

Australian National Maritime Museum

**Entity resources and planned
performance**

Australian National Maritime Museum

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Australian National Maritime Museum

Section 1: Entity overview and resources

1.1 Strategic direction statement

The mission of the Australian National Maritime Museum (ANMM) is to lead the promotion and conservation of Australia's maritime heritage and culture by developing and managing the National Maritime Collection and delivering exhibitions, education and outreach programs.

As Australia's museum of the sea, our focus is Australian maritime history and the marine environment, including industry and trade, defence, leisure and recreation, Indigenous maritime and migration.

In 2022-23, the ANMM's work will be guided by the museum's Corporate Plan, which sets out ANMM's priorities and strategies to preserve, promote and share Australia's maritime heritage over the next four years. ANMM's Corporate Plan priorities include a focus on delivering immersive and compelling programs and initiatives, strengthening our national presence, harnessing the potential of digital media, sustaining and growing financial support and increasing organisational capabilities.

During 2022-23, the ANMM will continue its operational and financial recovery from the ongoing impacts of COVID 19. It will undertake a series of activities and programs to achieve its purpose, including:

- delivering exhibitions and public programs on-site and off-site
- developing, preserving and showcasing collections to expand its knowledge of, and expertise in, maritime heritage and sharing it with the Australian public and the world
- providing leadership and cultivating collaboration within national and international museum sectors as they recover from the effects of COVID-19
- contributing to Australian economic and cultural activity as restrictions ease and tourism resumes
- supporting recovery in regional, remote and outer metropolitan areas through collection touring, exhibitions, and outreach activities
- promoting inclusion, diversity and social cohesion by providing greater opportunities for all Australians to access arts and culture, including through digital channels
- continuing to collaborate with Indigenous communities to foster appreciation and understanding of Indigenous arts, culture and knowledge systems
- engaging in activities to enrich arts and cultural education at all levels
- maintaining and strengthening the financial sustainability of the Museum by increasing own-source revenue, philanthropy and private-sector support.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the ANMM for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the ANMM's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: ANMM resource statement — Budget estimates for 2022-23 as at October Budget 2022

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
Opening balance/cash reserves at 1 July	30,062	32,331
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	24,125	24,017
Annual appropriations - other services ^(b)		
Equity injection	1,695	1,717
Total annual appropriations	25,820	25,734
Total funds from Government	25,820	25,734
Funds from other sources		
Interest	27	97
Sale of goods and services	3,790	4,180
Other	6,846	5,688
Total funds from other sources	10,663	9,964
Total net resourcing for ANMM	66,545	68,029
Average staffing level (number)	2021-22 125	2022-23 125

Prepared on Australian Accounting Standards basis.

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23, Supply Bill (No. 3) 2022-23 and Supply Act (No. 1) 2022-23.

(b) Appropriation Bill (No. 2) 2022-23, Supply Bill (No. 4) 2022-23 and Supply Act (No. 2) 2022-23.

The ANMM is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (a non-corporate Commonwealth entity), which are then paid to the ANMM and considered 'departmental' for all purposes.

1.3 Budget measures

There are no Budget measures relating to the ANMM for the 2022-23 October Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for ANMM can be found at:

<https://www.sea.museum/about/corporate-information/planning-and-reporting/corporate-plans>.

The most recent annual performance statement can be found at:

<https://www.sea.museum/about/corporate-information/planning-and-reporting/annual-reports>.

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Increased knowledge, appreciation and enjoyment of Australia's maritime heritage by managing the National Maritime Collection and staging programs, exhibitions and events

Budgeted expenses for Outcome 1

This table shows how much the ANMM intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.1: Management of maritime heritage					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	24,125	24,017	20,912	21,020	21,084
Payment from related entities					
Expenses not requiring appropriation in the Budget year ^(a)	385	3,000	3,000	3,000	3,000
Revenues from other independent sources	10,663	9,964	13,091	16,510	17,265
Total expenses for Program 1.1	35,173	36,982	37,003	40,530	41,349
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	24,125	24,017	20,912	21,020	21,084
Expenses not requiring appropriation in the Budget year ^(a)	385	3,000	3,000	3,000	3,000
Revenues from other independent sources	10,663	9,964	13,091	16,510	17,265
Total expenses for Outcome 1	35,173	36,982	37,003	40,530	41,349
Average staffing level (number)					
	2021-22 125	2022-23 125			

(a) Expenses not requiring appropriation in the Budget year reflects depreciation of heritage and cultural assets.

Table 2.1.2: Performance measures for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 – Increased knowledge, appreciation and enjoyment of Australia's maritime heritage by managing the National Maritime Collection and staging programs, exhibitions and events		
Program 1.1 Management of maritime heritage The ANMM's program 1.1 includes a variety of educational and engagement programs, exhibitions and events focusing on Australia's maritime heritage.		
Key Activities	Key activities reported in the current corporate plan that relate to this program: <ul style="list-style-type: none"> • Be renowned for compelling museum experiences • Strengthen our national presence • Harness the potential of digital • Sustain and grow financial support • Be a capable, high performing and respected organisation 	
Year	Performance measures	Expected Performance Results
Prior year 2021-22	Engage, educate and inspire – continue to increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways.	Target: Total visitor engagements 3,945,000 <ul style="list-style-type: none"> • 1,384,280 visits to the museum • 1,821,036 number of visits to the museum's website • 613,908 people engaging with social media • 125,776 students participating in school programs Actual: Total visitor engagements 2,624,198 <ul style="list-style-type: none"> • 1,239,671 visits to the museum. • 925,535 number of visits to the museum's website • 167,615 people engaging with social media • 291,377 students participating in school programs Target not met with the exception of students participating in school programs where the target was met Target: 296 educational institutions participating in organised school learning programs Actual: 162 Target not met

Year	Performance measures	Expected Performance Results
Prior year 2021-22 cont.	Engage, educate and inspire – continue to increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways, cont.	<p>Target: 35,616 people participating in public programs</p> <p>Actual: 61,820</p> <p>Target met</p> <p>Target: 90% of visitors who were satisfied or very satisfied with their visit</p> <p>Actual: 93%</p> <p>Target met</p> <p>Target: 90% of teachers reporting overall positive experience</p> <p>Actual: 100%</p> <p>Target met</p> <p>Target: 95% of teachers reporting relevance to the classroom curriculum</p> <p>Actual: 94%</p> <p>Target not met</p>
	Collect, share and digitise – continue to build and maintain a rich national collection for current and future generations of Australians to enjoy and learn from.	<p>Target: 80 objects acquired</p> <p>Actual: 157</p> <p>Target met</p> <p>Target: 1,000 objects accessioned</p> <p>Actual: 4,994</p> <p>Target met</p> <p>Target: 70% of the total collection available to the public</p> <p>Actual: 72%</p> <p>Target met</p> <p>Target: 63% of the total collection digitised</p> <p>Actual: 65%</p> <p>Target met</p>
Year	Performance measures	Planned Performance Results
Budget year 2022-23	Engage, educate and inspire – continue to increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways.	<p>Total visitor engagements: 3,382,446</p> <ul style="list-style-type: none"> • 1,186,260 visits to the museum • 1,553,090 number of visits to the museum's website • 516,828 people engaging with social media • 126,268 students participating in school programs <p>296 educational institutions participating in organised school learning programs</p> <p>48,602 people participating in public programs</p> <p>90% of visitors who were satisfied or very satisfied with their visit</p> <p>90% of teachers reporting overall positive experience</p> <p>95% of teachers reporting relevance to the classroom curriculum</p>

Year	Performance measures	Planned Performance Results
Budget year 2022-23 cont.	Collect, share and digitise – continue to build and maintain a rich national collection for current and future generations of Australians to enjoy and learn from.	80 objects acquired (in the reporting period) 1,000 objects accessioned (in the reporting period) 70% of the total collection available to the public 63% of the total collection digitised
Forward Estimates 2023-26	Engage, educate and inspire – continue to increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways.	Total visitor engagements: 4,229,197 <ul style="list-style-type: none"> • 1,639,917 visits to the museum • 1,875,667 number of visits to the museum's website • 532,333 people engaging with social media • 181,280 students participating in school programs 304 educational institutions participating in organised school learning programs 50,060 people participating in public 90% of visitors who were satisfied or very satisfied with their visit 90% of teachers reporting overall positive experience 95% of teachers reporting relevance to the classroom curriculum
	Collect, share and digitise – continue to build and maintain a rich national collection for current and future generations of Australians to enjoy and learn from.	80 objects acquired (in the reporting period). 1,000 objects accessioned (in the reporting period) 70% of the total collection available to the public 64% of the total collection digitised

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of ANMM finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

The budgeted financial statements include the anticipated financial impacts associated with COVID-19, in particular a significant reduction in the ANMM's own-source revenue generating capacity from long-term trends. This has associated expenditure reductions, which will reduce ANMM's capacity to deliver its program. The financial impacts of COVID-19 are forecast to continue, while progressively reducing, across the forward estimates period.

The Comprehensive Income Statement shows a break-even position across the budget and forward estimates period, excluding heritage and cultural asset depreciation expenses that are not funded through revenue appropriations.

The Balance Sheet shows a net equity position of between \$291.2 million and \$286.3 million across the budget and forward estimates period, representing the surplus of net assets over net liabilities. This mainly represents the ANMM's non-financial assets, including land and buildings, and heritage and cultural objects.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	13,782	13,094	13,301	14,484	14,797
Suppliers	10,521	13,765	13,356	15,200	15,706
Grants	131	131	131	131	131
Depreciation and amortisation	10,739	9,992	10,215	10,715	10,715
Total expenses	35,173	36,982	37,003	40,530	41,349
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	3,790	4,180	5,923	7,902	8,292
Interest	27	97	99	102	106
Other	6,846	5,688	7,069	8,506	8,867
Total own-source revenue	10,663	9,964	13,091	16,510	17,265
Total own-source income	10,663	9,964	13,091	16,510	17,265
Net (cost of)/contribution by services	(24,510)	(27,017)	(23,912)	(24,020)	(24,084)
Revenue from Government	24,125	24,017	20,912	21,020	21,084
Surplus/(deficit) attributable to the Australian Government	(385)	(3,000)	(3,000)	(3,000)	(3,000)
OTHER COMPREHENSIVE INCOME					
Total other comprehensive income	-	-	-	-	-
Total comprehensive income/(loss)	(385)	(3,000)	(3,000)	(3,000)	(3,000)
Total comprehensive income/(loss) attributable to the Australian Government	(385)	(3,000)	(3,000)	(3,000)	(3,000)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) - as per statement of comprehensive income	(385)	(3,000)	(3,000)	(3,000)	(3,000)
plus: heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations ^(a)	3,037	3,000	3,000	3,000	3,000
less: lease principle repayments	(56)	-	-	-	-
Net cash operating surplus/ (deficit)	2,596	-	-	-	-

Prepared on Australian Accounting Standards basis.

- (a) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the collection development acquisition budget, or CDAB) provided through Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental capital budget statement.

Table 3.2: Budgeted Departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	32,331	23,663	22,091	23,320	21,015
Trade and other receivables	1,415	1,415	1,415	1,415	1,415
Other financial assets	387	387	387	387	387
Total financial assets	34,133	25,465	23,893	25,122	22,817
Non-financial assets					
Land and buildings	166,901	170,829	169,174	167,519	165,864
Property, plant and equipment	8,853	11,844	13,645	12,979	15,867
Heritage and Cultural	83,599	83,789	83,479	83,169	82,859
Intangibles	4,656	4,931	5,206	5,481	5,759
Inventories	226	226	226	226	226
Total non-financial assets	264,235	271,619	271,730	269,374	270,572
Total assets	298,368	297,084	295,623	294,496	293,389
LIABILITIES					
Payables					
Suppliers	2,339	2,339	2,339	2,339	2,339
Other payables	2,046	2,046	2,046	2,046	2,046
Total payables	4,385	4,385	4,385	4,385	4,385
Provisions					
Employee provisions	2,670	2,670	2,670	2,670	2,670
Other provisions	78	78	78	78	78
Total provisions	2,748	2,748	2,748	2,748	2,748
Total liabilities	7,133	7,133	7,133	7,133	7,133
Net assets	291,235	289,951	288,490	287,363	286,256
EQUITY					
Parent entity interest					
Contributed equity	37,980	39,697	41,419	43,219	45,036
Reserves	201,193	201,193	201,193	201,193	201,193
Retained surplus (accumulated deficit)	52,062	49,061	45,878	42,951	40,027
Total parent entity interest	291,235	289,951	288,490	287,363	286,256
Attributed to non-controlling interest					
Total equity	291,235	289,951	288,490	287,363	286,256

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2022				
Balance carried forward from previous period	52,062	201,193	37,980	291,235
Adjusted opening balance	52,062	201,193	37,980	291,235
Comprehensive income				
Surplus/(deficit) for the period	(3,000)	-	-	(3,000)
Total comprehensive income	(3,000)	-	-	(3,000)
Contributions by owners				
Equity injection - Appropriation	-	-	1,717	1,717
Sub-total transactions with owners	-	-	1,717	1,717
Estimated closing balance as at 30 June 2023	49,062	201,193	39,697	289,951
Closing balance attributable to the Australian Government	49,062	201,193	39,697	289,951

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	24,125	24,603	21,797	22,239	22,364
Sale of goods and rendering of services	5,512	6,579	8,682	11,144	11,648
Interest	38	97	99	102	106
Net GST received	50	2,112	-	-	-
Other	3,611	1,183	1,573	2,154	2,268
Total cash received	33,336	34,574	32,151	35,639	36,386
Cash used					
Employees	13,308	13,094	13,301	14,484	14,797
Suppliers	9,209	12,568	11,828	13,631	14,064
Net GST paid	220	2,112	-	-	-
Other	141	141	141	141	141
Total cash used	22,878	29,700	25,270	28,256	29,002
Net cash from/(used by) operating activities	10,458	6,659	6,881	7,383	7,384
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	9,828	16,876	10,076	7,859	11,413
Total cash used	9,828	16,876	10,076	7,859	11,413
Net cash from/(used by) investing activities	(9,828)	(16,876)	(10,076)	(7,859)	(11,413)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	1,695	1,717	1,791	1,873	1,892
Total cash received	1,695	1,717	1,791	1,873	1,892
Cash used					
Principal payments on lease liability	56	168	168	168	168
Total cash used	56	168	168	168	168
Net cash from/(used by) financing activities	1,639	1,549	1,623	1,705	1,724
Net increase/(decrease) in cash held	2,269	(8,668)	(1,572)	1,129	(2,305)
Cash and cash equivalents at the beginning of the reporting period	30,062	32,331	23,663	22,091	23,320
Cash and cash equivalents at the end of the reporting period	32,331	23,663	22,091	23,320	21,015

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	1,695	1,717	1,791	1,873	1,892
Total new capital appropriations	1,695	1,717	1,791	1,873	1,892
<i>Provided for:</i>					
Purchase of non-financial assets	1,695	1,717	1,791	1,873	1,892
Total items	1,695	1,717	1,791	1,873	1,892
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	1,695	1,717	1,791	1,873	1,892
Funded internally from Departmental resources ^(b)	8,133	15,159	8,285	5,986	9,521
TOTAL	9,828	16,876	10,076	7,859	11,413
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	9,828	16,876	10,076	7,859	11,413
Total cash used to acquire assets	9,828	16,876	10,076	7,859	11,413

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations.

(b) Includes sources of funding from both current Bill 1 and prior year Act 1 appropriations, current and previous years' Departmental Capital Budgets (DCBs) and internally developed assets.

Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2022						
Gross book value	-	-	11,964	78,193	6,081	96,238
Gross book value - ROU assets	52,380	104,953	-	-	-	157,333
Accumulated depreciation/ amortisation and impairment	-	-	(2,081)	(3,037)	(1,425)	(6,543)
Accumulated depreciation/ amortisation and impairment - ROU assets	-	(4,196)	-	-	-	(4,196)
Revaluation	13,280	484	(1,030)	8,443	-	21,177
Opening net book balance	65,660	101,241	8,853	83,599	4,656	264,009
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	-	-	1,717	-	1,717
By purchase - appropriation ordinary annual services ^(b)	-	-	5,515	973	1,400	7,888
By purchase - appropriation ordinary annual services - ROU assets	-	7,271	-	-	-	7,271
Assets received as gifts/ donations	-	-	-	500	-	500
Total additions	-	7,271	5,515	3,190	1,400	17,376
Other movements						
Depreciation/amortisation expense	-	-	(2,524)	(3,000)	(1,125)	(6,649)
Depreciation/amortisation on ROU assets	-	(3,344)	-	-	-	(3,344)
Total other movements	-	(3,344)	(2,524)	(3,000)	(1,125)	(9,993)
As at 30 June 2023						
Gross book value	-	-	16,449	89,826	7,481	113,756
Gross book value - ROU assets	65,660	112,708	-	-	-	178,368
Accumulated depreciation/ amortisation and impairment	-	-	(4,605)	(6,037)	(2,550)	(13,192)
Accumulated depreciation/ amortisation and impairment - ROU assets	-	(7,540)	-	-	-	(7,540)
Closing net book balance	65,660	105,168	11,844	83,789	4,931	271,393

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2022-23, including CDABs.

(b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, or other operational expenses.