

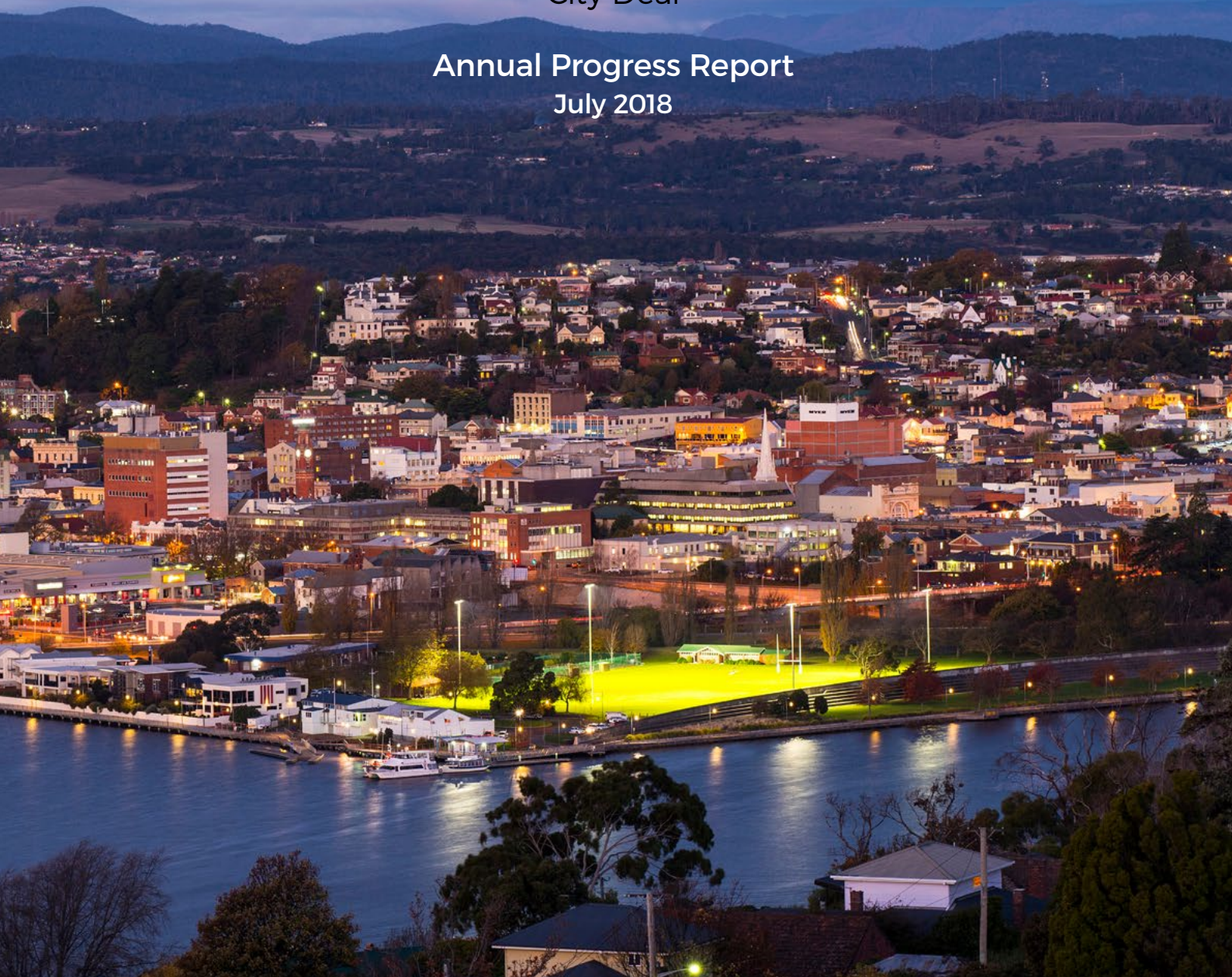


Smart Cities Plan

LAUNCESTON

City Deal

Annual Progress Report
July 2018



Australian Government



City of
LAUNCESTON



Tasmanian
Government



Image credit: Launceston Seaport boardwalk. Tourism Tasmania and Rob Burnett



We are pleased to deliver the first Annual Progress Report for the Launceston City Deal.

Through the City Deal, we are working together to invest in a strong, and prosperous economic future for Launceston, securing its place as a vibrant, liveable, and innovative city.

This City Deal is delivering real benefits for Launceston, including its biggest ever infrastructure build, \$260 million to relocate the University of Tasmania's main Launceston Campus to the heart of the city.

This report highlights the benefits from City Deals of effective collaboration between all levels of government and the local community.

This is the first Annual Progress Report on the Launceston City Deal, signed by the Australian and Tasmanian Governments, and the City of Launceston in April 2017.

The City Deal is a five-year plan to make Launceston one of Australia's most liveable and innovative regional cities, with growing incomes and falling levels of disadvantage.

In its first 12 months of implementation, the City Deal has already delivered some important results for Launceston.

For more information on the delivery of commitments, visit www.citydeals.infrastructure.gov.au.



The Hon. Paul Fletcher MP
Minister for Urban
Infrastructure and Cities
July 2018



The Hon Peter Gutwein MP
Treasurer, Minister for
State Growth, Minister for
Local Government
July 2018



His Worship the Mayor
Alderman Albert van Zetten
City of Launceston
July 2018



KEY achievements

- Investing \$95 million to improve the health of the Tamar Estuary and start delivering on the River Health Action Plan's 12 recommended projects.
- Improving the liveability of the Launceston city centre through the City Heart project. The Civic Square reconstruction has been completed, and significant progress has been made on finalising the Brisbane Street Mall redevelopment, later in 2018.
- Funding and land titles to support the University of Tasmania's relocation of its main campus from Newnham to Inveresk have been settled. The project is receiving a total of \$260 million, the largest single infrastructure investment in Launceston's history.
- Helping make Launceston a Smart City by investing \$3.5 million in the Greater Launceston Transformation Project, including the development of five 3D digital city models. This is in addition to delivering a new Low-Power Wide-Area Network (LoRaWAN) and a range of other 'smart city' and data related commitments, including the release of 34 Launceston datasets on data.gov.au, supporting city planning.
- Developing a more coordinated and integrated approach that supports emerging new technologies, entrepreneurship, and cultural development—key enablers to deliver City Deal projects. The ability to develop a single, coherent knowledge platform around latest technologies and sensing capabilities, is crucial in shaping the future of the city and the region.

For more information on the delivery of all commitments under the Launceston City Deal visit www.citydeals.infrastructure.gov.au.





MAKING LAUNCESTON LIVEABLE

The City Heart Project

The City Heart Project represents northern Tasmanians' vision for the future of Launceston's city centre. The project aims to address Launceston's underperforming inner areas, while leveraging the rich historic and natural amenity of the city. It is the largest project of its kind ever undertaken by the City of Launceston and will be delivered in multiple stages. Each stage includes numerous projects designed to re-energise the city centre, enhance employment opportunities, improve public transport and provide more modern and efficient communications and signage.

Key projects include:

- The Civic Square redevelopment — completed in early July 2018.
- The redevelopment of the Brisbane Street Mall — the tender for this project has been awarded to a local construction company and refurbishment works commenced in late April 2018, with completion scheduled for October 2018.
- The events activation project strategy.
- The St John Street redevelopment project, currently in detailed design phase.
- The wayfinding signage project, currently moving to the tender phase.

A focus for the City Heart Project is to create local construction jobs, with a target of 52 jobs across the construction phase. Additionally, the winning contractor for the Brisbane Street Mall will deliver the project with 20% apprentices and trainees, further developing employment opportunities for young local workers.

This City Heart project delivers benefits across all six domains of the Launceston City Deal. It will complement other key projects, such as the Inveresk university campus precinct and inner city residential development, and will create a vibrant city centre for locals and visitors. The City Heart project is scheduled for completion in 2020.





HELPING MAKE LAUNCESTON A SMART CITY

The Greater Launceston Transformation Project

The Greater Launceston Transformation project (GLTP) is a collaborative project that will transform the region's collective thinking and implementation of Smart City concepts. Through the Smart Cities and Suburbs Program, governments, academia and the private sector are combining forces to deliver outcomes across four main workstreams; innovation, a digital city, education and employment pathways, and digital opportunities for industry. The workstreams will deliver:

- smart analytics to build better educational outcomes.
- new 3D virtual city modelling tools to transform city planning processes.
- a community co-designed innovation framework and hub.
- development of a roadmap to build an intelligent city of the future.
- a plan to deploy smart technology in industries of the future such as aged care and smart emergency response systems.

The new 3D digital city model, covering 6,567km², will incorporate — as an Australian first — valuable new data on population mobility, to generate patterns of movement, density and insights into how people move around the city. This will support future activities to activate public spaces and improve the vibrancy of the city, as well as informing smart emergency response systems. During 2018, City Deal partners are testing 3D data and digital modelling to improve planning outcomes.

The Innovation Hub will bring innovators together and support a Start-up ecosystem. Residents, business owners and researchers will work together to develop a Community Innovation Framework — creating a shift in regional thinking. The Framework will promote the development of new ideas that take advantage of the Low-Power Wide-Area Network and 3D models — allowing users to explore virtual reality technologies and creating a national test-bed for smart city applications.

The Tasmanian Office of the Coordinator General is collaborating with councils of the Greater Launceston area to identify opportunities for further rollout of smart technologies, and exploring potential financial support.

Under the umbrella of the Launceston City Deal, the GLTP is designed to use, create, and share new data and knowledge to achieve maximum leverage from investments in the region. The GLTP aims to address regional challenges of economic growth, education attainment, and social inclusion. We are challenging ourselves — to build a socially inclusive thriving community competing on a global stage.



NEXT STEPS

The Australian Government, the Tasmanian Government and the City of Launceston will continue to work collaboratively to deliver the City Deal's vision. Key actions over the next 12 months will include:

Revitalising Launceston

- Completing the design phase and commencing construction for the new University of Tasmania precinct at Inveresk.
- Completing the Brisbane Street Mall redevelopment under the City Heart Project.
- Releasing the community-led Master Plan to redevelop the Newnham campus site.
- Delivering the Northern Suburbs Revitalisation Plan to provide an integrated approach to the region's planning, infrastructure, housing, and environmental needs.
- Delivering a Launceston Cultural Strategy to better coordinate and promote cultural events and invest in new cultural assets.



Jobs and Skills Growth

- Setting out a vision for northern Tasmania to drive future economic growth and jobs through the Regional Economic Development Plan.
- Developing a business case for a Defence Force cadet facility in the Northern Suburbs.
- Developing a series of projects to support local job seekers, including ongoing support for an Entrepreneurship Facilitator and targeted employer and job seeker forums and activities to enhance local employment networks and opportunities.

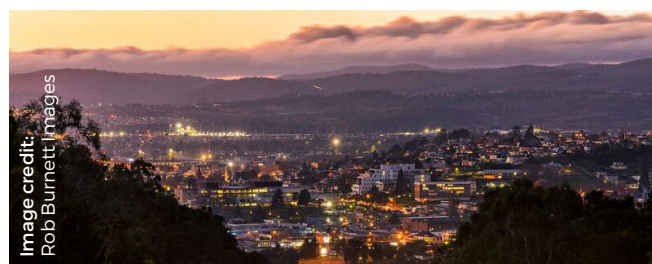
Smart City

- Completing the Greater Launceston Transformation Project.
- Increasing the use of the new LoRaWAN to collect and send information about a range of projects, such as: water quality monitoring in the Tamar, storm water level monitoring, traffic monitoring, vehicle tracking, virtual sensing and tracking, and analysis of logistics.

Improving the health of the Tamar

- Working with TasWater to commence the planning and delivery of projects identified in the River Health Action Plan, including activities across the catchment, and improvements to the combined sewerage and storm water system. Construction work is expected to commence in 2019 and be undertaken over five years.

For more information on the next steps for all commitments under the Launceston City Deal visit www.citydeals.infrastructure.gov.au.





INDIVIDUAL COMMITMENTS

Governance, City Planning and Regulation	
Regional Economic Development Plan	
Project Description	<p>The Regional Economic Development Plan will set out a vision for Northern Tasmania and identify where future economic growth and jobs are likely to emerge.</p> <p>The plan will be developed by 2018. It will provide the framework for the Northern Tasmania Regional Futures Plan and identify long-term targets for regional economic growth. It will focus on delivering business growth by promoting innovation and addressing skill requirements in the food and agribusiness, tourism, manufacturing, innovation and entrepreneurship, health and education sectors.</p> <p>The plan will include an economic vision and objectives for the region; a contextual assessment which identifies areas of regional strength and likely change; an assessment of regional opportunities; an implementation plan that prioritises actions to promote business growth including infrastructure development, city planning, regulatory reform, and investment in innovation, research, education and skills; and a monitoring and evaluation framework.</p>
Progress Statement	<p>The Northern Tasmanian Development Corporation is developing a Key Directions Report comprising two components: a state of the region scenario and future economic growth scenario. This report will provide a snapshot of how the region is currently performing, as well as its potential growth options, which will be tested with regional communities, business and government agencies to inform the creation of the Regional Economic Development Plan. The Key Directions Report will be released during Q3 2018.</p> <p>In March 2018, a Regional Modelling Platform was launched with the support of council members in the region. The Platform has been created to ensure consistent data is used for measuring the region's economic and social profile. It can be accessed at https://economy.id.com.au/northern-tasmania</p> <p>Six key focal areas have been identified within the Regional Economic Development Plan: Industry, Population, Place-making, Human Capital, Investment and Innovation. Emphasis on these areas will shape the plan's ultimate direction.</p>
Next Steps and Milestones	<p>Q3 2018: The Key Directions Report 'Future Economic Growth Scenarios', which identifies key sectors and outlines a preferred future, will be released.</p> <p>Q4 2018: The consultation phase will conclude after running for 14 months. The consultation phase will involve the Northern Tasmanian Development Corporation consulting with enterprises and project proponents to identify business expansion and investment opportunities, new industry sectors, opportunities to leverage cultural assets, capacity building projects and enabling regional infrastructure that will promote and enable economic prosperity within individual local government areas and the region.</p> <p>Q4 2018: The plan will be completed by the end of 2018 and implemented from 2018 to 2022. Further information can be found on the Northern Tasmanian Development Corporation's website: http://ntdc.org.au/redp18/</p>



Governance, City Planning and Regulation

Regional Economic Development Plan

Financial Information

Project cost: \$300,000

Funding partners:

- \$140,000 - Tasmanian Government.
- \$160,000 - Regional Councils (via Northern Tasmanian Development Corporation) (City of Launceston, Northern Midlands, Meander Valley, Flinders, Dorset, Break O'Day, George Town and West Tamar).

Responsibilities

The Northern Tasmanian Development Corporation (NTDC) will develop the plan and engage with regional councils, the Launceston Chamber of Commerce, community groups, Aboriginal associations, Regional Development Australia Tasmania, the University of Tasmania, researchers and the Tasmanian Government.

The plan will be made publicly available following endorsement by the Launceston City Deal Executive Board. The NTDC will provide the Launceston City Deal Executive Board with regular reports on progress against agreed metrics and will release an annual public report.

The Australian and Tasmanian Governments will provide data to support the plan as necessary.



Governance, City Planning and Regulation

Develop agreed metrics to measure progress towards regional targets

Project Description	Develop an agreed set of metrics and datasets by 2018 to measure economic and educational outcomes and monitor success in implementing the Regional Economic Development Plan.
Progress Statement	<p>The Tasmanian Government has been working with the Northern Tasmania Development Corporation, the Launceston Chamber of Commerce, Regional Development Australia Tasmania, the University of Tasmania (UTas), and regional councils to develop the metrics. The National Cities Performance Framework was used as a foundational document to ensure the metrics were focused appropriately and generally consistent with the approach taken to measure change.</p> <p>The metrics have been developed across the three themes of:</p> <ul style="list-style-type: none"> • People – population growth, age profile and migration. • Participation – Secondary school, VET, higher education and employment statistics. • Productivity – focusing on economic and business growth in addition to changes in average income, value of export and innovation. <p>Data has been sourced predominantly from the Australian Bureau of Statistics Census Data with inputs from UTas, Skills Tasmania and the Office of Tasmanian Assessment, Standards, and Certification in relation to the education metrics.</p>
Next Steps and Milestones	Q3 2018: Metrics to be finalised.
Financial Information	Costs associated with developing metrics is funded through existing resources of the commitment partners.
Responsibilities	The Tasmanian Government will work with the Northern Tasmania Development Corporation, the Launceston Chamber of Commerce, Regional Development Australia Tasmania, the University of Tasmania and regional councils to develop the metrics and datasets.



Governance, City Planning and Regulation

Deliver a Regional Industry Forum

Project Description	<p>The regional industry forum was designed to help inform the Regional Economic Development Plan. The forum included a focus on opportunities to improve labour market participation and business productivity and discussion of innovation, regional cooperation, trade, value-add, research and skills.</p> <p>The forum included participants from all levels of government (including regional councils), local small and medium sized businesses, business organisations, community groups, researchers and education providers.</p>
Progress Statement	<p>The forum was successfully held in May 2017. The key messages from employers at the forum were:</p> <ul style="list-style-type: none"> • a need for more on site, in-region training. • better information on support mechanisms for business to find suitable candidates for jobs. • education and training that is tailored to specific business needs. • better access to skill and information sets rather than full qualifications. • more clarity about where to find support and advice about the right kind of training business need for their employees. • difficulty in finding the right person to talk to or information on funding available to support employment and training outcomes. <p>The outcomes from the forum will be used to inform the development of a Regional Economic Development Plan and has been an input into establishing the Tasmanian Governments Training and Workforce Development Priorities.</p>
Next Steps and Milestones	<p>Q3 2018: Work is underway to deliver a second forum targeted at the building and construction industry. The objective of this session will be to promote job opportunities for local job seekers, by:</p> <ul style="list-style-type: none"> • supporting smaller local construction contractors (including sole operators) to bid for sub-contract work on upcoming construction projects (including City Deal projects). • developing those businesses understanding of the support available to recruit and train apprentices and trainees and other skilled labour.
Financial Information	<p>Costs associated with the regional industry forum are funded by the Tasmanian Government.</p>
Responsibilities	<p>The Tasmanian Government worked with the City of Launceston, the Australian Government Department of Jobs and Small Business, the Tasmanian Building and Construction Training Industry Board and the Launceston Chamber of Commerce to deliver the forum.</p>



Governance, City Planning and Regulation

Deliver a survey of local businesses on economic opportunities and labour market conditions

Project Description	The Survey of Employers' Recruitment Experiences will collect information from around 200 local businesses annually from 2017 to 2022. Survey results identify labour market challenges and opportunities in the region to inform the Regional Economic Development Plan.
Progress Statement	<p>In April 2017, the Australian Government Department of Jobs and Small Business conducted its 2017 survey. Findings for this survey were presented to stakeholders in Launceston on 1 March 2018, including representatives from the City of Launceston, the Northern Tasmania Development Corporation, and the Department of State Growth. The presentation drew from a range of data, including the Launceston survey results, to highlight key labour market issues affecting Launceston, including:</p> <ul style="list-style-type: none"> • Employers will need to fill a large number of jobs in the Health Care and Social Assistance industry, as the industry is undergoing rapid employment growth and has many workers approaching retirement age. • Educational attainment is increasing in Launceston, but still lags behind the national average. • Networks are also very important to the prospects of local job seekers, as employers in Launceston often recruit through their personal and professional networks. <p>Fieldwork for the 2018 survey has been completed and results will become available in the latter half of 2018. Two new questions have been added to this survey to help better identify employers' perceptions of current and emerging skills gaps in Launceston.</p>
Next Steps and Milestones	<p>Q2 2018: Conducted 2018 survey.</p> <p>Q3 – Q4 2018: Findings from the 2018 survey will be made available to stakeholders.</p>
Financial Information	Ongoing funding through the Australian Government Department of Jobs and Small Business.
Responsibilities	The Australian Government Department of Jobs and Small Business.

Governance, City Planning and Regulation

Provide Information and Facilitation Services for major projects

Project Description	<p>Information and facilitation services will be provided to investors for regional projects that make a significant contribution to the regional economy, including the creation of regional jobs.</p> <p>This will help investors to better understand the approvals process and speed up development times for projects.</p>
Progress Statement	<p>The Australian Government's Major Projects Facilitation Agency is available to provide advice and guidance on regulatory and approval obligations for major projects – with capital investments over \$20 million – at all stages of development.</p> <p>The Major Projects Facilitation Agency has provided assistance to the City of Launceston to understand the regulatory approvals required to allow residential living in the CBD.</p>
Next Steps and Milestones	Ongoing: Delivery of advice and services to major project owners.
Financial Information	Ongoing service funded through the Department of Industry, Innovation and Science.
Responsibilities	The Australian Government's Major Project Facilitation Agency.



Governance, City Planning and Regulation

Deliver an updated plan for the central city

Project Description	<p>The Council will produce an updated integrated plan for the central city area covering the Cataract Gorge, North Bank (to be officially named), the new university campus at Inveresk, the Esplanade precinct and the CBD.</p> <p>The plan will build on the 2014 Greater Launceston Plan and subsequent developments in the central city area as detailed through the City Heart project.</p> <p>The plan will address future infrastructure, social needs, land use, communication, transport, water, climate resilience and other environmental objectives and promote greater density and in fill development.</p>
Progress Statement	<p>The City of Launceston is developing a project plan for this commitment.</p>
Next Steps and Milestones	<p>Q2 2019: Complete project plan.</p> <p>2020: Central city plan delivered.</p>
Financial Information	<p>The cost of developing the central city plan is funded by the City of Launceston.</p>
Responsibilities	<p>City of Launceston to deliver the plan.</p>



Governance, City Planning and Regulation

Deliver the Northern Suburbs Revitalisation Plan

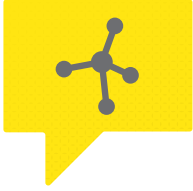
Project Description	<p>The Northern Suburbs Revitalisation Plan will provide an integrated approach to revitalising the northern suburbs infrastructure, public space, transport (including pedestrian-priority and active transport), land-use and broader environmental needs - supporting improved lifestyle, social and economic outcomes for residents.</p> <p>The NSRP will help improve the quality and attractiveness of the suburbs. It will clearly outline opportunities and mechanisms for private sector investment. The NSRP will be coordinated with the Regional Economic Development Plan and transport and housing opportunities outlined in the City Deal.</p>
Progress Statement	<p>Development of the Northern Suburbs Revitalisation Plan (NSRP) is progressing well since the appointment of the project officer, but is now expected to be delivered in Q1 2019 (originally Q4 2018) to allow adequate time for community consultation and endorsement of the Launceston City Council. Major achievements include:</p> <ul style="list-style-type: none"> • A dedicated resource responsible for coordinating the development of the NSRP has been appointed. • A Steering Committee has been established to ensure the commitments outlined in the NSRP are aligned with the highest priority needs of the community. This Steering Committee is supported by formal Terms of Reference and has met three times since the commencement of the project, including for a program logic workshop. • Six pillars that will underpin the NSRP have been identified. These will enable a holistic and integrated community development approach to the focus areas identified in the City Deal. These pillars are: <ul style="list-style-type: none"> > health and wellbeing > infrastructure and public spaces > housing > education > transport > employment and economic growth • Detailed planning, including a Project Plan, Stakeholder Engagement and Communications Plan and Community Engagement Plan is nearing completion.
Next Steps and Milestones	<p>Q3 2018: Needs Assessment finalised. This will ensure any strategies in the Northern Suburbs Revitalisation Plan (NSRP) are founded on available evidence.</p> <p>Q3 and Q4 2018: Stakeholder engagement will occur to inform the commitments detailed in the NSRP.</p> <p>Q1 2019: The NSRP will be delivered.</p>
Financial Information	<p>The City of Launceston has allocated budget for the employment of the Project Officer and activities required to facilitate the development of the Northern Suburbs Revitalisation Plan.</p>
Responsibilities	<p>The City of Launceston, with support from the Tasmanian Government Office of the Coordinator-General, will develop and implement the Northern Suburbs Revitalisation Plan (NSRP).</p> <p>The City of Launceston will report to the Launceston City Deal Executive Board on progress with the NSRP.</p>



Governance, City Planning and Regulation

Reduce Pollution in the Tamar Estuary through accountable investment

Project Description	<p>A Tamar Estuary Management Taskforce was established to oversee the development of a River Health Action Plan.</p> <p>The River Health Action Plan:</p> <ul style="list-style-type: none"> • Recommends priority government investments and policy actions. • Includes preferred options for mitigating the effect on the Tamar Estuary of the combined sewerage and stormwater system. • Enables long-term oversight of the health of the Tamar Estuary and its catchments. • Identifies measurable targets. • Builds on the work of the Tamar Estuary and Esk Rivers Partnership led by NRM North, including the 2015 Water Quality Improvement Plan. <p>The three Tamar Estuary commitments in the City Deal are:</p> <ul style="list-style-type: none"> • Better governance and planning to improve the health of the Tamar Estuary. • Reducing pollution in the Tamar Estuary through accountable investment. • Explore funding and financing options for upgrading Launceston's combined sewerage and stormwater system.
Progress Statement	<p>The Tamar Estuary Management Taskforce was formed in July 2017 and established two working groups, dealing with potential catchment actions and the combined sewerage and stormwater system, to address the issues of the Tamar Estuary's health.</p> <p>The working groups provided draft reports to the Taskforce in November 2017, which were worked into the River Health Action Plan.</p> <p>On 15 February 2018, the Taskforce delivered the River Health Action Plan.</p> <p>On 16 February 2018, the Australian and Tasmanian Governments announced a joint investment of nearly \$95 million to complete 12 projects identified by the Taskforce in its Plan.</p>
Next Steps and Milestones	<p>End of 2018: the Tamar Estuary Management Taskforce is to facilitate the planning and detailed design for the projects.</p> <p>From 2019: Work to commence on the 12 identified projects, to be delivered over five to seven years.</p>
Financial Information	<p>Upon signing the City Deal, the Australian Government committed \$1.5 million over 2 years from 2018-19 for catchment-related actions to reduce pollution and improve the health of the Tamar River through the National Landcare Program.</p> <p>The Tasmanian Government provided \$500,000 to support the work of the Tamar Estuary Management Taskforce.</p> <p>In February 2018, a further investment of \$95 million was committed by the Australian and Tasmanian Governments, to be split in a 50:50 funding arrangement, to implement the 12 recommended projects identified by the Taskforce in the River Health Action Plan.</p>
Responsibilities	<p>The Tasmanian Government has established the Tamar Estuary Management Taskforce (TEMT) to coordinate the development of the River Health Action Plan.</p> <p>The TEMT includes experts and local stakeholders. It reports to the Launceston City Deal Executive Board.</p>



Infrastructure and Investment

Relocate the University of Tasmania's main Launceston campus to the heart of the city

Project Description

City Deal partners will support the University of Tasmania and the local community to deliver a new university campus close to the CBD. This will boost the region's economy and jobs, provide the capacity to grow domestic and international student numbers by 10,000, increase student retention rates and strengthen industry engagement.

The development of the new University campus at Inveresk will provide 430 new jobs across the construction phase (20 per cent of which will be apprenticeships and traineeships) and 225 direct long-term academic and support staff jobs (full-time equivalent) at the University.

The project will:

- Increase the number and diversity of people able to engage in higher education learning pathways.
- Develop areas of research distinctiveness that play to Northern Tasmanian strengths.
- Deliver an economic stimulus to Northern Tasmania through education.
- Contribute a lasting boost in regional and state-wide productivity and link innovation hubs to industry.
- Connect the city and the University, supporting the objectives of the City Heart project.
- Create a 21st century curriculum and learning environment and deliver world class research.
- Deliver infrastructure to encourage active transport opportunities through the city centre.
- Encourage the co-use of facilities by students and the broader community.



Infrastructure and Investment

Relocate the University of Tasmania's main Launceston campus to the heart of the city

Progress Statement

In July 2017, the University of Tasmania (UTas) released a masterplan for the Inveresk site. The community was invited to have its say through Open Days held on 12-13 August 2017 and public submissions were accepted up to 1 September 2017. Feedback from this community consultation process is being used to inform the detailed design phase, including a greater emphasis on business colocation opportunities in the precinct, and increased focus on community access to, and utilisation of, the campus and precinct. The University is also committed to maximising the incorporation of Tasmanian wood products, including structural components where possible, to support the evolution and development of the timber industry.

In early November 2017, UTas submitted a strategic-level business case to Infrastructure Australia (IA). Feedback from IA has been provided to help UTas prepare its final detailed business case, which is due in January 2019.

City Deal partners have now settled their contributions to the project:

- On 16 January 2018, the Australian Government announced its agreement with UTas to provide \$130 million contribution.
- On 25 January 2018, the Tasmanian Government settled its funding agreement with UTas to provide \$60 million.
- The City of Launceston has transferred the land for the Inveresk site to UTas.

The City Deal envisioned the new campus would be completed by 2020. Informed by further detailed planning, the funding agreements between UTas and the Australian and Tasmanian Governments require completion of the new University campus by October 2021. Students and staff will commence using the Inveresk facilities throughout 2021 as buildings are completed, and the site fully operational by the beginning of 2022.

In a related initiative, the Australian Government is providing UTas with a further \$41 million over five years to support an additional 500 sub bachelor Commonwealth Supported Places (CSP) in 2018 and 1000 ongoing sub bachelor CSP from 2019 (for the Northern Transformation project which includes the redevelopment of both the Launceston and Burnie campuses).

UTas is focusing its efforts on building forecast student demand and is on track to use the 500 additional CSP in 2018.

UTas has commenced the internal design work to support a principal consulting architect – to be appointed by mid-2018 – to undertake the detailed design and ensure ongoing and direct engagement with the broader Launceston and regional communities.

Key research themes are consolidating around the health/sports sciences; food innovation; wood, smart cities; tourism and the future of work. New learning priorities are likely to include more focus on 'micro learning' and greater alignment with future industry growth areas (especially health and community services) as well as core future talents for industry – for example complex reasoning, fine motor skills and digital literacy.

A focus on new technologies, entrepreneurship and cultural creativity will be key enablers.



Infrastructure and Investment

Relocate the University of Tasmania's main Launceston campus to the heart of the city

Next Steps and Milestones

Q2 2018: Request for Tender for the Inveresk Principal Consultant closed.

Q2 2018: Planning Scheme Amendment for the Inveresk Precinct was submitted.

Q3 - Q4 2018: Engagement with community and stakeholders in the relevant parts of the design process.

Q4 2018: Development application submitted for approval.

Q1 2019: Final detailed business case submitted to Infrastructure Australia (IA) for assessment.

Q1 2019: IA to assess University of Tasmania's detailed business case, with the assessment to be made public in accordance with IA's processes.

Early 2019: Construction commences at Inveresk.

2021: Construction concludes and occupation of staff and students commences as individual buildings are completed.

2022: Full operations at Inveresk.

Ongoing: Reporting on the project benefits and outcomes.

Financial Information

Funding partners:

- \$64.6 million - University of Tasmania
- \$130 million - Australian Government
- \$60 million - Tasmanian Government
- \$5.4 million (land value) - City of Launceston

Responsibilities

University of Tasmania (UTas) will establish the university precinct, facilitate industry engagement and ensure innovation activities at the University are aligned with the objectives of Regional Economic Development Plan and the Macquarie House Entrepreneurship and Innovation Hub.

UTas to meet requirements in funding agreements with the Australian and Tasmanian Governments.

UTas will report to the Executive Board on progress in establishing the new University campus, broader community benefits and progress in engaging local job seekers and apprentices.



Infrastructure and Investment

Deliver community led master plan for the University of Tasmania's Newnham Campus

Project Description	<p>The University of Tasmania will develop a community led masterplan for its existing Newnham campus site, in collaboration with the City of Launceston.</p> <p>The masterplan will identify opportunities to support the continued growth of the Australian Maritime College on the site and identify preferred uses of the vacant land and buildings.</p> <p>The masterplan will support the objectives of the Northern Suburbs Revitalisation Plan.</p>
Progress Statement	<p>An initial Newnham campus masterplan and associated strategy has been developed and canvassed with key stakeholders. This has resulted in the need to develop a further level of detail to enable the best outcomes for the site and the Northern Suburbs.</p> <p>This will include a wider public consultation process along with consultation with the market and a strong interaction with the Newnham Defence Innovation and Design Precinct strategy.</p> <p>The masterplan will link closely with the Northern Suburbs Revitalisation Plan and the Greater Launceston Metropolitan Passenger Transport Plan.</p>
Next Steps and Milestones	<p>End of Q2 2018: Commenced community consultation process in conjunction with the Northern Suburbs Revitalisation Plan.</p> <p>Q3 2018: Market consultation underway.</p> <p>Q4 2018: Release final Draft Masterplan for the City of Launceston plan approval process.</p>
Financial Information	<p>Costs associated with delivering the community led master plan for the University of Tasmania's (UTas) Newnham Campus will be funded through UTas' existing resources.</p>
Responsibilities	<p>The University of Tasmania (UTas) will develop the master plan in consultation with the City of Launceston and the Tasmanian Government.</p> <p>UTas will report to the Launceston City Deal Executive Board on progress in developing the master plan.</p> <p>The Commonwealth Department of Defence will continue its strong support for the Australian Maritime College, through board membership, the Defence Science Partnership and contracts such as training for Pacific Islanders as part of the Pacific Patrol Boat Program.</p>



Infrastructure and Investment

Implement the Greater Launceston Metropolitan Passenger Transport Plan

Project Description	The Tasmanian Government will progress the release of the final Greater Launceston Metropolitan Passenger Transport Plan (GLMPTP). The draft GLMPTP is objective-based and provides for the increased number of people at the University of Tasmania's Inveresk campus and support for prioritising active transport to create a more 'walkable city'.
Progress Statement	<p>Prior to the development of the City Deal, a draft Greater Launceston Metropolitan Passenger Transport Plan (GLMPTP) had been released for public consultation and targeted discussions with key stakeholders, including the three Greater Launceston Councils.</p> <p>The Tasmanian Government is considering input received during this process and will take into account the capital project commitments made during the 2018 State Government election.</p> <p>In the meantime, Metro – the largest public transport provider in Tasmania - has completed a review of the Launceston network with the aim of improving services. The City of Launceston has commenced work reviewing how the St John Street bus stops location and infrastructure can promote an improved community outcome for public transport. The review considers impacts to public transport schedules, infrastructure upgrades, public safety, accessibility and future usage.</p> <p>The Department of State Growth will work with Metro and the City of Launceston to ensure that any consequences of changes to the location of these stops are clearly understood in terms of how bus services perform operationally as well as any passenger impacts or on the proposed strategies proposed under the GLMPTP.</p>
Next Steps and Milestones	Release of Greater Launceston Metropolitan Passenger Transport Plan - subject to the consideration and approval of the new Tasmanian government and consultation with the Minister for Infrastructure.
Financial Information	Costs associated with the Greater Launceston Metropolitan Passenger Transport Plan are funded through the Tasmanian Government.
Responsibilities	The Tasmanian Government will implement and monitor the Greater Launceston Metropolitan Passenger Transport Plan.



Jobs and skills

Assisting local job seekers to be competitive for local job opportunities

Project Description	<p>Provide targeted employer and job seeker engagement activities that assist local job seekers to be competitive for local employment opportunities.</p> <p>This will include targeted job fairs, workforce planning and development training for businesses and forums to connect employers with government services.</p>
Progress Statement	<p>The Australian Government Department of Jobs and Small Business will work closely with Tasmanian Government and City of Launceston to deliver targeted job fairs, workforce planning and development training to enable local job seekers to be competitive for job opportunities arising through infrastructure projects in the Launceston region.</p> <p>A roundtable was held with Australian Government Department of Jobs and Small Business, Skills Tasmania (Department of State Growth), Launceston Chamber of Commerce and the University of Tasmania (UTas) on 10 May 2018 to discuss strategies to support the objectives of this commitment. Next steps include:</p> <ul style="list-style-type: none"> • The Launceston Chamber of Commerce is working on a construction pipeline to facilitate the hiring of workers for short-term projects. • Skills Tasmania is working with the Building and Construction Training Industry Board to explore potential projects to support apprenticeship outcomes. • UTas is finalising construction timelines.
Next Steps and Milestones	<p>Q2 2018: Australian Government Department of Jobs and Small Business met with stakeholders to discuss possible engagement activities, linked with the construction of the university campus.</p> <p>Q2 - Q4 2018: Employer forums. Connecting job seekers and employers.</p> <p>Q1 2019: Targeted employer/job seeker connection event to fill University of Tasmania campus construction jobs.</p>
Financial Information	<p>Part of ongoing delivery of employment support services by the Australian Government Department of Jobs and Small Business.</p> <p>In-kind or co-funding assistance from the Tasmanian Government and the City of Launceston.</p>
Responsibilities	<p>The Australian Government Department of Jobs and Small Business with support (co-funding or in-kind) from the Tasmanian Government and the City of Launceston.</p>



Jobs and skills

Establish Aboriginal employment targets for infrastructure projects

Project Description	Establish employment targets for Aboriginal Tasmanians in infrastructure projects and infrastructure-related services.
Progress Statement	<p>On 10 May 2018, key stakeholders from City Deal commitments in the Jobs and Skills met to discuss the implementation of their commitments. This included the proponents and funders of the major infrastructure related projects under the City Deal - University of Tasmania (relocation of their campus), City of Launceston (City Heart), Department of Defence (Redevelopment of Youngtown Barracks), Tasmanian Government and Launceston Chamber of Commerce.</p> <p>All stakeholders agreed to work collaboratively to support Aboriginal employment outcomes.</p> <p>In addition, the Australian Government, through the Department of the Prime Minister and Cabinet, contracted STEPs Group Australia, as a Vocational Training and Employment Centre, to support the preparation and placement of up to 50 Aboriginal and/or Torres Strait Islander people into employment, with a focus on Launceston. The Department is reviewing the demand for labour in the Launceston region to determine whether a second Indigenous specific employment program is warranted to maximise employment opportunities for Aboriginal people arising from construction activity, to assist in meeting the City Deal Aboriginal employment targets and support local labor supply and associated costs management.</p>
Next Steps and Milestones	Ongoing: Work with Jobs and Skills leads to utilise agreed practices, processes and mechanisms developed or currently available to achieve the agreed target.
Financial Information	Costs associated with establishing aboriginal employment targets for infrastructure projects are funded by the Department of the Prime Minister and Cabinet.
Responsibilities	The Australian and Tasmanian Government will ensure support is available to businesses, employers and employees, for example, through the Vocational Training and Employment Centre and other employment and business support programs.

Jobs and skills

Provide work experience for disadvantaged youth

Project Description	Three local work experience places will be provided for disadvantaged youth, including Aboriginal Australians, within the City of Launceston.
Progress Statement	Potential partners to implement the commitment have been identified and the City of Launceston Corporate Services Directorate will develop an implementation plan to meet the commitment.
Next Steps and Milestones	<p>During 2018: Undertake recruitment or engagement activities to identify suitable candidates - in progress.</p> <p>During 2018: Selected applicants to commence work experience.</p> <p>2022: Evaluation of the work experience placement.</p>
Financial Information	Costs associated with providing work experience are funded by the City of Launceston.
Responsibilities	City of Launceston will provide three work experience places.



Jobs and skills

Support an Entrepreneurship Facilitator position to 2020

Project Description	The Entrepreneurship Facilitator is located in Launceston and services the broader Launceston and North East Tasmania region. The Facilitator promotes self-employment and provides mentoring and support to individuals interested in starting or growing their own business. The Facilitator also connects individuals with existing support services in the region such as the New Enterprise Incentive Scheme.
Progress Statement	<p>The Facilitator has been assisting people by:</p> <ul style="list-style-type: none"> • delivering individualised mentoring. • identifying the help an individual needs to start or run their own business and connecting them with appropriate services (such as New Enterprise Incentive Scheme) or other support (such as an appropriate mentor). • running networking events to help people connect with other entrepreneurs going through the same journey. • attending career expos and other events to promote self-employment as a career option. • running events such as two Propel Startup Weeks (each week long workshop helps 10 15 young people start their self-employment pathway) and a business incubator program (six week program to help a small group of young entrepreneurs launch their business idea). <p>Between 5 December 2016 and 31 March 2018, the Facilitator assisted 7,268 individuals:</p> <ul style="list-style-type: none"> • 280 individuals were provided comprehensive support. • 6,988 individuals were provided general assistance.
Next Steps and Milestones	Ongoing: Support to June 2020.
Financial Information	Cost: \$985,381 provided by the Australian Government Department of Jobs and Small Business from January 2017 to 30 June 2020.
Responsibilities	The Australian Government Department of Jobs and Small Business.



Jobs and skills

Establish a Jobs Pathways Framework

Project Description

Delivery of a project that will drive a step change in employment and education outcomes, particularly among disadvantaged communities.

The project will:

- Map existing programs to identify successes and gaps, with a view to sharing these experiences with the employment pathways network.
- Work with stakeholders to develop a Launceston Jobs Pathways Framework.

Progress Statement

Since 2016, the Australian Government Department of Jobs and Small Business has contracted an Employment Facilitator to operate in the North and North West of the state to work on the ground to connect people with training, job opportunities and to link them with other existing support.

In implementing this commitment, City Deal partners agreed that mapping of existing programs would be undertaken by the Employment Facilitator. This work was undertaken in May 2018.

Following this activity, Governments will direct resources for this commitment to develop the Launceston Jobs Pathways Framework. The Framework will be a practical tool for employers, parents, job seekers, employment service providers and community organisations to help connect and facilitate employment outcomes in the region.

City Deal partners are also supporting employment pathways. Examples include:

- The University of Tasmania has a pilot project underway in the Northern Suburbs to reconnect disadvantaged groups to work opportunities through tailored TAFE level pathways.
- The City of Launceston is currently investigating participation in the Smith Family Workplace Inspirations program to provide opportunities for students to gain exposure to careers in Local Government with a view to potentially identifying local young people for pathways into employment such as school-based and workplace traineeships and apprenticeships.
- The Tasmanian Government, through Skills Tasmania, have supported a number of recent pathways initiatives with population cohorts in Launceston at risk of disengaging from the workforce. This includes:
 - > Good2Go-Cafe-Training program with the Launceston Police-Citizens Youth Clubs supporting youth at risk.
 - > A collaboration between Migrant Resource Centre North, St Giles and Masonic Care to deliver training and job ready skills for up to 50 participants.
 - > Work with Avidity training, WISE jobactive and the recently opened Peppers Seaport Hotel to get 19 people into work with more in training and high likelihood of job outcomes.
- As the Project has leveraged in-kind resources from three levels of Government, resources can be redirected to actions that enact on either identified gaps in the current pathways, or directly support employment opportunities.
- For example, consultation with the building and construction sector and the Launceston Chamber of Commerce, has identified opportunities to support pathways into construction industry to ensure apprenticeship targets under the City Deal are achieved.

Next Steps and Milestones

Q1 2018: Pathways mapping project – completed.

Q3 2018: Development of projects to form an action plan that supports the employment and apprenticeship targets under the city deal.

Q3 2018: Consensus from project partners on the key projects to form the action plan and associated financial commitment.

Q3 2019: Development of a Launceston Jobs Pathways Framework.



Jobs and skills

Establish a Jobs Pathways Framework

Financial Information	<p>Cost: \$160,000 per annum for two years</p> <p>Funding partners:</p> <ul style="list-style-type: none"> • The City of Launceston • University of Tasmania • Tasmanian Government • Regional Development Australia Tasmania
Responsibilities	<p>City of Launceston is the project lead, working in partnership with Skills Tasmania and the Tasmanian Department of Education.</p> <p>The Australian Government is providing in-kind support through the Department of Jobs and Small Business and the Commonwealth funded Employment Facilitator.</p>

Jobs and skills

Support schools to extend to years 11 and 12 by 2024

Project Description	The extension of high schools to years 11 and 12 will be rolled out in partnership with schools and the broader community.
Progress Statement	<p>In Launceston, two of the five high schools currently not offering Years 11 and 12 will extend their program in 2019. These schools are Kings Meadows High School and Prospect High School, which will be preparing this year to commence offering Year 11 from 2019 and Year 12 from 2020.</p> <p>The three remaining high schools are: Brooks High School; Queechy High School; and Riverside High School.</p> <p>The Tasmanian Department of Education is working with these remaining high schools to explore extending to years 11 and 12 in the future.</p>
Next Steps and Milestones	Ongoing until 2022: Provide support to schools wishing to extend to years 11 and 12.
Financial Information	The cost is part of the Tasmanian Government's state-wide Years 11-12 Extension School Program.
Responsibilities	The Tasmanian Government in partnership with schools and the broader community that choose to participate in the extension program.



Jobs and skills

Establish new Defence Force cadet facility

Project Description	The facility will be established in Launceston's northern suburbs to provide young local people with the opportunity to become a Defence cadet. The cadet program will provide participants with resilience, leadership, team building and practical skills.
Progress Statement	<p>In 2017, the Australian Government Department of Defence has engaged KPMG to undertake an initial business case. This initial business case was completed in June 2018. The proposed new Australian Defence Force Cadet multi-user facility will be established in the Northern Suburbs and is proposed to include training and administration facilities, a Q-Store, parade ground, an open area for minor field training, and sleeping quarters with the capacity to accommodate up to 60 cadets a night. A final detailed business case will be completed towards the end of 2019 with the construction of the new facility to occur in 2021 – 2023.</p> <p>Initial scoping for a suitable site has commenced. No decision has been made by Defence regarding a preferred site.</p>
Next Steps and Milestones	<p>Q2 2018 – Q4 2018: Community Consultation</p> <p>Q4 2019: Detailed Business Case complete</p> <p>2021 - 2023: Construction</p> <p>2023: Completion of Facility</p>
Financial Information	Costs associated with undertaking the business case are funded through the Australian Government Department of Defence.
Responsibilities	The Australian Government Department of Defence.



Innovation and Digital Opportunities

Establish a Launceston hub of the National Institute for Forest Products Innovation

Project Description	The Launceston Hub of the National Institute for Forest Products Innovation will investigate innovation in areas such as forest management, timber processing, wood fibre recovery, advanced manufacturing and the bio-economy. It is based at the University of Tasmania (UTas) and will work closely with UTas.
Progress Statement	<p>The Hub was officially opened by Minister Ruston (Assistant Minister for Agriculture and Water Resources) and Minister Barnett (Tasmanian Minister for Resources) on 14 December 2017.</p> <p>The Launceston Hub of the National Institute for Forest Products Innovation is based at the University of Tasmania (UTas) and allied with the Launceston School of Architecture and Design - furthering the University's reputation as a research institution. This supports the development of the University precinct that builds participation, research and development and industry connections.</p> <p>The industry committee, which includes non-voting members from UTas, the Tasmanian Government and the Australian Government, has met and agreed on the key priorities for the first call for research proposals.</p> <p>Proposals will be sought for research and development projects in the following priority areas relating to Tasmania's forest resources: improved utilisation of the forest resource, new product development, non-timber forest products and services, and improved efficiency and safety along the supply chain. This call was advertised in June 2018.</p>
Next Steps and Milestones	<p>Q4 2018: First call for projects completed and successful projects commissioned.</p> <p>Ongoing: Subsequent calls for projects.</p> <p>Q4 2021: Summary report of program outcomes.</p>
Financial Information	<p>Cost: \$4 million</p> <p>Funding partners:</p> <ul style="list-style-type: none"> • \$2 million - Australian Government Department of Agriculture and Water Resources. • \$2 million - Department of State Growth (Tasmania).
Responsibilities	The Australian and Tasmanian Government will each provide \$2 million, with contributions also sought from industry. The governments have commissioned Forest and Wood Products Australia Limited (FWPA) to provide administrative support to the Launceston Hub.



Innovation and Digital Opportunities

Support delivery of a new Low Power Wide Area Network (LoRaWAN)

Project Description	Roll out a new Low-Power Wide-Area Network through Enterprize (an innovation hub designed to support start-ups). This will enable infrastructure that local developers and businesses can use to create, trial and commercialise new technology solutions for a range of purposes aligned to the Internet of Things. It should also work to accelerate start-up and entrepreneurial activity.
Progress Statement	<p>The Tasmanian Government provided \$100,000 in July 2017 to establish a pilot Low-Power Wide-Area Network (LoRaWAN) in Launceston (LoRaTAS).</p> <p>LoRaTAS was launched in November 2017 with seven live gateways established across the Launceston CBD. LoRaTAS is a collaboration of the Tasmanian Government, Enterprize Tasmania, the University of Tasmania's Sense-T, CSIRO's Data61 and Definium Technologies Pty Ltd. The network was open and free for the community to use for tracking applications and other IoT innovations.</p> <p>The Tasmanian Government committed a further \$5,000 in funding towards the LoRa Schools Challenge in November 2017 for students to test ideas for Internet of Things devices on the LoRaTas network.</p> <p>LoRaTAS has contributed significantly to raising the awareness of the LoRa network within the state by undertaking training workshops, trials in wearables and agricultural sensors and instigating the LoRa schools challenge.</p>
Next Steps and Milestones	<p>Commercial entities (including start-ups), community and research organisations will be showcasing initiatives tested across the Low-Power Wide-Area Network (LoRaWAN) pilot in Launceston (LoRaTAS).</p> <p>The Office of the Coordinator General is working with councils of the region to expand the LoRaWAN network and develop initiatives to test Internet of Things devices within the network.</p> <p>The broad range of applications being considered include:</p> <ul style="list-style-type: none"> • Water quality monitoring in the Tamar • Storm water level monitoring • Traffic monitoring • Vehicle tracking • Virtual sensing and logistical tracking and analytics <p>The LoRa network will continue beyond the end of the pilot with Definium technologies managing the network moving forward and committing to retaining a portion of the network open for innovation and educational purposes.</p> <p>Enterprize will continue to support small businesses who wish to adopt these new technologies.</p>
Financial Information	Funding: \$105,000 provided by the Department of State Growth.
Responsibilities	The Tasmanian Government through Enterprize and the Macquarie House



Innovation and Digital Opportunities

Data Commitments

Project Description	<p>The three data commitments in the City Deal are:</p> <ul style="list-style-type: none"> • Develop a list of datasets that showcases the maturity of open data release for the region. Make all regional openly-licensed datasets available through a dedicated URL on data.gov.au, and a Launceston-specific catalogue item on NationalMap. • Progressively release non-sensitive public data in areas such as the environment and waste, welfare, education, employment and infrastructure. • Northern Tasmanian councils to work together to gradually adopt a consistent approach to data release. This will assist local businesses and community groups that operate across council boundaries.
Progress Statement	<p>Over 30 non-sensitive datasets have been released on data.gov.au since July 2015, and the Launceston data catalogue will continue to be updated.</p> <p>Approximately 5 datasets per month will be added over the period of June to August 2018.</p>
Next Steps and Milestones	<p>In place: City of Launceston to agree on a data rollout strategy.</p> <p>Q3 2018: Identify other high-value datasets.</p> <p>Q3 2018: Explore new ways to present open data.</p> <p>To be delivered mid-2018: Release of the Launceston catalogue on data.gov.au</p>
Financial Information	<p>Costs associated with data commitments are funded through existing resources from the Australian and Tasmanian Governments and the City of Launceston.</p>
Responsibilities	<p>The Australian Government in conjunction with Data 61, will provide the technical components of the project whereas the Tasmanian Government and the City of Launceston will agree on datasets to be featured.</p>



Innovation and Digital Opportunities

Improve digital literacy

Project Description	We will work with local stakeholders, such as the Launceston Chamber of Commerce, to determine the best ways to promote further uptake of the National Broadband Network and deliver programs to improve digital literacy in the community.
Progress Statement	<p>In 2017, The Van Diemen Project provided a list of recommended programs operating in the Launceston region that could be utilised to deliver on the commitment. One of those programs is the Australian Small Business Advisory Service (ASBAS), a funding round run by the Australian Government Department of the Treasury. The next round will be focused on assisting small businesses to enhance their digital skills and capabilities.</p> <p>The ASBAS funding round will provide \$18.02 million over the next 3 years, including \$6.25 million to cover Tasmania, as well as South Australia and Victoria. Successful applicants will provide services to businesses across the entire area. Applications closed on 6 March 2018. Successful providers will be announced before funding is released on 2 July 2018.</p>
Next Steps and Milestones	<p>Q3 2018: Successful provider to be announced to assist small businesses to enhance their digital skills and capabilities.</p> <p>Ongoing: Consult the Tasmanian Government and Launceston Chamber of Commerce on other recommended programs to deliver improvement to digital literacy.</p>
Financial Information	Costs associated with improving digital literacy are funded through existing programs.
Responsibilities	<p>The Australian and Tasmanian Governments and the Launceston Chamber of Commerce.</p> <p>Project partner: Van Diemen Project – providing advice on programs to support digital literacy.</p>



Innovation and Digital Opportunities

Greater Launceston Transformation Project

Project Description

The Tasmanian Government will assist northern Tasmanian councils (Launceston City Council, Meander Valley Council, George Town Council, West Tamar Council) to work together on identifying key technology needs and opportunities. This could include applying for funding through the Australian Government's Smart Cities and Suburbs Program and applying to participate in the Smart Cities and Suburbs Program incubation package.

Progress Statement

The Office of the Coordinator-General commenced discussions with the City of Launceston, West Tamar, Meander Valley and George Town councils to explore smart city approaches to improving service delivery and innovation across the Greater Launceston area.

After two months of consultation and collaboration with the councils, the University of Tasmania and Telstra, the Greater Launceston Transformation project (GLTP) was developed.

The GLTP aims to address regional challenges of economic growth, education attainment and social inclusion. We are challenging ourselves – to build a socially inclusive thriving community competing on a global stage.

The GLTP enables collaboration across four local Councils, the Tasmanian Government, higher education and the private sector to deliver outcomes across four main workstreams of: innovation, a digital city, education and employment pathways and digital opportunities for industry.

The workstreams will deliver smart analytics to build better educational outcomes, new 3D virtual city modelling tools to transform city planning processes, a community co-designed innovation framework and hub, development of a roadmap to build our intelligent city of the future and planning the deployment of smart technology in industries of the future such as aged care and smart emergency response systems.

The project was submitted for funding under round one of the Australian Government's Smart Cities and Suburbs Program and was awarded \$1.6 million in funding in November 2017.

The project commenced on 30 November 2017.

Next Steps and Milestones

Q3 2018: Completion of 3D models covering 6,567 square kilometres and incorporating live 3D scenario modelling.

Q3 2018: People analytics completed that outline patterns of people movement and density and insights into how residents, workers, students and visitors use our city.

Q3 2018: Design and operating model of the innovation framework and hub completed.

Q3 2018: Digital roadmap for councils and emergency response services completed.

The Office of the Coordinator General is working with councils of the Greater Launceston area region to identify opportunity for round 2 of the Smart Cities and Suburbs Program.



Innovation and Digital Opportunities

Greater Launceston Transformation Project

Financial Information

Funding: \$3.5 Million

Funding partners:

- \$1,580,000 - Australian Government
- \$600,000 - Tasmanian Government
- \$295,400 - Launceston City Council
- \$72,940 - West Tamar Council
- \$72,940 - Meander Valley Council
- \$31,470 - George Town Council
- \$250,000 - University of Tasmania
- \$598,050 - Telstra

Responsibilities

Tasmanian Office of the Coordinator General in partnership with regional councils.



Liveability and sustainability	
Implement the City Heart Project	
Project Description	<p>The \$19.4 million City Heart project will be implemented to reposition Launceston's CBD as a competitive, vibrant and attractive retail and visitor experience. The City Heart project will redevelop Launceston's Civic Square and Brisbane Street Mall, develop Wi-Fi infrastructure and improve signage and public transport.</p> <p>It will also support the City of Launceston to maximise outcomes from the CH Smith development and the attraction of additional event opportunities at the University of Tasmania Stadium.</p>
Progress Statement	<p>The City Heart project officially commenced on 10 July 2017. Stage 1 of the City Heart project is underway, with seven projects to deliver:</p> <ul style="list-style-type: none"> • The first major project is the Civic Square redevelopment, which is well progressed in the construction phase and scheduled for completion in early July 2018. • The construction phase of the Brisbane Street Mall project commenced on 24 April 2018 and is scheduled for completion in October 2018. • The events activation project strategy and Wi-Fi has been developed ready for implementation. • Detailed design of the St John Street project is scheduled for late 2018. • The Wayfinding project is currently preparing to move into the tender phase. • A funding application to Building Better Regions Fund for City Heart Stage 2 was submitted December 2017.
Next Steps and Milestones	<p>Q3 2018: Complete Civic Square Reconstruction.</p> <p>Q4 2018: Complete Brisbane Street Mall Reconstruction.</p> <p>Q4 2019: Complete St John Street Redevelopment.</p> <p>Q4 2019: Complete Wayfinding.</p> <p>To be Implemented: Events Activation Project.</p> <p>To be Implemented: Wi-Fi Project.</p> <p>Q4 2019: Overall completion of City Heart Stage 1.</p>
Financial Information	<p>Project cost: \$19.4 million for Stage 1</p> <p>Funding partners:</p> <ul style="list-style-type: none"> • \$7.5 million - Australian Government • \$5.8 million - Tasmanian Government • \$6.1 million - City of Launceston
Responsibilities	<p>The project is being delivered by the City of Launceston, in partnership with the Tasmanian and Australian Governments.</p>



Liveability and sustainability

Deliver a Launceston Cultural Strategy

Project Description	<p>Deliver a Launceston Cultural Strategy in 2018 in partnership with local cultural organisations and Aboriginal associations, to better coordinate and promote cultural events, invest in new cultural assets, review City of Launceston processes and assets that support or influence cultural considerations and incorporate arts and culture as a key element of city planning.</p> <p>The Cultural Strategy will recommend actions to promote a sense of belonging and pride for the community. It will leverage Launceston's status as Australia's third oldest city, its Aboriginal heritage and the Queen Victoria Museum and Art Gallery to increase local engagement in cultural activities and promote Launceston as a year round cultural tourism destination.</p> <p>The activities identified in the strategy will help inform city wide planning initiatives such as the Northern Suburbs Revitalisation Plan and City Heart project.</p>
Progress Statement	<p>Q3 2017: A cultural unit was established in the City of Launceston and an Executive Officer appointed for 12 months to provide expert cultural consultancy.</p> <p>Q1 2018: As part of this work, a feasibility study on the Queen Victoria Museum and Art Gallery was commissioned and completed in June 2018. An interim report has been provided to the City of Launceston.</p>
Next Steps and Milestones	<p>Q3 2018: Project Plan and governance structure to be endorsed incorporating community consultation to be implemented.</p> <p>Q3 2018: Strategy published, implemented until 2022.</p>
Financial Information	Costs associated with delivering a Launceston Cultural Strategy is funded by the City of Launceston.
Responsibilities	The City of Launceston in partnership with local cultural organisations, agencies, practitioners and Aboriginal associations.

Housing

Increase infill development in the CBD

Project Description	<p>The Council will assess options for an in-fill development partnership between the City of Launceston and the Tasmanian Government in the context of the recently reviewed planning provisions (the Tasmanian Planning Scheme reforms).</p> <p>This could include opportunities to make better use of under-used brownfield and greyfield land in the city centre and to review planning provisions to maximise opportunities for in-fill development.</p>
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Housing	
Increase infill development in the CBD	
Progress Statement	<p>The City of Launceston and the Tasmanian Government are working together to explore innovative solutions to meet building code requirements, and working with stakeholders like the Launceston Chamber of Commerce on ways to encourage inner city living projects.</p> <p>A collaborative project brief has been developed to:</p> <ul style="list-style-type: none"> • Enable the responsible partners to meet the key commitment in the Launceston City Deal to increase in-fill development in Launceston's CBD. • Help Government to respond to the growing demand for well-located housing in our urban centres by providing a broader understanding of the current barriers to infill housing development. <p>The Tasmanian Government has provided an additional \$150,000 to the commitment and has engaged a consultant to develop a report that will demonstrate the economic and social benefits that accrue from in-fill development and to better understand regulatory and other barriers to such development. The report will provide direction on how to best provide and facilitate innovative infill housing development in Tasmania.</p> <p>The outcomes of the consultancy will:</p> <ul style="list-style-type: none"> • inform the Tasmanian Government's work to respond to the growing demand for well-located housing within our existing urban centres by: <ul style="list-style-type: none"> > providing a clear understanding about the current extent of in-fill housing development occurring in Tasmania and the planning outcomes. > providing a broader understanding of the current barriers to in-fill housing development. > describing current in-fill housing trends beyond what is currently occurring and that might be suitable in the Tasmanian context. • the provision of recommendations in relation to facilitating in-fill housing development and overcoming both perceived and actual barriers and identifying opportunities to negotiate pathways that will deliver the best housing outcomes for the Tasmanian community. • a report that will assist the City of Launceston in identifying suitable areas to support in-fill development within the CBD. <p>City of Launceston is also overseeing a number of initiatives aimed at streamlining the regulatory processes involved and providing helpful information to potential developers.</p> <p>There is a trend towards inner city living which is taking place organically and City Deal projects including Launceston City Heart are geared at making Launceston's CBD a vibrant and livable place, with enhanced amenity and activity both day and night. The University of Tasmania relocation has provided a general increase in optimism for developers and investors. There is an increase in economic activity with public and private investment taking place around the city and this is providing a confidence for investment.</p>
Next Steps and Milestones	<p>Q2 2018: Consultant engaged to complete the 'Toward in-fill Housing Development' report.</p> <p>Q4 2018: Complete assessment of in-fill development.</p>
Financial Information	<p>Costs associated with increasing in-fill development are funded through existing resources from the Tasmanian Government and City of Launceston.</p> <p>Funding partners:</p> <ul style="list-style-type: none"> • City of Launceston • \$150 000 - Tasmanian Government
Responsibilities	<p>The Tasmanian Government (Office of the Coordinator-General and the Department of State Growth) and the City of Launceston.</p>



Housing

Assist the private sector to redevelop buildings in Launceston's CBD for residential purposes

Project Description

We will establish a working group to implement actions to assist the private sector to redevelop underutilised buildings in the CBD. This will increase commercial activity, increase residential density, support new tourist and student accommodation, increase vibrancy and increase property values.

The working group will include the Commonwealth Government, the Tasmanian Government, the City of Launceston, the University of Tasmania's School of Architecture and Design, building surveyors and the Launceston Chamber of Commerce.

The working group will:

- Map existing regulations across the three levels of government and identify those that are over and above the requirements of the National Construction Code.
- Develop and promote cost effective performance solutions to meeting building codes.
- Release a development guide to help building surveyors, planners, developers and architects to meet regulatory requirements.
- Increase the knowledge of and use of performance criteria in the National Construction Code, in particular, how they apply to emerging technologies.

The Tasmanian Government will continue to promote the range of flexible options available in terms of Tasmanian regulatory requirements relating to the conversion of first floor spaces into sole occupancy.



Housing

Assist the private sector to redevelop buildings in Launceston's CBD for residential purposes

<p>Progress Statement</p>	<p>The Director of Building Control within the Department of Justice, in consultation with the Launceston Chamber of Commerce and the Launceston City Council, developed a regulation to exempt certain types of buildings from the access requirements of the National Construction Code. The regulation allows for the redevelopment of a second storey above a shop or office as apartments, without the need to comply with the access requirements of a Class 2 building. Regulation 82 of the Building Regulations 2016.</p> <p>After further reviewing the objectives of the commitment it was determined that a more direct approach to achieving the commitment could be taken than establishing a working group. To contribute to the inputs of this commitment, as part of the Population Growth Strategy, the Department of State Growth is undertaking a project to consider options for urban infill. In April 2018, the Department of State Growth liaised with the City of Launceston and the Department of Justice on the draft project brief to progress infill development in Tasmania, noting the findings will also be useful to inform residential infill development in the Launceston CBD.</p> <p>The consultancy will deliver the following tasks that will assist the private sector to redevelop buildings for residential purposes, including the CBD:</p> <ul style="list-style-type: none"> • Prepare a contemporary overview of actual and perceived barriers related to infill. • Provide Tasmanian examples of infill developments that have confronted the barriers outlined above. • Undertake a review of relevant legislation, planning scheme provisions and other regulations (building) and identify specific regulatory barriers/restrictions. • Provide recommendations to overcome the barriers identified above, including any changes to planning schemes \ to enable a variety of residential infill developments. • Identify the policy settings required to support infill development. • Provide an overview of possible tradeoffs that developers can offer in order to offset a discretion or a number of discretions. • An outline of 'current' Best Practice Design Principles for Infill Development that will support engagement and innovation in infill housing development. <p>The consultancy will be managed by the Department of State Growth, who will provide updates to the stakeholder group, including opportunities for input and engagement.</p> <p>The Office of the Coordinator General, City of Launceston, Department of Justice and the Launceston Chamber of Commerce will hold a CBD residential infill workshop in Q3. The workshop will provide information to potential developers on the National Construction Code, planning provisions, where to go for advice and current best practice standards being applied to CBD residential projects.</p>
<p>Next Steps and Milestones</p>	<p>Q2 2018: Toward Infill Housing Development consultancy awarded.</p> <p>Q2 2018: Establish ongoing support via concierge assistance within City of Launceston.</p> <p>Q3 2018: Hold CBD residential infill workshop.</p> <p>Q4 2018: Share findings of the Tasmanian Government's Toward Infill Housing Development consultancy.</p>
<p>Financial Information</p>	<p>Funding partners:</p> <ul style="list-style-type: none"> • City of Launceston • \$150 000 - Tasmanian Government



Housing

Assist the private sector to redevelop buildings in Launceston's CBD for residential purposes

Responsibilities

The Tasmanian Government will lead and establish the working group.

The Australian and Tasmanian Governments and the City of Launceston will map existing regulations and identify opportunities to reduce costs.

The Tasmanian Government will introduce any Tasmanian regulatory exemptions considered necessary.

The City of Launceston will work with the Tasmanian Government to release the development guide, deliver workshops and increase the knowledge and use of performance criteria.

Other Commitments

Divestment of Paterson Barracks

Project Description

The Paterson Barracks will be divested from the Australian Government Defence portfolio and will be revitalised with public accessibility to the site increased.

Progress Statement

Minister for Defence Senator the Hon Marise Payne confirmed on Monday 26 June 2017 that Defence will seek to progress the redevelopment of Paterson Barracks.

The Australian Government Department of Defence has undertaken consultation with a variety of local Launceston community groups that have specific connection with Paterson Barracks on the future use of the Barracks. Defence will also work with the Tasmanian Government and the City of Launceston to consult the broader Launceston community.

Defence has engaged KPMG to undertake an initial business case which includes the relocation of units out of Paterson Barracks as well as the related development of a new cadet facility in North Launceston. The initial business case was completed in June 2018 with final Government approval towards the end of 2019.

Next Steps and Milestones

Q2 2018: Initial Business Case.

Ongoing: Community consultation on future uses of Patterson Barracks site.

Q4 2019: Detailed Business Case complete.

TBD: Decision regarding approach to divestment strategy for Paterson Barracks.

Financial Information

\$5 million from the Australian Government Department of Defence to build new fit-for-purpose facilities for 16 Troop at the larger Youngtown Barracks site, to support the divestment of Patterson Barracks.

Responsibilities

Australian Government Department of Defence.

Defence to undertake consultation with Launceston community groups in combination with the Tasmanian Government and the City of Launceston.



Other Commitments

Defence Innovation and Design Precinct

Project Description	Develop a business case for a Defence Innovation and Design Precinct.
Progress Statement	<p>The University of Tasmania (UTas) is currently undertaking a feasibility study to inform a business case for a Defence Innovation and Design precinct at the Newnham campus.</p> <p>On 26 June 2017, the Minister for Defence, Senator the Hon. Marise Payne, announced the Australian Government Department of Defence will provide \$250,000 to UTas to support the development of a business case for a Defence Innovation and Design Precinct. The investment will be matched by an additional \$125,000 each from the Tasmanian Government and UTas.</p> <p>The grant agreement between UTas and the Australian Government Department of Defence for the \$250,000 has been finalised. Funding was transferred from the Australian Government to UTas on 22 January 2018.</p> <p>KPMG has been appointed to complete the strategic review.</p>
Next Steps and Milestones	<p>Q3 2018: Element 1 – Strategic Review.</p> <p>Q4 2018: Element 2 – Business Case.</p>
Financial Information	<p>Cost: \$500,000</p> <p>Funding partners:</p> <ul style="list-style-type: none"> • \$250,000 - Australian Government Department of Defence • \$125,000 - Tasmanian Government • \$125,000 - University of Tasmania
Responsibilities	Australian Government Department of Defence, Tasmanian Government, University of Tasmania.



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