

s22

From: s47F @kordamentha.com>
Sent: Friday, 15 November 2019 2:53 PM
To: Mike Makin
Cc: s22 s22
Subject: RE: s47G - Request for Quote [SEC=UNCLASSIFIED]

Thanks Mike - we will turn this around and come back to you Monday.

s47F

KordaMentha

T s47F

M +s47F

Level 14, 12 Creek Street, Brisbane QLD 4000, Australia

Website | Blog | LinkedIn | Twitter



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From: Makin, Mike
Sent: Friday, 15 November 2019 1:02 PM
To: s47F
Cc: s22 ; s22
Subject: s47G - Request for Quote [SEC=UNCLASSIFIED]

Hi s47F ,

As discussed earlier, the Department of Communications and the Arts is seeking to engage a consultant to s47G and to provide advice to the Department regarding s47G.

The Department is using the Business Advisory Panel (PNL16), on which you are included, to approach the market with the **attached** Request for Quote (RFQ). The RFQ and the accompanying scope document sets out more details on the activities we require from this project.

We would appreciate it if you could respond to the request for quote as soon as possible, but by no later than **COB Monday, 18 November 2019** to either myself (Mike.Makin@communications.gov.au) or s22 @communications.gov.au).

If you have any queries, please contact either myself or s22 using the emails provided above.

Cheers,

Mike



Mike Makin

A/g First Assistant Secretary / Content
Department of Communications and the Arts

P +61 2 6271 1031

M +61 2 6271 1031

mike.makin@communications.gov.au

2 Phillip Law Street, Canberra ACT 2601
GPO Box 2154 Canberra, ACT 2601

communications.gov.au / @CommsAu
arts.gov.au / @artsculturegov

I would like to acknowledge the traditional custodians of this land on which we meet, work and live. I recognise and respect their continuing connection to the land, waters and communities. I pay my respect to Elders past and present and to all Aboriginal and Torres Strait Islanders.

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s22

From: Makin, Mike <Mike.Makin@communications.gov.au>
Sent: Monday, 18 November 2019 11:06 AM
To: s47F
Cc: s22 s22 s47F
Subject: RE: s47G - Request for Quote [SEC=UNCLASSIFIED]

Hi s47F

Thanks for getting this through so quickly. The team will review your proposal as quickly as possible and aim to come back to you later today.

Cheers,

Mike

UNCLASSIFIED

From: s47F
Sent: Monday, 18 November 2019 10:58 AM
To: Makin, Mike
Cc: s22 s22 ; s47F
Subject: RE: s47G - Request for Quote [SEC=UNCLASSIFIED]

Dear Mike,

Please find attached our response to your Request for Quote. We have also attached for your reference our CV's and relevant credentials.

Should you wish to move forward with the engagement, we have looked into flights for this week and s47G is possible this week, arriving around midday Wednesday and departing Friday.

Please do not hesitate to call me to discuss any queries you may have. Look forward to hearing from you.

Best regards

s47F

KordaMentha

T s47F

M s47F

Level 14, 12 Creek Street, Brisbane QLD 4000, Australia

[Website](#) | [Blog](#) | [LinkedIn](#) | [Twitter](#)



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From: Makin, Mike <Mike.Makin@communications.gov.au>
Sent: Friday, 15 November 2019 1:02 PM
To: s47F <[REDACTED]@kordamentha.com>
Cc: s22 <[REDACTED]@communications.gov.au>; s22 <[REDACTED]@communications.gov.au>
Subject: s47G - Request for Quote [SEC=UNCLASSIFIED]

Hi s47F,

As discussed earlier, the Department of Communications and the Arts is seeking to engage a consultant to s47G and to provide advice to the Department regarding s47G.

The Department is using the Business Advisory Panel (PNL16), on which you are included, to approach the market with the **attached** Request for Quote (RFQ). The RFQ and the accompanying scope document sets out more details on the activities we require from this project.

We would appreciate it if you could respond to the request for quote as soon as possible, but by no later than **COB Monday, 18 November 2019** to either myself (Mike.Makin@communications.gov.au) or s22 <[REDACTED]@communications.gov.au>.

If you have any queries, please contact either myself or s22 using the emails provided above.

Cheers,

Mike



Mike Makin

A/g First Assistant Secretary / Content
Department of Communications and the Arts
P +61 2 6271 1031
M +s47F <[REDACTED]>
mike.makin@communications.gov.au

2 Phillip Law Street, Canberra ACT 2601
GPO Box 2154 Canberra, ACT 2601

communications.gov.au / @CommsAu
arts.gov.au / @artsculturegov

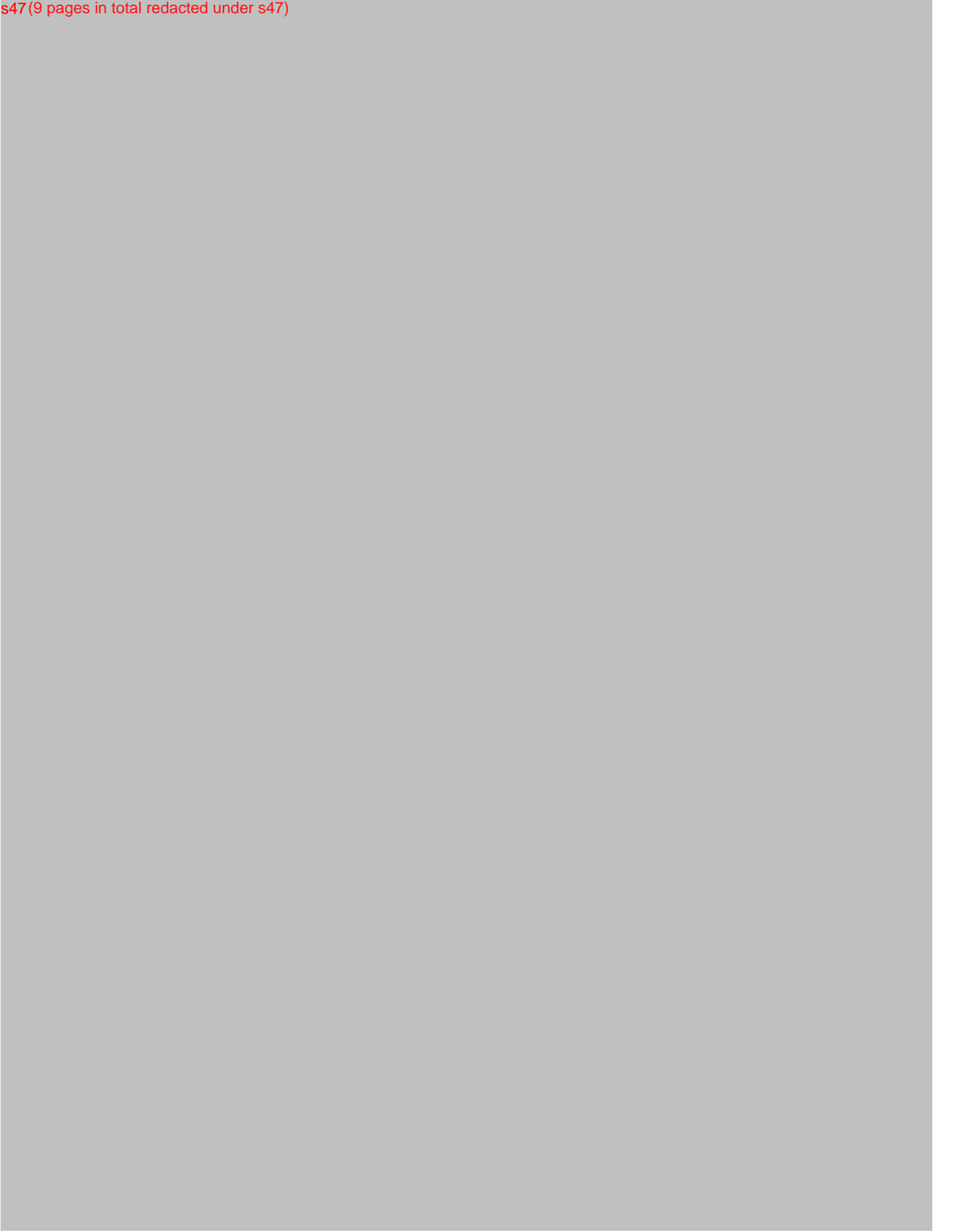
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s22

From: s47F @kordamentha.com>
Sent: Mondav. 18 November 2019 3:46 PM
To: s22
Cc: s22 s47F
Subject: RE: Booking of flights [SEC=UNCLASSIFIED]

Presumably that is Canberra Time?

We are available.

s47F

T s47F
 M s47F
 Level 14, 12 Creek Street, Brisbane QLD 4000, Australia
[Website](#) | [Blog](#) | [LinkedIn](#) | [Twitter](#)



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From: s22
Sent: Monday, 18 November 2019 2:40 PM
To: s47F
Cc: s22 ; s47F
Subject: RE: Booking of flights [SEC=UNCLASSIFIED]

Hi s47F would 4:15 -4:45 suit?

We can call you.

UNCLASSIFIED

From: s47F @kordamentha.com>
Sent: Monday, 18 November 2019 3:37 PM
To: s22 @communications.gov.au>
Cc: s22 @communications.gov.au>; s47F @kordamentha.com>
Subject: RE: Booking of flights [SEC=UNCLASSIFIED]

Thanks s22

Thinking about your offer to brief us on the framework of the engagement and broadcasters, if there was a time that suits you this afternoon to discuss? s47F and I are available.

Best regards

s47F

s47F

KordaMentha

T s47F

M +s47F

Level 14, 12 Creek Street, Brisbane QLD 4000, Australia

[Website](#) | [Blog](#) | [LinkedIn](#) | [Twitter](#)



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From: s22 <s22@communications.gov.au>
Sent: Monday, 18 November 2019 2:15 PM
To: s47F <s47F@kordamentha.com>
Cc: s22 <s22@communications.gov.au>
Subject: RE: Booking of flights [SEC=UNCLASSIFIED]

Hi s47F – yes that's fine.

Thx

s22

UNCLASSIFIED

From: s47F <s47F@kordamentha.com>
Sent: Monday, 18 November 2019 3:01 PM
To: s22 <s22@communications.gov.au>
Cc: s22 <s22@communications.gov.au>
Subject: Booking of flights

Hi s22

Thanks for the call earlier.

I understand that there may still be a number of things to work through at your end, however in the interests of time, I was wondering if we should go ahead and book our flights to s47G on Wednesday?

Best regards

s47F

KordaMentha

T s47F

M s47F

Level 14, 12 Creek Street, Brisbane QLD 4000, Australia



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From: s47F kordamentha.com>
Sent: Tuesday, 19 November 2019 11:01 AM
To: s22 ; s47F
Cc: s22 s22
Subject: RE: s47G Independent Report [SEC=UNCLASSIFIED]

Thanks s22 – I might give s47F an hour or so to digest and then make contact with him.

s47F

KordaMentha

T s47F

M s47F

Level 14, 12 Creek Street, Brisbane QLD 4000, Australia

Website | Blog | LinkedIn | Twitter



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From: s22
Sent: Tuesday, 19 November 2019 10:46 AM
To: s47F ; s47F
Cc: s22 s22
Subject: FW: s47G Independent Report [SEC=UNCLASSIFIED]

s47F and s47F

FYI below is the introductory email we've sent to s47F.

Regards,



s22

Director / Media Industry Section / News and Media Industry Branch
 Department of Communications and the Arts

P s22

s22 [@communications.gov.au](mailto:s22@communications.gov.au)

2 Phillip Law Street, Canberra ACT 2601
 GPO Box 2154, Canberra ACT 2601

communications.gov.au / @CommsAu
arts.gov.au / @artsculturegov

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UNCLASSIFIED

From: s22
Sent: Tuesday, 19 November 2019 10:34 AM
To: 's47F'
Cc: Eccles, Richard <Richard.Eccles@communications.gov.au>; Makin, Mike <Mike.Makin@communications.gov.au>; s47F
Subject: RE: s47G Independent Report [SEC=UNCLASSIFIED]

Hi s47F

Thank you for your agreement to the Department's request to engage an independent consultant to report on s47G.

I wish to advise you that we have engaged KordaMentha to undertake this project. As outlined in the letter from Mike Mrdak, the report that KordaMentha will prepare for the Department will be an important contribution to s47G.

In the interest of progressing this matter we have asked KordaMentha to begin this project immediately. As such, KordaMentha will be sending two representatives to s47G on Wednesday, 20 November 2019. It is expected that they will be on-site until Friday, 22 November 2019. The representatives that will be arriving on behalf of KordaMentha are s47F @kordamentha.com, s47F) and s47F @kordamentha.com, s47F

To commence the project, KordaMentha have offered to hold a discussion with s47G via phone call today to give you the opportunity to better understand what their visit on Wednesday will entail, and to provide you with some notice on the types of information that they would like to have access to during their visit. They will contact you later today to establish an appropriate time. The Department will also participate in this initial meeting.

Please don't hesitate to contact me if you have any questions.

Regards



s22
Ag Assistant Secretary / News and Media Industry
Department of Communications and the Arts
P +s22
@communications.gov.au

2 Phillip Law Street, Canberra ACT 2601
GPO Box 2154 Canberra, ACT 2601

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From: s47F
Sent: Friday, 15 November 2019 5:59 PM
To: s22 <[REDACTED]@communications.gov.au>
Cc: Eccles, Richard <Richard.Eccles@communications.gov.au>; Makin, Mike <Mike.Makin@communications.gov.au>; s47F
Subject: Re: s47G Independent Report [SEC=UNCLASSIFIED]

s22
Thankyou and we look forward to working with the nominated consultant, your progression of this matter is greatly appreciated,
Regards,

s47F

s47F and 47G

[REDACTED]

From: s22 <[REDACTED]@communications.gov.au>
Date: Friday, 15 November 2019 at 3:48 pm
To: s47F
Cc: "Eccles, Richard" <Richard.Eccles@communications.gov.au>, "Makin, Mike" <Mike.Makin@communications.gov.au>
Subject: s47G Independent Report [SEC=UNCLASSIFIED]

Dear s47F
As discussed with Mike Mrdak this morning, please find attached a letter confirming the Department's request for your support in engaging an independent consultant to report on s47G.

Subject to your agreement we will be in touch early next week to confirm arrangements.

Please don't hesitate to call myself or Mike Makin at the contact details in the letter if you have any questions.

Regards



s22
Ag Assistant Secretary / News and Media Industry
Department of Communications and the Arts
P s22 <[REDACTED]@communications.gov.au>

2 Phillip Law Street, Canberra ACT 2601

communications.gov.au / @CommsAu
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From: s22 @communications.gov.au>
Sent: Tuesday, 19 November 2019 11:09 AM
To: s47F
Cc: s22
Subject: FW: s47G Independent Report [SEC=UNCLASSIFIED]

Hi s47F
 Pls see s47F response below, including some timing information.
 Regards
 s22

UNCLASSIFIED

From: s47F
Sent: Tuesday, 19 November 2019 10:58 AM
To: s22
Cc: Eccles, Richard ; Makin, Mike s47F
Subject: Re: s47G Independent Report [SEC=UNCLASSIFIED]

s22
 That's great. I fly to Darwin this afternoon, back at 9.30 am Thursday morning, s47F will be on site and he will be the key contact from a numbers and reports perspective. s47G

Lets hope we can make it all fit together today,
 Regards,

s47F

s47F and 47G

From: s22 @communications.gov.au>
Date: Tuesday, 19 November 2019 at 9:04 am
To: s47F
Cc: "Eccles, Richard" <Richard.Eccles@communications.gov.au>, "Makin, Mike" <Mike.Makin@communications.gov.au>, s47F
Subject: RE: s47G Independent Report [SEC=UNCLASSIFIED]

Hi s47F

Thank you for your agreement to the Department's request to engage an independent consultant to report on s47G.

I wish to advise you that we have engaged KordaMentha to undertake this project. As outlined in the letter from Mike Mrdak, the report that KordaMentha will prepare for the Department will be an important contribution to s47G.

In the interest of progressing this matter we have asked KordaMentha to begin this project immediately. As such, KordaMentha will be sending two representatives to s47G on Wednesday, 20 November 2019. It is expected that they will be on-site until Friday, 22 November 2019. The representatives that will be arriving on behalf of KordaMentha are s47F s47F @kordamentha.com, s47F) and s47F @kordamentha.com s47F.

To commence the project, KordaMentha have offered to hold a discussion with s47G via phone call today to give you the opportunity to better understand what their visit on Wednesday will entail, and to provide you with some notice on the types of information that they would like to have access to during their visit. They will contact you later today to establish an appropriate time. The Department will also participate in this initial meeting.

Please don't hesitate to contact me if you have any questions.

Regards



s22
Ag Assistant Secretary / News and Media Industry
Department of Communications and the Arts
P +s22
@communications.gov.au

2 Phillip Law Street, Canberra ACT 2601
GPO Box 2154 Canberra, ACT 2601

communications.gov.au / @CommsAu
arts.gov.au / @artsculturegov

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From: s47F
Sent: Friday, 15 November 2019 5:59 PM
To: s22 @communications.gov.au>
Cc: Eccles, Richard <Richard.Eccles@communications.gov.au>; Makin, Mike <Mike.Makin@communications.gov.au>; s47F
Subject: Re: s47G Independent Report [SEC=UNCLASSIFIED]

s22
Thankyou and we look forward to working with the nominated consultant, your progression of this matter is greatly appreciated,
Regards,

s47F

s47F and 47G

From: s22 @communications.gov.au>
Date: Friday, 15 November 2019 at 3:48 pm
To: s47F
Cc: "Eccles, Richard" <Richard.Eccles@communications.gov.au>, "Makin, Mike" <Mike.Makin@communications.gov.au>
Subject: s47G Independent Report [SEC=UNCLASSIFIED]

Dear s47F

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Subject to your agreement we will be in touch early next week to confirm arrangements.

Please don't hesitate to call myself or Mike Makin at the contact details in the letter if you have any questions.

Regards



s22

Ag Assistant Secretary / News and Media Industry
Department of Communications and the Arts

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@communications.gov.au

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GPO Box 2154 Canberra, ACT 2601

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From: s22 @communications.gov.au>
Sent: Friday, 22 November 2019 4:38 PM
To: s47F
Cc: s22 s22
Subject: RE: s47G - engagement information [DLM=For-Official-Use-Only]
Attachments: s47G VAST costs last 3 years - as at 27 Nov 2019.xlsx

Hi s47F

Attached is a spreadsheet provided by the VAST team. It shows a breakdown of s47G costs by invoice and classification in line with the VAST funding deed for the last three financial years.

Re more recent RegionalTAM data – we don't currently have this, but we'll look into purchasing it.

I hope your visit to s47G was productive. We look forward to hearing the outcomes.

Regards,



s22

Director / Media Industry Section / News and Media Industry Branch
 Department of Communications and the Arts

P +s22

s22 @communications.gov.au

2 Phillip Law Street, Canberra ACT 2601
 GPO Box 2154, Canberra ACT 2601

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For Official Use Only

From: s47F
Sent: Tuesday, 19 November 2019 2:35 PM
To: s22 s47F
Cc: s22 ; s22
Subject: RE: s47G - engagement information [SEC=UNCLASSIFIED]

Thanks s22

s22 I confirm we have now received emails 1-5 of the engagement information. Please let me know if you would like me to send you a link for our large file share platform to assist with provision of any further large documents.

In relation to the RegionalTAM data, we do have access to this file however it is a little outdated now containing data for the period FY14 to FY18. If the Department is able to provide updated RegionalTAM data for FY19 this may be useful to assess continued viewer trends and impact on advertising revenue.

Regards,

s47F

KordaMentha

T s47F

M s47F

Level 14, 12 Creek Street, Brisbane QLD 4000, Australia

[Website](#) | [Blog](#) | [LinkedIn](#) | [Twitter](#)



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From: s22 <[redacted]@communications.gov.au>
Sent: Tuesday, 19 November 2019 12:56 PM
To: s47F <[redacted]@kordamentha.com>; s47F <[redacted]@kordamentha.com>
Cc: s22 <[redacted]@communications.gov.au>; s22 <[redacted]@communications.gov.au>
Subject: RE: s47G - engagement information [SEC=UNCLASSIFIED]

Hi s47F

s22 will send through the information after our phone call with s47G. It will be in a series of separate emails as there are some large PDF documents.

Re audience data – this would be the same RegionalTAM data that, from memory, we provided Korda for the Efficiency Review. Please let me know if you no longer have access to that and we'll see what we can dig out from our end.

We also draw your attention to s47G reports s47G. Parts are redacted, but they may be of use.

We're waiting to hear back from the Department's VAST team about information they can share.

Regards,



s22

Director / Media Industry Section / News and Media Industry Branch
Department of Communications and the Arts

P s22

[communications.gov.au](#)

2 Phillip Law Street, Canberra ACT 2601
GPO Box 2154, Canberra ACT 2601

[communications.gov.au](#) / @CommsAu
[arts.gov.au](#) / @artsculturegov

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From: s22 @communications.gov.au>
Sent: Tuesday, 19 November 2019 10:38 AM
To: s47F @kordamentha.com>
Cc: s22 @communications.gov.au>; s47F @kordamentha.com>
Subject: Re: s47G - engagement information

Hi s47F

We should have this information to you this morning.

Regards

s22

Sent from my iPhone

On 18 Nov 2019, at 8:56 pm, s47F @kordamentha.com> wrote:

Hi s22

Thank you for making the time this afternoon to provide us with the engagement briefing.

We have put together a preliminary information request which we will send to s47G following your introductory email tomorrow. We do not expect that s47G will be in a position to provide this information prior to our arrival on Wednesday, however it will give them an indication of the information we will require and will assist them in preparation.

The scope of work provided late last week also noted that the Department will provide background information including information previously provided by s47G (including an s47G and other information, such as audience data and information relating to the VAST contract. To the extent that this information is available and able to be provided, this would be appreciated to further assist us in preparation for meetings later in the week.

Regards,

s47F

T s47F

M s47F

Level 14, 12 Creek Street, Brisbane QLD 4000, Australia

[Website](#) | [Blog](#) | [LinkedIn](#) | [Twitter](#)

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s47(7 pages in total redacted under s47)



FOI 20-138

Document 7

Exempt in full – Section 47

FOI 20-138

Document 8

Exempt in full – Section 47

FOI 20-138

Document 9

Exempt in full – Section 47

FOI 20-138

Document 10

Exempt in full – Section 47

FOI 20-138

Document 11

Exempt in full – Section 47

s22

From: s47F @kordamentha.com>
Sent: Tuesday, 19 November 2019 3:24 PM
To: s47F
Cc: s47F ; s22
Subject: Re: Introduction

Appreciate the heads up.

s47F

T s47F
M s47F
Level 14, 12 Creek Street,
Brisbane QLD 4000, Australia

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From: s47F
Sent: Tuesday, November 19, 2019 2:47:16 PM
To: s47F
Cc: s47F ; s22
Subject: Re: Introduction
s47F and s47F
s22

Regards,

s47F

From: s47F
Date: Tuesday, 19 November 2019 at 10:19 am
To: s47F
Cc: s47F , s22
Subject: Introduction
Dear s47F and s47F

I understand that earlier today, s22 notified you that KordaMentha had been engaged by the Department to assist in their assessment s47G

We would normally attempt to coordinate a visit directly with you, but s47F and I understand that time is of the essence so we have made arrangements to fly to s47G tomorrow and can work around your respective schedules for the rest of the week. I hope that this is not inconvenient to you.

To assist with making our visit as meaningful as possible we were hoping that you may have time for a 15 minute call today so that we could introduce ourselves and provide an outline on how we hope to approach the review.

Attached is an outline of our preliminary information request, we do not expect that you will be in a position to provide all of this information tomorrow, however it does provide an indication of the information we will require and hopefully assists in preparation.

If possible would a call at either 12pm or 1230pm today s47G work for you? If not, please let me know a time that works for you both. I will circulate dial in details once we have a confirmed time.

Look forward to hearing from you.

Best regards

s47F

KordaMentha

T s47F

Level 14, 12 Creek Street, Brisbane QLD 4000, Australia

Website | Blog | LinkedIn | Twitter



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s22

From: s22 @communications.gov.au>
Sent: Tuesdav. 19 November 2019 12:28 PM
To: s47F
Cc: s22 ; s22 s47F
Subject: RE: Documents for execution s47G [SEC=UNCLASSIFIED]
Attachments: Official Order - COUNTERSIGNED - 19 November 2019.pdf

Thanks s47F

Attached is the countersigned official order for your records.

s22

UNCLASSIFIED

From: s47F
Sent: Tuesday, 19 November 2019 10:59 AM
To: s22
Cc: s22 s22 ; s47F
Subject: RE: Documents for execution s47G [SEC=UNCLASSIFIED]

Hi s22

Please find attached the necessary documents in executed form.

s47F

KordaMentha

T +s47F

M s47F

Level 14, 12 Creek Street, Brisbane QLD 4000, Australia

Website | Blog | LinkedIn | Twitter



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From: s22 @communications.gov.au>
Sent: Tuesday, 19 November 2019 10:22 AM
To: s47F @kordamentha.com>
Cc: s22 @communications.gov.au>; s22 @communications.gov.au>; s47F @kordamentha.com>
Subject: Documents for execution s47G [SEC=UNCLASSIFIED]

Hi s47F

Attached are the following documents for your signature and return via email:

- Official order

- Notice of inclusion – this allows the Department to be included in the panel agreement that KordaMentha has previously signed up to
- Confidentiality and privacy undertaking – could each employee working on the project also complete and sign one of these

Once you sign and return the official order we'll return a countersigned version to you.

Thanks,



s22

Director / Media Industry Section / News and Media Industry Branch
Department of Communications and the Arts

P s22

[@communications.gov.au](mailto:s22@communications.gov.au)

2 Phillip Law Street, Canberra ACT 2601
GPO Box 2154, Canberra ACT 2601

communications.gov.au / @CommsAu
arts.gov.au / @artsculturegov

I would like to acknowledge the traditional custodians of this land on which we meet, work and live. I recognise and respect their continuing connection to the land, waters and communities. I pay my respect to elders past and present and to all Aboriginal and Torres Strait Islanders.

UNCLASSIFIED

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s47 (15 pages in total redacted under s47)



s22

From: s22 @communications.gov.au>
Sent: Tuesday, 26 November 2019 10:36 AM
To: s47F
Cc: Mike Makin; s22 s22 s47F s47F
Subject: RE: s47G Update [DLM=For-Official-Use-Only]

Hi s47F

We appreciate the update, thanks.

Regards,



s22

Director / Media Industry Section / News and Media Industry Branch
 Department of Communications and the Arts

P +s22
 @communications.gov.au

2 Phillip Law Street, Canberra ACT 2601
 GPO Box 2154, Canberra ACT 2601

communications.gov.au / @CommsAu
 arts.gov.au / @artsculturegov

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For Official Use Only

From: s47F
Sent: Monday, 25 November 2019 5:34 PM
To: s22
Cc: Makin, Mike ; s22 s22 ; s47F s47F
Subject: s47G Update
Importance: High

Hi s22

Hope you're well and thank you for the information provided last week.

s47F and I had a productive few days at s47G late last week and we were provided with the vast majority of information requested, including a number of progressive discussions with s47F and

s47F

s47G

s47G

In relation to the review in general, we will be working through the balance of information provided over the next few weeks and will hold further discussions and request further information from s47G as needed. We expect to be in a position to deliver our draft report on 11 December 2019 as anticipated.

If you would like any additional information at this stage or would like to discuss, please do not hesitate to call me at any time.

Regards

s47F

KordaMentha

T s47F

M s47F

Level 14, 12 Creek Street, Brisbane QLD 4000, Australia

Website | Blog | LinkedIn | Twitter



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s22

From: s22 @communications.gov.au>
Sent: Friday, 6 December 2019 4:47 PM
To: s47F
Cc: s22 s22 s47F
Subject: RE: Availability for briefing for Minister [SEC=UNCLASSIFIED]

Thanks s47F – and apologies for the change.

I'll send through a calendar invitation.

s22

UNCLASSIFIED

From: s47F
Sent: Friday, 6 December 2019 4:41 PM
To: s22
Cc: s22 s22 s47F
Subject: Re: Availability for briefing for Minister [SEC=UNCLASSIFIED]

Should be to make 1030am

s47F

T + s47F
 M s47F
 Level 14, 12 Creek Street,
 Brisbane QLD 4000, Australia

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From: s22 @communications.gov.au>
Sent: Friday, December 6, 2019 2:36:56 PM
To: s47F @kordamentha.com>
Cc: s22 @communications.gov.au>; s22 @communications.gov.au>; s47F @kordamentha.com>
Subject: RE: Availability for briefing for Minister [SEC=UNCLASSIFIED]

Hi s47F

Upon further discussion here, we'd prefer the morning if possible. Is there a chance you could make 10 or 10.30 work?

Thanks,

s22

UNCLASSIFIED

From: s47F [redacted] <s47F@kordamentha.com>
Sent: Friday, 6 December 2019 2:31 PM
To: s22 [redacted] <s22@communications.gov.au>
Cc: s22 [redacted] <s22@communications.gov.au>; s47F [redacted] <s47F@communications.gov.au>; s47F [redacted] <s47F@kordamentha.com>
Subject: Re: Availability for briefing for Minister [SEC=UNCLASSIFIED]

I could make a 2pm on the Thursday.

s47F [redacted]

T + s47F [redacted]

M s47F [redacted]

Level 14, 12 Creek Street,
Brisbane QLD 4000, Australia

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From: s22 [redacted] <s22@communications.gov.au>
Sent: Friday, December 6, 2019 2:12:19 PM
To: s47F [redacted] <s47F@kordamentha.com>
Cc: s22 [redacted] <s22@communications.gov.au>; s22 [redacted] <s22@communications.gov.au>; s47F [redacted] <s47F@kordamentha.com>
Subject: RE: Availability for briefing for Minister [SEC=UNCLASSIFIED]

Hi s47F [redacted]

Just getting back to you about the face-to-face meetings.

- Re your briefing/presentation for the Department in Canberra – would you be available for an hour on Thursday, 12 December at 10 am, 10.30 am or 2 pm?
- Re the briefing for the Minister in Sydney – his office would like to move this to early next year, date to be confirmed – so we'll be in touch again about this.

Thanks,



s22

Director / Media Industry Section / News and Media Industry Branch

Department of Communications and the Arts

P +s22

@communications.gov.au

2 Phillip Law Street, Canberra ACT 2601

GPO Box 2154, Canberra ACT 2601

communications.gov.au / @CommsAu

arts.gov.au / @artsculturegov

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From: s22

Sent: Tuesday, 26 November 2019 12:28 PM

To: s47F @kordamentha.com>

Cc: s22 @communications.gov.au>; s22
@communications.gov.au>; s47F @kordamentha.com>

Subject: Availability for briefing for Minister [SEC=UNCLASSIFIED]

Hi s47F

The Minister has indicated that he would like to receive a face-to-face briefing from KordaMentha on your findings re s47G

Would you have any availability to do this in Sydney in the week ending 20 December after the delivery of your final report? This would be in addition to the presentation to the Department provided for in the contract. We can meet any associated travel expenses.

Subject to your agreement and availability, we'll try to lock in a time with the Minister's office.

Thanks,



s22

Director / Media Industry Section / News and Media Industry Branch
Department of Communications and the Arts

P +s22

@communications.gov.au

2 Phillip Law Street, Canberra ACT 2601
GPO Box 2154, Canberra ACT 2601

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arts.gov.au / @artsculturegov

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s22

From: s47F @kordamentha.com>
Sent: Wednesday, 11 December 2019 6:38 PM
To: Mike Makin; s22 s22
Cc: s47F s22 s22 Lachlann Paterson
Subject: s47G - Draft Report
Attachments: s47G Draft Report - RST.pdf

Importance: High

Dear Mike, s22

As required under the Official Order dated 19 November 2019, please find attached our draft report required under Milestone 5.

The draft report is yet to be sent to s47G on a redacted basis for factual accuracy review and as the document is yet to go through our quality control process, it is likely to contain both grammatical and spelling errors. Please accept our apologies in advance. Whilst we have commenced forming our thoughts s47G further development of this section of the report together with the executive summary will be included in our final report to be issued to the Department by 18 December 2019.

We look forward to discussing this with you further tomorrow at your offices at 1030am.

Best regards

s47F

KordaMentha

T s47F
M

Level 14, 12 Creek Street, Brisbane QLD 4000, Australia

Website | Blog | LinkedIn | Twitter



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s22

From: s22 @communications.gov.au>
Sent: Thursday, 12 December 2019 3:55 PM
To: s47F
Cc: s22 ; s22
Subject: s47G funding agreement - budget table [DLM=For-Official-Use-Only]
Attachments: s47G Funding Agreement - Budget Table.docx

Hi s47F and s47F

Thanks for coming in this morning.

As promised, attached is the budget table included in the s47G funding agreement with s47G for the purpose of identifying the reduction in funding available for 2019-20.

s22 is happy for you to contact her directly if you have any further questions about how the agreement operates. s22 contact details are as follows (I've also copied s22 into this email):

s22

Assistant Director / Regional Deployment Policy / Regional Deployment Branch
 Department of Communications and the Arts

P +s22

@communications.gov.au

As mentioned, I'll be on leave from this Friday afternoon, returning on Monday, 6 January. s22
 and s22 are the points of contact in my absence.

Thanks for all your work. I hope you have a nice break.

Regards,



s22

Director / Media Industry Section / News and Media Industry Branch
 Department of Communications and the Arts

P +s22

@communications.gov.au

2 Phillip Law Street, Canberra ACT 2601
 GPO Box 2154, Canberra ACT 2601

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 arts.gov.au / @artsculturegov

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s22

From: s47F @kordamentha.com>
Sent: Thursday, 19 December 2019 10:46 AM
To: s22
Subject: s47G Report [SEC=UNCLASSIFIED]

Terrific – thanks s22

s47F

KordaMentha

T s47F
 M +s47F
 Level 14, 12 Creek Street, Brisbane QLD 4000, Australia
[Website](#) | [Blog](#) | [LinkedIn](#) | [Twitter](#)



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From: s22
Sent: Thursday, 19 December 2019 9:27 AM
To: s47F
Cc: Makin, Mike ; s22
Subject: s47G Report [SEC=UNCLASSIFIED]

Dear s47F – Thank you for this.

We will contact you if we have any questions and look forward to working with you in briefing the Minister early next year.

Happy holidays to you all.

Regards
 s22

UNCLASSIFIED

From: s47F @kordamentha.com>
Sent: Wednesday, 18 December 2019 6:27 PM
To: s22 @communications.gov.au>; Makin, Mike <Mike.Makin@communications.gov.au>; s22 @communications.gov.au>
Cc: s22 @communications.gov.au>; s22 @communications.gov.au>; s22 @communications.gov.au>; Paterson, Lachlann <Lachlann.Paterson@communications.gov.au>; s47F @kordamentha.com>; s47F @kordamentha.com>; s47F @kordamentha.com>
Subject: s47G Report
Importance: High

Dear Mike, s22,

As required under the Official Order dated 19 November 2019, please find attached our final report required under Milestone 5.

Once you have had the opportunity to consider it, please do not hesitate to contact us to discuss any queries you may have.

Thank you again for the opportunity to work with you on this matter and if we do not speak prior to Christmas, I wish you all an enjoyable festive period and look forward to speaking with you in the new year.

Best regards



KordaMentha

T  **s47F**
M  **s47F**

Level 14, 12 Creek Street, Brisbane QLD 4000, Australia

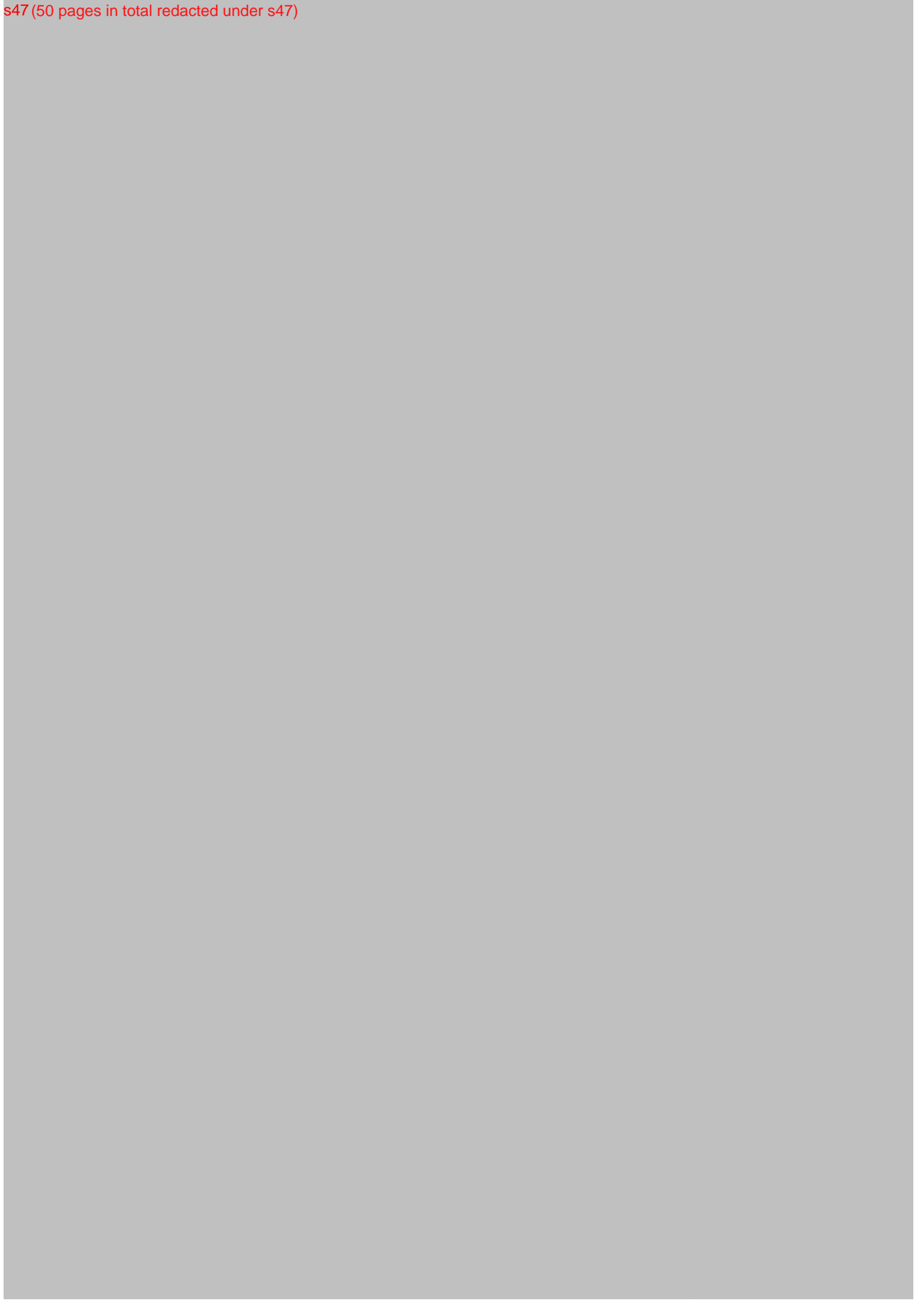
Website | Blog | LinkedIn | Twitter



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s22

From: s47F @kordamentha.com>
Sent: Tuesday, 7 January 2020 10:50 AM
To: s22
Subject: s47G Report [SEC=UNCLASSIFIED]

Fingers crossed for ongoing improvement. Our thoughts are certainly with you all.

s47F

T s47F
 M +s47F
 Level 14, 12 Creek Street, Brisbane QLD 4000, Australia
Website | Blog | LinkedIn | Twitter



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From: s22
Sent: Tuesday, 7 January 2020 9:40 AM
To: s47F
Cc: s47F Makin, Mike ; s22
Subject: s47G Report [SEC=UNCLASSIFIED]

Hi s47F

Attached is the executed revised order for your records.

Thanks for your advice regarding your availability and s47F availability later this month. We'll take this into account when working out a date with the Minister's office.

Yes, we're safe here and the air quality has improved over the last few days. We tend to cope by staying indoors as much as possible. It's still far from clear though unfortunately, so here's hoping there's some further improvement soon.

s22

UNCLASSIFIED

From: s47F @kordamentha.com>
Sent: Monday, 6 January 2020 5:09 PM
To: s22 @communications.gov.au>
Cc: s47F @kordamentha.com>; s47F @kordamentha.com>; Makin, Mike <Mike.Makin@communications.gov.au>; s22 @communications.gov.au>; s22 @communications.gov.au>
Subject: s47G Report [SEC=UNCLASSIFIED]

Thanks s22 please find attached.

I trust that you and the team are safe and that the air quality is improving in Canberra?

Regarding our meeting with the Minister, we appreciate that we will need to accommodate their diaries, however s47F and I have various commitments between 22 and 31 January and we are unavailable during this period.

Best regards

s47F

KordaMentha

T s47F

Level 14, 12 Creek Street, Brisbane QLD 4000, Australia

[Website](#) | [Blog](#) | [LinkedIn](#) | [Twitter](#)



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From: s22 <[redacted]@communications.gov.au>

Sent: Monday, 6 January 2020 3:42 PM

To: s47F <[redacted]@kordamentha.com>

Cc: s47F <[redacted]@kordamentha.com>; s47F <[redacted]@kordamentha.com>; Makin, Mike <Mike.Makin@communications.gov.au>; s22 <[redacted]@communications.gov.au>; s22 <[redacted]@communications.gov.au>

Subject: s47G Report [SEC=UNCLASSIFIED]

Hi s47F

Happy New Year.

We're happy with your proposed variation.

Please send through the signed version and we'll countersign it.

Thanks,



s22

Director / Media Industry Section / News and Media Industry Branch
Department of Communications and the Arts

P s22

<[redacted]@communications.gov.au>

2 Phillip Law Street, Canberra ACT 2601
GPO Box 2154, Canberra ACT 2601

[communications.gov.au](#) / @CommsAu

I would like to acknowledge the traditional custodians of this land on which we meet, work and live. I recognise and respect their continuing connection to the land, waters and communities. I pay my respect to elders past and present and to all Aboriginal and Torres Strait Islanders.

UNCLASSIFIED

From: s47F <[REDACTED]@kordamentha.com>
Sent: Monday, 6 January 2020 2:57 PM
To: s22 <[REDACTED]@communications.gov.au>
Cc: s47F <[REDACTED]@kordamentha.com>; s47F <[REDACTED]@kordamentha.com>; s22 <[REDACTED]@communications.gov.au>; Makin, Mike <Mike.Makin@communications.gov.au>; s22 <[REDACTED]@communications.gov.au>
Subject: s47G Report [SEC=UNCLASSIFIED]

Hi s22

s47G

The attached draft version of the official order has been amended to reflect this additional amendment. Once you have confirmed that you are happy with this amendment, I will return a signed copy. Otherwise, if you would like to discuss this further requested amendment, please give me a call when convenient.

Kind regards,

s47F

KordaMentha

T +s47F

M s47F

Level 14, 12 Creek Street, Brisbane QLD 4000, Australia

[Website](#) | [Blog](#) | [LinkedIn](#) | [Twitter](#)



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From: s22 <[REDACTED]@communications.gov.au>
Sent: Friday, 3 January 2020 12:59 PM
To: s47F <[REDACTED]@kordamentha.com>
Cc: s47F <[REDACTED]@kordamentha.com>; s47F <[REDACTED]@kordamentha.com>; s22 <[REDACTED]@communications.gov.au>; Makin, Mike <Mike.Makin@communications.gov.au>; s22 <[REDACTED]@communications.gov.au>
Subject: s47G Report [SEC=UNCLASSIFIED]

Hi s47F

We hope you and the team have had a good break. s47G

[REDACTED]

If you agree with the revised Official Order, please sign and return to the Department for execution. We will return the countersigned version to you, at which point we will request an amended travel reimbursement invoice and related receipts. We are progressing payment for the separate invoice for fees in relation to s47G (PI004637).

Happy to discuss.

s22



s22

Director, Media Reform / News and Media Industry
Department of Communications and the Arts

P +s22

s22@communications.gov.au

2 Phillip Law Street, Canberra ACT 2601
GPO Box 2154 Canberra, ACT 2601

communications.gov.au / @CommsAu
arts.gov.au / @artsculturegov

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UNCLASSIFIED

From: s47F s47F@kordamentha.com>

Sent: Monday, 23 December 2019 2:15 PM

To: s22 s22@communications.gov.au>; Makin, Mike <Mike.Makin@communications.gov.au>;
s22 s22@communications.gov.au>

Cc: s47F s47F@kordamentha.com>; s47F s47F@kordamentha.com>

Subject: s47G Report

Dear s22 Mike and s22 ,

As per the Official Order dated 19 November 2019, please find attached an invoice for our professional fees and disbursements. Given the short time period between the draft and final report we have invoiced for both tranches in one singular tranche.

s47G

Our invoice reflects only that amount which was approved however, subject to your permission, we were hopeful of being able to invoice the additional amount along with the cost associated with meeting with the Minister. Happy to discuss in the new year.

Best regards

s47F

KordaMentha

T +s47F

M +s47F

Level 14, 12 Creek Street, Brisbane QLD 4000, Australia

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From: s47F

Sent: Wednesday, 18 December 2019 5:27 PM

To: s22 <@communications.gov.au>; Makin, Mike <Mike.Makin@communications.gov.au>; s22 <@communications.gov.au>

Cc: s22 <@communications.gov.au>; s22 <@communications.gov.au>; s22 <@communications.gov.au>; Lachlann.Paterson@communications.gov.au; s47F <@kordamentha.com>; s47F <@kordamentha.com>; s47F <@kordamentha.com>

Subject: s47G Report

Importance: High

Dear Mike, s22

As required under the Official Order dated 19 November 2019, please find attached our final report required under s47G

Once you have had the opportunity to consider it, please do not hesitate to contact us to discuss any queries you may have.

Thank you again for the opportunity to work with you on this matter and if we do not speak prior to Christmas, I wish you all an enjoyable festive period and look forward to speaking with you in the new year.

Best regards

s47F

s47F

KordaMentha

T +s47F
M s47F

Level 14, 12 Creek Street, Brisbane QLD 4000, Australia

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s22

From: s47F @kordamentha.com>
Sent: Monday, 13 January 2020 12:59 PM
To: s22
Subject: RE: Briefing for Minister s47G [SEC=UNCLASSIFIED]

Thanks s22

Understood and thanks for letting me know.

All the very best with the next phase and if can lend a further hand on this or other matters across the department, please do let us know.

s47F

KordaMentha

T s47F
 M s47F
 Level 14, 12 Creek Street, Brisbane QLD 4000, Australia
Website | Blog | LinkedIn | Twitter



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From: s22
Sent: Monday, 13 January 2020 10:55 AM
To: s47F
Subject: RE: Briefing for Minister s47G [SEC=UNCLASSIFIED]

Hi s47F

You're off the hook for a briefing. The Minister feels like he's got enough information at this stage.

Thanks,

s22

UNCLASSIFIED

From: s47F @kordamentha.com>
Sent: Monday, 13 January 2020 10:14 AM
To: s22 @communications.gov.au>
Subject: Re: Briefing for Minister s47G [SEC=UNCLASSIFIED]

Noted

s47F

T + s47F

M + s47F

Level 14, 12 Creek Street,
Brisbane QLD 4000, Australia

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From: s22 <[redacted]@communications.gov.au>
Sent: Monday, January 13, 2020 9:01:32 AM
To: s47F <[redacted]@kordamentha.com>
Subject: RE: Briefing for Minister s47G [SEC=UNCLASSIFIED]

Hi s47F

I wouldn't just yet – I'll follow up the office in the next 1-2 hours if I haven't heard anything by then.

Cheers,

s22

UNCLASSIFIED

From: s47F <[redacted]@kordamentha.com>
Sent: Monday, 13 January 2020 9:48 AM
To: s22 <[redacted]@communications.gov.au>
Subject: RE: Briefing for Minister s47G [SEC=UNCLASSIFIED]

Hi s22

Should we go ahead and book our flights to Sydney tomorrow?

Best regards

s47F

KordaMentha

T s47F

M s47F

Level 14, 12 Creek Street, Brisbane QLD 4000, Australia

Website | Blog | LinkedIn | Twitter



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From: s22 [redacted] <[redacted]@communications.gov.au>
Sent: Friday, 10 January 2020 11:05 AM
To: s47F [redacted] <[redacted]@kordamentha.com>
Cc: s47F [redacted] <[redacted]@kordamentha.com>; s47F [redacted] <[redacted]@kordamentha.com>; Makin, Mike <Mike.Makin@communications.gov.au>; s22 [redacted] <[redacted]@communications.gov.au>
Subject: Briefing for Minister s47G [redacted] [SEC=UNCLASSIFIED]

Hi s47F [redacted]

By way of an update, the Minister's Office has tentatively confirmed the meeting as follows:

Tuesday, 14 January, 2.30 pm – 3.30 pm
Commonwealth Parliamentary Offices
1 Bligh Street Sydney

However, it's possible that the Minister may need to travel to Canberra that day, so the office is looking at moving the meeting to Canberra and may also need to adjust the time (it will still be in the afternoon).

They're hoping to confirm later today or on Monday. I appreciate that you'll need to lock in flights.

Cheers,



s22 [redacted]
Director / Media Industry Section / News and Media Industry Branch
Department of Communications and the Arts
P +s22 [redacted] <[redacted]@communications.gov.au>

2 Phillip Law Street, Canberra ACT 2601
GPO Box 2154, Canberra ACT 2601

communications.gov.au / @CommsAu
arts.gov.au / @artsculturegov

I would like to acknowledge the traditional custodians of this land on which we meet, work and live. I recognise and respect their continuing connection to the land, waters and communities. I pay my respect to elders past and present and to all Aboriginal and Torres Strait Islanders.

UNCLASSIFIED

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s22

From: s47F @kordamentha.com>
Sent: Wednesday, 15 January 2020 9:53 AM
To: s22 s47F
Cc: s22
Subject: RE: Editable version of final s47G report [DLM=For-Official-Use-Only]
Attachments: 191218 - s47G Report_Final - RST (unsecured).pdf

Hi s22 ,

Please find attached an unsecured version of the PDF report as requested.

Regards,

s47F

KordaMentha

T +s47F
M +s47F
Level 14, 12 Creek Street, Brisbane QLD 4000, Australia
[Website](#) | [Blog](#) | [LinkedIn](#) | [Twitter](#)



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From: s22
Sent: Wednesday, 15 January 2020 8:20 AM
To: s47F
Cc: s22
Subject: Editable version of final s47G report [DLM=For-Official-Use-Only]

Hi s47F and s47F

Would you be able to send us an editable (non-password protected) version of the PDF report ASAP please.

We just need to add security classifications and conditions (we won't be editing your text).

Thanks,



s22

Director / Media Industry Section / News and Media Industry Branch
Department of Communications and the Arts

P +s22
[@communications.gov.au](#)

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GPO Box 2154, Canberra ACT 2601

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s22

From: s47F@kordamentha.com>
Sent: Wednesday, 22 January 2020 9:22 AM
To: s22
Subject: Accepted: Discussion s47G [SEC=UNCLASSIFIED]

Hi s22

I hope you're well.

I'll jump in a meeting room for this call so I have the workings in front of me – the best number will be s47F

Speak to you soon.

s47F

KordaMentha

T +s47F

M s47F

Level 14, 12 Creek Street, Brisbane QLD 4000, Australia

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s22

From: s22 @communications.gov.au>
Sent: Thursday, 23 January 2020 1:34 PM
To: s47F
Cc: s22 s47F
Subject: RE: s47G scenario 2B and proposed approach [DLM=For-Official-Use-Only]

Thanks s47F and also for the earlier scenarios you sent through.

I'll let you know if we have any further queries.

Regards,



s22

Director / Media Industry Section / News and Media Industry Branch
 Department of Communications and the Arts

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 @communications.gov.au

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 GPO Box 2154, Canberra ACT 2601

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For Official Use Only

From: s47F
Sent: Thursday, 23 January 2020 1:27 PM
To: s22
Cc: s22 s47F
Subject: RE: s47G scenario 2B and proposed approach [DLM=For-Official-Use-Only]

Hi s22

Further to your email of 22 January 2019, we make the following high-level comments in relation to the s47G proposal:

s47C and 47G

s47F and I would be happy to discuss the above with you in greater detail as needed.

We would also be available to assist (as required) in both refining the proposal and requirements of the proposal and s47G. We can discuss a further engagement for these matters in due course if required.

For your information, I will be on leave next week, however s47F will be available from Tuesday after the Monday public holiday.

Regards,

s47F

KordaMentha

T s47F

M +s47F

Level 14, 12 Creek Street, Brisbane QLD 4000, Australia

[Website](#) | [Blog](#) | [LinkedIn](#) | [Twitter](#)



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From: s47F

Sent: Wednesday, 22 January 2020 4:58 PM

To: s22 <s22@communications.gov.au>

Cc: s22 <s22@communications.gov.au>; s47F <s47F@kordamentha.com>

Subject: RE: s47G - scenario 2B and proposed approach [DLM=For-Official-Use-Only]

Hi s22

I refer to our discussion of earlier this morning regarding our s47G report delivered late last year.

s47C and 47G

In relation to the proposal for comment, we will provide this commentary by the end of the week. Please let me know if this timeframe is likely to present a problem and let me know if you have any questions regarding the Scenario 2B.

Regards,

s47F

KordaMentha

T s47F

M s47F

Level 14, 12 Creek Street, Brisbane QLD 4000, Australia

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From: s22 [redacted] <s22@communications.gov.au>

Sent: Wednesday, 22 January 2020 1:23 PM

To: s47F [redacted] <s47F@kordamentha.com>; s47F [redacted] <s47F@kordamentha.com>

Cc: s22 [redacted] <s22@communications.gov.au>

Subject: s47G [redacted] scenario 2B and proposed approach [DLM=For-Official-Use-Only]

Hi s47F [redacted]

Thanks for the discussion earlier and clarifying the figures.

s47C and 47G



With thanks,



s22

Director / Media Industry Section / News and Media Industry Branch
Department of Communications and the Arts

P +s22

[@communications.gov.au](mailto:communications.gov.au)

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GPO Box 2154, Canberra ACT 2601

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