

**AUSTRALIAN MARITIME SAFETY
AUTHORITY**

**ENTITY RESOURCES AND PLANNED
PERFORMANCE**

AUSTRALIAN MARITIME SAFETY AUTHORITY

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AUSTRALIAN MARITIME SAFETY AUTHORITY

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The Australian Maritime Safety Authority (AMSA) is a statutory authority established under the Australian Maritime Safety Authority Act 1990 (AMSA Act) to:

- promote maritime safety and protection of the marine environment
- prevent and combat ship-sourced pollution in the marine environment
- provide infrastructure to support safety of navigation in Australian waters
- provide a national search and rescue service to the maritime and aviation sectors
- provide, on request, services to the maritime industry on a commercial basis
- provide, on request, services of a maritime nature on a commercial basis to the Commonwealth and/or states and territories.

AMSA regularly assesses its operating environment, challenges, goals and risks to identify key priorities for coming years.

In 2020–21, AMSA will continue to focus on the strategic priorities that reflect AMSA's statutory responsibilities. AMSA's objectives are consistent with the whole of government regulatory reform agenda and form the basis for the program objectives and outputs detailed in the following sections.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to AMSA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for AMSA's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to Budget Paper No. 4 – Agency Resourcing.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Australian Maritime Safety Authority resource statement — Budget estimates for 2020-21 as at Budget October 2020

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000
Opening balance/cash reserves at 1 July	19,773	18,774
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	81,986	84,277
Total annual appropriations	81,986	84,277
Special appropriations		
Australian Maritime Safety Authority Act 1990 ^(b)	125,158	127,757
Total special appropriations	125,158	127,757
Amounts received from related entities ^(c)		
Department of Foreign Affairs and Trade	3,283	3,829
Total amounts received from related entities	3,283	3,829
Total funds from Government	210,427	215,863
Funds from other sources		
Interest	2,290	1,293
Sale of goods and services	22,435	15,309
Total funds from other sources	24,725	16,602
Total net resourcing for AMSA	254,925	251,239
	2019-20	2020-21
Average staffing level (number)	432	448

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2020-21.

(b) Levies collected under Marine Navigation Levy Collection Act 1989, Marine Navigation (regulatory Functions) Levy Collection Act 1991 and Protection of the Sea (Shipping Levy) Collection Act 1981 are paid to the Consolidated Revenue Fund and appropriated under section 48 of the AMSA Act.

(c) Funding provided by a government entity that is not specified within the annual appropriation bills as a payment to the Corporate Commonwealth Entity.

AMSA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to AMSA and are considered "departmental" for all purposes.

1.3 BUDGET MEASURES

Budget measures relating to AMSA are detailed in Budget Paper No. 2 and are summarised below.

**Table 1.2: AMSA 2020-21 Budget measures
Measures announced after the Economic and Fiscal Update July 2020**

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Receipt measures					
National System for Domestic Commercial Vessel Safety — deferral of charging review and additional funding	1.1				
Departmental receipts		-	(11,030)	-	-
Total		-	(11,030)	-	-
Total receipt measures					
Departmental		-	(11,030)	-	-
Total		-	(11,030)	-	-
Payment measures					
National System for Domestic Commercial Vessel Safety — deferral of charging review and additional funding	1.1				
Departmental payments		-	-	-	-
Total		-	-	-	-
Total payment measures					
Departmental		-	-	-	-
Total		-	-	-	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the Public Governance, Performance and Accountability Act 2013. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for AMSA can be found at:

<https://www.amsa.gov.au/about/corporate-publications/corporate-plan-2020-21>

The most recent annual performance statement can be found at:

<https://www.amsa.gov.au/about/corporate-publications/annual-report-2018-19>

AMSA contributes to one Outcome and one Program, which is divided into two sub-programs:

- **Sub-program 1: Seafarer and ship safety and environment protection** aims to achieve the first part of AMSA's Outcome: Minimising the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services.
- **Sub-program 2: Search and rescue** aims to achieve the second part of AMSA's Outcome: Maximising the number of people saved from maritime and aviation incidents through search and rescue coordination.

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services and maximise people saved from maritime and aviation incidents through search and rescue coordination

Budgeted expenses for Outcome 1

This table shows how much AMSA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 1.1: Seafarer and ship safety, environment protection and search and rescue					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	81,986	84,277	88,226	78,895	78,920
Payment from related entities	3,283	3,829	-	-	-
Special appropriations					
Australian Maritime Safety Authority Act 1990 - s48	127,617	125,700	127,600	142,064	146,675
Expenses not requiring appropriation in the budget year ^(a)	(3,025)	(573)	-	-	-
Revenues from other independent sources	32,513	17,034	13,773	11,603	10,053
Total expenses for Program 1.1	242,374	230,267	229,599	232,562	235,648
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	81,986	84,277	88,226	78,895	78,920
Payment from related entities	3,283	3,829	-	-	-
Special Appropriations	127,617	125,700	127,600	142,064	146,675
Expenses not requiring appropriation in the budget year ^(a)	(3,025)	(573)	-	-	-
Revenues from other independent sources	32,513	17,034	13,773	11,603	10,053
Total expenses for Outcome 1	242,374	230,267	229,599	232,562	235,648
	2019-20	2020-21			
Average staffing level (number)	432	448			

Table 2.1.1: Budgeted expenses for Outcome 1 (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Sub-program 1.1.1: Seafarer and ship safety and environment protection					
Revenue from Government					
Ordinary Annual Services (Appropriation Bill No. 1)	10,485	13,206	16,196	6,002	4,941
Payments from related entities	3,155	3,818	-	-	-
Special Appropriations					
Australian Maritime Safety Authority Act 1990 - s48	127,617	125,700	127,600	142,064	146,675
Revenues from other independent sources	31,902	16,618	13,389	11,264	9,718
Expenses not requiring appropriation in the Budget year ^(a)	(3,025)	(573)	-	-	-
Total sub-program 1.1.1 expenses	170,134	158,769	157,185	159,330	161,334
Sub-program 1.1.2: Search and rescue					
Revenue from Government					
Ordinary Annual Services (Appropriation Bill No. 1)	71,501	71,071	72,030	72,893	73,979
Payments from related entities	128	11	-	-	-
Revenues from other independent sources	611	416	384	339	335
Total sub-program 1.1.2 expenses	72,240	71,498	72,414	73,232	74,314
Total of Sub-programs					
Total program expenses	242,374	230,267	229,599	232,562	235,648

(a) Expenses not requiring appropriation in the Budget year is surplus.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services and maximise people saved from maritime and aviation incidents through search and rescue coordination	
Program 1.1 – Seafarer and ship safety, environment protection and search and rescue. Sub-program 1.1.1 – Seafarer and ship safety and environment protection aims to minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services.	
Delivery	<p>Activity: ensuring regulated vessels are operated safely and meeting standards Target: vessel owners, vessel operators, seafarers</p> <p>Activity: preventing pollution from shipping Target: vessel owners, vessel operators, seafarers</p> <p>Activity: supporting safe navigation Target: vessel owners, vessel operators, commercial and recreational seafarers</p> <p>Activity: contributing to and implementing international conventions Target: vessel owners, vessel operators, seafarers, international bodies, other nations, other regulators (within Australia and internationally)</p> <p>Activity: ensuring seafarer standards and welfare Target: vessel owners, vessel operators, seafarers, education and training bodies</p> <p>Activity: delivering, implementing and enhancing the National System for Domestic Commercial Vessel Safety Target: domestic vessel owners, vessel operators, seafarers</p>

Performance information		
Year	Performance criteria	Targets
2019-20	<p>Improvement in the standard of foreign flagged ships and Australian flagged ships (regulated under the Navigation Act 2012) operating in Australian waters, demonstrated through the proportion of serious incidents to total port arrivals</p> <p>Number of significant pollution incidents caused by shipping in Australian waters ^(a)</p>	<p>Target met Target: ≤0.5% Achievement: 0.19%</p> <p>Target met Target: Zero incidents Achievement: <i>Zero incidents</i></p>
2020-21	<p>Improvement in the standard of foreign flagged ships and Australian flagged ships (regulated under the Navigation Act 2012) operating in Australian waters, demonstrated through the proportion of serious incidents to total port arrivals</p> <p>Reducing trend in the number of significant pollution incidents ^{(b) (c)}</p>	<p>Target: ≤0.5%</p> <p>Target: trending to zero</p>

Portfolio Glossary and Acronyms

Performance information		
Year	Performance criteria	Targets
2020-21 continued	Timeliness of response to significant oil spill incidents ^(c) ^(d)	Target: within 4 hours
2021-22 and beyond	As per 2020-21	As per 2020-21
Purposes	<p>As Australia's national maritime regulatory body, AMSA promotes the safety and protection of our marine environment and combats ship-sourced pollution. AMSA provides the infrastructure for safety of navigation in Australian waters, and maintains a national search and rescue service for the maritime and aviation sectors.</p> <p>Vision: Safe and clean seas, saving lives</p> <p>Mission: Ensuring safe vessel operations, combatting marine pollution, and rescuing people in distress</p> <p>Roles:</p> <ul style="list-style-type: none"> promote maritime safety and protection of the marine environment prevent and combat ship-sourced pollution in the marine environment provide infrastructure to support safe navigation in Australian waters provide, on request, services to the maritime industry on a commercial basis provide, on request, services of a maritime nature on a commercial basis to the Commonwealth and/or states and territories 	

- (a) For 2019-20, a significant pollution incident was defined as an oil spill discharge of over 50,000 litres/50 tonnes only.
- (b) This measure refines the previous measure "Number of significant pollution incidents caused by shipping in Australian waters".
- (c) From 2020-21 onwards a significant pollution or a significant oil spill incident is now defined as a Level 2 (or higher) incident in accordance with the National Plan for Maritime Environmental Emergencies - see <https://www.amsa.gov.au/sites/default/files/amsa-496-national-plan.pdf>. Level 2 Incidents are more complex in size, duration, resource management and risk. AMSA felt that the 13 characteristics that together constitute a Level 2 incident was a more comprehensive descriptor than using a single volume based criteria. A Level 2 incident is characterised by the following:
- Multiple jurisdictions
 - Some functions delegated or Sections created
 - Routine multi-agency response
 - Outline incident plan
 - Requires intra-state resources
 - Escalated response
 - Multiple shifts days to weeks
 - Single hazard
 - Potential for loss of life
 - Significant environmental impacts and recovery may take months.
 - Remediation required.
 - Groups of fauna or threatened fauna
 - Business failure
 - Ongoing reduced social services
 - Medium term infrastructure failure
 - National media coverage.
- (d) New measure.

Table 2.1.2: Performance criteria for Outcome 1 (continued)

Program 1.1 – Seafarer and ship safety, environment protection and search and rescue.	
Sub-program 1.1.2 – Search and rescue aims to maximise the number of people saved from maritime and aviation incidents through coordinating search and rescue.	
Delivery	Activity: saving lives daily through search and rescue Target: persons in distress/lives at risk, emergency services

Performance information		
Year	Performance criteria	Targets
2019-20	Save as many lives as possible from those at risk ^(a)	Target not met Target: 100% Achievement: 99% ^(b)
2020-21	Save as many lives as possible from those at risk ^(a)	Target: 100%
2021-22 and beyond	As per 2020-21	As per 2020-21
Purposes	<p>As Australia's national maritime regulatory body, AMSA promotes the safety and protection of our marine environment and combats ship-sourced pollution. AMSA provides the infrastructure for safety of navigation in Australian waters, and maintains a national search and rescue service for the maritime and aviation sectors.</p> <p>Vision: Safe and clean seas, saving lives</p> <p>Mission: Ensuring safe vessel operations, combatting marine pollution, and rescuing people in distress</p> <p>Roles:</p> <ul style="list-style-type: none"> • promote maritime safety and protection of the marine environment • prevent and combat ship-sourced pollution in the marine environment • provide infrastructure to support safe navigation in Australian waters • provide, on request, services to the maritime industry on a commercial basis • provide, on request, services of a maritime nature on a commercial basis to the Commonwealth and/or states and territories. 	

- (a) A person is defined as 'at risk' if they have a chance of surviving the initial maritime or aviation incident. Each search and rescue (SAR) incident reported to AMSA is triaged to assess the requirement to respond to a life at risk. Sometimes the assessment concludes that the life has already been lost, or AMSA is unable to determine if a life is actually at risk, i.e. false beacon activations. For those incidents which are assessed as requiring a response – i.e. a life is identified as being 'at risk' - it is important that AMSA measures the performance of resources available to AMSA to effect a rescue, which are ultimately reflected in the number of lives saved and the percentage of lives saved from those at risk.
- (b) AMSA's intention is to save all lives at risk. In practicality, the circumstances surrounding individual incidents – i.e. severe medical conditions requiring specialist treatment, bad weather – affect the possibility of success of a SAR response. This reality is reflected in the previous results reported by AMSA for this measure, ranging between 95-99% annually. For 2020–21 AMSA will report both a percentage and count.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of AMSA's finances for the 2020–21 Budget year, including the impact of Budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

AMSA is projecting a budget operating surplus of \$0.6 million for the budget year 2020–21 and neutral position for forward years. The estimated actual for 2019–20 is an operating surplus of \$3.0 million.

AMSA revenue

AMSA's major revenue sources are listed below:

- Levies are collected from the shipping industry and appropriated under section 48 of the AMSA Act as special appropriations to fund AMSA's ship safety and environment protection functions. In 2020–21, levy revenue is estimated at \$125.7 million, which is \$1.9 million lower than the 2019–20 levy revenue of \$127.6 million. The lower projection of levy factors in the expected drop in global demand from the ongoing recession.

There are three types of levies

- Marine Navigation (Regulatory Functions) Levy - funds AMSA's shipping regulatory functions
 - Marine Navigation Levy - funds the national network of marine and aids to navigation
 - Protection of the Sea Levy - funds activities related to pollution and emergency response services.
- Community Service Obligation funding is received from the Australian Government for search and rescue coordination services in Australia's internationally designated search and rescue region. AMSA will receive an annual departmental appropriation of \$60.6 million in 2020–21 for providing search and rescue co-ordination services to the community (\$60.4 million in estimated actuals 2019–20) and \$10.4 million to cover the cost of search and rescue incidents (\$11.1 million estimated actuals in 2019–20).
 - Transitional funding from Australian Government to support the service delivery under the National System (\$10.5 million in 2019–20, \$13.2 million in 2020–21, \$16.2 million in 2021–22, \$6.0 million in 2022–23 and \$4.9 million in 2023–24).
 - Transitional funding package from states and territories for the National System (\$10.5 million in 2019–20, \$8.0 million in 2020–21, \$5.2 million in 2021–22, \$3.0 million in 2022–23 and \$1.5 million 2023–24).

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- Revenue from independent sources comprising of fees and charges related to specific service delivery and interest revenue (\$13.8 million in 2019–20, \$12.9 million in 2020–21, \$8.6 million in 2021-22 and forward years).

AMSA makes determinations in fixing charges under section 47 of the AMSA Act, which requires fees and charges to reasonably relate to the costs incurred by AMSA in their provision. AMSA has a range of services with charges based on the average cost of delivering a specific service or the time taken to deliver the service multiplied by a standard hourly rate. These services include:

- approvals, certificates and determinations for ships, cargo and ship safety equipment
- activities related to issuing certificates of competency to seafarers, including conducting practical oral examinations for navigation and engineering officers
- assessment of sea time pre-requisites for qualifications, issuing and renewing coastal pilot licenses and services provided by the Australian Shipping Registration Office.

AMSA estimates a total revenue of \$230.8 million in the 2020–21 budget period (\$245.4 million in the 2019–20 estimated actuals) as summarised in the following table.

Revenue comparison

	2019-20 Estimated actual (\$m)	2020-21 Budget (\$m)
AMSA revenue sources:		
• Special appropriations of levies collected from the shipping industry	127.6	125.7
• Annual departmental appropriation for search and rescue functions	70.9	73.8
• Annual departmental appropriation for search and rescue response	11.1	10.4
• Revenue from independent sources (fees, charges and interest)	35.8	20.9
Total Revenue	245.4	230.8

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES					
Employee benefits	73,511	72,221	73,665	75,138	76,641
Suppliers	124,522	117,812	116,129	117,569	118,266
Depreciation and amortisation	38,482	38,862	38,615	38,829	39,768
Finance costs	1,813	1,372	1,190	1,026	973
Write-down and impairment of assets	4,046	-	-	-	-
Total expenses	242,374	230,267	229,599	232,562	235,648
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	12,004	11,729	7,569	7,569	7,569
Interest	1,829	1,140	1,000	1,000	1,000
Reversal of provision for pollution incidents	11,448	-	-	-	-
Contributions from states and territories	10,515	7,994	5,204	3,034	1,484
Total own-source revenue	35,796	20,863	13,773	11,603	10,053
Total own-source income	35,796	20,863	13,773	11,603	10,053
Net (cost of)/contribution by services	(206,578)	(209,404)	(215,826)	(220,959)	(225,595)
Revenue from Government	209,603	209,977	215,826	220,959	225,595
Surplus/(deficit) attributable to the Australian Government	3,025	573	-	-	-
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation surplus	(1,774)	-	-	-	-
Total other comprehensive income	(1,774)	-	-	-	-
Total comprehensive income/(loss)	1,251	573	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	1,251	573	-	-	-

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	18,774	18,616	18,322	16,494	16,724
Trade and other receivables	9,857	8,900	9,400	9,500	9,400
Other investments	71,000	66,000	65,000	65,000	65,000
Total financial assets	99,631	93,516	92,722	90,994	91,124
Non-financial assets					
Land and buildings	50,894	42,897	37,764	33,817	59,172
Property, plant and equipment	204,088	189,621	174,917	159,429	165,567
Intangibles	21,332	24,746	26,732	28,707	30,682
Inventories	4,157	4,157	4,157	4,157	4,157
Prepayments	4,219	4,500	3,800	4,000	4,100
Total non-financial assets	284,690	265,921	247,370	230,110	263,678
Total assets	384,321	359,437	340,092	321,104	354,802
LIABILITIES					
Payables					
Suppliers	21,632	22,000	20,000	21,000	21,000
Other payables	1,737	168	168	168	168
Total payables	23,369	22,168	20,168	21,168	21,168
Interest bearing liabilities					
Leases	128,156	108,579	90,821	73,310	107,205
Total interest bearing liabilities	128,156	108,579	90,821	73,310	107,205
Provisions					
Employee provisions	23,141	22,895	23,734	24,546	25,488
Other provisions	25,143	20,710	20,284	16,995	15,856
Total provisions	48,284	43,605	44,018	41,541	41,344
Total liabilities	199,809	174,352	155,007	136,019	169,717
Net assets	184,512	185,085	185,085	185,085	185,085
EQUITY					
Parent entity interest					
Contributed equity	37,986	37,986	37,986	37,986	37,986
Reserves	92,723	92,723	92,723	92,723	92,723
Retained surplus (accumulated deficit)	53,803	54,376	54,376	54,376	54,376
Total parent entity interest	184,512	185,085	185,085	185,085	185,085
Total equity	184,512	185,085	185,085	185,085	185,085

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)

	Retained earnings	Asset revaluation reserve	Contributed equity/capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2020				
Balance carried forward from previous period	53,803	92,723	37,986	184,512
Comprehensive income				
Other comprehensive income	573	-	-	573
Total comprehensive income	573	-	-	573
of which:				
Attributable to the Australian Government	573	-	-	573
Estimated closing balance as at 30 June 2021	54,376	92,723	37,986	185,085
Closing balance attributable to the Australian Government	54,376	92,723	37,986	185,085

Prepared on Australian Accounting Standards basis

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	81,986	84,277	88,226	78,895	78,920
Receipts from Government					
Sale of goods and rendering of services	25,718	19,138	13,073	10,803	9,053
Interest	2,290	1,293	1,000	1,000	1,000
Dividends					
Net GST received	16,733	11,232	11,900	12,100	11,700
Other	125,158	127,757	126,600	141,564	146,975
Total cash received	251,885	243,697	240,799	244,362	247,648
Cash used					
Employees	71,681	72,467	72,826	74,326	75,699
Suppliers	162,566	135,859	129,745	131,984	131,378
Borrowing costs	1,829	1,140	1,000	1,000	1,000
Total cash used	236,076	209,466	203,571	207,310	208,077
Net cash from/(used by) operating activities	15,809	34,231	37,228	37,052	39,571
INVESTING ACTIVITIES					
Cash received					
Investments	19,000	5,000	1,000	-	-
Total cash received	19,000	5,000	1,000	-	-
Cash used					
Purchase of property, plant and equipment and intangibles	15,961	18,774	18,000	18,000	18,000
Total cash used	15,961	18,774	18,000	18,000	18,000
Net cash from/(used by) investing activities	3,039	(13,774)	(17,000)	(18,000)	(18,000)
FINANCING ACTIVITIES					
Cash used					
Principal payments on lease liability	19,847	20,615	20,522	20,880	21,341
Total cash used	19,847	20,615	20,522	20,880	21,341
Net cash from/(used by) financing activities	(19,847)	(20,615)	(20,522)	(20,880)	(21,341)
Net increase/(decrease) in cash held	(999)	(158)	(294)	(1,828)	230
Cash and cash equivalents at the beginning of the reporting period	19,773	18,774	18,616	18,322	16,494
Cash and cash equivalents at the end of the reporting period	18,774	18,616	18,322	16,494	16,724

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental resources ^(a)	14,811	18,774	18,000	18,000	18,000
TOTAL	14,811	18,774	18,000	18,000	18,000
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	14,811	18,774	18,000	18,000	18,000
plus additions by creditors/ borrowings	1,150	-	-	-	-
Total cash used to acquire assets	15,961	18,774	18,000	18,000	18,000

(a) Includes funding from prior year appropriations, entity receipts, and proceeds from the sale of assets. Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2020-21)

	Asset Category				Total
	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2020					
Gross book value	2,825	11,153	126,439	26,514	166,931
Gross book value - ROU assets	3,789	42,763	102,821	-	149,373
Accumulated depreciation/ amortisation and impairment	-	(925)	(14,077)	(5,182)	(20,184)
Accumulated depreciation/ amortisation and impairment - ROU assets	(354)	(8,357)	(11,095)	-	(19,806)
Opening net book balance	6,260	44,634	204,088	21,332	276,314
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase - other	-	304	11,651	6,819	18,774
By purchase - other - ROU assets	-	848	190	-	1,038
Total additions	-	1,152	11,841	6,819	19,812
Other movements					
Depreciation/ amortisation expense	-	(662)	(13,568)	(3,405)	(17,635)
Depreciation/ amortisation on ROU assets	(316)	(8,171)	(12,740)	-	(21,227)
Total other movements	(316)	(8,833)	(26,308)	(3,405)	(38,862)
As at 30 June 2021					
Gross book value	2,825	11,457	138,090	33,333	185,705
Gross book value - ROU assets	3,789	43,611	103,011	-	150,411
Accumulated depreciation/ amortisation and impairment	-	(1,587)	(27,645)	(8,587)	(37,819)
Accumulated depreciation/ amortisation and impairment - ROU assets	(670)	(16,528)	(23,835)	-	(41,033)
Closing net book balance	5,944	36,953	189,621	24,746	257,264

Prepared on Australian Accounting Standards basis.