



Budget 2020-21

Portfolio Budget Statements 2020-21 Budget Related Paper No. 1.10

Infrastructure, Transport, Regional Development and
Communications Portfolio

Budget Initiatives and Explanations of
Appropriations Specified by Outcomes
and Programs by Entity

© Commonwealth of Australia 2020

ISSN 2652-8118 (Print)

ISSN 2652-8126 (Online)

This publication is available for your use under a Creative Commons BY Attribution 3.0 Australia licence, with the exception of the Commonwealth Coat of Arms, the Department of Infrastructure, Transport, Regional Development and Communications (the department) logo, photographs, images, signatures and where otherwise stated. The full licence terms are available from <http://creativecommons.org/licenses/by/3.0/au/legalcode>.



Use of the department's material under a Creative Commons BY Attribution 3.0 Australia licence requires you to attribute the work (but not in any way that suggests that the department endorses you or your use of the work).

The Australian Government Department of Infrastructure, Transport, Regional Development and Communications material used 'as supplied'.

Provided you have not modified or transformed the department's material in any way including, for example, by changing the department's text; calculating percentage changes; graphing or charting data; or deriving new statistics from published department statistics – then the department prefers the following attribution:

Source: The Australian Government Department of Infrastructure, Transport, Regional Development and Communications.

Derivative material

If you have modified or transformed the department's material, or derived new material from those of the department's in any way, then the department prefers the following attribution:

Based on the Australian Government Department of Infrastructure, Transport, Regional Development and Communications data.

Use of the Coat of Arms

The terms under which the Coat of Arms can be used are set out on the Department of the Prime Minister and Cabinet website (see www.pmc.gov.au/government/commonwealth-coat-arms).

Other uses

Enquiries regarding this licence and any other use of this document are welcome at:

Chief Financial Officer

Department of Infrastructure, Transport, Regional Development and Communications

Telephone: 02 6274 7111

Email: helpbudgets@infrastructure.gov.au



The Hon Michael McCormack MP

**Deputy Prime Minister
Minister for Infrastructure, Transport and Regional Development
Leader of The Nationals
Federal Member for Riverina**

President of the Senate
Australian Senate
Parliament House
CANBERRA ACT 2600

Speaker
House of Representatives
Parliament House
CANBERRA ACT 2600

Dear Mr President
Dear Mr Speaker

I hereby submit Portfolio Budget Statements in support of the 2020-21 Budget for the Infrastructure, Transport, Regional Development and Communications Portfolio.

These statements have been developed, and are submitted to the Parliament, as a statement on the outcomes for the portfolio.

I present these statements to provide accountability to the Parliament and, through it, the public.

Yours sincerely

Michael McCormack

The Hon Michael McCormack MP
Parliament House Canberra | (02) 6277 7520 | minister.mccormack@infrastructure.gov.au
Suite 2, 11-15 Fitzmaurice Street, Wagga Wagga NSW 2650 |
michael.mccormack.mp@aph.gov.au

Abbreviations and conventions

The following notation may be used:

NEC/nec	not elsewhere classified
-	nil
..	not zero, but rounded to zero
na	not applicable (unless otherwise specified)
nfp	not for publication
\$m	\$ million
\$b	\$ billion

Figures in tables and in the text may be rounded. Figures in text are generally rounded to one decimal place, whereas figures in tables are generally rounded to the nearest thousand. Discrepancies in tables between totals and sums of components are due to rounding.

Note: References to Appropriation Bill (No. 1) 2020-21 should be read to also include Supply Act (No. 1) 2020-21. References to Appropriation Bill (No. 2) 2020-21 should be read to also include Supply Act (No. 2) 2020-21.

Enquiries

Should you have any enquiries regarding this publication please contact the Chief Financial Officer, Department of Infrastructure, Transport, Regional Development and Communications on (02) 6274 7111.

Links to Portfolio Budget Statements (including Portfolio Additional Estimates Statements and Portfolio Supplementary Additional Statements) can be located on the Australian Government Budget website at: www.budget.gov.au

**USER GUIDE
TO THE
PORTFOLIO BUDGET STATEMENTS**

USER GUIDE

The purpose of the *2020-21 Portfolio Budget Statements* (PB Statements) is to inform Senators and Members of Parliament of the proposed allocation of resources to government outcomes by entities within the portfolio. Entities receive resources from the annual appropriations acts, special appropriations (including standing appropriations and special accounts), and revenue from other sources.

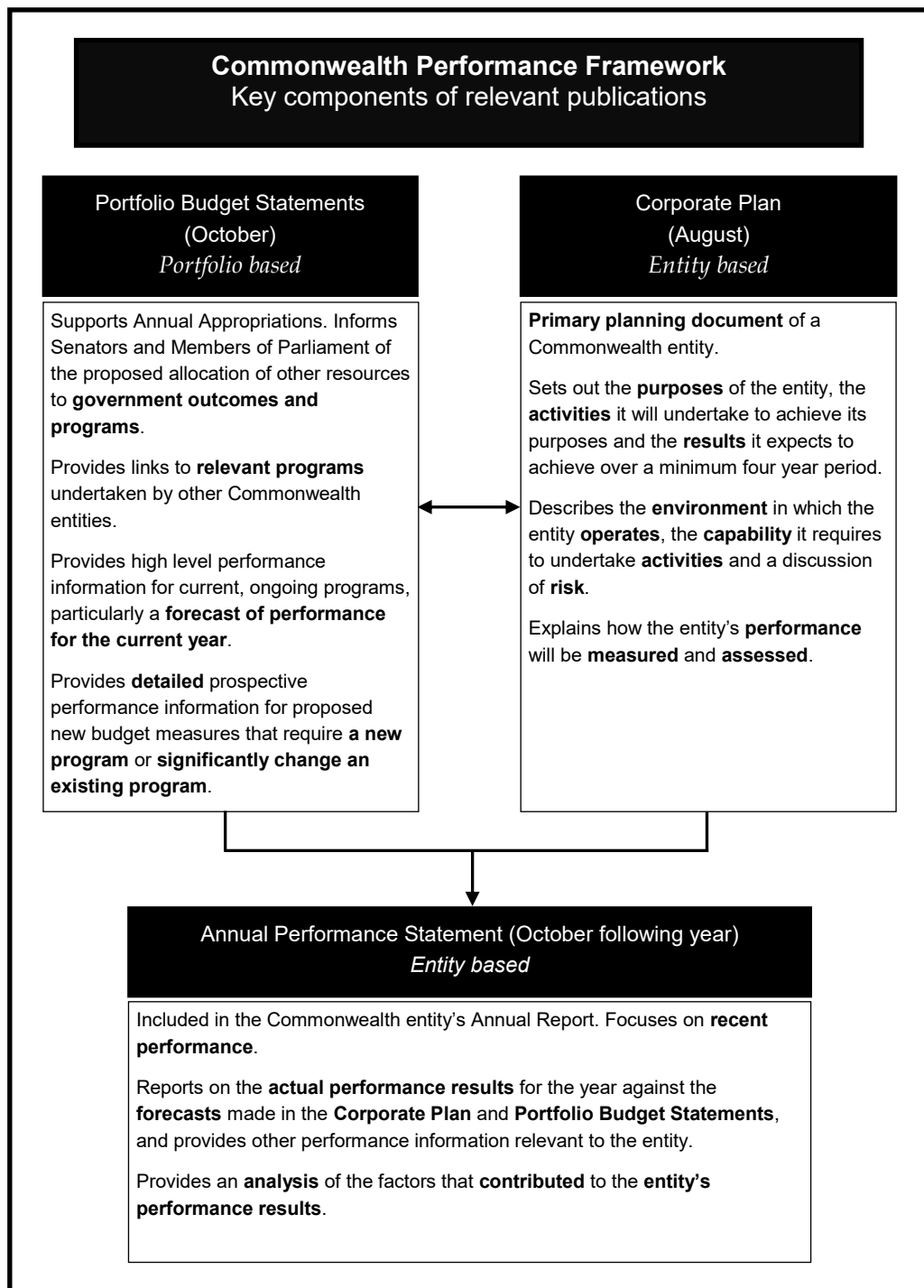
A key role of the PB Statements is to facilitate the understanding of proposed annual appropriations in Appropriation Bills (No. 1 and No. 2) 2020-21 (or Appropriation (Parliamentary Departments) Bill (No. 1) 2020-21 for the parliamentary departments). In this sense, the PB Statements are Budget related papers and are declared by the Appropriation Acts to be 'relevant documents' to the interpretation of the Acts according to section 15AB of the Acts Interpretation Act 1901.

The PB Statements provide information, explanation and justification to enable Parliament to understand the purpose of each outcome proposed in the Bills.

As required under section 12 of the Charter of Budget Honesty Act 1998, only entities within the general government sector are included as part of the Commonwealth general government sector fiscal estimates and produce PB Statements where they receive funding (either directly or via portfolio departments) through the annual appropriation acts.

The Commonwealth Performance Framework

The following diagram outlines the key components of the Commonwealth performance framework. The diagram identifies the content of each of the publications and the relationship between them. Links to the publications for each entity within the portfolio can be found in the introduction to Section 2: Outcomes and planned performance.



CONTENTS

Portfolio Overview.....	1
Entity resources and planned performance	17
Department of Infrastructure, Transport, Regional Development and Communications	23
Australia Council.....	103
Australian Broadcasting Corporation	123
Australian Communications and Media Authority.....	143
Australian Film, Television and Radio School	175
Australian Maritime Safety Authority	195
Australian National Maritime Museum	217
Australian Transport Safety Bureau.....	237
Civil Aviation Safety Authority.....	259
Infrastructure Australia	283
National Capital Authority	303
National Faster Rail Agency.....	331
National Film and Sound Archive of Australia	345
National Gallery of Australia	365
National Library of Australia	385
National Museum of Australia.....	405
National Portrait Gallery of Australia	423
National Transport Commission.....	443
North Queensland Water Infrastructure Authority	461
Screen Australia	475
Special Broadcasting Service Corporation	493
Portfolio glossary	509
Acronyms	517

PORTFOLIO OVERVIEW

INFRASTRUCTURE, TRANSPORT, REGIONAL DEVELOPMENT AND COMMUNICATIONS PORTFOLIO OVERVIEW

Ministers and portfolio responsibilities

There are nine Ministers with responsibility for the Infrastructure, Transport, Regional Development and Communications Portfolio:

- The Hon Michael McCormack MP, Deputy Prime Minister and Minister for Infrastructure, Transport and Regional Development
- The Hon David Littleproud MP, Minister for Agriculture, Drought and Emergency Management
- The Hon Paul Fletcher MP, Minister for Communications, Cyber Safety and the Arts
- The Hon Alan Tudge MP, Minister for Population, Cities and Urban Infrastructure
- The Hon Mark Coulton MP, Minister for Regional Health, Regional Communications and Local Government
- The Hon Andrew Gee MP, Minister for Decentralisation and Regional Education
- The Hon Scott Buchholz MP, Assistant Minister for Road Safety and Freight Transport
- The Hon Kevin Hogan MP, Assistant Minister to the Deputy Prime Minister
- The Hon Nola Marino MP, Assistant Minister for Regional Development and Territories.

The Infrastructure, Transport, Regional Development and Communications Portfolio comprises the Department of Infrastructure, Transport, Regional Development and Communications (the department) and 28 other entities with key responsibilities as outlined below:

Portfolio Overview

- **Department of Infrastructure, Transport, Regional Development and Communications** – The department is responsible for the design and implementation of the Australian Government’s infrastructure, transport, regional development, communications and arts policies and programs. The department works to: improve infrastructure across Australia; provide an efficient, sustainable, competitive, safe and secure transport system; strengthen the sustainability, capacity and diversity of our cities and regional economies; provide good governance in the territories; and promote innovative communications and cultural sectors.
- **Airservices Australia** – Airservices Australia is a Commonwealth corporate entity, responsible for providing safe, secure, efficient and environmentally responsible services to the aviation industry within the Australian Flight Information Region. Some of Airservices Australia’s responsibilities include air traffic control, airways navigation and communication facilities, publishing aeronautical data and airport rescue and fire-fighting services.
- **Australia Council (the Council)** – The Council is the Australian Government’s principal arts funding and advisory body with a purpose to champion and invest in Australian arts. The Council has a national leadership role in supporting and building Australia’s arts ecology by fostering excellence in the arts, increasing national and international engagement with Australian art and artists, and promoting the appreciation, knowledge and understanding of the arts.
- **Australian Broadcasting Corporation (ABC)** – The ABC is a national broadcaster. It provides programming that informs, educates and entertains, and contributes to and reflects Australia’s national identity, including delivering such programming to overseas audiences. It encourages cultural diversity, fosters public debate, engages directly with local communities, and fosters the creative industries, music and the arts. The ABC is an integral part of the Australian media, providing radio, television and digital media services to all Australians, including independent news and information services.
- **Australian Communications and Media Authority (ACMA)** – ACMA is responsible for regulating in accordance with legislation related to broadcasting, radiocommunications, telecommunications and online content. ACMA works with all stakeholders to maximise the public benefit, including the extent to which the regulatory framework addresses the broad concerns of the community, meets the needs of industry, and maintains community and national interest safeguards.

- **Australian Film, Television and Radio School (AFTRS)** – AFTRS is the leading institution for specialist education and training for Australia’s screen arts and broadcast sector. AFTRS’ purpose is to provide high-quality education and training to advance the skills and knowledge of talented individuals and meet the evolving needs of Australia’s screen and broadcast industries. AFTRS educates and inspires the storytellers of the future and encourages innovative engagement with technology to disseminate those stories to audiences. AFTRS conducts leading research relevant to industry, holds forums and disseminates ideas to stimulate discussion and a response to the converging screen and broadcast industries.
- **Australian Maritime Safety Authority (AMSA)** – AMSA is responsible for the maritime safety of international shipping and domestic commercial vessels, protection of the marine environment from ship-sourced pollution, and search and rescue nationally.
- **Australian National Maritime Museum (ANMM)** – The ANMM is responsible for leading the promotion and conservation of Australia’s maritime heritage and culture. This is done through: developing and sharing its collections, knowledge and expertise; motivating learning through research, educational programs and products; supporting community participation to retain Australia’s maritime heritage; and exploring contemporary issues of public interest and maritime relevance.
- **Australian Postal Corporation (Australia Post)** – Australia Post is a Government Business Enterprise, wholly owned by the Australian Government. It provides a letter delivery service to all people in Australia, and a range of parcel, logistics and other services.
- **Australian Rail Track Corporation Limited (ARTC)** – The ARTC is one of Australia’s largest freight rail network owners with more than 20 years of experience in building, maintaining and operating rail infrastructure. ARTC manages the Australian Government’s interest in more than 8,500 kilometres of rail infrastructure and the delivery of the transformational Inland Rail project.
- **Australian Transport Safety Bureau (ATSB)** – The purpose of the ATSB is to improve the safety of, and public confidence in, aviation, rail and marine transport. The ATSB conducts independent investigations of transport accidents and other safety occurrences, undertakes safety data recording, analysis and research, and influences safety action.

Portfolio Overview

- **Bundanon Trust** – Bundanon Trust cares for the Boyd art collection and supports arts practice and engagement with the arts through its residency, education, exhibition and performance programs. In preserving the natural and cultural heritage of its site, Bundanon Trust promotes the value of landscape in all our lives.
- **Civil Aviation Safety Authority (CASA)** – CASA has the function of conducting the safety regulation of the civil air operations in Australian territory and the operation of Australian aircraft outside Australian territory. While safety regulation of civil aviation remains its primary role, CASA also provides safety education and training programs and has responsibility for airspace regulation.
- **Creative Partnerships Australia (legally constituted as the Australia Business Arts Foundation Ltd)** – The role of Creative Partnerships Australia is to create a culture of private sector support for the arts. It aims to grow the culture of giving, investment, partnership and volunteering, bringing donors, businesses, artists and arts organisations together to foster a more sustainable and vibrant arts sector for the benefit of all Australians.
- **Infrastructure Australia (IA)** – IA's primary role is to support the Australian Government's plan to build a strong and prosperous economy through the provision of high quality independent advice concerning nationally significant infrastructure matters.
- **Moorebank Intermodal Company Limited (MIC)** – MIC is a wholly owned Australian Government entity established to facilitate the development of the intermodal terminal at Moorebank in south-western Sydney.
- **National Capital Authority (NCA)** – The NCA performs the role of trustee and manager of areas in Canberra and the Australian Capital Territory that are designated as National Land for the special purpose of Canberra as the National Capital. The NCA's statutory function is to manage the Australian Government's interest in the strategic planning, promotion, development and enhancement of Canberra as the National Capital.
- **National Faster Rail Agency (NFRA)** – The NFRA is committed to advising the Australian Government on faster rail opportunities to support regional economic growth and enable more people to access employment, affordable housing and social opportunities. This will be achieved by working closely with state and territory governments and private sector proponents to investigate faster rail opportunities and deliver reduced travel times and more reliable services for rail passengers on strategic corridors between our capital cities and regional centres.

- **National Film and Sound Archive of Australia (NFSA)** – The NFSA is Australia’s premier audiovisual archive. It collects and preserves significant Australian film, recorded sound, broadcast works and new media, and shares the collection with audiences across Australia and overseas.
- **National Gallery of Australia (the National Gallery)** – The purpose of the National Gallery is to: develop and maintain a national collection of works of art; exhibit, or make available for exhibition by others, works of art from the national collection or works of art that are otherwise in the possession of the National Gallery; and to make the most advantageous use of the national collection in the national interest.
- **National Library of Australia (NLA)** – The NLA ensures that documentary resources of national significance relating to Australia and the Australian people, as well as significant non-Australian library materials, are collected, preserved and made accessible either through the library or through collaborative arrangements with other libraries.
- **National Museum of Australia (NMA)** – The NMA brings to life the rich and diverse stories of the nation through researching, developing, preserving, digitising and exhibiting a significant national collection, creating programs and partnerships for national and international audiences.
- **National Portrait Gallery of Australia (NPGA)** – The purpose of the NPGA is to develop, preserve, maintain and promote a national collection of portraits and other works of art. It also develops and engages a national audience for the collection, exhibitions, education, research, publications, and public and online programs.
- **National Transport Commission (NTC)** – The NTC leads national land transport reform in support of Australian governments to improve safety, productivity, environmental outcomes and regulatory efficiency relating to road, rail and intermodal transport.
- **NBN Co Limited (NBN Co)** – NBN Co is a Government Business Enterprise, wholly owned by the Australian Government. It is planning, rolling out and operating Australia’s new broadband network, which will provide all Australians with access to very fast broadband.
- **North Queensland Water Infrastructure Authority (NQWIA)** – NQWIA provides strategic planning and coordination of Commonwealth resources to implement priority water projects in northern Queensland.

Portfolio Overview

- **Screen Australia** – Screen Australia works to support bold, enduring and culturally significant Australian storytelling that resonates with local audiences and succeeds in a global marketplace, created by a skilled and entrepreneurial screen industry. Screen Australia co-finances its projects with private financing sources.
- **Special Broadcasting Service Corporation (SBS)** – SBS is a national broadcaster. It provides multicultural and multilingual services that inform, educate and entertain all Australians. Its mission is to contribute to a more cohesive, equitable and harmonious Australia through its television, radio and online services.
- **WSA Co Limited (WSA Co)** – WSA Co is an unlisted public company wholly owned by the Australian Government. It was established to develop and operate Western Sydney International (Nancy-Bird Walton) Airport at Badgerys Creek. WSA is required to execute its responsibilities in accordance with a Project Deed with the Government in order to open the Airport by 2026.

A summary of the Portfolio structure is at Figure 1. Further detail about the responsibilities of each agency appears in individual agency chapters.

Airservices Australia; Australia Post; the Australian Rail Track Corporation Limited; Bundanon Trust; Creative Partnerships Australia; Moorebank Intermodal Company Limited; NBN Co Limited; and WSA Co Limited do not appear in the 2020-21 Portfolio Budget Statements as these entities do not receive direct funding through the annual appropriation acts.

For information on resourcing across the portfolio, please refer to Part 1: Agency Financial Resourcing in Budget Paper No. 4: Agency Resourcing.

Figure 1: Infrastructure, Transport, Regional Development and Communications portfolio structure and outcomes

Deputy Prime Minister and Minister for Infrastructure, Transport and Regional Development The Hon Michael McCormack MP
Minister for Agriculture, Drought and Emergency Management The Hon David Littleproud MP
Minister for Communications, Cyber Safety and the Arts The Hon Paul Fletcher MP
Minister for Population, Cities and Urban Infrastructure The Hon Alan Tudge MP
Minister for Regional Health, Regional Communications and Local Government The Hon Mark Coulton MP
Minister for Decentralisation and Regional Education The Hon Andrew Gee MP
Assistant Minister for Road Safety and Freight Transport The Hon Scott Buchholz MP
Assistant Minister to the Deputy Prime Minister The Hon Kevin Hogan MP
Assistant Minister for Regional Development and Territories The Hon Nola Marino MP

Figure 1: Infrastructure, Transport, Regional Development and Communications portfolio structure and outcomes (continued)

<p>Department of Infrastructure, Transport, Regional Development and Communications Secretary: Mr Simon Atkinson</p> <p>Outcome 1: Improved infrastructure across Australia through investment in and coordination of transport and other infrastructure</p> <p>Outcome 2: An efficient, sustainable, competitive, safe and secure transport system for all transport users through regulation, financial assistance and safety investigations</p> <p>Outcome 3: Strengthening the sustainability, capacity and diversity of our cities and regional economies including through facilitating local partnerships between all levels of government and local communities; through reforms that stimulate economic growth; and providing grants and financial assistance</p> <p>Outcome 4: Good governance in the Australian territories through the maintenance and improvement of the overarching legislative framework for self-governing territories, and laws and services for non-self-governing territories</p> <p>Outcome 5: Promote an innovative and competitive communications sector, through policy development, advice and program delivery, so all Australians can realise the full potential of digital technologies and communications services</p> <p>Outcome 6: Participation in, and access to, Australia's arts and culture through developing and supporting cultural expression</p>
<p>Airservices Australia Chair: Mr John Weber Chief Executive Officer: Mr Jason Harfield</p> <p>Mission: Provide air navigation and aviation rescue fire-fighting services for the aviation industry and community</p>
<p>Australia Council Chair: Mr Sam Walsh AO Chief Executive Officer: Mr Adrian Collette AM</p> <p>Outcome 1: Supporting Australian artists and arts organisations to create and present excellent art that is accessed by audiences across Australia and abroad</p>

Figure 1: Infrastructure, Transport, Regional Development and Communications portfolio structure and outcomes (continued)

<p>Australian Broadcasting Corporation Non-Executive Director and Chairperson: Ms Ita Buttrose AC OBE Managing Director: Mr David Anderson</p> <p>Outcome 1: Informed, educated and entertained audiences – throughout Australia and overseas – through innovative and comprehensive media and related services</p>
<p>Australian Communications and Media Authority Chair and Agency Head: Ms Nerida O'Loughlin PSM Deputy Chair and Chief Executive Officer: Ms Creina Chapman</p> <p>Outcome 1: A communications and media environment that balances the needs of the industry and the Australian community through regulation, education and advice</p>
<p>Australian Film, Television and Radio School Chair and Member: Mr Russel Howcroft Director: Dr Nell Greenwood</p> <p>Outcome 1: Support the development of a professional screen arts and broadcast culture in Australia including through the provision of specialist industry-focused education, training and research</p>
<p>Australian Maritime Safety Authority Chair: Mr Stuart Richey AM Chief Executive Officer: Mr Mick Kinley</p> <p>Outcome 1: Minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services and maximise people saved from maritime and aviation incidents through search and rescue coordination</p>
<p>Australian National Maritime Museum Chair: Mr John Mullen AM Director and Chief Executive Officer: Mr Kevin Sumption PSM</p> <p>Outcome 1: Increased knowledge, appreciation and enjoyment of Australia's maritime heritage by managing the National Maritime Collection and staging programs, exhibitions and events</p>
<p>Australian Postal Corporation Chairperson: Mr Lucio Di Bartolomeo Group Chief Executive Officer and Managing Director: Ms Christine Holgate</p> <p>Mission: Australia Post is required by law to provide a universal letter service which is reasonably accessible to all people in Australia and, in addition, to provide a standard letter service at a uniform price from anywhere to anywhere in the country</p>

Figure 1: Infrastructure, Transport, Regional Development and Communications portfolio structure and outcomes (continued)

<p>Australian Rail Track Corporation Limited Chair: The Hon Warren Truss AC Managing Director and Chief Executive Officer: Mr Mark Campbell</p> <p>Mission: To manage the seamless, safe transit of trains across the national rail network through the building, maintenance and operating of rail infrastructure including the inland rail route between Melbourne and Brisbane</p>
<p>Australian Transport Safety Bureau Chief Commissioner and Chief Executive Officer: Mr Greg Hood</p> <p>Outcome 1: Improved transport safety in Australia including through: independent 'no blame' investigation of transport accidents and other safety occurrences; safety data recording, analysis and research; and fostering safety awareness, knowledge and action</p>
<p>Bundanon Trust Chair: Ms Jennifer Bott AO Chief Executive Officer: Ms Deborah Ely AM</p> <p>Mission: Bundanon Trust supports arts practice and engagement with the arts through its residency, education, exhibition and performance programs. In preserving the natural and cultural heritage of its site Bundanon promotes the value of landscape in all our lives</p>
<p>Civil Aviation Safety Authority Chair: Mr Anthony Mathews Chief Executive Officer and Director of Aviation Safety: Mr Shane Carmody</p> <p>Outcome 1: Maximise aviation safety through a regulatory regime, detailed technical material on safety standards, comprehensive aviation industry oversight, risk analysis, industry consultation, education and training</p>
<p>Creative Partnerships Australia Director and Chairperson: Ms Catherine Walter AM Chief Executive Officer: Ms Fiona Menzies</p> <p>Mission: To foster a culture of private sector support for the arts in Australia; to grow a more sustainable, vibrant and ambitious cultural sector for the benefit of all Australians</p>

Figure 1: Infrastructure, Transport, Regional Development and Communications portfolio structure and outcomes (continued)

<p>Infrastructure Australia Chair: Ms Julieanne Alroe Chief Executive Officer: Ms Romilly Madew AO</p> <p>Outcome 1: Improve decision-making on matters relating to infrastructure; advise governments and others on matters relating to infrastructure, including better assessment of infrastructure needs and prioritisation of infrastructure projects; and promote best practice infrastructure planning, financing, delivery and operation</p>
<p>Moorebank Intermodal Company Limited Chair and Director: Ms Erin Flaherty Chief Executive Officer: Mr James Boulderstone</p> <p>Mission: Facilitate the development of the intermodal terminal at Moorebank in south-western Sydney</p>
<p>National Capital Authority Chair: Mr Terry Weber Chief Executive : Ms Sally Barnes</p> <p>Outcome 1: Manage the strategic planning, promotion and enhancement of Canberra as the National Capital for all Australians through the development and administration of the National Capital Plan, operation of the National Capital Exhibition, delivery of education and awareness programs and works to enhance the character of the National Capital</p>
<p>National Faster Rail Agency Chief Executive Officer: Mr Barry Broe</p> <p>Outcome 1: Improved rail infrastructure between our capital cities and their surrounding regional centres by providing coordination, strategic advice and the identification of investments that improve reliability and travel speeds</p>
<p>National Film and Sound Archive of Australia Chair: Ms Gabrielle Trainor AO Chief Executive Officer: Mr Jan Müller</p> <p>Outcome 1: Increased engagement with Australia's audiovisual culture past and present through developing, preserving, maintaining and promoting the national audiovisual collection of historic and cultural significance</p>

Figure 1: Infrastructure, Transport, Regional Development and Communications portfolio structure and outcomes (continued)

<p>National Gallery of Australia Chair: Mr Ryan Stokes AO Director: Mr Nick Mitzevich</p> <p>Outcome 1: Increased understanding, knowledge and enjoyment of the visual arts by providing access to, and information about, works of art locally, nationally and internationally</p>
<p>National Library of Australia Chair of Council: The Hon Dr Brett Mason Director-General: Dr Marie-Louise Ayres</p> <p>Outcome 1: Enhanced learning, knowledge creation, enjoyment and understanding of Australian life and society by providing access to a national collection of library material</p>
<p>National Museum of Australia Member and Chair: Mr David Jones Director: Dr Mathew Trinca AM</p> <p>Outcome 1: Increased awareness and understanding of Australia's history and culture by managing the National Museum's collections and providing access through public programs and exhibitions</p>
<p>National Portrait Gallery of Australia Chair: Dr Helen Nugent AO Director: Ms Karen Quinlan AM</p> <p>Outcome 1: Enhanced understanding and appreciation of Australian identity, culture and diversity through portraiture by engaging the public in education programs and exhibitions, and by developing and preserving the national portrait collection</p>
<p>National Transport Commission Chair and Ordinary Member: Ms Carolyn Walsh Chief Executive Officer: Dr Gillian Miles</p> <p>Outcome 1: Improved transport productivity, efficiency, safety and environmental performance and regulatory efficiency in Australia through developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport</p>

Figure 1: Infrastructure, Transport, Regional Development and Communications portfolio structure and outcomes (continued)

<p style="text-align: center;">NBN Co Limited</p> <p style="text-align: center;">Chairman and Director: Dr Zygmunt (Ziggy) Switkowski AO FAA FTSE FAICD Chief Executive Officer and Executive Director: Mr Stephen Rue</p> <p>Mission:</p> <p>To complete the National Broadband Network ensuring all Australians have access to very fast broadband as soon as possible, at affordable prices, and at least cost to taxpayers</p>
<p style="text-align: center;">North Queensland Water Infrastructure Authority</p> <p style="text-align: center;">Chief Executive Officer: Mr Richard McLoughlin</p> <p>Outcome 1:</p> <p>Progress the development of water resource projects in North Queensland, through strategic planning and coordination of information sharing among relevant regulatory authorities and stakeholders</p>
<p style="text-align: center;">Screen Australia</p> <p style="text-align: center;">Chair: Mr Nicholas Moore Chief Executive Officer: Mr Graeme Mason</p> <p>Outcome 1:</p> <p>Promote engaged audiences and support a creative, innovative and commercially sustainable screen industry through the funding and promotion of diverse Australian screen product</p>
<p style="text-align: center;">Special Broadcasting Service Corporation</p> <p style="text-align: center;">Non-Executive Director (Chairperson): Mr George Savvides AM Managing Director: Mr James Taylor</p> <p>Outcome 1:</p> <p>Provide multilingual and multicultural services that inform, educate and entertain all Australians and in so doing reflect Australia's multicultural society</p>
<p style="text-align: center;">WSA Co Limited</p> <p style="text-align: center;">Chair: Mr Paul O'Sullivan Chief Executive Officer: Mr Simon Hickey</p> <p>Mission:</p> <p>Establish and build the Western Sydney Airport at Badgery's Creek, in south-western Sydney</p>

ENTITY RESOURCES AND PLANNED PERFORMANCE

Department of Infrastructure, Transport, Regional Development and Communications	23
Australia Council.....	103
Australian Broadcasting Corporation	123
Australian Communications and Media Authority.....	143
Australian Film, Television and Radio School	175
Australian Maritime Safety Authority	195
Australian National Maritime Museum	217
Australian Transport Safety Bureau.....	237
Civil Aviation Safety Authority.....	259
Infrastructure Australia	283
National Capital Authority	303
National Faster Rail Agency.....	331
National Film and Sound Archive	345
National Gallery of Australia	365
National Library of Australia	385
National Museum of Australia.....	405
National Portrait Gallery of Australia	423
National Transport Commission.....	443
North Queensland Water Infrastructure Authority	461
Screen Australia	475
Special Broadcasting Service Corporation	493

**DEPARTMENT OF
INFRASTRUCTURE, TRANSPORT,
REGIONAL DEVELOPMENT AND
COMMUNICATIONS**

**ENTITY RESOURCES AND PLANNED
PERFORMANCE**

DEPARTMENT OF INFRASTRUCTURE, TRANSPORT, REGIONAL DEVELOPMENT AND COMMUNICATIONS

Section 1: Entity overview and resources	23
1.1 Strategic direction statement	23
1.2 Entity resource statement	25
1.3 Budget measures.....	28
Section 2: Outcomes and planned performance	35
2.1 Budgeted expenses and performance for Outcome 1	36
2.2 Budgeted expenses and performance for Outcome 2.....	42
2.3 Budgeted expenses and performance for Outcome 3.....	54
2.4 Budgeted expenses and performance for Outcome 4.....	64
2.5 Budgeted expenses and performance for Outcome 5.....	68
2.6 Budgeted expenses and performance for Outcome 6.....	77
Section 3: Budgeted financial statements.....	84
3.1 Budgeted financial statements.....	84
3.2 Budgeted financial statements tables	85

DEPARTMENT OF INFRASTRUCTURE, TRANSPORT, REGIONAL DEVELOPMENT AND COMMUNICATIONS

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The work of the Department of Infrastructure, Transport, Regional Development and Communications (the department) touches every Australian community and underpins our economy and society. We provide policy and strategic advice to government, and deliver programs, services and fit-for-purpose regulation for infrastructure, communications, the arts, transport, our regions, our cities and our territories.

Australia faces a period of economic instability following the unprecedented and continuing effects of COVID-19. Ensuring our critical sectors remain efficient, safe, secure, sustainable and accessible will be an important focus of this department going forward. We are supporting the government's commitment to a staged, safe, socially-distanced reopening of the economy where possible, and are also supporting our industry sectors, which continue to be under prolonged pressure. We are increasingly shifting the focus of our work from crisis response to recovery, in addition to our normal delivery work. We are also working to support communities and industries affected by drought and last summer's bushfires.

Our five purposes are:

- **Transport Connectivity** – Supporting an efficient, sustainable, safe and accessible transport system
- **Regional Development** – Improving living standards and facilitating economic growth in cities and regions across Australia
- **Territories** – Providing governance frameworks and services in the territories
- **Communications Connectivity** – Enabling all Australians to connect to effective communications services and technologies, for inclusiveness and sustainable economic growth
- **Creativity and Culture** – Supporting sustainable and inclusive creative and cultural sectors, and protecting and promoting Australian content and culture.

To deliver our purposes, we provide government with high-quality policy options and strategic advice, we deliver efficient and effective programs and services, and we administer portfolio legislation and regulations efficiently and effectively. We also collaborate with others — portfolio entities, other governments, industry and the community as well as international organisations. Our policy advice is evidence-based

*Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements*

and informed by research, consultation, analysis and broader government objectives. We review and shape regulatory frameworks to ensure that they are fit-for-purpose and not acting as an impediment to investment.

For more information on our strategic direction and performance, please refer to our 2020–21 Corporate Plan, online at:
www.infrastructure.gov.au/departments/about/corporate-plan.aspx

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the department for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the department's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to Budget Paper No. 4 – Agency Resourcing.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Department of Infrastructure, Transport, Regional Development and Communications resource statement — Budget estimates for 2020-21 as at Budget October 2020

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000
Departmental		
Annual appropriations - ordinary annual services ^(a)		
Prior year appropriations available ^(b)	130,021	152,339
Departmental appropriation ^(c)	364,610	375,705
s74 external revenue ^(d)	9,680	7,899
Departmental capital budget ^(e)	7,343	21,040
Total departmental annual appropriations	511,654	556,983
Total departmental resourcing	511,654	556,983
Administered		
Annual appropriations - ordinary annual services ^(a)		
Prior year appropriations available ^(b)	75,906	1,853,970
Outcome 1 ^(b)	178,588	250,370
Outcome 2 ^(b)	433,357	1,123,374
Outcome 3 ^(b)	933,967	629,950
Outcome 4 ^(b)	220,868	204,959
Outcome 5 ^(b)	232,044	294,810
Outcome 6 ^(b)	235,345	424,167
Administered capital budget ^(f)	15,269	18,946
Payments to corporate entities ^(g)	1,981,021	2,054,198
Annual appropriations - other services - non-operating ^(h)		
Prior year appropriations available ^(b)	2,278,988	1,814,382
Administered assets and liabilities ^(h)	5,620,847	1,052,874
Payments to corporate entities	39,453	36,313
Annual appropriations - other services - specific payments to States, ACT, NT and local government ^(h)		
Outcome 1 ⁽ⁱ⁾	568,942	591,693
Outcome 3 ⁽ⁱ⁾	126,500	1,020,836
Total administered annual appropriations	12,942,095	11,370,842

Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements

Table 1.1: Department of Infrastructure, Transport, Regional Development and Communications resource statement — Budget estimates for 2020-21 as at Budget October 2020 (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000
Total administered special appropriations ^(k)	2,913,865	1,746,715
Special accounts ^{(k) (l)}		
Opening balance	9,074	32,699
Appropriation receipts ^(m)	100,000	363,807
Non-appropriation receipts	286,995	25,582
Total special accounts receipts	396,069	422,088
Less administered appropriations drawn from annual/special appropriations and credited to special accounts	(100,000)	(363,807)
Less payments to corporate entities from annual/special appropriations	(396,493)	(429,023)
Total administered resourcing	15,755,536	12,746,815
Total resourcing	16,267,190	13,303,798
<hr/>		
Average staffing level (number)	2019-20 1,419	2020-21 1,598

Third party payments from and on behalf of other entities

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000
Receipts received from other entities for the provision of services (disclosed above in s74 external revenue section above)		
Australian Transport Safety Bureau	1,306	1,283
Payments made by other entities on behalf of the Department (disclosed above within administered appropriations)		
Services Australia ⁽ⁿ⁾	201,942	227,013
Payments made to corporate entities within the Portfolio		
Australia Council	212,122	214,883
Australian Broadcasting Corporation	1,062,265	1,065,354
Australian Film, Television and Radio School	22,605	25,059
Australian Maritime Safety Authority	207,144	212,034
Australian National Maritime Museum	24,370	24,242
Civil Aviation Safety Authority	174,254	201,756
Infrastructure Australia	11,560	15,419
National Film and Sound Archive of Australia	26,458	27,344
National Gallery of Australia	79,518	71,704
National Library of Australia	64,528	68,344
National Museum of Australia	46,524	44,277
National Portrait Gallery of Australia	11,844	13,038
National Transport Commission	3,535	3,629
Old Parliament House ^(o)	7,627	-
Screen Australia	11,331	13,531
Special Broadcasting Service Corporation	290,054	296,933
Total third party payments	2,255,739	2,297,547

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.
Prepared on a resourcing (that is, appropriations available) basis.

- (a) Appropriation Bill (No. 1) 2020-21.
- (b) Excludes amounts subject to administrative quarantine by the Department of Finance or withheld under section 51 of the Public Governance, Performance and Accountability Act 2013 (PGPA Act).
- (c) Excludes departmental capital budget (DCB).
- (d) Estimated External Revenue receipts under section 74 of the PGPA Act.

Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements

- (e) Departmental capital budgets are not separately identified in Appropriation Bill (No.1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- (f) Administered capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.10 for further details. For accounting purposes, this amount is designated as a 'contribution by owner'.
- (g) 'Corporate entities' are Corporate Commonwealth Entities and Commonwealth companies as defined under the PGPA Act.
- (h) Appropriation Bill (No. 2) 2020-21.
- (i) Relates to appropriations sought for payment to the States, ACT, NT and local governments in Appropriation Bill No.2 2020-21. Outcome 1 – Program 1.1: Infrastructure Investment includes the Roads to Recovery program under the Roads to Recovery Funding Conditions 2014. Information on the terms and conditions can be found in the determination, Roads to Recovery funding Conditions 2014 at https://investment.infrastructure.gov.au/files/roads_to_recovery_funding_conditions/R2R_Funding_Conditions_November_2019.pdf. For state splits please refer to Budget Paper 3 2020-21 at <https://budget.gov.au/2020-21/content/bp3/index.htm>.
- (j) Relates to appropriations sought for payment to the States, ACT, NT and local governments in Appropriation Bill No.2 2020-21. Outcome 3 – Program 3.1: Regional Development includes the Drought Communities Programme and Program 3.2: Local Government includes Local Roads and Community Infrastructure. For state splits please refer to Budget Paper 3 2020-21 at <https://budget.gov.au/2020-21/content/bp3/index.htm>.
- (k) For further information on special appropriations and special accounts, please refer to Budget Paper No. 4 - Agency Resourcing. Please also see Section 2 for further information on outcome and program expenses broken down by various funding sources, for example annual appropriations, special appropriations and special accounts.
- (l) Excludes trust moneys held in Services for Other Entities and Trust Moneys (SOETM) and other special accounts.
- (m) Amounts credited to the special accounts from annual and special appropriations.
- (n) Payments relate to the Tasmanian Freight Equalisation Scheme and the Bass Strait Passenger Vehicle Equalisation Scheme administered items.
- (o) Figures provided for Old Parliament House reflect part year funding to the point of the Administered Arrangement Order (AAO) change effective from 1 Sept 2019, at which point the agency transferred to the Prime Minister and Cabinet portfolio.

1.3 BUDGET MEASURES

Budget measures relating to the Department of Infrastructure, Transport, Regional Development and Communications are detailed in Budget Paper No. 2 and are summarised in Table 1.2 below.

Table 1.2: Department of Infrastructure, Transport, Regional Development and Communications 2020-21 Budget measures
Measures announced after the Economic and Fiscal Update July 2020

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Receipt measures					
JobMaker Plan — Infrastructure Investment — road safety and upgrades ^(a)	2.1				
Administered receipts		1,500	2,800	1,400	1,600
Total		1,500	2,800	1,400	1,600
Total receipt measures					
Administered		1,500	2,800	1,400	1,600
Total		1,500	2,800	1,400	1,600
Payment measures					
Australian Broadband Advisory Council — establishment	5.2				
Departmental payments		-	-	-	-
Total		-	-	-	-
Australian Rail Track Corporation — equity injection ^(b)	1.2				
Administered payments		nfp	nfp	nfp	nfp
Departmental payments		nfp	nfp	nfp	nfp
Total		nfp	nfp	nfp	nfp
Community Development Grants — new projects	3.1				
Administered payments		75,250	20,000	7,500	-
Total		75,250	20,000	7,500	-
COVID-19 Response Package — additional aviation support ^{(b) (c)}	2.3, 2.4				
Administered payments		nfp	nfp	nfp	nfp
Departmental payments		nfp	nfp	nfp	nfp
Total		nfp	nfp	nfp	nfp
COVID 19 Response Package — Relief and Recovery Fund — additional projects ^(d)	3.1				
Administered payments		-	-	-	-
Total		-	-	-	-
Extending the Stronger Communities Programme — round six	3.1, 3.4				
Administered payments		22,650	-	-	-
Departmental payments		3,672	1,789	-	-
Total		26,322	1,789	-	-
Funding for Child Abuse Civil Claims — Australian Capital Territory and Northern Territory Prior to Self-Government ^(b)	4.1				
Administered payments		nfp	nfp	nfp	nfp
Total		nfp	nfp	nfp	nfp

Table 1.2: Department of Infrastructure, Transport, Regional Development and Communications 2020-21 Budget measures
Measures announced after the Economic and Fiscal Update July 2020 (continued)

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Payment measures (continued)					
Improving Connectivity in the Western Australian Grainbelt Region	5.1, 5.2				
Administered payments		1,004	592	-	-
Departmental payments		108	90	-	-
Total		1,112	682	-	-
JobMaker Plan — Digital Business Plan	5.1, 5.2				
Administered payments		5,000	10,000	5,000	-
Departmental payments		743	981	389	-
Total		5,743	10,981	5,389	-
JobMaker Plan — Infrastructure Investment — Australian Capital Territory ^(e)	1.1				
Administered payments		-	-	-	-
Total		-	-	-	-
JobMaker Plan — Infrastructure Investment — New South Wales ^(e)	1.1				
Administered payments		-	-	-	-
Total		-	-	-	-
JobMaker Plan — Infrastructure Investment — Northern Territory ^(e)	1.1				
Administered payments		-	-	-	-
Total		-	-	-	-
JobMaker Plan — Infrastructure Investment — Queensland ^(e)	1.1				
Administered payments		-	-	-	-
Total		-	-	-	-
JobMaker Plan — Infrastructure Investment — road safety and upgrades ^(e)	1.1, 2.4				
Administered payments		-	-	-	-
Departmental payments		4,400	4,197	2,791	2,992
Total		4,400	4,197	2,791	2,992
JobMaker Plan — Infrastructure Investment — South Australia ^(e)	1.1				
Administered payments		-	-	-	-
Total		-	-	-	-
JobMaker Plan — Infrastructure Investment — Tasmania ^(e)	1.1				
Administered payments		-	-	-	-
Total		-	-	-	-
JobMaker Plan — Infrastructure Investment — Victoria ^(e)	1.1				
Administered payments		-	-	-	-
Total		-	-	-	-
JobMaker Plan — Infrastructure Investment — Western Australia ^(e)	1.1				
Administered payments		-	-	-	-
Total		-	-	-	-

Table 1.2: Department of Infrastructure, Transport, Regional Development and Communications 2020-21 Budget measures
Measures announced after the Economic and Fiscal Update July 2020 (continued)

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Payment measures (continued)					
JobMaker Plan — Local Roads and Community Infrastructure Program — extension	3.2				
Administered payments		500,000	500,000	-	-
Total		500,000	500,000	-	-
JobMaker Plan — National Water Grid — investing in a long term approach to water infrastructure ^(e)	3.1, 3.4				
Administered payments		-	-	-	-
Departmental payments		1,163	1,563	1,421	1,424
Total		1,163	1,563	1,421	1,424
Media Reforms Package — screen sector support	6.1, 6.2				
Administered payments		-	10,000	10,000	-
Departmental payments		-	95	90	-
Total		-	10,095	10,090	-
Murray-Darling Communities Investment Package	3.4				
Departmental payments		-	-	-	-
Total		-	-	-	-
Perth City Deal ^(e)	3.3, 3.4				
Administered payments		-	-	-	-
Departmental payments		467	462	660	170
Total		467	462	660	170
Services to Territories	4.1, 4.2				
Administered payments		28,541	33,708	11,474	6,873
Departmental payments		2,444	1,441	197	-
Total		30,985	35,149	11,671	6,873
Supporting Infrastructure Investment	1.1, 1.2, 3.4				
Administered payments		5,290	8,622	11,140	11,842
Departmental payments		17,392	14,832	13,401	12,229
Total		22,682	23,454	24,541	24,071
Supporting Regional Australia ^(f)	3.1, 3.4, 5.1, 5.2				
Administered payments		26,907	96,588	94,000	80,000
Departmental payments		30,160	20,778	10,758	8,720
Total		57,067	117,366	104,758	88,720
Viewer Access Satellite Television — extension ^(b)	5.1, 5.2				
Administered payments		nfp	nfp	nfp	nfp
Departmental payments		nfp	nfp	nfp	nfp
Total		nfp	nfp	nfp	nfp
Total payment measures					
Administered		664,642	679,510	139,114	98,715
Departmental		60,549	46,228	29,707	25,535
Total		725,191	725,738	168,821	124,250

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

(a) This measure can also be found in the payment measures summary table.

(b) 'nfp' figures are not published due to commercial and legal sensitivities and are not included in totals.

(c) Measure includes: \$8.4 million over two years to support relocation of border services at Gold Coast Airport; \$2.9 million over four years for an aviation data sharing platform; \$9.1 million over two years to

*Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements*

support activities associated with airport building control and compliance with environmental standards; and \$5.8 million in departmental funding to support aviation related recovery activities.

- (d) This measure has nil impact as the Relief and Recovery Fund (the Fund) was previously published in the Economic and Fiscal Update July 2020. Details on the department's measures within the Fund are in Table 1.3.1.
- (e) The underlying cash balance impact for these measures is reported by the Treasury for payments to and through states and territories for National Partnership payments. Refer to the Treasury's Portfolio Budget Statements (Program 1.9).
- (f) This measure also includes administered funding of \$0.2 million in 2020-21. Provision for this funding was previously included in the Contingency Reserve.

Measures published in the July 2020 Economic and Fiscal Update are summarised in Table 1.3 below.

**Table 1.3: Department of Infrastructure, Transport, Regional Development and Communications
Measures announced in the Economic and Fiscal Update July 2020**

	Program	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Receipt measures						
COVID-19 Response Package — aviation support ^(a)	2.3					
Administered receipt		-	(17,500)	-	-	-
Total		-	(17,500)	-	-	-
Total receipt measures						
Administered		-	(17,500)	-	-	-
Total		-	(17,500)	-	-	-
Payment measures						
COVID-19 Response Package — aviation support ^(b)	2.3					
Administered payments		519,640	1,019,484	-	-	-
Total		519,640	1,019,484	-	-	-
COVID-19 Response Package — communications, cyber safety and the arts ^(c)	5.1, 6.1					
Administered payments		-	239,729	27,000	32,000	80,000
Departmental payments		-	85	17	17	18
Total		-	239,814	27,017	32,017	80,018
COVID-19 Response Package — external Territories ^(d)	4.1					
Administered payments		-	7,775	-	-	-
Total		-	7,775	-	-	-
COVID-19 Response Package — freeze and maintain the Heavy Vehicle Road User Charge ^(e)	2.1					
Administered payments		-	-	-	-	-
Total		-	-	-	-	-
COVID-19 Response Package — infrastructure stimulus ^(f)	1.1, 3.2					
Administered payments		-	429,000	80,000	-	-
Total		-	429,000	80,000	-	-

Table 1.3: Department of Infrastructure, Transport, Regional Development and Communications

Measures announced in the Economic and Fiscal Update July 2020 (continued)

	Program	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Payment measures (continued)						
COVID-19 Response Package — Relief and Recovery Fund ^(g)	2.3, 3.1, 4.1, 6.1					
Administered payments		103,896	222,484	-	-	-
Total		103,896	222,484	-	-	-
Darwin City Deal — education and community precinct ^(h)	3.3					
Administered payments		-	-	-	-	-
Departmental payments		-	-	-	-	-
Total		-	-	-	-	-
Drought Response, Resilience and Preparedness Plan — further support for farmers and communities in drought ⁽ⁱ⁾	3.1					
Administered payments		87,500	-	-	-	-
Departmental payments		250	-	-	-	-
Total		87,750	-	-	-	-
National Bushfire Recovery Fund ^(j)	5.1					
Administered payments		-	10,086	13,766	-	-
Departmental payments		-	2,102	1,195	-	-
Total		-	12,188	14,961	-	-
National Collecting Institutions — Additional Funding	6.1					
Departmental payments		-	8,400	6,300	4,400	2,200
Total		-	8,400	6,300	4,400	2,200
Redress of Institutional Child Abuse in the Australian Capital Territory Prior to Self-Government ^(k)	4.1					
Administered payments		nfp	nfp	nfp	nfp	nfp
Total		nfp	nfp	nfp	nfp	nfp
Regional Broadband Scheme — revised start date	5.1					
Administered payments		-	-	(9,500)	-	-
Total		-	-	(9,500)	-	-
Total payment measures						
Administered		711,036	1,928,558	111,266	32,000	80,000
Departmental		250	10,587	7,512	4,417	2,218
Total		711,286	2,939,145	118,778	36,417	82,218

Table 1.3: Department of Infrastructure, Transport, Regional Development and Communications
Measures announced in the Economic and Fiscal Update July 2020 (continued)

	Program	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Capital measures						
COVID-19 Response						
Package - external Territories ^(d)	4.1					
Administered capital		-	5,696	-	-	-
Total		-	5,696	-	-	-
Total capital measures						
Administered		-	5,696	-	-	-
Total		-	5,696	-	-	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

- (a) Relates to reduction in revenues for ex-gratia land tax.
- (b) Includes a package of measures to support the aviation sector as part of the Government's response to the COVID-19 pandemic. See the measure published under Cross Portfolio measures in the Economic and Fiscal Update July 2020 for further details.
- (c) Includes a package of measures to support the communications, cyber safety and arts sectors as part of the Government's response to the COVID-19 pandemic. See the measure published in the Economic and Fiscal Update July 2020 for further details.
- (d) Includes an economic stimulus package for the Indian Ocean Territories and Norfolk Island.
- (e) This measure is published under the Treasury Portfolio in the Economic and Fiscal Update July 2020.
- (f) Includes a package of measures targeting priority regional and urban transport infrastructure across Australia to support local jobs and economic recovery post-COVID-19. In addition to the funding appropriated to the department, the measure also includes \$3.4bn reported by the Treasury for payments to and through the States and Territories for National Partnership payments. See the measure published in the Economic and Fiscal Update July 2020 for further details.
- (g) Includes the department's package of measures agreed as part of the \$1.0bn Relief and Recovery Fund to support regions, communities and industry sectors disproportionately affected by COVID-19. See the *COVID-19 Response Package - Relief and Recovery Fund* and the related *COVID-19 Response Package - aviation support* measure published under Cross Portfolio measures in the Economic and Fiscal Update July 2020 for further details. Note: The amount in this table is less than the amount published against the department in the Economic and Fiscal Update July 2020 measure, as the measure included unallocated funding which was notionally allocated against the department, but has since been reallocated to other agencies. See breakdown of the department's measures in Table 1.3.1 below, which also includes decisions taken since the Economic and Fiscal Update July 2020.
- (h) The impact of this measure is reported by the Treasury for payments to and through the States and Territories for National Partnership payments.
- (i) Includes measures to support communities affected by drought. See measure published under the Agriculture, Water and the Environment Portfolio measures in the Economic and Fiscal Update July 2020 for further details.
- (j) Includes measures to strengthen telecommunications capabilities prior to future natural disasters. Measure includes: \$37.1m for telecommunications emergency resilience, partially offset by redirecting \$10.0m from the Mobile Black Spots Program. See the measure published under Cross Portfolio measures in the Economic and Fiscal Update July 2020 for further details.
- (k) This measure was previously included in the 2019-20 Infrastructure, Transport, Regional Development and Communications Portfolio Additional Estimates Statements under the title of *Territories - Claims Prior to ACT Self-Government*. 'nfp' figures are not published due to legal sensitivities and are not included in totals.

*Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements*

Table 1.3.1: Relief and Recovery Fund measures for the Department of Infrastructure, Transport, Regional Development and Communications

Funded through the: Assistance for Severely Affected Regions (Special Appropriation)
(Coronavirus Economic Response Package) Act 2020 ^(a)

	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Crisis relief for regional artists and arts workers	10,000	-	-	-	-
Maritime Freight Underwrite for Indian Ocean Territories	-	1,380	-	-	-
Regional Airlines Funding Assistance Program	52,322	47,678	-	-	-
Regional Airline Network Support Program	28,074	169,926	-	-	-
Regional Recovery Partnerships	-	83,412	-	-	-
Support Act for crisis relief funding of artist, crew and musical workers	10,000	-	-	-	-
Support Indigenous Arts Centres	3,500	3,500	-	-	-
World and Natural Heritage sites ^(b)	-	770	-	-	-
Total ^(c)	103,896	306,666	-	-	-

(a) This table reflects measures taken up to and including the 2020-21 Budget.

(b) This is a cross portfolio measure, with the Department of Agriculture, Water and the Environment being the lead.

(c) Total does not include any decisions taken but not yet announced.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the Public Governance, Performance and Accountability Act 2013. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the Department of Infrastructure, Transport, Regional Development and Communications can be found at:
<https://www.infrastructure.gov.au/department/about/corporate-plan.aspx>

The most recent annual performance statement can be found at:
https://www.infrastructure.gov.au/department/annual_report/index.aspx

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Improved infrastructure across Australia through investment in and coordination of transport and other infrastructure

Linked programs

Department of Industry, Science, Energy and Resources

Programs

- Program 1.2: Growing innovative and competitive businesses, industries and regions

Contribution to Outcome 1 made by linked programs

The above linkage relates to work undertaken by the Department of Industry, Science, Energy and Resources on the implementation of the White Paper on Developing Northern Australia.

Director of National Parks

Programs

- Program 1.1: Parks and Reserves

Contribution to Outcome 1 made by linked programs

The Department of Infrastructure, Transport, Regional Development and Communications is working with the Director of National Parks to secure the future of Jabiru by supporting the township's transition from a reliance on mining to a tourism-based economy that leverages its proximity to the Kakadu National Park. Funding of \$70 million for roads within Kakadu National Park under the Infrastructure Investment Program will complement an investment of more than \$100 million by the Australian Government to improve tourism infrastructure across the park and to bolster the local economy and support Indigenous businesses and employment.

The Treasury

Programs

- Program 1.9: National Partnership Payments to the states

Contribution to Outcome 1 made by linked programs

The above linkage relates to National Partnership Payments which are paid through the Department of the Treasury as part of the Federal Financial Relations Framework.

Budgeted expenses for Outcome 1

This table shows how much the department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 1.1: Infrastructure Investment					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)					
Building our Future campaign Infrastructure Investment Program ^(a)	3,775	-	-	-	-
- Investment and Roads to Recovery	142,409	228,370	182,748	107,452	27,426
Supporting National Freight and Supply Chain Priorities – Inland Rail Interface Improvement Program	2,061	22,000	-	-	-
WestConnex Stage 2 (New M5) concessional loan	353	-	-	-	-
Other Services (Appropriation Bill No. 2)					
Infrastructure Investment Program ^(a)					
- Roads to Recovery	569,028	591,693	499,495	499,495	476,723
Payments to corporate entities ^(b)					
Infrastructure Australia	11,560	15,419	12,815	12,590	12,635
Expenses not requiring appropriation in the Budget year ^(c)					
Building our Future campaign Infrastructure Investment Program ^(a)	-	5,600	5,000	-	-
- Investment and Roads to Recovery	33,015	23,385	-	-	-
Supporting National Freight and Supply Chain Priorities – Inland Rail Interface Improvement Program	-	10,172	9,767	-	-
Total expenses for Program 1.1	762,202	896,639	709,825	619,537	516,784
Program 1.2: Program Support for Outcome 1					
Departmental expenses					
Departmental appropriation	58,112	71,424	61,433	54,381	53,899
s74 external revenues ^(d)	2,278	2,336	2,098	1,986	2,183
Expenses not requiring appropriation in the Budget year ^(e)	3,953	1,621	1,613	1,559	1,533
Total expenses for Program 1.2	64,343	75,381	65,145	57,926	57,616

Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements

Table 2.1.1: Budgeted expenses for Outcome 1 (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Outcome 1 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	148,598	250,370	182,748	107,452	27,426
Other Services (Appropriation Bill No. 2)	569,028	591,693	499,495	499,495	476,723
Payments to corporate entities ^(b)	11,560	15,419	12,815	12,590	12,635
Expenses not requiring appropriation in the Budget year ^(c)	33,015	39,157	14,767	-	-
Total administered expenses	762,202	896,639	709,825	619,537	516,784
Departmental expenses					
Departmental appropriation	58,112	71,424	61,433	54,381	53,899
s74 external revenues ^(d)	2,278	2,336	2,098	1,986	2,183
Expenses not requiring appropriation in the Budget year ^(e)	3,953	1,621	1,613	1,559	1,533
Total departmental expenses	64,343	75,381	65,145	57,926	57,616
Total expenses for Outcome 1	826,544	972,020	774,970	677,463	574,400
Movement of administered funds between years ^(f)					
Outcome 1:					
Program 1.1: Infrastructure Investment	(63,095)	66,292	19,558	-	(22,752)
Total movement of administered funds between years	(63,095)	66,292	19,558	-	(22,752)
Average staffing level (number)					
	206	252			

(a) Excludes expenses relating to payments made to and through the states and territories by the Treasury for the Infrastructure Investment Program (Black Spots Projects, Bridges Renewal Program, Developing Northern Australia (Improving Cattle Supply Chains and Northern Australia Roads), Heavy Vehicle Safety and Productivity Program, Major Projects Business Case Fund, National Rail Program, Rail Investment Component, Road Investment Component, Roads of Strategic Importance and Urban Congestion Initiative) and Infrastructure Growth Package (New Investments and Western Sydney Infrastructure Plan) administered items.

(b) Relates to appropriation for corporate entities that is provided through the department.

(c) Administered 'Expenses not requiring appropriation in the Budget year' comprise expenses relating to concessional loans, accruals, payments made from prior year appropriations and other non-cash expenses.

(d) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.

(e) Departmental 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses and expenses that are reduced by associated receipts.

(f) Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Improved infrastructure across Australia through investment in and coordination of transport and other infrastructure			
Program 1.1 – Infrastructure Investment The infrastructure investment program supports economic growth, makes travel safer, increases transport access and supports regional development. It increases the efficiency, productivity, sustainability and safety of Australia's land transport infrastructure through programs and policy to improve connectivity for communities and freight.			
Delivery	<p>We realise our purposes through:</p> <ul style="list-style-type: none">• Delivering programs and services: We deliver efficient and effective road and rail infrastructure programs in partnership with state, territory and local governments to achieve the government's policy outcomes. We adhere to the highest standards of public administration.• Providing policy and strategic advice: We provide government with high-quality options and policy advice. Our advice is evidence-based and informed by research, consultation, analysis and broader government objectives. We identify trends and emerging issues in markets and society to inform strategy and advice. Our advice is targeted to optimise the impact of infrastructure investment, including on potential priority projects, funding and financing. <p>Delivering our purposes is not solely our responsibility and we collaborate with others — portfolio entities, other governments, industry and the community. This enables us to deliver land transport infrastructure programs that safely and reliably connect business and people across Australia.</p>		
Performance information			
Year	Performance criteria	Targets	2019-20 Actual Achievement
2019-20	Volume of freight	Increased 10 year rolling average (to 2016-17, most recent data available)	Target met The 10 year average freight task to 2016-17 was 627.0 billion tonne-kilometres (btkm) The 10 year average to 2015-16 was 601.6 btkm
	Expected travel time savings arising from road projects in the Infrastructure Investment Program receiving \$400 million or more in Australian Government funding	Reduced travel times	Target met Large road projects underway during 2019-20 are estimated to provide more than \$60 billion in total travel time savings across the life of the projects
	Number of road fatalities	1,016 or fewer fatalities (in 2019-20)	Target not met 1,105 deaths in 2019-20

Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements

Performance information			
Year	Performance criteria	Targets	2019-20 Actual Achievement
2019-20 continued	Serious injuries due to road crashes	Establish a baseline (in 2019-20)	Target not met Baseline not yet established
	Number of rail fatalities	Rail fatalities reduce, relative to 2017-18 baseline (in 2018-19, most recent data available)	Target met 7 fatalities in 2018-19 9 fatalities in 2017-18
	Number of jobs supported over the life of projects, from infrastructure investment projects underway during the financial year (based on proponent reported data)	Finalising improved processes for proponent reported data to demonstrate jobs supported through infrastructure investment projects	Target met Projects underway during 2019-20 are expected to support up to 85,000 jobs over the life of projects

Performance information		
Year	Performance criteria	Targets
2020-21 and beyond	Transport costs for road freight	2020-21: No target (In cases where COVID-19 impacts are likely to lead to unusual results, targets have been omitted) 2021-22 and beyond: Decreased over time
	Transport costs for rail freight	2020-21: No target (In cases where COVID-19 impacts are likely to lead to unusual results, targets have been omitted) 2021-22 and beyond: Decreased over time
	Number of projects over \$100 million that deliver travel time savings	2020-21: In 2020-21, 100% of projects for which travel time savings are a significant planned benefit 2021-22 and beyond: 100% of projects for which travel time savings are a significant planned benefit
	Number of fatalities and fatality rate per 100,000 population: road	2020-21: No target (In cases where COVID-19 impacts are likely to lead to unusual results, targets have been omitted) 2021-22 and beyond: Fatalities and fatality rate decrease over time (by calendar year)
	Number of fatalities and fatality rate per 100,000 population: rail	2020-21: In 2020, rail fatalities reduce compared to average annual number from 2017 to 2019 (2020 information is expected to be the most current available for 2020-21 reporting) 2021-22 and beyond: Fatalities and fatality rate decrease over time
	Serious injuries due to road crashes and rate of serious injuries due to road crashes per 100,000 population	2020-21: Establish a national baseline for serious injuries 2021-22 and beyond: Serious injury rate decreases over time (by calendar year)

*Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements*

Performance information		
Year	Performance criteria	Targets
2020-21 and beyond continued	Estimated number of jobs supported over the life of the projects, from infrastructure investment projects underway during the financial year	2020-21 and beyond: No target (investments support a work plan in which work requirements fluctuate. While it is appropriate to monitor employment impacts, it is not appropriate to set annual targets)
	Progress of land transport Infrastructure Investment projects: up to \$100 million	2020-21: By June 2021, projects progressed in accordance with agreed timeframes 2021-22 and beyond: 100% of projects announced up to and including the 2019 election have planning commenced; more than 70% under construction; more than 50% completed
	Progress of land transport Infrastructure Investment projects: over \$100 million	2020-21: By June 2021, projects progressed in accordance with agreed timeframes 2021-22 and beyond: 100% of projects announced up to and including the 2019 election have business cases commenced; more than 20% have construction completed
	Implementation of Inland Rail	2020-21: 2020-21 milestones met 2021-22 and beyond: Financial year milestones met
	Implementation of Moorebank Intermodal Terminal	2020-21: 2020-21 milestones met 2021-22 and beyond: Financial year milestones met
	Average time taken to process monthly progress reports for infrastructure investment	2020-21: At the end of 2020-21, after the introduction of a new Reporting and Program Management System, 5% reduction in average time taken to prepare reports 2021-22 and beyond: 7% reduction in average time taken over financial year
	Average time taken to produce the Infrastructure Investment Monthly Program of Works report	2020-21: At the end of 2020-21, after the introduction of a new Reporting and Program Management System, 5% reduction in average time taken to prepare reports 2021-22 and beyond: 10% reduction in average time taken over financial year
Purposes	Transport connectivity: Supporting an efficient, sustainable, safe and accessible transport system	

2.2 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 2

Outcome 2: An efficient, sustainable, competitive, safe and secure transport system for all transport users through regulation, financial assistance and safety investigations

Linked programs

Services Australia

Programs

- Program 1.1: Services to the Community – Social Security and Welfare

Contribution to Outcome 2 made by linked programs

The above linkage relates to payments made by Services Australia on behalf of the Department for the Tasmanian Freight Equalisation Scheme and the Bass Strait Passenger Vehicle Equalisation Scheme.

Budgeted expenses for Outcome 2

This table shows how much the department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.2.1: Budgeted expenses for Outcome 2

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 2.1: Surface Transport					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)					
Bass Strait Passenger Vehicle Equalisation Scheme ^(a)	40,775	52,254	52,672	53,462	54,478
Freight and Supply Chain Strategy - Freight Data Hub	510	1,682	-	-	-
International Maritime Organization - contribution	326	358	376	397	418
National Freight Access Improvements	3,980	3,980	-	-	-
National Heavy Vehicle Safety Initiatives	5,417	5,484	5,516	5,560	4,117
International Transport Forum - contribution	131	124	126	130	132
Tasmanian Freight Equalisation Scheme ^(a)	161,167	174,759	175,847	176,955	178,083
Special Appropriations					
Australian Maritime Safety Authority Act 1990	128,169	125,700	127,600	142,064	146,675
Protection of the Sea (Oil Pollution Compensation Funds) Act 1993	308	600	600	600	600
Payments to corporate entities ^(b)					
Australian Maritime Safety Authority	81,986	84,277	88,226	78,895	78,934
National Transport Commission	3,535	3,629	3,568	3,628	3,708
Expenses not requiring appropriation in the Budget year ^(c)					
Freight and Supply Chain Strategy - Freight Data Hub	-	408	-	-	-
Total expenses for Program 2.1	426,303	453,255	454,531	461,691	467,145

Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements

Table 2.2.1: Budgeted expenses for Outcome 2 (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 2.2: Road Safety					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)					
Digital Road Safety Pilot	600	1,200	-	-	-
Driver Reviver Grants Program	514	5,000	-	-	-
Keys2drive	2,000	4,000	4,000	6,000	-
Road Safety Awareness and Enablers Fund	1,029	1,000	1,000	1,000	-
Road Safety Innovation Fund	-	4,500	3,500	3,500	-
Expenses not requiring appropriation in the Budget year ^(c)					
Driver Reviver Grants Program	-	2,486	-	-	-
Other	15	-	-	-	-
Road Safety Innovation Fund	-	500	-	-	-
Total expenses for Program 2.2	4,159	18,686	8,500	10,500	-
Program 2.3: Air Transport					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1) ^(d)					
Additional Commonwealth Support - Airservices Australia	-	431,834	-	-	-
Airport Lessee Companies	422	1,000	1,000	1,000	1,000
Domestic Aviation Network Support ^(d)	122,690	nfp	-	-	-
Domestic Aviation Security Charges Rebate	24,350	65,000	-	-	-
Enhanced Regional Security Screening	-	33,000	-	-	-
Gold Coast Airport Contribution	-	5,900	2,500	-	-
International Aviation Support	72,408	-	-	-	-
International Civil Aviation Organization - contribution	2,132	2,099	2,236	2,324	2,423
Payment scheme for Airservices Australia's en route charges ^(a)	457	2,000	2,000	2,000	2,000
Women In the Aviation Industry	700	1,300	1,275	-	-
Regional Airports Program	-	45,000	35,000	20,000	-
Regional Aviation Access	18,310	24,190	19,137	13,584	13,734
Waiver for Airservices Australia Charges	250,000	150,000	-	-	-
Waiver of Fuel Excise - Airline Reimbursement	15,822	15,000	-	-	-
Western Sydney Airport – preparatory activities	19,401	92,710	21,896	19,394	20,103
Payments to corporate entities ^(b)					
Civil Aviation Safety Authority ^(e)	72,938	128,424	73,667	74,321	72,831
Special Appropriations					
Aviation Fuel Revenues (Special Appropriation) Act 1988 ^(b)	101,283	73,332	116,800	121,500	125,600
Regional Airlines Funding Assistance ^(f)	52,322	47,678	-	-	-
Regional Airline Network Support ^(f)	27,332	169,926	-	-	-

Table 2.2.1: Budgeted expenses for Outcome 2 (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 2.3: Air Transport continued					
Special Accounts					
Melbourne Airport New Runway					
Land Acquisition Special Account	26	100	-	-	-
Expenses not requiring appropriation in the Budget year ^(c)					
Domestic Aviation Security Charges Rebate	-	83,650	-	-	-
Enhanced Regional Security Screening	-	33,000	-	-	-
International Aviation Support	43,627	-	-	-	-
Women In the Aviation Industry	-	500	-	-	-
Regional Aviation Access	-	2,000	-	-	-
Waiver of Fuel Excise – Airline Reimbursement	-	15,200	-	-	-
Western Sydney Airport – preparatory activities	7,544	-	-	137	577
Total expenses for Program 2.3	831,766	1,422,843	275,511	254,260	238,268
Program 2.4: Program Support for Outcome 2					
Departmental expenses					
Departmental appropriation	99,575	113,197	96,462	85,361	85,881
s74 external revenues ^(g)	3,904	3,703	3,294	3,118	3,479
Expenses not requiring appropriation in the Budget year ^(h)	6,773	2,569	2,533	2,447	2,443
Total expenses for Program 2.4	110,251	119,468	102,289	90,926	91,802
Outcome 2 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1) ^(d)	743,143	1,123,374	328,081	305,306	276,488
Special Appropriations	309,414	417,236	245,000	264,164	272,875
Special Accounts	26	100	-	-	-
Payments to corporate entities ^(b)	158,459	216,330	165,461	156,844	155,473
Expenses not requiring appropriation in the Budget year ^(b)	51,186	137,744	-	137	577
Total administered expenses	1,262,228	1,894,784	738,542	726,451	705,413
Departmental expenses					
Departmental appropriation	99,575	113,197	96,462	85,361	85,881
s74 external revenue ^(g)	3,904	3,703	3,294	3,118	3,479
Expenses not requiring appropriation in the Budget year ^(h)	6,773	2,569	2,533	2,447	2,443
Total departmental expenses	110,251	119,468	102,289	90,926	91,802
Total expenses for Outcome 2	1,372,480	2,014,252	840,831	817,377	797,215
Movement of administered funds between years ⁽ⁱ⁾					
Outcome 2:					
Program 2.1: Surface Transport	(408)	408	-	-	-
Program 2.2: Road Safety	(4,986)	2,986	-	2,000	-
Program 2.3: Air Transport	(64,826)	64,826	-	-	-
Total movement of administered funds between years	(70,220)	68,220	-	2,000	-
	2019-20	2020-21			
Average staffing level (number)	335	410			

*Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements*

- (a) The estimates for demand driven programs are calculated at a maximum probable amount in the forward estimates to ensure that there is sufficient appropriation to meet demand. Where the estimated demand is not met in a particular year, underspends are returned to the Government and are not available for alternate uses by the department.
- (b) Relates to appropriation for corporate entities that is provided through the department.
- (c) Administered 'Expenses not requiring appropriation in the Budget year' comprise expenses relating to accruals, payments made from prior year appropriations and other non-cash expenses.
- (d) 'nfp' figures are not for publication due to commercial sensitivity, and are not included in totals.
- (e) This includes additional funding provided for CASA. Please see the CASA chapter for the breakdown of measures.
- (f) These programs are funded under the Relief and Recovery Fund. Please see Section 1.3 for further information on the Fund.
- (g) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.
- (h) Departmental 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses and expenses that are reduced by associated receipts.
- (i) Figures displayed as a negative (–) represent a decrease in funds and a positive (+) represent an increase in funds.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements

Performance information			
Year	Performance criteria	Targets	2019-20 Actual Achievement
2019-20 continued	Number of rail fatalities	Rail fatalities reduce, relative to 2017-18 baseline (in 2018-19, most recent data available)	Target met 7 fatalities in 2018-19 9 fatalities in 2017-18
	Number of maritime fatalities ^(b)	Towards zero in 2019-20 (annual average from 2010 to 2019 decreases compared to annual average from 2010 to 2018, noting that consistent fatalities information is available back to 2010)	Target met Over the 10 years to 2019, the average annual number of maritime deaths was 4.10 (there were 4 fatalities in 2019) (Over the 9 years to 2018, the average number of annual maritime fatalities was 4.11 (there were 2 fatalities in 2018))

Performance information		
Year	Performance criteria	Targets
2020-21 and beyond	Transport costs for road freight	2020-21: No target (In cases where COVID-19 impacts are likely to lead to unusual results, targets have been omitted) 2021-22 and beyond: Decreased over time
	Transport costs for rail freight	2020-21: No target (In cases where COVID-19 impacts are likely to lead to unusual results, targets have been omitted) 2021-22 and beyond: Decreased over time
	Domestic CO ₂ emissions and rate of emissions per light vehicle kilometre and per tonne heavy vehicle kilometre: road	2020-21: No target (In cases where COVID-19 impacts are likely to lead to unusual results, targets have been omitted) 2021-22 and beyond: Decreased over time
	Domestic CO ₂ emissions and rate of emissions per tonne kilometre: rail	2020-21: No target (In cases where COVID-19 impacts are likely to lead to unusual results, targets have been omitted) 2021-22 and beyond: Decreased over time
	Domestic CO ₂ emissions and rate of emissions per tonne kilometre: maritime	2020-21: No target (In cases where COVID-19 impacts are likely to lead to unusual results, targets have been omitted) 2021-22 and beyond: Decreased over time
	Number of fatalities and fatality rate per 100,000 population: road	2020-21: No target (In cases where COVID-19 impacts are likely to lead to unusual results, targets have been omitted) 2021-22 and beyond: Fatalities and fatality rate decrease over time (by calendar year)

*Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements*

Performance information		
Year	Performance criteria	Targets
2020-21 and beyond continued	Number of fatalities and fatality rate per 100,000 population: maritime	<p>2020-21: No target (in cases where COVID-19 impacts are likely to lead to unusual results, targets have been omitted; 2020 information is expected to be the most current available for 2020-21 reporting)</p> <p>2021-22 and beyond: Fatalities and fatality rate decrease over time</p>
	Number of fatalities and fatality rate per 100,000 population: rail	<p>2020-21: In 2020, rail fatalities reduce compared to average annual number from 2017 to 2019 (2020 information is expected to be the most current available for 2020-21 reporting)</p> <p>2021-22 and beyond: Fatalities and fatality rate decrease over time</p>
	Serious injuries due to road crashes and rate of serious injuries due to road crashes per 100,000 population	<p>2020-21: Establish a national baseline for serious injuries</p> <p>2021-22 and beyond: Serious injury rate decreases over time (by calendar year)</p>
	Implementation of reforms to the disability standards for accessible public transport	<p>2020-21: 2020-21 milestones set by the former Council of Australian Governments (COAG) Transport and Infrastructure Council are met</p> <p>2021-22 and beyond: Financial year milestones met</p>
	Implementation of reforms to regulation of the heavy vehicle and rail sectors	<p>2020-21: 2020-21 milestones set by the former COAG Transport and Infrastructure Council are met</p> <p>2021-22 and beyond: Financial year milestones met</p>
Purposes	Transport connectivity: Supporting an efficient, sustainable, safe and accessible transport system	

- (a) Measurement considers CO₂ equivalent emissions across the domestic transport sector including road vehicles, rail (excluding electric), domestic maritime and domestic aviation.
- (b) Not included in the 2019-20 Portfolio Budget Statements.

Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements

Performance information			
Year	Performance criteria	Targets	2019-20 Actual Achievement
2019-20 continued	Level of aviation capacity (passenger and freight) available to major city airports under Australia's air services arrangements	Increased (in 2019-20) compared to previous year	Target met Increased in 2019-20: we updated three arrangements and made one new arrangement
	Level of aviation capacity (passenger and freight) available in international aviation markets under Australia's air services arrangements	Increased (in 2019-20) compared to previous year	Target met Increased in 2019-20: we updated three arrangements and made one new arrangement
	Opportunities available to Australian airlines in international aviation markets	Increased (in 2019-20) compared to previous year	Target met Increased in 2019-20: we updated three arrangements and made one new arrangement
	Number of remote communities that receive support from the department for aerodrome infrastructure projects and air services	Increased (in 2019-20) compared to previous year	Target met The Remote Air Services Subsidy Scheme guaranteed aviation services to 266 remote communities. During 2019-20, 45 new Remote Airstrip Upgrade program projects were announced under round 7 of the program Increased compared to 2018-19, when the Remote Air Services Subsidy Scheme guaranteed aviation services to 266 remote communities and 34 new Remote Airstrip Upgrade program projects were announced under round 6 of the program
	Improved access to aviation services for Western Sydney	Planning and delivery is consistent with the Western Sydney Airport Plan	Target met In 2019-20, planning and delivery of the Western Sydney Airport project was consistent with the Western Sydney Airport Plan

*Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements*

Performance information		
Year	Performance criteria	Targets
2020-21 and beyond	<p>Aviation network connections</p> <p>Domestic CO₂ emissions and rate of emissions per kilometre: aviation</p> <p>Number of remote communities that receive support from the department for air services under the Remote Air Services Subsidy program</p> <p>Number of fatalities and fatality rate per 100,000 population: aviation</p> <p>COVID-19 safe travel zones established</p> <p>Implementation of Western Sydney International Airport</p>	<p>2020-21: In 2020-21, maintain minimum connections</p> <p>2021-22 and beyond: Forward targets to be set in future years</p> <p>2020-21: No target (In cases where COVID-19 impacts are likely to lead to unusual results, targets have been omitted)</p> <p>2021-22 and beyond: Decreased over time</p> <p>2020-21: Maintained or increased in 2020-21 compared to 2019-20</p> <p>2021-22 and beyond: Maintained or increased compared to previous year</p> <p>2020-21: No target (in cases where COVID-19 impacts are likely to lead to unusual results, targets have been omitted; 2020 information is expected to be the most current available for 2020-21 reporting)</p> <p>2021-22 and beyond: Fatalities and fatality rate decreases over time</p> <p>2020-21: By 30 June 2021, at least one safe zone established</p> <p>2021-22 and beyond: Forward targets to be set in future years</p> <p>2020-21: 2020-21 milestones met</p> <p>2021-22 and beyond: Financial year milestones met</p>
Purposes	Transport connectivity: Supporting an efficient, sustainable, safe and accessible transport system	

- (a) Measurement considers CO₂ equivalent emissions across the domestic transport sector including road vehicles, rail (excluding electric), domestic maritime and domestic aviation.
- (b) The 10 year average to 2018 was in Department of Infrastructure, Transport, Cities and Regional Development 2018-19 Annual Report. Our target for aviation fatalities was erroneously set a year behind in the 2019-20 Department of Infrastructure, Regional Development and Cities Portfolio Budget Statements and Corporate Plan. We have reported the 10 year average to end-2019 (most recent data available) as the 2019-20 result.

2.3 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 3

Outcome 3: Strengthening the sustainability, capacity and diversity of our cities and regional economies including through facilitating local partnerships between all levels of government and local communities; through reforms that stimulate economic growth; and providing grants and financial assistance

Linked programs

Department of Agriculture, Water and the Environment

Programs

- Program 1.11: Drought program

Contribution to Outcome 3 made by linked programs

The above linkage relates to work undertaken by the Regional Investment Corporation to support state and territory investment in water infrastructure that will provide secure and affordable water to support the growth of regional economies.

Department of Education, Skills and Employment

Programs

- Program 2.3: Higher Education Support

Contribution to Outcome 3 made by linked programs

The Department of Education, Skills and Employment is funding the construction of a new university campus in Launceston, the centrepiece of the Launceston City Deal.

Department of Industry, Science, Energy and Resources

Programs

- Program 1.2: Growing innovative and competitive businesses, industries and regions

Contribution to Outcome 3 made by linked programs

The above linkage relates to work undertaken by the Department of Industry, Science, Energy and Resources on the implementation of the White Paper on Developing Northern Australia.

National Drought and North Queensland Flood Response and Recovery Agency

Programs

Programs

- Program 1.1: National Drought and North Queensland Flood Response and Recovery Agency

Contribution to Outcome 3 made by linked programs

The above linkage relates to work undertaken by the National Drought and North Queensland Flood Response and Recovery Agency, in collaboration with the

department, to deliver initiatives to support economies and communities in regional and rural Australia impacted by drought.

The Treasury

Programs

- Program 1.9: National Partnership Payments to the states

Contribution to Outcome 3 made by linked programs

The above linkage relates to National Partnership Payments which are paid through the Department of the Treasury as part of the Federal Financial Relations Framework.

Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements

Budgeted expenses for Outcome 3

This table shows how much the department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.3.1: Budgeted expenses for Outcome 3

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 3.1: Regional Development					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1)					
Barkly Regional Deal	550	550	100	-	-
Building Better Regions Fund	177,302	208,591	133,063	169,798	98,098
Community Development Grants Programme	261,029	261,076	278,610	318,400	160,000
Country Women's Association Drought Community Support Initiative	-	-	-	-	-
Foundation for Rural and Regional Renewal	66,000	-	-	-	-
Hinkler Regional Deal	4,500	4,500	-	-	-
National Stronger Regions Fund	100	2,500	-	-	-
National Water Infrastructure Development Fund	55,591	-	-	-	-
National Water Grid Authority	1,500	500	500	975	25
Regional Australia Institute	113	10,000	15,000	8,456	5,185
Regional Development Australia Committees	400	2,500	2,500	-	-
Regional Growth Fund	18,606	18,928	19,024	19,197	19,445
Regional Jobs and Investment Packages	17,305	97,992	37,191	-	-
Regional Recovery Partnerships	67,125	-	-	-	-
Regionalisation and Decentralisation Policy - Research and Development Program	-	-	16,588	-	-
Resilient Regional Leaders Program	-	12,500	26,500	2,000	-
Stronger Communities Programme	-	1,000	2,000	2,000	-
University of the Sunshine Coast, Moreton Bay Precinct Project concessional loan	20,429	22,650	-	-	-
Other Services (Appropriation Act No. 2)	17	-	-	-	-
Drought Communities Programme Extension	86,987	96,496	-	-	-
Special Appropriations Regional Recovery Partnerships ^(a)	-	83,412	-	-	-

Table 2.3.1: Budgeted expenses for Outcome 3 (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 3.1: Regional Development continued					
Expenses not requiring appropriation in the Budget year ^(b)					
Barkly Regional Deal	-	150	-	-	-
Building Better Regions Fund	-	68,935	55,028	-	-
Community Development Grants Programme	-	107,443	-	-	-
Country Women's Association	5,000	-	-	-	-
Drought Community Support Initiative	82,500	-	-	-	-
Drought Communities Programme Extension	-	13,234	20,704	-	-
Hinkler Regional Deal	-	2,750	-	-	-
National Stronger Regions Fund	11,796	51,481	-	-	-
National Water Grid Authority	-	2,431	-	-	-
Regional Growth Fund	-	34,888	84,824	-	-
Regional Jobs and Investment Packages	-	70,232	-	-	-
Total expenses for Program 3.1	876,850	1,174,739	691,632	520,826	282,753
Program 3.2: Local Government					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1)					
Local Roads and Community Infrastructure	-	660	270	-	-
Other Services (Appropriation Act No. 2)					
Local Roads and Community Infrastructure	-	924,340	574,730	-	-
Special Appropriations					
Local Government (Financial Assistance) Act 1995	2,575,618	1,240,675	2,603,931	2,660,695	2,739,983
Total expenses for Program 3.2	2,575,618	2,165,675	3,178,931	2,660,695	2,739,983
Program 3.3: Cities					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1)					
Hobart City Deal	845	-	-	-	-
Smart Cities and Suburbs	7,120	-	-	-	-
Western Sydney City Deal	-	100	300	100	100
Expenses not requiring appropriation in the Budget year ^(b)					
Hobart City Deal	-	155	-	-	-
Smart Cities and Suburbs	-	5,701	-	-	-
Townsville City Deal	32	2,533	-	-	-
Total expenses for Program 3.3	7,997	8,489	300	100	100

Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements

Table 2.3.1: Budgeted expenses for Outcome 3 (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 3.4: Program Support for Outcome 3					
Departmental expenses					
Departmental appropriation	69,144	54,360	45,076	31,608	29,089
s74 external revenues ^(c)	2,711	1,778	1,539	1,154	1,178
Expenses not requiring appropriation in the Budget year ^(d)	4,703	1,233	1,184	906	827
Total expenses for Program 3.4	76,558	57,372	47,799	33,668	31,094
Outcome 3 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1)	698,532	644,047	531,646	520,926	282,853
Other Services (Appropriation Act No. 2)	86,987	1,020,836	574,730	-	-
Special Appropriations	2,575,618	1,324,087	2,603,931	2,660,695	2,739,983
Expenses not requiring appropriation in the Budget year ^(b)	99,328	359,933	160,556	-	-
Total administered expenses	3,460,465	3,348,903	3,870,863	3,181,621	3,022,836
Departmental expenses					
Departmental appropriation	69,144	54,360	45,076	31,608	29,089
s74 retained revenue receipts ^(c)	2,711	1,778	1,539	1,154	1,178
Expenses not requiring appropriation in the Budget year ^(d)	4,703	1,233	1,184	906	827
Total departmental expenses	76,558	57,372	47,799	33,668	31,094
Total expenses for Outcome 3	3,537,023	3,406,275	3,918,662	3,215,289	3,053,930
Movement of administered funds between years ^(e)					
Outcome 3:					
Program 3.1: Regional Development	(315,625)	164,535	(289,078)	112,045	148,123
Program 3.3: Cities	(8,389)	8,389	-	-	-
Total movement of administered funds between years	(324,014)	172,924	(289,078)	112,045	148,123
	2019-20	2020-21			
Average staffing level (number)	199	250			

(a) This program is funded under the Relief and Recovery Fund. Please see Section 1.3 for further information on the Fund.

(b) Administered 'Expenses not requiring appropriation in the Budget year' comprises expenses relating to concessional loans, accruals, payments made from prior year appropriations and other non-cash expenses.

(c) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.

(d) Departmental 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses and expenses that are reduced by associated receipts.

(e) Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.3.2: Performance criteria for Outcome 3

Table 2.3.2 below details the performance criteria for each program associated with Outcome 3. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 3 – Strengthening the sustainability, capacity and diversity of our cities and regional economies including through facilitating local partnerships between all levels of government and local communities; through reforms that stimulate economic growth; and providing grants and financial assistance	
Program 3.1 – Regional Development The regional development program supports regional development and local communities through regionally focused stakeholder consultation and engagement, research, policy development and program delivery activities to create jobs, drive regional economic growth and build stronger regional communities.	
Delivery	We realise our purposes through: <ul style="list-style-type: none"> • Providing policy and strategic advice: We provide government with high-quality options and policy advice. Our advice is evidence-based and informed by research, consultation, analysis and broader government objectives. We identify trends and emerging issues in markets and society to inform strategy and advice. • Delivering programs and services: We deliver efficient and effective programs and services to achieve the government's policy outcomes. We adhere to the highest standards of public administration. Delivering our purposes is not solely our responsibility. We collaborate with others – portfolio entities, other governments, industry and the community as well as international organisations – to get results.

Performance information			
Year	Performance criteria	Targets	2019-20 Actual Achievement
2019-20	Number of employed persons outside capital cities	Increased (in 2019-20) compared to previous year	Target met 3.91 million persons in 2019-20 (3.87 million persons in 2018-19)
	Real disposable income for low and middle income households outside capital cities	Increased from 2015-16 to 2017-18 (latest data available in 2019-20)	Target met \$548 a week in 2017-18 (\$521 a week in 2015-16)
	Regional investment supports jobs and regional growth	Demonstrated positive impact on jobs and regional growth (in 2019-20)	Target met Positive impact on jobs and regional growth in 2019-20
	Partnerships with all levels of government and the private sector to deliver regional development outcomes	Partnerships developed and maintained to underpin regional development programs and policies	Target met Partnerships developed and maintained in 2019-20

Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements

Performance information			
Year	Performance criteria	Targets	2019-20 Actual Achievement
2019-20 continued	Increase in water available megalitres through water infrastructure projects funded	Water available is increased (in 2019-20)	Target met In 2019-20, five water infrastructure projects were completed, increasing water availability through new storage capacity (more than 9,000 megalitres) and improvements to water distribution networks

Performance information		
Year	Performance criteria	Targets
2020-21 and beyond	<p>Estimated number of jobs supported over the life of projects, from regional development projects underway during the financial year (based on proponent reported data)</p> <p>Partnerships with all levels of government and the private sector to deliver regional development outcomes</p> <p>Investment in projects that improve the availability and/or reliability of water for agriculture through new or enhanced extraction, storage and distribution infrastructure</p> <p>Projects contracted, completed and funds expended through the Building Better Regions Fund</p> <p>Projects contracted, completed and funds expended through the Stronger Communities Programme</p>	<p>2020-21: In 2020-21, provide data for the first time, to demonstrate the impact of funded regional projects</p> <p>2021-22 and beyond: Forward targets to be set in future years</p> <p>2020-21: In 2020-21, partnerships developed and maintained to support regional development programs and policies</p> <p>2021-22 and beyond: In financial year, partnerships developed and maintained to support regional development programs and policies</p> <p>2020-21: In 2020-21, increased availability and/or reliability of water</p> <p>2021-22 and beyond: In financial year, Increased availability and/or reliability of water</p> <p>2020-21: By June 2021, delivery of projects to meet agreed timeframes (the target is based on agreed timeframes to deliver community grants and local projects in the identified regional programs)</p> <p>2021-22 and beyond: Based on the 2019-20 Budget and 2019 election commitments, by June 2022, more than 90% of projects contracted and more than 70% of 2019 commitments completed</p> <p>2020-21: By June 2021, delivery of projects to meet agreed timeframes (the target is based on agreed timeframes to deliver community grants and local projects in the identified regional programs)</p> <p>2021-22 and beyond: Based on the 2019-20 Budget and 2019 election commitments, by June 2022, more than 90% of projects contracted and more than 70% of 2019 commitments completed</p>

*Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements*

Performance information		
Year	Performance criteria	Targets
2020-21 and beyond continued	Projects contracted, completed and funds expended through the Community Development Grants Programme	<p>2020-21: By June 2021, delivery of projects to meet agreed timeframes (the target is based on agreed timeframes to deliver community grants and local projects in the identified regional programs)</p> <p>2021-22 and beyond: Based on the 2019-20 Budget and 2019 election commitments, by June 2022, more than 90% of projects contracted and more than 70% of 2019 commitments completed</p>
	Projects contracted, completed and funds expended through the National Stronger Regions Fund	<p>2020-21: By June 2021, delivery of projects to meet agreed timeframes (the target is based on agreed timeframes to deliver community grants and local projects in the identified regional programs)</p> <p>2021-22 and beyond: Based on the 2019-20 Budget and 2019 election commitments, by June 2022, more than 90% of projects contracted and more than 70% of 2019 commitments completed</p>
	Projects contracted, completed and funds expended through the Regional Jobs and Investment Packages	<p>2020-21: By June 2021, delivery of projects to meet agreed timeframes (the target is based on agreed timeframes to deliver community grants and local projects in the identified regional programs)</p> <p>2021-22 and beyond: Based on the 2019-20 Budget and 2019 election commitments, by June 2022, more than 90% of projects contracted and more than 70% of 2019 commitments completed</p>
	Projects contracted, completed and funds expended through the Regional Growth Fund	<p>2020-21: By June 2021, delivery of projects to meet agreed timeframes (the target is based on agreed timeframes to deliver community grants and local projects in the identified regional programs)</p> <p>2021-22 and beyond: Based on the 2019-20 Budget and 2019 election commitments, by June 2022, more than 90% of projects contracted and more than 70% of 2019 commitments completed</p>
	Projects contracted, completed and funds expended through the Drought Communities Programme Extension	<p>2020-21: By June 2021, delivery of projects to meet agreed timeframes (the target is based on agreed timeframes to deliver community grants and local projects in the identified regional programs)</p> <p>2021-22 and beyond: Based on the 2019-20 Budget and 2019 election commitments, by June 2022, more than 90% of projects contracted and more than 70% of 2019 commitments completed</p>
	Projects funded through the National Water Infrastructure Development Fund and Science Program are delivered within agreed milestones and budgets	<p>2020-21: In 2020-21, 100% of project milestones met, within budget, and payments made on time</p> <p>2021-22 and beyond: In financial year, 100% of project milestones met, within budget, and payments made on time</p>
Purposes	Regional development: Improving living standards and facilitating economic growth in cities and regions across Australia	

Performance information		
Year	Performance criteria	Targets
2020-21 and beyond	<p>Partnerships with all levels of government and the private sector to deliver regional development outcomes</p> <p>Financial assistance is provided to support equitable levels of services by local government bodies</p>	<p>2020-21: In 2020-21, partnerships developed and maintained to support regional development programs and policies</p> <p>2021-22 and beyond: In financial year, partnerships developed and maintained to support regional development programs and policies</p> <p>2020-21: In 2020-21, payments are provided in accordance with the Local Government (Financial Assistance) Act 1995</p> <p>2021-22 and beyond: In financial year, payments are provided in accordance with the Local Government (Financial Assistance) Act</p>
Purposes	Regional development: Improving living standards and facilitating economic growth in cities and regions across Australia	

Table 2.3.2: Performance criteria for Outcome 3 (continued)

Program 3.3 – Cities The cities program supports the development of more liveable and productive cities through programs and policies that support jobs and economic growth, manage population pressures and reduce congestion.	
Delivery	<p>We realise our purposes through:</p> <ul style="list-style-type: none"> • Providing policy and strategic advice: We provide government with high-quality options and policy advice. Our advice is evidence-based and informed by research, consultation, analysis and broader government objectives. We identify trends and emerging issues in markets and society to inform strategy and advice. • Delivering programs and services: We deliver efficient and effective programs and services to achieve the government's policy outcomes. We adhere to the highest standards of public administration. <p>Delivering our purposes is not solely our responsibility. We collaborate with others – portfolio entities, other governments, industry and the community as well as international organisations – to get results.</p>

Performance information			
Year	Performance criteria	Targets	2019-20 Actual Achievement
2019-20	Improved liveability and increased productivity in Australia's cities	Improvement in national cities performance framework indicators for liveability and productivity	Data unavailable Further data on the liveability and productivity of Australia's cities will be available after the next census update (2021) There were positive signs on housing affordability, with the dwelling price to income ratio declining in 15 of the largest 21 cities (2019 compared to 2018)
	Improved access to jobs and reduced congestion in Australia's cities	Improvement in national cities performance framework indicators for access to jobs and reduced congestion	Target met The five-year average employment growth rate was positive for all 21 largest cities, except Mackay Peak travel delays improved for half of the cities with available data (2018 compared to 2017), including Sydney and Melbourne

Performance information		
Year	Performance criteria	Targets
2020-21 and beyond	Improved liveability, productivity growth, access to jobs and reduced congestion in City Deal locations	2020-21 and beyond: Improvement in relevant indicators in City Deal locations from the baseline (prior to City Deal signing) to the relevant three-year City Deal review point (City Deals are a long-term partnership between government and the community towards a shared vision for productive, liveable cities. All City Deals include reviews after three years)
Purposes	Regional development: Improving living standards and facilitating economic growth in cities and regions across Australia	

2.4 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 4

Outcome 4: Good governance in the Australian territories through the maintenance and improvement of the overarching legislative framework for self-governing territories, and laws and services for non-self-governing territories

Budgeted expenses for Outcome 4

This table shows how much the department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.4.1: Budgeted expenses for Outcome 4

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 4.1: Services to Territories					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1)					
ACT Government - national capital functions ^(a)	1,925	1,970	1,990	2,014	2,043
Norfolk Island - Commonwealth administration	981	1,097	1,107	1,121	1,136
Norfolk Island - Kingston and Arthur's Vale historic area	1,667	2,247	2,896	2,727	2,782
Norfolk Island - Runway resurfacing	40,000	500	-	-	-
Office of Administrator, Northern Territory	361	425	429	435	441
Services to Indian Ocean Territories ^(b)	109,863	112,924	93,260	88,782	90,026
Services to Jervis Bay Territory ^(c)	5,869	6,170	5,219	5,282	5,355
Services to Norfolk Island	48,705	77,405	48,724	43,737	43,357
Special Appropriations					
Services to Indian Ocean Territories ^(d)	-	1,380	-	-	-
Special Accounts					
Christmas Island Phosphate Mining Rehabilitation Special Account 2016	890	1,300	1,300	1,300	1,300
Indian Ocean Territories Special Account 2014	15,008	19,087	21,996	21,996	21,996
Jervis Bay Territory Special Account 2014	1,267	1,274	1,219	1,219	1,219
Expenses not requiring appropriation in the Budget year ^(e)					
Norfolk Island - Kingston and Arthur's Vale historic area	156	-	-	-	-
Services to Indian Ocean Territories	-	1,010	-	-	-
Services to Norfolk Island	-	2,790	-	650	633
Depreciation and amortisation	50,772	47,615	42,251	37,168	36,859
Total expenses for Program 4.1	277,464	277,194	220,391	206,431	207,147

Table 2.4.1: Budgeted expenses for Outcome 4 (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 4.2: Program Support for Outcome 4					
Departmental expenses					
Departmental appropriation	26,695	29,355	27,781	26,535	26,629
s74 external revenues ^(f)	1,047	960	949	969	1,079
Expenses not requiring appropriation in the Budget year ^(g)	1,816	666	729	761	757
Total expenses for Program 4.2	29,557	30,981	29,459	28,265	28,465
Outcome 4 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1)	209,370	202,738	153,625	144,098	145,140
Special Appropriations	-	1,380	-	-	-
Special Accounts	17,165	21,661	24,515	24,515	24,515
Expenses not requiring appropriation in the Budget year ^(e)	50,928	51,415	42,251	37,818	37,492
Total administered expenses	277,464	277,194	220,391	206,431	207,147
Departmental expenses					
Departmental appropriation	26,695	29,355	27,781	26,535	26,629
s74 retained revenue receipts ^(f)	1,047	960	949	969	1,079
Expenses not requiring appropriation in the Budget year ^(g)	1,816	666	729	761	757
Total departmental expenses	29,557	30,981	29,459	28,265	28,465
Total expenses for Outcome 4	307,021	308,175	249,850	234,696	235,612
Movement of administered funds between years ^(h)					
Outcome 4:					
Program 4.1: Services to Territories	(5,083)	3,800	-	650	633
Total movement of administered funds between years	(5,083)	3,800	-	650	633
Average staffing level (number)					
	2019-20	2020-21			
	120	130			

(a) Includes 'nfp' figures which are not for publication due to commercial sensitivity, and are not included in totals.

(b) See also expenses associated with the Indian Ocean Territories Special Account 2014.

(c) See also expenses associated with the Jervis Bay Territory Special Account 2014.

(d) This program is funded under the Relief and Recovery Fund. Please see Section 1.3 for further information on the Fund.

(e) Administered 'Expenses not requiring appropriation in the Budget year' comprises expenses relating to accruals, payments made from prior year appropriations and other non-cash expenses.

(f) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.

(g) Departmental 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses and expenses that are reduced by associated receipts.

(h) Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.4.2: Performance criteria for Outcome 4

Table 2.4.2 below details the performance criteria for each program associated with Outcome 4. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 4 – Good governance in the Australian territories through the maintenance and improvement of the overarching legislative framework for self-governing territories, and laws and services for non-self-governing territories			
Program 4.1 – Services to Territories			
The services to territories program provides good governance in the Australian territories through the maintenance and improvement of the overarching legislative framework for self-governing territories, and laws and services for non-self-governing territories.			
Delivery	<p>We realise our purposes through:</p> <ul style="list-style-type: none">• Providing policy and strategic advice: We provide government with high-quality options and policy advice. Our advice is evidence-based and informed by research, consultation, analysis and broader government objectives. We identify trends and emerging issues in markets and society to inform strategy and advice.• Delivering programs and services: We deliver efficient and effective programs and services to achieve the government's policy outcomes. We adhere to the highest standards of public administration.• Fit for purpose regulation: We administer portfolio legislation efficiently and effectively. We review and shape regulatory frameworks to ensure that they are fit for purpose and not acting as an impediment to investment. <p>Delivering our purposes is not solely our responsibility. We collaborate with others – portfolio entities, other governments, industry and the community as well as international organisations – to get results.</p>		
Performance information			
Year	Performance criteria	Targets	2019-20 Actual Achievement
2019-20	Communities in the external territories and Jervis Bay Territory have comparable services and essential infrastructure to mainland Australia	Service delivery arrangements and contracts deliver comparable services and essential infrastructure to mainland Australia	Target met Service delivery arrangements and contracts in place
	Legal and governance frameworks in the external territories and Jervis Bay Territory are appropriate for the protection and wellbeing of the community	Legal and governance frameworks are comparable to mainland Australia	Target met Legal and governance frameworks in place (Work to apply a third tranche of Commonwealth law in Norfolk Island was well advanced, with a draft bill nearing completion)

*Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements*

Performance information		
Year	Performance criteria	Targets
2020-21 and beyond	<p>Communities in the external territories and Jervis Bay Territory have comparable services and essential infrastructure to mainland Australia</p> <p>Commonwealth legal and governance frameworks in Australia's territories are appropriate for the protection and wellbeing of the communities</p>	<p>2020–21: Service delivery arrangements and contracts in 2020–21 deliver comparable services and essential infrastructure to mainland Australia</p> <p>2021–22 and beyond: Service delivery arrangements and contracts in financial year deliver comparable services and essential infrastructure to mainland Australia</p> <p>2020–21: Legal and governance frameworks operating in 2020–21 are comparable to other Australian jurisdictions, with territory specific modifications as necessary</p> <p>2021–22 and beyond: Legal and governance frameworks operating in financial year are comparable to other Australian jurisdictions, with territory specific modifications as necessary</p>
Purposes	Territories: Providing governance frameworks and services in the territories	

2.5 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 5

Outcome 5: Promote an innovative and competitive communications sector, through policy development, advice and program delivery, so all Australians can realise the full potential of digital technologies and communications services

Linked programs

Australian Communications and Media Authority (ACMA)

Programs

- Program 1.1 – Communications regulation, planning and licensing
- Program 1.2 – Consumer safeguards, education and information

Contribution to Outcome 5 made by linked programs

The ACMA is responsible for determining and collecting telecommunications carriers' contributions to the Telecommunications Industry Levy, and for enforcing compliance with the Universal Service Obligation (USO) and emergency call service requirements under the Telecommunications (Industry Levy) Amendment Act 2015.

The ACMA recoups the cost of the Consumer Representation Grants Program allocated to the Australian Communications Consumer Action Network (ACCAN) under section 593 of the Telecommunications Act 1997, from licenced carriers under the Telecommunications (Carrier Licence Charges) Act 1997.

The Treasury

- Program 1.9 – National Partnership Payments to the States

Contribution to Outcome 5 made by linked programs

The Government will make a National Partnership Payment to the New South Wales Government to provide the Government's program for WiFi and mobile coverage on the rail corridor between Sydney and the Central Coast.

Budgeted expenses for Outcome 5

This table shows how much the department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.5.1: Budgeted expenses for Outcome 5

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 5.1: Digital Technologies and Communications Services					
Administered expenses					
Ordinary annual services (Appropriation Act No. 1)					
Amplifying Australia's Voice in the Pacific	5,675	5,675	5,675	-	-
Audio Description ^(a)	nfp	nfp	-	-	-
Australian 5G Innovation Initiative	-	5,000	10,000	5,000	-
Cadetship Program and Scholarship Program	837	-	-	-	-
Cherry Gardens Project	-	200	-	-	-
Community Broadcasting Program	19,733	19,984	16,069	16,195	16,405
Consumer Representation Grants Program	2,322	2,358	2,369	2,389	2,420
Grainbelt Wireless Solutions	-	1,004	592	-	-
Intellectual Property	268	275	275	277	278
International Organisation Contributions	4,317	4,310	4,310	4,339	4,350
Mobile Black Spot Program	19,637	29,151	59,878	39,907	-
Online Safety	62	-	-	-	-
Public Interest News Gathering	-	48,729	-	-	-
Regional Broadcasting ^(a)	9,998	nfp	nfp	nfp	nfp
Regional Connectivity	-	39,232	19,250	-	-
Spectrum Pricing Transitional Support	4,764	6,199	6,199	-	-
Strengthening Telecommunications against Natural Disasters	-	20,086	13,766	-	-
Supporting Underrepresented Sports	12,500	6,000	2,000	2,000	-
Special Accounts					
Public Interest Telecommunications Services Special Account					
National Relay Service	31,425	20,000	20,000	20,000	20,000
Universal Service Obligation	270,000	270,000	270,000	270,000	270,000
Other Public Interest Services	36,771	46,710	49,169	29,166	22,250
Payments to corporate entities ^(b)					
- Australian Broadcasting Corporation	1,062,265	1,065,354	1,070,097	1,057,013	1,065,562
- Special Broadcasting Service Corporation	290,054	296,933	298,058	288,781	292,548

Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements

Table 2.5.1: Budgeted expenses for Outcome 5 (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward Estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 5.1: Digital Technologies and Communications Services continued					
Expenses not requiring appropriation in the Budget year ^(c)					
Cadetship Program and Scholarship Program	-	290	-	-	-
International Organisation Contributions	2,932	3,068	3,153	3,153	3,174
Mobile Black Spot Program	-	35,866	36,662	-	-
Public Interest News Gathering	-	6,271	-	-	-
Regional Broadcasting ^(a)	-	nfp	-	-	-
Regional Connectivity	-	27,825	750	-	-
Regional Backbone Blackspots Program	7,924	7,925	7,925	7,925	7,925
Regional Broadband Scheme	-	359,491	749,822	775,000	804,714
Supporting Underrepresented Sports	-	2,500	-	-	-
Total expenses for Program 5.1	1,781,484	2,330,436	2,646,019	2,521,145	2,509,626
Program 5.2: Program Support for Outcome 5					
Departmental expenses					
Departmental appropriation	63,495	63,280	61,584	59,971	60,240
s74 external revenues ^(d)	2,489	2,070	2,103	2,190	2,440
Special Accounts					
Public Interest Telecommunications Services					
Special Account	4,046	4,046	4,046	4,046	4,046
Expenses not requiring appropriation in the Budget year ^(e)	4,319	1,436	1,617	1,719	1,713
Total expenses for Program 5.2	74,350	70,832	69,350	67,926	68,439
Outcome 5 Totals by appropriation type					
Administered expenses					
Ordinary annual services (Appropriation Act No. 1) ^(a)	80,113	188,203	140,383	70,107	23,453
Special accounts	338,196	336,710	339,169	319,166	312,250
Payments to corporate entities ^(b)	1,352,319	1,362,287	1,368,155	1,345,794	1,358,110
Expenses not requiring appropriation in the Budget year ^(c)	10,856	443,236	798,312	786,078	815,813
Total administered expenses	1,781,484	2,330,436	2,646,019	2,521,145	2,509,626
Departmental expenses					
Departmental appropriation	63,495	63,280	61,584	59,971	60,240
s74 External Revenue ^(d)	2,489	2,070	2,103	2,190	2,440
Special accounts	4,046	4,046	4,046	4,046	4,046
Expenses not requiring appropriation in the Budget year ^(e)	4,319	1,436	1,617	1,719	1,713
Total departmental expenses	74,350	70,832	69,350	67,926	68,439
Total expenses for Outcome 5	1,855,834	2,401,268	2,715,369	2,589,071	2,578,065

*Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements*

Table 2.5.1: Budgeted expenses for Outcome 5 (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Movement of administered funds between years ^(f)					
Outcome 5:					
Program 5.1: Digital Technologies and Communications	(84,298)	46,886	37,412	-	-
Total movement of administered funds between years	(84,298)	46,886	37,412	-	-
	2019-20	2020-21			
Average staffing level (number)	357	355			

- (a) 'nfp' figures are not for publication due to commercial sensitivity, and are not included in totals.
(b) Relates to appropriation for corporate entities that is provided through the department.
(c) Administered 'Expenses not requiring appropriation in the Budget year' comprises expenses relating to expenses recovered from industry, issuing indefeasible right of use, accruals, payments made from prior year appropriations and other non-cash expenses.
(d) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.
(e) Departmental 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses and expenses that are reduced by associated receipts.
(f) Figures displayed as a negative (–) represent a decrease in funds and a positive (+) represent an increase in funds.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.5.2: Performance criteria for Outcome 5

Table 2.5.2 below details the performance criteria for each program associated with Outcome 5. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 5 – Promote an innovative and competitive communications sector through policy development, advice and program delivery, so all Australians can realise the full potential of digital technologies and communications services			
Program 5.1 – Digital Technologies and Communications Services			
To provide an environment in which all Australians can access and benefit from digital technologies and communications services, supporting inclusiveness and sustainable economic growth.			
Delivery	<p>We realise our purposes through:</p> <ul style="list-style-type: none">• Providing policy and strategic advice: We provide government with high-quality options and policy advice. Our advice is evidence-based and informed by research, consultation, analysis and broader government objectives. We identify trends and emerging issues in markets and society to inform strategy and advice.• Delivering programs and services: We deliver efficient and effective programs and services to achieve the government’s policy outcomes. We adhere to the highest standards of public administration.• Fit for purpose regulation: We administer portfolio legislation efficiently and effectively. We review and shape regulatory frameworks to ensure that they are fit for purpose and not acting as an impediment to investment. <p>Delivering our purposes is not solely our responsibility. We collaborate with others – portfolio entities, other governments, industry and the community as well as international organisations – to get results.</p>		
Performance information			
Year	Performance criteria	Targets	2019-20 Actual Achievement
2019-20	Percentage of Universal Service Obligation targets met by Telstra and Community Service Obligations met by Australia Post	100% in 2019-20	Target met 100% in 2019-20
	Percentage of population with access to mobile coverage	Maintain ≥99% in 2019-20	Target met 99.4%
	Amount of new and improved mobile coverage delivered in regional areas under the Mobile Black Spot Program ^(a)	≥95% of total contracted (predictive) coverage is delivered	Target met Across all assets completed with program funding since the program began in 2014-15, more than 100% of total contracted (predictive) coverage has been delivered

*Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements*

Performance information			
Year	Performance criteria	Targets	2019-20 Actual Achievement
2019-20 continued	Premises with high speed NBN broadband access ^(b)	11.5 million premises ready to connect by 30 June 2020	Target met 11.7 million premises ready to connect at 30 June 2020
	Minimum fixed broadband download speeds available to Australian premises	No target (first results expected in late 2020)	Not applicable for 2018-19. First results expected in 2020-21.
	Assessment of telecommunications and postal services complaints data	Reporting in 2019-20 shows positive results achieved	Target met Reporting in 2019-20 shows positive results
	Assessment of affordability of telecommunications services (mobile and fixed) on offer	Affordability is maintained or increased in 2019-20	Target met Affordability has improved in 2019-20
	Impact of our programs on improving connectivity for people with disability	Impact maintained or increased in 2019-20	Target met We maintained the impact of our programs in 2019-20
	Assessment of the effectiveness of the digital safety regulatory framework	Reporting in 2019-20 shows positive results achieved	Target met Positive results achieved in 2019-20
	Percentage of ready-to-connect premises in fixed line areas that have taken up an NBN service	≥56% at 30 June 2019	Target met 64% at 30 June 2020
	Assessment of the effectiveness of the department's international engagement on post, spectrum, telecommunications and internet governance outcomes	Positive results achieved in 2019-20	Target met Positive results achieved in 2019-20
	GDP contribution enabled by the communications sector	≥\$766 billion in 2017-18, to maintain compared to 2016-17	Target met \$802.648 billion in 2017-18 ^(c)
	Investment as a proportion of output in the communications sector	>33% in 2018-19 (2018-19 information is expected to be the most current available for 2019-20 reporting)	Target met 48.2% in 2018-19

Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements

Performance information			
Year	Performance criteria	Targets	2019-20 Actual Achievement
2019-20 continued	Expenses for Digital Technologies and Communications Services	2019-20 expenses are within 5% of published budget figures	Target not met \$1.785 billion, which was 5.8% less than budgeted in the 2019-20 Portfolio Additional Estimates Statements (PAES)
	Assessment of the effectiveness of the department's oversight of communications portfolio entities	Effective	Target met Effective in 2019-20
	Assessment of whether Digital Technologies and Communications Services administered items are delivered efficiently	Administered items are delivered on time and on budget, indicating efficient delivery	Target partially met We administered 15 of 17 digital technologies and communications services administered items on time and on budget in 2019-20
	Assessment of the effectiveness of the content regulatory framework for classification, Australian content and copyright	Positive results achieved	Target met Reporting in 2019-20 shows positive results
	Assessment of whether the media regulatory framework is fit-for-purpose	Positive results achieved	Target met Reporting in 2019-20 shows positive results

Performance information		
Year	Performance criteria	Targets
2020-21 and beyond	Percentage of Universal Service Obligation (USO) targets met by Telstra	2020-21: Reporting in 2020-21 shows 100% met 2021-22 and beyond: Reporting in financial year shows 100% met
	Percentage of contractual arrangements for the Triple Zero Emergency Call Service delivered by Telstra	2020-21: Reporting in 2020-21 shows 100% delivered 2021-22 and beyond: Reporting in financial year shows 100% delivered
	Percentage of Community Service Obligations (CSOs) met by Australia Post	2020-21: Reporting in 2020-21 shows 100% met 2021-22 and beyond: Reporting in financial year shows 100% met

*Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements*

Performance information		
Year	Performance criteria	Targets
2020-21 and beyond continued	Amount of new and improved mobile coverage delivered in regional areas under the Mobile Black Spot Program	2020-21: ≥95% of total contracted (predictive) coverage is delivered by end 2020-21 2021-22 and beyond: ≥95% of total contracted (predictive) coverage is delivered by end 2022-23
	Affordability of telecommunications services (mobile and fixed) on offer	2020-21: Reporting in 2020-21 indicates affordability is maintained or increased 2021-22 and beyond: Reporting in financial year indicates affordability is maintained or increased
	Impact of our programs on improving connectivity for people with a disability	2020-21: Impact maintained or increased in 2020-21 2021-22 and beyond: Impact maintained or increased in financial year
	The effectiveness of initiatives to protect Australians online	2020-21: Reporting in 2020-21 shows measures to protect Australians online were effective 2021-22 and beyond: Reporting in financial year shows measures to protect Australians online were effective
	Postal services complaints data	2020-21: Reporting in 2020-21 shows maintained or improved services 2021-22 and beyond: Reporting in financial year shows maintained or improved services
	Telecommunications complaints data	2020-21: Reporting in 2020-21 shows maintained or improved services 2021-22 and beyond: Reporting in financial year shows maintained or improved services
	NBN consumer experience and ACCC speed performance data	2020-21: Reporting in 2020-21 shows positive consumer experience and maintained or improved speed performance data 2021-22 and beyond: Reporting in financial year shows positive consumer experience and maintained or improved speed performance data
	Minimum peak fixed broadband download speeds available to Australian premises	2020-21: In 2020-21, NBN to offer at least: <ul style="list-style-type: none"> • 25 Mbps peak wholesale speeds to every premises • 50 Mbps peak wholesale speeds to 90% of premises in the fixed line footprint, except for premises still in the co-existence period 2021-22 and beyond: Statutory Infrastructure Providers, including NBN Co, continue to provide minimum peak fixed download speeds
	Percentage of ready to connect premises in fixed line areas that have taken up an NBN service	2020-21: Percentage connected by 30 June 2021 meets targets set in NBN Co's 2020-21 Corporate Plan (note: the target in NBN Co's 2019-20 Corporate Plan was ≥71% at 30 June 2021) 2021-22 and beyond: Target to reflect NBN Co's next Corporate Plan

Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements

Performance information		
Year	Performance criteria	Targets
2020-21 and beyond continued	<p>Percentage of NBN complex connections completed</p> <p>Investment as a proportion of output in the communications sector</p> <p>GDP contribution enabled by the communications sector</p> <p>The effectiveness of the department's international engagement on communications outcomes</p> <p>The effectiveness of the department's oversight of NBN Co, Australia Post and ACMA</p> <p>Whether digital technologies and communications services administered items are delivered efficiently</p> <p>Effectiveness of the Australian content, classification and copyright regulatory framework</p> <p>The effectiveness of the department's oversight of ABC and SBS</p>	<p>2020-21: Percentage connected by 30 June 2021 meets targets set in NBN Co's 2020-21 Corporate Plan</p> <p>2021-22 and beyond: Target to reflect NBN Co's next Corporate Plan</p> <p>2020-21: >33% in 2019-20 (2019-20 data is expected to be the most current available for 2020-21 reporting)</p> <p>2021-22 and beyond: >33%</p> <p>2020-21: GDP contribution is maintained or increased between 2017-18 and 2018-19 (2018-19 data is expected to be the most current available for 2020-21 reporting)</p> <p>2021-22 and beyond: GDP contribution is maintained or increased over time</p> <p>2020-21: Effective engagement in 2020-21</p> <p>2021-22 and beyond: Effective engagement in financial year</p> <p>2020-21: Effective oversight in 2020-21</p> <p>2021-22 and beyond: Effective oversight in financial year</p> <p>2020-21: Administered items are delivered on time and on budget in 2020-21, indicating efficient delivery (performing to this standard would demonstrate we are meeting the government's expectations for efficiency)</p> <p>2021-22 and beyond: Administered items are delivered on time and on budget in financial year, indicating efficient delivery</p> <p>2020-21: Reporting in 2020-21 shows frameworks are effective</p> <p>2021-22 and beyond: Reporting in financial year shows frameworks are effective</p> <p>2020-21: Effective in 2020-21</p> <p>2021-22 and beyond: Effective in financial year</p>
Purposes	Communications connectivity: Enabling all Australians to connect to effective communications services and technologies, for inclusiveness and sustainable economic growth	

- (a) Not included in the 2019-20 Portfolio Budget Statements.
- (b) In the 2019-20 Portfolio Budget Statements, the measure was: "Percentage of premises with high-speed broadband access (ready to connect)" and the target was "100% by 30 June 2020". These were changed in the 2019-20 Corporate Plan, to align with how NBN Co measures its results.
- (c) 2017-18 information is the most current available for 2019-20 reporting.

2.6 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 6

Outcome 6: Participation in, and access to, Australia's arts and culture through developing and supporting cultural expression

Budgeted expenses for Outcome 6

This table shows how much the department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.6.1: Budgeted expenses for Outcome 6

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 6.1: Arts and Cultural Development					
Administered expenses					
Ordinary annual services (Appropriation Act No. 1)					
Arts and Cultural Development	2,913	111,520	1,521	2,133	2,146
Arts Training	21,502	21,628	21,512	20,986	21,258
Australian Music	1,375	6,375	6,375	6,375	5,000
Awards	645	653	653	655	656
Collections	12,025	21,499	5,502	5,519	5,569
Endeavour 250	2,534	3,726	-	-	-
Film and Television	110,051	180,454	140,454	145,454	150,454
Indigenous Arts, Languages and Repatriation	44,213	42,752	42,956	43,278	43,808
Lending Rights	22,388	22,876	22,991	23,175	23,474
Meeting of Cultural Ministers	271	196	196	196	196
Private Sector Support	4,631	4,695	4,705	4,618	4,678
Regional Arts	7,128	7,293	7,332	7,389	7,485
Special Appropriation					
Arts and Cultural Development ^(a)	10,000	-	-	-	-
Indigenous Arts, Languages and Repatriation ^(a)	3,500	3,500	-	-	-
Regional Arts ^(a)	10,000	-	-	-	-
Special accounts					
National Cultural Heritage Account	495	500	500	500	500
Payments to corporate entities ^(b)					
- Australia Council	212,122	214,883	215,132	216,466	217,955
- Australian Film, Television and Radio School	22,605	25,059	22,635	22,605	22,636
- Australian National Maritime Museum	21,217	22,548	20,241	20,172	20,142
- National Film and Sound Archive of Australia	25,184	26,535	23,981	23,956	24,024
- National Gallery Australia	57,618	49,569	44,844	44,370	44,383
- National Library Australia	55,016	58,786	53,200	49,109	46,652
- National Museum Australia	44,611	42,353	38,243	38,115	38,089
- National Portrait Gallery of Australia	11,652	12,845	11,618	11,604	11,639
- Old Parliament House	6,118	-	-	-	-
- Screen Australia	11,331	13,531	27,330	27,318	11,350

Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements

Table 2.6.1: Budgeted expenses for Outcome 6 (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 6.1: Arts and Cultural Development continued					
Expenses not requiring appropriation in the Budget year ^(c)					
Depreciation and Amortisation	2,431	2,389	2,389	2,389	2,389
Endeavour 250	-	1,055	-	-	-
Indigenous Arts, Languages and Repatriation	-	813	-	-	-
Total expenses for Program 6.1	723,576	898,033	714,310	716,382	704,483
Program 6.2: Program Support for Outcome 6					
Departmental expenses					
Departmental appropriation	47,589	44,089	42,885	42,883	43,266
s74 external revenues ^(d)	1,866	1,442	1,465	1,566	1,752
Special Accounts					
Art Rental Special Account	2,025	3,537	3,608	3,680	3,680
Cultural Special Account	328	717	968	394	394
Indigenous Repatriation Special Account	1,081	1,884	694	706	706
Expenses not requiring appropriation in the Budget year ^(e)	3,237	1,000	1,126	1,229	1,231
Total expenses for Program 6.2	56,126	52,670	50,746	50,459	51,029
Outcome 6 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1)	229,676	423,667	254,197	259,778	264,724
Special Appropriations	23,500	3,500	-	-	-
Special Accounts	495	500	500	500	500
Payments to corporate entities ^(b)	467,474	466,109	457,224	453,715	436,870
Expenses not requiring appropriation in the Budget year ^(c)	2,431	4,257	2,389	2,389	2,389
Total administered expenses	723,576	898,033	714,310	716,382	704,483
Departmental expenses					
Departmental appropriation	47,589	44,089	42,885	42,883	43,266
s74 external revenues ^(d)	1,866	1,442	1,465	1,566	1,752
Special accounts	3,434	6,138	5,270	4,780	4,780
Expenses not requiring appropriation in the Budget year ^(e)	3,237	1,000	1,126	1,229	1,231
Total departmental expenses	56,126	52,670	50,746	50,459	51,029
Total expenses for Outcome 6	779,702	950,703	765,056	766,841	755,512
Movement of administered funds between years ^(f)					
Outcome 6:					
Program 6.1: Arts and Cultural Development	(1,868)	9,868	(8,000)	-	-
Total movement of administered funds between years	(1,868)	9,868	(8,000)	-	-
	2019-20	2020-21			
Average staffing level (number)	202	201			

(a) These programs are funded under the Relief and Recovery Fund. Please see Section 1.3 for further information on the Fund.

(b) Relates to appropriation for corporate entities that is provided through the department.

(c) Administered 'Expenses not requiring appropriation in the Budget year' comprises expenses relating to expenses recovered from industry, accruals, payments made from prior year appropriations and other non-cash expenses.

Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements

- (d) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.
- (e) Departmental 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses and expenses that are reduced by associated receipts.
- (f) Figures displayed as a negative (–) represent a decrease in funds and a positive (+) represent an increase in funds.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.6.2: Performance criteria for Outcome 6

Table 2.6.2 below details the performance criteria for each program associated with Outcome 6. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 6 – Participation in, and access to, Australia’s arts and culture through developing and supporting cultural expression			
Program 6.1 – Arts and Cultural Development			
To provide an environment in which all Australians can access and benefit from creative experiences and culture, supporting inclusiveness and growth in Australia’s creative sector, and protecting and promoting Australian content and culture.			
Delivery	<p>We realise our purposes through:</p> <ul style="list-style-type: none">• Providing policy and strategic advice: We provide government with high-quality options and policy advice. Our advice is evidence-based and informed by research, consultation, analysis and broader government objectives. We identify trends and emerging issues in markets and society to inform strategy and advice.• Delivering programs and services: We deliver efficient and effective programs and services to achieve the government’s policy outcomes. We adhere to the highest standards of public administration.• Fit for purpose regulation: We administer portfolio legislation efficiently and effectively. We review and shape regulatory frameworks to ensure that they are fit for purpose and not acting as an impediment to investment. <p>Delivering our purposes is not solely our responsibility. We collaborate with others – portfolio entities, other governments, industry and the community as well as international organisations – to get results.</p>		
Performance information			
Year	Performance measure	Targets	2019-20 Actual Achievement
2019-20	<p>Engagement with the national cultural institutions, indicated through:</p> <p>(a) number of in-person visits to engage with national collecting institutions (including on- and off-site visits)</p> <p>(b) percentage of objects in national collections accessible online</p> <p>(c) number of web visits to the national cultural institutions</p> <p>Assessment of the impact of our activities to support inclusion of:</p> <p>(a) regional, rural and remote Australians</p> <p>(b) people with a disability</p>	<p>To maintain or increase 2019-20 results compared to annual averages since 2012-13 (when the engagement indicators were established):</p> <p>(a) ≥9.7 million</p> <p>(b) ≥7.0%</p> <p>(c) ≥43.7 million</p> <p>Positive results achieved in 2019-20</p>	<p>Target met</p> <p>In 2019-20:</p> <p>(a) 11.5 million</p> <p>(b) 9.6%</p> <p>(c) 47.4 million</p> <p>Target met</p> <p>Positive results achieved in 2019-20</p>

*Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements*

Performance information			
Year	Performance measure	Targets	2019-20 Actual Achievement
2019-20 continued	GDP contribution by the creative and cultural sectors, including: (a) overall contribution of the creative and cultural sectors (b) contribution of broadcasting, electronic or digital media and film (c) contribution of music composition and publishing	In 2017-18: (a) ≥\$111.713 billion (b) ≥\$9.707 billion (c) ≥\$148 million (2017-18 data information expected to be the most current available for 2019-20 reporting.)	Target partially met In 2017-18: (a) \$115.185 billion (b) \$9.659 billion (c) \$147.1 million
	Philanthropic funding to the creative and cultural sectors, including: (a) estimated private sector support to the arts (b) to organisations on the Register of Cultural Organisations	In 2018-19: (a) ≥\$319 million (b) ≥\$100 million (2018-19 information is expected to be the most current available for 2019-20 reporting.)	Target met In 2018-19: (a) \$344.9 million (b) \$132.4 million
	Number of students successfully completing courses at national elite performing arts training organisations	≥800 in 2019	Target met 1,046 in 2019
	Assessment of the impact of our activities on supporting, preserving and celebrating: (a) Indigenous languages, arts and culture (b) Australian creativity and culture internationally	Positive results achieved in 2019-20	Target met Positive results achieved in 2019-20
	Assessment of the effectiveness of the content regulatory framework for classification, Australian content and copyright	Reporting in 2019-20 shows positive results	Target met Reporting in 2019-20 shows positive results
	Assessment of whether the media regulatory framework is fit for purpose	Reporting in 2019-20 shows positive results	Target met Reporting in 2019-20 shows positive results
	Expenses for Arts and Cultural Development.	2018-19 expenses are within 5% of published budget figures	Target met \$723.6 million, which was 5.5% more than budgeted in the 2019-20 PAES

Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements

Performance information			
Year	Performance measure	Targets	2019-20 Actual Achievement
2019-20 continued	Assessment of the effectiveness of the department's oversight of arts and cultural portfolio entities	Effective	Target met Effective in 2019-20
	Assessment of whether Arts and Cultural Development administered items are delivered efficiently	Administered items are delivered on time and on budget, indicating efficient delivery	Target met We delivered all 28 arts and cultural development administered items on time and on budget in 2019-20

Performance information		
Year	Performance criteria	Targets
2020-21 and beyond	Contribution of creative and cultural sectors to the economy	2020-21: Maintain or grow 10 year rolling average (to 2018-19) (2018-19 information is expected to be the most current available for 2020-21 reporting) 2021-22 and beyond: Maintain or grow over time
	Value of private sector investment and philanthropic funding to the creative and cultural sector	2020-21: No target (in cases where COVID-19 impacts are likely to lead to unusual results, targets have been omitted) 2021-22 and beyond: Maintain or grow over time
	The impact of our activity in supporting and promoting Australian literature	2020-21: Positive impact and reach achieved in 2020-21 2021-22 and beyond: Positive impact and reach achieved in financial year
	Number of students successfully completing courses at national elite performing arts training organisations	2020-21: ≥800 in 2020 2021-22 and beyond: ≥800 in forward years
	Engagement with the national cultural institutions, indicated through:	2020-21: Based on 2020-21 figures reported by institutions to the department in August 2021:
	a) number of in-person visits to engage with national collecting institutions (including on and off-site visits)	a) no target (in cases where COVID-19 impacts are likely to lead to unusual results, targets have been omitted)
	b) percentage of objects in national collections accessible online	b) and c) maintain or increase annual engagement results compared to annual averages since 2012-13 (when the engagement indicators were established)
	c) number of web visits to the national cultural institutions	2021-22 and beyond: Maintain or increase annual engagement over time
	The impact of our arts and cultural activities to support inclusion of people with disability	2020-21: Positive impact achieved in 2020-21 2021-22 and beyond: Positive impact achieved in financial year

*Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements*

Performance information		
Year	Performance criteria	Targets
2020-21 and beyond continued	<p>The impact of our arts and cultural activities to support inclusion of regional and remote Australians</p> <p>The impact of our arts and cultural activities to support preserving and celebrating Indigenous languages, arts and culture</p> <p>Artbank operations, number of: a) artworks purchased b) artworks leased clients</p> <p>Effectiveness of the Australian content, classification and copyright regulatory frameworks</p> <p>Regulatory activities undertaken under the Protection of Movable Cultural Heritage Act 1986</p> <p>Whether arts and cultural development administered items are delivered efficiently</p>	<p>2020-21: Positive impact achieved in 2020-21 2021-22 and beyond: Positive impact achieved in financial year</p> <p>2020-21: Positive impact achieved in 2020-21 2021-22 and beyond: Positive impact achieved in financial year</p> <p>2020-21 and beyond: No target (it is not appropriate to set a target as purchases must be responsive to market conditions; and client interactions are market driven)</p> <p>2020-21: Reporting in 2020-21 shows frameworks are effective 2021-22 and beyond: Reporting in financial year shows frameworks are effective</p> <p>2020-21 and beyond: No target (it is not appropriate to set a target as actions are taken in response to applications for permits received and objects identified for investigation)</p> <p>2020-21: Administered items are delivered on time and on budget in 2020-21, indicating efficient delivery (performing to this standard would demonstrate we are meeting the government's expectations for efficiency) 2021-22 and beyond: Administered items are delivered on time and on budget in financial year, indicating efficient delivery</p>
Purposes	Creativity and culture: Supporting sustainable and inclusive creative and cultural sectors, and protecting and promoting Australian content and culture	

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the department's finances for the 2020-21 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

Departmental

In 2019-20, the department recognised an operating loss of \$15.9 million after adjusting for depreciation and amortisation expenses and adjustments for changes to the treatment of leases under the new AASB 16 accounting standards. The operating loss in 2019-20 is mainly attributable to additional expenses incurred as a result of the department's response to COVID-19.

The department is budgeting for a break-even position in 2020-21 and the forward estimates, after adjusting for depreciation and amortisation expenses, and adjustments for leases. The increase in revenue from Government since the 2019-20 Additional Estimates is mainly due to new measures in the 2020-21 Budget, in particular to support delivery of key Government programs relating to infrastructure investment, recovery of the aviation industry, regional Australia and services to Australia's Territories. Funding also supports the National Collecting Institutions.

The Comprehensive Income Statement (showing net cost of the services) for the periods ended 30 June (Table 3.1) reflects the impact of these changes.

Administered

Administered Expenses in 2019-20 and 2020-21 have increased due to the new measures in response to the impacts of COVID-19. These include measures for relief and recovery fund, aviation support, infrastructure, communications and the arts, and the National Bushfire Recovery Fund and Drought response. Further details on measures can be found in the Measures announced since the 2019-20 Mid-Year Economic and Fiscal Outlook (see Tables 1.2 and 1.3 in Section 2).

The Schedule of Budgeted Income and Expenses administered on behalf of Government for the periods ended 30 June (Table 3.7) reflects the impact of these measures.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES					
Employee benefits	205,780	236,275	243,535	243,861	248,299
Suppliers	121,191	122,611	75,823	41,937	39,146
Grants	46,452	8,400	6,300	4,400	2,200
Depreciation and amortisation ^(a)	34,473	36,468	36,638	36,963	36,910
Finance costs	1,502	2,950	2,491	2,008	1,890
Write-down and impairment of assets	1,787	-	-	-	-
Total expenses	411,185	406,704	364,787	329,169	328,445
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Revenue from contracts with customers	4,771	3,637	3,707	3,780	3,780
Sublease income	6,879	1,954	1,954	1,954	1,954
Other revenue	2,644	6,699	5,787	5,250	6,377
Total own-source revenue	14,294	12,290	11,448	10,984	12,111
Gains					
Other	1,298	415	415	415	415
Total gains	1,298	415	415	415	415
Total own-source income	15,592	12,705	11,863	11,399	12,526
Net (cost of)/contribution by services	(395,593)	(393,999)	(352,924)	(317,770)	(315,919)
Revenue from Government	364,610	375,705	335,221	300,739	299,004
Surplus/(deficit) attributable to the Australian Government	(30,983)	(18,294)	(17,703)	(17,031)	(16,915)
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation surplus	1,324	-	-	-	-
Total other comprehensive income	1,324	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	(29,659)	(18,294)	(17,703)	(17,031)	(16,915)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) excluding depreciation/ amortisation expenses previously funded through revenue appropriations, depreciation on ROU, principal repayments on leased assets	(15,949)	-	-	-	-
less: Depreciation/amortisation expenses previously funded through revenue appropriations ^(a)	12,455	16,092	16,411	16,795	16,678
less: depreciation/amortisation expenses for ROU assets ^(b)	22,018	20,376	20,227	20,168	20,232
add: Principal repayments on leased assets ^(b)	20,763	18,174	18,935	19,932	19,995
Total comprehensive income/(loss) - as per the statement of comprehensive income	(29,659)	(18,294)	(17,703)	(17,031)	(16,915)

(a) From 2010-11, the Government introduced net cash appropriation arrangements. This involved Bill 1 revenue appropriations for the depreciation/amortisation expenses of Non-Corporate Commonwealth

*Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements*

Entities (and select Corporate Commonwealth Entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.

(b) Applies to lease arrangements under AASB 16 Leases.

Prepared on Australian Accounting Standards basis.

*Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements*

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	10,279	11,629	11,629	11,629	11,629
Trade and other receivables	132,927	132,550	122,612	115,203	115,707
Other financial assets	1,017	1,017	1,017	1,017	1,017
Total financial assets	144,223	145,196	135,258	127,849	128,353
Non-financial assets					
Land and buildings	161,759	139,517	117,127	94,970	72,766
Property, plant and equipment	22,248	25,664	19,689	15,174	13,055
Intangibles	26,072	39,726	31,297	29,812	28,442
Heritage and Cultural Assets	35,720	35,578	35,436	35,294	35,152
Other non-financial assets	6,338	6,338	6,338	6,338	6,338
Total non-financial assets	252,137	246,823	209,887	181,588	155,753
Total assets	396,360	392,019	345,145	309,437	284,106
LIABILITIES					
Payables					
Employee payables	4,764	5,295	5,843	6,407	6,460
Suppliers	32,254	33,105	20,472	11,323	10,569
Other payables	1,917	1,917	1,917	1,917	1,917
Total payables	38,935	40,317	28,232	19,647	18,946
Interest bearing liabilities					
Leases	133,548	116,721	98,837	80,146	61,401
Total interest bearing liabilities	133,548	116,721	98,837	80,146	61,401
Provisions					
Employee provisions	72,510	73,629	74,776	75,952	77,157
Other provisions	960	960	960	960	960
Total provisions	73,470	74,589	75,736	76,912	78,117
Total liabilities	245,953	231,627	202,805	176,705	158,464
Net assets	150,407	160,392	142,340	132,732	125,642
EQUITY					
Parent entity interest					
Contributed equity	(9,204)	11,836	18,726	26,149	35,974
Reserves	42,004	42,004	42,004	42,004	42,004
Retained surplus (accumulated deficit)	117,607	106,552	81,610	64,579	47,664
Total parent entity interest	150,407	160,392	142,340	132,732	125,642
Total equity	150,407	160,392	142,340	132,732	125,642

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2020				
Balance carried forward from previous period	117,607	42,004	(9,204)	150,407
Adjusted opening balance	117,607	42,004	(9,204)	150,407
Comprehensive income				
Surplus/(deficit) for the period	(18,294)	-	-	(18,294)
Total comprehensive income	(18,294)	-	-	(18,294)
of which:				
Attributable to the Australian Government	(18,294)	-	-	(18,294)
Transactions with owners				
Departmental Capital Budget (DCB)	-	-	21,040	21,040
Other	-	-	-	-
Sub-total transactions with owners	-	-	21,040	21,040
Estimated closing balance as at 30 June 2021	99,313	42,004	11,836	153,153
Closing balance attributable to the Australian Government	99,313	42,004	11,836	153,153

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	420,085	372,888	334,607	297,447	286,671
Revenue from contracts with customers	6,338	7,481	7,608	5,734	5,734
GST received	14,521	-	-	-	-
Other	7,839	6,129	5,217	4,680	5,807
Total cash received	448,783	386,498	347,432	307,861	298,212
Cash used					
Cash to the Official Public Account	41,579	-	-	-	-
Employees	200,944	225,097	231,250	230,435	234,227
Suppliers and Grants	167,012	130,160	94,756	55,486	42,100
Interest payments on lease liability	1,497	2,884	2,425	1,942	1,824
Other	-	66	66	66	66
Total cash used	411,032	358,207	328,497	287,929	278,217
Net cash from/(used by) operating activities	37,751	28,291	18,935	19,932	19,995
INVESTING ACTIVITIES					
Cash used					
Purchase of land, buildings, property, plant and equipment and intangibles	26,033	29,807	6,890	7,423	9,825
Total cash used	26,033	29,807	6,890	7,423	9,825
Net cash from/(used by) investing activities	(26,033)	(29,807)	(6,890)	(7,423)	(9,825)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	10,920	21,040	6,890	7,423	9,825
Total cash received	10,920	21,040	6,890	7,423	9,825
Cash used					
Principal payments on lease liability	20,763	18,174	18,935	19,932	19,995
Total cash used	20,763	18,174	18,935	19,932	19,995
Net cash from/(used by) financing activities	(9,843)	2,866	(12,045)	(12,509)	(10,170)
Net increase/(decrease) in cash held	1,875	1,350	-	-	-
Cash and cash equivalents at the beginning of the reporting period	8,404	10,279	11,629	11,629	11,629
Cash and cash equivalents at the end of the reporting period	10,279	11,629	11,629	11,629	11,629

Prepared on Australian Accounting Standards basis.

Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB)	7,343	21,040	6,890	7,423	9,825
Total new capital appropriations	7,343	21,040	6,890	7,423	9,825
<i>Provided for:</i>					
Purchase of non-financial assets	7,343	21,040	6,890	7,423	9,825
Total items	7,343	21,040	6,890	7,423	9,825
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriation - DCB	7,343	21,040	6,890	7,423	9,825
Funded internally from departmental resources ^(a)	14,876	8,767	-	-	-
TOTAL	22,219	29,807	6,890	7,423	9,825
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	22,219	29,807	6,890	7,423	9,825
Total cash used to acquire assets	22,219	29,807	6,890	7,423	9,825

(a) Amounts funded from prior year Departmental Capital Budgets (DCBs) and internal reserves.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2020-21)

	Buildings	Other property, plant and equipment	Computer software and intangibles	Heritage and cultural	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2020					
Gross book value	33,195	27,456	64,534	36,229	161,414
Gross book value - ROU assets	154,252	72	-	-	154,324
Accumulated depreciation/ amortisation and impairment	(3,695)	(5,255)	(38,462)	(509)	(47,921)
Accumulated depreciation/ amortisation and impairment - ROU assets	(21,993)	(25)	-	-	(22,018)
Opening net book balance	161,759	22,248	26,072	35,720	245,799
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase – appropriation ordinary annual services ^(a)	502	8,869	20,436	-	29,807
By purchase - appropriation ordinary annual services - ROU assets	1,331	16	-	-	1,347
Total additions	1,833	8,885	20,436	-	31,154
Other movements					
Depreciation/amortisation expense	(3,714)	(5,454)	(6,782)	(142)	(16,092)
Depreciation/amortisation on ROU assets	(20,361)	(15)	-	-	(20,376)
Total other movements	(24,075)	(5,469)	(6,782)	(142)	(36,468)
As at 30 June 2021					
Gross book value	33,697	36,325	84,970	36,229	191,221
Gross book value - ROU assets	155,583	88	-	-	155,671
Accumulated depreciation/ amortisation and impairment	(7,409)	(10,709)	(45,244)	(651)	(64,013)
Accumulated depreciation/ amortisation and impairment - ROU assets	(42,354)	(40)	-	-	(42,394)
Closing net book balance	139,517	25,664	39,726	35,578	240,485

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2020-21 for depreciation/amortisation expenses, DCBs or other operational expenses.

Prepared on Australian Accounting Standards basis.

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES					
Employee benefits	16,062	17,226	16,623	16,948	17,284
Suppliers	542,999	769,269	588,493	550,142	507,656
Subsidies	832,519	1,581,578	982,813	1,005,011	1,062,019
Grants	4,794,010	5,145,011	5,240,888	4,374,156	4,059,711
Depreciation and amortisation	61,404	57,929	52,565	47,619	47,750
Write-down and impairment of assets	1,575	-	-	-	-
Payments to corporate entities	1,989,812	2,060,145	2,003,655	1,968,943	1,963,088
Other expenses	34,238	14,832	14,916	8,748	8,781
Total expenses administered on behalf of Government	8,272,619	9,645,990	8,899,953	7,971,567	7,666,289
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Taxation revenue					
Other taxes	38,924	19,258	44,172	45,927	47,773
Total taxation revenue	38,924	19,258	44,172	45,927	47,773
Non-taxation revenue					
Revenue from contracts with customers	37,909	21,145	22,307	22,108	21,923
Fees and fines	128,643	152,746	154,577	169,327	174,870
Interest	735,607	885,995	878,258	883,193	888,337
Dividends	49,675	73,700	98,500	124,800	121,600
Rental income	4,259	3,831	4,796	4,797	4,798
Royalties	5,186	1,360	1,360	1,360	1,360
Other revenue	99,600	99,700	-	-	-
Total non-taxation revenue	1,060,879	1,238,477	1,159,798	1,205,585	1,212,888
Total own-source revenue administered on behalf of Government	1,099,803	1,257,735	1,203,970	1,251,512	1,260,661
Gains					
Other gains	-	-	-	-	-
Total gains administered on behalf of Government	46,130	-	-	-	-
Total own-sourced income administered on behalf of Government	46,130	-	-	-	-
Net (cost of)/contribution by services	1,145,933	1,257,735	1,203,970	1,251,512	1,260,661
Surplus/(deficit)	(7,126,686)	(8,388,255)	(7,695,983)	(6,720,055)	(6,405,628)

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June) continued

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
OTHER COMPREHENSIVE INCOME					
Items not subject of subsequent reclassification to net cost of services					
Changes in asset revaluation surplus	4,297,698	-	-	-	-
Total other comprehensive income	4,297,698	-	-	-	-
Total comprehensive income/(loss)	(2,828,988)	(8,388,255)	(7,695,983)	(6,720,055)	(6,405,628)

Prepared on Australian Accounting Standards basis.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	27,153	27,153	27,153	27,153	27,153
Receivables	21,553,464	21,504,878	21,044,492	21,097,606	1,651,339
Other investments	31,790,857	35,214,685	36,762,958	41,047,777	44,328,955
Other financial assets	74,632	77,409	77,409	77,409	77,409
Total financial assets	53,446,106	56,824,125	57,912,012	62,249,945	46,084,856
Non-financial assets					
Land and buildings	231,082	235,872	230,207	224,572	219,168
Property, plant and equipment	472,276	458,847	464,711	459,649	453,909
Heritage and cultural assets	174,717	175,492	176,360	176,868	177,370
Intangibles	7,026	3,510	3,496	3,496	3,496
Inventories	2,408	2,408	2,408	2,408	2,408
Other non-financial assets	9,612	9,695	9,695	9,716	9,725
Total non-financial assets	897,121	885,824	886,877	876,709	866,076
Total assets administered on behalf of Government	54,343,227	57,709,949	58,798,889	63,126,654	46,950,932
LIABILITIES					
Payables					
Suppliers	347,321	492,332	376,636	352,091	324,900
Subsidies	58,608	110,710	68,797	70,351	74,341
Grants	44,447	45,253	45,960	46,500	46,867
Other payables	10,713	9,180	7,651	6,122	4,593
Total payables	461,089	657,476	499,043	475,064	450,701
Provisions					
Employee provisions	4,040	4,040	4,040	4,040	4,040
Other provisions	76,286	76,286	76,286	76,286	76,286
Total provisions	80,326	80,326	80,326	80,326	80,326
Total liabilities administered on behalf of Government	541,415	737,802	579,369	555,390	531,027
Net assets/(liabilities)	53,801,812	56,972,147	58,219,520	62,571,264	46,419,905

Prepared on Australian Accounting Standards basis.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Revenue from contracts with customers	122,123	22,883	24,528	23,869	23,129
Dividends	49,675	73,700	95,500	124,800	121,600
Taxes	38,924	18,658	43,572	45,327	47,173
Fees and Fines	147,298	117,746	119,577	134,327	139,870
Other	146,348	102,180	2,258	2,311	2,360
Total cash received	504,368	335,167	285,435	330,634	334,132
Cash used					
Grant payments	4,817,721	5,377,792	5,460,540	4,579,885	4,275,640
Subsidies paid	785,159	1,529,476	1,024,726	1,003,457	1,058,029
Employee benefits	15,858	17,226	16,623	16,948	17,284
Suppliers	664,987	624,258	704,189	574,687	534,847
Payments to corporate entities	1,989,812	2,060,145	2,003,655	1,968,943	1,963,088
Other	30,725	15,845	15,845	9,698	9,719
Total cash used	8,304,262	9,624,742	9,225,578	8,153,618	7,858,607
Net cash from/(used by) operating activities	(7,799,894)	(9,289,575)	(8,940,143)	(7,822,984)	(7,524,475)
INVESTING ACTIVITIES					
Cash received					
Proceeds from sale of property, plant and equipment	162	-	-	-	-
Repayments of advances and loans	1,020,153	12,842	3,867	4,056	19,503,960
Other	641,142	778,495	778,121	777,925	777,729
Total cash received	1,661,457	791,337	781,988	781,981	20,281,689
Cash used					
Purchase of property, plant and equipment and intangibles	16,699	54,788	53,618	37,430	37,108
Advances and loans made	6,580,095	28,000	-	-	-
Other	841,867	544,452	1,139,130	2,736,446	3,639,319
Total cash used	7,438,661	627,240	1,192,748	2,773,876	3,676,427
Net cash from/(used by) investing activities	(5,777,204)	164,097	(410,760)	(1,991,895)	16,605,262

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June) (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
FINANCING ACTIVITIES					
Cash received					
Other	261,863	241,589	240,361	231,269	216,296
Total cash used	261,863	241,589	240,361	231,269	216,296
Net cash from/(used by) financing activities	261,863	241,589	240,361	231,269	216,296
Net increase/(decrease) in cash held	(13,315,235)	(8,883,889)	(9,110,542)	(9,583,610)	9,297,083
Cash and cash equivalents at beginning of reporting period	4,335	27,153	27,153	27,153	27,153
Cash from Official Public Account for:					
- Appropriations	15,655,532	9,830,486	9,934,280	10,472,212	(8,398,537)
Total cash from Official Public Account	15,655,532	9,830,486	9,934,280	10,472,212	(8,398,537)
Cash to Official Public Account for:					
- Appropriations ^(a)	(2,317,479)	(946,597)	(823,738)	(888,602)	(898,546)
Total cash to Official Public Account	(2,317,479)	(946,597)	(823,738)	(888,602)	(898,546)
Cash and cash equivalents at end of reporting period	27,153	27,153	27,153	27,153	27,153

(a) Includes dividends, loan repayments and other receipts.

Prepared on Australian Accounting Standards basis.

*Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements*

Table 3.10: Administered capital budget statement (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (ACB)	14,934	18,946	17,135	17,156	17,238
Administered Assets and Liabilities - Bill 2	6,954,398	1,052,362	1,251,739	3,383,505	2,776,268
Total new capital appropriations	6,969,332	1,071,308	1,268,874	3,400,661	2,793,506
<i>Provided for:</i>					
Purchase of non-financial assets	16,699	34,024	60,017	41,164	37,108
Other Items	6,952,633	1,037,284	1,208,857	3,359,497	2,756,398
Total items	6,969,332	1,071,308	1,268,874	3,400,661	2,793,506
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations	1,765	131,320	57,874	24,008	19,870
Funded by capital appropriation - ACB	14,934	18,946	17,135	17,156	17,238
TOTAL	16,699	150,266	75,009	41,164	37,108
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total accrual purchases	16,699	150,266	75,009	41,164	37,108
Total cash used to acquire assets	16,699	150,266	75,009	41,164	37,108

Prepared on Australian Accounting Standards basis.

Department of Infrastructure, Transport, Regional Development and Communications
Budget Statements

Table 3.11: Statement of administered asset movements (Budget year 2020-21)

	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2020						
Gross book value	83,991	165,719	524,618	177,151	7,069	958,548
Accumulated depreciation/amortisation and impairment	-	(18,628)	(52,342)	(2,434)	(43)	(73,447)
Opening net book balance	83,991	147,091	472,276	174,717	7,026	885,101
CAPITAL ASSET ADDITIONS						-
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity	9,070	8,481	28,198	800	-	46,549
Total additions	9,070	8,481	28,198	800	-	46,549
Other movements						
Depreciation/amortisation expense	-	(12,761)	(41,627)	(25)	(3,516)	(57,929)
Total other movements	-	(12,761)	(41,627)	(25)	(3,516)	(57,929)
As at 30 June 2021						
Gross book value	93,061	174,200	552,816	177,951	7,069	1,005,097
Accumulated depreciation/amortisation and impairment	-	(31,389)	(93,969)	(2,459)	(3,559)	(131,376)
Closing net book balance	93,061	142,811	458,847	175,492	3,510	873,721

Prepared on Australian Accounting Standards basis.

AUSTRALIA COUNCIL

ENTITY RESOURCES AND PLANNED PERFORMANCE

AUSTRALIA COUNCIL

Section 1: Entity overview and resources	103
1.1 Strategic direction statement	103
1.2 Entity resource statement	105
1.3 Budget measures	105
Section 2: Outcomes and planned performance	106
2.1 Budgeted expenses and performance for Outcome 1	107
Section 3: Budgeted financial statements	110
3.1 Budgeted financial statements	110
3.2 Budgeted financial statements tables	112

AUSTRALIA COUNCIL

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The Australia Council (the Council) is the Australian Government's principal arts funding and advisory body. The Council is the national advocate for the arts and its purpose is to champion and invest in Australian arts and creativity. The Council achieves this by:

- investing in artists and organisations through grants, fellowships and awards that enable art to be created and experienced
- advocating for the social, cultural and economic value of the arts and creativity
- advising government on matters connected with the arts
- managing Government-directed initiatives and frameworks in support of the arts
- delivering strategic development activity that builds industry capacity, increases markets and audiences for Australian creative work and enables more people to be inspired by and benefit from their creative engagement
- conducting research and analysis that deepens the understanding of the role and value of arts and creativity
- collaborating with state, territory and local governments
- partnering with others to increase investment in and support for creativity.

The Council's Corporate Plan 2019–2023 has five strategic objectives to achieve our vision *Creativity Connects Us* and is approved by the Minister for Communications, Cyber Safety and the Arts. The Council's strategic objectives are informed by the functions outlined in the Australia Council Act 2013, and reflect the needs and aspirations of Australia's diverse and vibrant creative sector and the Australian public:

- Australians are transformed by arts and creativity
 - Support engaging arts experiences
 - Expand access to arts experiences
 - Support the digital mobility of Australian arts and creativity
 - Promote arts experiences in everyday life
- Our arts reflect us
 - Enable activity that connects communities
 - Support creative work that reflects contemporary Australia
 - Support increased diversity in our creative workforce
 - Promote diversity across all Australia Council activities

- First Nations arts and culture are cherished
 - Strengthen and embed First Nations arts and culture
 - Grow experiences of First Nations arts and culture
 - Support First Nations young people's artistic and cultural expression
 - Uphold First Nations arts and cultural practitioners' cultural rights
- Arts and creativity are thriving
 - Support viable creative careers and business models
 - Enable risk taking and experimentation in the realisation of new works
 - Develop partnerships to strengthen our cultural and creative industries
 - Promote wellbeing and a safe environment for people working in the arts
- Arts and creativity are valued
 - Advocate for the public value of arts and creativity
 - Advise on arts matters to inform government policy development
 - Lead public discussion about matters relating to arts and creativity
 - Develop evidence that increases understanding of the cultural and creative industries.

Before the COVID-19 pandemic, the cultural and creative industries were already facing significant forces of change and evolution that have meant traditional business models, modes of operation or engagement must be innovated. Just some of these shifts include:

- growing public awareness of the value of First Nations cultures
- rapidly changing and diversifying communities
- new definitions of the marketplace and audience expectations
- universal on-demand access to digital content
- innovation required in the development of content and delivery to reach diverse national and international publics
- new economic realities.

The cultural and creative industries have been among the hardest hit by the COVID-19 pandemic which will have profound and long-lasting impacts on how the industry operates in the future, not least with regard to digital strategies and mobility of work.

In response, the Council supports continual adaptation to industry change to realise the potential of new models of operation and practice, harnessing diversity and actively cultivating creativity and innovation to generate economic, cultural and social value.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the Council for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the Council's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Australia Council resource statement — Budget estimates for 2020-21 as at Budget October 2020

	2019-20 Estimated actual \$'000	2020-21 Estimate \$'000
Opening balance/cash reserves at 1 July	6,718	6,804
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	212,122	214,883
Total annual appropriations	212,122	214,883
Total funds from Government	212,122	214,883
Funds from other sources		
Interest	661	100
Sale of goods and services	129	-
Other	1,379	650
Total funds from other sources	2,169	750
Total net resourcing for Australia Council	221,009	222,437
<hr/>		
Average staffing level (number)	103	108

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2020-21.

Australia Council is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to Australia Council and are considered "departmental" for all purposes.

1.3 BUDGET MEASURES

There are no measures relating to Australia Council for the 2020-21 Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the Public Governance, Performance and Accountability Act 2013. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for Australia Council can be found at:
<https://www.australiacouncil.gov.au/research/corporate-plan-2019-2023>

The most recent annual performance statement can be found at
<https://www.transparency.gov.au/annual-reports/australia-council/reporting-year/2018-2019>

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Supporting Australian artists and arts organisations to create and present excellent art that is accessed by audiences across Australia and abroad

Budgeted expenses for Outcome 1

This table shows how much the Council intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 1.1: To champion and invest in Australian arts and creativity					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	212,122	214,883	215,132	216,466	217,955
Revenues from other independent sources	2,169	750	1,100	500	1,100
Total expenses for Program 1.1	214,291	215,633	216,232	216,966	219,055
Outcome 1 totals by resource type					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	212,122	214,883	215,132	216,466	217,955
Revenues from other independent sources	2,169	750	1,100	500	1,100
Total expenses for Outcome 1	214,291	215,633	216,232	216,966	219,055
Average staffing level (number)					
	2019-20 103	2020-21 108			

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered.

Outcome 1 – Supporting Australian artists and arts organisations to create and present excellent art that is accessed by audiences across Australia and abroad		
Program 1.1 – To champion and invest in Australian arts through grants and initiatives that foster and develop Australia's arts sector and raise the profile of Australian arts nationally and internationally.		
Delivery	Administering the Governments' National Performing Arts Partnership Framework. Administering Government programs, including National Regional Touring Programs and the Visual Arts and Craft Strategy. Undertaking research and knowledge management activity to inform policy and program analysis and awareness of Australia's arts sector. Delivering an integrated suite of programs that support artists and arts organisations across the arts sector, including: <ul style="list-style-type: none">• Peer assessed grant funding for individual artists, groups and arts organisations• Four Year core program funding for small-to-medium arts organisations• Strategic national and international market, audience and artistic development activity• Capacity building activity for arts leaders and organisations• First Nations arts initiatives.	
Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets
2019-20	<p>Engage, educate and inspire — continue to increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways</p> <p>Lead and collaborate — continue being leaders in the sector and fostering long-term relationships through partnerships and collaborations with key stakeholders and similar organisations/institutions nationally and internationally</p>	<p>Targets met</p> <p>15 million attendances at Australia Council supported arts activities.</p> <p>200 culturally diverse applications with total funding of \$13 million provided.</p> <p>5,700 new Australian artworks supported.</p> <p>\$7.5 million provided in support of projects creating new Australian artwork.</p> <p>4,500 new Australian artistic works with a public outcome (performed, exhibited, published or recorded).</p> <p>30 initiatives that strengthen ties with other countries.</p> <p>50 countries where Australia Council supported arts activities were delivered.</p>

Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets
2020-21	<p>Engage, educate and inspire — continue to increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways</p> <p>Lead and collaborate — continue being leaders in the sector and fostering long-term relationships through partnerships and collaborations with key stakeholders and similar organisations/institutions nationally and internationally</p>	<p>9 million attendances at Australia Council supported arts activities.</p> <p>200 applications for culturally diverse projects and events with total funding of \$13 million provided.</p> <p>5,700 new Australian artworks supported.</p> <p>\$7.5 million provided in support of projects creating new Australian artwork.</p> <p>4,500 new Australian artistic works with a public outcome (performed, exhibited, published or recorded).</p> <p>10 initiatives that strengthen ties with other countries.</p> <p>20 countries where Australia Council supported arts activities were delivered.</p>
2021-22 and beyond	<p>Engage, educate and inspire — continue to increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways</p> <p>Lead and collaborate — continue being leaders in the sector and fostering long-term relationships through partnerships and collaborations with key stakeholders and similar organisations/institutions nationally and internationally</p>	<p>15 million attendances at Australia Council supported arts activities.</p> <p>200 applications for culturally diverse projects and events with total funding of \$13 million provided.</p> <p>5,700 new Australian artworks supported.</p> <p>\$7.5 million provided in support of projects creating new Australian artwork.</p> <p>4,500 new Australian artistic works with a public outcome (performed, exhibited, published or recorded).</p> <p>15 initiatives that strengthen ties with other countries.</p> <p>25 countries where Australia Council supported arts activities were delivered.</p>
Purpose	To champion and invest in Australian arts and creativity.	
The COVID-19 pandemic will materially impact attendances at art events in 2020-21 and international activities across the forward estimate years.		

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of Australia Council's finances for the 2020-21 budget year, including the impact of resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

The Council's 2020-21 Budget has been built on the underlying principle of a balanced, breakeven budget, that is, annual expense matches the annual revenue forecast to be received.

Comprehensive income statement

The Council's base appropriation will increase by \$2.8 million, from \$212.1 million to \$214.9 million due to indexation, net of the applicable annual efficiency dividend.

Other revenue for 2020-21 includes:

- returned grant monies and interest income (\$0.4 million)
- a grant from the Portfolio Department (\$0.25 million)
- income received from third parties for the Venice Biennale exhibition of \$0.1 million (2019-20 \$0.5 million). The next exhibition will not be held until the 2022 calendar year with consequent lower income expected in 2020-21.

The Council's total expenses are budgeted at \$215.6 million, compared to \$214.0 million in 2019-20 and comprise:

- grant expenditure of \$187.6 million budgeted to support individual artists, National Performing Arts Partnership Framework companies, small to medium arts organisations and for initiatives to increase national and international audiences and markets for Australian arts. The budgeted expenditure is in line with 2019-20.
- supplier expenses of \$10.9 million, being an increase of \$1.1 million in 2020-21 reflecting an assumed increase in activity as the COVID-19 pandemic eases
- depreciation and amortisation expenses of \$3.2 million, being an increase of \$0.3 million in 2020-21 primarily due to a full year impact of depreciation relating to the Council's new office premises
- employee benefits expense of \$13.8 million, being a decrease of \$0.2 million in 2020-21, as a result of the Council's organisational restructure in 2019-20.

Budgeted departmental balance sheet

Financial assets are budgeted to increase to \$8.8 million, with cash and cash equivalents balances expected to be \$8.2 million by the end of the year.

Non-financial assets are budgeted to decrease to \$27.1 million due to depreciation of \$3.2 million offsetting capital expenditure of \$0.6 million.

The capital expenditure investment in 2020-21 is predominantly business systems and equipment.

Reserves (other than retained surplus), remain level at \$10.1 million at 30 June 2021 and comprise \$6.4 million of private sector donation income received for the rebuild of the Venice Pavilion (completed in 2015) and \$3.7 million in the asset revaluation reserve.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES					
Employee benefits	14,064	13,822	14,085	14,338	14,625
Suppliers	9,738	10,864	11,346	11,030	11,744
Grants	187,122	187,593	187,639	188,622	190,135
Depreciation and amortisation	2,880	3,193	3,017	2,848	2,441
Finance costs	176	161	145	128	110
Other expenses	3	-	-	-	-
Total expenses	213,983	215,633	216,232	216,966	219,055
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Interest	661	100	100	100	100
Sublease income	129	-	-	-	-
Other	1,379	650	1,000	400	1,000
Total own-source revenue	2,169	750	1,100	500	1,100
Gains					
Other	32	-	-	-	-
Total gains	32	-	-	-	-
Total own-source income	2,201	750	1,100	500	1,100
Net (cost of)/contribution by services	(211,782)	(214,883)	(215,132)	(216,466)	(217,955)
Revenue from Government	212,122	214,883	215,132	216,466	217,955
Surplus/(deficit) attributable to the Australian Government	340	-	-	-	-
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation surplus	1,154	-	-	-	-
Total other comprehensive income	1,154	-	-	-	-
Total comprehensive income/(loss)	1,494	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	1,494	-	-	-	-

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	6,804	8,161	9,205	10,452	11,241
Trade and other receivables	596	596	596	596	596
Total financial assets	7,400	8,757	9,801	11,048	11,837
Non-financial assets					
Land and buildings	26,367	24,275	22,172	20,061	17,939
Property, plant and equipment	1,513	1,324	1,367	1,057	788
Intangibles	1,311	952	600	318	373
Prepayments	534	534	534	534	534
Total non-financial assets	29,725	27,085	24,673	21,970	19,634
Assets held for sale	384	384	384	384	384
Total assets	37,509	36,226	34,858	33,402	31,855
LIABILITIES					
Payables					
Suppliers	814	815	815	815	815
Grants	1,007	1,007	1,007	1,007	1,007
Other payables	828	828	828	828	828
Total payables	2,649	2,650	2,650	2,650	2,650
Interest bearing liabilities					
Leases	15,254	13,970	12,602	11,146	9,599
Total interest-bearing liabilities	15,254	13,970	12,602	11,146	9,599
Provisions					
Employee provisions	2,549	2,549	2,549	2,549	2,549
Other provisions	770	770	770	770	770
Total provisions	3,319	3,319	3,319	3,319	3,319
Total liabilities	21,222	19,939	18,571	17,115	15,568
Net assets	16,287	16,287	16,287	16,287	16,287
EQUITY					
Parent entity interest					
Reserves	10,115	10,115	10,115	10,115	10,115
Retained surplus (accumulated deficit)	6,172	6,172	6,172	6,172	6,172
Total equity	16,287	16,287	16,287	16,287	16,287

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)

	Retained earnings	Asset revaluation reserve	Other reserves	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2020				
Balance carried forward from previous period	6,172	3,693	6,422	16,287
Adjusted opening balance	6,172	3,693	6,422	16,287
Estimated closing balance as at 30 June 2021	6,172	3,693	6,422	16,287
Closing balance attributable to the Australian Government	6,172	3,693	6,422	16,287

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	212,122	214,883	215,132	216,466	217,955
Sale of goods and rendering of services	129	-	-	-	-
Interest	658	100	100	100	100
Net GST received	19,162	17,863	17,909	17,969	18,169
Other	1,823	650	1,000	400	1,000
Total cash received	233,894	233,496	234,141	234,935	237,224
Cash used					
Employees	13,918	13,822	14,085	14,338	14,625
Suppliers	12,767	11,843	12,367	12,023	12,801
Interest payments on lease liability	176	161	145	128	110
Other	204,900	204,476	204,527	205,598	207,247
Total cash used	231,761	230,302	231,124	232,087	234,783
Net cash from/(used by) operating activities	2,133	3,194	3,017	2,848	2,441
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of property, plant and equipment	32	-	-	-	-
Total cash received	32	-	-	-	-
Cash used					
Purchase of property, plant and equipment and intangibles	1,210	553	605	145	105
Total cash used	1,210	553	605	145	105
Net cash from/(used by) investing activities	(1,178)	(553)	(605)	(145)	(105)
FINANCING ACTIVITIES					
Cash used					
Principal payments on lease liability	869	1,284	1,368	1,456	1,547
Total cash used	869	1,284	1,368	1,456	1,547
Net cash from/(used by) financing activities	(869)	(1,284)	(1,368)	(1,456)	(1,547)
Net increase/(decrease) in cash held	86	1,357	1,044	1,247	789
Cash and cash equivalents at the beginning of the reporting period	6,718	6,804	8,161	9,205	10,452
Cash and cash equivalents at the end of the reporting period	6,804	8,161	9,205	10,452	11,241

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental resources ^(a)	1,210	553	605	145	105
TOTAL	1,210	553	605	145	105
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	1,210	553	605	145	105
Total cash used to acquire assets	1,210	553	605	145	105

(a) Funded from annual appropriations and may include donations and contributions, gifts, internally developed assets, and proceeds from the sale of assets.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2020-21)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	L&B, IP&E held for sale ^(a)	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2020						
Gross book value	149	11,916	2,052	2,318	396	16,831
Gross book value - ROU assets	-	15,836	-	-	-	15,836
Accumulated depreciation/amortisation and impairment	-	(219)	(539)	(1,007)	(12)	(1,777)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(1,315)	-	-	-	(1,315)
Opening net book balance	149	26,218	1,513	1,311	384	29,575
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation ordinary annual services ^(b)	-	-	198	355	-	553
Total additions	-	-	198	355	-	553
Other movements						
Depreciation/amortisation expense	-	(508)	(387)	(714)	-	(1,609)
Depreciation/amortisation on ROU assets	-	(1,584)	-	-	-	(1,584)
Total other movements	-	(2,092)	(387)	(714)	-	(3,193)
As at 30 June 2021						
Gross book value	149	11,916	2,250	2,673	396	17,384
Gross book value - ROU assets	-	15,836	-	-	-	15,836
Accumulated depreciation/amortisation and impairment	-	(727)	(926)	(1,721)	(12)	(3,386)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(2,899)	-	-	-	(2,899)
Closing net book balance	149	24,126	1,324	952	384	26,935

(a) Land and buildings, intellectual property and equipment held for sale.

(b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2020-21 for depreciation/amortisation expenses, DCBs or other operational expenses.

Prepared on Australian Accounting Standards basis.

AUSTRALIAN BROADCASTING CORPORATION

ENTITY RESOURCES AND PLANNED PERFORMANCE

AUSTRALIAN BROADCASTING CORPORATION

Section 1: Entity overview and resources	123
1.1 Strategic direction statement	123
1.2 Entity resource statement	125
1.3 Budget measures	125
Section 2: Outcomes and planned performance	126
2.1 Budgeted expenses and performance for Outcome 1	127
Section 3: Budgeted financial statements	130
3.1 Budgeted financial statements	130
3.2 Budgeted financial statements tables	131

AUSTRALIAN BROADCASTING CORPORATION

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The Australian Broadcasting Corporation (ABC) is one of the country's largest and most important cultural institutions. As the primary national public broadcaster, it reflects Australia's national identity and cultural diversity, informs and educates, facilitates public debate and fosters the performing arts.

The ABC plays a significant role in the lives of all Australians, not only through the broadcasting and digital media services it delivers, but also through direct engagement with local communities around the country. It also underpins the creative industries and Australia's wider economy by buying services from writers, directors, actors, production companies and the businesses that serve them. Through its international services, it projects Australia's national values and identity to a wider world.

The ABC's place in the Australian media environment is distinctive because of its Charter (section 6 of the Australian Broadcasting Corporation Act 1983 (the 'ABC Act')). The Charter and other provisions of the ABC Act give the Corporation particular responsibilities, such as providing independent news and information. The ABC Act guarantees the editorial and administrative independence of the ABC from the Government. The ABC Board is charged with a number of duties, including 'to ensure the functions of the Corporation are performed efficiently and with maximum benefit to the people of Australia', and 'to maintain the independence and integrity of the Corporation'.

The functions of the Corporation, set out in section 6(1) of the ABC Act, are:

- To provide, within Australia, innovative and comprehensive broadcasting services of a high standard as part of the Australian broadcasting system, consisting of national, commercial and community sectors and to provide:
 - broadcasting programs that contribute to a sense of national identity and inform and entertain, and reflect the cultural diversity of, the Australian community
 - broadcasting programs of an educational nature.
- To transmit to countries outside Australia, broadcasting programs of news, current affairs, entertainment and cultural enrichment that will:
 - encourage awareness of Australia and an international understanding of Australian attitudes on world affairs
 - enable Australian citizens living or travelling outside Australia to obtain information about Australian affairs and Australian attitudes on world affairs.
- To provide digital media services

- To encourage and promote the musical, dramatic and other performing arts in Australia.

The ABC provides unique and often critically important points of connection and support for communities throughout Australia. These include arrangements with Federal and State and Territory authorities for the provision of emergency services information when local communities are affected by natural disasters.

The ABC is guided by its Five-Year Plan, which was released in June 2020. The ABC's Five-Year Plan responds to the societal, technological and economic changes that the nation is experiencing, including the challenges confronting the media sector and the opportunities to better serve all Australians.

The ABC is committed to maintaining its position as the nation's most trusted source of news; it will place greater focus on being easier to access and experience on digital platforms and devices; it will seek to connect Australians to their communities with reporters in more locations, voices from more communities in its programs, and special coverage that shares how different communities confront issues and face them together. In an environment where audiences can take their pick of devices and content from around the world, the ABC will offer a place where Australian voices will be heard, and it will deliver entertainment that reflects the lives and experiences of Australians. From drama to music to the arts, the ABC will reflect Australian identity, celebrate Australian talent, and support the local creative sector.

The ABC will transform into a leaner and more flexible organisation that ensures resources are targeted at meeting priority audience needs and expectations, and will be focused on attracting and retaining talented staff who can deliver the content and strategic objectives of the ABC's Five-Year Plan.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the ABC for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and departmental (for the ABC's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: ABC resource statement — Budget estimates for 2020-21 as at Budget October 2020

	2019-20 Estimated actual \$'000	2020-21 Estimate \$'000
Opening balance/cash reserves at 1 July	5,269	6,756
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	1,062,265	1,065,354
Total annual appropriations	1,062,265	1,065,354
Total funds from Government	1,062,265	1,065,354
Funds from other sources		
Interest	4,091	1,960
Sale of goods and services	52,817	44,383
Other	37,877	18,558
Total funds from other sources	94,785	64,901
Total net resourcing for ABC	1,162,319	1,137,011
<hr/>		
Average staffing level (number)	2019-20 4,069	2020-21 4,030

All figures shown above are GST exclusive – these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No.1) 2020-21

The ABC is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to the ABC and are considered "departmental" for all purposes.

1.3 BUDGET MEASURES

There are no measures relating to the ABC for the 2020-21 Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the Public Governance, Performance and Accountability Act 2013. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the ABC can be found at:

<https://about.abc.net.au/wp-content/uploads/2019/08/ABC-Corporate-Plan-201920.pdf>

The most recent annual performance statement is included in Volume II of the most recent annual report, which can be found at:

<https://about.abc.net.au/reports-publications/2018-19-annual-report/>

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Informed, educated and entertained audiences—throughout Australia and overseas—through innovative and comprehensive media and related services

Budgeted expenses for Outcome 1

This table shows how much the ABC intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 1.1: ABC General Operational Activities					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	878,566	878,759	880,561	866,543	873,403
Expenses not requiring appropriation in the budget year	6,236	306	-	324	157
Revenues from other independent sources	64,897	50,460	55,324	57,357	57,498
Total expenses for Program 1.1	949,699	929,525	935,885	924,224	931,058
Program 1.2: ABC Transmission and Distribution Services					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	183,699	186,595	189,536	190,470	192,159
Expenses not requiring appropriation in the budget year	2,231	3,143	2,441	1,730	1,024
Revenues from other independent sources	19	-	-	-	-
Total expenses for Program 1.2	185,949	189,738	191,977	192,200	193,183
Outcome 1 totals by resource type					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	1,062,265	1,065,354	1,070,097	1,057,013	1,065,562
Expenses not requiring appropriation in the budget year	8,467	3,449	2,441	2,054	1,181
Revenues from other independent sources	64,916	50,460	55,324	57,357	57,498
Total expenses for Outcome 1	1,135,648	1,119,263	1,127,862	1,116,424	1,124,241
Average staffing level (number)					
	2019-20 4,069	2020-21 4,030			

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Informed, educated and entertained audiences—throughout Australia and overseas—through innovative and comprehensive media and related services		
Program 1.1 – ABC General Operational Activities		
The ABC will provide Australian and international audiences with innovative and high-quality radio, television and digital media services.		
Delivery	The ABC will provide radio, television and digital media services to satisfy diverse audience needs, nationally and internationally, including programs of wide appeal and more specialised interest. It will provide distinctive radio programs that serve all local and regional communities throughout Australia; television programs that contribute to the diversity, quality and innovation of the industry generally; and will engage audiences through digital media services, including on broadband and mobile platforms.	

Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets
2019-20	Net reach of ABC services in Australia Percentage of Australians who value the ABC	Achievement: 67.6% Achievement: 78%
2020-21	Awareness of the ABC among all Australians Weekly active digital users The ABC is trusted by all Australians Quality & distinctiveness	94% 14.3 million 78% Quality: 88% Distinctiveness: 84%
2021-22 and beyond	As per 2020-21	As per 2020-21
Purposes ^(a)	The ABC’s purpose is to support Australian culture and society by providing essential media services.	

(a) Refers to updated purpose that will be reflected in the 2020-21 Corporate Plan.

Table 2.1.2: Performance criteria for Outcome 1 continued

Program 1.2 - ABC Transmission and Distribution Services		
The ABC will manage the broadcast and transmission of its radio and television services within Australia to maximise availability to audiences.		
Delivery	The ABC will manage Transmission Service Agreements for the reliable and efficient provision of satellite and analog terrestrial radio transmission services, digital radio services, and digital terrestrial television services.	
Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets
2019-20	Percentage of the Australian population who are able to receive ABC analog radio transmissions Degree to which the eight state and territory capital cities have access to ABC digital radio transmissions Percentage of Australian homes able to receive ABC digital television transmissions	Achievement: 99.66% Achievement: 100% Achievement: 100%
2020-21	Percentage of the Australian population who are able to receive ABC analog radio transmissions Degree to which the eight state and territory capital cities have access to ABC digital radio transmissions Percentage of Australian homes able to receive ABC digital television transmissions ^(a)	At least 99% 100% 100%
2021-22 and beyond	As per 2020-21	As per 2020-21
Purpose ^(b)	The ABC's purpose is to support Australian culture and society by providing essential media services.	

(a) Reporting of actuals will include the percentage reach for ABC digital television using terrestrial services (excluding satellite).

(b) Refers to updated purpose that will be reflected in the 2020-21 Corporate Plan.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of ABC's finances for the 2020-21 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

The ABC's forward budgeted financial statements have been prepared to reflect the ABC's operational business outlook. The ABC is currently in the process of implementing savings initiatives in response to the three-year operational funding indexation pause from 2019-20 announced by the Government in the 2018-19 Budget. This will ensure a sustainable level of operation within available funding, while continuing to deliver engaging and relevant content to Australian audiences.

The ABC is budgeting for an operating deficit of \$3.4 million in 2020-21 including the impact of implementation of new accounting standard AASB 16 on leasing. The operating result excluding leasing transactions is a net break-even position, as reflected in the net cash appropriation arrangements note to Table 3.1.

Total revenue from Government is budgeted at \$1,065.4 million in 2020-21, an increase of \$3.1 million from 2019-20. This reflects the impact of the Government's indexation pause applied to operational funding announced in the May 2018 Budget, with the small increase due to indexation for ABC transmission funding, which was not included in the indexation pause. The ABC's transmission funding is almost entirely committed to third party supplier agreements.

Own-source budgeted revenues of \$50.5 million in 2020-21 are principally comprised of revenues from ABC commercial activities, as well as other minor amounts from co-production arrangements, facilities hire, services provided, interest and commissions. These revenues are largely offset by related costs of sales or represent recoveries of costs incurred.

Total expenses are budgeted at \$1,119.3 million including leasing in 2020-21, a net decrease of \$16.3 million from 2019-20. This includes the net impact of leasing transactions, savings initiatives and lower program amortisation costs. The ABC is budgeting for additional employee cost cash outflows in 2020-21 which is due to planned redundancy payments which were expensed in 2019-20.

The ABC's budgeted net asset position for 2020-21 of \$1.0 billion represents a decrease of \$3.4 million from the estimated actual for 2019-20, reflecting the budgeted operating deficit for 2020-21, which includes the impact of leasing transactions.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES					
Employee benefits	540,373	508,027	495,557	505,214	513,136
Suppliers	430,894	447,184	466,682	444,113	444,928
Depreciation and amortisation	153,727	156,758	159,051	161,242	161,032
Finance costs	7,965	7,294	6,572	5,855	5,145
Write-down and impairment of assets	2,689	-	-	-	-
Total expenses	1,135,648	1,119,263	1,127,862	1,116,424	1,124,241
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	50,470	44,383	48,194	49,743	49,839
Interest	4,124	1,960	2,106	2,218	2,218
Other	3,854	4,117	5,307	5,396	5,441
Total own-source revenue	58,448	50,460	55,607	57,357	57,498
Gains					
Sale of assets	58	-	-	-	-
Other	6,410	-	-	-	-
Total gains	6,468	-	-	-	-
Total own-source income	64,916	50,460	55,607	57,357	57,498
Net (cost of)/contribution by services	(1,070,732)	(1,068,803)	(1,072,255)	(1,059,067)	(1,066,743)
Revenue from Government	1,062,265	1,065,354	1,070,097	1,057,013	1,065,562
Surplus/(deficit) before income tax	(8,467)	(3,449)	(2,158)	(2,054)	(1,181)
Income tax benefit/(expense) attributable to joint operations	73	-	-	-	-
Surplus/(deficit) attributable to the Australian Government	(8,394)	(3,449)	(2,158)	(2,054)	(1,181)
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation surplus	(9,967)	-	-	-	-
Total other comprehensive income	(9,967)	-	-	-	-
Total comprehensive income/(loss)	(18,361)	(3,449)	(2,158)	(2,054)	(1,181)
Total comprehensive income/(loss) attributable to the Australian Government	(18,361)	(3,449)	(2,158)	(2,054)	(1,181)

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued)

Note: Impact of net cash appropriation arrangements					
	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Total comprehensive income/(loss) excluding depreciation/ amortisation expenses previously funded through revenue appropriations, depreciation on ROU, principal repayments on leased assets	(15,496)	-	-	-	-
less: Depreciation/amortisation expenses on ROU assets ^(a)	63,230	65,443	63,921	63,062	62,722
add: Principal repayments on leased assets ^(a)	60,365	61,994	61,763	61,008	61,541
Total comprehensive income/(loss) - as per the Statement of comprehensive income	(18,361)	(3,449)	(2,158)	(2,054)	(1,181)

(a) Applies to lease arrangements under AASB 16 Leases.

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Financial assets					
Cash and cash equivalents	6,756	6,756	6,756	6,756	6,756
Trade and other receivables	30,667	16,226	16,226	16,226	16,226
Other investments	222,400	166,445	175,361	175,502	175,502
Other financial assets	4,909	4,909	4,909	4,909	4,909
Total financial assets	264,732	194,336	203,252	203,393	203,393
Non-financial assets					
Land and buildings	739,818	721,236	709,970	701,401	688,757
Property, plant and equipment	819,994	750,511	684,685	628,046	575,696
Intangibles	63,808	81,918	86,173	88,178	90,450
Inventories	105,140	120,129	120,129	120,129	120,129
Prepayments	19,403	19,403	19,403	19,403	19,403
Other non-financial assets	4,635	4,635	4,635	4,635	4,635
Total non-financial assets	1,752,798	1,697,832	1,624,995	1,561,792	1,499,070
Total assets	2,017,530	1,892,168	1,828,247	1,765,185	1,702,463
LIABILITIES					
Payables					
Suppliers	94,028	83,311	83,311	83,311	83,311
Other payables	47,392	47,392	47,392	47,392	47,392
Total payables	141,420	130,703	130,703	130,703	130,703
Interest bearing liabilities					
Loans	2,230	2,230	2,230	2,230	2,230
Leases	635,784	573,790	512,027	451,019	389,478
Total interest bearing liabilities	638,014	576,020	514,257	453,249	391,708
Provisions					
Employee provisions	177,703	132,393	132,393	132,393	132,393
Other provisions	7,098	3,206	3,206	3,206	3,206
Total provisions	184,801	135,599	135,599	135,599	135,599
Total liabilities	964,235	842,322	780,559	719,551	658,010
Net assets	1,053,295	1,049,846	1,047,688	1,045,634	1,044,453
EQUITY					
Parent entity interest					
Contributed equity	93,640	93,640	93,640	93,640	93,640
Reserves	783,648	783,648	783,648	783,648	783,648
Retained surplus (accumulated deficit)	176,007	172,558	170,400	168,346	167,165
Total parent entity interest	1,053,295	1,049,846	1,047,688	1,045,634	1,044,453
Total equity	1,053,295	1,049,846	1,047,688	1,045,634	1,044,453

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2020				
Balance carried forward from previous period	176,007	783,648	93,640	1,053,295
Adjusted opening balance	176,007	783,648	93,640	1,053,295
Comprehensive income				
Surplus/(deficit) for the period	(3,449)	-	-	(3,449)
Total comprehensive income	(3,449)	-	-	(3,449)
Estimated closing balance as at 30 June 2021	172,558	783,648	93,640	1,049,846
Closing balance attributable to the Australian Government	172,558	783,648	93,640	1,049,846

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	1,062,265	1,065,354	1,070,097	1,057,013	1,065,562
Sale of goods and rendering of services	52,817	44,383	48,194	49,743	49,839
Interest	4,091	1,960	2,106	2,218	2,218
Net GST received	47,748	60,496	59,276	57,998	58,032
Other	37,418	18,558	5,307	5,396	5,441
Total cash received	1,204,339	1,190,751	1,184,980	1,172,368	1,181,092
Cash used					
Employees	515,853	553,337	495,557	505,214	513,136
Suppliers	422,681	476,782	466,682	444,113	444,928
Borrowing costs	692	74	74	74	74
Net GST paid	48,172	60,496	59,276	57,998	58,032
Interest payments on lease liability	7,407	7,220	6,498	5,781	5,071
Total cash used	994,805	1,097,909	1,028,087	1,013,180	1,021,241
Net cash from/(used by) operating activities	209,534	92,842	156,893	159,188	159,851
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of property, plant and equipment	460	-	-	-	-
Investments	35,100	-	-	-	-
Total cash received	35,560	-	-	-	-
Cash used					
Purchase of property, plant and equipment and intangibles	70,251	86,803	86,214	98,039	98,310
Purchase of financial instruments					
Investments	82,500	(55,955)	8,916	141	-
Total cash used	152,751	30,848	95,130	98,180	98,310
Net cash from/(used by) investing activities	(117,191)	(30,848)	(95,130)	(98,180)	(98,310)

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June) (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
FINANCING ACTIVITIES					
Cash received					
Other	513	-	-	-	-
Total cash received	513	-	-	-	-
Cash used					
Repayments of borrowings	31,004	-	-	-	-
Principal payments on lease liability	60,365	61,994	61,763	61,008	61,541
Total cash used	91,369	61,994	61,763	61,008	61,541
Net cash from/(used by) financing activities	(90,856)	(61,994)	(61,763)	(61,008)	(61,541)
Net increase/(decrease) in cash held	1,487	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	5,269	6,756	6,756	6,756	6,756
Cash and cash equivalents at the end of the reporting period	6,756	6,756	6,756	6,756	6,756

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental resources ^(a)	70,251	86,803	86,214	98,039	98,310
TOTAL	70,251	86,803	86,214	98,039	98,310
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	70,251	86,803	86,214	98,039	98,310
Total cash used to acquire assets	70,251	86,803	86,214	98,039	98,310

(a) Funded from annual appropriations and may include internally developed assets and proceeds from the sale of assets.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2020-21)

	Asset Category				Total
	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2020					
Gross book value	278,889	445,299	604,645	152,449	1,481,282
Gross book value - ROU assets	22,679	6,043	690,105	-	718,827
Accumulated depreciation/ amortisation and impairment	-	(11,309)	(413,309)	(88,641)	(513,259)
Accumulated depreciation/ amortisation and impairment - ROU assets	(244)	(1,539)	(61,447)	-	(63,230)
Opening net book balance	301,324	438,494	819,994	63,808	1,623,620
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase - appropriation ordinary annual services ^(a)	-	15,257	26,041	45,505	86,803
Total additions	-	15,257	26,041	45,505	86,803
Other movements					
Depreciation/amortisation expense	-	(31,960)	(31,960)	(27,395)	(91,315)
Depreciation/amortisation on ROU assets	(208)	(1,671)	(63,564)	-	(65,443)
Total other movements	(208)	(33,631)	(95,524)	(27,395)	(156,758)
As at 30 June 2021					
Gross book value	278,889	460,556	610,686	197,954	1,548,085
Gross book value - ROU assets	22,679	6,043	690,105	-	718,827
Accumulated depreciation/ amortisation and impairment	-	(43,269)	(425,269)	(116,036)	(584,574)
Accumulated depreciation/ amortisation and impairment - ROU assets	(452)	(3,210)	(125,011)	-	(128,673)
Closing net book balance	301,116	420,120	750,511	81,918	1,553,665

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2020-21 for depreciation/amortisation expenses or other operational expenses.

Prepared on Australian Accounting Standards basis.

AUSTRALIAN COMMUNICATIONS AND MEDIA AUTHORITY

ENTITY RESOURCES AND PLANNED PERFORMANCE

AUSTRALIAN COMMUNICATIONS AND MEDIA AUTHORITY

Section 1: Entity overview and resources	143
1.1 Strategic direction statement	143
1.2 Entity resource statement	144
1.3 Budget measures.....	146
Section 2: Outcomes and planned performance	148
2.1 Budgeted expenses and performance for Outcome 1	149
Section 3: Budgeted financial statements.....	160
3.1 Budgeted financial statements.....	160
3.2 Budgeted financial statements tables	161

AUSTRALIAN COMMUNICATIONS AND MEDIA AUTHORITY

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The Australian Communications and Media Authority (ACMA) is Australia's regulator for telecommunications, broadcasting, radiocommunications, and certain online content. The ACMA's purpose is to maximise the economic and social benefits of communications and media for Australia.

The communications and media sectors are critical to the Australian economy and society. Australians rely on communications networks, broadcasting and online media, and digital technologies to access information and essential services. Interconnectivity and communications mobility continue to be integral to the lives of all Australians and there is demand for larger amounts of data and faster, more reliable internet connections, requiring significant, ongoing infrastructure investments by telecommunications companies.

Meanwhile, the emergence of digital platforms continues to cause disruption to consumption of traditional broadcast media. Boundaries between digital platforms and traditional broadcast media are increasingly blurred and attention is turning to the appropriate regulatory framework for content delivered over all platforms.

To achieve the outcome of 'a communications and media environment that balances the needs of the industry and the Australian community through regulation, education and advice', the ACMA has adopted the following strategic priorities that are outlined in the ACMA's Corporate Plan:

- Spectrum arrangements that benefit all Australians
- Public confidence in communications and media services
- A regulatory framework that anticipates change
- To deliver this outcome, the ACMA will engage with consumers, industry and government on shaping and applying the regulatory framework to maximise the benefits for all Australians.

The eSafety Commissioner is an independent statutory officer. The Office of the eSafety Commissioner (eSafety) is committed to empowering all Australians to have safer, more positive experiences online. In accordance with the Enhancing Online Safety Act 2015, eSafety aims to support positive online experiences through national leadership, administration of statutory schemes, and education and awareness activities that promote online safety for all Australians.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the ACMA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the ACMA's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to Budget Paper No. 4 – Agency Resourcing.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: ACMA resource statement — Budget estimates for 2020-21 as at Budget October 2020

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000
Departmental		
Annual appropriations - ordinary annual services ^(a)		
Prior year appropriations available	22,482	34,325
Departmental appropriation ^(b)	96,039	100,615
s74 External Revenue ^(c)	4,434	900
Departmental capital budget ^(d)	7,350	12,570
Total departmental annual appropriations	130,305	148,410
Special accounts ^(e)		
Opening balance	2,126	1,796
Appropriation receipts ^(f)	17,353	25,354
Non-appropriation receipts	995	-
Total special accounts	20,474	27,150
less departmental appropriations drawn from annual/special appropriations and credited to special accounts	17,353	25,354
Total departmental resourcing	133,426	150,206

Table 1.1: ACMA resource statement — Budget estimates for 2020-21 as at Budget October 2020 (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000
Administered		
Annual appropriations - ordinary annual services ^(a)		
Prior year appropriations available	-	14,160
Outcome 1	23,749	2,315
Total administered annual appropriations	23,749	16,475
Administered special appropriations		
Outcome 1 ^(g)	7,788	8,300
Total administered special appropriations	7,788	8,300
Total administered resourcing	31,537	24,775
Total resourcing for ACMA	164,963	174,981
	2019-20	2020-21
Average staffing level (number)	428	451

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.
Prepared on a resourcing (that is, appropriations available) basis.

- (a) Appropriation Bill (No. 1) 2020-21.
- (b) Excludes departmental capital budget (DCB).
- (c) Estimated External Revenue receipts under section 74 of the PGPA Act.
- (d) Departmental capital budgets are not separately identified in Appropriation Bill (No.1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- (e) For further information on special accounts, please refer to Budget Paper No. 4 - Agency Resourcing. Please also see Table 2.1.1 for further information on outcome and program expenses broken down by various funding sources, e.g. annual appropriations, special appropriations and special accounts.
- (f) Amounts credited to the special account(s) from the ACMA's annual and special appropriations.
- (g) Includes section 77 refunds under the PGPA Act which are not included as expenditure.

1.3 BUDGET MEASURES

Budget measures relating to the ACMA are detailed in Budget Paper No. 2 and are summarised in Table 1.2 below.

Table 1.2: ACMA 2020-21 Budget measures
Measures announced after the Economic and Fiscal Update July 2020

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Payment measures					
Digital Skills for Older Australians ^(b)	1.3				
Administered payments		-	3,921	3,964	4,020
Total		-	3,921	3,964	4,020
JobMaker Plan — Digital Business Plan ^(a)	1.1				
Departmental payments		2,130	5,031	-	-
Total		2,130	5,031	-	-
Office of the eSafety Commissioner — additional funding ^(c)	1.3				
Departmental payments		400	17,596	21,453	-
Total		400	17,596	21,453	-
Total payment measures					
Administered		-	3,921	3,964	4,020
Departmental		2,530	22,627	21,453	-
Total		2,530	26,548	25,417	4,020

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

- (a) This measure provides funding to enhance the current spectrum licensing system and develop a system to allow for the efficient allocation of spectrum. Includes capital payments of \$1.535 million in 2020-21 and \$2.547 million in 2021-22.
- (b) The lead entity for this measure is the Department of Social Services. The full measure description and package details appear in Budget Paper No. 2 under the Social Services portfolio.
- (c) Includes capital payments of \$0.368 million in 2021-22.

Measures published in the July 2020 Economic and Fiscal Update are summarised in Table 1.3 below.

Table 1.3: ACMA 2020-21 Budget measures
Measures announced in the Economic and Fiscal Update July 2020

	Program	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Receipt measures						
Consumer Safeguards - targeted measures — amendments	1.2					
Administered receipt		-	(1,423)	(1,286)	(784)	(789)
Total		-	(1,423)	(1,286)	(784)	(789)
COVID-19 Response Package — communications, cyber safety and the arts ^(a)	1.1					
Administered receipt		(8,000)	(33,000)	-	-	-
Total		(8,000)	(33,000)	-	-	-
Regional Broadband Scheme — revised start date	1.1					
Administered receipt		-	-	(10,000)	-	-
Total		-	-	(10,000)	-	-
Total receipt measures						
Administered		(8,000)	(34,423)	(11,286)	(784)	(789)
Total		(8,000)	(34,423)	(11,286)	(784)	(789)
Payment measures						
Consumer Safeguards — targeted measures - amendments	1.2					
Departmental payments		(963)	(925)	(792)	(784)	(789)
Total		(963)	(925)	(792)	(784)	(789)
COVID-19 Response Package — communications, cyber safety and the arts ^(b)	1.2, 1.3					
Administered payments		(10,393)	(19,948)	-	-	-
Departmental payments		-	10,044	-	-	-
Total		(10,393)	(9,904)	-	-	-
Total payment measures						
Administered		(10,400)	(19,948)	-	-	-
Departmental		(963)	9,119	(792)	(784)	(789)
Total		(11,363)	(10,829)	(792)	(784)	(789)
Capital measures						
Consumer Safeguards — targeted measures - amendments	1.2					
Departmental capital		(20)	(7)	(3)	-	-
Total		(20)	(7)	(3)	-	-
Total capital measures						
Departmental		(20)	(7)	(3)	-	-
Total		(20)	(7)	(3)	-	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

(a) Relates to Temporary Spectrum Tax Relief for radio and television broadcasters.

(b) Relates to Public Interest News Gathering (~\$30.3 million) and additional funding for the Office of the eSafety Commissioner to respond to increased online activity (\$10.0 million in 2020-21).

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the Public Governance, Performance and Accountability Act 2013. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports - to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the Australian Communication and Media Authority can be found at:

www.acma.gov.au/publications/2019-08/report/corporate-plan-2019-20

The most recent annual performance statement can be found at:

www.acma.gov.au/publications/2019-10/report/australian-communications-and-media-authority-and-office-esafety-commissioner-annual-reports-2018-19

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: A communications and media environment that balances the needs of the industry and the Australian community through regulation, education and advice

Linked programs

Department of Infrastructure, Transport, Regional Development and Communications

Programs

- Program 5.1 – Digital Technologies and Communications Services

Contribution to Outcome 1 made by linked programs

Universal Service Obligation (USO), which ensures that standard telephone services and payphones are to be reasonably accessible to all people in Australia on an equitable basis, wherever they reside or carry on business.

National Relay Service (NRS), which assists people who are deaf, or have a hearing and/or speech impairment, to access a telephone service equivalent to the standard telephone service available to all Australians.

Budgeted expenses for Outcome 1

This table shows how much the ACMA intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 1.1: Communications regulation, planning and licensing					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	266	50	50	50	50
Administered total	266	50	50	50	50
Departmental expenses					
Departmental appropriation	41,294	39,674	40,461	40,673	40,629
s74 External Revenue ^(a)	535	468	52	52	52
Expenses not requiring appropriation in the Budget year ^(b)	4,681	4,671	5,440	5,440	5,440
Departmental total	46,509	44,813	45,953	46,165	46,120
Total expenses for program 1.1	46,775	44,863	46,003	46,215	46,170
Program 1.2: Consumer safeguards, education and information					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	5,132	10,089	-	-	-
Special appropriations Telecommunications Act 1997 ^(c)	165	300	300	300	300
Administered total	5,297	10,389	300	300	300
Departmental expenses					
Departmental appropriation	38,117	36,622	37,349	37,545	37,503
s74 External Revenue ^(a)	493	432	48	48	48
Expenses not requiring appropriation in the Budget year ^(b)	4,320	4,312	5,021	5,021	5,021
Departmental total	42,931	41,366	42,418	42,614	42,573
Total expenses for program 1.2	48,228	51,755	42,718	42,914	42,873
Program 1.3: Office of the eSafety Commissioner					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	5,359	6,386	8,544	6,214	4,020
Administered total	5,359	6,386	8,544	6,214	4,020
Departmental expenses					
Departmental appropriation	18,499	25,254	31,664	31,602	9,952
Special accounts					
Appropriation Receipts ^(d) less expenses made from appropriations credited to special accounts ^(d)	17,353 (17,353)	25,354 (25,354)	32,131 (32,131)	31,701 (31,701)	10,051 (10,051)
Expenses not requiring appropriation in the Budget year ^(b)	388	388	425	425	425
Departmental total	18,887	25,642	32,089	32,027	10,377
Total expenses for program 1.3	24,246	32,028	40,633	38,241	14,397

Table 2.1.1: Budgeted expenses for Outcome 1 (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Outcome 1 Totals by appropriation type					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	10,757	16,525	8,594	6,264	4,070
Special appropriations ^(c)	165	300	300	300	300
Administered total	10,922	16,825	8,894	6,564	4,370
Departmental expenses					
Departmental appropriation	97,910	101,550	109,474	109,820	88,084
S74 External Revenue	1,028	900	100	100	100
Special accounts					
Appropriation receipts less expenses made from appropriations credited to special accounts	17,353 (17,353)	25,354 (25,354)	32,131 (32,131)	31,701 (31,701)	10,051 (10,051)
Expenses not requiring appropriation in the Budget year ^(b)	9,389	9,371	10,886	10,886	10,886
Departmental total	108,327	111,821	120,460	120,806	99,070
Total expenses for Outcome 1	119,249	128,646	129,354	127,370	103,440
Movement of administered funds between years					
Outcome 1:					
Program 1.2: Consumer safeguards, education and information ^(e)	(7,689)	7,689	-	-	-
Program 1.3: Office of the eSafety Commissioner	(2,373)	123	2,250	-	-
Total movement of administered funds	(10,062)	7,812	2,250	-	-
	2019-20	2020-21			
Average staffing level (number)	428	451			

(a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act 2013.

(b) Expenses not requiring appropriation in the Budget year are made up of the use of prior year cash reserves from the Office of the eSafety Commissioner, depreciation expenses, and amortisation expenses.

(c) The ACMA receives funds through Special Appropriations for refunds under the PGPA Act — s77 and funding for 'Other Trust Monies' which, when used, are not expensed and therefore not included in this table.

(d) Additional funding for the Office of the eSafety Commissioner agreed in the 2020-21 Budget (see Table 1.2) terminates in 2022-23.

(e) This relates to the Regional and Small Publishers Innovation Fund which terminates in 2020-21.

Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – A communications and media environment that balances the needs of the industry and the Australian community through regulation, education and advice		
Program 1.1 – Communications regulation, planning and licensing This program contributes to the outcome by the allocation and use of Australia's critical public resources, radiofrequency spectrum and telephone numbers, to maximise their value to the Australian community.		
Delivery	<ul style="list-style-type: none"> Planning, licensing and allocating Australia's spectrum to optimise its value to the Australian community including ensuring adequate provision for Defence, public safety and community purposes. Managing the risk of spectrum interference and other harms through education programs and mandating technical standards for radiocommunications devices. Promoting compliance with communications and media laws and regulations and undertaking investigations and enforcement when necessary. Administering communications and media arrangements to promote efficiency, innovation and competition in the Australian communications and media industries. 	
Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets
2019-20	<p>Planning arrangements enable spectrum to be used for the greatest possible benefit to Australians.</p> <p>Australia's needs are addressed in international spectrum harmonisation processes.</p> <p>Access to spectrum is on terms and conditions that encourage its use to be optimised including for Defence, public safety and community users.</p> <p>Access to spectrum is managed efficiently.</p>	<p>Target met The five-year spectrum outlook (FYSO) and annual spectrum work program align with current spectrum uses that will maximise the overall benefits for the Australian community.</p> <p>Target met Australian participation in the International Telecommunication Union- World Radiocommunication Conference 2019 (WRC-19) and regional spectrum management forums for the WRC-23 cycle are supported.</p> <p>Target met The annual spectrum work program is informed by stakeholder consultation and progress reports on milestones.</p> <p>Target met Licence administration and allocation arrangements are efficient and meet published performance indicators.</p>

Australian Communications and Media Authority Budget Statements

Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets
2019-20 continued	Credible compliance and enforcement supports and underpins the value of spectrum allocation and licensing arrangements.	Target mostly met ^(a) Annual compliance priorities areas are developed, published and acted upon.
2020-21	<p>Effectively represent, promote and support Australia's spectrum interests at international spectrum meetings and through treaty arrangements.</p> <p>Spectrum planning priorities are transparent and take account of stakeholder input.</p> <p>Effective and efficient preparation and delivery of major spectrum band allocations.</p> <p>Rights to access spectrum are developed and revised according to user needs</p> <p>Spectrum pricing promotes efficient use by being transparent and taking account of market developments.</p> <p>Effective and efficient international satellite coordination services.</p> <p>Effective and efficient licence administration and allocation arrangements.</p> <p>Annual compliance priorities:</p> <ul style="list-style-type: none"> • address regulatory needs • are developed within broader compliance program • are widely understood by stakeholders <p>The ACMA takes compliance and commensurate enforcement action where appropriate</p>	<p>Participate in the preparatory meetings for the World Radiocommunications Conference (WRC) – 23 cycle including:</p> <ul style="list-style-type: none"> • International Telecommunications Union (ITU) Study Group meetings • International Telecommunications Working Party meetings • Asia-Pacific Telecommunity (APT) Conference Preparatory Group for the WRC-23 (APG23-1). <p>Release draft five-year spectrum outlook (FYSO) and the annual spectrum work program for consultation in final quarter of the financial year and publish final FYSO and annual spectrum work program in the first quarter of the financial year.</p> <p>The annual spectrum work program is informed by stakeholder consultation.</p> <p>Six-monthly progress reports are prepared and published on the ACMA website.</p> <p>The FYSO and annual spectrum work program align with current spectrum uses that will maximise the overall benefits for the Australian community.</p> <p>Licence administration and allocation arrangements are efficient and meet published performance indicators.</p> <p>Evidence of stakeholder engagement, monitoring developments and transparency:</p> <ul style="list-style-type: none"> • implementation of the Spectrum Pricing Review work program • publish all determined charges and taxes • process timelines published in FYSO and the annual spectrum work program are met. <p>Annual priority compliance areas are developed and published.</p> <p>Complaints are received and acted upon in accordance with the ACMA's compliance and enforcement policy.</p>
2021-22 and beyond	As per 2020-21	As per 2020-21

Australian Communications and Media Authority Budget Statements

Purposes	To maximise the economic and social benefits of communications and media for Australia
-----------------	--

- (a) Annual priority compliance areas were developed and published, however, for the 5.6 gigahertz (GHz) band activity, COVID-19 travel restrictions prevented completion of compliance actions before the end of the reporting period.

Program 1.2 — Consumer safeguards, education and information This program contributes to the outcome by ensuring efficient, effective and contemporary safeguards protect users of media and communication services so that the Australian community can confidently use those services	
Delivery	<ul style="list-style-type: none"> Delivering safeguards that meet the needs of Australians using media and communications services. Promoting compliance with communications and media laws and regulations and undertaking investigations and enforcement when necessary. Protecting and safeguarding the interests of consumers and audiences in a contemporary communications and media environment.

Performance information		
Year	Performance criteria ^(a)	2019-20 Actual Achievement/Targets
2019-20	Appropriate and relevant safeguards are available to Australians consuming content and using communications and media services.	Target met Effectiveness of the NBN rules are monitored. Target met Effectiveness of the broadcasting and online content rules for gambling advertising is monitored. Target mostly met ^(b) Consultative and stakeholder forums, as well as focus and working groups, are used to gather evidence and inform rule-making. Target met Potential regulatory changes are developed based on evidence informed by research, and appropriate stakeholder consultation.

Australian Communications and Media Authority Budget Statements

Performance information		
Year	Performance criteria ^(a)	2019-20 Actual Achievement/Targets
2019-20 continued	<p>Compliant businesses, confident consumers and assured audiences.</p> <p>Confident use and responsible provision of communications and media services.</p> <p>The ACMA informs and advises the government and the community about developments in communications markets, including implication for relevant public interest objectives.</p> <p>Programs deliver public interest outcomes.</p>	<p>Target met Annual priority compliance areas for online gambling, broadcasting, telecommunications, spam, Integrated Public Number Database and Do Not Call Register (DNCR) regulatory frameworks are developed, published and acted upon.</p> <p>Target mostly met ^(c) Investigations and enforcement outcomes are delivered within target timeframes and according to the ACMA's compliance and enforcement policy.</p> <p>Target met Avenues for making complaints are available and accessible to consumers and audiences and complaints are handled within published timeframes.</p> <p>Target met Accessible and timely information is available about:</p> <ul style="list-style-type: none"> • rights of consumers and audiences • safeguards available to consumers and audiences • responsibilities of businesses. <p>Investigation and enforcement outcomes are transparent.</p> <p>Target mostly met ^(d) Planned program of research is delivered, and relevant findings are published, including about the efficiency and effectiveness of existing regulation.</p> <p>Target met Authoritative advice to reviews of media and communications regulatory frameworks is provided, including the Consumer Safeguards Review and the Digital Platform Inquiry.</p> <p>Target met The Regional and Small Publishers Innovation Fund grants program is implemented, with grants made within published timeframes.</p> <p>Target met Contractual service levels for Do Not Call Register are met.</p>
2020-21	Online gambling advertising rules are effective in protecting children.	Effectiveness of the online content rules for gambling advertising is monitored.

Australian Communications and Media Authority Budget Statements

Performance information		
Year	Performance criteria ^(a)	2019-20 Actual Achievement/Targets
2020-21 continued	<p>NBN consumer experience rules assist consumers to move seamlessly to the NBN.</p> <p>Evidence of telecommunications consumer experience informs advice to government and rule-making processes.</p> <p><i>Research and development of voluntary code on misinformation and news quality.</i></p> <p><i>Providing consumers with an option to self-exclude from engaging with licensed interactive wagering service providers in Australia.</i></p> <p>Consumers and audiences have effective and efficient avenues for complaints.</p> <p>Annual compliance priorities:</p> <ul style="list-style-type: none"> • address regulatory needs • are developed within broader compliance program • are widely understood by stakeholders. <p>The ACMA takes compliance and commensurate enforcement action where appropriate.</p> <p>Effective and efficient investigations and enforcement outcomes.</p> <p>Contractual service levels are met.</p>	<p>Effectiveness of the NBN consumer experience rules are reviewed.</p> <p>Compliance with NBN consumer experience rules is monitored.</p> <p>Consultative and stakeholder forums are held.</p> <p>Regular and frequent engagement with consumer advocacy organisations and Australian and overseas agencies responsible for “essential service” regulation.</p> <p>Report on telco consumer experience survey results is published.</p> <p>Consumer vulnerability strategy is developed and implemented.</p> <p><i>Expectations of the code are communicated.</i></p> <p><i>A reporting and monitoring framework is developed and communicated.</i></p> <p><i>Digital platforms are supported during the code development process.</i></p> <p><i>An initial report on the adequacy of measures and impacts of misinformation is provided to government by June 2021.</i></p> <p><i>2020-21: Develop a National Self Exclusion Register (NSER) under outsourced arrangements.</i></p> <p>Avenues for making complaints are available and accessible to consumers and audiences.</p> <p>Complaints are handled within published timeframes.</p> <p>Annual compliance priorities for online gambling, telecommunications, unsolicited communications regulatory frameworks are developed, published and acted upon.</p> <p>Investigations and enforcement outcomes are delivered within target timeframes and according to the ACMA’s compliance and enforcement policy.</p> <p>Contractual service levels for Do Not Call Register are met.</p>

Australian Communications and Media Authority Budget Statements

Performance information		
Year	Performance criteria ^(a)	2019-20 Actual Achievement/Targets
		Contractual service levels for Numbering System are met.
2020-21 continued	<p>Efficient and effective delivery of the Regional and Small Publishers Innovation Fund grants.</p> <p>Information is made available to consumers and audiences about their rights and available safeguards Information is made available to businesses about their responsibilities</p> <p>Consumer choice is informed by visibility of telco performance</p>	<p>The 2020 round Regional and Small Publishers Innovation Fund grants program is implemented, with grants made within published timeframes.^(e)</p> <p>Accessible and timely information is available about:</p> <ul style="list-style-type: none"> • rights of consumers and audiences • safeguards available to consumers and audiences • responsibilities of businesses. <p>Investigation and enforcement outcomes are transparent.</p> <p>Raise consumer awareness of illegal interactive gambling services and the risk of using them:</p> <ul style="list-style-type: none"> • rollout of consumer awareness raising campaigns and media associated with website blocking activities <p>Telecommunications scam reduction activity:</p> <ul style="list-style-type: none"> • level and impact of scam activity perpetrated on Australian telecommunications channels decreases <p>Enhancing consumers' awareness of telco performance by streamlining, enriching and expanding the existing public reporting on complaints-handling performance.</p> <p>Raise awareness of telco performance to inform consumer choice.</p>
2021-22 and beyond	<p><i>Providing consumers with an option to self-exclude from engaging with licensed interactive wagering service providers in Australia.</i></p> <p>As per 2020-21</p>	<p><i>2021-22: Implement new safeguards to allow Australians to register on the NSER.</i></p> <p>As per 2020-21</p>
Purpose	To maximise the economic and social benefits of communications and media for Australia	

(a) New or modified performance criteria that reflect new or materially changed programs are shown in italics.

(b) Consultative and stakeholder forums, as well as focus and working groups, were used to gather evidence and inform rule-making. However, some consultations were put on hold, extended, or suspended due to the COVID-19 pandemic.

(c) Investigations and enforcement outcomes were delivered according to the ACMA's compliance and enforcement policy. However a small amount of investigations exceeded our six-month benchmark timeframe due to their complexity.

Australian Communications and Media Authority Budget Statements

- (d) The 2019-20 program of research was impacted by the COVID-19 pandemic where research was suspended or delayed while the media and communications sectors focused on their critical services and staff were reallocated in response to the COVID-19 pandemic.
- (e) The Regional and Small Publishers Innovation Fund is applicable for 2020–21 only.

Program 1.3 – Office of the eSafety Commissioner	
Support positive online experiences through national leadership and administration of statutory schemes and educational and awareness activities that promote online safety for all Australians.	
Delivery	<p>The Office of the eSafety Commissioner will focus on the following in delivering this outcome:</p> <ul style="list-style-type: none"> • Service delivery – delivering efficient and effective services to achieve the Government's program objectives • Statutory operations – administering statutory schemes efficiently and effectively • Strategic leadership, advice and research – providing Government, industry, the not for profit sector and the Australian community with leadership, advice and research into online safety • Collaborative stakeholder engagement – working with Government, industry, the not for profit sector, and all Australians to ensure services are effective and meets the needs of the community.

Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets
2019-20	Operation of a complaints scheme to deal with serious cyberbullying affecting Australian children.	Target met Effectively and efficiently administer a complaint based scheme to deal with serious cyberbullying by providing a safety net, high quality advice, support pathways and targeted evidence based educational resources.
	Operation of a complaints portal to deal with image based abuse affecting Australians.	Target met Effectively and efficiently administer a scheme to address image based abuse complaints including the provision of high quality advice, support pathways and targeted evidence based educational resources.
	Operation of a complaints scheme for the removal of online content that breaches legislative standards.	Target met Effectively and efficiently deliver a complaints scheme to take down illegal online content including referral to Australian and international enforcement mechanisms.
	Promote online safety for all Australians.	Target met Provide leadership and audience-specific and research based advice, content, and programs to raise awareness about online safety issues and empower all Australians to have safer online experiences.

Australian Communications and Media Authority Budget Statements

Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets
2020-21	<p>Operation of a complaints scheme to deal with serious cyberbullying affecting Australian children.</p> <p>Operation of a complaints scheme to deal with image based abuse affecting Australians.</p> <p>Operation of a complaints scheme for the removal of online content that breaches legislative standards.</p> <p>Operation of a response capability to block terrorist and extreme violent material in online crisis events.</p> <p>Promote online safety for all Australians.</p>	<p>Effectively and efficiently administer a complaint based scheme to deal with serious cyberbullying by providing a safety net, high quality advice, support pathways and targeted evidence based educational resources.</p> <p>Effectively and efficiently administer a scheme to address image based abuse complaints including the provision of high quality advice, support pathways and targeted evidence based educational resources.</p> <p>Effectively and efficiently deliver a complaints scheme to take down illegal online content including referral to Australian and international enforcement mechanisms.</p> <p>Effectively and efficiently deliver a response capability to an online crisis event, including blocking or removing of harmful material.</p> <p>Provide leadership and audience-specific and research based advice, content, and programs to raise awareness about online safety issues and empower all Australians to have safer online experiences.</p>
2021-22 and beyond	As per 2020-21	As per 2020-21
Purpose	To provide a national leadership role in online safety for all Australians.	
Material changes to Program 1.3 resulting from the following measures:		
Office of the eSafety Commissioner — additional funding		

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the ACMA's finances for the 2020-21 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

The ACMA is budgeting for a break-even position in 2020-21, excluding depreciation and amortisation expenses, and adjustments for changes to the treatment of leases under the new AASB 16 Leases accounting standard.

Through the 2020-21 Budget, the ACMA has been appropriated for three additional measures including for improved spectrum management through the JobMaker Plan – Digital Business Plan measure, additional funding for the Office of the eSafety Commissioner and an extension of the Digital Skills for Older Australians program.

In 2019-20, the ACMA achieved a small operating surplus on a net cash appropriation arrangement basis.

In March 2020, the ACMA received \$852.9 million in cash from the winning bidders of the 3.6 GHz spectrum auction held, with the subsequent commencement of the 15-year licence period. The proceeds of this sale have been recognised as a gain, with the cash returned to consolidated revenue.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES					
Employee benefits	58,749	61,832	67,355	69,962	57,250
Suppliers	31,814	33,294	36,425	34,219	25,252
Depreciation and amortisation ^(a)	16,835	16,113	16,150	16,150	16,150
Finance costs	716	582	530	475	418
Other expenses	213	-	-	-	-
Total expenses	108,327	111,821	120,460	120,806	99,070
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	1,028	900	100	100	100
Total own-source revenue	1,028	900	100	100	100
Gains					
Other gains	84	-	-	-	-
Total gains	84	-	-	-	-
Total own-source income	1,112	900	100	100	100
Net (cost of)/contribution by services	(107,215)	(110,921)	(120,360)	(120,706)	(98,970)
Revenue from Government	96,039	100,615	108,741	109,329	87,844
Surplus/(deficit) attributable to the Australian Government	(11,176)	(10,306)	(11,619)	(11,377)	(11,126)
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation surplus	604	-	-	-	-
Total other comprehensive income	604	-	-	-	-
Total comprehensive income/(loss)	(10,572)	(10,306)	(11,619)	(11,377)	(11,126)
Total comprehensive income/(loss) attributable to the Australian Government	(10,572)	(10,306)	(11,619)	(11,377)	(11,089)

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued)

Note: Impact of net cash appropriation arrangements					
	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Total comprehensive income/(loss) excluding depreciation/ amortisation expenses previously funded through revenue appropriations, depreciation on ROU, principal repayments on leased assets	9	-	-	-	-
less: Depreciation/amortisation expenses previously funded through revenue appropriations ^(a)	(9,389)	(9,371)	(10,886)	(10,886)	(10,886)
less: depreciation/amortisation expenses for ROU assets ^(b)	(7,446)	(6,742)	(5,264)	(5,264)	(5,264)
add: Principal repayments on leased assets ^(b)	6,254	5,807	4,531	4,773	5,024
Total comprehensive income/(loss) - as per the statement of comprehensive income	(10,572)	(10,306)	(11,619)	(11,377)	(11,126)

(a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.

(b) Applies to lease arrangements under AASB 16 Leases.

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	1,881	1,881	1,881	1,881	1,881
Trade and other receivables	35,256	35,256	35,256	35,256	35,256
Total financial assets	37,137	37,137	37,137	37,137	37,137
Non-financial assets					
Land and buildings	62,997	56,802	48,150	42,198	34,346
Property, plant and equipment	5,600	5,831	6,113	5,407	4,376
Intangibles	10,142	12,520	14,929	12,678	12,024
Other non-financial assets	2,902	2,902	2,902	2,902	2,902
Total non-financial assets	81,641	78,055	72,094	63,185	53,648
Total assets	118,778	115,192	109,231	100,322	90,785
LIABILITIES					
Payables					
Suppliers	2,332	2,332	2,332	2,332	2,332
Other payables	1,972	1,972	1,972	1,972	1,972
Total payables	4,304	4,304	4,304	4,304	4,304
Interest bearing liabilities					
Leases	53,415	47,565	43,034	38,261	33,237
Total interest bearing liabilities	53,415	47,565	43,034	38,261	33,237
Provisions					
Employee provisions	21,803	21,803	21,803	21,803	21,803
Other provisions	2,686	2,686	2,686	2,686	2,686
Total provisions	24,489	24,489	24,489	24,489	24,489
Total liabilities	82,208	76,358	71,827	67,054	62,030
Net assets	36,570	38,834	37,404	33,268	28,755
EQUITY					
Contributed equity	128,624	141,194	151,383	158,624	165,237
Reserves	2,204	2,204	2,204	2,204	2,204
Retained surplus (accumulated deficit)	(94,258)	(104,564)	(116,183)	(127,560)	(138,686)
Total equity	36,570	38,834	37,404	33,268	28,755

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2020				
Balance carried forward from previous period	(94,258)	2,204	128,624	36,570
Adjusted opening balance	(94,258)	2,204	128,624	36,570
Comprehensive income				
Surplus/(deficit) for the period	(10,306)	-	-	(10,306)
Total comprehensive income	(10,306)	-	-	(10,306)
Transactions with owners				
Contributions by owners				
Departmental Capital Budget (DCB)	-	-	12,570	12,570
Sub-total transactions with owners	-	-	12,570	12,570
Closing balance attributable to the Australian Government	(104,564)	2,204	141,194	38,834

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	93,352	100,615	108,741	109,329	87,844
Sale of goods and rendering of services	1,843	900	100	100	100
Other	3,594	3,169	3,169	3,169	3,169
Total cash received	98,789	104,684	112,010	112,598	91,113
Cash used					
Employees	56,637	61,832	67,355	69,962	57,250
Suppliers	36,514	36,463	39,594	37,388	28,421
Interest payments on lease liability	647	582	530	475	418
s74 External Revenue transferred to the OPA	4,434	-	-	-	-
Total cash used	98,232	98,877	107,479	107,825	86,089
Net cash from/(used by) operating activities	557	5,807	4,531	4,773	5,024
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of property, plant and equipment	4,100	-	-	-	-
Total cash received	4,100	-	-	-	-
Cash used					
Purchase of property, plant and equipment and intangibles	2,782	12,570	10,189	7,241	6,613
Total cash used	2,782	12,570	10,189	7,241	6,613
Net cash from/(used by) investing activities	1,318	(12,570)	(10,189)	(7,241)	(6,613)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	2,630	12,570	10,189	7,241	6,613
Total cash received	2,630	12,570	10,189	7,241	6,613
Cash used					
Principal payments on lease liability	6,254	5,807	4,531	4,773	5,024
Total cash used	6,254	5,807	4,531	4,773	5,024
Net cash from/(used by) financing activities	(3,624)	6,763	5,658	2,468	1,589
Net increase/(decrease) in cash held	(1,749)	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	3,630	1,881	1,881	1,881	1,881
Cash and cash equivalents at the end of the reporting period	1,881	1,881	1,881	1,881	1,881

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB)	7,350	12,570	10,189	7,241	6,613
Total new capital appropriations	7,350	12,570	10,189	7,241	6,613
<i>Provided for:</i>					
Purchase of non-financial assets	2,782	12,570	10,189	7,241	6,613
Total items	2,782	12,570	10,189	7,241	6,613
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriation - DCB ^(a)	2,630	12,570	10,189	7,241	6,613
Funded internally from departmental resources ^(b)	152	-	-	-	-
TOTAL	2,782	12,570	10,189	7,241	6,613
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	2,782	12,570	10,189	7,241	6,613
Total cash used to acquire assets	2,782	12,570	10,189	7,241	6,613

(a) Does not include annual finance lease costs. Includes purchases from current and previous years' Departmental capital budgets (DCBs).

(b) Includes funding from prior year Act 1/3/5 appropriations (excluding amounts from the DCB).

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2020-21)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	Other	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2020						
Gross book value	1,380	16,342	5,702	47,505	-	70,929
Gross book value - ROU assets	-	59,600	-	-	-	59,600
Accumulated depreciation/amortisation and impairment	-	(6,879)	(102)	(37,363)	-	(44,344)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(7,446)	-	-	-	(7,446)
Opening net book balance	1,380	61,617	5,600	10,142	-	78,739
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation ordinary annual services ^(a)	-	4,000	2,000	6,570	-	12,570
Total additions	-	4,000	2,000	6,570	-	12,570
Other movements						
Depreciation/amortisation expense	-	(3,410)	(1,769)	(4,192)	-	(9,371)
Depreciation/amortisation on ROU assets	-	(6,742)	-	-	-	(6,742)
Other - ROU assets	-	(43)	-	-	-	(43)
Total other movements	-	(10,195)	(1,769)	(4,192)	-	(16,156)
As at 30 June 2021						
Gross book value	1,380	20,342	7,702	54,075	-	83,499
Gross book value - ROU assets	-	59,557	-	-	-	59,557
Accumulated depreciation/amortisation and impairment	-	(10,289)	(1,871)	(41,555)	-	(53,715)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(14,188)	-	-	-	(14,188)
Closing net book balance	1,380	55,422	5,831	12,520	-	75,153

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2020-21 for depreciation/amortisation expenses, DCBs or other operational expenses.

Prepared on Australian Accounting Standards basis.

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES					
Suppliers	5,521	4,190	4,221	4,264	4,320
Grants	5,132	12,585	4,623	2,250	-
Other expenses	-	50	50	50	50
Total expenses administered on behalf of Government	10,653	16,825	8,894	6,564	4,370
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Taxation revenue					
Other taxes ^(a)	508,451	864,438	1,261,572	1,284,523	1,304,713
Total taxation revenue	508,451	864,438	1,261,572	1,284,523	1,304,713
Non-taxation revenue					
Sale of goods and rendering of services	8,397	5,033	5,033	5,033	5,033
Fees and fines	33,141	39,614	35,513	35,513	35,513
Other revenue	2,497	5,292	10,249	10,814	9,364
Total non-taxation revenue	44,035	49,939	50,795	51,360	49,910
Total own-source revenue administered on behalf of Government	552,486	914,377	1,312,367	1,335,883	1,354,623
Gains					
Resources received free of charge ^(b)	852,853	2,500	-	-	-
Reversal of previous asset write-downs and impairments	9,906	-	-	-	-
Total gains administered on behalf of Government	862,759	2,500	-	-	-
Total own-sourced income administered on behalf of Government	1,415,245	916,877	1,312,367	1,335,883	1,354,623
Net (cost of)/contribution by services	(1,404,592)	(900,052)	(1,303,473)	(1,329,319)	(1,350,253)

(a) The significant increase between 2019-20 and 2021-22 relates to the commencement of the Regional Broadband Scheme on 1 January 2021.

(b) Resources received free of charge from the sale of spectrum is recognised at the commencement of each licence. The 2019-20 gain is a result of the commencement of 3.6GHz spectrum licences.

Prepared on Australian Accounting Standards basis.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	436	436	436	436	436
Taxation receivables ^(a)	25,931	393,880	774,945	794,765	824,765
Trade and other receivables	31,137	31,137	31,137	75,019	75,019
Total financial assets	57,504	425,453	806,518	870,220	900,220
Total assets administered on behalf of Government	57,504	425,453	806,518	870,220	900,220
LIABILITIES					
Payables					
Other payables	131,160	131,160	131,160	131,160	131,160
Total payables	131,160	131,160	131,160	131,160	131,160
Total liabilities administered on behalf of Government	131,160	131,160	131,160	131,160	131,160
Net assets/(liabilities)	(73,656)	294,293	675,358	739,060	769,060

(a) The significant increase between 2019-20 and 2021-22 relates to the commencement of the Regional Broadband Scheme on 1 January 2021.

Prepared on Australian Accounting Standards basis.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Sales of goods and rendering of services	7,575	43,853	39,752	39,752	39,752
Rental Income ^(a)	852,853	-	-	-	-
Taxes	617,059	496,489	535,507	500,821	524,713
Fees	31,262	-	-	-	-
Fines	1,999	-	-	-	-
Other	5	6,086	11,043	11,608	10,158
Total cash received	1,510,753	546,428	586,302	552,181	574,623
Cash used					
Grant	5,002	12,585	4,623	2,250	-
Suppliers	6,111	4,190	4,221	4,264	4,320
Other	-	50	50	50	50
Total cash used	11,113	16,825	8,894	6,564	4,370
Net cash from/(used by) operating activities	1,499,640	529,603	577,408	545,617	570,253
INVESTING ACTIVITIES					
Cash received					
Proceeds from sale of property, plant and equipment ^(b)	432,329	2,500	-	-	-
Total cash received	432,329	2,500	-	-	-
Net cash from/(used by) investing activities	432,329	2,500	-	-	-
Net increase/(decrease) in cash held	1,931,969	532,103	577,408	545,617	570,253
Cash and cash equivalents at beginning of reporting period	451	436	436	436	436
Cash from Official Public Account for:					
- Appropriations	18,711	16,775	8,844	6,514	4,320
- Special accounts	-	50	50	50	50
Total cash from Official Public Account	18,711	16,825	8,894	6,564	4,370
Cash to Official Public Account for:					
- Appropriations	(1,950,695)	(548,978)	(586,352)	(552,231)	(574,673)
- Special accounts	-	50	50	50	50
Total cash to Official Public Account	(1,950,695)	(548,928)	(586,302)	(552,181)	(574,623)
Cash and cash equivalents at end of reporting period	436	436	436	436	436

(a) Rental income relates to the proceeds from the 3.6 GHz spectrum licences.

(b) The 2019-20 actual relates to the recognition of the final instalments for the 700MHz spectrum licences.

Prepared on Australian Accounting Standards basis.

AUSTRALIAN FILM, TELEVISION AND RADIO SCHOOL

ENTITY RESOURCES AND PLANNED PERFORMANCE

AUSTRALIAN FILM, TELEVISION AND RADIO SCHOOL

Section 1: Entity overview and resources	175
1.1 Strategic direction statement	175
1.2 Entity resource statement	177
1.3 Budget measures	178
Section 2: Outcomes and planned performance	179
2.1 Budgeted expenses and performance for Outcome 1	180
Section 3: Budgeted financial statements	183
3.1 Budgeted financial statements	183
3.2 Budgeted financial statements tables	184

AUSTRALIAN FILM, TELEVISION AND RADIO SCHOOL

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The Australian Film, Television and Radio School (AFTRS) is the national institution for education, training and research for the screen and broadcast industries. AFTRS helps to build a strong local industry, empowering storytelling talent to create great Australian content and engage local and international audiences.

AFTRS offers world-class, industry-relevant screen and broadcast education and skills training with a focus on creativity and cultural entrepreneurship. AFTRS also deepens and broadens skills in practitioners through industry training and thought leadership targeted to meet the identified needs of screen and broadcast partners and beyond. AFTRS explores new frontiers of story and technology via research projects and hosts events that help creative practitioners grapple with emerging practices and ideas.

AFTRS partners across Australia to find great storytellers, whatever their background, and equip them with the skills they need to become the leaders of screen and broadcast industries internationally.

AFTRS recognises that in the context of major disruptions to the screen and broadcast sectors, the skills of creative problem solving, agility, collaboration, communication, 'big-picture' innovation and entrepreneurialism will be key to the ongoing success of our professional workforce.

AFTRS' purpose is to find and empower Australian talent to shape and share their stories with the world by delivering future-focused, industry-relevant education, research and training. AFTRS' vision is to be the focal point for innovation in screen, sound and storytelling, globally.

AFTRS' strategic pillars are to find, develop and support Australian storytelling talent with the following areas of strategic focus:

- **Outreach** – Empower all Australians to tell their stories, wherever they come from and whoever they are
- **Talent Development** – Educate and train new talent to ensure innovative, relevant Australian content creators are supported on their journey into the screen and broadcast industry

Australian Film, Television and Radio School Budget Statements

- **Industry Training** – Ensure current Australian screen and broadcast practitioners have the highest levels of skills required to compete in the international marketplace
- **Research and Innovation** – Drive innovation in the screen and broadcast industry and practice-based education through research to ensure relevance and growth
- **Inclusion** – Ensure AFTRS reflects Australian society by supporting diversity across its activities
- **Operations** – Ensure an efficient and effective financially sustainable organisation
- **Communications** – Position AFTRS as a leading international centre of excellence and innovation in education for the screen and broadcast industries.

These strategies ensure that AFTRS will achieve its Outcome and program in 2020–21 and over the forward estimates.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to AFTRS for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the AFTRS operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: AFTRS resource statement — Budget estimates for 2020-21 as at Budget October 2020

	2019-20 Estimated actual \$'000	2020-21 Estimate \$'000
Opening balance/cash reserves at 1 July	6,560	7,589
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	22,605	25,059
Total annual appropriations	22,605	25,059
Total funds from Government	22,605	25,059
Funds from other sources		
Interest	180	74
Sale of goods and services	7,739	8,785
Other	145	18
Total funds from other sources	8,064	8,877
Total net resourcing for AFTRS	37,229	41,525
<hr/>		
Average staffing level (number)	2019-20 139	2020-21 145

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2020-21.

AFTRS is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to AFTRS and are considered "departmental" for all purposes.

1.3 BUDGET MEASURES

Budget measures relating to AFTRS are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: AFTRS 2020-21 Budget measures
Measures announced after the Economic and Fiscal Update July 2020

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Payment measures					
COVID-19 Response Package — arts portfolio entities	1.1				
Departmental payments		2,300	-	-	-
Total		2,300	-	-	-
Total payment measures					
Departmental		2,300	-	-	-
Total		2,300	-	-	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the Public Governance, Performance and Accountability Act 2013. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports - to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for AFTRS can be found at:

<https://www.aftrs.edu.au/governance/corporate-documents/>

The most recent annual performance statement can be found at:

https://www.aftrs.edu.au/wp-content/uploads/2019/10/AFTRS_AnnualReport_2018-19.pdf

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Support the development of a professional screen arts and broadcast culture in Australia including through the provision of specialist industry-focused education, training, and research

Budgeted expenses for Outcome 1

This table shows how much AFTRS intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 1.1: Delivery of specialist education					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	22,605	25,059	22,635	22,605	22,636
Expenses not requiring appropriation in the budget year	363	190	111	147	235
Revenues from other independent sources	8,004	8,877	9,014	9,280	9,355
Total expenses for Program 1.1	30,972	34,126	31,760	32,032	32,226
Outcome 1 totals by resource type					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	22,605	25,059	22,635	22,605	22,636
Expenses not requiring appropriation in the budget year	363	190	111	147	235
Revenues from other independent sources	8,004	8,877	9,014	9,280	9,355
Total expenses for Outcome 1	30,972	34,126	31,760	32,032	32,226
	2019-20	2020-21			
Average staffing level (number)	139	145			

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Support the development of a professional screen arts and broadcast culture in Australia including through the provision of specialist industry-focused education, training, and research		
Program 1.1 – Delivery of specialist education to meet the diverse creative needs of students and the skill requirements of industry by means of award courses, activities, and events and through its Open Program		
Delivery	Program 1.1 is delivered through higher education award courses, industry skills courses and workshops, outreach and schools programs, corporate courses, and research activities and publications. Target groups comprise potential and current film, television and radio students, members of the screen and broadcast industry, cultural and industry partners, and Indigenous Australians.	
Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets
2019-20	<p>Outreach: Build awareness and appreciation of Australian screen and broadcast culture and empower all Australians to tell their stories, wherever they come from and whoever they are</p> <p>Talent Development: Educate and train new talent to ensure innovative, relevant Australian content creators are supported on their journey into the screen and broadcast industry</p> <p>Industry Training: Ensure current Australian screen and broadcast practitioners have the highest levels of skills required to compete in the international marketplace</p>	<p>Target met</p> <p>3,000 participants in AFTRS training</p> <p>50,000 views of AFTRS content and events</p> <p>10 partnerships a year to deliver training nationally</p> <p>Target met</p> <p>425 award course applications received</p> <p>300 new and ongoing Award Course student enrolments</p> <p>80% eligible completions</p> <p>Target met</p> <p>200 industry practitioners</p> <p>Triennial consultation on national skills requirements of industry</p> <p>2 industry research projects per year</p>
2020-21	<p>Outreach: Build awareness and appreciation of Australian screen and broadcast culture and empower all Australians to tell their stories, wherever they come from and whoever they are</p> <p>Talent Development: Educate and train new talent to ensure innovative, relevant Australian content creators are supported on their journey into the screen and broadcast industry</p>	<p>3,000 participants in AFTRS training</p> <p>50,000 views of AFTRS content and events</p> <p>10 partnerships a year to deliver training nationally</p> <p>425 award course applications received</p> <p>300 new and ongoing Award Course student enrolments</p> <p>80% eligible completions</p>

Australian Film, Television and Radio School Budget Statements

Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets
2020-21 continued	Industry Training: Ensure current Australian screen and broadcast practitioners have the highest levels of skills required to compete in the international marketplace	200 industry practitioners Triennial consultation on national skills requirements of industry 2 industry research projects per year
2021-22 and beyond	As per 2020-21	As per 2020-21
Purposes	AFTRS' purpose is to find and empower Australian talent to shape and share their stories with the world by delivering future-focused, industry-relevant education, research and training.	

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2020-21 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

Comprehensive income statement

Own-source revenue is expected to increase by 10.9% in 2020-21. Award Course fee income of \$6.4 million is an increase of 12.4% from the 2019-20 result, and is expected to continue to increase across the forward estimates period. Income from the Open Program and Business Development is budgeted to be \$2.3 million for 2020-21 (\$2.0 million for 2019-20) and is then expected to increase throughout the forward estimates period.

Employee costs are expected to decrease by 2.5% to \$16.8 million in 2020-21 and then increase over the forward years. Overall, total expenses for 2020-21 (\$34.1 million) is an increase of 10.2% from 2019-20. The impact of AASB 16 Leases on AFTRS' result for 2020-21 is expected to be \$0.2 million with a similar impact in the forward years. Average staffing level is planned to be 145 in the forward years.

Departmental balance sheet

The budgeted balance sheet is based on the latest June 2020 forecast with due consideration to flow-ons from the capital expenditure budget, income statements and cash inflows and outflows.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES					
Employee benefits	17,233	16,799	17,639	17,816	17,995
Suppliers	6,458	10,090	6,807	6,987	7,333
Depreciation and amortisation	6,369	6,539	6,343	6,345	6,386
Finance costs	742	698	971	884	512
Write-down and impairment of assets	170	-	-	-	-
Total expenses	30,972	34,126	31,760	32,032	32,226
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	7,739	8,785	8,930	9,196	9,271
Interest	180	74	63	63	63
Other	82	18	18	18	18
Total own-source revenue	8,001	8,877	9,011	9,277	9,352
Gains					
Sale of assets	3	-	3	3	3
Other	60	-	-	-	-
Total gains	63	-	3	3	3
Total own-source income	8,064	8,877	9,014	9,280	9,355
Net (cost of)/contribution by services	(22,908)	(25,249)	(22,746)	(22,752)	(22,871)
Revenue from Government	22,605	25,059	22,635	22,605	22,636
Surplus/(deficit) attributable to the Australian Government	(303)	(190)	(111)	(147)	(235)
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation surplus	910	-	-	-	-
Total other comprehensive income	910	-	-	-	-
Total comprehensive income/(loss)	607	(190)	(111)	(147)	(235)
Total comprehensive income/(loss) attributable to the Australian Government	607	(190)	(111)	(147)	(235)

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	7,589	7,165	7,051	8,132	9,368
Trade and other receivables	143	3,067	3,115	3,204	3,229
Total financial assets	7,732	10,232	10,166	11,336	12,597
Non-financial assets					
Land and buildings	56,955	53,448	49,889	45,275	40,661
Property, plant and equipment	7,749	7,796	7,766	7,690	7,586
Intangibles	1,209	1,037	923	853	770
Prepayments	509	509	509	509	509
Total non-financial assets	66,422	62,790	59,087	54,327	49,526
Total assets	74,154	73,022	69,253	65,663	62,123
LIABILITIES					
Payables					
Suppliers	1,179	1,179	1,179	1,179	1,179
Other payables	412	3,678	3,737	3,848	3,880
Total payables	1,591	4,857	4,916	5,027	5,059
Interest bearing liabilities					
Leases	57,136	53,601	49,951	46,419	43,081
Total interest bearing liabilities	57,136	53,601	49,951	46,419	43,081
Provisions					
Employee provisions	3,052	2,379	2,312	2,290	2,291
Total provisions	3,052	2,379	2,312	2,290	2,291
Total liabilities	61,779	60,837	57,179	53,736	50,431
Net assets	12,375	12,185	12,074	11,927	11,692
EQUITY					
Parent entity interest					
Reserves	1,070	1,070	1,070	1,070	1,070
Retained surplus (accumulated deficit)	11,305	11,115	11,004	10,857	10,622
Total parent entity interest	12,375	12,185	12,074	11,927	11,692
Total equity	12,375	12,185	12,074	11,927	11,692

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)

	Retained earnings	Asset revaluation reserve	Total equity
	\$'000	\$'000	\$'000
Opening balance as at 1 July 2020			
Balance carried forward from previous period	11,305	1,070	12,375
Adjusted opening balance	11,305	1,070	12,375
Comprehensive income			
Surplus/(deficit) for the period	(190)	-	(190)
Total comprehensive income	(190)	-	(190)
Estimated closing balance as at 30 June 2021	11,115	1,070	12,185
Closing balance attributable to the Australian Government	11,115	1,070	12,185

Prepared on Australian Accounting Standards basis

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	22,605	25,059	22,635	22,605	22,636
Sale of goods and rendering of services	7,601	9,127	8,941	9,218	9,278
Interest	210	74	63	63	63
Net GST received	1,101	1,100	1,100	1,100	1,100
Other	-	18	18	18	18
Total cash received	31,517	35,378	32,757	33,004	33,095
Cash used					
Employees	16,929	17,472	17,706	17,838	17,994
Suppliers	6,820	11,190	7,772	6,897	7,243
Interest payments on lease liability	742	698	971	884	512
Total cash used	24,491	29,360	26,449	25,619	25,749
Net cash from/(used by) operating activities	7,026	6,018	6,308	7,385	7,346
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of property, plant and equipment	3	-	3	3	3
Total cash received	3	-	3	3	3
Cash used					
Purchase of property, plant and equipment and intangibles	1,565	1,851	1,719	1,719	1,719
Total cash used	1,565	1,851	1,719	1,719	1,719
Net cash from/(used by) investing activities	(1,562)	(1,851)	(1,716)	(1,716)	(1,716)

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental resources ^(a)	1,565	1,851	1,719	1,719	1,719
TOTAL	1,565	1,851	1,719	1,719	1,719
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	1,565	1,851	1,719	1,719	1,719
Total cash used to acquire assets	1,565	1,851	1,719	1,719	1,719

(a) Funded from annual appropriations and may include donations and contributions, gifts, internally developed assets, and proceeds from the sale of assets.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2020-21)

	Asset Category			Total
	Buildings	Other property, plant and equipment	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000
As at 1 July 2020				
Gross book value	-	7,662	2,451	10,113
Gross book value - ROU assets	61,435	137	-	61,572
Accumulated depreciation/amortisation and impairment	-	(25)	(1,242)	(1,267)
Accumulated depreciation/amortisation and impairment - ROU assets	(4,480)	(25)	-	(4,505)
Opening net book balance	56,955	7,749	1,209	65,913
Capital asset additions				
Estimated expenditure on new or replacement assets				
By purchase - appropriation ordinary annual services ^(a)	-	1,538	313	1,851
Total additions	-	1,538	313	1,851
Other movements				
Depreciation/amortisation expense	-	(1,469)	(485)	(1,954)
Depreciation/amortisation on ROU assets	(4,563)	(22)	-	(4,585)
Other				-
Other - ROU assets	1,056	-	-	1,056
Total other movements	(3,507)	(1,491)	(485)	(5,483)
As at 30 June 2021				
Gross book value	-	9,200	2,764	11,964
Gross book value - ROU assets	62,491	137	-	62,628
Accumulated depreciation/amortisation and impairment	-	(1,494)	(1,727)	(3,221)
Accumulated depreciation/amortisation and impairment - ROU assets	(9,043)	(47)	-	(9,090)
Closing net book balance	53,448	7,796	1,037	62,281

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No.1) 2020-21 for depreciation/amortisation expenses, DCBs or other operational expenses.

Prepared on Australian Accounting Standards basis.

AUSTRALIAN MARITIME SAFETY AUTHORITY

ENTITY RESOURCES AND PLANNED PERFORMANCE

AUSTRALIAN MARITIME SAFETY AUTHORITY

Section 1: Entity overview and resources	195
1.1 Strategic direction statement	195
1.2 Entity resource statement	196
1.3 Budget measures	197
Section 2: Outcomes and planned performance	198
2.1 Budgeted expenses and performance for Outcome 1	199
Section 3: Budgeted financial statements	204
3.1 Budgeted financial statements	204
3.2 Budgeted financial statements tables	206

AUSTRALIAN MARITIME SAFETY AUTHORITY

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The Australian Maritime Safety Authority (AMSA) is a statutory authority established under the Australian Maritime Safety Authority Act 1990 (AMSA Act) to:

- promote maritime safety and protection of the marine environment
- prevent and combat ship-sourced pollution in the marine environment
- provide infrastructure to support safety of navigation in Australian waters
- provide a national search and rescue service to the maritime and aviation sectors
- provide, on request, services to the maritime industry on a commercial basis
- provide, on request, services of a maritime nature on a commercial basis to the Commonwealth and/or states and territories.

AMSA regularly assesses its operating environment, challenges, goals and risks to identify key priorities for coming years.

In 2020–21, AMSA will continue to focus on the strategic priorities that reflect AMSA's statutory responsibilities. AMSA's objectives are consistent with the whole of government regulatory reform agenda and form the basis for the program objectives and outputs detailed in the following sections.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to AMSA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for AMSA's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to Budget Paper No. 4 – Agency Resourcing.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Australian Maritime Safety Authority resource statement — Budget estimates for 2020-21 as at Budget October 2020

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000
Opening balance/cash reserves at 1 July	19,773	18,774
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	81,986	84,277
Total annual appropriations	81,986	84,277
Special appropriations		
Australian Maritime Safety Authority Act 1990 ^(b)	125,158	127,757
Total special appropriations	125,158	127,757
Amounts received from related entities ^(c)		
Department of Foreign Affairs and Trade	3,283	3,829
Total amounts received from related entities	3,283	3,829
Total funds from Government	210,427	215,863
Funds from other sources		
Interest	2,290	1,293
Sale of goods and services	22,435	15,309
Total funds from other sources	24,725	16,602
Total net resourcing for AMSA	254,925	251,239
<hr/>		
Average staffing level (number)	432	448

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2020-21.

(b) Levies collected under Marine Navigation Levy Collection Act 1989, Marine Navigation (regulatory Functions) Levy Collection Act 1991 and Protection of the Sea (Shipping Levy) Collection Act 1981 are paid to the Consolidated Revenue Fund and appropriated under section 48 of the AMSA Act.

(c) Funding provided by a government entity that is not specified within the annual appropriation bills as a payment to the Corporate Commonwealth Entity.

AMSA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to AMSA and are considered "departmental" for all purposes.

1.3 BUDGET MEASURES

Budget measures relating to AMSA are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: AMSA 2020-21 Budget measures
Measures announced after the Economic and Fiscal Update July 2020

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Receipt measures					
National System for Domestic Commercial Vessel Safety — deferral of charging review and additional funding	1.1				
Departmental receipts		-	(11,030)	-	-
Total		-	(11,030)	-	-
Total receipt measures					
Departmental		-	(11,030)	-	-
Total		-	(11,030)	-	-
Payment measures					
National System for Domestic Commercial Vessel Safety — deferral of charging review and additional funding	1.1				
Departmental payments		-	-	-	-
Total		-	-	-	-
Total payment measures					
Departmental		-	-	-	-
Total		-	-	-	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the Public Governance, Performance and Accountability Act 2013. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for AMSA can be found at:

<https://www.amsa.gov.au/about/corporate-publications/corporate-plan-2020-21>

The most recent annual performance statement can be found at:

<https://www.amsa.gov.au/about/corporate-publications/annual-report-2018-19>

AMSA contributes to one Outcome and one Program, which is divided into two sub-programs:

- **Sub-program 1: Seafarer and ship safety and environment protection** aims to achieve the first part of AMSA's Outcome: Minimising the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services.
- **Sub-program 2: Search and rescue** aims to achieve the second part of AMSA's Outcome: Maximising the number of people saved from maritime and aviation incidents through search and rescue coordination.

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services and maximise people saved from maritime and aviation incidents through search and rescue coordination

Budgeted expenses for Outcome 1

This table shows how much AMSA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 1.1: Seafarer and ship safety, environment protection and search and rescue					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	81,986	84,277	88,226	78,895	78,920
Payment from related entities	3,283	3,829	-	-	-
Special appropriations					
Australian Maritime Safety Authority Act 1990 - s48	127,617	125,700	127,600	142,064	146,675
Expenses not requiring appropriation in the budget year ^(a)	(3,025)	(573)	-	-	-
Revenues from other independent sources	32,513	17,034	13,773	11,603	10,053
Total expenses for Program 1.1	242,374	230,267	229,599	232,562	235,648
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	81,986	84,277	88,226	78,895	78,920
Payment from related entities	3,283	3,829	-	-	-
Special Appropriations	127,617	125,700	127,600	142,064	146,675
Expenses not requiring appropriation in the budget year ^(a)	(3,025)	(573)	-	-	-
Revenues from other independent sources	32,513	17,034	13,773	11,603	10,053
Total expenses for Outcome 1	242,374	230,267	229,599	232,562	235,648
Average staffing level (number)					
	2019-20 432	2020-21 448			

Table 2.1.1: Budgeted expenses for Outcome 1 (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Sub-program 1.1.1: Seafarer and ship safety and environment protection					
Revenue from Government					
Ordinary Annual Services (Appropriation Bill No. 1)	10,485	13,206	16,196	6,002	4,941
Payments from related entities	3,155	3,818	-	-	-
Special Appropriations					
Australian Maritime Safety Authority Act 1990 - s48	127,617	125,700	127,600	142,064	146,675
Revenues from other independent sources	31,902	16,618	13,389	11,264	9,718
Expenses not requiring appropriation in the Budget year ^(a)	(3,025)	(573)	-	-	-
Total sub-program 1.1.1 expenses	170,134	158,769	157,185	159,330	161,334
Sub-program 1.1.2: Search and rescue					
Revenue from Government					
Ordinary Annual Services (Appropriation Bill No. 1)	71,501	71,071	72,030	72,893	73,979
Payments from related entities	128	11	-	-	-
Revenues from other independent sources	611	416	384	339	335
Total sub-program 1.1.2 expenses	72,240	71,498	72,414	73,232	74,314
Total of Sub-programs					
Total program expenses	242,374	230,267	229,599	232,562	235,648

(a) Expenses not requiring appropriation in the Budget year is surplus.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services and maximise people saved from maritime and aviation incidents through search and rescue coordination		
Program 1.1 – Seafarer and ship safety, environment protection and search and rescue.		
Sub-program 1.1.1 – Seafarer and ship safety and environment protection aims to minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services.		
Delivery	Activity: ensuring regulated vessels are operated safely and meeting standards Target: vessel owners, vessel operators, seafarers Activity: preventing pollution from shipping Target: vessel owners, vessel operators, seafarers Activity: supporting safe navigation Target: vessel owners, vessel operators, commercial and recreational seafarers Activity: contributing to and implementing international conventions Target: vessel owners, vessel operators, seafarers, international bodies, other nations, other regulators (within Australia and internationally) Activity: ensuring seafarer standards and welfare Target: vessel owners, vessel operators, seafarers, education and training bodies Activity: delivering, implementing and enhancing the National System for Domestic Commercial Vessel Safety Target: domestic vessel owners, vessel operators, seafarers	
Performance information		
Year	Performance criteria	Targets
2019-20	Improvement in the standard of foreign flagged ships and Australian flagged ships (regulated under the Navigation Act 2012) operating in Australian waters, demonstrated through the proportion of serious incidents to total port arrivals Number of significant pollution incidents caused by shipping in Australian waters ^(a)	Target met Target: ≤0.5% Achievement: 0.19% Target met Target: Zero incidents Achievement: <i>Zero incidents</i>
2020-21	Improvement in the standard of foreign flagged ships and Australian flagged ships (regulated under the Navigation Act 2012) operating in Australian waters, demonstrated through the proportion of serious incidents to total port arrivals Reducing trend in the number of significant pollution incidents ^{(b) (c)}	Target: ≤0.5% Target: trending to zero

Australian Maritime Safety Authority Budget Statements

Performance information		
Year	Performance criteria	Targets
2020-21 continued	Timeliness of response to significant oil spill incidents ^(c) ^(d)	Target: within 4 hours
2021-22 and beyond	As per 2020-21	As per 2020-21
Purposes	<p>As Australia's national maritime regulatory body, AMSA promotes the safety and protection of our marine environment and combats ship-sourced pollution. AMSA provides the infrastructure for safety of navigation in Australian waters, and maintains a national search and rescue service for the maritime and aviation sectors.</p> <p>Vision: Safe and clean seas, saving lives</p> <p>Mission: Ensuring safe vessel operations, combatting marine pollution, and rescuing people in distress</p> <p>Roles:</p> <ul style="list-style-type: none"> promote maritime safety and protection of the marine environment prevent and combat ship-sourced pollution in the marine environment provide infrastructure to support safe navigation in Australian waters provide, on request, services to the maritime industry on a commercial basis provide, on request, services of a maritime nature on a commercial basis to the Commonwealth and/or states and territories 	

- (a) For 2019-20, a significant pollution incident was defined as an oil spill discharge of over 50,000 litres/50 tonnes only.
- (b) This measure refines the previous measure "Number of significant pollution incidents caused by shipping in Australian waters".
- (c) From 2020-21 onwards a significant pollution or a significant oil spill incident is now defined as a Level 2 (or higher) incident in accordance with the National Plan for Maritime Environmental Emergencies - see <https://www.amsa.gov.au/sites/default/files/amsa-496-national-plan.pdf>. Level 2 Incidents are more complex in size, duration, resource management and risk. AMSA felt that the 13 characteristics that together constitute a Level 2 incident was a more comprehensive descriptor than using a single volume based criteria. A Level 2 incident is characterised by the following:
- Multiple jurisdictions
 - Some functions delegated or Sections created
 - Routine multi-agency response
 - Outline incident plan
 - Requires intra-state resources
 - Escalated response
 - Multiple shifts days to weeks
 - Single hazard
 - Potential for loss of life
 - Significant environmental impacts and recovery may take months.
 - Remediation required.
 - Groups of fauna or threatened fauna
 - Business failure
 - Ongoing reduced social services
 - Medium term infrastructure failure
 - National media coverage.
- (d) New measure.

Table 2.1.2: Performance criteria for Outcome 1 (continued)

Program 1.1 – Seafarer and ship safety, environment protection and search and rescue.	
Sub-program 1.1.2 – Search and rescue aims to maximise the number of people saved from maritime and aviation incidents through coordinating search and rescue.	
Delivery	Activity: saving lives daily through search and rescue Target: persons in distress/lives at risk, emergency services

Performance information		
Year	Performance criteria	Targets
2019-20	Save as many lives as possible from those at risk ^(a)	Target not met Target: 100% Achievement: 99% ^(b)
2020-21	Save as many lives as possible from those at risk ^(a)	Target: 100%
2021-22 and beyond	As per 2020-21	As per 2020-21
Purposes	<p>As Australia's national maritime regulatory body, AMSA promotes the safety and protection of our marine environment and combats ship-sourced pollution. AMSA provides the infrastructure for safety of navigation in Australian waters, and maintains a national search and rescue service for the maritime and aviation sectors.</p> <p>Vision: Safe and clean seas, saving lives</p> <p>Mission: Ensuring safe vessel operations, combatting marine pollution, and rescuing people in distress</p> <p>Roles:</p> <ul style="list-style-type: none"> • promote maritime safety and protection of the marine environment • prevent and combat ship-sourced pollution in the marine environment • provide infrastructure to support safe navigation in Australian waters • provide, on request, services to the maritime industry on a commercial basis • provide, on request, services of a maritime nature on a commercial basis to the Commonwealth and/or states and territories. 	

- (a) A person is defined as 'at risk' if they have a chance of surviving the initial maritime or aviation incident. Each search and rescue (SAR) incident reported to AMSA is triaged to assess the requirement to respond to a life at risk. Sometimes the assessment concludes that the life has already been lost, or AMSA is unable to determine if a life is actually at risk, i.e. false beacon activations. For those incidents which are assessed as requiring a response – i.e. a life is identified as being 'at risk' - it is important that AMSA measures the performance of resources available to AMSA to effect a rescue, which are ultimately reflected in the number of lives saved and the percentage of lives saved from those at risk.
- (b) AMSA's intention is to save all lives at risk. In practicality, the circumstances surrounding individual incidents – i.e. severe medical conditions requiring specialist treatment, bad weather – affect the possibility of success of a SAR response. This reality is reflected in the previous results reported by AMSA for this measure, ranging between 95-99% annually. For 2020–21 AMSA will report both a percentage and count.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of AMSA's finances for the 2020–21 Budget year, including the impact of Budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

AMSA is projecting a budget operating surplus of \$0.6 million for the budget year 2020–21 and neutral position for forward years. The estimated actual for 2019–20 is an operating surplus of \$3.0 million.

AMSA revenue

AMSA's major revenue sources are listed below:

- Levies are collected from the shipping industry and appropriated under section 48 of the AMSA Act as special appropriations to fund AMSA's ship safety and environment protection functions. In 2020–21, levy revenue is estimated at \$125.7 million, which is \$1.9 million lower than the 2019–20 levy revenue of \$127.6 million. The lower projection of levy factors in the expected drop in global demand from the ongoing recession.

There are three types of levies

- Marine Navigation (Regulatory Functions) Levy - funds AMSA's shipping regulatory functions
- Marine Navigation Levy - funds the national network of marine and aids to navigation
- Protection of the Sea Levy - funds activities related to pollution and emergency response services.
- Community Service Obligation funding is received from the Australian Government for search and rescue coordination services in Australia's internationally designated search and rescue region. AMSA will receive an annual departmental appropriation of \$60.6 million in 2020–21 for providing search and rescue co-ordination services to the community (\$60.4 million in estimated actuals 2019–20) and \$10.4 million to cover the cost of search and rescue incidents (\$11.1 million estimated actuals in 2019–20).
- Transitional funding from Australian Government to support the service delivery under the National System (\$10.5 million in 2019–20, \$13.2 million in 2020–21, \$16.2 million in 2021–22, \$6.0 million in 2022–23 and \$4.9 million in 2023–24).
- Transitional funding package from states and territories for the National System (\$10.5 million in 2019–20, \$8.0 million in 2020–21, \$5.2 million in 2021–22, \$3.0 million in 2022–23 and \$1.5 million 2023–24).

Australian Maritime Safety Authority Budget Statements

- Revenue from independent sources comprising of fees and charges related to specific service delivery and interest revenue (\$13.8 million in 2019–20, \$12.9 million in 2020–21, \$8.6 million in 2021–22 and forward years).

AMSA makes determinations in fixing charges under section 47 of the AMSA Act, which requires fees and charges to reasonably relate to the costs incurred by AMSA in their provision. AMSA has a range of services with charges based on the average cost of delivering a specific service or the time taken to deliver the service multiplied by a standard hourly rate. These services include:

- approvals, certificates and determinations for ships, cargo and ship safety equipment
- activities related to issuing certificates of competency to seafarers, including conducting practical oral examinations for navigation and engineering officers
- assessment of sea time pre-requisites for qualifications, issuing and renewing coastal pilot licenses and services provided by the Australian Shipping Registration Office.

AMSA estimates a total revenue of \$230.8 million in the 2020–21 budget period (\$245.4 million in the 2019–20 estimated actuals) as summarised in the following table.

Revenue comparison

	2019-20 Estimated actual (\$m)	2020-21 Budget (\$m)
AMSA revenue sources:		
• Special appropriations of levies collected from the shipping industry	127.6	125.7
• Annual departmental appropriation for search and rescue functions	70.9	73.8
• Annual departmental appropriation for search and rescue response	11.1	10.4
• Revenue from independent sources (fees, charges and interest)	35.8	20.9
Total Revenue	245.4	230.8

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES					
Employee benefits	73,511	72,221	73,665	75,138	76,641
Suppliers	124,522	117,812	116,129	117,569	118,266
Depreciation and amortisation	38,482	38,862	38,615	38,829	39,768
Finance costs	1,813	1,372	1,190	1,026	973
Write-down and impairment of assets	4,046	-	-	-	-
Total expenses	242,374	230,267	229,599	232,562	235,648
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	12,004	11,729	7,569	7,569	7,569
Interest	1,829	1,140	1,000	1,000	1,000
Reversal of provision for pollution incidents	11,448	-	-	-	-
Contributions from states and territories	10,515	7,994	5,204	3,034	1,484
Total own-source revenue	35,796	20,863	13,773	11,603	10,053
Total own-source income	35,796	20,863	13,773	11,603	10,053
Net (cost of)/contribution by services	(206,578)	(209,404)	(215,826)	(220,959)	(225,595)
Revenue from Government	209,603	209,977	215,826	220,959	225,595
Surplus/(deficit) attributable to the Australian Government	3,025	573	-	-	-
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation surplus	(1,774)	-	-	-	-
Total other comprehensive income	(1,774)	-	-	-	-
Total comprehensive income/(loss)	1,251	573	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	1,251	573	-	-	-

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	18,774	18,616	18,322	16,494	16,724
Trade and other receivables	9,857	8,900	9,400	9,500	9,400
Other investments	71,000	66,000	65,000	65,000	65,000
Total financial assets	99,631	93,516	92,722	90,994	91,124
Non-financial assets					
Land and buildings	50,894	42,897	37,764	33,817	59,172
Property, plant and equipment	204,088	189,621	174,917	159,429	165,567
Intangibles	21,332	24,746	26,732	28,707	30,682
Inventories	4,157	4,157	4,157	4,157	4,157
Prepayments	4,219	4,500	3,800	4,000	4,100
Total non-financial assets	284,690	265,921	247,370	230,110	263,678
Total assets	384,321	359,437	340,092	321,104	354,802
LIABILITIES					
Payables					
Suppliers	21,632	22,000	20,000	21,000	21,000
Other payables	1,737	168	168	168	168
Total payables	23,369	22,168	20,168	21,168	21,168
Interest bearing liabilities					
Leases	128,156	108,579	90,821	73,310	107,205
Total interest bearing liabilities	128,156	108,579	90,821	73,310	107,205
Provisions					
Employee provisions	23,141	22,895	23,734	24,546	25,488
Other provisions	25,143	20,710	20,284	16,995	15,856
Total provisions	48,284	43,605	44,018	41,541	41,344
Total liabilities	199,809	174,352	155,007	136,019	169,717
Net assets	184,512	185,085	185,085	185,085	185,085
EQUITY					
Parent entity interest					
Contributed equity	37,986	37,986	37,986	37,986	37,986
Reserves	92,723	92,723	92,723	92,723	92,723
Retained surplus (accumulated deficit)	53,803	54,376	54,376	54,376	54,376
Total parent entity interest	184,512	185,085	185,085	185,085	185,085
Total equity	184,512	185,085	185,085	185,085	185,085

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2020				
Balance carried forward from previous period	53,803	92,723	37,986	184,512
Comprehensive income				
Other comprehensive income	573	-	-	573
Total comprehensive income	573	-	-	573
of which:				
Attributable to the Australian Government	573	-	-	573
Estimated closing balance as at 30 June 2021	54,376	92,723	37,986	185,085
Closing balance attributable to the Australian Government	54,376	92,723	37,986	185,085

Prepared on Australian Accounting Standards basis

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	81,986	84,277	88,226	78,895	78,920
Receipts from Government					
Sale of goods and rendering of services	25,718	19,138	13,073	10,803	9,053
Interest	2,290	1,293	1,000	1,000	1,000
Dividends					
Net GST received	16,733	11,232	11,900	12,100	11,700
Other	125,158	127,757	126,600	141,564	146,975
Total cash received	251,885	243,697	240,799	244,362	247,648
Cash used					
Employees	71,681	72,467	72,826	74,326	75,699
Suppliers	162,566	135,859	129,745	131,984	131,378
Borrowing costs	1,829	1,140	1,000	1,000	1,000
Total cash used	236,076	209,466	203,571	207,310	208,077
Net cash from/(used by) operating activities	15,809	34,231	37,228	37,052	39,571
INVESTING ACTIVITIES					
Cash received					
Investments	19,000	5,000	1,000	-	-
Total cash received	19,000	5,000	1,000	-	-
Cash used					
Purchase of property, plant and equipment and intangibles	15,961	18,774	18,000	18,000	18,000
Total cash used	15,961	18,774	18,000	18,000	18,000
Net cash from/(used by) investing activities	3,039	(13,774)	(17,000)	(18,000)	(18,000)
FINANCING ACTIVITIES					
Cash used					
Principal payments on lease liability	19,847	20,615	20,522	20,880	21,341
Total cash used	19,847	20,615	20,522	20,880	21,341
Net cash from/(used by) financing activities	(19,847)	(20,615)	(20,522)	(20,880)	(21,341)
Net increase/(decrease) in cash held	(999)	(158)	(294)	(1,828)	230
Cash and cash equivalents at the beginning of the reporting period	19,773	18,774	18,616	18,322	16,494
Cash and cash equivalents at the end of the reporting period	18,774	18,616	18,322	16,494	16,724

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental resources ^(a)	14,811	18,774	18,000	18,000	18,000
TOTAL	14,811	18,774	18,000	18,000	18,000
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	14,811	18,774	18,000	18,000	18,000
plus additions by creditors/ borrowings	1,150	-	-	-	-
Total cash used to acquire assets	15,961	18,774	18,000	18,000	18,000

(a) Includes funding from prior year appropriations, entity receipts, and proceeds from the sale of assets.
Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2020-21)

	Asset Category				Total
	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2020					
Gross book value	2,825	11,153	126,439	26,514	166,931
Gross book value - ROU assets	3,789	42,763	102,821	-	149,373
Accumulated depreciation/ amortisation and impairment	-	(925)	(14,077)	(5,182)	(20,184)
Accumulated depreciation/amortisation and impairment - ROU assets	(354)	(8,357)	(11,095)	-	(19,806)
Opening net book balance	6,260	44,634	204,088	21,332	276,314
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase - other	-	304	11,651	6,819	18,774
By purchase - other - ROU assets	-	848	190	-	1,038
Total additions	-	1,152	11,841	6,819	19,812
Other movements					
Depreciation/amortisation expense	-	(662)	(13,568)	(3,405)	(17,635)
Depreciation/amortisation on ROU assets	(316)	(8,171)	(12,740)	-	(21,227)
Total other movements	(316)	(8,833)	(26,308)	(3,405)	(38,862)
As at 30 June 2021					
Gross book value	2,825	11,457	138,090	33,333	185,705
Gross book value - ROU assets	3,789	43,611	103,011	-	150,411
Accumulated depreciation/ amortisation and impairment	-	(1,587)	(27,645)	(8,587)	(37,819)
Accumulated depreciation/ amortisation and impairment - ROU assets	(670)	(16,528)	(23,835)	-	(41,033)
Closing net book balance	5,944	36,953	189,621	24,746	257,264

Prepared on Australian Accounting Standards basis.

AUSTRALIAN NATIONAL MARITIME MUSEUM

ENTITY RESOURCES AND PLANNED PERFORMANCE

AUSTRALIAN NATIONAL MARITIME MUSEUM

- Section 1: Entity overview and resources 217**
 - 1.1 Strategic direction statement 217
 - 1.2 Entity resource statement 218
 - 1.3 Budget measures 219
- Section 2: Outcomes and planned performance 220**
 - 2.1 Budgeted expenses and performance for Outcome 1 221
- Section 3: Budgeted financial statements 225**
 - 3.1 Budgeted financial statements 225
 - 3.2 Budgeted financial statements tables 226

AUSTRALIAN NATIONAL MARITIME MUSEUM

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The mission of the Australian National Maritime Museum (ANMM) is to lead the promotion and conservation of Australia's maritime heritage and culture through:

- developing and sharing its collections, knowledge and expertise
- motivating learning through research, educational programs and products
- supporting community participation to retain our maritime heritage
- exploring contemporary issues of public interest and maritime relevance.

The ANMM is primarily an exhibition institution with a heavy emphasis on public programs.

In 2020-21, the ANMM's work will be guided by the museum's Corporate Plan, which sets out ANMM's priorities and strategies to preserve, promote and share Australia's maritime heritage over the next four years.

During 2020-21, the ANMM will be focussed on its operational and financial recovery from the ongoing impacts of COVID-19. It will undertake a revised series of activities and programs, commensurate with the obligations and constraints associated with COVID-19, to achieve its purpose, including:

- delivering exhibitions and public programs on-site and off-site
- developing, preserving and showcasing collections to expand its knowledge of, and expertise in, maritime heritage and sharing it with the Australian public and the world
- partnering with communities, education institutions, other museums and researchers to create and share knowledge about our maritime heritage and our ongoing interactions with the sea and waterways
- identifying and capitalising on entrepreneurial, media and marketing opportunities to drive a sustainable financial future
- collaborating with Aboriginal and Torres Strait Islander communities and organisations to protect and promote their cultural heritage and to increase Indigenous participation in the museum's activities
- working collaboratively with partners to increase the museum's influence in decision-making, delivering results to communities across the nation, and promoting the museum internationally
- implementing best-practice governance and continuing to meet its budget
- delivery of the final year of the museum's *Encounters 2020* program.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the ANMM for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the ANMM's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: ANMM resource statement — Budget estimates for 2020-21 as at Budget October 2020

	2019-20 Estimated actual \$'000	2020-21 Estimate \$'000
Opening balance/cash reserves at 1 July	25,357	24,058
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	21,217	22,548
Annual appropriations - other services ^(b)		
Equity injection	3,153	1,694
Total annual appropriations	24,370	24,242
Amounts received from related entities		
Amounts from portfolio department ^(c)	2,939	3,726
Total amounts received from related entities	2,939	3,726
Total funds from Government	27,309	27,968
Funds from other sources		
Interest	378	150
Sale of goods and services	12,750	5,702
Other	3,501	2,430
Total funds from other sources	16,629	8,282
Total net resourcing for ANMM	69,295	60,308
<hr/>		
	2019-20	2020-21
Average staffing level (number)	114	125

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2020-21.

(b) Appropriation Bill (No. 2) 2020-21.

(c) Funding provided by the portfolio department that is not specified within the Annual Appropriation Bills as a payment to ANMM.

The ANMM is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to the ANMM and considered "departmental" for all purposes.

1.3 BUDGET MEASURES

Budget measures relating to the ANMM are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: ANMM 2020-21 Budget measures
Measures announced after the Economic and Fiscal Update July 2020

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Payment measures					
COVID-19 Response Package — arts portfolio entities	1.1				
Departmental payments		2,049	-	-	-
Total		2,049	-	-	-
Total payment measures					
Departmental		2,049	-	-	-
Total		2,049	-	-	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the Public Governance, Performance and Accountability Act 2013. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for ANMM can be found at:

<https://www.sea.museum/about/corporate-information/planning-and-reporting/corporate-plans>

The most recent annual performance statement can be found at:

<https://www.sea.museum/about/corporate-information/planning-and-reporting/annual-reports>

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Increased knowledge, appreciation and enjoyment of Australia's maritime heritage by managing the National Maritime Collection and staging programs, exhibitions and events

Budgeted expenses for Outcome 1

This table shows how much the ANMM intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 1.1: Management of Maritime Heritage					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	21,217	22,548	20,241	20,172	20,142
Payment from related entities	2,939	3,726	-	-	-
Expenses not requiring appropriation in the budget year ^(a)	2,127	3,000	3,000	3,000	3,000
Revenues from other independent sources	16,742	9,038	10,747	12,088	13,728
Total expenses for Program 1.1	43,025	38,312	33,988	35,260	36,870
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	21,217	22,548	20,241	20,172	20,142
Payment from related entities	2,939	3,726	-	-	-
Expenses not requiring appropriation in the budget year ^(a)	2,127	3,000	3,000	3,000	3,000
Revenues from other independent sources	16,742	9,038	10,747	12,088	13,728
Total expenses for Outcome 1	43,025	38,312	33,988	35,260	36,870
Average staffing level (number)					
	2019-20 114	2020-21 125			

(a) Expenses not requiring appropriation in the Budget year reflect depreciation of heritage and cultural assets.

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 1: Increased knowledge, appreciation and enjoyment of Australia’s maritime heritage by managing the National Maritime Collection and staging programs, exhibitions and events		
Program 1.1 Management of maritime heritage		
Delivery	The ANMM's targets for 2020-21 are a variety of educational and engagement programs, exhibitions and events focusing on Australia’s maritime heritage and delivery of the final year of the museum’s <i>Encounters 2020</i> program.	
Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets
2019-20	<p>Engage, educate and inspire – continue to increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways.</p> <p>Collect, share and digitise – continue to build and maintain a rich national collection for current and future generations of Australians to enjoy and learn from.</p>	<p>Targets partially met</p> <p>Total visitor engagements: 7,556,048</p> <ul style="list-style-type: none">• 1,852,771 visits to the museum.• 1,716,504 number of visits to the museum’s website.• 487,157 people engaging with social media.• 69,886 students participating in school programs.• 3,439,730 people engaging with other <i>Encounters 2020</i> initiatives. <p>287 educational institutions participating in organised school learning programs.</p> <p>34,577 people participating in public programs.</p> <p>94% of visitors who were satisfied or very satisfied with their visit.</p> <p>98% of teachers reporting overall positive experience.</p> <p>93% of teachers reporting relevance to the classroom curriculum.</p> <p>Targets partially met</p> <p>122 objects acquired (in the reporting period).</p> <p>711 objects accessioned (in the reporting period).</p> <p>70% of the total collection available to the public.</p> <p>62% of the total collection digitised.</p>

Australian National Maritime Museum Budget Statements

Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets
2020-21	<p>Engage, educate and inspire – continue to increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways.</p> <p>Collect, share and digitise – continue to build and maintain a rich national collection for current and future generations of Australians to enjoy and learn from.</p>	<p>Total visitor engagements: 4,600,000</p> <ul style="list-style-type: none"> 926,386 visits to the museum. 2,489,113 number of visits to the museum's website. 578,665 people engaging with social media. 248,000 students participating in school programs 357,836 people engaging with other <i>Encounters 2020</i> initiatives. <p>486 educational institutions participating in organised school learning programs. 27,323 people participating in public. 90% of visitors who were satisfied or very satisfied with their visit. 90% of teachers reporting overall positive experience. 95% of teachers reporting relevance to the classroom curriculum.</p> <p>100 objects acquired (in the reporting period). 100 objects accessioned (in the reporting period). 70% of the total collection available to the public. 61% of the total collection digitised.</p>
2021-22 and beyond	As per 2020-21	<p>Total visitor engagements: 4,163,417</p> <ul style="list-style-type: none"> 954,166 visits to the museum. 2,357,786 number of visits to the museum's website. 596,025 people engaging with social media 255,440 students participating in school programs. <p>486 educational institutions participating in organised school learning programs. 27,323 people participating in public. 90% of visitors who were satisfied or very satisfied with their visit. 90% of teachers reporting overall positive experience. 95% of teachers reporting relevance to the classroom curriculum.</p> <p>100 objects acquired (in the reporting period). 100 objects accessioned (in the reporting period). 70% of the total collection available to the public. 61% of the total collection digitised.</p>

Australian National Maritime Museum Budget Statements

Purposes	<p>The functions of the ANMM are prescribed by its enabling legislation, the Australian National Maritime Museum Act 1990, which requires the ANMM to:</p> <ul style="list-style-type: none">• exhibit, or to make available for exhibition by others, in Australia or elsewhere, material included in the national maritime collection or maritime historical material that is otherwise in the possession of the Museum• co-operate with other institutions (whether public or private) in the exhibiting, or in the making available for exhibition, of such material• develop, preserve and maintain the national maritime collection in accordance with section 9• disseminate information relating to Australian maritime history and information relating to the Museum and its functions• conduct, arrange for and assist research into matters relating to Australian maritime history• develop sponsorship, marketing and other commercial activities relating to the Museum's functions.
-----------------	--

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the ANMM's finances for the 2020-21 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

The budgeted financial statements include the anticipated financial impacts associated with COVID-19, in particular a significant reduction in the ANMM's own-source revenue generating capacity. This has associated expenditure reductions, which will reduce ANMM's capacity to deliver its program. The financial impacts of COVID-19 are forecast to continue, while progressively reducing, across the forward estimates period. The delivery of the final year of the *Encounters 2020* program is included in 2020-21.

The Comprehensive Income Statement shows a break-even position across the budget and forward estimates period, excluding heritage and cultural asset depreciation expenses that are not funded through revenue appropriations.

The Balance Sheet shows a net equity position of between \$258.8 million and \$262.8 million across the budget and forward estimates period, representing the surplus of net assets over net liabilities. This mainly represents the ANMM's non-financial assets, including land and buildings, and heritage and cultural objects.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES					
Employee benefits	16,405	12,120	11,891	12,449	13,012
Suppliers	15,272	15,484	11,389	12,103	13,150
Grants	120	118	118	118	118
Depreciation and amortisation ^(a)	10,881	10,590	10,590	10,590	10,590
Write-down and impairment of assets	347	-	-	-	-
Total expenses	43,025	38,312	33,988	35,260	36,870
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	12,750	5,702	7,029	8,076	9,365
Interest	378	150	150	150	150
Other	6,440	6,156	3,318	3,612	3,963
Total own-source revenue	19,568	12,008	10,497	11,838	13,478
Gains					
Other	113	756	250	250	250
Total gains	113	756	250	250	250
Total own-source income	19,681	12,764	10,747	12,088	13,728
Net (cost of)/contribution by services	(23,344)	(25,548)	(23,241)	(23,172)	(23,142)
Revenue from Government	21,217	22,548	20,241	20,172	20,142
Surplus/(deficit) attributable to the Australian Government	(2,127)	(3,000)	(3,000)	(3,000)	(3,000)
OTHER COMPREHENSIVE INCOME					
Total other comprehensive income	-	-	-	-	-
Total comprehensive income/(loss)	(2,127)	(3,000)	(3,000)	(3,000)	(3,000)
Total comprehensive income/(loss) attributable to the Australian Government	(2,127)	(3,000)	(3,000)	(3,000)	(3,000)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) excluding depreciation/amortisation expenses previously funded through revenue appropriations, depreciation on ROU, principal repayments on leased assets	854	-	-	-	-
less: Heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations ^(b)	2,981	3,000	3,000	3,000	3,000
Total comprehensive income/(loss) - as per the Statement of comprehensive income	(2,127)	(3,000)	(3,000)	(3,000)	(3,000)

(a) Depreciation is estimated to ensure a break-even result. In the event ANMM cannot cover depreciation or other non-cash expenses, a request for an operating loss will be made to the Minister for Finance.

(b) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget (CDABs)) provided through Bill 2 equity appropriations. For information regarding CDAB, please refer to Table 3.5 Departmental Capital Budget Statement.

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	24,058	17,254	17,527	17,817	16,116
Trade and other receivables	2,580	1,370	1,370	1,370	1,370
Total financial assets	26,638	18,624	18,897	19,187	17,486
Non-financial assets					
Land and buildings	156,839	161,883	160,764	159,645	158,526
Property, plant and equipment	8,778	8,267	8,033	7,797	9,566
Heritage and Cultural	72,870	73,497	75,213	74,863	74,504
Intangibles	4,690	6,237	6,337	6,437	6,537
Inventories	403	403	403	403	403
Prepayments	658	658	658	658	658
Total non-financial assets	244,238	250,945	249,359	247,754	248,145
Total assets	270,876	269,569	268,256	266,941	265,631
LIABILITIES					
Payables					
Suppliers	1,606	1,606	1,606	1,606	1,606
Other payables	1,855	1,855	1,855	1,855	1,855
Total payables	3,461	3,461	3,461	3,461	3,461
Provisions					
Employee provisions	3,248	3,248	3,248	3,248	3,248
Other provisions	78	78	78	78	78
Total provisions	3,326	3,326	3,326	3,326	3,326
Total liabilities	6,787	6,787	6,787	6,787	6,787
Net assets	264,089	262,782	261,469	260,154	258,844
EQUITY					
Parent entity interest					
Contributed equity	34,591	36,285	37,972	39,657	41,347
Reserves	180,016	180,016	180,016	180,016	180,016
Retained surplus (accumulated deficit)	49,482	46,481	43,481	40,481	37,481
Total parent entity interest	264,089	262,782	261,469	260,154	258,844
Total equity	264,089	262,782	261,469	260,154	258,844

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2020				
Balance carried forward from previous period	49,481	180,016	34,591	264,088
Adjusted opening balance	49,481	180,016	34,591	264,088
Comprehensive income				
Surplus/(deficit) for the period	(3,000)	-	-	(3,000)
Total comprehensive income	(3,000)	-	-	(3,000)
of which:				
Attributable to the Australian Government	(3,000)	-	-	(3,000)
Transactions with owners				
Contributions by owners				
Equity injection - Appropriation	-	-	1,694	1,694
Sub-total transactions with owners	-	-	1,694	1,694
Estimated closing balance as at 30 June 2021	46,481	180,016	36,285	262,782
Closing balance attributable to the Australian Government	46,481	180,016	36,285	262,782

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	21,217	22,548	20,241	20,172	20,142
Sale of goods and rendering of services	11,959	6,890	7,847	8,920	10,244
Interest	462	150	150	150	150
Net GST received	2,314	1,145	1,277	1,268	1,271
Other	4,761	6,159	2,075	2,331	2,644
Total cash received	40,713	36,892	31,590	32,841	34,451
Cash used					
Employees	15,455	12,120	11,891	12,449	13,012
Suppliers	20,192	16,610	12,241	12,934	13,981
Other	144	118	118	118	118
Total cash used	35,791	28,848	24,250	25,501	27,111
Net cash from/(used by) operating activities	4,922	8,044	7,340	7,340	7,340
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of property, plant and equipment	45	-	-	-	-
Total cash received	45	-	-	-	-
Cash used					
Purchase of property, plant and equipment and intangibles	9,419	16,542	8,754	8,735	10,731
Total cash used	9,419	16,542	8,754	8,735	10,731
Net cash from/(used by) investing activities	(9,374)	(16,542)	(8,754)	(8,735)	(10,731)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	3,153	1,694	1,687	1,685	1,690
Total cash received	3,153	1,694	1,687	1,685	1,690
Net cash from/(used by) financing activities	3,153	1,694	1,687	1,685	1,690
Net increase/(decrease) in cash held	(1,299)	(6,804)	273	290	(1,701)
Cash and cash equivalents at the beginning of the reporting period	25,357	24,058	17,254	17,527	17,817
Cash and cash equivalents at the end of the reporting period	24,058	17,254	17,527	17,817	16,116

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	3,153	1,694	1,687	1,685	1,690
Total new capital appropriations	3,153	1,694	1,687	1,685	1,690
<i>Provided for:</i>					
Purchase of non-financial assets	3,153	1,694	1,687	1,685	1,690
Total items	3,153	1,694	1,687	1,685	1,690
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	3,153	1,694	1,687	1,685	1,690
Funded internally from departmental resources ^(b)	6,266	14,848	7,067	7,050	9,041
Assets received as gifts/donations	113	756	250	250	250
TOTAL	9,532	17,298	9,004	8,985	10,981
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	9,532	17,298	9,004	8,985	10,981
less gifted assets	(113)	(756)	(250)	(250)	(250)
Total cash used to acquire assets	9,419	16,542	8,754	8,735	10,731

(a) Includes both current Bill 2 and prior Act 2 appropriations.

(b) Includes sources of funding from both current Bill 1 and prior year Act 1 appropriations, internally developed assets and proceeds from the sale of assets.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2020-21)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2020						
Gross book value	-	-	17,071	80,727	16,987	114,785
Gross book value - ROU assets	52,380	108,110	-	-	-	160,490
Accumulated depreciation/amortisation and impairment	-	-	(8,294)	(7,857)	(12,296)	(28,447)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(3,651)	-	-	-	(3,651)
Opening net book balance	52,380	104,459	8,777	72,870	4,691	243,177
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	-	-	1,694	-	1,694
By purchase - appropriation ordinary annual services ^(b)	-	-	2,360	1,176	2,856	6,392
By purchase - appropriation ordinary annual services - ROU assets	-	8,456	-	-	-	8,456
Assets received as gifts/donations	-	-	-	756	-	756
Total additions	-	8,456	2,360	3,626	2,856	17,298
Other movements						
Depreciation/amortisation expense	-	-	(2,870)	(3,000)	(1,309)	(7,179)
Depreciation/amortisation on ROU assets	-	(3,411)	-	-	-	(3,411)
Total other movements	-	(3,411)	(2,870)	(3,000)	(1,309)	(10,590)
As at 30 June 2021						
Gross book value	-	-	19,431	84,354	19,842	123,627
Gross book value - ROU assets	52,380	116,565	-	-	-	168,945
Accumulated depreciation/amortisation and impairment	-	-	(11,164)	(10,857)	(13,605)	(35,626)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(7,062)	-	-	-	(7,062)
Closing net book balance	52,380	109,503	8,267	73,497	6,237	249,884

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2020-21, including CDABs.

(b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2020-21 for depreciation/amortisation expenses or other operational expenses.

Prepared on Australian Accounting Standards basis.

AUSTRALIAN TRANSPORT SAFETY BUREAU

ENTITY RESOURCES AND PLANNED PERFORMANCE

AUSTRALIAN TRANSPORT SAFETY BUREAU

- Section 1: Entity overview and resources237**
 - 1.1 Strategic direction statement237
 - 1.2 Entity resource statement239
 - 1.3 Budget measures.....240
- Section 2: Outcomes and planned performance241**
 - 2.1 Budgeted expenses and performance for Outcome 1242
- Section 3: Budgeted financial statements.....246**
 - 3.1 Budgeted financial statements.....246
 - 3.2 Budgeted financial statements tables248

AUSTRALIAN TRANSPORT SAFETY BUREAU

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The Australian Transport Safety Bureau (ATSB) is an independent statutory agency of the Australian Government conducting safety investigations in the aviation, rail and interstate and overseas shipping modes of transport. It is governed by a Commission and is entirely separate from transport regulators, policy makers and service providers.

The ATSB's purpose is defined by its mission statement:

- Improve transport safety for the greatest public benefit through our independent investigations and influencing safety action.

In reference to the public benefit:

- The ATSB focusses on the public interest where the safety of passengers and workers on an aircraft, train or ship is concerned. The ATSB focusses on the public interest when it comes to the significant costs that can result from an accident, particularly where there is significant damage to public infrastructure or an impact on the national economy.

The Transport Safety Investigation Act 2003 (TSI Act) makes it clear that, in carrying out its purpose, the ATSB cannot apportion blame, assist in determining liability or, as a general rule, assist in court proceedings.

Through independent investigations, the ATSB seeks to identify safety issues for action by organisations with responsibility for managing risk. The ATSB's approach to identifying safety issues encompasses targeting safety improvements for the greatest public benefit. The safety issues the ATSB identifies are characteristic of an organisation or a system rather than a characteristic of a specific individual. The ATSB directs its resources to investigations that have the broadest safety effect on transport systems.

The ATSB does not have powers to force operators, manufacturers and regulators to take action. The ATSB relies on its ability to influence. An influencer uses their authority, knowledge, position and relationship to shape the decisions of others. The ATSB builds relationships with others to support safety action. The ATSB has stakeholders willing to be advocates for safety messaging. Where the ATSB is concerned that not enough is being done in response to safety issues being raised, the ATSB will work to campaign for action that prevents accidents.

Australian Transport Safety Bureau Budget Statements

The ATSB does not have the resources to investigate every accident and incident that occurs in the aviation, rail and marine sectors each year. In order to provide assurance that the ATSB's finite resources are being used for the greatest safety benefit, the ATSB will continue to work with government and industry stakeholders to clarify the priorities for its existing jurisdiction and the potential for its expansion. For rail investigations, the ATSB relies on the resources provided by the States and Territories through agreements.

The ATSB maintains a national information set of all safety-related occurrences in aviation and of all accidents and significant safety occurrences in rail and the interstate and overseas marine sectors. The information it holds is essential to its capacity to analyse broad safety trends and inform its investigation and safety education work, as well as constituting an important public information resource. The ATSB is enhancing its capacity for a data driven approach to the performance of its investigation, research, communication and education functions.

Recognising that COVID-19 is having a significant impact on transport industries, particularly aviation, the ATSB is offering its safety knowledge and expertise to bring back safe and reliable transport.

The ATSB is committed to close engagement with its international counterpart agencies and relevant multilateral organisations. The ATSB places a specific emphasis on engagement with countries in the Asia-Pacific region, particularly with Indonesia and Papua New Guinea.

The ATSB invests in studying and contributing to the methodologies and techniques used by accident investigation authorities in transport and non-transport modes across the world. The ATSB does this by employing academic discipline, supported by our partnership with RMIT University. The ATSB's partnership with RMIT to deliver transport safety investigation qualifications commits the ATSB to investing in the training and skill development of people in a position to support improvements to transport safety.

Detailed information about the ATSB's purpose, operating context, activities and performance measures is published in the ATSB Corporate Plan at www.atsb.gov.au.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the ATSB for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the ATSB's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Australian Transport Safety Bureau resource statement — Budget estimates for 2020-21 as at Budget October 2020

	2019-20 Estimated actual \$'000	2020-21 Estimate \$'000
Departmental		
Annual appropriations - ordinary annual services ^(a)		
Prior year appropriations available ^(b)	8,311	8,311
Departmental appropriation ^(c)	20,205	20,933
s74 External Revenue ^(d)	1,184	1,164
Departmental capital budget ^(e)	590	4,735
Annual appropriations - other services - non-operating ^(f)		
Equity injection	68	-
Total departmental annual appropriations	30,358	35,143
Total resourcing for ATSB	30,358	35,143
	2019-20	2020-21
Average staffing level (number)	101	107

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2020-21.

(b) Excludes amounts subject to administrative quarantine by Finance or withheld under section 51 of the Public Governance, Performance and Accountability Act 2013 (PGPA Act).

(c) Excludes departmental capital budget (DCB).

(d) Estimated External Revenue receipts under section 74 of the PGPA Act.

(e) Departmental capital budgets are not separately identified in Appropriation Bill (No.1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.

(f) Appropriation Bill (No. 2) 2020-21.

1.3 BUDGET MEASURES

Budget measures relating to the ATSB are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: ATSB 2020-21 Budget measures
Measures announced after the Economic and Fiscal Update July 2020

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Payment measures					
COVID-19 Response Package — additional aviation support ^(a)	1.1				
Departmental payments		5,160	904	904	904
Total		5,160	904	904	904
Total payment measures					
Departmental		5,160	904	904	904
Total		5,160	904	904	904

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

(a) Includes capital payments of \$4.368 million in 2020-21 and \$0.210 million in each of 2021-22, 2022-23 and 2023-24.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the Public Governance, Performance and Accountability Act 2013. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plan Corporate Plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the ATSB can be found at:

<https://www.atsb.gov.au/publications/2020/corporate-plan-2020-21/>

The most recent annual performance statement can be found at:

<https://www.atsb.gov.au/publications/2019/annual-report-2018-19/>

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Improved transport safety in Australia including through: independent 'no blame' investigation of transport accidents and other safety occurrences; safety data recording, analysis and research; and fostering safety awareness, knowledge and action

Budgeted expenses for Outcome 1

This table shows how much the ATSB intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 1.1: Australian Transport Safety Bureau					
Departmental expenses					
Departmental appropriation	20,205	20,933	20,806	20,832	21,083
s74 External Revenue ^(a)	1,184	1,164	1,439	1,456	1,469
Expenses not requiring appropriation in the Budget year ^(b)	4,805	3,610	3,812	3,756	4,587
Total expenses for program 1.1	26,194	25,707	26,057	26,044	27,139
Outcome 1 totals by appropriation type					
Departmental expenses					
Departmental appropriation	20,205	20,933	20,806	20,832	21,083
s74 External Revenue ^(a)	1,184	1,164	1,439	1,456	1,469
Expenses not requiring appropriation in the Budget year ^(b)	4,805	3,610	3,812	3,756	4,587
Total expenses for Outcome 1	26,194	25,707	26,057	26,044	27,139
Average staffing level (number)					
	2019-20 101	2020-21 107			

(a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act 2013.

(b) Expenses not requiring appropriation in the Budget year are made up of depreciation and amortisation expenses and the value of services the ATSB will receive free of charge from the Victorian Chief Investigator, Transport Safety, the NSW Office of Transport Safety Investigations and the Australian National Audit Office.

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Improved transport safety in Australia including through: independent ‘no blame’ investigation of transport accidents and other safety occurrences; safety data recording, analysis and research; and fostering safety awareness, knowledge and action		
Program 1.1 – The ATSB will work actively with the aviation, rail and marine industries; transport regulators and governments at a state, national and international level to improve transport safety standards for all Australians. Investigations and related activities seek to influence safety action for the public benefit.		
Delivery	<p>Improve transport safety for the greatest public benefit through our independent investigations and influencing safety action.</p> <p>Identify safety issues additional to those identified by industry and government safety agencies for the greatest public benefit through occurrence investigations and safety studies.</p> <p>Efficiently use resources to conduct investigations through selective investigation processes and project management discipline.</p> <p>ATSB safety-related information is shared in a timely manner for the benefit of those needing awareness of relevant hazards, risks and trends or taking safety action, through publishing information in accordance with committed timeframes.</p> <p>Investigations of transport occurrences and safety studies are defensible, to ensure industry and government confidence in the ATSB's work, through the use of evidence based and systemic investigation processes.</p>	
Performance information		
Year	Performance criteria ^(a)	2019-20 Actual Achievement/Targets
2019-20	<p>KPI1 – Safety actions completed that address safety issues identified by ATSB investigation reports:</p> <p>Critical safety issues: 100%</p> <p>All other safety issues: 70%</p> <p>KPI2 – Number of active Complex investigations in progress at each months end (12 month rolling average): 60</p> <p>KPI3 – Average time taken to complete and publish Complex investigation reports: 19 months</p> <p>KPI4 – Number of active Short investigations in progress at each months end (12 month rolling average): 40</p> <p>KPI5 – Average time taken to complete and publish Short investigation reports: 6 months</p>	<p>Target met Nil identified</p> <p>Target not met 61%</p> <p>Target not met 78</p> <p>Target not met 27.5 months</p> <p>Target met 40</p> <p>Target not met 12.3 months</p>

Australian Transport Safety Bureau Budget Statements

Performance information		
Year	Performance criteria ^(a)	2019-20 Actual Achievement/Targets
2019-20 continued	<p>KPI6 – Occurrence briefs completed within one month: 90%</p> <p>KPI7 – Annual increase in the overall number of safety issues identified from Safety Studies and Complex Investigations: up 10%</p> <p>KPI8 – Occurrence and Safety Study Investigations to be initiated on the basis of data driven analysis: up 15%</p> <p>KPI9 – Through an annual stakeholder survey, respondents recall ATSB safety messaging relevant to their industry: 70%</p> <p>KPI10 – An increase in the overall number of social media engagements: up 10%</p> <p>KPI11 – ATSB safety messages disseminated by independent media channels: 5 per month (average)</p>	<p>Target not met 74%</p> <p>Target not met Down 17%</p> <p>Target met Up 19%</p> <p>Target met 78%</p> <p>Target met Up 15%</p> <p>Target met 17 per month (average)</p>
2020-21	<p>KPI1 – Number of safety issues that are addressed through safety action.</p> <p>KPI2 – Number of Systemic, Defined, and Safety Study investigations completed by ATSB that identify safety issues.</p> <p>KPI3 – Percentage of all investigations that identify at least one safety issue not already identified by others.</p> <p>KPI4 – On an average annual basis, the ATSB will be conducting around twice the number of investigations as it has available investigators.</p> <p>KPI5 – Median time to complete investigations</p> <p>KPI6 – Number of changes to the ATSB's published investigation findings over the previous financial year.</p>	<p>65% of safety issues addressed in the last financial year 85% of safety issues addressed in the previous financial year.</p> <p>65% of investigations identify a safety issue.</p> <p>Establish a baseline.</p> <p>Projecting 90 active investigations.</p> <p>Short - 9 months Defined - 18 months Systemic - 24 months Zero</p>
2021-21 and beyond	<p>KPI1 – As per 2020-21</p> <p>KPI2 – As per 2020-21</p> <p>KPI3 – As per 2020-21</p> <p>KPI4 – As per 2020-21</p>	<p>As per 2020-21</p> <p>As per 2020-21</p> <p>Perform better relative to the established 2020-21 baseline.</p> <p>Projections to be revised annually based on known full time equivalent investigators</p>

Australian Transport Safety Bureau Budget Statements

Performance information		
Year	Performance criteria ^(a)	2019-20 Actual Achievement/Targets
2021-21 and beyond continued	KPI5 – As per 2020-21 KPI6 – As per 2020-21	Gradual reduction in the median time to complete investigations, targeting: Short - 6 months Defined - 12 months Systemic - 18 months As per 2020-21
Purposes ^(b)	The ATSB's purpose is defined by its mission statement: <i>Improve transport safety for the greatest public benefit through our independent investigations and influencing safety action.</i> In reference to the public benefit: <ul style="list-style-type: none"> • The ATSB focusses on the public interest where the safety of passengers and workers on an aircraft, train or ship is concerned. • The ATSB focusses on the public interest when it comes to the significant costs that can result from an accident, particularly where there is significant damage to public infrastructure or an impact on the national economy. 	

- (a) Due to a number of large scale accidents, resourcing pressures continued to impact the timeliness of investigations. These accidents and significant effort to complete a number of older investigations challenged the ATSB's capacity to complete investigations in a shorter timeframe than those outlined in its Key Performance Indicators (KPIs). The performance criteria has been revised for 2020-21 and beyond consistent with current guidance from the Department of Finance (RMG 131A). The ATSB has revised the number of KPIs. The performance criteria has been revised for 2020-21 and beyond consistent with current guidance from the Department of Finance (RMG 131A). The ATSB has revised the number of Key Performance Indicators (KPIs) to focus on measures directly related to the ATSB's work.
- (b) The purpose statement has been updated to reflect the ATSB's mission. The purpose will be reflected in the 2020-21 Corporate Plan.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the ATSB's finances for the 2020-21 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

Budgeted departmental comprehensive income statement

The ATSB is planning for a break-even operating result, adjusted for depreciation and amortisation expense, in 2020-21 and the forward years.

Revenue

Net appropriation revenue of \$20.9 million will be provided to the ATSB in 2020-21.

The comprehensive income statement also includes estimates of the ATSB's own source revenue of \$4.0 million which includes:

- estimates of cost recoveries from Queensland, Western Australia, South Australia and Tasmania for safety investigations we undertake on their intrastate rail networks (\$0.9 million)
- revenue from the Department of Foreign Affairs and Trade for the ATSB's participation in Australian Government transport safety initiatives including capability building activities as part of the Indonesia Transport Safety Assistance Package (\$0.2 million) and cooperation with Papua New Guinea (\$0.1 million)
- estimates of the value of the services the ATSB will receive free of charge from the Victorian Chief Investigator, Transport Safety, the NSW Office of Transport Safety Investigations and the Australian National Audit Office (\$2.8 million).

Expenses

Budgeted operating expenditure in 2020-21 is \$25.7 million, comprised of employee expenses (62%), supplier expenses (29%) and depreciation and finance costs (9%).

The ATSB will receive an increase to their Departmental capital budget during 2020-21. The increase to their capital budget will fund a much-needed new Safety Management System, a consolidation to their main office accommodation, and the necessary replacement of specialist investigation equipment during 2020-21 and the forward years.

Budgeted departmental balance sheet

The ATSB's budgeted balance sheet at 30 June 2021 reflects the expected balances for its assets and liabilities as well as retained earnings and contributed equity, based on the projected operating result for 2019–20 and the Budget year.

The ATSB's major non-financial assets are buildings (\$7.0 million) in relation to their leased office accommodation, intangibles (\$3.0 million) and other property plant and equipment (\$3.0 million). The ATSB's primary liabilities are in relation to their office accommodation lease liabilities (\$7.4 million) and accrued employee leave entitlements (\$4.6 million).

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES					
Employee benefits	15,978	15,973	16,067	16,254	16,030
Suppliers	7,918	7,452	7,475	7,293	8,201
Depreciation and amortisation ^(a)	2,190	2,198	2,447	2,445	2,372
Finance costs	101	84	68	52	36
Write-down and impairment of assets	7	-	-	-	-
Total expenses	26,194	25,707	26,057	26,044	27,139
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	1,184	1,164	1,439	1,456	1,469
Other	3,843	2,829	2,829	2,829	3,732
Total own-source revenue	5,027	3,993	4,268	4,285	5,201
Gains					
Other	3	-	-	-	-
Total gains	3	-	-	-	-
Total own-source income	5,030	3,993	4,268	4,285	5,201
Net (cost of)/contribution by services	(21,164)	(21,714)	(21,789)	(21,759)	(21,938)
Revenue from Government	20,205	20,933	20,806	20,832	21,083
Surplus/(deficit) attributable to the Australian Government	(959)	(781)	(983)	(927)	(855)
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation surplus	109	-	-	-	-
Total other comprehensive income	109	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	(850)	(781)	(983)	(927)	(855)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) excluding depreciation/amortisation expenses previously funded through revenue appropriations, depreciation on ROU, principal repayments on leased assets	221	-	-	-	-
less: Depreciation/amortisation expenses previously funded through revenue appropriations ^(a)	646	674	929	941	934
less: depreciation/amortisation expenses for ROU assets ^(b)	1,544	1,524	1,518	1,504	1,438
add: Principal repayments on leased assets ^(b)	1,119	1,417	1,464	1,518	1,517
Total comprehensive income/(loss) - as per the statement of comprehensive income	(850)	(781)	(983)	(927)	(855)

(a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.

(b) Applies to lease arrangements under AASB 16 Leases.

Prepared on Australian Accounting Standards basis.

Australian Transport Safety Bureau Budget Statements

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	145	145	145	145	145
Trade and other receivables	8,391	8,391	8,391	8,391	8,391
Other financial assets	68	68	68	68	68
Total financial assets	8,604	8,604	8,604	8,604	8,604
Non-financial assets					
Land and buildings	8,484	6,963	5,459	3,959	2,521
Property, plant and equipment	1,096	2,954	2,911	2,705	2,531
Heritage and Cultural	16	16	16	16	16
Intangibles	1,153	3,353	3,029	2,870	2,692
Other non-financial assets	225	225	225	225	225
Total non-financial assets	10,974	13,511	11,640	9,775	7,985
Total assets	19,578	22,115	20,244	18,379	16,589
LIABILITIES					
Payables					
Suppliers	1,085	1,035	1,035	1,035	1,035
Other payables	4	4	4	4	4
Total payables	1,089	1,039	1,039	1,039	1,039
Interest bearing liabilities					
Leases	8,775	7,358	5,894	4,380	2,863
Total interest bearing liabilities	8,775	7,358	5,894	4,380	2,863
Provisions					
Employee provisions	4,559	4,609	4,609	4,609	4,609
Total provisions	4,559	4,609	4,609	4,609	4,609
Total liabilities	14,423	13,006	11,542	10,028	8,511
Net assets	5,155	9,109	8,702	8,351	8,078
EQUITY					
Contributed equity	204	4,939	5,515	6,091	6,673
Reserves	539	539	539	539	539
Retained surplus (accumulated deficit)	4,412	3,631	2,648	1,721	866
Total equity	5,155	9,109	8,702	8,351	8,078

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2020				
Balance carried forward from previous period	4,412	539	204	5,155
Adjusted opening balance	4,412	539	204	5,155
Comprehensive income				
Surplus/(deficit) for the period	(781)	-	-	(781)
Total comprehensive income	(781)	-	-	(781)
of which:				
Attributable to the Australian Government	(781)	-	-	(781)
Transactions with owners				
Contributions by owners				
Departmental Capital Budget (DCB)	-	-	4,735	4,735
Sub-total transactions with owners	-	-	4,735	4,735
Estimated closing balance as at 30 June 2021	3,631	539	4,939	9,109
Closing balance attributable to the Australian Government	3,631	539	4,939	9,109

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	18,910	20,933	20,806	20,832	21,083
Sale of goods and rendering of services	1,363	1,164	1,439	1,456	1,469
Net GST received	259	-	-	-	-
Other	182	-	-	-	-
Total cash received	20,714	22,097	22,245	22,288	22,552
Cash used					
Employees	15,245	15,923	16,067	16,254	16,530
Suppliers	4,488	4,673	4,646	4,464	4,469
Interest payments on lease liability	101	84	68	52	36
Other	185	-	-	-	-
Total cash used	20,019	20,680	20,781	20,770	21,035
Net cash from/(used by) operating activities	695	1,417	1,464	1,518	1,517
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of property, plant and equipment	6	-	-	-	-
Total cash received	6	-	-	-	-
Cash used					
Purchase of property, plant and equipment and intangibles	441	4,735	576	576	582
Total cash used	441	4,735	576	576	582
Net cash from/(used by) investing activities	(435)	(4,735)	(576)	(576)	(582)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	852	4,735	576	576	582
Total cash received	852	4,735	576	576	582
Cash used					
Principal payments on lease liability	1,119	1,417	1,464	1,518	1,517
Total cash used	1,119	1,417	1,464	1,518	1,517
Net cash from/(used by) financing activities	(267)	3,318	(888)	(942)	(935)
Net increase/(decrease) in cash held	(7)	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	152	145	145	145	145
Cash and cash equivalents at the end of the reporting period	145	145	145	145	145

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB)	590	4,735	576	576	582
Equity injections - Bill 2	68	-	-	-	-
Total new capital appropriations	658	4,735	576	576	582
Provided for:					
Purchase of non-financial assets	658	4,735	576	576	582
Total items	658	4,735	576	576	582
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	68	-	-	-	-
Funded by capital appropriation - DCB ^(b)	590	4,735	576	576	582
TOTAL	658	4,735	576	576	582
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	658	4,735	576	576	582
Total cash used to acquire assets	658	4,735	576	576	582

(a) Includes both current Bill 2 and prior Act 2 appropriations.

(b) Does not include annual finance lease costs. Include purchases from current and previous years' DCBs.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2020-21)

	Asset Category				Total
	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2020					
Gross book value	-	1,049	16	6,952	8,017
Gross book value - ROU assets	10,028	116	-	-	10,144
Accumulated depreciation/amortisation and impairment	-	(69)	-	(5,799)	(5,868)
Accumulated depreciation/amortisation and impairment - ROU assets	(1,544)	-	-	-	(1,544)
Opening net book balance	8,484	1,096	16	1,153	10,749
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase - appropriation ordinary annual services ^(a)	-	2,208	-	2,527	4,735
Total additions	-	2,208	-	2,527	4,735
Other movements					
Depreciation/amortisation expense	-	(347)	-	(327)	(674)
Depreciation/amortisation on ROU assets	(1,521)	(3)	-	-	(1,524)
Total other movements	(1,521)	(350)	-	(327)	(2,198)
As at 30 June 2021					
Gross book value	-	3,257	16	9,479	12,752
Gross book value - ROU assets	10,028	116	-	-	10,144
Accumulated depreciation/amortisation and impairment	-	(416)	-	(6,126)	(6,542)
Accumulated depreciation/amortisation and impairment - ROU assets	(3,065)	(3)	-	-	(3,068)
Closing net book balance	6,963	2,954	16	3,353	13,286

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No.1) 2020-21 for depreciation/amortisation expenses, DCBs or other operational expenses.

Prepared on Australian Accounting Standards basis.

CIVIL AVIATION SAFETY AUTHORITY

ENTITY RESOURCES AND PLANNED PERFORMANCE

CIVIL AVIATION SAFETY AUTHORITY

Section 1: Entity overview and resources	259
1.1 Strategic direction statement	259
1.2 Entity resource statement	263
1.3 Budget measures	264
Section 2: Outcomes and planned performance	265
2.1 Budgeted expenses and performance for Outcome 1	266
Section 3: Budgeted financial statements	271
3.1 Budgeted financial statements	271
3.2 Budgeted financial statements tables	273

CIVIL AVIATION SAFETY AUTHORITY

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The Civil Aviation Safety Authority (CASA) is an independent statutory authority established in 1995 under the Civil Aviation Act 1988. The main object of this Act is to establish a regulatory framework for maintaining, enhancing and promoting the safety of civil aviation, with particular emphasis on preventing aviation accidents and incidents.

In accordance with the Civil Aviation Act 1988 and the regulations, CASA has the function of conducting the safety regulation of:

- the civil air operations in Australian territory
- the operation of Australian aircraft outside Australian territory.

While safety regulation of civil aviation remains its primary role, CASA also provides safety education and training programs and has responsibility for airspace regulation.

Australian government priorities and CASA's commitment to aviation safety

The Australian Government is committed to maintaining and enhancing safety as its number one priority in aviation. As Australia's aviation safety regulator, CASA will support the Australian Government to maintain, enhance and promote the safety of civil aviation through the application of a detailed risk-based approach with particular emphasis to deliver the goals as set out in Table 2.1.2: Performance criteria for Outcome 1.

CASA will ensure the directions of the Australian Government, as presented in the Minister's Statement of Expectations, are implemented effectively and efficiently. CASA's Corporate Plan fully details the activities and initiatives to be undertaken by the organisation to meet the expectations.

The Australian Government has set out some clear objectives relevant to CASA including:

- to continue to focus on aviation safety as the highest priority
- to consider the economic and cost impact on individuals, businesses and the community in the development and finalisation of new or amended regulatory changes
- to take a pragmatic, practical and proportionate approach to regulation as it applies to different industry sectors having regard to risk

- to implement its regulatory philosophy, with the philosophy being reflected in relevant policies, procedures, manuals, and when CASA personnel are carrying out their day-to-day operations.

CASA's comprehensive planning framework fully incorporates the Australian Government direction and ensures the relevant requirements are implemented effectively and efficiently. CASA aims to achieve its commitment to aviation safety through its three key goals. They are:

- to maintain and enhance a fair, effective and efficient aviation safety regulation system
- to engage collaboratively with the wider aviation community to promote and support a positive safety culture
- to continuously improve organisational performance.

Each goal is supported through a number of key performance areas (KPA) and indicators (KPI). The progress and achievement against the KPIs are monitored by a comprehensive performance management and reporting process. CASA will continue its commitment to making further improvements to the way it operates and continuously strive to achieve its high-level goals.

Challenging aviation trends and implications for CASA

The aviation landscape has changed dramatically with COVID-19. One immediate impact for CASA is that its major funding source, aviation fuel excise, has been significantly reduced. CASA's immediate funding is highly dependent on the recovery of the industry, particularly in the domestic high capacity regular public transport sector.

Whilst CASA continues to support industry through significant relief measures including fee relief, CASA is facing significant sustainable funding challenges in the near future, with Government providing funding certainty for 2020-21 through additional appropriation. CASA will pursue more sustainable funding options for Government consideration as part of its 2021-22 Budget submission.

This funding uncertainty, together with the need to adapt to accommodate the changing aviation safety environment, as the industry continues to deal with and recovers from the impact of COVID-19, provide CASA with some unique challenges. Examples of these challenges includes the return from hibernation of aircraft and skills and currency deficits of aviation professionals.

The regular passenger transport sector will undergo significant change, along with the growth and complexity of remotely piloted aircraft systems (i.e. drones). Issues of concern are also related to ageing aircraft, the oversight of infrastructure developments at aerodromes over the coming decade, slow growth prospects and forecast changes in

air traffic management systems. Like other safety regulators around the world, CASA is cognisant of the need to ensure that safety-related considerations are at the forefront of CASA's regulatory actions for the benefit of the aviation and wider community.

As a key priority, CASA continues to develop and implement new safety standards and regulations, taking into account the Australian Government's regulatory reform agenda. CASA will stay abreast of changes within the aviation industry by carefully analysing safety and operational data to look for trends and emerging risks which need to be addressed. This approach will further focus CASA on its core activity - the regulation of aviation safety.

CASA's funding strategy

CASA receives funding from three major sources: a 3.556 cents per litre excise on aviation fuel consumed by all domestic aircraft (all of which is provided to CASA); a Government annual appropriation; and regulatory services fees. Whilst CASA conducts surveillance and regulatory oversight of aerodromes and international carriers, these do not contribute to the fuel excise funding model.

Government has decided that the current funding arrangements, supplemented through Government appropriation for 2020-21 and forward years due to the impacts of COVID-19, should remain in place. CASA will pursue more sustainable funding options for Government consideration as part of its 2021-22 Budget submission. CASA's funding pressures will need to be monitored.

CASA funding arrangements

CASA collects fees for regulatory services in accordance with the Civil Aviation (Fees) Regulations 1995.

In addition to CASA's appropriation for 2020-21 of \$40.5 million, the Government has provided CASA with additional funding of \$15.0 million as part of the Australian Airline Financial Relief package and a further \$72.9 million in Government appropriation. In addition, another \$99.7 million in Government appropriation has been provided for the forward years. This additional appropriation is to offset reductions in aviation fuel excise due to unprecedented low demand for domestic flights and aviation fuel and reduced regulatory income as a result of waiver of fees to support the aviation industry as a result of the COVID-19 pandemic.

Civil Aviation Safety Authority Budget Statements

The following table shows budgeted revenue from CASA's cost recovery arrangements.

	2019-20 Estimated actual \$m	2020-21 Budget \$m	2021-22 Forward estimate \$m	2022-23 Forward estimate \$m	2023-24 Forward estimate \$m
Regulatory service fees	12.8	2.0	7.5	8.0	9.0
Total	12.8	2.0	7.5	8.0	9.0

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to CASA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for CASA's operations) classification.

For more detailed information on special appropriations, please refer to Budget Paper No. 4 – Agency Resourcing.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Civil Aviation Safety Authority resource statement — Budget estimates for 2020-21 as at Budget October 2020

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000
Opening balance/cash reserves at 1 July	64,235	49,785
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	72,974	128,424
Total annual appropriations	72,974	128,424
Special appropriations		
Aviation Fuel Revenues (Special Appropriation) Act 1988	101,280	73,332
Total special appropriations	101,280	73,332
Total funds from Government	174,254	201,756
Funds from industry sources		
Regulatory service fees	12,570	2,000
Total funds from industry sources	12,570	2,000
Funds from other sources		
Interest	994	420
Other	488	1,000
Total funds from other sources	1,482	1,420
Total net resourcing for CASA	252,541	254,961
<hr/>		
	2019-20	2020-21
Average staffing level (number)	824	831

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2020-21

CASA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications, which are then paid to CASA and are considered 'departmental' for all purposes.

1.3 BUDGET MEASURES

Budget measures relating to CASA are detailed in Budget Paper No. 2 and are summarised in Table 1.2 below.

Table 1.2: CASA 2020-21 Budget measures
Measures announced after the Economic and Fiscal Update July 2020

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Receipt measures					
COVID-19 Response Package — additional aviation support	1.1				
Departmental receipts		-	-	-	-
Total		-	-	-	-
Total receipt measures					
Departmental		-	-	-	-
Total		-	-	-	-
Payment measures					
COVID-19 Response Package — additional aviation support	1.1				
Departmental payments		-	33,393	33,971	32,325
Total		-	33,393	33,971	32,325
Total payment measures					
Departmental		-	33,393	33,971	32,325
Total		-	33,393	33,971	32,325

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Measures published in the July 2020 Economic and Fiscal Update are summarised in Table 1.3 below.

Table 1.3: CASA Measures announced in the Economic and Fiscal Update July 2020

	Program	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Payment measures						
COVID-19 response package — aviation support ^(a)	1.1					
Departmental payments		15,000	87,902	-	-	-
Total		15,000	87,902	-	-	-
Total payment measures						
Departmental		15,000	87,902	-	-	-
Total		15,000	87,902	-	-	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

(a) See the measure published under Cross Portfolio measures in the Economic and Fiscal Update July 2020 for further details.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to Government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the Public Governance, Performance and Accountability Act 2013. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for CASA can be found at:

<https://www.casa.gov.au/publications-and-resources/publication/corporate-plan-2019-2020>

The most recent annual performance statement can be found at:

<https://www.casa.gov.au/publications-and-resources/publication/annual-report-2018-2019>

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Maximise aviation safety through a regulatory regime, detailed technical material on safety standards, comprehensive aviation industry oversight, risk analysis, industry consultation, education and training

Budgeted expenses for Outcome 1

This table shows how much CASA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 1.1: Civil Aviation Safety Authority					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	72,974	128,424	73,667	74,321	72,831
Special appropriations					
Special appropriation Aviation Fuel Revenues (Special Appropriation) Act 1988	101,280	73,332	116,800	121,500	125,600
Revenues from industry sources	13,058	3,000	8,500	9,000	10,000
Revenues from other independent sources	994	420	500	500	700
Expenses not requiring appropriation in the budget year ^(a)	12,399	(12)	(10)	(10)	-
Total expenses for Program 1.1	200,705	205,164	199,457	205,311	209,131
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	72,974	128,424	73,667	74,321	72,831
Special appropriations	101,280	73,332	116,800	121,500	125,600
Revenues from industry sources	13,058	3,000	8,500	9,000	10,000
Revenues from other independent sources	994	420	500	500	700
Expenses not requiring appropriation in the budget year ^(a)	12,399	(12)	(10)	(10)	-
Total expenses for Outcome 1	200,705	205,164	199,457	205,311	209,131
	2019-20	2020-21			
Average staffing level (number)	824	831			

(a) Expenses not requiring appropriation in the Budget year are made up of the operating result and timing of accruals.

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Maximise aviation safety through a regulatory regime, detailed technical material on safety standards, comprehensive aviation industry oversight, risk analysis, industry consultation, education and training		
Program 1.1		
The following three objectives represent the regulatory services produced by the program in delivering its outcome.		
1. Maintain and enhance a fair, effective and efficient aviation safety regulation system		
CASA will focus its efforts on maintaining, enhancing and promoting aviation safety, as set out in the Civil Aviation Act 1988 and in accordance with all Government directions. CASA's work will centre on monitoring compliance, continuing the Regulatory Implementation Program, continuing to review the Australian administered airspace and continuing effective enforcement to secure compliance with safety standards.		
2. Collaborative engagement with the aviation industry and wider community to promote and support aviation safety		
CASA maintains a constructive working relationship with other Australian Government agencies and promotes effective collaboration through consultation and communication with the wider aviation community. CASA engages in a clear, open and transparent manner with the aviation industry through its consultative forums, feedback channels, educational efforts and promotional campaigns, to continuously improve the regulatory framework and be a partner in supporting and promoting a positive aviation safety culture.		
3. Continuous improvement of organisational performance		
CASA closely monitors its organisational performance and seeks to continually improve its operational activities, regulatory services and other support functions. CASA is adopting a comprehensive quality management approach to drive continuous improvement across all facets of the organisation.		
Delivery	CASA has a range of key performance areas through which it will deliver its outcome. The detailed initiatives to measure success against these performance areas are outlined in full in the CASA Corporate Plan.	
Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets
2019-20	Number of accidents per hours flown by industry sector	Target met Reducing trend
	Number of incidents per hours flown by industry sector	Target met Reducing trend
	CASA maintains the Effective Implementation (EI) Score determined by International Civil Aviation Organisation (ICAO) Universal Safety Oversight Audit Program (USOAP)	Target met CASA has contributed to maintaining or improving Australia's EI score of 95.02% from the 2017 ICAO Coordinated Validation Mission.

Civil Aviation Safety Authority Budget Statements

Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets
2019-20 continued	<p>Regulatory implementation delivered in accordance with planned and reviewed targets</p> <p>Surveillance determined through a national surveillance selection process and conducted to plan</p> <p>Deliver a program of aviation safety education seminars to industry participants</p> <p>Clear, open and transparent engagement with the industry to support the continuous improvement of an efficient and effective aviation safety regulatory framework</p> <p>Regulatory service applications are decided within published service delivery timeframes</p>	<p>Target met CASA's work on its regulatory program continues with the focus on commencement of the flight operations suite of regulations on 2 December 2021. Improvements have been made to end-to-end project management processes to ensure that projects are properly planned, scheduled and resourced for all project stages before commencement.</p> <p>Target partially met 72% of scheduled surveillance audits were conducted due to the significant disruption to the aviation industry resulting from the COVID-19 pandemic.</p> <p>Target partially met 76% of planned seminars were conducted with the remainder deferred or cancelled due to COVID-19. The satisfaction rating from over 5,000 industry members attending 163 seminars and 546 onsite visits was 98%.</p> <p>Target met CASA consulted on 48 items with a total of 4,776 responses received. The Stakeholder Engagement survey that provides the opportunity for CASA to determine stakeholder satisfaction was put on hold due to COVID-19. Social media activities continued to show strong results with increases in our Facebook followers of 3,385, LinkedIn users 15,976, Twitter followers 1,517 and YouTube followers 1,346.</p> <p>Target met 87% of applications for authorisations were decided within the published service delivery timeframe.</p>

Civil Aviation Safety Authority Budget Statements

Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets
2019-20 continued	Regulatory service activities not currently subject to a published service delivery timeframe	Target partially met The Regulatory Services and Surveillance Transformation program continues to review all regulatory service activities to develop service delivery timeframes for all regulatory activities.
2020-21	<p>Number of accidents per hours flown by industry sector</p> <p>Number of incidents per hours flown by industry sector</p> <p>CASA maintains the Effective Implementation (EI) Score determined by ICAO Universal Safety Oversight Audit Program (USOAP)</p> <p>Regulatory implementation delivered in accordance with planned and reviewed targets</p> <p>Surveillance determined via a National Oversight Plan consisting of scheduled and response events informed by risk</p> <p>Deliver a program of aviation safety education seminars to industry participants</p> <p>Clear, open and transparent engagement with the industry to support the continuous improvement of an efficient and effective aviation safety regulatory framework</p> <p>Regulatory service applications are decided within published service delivery timeframes</p>	<p>Reducing trend ^(a)</p> <p>Reducing trend ^(a)</p> <p>Maintain or improve EI score</p> <p>80% of regulatory development achieved against planned targets</p> <p>80% of surveillance events conducted for the period</p> <p>90% of seminars delivered against program with satisfaction rate for effectiveness of 80%</p> <p>100% of significant regulatory changes publicly consulted and outcomes informed by industry feedback</p> <p>Improving trend in stakeholder satisfaction from regular surveys</p> <p>Improving trend in audience engagement across CASA's online channels and social media</p> <p>80% processed within published timeframes.</p> <p>All regulatory service activities have a service delivery timeframe applied.</p>
2021-22 and beyond	As per 2020-21	As per 2020-21

Civil Aviation Safety Authority Budget Statements

Purposes	<p>CASA is Australia's aviation safety regulator and is a Corporate Commonwealth Entity under the PGPA Act 2013 and was established on 6 July 1995 under the Civil Aviation Act 1988 (the Act). The main objective of the Act is to establish a regulatory framework to maintain, enhance and promote civil aviation safety, with an emphasis on preventing aviation accidents and incidents.</p> <p>In exercising its powers and performing its functions, CASA is required to regard the safety of air navigation as the most important consideration.</p> <p>CASA's key role is to conduct the safety regulation of civil air operations in Australian territory and the operation of Australian aircraft outside Australian territory. CASA is also responsible for ensuring that Australian-administered airspace is administered and used safely, efficiently and equitably.</p> <p>CASA performs all of its functions consistent with Australia's obligations under the Convention International Civil Aviation (Chicago Convention) and other international agreements.</p> <p>CASA, the Australian Transport Safety Bureau, the Department of Infrastructure, Transport, Regional Development and Communications, Airservices Australia and the Department of Defence constitute Australia's aviation safety framework, each with separate and distinct functions, but working together as an integrated system.</p> <p>In keeping with CASA's fundamental obligations as an independent statutory authority, we actively endeavour to ensure that our decision-making and other actions are lawful, fair, reasonable and consistent, and in all cases contribute to optimal safety outcomes, while not unnecessarily impeding the efficient operation of entities that we regulate.</p>
-----------------	---

- (a) This key performance indicator relies on the availability of data which is not published by the Bureau of Infrastructure, Transport and Regional Economics (BITRE) until after 30 June each year.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of CASA's finances for the 2020-21 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

Budgeted departmental income statement

CASA is anticipating a \$0.012 million operating surplus in 2020-21 and will endeavour to maintain a balanced budget under increased uncertainty as a result of the impact of COVID-19 on the recovery of aviation fuel excise revenue.

CASA incurred an operating loss of \$12.5 million for 2019-20 mainly due to a reduction in revenue from aviation fuel excise and regulatory fees as a result of COVID-19. CASA used its cash reserves to supplement this reduction in revenue.

The anticipated operating surplus of \$0.012 million is highly dependent on the forecast recovery of aviation fuel excise revenue being achieved. The Government has provided an additional \$87.9 million for 2020-21 in appropriation in recognition of the broader economic impact on the aviation industry.

CASA is budgeting for a balanced budget across the forward estimates. This outcome is dependent on the forecast recovery of aviation fuel excise revenue being achieved. The Government has provided an additional \$99.7 million across the forward years, however, CASA will pursue more sustainable funding options for Government consideration as part of its 2021-22 Budget submission. The submission will ensure that safety-related considerations are at the forefront of CASA's regulatory actions for the benefit of aviation and the wider community.

Revenue and expenses

Total revenue increases by \$16.9 million in 2020-21 to \$205.2 million. The increase in revenue between the financial years is a reflection of the significant fall in aviation fuel excise in 2019-20, with CASA using its cash reserves to supplement the fall. In 2020-21 the Government has provided an additional \$87.9 million in appropriation as part of its COVID-19 response package.

Additionally, CASA anticipates \$2.0 million in regulatory services revenue in 2020-21 compared to \$12.6 million in 2019-20 due to reduced regulatory income as a result of waiver of fees to support the aviation industry due to the COVID-19 pandemic. CASA expects this to increase as the aviation industry recovers. Total expenses in 2020-21 are

estimated to be \$205.2 million, an increase of \$4.5 million when compared to the actual outcome for 2019-20. The main movements in the major expense categories are:

- employee expenses are expected to decrease by \$2.4 million for 2020-21. The reduction is due to a significant movement in leave provisions as employees are taking less leave in 2019-20 due to COVID-19 and redundancies of \$1.2 million. The increases over the forward estimates reflect CASA's current Enterprise Agreement
- depreciation expenses increasing by \$4.9 million, reflecting the increase in capital expenditure in 2019-20 and remains steady over the forward estimates
- supplier expenses are expected to increase by \$1.8 million for 2020-21. The \$8.5 million fall in 2021-22 and forward years reflects the lapsing program of funding for remotely piloted aircraft systems (RPAS).

Budgeted departmental balance sheet

CASA's net asset (or equity) position for 2020-21 is forecast to increase by \$0.012 million compared to 2019-20, consistent with the anticipated operating surplus and projected capital investment.

Total budgeted assets of \$132.9 million in 2020-21 represents a decrease of \$3.1 million from the actual 2019-20 closing position, primarily due to a reduction in investments. CASA's financial assets are budgeted to increase in the forward years as CASA's cash investments recover as activity in the aviation industry increases.

Total budgeted liabilities of \$79.7 million in 2020-21 represents a planned decrease of \$3.1 million from the actual 2019-20 closing position, primarily driven by a planned decrease in lease liabilities of \$3.8 million. CASA's primary liability continues to be accrued employee leave entitlements of \$40.4m and lease liabilities of \$29.9 million which were added in 2019-20 in line with AASB 16 requirements.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES					
Employee benefits	134,533	132,122	135,138	139,170	143,324
Suppliers	46,730	48,550	40,078	40,253	40,240
Depreciation and amortisation	18,929	23,859	23,890	25,408	25,130
Finance costs	275	633	351	480	437
Write-down and impairment of assets	103	-	-	-	-
Losses from asset sales	135	-	-	-	-
Total expenses	200,705	205,164	199,457	205,311	209,131
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	12,570	2,000	7,500	8,000	9,000
Interest	994	420	500	500	700
Other	449	1,000	1,000	1,000	1,000
Total own-source revenue	14,013	3,420	9,000	9,500	10,700
Gains					
Sale of assets	39	-	-	-	-
Total gains	39	-	-	-	-
Total own-source income	14,052	3,420	9,000	9,500	10,700
Net (cost of)/contribution by services	(186,653)	(201,744)	(190,457)	(195,811)	(198,431)
Revenue from Government	174,254	201,756	190,467	195,821	198,431
Surplus/(deficit) attributable to the Australian Government	(12,399)	12	10	10	-
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation surplus	(104)	-	-	-	-
Total other comprehensive income	(104)	-	-	-	-
Total comprehensive income/(loss)	(12,503)	12	10	10	-
Total comprehensive income/(loss) attributable to the Australian Government	(12,503)	12	10	10	-

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	4,785	4,000	4,000	4,000	4,000
Trade and other receivables	3,178	2,325	3,463	3,916	4,380
Other investments	45,000	41,522	41,120	52,200	52,427
Other financial assets	306	275	291	291	330
Total financial assets	53,269	48,122	48,874	60,407	61,137
Non-financial assets					
Land and buildings	33,339	28,641	47,571	47,090	38,032
Property, plant and equipment	9,930	7,839	23,556	23,622	23,621
Intangibles	36,876	45,154	37,462	26,833	26,833
Prepayments	2,511	3,099	2,548	2,567	2,563
Total non-financial assets	82,656	84,733	111,137	100,112	91,049
Total assets	135,925	132,855	160,011	160,519	152,186
LIABILITIES					
Payables					
Suppliers	5,089	6,444	5,298	5,337	5,329
Other payables	2,831	2,660	3,435	3,936	4,483
Total payables	7,920	9,104	8,733	9,273	9,812
Interest bearing liabilities					
Leases	33,669	29,853	56,763	56,097	46,583
Total interest bearing liabilities	33,669	29,853	56,763	56,097	46,583
Provisions					
Employee provisions	40,875	40,425	41,032	41,656	42,298
Other provisions	290	290	290	290	290
Total provisions	41,165	40,715	41,322	41,946	42,588
Total liabilities	82,754	79,672	106,818	107,316	98,983
Net assets	53,171	53,183	53,193	53,203	53,203
EQUITY					
Contributed equity	3,295	3,295	3,295	3,295	3,295
Reserves	7,890	7,890	7,890	7,890	7,890
Retained surplus (accumulated deficit)	41,986	41,998	42,008	42,018	42,018
Total equity	53,171	53,183	53,193	53,203	53,203

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2020				
Balance carried forward from previous period	41,986	7,890	3,295	53,171
Adjusted opening balance	41,986	7,890	3,295	53,171
Comprehensive income				
Surplus/(deficit) for the period	12	-	-	12
Total comprehensive income	12	-	-	12
of which:				
Attributable to the Australian Government	12	-	-	12
Estimated closing balance as at 30 June 2021	41,998	7,890	3,295	53,183
Closing balance attributable to the Australian Government	41,998	7,890	3,295	53,183

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	72,974	128,424	73,667	74,321	72,831
Receipts from Government	103,131	72,126	115,646	121,064	125,164
Sale of goods and rendering of services	10,908	3,375	7,713	8,020	9,034
Interest	1,327	451	484	500	661
Net GST received	6,989	4,779	4,068	4,024	2,025
Other	368	1,000	1,000	1,000	1,000
Total cash received	195,697	210,155	202,578	208,929	210,715
Cash used					
Employees	127,235	131,841	134,104	138,077	142,197
Suppliers	52,200	47,789	40,672	40,231	40,245
Net GST paid	3,492	4,991	3,919	4,030	2,023
Interest payments on lease liability	275	633	351	480	437
Total cash used	183,202	185,254	179,046	182,818	184,902
Net cash from/(used by) operating activities	12,495	24,901	23,532	26,111	25,813
INVESTING ACTIVITIES					
Cash received					
Investments	-	1,013	8,209	480	437
Total cash received	-	1,013	8,209	480	437
Cash used					
Purchase of property, plant and equipment and intangibles	18,609	20,943	22,644	5,816	16,072
Total cash used	18,609	20,943	22,644	5,816	16,072
Net cash from/(used by) investing activities	(18,609)	(19,930)	(14,435)	(5,336)	(15,635)
FINANCING ACTIVITIES					
Cash used					
Principal payments on lease liability	8,336	9,234	9,499	9,695	9,951
Total cash used	8,336	9,234	9,499	9,695	9,951
Net cash from/(used by) financing activities	(8,336)	(9,234)	(9,499)	(9,695)	(9,951)
Net increase/(decrease) in cash held	(14,450)	(4,263)	(402)	11,080	227
Cash and cash equivalents at the beginning of the reporting period	64,235	49,785	45,522	45,120	56,200
Cash and cash equivalents at the end of the reporting period	49,785	45,522	45,120	56,200	56,427

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Funded internally from departmental resources	18,609	20,943	22,644	5,816	16,072
TOTAL	18,609	20,943	22,644	5,816	16,072
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	18,609	20,943	22,644	5,816	16,072
Total cash used to acquire assets	18,609	20,943	22,644	5,816	16,072

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2020-21)

	Asset Category			Total
	Buildings	Other property, plant and equipment	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000
As at 1 July 2020				
Gross book value	-	10,080	73,650	83,750
Gross book value - ROU assets	41,265	740	-	42,005
Accumulated depreciation/amortisation and impairment	-	(700)	(36,774)	(37,494)
Accumulated depreciation/amortisation and impairment - ROU assets	(7,926)	(190)	-	(8,116)
Opening net book balance	33,339	9,930	36,876	80,145
Capital asset additions				
Estimated expenditure on new or replacement assets				
By purchase - other	-	2,022	18,921	20,943
By purchase - other - ROU assets	4,405	-	-	4,405
Total additions	4,405	2,022	18,921	25,348
Other movements				
Depreciation/amortisation expense	-	(4,113)	(10,643)	(14,756)
Depreciation/amortisation on ROU assets	(9,103)	-	-	(9,103)
Total other movements	(9,103)	(4,113)	(10,643)	(23,859)
As at 30 June 2021				
Gross book value	-	12,102	92,591	104,693
Gross book value - ROU assets	45,670	740	-	46,410
Accumulated depreciation/amortisation and impairment	-	(4,813)	(47,437)	(52,250)
Accumulated depreciation/amortisation and impairment - ROU assets	(17,029)	(190)	-	(17,219)
Closing net book balance	28,641	7,839	45,154	81,634

Prepared on Australian Accounting Standards basis.

INFRASTRUCTURE AUSTRALIA

ENTITY RESOURCES AND PLANNED PERFORMANCE

INFRASTRUCTURE AUSTRALIA

Section 1: Entity overview and resources	283
1.1 Strategic direction statement	283
1.2 Entity resource statement	285
1.3 Budget measures	286
Section 2: Outcomes and planned performance	287
2.1 Budgeted expenses and performance for Outcome 1	288
Section 3: Budgeted financial statements	291
3.1 Budgeted financial statements	291
3.2 Budgeted financial statements tables	292

INFRASTRUCTURE AUSTRALIA

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

Infrastructure Australia (IA) is a statutory authority established on 1 September 2014 following amendment of the Infrastructure Australia Act 2008. IA's primary role is to support the Australian Government's plan to build a strong and prosperous economy. This is to be done through the provision of high quality independent advice concerning nationally significant infrastructure matters. This advice is for the Australian Government, and in turn, all levels of government, industry and stakeholders.

In accordance with the outcome in Section 2 of this document, 'Outcomes and Planned Performance', IA is responsible for providing independent advice for:

- improved decision-making on infrastructure matters
- better identification and assessment of key drivers of infrastructure demand and utilisation
- improved prioritisation of infrastructure projects
- the identification, implementation and promotion of best practice infrastructure planning, financing, delivery and operation.

The key priorities for IA in 2020–21 are:

- continue to undertake evaluations on all infrastructure proposals where funding of more than \$100 million is sought from the Commonwealth. This includes economic and social infrastructure proposals but excludes defence proposals
- regularly update and further develop the Infrastructure Priority List. This priority list will be informed by the other work of IA, in particular the Australian Infrastructure Audit, the Australian Infrastructure Plan and evaluation of infrastructure proposals
- develop the 2021 Australian Infrastructure Plan. The Australian Infrastructure Plan will respond to the gaps and opportunities outlined in the 2019 Australian Infrastructure Audit
- develop and maintain data sources to inform future plans and priority lists
- continue to establish and develop the corporate capabilities to support IA's role as an independent entity that provides high quality advice.

In 2020-21, IA will play an active role in ongoing research and collaboration initiatives that promote and develop effective data and information sharing, analysis and

benchmarking. In particular, IA will undertake initiatives to maintain the currency of its data to inform future Audits, plans, priority lists and project evaluations.

Additional priorities of IA in 2020-21 include:

- Infrastructure Australia to deliver annual analytical assessments of infrastructure market capacity, as requested by the Prime Minister and other First Ministers at the Council of Australian Government (COAG) meeting of 13 March 2020. This proposal will involve the collection, collation, interpretation and display of Australian Government, State and Territory and industry data, as well as the establishment of new data sets through primary collection.
- continuing to evolve the frameworks utilised by jurisdictions in submitting proposals to IA for evaluation to promote best practice in infrastructure planning, procurement and delivery. This will include consideration of costs and benefits and the appropriate assessment of wider benefits (in addition to direct benefits) providing guidance on how these should be measured and applied, if required.
- continuing to establish and maintain productive working relationships with all levels of government and industry. This includes engaging closely with Commonwealth departments, agencies and entities as well as states, territories, local governments, investors in infrastructure, owners of infrastructure and communities – as the end users of infrastructure.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to Infrastructure Australia for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for IA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Infrastructure Australia resource statement — Budget estimates for 2020-21 as at Budget October 2020

	2019-20 Estimated actual \$'000	2020-21 Estimate \$'000
Opening balance/cash reserves at 1 July	3,843	3,485
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	11,560	15,419
Total annual appropriations	11,560	15,419
Total funds from Government	11,560	15,419
Funds from other sources		
Interest	54	27
Total funds from other sources	54	27
Total net resourcing for IA	11,614	15,446
Average staffing level (number)	24	45

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2020-21.

IA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications, which are then paid to IA and are considered 'departmental' for all purposes.

1.3 BUDGET MEASURES

Budget measures relating to IA are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: IA 2020-21 Budget measures
Measures announced after the Economic and Fiscal Update July 2020

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Payment measures					
Supporting Infrastructure Investment	1.1				
Departmental payments		3,815	1,235	1,000	1,001
Total		3,815	1,235	1,000	1,001
Total payment measures					
Departmental		3,815	1,235	1,000	1,001
Total		3,815	1,235	1,000	1,001

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the Public Governance, Performance and Accountability Act 2013. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for Infrastructure Australia can be found at:
<https://www.infrastructureaustralia.gov.au/about/accountability-and-reporting>

The most recent annual performance statement can be found at:
<https://www.infrastructureaustralia.gov.au/about/accountability-and-reporting>

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Improve decision-making on matters relating to infrastructure; advise governments and others on matters relating to infrastructure, including better assessment of infrastructure needs and prioritisation of infrastructure projects; and promote best practice infrastructure planning, financing, delivery and operation

Budgeted expenses for Outcome 1

This table shows how much IA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 1.1: Infrastructure Australia					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	11,457	15,419	12,815	12,590	12,635
Revenues from other independent sources	56	27	27	27	27
Total expenses for Program 1.1	11,513	15,446	12,842	12,617	12,662
Outcome 1 totals by resource type					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	11,457	15,419	12,815	12,590	12,635
Revenues from other independent sources	56	27	27	27	27
Total expenses for Outcome 1	11,513	15,446	12,842	12,617	12,662
<hr/>					
	2019-20	2020-21			
Average staffing level (number)	24	45			

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Improve decision-making on matters relating to infrastructure; advise governments and others on matters relating to infrastructure, including better assessment of infrastructure needs and prioritisation of infrastructure projects; and promote best practice infrastructure planning, financing, delivery and operation		
Program 1.1 – IA will contribute to the Government's objective of supporting competitiveness, driving productivity and enhancing quality of life, through the provision of high quality advice.		
Delivery	IA will provide high quality independent advice on nationally significant infrastructure matters to the Australian Government and in turn, all levels of government, industry and stakeholders. This advice will be prepared in consultation with all levels of government, industry stakeholders and the community—as the end users of infrastructure. This advice will include published project evaluations, infrastructure priority lists, published research and other initiatives.	
Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets
2019-20	<p>Evaluate project proposals on all infrastructure proposals, excluding defence projects, where funding of more than \$100 million is sought from the Commonwealth</p> <p>Undertake research initiatives that promote best practice in the planning, funding and delivery of infrastructure</p>	<p>Target met</p> <p>Evaluations of project proposals completed and a summary of these evaluations published on IA's website</p> <p>100% achieved. 19 project proposals assessed.</p> <p>Target met</p> <p>Deliver research and other initiatives that provide leadership on regulatory reform objectives and promote best practice in the planning, funding, delivery and operation of infrastructure</p> <p>100% achieved. Australian Infrastructure Audit published in August 2019.</p>
2020-21	<p>Evaluate project proposals on all infrastructure proposals, excluding defence projects, where funding of more than \$100 million is sought from the Commonwealth</p> <p>Undertake research initiatives that promote best practice in the planning, funding and delivery of infrastructure</p>	<p>Evaluations of project proposals completed and a summary of these evaluations published on IA's website</p> <p>Deliver research and other initiatives that provide leadership on regulatory reform objectives and promote best practice in the planning, funding, delivery and operation of infrastructure</p>
2021-22 and beyond	As per 2020-21	As per 2020-21

Infrastructure Australia Budget Statements

Purposes	<p>IA's purpose is to:</p> <ul style="list-style-type: none">• improve decision-making on matters relating to infrastructure• advise governments and others on infrastructure matters including the better assessment of infrastructure needs and prioritisation of infrastructure projects• promote best practice in infrastructure planning, financing, delivery and operation.
-----------------	---

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of IA's finances for the 2020-21 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

IA is budgeting operating expenses of \$15.4 million in 2020-21. This consists of \$8.6 million employee expenses, \$5.5 million supplier expenses and \$1.3 million in depreciation, amortisation and finance costs.

IA's expense budget reflects the work program for IA in 2020-21. This includes the continued provision of advice on nationally significant infrastructure matters, evaluation of project proposals and development of further research regarding the identification and application of best practice planning delivery and operation of Australia's infrastructure networks. IA will further continue to establish and develop the corporate capabilities to support IA's role as an independent entity that provides high quality advice.

In 2020-21 IA will deliver the Australian Infrastructure Plan (the Plan) which responds to the gaps and opportunities outlined in the 2019 Australian Infrastructure Audit.

To enable the delivery of the Plan IA has recruited a number of fixed term employees at the end of 2019-20, whose contracts expire by 30 June 2021, to align with the delivery of the Plan. This has contributed to the increase in employee costs in 2020-21 budget.

In 2020-21 IA will establish the annual delivery of analytical assessments of infrastructure market capacity. This annual assessment will involve the collection, collation, interpretation and display of Australian Government, State and Territory and industry data, as well as the establishment of new data sets through primary collection.

IA entered in to a new property lease from 1 July 2020. IA applied the new accounting standard AASB16 – Leases to the recognition of the new lease at the end of 2019-20. Expenditure in relation to the new lease is recognised in depreciation, accounting for the large increase in depreciation cost in 2020-21 and forward years. As IA's prior lease expired on 30 June 2019, there was no requirement to recognise this lease under the new standard, as such the expense in relation to the prior lease in 2019-20 is recognised in supplier expenditure.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES					
Employee benefits	5,501	8,571	6,130	6,154	6,286
Suppliers	5,532	5,525	5,354	5,103	5,039
Depreciation and amortisation	384	1,292	1,313	1,327	1,336
Finance costs	15	58	45	33	21
Losses from asset sales	82	-	-	-	-
Total expenses	11,513	15,446	12,842	12,617	12,662
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Interest	56	27	27	27	27
Total own-source revenue	56	27	27	27	27
Total own-source income	56	27	27	27	27
Net (cost of)/contribution by services	(11,457)	(15,419)	(12,815)	(12,590)	(12,635)
Revenue from Government	11,560	15,419	12,815	12,590	12,635
Surplus/(deficit) attributable to the Australian Government	103	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	103	-	-	-	-

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	3,485	3,673	4,039	4,151	4,237
Trade and other receivables	1,290	21	21	21	21
Total financial assets	4,775	3,694	4,060	4,172	4,258
Non-financial assets					
Land and buildings	5,633	4,572	3,444	2,309	1,164
Property, plant and equipment	255	720	578	453	320
Intangibles	8	-	-	-	-
Prepayments	175	175	175	175	175
Total non-financial assets	6,071	5,467	4,197	2,937	1,659
Total assets	10,846	9,161	8,257	7,109	5,917
LIABILITIES					
Payables					
Suppliers	1,617	716	913	892	882
Other payables	51	49	48	48	48
Total payables	1,668	765	961	940	930
Interest bearing liabilities					
Leases	5,570	4,630	3,557	2,428	1,244
Total interest bearing liabilities	5,570	4,630	3,557	2,428	1,244
Provisions					
Employee provisions	477	632	602	602	601
Other provisions	226	229	232	234	237
Total provisions	703	861	834	836	838
Total liabilities	7,941	6,256	5,352	4,204	3,012
Net assets	2,905	2,905	2,905	2,905	2,905
EQUITY					
Contributed equity	(1,264)	(1,264)	(1,264)	(1,264)	(1,264)
Retained surplus (accumulated deficit)	4,169	4,169	4,169	4,169	4,169
Total equity	2,905	2,905	2,905	2,905	2,905

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)

	Retained earnings	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000
Opening balance as at 1 July 2020			
Balance carried forward from previous period	4,169	(1,264)	2,905
Adjusted opening balance	4,169	(1,264)	2,905
Comprehensive income			
Surplus/(deficit) for the period	-	-	-
Total comprehensive income	-	-	-
Estimated closing balance as at 30 June 2021	4,169	(1,264)	2,905
Closing balance attributable to the Australian Government	4,169	(1,264)	2,905

Prepared on Australian Accounting Standards basis

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	11,560	15,419	12,815	12,590	12,635
Interest	54	27	27	27	27
Other	-	1,288	-	-	-
Total cash received	11,614	16,734	12,842	12,617	12,662
Cash used					
Employees	5,441	8,416	6,160	6,154	6,267
Suppliers	5,491	6,447	5,158	5,124	5,049
Interest payments on lease liability	-	55	43	31	19
Total cash used	10,932	14,918	11,361	11,309	11,335
Net cash from/(used by) operating activities	682	1,816	1,481	1,308	1,327
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	1,040	606	42	67	57
Total cash used	1,040	606	42	67	57
Net cash from/(used by) investing activities	(1,040)	(606)	(42)	(67)	(57)
FINANCING ACTIVITIES					
Cash used					
Principal payments on lease liability	-	1,022	1,073	1,129	1,184
Total cash used	-	1,022	1,073	1,129	1,184
Net cash from/(used by) financing activities	-	(1,022)	(1,073)	(1,129)	(1,184)
Net increase/(decrease) in cash held	(358)	188	366	112	86
Cash and cash equivalents at the beginning of the reporting period	3,843	3,485	3,673	4,039	4,151
Cash and cash equivalents at the end of the reporting period	3,485	3,673	4,039	4,151	4,237

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by finance leases	4,657	82	-	-	-
Funded internally from departmental resources ^(a)	1,319	606	42	67	57
TOTAL	5,976	688	42	67	57
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	5,976	688	42	67	57
less additions by finance lease	(4,657)	(82)	-	-	-
Total cash used to acquire assets	1,319	606	42	67	57

(a) Includes current Bill 1 and prior year Act 1/3/5 appropriations (excluding amounts from the DCB)

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2020-21)

	Asset Category			Total
	Buildings	Other property, plant and equipment	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000
As at 1 July 2020				
Gross book value	1,563	326	64	1,953
Gross book value - ROU assets	4,657	-	-	4,657
Accumulated depreciation/amortisation and impairment	(365)	(71)	(56)	(492)
Accumulated depreciation/amortisation and impairment - ROU assets	(222)	-	-	(222)
Opening net book balance	5,633	255	8	5,896
Capital asset additions				
Estimated expenditure on new or replacement assets				
By purchase - appropriation equity	-	606	-	606
By purchase - appropriation equity - ROU assets	82	-	-	82
Total additions	82	606	-	688
Other movements				
Depreciation/amortisation expense	(240)	(141)	(8)	(389)
Depreciation/amortisation on ROU assets	(903)	-	-	(903)
Total other movements	(1,143)	(141)	(8)	(1,292)
As at 30 June 2021				
Gross book value	1,563	932	64	2,559
Gross book value - ROU assets	4,739	-	-	4,739
Accumulated depreciation/amortisation and impairment	(605)	(212)	(64)	(881)
Accumulated depreciation/amortisation and impairment - ROU assets	(1,125)	-	-	(1,125)
Closing net book balance	4,572	720	-	5,292

Prepared on Australian Accounting Standards basis.

NATIONAL CAPITAL AUTHORITY

ENTITY RESOURCES AND PLANNED PERFORMANCE

NATIONAL CAPITAL AUTHORITY

Section 1: Entity overview and resources	303
1.1 Strategic direction statement	303
1.2 Entity resource statement	305
1.3 Budget measures	306
Section 2: Outcomes and planned performance	307
2.1 Budgeted expenses and performance for Outcome 1	308
Section 3: Budgeted financial statements	312
3.1 Budgeted financial statements	312
3.2 Budgeted financial statements tables	314

NATIONAL CAPITAL AUTHORITY

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The National Capital Authority (NCA) was established under the Australian Capital Territory (Planning and Land Management) Act 1988 (the PALM Act).

The PALM Act prescribes the NCA's powers and functions and makes it subject to general Ministerial direction. The Assistant Minister for Regional Development and Territories has administrative responsibility for the PALM Act.

On behalf of the Australian Government, the NCA performs the role of trustee and manager of areas in Canberra and the Australian Capital Territory (ACT) that are designated as National Land for the special purpose of Canberra as Australia's National Capital. The NCA works closely and collaboratively with the ACT Government in shaping the future of Canberra through the National Capital Plan and related planning and development work. The NCA also manages much of the National Estate – such as Lake Burley Griffin, the National Triangle and Anzac Parade – and educates and informs the community about Canberra's unique characteristics and special role as the National Capital.

The functions of the NCA are set out in section 6 of the PALM Act and include:

- to prepare and administer a National Capital Plan, providing the overall planning and development framework for Canberra as Australia's National Capital
- to keep the Plan under constant review and to propose amendments to it as required
- on behalf of the Commonwealth, to commission works to be carried out in Designated Areas in accordance with the Plan where neither a Department of State of the Commonwealth nor any Commonwealth authority has the responsibility to commission those works
- to recommend to the Minister the carrying out of works that the NCA considers desirable to maintain or enhance the character of the National Capital
- to foster an awareness of Canberra as the National Capital
- with the Minister's approval, to perform planning services for any person or body, whether within Australia or overseas
- with the exception of the taking of water, and with the Minister's approval, to manage National Land designated in writing by the Minister as land required for the special purposes of Canberra as the National Capital, on behalf of the Commonwealth.

National Capital Authority Budget Statements

The main components of the NCA's work is to:

- support and encourage high quality planning, design and development of nationally significant parts of Canberra
- inform and educate the community about the unique characteristics and importance of Canberra as the National Capital
- manage and enhance Commonwealth assets on National Land.

The NCA's key priorities for 2020–21 are:

- advancing a broad program of asset renewal and rejuvenation, informed by critical analysis, active consultation and sound risk management to form a pipeline of priority projects
- designing a diplomatic estate that sits appropriately within Canberra's high quality and unique landscapes
- encouraging people to visit their National Capital by providing quality visitor experiences and tourism opportunities within the National Triangle.

The NCA will look to continue to deliver organisational outcomes in the context of operational challenges, including in the context of the COVID-19 pandemic. We will focus on our core and priority objectives and major organisational risks including through regularly updating asset management plans, maintaining a positive safety culture, and aligning our people and resources with areas of greatest priority.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the NCA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the NCA's operations) classification.

For more detailed information on special appropriations, please refer to Budget Paper No. 4 – Agency Resourcing.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: National Capital Authority resource statement — Budget estimates for 2020-21 as at Budget October 2020

	2019-20 Estimated actual \$'000	2020-21 Estimate \$'000
Departmental		
Annual appropriations - ordinary annual services ^(a)		
Prior year appropriations ^(b)	7,633	7,122
Departmental appropriation ^(c)	10,419	10,323
s74 external revenue ^(d)	2,478	2,494
Departmental capital budget ^(e)	2,161	661
Total departmental annual appropriations	22,691	20,600
Total departmental resourcing	22,691	20,600
Administered		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	18,064	15,675
Administered capital budget ^(f)	18,368	17,184
Total administered annual appropriations	36,432	32,859
Total administered special appropriations ^(g)	4	25
Total administered resourcing	36,436	32,884
Total net resourcing for NCA	59,127	53,484
<hr/>		
Average staffing level (number)	58	58

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2020-21.

(b) Excludes amounts subject to administrative quarantine by Department of Finance or withheld under section 51 of the PGPA Act.

(c) Excludes departmental capital budget (DCB)

(d) Estimated External Revenue receipts under section 74 of the PGPA Act.

(e) Departmental capital budgets are not separately identified in Appropriation Bill (No.1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.

(f) Administered capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.10 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.

(g) Excludes trust moneys held in Services for Other Entities and Trust Moneys (SOETM) and other special accounts. For further information on special accounts, please refer to Budget Paper No. 4 - Agency Resourcing.

1.3 BUDGET MEASURES

Budget measures relating to the NCA are detailed in Budget Paper No. 2 and are summarised in Table 1.2 below.

Table 1.2: NCA 2020-21 Budget measures

Measures announced after the Economic and Fiscal Update July 2020

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Payment measures					
JobMaker Plan — infrastructure investment — Australian Capital Territory	1.1				
Departmental payments		-	-	-	-
Total		-	-	-	-
Total expense measures					
Departmental payments		-	-	-	-
Total		-	-	-	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Measures published in the July 2020 Economic and Fiscal Update are summarised in Table 1.3 below.

Table 1.3: NCA Measures announced in the Economic and Fiscal Update July 2020

	Program	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Capital measures						
Land Exchange with Australian Capital Territory Government	1.2					
Administered payments		-	-	-	-	-
Total		-	-	-	-	-
Total capital measures						
Administered		-	-	-	-	-
Total		-	-	-	-	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the Public Governance, Performance and Accountability Act 2013. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the National Capital Authority can be found at: <https://www.nca.gov.au/about-the-NCA/corporate-documents/corporate-plan-2020-2024>

The most recent annual performance statement can be found at: <https://www.nca.gov.au/about-the-NCA/corporate-documents/annual-reports/annual-report-2018-2019>

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Manage the strategic planning, promotion and enhancement of Canberra as the National Capital for all Australians through the development and administration of the National Capital Plan, operation of the National Capital Exhibition, delivery of education and awareness programs and works to enhance the character of the National Capital

Budgeted expenses for Outcome 1

The table shows how much the NCA intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2013-24 Forward estimate \$'000
Program 1.1: National Capital Functions					
Departmental expenses					
Departmental appropriation	10,554	10,323	9,531	9,368	9,395
s74 external revenue ^(a)	2,478	2,494	2,494	2,660	2,775
Expenses not requiring appropriation in the Budget year ^(b)	1,122	1,131	1,138	1,150	1,295
Total departmental expenses	14,154	13,948	13,163	13,178	13,465
Total expenses for Program 1.1	14,154	13,948	13,163	13,178	13,465
Program 1.2: National Capital Estate					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	18,536	15,675	16,070	16,870	16,919
Special Appropriations					
Public Governance, Performance and Accountability Act 2013	4	25	25	25	25
Expenses not requiring appropriation in the Budget year ^(b)	23,833	26,678	26,678	26,592	26,647
Total administered expenses	42,373	42,378	42,773	43,487	43,591
Total expenses for Program 1.2	42,373	42,378	42,773	43,487	43,591

Table 2.1.1: Budgeted expenses for Outcome 1 (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2013-24 Forward estimate \$'000
Outcome 1 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	18,536	15,675	16,070	16,870	16,919
Special Appropriations Public Governance, Performance and Accountability Act 2013	4	25	25	25	25
Expenses not requiring appropriation in the Budget year ^(b)	23,833	26,678	26,678	26,592	26,647
Administered expenses total	42,373	42,378	42,773	43,487	43,591
Departmental expenses					
Departmental appropriation	10,554	10,323	9,531	9,368	9,395
s74 external revenue ^(a)	2,478	2,494	2,494	2,660	2,775
Expenses not requiring appropriation in the Budget year ^(b)	1,122	1,131	1,138	1,150	1,295
Departmental expenses total	14,154	13,948	13,163	13,178	13,465
Total expenses for Outcome 1	56,527	56,326	55,936	56,665	57,056
	2019-20	2020-21			
Average staffing level (number)	58	58			

(a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.

(b) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses, expenses related to the write-down of assets, and resources received free of charge.

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Manage the strategic planning, promotion and enhancement of Canberra as the National Capital for all Australians through the development and administration of the National Capital Plan, operation of the National Capital Exhibition, delivery of education and awareness programs and works to enhance the character of the National Capital		
Program 1.1 – Planning and designing areas of special national importance in Canberra, and informing and educating the community about these areas, contributes to Outcome 1 by ensuring that the National Capital is planned and promoted consistent with its enduring national significance.		
Delivery	During 2020–21 and the forward years the NCA will: <ul style="list-style-type: none">• continue to develop and implement a comprehensive planning framework for the Australian Capital Territory• keep the National Capital Plan (the Plan) under constant review and, when required, propose, draft and consult on amendments to the Plan• assess and manage applications to undertake works in Designated Areas to ensure that they are in accordance with the Plan• provide, with Ministerial approval, consultancy services either within Australia or overseas• maintain, manage and promote the use of NCA land and property assets• develop and manage the NCA's visitor services and attractions• foster an awareness of Canberra's role as Australia's National Capital.	
Performance information		
Year	Performance criteria	2019-20 Actual Achievements/Targets
2019-20	Percentage of works approval applications assessed against the National Capital Plan within 15 working days Percentage of surveyed visitors satisfied with the National Capital Exhibition and other attractions managed by the NCA	Target met 75% Target met 90%
2020-21	Percentage of works approval applications assessed against the National Capital Plan within 15 working days Percentage of surveyed visitors satisfied with the National Capital Exhibition and other attractions managed by the NCA	75% 90%
2021-22 and beyond	As per 2020-21	As per 2020-21
Purposes	To fulfil the NCA's statutory functions and purposes and better inform and educate the community about the importance of Canberra as the National Capital.	

National Capital Authority Budget Statements

Program 1.2 – To facilitate the proper management and enhancement of National Land.		
Delivery	During 2020–21 and the forward years the NCA will: <ul style="list-style-type: none">• develop and renew assets on National Land in accordance with their national significance• hold appropriate levels of insurance cover for the main risks associated with assets on National Land• implement and manage robust asset maintenance plans that address the severity of asset conditions.	
Performance information		
Year	Performance criteria	2019-20 Actual Achievements/Targets
2019-20	Percentage of assets identified as requiring capital improvement addressed in line with the asset management plan	Target met 90%
	Percentage of building, civil infrastructure, open space, lake and dam maintenance issues resolved within required timeframes	Target met 90%
2020-21	Percentage of assets identified as requiring capital improvement addressed in line with the asset management plan	90%
	Percentage of building, civil infrastructure, open space, lake and dam maintenance issues resolved within required timeframes	90%
2021-22 and beyond	As per 2020-21	As per 2020-21
Purposes	To facilitate the proper management and enhancement of National Land.	

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the NCA's finances for the 2020-21 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

Departmental comprehensive income statement

The NCA reported an operating loss of \$0.7 million in 2019-20, adjusted for depreciation and amortisation expenses. The loss reflects the impacts of the COVID-19 pandemic, which affected the NCA's own source revenue from March 2020.

The NCA is budgeting for a break-even operating result in 2020-21 and the forward years. Total revenue from Government in 2020-21 remains relatively consistent compared to 2019-20. Revenue from other sources principally reflects the recovery of costs for the provision of services, revenue from events and rental income.

Budgeted departmental balance sheet

The NCA's departmental net asset position in 2019-20 increased due to additional capital funding received through the Public Service Modernisation Agency Sustainability Fund for business and ICT transformation and improvements to NCA managed buildings. From 2020-21 levels of departmental capital funding return to the lower pre-Modernisation funding amounts.

Schedule of budgeted income and expenses administered on behalf of Government

In 2020-21, the NCA will receive appropriation of \$15.7 million for supplier expenses including operating expenses associated with the administration of the pay parking program and the insurance premium for risks associated with assets on National Land. This is lower than the 2019-20 appropriation which included \$3.1 million for the 2018-19 MYEFO measure *National Capital Authority – capital renewal*.

Revenue from administered activities primarily includes pay parking revenue, lease revenue on diplomatic land and user charges, which are returned in full to the Budget.

Schedule of budgeted assets and liabilities administered on behalf of the Government

In 2020-21, the NCA will receive appropriation of \$17.2 million for activities it administers on behalf of the Government. This appropriation is directly linked to the

administered capital budget and will be used to replace and upgrade existing administered assets.

The reduction in NCA's administered net asset position in 2020-21 and forward years is largely due to higher accumulated depreciation expenses on capital assets compared to capital funding received to replace and upgrade those assets.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES					
Employee benefits	6,916	6,767	6,769	6,985	7,175
Suppliers	5,832	5,754	5,303	5,093	5,045
Depreciation and amortisation	1,358	1,424	1,088	1,100	1,245
Finance costs	9	3	3	-	-
Impairment loss on financial instruments	23	-	-	-	-
Write-down and impairment of assets	16	-	-	-	-
Total expenses	14,154	13,948	13,163	13,178	13,465
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	1,885	2,494	2,494	2,660	2,775
Other sources of non-taxation revenue	56	50	50	50	50
Total own-source revenue	1,941	2,544	2,544	2,710	2,825
Net (cost of)/contribution by services	(12,213)	(11,404)	(10,619)	(10,468)	(10,640)
Revenue from Government	10,419	10,323	9,531	9,368	9,395
Surplus/(Deficit) attributable to the Australian Government	(1,794)	(1,081)	(1,088)	(1,100)	(1,245)
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation reserves	(85)	-	-	-	-
Total comprehensive income/(loss)	(85)	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	(1,879)	(1,081)	(1,088)	(1,100)	(1,245)

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued)

Note: Impact of net cash appropriation arrangements					
	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Total comprehensive income/(loss) excluding depreciation/amortisation expenses previously funded through revenue appropriations, depreciation on ROU, principal repayments on leased assets	(844)	-	-	-	-
Plus: depreciation/amortisation expenses previously funded through revenue appropriation ^(a)	1,027	1,093	1,088	1,100	1,245
Plus: depreciation right-of-use assets ^(b)	331	331	-	-	-
Less: principal repayments - leased assets ^(b)	(323)	(343)	-	-	-
Total comprehensive income/(loss) - as per Statement of Comprehensive income	(1,879)	(1,081)	(1,088)	(1,100)	(1,245)

- (a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.
- (b) Applies to lease arrangements under AASB 16 Leases.

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	191	191	191	191	191
Trade and other receivables	7,040	7,040	7,040	7,040	7,040
Total financial assets	7,231	7,231	7,231	7,231	7,231
Non-financial assets					
Land and buildings	10,516	9,636	9,097	8,987	8,337
Property, plant and equipment	2,430	2,413	2,388	2,334	2,754
Intangibles	3,528	3,664	3,800	3,526	3,176
Heritage and cultural assets	202	200	198	193	188
Other non-financial assets	55	55	55	55	55
Total non-financial assets	16,731	15,968	15,538	15,095	14,510
Total assets	23,962	23,199	22,769	22,326	21,741
LIABILITIES					
Payables					
Suppliers	1,070	1,070	1,070	1,070	1,070
Other payables	3,157	3,157	3,157	3,157	3,157
Total payables	4,227	4,227	4,227	4,227	4,227
Interest bearing liabilities					
Leases	339	(4)	(4)	(4)	(4)
Total interest bearing liabilities	339	(4)	(4)	(4)	(4)
Provisions					
Employee provisions	2,012	2,012	2,012	2,012	2,012
Total provisions	2,012	2,012	2,012	2,012	2,012
Total liabilities	6,578	6,235	6,235	6,235	6,235
Net assets	17,384	16,964	16,534	16,091	15,506
EQUITY					
Contributed equity	15,573	16,234	16,892	17,549	18,209
Reserves	9,544	9,544	9,544	9,544	9,544
Retained surplus/(accumulated deficit)	(7,733)	(8,814)	(9,902)	(11,002)	(12,247)
Total equity	17,384	16,964	16,534	16,091	15,506

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2020				
Balance carried forward from previous period	(7,733)	9,544	15,573	17,384
Adjusted opening balance	(7,733)	9,544	15,573	17,384
Comprehensive income				
Surplus/(deficit) for the period	(1,081)	-	-	(1,081)
Total comprehensive income	(1,081)	-	-	(1,081)
of which:				
Attributable to the Australian Government	(1,081)	-	-	(1,081)
Transactions with owners				
Contribution by owners				
Departmental Capital Budget (DCBs)	-	-	661	661
Sub-total transactions with owners	-	-	661	661
Estimated closing balance as at 30 June 2021	(8,814)	9,544	16,234	16,964
Closing balance attributable to the Australian Government	(8,814)	9,544	16,234	16,964

Prepared on Australian Accounting Standards basis

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	13,416	10,323	9,531	9,368	9,395
Sale of goods and rendering of services	2,248	2,494	2,494	2,660	2,775
Net GST received	888	-	-	-	-
Other	123	-	-	-	-
Total cash received	16,675	12,817	12,025	12,028	12,170
Cash used					
Employees	6,308	6,767	6,769	6,985	7,175
Suppliers	7,100	5,707	5,256	5,043	4,995
Total cash used	13,408	12,474	12,025	12,028	12,170
Net cash from/(used by) operating activities	3,267	343	-	-	-
INVESTING ACTIVITIES					
Cash received					
Contributions revenue	300	-	-	-	-
Total cash received	300	-	-	-	-
Cash used					
Purchase of property, plant and equipment and intangibles	2,919	661	658	657	660
Total cash used	2,919	661	658	657	660
Net cash from/(used by) investing activities	(2,619)	(661)	(658)	(657)	(660)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	3,064	661	658	657	660
Total cash received	3,064	661	658	657	660
Cash used					
Principal payments of lease liabilities	323	343	-	-	-
Total cash used	323	343	-	-	-
Net cash from/(used by) financing activities	2,741	318	658	657	660
Net increase/(decrease) in cash held	3,389	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	112	191	191	191	191
Cash to Official Public Account	(3,310)	-	-	-	-
Cash and cash equivalents at the end of the reporting period	191	191	191	191	191

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB)	2,161	661	658	657	660
Total new capital appropriations	2,161	661	658	657	660
<i>Provided for:</i>					
Purchase of non-financial assets	2,161	661	658	657	660
Total items	2,161	661	658	657	660
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations - DCB ^(a)	2,919	661	658	657	660
Total	2,919	661	658	657	660
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	2,919	661	658	657	660
Total cash used to acquire assets	2,919	661	658	657	660

(a) Does not include annual finance lease costs. Includes purchases from current and previous years' Departmental capital budgets (DCBs).

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2020-21)

	Buildings	Other property, plant and equipment	Heritage and cultural assets	Computer software and intangibles	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2020					
Gross book value	10,185	2,430	202	4,987	17,804
Gross book value - ROU assets	662	-	-	-	662
Accumulated depreciation/amortisation and impairment	-	-	-	(1,459)	(1,459)
Accumulated depreciation/amortisation and impairment - ROU assets	(331)	-	-	-	(331)
Opening net book balance	10,516	2,430	202	3,528	16,676
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase - appropriation ordinary annual services ^(a)	90	273	20	278	661
Total additions	90	273	20	278	661
Other movements					
Depreciation/amortisation expense	(639)	(290)	(22)	(142)	(1,093)
Depreciation/amortisation on ROU assets	(331)	-	-	-	(331)
Total other movements	(970)	(290)	(22)	(142)	(1,424)
As at 30 June 2021					
Gross book value	10,275	2,703	222	5,265	18,465
Gross book value - ROU assets	662	-	-	-	662
Accumulated depreciation/amortisation and impairment	(639)	(290)	(22)	(1,601)	(2,552)
Accumulated depreciation/amortisation and impairment - ROU assets	(662)	-	-	-	(662)
Closing net book balance	9,636	2,413	200	3,664	15,913

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2020-21 for depreciation/amortisation expenses, DCBs or other operational expenses.

Prepared on Australian Accounting Standards basis.

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES ADMINISTERED ON BEHALF OF GOVERNMENT					
Supplier expenses	18,540	15,700	16,095	16,895	16,944
Depreciation and amortisation ^(a)	23,398	24,678	24,678	24,592	24,647
Write-down and impairment of assets	435	2,000	2,000	2,000	2,000
Total expenses administered on behalf of Government	42,373	42,378	42,773	43,487	43,591
LESS:					
OWN-SOURCE INCOME					
Non-taxation revenue					
Sale of goods and rendering of services	22,416	26,654	27,532	28,409	29,312
Other revenue	372	10	10	10	12
Total non-taxation revenue	22,788	26,664	27,542	28,419	29,324
Total own-source revenues administered on behalf of Government	22,788	26,664	27,542	28,419	29,324
Total own-source income administered on behalf of Government	22,788	26,664	27,542	28,419	29,324
Net (cost of)/contribution by services	(19,585)	(15,714)	(15,231)	(15,068)	(14,267)
Surplus/(Deficit)	(19,585)	(15,714)	(15,231)	(15,068)	(14,267)

(a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Administered Capital Budget, or ACB) provided through Bill 1 equity appropriations. For information regarding ACBs, please refer to Table 3.10 Administered Capital Budget Statement.

Prepared on Australian Accounting Standards basis.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	75	75	75	75	75
Receivables	1,841	1,841	1,841	1,841	1,841
Total financial assets	1,916	1,916	1,916	1,916	1,916
Non-financial assets					
Land and buildings	488,516	488,311	488,092	487,894	487,144
Property, plant and equipment	421,149	412,139	402,980	387,538	376,639
Heritage and cultural assets	54,370	54,105	53,840	56,040	55,240
Intangibles	3,566	3,552	3,538	4,493	4,443
Total non-financial assets	967,601	958,107	948,450	935,965	923,466
Total assets administered on behalf of Government	969,517	960,023	950,366	937,881	925,382
LIABILITIES					
Payables					
Suppliers	8,992	8,992	8,992	8,992	8,992
Other payables	21,051	21,051	21,051	21,051	21,051
Total payables	30,043	30,043	30,043	30,043	30,043
Total liabilities administered on behalf of Government	30,043	30,043	30,043	30,043	30,043
Net assets/(liabilities)	939,474	929,980	920,323	907,838	895,339

Prepared on Australian Accounting Standards basis.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Sales of goods and rendering of services	25,709	26,654	27,532	28,409	29,312
Other	188	10	10	10	12
Total cash received	25,897	26,664	27,542	28,419	29,324
Cash used					
Suppliers	18,855	15,700	16,095	16,895	16,944
Total cash used	18,855	15,700	16,095	16,895	16,944
Net cash from/(used by) operating activities	7,042	10,964	11,447	11,524	12,380
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	17,938	17,184	17,021	14,107	14,148
Total cash used	17,938	17,184	17,021	14,107	14,148
Net cash from/(used by) investing activities	(17,938)	(17,184)	(17,021)	(14,107)	(14,148)
Net increase/(decrease) in cash held	(10,896)	(6,220)	(5,574)	(2,583)	(1,768)
Cash and cash equivalents at the beginning of the reporting period	413	75	75	75	75
Cash from Official Public Account for:					
- Appropriations	36,933	32,884	33,116	31,002	31,092
Total cash from Official Public Account	36,933	32,884	33,116	31,002	31,092
Cash to Official Public Account for:					
- Appropriations	26,375	26,664	27,542	28,419	29,324
Total cash to Official Public Account	26,375	26,664	27,542	28,419	29,324
Cash and cash equivalents at the end of the reporting period	75	75	75	75	75

Prepared on Australian Accounting Standards basis.

Table 3.10: Administered capital budget statement (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Act 1 (ACB)	18,368	17,184	17,021	14,107	14,148
Total new capital appropriations	18,368	17,184	17,021	14,107	14,148
<i>Provided for:</i>					
Purchase of non-financial assets	18,368	17,184	17,021	14,107	14,148
Total items	18,368	17,184	17,021	14,107	14,148
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriation - ACB ^(a)	18,368	17,184	17,021	14,107	14,148
Total	18,368	17,184	17,021	14,107	14,148
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total accrual purchases	18,368	17,184	17,021	14,107	14,148
Total cash used to acquire assets	18,368	17,184	17,021	14,107	14,148

(a) Does not include annual finance lease costs. Includes purchases from current and previous years' Administered Capital Budgets (ACBs).

Prepared on Australian Accounting Standards basis.

Table 3.11: Statement of administered asset movements (Budget year 2020-21)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural assets	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2020						
Gross book value	468,447	20,069	421,149	54,370	3,899	967,934
Accumulated depreciation/amortisation	-	-	-	-	(333)	(333)
Opening net book balance	468,447	20,069	421,149	54,370	3,566	967,601
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation ordinary annual services ^(a)	-	490	16,037	626	31	17,184
Total additions	-	490	16,037	626	31	17,184
Other movements						
Depreciation/amortisation expense	-	(695)	(23,047)	(891)	(45)	(24,678)
Other	-	-	(2,000)	-	-	(2,000)
Total other movements	-	(695)	(25,047)	(891)	(45)	(26,678)
As at 30 June 2021						
Gross book value	468,447	20,559	435,186	54,996	3,930	983,118
Accumulated depreciation/amortisation	-	(695)	(23,047)	(891)	(378)	(25,011)
Closing net book balance	468,447	19,864	412,139	54,105	3,552	958,107

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2020-21 for depreciation/amortisation expenses, ACBs or other operational expenses.

Prepared on Australian Accounting Standards basis.

NATIONAL FASTER RAIL AGENCY

ENTITY RESOURCES AND PLANNED PERFORMANCE

NATIONAL FASTER RAIL AGENCY

Section 1: Entity overview and resources	331
1.1 Strategic direction statement	331
1.2 Entity resource statement	332
1.3 Budget measures	332
Section 2: Outcomes and planned performance	333
2.1 Budgeted expenses and performance for Outcome 1	334
Section 3: Budgeted financial statements	336
3.1 Budgeted financial statements	336
3.2 Budgeted financial statements tables	337

NATIONAL FASTER RAIL AGENCY

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The National Faster Rail Agency (NFRA) was established on 1 July 2019 as an Executive Agency under Section 65 of the Public Service Act 1999 to lead the development and implementation of the Australian Government's 20-year Plan for a Faster Rail Network (the Plan).

The NFRA works collaboratively with state and territory governments and private sector proponents to develop business cases and deliver faster rail construction projects. Following on from the three faster rail business cases already completed for Sydney to Newcastle, Melbourne to Greater Shepparton and Brisbane to the Regions of Moreton Bay and the Sunshine Coast in 2019-20, during 2020-21 the NFRA will work with the NSW, Victorian and Queensland governments to progress faster rail business cases for Sydney to Wollongong and Sydney to Parkes, Melbourne to Traralgon and Melbourne to Albury/Wodonga, and Brisbane to the Gold Coast. The NFRA will also continue to investigate new opportunities for faster rail along other corridors, including in other states.

The NFRA will provide policy and project advice to the Government with recommendations on how to best invest in faster rail corridors and projects to achieve the objectives in the Faster Rail Plan.

The NFRA will also work with the Victorian government to progress planning for Geelong Faster Rail in line with the Australian Government's \$2 billion commitment.

The NFRA's purpose and strategic goals are available in the NFRA's 2020-21 to 2023-24 Corporate Plan, available from www.nfra.gov.au.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the NFRA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the NFRA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: National Faster Rail Agency resource statement — Budget estimates for 2020-21 as at Budget October 2020

	2019-20 Estimated actual \$'000	2020-21 Estimate \$'000
Departmental		
Annual appropriations - ordinary annual services ^(a)		
Prior year appropriations available	-	1,047
Departmental appropriation	3,987	3,466
s74 External Revenue ^(b)	14	320
Total departmental annual appropriations	4,001	4,833
Total departmental resourcing	4,001	4,833
<hr/>		
Average staffing level (number)	2019-20 11	2020-21 11

All figures shown above are GST exclusive - these may not match figures in the cash flow statement
Prepared on a resourcing (i.e. appropriations available) basis.

(a) Appropriation Bill (No. 1) 2020-21.

(b) Estimated External Revenue receipts under section 74 of the PGPA Act.

1.3 BUDGET MEASURES

There are no Budget measures detailed in Budget Paper No. 2 – Budget Measures.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the Public Governance, Performance and Accountability Act 2013. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports - to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the NFRA can be found at:
https://www.nfra.gov.au/reports/corporate-information/nfra_2019-20_corporate_plan

The most recent annual performance statement can be found at:
<https://www.nfra.gov.au/reports/corporate-information/annual-report>

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Improved rail infrastructure between our capital cities and their surrounding regional centres by providing coordination, strategic advice and the identification of investments that improve reliability and travel speeds

Budgeted expenses for Outcome 1

This table shows how much the NFRA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 1.1: National Faster Rail Agency					
Departmental expenses					
Departmental appropriation	3,987	3,466	3,452	3,448	2,473
Expenses not requiring appropriation in the budget year ^(a)	(829)	25	25	25	25
Total expenses for program 1.1	3,158	3,491	3,477	3,473	2,498
Outcome 1 Totals by appropriation type					
Departmental expenses					
Departmental appropriation	3,987	3,466	3,452	3,448	2,473
Expenses not requiring appropriation in the budget year ^(a)	(829)	25	25	25	25
Total expenses for Outcome 1	3,158	3,491	3,477	3,473	2,498
Average staffing level (number)					
	2019-20 11	2020-21 11			

(a) 2019-20 Expenses not requiring appropriation in the budget year are made up of audit fees received free of charge (\$25,000) offset by actual operating surplus reported for 2019-20 (\$854,000).

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Improved rail infrastructure between our capital cities and their surrounding regional centres by providing coordination, strategic advice and the identification of investments that improve reliability and travel speeds		
Program 1 – Development and implementation of the Australian Government’s 20-year Plan for a Faster Rail Network.		
Delivery	The following activities will contribute to the National Faster Rail Agency achieving this: <ul style="list-style-type: none">• Provide advice to the Government on faster rail policy matters and investment opportunities• Engaging with states, territories and project proponents to scope and develop potential faster rail opportunities• Support the Minister to promote faster rail opportunities• Develop a rolling Faster Rail Investment program• Develop strategic business cases for selected corridors• Manage funding for corridors selected for investment.	
Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets
2019-20	Agency administrative, governance and planning arrangements are complete. Begin coordination and development of the Faster Rail Investment program.	Targets met <ul style="list-style-type: none">• CEO appointed• NFRA established and fully staffed• Corporate Plan developed• Annual Report delivered• Effective governance systems in place Target met <ul style="list-style-type: none">• Established frameworks for planning and government engagement to support the 20-year plan
2020-21	Continued coordination and development of the Faster Rail Investment Program. Progress projects to improve rail reliability and travel speeds on selected routes.	Review established frameworks for planning and continued engagement with government to support the 20-year plan and provide advice on faster rail projects and investments. Business cases progressed.
2021-22 and beyond	As per 2020-21	Develop detailed business cases for selected corridors. Management of funding for corridors selected for investment.
Purposes	To advise the Australian Government on faster rail opportunities between our capital cities and regional centres to enable more people to access employment, housing and social opportunities. It will also administer funding to support the delivery of agreed projects.	

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the NFRA's finances for the 2020-21 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

The income statement shows the estimated net cost of services for the NFRA.

Total budgeted expenses for the NFRA in 2020-21 are \$3.5 million, including \$1.9 million in employee benefit expenses and \$1.5 million in supplier expenses. Supplier expenses include contracted services, consultancy, travel and other administration costs.

The NFRA's major assets include cash and receivables (\$1.3 million).

The NFRA's major liabilities include supplier payables, employee payables and employee provisions (\$0.4 million).

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES					
Employee benefits	1,923	1,943	1,955	1,967	1,447
Suppliers	1,235	1,548	1,522	1,506	1,051
Total expenses	3,158	3,491	3,477	3,473	2,498
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Other	25	25	25	25	25
Total own-source revenue	25	25	25	25	25
Total own-source income	25	25	25	25	25
Net (cost of)/contribution by services	(3,133)	(3,466)	(3,452)	(3,448)	(2,473)
Revenue from Government	3,987	3,466	3,452	3,448	2,473
Surplus/(deficit) attributable to the Australian Government	854	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	854	-	-	-	-

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	20	20	20	20	20
Trade and other receivables	1,256	1,256	1,256	1,256	1,256
Total financial assets	1,276	1,276	1,276	1,276	1,276
Total assets	1,276	1,276	1,276	1,276	1,276
LIABILITIES					
Payables					
Suppliers	81	81	81	81	81
Other payables	22	22	22	22	22
Total payables	103	103	103	103	103
Provisions					
Employee provisions	319	319	319	319	319
Total provisions	319	319	319	319	319
Total liabilities	422	422	422	422	422
Net assets	854	854	854	854	854
EQUITY					
Parent entity interest					
Retained surplus (accumulated deficit)	854	854	854	854	854
Total parent entity interest	854	854	854	854	854
Total equity	854	854	854	854	854

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)

	Retained earnings	Total equity
	\$'000	\$'000
Opening balance as at 1 July 2020		
Balance carried forward from previous period	854	854
Adjusted opening balance	854	854
Comprehensive income		
Total comprehensive income	-	-
Estimated closing balance as at 30 June 2021	854	854
Closing balance attributable to the Australian Government	854	854

Prepared on Australian Accounting Standards basis

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
FINANCING ACTIVITIES					
Cash received					
Appropriations	2,940	3,466	3,452	3,448	2,473
Other	13	320	120	120	70
Total cash received	2,953	3,786	3,572	3,568	2,543
Cash used					
Employees	1,778	1,943	1,955	1,967	1,447
Suppliers	1,155	1,843	1,617	1,601	1,096
Total cash used	2,933	3,786	3,572	3,568	2,543
Net cash from/(used by) financing activities	20	-	-	-	-
Net increase/(decrease) in cash held	20	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	-	20	20	20	20
Cash and cash equivalents at the end of the reporting period	20	20	20	20	20

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

This table is not provided as the NFRA does not receive capital funds.

Table 3.6: Statement of asset movements (Budget year 2020-21)

This table is not provided as the NFRA does not hold non-financial assets.

NATIONAL FILM AND SOUND ARCHIVE

ENTITY RESOURCES AND PLANNED PERFORMANCE

NATIONAL FILM AND SOUND ARCHIVE

Section 1: Entity overview and resources	345
1.1 Strategic direction statement	345
1.2 Entity resource statement	346
1.3 Budget measures	347
Section 2: Outcomes and planned performance	348
2.1 Budgeted expenses and performance for Outcome 1	349
Section 3: Budgeted financial statements	354
3.1 Budgeted financial statements	354
3.2 Budgeted financial statements tables	355

NATIONAL FILM AND SOUND ARCHIVE OF AUSTRALIA

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The legislative functions of the National Film and Sound Archive of Australia (NFSA) are outlined in the National Film and Sound Archive of Australia Act 2008. The NFSA is Australia's premier audiovisual archive and a place of engagement with Australian audiovisual production past and present.

The NFSA's mission is to collect and preserve Australian film, recorded sound, broadcast and new media, and their associated documents and artefacts, and to share the collection with audiences across Australia and overseas.

The NFSA exists to perform three vital functions:

- collect audiovisual works and associated documentation that reflect all aspects of Australian life and our diverse communities
- preserve the collection in accordance with international standards and working within our resources, to ensure permanent access
- share the collection so its stories form an ongoing part of the evolution of our culture.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the NFSA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the NFSA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NFSA resource statement — Budget estimates for 2020-21 as at Budget October 2020

	2019-20 Estimated actual \$'000	2020-21 Estimate \$'000
Opening balance/cash reserves at 1 July ^(a)	1,237	1,324
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	25,184	26,535
Annual appropriations - other services ^(b)		
Equity injection	1,274	809
Total annual appropriations	26,458	27,344
Amounts received from related entities		
Amounts from portfolio department ^(c)	1,760	-
Total amounts received from related entities	1,760	-
Total funds from Government	28,218	27,344
Funds from other sources		
Sale of goods and services	1,024	741
Interest	165	60
Royalties	154	195
Other	604	848
Total funds from other sources	1,947	1,844
Total net resourcing for NFSA	31,402	30,512
	2019-20	2020-21
Average staffing level (number)	164	164

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2020-21.

(b) Appropriation Bill (No. 2) 2020-21.

(c) Funding provided by the portfolio department that is not specified within the Annual Appropriation Bills as a payment to the NFSA.

The NFSA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to the NFSA and considered "departmental" for all purposes.

1.3 BUDGET MEASURES

Budget measures relating to NFSA are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: NFSA 2020-21 Budget measures
Measures announced after the Economic and Fiscal Update July 2020

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Payment measures					
COVID-19 Response Package — arts portfolio entities	1.1				
Departmental payments		2,450	-	-	-
Total		2,450	-	-	-
Total payment measures					
Departmental		2,450	-	-	-
Total		2,450	-	-	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the Public Governance, Performance and Accountability Act 2013. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the NFSA can be found at:

www.nfsa.gov.au/about/corporate-information/publications/corporate-plan

The most recent annual performance statement can be found at:

www.nfsa.gov.au/about/corporate-information/publications/annual-reports

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Increased engagement with Australia's audiovisual culture past and present through developing, preserving, maintaining and promoting the national audiovisual collection of historic and cultural significance

Budgeted expenses for Outcome 1

This table shows how much the NFSA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 1.1: Collect, preserve and share the national audiovisual collection					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	25,184	26,535	23,981	23,956	24,024
Payment from related entities	1,760	-	-	-	-
Expenses not requiring appropriation in the budget year	238	2,109	4,406	4,332	4,398
Revenues from other independent sources	1,947	1,844	1,726	1,726	1,726
Total expenses for Program 1.1	29,129	30,488	30,113	30,014	30,148
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	25,184	26,535	23,981	23,956	24,024
Payment from related entities	1,760	-	-	-	-
Expenses not requiring appropriation in the budget year	238	2,109	4,406	4,332	4,398
Revenues from other independent sources	1,947	1,844	1,726	1,726	1,726
Total expenses for Outcome 1	29,129	30,488	30,113	30,014	30,148
Average staffing level (number)					
	2019-20	2020-21			
	164	164			

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Increased engagement with Australia’s audiovisual culture past and present through developing, preserving, maintaining and promoting the national audiovisual collection of historic and cultural significance		
Program 1.1 – Collect, preserve and share the national audiovisual collection		
Delivery	The NFSA will continue to build and maintain a unique and comprehensive collection of Australian audiovisual material. The NFSA will store the collection in an environment that sustains long-term preservation and accessibility, and actively preserve material through digitisation. The NFSA will facilitate access to the collection, nationally and internationally, online and through providing a variety of public programs that promote and enhance understanding, relevance, appreciation and interpretation of the collection.	
Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets ^(a)
2019-20	Digitise the National Audiovisual Collection	<p>Target met</p> <p>Target: Implement the NFSA Digitisation Strategy. Digitisation Strategy plan objectives delivered on time and within budget.</p> <p>Actual: Digitisation Plan developed, and objectives delivered on time and within budget.</p> <p>Target met</p> <p>Target: Digitise the national audiovisual collection so that it is preserved and accessible. 11,000 audiovisual collection items digitised in reporting period.</p> <p>Actual: 18,543 audiovisual collection items digitised in reporting period.</p> <p>Target met</p> <p>Target: Increase our capacity and capability to manage digital preservation of all collection formats. Mass Digitisation Plan developed and implemented on time and within budget.</p> <p>Actual: Digitisation Plan developed with a focus on large-scale digitisation, and objectives delivered on time and within budget.</p>

National Film and Sound Archive of Australia Budget Statements

Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets ^(a)
2019-20 continued	Establish the National Centre for Excellence in Audiovisual Heritage	<p>Target met</p> <p>Target: Partner with the tertiary sector, industry, collecting institutions and government to build our impact and output. Eight current partnerships in place.</p> <p>Actual: More than eight current partnerships in place.</p> <p>Target not met</p> <p>Target: Build the NFSA's profile and reputation as a thought leader in the field of audiovisual archiving. 200 participants in the Digital Directions conference.</p> <p>Actual: 160 participants in the Digital Directions conference. Attendance was slightly reduced due to competition from similar events in the same time period.</p>
	Build our National Profile	<p>Target met</p> <p>Target: Establish a strong program of NFSA-branded events, providing strong links to the national audiovisual collection. 16,500 people participating in events.</p> <p>Actual: 34,684 people participating in events.</p> <p>Target partially met</p> <p>Target: Build our digital profile and online engagement activities. 1.1 million YouTube views. 11 million Facebook users (daily reach). 1.1 million visits to websites.</p> <p>Actual: 5.3 million YouTube views. 7 million Facebook users (daily reach). 1.8 million visits to websites.</p> <p>Target met</p> <p>Target: Revitalise the NFSA's program of high profile temporary exhibitions. 16,500 exhibition visitors.</p> <p>Actual: 32,525 exhibition visitors.</p>

National Film and Sound Archive of Australia Budget Statements

Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets ^(a)
2019-20 continued	Collect, preserve and share Multimedia and New Media	<p>Target met</p> <p>Target: Work with our GLAM partners across Australia to ensure a nationally coordinated approach to collecting multimedia and new media. Build our skills and capacity in relation to archiving multimedia and new media. Two new partnerships per annum.</p> <p>Actual: Achieved. Two new partnerships established, with the Australian Centre for the Moving Image and the Museum of Applied Arts and Sciences.</p> <p>Target partially met</p> <p>Target: Establish the NFSA as an archive of multimedia and new media content, along with more traditional formats for audiovisual content. Develop a Multimedia and New Media Acquisition Protocol. 60,000 acquisitions in the reporting period. 100,000 items accessioned in the reporting period.</p> <p>Actual: Multimedia and New Media Acquisition Protocol developed. 37,747 acquisitions in the reporting period. 166,451 items accessioned in the reporting period.</p> <p>Acquisitions were impacted by difficulties arising from the extended bushfire season and the COVID-19 pandemic.</p>
	Redefine our physical presence	<p>Target met</p> <p>Target: Pursue the construction of a new facility for the NFSA. Progress a feasibility study regarding a new facility.</p> <p>Actual: Initial Business Case regarding a new facility progressed.</p>
2020-21	Digitise the National Audiovisual Collection	<p>Implement the NFSA Digitisation Strategy. Digitisation Plan objectives delivered on time and within budget.</p> <p>Digitise the national audiovisual collection so that it is preserved and accessible. 25,000 audiovisual collection items digitised.</p> <p>Increase our capacity and capability to manage digital preservation of all collection formats. <i>Large-scale digitisation objectives within the Digitisation Plan</i> delivered on time and within budget.</p>
	Establish the National Centre for Excellence in Audiovisual Heritage	<p>Partner with the tertiary sector, industry, collecting institutions and government to build our impact and output. Eight current partnerships in place.</p> <p>Build the NFSA's profile and reputation as a thought leader in the field of audiovisual archiving.</p> <p>600 registered participants in online sessions of the Digital Directions conference.</p>

National Film and Sound Archive of Australia Budget Statements

Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets ^(a)
2020-21 continued	<p>Build our National Profile</p> <p>Collect, preserve and share Multimedia and New Media</p> <p>Redefine our physical presence</p>	<p>Establish a strong program of NFSA-branded events, providing strong links to the national audiovisual collection. <i>14,000</i> people participating in events.</p> <p>Build our digital profile and online engagement activities. <i>1.35 million</i> YouTube views. <i>9.25 million</i> users (daily reach) <i>on social media platforms</i>. <i>1.2 million</i> visits to websites.</p> <p>Revitalise the NFSA's program of high profile temporary exhibitions. <i>Deliver 3 onsite exhibitions or display experiences</i> drawing <i>10,000</i> exhibition visitors, <i>and tour 1 exhibition nationally</i>.</p> <p>Work with our GLAM partners across Australia to ensure a nationally coordinated approach to collecting multimedia and new media. Build our skills and capacity in relation to archiving multimedia and new media. Two new partnerships <i>established</i>.</p> <p>Establish the NFSA as an archive of multimedia and new media content, along with more traditional formats for audiovisual content. <i>Implement</i> Multimedia and New Media Acquisition Protocol. <i>60,000</i> acquisitions in the reporting period. <i>100,000</i> items accessioned in the reporting period.</p> <p>Pursue the construction of a new facility for the NFSA. Progress an initial business case regarding a new facility.</p>
2021-22 and beyond	As per 2020–21	As per 2020–21
Purposes	In accordance with the NFSA Act, our reason for being is to collect, preserve and share Australia's national audiovisual collection and to make it available to audiences worldwide for enjoyment, learning, insight and creativity.	

(a) New or modified performance criteria that reflect new or materially changed programs are shown in *italics*.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the NFSA's finances for the 2020-21 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

Comprehensive income statement

Total income in 2020-21 is expected to be \$31.1 million, which includes \$26.5 million of revenue from Government, \$1.8 million of own sourced revenue and \$2.8 million of collection gains. This is higher than 2019-20 due to additional revenue from Government for digitisation.

Total expenses for 2020-21 are estimated to be \$30.5 million, which is \$1.4 million higher than the 2019-20 estimated actual. Employee benefits have increased by 4.7% while supplier expenses have increased by 11.2%, or \$0.8 million. Depreciation and amortisation expense is comparable to the 2019-20 estimated actual.

Budgeted departmental balance sheet

The NFSA's net assets are budgeted to be \$364.7 million at 30 June 2021. This comprises mainly of the NFSA's heritage and cultural collection. This is independently valued on a regular basis. Depreciation is also incurred on the collection and is determined based on estimated useful lives.

An equity injection of \$0.8 million will be received in 2020-21 for investment in the collection.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES					
Employee benefits	15,970	16,730	16,331	16,330	16,494
Suppliers	6,748	7,503	7,627	7,629	7,629
Depreciation and amortisation	6,325	6,215	6,115	6,015	5,985
Other expenses	86	40	40	40	40
Total expenses	29,129	30,488	30,113	30,014	30,148
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	1,024	741	741	741	741
Interest	165	60	200	200	200
Royalties	154	195	195	195	195
Other	1,154	848	590	590	590
Total own-source revenue	2,497	1,844	1,726	1,726	1,726
Gains					
Other	2,774	2,770	2,770	2,770	2,770
Total gains	2,774	2,770	2,770	2,770	2,770
Total own-source income	5,271	4,614	4,496	4,496	4,496
Net (cost of)/contribution by services	(23,858)	(25,874)	(25,617)	(25,518)	(25,652)
Revenue from Government	25,184	26,535	23,981	23,956	24,024
Surplus/(deficit) attributable to the Australian Government	1,326	661	(1,636)	(1,562)	(1,628)
Total comprehensive income/(loss)	1,326	661	(1,636)	(1,562)	(1,628)
Total comprehensive income/(loss) attributable to the Australian Government	1,326	661	(1,636)	(1,562)	(1,628)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) excluding depreciation/amortisation expenses previously funded through revenue appropriations, depreciation on ROU, principal repayments on leased assets	3,386	2,570	272	347	281
less: Heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations ^(a)	1,936	1,936	1,936	1,936	1,936
less: Depreciation/amortisation expenses on ROU assets ^(b)	837	579	598	620	620
add: Principal repayments on leased assets ^(b)	713	606	626	647	647
Total comprehensive income/(loss) - as per the Statement of comprehensive income	1,326	661	(1,636)	(1,562)	(1,628)

(a) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental Capital Budget Statement.

(b) Applies to lease arrangements under AASB 16 Leases.

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	1,324	2,114	1,487	1,813	2,043
Trade and other receivables	204	204	204	204	204
Other investments	5,000	4,000	4,000	4,000	4,000
Total financial assets	6,528	6,318	5,691	6,017	6,247
Non-financial assets					
Land and buildings	54,534	52,783	51,052	49,342	47,622
Property, plant and equipment	5,386	6,400	5,414	4,428	3,442
Heritage and Cultural	301,258	303,901	306,540	308,178	309,818
Intangibles	746	530	414	398	412
Inventories	680	680	680	680	680
Prepayments	715	715	715	715	715
Total non-financial assets	363,319	365,009	364,815	363,741	362,689
Total assets	369,847	371,327	370,506	369,758	368,936
LIABILITIES					
Payables					
Suppliers	391	391	391	391	391
Other payables	274	274	274	274	274
Total payables	665	665	665	665	665
Interest bearing liabilities					
Other interest bearing liabilities	1,304	1,314	1,324	1,334	1,334
Total interest bearing liabilities	1,304	1,314	1,324	1,334	1,334
Provisions					
Employee provisions	4,078	4,078	4,078	4,078	4,078
Other provisions	534	534	534	534	534
Total provisions	4,612	4,612	4,612	4,612	4,612
Total liabilities	6,581	6,591	6,601	6,611	6,611
Net assets	363,266	364,736	363,905	363,147	362,325
EQUITY					
Parent entity interest					
Contributed equity	225,367	226,176	226,981	227,785	228,591
Reserves	141,383	141,383	141,383	141,383	141,383
Retained surplus (accumulated deficit)	(3,484)	(2,823)	(4,459)	(6,021)	(7,649)
Total parent entity interest	363,266	364,736	363,905	363,147	362,325
Total equity	363,266	364,736	363,905	363,147	362,325

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2020				
Balance carried forward from previous period	(3,484)	141,383	225,367	363,266
Adjusted opening balance	(3,484)	141,383	225,367	363,266
Comprehensive income				
Surplus/(deficit) for the period	611	-	-	661
Total comprehensive income	611	-	-	661
of which:				
Attributable to the Australian Government	611	-	-	661
Transactions with owners				
Contributions by owners				
Equity injection	-	-	809	809
Sub-total transactions with owners	-	-	809	809
Estimated closing balance as at 30 June 2021	(2,823)	141,383	226,176	364,736
Closing balance attributable to the Australian Government	(2,823)	141,383	226,176	364,736

Prepared on Australian Accounting Standards basis

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Receipts from Government	25,752	26,535	23,981	23,956	24,024
Sale of goods and rendering of services	1,186	836	838	818	815
Interest	176	60	200	200	200
Net GST received	1,400	1,492	1,114	1,098	995
Other	700	1,062	804	785	785
Total cash received	29,214	29,985	26,937	26,857	26,819
Cash used					
Employees	16,134	16,730	16,331	16,330	16,494
Suppliers	9,185	8,995	8,741	8,727	8,624
Net GST paid	168	114	116	77	74
Interest payments on lease liability	38	40	40	40	40
Other	103	-	-	-	-
Total cash used	25,628	25,879	25,228	25,174	25,232
Net cash from/(used by) operating activities	3,586	4,106	1,709	1,683	1,587
INVESTING ACTIVITIES					
Cash received					
Investments	1,500	1,000	-	-	-
Other	43	-	-	-	-
Total cash received	1,543	1,000	-	-	-
Cash used					
Purchase of property, plant and equipment and intangibles	6,813	4,519	2,515	1,514	1,516
Total cash used	6,813	4,519	2,515	1,514	1,516
Net cash from/(used by) investing activities	(5,270)	(3,519)	(2,515)	(1,514)	(1,516)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	1,274	809	805	804	806
Other	1,210	-	-	-	-
Total cash received	2,484	809	805	804	806
Cash used					
Principal payments on lease liability	713	606	626	647	647
Total cash used	713	606	626	647	647
Net cash from/(used by) financing activities	1,771	203	179	157	159
Net increase/(decrease) in cash held	87	790	(627)	326	230
Cash and cash equivalents at the beginning of the reporting period	1,237	1,324	2,114	1,487	1,813
Cash and cash equivalents at the end of the reporting period	1,324	2,114	1,487	1,813	2,043

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	1,274	809	805	804	806
Total new capital appropriations	1,274	809	805	804	806
<i>Provided for:</i>					
Purchase of non-financial assets	1,274	809	805	804	806
Total items	1,274	809	805	804	806
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	1,274	809	805	804	806
Funded internally from departmental resources ^(b)	8,313	6,480	4,480	3,480	3,480
Funded by Finance Lease	1,069	616	636	657	647
TOTAL	10,656	7,905	5,921	4,941	4,933
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	10,656	7,905	5,921	4,941	4,933
less ROU assets	(1,069)	(616)	(636)	(657)	(647)
less gifted assets	(2,774)	(2,770)	(2,770)	(2,770)	(2,770)
Total cash used to acquire assets	6,813	4,519	2,515	1,514	1,516

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations.

(b) Includes sources of funding from current Bill 1 and prior year Act 1, donations and contributions, gifts, internally developed assets and proceeds from the sale of assets.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2020-21)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2020						
Gross book value	7,375	48,646	6,684	303,194	5,268	371,167
Gross book value - ROU assets	-	1,069	-	-	-	1,069
Accumulated depreciation/amortisation and impairment	-	(1,719)	(1,298)	(1,936)	(4,522)	(9,475)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(837)	-	-	-	(837)
Opening net book balance	7,375	47,159	5,386	301,258	746	361,924
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity (a)	-	-	-	809	-	809
By purchase - appropriation ordinary annual services (b)	-	200	2,300	1,000	210	3,710
By purchase - appropriation ordinary annual services - ROU assets	-	616	-	-	-	616
Assets received as gifts/donations	-	-	-	2,770	-	2,770
Total additions	-	816	2,300	4,579	210	7,905
Other movements						
Depreciation/amortisation expense	-	(1,988)	(1,286)	(1,936)	(426)	(5,636)
Depreciation/amortisation on ROU assets	-	(579)	-	-	-	(579)
Total other movements	-	(2,567)	(1,286)	(1,936)	(426)	(6,215)
As at 30 June 2021						
Gross book value	7,375	48,846	8,984	307,773	5,478	378,456
Gross book value - ROU assets	-	1,685	-	-	-	1,685
Accumulated depreciation/amortisation and impairment	-	(3,707)	(2,584)	(3,872)	(4,948)	(15,111)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(1,416)	-	-	-	(1,416)
Closing net book balance	7,375	45,408	6,400	303,901	530	363,614
Estimated operating expenditure in income statement for heritage and cultural assets						\$'000
Operations and maintenance						3,152
Preservation and conservation						4,371
Total operating expenditure on heritage and cultural assets						7,523

(a) 'Appropriation equity' refers to equity injection appropriations provided through Appropriation Bill (No. 2) 2020-21.

(b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No.1) 2020-21 for depreciation/amortisation expenses, DCBs or other operational expenses.

Prepared on Australian Accounting Standards basis.

NATIONAL GALLERY OF AUSTRALIA

ENTITY RESOURCES AND PLANNED PERFORMANCE

NATIONAL GALLERY OF AUSTRALIA

Section 1: Entity overview and resources	365
1.1 Strategic direction statement	365
1.2 Entity resource statement	367
1.3 Budget measures	368
Section 2: Outcomes and planned performance	369
2.1 Budgeted expenses and performance for Outcome 1	370
Section 3: Budgeted financial statements	374
3.1 Budgeted financial statements	374
3.2 Budgeted financial statements tables	375

NATIONAL GALLERY OF AUSTRALIA

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

As Australia's leading visual arts institution, the National Gallery of Australia (the National Gallery) is recognised as the heart of the nation's visual culture, representing Australia's people, its ideas and aesthetic expression, its histories and broader relationship to the world, as expressed through its art. The National Gallery plays an important role in the service of all Australians through its base in Canberra, in its touring exhibition program, its extensive collection loan programs, online education and outreach programs, and through its cultural diplomacy role in support of the Federal Government's international priorities.

Vision

To inspire our nation through creativity, inclusivity, engagement and learning through art and artists.

Mission

To lead a progressive national cultural agenda by championing art and its value in our lives.

Functions

The National Gallery Act (1975) expresses the functions of the National Gallery as being to:

- develop and maintain a national collection of works of art
- exhibit, or make available for exhibition by others, works of art from the national collection or works of art that are otherwise in possession of the National Gallery
- use every endeavour to make the most advantageous use of the national collection in the national interest.

The National Gallery's priorities over the next four years are to:

- plan and implement responses to COVID-19, continuing to provide safe access to the Gallery, rebuilding visitation and managing financial impacts
- establish meaningful core initiatives to support Indigenous engagement across the organisation and through all programs and activities
- develop outstanding exhibitions and displays from the national collection to spark dialogue and leverage learning opportunities
- bring international perspectives to Australian audiences by facilitating access to outstanding art and exhibitions from across the world

National Gallery of Australia Budget Statements

- elevate the profile and status of Australian art and artists through a diverse array of content driven initiatives
- leverage the national collection and artistic program to support and enhance the Commonwealth's international dialogue and advance Australian cultural engagement
- continue a critical capital works program to reduce infrastructure risks and address significant building challenges
- implement a new comprehensive customer relationship management system
- implement the Know My Name exhibition and program to elevate the voice of women artists
- build an online presence that prioritises education and that connects directly with the Gallery's off-site initiatives and the national curriculum
- increase accessibility to the national collection and activate programs through online growth and outreach, particularly in relation to touring exhibitions, education, and public program initiatives
- ensure financial sustainability and resilience through refocused commercial activity, entrepreneurship and increased engagement with private giving and corporate partnerships.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the National Gallery for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the National Gallery's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: National Gallery resource statement — Budget estimates for 2020-21 as at Budget October 2020

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000
Opening balance/cash reserves at 1 July	34,079	30,147
Funds from Government		
Annual appropriations - ordinary annual services		
Outcome 1 ^(a)	57,618	49,569
Annual appropriations - other services		
Equity injection ^(b)	21,900	22,135
Total annual appropriations	79,518	71,704
Amounts received from related entities		
Amounts from portfolio department	1,570	-
Total amounts received from related entities	1,570	-
Total funds from Government	81,088	71,704
Funds from other sources		
Interest	1,148	523
Sale of goods and services	9,158	3,927
Dividends	797	189
Other	1,691	739
Contributions ^(c)	13,799	6,201
Total funds from other sources	26,593	11,579
Total net resourcing for the National Gallery	141,760	113,430
<hr/>		
	2019-20	2020-21
Average staffing level (number)	238	217

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.
Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2020-21.

(b) Appropriation Bill (No. 2) 2020-21.

(c) Contributions includes non-cash revenue associated with sponsorship-in-kind arrangements.

The National Gallery is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to the National Gallery and considered "departmental" for all purposes.

1.3 BUDGET MEASURES

Budget measures relating to the National Gallery are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: National Gallery 2020-21 Budget measures
Measures announced after the Economic and Fiscal Update July 2020

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Payment measures					
COVID-19 Response Package — arts portfolio entities	1.1				
Departmental payments		4,516	-	-	-
Total		4,516	-	-	-
Total payment measures					
Departmental		4,516	-	-	-
Total		4,516	-	-	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the Public Governance, Performance and Accountability Act 2013. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the National Gallery can be found at:

<https://nga.gov.au/aboutus/admin.cfm>

The most recent annual performance statement can be found at:

<https://nga.gov.au/aboutus/reports/index.cfm>

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Increased understanding, knowledge and enjoyment of the visual arts by providing access to, and information about, works of art locally, nationally and internationally

Budgeted expenses for Outcome 1

This table shows how much the National Gallery intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2019-20 Estimated Actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 1.1 – Collection development, management, access and promotion					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	46,498	49,569	44,844	44,370	44,383
Ordinary annual services (Appropriation Act No. 5) ^(a)	5,690	7,000	-	-	-
Expenses not requiring appropriation in the budget year ^(b)	19,173	18,700	18,679	18,646	18,706
Revenues from independent sources ^(c)	24,542	9,078	15,258	16,996	18,734
Total expenses for Program 1.1	95,903	84,347	78,781	80,012	81,823
Outcome 1 Totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	46,498	49,569	44,844	44,370	44,383
Ordinary annual services (Appropriation Act No. 5) ^(a)	5,690	7,000	-	-	-
Expenses not requiring appropriation in the budget year ^(b)	19,173	18,700	18,679	18,646	18,706
Revenues from independent sources ^(c)	24,542	9,078	15,258	16,996	18,734
Total expenses for Outcome 1	95,903	84,347	78,781	80,012	81,823
	2019-20	2020-21			
Average staffing level (number)	238	217			

(a) Appropriation Act (No. 5) 2019-20 is funding expenses in both 2019-20 and 2020-21.

(b) Expenses not requiring appropriation in the Budget year reflects depreciation expenses on the national collection.

(c) Revenue from independent sources includes non-cash revenue associated with sponsorship-in-kind arrangements.

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Increased understanding, knowledge and enjoyment of the visual arts by providing access to, and information about, works of art locally, nationally and internationally		
Program 1.1 – Collection development, management, access and promotion The National Gallery aims to build and maintain an outstanding national collection of works of art, providing access locally, nationally and internationally.		
Delivery	Program 1.1 will be achieved through the ongoing development of the national collection and delivery of inspirational exhibitions, displays, and publications supported by research, scholarship, education, and public programs.	

Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets
2019-20	<p>National Gallery Artistic Programs</p> <p>Build and share Australia's national collection of art. Present compelling, relevant exhibitions.</p> <p>Audiences and Engagement</p> <p>Engage broad and diverse people with art and ideas.</p> <p>Partnerships and Sustainability</p> <p>Build a community of government and non-government partners to support organisational capability and sustainability.</p>	<p>Target met</p> <p>The Gallery continued development and maintenance of the national collection in accordance with art acquisition policy and vision for the national collection.</p> <p>Target met</p> <p>Total visitor engagements: 6,523,415</p> <ul style="list-style-type: none">Onsite: 534,304On-tour: 182,305Online: 1,760,000On-loan: 3,766,064 <p>Target not met</p> <p>Total education and public program engagements: 157,467</p> <ul style="list-style-type: none">Online: 7,236Onsite: 113,688Outreach: 36,543 <p>Target not met</p> <p>The difficulties and challenges of the first half of 2020 have impacted philanthropic giving and mean the Gallery did not meet 10% growth this year in philanthropic donations</p> <p>Target met</p> <p>Philanthropic and corporate supporter group maintained.</p> <p>Target met</p> <p>New partnerships for content and education to build online and offsite audiences secured.</p>

National Gallery of Australia Budget Statements

Performance information		
Year	Performance criteria	Targets
2020-21	<p>National collection</p> <p>Implement the <i>Vision for the national collection</i></p> <p>Prioritise works by women artists</p> <p>Advancing provenance research</p> <p>Care for, document and research the collection</p> <p>Advance digital access of the collection</p> <p>Artistic Program</p> <p>Establish an exceptional, responsive, diverse and scholarly artistic program</p> <p>Present Australian artists in an international context</p> <p>Present a national touring program that prioritises regional communities and outreach initiatives</p> <p>Audiences and engagement</p> <p>Grow and broaden audiences</p> <p>Raise the profile of learning programs</p> <p>Organisational sustainability</p> <p>Implement a five-year financial sustainability strategy</p> <p>Develop business systems that create efficiencies</p> <p>Invest in and develop commercial revenue opportunities</p> <p>Building and Infrastructure</p> <p>Present the National Gallery to its best advantage</p> <p>Government and partners</p> <p>Grow the philanthropic base</p>	<p>Acquire a minimum of 10 defining works for the collection per annum.</p> <p>Grow the overall representation of work by women in the collection over four years.</p> <p>By 2022-23 all works have provenance status.</p> <p>Meet the International Council of Museums Committee for Conservation Environmental guidelines.</p> <p>Launch a renewed collection interpretation presence online in 2020-21.</p> <p>Deliver and promote artistic program inclusive of major collection presentations.</p> <p>One major exhibition developed with an international partner.</p> <p>Deliver and promote the 2020-21 touring exhibition program.</p> <p>Develop new regional initiatives to support the sharing of the national collection.</p> <p>Visitation targets (COVID-19 impacted)</p> <ul style="list-style-type: none"> • Onsite: 300,000 • On-tour: 100,000 • On-loan: 500,000 • On-line: 1,000,000 <p>10% growth over 4 years in online and on-tour learning participation.</p> <p>Develop one new research program per year.</p> <p>Growth in financial reserves in line with financial strategy.</p> <p>Phase 1 of OSCAR – Our Systems Consolidation and Rationalisation Project delivered.</p> <p>10% growth in retail revenue over four years.</p> <p>Deliver current critical capital works program 2020-21.</p> <p>Maintain philanthropic base.</p>

National Gallery of Australia Budget Statements

Performance information		
Year	Performance criteria	Targets
2020-21 continued	Influence and advocacy Advance Aboriginal and Torres Strait Islander people and culture Support international relationships	Draft a Reconciliation Action Plan in 2020-21 Implement an Indigenous engagement strategy in 2020-21 Develop a major international partnership project
2021-22 and beyond	As per 2020-21	As per 2020-21 except: Visitation target: Onsite: 500,000 2% increase in philanthropic base (COVID-19 dependant)
Purposes	The functions of the National Gallery are prescribed in its enabling legislation, the National Gallery Act 1975, which require the National Gallery to: <ul style="list-style-type: none"> • Develop and maintain a national collection of works of art • Exhibit, or make available for exhibition by others, works of art from the national collection or works of art that are in the possession of the National Gallery • Use every endeavor to make the most advantageous use of the national collection in the national interest. 	

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the National Gallery's finances for the 2020-21 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

The National Gallery is budgeting for an operating surplus of \$0.5 million in 2020-21. This includes estimated gains totalling \$7.5 million which reflect the value of gifts of works of art and cash donations tied to the purchase of works of arts; offset by a budgeted operating loss of \$7.0 million. This loss reflects the write down of commercial revenue estimates, private donations and sponsorship arrangements due to COVID-19. This loss will be funded from prior year appropriation revenue.

The forward year estimates illustrate a phased growth of own source revenue and a balanced budget after adjusting for \$7.5 million of gains as described above. Achievement of the forward years' estimates will depend upon economic volatility due to COVID-19.

As at 30 June 2020 the National Gallery's net assets were \$6.7 billion. The national collection and the Gallery's land and buildings make up 99% of this value. Net assets are forecast to increase in 2020-21 with equity injections totalling \$22.1 million for the acquisition of collection assets and the capital works program. This is augmented by gifts for, and of, works of art, offset by depreciation.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES					
Employee benefits	28,393	25,713	25,615	26,127	26,650
Suppliers	36,381	30,003	24,576	25,295	26,583
Depreciation and amortisation	29,851	28,525	28,525	28,525	28,525
Write-down and impairment of assets	1,278	106	65	65	65
Total expenses	95,903	84,347	78,781	80,012	81,823
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	9,158	3,927	8,677	9,762	10,846
Contributions	13,799	6,201	7,214	7,780	8,347
Interest	1,148	523	550	550	550
Dividends	797	189	189	189	189
Other	1,691	739	1,128	1,215	1,302
Total own-source revenue	26,593	11,579	17,758	19,496	21,234
Gains					
Other	7,525	5,000	5,000	5,000	5,000
Total gains	7,525	5,000	5,000	5,000	5,000
Total own-source income	34,118	16,579	22,758	24,496	26,234
Net (cost of)/contribution by services	(61,785)	(67,768)	(56,023)	(55,516)	(55,589)
Revenue from Government	59,188	49,569	44,844	44,370	44,383
Surplus/(deficit) attributable to the Australian Government	(2,597)	(18,199)	(11,179)	(11,146)	(11,206)
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation surplus	299,319	-	-	-	-
Total other comprehensive income	299,319	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	296,722	(18,199)	(11,179)	(11,146)	(11,206)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) excluding depreciation/ amortisation expenses previously funded through revenue appropriations, depreciation on ROU, principal repayments on leased assets	315,683	501	7,500	7,500	7,500
less heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations ^(a)	18,936	18,706	18,706	18,706	18,706
less depreciation/amortisation expenses on ROU assets ^(b)	263	269	238	213	23
add principal repayments on leased assets ^(b)	238	275	265	273	23
Total comprehensive income/(loss) as per the Statement of comprehensive income	296,722	(18,199)	(11,179)	(11,146)	(11,206)

(a) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental Capital Budget Statement.

(b) Applies to lease arrangements under AASB 16 Leases.

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
ASSETS					
Financial assets					
Cash	30,147	30,000	30,000	30,000	30,000
Investments	46,416	28,093	27,615	27,787	28,053
Trade and other receivables	566	581	580	580	581
Other financial assets	473	384	384	384	384
Total financial assets	77,602	59,058	58,579	58,751	59,018
Non-financial assets					
Heritage and cultural	6,159,340	6,164,962	6,170,500	6,176,020	6,181,587
Land and buildings	421,962	437,015	437,691	437,691	437,691
Property, plant and equipment	4,609	4,609	4,609	4,609	4,609
Intangibles	654	654	654	654	654
Inventories	415	350	350	350	350
Other non-financial assets	528	425	425	425	425
Total non-financial assets	6,587,508	6,608,015	6,614,229	6,619,749	6,625,316
Total assets	6,665,110	6,667,073	6,672,808	6,678,500	6,684,334
LIABILITIES					
Payables					
Suppliers	1,609	2,975	2,438	2,509	2,638
Other payables	1,885	1,819	1,891	1,979	2,147
Total payables	3,494	4,794	4,329	4,488	4,785
Interest bearing liabilities					
Leases	397	122	535	262	-
Total interest bearing liabilities	397	122	535	262	-
Provisions					
Employee provisions	8,884	6,573	6,795	7,022	7,253
Other provisions	687	-	-	-	-
Total provisions	9,571	6,573	6,795	7,022	7,253
Total liabilities	13,462	11,489	11,659	11,772	12,038
Net assets	6,651,648	6,655,584	6,661,149	6,666,728	6,672,296
EQUITY					
Contributed equity	367,004	389,139	405,883	422,608	439,382
Reserves	5,690,675	5,690,675	5,690,675	5,690,675	5,690,675
Retained surplus	593,969	575,770	564,591	553,445	542,239
Total equity	6,651,648	6,655,584	6,661,149	6,666,728	6,672,296

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2020				
Balance carried forward from previous period	593,969	5,690,675	367,004	6,651,648
Adjusted opening balance	593,969	5,690,675	367,004	6,651,648
Comprehensive income				
Deficit for the period	(18,199)	-	-	(18,199)
Total comprehensive income	(18,199)	-	-	(18,199)
Contributions by owners				
Equity injection - Appropriation	-	-	22,135	22,135
Sub-total transactions with owners	-	-	22,135	22,135
Estimated closing balance as at 30 June 2021	575,770	5,690,675	389,139	6,655,584

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	59,188	49,569	44,844	44,370	44,383
Sale of goods and rendering of services	11,626	5,172	9,976	11,074	12,172
Interest	909	612	550	550	550
Dividends	796	188	189	189	189
Net GST received	2,543	1,483	1,102	1,145	1,254
Other	5,991	6,791	8,342	8,995	9,649
Total cash received	81,053	63,815	65,003	66,323	68,197
Cash used					
Employees	25,439	27,941	25,321	25,813	26,251
Suppliers	33,559	31,317	27,126	27,746	29,338
Other	30	687	-	-	-
Total cash used	59,028	59,945	52,447	53,559	55,589
Net cash from operating activities	22,025	3,870	12,556	12,764	12,608
INVESTING ACTIVITIES					
Cash received					
Investments	91,773	80,000	80,000	80,000	80,000
Total cash received	91,773	80,000	80,000	80,000	80,000
Cash used					
Purchase of property, plant and equipment, intangibles and works of art	21,749	44,200	29,063	29,045	29,092
Investments	117,643	61,677	79,972	80,172	80,266
Total cash used	139,392	105,877	109,035	109,217	109,358
Net cash used by investing activities	(47,619)	(25,877)	(29,035)	(29,217)	(29,358)
FINANCING ACTIVITIES					
Cash received					
Collection Development Acquisition Budget	16,733	16,828	16,744	16,726	16,773
Capital injection	5,167	5,307	-	-	-
Total cash received	21,900	22,135	16,744	16,726	16,773
Cash used					
Principal payments of lease liabilities	238	275	265	273	23
Total cash used	238	275	265	273	23
Net cash from financing activities	21,662	21,860	16,479	16,453	16,750
Net decrease in cash held	(3,932)	(147)	-	-	-
Cash at the beginning of the reporting period	34,079	30,147	30,000	30,000	30,000
Cash at the end of the reporting period	30,147	30,000	30,000	30,000	30,000

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	21,900	22,135	16,744	16,726	16,773
Total new capital appropriations	21,900	22,135	16,744	16,726	16,773
<i>Provided for:</i>					
Purchase of non-financial assets	21,900	22,135	16,744	16,726	16,773
Total items	21,900	22,135	16,744	16,726	16,773
ACQUISITION OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	15,687	28,348	16,744	16,726	16,773
Funded internally from departmental resources ^(b)	13,587	20,852	17,319	17,319	17,319
TOTAL	29,274	49,200	34,063	34,045	34,092
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	29,274	49,200	34,063	34,045	34,092
less gifted assets	(7,525)	(5,000)	(5,000)	(5,000)	(5,000)
Total cash used to acquire assets	21,749	44,200	29,063	29,045	29,092

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations. Includes movement of capital expenditure from 2019-20 to 2020-21.

(b) Includes acquisitions funded through appropriation ordinary annual services, cash reserves, donations and contributions, gifts of works of art and grants.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2020-21)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2020						
Gross book value	20,810	400,783	7,794	6,159,340	1,901	6,590,628
Gross book value - ROU assets	-	604	31	-	-	635
Accumulated depreciation/ amortisation and impairment	-	(2)	(3,204)	-	(1,247)	(4,453)
Accumulated depreciation/ amortisation and impairment - ROU assets	-	(233)	(12)	-	-	(245)
Opening net book balance	20,810	401,152	4,609	6,159,340	654	6,586,565
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	11,520	-	16,828	-	28,348
By purchase - internally funded ^(b)	-	11,938	1,314	-	100	13,352
By purchase - donated funds	-	-	-	2,500	-	2,500
Assets received as gifts/donations	-	-	-	5,000	-	5,000
Total additions	-	23,458	1,314	24,328	100	49,200
Other movements						
Depreciation/amortisation expense	-	(8,150)	(1,300)	(18,706)	(100)	(28,256)
Depreciation/amortisation on ROU assets	-	(255)	(14)	-	-	(269)
Total other movements	-	(8,405)	(1,314)	(18,706)	(100)	(28,525)
As at 30 June 2021						
Gross book value	20,810	424,241	9,108	6,183,668	2,001	6,639,828
Gross book value - ROU assets	-	604	31	-	-	635
Accumulated depreciation/ amortisation and impairment	-	(8,152)	(4,504)	(18,706)	(1,347)	(32,709)
Accumulated depreciation/ amortisation and impairment - ROU assets	-	(488)	(26)	-	-	(514)
Closing net book balance	20,810	416,205	4,609	6,164,962	654	6,607,240
Estimated operating expenditure in income statement for heritage and cultural assets						\$'000
Operations and maintenance						5,125
Preservation and conservation						2,341
Total operating expenditure on heritage and cultural assets						7,466

(a) 'Appropriation equity' refers to equity injections provided through Appropriation Bill (No. 2) 2020-21.

(b) Includes acquisitions funded through appropriation ordinary annual services, cash reserves, contributions, and grants.

Prepared on Australian Accounting Standards basis.

NATIONAL LIBRARY OF AUSTRALIA

**ENTITY RESOURCES AND PLANNED
PERFORMANCE**

NATIONAL LIBRARY OF AUSTRALIA

Section 1: Entity overview and resources	385
1.1 Strategic direction statement	385
1.2 Entity resource statement	386
1.3 Budget measures	387
Section 2: Outcomes and planned performance	388
2.1 Budgeted expenses and performance for Outcome 1	389
Section 3: Budgeted financial statements	392
3.1 Budgeted financial statements	392
3.2 Budgeted financial statements tables	393

NATIONAL LIBRARY OF AUSTRALIA

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The functions of the National Library of Australia (NLA), as defined in the National Library Act 1960, are to:

- maintain and develop a national collection of library material, including a comprehensive collection of library material relating to Australia and the Australian people
- make library material in the national collection available
- make available such other services in relation to library matters and library material as determined by the National Library Council
- cooperate in library matters with authorities or persons, whether in Australia or elsewhere, concerned with library matters.

The NLA's primary purpose is to collect documentary resources relating to Australia and the Australian people so that the Australian community – now and in the future – can discover, learn and create new knowledge. The NLA is committed to providing open access to the national collection and its online services. Australians – whoever they are and wherever they live – should be able to easily discover and obtain the information they are seeking and to engage with rich digital content to support their lifelong learning.

The NLA actively supports creative and intellectual endeavour and the dissemination of knowledge, ideas and information. The NLA has a strong national focus in its outlook, services, products and activities and takes a leadership role in sharing expertise and coordinating key projects across the research, collecting and cultural sectors.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the NLA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and departmental (for the NLA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NLA resource statement — Budget estimates for 2020-21 as at Budget October 2020

	2019-20 Estimated actual \$'000	2020-21 Estimate \$'000
Opening balance/cash reserves at 1 July	60,233	65,232
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	54,517	58,786
Annual appropriations - other services ^(b)		
Equity injection	9,512	9,558
Total annual appropriations	64,029	68,344
Amounts received from related entities		
Amounts from portfolio department ^(c)	1,490	490
Amounts from other entities ^(d)	60	60
Total amounts received from related entities	1,550	550
Total funds from Government	65,579	68,894
Funds from other sources		
Interest	880	446
Royalties	57	35
Sale of goods and services	7,614	7,100
Other	1,391	2,979
Total funds from other sources	9,942	10,560
Total net resourcing for the NLA	135,754	144,686
<hr/>		
	2019-20	2020-21
Average staffing level (number)	346	371

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2020-21.

(b) Appropriation Bill (No. 2) 2020-21.

(c) Funding provided by the portfolio department that is not specified within the Annual Appropriation Bills as a payment to the NLA.

(d) Amounts received from other entities within the portfolio, or from other portfolios.

The NLA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non Corporate Commonwealth Entity), which are then paid to the NLA and considered "departmental" for all purposes.

1.3 BUDGET MEASURES

Budget measures relating to NLA are detailed in Budget Paper No. 2 and are summarised in Table 1.2 below.

Table 1.2: NLA 2020-21 Budget measures
Measures announced after the Economic and Fiscal Update July 2020

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Payment measures					
COVID-19 Response Package — arts portfolio entities	1.1				
Departmental payments		5,400	-	-	-
Total		5,400	-	-	-
Total payment measures					
Departmental		5,400	-	-	-
Total		5,400	-	-	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Measures published in the July 2020 Economic and Fiscal Update are summarised in Table 1.3 below.

Table 1.3: NLA Measures announced in the Economic and Fiscal Update July 2020

	Program	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Payment measures						
National Collecting Institutions — additional funding	1.1					
Departmental payments		-	4,000	4,000	-	-
Total		-	4,000	4,000	-	-
Total payment measures						
Departmental		-	4,000	4,000	-	-
Total		-	4,000	4,000	-	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the Public Governance, Performance and Accountability Act 2013. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the National Library of Australia can be found at:
<https://www.nla.gov.au/corporate-documents/corporate-plans>

The most recent annual performance statement can be found at:
<https://www.nla.gov.au/corporate-documents/annual-reports>

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Enhanced learning, knowledge creation, enjoyment and understanding of Australian life and society by providing access to a national collection of library material

Budgeted expenses for Outcome 1

This table shows how much the NLA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 1.1: National Library of Australia					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	54,517	58,786	53,200	49,109	46,652
Payment from related entities	1,550	550	550	550	550
Expenses not requiring appropriation in the budget year ^(a)	10,631	11,938	12,040	12,040	12,040
Revenues from other independent sources	9,942	10,560	10,916	11,316	11,416
Total expenses for Program 1.1	76,640	81,834	76,706	73,015	70,658
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	54,517	58,786	53,200	49,109	46,652
Payment from related entities	1,550	550	550	550	550
Expenses not requiring appropriation in the budget year ^(a)	10,631	11,938	12,040	12,040	12,040
Revenues from other independent sources	9,942	10,560	10,916	11,316	11,416
Total expenses for Outcome 1	76,640	81,834	76,706	73,015	70,658
	2019-20	2020-21			
Average staffing level (number)	346	371			

(a) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses related to collection assets which are funded through an equity injection; and resources received free of charge.

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Enhanced learning, knowledge creation, enjoyment and understanding of Australian life and society by providing access to a national collection of library material		
Program 1.1 – National Library of Australia		
Delivery	The NLA program is delivered in the following ways: <ul style="list-style-type: none">• By collecting today what will be important tomorrow: Through developing, describing and preserving a national collection of library material.• By connecting with communities, and connecting communities with their national collections: Through onsite and online information services, collection digitisation, exhibitions, education programs, publications and public events that enrich knowledge and understanding of the Library's collections.• By collaborating with others to maximise the national impact of cultural collections: Through leading, partnering and collaborating nationally and internationally to advance common aims, develop expertise and share the Library's experience as a leader in many digital spheres.• By building capability to maximise return on the nation's investment in the Library. Through well-considered allocation of resources in people, infrastructure and technology, and appropriate decision making on risk, opportunity and a sustainable Library.	
Performance information		
Year	Performance criteria	2019-20 Actual Achievement
2019-20	<p>Collect: A rich, diverse national collection relevant to Australians</p> <p>Connect: National reach</p> <p>Collaborate: Trusted as a leader, collaborator and partner by relevant stakeholders</p>	<p>Target: 30,000 Australian published works collected, including digital - Result: 37,168</p> <p>Target: 19 million online engagements with the Library - Result: 18.797 million</p> <p>Target: 90% of stakeholders identify the Library as a trusted leader, collaborator and/or partner - Result: 100%</p>

National Library of Australia Budget Statements

Performance information		
Year	Performance criteria	Targets
2020-21	<p>Collect: A rich, diverse national collection relevant to Australians</p> <p>Connect: National reach</p> <p>Collaborate: Trusted as a leader, collaborator and partner by relevant stakeholders</p> <p>Capability: Technology infrastructure and capabilities are sustainable and affordable, trusted and secure, resilient and highly reliable.</p>	<p>30,000 Australian published works collected, including digital</p> <p>19 million online engagements with the Library</p> <p>90% of stakeholders identify the Library as a trusted leader, collaborator and/or partner</p> <p>99.5% availability of National Library and Trove websites in supported hours</p>
2021-22 and beyond	As per 2020-21	As per 2020-21 (quantitative targets for Collect and Connect subject to change)
Purposes	<p>In accordance with the National Library Act 1960, the Library collects documentary resources relating to Australia and the Australian people so that the Australian community can discover, learn and create new knowledge.</p> <p>The National Library of Australia is a world-leading and respected custodian of Australia's published, written, oral, visual and digital heritage.</p> <p>We ensure Australian culture and knowledge is sustained for all Australian people, now and in the future.</p> <p>The Library's vision is to connect all Australians with national collections, enriching conversations about who we are and our place in the world.</p>	

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the NLA's finances for the 2020-21 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

Budgeted income for 2020-21 is estimated to be \$71.5 million, of which \$58.8 million is appropriation for operating expenses. Increase of revenues from Government reflects new funding to address the impact of COVID-19 and support for Trove Collaborative Services, partly offset by cessation of the Public Service Modernisation Funding.

Total own-source revenue is expected to be \$0.4 million lower than 2019-20 mainly due to a lower estimated sale of goods and services and interest income, partly offset by increase of other revenue.

Total budgeted operating expenses for 2020-21 are estimated to be \$81.8 million, in line with the increase of revenues from Government.

Budgeted departmental balance sheet

The NLA's total assets are estimated to be \$1.7 billion at 30 June 2021. This value mainly comprises of the collection of heritage and cultural assets. The NLA will receive an equity injection of \$9.6 million in 2020-21 for the acquisition of heritage and cultural assets (see Table 3.5 Departmental Capital Budget Statement).

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES					
Employee benefits	36,060	37,820	38,360	38,710	39,060
Suppliers	20,412	22,436	16,490	12,222	9,313
Grants	757	731	731	731	731
Depreciation and amortisation	19,133	20,658	20,934	21,159	21,359
Finance costs	6	79	81	83	85
Write-down and impairment of assets	272	110	110	110	110
Total expenses	76,640	81,834	76,706	73,015	70,658
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	7,614	7,100	7,460	7,560	7,660
Interest	880	446	446	746	746
Royalties	57	35	35	35	35
Other	2,941	3,529	3,525	3,525	3,525
Total own-source revenue	11,492	11,110	11,466	11,866	11,966
Gains					
Sale of assets	4	-	-	-	-
Other	1,791	1,625	1,625	1,625	1,625
Total gains	1,795	1,625	1,625	1,625	1,625
Total own-source income	13,287	12,735	13,091	13,491	13,591
Net (cost of)/contribution by services	(63,353)	(69,099)	(63,615)	(59,524)	(57,067)
Revenue from Government	54,517	58,786	53,200	49,109	46,652
Surplus/(deficit) attributable to the Australian Government	(8,836)	(10,313)	(10,415)	(10,415)	(10,415)
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation surplus	(7,532)	-	-	-	-
Total other comprehensive income	(7,532)	-	-	-	-
Total comprehensive income/(loss)	(16,368)	(10,313)	(10,415)	(10,415)	(10,415)
Total comprehensive income/(loss) attributable to the Australian Government	(16,368)	(10,313)	(10,415)	(10,415)	(10,415)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) excluding depreciation/amortisation expenses previously funded through revenue appropriations, depreciation on ROU, principal repayments on leased assets	(6,664)	-	-	-	-
less: Heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations ^(a)	9,694	10,300	10,400	10,400	10,400
less: Depreciation/amortisation expenses on ROU assets ^(b)	138	853	879	904	930
add: Principal repayments on leased assets ^(b)	128	840	864	889	915
Total comprehensive income/(loss) - as per the Statement of comprehensive income	(16,368)	(10,313)	(10,415)	(10,415)	(10,415)

National Library of Australia Budget Statements

- (a) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expense of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental Capital Budget Statement.
- (b) Applies to lease arrangements under AASB 16 Leases.

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	13,287	14,208	14,144	14,144	14,118
Trade and other receivables	1,263	1,534	1,534	1,534	1,534
Other investments	51,945	46,887	45,499	44,284	43,326
Other financial assets	112	100	100	100	100
Total financial assets	66,607	62,729	61,277	60,062	59,078
Non-financial assets					
Land and buildings	247,042	254,053	254,712	255,359	255,896
Property, plant and equipment	14,927	13,705	13,792	13,880	13,960
Heritage and Cultural	1,290,756	1,284,814	1,279,702	1,274,532	1,269,342
Intangibles	82,738	87,988	92,334	96,522	100,567
Inventories	813	917	1,027	1,027	1,027
Other non-financial assets	2,133	2,013	2,013	2,013	2,013
Total non-financial assets	1,638,409	1,643,490	1,643,580	1,643,333	1,642,805
Total assets	1,705,016	1,706,219	1,704,857	1,703,395	1,701,883
LIABILITIES					
Payables					
Suppliers	2,055	2,503	2,643	2,643	2,643
Other payables	2,053	1,028	1,028	1,028	1,028
Total payables	4,108	3,531	3,671	3,671	3,671
Interest bearing liabilities					
Leases	1,251	3,785	2,926	2,098	1,183
Total interest bearing liabilities	1,251	3,785	2,926	2,098	1,183
Provisions					
Employee provisions	12,373	12,612	12,846	13,080	13,314
Other provisions	319	81	81	81	81
Total provisions	12,692	12,693	12,927	13,161	13,395
Total liabilities	18,051	20,009	19,524	18,930	18,249
Net assets	1,686,965	1,686,210	1,685,333	1,684,465	1,683,634
EQUITY					
Parent entity interest					
Contributed equity	127,678	137,236	146,774	156,321	165,905
Reserves	213,274	213,274	213,274	213,274	213,274
Retained surplus (accumulated deficit)	1,346,013	1,335,700	1,325,285	1,314,870	1,304,455
Total equity	1,686,965	1,686,210	1,685,333	1,684,465	1,683,634

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2020				
Balance carried forward from previous period	1,346,013	213,274	127,678	1,686,965
Adjusted opening balance	1,346,013	213,274	127,678	1,686,965
Comprehensive income				
Surplus/(deficit) for the period	(10,313)	-	-	(10,313)
Total comprehensive income	(10,313)	-	-	(10,313)
Contributions by owners				
Equity injection - Appropriation	-	-	9,558	9,558
Sub-total transactions with owners	-	-	9,558	9,558
Estimated closing balance as at 30 June 2021	1,335,700	213,274	137,236	1,686,210
Closing balance attributable to the Australian Government	1,335,700	213,274	137,236	1,686,210

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations					
Receipts from Government	55,016	58,786	53,200	49,109	46,652
Sale of goods and rendering of services	8,599	6,829	7,460	7,560	7,660
Interest	880	446	446	746	746
Other	4,186	3,043	3,560	3,560	3,560
Total cash received	68,681	69,104	64,666	60,975	58,618
Cash used					
Employees	34,766	38,073	38,126	38,476	38,826
Suppliers	23,175	20,695	14,945	10,707	7,798
Interest payments on lease liability	6	79	81	83	85
Other	757	731	731	731	731
Total cash used	58,704	59,578	53,883	49,997	47,440
Net cash from/(used by) operating activities	9,977	9,526	10,783	10,978	11,178
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of property, plant and equipment	10	-	-	-	-
Investments	175,468	175,058	171,388	171,215	170,958
Total cash received	175,478	175,058	171,388	171,215	170,958
Cash used					
Purchase of property, plant and equipment and intangibles	14,372	22,381	20,909	20,851	20,831
Investments	185,833	170,000	170,000	170,000	170,000
Total cash used	200,205	192,381	190,909	190,851	190,831
Net cash from/(used by) investing activities	(24,727)	(17,323)	(19,521)	(19,636)	(19,873)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	9,512	9,558	9,538	9,547	9,584
Total cash received	9,512	9,558	9,538	9,547	9,584
Cash used					
Principal payments on lease liability	128	840	864	889	915
Total cash used	128	840	864	889	915
Net cash from/(used by) financing activities	9,384	8,718	8,674	8,658	8,669
Net increase/(decrease) in cash held	(5,366)	921	(64)	-	(26)
Cash and cash equivalents at the beginning of the reporting period	18,653	13,287	14,208	14,144	14,144
Cash and cash equivalents at the end of the reporting period	13,287	14,208	14,144	14,144	14,118

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	9,512	9,558	9,538	9,547	9,584
Total new capital appropriations	9,512	9,558	9,538	9,547	9,584
<i>Provided for:</i>					
Purchase of non-financial assets	9,512	9,558	9,538	9,547	9,584
Total items	9,512	9,558	9,538	9,547	9,584
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	7,652	9,558	9,538	9,547	9,584
Funded internally from departmental resources ^(b)	6,720	12,823	11,371	11,304	11,247
TOTAL	14,372	22,381	20,909	20,851	20,831
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	14,372	22,381	20,909	20,851	20,831
Total cash used to acquire assets	14,372	22,381	20,909	20,851	20,831

(a) Includes both current Bill 2 and prior Act 2 appropriations.

(b) Includes the sources of funding from current Bill 1 and prior year Act 1 appropriations, donations and contributions; gifts, internally developed assets and proceeds from the sale of assets.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2020-21)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2020						
Gross book value	16,570	230,610	15,279	1,290,756	100,219	1,653,434
Gross book value - ROU assets						
Accumulated depreciation/amortisation and impairment	-	-	(352)	-	(17,481)	(17,833)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(138)	-	-	-	(138)
Opening net book balance	16,570	230,472	14,927	1,290,756	82,738	1,635,463
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	-	-	4,358	5,200	9,558
By purchase - appropriation ordinary annual services ^(b)	-	9,124	1,736	-	1,963	12,823
By purchase - appropriation ordinary annual services - ROU assets	-	3,382	(8)	-	-	3,374
Total additions	-	12,506	1,728	4,358	7,163	25,755
Other movements						
Depreciation/amortisation expense	-	(4,650)	(2,942)	(10,300)	(1,913)	(19,805)
Depreciation/amortisation on ROU assets	-	(845)	(8)	-	-	(853)
Total other movements	-	(5,495)	(2,950)	(10,300)	(1,913)	(20,658)
As at 30 June 2021						
Gross book value	16,570	239,734	17,015	1,295,114	107,382	1,675,815
Gross book value - ROU assets	-	3,382	(8)	-	-	3,374
Accumulated depreciation/amortisation and impairment	-	(4,650)	(3,294)	(10,300)	(19,394)	(37,638)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(983)	(8)	-	-	(991)
Closing net book balance	16,570	237,483	13,705	1,284,814	87,988	1,640,560
Estimated operating expenditure in income statement for heritage and cultural assets						\$'000
Operations and Maintenance						13,400
Preservation and Conservation						1,348
Total operating expenditure on heritage and cultural assets						14,748

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2020-21, including CDABs.

(b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2020-21 for depreciation/amortisation expenses, DCBs or other operational expenses.

Prepared on Australian Accounting Standards basis.

NATIONAL MUSEUM OF AUSTRALIA

ENTITY RESOURCES AND PLANNED PERFORMANCE

NATIONAL MUSEUM OF AUSTRALIA

Section 1: Entity overview and resources	405
1.1 Strategic direction statement	405
1.2 Entity resource statement	406
1.3 Budget measures	407
Section 2: Outcomes and planned performance	408
2.1 Budgeted expenses and performance for Outcome 1	409
Section 3: Budgeted financial statements	412
3.1 Budgeted financial statements	412
3.2 Budgeted financial statements tables	413

NATIONAL MUSEUM OF AUSTRALIA

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The National Museum of Australia (NMA), as mandated under the National Museum of Australia Act 1980, was established for the purpose of developing and maintaining a National Historical Collection for the benefit of the nation, and to bring to life the rich and diverse stories of Australia through strong engagement with the nation's varied communities and traditions. Central to the NMA's place as a national institution is its focus on meaningful engagement with all Australians through the interpretation of Australia's past, present and future, and its foundational commitment to the history and cultures of the First Australians. The NMA achieves this through the development and maintenance of the National Historical Collection and by sharing the stories of Australia's people and places. The NMA is the only institution equipped to tell the complex and comprehensive story of Australia from deep time to the present day.

In light of the difficult year experienced by the nation in 2019-20, and considering the ongoing operating environment including risks related to COVID-19, the NMA has a vital role in helping connect Australians to their communities. In pursuit of this mission, over the next four years the NMA will endeavour to:

- Maximise opportunities for new forms of engagement, in particular digital engagement, responding to changing audience behaviours and embracing technological change across all aspects of our business
- Provide Australians with a greater understanding of our shared history by collecting and sharing the unique and remarkable stories of the current time, particularly those that demonstrate the ways in which Australians respond and adapt to crises and profound change
- Develop and digitise the National Historical Collection for all Australians to access, explore and treasure, and maintain the collection in appropriate environmental conditions
- Increase brand recognition, with the Museum seen as being at the forefront of cultural life in the country, recognised as a world-class institution renowned for telling the remarkable story of our nation.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the NMA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and departmental (for the NMA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NMA resource statement — Budget estimates for 2020-21 as at Budget October 2020

	2019-20 Estimated actual \$'000	2020-21 Estimate \$'000
Opening balance/cash reserves at 1 July	23,774	9,832
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	44,611	42,353
Annual appropriations - other services ^(b)		
Equity injection	1,913	1,924
Total annual appropriations	46,524	44,277
Amounts received from related entities		
Amounts from portfolio department ^(c)	2,134	-
Total amounts received from related entities	2,134	-
Total funds from Government	48,658	44,277
Funds from other sources		
Interest	575	195
Sale of goods and services	5,802	2,788
Other	1,660	600
Total funds from other sources	8,037	3,583
Total net resourcing for the NMA	80,469	57,692
	2019-20	2020-21
Average staffing level (number)	234	226

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2020-21.

(b) Appropriation Bill (No. 2) 2020-21.

(c) Funding provided by the portfolio department that is not specified within the Annual Appropriation Bills as a payment to the NMA.

The NMA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non Corporate Commonwealth Entity), which are then paid to the NMA and considered "departmental" for all purposes.

1.3 BUDGET MEASURES

Budget measures relating to NMA are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: NMA 2020-21 Budget measures
Measures announced after the Economic and Fiscal Update July 2020

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Payment measures					
COVID-19 Response Package — arts portfolio entities	1.1				
Departmental payments		3,860	-	-	-
Total		3,860	-	-	-
Total payment measures					
Departmental		3,860	-	-	-
Total		3,860	-	-	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the Public Governance, Performance and Accountability Act 2013. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plan and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the NMA can be found at:

<https://www.nma.gov.au/about/corporate/plans-policies/corporate-plan>

The most recent annual performance statement can be found at:

<https://www.nma.gov.au/about/corporate/annual-reports/annual-report-2018-19>

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Increased awareness and understanding of Australia's history and culture by managing the National Museum's collections and providing access through public programs and exhibitions

Budgeted expenses for Outcome 1

This table shows how much the NMA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 1.1: Collection Management, Research, Exhibitions and Programs					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	44,611	42,353	38,243	38,115	38,089
Payment from related entities	2,134	-	500	2,000	-
Expenses not requiring appropriation in the budget year ^(a)	3,216	6,066	1,304	1,343	1,383
Revenues from other independent sources	9,931	3,583	4,545	4,611	4,716
Total expenses for Program 1.1	59,892	52,002	44,592	46,069	44,188
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	44,611	42,353	38,243	38,115	38,089
Payment from related entities	2,134	-	500	2,000	-
Expenses not requiring appropriation in the budget year ^(a)	3,216	6,066	1,304	1,343	1,383
Revenues from other independent sources	9,931	3,583	4,545	4,611	4,716
Total expenses for Outcome 1	59,892	52,002	44,592	46,069	44,188
Average staffing level (number)					
	234	226			

(a) Expenses not requiring appropriation in the Budget year are depreciation expenses for heritage and cultural assets.

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 1 — Increased awareness and understanding of Australia’s history and culture by managing the National Museum’s collections and providing access through public programs and exhibitions		
Program 1.1 — Collection Management, Research, Exhibitions and Programs		
Delivery	<p>Over the next four years, the NMA will focus on the following priorities:</p> <ul style="list-style-type: none">• Maximise opportunities for new forms of engagement, particularly digital engagement• Provide Australians with a greater understanding of our shared history by collecting and sharing unique and remarkable stories of the current time• Develop and digitise the National Historical Collection for public access• Increase brand recognition. <p>The NMA commits to invest, challenge, explore and connect across all aspects of its business.</p>	
Performance information		
Year	Performance criteria ^(a)	2019-20 Actual Achievement/Targets
2019-20	Increased visitor engagements with Museum experiences and collections.	<p>Target Partially Met</p> <p>Total visitor engagements: Target: 4,125,125 Actual: 4,362,420</p> <ul style="list-style-type: none">• Permanent Exhibitions: Target: 545,000 Actual: 454,055• Special Exhibitions: Target: 200,000 Actual: 187,957• Travelling Exhibitions: Target: 620,000 Actual: 640,869• Digital experiences: Target: 2,383,275 Actual: 2,752,094• Education and Public Programs: Target: 352,900 Actual: 306,212• Events and Functions: Target: 23,950 Actual: 21,233
2020-21	<p>Maximise the value of visitor engagements with Museum experiences and collections.</p> <p>Note: These figures take into consideration expected COVID-19 impacts.</p>	<p>Total visitor engagements: 4,615,150</p> <ul style="list-style-type: none">• Permanent Exhibitions: 325,000• Special Exhibitions: 205,000• Travelling Exhibitions: 170,000• Education and Public Programs: 74,500• Events and Functions: 5,400• Digital experiences: 3,085,250• Social Media engagements: 750,000

National Museum of Australia Budget Statements

Performance information		
Year	Performance criteria ^(a)	2019-20 Actual Achievement/Targets
2021-22 and beyond	Increased visitor engagements with Museum experiences and collections. Note: Assumes no restrictions related to COVID-19.	<i>Total visitor engagements, 2021–22: 5,166,285</i> <i>Total visitor engagements, 2022–23: 5,467,890</i> <i>Total visitor engagements, 2023–24: 5,800,780</i>
Purposes	The NMA was established for the purpose of developing and maintaining a National Historical Collection for the benefit of the nation, and to bring to life the rich and diverse stories of Australia through strong engagement with the nation's varied communities and traditions. Our foundational commitment to history and cultures of the First Australians is central to the NMA's place as a national institution. The NMA is committed to meaningful engagement with all Australians, as well as international audiences and visitors, through its interpretation of Australia's past, present and future.	

(a) New or modified performance criteria that reflect new or materially changed programs are shown in *italics*.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NMA's finances for the 2020-21 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

Comprehensive Income Statement

The NMA is forecasting an operating loss of \$4.8 million for 2020-21 after adjusting for unfunded heritage and cultural depreciation expense. The loss reflects the estimated decrease in own source revenue from the impact of the COVID-19 pandemic.

Revenue from Government decreased by a net \$2.2 million. This is the result of terminating measures totalling \$6.1 million ceasing in 2019-20, partly offset by a new measure to provide \$3.9 million in 2020-21 for the impact of COVID-19 on own-source revenue.

Other revenue is forecast to decrease from the 2019-20 estimated actuals by \$8.5 million. This is due to the impacts of COVID-19 with reduced onsite visitation and restrictions on commercial activities and public programming, and lower revenue from grants and donations. The Revenue from Government received through the new measure will assist in offsetting the reduction in revenue from COVID-19. The NMA is forecasting lower revenue from grants and donor support as the 2019-20 estimated actuals were unexpectedly above the original budget estimates

Budgeted departmental balance sheet

The NMA's net assets are budgeted to decrease by \$4.1 million. This is primarily due to the NMA forecasting an operating loss that will result in a reduction in cash reserves. Total cash reserves are estimated to decrease \$13.9 million made up of the operating loss and expenditure of funds to support the capital replacement program. The program includes redeveloping the permanent exhibition spaces.

Departmental capital budget statement

The Departmental Capital Budget Statement shows total capital expenditure for 2020-21 of \$17.2 million, funded from departmental resources of \$15.3 million for the asset replacement program and an equity injection of \$1.9 million from the Government for the acquisition and development of heritage and cultural assets.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES					
Employee benefits	25,616	22,104	18,384	18,933	17,662
Suppliers	24,712	20,930	14,939	15,503	14,463
Depreciation and amortisation	9,007	8,921	11,228	11,597	12,032
Finance costs	13	47	41	36	31
Write-down and impairment of assets	277	-	-	-	-
Losses from asset sales	267	-	-	-	-
Total expenses	59,892	52,002	44,592	46,069	44,188
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	5,802	2,788	3,816	3,854	3,912
Interest	575	195	79	57	54
Other	5,688	600	1,150	2,700	750
Total own-source revenue	12,065	3,583	5,045	6,611	4,716
Gains					
Other	55	-	-	-	-
Total gains	55	-	-	-	-
Total own-source income	12,120	3,583	5,045	6,611	4,716
Net (cost of)/contribution by services	(47,772)	(48,419)	(39,547)	(39,458)	(39,472)
Revenue from Government	44,611	42,353	38,243	38,115	38,089
Surplus/(deficit) attributable to the Australian Government	(3,161)	(6,066)	(1,304)	(1,343)	(1,383)
OTHER COMPREHENSIVE INCOME					
Total comprehensive income/(loss)	(3,161)	(6,066)	(1,304)	(1,343)	(1,383)
Total comprehensive income/(loss) attributable to the Australian Government	(3,161)	(6,066)	(1,304)	(1,343)	(1,383)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) excluding depreciation/amortisation expenses previously funded through revenue appropriations, depreciation on ROU, principal repayments on leased assets	(2,040)	(4,800)	-	-	-
less: Heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations ^(a)	1,121	1,266	1,304	1,343	1,383
Total comprehensive income/(loss) - as per the Statement of comprehensive income	(3,161)	(6,066)	(1,304)	(1,343)	(1,383)

(a) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental Capital Budget Statement.

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	4,774	3,278	2,779	3,273	2,746
Trade and other receivables	659	659	659	659	659
Other investments	19,000	6,554	5,323	1,413	727
Total financial assets	24,433	10,491	8,761	5,345	4,132
Non-financial assets					
Land and buildings	105,068	108,982	107,737	106,040	104,339
Property, plant and equipment	70,547	77,268	78,634	80,293	79,733
Heritage and Cultural	278,648	280,391	280,921	281,741	282,912
Intangibles	8,911	9,669	9,929	10,626	10,583
Inventories	630	630	630	630	630
Prepayments	651	651	651	651	651
Total non-financial assets	464,455	477,591	478,502	479,981	478,848
Total assets	488,888	488,082	487,263	485,326	482,980
LIABILITIES					
Payables					
Suppliers	8,894	7,894	6,894	4,894	2,541
Other payables	1,525	1,525	1,595	1,595	1,595
Total payables	10,419	9,419	8,489	6,489	4,136
Interest bearing liabilities					
Leases	4,848	9,184	8,685	8,179	7,652
Total interest bearing liabilities	4,848	9,184	8,685	8,179	7,652
Provisions					
Employee provisions	7,631	7,631	7,631	7,631	7,631
Total provisions	7,631	7,631	7,631	7,631	7,631
Total liabilities	22,898	26,234	24,805	22,299	19,419
Net assets	465,990	461,848	462,458	463,027	463,561
EQUITY					
Contributed equity	35,035	36,959	38,873	40,785	42,702
Reserves	173,104	173,104	173,104	173,104	173,104
Retained surplus (accumulated deficit)	257,851	251,785	250,481	249,138	247,755
Total equity	465,990	461,848	462,458	463,027	463,561

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2020				
Balance carried forward from previous period	257,851	173,104	35,035	465,990
Adjusted opening balance	257,851	173,104	35,035	465,990
Comprehensive income				
Other comprehensive income	(6,066)	-	-	(6,066)
Total comprehensive income	(6,066)	-	-	(6,066)
Transactions with owners				
Contributions by owners				
Equity injection - Appropriation	-	-	1,924	1,924
Sub-total transactions with owners	-	-	1,924	1,924
Estimated closing balance as at 30 June 2021	251,785	173,104	36,959	461,848
Closing balance attributable to the Australian Government	251,785	173,104	36,959	461,848

Prepared on Australian Accounting Standards basis

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	44,611	42,353	38,243	38,115	38,089
Receipts from Government	2,134	-	500	2,000	-
Sale of goods and rendering of services	9,517	2,788	3,816	3,854	3,912
Interest	704	195	79	57	54
Net GST received	-	2,690	2,784	2,800	2,023
Other	1,660	600	650	700	750
Total cash received	58,626	48,626	46,072	47,526	44,828
Cash used					
Employees	24,753	22,104	18,314	18,933	17,662
Suppliers	23,517	20,930	14,939	15,503	14,463
Net GST paid	3,242	2,690	2,784	2,800	2,023
Interest payments on lease liability	13	47	41	36	31
Total cash used	51,525	45,771	36,078	37,272	34,179
Net cash from/(used by) operating activities	7,101	2,855	9,994	10,254	10,649
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of property, plant and equipment	7	-	-	-	-
Investments	52,000	12,446	1,231	3,910	686
Total cash received	52,007	12,446	1,231	3,910	686
Cash used					
Purchase of property, plant and equipment and intangibles	17,121	18,226	13,139	15,076	13,252
Investments	44,000	-	-	-	-
Total cash used	61,121	18,226	13,139	15,076	13,252
Net cash from/(used by) investing activities	(9,114)	(5,780)	(11,908)	(11,166)	(12,566)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	1,913	1,924	1,914	1,912	1,917
Total cash received	1,913	1,924	1,914	1,912	1,917
Cash used					
Principal payments on lease liability	126	496	499	506	527
Total cash used	126	496	499	506	527
Net cash from/(used by) financing activities	1,786	1,428	1,415	1,406	1,390
Net increase/(decrease) in cash held	(227)	(1,497)	(499)	494	(527)
Cash and cash equivalents at the beginning of the reporting period	5,001	4,774	3,278	2,779	3,273
Cash and cash equivalents at the end of the reporting period	4,774	3,277	2,779	3,273	2,746

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	1,913	1,924	1,914	1,912	1,917
Total new capital appropriations	1,913	1,924	1,914	1,912	1,917
<i>Provided for:</i>					
Purchase of non-financial assets	1,913	1,924	1,914	1,912	1,917
Total items	1,913	1,924	1,914	1,912	1,917
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	1,913	1,924	1,914	1,912	1,917
Funded internally from departmental resources ^(b)	13,481	15,302	10,225	11,164	8,982
TOTAL	15,394	17,226	12,139	13,076	10,899
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	15,394	17,226	12,139	13,076	10,899
Total cash used to acquire assets	15,394	17,226	12,139	13,076	10,899

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations and special capital appropriations.

(b) Includes the sources of funding from current Bill 1 and prior year Act 1 appropriations, donations and contributions; gifts, internally developed assets and proceeds from the sale of assets.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2020-21)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2020						
Gross book value	9,800	90,443	83,674	279,769	11,112	474,798
Gross book value - ROU assets	-	4,964	10	-	-	4,974
Accumulated depreciation/amortisation and impairment	-	(1)	(13,133)	(1,121)	(2,201)	(16,456)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(138)	(4)	-	-	(142)
Opening net book balance	9,800	95,268	70,547	278,648	8,911	463,174
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	-	-	1,924	-	1,924
By purchase - other	-	200	12,628	1,085	1,388	15,301
By purchase - other - ROU assets	-	4,826	6	-	-	4,832
Total additions	-	5,026	12,634	3,009	1,388	22,057
Other movements						
Depreciation/amortisation expense	-	(560)	(5,909)	(1,266)	(630)	(8,365)
Depreciation/amortisation on ROU assets	-	(552)	(4)	-	-	(556)
Total other movements	-	(1,112)	(5,913)	(1,266)	(630)	(8,921)
As at 30 June 2021						
Gross book value	9,800	90,643	96,302	282,778	12,500	492,023
Gross book value - ROU assets	-	9,790	16	-	-	9,806
Accumulated depreciation/amortisation and impairment	-	(561)	(19,042)	(2,387)	(2,831)	(24,821)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(690)	(8)	-	-	(698)
Closing net book balance	9,800	99,182	77,268	280,391	9,669	476,310
Estimated operating expenditure in income statement for heritage and cultural assets						\$'000
Operations and Maintenance						3,427
Preservation and Conservation						4,133
Total operating expenditure on heritage and cultural assets						7,560

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2020-21, including CDABs.

Prepared on Australian Accounting Standards basis.

NATIONAL PORTRAIT GALLERY OF AUSTRALIA

ENTITY RESOURCES AND PLANNED PERFORMANCE

NATIONAL PORTRAIT GALLERY OF AUSTRALIA

Section 1: Entity overview and resources	423
1.1 Strategic direction statement	423
1.2 Entity resource statement	424
1.3 Budget measures	425
Section 2: Outcomes and planned performance	426
2.1 Budgeted expenses and performance for Outcome 1	427
Section 3: Budgeted financial statements	431
3.1 Budgeted financial statements	431
3.2 Budgeted financial statements tables	432

NATIONAL PORTRAIT GALLERY OF AUSTRALIA

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The National Portrait Gallery of Australia (NPGA) aspires to reflect the face of Australia. The NPGA uses portraiture to tell their stories and to increase the understanding and appreciation of the Australian people – their identity, history, culture, creativity and diversity.

The functions of the NPGA are expressed in the National Portrait Gallery of Australia Act 2012 (the Act), which requires the NPGA to:

- develop, preserve, maintain and promote a national collection of portraits and other works of art
- develop and engage a national audience for the collection, exhibitions, education, research, publications, and public and online programs.

The Act calls for the NPGA to use every endeavour to make the most advantageous use of the national collection in the national interest.

The NPGA has four strategic priorities, which underpin the fulfilment of its national charter and align with broader government objectives. They are:

- To enliven the collection through acquisitions and commissions that reveal important Australian stories, and enhanced digital interaction of and remote access to the collection.
- To engage audiences through innovative exhibitions, learning programs and visitor experiences, and a creative exhibition-touring program.
- To increase support for the NPGA through its Foundation, Circle of Friends, partners, government and individuals.
- To invest in people and resources, by strengthening the NPGA's financial resilience, supporting our staff, maintaining its iconic building and building relationships, which further the aims of the NPGA.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the NPGA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and departmental (for the NPGA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NPGA resource statement — Budget estimates for 2020-21 as at Budget October 2020

	2019-20 Estimated Actual \$'000	2020-21 Estimate \$'000
Opening balance/cash reserves at 1 July	30,760	28,475
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	11,652	12,845
Annual appropriations - other services ^(b)		
Equity injection	192	193
Total annual appropriations	11,844	13,038
Amounts received from related entities		
Amounts from portfolio department	294	-
Total amounts received from related entities	294	-
Total funds from Government	12,138	13,038
Funds from other sources		
Interest	610	706
Sale of goods and services	563	1,252
Other ^(c)	930	631
Total funds from other sources	2,103	2,589
Total net resourcing for the NPGA	45,001	44,102
	2019-20	2020-21
Average staffing level (number)	49	49

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2020-21.

(b) Appropriation Bill (No. 2) 2020-21.

(c) Includes donations to the Foundation.

The NPGA is not directly appropriated, as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to the NPGA and are considered "departmental" for all purposes.

1.3 BUDGET MEASURES

Budget measures relating to NPGA are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: NPGA 2020-21 Budget measures
Measures announced after the Economic and Fiscal Update July 2020

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Payment measures					
COVID-19 Response Package — arts portfolio entities	1.1				
Departmental payment		1,171	-	-	-
Total		1,171	-	-	-
Total payment measures					
Departmental		1,171	-	-	-
Total		1,171	-	-	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

The NPGA's outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the Public Governance, Performance and Accountability Act 2013. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the NPGA can be found at:

<https://portrait.gov.au/document/594>

The most recent annual performance statement can be found at:

<https://portrait.gov.au/document/568>

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Enhanced understanding and appreciation of Australian identity, culture and diversity through portraiture by engaging the public in education programs and exhibitions, and by developing and preserving the national portrait collection

Budgeted expenses for Outcome 1

This table shows how much the NPGA intends to spend (on an accrual basis) on achieving the outcome broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2019-20 Actual	2020-21 Budget	2021-22 Forward estimate	2022-23 Forward estimate	2023-24 Forward estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Program 1.1: Develop, maintain and provide access to Australia's national portrait collection					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	11,652	12,845	11,618	11,604	11,639
Payment from related entities	294	-	-	-	-
Expenses not requiring appropriation in the budget year ^(a)	1,899	2,338	2,496	2,655	2,813
Revenues from other independent sources	2,147	2,339	2,426	2,509	2,592
Total expenses for Program 1.1	15,992	17,522	16,540	16,768	17,044
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	11,652	12,845	11,618	11,604	11,639
Payment from related entities	294	-	-	-	-
Expenses not requiring appropriation in the budget year ^(a)	1,899	2,338	2,496	2,655	2,813
Revenues from other independent sources	2,147	2,339	2,426	2,509	2,592
Total expenses for Outcome 1	15,992	17,522	16,540	16,768	17,044
	2019-20	2020-21			
Average staffing level (number)	49	49			

- (a) Expenses not requiring appropriation in the Budget year are made up of unfunded depreciation and amortisation expenses related to artwork, which are funded through an equity injection; depreciation and amortisation expenses related to long-lived assets such as the NPGA building; and resources received free of charge.

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Enhanced understanding and appreciation of Australian identity, culture and diversity through portraiture by engaging the public in education programs and exhibitions, and by developing and preserving the national portrait collection		
Program 1.1 – Develop, maintain and provide access to Australia's national portrait collection The NPGA houses the national collection of portraits of Australians, reflecting the breadth and energy of Australian culture and endeavour. Subjects in the collection are individuals who have, and who will continue to, shape our nation and define our collective persona. As part of a group of national collecting institutions, the Gallery is unique in its exclusive use of portraiture to explore Australian culture, history, individual achievement and identity. The Gallery provides a forum for the free and respectful discussion of the national identity. We focus on both subject and artist. Building on past achievement, and to continue to develop the NPGA as an inspirational art museum of international standing accessible to all Australians, the NPGA identifies four strategic pillars which seek to: <ul style="list-style-type: none"> • enliven the collection • engage with audiences • increase support • invest in people and resources. 		
Delivery The NPGA program is delivered in the following ways: <ul style="list-style-type: none"> • Through collection development, conservation, management and digitisation • Through on site and travelling exhibitions, education, public and online events which create high levels of engagement and satisfaction • With an increasing level of engagement and collaboration • With a focus on self-generated revenue and private giving, and a commitment to maintain and develop its iconic building. 		
Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets
2019–20	Enliven the collection — through acquisitions and commissions that tell important Australian stories, and enhanced digitisation of and remote access to the collection.	Target met Grow the portrait collection in accordance with the collection development policy (target 100%). Commission at least 2 artworks. Increase the percentage of the collection, which is digitised 80% (50MB+ high resolution images) >98% (including low resolution images). Maintain and preserve the collection with appropriate storage, display and air quality to minimise preventable deterioration or impairment of the collection (target 0% preventable deterioration or impairment).

National Portrait Gallery of Australia Budget Statements

Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets
2019–20 continued	<p>Engage with audiences — through innovative exhibitions, learning programs and visitor experiences, and a creative exhibition-touring program.</p> <p>Increase support for the NPGA — through its Foundation, sponsorships, government and individuals.</p> <p>Invest in people and resources — by strengthening the NPGA's financial resilience, empowering its staff, maintaining its iconic building and building relationships, which further the aims of the NPGA.</p>	<p>Target partially met ^(a) Reach a million people a year through exhibitions, education and public programs, and online. Launch a Portrait Prize. Mount greater than 6 exhibitions per year including travelling exhibitions. Visitor satisfaction target greater than >90%. Engage with 8 regional galleries through the travelling exhibition program.</p> <p>Target partially met ^(a) Sponsorship, partnership and in kind revenue target greater than \$500,000. Grow private giving. Three collaborations/initiatives with overseas institutions.</p> <p>Target partially met ^(a) Commit 1% of staffing budget to ongoing professional development of staff. Deliver the building preventative maintenance plan (target 75% planned versus 25% reactive maintenance). Grow commercial revenue by 5%.</p>
2020–21	<p>Enliven the collection — through acquisitions and commissions that tell important Australian stories, and enhanced digitisation of and remote access to the collection.</p> <p>Engage with audiences — through innovative exhibitions, learning programs and visitor experiences, and a creative exhibition-touring program.</p>	<p>Grow the portrait collection in accordance with the collection development policy (target 100%). Commission at least 2 artworks. Increase the percentage of the collection, which is digitised 85% (50MB+ high resolution images) >98% (including low resolution images). Maintain and preserve the collection with appropriate storage, display and air quality to minimise preventable deterioration or impairment of the collection (target 0% preventable deterioration or impairment).</p> <p>Reach a million people a year through exhibitions, education and public programs, and online. Mount greater than 6 exhibitions per year including travelling exhibitions. Visitor satisfaction target greater than >90%. Engage with 8 regional galleries through the travelling exhibition program.</p>

National Portrait Gallery of Australia Budget Statements

Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets
2020–21 continued	<p>Increase support for the NPGA — through its Foundation, sponsorships, government and individuals.</p> <p>Invest in people and resources — by strengthening the NPGA's financial resilience, empowering its staff, maintaining its iconic building and building relationships, which further the aims of the NPGA.</p>	<p>Sponsorship, partnership and in kind revenue target greater than \$550,000.</p> <p>Grow private giving.</p> <p>Three collaborations/initiatives with overseas institutions.</p> <p>Commit 1% of staffing budget to ongoing professional development of staff.</p> <p>Deliver the building preventative maintenance plan (target 75% planned versus 25% reactive maintenance).</p> <p>Grow commercial revenue by 5%.</p>
2021–22 beyond	<p>Enliven the collection — through acquisitions and commissions that tell important Australian stories, and enhanced digitisation of and remote access to the collection</p> <p>Engage with audiences — through innovative exhibitions, learning programs and visitor experiences, and a creative exhibition touring program</p> <p>Increase support for the NPGA — through its Foundation, sponsorships, government and individuals</p> <p>Invest in people and resources — by strengthening the NPGA's financial resilience, empowering its staff, maintaining its iconic building and building relationships which further the aims of the NPGA</p>	<p>Grow the portrait collection in accordance with the collection development policy (target 100%).</p> <p>Increase the percentage of the collection which is digitised 90% (50MB+ high resolution images) >98% (including low resolution images).</p> <p>Maintain and preserve the collection with appropriate storage, display and air quality to minimise preventable deterioration or impairment of the collection (target 0% preventable deterioration or impairment).</p> <p>Reach a million people a year through exhibitions, education and public programs, and online.</p> <p>Commission at least 2 artworks.</p> <p>Mount greater than 6 exhibitions per year including travelling exhibitions.</p> <p>Visitor satisfaction target greater than >90%.</p> <p>Engage with 8 regional galleries through the travelling exhibition program.</p> <p>Sponsorship, partnership and in kind revenue target greater than \$600,000.</p> <p>Grow private giving.</p> <p>Three collaborations/initiatives with overseas institutions.</p> <p>Commit 1% of staffing budget to ongoing professional development of staff.</p> <p>Deliver the building preventative maintenance plan (target 75% planned versus 25% reactive maintenance).</p> <p>Grow commercial revenue by 5%.</p>

(a) Lower than target due to closure for building rectification during 2019 and the impact of COVID-19 during 2020. Robust results for satisfaction surveys could not be achieved.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the NPGA's finances for the 2020-21 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Differences between entity resourcing and financial statements

The NPGA is budgeting for a surplus in the Budget and forward years that reflects the donations expected to be received by the NPGA Foundation after adjusting for expenses not requiring appropriation in the year. Expenses not requiring appropriation include:

- depreciation on long-lived assets which is funded in accordance with the NPGA's asset replacement plan
- depreciation related to collection development, which is funded through an equity injection.

The financial impact of the closure of the gallery for rectification works from April 2019 to September 2019 has been included in the budget estimates. This closure reduced own-source revenue in 2018-19 and 2019-20, offset by savings in suppliers.

The NPGA has been significantly affected by the impacts of the COVID-19 pandemic. On 23 March 2020, the NPGA was forced to close its doors to the public and re-opened on 6 June 2020 with limited admissions (in line with public health-related, social distancing restrictions). The COVID-19 travel restrictions have also impacted on the delivery of the NPGA's national travelling exhibition program.

We are uncertain when COVID-19 restrictions will be lifted and what the long-term implications of COVID-19 will have on visitors and audiences. This makes it difficult to quantify the impact on own-source revenue and performance targets which have not been modified as a result.

Budgeted departmental balance sheet

Budgeted cash and cash equivalents include donations to the NPGA of approximately \$23 million, which have been accumulated over a number of years. The NPGA's Board is charged with setting the guidelines for the use of these funds.

The remainder of budgeted cash and cash equivalents is available to meet liabilities for employee entitlements and to assist in funding future asset purchases.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES					
Employee benefits	6,414	5,814	5,923	5,957	6,076
Suppliers	5,539	7,416	6,304	6,477	6,615
Depreciation and amortisation	4,039	4,292	4,313	4,334	4,353
Total expenses	15,992	17,522	16,540	16,768	17,044
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	563	1,252	1,301	1,345	1,389
Interest	610	706	723	741	759
Other	1,224	631	652	673	694
Total own-source revenue	2,397	2,589	2,676	2,759	2,842
Gains					
Other	378	660	680	700	720
Total gains	378	660	680	700	720
Total own-source income	2,775	3,249	3,356	3,459	3,562
Net (cost of)/contribution by services	(13,217)	(14,273)	(13,184)	(13,309)	(13,482)
Revenue from Government	11,946	12,845	11,618	11,604	11,639
Surplus/(deficit) attributable to the Australian Government	(1,271)	(1,428)	(1,566)	(1,705)	(1,843)
Total comprehensive income/(loss) attributable to the Australian Government	(1,271)	(1,428)	(1,566)	(1,705)	(1,843)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) excluding depreciation/amortisation expenses previously funded through revenue appropriations	337	550	550	550	550
less: Heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations ^(a)	1,608	1,978	2,116	2,255	2,393
Total comprehensive income/(loss) - as per the Statement of comprehensive income	(1,271)	(1,428)	(1,566)	(1,705)	(1,843)

(a) The NPGA does not receive funding for its total depreciation expenses on long-lived assets; rather, funding is appropriated based on capital requirements. Also, from 2009–10, the Government replaced Appropriation Bill No. 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Appropriation Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental Capital Budget Statement. The adjusted result in the budget and forward years reflects donated cash and artworks to the NPGA Foundation.

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	1,187	1,200	1,213	1,226	1,239
Trade and other receivables	908	908	908	908	908
Investments	27,288	27,538	27,788	28,038	28,288
Other financial assets	20	20	20	20	20
Total financial assets	29,403	29,666	29,929	30,192	30,455
Non-financial assets					
Land and buildings	74,596	73,645	72,552	71,316	69,936
Property, plant and equipment	5,723	4,881	4,049	3,227	2,415
Heritage and Cultural	37,165	37,520	37,870	38,216	38,561
Intangibles	420	373	324	273	220
Inventories	80	80	80	80	80
Other non-financial assets	156	156	156	156	156
Total non-financial assets	118,140	116,655	115,031	113,268	111,368
Total assets	147,543	146,321	144,960	143,460	141,823
LIABILITIES					
Payables					
Suppliers	823	823	823	823	823
Other payables	109	109	109	109	109
Total payables	932	932	932	932	932
Provisions					
Employee provisions	1,520	1,533	1,546	1,559	1,572
Total provisions	1,520	1,533	1,546	1,559	1,572
Total liabilities	2,452	2,465	2,478	2,491	2,504
Net assets	145,091	143,856	142,482	140,969	139,319
EQUITY					
Parent entity interest					
Contributed equity	129,769	129,962	130,154	130,346	130,539
Reserves	6,814	6,814	6,814	6,814	6,814
Retained surplus (accumulated deficit)	8,508	7,080	5,514	3,809	1,966
Total parent entity interest	145,091	143,856	142,482	140,969	139,319
Total equity	145,091	143,856	142,482	140,969	139,319

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2020				
Balance carried forward from previous period	8,508	6,814	129,769	145,091
Adjusted opening balance	8,508	6,814	129,769	145,091
Comprehensive income				
Surplus/(deficit) for the period	(1,428)	-	-	(1,428)
Total comprehensive income	(1,428)	-	-	(1,428)
Transactions with owners				
Contributions by owners				
Equity injection - Appropriation	-	-	193	193
Sub-total transactions with owners	-	-	193	193
Estimated closing balance as at 30 June 2021	7,080	6,814	129,962	143,856
Closing balance attributable to the Australian Government	7,080	6,814	129,962	143,856

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	11,946	12,845	11,618	11,604	11,639
Sale of goods and rendering of services	643	1,365	1,418	1,466	1,514
Interest	659	706	723	741	759
Contributions	752	531	552	573	594
Net GST received	1,032	748	631	630	626
Other	211	100	100	100	100
Total cash received	15,243	16,295	15,042	15,114	15,232
Cash used					
Employees	6,299	5,801	5,910	5,944	6,063
Suppliers	7,891	7,917	6,672	6,828	6,946
Total cash used	14,190	13,718	12,582	12,772	13,009
Net cash from/(used by) operating activities	1,053	2,577	2,460	2,342	2,223
INVESTING ACTIVITIES					
Cash received					
Investments	2,547	-	-	-	-
Total cash received	2,547	-	-	-	-
Cash used					
Purchase of property, plant and equipment and intangibles	3,364	2,314	2,197	2,079	1,960
Purchase of works of art	166	193	192	192	193
Investments	-	250	250	250	250
Total cash used	3,530	2,757	2,639	2,521	2,403
Net cash from/(used by) investing activities	(983)	(2,757)	(2,639)	(2,521)	(2,403)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	192	193	192	192	193
Total cash received	192	193	192	192	193
Net cash from/(used by) financing activities	192	193	192	192	193
Net increase/(decrease) in cash held	262	13	13	13	13
Cash and cash equivalents at the beginning of the reporting period	925	1,187	1,200	1,213	1,226
Cash and cash equivalents at the end of the reporting period	1,187	1,200	1,213	1,226	1,239

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	192	193	192	192	193
Total new capital appropriations	192	193	192	192	193
<i>Provided for:</i>					
Purchase of non-financial assets	192	193	192	192	193
Total items	192	193	192	192	193
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	150	193	192	192	193
Funded internally from departmental resources ^(b)	3,566	2,614	2,497	2,379	2,260
TOTAL	3,716	2,807	2,689	2,571	2,453
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	3,716	2,807	2,689	2,571	2,453
less gifted assets	(186)	(300)	(300)	(300)	(300)
Total cash used to acquire assets	3,530	2,507	2,389	2,271	2,153

(a) Includes current Appropriation Bill 2.

(b) Includes the following sources of funding: prior year Act 1 appropriations, donations and contributions, gifts, internally developed assets and proceeds from the sale of assets.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2020-21)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2020						
Gross book value	10,790	71,545	10,131	37,548	815	130,829
Accumulated depreciation/amortisation and impairment	-	(7,739)	(4,408)	(383)	(395)	(12,925)
Opening net book balance	10,790	63,806	5,723	37,165	420	117,904
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	-	-	193	-	193
By purchase - appropriation ordinary annual services ^(b)	-	1,794	500	-	20	2,314
Assets received as gifts/donations	-	-	-	300	-	300
Total additions	-	1,794	500	493	20	2,807
Other movements						
Depreciation/amortisation expense	-	(2,745)	(1,342)	(138)	(67)	(4,292)
Total other movements	-	(2,745)	(1,342)	(138)	(67)	(4,292)
As at 30 June 2021						
Gross book value	10,790	73,339	10,631	38,041	835	133,636
Accumulated depreciation/amortisation and impairment	-	(10,484)	(5,750)	(521)	(462)	(17,217)
Closing net book balance	10,790	62,855	4,881	37,520	373	116,419
Estimated operating expenditure in income statement for heritage and cultural assets						\$'000
Operations and Maintenance						1,103
Preservation and Conservation						87
Total operating expenditure on heritage and cultural assets						1,189

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2020-21, including CDABs.

(b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2020-21 for depreciation/amortisation expenses.

Prepared on Australian Accounting Standards basis.

NATIONAL TRANSPORT COMMISSION

ENTITY RESOURCES AND PLANNED PERFORMANCE

NATIONAL TRANSPORT COMMISSION

Section 1: Entity overview and resources	443
1.1 Strategic direction statement	443
1.2 Entity resource statement	445
1.3 Budget measures	445
Section 2: Outcomes and planned performance	446
2.1 Budgeted expenses and performance for Outcome 1	447
Section 3: Budgeted financial statements	450
3.1 Budgeted financial statements	450
3.2 Budgeted financial statements tables	451

NATIONAL TRANSPORT COMMISSION

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The NTC is a national land transport reform agency that supports Australian governments to improve safety, productivity and environmental outcomes, provide for future technologies and improve regulatory efficiency. Our vision is to advance social and economic outcomes for all Australians through an efficient, integrated and nationally consistent land transport system.

The National Transport Commission Act 2003 (the NTC Act) and the Inter-Governmental Agreement for Regulatory and Operational Reform in Road, Rail and Intermodal Transport (IGA) establish the NTC and define our role as to:

- develop and propose reform by identifying, designing and recommending regulatory and operational reforms
- maintain, monitor and review laws and instruments to ensure they remain contemporary and consistent with their policy intent
- advise on heavy vehicle charges to recover road construction and maintenance costs
- monitor and evaluate reforms to assess whether they have been implemented successfully and their impact.

As a key contributor to the national reform agenda, the NTC is accountable to the Infrastructure and Transport Ministers' Meeting (ITMM) (formerly the Transport and Infrastructure Council), and works closely with the ITMM's advisory body, the Infrastructure and Transport Senior Officials' Committee (ITSOC). ITMM approves the NTC's four-yearly program of work (through our Corporate Plan) and reform proposals.

The NTC operates in a complex and changing national environment that faces rapid transformation through technology and innovation. To meet the challenges that this environment poses and deliver on our intended outcomes, the NTC's focus for 2020-21 is:

- delivering work across four focus areas that clearly support the delivery of ITMM's reform priorities and reforms that offer the highest value for Australia:
 - Future technologies
 - Safety
 - Productivity
 - Sustainability.

National Transport Commission Budget Statements

- better engagement with all of our stakeholders to identify and develop the best options, and work in partnership to deliver reform as part of the wider transport system
- developing our policy capabilities to ensure we have the expertise to deliver high-quality work that is ready to be implemented.

The NTC's Corporate Plan 2020-24 provides more detail on our program of work and how we will deliver on our outcomes.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the NTC for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and departmental (for the NTC's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: National Transport Commission resource statement — Budget estimates for 2020-21 as at Budget October 2020

	2019-20 Estimated actual \$'000	2020-21 Estimate \$'000
Opening balance/cash reserves at 1 July	2,146	2,506
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	3,535	3,629
Total annual appropriations	3,535	3,629
Total funds from Government	3,535	3,629
Funds from other sources		
Interest	5	6
Sale of goods and services	6,565	6,740
Total funds from other sources	6,570	6,746
Total net resourcing for NTC	12,251	12,881
<hr/>		
	2019-20	2020-21
Average staffing level (number)	41	41

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2020-21.

The NTC is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to the NTC and are considered 'departmental' for all purposes.

1.3 BUDGET MEASURES

There are no measures relating to the NTC for the 2020-21 Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the Public Governance, Performance and Accountability Act 2013. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the NTC can be found at:

<https://www.ntc.gov.au/sites/default/files/assets/files/NTC-Corporate-Plan-20-24.pdf>

The most recent annual performance statement can be found at:

<https://www.ntc.gov.au/sites/default/files/assets/files/NTC-Annual-Report-2018-19.pdf>

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Improved transport productivity, efficiency, safety and environmental performance and regulatory efficiency in Australia through developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport

Budgeted expenses for Outcome 1

This table shows how much the NTC intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 1.1: National Transport Commission					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	3,535	3,629	3,568	3,628	3,708
Revenues from other independent sources	6,570	6,746	6,632	6,744	6,892
Total expenses for Program 1.1	10,105	10,375	10,200	10,372	10,600
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	3,535	3,629	3,568	3,628	3,708
Revenues from other independent sources	6,570	6,746	6,632	6,744	6,892
Total expenses for Outcome 1	10,105	10,375	10,200	10,372	10,600
	2019-20	2020-21			
Average staffing level (number)	41	41			

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Improved transport productivity, efficiency, safety and environmental performance and regulatory efficiency in Australia through developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport		
Program 1.1 – Improve safety, productivity and environmental outcomes, provide for future technologies and improve regulatory efficiency by developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport.		
Delivery	Delivery of the NTC’s ministerially approved program of work (as detailed in the NTC’s Corporate Plan 2020-21) in partnership with Australian governments, safety regulators, standards boards, industry, the private sector and the broader community.	
Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets
2019-20	Portion of projects completed on time and on budget	Target met 100%
	Portion of projects presented to ITSOC or the Council when due	Target met 85%
	Routine legislative maintenance packages submitted to ITSOC	Target met 5 out of 5
	Reform Implementation Report Cards provided to Council when due	Target met 100%
	Review of national consistency of instruments we maintain	Target met 5
	Total Net Present Value (NPV) benefits of policy submitted to ITSOC	Not applicable A 3-year rolling average (NPV) has not been calculated as this data has not yet been collected for a three-year period. More detailed analysis of the expected benefits of the policy submitted in the 2019-20 financial will be provided in the NTC’s 2019-20 Annual Report.
	Portion of NTC recommendations presented to Council and agreed	Target met 100%
	Total NPV benefits of regulatory reforms agreed by Council	Target met 100%
	Portion of NTC regulatory amendments presented to Council with a ITSOC-agreed implementation plan	Target met 100%

National Transport Commission Budget Statements

Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets
2019-20 continued	Section 51 review (in 2021) confirms the value of the NTC in meeting the objectives specified in the IGA	Not applicable The last NTC statutory review was in 2015. The next review will be undertaken in 2021.
2020-21	<p>Portion of projects completed on time and within budget</p> <p>Routine legislative maintenance packages submitted to ITSOC</p> <p>Reform implementation reporting provided when due</p> <p>Total Net Present Value (NPV) benefits of regulatory reforms agreed by Council</p> <p>Portion of NTC recommendations presented to Council and agreed</p> <p>Portion of NTC regulatory amendments presented to Council with a ITSOC-agreed implementation plan</p> <p>The NTC receives positive feedback on how it engages via a two-yearly stakeholder survey</p> <p>Annual staff engagement survey results</p> <p>Section 51 review (in 2021) confirms the value of the NTC in meeting the objectives specified in the Inter-Governmental Agreement for Regulatory and Operational Reform in Road, Rail and Intermodal Transport (IGA)</p>	<p>> 90%</p> <p>≥ 5 / year</p> <p>100%</p> <p>> 3-year rolling average (NPV)</p> <p>> 90%</p> <p>100%</p> <p>Demonstrated improvements on the previous survey</p> <p>An increase from the previous survey in overall staff engagement</p> <p>NTC recognised as highly valuable</p>
2021-22 and beyond	As per 2020-21	As per 2020-21
Purposes ^(a)	We lead national land transport reform	

(a) This purpose was updated in the 2020-24 Corporate Plan.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NTC's finances for the 2020-21 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Differences between entity resourcing and financial statements

The NTC is funded by Commonwealth, states and territories on an annual basis, apportioned by an agreed percentage allocation as outlined within the NTC's IGA.

Under its Act, funding for the NTC is to be applied only in payment or discharge of the costs, expenses and other obligations incurred by the NTC in the performance of its functions and the exercise of its powers.

Each year, the NTC must prepare estimates, in accordance with ITMM directions, of its receipts and expenditure for each financial year and for any other period specified by ITMM. The NTC must submit estimates so prepared to ITMM no later than such a date as ITMM directs. Except with the consent of ITMM, the funding of the NTC must not be spent otherwise than in accordance with the Corporate Plan and work program provided annually. On this basis, the NTC's forward estimate may change yearly based on directions from ITMM.

3.1.2 Explanatory notes and analysis of budgeted financial statements

The NTC's balance sheet is simple in structure and classification. Assets are largely comprised of cash and office plant and equipment, while liabilities are payables (to suppliers) and employee provision (staff entitlements).

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES					
Employee benefits	7,030	6,880	7,102	7,242	7,386
Suppliers	2,291	2,757	2,367	2,407	2,500
Depreciation and amortisation	744	676	676	676	676
Finance costs	69	62	55	47	38
Total expenses	10,134	10,375	10,200	10,372	10,600
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Interest	5	6	6	6	6
Other ^(a)	6,565	6,740	6,626	6,738	6,886
Total own-source revenue	6,570	6,746	6,632	6,744	6,892
Total own-source income	6,570	6,746	6,632	6,744	6,892
Net (cost of)/contribution by services	(3,564)	(3,629)	(3,568)	(3,628)	(3,708)
Revenue from Government	3,535	3,629	3,568	3,628	3,708
Surplus/(deficit) attributable to the Australian Government	(29)	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	(29)	-	-	-	-

(a) Relates to funding provided by states and territories.

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	2,506	2,634	2,738	2,866	2,967
Trade and other receivables	34	34	34	34	34
Total financial assets	2,540	2,668	2,772	2,900	3,001
Non-financial assets					
Land and buildings	3,337	2,911	2,485	2,059	1,633
Property, plant and equipment	1,230	1,180	1,130	1,030	930
Prepayments	62	62	62	62	62
Total non-financial assets	4,629	4,153	3,677	3,151	2,625
Total assets	7,169	6,821	6,449	6,051	5,626
LIABILITIES					
Payables					
Suppliers	184	184	184	184	184
Other payables	22	22	22	22	22
Total payables	206	206	206	206	206
Interest bearing liabilities					
Leases	3,439	3,091	2,719	2,321	1,896
Total interest bearing liabilities	3,439	3,091	2,719	2,321	1,896
Provisions					
Employee provisions	1,128	1,128	1,128	1,128	1,128
Total provisions	1,128	1,128	1,128	1,128	1,128
Total liabilities	4,773	4,425	4,053	3,655	3,230
Net assets	2,396	2,396	2,396	2,396	2,396
EQUITY					
Parent entity interest					
Retained surplus (accumulated deficit)	2,396	2,396	2,396	2,396	2,396
Total parent entity interest	2,396	2,396	2,396	2,396	2,396
Total equity	2,396	2,396	2,396	2,396	2,396

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)

	Retained earnings	Total equity
	\$'000	\$'000
Opening balance as at 1 July 2020		
Balance carried forward from previous period	2,396	2,396
Adjusted opening balance	2,396	2,396
Comprehensive income		
Surplus/(deficit) for the period	-	-
Total comprehensive income	-	-
Estimated closing balance as at 30 June 2021	2,396	2,396
Closing balance attributable to the Australian Government	2,396	2,396

Prepared on Australian Accounting Standards basis

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Receipts from Government	10,647	10,369	10,194	10,366	10,594
Interest	6	6	6	6	6
Net GST received	26	-	-	-	-
Total cash received	10,679	10,375	10,200	10,372	10,600
Cash used					
Employees	6,688	6,880	7,102	7,242	7,386
Suppliers	2,688	2,757	2,367	2,407	2,500
Interest payments on lease liability	69	62	55	47	38
Total cash used	9,445	9,699	9,524	9,696	9,924
Net cash from/(used by) operating activities	1,234	676	676	676	676
Cash used					
Purchase of property, plant and equipment and intangibles	550	200	200	150	150
Total cash used	550	200	200	150	150
Net cash from/(used by) investing activities	(550)	(200)	(200)	(150)	(150)
Cash used					
Principal payments on lease liability	324	348	372	398	425
Total cash used	324	348	372	398	425
Net cash from/(used by) financing activities	(324)	(348)	(372)	(398)	(425)
Net increase/(decrease) in cash held	360	128	104	128	101
Cash and cash equivalents at the beginning of the reporting period	2,146	2,506	2,634	2,738	2,866
Cash and cash equivalents at the end of the reporting period	2,506	2,634	2,738	2,866	2,967

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental resources ^(a)	550	200	200	150	150
TOTAL	550	200	200	150	150
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	550	200	200	150	150
Total cash used to acquire assets	550	200	200	150	150

(a) Includes funding from entity receipts, and proceeds from the sale of assets.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2020-21)

	Asset Category		
	Buildings	Other property, plant and equipment	Total
	\$'000	\$'000	\$'000
As at 1 July 2020			
Gross book value	-	1,836	1,836
Gross book value - ROU assets	3,763	-	3,763
Accumulated depreciation/amortisation and impairment	-	(606)	(606)
Accumulated depreciation/amortisation and impairment - ROU assets	(426)	-	(426)
Opening net book balance	3,337	1,230	4,567
Capital asset additions			
Estimated expenditure on new or replacement assets			
By purchase - other	-	200	200
Total additions	-	200	200
Other movements			
Depreciation/amortisation expense	-	(250)	(250)
Depreciation/amortisation on ROU assets	(426)	-	(426)
Total other movements	(426)	(250)	(676)
As at 30 June 2021			
Gross book value	-	2,036	2,036
Gross book value - ROU assets	3,763	-	3,763
Accumulated depreciation/amortisation and impairment	-	(856)	(856)
Accumulated depreciation/amortisation and impairment - ROU assets	(852)	-	(852)
Closing net book balance	2,911	1,180	4,091

Prepared on Australian Accounting Standards basis.

NORTH QUEENSLAND WATER INFRASTRUCTURE AUTHORITY

ENTITY RESOURCES AND PLANNED PERFORMANCE

NORTH QUEENSLAND WATER INFRASTRUCTURE AUTHORITY

Section 1: Entity overview and resources	461
1.1 Strategic direction statement	461
1.2 Entity resource statement	462
1.3 Budget measures.....	462
Section 2: Outcomes and planned performance	463
2.1 Budgeted expenses and performance for Outcome 1	464
Section 3: Budgeted financial statements.....	467
3.1 Budgeted financial statements.....	467
3.2 Budgeted financial statements tables	468

NORTH QUEENSLAND WATER INFRASTRUCTURE AUTHORITY

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The North Queensland Water Infrastructure Authority (NQWIA) was established on 12 March 2019 as an Executive Agency under section 65 of the Public Service Act 1999. The key objective of the agency is to provide strategic planning and coordination of Commonwealth resources to implement water projects in northern Queensland and manage water infrastructure projects, as directed by the Minister for Infrastructure, Transport and Regional Development.

The NQWIA works collaboratively with stakeholders, local governments and the Queensland Government to progress project feasibility and planning activities, including the development of business cases, engineering assessments and related research activities for major water infrastructure initiatives potentially eligible to receive Australian Government funding from the National Water Infrastructure Development Fund.

The NQWIA also coordinates the provision of information sharing among relevant regulatory authorities in order to implement the projects within its scope.

In 2020-21, the NQWIA will focus on strategic planning, coordination and advice for the Hughenden Irrigation Scheme, the Hells Gates Dam Scheme, and the Upper Burdekin Irrigation Project.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the NQWIA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the NQWIA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NQWIA resource statement — Budget estimates for 2020-21 as at Budget October 2020

	2019-20 Estimated actual \$'000	2020-21 Estimate \$'000
Departmental		
Annual appropriations - ordinary annual services ^(a)		
Prior year appropriations available	-	1,350
Departmental appropriation ^(b)	2,687	4,305
s74 External Revenue ^(c)	-	350
Total departmental resourcing	2,687	6,005
	2019-20	2020-21
Average staffing level (number)	3	6

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2020-21.

(b) Includes \$355,000 relating to 2018-19 expenses.

(c) Estimated External Revenue receipts under section 74 of the PGPA Act.

1.3 BUDGET MEASURES

Budget measures relating to NQWIA are detailed in Budget Paper No. 2 and are summarised in Table 1.2 below.

**Table 1.2: NQWIA 2020-21 Budget measures
Measures announced after the Economic and Fiscal Update July 2020**

Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Payment measures				
JobMaker Plan — National Water Grid — investing in a long-term approach to water infrastructure				
1.1 Departmental payments	2,000	1,000	-	-
Total	2,000	1,000	-	-
Total payment measures				
Departmental	2,000	1,000	-	-
Total	2,000	1,000	-	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the Public Governance, Performance and Accountability Act 2013. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the North Queensland Water Infrastructure Authority can be found at:

https://www.nqwia.gov.au/sites/default/files/documents/nqwia_corporate_plan_2020-23_final.pdf

The most recent annual performance statement can be found at:

https://www.nqwia.gov.au/sites/default/files/documents/nqwia_annual_report_2018-2019.pdf

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Progress the development of water resource projects in North Queensland, through strategic planning and coordination of information sharing among relevant regulatory authorities and stakeholders

Budgeted expenses for Outcome 1

This table shows how much the NQWIA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 1.1: North Queensland Water Infrastructure Authority					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1) ^(a)	2,332	4,305	3,296	2,295	-
Expenses not requiring appropriation in the budget year ^(b)	(796)	25	25	25	-
Total expenses for program 1.1	1,536	4,330	3,321	2,320	-
Outcome 1 Totals by appropriation type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	2,332	4,305	3,296	2,295	-
Expenses not requiring appropriation in the budget year ^(b)	(796)	25	25	25	-
Total expenses for Outcome 1	1,536	4,330	3,321	2,320	-
Average staffing level (number)					
	2019-20 3	2020-21 6			

(a) 2019-20 Revenue from government amount excludes \$355,000 relating to 2018-19 expenses.

(b) Expenses not requiring appropriation in the Budget year are made up audit fees received free of charge (\$25,000) offset by actual operating surplus reported for 2019-20 (\$821,000).

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Progress the development of water resource projects in North Queensland, through strategic planning and coordination of information sharing among relevant regulatory authorities and stakeholders		
Program 1 – Work with stakeholders to deliver water resource projects in North Queensland including the Hughenden Irrigation Scheme, the Hells Gates Dam (incl Big Rocks Weir) Scheme, and Big Rocks Weir project.		
Delivery	During 2019-20 NQWIA will deliver Program 1 by engaging with project proponents, state and local governments and regulatory agencies to ensure timely progression of projects, and economic, engineering and environmental assessments are funded and delivered with minimal delay.	

Performance information		
Year	Performance criteria	Actual Achievement/Targets
2019-20	<p>Engagement with project proponents and government stakeholders supports coordination of water resource projects</p> <p>Awareness raising of the new entity, through dissemination of information to stakeholders, informs water resource projects</p> <p>Appointment of ongoing Chief Executive Officer, and staff as required</p> <p>Completion of Hughenden Irrigation Scheme feasibility project</p> <p>Commence delivery of the Hells Gates Dam Business Case including authorising payments against completed milestones</p>	<p>Target met Extensive North Queensland (NQ) stakeholder engagement</p> <p>Target met Extensive NQ stakeholder engagement</p> <p>Target met Ongoing CEO appointed</p> <p>Target met Hughenden Irrigation Scheme feasibility project complete</p> <p>Target met Hells Gates Dam project commenced and early milestone payments made</p>
2020-21	<p>Commence and substantially progress the Hughenden Irrigation Scheme detailed business case</p> <p>Oversight progression of Hells Gates Dam Business Case and authorising payments against completed milestones</p> <p>Make recommendations to the Australian Government on potential funding of capital works to construct the Big Rocks Weir in line with stakeholder expectations and all relevant approvals</p> <p>Monitor the construction of the Big Rocks Weir (if approved) including authorising milestone payments against completed milestones</p>	<p>Hughenden Irrigation Scheme Business Case - 50% complete</p> <p>Hells Gates Dam Business Case - 50% complete</p> <p>Timely payments against Hughenden and Hells Gates business cases</p> <p>Big Rocks Weir construction (if approved) - >20% complete</p>

North Queensland Water Infrastructure Authority Budget Statements

Performance information		
Year	Performance criteria	Actual Achievement/Targets
2020-21 continued	Progression of the Upper Burdekin Irrigation Project	Upper Burdekin Irrigation Project - 60% complete
2021-22 and beyond	Complete the Hughenden Irrigation Scheme detailed business case and authorise payments against completed milestones	Hughenden Irrigation Scheme Business Case - 100% complete
	Substantially complete the Hells Gates Dam Business Case and authorise payments against completed milestones	Hells Gates Dam Business Case – 90-100% complete
	Complete the Upper Burdekin Irrigation Project	Upper Burdekin Irrigation Project - 100% complete
Purposes	To progress the development of water resource infrastructure projects in North Queensland, through strategic planning, project management, and coordination of information sharing among relevant regulatory authorities and stakeholders.	

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NQWIA finances for the 2020-21 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

Total budgeted expense for NQWIA in 2020-21 are \$4.3 million, represented by \$1.5 million in employee benefits and \$2.8 million in suppliers. Suppliers include expenses associated with the Upper Burdekin Irrigation Project, travel, and procurement of external advice to support NQWIA projects.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES					
Employee benefits	511	1,453	1,447	1,446	-
Suppliers	1,025	2,877	1,874	874	-
Total expenses	1,536	4,330	3,321	2,320	-
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Gains					
Other	25	25	25	25	-
Total gains	25	25	25	25	-
Total own-source income	25	25	25	25	-
Net (cost of)/contribution by services	(1,511)	(4,305)	(3,296)	(2,295)	-
Revenue from Government ^(a)	2,332	4,305	3,296	2,295	-
Surplus/(deficit) attributable to the Australian Government	821	-	-	-	-
Total comprehensive income/(loss)	821	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	821	-	-	-	-

(a) 2019-20 Revenue from government amount excludes \$355,000 relating to 2018-19 expenses.
Prepared on Australian Accounting Standards basis.

North Queensland Water Infrastructure Authority Budget Statements

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	20	20	20	20	-
Trade and other receivables	1,500	1,350	1,350	1,350	-
Total financial assets	1,520	1,370	1,370	1,370	-
Total assets	1,520	1,370	1,370	1,370	-
LIABILITIES					
Payables					
Suppliers	358	208	208	208	-
Other payables	6	6	6	6	-
Total payables	364	214	214	214	-
Provisions					
Employee provisions	146	146	146	146	-
Total provisions	146	146	146	146	-
Total liabilities	510	360	360	360	-
Net assets	1,010	1,010	1,010	1,010	-
EQUITY					
Parent entity interest					
Retained surplus (accumulated deficit)	1,010	1,010	1,010	1,010	-
Total parent entity interest	1,010	1,010	1,010	1,010	-
Total equity	1,010	1,010	1,010	1,010	-

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)

	Retained earnings	Total equity
	\$'000	\$'000
Opening balance as at 1 July 2020	-	-
Balance carried forward from previous period	1,010	1,010
Adjusted opening balance	1,010	1,010
Estimated closing balance as at 30 June 2021	1,010	1,010
Closing balance attributable to the Australian Government	1,010	1,010

Prepared on Australian Accounting Standards basis

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	1,337	4,305	3,296	2,295	-
Other	-	350	100	100	-
Total cash received	1,337	4,655	3,396	2,395	-
Cash used					
Employees	478	1,453	1,447	1,446	-
Suppliers	839	3,202	1,949	949	-
Total cash used	1,317	4,655	3,396	2,395	-
Net cash from/(used by) operating activities	20	-	-	-	-
Net increase/(decrease) in cash held	20	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	-	20	20	20	-
Cash and cash equivalents at the end of the reporting period	20	20	20	20	-

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

This table is not provided as NQWIA does not receive capital funds.

Table 3.6: Statement of asset movements (Budget year 2020-21)

This table is not provided as NQWIA does not hold non-financial assets.

SCREEN AUSTRALIA

ENTITY RESOURCES AND PLANNED PERFORMANCE

SCREEN AUSTRALIA

Section 1: Entity overview and resources	475
1.1 Strategic direction statement	475
1.2 Entity resource statement	476
1.3 Budget measures	477
Section 2: Outcomes and planned performance	478
2.1 Budgeted expenses and performance for Outcome 1	479
Section 3: Budgeted financial statements	482
3.1 Budgeted financial statements	482
3.2 Budgeted financial statements tables	483

SCREEN AUSTRALIA

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

Screen Australia works to support bold, enduring and culturally significant Australian storytelling that resonates with local audiences and succeeds in a global marketplace, created by a skilled and entrepreneurial screen industry.

Screen Australia's goals are:

- engaged audiences
- compelling Australian storytelling
- successful Australian screen businesses
- highly-skilled, creative and innovative industry practitioners.

Screen Australia also aims to be an efficient and effective organisation that is responsive to industry.

Screen Australia works to achieve these goals through:

- culture — supporting screen stories that shape our cultural imagination, contribute to our national belonging, and create a legacy for all Australians now and into the future
- quality — encouraging creators to extend the ambitions of their projects in terms of development, writing, craft, scale and production to produce high-end content
- innovation — supporting the creation of innovative, risk-taking content for new and evolving platforms.

Screen Australia co-finances its projects with private financing sources. International economic conditions and tightening of credit markets may impact the availability of private funds for screen projects. The environment for feature film producers is also characterised by uncertain access to distribution and a small domestic market. In addition, the difficult economic climate may affect the level of recoupment of investment flowing to Screen Australia.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to Screen Australia for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for Screen Australia's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1 table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Screen Australia resource statement — Budget estimates for 2020-21 as at Budget October 2020

	2019-20 Estimated actual \$'000	2020-21 Estimate \$'000
Opening balance/cash reserves at 1 July	19,102	19,102
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	11,331	13,531
Total annual appropriations	11,331	13,531
Amounts received from related entities		
Amounts from portfolio department ^(b)	70,454	70,454
Total amounts received from related entities	70,454	70,454
Total funds from Government	81,785	83,985
Funds from other sources		
Interest	1,509	1,000
Royalties	5,983	4,545
Sale of goods and services	158	150
Other	2,500	531
Total funds from other sources	10,150	6,226
Total net resourcing for Screen Australia	111,037	109,313
<hr/>		
	2019-20	2020-21
Average staffing level (number)	96	97

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2020-21.

(b) Funding provided by the Department of Infrastructure, Transport, Regional Development and Communications that is not specified within the annual Appropriation Bills as a payment to Screen Australia.

Screen Australia is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to Screen Australia and are considered "departmental" for all purposes.

1.3 BUDGET MEASURES

Budget measures relating to Screen Australia are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: Screen Australia 2020-21 Budget measures
Measures announced after the Economic and Fiscal Update July 2020

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Payment measures					
COVID-19 Response Package — arts portfolio entities	1.1				
Departmental payments		1,143	-	-	-
Total		1,143	-	-	-
Media Reforms Package — screen sector support	1.1				
Departmental payments		1,000	16,000	16,000	-
Total		1,000	16,000	16,000	-
Total payment measures					
Departmental		2,143	16,000	16,000	-
Total		2,143	16,000	16,000	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the Public Governance, Performance and Accountability Act 2013. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for Screen Australia can be found at:
www.screenaustralia.gov.au/corporateplan

The most recent annual performance statement can be found at:
www.screenaustralia.gov.au/annualreport

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Promote engaged audiences and support a creative, innovative and commercially sustainable screen industry through the funding and promotion of diverse Australian screen product

Budgeted expenses for Outcome 1

This table shows how much Screen Australia intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 1.1: Screen Australia					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	11,331	13,531	27,330	27,318	11,350
Payment from related entities	70,454	70,454	70,454	70,454	70,454
Expenses not requiring appropriation in the budget year	2,947	(73)	(87)	(100)	-
Revenues from other independent sources	10,150	6,226	5,896	5,787	5,695
Total expenses for Program 1.1	94,882	90,138	103,593	103,459	87,499
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	11,331	13,531	27,330	27,318	11,350
Payment from related entities	70,454	70,454	70,454	70,454	70,454
Expenses not requiring appropriation in the budget year	2,947	(73)	(87)	(100)	-
Revenues from other independent sources	10,150	6,226	5,896	5,787	5,695
Total expenses for Outcome 1	94,882	90,138	103,593	103,459	87,499
Average staffing level (number)					
	2019-20 96	2020-21 97			

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 1 — Promote engaged audiences and support a creative, innovative and commercially sustainable screen industry through the funding and promotion of diverse Australian screen product		
Program 1.1 – Screen Australia		
Delivery	The key results will be for creative individuals and businesses, through financial and other assistance, to make high-quality film, television, interactive entertainment, and other screen programs and for these programs to attract Australian and international audiences.	
Performance information		
Year	Performance criteria	Targets
2019-20	Engage, educate and inspire — increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways.	Targets met Total audience number for Australian productions, including 2.7 million admissions for productions shown at movie theatres (based on three-year average) Achieved: 3.4 million 107 million cumulative audience for Screen Australia-funded productions shown on television. Achieved: 115.7 million 1.8 million visits to Screen Australia’s website. Achieved: 2.8 million 25 culturally diverse projects and events funded, with total funding of \$4 million. Achieved: 197 projects, \$31.9 million

Performance information		
Year	Performance criteria	Targets
2019-20 continued	<p>Lead and collaborate — be leaders in the sector and foster long-term relationships through partnerships and collaborations with key stakeholders and similar organisations/institutions nationally and internationally.</p>	<p>Targets met 225 new Australian artwork projects supported, with total funding of \$62 million provided. Achieved: 434 projects, \$70.7 million \$0.4 million total funding for research and development projects. Achieved: \$0.59 million Screen Australia specific indicators:</p> <ul style="list-style-type: none"> dollar value of production generated for each dollar of Screen Australia investment in features: \$5.90 Achieved: \$6.47 dollar value of production generated for each dollar of Screen Australia investment in documentaries: \$2.90 Achieved: \$5.44 dollar value of production generated for each dollar of Screen Australia investment in TV drama: \$5.50 Achieved: \$8.60 dollar value of production generated for each dollar of Screen Australia investment in children's TV drama: \$3.60 Achieved: \$5.67
2020-21	<p>Engage, educate and inspire — increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways.</p> <p>Lead and collaborate — be leaders in the sector and foster long-term relationships through partnerships and collaborations with key stakeholders and similar organisations/institutions nationally and internationally.</p>	<p>Total audience number for Australian productions, including 1 million admissions for productions shown at movie theatres (based on three-year average) and 107 million cumulative audience for Screen Australia-funded productions shown on television. 1.8 million visits to Screen Australia's website. 25 culturally diverse projects and events funded, with total funding of \$4 million.</p> <p>225 new Australian artwork projects supported, with total funding of \$62 million provided. \$0.4 million total funding for research and development projects. Screen Australia specific indicators:</p> <ul style="list-style-type: none"> dollar value of production generated for each dollar of Screen Australia investment in features: \$5.90 dollar value of production generated for each dollar of Screen Australia investment in documentaries: \$2.90 dollar value of production generated for each dollar of Screen Australia investment in TV drama: \$5.50 dollar value of production generated for each dollar of Screen Australia investment in children's TV drama: \$3.60.
2021-22 and beyond	As per 2020-21	As per 2020-21
Purpose	To inspire, inform and connect audiences with compelling Australian stories.	

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of Screen Australia's finances for the 2020-21 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

Screen Australia's budget has been developed on the underlying principal of a balanced budget, (that is, annual expense matches the annual revenue forecast to be received) adjusted for any surplus/deficit impacts arising from accounting for leases under AASB 16 Leases.

Total expenses for 2020-21 are estimated to be \$90.2 million and will be used in delivering the activities outlined in Program 1.1.

Total income for 2020-21 is estimated to be \$90.1 million. Screen Australia's revenue from Government for 2020-21 is \$84.0 million. Screen Australia is also expecting to generate \$6.2 million in own source revenue in 2020-21. This will be predominantly sourced from recoupment from screen investments, loans, and interest income.

Screen Australia continues to focus on containing administrative operating expenses to maximise funds directed to on-screen production.

Screen Australia has budgeted \$0.9 million in capital expenditure.

Screen Australia's budgeted net asset position of \$14.2 million is expected to comprise total assets of \$70.8 million, less liabilities of \$56.6 million.

Total financial assets as at 30 June 2021 are estimated to be \$63.8 million which represents 90% of the total asset value. A significant proportion of Screen Australia's financial assets (cash and investments in term deposits) have been committed to funding screen projects.

Total liabilities are estimated to be \$56.6 million as at 30 June 2021 of which 84% relates to obligations to pay amounts under executed screen industry contracts.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES					
Employee benefits	12,740	12,869	13,024	13,261	13,503
Suppliers	5,765	5,834	5,729	5,777	5,694
Grants	35,345	33,093	46,950	46,950	30,950
Depreciation and amortisation	2,079	2,099	2,058	2,096	2,067
Finance costs	59	47	66	68	70
Write-down and impairment of assets	38,694	36,196	35,766	35,307	35,215
Losses from asset sales	200	-	-	-	-
Total expenses	94,882	90,138	103,593	103,459	87,499
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	158	150	150	150	150
Interest	1,509	1,000	1,000	1,000	1,000
Royalties	5,983	4,545	4,545	4,545	4,545
Other	610	-	-	-	-
Total own-source revenue	8,260	5,695	5,695	5,695	5,695
Gains					
Other	1,890	531	201	92	-
Total gains	1,890	531	201	92	-
Total own-source income	10,150	6,226	5,896	5,787	5,695
Net (cost of)/contribution by services	(84,732)	(83,912)	(97,697)	(97,672)	(81,804)
Revenue from Government	81,785	83,985	97,784	97,772	81,804
Surplus/(deficit) attributable to the Australian Government	(2,947)	73	87	100	-
Total comprehensive income/(loss) attributable to the Australian Government	(2,947)	73	87	100	-

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	19,102	19,102	19,102	19,102	19,102
Trade and other receivables	1,142	1,142	1,142	1,142	1,142
Other investments	55,200	43,517	43,365	43,213	42,770
Total financial assets	75,444	63,761	63,609	63,457	63,014
Non-financial assets					
Land and buildings	5,493	5,649	5,844	6,056	6,354
Property, plant and equipment	695	979	1,254	1,529	1,804
Intangibles	162	97	97	97	97
Prepayments	238	320	300	300	300
Total non-financial assets	6,588	7,045	7,495	7,982	8,555
Total assets	82,032	70,806	71,104	71,439	71,569
LIABILITIES					
Payables					
Suppliers	441	441	441	441	441
Other payables	466	515	548	599	606
Total payables	907	956	989	1,040	1,047
Interest bearing liabilities					
Leases	5,219	5,388	5,563	5,744	5,864
Total interest bearing liabilities	5,219	5,388	5,563	5,744	5,864
Provisions					
Employee provisions	2,494	2,494	2,494	2,494	2,494
Other provisions	59,296	47,779	47,782	47,785	47,788
Total provisions	61,790	50,273	50,276	50,279	50,282
Total liabilities	67,916	56,617	56,828	57,063	57,193
Net assets	14,116	14,189	14,276	14,376	14,376
EQUITY					
Parent entity interest					
Contributed equity	9,505	9,505	9,505	9,505	9,505
Reserves	45	45	45	45	45
Retained surplus (accumulated deficit)	4,566	4,639	4,726	4,826	4,826
Total parent entity interest	14,116	14,189	14,276	14,376	14,376
Total equity	14,116	14,189	14,276	14,376	14,376

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2020				
Balance carried forward from previous period	4,566	45	9,505	14,116
Adjusted opening balance	4,566	45	9,505	14,116
Comprehensive income				
Surplus/(deficit) for the period	73	-	-	73
Total comprehensive income	73	-	-	73
Estimated closing balance as at 30 June 2021	4,639	45	9,505	14,189
Closing balance attributable to the Australian Government	4,639	45	9,505	14,189

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	11,331	13,531	27,330	27,318	11,350
Receipts from Government	70,454	70,454	70,454	70,454	70,454
Sale of goods and rendering of services	168	165	165	165	165
Interest	1,286	1,000	1,000	1,000	1,000
Net GST received	5,604	7,500	7,500	7,500	7,500
Other	6,775	4,495	4,575	4,684	4,776
Total cash received	95,618	97,145	111,024	111,121	95,245
Cash used					
Employees	12,334	12,820	12,991	13,210	13,496
Suppliers	5,829	6,508	6,280	6,355	6,263
Interest payments on lease liability	53	43	63	65	67
Other	35,682	40,247	54,125	54,118	38,127
Total cash used	53,898	59,618	73,459	73,748	57,953
Net cash from operating activities	41,720	37,527	37,565	37,373	37,292
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of property, plant and equipment	4	-	-	-	-
Proceeds from sales of financial instruments	166,293	180,531	180,201	180,092	180,000
Total cash received	166,297	180,531	180,201	180,092	180,000
Cash used					
Purchase of property, plant and equipment and intangibles	875	900	900	900	900
Purchase of financial instruments	173,425	169,017	180,548	180,548	180,257
On-screen investments	22,435	46,736	34,865	34,515	34,515
Total cash used	196,735	216,653	216,313	215,963	215,672
Net cash (used by) investing activities	(30,438)	(36,122)	(36,112)	(35,871)	(35,672)
FINANCING ACTIVITIES					
Cash used					
Principal payments on lease liability	1,579	1,405	1,453	1,502	1,620
Total cash used	1,579	1,405	1,453	1,502	1,620
Net cash (used by) financing activities	(1,579)	(1,405)	(1,453)	(1,502)	(1,620)
Net increase in cash held	9,703	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	9,399	19,102	19,102	19,102	19,102
Cash and cash equivalents at the end of the reporting period	19,102	19,102	19,102	19,102	19,102

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental resources ^(a)	875	900	900	900	900
TOTAL	875	900	900	900	900
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	875	900	900	900	900
Total cash used to acquire assets	875	900	900	900	900

(a) Includes current Appropriation Bill 1 and revenue from independent sources.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2020-21)

	Asset Category			Total
	Buildings	Other property, plant and equipment	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000
As at 1 July 2020				
Gross book value	4,000	2,464	1,301	7,765
Gross book value - ROU assets	9,786	-	-	9,786
Accumulated depreciation/ amortisation and impairment	(2,276)	(1,769)	(1,139)	(5,184)
Accumulated depreciation/ amortisation and impairment - ROU assets	(6,017)	-	-	(6,017)
Opening net book balance	5,493	695	162	6,350
Capital asset additions				
Estimated expenditure on new or replacement assets				
By purchase - appropriation ordinary annual services ^(a)	175	675	50	900
Total additions	175	675	50	900
Other movements				
Depreciation/amortisation expense	(537)	(391)	(115)	(1,043)
Depreciation/amortisation on ROU assets	(1,056)	-	-	(1,056)
Total other movements	(1,593)	(391)	(115)	(2,099)
As at 30 June 2021				
Gross book value	4,175	3,139	1,351	8,665
Gross book value - ROU assets	9,786	-	-	9,786
Accumulated depreciation/amortisation and impairment	(2,813)	(2,160)	(1,254)	(6,227)
Accumulated depreciation/amortisation and impairment - ROU assets	(7,073)	-	-	(7,073)
Closing net book balance	4,075	979	97	5,151

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2020-21 for depreciation/amortisation expenses, or other operational expenses.

Prepared on Australian Accounting Standards basis.

SPECIAL BROADCASTING SERVICE CORPORATION

ENTITY RESOURCES AND PLANNED PERFORMANCE

SPECIAL BROADCASTING SERVICE CORPORATION

Section 1: Entity overview and resources	493
1.1 Strategic direction statement	493
1.2 Entity resource statement	496
1.3 Budget measures	497
Section 2: Outcomes and planned performance	498
2.1 Budgeted expenses and performance for Outcome 1	499
Section 3: Budgeted financial statements	502
3.1 Budgeted financial statements	502
3.2 Budgeted financial statements tables	503

SPECIAL BROADCASTING SERVICE CORPORATION

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The Special Broadcasting Service Corporation (SBS) is a national broadcasting service that provides multicultural and multilingual television, radio and digital media services that inform, educate and entertain all Australians. SBS' purpose is to inspire all Australians to explore, respect and celebrate our diverse world, and in doing so, contribute to a cohesive society. SBS and its functions are guided by its Charter in section 6 of the Special Broadcasting Service Act 1991 (SBS Act).

The SBS Charter, hybrid funding model, multiplatform content offering, and breadth of in-language services, set SBS apart from other Australian and global broadcasters and media providers. The network's unique position in the industry allows it to present compelling, distinctive and thought-provoking content that no other Australian media organisation provides.

Maintaining Australia as a vibrant, diverse and highly cohesive society is key to our nation's future success. SBS inspires social cohesion by exploring and celebrating both our rich diversity and those common threads that make us uniquely Australian, as well as facilitating social and civic participation for those Australians who speak a language other than English.

Content creation (including in-house productions and commissioned programs), acquisition and curation are at the heart of achieving the SBS purpose. SBS creates content which explores issues and topics in a way that captures the interest and imagination of as many Australians as possible, with the objective of encouraging greater understanding of the value of a diverse and inclusive society. SBS will increasingly make the Australian stories it commissions available to more Australians in their preferred language by in-language subtitling and digital product features.

Through its multiplatform offerings across SBS television (including SBS main channel, SBS Viceland, National Indigenous Television (NITV), SBS Food, and SBS World Movies), SBS Radio and digital platforms, such as SBS On Demand and The World Game, SBS inspires a richer, deeper, understanding of our nation and the world around us. While audiences increasingly shift consumption from traditional linear broadcast television to digital platforms, SBS will continue to share content across all of its platforms – free-to-air television, radio and online so that it remains accessible and relevant to all Australians in the digital era.

SBS' news and current affairs programming provides comprehensive and high quality reporting on global and domestic issues. Investment in digital news and current affairs is increasing audiences and enhancing SBS' reputation as one of Australia's most

trusted news sources, delivered by a multiskilled team renowned for excellence in journalism. This has been particularly notable during the COVID-19 pandemic, as audiences are coming to SBS news services for trusted health information and analysis.

With extensive access to international program makers and suppliers, SBS will continue to acquire the best programming from around the world and where this is in a language other than English, will provide English language subtitling where possible.

As part of SBS, NITV is the home of Indigenous storytelling, delivering Australia's only national Aboriginal and Torres Strait Islander television news service. Stories of youth, culture, languages, aspirations and children's learning are key components of NITV's content, and continue to provide a platform for First Nations voices and an important channel for communities to see themselves reflected on screen. With programs that inspire and instil pride, NITV drives greater education and understanding about Aboriginal and Torres Strait Islander peoples' heritage and culture amongst all Australians. NITV is broadcast free-to-air with national coverage, including through the Viewer Access Satellite Television (VAST) service, and with an extensive digital presence.

SBS is unique internationally, delivering 68 language services on radio and online, and dedicated digital music channels, to the 21% of Australians who speak a language other than English at home.

SBS Radio communicates a diversity of views and perspectives to Australian audiences, using both traditional radio and digital delivery via app, podcast, dedicated webpages and social media. While migrants to Australia have access to homeland news and information via satellite television and the internet, SBS Radio continues to play a fundamental role. It provides trusted, independent Australian news and information, celebrates cultures, and gives multicultural voices a key platform within the Australian community – all in the audiences' first language. SBS' language services have historically been referred to as 'the great translator' of life in Australia, and SBS continues this tradition with the broadcast and publication of the SBS Settlement Guide, which assists new migrants to navigate life in Australia.

Through trusted relationships with culturally and linguistically diverse communities and increased reach through digital media, SBS facilitates participation in Australian social, cultural, economic and political discourse. Using these connections, SBS provides a trusted platform for debate and exploration of issues concerning multiculturalism, diversity and social cohesion.

In an increasingly competitive market, SBS will continue to explore commercial opportunities consistent with the SBS Act to generate returns that support the creation and commissioning of distinctive Australian content, and the continued delivery of quality and innovative services to all Australians. SBS will also continue to invest in its digital advertising capabilities to capitalise on the growing shift to digital content.

Special Broadcasting Service Corporation Budget Statements

SBS has an ongoing commitment to improving workflows and finding more efficient ways to run its operations in order to direct as much of its available resources to the creation of content that delivers on the SBS Charter and its unique purpose.

In the coming years, SBS will continue to deliver on its purpose and Charter with a continued focus on building a distinctive network across both traditional and digital platforms, to ensure a diverse array of views and voices are represented in mainstream media. SBS will continue to provide its valued services to the community, telling stories otherwise untold, supporting cultural, economic and civic participation, and inspiring all Australians to experience the benefits of social inclusion.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to SBS for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for SBS' operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: SBS resource statement — Budget estimates for 2020-21 as at Budget October 2020

	2019-20 Estimated actual \$'000	2020-21 Estimate \$'000
Opening balance/cash reserves at 1 July	5,623	18,926
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	290,054	296,933
Total annual appropriations	290,054	296,933
Total funds from Government	290,054	296,933
Funds from other sources		
Interest	1,680	1,000
Royalties	1,686	1,096
Sale of goods and services	121,776	106,912
Other	328	95
Total funds from other sources	125,470	109,103
Total net resourcing for SBS	421,147	424,962
<hr/>		
Average staffing level (number)	2019-20 1,161	2020-21 1,158

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.
Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2020-21.

SBS is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications, which are then paid to SBS and are considered 'departmental' for all purposes.

1.3 BUDGET MEASURES

Budget measures relating to SBS are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: SBS 2020-21 Budget measures
Measures announced after the Economic and Fiscal Update July 2020

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Payment measures					
Enhanced Language Services	1.1				
Departmental payments		2,132	1,804	1,836	1,873
Total		2,132	1,804	1,836	1,873
Total payment measures					
Departmental		2,132	1,804	1,836	1,873
Total		2,132	1,804	1,836	1,873

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the Public Governance, Performance and Accountability Act 2013. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for SBS can be found at:

<https://www.sbs.com.au/aboutus/corporate-plan-2020-21>

The most recent annual performance statement can be found at:

<https://www.sbs.com.au/aboutus/sbs-2018-19-annual-report>

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Provide multilingual and multicultural services that inform, educate and entertain all Australians and in so doing reflect Australia's multicultural society

Budgeted expenses for Outcome 1

This table shows how much SBS intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 1.1: SBS General Operational Activities					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	219,316	224,173	224,058	213,481	215,588
Revenues from other independent sources	115,682	116,604	120,032	130,155	127,124
Total expenses for Program 1.1	334,998	340,777	344,090	343,636	342,712
Program 1.2: SBS Transmission and Distribution Services					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	70,738	72,760	74,000	75,300	76,960
Total expenses for Program 1.2	70,738	72,760	74,000	75,300	76,960
Outcome 1 totals by resource type					
Revenue from Government	290,054	296,933	298,058	288,781	292,548
Revenues from other independent sources	115,682	116,604	120,032	130,155	127,124
Total expenses for Outcome 1	405,736	413,537	418,090	418,936	419,672
Average staffing level (number)					
	2019-20 1,161	2020-21 1,158			

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 1 — Provide multilingual and multicultural services that inform, educate and entertain all Australians and in so doing reflect Australia’s multicultural society		
Program 1.1 — SBS General Operational Activities Delivering multilingual and multicultural television, radio and digital media services that reflect Australia’s multicultural society and inspire all Australians to explore and celebrate our diverse world, and in doing so promote social cohesion amongst the many cultures of our nation.		
Delivery	Providing programs aligned with Australia’s multicultural society and perspective. Broadcasting in languages other than English. Delivering these services ensures Australians have access to multilingual and multicultural television, radio and digital media services	
Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets
2019-20	Number of hours of TV programming broadcast in CALD – SBS and SBS Viceland	Target met 12,371 hours of CALD programming broadcast
	Number of hours of locally commissioned programs broadcast (first run) SBS and SBS Viceland	Target met 171 hours
	Number of hours of locally commissioned programs broadcast (first run) NITV	Target met 59 hours
	Percentage of radio broadcasts in languages other than English	Target met 97%
2020-21	Number of hours of TV programming broadcast in CALD – all linear channels	24,000 hours of CALD programming broadcast
	Number of hours of locally commissioned programs broadcast (first run) SBS and SBS Viceland	80 hours
	Number of hours of locally commissioned programs broadcast (first run) NITV	30 hours
	Percentage of radio broadcasts in languages other than English	90%
	Total Digital Registrations	9.5 million
2021-22 and beyond	As per 2020-21	As per 2020-21 except: Total Digital Registrations: <ul style="list-style-type: none">• 2021-22: 10.40 million• 2022-23: 11.25 million• 2023-24: 11.75 million
Purposes	SBS inspires all Australians to explore, respect and celebrate our diverse world and in doing so, contributes to a cohesive society.	

Special Broadcasting Service Corporation Budget Statements

Program 1.2 — SBS Transmission and Distribution Services To make SBS Television and Radio services available to all Australians to enable them to receive multilingual and multicultural services that inform, educate and entertain.		
Delivery	Maintaining and improving the availability of SBS digital transmissions. Extending the reach of the SBS digital network. By delivering these services, all Australians are able to receive multilingual and multicultural services.	
Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets
2019-20	Population reach—Digital transmission sites (including VAST Satellite) Availability of digital television transmission services (fully managed services) Population reach for terrestrial services (excluding satellite) Availability of Radio transmission services (fully managed services)	Target met 100% Target met 99.87% Target met 97% Target met 99.99%
2020-21	Population reach—Digital transmission sites (including VAST Satellite) Availability of digital television transmission services (fully managed services) Population reach for terrestrial services (excluding satellite) Availability of Radio transmission services (fully managed services)	100% 99.82% 97% 99.86%
2021-22 and beyond	As per 2020–21	As per 2020–21
Purposes	SBS inspires all Australians to explore, respect and celebrate our diverse world and in doing so, contributes to a cohesive society.	

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of SBS' finances for the 2020-21 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

SBS has budgeted for an operating deficit of \$4.5 million in 2020-21. However, in response to COVID-19, SBS actioned one-off cuts in 2019-20 to deliver a \$4.7 million surplus which will contribute to funding this one-off deficit of \$4.5 million in 2020-21 due to the expected decline in free-to-air advertising revenue as a result of the global pandemic. Further costs cutting measures are in place in 2020-21 to partially offset the impact from commercial revenue downturn. SBS will return to a surplus position for 2021-22 and beyond.

Own-source revenue largely generated from sales of goods and services is budgeted at \$112.1 million for 2020-21. This is a further decline of \$8.3 million from 2019-20 estimated actual due to the impact of COVID-19, following reduced advertising revenue in 2019-20 associated with COVID-19.

The 2020-21 Budget includes funding for the extension of language services. Across the forward estimates, appropriations have been increased by \$1.1 million in 2021-22 and reduced by \$9.3 million in 2022-23 reflecting net impact of measures.

SBS' funding was reduced in anticipation of the successful legislative amendment of the SBS Act to provide additional advertising and sponsorship flexibility in 2015-16 Budget. In lieu of increased advertising revenue that SBS was unable to earn as the legislative amendment did not pass the Parliament, funding has been reinstated for the period up to 2021-22. This includes the return of \$9.0 million in 2020-21 and \$9.2 million 2021-22.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES					
Employee benefits	143,168	144,897	147,650	150,438	153,340
Suppliers	233,317	239,225	240,718	238,699	236,533
Depreciation and amortisation	27,952	27,929	28,223	28,287	28,287
Finance costs	1,061	1,486	1,499	1,512	1,512
Other expenses	238	-	-	-	-
Total expenses	405,736	413,537	418,090	418,936	419,672
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	115,362	108,502	116,745	126,745	123,112
Interest	1,680	1,000	1,000	1,000	1,500
Rental income	1,342	1,411	1,453	1,482	1,400
Royalties	1,686	1,096	1,222	1,300	1,512
Other	328	95	96	98	100
Total own-source revenue	120,398	112,104	120,516	130,625	127,624
Total own-source income	120,398	112,104	120,516	130,625	127,624
Net (cost of)/contribution by services	(285,338)	(301,433)	(297,574)	(288,311)	(292,048)
Revenue from Government	290,054	296,933	298,058	288,781	292,548
Surplus/(deficit) attributable to the Australian Government	4,716	(4,500)	484	470	500
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation reserve	(64)	-	-	-	-
(Loss)/gain on cash flow hedging instruments	(240)	-	-	-	-
Total other comprehensive income	(304)	-	-	-	-
Total comprehensive income/(loss)	4,412	(4,500)	484	470	500
Total comprehensive income/(loss) attributable to the Australian Government	4,412	(4,500)	484	470	500

Prepared on Australian Accounting Standards basis.

Special Broadcasting Service Corporation Budget Statements

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	18,926	9,888	9,540	9,942	9,645
Trade and other receivables	20,145	23,145	23,145	22,645	22,645
Other investments	28,586	15,086	13,086	23,286	28,086
Total financial assets	67,657	48,119	45,771	55,873	60,376
Non-financial assets					
Land and buildings	101,972	101,142	100,334	99,548	98,681
Property, plant and equipment	85,833	68,146	51,726	40,306	35,386
Intangibles	21,144	21,144	21,644	22,144	22,644
Inventories	72,526	82,057	81,127	88,197	88,197
Prepayments	17,180	29,130	37,580	25,580	25,580
Total non-financial assets	298,655	301,619	292,411	275,775	270,488
Total assets	366,312	349,738	338,182	331,648	330,864
LIABILITIES					
Payables					
Suppliers	17,804	17,804	17,804	17,804	17,804
Other payables	17,064	17,064	17,064	17,064	17,064
Total payables	34,868	34,868	34,868	34,868	34,868
Interest bearing liabilities					
Other interest bearing liabilities	73,958	61,184	48,445	40,742	39,458
Total interest bearing liabilities	73,958	61,184	48,445	40,742	39,458
Provisions					
Employee provisions	30,803	31,503	32,203	32,903	32,903
Other provisions	1,031	1,032	1,031	1,030	1,030
Total provisions	31,834	32,535	33,234	33,933	33,933
Total liabilities	140,660	128,587	116,547	109,543	108,259
Net assets	225,652	221,151	221,635	222,105	222,605
EQUITY					
Parent entity interest					
Contributed equity	110,403	110,403	110,403	110,403	110,403
Reserves	81,450	81,450	81,450	81,450	81,450
Retained surplus (accumulated deficit)	33,799	29,299	29,782	30,252	30,752
Total parent entity interest	225,652	221,152	221,635	222,105	222,605
Total equity	225,652	221,152	221,635	222,105	222,605

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)

	Retained earnings	Asset revaluation reserve	Other reserves	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2020					
Balance carried forward from previous period	33,799	81,037	413	110,403	225,652
Adjusted opening balance	33,799	81,037	413	110,403	225,652
Comprehensive income					
Surplus/(deficit) for the period	(4,500)	-	-	-	(4,500)
Total comprehensive income	(4,500)	-	-	-	(4,500)
Sub-total transactions with owners	29,299	81,037	413	110,403	221,152
Estimated closing balance as at 30 June 2021	29,299	81,037	413	110,403	221,152
Closing balance attributable to the Australian Government	29,299	81,037	413	110,403	221,152

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Receipts from Government	290,054	296,933	298,058	288,781	292,548
Sale of goods and rendering of services	134,893	119,753	119,015	119,015	124,512
Interest	1,711	1,000	1,000	1,000	1,500
Net GST received	9,527	11,500	11,500	10,000	10,000
Other	-	350	500	600	1,612
Total cash received	436,185	429,536	430,073	419,396	430,172
Cash used					
Employees	141,914	145,233	147,872	150,670	154,272
Suppliers	243,100	283,170	258,815	232,327	245,601
Interest payments on lease liability	1,051	1,486	1,499	1,512	1,512
Total cash used	386,065	429,889	408,186	384,509	401,385
Net cash from/(used by) operating activities	50,120	(353)	21,887	34,887	28,787
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of financial instruments	203,152	200,000	195,000	190,000	190,000
Total cash received	203,152	200,000	195,000	190,000	190,000
Cash used					
Purchase of property, plant and equipment and intangibles	11,668	8,000	10,000	10,000	10,000
Purchase of financial instruments	211,714	186,500	193,000	200,200	194,800
Total cash used	223,382	194,500	203,000	210,200	204,800
Net cash from/(used by) investing activities	(20,230)	5,500	(8,000)	(20,200)	(14,800)
Cash used					
Principal payments on lease liability	16,587	14,186	14,234	14,284	14,284
Total cash used	16,587	14,186	14,234	14,284	14,284
Net cash from/(used by) financing activities	(16,587)	(14,186)	(14,234)	(14,284)	(14,284)
Net increase/(decrease) in cash held	13,303	(9,039)	(347)	403	(297)
Cash and cash equivalents at the beginning of the reporting period	5,623	18,926	9,888	9,540	9,942
Cash and cash equivalents at the end of the reporting period	18,926	9,888	9,540	9,942	9,645

Prepared on Australian Accounting Standards basis.

Special Broadcasting Service Corporation Budget Statements

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental resources ^(a)	11,668	8,000	10,000	10,000	10,000
TOTAL	11,668	8,000	10,000	10,000	10,000
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	11,668	8,000	10,000	10,000	10,000
Total cash used to acquire assets	11,668	8,000	10,000	10,000	10,000

(a) Includes the following sources of funding: current Bill 1 and prior year Act 1 appropriations, donations and contributions, gifts, internally developed assets and proceeds from the sale of assets.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2020-21)

	Asset Category				Total
	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2020					
Gross book value	48,500	44,540	22,066	46,090	161,196
Gross book value - ROU assets	-	10,601	79,968	-	90,569
Accumulated depreciation/amortisation and impairment	-	(642)	(1,094)	(24,946)	(26,682)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(1,027)	(15,107)	-	(16,134)
Opening net book balance	48,500	53,472	85,833	21,144	208,949
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase - appropriation ordinary annual services ^(a)	-	600	4,400	3,000	8,000
By purchase - appropriation ordinary annual services - ROU assets	-	1,412	-	-	1,412
Total additions	-	2,012	4,400	3,000	9,412
Other movements					
Depreciation/amortisation expense	-	(1,776)	(7,470)	(3,000)	(12,246)
Depreciation/amortisation on ROU assets	-	(1,066)	(14,617)	-	(15,683)
Total other movements	-	(2,842)	(22,087)	(3,000)	(27,929)
As at 30 June 2021					
Gross book value	48,500	45,140	26,466	49,090	169,196
Gross book value - ROU assets	-	12,013	79,968	-	91,981
Accumulated depreciation/amortisation and impairment	-	(2,418)	(8,564)	(27,946)	(38,928)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(2,093)	(29,724)	-	(31,817)
Closing net book balance	48,500	52,642	68,146	21,144	190,432

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2020-21 for depreciation/amortisation expenses, DCBs or other operational expenses.

Prepared on Australian Accounting Standards basis.

PORTFOLIO GLOSSARY

Term	Meaning
Accrual Accounting	The system of accounting where items are brought to account and included in the financial statements as they are earned or incurred, rather than as they are received or paid.
Accumulated Depreciation	The aggregate depreciation recorded for a particular depreciating asset.
Activities	The actions/functions performed by entities to deliver government policies.
Additional Estimates	Where amounts appropriated at Budget time are insufficient, Parliament may appropriate more funds to portfolios through the Additional Estimates Appropriation Acts.
Administered Items	The expenses, revenues, assets or liabilities managed by agencies on behalf of the Commonwealth. Agencies do not control administered items. Administered expenses include grants, subsidies and benefits. In many cases, administered expenses fund the delivery of third party outputs.
Administrative Arrangements Order	The functions and activities of the government are administered in accordance with an administrative arrangement order (AAO) issued from time to time by the Government and signed by the Governor-General. An AAO establishes the principal matters or government outcomes to be dealt with by each department of state, and the Acts of Parliament to be administered by each minister.
Appropriation	An authorisation by Parliament to spend moneys from the Consolidated Revenue Fund for a particular purpose. Annual Appropriation Acts provide annual funding for government operations and programs; for investment in assets; or to reduce liabilities. Bills proposing appropriations for the forthcoming financial year are introduced into Parliament on Budget Night. The annual Appropriation Bills propose specified amounts of appropriation for expenditure by entities to carry out the government's outcomes.

Portfolio Glossary and Acronyms

Term	Meaning
Budget Paper 1 (BP1)	The Budget Strategy and Outlook – provides an overview of the economic and fiscal outlook, summarises the Government’s fiscal strategy, and outlines key Budget priorities.
Budget Paper 2 (BP2)	The Budget Measures – provides comprehensive information on all government decisions that involve changes to its receipt and payment activities since the last Economic and Fiscal Update.
Budget Paper 3 (BP3)	Federal Financial Relations – includes information on revenue provision and payments (GST and specific purpose payments), as well as an overview of fiscal developments in the states and territories.
Budget Paper 4 (BP4)	Agency Resourcing – shows, for each entity, estimated expenses for each special appropriation act, estimated balances and flows for all special accounts, estimated resourcing by type of appropriation, and estimated average staffing levels in the public sector.
Capital Expenditure	Expenditure by an agency on capital projects, for example, purchasing a building.
Consolidated Revenue Fund (CRF)	Section 81 of the <i>Constitution</i> stipulates that all revenue raised or money received by the Commonwealth forms the one Consolidated Revenue Fund (CRF). The CRF is not a bank account. The Official Public Account reflects most of the operations of the CRF.
Corporate Commonwealth Entity	A Commonwealth entity that is a body corporate under the PGPA Act.
Departmental Capital Budget	Departmental (or Administered) Capital Budgets (DCB/ ACB) are provided to non-corporate Entities (as an equity injection) that receive government funding to meet the costs associated with the replacement of minor assets (assets valued at \$10 million or less) or maintenance costs that are eligible to be capitalised. The funding for depreciation, amortisation and make-good expenses was replaced with a DCB in the 2010–11 Budget.

Term	Meaning
Departmental Item	Resources (assets, liabilities, revenues and expenses) that an entity controls directly. This includes outsourced activities funded and controlled by the entity. Examples of departmental items include entity running costs, accrued employee entitlements and net appropriations. A departmental item is a component of a departmental program.
Depreciation	Apportionment of an asset's capital value as an expense over its estimated useful life to take account of normal usage, obsolescence, or the passage of time.
Entities	Commonwealth entities and Commonwealth companies as defined under the Public Governance, Performance and Accountability Act 2013 (PGPA Act) that are within the General Government Sector (GGS).
Equity or Net Assets	Residual interest in the assets of an entity after deduction of its liabilities.
Estimated Actual	Details of the estimated final figures for 2019-20 as included in the Budget documentation. As the Budget is released before the 2019-20 Annual Report is tabled in Parliament, the figures for 2019-20 remain estimates.
Executive Agency	An agency designated, in an executive order made by the Governor-General-in-Council, as separate from a department, for staffing and accountability and reporting purposes, under the Public Service Act 1999.
Expense	Total value of all of the resources consumed in producing goods and services or the loss of future economic benefits in the form of reductions in assets or increases in liabilities of an entity.

Portfolio Glossary and Acronyms

Term	Meaning
Expenses not requiring appropriation in the Budget year	Includes expenses where there is: a government policy not to fund those expenses within the year; where the funding has been provided in a prior year but the expense will be incurred in the current year; items which do not or will not involve a cash flow impact (such as bad debt expenses); or where the expenses reflect the usage of services or resources provided free of charge. From the 2018–19 MYEFO, movements of Administered funds that can be met from a prior year appropriation are not re-appropriated in the year required. Such expenses are reflected as 'Expenses not requiring appropriation in the Budget year'.
Fair Value	Valuation methodology: The amount for which an asset could be exchanged, or a liability settled, between knowledgeable and willing parties in an arm's length transaction. The fair value can be affected by the conditions of the sale, market conditions and the intentions of the asset holder.
Fiscal Balance	An accrual measure that shows whether the government has to borrow from financial markets to cover its activities. Fiscal balance includes revenue, less operating expenses, plus revaluation adjustments, plus capital adjustments.
Forward Estimates Period	The three years following the Budget year. For example, for the 2020-21 Budget year, 2021-22 is forward year 1, 2022-23 is forward year 2 and 2023-24 is forward year 3.
General Government Sector (GGS)	A Government Finance Statistics (GFS) classification of all entities that are controlled and largely funded by the Australian Government. The GGS provides public services that are mainly non-market in nature and for the collective consumption of the community, or involve the transfer or redistribution of income. These services are largely financed through taxes and other compulsory levies, user charging and external funding. This sector comprises all government departments, offices and some other bodies.

Term	Meaning
Government Finance Statistics (GFS)	A reporting framework that is a specialised statistical system designed to support economic analysis of the public sector. It allows for comprehensive assessments of the economic impact of government and is consistent with international statistical standards of the International Monetary Fund and the System of National Accounts.
Measure	A new policy or savings decision of the Government with financial impacts on the government's underlying cash balance; fiscal balance; operating balance; headline cash balance; net debt or net worth.
Mid-Year Economic and Fiscal Outlook (MYEFO)	The MYEFO provides an update of the government's Budget estimates by examining expenses and revenues in the year to date, as well as provisions for new decisions that have been taken since the Budget. The report provides updated information to allow the assessment of the government's fiscal performance against the fiscal strategy set out in its current fiscal strategy statement.
National Partnership payments	Commonwealth payments to states and territories made in accordance with Part 4 of the Federal Financial Relations Act 2009 (FFR Act). The Minister may determine that an amount specified in the determination is to be paid to a State specified in the determination for the purpose of making a grant of financial assistance to support the delivery by the State of specified outputs or projects; or facilitate reforms by the State; or reward the State for nationally significant reforms.
Non-Corporate Commonwealth Entity	A Commonwealth entity that is not a body corporate.
Official Public Account (OPA)	The Commonwealth's central bank account. The OPA is one of a group of linked bank accounts, referred to as the Official Public Account Group of Accounts. OPAs are maintained with the Reserve Bank of Australia, as required by subsection 53(3) of the PGPA Act.

Portfolio Glossary and Acronyms

Term	Meaning
Outcomes	The Government's objectives in each portfolio area. Outcomes are desired results, impacts or consequences for the Australian community as influenced by the actions of the Commonwealth. Actual outcomes are assessments of the results or impacts actually achieved.
Parameters	Agency funding is routinely adjusted for changes in parameters to ensure agency funding keeps pace with forecast changes in the economy. The Treasury calculates parameter rates, which factor in various economic indicators including inflation, production levels and exchange rates.
Portfolio Budget Statements (PB Statements)	Budget related paper detailing Budget initiatives and explanations of appropriations specified by outcome and program by each directly appropriated entity within a portfolio.
Program	Activity that delivers benefits, services or transfer payments to individuals, industry and/or the community as a whole, with the aim of achieving the intended result specified in an outcome statement.
Program support	The entity's running costs allocated to a program. This is funded through an entity's departmental appropriations. Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.
Public Governance, Performance and Accountability Act 2013 (PGPA Act)	The PGPA Act is the primary piece of Commonwealth resource management legislation. The PGPA Act establishes a coherent system of governance and accountability for public resources, with an emphasis on planning, performance and reporting. It applies to all Commonwealth entities and Commonwealth companies.
Revenue	Total value of resources earned or received to cover the production of goods and services.
Right of use asset	An asset that represents a lessee's right to use an asset that is the subject of a lease, for the lease term.

Term	Meaning
Special Account	Special accounts allow money in the CRF to be acknowledged as set-aside (hypothecated) for a particular purpose. Amounts credited to a Special Account may only be spent for the purposes of the Special Account. Special Accounts can only be established by a written determination of the Finance Minister (s78 PGPA Act) or through an Act of Parliament (referred to in s80 of the PGPA Act).
Special Appropriations (including Standing Appropriations)	<p>Authority within an Act (other than the annual Appropriation Acts) to spend money from the CRF for particular purposes. For special appropriations, the authority to withdraw funds from the CRF does not generally cease at the end of the financial year.</p> <p>Standing appropriations are a sub-category consisting of ongoing special appropriations - the amount appropriated will depend on circumstances specified in the legislation.</p>
Statutory Authority	An Australian Government body established through legislation for a public purpose. This can include a body headed by, or comprising, an office holder, a commission or a governing board.
Underlying cash balance	A cash measure that shows whether the government has to borrow from financial markets to cover its activities. Underlying cash balance generally includes operating receipts, less operating payments, less investment in non-financial assets.

ACRONYMS

Acronym	Meaning
5G	5 th Generation wireless systems
AA	Airservices Australia
AAO	Administrative Arrangements Order
AASB	Australian Accounting Standards Board
ABC	Australian Broadcasting Corporation
AC	Companion of the Order of Australia
ACB	Administered Capital Budget
ACCAN	Australian Communications Consumer Action Network
ACCC	Australian Competition and Consumer Commission
ACMA	Australian Communications and Media Authority
ACT	Australian Capital Territory
AFTRS	Australian Film, Television and Radio School
AM	Member of the Order of Australia
AMSA	Australian Maritime Safety Authority
ANMM	Australian National Maritime Museum
AO	Officer of the Order of Australia
ATSB	Australian Transport Safety Bureau
BITRE	Bureau of Infrastructure, Transport and Regional Economics
BP1	Budget Paper 1 – Budget Strategy and Outlook
BP2	Budget Paper 2 – Budget Measures
BP3	Budget Paper 3 – Federal Financial Relations

Portfolio Glossary and Acronyms

Acronym	Meaning
BP4	Budget Paper 4 – Agency Resourcing
btkm	billion-tonne-kilometres
CALD	Culturally and linguistically diverse
CASA	Civil Aviation Safety Authority
CCE	Corporate Commonwealth Entity
CDAB	Collection Development Acquisition Budget
CO ₂	Carbon dioxide
COAG	Council of Australian Governments
COVID-19	Coronavirus disease 2019
CPI	Consumer Price Index
CRF	Consolidated Revenue Fund
DCB	Departmental Capital Budget
The department	The Department of Infrastructure, Transport, Regional Development and Communications
FYSO	Five-year spectrum outlook
GDP	Gross Domestic Product
GGs	General Government Sector
GHz	Gigahertz
GLAM	Galleries, Libraries, Archives and Museums
GST	Goods and Services Tax
Hon	Honourable
IA	Infrastructure Australia
IGA	Inter-Governmental Agreement

Acronym	Meaning
ISSN	International Standard Serial Number
ITMM	Infrastructure and Transport Ministers' Meeting
ITSOC	Infrastructure and Transport Senior Officials' Committee
ITU	International Telecommunication Union
KPA	Key performance areas
KPI	Key performance indicators
MB	Megabyte
Mbps	Megabits per second
MOU	Memorandum of Understanding
MP	Member of Parliament
MYEFO	Mid-Year Economic and Fiscal Outlook
NBN	National Broadband Network
NBN Co	NBN Co Limited
NCA	National Capital Authority
nfp	not for publication
NFRA	National Faster Rail Agency
NFSA	National Film and Sound Archive of Australia
NGA	National Gallery of Australia
NITV	National Indigenous Television
NLA	National Library of Australia
NMA	National Museum of Australia
NPGA	National Portrait Gallery of Australia
NPV	Net present value

Portfolio Glossary and Acronyms

Acronym	Meaning
NRS	National Relay Service
NSW	New South Wales
NT	Northern Territory
NTC	National Transport Commission
NQ	North Queensland
NQWIA	North Queensland Water Infrastructure Authority
OPA	Official Public Account
PALM Act	Australian Capital Territory (Planning and Land Management) Act 1988
PB Statements	Portfolio Budget Statements
PGPA Act	Public Governance, Performance and Accountability Act 2013
PPPs	Public Private Partnerships
PSM	Public Service Medal
QLD	Queensland
RAAP	Remote Aviation Access Program
RASS	Remote Air Services Subsidy
ROU	Right of Use
SA	South Australia
SBS	Special Broadcasting Service Corporation
TAS	Tasmania
telco	telecommunications provider
Treasury	The Department of the Treasury
USO	Universal Service Obligation

Acronym	Meaning
VAST	Viewer Access Satellite Television
VIC	Victoria
WA	Western Australia
WSA Co	WSA Co Limited
WRC-19	World Radiocommunication Conference 2019