

# WESTERN SYDNEY

CITY DEAL

## ANNUAL PROGRESS REPORT 2021





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The City Deal acknowledges the individual positions taken by councils of the Western Parkland City regarding Australian and NSW government policy.





# Acknowledgement of Country

The Western Sydney City Deal partners acknowledge the traditional owners of the lands that include the Western Parkland City and the living culture of the custodians of these lands.

We recognise the traditional owners have occupied and cared for this Country over countless generations and celebrate their continuing contribution to the life of the Western Parkland City.

# Overview

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The Western Sydney City Deal (the City Deal), signed on 4 March 2018, is an historic agreement between the 3 levels of government to jointly invest more than \$11 billion in city-building initiatives that will improve the prosperity, sustainability, and liveability of Western Sydney. The City Deal brings resources from the Australian Government, NSW Government, and the 8 Western Parkland City councils (City Deal partners) together to deliver commitments that builds a thriving future-focused city that is highly connected, innovative and liveable.

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In the face of devastating fires in western Sydney in early 2020, the COVID pandemic and flooding in early 2021, significant progress has been made toward realising the ambitions of the Western Sydney City Deal (the City Deal) and establishing the critical components necessary for a prosperous and liveable city – the Western Parkland City.

In the third year of the City Deal, the 3 levels of government have continued to leverage their investment and expertise, share resources and information to achieve exceptional outcomes for the people of Western Sydney. The lockdown measures imposed during COVID required innovation and adaptation amongst all agencies to continue to collaborate and deliver the project cohesively while working remotely.

The 20-year City Deal vision is to create the best connected city in Australia, with cutting-edge digital infrastructure that will allow our residents easy access to jobs, services and education. Efficient transport will ensure our communities are effortlessly able to access all city centres in Western Sydney as well as other parts of Greater Sydney. It will benefit from future-focused planning that will prioritise the preservation of our stunning natural environments while developing new and appealing centres that will offer a variety of high value jobs to its residents.

While we faced a number of significant challenges in the year covered by this Annual Report, 1 April 2020 to 31 March 2021, the 3 levels of government are pleased to report that we continued to enjoy considerable success in achieving these objectives and in progressing the 38 commitments of the City Deal.

The Western Parkland City Liveability Program has demonstrated the ability for council-led construction projects to quickly deliver key community infrastructure, within a challenging environment. Residents are now enjoying the Appin District Skate Park, Fairfield Showground multi-purpose amenities building and the Nott Oval synthetic playing field in Camden while other landmark, liveability fund developments continue across the city (Liveability Project summaries on page 13-14).

This year, the NSW Government, informed by input from the city deal partners, repurposed the Western City and Aerotropolis Authority as the Western Parkland City Authority (WPCA) to incorporate the 8 Western Parkland Councils in its operational area. The commitment to deliver the City Deal through authentic collaboration has also been strengthened by the signing of the Relationship Agreement by Western Parkland Councils and the WPCA.

The Western Parkland City Authority commenced development of a new Education and Training Model (NETM) to support planned advanced industries in the Aerotropolis Precinct. Ongoing development of the NETM will help to achieve the skills and education commitments.

Overall, 11 of the 38 city deal commitments have now been completed. Our unprecedented level of partnership across the 3 levels of government will continue to realise the shared vision for the Western Parkland City as we move into the formal 3-year review in 2021.

# Vision, Objectives and Commitments

Vision	Objectives
<b>A thriving future-focused city that is highly connected, innovative and liveable</b>	1. Realising the 30-minute city by delivering public transport for the Western Parkland City
	4. Respecting and building on local character, enhancing liveability and improving the quality of the local environment
	2. Creating jobs for the future by supercharging the Western Parkland City
3. Skilling our residents in the region and initiating new education opportunities	5. Coordinated and innovative approaches to planning and delivery of housing
	6. Getting on with delivering for the Western Parkland City through enduring tri-level governance

Commitments					
Connectivity	Jobs for the Future	Skills and Education	Liveability and Environment	Planning and Housing	Implementation and Governance
Deliver Rail C1	A world-class Aerotropolis J1, J2	Education and skills S1, S2	Amenity and liveability L1	Housing package P1, P2, P3, P4, P5	Enduring tri-government governance I1, I2, I3
Rapid bus services C2	Investment and industry attraction J3, J4, J5, J6, J7a, J7b	Building partnerships S3, S4, S5	Protect and preserve environmental assets and parkland character L2, L3	A partnership approach to planning P6	Community partnership I4
Digital connectivity and smart technology C3, C4, C5, C6	Expanding agribusiness opportunities J8		Streamlined environmental approvals L4	Innovative planning for future infrastructure needs P7	
	Support Indigenous businesses to thrive J9, J10		Improve community health L5		
	More job opportunities J11a, J11b				

# Western Parkland City



## Where we are today

The Western Sydney City Deal partners are working to achieve the overarching goals for the Western Parkland City of:

- improving connectivity in both the public transport and digital space
- increasing investment to support jobs
- increasing education opportunities and providing a focus on STEM training
- restoring, protecting and increasing access to green spaces
- delivering streamlined planning and increased housing supply to support a growing population
- delivering successful long term tri-partisan governance and community partnerships.

The City Deal spans a 20-year life cycle and recognises that some commitments will take time to mature and have a measureable impact.

To assess success, City Deal partners have committed to regular and transparent assessment of its progress throughout its life.

The first of these assessments will be an independent review in 2021 of progress over the first 3 years of the City Deal.

An evaluation framework developed in 2020 will be used for this and subsequent reviews.

We will be assessing performance against a baseline of existing performance metrics for the Western City as outlined in the following 2 pages.

# Where we are today

## TRANSPORT CONNECTIVITY



**397,000**

Average number of jobs within 30 minutes (2016-2018)<sup>1</sup>



**16.9%**

Dwellings within 400m of public transport (2018)<sup>2</sup>



**13.8%**

Public Transport  
Average number of work trips by public and active transport (2016-2018)<sup>3</sup>

**2%**

Active Transport

## SKILLS AND EDUCATION



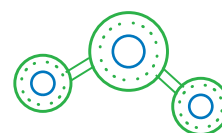
**20.4%**

Completed Tertiary Education, Bachelor or Higher (2016)<sup>6</sup>



**29.8%**

Completed a Certificate 3, 4 or Diploma (2016)<sup>7</sup>



**8.84%**

of Indigenous persons have completed Tertiary Education, Bachelor or Higher (2016)<sup>8</sup>

**38.82%**

of Indigenous persons have completed a Certificate 3, 4 or Diploma (2016)<sup>8</sup>

## DIGITAL CONNECTIVITY



**11.5%**

Workforce in knowledge intensive services (2017-2018)<sup>4</sup>



**85.7%**

Connected to broadband internet (2016)<sup>5</sup>

## IMPLEMENTATION AND GOVERNANCE

Leadership Group

Implementation board

Coordination Committee

Delivery Office



**11 of 38**

Supported by all 3 levels of government

Commitments completed in the 3 years since the signing of the City Deal

1. The number of jobs in the city that can be reached by car in a commute of 30 minutes or less during the morning peak. This indicator represents a city-wide average – commute times in different parts of a city are weighted by population size for 2018 (National Cities Performance Framework (NCPF)).

2. The proportion of dwellings within 400 metres walking distance of a frequently or regularly serviced public transport stop – one with a scheduled service at least every 30 minutes from

7am to 7pm on a normal weekday in 2018 (NCPF).

3. Percentage of work trips by public and active transport in 2016 (NCPF).

4. Percentage employed in knowledge industries from August 2017 to August 2018 (NCPF).

5. The share of households in a city with an active broadband connection, defined as an access speed of 256 kilobits per second or faster in 2016 (NCPF).

6. The share of the population with a Bachelor degree or higher qualification from August 2016 (ABS Census).

7. The share of the population with a Certificate 3, 4 or Diploma from August 2016 (ABS Census).

8. The share of the population with a Bachelor degree or higher qualification from August 2016 (ABS Census).

9. The share of the Indigenous population with a Certificate 3, 4 or Diploma from August 2016 (ABS Census).



## JOBS FOR THE FUTURE



**2.6%**

Average employment growth rate (2018)<sup>1</sup>



**4.9%**

Average unemployment rate (2018)<sup>2</sup>



**515,000**

Jobs in the Western Parkland City (2018)<sup>3</sup>



**\$43,600**

Gross Regional Product per capita (2016-2017)<sup>4</sup>



**61.67%**

Indigenous workforce participation rate (2016)<sup>5</sup>

**565**

Indigenous business owners (2016)<sup>6</sup>

## PLANNING AND HOUSING



**2.6%**

Population growth rate of the Western Parkland City (2012-2017)<sup>7</sup>



**13,134**

Housing approvals for the Western Parkland City (2017-2018)<sup>8</sup>

## LIVEABILITY AND THE ENVIRONMENT



**48.2%**

Dwellings with access to public open space within the Western Parkland City (2018)<sup>9</sup>



**83.6 years**

Life expectancy of a person in the Western Parkland City (2017)<sup>10</sup>



**1,079,000**

Population of the Western Parkland City (2017)<sup>11</sup>

**25,903**

Indigenous population of the Western Parkland City (2016)<sup>12</sup>

1. Average annual growth rate over previous 5 years to June 2018 (NCPF).

2. Average unemployment rate for previous 12 months to June 2018 (NCPF).

3. Current number of jobs in the region taken from June 2018 (NCPF).

4. Gross regional product measures the monetary value of all goods and services produced in the city from 2016-2017 (NCPF).

5. Percentage of Indigenous population in work or looking for work from 2016 (ABS Census).

6. Number of Indigenous persons who are the owner manager of a business from 2016 (ABS Census).

7. The average annual population growth rate of the city from June 2012 to 30 June 2018 (NCPF).

8. The number of housing approvals in the City Deal local government areas between 30 June 2017 to 30 June 2018 (Delivery Office and Local Governments).

9. The proportion of dwellings within 400 metres walking distance of public open space that is 1.5 hectares or greater within Western Sydney in 2018 (NCPF).

10. The number of years a person born today is expected to live, assuming current age-specific death rates are experienced throughout their lifetime in 2017 (NCPF).

11. Number of persons living in the Western Parkland City in 2017 (NCPF).

12. Number of Aboriginal, Torres Strait Islander persons living in the Western Parkland City in 2016 (ABS Census).

# Highlights 2020 - 2021

## LIVEABILITY AND ENVIRONMENT



### Live and play

First 3 **recreation facilities** funded by the Western Parkland City Liveability Program, open. Works progress on 25 more.  
\$210 million



### Plant conservation

**Herbarium** under construction at Australian Botanic Garden Mount Annan.  
\$60 million



### Staying healthy

Project to increase resilience to climate change funding awarded to Western Sydney Health Alliance.  
\$100,000



### Sustaining water

Technical studies done to integrate land use and water management of the South Creek corridor.  
\$6.4 million

## CONNECTIVITY



### Fast tracked

Construction of new Sydney Metro-Western Sydney Airport **railway line** starts.  
\$11 billion



### Driving access

Final business case for **Rapid Bus Service** funded.  
\$2.6 million



### Digital city

A 5-year action plan to become **Australia's first digitally** enabled smart city is ready to go.

## PLANNING AND HOUSING



### Setting the standard

Uniform, best practice engineering design standards completed to simplify DA process and reduce costs to homebuyers.



## FUTURE JOBS



### Land release

Aerotropolis precinct land release is a step toward creation of **200,000** new jobs.



### Opportunity hubs

More than **665 Aboriginal students** engaged with Opportunity Hubs to connect them with jobs when leaving school.



### Justice for all

Strategic business case for South Western Sydney **Community and Justice Precinct** funded and complete. \$1 million



### Future homes

Councils update LEPs, in preparation for delivering 184,500 homes over the next 20 years.

## SKILLS & EDUCATION



### Skills for jobs

New **training model** under development with TAFE for advanced industries in the Aerotropolis.



### Training for industry

Education and training model to support planned advanced industries in the Aerotropolis Precinct.

## IMPLEMENTATION AND GOVERNANCE



### Measuring up

Evaluation framework of the City Deal is endorsed.



### Refining process

Western Parkland City Authority responsibilities extended to cover the entire city and relationship agreement signed with Western Parkland City Councils.

# Liveability Project Summaries

## Fairfield Council

### Project Overview:

Upgrades to the Fairfield Showgrounds to construct new sporting fields and amenities, grandstand upgrades, improved field lighting and new recreation areas.

Construction of a wave pool and amenities facilities at Aquatopia Water Park at Prairiewood.

Work has also begun to deliver a new playground facility at Deerbush Park, with the official opening to take place in June 2021.

Funding	
<b>Total</b>	<b>\$39,515,514</b>
Fairfield Council	\$24,497,208
NSW Government	\$7,500,000
Australian Government	\$7,500,000



## Camden Council

### Project Overview:

Three projects to improve liveability and accessibility to sport and recreation facilities. The projects are Stage 1 of a new cricket facility at Fergusons Land, Stage 2 of the new Narellan Sports Hub with 14 new netball courts and a dedicated athletics facility, and a new synthetic playing field at Nott Oval, Camden.

Funding	
<b>Total</b>	<b>\$28,752,948</b>
Camden City Council	\$13,752,948
NSW Government	\$7,500,000
Australian Government	\$7,500,000





## Wollondilly Shire Council

### Project Overview:

Round one funding included delivery of the Appin District skate park and fitness facilities across Wollondilly. These projects were delivered in 2020.

Round two projects involve the construction of recreational spaces and facilities at Tahmoor Sporting Complex and the Picton Town Centre Revitalisation. The revitalisation includes a refurbished Shire Hall, new mixed-use community building, and a community and cultural centre.

Funding	
<b>Total</b>	<b>\$27,106,337</b>
Wollondilly Shire Council	\$12,106,337
NSW Government	\$7,500,000
Australian Government	\$7,500,000



## Hawkesbury Council

### Project Overview:

Hawkesbury is delivering a revitalisation of town centres in Richmond, South Windsor and Windsor. This involves a range of civil and public domain works to improve pedestrian access, accessibility, amenity, and public spaces.

Funding	
<b>Total</b>	<b>\$18,750,000</b>
Hawkesbury Council	\$3,750,000
NSW Government	\$7,500,000
Australian Government	\$7,500,000



# Liveability Project Summaries

## Penrith City Council

### Project Overview:

Transformation of Regatta Park, including a new playground, water's edge amphitheatre, bike cages, public art, new paths, and recreational facilities.

Funding	
<b>Total</b>	<b>\$24,000,000</b>
Penrith City Council	\$9,000,000
NSW Government	\$7,500,000
Australian Government	\$7,500,000



## Blue Mountains City Council

### Project Overview:

New amenities and upgrades to parks and recreational areas across the Local Government area. Includes new playgrounds and play areas, pedestrian and cycle links, accessible amenities, picnic areas, upgrades to Springwood Library, and a new inclusive children's pool at Katoomba.

A new playground at Glenbrook Park, Springwood and the revitalisation of Springwood Town Centre was completed in May 2021. Round two funding is for installation of a fully automatic door on the lower ground level of the Springwood Library.

Funding	
<b>Total</b>	<b>\$18,764,808</b>
Blue Mountains City Council	\$3,764,808
NSW Government	\$7,500,000
Australian Government	\$7,500,000





## Liverpool City Council

### Project Overview:

A new community and recreational hub in Phillips Park, Lurnea. The hub will provide a range of community and recreational and sporting uses, with a new community centre, play and recreation facilities, and quality open space.

Liverpool Council is also constructing a playground and a sports field (a multi-purpose recreational space) at Lighthorse Park.

Funding	
<b>Total</b>	<b>\$22,850,000</b>
Liverpool City Council	\$7,850,000
NSW Government	\$7,500,000
Australian Government	\$7,500,000



## Campbelltown City Council

### Project Overview:

Campbelltown Council is delivering the Billabong Parklands, which will be an iconic swimming lagoon at Apex Park, Bradbury. The project will offset the urban heat island effect, integrate with adjacent areas to create a community and recreational hub and celebrate Campbelltown's Aboriginal community through the project design.

Funding	
<b>Total</b>	<b>\$31,000,000</b>
Campbelltown City Council	\$16,000,000
NSW Government	\$7,500,000
Australian Government	\$7,500,000



# Progress of the City Deal commitments

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The collaborative approach to building the Western Parkland City will realise the vision of the City Deal to deliver world class jobs and a great quality of life for its people.

Each level of government has committed to investing in activities across a 20-year program, that will achieve a thriving, future focused, liveable city.

These have been detailed as 38 commitments, which are at various stages of design and delivery.

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# Connectivity

## C1 – Deliver Rail for the Western City

The Australian and NSW governments have committed to delivering Sydney Metro – Western Sydney Airport, a rail link connecting St Marys to Western Sydney International (Nancy-Bird Walton) Airport and Western Sydney Aerotropolis.

Both governments will investigate integrated transport and delivery options for a full North South Rail Link from Schofields to Macarthur and a South West Rail Link to connect Leppington to the Western Sydney Airport via an interchange at the Badgerys Creek Aerotropolis.

### Progress Statement

The final business case for the project was considered by both the Australian and NSW governments in early 2020 and in June announced their decision to jointly invest up to \$11 billion in the project.

The city-shaping project, from St Marys through to the new airport and the Western Sydney Aerotropolis, will provide a major economic stimulus for Western Sydney, creating more than 14,000 jobs during construction for the NSW and national economies. The 23 kilometre new metro line will link residential areas with job hubs, including the Western Sydney Aerotropolis, and connect travellers from the new airport to the existing Sydney public transport system.

Exhibition of the Environmental Impact Statement concluded in December 2020, with 40 submissions received. Construction is now underway, with early works having commenced in December 2020.

Investigations continue into longer-term transport and delivery options for a full north south rail link from Schofields to Macarthur (Stage 2), and a rail connection between the Aerotropolis and the T2 Leppington Line.

### Key Milestones Achieved

**Q2 2020** – Announcement of \$11 billion investment decision to deliver the Sydney Metro – Western Sydney Airport project, linking St Marys to Western Sydney International (Nancy Bird-Walton) Airport and the Western Sydney Aerotropolis.

**Q3 2020** – Commencement of property acquisition and procurement for tunnelling works.

**Q4 2020** – Public exhibition of the project's Environmental Impact Statement, commencement of procurement for civil works and early works.

**Q1 2021** – Tender documents for tunnelling works released to market.

**Q2 2021** – Tender documents for civil works package released to market.

### Key Next Steps

**2021** – Progress planning of the north south rail network including interchange locations, future stages, preferred alignments in key locations, with reference to development of the Western Sydney Blueprint and integrated transport planning for the Western Parkland City.

**2021-22** – Procurement of major work packages continues, with the majority of early construction works to be completed by end of 2022.

**Late 2022** – Major construction commences in late 2022.

**2026** – Construction complete, with testing and commissioning to be completed ahead of commencement of services.

### Financial Information

The Australian and NSW governments have committed to investing up to \$11 billion in the project.

### Responsibilities

Project delivery is led by TfNSW (Sydney Metro), with the support of key Australian and NSW governments agencies and in collaboration with Western Parkland Councils, industry, landowners and the community.

# Connectivity

## C2 – Rapid Bus Services for the Western City

The NSW Government will establish rapid bus services from the metropolitan centres of Penrith, Liverpool and Campbelltown to Western Sydney International (Nancy-Bird Walton) Airport before it opens in 2026, and to the Western Sydney Aerotropolis.

### Progress Statement

A strategic business case was completed in early 2020, which recommended detailed planning and a final business case be completed for the implementation of the three rapid bus routes identified in the City Deal Commitment as well as investigating two other rapid bus routes (servicing Parramatta and Blacktown) to support the growth of Western Parkland City.

Detailed planning commenced in mid-2020, which involved a significant engagement program with key stakeholders to confirm the project vision, objectives and planning assumptions. Design guidelines and baseline engineering and transport modelling investigations were also completed by the end of 2020.

Detailed planning is scheduled to be completed by mid-2021 and will confirm the services, fleet and infrastructure requirements for the rapid bus routes. This will be a key input into the final business case, which will inform an investment decision by the NSW Government to progress into delivery.

### Key Milestones Achieved

**Q1 2020** – Strategic Business Case completed.

**Q2 2020** – Decision by the NSW Government to undertake detailed planning and prepare a final business case.

**Q3-Q4 2020** – Engagement of stakeholders confirmed project vision, objectives and planning assumptions in the final business case.

**Early 2021** – Evaluation of preferred bus route options, passenger experience, fleet requirements, and design of bus stops, priority measures and depots.

### Key Next Steps

**Q4 2021** – Completion of detailed planning and the final business case.

**2022** – Investment decision regarding priority routes.

### Financial Information

\$6.5 million contributed by the NSW Government to complete detailed planning and a final business case. Funding for implementation is subject to consideration of the final business case.

### Responsibilities

Led by Transport for NSW, in cooperation with Western Sydney Planning Partnership and Western Parkland Councils, particularly Penrith, Liverpool, Camden, Fairfield and Campbelltown City councils.



# Connectivity

## C3 – Digital Action Plan

Western Parkland Councils will lead the development of a Western City Digital Action Plan (the Digital Action Plan) in collaboration with the Australian and NSW governments and industry partners to set out initiatives and actions to support and enable the Western Parkland City to become Australia's first digitally-enabled smart city, how government will address the barriers to collaboration through defining processes that will make teamwork effective and cut duplication and presents a roadmap to guide successful implementation of the Digital Action Plan.

### Progress Statement

This commitment is complete with the endorsement of the Digital Action Plan by the Implementation Board in May 2020. This plan defines the coordinated effort required to deliver on the digital commitments and digital vision for the Western Sydney City Deal.

### Key Milestones Achieved

The Digital Action Plan has been co- developed with:

- the tripartite Digital Commitments Steering Committee
- Collabor8 group of smart officers from the 8 local councils
- Western Sydney City Deal Lead Officers Group
- NSW Government Digital Commitments Steering Committee.

### Key Next Steps

**Ongoing** – Implementation of the Digital Action Plan is overseen by the Digital City Implementation Steering Group. The Digital Action Plan focuses on actions for the next 5 years, prioritised into short, medium and long-term timelines.

### Financial Information

Councils have contributed \$20,000 each for a consultant to develop the Digital Action Plan. Actions recommended in the plan will be subject to consideration under government approval processes.

### Responsibilities

Led by Western Parkland Councils and supported by the Australian and NSW governments, in collaboration with industry partners.





# Connectivity

## C4 – Smart Western City Program

The NSW Government has developed the Smart Western City Program (SWCP), which defines the smart place initiatives and solutions that will ensure the Western Parkland City is a connected and digitally enabled, future focussed city.

### Progress Statement

Development of the SWCP was supported by a 12 month market engagement program to identify opportunities to make Western Sydney the smartest and most connected city it can be. The market engagement program included an industry briefing, call for ideas, market soundings, a pitch fest event and test and trial incubation process.

The NSW Government has delivered a strategic business case, which has been assured through the NSW Government's Infrastructure Investor Assurance Framework. This business case demonstrated that there is a strong economic case for investment and a high readiness for the next stage of development.

### Key Milestones Achieved

**Q1 2020** – NSW Spatial Digital Twin launched.

**Q1 2020** – Strategic Business Case Infrastructure Gate 1 Assurance completed.

**Q1 2020** – Market engagement completed.

**Q2 2020** – The SWCP is listed as a key program action in the NSW Smart Places Strategy Action Plan.

**Q3 2020** – The Implementation Board endorsed the final draft SWCP in August 2020 following a roadshow of the draft with over 150 government stakeholders.

**Q1 2021** – SWCP added to the Infrastructure Australia's 2021 Infrastructure Priority List.

### Key Next Steps

**Q2 2021** – Submit SWCP to NSW Government for approval.

**Q2 2021** – Scope targeted pilot projects and market briefing.

**Q3 – Q4 2021** – Commencement of pilot projects.

### Financial Information

Development of the SWCP was funded by a \$1 million allocation by the NSW Government in 2018-19. Further funding is being considered by the NSW Government for the SWCP to progress to delivery, with targeted pilots to seek funding through application to the \$45m NSW Smart Places Acceleration Program.

### Responsibilities

Led by the NSW Government in collaboration with Western Parkland Councils and the Commonwealth.



# Connectivity

## C5 – 5G Strategy

Design a strategy to guide how government and industry can work together to enable early access and adoption of 5G technology within the Western Parkland City.

### Progress Statement

The NSW Government and Western Parkland Councils have developed a draft 5G Strategy for the Western Parkland City.

The NSW Government has undertaken extensive engagement with industry and across the 3 levels of government as part of the drafting and scoping of 5G trials.

In May 2020, the Implementation Board endorsed a 2-stage approach for the 5G trials:

- Stage 1 (2020-21): testing 5G roll out efficiency and passive infrastructure sharing with the key elements being the poles, fibre and duct.
- Stage 2 (2021-22 or 2022-23): testing the full capability of 5G in practical applications including active sharing. This will use the final international 5G technology standards; millimetre wave spectrum (to be auctioned 2021); and new technologies (not yet deployed).

A working group with representatives from all tiers of government is providing input to inform the development of the 5G trials. Updates and recommendations on the 5G trials are also made to a tripartite Digital City Implementation Steering Committee which guides and supports the delivery of the digital commitments (C3, C4, C5 and C6 commitments).

### Key Milestones Achieved

**Q1 2020** – Discussion on draft 5G strategy released to industry and government for comment and feedback.

**Q1 2020** – Series of workshops held with mobile telecommunications industry and government. The 5G trial plan finalised and two-stage approach endorsed by the Implementation Board.

**Q2 2020** – Released a Stage 1 trials Expression of Interest for mobile network operators.

**Q3 2020** – Draft Heads of Agreement for Stage 1 trials circulated to mobile network operators and participating parties.

**Q4 2020** – Negotiations between NSW Government and mobile network operators and participating parties on the Stage 1 trials contracting framework completed. Initial discussions between NSW Government and mobile network infrastructure companies on Stage 2 trials.

**Q1 2021** – Confirmed with mobile network operator and participating parties to commence 5G trials in Q3 – Q4 2021.

### Key Next Steps

**Q2 2021** – NSW Government approval of 5G strategy and engagement of trial partners.

**Q3 2021** – Scope additional 5G deployment models as part of Stage 2.

**Q4 2021** – Commence delivery of Stage 1 trials in the Western Parkland City.

### Financial Information

The NSW Government Department of Planning, Industry and Environment has funded development of the 5G strategy and scoping of the trials.

Further funding to support trial deployments will be required to deliver optimal outcomes and this will be sought through application to the Australian 5G innovation Initiative, where eligible.

### Responsibilities

Led by the NSW Government in partnership with Western Parkland Councils.

# Connectivity

## C6 – Openly available data sets

All levels of government will work together to make local data publicly available to potentially drive innovation and improve service delivery across the Western Parkland City.

### Progress Statement

To achieve this commitment, the NSW Government and Western Parkland Councils will identify and make data publicly available in line with open-data principles. To facilitate this, the Australian Government has established a Western Parkland City data catalogue on data.gov.au and national map and support Western Parkland Councils to fully utilise the platform.

Initial council open data was uploaded to state platforms and linked to the national platforms in April 2020. Western Parkland Councils, NSW Spatial Services and Commonwealth Digital Transformation Agency staff coordinated these actions.

Following this, the Western Parkland City Data Sharing Governance Subgroup (to the Collabor8 Western Parkland Councils officers group) held a first workshop in September 2020 to develop a terms of reference guide and a 6 month action plan. This subgroup is made up of a primary and a shared data manager from each local council, who are assisted by representatives from the NSW Government.

Each council has worked to set up their open data websites and 4 sites have soft-launched (Campbelltown, Fairfield, Hawkesbury and Penrith). A specific working group has been established to design and set up a Western Parkland City open data website.

The data sharing governance subgroup is currently considering what datasets councils will publish, how datasets can be standardised for roll-out onto the Western Parkland City open data website, resourcing and timelines.

### Key Milestones Achieved

**Q3 2020 to Q1 2021** – NSW Government and Western Parkland Councils finalised protocols for updating data.

**Q1 2021** – NSW Government and Western Parkland Councils uploaded spatial open data to NSW Government platforms which automatically link to the national map.

### Key Next Steps

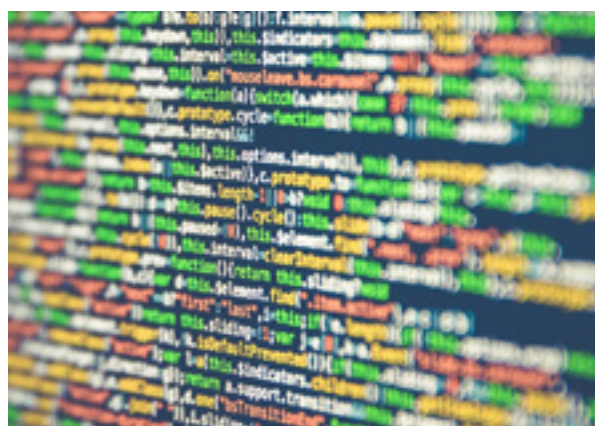
**Q2 2021** – NSW Government and Western Parkland Councils finalise protocols for uploading data and discuss avenues for ongoing funding for data uploading and maintenance.

### Financial Information

Existing agency resources as well as funding from the Western Parkland City Sensor Network project, part of Round 2 of the Australian Government Smart Cities and Suburbs Program.

### Responsibilities

Led by the Western Parkland Councils in cooperation with the NSW Government.





# Jobs for the Future

## J1 – Western Sydney Aerotropolis

The Australian Government, NSW Government and Western Parkland Councils will work together to establish the Western Sydney Aerotropolis as a world-class city precinct that supports and accelerates jobs growth and helps to build the Western Parkland City

### Progress Statement

To achieve the best potential outcomes under this commitment, the Australian Government will make available 114 hectares of Commonwealth land at North Bringelly. The NSW Government will establish an enabling infrastructure program and building works on the Commonwealth land to kick-start servicing of the precinct.

The Western Sydney Aerotropolis Plan and accompanying State Environmental Planning Policy (SEPP) was released for public comment in September 2020. The SEPP includes rezoning and planning controls for 5 early release precincts in the Aerotropolis (Aerotropolis Core, Northern Gateway, Agribusiness Precinct, Wianamatta South Creek, and Badgerys Creek).

Plans for these precincts were placed on public exhibition in November 2020 until March 2021. Once the precinct plans are finalised, the Western Parkland City Authority (WPCA) will complete master plans for key sites within the Aerotropolis, including the Aerotropolis Core, centred on the 114 hectares of Commonwealth land at North Bringelly

The WPCA is currently completing business cases for:

- master planning in the Aerotropolis Core, which will include delivery of an enabling infrastructure program
- a New Education and Training Model (NETM)
- a transitional Advanced Manufacturing and Research Facility (AMRF)
- enabling infrastructure works for the Aerotropolis Core.

To attract investment and development in the Aerotropolis, the NSW Government has signed 18 Memoranda of Understanding

(MOUs) with multinational entities (foundation partners) seeking to either establish a presence, participate in the NETM and the AMRF or provide input into designing the Aerotropolis. MOUs were signed with international firms such as Mitsubishi Heavy Industries Ltd, Hitachi Ltd, Samsung SDS, Suez, BAE Systems, GE Additive, Siemens and DB Schenker. Discussions continue with these and other potential stakeholders.

### Key Milestones Achieved

**Q3 2020** – Rezoning of 5 early release precincts in the Western Sydney Aerotropolis.

**Q4 2020** – Public exhibition of precinct plans for the 5 early release precincts in the Western Sydney Aerotropolis.

### Key Next Steps

**Q1 2021** – Complete strategic business case for the Aerotropolis Core.

**Q2 2021** – Completion of final business cases to support master planning in the Aerotropolis Core, including an enabling works program.

**Q3 2021** – Agreement between the NSW and Australian governments to transfer ownership of the 114 hectares of land at North Bringelly to the Western Parklands City Authority.

### Financial Information

Funding to be determined by NSW Government processes.

### Responsibilities

Led by the NSW Government (WPCA) in collaboration the Australian Government, Planning Partnerships Office and Western Parkland Councils, particularly Liverpool and Penrith councils

# Jobs for the Future

## J2 – Western City and Aerotropolis Authority

The Australian and NSW governments will establish an authority to become master planner and developer of the Aerotropolis with an initial focus on the Commonwealth land.

### Progress Statement

This commitment is complete.

The Western City and Aerotropolis Authority (WCAA) was established in November 2018. The WCAA was renamed the Western Parkland City Authority (WPCA) in July 2020, with its geographical remit expanded to encompass all of the council areas of the Western Parkland City. The WPCA is governed by an independent board with 6 members nominated by the Australian and NSW governments.

The WPCA has a number of initial priorities:

- development of the Western City Blueprint and economic development strategy.
- attracting investment to the Aerotropolis and the broader Western Parkland City.
- coordinating key government programs including the delivery of the City Deal.
- Masterplanning of and Investment on the Aerotropolis.
- new approach to education and training in the Western Parkland City.

### Key Milestones Achieved

**Q1 2020** – 18 Memoranda of Understanding signed with multinational entities seeking to invest as foundation partners in the Western Sydney Aerotropolis.

**Q3 2020** – The Western Parkland City and Aerotropolis Authority was repurposed as the Western Parkland City Authority to take a broader coordination and planning role across the city, and expanded to include the

City Deal Delivery Office and the Western Sydney Investment Attraction Office.

### Key Next Steps

**2021-2022** - Development of the Western City BluePrint and economic development strategy as a foundation for the planning, coordination and delivery of the city and to inform the Western City District Plan, state infrastructure strategy and transport plan.

### Financial Information

Funding commitments from the NSW Government will be outlined in annual reports of the WPCA.

### Responsibilities

The establishment and ongoing support of the WPCA is the responsibility of the NSW Government in collaboration with the Australian Government and Western Parkland Councils.



# Jobs for the Future

## J3 – Western Sydney Investment Attraction Office

The NSW Government with the Australian Government and Western Parkland Councils will establish the Western Sydney Investment Attraction Office (WSIAO) in Liverpool, to attract domestic and international investment. Its initial focus will be on the Aerotropolis, as well as supporting existing industrial areas and employment centres.

### Progress Statement

This commitment is complete.

### Key Milestones Achieved

The WSIAO moved to the expanded Western Parkland City Authority (WPCA) in October 2020 and is supporting Investment Attraction and the development of an economic development strategy (EDS) for the Western Parkland City.

### Key Next Steps

**Q2 2021 onwards** - The WSAIO will work within the WPCA to undertake long-term investment attraction to the Western Parkland City and will have a key role

in implementing strategies to develop businesses and local markets as identified by the EDS.

### Financial Information

Funded from the operating budget of the Western Parkland City Authority (NSW Government).

### Responsibilities

Led by the NSW Government in collaboration with Western Parkland Councils.





# Jobs for the Future

## J4 – Investment Attraction Fund

The NSW Government will establish an investment attraction fund to support the work of the Investment Attraction Office.

### Progress Statement

In October 2018, a \$5 million fund was established to provide loans to fast-growing small to medium-sized enterprises to drive jobs in the Western Parkland City. Scalable businesses, reaching a market beyond NSW and creating new jobs in the Western Parkland City were eligible to apply for loans through NSW Government's Jobs for NSW Program. One Jobs for NSW loan was funded from the fund with an organic food manufacturer in the Hawkesbury Valley, provided with a \$250,000 Accelerating Growth Loan.

The loan products were discontinued in mid- 2019 after a review of the Jobs for NSW Program by NSW Treasury. With the transfer of the fund to the Western Parkland City, the remainder of the is being redeveloped to ensure it focuses on supporting direct job creation for businesses in the Western Parkland City.

### Key Next Steps

**Q3 2021** - The Western Parkland City Authority will finalise revised funding and assessment guidelines consistent with the economic development strategy and will seek Implementation Board approval for application in the second half of 2021.

### Financial Information

\$5 million from the NSW Government

### Responsibilities

Led by the NSW Government (WPCA) in collaboration with Australian Government and Western Parkland Councils.



# Jobs for the Future

## J5 – Establish jobs in the region

The Australian Government will establish the National Disability Insurance Scheme Quality and Safeguards Commission (NDIS Commission) in Penrith, creating up to 150 new jobs in Western Sydney.

### Progress Statement

This commitment is complete.

The NDIS Commission was officially opened in Penrith on 1 July 2018 and is ensuring participants receive quality services from providers and workers under the NDIS. It has delivered a new, nationally consistent system to safeguard the rights of NDIS participants, and is working with people with disability, providers and the community.

As at 31 March 2021, the NDIS Commission employed 295 staff in Penrith and Parramatta, with approximately 138 of these staff employed as contractors.

### Key Milestones Achieved

The NDIS Commission has been established in Penrith.

### Key Next Steps

This commitment is complete.

### Financial Information

Funding administered by the NDIS Commission.

### Responsibilities

Led by the Australian Government.



# Jobs for the Future

## J6 – High-value employment precincts

The NSW Government will deliver the Western Sydney Aerotropolis Plan and State Environmental Planning Policy to set the planning framework for the Western Sydney Aerotropolis Growth Area, which will identify key employment precincts and safeguard the operation of the Western Sydney International (Nancy- Bird Walton) Airport.

### Progress Statement

The Stage 1 Western Sydney Aerotropolis LUIP was released and placed for public exhibition in August 2018. The Western Sydney Planning Partnership (WSPP) developed Stage 2 planning throughout 2019 and released the Western Sydney Aerotropolis Plan (WSAP) for public exhibition in December 2019.

The final package, including a new State Environmental Planning Policy and a Phase One Development Control Plan (DCP), was released in October 2020. Release of the package completes this City Deal commitment.

The WSAP package rezones 6 initial precincts in the Western Sydney Aerotropolis. These are the Aerotropolis Core, Northern Gateway, Wianamatta-South Creek, Badgerys Creek, Mamre Road and an Agribusiness Precinct. The Aerotropolis SEPP will not apply to the Mamre Road Precinct. This precinct is being planned by Department of Planning, Industry and Environment (DPIE) under the Western Sydney Employment Area SEPP.

The WSPP continues to undertake more detailed precinct planning for the structure of each precinct. Draft precinct plans were released in December 2020 for public consultation.

### Key Milestones Achieved

**October 2020** – Release of the Final Aerotropolis Plan and accompanying SEPP and DCP.

**March 2021** – Public exhibition of Aerotropolis Plans completed

### Key Next Steps

**Q3 2021** – Finalisation of precinct plans for the early release precincts

### Financial Information

The WSPP is funded by Western Parkland Councils and NSW Government agencies.

### Responsibilities

Led by the NSW Government in partnership with Western Parkland Councils, supported by the Australian Government in consultation with landowners, industry groups and residents.



# Jobs for the Future

## J7a – Surplus Government Land to Drive Jobs Growth

The NSW Government and Western Parkland Councils will review government land and explore opportunities for release of surplus or under-utilised land and assets to drive economic growth.

### Progress Statement

The first opportunity being developed under this commitment is the investigation of a South West Sydney Community and Justice Precinct (SWCJP), with surplus land identified in the Campbelltown City centre. The three levels of government have funded the development of a strategic business case (SBC).

### Key Milestones Achieved

**Q3 2020** - Steering committee with 3 levels of government established and project commenced for development of strategic business case.

**Q1 2021** - Draft strategic business case completed for NSW Government Assurance Review.

### Key Next Steps

**Q2-2021** – Finalisation of the strategic business case (SBC).

**Q3-2021** – Agreement of 3 levels of government to allow funding and development of a precinct master plan and final business case for Stage 1.

### Financial Information

\$1 million contributed by the 3 levels of government for the SBC.

Further project development subject to additional funding processes for the 3 levels of government.

### Responsibilities

Led by the NSW Government Department of Communities and Justice in partnership with Campbelltown City Council and Commonwealth Department of Attorney General.



# Jobs for the Future

## J7b – Surplus Government Land to Drive Jobs Growth – Multi User Depot

The Australian Government will release the Penrith Multi User Depot for sale, to support jobs growth in the Penrith Central Business District.

### Progress Statement

The Department of Defence (Defence) has identified the 3.66 hectare Penrith Multi User Depot as surplus to its requirements.

In 2020, Defence completed several studies to inform planning considerations for the site including traffic and flood modelling, acoustics and noise and an economic study, which included research and analysis of the Penrith office and retail market.

These findings, along with an assessment of relative contribution to employment, have informed analysis of options for viable future uses of the site to align with the City Deal objectives.

Defence is continuing to work with Penrith City Council and other stakeholders in the Australian and NSW Government to finalise a planning proposal for the site.

Progress on this commitment has been slightly delayed due to ongoing discussions between stakeholders regarding the future land use of the site and how it can best support jobs growth and successfully be developed.

### Key Milestones Achieved

**Q1 2020** – Completion of site investigations to inform due diligence activities.

**Q4 2021** – Initial review of draft planning proposal by Penrith City Council.

### Key Next Steps

**Q2 2021** – Finalise detailed divestment strategy and planning proposal.

**Q3 2021** – Development of planning pathway by state and Western Parkland Councils.

**Q4 2021** – Complete independent valuation.

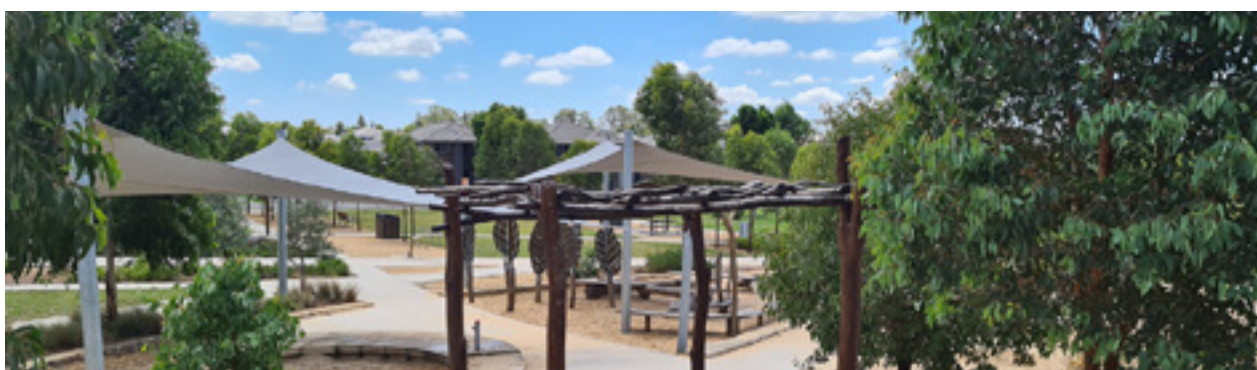
**Q1 2022** – Commence sale process.

### Financial Information

Funded from existing resources from Commonwealth Department of Defence.

### Responsibilities

Led by the Australian Government in cooperation with Penrith City Council, supported by the NSW Government (WPCA).



# Jobs for the Future

## J8 – Agribusiness Precinct

The NSW Government will commission a feasibility study into an agribusiness precinct for the Western Parkland City.

### Progress Statement

This commitment is complete following the completion of the feasibility study in February 2019, which confirmed the Agribusiness Precinct could enable NSW's fresh produce to reach international consumers through a 24 hour farm-gate-to-plate global export supply chain, with linkages to an expanded and diversified fresh food market operations, and consist of high-tech fresh and value-added food production facilities.

The focus over the last year has been master planning for the precinct.

### Key Milestones Achieved

**Q4 2020** – Final Aerotropolis plan released including rezoning of an agribusiness precinct as one of the 6 early release precincts for the Aerotropolis.

### Key Next Steps

**2021** – Master planning and scoping for the Agribusiness Precinct progressively developed.

### Financial Information

Funded from the operating budget of the Western Parkland City Authority (NSW Government).

### Responsibilities

Led by the NSW Government supported by Western Parkland Councils in collaboration with the Australian Government.





# Jobs for the Future

## J9 – Indigenous Business Hub

The Australian Government will establish an Indigenous Business Hub in the Western Parkland City, to capitalise on the opportunity for Indigenous businesses and entrepreneurs. The hub will facilitate business support and access to short-term office space and connections to commercial opportunities to support a thriving Indigenous business sector.

### Progress Statement

This commitment is complete.

Yarpa, meaning ‘pathway’, is Australia’s first hub under the Australian Government’s Indigenous Business Sector Strategy.

### Key Milestones Achieved

The Yarpa Business Hub has been established in Liverpool.

### Key Next Steps

**Ongoing** – The Yarpa Business Hub will continue building the capability and capacity of Indigenous business and job seekers, ensuring they are connected into the pipeline of opportunities that exist under the various Indigenous procurement policies.

### Financial Information

Funded through program funding administered by the Department of the Prime Minister and Cabinet.

### Responsibilities

Led by the Australian Government in partnership with NSW Aboriginal Land Council and supported by NSW Government and Western Parkland Councils.



# Jobs for the Future

## J10 – Indigenous Small Business and Skills Package

The NSW Government will deliver an Indigenous small business and skills package across the Western Parkland City.

### Progress Statement

The Indigenous and Small Business and Skills Package includes the expansion of the Opportunity Hub in Campbelltown and a new hub in Liverpool to connect school leavers with jobs as well as an Indigenous Business Connect Program, to support Indigenous people to start or grow a business.

It also includes 50 additional Bert Evans scholarships and mentoring support for young people, and a dedicated Aboriginal Enterprise Development Officer Program.

Both the Campbelltown and Liverpool Opportunity Hub entered into the second year of their Services Contract on 1 July 2020. Operations continued but were affected by COVID-19.

Training Services NSW worked with individual providers to support them and understand the specific challenges they faced during this period. Both hubs are currently engaged with 65 schools and 665 Aboriginal students and have a waiting list of students wanting to participate in programs.

### Key Milestones Achieved

Additional Bert Evans Scholarships for Aboriginal and Torres Strait Islander apprentices and mentoring support for Aboriginal trainees and apprentices were allocated, with 23 being awarded over the last 3 years.

A summer skills pilot project offering free short courses was run across Camden, Campbelltown and Liverpool council areas. As part of this pilot, Aboriginal and Torres Strait Islander school leavers and Year 12 students aged 17 and above were targeted

to take part in the pilot. Schools within these areas who previously had no relationship with the hubs have now been engaged.

Ongoing delivery of the Aboriginal Enterprise Development Officer Program to support business start-up and growth.

### Key Next Steps

**2021** - Ongoing delivery of the Campbelltown and Liverpool Opportunity Hub with the possibility of their expansion into other Western Parkland Councils areas.

- Allocation of additional Bert Evans Scholarships for Aboriginal and Torres Strait Islander apprentices and mentoring support for Aboriginal trainees and apprentices.

**Q2 2021** - Replacement of the Aboriginal Enterprise Development Officer Program with the Training Services NSW Aboriginal Business Advisory Initiative.

- Launch of the new Barranggirra: Skilling for Employment Initiative, which consolidates the long-standing, The Way Ahead for Aboriginal People and New Careers for Aboriginal People programs to strengthen the end-to-end support for Aboriginal and Torres Strait Islander learners.

### Financial Information

\$8 million package funded by the NSW Department of Education.

### Responsibilities

Led by the NSW Government, supported by the Australian Government and Western Parkland Councils, in collaboration with Indigenous organisations.

# Jobs for the Future

## J11a – Indigenous, Social and Local Participation Targets – employment and procurement for construction projects

The Australian and NSW governments will work to adopt Indigenous, social and local employment and procurement targets in construction projects, including a 2.4 per cent Indigenous employment target and a 3 per cent Indigenous procurement target for construction projects in the district.

### Progress Statement

The Implementation Board and Leadership Group has endorsed the implementation of a range of Indigenous, social and local employment targets for construction projects in the Western Parkland City. The targets incorporate NSW Infrastructure Skills Legacy Program (ISLP) targets as well as Indigenous employment and procurement targets, and local employment targets.

As part of Skilling for Recovery, 2 new skills brokers have been appointed to Western Sydney to support individuals affected by COVID-19 to engage in training for employment and to assist employers recruit and train new staff. The brokers have been working with projects such as Campbelltown Hospital.

Training Services NSW (TSNSW) continues to work with Western Sydney Airport Co. Ltd, as well as Campbelltown Hospital and Sydney Metro to support the projects to achieve skills and diversity targets.

### Key Milestones Achieved

**Q2 2020** – Agreement by the Implementation Board, Leadership Group and NSW Government Procurement Board for the adoption of the City Deal employment and procurement targets.

**Q3 2020** – Two new skills brokers as part of Skilling for Recovery, placed in Western Sydney to support individuals engage in training for employment and to assist employers recruit and train new staff.

### Key Next Steps

**2021** – Embedding City Deal employment and procurement targets in all NSW Government major infrastructure projects valued over \$100 million associated with the Western Sydney City Deal.

**2022** – Work with the building and construction industry to identify skill needs to develop pre-employment, pre-apprenticeship and pre-vocational courses that target women, young people and Aboriginal people. Development of a data collection portal and the reporting dashboard by TSNSW.

### Financial Information

State Training Services.

### Responsibilities

Led jointly by the Australian and NSW governments in collaboration with Western Parkland City Councils and industry.





# Jobs for the Future

## J11b – Indigenous, Social and Local Participation Targets – Apprenticeships, traineeships and pre-vocational qualifications

The NSW Government will support the introduction of these targets by increasing funding for apprenticeships and traineeships in Western Sydney, and for pre-vocational qualifications.

### Progress Statement

In 2020, the NSW and Australian governments launched Skilling for Recovery, which is to help people reskill, redeploy and retrain as part of COVID-19 recovery. Residents and workers in Western Sydney are able to access training under the initiative.

New businesses setting up in Western Sydney can also receive assistance from Training Services NSW (TSNSW) to recruit and train their workforce as part of a new service in partnership with NSW Treasury.

### Key Milestones Achieved

**2020** – Provision of fee-free apprenticeships and traineeships to major contractors and subcontractors resulting in an increase in the number of apprenticeships and traineeships.

**2021** – Early identification of training needs and development of pre-vocational courses that build the capability of the local workforce.

**2021** – Development through the Infrastructure Skills Legacy Program (ISLP) of innovative approaches to pre-vocational activities and skill development more broadly.

### Key Next Steps

**2021** – Promote fee-free apprenticeships and traineeships to major contractors and subcontractors to encourage an increase in the number of apprenticeships and traineeships.

**Ongoing** – Continue to work with commissioning agencies for early identification of the successful construction contractors for infrastructure projects in order to identify training needs and develop pre-vocational courses that build the capability of the local workforce.

**Ongoing** – Continue to work with the Infrastructure Skills Legacy Program (ISLP) to develop innovative approaches to pre-vocational activities and skill development more broadly.

### Financial Information

Smart and Skilled funding.

### Responsibilities

Led by the NSW State Training Services in collaboration with the Australian Government and Western Parkland Councils.



# Skills and Education

## S1 – TAFE Skills Exchange near Western Sydney Airport

TAFE NSW will work with the Australian Government and Western Sydney Airport Corporation (WSA Co Ltd) to establish a skills exchange near the Western Sydney International (Nancy-Bird Walton) Airport, to provide local training for the workers needed to construct the airport and other major projects.

### Progress Statement

A temporary skills exchange was opened and located at the airport site in November 2019. Training also commenced in November 2019.

During 2020, COVID-19 impacted the amount of training being undertaken onsite.

In 2020, the decision was taken to locate the TAFE's Construction Skills Centre of Excellence at the Kingswood campus. This campus is scheduled to be completed in early 2023.

### Key Milestones Achieved

**2020** – Decision to locate TAFE's Construction Skills Centre of Excellence at Kingswood.

### Key Next Steps

**2021** – Agree training requirements with successful tenderers for the WSA Terminal Construction.

### Financial Information

Subject to future government processes.

### Responsibilities

Led by the NSW Government (TAFE NSW) in cooperation with the Australian Government, in collaboration with Western Parkland Councils and WSA Co.



Artist impressions – Western Sydney Construction Hub, Kingswood TAFE

# Skills and Education

## S2 – Education Partnership

The NSW Government will seek to establish a partnership agreement on education to identify and deliver more education facilities for the Western Parkland City to support urban growth over time, in a manner consistent with the School Assets Strategic Plan.

### Progress Statement

The NSW Department of Education has a number of existing Memoranda of Understanding (MOUs) with Western Parkland Councils and NSW Government agencies. Through these MOUs, the Department of Education is working to extend and develop infrastructure more effectively.

The Department of Education is also investigating partnership opportunities with NSW Health and how to utilise all levels of government to improve health and education outcomes for the Western Parkland City.

### Key Milestones Achieved

**2020** – MOUs established with Western Parkland Councils and NSW Government agencies.

### Key Next Steps

**2021** – Existing MOUs and alternative partnership agreements lead to increased joint use of facilities.

### Financial Information

Existing NSW Department of Education agency resources.

### Responsibilities

Led by the NSW Government in collaboration with the Australian Government, the Greater Sydney Commission and Western Parkland Councils.





# Skills and Education

## S3 – STEM University

The NSW Government will call for proposals from leading global universities and industry to form part of an integrated aerospace institute in the Aerotropolis.

### Progress Statement

This commitment is complete.

### Key Milestones Achieved

Since the Statement of Intent announcement in September 2018, the Multiversity Alliance (consisting of Western Sydney University and the NUW Alliance – UNSW, University of Newcastle and University of Wollongong) has been engaged in discussions with the Western Parkland City Authority (WPCA) on several different streams including:

- STEM-based Western Sydney Aerotropolis Multiversity concept proposal that outlines plans to establish a new higher education and research presence at the Aerotropolis incorporating a staged approach of establishment over the next 10 years.
- Development of an innovative Education and Training Model for the Western Sydney Aerotropolis
- Master Research Agreement including an initial program of research themes that could form basis of future research conducted in the Western Sydney Aerotropolis.
- Co-curation of an initial collaborative industry-led Advanced Manufacturing and Research Facility to kickstart development in the Aerotropolis Core precinct.

**Q1 2020** - the four universities involved in the alliance signed a Memorandum of Understanding to formalise their partnership, commitment and intent for the Western Sydney Aerotropolis Multiversity.

**Q2 2020**- A statement of intent between the Western Parkland City Authority and the NUW Alliance was signed.

**Q4- 2020** - WPCA established the NETM Provider Reference Group to provide expert advice on the NETM from the perspectives of vocational and tertiary education providers.

### Key Next Steps

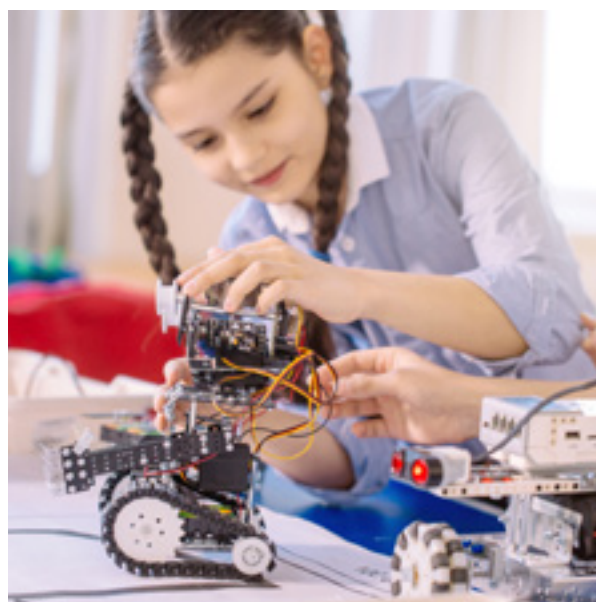
**Q3 2021** – Aerotropolis Masterplan to identify preferred site for a STEM University.

### Financial Information

Funding for a new university subject to future NSW Government processes.

### Responsibilities

Led by the NSW Government, supported by Australian Government in collaboration with the university sector.



# Skills and Education

## S4 – VET facility in the Aerotropolis

The NSW Government will establish a permanent Vocational Education and Training (VET) facility in the Aerotropolis with a focus on construction, aviation and aeronautical-related engineering to support residents of the Western Parkland City to access jobs of the future.

### Progress Statement

TAFE NSW has developed a strategic business case for a Specialist Advanced Training Centre at the Aerotropolis Core Precinct.

Following approval of the strategic business case, a final business case will be developed for NSW Government approval.

The project timing has been adjusted to fit with the Western Parkland City Authority's site planning and infrastructure delivery program for the Aerotropolis (Bradfield).

### Key Milestones Achieved

**Q3 2020** - Strategic business case developed for a Specialist Advanced Training Centre at the Aerotropolis Core Precinct.

### Key Next Steps

**Q1 2021** – Approval of the strategic business case.

**Q4 2021** – Final business case completed.

### Financial Information

Subject to future NSW Government investment decisions.

### Responsibilities

Led by NSW Government (TAFE NSW), in collaboration with the Western Parkland City Authority.



Artist impressions only

# Skills and Education

## S5 – New Public High School focused on the Aerospace and Aviation Industries

The NSW Government will build a new public high school in the Aerotropolis with vocational links to Western Sydney Airport and the aerospace and aviation industries, preparing students for future job opportunities.

### Progress Statement

The NSW Department of Education is continuing to develop a vision for education in the Western Parkland City and the role of the STEM school. A capital strategy is being developed to service the Aerotropolis. It includes:

- Stage 1: The expansion of Cecil Hills High School with a STEM focus on aeronautics and associated industries.
- Stage 2: A centre of excellence and innovation hub in the Aerotropolis core which serves as an outreach program for all students in the Western Parkland City.
- Stage 3: Schools Infrastructure NSW (SINSW) is working with Sydney Metro on potential new high school options around station precincts that have a high residential yield potential.

The NSW Department of Education is also working on building partnerships through an Aerospace Innovation Centre. It will have vocational links to the airport and prepare students for future job opportunities.

The Cecil Hills High School expansion business case is now complete and is awaiting investment decision from NSW Treasury.

### Key Milestones Achieved

**Q1 2020** – SINSW established a Project Control Group for the expansion of Cecil Hills High School. The expansion includes developing vocational links to the Airport and having a STEM focus on aeronautics.

### Key Next Steps

**Q2 2021** - Completion of business case for Cecil Hills High School upgrade.

**2021-22** - Planning approvals for Cecil Hills High School upgrade.

### Financial Information

Subject to future NSW government processes.

### Responsibilities

Led by the NSW Government (Department of Education), supported by Australian Government and Western Parkland Councils.





# Liveability and Environment

## L1 – Western Parkland City Liveability Program

The Western Parkland City Liveability Program will enable and complement new housing supply by providing local projects to assist communities retain their unique characteristics, build on their strengths and support environmental infrastructure and open spaces.

### Progress Statement

Additional projects totalling \$40.2 million were announced on 19 February 2020 across a range of projects including a new wave pool, sports field and performance space, bringing the total number of projects to be delivered across the Western Parkland City to 28. Subsequently, Campbelltown City Council announced a further contribution of \$12.25 million to the Campbelltown Billabong Parklands project.

Not only will these projects benefit Western Sydney locals who will use the facilities, but it will also create new jobs and stimulate local economies.

The program is strengthening the Western Parkland City's transformation into one of the most vibrant and liveable places in Australia.

### Key Milestones Achieved

**February 2020** – \$40.2 million further funding announced.

**June 2020** – First project is officially opened – the Appin District Skatepark.

**December 2020** – Campbelltown City Council approves a further \$12.25 million contribution to the Campbelltown Billabong Parklands project.

**February 2021** – Council reporting confirms additional funding contribution from councils that have increased the total project spend from \$190 million to \$210 million.

### Key Next Steps

**2021** – Consideration of commitment progress and benefits in the 3-year City Deal review.

**2022** – All construction work completed except for Wollondilly's Stage 1 Civic Precinct, which is scheduled for completion by April 2023 .

**2023** – All construction work completed.

### Financial Information

The program includes \$60 million each from the Australian and NSW Governments and \$90 million from Western Parkland Councils.

### Responsibilities

Projects are delivered by the Western Parkland Councils, with progress and payments managed by the Western Sydney City Deal Delivery Office and the Australian Government.



# Liveability and Environment

## L2 – New National Herbarium of NSW

The NSW Government is funding the construction of a new National Herbarium of NSW in partnership between the Australian Government, NSW Government and Western Parkland Councils to safeguard the growing collection of more than 1.4 million botanical specimens.

The institute will be one of the nation's premier botanical research organisations, advancing fundamental knowledge of flora and driving effective conservation solutions to ensure the survival of plants, and all life that depends on them.

### Progress Statement

In April 2020 a contract was awarded to progress the detailed design and construction of the new herbarium at Mount Annan (Stage 1).

Construction is well underway with the main fly roof completed and the office and laboratory portion of the building having wall cladding fitted. The main vaults for the storage of scientific specimens feature a rammed earth construction.

### Key Milestones Achieved

**Q4 2020** - Early works have been completed and the nursery is completed.

**Ongoing** - Digitisation and recording of images and records is underway.

**Ongoing** - Detailed planning is underway for the operational move of key functions from Sydney to Mount Annan.

### Key Next Steps

**Q4 2021** – Construction of the new herbarium completed by late 2021.

**Q1 2022** – The movement and transition of staff and functions.

**Q3 2022** – The second stage of the project, the completion of the revitalisation of the former Robert Brown Building at the Royal Botanic Garden Sydney.

### Financial Information

\$60 million committed by the NSW Government.

### Responsibilities

Led by the NSW Government (NSW Office of Environment and Heritage through the Royal Botanic Garden and Domain Trust Authority) in collaboration with Botanic Gardens and Centennial Parklands, and Camden and Campbelltown councils.



# Liveability and Environment

## L3 – Restore and Protect South Creek

The South Creek corridor from Narellan to Hawkesbury has been identified as an important environmental spine and organising landscape element for the Western Parkland City. The NSW Government will develop a strategy for South Creek that will investigate its restoration and protection as part of the broader strategy of integrating land use and water management within the 63,000 hectare catchment.

### Progress Statement

The strategy to restore and protect South Creek started with an investigation by Infrastructure NSW (INSW) in 2 stages (the South Creek Sector Review). Stage 2 was completed in Q2 2020 with technical studies to support integration of land use and water cycle management.

The Department of Planning, Industry and Environment (DPIE) commenced the Wianamatta South Creek Program in Q3 2020 to coordinate and implement the findings of the South Creek Sector Review. Two activities received \$2.4 million in NSW Restart Funding. The projects are:

- A business case to seek Australian Government support for blue-green infrastructure outcomes in the Wianamatta South Creek corridor. This follows the inclusion of the South Creek Integrated Water Cycle and Land Use Planning Initiative on Infrastructure Australia's 2020 Infrastructure Priority List.
- Feasibility assessment and regulatory impact statement and final business case for the statutory, regulatory and policy changes to move to a regional approach to stormwater and waterways management.

### Key Milestones Achieved

**Q3 2020** – Completion of Stage 2 of the INSW South Creek Sector Review, with elements of the modelling and technical studies incorporated in the final Western Sydney Aerotropolis Plan.

**Q4 2020** – Initiation of the Wianamatta South Creek Program by DPIE.

### Key Next Steps

**Q4 2021** – Consideration of the statutory, regulatory and policy changes to implement a regional approach to stormwater and waterways management.

**Q4 2021** – Finalise the business case and delivery framework for blue-green infrastructure in Wianamatta-South Creek.

### Financial Information

Funding by the NSW Government, including \$2.4 million in Restart NSW funding towards the Wianamatta - South Creek Program.

### Responsibilities

Led by the NSW Government (DPIE) in collaboration with Western Parkland Councils and the Australian Government.





# Liveability and Environment

## L4 – Strategic assessment under the Environment Protection and Biodiversity Conservation Act

The Australian and NSW governments are progressing a strategic assessment under the Commonwealth Environment Protection and Biodiversity Conservation (EPBC) Act 1999 to protect the environment and streamline environmental approvals for development in Western Sydney.

### Progress Statement

The Draft Cumberland Plain Conservation Plan and draft Cumberland Plain Assessment Report was placed on public exhibition from 26 August 2020 until 2 November 2020. Work is underway on submissions analysis and the preparation of a revised package, along with a supplementary submissions report, which takes into account the public comments received.

### Key Milestones Achieved

**Q1 2020** – NSW Government completed the draft Cumberland Plain Conservation Plan and draft strategic assessment report for public comment.

**Q3 2020** – NSW Government sought public comments on the draft plan and draft Cumberland Plain Assessment Report.

**Q4 2020-Q1 2021** – NSW Government reviewed public comments received and updated the plan to address comments where relevant.

### Key Next Steps

**Q2 2021** – NSW Government submits the plan package to the Commonwealth Minister for the Environment for endorsement and approval of classes of actions under Part 10 of the EPBC Act.

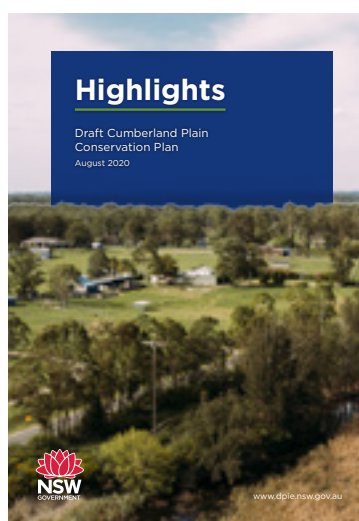
**Q3 2021** – Australian Government considers for endorsement the Cumberland Plain Conservation Plan and Strategic Assessment Report.

### Financial Information

Funded by NSW Government from existing resources in Department Planning, Industry and Environment.

### Responsibilities

Led jointly by the Australian and NSW governments.



# Liveability and Environment

## L5 – Western Sydney Health Alliance

Western Parkland Councils, in collaboration with health partners, will establish the Western Sydney Health Alliance (WSHA) to improve coordination and effectiveness of health services in the region, supporting healthier neighbourhoods.

### Progress Statement

Following extensive research and stakeholder consultation with WSHA members, a work plan has been developed that includes strategic and local, place-based approaches to promote the health and wellbeing of the Western Parkland City communities. Four priority areas are being targeted:

- Getting People Active
- Promoting Healthy Food Access and Choice
- Liveability and Connection
- Access to Services

Delivery of the work plan includes engagement and partnership with universities, government and non-government organisations.

In late 2020, the Health Alliance (via Wollondilly Shire Council) was awarded \$100,000 in grant funding under LGNSW's Increasing Resilience to Climate Change Program to enable the WSHA to undertake a project regarding the impacts of a changing climate on human health in the Western Parkland City.

### Key Milestones Achieved

**Q1 2020** – Western Sydney Health Alliance commences operation following signing of the Memorandum of Understanding by all partners and the adoption of a detailed project plan.

**Q4 2020** – Awarded \$100,000 in grant funding via Wollondilly Shire Council under Western Parkland Councils NSW's Increasing Resilience to Climate Change Program.

### Key Next Steps

**2021** – Ongoing delivery of the work program and associated projects.

**Q1 2022** – Delivery of the project funded under Western Parkland Councils NSW's Increasing Resilience to Climate Change Program.

**Q2 2022** – A review of the WSHA and strategic planning for future WSHA activities and priorities.

**Q4 2022** – Renewal of the Health Alliance Memorandum of Understanding in 2022 and obtaining an ongoing funding commitment from alliance members.

### Financial Information

Funding and in-kind resources from Western Parkland Councils, Local Health Districts and Primary Health Networks.

### Responsibilities

Led by Western Parkland Councils in collaboration with the South West Sydney and Nepean Blue Mountains Local Health Districts, and the South West Sydney and Nepean Blue Mountains Primary Health Networks.







# Planning and Housing

## P1 – Housing Targets for the Western Parkland City

The NSW Government will set and publish 5 and 20-year housing targets for each Western Parkland Councils area (LGA) to deliver at least 184,500 homes over the next 20 years, consistent with the targets in the Western City District Plan.

### Progress Statement

The Greater Sydney Region Plan and the Western City District Plan were released in March 2018, establishing minimum 5-year LGA and 20-year district housing targets.

Western Parkland Councils have now incorporated district plan targets within Local Strategic Planning Statements (LSPSs) and updated Local Environment Plans (LEPs).

The 6 councils have submitted updated LEPs to the NSW Minister for Planning and Public Spaces. These councils are Camden, Campbelltown, Fairfield, Liverpool, Penrith and Wollondilly. The new LEPs are being determined by the Minister for Planning progressively in the first half of 2021. Blue Mountains and Hawkesbury councils will submit updated LEPs during 2021.

In 2019-20, the Greater Sydney Commission undertook a review and feedback program with the councils and NSW Government agencies. This review has ensured each council has included 5 and 20 year housing targets consistent with the district plan.

### Key Milestones Achieved

**Q1 2020** – The Greater Sydney Commission completed its LSPS review and feedback program with the councils.

**Q2 2020** – Six councils submitted updated LEPs to the NSW Minister for Planning and Public Spaces.

### Key Next Steps

**By June 2021** – LEPs for the 6 priority councils are determined.

**Q4 2022** – Two councils submit updated LEPs to the Minister for Planning and Public Spaces.

### Financial Information

Resources absorbed by the Greater Sydney Commission, the Western Parkland Councils and DPIE.

### Responsibilities

Led by the NSW Government (DPIE) in partnership with Western Parkland Councils, in consultation with landowners and residents.



# Planning and Housing

## P2 – Fast Track Local Housing Strategies

The Australian and NSW governments will accelerate adoption of new Local Environmental Plans (LEPs) and associated local housing strategies, by providing \$2.5 million incentive payments to the 6 local governments facing higher housing growth (Camden, Campbelltown, Fairfield, Liverpool, Penrith and Wollondilly). New plans will be agreed within 2 years and set a course to achieve local housing targets and better-quality outcomes for local communities.

### Progress Statement

The first step to updating each LEP was for the 6 councils to develop and exhibit Local Strategic Planning Statements (LSPSs). In 2019-20, the Greater Sydney Commission undertook a review and feedback program with councils and NSW Government agencies to support the finalisation of LSPSs.

Six Western Parkland Councils have submitted updated LEPs to the NSW Minister for Planning and Public Spaces. The remaining 2 councils (Blue Mountains and Hawkesbury) will submit updated LEPs during 2021.

### Key Milestones Achieved

**Q1 2020** – The Greater Sydney Commission completed its LSPS review and feedback program with the Councils.

**Q2 2020** – Six councils submitted updated LEPs to the NSW Minister for Planning and Public Spaces.

### Key Next Steps

**Q2 2021** – LEPs for 6 of the Western Parkland City councils are determined.

**Q4 2021** – The remaining 2 councils submit updated LEPs to the Minister for Planning and Public Spaces.

### Financial Information

The Australian and NSW Government will each provide \$7.5 million shared across 6 councils as part of the Western Parkland City Housing Package.

### Responsibilities

Councils to undertake housing strategies in cooperation with the NSW Government and incorporating NSW Government-led growth area programs, supported by the Australian Government.



# Planning and Housing

## P3 – New Growth Area for the Greater Penrith to Eastern Creek Growth Area

The Australian and NSW governments will undertake land use and infrastructure planning for a new growth area for the Greater Penrith to Eastern Creek (GPEC) corridor.

### Progress Statement

Alignment of the Western Sydney Aerotropolis and a Place-based Infrastructure Compact (PIC) for the GPEC Growth Area progressed in 2020. The draft PIC was placed on public exhibition in November 2020 by the Greater Sydney Commission.

The Department of Planning, Industry and Environment is leading the preparation of the LUIIP, now called a place strategy. The draft place strategy is expected to be finalised in late 2021 and seeks to provide a clear vision and framework to support detailed precinct planning in 2022.

### Key Milestones Achieved

**Q4 2020** – Public exhibition of the Place-based Infrastructure Compact for the Western Sydney Aerotropolis and the Greater Penrith to Eastern Creek Investigation Area.

### Key Next Steps

**Q4 2021** – Place Strategy developed for GPEC and subject to public consultation.

### Financial Information

The NSW and Australian governments will each provide \$1.25 million, as part of the Western Parkland City Housing Package.

### Responsibilities

Led by the NSW Department of Planning, Industry and Environment in collaboration with the Western Sydney Planning Partnership.





# Planning and Housing

## P4 – Uniform Engineering Design Standards and telecommunications planning

The Australian Government supported council development of uniform, best practice Western Parkland Councils engineering design standards to simplify the development assessment process, deliver better outcomes for local residents and reduce costs to homebuyers.

### Progress Statement

Delivery of Uniform Engineering Design Standards (UEDS) Project was led by Western Parkland Councils through the Western Sydney Planning Partnership in collaboration with NSW Government agencies.

The project outcomes were delivered in 2 documents: the Western Sydney Street Design Guidelines and the Western Sydney Engineering Design Manual.

The street design guidelines document the rationale for taking a new approach to street design as well as providing a framework on how to design cleaner, greener and safer streets for Western Sydney.

The engineering design manual provides the technical engineering detail on designing streets, including water sensitive urban design elements, consistent with the street design guidelines. It also provides engineering details for on-lot stormwater management and trunk drainage infrastructure.

### Key Milestones Achieved

**Q4 2020** – The street design guidelines and engineering design manual are presented to councils for a decision on their implementation.

**Q1 2021** – The City Deal Implementation Board approved completion of the Uniform Engineering Design Standards Project.

### Key Next Steps

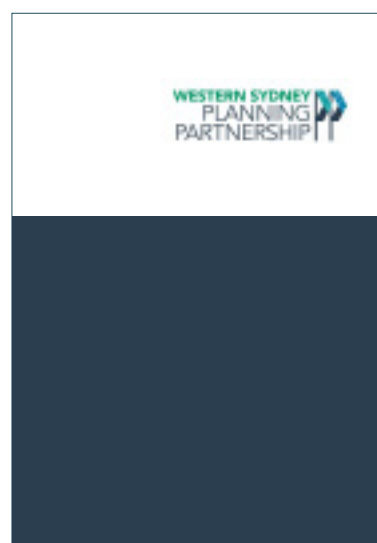
**2021** - Individual councils will determine how they will implement the street design guidelines and engineering design manual when updating local planning instruments and policies, including development control plans.

### Financial Information

\$1.25 million committed from the Australian Government as part of its contribution to the \$30 million Western Parkland City Housing Package.

### Responsibilities

Led by Western Parkland Councils (Western Sydney Planning Partnership), supported by the Australian and NSW Government in collaboration with the telecommunications sector.



# Planning and Housing

## P5 & P7 – Place-Based Infrastructure Compacts

The NSW Government will establish Place-based Infrastructure Compacts (PICs) (formerly known as Growth Infrastructure Compacts) for the Western Parkland City. The PICs will inform the coordination of planning and delivery of new employment and housing supply and ensure the required infrastructure is planned, funded and delivered as it is needed.

The NSW and Australian governments will develop transport and water infrastructure models to plan innovatively for future infrastructure needs.

### Progress Statement

The Greater Sydney Commission has released the draft initial PIC for the Western Parkland City. This has involved collaboration with more than 30 NSW and Australian government agencies, utility providers and local councils under the auspices of the Western Sydney City Deal. The draft initial PIC spans 28 precincts across 35,000 hectares, from Greater Penrith to Glenfield via the Aerotropolis. The draft initial PIC provides a:

- consolidated view of the future state and regional infrastructure and utility needs, costs and potential funding sources to service jobs and housing growth
- a proposed sequencing plan to coordinate the delivery of new jobs and housing with infrastructure.

The draft initial PIC has been informed by the results of the transport and water sub-regional models developed under City Deal Commitment P7. It also supports and has provided input to City Deal commitments for the Western Sydney Aerotropolis (J1) and the Greater Penrith to Eastern Creek Growth Area (P3).

The draft initial PIC report, Making the Western Parkland City: Initial Place-based Infrastructure Compact (PIC) Area, technical report and supporting documents were released for public feedback from 9 November 2020 until 26 February 2021.

This was coordinated with the public exhibition of the Western Sydney Aerotropolis draft plans for 5 initial precincts and the draft Aerotropolis Special Infrastructure Contributions.

### Key Milestones Achieved

**Q4 2020 - Q1 2021** – Public consultation on the draft initial PIC report, Making the Western Parkland City: Initial Place-based Infrastructure Compact (PIC) Area.

### Key Next Steps

**Q2 - 2021** – Consideration of public feedback and consultation with City Deal partners regarding further work.

### Financial Information

\$10 million from the NSW Government and \$5 million from the Australian Government allocated to PICs (P5) and associated technical models (P7) as part of the Western Parkland City Housing Package.

### Responsibilities

Led by the NSW Government (GSC), supported by Western Parkland Councils, in collaboration with key stakeholders including utility companies and industry groups.

# Planning and Housing

## P6 – Western Sydney Planning Partnership

The NSW Government will create a new planning partnership with the Western Parkland City Councils – Blue Mountains, Hawkesbury, Liverpool, Penrith, Campbelltown, Camden, Fairfield and Wollondilly, and also Blacktown City Council to achieve more efficient and higher quality outcomes.

### Progress Statement

The Western Sydney Planning Partnership (WSPP) was established under the City Deal in 2018. It was given responsibility for delivering 3 priority projects associated to the delivery of the City Deal. These are:

- Uniform Engineering and Design Standards
- Common Planning Assumptions, and
- Development of the Western Sydney Aerotropolis Plan.

The WSPP has developed as a successful forum for the 8 Western Parkland Councils, Blacktown City Council and NSW Government agencies to partner together and develop common solutions to planning issues arising from its work program. The councils have further supported the role of the WSPP to take on other projects of benefit to Western Parkland City residents.

### Key Milestones Achieved

This City Deal commitment was completed with the establishment of the WSPP in 2018. The WSPP has now completed 2 of its priority projects under the City Deal and is currently developing a new work program that will recommit the partners to supporting the WSPP for the next three years.

### Key Next Steps

**Q2 to Q4 2021** – Completion of the remaining priority project, the Western Sydney Aerotropolis Planning Package.

**Q2 2021** – Council and NSW Government Agency consideration of other future projects

### Financial Information

Annual funding commitment from each of the partners of \$885,000. This comprises \$100,000 each from Liverpool and Penrith Councils, \$40,000 each from Blacktown, Camden, Campbelltown and Fairfield Councils, \$25,000 each from Blue Mountains, Hawkesbury, and Wollondilly Councils, and \$50,000 each from DPIE, Transport for NSW and Sydney Water.

### Responsibilities

Led by Western Parkland Councils in cooperation with the NSW Government and in collaboration with the Australian Government and industry.





# Implementation and Governance

## I1 – Long Term Governance

The 3 levels of government will establish a long-term governance arrangement. This will oversee the delivery of the City Deal and the enduring growth and sustainability of the Western Parkland City.

### Progress Statement

Three governance bodies were established in early 2018 and have been operating since this time. These are:

- A Leadership Group with ministerial and mayoral representation from the 3 levels of government, meeting twice per year
- An Implementation Board comprising senior Australian and NSW Government officials and Western Parkland Council General Managers, meeting 4 times per year
- A Coordination Committee with representation across the 3 levels of government to oversee coordination of City Deal commitments, meeting 4 times per year.

The City Deal Delivery Office (with representatives of the 3 levels of government) manages the ongoing governance arrangements for the City Deal and provides secretariat support for the Governance committees. Membership of the Coordination Committee continues to evolve as new entities and responsibilities have been created under the City Deal.

### Key Milestones Achieved

During this annual report period, the Coordination Committee met 4 times, the Implementation Board met 4 times, and the Leadership Group met twice.

**Q4 2020** - The Western Parkland City Authority signed a relationship agreement with the Western Parkland City Councils to further promote collaboration with the planning and delivery of the western parkland city.

### Key Next Steps

**Ongoing** - The Western Parkland City Authority (City Deal Delivery Office) will continue to manage the governance arrangements for the City Deal, including the Leadership Group and Implementation Board.

### Financial Information

Governance is delivered through existing agency resources.

### Responsibilities

Led by the NSW Government in cooperation with the Australian Government and Western Parkland Councils.



# Implementation and Governance

## I2 – Western Sydney City Deal Implementation Plan

The 3 levels of government will agree and publish an implementation plan for the City Deal in 2018. The implementation plan will clearly define how these commitments will be delivered, when they will be delivered and who will be responsible.

### Progress Statement

The implementation plan was published in December 2018. Each City Deal Annual Report will update progress of implementing the City Deal against the 2018 Implementation Plan. Success in delivering this plan will also be considered in the 3-year review of the City Deal which will commence in mid-2021.

### Key Milestones Achieved

This commitment was finalised with the release of the Implementation Plan in December 2018. An 18-month strategic work plan has been developed by the City Deal partners as an ongoing monitoring tool.

### Key Next Steps

**Ongoing** - The Delivery Office is overseeing implementation of all City Deal commitments and reporting progress through the Leadership Group, Implementation Board and Coordination Committee.

Ongoing – Publication of annual progress reports on the City Deal implementation.

**Q3 2021** – Three-year review of the City Deal.

### Financial Information

Existing agency resources.

### Responsibilities

Led by the NSW and Australian governments in partnership with Western Parkland Councils.



# Implementation and Governance

## 13 – Key Performance Metrics

### Project Description

To monitor the impact of the commitments delivered through the Western Sydney City Deal, parties will agree and publish key performance metrics in the Implementation Plan. The City Deal will be evaluated 3 years after its signing, from March 2021.

### Progress Statement

During 2020, an evaluation framework was developed to enable the assessment of the Western Sydney City Deal over its 20-year lifespan.

The framework identifies overall objectives and outcomes, a range of evaluation questions, and indicators at the program wide level and for each of the domains. It uses a combination of qualitative and quantitative measures to assess the City Deal's activities, outputs, outcomes, adequacy and impact.

Baseline measures and indicators were also identified to measure progress and data sources.

### Key Milestones Achieved

**2020** – Release of the second City Deal annual report.

**March 2021** - The Implementation Board endorsed the terms of reference for the three-year evaluation.

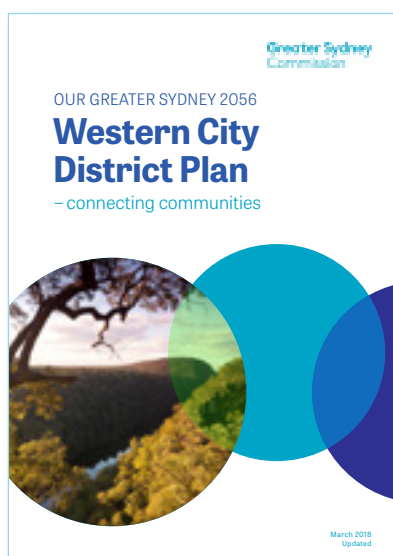
### Key Next Steps

**2021** – Release of the third City Deal annual report.

**2021** – Three-year review of the City Deal.

### Responsibilities

Existing WPCA resources led by the City Deal Delivery Office.





# Implementation and Governance

## 14 – Work with Indigenous organisations to maximise opportunities

The 3 levels of government commit to work with Indigenous organisations in the Western Parkland City.

### Progress Statement

The City Deal Delivery Office led a review by City Deal Partners and their key agencies to ensure that the commitment was fit for purpose and there was a common approach towards its goals and implementation. Following the review, the Implementation Board partners endorsed the revised approach, actions, and success indicators for the commitment.

### Key Milestones Achieved

**Q3 2020** – Review of the commitment.

**Q1 2021** – Endorsement of the revised approach for the commitment's implementation.

### Key Next Steps

**2021 onwards** – implementation of the revised approach by WPCA, as part of its broader leadership and coordination of the Western Parkland City.

### Financial Information

Funded by WPCA from its operating budget.

### Responsibilities

Led by WPCA in collaboration with NSW Government agencies and Western Parkland City Councils.







Artist impressions only





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