

**MEMORANDUM OF UNDERSTANDING  
TO ESTABLISH AND IMPLEMENT CITY DEALS**

**between**

**The Commonwealth of Australia**

**and**

**The State of Tasmania**

# Memorandum of Understanding to establish and implement City Deals

## **1. Preamble**

This Memorandum of Understanding provides an undertaking by the Commonwealth and Tasmania to work together on City Deals. City Deals will improve the lives of people through increased economic growth, more job opportunities and better access to education and training.

Australia's growth as a knowledge based economy, and the prosperity this offers, goes hand in hand with the growth of our cities and the regions surrounding them. To succeed in the 21<sup>st</sup> century economy our cities, both regional and metropolitan, need to be productive and accessible, but they also need to be liveable with a clear focus on serving citizens.

City Deals will formalise the partnership across the three levels of government and define priorities, actions, timeframes and accountabilities for achieving joint goals. City Deals will improve collaboration between all levels of government by coordinating governance, strategic planning, investment and reform. The establishment of City Deals will require all levels of government to consider all available levers to support improved outcomes in our cities.

The Commonwealth will provide support for key transformative infrastructure to implement City Deals. The Commonwealth and Tasmania will bring the full strength of their policy levers to give effect to City Deals. Tasmania and local governments will in turn align land use, policy and regulatory settings and infrastructure priorities to implement the City Deal. This will enable the full economic potential of intervention to be realised.

As a first priority, the Australian and Tasmanian Governments will work with local government to deliver a City Deal for Launceston. Governments will be supported by active input from the local community and stakeholders.

The City Deal will be focused on improving the lives of Launceston residents by supporting education, employment and investment to build on the region's natural advantages. The City Deal will include the development of a new university campus in the centre of Launceston and revitalisation of the historic CBD.

## **2. Principles for collaboration**

The Commonwealth and Tasmania commit to the following foundational principles in support of City Deals. City Deals will:

- a) Provide an ambitious plan to generate economic growth, jobs and housing, reduce travel times and improve educational and environmental outcomes to deliver measurable improvements to people's quality of life and standard of living.
- b) Involve the community in co-designing regional priorities and how they can contribute to implementation.

- c) Prioritise local needs within a context of nationally significant reform, including actions that drive productivity and competition.
- d) Engage the private sector to design better policy and regulatory settings for investment and to accelerate the delivery of key infrastructure by sharing costs fairly between those who directly benefit and the Australian taxpayer.
- e) Take a long-term approach to achieve transformative change within the period of a City Deal, and through sound co-design processes, develop clear short and medium term actions that provide certainty to business and the community.
- f) Identify the 'game-changers' and catalyst actions that will deliver a step-change in growth outcomes and then prioritise delivery
- g) Be flexible to allow for changing needs and emerging priorities.
- h) Deliver action and reform that are additional to governments' usual operations.
- i) Establish streamlined governance design and benchmarking frameworks to enable effective collaboration, coordination within and across governments and strong leadership with clear accountabilities.
- j) Support open access to data for transparent, evidence-based decision making, performance monitoring and smart technology solutions.
- k) Define measurable goals, priorities, actions and implementation timeframes to enable performance to be measured and all parties held to account.

### **3. Domains for action**

Every City Deal will be different. Each will be tailored to reflect the specific needs and growth opportunities of that region. The focus will be on collaborative actions that will transform the economic, social and environmental outcomes for the area.

City Deals will prioritise the following domains for action. City Deals will identify commitments from parties to deliver these complementary and cross-cutting domains.

**Governance, city planning and regulation** – To design and deliver planning and regulatory reforms that improve metropolitan governance arrangements and integrate infrastructure, land use and environmental planning decisions to facilitate economic growth.

**Infrastructure and investment** – To improve accessibility and transport choice in our cities by supporting innovative private and public sector financing solutions and programmed, co-ordinated and evidence-based infrastructure commitments across all three levels of government that are well designed and encourage best use and deployment of existing infrastructure assets.

**Housing** – To improve housing supply and affordability, including by encouraging higher density development, supporting inner city living options, greater diversity of housing options, and integrated planning.

**Jobs and skills** – To improve employment outcomes by supporting skills and industry development and removing barriers to employment, including through improved educational pathways and outcomes.

**Innovation and digital opportunities** – To harness the productive potential of information and communications technologies and the digital economy, including through a conducive and adaptive regulatory environment and a commitment to make data publicly available wherever this is practical and enable a culture of innovation and entrepreneurship.

**Liveability and sustainability** – To improve the environment, attractiveness and resilience of our cities, including support for clean air, green spaces, vibrant arts and cultural experiences, improved community amenity and active transport.

#### 4. Agreement

Through this Memorandum of Understanding the Commonwealth and Tasmania agree to work cooperatively and collaboratively to agree priority locations and improve Australia's cities through the implementation of tailored City Deals.

**SIGNED** for and on behalf of the  
Commonwealth of Australia by:



**The Hon Malcolm Turnbull MP**

Prime Minister of the Commonwealth  
of Australia

29 September 2016

Date

**SIGNED** for and on behalf of the State of  
Tasmania by:



**The Hon Jeremy Rockliff MP**

Acting Premier of the State of Tasmania

29 September 2016

Date