



Smart Cities Plan

ANNUAL PROGRESS REPORT

Western Sydney City Deal

October 2019



Australian Government



ACKNOWLEDGEMENT OF COUNTRY

The Western Sydney City Deal partners acknowledge the traditional owners of the lands that include the Western Parkland City and the living culture of the custodians of these lands.

We recognise that the traditional owners have occupied and cared for this Country over countless generations, and celebrate their continuing contribution to the life of the Western Parkland City.

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This is the first Annual Progress Report for the Western Sydney City Deal.

Through the City Deal, the Australian and NSW Governments and eight local councils are working together to transform the Western Parkland City to a fully realised multi-centred 21st-century city.

The role of each of the partners is evolving over time, including local councils making valuable contributions across a range of commitments.

This City Deal signed in March 2018 is based on a collaborative approach across three tiers of government to create world-class jobs and a great quality of life. The next 20 years will see the delivery of 38 commitments to bring transformative change to the Western Parkland City, including incorporating greater connectivity between the existing metropolitan centres of Campbelltown, Liverpool and Penrith together with the new Western Sydney International (Nancy-Bird Walton) Airport at Badgerys Creek, and the strategic centres of Fairfield, Katoomba, Leppington, Narellan, Richmond-Windsor and St Marys.

This first annual report records progress on City Deal achievements during its first year of implementation as of March 2019. The achievement of commitments over the 20 year term of the City Deal will ensure that the Western Parkland City develops as a prosperous sustainable and diverse multi-centred city, making a significant contribution to the economy and life of NSW and the country.

In the first 12 months, the City Deal has already delivered some important results for the region including providing the opportunity for closer engagement between all three levels of government in delivery outcomes for Western Sydney residents. This report will highlight some of the major successes achieved to date and also provides an overview of the current state of individual commitments.

For more information on the delivery of commitments, visit www.citydeals.infrastructure.gov.au/western-sydney.



KEY achievements

The Western Sydney City Deal brings together the three levels of government and private enterprise to deliver on common goals for the development of a multi-centred Western Parkland City. This partnership model will create better outcomes for the region and its people through a shared vision, mutual cooperation and a coordinated approach to planning and delivery. The outcomes of this partnership since signing are:

1. Realising the 30-minute city by delivering public transport for the Western Parkland City

- Significant progress has been made towards the delivery of Stage 1 of Sydney Metro Greater West (formerly known as North South Rail Link) — from St Marys to the Western Sydney Aerotropolis (formerly known as the Badgerys Creek Aerotropolis) via Western Sydney International (Nancy-Bird Walton) Airport — with the \$100 million jointly funded business case underway. Construction will commence in 2021 and strategic transport planning will set the direction for a broader network and rapid bus corridors.
- Stage 1 of Sydney Metro Greater West will be operational by 2026, as the beginning of what will form the spine of the Western Parkland City and transform connectivity throughout the region.
- The Australian Government announced \$3.5 billion to develop the first stage of Sydney Metro Greater West and the NSW Government announced a contribution of \$2 billion over the next four years to the project as part of its commitment to joint funding.

2. Creating 200,000 jobs by supercharging the Western Parkland City

- The Western City and Aerotropolis Authority has been established as master planner and master developer of the Aerotropolis, with the chair and four members of the Board appointed.
- The Western Sydney Aerotropolis: Land Use and Infrastructure Implementation Plan was released for consultation.
- The \$5 million Investment Attraction Fund was launched.
- The Western Sydney Investment Attraction Office was established in Liverpool.
- The NSW Government has signed 10 Memoranda of Understanding with Aerotropolis 'foundation participants'. These include investment agreements with Mitsubishi Heavy Industries, Sumitomo Mitsui Banking Corporation, Hitachi, Urban Renaissance Agency (Japan), Vitex Pharmaceuticals, Northrop Grumman, 18 NSW space-focused small and medium-sized enterprises, Sydney Markets and the University of Sydney.
- An agreement has also been signed with the NUW Alliance (Universities of Newcastle, NSW and Wollongong) and Western Sydney University to establish a higher education presence in the Aerotropolis by 2026.
- An Indigenous Business Hub has been established in an interim location to deliver coordinated business support services to grow a thriving Indigenous business sector.
- NDIS Quality and Safeguards Commission (NDIS Commission) opened in Penrith providing up to 160 local jobs.
- An Agribusiness Precinct Feasibility Study was released. It showed that there is great potential to capitalise on Western Sydney's existing peri-urban agriculture sector, to leverage the opportunities arising from the Aerotropolis and create 14,500 jobs over 10 years. Future development of the Agribusiness precinct will be led by the Western City and Aerotropolis Authority.

3. Skilling our residents in the region and initiating new education opportunities

- The NUW Alliance (University of Newcastle, University of NSW Sydney, University of Wollongong), Western Sydney University and the NSW Government signed a Statement of Intent to jointly deliver a world-class higher education and research presence specialising in STEM (science, technology, engineering and mathematics) by 2026.
- A temporary TAFE Skills Exchange near Western Sydney International (Nancy-Bird Walton) Airport is planning to provide local training for the workers needed to construct the airport.

4. Respecting and building on local character, enhancing liveability and improving the quality of the local environment

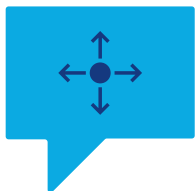
- The \$150 million Liveability Program was launched and successful council projects from the first round of applications for funding commenced in early 2019. This program will give Western Parkland City communities new and redeveloped parks, sports facilities, rejuvenated town centres and cultural spaces.

5. Coordinated and innovative approaches to planning and delivery of housing

- A Planning Partnership has been established, drawing together representatives of all eight Western Parkland City councils as well as Blacktown Council, and representatives from the NSW Department of Planning and Environment, Transport for NSW, Sydney Water and the Greater Sydney Commission. This partnership will achieve more efficient and higher quality outcomes for communities.
- The Project Agreement was signed covering the Australian Government's \$15 million contribution for the Western Sydney Housing Package to streamline planning and housing development.

6. Getting on with delivering for the Western Parkland City through enduring tri-level governance

- Tri-level governance through the Leadership Group, Implementation Board and Coordination Committee (meeting regularly since April 2018) has been established to oversee the delivery of the City Deal.
- An implementation plan—which clearly articulates how and when the commitments of the City Deal will be delivered and how their progress will be measured—was released in December 2018. Agreed by the three tiers of government, this document supports greater public awareness and understanding of the shared vision for Western Sydney in practical terms.
- This inaugural annual progress report was finalised and released. This and subsequent reports will enable the community to track the City Deal's progress and be confident in the Western Parkland City's long-lasting success.



CITY DEAL

commitment snapshots

This section of the report highlights just some of the work underway to deliver the 38 commitments and is focused around the six key themes under the City Deal.

CONNECTIVITY

Realising the 30-minute city by delivering public transport for the Western Parkland City

The railway servicing the new Western Sydney International (Nancy-Bird Walton) Airport will be developed and delivered by Sydney Metro. The project is the first stage of Sydney Metro Greater West that will connect the Western Sydney Aerotropolis and Western Sydney International (Nancy-Bird Walton) Airport to St Marys.

The project is part of a strategic plan for an integrated transport system to better support the development of the Western Parkland City as a multi-centred city connecting the existing metropolitan centres of Campbelltown, Liverpool and Penrith, together with the strategic centres of Fairfield, Katoomba, Leppington, Narellan, Richmond-Windsor and St Marys through the new Western Sydney International (Nancy-Bird Walton) Airport at Badgerys Creek. It will become the transport spine for the region's growth for generations to come, connecting communities and travellers within Western Sydney, and across the metropolitan area, through a fast, easy and reliable metro service.

Key stations will be built at the airport, Western Sydney Aerotropolis and at St Marys—where customers will be able to connect with the broader Sydney transport network.

The Australian and NSW governments are equal partners in Stage 1, with a joint objective to deliver the rail service by the time Western Sydney International (Nancy-Bird Walton) Airport opens in 2026. In March 2019, the Australian Government announced \$3.5 billion to develop Stage 1 and the NSW Government announced a contribution of \$2 billion over the next four years to the project. Construction will commence in 2021.

Sydney Metro is leading development of the final business case for Stage 1, in collaboration with the Australian Government and in consultation with local government. The business case will be informed by broader strategic transport planning for Western Sydney that is being led by Transport for NSW.

A project team, comprising members from the three levels of government, has been established to investigate integrated transport and delivery options for the full Sydney Metro Greater West that will, in the longer term, extend further north to Schofields and south to Campbelltown-Macarthur.

Industry engagement on Stage 1 of the project is underway, with broader community engagement to commence in the coming months. This engagement is seeking to maximise industry and community input as the Stage 1 final business case develops. It will help Sydney Metro make project decisions and ensure the best transport and land use outcomes for the project area.

JOBS FOR THE FUTURE

Investment attraction for the Aerotropolis and the Western Parkland City

In the first year of the City Deal, a number of global firms and innovators have expressed their interest in establishing a presence within the Aerotropolis and across the Western Parkland City, with the NSW Government supported by its City Deal partners already landing the first ten agreements with major national and international organisations.

These agreements represent millions of dollars of investment in NSW to assist in the creation of 200,000 new jobs and industry that will underpin the multi-centred Western Parkland City. The employment, education and innovation opportunities that exist within the Aerotropolis have started to blossom, along with agribusiness, science and research clusters in other Western Parkland City centres.

The Western Sydney International (Nancy-Bird Walton) Airport is enabling the creation of the Aerotropolis that will give the people in Western Sydney access to the best jobs, education opportunities and lifestyles that will be the envy of the world.

The Aerotropolis will be home to a \$50 million investment from defence contractor Northrop Grumman, and secured commitments from Japanese manufacturer Mitsubishi Heavy Industry and bank Sumitomo Mitsui Financial Group to promote investment opportunities and complementary existing industries at Richmond.

There will also be an industry-aligned “multiversity” led by the University of NSW and involving the universities of Newcastle, Wollongong and Western Sydney to deliver a world-class higher education institution at the core of this emerging centre. This will be complemented by the University of Sydney’s global agricultural science hub. Other companies which have taken up the opportunity to be foundational tenants in the Aerotropolis include: Sydney Markets to establish an agribusiness freight and logistics hub; Hitachi to offer its expertise in energy, construction water and railway systems; and Vitex Pharmaceuticals to develop a state-of-the-art pharmaceutical training and research facility which would support about 100 jobs and train up to 200 students at a time.

Japan’s Urban Renaissance Agency is partnering to offer its expertise to support development of the Aerotropolis as a world-class urban environment for the Western Parkland City.

The final agreement entails a Space Industry Hub from 18 NSW space companies, research and education institutions, as well as the CSIRO.

The City Deal partners will continue working to attract local and international firms to the Western Parkland City in 2019 with a focus on establishing the Aerotropolis as a hub for global aerospace and defence companies, advanced manufacturers and agribusinesses to attract more businesses and jobs.

SKILLS AND EDUCATION

TAFE Skills Exchange

TAFE NSW is working with the Australian Government and Western Sydney Airport (formerly known as WSA Co) to establish a Skills Exchange near Western Sydney International (Nancy-Bird Walton) Airport to provide local training for the workers needed to deliver the new airport and support the Western Parkland City.

The TAFE Skills Exchange will constitute a unique partnership that provides an on-site learning hub, creating a job-ready and locally available workforce. It will support workers to fill skill gaps and gain qualifications that can lead to long-term employment and career opportunities closer to home for people in Western Sydney.

An example of a successful skills exchange is the Barangaroo Skills Exchange (BSX) in Sydney. The BSX is a partnership between Lend Lease, TAFE NSW and the Construction and Property Services Industry Skills Council. More than 500 apprentices received on-site training, giving them real industry experience. The apprenticeship completion rate was 84 per cent.

In principle agreement was reached in late 2018 to establish a pilot skills exchange on the airport site until the first quarter of 2020. Longer-term arrangements for the skills exchange are under consideration.

LIVEABILITY AND ENVIRONMENT

Liveability Program

The City Deal committed \$150 million towards the Western Parkland City Liveability Program. The program includes \$60 million each from the Australian and NSW governments with a minimum combined contribution of \$30 million from the 8 City Deal councils. Some councils are contributing additional funding which will result in the program exceeding the initial \$150 million commitment.

In January 2019, the Minister for Population, Cities and Urban Infrastructure, the Hon Alan Tudge MP and NSW Minister for Western Sydney, the Hon Stuart Ayres MP, jointly announced projects valued at up to \$149.82 million in Round 1 of the Western Parkland City Liveability Program. These projects will provide vital community infrastructure and public spaces across the Western Parkland City, including parks, sporting facilities, rejuvenated town centres, as well as art and cultural event spaces.

A further \$24.62 million remains available for a second and final round of the program which is likely to be held in mid-2019. Taken together with Round 1, the total program funding will exceed \$170 million.

Approved Round 1 projects to be delivered by the eight City Deal councils, are as follows.

Blue Mountains



Blue Mountains City Council will deliver a number of projects in their local government area, including:

- Glenbrook Park - Playground for older children including inclusive elements
- Buttenshaw Park, Springwood - Adventure play area and accessible paths
- Wentworth Falls Lake - Improved pedestrian and cycle links, accessible viewing platform, outdoor education pavilion
- Blackheath Soldiers Memorial Park - Accessible toilet and amenities building near existing playground, accessible paths
- Scenic eastern escarpment—Lapstone, Glenbrook, Winmalee, Mount Riverview and Yellow Rock - accessible paths, lookout upgrades, walking track upgrades, improved signage
- Former Lawson Golf Course - Loop path, restored riparian corridors, nature play and picnic areas, and fenced dog off-leash area
- Katoomba - New inclusive children's pool and wet/dry play area with inclusive family change rooms, improved weather protection for larger events
- Springwood and Blackheath - Improved safety and accessibility for pedestrians (including accessible crossings and footpaths), improved visual identity and incorporation of Water Sensitive Urban Design (WSUD) principles
- Springwood Library - Improved access for people with disabilities and older people, new media room and group study areas, new library layout

Funding: \$18,699,959 (includes \$7,479,983.50 from the Australian Government, \$7,479,983.50 from the NSW Government and \$3,739,992 from the council)



Camden



Camden Council will deliver three projects to improve liveability and accessibility to sport and recreation facilities. The three projects are:

Fergusons Land Premier Cricket Facility—Stage 1

In collaboration with Cricket NSW and Camden Cricket Club, this new facility will include a premium cricket field with six turf pitches, along with five training nets, amenities, storage and car parking.

Narellan Sports Hub—Stage 2

Delivery of Stage 2 of the Narellan Sports Hub will provide additional facilities including 14 netball courts (in addition to the current 30); a dedicated athletics facility; an extended international rugby league field; a new cycling and walking track; and a playground.

Synthetic field

The conversion of an existing turf football (soccer) field to a synthetic field will promote higher usage. Potential locations are under consideration.

Funding: \$26,100,000 (includes \$7,500,000 from the Australian Government, \$7,500,000 from the NSW Government and \$10,900,000 from the council, and a further \$200,000 from another NSW grant)

Campbelltown



Campbelltown City Council will deliver Campbelltown Billabong Parklands, a landmark and iconic swimming lagoon at Apex Park in Bradbury. The project will create a series of interlinked and flexible open spaces in a riverine-like parkland setting. It will offset the urban heat island effect experienced in the Campbelltown CBD, integrate with adjacent areas to create a community and recreational hub and celebrate Campbelltown's Aboriginal community through sensitive interpretation within the project design.

Funding: \$18,750,000 (includes \$7,500,000 from the Australian Government, \$7,500,000 from the NSW Government and \$3,750,000 from the council)

Fairfield



Fairfield City Council will upgrade the Fairfield Showgrounds to create a community space and recreational facilities that will encourage community participation, social interaction and healthier lifestyles.

The redevelopment will meet both existing and future community needs and deliver social benefits to a broad section of the community.

Stage 1A (funded by council contributions under the Liveability Program) has commenced and comprises the detailed design and construction of an AFL/cricket field; international football field; synthetic football field; mound seating between the football fields; festival awning with stage; and services infrastructure.

Stage 1B will be funded through Australian, NSW and local government funding under the Liveability Program. It will comprise the detailed design and construction of a range of features such as: an amenities building with integrated stage, architectural and feature lighting; paths; furniture for use across the site; upgrade of existing grandstands; improved field lighting; additional synthetic courts; a playground and exercise equipment; a bike track; a dog park; and passive recreation areas.

Funding: \$25,168,694 (includes \$4,690,847 from the Australian Government, \$4,690,847 from the NSW Government and \$15,787,000 from Council)

Hawkesbury



Hawkesbury City Council will rejuvenate the town centres of Windsor, Richmond and South Windsor. The council will develop a masterplan for each of the towns to implement a range of civic and public domain works to improve pedestrian access, accessibility, amenity and public spaces. The outcome will be a safer and more vibrant public domain with high quality public spaces.

Collectively, the town centre projects will provide the physical infrastructure, amenities and aesthetic presence reflecting the Hawkesbury's cultural and economic ambitions.

Funding: \$18,750,000 (includes \$7,500,000 from the Australian Government, \$7,500,000 from the NSW Government and \$3,750,000 from the council)

Liverpool



Liverpool City Council will deliver a community and recreational hub to be located in Phillips Park, Lurnea. The community hub will provide community and recreational infrastructure to revitalise under-utilised land and ageing council facilities. The hub will provide a new community centre, play and recreation facilities, and quality open space. The project will also include walking tracks, cricket pitches and exercise equipment.

Funding: \$16,200,000 (includes \$6,480,000 from the Australian Government, \$6,480,000 from the NSW Government and \$3,240,000 from the council)

Penrith



Penrith City Council will undertake a project to transform the Regatta Park precinct.

The project will include a new playground, water's edge amphitheatre, cafes, public art, new paths and recreational facilities, and environmental protections to improve water quality and protect the river foreshore from erosion. The project will capitalise on the existing gallery and new pedestrian bridge connecting Regatta Park with the city centre.

Funding: \$24,000,000 (includes \$7,500,000 from the Australian Government, \$7,500,000 from the NSW Government and \$9,000,000 from the council)

Wollondilly



Wollondilly Shire Council's Liveability by Design is a community-centred investment program that will deliver shire-wide improvements to support additional growth, improve access and promote healthy living.

The first stage of the program will deliver two community infrastructure projects, a District Skate Park at Appin Park and outdoor fitness equipment for eight locations across the shire (Dudley Chesham Sportsground, Willis Park, Douglas Park Sportsground, Telopea Park, Wilton Recreational Reserve, Picton Botanic Gardens, Bargo Sportsground and Redbank Reserve).

Detailed concept design, planning work and public consultation for the cultural, civic and community precinct in Picton and the Tahmoor Sporting Complex will also be undertaken.

The capital works components of these projects are expected to be submitted for assessment under the second round of the program in the second half of 2019.

Funding: \$2,346,686 (includes \$938,674.50 from the Australian Government, \$938,674.50 from the NSW Government and \$469,337 from the council)



PLANNING AND HOUSING

Planning Partnership

Local government is leading a collaborative approach to planning for the Western Parkland City through the formation of a Planning Partnership involving the eight City Deal councils, Blacktown City Council and the NSW Government. The Planning Partnership's three initial priorities for 2019 are to deliver uniform, best practice local government engineering design standards; to develop common planning assumptions; and planning for the Aerotropolis Growth Area.

The Western City District Plan and the Land Use Infrastructure and Implementation Plan provide the existing strategic planning framework for the Western Sydney Aerotropolis Growth Area. This will be further developed and will include more detail on the vision for precincts, precinct staging, and strategic environmental and infrastructure corridors.

The individual precinct plans will then give effect to the strategic framework by identifying land use, infrastructure and environmental requirements to a level that is sufficiently detailed to inform the legal planning instruments.

The Planning Partnership is progressing the Western Sydney Aerotropolis Growth Area work with a team comprising representatives from Penrith and Liverpool Councils; the NSW Department of Planning and Environment; the Greater Sydney Commission; Transport for NSW; the Department of Education; the Urban Growth Development Corporation; and Sydney Water.

IMPLEMENTATION AND GOVERNANCE

Western Sydney Delivery Partnerships

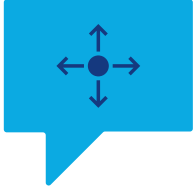
The long-term tri-level governance arrangement for delivering the City Deal is integral to transforming the Western Parkland City to a fully realised 21st-century city. This arrangement comprising the Leadership Group, Implementation Board and Coordination Committee—meeting regularly since April 2018—brings together partners of the City Deal to collaborate on its delivery. While performing distinct roles, the collective efforts of these governance bodies ensure the growth, success and sustainability of the Western Parkland City.

The overarching role of the Leadership Group is to provide the vision and direction for the City Deal and to monitor the progress of its 38 commitments. Its members comprise the Commonwealth Minister for Population, Cities and Urban Infrastructure, the NSW Minister for Western Sydney (as Co-Chairs), and the eight local council mayors (four of whom are selected by councils as representatives on a rotating basis).

The Implementation Board focuses on strategy and momentum to ensure the efficient and timely delivery of City Deal commitments. The board members include the Commonwealth Secretary, Department of Infrastructure, Transport, Cities and Regional Development; the NSW Secretary, Department of Premier and Cabinet; the Chief Coordinator, Western Sydney City Deal – Greater Sydney Commission; and the General Managers/CEOs of the eight local councils.

The role of the Coordination Committee is to ensure alignment of the work of government agencies and organisations delivering infrastructure and services across the Western Parkland City. The committee is chaired by the Chief Coordinator for the Western Sydney City Deal and meetings are attended by representatives from Australian Government agencies, NSW Government agencies, local government and utility organisations.

With its abiding focus on delivering the Western Parkland City, this clear and joined-up governance arrangement provides the assurance and confidence that the City Deal outcomes will be met.



PERFORMANCE METRICS

for the Western Parkland City

The Western Sydney City Deal partners are determined to achieve the overarching goals for the Western Parkland City of:

- improving connectivity in both the public transport and digital space
- increasing investment to support jobs
- increasing education opportunities and providing a focus on STEM training
- restoring, protecting and increasing access to green spaces
- delivering streamlined planning and increased housing supply to support a growing population
- delivering successful long term tri-partisan governance and community partnerships

The City Deal spans a 20-year life cycle and recognises that some commitments will take time to mature and have a measureable impact.

The City Deal has also developed a strong tri-partisan relationship between the Australian, NSW and local governments and is working to deliver positive outcomes for the community.

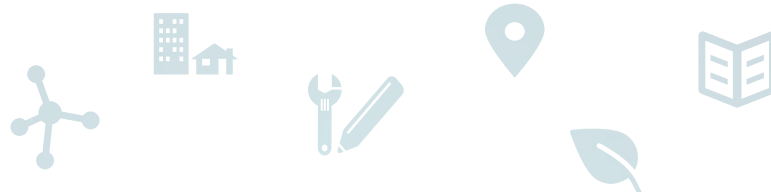
The Western Sydney City Deal Implementation Plan, published in December 2018, sets out eleven key performance metrics for the purpose of tracking the success of the City Deal:

1. Jobs accessible in 30 minutes
2. Work trips by public and active transport
3. Knowledge intensive services
4. Broadband connections within the Western Parkland City
5. Employment growth
6. Reduction in unemployment rate
7. Educational attainment
8. Completion of tertiary education
9. Access to green space area
10. Increased housing supply
11. Timely completion of commitments in accordance with published project milestones

Measurement of these is illustrated on the following pages and is a result of the data collection undertaken by the Australian, NSW and local governments across the Western Parkland City. The currency of the data is indicated for each metric. Some indicators will be updated with the next census.

Further data available for Western Sydney and other cities across Australia can be found in the National Cities Performance Framework (NCPF) on the Australian Government's Smart Cities website: www.smart-cities.dashboard.gov.au/all-cities/overview

Western Sydney City Deal partners intend to further refine the metrics over the next 12 months.





THE WESTERN PARKLAND CITY

A snapshot in time—2019

TRANSPORT CONNECTIVITY



397,000

Average number of jobs within 30 minutes (2016–2018)¹



16.9%

Dwellings within 400m of public transport (2018)²



13.8%

Public Transport

2%

Active Transport

Average number of work trips by public and active transport (2016–2018)³

DIGITAL CONNECTIVITY



11.5%

Workforce in knowledge intensive services (2017–2018)⁴



85.7%

Connected to broadband internet (2016)⁵

SKILLS AND EDUCATION



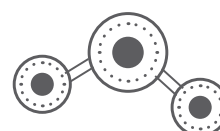
20.4%

Completed Tertiary Education, Bachelor or Higher (2016)⁶



29.8%

Completed a Certificate 3, 4 or Diploma (2016)⁷



8.84%

of Indigenous persons have completed Tertiary Education, Bachelor or Higher (2016)⁸

38.82%

of Indigenous persons have completed a Certificate 3, 4 or Diploma (2016)⁹

IMPLEMENTATION AND GOVERNANCE

Leadership Group

Implementation plan

Coordination Committee

Delivery Office

Supported by all three levels of government



5 of 38

Commitments completed in the 12 months since the signing of the City Deal

1. The number of jobs in the city that can be reached by car in a commute of 30 minutes or less during the morning peak. This indicator represents a city-wide average – commute times in different parts of a city are weighted by population size for 2018 (National Cities Performance Framework (NCPF)).
2. The proportion of dwellings within 400 metres walking distance of a frequently or regularly serviced public transport stop – one with a scheduled service at least every 30 minutes from 7am to 7pm on a normal weekday in 2018 (NCPF).
3. Percentage of work trips by public and active transport in 2016 (NCPF).
4. Percentage employed in knowledge industries from August 2017 to August 2018 (NCPF).
5. The share of households in a city with an active broadband connection, defined as an access speed of 256 kilobits per second or faster in 2016 (NCPF).
6. The share of the population with a Bachelor degree or higher qualification from August 2016 (ABS Census).
7. The share of the population with a Certificate 3, 4 or Diploma from August 2016 (ABS Census).
8. The share of the population with a Bachelor degree or higher qualification from August 2016 (ABS Census).
9. The share of the Indigenous population with a Certificate 3, 4 or Diploma from August 2016 (ABS Census).



JOB FOR THE FUTURE



2.6%

Average employment growth rate (2018)¹



4.9%

Average unemployment rate (2018)²



515,000

Jobs in the Western Parkland City (2018)³



\$43,600

Gross Regional Product per capita (2016–2017)⁴



61.67%

Indigenous workforce participation rate (2016)⁵

565

Indigenous business owners (2016)⁶

LIVEABILITY AND ENVIRONMENT



48.2%

Dwellings with access to public open space within the Western Parkland City (2018)⁹



83.6 years

Life expectancy of a person in the Western Parkland City (2017)¹⁰



1,079,000

Population of the Western Parkland City (2017)¹¹

25,903

Indigenous population of the Western Parkland City (2016)¹²

PLANNING AND HOUSING



1.96%

Population growth rate of the Western Parkland City (2012–2017)⁷



13,134

Housing approvals for the Western Parkland City (2017–2018)⁸

1. Average annual growth rate over previous 5 years to June 2018 (NCPF).
2. Average unemployment rate for previous 12 months to June 2018 (NCPF).
3. Current number of jobs in the region taken from June 2018 (NCPF).
4. Gross regional product measures the monetary value of all goods and services produced in the city from 2016–2017 (NCPF).
5. Percentage of Indigenous population in work or looking for work from 2016 (ABS Census).
6. Number of Indigenous persons who are the owner manager of a business from 2016 (ABS Census).
7. The average annual population growth rate of the city from June 2012 to 30 June 2018 (NCPF).
8. The number of housing approvals in the City Deal local government areas between 30 June 2017 to 30 June 2018 (Delivery Office and Local Governments).
9. The proportion of dwellings within 400 metres walking distance of public open space that is 1.5 hectares or greater within Western Sydney in 2018 (NCPF).
10. The number of years a person born today is expected to live, assuming current age-specific death rates are experienced throughout their lifetime in 2017 (NCPF).
11. Number of persons living in the Western Parkland City in 2017 (NCPF).
12. Number of Aboriginal, Torres Strait Islander persons living in the Western Parkland City in 2016 (ABS Census).



COMMITMENTS FRAMEWORK

for the City Deal

Vision		A thriving future-focused city that is highly connected, innovative and liveable				
Objectives		<ol style="list-style-type: none"> 1. Realising the 30-minute city by delivering public transport for the Western Parkland City 2. Creating 200,000 jobs by supercharging the Western Parkland City 3. Skilling our residents in the region and initiating new education opportunities 4. Respecting and building on local character, enhancing liveability and improving the quality of the local environment 5. Coordinated and innovative approaches to planning and delivery of housing 6. Getting on with delivering for the Western Parkland City through enduring tri-level governance 				
Initiatives	Connectivity	Jobs for the Future	Skills and Education	Liveability and Environment	Planning and Housing	Implementation and Governance
Commitments	Deliver Rail C1*	A world-class Aerotropolis J1, J2	Education and skills S1, S2	Amenity and liveability L1	Housing package P1, P2, P3, P4, P5	Enduring tri-government governance I1, I2, I3
	Rapid bus services C2	Investment and industry attraction J3, J4, J5, J6, J7a, J7b	Building partnerships S3, S4, S5	Protect and preserve environmental assets and parkland character L2, L3	A partnership approach to planning P6	Community partnership I4
	Digital connectivity and smart technology C3, C4, C5, C6	Expanding agribusiness opportunities J8		Streamlined environmental approvals L4	Innovative planning for future infrastructure needs P7	
		Support Indigenous businesses to thrive J9, J10		Improve community health L5		
		More job opportunities J11a, J11b				

* Number denotes commitment described in detail on the following pages

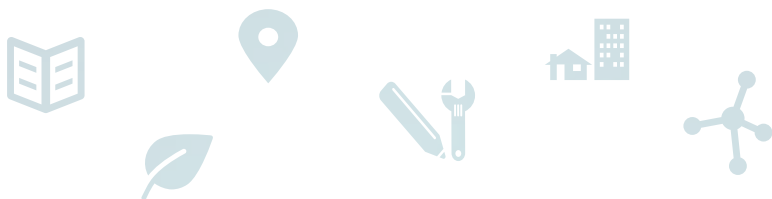




INDIVIDUAL COMMITMENTS

making progress

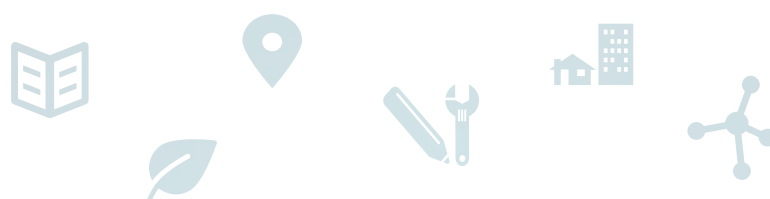
Connectivity (Infrastructure)	
Measuring performance	<p>Infrastructure and Investment</p> <p>The infrastructure and investment performance metrics seek to measure infrastructure and investment needs in our cities. The metrics will help all levels of government, industry and the community to monitor improvements in transport options, reduced travel times and increased economic growth.</p> <p>Performance indicators</p> <ul style="list-style-type: none">• Jobs accessible in 30 minutes• Work trips by public and active transport



Connectivity (Infrastructure)	
Rail for the Western Parkland City	
C1 – Deliver Rail for the Western City	
Commitment description	<p>The Australian and NSW governments will deliver the first stage of Sydney Metro Greater West from St Marys to the Western Sydney Aerotropolis via Western Sydney International (Nancy-Bird Walton) Airport.</p> <p>Both governments are contributing up to \$50 million to a business case process, in consultation with local government. This includes investigation of integrated transport and delivery options for the full Sydney Metro Greater West from Schofields to Campbelltown-Macarthur, and an extension of the South West Rail Link to connect Leppington to the new airport via an interchange at the Western Sydney Aerotropolis.</p> <p>The Australian and NSW governments will be equal partners in funding the first stage of the rail link and have a shared objective to connect rail to the airport in time for its opening in 2026, informed by the business case. In March 2019, the Australian Government committed \$3.5 billion to the first stage, and the NSW Government announced a contribution of \$2 billion over the next four years.</p> <p>The NSW Government is working to protect suitable corridors for future rail connections in Western Sydney.</p>
Progress statement	<p>The final business case for the first stage of the rail link is currently in development. An integrated project team, including staff from local government, has been established within Sydney Metro. Targeted industry engagement has commenced.</p> <p>Progress on the delivery of the Stage 1 business case has been supported by the skills and local experience of local government officers embedded in Sydney Metro, which has been highly valuable to the project.</p>
Next steps and milestones	<p>Q4 2019—Completion of the final business case for the first stage of Sydney Metro Greater West to inform governments' investment decision</p> <p>2021—Commencement of construction</p> <p>Q4 2026—Opening of Stage 1 of Sydney Metro Greater West from St Marys via Western Sydney International (Nancy-Bird Walton) Airport to the Western Sydney Aerotropolis, in time for the opening of the airport</p>
Responsibility	Led collectively by the Australian and NSW (Sydney Metro) governments and supported by local government, in collaboration with the Greater Sydney Commission, landholders, developers, industry and community members.
Financial commitments	\$100 million equally shared contribution from the Australian and NSW governments towards the business case process. Funding from the NSW and Australian governments for local government staff (two full time equivalents) in the business case development process.



Connectivity (Infrastructure)	
Rapid bus services	
C2 – Rapid bus service for the Western City	
Commitment description	The NSW Government will establish rapid bus services from the metropolitan centres of Penrith, Liverpool and Campbelltown to Western Sydney International (Nancy-Bird Walton) Airport before it opens in 2026, and to the Western Sydney Aerotropolis.
Progress statement	Work is underway on the strategic business case for a Western Sydney integrated transport program. This involves identification of road corridors for the rapid bus routes—both interim corridors using existing roads and potential new bus routes required as traffic in the area increases.
Next steps and milestones	<p>Q1 2019—Establishment of a joint team with representatives from Roads and Maritime Services, Transport for NSW and the Western Sydney Planning Partnership to further develop transport assumptions</p> <p>Q4 2019—Completion of the strategic business case for the Western Sydney integrated transport program. This will help inform a decision on the implementation of the rapid bus routes.</p> <p>Prior to 2026—Commencement of new rapid bus services</p>
Responsibility	Led by Transport for NSW, in cooperation with Roads and Maritime Services, Western Sydney Planning Partnership and local government, particularly Penrith City, Liverpool City and Campbelltown City Councils. Supported by Australian Government, in collaboration with the Greater Sydney Commission, landholders, developers and community members.
Financial commitments	As part of C1 Deliver Rail for the Western City.



Connectivity (Digital and smart technology)	
Measuring performance	Digital Opportunities The digital opportunities performance metrics seek to measure the use and provision of information and communication technologies within the Western Parkland City.
	Performance indicators <ul style="list-style-type: none"> • Knowledge intensive services • Broadband connections within the Western Parkland City
Digital connectivity and smart technology	
C3 – Western City Digital Action Plan	
Commitment description	Local governments will lead the development of a Western City Digital Action Plan in collaboration with the Australian and NSW governments, and industry partners.
Progress statement	A tri-government Digital Commitments Steering Committee, including Western Sydney Airport, has been established. Scoping activities were undertaken to determine the vision, objectives and proposed outcomes of the Digital Action Plan. The outcomes of these activities have informed the decision-making processes of the Steering Committee.
Next steps and milestones	Q4 2019—Completion of Digital Action Plan Q4 2019 onwards—Adoption of Digital Action Plan and roll out of identified initiatives
Responsibility	Led by local government supported by the Australian and NSW governments in collaboration with community members and industry partners.
Financial commitments	Councils to contribute \$20,000 each to develop the Digital Action Plan. Actions detailed in the Plan may need to seek funding under government approval processes.
C4 – Smart Western City Program	
Commitment description	The NSW Government will deliver a Smart Western City Program to enable NSW agencies to embed interoperable smart and secure technology—such as transport and utility monitoring systems—into new infrastructure as it is rolled out.
Progress statement	A scoping and planning process is currently underway to develop a program business case. An initial industry briefing was held in February 2019 in the Western Parkland City. The briefing outlined opportunities to co-develop the Digital Western Parkland City.
Next steps and milestones	Q2 2019—Completion of a program business case, in conjunction with the Western City Digital Action Plan (C3)
Responsibility	Led by the NSW Government in cooperation with the Australian Government and supported by local government.
Financial commitments	Subject to future government processes.



Connectivity (Digital and smart technology)	
C5 – 5G Strategy	
Commitment description	The NSW and local governments will develop a 5G Strategy for the Western Parkland City, which will include partnering with a telecommunications carrier to deliver a trial of 5G technology.
Progress statement	Infrastructure NSW has commenced drafting the 5G Strategy, drawing on expert advice from the Commonwealth Department of Communications and the Arts and the telecommunications industry associations.
Next steps and milestones	Q4 2019—Development of the 5G Strategy in conjunction with the Western City Digital Action Plan (C3) Q4 2020—Development of a business case
Responsibility	Led by the NSW Government in cooperation with local government, supported by the Australian Government, in collaboration with telecommunications carriers and industry.
Financial commitments	Subject to future government processes.
C6 – Openly available data sets	
Commitment description	The NSW and local governments will explore, identify and make data publicly available in line with open-data principles. To facilitate this, the Australian Government will establish a Western Parkland City data catalogue on data.gov.au and NationalMap, and support local governments to fully utilise the platform. Better access to local data has the potential to drive innovation and improved service delivery across the Western Parkland City.
Progress statement	Work has commenced across Commonwealth, NSW and local governments to audit public data sets.
Next steps and milestones	Q1–2 2019—All City Deal parties identify data sets to be published and agree protocols for updating Q2–3 2019—Australian Government establishes data platform Q3–4 2019—All City Deal parties upload or link data sets to the data platform. Platform is launched This work will be undertaken in conjunction with the Western City Digital Action Plan (C3)
Responsibility	Led by the Australian Government in cooperation with the NSW and local governments.
Financial commitments	Existing agency resources.



Jobs for the Future	
Measuring performance	<p>Jobs for the Future</p> <p>The jobs and skills performance metrics seek to measure employment, education and training outcomes. Information gained through measuring these metrics will help all levels of government, industry and the community to boost employment through a better understanding of education, skills and industry development needs.</p> <p>Performance indicators</p> <ul style="list-style-type: none"> • Employment growth • Reduction in unemployment rate
A world-class Aerotropolis	
J1 – Western Sydney Aerotropolis	
Commitment description	The Australian, NSW and local governments will work together to establish the Western Sydney Aerotropolis as a world-class city precinct that supports jobs growth. The Australian Government will enable the development of 114 hectares of Commonwealth land at North Bringelly, to accelerate jobs growth and help build the new Western Parkland City. The NSW Government will establish an enabling infrastructure program on the Commonwealth land to kick-start servicing of the precinct.
Progress statement	The Western Sydney Aerotropolis Land Use and Infrastructure Implementation Plan (LUIIP) was released for public exhibition in August 2018. The Western Sydney Planning Partnership has been established to undertake precinct planning for the Aerotropolis. The NSW Government has now entered into ten agreements with foundation partners and investors.
Next steps and milestones	<p>Q4 2019—Stage 2 LUIIP released for community consultation and the initial components of the State Environmental Planning Policy (relating to planning controls to protect the airport) to be finalised. (The Stage 2 LUIIP will be the more detailed version of the initial LUIIP)</p> <p>Q2 2020—NSW Government enabling infrastructure program for Bringelly land designed</p>
Responsibility	Led by the NSW and Australian governments in collaboration with local government.
Financial commitments	Subject to future government processes.
J2 – An authority to masterplan the Aerotropolis	
Commitment description	The Australian and NSW governments will establish an authority to become master planner and developer of the Aerotropolis with an initial focus on the Commonwealth land.
Progress statement	Complete. The Western City and Aerotropolis Authority (WCAA) was established in November 2018. The WCAA comprises a CEO (appointed in December 2018) and an ongoing Chair and four Board Members nominated by the Australian and NSW governments. It will be located in Penrith.
Next steps and milestones	Q1 2019—The recruitment of staff to support the work of the WCAA is underway
Responsibility	The establishment of the WCAA is the responsibility of the NSW Government in collaboration with the Commonwealth and in consultation with councils.
Financial commitments	\$12 million in 2018-19 from the NSW Government.

Jobs for the Future	
Investment and industry attraction	
J3 – Western Sydney Investment Attraction Office	
Commitment description	The NSW Government, with the Australian Government and local governments, will establish the Western Sydney Investment Attraction Office (WSIAO) in Liverpool to attract domestic and international investment. Its initial focus will be on the Aerotropolis, as well as supporting existing industrial areas and employment centres.
Progress statement	Complete. The WSIAO has been established to undertake proactive investment attraction working with key stakeholders domestically and internationally. The WSIAO also enables the co-location of key stakeholders in support of investment attraction activities at its Liverpool office which opened in August.
Next steps and milestones	Work with the Western City and Aerotropolis Authority to undertake long-term investment attraction to Western Parkland City, including the Aerotropolis, by working with key stakeholders domestically and internationally.
Responsibility	Led by the NSW Government and supported by the Australian Government in collaboration with local government.
Financial commitments	Fully operational with 13 staff employed by the NSW Department of Planning, Industry and Environment.
J4 – Investment Attraction Fund	
Commitment description	The NSW Government will establish an Investment Attraction Fund to support the work of the Western Sydney Investment Attraction Office (WSIAO).
Progress statement	The Investment Attraction Fund was launched in October 2018.
Next steps and milestones	Q2 2019—Targeting and funding eligible fast growth and scaling businesses that are creating jobs in Western Sydney. \$5 million fund to be allocated by 30 June 2019
Responsibility	Led by the NSW Government and supported by the Australian Government in collaboration with local government.
Financial commitments	\$5 million Jobs for NSW Funds committed.
J5 – Establish jobs in the region	
Commitment description	The Australian Government will establish the National Disability Insurance Scheme Quality and Safeguards Commission (NDIS Commission) in Penrith, creating up to 150 new jobs in Western Sydney.
Progress statement	Complete. The NDIS Commission was opened officially in Penrith on 1 July 2018. As at 28 February, the NDIS Commission employs 129 staff.
Next steps and milestones	The NDIS Commission will ensure participants receive quality services from providers and workers under the NDIS. It will deliver a new, nationally consistent system to safeguard the rights of NDIS participants, and will achieve this by working with people with disability, providers and the community. 2018-2022—Full establishment of the NDIS Commission employing up to 160 staff in Penrith
Responsibility	Led by the Australian Government.
Financial commitments	Funding administered by the NDIS Commission.

Jobs for the Future	
J6 – High-value employment precincts	
Commitment description	The NSW Government will deliver a Land Use and Infrastructure Implementation Plan (LUIIP) and an associated State Environmental Planning Policy to set the planning framework for the Western Sydney Aerotropolis Growth Area. These policies will identify key employment precincts and safeguard the operation of the Western Sydney International (Nancy-Bird Walton) Airport.
Progress statement	The Stage 1 Western Sydney Aerotropolis LUIIP was released and on public exhibition in August 2018. It outlines three early release precincts in the Western Sydney Aerotropolis Growth Area: the Aerotropolis Core, the Northern Gateway and South Creek. The Western Sydney Planning Partnership will oversee LUIIP stage 2 planning throughout 2019.
Next steps and milestones	Q4 2019—Stage 2 LUIIP to be released for community consultation and the initial components of the State Environmental Planning Policy (relating to planning controls to protect the airport) to be finalised (The Stage 2 LUIIP will be the more detailed version of the initial LUIIP)
Responsibility	Led by the NSW Government in cooperation with local government, supported by the Australian Government in collaboration with landowners, industry groups, residents and Western Sydney Airport.
Financial commitments	Existing agency resources.
J7a – Surplus government land to drive jobs growth	
Commitment description	The NSW and local governments will review government land and explore opportunities for release of surplus or under-utilised land and assets to drive economic growth.
Progress statement	The identification of NSW Government real property holdings was completed in 2018.
Next steps and milestones	Commenced—Review of surplus NSW Government and council land to be informed by precinct plans for the Western Sydney Aerotropolis.
Responsibility	Led by the NSW Government in cooperation with local government and in collaboration with the Australian Government.
Financial commitments	Existing agency resources.
J7b – Surplus government land to drive jobs growth – Multi-User Depot	
Commitment description	The Australian Government will release the Penrith Multi-User Depot for sale, to be used to support jobs growth in the Penrith CBD.
Progress statement	Advisers have been engaged to commence pre-divestment due diligence and planning activities. In January 2019, the Department of Defence engaged Deloitte as the strategic property advisor and project manager for the divestment. Deloitte is currently progressing the due diligence activities and early development of the divestment strategy to underpin the sale process. Penrith Council has been facilitating work with the Department of Defence and the NSW Department of Planning, Industry and Environment on the planning framework for the site.
Next steps and milestones	Q3 2019—Due diligence activities completed Q4 2019—Finalise detailed divestment strategy/plans and determine whether Defence will undertake any site rectification works Q4 2019—Resolution of local government planning outcomes Q4 2019—Completion of independent valuation Q1 2020—Property advertised on the open market Q2 2020—Negotiations/contract of sale, exchange and settle/land transfer finalised (Indicative timing subject to due diligence outcomes)
Responsibility	Led by the Australian Government in cooperation with local government (particularly Penrith City Council), supported by the NSW Government.
Financial commitments	Existing agency resources.

Jobs for the Future	
Expanding agribusiness opportunities	
J8 – Agribusiness precinct	
Commitment description	The NSW Government will commission a feasibility study into an agribusiness precinct for the Western Parkland City.
Progress statement	<p>Complete</p> <ol style="list-style-type: none"> 1. Stakeholder engagement—underpinning an industry-focused and driven approach that included targeted engagement with potential key anchor tenants and early adopters. More than 400 key strategic partners across 120 organisations have been engaged to date. Two key anchor tenants have signed Memoranda of Understanding with the NSW Government, Sydney Markets Limited and Sydney University. 2. Production Possibilities report—completed in October 2018. This report assessed the feasibility and viability of production systems within the precinct, as well as identifying existing agriculture production in Western Sydney. The agribusiness precinct could provide existing industries with the opportunity to grow and co-locate with new industries—taking advantage of shared infrastructure, utilities and the new airport. In terms of new industries, protected cropping was found to be the most attractive proposition due to its high financial yields with its ability to produce more with less, and its climate resilience. Other investment opportunities include berry production and land-based aquaculture. 3. Integrated Intensive Production Hub report—completed in January 2019 and concluded that a world-class integrated, intensive production hub at the agribusiness precinct could transform fresh food production in Sydney. Underpinned by domestic and overseas demand for fresh food, and with circular economy opportunities including innovative water, waste and energy solutions, it will be a game changer for the new Western Parklands City in terms of job creation, revenue generation and fresh food supply. <p>An Agribusiness Precinct Symposium event was held on 18 February 2019. It provided a forum for key strategic partners to engage around the agribusiness precinct opportunity. It also included the public release of both reports and an announcement to progress the agribusiness precinct to implementation with priority planning status.</p>
Next steps and milestones	<p>Future development of the Agribusiness precinct will be led by the Western City and Aerotropolis Authority</p> <p>Q4 2019—Land use precinct planning engagement</p> <p>Q1 2020—Implementation including:</p> <ul style="list-style-type: none"> • development of water and energy plans • establishment of biosecurity export and import protocols • development of the appropriate structure for the Integrated Intensive Production Hub
Responsibility	Led by the NSW Government supported by local government in collaboration with the Australian Government.
Financial commitments	\$500,000 from the NSW Government.

Jobs for the Future	
Support Indigenous businesses to thrive	
J9 – Indigenous Business Hub	
Commitment description	The Australian Government will establish an Indigenous Business Hub in the Western Parkland City, to capitalise on the opportunity for Indigenous businesses and entrepreneurs. The hub will deliver: facilitation of business support; and access to short-term office space and connections to commercial opportunities to support a thriving Indigenous business sector.
Progress statement	An interim Business Hub was established to provide immediate access to support.
Next steps and milestones	2019—A permanent location is to be secured
Responsibility	Led by the Australian Government in partnership with NSW Aboriginal Land Council, and supported by NSW and local governments.
Financial commitments	Funded through Program funding administered by the Department of the Prime Minister and Cabinet.
J10 – Indigenous small business and skills package	
Commitment description	The NSW Government will deliver an Indigenous small business and skills package across the Western Parkland City. The package will include: an expansion of the Opportunity Hub in Campbelltown to help connect Indigenous school leavers with jobs; a new Opportunity Hub in Liverpool; an Indigenous Business Connect Program to support Indigenous people to start or grow a business; 50 additional Bert Evans scholarships and mentoring support for young people; and a dedicated Aboriginal Enterprise Development Officer Program.
Progress statement	The expansion of Opportunity Hub services in Campbelltown to better connect Aboriginal school leavers with employment is progressing as planned with the engagement of a service provider to commence services in Campbelltown. The establishment of a new Opportunity Hub in Liverpool is expected in early 2019 and negotiations with potential service providers are already underway.
Next steps and milestones	Q2 2019—Commencement of expanded Opportunity Hub services in Campbelltown and a new Opportunity Hub in Liverpool Q2 2019—Delivery of the Aboriginal Business Connect Program to support business start-up and growth Q4 2019-Ongoing—Allocation of 50 additional Bert Evans Scholarships for Aboriginal and Torres Strait Island apprentices and mentoring support for Aboriginal trainees and apprentices Q4 2019-Ongoing—Allocation of 50 Aboriginal apprentices and trainees per year with mentoring support through the Way Ahead for Aboriginal People support program
Responsibility	Led by the NSW Government, supported by Australian and local governments, in collaboration with Indigenous organisations.
Financial commitments	\$8 million package funded by the NSW Department of Planning, Industry and Environment.

Jobs for the Future	
More job opportunities	
J11a – Indigenous, social and local participation targets – employment and procurement for construction projects	
Commitment description	The Australian and NSW governments will work to adopt Indigenous, social and local employment and procurement targets in construction projects, including a 2.4 per cent Indigenous employment target and a 3 per cent Indigenous procurement target for construction projects in the district.
Progress statement	<p>Western Sydney Airport Corporation has committed to a comprehensive package of employment targets. This includes:</p> <ul style="list-style-type: none"> • Indigenous workers to make up 2.4 per cent of the total workforce and 3 per cent of all contracts to be awarded to Indigenous businesses during the airport's construction • diversity target of 10 per cent and learning workforce target of 20 per cent by 2025 • local workforce targets of 30 per cent during the airport's construction and • 50 per cent once the airport is fully operational <p>A TAFE Skills Exchange near the airport (commencing in early 2019) will provide local training for the workers needed to construct the airport and other major infrastructure projects.</p> <p>The NSW Government has mandated skills, training and diversity targets through its Action Plan: a ten point commitment to the construction sector. These targets align with the Infrastructure Skills Legacy Program (ISLP). Work commenced in Q1 2019 to identify significant infrastructure projects for the Western Sydney City Deal (WSCD) in collaboration with the Delivery Office and commissioning agencies.</p>
Next steps and milestones	<p>Ongoing—Embed City Deal targets in all Australian and NSW Government major infrastructure projects associated with the WSCD</p> <p>Ongoing—Work with the building and construction industry to identify skill needs to develop pre-employment/pre-apprenticeship and pre-vocational courses that target women, young people and Aboriginal people</p> <p>Ongoing—Promote employment and training opportunities linked to the Western Sydney City Deal to schools through Regional Industry Education Partnerships, engagement with career advisers and utilising Trade Readiness programs</p>
Responsibility	Led jointly by the Australian and NSW governments in collaboration with local government and industry.
Financial commitments	Existing agency resources.
J11b – Indigenous, social and local participation targets – apprenticeships, traineeships and pre-vocational qualifications	
Commitment description	The NSW Government will support the introduction of these targets by increasing funding for apprenticeships and traineeships in Western Sydney, and for pre-vocational qualifications.
Progress statement	<p>On 1 July 2018, fee free apprenticeships were introduced to increase participation in apprenticeships. All NSW apprentices who commenced training after this date are exempt from paying the training fee to the provider. Funding for pre-vocational training falls under the Smart and Skilled Targeted Priorities Pre-vocational and Part Qualifications Program.</p> <p>This commitment supports J11a which commits to adopt Indigenous, social and local employment and procurement targets in construction projects.</p>
Next steps and milestones	<p>Ongoing—Promote fee free apprenticeships to major contractors and subcontractors to encourage an increase in the number of apprenticeships</p> <p>Ongoing—Work with commissioning agencies for early identification of the successful construction contractors for infrastructure projects in order to identify training needs and develop pre-vocational courses that build the capability of the local workforce</p> <p>Ongoing—Work with the Infrastructure Skills Legacy Program (ISLP) to develop innovative approaches to pre-vocational activities and skill development more broadly</p>
Responsibility	Led by the NSW Government in collaboration with the Australian and local governments.
Financial commitments	Smart and Skilled funding.

Skills and Education	
Measuring performance	Skills and Education <p>The skills and education performance metrics seek to measure educational attainment. They will help all levels of government, industry and the community to measure educational attainment, university places and completion of tertiary education.</p> <p>Performance indicators</p> <ul style="list-style-type: none"> • Educational attainment • Completion of tertiary education
Skills and Education	
S1 – TAFE Skills Exchange near Western Sydney International (Nancy-Bird Walton) Airport	
Commitment description	TAFE NSW will work with the Australian Government and Western Sydney Airport to establish a Skills Exchange near the Western Sydney International (Nancy-Bird Walton) Airport, to provide local training for the workers needed to construct the airport and other major projects.
Progress statement	A temporary Skills Exchange by TAFE NSW located near the airport is planned in the first half of 2019.
Next steps and milestones	<p>Q2 2019—Training coordinator appointed</p> <p>Q2 2019—Commencement of training in the facility</p> <p>Q3 2019—Commence negotiations with Western Sydney Airport for longer term TAFE Skills Exchange arrangements</p>
Responsibility	Led by the NSW Government in cooperation with the Australian Government, in collaboration with local government and Western Sydney Airport.
Financial commitments	Subject to future government processes.
S2 – Education partnership	
Commitment description	The NSW Government will seek to establish a partnership agreement on education to identify and deliver more education facilities for the Western City to support urban growth over time, in a manner consistent with the School Assets Strategic Plan.
Progress statement	The NSW Department of Education has a number of existing Memoranda of Understanding (MOUs) with local government and state government agencies. Through these MOUs, the department is working to extend and develop infrastructure more effectively.
Next steps and milestones	<p>Q2 2019—Development of a long-term educational vision for Western Sydney Parkland City including digital commitments and futures learning</p> <p>Q3 2019—Negotiations with 8 Councils undertaken to enable the joint use of schools and other social infrastructure</p> <p>Q3 2019—Development of possible MOUs with key universities identified as part of the multiversity</p> <p>Ongoing—New and upgraded education facilities for the Western City to support urban growth</p>
Responsibility	Led by the NSW Government in cooperation with local government, in collaboration with the Australian Government, Greater Sydney Commission and councils.
Financial commitments	Existing agency resources.

Skills and Education	
Building partnerships through an Aerospace Institute	
S3 – STEM University	
Commitment description	The NSW Government will call for proposals from leading global universities and industry to form part of an integrated Aerospace Institute in the Aerotropolis.
Progress statement	Complete. The Statement of Intent was signed between the NUW Alliance (University of NSW, University of Newcastle and University of Wollongong), Western Sydney University and the NSW Government in 2018.
Next steps and milestones	Q1 2019—Work will continue to finalise a Heads of Agreement and commence commercially binding contractual negotiations Q4 2026—Opening of a STEM University in the Aerotropolis
Responsibility	Led by the NSW Government, supported by Australian and local governments, in collaboration with the university sector.
Financial commitments	Subject to future government processes.
S4 – VET facility in the Aerotropolis	
Commitment description	The NSW Government will establish a permanent VET facility in the Aerotropolis with a focus on construction, aviation and aeronautical-related engineering to support residents of the Western Parkland City to access jobs of the future.
Progress statement	Work is underway to prepare a strategic business case setting out options for the VET facility to commence.
Next steps and milestones	Q2 2019—NSW Government will make an announcement on the preferred approach for establishing the facility
Responsibility	Led by the NSW Government, supported by Australian and local governments, in collaboration with the tertiary education sector.
Financial commitments	Subject to future government processes.
S5 – New public high school focused on the aerospace and aviation industries	
Commitment description	The NSW Government will build a new public high school in the Aerotropolis with vocational links to Western Sydney International (Nancy-Bird Walton) Airport and the aerospace and aviation industries, preparing students for future job opportunities.
Progress statement	The NSW Government is working on building partnerships with educational providers to prepare students for future job opportunities in the aerospace and aviation industries and with vocational links to the airport. A vision for education in the Western Sydney Parkland City and the role of the STEM school within it is being developed.
Next steps and milestones	Ongoing—Building partnerships with educational providers to prepare students for future job opportunities in the aerospace and aviation industries and with vocational links to the airport Q3 2020—Site identified for the public high school. Identification and selection of the future school location will be dependent on planning finalisation of the Aerotropolis Core
Responsibility	Led by the NSW Government, supported by Australian and local governments.
Financial commitments	Subject to future government processes.



Liveability and Environment	
Measuring performance	Liveability and Sustainability <p>The liveability and sustainability performance metrics can help all levels of government, industry and the community to better target policies aimed at promoting safety, social cohesion and human health and improving the quality of the local environment.</p>
	Performance indicator <ul style="list-style-type: none"> Access to green space area
Amenity and liveability across the Western Parkland City	
L1 – Western Parkland City Liveability Program	
Commitment description	To establish a hallmark Western Parkland City Liveability Program. Projects funded will deliver improved community facilities and urban amenity, and enhance liveability to enable and complement new housing supply.
Progress statement	The Liveability Program was launched in late 2018. First round applications were invited from the eight councils of the City Deal and successful projects valued at \$149.82 million were announced in January 2019.
Next steps and milestones	<p>Q1 2019—Projects (Round 1) commence</p> <p>Q2/3 2019—Applications open for Round 2 (final round)</p> <p>Q3 2019—Successful applications announced</p>
Responsibility	Led by the Western Sydney City Deal Delivery Office and the Office of Grants Management on behalf of the NSW Government and in cooperation with the Australian Government.
Financial commitments	The Australian and NSW governments are each contributing \$60 million, with councils contributing a further \$50 million. This will take the total program investment beyond the initial commitment of \$150 million to in excess of \$170 million.
Protect and preserve environmental assets and parkland character	
L2 – Centre of Innovation in Plant Sciences	
Commitment description	The NSW Government will create a Western Sydney Centre of Innovation in Plant Sciences at the Australian Botanic Garden in Mount Annan, providing excellence and leadership in plant science. It will be home to the award-winning Plantbank and new National Herbarium of NSW.
Progress statement	Following the release of the tender, a contract has been awarded to progress the detailed design and construction of the new Herbarium at Mount Annan (Stage 1).
Next steps and milestones	<p>Q3 2019—Detailed design completed and construction of the new Herbarium at Mount Annan commences (Stage 1)</p> <p>Q1 2021—Completion of the new Herbarium construction</p> <p>Q2 2022—Completion of revitalisation of the former Herbarium building at the Royal Botanic Garden, Sydney (Stage 2)</p>
Responsibility	Led by the NSW Government (NSW Office of Environment and Heritage through the Royal Botanic Garden and Domain Trust Authority) in collaboration with Botanic Gardens and Centennial Parklands, and Australian and local governments (particularly Camden and Campbelltown councils).
Financial commitments	\$60 million committed by the NSW Government.

Liveability and Environment	
L3 – Restore and protect South Creek	
Commitment description	The South Creek corridor from Narellan to Hawkesbury has been identified as an important environmental spine and organising landscape element for the Western Parkland City. The NSW Government will develop a strategy for South Creek that will investigate its restoration and protection as part of the broader strategy of integrating land use and water management within the 63,000 hectare catchment.
Progress statement	Stage 1 of the South Creek strategy has been finalised by Infrastructure NSW, in consultation with the Greater Sydney Commission, the NSW Department of Planning and Environment and the councils. Stage 1 includes strategies to effectively manage water, wastewater and flood management in the catchment. It also includes modelling and land-use planning to support green spaces, a blue and green grid, and the protection of an environmental spine for the Western Parkland City.
Next steps and milestones	Q4 2019—Strategy incorporated into land use planning and water cycle management
Responsibility	Led by the NSW Government (Infrastructure NSW), in cooperation with the Australian Government and supported by local government.
Financial commitments	Funding by the NSW Government towards the completion of the South Creek Corridor Strategy and supporting the Strategic Business Case.
Streamlined environmental approvals	
L4 – Strategic assessment under the EPBC Act	
Commitment description	The Australian and NSW governments will progress a Strategic Assessment under the Environment Protection and Biodiversity Conservation (EPBC) Act 1999 (Cth) (EPBC Act) to protect the environment and streamline environmental approvals for development.
Progress statement	<p>The Section 146 agreement was signed by the Commonwealth and NSW governments in relation to the strategic assessment for Western Sydney in November 2018. Public comment was received by the NSW Government on the draft terms of reference for the new strategic assessment.</p> <p>Substantial work has commenced on the draft Cumberland Plain Conservation Plan and the assessment of potential impacts arising from its implementation. Progress to date includes comprehensive vegetation mapping, species modelling to predict the probable location of key species and data resulting from rigorous on-ground flora and fauna surveys undertaken by experienced ecologists.</p> <p>The strategic assessment will maximise conservation outcomes for Cumberland Plain biodiversity, while facilitating proposed new urban development and supporting infrastructure and transport corridors across approximately 40,000 hectares (400 km²) in Western Sydney. The proposed development will largely avoid nationally protected flora and fauna and ensure residential development, urban utilities, roads and railways identified in the Cumberland Plain Conservation Plan will require no further assessment under national environmental law for the next 38 years.</p>
Next steps and milestones	<p>Q1 2019—Terms of Reference finalised</p> <p>Q2 2019—Impact assessment finalised</p> <p>Q3-4 2019—Draft Cumberland Plain Conservation Plan and draft Strategic Assessment Report released for public comment</p> <p>Q4 2019—Final Cumberland Plain Conservation Plan and Strategic Assessment Report considered for endorsement by the Commonwealth Minister</p> <p>Q4 2019—The Commonwealth Minister endorses the Cumberland Plain Conservation Plan and approves classes of action under Part 10 of the EPBC Act</p>
Responsibility	Led by the Australian Government in cooperation with the NSW Government in collaboration with local government.
Financial commitments	Existing agency resources.

Liveability and Environment	
Improve community health	
L5 - Western Sydney Health Alliance	
Commitment description	Local governments, in collaboration with health partners, will establish the Western Sydney Health Alliance to improve coordination and effectiveness of health services in the region, supporting healthier neighbourhoods.
Progress statement	A statement of intent to establish a Health Alliance framework and concept have been developed and adopted by Health Alliance partners. As part of this process a Steering Committee with terms of reference has been established and the development of the framework is currently underway, through the implementation of a stakeholder workshop, to assist with co-designing collective and place-based actions that will be included in the Memorandum of Understanding.
Next steps and milestones	Q3 2019—Completion of framework and detailed project plan for the Western Sydney Health Alliance Q3 2019—Western Sydney Health Alliance commences operation following signing of the Memorandum of Understanding and adoption of the detailed project plan
Responsibility	Led by local government in collaboration with the South West Sydney and Nepean Blue Mountains Local Health Districts, and the South West Sydney and Nepean Blue Mountains Primary Health Networks.
Financial commitments	Council funding and in-kind staffing resources from Local Health Districts and Primary Health Networks.



Planning and Housing	
Measuring performance	<p>Planning and Housing</p> <p>The housing performance metrics seek to measure housing supply and affordability. They will help all levels of government, industry and the community to develop policies to deliver more affordable housing that is located near jobs, services and transport connections.</p> <p>Performance indicator</p> <ul style="list-style-type: none"> Increased housing supply
\$30 million Western Parkland City housing package	
P1 – Housing targets for the Western Parkland City	
Commitment description	The NSW Government will set and publish 5- and 20-year housing targets for each local government area to deliver at least 184,500 homes over the next 20 years consistent with the targets in the Western City District Plan.
Progress statement	The Greater Sydney Region Plan and the Western City District Plan have been released, establishing minimum 5-year local government area and 20-year district housing targets. The six priority councils (Camden, Campbelltown, Fairfield, Liverpool, Penrith and Wollondilly) have completed a review of their existing Local Environmental Plans and identified areas that require alignment with the District Plans.
Next steps and milestones	<p>Q2 2019—The six priority councils will draft Local Strategic Planning Statements aligning with District Plans and exhibit them for public consultation</p> <p>Q4 2019—Finalisation of the Local Strategic Planning Statements</p> <p>Q2 2020—Finalisation of updated Local Environmental Plans, including exhibition for public consultation</p> <p>Q2 2021—Finalisation of updated Local Environmental Plans, including exhibition for public consultation for the remaining two councils (Blue Mountains and Hawkesbury)</p>
Responsibility	Led by the NSW Government in cooperation with local government, supported by the Australian Government, in consultation with landowners and residents.
Financial commitments	Existing agency resources.
P2 – Fast-track local housing strategies	
Commitment description	The Australian and NSW governments will accelerate adoption of new Local Environmental Plans, and associated local housing strategies, by providing \$2.5 million incentive payments to Camden, Campbelltown, Fairfield, Liverpool, Penrith and Wollondilly. New plans will be agreed within two years, and set a course to achieve local housing targets and better quality outcomes for local communities.
Progress statement	The councils have completed a review of their existing Local Environmental Plans and identified areas that require alignment with District Plans. The councils include Camden, Campbelltown, Fairfield, Liverpool, Penrith and Wollondilly.
Next steps and milestones	<p>Q2 2019—Camden, Campbelltown, Fairfield, Liverpool, Penrith and Wollondilly councils to exhibit draft local strategic planning statements aligning with the District Plans for public consultation</p> <p>Q4 2019—Finalise Local Strategic Planning Statements</p> <p>2020—Finalise Local Environmental Plans to align with District Plans including exhibition for public consultation</p>
Responsibility	Councils to undertake housing strategies in cooperation with the NSW Government and incorporating NSW Government-led growth area programs, supported by the Australian Government.
Financial commitments	\$15 million. The Australian and NSW governments will each provide \$7.5 million shared across six councils. Part of the Western Parkland City Housing Package.

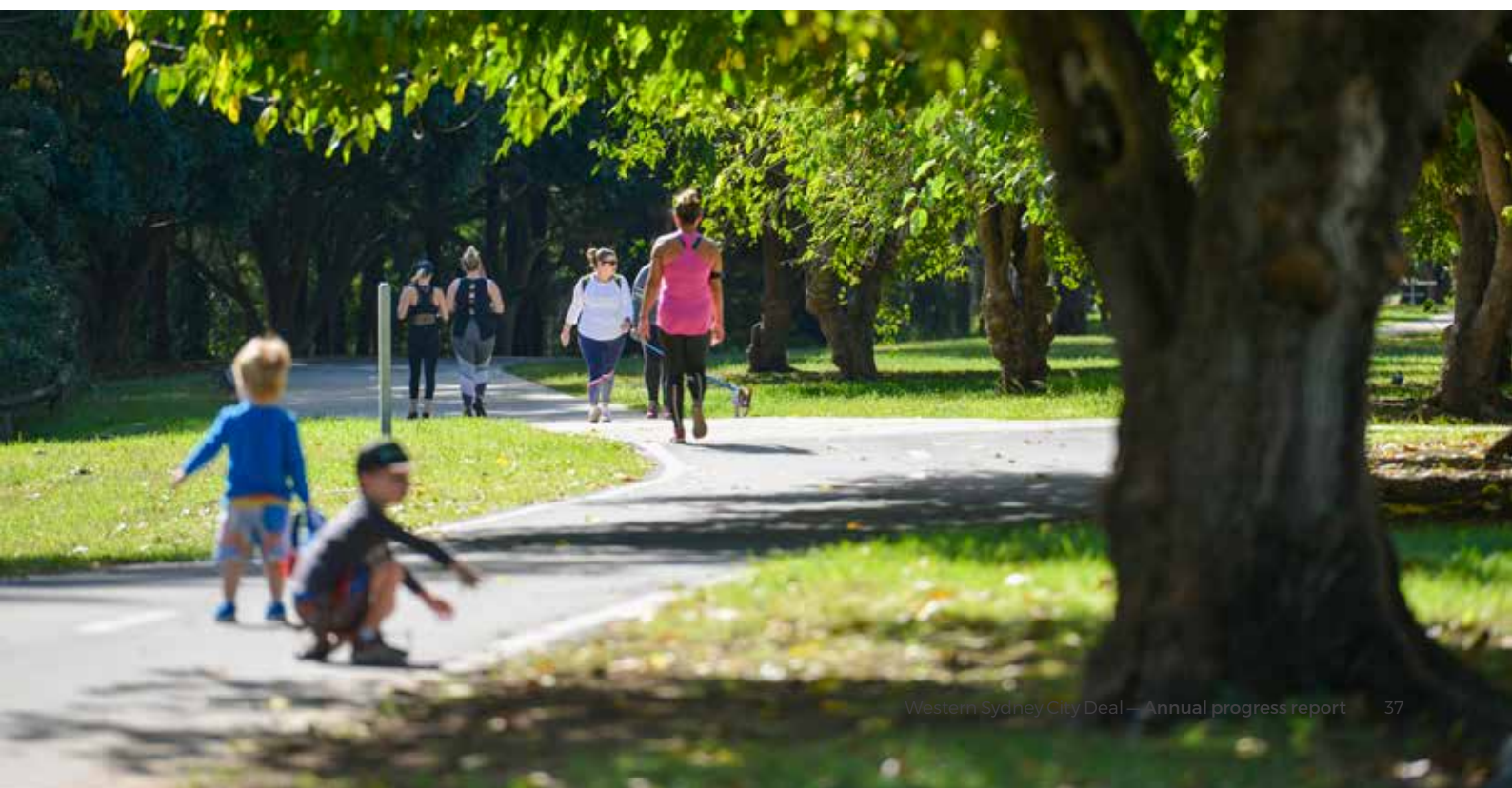
Planning and Housing	
P3 – New Growth Area for the Greater Penrith to Eastern Creek corridor	
Commitment description	The Australian and NSW governments will undertake land use and infrastructure planning for a new Growth Area for the Greater Penrith to Eastern Creek corridor. This will ensure new housing can be planned, delivered and integrated with new infrastructure such as schools, health care and transport.
Progress statement	In consultation with Blacktown and Penrith councils, the NSW Department of Planning and Environment has prepared a draft work schedule and preliminary briefs for specialist studies. A high level land use capability analysis to produce scenarios to be tested by the specialist studies.
Next steps and milestones	Q4 2019—Release of the Second Stage Western Sydney Aerotropolis Land Use and Infrastructure Implementation Plan (LUIIP) for community consultation including a schematic boundary map of the new Growth Area 2020—Finalisation of the LUIIP for the Greater Penrith to Eastern Creek Growth Area and rezoning of first precincts
Responsibility	Led by the NSW Department of Planning and Environment in collaboration with the Planning Partnership, supported by the Australian Government, in consultation with landowners and residents.
Financial commitments	\$2.5 million. The NSW and Australian governments will each provide \$1.25 million. Part of the Western Parkland City Housing Package.
P4 – Uniform local government engineering design standards and telecommunications planning	
Commitment description	The Australian Government will support council development of uniform, best practice local government engineering design standards to simplify the development assessment process, deliver better outcomes for local residents and reduce costs to homebuyers.
Progress statement	The Western Sydney Planning Partnership has established a Working Group of the Planning Partnership councils to drive the project. The Working Group has met and agreed on the project plan. Stakeholder engagement has commenced with industry.
Next steps and milestones	2019—Design standards developed 2019–2021—Standards incorporated into planning controls to support new Local Environment Plans
Responsibility	Led by local government (Western Sydney Planning Partnership), supported by the Australian and NSW governments in collaboration with the telecommunications sector.
Financial commitments	\$1.25 million committed from the Australian Government as part of its contribution to the \$30 million Western Parkland City Housing Package.
P5 – Growth Infrastructure Compacts	
Commitment description	The NSW Government will establish Growth Infrastructure Compacts for the Western Parkland City. The compacts will coordinate planning and delivery of new jobs and housing supply and ensure that the required infrastructure is delivered as it is needed.
Progress statement	To ensure consistency between plans, this work will be completed before the rezoning of precincts, the final development of a Special Infrastructure Contribution scheme, and finalisation of the business case for the first stage of Sydney Metro Greater West.
Next steps and milestones	2019–2020—Growth Infrastructure Compacts developed. This will include sub-regional modelling of transport and water infrastructure to inform infrastructure and service assessments of growth scenarios and land use forecasts (Planning in conjunction with P7)
Responsibility	Led by the NSW Government (Greater Sydney Commission), supported by Australian and local governments, in collaboration with key stakeholders.
Financial commitments	\$10 million from the NSW Government and \$5 million from the Australian Government allocated to Growth Infrastructure Compacts and associated technical models (P7). Part of the Western Parkland City Housing Package. (Includes P7)

Planning and Housing	
A partnership approach to planning	
P6 – Western Sydney Planning Partnership	
Commitment description	The NSW Government will create a new planning partnership with the City Deal councils—Blue Mountains, Hawkesbury, Liverpool, Penrith, Campbelltown, Camden, Fairfield and Wollondilly—in conjunction with Blacktown to achieve more efficient and higher quality outcomes.
Progress statement	Complete. The Western Sydney Planning Partnership has been established and will be initially based in the Greater Sydney Commission Offices in Parramatta.
Next steps and milestones	Commencing 2019—Precinct planning for initial precincts in the Western Sydney Aerotropolis Growth Area (Aerotropolis Core, Northern Gateway and South Creek)
Responsibility	Led by local government in cooperation with the NSW Government and in collaboration with the Australian Government, landowners and residents.
Financial commitments	Initial funding from the NSW Department of Planning and Environment of \$700,000 and councils. In-kind contribution by the Greater Sydney Commission of office space and staffing resources.
Innovative planning for future infrastructure needs	
P7 – Transport and water infrastructure models	
Commitment description	The NSW and Australian governments will develop transport and water infrastructure models to plan innovatively for future infrastructure needs. These models will accelerate development assessment processes and streamline infrastructure delivery, and support the Growth Infrastructure Compacts.
Progress statement	To ensure consistency between plans, this work will be completed before the rezoning of precincts, the final development of a Special Infrastructure Contribution scheme, and finalisation of the business case for the first stage of Sydney Metro Greater West.
Next steps and milestones	2019–2020—Development of transport and water infrastructure models (Planning in conjunction with P5)
Responsibility	Led by the NSW Government, supported by the Australian and local governments, in collaboration with key stakeholders.
Financial commitments	\$10 million from the NSW Government and \$5 million from the Australian Government allocated to Growth Infrastructure Compacts (P5) and associated technical models. (Includes P5)



Implementation and Governance	
Measuring performance	<p>Implementation and Governance</p> <p>The governance, planning and regulation performance metrics seek to measure how effectively planning, governance and regulation support economic, social and environmental outcomes.</p> <p>Performance indicator</p> <ul style="list-style-type: none"> Timely completion of commitments in accordance with published project milestones
Enduring tri-government governance	
I1 – Long-term governance	
Commitment description	The three levels of government will establish a long-term governance arrangement. This will oversee the delivery of the City Deal and the enduring growth and sustainability of the Western Parkland City. The Implementation Board will establish mechanisms to consult with stakeholders.
Progress statement	Governance bodies (Leadership Group, Implementation Board, Coordination Committee and associated sub-committees) were established in early 2018. The Delivery Office (with tri-government staffing) manages the ongoing governance arrangements for the City Deal.
Next steps and milestones	<p>Ongoing—The Delivery Office will continue to manage the governance arrangements for the City Deal, including the Leadership Group and Implementation Board</p> <p>2019 onwards—Regular meetings will be scheduled for these governance bodies</p>
Responsibility	Led by the NSW Government in cooperation with the Australian and local governments.
Financial commitments	Governance groups supported through existing agency resources.
I2 – Western Sydney City Deal implementation plan	
Commitment description	The three levels of government will agree and publish an implementation plan for the City Deal in 2018. The implementation plan will clearly define how these commitments will be delivered, when they will be delivered and who will be responsible.
Progress statement	Complete. The implementation plan was published in December 2018.
Next steps and milestones	<p>2019 onwards—The Delivery Office will manage the ongoing implementation of all City Deal commitments and report through the Leadership Group, Implementation Board and Coordination Committee</p> <p>2019 onwards—Publication of annual progress reports on the City Deal implementation</p>
Responsibility	Led by the NSW and Australian governments in partnership with local government.
Financial commitments	Existing agency resources.

Implementation and Governance	
I3 – Key performance metrics	
Commitment description	To monitor the impact of the commitments delivered through the Western Sydney City Deal, parties will agree and publish key performance metrics in the implementation plan. The City Deal will be evaluated three years after its signing.
Progress statement	Baseline metrics (performance indicators) have been developed for the implementation plan. The development of performance measures is an ongoing process that will evolve and adapt over time through experience and the emergence of new data.
Next steps and milestones	2019 onwards—Publication of annual progress reports on the City Deal implementation 2019–2021—Ongoing monitoring against metrics to inform an evaluation to be undertaken after three years 2021—Review of the City Deal
Responsibility	Led by the NSW Government in cooperation with the Australian and local governments.
Financial commitments	Existing agency resources.
Community partnership	
I4 – Work with Indigenous organisations to maximise opportunities	
Commitment description	The three levels of government commit to work with Indigenous organisations in the Western Parkland City, to realise economic, social and cultural outcomes for Aboriginal people in Western Sydney.
Progress statement	Work has commenced to map the existing Aboriginal governance arrangements, key policies and Aboriginal projects underway across the three levels of government in the Western Parkland City.
Next steps and milestones	Q2 2019—Stakeholder engagement commences Q4 2019—Determination of appropriate governance structure
Responsibility	Led by the NSW Government in cooperation with the Australian and local governments.
Financial commitments	Existing agency resources.







NEXT STEPS

The Australian and NSW governments and the eight local councils in the Western Parkland City will continue to work collaboratively to deliver the City Deal's vision.

Key actions over the next 12 months include:

Realising a more connected Western Parkland City and enabling the 30-minute city by delivering public transport

Connectivity (Infrastructure)

- Completion of the final business case for Stage 1 of Sydney Metro Greater West — from St Marys to the Western Sydney Aerotropolis via Western Sydney International (Nancy-Bird Walton) Airport. Progression to procurement and delivery will be informed by the business case, but will be focused on construction commencing in 2021.
- Completion of the business case for the Western Sydney Integrated Transport Program to inform a decision on the implementation of the rapid bus routes

Connectivity (Digital and smart technology)

- Completion of the Digital Action Plan

Creating 200,000 jobs by supercharging the Western Parkland City

- The Western City and Aerotropolis Authority will commence the master planning process for the Aerotropolis with priority precincts being the Advanced Manufacturing Precinct (focused on space, aerospace and defence industries), the Agribusiness Precinct and the Northern Gateway. The Authority will also focus on industry attraction to promote investment in the Aerotropolis, including the Aerotropolis as the destination of choice for high value-added industry.
- A new Opportunity Hub to open in Liverpool and the expansion of Opportunity Hub services in Campbelltown
- Allocation of the \$5 million Investment Attraction Fund

Skilling our residents in the region and initiating new education opportunities

- Western Sydney Airport will identify short-term training needs with contractors and training for the construction of the new airport will commence in the temporary TAFE Skills Exchange facility
- A long-term educational vision for Western Sydney Parkland City, including digital commitments and futures learning, will be developed by the NSW Department of Education

Respecting and building on local character, enhancing liveability and improving the quality of the local environment

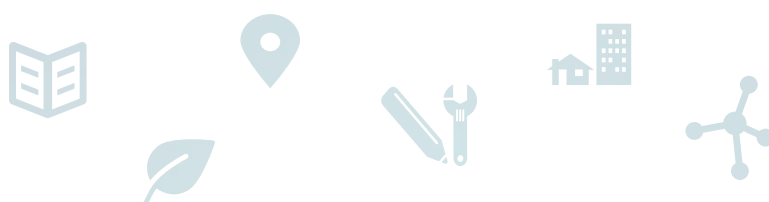
- Construction of projects funded through the Western Parkland City Liveability Program will occur. Applications will be sought for the second round of the program.
- Construction on the new Herbarium at Mount Annan will commence

Coordinated and innovative approaches to planning and delivery of housing

- Release of the next stage of the Western Sydney Aerotropolis Land Use and Infrastructure Implementation Plan for community consultation
- Precinct planning for initial precincts in the Western Sydney Aerotropolis Growth Area (Aerotropolis Core, Northern Gateway and South Creek)

Getting on with delivering for the Western Parkland City through enduring tri-level governance

- City Deal partners will continue to collaborate on the delivery of the City Deal through established tri-level governance arrangements, including the Leadership Group, Implementation Board and Coordination Committee
- Development of refined performance metrics





The City Deal acknowledges the individual positions taken by councils of the Western Parkland City regarding Australian and NSW Government policy.

FOR MORE INFORMATION VISIT:

www.citydeals.infrastructure.gov.au/western-sydney

www.nsw.gov.au/improving-nsw/projects-and-initiatives/western-sydney-city-deal/