

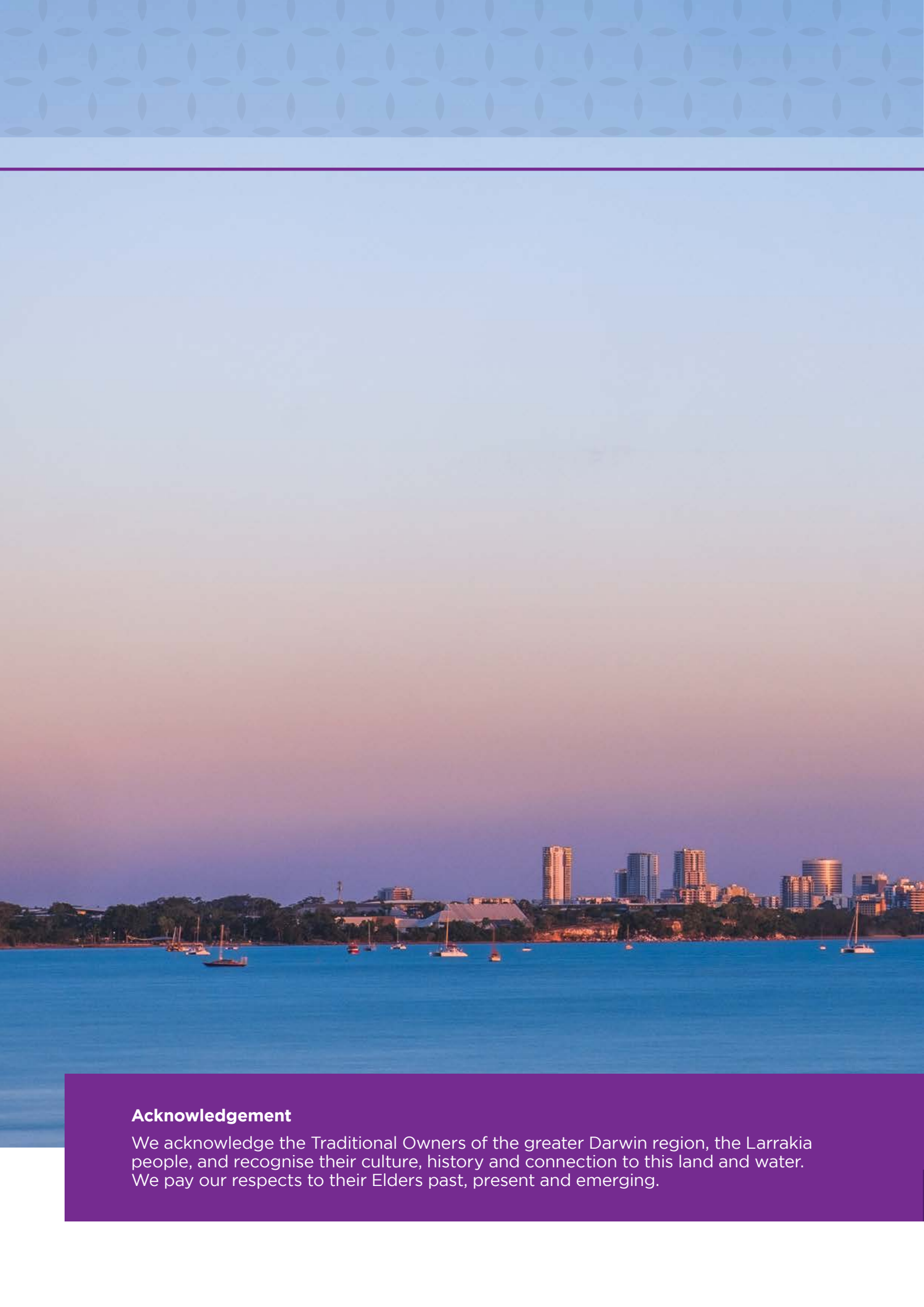
DARWIN

CITY DEAL

IMPLEMENTATION PLAN

NOVEMBER 2019





Acknowledgement

We acknowledge the Traditional Owners of the greater Darwin region, the Larrakia people, and recognise their culture, history and connection to this land and water. We pay our respects to their Elders past, present and emerging.

○ Implementing the Darwin City Deal

The Darwin City Deal, signed on 16 November 2018, is a ten-year plan to position Darwin as a vibrant and liveable tropical capital city, supported by a growing population and diversified economy. It brings together the Australian Government, Northern Territory Government and City of Darwin, with the Charles Darwin University, Larrakia people, industry and community, to achieve a shared vision for Darwin.

Through the City Deal, the three levels of government are supporting catalyst projects to revitalise Darwin's city centre, as well as the planning and collaboration needed to support Darwin's future growth. This Implementation Plan provides details on the delivery of each of the commitments under the City Deal, including key milestones, responsibilities and how the performance of these city shaping initiatives will be measured.

Progress on the delivery of these commitments is already well underway, and this is just the start of the ten-year partnership. City Deal progress reports will be released on an annual basis, complemented by a formal evaluation after three years. We will continuously look at ways to engage the community, local businesses and stakeholders on how their City Deal should be implemented.

The Darwin City Deal, the Implementation Plan and Annual Reports (once complete) are available at www.infrastructure.gov.au/cities/city-deals/darwin.



—◦ Develop an Education and Civic Precinct

Education and Civic Precinct in the city centre

The City Deal partnership facilitates, with Charles Darwin University (CDU), delivery of a new Education and Civic Precinct to attract students and businesses to the city centre. The precinct will be developed on land to be transferred to CDU by the City of Darwin (CoD), and will include:

- a CBD campus for CDU that better engages the local community in learning and improves Darwin's international competitiveness in the education sector;
- student accommodation;
- public spaces and civic facilities, including (subject to further consideration of detailed arrangements):
 - the CoD's administrative offices and chambers; and
 - co-location of part of the CDU library, the CoD library and the Northern Territory State library into one facility.
- retail and commercial facilities.

Milestones and Next Steps:

Q4 2019: Finalisation of financial modelling, the Northern Australian Infrastructure Facility application for the CDU campus component, and market sounding for development partners.

Q1 2020: Finalisation of Development Agreement (CDU and CoD).

Q1 2020: Execution of Implementation Deed (Heads of Agreement) (CDU, CoD, Northern Territory Government (NTG)).

Q1 2020: Site Masterplan, project definition and concept design complete.

Q1 2020: Completion of full business case for the CDU campus component for approval by CDU Council, progress of schematic design and submission of planning application.

Q1 2020: Execution of a Precinct Management Deed (CDU, CoD, NTG).

Q1 2020: Commencement of external site works.

Q2 2020: Remainder of finance for the CDU campus component secured, ownership arrangements for the site finalised, funding and operating arrangements for the joint library agreed, completion of the market engagement process.

Q2 2020: Site construction commences.

Q1 2023: Commencement of fit out of core buildings (subject to procurement strategy and assessment of the construction capacity in Darwin).

Q4 2024: Construction complete and certificate of occupancy issued (subject to procurement strategy and assessment of the construction capacity in Darwin).

Financial Information:

Funding partners:

- **\$97.3 million** – Australian Government
- **\$14.6 million** (land value) in return for \$14.6 million of construction – City of Darwin
- **Up to \$27 million towards construction of the car park** – City of Darwin (subject to a resolution of Council)
- **Loan financing** (under negotiation) – Charles Darwin University.

Responsibilities:

Charles Darwin University, Australian Government, Northern Territory Government and City of Darwin.

Measuring performance:

The Education and Civic Precinct, including a new Charles Darwin University city campus, will transform Darwin's city centre and provide a boost to the number of people living, working and studying in Darwin. This will increase vibrancy in the city, drive increased retail activity and provide significant opportunities for Darwin's small businesses.

Short term – medium term performance measures: Increased employment opportunity during construction, including Indigenous employment of 8.8 per cent and a 3 per cent supplier-use target (project data and Australian Bureau of Statistics Labour Force figures).

Long term performance measures: By 2028 more people will be living and working in Darwin's city, demonstrated by up to:

- 11,700 students enrolled at the Charles Darwin University city centre campus by 2028
- 5,000 international students enrolled at the Charles Darwin University by 2025
- an additional 100 jobs in the Darwin economy by 2023, measured through annual employment growth (Australian Bureau of Statistics Labour Force figures)
- 1000 students living in student accommodation in the city centre.



○ Promote Darwin as a great place to live, study and visit

Civic and State Square Masterplan

Project Description:

The Northern Territory Government and the City of Darwin are partnering in the transformation of public spaces throughout the city, creating vibrant, safe and attractive areas. The redevelopment of Civic and State Square as the city's pre-eminent outdoor event space will be a catalyst for broader city centre revitalisation, encourage connectivity through city streets and promote use of the city's outdoor spaces.

The Masterplan will guide further initiatives and designs to develop a comfortable and welcoming space to cater for large events, families and smaller groups, incorporating Australian Government hostile vehicle guidelines and meeting the national strategy for protecting crowded places from terrorism.

Milestones and Next Steps:

Q1 2019: Tender to submit designs for the Civic and State Square redevelopment Masterplan released.

Q1 2019: Appointment of Architect for the Civic and State Square Masterplan.

Q3 2019: Deliver Civic and State Square Redevelopment Masterplan – Stage 1.

Q4 2019: Commence delivery of landscaping treatments on surface of underground car park, as identified in the Civic and State Square Masterplan.

Q2 2020: Commence delivery of identified initiatives including demolition of the Chan Building.

Financial Information:

\$15 million – Northern Territory Government (to deliver the identified initiatives).

Responsibilities:

Northern Territory Government.

Underground Carpark

Project Description:

A multi-level carpark is under construction below State Square as the first step of the Civic and State Square transformation. The replacement of ground level car parks in State Square will remove heat-conducting asphalt and replace it with green space. The multi-level car park will also be used as an emergency shelter during extreme weather events.

Milestones and Next Steps:

Q3 2018: Carpark excavation work commenced.

Q4 2019: Completion of underground carpark construction.

Financial information:

\$23.265 million – Northern Territory Government.

Responsibilities:

Northern Territory Government.

State Square Art Gallery

The Northern Territory Government will deliver a new Art Gallery in State Square. A new Art Gallery in Darwin's city centre will improve the cultural amenity of the city for tourists and residents alike, and provide a space for the Museum and Art Gallery of the Northern Territory to showcase art from the Territory's extensive collection, as well as touring art exhibitions.

Milestones and Next Steps:

Q3 2019: Completion of a masterplan for the redevelopment of Civic and State Square, including the proposed location of Art Gallery.

Q4 2019: Completion of a functional brief.

Q4 2019: Commence planning for design of the Art Gallery.

Q4 2020: Commence construction.

Q4 2022: Art Gallery opens.

The above program is subject to Northern Territory Government Budget Review approval.

Financial Information:

\$47 million – Northern Territory Government.

Note: This may reduce to fund other initiatives such as Civic and State Square redevelopment.

Responsibilities:

Northern Territory Government.

City activation and promotion

A new City Activation and Promotion Entity, Activate Darwin, has been established by the Northern Territory Government in partnership with the private sector to deliver a strategic management approach to transforming public spaces in the city. This may include events, festivals and activities in Darwin relevant to residents, businesses and visitors. New events will showcase and celebrate Darwin's revitalised public spaces, enlivening the city.

Darwin brand development and management will be a focus of the Entity, including through establishing a clear narrative and vision and provide strategic oversight of initiatives to support increased tourist numbers. The Entity will seek to improve wayfinding in collaboration with the Switching on Darwin project, and also work with Darwin's tourism, retail and hospitality sectors to further enhance visitor experiences. It will also focus on reducing red tape and regulation that deters investment by business in the city.

The Entity will lead the development of a Darwin City Activation and Promotion Strategy, building on the city revitalisation initiatives and planned investment in tourism assets.

Milestones and Next Steps:

Q1 2019: Established a city activation and promotion entity (Activate Darwin).

Q4 2019: Delivery of a Darwin City Activation and Promotion Strategy.

Financial Information:

\$3.2 million – Northern Territory Government.

Responsibilities:

Northern Territory Government.

Laneways and Small Streets

Laneways and small streets are important connectors throughout the city centre. The Northern Territory Government, in partnership with the City of Darwin, is upgrading and activating laneways to bring vibrancy and improved connectivity between streets, starting with an initial project in Austin Lane that will help inform a laneways and small streets activation strategy that encourages connectivity and promotes use of the city's outdoor spaces.

The activation strategy will inform future laneway and small street initiatives, subject to consultation with adjoining land and business owners in the vicinity.

Milestones and Next Steps:

Q1 2019: Commenced design works on Austin Lane.

Q2 2019: Commenced construction of Austin Lane upgrades (Stage 1).

Q4 2019: Deliver a laneways and small streets activation strategy.

Q1 2020: Evaluation of the Austin Lane project as part of the ongoing commitment to review projects and apply lessons learnt to future projects through the life of the Darwin City Deal.

Financial Information:

\$3 million – Northern Territory Government, which includes a further \$1 million grant funding to City of Darwin (June 2019).

Responsibilities:

Northern Territory Government.

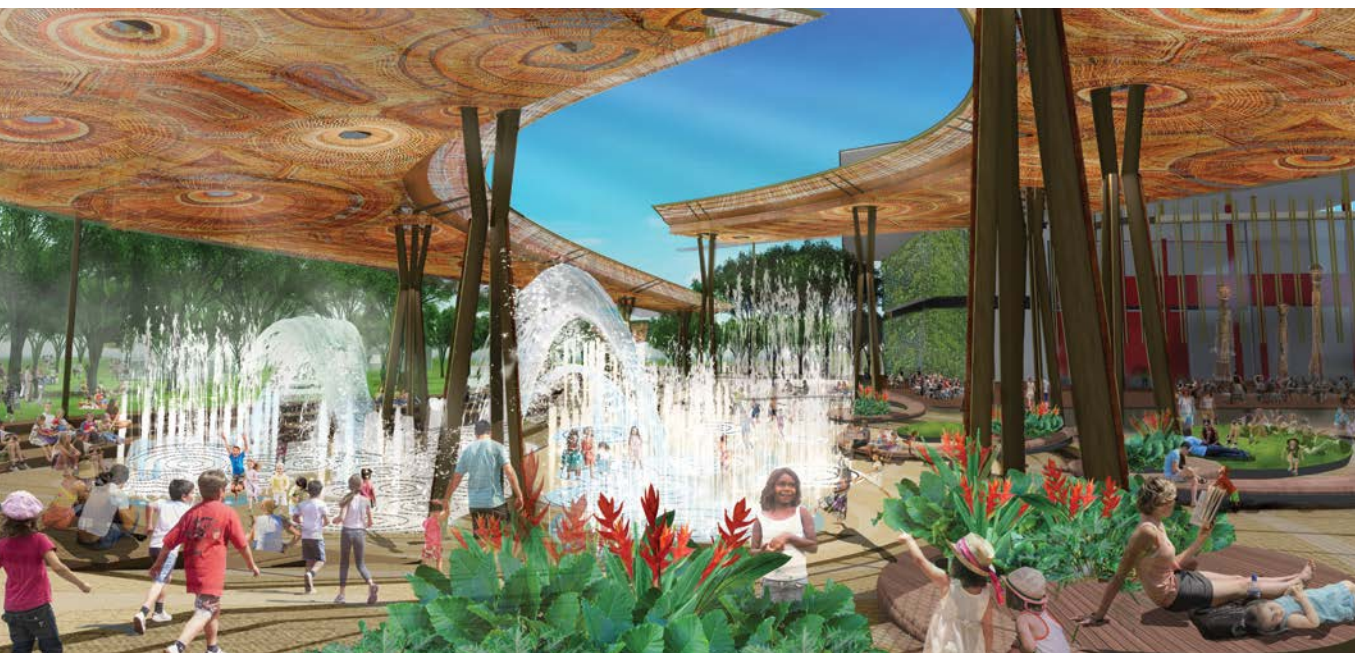
Measuring performance:

Darwin's city centre will be transformed through the revitalisation of public spaces, encouraging people to walk through the city, linger longer and experience the culture, hospitality, history and unique character of Darwin.

Short term performance measures: Increased employment opportunity during construction, including Indigenous employment of 8.8 per cent and a 3 per cent supplier-use target (project data and Australian Bureau of Statistics Labour Force figures).

Medium term – long term performance measures:

- Community perception of amenity (through ongoing engagement processes as agreed by the Board).
- Cooling and greening of the city (Baseline recording and ongoing monitoring of key indicators including temperatures, through the Darwin Living Lab).
- Performance against key indicators developed by the Activate Darwin board.
- Outcomes of the evaluation of the initial laneway project – Austin Lane.



Improve Darwin's liveability by cooling the city

Darwin Living Lab

The establishment of a CSIRO-led Urban Living Lab in Darwin will build on City Deal investments by using the latest science to identify and test best-practice approaches to tropical urban design and liveability, including supporting the heat mitigation work being pursued under the City Deal.

The Darwin Living Lab will bring together researchers, government, industry and the community to co-create solutions to local urban challenges and maximise the opportunities for innovation and learning, growing tropical city knowledge and expertise. The Darwin Living Lab will:

- support innovation in urban heat mitigation by providing research evidence and expertise to inform Darwin's heat mitigation strategy, including identification and development of future trial initiatives and evaluations of their effectiveness;
- develop the evidence-base for innovative, performance-based approaches to improve the energy efficiency of buildings in Darwin and the heat-related health outcomes of occupants, for incorporation in urban design guidelines and building regulations;
- build local tropical city knowledge and expertise that can be translated into products and services for application in other tropical cities in Australia and the ASEAN region; and
- monitor and evaluate Darwin Living Lab contributions to the liveability, sustainability and resilience of Darwin.

Milestones and Next Steps:

Q2 2019: Activation phase completed, with governance arrangements established, and local Coordinator appointed.

Q2 2019: Foundation Darwin Living Lab projects and activities to support the Northern Territory Government's Heat Mitigation Strategy and Tropical Design Guide agreed and commenced.

Q4 2019: Framework and methods for monitoring, evaluation and learning developed for the Darwin Living Lab, with indicators agreed, and process of data collection commenced.

Q4 2019: International symposium held in Darwin on tropical urban design and heat mitigation.

Q2 2021: Evaluation of the Darwin Living Lab's contribution to the heat mitigation strategy and future trials. Lessons learned will be applied to future activities and inform future projects in the Darwin City Deal.

Q4 2021: Report on Darwin Living Lab contributions to changes in the liveability, sustainability and resilience of Darwin.

Report on performance-based approaches to improve the energy-efficiency of buildings (Milestones to be determined in the Annual Report).

Financial Information:

The project will cost \$6.8 million over its ten-year life span:

- **\$2.1 million** – CSIRO
- **\$2.7 million** – Australian Government
- **\$1 million** – Northern Territory Government
- **\$1 million** – City of Darwin.

Responsibilities:

Australian Government.

Heat mitigation trials

City Deal partners are trialling a series of heat mitigation initiatives that will help reduce surface and localised temperatures and rejuvenate Darwin's CBD.

With the guidance of heat mitigation technologies and extensive studies of Darwin's climatic and urban heat island effect patterns, various heat mitigation strategies are being implemented through green infrastructure and cooling initiatives. These include:

- Heat mitigation trials:
 - Cavenagh Street shade structure – 55 metres in length, utilising Stringybark timber supplied by Gumatj Corporation from East Arnhem, Rangoon Creeper and Orange Trumpet vines planted at each base, which are expected to cover the structure within 12–18 months.
 - Cool pavement surface treatments to reflect, not absorb, light and heat.
- Upgrade the Cavenagh Street and Bennett Street intersection to install shade structures to complement the existing Cavenagh Street shade structure;
- Staged greening of Smith Street to improve walkability around the city;
- Develop a Darwin heat mitigation strategy based on the outcomes of trial initiatives, outlining a plan for future trial initiatives and links with CSIRO Darwin Living Lab assessments; and
- Convene a Tree Re-establishment Advisory Committee to guide the selection of tree species for overall resilience and heat mitigation.

Milestones and Next Steps:

Q4 2018: Construction of Stage 1 of the Cavenagh Street 55 metre shade structure complete, and minor items being installed.

Q4 2018: Contractor engaged for Stage 2 of the Cavenagh Street trial, including planting 29 new trees and heat reflective road surface treatments.

Q4 2019: Plan for Smith Street (Stage 1) greening works released.

Q4 2019: Complete Darwin heat mitigation strategy.

Q2 2020: Deliver Smith Street (Stage 1) greening works.

Q2 2020: Commence evaluation of the Stage 1 heat mitigation projects as part of the ongoing commitment to review projects and apply lessons learnt to future projects through the life of the Darwin City Deal.

Financial Information:

Northern Territory Government:

- **\$5 million** – Heat mitigation trials
- **\$3 million** – Smith Street greening works.

Responsibilities:

Northern Territory Government.

Develop a tropical design guide

A tropical design guide will be developed within 12 months of the City Deal signing. This will provide guidance on cooling down streetscapes, water sensitive urban design principles and encouraging climate-sensitive design in compliance with the National Construction Code in new commercial and apartment buildings in Darwin.

Design guidelines from a variety of stakeholders will be incorporated into the guide, which will be updated regularly to support evidence based findings of the Darwin Living Lab over the 10 year tenure of the Lab.

Milestones and Next Steps:

Q4 2019: Tropical Design Guide delivered.

Financial Information:

Nil.

Responsibilities:

Northern Territory Government.

Measuring performance:

The Darwin Living Lab has been established with a focus on tropical urban design, energy efficiency and heat mitigation. The Lab has the potential to create new business opportunities and drive economic efficiencies through evidence-based tropical design, and enhance the Darwin city experience through trials and innovation. The key outcomes of the Darwin Living Lab will be measured as contributions to improvements in Darwin's liveability, sustainability and resilience.

Short term – medium term – long term performance measures:

- The interest in, use and effectiveness of the Tropical Design Guide.
- The effectiveness of the heat mitigation strategy and the outcomes of any trials undertaken through/in partnership with the Darwin Living Lab.
- Outcomes of future Darwin Living Lab urban trials and innovations for progressing Darwin's vision.
- Number and value of additional partnerships, projects, investments and/or collaborations launched or delivered through the Darwin Living Lab.
- Evidence of application of knowledge, products and services from the Darwin Living Lab to ASEAN region or other countries/cities/towns.



— Advance Darwin's digital capability

Digital Economy

Darwin is the only mainland capital city with Fibre to the Premises technology over the nbn™ which presents an opportunity for business connectivity and access to wholesale speeds not currently available across other mainland capital cities.

The Northern Territory Government will work with telecommunications providers to pursue options for a direct, high speed connection to Asia to develop Darwin as a Regional Communications Hub. Connections will utilise and build on existing communications infrastructure including the existing fibre optic network and city-wide fibre-to-the-premises nbn™ capability already present, offering the opportunity for increased internet speeds. Future opportunities include creating a new digital trade route from Darwin to South East Asia through a direct international link via the offshore North West Cable System ('Terabit City').

This initiative would increase Darwin's standing as a high speed internet and data connection location and would provide a key selling point from a business attraction perspective. In addition, establishing Darwin as a high-speed internet destination would increase its competitiveness for business through faster internet connectivity, lower telecommunications costs and support the establishment of future industries.

Milestones and Next Steps:

The Terabit City concept has been identified as a future opportunity for the Darwin City Deal. A scoping study will be required to further develop the concept.

Financial Information:

Nil.

Responsibilities:

Northern Territory Government.

Switching on Darwin

The City of Darwin will implement city-scale smart infrastructure including smart services integrated through an open Internet of Things platform. Smart city technology will be applied to help plan for the future and rejuvenate the vibrancy within city of Darwin, while also addressing economic and social challenges such as business downturn and anti-social behavior.

Through the Smart Cities and Suburbs Program, the City of Darwin will lead delivery of smart lighting, CCTV and analytics, wayfinding kiosks and expanded Wi-Fi networks for the CBD and microclimate monitoring systems. All technology and associated data will be integrated through an open standard smart city platform.

The roll out of new technologies and open data is expected to stimulate new partnerships, create job opportunities and lead to business growth in the city. The deployment of a multi-tiered communication network is an Australian-first, allowing the City of Darwin to plug in multiple smart technologies to meet the emerging needs of the council and community.

Milestones and Next Steps:

The Switching on Darwin project was awarded in February 2018 with civil and installation works starting January 2019, all infrastructure installations were completed on 31 May 2019 with testing and commissioning scheduled for June–September 2019. The delivery schedule of this project can be found online and also detailed below.

Q1 2019: Commencement of the installation of smart infrastructure and the integration of smart city platform, public engagement activities included commencement of hackathons and other initiatives to develop community facing dashboards and data portals.

Q2 2019: Switching on Darwin delivery completed 31 May and the commencement of the testing and commissioning phase.

Q3 2019: Evaluation of the Switching on Darwin project with an analysis of a third party audit and the further investment of resources to utilise the data portals and other opportunities associated with interoperability within council operations and systems.

Financial Information:

Existing funding commitments, through the Smart Cities and Suburbs Program:

- **\$5 million** – Australian Government
- **\$2.5 million** – Northern Territory Government
- **\$2.5 million** – City of Darwin
- **\$1.2 million** – additional variations associated with civil works unforeseen in public park legacy infrastructure – City of Darwin.

Responsibilities:

City of Darwin.

Measuring performance:

Smart technology and open data is expected to contribute to Darwin city's rejuvenation, stimulate new partnerships, create job opportunities, lead to business growth and help to combat social and safety challenges. To achieve this it is expected that significant resources will need to be applied to leverage these new technologies and explore the opportunities that present through the integration of both legacy and additional technologies for the city of Darwin.

Short term performance measures: The project focused on local engagement with \$3.5 million worth of locally awarded contracts for the installation of smart technologies across the CBD. Local supply chains have been utilised where best applicable and further development of these was supported by working with national organisations. The project represents around 7 per cent of City of Darwin's total contract value, with 100 per cent engagement of locally based subcontractors.

A stronger relationship within all levels of government is now the result of open communication and an authenticity to share not only data but infrastructure for the betterment of community, city and state.

Medium term – long term performance measures:

- Community perception of amenities will be of a capital city, with guests to the city having the ability to interact and connect in real time with all the facilities that are on offer. This will be measured by City of Darwin's engagement through PlaceScore as part of its *Darwin 2030 City of People, City of Colour*. The OpenGov Platform will provide public data analytics on the project components and their operation in the City.
- Live time analytics from CCTV designing and planning for the future, data driven decisions from capital works projects and live time publishing of councils performance is a target for mid-2021.

Planning, development and harbour foreshore connectivity

Re-development of Stokes Hill

The Australian Government will work with the Northern Territory Government to facilitate unlocking the potential of the former Naval Fuel Installation at Stokes Hill, while preserving its significance for the Larrakia people. The development of this site would attract tourists to Darwin and encourage them to stay longer, enhance the liveability of Darwin for existing residents, and preserve, celebrate and showcase the significant cultural and spiritual links to the Stokes Hill sacred site.

Subject to outcomes of the due diligence process, the Northern Territory Government will develop a masterplan for the Stokes Hill site, in consultation with City Deal partners and the Larrakia people, taking into account the cultural significance of the site to the Larrakia people, historic heritage values, environmental management and opportunities to further activate the foreshore.

Over time, this commitment will help to ensure that the harbour foreshore is connected from the city centre around to Frances Bay, supported by strategic planning.

Milestones and Next Steps:

Q4 2018: Due Diligence investigations commenced, led by Defence in partnership with the Northern Territory Government and in consultation with the Larrakia People.

Q3 2019: Central Darwin Area Plan exhibited and progressed to finalisation.

Q4 2020: Preliminary due diligence findings are anticipated to be available to inform master planning of future uses.

Q2 2021: Master planning by Northern Territory Government in consultation with the Australian Government.

Q4 2021: Due diligence complete and determination of divestment strategy.

Q4 2022: Implementation of divestment process.

Financial Information:

Subject to due diligence outcomes.

Responsibilities:

Australian Government and Northern Territory Government.

Future use of Frances Bay

The Northern Territory Government will develop a Marine Industry Park at East Arm to relocate existing marine industry activities from Frances Bay to support growth in the local marine services industry and deliver a dedicated marine maintenance, vessel servicing, logistics, fabrication and engineering hub for Northern Australia – to be catalysed through the delivery of a common use ship lift facility, facilitated by an existing funding commitment and other funding sources.

Relocation of existing activities provides significant urban renewal opportunities by freeing up land on Darwin's waterfront at Frances Bay for redevelopment, which is currently used for marine industries.

Over time, this commitment will help to ensure that the harbour foreshore is connected from the city centre, to Stokes Hill and around to Frances Bay, supported by strategic planning.

The Ship Lift Facility will enable the maintenance and servicing of Defence and Australian Border Force vessels, along with commercial and private vessels, including from the oil, gas and marine industries.

The project will drive local industry, create local jobs and help to consolidate Darwin's position as a hub for marine maintenance and servicing.

The Darwin Ship Lift Facility will be designed to meet the needs of the general maritime sector and the current and long-term needs of the Department of Defence and the Australian Border Force, while supporting local jobs and economic growth in the Territory.

Milestones and Next Steps:

Q3 2019: Exhibition of Central Darwin Area Plan which includes Frances Bay and concepts for the area.

Q4 2020: Commence preliminary due diligence to assist in informing master planning for future uses in Frances Bay.

2023: Deliver a common use ship lift facility at East Arm.

Financial Information:

\$100 million towards a ship lift facility at East Arm – Northern Territory Government.

Responsibilities:

Northern Territory Government.

Integrated city-wide planning

City Deal partners will undertake coordinated planning to support the development of precincts and spaces under the City Deal, and to ensure pedestrian and transport connectivity between these areas. This will be achieved by ensuring separate land use and transport planning processes undertaken by different levels of government are aligned and support the objectives of the City Deal, as well as Darwin's future growth.

Initiatives include:

- Delivery of a Central Darwin Area Plan to guide future land use and development in the city centre;
- Review and update of the existing Darwin City Centre Masterplan to align with the Central Darwin Area Plan;
- Three-yearly review of the existing Integrated Transport Plan to support

efficient and sustainable transport, taking into account initiatives under the City Deal such as the Education and Civic Precinct; and

- Addressing issues around airspace protection assessment requirements and the assessment process for buildings above 45 metres, including through increasing developer awareness and understanding.

Milestones and Next Steps:

Q4 2019: Deliver a Central Darwin Area Plan.

2020: Review Darwin City Centre Masterplan.

Q1 2020: Complete Garramilla Boulevard new link.

Q2 2020: Complete a review of the implementation of the National Airports Safeguarding Framework (including Guideline F on airspace protection) through the National Airports Safeguarding Advisory Group.

Q1 2022: Review Integrated Transport Masterplan.

Q1 2024: Complete a review of airport regulations under the *Airports Act 1996* including the Airports (Protection of Airspace) Regulation 1996.

Financial Information:

Nil.

Responsibilities:

Australian Government, Northern Territory Government and City of Darwin.



Council-led projects

The City of Darwin has committed to deliver a range of initiatives that contribute to the revitalisation of Darwin, including through the:

- Delivery of a Streetscape Beautification Program to improve unattractive streets, verges, community centres and public spaces;
- Facilitation and further expansion of alfresco dining across the city of Darwin to enhance an outdoor dining culture; and
- Delivery of smart technology as part of the existing Public Lighting Upgrade Program.

Milestones and Next Steps:

Q3 2019: Commence roll out of lighting replacements under the Public Lighting Upgrade Program to reduce power costs and creating more efficient maintenance processes.

Q3 2019: Streetscape beautification plan, Greening Darwin Strategy to schedule annual programed projects and upgrades across the municipality.

Q3 2019: Roll out beautification works across 4 Wards and programed projects including implementation of the Greening Darwin Strategy.

Q4 2019: Evaluation of the alfresco dining trials and approach, and work with Department of Infrastructure, Planning and Logistics to implement new Interim Development Control Orders for Outdoor Dining.

Financial Information:

\$5.7 million (including Greening Darwin \$1.10m; Daly Street Beautification \$2.0m; Streetscape Beautification \$1.6m and Municipal Ward Projects \$1.0m) – City of Darwin.

Responsibilities:

City of Darwin.

Measuring performance:

Short term – medium term – long term performance measures:

- Improved community perception of amenity.
- Subject to outcomes of the due diligence process of the Stokes Hill site.



—○ Connecting to Larrakia culture

Larrakia Hosts Program

The Northern Territory Government will work with the Larrakia Nation Aboriginal Corporation to establish the Larrakia Host Program that will employ six Larrakia and other Aboriginal people to:

- promote the Larrakia culture to tourists, visitors and local residents;
- provide a referral service to other programs, including the Day Patrol; and
- remind visitors from other communities about the types of behaviour that are acceptable on Larrakia country.

The aim of the program is to boost tourism and employment opportunities for Aboriginal people while preserving and promoting Larrakia culture.

Milestones and Next Steps:

Q1 2019: Commencement of Larrakia Hosts program.

Q3 2021: Evaluation of the Larrakia Hosts program.

Financial Information:

\$2 million – Northern Territory Government.

Responsibilities:

Northern Territory Government.

Support Indigenous Economic Development

Project Description:

The Australian Government will work with the Larrakia Development Corporation to support its economic development aspirations.

Milestones and Next Steps:

Q2 2020: Negotiations to facilitate funding are finalised.

Financial Information:

\$2 million – Australian Government.

Responsibilities:

Australian Government.



Larrakia Cultural Centre

City Deal partners will provide support to facilitate a Larrakia Cultural Centre where Larrakia people can meet, share knowledge and promote their rich culture to residents and visitors.

The Australian Government will work with the Larrakia Development Corporation and the Northern Territory Government to plan for the development of a Larrakia Cultural Centre that incorporates a focus on tourism, subject to the outcomes of due diligence.

The Larrakia Cultural Centre would include the development of a meeting place to maintain, share and promote Larrakia culture and Cultural Protocols. The Centre would help to preserve and promote the Larrakia people while handing back a sacred site with which the Larrakia people have significant cultural and spiritual links.

Milestones and Next Steps:

Q4 2018: Delivery of a business case for a Larrakia Cultural Centre that incorporates a focus on tourism, subject to the outcomes of due diligence.

Q4 2019: Consideration of the business case for a Larrakia Cultural Centre complete by governments.

The Northern Territory Government transfers approved parcels of Northern Territory owned land adjacent to the Stokes Hill site to the Larrakia Development Corporation for the development of the Larrakia Cultural Centre (under negotiation).

Financial Information:

\$250,000 – Northern Territory Government (for business case development).

Responsibilities:

Australian Government and Northern Territory Government.

Measuring performance:

Short term – medium term – long term performance measures:

To be determined following government consideration of the Larrakia Cultural Centre Business Case.



Supporting local workforce

Indigenous Employment and Supplier Use Targets

The Australian Government and Northern Territory Government will increase the share of jobs held by Indigenous Australians on projects funded under the Darwin City Deal. This will be achieved through an Indigenous employment target of 8.8 per cent (aligned to the Indigenous working-age population of Greater Darwin) and a 3 per cent supplier-use target. Priority in meeting the targets will be given to local Indigenous businesses, organisations and potential employees. Performance against these targets will be reported publicly on a project-by-project basis.

Milestones and Next Steps:

Annually – commencing Q4 2019: Reporting of targets through the Darwin City Deal annual report.

Financial information:

Costs associated with employment and recruiting will be incorporated in overheads on a project by project basis.

Responsibilities:

Australian Government and Northern Territory Government.

Trial skills recognition hub

The Northern Territory Government will establish a trial support hub, which provides access to education and employment services and programs, including language training and qualification recognition assessments. This will be accessible to workers, international students, migrants and refugees who have relocated to Darwin.

The Australian Government will work collaboratively with the Northern Territory Government as it develops the trial skills recognition hub and will provide support by:

- providing materials to support users of the hub to navigate Commonwealth processes;
- providing dedicated contacts to support fast-tracking or trouble-shooting applications; and
- supporting third party skills recognition processes in the NT.

Milestones and Next Steps:

Q2 2019: Skills recognition hub commenced.

Financial Information:

\$1.8 million – Northern Territory Government.

Responsibilities:

Northern Territory Government.

Designated Area Migration Agreement

The Australian and Northern Territory Governments have entered into a second Designated Area Migration Agreement (NT DAMA II) for the Northern Territory. The conditions of the NT DAMA II are tailored to the workforce needs of the NT economy and allow employers endorsed by the NT Government to access overseas workers where Australians are not available.

NT DAMA II identifies 117 shortage occupations where employers can recruit skilled migrants if they are unable to fill positions locally. This recognises 36 new occupations from the first agreement.

NT DAMA II also includes a permanent residence pathway, which allows visa holders (granted under the first or second NT DAMA) to apply for permanent residency after working in the Territory for at least three years.

The NT DAMA II provides concessions to the criteria for the mainstream Temporary Skill Shortage visa for some occupations.

NT DAMA II aims to incentivise skilled migrants to move and settle in the NT, and further support efforts through the Darwin City Deal to support Darwin's workforce and economy.

Milestones and Next Steps:

Q1 2019: NT DAMA II commenced.

Annually – commencing Q1 2020: NT DAMA II annual report and evaluation.

Financial Information:

Nil.

Responsibilities:

Australian Government and Northern Territory Government.

Relocate the Office of the Registrar of Indigenous Corporations

The Australian Government is facilitating the relocation of 10 Australian Public Service positions in the Office of the Registrar of Indigenous Corporations from Canberra to Darwin. The Australian Government will continue to explore further opportunities to relocate appropriate public sector jobs to regional Australia to support strong and vibrant regional economies.

Milestones and Next Steps:

Q3 2019: As at 30 September 2019, relocation of all 10 positions from Canberra to Darwin has been completed.

Financial Information:

Nil.

Responsibilities:

Australian Government.

Career and Education Pathways

Supplementary to the investments in the new Charles Darwin University city centre campus, links between the higher education sector and schools will be improved to establish better pathways and opportunities to vocational and tertiary education. This will increase upskilling and higher education opportunities for Darwin residents, while a public international education and training strategy will attract more international students to Darwin.

Through the City Deal, the Northern Territory Government has developed a public international education and training strategy, in consultation with relevant Australian Government agencies, to attract more international students to Darwin.

Milestones and Next Steps:

Q1 2019: Delivery of an international education and training strategy.

2021: Delivery of a career pathways program.

Financial Information:

Nil.

Responsibilities:

Northern Territory Government.

Measuring performance:

Short term – medium term – long term performance measures:

- Increased Indigenous employment of 8.8 per cent and a 3 per cent supplier-use target for City Deal projects (project data and Australian Bureau of Statistics Labour Force figures).
- Increase in international student enrolments in each sector: higher education, VET, schools and English language training.
- Increase in brand awareness and recognition of the Territory as a study destination by onshore and offshore agents.
- Increase in international student satisfaction.
- Number of work placements; connecting students and employers.
- Increase the number of international education providers located in the Territory.

Monitoring and measuring

Over the next 10 years, City Deal partners will monitor success through a range of indicators. This will provide an indication of progress against baseline figures, and where efforts may need to be tailored to reflect emerging trends. This ongoing assessment will be complemented by the monitoring of progress on individual commitments.

City Deal partners have committed to report on the progress of the Darwin City Deal annually.

The delivery of the Darwin City Deal will be overseen by the Darwin City Deal Implementation Board, comprising senior officials from all levels of government and Charles Darwin University. The Board will meet formally to review the progress of the Darwin City Deal and will provide advice to the Responsible Ministers, comprising elected officials, overseeing the City Deal.

Outcome	Indicator
A revitalised and vibrant city centre that positions Darwin as an attractive place to live, work, study and visit.	Improved population growth rate measured through Australian Bureau of Statistics figures – in line with the NT population growth rate target of 1.4 per cent. Improved community perceptions of amenity measured through the Darwin City Activation and Promotion Entity's ongoing engagement with the community.
A cooler and greener city that is a best-practice example of tropical urban living.	Reduction in heat island effects in target locations as heat mitigation and greening measures are implemented, measured through the Darwin Living Lab's monitoring and evaluation framework (delivered by Q4 2019). Progress towards cooling and greening initiatives delivered under the Darwin Living Lab reported on through the monitoring and evaluation plan at reporting intervals over the 10-year life of the Lab. 5000 tree plantings by December 2019.
A city that showcases and celebrates Larrakia culture and supports improved economic development outcomes for the Larrakia people.	Number of public engagements undertaken by Larrakia Hosts. Progress towards development of a Larrakia Cultural Centre.
Darwin is an attractive place for visitors.	Increase in international and domestic visitor nights, measured through Tourism Research Australia figures. Increased cultural attendance and participation, measured through Australian Bureau of Statistics data on 'Attendance at Selected Cultural Venues and Events'.

Darwin's productivity and progress will also be monitored through the National Cities Performance Framework, which provides a snapshot of Australia's largest 21 cities against more than 50 progress and contextual indicators. For more information on the Framework visit: <https://smart-cities.dashboard.gov.au/all-cities/overview>.

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Darwin City Deal Implementation Plan

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