

# **National Museum of Australia**

## **Entity resources and planned performance**



# National Museum of Australia

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# National Museum of Australia

## Section 1: Entity overview and resources

### 1.1 Strategic direction statement

The National Museum of Australia (NMA), as mandated under the *National Museum of Australia Act 1980*, was established for the purpose of developing and maintaining a National Historical Collection for the benefit of the nation, and to bring to life the rich and diverse stories of Australia through strong engagement with the nation's varied communities and traditions. Central to the NMA's place as a national institution is its focus on meaningful engagement with all Australians through the interpretation of Australia's past, present and future, and its foundational commitment to the history and cultures of the First Australians. The NMA achieves this through the development and maintenance of the National Historical Collection and by sharing the stories of Australia's people and places. The NMA is the only national institution that is wholly devoted to the complex and comprehensive story of Australia from deep time to the present day.

The NMA has a vital role in helping to connect Australians and their communities, particularly needed in recent times given the impact of natural disasters, the ongoing COVID-19 pandemic and challenges in the international environment. In fulfilling this mission and assisting national recovery, over the next four years the NMA will strive to:

- Ensure Australians have a greater understanding of our shared history by collecting and sharing the unique and remarkable stories of the past and present
- Excel at telling the Australian story through innovative digital media, dynamic story-telling and world-class exhibitions
- Maximise opportunities for public engagement that respond to changing audience behaviours and needs across the country and overseas
- Focus documentation, research, preservation and digitisation programs on key areas of the National Historical Collection
- Utilise available resources to operate as efficiently as possible within the context of the NMA's legislative functions.

## 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NMA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the NMA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: NMA resource statement — Budget estimates for 2022-23 as at October Budget 2022**

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
<b>Opening balance/cash reserves at 1 July</b>	<b>10,554</b>	<b>6,603</b>
<b>Funds from Government</b>		
Annual appropriations - ordinary annual services <sup>(a)</sup>		
Outcome 1	41,383	50,912
Annual appropriations – other services <sup>(b)</sup>		
Equity injection	1,924	1,948
Total annual appropriations	43,307	52,860
Amounts received from related entities		
Amounts from portfolio department <sup>(c)</sup>	500	2,000
Total amounts received from related entities	500	2,000
<b>Total funds from Government</b>	<b>43,807</b>	<b>54,860</b>
<b>Funds from other sources</b>		
Interest	32	49
Sale of goods and services	13,099	5,554
Other	566	1,177
<b>Total funds from other sources</b>	<b>13,697</b>	<b>6,780</b>
<b>Total net resourcing for NMA</b>	<b>68,058</b>	<b>68,243</b>
	2021-22	2022-23
<b>Average staffing level (number)</b>	<b>215</b>	<b>216</b>

Prepared on a resourcing (that is, appropriations available) basis.

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23, Supply Bill (No. 3) and Supply Act (No. 1) 2022-23.

(b) Appropriation Bill (No. 2) 2022-23, Supply Bill (No. 4) and Supply Act (No. 2) 2022-23.

(c) Funding provided by the Portfolio Department that is not specified within the Annual Appropriation Bills as a payment to the NMA.

The NMA is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (a non-corporate Commonwealth entity), which are then paid to the NMA and considered 'departmental' for all purposes.

## 1.3 Budget measures

There are no new measures for the NMA in the 2022-23 October Budget.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plan and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the National Museum of Australia can be found at: [www.nma.gov.au/about/corporate/plans-policies/corporate-plan](http://www.nma.gov.au/about/corporate/plans-policies/corporate-plan)

The most recent annual performance statement can be found at: [www.nma.gov.au/about/corporate/annual-reports](http://www.nma.gov.au/about/corporate/annual-reports)

## 2.1 Budgeted expenses and performance for Outcome 1

**Outcome 1: Increased awareness and understanding of Australia's history and culture by managing the National Museum's collections and providing access through public programs and exhibitions**

### Budgeted expenses for Outcome 1

This table shows how much the NMA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 1.1: Collection Management, Research, Exhibitions and Programs</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	41,383	50,912	39,687	39,982	40,144
Payment from related entities	500	2,000	-	-	-
Expenses not requiring appropriation in the Budget year <sup>(a)</sup>	2,285	366	4,032	4,088	4,117
Revenues from other independent sources	13,932	6,780	8,557	11,195	11,407
<b>Total expenses for Program 1.1</b>	<b>58,100</b>	<b>60,058</b>	<b>52,276</b>	<b>55,265</b>	<b>55,668</b>
<b>Outcome 1 totals by resource type</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	41,383	50,912	39,687	39,982	40,144
Payment from related entities	500	2,000	-	-	-
Expenses not requiring appropriation in the Budget year <sup>(a)</sup>	2,285	366	4,032	4,088	4,117
Revenues from other independent sources	13,932	6,780	8,557	11,195	11,407
<b>Total expenses for Outcome 1</b>	<b>58,100</b>	<b>60,058</b>	<b>52,276</b>	<b>55,265</b>	<b>55,668</b>
<b>Average staffing level (number)</b>					
	2021-22 215	2022-23 216			

(a) Expenses not requiring appropriation in the Budget year are depreciation expenses for heritage and cultural assets, and depreciation expenses for property, plant and equipment depreciation, relating to major refurbishment of the NMA's buildings and permanent exhibitions.



**Table 2.1.2: Performance measure for Outcome 1**

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

<b>Outcome 1</b> – Increased awareness and understanding of Australia’s history and culture by managing the National Museum’s collections and providing access through public programs and exhibitions		
<b>Program 1.1</b> – Collection Management, Research, Exhibitions and Programs The National Museum of Australia increases the awareness and understanding of Australia’s history and culture through its collections and research, providing access to the public through its public programs and exhibitions.		
<b>Key Activities</b>	Maximise opportunities for public engagement that respond to changing audience behaviours and needs.	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Prior Year 2021-22	Maximise visitor engagement with NMA collections and experiences. Target: Total visitor engagements: 4,307,300 <ul style="list-style-type: none"> <li>• Permanent Exhibitions: 400,000</li> <li>• Special Exhibitions: 145,000</li> <li>• Travelling Exhibitions: 267,500</li> <li>• Education and Public Programs: 26,800</li> <li>• Events and Functions: 15,000</li> <li>• Digital experiences: 2,893,000</li> <li>• Social Media engagements: 560,000</li> </ul> Note: These targets take into consideration expected COVID-19 impacts.	Actual: Total visitor engagements 7,103,296 <ul style="list-style-type: none"> <li>• Permanent Exhibitions: 387,321</li> <li>• Special Exhibitions: 184,673</li> <li>• Travelling Exhibitions: 644,987</li> <li>• Education and Public Programs: 115,946</li> <li>• Events and Functions: 17,631</li> <li>• Digital experiences: 4,521,730</li> <li>• Social Media engagements: 1,231,008</li> </ul> Target met

Year	Performance measures	Planned Performance Results
Budget Year 2022-23	<p>Maximise visitor engagement with NMA collections and experiences.</p> <p>Note: These figures take into consideration expected COVID-19 impacts. Travelling exhibitions subject to availability of government grant funding.</p>	<p>Total visitor engagements: 4,251,900</p> <ul style="list-style-type: none"> <li>• Permanent Exhibitions: 250,000</li> <li>• Special Exhibitions: 115,000</li> <li>• Travelling Exhibitions: 245,000</li> <li>• Education and Public Programs: 5,700</li> <li>• Events and Functions: 5,000</li> <li>• Digital experiences: 3,031,200</li> <li>• Social Media engagements: 600,000</li> </ul>
Forward Estimates 2023-26	<p>Maximise visitor engagement with NMA collections and experiences.</p> <p>Note: These figures take into consideration expected COVID-19 impacts. Travelling exhibitions subject to availability of government grant funding.</p>	<p>Total visitor engagements from 2023-24 to 2025-26: 3,829,700 per annum.</p>

## Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the NMA's finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

### 3.1 Budgeted financial statements

#### 3.1.1 Explanatory notes and analysis of budgeted financial statements

The budgeted financial statements include the actual and expected ongoing impacts of COVID-19, including on own-source revenue generating capacity. Funding of \$9.3 million over two years from 2021-22 was agreed in the 2022-23 March Budget for the NMA to address a range of financial sustainability issues, including a decline in revenue associated with the COVID-19 pandemic.

Both this measure, and the Budget measure in the 2021-22 Budget, providing \$3 million per annum to support the NMA's financial sustainability, will cease from the 2023-24 financial year.

The NMA is forecasting an operating surplus of \$1.1 million (excluding heritage depreciation) for 2022-23.

The Balance Sheet shows a net equity position of \$468.9 million in 2022-23, representing the surplus of net assets over net liabilities. This primarily reflects the NMA's non-financial assets, including land and building and heritage and cultural assets.

The Departmental Capital Budget Statement shows total capital expenditure for 2022-23 of \$9.5 million, funded from departmental resources of \$7.6 million and an equity injection from the Government of \$1.9 million, for the acquisition and development of heritage and cultural assets.

### 3.2 Budgeted financial statements tables

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	23,929	21,835	20,089	22,320	22,093
Suppliers	22,797	24,845	18,557	19,064	19,442
Depreciation and amortisation	10,523	13,284	13,550	13,821	14,097
Finance costs	77	94	80	60	36
Write-down and impairment of assets	774	-	-	-	-
<b>Total expenses</b>	<b>58,100</b>	<b>60,058</b>	<b>52,276</b>	<b>55,265</b>	<b>55,668</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Sale of goods and rendering of services	13,099	5,554	7,317	9,941	10,139
Interest	32	49	49	49	49
Other	1,066	3,177	1,191	1,205	1,219
<b>Total own-source revenue</b>	<b>14,197</b>	<b>8,780</b>	<b>8,557</b>	<b>11,195</b>	<b>11,407</b>
<b>Gains</b>					
Other	235	-	-	-	-
<b>Total own-source income</b>	<b>14,432</b>	<b>8,780</b>	<b>8,557</b>	<b>11,195</b>	<b>11,407</b>
<b>Net (cost of)/contribution by services</b>	<b>(43,668)</b>	<b>(51,278)</b>	<b>(43,719)</b>	<b>(44,070)</b>	<b>(44,261)</b>
Revenue from Government	41,383	50,912	39,687	39,982	40,144
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>(2,285)</b>	<b>(366)</b>	<b>(4,032)</b>	<b>(4,088)</b>	<b>(4,117)</b>
<b>OTHER COMPREHENSIVE INCOME</b>					
Changes in asset revaluation surplus	1,205	-	-	-	-
<b>Total other comprehensive income</b>	<b>1,205</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income/(loss)</b>	<b>(1,080)</b>	<b>(366)</b>	<b>(4,032)</b>	<b>(4,088)</b>	<b>(4,117)</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>(1,080)</b>	<b>(366)</b>	<b>(4,032)</b>	<b>(4,088)</b>	<b>(4,117)</b>
<b>Note: Impact of net cash appropriation arrangements</b>					
<b>Total comprehensive income/(loss) - as per statement of comprehensive income</b>	<b>(1,080)</b>	<b>(366)</b>	<b>(4,032)</b>	<b>(4,088)</b>	<b>(4,117)</b>
plus: heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations <sup>(a)</sup>	1,436	1,464	1,494	1,524	1,554
<b>Net cash operating surplus/ (deficit)</b>	<b>356</b>	<b>1,098</b>	<b>(2,538)</b>	<b>(2,564)</b>	<b>(2,563)</b>

Prepared on Australian Accounting Standards basis.

- (a) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental capital budget statement.

**Table 3.2: Budgeted Departmental balance sheet (as at 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	6,603	10,173	10,195	10,172	10,100
Trade and other receivables	1,845	1,845	1,845	1,845	1,845
<b>Total financial assets</b>	<b>4,448</b>	<b>12,018</b>	<b>12,040</b>	<b>12,017</b>	<b>11,945</b>
<b>Non-financial assets</b>					
Land and buildings	124,976	123,076	121,135	119,152	117,127
Property, plant and equipment	73,332	70,644	65,663	63,097	60,592
Heritage and Cultural	279,640	280,407	281,229	282,053	282,870
Intangibles	7,166	7,250	7,315	7,361	7,387
Inventories	828	828	828	828	828
Prepayments	1,655	1,655	1,655	1,655	1,655
<b>Total non-financial assets</b>	<b>487,597</b>	<b>483,860</b>	<b>477,825</b>	<b>474,146</b>	<b>470,459</b>
<b>Total assets</b>	<b>496,045</b>	<b>495,878</b>	<b>489,869</b>	<b>486,163</b>	<b>482,404</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	6,795	6,575	4,000	3,780	3,560
Other payables	2,671	2,671	2,671	2,670	2,670
<b>Total payables</b>	<b>9,466</b>	<b>9,246</b>	<b>6,671</b>	<b>6,450</b>	<b>6,230</b>
<b>Interest bearing liabilities</b>					
Leases	11,447	9,918	8,344	6,723	5,052
<b>Total interest bearing liabilities</b>	<b>11,447</b>	<b>9,918</b>	<b>8,344</b>	<b>6,723</b>	<b>5,502</b>
<b>Provisions</b>					
Employee provisions	7,817	7,817	7,817	7,817	7,817
<b>Total provisions</b>	<b>7,817</b>	<b>7,817</b>	<b>7,817</b>	<b>7,817</b>	<b>7,817</b>
<b>Total liabilities</b>	<b>28,730</b>	<b>26,981</b>	<b>22,832</b>	<b>20,990</b>	<b>19,099</b>
<b>Net assets</b>	<b>467,315</b>	<b>468,897</b>	<b>467,033</b>	<b>465,173</b>	<b>463,305</b>
<b>EQUITY</b>					
<b>Parent entity interest</b>					
Contributed equity	38,883	40,831	42,864	44,929	47,016
Reserves	166,897	166,897	166,897	166,897	166,897
Retained surplus (accumulated deficit)	261,535	261,169	257,272	253,347	249,392
<b>Total parent entity interest</b>	<b>467,315</b>	<b>468,897</b>	<b>467,033</b>	<b>465,173</b>	<b>463,305</b>
<b>Total equity</b>	<b>467,315</b>	<b>468,897</b>	<b>467,033</b>	<b>465,173</b>	<b>463,305</b>

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)**

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
<b>Opening balance as at 1 July 2022</b>				
Balance carried forward from previous period	261,535	166,897	38,883	467,315
<b>Adjusted opening balance</b>	<b>261,535</b>	<b>166,897</b>	<b>38,883</b>	<b>467,315</b>
<b>Comprehensive income</b>				
Surplus/(deficit) for the period	(366)	-	-	(366)
<b>Total comprehensive income</b>	<b>(366)</b>	<b>-</b>	<b>-</b>	<b>(366)</b>
<b>Transactions with owners</b>				
<b>Contributions by owners</b>				
Equity injection - Appropriation	-	-	1,948	1,948
<b>Sub-total transactions with owners</b>	<b>-</b>	<b>-</b>	<b>1,948</b>	<b>1,948</b>
<b>Estimated closing balance as at 30 June 2023</b>	<b>261,169</b>	<b>166,897</b>	<b>40,831</b>	<b>468,897</b>
<b>Closing balance attributable to the Australian Government</b>	<b>261,169</b>	<b>166,897</b>	<b>40,831</b>	<b>468,897</b>

Prepared on Australian Accounting Standards basis.

**Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	41,383	50,912	39,687	39,982	40,144
Receipts from Government	500	2,000	-	-	-
Sale of goods and rendering of services	10,280	5,554	7,317	9,941	10,139
Interest	34	49	49	49	49
Net GST received	2,393	2,800	2,023	2,579	3,288
Other	4,012	1,177	1,191	1,205	1,219
<b>Total cash received</b>	<b>58,602</b>	<b>62,492</b>	<b>50,267</b>	<b>53,756</b>	<b>54,839</b>
<b>Cash used</b>					
Employees	23,292	21,835	20,089	22,321	22,093
Suppliers	26,530	24,845	18,424	18,901	19,280
Net GST paid	2,784	2,800	2,023	2,579	3,288
Interest payments on lease liability	77	94	80	60	36
<b>Total cash used</b>	<b>52,683</b>	<b>49,574</b>	<b>40,616</b>	<b>43,861</b>	<b>44,697</b>
<b>Net cash from/(used by) operating activities</b>	<b>5,919</b>	<b>12,918</b>	<b>9,651</b>	<b>9,895</b>	<b>10,142</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Investments	3,500	-	-	-	-
<b>Total cash received</b>	<b>3,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash used</b>					
Purchase of property, plant and equipment and intangibles	13,872	9,767	10,088	10,362	10,630
<b>Total cash used</b>	<b>13,872</b>	<b>9,767</b>	<b>10,088</b>	<b>10,362</b>	<b>10,630</b>
<b>Net cash from/(used by) investing activities</b>	<b>(10,372)</b>	<b>(9,767)</b>	<b>(10,088)</b>	<b>(10,362)</b>	<b>(10,630)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Contributed equity	1,924	1,948	2,033	2,065	2,087
<b>Total cash received</b>	<b>1,924</b>	<b>1,948</b>	<b>2,033</b>	<b>2,065</b>	<b>2,087</b>
<b>Cash used</b>					
Principal payments on lease liability	1,422	1,529	1,574	1,621	1,671
<b>Total cash used</b>	<b>1,422</b>	<b>1,529</b>	<b>1,574</b>	<b>1,621</b>	<b>1,671</b>
<b>Net cash from/(used by) financing activities</b>	<b>502</b>	<b>419</b>	<b>459</b>	<b>444</b>	<b>416</b>
<b>Net increase/(decrease) in cash held</b>	<b>(3,951)</b>	<b>3,570</b>	<b>22</b>	<b>(23)</b>	<b>(72)</b>
Cash and cash equivalents at the beginning of the reporting period	10,554	6,603	10,173	10,195	10,172
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>6,603</b>	<b>10,173</b>	<b>10,195</b>	<b>10,172</b>	<b>10,100</b>

Prepared on Australian Accounting Standards basis.

**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>NEW CAPITAL APPROPRIATIONS</b>					
Equity injections - Bill 2	1,924	1,948	2,033	2,065	2,087
<b>Total new capital appropriations</b>	<b>1,924</b>	<b>1,948</b>	<b>2,033</b>	<b>2,065</b>	<b>2,087</b>
<b>Provided for:</b>					
Purchase of non-financial assets	1,924	1,948	2,033	2,065	2,087
<b>Total items</b>	<b>1,924</b>	<b>1,948</b>	<b>2,033</b>	<b>2,065</b>	<b>2,087</b>
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriations <sup>(a)</sup>	1,924	1,948	2,033	2,065	2,087
Funded internally from Departmental resources <sup>(b)</sup>	8,948	7,599	5,482	8,077	8,323
<b>TOTAL</b>	<b>10,872</b>	<b>9,547</b>	<b>7,515</b>	<b>10,142</b>	<b>10,410</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total purchases	10,872	9,547	7,515	10,142	10,410
<b>Total cash used to acquire assets</b>	<b>10,872</b>	<b>9,547</b>	<b>7,515</b>	<b>10,142</b>	<b>10,410</b>

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations.

(b) Includes the sources of funding from current Bill 1 and prior year Act 1 appropriations, donations and contributions; gifts, internally developed assets, and proceeds from the sale of assets.



**Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)**

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2022</b>						
Gross book value	10,100	105,956	96,671	283,363	11,093	507,183
Gross book value - ROU assets	-	14,455	99	-	-	14,554
Accumulated depreciation/ amortisation and impairment	-	(2,249)	(23,393)	(3,723)	(3,927)	(33,292)
Accumulated depreciation/ amortisation and impairment - ROU assets	-	(3,286)	(45)	-	-	(3,331)
<b>Opening net book balance</b>	<b>10,100</b>	<b>114,876</b>	<b>73,332</b>	<b>279,640</b>	<b>7,166</b>	<b>485,114</b>
<b>Capital asset additions</b>						
<b>Estimated expenditure on new or replacement assets</b>						
By purchase - appropriation equity <sup>(a)</sup>	-	-	-	1,948	-	1,948
By purchase - other	-	150	6,163	283	1,030	7,599
<b>Total additions</b>	<b>-</b>	<b>150</b>	<b>6,136</b>	<b>2,231</b>	<b>1,030</b>	<b>9,547</b>
<b>Other movements</b>						
Depreciation/amortisation expense	-	(450)	(8,799)	(1,464)	(946)	(11,659)
Depreciation/amortisation on ROU assets	-	(1,600)	(25)	-	-	(1,625)
<b>Total other movements</b>	<b>-</b>	<b>(2,050)</b>	<b>(8,824)</b>	<b>(1,464)</b>	<b>(946)</b>	<b>(13,284)</b>
<b>As at 30 June 2023</b>						
Gross book value	10,100	106,106	102,807	285,594	12,123	516,730
Gross book value - ROU assets	-	14,455	99	-	-	14,554
Accumulated depreciation/ amortisation and impairment	-	(2,699)	(32,192)	(5,187)	(4,873)	(44,951)
Accumulated depreciation/ amortisation and impairment - ROU assets	-	(4,886)	(70)	-	-	(4,956)
<b>Closing net book balance</b>	<b>10,100</b>	<b>112,976</b>	<b>70,644</b>	<b>280,407</b>	<b>7,250</b>	<b>481,388</b>
<b>Estimated operating expenditure in income statement for heritage and cultural assets</b>						<b>\$'000</b>
Operations and Maintenance						3,290
Preservation and Conservation						4,326
<b>Total operating expenditure on heritage and cultural assets</b>						<b>7,616</b>

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2022-23, including CDABs.