

s. 22(1)(a)(ii)

**From:** s.47F  
**Sent:** Friday, 1 November 2019 11:15 AM  
**To:** s.47F  
**Cc:**  
**Subject:** Re: Uber Elevate airspace integration working group - scheduling [SEC=UNCLASSIFIED]

Hi all,

Circling back on date alignment following our chat in the broader working group meeting yesterday.

Is there someone from CASA who could be available on the 14th?

No problems if not, we can aim for a subsequent week.

Thanks

s.47F

On Mon, Oct 28, 2019 at 1:58 PM s.47F wrote:

Hi s.47F

The 14<sup>th</sup> best suits Airservices.

Cheers

s.47F

**From:** s.47F  
**Sent:** Friday, 25 October 2019 12:29 PM  
s.47F

**Subject:** Re: Uber Elevate airspace integration working group - scheduling

Hi everyone,

Apologies for the delay in rescheduling here - airspace did not end up being a focus of the recent visit by the team to Australia.

Hence, it would be great to try to reschedule the first working group meeting via zoom video conference.

**Could you please advise if there are any mornings between 12-15 November that would *not* work for you?** We are thinking 90 mins might be the right amount of time for the first meeting, but let me know if you think differently.

Thanks very much.

s.47F

On Fri, Aug 23, 2019 at 12:35 PM s.47F wrote:

Hi everyone,

Looping back on scheduling here. One of the key members of the working group is currently on leave, and some of the Elevate team are now potentially going to be back out in Australia in September or October. So, let's postpone for now, and I'll loop back in the next few weeks to see if we can try and schedule in-person for then.

Have a great weekend!

Thanks

s.47F

On Mon, Aug 19, 2019 at 10:50 AM s.47F wrote:

Hi everyone,

It was great to meet you all in Canberra for the Uber Elevate / CASA / Airservices / Dept of Infrastructure workshops a few weeks ago.

I noted each of you as the best point of contact for the airspace integration workstream, but please let me know if there is someone else who you think we should be working with instead.

I would like to go ahead and try to schedule the first working group session for this stream.

Ass.47F will be joining via video from San Francisco, it might work best for a **9-10am session one morning**. Though please let me know if this time is unworkable for anyone.

**For the weeks beginning 26 August (next week) and 2 Sept (the week after), could each of you please send to me any dates that this time would *not* work for you? Or if you have someone managing your calendar, could you please put me in contact with them?**

Is everyone based in Canberra and happy to meet there?

Thanks very much.

s.47F

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s. 22(1)(a)(ii)

**From:** MOORE Simon  
**Sent:** Monday, 2 September 2019 10:27 AM  
**To:** s.47F  
**Cc:** [REDACTED]  
**Subject:** Uber: Follow up from 26 August meeting [SEC=UNCLASSIFIED]

Hi s.47F

Thanks again for taking the time to meet in Melbourne last week. It was great to see you again.

Both the Commonwealth and Victorian governments are keen to work with Uber to contribute to the success of this project. The Department of Infrastructure, Transport, Cities and Regional Development will act as a coordination point for certification approvals and Commonwealth regulations and facilitate the process wherever possible.

s.47

The Department has been very happy to meet with Uber over the last few months, most recently here in Canberra around the CASA workshop on 11/12 July and subsequently on 15 August. We are very excited about Uber's plans and are happy to continue to meet frequently over the duration of the project. I'd also like to reaffirm once again that the Department has the relevant experience and expertise to handle commercially sensitive information.

s.47

As agreed, there is great value in meeting in person on a regular basis (every two months) given the significant scope of work and the timeframes we are working towards. We will look to hold the next meeting late-October in

Melbourne. However, we would be very happy to discuss any aspects of the project with you in between meetings and look forward to working with you for the duration of what we see as a very exciting project.

With kind regards  
Simon

Simon Moore  
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Department of Infrastructure, Transport, Cities and Regional Development  
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# Uber project planning discussion

**AGENDA: 26 August 2019**

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**Time and Date:** Monday 26 August 2:30pm – 3:30pm

**Location:** Boardroom, Level 2 (Mezzanine), Terminal 4 (Landside), Melbourne Airport

- 1. Welcome and introductions (Infrastructure)**
- 2. Overview of Uber project plan (Uber)**
- 3. Updates from government/Melbourne airport (all)**
- 4. Ongoing engagement (Infrastructure)**
- 5. Other Business (all)**

DRAFT

# Uber Project Planning Discussion

Chair Brief

DATE: 26 August 2019

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## TALKING POINTS:

- Thank you all for coming today.
- It's the first time we have all met as a group in person so it would be great if everyone could just briefly introduce themselves.
- Thank you. I'd like today to be quite informal so please feel free to jump in as we go along.
- First up on the agenda is an update from Uber on project planning and timelines for the remainder of the year and beyond. So s.47F I'll hand over to you on this one.
- *[Uber presentation]*
- Thank you s.47F
- Now for any updates from the government side of things. Who would like to lead on this or s.47F do you have anything to raise from a Melbourne Airport perspective?
- *[discussion]*
- Thank you. In terms of how we move forward from here. I think there would be value in this group meeting on a semi-regular basis perhaps every other month? Just in terms of ease and not wanting to occupy too much of everyone's time, we will aim to hold the majority of meetings via teleconference but I do think it would be worth getting together in person every few months.
- Would everyone be comfortable with this?
- Thank you. Is there any other business to discuss?
- We will look to have another meeting around mid to late October if that suits everyone?
- Thank you for your time today.



Uber Meeting

s.47



# Uber Elevate

DOCUMENT 6

Working group

26 August, 2019

Uber

COMMERCIAL IN CONFIDENCE







s. 22(1)(a)(ii)

**From:** s.47F  
**Sent:** Thursday, 8 August 2019 6:26 PM  
**To:** s.47F  
**Cc:**  
**Subject:** Re: Meeting in Melbourne [SEC=UNCLASSIFIED]

Hi s.

That's fine, I can come on my own on the 26th.

Thanks

s.47F

On Thu, Aug 8, 2019 at 8:27 AM s.47F wrote:

Hi s.47F

Unfortunately 27th isn't possible due to other commitments.

If you are happy to come to Melbourne that would be great. It would essentially be an opportunity to talk with the relevant government stakeholders and we would maybe look for a bit of an update on your project plan.

Thank you

s.47F

**From:** s.47F  
**Sent:** Wednesday, 7 August 2019 9:43 PM  
**To:** s.47F  
**Cc:**  
**Subject:** Re: Meeting in Melbourne [SEC=UNCLASSIFIED]

Hi s.47F

I am able to be in Melbourne on the 26th, but Rich will be in transit back from the US unfortunately. Is the next day a possibility at all? Otherwise, I can meet on the 26th without Rich.

Thanks

s.47F

On Wed, Aug 7, 2019 at 4:31 PM s.47F wrote:

Hi s.47F and s.47F

We are looking to come to Melbourne Monday 26 August and would be interested in meeting with yourselves and the other members of our government working group.

Grateful if you could advise if you have availability sometime in the afternoon of 26<sup>th</sup>. If you are not able to make a face-to-face, it would still be valuable if you were able to dial in.

Please let me know if that date will work and I will look to set it up.

Thank you

s.47F

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s.47F

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s. 22(1)(a)(ii)

**Subject:** Uber Air discussion - Uber and government representatives [SEC=UNCLASSIFIED]  
**Location:** Boardroom, Level 2 (Mezzanine), Terminal 4 (Landside), Melbourne Airport

**Start:** Mon 26/08/2019 2:30 PM  
**End:** Mon 26/08/2019 3:30 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Drones  
**Required Attendees:** MOORE Simon; s.47F  
s.47F

Hi all

This meeting will provide the opportunity to bring together representatives from Uber and the Commonwealth and Victorian governments to discuss progress on the Uber Air project.

The meeting will take place at the Melbourne airport, map attached. If you are not able to attend in person, please let me know and we will arrange dial in details.

We look forward to meeting with you.

Kind regards

s.47F

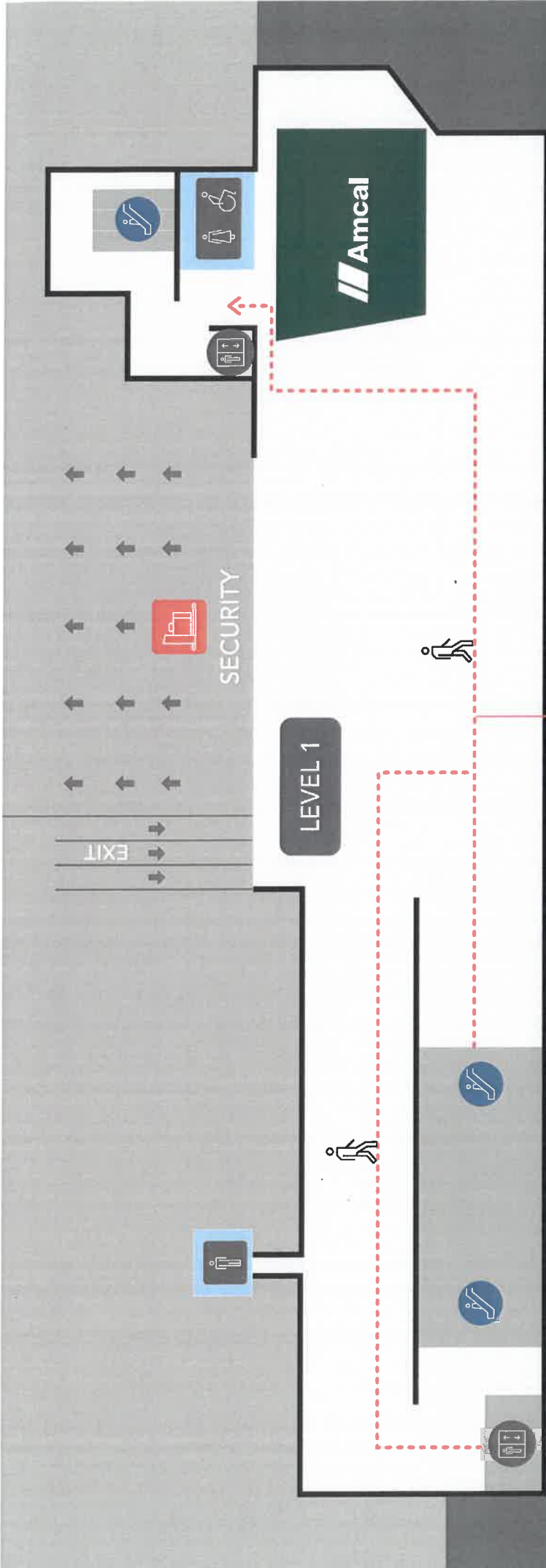
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**TO APAM MANAGEMENT OFFICE**

1. From Ground Floor of Terminal 4, make your way up to First Floor via escalator or lift located between the Jetstar check-in and baggage claim area.
2. Walk towards Amcal Pharmacy, past security (which is on your left).
3. The Entry to the Melbourne Airport Management Office is located adjacent the Amcal Pharmacy.
4. From the foyer, please take the lift or escalator to Level 2 to the Main Reception.