# Australian Film, Television and Radio School

Entity resources and planned performance

## Australian Film, Television and Radio School

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### Australian Film, Television and Radio School

#### Section 1: Entity overview and resources

#### 1.1 Strategic direction statement

The Australian Film, Television and Radio School (AFTRS) is the national institution for education, training and research for the screen and broadcast industries. Guided by its enabling legislation, the *Australian*, *Film*, *Television and Radio School Act 1973*, AFTRS works hand-in-hand with the screen and broadcast industries to provide Australians with the highest level of screen and broadcast education, training and research so that Australian stories and culture thrive at home and around the world.

As a global centre of excellence, AFTRS embraces connection and exchange with its international partners; as the national school, AFTRS reflects all Australians and is accessible to all Australians. In a time defined by the pace of change, the School is adaptive, nimble and fit for purpose in meeting industry's evolving needs. Accordingly, the School's new five-year strategy, *Creating the Future*, launched internally in 2021 and publicly in February 2022, is constructed around three pillars: national reach, excellence and sustainability.

- **National Reach** As the national screen and broadcast school, AFTRS engages, upskills and supports the most talented learners in all states and territories.
- Excellence Working in close partnership with industry, AFTRS offers the highest level of screen and broadcast training. The School's graduates are sought-after for their craft skills and artistry. They are enterprising, creative and professional. They understand the power of Australian story, underpinned by a First Nations culture, enriched by the diversity of our country, to engage, entertain and connect audiences at home and around the world.
- Sustainability AFTRS has a suite of scalable, adaptive offerings that allow it to grow its business whilst meeting local, regional and state and territory demands for graduates in a sustainable way for its staff, its school resources, and its industry.

These pillars are underpinned by the following areas of strategic focus:

- First Nations Culture Embed First Nations values within AFTRS to build the capacity of its staff, graduates and industry
- Outreach and Inclusion Support under-represented talent across Australia to work in the Australian screen and broadcast industries
- Talent Development Partner with industry to educate and train world-class storytelling talent across Australia
- Industry Skills Training Ensure Australian screen and broadcast practitioners have the skills required for its industry to thrive

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- Research and Innovation Provide industry with the new knowledge it needs to keep Australia at the forefront of global innovation
- Effective Organisation Ensure an adaptive, efficient and sustainable business that supports AFTRS as a global centre of excellence for screen and broadcast education, training and research.

These strategies continue to ensure that AFTRS will achieve its Outcome and Program in 2022–23 and over the forward estimates.

#### 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to AFTRS for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for AFTRS' operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: AFTRS resource statement — Budget estimates for 2022-23 as at Budget October 2022

	2021-22	2022-23
	Estimated	Estimate
	actual	
	\$'000	\$'000
Opening balance/cash reserves at 1 July	7,941	8,226
Funds from Government		
Annual appropriations - ordinary annual services (a)		
Outcome 1	22,738	22,997
Total annual appropriations	22,738	22,997
Total funds from Government	22,738	22,997
Funds from other sources		
Interest	42	63
Sale of goods and services	10,500	9,388
Other	107	21
Total funds from other sources	10,649	9,472
Total net resourcing for AFTRS	41,328	40,695
	2021-22	2022-23
Average staffing level (number)	141	145

Prepared on a resourcing (that is, appropriations available) basis. All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

AFTRS is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (a non-corporate Commonwealth entity), which are then paid to AFTRS and are considered 'departmental' for all purposes.

#### 1.3 Budget measures

There are no measures relating to AFTRS for the 2022-23 October Budget.

<sup>(</sup>a) Appropriation Bill (No. 1) 2022-23, Supply Bill (No. 3) 2022-23 and Supply Act (No. 1) 2022-23.

#### Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

#### Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance*, *Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for Australian Film, Television and Radio School (AFTRS) can be found at: https://www.aftrs.edu.au/governance/corporate-documents/

The most recent annual performance statement can be found at: <a href="https://www.aftrs.edu.au/governance/corporate-documents/">https://www.aftrs.edu.au/governance/corporate-documents/</a>

#### 2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Support the development of a professional screen arts and broadcast culture in Australia including through the provision of specialist industry-focused education, training, and research

#### **Budgeted expenses for Outcome 1**

This table shows how much AFTRS intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22	2022-23	2023-24	2024-25	2025-26
	Estimated	Budget	Forward	Forward	Forward
	actual	J	estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Program 1.1: Delivery of specialist educa	tion				
Revenue from Government					
Ordinary annual services (Appropriation					
Bill No. 1)	22,738	22,997	23,886	24,199	24,401
Expenses not requiring appropriation in					
the Budget year	1,831	42	259	206	149
Revenues from other independent					
sources	9,004	10,291	10,379	10,447	10,572
Total expenses for Program 1.1	33,573	33,330	34,524	34,852	35,122
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation					
Bill No. 1)	22,738	22,997	23,886	24,199	24,401
Expenses not requiring appropriation in					
the Budget year	1,831	42	259	206	149
Revenues from other independent					
sources	9,004	10,291	10,379	10,447	10,572
Total expenses for Outcome 1	33,573	33,330	34,524	34,852	35,122
	2021-22	2022-23			
Average staffing level (number)	141	145			

#### Table 2.1.2: Performance measures for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 – Support the development of a professional screen arts and broadcast culture in Australia including through the provision of specialist industry-focused education, training, and research				
	elivery of specialist education to meet th skill requirements of industry by means			
Key Activities	Grow First Nations Community Stakeholded Deliver courses across the country. Deliver accredited courses. Deliver industry aligned training. Partner with screen and broadcast stakeholden.	,		
Year	Performance measures	Expected Performance Results		
Prior year 2021-22	First Nations Culture: Embedding First Nations values within AFTRS by including First Nations' knowledges, voices, values, and pedagogies to build the capacity and knowledge of our staff, graduates, and industry.	Target: 2 First Nations-led partnerships Actual: 9 First Nations-led partnerships are in place. Target met		
	Outreach and Inclusion: Supporting under-represented talent across Australia to learn, make and work in the Australian screen and broadcast industries and building an inclusive school culture that celebrates all Australians. Creating a flexible and responsive model of delivery that allows us to capitalise on established strengths delivering face-to-face learning in our world-class Sydney campus.	Target: 3,000 participants in industry training Actual: 2,554 participants in industry training in the year. Target not met Target: 1 partnered industry event per State and Territory outside of NSW Actual: Partnered Industry events were held in 2 states other than NSW. Target not met		
	Talent Development: Empower student learning through an experiential curriculum that is inclusive and flexible, and national in its reach and enable teaching excellence.	Target: 300 award course enrolments (per calendar year) Actual: 406 award course enrolments within the calendar year. Target met Target: 100 award course graduates (per calendar year) Actual: 154 award course graduates within the calendar year. Target met		

Year	Performance measures	Expected Performance Results
Prior year 2021-22 cont.	Industry Skills Training: Creating future-oriented, industry-aligned learning environments that are accessible and	Target: 75% of recent graduates applying the skills they learnt in their AFTRS course professionally
	transformative and provide pathways to life-long careers in the screen and broadcast industries. Partnering with industry in the design, development, and	Actual: 78% of recent graduates are applying the skills they learned in their AFTRS course professionally
	delivery of courses.	Target met
		Target: 10 industry training partnerships
		Actual: 10 industry training partnerships were in place.
		Target met
		Target: Annual consultation with industry stakeholders, including industry Advisory Panels and triennial skills survey
		Actual: AFTRS undertook annual consultation with industry stakeholders, including four Industry Advisory Panels, and the commissioning of the Career Pathways survey.
		Target met
	Research and Innovation: Providing the industry with the new knowledge it	Target: 2 disseminated industry research projects
	needs to keep Australia at the forefront of global innovation. Supporting a culture of enquiry, exploration, and rigour	Actual: 2 industry research projects were disseminated during the year.  Target met
	through the School's research programs.	
Year	Performance measures	Planned Performance Results
Budget year 2022-23	First Nations Culture: Embedding First Nations values within AFTRS by including First Nations' knowledges, voices, values, and pedagogies to build the capacity and knowledge of our staff, graduates, and industry.	2 First Nations-led partnerships
	Outreach and Inclusion: Supporting under-represented talent across Australia to learn, make and work in the Australian screen and broadcast industries and building an inclusive school culture that celebrates all Australians. Creating a flexible and responsive model of delivery that allows us to capitalise on established strengths delivering face-to-face learning in our world-class Sydney campus.	3,000 participants in industry training 1 partnered industry event per State and Territory outside of NSW
	Talent Development: Empower student learning through an experiential curriculum that is inclusive and flexible, and national in its reach and enable teaching excellence.	300 award course enrolments (per calendar year) 100 award course graduates (per calendar year)

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Year	Performance measures	Planned Performance Results
Budget year 2022-23 cont.	Industry Skills Training: Creating future-oriented, industry-aligned learning environments that are accessible and transformative and provide pathways to life-long careers in the screen and broadcast industries. Partnering with industry in the design, development, and delivery of courses.	75% of recent graduates applying the skills they learnt in their AFTRS course professionally 10 industry training partnerships Annual consultation with industry stakeholders, including industry Advisory Panels and triennial skills survey
	Research and Innovation: Providing the industry with the new knowledge it needs to keep Australia at the forefront of global innovation. Supporting a culture of enquiry, exploration, and rigour through the School's research programs.	2 disseminated industry research projects
Forward Estimates 2023-26	As per 2022-23	As per 2022-23.

#### Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of AFTRS' finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

#### 3.1 Budgeted financial statements

#### 3.1.1 Explanatory notes and analysis of budgeted financial statements

#### Comprehensive income statement

Own-source revenue is expected to increase by 14% in 2022–23. Award Course fee income of \$7.8 million is an increase of 13% from the 2021–22 result and is expected to continue to increase across the forward estimates period. Income from Short and Industry Courses and Business Development is budgeted to be \$2.4 million for 2022–23 (\$1.8 million for 2021–22) and is then expected to increase throughout the forward estimates period.

Employee costs are expected to decrease by 1.7 per cent to \$18.1 million in 2022–23 and then increase over the forward years. Overall, total expenses for 2022–23 (\$33.3 million) is a decrease of 1 per cent from 2021–22. The average staffing level is planned to be 145 in the forward years.

#### Departmental balance sheet

The budgeted balance sheet is based on the latest forecast with due consideration to flow-ons from the capital expenditure budget, income statements and cash inflows and outflows.

#### 3.2 **Budgeted financial statements tables**

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

tne period ended 30 June					
	2021-22	2022-23	2023-24	2024-25	2025-26
	Estimated	Budget	Forward	Forward	Forward
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
EXPENSES					
Employee benefits	18,381	18,070	18,117	18,162	18,210
Suppliers	7,870	7,556	8,594	8,746	8,785
Depreciation and amortisation	6,456	7,081	7,212	7,406	7,653
Finance costs	647	623	601	538	474
Write-down and impairment of assets	219	-	-	-	-
Total expenses	33,573	33,330	34,524	34,852	35,122
LESS:		•	•		
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	8,804	10,220	10,308	10,376	10,501
Interest	50	50	50	50	50
Other	150	21	21	21	21
Total own-source revenue	9,004	10,291	10,379	10,447	10,572
Total own-source income	9,004	10,291	10,379	10,447	10,572
Net (cost of)/contribution by services	(24,569)	(23,039)	(24,145)	(24,405)	(24,550)
Revenue from Government	22,738	22,997	23,886	24,199	24,401
Surplus/(deficit) attributable to the					
Australian Government	(1,831)	(42)	(259)	(206)	(149)
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation surplus	385	-	-	-	-
Total other comprehensive income	385	-	_	-	-
Total comprehensive income/(loss)	(1,446)	(42)	(259)	(206)	(149)
Total comprehensive income/(loss)					
attributable to the Australian					
Government	(1,446)	(42)	(259)	(206)	(149)
Note: Impact of net cash appropriation a	rrangements				
Total comprehensive income/(loss) -					
as per statement of Comprehensive	(4.440)	(40)	(050)	(000)	(4.40)
Income	(1,446)	(42)	(259)	(206)	(149)
plus: depreciation/amortisation expenses for ROU assets (a)	4.611	4.973	5.348	5.348	5.348
less: lease principal repayments (a)	(4,727)	(4,931)	(5,089)	5,346 (5,142)	5,346 (5,199)
			(5,069)	(3,142)	(3, 199)
Net Cash Operating Surplus/ (Deficit)	(1,562)	-	-	-	

Prepared on Australian Accounting Standards basis.
(a) Applies leases under AASB 16 Leases.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

COC1-122   COC2-23   COC2-24   COC2-24   COC2-45   Corward eactual \$1000   \$10000   \$100000   \$100000   \$100000   \$100000   \$100000   \$100000   \$100000   \$100000   \$1000000   \$1000000   \$1000000   \$1000000   \$10000000   \$1000000000   \$10000000000	Table 3.2: Budgeted departmenta	ii balance s	neet (as a	it 30 June	)	
ASSETS         actual \$'000         \$'000         estimate \$'000         estimate \$'000           Financial assets           Cash and cash equivalents         8,226         6,808         5,997         5,933         6,182           Trade and other receivables         3,087         3,715         3,812         3,759         3,796           Total financial assets         11,313         10,523         9,809         9,692         9,78           Non-financial assets         11,313         10,523         9,809         9,692         9,78           Kon-financial assets         11,313         10,523         9,809         9,692         9,78           Non-financial assets         11,313         10,523         9,809         9,692         9,78           Non-financial assets         14,811         287         330         382         580           Other non-financial assets         59,272         30,601         55,398         49,997         44,345           Total assets         70,585         71,124         65,207         59,689         54,323           LIABILITIES         1,470         1,470         1,470         1,470         1,470           Other payables         4,985         4,794		2021-22	2022-23	2023-24	2024-25	2025-26
\$\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \		Estimated	Budget	Forward	Forward	Forward
Page						
Financial assets           Cash and cash equivalents         8,226         6,808         5,997         5,933         6,182           Trade and other receivables         3,087         3,715         3,812         3,759         3,796           Total financial assets         11,313         10,523         9,809         9,692         9,978           Non-financial assets         11,313         10,523         9,809         9,692         9,978           Land and buildings         49,815         51,250         45,902         40,555         35,207           Property, plant and equipment         7,699         7,748         7,852         7,746         7,244           Intangibles         411         287         330         382         580           Other non-financial assets         59,272         30,601         55,398         49,997         44,345           Total assets         70,585         71,124         65,207         59,689         54,323           LiABILITIES         1,470         1,470         1,470         1,470         1,470         1,470         1,470         1,470         1,470         1,470         1,470         1,470         1,470         1,470         1,470         1,470		\$'000	\$'000	\$'000	\$'000	\$'000
Cash and cash equivalents         8,226         6,808         5,997         5,933         6,182           Trade and other receivables         3,087         3,715         3,812         3,759         3,796           Total financial assets         11,313         10,523         9,809         9,692         9,978           Non-financial assets         11,313         10,523         9,809         9,692         9,978           Non-financial assets         49,815         51,250         45,902         40,555         35,207           Property, plant and equipment         7,699         7,748         7,852         7,746         7,244           Intangibles         411         287         330         382         580           Other non-financial assets         59,272         30,601         55,398         49,997         44,455           Total assets         70,585         71,124         65,207         59,689         54,323           LIABILITIES         1,470         1,470         1,470         1,470         1,470         1,470         1,470         1,470         1,470         1,470         1,470         1,470         1,470         1,470         1,470         1,470         1,470         1,470         1,470	ASSETS					
Trade and other receivables         3,087         3,715         3,812         3,759         3,798           Total financial assets         11,313         10,523         9,809         9,692         9,778           Non-financial assets         Use of the property of the propert						
Total financial assets         11,313         10,523         9,809         9,692         9,978           Non-financial assets         49,815         51,250         45,902         40,555         35,207           Property, plant and equipment Intangibles         7,699         7,748         7,852         7,746         7,244           Intangibles         411         287         330         382         580           Other non-financial assets         1,314	Cash and cash equivalents	8,226	6,808	5,997	5,933	6,182
Non-financial assets	Trade and other receivables	3,087	3,715	3,812	3,759	3,796
Land and buildings       49,815       51,250       45,902       40,555       35,207         Property, plant and equipment Intangibles       7,699       7,748       7,852       7,746       7,244         Intangibles       411       287       330       382       580         Other non-financial assets       1,314       <	Total financial assets	11,313	10,523	9,809	9,692	9,978
Property, plant and equipment Intangibles         7,699         7,748         7,852         7,746         7,244           Intangibles         411         287         330         382         580           Other non-financial assets         1,314         1,315         1,325	Non-financial assets					
Intangibles	Land and buildings	49,815	51,250	45,902	40,555	35,207
Other non-financial assets         1,314         1,435           Leasets         10,704         1,470         1,470         1,470         1,470         1,470         1,470         1,470         1,470         1,470         1,470         1,470         1,470         1,	Property, plant and equipment	7,699	7,748	7,852	7,746	7,244
Total non-financial assets         59,272         30,601         55,398         49,997         44,345           Total assets         70,585         71,124         65,207         59,689         54,323           LIABILITIES         Payables           Suppliers         1,470	Intangibles	411	287	330	382	580
Total assets         70,585         71,124         65,207         59,689         54,323           LIABILITIES           Payables           Suppliers         1,470 <td>Other non-financial assets</td> <td>1,314</td> <td>1,314</td> <td>1,314</td> <td>1,314</td> <td>1,314</td>	Other non-financial assets	1,314	1,314	1,314	1,314	1,314
LIABILITIES         Payables         Suppliers       1,470 <td>Total non-financial assets</td> <td>59,272</td> <td>30,601</td> <td>55,398</td> <td>49,997</td> <td>44,345</td>	Total non-financial assets	59,272	30,601	55,398	49,997	44,345
Payables           Suppliers         1,470         1,470         1,470         1,470         1,470         1,470           Other payables         4,985         4,794         4,467         4,414         4,451           Total payables         6,455         6,264         5,937         5,884         5,921           Interest bearing liabilities         49,861         51,337         46,248         41,107         35,908           Total interest bearing liabilities         49,861         51,337         46,248         41,107         35,908           Provisions           Employee provisions         3,567         2,967         2,725         2,607         2,552           Total provisions         3,567         2,967         2,725         2,607         2,552           Total liabilities         59,881         60,568         54,910         49,598         44,381           Net assets         10,704         10,765         10,297         10,091         9,942           EQUITY           Parent entity interest         1,468         1,468         1,468         1,468         1,468         1,468           Reserves         1,468         1,468	Total assets	70,585	71,124	65,207	59,689	54,323
Suppliers         1,470	LIABILITIES		,	•	•	
Suppliers         1,470	Payables					
Total payables         6,455         6,264         5,937         5,884         5,921           Interest bearing liabilities         49,861         51,337         46,248         41,107         35,908           Total interest bearing liabilities         49,861         51,337         46,248         41,107         35,908           Provisions           Employee provisions         3,567         2,967         2,725         2,607         2,552           Total provisions         3,567         2,967         2,725         2,607         2,552           Total liabilities         59,881         60,568         54,910         49,598         44,381           Net assets         10,704         10,765         10,297         10,091         9,942           EQUITY           Parent entity interest         1,468         1,46	Suppliers	1,470	1,470	1,470	1,470	1,470
Interest bearing liabilities   49,861   51,337   46,248   41,107   35,908     Total interest bearing liabilities   49,861   51,337   46,248   41,107   35,908     Provisions	Other payables	4,985	4,794	4,467	4,414	4,451
Interest bearing liabilities   49,861   51,337   46,248   41,107   35,908     Total interest bearing liabilities   49,861   51,337   46,248   41,107   35,908     Provisions	Total payables	6,455	6,264	5,937	5,884	5,921
Total interest bearing liabilities         49,861         51,337         46,248         41,107         35,908           Provisions         Employee provisions         3,567         2,967         2,725         2,607         2,552           Total provisions         3,567         2,967         2,725         2,607         2,552           Total liabilities         59,881         60,568         54,910         49,598         44,381           Net assets         10,704         10,765         10,297         10,091         9,942           EQUITY           Parent entity interest         1,468         1,468         1,468         1,468         1,468         1,468         1,468           Retained surplus (accumulated deficit)         9,234         9,058         8,799         8,593         8,444           Total parent entity interest         10,704         10,765         10,297         10,091         9,942	Interest bearing liabilities			-	-	-
Provisions           Employee provisions         3,567         2,967         2,725         2,607         2,552           Total provisions         3,567         2,967         2,725         2,607         2,552           Total liabilities         59,881         60,568         54,910         49,598         44,381           Net assets         10,704         10,765         10,297         10,091         9,942           EQUITY           Parent entity interest         1,468<	Leases	49,861	51,337	46,248	41,107	35,908
Employee provisions         3,567         2,967         2,725         2,607         2,552           Total provisions         3,567         2,967         2,725         2,607         2,552           Total liabilities         59,881         60,568         54,910         49,598         44,381           Net assets         10,704         10,765         10,297         10,091         9,942           EQUITY         Parent entity interest           Reserves         1,468         1,468         1,468         1,468         1,468           Retained surplus (accumulated deficit)         9,234         9,058         8,799         8,593         8,444           Total parent entity interest         10,704         10,765         10,297         10,091         9,942	Total interest bearing liabilities	49,861	51,337	46,248	41,107	35,908
Total provisions         3,567         2,967         2,725         2,607         2,552           Total liabilities         59,881         60,568         54,910         49,598         44,381           Net assets         10,704         10,765         10,297         10,091         9,942           EQUITY         Parent entity interest           Reserves         1,468	Provisions			-	-	-
Total liabilities         59,881         60,568         54,910         49,598         44,381           Net assets         10,704         10,765         10,297         10,091         9,942           EQUITY           Parent entity interest           Reserves         1,468         1,468         1,468         1,468         1,468           Retained surplus (accumulated deficit)         9,234         9,058         8,799         8,593         8,444           Total parent entity interest         10,704         10,765         10,297         10,091         9,942	Employee provisions	3,567	2,967	2,725	2,607	2,552
Total liabilities         59,881         60,568         54,910         49,598         44,381           Net assets         10,704         10,765         10,297         10,091         9,942           EQUITY           Parent entity interest           Reserves         1,468         1,468         1,468         1,468         1,468           Retained surplus (accumulated deficit)         9,234         9,058         8,799         8,593         8,444           Total parent entity interest         10,704         10,765         10,297         10,091         9,942	Total provisions	3,567	2,967	2,725	2,607	2,552
Net assets         10,704         10,765         10,297         10,091         9,942           EQUITY           Parent entity interest           Reserves         1,468         1,46		59,881	60,568	54,910	49,598	44,381
EQUITY           Parent entity interest         1,468	Net assets		·		· · · · · ·	9.942
Reserves       1,468       1,468       1,468       1,468       1,468         Retained surplus (accumulated deficit)       9,234       9,058       8,799       8,593       8,444         Total parent entity interest       10,704       10,765       10,297       10,091       9,942	EQUITY		,	,	,	.,.
Reserves       1,468       1,468       1,468       1,468       1,468         Retained surplus (accumulated deficit)       9,234       9,058       8,799       8,593       8,444         Total parent entity interest       10,704       10,765       10,297       10,091       9,942	Parent entity interest					
Retained surplus (accumulated deficit)         9,234         9,058         8,799         8,593         8,444           Total parent entity interest         10,704         10,765         10,297         10,091         9,942	-	1,468	1,468	1,468	1,468	1,468
Total parent entity interest 10,704 10,765 10,297 10,091 9,942	Retained surplus (accumulated deficit)	,			•	•
	,					
	Total equity	10,704	10,765	10,297	10,091	9,942

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

movement (Budget year 2022-23)			
	Retained	Asset	Total
	earnings	revaluation	equity
		reserve	
	\$'000	\$'000	\$'000
Opening balance as at 1 July 2022			
Balance carried forward from previous period	9.243	1,468	10,702
Adjusted opening balance		-	-
Comprehensive income			
Surplus/(deficit) for the period	(42)		(42)
Total comprehensive income	(42)	-	(42)
Estimated closing balance as at 30 June 2023	9,192	1,468	10,660
Closing balance attributable to the Australian Government	9,192	1,468	10,660

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

ou Julie)					
	2021-22	2022-23	2023-24	2024-25	2025-26
	Estimated	Budget	Forward	Forward	Forward
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	22,738	22,997	23,886	24,199	24,401
Sale of goods and rendering of services	10,500	9,388	9,884	10,376	10,501
Interest	42	63	50	50	50
Net GST received	1,305	1,100	1,100	1,100	1,100
Other	107	21	21	21	21
Total cash received	34,692	33,569	34,941	35,746	36,073
Cash used			-		
Employees	18,136	18,669	18,359	18,280	18,265
Suppliers	9,189	7,451	8,594	8,746	8,785
Net GST paid	, _	1,100	1,100	1,100	1,100
Interest payments on lease liability	647	623	601	538	474
Total cash used	27,972	27,843	28,654	28,664	28,624
Net cash from/(used by) operating				· · · · · · · · · · · · · · · · · · ·	
not outling (used by) operating					
activities	6,720	5,726	6,287	7,082	7,449
	6,720	5,726	6,287	7,082	7,449
activities	6,720	5,726	6,287	7,082	7,449
activities INVESTING ACTIVITIES	6,720	5,726	6,287	7,082	7,449
activities INVESTING ACTIVITIES Cash used	<b>6,720</b> 1,708	<b>5,726</b> 2,002	<b>6,287</b> 2,009	<b>7,082</b> 2,004	<b>7,449</b> 2,001
activities INVESTING ACTIVITIES Cash used Purchase of property, plant and equipment and intangibles Total cash used	,	,			,
activities INVESTING ACTIVITIES Cash used Purchase of property, plant and equipment and intangibles Total cash used Net cash from/(used by) investing	1,708 <b>1,708</b>	2,002 <b>2,002</b>	2,009 <b>2,009</b>	2,004 <b>2,004</b>	2,001 <b>2,001</b>
activities INVESTING ACTIVITIES Cash used Purchase of property, plant and equipment and intangibles Total cash used Net cash from/(used by) investing activities	1,708	2,002	2,009	2,004	2,001
activities INVESTING ACTIVITIES Cash used Purchase of property, plant and equipment and intangibles Total cash used Net cash from/(used by) investing	1,708 <b>1,708</b>	2,002 <b>2,002</b>	2,009 <b>2,009</b>	2,004 <b>2,004</b>	2,001 <b>2,001</b>
activities INVESTING ACTIVITIES Cash used Purchase of property, plant and equipment and intangibles Total cash used Net cash from/(used by) investing activities	1,708 <b>1,708</b>	2,002 <b>2,002</b>	2,009 <b>2,009</b>	2,004 <b>2,004</b>	2,001 <b>2,001</b>
activities INVESTING ACTIVITIES Cash used Purchase of property, plant and equipment and intangibles Total cash used Net cash from/(used by) investing activities FINANCING ACTIVITIES	1,708 <b>1,708</b>	2,002 <b>2,002</b>	2,009 <b>2,009</b>	2,004 <b>2,004</b>	2,001 <b>2,001</b>
activities INVESTING ACTIVITIES Cash used Purchase of property, plant and equipment and intangibles Total cash used Net cash from/(used by) investing activities FINANCING ACTIVITIES Cash used	1,708 1,708 (1,708)	2,002 2,002 (2,002)	2,009 2,009 (2,009)	2,004 2,004 (2,004)	2,001 2,001 (2,001)
activities INVESTING ACTIVITIES Cash used Purchase of property, plant and equipment and intangibles Total cash used Net cash from/(used by) investing activities FINANCING ACTIVITIES Cash used Principal payments on lease liability Total cash used Net cash from/(used by) financing	1,708 1,708 (1,708) 4,727 4,727	2,002 2,002 (2,002) 4,931 4,931	2,009 2,009 (2,009) 5,089 5,089	2,004 2,004 (2,004) 5,142 5,142	2,001 2,001 (2,001) 5,199 5,199
activities INVESTING ACTIVITIES Cash used Purchase of property, plant and equipment and intangibles Total cash used Net cash from/(used by) investing activities FINANCING ACTIVITIES Cash used Principal payments on lease liability Total cash used Net cash from/(used by) financing activities	1,708 1,708 (1,708) 4,727 4,727 (4,272)	2,002 2,002 (2,002) 4,931 4,931 (4,931)	2,009 2,009 (2,009)	2,004 2,004 (2,004) 5,142 5,142 (5,142)	2,001 2,001 (2,001)
activities INVESTING ACTIVITIES Cash used Purchase of property, plant and equipment and intangibles Total cash used Net cash from/(used by) investing activities FINANCING ACTIVITIES Cash used Principal payments on lease liability Total cash used Net cash from/(used by) financing activities Net increase/(decrease) in cash held	1,708 1,708 (1,708) 4,727 4,727	2,002 2,002 (2,002) 4,931 4,931	2,009 2,009 (2,009) 5,089 5,089	2,004 2,004 (2,004) 5,142 5,142	2,001 2,001 (2,001) 5,199 5,199
activities INVESTING ACTIVITIES Cash used Purchase of property, plant and equipment and intangibles Total cash used Net cash from/(used by) investing activities FINANCING ACTIVITIES Cash used Principal payments on lease liability Total cash used Net cash from/(used by) financing activities Net increase/(decrease) in cash held Cash and cash equivalents at the	1,708 1,708 (1,708) 4,727 4,727 (4,272) 285	2,002 2,002 (2,002) 4,931 4,931 (4,931) (1,207)	2,009 2,009 (2,009) 5,089 5,089 (5,089) (811)	2,004 2,004 (2,004) 5,142 5,142 (5,142) (64)	2,001 2,001 (2,001) 5,199 5,199 (5,199) 249
activities INVESTING ACTIVITIES Cash used Purchase of property, plant and equipment and intangibles Total cash used Net cash from/(used by) investing activities FINANCING ACTIVITIES Cash used Principal payments on lease liability Total cash used Net cash from/(used by) financing activities Net increase/(decrease) in cash held Cash and cash equivalents at the beginning of the reporting period	1,708 1,708 (1,708) 4,727 4,727 (4,272)	2,002 2,002 (2,002) 4,931 4,931 (4,931)	2,009 2,009 (2,009) 5,089 5,089 (5,089)	2,004 2,004 (2,004) 5,142 5,142 (5,142)	2,001 2,001 (2,001) 5,199 5,199 (5,199)
activities INVESTING ACTIVITIES Cash used Purchase of property, plant and equipment and intangibles Total cash used Net cash from/(used by) investing activities FINANCING ACTIVITIES Cash used Principal payments on lease liability Total cash used Net cash from/(used by) financing activities Net increase/(decrease) in cash held Cash and cash equivalents at the	1,708 1,708 (1,708) 4,727 4,727 (4,272) 285	2,002 2,002 (2,002) 4,931 4,931 (4,931) (1,207)	2,009 2,009 (2,009) 5,089 5,089 (5,089) (811)	2,004 2,004 (2,004) 5,142 5,142 (5,142) (64)	2,001 2,001 (2,001) 5,199 5,199 (5,199) 249

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

<u> </u>		<u> </u>			
	2021-22	2022-23	2023-24	2024-25	2025-26
	Estimated	Budget	Forward	Forward	Forward
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
PURCHASE OF NON-FINANCIAL					
ASSETS					
Funded internally from departmental					
resources (a)	1,708	2,002	2,009	2,004	2,001
TOTAL	1,708	2,002	2,009	2,004	2,001
RECONCILIATION OF CASH USED TO					
ACQUIRE ASSETS TO ASSET					
MOVEMENT TABLE					
Total purchases	1,708	2,002	2,009	2,004	2,001
Total cash used to acquire assets	1,708	2,002	2,009	2,004	2,001
	-,	_,	_,	_,	_,

<sup>(</sup>a) Funded from annual appropriations and may include donations and contributions, gifts, internally developed assets, and proceeds from the sale of assets.

Table 3.6: Statement of departmental asset movements (Budget year 2022-23)

Table 3.6. Statement of departmental asset movements (Budget year 2022-25)								
	Asset Category							
	Buildings	Other	Computer	Total				
		property,	software					
		plant and	and					
		equipment	intangibles					
	\$'000	\$'000	\$'000	\$'000				
As at 1 July 2022								
Gross book value	-	9,785	2,454	12,239				
Gross book value - ROU assets	63,441	226	-	63,667				
Accumulated depreciation/amortisation and								
impairment	-	(2,220)	(2,015)	(4,235)				
Accumulated depreciation/amortisation and								
impairment - ROU assets	(13,626)	(92)	-	(13,718)				
Opening net book balance	49,815	7,699	439	57,953				
Capital asset additions								
Estimated expenditure on new or								
replacement assets								
By purchase - appropriation ordinary								
annual services (a)		1,902	100	2,002				
Total additions	-	1,902	100	2,002				
Other movements								
Depreciation/amortisation expense	-	(1,856)	(252)	(2,108)				
Depreciation/amortisation on ROU assets	(4,973)	-	-	(4,793)				
Other - ROU assets	6,408	-	-	6,408				
Total other movements	1,435	(1,856)	(252)	(673)				
As at 30 June 2023		, , ,	` '	, ,				
Gross book value	_	11,687	2.554	14.241				
Gross book value - ROU assets	69,849	226	_,==	70,075				
Accumulated depreciation/amortisation and	33,3.3			. 0,0. 0				
impairment	_	(4,076)	(2,267)	(6,343)				
Accumulated depreciation/amortisation and		( ,)	( , - )	(-,)				
impairment - ROU assets	(18,599)	(92)	-	(18,691)				
Closing net book balance	51,250	7,745	287	59,282				

 <sup>(</sup>a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, DCBs or other operational expenses.