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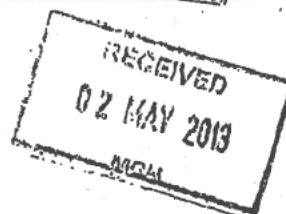
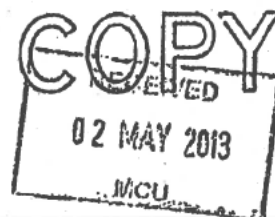


The Hon Anthony Albanese MP  
Minister for Infrastructure and Transport  
Minister for Regional Development and Local Government  
Leader of the House

Reference: 01595-2013

The Hon Wayne Swan MP  
Deputy Prime Minister  
and Treasurer  
Parliament House  
CANBERRA ACT 2600

30 APR 2013




Dear Deputy Prime Minister

Wayne,

Further to the Prime Minister's letter dated 4 April 2013 requesting that I develop a Jobs and Growth Plan (the Plan) for Tasmania, please find below information relating to the proposed Plan.



The Plan should focus on Tasmania's natural strengths and unique advantages, and on growing private sector activity and opportunities, in partnership with governments, to increase the capacity of the Tasmanian economy to generate employment and investment in the market conditions now prevailing in our region, including a strong Australian dollar.






### **Growth and Jobs for Tasmania's future**



After these immediate announcements, I propose that we take further steps as soon as possible to identify actions and investments that will boost jobs, growth and confidence in Tasmania's economic future.



I propose that we release the full study undertaken by the Australian Innovation Research Centre on growth opportunities for Tasmania and further strengthen our partnership with the state government on identifying effective ways to support job creation by developing sectors which have good growth prospects.

I also propose that we make budget provision for a series of further possible investments, subject to final agreement by yourself, the Finance Minister and myself, in collaboration with relevant Ministers.

This second tranche consists of projects that would provide significant benefits to a number of regions across Tasmania. While it is proposed that the Australian Government provides a contribution to these projects, the exact details and nature of the funding will still need to be agreed, noting the proposed elements are:


- 
- Filling the Factories, Dairy Development Project (\$400,000 funding, the responsible Minister is myself),

- 
- Sense T (\$10 million over five years, the responsible Minister is myself),
  - Gas Extension to Smithton (\$7 million funding, the responsible Minister is myself),
- 

- 
- Fine Food Trail Feasibility Study / Marketing Strategy combined with a Whiskey / Cider Trail Feasibility Study / Marketing Strategy (\$120,000 funding the responsible Minister is myself).
- 

I would also propose, subject to your agreement, to undertake consultation in Tasmania in respect of the Growth and Jobs for Tasmania's Future tranche, ahead of finalisation and announcement. This process will also identify and agree with the state government an effective approach to identifying and leveraging growth opportunities for Tasmania's future. I suggest that I work with Premier Giddings on this process and agree after consultation with the Prime Minister and relevant Ministers.

I note also that funding would only be provided on the basis of full due diligence and value for money checks being undertaken for each element following announcement.



I have copied this letter to the Prime Minister and the Minister for Finance and Deregulation.

Yours sincerely



ANTHONY ALBANESE



PRIME MINISTER  
CANBERRA

The Hon Anthony Albanese MP  
Minister for Infrastructure and Transport  
Minister for Regional Development and Local Government  
Parliament House  
CANBERRA ACT 2600

16 MAY 2013

*Anthony*  
Dear Minister

I refer to your letter to the Deputy Prime Minister of 30 April outlining your proposals for inclusion in a jobs and growth plan for Tasmania.

I ask that you appoint, in consultation with me, a high level advisory group to guide the development and investment of this fund [REDACTED]

[REDACTED] and the Secretary of your Department and others to be agreed with the Tasmanian Premier. I ask that the development and implementation of this funding strategy continue to be agreed by us, and that my office continue to be involved in discussions with the Tasmanian government.

[REDACTED]

In addition, I confirm the following specific funding commitments.

- [REDACTED]
- \$261,000 for a Fly Fishing Museum at Clarendon.
  - \$3.5m towards the construction of a performing arts complex at Guilford Young College in Glenorchy. I understand that funding for this project will be sourced through your portfolio.

- [REDACTED]
- \$200,000 funding for Claremont Football Club for urgent improvements to Abbotsfield Park.

[REDACTED]

[REDACTED]

The focus of this funding strategy should be to make investments in growth opportunities for the Tasmanian economy, developing parts of the state economy that achieve highly and can grow new jobs and income for Tasmanians, such as wine, food, dairy, sport and tourism. Where possible, the funding should help to develop capabilities and markets that will lead to long term success for Tasmanian firms in the economic and export conditions of the Asian century.

The delivery of these jobs and growth funds should continue to be conditional on the successful implementation of the Tasmanian Forestry Agreement and its key durability and protection milestones, as outlined in the relevant agreements.

Implementation of the jobs and growth fund will continue to be your responsibility, in consultation with me.

This letter has been copied to the Treasurer, the Hon Wayne Swan MP, the Minister for Finance and Deregulation, Senator the Hon Penny Wong and the Minister for Sustainability, Environment, Water, Population and Communities.

Yours sincerely,

  
Julia Gillard



**The Hon Anthony Albanese MP**

Minister for Infrastructure and Transport  
Minister for Regional Development and Local Government  
Leader of the House

Reference: C13/1116

26 JUN 2013

The Hon Julia Gillard MP  
Prime Minister  
Parliament House  
CANBERRA ACT 2600

Dear Prime Minister *Julia,*

I am writing to provide you with an update on the delivery of the \$100 million Tasmania Jobs and Growth Plan (the Plan) that you asked me to develop on 4 April 2013.

Significant progress has been made in partnership with the Tasmanian Government on developing the Plan. I recently announced two projects, including:

- \$3.5 million for the Creative Arts Link project at the Guilford Young College's Glenorchy Campus. As per our discussions, I confirm this project will be funded under the Plan; and
- \$1.65 million to redevelop the former South Hobart Primary School site into a community art and culture centre.

Consultations have been undertaken in conjunction with the Tasmanian Minister for Economic Development, the Hon David O'Byrne MP focussing on the objectives of the Plan and ways to maximise the local economic and community benefits of projects proposed for funding. Consultations are continuing with key stakeholders including two meetings now with the Economic Diversification Tasmania Taskforce (EDTT) and separate meetings with each of the three Regional Reference Groups.

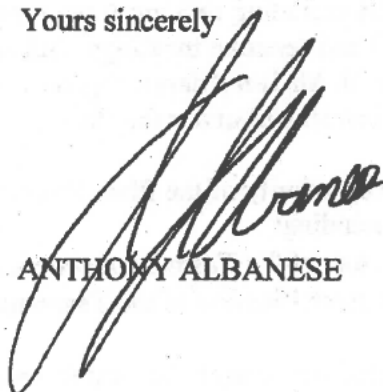
Economic diversification of the Tasmanian economy is a key priority of the Plan. Projects should benefit the Tasmanian economy or communities, including:

- supporting or promoting new, emerging or growing sectors of the Tasmanian economy;
- contributing to economic and employment growth and diversification of the Tasmanian Economy;
- have some project development work in place, or be relatively straightforward to proceed (shovel ready);
- increase the growth capability of private sector; or
- supporting community development.

**I will continue to inform you of progress of the Plan.**

**This letter has been copied to the Treasurer, the Hon Wayne Swan MP, the Minister for Finance and Deregulation, Senator the Hon Penny Wong, the Minister for Sustainability, Environment, Water, Population and Communities, Hon Tony Burke, the Minister for Agriculture, Fisheries and Forestry, Senator the Hon Joe Ludwig.**

**Yours sincerely**

A handwritten signature in black ink, appearing to read 'Anthony Albanese', written over the printed name.

**ANTHONY ALBANESE**





**The Hon Anthony Albanese MP**

Minister for Infrastructure and Transport  
Minister for Regional Development and Local Gov  
Leader of the House

The Hon Kevin Rudd MP  
Prime Minister  
Parliament House  
CANBERRA ACT 2600

28 JUN 2013

Dear Prime Minister

*Kevin*

I write to request your approval to fund a technology and digital media hub in Launceston, Tasmania, consistent with a proposal to establish the Creative Catalyst Project from Senator Whish-Wilson in correspondence to Senator Conroy, dated 22 May and 24 June 2013 (see attachments A and B).

The Creative Catalyst Project ('Project') is designed to be a 'creative hub' that leverages the National Broadband Network (NBN) to create a physical space for collaboration and digital development. The Project is aimed at supporting entrepreneurial young people and fostering new employment opportunities.

I believe that the Project, as outlined in the letters from Senator Whish-Wilson, the document titled 'Macquarie House' (see attachment C) and as costed by the Parliamentary Budget Office ('PBO') dated 2 May 2013 (see attachment D) represents a good opportunity to create a valuable and sustainable investment in skills, innovation and digital entrepreneurship for the Launceston community.

I therefore seek policy approval and an allocation of funds that would allow this work to progress.

I propose that the Commonwealth make a one-off contribution of up to \$3.0 million in 2014/15 towards the cost of refurbishment and fit-out of a technology and digital media hub located at Macquarie House in Launceston (based upon the PBO's costing). Funding would be contingent upon agreement with local partners to ensure that the proposal meets appropriate criteria including:

- a robust business plan to ensure the Project is sustainable after the initial funding period and does not require ongoing Commonwealth support;
- a best-practice governance structure that reflects the for-profit, 'social-enterprise' nature of the Project;

- detailed arrangements regarding staff, membership, market research, scholarships, and a public ground floor space open to the community.

I believe this project will support the emerging innovation jobs sector in Launceston.

I have also copied this letter to the Treasurer, the Minister of Finance and Deregulation and the Minister for Industry, Innovation, Science, Research and Tertiary Education.

Yours sincerely



Anthony Albanese



PRIME MINISTER  
CANBERRA

Reference:

Minister the Hon Anthony Albanese  
Minister for Infrastructure and Transport  
Minister for Regional Australia and Local Government  
Parliament House  
CANBERRA ACT 2600

28 JUN 2013

Dear Minister,

I write in response to your letter to fund a technology and digital media hub in Launceston, Tasmania.

I agree to your request for up to \$3 million from 2014-15 to assist with the capital cost towards this project. I ask that you seek to deliver this project as part of the Tasmanian Jobs and Growth Plan.

This letter has been copied to the Treasurer, the Minister for Finance and Deregulation, and the Minister for Regional Development and Local Government.

Yours sincerely

Kevin Rudd

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B13/374

**FOR: The Hon Catherine King MP, Minister for Regional Australia, Local Government and Territories**  
**For Decision/Information by: 12 July 2013**  
**Reason: To update and inform of the implementation progress of the Tasmanian Jobs and Growth Plan**

**SUBJECT: Progress on Implementation of the Tasmanian Jobs and Growth Plan**

**Recommendation**

1. That you note progress that has been made on the implementation of the Tasmanian Jobs and Growth Plan and projects announced to date.
2. That you agree that following your decisions and agreements with the Tasmanian Government on projects to be funded, the Department will:
  - o Draft letters to the Prime Minister to seek authority; and
  - o Enter into either National Partnership arrangements with the Tasmanian Government or undertake value for money assessments and enter into Funding Agreements directly with proponents depending on the nature of the project.
3. That you sign the attached letter to the Prime Minister.

Signed

Date: 8/6/13

**Purpose:**

1. On 4 April 2013 the former Prime Minister asked the former Minister for Regional Australia and Local Government (the former Minister) to develop the Tasmanian Jobs and Growth Plan (the Plan), which was subsequently announced on 17 May 2013. Under the plan, funding was increased from \$93 million to \$100 million over four years to provide immediate support for the Tasmanian economy and communities through economic diversification projects.
2. Significant progress has been made on the implementation of the Plan and an overview of consultations, key decisions made and work undertaken to date is outlined below.

**Key Issues:**

Consultations to date

3. Ongoing consultation over the previous two years, with the Tasmanian Government, and more recently with an Economic Diversification Taskforce Tasmania (EDTT) and three Regional Reference Groups (RRGs) convened by the Tasmanian Government, has identified a substantial list of potential economic diversification projects.
4. Consultations were also held in early June 2013 by the former Minister in conjunction with the Tasmanian Minister for Economic Development the Hon David O'Byrne MP with RRGs to further identify sectoral priorities, opportunities and potential projects.
5. The EDTT was consulted on this list of projects at a meeting convened by the former Minister and Minister O'Byrne, on 24 June 2013. As a consultative body, the EDTT's input was sought to provide

Secretary  
Deputy Secretaries

FAS  
AS


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local input on the projects to support key economic and community needs across Tasmania and identify sectoral gaps in the list.

6. Following this meeting, the Tasmanian Government has been continuing to compile and refine project funding options with a significant number of additional project options being identified through the RRGs, local government and industry sector specialists.

**Announced projects**

7. The former Minister's office advised that the approach for allocation of funds under the Plan would be through ministerially identified projects. This approach is non-competitive without an open process, similar to the approach used for the Community Infrastructure Grant Program and provides targeted funding based on extensive consultation and economic analysis by Professor Jonathan West.
- 

**Next Steps**

13. The Department will work with your office once you have decided on the projects to be funded to seek the Prime Minister's authority. A draft letter has been prepared to the Prime Minister to seek authority for the recently announced Sense-T Stage II project; the South Hobart Community Hub; and the Glenorchy Creative Arts Link Building. This letter is at Attachment D for your consideration.
- 

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The funding for the Plan is contingent upon formal legislative protection of the new reserves as specified in the Schedules of the Tasmanian Forest Agreement Legislation 2013.



**Approving Officer**

Name: Simon Atkinson

First Assistant Secretary

Contact phone number: 02 6210 6310

A handwritten signature in black ink, appearing to be 'S. Atkinson', is written over a dotted line.

517113

**Contact Officer**



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18. On 4 April 2013 the former Prime Minister asked the former Minister to develop the Tasmanian Jobs and Growth Plan, which was subsequently announced on 17 May 2013. Under the plan, the remaining economic diversification funding has been increased to \$100 million over 4 years, to provide immediate support for the Tasmanian economy and communities.

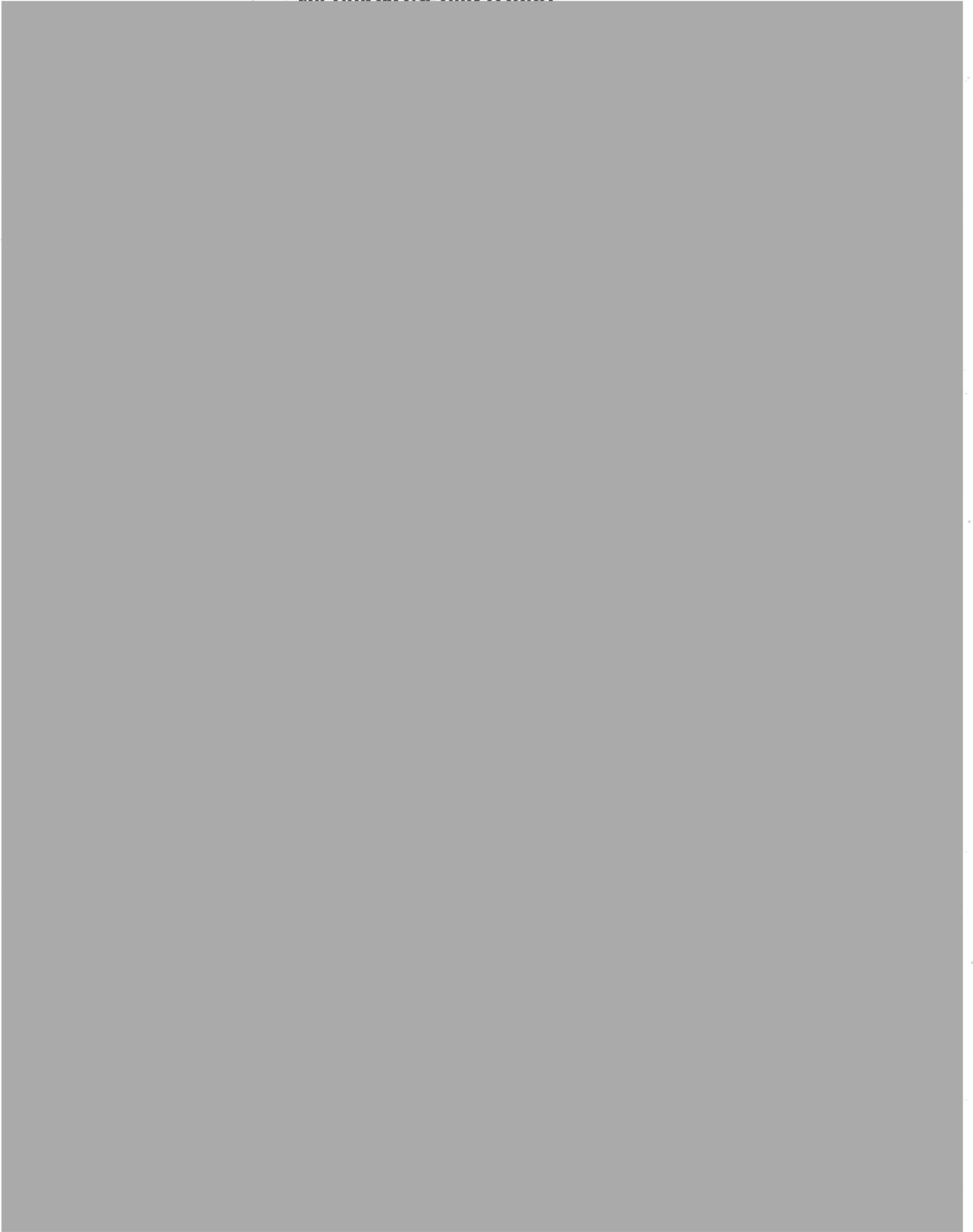
**Attachments:**

B: 26 June 2013 letter to former Prime Minister

D: Authority letter for Prime Minister

**Minister's Comments:**

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**The Hon Anthony Albanese MP**

Minister for Infrastructure and Transport  
Minister for Regional Development and Local Government  
Leader of the House

Reference: C13/1116

26 JUN 2013

The Hon Julia Gillard MP  
Prime Minister  
Parliament House  
CANBERRA ACT 2600

Dear Prime Minister

I am writing to provide you with an update on the delivery of the \$100 million Tasmania Jobs and Growth Plan (the Plan) that you asked me to develop on 4 April 2013.

Significant progress has been made in partnership with the Tasmanian Government on developing the Plan. I recently announced two projects, including:

- \$3.5 million for the Creative Arts Link project at the Guilford Young College's Glenorchy Campus. As per our discussions, I confirm this project will be funded under the Plan; and
- \$1.65 million to redevelop the former South Hobart Primary School site into a community art and culture centre.

Consultations have been undertaken in conjunction with the Tasmanian Minister for Economic Development, the Hon David O'Byrne MP focussing on the objectives of the Plan and ways to maximise the local economic and community benefits of projects proposed for funding. Consultations are continuing with key stakeholders including two meetings now with the Economic Diversification Tasmania Taskforce (EDTT) and separate meetings with each of the three Regional Reference Groups.

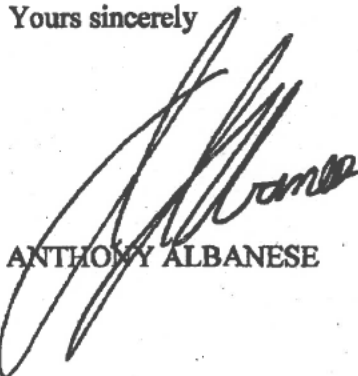
Economic diversification of the Tasmanian economy is a key priority of the Plan. Projects should benefit the Tasmanian economy or communities, including:

- supporting or promoting new, emerging or growing sectors of the Tasmanian economy;
- contributing to economic and employment growth and diversification of the Tasmanian Economy;
- have some project development work in place, or be relatively straightforward to proceed (shovel ready);
- increase the growth capability of private sector; or
- supporting community development.

I will continue to inform you of progress of the Plan.

This letter has been copied to the Treasurer, the Hon Wayne Swan MP, the Minister for Finance and Deregulation, Senator the Hon Penny Wong, the Minister for Sustainability, Environment, Water, Population and Communities, Hon Tony Burke, the Minister for Agriculture, Fisheries and Forestry, Senator the Hon Joe Ludwig.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Anthony Albanese', written over the printed name.

ANTHONY ALBANESE

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**The Hon Catherine King MP**

Minister for Regional Australia, Local Government and Territories

Original sent  
10/10/13

**COPY**

Reference: B13/374

The Hon Kevin Rudd MP  
Prime Minister  
Parliament House  
CANBERRA ACT 2600

8 JUL 2013

Dear Prime Minister

*Kevin,*

I am writing to provide an update on the Australian Government's \$100 million Tasmanian Jobs and Growth Plan to support economic diversification in Tasmania and to seek your agreement to outstanding elements of the Plan.

As you would be aware, the Australian Government has been working closely with the Tasmanian Government to support sustainable economic growth and foster new employment opportunities in Tasmania.

The Australian Government announced on 17 May 2013 the Tasmanian Jobs and Growth Plan. The Plan provides \$100 million in immediate support for the Tasmanian economy and communities, to be delivered through discrete projects that benefit the Tasmanian economy or communities, including by:

- supporting or promoting new, emerging or growing sectors of the Tasmanian economy;
- contributing to economic and employment growth and diversification of the Tasmanian economy;
- having some project development work in place, or be relatively straightforward to proceed (shovel ready);
- increasing the growth capability of private sector; or
- supporting community development.

My predecessor, the Hon Anthony Albanese MP, has worked closely with the Tasmanian Minister for Economic Development, the Hon David O'Byrne MP, to identify sectoral priorities and opportunities and potential projects for funding, in consultation with the Economic Diversification Taskforce Tasmania and Regional Reference Groups. As a result of these consultations, several projects have already been identified and I seek your confirmation that these are to be funded from the \$100 million Plan. These include:

- Glenorchy Creative Arts Link Building (\$3.5 million, announced 7 June 2013);

- South Hobart Community Hub (\$1.65 million, announced 12 June 2013);
- Sense-T Stage II Development (\$10 million, announced 30 June 2013); and
- Digital Media Hub at Launceston (\$3 million, not yet announced)

I will continue to work closely with my Tasmanian counterpart, Minister O'Byrne, to identify projects that will best support and drive economic diversification in Tasmania.

This letter has been copied to the Treasurer, the Hon Chris Bowen MP, the Minister for Finance and Deregulation, Senator the Hon Penny Wong, the Minister for Environment, Heritage and Water, the Hon Mark Butler MP, and the Minister for Agriculture, Fisheries and Forestry, the Hon Joel Fitzgibbon MP.

Yours sincerely



CATHERINE KING

**Premier**

Level 11, 15 Murray Street, HOBART TAS 7000 Australia  
GPO Box 123, HOBART TAS 7001 Australia  
Ph: +61 3 6233 3464 Fax: +61 3 6234 1572  
Email: [Premier@dpac.tas.gov.au](mailto:Premier@dpac.tas.gov.au)  
Web: [www.premier.tas.gov.au](http://www.premier.tas.gov.au)



18 JUL 2013

The Hon Kevin Rudd MP  
Prime Minister  
Parliament House  
CANBERRA ACT 2600

Dear Prime Minister *Kevin,*

I am writing in relation to the allocation of the remaining \$100 million from the Economic Diversification Funding Stream as agreed under the Tasmanian Forests Intergovernmental Agreement (TFIGA) 2011, and reconfirmed in the 2013 Agreement of the same name.

As an integral part of the TFIGA 2011, an Economic Diversification Funding Stream Agreement was announced and signed in 2011 to assist communities affected by the forestry downturn and to support the broader transitioning of the Tasmanian economy. For the past two years, the Tasmanian Government has been working with the Australian Government to establish a broadly-supported process for identifying and progressing priority projects for the Economic Diversification Funding Stream.

To date, this process has included extensive consultation over two years with government, industry and the broader community together with the development of three Regional Economic Development Plans. Further meetings have occurred with the Federal Minister for Regional Development, the Tasmanian Minister for Economic Development and members of the Economic Diversification Tasmania Taskforce and Regional Reference Groups to discuss the broader process and identify specific priority projects.

In addition to the priority projects identified through this two-year process, the passage of the Tasmanian Forests Agreement Act has generated significant further interest in this funding stream. This has resulted in a large number of additional projects being received from Australian Government departments, Regional Development Australia, local councils, industry bodies and businesses. Further expressions of interest are also expected to be received through the two weeks extension of the closing date to 19 July 2013. All of these projects have been submitted to the Tasmanian Department of Economic Development, Tourism and the Arts for registration and consideration.

In order to assist in assessing and selecting projects, it has been agreed between the Australian and Tasmanian Governments' respective Ministers that specific criteria would guide decision making in relation to the Economic Diversification Funding Stream. The criteria for the projects are that they should:

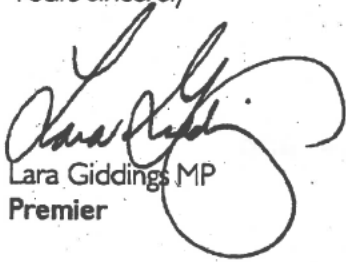
- support or promote new, emerging or growing sectors of the Tasmanian economy;
- contribute to economic and employment growth and diversification of the Tasmanian economy;
- have some project development work in place, or be relatively straightforward to proceed;
- increase the growth capability of the private sector; and
- where able, benefit communities impacted by the restructure of the forestry industry.

However, it is important that the governance and project selection arrangements are also agreed and clearly articulated. With this in mind, and in order to maintain stakeholder engagement, the Tasmanian Government's preferred governance and decision-making process going forward is:

- the Federal Minister for Regional Australia and the Tasmanian Minister for Economic Development will seek input from the Economic Diversification Taskforce, local government and, where relevant, from other stakeholder groups on short-listed projects;
- the Ministers will prioritise projects in view of that input and in line with the above-mentioned criteria; and
- the Ministers will provide their final recommendations on projects to their respective First Ministers as per the TFIGA 2013.



Yours sincerely

A handwritten signature in black ink, appearing to read 'Lara Giddings'. The signature is stylized with a large, looping 'L' and a trailing flourish.

Lara Giddings MP  
Premier









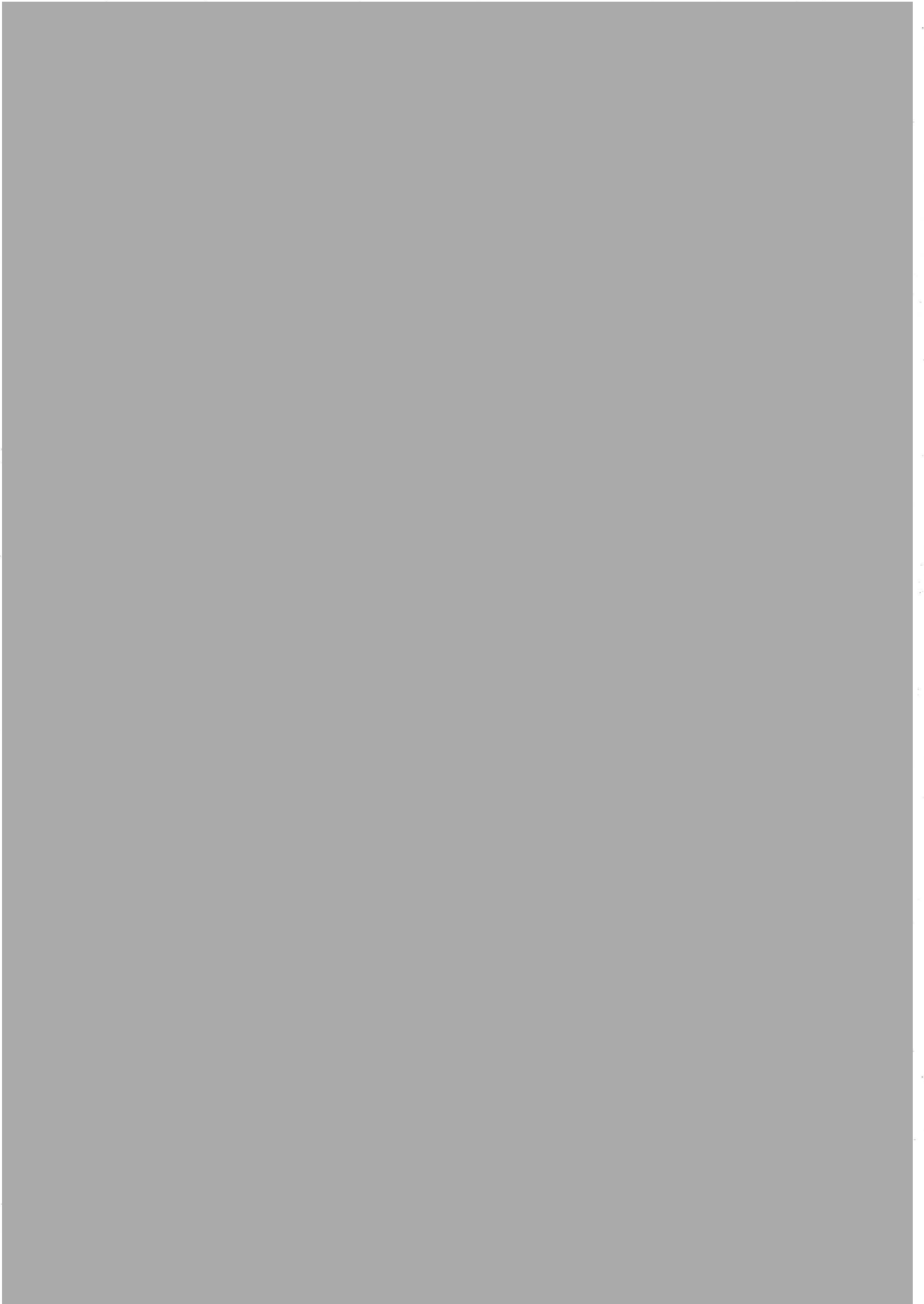
The first part of the paper discusses the importance of the research and the objectives of the study. It then presents a literature review of the existing research on the topic. The second part of the paper describes the methodology used in the study, including the data collection and analysis techniques. The third part of the paper presents the results of the study, which show that the research objectives have been achieved. The final part of the paper discusses the implications of the findings and provides recommendations for future research.

The research was conducted in a systematic and rigorous manner, following the principles of good research practice. The data was collected from a large and diverse sample of participants, and the analysis was conducted using a range of statistical techniques. The results of the study are presented in a clear and concise manner, and the implications of the findings are discussed in detail.

The findings of the study have important implications for the field of research, and they provide valuable insights into the topic. The research also highlights the need for further research in this area, and it provides recommendations for future studies.

The research was funded by the [funding source], and the authors would like to thank them for their support. The authors also would like to thank the participants who took part in the study, and the reviewers who provided helpful comments on the manuscript.





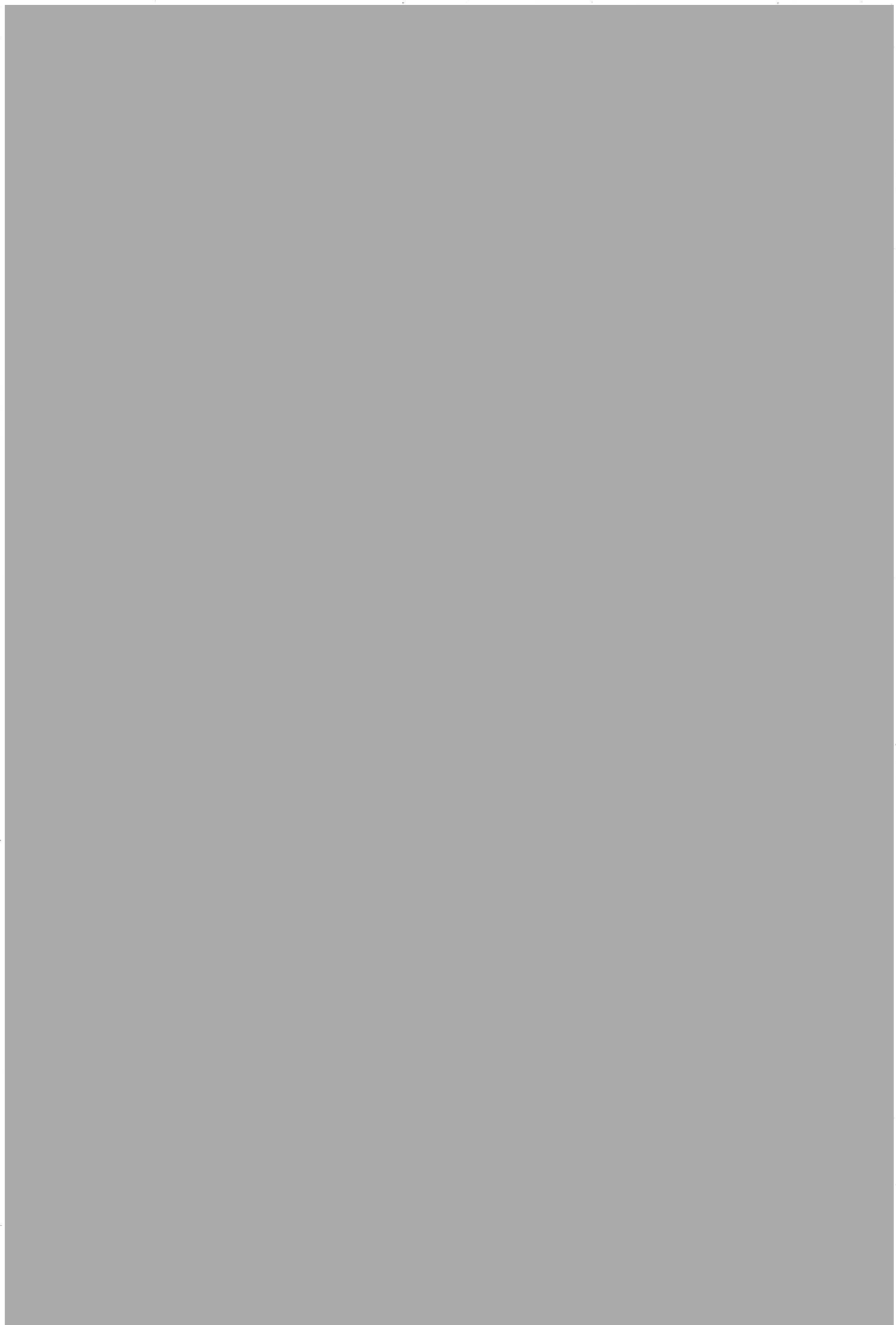








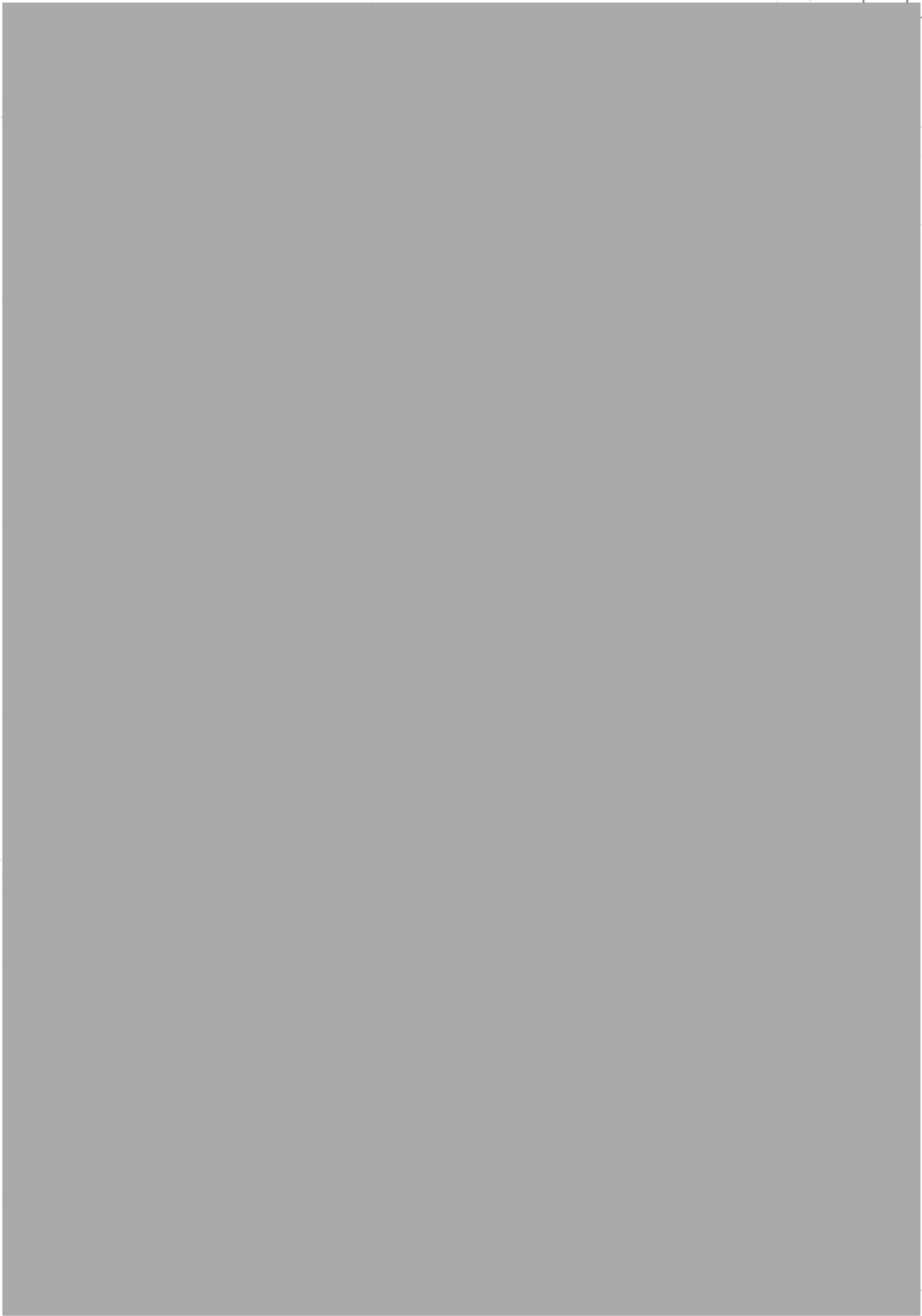


























**The Hon Catherine King MP**

Minister for Regional Australia, Local Government and Territories

Reference: C13/1272

The Hon Lara Giddings MP  
Premier of Tasmania  
Acting Minister for Economic Development  
Executive Building Level 11  
15 Murray Street  
HOBART TASMANIA 7000

23 JUL 2013

Dear Premier *Lara,*

Thank you for your letter dated 22 July 2013 on behalf of the Hon David O'Byrne MP, Minister for Economic Development with your input on the Tasmanian Government's list of priority projects. I am writing to you in your capacity as acting Minister for Economic Development.

Consistent with the Tasmanian Forests Inter-Governmental Agreement, and following our discussions, I write to confirm our agreement to the economic diversification priority projects to be funded under the Tasmania Jobs and Growth Plan.

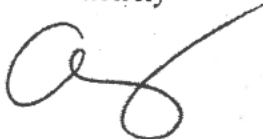
Following from the extensive consultation by both our governments I confirm our agreement to the following:

- Caterpillar Elphinstone, Advanced Manufacturing Development (\$5 million);
- Costa Exchange Pty Ltd, Modified Atmosphere Packaging facility to service the berry and stone fruit sectors (\$1 million);
- Dorset Renewable Industries Pty Ltd, Integrated Timber Processing Facility in North East Tasmania (\$2.8 million);
- Haulmax, Advanced Manufacturing Business for the North West Region (\$3 million);
- Juicy Isle, expansion to support contract packing and infrastructure investment to support increased production of organic fruit juice (\$1.25 million);
- Launceston City Council, North Bank Precinct Redevelopment (\$3 million);
- Circular Head Council and TasGas, Gas Extension to Smithton (\$6 million);
- Tourism Package including \$4.2 million Regional Tourism Infrastructure and Innovation Fund and \$120,000 for the Tasmanian Whisky Trail and Tasmanian Cider Trail which is combined with separately funded \$261,000 for the Fly Fishing Museum.
- Tas Irrigation, Dial Blythe Irrigation Scheme (\$9.06 million);
- Tasmanian Pickled Onions Pty Ltd, Pickled Onion production facility (\$0.5million);
- Ta Ann, Plywood Mill (\$7.5 million);

- Clarence City Council, Kangaroo Bay Community and Economic Development Project (\$5 million);
- Britton Timbers Processing Expansion (\$1.19 million);
- North East Marine Engineering, Dry dock facility (\$0.7 million);
- Reid Fruits, Cherry Packhouse Development (\$0.5 million);
- Tasmanian Government Industry and Innovation Fund (\$11 million);
- SFM Forest Management, Hydrowood (\$5 million);
- Oak Tasmania - Oakdale Industries, Hardlam - Timber Lamination Production Facility (\$4 million);
- Tassal, Tasmanian Fish Protein and Oil Facility Triabunna (\$3.85 million);
- Huon Aquaculture, Construct processing facility at Parramatta Creek (\$3.5 million);
- Tasmanian Wood Panels, Energy Reduction Project and Reopen Particle Board Plant (\$1.305 million);
- Elphinstone and Tasrail, Triabunna Manufacturing Jobs Initiative - 'Tasrailer' Container Frames, (\$1 million);
- Dairy Tas, Into dairy - Sustainable dairy development (\$0.4 million);
- Hugh Mackinnon, Strawberry Production Site (\$0.4 million);
- Derwent Valley Council, Plenty Link Road (\$0.1 million);
- Dorset Economic Development Group, Three-phase power for dairy conversion - initial studies, (\$0.1 million);
- Macquarie House Catalyst Project (\$3 million);
- UTAS, Sense-T Stage 2 Development (\$10 million);
- Guilford Young College, Glenorchy Creative Arts Link Building (\$3.5 million); and
- Hobart City Council, South Hobart Community Hub (\$1.65 million).

I will be announcing these projects in the near future and our officials from our respective governments will negotiate the administering arrangements for the projects.

Yours sincerely



CATHERINE KING



**The Hon Catherine King MP**

Minister for Regional Australia, Local Government and Territories

Original sent  
from MO

**COPY**

Reference: C13/1271

The Hon Kevin Rudd MP  
Prime Minister  
Parliament House  
CANBERRA ACT 2600

23 JUL 2013

Dear Prime Minister

*Kevin,*

I am writing to update you on the progress of the \$100 million Tasmanian Jobs and Growth Plan (the Plan), and announcements I am planning in the coming days.

Several projects have been announced to date, including the:

- Glenorchy Creative Arts Link Building (\$3.5 million, announced 7 June 2013);
- South Hobart Community Hub (\$1.65 million, announced 12 June 2013);
- Sense-T Stage II Development (\$10 million, announced 30 June 2013);
- Sandy Bay Sailing Club, new safety and rescue equipment (\$60,000, announced 23 July 2013);
- Taroona Soccer Club lighting project (\$50,000, announced 23 July 2013); and
- Restoration of the historic windows in St Stephen's Church Sandy Bay (\$25,000, announced 23 July 2013).

The projects outlined below have been identified through a joint ministerially-led consultation process with the Tasmanian Government, with sectoral priorities, opportunities and potential projects for funding identified following consultation with the Economic Diversification Taskforce Tasmania and Regional Reference Groups. Following extensive consultation, I have agreed with the Tasmanian Government the economic diversification priority projects to be funded under the Plan, in accordance with the Tasmanian Forests Intergovernmental Agreement (TFIGA). These projects include:

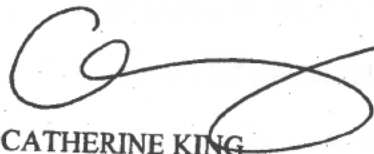
- Caterpillar Elphinstone, Advanced Manufacturing Development (\$5 million);
- Costa Exchange Pty Ltd, Modified Atmosphere Packaging facility to service the berry and stone fruit sectors (\$1 million);
- Dorset Renewable Industries Pty Ltd, Integrated Timber Processing Facility in North East Tasmania (\$2.8 million);
- Haulmax, Advanced Manufacturing Business for the North West Region (\$3 million);
- Juicy Isle, expansion to support contract packing and infrastructure investment to support increased production of organic fruit juice (\$1.25 million);
- Launceston City Council, North Bank Precinct Redevelopment (\$3 million);
- Circular Head Council and TasGas, Gas Extension to Smithton (\$6 million);

- Tourism Tasmania and Tourism Industry Council Tasmania, Regional Tourism Infrastructure and Innovation Fund \$4.5 million, this is to include \$120,000 for the Tasmanian Whisky Trail and Tasmanian Cider Trail;
- Tas Irrigation, Dial Blythe Irrigation Scheme (\$9.06 million);
- Tasmanian Pickled Onions Pty Ltd, Pickled Onion production facility (\$0.5million);
- Ta Ann, Plywood Mill (\$7.5 million);
- Clarence City Council, Kangaroo Bay Community and Economic Development Project (\$5 million);
- Britton Timbers Processing Expansion (\$1.19 million);
- North East Marine Engineering, Dry dock facility (\$0.7 million);
- Reid Fruits, Cherry Packhouse Development (\$0.5 million);
- Tasmanian Government Industry and Innovation Fund (\$11 million);
- SFM Forest Management, Hydrowood (\$5 million);
- Oak Tasmania - Oakdale Industries, Hardlam - Timber Lamination Production Facility (\$4 million);
- Tassal, Tasmanian Fish Protein and Oil Facility Triabunna (\$3.85 million);
- Huon Aquaculture, Construct processing facility at Parramatta Creek (\$3.5 million);
- Tasmanian Wood Panels, Energy Reduction Project and Reopen Particle Board Plant (\$1.305 million);
- Elphinstone and Tasrail, Triabunna Manufacturing Jobs Initiative - 'Tasrailer' Container Frames, (\$1 million);
- Dairy Tas, Into dairy - Sustainable dairy development (\$0.4 million);
- Hugh Mackinnon, Strawberry Production Site (\$0.4 million);
- Derwent Valley Council, Plenty Link Road (\$0.1 million);
- Dorset Economic Development Group, Three-phase power for dairy conversion - initial studies, (\$0.1 million); and
- Macquarie House Catalyst Project, (\$3 million).

Funding will only be provided following value for money assessments being undertaken for each element following announcements and formal legislative protection of the new reserves as specified in the TFIGA.

This letter has been copied to the Treasurer, the Hon Chris Bowen MP, the Minister for Finance and Deregulation, Senator the Hon Penny Wong, and the Minister for Environment, Water and Heritage, the Hon Mark Butler MP, and the Hon Sharon Bird MP, Minister for Regional Development.

Yours sincerely



CATHERINE KING



PRIME MINISTER  
CANBERRA

01 AUG 2013

The Hon Catherine King MP  
Minister for Regional Services, Local Government and Territories  
Parliament House  
CANBERRA ACT 2600

Dear Minister

I write regarding your letter dated 23 July 2013 to provide an update on the Australian Government's \$100 million Tasmanian Jobs and Growth Plan and seeking agreement to the outstanding elements of the plan.

I understand the Tasmanian Jobs and Growth Plan is important to support the immediate diversification of the Tasmanian economy and deliver new job opportunities for Tasmanians, and it was my pleasure to join you in announcing the full \$100 million package on 25 July 2013.

I approve of funding arrangements outlined in your letter and request that you facilitate financial arrangements of all projects announced prior to 25 July 2013.

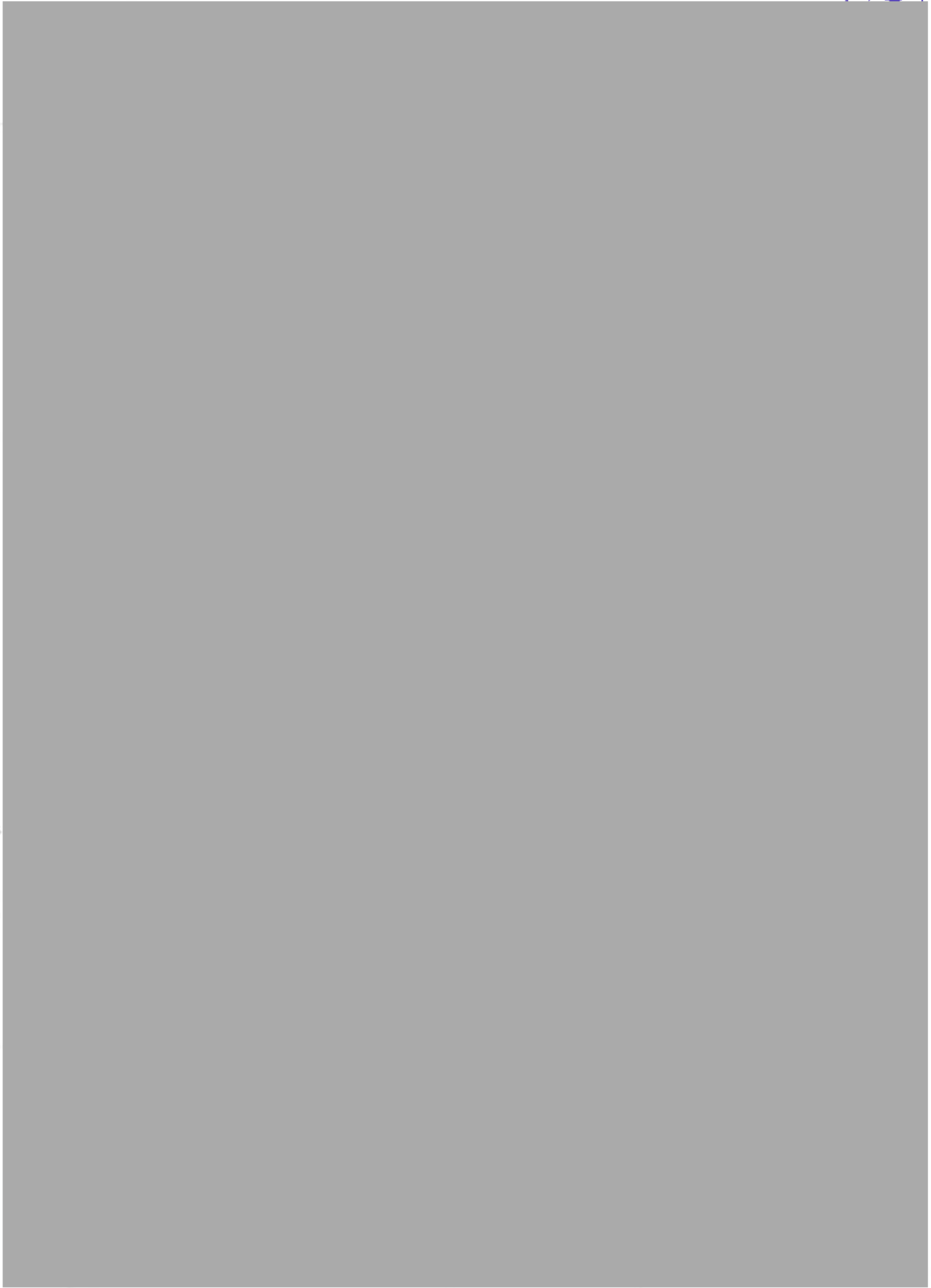
Please keep my office updated on future facilitation of the \$100 million Tasmanian Jobs and Growth Plan.

Yours sincerely

A handwritten signature in black ink, appearing to be 'Kevin Rudd'.

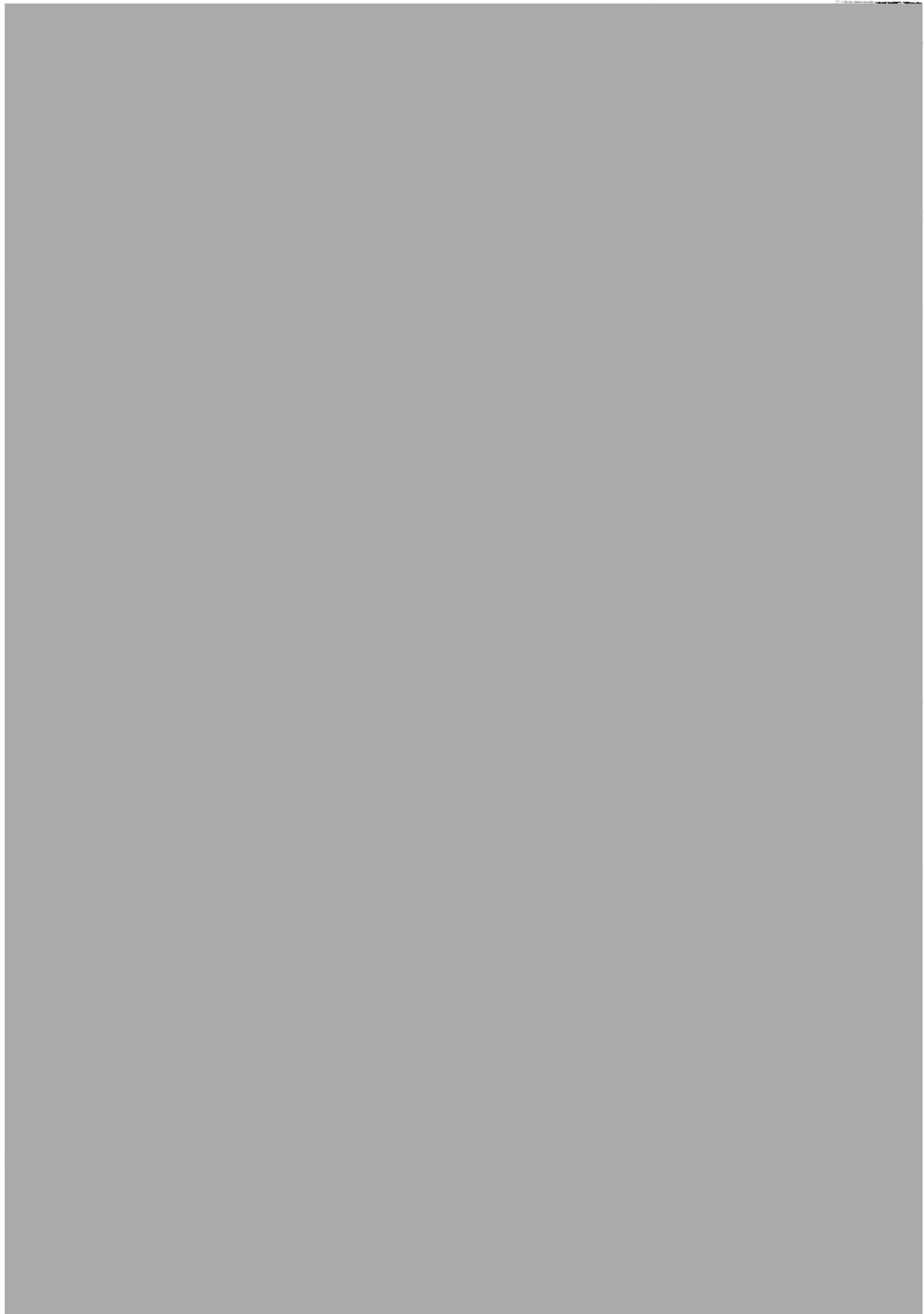
Kevin Rudd













## **Consultation Groups**

- Regional Reference Groups (Southern, Northern, North Western) provide advice on:
  - priorities,
  - how to maximise the local economic and community benefits of projects,
  - ongoing implementation, and
  - giving feedback on project proposals
- Economic Diversification Tasmania Taskforce
  - Made up of business, union and community leaders
- Importantly – this is not a new process.
- The work was done if and when the Forestry Deal was agreed to.
- It now has been – now we are honouring our commitment to support economic diversification and jobs in Tasmania.

## Projects

- We are looking for projects that benefit Tasmanian communities by:
  - Supporting or promoting new, emerging or growing sectors of the Tasmanian economy.
  - Contributing to economic and employment growth and diversification of the Tasmanian Economy.
  - Have some project development work in place, or be relatively straightforward to proceed (shovel ready).
  - Increase the growth capability of private sector.

