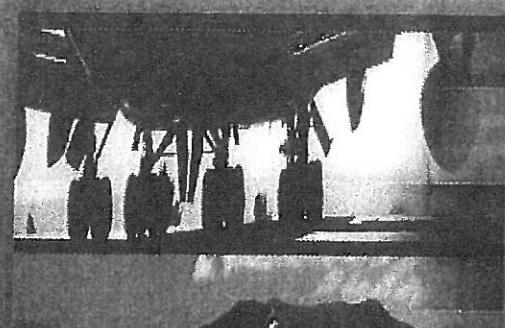


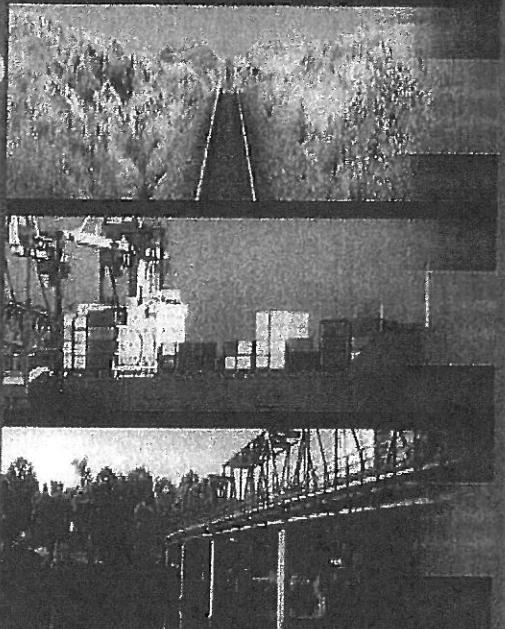
Delivered: (OCTOBER 2008)



Department of Infrastructure,
Transport, Regional Development
and Local Government

FMA Compliance – Procurement

2007-08



Conducted: June 2008

Draft report: June 2008

Final report: October 2008



Third Party Reliance

This internal audit report has been prepared at the request of Management of the Department of Infrastructure, Transport, Regional Development and Local Government in connection with our engagement to perform internal audit services as detailed in the contract dated 23 July 2007. Other than our responsibility to the Department, neither KPMG nor any member or employee of KPMG undertakes responsibility arising in any way from reliance placed by a third party on this report. Any reliance placed is that party's sole responsibility.

This report may be provided to the Auditor-General, the ANAO, the external auditor of the Department, for its own use. If the Auditor-General intends to rely on internal audit work it can only do so in the context of the professional requirement placed on it by the provisions of the Australian Auditing Standard ASA 610 (Considering the Work of Internal Audit).

We believe that the statements made in this report are accurate, but no warranty of accuracy or reliability is given in relation to information and documentation provided by the Department's Management and personnel.

Inherent Limitations of Internal Audit

Because of the inherent limitations of any internal control structure it is possible that errors or irregularities may occur and not be detected. An internal audit is not designed to detect all weaknesses in control procedures as it is not performed continuously throughout the period and the tests performed are on a sample basis. As such, except to the extent of sample testing performed, it is not possible to express an opinion on the effectiveness of the internal control structure. Any projection of the evaluation of control procedures to future periods is subject to the risk that the procedures may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate. The internal audit findings expressed in this report have been formed on the above basis.



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1 Executive Summary

1.1 Background

In 2006-07, the Audit Committee commissioned a targeted review of high-risk areas not already covered by the 2006-07 Annual Internal Audit Plan – subsequently identified to be procurement activities. As part of the review, a number of recommendations were made to improve the compliance with the requirements of Financial Management and Accountability Regulations 1997 (FMA Regulations), in particular, FMA Regulations 9, 10, 11, 12 and 13.

As part of the 2007-08 Annual Internal Audit Plan, the Audit Committee has requested a further audit of FMA compliance. The Chief Financial Officer (CFO) has recommended the proposed audit be conducted along similar lines to that undertaken in 2006-07, that is, compliance with the provisions of Part 4 of the FMA Regulations.

1.2 Audit objectives

The objectives of this review were to determine whether, based on a sample of procurements:

- *The Department has complied with the requirements of FMA Regulations 9, 10, 11, 12 and 13; and*
- *The procurement procedures chosen (e.g. select tender, open tender) and the form of the agreement (e.g. quote, contract) comply with the requirements outlined in the Department's procurement guidelines (Chapter 5 of the Chief Executive's Instructions).*

1.3 Scope

The audit procedures were limited to compliance testing on a sample of procurements.

- Our sample was drawn from the Department's AusTender contract register. Hence contracts valued at less than the AusTender reporting threshold of \$10,000 were not considered;
- The sample period was 1 July 2007 to 31 March 2008; and
- Internal Audit tested 35 procurements as agreed with the Audit Sponsor which was selected so as to be representative of the number of contracts entered into by key areas of the Department (refer table 1);

Table 1: sample allocation basis

Area	Total no. of new procurements	% total	Sample %	Sample
Aviation and Airports	35	9.80	3.43	3
Australian Transport Safety Bureau	11	3.08	1.08	1
Bureau of Infrastructure, Transport and Regional Economics	2	0.56	0.20	1
Corporate Services	193	54.06	18.92	16

Area	Total no. of new procurements	% total	Sample %	Sample
Infrastructure Investment	6	1.68	0.59	1
Infrastructure and Surface Transport Policy	5	1.40	0.49	1
Local Government and Regional Development	22	6.16	2.16	2
National Transport Strategy	2	0.56	0.20	1
Office of Local Government	3	0.84	0.29	1
Office of Transport Security	76	21.29	7.45	7
Regional Office	2	0.56	0.20	1
	357	100	35	35

1.4 Results

KPMG has identified numerous FMA Act breaches in respect of FMA Regulations 9, 10 and 12; and other matters of either a better practice nature or which involved non-compliance of a relatively minor impact. Internal Audit notes that the non-compliance includes instances where insufficient documentation was on file to assess compliance with the FMA / Departmental requirements. Audit identified:

FMA Act breaches

- In two of 35 procurements examined, there was no evidence on file to indicate that a spending proposal may proceed (Regulation 9 – spending proposal and Regulation 12 – documentation).
- In four of 21 procurements for which there was evidence of an approved spending proposal and a contract, contracts were entered into prior to obtaining Regulation 9 approval (Regulation 13).

Other matters

- In six of 33 procurements for which there was evidence on file to indicated that a spending proposal may proceed, the sign-off did not specifically mention efficient and effective use of public money (as required by the CEI).
- In 12 of the procurements examined, there was no evidence on file to indicate that a contract may be entered into.
- One instance where the amount spent (\$36,256) exceeded the approved amount (\$30,000).
- One instance where the amount spent (\$60,995) exceeded the amount committed (\$57,745).
- In 11 of the procurements examined, the procurement method did not comply with the CEI (for procurements of that value).

- One instance where the agreement form did not comply with the CEI.
- In six of the procurements examined, the purchase order was not created within four weeks of being agreed.

The results of our sample testing are summarised in Section 2.

1.5 Follow-up action required

KPMP note that the Department is going to upgrade SAP over the coming months. This will workflow the approval of Regulations 9 and 10 with linkage to the I-Delegate schedule of delegations/limits. This change, along with associated training, will likely improve FMA compliance considerably.

We recommend the CFO write to Executive Directors to advise them of the breaches identified by this report and, where necessary, highlight areas for procedural improvement and/or corrective action. All confirmed breaches should be included in the breach register attached to the Secretary's FMA Act certification of compliance.

1.6 Management Comment

Agreed. Recommendation has been implemented.

1.7 Signoff


Partner
KPMG


Chief Financial Officer
Department of Infrastructure, Transport,
Regional Development and Local
Government

2 Testing results

The following table summarises the audit results. The tables which follow outline the specific compliance results by sample item.

2.1 Aviation and Airports

Test 1: FMA Regulation 9

Verify that there is clear signoff that the proposal may proceed and date of approval.

Test 2: FMA Regulation 10

Verify that the amount committed (e.g. the contract date) of approval from an appropriate Reg 10 template.

Test 3: FMA Regulation 11

Verify whether the signoff was completed on a Reg 10 template.

Test 4: FMA Regulation 13

Verify that there is clear signoff that a contract may be entered into and date of approval.

Test 5: FMA Regulation 13 (cont)

Verify that the amount committed (e.g. the contracted amount) does not exceed the approved amount.

Test 6: FMA Regulation 13

Verify that the amount spent (i.e. total of invoices) does not exceed the amount committed.

Test 7: FMA Regulation 13

Verify that the procurement method (public tender etc.) complies with the GCF for procurements of that value (refer to the threshold requirements).

Test 8: FMA Regulation 13

Verify that the arrangement form (public contract), complies with the GCF for procurements of that value (refer to the threshold requirements).

Test 9: FMA Regulation 13

Verify that a single purchase order was created within four weeks of being agreed (when the arrangement was entered into), as approved (when it commenced) and record actual date of purchase order.

The selected sample is as follows:

	Contract #	Start date	End date	Identifiers		Date of approval	Date of issue PO	Value (PO amount)	Reg 9 amount	Amount	1a	1b	1c	2a	2b	3a	3b	4a	4b	5a	5b	5c	6	7	8		
				Reg 9	Reg 13	Contract	PO	amount																			
1	TR500731	10/07/07	30/06/08	Reg 9	Reg 13	Contract	PO	\$107,229	\$107,229	✓	Hired	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	X	✓	X	
2	TR500650	17/03/08	31/03/08	30/1/08	30/1/08	RFX - 1000	13/01/08	\$285,927	\$142,984	\$142,984	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	X	X
3	SOT2008045	17/03/08	30/03/08	14/03/08	14/03/08	RFX - 1000	14/03/08	\$26,595	\$26,595	\$26,595	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
								\$24,000	\$24,000	\$24,000	Not enough info file to complete test	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
											Test not applicable	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
											Test not applicable	3	3	3	1	1	2	0	3	3	2	3	2	3	3	3	
											Test available for testing	3	3	3	1	1	2	0	3	3	2	2	3	2	3	3	
											Satisfaction	3	3	3	1	1	2	0	3	3	2	2	3	2	3	3	
											Unsatisfactory	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	

Notes

Reg 9 was found for the PO, signed 02/07/2007. This approval refers to the project as a whole and not individual supplier.

Reg 10 was completed in 2007 when the contract was valid - signed 05/07/2007

Reg 13 was found for the PO, signed 02/07/2007

No evidence of an open approach exists for the original contract however the Creed of Variation did comply with the CPG's.

For procurement values over \$50K, a long form contract is required. A Direct Purchase Agreement for Building Control Services at Darwin Airport was on file (which was on an old DOTARS template).

The contract was entered into by the Department on 6/7/07 and the PO was issued on 2/8/07. The PO was not raised within four weeks of when the arrangement was entered into.

The arrangement does not extend over to the next financial year.

The contract was entered into by the Department on 9/1/08 and the PO was raised on 25/3/08. The PO was not raised within four weeks of when the arrangement was entered into.

Work order issued under detail of standing order.

The work order did not state the total amount committed. It only outlined the hourly rate.

The amount spent was \$36,255 which exceeds the amount approved - \$30,000

2.2 Australian Transport Safety Bureau

- Test 1: FMA Regulation 9**
- a Verify that there is a clear signoff that the proposal may proceed and date of approval.
 - b Record whether the appropriate authorisation has been made with FMA Regulations 9 and 12.
 - c Record whether the signoff specifically mentions policy compliance and efficient and effective use of public money.
- Test 2: FMA Regulation 10**
- a Verify that there is a clear signoff and date of approval from an appropriate Reg 10 delegate that appropriation is available to support the expenditure.
 - b Record whether the signoff was completed on a Reg 10 template.
- Test 3: FMA Regulation 11**
- a Verify that at the time the Reg 9 approval was granted, the approver had sufficient delegation to approve the expenditure.
 - b Verify that at the time the Reg 10 approval was granted, the approver had sufficient delegation to approve the expenditure.
- Test 4: FMA Regulation 13**
- a Verify that there is a clear signoff that a contract may be entered into and date of approval.
 - b Verify that the contractor is signed after approval was granted under Regs 9, 10 and 13.
- Test 5: FMA Regulation 13 (cont.)**
- a Verify that the amount committed (e.g. the contracted amount) does not exceed the approved amount.
 - b Verify that the amount spent (i.e. total of invoices) does not exceed the approved amount.
 - c Verify that the amount spent (i.e. total of invoices) does not exceed the amount committed.
- Other Requirements**
- Test 6** Verify that the procurement method (tenders, tender etc.) complies with the CIE for procurements of that value (refer to the threshold requirements).
- Test 7** Verify that the procurement form (quote, contract etc.) complies with the CIE for procurements of that value (refer to the threshold requirements).
- Test 8** Verify that a single purchase order was created within four weeks of being agreed (when the arrangement was entered into, as opposed to when it commenced) and record actual date of purchase order.

The selected sample is as follows:

Identifiers											
	Contract #	Start date	End date	Reg 9	Reg 10	Contract	Date of approval	Value (PO)	Reg 9	Amount (PO)	Amount committed
1	TR507811	5/1/2007	30/06/2008	25/05/2007	26/07/2007	26/07/2007	\$25,000	\$27,500	Not enough info on file to complete test	N/A	N/A

Notes	<small>Note 1: The arrangement does not extend over to the next financial year.</small> <small>Note 2: The contract does not state a cash amount for the services.</small> <small>Note 3: No tenders could be found on the site.</small> <small>Note 4: No written quotes as services obtained from direct source.</small> <small>Note 5: The signoff did not specifically mention policy compliance and efficient and effective use of public money.</small>
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3.5 Infrastructure Investment

- Test 1: FMDA Regulation 9**
 Verify that there is clear signoff that the proposal may proceed and date of approval:
 a. Record whether appropriate authorisation has been provided that complies with FMDA Regulations 8 and 12.
 b. Record whether the signoff specifically mentions policy, compliance and efficient and effective use of public money.

Test 2: FMDA Regulation 10

Verify that there is clear signoff and date of approval from an appropriate Reg 10 delegate that disbursement is available to support the expenditure.

Test 3: FMDA Regulation 11

Verify that at the time the Reg 9 approval was granted, the approver had sufficient delegation to approve the expenditure.

Test 4: FMDA Regulation 12

Verify that at the time the Reg 10 approval was granted, the approver had sufficient delegation to approve the expenditure.

Test 5: FMDA Regulation 13 (cont)

Verify that the amount committed (e.g. the contracted amount) does not exceed the approved amount.

Test 6: FMDA Regulation 14

Verify that the amount spent (i.e. initial of invoices) does not exceed the amount committed.

Other requirements

Test 16 Verify that the procurement method (quotes, tender etc.) complies with the CEBI for requirements of that value (refer to the threshold requirements).

Test 17

Verify that the procurement form (e.g., contract etc.) complies with the CEBI for requirements of that value (refer to the threshold requirements).

Test 18

Verify that a savings purchase order was created within two weeks of being agreed (from the arrangement where entered into), as opposed to when it commenced, and record actual date of purchase order.

Test 19: Infrastructure Investment

Test 20: Infrastructure Investment

Test 21: Infrastructure Investment

Test 22: Infrastructure Investment

Test 23: Infrastructure Investment

Test 24: Infrastructure Investment

Test 25: Infrastructure Investment

Test 26: Infrastructure Investment

Test 27: Infrastructure Investment

Test 28: Infrastructure Investment

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Test 224: Infrastructure Investment

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Test 226: Infrastructure Investment

Test 227: Infrastructure Investment

Test 228: Infrastructure Investment

Test 229: Infrastructure Investment

2.6 Infrastructure and Surface Transport Policy

Test 1: FMA Regulation 9

- a Verify that there is a clear signoff that the proposal may proceed and date of approval.
- b Record whether appropriate authorisation has been provided that complies with FMA Regulations 9 and 12.
- c Record whether the signoff specifically mentions policy compliance and efficient and effective use of public money.

Test 2: FMA Regulation 10

- a Verify that there is a clear signoff and date of approval from an appropriate Reg 10 delegate that appropriation is available to support the expenditure.
- b Record whether the signoff was completed on a Reg 10 template.

Test 3: FMA Regulation 11

- a Verify that at the time the Reg 9 approval was granted, the approver had sufficient delegation to approve the expenditure.
- b Verify that at the time the Reg 10 approval was granted, the approver had sufficient delegation to approve the expenditure.

Test 4: FMA Regulation 13

- a Verify that there is clear sign off that a contract may be entered into and date of approval.
- b Verify that the contract was signed after approval was granted under Regs 9, 10 and 13.

Test 5: FMA Regulation 13 (cont.)

- a Verify that the amount committed (e.g. the contracted amount) does not exceed the approved amount.
- b Verify that the amount spent (i.e. total of invoices) does not exceed the approved amount.
- c Verify that the amount spent (i.e. total of invoices) does not exceed the amount committed.

Other requirements

Test 6 Verify that the procurement method (quotes, tender etc.) complies with the CEI for procurements of that value (refer to the threshold requirements).

Test 7 Verify that the agreement form (quote, contract etc.) complies with the CEI for procurements of that value (refer to the threshold requirements).

Test 8 Verify that a single purchase order was created within four weeks of being agreed (when the arrangement was entered into, as opposed to when it commenced) and record actual date of purchase order.

The selected sample is as follows:

	Identifiers										Reg 9 Amount Spent	Reg 9 Amount committed	Reg 9 Amount Remaining	Date of approval	Value IPO Amount	Date of PO Approval	Reg 9 Amount Spent	Reg 9 Amount Remaining	Date of approval	Value IPO Amount	Date of PO Approval	Reg 9 Amount Spent	Reg 9 Amount Remaining	Date of approval	Value IPO Amount	Date of PO Approval	Reg 9 Amount Spent	Reg 9 Amount Remaining	Date of approval	Value IPO Amount	Date of PO Approval	
	Contract #	Start Date	End Date	Reg 9 Amount																												
1	TRSM7097	9/09/07	13/09/07	Reg 9 Amount	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000					

Notes:
 Note 1: The arrangement does not extend over to the next financial year
 Note 2: Unable to test as no Reg 13 start-off on file
 Note 3: Unable to test as no contract on file
 Note 4: The Reg 9 states that this is a direct source which was signed by the expenditure approver.

2.7 Financial Government and Regional Development

- Test 1: FMS Regulation 9
 Verify that there is a clear signed list of the proposed and date of approval
 a. Ascertain whether appropriate authorisation has been received from Whites with FMS Regulation 6 and 12
- Test 2: FMS Regulation 10
 a. Record whether the supplier sufficiently maintains quality compliance and efficient and effective use of public money
- Test 3: FMS Regulation 11
 Verify that the Done Deal Reg 9 approach was granted. Its supervisor has sufficient delegation to sign off the expenditure.
- Test 4: FMS Regulation 12
 a. Verify that at the time the Reg 10 arrangement was finalised, the supervisor had sufficient delegation to approve the expenditure
- Test 5: FMS Regulation 13
 Verify that the contract was signed off (i.e. a contract may be entered into and dated 30 days prior to the date of award).
- Test 6: FMS Regulation 14
 Verify that the procurement contract does not exceed the approved amount
- Test 7: FMS Regulation 15
 Verify that the amount spent (i.e. total of invoices) does not exceed the approved amount
- Test 8: FMS Regulation 16
 Verify that the procurement method (route, tender etc) complies with the GCS (i.e. procurement of this value relates to the threshold requirements)
- Test 9: FMS Regulation 17
 Verify that a single purchase order was used within 10 weeks of letting between the arrangement was entered into, its deposited to when it commenced, and recorded actual date of purchase order

The relevant contracts are as follows:

Identifiers									
	Contract #	Start date	End date	Reg 9	Reg 10	Date of approval	Value (£PQ)	Reg 9 amount	Reg 9 committed amount
1	500730000510	21/07/07	31/12/07	Reg 13 Contract No. 500730000510	Reg 13 Contract No. 500730000510	20/08/07	\$16,360	\$16,360	\$16,360
2	5007300710	15/07/07	15/12/07	21/02/07	513	20/09/07	\$16,360	\$16,360	\$16,360

Note:

The arrangement does not extend to the 2007 financial year

* This contract was signed on 20/03/2007 which was before the approval was granted under Reg 13.

No amounts were paid on this.

Agreed to Direct Services for Non-Delivered procurement arrangements between £5,000 and £10,000 -- [REDACTED]

Works undertaken under Head of Sampling Office

A P.O. was issued on 20/06/07 which is not valid as being agreed on 5/7/07

The work order did not specify a specific amount. The fees were expressed on hourly rates

Section Head 3/10/2007 — reason being phenomenal expertise

2.8 National Transport Strategy

- Test 1:** FMA Regulation 9
 a. Verify that there is clear signoff that the proposal may proceed and date of approval.
 b. Record whether an appropriate authorisation has been provided that complies with FMA Regulations 9 and 12.
- Test 2:** FMA Regulation 10
 a. Verify that the signoff specifically mentions policy-compliance and efficient and effective use of public money;
 b. Verify that there is clear signoff and date of approval from an appropriate Reg 10 delegate that appropriation is available to support the expenditure.

- Test 3:** FMA Regulation 11
 a. Verify that at the time the Reg 9 approval was granted, the approver had sufficient delegation to approve the expenditure.

- Test 4:** FMA Regulation 13
 a. Verify that there is clear signoff that a contract may be entered into and date of approval.

- Test 5:** FMA Regulation 13 cont'd.
 a. Verify that the amount committed (e.g. the contracted amount) does not exceed the approved amount.

- b. Verify that the amount spent (i.e. total of invoices) does not exceed the approved amount.

- c. Verify that the amount spent (i.e. total of invoices) does not exceed the amount committed.

- Other requirements:**
Test 6: Verify that the procurement method (quotes, contract etc.) complies with the CEI for procurements of that value (refer to the threshold requirements).

- Test 7:** Verify that the achievement form (quote, contract etc.) complies with the CEI for procurements of that value (refer to the threshold requirements).

- Test 8:** Verify that a single purchase order was created within four Weeks of being agreed (when the arrangement was effected into, as opposed to when it commenced) and record actual date of purchase order.

The selected sample is as follows:

	Identifiers	Date of approval	Date of PO	Value (PO amount)	Reg 9 amount	Amount committed	Amount spent	Notes:
1	Contract #	Start date	End date	Req 10	Req 9	Req 13	Contract	
	TR507/321	1/10/07	28/02/08	12/10/07	19/12/07	21/10/07	560,595	Net enough info on its to complete test
							\$60,995	Test not applicable
							0	Total available for testing
							0	Satisfactory
							0	Unsatisfactory

Note: Note 1: The arrangement does not extend over to the next financial year

Note 2: No evidence of Reg 13 approval on file

Note 3: No quotes were obtained as NTS uses a direct source due to the specialised nature of the services and the familiarity of the proposed consultant with NTS's requirements. This procurement process was adequately recorded.

Note 4: Purchase order created more than four weeks after being agreed.

Note 5: The amount spent (\$60,995,00) exceeds the amount committed (\$57,745)

2.9 Office of Local Government

- Test 1: FMA Regulation 9
 b Verify that there is clear signoff that the proposal may proceed and date of approval.
 c Record whether appropriate authorisation has been provided that complies with FMA Regulations 9 and 12.
- Test 2: FMA Regulation 10
 a Verify that there is clear signoff and date of approval from an appropriate Reg 10 delegate that appropriation is available to support the expenditure.
 b Record whether the signoff was completed on a Reg 10 template.
- Test 3: FMA Regulation 11
 a Verify that at the time the Reg 9 approval was granted, the approver had sufficient delegation to approve the expenditure.
 b Verify that at the time the Reg 10 approval was granted, the approver had sufficient delegation to approve the expenditure.
- Test 4: FMA Regulation 13
 a Verify that there is clear signoff that a contract may be entered into and date of approval.
 b Verify that the contract was signed after approval was granted under Regs 9, 10 and 13.
- Test 5: FMA Regulation 13 (cont.)
 a Verify that the amount committed (e.g. the contracted amount) does not exceed the approved amount.
 b Verify that the amount spent (i.e. total of invoices) does not exceed the approved amount.
 c Verify that the amount spent (i.e. total of invoices) does not exceed the amount committed.

Other requirements

- Test 6 Verify that the procurement method (quotes, tender etc.) complies with the CEI for procurements of that value [refer to the threshold requirements].
- Test 7 Verify that the agreement form (quote, contract etc.) complies with the CEI for procurements of that value [refer to the threshold requirements].
- Test 8 Verify that a single purchase order was created within four weeks of being agreed [when the arrangement was entered into, as opposed to when it commenced] and record actual date of purchase order.

The selected sample is as follows:

	Identifiers	Date of approval	Value (\$PO amount)	Reg 9 amount	Amount committed	Note 2	Notes	Reg 1a	1b	2a	2b	3a	3b	4a	4b	5a	5b	5c	6	7	8
1	Contract No.: TRS07312	Start date: 5/10/2007 End date: 30/09/2008 Reg 9: Reg 10: Reg 13: Ref S: 26/09/2007 NIA t:ref 19/10/2007	PO: Contract: PO: Reg 10: Reg 13: Ref S: 26/09/2007 NIA t:ref 19/10/2007	\$11,000	\$10,000	Note 2: \$3,300	Note 2: Not enough info on file to complete test	✓	✓	N/A											
							Total not applicable	0	0	0	0	1	0	0	0	0	0	1	0	0	
							Total available for testing	1	1	0	0	0	1	0	1	0	0	1	0	1	
							Unsatisfactory	0	0	1	0	0	0	0	0	0	0	0	0	0	

Notes:
 Note 1: The arrangement does not extend over to the next financial year

Note 2: The contract did not specify a specific amount. The fees were expressed on hourly rates

