues from other independent sources	268	150	190	290	500
Expenses not requiring appropriation in the budget year ^(a)	(12)	(16,832)	(13,279)	(10,471)	26,068
Total expenses for Outcome 1	208,332	212,200	215,700	220,700	227,200
Average staffing level (number)					
	2020-21 831	2021-22 832			

(a) Expenses not requiring appropriation in the Budget year are made up of the operating result and timing of accruals.

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2021-22 Budget measures have created new programs or materially changed existing programs.

Outcome 1 — Maximise aviation safety through a regulatory regime, detailed technical material on safety standards, comprehensive aviation industry oversight, risk analysis, industry consultation, education and training	
Program 1.1 The following three objectives represent the regulatory services produced by the program in delivering its outcome.	
1. Maintain and enhance a fair, effective and efficient aviation safety regulation system CASA will focus its efforts on maintaining, enhancing and promoting aviation safety, as set out in the <i>Civil Aviation Act 1988</i> and in accordance with all Government directions. CASA's work will centre on monitoring compliance, continuing the Regulatory Implementation Program, continuing to review the Australian administered airspace and continuing effective enforcement to secure compliance with safety standards.	
2. Collaborative engagement with the aviation industry and wider community to promote and support aviation safety CASA maintains a constructive working relationship with other Australian Government agencies and promotes effective collaboration through consultation and communication with the wider aviation community. CASA engages in a clear, open and transparent manner with the aviation industry through its consultative forums, feedback channels, educational efforts and promotional campaigns, to continuously improve the regulatory framework and be a partner in supporting and promoting a positive aviation safety culture.	
3. Continuous improvement of organisational performance CASA closely monitors its organisational performance and seeks to continually improve its operational activities, regulatory services and other support functions. CASA is adopting a comprehensive quality management approach to drive continuous improvement across all facets of the organisation.	
Purposes	CASA is Australia's aviation safety regulator and is a Corporate Commonwealth Entity under the <i>PGPA Act 2013</i> and was established on 6 July 1995 under the <i>Civil Aviation Act 1988</i> (the Act). The main objective of the Act is to establish a regulatory framework to maintain, enhance and promote civil aviation safety, with an emphasis on preventing aviation accidents and incidents. In exercising its powers and performing its functions, CASA is required to regard the safety of air navigation as the most important consideration. CASA's key role is to conduct the safety regulation of civil air operations in Australian territory and the operation of Australian aircraft outside Australian territory. CASA is also responsible for ensuring that Australian-administered airspace is administered and used safely, efficiently and equitably. CASA performs all its functions consistent with Australia's obligations under the Convention International Civil Aviation (Chicago Convention) and other international agreements. CASA, the Australian Transport Safety Bureau, the Department of Infrastructure, Transport, Regional Development and Communications, Airservices Australia and the Department of Defence provide Australia's aviation safety framework, each with separate and distinct functions, but working together as an integrated system. In keeping with CASA's fundamental obligations as an independent statutory authority, it actively endeavours to ensure that its decision-making and other actions are lawful, fair, reasonable and consistent, and in all cases contribute to optimal safety outcomes, while not unnecessarily impeding the efficient operation of entities that CASA regulates.

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Delivery	CASA has a range of key performance areas through which it will deliver its outcome. The detailed initiatives to measure success against these performance areas are outlined in full in the CASA Corporate Plan.
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Performance information			
Year	Performance criteria	Targets	Estimated achievement
2020-21	Number of accidents per hours flown by industry sector	Reducing trend ^(a)	Data not available to measure ^(a)
	Number of incidents per hours flown by industry sector	Reducing trend ^(a)	Data not available to measure
	CASA maintains the Effective Implementation (EI) Score determined by International Civil Aviation Organisation (ICAO) Universal Safety Oversight Audit Program (USOAP)	Maintain or improve EI score	Target expected to be met
	Regulatory implementation delivered in accordance with planned and reviewed targets	80% of regulatory development achieved against planned targets	Target expected to be met
	Surveillance determined via a National Oversight Plan consisting of scheduled and response events informed by risk	80% of surveillance events conducted for the period	Target expected to be met
	Deliver a program of aviation safety education seminars to industry participants	90% of seminars delivered against program with satisfaction rate for effectiveness of 80%	Target expected to be met
	Clear, open and transparent engagement with the industry to support the continuous improvement of an efficient and effective aviation safety regulatory framework	100% of significant regulatory changes publicly consulted and outcome informed by industry feedback Improving trend in stakeholder satisfaction from regular surveys Improving trend in audience engagement across CASA's online channels and social media	Targets expected to be met
	Regulatory service applications are decided within published service delivery timeframes	80% processed within published timeframes All regulatory service activities have a service delivery timeframe applied	Targets expected to be met

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Performance information		
Year	Performance criteria	Targets
2021-22	<p>Number of accidents per hours flown by industry sector</p> <p>Number of incidents per hours flown by industry sector</p> <p>CASA maintains the Effective Implementation (EI) Score determined by ICAO Universal Safety Oversight Audit Program (USOAP)</p> <p>Regulatory implementation delivered in accordance with planned and reviewed targets</p> <p>Surveillance determined via a National Oversight Plan consisting of scheduled and response events informed by risk</p> <p>Deliver a program of aviation safety education seminars to industry participants</p> <p>Clear, open and transparent engagement with the industry to support the continuous improvement of an efficient and effective aviation safety regulatory framework</p> <p>Regulatory service applications are decided within published service delivery timeframes</p>	<p>Reducing trend ^(a)</p> <p>Reducing trend ^(a)</p> <p>Maintain or improve EI score</p> <p>80% of regulatory development achieved against planned targets</p> <p>80% of surveillance events conducted for the period</p> <p>90% of seminars delivered against program with satisfaction rate for effectiveness of 80%</p> <p>100% of significant regulatory changes publicly consulted and outcomes informed by industry feedback</p> <p>Improving trend in stakeholder satisfaction from regular surveys</p> <p>Improving trend in audience engagement across CASA's online channels and social media</p> <p>80% processed within published timeframes.</p> <p>All regulatory service activities have a service delivery timeframe applied.</p>
2022-23 and beyond	As per 2021-22	As per 2021-22

(a) This key performance indicator relies on the availability of data which is not published by the Bureau of Infrastructure, Transport and Regional Economics (BITRE) until after 30 June each year.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of CASA's finances for the 2021-22 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

Budgeted departmental income statement

CASA is anticipating a \$0.01 million operating surplus in 2020-21. The anticipated operating surplus of \$0.01 million is highly dependent on the forecast recovery of aviation fuel excise revenue being achieved.

CASA is anticipating a \$16.8 million operating surplus in 2021-22.

CASA is budgeting for operating surpluses across the forward estimates, except for 2024-25 after the appropriation funding provided through the Australian Airline Financial Relief package ceases at the end of 2023-24.

Revenue and expenses

Total revenue increases by \$20.7 million in 2021-22 to \$229.0 million. The increase in revenue between the financial years reflects improvements in aviation fuel excise and the introduction of a levy for commercial drones along with appropriation to cover the full cost of the RPAS measure in 2021-22. The full impact of the levy for drones is not due to take effect until 2022-23 onwards.

Additionally, CASA anticipates a \$2.5 million reduction in regulatory services revenue in 2021-22 compared to an anticipated revenue \$10 million in 2020-21 due to reduced regulatory income as a result of waiver of fees to support the aviation industry due to COVID-19. Regulatory fees are to be simplified from 2022-23.

Total expenses in 2021-22 are estimated to increase by \$3.9 million in 2021-22 to \$212.2 million. The main movements in the major expense categories are:

- employee expenses are expected to increase by \$4.2 million for 2021-22 predominately reflecting CASA's Enterprise Agreement
- depreciation expenses increasing by \$2.0 million, reflecting the increase in capital expenditure in 2020-21.
- supplier expenses are expected to decrease by \$2.3 million for 2021-22 offsetting the net increase in employee and depreciation expenses and revenue.

Budgeted departmental balance sheet

CASA's net asset (or equity) position for 2021-22 is forecast to increase by \$16.8 million compared to 2020-21, consistent with the anticipated operating surplus and projected capital investment.

Total budgeted assets of \$152.3 million in 2021-22 represents an increase of \$8.3 million from the estimated 2020-21 closing position, primarily due to an increase in investments. CASA's financial assets are budgeted to increase in 2022-23 and 2023-24 as the full impact of the RPAS takes effect while it decreases in 2024-25 when the Australian Airline Financial Relief package ceases.

Total budgeted liabilities of \$82.3 million in 2021-22 represents a planned decrease of \$8.5 million from the estimated 2020-21 closing position, primarily driven by a planned decrease in lease liabilities of \$8.0 million. CASA's primary liability continues to be accrued employee leave entitlements of \$41.0 million and lease liabilities of \$30.8 million.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
EXPENSES					
Employee benefits	132,106	136,247	140,313	144,501	148,815
Suppliers	53,554	51,313	47,952	47,221	48,578
Depreciation and amortisation	22,372	24,383	27,101	27,693	28,644
Finance costs	300	257	334	1,285	1,163
Total expenses	208,332	212,200	215,700	220,700	227,200
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	10,000	8,900	33,480	33,870	35,990
Interest	268	150	190	290	500
Other	1,152	1,000	1,000	1,000	1,000
Total own-source revenue	11,420	10,050	34,670	35,160	37,490
Net (cost of)/contribution by services	(196,912)	(202,150)	(181,030)	(185,540)	(189,710)
Revenue from Government	196,924	218,982	194,309	196,011	163,642
Surplus/(deficit) attributable to the Australian Government	12	16,832	13,279	10,471	(26,068)
Total comprehensive income/(loss)	12	16,832	13,279	10,471	(26,068)
Total comprehensive income/(loss) attributable to the Australian Government	12	16,832	13,279	10,471	(26,068)

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	4,000	4,000	4,000	4,000	4,000
Trade and other receivables	2,518	3,660	3,994	4,406	4,442
Other investments	40,753	49,034	52,138	73,341	56,691
Other financial assets	245	222	230	250	291
Total financial assets	47,516	56,916	60,362	81,997	65,424
Non-financial assets					
Land and buildings	38,265	29,709	26,719	64,605	56,248
Property, plant and equipment	7,940	12,513	29,439	25,720	24,100
Intangibles	46,892	49,920	43,985	37,488	30,018
Prepayments	3,373	3,230	3,024	3,038	3,115
Total non-financial assets	96,470	95,372	103,167	130,851	113,481
Total assets	143,986	152,288	163,529	212,848	178,905
LIABILITIES					
Payables					
Suppliers	7,036	6,737	6,308	6,337	6,498
Other payables	3,136	3,455	3,929	4,417	4,546
Total payables	10,172	10,192	10,237	10,754	11,044
Interest bearing liabilities					
Leases	38,756	30,759	28,048	65,731	56,898
Total interest bearing liabilities	38,756	30,759	28,048	65,731	56,898
Provisions					
Employee provisions	41,585	41,032	41,660	42,308	42,976
Other provisions	290	290	290	290	290
Total provisions	41,875	41,322	41,950	42,598	43,266
Total liabilities	90,803	82,273	80,235	119,083	111,208
Net assets	53,183	70,015	83,294	93,765	67,697
EQUITY					
Parent entity interest					
Contributed equity	3,295	3,295	3,295	3,295	3,295
Reserves	7,890	7,890	7,890	7,890	7,890
Retained surplus (accumulated deficit)	41,998	58,830	72,109	82,580	56,512
Total equity	53,183	70,015	83,294	93,765	67,697

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2021-22)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2021				
Balance carried forward from previous period	41,998	7,890	3,295	53,183
Adjusted opening balance	41,998	7,890	3,295	53,183
Comprehensive income				
Surplus/(deficit) for the period	16,832	-	-	16,832
Total comprehensive income	16,832	-	-	16,832
of which:				
Attributable to the Australian Government	16,832	-	-	16,832
Estimated closing balance as at 30 June 2022	58,830	7,890	3,295	70,015
Closing balance attributable to the Australian Government	58,830	7,890	3,295	70,015

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	128,424	102,082	74,609	73,111	40,742
Receipts from Government	67,386	115,652	119,311	122,494	122,891
Sale of goods and rendering of services	12,550	9,560	34,228	34,617	36,735
Interest	329	173	182	270	459
Net GST received	5,247	5,147	4,817	4,721	4,849
Other	1,284	1,000	1,000	1,000	1,000
Total cash received	215,220	233,614	234,147	236,213	206,676
Cash used					
Employees	130,688	136,325	139,210	143,365	148,020
Suppliers	59,027	57,326	53,684	52,681	54,113
Interest payments on lease liability	300	257	334	1,285	1,163
Total cash used	190,015	193,908	193,228	197,331	203,296
Net cash from/(used by) operating activities	25,205	39,706	40,919	38,882	3,380
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	20,943	21,841	27,967	8,094	11,197
Total cash used	20,943	21,841	27,967	8,094	11,197
Net cash from/(used by) investing activities	(20,943)	(21,841)	(27,967)	(8,094)	(11,197)
FINANCING ACTIVITIES					
Cash used					
Principal payments on lease liability	9,294	9,584	9,848	9,585	8,833
Total cash used	9,294	9,584	9,848	9,585	8,833
Net cash from/(used by) financing activities	(9,294)	(9,584)	(9,848)	(9,585)	(8,833)
Net increase/(decrease) in cash held	(5,032)	8,281	3,104	21,203	(16,650)
Cash and cash equivalents at the beginning of the reporting period	49,785	44,753	53,034	56,138	77,341
Cash and cash equivalents at the end of the reporting period	44,753	53,034	56,138	77,341	60,691

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Funded internally from departmental resources	20,943	21,841	27,967	8,094	11,197
TOTAL	20,943	21,841	27,967	8,094	11,197
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	20,943	21,841	27,967	8,094	11,197
Total cash used to acquire assets	20,943	21,841	27,967	8,094	11,197

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2021-22)

	Asset Category			
	Buildings	Other property, plant and equipment	Computer software and intangibles	Total
	\$'000	\$'000	\$'000	\$'000
As at 1 July 2021				
Gross book value	-	12,102	92,571	104,673
Gross book value - ROU assets	55,646	740	-	56,386
Accumulated depreciation/amortisation and impairment	-	(4,635)	(45,679)	(50,314)
Accumulated depreciation/amortisation and impairment - ROU assets	(17,381)	(267)	-	(17,648)
Opening net book balance	38,265	7,940	46,892	93,097
Capital asset additions				
Estimated expenditure on new or replacement assets				
By purchase - other	-	7,870	13,971	21,841
By purchase - other - ROU assets	1,587	-	-	1,587
Total additions	1,587	7,870	13,971	23,428
Other movements				
Depreciation/amortisation expense	-	(3,297)	(10,943)	(14,240)
Depreciation/amortisation on ROU assets	(10,143)	-	-	(10,143)
Total other movements	(10,143)	(3,297)	(10,943)	(24,383)
As at 30 June 2022				
Gross book value	-	19,972	106,542	126,514
Gross book value - ROU assets	57,233	740	-	57,973
Accumulated depreciation/ amortisation and impairment	-	(7,932)	(56,622)	(64,554)
Accumulated depreciation/amortisation and impairment - ROU assets	(27,524)	(267)	-	(27,791)
Closing net book balance	29,709	12,513	49,920	92,142

Prepared on Australian Accounting Standards basis.

Infrastructure Australia

Entity resources and planned performance

Infrastructure Australia

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Infrastructure Australia

Section 1: Entity overview and resources

1.1 Strategic direction statement

Infrastructure Australia (IA) is a statutory authority established on 1 September 2014 following amendment of the *Infrastructure Australia Act 2008*. IA's primary role is to support the Australian Government's plan to build a strong and prosperous economy. This is to be done through the provision of high quality independent advice concerning nationally significant infrastructure matters. This advice is for the Australian Government, and in turn, all levels of government, industry and stakeholders.

In accordance with the outcome in Section 2 of this document, 'Outcomes and Planned Performance', IA is responsible for providing independent advice for:

- improved decision-making on infrastructure matters
- better identification and assessment of key drivers of infrastructure demand and utilisation
- improved prioritisation of infrastructure projects
- the identification, implementation and promotion of best practice infrastructure planning, financing, delivery and operation.

In 2021-22, IA will play an active role in ongoing research and collaboration initiatives that promote and develop effective data and information sharing, analysis and benchmarking. In particular, IA will undertake initiatives to maintain the currency of its data to inform future Audits, plans, priority lists and project evaluations.

The key priorities for IA in 2021-22 are:

- continue to undertake evaluations on all infrastructure proposals where funding of more than \$250 million is sought from the Commonwealth. This includes economic and social infrastructure proposals but excludes defence proposals
- regularly update and further develop the Infrastructure Priority List. This priority list will be informed by the other work of IA, in particular the Australian Infrastructure Audit, the Australian Infrastructure Plan and evaluation of infrastructure proposals
- engage with stakeholders on the recommendations from the 2021 Australian Infrastructure Plan. The Australian Infrastructure Plan will respond to the gaps and opportunities outlined in the 2019 Australian Infrastructure Audit
- develop and maintain data sources to inform future plans and priority lists.

- continue to establish and develop the corporate capabilities to support IA's role as an independent entity that provides high quality advice
- deliver annual analytical assessments of infrastructure market capacity, as requested by the Prime Minister and other First Ministers at the Council of Australian Government (COAG) meeting of 13 March 2020. This will involve the collection, collation, interpretation and display of Australian Government, State and Territory and industry data, as well as the establishment of new data sets through primary collection
- continue to evolve the frameworks utilised by jurisdictions in submitting proposals to IA for evaluation to promote best practice in infrastructure planning, procurement and delivery. This will include consideration of costs and benefits and the appropriate assessment of wider benefits (in addition to direct benefits) providing guidance on how these should be measured and applied, if required
- continue to establish and maintain productive working relationships with all levels of government and industry. This includes engaging closely with Commonwealth departments, agencies and entities as well as states, territories, local governments, investors in infrastructure, owners of infrastructure and communities – as the end users of infrastructure.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to Infrastructure Australia for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for IA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Infrastructure Australia resource statement — Budget estimates for 2021-22 as at Budget May 2021

	2020-21 Estimated actual \$'000	2021-22 Estimate \$'000
Opening balance/cash reserves at 1 July	3,485	3,983
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	15,419	12,853
Total annual appropriations	15,419	12,853
Total funds from Government	15,419	12,853
Funds from industry sources		
Funds from other sources		
Interest	12	12
Total funds from other sources	12	12
Total net resourcing for Infrastructure Australia	15,431	12,865
<hr/>		
Average staffing level (number)	2020-21 40	2021-22 30

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2021-22.

IA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications, which are then paid to IA and are considered 'departmental' for all purposes.

1.3 Budget measures

There are no measures relating to IA for the 2021-22 Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports - to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for Infrastructure Australia can be found at:
<https://www.infrastructureaustralia.gov.au/about/accountability-and-reporting>

The most recent annual performance statement can be found at:
<https://www.infrastructureaustralia.gov.au/about/accountability-and-reporting>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Improve decision-making on matters relating to infrastructure; advise governments and others on matters relating to infrastructure, including better assessment of infrastructure needs and prioritisation of infrastructure projects; and promote best practice infrastructure planning, financing, delivery and operation

Budgeted expenses for Outcome 1

This table shows how much IA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Program 1.1: Infrastructure Australia					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	15,419	12,853	12,677	12,724	12,771
Revenues from other independent sources	12	12	12	12	12
Total expenses for Program 1.1	15,431	12,865	12,689	12,736	12,783
Outcome 1 totals by resource type					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	15,419	12,853	12,677	12,724	12,771
Revenues from other independent sources	12	12	12	12	12
Total expenses for Outcome 1	15,431	12,865	12,689	12,736	12,783
Average staffing level (number)					
	2020-21 40	2021-22 30			

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2021-22 Budget measures have created new programs or materially changed existing programs.

Outcome 1 — Improve decision-making on matters relating to infrastructure; advise governments and others on matters relating to infrastructure, including better assessment of infrastructure needs and prioritisation of infrastructure projects; and promote best practice infrastructure planning, financing, delivery and operation			
Program 1.1 – IA will contribute to the Government's objective of supporting competitiveness, driving productivity and enhancing quality of life, through the provision of high quality advice.			
Purposes		IA's purpose is to: <ul style="list-style-type: none">• improve decision-making on matters relating to infrastructure• advise governments and others on infrastructure matters including the better assessment of infrastructure needs and prioritisation of infrastructure projects• promote best practice in infrastructure planning, financing, delivery and operation.	
Delivery		IA will provide high quality independent advice on nationally significant infrastructure matters to the Australian Government and in turn, all levels of government, industry and stakeholders. This advice will be prepared in consultation with all levels of government, industry stakeholders and the community—as the end users of infrastructure. This advice will include published project evaluations, infrastructure priority lists, published research and other initiatives.	
Performance information			
Year	Performance criteria	Targets	Estimated achievement
2020-21	Evaluate project proposals on all infrastructure proposals, excluding defence projects, where funding of more than \$100 million is sought from the Commonwealth	Evaluations of project proposals completed and a summary of these evaluations published on IA's website	Target met Achieved: 11 project proposals assessed.
	Undertake research initiatives that promote best practice in the planning, funding and delivery of infrastructure	Deliver research and other initiatives that provide leadership on regulatory reform objectives and promote best practice in the planning, funding, delivery and operation of infrastructure	Target met Achieved: Published "Infrastructure beyond COVID-19: A national study on the impacts of the pandemic on Australia" and "Sustainability Principles: Infrastructure Australia's approach to sustainability"

Infrastructure Australia Budget Statements

Performance information		
Year	Performance criteria	Targets
2021-22	<p>Evaluate project proposals on all infrastructure proposals, excluding defence projects, where funding of more than \$250 million is sought from the Commonwealth</p> <p>Undertake research initiatives that promote best practice in the planning, funding and delivery of infrastructure</p>	<p>Evaluations of project proposals completed and a summary of these evaluations published on IA's website</p> <p>Deliver research and other initiatives that provide leadership on regulatory reform objectives and promote best practice in the planning, funding, delivery and operation of infrastructure</p>
2022-23 and beyond	As per 2021-22	As per 2021-22

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of IA's finances for the 2021-22 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

IA is budgeting for operating expenses of \$12.9 million in 2021-22. This consists of \$7.1 million employee expenses, \$4.4 million supplier expenses and \$1.3 million in depreciation, amortisation and finance costs.

IA's expense budget reflects the work program for IA in 2021-22. This includes the continued provision of advice on nationally significant infrastructure matters, evaluation of project proposals and development of further research regarding the identification and application of best practice planning delivery and operation of Australia's infrastructure networks. IA will further continue to establish and develop the corporate capabilities to support IA's role as an independent entity that provides high quality advice.

In 2021-22 IA will deliver the first of its annual analytical assessments of infrastructure market capacity. This annual assessment will involve the collection, collation, interpretation and display of Australian Government, State and Territory and industry data, as well as the establishment of new data sets through primary collection. The capability of this tool will continue to evolve over the forward estimates.

In 2020-21 IA received additional funding to support the expanded scope of the Australian Infrastructure Plan to be delivered by 30 June 2021. A number of fixed term employees were recruited to support this deliverable with contracts expiring on 30 June 2021. IA is budgeting for a drop in average staffing level of ten people in 2021-22.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
EXPENSES					
Employee benefits	8,571	7,084	7,194	7,337	7,483
Suppliers	5,572	4,445	4,141	4,055	3,966
Depreciation and amortisation	1,231	1,291	1,321	1,322	1,325
Finance costs	57	45	33	22	9
Total expenses	15,431	12,865	12,689	12,736	12,783
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Interest	12	12	12	12	12
Total own-source revenue	12	12	12	12	12
Total own-source income	12	12	12	12	12
Net (cost of)/contribution by services	(15,419)	(12,853)	(12,677)	(12,724)	(12,771)
Revenue from Government	15,419	12,853	12,677	12,724	12,771
Surplus/(deficit) attributable to the Australian Government	-	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	-	-	-	-	-

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	3,983	4,234	4,347	4,412	4,435
Trade and other receivables	21	21	21	21	21
Total financial assets	4,004	4,255	4,368	4,433	4,456
Non-financial assets					
Land and buildings	4,579	3,442	2,303	1,162	18
Property, plant and equipment	710	610	488	369	248
Prepayments	175	175	175	175	175
Total non-financial assets	5,464	4,227	2,966	1,706	441
Total assets	9,468	8,482	7,334	6,139	4,897
LIABILITIES					
Payables					
Suppliers	1,016	913	892	882	882
Other payables	49	48	48	48	48
Total payables	1,065	961	940	930	930
Interest bearing liabilities					
Leases	4,638	3,562	2,432	1,245	-
Total interest bearing liabilities	4,638	3,562	2,432	1,245	-
Provisions					
Employee provisions	633	824	824	824	824
Other provisions	227	230	233	235	238
Total provisions	860	1,054	1,057	1,059	1,062
Total liabilities	6,563	5,577	4,429	3,234	1,992
Net assets	2,905	2,905	2,905	2,905	2,905
EQUITY					
Contributed equity	(1,263)	(1,263)	(1,263)	(1,263)	(1,263)
Retained surplus (accumulated deficit)	4,168	4,168	4,168	4,168	4,168
Total equity	2,905	2,905	2,905	2,905	2,905

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2021-22)

	Retained earnings \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2021			
Balance carried forward from previous period	4,168	(1,263)	2,905
Adjusted opening balance	4,168	(1,263)	2,905
Comprehensive income			
Surplus/(deficit) for the period	-	-	-
Total comprehensive income	-	-	-
Estimated closing balance as at 30 June 2022	4,168	(1,263)	2,905
Closing balance attributable to the Australian Government	4,168	(1,263)	2,905

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	15,419	12,853	12,677	12,724	12,771
Interest	12	12	12	12	12
Other	1,269	-	-	-	-
Total cash received	16,700	12,865	12,689	12,736	12,783
Cash used					
Employees	8,418	6,893	7,194	7,337	7,483
Suppliers	6,173	4,548	4,162	4,065	3,966
Interest payments on lease liability	55	43	31	19	6
Total cash used	14,646	11,484	11,387	11,421	11,455
Net cash from/(used by) operating activities	2,054	1,381	1,302	1,315	1,328
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	534	54	59	63	60
Total cash used	534	54	59	63	60
Net cash from/(used by) investing activities	(534)	(54)	(59)	(63)	(60)
FINANCING ACTIVITIES					
Cash used					
Principal payments on lease liability	1,022	1,076	1,130	1,187	1,245
Total cash used	1,022	1,076	1,130	1,187	1,245
Net cash from/(used by) financing activities	(1,022)	(1,076)	(1,130)	(1,187)	(1,245)
Net increase/(decrease) in cash held	498	251	113	65	23
Cash and cash equivalents at the beginning of the reporting period	3,485	3,983	4,234	4,347	4,412
Cash and cash equivalents at the end of the reporting period	3,983	4,234	4,347	4,412	4,435

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by finance leases	90	-	-	-	-
Funded internally from departmental resources ^(a)	534	54	59	63	60
TOTAL	624	54	59	63	60
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	624	54	59	63	60
Less: additions by finance lease	(90)	-	-	-	-
Total cash used to acquire assets	534	54	59	63	60

(a) Includes the following sources of funding: current Bill 1 and prior year Act 1/3/5 appropriations (excluding amounts from the DCB)

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2021-22)

	Asset Category			
	Buildings	Other property, plant and equipment	Computer software and intangibles	Total
	\$'000	\$'000	\$'000	\$'000
As at 1 July 2021				
Gross book value	1,928	860	64	2,852
Gross book value - ROU assets	4,747	-	-	4,747
Accumulated depreciation/ amortisation and impairment	(971)	(150)	(64)	(1,185)
Accumulated depreciation/ amortisation and impairment - ROU assets	(1,125)	-	-	(1,125)
Opening net book balance	4,579	710	-	5,289
Capital asset additions				
Estimated expenditure on new or replacement assets				
By purchase - appropriation ordinary annual services ^(a)	10	44	-	54
Total additions	10	44	-	54
Other movements				
Depreciation/amortisation expense	(244)	(144)	-	(388)
Depreciation/amortisation on ROU assets	(903)	-	-	(903)
Total other movements	(1,147)	(144)	-	(1,291)
As at 30 June 2022				
Gross book value	1,938	904	64	2,906
Gross book value - ROU assets	4,747	-	-	4,747
Accumulated depreciation/ amortisation and impairment	(1,215)	(294)	(64)	(1,573)
Accumulated depreciation/amortisation and impairment - ROU assets	(2,028)	-	-	(2,028)
Closing net book balance	3,442	610	-	4,052

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No.1) 2021-22 for depreciation/amortisation expenses, DCBs or other operational expenses.

Prepared on Australian Accounting Standards basis.

National Capital Authority

Entity resources and planned performance

National Capital Authority

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National Capital Authority

Section 1: Entity overview and resources

1.1 Strategic direction statement

The National Capital Authority (NCA) was established under the *Australian Capital Territory (Planning and Land Management) Act 1988* (the PALM Act).

The PALM Act prescribes the NCA's powers and functions and makes it subject to general Ministerial direction. The Assistant Minister for Regional Development and Territories has administrative responsibility for the PALM Act.

On behalf of the Australian Government, the NCA performs the role of trustee and manager of areas in Canberra and the Australian Capital Territory (ACT) that are designated as National Land for the special purpose of Canberra as Australia's National Capital. The NCA shapes the future of Canberra for all Australians through the National Capital Plan and related planning and development work. The NCA also manages much of the National Estate – such as Lake Burley Griffin, the National Triangle and Anzac Parade – and encourages citizens and visitors to explore Canberra's unique characteristics and special role as the National Capital.

The functions of the NCA are set out in section 6 of the PALM Act and include:

- to prepare and administer a National Capital Plan, providing the overall planning and development framework for Canberra as Australia's National Capital
- to keep the Plan under constant review and to propose amendments to it as required
- on behalf of the Commonwealth, to commission works to be carried out in Designated Areas in accordance with the Plan where neither a Department of State of the Commonwealth nor any Commonwealth authority has the responsibility to commission those works
- to recommend to the Minister the carrying out of works that the NCA considers desirable to maintain or enhance the character of the National Capital
- to foster an awareness of Canberra as the National Capital
- with the Minister's approval, to perform planning services for any person or body, whether within Australia or overseas
- with the exception of the taking of water, and with the Minister's approval, to manage National Land designated in writing by the Minister as land required for the special purposes of Canberra as the National Capital, on behalf of the Commonwealth.

National Capital Authority Budget Statements

The main ongoing components of the NCA's work is to:

- support and encourage high quality planning, design and development of nationally significant parts of Canberra
- manage and enhance Commonwealth assets on National Land
- communicate the unique characteristics and importance of the National Capital to its citizens.

The NCA's strategic priorities for the next four years are to:

- progress a significant capital works program to maintain and enhance the Commonwealth's assets and strategic objectives including strengthening Commonwealth Avenue Bridge, upgrading key elements of Scrivener Dam and planning works for an additional diplomatic estate in North Curtin
- enhance the citizen and visitor experience and national and regional awareness of Australia's National Capital - a place that tells the story of who we are, where we come from and our place in the world
- continue to create and maintain a National Capital that successfully balances the Griffin plan and legacy with the aspirations of a modern, dynamic city.

The NCA will deliver its strategic priorities while successfully maintaining and enhancing an extensive and valued asset base. The NCA's work will include optimising its asset management plans, maintaining a positive safety culture, and aligning its people and resources with areas of greatest priority.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NCA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the NCA's operations) classification.

For more detailed information on special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: National Capital Authority resource statement — Budget estimates for 2021-22 as at Budget May 2021

	2020-21 Estimated actual \$'000	2021-22 Estimate \$'000
Departmental		
Annual appropriations - ordinary annual services ^(a)		
Prior year appropriations ^(b)	7,122	7,122
Departmental appropriation ^(c)	10,949	10,357
s74 external revenue ^(d)	2,044	2,494
Departmental capital budget ^(e)	661	661
Total departmental annual appropriations	20,776	20,634
Total departmental resourcing	20,776	20,634
Administered		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	17,384	16,381
Administered capital budget ^(f)	17,184	17,106
Annual appropriations - other services - non-operating ^(g)		
Administered assets and liabilities	1,935	27,657
Total administered annual appropriations	36,503	61,144
Total administered special appropriations ^(h)	25	25
Total administered resourcing	36,528	61,169
Total resourcing for the NCA	57,304	81,803
<hr/>		
Average staffing level (number)	56	62

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2021-22.

(b) Excludes amounts subject to administrative quarantine by Department of Finance or withheld under section 51 of the PGPA Act.

(c) Excludes departmental capital budget (DCB).

(d) Estimated External Revenue receipts under section 74 of the PGPA Act.

(e) Departmental capital budgets are not separately identified in Appropriation Bill (No.1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.

National Capital Authority Budget Statements

- (f) Administered capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.10 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- (g) Appropriation Bill (No. 2) 2021-22.
- (h) Excludes trust moneys held in Services for Other Entities and Trust Moneys (SOETM) and other special accounts. For further information on special accounts, please refer to Budget Paper No. 4 - Agency Resourcing.

1.3 Budget measures

Budget measures relating to the NCA are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: NCA 2021-22 Budget measures
Measures announced since the 2020-21 Mid-Year Economic and Fiscal Outlook (MYEFO)

	Program	2020-21 ^(a) \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
Payment measures						
Commonwealth Avenue Bridge Upgrade ^(a)	1.2					
Administered payments		-	-	-	-	-
Departmental payments		-	-	-	-	-
Total		-	-	-	-	-
Total payment measures						
Administered		-	-	-	-	-
Departmental		-	-	-	-	-
Total		-	-	-	-	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

- (a) The measure was announced on 26 January 2021 by the Deputy Prime Minister and Minister for Infrastructure, Transport and Regional Development, the Hon Michael McCormack MP. Provision for this measure has previously been included in the Contingency Reserve. Figures were published in the Infrastructure, Transport, Regional Development and Communications 2020-21 Portfolio Additional Estimates Statements.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports - to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the NCA can be found at:

<https://www.nca.gov.au/about-the-NCA/corporate-documents/corporate-plan-2020-2024>

The most recent annual performance statement can be found at:

<https://www.nca.gov.au/about-the-NCA/corporate-documents/annual-reports/annual-report-2019-2020>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Shape Canberra as a capital that all Australians can be proud of by ensuring it is well planned, managed and promoted – consistent with its enduring national significance

Budgeted expenses for Outcome 1

The table shows how much the NCA intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Program 1.1: National Capital Functions					
Departmental expenses					
Departmental appropriation	10,949	10,357	10,259	10,309	9,610
s74 external revenue ^(a)	2,044	2,494	2,660	2,775	2,775
Expenses not requiring appropriation in the Budget year ^(b)	1,581	1,150	1,156	1,295	1,289
Total departmental expenses	14,574	14,001	14,075	14,379	13,674
Total expenses for Program 1.1	14,574	14,001	14,075	14,379	13,674
Program 1.2: National Capital Estate					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	17,384	16,381	17,090	18,063	19,352
Special Appropriations <i>Public Governance, Performance and Accountability Act 2013</i>	25	25	25	25	25
Expenses not requiring appropriation in the Budget year ^(b)	26,678	26,678	26,592	26,647	26,647
Total administered expenses	44,087	43,084	43,707	44,735	46,024
Total expenses for Program 1.2	44,087	43,084	43,707	44,735	46,024

Table 2.1.1: Budgeted expenses for Outcome 1 (continued)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Outcome 1 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No.1)	17,384	16,381	17,090	18,063	19,352
Special Appropriations <i>Public Governance, Performance and Accountability Act 2013</i>	25	25	25	25	25
Expenses not requiring appropriation in the Budget year ^(b)	26,678	26,678	26,592	26,647	26,647
Total administered expenses	44,087	43,084	43,707	44,735	46,024
Departmental expenses					
Departmental appropriation	10,949	10,357	10,259	10,309	9,610
s74 external revenue ^(a)	2,044	2,494	2,660	2,775	2,775
Expenses not requiring appropriation in the Budget year ^(b)	1,581	1,150	1,156	1,295	1,289
Total departmental expenses	14,574	14,001	14,075	14,379	13,674
Total expenses for Outcome 1	58,661	57,085	57,782	59,114	59,698
	2020-21	2021-22			
Average staffing level (number)	56	62			

(a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.

(b) Expenses not requiring appropriation in the Budget year are made up of depreciation and amortisation expenses, expenses related to the write-down of assets, resources received free of charge and an approved operating loss in 2020-21 due to lower than expected own-source revenue as a result of the COVID-19 pandemic.

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered.

Outcome 1 — Shape Canberra as a capital that all Australians can be proud of by ensuring it is well planned, managed and promoted – consistent with its enduring national significance			
Program 1.1 – Planning and designing areas of special national importance in Canberra, and raising community awareness by ensuring that the National Capital is planned and promoted consistent with its enduring national significance.			
Purposes	To fulfil the NCA's statutory functions and purposes and raise awareness of the role of Canberra as the National Capital.		
Delivery	During 2021–22 and the forward years, the NCA will: <ul style="list-style-type: none">• continue to develop and implement a comprehensive planning framework for the Australian Capital Territory• keep the National Capital Plan (the Plan) under constant review and, when required, propose, draft and consult on amendments to the Plan• assess and manage applications to undertake works in Designated Areas to ensure that they are in accordance with the Plan• provide, with Ministerial approval, consultancy services either within Australia or overseas• maintain, manage and promote the use of NCA land and other assets• develop and manage the NCA's visitor services and attractions• foster an awareness of Canberra's role as Australia's National Capital.		
Performance information			
Year	Performance criteria	Targets	Estimated achievement
2020-21	Percentage of works approval applications assessed against the National Capital Plan within 15 working days	75%	Over 80%
	Percentage of surveyed visitors satisfied with the National Capital Exhibition and other attractions managed by the NCA	90%	N/A (data unavailable)
Performance information			
Year	Performance criteria	Targets	
2021-22 and beyond	Percentage of works approval applications assessed against the National Capital Plan within 15 working days	Over 80%	
	Percentage of surveyed visitors satisfied with the National Capital Exhibition and other attractions managed by the NCA	Over 90%	

National Capital Authority Budget Statements

Program 1.2 – To facilitate the proper management and enhancement of National Land.	
Purposes	To facilitate the proper management and enhancement of National Land.
Delivery	<p>During 2021–22 and the forward years, the NCA will:</p> <ul style="list-style-type: none"> propose, develop and renew assets on National Land in accordance with their national significance hold appropriate levels of insurance cover for the main risks associated with assets on National Land implement and manage detailed asset maintenance plans that address the severity of asset conditions.

Performance information			
Year	Performance criteria	Targets	Estimated achievement
2020-21	Percentage of assets identified as requiring capital improvement addressed in line with the asset management plan	90%	90%
	Percentage of building, civil infrastructure, open space, lake and dam maintenance issues resolved within required timeframes	90%	90%

Performance information		
Year	Performance criteria	Target
2021-22 and beyond	Percentage of assets identified as requiring capital improvement addressed in line with the asset management plan	Over 90%
	Percentage of building, civil infrastructure, open space, lake and dam maintenance issues resolved within required timeframes	Over 90%

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the NCA's finances for the 2021-22 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Analysis of budgeted financial statements

Departmental comprehensive income statement

The NCA reported an operating loss of \$0.8 million in 2019-20, adjusted for depreciation and amortisation expenses. The loss reflects the impacts of the COVID-19 pandemic, which affected the NCA's own source revenue from March 2020.

The NCA is budgeting for an approved operating loss of \$0.5 million in 2020-21 due to the continued impacts of the COVID-19 pandemic on own source revenue. In the following years, the NCA is budgeting for break-even operating results. Revenue from Government over the budget and forward years has been adjusted to take account of indexation and efficiency dividends. Revenue from other sources principally reflects the recovery of costs for the provision of services, revenue from events and rental income.

Budgeted departmental balance sheet

From 2020-21 levels of departmental capital funding return to the lower pre-Modernisation funding amounts.

Schedule of budgeted income and expenses administered on behalf of Government

Revenue from administered activities primarily includes pay parking revenue, lease revenue on diplomatic land and user charges, which are returned in full to the Budget.

In 2021-22, the NCA will receive appropriation of \$16.4 million for supplier expenses including operating expenses associated with the administration of the pay parking program, maintenance of the National Estate and the insurance premium for risks associated with assets on National Land.

Schedule of budgeted assets and liabilities administered on behalf of the Government

In 2021-22, the NCA will receive appropriation of \$17.1 million for activities it administers on behalf of the Government. This appropriation is directly linked to the administered capital budget and will be used to replace and upgrade existing administered assets.

National Capital Authority Budget Statements

As part of the Commonwealth Avenue Bridge Upgrade measure (2020-21 MYEFO), the NCA will also receive \$27.7 million in capital funding in 2021-22 (Appropriation Bill 2) for this project.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
EXPENSES					
Employee benefits	7,279	7,402	7,622	7,816	7,198
Suppliers	5,868	5,164	5,010	4,976	4,890
Depreciation and amortisation	1,424	1,427	1,439	1,584	1,584
Finance costs	3	8	4	3	2
Total expenses	14,574	14,001	14,075	14,379	13,674
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	1,189	2,494	2,660	2,775	2,775
Other sources of non-taxation revenue	905	50	50	50	50
Total own-source revenue	2,094	2,544	2,710	2,825	2,825
Net (cost of)/contribution by services	(12,480)	(11,457)	(11,365)	(11,554)	(10,849)
Revenue from Government	10,949	10,357	10,259	10,309	9,610
Surplus/(Deficit) attributable to the Australian Government	(1,531)	(1,100)	(1,106)	(1,245)	(1,239)
Total comprehensive income/(loss) attributable to the Australian Government	(1,531)	(1,100)	(1,106)	(1,245)	(1,239)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) excluding depreciation/amortisation expenses previously funded through revenue appropriations, depreciation on ROU, principal repayments on leased assets	(450)	-	-	-	-
plus: depreciation/amortisation expenses previously funded through revenue appropriation ^(a)	1,088	1,088	1,100	1,245	1,245
plus: depreciation right-of-use assets ^(b)	336	339	339	339	339
less: principal repayments – leased assets ^(b)	(343)	(327)	(333)	(339)	(345)
Total comprehensive income/(loss) - as per Statement of Comprehensive income	(1,531)	(1,100)	(1,106)	(1,245)	(1,239)

(a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.

(b) Applies to lease arrangements under AASB 16 Leases.

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	191	191	191	191	191
Trade and other receivables	7,040	7,040	7,040	7,040	7,040
Total financial assets	7,231	7,231	7,231	7,231	7,231
Non-financial assets					
Land and buildings	9,640	10,458	10,009	9,020	8,221
Property, plant and equipment	2,413	2,391	2,345	2,774	2,795
Intangibles	3,664	3,800	3,526	3,176	3,026
Heritage and cultural assets	200	198	193	188	203
Other non-financial assets	55	55	55	55	55
Total non-financial assets	15,972	16,902	16,128	15,213	14,300
Total assets	23,203	24,133	23,359	22,444	21,531
LIABILITIES					
Payables					
Suppliers	1,520	1,520	1,520	1,520	1,520
Other payables	3,157	3,157	3,157	3,157	3,157
Total payables	4,677	4,677	4,677	4,677	4,677
Interest bearing liabilities					
Leases	-	1,369	1,036	697	352
Total interest bearing liabilities	-	1,369	1,036	697	352
Provisions					
Employee provisions	2,012	2,012	2,012	2,012	2,012
Total provisions	2,012	2,012	2,012	2,012	2,012
Total liabilities	6,689	8,058	7,725	7,386	7,041
Net assets	16,514	16,075	15,634	15,058	14,490
EQUITY					
Contributed equity	16,234	16,895	17,560	18,229	18,900
Reserves	9,544	9,544	9,544	9,544	9,544
Retained surplus/(accumulated deficit)	(9,264)	(10,364)	(11,470)	(12,715)	(13,954)
Total equity	16,514	16,075	15,634	15,058	14,490

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2021-22)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2021				
Balance carried forward from previous period	(9,264)	9,544	16,234	16,514
Adjusted opening balance	(9,264)	9,544	16,234	16,514
Comprehensive income				
Surplus/(deficit) for the period	(1,100)	-	-	(1,100)
Total comprehensive income	(1,100)	-	-	(1,100)
of which:				
Attributable to the Australian Government	(1,100)	-	-	(1,100)
Transactions with owners				
Contribution by owners				
Departmental Capital Budget (DCBs)	-	-	661	661
Sub-total transactions with owners	-	-	661	661
Estimated closing balance as at 30 June 2022	(10,364)	9,544	16,895	16,075
Closing balance attributable to the Australian Government	(10,364)	9,544	16,895	16,075

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	10,949	10,357	10,259	10,309	9,610
Sale of goods and rendering of services	1,189	2,494	2,660	2,775	2,775
Other	855	-	-	-	-
Total cash received	12,993	12,851	12,919	13,084	12,385
Cash used					
Employees	7,279	7,402	7,622	7,816	7,198
Suppliers	5,371	5,117	4,960	4,926	4,840
Interest payments on lease liability	-	5	4	3	2
Total cash used	12,650	12,524	12,586	12,745	12,040
Net cash from/(used by) operating activities	343	327	333	339	345
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	661	661	665	669	671
Total cash used	661	661	665	669	671
Net cash from/(used by) investing activities	(661)	(661)	(665)	(669)	(671)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	661	661	665	669	671
Total cash received	661	661	665	669	671
Cash used					
Principle payments of lease liabilities	343	327	333	339	345
Total cash used	343	327	333	339	345
Net cash from/(used by) financing activities	318	334	332	330	326
Net increase/(decrease) in cash held	-	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	191	191	191	191	191
Cash and cash equivalents at the end of the reporting period	191	191	191	191	191

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB)	661	661	665	669	671
Total new capital appropriations	661	661	665	669	671
<i>Provided for:</i>					
Purchase of non-financial assets	661	661	665	669	671
Total items	661	661	665	669	671
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations - DCB ^(a)	661	661	665	669	671
TOTAL	661	661	665	669	671
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	661	661	665	669	671
Total cash used to acquire assets	661	661	665	669	671

(a) Does not include annual finance lease costs. Includes purchases from current and previous years' Departmental capital budgets (DCBs).

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2021-22)

	Asset Category				Total
	Buildings	Other property, plant and equipment	Heritage and cultural assets	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2021					
Gross book value	10,846	2,932	225	5,381	19,384
Gross book value - ROU assets	666	-	-	-	666
Accumulated depreciation/amortisation and impairment	(1,205)	(519)	(25)	(1,717)	(3,466)
Accumulated depreciation/amortisation and impairment - ROU assets	(667)	-	-	-	(667)
Opening net book balance	9,640	2,413	200	3,664	15,917
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase - appropriation ordinary annual services ^(a)	95	268	20	278	661
By purchase - appropriation ordinary annual services - ROU assets	1,696	-	-	-	1,696
Total additions	1,791	268	20	278	2,357
Other movements					
Depreciation/amortisation expense	(634)	(290)	(22)	(142)	(1,088)
Depreciation/amortisation on ROU assets	(339)	-	-	-	(339)
Total other movements	(973)	(290)	(22)	(142)	(1,427)
As at 30 June 2022					
Gross book value	10,941	3,200	245	5,659	20,045
Gross book value - ROU assets	2,362	-	-	-	2,362
Accumulated depreciation/amortisation and impairment	(1,839)	(809)	(47)	(1,859)	(4,554)
Accumulated depreciation/amortisation and impairment - ROU assets	(1,006)	-	-	-	(1,006)
Closing net book balance	10,458	2,391	198	3,800	16,847

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2021-22 for depreciation/amortisation expenses, DCBs or other operational expenses.

Prepared on Australian Accounting Standards basis.

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
EXPENSES					
Supplier expenses	17,409	16,406	17,115	18,088	19,377
Depreciation and amortisation ^(a)	24,678	24,678	24,592	24,647	24,647
Write-down and impairment of assets	2,000	2,000	2,000	2,000	2,000
Total expenses administered on behalf of Government	44,087	43,084	43,707	44,735	46,024
LESS:					
OWN-SOURCE INCOME					
Non-taxation revenue					
Sale of goods and rendering of services	21,154	27,532	28,409	29,312	30,190
Other revenue	10	10	10	12	12
Total non-taxation revenue	21,164	27,542	28,419	29,324	30,202
Total own-source income administered on behalf of Government	21,164	27,542	28,419	29,324	30,202
Net (cost of)/contribution by services	(22,923)	(15,542)	(15,288)	(15,411)	(15,822)
Surplus/(Deficit)	(22,923)	(15,542)	(15,288)	(15,411)	(15,822)

(a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Administered Capital Budget, or ACB) provided through Bill 1 equity appropriations. For information regarding ACBs, please refer to Table 3.10 Administered Capital Budget Statement.

Prepared on Australian Accounting Standards basis.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	75	75	75	75	75
Receivables	1,841	1,841	1,841	1,841	1,841
Total financial assets	1,916	1,916	1,916	1,916	1,916
Non-financial assets					
Land and buildings	488,311	488,092	487,894	487,144	486,894
Property, plant and equipment	414,074	432,657	467,609	504,983	499,724
Heritage and cultural assets	54,105	53,840	56,040	55,240	55,040
Intangibles	3,552	3,538	4,493	4,443	4,423
Total non-financial assets	960,042	978,127	1,016,036	1,051,810	1,046,081
Total assets administered on behalf of Government	961,958	980,043	1,017,952	1,053,726	1,047,997
LIABILITIES					
Payables					
Suppliers	8,992	8,992	8,992	8,992	8,992
Other payables	21,051	21,051	21,051	21,051	21,051
Total payables	30,043	30,043	30,043	30,043	30,043
Total liabilities administered on behalf of Government	30,043	30,043	30,043	30,043	30,043
Net assets/(liabilities)	931,915	950,000	987,909	1,023,683	1,017,954

Prepared on Australian Accounting Standards basis.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Sales of goods and rendering of services	21,154	27,532	28,409	29,312	30,190
Other	10	10	10	12	12
Total cash received	21,164	27,542	28,419	29,324	30,202
Cash used					
Suppliers	17,409	16,406	17,115	18,088	19,377
Total cash used	17,409	16,406	17,115	18,088	19,377
Net cash from/(used by) operating activities	3,755	11,136	11,304	11,236	10,825
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	19,119	44,763	64,501	62,421	18,918
Total cash used	19,119	44,763	64,501	62,421	18,918
Net cash from/(used by) investing activities	(19,119)	(44,763)	(64,501)	(62,421)	(18,918)
Net increase/(decrease) in cash held	(15,364)	(33,627)	(53,197)	(51,185)	(8,093)
Cash and cash equivalents at the beginning of the reporting period	75	75	75	75	75
Cash from Official Public Account for:					
- Appropriations	36,528	61,169	81,616	80,509	38,295
Total Cash from Official Public Account	36,528	61,169	81,616	80,509	38,295
Cash to Official Public Account for:					
- Appropriations	21,164	27,542	28,419	29,324	30,202
Total Cash to Official Public Account	21,164	27,542	28,419	29,324	30,202
Cash and cash equivalents at the end of the reporting period	75	75	75	75	75

Prepared on Australian Accounting Standards basis.

Table 3.10: Administered capital budget statement (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Act 1 (ACB)	17,184	17,106	14,261	14,331	14,546
Administered assets and liabilities - Act 2	1,935	27,657	50,240	48,090	4,372
Total new capital appropriations	19,119	44,763	64,501	62,421	18,918
Provided for:					
Purchase of non-financial assets	19,119	44,763	64,501	62,421	18,918
Total items	19,119	44,763	64,501	62,421	18,918
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	1,935	27,657	50,240	48,090	4,372
Funded by capital appropriation - ACB ^(b)	17,184	17,106	14,261	14,331	14,546
Total	19,119	44,763	64,501	62,421	18,918
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total accrual purchases	19,119	44,763	64,501	62,421	18,918
Total cash used to acquire assets	19,119	44,763	64,501	62,421	18,918

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations and special capital appropriations.

(b) Does not include annual finance lease costs. Includes purchases from current and previous years' Administered Capital Budgets (ACBs).

Prepared on Australian Accounting Standards basis.

Table 3.11: Statement of administered asset movements (Budget year 2021-22)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural assets	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2021						
Gross book value	468,447	19,823	465,293	56,105	3,930	1,013,598
Accumulated depreciation/amortisation	-	41	(51,219)	(2,000)	(378)	(53,556)
Opening net book balance	468,447	19,864	414,074	54,105	3,552	960,042
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	-	27,657	-	-	27,657
By purchase - appropriation ordinary annual services ^(b)	-	476	15,973	626	31	17,106
Total additions	-	476	43,630	626	31	44,763
Other movements						
Depreciation/amortisation expense	-	(695)	(23,047)	(891)	(45)	(24,678)
Other	-	-	(2,000)	-	-	(2,000)
Total other movements	-	(695)	(25,047)	(891)	(45)	(26,678)
As at 30 June 2022						
Gross book value	468,447	20,299	506,923	56,731	3,961	1,056,361
Accumulated depreciation/amortisation	-	(654)	(74,266)	(2,891)	(423)	(78,234)
Closing net book balance	468,447	19,645	432,657	53,840	3,538	978,127

(a) 'Appropriation equity' refers to Administered Assets and Liabilities appropriations provided through Appropriation Bill (No.2) 2021-22.

(b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2021-22 for depreciation/amortisation expenses, ACBs or other operational expenses.

Prepared on Australian Accounting Standards basis.

National Faster Rail Agency

**Entity resources and planned
performance**

National Faster Rail Agency

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National Faster Rail Agency

Section 1: Entity overview and resources

1.1 Strategic direction statement

The National Faster Rail Agency (NFRA) was established on 1 July 2019 as an Executive Agency under Section 65 of the *Public Service Act 1999* to lead the development and implementation of the Australian Government's 20-year Plan for a Faster Rail Network (the Plan).

The NFRA works collaboratively with state and territory governments and private sector proponents to develop business cases, develop the case for faster rail investments, secure funding and coordinate project delivery with the states.

Through collaboration with state and private sector proponents, the NFRA will deliver the Australian Government's \$79 million commitment to nine faster rail investigations along strategic corridors linking major capital cities to key regional centres in NSW, Victoria, Queensland and Western Australia. The NFRA will also continue to investigate new opportunities for faster rail along other strategic corridors, including in other states.

The NFRA will provide policy and project advice to the Government with recommendations on how to best invest in faster rail corridors and projects to achieve the objectives in the Faster Rail Plan.

The NFRA will work with the Victorian government to progress planning and delivery of Geelong Faster Rail in line with the Australian Government's \$2 billion commitment. The NFRA will also work with the Queensland government to deliver preconstruction activities linked to rail capacity enhancements between Kuraby and Beenleigh on the Gold Coast rail line in line with the Australian Government's \$178.1 million commitment.

The NFRA's purpose and strategic goals are available in the NFRA's 2020-21 to 2023-24 Corporate Plan, available from www.nfra.gov.au.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NFRA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the NFRA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: National Faster Rail Agency resource statement - Budget estimates for 2021-22 as at Budget May 2021

	2020-21 Estimated actual \$'000	2021-22 Estimate \$'000
Departmental		
Annual appropriations - ordinary annual services ^(a)		
Prior year appropriations available	1,047	1,047
Departmental appropriation	3,466	3,462
s74 External Revenue ^(b)	320	-
Total departmental annual appropriations	4,833	4,509
Total departmental resourcing	4,833	4,509
	2020-21	2021-22
Average staffing level (number)	11	11

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2021-22.

(b) Estimated External Revenue receipts under section 74 of the PGPA Act.

Prepared on a resourcing (that is, appropriations available) basis.

1.3 Budget measures

There are no measures relating to the NFRA for the 2021-22 Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan and annual performance statement for the NFRA can be found at:

<https://www.nfra.gov.au/reports/corporate-information>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Improved rail infrastructure between our capital cities and their surrounding regional centres by providing coordination, strategic advice and the identification of investments that improve reliability and travel speeds

Budgeted expenses for Outcome 1

This table shows how much the NFRA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Program 1.1: National Faster Rail Agency					
Departmental expenses					
Departmental appropriation	3,466	3,462	3,473	2,490	2,499
Expenses not requiring appropriation in the Budget year ^(a)	25	25	25	25	25
Departmental total	3,491	3,487	3,498	2,515	2,524
Total expenses for program 1.1	3,491	3,487	3,498	2,515	2,524

	2020-21	2021-22
Average staffing level (number)	11	11

(a) Expenses not requiring appropriation in the Budget year are made up of audit fees received free of charge.

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered.

Outcome 1 — Improved rail infrastructure between our capital cities and their surrounding regional centres by providing coordination, strategic advice and the identification of investments that improve reliability and travel speeds	
Program 1 – Development and implementation of the Australian Government's 20-year Plan for a Faster Rail Network.	
Purposes	To advise the Australian Government on faster rail opportunities between our capital cities and regional centres to enable more people to access employment, housing and social opportunities. It will also administer funding to support the delivery of agreed projects.
Delivery	<p>The following activities will contribute to the National Faster Rail Agency achieving this:</p> <ul style="list-style-type: none"> • Providing advice to the Government on faster rail policy matters and investment opportunities • Engaging with states, territories and project proponents to scope and develop potential faster rail opportunities • Supporting the Minister to promote faster rail opportunities • Developing a rolling Faster Rail Investment program • Developing strategic business cases for selected corridors • Managing funding for corridors selected for investment.

Performance information			
Year	Performance criteria	Targets	Estimated achievement
2020-21	<p>Continued coordination and development of the Faster Rail Investment Program.</p> <p>Progress projects to improve rail reliability and travel speeds on selected routes.</p>	<p>Develop business cases for selected corridors.</p> <p>Management of funding and oversight of project delivery for corridors selected for investment.</p>	<p>Targets met</p> <p>Completed two additional faster rail business cases (building on the three already completed) and set in place governance arrangements to ensure delivery of a further four investigations.</p> <p>Policy and technical advice provided to the Government to support the delivery of the 20-year Faster Rail Plan including advice on faster rail projects, further potential corridor investigations and future investment opportunities.</p>

Performance information		
Year	Performance criteria	Targets
2021-22 and beyond	As per 2020-21	<p>Develop business cases for selected corridors.</p> <p>Management of funding and oversight of project delivery for corridors selected for investment.</p>

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the NFRA's finances for the 2021-22 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

The income statement shows the estimated net cost of services for the NFRA.

Total budgeted expenses for the NFRA in 2021-22 are \$3.5 million, including \$2.0 million in employee benefit expenses and \$1.5 million in supplier expenses. Supplier expenses include contracted services, consultancy, travel and other administration costs.

The NFRA's major assets include cash and receivables (\$1.3 million).

The NFRA's major liabilities (\$0.4 million) include supplier payables, employee payables and employee provisions.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
EXPENSES					
Employee benefits	1,943	1,955	1,967	1,447	1,447
Suppliers	1,548	1,532	1,531	1,068	1,077
Total expenses	3,491	3,487	3,498	2,515	2,524
LESS:					
Gains					
Other	25	25	25	25	25
Total gains	25	25	25	25	25
Total own-source income	25	25	25	25	25
Net (cost of)/contribution by services	(3,466)	(3,462)	(3,473)	(2,490)	(2,499)
Revenue from Government	3,466	3,462	3,473	2,490	2,499
Surplus/(deficit) attributable to the Australian Government	-	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	-	-	-	-	-

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	20	20	20	20	20
Trade and other receivables	1,256	1,256	1,256	1,256	1,256
Total financial assets	1,276	1,276	1,276	1,276	1,276
Total assets	1,276	1,276	1,276	1,276	1,276
LIABILITIES					
Payables					
Suppliers	81	81	81	81	81
Other payables	22	22	22	22	22
Total payables	103	103	103	103	103
Provisions					
Employee provisions	319	319	319	319	319
Total provisions	319	319	319	319	319
Total liabilities	422	422	422	422	422
Net assets	854	854	854	854	854
EQUITY					
Parent entity interest					
Retained surplus (accumulated deficit)	854	854	854	854	854
Total parent entity interest	854	854	854	854	854
Total equity	854	854	854	854	854

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2021-22)

	Retained earnings \$'000	Total equity \$'000
Opening balance as at 1 July 2021		
Balance carried forward from previous period	854	854
Adjusted opening balance	854	854
Estimated closing balance as at 30 June 2022	854	854
Closing balance attributable to the Australian Government	854	854

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	3,466	3,462	3,473	2,490	2,499
Other	320	100	100	100	100
Total cash received	3,786	3,562	3,573	2,590	2,599
Cash used					
Employees	1,943	1,955	1,967	1,447	1,447
Suppliers	1,843	1,607	1,606	1,143	1,152
Total cash used	3,786	3,562	3,573	2,590	2,599
Net cash from/(used by) operating activities	-	-	-	-	-
Net increase/(decrease) in cash held	-	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	20	20	20	20	20
Cash and cash equivalents at the end of the reporting period	20	20	20	20	20

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

This table is not provided as the NFRA does not receive capital funds.

Table 3.6: Statement of asset movements (Budget year 2021-22)

This table is not provided as the NFRA does not hold non-financial assets.

National Film and Sound Archive of Australia

**Entity resources and planned
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National Film and Sound Archive of Australia

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National Film and Sound Archive of Australia

Section 1: Entity overview and resources

1.1 Strategic direction statement

The legislative functions of the National Film and Sound Archive of Australia (NFSA) are outlined in the *National Film and Sound Archive of Australia Act 2008*. The NFSA is Australia's premier audio visual archive and a place of engagement with Australian audio visual production past and present.

The NFSA's mission is to collect and preserve Australian film, recorded sound, broadcast and new media, and their associated documents and artefacts, and to share the collection with audiences across Australia and overseas.

The NFSA exists to perform three vital functions:

- collect audio visual works and associated documentation that reflect all aspects of Australian life and our diverse communities
- preserve the collection in accordance with international standards and working within our resources, to ensure permanent access
- share the collection so its stories form an ongoing part of the evolution of our culture.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NFSA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and departmental (for the NFSA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NFSA resource statement — Budget estimates for 2021-22 as at Budget May 2021

	2020-21 Estimated actual \$'000	2021-22 Estimate \$'000
Opening balance/cash reserves at 1 July	1,324	2,114
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	26,535	25,084
Annual appropriations - other services ^(b)	809	809
Total annual appropriations	27,344	25,893
Amounts received from related entities		
Amounts from portfolio department ^(c)	2,900	1,000
Total amounts received from related entities	2,900	1,000
Total funds from Government	30,244	26,893
Funds from other sources		
Interest	60	200
Royalties	195	195
Sale of goods and services	741	741
Other	848	590
Total funds from other sources	1,844	1,726
Total net resourcing for NFSA	33,412	30,733
<hr/>		
	2020-21	2021-22
Average staffing level (number)	164	164

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2021-22.

(b) Appropriation Bill (No. 2) 2021-22.

(c) Funding provided by the portfolio department that is not specified within the Annual Appropriation Bills as a payment to the NFSA.

The NFSA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to the NFSA and considered "departmental" for all purposes.

1.3 Budget measures

Budget measures relating to NFSA are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: NFSA 2021-22 Budget measures
Measures announced since the 2020-21 Mid-Year Economic and Fiscal Outlook (MYEFO)

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
Payment measures						
National Collecting Institutions - enhancements	1.1					
Departmental payments		-	1,000	999	-	-
Total		-	1,000	999	-	-
Total payment measures						
Departmental		-	1,000	999	-	-
Total		-	1,000	999	-	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports - to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the NFSA can be found at:
www.nfsa.gov.au/about/corporate-information/publications/corporate-plan

The most recent annual performance statement can be found at:
www.nfsa.gov.au/about/corporate-information/publications/annual-reports

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Increased engagement with Australia's audio visual culture past and present through developing, preserving, maintaining and promoting the national audio visual collection of historic and cultural significance

Budgeted expenses for Outcome 1

This table shows how much the NFSA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Program 1.1: Collect, preserve and share the national audio visual collection					
Revenue from Government					
Ordinary annual service (Appropriation Bill No 1)	26,535	25,084	25,183	24,304	24,425
Payment from related entities	2,900	1,000	1,100	800	-
Expenses not requiring appropriation in the budget year ^(a)	(215)	3,952	4,032	4,398	4,327
Revenues from other independent sources	1,844	1,726	1,726	1,726	1,726
Total expenses for Program 1.1	31,064	31,762	32,041	31,228	30,478
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	26,535	25,084	25,183	24,304	24,425
Payment from related entities	2,900	1,000	1,100	800	-
Expenses not requiring appropriation in the budget year ^(a)	(215)	3,952	4,032	4,398	4,327
Revenues from other independent sources	1,844	1,726	1,726	1,726	1,726
Total expenses for Outcome 1	31,064	31,762	32,041	31,228	30,478
Average staffing level (number)					
	2020-21 164	2021-22 164			

(a) Expenses not requiring appropriation in the Budget year reflect depreciation of heritage and cultural assets.

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2021-22 Budget measures have created new programs or materially changed existing programs.

Outcome 1 — Increased engagement with Australia's audio visual culture past and present through developing, preserving, maintaining and promoting the national audio visual collection of historic and cultural significance	
Program 1.1 – Collect, preserve and share the national audio visual collection	
Purposes	The NFSA proudly upholds the responsibility entrusted to it by the Australian public in the <i>National Film and Sound Archive of Australia Act 2008</i> , to 'collect, preserve and share' – thereby ensuring the ongoing safety and usage of the national audio visual collection, built and shared in collaboration with our wide network of stakeholders.
Delivery	The NFSA will continue to build and maintain a unique and comprehensive collection of Australian audio visual material. The NFSA will store the collection in an environment that sustains long-term preservation and accessibility, and actively preserve material through digitisation. The NFSA will facilitate access to the collection, nationally and internationally, online and through providing a variety of public programs that promote and enhance understanding, relevance, appreciation and interpretation of the collection.

Performance information			
Year	Performance criteria	Targets	Estimated achievement
2020-21	Digitise the National Audio-visual Collection	Implement the NFSA Digitisation Strategy. Digitisation Plan objectives delivered on time and within budget. Digitise the national audio visual collection so that it is preserved and accessible. 25,000 audio visual collection items digitised. Increase our capacity and capability to manage digital preservation of all collection formats. Large-scale digitisation objectives within the Digitisation Plan delivered on time and within budget.	Expected to meet targets
	Establish the National Centre for Excellence in Audio-visual Heritage	Partner with the tertiary sector, industry, collecting institutions and government to build our impact and output. Eight current partnerships in place. Build the NFSA's profile and reputation as a thought leader in the field of audio visual archiving. 600 registered participants in online sessions of the Digital Directions conference.	Expected to meet targets

National Film and Sound Archive of Australia Budget Statements

Performance information			
Year	Performance criteria	Targets	Estimated achievement
2020-21 continued	Build our National Profile	Build our digital profile and online engagement activities. 1.35 million YouTube views. 9.25 million users (daily reach) on social media platforms. 1.2 million visits to websites. Establish a strong program of NFSA-branded events, providing strong links to the national audio visual collection. 14,000 people participating in events. Revitalise the NFSA's program of high profile temporary exhibitions. Deliver 3 onsite exhibitions or display experiences drawing 10,000 exhibition visitors, and tour 1 exhibition nationally.	Expected to meet target Not expected to meet targets ^(a)
	Collect, preserve and share Multimedia and New Media	Work with our Galleries, Libraries, Archives and Museums (GLAM) partners across Australia to ensure a nationally coordinated approach to collecting multimedia and new media. Build our skills and capacity in relation to archiving multimedia and new media. Two new partnerships established. Establish the NFSA as an archive of multimedia and new media content, along with more traditional formats for audio visual content. Implement Multimedia and New Media Acquisition Protocol. 60,000 acquisitions in the reporting period. 100,000 items accessioned in the reporting period.	Not expected to meet targets ^(b)
	Redefine our physical presence	Pursue the construction of a new facility for the NFSA. Progress an initial business case regarding a new facility.	Expected to meet targets

Performance information		
Year	Performance criteria	Targets ^(c)
2021-22 and beyond	Collect and connect	<i>The physical collection is preserved to maintain a healthy average collection lifespan of 230 years.</i> <i>28,000 collection items are digitised to ensure their preservation.</i>
	Engage and celebrate	<i>70,000 in-person visitors experience Australian audio visual culture and history.</i> <i>Audiences experience Australian audio visual culture and history through 20 million online engagements with the NFSA and its content.</i>
	Educate and empower	<i>9 education programs are available.</i>

National Film and Sound Archive of Australia Budget Statements

Performance information		
Year	Performance criteria	Targets ^(c)
2021-22 and beyond continued	Innovate and collaborate Foster and lead	<i>6 relationships are built and maintained with peers in the galleries, libraries, archives and museums sector.</i> <i>Improved employee engagement score in Australian Public Service (APS) Employee Census indicates that staff are positive about their workplace and its culture.</i>

(a) Not expected to meet as visitor numbers lower than expected due to COVID-19 impacts.

(b) Not expected to meet as acquisition numbers lower than expected due to COVID-19 impacts.

(c) New or modified performance criteria that reflect new or materially changed programs are shown in *italics*.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the NFSA's finances for the 2021-22 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

Comprehensive income statement

Total income in 2021-22 is expected to be \$30.6 million, which includes \$25.1 million of revenue from Government, \$2.7 million of own sourced revenue and \$2.8 million of collection gains.

Total expenses for 2021-22 are estimated to be \$31.8 million, which is \$0.7 million higher than the 2020-21 estimated actual. While employee benefits have increased by 1%, supplier expenses have increased by 7.8%. Depreciation and amortisation expense is comparable to the 2020-21 estimated actual.

Budgeted departmental balance sheet

The NFSA's net assets are budgeted to be \$366.7 million at 30 June 2022. This comprises mainly of the NFSA's heritage and cultural collection. This is independently valued on a regular basis. Depreciation is also incurred on the collection and is determined based on estimated useful lives.

An equity injection of \$0.8 million will be received in 2021-22 for investment in the collection.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
EXPENSES					
Employee benefits	16,806	16,980	17,104	17,320	16,824
Suppliers	8,003	8,627	8,882	7,883	7,629
Depreciation and amortisation	6,215	6,115	6,015	5,985	5,985
Other expenses	40	40	40	40	40
Total expenses	31,064	31,762	32,041	31,228	30,478
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	741	741	741	741	741
Interest	60	200	200	200	200
Royalties	195	195	195	195	195
Other	3,748	1,590	1,690	1,390	590
Total own-source revenue	4,744	2,726	2,826	2,526	1,726
Gains					
Other	2,770	2,770	2,770	2,770	2,770
Total gains	2,770	2,770	2,770	2,770	2,770
Total own-source income	7,514	5,496	5,596	5,296	4,496
Net (cost of)/contribution by services	(23,550)	(26,266)	(26,445)	(25,932)	(25,982)
Revenue from Government	26,535	25,084	25,183	24,304	24,425
Surplus/(deficit) attributable to the Australian Government	2,985	(1,182)	(1,262)	(1,628)	(1,557)
Total comprehensive income/(loss)	2,985	(1,182)	(1,262)	(1,628)	(1,557)
Total comprehensive income/(loss) attributable to the Australian Government	2,985	(1,182)	(1,262)	(1,628)	(1,557)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) excluding depreciation/amortisation expenses previously funded through revenue appropriations, depreciation on ROU, principal repayments on leased assets	4,894	726	647	281	352
less: Heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations ^(a)	(1,936)	(1,936)	(1,936)	(1,936)	(1,936)
less: Depreciation/amortisation expenses on ROU assets ^(b)	(579)	(598)	(620)	(620)	(620)
add: Principal repayments on leased assets ^(b)	606	626	647	647	647
Total comprehensive income/(loss) as per the Statement of comprehensive income	2,985	(1,182)	(1,262)	(1,628)	(1,557)

(a) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental Capital Budget Statement.

(b) Applies to lease arrangements under AASB 16 Leases.

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	2,114	2,487	3,813	4,543	4,884
Trade and other receivables	204	204	204	204	204
Other investments	4,000	3,000	2,000	1,500	1,500
Total financial assets	6,318	5,691	6,017	6,247	6,588
Non-financial assets					
Land and buildings	54,584	52,853	51,443	49,723	48,003
Property, plant and equipment	8,514	7,982	6,996	6,010	5,024
Heritage and Cultural	303,901	306,544	308,191	309,841	311,495
Intangibles	814	698	682	696	710
Inventories	680	680	680	680	680
Prepayments	715	715	715	715	715
Total non-financial assets	369,208	369,472	368,707	367,665	366,627
Total assets	375,526	375,163	374,724	373,912	373,215
LIABILITIES					
Payables					
Suppliers	391	391	391	391	391
Other payables	274	274	274	274	274
Total payables	665	665	665	665	665
Interest bearing liabilities					
Leases	3,189	3,199	3,209	3,209	3,249
Total interest bearing liabilities	3,189	3,199	3,209	3,209	3,249
Provisions					
Employee provisions	4,078	4,078	4,078	4,078	4,078
Other provisions	534	534	534	534	534
Total provisions	4,612	4,612	4,612	4,612	4,612
Total liabilities	8,466	8,476	8,486	8,486	8,526
Net assets	367,060	366,687	366,238	365,426	364,689
EQUITY					
Parent entity interest					
Contributed equity	226,176	226,985	227,798	228,614	229,434
Reserves	141,383	141,383	141,383	141,383	141,383
Retained surplus (accumulated deficit)	(499)	(1,681)	(2,943)	(4,571)	(6,128)
Total parent entity interest	367,060	366,687	366,238	365,426	364,689
Total equity	367,060	366,687	366,238	365,426	364,689

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2021-22)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2021				
Balance carried forward from previous period	(499)	141,383	226,176	367,060
Adjusted opening balance	(499)	141,383	226,176	367,060
Comprehensive income				
Surplus/(deficit) for the period	(1,182)	-	-	(1,182)
Total comprehensive income	(1,182)	-	-	(1,182)
Transactions with owners				
Contributions by owners				
Equity injection	-	-	809	809
Sub-total transactions with owners	-	-	809	809
Estimated closing balance as at 30 June 2022	(1,681)	141,383	226,985	366,687
Closing balance attributable to the Australian Government	(1,681)	141,383	226,985	366,687

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Receipts from Government	29,435	26,084	26,283	25,104	24,425
Sale of goods and rendering of services	741	741	741	741	741
Interest	60	200	200	200	200
Net GST received	1,869	1,356	1,331	1,095	967
Other	1,062	804	785	785	785
Total cash received	33,167	29,185	29,340	27,925	27,118
Cash used					
Employees	16,806	16,980	17,104	17,320	16,824
Suppliers	8,003	8,627	8,882	7,883	7,629
Net GST paid	1,888	1,375	1,331	1,095	967
Interest payments on lease liability	40	40	40	40	40
Total cash used	26,737	27,022	27,357	26,338	25,460
Net cash from/(used by) operating activities	6,430	2,163	1,983	1,587	1,658
INVESTING ACTIVITIES					
Cash received					
Investments	1,000	1,000	1,000	500	-
Total cash received	1,000	1,000	1,000	500	-
Cash used					
Purchase of property, plant and equipment and intangibles	6,843	2,973	1,823	1,526	1,530
Total cash used	6,843	2,973	1,823	1,526	1,530
Net cash from/(used by) investing activities	(5,843)	(1,973)	(823)	(1,026)	(1,530)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	809	809	813	816	820
Total cash received	809	809	813	816	820
Cash used					
Principal payments on lease liability	606	626	647	647	607
Total cash used	606	626	647	647	607
Net cash from/(used by) financing activities	203	183	166	169	213
Net increase/(decrease) in cash held	790	373	1,326	730	341
Cash and cash equivalents at the beginning of the reporting period	1,324	2,114	2,487	3,813	4,543
Cash and cash equivalents at the end of the reporting period	2,114	2,487	3,813	4,543	4,884

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	809	809	813	816	820
Total new capital appropriations	809	809	813	816	820
<i>Provided for:</i>					
Purchase of non-financial assets	809	809	813	816	820
Total items	809	809	813	816	820
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	809	809	813	816	820
Funded internally from departmental resources ^(b)	8,804	4,934	3,780	3,480	3,480
TOTAL	9,613	5,743	4,593	4,296	4,300
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	9,613	5,743	4,593	4,296	4,300
less gifted assets	(2,770)	(2,770)	(2,770)	(2,770)	(2,770)
Total cash used to acquire assets	6,843	2,973	1,823	1,526	1,530

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations and special capital appropriations.

(b) Includes sources of funding from current Bill 1 and prior year Act 1, donations and contributions, gifts, internally developed assets and proceeds from the sale of assets.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2021-22)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2021						
Gross book value	7,375	47,884	11,024	307,773	5,762	379,818
Gross book value - ROU assets	-	4,448	74	-	-	4,522
Accumulated depreciation/amortisation and impairment	-	(3,707)	(2,584)	(3,872)	(4,948)	(15,111)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(1,416)	-	-	-	(1,416)
Opening net book balance	7,375	47,209	8,514	303,901	814	367,813
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	-	-	809	-	809
By purchase - appropriation ordinary annual services ^(b)	-	200	754	1000	210	2164
By purchase - appropriation ordinary annual services - ROU assets	-	636	-	-	-	636
Assets received as gifts/donations	-	-	-	2,770	-	2,770
Total additions	-	836	754	4,579	210	6,379
Other movements						
Depreciation/amortisation expense	-	(1,969)	(1,286)	(1,936)	(326)	(5,517)
Depreciation/amortisation on ROU assets	-	(598)	-	-	-	(598)
Total other movements	-	(2,567)	(1,286)	(1,936)	(326)	(6,115)
As at 30 June 2022						
Gross book value	7,375	48,084	11,778	312,352	5,972	385,561
Gross book value-ROU assets	-	5,084	74	-	-	5,158
Accumulated depreciation/amortisation and impairment	-	(5,676)	(3,870)	(5,808)	(5,274)	(20,628)
Accumulated depreciation/amortisation and impairment-ROU assets	-	(2,014)	-	-	-	(2,014)
Closing book balance	7,375	45,478	7,982	306,544	698	368,077
Estimated operating expenditure in income statement for heritage and cultural assets						\$'000
Operations and Maintenance						3,328
Preservation and Conservation						4,750
Total operating expenditure on heritage and cultural assets						8,078

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2021-22, including CDABs.

(b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No.1) 2021-22 for depreciation/amortisation expenses, DCBs or other operational expenses.

Prepared on Australian Accounting Standards basis.

National Gallery of Australia

Entity resources and planned performance

National Gallery of Australia

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National Gallery of Australia

Section 1: Entity overview and resources

1.1 Strategic direction statement

As Australia's leading visual arts institution, the National Gallery of Australia (the National Gallery) is recognised as the heart of the nation's visual culture, representing Australia's people, its ideas and aesthetic expression, its histories and broader relationship to the world, as expressed through its art. The National Gallery plays an important role in the service of all Australians through its base in Canberra, in its touring exhibition program, its extensive collection loan programs, online education and outreach programs, and through its cultural diplomacy role in support of the Federal Government's international priorities.

Vision

To inspire our nation through creativity, inclusivity, engagement and learning through art and artists.

Mission

To lead a progressive national cultural agenda by championing art and its value in our lives.

Functions

The *National Gallery Act 1975* expresses the functions of the National Gallery as being to:

- develop and maintain a national collection of works of art
- exhibit, or make available for exhibition by others, works of art from the national collection or works of art that are otherwise in possession of the National Gallery
- use every endeavour to make the most advantageous use of the national collection in the national interest.

The National Gallery's priorities over the next four years are to:

- reach and connect with the widest possible audience on site, online and on tour through an accessible, inclusive and diverse artistic program
- advance a culturally and socially progressive national agenda through curating and sharing an exemplary collection of art that represents a broad cross section of artists
- harness the collective achievements of our team and partners to maximise what we can deliver with the resources we possess.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the National Gallery for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the National Gallery's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: National Gallery resource statement — Budget estimates for 2021-22 as at Budget May 2021

	2020-21 Estimated actual \$'000	2021-22 Estimate \$'000
Opening balance/cash reserves at 1 July	30,147	30,000
Funds from Government		
Annual appropriations - ordinary annual services		
Outcome 1 ^(a)	49,569	49,592
Annual appropriations - other services		
Equity injection ^(b)	28,150	57,815
Total annual appropriations	77,719	107,407
Total funds from Government	77,719	107,407
Funds from other sources		
Interest	523	550
Sale of goods and services	3,927	8,678
Dividends	189	189
Other	738	1,129
Contributions ^(c)	6,201	7,214
Total funds from other sources	11,578	17,760
Total net resourcing for the National Gallery	119,444	155,167
	2020-21	2021-22
Average staffing level (number)	217	217

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2021-22.

(b) Appropriation Bill (No. 2) 2021-22.

(c) Contributions includes non-cash revenue associated with sponsorship-in-kind arrangements.

The National Gallery is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to the National Gallery and considered "departmental" for all purposes.

1.3 Budget measures

Budget measures relating to the National Gallery are detailed in Budget Paper No. 2 and are summarised in Table 1.2 below.

Measures announced since the Mid-Year Economic and Fiscal Outlook 2020-21 (MYEFO)

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
Payment measures						
National Collecting Institutions – enhancements ^(a)	1.1					
Departmental payments		-	31,575	2,997	-	-
Total		-	31,575	2,997	-	-
Total payment measures						
Departmental		-	31,575	2,997	-	-
Total		-	31,575	2,997	-	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

(a) Includes funding of \$27.002 million in 2021-22 for capital works.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports - to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the National Gallery can be found at:
<https://nga.gov.au/aboutus/admin.cfm>

The most recent annual performance statement can be found at:
<https://nga.gov.au/aboutus/reports/index.cfm>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Increased understanding, knowledge and enjoyment of the visual arts by providing access to, and information about, works of art locally, nationally and internationally

Budgeted expenses for Outcome 1

This table shows how much the National Gallery intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Program 1.1 – Collection development, management, access and promotion					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	49,569	49,592	47,745	44,830	44,900
Ordinary annual services (Appropriation Act No. 5) 2019-20 ^(a)	7,000	-	-	-	-
Expenses not requiring appropriation in the budget year ^(b)	18,699	18,678	18,646	18,706	18,706
Revenues from independent sources ^(c)	9,078	15,260	16,996	18,734	18,755
Total expenses for Program 1.1	84,346	83,530	83,387	82,270	82,361
Outcome 1 Totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	49,569	49,592	47,745	44,830	44,900
Ordinary annual services (Appropriation Act No. 5 2019-20) ^(a)	7,000	-	-	-	-
Expenses not requiring appropriation in the budget year ^(b)	18,699	18,678	18,646	18,706	18,706
Revenues from independent sources ^(c)	9,078	15,260	16,996	18,734	18,755
Total expenses for Outcome 1	84,346	83,530	83,387	82,270	82,361
	2020-21	2021-22			
Average staffing level (number)	217	217			

(a) *Appropriation Act (No. 5) 2019-20* funded expenses in both 2019-20 and 2020-21.

(b) Expenses not requiring appropriation in the Budget year reflects depreciation expenses on the national collection and lease arrangements under AASB 16 Leases.

(c) Revenue from independent sources includes non-cash revenue associated with sponsorship-in-kind arrangements.

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2021-22 Budget measures have created new programs or materially changed existing programs.

Outcome 1 — Increased understanding, knowledge and enjoyment of the visual arts by providing access to, and information about, works of art locally, nationally and internationally			
Program 1.1 – Collection development, management, access and promotion The National Gallery aims to build and maintain an outstanding national collection of works of art, providing access locally, nationally and internationally.			
Purposes	The functions of the National Gallery are prescribed in its enabling legislation, the National Gallery Act 1975, which require the National Gallery to: <ul style="list-style-type: none">• Develop and maintain a national collection of works of art• Exhibit, or make available for exhibition by others, works of art from the national collection or works of art that are in the possession of the National Gallery• Use every endeavour to make the most advantageous use of the national collection in the national interest.		
Delivery	Program 1.1 will be achieved through the ongoing development of the national collection and delivery of inspirational exhibitions, displays, and publications supported by research, scholarship, education, and public programs.		

Performance information			
Year	Performance criteria	Targets	Estimated Achievement
2020-21	National collection Implement the <i>Vision for the national collection</i> Prioritise works by women artists Advancing provenance research Care for, document and research the collection Advance digital access of the collection	Acquire a minimum of 10 defining works for the collection per annum Grow the overall representation of work by women in the collection over four years By 2022-23 all works have provenance status Meet the International Council of Museums Committee for Conservation Environmental guidelines Launch a renewed collection interpretation presence online in 2020-21	Target achieved and exceeded: 94 defining works acquired July - February 2021. Target achieved: 69% of acquisitions are by women artists. Target on track to be achieved: 56% of the collection has a provenance status. Target achieved: nil incidents of non-compliance with International Council of Museums Committee guidelines. Target on track to be achieved: Know My Name website launched in November. New 'Search the Collection' facility to be launched in May 2021.

National Gallery of Australia Budget Statements

Performance information			
Year	Performance criteria	Targets	Estimated Achievement
2020-21 continued	Artistic Program Establish an exceptional, responsive, diverse and scholarly artistic program	Deliver and promote artistic program inclusive of major collection presentations	Target achieved: Xu Zhen: <i>Eternity vs Evolution</i> (contemporary Chinese art), <i>The Body Electric</i> (International and Australian women artists), <i>Know My Name</i> (Australian women artists), <i>Botticelli to Van Gogh: Masterpieces from the National Gallery, London</i> (International male artists).
	Present Australian artists in an international context	One major exhibition developed with an international partner	Target will not be met: While plans are underway for international partnerships presenting Australian artists in 2021-22, this was not possible due to COVID-19 in 2020-21.
	Present a national touring program that prioritises regional communities and outreach initiatives	Deliver and promote the 2020-21 touring exhibition program. Develop new regional initiatives to support the sharing of the national collection	Targets achieved: 2020-21 touring program included <i>Terminus</i> , <i>Body Language</i> , <i>Ned Kelly</i> and <i>Defying Empire</i> . The National Gallery has appointed a Regional Initiatives Officer, and a Regional Director's Day is being developed for delivery before the end of year.
	Audiences and engagement Grow and broaden audiences	Visitation targets <ul style="list-style-type: none"> • onsite: 300,000 • on tour: 100,000 • on loan: 500,000 • online: 1,000,000 	Targets achieved or on track to be exceeded: <ul style="list-style-type: none"> • onsite: 316,313 to 6 April • on tour: 70,000 to 6 April • on loan: 1,264,084 to 6 April • online: 1,487,203 to 6 April
	Raise the profile of learning programs	10% growth over 4 years in online and on-tour learning participation	Target on track to be achieved: online and on-tour learning participation expected to grow by at least 10% over 4 years.
		Develop one new research program per year	Target not expected to be achieved: delays to development of research program have occurred; will commence in 2021-22.
	Organisational sustainability Implement a five-year financial sustainability strategy	Growth in financial reserves in line with financial strategy	Target achieved: five-year financial strategy implemented, and financial reserves have grown in line with the strategies.
	Develop business systems that create efficiencies	Phase 1 OSCAR – Our Systems Consolidation and Rationalisation project delivered	Target achieved: Phase 1 OSCAR project completed on 26 October 2020.

National Gallery of Australia Budget Statements

Performance information			
Year	Performance criteria	Targets	Estimated Achievement
2020-21 continued	Invest in and develop commercial revenue opportunities	10% growth in retail revenue over four years	Target not expected to be achieved: Due to the closure of the National Gallery in 2020 due to COVID-19, and ongoing regulations restricting visitor and event numbers, commercial revenue is not expected to grow by 10% over four years.
	Building and Infrastructure Present the National Gallery to its best advantage	Deliver current critical capital works program 2020-21	Target not expected to be achieved: the capital works program has been impacted by COVID-19 restrictions, including in relation to access to contractors and delays in material delivery.
	Government and partners Grow the philanthropic base	Maintain philanthropic base	Target on track to be achieved: supporters have remained committed to the National Gallery and continue to donate.
	Influence and advocacy Advance Aboriginal and Torres Strait Islander people and culture	Draft a Reconciliation Action Plan in 2020-21	Target on track to be achieved: a draft Reconciliation Action Plan (RAP) will be delivered in late June 2021.
		Implement an Indigenous engagement strategy in 2020-21	Target not expected to be achieved: review and development of a comprehensive First Nations governance suite (including Indigenous Engagement Strategy, if required) will occur following finalisation of the Reconciliation Action Plan.
	Support international relationships	Develop a major international partnership project	Target achieved: the National Gallery partnered with National Gallery Singapore to deliver <i>Ever Present: Art of Australia's First Peoples 1887-2020</i> with Principal Partner Wesfarmers.

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Performance information		
Year	Performance criteria	Targets
2021-22 and beyond	Reach and connect with the widest possible audience on site, online and on tour through an accessible, inclusive and diverse artistic program	
	Establish an outstanding and influential artistic program on site and on tour that strengthens and encourages new ways of understanding and connecting with art and artists	<ul style="list-style-type: none"> • Develop a 3-5 year forward artistic program, inclusive of touring, by 30 June 2022 • Interpretation Plan developed for each major exhibition and tour • >90% audience expectations rating met or exceeded • >95% onsite audiences rating their visit at highly or quite satisfactory • 700 works on loan
	Develop and maintain deep relationships with artists	<ul style="list-style-type: none"> • Two major commissions • >2 meetings of the Artists Advisory Group held • >20 artists working as part of National Gallery exhibitions and/or programs • Two artist-led programs and projects launched
	Widen participation and engage diverse national and international audiences through inclusive and accessible touring programs, loans, partnerships and learning experiences that align with and embed the Vision for the National Gallery	<ul style="list-style-type: none"> • Two major curatorial, conservation or learning research projects that connect with Australian and international partners • >20% of local area population attend National Gallery touring exhibition when presented in a rural, regional or remote location • Year on year growth in geographic reach of learning programs • Year on year growth in learning program participation • >15% onsite visitors are first-time visitors • Develop a baseline of attendance by under-represented audience demographics • National Digital Learning Program developed and launched by January 2022 • Year on year growth in total audience numbers through onsite, on tour and online visitation
	Transform and expand audience engagement through innovative digital experiences, creative content and a revitalised visual identity for the National Gallery	<ul style="list-style-type: none"> • New National Gallery website launched by December 2021 • Commence the release of refreshed National Gallery visual identity by November 2021 • Year on year growth in average session length and pages per visit for web traffic to the collection, learning, research and creative content areas of the site • Year on year growth in total number of visitors participating in digital events and accessing audio tours • Year on year growth across all social media followers • Year on year growth in audience members opting in to receive communications from the National Gallery

2021-22 and beyond continued	Advance a culturally and socially progressive national agenda through curating and sharing an exemplary collection of art that represents a broad cross section of artists
	<p>Represent a diverse and inclusive cross section of artists in pursuit of a distinguished and exemplary art collection that brings to life the Vision for the national collection.</p> <p>Be a model custodian of art and responsible global citizen through the application of ethical, defensible acquisition, collection care, management, and provenance measures.</p> <p>Advance First Nations engagement and leadership to encourage and grow cultural recognition and respect.</p> <p>Elevate the voice and recognition of diverse communities, including through gender equity and disability inclusion principles.</p> <p>Advocate for the value and contribution of art in society, including through profiling works by Australian artists internationally.</p> <ul style="list-style-type: none"> • Acquire 10 major works of art by contemporary artists • Acquire 10 major works of art by First Nations artists • Gender equity across all acquisitions • Year on year reduction in total number of outstanding provenance issues • Ethics framework by July 2021 • Ethics Advisory Group by July 2021 • >1,800 conservation treatments conducted per annum • Digitise the acquisition process by 30 June 2022 • All new acquisitions are documented and digitised in accordance with accepted international and national cataloguing standards. • Research and develop a storage strategy for the national collection by 30 June 2022. • Establish and implement: <ul style="list-style-type: none"> - Reconciliation Action Plan by December 2021 - Indigenous Advisory Group by December 2021 • Nil instances of missed major milestones in RAP • Year on year growth in total number of employees who identify as First Nations • Year on year growth in total number of staff trained in cultural awareness and safety • Establish and implement: <ul style="list-style-type: none"> - Gender Equity Action Plan (GEAP) by August 2021 - Disability Inclusion Action Plan (DIAP) by December 2021 - Artists Advisory Group by December 2021 • Nil instances of missed major milestones in GEAP and DIAP • At least one Australian artist exhibited internationally because of National Gallery support between 2021-22 and 2025-26 (excluding National Gallery collection artwork loans) • At least four publications created between 2021-22 and 2025-26 featuring Australian artists, with international distribution of these • At least three audience engagement impact studies completed between 2021-22 and 2025-26 • National Art and Dementia Online Resource launched by 31 July 2022.

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2021-22 and beyond continued	Harness the collective achievements of our team and partners to maximise what we can deliver with the resources we possess
<p>Pursue an extensive Capital Works Program to ensure our galleries and other physical spaces are fit for purpose and protect our people and assets</p> <p>Future proof our essential infrastructure and exhibition spaces through strategic asset management and master planning</p> <p>Understand and improve the National Gallery's environmental impact and performance to meet our social and economic responsibilities</p> <p>Optimise workforce capability and culture</p> <p>Improve organisational efficiency through adopting and investing in contemporary, fit for purpose business systems.</p> <p>Sustain and enhance the financial position of the National Gallery, including through growing independent revenue streams.</p> <p>Pursue and expand private and commercial sector relationships to grow both financial and non-financial support.</p> <p>Expand and grow relationships with regional, state and commonwealth entities, including other cultural institutions to leverage lessons learned and contribute to the continuous improvement of National Gallery operations.</p>	<ul style="list-style-type: none"> • Nil instances of missed Capital Works Program major milestones • Council satisfaction with progress made on Capital Works Program • Strategic Asset Management Plan review completed by 30 June 2022 • Nil instances of unplanned closure of gallery spaces due to maintenance needs • Landscape renewal program of works approved by 30 September 2021 • Environmental performance baseline developed by 30 June 2021 • Sustainability action plan developed by 30 September 2021 • Nil instances of missed major Strategic Asset Management Plan milestones • Year on year reduction in total environmental impact • Year on year growth in funding spent per Full Time Equivalent (FTE) on learning and development activities • Staff absenteeism rate aligned with Australian Public Service (APS) benchmarks • >80% staff trained in MS Teams and SharePoint • Implementation of Information Management and Governance Framework by 31 December 2022 • Implementation of Procure to Pay by 1 July 2022 • Updated 5-year financial strategy endorsed by Council by 31 December 2022 • Grow commercial revenue by 10% over forward 4-year period • 2% growth in private sector donations • 2% growth in bequests • 2% growth in Corporate Partnerships (inclusive of both cash and in-kind donations) • 2% growth in total number of National Gallery members • Year on year growth increase in membership renewal rates • Development of relationship management and nurturing strategy by 30 June 2022 • >2 cross-institution or cross-government collaborations or knowledge sharing events

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the National Gallery's finances for the 2021-22 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

The National Gallery is budgeting for an operating surplus of \$7.5 million in 2021-22 excluding heritage and cultural depreciation expenses. This surplus represents estimated gains which reflect the value of gifts of works of art and cash donations tied to the purchase of works of arts.

The forward year estimates illustrate a phased growth of own source revenue following a decline in 2020-21 due to COVID-19, and a balanced budget after adjusting for \$7.5 million of gains as described above. Achievement of the forward years' estimates will depend upon the continued economic volatility due to COVID-19.

The National Gallery's net assets are estimated to be \$6.7 billion at 30 June 2022. The national collection and the Gallery's land and buildings make up 99% of this value. Net assets are forecast to increase in 2021-22 with equity injections totalling \$57.8 million for the acquisition of collection assets and the capital works program. This is augmented by gifts for, and of, works of art, offset by depreciation.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
EXPENSES					
Employee benefits	25,713	25,719	26,265	26,855	27,286
Suppliers	30,002	29,221	28,532	26,411	26,254
Depreciation and amortisation	28,525	28,525	28,525	28,939	28,756
Write-down and impairment of assets	106	65	65	65	65
Total expenses	84,346	83,530	83,387	82,270	82,361
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	3,927	8,678	9,762	10,846	10,955
Contributions	6,201	7,214	7,780	8,347	8,430
Interest	523	550	550	550	556
Dividends	189	189	189	189	189
Other	738	1,129	1,215	1,302	1,125
Total own-source revenue	11,578	17,760	19,496	21,234	21,255
Gains					
Other	5,000	5,000	5,000	5,000	5,000
Total gains	5,000	5,000	5,000	5,000	5,000
Total own-source income	16,578	22,760	24,496	26,234	26,255
Net (cost of)/contribution by services	(67,768)	(60,770)	(58,891)	(56,036)	(56,106)
Revenue from Government	49,569	49,592	47,745	44,830	44,900
Surplus/(deficit) attributable to the Australian Government	(18,199)	(11,178)	(11,146)	(11,206)	(11,206)
OTHER COMPREHENSIVE INCOME					
Total comprehensive income/(loss) attributable to the Australian Government	(18,199)	(11,178)	(11,146)	(11,206)	(11,206)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) excluding depreciation/ amortisation expenses previously funded through revenue appropriations, depreciation on ROU, principal repayments on leased assets	487	7,496	7,500	7,439	7,469
less heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations ^(a)	18,706	18,706	18,706	18,706	18,706
less depreciation/amortisation expenses on ROU assets ^(b)	255	231	213	201	231
add principal repayments on leased assets ^(b)	275	263	273	262	262
Total comprehensive income/(loss) as per the Statement of comprehensive income	(18,199)	(11,178)	(11,146)	(11,206)	(11,206)

(a) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental Capital Budget Statement.

(b) Applies to lease arrangements under AASB 16 Leases.

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
ASSETS					
Financial assets					
Cash	30,000	30,000	30,000	30,000	30,000
Investments	36,365	32,498	27,774	28,448	28,417
Trade and other receivables	601	601	601	601	601
Other financial assets	384	384	384	384	384
Total financial assets	67,350	63,483	58,759	59,433	59,402
Non-financial assets					
Heritage and cultural	6,164,962	6,170,583	6,176,287	6,182,071	6,187,938
Land and buildings	434,289	479,794	484,694	484,280	484,725
Property, plant and equipment	4,609	4,609	4,609	4,609	4,609
Intangibles	654	654	654	654	654
Inventories	350	350	350	350	350
Other non-financial assets	425	425	425	425	425
Total non-financial assets	6,605,289	6,656,415	6,667,019	6,672,389	6,678,701
Total assets	6,672,639	6,719,898	6,725,778	6,731,822	6,738,103
LIABILITIES					
Payables					
Suppliers	2,525	2,440	2,515	2,638	2,638
Other payables	1,819	1,891	1,979	2,147	2,147
Total payables	4,344	4,331	4,494	4,785	4,785
Interest bearing liabilities					
Leases	122	535	262	-	414
Total interest bearing liabilities	122	535	262	-	414
Provisions					
Employee provisions	6,574	6,796	7,022	7,253	7,253
Total provisions	6,574	6,796	7,022	7,253	7,253
Total liabilities	11,040	11,662	11,778	12,038	12,452
Net assets	6,661,599	6,708,236	6,714,000	6,719,784	6,725,651
EQUITY					
Contributed equity	395,154	452,969	469,879	486,869	503,942
Reserves	5,690,675	5,690,675	5,690,675	5,690,675	5,690,675
Retained surplus	575,770	564,592	553,446	542,240	531,034
Total equity	6,661,599	6,708,236	6,714,000	6,719,784	6,725,651

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2021-22)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2021				
Balance carried forward from previous period	575,770	5,690,675	395,154	6,661,599
Adjusted opening balance	575,770	5,690,675	395,154	6,661,599
Comprehensive income				
Deficit for the period	(11,178)	-	-	(11,178)
Total comprehensive income	(11,178)	-	-	(11,178)
Contributions by owners				
Equity injection - Appropriation	-	-	57,815	57,815
Sub-total transactions with owners	-	-	57,815	57,815
Estimated closing balance as at 30 June 2022	564,592	5,690,675	452,969	6,708,236
Closing balance attributable to the Australian Government	564,592	5,690,675	452,969	6,708,236

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	49,569	49,592	47,745	44,830	44,900
Sale of goods and rendering of services	5,171	9,977	11,074	12,172	10,890
Interest	612	550	550	550	556
Dividends	188	189	189	189	189
Net GST received	1,529	1,520	1,483	1,271	2,627
Other	6,791	8,342	8,995	9,649	9,555
Total cash received	63,860	70,170	70,036	68,661	68,717
Cash used					
Employees	27,942	25,421	25,949	26,451	26,957
Suppliers	31,811	31,728	31,461	29,284	28,897
Other	687	-	-	-	-
Total cash used	60,440	57,149	57,410	55,735	55,854
Net cash from operating activities	3,420	13,021	12,626	12,926	12,863
INVESTING ACTIVITIES					
Cash received					
Investments	80,000	80,000	80,000	80,000	80,000
Total cash received	80,000	80,000	80,000	80,000	80,000
Cash used					
Purchase of property, plant and equipment, intangibles and works of art	41,474	73,975	34,129	29,309	29,392
Investments	69,968	76,598	75,134	80,345	80,282
Total cash used	111,442	150,573	109,263	109,654	109,674
Net cash used by investing activities	(31,442)	(70,573)	(29,263)	(29,654)	(29,674)
FINANCING ACTIVITIES					
Cash received					
Collection Development Acquisition Budget	16,828	16,827	16,910	16,990	17,073
Capital injection	11,322	40,988	-	-	-
Total cash received	28,150	57,815	16,910	16,990	17,073
Cash used					
Principal payments of lease liabilities	275	263	273	262	262
Total cash used	275	263	273	262	262
Net cash from financing activities	27,875	57,552	16,637	16,728	16,811
Net decrease in cash held	(147)	-	-	-	-
Cash at the beginning of the reporting period	30,147	30,000	30,000	30,000	30,000
Cash at the end of the reporting period	30,000	30,000	30,000	30,000	30,000

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	28,150	57,815	16,910	16,990	17,073
Total new capital appropriations	28,150	57,815	16,910	16,990	17,073
<i>Provided for:</i>					
Purchase of non-financial assets	28,150	57,815	16,910	16,990	17,073
Total items	28,150	57,815	16,910	16,990	17,073
ACQUISITION OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	19,409	61,656	21,810	16,990	17,073
Funded internally from departmental resources ^(b)	27,065	17,319	17,319	17,319	17,319
TOTAL	46,474	78,975	39,129	34,309	34,392
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	46,474	78,975	39,129	34,309	34,392
less gifted assets	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Total cash used to acquire assets	41,474	73,975	34,129	29,309	29,392

(a) Includes both current Bill 2 and prior Act 2/4 appropriations. Includes movement of capital expenditure from 2020-21 to 2021-22 and 2022-23.

(b) Includes acquisitions funded through appropriation ordinary annual services, cash reserves, donations and contributions, gifts of works of art and grants.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2021-22)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2021						
Gross book value	20,810	421,515	9,108	6,183,668	1,774	6,636,875
Gross book value - ROU assets	-	604	31	-	-	635
Accumulated depreciation/ amortisation and impairment	-	(8,152)	(4,504)	(18,706)	(1,120)	(32,482)
Accumulated depreciation/ amortisation and impairment - ROU assets	-	(488)	(26)	-	-	(514)
Opening net book balance	20,810	413,479	4,609	6,164,962	654	6,604,514
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	44,829	-	16,827	-	61,656
By purchase - appropriation ordinary annual services ^(b)	-	8,405	1,314	-	100	9,819
By purchase - appropriation ordinary annual services - ROU assets	-	676	-	-	-	676
By purchase - donated funds	-	-	-	2,500	-	2,500
Assets received as gifts/ donations	-	-	-	5,000	-	5,000
Total additions	-	53,910	1,314	24,327	100	79,651
Other movements						
Depreciation/amortisation expense	-	(8,174)	(1,307)	(18,706)	(100)	(28,287)
Depreciation/amortisation on ROU assets	-	(231)	(7)	-	-	(238)
Total other movements	-	(8,405)	(1,314)	(18,706)	(100)	(28,525)
As at 30 June 2022						
Gross book value	20,810	475,425	10,422	6,207,995	1,874	6,716,526
Gross book value - ROU assets	-	604	31	-	-	635
Accumulated depreciation/ amortisation and impairment	-	(16,326)	(5,811)	(37,412)	(1,220)	(60,769)
Accumulated depreciation/ amortisation and impairment - ROU assets	-	(719)	(33)	-	-	(752)
Closing net book balance	20,810	458,984	4,609	6,170,583	654	6,655,640
Estimated operating expenditure in income statement for heritage and cultural assets						\$'000
Operations and Maintenance						2,612
Preservation and Conservation						2,264
Total operating expenditure on heritage and cultural assets						4,876

(a) 'Appropriation equity' refers to equity injections provided through Appropriation Bill (No. 2) 2021-22.

(b) Includes acquisitions funded through appropriation ordinary annual services, cash reserves, contributions, and grants.

Prepared on Australian Accounting Standards basis.

National Library of Australia

Entity resources and planned performance

National Library of Australia

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National Library of Australia

Section 1: Entity overview and resources

1.1 Strategic direction statement

The functions of the National Library of Australia (NLA), as defined in the *National Library Act 1960*, are to:

- maintain and develop a national collection of library material, including a comprehensive collection of library material relating to Australia and the Australian people
- make library material in the national collection available
- make available such other services in relation to library matters and library material as determined by the National Library Council
- cooperate in library matters with authorities or persons, whether in Australia or elsewhere, concerned with library matters.

The NLA is committed to collecting documentary resources relating to Australia and the Australian people so that the Australian community — now and in the future — can discover, learn and create new knowledge. Further, the NLA is committed to providing open access to the national collection and its online services. Australians — whoever they are and wherever they live — should be able to easily discover and obtain the information they are seeking and to engage with rich digital content to support their lifelong learning.

The NLA actively supports creative and intellectual endeavour and the dissemination of knowledge, ideas and information. The NLA has a strong national focus in its outlook, services, products and activities and takes a leadership role in sharing expertise and coordinating key projects across the research, collecting and cultural sectors.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NLA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and departmental (for the NLA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NLA resource statement — Budget estimates for 2021-22 as at Budget May 2021

	2020-21 Estimated actual \$'000	2021-22 Estimate \$'000
Opening balance/cash reserves at 1 July	65,232	61,095
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	58,786	56,810
Annual appropriations - other services ^(b)		
Equity injection	9,558	9,566
Total annual appropriations	68,344	66,376
Amounts received from related entities		
Amounts from portfolio department ^(c)	2,990	3,290
Amounts from other entities ^(d)	60	60
Total amounts received from related entities	3,050	3,350
Total funds from Government	71,394	69,726
Funds from other sources		
Interest	446	446
Royalties	35	35
Sale of goods and services	7,100	7,460
Other	2,979	2,975
Total funds from other sources	10,560	10,916
Total net resourcing for the NLA	147,186	141,737
<hr/>		
Average staffing level (number)	2020-21 350	2021-22 371

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.
Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2021-22.

(b) Appropriation Bill (No. 2) 2021-22.

(c) Funding provided by the portfolio department that is not specified within the Annual Appropriation Bills as a payment to the NLA.

(d) Amounts received from other entities within the portfolio, or from other portfolios.

The NLA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non Corporate Commonwealth Entity), which are then paid to the NLA and considered "departmental" for all purposes.

1.3 Budget measures

Budget measures relating to NLA are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: NLA 2021-22 Budget measures
Measures announced since the 2020-21 Mid-Year Economic and Fiscal Outlook (MYEFO)

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
Payment measures						
National Collecting Institutions - enhancements	1.1					
Departmental payments		-	3,500	6,415	-	-
Total		-	3,500	6,415	-	-
Total payment measures						
Departmental		-	3,500	6,415	-	-
Total		-	3,500	6,415	-	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports - to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the NLA can be found at:
<https://www.nla.gov.au/corporate-documents/corporate-plans>

The most recent annual performance statement can be found at:
<https://www.nla.gov.au/corporate-documents/annual-reports>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Enhanced learning, knowledge creation, enjoyment and understanding of Australian life and society by providing access to a national collection of library material

Budgeted expenses for Outcome 1

This table shows how much the NLA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Program 1.1: National Library of Australia					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	58,786	56,810	55,778	46,905	46,943
Payment from related entities	3,050	3,350	1,850	1,950	550
Expenses not requiring appropriation in the budget year ^(a)	11,938	12,040	12,040	12,040	12,040
Revenues from other independent sources	10,560	10,916	11,316	11,416	11,416
Total expenses for Program 1.1	84,334	83,116	80,984	72,311	70,949
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	58,786	56,810	55,778	46,905	46,943
Payment from related entities	3,050	3,350	1,850	1,950	550
Expenses not requiring appropriation in the budget year ^(a)	11,938	12,040	12,040	12,040	12,040
Revenues from other independent sources	10,560	10,916	11,316	11,416	11,416
Total expenses for Outcome 1	84,334	83,116	80,984	72,311	70,949
	2020-21	2021-22			
Average staffing level (number)	350	371			

(a) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses related to collection assets which are funded through an equity injection; and resources received free of charge.

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2021-22 Budget measures have created new programs or materially changed existing programs.

Outcome 1 — Enhanced learning, knowledge creation, enjoyment and understanding of Australian life and society by providing access to a national collection of library material			
Program 1.1 – National Library of Australia			
Purposes	<p>In accordance with the <i>National Library Act 1960</i>, the Library collects documentary resources particularly relating to Australia and the Australian people so that the Australian community can discover, learn and create new knowledge.</p> <p>The NLA is a world-leading and respected custodian of Australia’s published, written, oral, visual and digital heritage.</p> <p>We ensure Australian culture and knowledge is sustained for all Australian people, now and in the future.</p> <p>The NLA’s vision is to connect all Australians with national collections, enriching conversations about who we are and our place in the world.</p>		
Delivery	<p>The NLA program is delivered in the following ways:</p> <ul style="list-style-type: none">• By collecting today what will be important tomorrow: Through developing, describing and preserving a national collection of library material.• By connecting with communities, and connecting communities with their national collections: Through onsite and online information services, collection digitisation, exhibitions, education programs, publications and public events that enrich knowledge and understanding of the NLA’s collections.• By collaborating with others to maximise the national impact of cultural collections: Through leading, partnering and collaborating nationally and internationally to advance common aims, develop expertise and share the Library’s experience as a leader in many digital spheres.• By building capability to maximise return on the nation’s investment in the Library: Through well-considered allocation of resources in people, infrastructure and technology, and appropriate decision making on risk, opportunity and a sustainable Library.		
Performance information			
Year	Performance criteria	Targets	Estimated achievement
2020-21	Collect: A rich, diverse national collection relevant to Australians	30,000 Australian published works collected, including digital	On Track
	Connect: National reach	19 million online engagements with the Library	Not On Track ^(a)
	Collaborate: Trusted as a leader, collaborator and partner by relevant stakeholders	90% of stakeholders identify the Library as a trusted leader, collaborator and/or partner	Survey Not Yet Undertaken
	Capability: Technology infrastructure and capabilities are sustainable and affordable, trusted and secure, resilient and highly reliable	99.5% availability of National Library and Trove websites in supported hours	On Track

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Performance information		
Year	Performance criteria	Targets
2021-22	<p>Collect: A rich, diverse national collection relevant to Australians</p> <p>Connect: Reach ^(b)</p> <p>Collaborate: Trusted as a leader, collaborator and partner by relevant stakeholders</p> <p>Capability: Technology infrastructure and capabilities are sustainable and affordable, trusted and secure, resilient and highly reliable</p>	<p>30,000 Australian published works collected, including digital</p> <p>27 million digital engagements with the Library</p> <p>90% of stakeholders identify the Library as a trusted leader, collaborator and/or partner</p> <p>99.5% availability of National Library and Trove websites in supported hours</p>
2022-23 and beyond	As per 2021-22	As per 2021-22 (quantitative targets for Collect and Connect subject to change)

(a) A recent change to third party website search algorithms that drive traffic to the Library's websites and consolidation of data tracking mechanisms by the NLA has reduced the number of recorded online engagements.

(b) The Library will vary this measure from 'online' to 'digital' for 2021-22. Digital engagements include international as well as national engagements with the Library, to enable inclusion of social media and third party website engagements where national and international users cannot be differentiated.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the NLA's finances for the 2021-22 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

Budgeted income for 2021-22 is estimated to be \$72.7 million, of which \$56.8 million is appropriation for operating expenses. The decrease of revenues from Government and supplier expenses reflects the one-off funding to address the impact of COVID-19 in 2020-21 and cessation of the support for Trove Collaborative Services in 2021-22. The decrease has been partly offset by additional funding from 2021-22 over two years to support the financial sustainability of the NLA and in 2022-23 to progress the upgrade and replacement of the end of life Heating Ventilation and Air Conditioning system.

Total own-source revenue is expected to be \$0.7 million higher than 2020-21 mainly due to higher estimated sale of goods and services.

Total budgeted operating expenses for 2021-22 are estimated to be \$83.1 million, a decline of \$1.2 million from the 2020-21 estimated actual in line with the reduction in revenue from Government.

Budgeted departmental balance sheet

The NLA's total assets are estimated to be \$1.7 billion at 30 June 2022. This value mainly comprises of the collection of heritage and cultural assets. The NLA will receive an equity injection of \$9.6 million in 2021-22 for the acquisition of heritage and cultural assets (see Table 3.5 Departmental Capital Budget Statement).

3.2. Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
EXPENSES					
Employee benefits	37,820	38,360	38,710	39,060	39,455
Suppliers	24,936	22,900	20,191	10,966	9,074
Grants	731	731	731	731	731
Depreciation and amortisation	20,658	20,934	21,159	21,359	21,494
Finance costs	79	81	83	85	85
Write-down and impairment of assets	110	110	110	110	110
Total expenses	84,334	83,116	80,984	72,311	70,949
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	7,100	7,460	7,560	7,660	7,660
Interest	446	446	746	746	746
Royalties	35	35	35	35	35
Other	6,029	6,325	4,825	4,925	3,525
Total own-source revenue	13,610	14,266	13,166	13,366	11,966
Gains					
Other	1,625	1,625	1,625	1,625	1,625
Total gains	1,625	1,625	1,625	1,625	1,625
Total own-source income	15,235	15,891	14,791	14,991	13,591
Net (cost of)/contribution by services	(69,099)	(67,225)	(66,193)	(57,320)	(57,358)
Revenue from Government	58,786	56,810	55,778	46,905	46,943
Surplus/(deficit) attributable to the Australian Government	(10,313)	(10,415)	(10,415)	(10,415)	(10,415)
OTHER COMPREHENSIVE INCOME					
Total comprehensive income/(loss)	(10,313)	(10,415)	(10,415)	(10,415)	(10,415)
Total comprehensive income/(loss) attributable to the Australian Government	(10,313)	(10,415)	(10,415)	(10,415)	(10,415)

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued)

Note: Impact of net cash appropriation arrangements					
	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Total comprehensive income/(loss) excluding depreciation/amortisation expenses previously funded through revenue appropriations, depreciation on ROU, principal repayments on leased assets	-	-	-	-	-
less: Heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations ^(a)	10,300	10,400	10,400	10,400	10,400
less: Depreciation/amortisation expenses on ROU assets ^(b)	853	879	904	904	1,039
add: Principal repayments on leased assets ^(b)	840	864	889	889	1,024
Total comprehensive income/(loss) as per the Statement of comprehensive income	(10,313)	(10,415)	(10,415)	(10,415)	(10,415)

(a) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expense of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental Capital Budget Statement.

(b) Applies to lease arrangements under AASB 16 Leases.

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	14,208	14,144	14,144	14,118	14,116
Trade and other receivables	1,534	1,534	1,534	1,534	1,534
Other investments	46,887	45,499	44,284	43,326	42,425
Other financial assets	100	100	100	100	100
Total financial assets	62,729	61,277	60,062	59,078	58,175
Non-financial assets					
Land and buildings	254,053	254,712	255,359	255,896	256,251
Property, plant and equipment	13,705	13,792	13,880	13,960	14,040
Heritage and Cultural	1,284,814	1,279,730	1,274,626	1,269,503	1,264,360
Intangibles	87,988	92,334	96,522	100,567	104,669
Inventories	917	1,027	1,027	1,027	1,027
Other non-financial assets	2,013	2,013	2,013	2,013	2,013
Total non-financial assets	1,643,490	1,643,608	1,643,427	1,642,966	1,642,360
Total assets	1,706,219	1,704,885	1,703,489	1,702,044	1,700,535
LIABILITIES					
Payables					
Suppliers	2,503	2,643	2,643	2,643	2,643
Other payables	1,028	1,028	1,028	1,028	1,028
Total payables	3,531	3,671	3,671	3,671	3,671
Interest bearing liabilities					
Leases	3,785	2,926	2,098	1,183	167
Total interest bearing liabilities	3,785	2,926	2,098	1,183	167
Provisions					
Employee provisions	12,612	12,846	13,080	13,314	13,548
Other provisions	81	81	81	81	81
Total provisions	12,693	12,927	13,161	13,395	13,629
Total liabilities	20,009	19,524	18,930	18,249	17,467
Net assets	1,686,210	1,685,361	1,684,559	1,683,795	1,683,068
EQUITY					
Parent entity interest					
Contributed equity	137,236	146,802	156,415	166,066	175,754
Reserves	213,272	213,272	213,272	213,272	213,272
Retained surplus (accumulated deficit)	1,335,702	1,325,287	1,314,872	1,304,457	1,294,042
Total equity	1,686,210	1,685,361	1,684,559	1,683,795	1,683,068

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2021-22)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2021				
Balance carried forward from previous period	1,335,702	213,272	137,236	1,686,210
Adjusted opening balance	1,335,702	213,272	137,236	1,686,210
Comprehensive income				
Surplus/(deficit) for the period	(10,415)	-	-	(10,415)
Total comprehensive income	(10,415)	-	-	(10,415)
Contributions by owners				
Equity injection - Appropriation	-	-	9,566	9,566
Sub-total transactions with owners	-	-	9,566	9,566
Estimated closing balance as at 30 June 2022	1,325,287	213,272	146,802	1,685,361
Closing balance attributable to the Australian Government	1,325,287	213,272	146,802	1,685,361

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Receipts from Government	61,836	60,160	57,628	48,855	47,493
Sale of goods and rendering of services	6,296	7,460	7,560	7,660	7,660
Interest	446	446	746	746	746
Other	3,026	3,010	3,010	3,010	3,010
Total cash received	71,604	71,076	68,944	60,271	58,909
Cash used					
Employees	38,073	38,126	38,476	38,826	39,221
Suppliers	22,957	21,355	18,676	9,451	7,559
Interest payments on lease liability	79	81	83	85	85
Other	969	731	731	731	731
Total cash used	62,078	60,293	57,966	49,093	47,596
Net cash from/(used by) operating activities	9,526	10,783	10,978	11,178	11,313
INVESTING ACTIVITIES					
Cash received					
Investments	175,058	171,388	171,215	170,958	170,000
Total cash received	175,058	171,388	171,215	170,958	170,000
Cash used					
Purchase of property, plant and equipment and intangibles	22,381	20,937	20,917	20,898	20,888
Investments	170,000	170,000	170,000	170,000	169,099
Total cash used	192,381	190,937	190,917	190,898	189,987
Net cash from/(used by) investing activities	(17,323)	(19,549)	(19,702)	(19,940)	(19,987)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	9,558	9,566	9,613	9,651	9,688
Total cash received	9,558	9,566	9,613	9,651	9,688
Cash used					
Principal payments on lease liability	840	864	889	915	1,016
Total cash used	840	864	889	915	1,016
Net cash from/(used by) financing activities	8,718	8,702	8,724	8,736	8,672
Net increase/(decrease) in cash held	921	(64)	-	(26)	(2)
Cash and cash equivalents at the beginning of the reporting period	13,287	14,208	14,144	14,144	14,118
Cash and cash equivalents at the end of the reporting period	14,208	14,144	14,144	14,118	14,116

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	9,558	9,566	9,613	9,651	9,688
Total new capital appropriations	9,558	9,566	9,613	9,651	9,688
<i>Provided for:</i>					
Purchase of non-financial assets	9,558	9,566	9,613	9,651	9,688
Total items	9,558	9,566	9,613	9,651	9,688
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	9,558	9,566	9,613	9,651	9,688
Funded internally from departmental resources ^(b)	12,823	11,371	11,304	11,247	11,200
TOTAL	22,381	20,937	20,917	20,898	20,888
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	22,381	20,937	20,917	20,898	20,888
Total cash used to acquire assets	22,381	20,937	20,917	20,898	20,888

(a) Includes both current Bill 2 and prior Act 2 appropriations.

(b) Includes the sources of funding from current Bill 1 and prior year Act 1 appropriations, donations and contributions, gifts, internally developed assets and proceeds from the sale of assets.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2021-22)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2021						
Gross book value	16,570	238,353	16,452	1,295,114	107,382	1,673,871
Gross book value - ROU assets	-	4,761	-	-	-	4,761
Accumulated depreciation/amortisation and impairment	-	(4,788)	(2,740)	(10,300)	(19,394)	(37,222)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(845)	-	-	-	(845)
Opening net book balance	16,570	237,481	13,712	1,284,814	87,988	1,640,565
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	-	-	5,316	4,250	9,566
By purchase - appropriation ordinary annual services ^(b)	-	6,156	3,030	-	2,185	11,371
By purchase - appropriation ordinary annual services - ROU assets	-	-	-	-	-	-
Total additions	-	6,156	3,030	5,316	6,435	20,937
Other movements						
Depreciation/amortisation expense	-	(4,624)	(2,950)	(10,400)	(2,089)	(20,063)
Depreciation/amortisation on ROU assets	-	(871)	-	-	-	(871)
Total other movements	-	(5,495)	(2,950)	(10,400)	(2,089)	(20,934)
As at 30 June 2022						
Gross book value	16,570	244,509	19,482	1,300,430	113,817	1,694,808
Gross book value - ROU assets	-	4,761	-	-	-	4,761
Accumulated depreciation/amortisation and impairment	-	(9,412)	(5,690)	(20,700)	(21,483)	(57,285)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(1,716)	-	-	-	(1,716)
Closing net book balance	16,570	238,142	13,792	1,279,730	92,334	1,640,568
Estimated operating expenditure in income statement for heritage and cultural assets						\$'000
Operations and Maintenance						13,441
Preservation and Conservation						1,403
Total operating expenditure on heritage and cultural assets						14,844

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2021-22, including CDABs.

(b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2021-22 for depreciation/amortisation expenses, DCBs or other operational expense.

Prepared on Australian Accounting Standards basis.

National Museum of Australia

Entity resources and planned performance

National Museum of Australia

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National Museum of Australia

Section 1: Entity overview and resources

1.1 Strategic direction statement

The National Museum of Australia (NMA), as mandated under the *National Museum of Australia Act 1980*, was established for the purpose of developing and maintaining a National Historical Collection for the benefit of the nation, and to bring to life the rich and diverse stories of Australia through strong engagement with the nation's varied communities and traditions. Central to the NMA's place as a national institution is its focus on meaningful engagement with all Australians through the interpretation of Australia's past, present and future, and its foundational commitment to the history and cultures of the First Australians. The NMA achieves this through the development and maintenance of the National Historical Collection and by sharing the stories of Australia's people and places. The NMA is the only national institution that is wholly devoted to the complex and comprehensive story of Australia from deep time to the present day.

The NMA has a vital role in helping to connect Australians and their communities, particularly needed in recent times given the impact of natural disasters, the ongoing COVID-19 pandemic and challenges in the international environment. In fulfilling this mission and assisting national recovery, over the next four years the NMA will strive to:

- Ensure Australians have a greater understanding of our shared history by collecting and sharing the unique and remarkable stories of the past and present
- Excel at telling the Australian story through innovative digital media, dynamic story-telling and world-class exhibitions
- Maximise opportunities for public engagement that respond to changing audience behaviours and needs across the country and overseas
- Focus documentation, research, preservation and digitisation programs on key areas of the National Historical Collection
- Utilise available resources to operate as efficiently as possible within the context of the Museum's legislative functions.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NMA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and departmental (for the NMA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NMA resource statement — Budget estimates for 2021-22 as at Budget May 2021

	2020-21 Estimated actual \$'000	2021-22 Estimate \$'000
Opening balance/cash reserves at 1 July	9,832	8,102
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	42,353	41,383
Annual appropriations - other services ^(b)		
Equity injection	1,924	1,924
Total annual appropriations	44,277	43,307
Amounts received from related entities		
Amounts from portfolio department ^(c)	-	500
Total amounts received from related entities	-	500
Total funds from Government	44,277	43,807
Funds from other sources		
Interest	195	79
Sale of goods and services	2,788	3,816
Other	600	650
Total funds from other sources	3,583	4,545
Total net resourcing for the NMA	57,692	56,454
	2020-21	2021-22
Average staffing level (number)	216	216

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2021-22.

(b) Appropriation Bill (No. 2) 2021-22.

(c) Funding provided by the portfolio department that is not specified within the Annual Appropriation Bills as a payment to the NMA.

The NMA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non Corporate Commonwealth Entity), which are then paid to the NMA and considered "departmental" for all purposes.

1.3 Budget measures

Budget measures relating to NMA are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: NMA 2021-22 Budget measures
Measures announced since the Mid-Year Economic and Fiscal Outlook 2020-21 (MYEFO)

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
Payment measures						
National Collecting Institutions	1.1					
- enhancements						
Departmental payments		-	3,000	2,997	-	-
Total		-	3,000	2,997	-	-
Total payment measures						
Departmental		-	3,000	2,997	-	-
Total		-	3,000	2,997	-	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plan and annual performance statements – included in Annual Reports - to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the NMA can be found at:
<https://www.nma.gov.au/about/corporate/plans-policies/corporate-plan>

The most recent annual performance statement can be found at:
<https://www.nma.gov.au/about/corporate/annual-reports>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Increased awareness and understanding of Australia's history and culture by managing the National Museum's collections and providing access through public programs and exhibitions

Budgeted expenses for Outcome 1

This table shows how much the NMA intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Program 1.1: Collection Management, Research, Exhibitions and Programs					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	42,353	41,383	41,417	38,443	38,451
Payment from related entities	-	500	2,000	-	-
Expenses not requiring appropriation in the budget year ^(a)	6,066	1,304	1,343	1,383	1,438
Revenues from other independent sources	3,583	4,545	6,611	8,716	9,825
Total expenses for Program 1.1	52,002	47,732	51,371	48,542	49,714
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	42,353	41,383	41,417	38,443	38,451
Payment from related entities	-	500	2,000	-	-
Expenses not requiring appropriation in the budget year ^(a)	6,066	1,304	1,343	1,383	1,438
Revenues from other independent sources	3,583	4,545	6,611	8,716	9,825
Total expenses for Outcome 1	52,002	47,732	51,371	48,542	49,714
	2020-21	2021-22			
Average staffing level (number)	216	216			

(a) Expenses not requiring appropriation in the Budget year are depreciation expenses for heritage and cultural assets.

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2021-22 Budget measures have created new programs or materially changed existing programs.

Outcome 1 — Increased awareness and understanding of Australia's history and culture by managing the National Museum's collections and providing access through public programs and exhibitions	
Program 1.1 — Collection Management, Research, Exhibitions and Programs	
Purposes	The NMA was established for the purpose of developing and maintaining a National Historical Collection for the benefit of the nation, and to bring to life the rich and diverse stories of Australia through strong engagement with the nation's varied communities and traditions. Our foundational commitment to history and cultures of the First Australians is central to the NMA's place as a national institution. The NMA is committed to meaningful engagement with all Australians, as well as international audiences and visitors, through its interpretation of Australia's past, present and future.
Delivery	Over the next four years, the NMA will focus on the following priorities: <ul style="list-style-type: none"> • Ensure Australians have a greater understanding of our shared history by collecting and sharing the unique and remarkable stories of the past and present • Excel at telling the Australian story through innovative digital media, dynamic story-telling and world-class exhibitions • Maximise opportunities for public engagement that respond to changing audience behaviours and needs across the country and overseas • Focus documentation, research, preservation and digitisation programs on key areas of the National Historical Collection • Utilise available resources to operate as efficiently as possible within the context of the Museum's legislative functions.

National Museum of Australia Budget Statements

Performance information			
Year	Performance criteria	Targets	Achievement
2020-21	<p>Maximise the value of visitor engagements with Museum experiences and collections.</p> <p>Note: These targets were revised to take into consideration expected COVID-19 impacts.</p>	<p>Total visitor engagements: Target: 4,615,150</p> <ul style="list-style-type: none"> Permanent Exhibitions: Target: 325,000 Special Exhibitions: Target: 205,000 Travelling Exhibitions: Target: 170,000 Education and Public Programs: Target: 74,500 Events and Functions: Target: 5400 Digital experiences: Target: 3,085,250 Social Media engagements: Target: 750,000 	<p>Target Partially Met</p> <p>Total visitor engagements: Expected: 4,246,450</p> <ul style="list-style-type: none"> Permanent Exhibitions: Expected: 280,000 Special Exhibitions: Expected: 150,000 Travelling Exhibitions: Expected: 420,000 Education and Public Programs: Expected: 48,950 Events and Functions: Expected: 7000 Digital experiences: Expected: 2,780,500 Social Media engagements: Expected: 560,000

Performance information		
Year	Performance criteria	Targets ^(a)
2021-22	<p>Maximise visitor engagement with NMA collections and experiences.</p> <p>Note: These figures take into consideration expected COVID-19 impacts. Travelling exhibitions subject to availability of government grant funding.</p>	<p><i>Total visitor engagements: 4,307,300</i></p> <ul style="list-style-type: none"> <i>Permanent Exhibitions: 400,000</i> <i>Special Exhibitions: 145,000</i> <i>Travelling Exhibitions: 267,500</i> <i>Education and Public Programs: 26,800</i> <i>Events and Functions: 15,000</i> <i>Digital experiences: 2,893,000</i> <i>Social Media engagements: 560,000</i>
2022-23 and beyond	<p>Maximise visitor engagement with NMA collections and experiences.</p> <p>Note: These figures take into consideration expected COVID-19 impacts. Travelling exhibitions subject to availability of government grant funding.</p>	<p><i>Total visitor engagements, 2022–23: 4,515,800</i></p> <p><i>Total visitor engagements, 2023–24: 4,710,550</i></p> <p><i>Total visitor engagements, 2024–25: 4,806,300</i></p>
<p>Material changes to Program 1.1 resulting from the following measures:</p> <p>Outcome 1: Targets updated to reflect COVID-19 impacts and performance in 2020-21 and 2021-22.</p>		

(a) New or modified performance criteria that reflect new or materially changed programs are shown in *italics*.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NMA's finances for the 2021-22 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

Comprehensive Income Statement

The NMA is forecasting an operating loss of \$1.3 million for 2021-22. This relates to unfunded heritage and cultural depreciation expenses.

Revenue from Government decreased by a net \$1.0 million. This is the result of receiving \$3.9 million from a measure terminating in 2020-21, partly offset by a new measure to provide \$3.0 million in 2021-22 to provide financial sustainability for the NMA.

Other revenue is forecast to increase from the 2020-21 estimated actuals by \$1.5 million. This reflects improved visitation and engagements as COVID-19 related restrictions ease and domestic tourism travel increases.

Employee expenses decrease by \$2.0 million as the number of staff at the NMA has reduced. The decrease in supplier expenses of \$4.6 million is from reduced operating activities and programs. Depreciation expenses will increase by \$2.3 million when the NMA opens its new redeveloped permanent exhibition gallery.

Budgeted Departmental Balance Sheet

The NMA's net assets are budgeted to increase by \$0.6 million. This is primarily due to the NMA forecasting a reduction in liabilities. Supplier payables are expected to decrease as redevelopment of a new gallery nears completion. Interest bearing liabilities will decrease over the estimates period as the NMA entered new property leases in 2020-21 and are expensed over the term of the leases.

Total financial assets are estimated to decrease by \$1.7 million. This is from utilising cash reserves to support the capital replacement program that includes redeveloping the permanent exhibition spaces.

Departmental Capital Budget Statement

The Departmental Capital Budget Statement shows total capital expenditure for 2021-22 of \$12.1 million, funded from departmental resources of \$10.2 million for the asset replacement program and an equity injection of \$1.9 million from the Government for the acquisition and development of heritage and cultural assets.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
EXPENSES					
Employee benefits	22,104	20,105	20,631	19,333	19,580
Suppliers	20,930	16,358	19,107	17,146	17,421
Depreciation and amortisation	8,921	11,228	11,597	12,032	12,687
Finance costs	47	41	36	31	26
Total expenses	52,002	47,732	51,371	48,542	49,714
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	2,788	3,816	5,854	7,912	8,971
Interest	195	79	57	54	54
Other	600	1,150	2,700	750	800
Total own-source revenue	3,583	5,045	8,611	8,716	9,825
Net (cost of)/contribution by services	(48,419)	(42,687)	(42,760)	(39,826)	(39,889)
Revenue from Government	42,353	41,383	41,417	38,443	38,451
Surplus/(deficit) attributable to the Australian Government	(6,066)	(1,304)	(1,343)	(1,383)	(1,438)
OTHER COMPREHENSIVE INCOME					
Total comprehensive income/(loss)	(6,066)	(1,304)	(1,343)	(1,383)	(1,438)
Total comprehensive income/(loss) attributable to the Australian Government	(6,066)	(1,304)	(1,343)	(1,383)	(1,438)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) excluding depreciation/ amortisation expenses previously funded through revenue appropriations, depreciation on ROU, principal repayments on leased assets	(4,800)	-	-	-	-
less: Heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations ^(a)	1,266	1,304	1,343	1,383	1,438
Total comprehensive income/(loss) as per the Statement of comprehensive income	(6,066)	(1,304)	(1,343)	(1,383)	(1,438)

- (a) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental Capital Budget Statement.

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	3,278	2,779	3,273	2,746	1,646
Trade and other receivables	659	659	659	659	659
Other investments	6,554	5,323	1,413	727	1,981
Total financial assets	10,491	8,761	5,345	4,132	4,286
Non-financial assets					
Land and buildings	108,982	107,737	106,040	104,339	102,563
Property, plant and equipment	77,268	78,634	80,293	79,733	79,652
Heritage and Cultural	280,391	280,931	281,772	282,968	284,224
Intangibles	9,669	9,929	10,626	10,583	10,993
Inventories	630	630	630	630	630
Prepayments	651	651	651	651	651
Total non-financial assets	477,591	478,512	480,012	478,904	478,713
Total assets	488,082	487,273	485,357	483,036	482,999
LIABILITIES					
Payables					
Suppliers	7,894	6,894	4,894	2,541	2,541
Other payables	1,525	1,595	1,595	1,595	1,594
Total payables	9,419	8,489	6,489	4,136	4,135
Interest bearing liabilities					
Leases	9,184	8,685	8,179	7,652	7,102
Total interest bearing liabilities	9,184	8,685	8,179	7,652	7,102
Provisions					
Employee provisions	7,631	7,631	7,631	7,631	7,631
Total provisions	7,631	7,631	7,631	7,631	7,631
Total liabilities	26,234	24,805	22,299	19,419	18,868
Net assets	461,848	462,468	463,058	463,617	464,131
EQUITY					
Contributed equity	36,959	38,883	40,816	42,758	44,710
Reserves	173,104	173,104	173,104	173,104	173,104
Retained surplus (accumulated deficit)	251,785	250,481	249,138	247,755	246,317
Total non-controlling interest	461,848	462,468	463,058	463,617	464,131
Total equity	461,848	462,468	463,058	463,617	464,131

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2021-22)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2021				
Balance carried forward from previous period	251,785	173,104	36,959	461,848
Adjusted opening balance	251,785	173,104	36,959	461,848
Comprehensive income				
Surplus/(deficit) for the period	(1,304)	-	-	(1,304)
Total comprehensive income	(1,304)	-	-	(1,304)
Transactions with owners				
Contributions by owners				
Equity injection - Appropriation	-	-	1,924	1,924
Sub-total transactions with owners	-	-	1,924	1,924
Estimated closing balance as at 30 June 2022	250,481	173,104	38,883	462,468
Closing balance attributable to the Australian Government	250,481	173,104	38,883	462,468

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	42,353	41,383	41,417	38,443	38,451
Receipts from Government	-	500	2,000	-	-
Sale of goods and rendering of services	2,788	3,816	5,854	7,912	8,971
Interest	195	79	57	54	54
Net GST received	2,690	2,784	2,800	2,023	2,579
Other	600	650	700	750	800
Total cash received	48,626	49,212	52,828	49,182	50,855
Cash used					
Employees	22,104	20,035	20,631	19,333	19,581
Suppliers	20,930	16,358	19,107	17,146	17,421
Net GST paid	2,690	2,784	2,800	2,023	2,579
Interest payments on lease liability	47	41	36	31	26
Total cash used	45,771	39,218	42,574	38,533	39,607
Net cash from/(used by) operating activities	2,855	9,994	10,254	10,649	11,248
INVESTING ACTIVITIES					
Cash received					
Investments	12,446	1,231	3,910	686	-
Total cash received	12,446	1,231	3,910	686	-
Cash used					
Purchase of property, plant and equipment and intangibles	18,225	13,149	15,097	13,277	12,496
Investments	-	-	-	-	1,254
Total cash used	18,225	13,149	15,097	13,277	13,750
Net cash from/(used by) investing activities	(5,779)	(11,918)	(11,187)	(12,591)	(13,750)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	1,924	1,924	1,933	1,942	1,952
Total cash received	1,924	1,924	1,933	1,942	1,952
Cash used					
Principal payments on lease liability	496	499	506	527	550
Total cash used	496	499	506	527	550
Net cash from/(used by) financing activities	1,427	1,425	1,427	1,415	1,402
Net increase/(decrease) in cash held	(1,497)	(499)	494	(527)	(1,100)
Cash and cash equivalents at the beginning of the reporting period	4,775	3,278	2,779	3,273	2,746
Cash and cash equivalents at the end of the reporting period	3,278	2,779	3,273	2,746	1,646

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	1,924	1,924	1,933	1,942	1,952
Total new capital appropriations	1,924	1,924	1,933	1,942	1,952
<i>Provided for:</i>					
Purchase of non-financial assets	1,924	1,924	1,933	1,942	1,952
Total items	1,924	1,924	1,933	1,942	1,952
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	1,924	1,924	1,933	1,942	1,952
Funded internally from departmental resources ^(b)	15,302	10,225	11,164	8,982	10,544
TOTAL	17,226	12,149	13,097	10,924	12,496
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	17,226	12,149	13,097	10,924	12,496
Total cash used to acquire assets	17,226	12,149	13,097	10,924	12,496

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations and special capital appropriations.

(b) Includes the sources of funding from current Bill 1 and prior year Act 1 appropriations, donations and contributions; gifts, internally developed assets and proceeds from the sale of assets.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2021-22)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2021						
Gross book value	9,800	90,643	96,302	282,778	12,500	492,023
Gross book value - ROU assets	-	9,790	16	-	-	9,806
Accumulated depreciation/amortisation and impairment	-	(561)	(19,042)	(2,387)	(2,831)	(24,821)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(690)	(8)	-	-	(698)
Opening net book balance	9,800	99,182	77,268	280,391	9,669	476,310
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	-	-	1,924	-	1,924
By purchase - other	-	500	8,813	(80)	992	10,225
Total additions	-	500	8,813	1,844	992	12,149
Other movements						
Depreciation/amortisation expense	-	(1,193)	(7,445)	(1,304)	(732)	(10,674)
Depreciation/amortisation on ROU assets	-	(552)	(2)	-	-	(554)
Total other movements	-	(1,745)	(7,447)	(1,304)	(732)	(11,228)
As at 30 June 2022						
Gross book value	9,800	91,143	105,115	284,622	13,492	504,172
Gross book value - ROU assets	-	9,790	16	-	-	9,806
Accumulated depreciation/amortisation and impairment	-	(1,754)	(26,487)	(3,691)	(3,563)	(35,495)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(1,242)	(10)	-	-	(1,252)
Closing net book balance	9,800	97,937	78,634	280,931	9,929	477,231
Estimated operating expenditure in income statement for heritage and cultural assets						\$'000
Operations and Maintenance						3,810
Preservation and Conservation						5,111
Total operating expenditure on heritage and cultural assets						8,921

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2021-22, including CDABs.

Prepared on Australian Accounting Standards basis.

National Portrait Gallery of Australia

**Entity resources and planned
performance**

National Portrait Gallery of Australia

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National Portrait Gallery of Australia

Section 1: Entity overview and resources

1.1 Strategic direction statement

The National Portrait Gallery of Australia (NPGA) aspires to reflect the face of Australia. The NPGA uses portraiture to tell their stories and to increase the understanding and appreciation of the Australian people – their identity, history, culture, creativity and diversity.

The functions of the NPGA are expressed in the *National Portrait Gallery of Australia Act 2012* (the Act), which requires the NPGA to:

- develop, preserve, maintain and promote a national collection of portraits and other works of art
- develop and engage a national audience for the collection, exhibitions, education, research, publications, and public and online programs.

The Act calls for the NPGA to use every endeavour to make the most advantageous use of the national collection in the national interest.

The NPGA has four strategic priorities, which underpin the fulfilment of its national charter and align with broader government objectives. They are:

- To enliven the collection through acquisitions and commissions that reveal important Australian stories, and enhanced digital interaction of and remote access to the collection.
- To engage audiences through innovative exhibitions, learning programs and visitor experiences, and a creative exhibition-touring program.
- To increase support for the NPGA through its Foundation, Circle of Friends, partners, government and individuals.
- To invest in people and resources, by strengthening the NPGA's financial resilience, supporting our staff, maintaining its iconic building and building relationships, which further the aims of the NPGA.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NPGA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and departmental (for the NPGA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NPGA resource statement — Budget estimates for 2021-22 as at Budget May 2021

	2020-21 Estimated actual \$'000	2021-22 Estimate \$'000
Opening balance/cash reserves at 1 July	28,475	28,738
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	12,845	12,475
Annual appropriations - other services ^(b)		
Equity injection	193	193
Total annual appropriations	13,038	12,668
Total funds from Government	13,038	12,668
Funds from other sources		
Interest	306	323
Sale of goods and services	1,252	1,301
Other ^(c)	631	652
Total funds from other sources	2,189	2,276
Total net resourcing for the NPGA	43,702	46,682
<hr/>		
	2020-21	2021-22
Average staffing level (number)	49	52

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2021-22.

(b) Appropriation Bill (No. 2) 2021-22.

(c) Includes donations to the Foundation.

The NPGA is not directly appropriated, as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to the NPGA and are considered "departmental" for all purposes.

1.3 Budget measures

Budget measures relating to the NPGA are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: NPGA 2021-22 Budget measures
Measures announced since the Mid-Year Economic and Fiscal Outlook 2020-21 (MYEFO)

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
Payment measures						
National Collecting Institutions – enhancements	1.1					
Departmental payments		-	800	800	-	-
Total		-	800	800	-	-
Total payment measures						
Departmental		-	800	800	-	-
Total		-	800	800	-	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

The NPGA's outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports - to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the NPGA can be found at:
<https://portrait.gov.au/document/594>

The most recent annual performance statement can be found at:
<https://portrait.gov.au/document/602>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Enhanced understanding and appreciation of Australian identity, culture and diversity through portraiture by engaging the public in education programs and exhibitions, and by developing and preserving the national portrait collection

Budgeted expenses for Outcome 1

This table shows how much the NPGA intends to spend (on an accrual basis) on achieving the outcome broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

Outcome 1: Develop, maintain and provide access to Australia's national portrait collection					
	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Program 1.1: Develop, maintain and provide access to Australia's national portrait collection					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	12,845	12,475	12,530	11,787	11,843
Expenses not requiring appropriation in the budget year ^(a)	2,338	2,496	2,655	2,813	2,969
Revenues from other independent sources	1,939	2,026	2,109	2,192	2,278
Total expenses for Program 1.1	17,122	16,997	17,294	16,792	17,090
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	12,845	12,475	12,530	11,787	11,843
Expenses not requiring appropriation in the budget year ^(a)	2,338	2,496	2,655	2,813	2,969
Revenues from other independent sources	1,939	2,026	2,109	2,192	2,278
Total expenses for Outcome 1	17,122	16,997	17,294	16,792	17,090
Average staffing level (number)					
	2020-21 49	2021-22 52			

(a) Expenses not requiring appropriation in the Budget year are made up of unfunded depreciation and amortisation expenses related to artwork, which are funded through an equity injection; depreciation and amortisation expenses related to long-lived assets such as the NPGA building; and resources received free of charge.

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2021-22 Budget measures have created new programs or materially changed existing programs.

Outcome 1 — Enhanced understanding and appreciation of Australian identity, culture and diversity through portraiture by engaging the public in education programs and exhibitions, and by developing and preserving the national portrait collection	
Program 1.1 – Develop, maintain and provide access to Australia's national portrait collection The NPGA houses the national collection of portraits of Australians, reflecting the breadth and energy of Australian culture and endeavour. Subjects in the collection are individuals who have, and who will continue to, shape our nation and define our collective persona. As part of a group of national collecting institutions, the Gallery is unique in its exclusive use of portraiture to explore Australian culture, history, individual achievement and identity. The Gallery provides a forum for the free and respectful discussion of the national identity. We focus on both subject and artist. Building on past achievement, and to continue to develop the NPGA as an inspirational art museum of international standing accessible to all Australians, the NPGA identifies four strategic pillars which seek to: <ul style="list-style-type: none"> • enliven the collection • engage with audiences • increase support • invest in people and resources. 	
Purposes	The NPGA's role is to: <ul style="list-style-type: none"> • develop, preserve, maintain and promote a national collection of portraits and other works of art • develop and engage a national audience for the collection, exhibitions, education, research, publications, and public and online programs.
Delivery	The NPGA program is delivered in the following ways: <ul style="list-style-type: none"> • Through collection development, conservation, management and digitisation • Through on site and travelling exhibitions, education, public and online events which create high levels of engagement and satisfaction • With an increasing level of engagement and collaboration • With a focus on self-generated revenue and private giving, and a commitment to maintain and develop its iconic building.

National Portrait Gallery of Australia Budget Statements

Performance information			
Year	Performance criteria	Targets	Estimated achievement
2020–21	Enliven the collection – through acquisitions and commissions that tell important Australian stories, and enhanced digitisation of and remote access to the collection.	<p>Grow the portrait collection in accordance with the collection development policy (target 100%).</p> <p>Commission at least 2 artworks.</p> <p>Increase the percentage of the collection, which is digitised to > 85% (50MB+ high resolution images) >98% (including low resolution images).</p> <p>Maintain and preserve the collection with appropriate storage, display and air quality to minimise preventable deterioration or impairment of the collection (target 0% preventable deterioration or impairment).</p>	Expected to meet criteria
	Engage with audiences – through innovative exhibitions, learning programs and visitor experiences, and a creative exhibition-touring program.	<p>Reach a million people a year through exhibitions, education and public programs, and online.</p> <p>Mount greater than 6 exhibitions per year including travelling exhibitions.</p> <p>Visitor satisfaction target greater than >90%.</p> <p>Engage with 8 regional galleries through the travelling exhibition program.</p>	Target partially met ^(a)
	Increase support for the NPGA – through its Foundation, sponsorships, government and individuals.	<p>Sponsorship, partnership and in kind revenue target greater than \$500,000.</p> <p>Grow private giving.</p> <p>Three collaborations/initiatives with overseas institutions.</p>	Expected to meet criteria
	Invest in people and resources – by strengthening the NPGA's financial resilience, empowering its staff, maintaining its iconic building and building relationships, which further the aims of the NPGA.	<p>Commit 1% of staffing budget to ongoing professional development of staff.</p> <p>Deliver the building preventative maintenance plan (target 75% planned versus 25% reactive maintenance).</p> <p>Grow commercial revenue by 5%.</p>	Target partially met ^(a)

National Portrait Gallery of Australia Budget Statements

Performance information		
Year	Performance criteria	Targets
2021–22	<p>Enliven the collection – through acquisitions and commissions that tell important Australian stories, and enhanced digitisation of and remote access to the collection.</p> <p>Engage with audiences – through innovative exhibitions, learning programs and visitor experiences, and a creative exhibition-touring program.</p> <p>Increase support for the NPGA – through its Foundation, sponsorships, government and individuals.</p> <p>Invest in people and resources – by strengthening the NPGA, 's financial resilience, empowering its staff, maintaining its iconic building and building relationships, which further the aims of the NPGA.</p>	<p>Grow the portrait collection in accordance with the collection development policy (target 100%).</p> <p>Commission at least 2 artworks.</p> <p>Increase the percentage of the collection, which is digitised to > 90% (50MB+ high resolution images) >98% (including low resolution images).</p> <p>Maintain and preserve the collection with appropriate storage, display and air quality to minimise preventable deterioration or impairment of the collection (target 0% preventable deterioration or impairment).</p> <p>Reach a million people a year through exhibitions, education and public programs, and online.</p> <p>Mount greater than 6 exhibitions per year including travelling exhibitions.</p> <p>Visitor satisfaction target greater than >90%.</p> <p>Engage with 8 regional galleries through the travelling exhibition program.</p> <p>Sponsorship, partnership and in kind revenue target greater than \$550,000.</p> <p>Grow private giving.</p> <p>Three collaborations/initiatives with overseas institutions.</p> <p>Commit 1% of staffing budget to ongoing professional development of staff.</p> <p>Deliver the building preventative maintenance plan (target 75% planned versus 25% reactive maintenance).</p> <p>Grow commercial revenue by 5%.</p>
2022–23 beyond	<p>Enliven the collection – through acquisitions and commissions that tell important Australian stories, and enhanced digitisation of and remote access to the collection</p> <p>Engage with audiences – through innovative exhibitions, learning programs and visitor experiences, and a creative exhibition touring program</p>	<p>Grow the portrait collection in accordance with the collection development policy (target 100%).</p> <p>Increase the percentage of the collection which is digitised to > 90% (50MB+ high resolution images) >98% (including low resolution images).</p> <p>Maintain and preserve the collection with appropriate storage, display and air quality to minimise preventable deterioration or impairment of the collection (target 0% preventable deterioration or impairment).</p> <p>Reach a million people a year through exhibitions, education and public programs, and online.</p> <p>Commission at least 2 artworks.</p> <p>Mount greater than 6 exhibitions per year including travelling exhibitions.</p> <p>Visitor satisfaction target greater than >90%.</p> <p>Engage with 8 regional galleries through the travelling exhibition program.</p>

National Portrait Gallery of Australia Budget Statements

Performance information		
Year	Performance criteria	Targets
2022–23 beyond continued	<p>Increase support for the NPGA – through its Foundation, sponsorships, government and individuals</p> <p>Invest in people and resources – by strengthening the NPGA's financial resilience, empowering its staff, maintaining its iconic building and building relationships which further the aims of the NPGA</p>	<p>Sponsorship, partnership and in kind revenue target greater than \$600,000.</p> <p>Grow private giving.</p> <p>Three collaborations/initiatives with overseas institutions.</p> <p>Commit 1% of staffing budget to ongoing professional development of staff.</p> <p>Deliver the building preventative maintenance plan (target 75% planned versus 25% reactive maintenance).</p> <p>Grow commercial revenue by 5%.</p>

- (a) Lower than target due to the impact of COVID-19 during 2020 upon visitation, commercial revenue and travelling exhibitions.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the NPGA's finances for the 2021-22 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Differences between entity resourcing and financial statements

The NPGA is budgeting for a surplus of \$0.6 million in the Budget and forward years that reflects the donations expected to be received by the NPGA Foundation after adjusting for expenses not requiring appropriation in the year. Expenses not requiring appropriation include:

- depreciation on long-lived assets which is funded in accordance with the NPGA's asset replacement plan
- depreciation related to heritage and cultural assets which is funded through an equity injection.

The NPGA has been significantly affected by the impacts of the COVID-19 pandemic. On 23 March 2020, the NPGA was forced to close its doors to the public and re-opened on 6 June 2020 with limited admissions (in line with public health-related, social distancing restrictions). The COVID-19 travel restrictions have also impacted on the delivery of the NPGA's national travelling exhibition program.

The NPGA is uncertain when all COVID-19 restrictions will be lifted and what the long-term implications of COVID-19 will have on visitors and audiences. This makes it difficult to quantify the impact on own-source revenue and performance targets which have not been modified as a result.

Budgeted departmental balance sheet

Budgeted cash and cash equivalents include donations to the NPGA of approximately \$23 million, which have been accumulated over a number of years. The NPGA's Board is charged with setting the guidelines for the use of these funds.

The remainder of budgeted cash and cash equivalents is available to meet liabilities for employee entitlements and to assist in funding future asset purchases.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
EXPENSES					
Employee benefits	5,814	6,223	6,257	6,076	6,197
Suppliers	7,016	6,461	6,703	6,363	6,521
Depreciation and amortisation	4,292	4,313	4,334	4,353	4,372
Total expenses	17,122	16,997	17,294	16,792	17,090
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	1,252	1,301	1,345	1,389	1,435
Interest	306	323	341	359	378
Other	631	652	673	694	715
Total own-source revenue	2,189	2,276	2,359	2,442	2,528
Gains					
Other	660	680	700	720	740
Total gains	660	680	700	720	740
Total own-source income	2,849	2,956	3,059	3,162	3,268
Net (cost of)/contribution by services	(14,273)	(14,041)	(14,235)	(13,630)	(13,822)
Revenue from Government	12,845	12,475	12,530	11,787	11,843
Surplus/(deficit) attributable to the Australian Government	(1,428)	(1,566)	(1,705)	(1,843)	(1,979)
Total comprehensive income/(loss) attributable to the Australian Government	(1,428)	(1,566)	(1,705)	(1,843)	(1,979)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) excluding depreciation/amortisation expenses previously funded through revenue appropriations	550	550	550	550	550
less: depreciation/amortisation expenses previously funded through revenue appropriations ^(a)	1,978	2,116	2,255	2,393	2,529
Total comprehensive income/(loss) - as per the Statement of comprehensive income	(1,428)	(1,566)	(1,705)	(1,843)	(1,979)

(a) The NPGA does not receive funding for its total depreciation expenses on long-lived assets; rather, funding is appropriated based on capital requirements. Also, from 2009-10, the Government replaced Appropriation Bill No. 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Appropriation Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental Capital Budget Statement. The adjusted result in the budget and forward years reflects donated cash and artworks to the NPGA Foundation.

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	1,200	1,213	1,226	1,239	1,252
Trade and other receivables	928	928	928	928	928
Other investments	27,538	27,788	28,038	28,288	28,538
Total financial assets	29,666	29,929	30,192	30,455	30,718
Non-financial assets					
Land and buildings	73,645	72,552	71,316	69,936	68,531
Property, plant and equipment	4,881	4,049	3,227	2,415	1,496
Heritage and Cultural	37,520	37,871	38,219	38,567	38,914
Intangibles	373	324	273	220	165
Inventories	80	80	80	80	80
Other non-financial assets	156	156	156	156	156
Total non-financial assets	116,655	115,032	113,271	111,374	109,342
Total assets	146,321	144,961	143,463	141,829	140,060
LIABILITIES					
Payables					
Suppliers	823	823	823	823	823
Other payables	109	109	109	109	109
Total payables	932	932	932	932	932
Provisions					
Employee provisions	1,533	1,546	1,559	1,572	1,585
Total provisions	1,533	1,546	1,559	1,572	1,585
Total liabilities	2,465	2,478	2,491	2,504	2,517
Net assets	143,856	142,483	140,972	139,325	137,543
EQUITY					
Parent entity interest					
Contributed equity	129,962	130,155	130,349	130,545	130,742
Reserves	6,814	6,814	6,814	6,814	6,814
Retained surplus (accumulated deficit)	7,080	5,514	3,809	1,966	(13)
Total parent entity interest	143,856	142,483	140,972	139,325	137,543
Total equity	143,856	142,483	140,972	139,325	137,543

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2021-22)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2021				
Balance carried forward from previous period	7,080	6,814	129,962	143,856
Adjusted opening balance	7,080	6,814	129,962	143,856
Comprehensive income				
Surplus/(deficit) for the period	(1,566)	-	-	(1,566)
Total comprehensive income	(1,566)	-	-	(1,566)
Contributions by owners				
Equity injection - Appropriation	-	-	193	193
Sub-total transactions with owners	-	-	193	193
Estimated closing balance as at 30 June 2022	5,514	6,814	130,155	142,483
Closing balance attributable to the Australian Government	5,514	6,814	130,155	142,483

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	12,845	12,475	12,530	11,787	11,843
Sale of goods and rendering of services	1,365	1,418	1,466	1,514	1,564
Interest	306	323	341	359	378
Dividends	531	552	573	594	615
Net GST received	486	430	446	410	418
Other	100	100	100	100	100
Total cash received	15,633	15,298	15,456	14,764	14,918
Cash used					
Employees	5,801	6,210	6,244	6,063	6,184
Suppliers	7,255	6,628	6,870	6,478	6,628
Total cash used	13,056	12,838	13,114	12,541	12,812
Net cash from/(used by) operating activities	2,577	2,460	2,342	2,223	2,106
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	2,314	2,197	2,079	1,960	1,843
Purchase of works of art	193	193	194	196	197
Investments	250	250	250	250	250
Total cash used	2,757	2,640	2,523	2,406	2,290
Net cash from/(used by) investing activities	(2,757)	(2,640)	(2,523)	(2,406)	(2,290)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	193	193	194	196	197
Total cash received	193	193	194	196	197
Net cash from/(used by) financing activities	193	193	194	196	197
Net increase/(decrease) in cash held	13	13	13	13	13
Cash and cash equivalents at the beginning of the reporting period	1,187	1,200	1,213	1,226	1,239
Cash and cash equivalents at the end of the reporting period	1,200	1,213	1,226	1,239	1,252

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	193	193	194	196	197
Total new capital appropriations	193	193	194	196	197
<i>Provided for:</i>					
Purchase of non-financial assets	193	193	194	196	197
Total items	193	193	194	196	197
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	193	193	194	196	197
Funded internally from departmental resources ^(b)	2,614	2,497	2,379	2,260	2,143
TOTAL	2,807	2,690	2,573	2,456	2,340
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	2,807	2,690	2,573	2,456	2,340
less gifted assets	(300)	(300)	(300)	(300)	(300)
Total cash used to acquire assets	2,507	2,390	2,273	2,156	2,040

(a) Includes current Appropriation Bill 2.

(b) Includes the following sources of funding: prior year Act 1 appropriations, donations and contributions, gifts, internally developed assets and proceeds from the sale of assets.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2021-22)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2021						
Gross book value	10,790	73,339	10,631	38,041	835	133,636
Accumulated depreciation/ amortisation and impairment	-	(10,484)	(5,750)	(521)	(462)	(17,217)
Opening net book balance	10,790	62,855	4,881	37,520	373	116,419
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	-	-	193	-	193
By purchase - appropriation ordinary annual services ^(b)	-	1,677	500	-	20	2,197
Assets received as gifts/donations	-	-	-	300	-	300
Total additions	-	1,677	500	493	20	2,690
Other movements						
Depreciation/amortisation expense	-	(2,770)	(1,332)	(142)	(69)	(4,313)
Total other movements	-	(2,770)	(1,332)	(142)	(69)	(4,313)
As at 30 June 2022						
Gross book value	10,790	75,016	11,131	38,534	855	136,326
Accumulated depreciation/ amortisation and impairment	-	(13,254)	(7,082)	(663)	(531)	(21,530)
Closing net book balance	10,790	61,762	4,049	37,871	324	114,796
Estimated operating expenditure in income statement for heritage and cultural assets						\$'000
Operations and Maintenance						1,125
Preservation and Conservation						89
Total operating expenditure on heritage and cultural assets						1,214

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2021-22, including CDABs.

(b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2021-22 for depreciation/amortisation expenses.

Prepared on Australian Accounting Standards basis.

National Transport Commission

**Entity resources and planned
performance**

National Transport Commission

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National Transport Commission

Section 1: Entity overview and resources

1.1 Strategic direction statement

The National Transport Commission (the NTC) is a national land transport reform agency that supports Australian governments to improve safety, productivity and environmental outcomes, provide for future technologies and improve regulatory efficiency. The NTC's vision is to advance social and economic outcomes for all Australians through an efficient, integrated and national land transport system.

The *National Transport Commission Act 2003* (the NTC Act) and the Inter-Governmental Agreement for Regulatory and Operational Reform in Road, Rail and Intermodal Transport (IGA) establish the NTC and define its role as to:

- develop and propose reform by identifying, designing and recommending regulatory and operational reforms
- maintain, monitor and review laws and instruments to ensure they remain contemporary and consistent with their policy intent
- advise on heavy vehicle charges to recover road construction and maintenance costs
- monitor and evaluate reforms to assess whether they have been implemented successfully and their impact.

As a key contributor to the national reform agenda, the NTC is accountable to the Infrastructure and Transport Ministers' Meeting (ITMM) (formerly the Transport and Infrastructure Council), and works closely with the ITMM's advisory body, the Infrastructure and Transport Senior Officials' Committee (ITSOC). ITMM approves the NTC's four-yearly program of work (through its Corporate Plan) and reform proposals.

The NTC operates in a complex and changing national environment that faces rapid transformation through technology and innovation. To meet the challenges that this environment poses and deliver on its intended outcomes, the NTC's focus for 2021-22 is:

- delivering work across five focus areas that clearly support the delivery of ITMM's reform priorities and reforms that offer the highest value for Australia:
 - Future technologies
 - Safety
 - Productivity
 - Sustainability

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- Advisory.
- effective engagement, collaboration and partnerships to deliver reform, while taking a more active role as a facilitator and coordinator to support reform across the wider transport system
- developing our policy capabilities to ensure we have the expertise to deliver high-quality work that is ready to be implemented
- embedding a more agile and flexible operating model that enables the NTC to be resilient and responsive to change.

The NTC's Corporate Plan 2021-25 provides more detail on its program of work and how NTC will deliver on its outcomes.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NTC for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and departmental (for the NTC's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: National Transport Commission resource statement — Budget estimates for 2021-22 as at Budget May 2021

	2020-21 Estimated actual \$'000	2021-22 Estimate \$'000
Opening balance/cash reserves at 1 July	2,506	2,634
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	3,629	3,603
Total annual appropriations	3,629	3,603
Total funds from Government	3,629	3,603
Funds from other sources		
Interest	3	-
Sale of goods and services	6,740	6,691
Total funds from other sources	6,743	6,691
Total net resourcing for the NTC	12,878	12,928
<hr/>		
	2020-21	2021-22
Average staffing level (number)	41	41

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2020-21.

The NTC is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to the NTC and are considered 'departmental' for all purposes.

1.3 Budget measures

There are no measures to the NTC for the 2021-22 Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports - to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the NTC can be found at:

<https://www.transparency.gov.au/sites/default/files/reports/ntc-corporate-plan-20-24.pdf>

The most recent annual performance statement can be found at:

<https://www.transparency.gov.au/annual-reports/national-transport-commission/reporting-year/2019-20>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Improved transport productivity, efficiency, safety and environmental performance and regulatory efficiency in Australia through developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport

Budgeted expenses for Outcome 1

This table shows how much the NTC intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Program 1.1: National Transport Commission					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	3,629	3,603	3,660	3,729	3,812
Revenues from other independent sources	6,743	6,691	6,797	6,925	7,079
Total expenses for Program 1.1	10,372	10,294	10,457	10,654	10,891
Outcome 1 totals by resource type					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	3,629	3,603	3,660	3,729	3,812
Revenues from other independent sources	6,743	6,691	6,797	6,925	7,079
Total expenses for Outcome 1	10,372	10,294	10,457	10,654	10,891
Average staffing level (number)					
	41	41			

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered.

Outcome 1 — Improved transport productivity, efficiency, safety and environmental performance and regulatory efficiency in Australia through developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport	
Program 1.1 – Improve safety, productivity and environmental outcomes, provide for future technologies and improve regulatory efficiency by developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport.	
Purposes ^(a)	<p>The NTC leads national land transport reform in support of Australian governments to:</p> <ul style="list-style-type: none"> improve safety, productivity, environmental outcomes and regulatory efficiency, and provide for future technologies promote an integrated and nationally consistent land transport system help achieve the strategic objectives of Australia's infrastructure and transport ministers.
Delivery	Delivery of the NTC's ministerially approved program of work (as detailed in the NTC's Corporate Plan 2021-25) in partnership with Australian governments, safety regulators, standards boards, industry, the private sector and the broader community.

Performance information			
Year	Performance criteria	Targets	Estimated achievement
2020-21	Portion of projects completed on time and on budget	Target: >90%	Actual achievement cannot be assessed until the end of the financial year (EOFY) but anticipated that target will be met.
	Routine legislative maintenance packages submitted to ITSOC	Target: 5 or more per year	Actual achievement cannot be assessed until EOFY but anticipated that target will be met.
	Reform implementation reporting provided when due	Target: 100%	Target met.
	Total Net Present Value (NPV) benefits of regulatory reform agreed by Council	Not applicable in 2020-21	A 3-year rolling average (NPV) has not been calculated as this data has not yet been collected for a three-year period. More detailed analysis of the expected benefits of the policy submitted in the 2020-21 financial year will be provided in the NTC's 2020-21 Annual Report.
	Portion of NTC recommendations presented to Council and agreed	Target: >90%	Actual achievement cannot be assessed until EOFY but anticipated that target will be met.

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Performance information			
Year	Performance criteria	Targets	Estimated achievement
2020-21 continued	Portion of NTC regulatory amendments presented to Council with a ITSOC - agreed implementation plan	Target: 100%	Actual achievement cannot be assessed until EOFY but anticipated that target will be met.
	The NTC receives positive feedback on how it engages via a two-yearly stakeholder survey	Not applicable in 2020-21	Survey not scheduled for the 2020-21 year. Next survey to be conducted in 2021-22.
	Annual staff engagement survey results	Target: increase from the previous survey in overall staff engagement	Target met
	Section 51 review (in 2021) confirms the value of the NTC in meeting the objectives specified in the IGA	Target: NTC recognised as highly valuable	Actual achievement cannot be assessed at this time - waiting on results of review

Performance information		
Year	Performance criteria ^(b)	Targets
2021-22	<i>Evaluations of the impact of the NTC's reforms (once implemented) show clear evidence of value provided.</i>	<i>All NTC reforms evaluated are shown to have been beneficial.</i>
	<i>The NTC develops policy reform proposals that are demonstrated to offer high value.</i>	<i>Clear evidence is provided of the expected benefits for all policy reform proposals.</i>
	The NTC's recommendations are relevant and valuable enough to the ITMM to be agreed.	At least 90 per cent of NTC recommendations presented to the ITMM are agreed.
	The NTC delivers its ITMM-agreed projects on time and within budget.	At least 90 per cent of projects are completed on time and within budget.
	The NTC delivers a comprehensive program of legislative reviews and amendments.	At least five legislative amendment packages are submitted to the ITMM each year.
	The NTC consistently monitors and promotes the successful implementation of land transport reforms.	The National Transport Reform Implementation Monitoring Report is provided annually and includes: <ul style="list-style-type: none"> the status for each jurisdiction for all land transport reforms being implemented recommendations to address any barriers to successful implementation.
	All NTC reforms are proposed with a clear implementation pathway.	100 per cent of NTC regulatory amendments presented to the ITMM have an implementation plan that includes outputs, timeframes and accountabilities.
	The NTC receives positive feedback in its stakeholder survey on how the organisation engages.	Demonstrated improvements on the previous stakeholder survey.

National Transport Commission Budget Statements

Performance information		
Year	Performance criteria ^(b)	Targets
2021-22 continued	The NTC's staff engagement survey results are positive.	An increase from the previous survey in overall staff engagement.
2022-23 and beyond	The statutory review of the NTC confirms that the organisation delivers on the objectives specified in the IGA. All others as per 2021-22.	The review recognises the NTC as highly valuable and recommends for it to continue operation. As per 2021-22.

(a) Refers to updated purposes that will be reflected in the 2021-25 Corporate Plan.

(b) New or modified performance criteria that reflect new or materially changed programs are shown in *italics*. All performance criteria have been modified for the 2021-22 reporting period to provide greater clarity on how they will be measured and their link to the purposes, but have not been italicised (unless new) as what is being measured remains essentially the same as previous years.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NTC's finances for the 2021-22 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Differences between entity resourcing and financial statements

The NTC is funded by Commonwealth, states and territories on an annual basis, apportioned by an agreed percentage allocation as outlined within the NTC's IGA.

Under its Act, funding for the NTC is to be applied only in payment or discharge of the costs, expenses and other obligations incurred by the NTC in the performance of its functions and the exercise of its powers.

Each year, the NTC must prepare estimates, in accordance with ITMM directions, of its receipts and expenditure for each financial year and for any other period specified by ITMM. The NTC must submit estimates so prepared to ITMM no later than such a date as ITMM directs. Except with the consent of ITMM, the funding of the NTC must not be spent otherwise than in accordance with the Corporate Plan and work program provided annually. On this basis, the NTC's forward estimate may change yearly based on directions from ITMM.

3.1.2 Explanatory notes and analysis of budgeted financial statements

The NTC's balance sheet is simple in structure and classification. Assets are largely comprised of cash and office plant and equipment, while liabilities are payables (to suppliers) and employee provision (staff entitlements).

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
EXPENSES					
Employee benefits	6,880	7,270	7,445	7,617	7,794
Suppliers	2,754	2,293	2,289	2,323	2,392
Depreciation and amortisation	676	676	676	676	676
Finance costs	62	55	47	38	29
Total expenses	10,372	10,294	10,457	10,654	10,891
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Interest	3	-	-	-	-
Other ^(a)	6,740	6,691	6,797	6,925	7,079
Total own-source revenue	6,743	6,691	6,797	6,925	7,079
Total own-source income	6,743	6,691	6,797	6,925	7,079
Net (cost of)/contribution by services	(3,629)	(3,603)	(3,660)	(3,729)	(3,812)
Revenue from Government	3,629	3,603	3,660	3,729	3,812
Surplus/(deficit) attributable to the Australian Government	-	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	-	-	-	-	-

(a) Relates to funding provided by states and territories.

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	2,634	2,738	2,866	2,967	3,040
Trade and other receivables	34	34	34	34	34
Total financial assets	2,668	2,772	2,900	3,001	3,074
Non-financial assets					
Land and buildings	2,911	2,485	2,059	1,633	1,207
Property, plant and equipment	1,180	1,130	1,030	930	830
Prepayments	62	62	62	62	62
Total non-financial assets	4,153	3,677	3,151	2,625	2,099
Total assets	6,821	6,449	6,051	5,626	5,173
LIABILITIES					
Payables					
Suppliers	184	184	184	184	184
Other payables	22	22	22	22	22
Total payables	206	206	206	206	206
Interest bearing liabilities					
Leases	3,091	2,719	2,321	1,896	1,443
Total interest bearing liabilities	3,091	2,719	2,321	1,896	1,443
Provisions					
Employee provisions	1,128	1,128	1,128	1,128	1,128
Total provisions	1,128	1,128	1,128	1,128	1,128
Total liabilities	4,425	4,053	3,655	3,230	2,777
Net assets	2,396	2,396	2,396	2,396	2,396
EQUITY					
Parent entity interest					
Retained surplus (accumulated deficit)	2,396	2,396	2,396	2,396	2,396
Total parent entity interest	2,396	2,396	2,396	2,396	2,396
Total equity	2,396	2,396	2,396	2,396	2,396

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2021-22)

	Retained earnings \$'000	Total equity \$'000
Opening balance as at 1 July 2021		
Balance carried forward from previous period	2,396	2,396
Adjusted opening balance	2,396	2,396
Comprehensive income		
Surplus/(deficit) for the period	-	-
Total comprehensive income	-	-
Estimated closing balance as at 30 June 2022	2,396	2,396
Closing balance attributable to the Australian Government	2,396	2,396

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Receipts from Government	10,369	10,294	10,457	10,654	10,891
Interest	3	-	-	-	-
Total cash received	10,372	10,294	10,457	10,654	10,891
Cash used					
Employees	6,880	7,270	7,445	7,617	7,794
Suppliers	2,754	2,293	2,289	2,323	2,392
Interest payments on lease liability	62	55	47	38	29
Total cash used	9,696	9,618	9,781	9,978	10,215
Net cash from/(used by) operating activities	676	676	676	676	676
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	200	200	150	150	150
Total cash used	200	200	150	150	150
Net cash from/(used by) investing activities	(200)	(200)	(150)	(150)	(150)
FINANCING ACTIVITIES					
Cash used					
Principal payments on lease liability	348	372	398	425	453
Total cash used	348	372	398	425	453
Net cash from/(used by) financing activities	(348)	(372)	(398)	(425)	(453)
Net increase/(decrease) in cash held	128	104	128	101	73
Cash and cash equivalents at the beginning of the reporting period	2,506	2,634	2,738	2,866	2,967
Cash and cash equivalents at the end of the reporting period	2,634	2,738	2,866	2,967	3,040

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental resources ^(a)	200	200	150	150	150
TOTAL	200	200	150	150	150
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	200	200	150	150	150
Total cash used to acquire assets	200	200	150	150	150

(a) Includes funding from entity receipts, and proceeds from the sale of assets.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2021-22)

	Asset Category		
	Buildings	Other property, plant and equipment	Total
	\$'000	\$'000	\$'000
As at 1 July 2021			
Gross book value	-	2,036	2,036
Gross book value - ROU assets	3,763	-	3,763
Accumulated depreciation/amortisation and impairment	-	(856)	(856)
Accumulated depreciation/amortisation and impairment - ROU assets	(852)	-	(852)
Opening net book balance	2,911	1,180	4,091
Capital asset additions			
Estimated expenditure on new or replacement assets			
By purchase - other	-	200	200
Total additions	-	200	200
Other movements			
Depreciation/amortisation expense	-	(250)	(250)
Depreciation/amortisation on ROU assets	(426)	-	(426)
Total other movements	(426)	(250)	(676)
As at 30 June 2022			
Gross book value	-	2,236	2,236
Gross book value - ROU assets	3,763	-	3,763
Accumulated depreciation/amortisation and impairment	-	(1,106)	(1,106)
Accumulated depreciation/amortisation and impairment - ROU assets	(1,278)	-	(1,278)
Closing net book balance	2,485	1,130	3,615

Prepared on Australian Accounting Standards basis.

North Queensland Water Infrastructure Authority

Entity resources and planned performance

North Queensland Water Infrastructure Authority

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North Queensland Water Infrastructure Authority

Section 1: Entity overview and resources

1.1 Strategic direction statement

The North Queensland Water Infrastructure Authority (NQWIA) was established on 12 March 2019 as an Executive Agency under section 65 of the *Public Service Act 1999*. The key objective of the agency is to provide strategic planning and coordination of Commonwealth resources to implement water projects in northern Queensland and manage water infrastructure projects as directed by the Minister for Infrastructure, Transport and Regional Development.

The NQWIA works collaboratively with stakeholders, local governments and the Queensland Government to progress project feasibility and planning activities, including the development of business cases, engineering assessments and related research activities for major water infrastructure initiatives potentially eligible to receive Australian Government funding from the National Water Infrastructure Development Fund.

The NQWIA also coordinates the provision of information sharing among relevant regulatory authorities in order to implement the projects within its scope.

In 2021-22, the NQWIA will focus on strategic planning, coordination and advice for the Hughenden Irrigation Scheme, the Hells Gates Dam Scheme, and the Upper Burdekin Irrigation Project.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NQWIA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the NQWIA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NQWIA resource statement — Budget estimates for 2021-22 as at Budget May 2021

	2020-21 Estimated actual \$'000	2021-22 Estimate \$'000
Departmental		
Annual appropriations - ordinary annual services ^(a)		
Prior year appropriations available	1,350	1,350
Departmental appropriation	4,305	3,306
s74 External Revenue ^(b)	350	-
Total departmental annual appropriations	6,005	4,656
Total departmental resourcing	6,005	4,656
Total resourcing for NQWIA	6,005	4,656
	2020-21	2021-22
Average staffing level (number)	3	10

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2021-22.

(b) Estimated External Revenue receipts under section 74 of the PGPA Act.

1.3 Budget measures

There are no measures relating to the NQWIA for the 2021-22 Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports - to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for NQWIA can be found at:

https://www.nqwia.gov.au/sites/default/files/documents/nqwia_corp_plan_20-21.pdf

The most recent annual performance statement can be found at:

<https://www.nqwia.gov.au/sites/default/files/documents/nqwia-annual-report-2019-20.pdf>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Progress the development of water resource projects in North Queensland, through strategic planning and coordination of information sharing among relevant regulatory authorities and stakeholders

Budgeted expenses for Outcome 1

This table shows how much the NQWIA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Program 1.1: North Queensland Water Infrastructure Authority					
Departmental expenses					
Departmental appropriation	4,305	3,306	2,312	-	-
Expenses not requiring appropriation in the Budget year ^(a)	25	25	25	-	-
Departmental total	4,330	3,331	2,337	-	-
Total expenses for program 1.1	4,330	3,331	2,337	-	-

	2020-21	2021-22
Average staffing level (number)	3	10

(a) Expenses not requiring appropriation in the Budget year are made up audit fees received free of charge.

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered.

Outcome 1 — Progress the development of water resource projects in North Queensland, through strategic planning and coordination of information sharing among relevant regulatory authorities and stakeholders	
Program 1.1 – Work with stakeholders to deliver water resource projects in North Queensland including the Hughenden Irrigation Scheme, the Hells Gates Dam (including Big Rocks Weir) Scheme, and Big Rocks Weir project.	
Purposes	To progress the development of water resource infrastructure projects in North Queensland, through strategic planning, project management, and coordination of information sharing among relevant regulatory authorities and stakeholders.
Delivery	During 2021-22, NQWIA will deliver Program 1.1 by engaging with project proponents, state and local governments and regulatory agencies to ensure timely progression of projects, and economic, engineering and environmental assessments are funded and delivered with minimal delay.

Performance information			
Year	Performance criteria	Targets	Estimated achievement
2020-21	Commence and substantially progress the Hughenden Irrigation Scheme detailed business case	Hughenden Irrigation Scheme Business Case - 50% complete	Target Met
	Oversight progression of Hells Gates Dam Business Case and authorising payments against completed milestones	Hells Gates Dam Business Case - 50% complete Timely payments made against Hughenden and Hells Gates business cases	Target Met
	Make recommendations to the Australian Government on potential funding of capital works to construct the Big Rocks Weir in line with stakeholder expectations and all relevant approvals	Timely advice about Big Rocks Weir construction provided to Australian Government during 2020-21	Target Met
	Progression of the Upper Burdekin Irrigation Project	Upper Burdekin Irrigation Project - 60% complete	Target Met

Performance information		
Year	Performance criteria	Targets
2021-22	Complete the Hughenden Irrigation Scheme detailed business case and authorise payments against completed milestones	Hughenden Irrigation Scheme Business Case - 100% complete
	Substantially complete the Hells Gates Dam Business Case and authorise payments against completed milestones	Hells Gates Dam Business Case – 90-100% complete

North Queensland Water Infrastructure Authority Budget Statement

Performance information		
Year	Performance criteria	Targets
2021-22 continued	Complete the Upper Burdekin Irrigation Project	Upper Burdekin Irrigation Project - 100% complete
2022-23	Complete the Hells Gates Dam Business Case and authorise payments against completed milestones Close the North Queensland Water Infrastructure Authority	Hells Gates Dam Business Case – 100% complete North Queensland Water Infrastructure Authority closed

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NQWIA finances for the 2021-22 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

Total budgeted expense for NQWIA in 2021-22 are \$3.3 million, represented by \$1.5 million in employee benefits and \$1.8 million in suppliers. Suppliers include expenses associated with the Upper Burdekin Irrigation Project, travel, and procurement of external advice to support NQWIA projects.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
EXPENSES					
Employee benefits	1,497	1,506	1,515	-	-
Suppliers	2,833	1,825	822	-	-
Total expenses	4,330	3,331	2,337	-	-
LESS:					
Gains					
Other	25	25	25	-	-
Total gains	25	25	25	-	-
Total own-source income	25	25	25	-	-
Net (cost of)/contribution by services	(4,305)	(3,306)	(2,312)	-	-
Revenue from Government	4,305	3,306	2,312	-	-
Surplus/(deficit) attributable to the Australian Government	-	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	-	-	-	-	-

Prepared on Australian Accounting Standards basis.

North Queensland Water Infrastructure Authority Budget Statement

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	20	20	20	-	-
Trade and other receivables	1,500	1,500	1,500	-	-
Total financial assets	1,520	1,520	1,520	-	-
Total assets	1,520	1,520	1,520	-	-
LIABILITIES					
Payables					
Suppliers	358	358	358	-	-
Other payables	6	6	6	-	-
Total payables	364	364	364	-	-
Provisions					
Employee provisions	146	146	146	-	-
Total provisions	146	146	146	-	-
Total liabilities	510	510	510	-	-
Net assets	1,010	1,010	1,010	-	-
EQUITY					
Parent entity interest					
Retained surplus (accumulated deficit)	1,010	1,010	1,010	-	-
Total parent entity interest	1,010	1,010	1,010	-	-
Total equity	1,010	1,010	1,010	-	-

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2021-22)

	Retained earnings \$'000	Total equity \$'000
Opening balance as at 1 July 2021	-	-
Balance carried forward from previous period	1,010	1,010
Adjusted opening balance	1,010	1,010
Estimated closing balance as at 30 June 2022	1,010	1,010
Closing balance attributable to the Australian Government	1,010	1,010

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	4,305	3,306	2,312	-	-
Other	350	150	150	-	-
Total cash received	4,655	3,456	2,462	-	-
Cash used					
Employees	1,497	1,506	1,515	-	-
Suppliers	3,158	1,950	947	-	-
Total cash used	4,655	3,456	2,462	-	-
Net cash from/(used by) operating activities	-	-	-	-	-
Net increase/(decrease) in cash held	-	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	20	20	20	-	-
Cash and cash equivalents at the end of the reporting period	20	20	20	-	-

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

This table is not provided as NQWIA does not receive capital funds.

Table 3.6: Statement of asset movements (Budget year 2021-22)

This table is not provided as NQWIA does not hold non-financial assets.

Screen Australia

Entity resources and planned performance

Screen Australia

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Screen Australia

Section 1: Entity overview and resources

1.1 Strategic direction statement

Screen Australia works to support bold, enduring and culturally significant Australian storytelling that resonates with local audiences and succeeds in a global marketplace, created by a skilled and entrepreneurial screen industry.

Screen Australia's goals are:

- engaged audiences
- compelling Australian storytelling
- successful Australian screen businesses
- highly-skilled, creative and innovative industry practitioners.

Screen Australia also aims to be an efficient and effective organisation that is responsive to industry.

Screen Australia works to achieve these goals through:

- Culture — supporting screen stories that shape our cultural imagination, contribute to our national belonging, and create a legacy for all Australians now and into the future
- Quality — encouraging creators to extend the ambitions of their projects in terms of development, writing, craft, scale and production to produce high-end content
- Innovation — supporting the creation of innovative, risk-taking content for new and evolving platforms.

Screen Australia co-finances its projects with private financing sources. International economic conditions and tightening of credit markets may impact the availability of private funds for screen projects. The environment for feature film producers is also characterised by uncertain access to distribution and a small domestic market. In addition, the difficult economic climate may affect the level of recoupment of investment flowing to Screen Australia.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to Screen Australia for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for Screen Australia's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1 table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Screen Australia resource statement — Budget estimates for 2021-22 as at Budget May 2021

	2020-21 Estimated actual \$'000	2021-22 Estimate \$'000
Opening balance/cash reserves at 1 July	19,102	19,102
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	13,531	39,466
Total annual appropriations	13,531	39,466
Amounts received from related entities		
Amounts from portfolio department ^(b)	78,454	70,454
Total amounts received from related entities	78,454	70,454
Total funds from Government	91,985	109,920
Funds from other sources		
Interest	1,000	210
Royalties	4,545	4,545
Sale of goods and services	150	950
Other	531	170
Total funds from other sources	6,226	5,875
Total net resourcing for Screen Australia	117,313	134,897
	2020-21	2021-22
Average staffing level (number)	97	97

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.
Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2021-22.

(b) Funding provided by the Department of Infrastructure, Transport, Regional Development and Communications that is not specified within the annual Appropriation Bills as a payment to Screen Australia.

Screen Australia is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to Screen Australia and are considered "departmental" for all purposes.

1.3 Budget measures

Table 1.2: Screen Australia 2021-22 Budget measures
Measures announced since the Mid-Year Economic and Fiscal Outlook 2020-21 (MYEFO)

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
Receipt measures						
COVID-19 Response Package – additional arts sector support	1.1					
Departmental receipts		-	800	-	-	-
Total		-	800	-	-	-
Total receipt measures						
Departmental		-	800	-	-	-
Total		-	800	-	-	-
Payment measures						
COVID-19 Response Package – additional arts sector support	1.1					
Departmental payments		-	800	-	-	-
Total		-	800	-	-	-
Total payment measures						
Departmental		-	800	-	-	-
Total		-	800	-	-	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports - to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for Screen Australia can be found at:
www.screenaustralia.gov.au/corporateplan

The most recent annual performance statement can be found at:
www.screenaustralia.gov.au/annualreport

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Promote engaged audiences and support a creative, innovative and commercially sustainable screen industry through the funding and promotion of diverse Australian screen product

Budgeted expenses for Outcome 1

This table shows how much Screen Australia intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Program 1.1: Screen Australia					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	13,531	39,466	27,617	11,497	11,552
Payment from related entities	78,454	70,454	70,454	70,454	70,454
Expenses not requiring appropriation in the budget year	(73)	(87)	(100)	-	-
Revenues from other independent sources	6,226	5,875	4,967	4,905	4,905
Total expenses for Program 1.1	98,138	115,708	102,938	86,856	86,911
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	13,531	39,466	27,617	11,497	11,552
Payment from related entities	78,454	70,454	70,454	70,454	70,454
Expenses not requiring appropriation in the budget year	(73)	(87)	(100)	-	-
Revenues from other independent sources	6,226	5,875	4,967	4,905	4,905
Total expenses for Outcome 1	98,138	115,708	102,938	86,856	86,911
Average staffing level (number)					
	2020-21 97	2021-22 97			

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2021-22 Budget measures have created new programs or materially changed existing programs.

Outcome 1 — Promote engaged audiences and support a creative, innovative and commercially sustainable screen industry through the funding and promotion of diverse Australian screen product			
Program 1.1 – Screen Australia			
Purposes	To inspire, inform and connect audiences with compelling Australian stories.		
Delivery	The key results will be for creative individuals and businesses, through financial and other assistance, to make high-quality film, television, interactive entertainment, and other screen programs and for these programs to attract Australian and international audiences.		
Performance information			
Year	Performance criteria	Targets	Estimated achievement
2020-21	Engage, educate and inspire – increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways.	Total audience number for Australian productions, including 2.7 million admissions for productions shown at movie theatres (based on three-year average) and 107 million cumulative audience for Screen Australia-funded productions shown on television. 1.8 million visits to Screen Australia's website. 25 culturally diverse projects and events funded, with total funding of \$4 million.	Target expected to be met

Performance information			
Year	Performance criteria	Targets	Estimated achievement
2020-21 continued	Lead and collaborate – be leaders in the sector and foster long-term relationships through partnerships and collaborations with key stakeholders and similar organisations/institutions nationally and internationally.	<p>225 new Australian artwork projects supported, with total funding of \$62 million provided.</p> <p>\$0.4 million total funding for research and development projects.</p> <p>Screen Australia specific indicators:</p> <ul style="list-style-type: none"> dollar value of production generated for each dollar of Screen Australia investment in features: \$5.90 dollar value of production generated for each dollar of Screen Australia investment in documentaries: \$2.90 dollar value of production generated for each dollar of Screen Australia investment in TV drama: \$5.50 dollar value of production generated for each dollar of Screen Australia investment in children's TV drama: \$3.60. 	Target expected to be met

Performance information		
Year	Performance criteria	Targets
2021-22	Engage, educate and inspire – increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways.	<p>Total audience number for Australian productions, including 2.7 million admissions for productions shown at movie theatres (based on three-year average) and 107 million cumulative audience for Screen Australia-funded productions shown on television.</p> <p>1.8 million visits to Screen Australia's website.</p> <p>50 culturally diverse projects and events funded, with total funding of \$8 million.</p>

Screen Australia Budget Statements

Performance information		
Year	Performance criteria	Targets
2021-22 continued	Lead and collaborate – be leaders in the sector and foster long-term relationships through partnerships and collaborations with key stakeholders and similar organisations/institutions nationally and internationally.	<p>225 new Australian artwork projects supported, with total funding of \$62 million provided.</p> <p>\$0.4 million total funding for research and development projects.</p> <p>Screen Australia specific indicators:</p> <ul style="list-style-type: none"> dollar value of production generated for each dollar of Screen Australia investment in features: \$5.90 dollar value of production generated for each dollar of Screen Australia investment in documentaries: \$2.90 dollar value of production generated for each dollar of Screen Australia investment in TV drama: \$5.50 dollar value of production generated for each dollar of Screen Australia investment in children's TV drama: \$3.60.
2022-23 and beyond	As per 2021-22	As per 2021-22

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of Screen Australia's finances for the 2021-22 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

Screen Australia's budget has been developed on the underlying principle of a balanced budget, (that is, annual expense matches the annual revenue forecast to be received) adjusted for any surplus/deficit impacts arising from accounting for leases under AASB 16 Leases.

Total expenses for 2021-22 are estimated to be \$115.7 million and will be used in delivering the activities outlined in Program 1.1.

Total income for 2021-22 is estimated to be \$115.8 million. Screen Australia's revenue from Government for 2021-22 is \$109.9 million. Screen Australia is also expecting to generate \$5.9 million in own source revenue in 2021-22. This will be predominantly sourced from recoupment from screen investments, loans, interest income and rendering of services.

Screen Australia continues to focus on containing administrative operating expenses to maximise funds directed to on-screen production.

Screen Australia has budgeted \$0.8 million in capital expenditure.

Screen Australia's budgeted net asset position of \$14.3 million is expected to comprise total assets of \$69.5 million, less liabilities of \$55.2 million.

Total financial assets as at 30 June 2022 are estimated to be \$63.5 million which represents over 90% of the total asset value. A significant proportion of Screen Australia's financial assets (cash and investments in term deposits) have been committed to funding screen projects.

Total liabilities are estimated to be \$55.2 million as at 30 June 2022 of which 86% relates to obligations to pay amounts under executed screen industry contracts.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
EXPENSES					
Employee benefits	12,869	13,402	13,545	13,775	14,005
Suppliers	5,834	5,925	5,860	5,771	5,771
Grants	41,093	51,322	36,950	30,950	30,950
Depreciation and amortisation	2,099	1,829	1,879	1,879	1,879
Finance costs	47	66	68	70	70
Write-down and impairment of assets	36,196	43,164	44,636	34,411	34,236
Total expenses	98,138	115,708	102,938	86,856	86,911
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	150	950	150	150	150
Interest	1,000	210	210	210	210
Royalties	4,545	4,545	4,545	4,545	4,545
Total own-source revenue	5,695	5,705	4,905	4,905	4,905
Gains					
Other	531	170	62	-	-
Total gains	531	170	62	-	-
Total own-source income	6,226	5,875	4,967	4,905	4,905
Net (cost of) services	(91,912)	(109,833)	(97,971)	(81,951)	(82,006)
Revenue from Government	91,985	109,920	98,071	81,951	82,006
Surplus attributable to the Australian Government	73	87	100	-	-
Total comprehensive income	73	87	100	-	-
Total comprehensive income attributable to the Australian Government	73	87	100	-	-

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	19,102	19,102	19,102	19,102	19,102
Trade and other receivables	1,142	1,142	1,142	1,142	1,142
Other investments	43,517	43,236	42,967	42,436	41,977
Total financial assets	63,761	63,480	63,211	62,680	62,221
Non-financial assets					
Land and buildings	4,075	4,147	4,273	4,454	4,692
Property, plant and equipment	979	1,431	1,833	2,235	2,637
Intangibles	97	118	139	160	181
Prepayments	320	300	300	300	300
Total non-financial assets	5,471	5,996	6,545	7,149	7,810
Total assets	69,232	69,476	69,756	69,829	70,031
LIABILITIES					
Payables					
Suppliers	441	441	441	441	441
Other payables	515	548	599	606	688
Total payables	956	989	1,040	1,047	1,129
Interest bearing liabilities					
Leases	3,814	3,935	4,061	4,124	4,244
Total interest bearing liabilities	3,814	3,935	4,061	4,124	4,244
Provisions					
Employee provisions	2,494	2,494	2,494	2,494	2,494
Other provisions	47,779	47,782	47,785	47,788	47,788
Total provisions	50,273	50,276	50,279	50,282	50,282
Total liabilities	55,043	55,200	55,380	55,453	55,655
Net assets	14,189	14,276	14,376	14,376	14,376
EQUITY					
Parent entity interest					
Contributed equity	9,505	9,505	9,505	9,505	9,505
Reserves	45	45	45	45	45
Retained surplus (accumulated deficit)	4,639	4,726	4,826	4,826	4,826
Total parent entity interest	14,189	14,276	14,376	14,376	14,376
Total equity	14,189	14,276	14,376	14,376	14,376

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2021-22)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2021				
Balance carried forward from previous period	4,639	45	9,505	14,189
Adjusted opening balance	4,639	45	9,505	14,189
Comprehensive income				
Surplus/(deficit) for the period	87	-	-	87
Total comprehensive income	87	-	-	87
of which:				
Attributable to the Australian Government	87	-	-	87
Estimated closing balance as at 30 June 2022	4,726	45	9,505	14,276
Closing balance attributable to the Australian Government	4,726	45	9,505	14,276

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	13,531	39,466	27,617	11,497	11,552
Receipts from Government	78,454	70,454	70,454	70,454	70,454
Sale of goods and rendering of services	165	1,045	165	165	165
Interest	1,000	210	210	210	210
Net GST received	7,500	7,500	7,500	7,500	7,500
Other	4,495	4,696	4,776	4,776	4,776
Total cash received	105,145	123,371	110,722	94,602	94,657
Cash used					
Employees	12,820	13,369	13,494	13,768	13,923
Suppliers	6,508	6,496	6,446	6,348	6,348
Interest payments on lease liability	43	63	65	67	67
Other	48,247	58,477	44,110	38,119	38,119
Total cash used	67,618	78,405	64,115	58,302	58,457
Net cash from/(used by) operating activities	37,527	44,966	46,607	36,300	36,200
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of financial instruments	180,531	180,170	180,062	180,000	180,000
Total cash received	180,531	180,170	180,062	180,000	180,000
Cash used					
Purchase of property, plant and equipment and intangibles	900	800	850	850	850
Purchase of financial instruments	169,017	180,419	180,431	180,169	180,241
On-screen investments	46,736	42,464	43,886	33,661	33,489
Total cash used	216,653	223,683	225,167	214,680	214,580
Net cash from/(used by) investing activities	(36,122)	(43,513)	(45,105)	(34,680)	(34,580)
FINANCING ACTIVITIES					
Cash used					
Principal payments on lease liability	1,405	1,453	1,502	1,620	1,620
Total cash used	1,405	1,453	1,502	1,620	1,620
Net cash from/(used by) financing activities	(1,405)	(1,453)	(1,502)	(1,620)	(1,620)
Net increase/(decrease) in cash held	-	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	19,102	19,102	19,102	19,102	19,102
Cash and cash equivalents at the end of the reporting period	19,102	19,102	19,102	19,102	19,102

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental resources ^(a)	900	800	850	850	850
TOTAL	900	800	850	850	850
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	900	800	850	850	850
Total cash used to acquire assets	900	800	850	850	850

(a) Includes current Appropriation Bill 1 and revenue from independent sources.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2021-22)

	Asset Category			
	Buildings	Other property, plant and equipment	Computer software and intangibles	Total
	\$'000	\$'000	\$'000	\$'000
As at 1 July 2021				
Gross book value	4,176	2,820	1,350	8,346
Gross book value - ROU assets	11,360	-	-	11,360
Accumulated depreciation/amortisation and impairment	(2,809)	(1,841)	(1,253)	(5,903)
Accumulated depreciation/amortisation and impairment - ROU assets	(7,078)	-	-	(7,078)
Opening net book balance	5,649	979	97	6,725
Capital asset additions				
Estimated expenditure on new or replacement assets				
By purchase – appropriation ordinary annual services ^(a)	75	675	50	800
Total additions	75	675	50	800
Other movements				
Depreciation/amortisation expense	(482)	(223)	(29)	(734)
Depreciation/amortisation on ROU assets	(1,095)	-	-	(1,095)
Total other movements	(1,577)	(223)	(29)	(1,829)
As at 30 June 2022				
Gross book value	4,251	3,495	1,400	9,146
Gross book value - ROU assets	11,360	-	-	11,360
Accumulated depreciation/amortisation and impairment	(3,291)	(2,064)	(1,282)	(6,637)
Accumulated depreciation/amortisation and impairment - ROU assets	(8,173)	-	-	(8,173)
Closing net book balance	4,147	1,431	118	5,696

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2021-22 for depreciation/amortisation expenses, or other operational expenses.

Prepared on Australian Accounting Standards basis.

Special Broadcasting Service Corporation

**Entity resources and planned
performance**

Special Broadcasting Service Corporation

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Special Broadcasting Service Corporation

Section 1: Entity overview and resources

1.1 Strategic direction statement

The Special Broadcasting Service Corporation (SBS) is a national broadcasting and media service that provides multicultural and multilingual television, radio and digital media services that inform, educate and entertain all Australians. SBS' purpose is to inspire all Australians to explore, respect and celebrate our diverse world, and in doing so, contribute to a cohesive society. SBS and its functions are guided by its Charter in section 6 of the *Special Broadcasting Service Act 1991* (SBS Act).

The SBS Charter, hybrid funding model, multiplatform content offering, and breadth of in-language services, set SBS apart from other Australian and global broadcasters and media providers. The network's unique position in the industry allows it to present compelling, distinctive and thought-provoking content that no other Australian media organisation provides.

Maintaining Australia as a vibrant, diverse and highly cohesive society is key to Australia's future success. SBS inspires social cohesion by exploring and celebrating both Australia's rich diversity and those common threads that make us uniquely Australian, as well as facilitating social and civic participation for those Australians who speak a language other than English.

Content creation (including in-house productions and commissioned programs), acquisition and curation are at the heart of achieving the SBS purpose. SBS creates content which explores issues and topics in a way that captures the interest and imagination of as many Australians as possible, with the objective of encouraging greater understanding of the value of a diverse and inclusive society. SBS is increasingly making the Australian stories it commissions available to more Australians in their preferred language by in-language subtitling and digital product features.

Through its multiplatform offerings across SBS television (including SBS main channel, SBS Viceland, National Indigenous Television (NITV), SBS Food, and SBS World Movies), SBS Radio and digital platforms, such as SBS On Demand, SBS inspires a richer, deeper, understanding of Australia and the world around us. While audiences increasingly shift consumption from traditional linear broadcast television to digital platforms, SBS will continue to share content across all of its platforms – free-to-air television, radio and online so that it remains accessible and relevant to all Australians in the digital era.

SBS' news and current affairs programming provides comprehensive and high quality reporting on global and domestic issues. Investment in digital news and current affairs is increasing audiences and enhancing SBS' reputation as one of Australia's most trusted news sources, delivered by a multiskilled team renowned for excellence in journalism. This has been particularly notable during the COVID-19 pandemic, as audiences come to SBS news services for trusted health information and analysis.

With extensive access to international program makers and suppliers, SBS will continue to acquire the best programming from around the world including in languages other than English.

As part of SBS, NITV is the home of Indigenous storytelling, delivering Australia's only national Aboriginal and Torres Strait Islander television news service. Stories of youth, culture, languages, aspirations and children's learning are key components of NITV's content, and continue to provide a platform for First Nations voices and an important channel for communities to see themselves reflected on screen. With programs that inspire and instil pride, NITV drives greater education and understanding about Aboriginal and Torres Strait Islander peoples' heritage and culture amongst all Australians. NITV is broadcast free-to-air with national coverage, including through the Viewer Access Satellite Television (VAST) service, and with an extensive digital presence.

SBS is unique internationally, delivering over 60 language services on radio and online, and dedicated digital music channels, to the 21% of Australians who speak a language other than English at home.

SBS Radio communicates a diversity of views and perspectives to Australian audiences, using both traditional radio and digital delivery via app, podcast, dedicated webpages and social media. While migrants to Australia have access to homeland news and information via satellite television and the internet, SBS Radio continues to play a fundamental role. It provides trusted, independent Australian news and information, celebrates cultures, and gives multicultural voices a key platform within the Australian community – all in the audiences' first language. SBS' language services have historically been referred to as 'the great translator' of life in Australia, and SBS continues this tradition with the broadcast and publication of the SBS Settlement Guide, which assists new migrants to navigate life in Australia. Throughout the course of the COVID-19 pandemic, SBS's ability to provide crucial information online via its multilingual coronavirus portal has once again underlined its important place in the fabric of multicultural Australia.

Through trusted relationships with culturally and linguistically diverse communities and increased reach through digital media, SBS facilitates participation in Australian social, cultural, economic and political discourse. Using these connections, SBS provides a trusted platform for debate and exploration of issues concerning multiculturalism, diversity and social cohesion.

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In an increasingly competitive market, SBS will continue to explore commercial opportunities consistent with the SBS Act to generate returns that support the creation and commissioning of distinctive Australian content, and the continued delivery of quality and innovative services to all Australians. SBS will also continue to invest in its digital advertising capabilities to capitalise on the growing shift to digital content.

SBS has an ongoing commitment to improving workflows and finding more efficient ways to run its operations in order to direct as much of its available resources to the creation of content that delivers on the SBS Charter and its unique purpose.

In the coming years, SBS will continue to deliver on its purpose and Charter with a continued focus on building a distinctive network across both traditional and digital platforms, to ensure a diverse array of views and voices are represented in mainstream media. SBS will continue to provide its valued services to the community, telling stories otherwise untold, supporting cultural, economic and civic participation, and inspiring all Australians to experience the benefits of social inclusion.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to SBS for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for SBS' operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: SBS resource statement — Budget estimates for 2021-22 as at Budget May 2021

	2020-21 Estimated actual \$'000	2021-22 Estimate \$'000
Opening balance/cash reserves at 1 July	18,926	9,860
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	296,933	310,021
Total annual appropriations	296,933	310,021
Total funds from Government	296,933	310,021
Funds from other sources		
Interest	700	750
Royalties	1,246	1,272
Sale of goods and services	120,079	124,834
Other	550	350
Total funds from other sources	122,575	127,206
Total net resourcing for SBS	438,434	447,087
<hr/>		
	2020-21	2021-22
Average staffing level (number)	1,179	1,208

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.
Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2021-22.

SBS is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications, which are then paid to SBS and are considered 'departmental' for all purposes.

1.3 Budget measures

Budget measures relating to SBS are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: SBS 2021-22 Budget measures
Measures announced since the Mid-Year Economic and Fiscal Outlook 2020-21 (MYEFO)

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
Payment measures						
Media Sector Support	1.1					
Departmental payments		-	10,480	9,156	9,354	-
Total		-	10,480	9,156	9,354	-
Total payment measures						
Departmental		-	10,480	9,156	9,354	-
Total		-	10,480	9,156	9,354	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports - to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for SBS can be found at:
<https://www.sbs.com.au/aboutus/corporate-plan-2020-21>

The most recent annual performance statement can be found at:
<https://www.sbs.com.au/aboutus/sbs-2019-20-annual-report>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Provide multilingual and multicultural services that inform, educate and entertain all Australians and in so doing reflect Australia's multicultural society

Budgeted expenses for Outcome 1

This table shows how much SBS intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
Program 1.1: General Operational Activities					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	223,073	234,016	222,723	224,832	218,307
Revenues from other independent sources	124,704	127,222	134,805	127,373	129,823
Total expenses for Program 1.1	347,777	361,238	357,528	352,205	348,130
Program 1.2: Transmission and Distribution Services					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	73,860	76,005	78,376	80,858	82,474
Total expenses for Program 1.2	73,860	76,005	78,376	80,858	82,474
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	296,933	310,021	301,099	305,690	300,781
Revenues from other independent sources	124,704	127,222	134,805	127,373	129,823
Total expenses for Outcome 1	421,637	437,243	435,904	433,063	430,604
<hr/>					
	2020-21	2021-22			
Average staffing level (number)	1,179	1,208			

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 1 — Provide multilingual and multicultural services that inform, educate and entertain all Australians and in so doing reflect Australia's multicultural society	
Program 1.1 – SBS General Operational Activities Delivering multilingual and multicultural television, radio and digital media services that reflect Australia's multicultural society and inspire all Australians to explore and celebrate our diverse world, and in doing so promote social cohesion amongst the many cultures of our nation.	
Purposes	SBS inspires all Australians to explore, respect and celebrate our diverse world and in doing so, contributes to a cohesive society.
Delivery	Providing programs aligned with Australia's multicultural society and perspective. Broadcasting in languages other than English. Delivering these services ensures Australians have access to multilingual and multicultural television, radio and digital media services

Performance information			
Year	Performance criteria	Targets	Estimated Achievement
2020-21	Number of hours of television programming broadcast in CALD – <i>all linear channels</i>	24,000 hours	Expected to meet criterion 30,421 hours of CALD programming broadcast
	Number of hours of locally commissioned programs broadcast (first run) SBS and SBS Viceland	80 hours	Expected to meet criterion 107 hours
	Number of hours of locally commissioned programs broadcast (first run) NITV	30 hours	Expected to meet criterion 52 hours
	Percentage of radio broadcasts in languages other than English	90%	Expected to meet criterion 97%
	Total Digital Registrations	9.5 million	Expected to meet criterion 9.5 million

Performance information		
Year	Performance criteria	Targets
2021-22	Number of hours of TV programming broadcast in CALD – all linear channels	28,500 hours of CALD programming broadcast
	Number of hours of locally commissioned programs broadcast (first run) all <i>linear channels except NITV</i>	180 hours
	Number of hours of locally commissioned programs broadcast (first run) NITV	45 hours
	Percentage of radio broadcasts in languages other than English	90%
	Total Digital Registrations	10.2 million

Special Broadcasting Service Corporation Budget Statements

Performance information		
Year	Performance criteria	Targets
2022-23 and beyond	As per 2021-22	As per 2021-22 except: Total Digital Registrations: <ul style="list-style-type: none"> 2022-23: 11.0 million 2023-24: 11.6 million 2024-25: 12.0 million

Program 1.2 – SBS Transmission and Distribution Services To make SBS Television and Radio services available to all Australians to enable them to receive multilingual and multicultural services that inform, educate and entertain.	
Purposes	SBS inspires all Australians to explore, respect and celebrate our diverse world and in doing so, contributes to a cohesive society.
Delivery	Maintaining and improving the availability of SBS digital transmissions. Extending the reach of the SBS digital network. By delivering these services, all Australians are able to receive multilingual and multicultural services.

Performance information			
Year	Performance criteria	Targets	Estimated Achievement
2020-21	Population reach – Digital transmission sites (including VAST Satellite)	100%	Expected to meet criterion 100%
	Availability of digital television transmission services (fully managed services)	99.82%	Expected to meet criterion 99.82%
	Population reach for terrestrial services (excluding satellite)	97%	Expected to meet criterion 97%
	Availability of Radio transmission services (fully managed services)	99.86%	Expected to meet criterion 99.86%

Performance information		
Year	Performance criteria	Targets
2021-22	Population reach – Digital transmission sites (including VAST Satellite)	100%
	Availability of digital television transmission services (fully managed services)	99.82%
	Population reach for terrestrial services (excluding satellite)	97%
	Availability of Radio transmission services (fully managed services)	99.86%
2022-23 and beyond	As per 2021–22	As per 2021–22

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of SBS' finances for the 2021-22 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

The SBS predicted operating result for 2021-22 is a modest surplus of \$0.5 million.

Own-source revenue largely generated from sales of goods and services is budgeted at \$127.7 million for 2021-22. Own-source of revenue is anticipated to remain relatively stable compared to 2020-21 estimated actual of \$127.2 million following a better than expected recovery in the Television and Digital advertising market during the global pandemic. This has resulted in an estimated end of year net position of a \$2.5 million surplus for 2020-21. SBS had originally budgeted for a \$4.5 million deficit based on a COVID-19 impacted forecast for revenue and expenditure.

The 2021-22 Budget includes funding for an extension of language services across the next three years, with appropriations increased by \$10.5 million in 2021-22, \$9.2 million in 2022-23 and \$9.4 million in 2023-24.

SBS' ongoing funding was reduced in anticipation of the increased advertising revenue following legislative amendment of the SBS Act to provide additional advertising and sponsorship flexibility in 2015-16 Budget. SBS was unable to earn this revenue as the legislative amendment did not pass the Parliament, and consequently, \$9.2 million of funding has been reinstated for the period up to and including 2021-22.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
EXPENSES					
Employee benefits	150,633	157,220	159,098	160,130	161,358
Suppliers	241,739	250,801	246,707	243,635	239,956
Depreciation and amortisation	27,929	28,223	29,087	28,287	28,290
Finance costs	1,336	999	1,012	1,011	1,000
Total expenses	421,637	437,243	435,904	433,063	430,604
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	123,699	124,135	131,695	123,962	126,527
Interest	700	750	700	800	650
Rental income	1,411	1,453	1,482	1,500	1,525
Royalties	1,246	1,272	1,300	1,512	1,500
Other	145	96	98	100	150
Total own-source revenue	127,201	127,706	135,275	127,874	130,352
Net (cost of)/contribution by services	(294,436)	(309,537)	(300,629)	(305,189)	(300,252)
Revenue from Government	296,933	310,021	301,099	305,690	300,781
Surplus/(deficit) attributable to the Australian Government	2,497	484	470	501	529
OTHER COMPREHENSIVE INCOME					
Total other comprehensive income	-	-	-	-	-
Total comprehensive income/(loss)	2,497	484	470	501	529
Total comprehensive income/(loss) attributable to the Australian Government	2,497	484	470	501	529
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) excluding depreciation/amortisation expenses previously funded through revenue appropriations, depreciation on ROU, principal repayments on leased assets	2,497	484	470	501	529
Total comprehensive income/(loss) - as per the Statement of comprehensive income	2,497	484	470	501	529

Prepared on Australian Accounting Standards basis.

Special Broadcasting Service Corporation Budget Statements

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	9,860	9,512	9,914	9,618	8,918
Trade and other receivables	24,770	24,770	24,270	23,270	24,677
Other investments	20,486	18,486	27,666	32,956	33,251
Total financial assets	55,116	52,768	61,850	65,844	66,846
Non-financial assets					
Land and buildings	99,730	97,427	95,641	93,774	91,404
Property, plant and equipment	66,810	57,627	47,810	37,979	27,072
Intangibles	21,844	23,044	23,444	24,644	25,844
Inventories	82,057	81,127	88,987	87,484	88,277
Prepayments	29,130	37,580	25,580	27,580	30,080
Total non-financial assets	299,571	296,805	281,462	271,461	262,677
Total assets	354,687	349,573	343,312	337,305	329,523
LIABILITIES					
Payables					
Suppliers	17,804	18,304	16,874	16,622	16,853
Other payables	17,064	16,564	16,964	16,713	15,763
Total payables	34,868	34,868	33,838	33,335	32,616
Interest bearing liabilities					
Leases	59,136	52,839	46,439	39,944	31,857
Total interest bearing liabilities	59,136	52,839	46,439	39,944	31,857
Provisions					
Employee provisions	31,503	32,203	32,903	33,393	33,888
Other provisions	1,032	1,031	1,030	1,030	1,030
Total provisions	32,535	33,234	33,933	34,423	34,918
Total liabilities	126,539	120,941	114,210	107,702	99,391
Net assets	228,148	228,632	229,102	229,603	230,132
EQUITY					
Parent entity interest					
Contributed equity	110,403	110,403	110,403	110,403	110,403
Reserves	81,450	81,450	81,450	81,450	81,450
Retained surplus (accumulated deficit)	36,295	36,779	37,249	37,750	38,279
Total parent entity interest	228,148	228,632	229,102	229,603	230,132
Total equity	228,148	228,632	229,102	229,603	230,132

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)

	Retained earnings	Asset revaluation reserve	Other reserves	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2021					
Balance carried forward from previous period	36,295	81,037	413	110,403	228,148
Comprehensive income					
Surplus/(deficit) for the period	484	-	-	-	484
Total comprehensive income	484	-	-	-	484
of which:					
Attributable to the Australian Government	484	-	-	-	484
Estimated closing balance as at 30 June 2022	36,779	81,037	413	110,403	228,632
Closing balance attributable to the Australian Government	36,779	81,037	413	110,403	228,632

Prepared on Australian Accounting Standards basis.

Special Broadcasting Service Corporation Budget Statements

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Receipts from Government	296,933	310,021	301,099	305,690	300,781
Sale of goods and rendering of services	144,825	147,905	144,465	146,962	145,645
Interest	700	750	700	800	650
Other	550	50	1,000	1,361	2,950
Total cash received	443,008	458,726	447,264	454,813	450,026
Cash used					
Employees	149,933	156,519	158,398	159,640	161,113
Suppliers	286,720	279,321	253,987	264,884	264,018
Interest payments on lease liability	1,336	999	1,012	1,011	1,000
Total cash used	437,989	436,839	413,397	425,535	426,131
Net cash from/(used by) operating activities	5,019	21,887	33,867	29,278	23,895
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of financial instruments	200,000	195,000	190,000	190,000	195,000
Total cash received	200,000	195,000	190,000	190,000	195,000
Cash used					
Purchase of property, plant and equipment and intangibles	8,000	10,000	10,000	10,000	10,000
Purchase of financial instruments	191,899	193,001	199,181	195,290	195,295
Total cash used	199,899	203,001	209,181	205,290	205,295
Net cash from/(used by) investing activities	101	(8,001)	(19,181)	(15,290)	(10,295)
FINANCING ACTIVITIES					
Cash used					
Principal payments on lease liability	14,186	14,234	14,284	14,284	14,300
Total cash used	14,186	14,234	14,284	14,284	14,300
Net cash from/(used by) financing activities	(14,186)	(14,234)	(14,284)	(14,284)	(14,300)
Net increase/(decrease) in cash held	(9,066)	(348)	402	(296)	(700)
Cash and cash equivalents at the beginning of the reporting period	18,926	9,860	9,512	9,914	9,618
Cash and cash equivalents at the end of the reporting period	9,860	9,512	9,914	9,618	8,918

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2020-21 Estimated actual \$'000	2021-22 Budget \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental resources ^(a)	8,000	10,000	10,000	10,000	10,000
TOTAL	8,000	10,000	10,000	10,000	10,000
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	8,000	10,000	10,000	10,000	10,000
Total cash used to acquire assets	8,000	10,000	10,000	10,000	10,000

(a) Includes the following sources of funding: current Bill 1 and prior year Act 1 appropriations, donations and contributions, gifts, internally developed assets and proceeds from the sale of assets.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2020-21)

	Asset Category				Total
	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2021					
Gross book value	48,500	45,140	26,466	49,090	169,196
Gross book value - ROU assets	-	10,601	79,332	-	89,933
Accumulated depreciation/amortisation and impairment	-	(2,418)	(9,264)	(27,246)	(38,928)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(2,093)	(29,724)	-	(31,817)
Opening net book balance	48,500	51,230	66,810	21,844	188,384
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase - appropriation ordinary annual services ^(a)	-	600	5,900	3,500	10,000
By purchase - appropriation ordinary annual services - ROU assets	-	-	7,937	-	-
Total additions	-	600	13,837	3,500	10,000
Other movements					
Depreciation/amortisation expense	-	(1,776)	(8,403)	(2,300)	(12,479)
Depreciation/amortisation on ROU assets	-	(1,127)	(14,617)	-	(15,744)
Total other movements	-	(2,903)	(23,020)	(2,300)	(28,223)
As at 30 June 2022					
Gross book value	48,500	45,740	32,366	52,590	179,196
Gross book value - ROU assets	-	10,601	87,269	-	97,870
Accumulated depreciation/amortisation and impairment	-	(4,194)	(17,667)	(29,546)	(51,407)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(3,220)	(44,341)	-	(47,561)
Closing net book balance	48,500	48,927	57,627	23,044	178,098

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2020-21 for depreciation/amortisation expenses, DCBs or other operational expenses.

Prepared on Australian Accounting Standards basis.

Portfolio glossary

Term	Meaning
Accrual Accounting	The system of accounting where items are brought to account and included in the financial statements as they are earned or incurred, rather than as they are received or paid.
Accumulated Depreciation	The aggregate depreciation recorded for a particular depreciating asset.
Activities	The actions/functions performed by entities to deliver government policies.
Additional Estimates	Where amounts appropriated at Budget time are insufficient, Parliament may appropriate more funds to portfolios through the Additional Estimates Appropriation Acts.
Administered Capital Budgets (ACB)	Administered Capital Budgets (ACB) are provided to non-corporate entities (as an equity injection) that receive government funding to meet the costs associated with the replacement of minor assets (assets valued at \$10 million or less) or maintenance costs that are eligible to be capitalised.
Administered Items	The expenses, revenues, assets or liabilities managed by agencies on behalf of the Commonwealth. Agencies do not control administered items. Administered expenses include grants, subsidies and benefits. In many cases, administered expenses fund the delivery of third party outputs.
Administrative Arrangements Order (AAO)	The functions and activities of the government are administered in accordance with an Administrative Arrangements Order (AAO) issued from time to time by the Government and signed by the Governor-General. An AAO establishes the principal matters or government outcomes to be dealt with by each department of state, and the Acts of Parliament to be administered by each minister.

Portfolio Glossary and Acronyms

Term	Meaning
Appropriation	An authorisation by Parliament to spend moneys from the Consolidated Revenue Fund for a particular purpose. Annual Appropriation Acts provide annual funding for government operations and programs; for investment in assets; or to reduce liabilities. Bills proposing appropriations for the forthcoming financial year are introduced into Parliament on Budget Night.
Budget Paper 1 (BP1)	The Budget Strategy and Outlook – provides an overview of the economic and fiscal outlook, summarises the Government’s fiscal strategy, and outlines key Budget priorities.
Budget Paper 2 (BP2)	The Budget Measures – provides comprehensive information on all government decisions that involve changes to its receipt and payment activities since the last Economic and Fiscal Update.
Budget Paper 3 (BP3)	Federal Financial Relations – includes information on revenue provision and payments (GST and specific purpose payments), as well as an overview of fiscal developments in the states and territories.
Budget Paper 4 (BP4)	Agency Resourcing – shows, for each entity, estimated expenses for each special appropriation act, estimated balances and flows for all special accounts, estimated resourcing by type of appropriation, and estimated average staffing levels in the public sector.
Capital Expenditure	Expenditure by an agency to purchase or improve its fixed assets such as building fitout, equipment, vehicles and software.
Consolidated Revenue Fund (CRF)	Section 81 of the <i>Constitution</i> stipulates that all revenue raised or money received by the Commonwealth forms the one Consolidated Revenue Fund (CRF). The CRF is not a bank account. The Official Public Account reflects most of the operations of the CRF.
Corporate Commonwealth Entity	A Commonwealth entity that is a body corporate under the PGPA Act.

Term	Meaning
Departmental Item	Resources (assets, liabilities, revenues and expenses) that an entity controls directly. This includes outsourced activities funded and controlled by the entity. Examples of departmental items include entity running costs, accrued employee entitlements and net appropriations. A departmental item is a component of a departmental program.
Depreciation	Apportionment of an asset's capital value as an expense over its estimated useful life to take account of normal usage, obsolescence, or the passage of time.
Entities	Commonwealth entities and Commonwealth companies as defined under the <i>Public Governance, Performance and Accountability Act 2013</i> (PGPA Act) that are within the General Government Sector (GGS).
Equity or Net Assets	Residual interest in the assets of an entity after deduction of its liabilities.
Estimated Actual	Details of the estimated final figures for 2020-21 as included in the Budget documentation. As the Budget is released before the 2020-21 Annual Report is tabled in Parliament, the figures for 2020-21 remain estimates.
Executive Agency	An agency designated, in an executive order made by the Governor-General-in-Council, as separate from a department, for staffing and accountability and reporting purposes, under the <i>Public Service Act 1999</i> .
Expense	Total value of all of the resources consumed in producing goods and services or the loss of future economic benefits in the form of reductions in assets or increases in liabilities of an entity.

Term	Meaning
Expenses not requiring appropriation in the Budget year	<p>Includes expenses where there is: a government policy not to fund those expenses within the year; where the funding has been provided in a prior year but the expense will be incurred in the current year; items which do not or will not involve a cash flow impact (such as bad debt expenses); or where the expenses reflect the usage of services or resources provided free of charge.</p> <p>Movements of Administered funds that can be met from a prior year appropriation are not re-appropriated in the year required. Such expenses are reflected as 'Expenses not requiring appropriation in the Budget year'.</p>
Fair Value	<p>Valuation methodology: The amount for which an asset could be exchanged, or a liability settled, between knowledgeable and willing parties in an arm's length transaction. The fair value can be affected by the conditions of the sale, market conditions and the intentions of the asset holder.</p>
Fiscal Balance	<p>An accrual measure that shows whether the government has to borrow from financial markets to cover its activities. Fiscal balance includes revenue, less operating expenses, plus revaluation adjustments, plus capital adjustments.</p>
Forward Estimates Period	<p>The three years following the Budget year. For example, for the 2021-22 Budget year, 2022-23 is forward year 1, 2023-24 is forward year 2 and 2024-25 is forward year 3.</p>
General Government Sector (GGS)	<p>A Government Finance Statistics (GFS) classification of all entities that are controlled and largely funded by the Australian Government. This sector comprises all government departments, government agencies and some other government bodies.</p>
Government Finance Statistics (GFS)	<p>A reporting framework that is designed to support economic analysis of the public sector. It allows for comprehensive assessments of the economic impact of government and is consistent with international statistical standards of the International Monetary Fund and the System of National Accounts.</p>

Term	Meaning
Measure	A new policy or savings decision of the Government with financial impacts on the government's underlying cash balance; fiscal balance; operating balance; headline cash balance; net debt or net worth.
Mid-Year Economic and Fiscal Outlook (MYEFO)	The MYEFO provides an update of the government's Budget estimates by examining expenses and revenues in the year to date, as well as provisions for new decisions that have been taken since the Budget.
National Partnership payments	<p>Commonwealth payments to states and territories made in accordance with Part 4 of the Federal Financial Relations Act 2009 (FFR Act).</p> <p>The Minister may determine that an amount is to be paid to a State for the purpose of making a grant of financial assistance to support the delivery by the State of specified outputs or projects; or facilitate reforms by the State; or reward the State for nationally significant reforms.</p>
Non-Corporate Commonwealth Entity	A Commonwealth entity that is not a body corporate.
Official Public Account (OPA)	The Commonwealth's central bank account. The Official Public Account (OPA) is one of a group of linked bank accounts, referred to as the Official Public Account Group of Accounts. OPAs are maintained with the Reserve Bank of Australia, as required by subsection 53(3) of the PGPA Act.
Outcomes	The Government's objectives in each portfolio area. Outcomes are desired results, impacts or consequences for the Australian community as influenced by the actions of the Commonwealth. Actual outcomes are assessments of the results or impacts actually achieved.
Parameters	Agency funding is routinely adjusted for changes in various economic indicators including inflation, production levels and exchange rates to ensure agency funding aligns with forecast changes in the economy. These adjustments are effected through changes in parameter rates which are updated by the Treasury.

Portfolio Glossary and Acronyms

Term	Meaning
Program	Activity that delivers benefits, services or transfer payments to individuals, industry and/or the community as a whole, with the aim of achieving the intended result specified in an outcome statement.
Program support	The entity's running costs allocated to a program. This is funded through an entity's departmental appropriations. Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.
<i>Public Governance, Performance and Accountability Act 2013</i> (PGPA Act)	The PGPA Act is the primary piece of Commonwealth resource management legislation. The PGPA Act establishes a coherent system of governance and accountability for public resources, with an emphasis on planning, performance and reporting. It applies to all Commonwealth entities and Commonwealth companies.
Revenue	Total value of resources earned or received to cover the production of goods and services.
Right of use asset	An asset that represents a lessee's right to use an asset that is the subject of a lease, for the duration of the lease.
Special Account	A type of special appropriation, limited by purpose and established under sections 78 and 80 of the PGPA Act.
Special Appropriations (including Standing Appropriations)	Authority within an Act (other than the annual Appropriation Acts) to spend money from the CRF for particular purposes. For special appropriations, the authority to withdraw funds from the CRF does not generally cease at the end of the financial year.
Statutory Authority	An Australian Government body established through legislation for a public purpose. This can include a body headed by, or comprising, an office holder, a commission or a governing board.

Term	Meaning
Underlying cash balance	A cash measure that shows whether the government has to borrow from financial markets to cover its activities. Underlying cash balance generally includes operating receipts, less operating payments, less investment in non-financial assets.

Acronyms

Acronym	Meaning
5G	5 th Generation wireless systems
AA	Airservices Australia
AAO	Administrative Arrangements Order
AASB	Australian Accounting Standards Board
ABC	Australian Broadcasting Corporation
AC	Companion of the Order of Australia
ACB	Administered Capital Budget
ACCAN	Australian Communications Consumer Action Network
ACCC	Australian Competition and Consumer Commission
ACMA	Australian Communications and Media Authority
ACT	Australian Capital Territory
AFTRS	Australian Film, Television and Radio School
AM	Member of the Order of Australia
AMSA	Australian Maritime Safety Authority
ANMM	Australian National Maritime Museum
AO	Officer of the Order of Australia
APS	Australian Public Service
ATSB	Australian Transport Safety Bureau
BITRE	Bureau of Infrastructure, Transport and Regional Economics
BP1	Budget Paper 1 – Budget Strategy and Outlook
BP2	Budget Paper 2 – Budget Measures

Portfolio Glossary and Acronyms

Acronym	Meaning
BP3	Budget Paper 3 – Federal Financial Relations
BP4	Budget Paper 4 – Agency Resourcing
btkm	billion-tonne-kilometres
CALD	Culturally and linguistically diverse
CASA	Civil Aviation Safety Authority
CCE	Corporate Commonwealth Entity
CDAB	Collection Development Acquisition Budget
CO ₂	Carbon dioxide
COAG	Council of Australian Governments
COVID-19	Coronavirus disease 2019
CPI	Consumer Price Index
CRF	Consolidated Revenue Fund
DCB	Departmental Capital Budget
The Department	The Department of Infrastructure, Transport, Regional Development and Communications
DIAP	Disability Inclusion Action Plan
FTE	Full-time equivalent
FYSO	Five-year spectrum outlook
GDP	Gross Domestic Product
GEAP	Gender Equity Action Plan
GGs	General Government Sector
GHz	Gigahertz
GLAM	Galleries, Libraries, Archives and Museums

Acronym	Meaning
GST	Goods and Services Tax
Hon	Honourable
IA	Infrastructure Australia
IGA	Inter-Governmental Agreement
ISSN	International Standard Serial Number
ITMM	Infrastructure and Transport Ministers' Meeting
ITSOC	Infrastructure and Transport Senior Officials' Committee
ITU	International Telecommunication Union
KPA	Key performance areas
KPI	Key performance indicators
MB	Megabyte
Mbps	Megabits per second
MOU	Memorandum of Understanding
MP	Member of Parliament
MYEFO	Mid-Year Economic and Fiscal Outlook
NBN	National Broadband Network
NBN Co	NBN Co Limited
NCA	National Capital Authority
nfp	not for publication
NFRA	National Faster Rail Agency
NFSA	National Film and Sound Archive of Australia
NGA	National Gallery of Australia
NITV	National Indigenous Television

Portfolio Glossary and Acronyms

Acronym	Meaning
NLA	National Library of Australia
NMA	National Museum of Australia
NPGA	National Portrait Gallery of Australia
NPV	Net present value
NRS	National Relay Service
NSW	New South Wales
NT	Northern Territory
NTC	National Transport Commission
NQWIA	North Queensland Water Infrastructure Authority
OPA	Official Public Account
PALM Act	<i>Australian Capital Territory (Planning and Land Management) Act 1988</i>
PB Statements	Portfolio Budget Statements
PGPA Act	<i>Public Governance, Performance and Accountability Act 2013</i>
PPPs	Public Private Partnerships
PSM	Public Service Medal
QLD	Queensland
RAAP	Remote Aviation Access Program
RAP	Reconciliation Action Plan
RASS	Remote Air Services Subsidy
RMIT	Royal Melbourne Institute of Technology
ROU	Right of Use
SA	South Australia

Acronym	Meaning
SBS	Special Broadcasting Service Corporation
TAS	Tasmania
telco	telecommunications provider
Treasury	The Department of the Treasury
USO	Universal Service Obligation
VAST	Viewer Access Satellite Television
VIC	Victoria
WA	Western Australia
WSA Co	WSA Co Limited
WRC-19	World Radiocommunication Conference 2019