

PORTFOLIO BUDGET STATEMENTS 2022–23
BUDGET RELATED PAPER NO. 1.12

**INFRASTRUCTURE, TRANSPORT, REGIONAL
DEVELOPMENT, COMMUNICATIONS AND THE
ARTS PORTFOLIO**

Budget Initiatives and Explanations of Appropriations
Specified by Outcomes and Programs by Entity

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The Hon Catherine King MP

**Minister for Infrastructure, Transport, Regional Development and Local
Government
Member for Ballarat**

Senator the Hon Sue Lines
President of the Senate
Australian Senate
Parliament House
CANBERRA ACT 2600

The Hon Milton Dick
Speaker
House of Representatives
Parliament House
CANBERRA ACT 2600

Dear ^{Sue}~~President and Speaker~~ ^{Milton,}

I hereby submit the Portfolio Budget Statements in support of the 2022-23 October Budget for the Infrastructure, Transport, Regional Development, Communications and the Arts portfolio.

These statements have been developed, and are submitted to the Parliament, as a statement on the outcomes for the portfolio.

I present these statements to provide accountability to the Parliament and, through it, the public.

Yours sincerely

Catherine King MP

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Abbreviations and conventions

The following notation may be used:

NEC/nec	not elsewhere classified
-	nil
..	not zero, but rounded to zero
na	not applicable (unless otherwise specified)
nfp	not for publication
\$m	\$ million
\$b	\$ billion

Figures in tables and in the text may be rounded. Figures in text are generally rounded to one decimal place, whereas figures in tables are generally rounded to the nearest thousand. Discrepancies in tables between totals and sums of components are due to rounding.

Enquiries

Should you have any enquiries regarding this publication please contact the Chief Financial Officer, Department of Infrastructure, Transport, Regional Development, Communications and the Arts on (02) 6274 7111.

Links to Portfolio Budget Statements (including Portfolio Additional Estimates Statements and Portfolio Supplementary Additional Statements) can be located on the Australian Government Budget website at: www.budget.gov.au.

**User Guide
to the
Portfolio Budget Statements**

User Guide

The purpose of the *October 2022-23 Portfolio Budget Statements* (PB Statements) is to inform Senators and Members of Parliament of the proposed allocation of resources to government outcomes by entities within the portfolio. Entities receive resources from the annual appropriations acts, special appropriations (including standing appropriations and special accounts), and revenue from other sources.

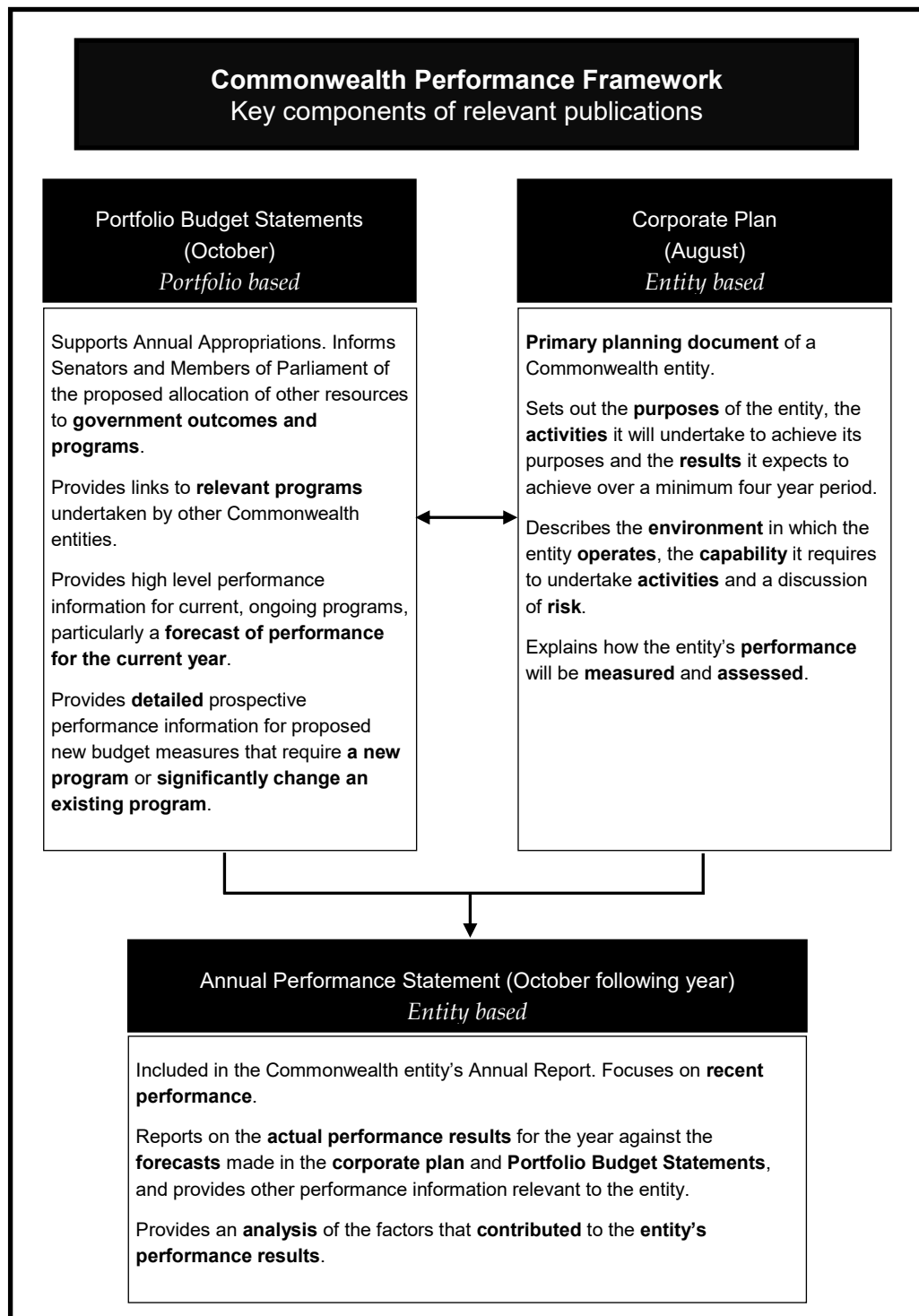
A key role of the PB Statements is to facilitate the understanding of proposed annual appropriations in Appropriation Bills (No. 1 and No. 2) 2022-23 (or Appropriation (Parliamentary Departments) Bill (No. 1) 2022-23 for the parliamentary departments). In this sense, the PB Statements are Budget related papers and are declared by the Appropriation Acts to be 'relevant documents' to the interpretation of the Acts according to section 15AB of the *Acts Interpretation Act 1901*.

The PB Statements provide information, explanation and justification to enable Parliament to understand the purpose of each outcome proposed in the Bills.

As required under section 12 of the *Charter of Budget Honesty Act 1998*, only entities within the general government sector are included as part of the Commonwealth general government sector fiscal estimates and produce PB Statements where they receive funding (either directly or via portfolio departments) through the annual appropriation acts.

The Commonwealth Performance Framework

The following diagram outlines the key components of the Commonwealth performance framework. The diagram identifies the content of each of the publications and the relationship between them. Links to the publications for each entity within the portfolio can be found in the introduction to Section 2: Outcomes and planned performance.



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Portfolio Overview

Infrastructure, Transport, Regional Development, Communications and the Arts Portfolio Overview

Ministers and portfolio responsibilities

There are seven Ministers with responsibility for the Infrastructure, Transport, Regional Development, Communications and the Arts Portfolio:

- The Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government
- The Hon Michelle Rowland MP, Minister for Communications
- The Hon Tony Burke MP, Minister for the Arts
- The Hon Madeleine King MP, Minister for Northern Australia
- The Hon Kristy McBain MP, Minister for Regional Development, Local Government and Territories
- Senator the Hon Carol Brown, Assistant Minister for Infrastructure and Transport
- Senator the Hon Anthony Chisholm, Assistant Minister for Regional Development

The following changes have occurred to the Portfolio as a result of the Administrative Arrangement Order amendments agreed on 23 June 2022:

- From 1 July 2022, the name of the Department was changed from the Department of Infrastructure, Transport, Regional Development and Communications to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (the Department).
- Old Parliament House was transferred to the Portfolio from the Prime Minister and Cabinet Portfolio.
- National Archives of Australia was transferred to the Portfolio from the Attorney-General's Portfolio.
- The Copyright function was transferred from the Department to the Attorney-General's Department.
- Water functions were transferred from the Department to the Department of Climate Change, Energy, the Environment and Water.
- North Queensland Water Infrastructure Authority was transferred from the Portfolio to the Climate Change, Energy, the Environment and Water Portfolio.

The Infrastructure, Transport, Regional Development, Communications and the Arts Portfolio comprises of the Department and 30 other entities with key responsibilities as outlined below:

- **Department of Infrastructure, Transport, Regional Development, Communications and the Arts** – The Department is responsible for the design and implementation of the Australian Government’s infrastructure, transport, regional development, communications and arts policies and programs. The Department works to: improve major transport and digital infrastructure across Australia; support an efficient, sustainable, competitive, safe, accessible and secure transport system; improve living standards and facilitate economic growth in our cities and regions including northern Australia; support regional growth and resilience through connectivity, reliability and security for agricultural and other primary industry users; provide good governance frameworks and services to support communities in the territories; enable people in Australia to connect to effective, safe communications services and enabling investment in communications, technologies and infrastructure, for inclusiveness and sustainable economic growth; and support sustainable and inclusive creative and cultural sectors, and protecting and promoting Australian content and culture.
- **Airservices Australia** – Airservices Australia is a corporate Commonwealth entity, responsible for providing facilities and services for the safety, regularity and efficiency of air navigation within Australian-administered airspace. This includes providing air traffic services, aviation rescue fire-fighting services, aeronautical information, radio navigation and telecommunications services.
- **Australia Council (the Council)** – The Council is the Australian Government’s principal arts investment, development, funding and advisory body with a purpose to champion and invest in arts and creativity to benefit all Australians. The Council has a national leadership role in supporting and building Australia’s arts ecology by fostering excellence in the arts, increasing national and international engagement with Australian creative work, and advocating for the social, cultural and economic value of arts and creativity.
- **Australian Broadcasting Corporation (ABC)** – The ABC is a national broadcaster. It provides programming that informs, educates and entertains, and contributes to and reflects Australia’s national identity, including delivering such programming to overseas audiences. It encourages cultural diversity, fosters public debate, engages directly with local communities, and fosters the creative industries, music and the arts. The ABC is an integral part of the Australian media, providing radio, television and digital media services to all Australians, including independent news and information services.

- **Australian Communications and Media Authority (ACMA)** – ACMA is responsible for regulating in accordance with legislation related to broadcasting, radiocommunications, telecommunications and online content. ACMA works with all stakeholders to maximise the public benefit, including the extent to which the regulatory framework addresses the broad concerns of the community, meets the needs of industry, and maintains community and national interest safeguards.
- **Australian Film, Television and Radio School (AFTRS)** – AFTRS is the national institution for specialist education, training and research for screen and broadcast industries. AFTRS works hand-in-hand with the screen and broadcast industries to provide Australians with the highest level of screen and broadcast education, training and research so that Australian stories and culture thrive at home and around the world.
- **Australian Maritime Safety Authority (AMSA)** – AMSA is responsible for the maritime safety of international shipping and domestic commercial vessels, protection of the marine environment from ship-sourced pollution and other environmental damage caused by shipping, and search and rescue nationally.
- **Australian National Maritime Museum (ANMM)** – The ANMM is responsible for leading the promotion and conservation of Australia’s maritime heritage and culture. This is done through: developing and sharing its collections, knowledge and expertise; motivating learning through research, educational programs and products; supporting community participation to retain Australia’s maritime heritage; and exploring contemporary issues of public interest and maritime relevance.
- **Australian Postal Corporation (Australia Post)** – Australia Post is a Government Business Enterprise, wholly owned by the Australian Government. It provides a letter delivery service to all people in Australia, and a range of parcel, logistics and other services.
- **Australian Rail Track Corporation Limited (ARTC)** – The ARTC is a Government Business Enterprise, wholly owned by the Australian Government. It was established in 1998, and manages and operates more than 8,500 kilometres of the national rail network across five states. ARTC is also responsible for the delivery of the Inland Rail program.
- **Australian Transport Safety Bureau (ATSB)** – The purpose of the ATSB is to improve the safety of, and public confidence in, aviation, rail and marine transport. The ATSB conducts independent investigations of transport accidents and other safety occurrences, undertakes safety data recording, analysis and research, and influences safety action.

- **Bundanon Trust** – Bundanon Trust cares for the Boyd art collection and supports arts practice and engagement with the arts through its Art Museum and its residency, learning, research and performance programs. In preserving the natural and cultural heritage of its site, Bundanon Trust promotes the value of landscape in all our lives.
- **Civil Aviation Safety Authority (CASA)** – CASA has the function of conducting the safety regulation of the civil air operations in Australian territory and the operation of Australian aircraft outside Australian territory. While safety regulation of civil aviation remains its primary role, CASA also performs other safety-related and associated functions. CASA also has responsibility for airspace regulation.
- **Creative Partnerships Australia** – Creative Partnerships Australia creates a culture of private sector support for the arts. It aims to grow the culture of giving, investment, partnership and volunteering, bringing donors, businesses, artists and arts organisations together to foster a more sustainable and vibrant arts sector for the benefit of all Australians.
- **Infrastructure Australia (IA)** – IA’s primary role is to support the Australian Government’s plan to build a strong, resilient and prosperous economy through the provision of high quality independent advice concerning nationally significant infrastructure matters.
- **National Archives of Australia (National Archives)** – The National Archives provides leadership in best practice management of the official record of the Commonwealth, and ensures that Australian Government information of enduring significance is secured, preserved and made available to government agencies, researchers and the community. The National Archives contributes to and works collaboratively with other national collecting institutions to protect and promote Australian content and culture. The National Archives has an additional responsibility to provide a general right of access to Commonwealth records under the *Archives Act 1983*.
- **National Capital Authority (NCA)** – The NCA performs the role of trustee and manager of areas in Canberra and the Australian Capital Territory that are designated as National Land for the special purpose of Canberra as the National Capital. The NCA’s statutory function is to manage the Australian Government’s interest in the strategic planning, promotion, development and enhancement of Canberra as the National Capital.

- **National Faster Rail Agency (NFRA)** – The NFRA is committed to planning and advising the Australian Government on faster rail opportunities to support regional economic growth and enable more people to access employment, affordable housing and social opportunities. This will be achieved by working closely with state and territory governments and private sector proponents to investigate opportunities for faster, fast and high speed rail to deliver higher average speeds and lower travel times on strategic corridors between capital cities and key regional centres.
- **National Film and Sound Archive of Australia (NFSA)** – The NFSA is Australia’s premier audiovisual archive. It collects and preserves significant Australian film, recorded sound, broadcast works and new media, and shares the collection with audiences across Australia and overseas.
- **National Gallery of Australia (the National Gallery)** – The purpose of the National Gallery is to: develop and maintain a national collection of works of art; exhibit, or make available for exhibition by others, works of art from the national collection or works of art that are otherwise in the possession of the National Gallery; and to make the most advantageous use of the national collection in the national interest.
- **National Intermodal Corporation Limited (National Intermodal)** – National Intermodal is a Government Business Enterprise wholly owned by the Australian Government. It has been established to facilitate the development of intermodal freight terminals.
- **National Library of Australia (NLA)** – The NLA ensures that documentary resources of national significance relating to Australia and the Australian people, as well as significant non-Australian library materials, are collected, preserved and made accessible either through the Library or through collaborative arrangements with other libraries.
- **National Museum of Australia (NMA)** – The NMA brings to life the rich and diverse stories of the nation through researching, developing, preserving, digitising and exhibiting a significant national collection, and creating programs and partnerships for national and international audiences.
- **National Portrait Gallery of Australia (NPGA)** – The purpose of the NPGA is to develop, preserve, maintain and promote a national collection of portraits and other works of art. It also develops and engages a national audience for the collection, exhibitions, education, research, publications, and public and online programs.

- **National Transport Commission (NTC)** – The NTC leads national land transport reform in support of Australian governments to improve safety, productivity, environmental outcomes and regulatory efficiency relating to road, rail and intermodal transport.
- **NBN Co Limited (NBN Co)** – NBN Co is a Government Business Enterprise, wholly owned by the Australian Government. It is supporting the transition of Australia to a digital future by operating the National Broadband Network, a high-speed, wholesale local access broadband network. NBN Co's purpose is to lift the digital capacity of Australia, allowing all Australians to have access to fast and reliable broadband.
- **Northern Australia Infrastructure Facility (NAIF)** – NAIF provides financial assistance by way of debt, equity or alternative financing mechanisms to infrastructure projects that will support economic growth and stimulate population growth in northern Australia. NAIF is able to finance a wide range of infrastructure assets that facilitate the establishment or enhancement of business activity or increase economic activity in the region.
- **Old Parliament House (OPH)** – OPH is a corporate Commonwealth entity. It was the home of the Federal Parliament from 1927 to 1988 and is an icon of national significance. It now houses the Museum of Australian Democracy, which provides dynamic exhibitions, events, engagement and education programs, to explore Australia's democratic traditions and the factors and people that shaped that journey and improve understanding of democracy and the skills required to participate in it.
- **Screen Australia** – Screen Australia works to support bold, enduring and culturally significant Australian storytelling that resonates with local audiences and succeeds in a global marketplace, created by a skilled and entrepreneurial screen industry. Screen Australia co-finances its projects with private financing sources.
- **Special Broadcasting Service Corporation (SBS)** – SBS is a national broadcaster. It provides multicultural and multilingual services that inform, educate and entertain all Australians. Its mission is to contribute to a more cohesive, equitable and harmonious Australia through its television, radio and digital media services.

- **WSA Co Limited (WSA Co)** – WSA Co is an unlisted public company limited by shares, and a Government Business Enterprise, wholly owned by the Australian Government. It was established in 2017 to develop and operate the Western Sydney International (Nancy-Bird Walton) Airport at Badgerys Creek. WSA Co is required to execute its responsibilities with the Commonwealth in order to achieve operational readiness of the Airport by the end of 2026.

A summary of the Portfolio structure is at Figure 1. Further detail about the responsibilities of each agency appears in individual agency chapters.

Airservices Australia; Australia Post; ARTC; Bundanon Trust; Creative Partnerships Australia; National Intermodal; NBN Co; and WSA Co do not appear in the October 2022-23 Portfolio Budget Statements as these entities do not receive direct funding through the annual appropriation acts.

For information on resourcing across the portfolio, please refer to Part 1: Agency Financial Resourcing in the October Budget Paper No. 4: Agency Resourcing.

Figure 1: Infrastructure, Transport, Regional Development, Communications and the Arts portfolio structure and outcomes

Minister for Infrastructure, Transport, Regional Development and Local Government The Hon Catherine King MP
Minister for Communications The Hon Michelle Rowland MP
Minister for the Arts The Hon Tony Burke MP
Minister for Northern Australia The Hon Madeleine King MP
Minister for Regional Development, Local Government and Territories The Hon Kristy McBain MP
Assistant Minister for Infrastructure and Transport Senator the Hon Carol Brown
Assistant Minister for Regional Development Senator the Hon Anthony Chisholm

Figure 1: Infrastructure, Transport, Regional Development, Communications and the Arts portfolio structure and outcomes (continued)

<p style="text-align: center;">Department of Infrastructure, Transport, Regional Development, Communications and the Arts Secretary: Mr Jim Betts</p> <p>Outcome 1: Improved infrastructure across Australia through investment in and coordination of transport and other infrastructure</p> <p>Outcome 2: An efficient, sustainable, competitive, safe and secure transport system for all transport users through regulation, financial assistance and safety investigations</p> <p>Outcome 3: Strengthening the sustainability, capacity and diversity of Australia’s cities and regions including northern Australia, including through facilitating local partnerships between all levels of government and local communities; through investment in infrastructure and measures that stimulate economic growth; and providing grants and financial assistance</p> <p>Outcome 4: Good governance and service delivery in the Australian territories including through the maintenance and improvement of the laws and services for non-self-governing territories, and the overarching legislative framework for self-governing territories</p> <p>Outcome 5: Promote an innovative and competitive communications sector, through policy development, advice and program delivery, so all Australians can realise the full potential of digital technologies and communications services</p> <p>Outcome 6: Participation in, and access to, Australia’s arts and culture through developing and supporting cultural expression</p>
<p style="text-align: center;">Airservices Australia Chair: Mr John Weber Chief Executive Officer: Mr Jason Harfield</p> <p>Mission: Provide air navigation and aviation rescue fire-fighting services for the aviation industry and community</p>

Figure 1: Infrastructure, Transport, Regional Development, Communications and the Arts portfolio structure and outcomes (continued)

<p>Australia Council Chair: Mr Robert Morgan Chief Executive Officer: Mr Adrian Collette AM</p> <p>Outcome 1: Supporting Australian artists and arts organisations to create and present excellent art that is accessed by audiences across Australia and abroad</p>
<p>Australian Broadcasting Corporation Chair: Ms Ita Buttrose AC OBE Managing Director: Mr David Anderson</p> <p>Outcome 1: Informed, educated and entertained audiences – throughout Australia and overseas – through innovative and comprehensive media and related services</p>
<p>Australian Communications and Media Authority Chair and Agency Head: Ms Nerida O’Loughlin PSM Deputy Chair and Chief Executive Officer: Ms Creina Chapman</p> <p>Outcome 1: A communications and media environment that balances the needs of the industry and the Australian community through regulation, education and advice</p>
<p>Australian Film, Television and Radio School Chair: Mr Russel Howcroft Chief Executive Officer: Dr Nell Greenwood</p> <p>Outcome 1: Support the development of a professional screen arts and broadcast culture in Australia including through the provision of specialist industry-focused education, training and research</p>
<p>Australian Maritime Safety Authority Chair: Mr Stuart Richey AM Chief Executive Officer: Mr Mick Kinley</p> <p>Outcome 1: Minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services and maximise people saved from maritime and aviation incidents through search and rescue coordination</p>

Figure 1: Infrastructure, Transport, Regional Development, Communications and the Arts portfolio structure and outcomes (continued)

<p style="text-align: center;">Australian National Maritime Museum Chair: John Mullen AM Director and Chief Executive Officer: Ms Daryl Karp AM</p> <p>Outcome 1: Increased knowledge, appreciation and enjoyment of Australia’s maritime heritage by managing the National Maritime Collection and staging programs, exhibitions and events</p>
<p style="text-align: center;">Australian Postal Corporation Chairperson: Mr Lucio Di Bartolomeo Chief Executive Officer and Managing Director: Mr Paul Graham</p> <p>Mission: Australia Post is required by law to provide a universal letter service which is reasonably accessible to all people in Australia and, in addition, to provide a standard letter service at a uniform price from anywhere to anywhere in the country</p>
<p style="text-align: center;">Australian Rail Track Corporation Limited Chair: The Hon Warren Truss AC Managing Director and Chief Executive Officer: Mr Mark Campbell</p> <p>Mission: To manage the seamless, safe transit of trains across the national rail network through the building, maintenance and operating of rail infrastructure including the inland rail route between Melbourne and Brisbane</p>
<p style="text-align: center;">Australian Transport Safety Bureau Chief Commissioner and Chief Executive Officer: Mr Angus Mitchell</p> <p>Outcome 1: Improved transport safety in Australia including through: independent 'no blame' investigation of transport accidents and other safety occurrences; safety data recording, analysis and research; and influencing safety action</p>
<p style="text-align: center;">Bundanon Trust Acting Chair: Mr Samuel Edwards Chief Executive Officer: Ms Rachel Kent</p> <p>Mission: Bundanon Trust supports arts practice and engagement with the arts through its residency, education, exhibition and performance programs. In preserving the natural and cultural heritage of its site Bundanon promotes the value of landscape in all our lives</p>

Figure 1: Infrastructure, Transport, Regional Development, Communications and the Arts portfolio structure and outcomes (continued)

<p>Civil Aviation Safety Authority Chair: Air Chief Marshal (Ret) Mark Binskin AC Chief Executive Officer: Ms Pip Spence PSM</p> <p>Outcome 1: Maximise aviation safety through a regulatory regime, detailed technical material on safety standards, comprehensive aviation industry oversight, risk analysis, industry consultation, education and training</p>
<p>Creative Partnerships Australia Chair: Ms Catherine Walters AM Chief Executive Officer: Ms Fiona Menzies</p> <p>Mission: To foster a culture of private sector support for the arts in Australia; to grow a more sustainable, vibrant and ambitious cultural sector for the benefit of all Australians</p>
<p>Infrastructure Australia Chair: Vacant Acting Chief Executive Officer: Adam Copp</p> <p>Outcome 1: Improve decision-making on matters relating to infrastructure; advise governments and others on matters relating to infrastructure, including better assessment of infrastructure needs and prioritisation of infrastructure projects; and promote best practice infrastructure planning, financing, delivery and operation</p>
<p>National Archives of Australia Chair Dr Denver Beanland Director-General: Mr Simon Froude</p> <p>Outcome 1: To promote the creation, management and preservation of authentic, reliable and usable Commonwealth records and to facilitate Australians' access to the archival resources of the Commonwealth.</p>
<p>National Capital Authority Chair: Mr Terry Weber Chief Executive Officer: Ms Sally Barnes</p> <p>Outcome 1: To shape Canberra as a capital that all Australians can be proud of by ensuring it is well planned, managed and promoted, consistent with its enduring national significance</p>

Figure 1: Infrastructure, Transport, Regional Development, Communications and the Arts portfolio structure and outcomes (continued)

<p style="text-align: center;">National Faster Rail Agency Chief Executive Officer: Mr Barry Broe</p> <p>Outcome 1: Improved rail infrastructure between our capital cities and their surrounding regional centres by providing coordination, strategic advice and the identification of investments that improve reliability and travel speeds</p>
<p style="text-align: center;">National Film and Sound Archive of Australia Chair: Ms Caroline Elliott Chief Executive Officer: Patrick McIntyre</p> <p>Outcome 1: Increased engagement with Australia’s audiovisual culture past and present through developing, preserving, maintaining and promoting the national audiovisual collection of historic and cultural significance</p>
<p style="text-align: center;">National Gallery of Australia Chair: Mr Ryan Stokes AO Chief Executive Officer: Mr Nick Mitzevich</p> <p>Outcome 1: Increased understanding, knowledge and enjoyment of the visual arts by providing access to, and information about, works of art locally, nationally and internationally</p>
<p style="text-align: center;">National Intermodal Corporation Limited Chair: Ms Erin Flaherty Chief Executive Officer: Mr James Baulderstone</p> <p>Mission: To facilitate the development and operation of intermodal freight terminals</p>
<p style="text-align: center;">National Library of Australia Chair: The Hon Dr Brett Mason Director-General: Dr Marie-Louise Ayres</p> <p>Outcome 1: Enhanced learning, knowledge creation, enjoyment and understanding of Australian life and society by providing access to a national collection of library material</p>

Figure 1: Infrastructure, Transport, Regional Development, Communications and the Arts portfolio structure and outcomes (continued)

<p>National Museum of Australia Acting Chair: Mr Benedict Maguire Managing Director and CEO: Dr Mathew Trinca AM</p> <p>Outcome 1: Increased awareness and understanding of Australia’s history and culture by managing the National Museum’s collections and providing access through public programs and exhibitions</p>
<p>National Portrait Gallery of Australia Chair: Mrs Penny Fowler Acting Director: Mr Trent Birkett</p> <p>Outcome 1: Enhanced understanding and appreciation of Australian identity, culture and diversity through portraiture by engaging the public in education programs and exhibitions, and by developing and preserving the national portrait collection</p>
<p>National Transport Commission Chair and Ordinary Member: Ms Carolyn Walsh Chief Executive Officer: Dr Gillian Miles</p> <p>Outcome 1: Improved transport productivity, efficiency, safety and environmental performance and regulatory efficiency in Australia through developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport</p>
<p>NBN Co Limited Chair: Ms Kate McKenzie Chief Executive Officer: Mr Stephen Rue</p> <p>Mission: To lift the digital capability of Australia, allowing Australians to have access to a fast broadband network, at least cost to taxpayers</p>
<p>Northern Australia Infrastructure Facility Chair: Ms Tracey Hayes Chief Executive Officer: Mr Craig Doyle</p> <p>Outcome 1: Enable economic growth in northern Australia, by facilitating private sector investment in economic infrastructure through the provision of concessional financing delivered through the State and Territory Governments</p>

Figure 1: Infrastructure, Transport, Regional Development, Communications and the Arts portfolio structure and outcomes (continued)

<p>Old Parliament House Chair: The Hon Nick Minchin AO Executive Director and CEO: Mr Andrew Harper</p> <p>Outcome 1: An enhanced appreciation and understanding of the political and social heritage of Australia for members of the public, through activities including the conservation and upkeep of, and the provision of access to, Old Parliament House and the development of its collections, exhibitions and educational programs</p>
<p>Screen Australia Chair: Mr Nicholas Moore Chief Executive Officer: Mr Graeme Mason</p> <p>Outcome 1: Promote engaged audiences and support a creative, innovative and commercially sustainable screen industry through the funding and promotion of diverse Australian screen product</p>
<p>Special Broadcasting Service Corporation Chair: Mr George Savvides AM Chief Executive Officer: Mr James Taylor</p> <p>Outcome 1: Provide multilingual and multicultural services that inform, educate and entertain all Australians and in so doing reflect Australia’s multicultural society</p>
<p>WSA Co Limited Chair: Mr Paul O’Sullivan Chief Executive Officer: Mr Simon Hickey</p> <p>Mission: Establish and build the Western Sydney Airport at Badgery’s Creek, in south-western Sydney</p>

Entity resources and planned performance

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**Department of Infrastructure,
Transport, Regional
Development,
Communications and the Arts**

**Entity resources and planned
performance**

Department of Infrastructure, Transport, Regional Development, Communications and the Arts

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Department of Infrastructure, Transport, Regional Development, Communications and the Arts

Section 1: Entity overview and resources

1.1 Strategic direction statement

The work of the Department of Infrastructure, Transport, Regional Development, Communications and the Arts touches the lives of every Australian, every day. The Department has a national footprint with our people working in Canberra (Ngunnawal Country) and across all States and Territories. We have a truly national perspective in our ambition to connect Australians, enrich our communities and empower our regions.

The PB Statements showcase how we plan to deliver across one of the most diverse portfolios in the Australian Public Service. We are supporting the Australian Government's reform and recovery agenda. We will deliver through respectful and meaningful engagement across all levels of government, with our seven Ministers, 30 portfolio entities and key industry stakeholders.

Our nation building projects support economic and social development, disaster resilience and recovery, and create long-term productivity benefits for producers, businesses and communities. The Department's work with each transport sector connects Australians to the world and each other. To set the scene for future growth and development we will deliver on the government's commitments to an Aviation White Paper and a Maritime Strategic Fleet.

Our portfolio will play a significant role in supporting the Government to reach its emissions reduction targets and achieve net zero, including reducing emissions in the transport sector, increasing resilience of our infrastructure and supporting our regions in the transition from fossil fuels.

Our work across the cities, rural and regional areas and Australia's territories connects and empowers communities, improves productivity and seeks to lift living standards. We will continue to coordinate and implement policies that benefit Australians wherever they live and support sustainable economic development and provide a foundation for resilient communities.

Communications service accessibility is essential to an inclusive and prosperous society. We will continue to work towards affordable and reliable communications and postal services across the country through appropriate regulatory reform as well as investment in digital connectivity in regional and rural Australia including overseeing \$480 million to improve NBN fixed wireless services. The availability of digital communication services continues to disrupt and challenge Australia's media funding arrangements for the national broadcasters.

We are supporting the government to establish a comprehensive roadmap that will guide the creative sectors through the development of an updated National Cultural Policy that celebrates and invests in our unique arts industries and cultural institutions. This will require dialogue with our First Nations peoples to build policy and programs that are respectful of First Nations' cultural heritage, art and languages.

On 1 July 2022, the National Water Grid Authority transferred to the Department of Climate Change, Energy, the Environment and Water, and the copyright function transferred to the Attorney-General's Department. As a result of the National Water Grid Authority transfer, the Department no longer reports on the previous water infrastructure purpose.

We will monitor our progress, measure and deliver through our five purposes, which are:

- **Transport Connectivity**
Supporting an efficient, sustainable, competitive, accessible, safe and secure transport system and supporting jobs through infrastructure investment
- **Regional Development, northern Australia and Cities**
Improving living standards and facilitating economic growth in cities and regions including northern Australia
- **Territories**
Providing governance frameworks and services to support communities in the territories
- **Communications Connectivity**
Enabling people in Australia to connect to effective, safe communications services. Enabling investment in communications technologies, for inclusiveness and sustainable economic growth
- **Creativity and culture**
Supporting sustainable and inclusive creative and cultural sectors, and protecting and promoting Australian content and culture.

We work with people across the Department and our portfolio entities to deliver our programs, projects and services in the major infrastructure, transport, communications and arts sectors, supporting our regions, cities and territories.

For more information on our strategic direction and performance, please refer to our Corporate Plan, online at:

<https://www.infrastructure.gov.au/departments/about/corporate-plan>.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the Department for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the Department's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to the *October Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Department of Infrastructure, Transport, Regional Development, Communications and the Arts resource statement — Budget estimates for 2022-23 as at October Budget 2022

	2021-22 Estimated actual \$'000	2022-23 ^(a) Estimate \$'000
Departmental		
Annual appropriations - ordinary annual services ^(b)		
Prior year appropriations available ^(c)	163,881	113,792
Departmental appropriation ^(d)	436,242	401,210
s74 external revenue ^(e)	21,934	8,284
Departmental capital budget ^(f)	20,989	12,456
Total departmental annual appropriations	643,046	535,742
Special accounts		
Opening balance	6,591	7,125
Appropriation receipts	4,046	4,941
Non-appropriation receipts	5,038	3,829
Total special accounts	15,675	15,895
less departmental appropriations drawn from annual/special appropriations and credited to special accounts	(4,046)	(4,941)
Total departmental resourcing	654,675	546,696

Table 1.1: Department of Infrastructure, Transport, Regional Development, Communications and the Arts resource statement — Budget estimates for 2022-23 as at October Budget 2022 (continued)

	2021-22 Estimated actual \$'000	2022-23 ^(a) Estimate \$'000
Administered		
Annual appropriations - ordinary annual services ^(b)		
Prior year appropriations available ^(c)	2,341,226	2,073,563
Outcome 1 ^(c)	346,788	225,435
Outcome 2 ^(c)	1,104,484	336,927
Outcome 3 ^(c)	637,924	784,112
Outcome 4 ^(c)	175,709	245,704
Outcome 5 ^(c)	309,369	310,322
Outcome 6 ^(c)	430,263	294,977
Administered capital budget ^(g)	17,758	39,244
Payments to corporate entities ^(h)	2,118,140	2,160,012
Annual appropriations - other services - non-operating ⁽ⁱ⁾		
Prior year appropriations available ^(c)	2,370,433	3,349,454
Administered assets and liabilities ⁽ⁱ⁾	2,065,192	3,829,129
Payments to corporate entities ^(h)	75,520	43,371
Annual appropriations - other services - specific payments to States, ACT, NT and local government ⁽ⁱ⁾		
Outcome 1 ⁽ⁱ⁾	499,495	490,881
Outcome 3 ^(k)	991,227	669,330
Total administered annual appropriations	13,483,528	14,852,460
Total administered special appropriations ^(l)	4,162,370	1,809,867
Special accounts ^{(l)(m)}		
Opening balance	41,785	49,520
Appropriation receipts ⁽ⁿ⁾	95,954	95,954
Non-appropriation receipts	260,282	260,728
Total special accounts receipts	398,021	406,202
less administered appropriations drawn from annual/ special appropriations and credited to special accounts	(338,194)	(336,748)
less payments to corporate entities from annual/ special appropriations	(2,412,549)	(2,439,700)
Total administered resourcing	15,293,176	14,292,081
Total resourcing for the Department	15,947,851	14,838,778
	2021-22	2022-23
Average staffing level (number)	1,716	1,772

Table 1.1: Department of Infrastructure, Transport, Regional Development, Communications and the Arts resource statement — Budget estimates for 2022-23 as at October Budget 2022 (continued)**Third party payments from and on behalf of other entities**

	2021-22 Estimated actual \$'000	2022-23 ^(a) Estimate \$'000
Receipts received from other entities for the provision of services (disclosed above in s74 external revenue section above)		
Australian Transport Safety Bureau	315	315
Payments made by other entities on behalf of the Department (disclosed above within administered appropriations)		
Services Australia ^(o)	208,172	212,522
Payments made to corporate entities within the portfolio		
Australia Council	219,794	220,531
Australian Broadcasting Corporation	1,070,097	1,107,158
Australian Film, Television and Radio School	22,738	22,997
Australian Maritime Safety Authority	223,328	240,099
Australian National Maritime Museum	25,820	25,734
Civil Aviation Safety Authority	206,727	181,556
Infrastructure Australia	12,853	12,733
National Film and Sound Archive of Australia	32,353	38,107
National Gallery of Australia	107,407	65,088
National Library of Australia	67,059	70,639
National Museum of Australia	43,307	52,860
National Portrait Gallery of Australia	12,668	12,809
National Transport Commission	4,684	4,427
Northern Australia Infrastructure Facility	14,227	20,939
Old Parliament House ^(p)	-	19,384
Screen Australia	39,466	27,834
Special Broadcasting Service Corporation	310,021	316,805
Total payments to corporate entities	2,412,549	2,439,700

Prepared on a resourcing (that is, appropriations available) basis.

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Annual appropriation amounts appearing for 2022-23 reflect Appropriation Bills (No.1) and (No. 2) 2022-23.

(b) Appropriation Bill (No. 1) 2022-23, Supply Bill (No. 3) 2022-23 and *Supply Act (No. 1) 2022-23*.

(c) Excludes amounts subject to administrative quarantine by the Department of Finance or withheld under section 51 of the *Public Governance, Performance and Accountability Act 2013* (PGPA Act).

(d) Excludes Departmental Capital Budget (DCB).

(e) Estimated External Revenue receipts under section 74 of the PGPA Act.

(f) Departmental capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.

(g) Administered capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.10 for further details. For accounting purposes, this amount is designated as a 'contribution by owner'.

(h) 'Corporate entities' are Corporate Commonwealth Entities and Commonwealth Companies as defined under the PGPA Act.

(i) Appropriation Bill (No. 2) 2022-23, Supply Bill (No. 4) 2022-23 and *Supply Act (No. 2) 2022-23*.

(j) Relates to appropriations sought for payment to the states, ACT, NT and local governments in Appropriation Bill (No. 2) 2022-23. Outcome 1 – Program 1.1: Infrastructure Investment includes the Roads to Recovery program under the Roads to Recovery Funding Conditions 2014. Information on the terms and conditions can be found in the determination, Roads to Recovery funding Conditions 2014 at: https://investment.infrastructure.gov.au/files/roads_to_recovery_funding_conditions/R2R_Funding_Conditions_November_2019.pdf. For state splits please refer to *Budget Paper 3 2022-23* at <https://budget.gov.au/index.htm>.

(k) Relates to appropriations sought for payment to the states, ACT, NT and local governments in Appropriation Bill (No. 2) 2022-23. Outcome 3 – Program 3.1: Regional Development includes the Drought Communities Programme and Program 3.2: Local Government includes Local Roads and

Community Infrastructure. For state splits please refer *Budget Paper 3 2022-23* at:
<https://budget.gov.au/index.htm>.

- (l) For further information on special appropriations and special accounts, please refer to *Budget Paper No. 4 – Agency Resourcing*. Please also see Section 2 for further information on outcome and program expenses broken down by various funding sources, for example annual appropriations, special appropriations and special accounts.
- (m) Excludes trust moneys held in Services for Other Entities and Trust Moneys (SOETM) and other special accounts.
- (n) Amounts credited to the special accounts from annual and special appropriations.
- (o) Payments relate to the Tasmanian Freight Equalisation Scheme and the Bass Strait Passenger Vehicle Equalisation Scheme administered items.
- (p) This reflects the transfer of responsibility for the Old Parliament House from the Prime Minister and Cabinet Portfolio to the Infrastructure, Transport, Regional Development, Communications and the Arts Portfolio resulting from the Administrative Arrangement Orders of 23 June 2022.

1.3 Budget measures

Budget measures in Part 1 relating to the Department are detailed in the October Budget Paper No. 2 and are summarised below.

Table 1.2: Department of Infrastructure, Transport, Regional Development, Communications and the Arts October Budget 2022-23 measures
Part 1: Measures announced since the March Budget 2022-23

	Program	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
Payment measures						
Better Connectivity Plan for Regional and Rural Australia	5.1, 5.2					
Administered payments		-	(143,763)	35,223	52,738	(41,275)
Departmental payments		-	(1,981)	(943)	(75)	(1,209)
Total		-	(145,744)	34,280	52,663	(42,484)
Better Funded National Broadcasters ^(a)	5.2					
Departmental payments		-	-	-	-	-
Total		-	-	-	-	-
Brisbane 2032 Olympic and Paralympic Games – departmental resourcing	3.5					
Departmental payments		-	803	1,823	1,584	1,598
Total		-	803	1,823	1,584	1,598
Building a Better Future through considered Infrastructure Investment	1.1,1.2, 3.1					
Administered payments		-	15,859	80,810	29,059	254,095
Departmental payments		-	101	-	-	-
Total		-	15,960	80,810	29,059	254,095
Government Spending Audit – Agriculture, Fisheries and Forestry – efficiencies	3.1					
Administered payments		-	(11,800)	(11,404)	(3,405)	(3,408)
Total		-	(11,800)	(11,404)	(3,405)	(3,408)
Government Spending Audit – Climate Change, Energy, the Environment and Water – efficiencies	3.1					
Administered payments		-	(6,096)	(7,096)	(9,000)	(8,061)
Total		-	(6,096)	(7,096)	(9,000)	(8,061)
Heavy Vehicle Road User Charge – increase	2.4					
Departmental payments		-	-	-	-	-
Total		-	-	-	-	-
Improving the NBN	5.1, 5.2					
Administered payments		-	4,500	-	-	-
Departmental payments		-	152	18	18	-
Total		-	4,652	18	18	-
National Water Grid – delivering commitments	3.1					
Administered payments		-	(5,000)	(20,500)	(6,500)	-
Total		-	(5,000)	(20,500)	(6,500)	-
Pacific Security and Engagement Initiatives ^(b)	5.2					
Departmental payments		-	nfp	nfp	nfp	nfp
Total		-	nfp	nfp	nfp	nfp

Table 1.2: Department of Infrastructure, Transport, Regional Development, Communications and the Arts October Budget 2022-23 measures

Part 1: Measures announced since the March Budget 2022-23 (continued)

	Program	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
Powering Australia – Driving the Nation Fund – establishment	2.1, 2.4					
Administered payments		-	500	500	3,500	3,500
Departmental payments		-	(300)	(200)	-	-
Total		-	200	300	3,500	3,500
Responsible Investment to Grow Our Regions	3.1, 3.5, 5.1, 5.2					
Administered payments		-	(938,007)	(599,317)	(274,783)	93,700
Departmental payments		-	(974)	5,478	6,141	771
Total		-	(938,981)	(593,839)	(268,642)	94,471
Safe Kids are eSmart Kids	5.1					
Administered payments		-	-	1,883	2,078	2,039
Total		-	-	1,883	2,078	2,039
Strategic Fleet Taskforce – establishment	2.4					
Departmental payments		-	6,291	-	-	-
Total		-	6,291	-	-	-
Support for Community Sector Organisations	2.1, 3.1, 5.1, 6.1					
Administered payments		-	2,163	2,163	2,163	2,163
Total		-	2,163	2,163	2,163	2,163
Support for the Aviation Sector	2.3, 2.4					
Administered payments		-	20,000	60,000	40,000	-
Departmental payments		-	3,134	3,907	-	-
Total		-	23,134	63,907	40,000	-
Supporting Local News and Community Broadcasting	5.1					
Administered payments		-	15,000	4,000	4,000	4,000
Total		-	15,000	4,000	4,000	4,000
Supporting the Arts	6.1					
Administered payments		-	(5,373)	(4,491)	(4,369)	(4,211)
Total		-	(5,373)	(4,491)	(4,369)	(4,211)

Table 1.2: Department of Infrastructure, Transport, Regional Development, Communications and the Arts October Budget 2022-23 measures**Part 1: Measures announced since the March Budget 2022-23 (continued)**

		2021-22	2022-23	2023-24	2024-25	2025-26
	Program	\$'000	\$'000	\$'000	\$'000	\$'000
Tourist and Heritage Operators' Rail Safety Regulation	2.1					
Administered payments		-	-	1,638	1,693	1,737
Total		-	-	1,638	1,693	1,737
Total payment measures						
Administered		-	(1,052,017)	(456,591)	(162,826)	304,279
Departmental		-	7,226	10,083	7,668	1,160
Total		-	(1,044,791)	(446,508)	(155,158)	305,439

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

- (a) Funding through this measure provided to Australian Broadcasting Corporation (ABC) can be found in Table 1.2 in ABC's chapter.
- (b) 'nfp' figures are not for publication due to commercial sensitivities and are not included in totals.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measure described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the Department of Infrastructure, Transport, Regional Development, Communications and the Arts can be found at:
(<https://www.infrastructure.gov.au/departments/about/corporate-plan>)

The most recent annual performance statement can be found at:
<https://www.infrastructure.gov.au/departments/media/publications/annual-reports>

2.1 Budgeted expenses and performance for Outcome 1**Outcome 1: Improved infrastructure across Australia through investment in and coordination of transport and other infrastructure****Linked programs****Director of National Parks****Programs**

- Program 1.1: Parks and Reserves

Contribution to Outcome 1 made by linked programs

The Director of National Parks is working with the Department of Infrastructure, Transport, Regional Development, Communications and the Arts to secure the future of Jabiru by supporting the township's transition from a reliance on mining to a tourism-based economy that leverages its proximity to the Kakadu National Park. Funding of \$70 million for roads within Kakadu National Park under the Infrastructure Investment Program will complement an investment of more than \$100 million by the Australian Government to improve tourism infrastructure across the park and to bolster the local economy and support Indigenous businesses and employment.

The Treasury**Programs**

- Program 1.9: National Partnership Payments to the states

Contribution to Outcome 1 made by linked programs

The above linkage relates to National Partnership Payments which are paid through the Department of the Treasury as part of the Federation Funding Agreements Framework.

Budgeted expenses for Outcome 1

This table shows how much the Department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.1: Infrastructure Investment					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	370,521	227,827	50,599	24,542	22,382
Other Services (Appropriation Act No. 2 and Bill No. 4)	498,866	490,881	485,306	499,516	499,516
Payments to corporate entities ^(a)	12,853	12,733	13,110	13,259	13,368
Expenses not requiring appropriation in the Budget year ^(b)	48,741	12,465	76,659	25,000	-
Total expenses for Program 1.1	930,981	743,906	625,674	562,317	535,266
Program 1.2: Program Support for Outcome 1					
Departmental expenses					
Departmental appropriation	68,058	86,666	67,287	59,134	59,357
s74 external revenues ^(c)	2,127	-	-	-	-
Expenses not requiring appropriation in the Budget year ^(d)	2,945	-	-	-	-
Total expenses for Program 1.2	73,130	86,666	67,287	59,134	59,357
Outcome 1 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	370,521	227,827	50,599	24,542	22,382
Other Services (Appropriation Act No. 2 and Bill No. 4)	498,866	490,881	485,306	499,516	499,516
Payments to corporate entities ^(a)	12,853	12,733	13,110	13,259	13,368
Expenses not requiring appropriation in the Budget year ^(b)	48,741	12,465	76,659	25,000	-
Total administered expenses	930,981	743,906	625,674	562,317	535,266
Departmental expenses					
Departmental appropriation	68,058	86,666	67,287	59,134	59,357
s74 external revenues ^(c)	2,127	-	-	-	-
Expenses not requiring appropriation in the Budget year ^(d)	2,945	-	-	-	-
Total departmental expenses	73,130	86,666	67,287	59,134	59,357
Total expenses for Outcome 1	1,004,111	830,572	692,961	621,451	594,623
Movement of administered funds between years ^(e)					
Program 1.1: Infrastructure Investment	(1,280)	-	1,280	-	-
Total movement of administered funds between years	(1,280)	-	1,280	-	-
Average staffing level (number)					
	2021-22 317	2022-23 314			

(a) Relates to appropriation for corporate entities provided through the Department.

(b) Administered 'Expenses not requiring appropriation in the Budget year' comprises expenses relating to concessional loans, accruals, payments made from prior year appropriations and other non-cash expenses.

- (c) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.
- (d) Departmental 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses and expenses that are reduced by associated receipts.
- (e) Figures displayed as a negative (–) represent a decrease in funds and a positive (+) represent an increase in funds.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.1.2: Program Components for Outcome 1

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Components for Program 1.1: Infrastructure Investment					
Administered expenses					
Building our Future campaign	1,531	-	-	-	-
High Speed Rail Authority - Establishment	-	4,447	5,431	4,059	4,095
Infrastructure Investment Program ^(a)					
– Investment and Roads to Recovery	401,794	205,468	117,553	43,999	16,303
– Roads to Recovery	501,941	493,111	484,210	500,000	500,000
Regional Australia Level Crossing Program	1,200	5,590	5,370	1,000	1,500
Significant Projects Investment Delivery Office Specialised Advice	-	4,180	-	-	-
Supporting National Freight and Supply Chain Priorities – Inland Rail Interface Improvement Program	11,662	18,377	-	-	-
Payments to corporate entities ^(b)					
– Infrastructure Australia	12,853	12,733	13,110	13,259	13,368
Total expenses for Program 1.1	930,981	743,906	625,674	562,317	535,266

- (a) Excludes expenses relating to payments made to and through the states and territories by the Treasury for the Infrastructure Investment Program (Black Spots Projects, Bridges Renewal Program, Developing Northern Australia (Improving Cattle Supply Chains and Northern Australia Roads), Heavy Vehicle Safety and Productivity Program, Major Projects Business Case Fund, National Rail Program, Rail Investment Component, Road Investment Component, Roads of Strategic Importance and Urban Congestion Initiative) and Infrastructure Growth Package (New Investments and Western Sydney Infrastructure Plan) administered items.
- (b) Relates to appropriation for corporate entities provided through the Department.

Table 2.1.3: Performance measure for Outcome 1

Table 2.1.3 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of the October 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 – Improved infrastructure across Australia through investment in and coordination of transport and other infrastructure		
Program 1.1 – Infrastructure Investment		
The infrastructure investment program supports economic growth, makes travel safer, increases transport access and supports regional development. It increases the efficiency, productivity, sustainability and safety of Australia's land transport infrastructure through programs and policy to improve connectivity for communities and freight.		
Key Activities ^(a)	<ul style="list-style-type: none"> Deliver and manage the Infrastructure Investment Program Lead policy (with the Department of Finance) and shape the delivery of major transport infrastructure projects ^(b) 	
Year	Performance measures	Expected Performance Results
Prior year 2021–22	Progress of land transport infrastructure investment projects up to \$250 million	Target: By June 2022, projects progressed in accordance with agreed timeframes. Target met Actual: In 2021–22, of major projects up to \$250 million, 170 projects were started and 155 were completed.
	Progress of land transport infrastructure investment projects over \$250 million	Target: By June 2022, projects progressed in accordance with agreed timeframes. Target met Actual: In 2021–22, of major projects over \$250 million, 15 projects were started and 9 projects were completed.
	Average time taken to prepare Infrastructure Investment Monthly Program of Works reports ^(c)	Target: At the end of 2021–22, 5% reduction in the average time taken to prepare reports compared to previous year. Target met Actual: While the Department continues to make improvements to its business and reporting processes in advance of delivery of the Reporting and Program Management System, it was not in place in 2021–22.
	Implementation of Moorebank Intermodal Terminal	Target: Delivery milestones are met for 2021-22. Target met Actual: 51% of the precinct is completed.

Year	Performance measures	Expected Performance Results
Prior year 2021–22 cont.	Implementation of Intermodal Terminal Business Cases	<p>Target: Delivery milestones are met for 2021-22</p> <p>Target not met</p> <p>Actual: Further work has been undertaken since the Victorian Government submitted the Draft Business Case, however, is yet to be finalised.</p> <p>Work has progressed as expected on the Detailed Business Case for the Brisbane Inland Rail Intermodal Terminal.</p>
	Implementation of Inland Rail ^(c)	<p>Target: Delivery milestones are met for 2021-22</p> <p>Target not met</p> <p>Actual: A total of 178km (more than 10%) of Inland Rail track has been constructed.</p>
	Implementation of Inland Rail Interface Improvement Program ^(c)	<p>Target: Completion by June 2022</p> <p>Target not met</p> <p>Actual: There were 38 proposals that have received support to progress through the program. Of these 38, 12 proposals were finalised by 30 June 2022. Five proposals were finalised as a pre-feasibility study, one proposal was finalised as a feasibility study and 6 proposals were finalised as a Strategic Business Case. The remaining 26 proposals are still in development.</p>
	Number of Significant Projects Investment Delivery Office (SPIDO) Priority Projects available to the Australian Government for further consideration ^(c)	<p>Target: By June 2022, the Australian Government has options available for consideration</p> <p>Target met</p> <p>Actual: The Department supported the Australian Government's \$10 million business case for the Toowoomba to Gladstone Inland Rail extension, which will unlock economic opportunities in regional Queensland, announced in September 2021. It also supported the commitment to funding and governance for critical non-transport infrastructure for the 2032 Brisbane Olympic and Paralympic Games in partnership with the Queensland Government.</p> <p>The Department provided advice to government on key investment opportunities which have been considered through decision-making and budget processes including the Energy Security and Regional Development Plan, analysing projects in the Pilbara, Burdekin and Middle Arm in Darwin.</p>

Year	Performance measures	Expected Performance Results
Prior year 2021–22 cont.	Expected travel time savings arising from infrastructure projects in the Infrastructure Investment Program receiving \$250 million or more in Australian Government funding ^(c)	Target: 100% of projects for which travel time savings are a significant planned benefit Target met Actual: Reduced travel times were achieved. Large road projects under construction in 2021–22 are estimated to provide over \$68 billion in total travel time savings across the life of the projects.
	Estimated number of jobs supported over the life of the projects, from infrastructure investment projects underway during the financial year ^(c)	Investments support a work plan in which work requirements fluctuate. While it is appropriate to monitor employment impacts, annual targets are not appropriate. Major land transport infrastructure projects underway in 2021–22 are expected to support over 120,000 direct and indirect jobs over the life of the project.
Year	Performance measures	Planned Performance Results
Budget year 2022–23	Progress of land transport infrastructure investment projects ^(d)	By June 2023, projects progressed in accordance with agreed timeframes.
	Implementation of investment in intermodal terminals ^(d)	Delivery milestones are met for each financial year.
Forward Estimates 2023–26	Progress of land transport infrastructure investment projects ^(d)	By June 2026, National Partnership Agreement projects, land transport infrastructure projects schedules agreed with jurisdictions following the October 2022 Budget: <ul style="list-style-type: none"> • Planning commenced on 100% of projects; • more than 70% are under construction; • more than 50% have construction completed
	Implementation of investment in intermodal terminals ^(d)	Delivery milestones are met for each financial year.

- (a) 2021–22 key activity 'Deliver major project business cases' referenced in the 2021–22 Corporate Plan, deleted.
- (b) Refers to updated key activity that is reflected in the 2022–23 Corporate Plan.
- (c) Final reporting period for this measure. Further details are included in the 2022–23 Corporate Plan.
- (d) This 2022–23 measure combines two 2021–22 measures.

2.2 Budgeted expenses and performance for Outcome 2

Outcome 2: An efficient, sustainable, competitive, safe and secure transport system for all transport users through regulation, financial assistance and safety investigations

Linked programs

Australian Trade and Investment Commission

Programs

- Program 1.2: Programs to Promote Australia's Exports and Other International Economic Interests

Contribution to Outcome 2 made by linked programs

The Department of Infrastructure, Transport, Regional Development, Communications and the Arts works closely with the Australian Trade and Investment Commission (Austrade) to support tourism demand-driving infrastructure in Australia's regions through regional grants programs.

Services Australia

Programs

- Program 1.1: Services to the Community – Social Security and Welfare

Contribution to Outcome 2 made by linked programs

The above linkage relates to payments made by Services Australia on behalf of the Department for the Tasmanian Freight Equalisation Scheme and the Bass Strait Passenger Vehicle Equalisation Scheme.

Budgeted expenses for Outcome 2

This table shows how much the Department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.2.1: Budgeted expenses for Outcome 2

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 2.1: Surface Transport					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3) ^(a)	238,971	248,012	254,540	252,311	254,022
Special Appropriations					
<i>Australian Maritime Safety Authority Act 1990</i> ^(b)	134,689	136,059	154,055	157,161	160,325
<i>Protection of the Sea (Oil Pollution Compensation Funds) Act 1993</i>	358	600	600	600	600
Payments to corporate entities ^(b)	92,266	97,320	88,290	89,372	90,534
Expenses not requiring appropriation in the Budget year ^(c)	(16,276)	-	-	-	-
Total expenses for Program 2.1	450,008	481,991	497,485	499,444	505,481
Program 2.2: Road Safety					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	6,487	19,095	12,500	11,500	-
Expenses not requiring appropriation in the Budget year ^(c)	1,531	-	-	-	-
Total expenses for Program 2.2	8,018	19,095	12,500	11,500	-
Program 2.3: Air Transport					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	1,192,887	117,700	145,556	107,680	51,591
Payments to corporate entities ^(b)	122,082	92,445	73,950	41,794	42,080
Special Appropriations					
<i>Aviation Fuel Revenues (Special Appropriation) Act 1988</i> ^(b)	85,281	90,132	116,670	122,690	122,690
Expenses not requiring appropriation in the Budget year ^(c)	(475,168)	128,037	(3,943)	11,481	97,911
Total expenses for Program 2.3	925,082	428,314	332,233	283,645	314,272
Program 2.4: Program Support for Outcome 2					
Departmental expenses					
Departmental appropriation	116,200	94,698	112,115	103,816	104,498
s74 external revenues ^(d)	3,545	4,155	4,182	4,182	4,182
Expenses not requiring appropriation in the Budget year ^(e)	4,311	10,551	10,469	10,469	10,469
Total expenses for Program 2.4	124,056	109,404	126,766	118,467	119,149

Table 2.2.1: Budgeted expenses for Outcome 2 (continued)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Outcome 2 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	1,438,345	384,807	412,596	371,491	305,613
Special Appropriation	220,328	226,791	271,325	280,451	283,615
Payments to corporate entities ^(b)	214,348	189,765	162,240	131,166	132,614
Expenses not requiring appropriation in the Budget year ^(c)	(489,913)	128,037	(3,943)	11,481	97,911
Total administered expenses	1,383,108	929,400	842,218	794,589	819,753
Departmental expenses					
Departmental appropriation	116,200	94,698	112,115	103,816	104,498
s74 external revenues ^(d)	3,545	4,155	4,182	4,182	4,182
Expenses not requiring appropriation in the Budget year ^(e)	4,311	10,551	10,469	10,469	10,469
Total departmental expenses	124,056	109,404	126,766	118,467	119,149
Total expenses for Outcome 2	1,507,164	1,038,804	968,984	913,056	938,902
Movement of administered funds between years ^(f)					
Outcome 2:					
Program 2.2: Road Safety	(867)	867	-	-	-
Program 2.3: Air Transport	(204,492)	39,702	(6,777)	36,342	122,364
Total movement of administered funds between years	(205,359)	40,569	(6,777)	36,342	122,364
Average staffing level (number)					
	461	488			

(a) The estimates for demand driven programs are calculated at a maximum probable amount in the forward estimates to ensure there is sufficient appropriation to meet demand. Where the estimated demand is not met in a particular year, underspends are returned to the Government and are not available for alternate uses by the department.

(b) Relates to appropriation for corporate entities provided through the Department.

(c) Administered 'Expenses not requiring appropriation in the Budget year' comprises expenses relating to accruals, payments made from prior year appropriations and other non-cash expenses.

(d) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.

(e) Departmental 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses and expenses that are reduced by associated receipts.

(f) Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.2.2: Program components for Outcome 2

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Components for Program 2.1: Surface Transport					
Administered expenses					
Bass Strait Passenger Vehicle Equalisation Scheme ^(a)	41,850	54,472	58,689	60,215	61,780
Freight and Supply Chain Strategy - Freight Data Hub	246	1,903	1,914	-	-
International Maritime Organization - contribution	294	337	339	356	374
International Transport Forum - contribution	103	120	119	120	120
National Heavy Vehicle Safety Initiatives	5,528	5,696	4,364	4,458	4,542
Real World Testing of Vehicle Efficiency	-	3,500	3,500	3,500	3,500
Strategic Local Government Asset Assessment Project	4,000	4,000	4,000	-	-
Tasmanian Freight Equalisation Scheme ^(a)	170,672	177,984	179,977	181,969	181,969
Tourist and Heritage Operators Rail Safety Regulation	-	-	1,638	1,693	1,737
Special Appropriations					
<i>Australian Maritime Safety Authority Act 1990</i> ^(b)	134,689	136,059	154,055	157,161	160,325
<i>Protection of the Sea (Oil Pollution Compensation Funds) Act 1993</i>	358	600	600	600	600
Payments to corporate entities ^(b)					
- Australian Maritime Safety Authority	87,804	92,893	83,724	85,242	86,297
- National Transport Commission	4,464	4,427	4,566	4,130	4,237
Total expenses for Program 2.1	450,008	481,991	497,485	499,444	505,481
Components for Program 2.2: Road Safety					
Administered expenses					
Amy Gillett Foundation Program	-	3,000	3,000	-	-
Keys2drive	4,000	6,000	-	-	-
Road Safety Awareness and Enablers Fund	1,274	2,141	1,500	2,000	-
Road Safety Innovation Fund	2,744	4,954	5,000	5,500	-
Supporting Young and Vulnerable Road Users	-	3,000	3,000	4,000	-
Total expenses for Program 2.2	8,018	19,095	12,500	11,500	-

Table 2.2.2: Program components for Outcome 2 (continued)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Components for Program 2.3: Air Transport					
Administered expenses					
Airport Lessee Companies	178	1,000	1,000	1,000	1,000
Automatic Dependent Surveillance - Broadcast (ADS-B) Rebate Program	-	30,000	-	-	-
Aviation Services Accreditation Program	36,920	-	-	-	-
Domestic Aviation Network Support ^(c)	nfp	-	-	-	-
Domestic Airports Security Program	113,208	-	-	-	-
Emerging Aviation Technologies Programs	1,521	12,067	18,997	-	-
Enhanced Regional Security Screening	26,904	44,154	-	-	-
Gold Coast Airport Contribution	4,409	4,000	-	-	-
International Air Security Charges Rebate	26,209	-	-	-	-
International Aviation Support	239,374	-	-	-	-
International Civil Aviation Organization - contribution	2,313	2,999	3,239	3,418	3,418
Hobart Airport Runway	-	-	20,000	40,000	-
Newcastle Airport International Terminal Upgrade	-	15,000	40,000	-	-
Payment scheme for Airservices Australia's en route charges ^(a)	-	2,000	2,000	2,000	2,000
PFAS Airports Investigation Program	-	12,831	21,037	24,861	24,161
Regional Airline Network Support	88,750	-	-	-	-
Regional Airports Program	12,601	53,470	10,000	10,000	-
Regional Aviation Access	19,415	35,307	19,283	16,749	15,299
Retaining Domestic Air Capability	89,706	-	-	-	-
Tourism Aviation Network Support Program ^(c)	nfp	-	-	-	-
Waiver for Airservices Australia Charges Western Sydney Airport – preparatory activities	45,667	-	-	-	-
Western Sydney International Airport – Detailed Business Case	9,416	26,372	4,924	20,000	102,491
Women in the Aviation Industry	-	5,000	-	-	-
Payments to corporate entities ^(b)	1,128	1,537	1,133	1,133	1,133
– Civil Aviation Safety Authority	122,082	92,445	73,950	41,794	42,080
Special Appropriations					
<i>Aviation Fuel Revenues (Special Appropriation) Act 1988</i> ^(b)	85,281	90,132	116,670	122,690	122,690
Total expenses for Program 2.3	925,082	428,314	332,233	283,645	314,272

(a) The estimates for demand driven programs are calculated at a maximum probable amount in the forward estimates to ensure there is sufficient appropriation to meet demand. Where the estimated demand is not met in a particular year, underspends are returned to the Government and are not available for alternate uses by the Department.

(b) Relates to appropriation for corporate entities provided through the Department.

(c) 'nfp' figures are not for publication due to commercial sensitivity, and are not included in totals.

Table 2.2.3: Performance measure for Outcome 2

Table 2.2.3 details the performance measures for each program associated with Outcome 2. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of the October 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 2 – An efficient, sustainable, competitive, safe and secure transport system for all transport users through regulation, financial assistance and safety investigations		
Program 2.1 – Surface Transport The surface transport program supports economic growth, makes travel safer and increases transport access through delivering programs, policies and regulation for efficient, sustainable, safer and better-connected road, rail and maritime sectors.		
Key Activities	<ul style="list-style-type: none"> Advise on and deliver better road safety as well as vehicle and rail regulation Advise on and deliver policy for access to transport for people with a disability Advise on technology advances in the road transport sector ^(a) Manage domestic and international maritime policy, programs and regulation to support efficient sea trade, vessel safety, Australian maritime skills capability and environmental protection ^(b) Implement the National Freight and Supply Chain Strategy and Action Plan ^(b) 	
Year	Performance measures	Expected Performance Results
Prior year 2021–22	Progress reforms for regulating vehicles and rail	Target: Implementation milestones for the National Rail Action Plan are met Target met Actual: The milestones were met for 2021–22.
	Progress of reforms to the disability standards for accessible public transport	Target: Financial year delivery milestones set by the Infrastructure and Transport Ministers' Meeting (ITMM) are met Target met The following milestones were met for 2021-22: Actual: In September 2021, reported to the Infrastructure and Transport Senior Officials' Committee on second tranche of proposed new transport standards prior to the Regulation Impact Statement process. In November 2021, Ministers considered and endorsed the first tranche of new standards to improve public transport accessibility.
	Satisfaction of regulated shipping entities ^(c)	Target: Financial year survey results indicate we are effective, communicate clearly, and seek continuous improvement Data not available.

Year	Performance measures	Expected Performance Results
Prior year 2021–22 cont.	Performance of Tasmanian shipping programs, indicated through number of: a) claims paid (Tasmanian Freight Equalisation Scheme (TFES)) b) rebates provided (Bass Strait Passenger Vehicle Equalisation Scheme (BSPVES))	Programs are demand-driven Actual: a) During the 2021–22 financial year, 16,515 TFES claims for assistance were paid. b) During the 2021–22 financial year, 148,121 BSPVES rebates were provided.
	Effectiveness of international engagement on maritime matters ^(c)	Target: In each financial year, outcomes achieved in line with the negotiation mandate agreed by the Australian Government Target met Actual: The Department achieved the Australian Government's desired outcomes in a range of bilateral and multilateral forums.
	Progress implementing the National Freight and Supply Chain Strategy (the Strategy) for the next 20 years and beyond to 2040	Target: By June 2022, the 2020–21 annual report on national freight performance outcomes is complete, and the Strategy's performance framework is updated Target met Actual: In January 2022, the 2020–21 National Freight and Supply Chain Strategy Annual Report was released and the Strategy's performance framework was updated to include 3 new indicators.
	Transport costs for road freight ^(c)	No target due to COVID-19 impacts Actual: At the end of 2021–22, real road freight costs were 0.8% lower than the average of the 10 years up to 2020–21.
	Transport costs for rail freight ^(c)	No target due to COVID-19 impacts Actual: At the end of 2021–22, real rail freight costs were 1.6% lower than the average of the 10 years up to 2020–21.
	Domestic CO2 emissions and rate of emissions: road (per vehicle kilometre)	The Department does not set targets for emissions as it reports against an economy-wide framework (the National Greenhouse Gas Inventory). Road emissions in 2020–21 totalled 92,126 gigagrams (CO2 equivalent). This is higher than the 91,228 gigagrams in 2019–20. This was 369.7 gigagrams per billion vehicle kilometres. This is lower than the 371.0 gigagrams per billion vehicle kilometres in 2019–20.

Year	Performance measures	Expected Performance Results
Prior year 2021–22 cont.	Domestic CO2 emissions and rate of emissions: rail (per tonne kilometre)	The Department does not set targets for emissions as it reports against an economy-wide framework (the National Greenhouse Gas Inventory). Rail emissions in 2020–21 totalled 6,145 gigagrams (CO2 equivalent, full fuel cycle). This is lower than the 6,198 gigagrams in 2019–20. In 2020–21, rail emissions were 24.9 gigagrams per million train kilometres. This is lower than the 25.0 gigagrams per million train kilometre in 2019–20.
	Domestic CO2 emissions and rate of emissions: maritime (per tonne kilometre)	The Department does not set targets for emissions as it reports against an economy-wide framework (the National Greenhouse Gas Inventory). Domestic maritime emissions in 2020–21 totalled 2,509 gigagrams (CO2 equivalent). This is higher than the 2,488 gigagrams in 2019–20.
	Number of fatalities and fatality rate per 100,000 population: rail ^(c)	Annual target setting is not appropriate, results sought are long term. In 2021, there were 10 rail fatalities (excluding suicides and trespasses), 14% higher than the average over the previous 4 years. In per-person terms, that corresponds to 0.039 per 100,000 people, 12% higher than the average over the previous 4 years.
	Number of fatalities and fatality rate per 100,000 population: maritime	Annual target setting not appropriate, results sought are long term. In 2021, there were 9 maritime transport fatalities, 76% higher than the average over the previous 10 years. In per-person terms, that corresponds to 0.035 per 100,000 people, 4% lower than the average over the previous 10 years.
Year	Performance measures	Planned Performance Results
Budget year 2022–23	Progress reforms for regulating vehicles and rail that support safety and productivity	Policy advice is high-quality, timely and evidence-based to support decision making on heavy vehicle and rail productivity and safety matters. Funding is delivered for relevant programs such as the Heavy Vehicle Safety Initiative, Strategic Local Government Asset Assessment Project and rail programs.
	Progress of reforms to the Disability Standards for Accessible Public Transport	Financial year delivery milestones set by ITMM are met.

Year	Performance measures	Planned Performance Results
Budget year 2022–23 cont.	Develop policy and regulatory advice, including supporting of trials and research, to support progress towards the safe, legal and nationally consistent introduction and uptake of Connected and Automated Vehicles (CAV) in Australia	<p>Policy advice is high-quality, timely and evidence-based, adapts to the changing environment and developed in partnership with states and territories, the National Transport Commission (NTC) and key industry stakeholders.</p> <p>Commonwealth-led actions in the National Land Transport Technology Action Plan (NLTTAP) 2020–23 are substantially complete and progress is made towards developing the next iteration of the NLTTAP.</p> <p>Progress on a national Automated Vehicle Safety Law (AVSL) and associated in-service framework meets the timeframes set by ITMM.</p>
	Performance of Tasmanian shipping programs, indicated through number of: a) claims paid (Tasmanian Freight Equalisation Scheme) b) rebates provided (Bass Strait Passenger Vehicle Equalisation Scheme)	Programs are demand-driven.
	Progress implementing the National Freight and Supply Chain Strategy for the next 20 years and beyond to 2040	The 2021–22 annual report on National Freight and Supply Chain Strategy is complete and published by end December 2022, and the Strategy's performance framework is updated June 2023.
	Provide policy advice on reducing CO2 emissions consistent with Government commitments for the transport sector ^(d)	<p>Policy advice is high-quality, timely and evidence-based and adapts to the changing environment.</p> <p>Active participation in relevant international for a. Progress Australia's engagement and activities under the Clydebank Declaration, Quad Green Shipping Taskforce and maritime low emission technology initiative with Singapore.</p> <p>Updates to the Green Vehicle Guide to improve information on electric vehicles and charging infrastructure.</p>
	Provide policy advice supporting maritime safety	Policy advice is high-quality, timely and evidence-based to support decision making on the Review of Domestic Commercial Vessels Safety Legislation and Costs and Charging Arrangements.
Forward Estimates 2023–26	Progress reforms for regulating vehicles and rail that support safety and productivity	<p>Advice provided to ministers is timely to support decision making on heavy vehicle and rail productivity and safety matters.</p> <p>Funding is delivered for relevant programs such as the Heavy Vehicle Safety Initiative, Strategic Local Government Asset Assessment Project and rail programs.</p>
	Progress of reforms to the Disability Standards for Accessible Public Transport	Financial year delivery milestones set by ITMM are met.

Year	Performance measures	Planned Performance Results
Forward Estimates 2023–26 cont.	Develop policy and regulatory advice, including supporting of trials and research, to support progress towards the safe, legal and nationally consistent introduction and uptake of Connected and Automated Vehicles (CAV) in Australia	Drafting instructions for a national Automated Vehicle Safety Law (AVSL) to be implemented through Commonwealth law are complete, the national AVSL is introduced, and a national regulator is established, consistent with the roadmap for implementing a national safety framework for automated vehicles agreed by Infrastructure and Transport Ministers.
	Performance of Tasmanian shipping programs, indicated through number of: a) claims paid (Tasmanian Freight Equalisation Scheme) b) rebates provided (Bass Strait Passenger Vehicle Equalisation Scheme)	Programs are demand-driven.
	Progress implementing the National Freight and Supply Chain Strategy for the next 20 years and beyond to 2040	Delivery milestones specified in the National Freight and Supply Chain Strategy are met for the financial year, and a 5 year review of the Strategy and Action Plan is completed.
	<i>Provide policy advice on reducing CO₂ emissions consistent with Government commitments for the transport sector ^(d)</i>	Implement a Net Zero Unit within the Department to provide Whole-of-Government high quality, timely and evidence-based policy advice on responding to climate change in transport, communications and infrastructure. Actively participate in relevant international standards setting fora on emissions reduction. Progress Australia's engagement in maritime decarbonisation activities under the Clydebank Declaration, Quad Green Shipping Taskforce and low emission technology initiative with Singapore. Update the Green Vehicle Guide to improve information on electric vehicles and charging infrastructure.
	<i>Provide policy advice supporting maritime safety</i>	Policy advice is high-quality, timely and evidence-based to support decision making on the Review of Domestic Commercial Vessels Safety Legislation and Costs and Charging Arrangements.

New or modified performance measures that reflect new or materially changed programs are shown in *italics*.

- (a) New key activity that is reflected in the 2022–23 Corporate Plan.
- (b) Refers to updated key activity that is reflected in the 2022–23 Corporate Plan.
- (c) Final reporting period for this measure. Further details are included in the 2022–23 Corporate Plan.
- (d) This 2022–23 measure combines three 2021–22 measures.

Program 2.2 – Road Safety		
The road safety program makes travel safer through coordinating a national strategic approach to improving road safety and working to make vehicles safer for all road users.		
Key Activities	<ul style="list-style-type: none"> Advise on and deliver better road safety as well as vehicle and rail regulation Regulate the supply of all road vehicles to the Australian market ^(a) 	
Year	Performance measures	Expected Performance Results
Prior year 2021–22	Progress of the implementation of: <ul style="list-style-type: none"> a) the National Road Safety Strategy for the decade 2021 to 2030; and b) the National Road Safety Data Hub 	Target: <ul style="list-style-type: none"> a) Establish an ongoing consistent source of updated national serious injury data by June 2022 b) Data Hub is established Target partially met Actual: <ul style="list-style-type: none"> a) Target partially met - Work is progressing to establish the ongoing consistent source of national serious injury data. b) Target met - The Road Safety Data Hub has been established in the Department.
	Number of fatalities and fatality rate per 100,000 population: road	Annual target setting not appropriate, results sought are long term Actual: In 2021, the preliminary figures (at March 2022, for calendar year 2021) show a rate of annual deaths per 100,000 population of 4.36. This is down from the baseline of 4.5.
Year	Performance measures	Planned Performance Results
Budget year 2022–23	Progress of the implementation of: <ul style="list-style-type: none"> a) the National Road Safety Strategy for the decade 2021 to 2030; and b) the National Road Safety Data Hub 	<ul style="list-style-type: none"> a) Implement and report using newly established consistent source of national serious injury data. b) Data hub is established.
	<i>Average time taken to assess applications for road vehicle imports, and the implementation of Road Vehicle Standards legislation</i>	<ul style="list-style-type: none"> a) 95% of applications are assessed within legislative timeframes. b) All relevant legislation and legislative instruments are in place prior to the end of the transitional period.
	Reduction in the number of road fatalities and fatality rate per 100,000 population	The rolling ten-year annual average road fatalities is maintained or reduced.
Forward Estimates 2023–26	Progress of the implementation of: <ul style="list-style-type: none"> a) the National Road Safety Strategy for the decade 2021 to 2030; and b) the National Road Safety Data Hub 	Delivery milestones in the National Road Safety Strategy are met for each financial year.
	<i>Average time taken to assess applications for road vehicle imports, and the implementation of Road Vehicle Standards legislation</i>	<ul style="list-style-type: none"> a) 95% of applications are assessed within legislative timeframes. b) A two-year review of legislation will be undertaken.

Year	Performance measures	Planned Performance Results
Forward Estimates 2023–26 cont.	Reduction in the number of road fatalities and fatality rate per 100,000 population	As per the National Road Safety Strategy for the decade 2021 to 2030, a reduction in the annual number of fatalities by at least 50% by 2030.

New or modified performance measures that reflect new or materially changed programs are shown in *italics*.

(a) New key activity reflected in the 2022–23 Corporate Plan.

Program 2.3 – Air Transport		
The air transport program facilitates investment in aviation infrastructure, ensures the aviation industry operates within a clear and robust regulatory framework, and ensures Australian businesses and consumers have access to competitive international and domestic air services, and access to regional and remote areas.		
Key Activities ^(a)	<ul style="list-style-type: none"> Lead the design of the Western Sydney Airport flight path ^(b) Manage domestic aviation policy, program and regulation ^(c) 	
Year	Performance measures	Expected Performance Results
Prior year 2021–22	Implementation of Western Sydney International (Nancy-Bird Walton) Airport ^(d)	Target: Delivery milestones are met for 2021–22 Target met Actual: Western Sydney International (Nancy-Bird Walton) Airport (WSI) is progressing well. It is over 33% complete (as at June 2022), and on track to commence operations in late 2026
	Percentage of Master Plans and Major Development Plans processed for federally leased airports within statutory timeframes	Target: 100% in each financial year Target met Actual: All Master Plans and Major Development Plans were assessed within statutory timeframes
	Performance of the Domestic Aviation Network Support (DANS) and Regional Airline Network Support (RANS) programs, indicated through number of: <ul style="list-style-type: none"> a) domestic commercial airlines receiving DANS or RANS support b) locations receiving DANS or RANS flights ^(d) 	Target: DANS and RANS operate as a safety net, with the number of flights supported dependent on how the aviation industry moves through the pandemic Target met Actual: <ul style="list-style-type: none"> a) The DANS program ceased on 31 December 2021, and supported 4 airlines across the top 50 routes b) The RANS program supported 14 airlines, with 121 locations serviced through eligible RANS flights. The RANS program closed on 30 June 2022

Year	Performance measures	Expected Performance Results
Prior year 2021–22 cont.	Performance of the Regional Airports Program (RAP) and the Remote Airstrip Upgrade (RAU) program, indicated through number of completed projects: a) RAP funding to regional Australia b) RAU funding in remote Australia	<p>Target:</p> <p>a) 100% of RAP projects with funding agreements in place are completed by 30 June 2025, with a third round of RAP grants to be offered on a competitive basis in 2022</p> <p>b) 100% of RAU projects with funding agreements in place are completed by 30 June 2024, with a ninth round of RAU grants to be offered on a competitive basis in 2022</p> <p>Target met</p> <p>Actual: Further rounds of the RAP and RAU were open for applications in the first half of 2022.</p> <p>Of the 60 RAP round one projects, 26 were completed. Grant agreements were executed for 85 of the 88 RAP round 2 projects, with work commencing in line with agreed milestones.</p> <p>Of the RAU round 6 to 8 projects, 57 of the 121 were completed.</p>
	Performance of the Remote Air Services Subsidy Scheme (RASS Scheme), indicated through the number of remote communities directly visited on the regular “mail plane” service	<p>Communities can apply for admission to the RASS Scheme at any time.</p> <p>Target met</p> <p>There are 269 communities listed under the RASS Scheme, a slight increase from last year.</p>
	Effectiveness of international engagement on aviation matters ^(d)	<p>In financial year, outcomes achieved in line with prevailing aviation conditions.</p> <p>Target met</p> <p>In 2021–22, positive international engagement and results were achieved.</p>
	Domestic CO2 emissions and rate of emissions: aviation (per passenger kilometre) ^(d)	<p>The Department does not set targets for emissions as it reports against an economy-wide framework (the National Greenhouse Gas Inventory).</p> <p>Domestic aviation emissions in 2020–21 totalled 5,538 gigagrams (CO2 equivalent). This is lower than the 8,179 gigagrams in 2019–20.</p>
	Number of fatalities and fatality rate per 100,000 population: aviation	<p>Annual target setting not appropriate, results sought are long term.</p> <p>In 2021, there were 20 aviation fatalities, 39% lower than the average over the previous 10 years. In per-person terms, this corresponds to 0.078 per 100,000 people, 44% lower than the average over the previous 10 years.</p>
Year	Performance measures	Planned Performance Results
Budget year 2022–23	<i>Development and Environmental Assessment of Preliminary Flight Paths for Western Sydney International (Nancy-Bird Walton) Airport</i>	Delivery milestones are met for 2022–23.

Year	Performance measures	Expected Performance Results
Budget year 2022–23 cont.	Percentage of Master Plans and Major Development Plans processed for federally leased airports within statutory timeframes	100% in each financial year.
	Performance of the Regional Airports Program (RAP) and the Remote Airstrip Upgrade (RAU) program, indicated through number of completed projects: a) in regional Australia (RAP) b) in remote Australia (RAU)	In 2022–23, RAP and RAU projects are completed in line with their funding agreements. Both RAP and RAU continue for one round with RAP funding to 2024–25; RAU funding to 2023–24.
	<i>Remote Air Services Subsidy (RASS) Scheme performance is indicated by eligible communities in remote and isolated areas of Australia having access to a regular air transport service for the carriage of passengers and goods.</i>	All eligible communities are admitted and maintained in the RASS Scheme.
	<i>Provide policy advice supporting aviation safety</i>	Policy advice is high-quality, timely and evidence-based.
Year	Performance measures	Planned Performance Results
Forward Estimates 2023–26	<i>Development and Environmental Assessment of Preliminary Flight Paths for Western Sydney International (Nancy-Bird Walton) Airport</i>	Flight Paths finalised and approved following community consultation to enable airport opening in 2026
	Percentage of Master Plans and Major Development Plans processed for federally leased airports within statutory timeframes	100% in each financial year
	Performance of the Regional Airports Program (RAP) and the Remote Airstrip Upgrade (RAU) program, indicated through number of completed projects: a) in regional Australia (RAP) b) in remote Australia (RAU)	a) 100% of RAP projects with funding agreements in place are completed by 30 June 2025, with a third round of RAP grants to be offered on a competitive basis in 2022 b) 100% of RAU projects with funding agreements in place are completed by 30 June 2024, with a ninth round of RAU grants to be offered on a competitive basis in 2022
	<i>Remote Air Services Subsidy (RASS) Scheme performance is indicated by eligible communities in remote and isolated areas of Australia having access to a regular air transport service for the carriage of passengers and goods.</i>	All eligible communities are admitted and maintained in the RASS Scheme
	<i>Provide policy advice supporting aviation safety</i>	Policy advice is high-quality, timely and evidence-based

New or modified performance measures that reflect new or materially changed programs are shown in *italics*.

- (a) 2021–22 key activity 'Advise on international aviation markets and regulation, aviation technology and aviation services provided by portfolio bodies' referenced in the 2021–22 Corporate Plan, deleted
- (b) New key activity reflected in the 2022–23 Corporate Plan
- (c) Refers to updated key activity that is reflected in the 2022–23 Corporate Plan
- (d) Final reporting period for this measure. Further details are included in the 2022–23 Corporate Plan.

2.3 Budgeted expenses and performance for Outcome 3

Outcome 3: Strengthening the sustainability, capacity and diversity of Australia's cities and regions, including northern Australia including through facilitating local partnerships between all levels of government and local communities; through investment in infrastructure and measures that stimulate economic growth; and providing grants and financial assistance

Linked programs

Department of Agriculture, Fisheries and Forestry

Programs

- Program 1.11: Drought programs

Contribution to Outcome 3 made by linked programs

The above linkage relates to work undertaken by the Regional Investment Corporation to support state and territory investment in water infrastructure that will provide secure and affordable water to support the growth of regional economies.

Department of Climate Change, Energy, the Environment and Water

Programs

- Program 1.1: Reducing Australia's greenhouse gas emissions
- Program 2.6: Management of Hazardous Wastes, Substances and Pollutants

Contribution to Outcome 3 made by linked programs

The Department of Infrastructure, Transport, Regional Development, Communications and the Arts supports environmental, climate change and recyclables market initiatives through the delivery of commitments under City and Regional Deals.

Department of Education

Programs

- Program 2.3: Higher Education Support

Contribution to Outcome 3 made by linked programs

The Department of Education is funding the construction of a new university campus in Launceston, the centrepiece of the Launceston City Deal.

The Treasury

Programs

- Program 1.9: National Partnership Payments to the states

Contribution to Outcome 3 made by linked programs

The above linkage relates to National Partnership Payments which are paid through the Department of the Treasury as part of the Federation Funding Agreements Framework.

Budgeted expenses for Outcome 3

This table shows how much the Department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.3.1: Budgeted expenses for Outcome 3

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 3.1: Regional development					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	607,593	750,032	990,684	1,153,709	1,174,007
Expenses not requiring appropriation in the Budget year ^(a)	(51,467)	272,048	10,434	10,150	-
Total expenses for Program 3.1	556,126	1,022,080	1,001,118	1,163,859	1,174,007
Program 3.2: Local government					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	291,851	670	390	279	279
Other Services (Appropriation Act No. 2 and Bill No. 4)	617,679	669,330	349,610	249,721	249,721
Special Appropriations <i>Local Government (Financial Assistance) Act 1995</i>	3,530,275	821,494	3,052,345	3,170,474	3,294,438
Expenses not requiring appropriation in the Budget year ^(a)	(291,851)	316,303	-	-	-
Total expenses for Program 3.2	4,147,954	1,807,797	3,402,345	3,420,474	3,544,438
Program 3.3: Cities					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	(12)	2,633	100	-	-
Expenses not requiring appropriation in the Budget year ^(a)	553	2,192	100	-	-
Total expenses for Program 3.3	541	4,825	200	-	-
Program 3.4: Growing a Stronger Northern Australian Economy					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	12,399	38,410	40,306	4,718	4,718
Payments to corporate entities ^(b)	14,227	20,939	21,090	21,254	21,615
Expenses not requiring appropriation in the Budget year ^(a)	115,172	164,794	461,727	278,717	212,350
Total expenses for Program 3.4	141,798	224,143	523,123	304,689	238,683

Table 2.3.1: Budgeted expenses for Outcome 3 (continued)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 3.5: Program Support for Outcome 3					
Departmental expenses					
Departmental appropriation	85,641	78,137	63,385	59,768	53,062
s74 external revenues ^(c)	1,510	-	-	-	-
Expenses not requiring appropriation in the Budget year ^(d)	2,983	-	-	-	-
Total expenses for Program 3.5	90,134	78,137	63,385	59,768	53,062
Outcome 3 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No 3)	911,831	791,745	1,031,480	1,158,706	1,179,004
Other Services (Appropriation Act No. 2 and Bill No. 4)	617,679	669,330	349,610	249,721	249,721
Special Appropriations	3,530,275	821,494	3,052,345	3,170,474	3,294,438
Payments to Corporate Entities ^(b)	14,227	20,939	21,090	21,254	21,615
Expenses not requiring appropriation in the Budget year ^(a)	64,258	439,034	472,261	288,867	212,350
Total administered expenses	5,138,270	2,742,542	4,926,786	4,889,022	4,957,128
Departmental expenses					
Departmental appropriation	85,641	78,137	63,385	59,768	53,062
s74 external revenues ^(c)	1,510	-	-	-	-
Expenses not requiring appropriation in the Budget year ^(d)	2,983	-	-	-	-
Total departmental expenses	90,134	78,137	63,385	59,768	53,062
Total expenses for Outcome 3	5,228,404	2,820,679	4,990,171	4,948,790	5,010,190
Movement of administered funds between years ^{(e)(f)}					
Program 3.1: Regional Development	(102,353)	102,353	-	-	-
Program 3.2: Local Government	(316,303)	316,303	-	-	-
Program 3.3: Cities	(438)	338	100	-	-
Program 3.4: Growing a Stronger Northern Australian Economy	(18,378)	7,633	9,529	608	608
Total movement of administered funds between years	(437,472)	426,627	9,629	608	608
Average staffing level (number)					
	2021-22	2022-23			
	279	308			

- (a) Administered 'Expenses not requiring appropriation in the Budget year' comprises of expenses relating to concessional loans, accruals, payments made from prior year appropriations and other non-cash expenses.
- (b) Relates to appropriation for corporate entities provided through the Department.
- (c) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.
- (d) Departmental 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses and expenses that are reduced by associated receipts.
- (e) Figures displayed as a negative (–) represent a decrease in funds and a positive (+) represent an increase in funds.
- (f) Movements of funds for City and Regional Deals are disclosed in the Department of Treasury's 2022-23 Portfolio Budget Statements.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.3.2: Program components for Outcome 3

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Components for Program 3.1: Regional development					
Administered expenses					
Barkly Regional Deal	230	207	-	-	-
Building Better Regions Fund	125,182	307,719	174,237	-	-
Community Development Grants Programme	272,823	417,965	253,509	226,100	177,268
Community Infrastructure Grants Program	-	62,250	227,000	470,000	600,000
Drought Communities Programme Extension	13,733	10,000	-	-	-
Hinkler Regional Deal	-	250	-	-	-
Investing in Our Communities Program	-	22,927	108,940	128,014	59,700
National Stronger Regions Fund	2,266	-	-	-	-
National Water Infrastructure Development Fund ^(a)	500	-	-	-	-
National Water Grid Authority ^(a)	6,117	8	-	-	-
Northern Australia Projects and Supporting Clean Energy in the Hunter Precincts and Partnerships Program (Regional Stream) – Strategic Priorities	-	7,700	79,000	131,000	115,000
Rebuilding Regional Communities	3,400	2,304	-	-	-
Regional Australia Institute	2,700	-	-	-	-
Regional Development Australia Committees	19,044	19,947	20,998	21,595	22,039
Regional Growth Fund	63,166	132,613	-	-	-
Regional Jobs and Investment Packages	10,088	4,142	-	-	-
Regionalisation and Decentralisation Policy - Research and Development Program	11,848	8,398	10,434	10,150	-
Resilient Regional Leaders Program	3,000	2,000	-	-	-
Stronger Communities Programme	22,029	22,650	-	-	-
Supporting Regional Australia Institute	-	1,000	2,000	2,000	-
Total expenses for Program 3.1	556,126	1,022,080	1,001,118	1,163,859	1,174,007
Components for Program 3.2: Local government					
Administered expenses					
Local Roads and Community Infrastructure	597,679	966,303	350,000	250,000	250,000
Supplementary Funding for South Australian Roads	20,000	20,000	-	-	-
Special Appropriations					
<i>Local Government (Financial Assistance) Act 1995</i>	3,530,275	821,494	3,052,345	3,170,474	3,294,438
Total expenses for Program 3.2	4,147,954	1,807,797	3,402,345	3,420,474	3,544,438

Table 2.3.2: Program components for Outcome 3 (continued)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Components for Program 3.3: Cities					
Administered expenses					
Support for City Deals	368	4,598	100	-	-
Western Sydney City Deal	173	227	100	-	-
Total expenses for Program 3.3	541	4,825	200	-	-
Components for Program 3.4: Growing a Stronger Northern Australian Economy					
Administered expenses					
Northern Australia Development Program	12,399	38,410	40,306	4,718	4,718
Northern Australia Infrastructure Facility	115,172	164,794	461,727	278,717	212,350
Payments to corporate entities ^(b)					
– Northern Australia Infrastructure Facility	14,227	20,939	21,090	21,254	21,615
Total expenses for Program 3.4	141,798	224,143	523,123	304,689	238,683

- (a) This program was transferred from the Department to the Department of Climate Change, Energy, the Environment and Water as part of the amendment to the Administrative Arrangements Order (AAO) with effect on 1 July 2022.
- (b) Relates to appropriation for corporate entities provided through the Department.

Table 2.3.3: Performance measure for Outcome 3

Table 2.3.3 details the performance measures for each program associated with Outcome 3. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of the October 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 3 – Strengthening the sustainability, capacity and diversity of Australia's cities and regions including northern Australia, including through facilitating local partnerships between all levels of government and local communities; through investment in infrastructure and measures that stimulate economic growth; and providing grants and financial assistance		
Program 3.1 – Regional Development The regional development program supports regional development and local communities through regionally focused stakeholder consultation and engagement, research, policy development and program delivery activities to create jobs, drive regional economic growth and build stronger regional communities.		
Key Activities ^(a)	<ul style="list-style-type: none"> • Provide policy leadership and deliver programs to support regional development and local governments • Advise on and deliver City Deals and Regional Deals ^(b) 	
Year	Performance measures	Expected Performance Results
Prior year 2021–22	Performance in delivering regional programs indicated through projects contracted, completed and funds expended for: a) Community Development Grants b) Stronger Communities Program (Round 5) c) Building Better Regions Fund (Round 4) d) Regional Growth Fund	Target for Community Development Grants, Stronger Communities Program and Building Better Regions Fund Projects, by June 2022: ≥90% of all commitments (up to May 2019) contracted; and ≥70% of 2019 commitments completed Actual: 96.9% of all commitments up to 2019 contracted Target met Actual: 56% of 2019 commitments completed Target not met Actual – details for each program: a) At 30 June 2022, of the 1,519 Community Development Grants Program projects, 1,397 (92%) were contracted and 1,105 (73%) were completed (\$1.3 billion expended). b) At 30 June 2022, of the 15,151 Stronger Communities Program projects, 15,151 (100%) were contracted and 11,967 (79%) were completed (\$143.5 million expended in progress and completed). The data provided is for Round 1 to 7.

Year	Performance measures	Expected Performance Results
Prior year 2021–22 cont.		<p>c) At 30 June 2022, of the 1,293 Building Better Regions Fund Projects, 1,287 (99%) were contracted and 768 (59%) were completed (\$591.5 million expended in progress and completed).</p> <p>Target for Regional Growth Fund: on track for all projects to be completed by June 2023 Target met</p> <p>d) At 30 June 2022 Regional Growth Fund's target met, with 15 projects anticipated to be completed by 30 June 2023 and two projects terminated. At 30 June 2022, of the 17 Regional Growth Fund projects, 15 were contracted (88%) and two (12%) were terminated (\$114.6 million expended).</p>
	Number of Regional Deal commitments on track to be completed within agreed timeframe	<p>Target: 100% of projects on track to be completed by their scheduled timeframes Target not met</p> <p>Actual: Most projects are on track to be completed by their scheduled completion date. Strategies are in place to address projects behind schedule.</p>
	Estimated number of jobs supported over the life of projects, from regional development projects underway during the financial year (based on proponent reported data) ^(c)	Programs support projects for which work requirements fluctuate. While it is appropriate to monitor jobs supported, it is not appropriate to set annual targets
	<p>Percentage of Regional Development Australia (RDA) Committees achieving agreed outcomes as demonstrated by:</p> <p>a) Stakeholders satisfied with the performance of their RDA</p> <p>b) Departmental review of RDA reporting ^(c)</p>	<p>Target: ≥90% of RDAs rated satisfactory or above Target met</p> <p>Actual: ≥90% of RDAs rated satisfactory.</p>
	Progress of water infrastructure capital projects	<p>Target: Projects progressed in accordance with agreed timeframes in each financial year Target not met</p> <p>Actual: 78 out of 102 payment milestones were met as scheduled.</p>
	Estimated number of construction and ongoing jobs supported over the life of the projects, from National Water Grid Fund (NWGF) capital projects	<p>Target: Completed projects deliver 2 construction jobs and at least 4 ongoing employees per \$million of NWGF funding expended Target met</p> <p>Actual: There were 6.2 construction jobs and 7.6 ongoing jobs supported across the completed projects, per \$million of NWGF funding invested.</p>

Year	Performance measures	Expected Performance Results
Prior year 2021–22 cont.	Expected increase in the availability and reliability of water arising from projects receiving NWGF capital funding	Target: For completed projects, an annual increase of 180 megalitres of water available for productive use per annum and at least 30 hectares of additional irrigable land and new areas serviced per \$million of NWGF funding expensed Target met Actual: Completed projects are making 548ML p/a available for productive use per \$million of NWGF funding expensed. Completed projects supported 2,029 hectares in irrigable land and new areas serviced per \$million of NWGF funding expensed
	Expected ongoing increase in gross value of agriculture and industrial production arising from projects receiving NWGF capital funding	Target: For completed projects, an annual increase of \$900,000 per annum per million of NWGF funding expensed Target met Actual: Completed projects delivered an estimated increase of \$1.7 million per annum in the gross value of agricultural and industrial production per \$million of NWGF funding expensed.
Year	Performance measures	Planned Performance Results
Budget year 2022–23 ^(a)	Performance in delivering legacy regional programs	By June 2023, 95% of all contracted commitments in legacy programs on target for completion.
	<i>Number of City and Regional Deal commitments on track to be completed within agreed timeframes ^{(d)(e)}</i>	Projects are delivered according to agreed milestones.
Forward Estimates 2023–26	<i>Performance in delivering legacy regional programs</i>	Programs completed prior to the end date for each program.
	<i>Number of City and Regional Deal commitments on track to be completed within agreed timeframes ^{(d)(e)}</i>	Projects are delivered according to agreed milestones.

New or modified performance measures that reflect new or materially changed programs are shown in *italics*.

- (a) Key activity applies only to 2021–22 as the NWGA transferred to the Department of Climate Change, Energy, the Environment and Water on 1 July 2022. As a result, from 2022–23 the performance framework excludes one key activity and four performance measures previously reported within the water infrastructure purpose.
- (b) Refers to updated key activity that is reflected in the 2022–23 Corporate Plan.
- (c) Final reporting period for this measure. Further details are included in the 2022–23 Corporate Plan.
- (d) This 2022–23 measure combines two 2021–22 measures.
- (e) This measure is linked to Program 3.3 Cities.

Program 3.2 – Local Government The local government program supports regional development and local communities through delivery of policy advice to the Australian Government and financial assistance to local governments to strengthen local government capacity and better support local communities.		
Key Activity	<ul style="list-style-type: none"> Provide policy leadership and deliver programs to support regional development and local governments 	
Year	Performance measures	Expected Performance Results
Prior year 2021–22	Financial assistance is provided to local government	Target: Assistance is provided in accordance with the <i>Local Government (Financial Assistance) Act 1995</i> Target met Actual: \$3.5 billion in financial assistance was provided in 2021–22 The Australian Government provided a total of \$3.5 billion in untied funds under the Financial Assistance Grant program. This included an early payment of 75% of the 2022–23 estimated entitlement (\$2.1 billion) to give councils immediate access to funds to help manage the cumulative impacts of drought, bushfires and the COVID-19 pandemic
Year	Performance measures	Planned Performance Results
Budget year 2022–23	Financial assistance is provided to local government in accordance with the <i>Local Government (Financial Assistance) Act 1995</i>	Assistance is provided on time and aligned with the budget appropriation
Forward Estimates 2023–26	Financial assistance is provided to local government in accordance with the <i>Local Government (Financial Assistance) Act 1995</i>	Assistance is provided on time and aligned with the budget appropriation

Program 3.3 – Cities The cities program supports the development of more liveable and productive cities through programs and policies that support jobs and economic growth, manage population pressures and reduce congestion.		
Key Activity	<ul style="list-style-type: none"> Advise on and deliver City Deals and Regional Deals ^(a) 	
Year	Performance measures	Expected Performance Results
Prior year 2021–22	Number of City Deal commitments on track to be completed within agreed timeframes	Target: 100% of projects on track to be completed by their scheduled timeframes Target not met Actual: Most projects are on track to be completed by their scheduled completion date. Strategies are in place to address projects behind schedule.
	City Deals contributing to city: a) productivity b) liveability ^(b)	Target: In 2021–22, reporting shows improvements in >50% of indicators analysed Target not met Actual: Liveability: Median house prices in the year to March 2022 increased in all capital cities and regions. Productivity Growth: Results vary by city.
Year	Performance measures	Expected Performance Results
Budget year 2022–23	<i>Number of City and Regional Deal commitments on track to be completed within agreed timeframes ^(c)</i>	Projects are delivered according to agreed milestones.
Forward Estimates 2023–26	<i>Number of City and Regional Deal commitments on track to be completed within agreed timeframes ^(c)</i>	Projects are delivered according to agreed milestones.

New or modified performance measures that reflect new or materially changed programs are shown in *italics*.

(a) Refers to updated key activity that is reflected in the 2022–23 Corporate Plan.

(b) Final reporting period for this measure. Further details are included in the 2022–23 Corporate Plan.

(c) This measure is linked to Program 3.1 Regional Development.

Program 3.4 – Growing a Stronger Northern Australian Economy <i>Our North, Our Future: 2021–2026 – Targeted Growth</i> is the Government's next five-year strategic plan for developing Northern Australia. From 2021–2026 the Government will invest in transformational and enabling projects through a whole-of-government approach, in partnership with state and territory governments.		
Key Activities	<ul style="list-style-type: none"> Progress key initiatives and monitor whole-of-government implementation of the northern Australia agenda ^(a) 	
Year	Performance measures	Expected Performance Results
Prior year 2021–22	Implementing <i>Our North, Our Future: 2021–2026</i>	Target: Implementation of <i>Our North, Our Future: 2021–2026</i> initiatives Implement an evaluation framework which includes identifying indicators and a methodology for performance monitoring, and establishing a baseline Target partially met Actual: Initiatives are on track to be completed by their scheduled completion date. Strategies are in place to address risks or delays to delivery schedules
	Impacts of projects supported by the Northern Australia Infrastructure Facility (NAIF) during the financial year, indicated through: a) Total number of new jobs created b) Total number of new Indigenous jobs created	Target: Year-on-year increase Target met Actual: a) 3,713 jobs created or supported b) Not available
Year	Performance measures	Planned Performance Results
Budget year 2022–23	<i>Implementing key initiatives of the northern Australia agenda</i>	Progress implementation of key initiatives according to agreed milestones
	Impacts of projects supported by the Northern Australia Infrastructure Facility (NAIF) during the financial year, indicated through: a) Total number of new jobs created b) Total number of new Indigenous jobs created	Year-on-year increase

Year	Performance measures	Planned Performance Results
Forward Estimates 2023–26	<i>Implementing key initiatives of the northern Australia agenda</i>	Forward targets to be set following implementation of monitoring, evaluation and reporting framework in late 2022.
	Impacts of projects supported by the Northern Australia Infrastructure Facility (NAIF) during the financial year, indicated through: a) Total number of new jobs created b) Total number of new Indigenous jobs created	Year-on-year increase.

New or modified performance measures that reflect new or materially changed programs are shown in *italics*.
(a) Refers to updated key activity that is reflected in the 2022–23 Corporate Plan.

2.4 Budgeted expenses and performance for Outcome 4

Outcome 4: Good governance and service delivery in the Australian territories including through the maintenance and improvement of the laws and services for non-self-governing territories, and the overarching legislative framework for self-governing territories

Budgeted expenses for Outcome 4

This table shows how much the Department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.4.1: Budgeted expenses for Outcome 4

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 4.1: Services to territories					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	190,095	245,704	190,030	189,236	181,069
Special Accounts					
Christmas Island Phosphate Mining Rehabilitation Special Account 2016	966	1,200	1,200	1,200	1,200
Indian Ocean Territories Special Account 2014	17,006	17,515	17,769	17,915	18,454
Jervis Bay Territory Special Account 2014	1,219	1,219	1,219	1,219	1,219
Expenses not requiring appropriation in the Budget year ^(a)	62,942	41,922	39,628	37,334	36,859
Total expenses for Program 4.1	272,228	307,560	249,846	246,904	238,801
Program 4.2: Program Support for Outcome 4					
Departmental expenses					
Departmental appropriation	26,821	32,410	32,312	28,783	28,915
s74 external revenues ^(b)	579	-	-	-	-
Expenses not requiring appropriation in the Budget year ^(c)	1,214	-	-	-	-
Total expenses for Program 4.2	28,614	32,410	32,312	28,783	28,915
Outcome 4 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	190,095	245,704	190,030	189,236	181,069
Special Accounts	19,191	19,934	20,188	20,334	20,873
Expenses not requiring appropriation in the Budget year ^(a)	62,942	41,922	39,628	37,334	36,859
Total administered expenses	272,228	307,560	249,846	246,904	238,801
Departmental expenses					
Departmental appropriation	26,821	32,410	32,312	28,783	28,915
s74 external revenues ^(b)	579	-	-	-	-
Expenses not requiring appropriation in the Budget year ^(c)	1,214	-	-	-	-
Total departmental expenses	28,614	32,410	32,312	28,783	28,915
Total expenses for Outcome 4	300,842	339,970	282,158	275,687	267,716

Table 2.4.1: Budgeted expenses for Outcome 4 (continued)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Movement of administered funds between years ^(d)					
Outcome 4:					
Program 4.1 Services to Territories	(7,998)	4,754	2,769	475	-
Total movement of administered funds between years	(7,998)	4,754	2,769	475	-

	2021-22	2022-23
Average staffing level (number)	126	124

- (a) Administered 'Expenses not requiring appropriation in the Budget year' comprises expenses relating to accruals, payments made from prior year appropriations and other non-cash expenses.
- (b) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.
- (c) Departmental expenses not requiring appropriation in the Budget year is made up of depreciation and amortisation expenses and expenses that are reduced by associated receipts.
- (d) Figures displayed as a negative (–) represent a decrease in funds and a positive (+) represent an increase in funds.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.4.2: Program components of Outcome 4

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Components for Program 4.1: Services to territories					
Administered expenses					
ACT Government - national capital functions	2,767	2,168	2,089	2,124	2,160
Depreciation and Amortisation	39,785	37,168	36,859	36,859	36,859
Norfolk Island - Commonwealth administration	1,069	1,127	1,161	1,182	1,201
Norfolk Island - Kingston and Arthur's Vale historic area	2,650	2,743	2,844	2,893	2,944
Office of Administrator, Northern Territory	353	437	450	458	465
Services to Indian Ocean Territories ^(a)	127,651	140,701	101,756	104,374	104,759
Services to Jervis Bay Territory ^(b)	5,881	7,840	9,300	5,927	5,989
Services to Norfolk Island	72,881	95,442	75,199	72,753	63,551
Special Accounts					
Christmas Island Phosphate Mining Rehabilitation Special Account 2016	966	1,200	1,200	1,200	1,200
Indian Ocean Territories Special Account 2014	17,006	17,515	17,769	17,915	18,454
Jervis Bay Territory Special Account 2014	1,219	1,219	1,219	1,219	1,219
Total expenses for Program 4.1	272,228	307,560	249,846	246,904	238,801

- (a) See also expenses associated with the Indian Ocean Territories Special Account 2014.
- (b) See also expenses associated with the Jervis Bay Territory Special Account 2014.

Table 2.4.3: Performance measure for Outcome 4

Table 2.4.3 details the performance measures for each program associated with Outcome 4. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 4 – Good governance and service delivery in the Australian territories including through the maintenance and improvement of the laws and services for non-self-governing territories, and the overarching legislative framework for self-governing territories		
Program 4.1 – Services to Territories The services to territories program provides good governance and service delivery in the Australian territories, including through the maintenance and improvement of the laws and services for non-self-governing territories, and the overarching legislative framework for self-governing territories.		
Key Activities	<ul style="list-style-type: none"> • Provide essential infrastructure and fund and deliver services to residents of Norfolk Island, Christmas Island, the Cocos (Keeling) Islands and the Jervis Bay Territory • Administer the Ashmore and Cartier Islands and the Coral Sea Island Territories, and manage national interests in the ACT and NT • Improve the legislative frameworks in the Territories, to optimise governance arrangements and to support improvements in the service delivery landscape ^(a) 	
Year	Performance measures	Expected Performance Results
Prior year 2021–22	Commonwealth legal and governance frameworks in Australia's territories are appropriate for the protection and wellbeing of the communities	Target: Legal and governance frameworks are improved each financial year to be increasingly comparable to other Australian jurisdictions, with territory-specific modifications as necessary Target met Actual: Legal and governance frameworks are in place, and were modified where necessary
	Communities in the external territories and Jervis Bay Territory have comparable services and essential infrastructure to mainland Australia	Target: Service delivery arrangements and contracts each financial year deliver comparable services and essential infrastructure to mainland Australia Target met Actual: State-type services and essential infrastructure were delivered

Year	Performance measures	Planned Performance Results
Budget year 2022–23	Commonwealth legal and governance frameworks in Australia's territories are appropriate for the protection and wellbeing of the communities	Legal and governance frameworks are updated and improved in the financial year with territory-specific modifications as necessary.
	Communities in the external territories and Jervis Bay Territory have comparable services and essential infrastructure to mainland Australia	Service delivery arrangements and contracts in financial year deliver services and essential infrastructure comparable to similar Australian mainland communities.
Forward Estimates 2023–26	Commonwealth legal and governance frameworks in Australia's territories are appropriate for the protection and wellbeing of the communities	Legal and governance frameworks are updated and improved in the financial year with territory-specific modifications as necessary.
	Communities in the external territories and Jervis Bay Territory have comparable services and essential infrastructure to mainland Australia	Service delivery arrangements and contracts in financial year deliver services and essential infrastructure comparable to similar Australian mainland communities.

(a) Refers to updated key activity that is reflected in the 2022–23 Corporate Plan.

2.5 Budgeted expenses and performance for Outcome 5

Outcome 5: Promote an innovative and competitive communications sector, through policy development, advice and program delivery, so all Australians can realise the full potential of digital technologies and communications services

Linked programs

Australian Communications and Media Authority (ACMA)

Programs

- Program 1.1 – Communications regulation, planning and licensing
- Program 1.2 – Consumer safeguards, education and information

Contribution to Outcome 5 made by linked programs

As the regulator of the media and communications sector, the ACMA is responsible for enforcing compliance with the Universal Service Obligation (USO) and emergency call services requirements under the *Telecommunications (Industry Levy) Act 2012*, recouping costs of the Consumer Representation Grants Program allocated to the Australian Communications Consumer Action Network (ACCAN) under section 593 of the *Telecommunications Act 1997* and costs related to the management of Australia's membership and engagement with the International Telecommunications Union (ITU), from licence carriers under the *Telecommunications (Carrier Licence Charges) Act 1997*. The ACMA is also responsible for administering the Regional Broadband Scheme under the *Telecommunications (Consumer Protection and Service Standards) Act 1999*.

The Treasury

Programs

- Program 1.9 – National Partnership Payments to the States

Contribution to Outcome 5 made by linked programs

The Government will make a National Partnership Payment to the New South Wales Government to provide the Government's program for WiFi and mobile coverage on the rail corridor between Sydney and the Central Coast.

Budgeted expenses for Outcome 5

This table shows how much the Department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.5.1: Budgeted expenses for Outcome 5

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 5.1: Digital Technologies and Communications Services					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	309,486	213,815	285,451	261,603	172,587
Special Accounts					
Public Interest					
Telecommunications Services					
Special Account					
National Relay Service	20,184	20,000	20,000	20,000	20,000
Universal Service Obligation	270,000	270,000	270,000	270,000	270,000
Other Public Interest Services	23,604	39,064	22,250	22,250	22,250
Payments to corporate entities ^(a)	1,380,118	1,423,963	1,465,780	1,515,137	1,530,720
Expenses not requiring appropriation in the Budget year ^(b)	1,046,534	930,426	889,617	831,003	888,370
Total expenses for Program 5.1	3,049,926	2,897,268	2,953,098	2,919,993	2,903,927
Program 5.2 Program Support for Outcome 5					
Departmental expenses					
Departmental appropriation	75,002	75,742	78,694	69,121	62,160
s74 external revenues ^(c)	1,984	2,406	2,406	2,049	2,049
Special Accounts					
Public Interest					
Telecommunications Services					
Special Account	4,046	4,046	4,046	4,046	4,046
Expenses not requiring appropriation in the Budget year ^(d)	3,010	5,849	5,816	5,816	5,816
Total expenses for Program 5.2	84,042	88,043	90,962	81,032	74,071
Outcome 5 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No.3)	309,486	213,815	285,451	261,603	172,587
Special accounts	313,788	329,064	312,250	312,250	312,250
Payments to corporate entities ^(a)	1,380,118	1,423,963	1,465,780	1,515,137	1,530,720
Expenses not requiring appropriation in the Budget year ^(b)	1,046,534	930,426	889,617	831,003	888,370
Total administered expenses	3,049,926	2,897,268	2,953,098	2,919,993	2,903,927

Table 2.5.1: Budgeted expenses for Outcome 5 (continued)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Outcome 5 Totals by appropriation type					
Departmental expenses					
Departmental appropriation	72,425	82,313	85,265	92,537	85,576
s74 external revenues ^(c)	1,984	2,406	2,406	2,049	2,049
Special accounts	4,046	4,046	4,046	4,046	4,046
Expenses not requiring appropriation in the Budget year ^(d)	3,010	5,849	5,816	5,816	5,816
Total departmental expenses	81,465	94,614	97,533	104,448	97,487
Total expenses for Outcome 5	3,131,391	2,991,882	3,050,631	3,024,441	3,001,414
Movement of administered funds between years ^(e)					
Program 5.1: Digital Technologies and Communications	(140,216)	67,540	72,676	-	-
Total movement of administered funds between years	(140,216)	67,540	72,676	-	-
Average staffing level (number)					
	2021-22 308	2022-23 316			

- (a) Relates to appropriation for corporate entities provided through the Department.
- (b) Administered 'Expenses not requiring appropriation in the Budget year' comprises expenses relating to accruals, payments made from prior year appropriations and other non-cash expenses.
- (c) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.
- (d) Departmental 'Expenses not requiring appropriation in the Budget year' are made up of depreciation expenses, amortisation expenses, which exclude right of use assets.
- (e) Figures displayed as a negative (–) represent a decrease in funds and a positive (+) represent an increase in funds.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.5.2: Program components of Outcome 5

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Components for Program 5.1: Digital Technologies and Communications Services					
Administered expenses					
Amplifying Australia's Voice in the Pacific	5,675	5,675	-	-	-
Australian 5G Innovation Initiative	14,990	5,000	-	-	-
Better Connectivity Plan for Regional and Rural Australia ^(a)	-	29,428	190,018	198,018	129,718
Boost Education Opportunities for Families with No Home Internet	-	4,500	-	-	-
Cellular Broadcast Technologies ^(b)	-	nfp	nfp	-	-
Community Broadcasting Program	20,149	20,975	21,838	22,345	22,721
Connecting Northern Australia	-	44,450	22,018	-	-
Consumer Representation Grants Program	2,381	2,488	2,619	2,693	2,748
Intellectual Property	274	-	-	-	-
International Organisation Contributions	7,183	7,178	7,094	7,094	7,094
Journalist (Cadetship and Training)	-	5,000	-	-	-
Mobile Black Spot Program	15,731	60,728	41,996	17,000	-
NBN - Fixed Wireless and Satellite Upgrade	480,000	-	-	-	-
News Media Assistance Program	-	4,000	-	-	-
Online Safety	3,936	953	810	810	810
Peri-Urban Mobile Program	-	13,306	24,071	11,520	8,007
Public Interest News Gathering	7,275	-	-	-	-
Regional Backbone Blackspots Program	7,925	7,925	7,925	7,925	7,925
Regional Broadband Scheme	731,869	759,052	790,762	822,528	879,895
Regional Broadcasting	13,623	14,610	15,724	595	-
Regional Connectivity	26,516	111,141	31,796	-	-
Safe Kids are eSmart Kids	-	-	1,883	2,078	2,039
Spectrum Pricing Transitional Support	4,772	-	-	-	-
Strengthening Telecommunications Against Natural Disasters	10,721	14,318	-	-	-
Supporting Regional and Local Newspapers	-	15,000	-	-	-
Supporting Underrepresented Sports	3,000	2,000	-	-	-

Table 2.5.2: Program components of Outcome 5 (continued)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Components for Program 5.1: Digital Technologies and Communications Services					
Special Accounts					
Public Interest					
Telecommunications Services					
Special Account					
National Relay Service	20,184	20,000	20,000	20,000	20,000
Universal Service Obligation	270,000	270,000	270,000	270,000	270,000
Other Public Interest Services	23,604	39,064	22,250	22,250	22,250
Payments to corporate entities ^(c)					
– Australian Broadcasting Corporation	1,070,097	1,107,158	1,131,794	1,182,547	1,192,208
– Special Broadcasting Service Corporation	310,021	316,805	333,986	332,590	338,512
Total expenses for Program 5.1	3,049,926	2,880,754	2,936,584	2,919,993	2,903,927

- (a) This line item includes funding for additional rounds of the Mobile Black Spot Program and the Regional Connectivity Program, improving communications resilience, on-farm connectivity, a national audit of mobile coverage, and extension of the Regional Tech Hub.
- (b) 'nfp' figures are not for publication due to commercial sensitivity, and are not included in totals.
- (c) Relates to appropriation for corporate entities that is provided through the Department.

Table 2.5.3: Performance measure for Outcome 5

Table 2.5.3 details the performance measures for each program associated with Outcome 5. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 5 – Promote an innovative and competitive communications sector, through policy development, advice and program delivery, so all Australians can realise the full potential of digital technologies and communications services		
Program 5.1 – Digital Technologies and Communications Services		
To provide an environment in which all Australians can access and benefit from digital technologies and communications services, supporting inclusiveness and sustainable economic growth.		
Key Activities ^(a)	<ul style="list-style-type: none"> Implementing and administering programs that expand digital connectivity including the Mobile Black Spot program, Peri-Urban Mobile Program and Regional Connectivity Program^(b) Provide advice to the government on communications policy and programs including regional and remote Australia Provide policy advice and program delivery on the news and media industry^(c) 	
Year	Performance measures	Expected Performance Results
Prior year 2021–22	Progress implementing the <i>Online Safety Act</i> ^(d)	Target: Legislation and relevant legislative instruments are ready for commencement of the <i>Online Safety Act</i> on 23 January 2022 Target met Actual: The <i>Online Safety Act 2021</i> commenced on 23 January 2022. The Online Safety (Basic Online Safety Expectations) Determination 2022 was made by the Minister for Communications, Urban Infrastructure, Cities and the Arts and commenced on 24 January 2022.
	Provide oversight of NBN Co ^(d)	Target: In each financial year, we assess NBN Co's corporate plan and monitor the company to ensure it is acting consistently with policy objective outlined in the Statement of Expectations Target met Actual: Oversight was effective in 2021–22.

Year	Performance measures	Expected Performance Results
Prior year 2021–22 cont.	NBN Co Loan interest payments and principal repayments ^(d)	Target: In each financial year, NBN Co interest payments and principal repayments are made in accordance with the terms in the Loan Agreement Target met Actual: In 2021–22, NBN Co met all monthly interest payments due on the Commonwealth loan.
	Funds administered as part of the Regional Broadband Scheme (RBS) are distributed ^(d)	Target: In each financial year, funds are distributed in line with legislative requirements Target met Actual: In June 2022, the Department distributed the funds administered under the Regional Broadband Scheme to NBN Co, in line with legislative requirements.
	Effectiveness of international engagement on communications matters ^(d)	Target: In each financial year, outcomes achieved in line with the negotiation mandate agreed by the Australian Government Target met Actual: Outcomes were achieved in 2021–22.
	Number and proportion of Australian community radio licence holders receiving Community Broadcasting Program funding ^(c)	Number fluctuates depending on round structure and applications received No target There are 461 community broadcasting licences in Australia held by 332 organisations. 43% of these organisations are supported by grants from the Community Broadcasting Program distributed via the Community Broadcasting Foundation. The Program also funds sector organisations to deliver services and sector-wide development initiatives, as well as content producers.
	Percentage of Community Service Obligations (CSOs) met by Australia Post ^(d)	Reporting in each financial year shows Australia Post met or exceeded all the Prescribed Performance Standards Target partially met Australia Post exceeded all of its accessibility of services performance standards. Australia Post met some, but not all, of its letter delivery performance standards as a result of ongoing COVID 19 impacts: <ul style="list-style-type: none"> On-time letter delivery – Exceeded the standard for quarters 3 and 4. Was below the standard required over the full year (93.5% achieved — target is 94%) Every business day delivery frequency – Consistently exceeded the standard in quarter 4. Was below the standard over the full year (full year data not available).

Year	Performance measures	Expected Performance Results
Prior year 2021–22 cont.	Percentage of telecommunications Universal Service Obligation (USO) targets met by Telstra ^(d)	Reporting in each financial year shows 100% targets met and 100% contracted arrangements delivered Target met Our assessment of 2021–22 reporting determined that Telstra met 100% of its payment benchmarks under the contract performance obligations, which relate to it meeting connection and repair timeframes for telephone services and payphones.
	Percentage of contractual arrangements for the Triple Zero Emergency Call Service delivered by Telstra ^(d)	Reporting in each financial year shows 100% targets met and 100% contracted arrangements delivered Target met Reporting in 2021–22 shows 100% delivered.
	Amount of new and improved mobile coverage delivered in regions under the Mobile Black Spot Program	Target: ≥90% of total contracted (predictive) coverage is delivered through new assets, for which Asset Completion Reports (ACRs) are received in each financial year Target met Actual: Total new handheld coverage delivered exceeded the total contracted metric by 42% and the total number of premises to receive new mobile coverage exceeded the total contracted metric by 17%.
	Access to Viewer Access Satellite Television (VAST) for viewers in terrestrial blackspots, to receive direct-to-home free-to-air television safety net services	Target: In each financial year, access maintained for ≥210,000 households Target met Actual: At 30 June 2022, 252,644 households were registered for direct to home satellite television services through Viewer Access Satellite Television.
	Number of online safety complaints by type, and percentage change ^(d)	Annual target setting is not appropriate as regulators respond to demand In 2021–22, eSafety received: <ul style="list-style-type: none"> • 1,542 cyber abuse complaints • 4,169 image-based abuse complaints • 1,243 adult cyber abuse complaints • 6,978 reports about online content concerning 15,654 URLs.
	Affordability of telecommunications services (mobile and fixed) on offer	Target: Reporting in each financial year indicates affordability is maintained or increased Target met Actual: Real price reductions to mobile and fixed-line plans have continued, albeit at a slower rate compared to previous years. Monitoring affordability of telecommunications remains important for ongoing awareness of digital inclusion, in particular for low income earners.

Year	Performance measures	Expected Performance Results
Prior year 2021–22 cont.	Access to communications for people with a disability, indicated through: a) National Relay Service performance quarterly reports on user numbers b) audio description implementation by the national broadcasters c) broadcaster captioning compliance	Target: Reporting in each financial year indicates access is maintained or increased Target met Actual: We maintained the impact of our programs in 2021–22. The amount of audio description provided by the Australian Broadcasting Corporation (ABC) and Special Broadcasting Service (SBS) increased during 2021–22.
	Complaints data: post	Reporting in 2021–22 shows maintained or improved consumer experience Data not available Data was not available for quarter 4 at the time of reporting.
	Complaints data: telecommunications	Reporting in 2021–22 shows maintained or improved consumer experience Data not available Data was not available for quarter 4 at the time of reporting. Complaints figures in quarter 1, quarter 2 and quarter 3 during 2021–22 were equal to or lower than the equivalent periods in 2020–21.
	NBN consumer experience ^(d)	Reporting in each financial year shows positive consumer experience Target met Data shows that NBN consumer experience metrics met expected performance levels during 2021–22.
	Percentage of premises in fixed line areas able to access gigabit speeds ^(d)	Target: 75% of the fixed line NBN enabled for gigabit speeds by 2023 Target not met Actual: NBN Co reports that as at 30 June 2022, the number of premises in the fixed line footprint able to access gigabit speeds is 5.1 million, or approximately 48%.
	NBN complex connection premises completed ^(d)	Target: Reduction to zero of complex connections premises (Yet to Ready-to-Connect) Target partially met Actual: NBN Co had reduced complex connections from less than 12,000 at 30 June 2021 to around 5,600 at 30 June 2022. NBN Co completed over half of the remaining complex connections during 2021–22, but was not able to meet the target of reducing complex connections to zero due to delays in the rollout of fixed-line services in Parramatta (due to outstanding heritage approvals) and delays in fixed wireless towers going live.

Year	Performance measures	Expected Performance Results
Prior year 2021–22 cont.	Investment as a proportion of output in the communications sector ^(d)	<p>No target</p> <p>Sector investment decisions are on a commercial basis, affected by many factors including COVID-19, and are often made by entities not captured by the regulatory framework</p> <p>Analysis will show trends over coming years with the long-run average (June 1990 to June 2020) is around 35%</p> <p>No target</p> <p>The result was 34.9% in 2020–21.</p> <p>This is the latest available data. Calculations are based on data available from end October 2021.</p>
	GDP contribution enabled by the communications sector ^(d)	<p>Annual target setting not appropriate, results sought are long term. GDP contribution should generally be maintained or increased over time \$852.960 billion in 2019–20</p> <p>This is the latest available data. Calculations are based on data available from end May 2022.</p>
Year	Performance measures	Planned Performance Results
Budget year 2022–23	Amount of new and improved mobile coverage delivered in regions under the Mobile Black Spot Program	≥90% of total contracted (predictive) coverage is delivered through new assets for which asset completion reports are received in the financial year
	Access to Viewer Access Satellite Television (VAST), for viewers in terrestrial blackspots to receive direct-to-home free to air television safety net service	In each financial year, satellite free-to-air television services, including on-air availability requirements, maintained in accordance with the legislative and contractual arrangements.
	Affordability of telecommunications services (mobile and fixed) on offer	Reporting in financial year indicates affordability is maintained or increased.
	<i>Effectiveness of support for sustainability of news and media industry</i>	<p>100% of grant opportunities are published/announced and 100% of grant agreements executed are consistent with the program objectives.</p> <p>95% of eligible applicants received funds within 4 weeks of decision.</p>
	<p>Access to communications for people with a disability, indicated through:</p> <p>a) National Relay Service (NRS) performance</p> <p>b) audio description implementation by the national broadcasters</p> <p>c) broadcaster captioning compliance</p>	<p>Reporting in each financial year indicates access is maintained or improved.</p> <p>NRS: Provider meets or exceeds contractual service levels.</p> <p>Audio description: National broadcasters provide no less than 14 hours per week, on average, of audio described content.</p> <p>Captioning: Broadcasters meet or exceed statutory captioning obligations.</p>

Year	Performance measures	Planned Performance Results
Budget year 2022–23 cont.	<i>Levels of consumer complaint in telecommunications and post sectors</i> ^(e)	Twelve month reporting shows maintained or improved consumer experience.
	<i>Effectiveness of the current Australian content and classification frameworks</i> ^{(e)(f)}	Reporting in each financial year shows organisations are meeting or exceeding statutory obligations: a) Australian content quota compliance and the existence of public data on Australian content available on streaming video on demand services b) 100% of Classification decisions by the Classification Board and Classification Review Board made and published on the National Classification Database within statutory timeframes.
Forward Estimates 2023–26	Amount of new and improved mobile coverage delivered in regions under the Mobile Black Spot Program	≥90% of total contracted (predictive) coverage is delivered through new assets for which asset completion reports are received in the financial year.
	Access to Viewer Access Satellite Television (VAST), for viewers in terrestrial blackspots to receive direct-to-home free to air television safety net service	In each financial year, satellite free-to-air television services, including on-air availability requirements, maintained in accordance with the legislative and contractual arrangements.
	Affordability of telecommunications services (mobile and fixed) on offer	Reporting in financial year indicates affordability is maintained or increased.
	<i>Effectiveness of support for sustainability of news and media industry</i>	Sustainability of the news and media industry improves. Number of media organisations receiving grant funding and outcomes achieved from that funding.
	Access to communications for people with a disability, indicated through: a) National Relay Service (NRS) performance b) audio description implementation by the national broadcasters c) broadcaster captioning compliance	Reporting in each financial year indicates access is maintained or increased.
	<i>Levels of consumer complaint in telecommunications and post sectors</i> ^(e)	Twelve month reporting shows maintained or improved consumer experience.

Year	Performance measures	Planned Performance Results
Forward Estimates 2023–26 cont.	<i>Effectiveness of the current Australian content and classification frameworks</i> ^{(e)(f)}	Reporting in each financial year shows organisations are meeting or exceeding statutory obligations: a) Australian content quota compliance and the existence of public data on Australian content available on streaming video on demand services b) 100% of Classification decisions by the Classification Board and Classification Review Board made and published on the National Classification Database within statutory timeframes.

New or modified performance measures that reflect new or materially changed programs are shown in *italics*.

- (a) The following key activities referenced in the 2021–22 Corporate Plan have been removed:
- Provide policy advice and operational support to the classification regulatory framework
 - Support and advocate Australia's interests in international telecommunications, internet governance and postal forums
 - Advise on postal sector policy, including Australia Post governance and performance
 - Provide policy advice for inclusive telecommunications access, including the modernization of consumer safeguards, and oversee the performance of public interest services
 - Advise on and deliver policy and programs that enable the telecommunications industry to provide services that meet the needs of people and businesses in Australia.
- (b) New key activity that is reflected in the 2022–23 Corporate Plan.
- (c) Refers to updated key activity that is reflected in the 2022–23 Corporate Plan.
- (d) Final reporting period for this measure. Further details are included in the 2022–23 Corporate Plan.
- (e) This 2022–23 measure combines two 2021–22 measures.
- (f) This measure is linked to Program 5.1 Digital Technologies and Communications Services and Program 6.1 Arts and Cultural Development.

2.6 Budgeted expenses and performance for Outcome 6

Outcome 6: Participation in, and access to, Australia's arts and culture through developing and supporting cultural expression

Budgeted expenses for Outcome 6

This table shows how much the Department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.6.1: Budgeted expenses for Outcome 6

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 6.1: Arts and Cultural Development					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	479,011	346,850	285,810	281,675	284,197
Special accounts					
National Cultural Heritage Account	500	500	500	500	500
Payments to corporate entities ^(a)	495,092	512,612	485,206	492,926	499,030
Expenses not requiring appropriation in the Budget year ^(b)	(34,763)	-	-	-	-
Total expenses for Program 6.1	939,840	859,962	771,516	775,101	783,727
Program 6.2 Program Support for Outcome 6					
Departmental expenses					
Departmental appropriation	53,955	53,099	51,026	46,133	46,259
s74 external revenues ^(c)	5,756	7,873	8,973	9,330	9,330
Special Accounts					
Art Rental Special Account	3,615	2,982	2,982	2,982	2,982
Indigenous Repatriation Special Account	394	1,860	706	706	706
Services for Other Entities and Trust Money Special Account ^(d)	1,085	181	394	392	392
Expenses not requiring appropriation in the Budget year ^(e)	2,202	395	393	393	393
Total expenses for Program 6.2	67,007	66,390	64,474	59,936	60,062

Table 2.6.1: Budgeted expenses for Outcome 6 (continued)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Outcome 6 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	479,011	346,850	285,810	281,675	284,197
Special accounts	500	500	500	500	500
Payments to corporate entities ^(a)	495,092	512,612	485,206	492,926	499,030
Expenses not requiring appropriation in the Budget year ^(b)	(34,763)	-	-	-	-
Total administered expenses	939,840	859,962	771,516	775,101	783,727
Departmental expenses					
Departmental appropriation	55,464	61,466	60,493	50,640	50,766
s74 external revenues ^(c)	5,756	7,873	8,973	9,330	9,330
Special accounts	5,094	5,023	4,082	4,080	4,080
Expenses not requiring appropriation in the Budget year ^(e)	2,202	395	393	393	393
Total departmental expenses	68,516	74,757	73,941	64,443	64,569
Total expenses for Outcome 6	1,008,356	934,719	845,457	839,544	848,296
Movement of administered funds between years ^(f)					
Program 6.1: Arts and Cultural Development	(50,000)	50,000	-	-	-
Total movement of administered funds between years	(50,000)	50,000	-	-	-
Average staffing level (number)					
	225	222			

(a) Relates to appropriation for corporate entities that is provided through the Department.

(b) Administered 'Expenses not requiring appropriation in the Budget year' comprises expenses relating to expenses recovered from industry, accruals, payments made from prior year appropriations and other non-cash expenses.

(c) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.

(d) The Cultural Special Account sunset on 1 October 2021. Payments have been transferred to the Services for Entities and Other Trust Moneys Special Account.

(e) Departmental 'Expenses not requiring appropriation in the Budget year' are made up of depreciation expenses, amortisation expenses, which exclude right of use assets.

(f) Figures displayed as a negative (–) represent a decrease in funds and a positive (+) represent an increase in funds.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.6.2: Program components of Outcome 6

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Components for Program 6.1: Arts and Cultural Development					
Administered expenses					
Arts and Cultural Development	159,330	24,348	2,503	2,530	2,552
Arts Training	22,119	32,057	23,436	24,021	24,508
Australian Music	6,375	6,375	5,000	-	-
Awards	652	658	665	669	672
Collections	8,489	11,115	5,907	5,998	6,070
Depreciation and Amortisation	2,618	2,389	2,389	2,389	2,389
Film and Television	145,018	178,132	153,647	153,731	153,798
Indigenous Arts, Languages and Repatriation	53,782	55,821	59,433	58,653	59,816
Lending Rights	23,075	23,613	24,887	25,535	26,072
Private Sector Support	4,728	4,807	-	-	-
Regional Arts	18,062	7,535	7,943	8,149	8,320
Special Accounts					
National Cultural Heritage Account	500	500	500	500	500
Payments to corporate entities ^(a)					
- Australia Council	219,794	220,531	235,977	241,259	245,466
- Australian Film, Television and Radio School	22,738	22,997	23,886	24,199	24,401
- Australian National Maritime Museum	24,125	24,017	20,912	21,020	21,084
- National Film and Sound Archive of Australia	28,026	29,702	31,284	31,789	32,490
- National Gallery Australia	49,592	48,045	46,473	46,944	47,242
- National Library Australia	57,493	60,989	48,033	48,370	48,600
- National Museum Australia	41,383	50,912	39,687	39,982	40,144
- National Portrait Gallery of Australia	12,475	12,615	12,255	12,429	12,526
- Old Parliament House	-	14,970	14,665	14,711	14,722
- Screen Australia	39,466	27,834	12,034	12,223	12,355
Total expenses for Program 6.1	939,840	859,962	771,516	775,101	783,727

(a) Relates to appropriation for corporate entities provided through the Department.

Table 2.6.3: Performance measure for Outcome 6

Table 2.6.3 details the performance measures for each program associated with Outcome 6. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 6 – Participation in, and access to, Australia’s arts and culture through developing and supporting cultural expression		
Program 6.1 – Arts and Cultural Development		
To provide an environment in which all Australians can access and benefit from creative experiences and culture, supporting inclusiveness and growth in Australia’s creative sector, and protecting and promoting Australian content and culture.		
Key Activities ^(a)	<ul style="list-style-type: none"> • Deliver policy and programs that support the cultural and creative sectors and enable all Australians to access and participate in cultural and creative activities • Deliver policies and programs to support Australian cultural heritage, including Indigenous cultural heritage, arts, languages and repatriation 	
Year	Performance measures	Expected Performance Results
Prior year 2021–22	Progress against the National Arts and Disability Strategy (Strategy)	Target: Strategy is renewed in 2021–22 and the arts and disability resource hub is maintained Target not met Actual: As a result of a decision of government, the renewal of the National Arts and Disability Strategy was progressed under the framework of Australia’s Disability Strategy. The work is well progressed and will be subject to government consideration and further targeted consultation in the first half of 2022–23. The arts and disability resource hub was maintained.
	Number of students enrolled in courses at national performing arts training organisations	Target: ≥800 students in 2021 Target met Actual: In 2021, there were 1,084 students enrolled in accredited courses at the National Performing Arts Training Organisations in 2021.
	Number of claimants (including authors, illustrators and publishers) to receive funding through lending rights	Target: ≥16,000 claimants in the financial year Target met Actual: Under the public and educational lending right schemes, \$23.1 million was provided through 17,508 payments to eligible claimants, and to administer the scheme.

Year	Performance measures	Expected Performance Results
Prior year 2021–22 cont.	Artbank operations, number of: a) artworks purchased b) artworks leased c) clients(d)	Purchasing decisions must be responsive to market conditions; and client interactions are market driven It is not appropriate to set targets for Artbank as operations are responsive to market conditions and both its policy objectives are subject to market fluctuations. In 2021–22, there were: a) 71 artworks purchased b) 4,098 artworks leased c) 561 clients
	Number of art centres and art fairs funded through the Indigenous Visual Arts Industry Support (IVAIS) program	Target: ≥80 centres in the financial year Target met Actual: In 2021–22, 84 Indigenous art centres have been funded through the IVAIS program.
	Number of Indigenous language centres funded under the Indigenous Languages and Arts (ILA) program	Target: ≥20 centres in the financial year Target met Actual: In 2021–22, 20 Indigenous language centres were provided with annual operational funding.
	Impact of our activities to support, preserve and celebrate Indigenous languages, arts and culture, indicated through: d) number and strength of Aboriginal and Torres Strait Islander languages being spoken e) number of Indigenous art centre workers employed and artists active with funded art centres	a) No target as new data is not expected for 2021–22. In 2021–22, we are establishing a pilot program to capture data and evaluate the progress of activities delivered by ILA program grant recipients against the 10-year target for 'Closing the Gap Target 16' for Aboriginal and Torres Strait Islander languages b) Reporting in 2021–22 shows ≥450 Indigenous art centre workers employed and ≥8000 artists engaged in report year. Data not available a) No target In 2021–22, a pilot program was established to capture data and evaluate the progress of activities delivered by Indigenous Languages and Arts program grant recipients against the 10-year target for 'Closing the Gap Target 16' for Aboriginal and Torres Strait Islander languages. b) Full year data was not available at the time of reporting. Reporting to 31 December 2021 shows 519 (>450) Indigenous art centre workers employed and 7536 artists engaged across 84 art centres. The number of artists engaged of <8000 is likely due to impacts of COVID-19 in remote communities.

Year	Performance measures	Expected Performance Results
Prior year 2021–22 cont.	Activities to support the repatriation of Aboriginal and Torres Strait Islander ancestral remains and secret sacred objects: a) number of new agreements to repatriate ancestral remains from overseas b) number of ancestral remains and/or secret sacred objects repatriated to their community c) number of ancestral remains repatriated to Australia with no known community	Activities are responsive to domestic and international negotiations No target International Repatriation – Three agreements to repatriate were received from Swedish, Swiss and German collecting institutions. Two return to Country ceremonies were held in Adelaide in 2021–22. This saw 12 ancestors, who had been repatriated from the United Kingdom in 1991 and 2000, returned to Country for final resting. Domestic Repatriation – Seven eligible Australian museums were provided \$0.48 million funding through the Indigenous Repatriation Program – Museum Grants to undertake repatriation activities. This resulted in the transfer of custodianship of 371 ancestors to their traditional custodians.
	Regulatory activities undertaken under the <i>Protection of Movable Cultural Heritage Act 1986</i> ^(b)	Actions taken are in response to applications for permits received and objects identified for investigation No target Actions taken are in response to applications for export permits received and foreign objects identified for investigation In 2021–22, there were: <ul style="list-style-type: none"> 9 permanent export permits issued 1 permanent export permit refused 3 certificates of exemption issued 6 temporary export permits issued 1 permanent export permit variation issued 5 applications to the National Cultural Heritage Account approved. Unlawful imports — return of protected foreign cultural property: 333 foreign objects were seized in a single seizure for future return to another country, and 7 foreign objects were returned to 4 countries.
	Contribution of cultural and creative sectors to the economy ^(b)	No target set for 2021–22 as results likely to be heavily impacted by COVID-19 Finalised data not available at time of reporting.
	Donations and bequests reported by arts and culture charities ^(b)	No target set for 2021–22 as results likely to be heavily impacted by COVID-19 No target Organisations on the Register of Cultural Organisations who provided statistical returns reported \$151.4 million in private sector support in 2020–21 (latest available data).

Year	Performance measures	Expected Performance Results
Prior year 2021–22 cont.	Impact of our arts and cultural activities to support regional access and participation, indicated through: a) projected audience numbers/ participants involved with funded projects b) number of regional/remote locations that hosted funded projects	2021–22 data will establish a benchmark; however, it is not envisaged that the number will increase each year, given the variety of projects funded and that the programs are demand driven No target a) Estimated audience: over 6.2 million Estimated participation: over 1.1 million b) Estimated number of locations: over 1,200.
	Engagement with the national cultural institutions (NCIs), indicated through: a) number of in-person visits to engage with national collecting institutions (including on and off-site visits) b) percentage of objects in national collections accessible online c) number of web visits to the NCIs ^(b)	Maintain or increase 2021–22 annual engagement results compared to annual averages since 2012–13 (when the engagement indicators were established). In person visits will be impacted by COVID-19 Target partially met a) target not met: 5.3 million b) target met: 15.3% c) target not met: 41.8 million.
	Effectiveness of the current Australian content framework, indicated through: a) Australian content quota compliance b) the existence of public data on Australian content available on streaming video on demand services	Reporting in 2021–22 shows frameworks are effective Target met Reporting in 2020–21 showed positive results across the content framework
	Effectiveness of the current copyright framework, indicated through: a) amount of copyright distributions paid to creators by the copyright collecting societies b) annual Consumer Survey on Online Copyright Infringement ^(b)	Reporting in 2021–22 shows frameworks are effective Target met Reporting in 2020–21 showed positive results across the copyright framework
	Number of decisions made and proportion within statutory timeframes by: a) Classification Board b) Classification Review Board	Decision-making is based on industry demand Target met Decisions of the Classification Board and Classification Review Board were within the specified statutory timeframes

Year	Performance measures	Planned Performance Results
Budget year 2022–23	<i>Progress against the National Arts and Disability Associated Plan</i>	The National Arts and Disability Strategy is renewed and implemented as a Commonwealth-only National Arts and Disability Associated Plan including updating and maintaining the arts and disability resource hub.
	Number of students enrolled in courses at national performing arts training organisations	≥800 students in each calendar year.
	Number of payments made to claimants (including authors, illustrators and publishers) through lending rights	≥16,000 payments to claimants in each financial year.
	Number of art centres and art fairs funded through the Indigenous Visual Arts Industry Support (IVAIS) program	≥80 centres in each financial year.
	Repatriation activities that support: a) securing new international agreements and facilitation of the repatriation of Aboriginal and Torres Strait Islander ancestral remains (ancestors) b) funding agreements executed under the Indigenous Repatriation Program – Museum Grants and facilitation of the repatriation of ancestors and secret sacred objects	Activities are responsive to domestic and international negotiations.
	Impact of our arts and cultural activities to support regional access and participation, indicated through: a) projected audience numbers/ participants involved with funded projects b) number of regional/remote locations that hosted funded projects	2021–22 was the first year of data capture. It is not envisaged that the numbers will increase each year, given the variety of projects funded and that the programs are competitive grant programs.
	<i>Effectiveness of the current Australian content and classification frameworks</i> ^{(a)(c)(d)}	Reporting in each financial year shows organisations are meeting or exceeding statutory obligations: a) Australian content quota compliance and the existence of public data on Australian content available on streaming video on demand services b) 100% of Classification decisions by the Classification Board and Classification Review Board made and published on the National Classification Database within statutory timeframes.

Year	Performance measures	Planned Performance Results
Forward Estimates 2023–26	<i>Progress against the National Arts and Disability Associated Plan</i>	National Arts and Disability Associated Plan is implemented, including maintaining the arts and disability resource hub.
	Number of students enrolled in courses at national performing arts training organisations	≥800 students in each calendar year.
	Number of payments made to claimants (including authors, illustrators and publishers) through lending rights	≥16,000 payments to claimants in each financial year.
	Number of art centres and art fairs funded through the Indigenous Visual Arts Industry Support (IVAIS) program	≥80 centres in each financial year.
	<i>Impact of our activities to support Indigenous visual arts, languages and culture indicated through the number of Indigenous language centres and Indigenous art centres funded, the number of arts workers employed and artists active with funded art centres ^(c)</i>	Reporting in each financial year shows: a) ≥20 language centres in the financial year funded b) ≥450 Indigenous art centre workers employed; and c) ≥8000 artists engaged.
	Repatriation activities that support: a) securing new international agreements and facilitation of the repatriation of Aboriginal and Torres Strait Islander ancestral remains (ancestors) b) funding agreements executed under the Indigenous Repatriation Program – Museum Grants and facilitation of the repatriation of ancestors and secret sacred objects	Activities are responsive to domestic and international negotiations.

Year	Performance measures	Planned Performance Results
Forward Estimates 2023–26 cont.	Impact of our arts and cultural activities to support regional access and participation, indicated through: a) projected audience numbers/ participants involved with funded projects b) number of regional/remote locations that hosted funded projects	2021–22 was the first year of data capture. It is not envisaged that the numbers will increase each year, given the variety of projects funded and that the programs are competitive grant programs
	Effectiveness of the current Australian content and classification frameworks ^{(c)(d)}	<i>Reporting in each financial year shows organisations are meeting or exceeding statutory obligations:</i> <ul style="list-style-type: none"> <i>Australian content quota compliance and the existence of public data on Australian content available on streaming video on demand services</i> <i>100% of Classification decisions by the Classification Board and Classification Review Board made and published on the National Classification Database within statutory timeframes.</i>

New or modified performance measures that reflect new or materially changed programs are shown in *italics*.

- (a) 2021–22 key activities 'Provide policy advice and operational support to the classification regulatory framework' and 'Provide policy advice and program delivery on the news and media industry, copyright and content frameworks' referenced in the 2021–22 Corporate Plan, deleted as the copyright function transferred to the Attorney-General's Department on 1 July 2022. As a result, the performance framework has changes to one performance measure relating to our content and classification frameworks.
- (b) Final reporting period for this measure. Further details are included in the 2022–23 Corporate Plan.
- (c) This 2022–23 measure combines two 2021–22 measures.
- (d) This measure is linked to Program 5.1 Digital Technologies and Communications Services and Program 6.1 Arts and Cultural Development.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the Department's finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

Departmental

The Department is budgeting to break even in 2022-23 and the forward estimates, after adjusting for depreciation and amortisation expenses, and adjustments for leases.

Expenses and revenue from government have increased since the 2022-23 March Budget due to new measures in the 2022-23 October Budget (including measures with 2022-23 funding) and indexation.

The Comprehensive Income Statement (showing net cost of services) for the periods ended 30 June (Table 3.1) reflects the impacts of these changes.

Administered

Administered Expenses have increased since the 2022-23 March Budget due to new measures in the 2022-23 October Budget (including measures with 2022-23 funding) and indexation. Further details on measures can be found in the 2022-23 measures table (Table 1.2).

The Schedule of Budgeted Income and Expenses administered on behalf of Government for the periods ended 30 June (Table 3.7) reflects the impact of these changes.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	241,662	261,106	259,514	218,644	209,517
Suppliers	134,293	131,408	120,538	137,429	134,052
Grants	7,873	4,400	2,200	-	-
Depreciation and amortisation ^(a)	38,266	36,963	36,910	36,910	36,910
Finance costs	1,140	2,008	1,890	1,890	1,890
Write-down and impairment of assets	1,375	-	-	-	-
Total expenses	424,609	435,885	421,052	394,873	382,369
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Revenue from contracts with customers	7,205	6,330	6,330	6,330	6,330
Rental income	4,869	1,954	1,954	1,954	1,954
Other revenue	3,129	5,580	6,707	6,707	6,707
Total own-source revenue	15,203	13,864	14,991	14,991	14,991
Gains					
Other gains	298	570	570	570	570
Total gains	298	570	570	570	570
Total own-source income	15,501	14,434	15,561	15,561	15,561
Net (cost of)/contribution by services	(409,108)	(421,451)	(405,491)	(379,312)	(366,808)
Revenue from Government	414,308	404,420	388,576	362,397	349,893
Surplus/(deficit) attributable to the Australian Government	5,200	(17,031)	(16,915)	(16,915)	(16,915)
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation surplus	4,606	-	-	-	-
Total other comprehensive income	4,606	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	9,806	(17,031)	(16,915)	(16,915)	(16,915)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) as per statement of Comprehensive Income	9,806	(17,031)	(16,915)	(16,915)	(16,915)
plus: depreciation/amortisation of assets previously funded through appropriations ^(a)	16,666	16,795	16,678	16,678	16,678
plus: depreciation of ROU ^(b)	21,600	20,168	20,232	20,232	20,232
less: principal repayments ^(b)	(21,666)	(19,932)	(19,995)	(19,995)	(19,995)
Net Cash Operating Surplus/(Deficit)	26,406	-	-	-	-

Prepared on Australian Accounting Standards basis.

(a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental capital budget statement.

(b) Applies to lease arrangements under AASB 16 Leases.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	17,339	18,384	18,384	18,384	18,384
Trade and other receivables	161,719	144,069	143,509	143,704	143,899
Other financial assets	3,431	3,431	3,431	3,431	3,431
Total financial assets	182,489	165,884	165,324	165,519	165,714
Non-financial assets					
Land and buildings	113,261	91,123	68,941	46,853	22,946
Property, plant and equipment	20,318	16,620	15,368	12,098	11,598
Intangibles	53,563	76,254	75,402	74,517	72,659
Heritage and cultural assets	42,516	42,374	42,232	42,090	41,948
Other non-financial assets	7,335	7,335	7,335	7,335	7,335
Total non-financial assets	236,993	233,706	209,278	182,893	156,486
Total assets	419,482	399,590	374,602	348,412	322,200
LIABILITIES					
Payables					
Suppliers	28,166	25,966	27,598	34,715	30,812
Other payables	5,246	5,246	7,579	1,293	5,939
Total payables	33,412	31,212	35,178	36,008	36,751
Interest bearing liabilities					
Leases	98,148	79,457	60,712	40,717	20,722
Total interest bearing liabilities	98,148	79,457	60,712	40,717	20,722
Provisions					
Employee provisions	78,579	84,153	78,213	77,383	76,640
Other provisions	631	631	631	631	631
Total provisions	79,210	84,784	78,844	78,014	77,271
Total liabilities	210,770	195,453	174,734	154,739	134,744
Net assets	208,712	204,137	199,868	193,673	187,456
EQUITY					
Parent entity interest					
Contributed equity	32,826	45,282	56,493	67,018	77,521
Reserves	46,607	46,607	46,607	46,607	46,607
Accumulated surplus	129,279	112,248	96,768	80,048	63,328
Total parent entity interest	208,712	204,137	199,868	193,673	187,456
Total equity	208,712	204,137	199,868	193,673	187,456

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2022				
Balance carried forward from previous period	129,279	46,607	32,826	208,712
Adjusted opening balance	129,279	46,607	32,826	208,712
Comprehensive income				
Surplus/(deficit) for the period	(17,031)	-	-	(17,031)
Total comprehensive income	(17,031)	-	-	(17,031)
of which:				
Attributable to the Australian Government	(17,031)	-	-	(17,031)
Transactions with owners				
Departmental capital budget (DCB)	-	-	12,456	12,456
Sub-total transactions with owners	-	-	12,456	12,456
Estimated closing balance as at 30 June 2023	112,248	46,607	45,282	204,137
Closing balance attributable to the Australian Government	112,248	46,607	45,282	204,137

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	424,199	416,412	380,005	355,084	342,580
Revenue from contracts with customers	4,948	-	-	-	-
GST received	15,402	15,402	15,402	15,402	15,402
Other	6,877	4,680	5,807	5,807	5,807
Total cash received	451,426	436,494	401,214	376,293	363,789
Cash used					
Employees	238,913	252,772	260,022	241,240	212,856
Suppliers and Grants	184,468	140,737	119,307	113,168	129,048
Interest payments on lease liability	1,140	1,942	1,824	1,824	1,824
Other	-	66	66	66	66
Total cash used	424,521	395,517	381,219	356,298	343,794
Net cash from/(used by) operating activities	26,905	40,977	19,995	19,995	19,995
INVESTING ACTIVITIES					
Cash used					
Purchase of land, buildings, property, plant and equipment and intangibles	28,984	32,456	11,250	10,547	10,525
Total cash used	28,984	32,456	11,250	10,547	10,525
Net cash from/(used by) investing activities	(28,984)	(32,456)	(11,250)	(10,547)	(10,525)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	28,984	12,456	11,250	10,547	10,525
Total cash received	28,984	12,456	11,250	10,547	10,525
Cash used					
Principle payments on lease liability	21,666	19,932	19,995	19,995	19,995
Total cash used	21,666	19,932	19,995	19,995	19,995
Net cash from/(used by) financing activities	7,318	(7,476)	(8,745)	(9,448)	(9,470)
Net increase/(decrease) in cash held	5,239	1,045	-	-	-
Cash and cash equivalents at the beginning of the reporting period	12,100	17,339	18,384	18,384	18,384
Cash and cash equivalents at the end of the reporting period	17,339	18,384	18,384	18,384	18,384

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Act No. 1 and Bill 3 (DCB)	20,989	12,456	11,250	10,547	10,525
Total new capital appropriations	20,989	12,456	11,250	10,547	10,525
Provided for:					
Purchase of non-financial assets	20,989	12,456	11,250	10,547	10,525
Total items	20,989	12,456	11,250	10,547	10,525
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriation - DCB ^(a)	20,989	12,456	11,250	10,547	10,525
Funded internally from departmental resources ^(b)	12,040	20,000	-	-	-
TOTAL	33,029	32,456	11,250	10,547	10,525
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	33,029	32,456	11,250	10,547	10,525
Total cash used to acquire assets	33,029	32,456	11,250	10,547	10,525

Prepared on Australian Accounting Standards basis.

(a) Includes purchases from current and previous years' Departmental Capital Budgets (DCBs).

(b) Includes the following s74 external receipts.

Table 3.6: Statement of departmental asset movements (Budget year 2022-23)

	Asset Category				Total
	Buildings	Other property, plant and equipment	Computer software and intangibles	Heritage and cultural	
	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2022					
Gross book value	34,873	34,216	101,600	43,038	213,727
Gross book value - ROU assets	158,489	167	-	-	158,656
Accumulated depreciation / amortisation and impairment	(14,879)	(13,948)	(48,037)	(522)	(77,386)
Accumulated depreciation/amortisation and impairment - ROU assets	(65,222)	(117)	-	-	(65,339)
Opening net book balance	113,261	20,318	53,563	42,516	229,658
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase - appropriation ordinary annual services ^(a)	480	1,174	30,782	-	32,436
By purchase - appropriation ordinary annual services - ROU assets	1,225	16	-	-	1,241
Total additions	1,705	1,190	30,782	-	33,677
Other movements					
Depreciation/amortisation expense	(3,690)	(4,873)	(8,090)	(142)	(16,795)
Depreciation/amortisation on ROU assets	(20,153)	(15)	-	-	(20,168)
Total other movements	(23,843)	(4,888)	(8,090)	(142)	(36,963)
As at 30 June 2023					
Gross book value	35,353	35,390	132,382	43,038	246,163
Gross book value - ROU assets	159,714	183	-	-	159,897
Accumulated depreciation / amortisation and impairment	(18,569)	(18,821)	(56,127)	(664)	(94,181)
Accumulated depreciation / amortisation and impairment - ROU assets	(85,375)	(132)	-	-	(85,507)
Closing net book balance	91,123	16,620	76,255	42,374	226,372

Prepared on Australian Accounting Standards basis.

- (a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, Departmental Capital Budget or other operational expenses.

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	15,871	16,948	17,284	16,770	16,856
Suppliers	586,428	700,419	555,069	573,489	656,147
Subsidies	1,832,724	1,017,995	1,058,359	1,085,154	1,142,680
Grants	6,800,195	4,680,531	6,072,852	6,004,148	5,964,847
Depreciation and amortisation	50,904	62,482	47,750	47,173	47,173
Write-down and impairment of assets	32,292	24,559	32,025	33,587	30,381
Payments to corporate entities	2,116,640	2,160,012	2,147,426	2,173,742	2,197,347
Other expenses	99,437	148,877	438,407	253,914	183,241
Total expenses	11,534,491	8,811,823	10,369,172	10,187,977	10,238,672
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Taxation revenue					
Other taxes	34,160	29,872	27,307	27,307	24,200
Total taxation revenue	34,160	29,872	27,307	27,307	24,200
Non-taxation revenue					
Revenue from contracts with customers	43,807	52,891	52,818	52,793	50,156
Fees and fines	149,640	166,853	183,151	186,406	160,325
Interest	464,431	379,632	443,187	287,315	222,918
Dividends	124,086	21,805	400	12,500	3,000
Rental income	4,485	4,382	4,525	4,657	4,657
Other revenue	5,344	9,865	29,580	35,738	39,690
Total non-taxation revenue	791,793	635,428	713,661	579,409	480,746
Total own-source revenue	825,953	665,300	740,968	606,716	504,946
Gains					
Sale of assets	27,610	-	-	-	-
Other gains	1,253	-	-	-	-
Total gains	28,863	-	-	-	-
Total own-sourced income	854,816	665,300	740,968	606,716	504,946
Net (cost of)/contribution by services	(10,679,675)	(8,146,523)	(9,628,204)	(9,581,261)	(9,733,726)
Surplus/(deficit)	(10,679,675)	(8,146,523)	(9,628,204)	(9,581,261)	(9,733,726)
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation surplus	1,451,750	-	-	-	-
Total other comprehensive income	1,451,750	-	-	-	-
Total comprehensive income/(loss)	(9,227,925)	(8,146,523)	(9,628,204)	(9,581,261)	(9,733,726)

Prepared on Australian Accounting Standards basis.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	50,039	50,039	50,039	50,039	50,039
Receivables	9,204,135	8,880,866	4,095,935	4,872,705	5,476,564
Other investments	38,601,862	42,681,499	47,599,551	52,731,534	57,237,016
Other financial assets	77,577	82,305	82,305	82,305	82,305
Total financial assets	47,933,613	51,694,709	51,827,830	57,736,583	62,845,924
Non-financial assets					
Land and buildings	224,466	210,454	189,611	191,285	211,004
Property, plant and equipment	492,848	537,504	609,050	611,390	592,146
Heritage and cultural assets	185,576	183,695	181,810	181,010	178,573
Intangibles	4,407	4,407	4,404	4,404	4,404
Inventories	3,067	3,067	3,067	3,067	3,067
Other non-financial assets	3,078	3,158	3,314	3,314	3,314
Total non-financial assets	913,442	942,285	991,256	994,470	992,508
Total assets administered on behalf of Government	48,847,055	52,636,994	52,819,086	58,731,053	63,838,432
LIABILITIES					
Payables					
Suppliers	338,561	272,749	408,815	327,323	289,762
Subsidies	44,675	38,573	39,744	40,387	42,545
Grants	145,219	147,657	148,613	146,243	146,293
Other payables	358,762	377,686	333,269	270,107	124,146
Total payables	887,217	836,665	930,441	784,060	602,746
Provisions					
Employee provisions	3,900	4,242	4,285	4,078	4,223
Other provisions	730,196	767,772	798,268	829,598	884,662
Total provisions	734,096	772,014	802,553	833,676	888,885
Total liabilities administered on behalf of Government	1,621,313	1,608,679	1,732,994	1,617,736	1,491,631
Net assets/(liabilities)	47,225,742	51,028,315	51,086,092	57,113,317	62,346,801

Prepared on Australian Accounting Standards basis.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Revenue from contracts with customers	193,798	186,090	201,902	242,856	215,138
Dividends	124,086	21,805	400	12,500	3,000
Taxes	34,160	29,272	26,707	27,307	24,200
Other	217,275	10,816	30,580	36,738	39,690
Total cash received	569,319	247,983	259,589	319,401	282,028
Cash used					
Grant payments	6,749,638	4,612,284	6,142,153	5,995,283	5,916,001
Subsidies paid	1,167,478	282,760	292,266	288,589	289,517
Employee benefits	16,149	17,290	17,367	16,646	16,877
Suppliers	848,106	765,886	484,729	584,848	704,922
Payments to corporate entities	2,118,140	2,160,012	2,147,426	2,173,742	2,197,347
Other	15,684	9,650	9,790	10,313	2,801
Total cash used	10,915,195	7,847,882	9,093,731	9,069,421	9,127,465
Net cash from/(used by) operating activities	(10,345,876)	(7,599,899)	(8,834,142)	(8,750,020)	(8,845,437)
INVESTING ACTIVITIES					
Cash received					
Repayments of advances and loans	6,955,623	899,150	5,529,304	46,671	107,109
Proceeds from sales of land	293,000				
Other	348,478	257,742	271,542	58,416	81,280
Total cash received	7,597,101	1,156,892	5,800,846	105,087	188,389
Cash used					
Purchase of property, plant and equipment and intangibles	19,408	82,295	90,656	50,387	45,211
Advances and loans made	457,681	663,470	941,277	1,016,384	963,673
Other	1,527,298	4,005,537	4,918,052	5,131,983	4,505,482
Total cash used	2,004,387	4,751,302	5,949,985	6,198,754	5,514,366
Net cash from/(used by) investing activities	5,592,714	(3,594,410)	(149,139)	(6,093,667)	(5,325,977)

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June) (continued)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
FINANCING ACTIVITIES					
Cash received					
Other	236,570	-	-	-	-
Total cash received	236,570	-	-	-	-
Net cash from/(used by) financing activities	236,570	-	-	-	-
Net increase/(decrease) in cash held	(4,516,592)	(11,194,309)	(8,983,281)	(14,843,687)	(14,171,414)
Cash and cash equivalents at beginning of reporting period	41,989	50,039	50,039	50,039	50,039
Cash from Official Public Account for:					
Appropriations	12,674,809	11,609,074	9,443,452	15,050,449	14,424,006
Total cash from Official Public Account	12,674,809	11,609,074	9,443,452	15,050,449	14,424,006
Cash to Official Public Account for:					
Appropriations	(8,150,167)	(414,765)	(460,171)	(206,762)	(252,592)
Total cash to Official Public Account	(8,150,167)	(414,765)	(460,171)	(206,762)	(252,592)
Cash and cash equivalents at end of reporting period	50,039	50,039	50,039	50,039	50,039

Prepared on Australian Accounting Standards basis.

Table 3.10: Schedule of administered capital budget statement (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (ACB)	18,331	39,244	26,953	19,715	18,121
Administered Assets and Liabilities - Bill 2	1,455,520	3,829,129	4,821,771	5,017,902	4,398,642
Total new capital appropriations	1,473,851	3,868,373	4,848,724	5,037,617	4,416,763
<i>Provided for:</i>					
Purchase of non-financial assets	41,689	84,564	90,656	50,387	45,211
Other Items	1,432,162	3,783,809	4,758,068	4,987,230	4,371,552
Total items	1,473,851	3,868,373	4,848,724	5,037,617	4,416,763
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	30,102	63,095	24,604	30,710	27,090
Funded by capital appropriation - ACB ^(b)	21,362	28,150	66,032	19,677	18,121
TOTAL	51,464	91,245	90,636	50,387	45,211
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total accrual purchases	51,464	91,245	90,636	50,387	45,211
Total cash used to acquire assets	51,464	91,245	90,636	50,387	45,211

Prepared on Australian Accounting Standards basis.

a) Includes both current Bill 2 and prior Act 2/4/6 appropriations.

b) Includes purchases from current and previous years' Administered Capital Budgets (ACBs).

Table 3.11: Statement of administered asset movements (Budget year 2022-23)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2022						
Gross book value	76,151	151,533	501,409	185,576	4,477	919,146
Accumulated depreciation/ amortisation and impairment	-	(3,218)	(8,561)	-	(70)	(11,849)
Opening net book balance	76,151	148,315	492,848	185,576	4,407	907,297
CAPITAL ASSET ADDITIONS						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	6,131	84,564	550	-	91,245
Total additions	-	6,131	84,564	550	-	91,245
Other movements						
Depreciation/amortisation expense	-	(11,193)	(39,908)	(2,431)	-	(53,532)
Other	(8,950)	-	-	-	-	(8,950)
Total other movements	(8,950)	(11,193)	(39,908)	(2,431)	-	(62,482)
As at 30 June 2023						
Gross book value	67,201	157,664	585,973	186,126	4,477	1,001,441
Accumulated depreciation/ amortisation and impairment	-	(14,411)	(48,469)	(2,431)	(70)	(65,381)
Closing net book balance	67,201	143,253	537,504	183,695	4,407	936,060

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation equity' refers to Administered Assets and Liabilities appropriations provided through Appropriation Bill (No. 2) 2022-23, including Collection Development Acquisition Budget.

Australia Council

Entity resources and planned performance

Australia Council

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Australia Council

Section 1: Entity overview and resources

1.1 Strategic direction statement

The Australia Council (the Council) is the Australian Government's principal arts investment, development, funding and advisory body with a purpose to champion and invest in arts and creativity to benefit all Australians. The Council has a national leadership role in supporting and building Australia's arts ecology by fostering excellence in the arts, increasing national and international engagement with Australian art and artists, and advocating for the social, cultural and economic value of arts and creativity. The Council achieves this by:

- investing in artists and organisations through grants, fellowships and awards that enable art to be created and experienced
- advocating for the social, cultural and economic value of the arts and creativity
- advising government on matters connected with the arts
- managing Government-directed initiatives and frameworks in support of the arts
- delivering strategic development activity that builds industry capacity, increases markets and audiences for Australian creative work and enables more people to be inspired by and benefit from their creative engagement
- conducting research and analysis that deepens the understanding of the role and value of arts and creativity
- collaborating with state, territory and local governments
- partnering with others to increase investment in and support for creativity.

The Council's Corporate Plan 2022–2026 has five strategic objectives to achieve its vision 'Creativity Connects Us' and is approved by the Minister for the Arts. The Council's strategic objectives are informed by the functions outlined in the *Australia Council Act 2013*, and reflect the needs and aspirations of Australia's diverse and vibrant creative sector and the Australian public:

- Australians are transformed by arts and creativity
 - Support engaging arts experiences
 - Expand access to arts experiences
 - Support the digital mobility of Australian arts and creativity
 - Promote arts experiences in everyday life
- Our arts reflect us
 - Enable activity that connects communities
 - Support creative work that reflects contemporary Australia
 - Support increased diversity in our creative workforce

- Promote diversity across all Australia Council activities
- First Nations arts and culture are cherished
 - Strengthen and embed First Nations arts and culture
 - Grow experiences of First Nations arts and culture
 - Support First Nations young people's artistic and cultural expression
 - Uphold First Nations arts and cultural practitioners' cultural rights
- Arts and creativity are thriving
 - Support viable creative careers and business models
 - Enable risk taking and experimentation in the realisation of new works
 - Develop partnerships to strengthen the cultural and creative industries
 - Promote wellbeing and a safe environment for people working in the arts
- Arts and creativity are valued
 - Advocate for the public value of arts and creativity
 - Advise on arts matters to inform government policy development
 - Lead public discussion about matters relating to arts and creativity
 - Develop evidence that increases understanding of the cultural and creative industries.

Before the COVID-19 pandemic, the cultural and creative industries were already facing significant forces of change and evolution that have meant traditional business models, modes of operation or engagement must be innovated. Just some of these shifts include:

- growing public awareness of the value of First Nations cultures
- rapidly changing and diversifying communities
- new definitions of the marketplace and audience expectations
- universal on-demand access to digital content
- innovation required in the development of content and delivery to reach diverse national and international audiences
- new economic realities.

The cultural and creative industries have been among the hardest hit by the COVID-19 pandemic which will have profound and long-lasting impacts on how the industry operates in the future, not least with regard to digital strategies and mobility of work.

The Council will support the post-COVID-19 pandemic rebuilding of our cultural and creative industries, including continual adaptation to industry change to realise the potential of new models of operation and practice, harnessing diversity and actively cultivating creativity and innovation to generate economic, cultural and social value.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the Council for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the Council's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Australia Council resource statement — Budget estimates for 2022-23 as at Budget October 2022

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
Opening balance/cash reserves at 1 July	8,097	12,087
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	219,794	220,531
Total annual appropriations	219,794	220,531
Total funds from Government	219,794	220,531
Funds from other sources		
Interest	207	300
Sale of goods and services	11	10
Other	3,360	400
Total funds from other sources	3,578	710
Total net resourcing for Australia Council	231,469	233,328
Average staffing level (number)	96	108

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2022-23, Supply Bill (No. 3) 2022-23 and Supply Act (No. 1) 2022-23.

Australia Council is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (a non-corporate Commonwealth entity), which are then paid to Australia Council and are considered 'departmental' for all purposes.

1.3 Budget measures

Budget measures relating to the Council are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: Australia Council October 2022-23 Budget measures
Part 1: Measures announced since the 2022-23 March Budget

	Program	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
Payment measures						
Supporting the Arts	1.1					
Departmental payment		-	-	4,960	5,080	5,176
Total		-	-	4,960	5,080	5,176
Total payment measures						
Departmental		-	-	4,960	5,080	5,176
Total		-	-	4,960	5,080	5,176

Prepared on a Government Finance Statistics (Underlying Cash) basis.

Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measure described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in annual reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the Council can be found at:

<https://australiacouncil.gov.au/about-us/strategy-and-corporate-plan/>

The most recent annual performance statement can be found at:

<https://australiacouncil.gov.au/about-us/corporate-documents/annual-reports/>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Supporting Australian artists and arts organisations to create and present excellent art that is accessed by audiences across Australia and abroad

Budgeted expenses for Outcome 1

This table shows how much the Council intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.1: To champion and invest in Australian arts and creativity					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	219,794	220,531	235,977	241,259	245,466
Revenues from other independent sources	3,578	710	1,300	700	1,300
Total expenses for Program 1.1	223,372	221,241	237,277	241,959	246,766
Outcome 1 totals by resource type					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	219,794	220,531	235,977	241,259	245,466
Revenues from other independent sources	3,578	710	1,300	700	1,300
Total expenses for Outcome 1	223,372	221,241	237,277	241,959	246,766
	2021-22	2022-23			
Average staffing level (number)	96	108			

Table 2.1.2: Performance measure for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 – Supporting Australian artists and arts organisations to create and present excellent art that is accessed by audiences across Australia and abroad		
Program 1.1 – To champion and invest in Australian arts through grants and initiatives that foster and develop Australia's arts sector and raise the profile of Australian arts nationally and internationally.		
Key Activities	Administering the Government's National Performing Arts Partnership Framework. Administering Government programs, including National Regional Touring Programs and the Visual Arts and Craft Strategy. Undertaking research and knowledge management activity to inform policy and program analysis and awareness of Australia's arts sector. Delivering an integrated suite of programs that support artists and arts organisations across the arts sector, including: <ul style="list-style-type: none"> • Peer assessed grant funding for individual artists, groups and arts organisations • Four Year core program funding for small-to-medium arts organisations • Strategic national and international market, audience and artistic development activity • Capacity building activity for arts leaders and organisations • First Nations arts initiatives. 	
Year	Performance measures	Expected Performance Results
Prior year 2021-22	Live attendances at Australia Council supported activities in Australia	Target: 15 million Actual: 10.3 million Target not met
	New Australian artistic works with a public outcome (performed, exhibited, published or recorded) supported	Target: 4,500 works Actual: 14,290 works Target met
	Number of applications for culturally diverse projects and events supported and total amount invested	Target: 200 applications supported with \$8 million investment Actual: 466 applications with \$24.8 million investment Target met
	New Australian artworks supported	Target: 5,700 artworks Actual: 16,215 artworks Target met
	Total amount invested in projects creating new Australian artwork	Target: \$7.5 million Actual: \$10.2 million Target met

Year	Performance measures	Expected Performance Results
Prior year 2021-22 cont.	Number of initiatives delivered that strengthen ties with other countries	Target: 15 initiatives Actual: 38 initiatives Target met
	Number of countries where Australia Council supported arts activities are delivered	Target 25 countries Actual: 26 countries Target met
Year	Performance measures	Planned Performance Results
Budget year 2022-23	Live attendances at Australia Council supported activities in Australia	15 million
	New Australian artistic works with a public outcome (performed, exhibited, published or recorded) supported	4,500 works
	Number of applications for culturally diverse projects and events supported and total amount invested	250 applications supported with \$10 million investment
	Number of applications for First Nations projects and events supported and total amount invested	180 applications supported with \$13 million investment
	New Australian artworks supported	5,700 works
	Total amount invested in projects creating new Australian artwork	\$7.5 million
	Number of initiatives delivered that strengthen ties with other countries	15 initiatives
	Number of countries where Australia Council supported arts activities are delivered	25 countries
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the Council's finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

The Council's 2022–23 Budget has been built on the principle of a balanced, breakeven budget, that is, annual expense matches the annual revenue forecast to be received.

Comprehensive income statement

The Council's base appropriation will increase by \$0.7 million in 2022-23, from \$219.8 million to \$220.5 million. The net increase is due to indexation (net of the applicable annual efficiency dividend), offset by a decrease relating to the Playing Australia Program. In 2021-22 there was a one-off uplift of \$3.6 million to the Playing Australia program, consequently the appropriation has reduced by a similar amount in 2022-23.

Other revenue for 2022–23 includes returned grant monies and interest income (\$0.6 million).

The Council's total expenses are budgeted at \$221.2 million, compared to \$223.0 million in 2021–22 and comprise:

- grant expenditure of \$193.1 million budgeted to support individual artists, National Performing Arts Partnership Framework organisations, small to medium arts organisations and for initiatives to increase national and international audiences and markets for Australian arts. Budgeted expenditure will decrease by \$5.0 million, largely due to the reduction in funding received for the Playing Australia program and the reduction in returned grant monies. Additional funding for Playing Australia of \$3.6 million was received in 2021-22 (as referred to above). Returned grant monies in 2021-22 were \$2.1 million compared to \$0.3 million budgeted for 2022-23.
- supplier expenses of \$10.8 million, will increase by \$1.8 million in 2022–23 as a decrease in expenditure for the Venice Biennale exhibition is offset by increased travel and program costs. The Venice Biennale exhibition is held every two years, and travel and program costs are budgeted at pre Covid levels.
- depreciation and amortisation expenses of \$2.5 million in 2022-23 are \$0.4 million lower than 2021-22 due to reduced capital expenditure in 2020-21 and 2021-22.
- employee benefits expense of \$14.7 million, will increase by \$1.9 million in 2022-23, due to vacancies in 2021-22 and expected annual salary increases.

Budgeted Departmental balance sheet

Financial assets are budgeted at \$14.0 million with cash and cash equivalent balances expected to be \$12.1 million by the end of the year.

Non-financial assets are budgeted to decrease to \$22.3 million due to depreciation of \$2.5 million offsetting capital expenditure of \$1.0 million.

The capital expenditure investment in 2022–23 is predominantly business systems and equipment.

Reserves (other than retained surplus), remain level at \$9.7 million at 30 June 2023 and comprise \$6.3 million of private sector donation income received for the rebuild of the Venice Pavilion (completed in 2015) and \$3.4 million in the asset revaluation reserve.

3.2. Budgeted financial statements tables**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	12,804	14,664	17,676	18,206	18,752
Suppliers	9,046	10,844	13,088	12,650	13,596
Grants	198,148	193,140	203,911	208,492	211,804
Depreciation and amortisation	2,869	2,465	2,492	2,520	2,542
Finance costs	145	128	110	91	72
Total expenses	223,012	221,241	237,277	241,959	246,766
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Interest	207	300	300	300	300
Sublease income	11	10	-	-	-
Other	3,360	400	1,000	400	1,000
Total own-source revenue	3,578	710	1,300	700	1,300
Total own-source income	3,578	710	1,300	700	1,300
Net (cost of)/contribution by services	(219,434)	(220,531)	(235,977)	(241,259)	(245,466)
Revenue from Government	219,794	220,531	235,977	241,259	245,466
Surplus/(deficit) attributable to the Australian Government	360	-	-	-	-
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation surplus	18	-	-	-	-
Total other comprehensive income	18	-	-	-	-
Total comprehensive income/(loss)	378	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	378	-	-	-	-
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) - as per statement of comprehensive income	378	-	-	-	-
plus: depreciation/amortisation expenses for ROU assets ^(a)	1,584	1,584	1,583	1,584	1,583
less: lease principal repayments ^(a)	(1,368)	(1,456)	(1,547)	(1,643)	(1,741)
Net cash operating surplus/ (deficit)	594	128	36	(59)	(158)

Prepared on Australian Accounting Standards basis.

(a) Applies leases under AASB 16 Leases.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	12,087	12,116	12,717	13,353	13,915
Trade and other receivables	1,834	1,834	1,834	1,834	1,834
Total financial assets	13,921	13,950	14,551	15,187	15,749
Non-financial assets					
Land and buildings	20,352	18,297	16,242	14,187	12,133
Property, plant and equipment	2,641	3,174	3,059	2,927	2,773
Intangibles	211	248	270	178	83
Prepayments	609	609	609	609	609
Total non-financial assets	23,813	22,328	20,180	17,901	15,598
Total assets	37,734	36,278	34,731	33,088	31,347
LIABILITIES					
Payables					
Suppliers	788	788	788	788	788
Grants	2,724	2,724	2,724	2,724	2,724
Other payables	1,597	1,597	1,597	1,597	1,597
Total payables	5,109	5,109	5,109	5,109	5,109
Interest bearing liabilities					
Leases	12,601	11,145	9,598	7,955	6,214
Total interest-bearing liabilities	12,601	11,145	9,598	7,955	6,214
Provisions					
Employee provisions	2,246	2,246	2,246	2,246	2,246
Other provisions	770	770	770	770	770
Total provisions	3,016	3,016	3,016	3,016	3,016
Total liabilities	20,726	19,270	17,723	16,080	14,339
Net assets	17,008	17,008	17,008	17,008	17,008
EQUITY					
Reserves	9,688	9,688	9,688	9,688	9,688
Retained surplus (accumulated deficit)	7,320	7,320	7,320	7,320	7,320
Total equity	17,008	17,008	17,008	17,008	17,008

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained earnings	Asset revaluation reserve	Other reserves	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2022				
Balance carried forward from previous period	7,320	3,365	6,323	17,008
Adjusted opening balance	7,320	3,365	6,323	17,008
Estimated closing balance as at 30 June 2023	7,320	3,365	6,323	17,008
Closing balance attributable to the Australian Government	7,320	3,365	6,323	17,008

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	219,794	220,531	235,977	241,259	245,466
Receipts from Government	154	-	-	-	-
Sale of goods and rendering of services	11	10	-	-	-
Interest	201	300	300	300	300
Net GST received	19,796	18,359	19,531	19,902	20,287
Other	3,836	400	1,000	400	1,000
Total cash received	243,792	239,600	256,808	261,861	267,053
Cash used					
Employees	12,700	14,664	17,676	18,206	18,752
Suppliers	10,523	11,820	14,266	13,789	14,820
Interest payments on lease liability	145	128	110	91	72
Other	215,691	210,523	222,263	227,256	230,866
Total cash used	239,059	237,135	254,315	259,342	264,510
Net cash from/(used by) operating activities	4,733	2,465	2,493	2,519	2,543
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of non-financial assets	689	-	-	-	-
Total cash received	689	-	-	-	-
Cash used					
Purchase of property, plant and equipment and intangibles	64	980	345	240	240
Total cash used	64	980	345	240	240
Net cash from/(used by) investing activities	625	(980)	(345)	(240)	(240)
FINANCING ACTIVITIES					
Cash used					
Principal payments on lease liability	1,368	1,456	1,547	1,643	1,741
Total cash used	1,368	1,456	1,547	1,643	1,741
Net cash from/(used by) financing activities	(1,368)	(1,456)	(1,547)	(1,643)	(1,741)
Net increase/(decrease) in cash held	3,990	29	601	636	562
Cash and cash equivalents at the beginning of the reporting period	8,097	12,087	12,116	12,717	13,353
Cash and cash equivalents at the end of the reporting period	12,087	12,116	12,717	13,353	13,915

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental resources ^(a)	64	980	345	240	240
TOTAL	64	980	345	240	240
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	64	980	345	240	240
Total cash used to acquire assets	64	980	345	240	240

Prepared on Australian Accounting Standards basis.

- (a) Funded from annual appropriations and may include donations and contributions, gifts, internally generated assets, and proceeds from the sale of assets.

Table 3.6: Statement of departmental asset movements (Budget year 2022-23)

	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2022					
Gross book value	149	9,270	4,850	888	15,157
Gross book value - ROU assets	-	15,835	-	-	15,835
Accumulated depreciation/amortisation and impairment	-	(420)	(2,209)	(677)	(3,306)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(4,482)	-	-	(4,482)
Opening net book balance	149	20,203	2,641	211	23,204
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase - appropriation ordinary annual services ^(a)	-	-	731	249	980
Total additions	-	-	731	249	980
Other movements					
Depreciation/amortisation expense	-	(471)	(198)	(212)	(881)
Depreciation/amortisation on ROU assets	-	(1,584)	-	-	(1,584)
Total other movements	-	(2,055)	(198)	(212)	(2,465)
As at 30 June 2023					
Gross book value	149	9,270	5,581	1,137	16,137
Gross book value - ROU assets	-	15,835	-	-	15,835
Accumulated depreciation/amortisation and impairment	-	(891)	(2,407)	(889)	(4,187)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(6,066)	-	-	(6,066)
Closing net book balance	149	18,148	3,174	248	21,719

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, DCBs or other operational expenses.

Australian Broadcasting Corporation

**Entity resources and planned
performance**

Australian Broadcasting Corporation

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Australian Broadcasting Corporation

Section 1: Entity overview and resources

1.1 Strategic direction statement

The Australian Broadcasting Corporation (ABC) is one of the country's largest and most important cultural institutions. As the primary national public broadcaster, it reflects Australia's national identity and cultural diversity, informs and educates, facilitates public debate and fosters the performing arts.

The ABC plays a significant role in the lives of all Australians, not only through the broadcasting and digital media services it delivers, but also through direct engagement with local communities around the country. It also underpins the creative industries and Australia's wider economy by buying services from writers, directors, actors, production companies and the businesses that serve them. Through its international services, it projects Australia's national values and identity to a wider world.

The ABC's place in the Australian media environment is distinctive because of its Charter (section 6 of the *Australian Broadcasting Corporation Act 1983* (the ABC Act)). The Charter and other provisions of the ABC Act give the ABC particular responsibilities, such as providing independent news and information. The ABC Act guarantees the editorial and administrative independence of the ABC from the Government. The ABC Board is charged with a number of duties, including 'to ensure the functions of the Corporation are performed efficiently and with maximum benefit to the people of Australia', and 'to maintain the independence and integrity of the Corporation'.

The functions of the ABC, set out in section 6(1) of the ABC Act, are:

- To provide, within Australia, innovative and comprehensive broadcasting services of a high standard as part of the Australian broadcasting system, consisting of national, commercial and community sectors and to provide:
 - broadcasting programs that contribute to a sense of national identity and inform and entertain, and reflect the cultural diversity of, the Australian community
 - broadcasting programs of an educational nature
- To transmit to countries outside Australia, broadcasting programs of news, current affairs, entertainment and cultural enrichment that will:
 - encourage awareness of Australia and an international understanding of Australian attitudes on world affairs
 - enable Australian citizens living or travelling outside Australia to obtain information about Australian affairs and Australian attitudes on world affairs
- To provide digital media services
- To encourage and promote the musical, dramatic and other performing arts in Australia.

The ABC provides unique and often critically important points of connection and support for communities throughout Australia. These include arrangements with Federal and State and Territory authorities for the provision of emergency services information when local communities are affected by natural disasters.

The ABC is guided by its Five-Year Plan, which was released in June 2020. The ABC's Five-Year Plan responds to the societal, technological and economic changes that the nation is experiencing, including the challenges confronting the media sector and the opportunities to better serve all Australians.

The ABC is committed to maintaining its position as the nation's most trusted source of news; it will place greater focus on being easier to access and experience on digital platforms and devices; it will seek to strengthen connections in local communities; and will prioritise quality over quantity. In an environment where audiences can take their pick of devices and content from around the world, the ABC will offer a place where Australian voices will be heard, and it will deliver entertainment that reflects the lives and experiences of Australians. From drama to music to the arts, the ABC will reflect Australian identity, celebrate Australian talent, and support the local creative sector.

The ABC will be a creative, flexible, efficient and accountable organisation that ensures resources are targeted at meeting priority audience needs and expectations, and will be focused on investing in the workforce of the future, including by attracting and retaining talented staff who can deliver the content and strategic objectives of the ABC's Five-Year Plan.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the ABC for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the ABC's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: ABC resource statement — Budget estimates for 2022-23 as at Budget October 2022

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
Opening balance/cash reserves at 1 July	5,797	5,748
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	1,070,097	1,107,158
Total annual appropriations	1,070,097	1,107,158
Total funds from Government	1,070,097	1,107,158
Funds from other sources		
Interest	1,063	3,715
Sale of goods and services	63,833	72,109
Other	32,957	94,165
Total funds from other sources	97,853	169,989
Total net resourcing for ABC	1,173,747	1,282,895
	2021-22	2022-23
Average staffing level (number)	4,194	4,213

All figures shown above are GST exclusive – these may not match figures in the cash flow statement.

Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2022-23, Supply Bill (No. 3) 2022-23 and Supply Act (No. 1) 2022-23.

The ABC is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (a non-corporate Commonwealth entity), which are then paid to the ABC and are considered 'departmental' for all purposes.

1.3 Budget measures

Budget measures in Part 1 relating to ABC are detailed in October Budget Paper No. 2 and are summarised below.

Table 1.2: ABC October Budget 2022-23 measures

Part 1: Measures announced since the March Budget 2022-23

	Program	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
Payment measures						
Better Funded National Broadcasters	1.1					
Departmental payment		-	21,425	20,925	20,925	20,925
Total		-	21,425	20,925	20,925	20,925
Pacific Security and Engagement Initiatives	1.1					
Departmental payment		-	8,000	8,000	8,000	8,000
Total		-	8,000	8,000	8,000	8,000
Total payment measures						
Departmental		-	29,425	28,925	28,925	28,925
Total		-	29,425	28,925	28,925	28,925

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the ABC can be found at:

https://about.abc.net.au/wp-content/uploads/2022/08/ABC_CorporatePlan2022_23.pdf

The most recent annual performance statement is included in the most recent annual report, which can be found at:

<https://about.abc.net.au/how-the-abc-is-run/reports-and-publications/>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Informed, educated and entertained audiences – throughout Australia and overseas – through innovative and comprehensive media and related services

Budgeted expenses for Outcome 1

This table shows how much ABC intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.1: ABC General Operational Activities					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	880,561	915,754	935,485	976,363	980,735
Expenses not requiring appropriation in the Budget year	260	233	221	219	-
Revenues from other independent sources	68,463	79,939	80,536	82,611	85,239
Total expenses for Program 1.1	949,284	995,926	1,016,242	1,059,193	1,065,974
Program 1.2: ABC Transmission and Distribution Services					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	189,536	191,404	196,309	206,184	211,473
Expenses not requiring appropriation in the Budget year	2,013	2,540	1,632	672	-
Total expenses for Program 1.2	191,549	193,944	197,941	206,856	211,473
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	1,070,097	1,107,158	1,131,794	1,182,547	1,192,208
Expenses not requiring appropriation in the Budget year	2,273	2,773	1,853	891	-
Revenues from other independent sources	68,463	79,939	80,536	82,611	85,239
Total expenses for Outcome 1	1,140,833	1,189,870	1,214,183	1,266,049	1,277,447
	2021-22	2022-23			
Average staffing level (number)	4,194	4,213			

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

Table 2.1.2: Performance measure for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 – Informed, educated and entertained audiences – throughout Australia and overseas – through innovative and comprehensive media and related services		
Program 1.1 – ABC General Operational Activities		
The ABC will provide Australian and international audiences with innovative and high-quality radio, television and digital media services		
Key Activities ^(a)	To inform, entertain, and educate Australian and international audiences by creating and curating content that reflects the diversity of the Australian community.	
Year	Performance measures	Expected Performance Results
Prior year 2021-22	Awareness of the ABC among all Australians	95% (Target: 96%) Target not met
	Weekly active digital users	17 million (Target: 14.2 million) Target met
	The ABC is trusted by all Australians	77% (Target: 80%) Target not met
	Quality and distinctiveness	Quality: 88% (Target: 87%) Target met Distinctiveness: 82% (Target 85%) Target not met
Year	Performance measures ^(b)	Planned Performance Results
Budget year 2022-23	<i>Perceptions of ABC Value to the Australian Community</i>	80%
	Weekly active digital users	18.3 million
	<i>The ABC is Australia's most trusted media source</i>	Trust in ABC is 10% higher than Commercial TV/ Radio
	Quality and distinctiveness	Quality: 88% Distinctiveness: 85%
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

(a) Refers to updated key activities reflected in the 2022-23 Corporate Plan.

(b) Refers to updated performance measures (shown in italics) reflected in the 2022-23 Corporate Plan.

Program 1.2 – ABC Transmission and Distribution Services The ABC will manage the broadcast and transmission of its radio and television services within Australia to maximise availability to audiences.		
Key Activities ^(a)	The broadcast and transmission of the ABC's radio and television services.	
Year	Performance measures	Expected Performance Results
Prior year 2021-22	Percentage of the Australian population who are able to receive ABC analog radio transmissions	100% (Target: At least 99%) Target met
	Degree to which the eight state and territory capital cities have access to ABC digital radio transmissions	100% (Target: 100%) Target met
	Percentage of Australian homes able to receive ABC digital television transmissions ^(b)	100% (Target: 100%) Target met
Year	Performance measures	Planned Performance Results
Budget year 2022-23	<i>Percentage of the Australian population who are able to receive ABC analog radio transmissions</i>	<i>At least 99%</i>
	<i>Degree to which the eight state and territory capital cities have access to ABC digital radio transmissions</i>	<i>100%</i>
	<i>Percentage of Australian homes able to receive ABC digital television transmissions ^(b)</i>	<i>100%</i>
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

(a) Refers to updated key activities reflected in the 2022-23 Corporate Plan.

(b) Reporting of actuals will include the percentage reach for ABC digital television using terrestrial services (excluding satellite).

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of ABC's finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

The ABC's forward budgeted financial statements have been prepared to reflect the ABC's operational business outlook as it continues to focus on achieving the goals and objectives set out in the ABC Five-Year Plan 2020-2025.

The ABC is budgeting for an operating deficit of \$2.8 million in 2022-23 including the impact of accounting standard AASB 16 on leasing. The operating result excluding leasing transactions is a net break-even position, as reflected in the net cash appropriation arrangements note to Table 3.1.

Total revenue from Government is budgeted at \$1,107.2 million in 2022-23, an increase of \$37.1 million from 2021-22. This reflects the net impact of government indexation parameter adjustments as well as continued funding for Enhanced News and additional funding for Audio Description, A Better Funded ABC, Double J Feasibility Study and Indo-Pacific Broadcasting Strategy.

Own-source budgeted revenues of \$79.9 million in 2022-23 are principally comprised of revenues from ABC commercial activities, as well as other minor amounts from co-production arrangements, facilities hire, services provided, interest and commissions. These revenues are largely offset by related costs of sales or represent recoveries of costs incurred or are invested in content.

Total expenses are budgeted at \$1,189.9 million in 2022-23, a net increase of \$49.0 million from 2021-22. This includes the net impact of salary and wages increases, additional expenditure related to increased revenue from Government, leasing transactions, savings initiatives and program amortisation costs.

The ABC's budgeted net asset position for 2022-23 of \$1.1 billion represents a decrease of \$2.8 million from the estimated actual for 2021-22, reflecting the budgeted operating deficit for 2022-23, which includes the impact of leasing transactions.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	538,840	553,308	551,243	557,600	558,277
Suppliers	449,355	483,742	510,098	553,074	564,034
Depreciation and amortisation	142,941	144,923	145,877	149,387	150,062
Finance costs	6,138	7,897	6,965	5,988	5,074
Write-down and impairment of assets	3,472	-	-	-	-
Losses from asset sales	87	-	-	-	-
Total expenses	1,140,833	1,189,870	1,214,183	1,266,049	1,277,447
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	62,620	72,109	72,701	74,574	76,750
Interest	1,401	3,715	3,673	3,549	3,611
Other	6,085	4,115	4,162	4,488	4,878
Total own-source revenue	70,106	79,939	80,536	82,611	85,239
Gains					
Sale of assets	-	(1,274)	-	-	-
Gain on lease disposal	117	-	-	-	-
Other	874	1,274	-	-	-
Total gains	991	-	-	-	-
Total own-source income	71,097	79,939	80,536	82,611	85,239
Net (cost of)/ contribution by services	(1,069,736)	(1,109,931)	(1,133,647)	(1,183,438)	(1,192,208)
Revenue from Government	1,070,097	1,107,158	1,131,794	1,182,547	1,192,208
Surplus/(deficit) attributable to the Australian Government	361	(2,773)	(1,853)	(891)	-
Income tax expense	245	-	-	-	-
Surplus after Tax	116	(2,773)	(1,853)	(891)	-
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation surplus	55,219	-	-	-	-
Total other comprehensive income	55,219	-	-	-	-
Total comprehensive income/(loss)	55,335	(2,773)	(1,853)	(891)	-
Total comprehensive income/(loss) attributable to the Australian Government	55,335	(2,773)	(1,853)	(891)	-

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Total comprehensive income/(loss) - as per statement of comprehensive income	55,335	(2,773)	(1,853)	(891)	-
plus: depreciation/amortisation expenses for ROU assets ^(a)	62,293	61,322	60,884	60,537	60,026
less: gain on lease disposal	(117)	-	-	-	-
less: change in asset revaluation surplus	(55,219)	-	-	-	-
less: lease principal repayments ^(a)	(60,020)	(58,549)	(59,031)	(59,646)	(60,026)
Net cash operating surplus/(deficit)	2,272	-	-	-	-

Prepared on Australian Accounting Standards basis.

(a) Applies leases under AASB 16 Leases.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	5,748	5,748	5,748	5,748	5,748
Trade and other receivables	11,876	11,876	11,876	11,876	11,876
Other investments	237,500	288,901	259,597	247,709	235,686
Other financial assets	4,559	4,559	4,559	4,559	4,559
Total financial assets	259,683	311,084	281,780	269,892	257,869
Non-financial assets					
Land and buildings	649,596	650,057	643,593	632,033	620,852
Property, plant and equipment	686,417	639,560	597,150	547,020	497,059
Intangibles	83,114	103,014	120,308	123,349	126,488
Inventories	123,027	125,576	125,576	135,576	145,576
Prepayment	26,375	26,375	26,375	26,375	26,375
Other non-financial assets	4,157	4,157	4,157	4,157	4,157
Total non-financial assets	1,572,686	1,548,739	1,517,159	1,468,510	1,420,507
Assets held for sale	88,776	-	-	-	-
Total assets	1,921,145	1,859,823	1,798,939	1,738,402	1,678,376
LIABILITIES					
Payables					
Suppliers	82,083	82,083	82,083	82,083	82,083
Other payables	48,048	48,048	48,048	48,048	48,048
Total payables	130,131	130,131	130,131	130,131	130,131
Interest bearing liabilities					
Loans	2,268	2,268	2,268	2,268	2,268
Leases	513,666	455,117	396,086	336,440	276,414
Total interest bearing liabilities	515,934	457,385	398,354	338,708	278,682
Provisions					
Employee provisions	157,232	157,232	157,232	157,232	157,232
Other provisions	6,887	6,887	6,887	6,887	6,887
Total provisions	164,119	164,119	164,119	164,119	164,119
Total liabilities	810,184	751,635	692,604	632,958	572,932
Net assets	1,110,961	1,108,188	1,106,335	1,105,444	1,105,444
EQUITY					
Parent entity interest					
Contributed equity	93,640	93,640	93,640	93,640	93,640
Reserves	837,117	837,117	837,117	837,117	837,117
Retained surplus (accumulated deficit)	180,204	177,431	175,578	174,687	174,687
Total parent entity interest	1,110,961	1,108,188	1,106,335	1,105,444	1,105,444
Total equity	1,110,961	1,108,188	1,106,335	1,105,444	1,105,444

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2022				
Balance carried forward from previous period	180,204	837,117	93,640	1,110,961
Adjusted opening balance	180,204	837,117	93,640	1,110,961
Comprehensive income				
Surplus/(deficit) for the period	(2,773)	-	-	(2,773)
Total comprehensive income	(2,773)	-	-	(2,773)
Estimated closing balance as at 30 June 2023	177,431	837,117	93,640	1,108,188
Closing balance attributable to the Australian Government	177,431	837,117	93,640	1,108,188

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	1,070,097	1,107,158	1,131,794	1,182,547	1,192,208
Sale of goods and rendering of services	63,833	72,109	72,701	74,574	76,750
Interest	1,063	3,715	3,673	3,549	3,611
Net GST received	48,591	64,091	65,806	68,633	69,723
Other	6,744	4,115	4,162	4,488	4,878
Total cash received	1,190,328	1,251,188	1,278,136	1,333,791	1,347,170
Cash used					
Employees	533,148	553,308	551,243	557,600	558,277
Suppliers	473,177	487,565	510,098	563,074	574,034
Borrowing costs	65	-	-	-	-
Net GST paid	50,116	64,091	65,806	68,633	69,723
Interest payments on lease liability	6,073	7,897	6,965	5,988	5,074
Total cash used	1,062,579	1,112,861	1,134,112	1,195,295	1,207,108
Net cash from/(used by) operating activities	127,749	138,327	144,024	138,496	140,062
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of property, plant and equipment	26,313	90,050	-	-	-
Investments	67,000	-	-	-	-
Total cash received	93,313	90,050	-	-	-
Cash used					
Purchase of property, plant and equipment and intangibles	68,747	118,427	114,297	90,738	92,059
Investments	91,900	51,401	(29,304)	(11,888)	(12,023)
Total cash used	160,647	169,828	84,993	78,850	80,036
Net cash from/(used by) investing activities	(67,334)	(79,778)	(84,993)	(78,850)	(80,036)
FINANCING ACTIVITIES					
Cash received					
Other	325	-	-	-	-
Total cash received	325	-	-	-	-
Cash used					
Repayments of borrowings	769	-	-	-	-
Principal payments on lease liability	60,020	58,549	59,031	59,646	60,026
Total cash used	60,789	58,549	59,031	59,646	60,026
Net cash from/(used by) financing activities	(60,464)	(58,549)	(59,031)	(59,646)	(60,026)
Net increase/(decrease) in cash held	(49)	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	5,797	5,748	5,748	5,748	5,748
Cash and cash equivalents at the end of the reporting period	5,748	5,748	5,748	5,748	5,748

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental resources ^(a)	68,747	118,427	114,297	90,738	92,059
TOTAL	68,747	118,427	114,297	90,738	92,059
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	68,747	118,427	114,297	90,738	92,059
Total cash used to acquire assets	68,747	118,427	114,297	90,738	92,059

Prepared on Australian Accounting Standards basis.

(a) Funded from annual appropriations and may include internally developed assets and proceeds from the sale of assets.

Table 3.6: Statement of departmental asset movements (Budget year 2022-23)

	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	L&B, IP&E held for sale	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2022						
Gross book value	222,879	446,520	601,433	194,989	88,776	1,554,597
Gross book value - ROU assets	22,680	9,532	681,239	-	-	713,451
Accumulated depreciation/ amortisation and impairment	-	(46,146)	(416,548)	(111,875)	-	(574,569)
Accumulated depreciation/ amortisation and impairment - ROU assets	(727)	(5,142)	(179,707)	-	-	(185,576)
Opening net book balance	244,832	404,764	686,417	83,114	88,776	1,507,903
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation ordinary annual services ^(a)	-	25,922	35,528	56,977	-	118,427
Total additions	-	25,922	35,528	56,977	-	118,427
Other movements						
Assets held for sale or in a disposal group held for sale	72,040	18,010	-	-	(90,050)	-
Depreciation/ amortisation expense	-	(24,180)	(22,344)	(37,077)	-	(83,601)
Depreciation/ amortisation on ROU assets	(243)	(1,038)	(60,041)	-	-	(61,322)
From disposal of entities or operations (including restructuring)	(72,040)	(18,010)	-	-	-	(90,050)
Other	-	-	-	-	1,274	1,274
Total other movements	(243)	(25,218)	(82,385)	(37,077)	(88,776)	(233,699)
As at 30 June 2023						
Gross book value	222,879	472,442	616,961	251,966	-	1,584,248
Gross book value - ROU assets	22,680	9,532	681,239	-	-	713,451
Accumulated depreciation/ amortisation and impairment	-	(70,326)	(418,892)	(148,952)	-	(658,170)
Accumulated depreciation/ amortisation and impairment - ROU assets	(970)	(6,180)	(239,748)	-	-	(246,898)
Closing net book balance	244,589	405,468	639,560	103,014	-	1,392,631

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses or other operational expenses.

Australian Communications and Media Authority

**Entity resources and planned
performance**

Australian Communications and Media Authority

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Australian Communications and Media Authority

Section 1: Entity overview and resources

1.1 Strategic direction statement

The Australian Communications and Media Authority (ACMA) is Australia's regulator for telecommunications, broadcasting, radiocommunications, unsolicited communications and certain online content. The ACMA's purpose is to contribute to maximising the economic and social benefits of communications infrastructure, content and services for Australia, we do this by:

- maintaining, enforcing, and improving regulation to drive industry performance and protect consumers
- managing public resources to enable industry to deliver services to the community.

Australians rely on communications networks, broadcasting and online media, and digital technologies to access information and essential services. This reliance does, however, increase the risks that Australians are exposed to, such as the impact of exposure to mis and disinformation online and threats of identity theft.

Interconnectivity and communications mobility are integral to the lives of all Australians and there is growing demand for larger amounts of data and faster, more reliable internet connections, requiring significant, ongoing infrastructure investments by telecommunications companies.

The ongoing growth in consumer use of digital platforms continues to cause disruption to consumption of traditional broadcast media. Boundaries between digital platforms and traditional broadcast media are increasingly blurred and there is a greater focus on the appropriate regulatory framework for content delivered over all platforms.

To achieve the outcome of 'a communications and media environment that balances the needs of the industry and the Australian community through regulation, education and advice' the ACMA has adopted the following two key activities that are outlined in its Corporate Plan:

- support an efficient and reliable communications infrastructure
- build consumer trust in the use of communications content and services.

The Office of the eSafety Commissioner (eSafety) is Australia's independent regulator for online safety. Its purpose is to help safeguard Australians at risk from online harms and to promote safer, more positive online experiences, in accordance with the *Online Safety Act 2021*.

eSafety achieves its purpose through three key pillars: prevention; protection; and proactive and systemic change.

- **Prevention:** Using a solid evidence base, eSafety designs and delivers educational materials to prevent online harms, working with key sectors and community members to build user capability and resilience through training programs, awareness raising and referrals.
- **Protection:** eSafety remediates online harms through investigations and regulatory schemes, working with industry to build accountability and compliance in response to reported and identified harms.
- **Proactive and systemic change:** eSafety promotes proactive and systemic change, working with online industries, users, educators, governments and their agencies to reduce the threat surface for online harms, lift overall standards of online safety across industry and to deliver more positive online experiences for Australians.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the ACMA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the ACMA's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: ACMA resource statement — Budget estimates for 2022-23 as at October Budget 2022

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
Departmental		
Annual appropriations - ordinary annual services ^(a)		
Prior year appropriations available	40,959	48,384
Departmental appropriation ^(b)	121,382	130,788
s74 External Revenue ^(c)	398	100
Departmental capital budget ^(d)	15,788	8,102
Total departmental annual appropriations	178,527	187,374
Special accounts ^(e)		
Opening balance	4,453	12,513
Appropriation receipts ^(f)	44,636	42,761
Non-appropriation receipts	410	-
Total special accounts	49,499	55,274
less departmental appropriations drawn from annual/special appropriations and credited to special accounts	36,986	42,761
Total departmental resourcing	191,040	199,887

Table 1.1: ACMA resource statement — Budget estimates for 2022-23 as at October Budget 2022 (continued)

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
Administered		
Annual appropriations - ordinary annual services ^(a)		
Prior year appropriations available ^(b)	2,250	-
Outcome 1	6,694	8,214
Total administered annual appropriations	8,944	8,214
Administered special appropriations		
Outcome 1 ^(g)	8,636	8,300
Total administered special appropriations	8,636	8,300
Total administered resourcing	17,580	16,514
Total resourcing for the ACMA	208,620	216,401
	2021-22	2022-23
Average staffing level (number)	518	523

Prepared on a resourcing (that is, appropriations available) basis.

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23, Supply Bill (No. 3) 2022-23 and Supply Act (No. 1) 2022-23.

(b) Excludes Departmental capital budget (DCB).

(c) Estimated external revenue receipts under section 74 of the PGPA Act.

(d) Departmental capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.

(e) Excludes trust moneys held in Services for Other Entities and Trust Moneys (SOETM) and other special accounts. For further information on special accounts, please refer to Budget Paper No. 4 - Agency Resourcing. Please also see Table 2.1.1 for further information on outcome and program expenses broken down by various funding sources, e.g. annual appropriations, special appropriations and special accounts.

(f) Amounts credited to the special accounts from the ACMA's annual and special appropriations.

(g) Includes section 77 refunds under the PGPA Act which are not included as expenditure.

1.3 Budget measures

Budget measures relating to the ACMA are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: ACMA October 2022-23 Budget measures

Part 1: Measures announced since the 2022-23 March Budget

	Program	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
Payment measures						
Australian Communications and Media Authority - spectrum management ^(a)	1.1					
Departmental payment		-	2,050	9,559	8,856	5,814
Total		-	2,050	9,559	8,856	5,814
Responsible Investment to Grow Our Regions ^(b)	1.1					
Departmental payment		-	350	108	-	-
Total		-	350	108	-	-
Total payment measures						
Departmental		-	2,400	9,667	8,856	5,814
Total		-	2,400	9,667	8,856	5,814

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

(a) Including capital funding of \$0.637 million in 2022-23, \$6.312 million in 2023-24, \$5.718 million in 2024-25, and \$2.600 million in 2025-26.

(b) This is a cross-agency measure and includes capital funding of \$0.058 million in 2022-23.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the ACMA can be found at:

<https://www.acma.gov.au/publications/2022-08/plan/corporate-plan-2022-23>

The most recent annual performance statement can be found at:

<https://acma.gov.au/annualreport>

The most recent corporate plan for eSafety can be found at:

<https://www.esafety.gov.au/about-us/who-we-are/corporate-plan-2022-23>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: A communications and media environment that balances the needs of the industry and the Australian community through regulation, education and advice

Linked programs

Department of Infrastructure, Transport, Regional Development, Communications and the Arts

Programs

- Program 5.1 – Digital Technologies and Communications Services Program

Contribution to Outcome 1 made by linked programs

The Department of Infrastructure, Transport, Regional Development, Communications and the Arts (the Department) has responsibility for policy development and advice to promote an innovative and competitive communications sector including administering Portfolio legislation efficiently and effectively. As the regulator of the media and communications sector, the ACMA ensures compliance with the Department's policies and legislation, including:

- enforcing compliance with the *Telecommunications (Industry Levy) Act 2012* for the funding of public interest telecommunications services
- recouping costs of the Consumer Representation Grants Program allocated to the Australian Communications Consumer Action Network (ACCAN) under section 593 of the *Telecommunications Act 1997* and costs related to the management of Australia's membership and engagement with the International Telecommunications Union (ITU), from licensed carriers under the *Telecommunications (Carrier Licence Charges) Act 1997*
- carrying out the ACMA's role in the administration of the Regional Broadband Scheme under the *Telecommunications (Consumer Protection and Service Standards) Act 1999*, including the assessment of individual carrier's levy charge liabilities and collecting the payment of these charges.

Budgeted expenses for Outcome 1

This table shows how much the ACMA intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.1: Communications regulation, planning and licensing					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	-	50	50	50	50
Administered total	-	50	50	50	50
Departmental expenses					
Departmental appropriation	39,133	46,559	46,588	46,264	46,618
s74 External Revenue ^(a)	207	52	52	52	52
Expenses not requiring appropriation in the Budget year ^(b)	3,412	3,412	3,412	3,412	3,412
Departmental total	42,752	50,023	50,053	49,728	50,082
Total expenses for program 1.1	42,752	50,073	50,103	49,778	50,132
Program 1.2: Consumer safeguards, education and information					
Administered expenses					
Special appropriations <i>Telecommunications Act 1997</i> ^(c)	35	300	300	300	300
Administered total	35	300	300	300	300
Departmental expenses					
Departmental appropriation	36,123	41,403	39,908	39,908	40,065
s74 External Revenue ^(a)	191	48	48	48	48
Expenses not requiring appropriation in the Budget year ^(b)	3,150	3,150	3,150	3,150	3,150
Departmental total	39,464	44,601	43,105	43,006	43,263
Total expenses for program 1.2	39,499	44,901	43,405	43,306	43,563

Table 2.1.1: Budgeted expenses for Outcome 1 (continued)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.3: Office of the eSafety Commissioner					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	8,854	8,214	6,020	2,000	2,000
Administered total	8,854	8,214	6,020	2,000	2,000
Departmental expenses					
Departmental appropriation	36,701	42,522	14,725	15,857	16,417
Special accounts					
Non-appropriation receipts	410	-	-	-	-
Appropriation receipts ^(d)	44,636	42,761	14,826	15,960	16,520
less expenses made from appropriations credited to special accounts ^(e)	(36,986)	(42,761)	(14,826)	(15,960)	(16,520)
Expenses not requiring appropriation in the Budget year ^(b)	290	290	290	290	290
Departmental total	45,051	42,812	15,015	16,147	16,707
Total expenses for program 1.3	53,905	51,026	21,035	18,147	18,707
Outcome 1 Totals by appropriation type					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	8,854	8,264	6,070	2,050	2,050
Special appropriations ^(c)	35	300	300	300	300
Total Administered expenses	8,889	8,564	6,370	2,350	2,350
Departmental expenses					
Departmental appropriation	111,957	130,484	101,221	101,929	103,100
s74 External Revenue ^(a)	398	100	100	100	100
Special accounts					
Non-appropriation receipts	410	-	-	-	-
Appropriation receipts ^(d)	44,636	42,761	14,826	15,960	16,520
less expenses made from appropriations credited to special accounts ^(e)	(36,986)	(42,761)	(14,826)	(15,960)	(16,520)
Expenses not requiring appropriation in the Budget year ^(b)	6,852	6,852	6,852	6,852	6,852
Total Departmental expenses	127,267	137,436	108,173	108,881	110,052
Total expenses for Outcome 1	136,156	146,000	114,543	111,231	112,402
	2021-22	2022-23			
Average staffing level (number)	518	523			

Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

- (a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act 2013.
- (b) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, and amortisation expenses.
- (c) The ACMA receives funds through Special Appropriations for refunds under the PGPA Act — s77 and funding for 'Other Trust Monies' which, when used, are not expensed and therefore not included in this table.
- (d) Two measures providing additional funding for the Office of the eSafety Commissioner terminate in 2022-23.
- (e) Appropriations credited to the Online Safety Special Account includes Departmental Capital Budget (DCB).

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

Table 2.1.2: Performance measures for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 – A communications and media environment that balances the needs of the industry and the Australian community through regulation, education and advice		
Program 1.1 – Communications regulation, planning and licensing		
This program contributes to the outcome by the allocation and use of Australia's critical public resources, radiofrequency spectrum and telephone numbers, to maximise their value to the Australian community.		
Key Activities	Key activity 1 - Support an efficient and reliable communications infrastructure.	
Year	Performance measures	Expected Performance Results
Prior year 2021-22 ^(a)	Plan and allocate communications infrastructure resources	Target fully met
	Efficient numbering allocation	Target fully met
	Authorisation and licensing of communications infrastructure providers and individuals	Target fully met
	Compliance and enforcement with communications infrastructure rules	Target fully met
Year	Performance measures	Planned Performance Results
Budget year 2022-23 ^(b)	The ACMA's spectrum planning, allocation and licensing activity meets the needs of the communications industry	<p>The spectrum management work program is informed by ACMA's consultation with spectrum users, industry and government.</p> <p>The progress of delivering the spectrum management work program is published every 6 months.</p> <p>Apparatus licensing issue and renewal decisions meet the statutory requirements.</p> <p>The ACMA's communications infrastructure compliance activities are informed by a risk-based assessment of harm.</p>

Year	Performance measures	Planned Performance Results
Budget year 2022-23 cont. ^(b)	The ACMA's contribution to the international spectrum framework supports the needs of the Australian communications industry	Australia's international engagement activities are informed by the ACMA's consultation with industry and government. The ACMA's international engagement activities at International Telecommunication Union Radiocommunication Sector (ITU-R) and regional meetings support Australia's interests.
	The ACMA's activities contribute to telecommunications infrastructure providers having confidence that they are appropriately authorised and enabled to provide communication services	Telecommunications carrier licensing and submarine cable permit activities meet statutory requirements. Equipment regulation appropriately mitigates the risk of harm to communications networks and people using or working on those networks. Numbering services are available 99% of the time and 99.9% of numbering transactions are processed within 5 seconds.
Forward Estimates 2023-26	As per 2022-23	As per 2022-23
Material changes to Program 1.1 resulting from October 2022-23 Budget Measures: <ul style="list-style-type: none"> Australian Communications and Media Authority Spectrum Management Enhancement Shortland Terrestrial Television Transmission 		

- (a) The actual performance results for the 2021-22 year will be reported in the Annual Performance Statement in the ACMA's 2021-22 Annual Report.
- (b) The ACMA updated its performance measures and targets in its 2022-23 Corporate plan to ensure they are directly linked to the ACMA's purpose, are reliable, verifiable and unbiased.

Program 1.2 – Consumer safeguards, education and information This program contributes to the outcome by ensuring efficient, effective and contemporary safeguards protect users of media and communication services so that the Australian community can confidently use those services.		
Key Activities	Key activity 2 - Build consumer trust in the use of communications content and services.	
Year	Performance measures	Expected Performance Results
Prior year 2021-22 ^(a)	Compliance and enforcement with communications content and services rules	Target mostly met ^(b)
	Establish and maintain the National Self Exclusion Register (NSER)	Target not met ^(c)
	Maintain the Do Not Call Register	Target fully met
	Educate consumers on content and service protections and industry on their obligations	Target mostly met ^(d)

Year	Performance measures	Planned Performance Results
Budget year 2022-23 ^(e)	The ACMA's activities contribute to Australian consumers having confidence in the content and services available to them	80% or more of surveyed consumers report having confidence in the content and services available to them. The national self-exclusion register (NSER) data checking service is available to the wagering industry 99.95% or more of the time for the year. The Do Not Call Register (DNCR) is available to the Australian public 99.5% or more of the time. 95% or more of investigations undertaken are completed within 6 months of the investigation being opened. The ACMA's compliance priorities concerning media and content services are on track or implemented on time.
	The ACMA's activities contribute to Australian consumers having access to diverse media content and services	Enforcement decisions to accept or give agreed measures, enforceable undertakings (EUs), remedial directions or injunctions deliver improved compliance by the relevant regulated entity. Community broadcasting licence renewal decisions are made within the statutory timeframes. Media control notifications and caption order applications are processed within statutory timeframes. Annual compliance results for Australian content and captioning reporting are finalised within 6 months of reports being received.
	The ACMA's activities contribute to Australians' access to a competitive telecommunications market	The ACMA's compliance priorities concerning telecommunications services are on track. Enforcement decisions to accept or give agreed measures, EUs, remedial directions or injunctions deliver improved compliance by the relevant regulated entity.
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

- (a) The actual performance results for the 2021-22 year will be reported in the Annual Performance Statement in the ACMA's 2021-22 Annual Report.
- (b) Two of the three targets were met. The target that was not met relates to target 5.3 which states that 95% or more of investigations are completed within 6 months and all investigations within an average of 4 months. 85% of investigations within the 6-month target timeframe were completed and all investigations were completed within an average of 4 months. The impacts of COVID-19 on the ACMA and regulated entities were a key reason the target was not met.
- (c) The target states that Australians would be able to register on the NSER by the end of 2021–22. The register, now known as BetStop, was not operational by the target date due to a longer procurement process along with delays to ensure the register would meet the stringent security requirements following completion of the Information Security Registered Assessors Program report.
- (d) Two of the three targets were met. The target that was not met relates to target 8.3 which states that finalised investigation or enforcement outcomes are published on the ACMA website within 45 days

unless it is not in the public interest to do so. Of the 140 outcomes published, 101 were published within 45 days. The impact of COVID-19 on the ACMA and regulated entities was a key reason it did not meet this target. A change in the way interactive gambling investigations and enforcement actions were published also affected achieving this measure.

- (e) The ACMA updated its performance measures and targets in the 2022-23 Corporate plan to ensure they are directly linked to the ACMA's purpose, are reliable, verifiable and unbiased.

Program 1.3 – Office of the eSafety Commissioner		
Support positive online experiences through national leadership and administration of statutory schemes and educational and awareness activities that promote online safety for all Australians.		
Key Activities	Improve and promote online safety for Australians.	
Year	Performance measures	Expected Performance Results
Prior year 2021-22	Operation of a complaints scheme to deal with serious cyberbullying affecting Australian children	Target fully met
	Operation of a complaints scheme to deal with image based abuse affecting Australians	Target fully met
	Operation of a complaints scheme for the removal of online content that breaches legislative standards	Target fully met
	Operation of a response capability to block terrorist and extreme violent material in online crisis events	Target fully met
	Promote online safety for all Australians	Target fully met
Year	Performance measures	Planned Performance Results
Budget year 2022-23 ^(a)	Australians are enabled by education, training and resources to prevent online harms.	More than 8,500 participants in front-line and professional learning training sessions. More than 1.4million unique visitors to eSafety websites. Over 90% of Be Connected learners satisfied with training courses
	Educational programs, strategies and tools are based on an understanding of the specific needs of groups most at risk of online harm.	100% of resources informed by research and insights and involve codesign or collaboration with targeted cohorts and/or advocates. Inaugural publication of eSafety online harms assessment. Over 90% of participants in front-line professional learning training sessions rating eSafety's educational and training as relevant or very relevant to their role.

Year	Performance measures	Planned Performance Results
Budget year 2022-23 cont.	eSafety's regulatory decision-making across the four reporting schemes is proportionate, consistent, fair and informed by evidence.	Over 70% of Cyberbullying and Adult Cyber Abuse complaints or reports received, triaged and assigned to an investigator within 3-hour timeframe. Over 90% of Image Based Abuse complaints or reports responded to within two business days. Over 90% of critical Online Content Scheme investigations finalised within two business days.
	eSafety takes effective action to remove material causing online harms.	Over 80% of actionable material from Image Based Abuse, Cyberbullying and Adult Cyber Abuse complaints removed.
	Industry codes are registered, or industry standards are determined.	100% of industry sections have codes registered, or industry standards in place.
	The Basic Online Safety Expectations are operationalised.	Publication of regulatory guidance for relevant industry on the Basic Online Safety Expectations. Initial set of non-periodic reporting notices issued.
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

- (a) eSafety has developed a corporate plan for 2022-23 and has updated the performance measures to those reported.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the ACMA's finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

The ACMA is budgeting for a break-even position in 2022-23 and the forward estimates, excluding depreciation and amortisation expenses, and adjustments for leases under the AASB 16 Leases accounting standard.

Through the 2022-23 October Budget, the ACMA has been appropriated for two additional measures relating to Spectrum Management Enhancement and Shortland Terrestrial Television transmission. These measures provide an additional \$1.7 million in departmental operating funding, and \$0.7 million in capital to the ACMA in 2022-23.

The ACMA completed the 850/900MHz spectrum auction in December 2021. This auction will raise \$2.1 billion in cash receipts to Consolidated Revenue in 2023-24, with the administered revenue recognised the following year on the commencement of these 20-year licences on 1 July 2024. The outcome of the auction is initially recognised as a gain in accordance with AASB 138 Intangible Assets, and subsequently treated as a finance lease from the commencement of the licence under AASB 16 Leases. All proceeds from auctions are returned to consolidated revenue by the ACMA.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	62,882	75,488	59,059	59,092	58,800
Suppliers	40,302	46,104	33,342	34,093	36,831
Depreciation and amortisation ^(a)	15,296	15,296	15,296	15,296	14,086
Finance costs	629	548	476	400	335
Write-down and impairment of assets	93	-	-	-	-
Losses from asset sales	5	-	-	-	-
Total expenses	119,207	137,436	108,173	108,881	110,052
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	1,514	100	100	100	100
Other	23	-	-	-	-
Total own-source revenue	1,537	100	100	100	100
Gains					
Other	90	-	-	-	-
Total Gains	90	-	-	-	-
Total own-source income	1,627	100	100	100	100
Net (cost of)/contribution by services	(117,580)	(137,336)	(108,073)	(108,781)	(109,952)
Revenue from Government	121,382	130,788	101,850	102,896	104,187
Surplus/(deficit) attributable to the Australian Government	3,802	(6,548)	(6,223)	(5,885)	(5,765)
Total comprehensive income/(loss) attributable to the Australian Government	3,802	(6,548)	(6,223)	(5,885)	(5,765)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) - as per statement of comprehensive income	3,802	(6,548)	(6,223)	(5,885)	(5,765)
plus: depreciation/amortisation of assets funded through appropriations (departmental capital budget funding and/or equity injections) ^(a)	6,852	6,852	6,852	6,852	6,852
plus: depreciation/amortisation expenses for ROU assets ^(b)	8,444	8,444	8,444	8,444	7,234
less: lease principal repayments ^(b)	(5,252)	(8,748)	(9,073)	(9,411)	(8,321)
Net cash operating surplus/ (deficit)	13,846	-	-	-	-

Prepared on Australian Accounting Standards basis.

- (a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental capital budget statement.

- (b) Applies to lease arrangements under AASB 16 Leases.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	12,705	12,705	12,705	12,705	12,705
Trade and other receivables	49,329	49,329	49,329	49,329	49,329
Total financial assets	62,034	62,034	62,034	62,034	62,034
Non-financial assets					
Land and buildings	64,815	58,282	49,849	39,116	29,593
Property, plant and equipment	3,693	3,304	2,590	2,615	2,640
Intangibles	20,248	19,976	27,528	35,604	40,623
Other non-financial assets	3,973	3,973	3,973	3,973	3,973
Total non-financial assets	92,729	85,535	83,940	81,308	76,829
Total assets	154,763	147,569	145,974	143,342	138,863
LIABILITIES					
Payables					
Suppliers	5,554	5,554	5,554	5,554	5,554
Other payables	2,773	2,773	2,773	2,773	2,773
Total payables	8,327	8,327	8,327	8,327	8,327
Interest bearing liabilities					
Leases	64,458	55,710	46,637	37,226	28,905
Total interest bearing liabilities	64,458	55,710	46,637	37,226	28,905
Provisions					
Employee provisions	20,900	20,900	20,900	20,900	20,900
Other provisions	2,758	2,758	2,758	2,758	2,758
Total provisions	23,658	23,658	23,658	23,658	23,658
Total liabilities	96,443	87,695	78,622	69,211	60,890
Net assets	58,320	59,874	67,352	74,131	77,973
EQUITY					
Contributed equity	157,024	165,126	178,827	191,491	201,098
Reserves	2,175	2,175	2,175	2,175	2,175
Retained surplus (accumulated deficit)	(100,879)	(107,427)	(113,650)	(119,535)	(125,300)
Total equity	58,320	59,874	67,352	74,131	77,973

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2022				
Balance carried forward from previous period	(100,879)	2,175	157,024	58,320
Adjusted opening balance	(100,879)	2,175	157,024	58,320
Comprehensive income				
Surplus/(deficit) for the period	(6,548)	-	-	(6,548)
Total comprehensive income	(6,548)	-	-	(6,548)
Transactions with owners				
Contributions by owners				
Departmental capital budget (DCB)	-	-	8,102	8,102
Sub-total transactions with owners	-	-	8,102	8,102
Closing balance attributable to the Australian Government	(107,427)	2,175	165,126	59,874

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	114,421	130,788	101,850	102,896	104,187
Sale of goods and rendering of services	808	100	100	100	100
Net GST received	5,845	3,169	3,169	3,169	3,169
Other	5	-	-	-	-
Total cash received	121,079	134,057	105,119	106,165	107,456
Cash used					
Employees	64,776	75,488	59,059	59,092	58,800
Suppliers	47,868	49,273	36,511	37,262	40,000
Interest payments on lease liability	616	548	476	400	335
Total cash used	113,260	125,309	96,046	96,754	99,135
Net cash from/(used by) operating activities	7,819	8,748	9,073	9,411	8,321
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	9,791	8,102	13,701	12,664	9,607
Total cash used	9,791	8,102	13,701	12,664	9,607
Net cash from/(used by) investing activities	(9,791)	(8,102)	(13,701)	(12,664)	(9,607)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	15,788	8,102	13,701	12,664	9,607
Total cash received	15,788	8,102	13,701	12,664	9,607
Cash used					
Principal payments on lease liability	5,255	8,748	9,073	9,411	8,321
Other	464	-	-	-	-
Total cash used	5,719	8,748	9,073	9,411	8,321
Net cash from/(used by) financing activities	10,069	(646)	4,628	3,253	1,286
Net increase/(decrease) in cash held	8,097	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	4,608	12,705	12,705	12,705	12,705
Cash and cash equivalents at the end of the reporting period	12,705	12,705	12,705	12,705	12,705

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB) ^(a)	15,788	8,102	13,701	12,664	9,607
Total new capital appropriations	15,788	8,102	13,701	12,664	9,607
Provided for:					
Purchase of non-financial assets	9,790	8,102	13,701	12,664	9,607
Total items	9,790	8,102	13,701	12,664	9,607
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriation - DCB ^(b)	9,790	8,102	13,701	12,664	9,607
TOTAL	9,790	8,102	13,701	12,664	9,607
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	9,790	8,102	13,701	12,664	9,607
Total cash used to acquire assets	9,790	8,102	13,701	12,664	9,607

Prepared on Australian Accounting Standards basis.

(a) Departmental capital budget (DCB) received in 2021-22 includes \$0.528 million to reimburse the ACMA for capital payments in 2020-21 relating to the Media Sector Support measure.

(b) Does not include annual finance lease costs. Includes purchases from current and previous years' DCBs.

Table 3.6: Statement of departmental asset movements (Budget year 2022-23)

	Asset Category				Total
	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2022					
Gross book value	1,595	13,220	6,901	64,633	86,349
Gross book value - ROU assets	-	78,545	-	-	78,545
Accumulated depreciation/ amortisation and impairment	-	(16,943)	(3,208)	(44,385)	(64,536)
Accumulated depreciation/ amortisation and impairment - ROU assets	-	(11,602)	-	-	(11,602)
Opening net book balance	1,595	63,220	3,693	20,248	88,756
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase - appropriation ordinary annual services ^(a)	-	4,200	1,000	2,902	8,102
Total additions	-	4,200	1,000	2,902	8,102
Other movements					
Depreciation/amortisation expense	-	(2,289)	(1,489)	(3,074)	(6,852)
Depreciation/amortisation on ROU assets	-	(8,444)	-	-	(8,444)
Reclassification	-	-	100	(100)	-
Total other movements	-	(10,733)	(1,389)	(3,174)	(15,296)
As at 30 June 2023					
Gross book value	1,595	17,420	8,001	67,435	94,451
Gross book value - ROU assets	-	78,545	-	-	78,545
Accumulated depreciation/amortisation and impairment	-	(19,232)	(4,697)	(47,459)	(71,388)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(20,046)	-	-	(20,046)
Closing net book balance	1,595	56,687	3,304	19,976	81,562

Prepared on Australian Accounting Standards basis.

- (a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, Departmental capital budget or other operational expenses.

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Suppliers	4,224	4,264	4,320	300	300
Grants	5,254	4,250	2,000	2,000	2,000
Write-down and impairment of assets	2,341	-	-	-	-
Other expenses	-	50	50	50	50
Total expenses administered on behalf of Government	11,819	8,564	6,370	2,350	2,350
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Taxation revenue					
Other taxes	1,248,358	1,278,953	1,284,881	1,306,964	1,347,329
Total taxation revenue	1,248,358	1,278,953	1,284,881	1,306,964	1,347,329
Non-taxation revenue					
Sale of goods and rendering of services	6,288	17,259	17,804	17,479	17,479
Fees and fines	36,777	37,659	37,413	37,324	37,324
Interest	1,565	1,570	1,179	787	396
Total non-taxation revenue	44,630	56,488	56,396	55,590	55,199
Total own-source revenue administered on behalf of Government	1,292,988	1,335,441	1,341,277	1,362,554	1,402,528
Gains					
Resource received free of charge ^{(a) (b)}	652,508	-	-	2,091,618	-
Total gains administered on behalf of Government	652,508	-	-	2,091,618	-
Total own-sourced income administered on behalf of Government	1,945,496	1,335,441	1,341,277	3,454,172	1,402,528
Net (cost of)/contribution by services	1,933,677	1,326,877	1,334,907	3,451,822	1,400,178

Prepared on Australian Accounting Standards basis.

- (a) Resources received free of charge from the sale of spectrum is recognised at the commencement of each licence. The 2021-22 gain is a result of the commencement of 26GHz spectrum licences. The winning bidders pay a premium to the auction price to make five annual cash instalments with the first instalment in June 2021. No estimates are made for the outcome of future spectrum auctions.
- (b) The 2024-25 gain is a result of the commencement of 850/900MHz spectrum licences. The winning bidders are expected to pay the full amount of the auction price in 2023-24 before the licences commence.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	618	618	618	618	618
Taxation receivables	742,507	783,289	813,705	844,702	884,299
Trade and other receivables ^(a)	584,444	498,295	367,873	237,059	105,854
Other financial assets	23	23	23	23	23
Total financial assets	1,327,592	1,282,225	1,182,219	1,082,402	990,794
Total assets administered on behalf of Government	1,327,592	1,282,225	1,182,219	1,082,402	990,794
LIABILITIES					
Payables					
Unearned revenue ^(b)	-	-	2,091,618	-	-
Other payables	98,906	98,906	98,906	98,906	98,906
Total payables	98,906	98,906	2,190,524	98,906	98,906
Total liabilities administered on behalf of Government	98,906	98,906	2,190,524	98,906	98,906
Net assets/(liabilities)	1,228,686	1,183,319	(1,008,305)	983,496	891,888

Prepared on Australian Accounting Standards basis.

- (a) The sale of the 26 GHz spectrum results in the recognition of a finance lease receivable in 2021-22, which is reduced through the expected instalment payments made by the winning auction bidders.
- (b) The unearned revenue in 2023-24 relates to the cash expected to be received ahead of the commencement of the 850/900MHz licences sold at auction held in December 2021.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Sales of goods and rendering of services	6,287	41,898	41,652	41,563	41,563
Rental Income ^(a) ^(b)	-	130,031	2,222,040	130,814	131,205
Interest ^(a)	-	1,570	1,179	787	396
Taxes	571,998	490,266	520,082	511,168	511,936
Other	6,640	13,020	13,565	13,240	13,240
Total cash received	584,925	676,785	2,798,518	697,572	698,340
Cash used					
Grant	5,608	4,250	2,000	2,000	2,000
Suppliers	4,503	4,264	4,320	300	300
Other	-	50	50	50	50
Total cash used	10,111	8,564	6,370	2,350	2,350
Net cash from/(used by) operating activities	574,814	668,221	2,792,148	695,222	695,990
Net increase/(decrease) in cash held	574,814	668,221	2,792,148	695,222	695,990
Cash and cash equivalents at beginning of reporting period	815	618	618	618	618
Cash from Official Public Account for:					
- Appropriations	11,276	8,564	6,370	2,300	2,300
- Special accounts	-	50	50	50	50
Total cash from Official Public Account	11,276	8,614	6,420	2,350	2,350
Cash to Official Public Account for:					
- Appropriations	(586,287)	(676,785)	(2,798,518)	(697,522)	(698,290)
- Special accounts	-	(50)	(50)	(50)	(50)
Total cash to Official Public Account	(586,287)	(676,835)	(2,798,568)	(697,572)	(698,340)
Cash and cash equivalents at end of reporting period	618	618	618	618	618

Prepared on Australian Accounting Standards basis.

- (a) Approximately \$130m per annum relates to sale of the 26GHz spectrum, reflecting the accounting treatment under AASB 16 Leases. The winning bidders pay a premium to the auction price to make five annual cash instalments. The first instalment was paid in June 2021, the second instalment was made in July 2022, and the remaining three instalments are expected annually by 1 August in each relevant year.
- (b) The significant increase in 2023-24 relates to the sale of the 850/900MHz spectrum licences at auction in December 2021. The winning bidders are expected to make a full payment of the auction price ahead of the commencement of the licences on 1 July 2024.

Australian Film, Television and Radio School

**Entity resources and planned
performance**

Australian Film, Television and Radio School

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Australian Film, Television and Radio School

Section 1: Entity overview and resources

1.1 Strategic direction statement

The Australian Film, Television and Radio School (AFTRS) is the national institution for education, training and research for the screen and broadcast industries. Guided by its enabling legislation, the *Australian, Film, Television and Radio School Act 1973*, AFTRS works hand-in-hand with the screen and broadcast industries to provide Australians with the highest level of screen and broadcast education, training and research so that Australian stories and culture thrive at home and around the world.

As a global centre of excellence, AFTRS embraces connection and exchange with its international partners; as the national school, AFTRS reflects all Australians and is accessible to all Australians. In a time defined by the pace of change, the School is adaptive, nimble and fit for purpose in meeting industry's evolving needs. Accordingly, the School's new five-year strategy, *Creating the Future*, launched internally in 2021 and publicly in February 2022, is constructed around three pillars: national reach, excellence and sustainability.

- **National Reach** – As the national screen and broadcast school, AFTRS engages, upskills and supports the most talented learners in all states and territories.
- **Excellence** – Working in close partnership with industry, AFTRS offers the highest level of screen and broadcast training. The School's graduates are sought-after for their craft skills and artistry. They are enterprising, creative and professional. They understand the power of Australian story, underpinned by a First Nations culture, enriched by the diversity of our country, to engage, entertain and connect audiences at home and around the world.
- **Sustainability** – AFTRS has a suite of scalable, adaptive offerings that allow it to grow its business whilst meeting local, regional and state and territory demands for graduates in a sustainable way for its staff, its school resources, and its industry.

These pillars are underpinned by the following areas of strategic focus:

- **First Nations Culture** – Embed First Nations values within AFTRS to build the capacity of its staff, graduates and industry
- **Outreach and Inclusion** – Support under-represented talent across Australia to work in the Australian screen and broadcast industries
- **Talent Development** – Partner with industry to educate and train world-class storytelling talent across Australia
- **Industry Skills Training** – Ensure Australian screen and broadcast practitioners have the skills required for its industry to thrive

- Research and Innovation – Provide industry with the new knowledge it needs to keep Australia at the forefront of global innovation
- Effective Organisation – Ensure an adaptive, efficient and sustainable business that supports AFTRS as a global centre of excellence for screen and broadcast education, training and research.

These strategies continue to ensure that AFTRS will achieve its Outcome and Program in 2022–23 and over the forward estimates.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to AFTRS for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for AFTRS' operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: AFTRS resource statement — Budget estimates for 2022-23 as at Budget October 2022

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
Opening balance/cash reserves at 1 July	7,941	8,226
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	22,738	22,997
Total annual appropriations	22,738	22,997
Total funds from Government	22,738	22,997
Funds from other sources		
Interest	42	63
Sale of goods and services	10,500	9,388
Other	107	21
Total funds from other sources	10,649	9,472
Total net resourcing for AFTRS	41,328	40,695
Average staffing level (number)	141	145

Prepared on a resourcing (that is, appropriations available) basis. All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23, Supply Bill (No. 3) 2022-23 and Supply Act (No. 1) 2022-23.

AFTRS is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (a non-corporate Commonwealth entity), which are then paid to AFTRS and are considered 'departmental' for all purposes.

1.3 Budget measures

There are no measures relating to AFTRS for the 2022-23 October Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for Australian Film, Television and Radio School (AFTRS) can be found at: <https://www.aftrs.edu.au/governance/corporate-documents/>

The most recent annual performance statement can be found at: <https://www.aftrs.edu.au/governance/corporate-documents/>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Support the development of a professional screen arts and broadcast culture in Australia including through the provision of specialist industry-focused education, training, and research

Budgeted expenses for Outcome 1

This table shows how much AFTRS intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.1: Delivery of specialist education					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	22,738	22,997	23,886	24,199	24,401
Expenses not requiring appropriation in the Budget year	1,831	42	259	206	149
Revenues from other independent sources	9,004	10,291	10,379	10,447	10,572
Total expenses for Program 1.1	33,573	33,330	34,524	34,852	35,122
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	22,738	22,997	23,886	24,199	24,401
Expenses not requiring appropriation in the Budget year	1,831	42	259	206	149
Revenues from other independent sources	9,004	10,291	10,379	10,447	10,572
Total expenses for Outcome 1	33,573	33,330	34,524	34,852	35,122
	2021-22	2022-23			
Average staffing level (number)	141	145			

Table 2.1.2: Performance measures for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 – Support the development of a professional screen arts and broadcast culture in Australia including through the provision of specialist industry-focused education, training, and research		
Program 1.1 – Delivery of specialist education to meet the diverse creative needs of students and the skill requirements of industry by means of award courses, training programs and events.		
Key Activities	Grow First Nations Community Stakeholders and Projects. Deliver courses across the country. Deliver accredited courses. Deliver industry aligned training. Partner with screen and broadcast stakeholders to provide targeted training.	
Year	Performance measures	Expected Performance Results
Prior year 2021-22	First Nations Culture: Embedding First Nations values within AFTRS by including First Nations' knowledges, voices, values, and pedagogies to build the capacity and knowledge of our staff, graduates, and industry.	Target: 2 First Nations-led partnerships Actual: 9 First Nations-led partnerships are in place. Target met
	Outreach and Inclusion: Supporting under-represented talent across Australia to learn, make and work in the Australian screen and broadcast industries and building an inclusive school culture that celebrates all Australians. Creating a flexible and responsive model of delivery that allows us to capitalise on established strengths delivering face-to-face learning in our world-class Sydney campus.	Target: 3,000 participants in industry training Actual: 2,554 participants in industry training in the year. Target not met Target: 1 partnered industry event per State and Territory outside of NSW Actual: Partnered Industry events were held in 2 states other than NSW. Target not met
	Talent Development: Empower student learning through an experiential curriculum that is inclusive and flexible, and national in its reach and enable teaching excellence.	Target: 300 award course enrolments (per calendar year) Actual: 406 award course enrolments within the calendar year. Target met Target: 100 award course graduates (per calendar year) Actual: 154 award course graduates within the calendar year. Target met

Year	Performance measures	Expected Performance Results
Prior year 2021-22 cont.	Industry Skills Training: Creating future-oriented, industry-aligned learning environments that are accessible and transformative and provide pathways to life-long careers in the screen and broadcast industries. Partnering with industry in the design, development, and delivery of courses.	<p>Target: 75% of recent graduates applying the skills they learnt in their AFTRS course professionally</p> <p>Actual: 78% of recent graduates are applying the skills they learned in their AFTRS course professionally</p> <p>Target met</p> <p>Target: 10 industry training partnerships</p> <p>Actual: 10 industry training partnerships were in place.</p> <p>Target met</p> <p>Target: Annual consultation with industry stakeholders, including industry Advisory Panels and triennial skills survey</p> <p>Actual: AFTRS undertook annual consultation with industry stakeholders, including four Industry Advisory Panels, and the commissioning of the Career Pathways survey.</p> <p>Target met</p>
	Research and Innovation: Providing the industry with the new knowledge it needs to keep Australia at the forefront of global innovation. Supporting a culture of enquiry, exploration, and rigour through the School's research programs.	<p>Target: 2 disseminated industry research projects</p> <p>Actual: 2 industry research projects were disseminated during the year.</p> <p>Target met</p>
Year	Performance measures	Planned Performance Results
Budget year 2022-23	First Nations Culture: Embedding First Nations values within AFTRS by including First Nations' knowledges, voices, values, and pedagogies to build the capacity and knowledge of our staff, graduates, and industry.	2 First Nations-led partnerships
	Outreach and Inclusion: Supporting under-represented talent across Australia to learn, make and work in the Australian screen and broadcast industries and building an inclusive school culture that celebrates all Australians. Creating a flexible and responsive model of delivery that allows us to capitalise on established strengths delivering face-to-face learning in our world-class Sydney campus.	3,000 participants in industry training 1 partnered industry event per State and Territory outside of NSW
	Talent Development: Empower student learning through an experiential curriculum that is inclusive and flexible, and national in its reach and enable teaching excellence.	300 award course enrolments (per calendar year) 100 award course graduates (per calendar year)

Year	Performance measures	Planned Performance Results
Budget year 2022-23 cont.	Industry Skills Training: Creating future-oriented, industry-aligned learning environments that are accessible and transformative and provide pathways to life-long careers in the screen and broadcast industries. Partnering with industry in the design, development, and delivery of courses.	75% of recent graduates applying the skills they learnt in their AFTRS course professionally 10 industry training partnerships Annual consultation with industry stakeholders, including industry Advisory Panels and triennial skills survey
	Research and Innovation: Providing the industry with the new knowledge it needs to keep Australia at the forefront of global innovation. Supporting a culture of enquiry, exploration, and rigour through the School's research programs.	2 disseminated industry research projects
Forward Estimates 2023-26	As per 2022-23	As per 2022-23.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of AFTRS' finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

Comprehensive income statement

Own-source revenue is expected to increase by 14% in 2022–23. Award Course fee income of \$7.8 million is an increase of 13% from the 2021–22 result and is expected to continue to increase across the forward estimates period. Income from Short and Industry Courses and Business Development is budgeted to be \$2.4 million for 2022–23 (\$1.8 million for 2021–22) and is then expected to increase throughout the forward estimates period.

Employee costs are expected to decrease by 1.7 per cent to \$18.1 million in 2022–23 and then increase over the forward years. Overall, total expenses for 2022–23 (\$33.3 million) is a decrease of 1 per cent from 2021–22. The average staffing level is planned to be 145 in the forward years.

Departmental balance sheet

The budgeted balance sheet is based on the latest forecast with due consideration to flow-ons from the capital expenditure budget, income statements and cash inflows and outflows.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	18,381	18,070	18,117	18,162	18,210
Suppliers	7,870	7,556	8,594	8,746	8,785
Depreciation and amortisation	6,456	7,081	7,212	7,406	7,653
Finance costs	647	623	601	538	474
Write-down and impairment of assets	219	-	-	-	-
Total expenses	33,573	33,330	34,524	34,852	35,122
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	8,804	10,220	10,308	10,376	10,501
Interest	50	50	50	50	50
Other	150	21	21	21	21
Total own-source revenue	9,004	10,291	10,379	10,447	10,572
Total own-source income	9,004	10,291	10,379	10,447	10,572
Net (cost of)/contribution by services	(24,569)	(23,039)	(24,145)	(24,405)	(24,550)
Revenue from Government	22,738	22,997	23,886	24,199	24,401
Surplus/(deficit) attributable to the Australian Government	(1,831)	(42)	(259)	(206)	(149)
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation surplus	385	-	-	-	-
Total other comprehensive income	385	-	-	-	-
Total comprehensive income/(loss)	(1,446)	(42)	(259)	(206)	(149)
Total comprehensive income/(loss) attributable to the Australian Government	(1,446)	(42)	(259)	(206)	(149)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) - as per statement of Comprehensive Income	(1,446)	(42)	(259)	(206)	(149)
plus: depreciation/amortisation expenses for ROU assets ^(a)	4,611	4,973	5,348	5,348	5,348
less: lease principal repayments ^(a)	(4,727)	(4,931)	(5,089)	(5,142)	(5,199)
Net Cash Operating Surplus/ (Deficit)	(1,562)	-	-	-	-

Prepared on Australian Accounting Standards basis.

(a) Applies leases under AASB 16 Leases.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	8,226	6,808	5,997	5,933	6,182
Trade and other receivables	3,087	3,715	3,812	3,759	3,796
Total financial assets	11,313	10,523	9,809	9,692	9,978
Non-financial assets					
Land and buildings	49,815	51,250	45,902	40,555	35,207
Property, plant and equipment	7,699	7,748	7,852	7,746	7,244
Intangibles	411	287	330	382	580
Other non-financial assets	1,314	1,314	1,314	1,314	1,314
Total non-financial assets	59,272	30,601	55,398	49,997	44,345
Total assets	70,585	71,124	65,207	59,689	54,323
LIABILITIES					
Payables					
Suppliers	1,470	1,470	1,470	1,470	1,470
Other payables	4,985	4,794	4,467	4,414	4,451
Total payables	6,455	6,264	5,937	5,884	5,921
Interest bearing liabilities					
Leases	49,861	51,337	46,248	41,107	35,908
Total interest bearing liabilities	49,861	51,337	46,248	41,107	35,908
Provisions					
Employee provisions	3,567	2,967	2,725	2,607	2,552
Total provisions	3,567	2,967	2,725	2,607	2,552
Total liabilities	59,881	60,568	54,910	49,598	44,381
Net assets	10,704	10,765	10,297	10,091	9,942
EQUITY					
Parent entity interest					
Reserves	1,468	1,468	1,468	1,468	1,468
Retained surplus (accumulated deficit)	9,234	9,058	8,799	8,593	8,444
Total parent entity interest	10,704	10,765	10,297	10,091	9,942
Total equity	10,704	10,765	10,297	10,091	9,942

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained earnings	Asset revaluation reserve	Total equity
	\$'000	\$'000	\$'000
Opening balance as at 1 July 2022			
Balance carried forward from previous period	9,243	1,468	10,702
Adjusted opening balance	-	-	-
Comprehensive income			
Surplus/(deficit) for the period	(42)		(42)
Total comprehensive income	(42)	-	(42)
Estimated closing balance as at 30 June 2023	9,192	1,468	10,660
Closing balance attributable to the Australian Government	9,192	1,468	10,660

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	22,738	22,997	23,886	24,199	24,401
Sale of goods and rendering of services	10,500	9,388	9,884	10,376	10,501
Interest	42	63	50	50	50
Net GST received	1,305	1,100	1,100	1,100	1,100
Other	107	21	21	21	21
Total cash received	34,692	33,569	34,941	35,746	36,073
Cash used					
Employees	18,136	18,669	18,359	18,280	18,265
Suppliers	9,189	7,451	8,594	8,746	8,785
Net GST paid	-	1,100	1,100	1,100	1,100
Interest payments on lease liability	647	623	601	538	474
Total cash used	27,972	27,843	28,654	28,664	28,624
Net cash from/(used by) operating activities	6,720	5,726	6,287	7,082	7,449
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	1,708	2,002	2,009	2,004	2,001
Total cash used	1,708	2,002	2,009	2,004	2,001
Net cash from/(used by) investing activities	(1,708)	(2,002)	(2,009)	(2,004)	(2,001)
FINANCING ACTIVITIES					
Cash used					
Principal payments on lease liability	4,727	4,931	5,089	5,142	5,199
Total cash used	4,727	4,931	5,089	5,142	5,199
Net cash from/(used by) financing activities	(4,272)	(4,931)	(5,089)	(5,142)	(5,199)
Net increase/(decrease) in cash held	285	(1,207)	(811)	(64)	249
Cash and cash equivalents at the beginning of the reporting period	7,941	8,226	7,019	6,208	6,144
Cash and cash equivalents at the end of the reporting period	8,226	7,019	6,208	6,144	6,393

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental resources ^(a)	1,708	2,002	2,009	2,004	2,001
TOTAL	1,708	2,002	2,009	2,004	2,001
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	1,708	2,002	2,009	2,004	2,001
Total cash used to acquire assets	1,708	2,002	2,009	2,004	2,001

Prepared on Australian Accounting Standards basis.

- (a) Funded from annual appropriations and may include donations and contributions, gifts, internally developed assets, and proceeds from the sale of assets.

Table 3.6: Statement of departmental asset movements (Budget year 2022-23)

	Asset Category			Total
	Buildings	Other property, plant and equipment	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000
As at 1 July 2022				
Gross book value	-	9,785	2,454	12,239
Gross book value - ROU assets	63,441	226	-	63,667
Accumulated depreciation/amortisation and impairment	-	(2,220)	(2,015)	(4,235)
Accumulated depreciation/amortisation and impairment - ROU assets	(13,626)	(92)	-	(13,718)
Opening net book balance	49,815	7,699	439	57,953
Capital asset additions				
Estimated expenditure on new or replacement assets				
By purchase - appropriation ordinary annual services ^(a)	-	1,902	100	2,002
Total additions	-	1,902	100	2,002
Other movements				
Depreciation/amortisation expense	-	(1,856)	(252)	(2,108)
Depreciation/amortisation on ROU assets	(4,973)	-	-	(4,793)
Other - ROU assets	6,408	-	-	6,408
Total other movements	1,435	(1,856)	(252)	(673)
As at 30 June 2023				
Gross book value	-	11,687	2,554	14,241
Gross book value - ROU assets	69,849	226	-	70,075
Accumulated depreciation/amortisation and impairment	-	(4,076)	(2,267)	(6,343)
Accumulated depreciation/amortisation and impairment - ROU assets	(18,599)	(92)	-	(18,691)
Closing net book balance	51,250	7,745	287	59,282

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, DCBs or other operational expenses.

Australian Maritime Safety Authority

**Entity resources and planned
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Australian Maritime Safety Authority

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Australian Maritime Safety Authority

Section 1: Entity overview and resources

1.1 Strategic direction statement

The Australian Maritime Safety Authority (AMSA) is a statutory authority established under the *Australian Maritime Safety Authority Act 1990* (AMSA Act) to:

- promote maritime safety and protection of the maritime environment
- prevent and combat ship-safety pollution in the marine environment
- provide infrastructure to support safety of navigation in Australian waters
- provide a national search and rescue service to the maritime and aviation sectors
- provide, on request, services to the maritime industry on a commercial basis
- provide, on request, services of a maritime nature on a commercial basis to the Commonwealth and/or states and territories.

AMSA regularly assesses its operating environment, challenges, goals, and risks to identify key priorities for coming years.

In 2022-23, AMSA will continue to focus on the strategic priorities that reflect AMSA's statutory responsibilities. AMSA's objective are consistent with the whole of government regulatory reform agenda and forms the basis for the program objectives and outputs detailed in the following sections.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to AMSA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for AMSA's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Australian Maritime Safety Authority resource statement — Budget estimates for 2022-23 as at Budget October 2022

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
Opening balance/cash reserves at 1 July	28,175	33,200
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	87,804	92,893
Total annual appropriations	87,804	92,893
Special appropriations		
<i>Australian Maritime Safety Authority Act 1990</i> ^(b)	135,641	134,642
Total special appropriations	135,641	134,642
Amounts received from related entities ^(c)		
Department of Infrastructure, Transport, Regional Development, Communications and the Arts	3,433	-
Department of Climate Change, Energy, the Environment and Water	45	-
Total amounts received from related entities	3,478	-
Total funds from Government	226,923	227,535
Funds from other sources		
Interest	476	468
Sale of goods and services	12,281	9,611
Other	21,798	3,351
Total funds from other sources	34,555	13,430
Total net resourcing for AMSA	289,653	274,165
	2021-22	2022-23
Average staffing level (number)	425	448

Prepared on a resourcing (that is, appropriations available) basis.

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23, Supply Bill (No. 3) 2022-23 and Supply Act (No. 1) 2022-23.

(b) Levies collected under *Marine Navigation Levy Collection Act 1989*, *Marine Navigation (Regulatory Functions) Levy Collection Act 1991*, and *Protection of the Sea (Shipping Levy) Collection Act 1981* are paid to the Consolidated Revenue Fund and appropriated under section 48 of the *Australian Maritime Safety Authority Act 1990*.

(c) Funding provided by a government entity that is not specified within the annual appropriation bills as a payment to the corporate Commonwealth entity.

AMSA is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (a non-corporate Commonwealth entity), which are then paid to AMSA and are considered 'departmental' for all purposes.

1.3 Budget measures

There are no measures relating to AMSA for the 2022-23 October Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for AMSA can be found at:

<https://www.amsa.gov.au/about/corporate-publications/corporate-plan-2022-23>

The most recent annual performance statement can be found at:

<https://www.amsa.gov.au/about/corporate-publications>

AMSA contributes to one Outcome and one Program, which is divided into two Sub-programs:

- **Sub-program 1: Seafarer and ship safety and environmental protection** aims to achieve the first part of AMSA's Outcome: Minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services.
- **Sub-program 2: Search and rescue** aims to achieve the second part of AMSA's Outcome: Maximising the number of people saved from maritime and aviation incidents through search and rescue coordination.

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services and maximise people saved from maritime and aviation incidents through search and rescue coordination

Linked programs

Attorney General's Department

Programs

- Program 1.1 – Attorney-General's Department Operating Expenses – Legal Services and Families
- Program 1.2 – Attorney-General's Department Operating Expenses – National Security, Integrity and International Program

Contribution to Outcome 1 made by linked programs

The Attorney General's Department provides high quality legal policy advice to the Australian Government and its entities in relation to national security and criminal justice, protecting and promoting the rule of law and ensuring an effective and efficient Commonwealth criminal justice system, and building a safe and secure Australia.

AMSA engages with the Attorney General's Department to obtain expert legal advice and assistance when needed. This advice ensures that AMSA operates within its regulatory remit, and that ongoing operation of AMSA's aids to navigation network is considered within the Commonwealth's response to native title claims.

Civil Aviation Safety Authority (CASA)

Program

- Program 1.1:
 - Part 1: Maintain and enhance a fair, effective, and efficient aviation safety regulation system
 - Part 2: Collaborative engagement with the aviation industry and wider community to promote and support aviation

Contribution to Outcome 1 made by linked program

CASA is responsible for regulating the aviation industry. The regulation of industry ensures that aircraft tasked by AMSA are meeting regulatory requirements, which supports operational risk management for responses, and accordingly the corporate risk that AMSA may be exposed to.

AMSA is responsible for delivering Australia's commitment to International Civil Aviation Authority's (ICAO) Annex 12 (Search and Rescue), and works with CASA and other aviation agencies to ensure a co-ordinated approach.

<p>Department of Department of Climate Change, Energy, the Environment and Water (DCCEEW)</p> <p>Program</p> <ul style="list-style-type: none">• Program 2.6: Management of Hazardous Wastes, Substances and Pollutants <p>Contribution to Outcome 1 made by linked program</p> <p>DCCEEW works with AMSA to determine the feasibility of recycling clean and segregated waste from international ships at Australian ports and to develop a nationally consistent framework to support this activity in the longer term.</p> <p>This action is identified in the National Waste Action Plan and supports Australia’s National Waste Plan to reduce landfill and increase the circular economy. Additionally, activity is undertaken to support the International Maritime Organizations Action Plan to Address Marine Plastic Litter from Ships that identifies the need to improve the effectiveness of port reception facilities in reducing marine plastic litter through the provision of recycling facilities.</p>
<p>Department of Defence</p> <p>Program</p> <ul style="list-style-type: none">• Program 2.14: Defence Intelligence <p>Contribution to Outcome 1 made by linked program</p> <p>AMSA provides advice and direction on the provision of nautical charts and publications to best support maritime safety.</p>
<p>Department of Foreign Affairs and Trade (DFAT)</p> <p>Programs</p> <ul style="list-style-type: none">• Program 1.1: Foreign Affairs and Trade Operations• Program 2.1: Consular Services <p>Contribution to Outcome 1 made by linked program</p> <p>DFAT provides funding support to AMSA for delivery of bilateral capacity building programs with Indonesia and Papua New Guinea, along with individual projects across the Indo-Pacific region.</p> <p>DFAT also supports Australia’s re-election campaign to the International Maritime Organization (IMO) Council every two years.</p> <p>Using DFAT funding, this year AMSA contributed AU\$200,000 to the IMO’s Integrated Technical Cooperation Committee to support development of Small Island Developing States and Least Developed Countries, seafarer welfare and women in maritime initiatives. A further AU\$50,000 was also donated to the World Maritime University (WMU) Annual Fund to support the work of the organisation.</p>

Great Barrier Reef Marine Park Authority (GBRMPA)**Programs**

- Program 1.1 – Great Barrier Reef Marine Park Authority

Contribution to Outcome 1 made by linked program

GBRMPA is the regulator responsible for the management of the Great Barrier Reef Marine Park. AMSA supports the ongoing management of the Great Barrier Reef (GBR) through providing services to enable safer shipping within the reef, such as: aids to navigation, GBR Vessel Traffic Services, emergency response arrangements to minimise maritime pollution incidents (including delivery of a dedicated emergency towage vessel) and regulation of shipping for safety and environmental performance.

GBRMPA supports AMSA emergency response functions through provision of resources and subject matter expertise.

Department of Home Affairs**Outcomes ^(a)**

- Outcome 2: Support a prosperous and united Australia through effective coordination and delivery of immigration and social cohesion policies and programs
- Outcome 3: Advance a prosperous and secure Australia through trade and travel facilitation and modernisation, and effective customs, immigration, maritime and enforcement activities across the border continuum

Contribution to Outcome 1 made by Outcomes

Home Affairs is responsible for immigration and border policy, and has responsibilities across emergency management, critical infrastructure protection, and transport security. The Home Affairs portfolio structure enhances AMSA's ability to mobilise and share across AMSA's aids to navigation responsibilities for maritime safety (critical infrastructure) and operational responses (emergency management and transport security). Home Affairs provides the national coordination mechanisms through which AMSA can respond, delivering a synchronised effect across the whole of government.

AMSA supports Home Affairs through the provision of data such as vessel locations (automatic identification system) and occasional use of AMSA response assets under a Memorandum of Understanding. Through leading Australia's engagement at the International Maritime Organisation, AMSA also supports Home Affairs' maritime security role.

National Offshore Petroleum Safety and Environmental Management Authority (NOPSEMA)

Programs

- Program 1 – Regulatory oversight of Safety Cases, Well Operations Management Plans and Environment Plans coupled with effective monitoring, investigation and enforcement.

Contribution to Outcome 1 made by linked program

NOPSEMA are responsible for promoting and enforcing the effective management of risks to the workforce, the environment and the structural integrity of facilities, wells and well-related equipment of the Australian offshore petroleum and greenhouse gas storage industries through regulatory oversight.

AMSA manages the National Plan for Maritime Environmental Emergencies. Arrangements within the National Plan and AMSA response resources support the response to offshore petroleum oil spill incidents. NOPSEMA regulates the duty holder's compliance with implementing their oil pollution emergency plan (OPEP).

(a) AMSA and Home Affairs agreed that the relationship was best described at an Outcome level.

Budgeted expenses for Outcome 1

The following tables shows how much AMSA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.1: Seafarer and ship safety, maritime environment protection, and search and rescue					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	87,804	92,893	83,724	85,242	86,297
Payment from related entities	3,478	-	-	-	-
Special appropriations					
<i>Australian Maritime Safety Authority Act 1990</i>	134,216	136,059	154,055	157,161	160,325
Expenses not requiring appropriation in the Budget year ^(a)	(14,939)	(397)	(420)	(1,008)	(6,944)
Revenues from other independent sources	21,470	13,271	12,676	12,828	13,106
Total expenses for Program 1.1	232,029	241,826	250,035	254,223	252,784
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	87,804	92,893	83,724	85,242	86,297
Payment from related entities	3,478	-	-	-	-
Special appropriations	134,216	136,059	154,055	157,161	160,325
Expenses not requiring appropriation in the Budget year ^(a)	(14,939)	(397)	(420)	(1,008)	(6,944)
Revenues from other independent sources	21,470	13,271	12,676	12,828	13,106
Total expenses for Outcome 1	232,029	241,826	250,035	254,223	252,784
	2021-22	2022-23			
Average staffing level (number)	425	448			

Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

(a) Expenses not requiring appropriation in the Budget year are made up of the operating result.

Table 2.1.2: Program components of Outcome 1

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Sub-program 1.1.1: Seafarer and ship safety and environment					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	16,523	18,567	4,941	4,811	4,578
Payment from related entities	3,433	-	-	-	-
Special appropriations					
<i>Special appropriation Australian Maritime Safety Authority Act 1990</i>	134,216	136,059	154,055	157,161	160,325
Expenses not requiring appropriation in the Budget year ^(a)	(14,939)	(397)	(420)	(1,008)	(6,944)
Revenues from other independent sources	21,322	13,123	12,421	12,524	12,715
Total sub-program 1.1.1 expenses	160,555	167,352	170,997	173,488	170,674
Sub-program 1.1.2: Search and rescue					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	71,281	74,326	78,783	80,431	81,719
Payment from related entities	45	-	-	-	-
Revenues from other independent sources	148	148	255	304	391
Total sub-program 1.1.2 expenses	71,474	74,474	79,038	80,735	82,110
Total program expenses	232,029	241,826	250,035	254,223	252,784

Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

(a) Expenses not requiring appropriation in the Budget year are made up of the operating result.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

Table 2.1.3: Performance measures for Outcome 1

Table 2.1.3 details the performance measures for each program and sub-program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have materially changed existing programs are provided.

Outcome 1 – Minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services and maximise people saved from maritime and aviation incidents through search and rescue coordination		
Program 1.1 – Seafarer and ship safety, environment protection and search and rescue. Sub-program 1.1.1 – Seafarer and ship safety and environment protection aims to minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services. Sub-program 1.1.2 – Search and rescue aims to maximise the number of people saved from maritime and aviation incidents through coordinating search and rescue. As Australia's national maritime regulatory body, AMSA promotes the safety and protection of our marine environment and combats ship-sourced pollution. AMSA provides the infrastructure for safety of navigation in Australian waters and maintains a national search and rescue service for the maritime and aviation sectors. Vision: Safe and clean seas, saving lives. Mission: Ensuring safe vessel operations, combatting marine pollution, and rescuing people in distress.		
Key Activities (a)(b)(c)(d)	<ul style="list-style-type: none"> • Promote maritime safety • Protect the marine environment from pollution from ships; and other environmental damage caused by shipping • Provide for a national search and rescue service 	
Year	Performance measures	Expected Performance Results
Prior year 2021-22	Safety of foreign-flagged ships and Australian-flagged ships (under the Navigation Act 2021) operating in Australian waters is demonstrated through the proportion of very serious and serious incidents ^(e) to total port arrivals	Target: ≤0.5% Actual: 0.84% Target not met
	Timeliness of response to significant ^(f) oil spill incidents.	Target: within 4 hours of notification Target met
	Save as many lives as possible from those at risk ^(g)	Target: 100% ^(h) Actual: 90.27% Target not met

Year	Performance measures	Planned Performance Results
Budget year 2022-23	Safety of foreign-flagged ships and Australian-flagged ships (under the Navigation Act 2021) operating in Australian waters is demonstrated through the proportion of very serious and serious incidents to total port arrivals	Target: ≤1.5% ⁽ⁱ⁾
	Timeliness of response to significant oil spill incidents.	Target: within 4 hours of notification
	Save as many lives as possible from those at risk	Target: 100%
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

- (a) AMSA's key activities constitute its operational core business to deliver its sub-programs, program, and Outcome 1. Key activities are also detailed in AMSA's corporate plan, specifically the plan-on-a-page. Unless there have been changes to legislation, machinery of government or programs, key activities are generally not subject to change.
- (b) AMSA's 2021-22 Corporate Plan also lists key activities (including projects) organised under nine strategic objectives. These activities are subject to some change between years as AMSA responds to changes in its operating environment.
- (c) To avoid confusion with key activities as defined by Resource Management Guide (RMG) Reporting performance Information in Portfolio Budget Statements, the AMSA 2022-23 Corporate Plan will use the term 'initiative' to describe activities and projects in support of AMSA's strategic priorities (see next).
- (d) To avoid confusion with the new AMSA Strategy 2030 (which uses the term strategic objective), the AMSA 2022-23 Corporate Plan will use the following eight strategic priorities: 1. Risk-based regulation; 2. Incident management capabilities; 3. Navigation services; 4. Responding to climate change; 5. Engagement; 6. Innovation; 7. Information management and digital services; 8. Organisational capability and resilience.
- (e) Marine incidents are classified by AMSA into one of three severity levels: (1) very serious; (2) serious; and (3) less serious. Several factors are considered by AMSA to decide whether an incident is deemed very serious and/or serious; including fatalities, serious injuries, loss of vessel, damage to vessel and equipment; significant pollution, and impacts on the community. Less serious incidents might include fire, grounding, and minor collisions (without very serious or serious consequences).
- (f) A significant oil spill is a Level 2 (or higher) incident in accordance with the National Plan for Maritime Environmental Emergencies (<https://www.amsa.gov.au/marine-environment/national-plan-maritime-environmental-emergencies/national-plan-maritime>)
- (g) Each search and rescue incident reported to AMSA is triaged to assess the requirement to respond to a life at risk. Sometimes the assessment concludes that the life has already been lost, or AMSA is unable to determine if a life is actually at risk, i.e. false beacon activations. For those incidents which are assessed as requiring a response (i.e. a life is identified as being 'at risk') it is important that AMSA measures the performance of resources available to affect a rescue.
- (h) AMSA's intention is to save all lives at risk. In practicality, the circumstances surrounding individual incidents—i.e. severe medical conditions requiring specialist treatment, bad weather—affect the possibility of success of a search and rescue response. This reality is reflected in the previous results reported by AMSA for this measure, ranging between 95-99 per cent annually.
- (i) More accurate reporting and coding of severity of incident data since 2017 has identified that this performance measure tracks above the current <0.5% target. The four-year rolling average shows a similar trend with the 2020-21 result tracking at 0.98%. Additionally, there has been a significant increase (45%) in reporting between 2015-16 and 2020-21. To ensure that the target is effective and realistically reflects current trends and improvement in data reporting and noting the result of this performance measure in the last three years, the target will be changed to <1.5% from 2022-23 onwards.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of AMSA's finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

Comprehensive income statement

AMSA delivered an operating surplus of \$14.9 million in 2021-22. This increase, from a budgeted break-even position, is largely driven by a rise in anticipated levy revenue.

AMSA is budgeting an operating surplus of \$0.4 million in 2022-23, with surpluses in each of the forward year estimates. The budgeted surpluses are highly dependent on stability of levy revenue and potential disruptions influenced by externalities outside AMSA's control, as well as being subject to outcome of the *Independent Review on Australia's Domestic Commercial Vessel Safety Legislation and Cost and Charging Arrangements* expected to be delivered in late 2022. Risks to levy revenue include the impact of international events on global trade and demand for Australian commodity exports especially iron ore and coal.

Revenue

Total revenue for 2022-23 is budgeted to be \$242.2 million, a decrease of \$2.8 million compared to 2021-22 of \$245.1 million.

This decrease reflects a reduction in other own-sourced revenue (\$7.5 million), and lower transitional contributions from states and territories for National System in line with the agreed arrangements (\$2.2 million), partially offset by rise in appropriations for both search and rescue and National System transitional funding (\$5.1 million), and the continuation of growth in levy revenue (\$1.8 million).

AMSA revenue sources are detailed below:

- Levy revenue is collected from the commercial shipping industry paid to Consolidated Revenue Fund and appropriated under section 48 of the AMSA Act as special appropriations. In 2022-23, levy revenue is budgeted to be \$136.1 million (2021-22: \$134.9 million).
- Community Service Obligation funding received from the Australian Government for search and rescue coordination services in accordance with Australia's internationally recognised search and rescue region. AMSA will receive an annual Departmental appropriation of \$74.3 million in 2022-23 (2021-22: \$71.3 million).

- Transitional and interim funding received from the Australian Government to support regulatory service delivery of the National System of \$18.6 million in 2022-23 (2021-22: \$16.2 million).
- Transitional funding packages received from the States and Northern Territory for the National System of \$3.0 million in 2022-23 (2021-22: \$5.2 million).
- Independent and own-sourced revenue, including charges for cost-recovery fee-based activities, interest revenue, related entity revenue, and other revenue of \$10.2 million in 2022-23 (2021-22: \$17.8 million).

The following table shows the 2022-23 budgeted revenue with comparisons to 2021-22.

AMSA sourced revenue comparison

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000
Annual departmental appropriations		
Search and rescue functions and activities	71,281	74,326
National System funding	16,196	18,567
Other funding	327	-
Special appropriations of levies collected from the maritime shipping industry	134,216	136,059
Total independent or own-sources revenue	23,045	13,271
Total revenue	245,065	242,223

Operating expenses

Total operating expenses are budgeted to be \$241.8 million in 2022-23, compared to 2021-22 of \$232.0 million, an increase of \$9.8 million. The main movements in budgeted operating expenses are:

- supplier expenses are budgeted to increase by \$7.5 million in 2022-23 to \$128.9 million, associated with increased labour and material costs, and
- employee benefits expected to increase by \$3.3 million in 2022-23 to \$75.3 million, reflecting AMSA's Enterprise Agreement.

Equity and cash position

Net assets (equity) movements are consistent with budgeted surpluses for budget and each of the three forward year estimates.

AMSA's net cash position (including investments) is budgeted to decrease by \$12.5 million in 2022-23 and by a further \$21.5 million in 2023-24 before stabilising. This reduction is mostly due to capital expenditure on aids to navigation sites and equipment, and other assets planned for 2022-23 and 2023-24.

The cash position includes \$50 million set aside for pollution response emergencies.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	71,966	75,311	76,158	77,552	76,588
Suppliers	121,406	128,886	134,922	138,070	138,851
Depreciation and amortisation	35,236	36,517	37,934	37,790	36,659
Finance costs	1,565	1,112	1,021	811	686
Write-down and impairment of assets	46	-	-	-	-
Losses from asset sales	1,810	-	-	-	-
Total expenses	232,029	241,826	250,035	254,223	252,784
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	12,838	9,423	9,990	9,990	9,990
Fees and fines	91	78	100	100	100
Interest	508	483	812	964	1,242
Rental income	225	253	290	290	290
Contributions from states and territories	5,204	3,034	1,484	1,484	1,484
Other	4,179	-	-	-	-
Total own-source revenue	23,045	13,271	12,676	12,828	13,106
Gains					
Sale of assets	285	-	-	-	-
Other	1,618	-	-	-	-
Total gains	1,903	-	-	-	-
Total own-source income	24,948	13,271	12,676	12,828	13,106
Net (cost of)/contribution by services	(207,081)	(228,555)	(237,359)	(241,395)	(239,678)
Revenue from Government	222,020	228,952	237,779	242,403	246,622
Surplus/(deficit) attributable to the Australian Government	14,939	397	420	1,008	6,944
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation reserve	12,335	-	-	-	-
Total other comprehensive income	12,335	-	-	-	-
Total comprehensive income/(loss)	27,274	397	420	1,008	6,944
Total comprehensive income/(loss) attributable to the Australian Government	27,274	397	420	1,008	6,944

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	33,200	30,639	29,136	30,497	27,211
Trade and other receivables	10,079	11,040	12,259	12,325	12,171
Other investments	110,000	100,000	80,000	85,000	85,000
Total financial assets	153,279	141,679	121,395	127,882	124,382
Non-financial assets					
Land and buildings	38,004	32,482	56,923	48,508	42,437
Property, plant and equipment	189,004	186,452	219,009	204,589	188,579
Intangibles	7,882	6,055	3,416	2,027	14,081
Inventories	4,457	4,457	4,457	4,457	4,457
Other non-financial assets	1,409	1,032	1,356	1,163	1,519
Total non-financial assets	240,756	230,478	285,161	260,744	251,073
Total assets	394,035	372,157	406,556	388,566	375,455
LIABILITIES					
Payables					
Suppliers	21,755	18,996	20,031	21,382	22,007
Other payables	1,435	1,252	1,309	1,316	1,311
Total payables	23,190	20,248	21,340	22,698	23,318
Interest bearing liabilities					
Leases	94,420	76,387	109,783	89,319	69,201
Total interest bearing liabilities	94,420	76,387	109,783	89,319	69,201
Provisions					
Employee provisions	24,765	26,010	26,662	27,443	27,386
Other provisions	29,320	26,775	25,614	24,941	24,441
Total provisions	54,085	52,785	52,276	52,384	51,827
Total liabilities	171,695	149,420	183,399	164,401	144,346
Net assets	222,340	222,737	223,157	224,165	231,109
EQUITY					
Parent entity interest					
Contributed equity	37,986	37,986	37,986	37,986	37,986
Reserves	106,112	106,112	106,112	106,112	106,112
Retained surplus (accumulated deficit)	78,242	78,639	79,059	80,067	87,011
Total parent entity interest	222,340	222,737	223,157	224,165	231,109
Total equity	222,340	222,737	223,157	224,165	231,109

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2022				
Balance carried forward from previous period	78,242	106,112	37,986	222,340
Adjusted opening balance	78,242	106,112	37,986	222,340
Comprehensive income				
Surplus/(deficit) for the period	397	-	-	397
Total comprehensive income	397	-	-	397
of which:				
Attributable to the Australian Government	397	-	-	397
Estimated closing balance as at 30 June 2023	78,639	106,112	37,986	222,737
Closing balance attributable to the Australian Government	78,639	106,112	37,986	222,737

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	87,804	92,893	83,724	85,242	86,297
Receipts from Government	135,641	134,642	153,147	157,322	160,533
Sale of goods and rendering of services	12,281	9,611	10,329	10,210	10,322
Interest	476	468	752	908	1,192
Net GST received	14,419	116	(196)	(116)	(19)
Other	21,107	3,351	1,535	1,559	1,557
Total cash received	271,728	241,081	249,291	255,165	259,882
Cash used					
Employees	70,982	74,066	75,506	76,771	76,645
Suppliers	120,434	131,268	134,211	136,526	138,582
Net GST paid	14,294	-	-	-	-
Interest payments on lease liability	1,252	1,012	921	711	586
Other	3,888	2,062	1,259	766	605
Total cash used	210,850	208,408	211,897	214,774	216,418
Net cash from/(used by) operating activities	60,878	32,673	37,394	40,391	43,464
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of property, plant and equipment	691	-	-	-	-
Investments	-	10,000	20,000	-	-
Other	1,302	-	-	-	-
Total cash received	1,993	10,000	20,000	-	-
Cash used					
Purchase of property, plant and equipment and intangibles	12,223	23,247	37,056	13,376	26,442
Investments	25,000	-	-	5,000	-
Other	-	585	-	-	-
Total cash used	37,223	23,832	37,056	18,376	26,442
Net cash from/(used by) investing activities	(35,230)	(13,832)	(17,056)	(18,376)	(26,442)
FINANCING ACTIVITIES					
Cash used					
Principal payments on lease liability	20,623	21,402	21,841	20,654	20,308
Total cash used	20,623	21,402	21,841	20,654	20,308
Net cash from/(used by) financing activities	(20,623)	(21,402)	(21,841)	(20,654)	(20,308)
Net increase/(decrease) in cash held	5,025	(2,561)	(1,503)	1,361	(3,286)
Cash and cash equivalents at the beginning of the reporting period	28,175	33,200	30,639	29,136	30,497
Cash and cash equivalents at the end of the reporting period	33,200	30,639	29,136	30,497	27,211

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from Departmental resources ^(a)	12,223	23,247	37,056	13,376	26,442
TOTAL	12,223	23,247	37,056	13,376	26,442
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	16,316	26,616	92,383	13,566	26,632
less: ROU additions	(4,093)	(3,369)	(55,327)	(190)	(190)
Total cash used to acquire assets	12,223	23,247	37,056	13,376	26,442

Prepared on Australian Accounting Standards basis.

(a) Includes funding from prior year appropriations, entity receipts, and proceeds from the sale of assets.

Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)

	Asset Category				Total
	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2022					
Gross book value	2,595	11,280	119,390	19,762	153,027
Gross book value - ROU assets	2,635	41,743	85,136	-	129,514
Accumulated depreciation/ amortisation and impairment	-	-	-	(11,880)	(11,880)
Accumulated depreciation/ amortisation and impairment - ROU assets	(241)	(20,008)	(15,522)	-	(35,771)
Opening net book balance	4,989	33,015	189,004	7,882	234,890
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase - appropriation ordinary annual services ^(a)	-	-	21,241	2,006	23,247
By purchase - appropriation ordinary annual services - ROU assets	-	3,179	190	-	3,369
Total additions	-	3,179	21,431	2,006	26,616
Other movements					
Depreciation/amortisation expense	-	(124)	(11,421)	(3,833)	(15,378)
Depreciation/amortisation on ROU assets	(121)	(8,456)	(12,562)	-	(21,139)
Disposals					
Gross book value - ROU assets	-	(1,701)	(163)	-	(1,864)
Accumulated depreciation/amortisation and impairment	-	1,701	163	-	1,864
Total other movements	(121)	(8,580)	(23,983)	(3,833)	(36,517)
As at 30 June 2023					
Gross book value	2,595	11,280	140,631	21,768	176,274
Gross book value - ROU assets	2,635	43,221	85,163	-	131,019
Accumulated depreciation/ amortisation and impairment	-	(124)	(11,421)	(15,713)	(27,258)
Accumulated depreciation/ amortisation and impairment - ROU assets	(362)	(26,763)	(27,921)	-	(55,046)
Closing net book balance	4,868	27,614	186,452	6,055	224,989

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, Departmental capital budget or other operational expenses.

Australian National Maritime Museum

**Entity resources and planned
performance**

Australian National Maritime Museum

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Australian National Maritime Museum

Section 1: Entity overview and resources

1.1 Strategic direction statement

The mission of the Australian National Maritime Museum (ANMM) is to lead the promotion and conservation of Australia's maritime heritage and culture by developing and managing the National Maritime Collection and delivering exhibitions, education and outreach programs.

As Australia's museum of the sea, our focus is Australian maritime history and the marine environment, including industry and trade, defence, leisure and recreation, Indigenous maritime and migration.

In 2022-23, the ANMM's work will be guided by the museum's Corporate Plan, which sets out ANMM's priorities and strategies to preserve, promote and share Australia's maritime heritage over the next four years. ANMM's Corporate Plan priorities include a focus on delivering immersive and compelling programs and initiatives, strengthening our national presence, harnessing the potential of digital media, sustaining and growing financial support and increasing organisational capabilities.

During 2022-23, the ANMM will continue its operational and financial recovery from the ongoing impacts of COVID 19. It will undertake a series of activities and programs to achieve its purpose, including:

- delivering exhibitions and public programs on-site and off-site
- developing, preserving and showcasing collections to expand its knowledge of, and expertise in, maritime heritage and sharing it with the Australian public and the world
- providing leadership and cultivating collaboration within national and international museum sectors as they recover from the effects of COVID-19
- contributing to Australian economic and cultural activity as restrictions ease and tourism resumes
- supporting recovery in regional, remote and outer metropolitan areas through collection touring, exhibitions, and outreach activities
- promoting inclusion, diversity and social cohesion by providing greater opportunities for all Australians to access arts and culture, including through digital channels
- continuing to collaborate with Indigenous communities to foster appreciation and understanding of Indigenous arts, culture and knowledge systems
- engaging in activities to enrich arts and cultural education at all levels
- maintaining and strengthening the financial sustainability of the Museum by increasing own-source revenue, philanthropy and private-sector support.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the ANMM for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the ANMM's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: ANMM resource statement — Budget estimates for 2022-23 as at October Budget 2022

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
Opening balance/cash reserves at 1 July	30,062	32,331
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	24,125	24,017
Annual appropriations - other services ^(b)		
Equity injection	1,695	1,717
Total annual appropriations	25,820	25,734
Total funds from Government	25,820	25,734
Funds from other sources		
Interest	27	97
Sale of goods and services	3,790	4,180
Other	6,846	5,688
Total funds from other sources	10,663	9,964
Total net resourcing for ANMM	66,545	68,029
<hr/>		
Average staffing level (number)	2021-22 125	2022-23 125

Prepared on Australian Accounting Standards basis.

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23, Supply Bill (No. 3) 2022-23 and Supply Act (No. 1) 2022-23.

(b) Appropriation Bill (No. 2) 2022-23, Supply Bill (No. 4) 2022-23 and Supply Act (No. 2) 2022-23.

The ANMM is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (a non-corporate Commonwealth entity), which are then paid to the ANMM and considered 'departmental' for all purposes.

1.3 Budget measures

There are no Budget measures relating to the ANMM for the 2022-23 October Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for ANMM can be found at:

<https://www.sea.museum/about/corporate-information/planning-and-reporting/corporate-plans>.

The most recent annual performance statement can be found at:

<https://www.sea.museum/about/corporate-information/planning-and-reporting/annual-reports>.

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Increased knowledge, appreciation and enjoyment of Australia's maritime heritage by managing the National Maritime Collection and staging programs, exhibitions and events

Budgeted expenses for Outcome 1

This table shows how much the ANMM intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.1: Management of maritime heritage					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	24,125	24,017	20,912	21,020	21,084
Payment from related entities					
Expenses not requiring appropriation in the Budget year ^(a)	385	3,000	3,000	3,000	3,000
Revenues from other independent sources	10,663	9,964	13,091	16,510	17,265
Total expenses for Program 1.1	35,173	36,982	37,003	40,530	41,349
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	24,125	24,017	20,912	21,020	21,084
Expenses not requiring appropriation in the Budget year ^(a)	385	3,000	3,000	3,000	3,000
Revenues from other independent sources	10,663	9,964	13,091	16,510	17,265
Total expenses for Outcome 1	35,173	36,982	37,003	40,530	41,349
Average staffing level (number)					
	2021-22 125	2022-23 125			

(a) Expenses not requiring appropriation in the Budget year reflects depreciation of heritage and cultural assets.

Table 2.1.2: Performance measures for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 – Increased knowledge, appreciation and enjoyment of Australia's maritime heritage by managing the National Maritime Collection and staging programs, exhibitions and events		
Program 1.1 Management of maritime heritage The ANMM's program 1.1 includes a variety of educational and engagement programs, exhibitions and events focusing on Australia's maritime heritage.		
Key Activities	Key activities reported in the current corporate plan that relate to this program: <ul style="list-style-type: none"> • Be renowned for compelling museum experiences • Strengthen our national presence • Harness the potential of digital • Sustain and grow financial support • Be a capable, high performing and respected organisation 	
Year	Performance measures	Expected Performance Results
Prior year 2021-22	Engage, educate and inspire – continue to increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways.	Target: Total visitor engagements 3,945,000 <ul style="list-style-type: none"> • 1,384,280 visits to the museum • 1,821,036 number of visits to the museum's website • 613,908 people engaging with social media • 125,776 students participating in school programs Actual: Total visitor engagements 2,624,198 <ul style="list-style-type: none"> • 1,239,671 visits to the museum. • 925,535 number of visits to the museum's website • 167,615 people engaging with social media • 291,377 students participating in school programs Target not met with the exception of students participating in school programs where the target was met Target: 296 educational institutions participating in organised school learning programs Actual: 162 Target not met

Year	Performance measures	Expected Performance Results
Prior year 2021-22 cont.	Engage, educate and inspire – continue to increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways, cont.	<p>Target: 35,616 people participating in public programs</p> <p>Actual: 61,820</p> <p>Target met</p> <p>Target: 90% of visitors who were satisfied or very satisfied with their visit</p> <p>Actual: 93%</p> <p>Target met</p> <p>Target: 90% of teachers reporting overall positive experience</p> <p>Actual: 100%</p> <p>Target met</p> <p>Target: 95% of teachers reporting relevance to the classroom curriculum</p> <p>Actual: 94%</p> <p>Target not met</p>
	Collect, share and digitise – continue to build and maintain a rich national collection for current and future generations of Australians to enjoy and learn from.	<p>Target: 80 objects acquired</p> <p>Actual: 157</p> <p>Target met</p> <p>Target: 1,000 objects accessioned</p> <p>Actual: 4,994</p> <p>Target met</p> <p>Target: 70% of the total collection available to the public</p> <p>Actual: 72%</p> <p>Target met</p> <p>Target: 63% of the total collection digitised</p> <p>Actual: 65%</p> <p>Target met</p>
Year	Performance measures	Planned Performance Results
Budget year 2022-23	Engage, educate and inspire – continue to increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways.	<p>Total visitor engagements: 3,382,446</p> <ul style="list-style-type: none"> 1,186,260 visits to the museum 1,553,090 number of visits to the museum's website 516,828 people engaging with social media 126,268 students participating in school programs <p>296 educational institutions participating in organised school learning programs</p> <p>48,602 people participating in public programs</p> <p>90% of visitors who were satisfied or very satisfied with their visit</p> <p>90% of teachers reporting overall positive experience</p> <p>95% of teachers reporting relevance to the classroom curriculum</p>

Year	Performance measures	Planned Performance Results
Budget year 2022-23 cont.	Collect, share and digitise – continue to build and maintain a rich national collection for current and future generations of Australians to enjoy and learn from.	80 objects acquired (in the reporting period) 1,000 objects accessioned (in the reporting period) 70% of the total collection available to the public 63% of the total collection digitised
Forward Estimates 2023-26	Engage, educate and inspire – continue to increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways.	Total visitor engagements: 4,229,197 <ul style="list-style-type: none"> • 1,639,917 visits to the museum • 1,875,667 number of visits to the museum's website • 532,333 people engaging with social media • 181,280 students participating in school programs 304 educational institutions participating in organised school learning programs 50,060 people participating in public 90% of visitors who were satisfied or very satisfied with their visit 90% of teachers reporting overall positive experience 95% of teachers reporting relevance to the classroom curriculum
	Collect, share and digitise – continue to build and maintain a rich national collection for current and future generations of Australians to enjoy and learn from.	80 objects acquired (in the reporting period). 1,000 objects accessioned (in the reporting period) 70% of the total collection available to the public 64% of the total collection digitised

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of ANMM finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

The budgeted financial statements include the anticipated financial impacts associated with COVID-19, in particular a significant reduction in the ANMM's own-source revenue generating capacity from long-term trends. This has associated expenditure reductions, which will reduce ANMM's capacity to deliver its program. The financial impacts of COVID-19 are forecast to continue, while progressively reducing, across the forward estimates period.

The Comprehensive Income Statement shows a break-even position across the budget and forward estimates period, excluding heritage and cultural asset depreciation expenses that are not funded through revenue appropriations.

The Balance Sheet shows a net equity position of between \$291.2 million and \$286.3 million across the budget and forward estimates period, representing the surplus of net assets over net liabilities. This mainly represents the ANMM's non-financial assets, including land and buildings, and heritage and cultural objects.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	13,782	13,094	13,301	14,484	14,797
Suppliers	10,521	13,765	13,356	15,200	15,706
Grants	131	131	131	131	131
Depreciation and amortisation	10,739	9,992	10,215	10,715	10,715
Total expenses	35,173	36,982	37,003	40,530	41,349
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	3,790	4,180	5,923	7,902	8,292
Interest	27	97	99	102	106
Other	6,846	5,688	7,069	8,506	8,867
Total own-source revenue	10,663	9,964	13,091	16,510	17,265
Total own-source income	10,663	9,964	13,091	16,510	17,265
Net (cost of)/contribution by services	(24,510)	(27,017)	(23,912)	(24,020)	(24,084)
Revenue from Government	24,125	24,017	20,912	21,020	21,084
Surplus/(deficit) attributable to the Australian Government	(385)	(3,000)	(3,000)	(3,000)	(3,000)
OTHER COMPREHENSIVE INCOME					
Total other comprehensive income	-	-	-	-	-
Total comprehensive income/(loss)	(385)	(3,000)	(3,000)	(3,000)	(3,000)
Total comprehensive income/(loss) attributable to the Australian Government	(385)	(3,000)	(3,000)	(3,000)	(3,000)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) - as per statement of comprehensive income	(385)	(3,000)	(3,000)	(3,000)	(3,000)
plus: heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations ^(a)	3,037	3,000	3,000	3,000	3,000
less: lease principle repayments	(56)	-	-	-	-
Net cash operating surplus/ (deficit)	2,596	-	-	-	-

Prepared on Australian Accounting Standards basis.

- (a) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the collection development acquisition budget, or CDAB) provided through Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental capital budget statement.

Table 3.2: Budgeted Departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	32,331	23,663	22,091	23,320	21,015
Trade and other receivables	1,415	1,415	1,415	1,415	1,415
Other financial assets	387	387	387	387	387
Total financial assets	34,133	25,465	23,893	25,122	22,817
Non-financial assets					
Land and buildings	166,901	170,829	169,174	167,519	165,864
Property, plant and equipment	8,853	11,844	13,645	12,979	15,867
Heritage and Cultural	83,599	83,789	83,479	83,169	82,859
Intangibles	4,656	4,931	5,206	5,481	5,759
Inventories	226	226	226	226	226
Total non-financial assets	264,235	271,619	271,730	269,374	270,572
Total assets	298,368	297,084	295,623	294,496	293,389
LIABILITIES					
Payables					
Suppliers	2,339	2,339	2,339	2,339	2,339
Other payables	2,046	2,046	2,046	2,046	2,046
Total payables	4,385	4,385	4,385	4,385	4,385
Provisions					
Employee provisions	2,670	2,670	2,670	2,670	2,670
Other provisions	78	78	78	78	78
Total provisions	2,748	2,748	2,748	2,748	2,748
Total liabilities	7,133	7,133	7,133	7,133	7,133
Net assets	291,235	289,951	288,490	287,363	286,256
EQUITY					
Parent entity interest					
Contributed equity	37,980	39,697	41,419	43,219	45,036
Reserves	201,193	201,193	201,193	201,193	201,193
Retained surplus (accumulated deficit)	52,062	49,061	45,878	42,951	40,027
Total parent entity interest	291,235	289,951	288,490	287,363	286,256
Attributed to non-controlling interest					
Total equity	291,235	289,951	288,490	287,363	286,256

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2022				
Balance carried forward from previous period	52,062	201,193	37,980	291,235
Adjusted opening balance	52,062	201,193	37,980	291,235
Comprehensive income				
Surplus/(deficit) for the period	(3,000)	-	-	(3,000)
Total comprehensive income	(3,000)	-	-	(3,000)
Contributions by owners				
Equity injection - Appropriation	-	-	1,717	1,717
Sub-total transactions with owners	-	-	1,717	1,717
Estimated closing balance as at 30 June 2023	49,062	201,193	39,697	289,951
Closing balance attributable to the Australian Government	49,062	201,193	39,697	289,951

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	24,125	24,603	21,797	22,239	22,364
Sale of goods and rendering of services	5,512	6,579	8,682	11,144	11,648
Interest	38	97	99	102	106
Net GST received	50	2,112	-	-	-
Other	3,611	1,183	1,573	2,154	2,268
Total cash received	33,336	34,574	32,151	35,639	36,386
Cash used					
Employees	13,308	13,094	13,301	14,484	14,797
Suppliers	9,209	12,568	11,828	13,631	14,064
Net GST paid	220	2,112	-	-	-
Other	141	141	141	141	141
Total cash used	22,878	29,700	25,270	28,256	29,002
Net cash from/(used by) operating activities	10,458	6,659	6,881	7,383	7,384
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	9,828	16,876	10,076	7,859	11,413
Total cash used	9,828	16,876	10,076	7,859	11,413
Net cash from/(used by) investing activities	(9,828)	(16,876)	(10,076)	(7,859)	(11,413)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	1,695	1,717	1,791	1,873	1,892
Total cash received	1,695	1,717	1,791	1,873	1,892
Cash used					
Principal payments on lease liability	56	168	168	168	168
Total cash used	56	168	168	168	168
Net cash from/(used by) financing activities	1,639	1,549	1,623	1,705	1,724
Net increase/(decrease) in cash held	2,269	(8,668)	(1,572)	1,129	(2,305)
Cash and cash equivalents at the beginning of the reporting period	30,062	32,331	23,663	22,091	23,320
Cash and cash equivalents at the end of the reporting period	32,331	23,663	22,091	23,320	21,015

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	1,695	1,717	1,791	1,873	1,892
Total new capital appropriations	1,695	1,717	1,791	1,873	1,892
<i>Provided for:</i>					
Purchase of non-financial assets	1,695	1,717	1,791	1,873	1,892
Total items	1,695	1,717	1,791	1,873	1,892
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	1,695	1,717	1,791	1,873	1,892
Funded internally from Departmental resources ^(b)	8,133	15,159	8,285	5,986	9,521
TOTAL	9,828	16,876	10,076	7,859	11,413
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	9,828	16,876	10,076	7,859	11,413
Total cash used to acquire assets	9,828	16,876	10,076	7,859	11,413

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations.

(b) Includes sources of funding from both current Bill 1 and prior year Act 1 appropriations, current and previous years' Departmental Capital Budgets (DCBs) and internally developed assets.

Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2022						
Gross book value	-	-	11,964	78,193	6,081	96,238
Gross book value - ROU assets	52,380	104,953	-	-	-	157,333
Accumulated depreciation/ amortisation and impairment	-	-	(2,081)	(3,037)	(1,425)	(6,543)
Accumulated depreciation/ amortisation and impairment - ROU assets	-	(4,196)	-	-	-	(4,196)
Revaluation	13,280	484	(1,030)	8,443	-	21,177
Opening net book balance	65,660	101,241	8,853	83,599	4,656	264,009
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	-	-	1,717	-	1,717
By purchase - appropriation ordinary annual services ^(b)	-	-	5,515	973	1,400	7,888
By purchase - appropriation ordinary annual services - ROU assets	-	7,271	-	-	-	7,271
Assets received as gifts/ donations	-	-	-	500	-	500
Total additions	-	7,271	5,515	3,190	1,400	17,376
Other movements						
Depreciation/amortisation expense	-	-	(2,524)	(3,000)	(1,125)	(6,649)
Depreciation/amortisation on ROU assets	-	(3,344)	-	-	-	(3,344)
Total other movements	-	(3,344)	(2,524)	(3,000)	(1,125)	(9,993)
As at 30 June 2023						
Gross book value	-	-	16,449	89,826	7,481	113,756
Gross book value - ROU assets	65,660	112,708	-	-	-	178,368
Accumulated depreciation/ amortisation and impairment	-	-	(4,605)	(6,037)	(2,550)	(13,192)
Accumulated depreciation/ amortisation and impairment - ROU assets	-	(7,540)	-	-	-	(7,540)
Closing net book balance	65,660	105,168	11,844	83,789	4,931	271,393

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2022-23, including CDABs.

(b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, or other operational expenses.

Australian Transport Safety Bureau

**Entity resources and planned
performance**

Australian Transport Safety Bureau

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Australian Transport Safety Bureau

Section 1: Entity overview and resources

1.1 Strategic direction statement

The Australian Transport Safety Bureau (ATSB) is an independent statutory agency of the Australian Government conducting safety investigations in the aviation, rail and interstate and overseas shipping modes of transport. It is governed by a Commission and is entirely separate from transport regulators, policy makers and service providers.

The ATSB's purpose is defined by its mission statement:

- Improve transport safety for the greatest public benefit through our independent investigations and influencing safety action.

In reference to the public benefit:

- The ATSB focusses on the public interest where the safety of passengers and workers on an aircraft, train or ship is concerned. The ATSB focusses on the public interest when it comes to the significant costs that can result from an accident, particularly where there is significant damage to public infrastructure or an impact on the national economy.

The *Transport Safety Investigation Act 2003* (TSI Act) makes it clear that, in carrying out its purpose, the ATSB cannot apportion blame, assist in determining liability or, as a general rule, assist in court proceedings.

Through independent investigations, the ATSB seeks to identify safety issues for action by organisations with responsibility for managing risk. The ATSB's approach to identifying safety issues encompasses targeting safety improvements for the greatest public benefit. The safety issues the ATSB identifies are characteristic of an organisation or a system rather than a characteristic of a specific individual. The ATSB directs its resources to investigations that have the broadest safety effect on transport systems.

The ATSB does not have powers to force operators, manufacturers and regulators to take action. The ATSB relies on its ability to influence. An influencer uses their authority, knowledge, position and relationship to shape the decisions of others. The ATSB builds relationships with others to support safety action. The ATSB has stakeholders willing to be advocates for safety messaging. Where the ATSB is concerned that not enough is being done in response to safety issues being raised, the ATSB will work to campaign for action that prevents accidents.

The ATSB does not have the resources to investigate every accident and incident that occurs in the aviation, rail and marine sectors each year. In order to provide assurance that the ATSB's finite resources are being used for the greatest safety benefit, the ATSB will continue to work with government and industry stakeholders to clarify the priorities for its existing jurisdiction and the potential for its expansion. For rail investigations, the ATSB relies on the resources provided by the states and territories through agreements.

The ATSB maintains a national information set of all safety-related occurrences in aviation and of all accidents and significant safety occurrences in rail and the interstate and overseas marine sectors. The information it holds is essential to its capacity to analyse broad safety trends and inform its investigation and safety education work, as well as constituting an important public information resource. The ATSB is enhancing its capacity for a data driven approach to the performance of its investigation, research, communication and education functions.

The ATSB is committed to close engagement with its international counterpart agencies and relevant multilateral organisations. The ATSB places a specific emphasis on engagement with countries in the Asia-Pacific region, particularly with Indonesia and Papua New Guinea.

The ATSB invests in studying and contributing to the methodologies and techniques used by accident investigation authorities in transport and non-transport modes across the world. The ATSB does this by employing academic discipline, supported by our partnership with the Royal Melbourne Institute of Technology (RMIT) University. The ATSB's partnership with RMIT to deliver transport safety investigation qualifications commits the ATSB to investing in the training and skill development of people in a position to support improvements to transport safety.

Detailed information about the ATSB's purpose, operating context, activities and performance measures is published in the ATSB Corporate Plan available at: [Corporate Plan 2022-23 \(atsb.gov.au\)](https://www.atsb.gov.au/corporate-plan/2022-23)

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the ATSB for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the ATSB's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: ATSB resource statement - Budget estimates for 2022-23 as at October Budget 2022

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
Departmental		
Annual appropriations - ordinary annual services ^(a)		
Prior year appropriations available ^(b)	8,955	8,175
Departmental appropriation ^(c)	20,863	21,047
s74 External Revenue ^(d)	978	1,456
Departmental capital budget ^(e)	578	582
Total departmental annual appropriations	31,374	31,260
Total departmental resourcing	31,374	31,260
Total resourcing for ATSB	31,374	31,260
<hr/>		
Average staffing level (number)	2021-22 101	2022-23 105

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23, Supply Bill (No. 3) 2022-23 and Supply Act (No. 1) 2022-23.

(b) Excludes amounts subject to administrative quarantine by Finance or withheld under section 51 of the Public Governance, Performance and Accountability Act 2013 (PGPA Act).

(c) Excludes departmental capital budget (DCB).

(d) Estimated External Revenue receipts under section 74 of the PGPA Act.

(e) Departmental capital budgets are not separately identified in Appropriation Bill (No.1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.

1.3 Budget measures

There are no measures relating to the ATSB for the 2022-23 October Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measure described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the ATSB can be found at: [Corporate Plan 2022-23 \(atsb.gov.au\)](https://www.atsb.gov.au/publications/publications-list/?publicationType=Annual%20Report)

The most recent annual performance statement can be found at:
<https://www.atsb.gov.au/publications/publications-list/?publicationType=Annual%20Report>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Improved transport safety in Australia including through: independent ‘no blame’ investigation of transport accidents and other safety occurrences; safety data recording, analysis and research; and influencing safety action

Budgeted expenses for Outcome 1

This table shows how much the ATSB intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.1: Australian Transport Safety Bureau					
Departmental expenses					
Departmental appropriation	20,863	21,047	21,858	22,315	22,503
s74 External Revenue ^(a)	978	1,456	1,469	1,469	1,469
Expenses not requiring appropriation in the Budget year ^(b)	3,882	3,756	4,587	4,530	4,454
Departmental total	25,723	26,259	27,914	28,314	28,426
Total expenses for program 1.1	25,723	26,259	27,914	28,314	28,426
Outcome 1 Totals by appropriation type					
Departmental expenses					
Departmental appropriation	20,863	21,047	21,858	22,315	22,503
s74 External Revenue ^(a)	978	1,456	1,469	1,469	1,469
Expenses not requiring appropriation in the Budget year ^(b)	3,882	3,756	4,587	4,530	4,454
Departmental total	25,723	26,259	27,914	28,314	28,426
Total expenses for Outcome 1	25,723	26,259	27,914	28,314	28,426
Average staffing level (number)					
	2021-22 101	2022-23 105			

(a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act 2013.

(b) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses and the value of services ATSB will receive free of charge from the Victorian Chief Investigator, the NSW Office of Transport Safety Investigations and the Australian National Audit Office.

Table 2.1.2: Performance measure for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 – Improved transport safety in Australia including through: independent ‘no blame’ investigation of transport accidents and other safety occurrences; safety data recording, analysis and research; and influencing safety action		
Program 1.1- Improved transport safety for the greatest public benefit The ATSB will work actively with the aviation, rail and marine industries; transport regulators and governments at a state, national and international level to improve transport safety standards for all Australians. Investigations and related activities seek to influence safety action for the public benefit.		
Key Activities	Independent investigation of transport accidents and other safety incidents Safety data recording, analysis and research Influencing safety action	
Year	Performance measures	Expected Performance Results
Prior year 2021-22	KPI 1 - Number of safety issues that are addressed through safety action. Target: 65% of safety issues addressed in the last financial year Target: 85% of safety issues addressed in the previous financial year	Actual: 76% of safety issues addressed in the last financial year Target met Actual: 74% of safety issues addressed in the previous financial year Target not met
	KPI 2 - Number of Systemic, Defined, and Safety Study investigations completed by ATSB that identify safety issues. Target: 65% of investigations identify a safety issue	Actual: 54% of investigations identify a safety issue Target not met
	KPI 3 - Percentage of all investigations that identify at least one safety issue not already identified by others.	53% of systemic and defined investigations completed in 2021–22 identified safety issues not identified by others. Baseline to be established
	KPI 4 - On an average annual basis, the ATSB will be conducting around twice the number of investigations as it has available investigators. Projecting 90 active investigations.	Actual: Completed 88 investigations Target not met
	KPI 5 - Median time to complete investigations Short investigations - 8 months Defined investigations - 16 months Systemic investigations - 22 months	Actual: Short investigations – 8.2 months Target not met Actual: Defined investigations – 19.8 months Target not met Actual: Systemic investigations – 38.3 months Target not met

Year	Performance measures	Expected Performance Results
Prior year 2021-22 cont.	KPI6 – Number of changes to the ATSB's published investigation findings over the previous financial year.	Actual: Zero Target met.
Year	Performance measures	Planned Performance Results
Budget year 2022-23	KPI 1 - Number of safety issues that are addressed through safety action.	65% of safety issues address in the last financial year 85% of safety issues addressed in the previous financial year
	KPI 2 - Number of Systemic, Defined, and Safety Study investigations completed by ATSB that identify safety issues.	65% of investigations identify a safety issue.
	KPI 3 - Percentage of all investigations that identify at least one safety issue not already identified by others.	Project 50% of systemic and defined investigations completed in 2022–23 identified safety issues not identified by others.
	KPI 4 - On an average annual basis, the ATSB will be conducting around twice the number of investigations as it has available investigators.	Projections to be revised annually based on known full time equivalent investigators
	KPI 5 - Median time to complete investigations Short investigations - 7 months Defined investigations - 14 months Systemic investigations - 20 months	Tracking towards 7 months Tracking towards 14 months Tracking towards 20 months
	KPI 6 - Number of changes to the ATSB's published investigation findings over the previous financial year.	Zero
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of ATSB finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

Budgeted departmental comprehensive income statement

The ATSB is planning for a break-even operating result, adjusted for depreciation and amortisation expense, in 2022-23 and the forward years.

Revenue

Net appropriation revenue of \$21.0 million will be provided to the ATSB in 2022-23.

The comprehensive income statement also includes estimates of the ATSB's own source revenue of \$4.3 million which includes:

- estimates of cost recoveries from Queensland, Western Australia, South Australia and Tasmania for safety investigations ATSB undertook on their intrastate rail networks (\$1.0 million)
- revenue from the Department of Foreign Affairs and Trade for the ATSB's participation in Australian Government transport safety initiatives, including capability building activities as part of the Indonesia Transport Safety Assistance Package (\$0.4 million) and cooperation with Papua New Guinea (\$0.1 million)
- estimates of the value of the services the ATSB will receive free of charge from the Victorian Chief Investigator, Transport Safety, the NSW Office of Transport Safety Investigations and the Australian National Audit Office (\$2.8 million).

Expenses

Budgeted operating expenditure in 2022-23 is \$26.3 million, comprised of employee expenses (62 per cent), supplier expenses (28 per cent) and depreciation and finance costs (10 per cent).

Budgeted departmental balance sheet

The ATSB's budgeted balance sheet at 30 June 2023 reflects the expected balances for its assets and liabilities as well as retained earnings and contributed equity, based on the operating result for 2021-22 and the Budget year.

The ATSB's major non-financial assets are buildings (\$7.7 million) in relation to their leased office accommodation, intangibles (\$2.4 million) and other property plant and

equipment (\$2.5 million). The ATSB's primary liabilities are in relation to their office accommodation lease liabilities (\$8.0 million) and accrued employee leave entitlements (\$5.2 million).

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	15,963	16,334	17,127	17,829	18,562
Suppliers	7,342	7,428	8,379	8,286	7,563
Depreciation and amortisation ^(a)	2,334	2,445	2,372	2,177	2,294
Finance costs	84	52	36	22	7
Total expenses	25,723	26,259	27,914	28,314	28,426
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	978	1,456	1,469	1,469	1,469
Other	3,220	2,829	3,732	3,732	3,732
Total own-source revenue	4,198	4,285	5,201	5,201	5,201
Net (cost of)/contribution by services	(21,525)	(21,974)	(22,713)	(23,113)	(23,225)
Revenue from Government	20,863	21,047	21,858	22,315	22,503
Surplus/(deficit) attributable to the Australian Government	(662)	(927)	(855)	(798)	(722)
Total comprehensive income/(loss) attributable to the Australian Government	(662)	(927)	(855)	(798)	(722)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) - as per statement of comprehensive income	(662)	(927)	(855)	(798)	(722)
plus: depreciation/amortisation of assets funded through appropriations (departmental capital budget funding and/or equity injections) ^(a)	1,008	941	934	900	900
plus: depreciation/amortisation expenses for ROU assets ^(b)	1,326	1,504	1,438	1,277	1,394
less: lease principal repayments ^(b)	(1,167)	(1,518)	(1,517)	(1,379)	(1,572)
Net cash operating surplus/ (deficit)	505	-	-	-	-

Prepared on Australian Accounting Standards basis.

- (a) From 2010-11, the Government introduced net cash appropriation arrangements. This involved Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the departmental capital budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental capital budget statement.
- (b) Applies leases under AASB 16 Leases.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	348	348	348	348	348
Trade and other receivables	9,057	9,057	9,057	9,057	9,057
Other financial assets	12	12	12	12	12
Total financial assets	9,417	9,417	9,417	9,417	9,417
Non-financial assets					
Land and buildings	8,898	7,729	6,726	5,895	5,112
Property, plant and equipment	2,713	2,513	2,362	2,240	2,122
Heritage and Cultural	16	16	16	16	16
Intangibles	2,555	2,396	2,218	2,058	1,900
Other non-financial assets	575	575	575	575	575
Total non-financial assets	14,757	13,229	11,897	10,784	9,725
Assets held for sale					
Total assets	24,174	22,646	21,314	20,201	19,142
LIABILITIES					
Payables					
Suppliers	335	335	335	335	335
Other payables	57	57	57	57	57
Total payables	392	392	392	392	392
Interest bearing liabilities					
Leases	9,171	7,988	6,906	5,973	5,012
Total interest bearing liabilities	9,171	7,988	6,906	5,973	5,012
Provisions					
Employee provisions	5,167	5,167	5,167	5,167	5,167
Total provisions	5,167	5,167	5,167	5,167	5,167
Total liabilities	14,730	13,547	12,465	11,532	10,571
Net assets	9,444	9,099	8,849	8,669	8,571
EQUITY					
Contributed equity	5,517	6,099	6,704	7,322	7,946
Reserves	514	514	514	514	514
Retained surplus (accumulated deficit)	3,413	2,486	1,631	833	111
Total equity	9,444	9,099	8,849	8,669	8,571

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2022				
Balance carried forward from previous period	3,413	514	5,517	9,444
Adjusted opening balance	3,413	514	5,517	9,444
Comprehensive income				
Surplus/(deficit) for the period	(927)	-	-	(927)
Total comprehensive income	(927)	-	-	(927)
of which:				
Attributable to the Australian Government	(927)	-	-	(927)
Transactions with owners				
Contributions by owners				
Departmental capital budget (DCB)	-	-	582	582
Sub-total transactions with owners	-	-	582	582
Estimated closing balance as at 30 June 2023	2,486	514	6,099	9,099
Closing balance attributable to the Australian Government	2,486	514	6,099	9,099

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	20,429	21,047	21,858	22,315	22,503
Sale of goods and rendering of services	1,108	1,456	1,469	1,469	1,469
Net GST received	513	-	-	-	-
Other	177	-	-	-	-
Total cash received	22,227	22,503	23,327	23,784	23,972
Cash used					
Employees	15,951	16,334	17,127	17,829	18,562
Suppliers	4,954	4,599	4,647	4,554	3,831
Interest payments on lease liability	84	52	36	22	7
Total cash used	20,989	20,985	21,810	22,405	22,400
Net cash from/(used by) operating activities	1,238	1,518	1,517	1,379	1,572
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	1,115	582	605	618	624
Total cash used	1,115	582	605	618	624
Net cash from/(used by) investing activities	(1,115)	(582)	(605)	(618)	(624)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	1,056	582	605	618	624
Total cash received	1,056	582	605	618	624
Cash used					
Principal payments on lease liability	1,167	1,518	1,517	1,379	1,572
Total cash used	1,167	1,518	1,517	1,379	1,572
Net cash from/(used by) financing activities	(111)	(936)	(912)	(761)	(948)
Net increase/(decrease) in cash held	12	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	336	348	348	348	348
Cash and cash equivalents at the end of the reporting period	348	348	348	348	348

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB)	578	582	605	618	624
Total new capital appropriations	578	582	605	618	624
Provided for:					
Purchase of non-financial assets	578	582	605	618	624
Total items	578	582	605	618	624
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriation – DCB ^(a)	578	582	605	618	624
TOTAL	578	582	605	618	624
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	578	582	605	618	624
Total cash used to acquire assets	578	582	605	618	624

Prepared on Australian Accounting Standards basis.

- (a) Does not include annual finance lease costs. Include purchases from current and previous years' departmental capital budgets (DCBs). Does not include annual finance lease costs. Include purchases from current and previous years' departmental capital budgets (DCBs).

Table 3.6: Statement of departmental asset movements (Budget year 2022-23)

	Asset Category				Total
	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2022					
Gross book value		3,308	16	4,329	7,653
Gross book value - ROU assets	10,405	114	-	-	10,519
Accumulated depreciation/ amortisation and impairment	-	(680)	-	(1,774)	(2,454)
Accumulated depreciation/ amortisation and impairment - ROU assets	(1,507)	(29)	-	-	(1,536)
Opening net book balance	8,898	2,713	16	2,555	14,182
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase - appropriation ordinary annual services ^(a)	-	221	-	361	582
By purchase - appropriation ordinary annual services - ROU assets	335				335
Total additions	335	221	-	361	917
Other movements					
Depreciation/amortisation expense	-	(409)	-	(520)	(929)
Depreciation/amortisation on ROU assets	(1,504)	(12)	-	-	(1,516)
Total other movements	(1,504)	(421)	-	(520)	(2,445)
As at 30 June 2023					
Gross book value	-	3,529	16	4,690	8,235
Gross book value - ROU assets	10,740	114	-	-	10,854
Accumulated depreciation/ amortisation and impairment	-	(1,089)	-	(2,294)	(3,383)
Accumulated depreciation/ amortisation and impairment - ROU assets	(3,011)	(41)	-	-	(3,052)
Closing net book balance	7,729	2,513	16	2,396	12,654

Prepared on Australian Accounting Standards basis.

- (a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, departmental capital budget or other operational expenses.

Civil Aviation Safety Authority

Entity resources and planned performance

Civil Aviation Safety Authority

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Civil Aviation Safety Authority

Section 1: Entity overview and resources

1.1 Strategic direction statement

The Civil Aviation Safety Authority (CASA) is an independent statutory authority established in 1995 under the *Civil Aviation Act 1988*. The main object of this Act is to establish a regulatory framework for maintaining, enhancing and promoting the safety of civil aviation, with particular emphasis on preventing aviation accidents and incidents.

In accordance with the *Civil Aviation Act 1988* and the regulations, CASA has the function of conducting the safety regulation of:

- civil air operations in Australian territory
- the operation of Australian aircraft outside Australian territory.

While safety regulation of civil aviation remains its primary role, CASA also performs other safety-related and associated functions. CASA has responsibility for airspace regulation.

Australian government priorities and CASA's commitment to aviation safety

The Australian Government is committed to maintaining and enhancing safety as its number one priority in aviation. As Australia's aviation safety regulator, CASA will support the Australian Government to maintain, enhance and promote the safety of civil aviation through the application of a detailed risk-based approach with particular emphasis to deliver the goals as set out in Table 2.1.2: Performance measure for Outcome 1.

CASA will ensure the directions of the Australian Government, as presented in the Minister's Statement of Expectations, are implemented effectively and efficiently. CASA's Corporate Plan fully details the activities and initiatives to be undertaken by the organisation to meet the expectations.

The Australian Government has set out some clear objectives relevant to CASA including:

- to continue to focus on aviation safety as the highest priority
- to consider the economic and cost impact on individuals, businesses and the community in the development and finalisation of new or amended regulatory changes
- to take a pragmatic, practical and proportionate approach to regulation as it applies to different industry sectors having regard to risk

- to implement its regulatory philosophy, with the philosophy being reflected in relevant policies, procedures, manuals, and when CASA personnel are carrying out their day-to-day operations.

CASA's comprehensive planning framework fully incorporates the Australian Government direction and ensures the relevant requirements are implemented effectively and efficiently. CASA aims to achieve its commitment to aviation safety through its three key goals. They are:

- to maintain and enhance a fair, effective and efficient aviation safety regulation system
- to engage collaboratively with the wider aviation community to promote and support a positive safety culture
- to continuously improve organisational performance.

Each goal is supported through a number of key performance areas (KPA) and indicators (KPI). The progress and achievement against the KPIs are monitored by a comprehensive performance management and reporting process. CASA will continue its commitment to making further improvements to the way it operates and continuously strive to achieve its high-level goals.

Challenging aviation trends and implications for CASA

The aviation landscape has changed dramatically with COVID-19. One immediate impact for CASA is that its major funding source, aviation fuel excise, has been significantly reduced since the 2021-22 Budget. CASA's immediate funding is highly dependent on the recovery of the industry, particularly in the domestic high-capacity regular public transport sector.

Whilst CASA continues to support industry as it manages its way through the impacts of COVID-19, Government provided funding certainty for 2021-22 to CASA through additional appropriation funding of \$20 million.

The need to adapt to accommodate the changing aviation safety environment, as the industry continues to deal with and recovers from the impact of the COVID-19 pandemic, provides CASA with some unique challenges. Examples of these challenges include the return from hibernation of aircraft and skills and currency deficits of aviation professionals.

The passenger transport sector will undergo significant change, along with the growth and complexity of Remotely Piloted Aircraft Systems (RPAS), also known as drones. Issues of concern are also related to ageing aircraft, the oversight of infrastructure developments at aerodromes over the coming decade, slow growth prospects and forecast changes in air traffic management systems. Like other safety regulators around the world, CASA is cognisant of the need to ensure that safety-related

considerations are at the forefront of CASA's regulatory actions for the benefit of the aviation and wider community.

As a key priority, CASA continues to develop and implement new safety standards and regulations, considering the Australian Government's regulatory reform agenda. CASA will stay abreast of changes within the aviation industry by carefully analysing safety and operational data to look for trends and emerging risks which need to be addressed. This approach will further focus CASA on its core activity – the regulation of aviation safety.

CASA's funding strategy

CASA receives funding from three major sources: a 3.556 cents per litre excise on aviation fuel consumed by all domestic aircraft (all of which is provided to CASA); a Government annual appropriation; and regulatory services fees and levies. Whilst CASA conducts surveillance and regulatory oversight of RPAS, aerodromes and international carriers, these do not contribute to the fuel excise funding model.

Government has decided that the current funding arrangements, supplemented through Government appropriation for 2022-23 and forward years due to the impacts of COVID-19, should predominantly remain in place.

CASA's funding requirements and arrangements will need to be monitored as the aviation industry transitions during the recovery phase from the pandemic.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to CASA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for CASA's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Civil Aviation Safety Authority resource statement — Budget estimates for 2022-23 as at October Budget 2022

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
Opening balance/cash reserves at 1 July	65,877	82,473
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	122,082	92,445
Total annual appropriations	122,082	92,445
Special appropriations		
<i>Aviation Fuel Revenues (Special Appropriation) Act 1988</i>	83,752	87,279
<i>RPAS levy (Special Appropriation) Act 2020</i>	891	1,832
Total special appropriations	84,643	89,111
Total funds from Government	206,725	181,556
Funds from industry sources		
Regulatory service fees	10,322	8,239
Total funds from industry sources	10,322	8,239
Funds from other sources		
Interest	149	489
Other	735	790
Total funds from other sources	884	1,279
Total net resourcing for Civil Aviation Safety Authority	283,808	273,547
	2021-22	2022-23
Average staffing level (number)	805	832

Prepared on a resourcing (that is, appropriations available) basis.

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23, Supply Bill (No. 3) 2022-23 and Supply Act (No. 1) 2022-23.

CASA is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts, which are then paid to CASA and are considered 'departmental' for all purposes.

1.3 Budget measures

There are no measures relating to CASA for the 2022-23 October Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the Civil Aviation Safety Authority (CASA) can be found at:

<https://www.casa.gov.au/search-centre/corporate-plans/corporate-plan-2022-23>

The most recent annual performance statement can be found at:

<https://www.casa.gov.au/resources-and-education/publications-and-resources/corporate-publications>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Maximise aviation safety through a regulatory regime, detailed technical material on safety standards, comprehensive aviation industry oversight, risk analysis, industry consultation, education and training

Budgeted expenses for Outcome 1

This table shows how much CASA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.1: Civil Aviation Safety Authority					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	122,084	92,445	73,950	41,794	42,080
Special appropriations					
<i>Special appropriation Aviation Fuel Revenues (Special Appropriation) Act 1988</i>	84,423	88,300	90,300	94,200	94,200
<i>Special appropriation RPAS levy (Special Appropriation) Act 2020</i>	891	1,832	26,370	28,490	28,490
Revenues from industry sources					
Regulatory fees	10,322	8,239	7,500	7,500	7,500
Other income	807	1,000	1,000	1,000	1,000
Revenues from other independent sources	231	560	690	990	1,230
Expenses not requiring appropriation in the Budget year ^(a)	(17,110)	18,121	22,057	54,607	54,409
Total expenses for Program 1.1	201,648	210,497	221,867	228,581	228,909
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	122,084	92,445	73,950	41,794	42,080
Special appropriations	85,314	90,132	116,670	122,690	122,690
Revenues from industry sources	11,129	9,239	8,500	8,500	8,500
Revenues from other independent sources	231	560	690	990	1,230
Expenses not requiring appropriation in the Budget year ^(a)	(17,110)	18,121	22,057	54,607	54,409
Total expenses for Outcome 1	201,648	210,497	221,867	228,581	228,909
	2021-22	2022-23			
Average staffing level (number)	805	832			

(a) Expenses not requiring appropriation in the Budget year are made up of the operating result and timing of accruals.

Table 2.1.2: Performance measure for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 – Maximise aviation safety through a regulatory regime, detailed technical material on safety standards, comprehensive aviation industry oversight, risk analysis, industry consultation, education and training	
Program 1.1 – Civil Aviation Safety Authority The following three objectives represent the regulatory services produced by the program in delivering its outcome.	
1. Maintain and enhance a fair, effective and efficient aviation safety regulation system CASA will focus its efforts on maintaining, enhancing and promoting aviation safety, as set out in the <i>Civil Aviation Act 1988</i> and in accordance with all Government directions. CASA's work will centre on monitoring compliance, continuing the Regulatory Implementation Program, continuing to review the Australian administered airspace and continuing effective enforcement to secure compliance with safety standards.	
2. Collaborative engagement with the aviation industry and wider community to promote and support aviation safety CASA maintains a constructive working relationship with other Australian Government agencies and promotes effective collaboration through consultation and communication with the wider aviation community. CASA engages in a clear, open and transparent manner with the aviation industry through its consultative forums, feedback channels, educational efforts and promotional campaigns, to continuously improve the regulatory framework and be a partner in supporting and promoting a positive aviation safety culture.	
3. Continuous improvement of organisational performance CASA closely monitors its organisational performance and seeks to continually improve its operational activities, regulatory services and other support functions. CASA is adopting a comprehensive quality management approach to drive continuous improvement across all facets of the organisation.	
Key Activities	CASA is Australia's aviation safety regulator and is a corporate Commonwealth entity under the <i>PGPA Act 2013</i> and was established on 6 July 1995 under the <i>Civil Aviation Act 1988</i> (the Act). The main objective of the Act is to establish a regulatory framework to maintain, enhance and promote civil aviation safety, with an emphasis on preventing aviation accidents and incidents. In exercising its powers and performing its functions, CASA is required to regard the safety of air navigation as the most important consideration. CASA's key role is to conduct the safety regulation of civil air operations in Australian territory and the operation of Australian aircraft outside Australian territory. CASA is also responsible for ensuring that Australian-administered airspace is administered and used safely, efficiently and equitably. CASA performs all its functions consistent with Australia's obligations under the Convention on International Civil Aviation (the Chicago Convention) and other international agreements.

Key Activities cont.	<p>CASA, the Australian Transport Safety Bureau, the Department of Infrastructure, Transport, Regional Development, Communications and the Arts, Airservices Australia and the Department of Defence provide Australia's aviation safety framework, each with separate and distinct functions, but working together as an integrated system.</p> <p>In keeping with CASA's fundamental obligations as an independent statutory authority, it actively endeavours to ensure that its decision-making and other actions are lawful, fair, reasonable and consistent, and in all cases contribute to optimal safety outcomes, while not unnecessarily impeding the efficient operation of entities that CASA regulates.</p>	
Year	Performance measures	Expected Performance Results
Prior year 2021-22	Number of accidents per hours flown by industry sector	Actual: Reducing trend ^(a) Target met
	Number of incidents per hours flown by industry sector	Actual: Reducing trend ^(a) Target not met
	CASA maintains the Effective Implementation (EI) Score determined by International Civil Aviation Organization (ICAO) Universal Safety Oversight Audit Program (USOAP)	Actual: Maintain or improve EI score Target met
	Regulatory implementation delivered in accordance with planned and reviewed targets	Actual: 80% of regulatory development achieved against planned targets Target met
	Surveillance determined via a National Oversight Plan consisting of scheduled and response events informed by risk	Actual: 80% of surveillance events conducted for the period Target met
	Deliver a program of aviation safety education seminars to industry participants	Actual: 90% of seminars delivered against program with satisfaction rate for effectiveness of 80% Target not met
	Clear, open and transparent engagement with the industry to support the continuous improvement of an efficient and effective aviation safety regulatory framework	Actual: 100% of significant regulatory changes publicly consulted and outcomes informed by industry feedback Target met Actual: Improving trend in stakeholder satisfaction from regular surveys Target met Actual: Improving trend in audience engagement across CASA's online channels and social media Target met
	Regulatory service applications are decided within published service delivery timeframes	Actual: 80% processed within published timeframes Target not met Actual: All regulatory service activities have a service delivery timeframe applied Target not met

Year	Performance measures	Planned Performance Results
Budget year 2022-23	Number of accidents per hours flown by industry sector	Reducing trend ^(a)
	Number of incidents per hours flown by industry sector	Reducing trend ^(a)
	CASA maintains the Effective Implementation (EI) Score determined by ICAO Universal Safety Oversight Audit Program (USOAP)	Maintain or improve EI score
	Regulatory implementation delivered in accordance with targets	Regulatory implementation achieved against planned program outlined in the CASA Corporate Plan
	Surveillance determined via a National Oversight Plan consisting of scheduled and response events informed by risk	Surveillance events achieved as detailed in the National Oversight Plan and CASA Corporate Plan
	Clear, open and transparent engagement with the industry to support the continuous improvement of an efficient and effective aviation safety regulatory framework	100% of significant regulatory changes publicly consulted and outcomes informed by industry feedback Improving trend in stakeholder satisfaction from regular surveys
	Regulatory service applications are decided within published service delivery timeframes	Improving trend in service delivery timeframes 80% processed within published timeframes All regulatory service activities have a service delivery timeframe applied
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

(a) This key performance indicator relies on the availability of data which is not published by the Bureau of Infrastructure, Transport and Regional Economics (BITRE) until after 30 June each year.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of CASA finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

Budgeted Departmental income statement

As at the 2022-23 March Budget, CASA anticipated a \$5.3 million operating deficit in 2021-22 resulting from further reductions in aviation fuel excise since 2021-22 PAES due to COVID-19, which was offset by additional supplementation of \$20 million. By 30 June 2022, CASA achieved an operating surplus of \$17.1 million in 2021-22. This was due to lower employee expenses resulting from a reduction in CASA's leave provisions following increasing government bond rates, and lower supplier expenses mainly in consultancies due to projects that didn't proceed as a result of COVID-19.

CASA is anticipating an \$18.1 million operating deficit in 2022-23 primarily caused by further reductions in forecast aviation fuel excise which extend into the forward estimates.

CASA is budgeting for operating deficits across the forward estimates of \$22.1 million in 2023-24 increasing to \$54.6 million in 2024-25 and \$54.4 million in 2025-26, due to the appropriation funding provided through the Australian Airline Financial Relief package ceasing at the end of 2023-24 and forecast revenue from fuel excise remaining well below 2018-19 levels.

Revenue and expenses

Total revenue is estimated to decrease by \$26.4 million in 2022-23 to \$192.4 million. The decrease in revenue between the financial years is primarily due to reduction of appropriation of \$29.6 million and reduction in regulatory fees of \$2.1 million offset by an increase in aviation fuel excise from 2021-22 of \$3.9 million, and an increase in RPAS levy collections for commercial drones of \$0.9 million.

Total expenses are estimated to increase in 2022-23 by \$8.8 million to \$210.5 million. The main movements in the major expense categories are:

- employee expenses are expected to increase by \$9.6 million for 2022-23 predominantly reflecting CASA's Enterprise Agreement and reduced leave provision in 2021-22 resulting from the increasing government bond rate.
- depreciation expenses decreasing by \$3.2 million, due to re-living of assets.
- supplier expenses are expected to increase by \$2.9 million for 2022-23

Budgeted Departmental balance sheet

CASA's net asset (or equity) position for 2022-23 is forecast to decrease by \$18.1 million compared to 2021-22, representing the anticipated operating deficit and projected capital investment for 2022-23.

Total budgeted assets of \$150.9 million in 2022-23 represents a decrease of \$20.2 million from the estimated 2021-22 closing position, primarily due to a decrease in cash and investments of \$21.9 million primarily due to the operating deficit in 2022-23 of \$18.1 million. CASA's financial assets are budgeted to further decrease over the forward estimates as a result of the budgeted deficits in the forward years with CASA needing to borrow in 2024-25 to meet its financial obligations without additional supplementation from Government.

Total budgeted liabilities of \$80.9 million in 2022-23 represents a planned decrease of \$2.1 million from the estimated 2021-22 closing position, primarily driven by a planned decrease in lease liabilities of \$2.7 million offset by an increase in CASA's employee provisions of \$0.5 million as a result of an increase in leave entitlements in 2022-23. CASA's primary liability continues to be accrued employee leave entitlements of \$38.0 million and lease liabilities of \$33.2 million.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	127,330	136,954	141,041	145,252	149,589
Suppliers	48,349	51,280	57,475	57,669	55,319
Depreciation and amortisation	25,203	22,028	22,893	24,914	23,331
Finance costs	284	235	458	746	670
Write-down and impairment of assets	294	-	-	-	-
Losses from asset sales	188	-	-	-	-
Total expenses	201,648	210,497	221,867	228,581	228,909
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	10,322	8,239	7,500	7,500	7,500
Interest	231	560	690	990	1,230
Other	561	1,000	1,000	1,000	1,000
Total own-source revenue	11,114	9,799	9,190	9,490	9,730
Gains					
Other	246	-	-	-	-
Total gains	246	-	-	-	-
Total own-source income	11,360	9,799	9,190	9,490	9,730
Net (cost of)/contribution by services	(190,288)	(200,698)	(212,677)	(219,091)	(219,179)
Revenue from Government	207,398	182,577	190,620	164,484	164,770
Surplus/(deficit) attributable to the Australian Government	17,110	(18,121)	(22,057)	(54,607)	(54,409)
OTHER COMPREHENSIVE INCOME					
Total other comprehensive income	-	-	-	-	-
Total comprehensive income/(loss)	17,110	(18,121)	(22,057)	(54,607)	(54,409)
Total comprehensive income/(loss) attributable to the Australian Government	17,110	(18,121)	(22,057)	(54,607)	(54,409)

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted Departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	22,473	10,000	10,000	10,000	10,000
Trade and other receivables	2,359	3,393	3,530	1,334	1,558
Other investments	60,000	50,584	18,412	-	-
Other financial assets	264	335	376	472	549
Total financial assets	85,096	64,312	32,318	11,806	12,107
Non-financial assets					
Land and buildings	34,613	31,643	69,244	60,242	51,872
Property, plant and equipment	9,841	9,353	24,861	24,742	26,203
Intangibles	39,401	43,386	38,986	33,792	28,517
Other non-financial assets	2,128	2,171	2,443	2,463	2,362
Total non-financial assets	85,983	86,553	135,534	121,239	108,954
Total assets	171,079	150,865	167,852	133,045	121,061
LIABILITIES					
Payables					
Suppliers	5,655	5,394	6,066	37,504	87,275
Other payables	3,862	4,270	4,326	870	1,292
Total payables	9,517	9,664	10,392	38,374	88,567
Interest bearing liabilities					
Leases	35,887	33,175	70,858	62,025	53,586
Total interest bearing liabilities	35,887	33,175	70,858	62,025	53,586
Provisions					
Employee provisions	37,546	38,018	38,651	39,302	39,973
Other provisions	47	47	47	47	47
Total provisions	37,593	38,065	38,698	39,349	40,020
Total liabilities	82,997	80,904	119,948	139,748	182,173
Net assets	88,082	69,961	47,904	(6,703)	(61,112)
EQUITY					
Parent entity interest					
Contributed equity	3,295	3,295	3,295	3,295	3,295
Reserves	9,485	9,485	9,485	9,485	9,485
Retained surplus (accumulated deficit)	75,302	57,181	35,124	(19,483)	(73,892)
Total parent entity interest	88,082	69,961	47,904	(6,703)	(61,112)
Total equity	88,082	69,961	47,904	(6,703)	(61,112)

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2022				
Balance carried forward from previous period	75,302	9,485	3,295	88,082
Adjusted opening balance	75,302	9,485	3,295	88,082
Comprehensive income				
Surplus/(deficit) for the period	(18,121)	-	-	(18,121)
Total comprehensive income	(18,121)	-	-	(18,121)
of which:				
Attributable to the Australian Government	(18,121)	-	-	(18,121)
Estimated closing balance as at 30 June 2023	57,181	9,485	3,295	69,961
Closing balance attributable to the Australian Government	57,181	9,485	3,295	69,961

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	122,084	92,445	73,950	41,794	42,080
Receipts from Government	84,644	89,112	116,622	124,899	122,432
Sale of goods and rendering of services	10,252	8,849	8,214	8,243	8,246
Interest	149	489	649	894	1,153
Net GST received	6,666	6,701	8,141	3,685	1,659
Other	805	1,004	1,000	1,000	1,000
Total cash received	224,600	198,600	208,576	180,515	176,570
Cash used					
Employees	129,372	135,839	140,306	148,059	148,496
Suppliers	54,523	59,149	66,066	30,690	7,818
Interest payments on lease liability	283	235	458	746	670
Total cash used	184,178	195,223	206,830	179,495	156,984
Net cash from/(used by) operating activities	40,422	3,377	1,746	1,020	19,586
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	15,021	15,418	24,333	10,599	11,147
Total cash used	15,021	15,418	24,333	10,599	11,147
Net cash from/(used by) investing activities	(15,021)	(15,418)	(24,333)	(10,599)	(11,147)
FINANCING ACTIVITIES					
Cash used					
Principal payments on lease liability	8,805	9,848	9,585	8,833	8,439
Total cash used	8,805	9,848	9,585	8,833	8,439
Net cash from/(used by) financing activities	(8,805)	(9,848)	(9,585)	(8,833)	(8,439)
Net increase/(decrease) in cash held	16,596	(21,889)	(32,172)	(18,412)	-
Cash and cash equivalents at the beginning of the reporting period	65,877	82,473	60,584	28,412	10,000
Cash and cash equivalents at the end of the reporting period	82,473	60,584	28,412	10,000	10,000

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Funded internally from departmental resources	15,021	15,418	24,333	10,599	11,147
TOTAL	15,021	15,418	24,333	10,599	11,147
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	15,021	15,418	24,333	10,599	11,147
Total cash used to acquire assets	15,021	15,418	24,333	10,599	11,147

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)

	Asset Category			Total
	Buildings	Other property, plant and equipment	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000
As at 1 July 2022				
Gross book value	-	12,935	88,538	101,473
Gross book value - ROU assets	60,073	873	-	60,946
Accumulated depreciation/amortisation and impairment	-	(3,496)	(49,137)	(52,633)
Accumulated depreciation/amortisation and impairment - ROU assets	(25,460)	(471)	-	(25,931)
Opening net book balance	34,613	9,841	39,401	83,855
Capital asset additions				
Estimated expenditure on new or replacement assets				
By purchase - other	-	2,447	12,971	15,418
By purchase - other - ROU assets	7,136	-	-	7,136
Total additions	7,136	2,447	12,971	22,554
Other movements				
Depreciation/amortisation expense	-	(2,937)	(8,986)	(11,923)
Depreciation/amortisation on ROU assets	(10,105)			(10,105)
Other	-	2	-	2
Other - ROU assets	(1)	-	-	(1)
Total other movements	(10,106)	(2,935)	(8,986)	(22,027)
As at 30 June 2023				
Gross book value	-	15,384	101,509	116,893
Gross book value - ROU assets	67,208	873	-	68,081
Accumulated depreciation/amortisation and impairment	-	(6,433)	(58,123)	(64,556)
Accumulated depreciation/amortisation and impairment - ROU assets	(35,565)	(471)	-	(36,036)
Closing net book balance	31,643	9,353	43,386	84,382

Prepared on Australian Accounting Standards basis.

Infrastructure Australia

Entity resources and planned performance

Infrastructure Australia

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Infrastructure Australia

Section 1: Entity overview and resources

1.1 Strategic direction statement

Infrastructure Australia (IA) is a statutory authority established on 1 September 2014 following amendment of the *Infrastructure Australia Act 2008*. IA's primary role is to support the Australian Government's plan to build a strong and prosperous economy. This is to be done through the provision of high quality independent advice concerning nationally significant infrastructure matters. This advice is for the Australian Government, and in turn, all levels of government, industry and stakeholders.

In accordance with the outcome in Section 2 of this document, 'Outcomes and Planned Performance', IA is responsible for providing independent advice for:

- improved decision-making on infrastructure matters
- better identification and assessment of key drivers of infrastructure demand and utilisation
- improved prioritisation of infrastructure projects
- the identification, implementation and promotion of best practice infrastructure planning, financing, delivery and operation.

In 2022-23, IA will play an active role in ongoing research and collaboration initiatives that promote and develop effective data and information sharing, analysis and benchmarking. In particular, IA will undertake initiatives to maintain the currency of its data to inform future Audits, plans, priority lists and project evaluations.

The key priorities for IA in 2022–23 are:

- continue to undertake evaluations on all infrastructure proposals where funding of more than \$250 million is sought from the Australian Government. This includes economic and social infrastructure proposals but excludes defence proposals.
- regularly update and further develop the Infrastructure Priority List. This priority list will be informed by the other work of IA, in particular the Australian Infrastructure Audit, the Australian Infrastructure Plan and evaluation of infrastructure proposals.
- engage with stakeholders on the recommendations from the 2021 Australian Infrastructure Plan.
- develop and maintain data sources to inform future plans and priority lists.
- continue to establish and develop the corporate capabilities to support IA's role as an independent entity that provides high quality advice.

- deliver annual analytical assessments of infrastructure market capacity, as requested by the Prime Minister and other First Ministers at the Council of Australian Government (COAG) meeting of 13 March 2020. This will involve the collection, collation, interpretation and display of Australian Government, State and Territory and industry data, as well as the establishment of new data sets through primary collection.
- continue to evolve the frameworks utilised by jurisdictions in submitting proposals to IA for evaluation to promote best practice in infrastructure planning, procurement and delivery. This will include consideration of costs and benefits and the appropriate assessment of wider benefits (in addition to direct benefits) providing guidance on how these should be measured and applied, if required.
- continue to establish and maintain productive working relationships with all levels of government and industry. This includes engaging closely with Australian Government Departments, agencies and entities as well as states, territories, local governments, investors in infrastructure, owners of infrastructure and communities – as the end users of infrastructure.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for IA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Infrastructure Australia resource statement — Budget estimates for 2022-23 as at Budget October 2022

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
Opening balance/cash reserves at 1 July	6,478	4,430
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	12,853	12,733
Total annual appropriations	12,853	12,733
Total funds from Government	12,853	12,733
Funds from industry sources		
Funds from other sources		
Interest	12	150
Sale of goods and services	30	-
Total funds from other sources	42	105
Total net resourcing for Infrastructure Australia	19,373	17,268
	2021-22	2022-23
Average staffing level (number)	32	29

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23, Supply Bill (no. 1) 2022-23 and Supply Act (No. 3) 2022-23.

IA is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts, which are then paid to IA and are considered 'departmental' for all purposes.

1.3 Budget measures

There are no measures relating to Infrastructure Australia for the 2022-23 October Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for Infrastructure Australia can be found at:
<https://www.infrastructureaustralia.gov.au/about/accountability-and-reporting>

The most recent annual performance statement can be found at:
<https://www.infrastructureaustralia.gov.au/about/accountability-and-reporting>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Improve decision-making on matters relating to infrastructure; advise governments and others on matters relating to infrastructure, including better assessment of infrastructure needs and prioritisation of infrastructure projects; and promote best practice infrastructure planning, financing, delivery and operation

Budgeted expenses for Outcome 1

This table shows how IA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.1: Infrastructure Australia					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	12,853	12,733	13,110	13,259	13,368
Revenues from other independent sources	42	105	100	100	100
Total expenses for Program 1.1	12,885	12,838	13,210	13,359	13,468
Outcome 1 totals by resource type					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	12,853	12,733	13,110	13,259	13,368
Revenues from other independent sources	42	105	100	100	100
Total expenses for Outcome 1	12,885	12,838	13,210	13,359	13,468
Average staffing level (number)					
	2021-22 32	2022-23 29			

Table 2.1.2: Performance measure for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 – Improve decision-making on matters relating to infrastructure; advise governments and others on matters relating to infrastructure, including better assessment of infrastructure needs and prioritisation of infrastructure projects; and promote best practice infrastructure planning, financing, delivery and operation		
Program 1.1 – IA will contribute to the Government's objective of supporting competitiveness, driving productivity and enhancing quality of life, through the provision of high quality advice.		
Key Activities	IA will provide high quality independent advice on nationally significant infrastructure matters to the Australian Government and in turn, all levels of government, industry and stakeholders. This advice will be prepared in consultation with all levels of government, industry stakeholders and the community—as the end users of infrastructure. This advice will include published project evaluations, infrastructure priority lists, published research and other initiatives.	
Year	Performance measures	Expected Performance Results
Prior year 2021-22	Evaluate project proposals on all infrastructure proposals, excluding defence projects, where funding of more than \$250 million is sought from the Commonwealth.	Actual: 13 project proposals assessed Target met
	Undertake research initiatives that promote best practice in the planning, funding and delivery of infrastructure.	Actual: The following research initiatives were published in 2021-22: <ul style="list-style-type: none"> • The Assessment Framework • A Pathway to Infrastructure Resilience • 2021 Australian Infrastructure Plan • 2021 Infrastructure Market Capacity report. • 2022 Regional Strengths and Infrastructure Gaps • Delivering Outcomes - A roadmap to a more productive and resilient future Target met
Year	Performance measures	Planned Performance Results
Budget year 2022-23	Evaluate project proposals on all infrastructure proposals, excluding defence projects, where funding of more than \$250 million is sought from the Commonwealth.	Evaluations of project proposals completed and a summary of these evaluations published on IA's website
	Undertake research initiatives that promote best practice in the planning, funding and delivery of infrastructure.	Deliver research and other initiatives that provide leadership on regulatory reform objectives and promote best practice in the planning, funding, delivery and operation of infrastructure

Year	Performance measures	Planned Performance Results
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of IA finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

Revenue

The vast majority of IA's revenues are appropriations, totalling \$12.7 million in 2022-23. In 2021-22, IA received additional funding to review its Assessment Framework, which represents the small drop in appropriation revenue in 2022-23 compared to the prior year.

In addition to appropriations, IA earns a small amount of interest revenue from its cash deposits.

Expenses

IA is budgeting for operating expenses of \$12.8 million in 2022-23. This consists of \$7.2 million employee expenses, \$4.3 million supplier expenses and \$1.3 million in depreciation, amortisation and finance costs.

IA's expense budget reflects the work program for IA in 2022-23. This includes the continued provision of advice on nationally significant infrastructure matters, evaluation of project proposals, the delivery of annual analytical assessments of infrastructure market capacity and development of further research regarding the identification and application of best practice planning delivery and operation of Australia's infrastructure networks. IA will further continue to establish and develop the corporate capabilities to support IA's role as an independent entity that provides high quality advice.

Balance Sheet

At 30 June 2023, IA is budgeting for net assets of \$3.0 million representing assets of \$7.6 million and liabilities of \$4.6 million.

Most significant asset balances relate to cash and a right-of-use asset associated with IA's office lease.

Most significant liabilities relate to the lease liability associated with IA's office lease, and supplier payables.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	7,025	7,22	8,090	8,365	8,646
Suppliers	4,493	4,295	3,817	3,700	3,540
Depreciation and amortisation	1,269	1,281	1,281	1,285	1,273
Finance costs	44	33	22	9	9
Other expenses	4	-	-	-	-
Total expenses	12,835	12,838	13,210	13,359	13,468
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Interest	8	15	15	15	15
Total own-source revenue	8	15	15	15	15
Total own-source income	8	15	15	15	15
Net (cost of)/contribution by services	(12,853)	(12,733)	(12,804)	(12,900)	(12,981)
Revenue from Government	12,853	12,733	12,804	12,900	12,981
Surplus/(deficit) attributable to the Australian Government	-	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	-	-	-	-	-
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) - as per statement of comprehensive income	-	-	-	-	-
plus: depreciation/amortisation expenses for ROU assets ^(a)	904	904	904	904	904
less: lease principal repayments ^(a)	(1,081)	(1,135)	(1,191)	(1,142)	(1,000)
Net cash operating surplus/ (deficit)	(177)	(231)	(287)	(238)	(96)

Prepared on Australian Accounting Standards basis.

(a) Applies leases under AASB 16 Leases.

Table 3.2: Budgeted Departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	4,430	4,745	4,763	4,883	5,108
Trade and other receivables	270	34	33	33	33
Total financial assets	4,700	4,779	4,796	4,916	5,141
Non-financial assets					
Land and buildings	3,437	2,291	1,145	-	2,508
Property, plant and equipment	488	401	340	226	159
Other non-financial assets	141	141	141	141	141
Total non-financial assets	4,066	2,833	1,626	367	2,808
Total assets	8,766	7,612	6,422	5,283	7,949
LIABILITIES					
Payables					
Suppliers	1,253	1,053	1,053	1,053	1,053
Other payables	141	141	141	141	141
Total payables	1,302	1,114	1,114	1,114	1,114
Interest bearing liabilities					
Leases	3,468	2,334	1,142	-	2,666
Total interest bearing liabilities	3,468	2,334	1,142	-	2,666
Provisions					
Employee provisions	727	893	893	893	893
Other provisions	231	233	235	238	238
Total provisions	958	1,126	1,128	1,131	1,131
Total liabilities	5,728	4,574	3,384	2,245	4,911
Net assets	3,038	3,038	3,038	3,038	3,038
EQUITY					
Contributed equity	(1,263)	(1,263)	(1,263)	(1,263)	(1,263)
Reserves	(4)	(4)	(4)	(4)	(4)
Retained surplus (accumulated deficit)	4,305	4,305	4,305	4,305	4,305
Total equity	3,038	3,038	3,038	3,038	3,038

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained earnings	Other reserves	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2022				
Balance carried forward from previous period	4,305	(4)	(1,263)	3,038
Adjusted opening balance	4,305	(4)	(1,263)	3,038
Comprehensive income				
Surplus/(deficit) for the period	-	-	-	-
Estimated closing balance as at 30 June 2023	4,305	(4)	(1,263)	3,038
Closing balance attributable to the Australian Government	4,305	(4)	(1,263)	3,038

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	12,853	12,733	13,110	13,259	13,368
Sale of goods and rendering of services	30	-	-	-	-
Interest	12	105	100	100	100
Net GST received	11	38	-	-	-
Other	(187)	198	1	-	-
Total cash received	12,719	13,074	13,211	13,359	13,468
Cash used					
Employees	7,717	7,051	8,090	8,365	8,646
Suppliers	5,831	4,495	3,817	3,700	3,540
Interest payments on lease liability	41	31	19	6	6
Other	4	-	-	-	-
Total cash used	13,593	11,577	11,926	12,071	12,192
Net cash from/(used by) operating activities	(874)	1,497	1,285	1,288	1,276
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	93	48	75	26	51
Total cash used	93	48	75	26	51
Net cash from/(used by) investing activities	(93)	(48)	(75)	(26)	(51)
FINANCING ACTIVITIES					
Cash used					
Principal payments on lease liability	1,081	1,134	1,192	1,142	1,000
Total cash used	1,081	1,134	1,192	1,142	1,000
Net cash from/(used by) financing activities	(1,081)	(1,134)	(1,192)	(1,142)	(1,000)
Net increase/(decrease) in cash held	(2,048)	315	18	120	255
Cash and cash equivalents at the beginning of the reporting period	6,478	4,430	4,745	4,763	4,853
Cash and cash equivalents at the end of the reporting period	4,430	4,745	4,763	4,883	5,105

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from Departmental resources ^(a)	93	48	75	26	51
TOTAL	93	48	75	26	51
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	93	48	75	26	51
Total cash used to acquire assets	93	48	75	26	51

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of departmental asset movements (Budget year 2022-23)

	Asset Category		
	Buildings	Other property, plant and equipment	Total
	\$'000	\$'000	\$'000
As at 1 July 2022			
Gross book value	1,207	715	1,922
Gross book value - ROU assets	4,744	-	4,744
Accumulated depreciation/amortisation and impairment	(485)	(235)	(709)
Accumulated depreciation/ amortisation and impairment - ROU assets	(2,032)	-	(2,032)
Opening net book balance	3,437	488	3,925
Capital asset additions			
Estimated expenditure on new or replacement assets			
By purchase - appropriation ordinary annual services ^(a)	-	48	48
Total additions	-	48	48
Other movements			
Depreciation/amortisation expense	(242)	(135)	(377)
Depreciation/amortisation on ROU assets	(904)	-	(904)
Total other movements	(1,146)	(135)	(1,281)
As at 30 June 2023			
Gross book value	1,207	763	1,970
Gross book value - ROU assets	4,744	-	4,744
Accumulated depreciation/amortisation and impairment	(724)	(362)	(1,086)
Accumulated depreciation/amortisation and impairment - ROU assets	(2,936)	-	(2,936)
Closing net book balance	2,291	401	2,692

Prepared on Australian Accounting Standards basis.

- (a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, departmental capital budget or other operational expenses.

National Archives of Australia

Entity resources and planned performance

National Archives of Australia

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National Archives of Australia

Section 1: Entity overview and resources

1.1 Strategic direction statement

The National Archives of Australia (National Archives) is an Australian Government entity established under the *Archives Act 1983*. The mandate of the National Archives is to secure, preserve and make public, the archival resources of the Commonwealth.

The National Archives:

- sets information and data management requirements for Australian Government entities
- ensures the Australian Government creates and keeps records of its actions and decisions to demonstrate accountability to the community and evidence of the integrity of the operations of the Australian Public Service
- authorises destruction of information assets with no ongoing value to government or community
- selects and preserves the most significant records of the Australian Government and makes these available to government and the public as a national resource to enrich and inform how Australians live today and into the future.

In 2022-23, the National Archives will:

- work with Australian Government entities to better manage their information and assets, consistent with National Archives' information and data management policies and standards
- apply additional measures to ensure the preservation of at-risk records
- increase resources to improve access applications for Commonwealth records and additional digitization-on-demand services
- invest in cyber security and digital resources to facilitate secure and timely transfer of records.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to National Archives for its operations and to deliver programs and services on behalf of the government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the entity's operations) classification.

Information in this table is presented on a resourcing (appropriations/cash available) basis, while the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: National Archives resource statement — Budget estimates for 2022-23 as at Budget October 2022

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
DEPARTMENTAL		
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Prior year appropriations available	18,228	9,739
Departmental appropriation ^(b)	70,697	86,463
S74 External Revenue ^(c)	2,058	2,056
Department capital budget ^(d)	8,011	8,095
Annual appropriations – other services – non-operating ^(e)		
Equity injection	5,400	10,600
Total departmental annual appropriations	104,394	116,953
Total departmental resourcing	104,394	116,953
Total resourcing for National Archives	104,394	116,953
	2021-22	2022-23
Average staffing level (number)	332	363

Prepared on a resourcing (i.e. appropriations available) basis.

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

- (a) Appropriation Bill (No. 1) 2022-23, Supply Bill (No. 3) 2022-23 and Supply Act (No. 1) 2022-23.
- (b) Excludes Departmental capital budget (DCB).
- (c) Estimated External Revenue receipts under section 74 of the *PGPA Act 2013*.
- (d) Departmental capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- (e) Appropriation Bill (No. 2) 2022-23, Supply Bill (No. 4) 2022-23 and Supply Act (No. 2) 2022-23.

1.3 Budget measures

There are no measures relating to National Archives for the 2022-23 October Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measure described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements — included in Annual Reports — to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for (National Archives) can be found at:
<https://www.naa.gov.au/about-us/our-organisation/accountability-and-reporting/our-corporate-plans>

The most recent annual performance statement can be found at:
<https://www.naa.gov.au/about-us/our-organisation/accountability-and-reporting/annual-reports>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: To promote the creation, management and preservation of authentic, reliable and useable Commonwealth records, and to facilitate Australians' access to the archival resources of the Commonwealth.

Budgeted expenses for Outcome 1

Table 2.1.1 shows how much National Archives intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.1: National Archives of Australia					
Departmental expenses					
Departmental appropriation	70,697	86,463	77,477	79,386	70,928
s74 External Revenue ^(a)	2,058	2,056	2,140	2,204	2,208
Expenses not requiring appropriation in the Budget year ^(b)	20,460	19,560	19,960	18,784	18,784
Total expenses for program 1.1	93,215	108,079	99,577	100,374	91,920
Outcome 1 totals by resource type					
Departmental expenses					
Departmental appropriation	70,697	86,463	77,477	79,386	70,928
s74 External Revenue ^(a)	2,058	2,056	2,140	2,204	2,208
Expenses not requiring appropriation in the Budget year ^(b)	20,460	19,560	19,960	18,784	18,784
Total expenses for Outcome 1	93,215	108,079	99,577	100,374	91,920
Average staffing level (number)					
	332	363			

(a) Estimated expenses incurred in relation to receipts retained under section 74 of the *PGPA Act 2013*.

(b) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses, make good expenses, audit fees.

Performance measure for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Table 2.1.2 : Performance measure for Outcome 1

Outcome 1 - To promote the creation, management and preservation of authentic, reliable and useable Commonwealth records, and to facilitate Australians' access to the archival resources of the Commonwealth		
Program 1.1 - The National Archives provides stewardship of the records of the Australian Government to provide access to the evidence and memory of our nation, connecting Australians with their identity, history and place in the world.		
Key Activities	The key activities for delivering this program are: <ul style="list-style-type: none"> • Enable best practice information and data management by Australian Government entities. • Secure and preserve nationally significant Australian Government information and data. • Connect Australians to the national archival collection. • Innovate to lead archival practice in the digital age. 	
Year	Performance measures	Expected performance results
Prior year 2021-22	The National Archives leads Australian Government entities in achieving digital continuity and effective management of Australian Government information assets (records, information and data) through whole-of-government information policy, standards and advice.	Delivery of timely and fit-for-purpose guidance to support implementation of the <i>Building trust in the public record</i> policy by Commonwealth government entities. Target met With policy stakeholders, National Archives to undertake a first-year review of its delivery of the <i>Building trust in the public record</i> policy and its implementation by Commonwealth government entities. Target partially met

Year	Performance measures	Expected performance results
Prior year 2021-22 cont.	The national archival collection is accessible, promoted and made available through multiple channels regardless of original format.	<p><i>State of Australian Government Information Management</i> report post-<i>Digital Continuity 2020 Policy</i> is published: The National Archives will engage with entities reporting low-maturity to provide advice and support to improve their information and data management practices.</p> <p>Target met</p> <p>Qualitative and quantitative evaluation of progress towards <i>Building trust in the public record</i> policy measures of success, using survey responses and case studies.</p> <p>Target met</p>
	Information and data of enduring national significance is identified and preserved in the national archival collection.	<p>Improve progress towards sustained comprehensive agency retention and disposal coverage across Australian Government by issuing at least 20 disposal and retention instruments by 30 June 2022.</p> <p>Target met</p> <p>Qualitative and quantitative evaluation of the programs to preserve at-risk records in the national archival collection.</p> <p>Target met</p> <p>Migration and ingest of 700 Tb of data from fragile platforms to the National Archives secure platforms by 30 June 2022.</p> <p>Target met</p> <p>Digital records are ingested into the National Archives Integrated Archival Management System from two government agencies.</p> <p>Target met</p>

Year	Performance measures	Expected performance results
Prior year 2021-22 cont.	The national archival collection is accessible and promoted, made available through multiple channels regardless of original format.	<p>Qualitative and quantitative evaluation of the progress towards ingesting the digital records from two agencies, using case studies.</p> <p>Target met</p> <p>Quantitative evaluation of engagement by measuring the (4 per cent annual growth):</p> <ol style="list-style-type: none"> 1. Onsite visitors (104,000); Target partially met 2. Offsite visitors (115,000); Target partially met 3. Online visits to our websites (4,160,000) Target met 4. Social media engagements (520,000) Target met 5. Potential media audience (12,480,000) Target met 6. Online interactions with RecordSearch (3,016,000) Target met 7. Digitised images made available online to the public (2,600,000) Target met 8. Digitised items made available online to the public (104,000). Target met <p>Qualitative evaluation of the accessibility and engagement with the national archival collection, the channels used and cooperation with other stakeholders, using case studies.</p> <p>Target met</p>
	Exploit new and emerging technology, with contemporary approaches to governance, to modernise operation of the National Archives.	<p>Qualitative evaluation of the effectiveness and refinement of changes to the technologies and governance framework by 30 June 2022, using case studies.</p> <p>Target met</p> <p>Application and implementation of amendments to <i>Archives Act 1983</i> to modernise its operations, subject to Government agreement.</p> <p>Target not met</p>

Year	Performance measures	Expected performance results
Prior year 2021-22 cont.	Implement and maintain an integrated end-to-end digital archival solution.	<p>Deliver the implementation of Integrated Archival Management System preservation platform, and search and discovery phases by 30 June 2022.</p> <p>Target met</p> <p>Qualitative evaluation of integrations and implementation of phases of the Integrated Archival Management System, using case studies.</p> <p>Target met</p>
Year	Performance measures	Planned performance results
Budget Year 2022-23	Provide leadership of whole-of-Government information and data management policy, including implementation of Building trust in the public record.	Deliver guidance that is fit-for-purpose to help agencies implement the Building trust in the public record policy.
	All at-risk collections are preserved digitally over time.	<p>100% of digitisation targets are delivered by the major projects.</p> <p>10% analogue at-risk items digitally preserved.</p> <p>Base-line for digital at-risk items digitally preserved established.</p>
	Issue records authorities to allow agencies to make decisions about keeping, destroying or transferring Australian Government records.	Issue 20 or more disposal and retention instruments.
	The ways stakeholders engage with and use the collection meets their expectations within a digital first approach.	<p>Number of engagements with National Archives services and programs.</p> <p>Case studies of collection programs shows that more than 80% of stakeholder expectations were met.</p>
	National Archives has appropriate digital capability to efficiently deliver, maintain and use a cybersecure next generation digital archive.	Number of Essential Eight cyber security mitigation strategies implemented.

Year	Performance measures	Planned performance results
Forward Estimates 2023-26	All at-risk collections are preserved digitally over time.	100% of digitisation targets are delivered by the major projects. 12% analogue at-risk items digitally preserved. Base-line for digital at-risk items digitally preserved established.
	Issue records authorities to allow agencies to make decisions about keeping, destroying or transferring Australian Government records.	Issue 20 or more disposal and retention instruments.
	The ways stakeholders engage with and use the collection meets their expectations within a digital first approach.	Number of engagements with National Archives services and programs. Case studies of collection programs shows that more than 80% of stakeholder expectations were met.
	National Archives has appropriate digital capability to efficiently deliver, maintain and use a cybersecure next generation digital archive.	Number of Essential Eight cyber security mitigation strategies implemented.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of National Archive finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

In 2022–23, the estimated appropriation revenue of \$86.5 million, is an increase in appropriation revenue compared to 2021–22 due to funding provided to the National Archives for the 2021-22 MYEFO measure National Archives of Australia – preserving Australia’s cultural heritage not being published in PAES.

Other gains are currently estimated to remain constant in the budget and forward years and is directly related to the estimated intake of collection items from Commonwealth Government agencies. Revenue from the sale of goods and rendering of services is estimated to remain steady in the budget and forward years.

Budgeted Departmental Balance Sheet

Heritage and cultural assets are expected to increase in value over the forward years, primarily as a result of the intake of new collection items each year. At 30 June 2022, total assets are estimated at \$2.039 billion, of which approximately 76 per cent are heritage and cultural assets.

Payables increase in the forward years in line with an increase in associated work supporting heritage and cultural assets.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	36,972	40,462	39,927	40,463	37,834
Suppliers	16,624	14,424	13,991	16,169	10,686
Depreciation and amortisation ^(a)	34,812	34,356	34,357	32,786	32,786
Finance costs	11,951	11,637	11,302	10,956	10,614
Total expenses	100,359	100,879	99,577	100,374	91,920
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sales of goods and rendering of services	1,670	1,720	1,800	1,860	1,860
Rental income	332	347	358	368	378
Other	75	75	80	80	80
Total own-source revenue	2,077	2,142	2,238	2,308	2,318
Gains					
Other	10,000	18,000	10,000	10,000	10,000
Total gains	10,000	18,000	10,000	10,000	10,000
Total own-source income	12,077	20,142	12,238	12,308	12,318
Net (cost of)/contribution by services	(88,282)	(80,737)	(87,339)	(88,066)	(79,602)
Revenue from Government	70,697	86,463	77,477	79,386	70,928
Surplus/(deficit) attributable to the Australian Government	(17,585)	5,726	(9,862)	(8,680)	(8,674)
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation surplus	-	-	-	-	-
Total comprehensive income/(loss)	(17,585)	5,726	(9,862)	(8,680)	(8,674)
Total comprehensive income/(loss) attributable to the Australian Government	(17,585)	5,726	(9,862)	(8,680)	(8,674)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) - as per statement of comprehensive income	(17,585)	5,726	(9,862)	(8,680)	(8,674)
plus: depreciation/amortisation of assets funded through appropriations (Departmental capital budget funding and/or equity injections) ^(a)	11,245	11,245	11,245	11,245	11,245
plus: depreciation/amortisation expenses for ROU assets ^(b)	23,567	23,597	23,597	22,025	21,501
less: lease principal repayments ^(b)	(14,614)	(15,616)	(16,692)	(15,965)	(16,419)
Net cash operating surplus/ (deficit)	2,613	24,952	8,288	8,625	7,653

Prepared on Australian Accounting Standards basis.

- (a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental capital budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental capital budget statement.
- (b) Applies leases under AASB 16 Leases.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	5,061	5,061	5,061	5,061	5,061
Trade and other receivables	9,739	18,585	17,071	15,658	14,246
Other financial assets	1,255	934	934	934	934
Total financial assets	16,055	24,580	23,066	21,653	20,241
Non-financial assets					
Land and buildings	440,990	415,724	392,612	371,071	349,530
Property, plant and equipment	29,018	24,720	24,767	24,909	25,051
Heritage and Cultural	1,541,331	1,544,223	1,547,908	1,551,593	1,555,278
Intangibles	26,538	44,134	52,457	59,750	60,802
Inventories	140	111	111	111	111
Prepayments	626	-	-	-	-
Total non-financial assets	2,038,643	2,028,912	2,017,855	2,007,434	1,990,772
Total assets	2,054,687	2,053,492	2,040,921	2,029,087	2,011,013
LIABILITIES					
Payables					
Suppliers	2,982	2,962	2,962	2,962	2,962
Grants	-	35	35	35	35
Other payables	1,427	1,051	1,051	1,051	1,051
Total payables	4,409	4,048	4,048	4,048	4,048
Interest bearing liabilities					
Leases	468,614	451,895	435,895	420,390	404,885
Total interest-bearing liabilities	468,614	451,895	435,895	420,390	404,885
Provisions					
Employee provisions	10,214	11,900	11,900	11,900	11,900
Other provisions	2,136	974	988	1,003	1,019
Total provisions	12,350	12,874	12,888	12,903	12,919
Total liabilities	485,373	468,817	452,831	437,341	421,852
Net assets	1,569,325	1,584,675	1,588,090	1,591,746	1,589,161
EQUITY					
Contributed equity	82,171	100,866	114,166	126,531	132,655
Reserves	429,926	429,306	429,306	429,306	429,306
Retained surplus (accumulated deficit)	1,057,228	1,054,503	1,044,618	1,035,909	1,027,200
Total parent entity interest	1,569,325	1,581,358	1,584,773	1,588,429	1,585,844
Total equity	1,569,325	1,584,675	1,588,090	1,591,746	1,589,161

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2022				
Balance carried forward from previous period	1,057,228	429,926	82,171	1,569,325
Adjusted opening balance	1,057,228	429,926	82,171	1,569,325
Comprehensive income				
Surplus/(deficit) for the period	(6,042)	(620)	-	(6,662)
Total comprehensive income	(6,042)	(620)	-	(6,662)
Contributions by owners				
Equity injection – Appropriation	-	-	10,600	10,600
Departmental capital budget (DCB)	-	-	8,095	8,095
Sub-total transactions with owners	-	-	18,695	18,695
Estimated closing balance as at 30 June 2023	1,051,186	429,306	100,866	1,581,358
Closing balance attributable to the Australian Government	1,051,186	429,306	100,866	1,581,358

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	79,448	79,559	78,991	80,799	72,340
Sale of goods and rendering of services	1,971	2,056	2,140	2,204	2,208
Net GST received	4,936	3,265	3,265	3,265	3,265
Total cash received	86,355	84,880	84,396	86,268	77,813
Cash used					
Employees	35,075	40,034	37,511	38,037	37,834
Suppliers	24,044	17,848	19,597	21,785	13,876
Interest payments on lease liability	11,944	11,624	11,288	10,941	10,598
Total cash used	71,063	69,506	68,396	70,763	62,308
Net cash from/(used by) operating activities	15,292	15,374	16,000	15,505	15,505
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	11,920	14,695	13,299	12,365	6,124
Total cash used	11,920	14,695	13,299	12,365	6,124
Net cash from/(used by) investing activities	(11,920)	(14,695)	(13,299)	(12,365)	(6,124)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	15,670	14,695	13,299	12,365	6,124
Total cash received	15,670	14,695	13,299	12,365	6,124
Cash used					
Principal payments on lease liability	15,725	15,734	16,000	15,505	15,505
Total cash used	15,725	15,734	16,000	15,505	15,505
Net cash from/(used by) financing activities	(55)	(679)	(2,701)	(3,140)	(9,381)
Net increase/(decrease) in cash held	3,317	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	1,744	5,061	5,061	5,061	5,061
Cash and cash equivalents at the end of the reporting period	5,061	5,061	5,061	5,061	5,061

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget – Bill 1 (DCB)	8,011	8,095	6,470	6,566	6,378
Equity injections – Bill 2	5,400	10,600	7,300	6,300	-
Total new capital appropriations	13,411	18,695	13,770	12,866	6,378
Provided for:					
Purchase of non-financial assets	13,411	18,695	13,770	12,866	6,378
Total items	13,411	18,695	13,770	12,866	6,378
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	5,400	10,600	7,300	6,300	-
Funded by capital appropriation – DCB ^(b)	8,011	8,095	6,470	6,566	6,378
Funded internally from departmental resources ^(c)	10,000	18,000	10,000	10,000	10,000
TOTAL	23,411	36,695	23,770	22,866	16,378
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	23,411	36,695	23,770	22,866	16,378
less: gifted assets	(10,000)	(18,000)	(10,000)	(10,000)	(10,000)
Total cash used to acquire assets	13,411	18,695	13,770	12,866	6,378

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations.

(b) Does not include annual finance lease costs. Includes purchases from current and previous years' departmental capital budgets (DCBs).

(c) Includes funding from donations and contributions.

Table 3.6: Statement of departmental asset movements (Budget year 2022-23)

	Land and Buildings \$'000	Property, Plant and Equipment \$'000	Heritage and Cultural \$'000	Computer software and intangibles \$'000	Total \$'000
As at 1 July 2022					
Gross book value	-	29,062	1,548,291	45,945	1,623,298
Gross book value - ROU assets	510,797	-	-	-	510,797
Accumulated depreciation/amortisation and impairment	-	(44)	(6,960)	(19,407)	(26,411)
Accumulated depreciation/amortisation and impairment - ROU assets	(69,807)	-	-	-	(69,807)
Opening net book balance	440,990	29,018	1,534,371	26,538	2,037,877
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase - appropriation equity ^(a)	-	-	-	10,600	10,600
By purchase - appropriation ordinary annual services ^(b)	-	4,271	-	3,824	8,095
By purchase – donate funds	-	-	18,000	-	18,000
Total additions	-	4,271	18,000	14,424	36,695
Other movements					
Depreciation/amortisation expense	-	(3,860)	(6,315)	(1,070)	(11,245)
Depreciation/amortisation on ROU assets	(23,111)	-	-	-	(23,111)
Total other movements	(23,111)	(3,860)	(6,315)	(1,070)	(34,356)
As at 30 June 2023					
Gross book value	-	40,014	1,557,393	65,688	1,663,095
Gross book value - ROU assets	509,371	88	-	-	509,459
Accumulated depreciation/amortisation and impairment	-	(15,352)	(13,170)	(21,554)	(50,076)
Accumulated depreciation/amortisation and impairment - ROU assets	(93,647)	(30)	-	-	(93,677)
Closing net book balance	415,724	24,720	1,544,223	44,134	2,028,801
Estimated operating expenditure in income statement for heritage and cultural assets					\$'000
Operations and maintenance					33,507
Preservation and Conservation					5,797
Total operating expenditure on heritage and cultural assets					39,304

Prepared on Australian Accounting Standards basis.

- (a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2)
- (b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, DCBs or other operational expenses.

National Capital Authority

Entity resources and planned performance

National Capital Authority

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National Capital Authority

Section 1: Entity overview and resources

1.1 Strategic direction statement

The National Capital Authority (NCA) was established under the *Australian Capital Territory (Planning and Land Management) Act 1988* (the PALM Act).

The PALM Act prescribes the NCA's powers and functions and makes it subject to general Ministerial direction. The Minister for Regional Development, Local Government and Territories has administrative responsibility for the PALM Act.

On behalf of the Australian Government, the NCA performs the role of trustee and manager of areas in Canberra and the Australian Capital Territory (ACT) that are designated as National Land for the special purpose of Canberra as Australia's National Capital. The NCA shapes the future of Canberra for all Australians through the National Capital Plan and related planning and development work. The NCA also manages much of the National Estate – such as Lake Burley Griffin, the National Triangle and Anzac Parade – and encourages citizens and visitors to explore Canberra's unique characteristics and special role as the National Capital.

The functions of the NCA are set out in section 6 of the PALM Act and include:

- to prepare and administer a National Capital Plan, providing the overall planning and development framework for Canberra as Australia's National Capital
- to keep the Plan under constant review and to propose amendments to it as required
- on behalf of the Commonwealth, to commission works to be carried out in Designated Areas in accordance with the Plan where neither a Department of State of the Commonwealth nor any Commonwealth authority has the responsibility to commission those works
- to recommend to the Minister the carrying out of works that the NCA considers desirable to maintain or enhance the character of the National Capital
- to foster an awareness of Canberra as the National Capital
- with the Minister's approval, to perform planning services for any person or body, whether within Australia or overseas
- with the exception of the taking of water, and with the Minister's approval, to manage National Land designated in writing by the Minister as land required for the special purposes of Canberra as the National Capital, on behalf of the Commonwealth.

The NCA's work over the next four years is focused on three pillars:

1. Our National Role
2. Creating and Maintaining Place
3. Enhancing the Citizen and Visitor Experience

The NCA's strategic priorities for the next four years are to:

- advance a significant capital works program to maintain and enhance the Commonwealth's assets and strategic objectives including strengthening Commonwealth Avenue Bridge, upgrading key elements of Scrivener Dam and planning works for an additional diplomatic estate in North Curtin
- enhance the citizen and visitor experience and national and regional awareness of Australia's National Capital – a place that tells the story of who we are, where we come from and our place in the world
- continue to create and maintain a National Capital that successfully balances the Griffin plan and legacy with the aspirations of a modern, dynamic city.

The NCA will deliver its strategic priorities while successfully maintaining and enhancing an extensive and valued asset base. The NCA's work will include optimising its asset management plans, maintaining a positive safety culture, and aligning its people and resources with areas of greatest priority.

Overall, the NCA is working to shape Canberra as a capital that all Australians can be proud of by ensuring it is well planned, managed and promoted, consistent with its enduring national significance.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NCA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the NCA's operations) classification.

For more detailed information on special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: National Capital Authority resource statement — Budget estimates for 2022-23 as at Budget October 2022

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000
Departmental		
Annual appropriations - ordinary annual services ^(a)		
Prior year appropriations ^(b)	5,761	10,265
Departmental appropriation ^(c)	10,357	10,514
s74 external revenue ^(d)	7,569	2,660
Departmental capital budget ^(e)	4,161	670
Total departmental annual appropriations	27,848	24,109
Total departmental resourcing	27,848	24,109
Administered		
Annual appropriations - ordinary annual services ^(a)		
Prior year appropriations available ^(b)	1,709	-
Outcome 1	16,381	18,486
Administered capital budget ^(f)	13,606	14,373
Annual appropriations - other services - non-operating ^(g)		
Prior year appropriations available ^(b)	1,935	-
Administered assets and liabilities	28,907	29,045
Total administered annual appropriations	62,538	61,904
Total administered special appropriations ^(h)	-	25
Total administered resourcing	62,538	61,929
Total resourcing	90,386	86,038
	2021-22	2022-23
Average staffing level (number)	57	61

All figures shown above are GST exclusive – these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

- (a) Appropriation Bill (No. 1) 2022-23, Supply Bill (No. 3) 2022-23, Supply Act (No. 1) 2022-23.
- (b) Excludes amounts subject to administrative quarantine by Department of Finance or withheld under section 51 of the PGPA Act.
- (c) Excludes Departmental capital budget (DCB).
- (d) Estimated External Revenue receipts under section 74 of the PGPA Act.

- (e) Departmental capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- (f) Administered capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.10 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- (g) Appropriation Bill (No. 2) 2022-23, Supply Bill (No. 4) 2022-23, Supply Bill (No. 2) 2022-23.
- (h) Excludes trust moneys held in Services for Other Entities and Trust Moneys (SOETM) and other special accounts. For further information on special accounts, please refer to Budget Paper No. 4 - Agency Resourcing.

1.3 Budget measures

There are no measures relating to the NCA for the 2022-23 October Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the National Capital Authority can be found at: <https://www.nca.gov.au/about-us/corporate-documents/corporate-plan-2022-23-2025-26>

The most recent annual performance statement can be found at: <https://www.nca.gov.au/about-us/corporate-documents/annual-reports>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: To shape Canberra as a capital that all Australians can be proud of by ensuring it is well planned, managed and promoted, consistent with its enduring national significance

Budgeted expenses for Outcome 1

The table shows how much the NCA intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.1: National Capital Functions					
Departmental expenses					
Departmental appropriation	10,357	10,514	11,083	10,450	10,383
s74 retained revenue receipts ^(a)	3,245	2,660	2,775	2,775	2,775
Expenses not requiring appropriation in the Budget year ^(b)	1,440	1,156	1,295	1,289	1,295
Total departmental expenses	15,042	14,330	15,153	14,514	14,453
Total expenses for Program 1.1	15,042	14,330	15,153	14,514	14,453
Program 1.2: National Capital Estate					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	17,092	18,486	18,906	20,474	20,885
Special Appropriations <i>Public Governance, Performance and Accountability Act 2013</i>	-	25	25	25	25
Expenses not requiring appropriation in the Budget year ^(b)	27,465	26,592	26,647	26,647	26,647
Total administered expenses	44,557	45,103	45,578	47,146	47,557
Total expenses for Program 1.2	44,557	45,103	45,578	47,146	47,557

Table 2.1.1: Budgeted expenses for Outcome 1 (continued)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Outcome 1 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No.1)	17,092	18,486	18,906	20,474	20,885
Special Appropriations	-	25	25	25	25
Expenses not requiring appropriation in the Budget year ^(b)	27,465	26,592	26,647	26,647	26,647
Total administered expenses	44,557	45,103	45,578	47,146	47,557
Departmental expenses					
Departmental appropriation	10,357	10,514	11,083	10,450	10,383
s74 retained revenue receipts ^(a)	3,245	2,660	2,775	2,775	2,775
Expenses not requiring appropriation in the Budget year ^(b)	1,440	1,156	1,295	1,289	1,295
Total departmental expenses	15,042	14,330	15,153	14,514	14,453
Total expenses for Outcome 1	59,599	59,433	60,731	61,660	62,010
	2021-22	2022-23			
Average staffing level (number)	57	61			

(a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.

(b) Expenses not requiring appropriation in the Budget year are made up of depreciation and amortisation expenses, expenses related to the write-down of assets, resources received free of charge.

Table 2.1.2: Performance measures for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured.

Outcome 1 – To shape Canberra as a capital that all Australians can be proud of by ensuring it is well planned, managed and promoted, consistent with its enduring national significance		
Program 1.1 – Planning and designing areas of special national importance in Canberra and raising community awareness by ensuring that the National Capital is planned and promoted consistent with its enduring national significance.		
Key Activities	During 2022–23 and the forward years, the NCA will: <ul style="list-style-type: none"> continue to develop and implement a comprehensive planning framework for the Australian Capital Territory keep the National Capital Plan (the Plan) under constant review and, when required, propose, draft and consult on amendments to the Plan assess and manage applications to undertake works in Designated Areas to ensure that they are in accordance with the Plan provide, with Ministerial approval, consultancy services either within Australia or overseas maintain, manage and promote the use of NCA land and other assets develop and manage the NCA's visitor services and attractions foster an awareness of Canberra's role as Australia's National Capital. 	
Year	Performance measures	Expected Performance Results
Prior year 2021-22	Percentage of works approval applications assessed against the National Capital Plan within 15 working days	Target: Over 80% Actual: 59% Target not met due to complexity of work approval applications, together with staff disruptions stemming from the COVID-19 pandemic
	Percentage of surveyed visitors satisfied with the National Capital Exhibition and other attractions managed by the NCA	Target: Over 90% Actual: 97% Target met
Year	Performance measures	Planned Performance Results
Budget year 2022-23	Percentage of works approval applications assessed against the National Capital Plan within 15 working days	Target: Over 80%
	Percentage of surveyed visitors satisfied with the National Capital Exhibition and other attractions managed by the NCA	Target: Over 90%
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

Program 1.2 – To facilitate the proper management and enhancement of National Land.		
Key Activities	During 2022–23 and the forward years, the NCA will: <ul style="list-style-type: none"> propose, develop and renew assets on National Land in accordance with their national significance hold appropriate levels of insurance cover for the main risks associated with assets on National Land implement and manage detailed asset maintenance plans that address the severity of asset conditions. 	
Year	Performance measures	Expected Performance Results
Prior year 2021-22	Percentage of assets identified as requiring capital improvement addressed in line with the asset management plan	Target: Over 90% Actual: 97% Target met
	Percentage of building, civil infrastructure, open space, lake and dam maintenance issues resolved within required timeframes.	Target: Over 90% Actual: 97% Target met
Year	Performance measures	Planned Performance Results
Budget year 2022-23	Percentage of assets identified as requiring capital improvement addressed in line with the asset management plan	Target: Over 90%
	Percentage of building, civil infrastructure, open space, lake and dam maintenance issues resolved within required timeframes	Target: Over 90%
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the NCA's finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Analysis of budgeted financial statements

Departmental

The NCA is budgeting for a break-even operating result in 2022-23 and forward years. Revenue from Government over the budget and forward years has been adjusted to take account of indexation and efficiency dividends.

Revenue from other sources principally reflects the recovery of costs for works approval in the Designated Areas of the ACT, as set out in the *Australian Capital Territory (Planning and Land Management) Regulations (Regulation 5)* under the *Australian Capital Territory (Land Management) Act 1988* (PALM Act), along with events revenue and rental income.

Administered

Revenue from administered activities primarily includes pay parking revenue, lease revenue on diplomatic land and user charges, which are returned in full to the Budget. Revenue from administered activities is estimated at \$28.4 million in 2022-23, or \$9.5 million higher than 2021-22, primarily reflecting higher anticipated pay parking receipts as parking volumes return to pre-pandemic levels.

In 2022-23, the NCA will receive appropriation of \$18.5 million for supplier expenses including operating expenses associated with the administration of the pay parking program, maintenance of the National Estate and the insurance premium for risks associated with assets on National Land.

In 2022-23, the NCA estimates an investment of \$43.4 million in new and existing assets, comprising:

- \$14.4 million from the administered capital budget to replace and upgrade existing administered assets, and
- \$29.0 million from the assets and liabilities appropriation for the Commonwealth Avenue Bridge Upgrade, Scrivener Dam Dissipator Strengthening and National Commemorative Statues projects.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	6,967	7,796	8,099	7,469	7,361
Suppliers	5,618	5,091	5,467	5,459	5,503
Depreciation and amortisation	1,645	1,439	1,584	1,584	1,584
Write-down and impairment of assets	20	-	-	-	-
Finance costs	6	4	3	2	5
Total expenses	14,256	14,330	15,153	14,514	14,453
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	3,245	2,660	2,775	2,775	2,775
Other sources of non-taxation revenue	48	50	50	50	50
Total own-source revenue	3,293	2,710	2,825	2,825	2,825
Net (cost of)/contribution by services	(10,963)	(11,620)	(12,328)	(11,689)	(11,628)
Revenue from Government	10,357	10,514	11,083	10,450	10,383
Surplus/(Deficit) attributable to the Australian Government	(606)	(1,106)	(1,245)	(1,239)	(1,245)
Changes in asset revaluation reserves	99	-	-	-	-
Total other comprehensive income	99	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	(507)	(1,106)	(1,245)	(1,239)	(1,245)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) - as per statement of comprehensive income	(507)	(1,106)	(1,245)	(1,239)	(1,245)
plus: depreciation/amortisation expenses previously funded through revenue appropriation ^(a)	1,306	1,100	1,245	1,245	1,245
plus: depreciation right-of-use assets ^(b)	339	339	339	339	339
less: principal repayments - leased assets ^(b)	(352)	(333)	(339)	(345)	(339)
Net cash operating surplus/ (deficit)	786	-	-	-	-

Prepared on Australian Accounting Standards basis.

- (a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental capital budget statement.
- (b) Applies to lease arrangements under AASB 16 Leases.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	510	510	510	510	510
Trade and other receivables	10,062	10,062	10,062	10,062	10,062
Total financial assets	10,572	10,572	10,572	10,572	10,572
Non-financial assets					
Land and buildings	16,975	16,526	15,537	14,738	13,927
Property, plant and equipment	1,797	1,756	2,216	2,276	2,255
Intangibles	2,764	2,490	2,140	1,990	1,940
Heritage and cultural assets	210	205	200	215	230
Other non-financial assets	178	178	178	178	178
Total non-financial assets	21,924	21,155	20,271	19,397	18,530
Total assets	32,496	31,727	30,843	29,969	29,102
LIABILITIES					
Payables					
Suppliers	649	649	649	649	649
Other payables	8,861	8,861	8,861	8,861	8,861
Total payables	9,510	9,510	9,510	9,510	9,510
Interest bearing liabilities					
Leases	1,431	1,098	759	414	75
Total interest bearing liabilities	1,431	1,098	759	414	75
Provisions					
Employee provisions	2,290	2,290	2,290	2,290	2,290
Total provisions	2,290	2,290	2,290	2,290	2,290
Total liabilities	13,231	12,898	12,559	12,214	11,875
Net assets	19,265	18,829	18,284	17,755	17,227
EQUITY					
Contributed equity	20,239	20,909	21,609	22,319	23,036
Reserves	9,284	9,284	9,284	9,284	9,284
Retained surplus/(accumulated deficit)	(10,258)	(11,364)	(12,609)	(13,848)	(15,093)
Total equity	19,265	18,829	18,284	17,755	17,227

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2022				
Balance carried forward from previous period	(10,258)	9,284	20,239	19,265
Adjusted opening balance	(10,258)	9,284	20,239	19,265
Comprehensive income				
Surplus/(deficit) for the period	(1,106)	-	-	(1,106)
Total comprehensive income	(1,106)	-	-	(1,106)
of which:				
Attributable to the Australian Government	(1,106)	-	-	(1,106)
Transactions with owners				
Contribution by owners				
Departmental Capital Budget (DCBs)	-	-	670	670
Sub-total transactions with owners	-	-	670	670
Estimated closing balance as at 30 June 2023	(11,364)	9,284	20,909	18,829
Closing balance attributable to the Australian Government	(11,364)	9,284	20,909	18,829

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	6,204	10,514	11,083	10,450	10,383
Sale of goods and rendering of services	7,274	2,660	2,775	2,775	2,775
Net GST received	(100)	-	-	-	-
Other	296	-	-	-	-
Total cash received	13,674	13,174	13,858	13,225	13,158
Cash used					
Employees	6,667	7,796	8,099	7,469	7,361
Suppliers	5,215	5,041	5,417	5,409	5,453
Interest payments on lease liability	6	4	3	2	5
Total cash used	11,888	12,841	13,519	12,880	12,819
Net cash from/(used by) operating activities	1,786	333	339	345	339
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	4,572	670	700	710	717
Total cash used	4,572	670	700	710	717
Net cash from/(used by) investing activities	(4,572)	(670)	(700)	(710)	(717)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	4,161	670	700	710	717
Total cash received	4,161	670	700	710	717
Cash used					
Principal Repayments - Leased Assets	1,024	333	339	345	339
Total cash used	1,024	333	339	345	339
Net cash from/(used by) financing activities	3,137	337	361	365	378
Net increase/(decrease) in cash held	351	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	159	510	510	510	510
Cash and cash equivalents at the end of the reporting period	510	510	510	510	510

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB)	4,161	670	700	710	717
Total new capital appropriations	4,161	670	700	710	717
<i>Provided for:</i>					
Purchase of non-financial assets	4,161	670	700	710	717
Total items	4,161	670	700	710	717
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations – DCB	4,161	670	700	710	717
Funded internally from departmental resources ^(a)	411	-	-	-	-
Total	4,572	670	700	710	717
Total purchases	4,572	670	700	710	717
Total cash used to acquire assets	4,572	670	700	710	717

Prepared on Australian Accounting Standards basis.

(a) Does not include annual finance lease costs. Includes purchases from current and previous years' Departmental capital budgets (DCBs).

Table 3.6: Statement of asset movements (Budget year 2022-23)

	Asset Category				Total
	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2022					
Gross book value	15,928	2,081	214	5,600	23,823
Gross book value - ROU	2,408	-	-	-	2,408
Accumulated depreciation/ amortisation and impairment	(408)	(264)	(4)	(2,836)	(3,512)
Accumulated depreciation/ amortisation and impairment - ROU assets	(953)	(20)	-	-	(973)
Opening net book balance	16,975	1,797	210	2,764	21,746
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase - appropriation ordinary annual services ^(a)	400	194	-	76	670
Total additions	400	194	-	76	670
Other movements					
Depreciation/amortisation expense	(510)	(235)	(5)	(350)	(1,100)
Depreciation/amortisation on ROU	(339)	-	-	-	(339)
Total other movements	(849)	(235)	(5)	(350)	(1,439)
As at 30 June 2023					
Gross book value	16,328	2,275	214	5,676	24,493
Gross book value - ROU	2,408	-	-	-	2,408
Accumulated depreciation/ amortisation and impairment	(918)	(499)	(9)	(3,186)	(4,612)
Accumulated depreciation/ amortisation and impairment - ROU	(1,292)	(20)	-	-	(1,312)
Closing net book balance	16,526	1,756	205	2,490	20,977

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, DCBs or other operational expenses.

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES ADMINISTERED ON BEHALF OF GOVERNMENT					
Supplier expenses	17,092	18,511	18,931	20,499	20,910
Depreciation and amortisation ^(a)	24,855	24,592	24,647	24,647	24,647
Write-down and impairment of assets	2,610	2,000	2,000	2,000	2,000
Total expenses administered on behalf of Government	44,557	45,103	45,578	47,146	47,557
LESS:					
OWN-SOURCE INCOME					
Non-taxation revenue					
Sale of goods and rendering of services	18,947	28,409	29,312	30,190	30,978
Other revenue	175	10	12	12	15
Total non-taxation revenue	19,122	28,419	29,324	30,202	30,993
Total own-source income administered on behalf of Government	19,122	28,419	29,324	30,202	30,993
Net (cost of)/contribution by services	(25,435)	(16,684)	(16,254)	(16,944)	(16,564)
Surplus/(Deficit)	(25,435)	(16,684)	(16,254)	(16,944)	(16,564)
OTHER COMPREHENSIVE INCOME					
Total other comprehensive income	-	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	(25,435)	(16,684)	(16,254)	(16,944)	(16,564)

Prepared on Australian Accounting Standards basis.

- (a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the administered capital budget, or ACB) provided through Bill 1 equity appropriations. For information regarding ACBs, please refer to Table 3.10 Administered capital budget statement.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	91	91	91	91	91
Receivables	1,718	1,718	1,718	1,718	1,718
Total financial assets	1,809	1,809	1,809	1,809	1,809
Non-financial assets					
Land and buildings	547,030	546,832	546,082	545,832	545,582
Property, plant and equipment	611,016	623,730	743,515	746,873	738,439
Heritage and cultural assets	55,560	58,915	58,138	57,938	57,638
Intangibles	3,385	4,340	4,290	4,270	4,320
Total non-financial assets	1,216,991	1,233,817	1,352,025	1,354,913	1,345,979
Total assets administered on behalf of Government	1,218,800	1,235,626	1,353,834	1,356,722	1,347,788
LIABILITIES					
Payables					
Suppliers	2,755	2,755	2,755	2,755	2,755
Other payables	20,697	20,697	20,697	20,697	20,697
Total payables	23,452	23,452	23,452	23,452	23,452
Total liabilities administered on behalf of Government	23,452	23,452	23,452	23,452	23,452
Net assets/(liabilities)	1,195,348	1,212,174	1,330,382	1,333,270	1,324,336

Prepared on Australian Accounting Standards basis.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Sales of goods and rendering of services	18,521	28,409	29,312	30,190	30,978
GST Received	(38)	-	-	-	-
Other	419	10	12	12	15
Total cash received	18,902	28,419	29,324	30,202	30,993
Cash used					
Suppliers	20,114	18,511	18,931	20,499	20,910
Total cash used	20,114	18,511	18,931	20,499	20,910
Net cash from/(used by) operating activities	(1,212)	9,908	10,393	9,703	10,083
INVESTING ACTIVITIES					
Cash used					
Purchase of property plant and equipment and intangibles	13,982	43,418	144,855	27,535	15,713
Total cash used	13,982	43,418	144,855	27,535	15,713
Net cash from/(used by) investing activities	(13,982)	(43,418)	(144,855)	(27,535)	(15,713)
Net increase/(decrease) in cash held	(15,194)	(33,510)	(134,462)	(17,832)	(5,630)
Cash and cash equivalents at beginning of reporting period	559	91	91	91	91
Cash from Official Public Account for:					
- Appropriations	71,818	61,929	163,786	48,034	36,643
Total cash from Official Public Account	71,818	61,929	163,786	48,034	36,643
Cash to Official Public Account for:					
- Other Transfers	57,092	28,419	29,324	30,202	31,013
Total cash to Official Public Account	57,092	28,419	29,324	30,202	31,013
Cash and cash equivalents at end of the reporting period	91	91	91	91	91

Prepared on Australian Accounting Standards basis.

Table 3.10: Administered capital budget statement (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Act 1 (ACB) ^(a)	13,606	14,373	15,000	15,390	15,713
Administered assets and liabilities - Act 2	28,907	29,045	129,855	12,145	-
Total new capital appropriations	42,513	43,418	144,855	27,535	15,713
Provided for:					
Purchase of non-financial assets	42,513	43,418	144,855	27,535	15,713
Total items	42,513	43,418	144,855	27,535	15,713
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriation - ACB ^(b)	42,513	43,418	144,855	27,535	15,713
Total	42,513	43,418	144,855	27,535	15,713
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total accrual purchases	42,513	43,418	144,855	27,535	15,713
Total cash used to acquire assets	42,513	43,418	144,855	27,535	15,713

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations and special capital appropriations.

(b) Does not include annual finance lease costs. Includes purchases from current and previous years' administered capital budgets (ACBs).

Table 3.11: Statement of administered asset movements (Budget year 2022-23)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2022						
Gross book value	528,605	18,039	615,935	56,861	4,310	1,223,750
Accumulated depreciation/ amortisation	(17)	403	(4,919)	(1,301)	(925)	(6,759)
Opening net book balance	528,588	18,442	611,016	55,560	3,385	1,216,991
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	-	29,045	-	-	29,045
By purchase - appropriation ordinary annual services ^(b)	-	502	8,716	4,155	1,000	14,373
Total additions	-	502	37,761	4,155	1,000	43,418
Other movements						
Depreciation/ amortisation expense	-	(700)	(23,047)	(800)	(45)	(24,592)
Other	-	-	(2,000)	-	-	(2,000)
As at 30 June 2023						
Gross book value	528,605	18,541	651,696	61,016	5,310	1,265,168
Accumulated depreciation/ amortisation	(17)	(297)	(27,966)	(2,101)	(970)	(31,351)
Closing net book balance	528,588	18,244	623,730	58,915	4,340	1,233,817

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations and special capital appropriations.

(b) Does not include annual finance lease costs. Includes purchases from current and previous years' administered capital budgets (ACBs).

National Faster Rail Agency

**Entity resources and planned
performance**

National Faster Rail Agency

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National Faster Rail Agency

Section 1: Entity overview and resources

1.1 Strategic direction statement

The National Faster Rail Agency (NFRA) was established in 2019 to lead the development of a faster rail network, focussed on achieving faster journey times along corridors between major capital cities and key regional centres.

The NFRA works collaboratively with state and territory governments to develop business cases, secure funding and coordinate project delivery.

The Australian Government committed to establish a High Speed Rail Authority (HSRA). The HSRA will oversee the development of a High Speed Rail (HSR) network and advise on Australia's current and future HSR needs. Once the HSRA is established, the existing scope and functions of the NFRA will be absorbed into the HSRA.

Our focus over the next four years, will be to continue to provide informed advice to the Australian Government on faster rail projects, secure funding for more priority projects, and work with the states on the delivery of jointly funded faster rail construction projects. The business cases undertaken since the NFRA's establishment have provided a clear understanding of the role for faster rail and how best to upgrade corridors to achieve faster rail services. Business cases have also considered opportunities for fast rail and high speed rail.

The delivery of an east coast HSR system between Brisbane and Melbourne is a key election commitment of the Australian Government. This will be initially be supported by a \$500 million investment to begin planning and secure a corridor for a high speed rail corridor between Sydney and Newcastle. Drawing on the capabilities, skills, experience and knowledge built up by NFRA, resources will be transferred to the HSRA to assist the Government to deliver on these commitments.

The NFRA's purpose and strategic goals are available in the NFRA's 2022-23 to 2025-26 Corporate Plan, available from www.nfra.gov.au.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NFRA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the NFRA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NFRA resource statement - Budget estimates for 2022-23 as at Budget October 2022

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
Departmental		
Annual appropriations - ordinary annual services ^(a)		
Prior year appropriations available	1,623	1,623
Departmental appropriation	3,462	3,486
Total Departmental annual appropriations	5,085	5,109
Total Departmental resourcing	5,085	5,109
<hr/>		
Average staffing level (number) ^(b)	2021-22 9	2022-23 4

Prepared on a resourcing (i.e. appropriations available) basis.

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23, Supply Bill (No. 3) 2022-23 and Supply Act (No. 1) 2022-23.

(b) Reduction in ASL for 2022-23 reflects expected transfer to HSRA upon creation.

1.3 Budget measures

Table 1.2: National Faster Rail Authority October 2022-23 Budget measures

Part 1: Measures announced since the 2022-23 March Budget

Program	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
Payment measures					
Building a Better Future through considered Infrastructure Investment					
1.1					
Departmental payment	-	(1,235)	(2,566)	(2,595)	(2,618)
Total	-	(1,235)	(2,566)	(2,595)	(2,618)
Total payment measures					
Departmental	-	(1,235)	(2,566)	(2,595)	(2,618)
Total	-	(1,235)	(2,566)	(2,595)	(2,618)

Prepared on a Government Finance Statistics (Underlying Cash) basis.

Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measure described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan and annual performance statement for the NFRA can be found at: <https://www.nfra.gov.au/reports/corporate-information>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1 — Faster rail services between capital cities and key regional centres by providing coordination, strategic advice and the identification of investments that reduce travel times

Budgeted expenses for Outcome 1

This table shows how much the NFRA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.1: (National Faster Rail Agency)					
Departmental expenses					
Departmental appropriation ^(a)	3,462	3,486	2,566	2,595	2,618
Expenses not requiring appropriation in the Budget year ^(b)	25	-	-	-	-
Departmental total	3,487	3,486	2,566	2,595	2,618
Total expenses for program 1.1	3,487	3,486	2,566	2,595	2,618

	2021-22	2022-23
Average staffing level (number)	9	4

- (a) Funding to be transferred to HSRA upon establishment with the impact of the 2022-23 October Budget measure reflected in the estimates at that time.
- (b) Expenses not requiring appropriation in the Budget year are made up of audit fees received free of charge.

Table 2.1.2: Performance measures for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 — Faster rail services between capital cities and key regional centres by providing national coordination, strategic advice and the identification of project investments that reduce travel times.		
Program 1- Advice supports the Australian Government's objectives for faster rail.		
Key Activities ^(a)	<p>The following activities will contribute to the National Faster Rail Agency achieving this:</p> <ul style="list-style-type: none"> • Lead development and implementation of faster rail investment projects • Oversee the development of faster rail business cases and corridor investigations • Identify any further rail corridors that would benefit from faster rail services • Consider opportunities for fast rail and high speed rail, particularly where sections of new corridor can become available • Deliver faster rail construction projects (with states and territories) • Work in partnership with other Commonwealth agencies to explore alternative funding and financing options. • Consider options to future-proof corridors for high speed rail. 	
Year	Performance measures	Expected Performance Results
Prior year 2021-22	Continued coordination and development of the Faster Rail Plan. Progress projects to improve rail reliability and travel speeds on selected routes	Actual: Completed two additional faster rail business cases (building on the five already completed) and continue governance arrangements to ensure delivery of a further eight investigations. Policy and technical advice provided to the Government to support the delivery of the Faster Rail Plan including advice on faster rail projects, further potential corridor investigations and future investment opportunities. Target met.
Year	Performance measures	Planned Performance Results
Budget Year 2022-23	Oversee the state government's delivery of jointly funded faster rail construction projects. Progress projects to improve rail reliability and travel speeds on selected routes.	Develop business cases for selected corridors. Management of funding and oversight of project delivery for corridors selected for investment.
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

(a) Refers to updated key activities that will be reflected in the 2021-22 Corporate Plan.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NFRA's finances for the 2022-23 Budget year. Once established, financial statements will be transferred and reflected against the HSRA agency.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

The income statement shows the estimated net cost of services for NFRA.

Total budgeted expenses for the NFRA in 2022-23 are \$3.5 million, including \$2.0 million in employee benefit expenses and \$1.5 million in supplier expenses. Supplier expenses include contracted services, consultancy, travel and other administration costs.

The NFRA's major assets include cash and receivables (\$2.5 million).

The NFRA's major liabilities (\$0.5 million) include supplier payables, employee payables and employee provisions.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	1,643	1,967	1,447	1,455	1,470
Suppliers	943	1,519	1,119	1,140	1,148
Total expenses	2,586	3,486	2,566	2,595	2,618
LESS:					
Gains					
Other	25	-	-	-	-
Total gains	25	-	-	-	-
Total own-source income	25	-	-	-	-
Net (cost of)/contribution by services	(2,561)	(3,486)	(2,566)	(2,595)	(2,618)
Revenue from Government	3,462	3,486	2,566	2,595	2,618
Surplus/(deficit) attributable to the Australian Government	901	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	901	-	-	-	-

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	20	20	20	20	20
Trade and other receivables	2,510	2,510	2,510	2,510	2,510
Total financial assets	2,530	2,530	2,530	2,530	2,530
Non-financial assets					
Prepayment	2	2	2	2	2
Total non-financial assets	2	2	2	2	2
Total assets	2,532	2,532	2,532	2,532	2,532
LIABILITIES					
Payables					
Suppliers	59	59	59	59	59
Other payables	36	36	36	36	36
Total payables	95	95	95	95	95
Provisions					
Employee provisions	424	424	424	424	424
Total provisions	424	424	424	424	424
Total liabilities	519	519	519	519	519
Net assets	2,013	2,013	2,013	2,013	2,013
EQUITY					
Parent entity interest					
Retained surplus (accumulated deficit)	2,013	2,013	2,013	2,013	2,013
Total parent entity interest	2,013	2,013	2,013	2,013	2,013
Total equity	2,013	2,013	2,013	2,013	2,013

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained earnings \$'000	Total equity \$'000
Opening balance as at 1 July 2022		
Balance carried forward from previous period	2,013	2,013
Adjusted opening balance	2,013	2,013
Comprehensive income		
Surplus/(deficit) for the period	-	-
Total comprehensive income	-	-
Estimated closing balance as at 30 June 2023	2,013	2,013
Closing balance attributable to the Australian Government	2,013	2,013

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	2,584	3,486	2,566	2,595	2,618
Other	184	-	-	-	-
Total cash received	2,768	3,486	2,566	2,595	2,618
Cash used					
Employees	1,811	1,967	1,447	1,455	1,470
Suppliers	957	1,519	1,119	1,140	1,148
Total cash used	2,768	3,486	2,566	2,595	2,618
Net cash from/(used by) operating activities	-	-	-	-	-
Net increase/(decrease) in cash held	-	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	20	20	20	20	20
Cash and cash equivalents at the end of the reporting period	20	20	20	20	20

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

This table is not provided as the NFRA does not receive capital funds.

Table 3.6: Statement of departmental asset movements (Budget year 2022-23)

This table is not provided as the NFRA does not hold non-financial asset.

National Film and Sound Archive of Australia

**Entity resources and planned
performance**

National Film and Sound Archive of Australia

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National Film and Sound Archive of Australia

Section 1: Entity overview and resources

1.1 Strategic direction statement

The legislative functions of the National Film and Sound Archive of Australia (NFSA) are outlined in the *National Film and Sound Archive of Australia Act 2008*. The NFSA is Australia's premier audiovisual archive and a place of engagement with Australian audiovisual production past and present.

The NFSA's mission is to collect and preserve Australian film, recorded sound, broadcast and new media, and their associated documents and artefacts, and to share the collection with audiences across Australia and overseas.

The NFSA exists to perform three vital functions:

- collect audiovisual works and associated documentation that reflect all aspects of Australian life and our diverse communities
- preserve the collection in accordance with international standards and working within our resources, to ensure permanent access
- share the collection so its stories form an ongoing part of the evolution of our culture.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NFSA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the NFSA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NFSA resource statement — Budget estimates for 2022-23 as at Budget October 2022

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
Opening balance/cash reserves at 1 July	920	1,482
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	28,026	29,702
Annual appropriations - other services ^(b)		
Equity injection	4,327	8,405
Total annual appropriations	32,353	38,107
Amounts received from related entities		
Amounts from Portfolio Department ^(c)	1,207	1,100
Total amounts received from related entities	1,207	1,100
Total funds from Government	33,560	39,207
Funds from other sources		
Interest	64	200
Royalties	141	195
Sale of Goods	98	15
Rendering of Services	724	726
Other	2,290	590
Total funds from other sources	3,317	1,726
Total net resourcing for NFSA	37,797	42,415
	2021-22	2022-23
Average staffing level (number)	174	182

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23, Supply Bill (No. 3) 2022-23 and Supply Act (No. 1) 2022-23.

(b) Appropriation Bill (No. 2) 2022-23, Supply Bill (No. 4) 2022-23 and Supply Act (No. 2) 2022-23.

(c) Funding provided by the Portfolio Department that is not specified within the Annual Appropriation Bills as a payment to NFSA (for example, a grant awarded to NFSA from one of its Portfolio Department's administered programs).

The NFSA is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (a non-corporate Commonwealth entity), which are then paid to the NFSA and considered 'departmental' for all purposes.

1.3 Budget measures

There are no measures relating to NFSA for the 2022-23 October Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the NFSA can be found at:
www.nfsa.gov.au/about/corporate-information/publications/corporate-plan

The most recent annual performance statement can be found at:
www.nfsa.gov.au/about/corporate-information/publications/annual-reports

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Increased engagement with Australia's audiovisual culture past and present through developing, preserving, maintaining and promoting the national audiovisual collection of historic and cultural significance

Budgeted expenses for Outcome 1

This table shows how much the NFSA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.1: Collect, preserve and share the national audiovisual collection					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	28,026	29,702	31,284	31,789	32,490
Payment from related entities	1,207	1,100	800	-	-
Expenses not requiring appropriation in the Budget year ^(a)	-	4,313	5,286	5,850	5,940
Revenues from other independent sources	2,278	1,726	1,726	1,726	1,726
Total expenses for Program 1.1	31,511	36,841	39,096	39,365	40,156
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	28,026	29,702	31,284	31,789	32,490
Payment from related entities	1,207	1,100	800	-	-
Expenses not requiring appropriation in the Budget year ^(a)	-	4,313	5,286	5,850	5,940
Revenues from other independent sources	2,278	1,726	1,726	1,726	1,726
Total expenses for Outcome 1	31,511	36,841	39,096	39,365	40,156
	2021-22	2022-23			
Average staffing level (number)	174	182			

(a) Expenses not requiring appropriation in the Budget year reflect depreciation of heritage and cultural assets.

Table 2.1.2: Performance measure for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 – Increased engagement with Australia’s audiovisual culture past and present through developing, preserving, maintaining and promoting the national audiovisual collection of historic and cultural significance		
Program 1.1 – Collect, preserve and share the national audiovisual collection		
Key Activities	<p>Collect and Connect We will preserve our collection both physical and digital in line with international standards. We will digitise our physical at-risk collection, with magnetic tape as a priority.</p> <p>Engage and Celebrate We will engage audiences through a range of events, displays and screenings. We will increase our national reach in order to showcase the collection.</p> <p>Educate and Empower We will continue to share and develop the educational potential of the national audiovisual collection.</p> <p>Innovate and Collaborate We will collaborate and partner with creatives and cultural institutions working with audiovisual media.</p> <p>Foster and Lead We will improve the culture at the NFSA by undertaking a cultural change program.</p>	
Year	Performance measures	Expected Performance Results
Prior year 2021-22	Collect and Connect We will maintain a healthy average lifespan for the physical collection.	Actual: average physical collection lifespan of 266 years. Target met
	We will increase our digitisation capacity.	Actual: Substantially achieved target: 24,616 items digitised Target not met
	Engage and Celebrate We will attract in person visitors to experience Australian audiovisual culture and history.	Actual: Partially achieved target: 58,869 in person visitors Target not met
	We will engage audiences online.	Actual: 28.5 million online engagements Target met
	Educate and Empower We will provide education programs on collection material.	Actual: 9 education programs offered. Target met

Year	Performance measures	Expected Performance Results
Prior year 2021-22 cont.	Innovate and Collaborate We will build and maintain strong relationships with peers in the galleries, libraries, archives and museums sector.	Actual: 6 relationships built and maintained. Target met
	Foster and Lead We will improve our employee engagement score in the APS Employee Census.	Actual: APS Employee Census engagement score remained stable at 75%. Target not met
Year	Performance measures	Planned Performance Results
Budget year 2022-23	Collect and Connect We will maintain optimum environmental conditions for the preservation of the physical collection in line with international standards.	Environmental conditions measured monthly are within the target range set by international standards.
	We will increase our digitisation capacity and capability.	A maximum of 35,000 items to be digitised in this period.
	Engage and Celebrate We will attract in person visitors to experience Australian audiovisual culture and history.	92,990 in-person visitors experience Australian audiovisual culture and history.
	We will engage audiences online.	Audiences experience Australian audiovisual culture and history through 17.5 million online engagements with the NFSA and its content
	Educate and Empower We will partner with relevant organisations to develop media literacy resources.	Media literacy education and teacher training plan developed and piloted.
	Innovate and Collaborate We will build and maintain strong relationships with peers in the galleries, libraries, archives and museums and education sectors.	4 active collaborative projects maintained each year.
	Foster and Lead We will consistently improve our employee engagement score in the APS Employee Census.	Exceed 21/22 employee engagement score in the APS Employee Census.
Forward Estimates 2023-26	As per 2022-23	Environmental conditions measured monthly are within the target range set by international standards.
		At risk collection items at the NFSA and other NCI's are digitised to ensure their preservation.

Year	Performance measures	Planned Performance Results
Forward Estimates 2023-26 cont.		373,835 in-person visitors experience Australian audiovisual culture and history across the years 2023-2026.
		Audiences experience Australian audiovisual culture and history through 60million online engagements with the NFSA and its content across the years 2023-2026.
		Media literacy education and teacher training plan implemented and ongoing.
		4 active collaborative projects maintained each year.
		Improved employee engagement score in APS Employee Census indicates that staff are positive about their workplace and its culture.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NFSA finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

Comprehensive income statement

Total income in 2022-23 is expected to be \$35.3 million, which includes \$29.7 million of revenue from Government, \$2.8 million of own sourced revenue and \$2.8 million of collection gains.

Total expenses for 2022-23 are estimated to be \$36.8 million, which is \$5.3 million higher than the 2021-22 estimated actual. Employee benefits have increased by 5% and supplier expenses have increased by 10% following funding from new Government measures taken since the 2021-22 Budget. Depreciation and amortisation expense is comparable to the 2021-22 estimated actual.

Budgeted departmental balance sheet

The NFSA's net assets are budgeted to be \$420.4 million at 30 June 2023. This comprises mainly of the NFSA's heritage and cultural collection. This is independently valued on a regular basis. Depreciation is also incurred on the collection and is determined based on estimated useful lives.

An equity injection of \$0.8 million will be received in 2022-23 for investment in the collection and a further equity injection of \$7.6 million for the investment in property, plant and equipment for the digitisation and storage of audio-visual collection items.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	16,537	18,618	19,884	19,690	18,544
Suppliers	9,014	11,887	12,299	12,127	13,739
Depreciation and amortisation	5,868	6,296	6,873	7,508	7,833
Finance costs	74	40	40	40	40
Write-down and impairment of assets	13	-	-	-	-
Losses from asset sales	5	-	-	-	-
Total expenses	31,511	36,841	39,096	39,365	40,156
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods	98	15	15	15	15
Rendering of services	724	726	726	726	726
Interest	64	200	200	200	200
Royalties	141	195	195	195	195
Other	3,497	1,690	1,390	590	590
Total own-source revenue	4,524	2,826	2,526	1,726	1,726
Gains					
Other	2,942	2,770	2,770	2,770	2,770
Total gains	2,942	2,770	2,770	2,770	2,770
Total own-source income	7,466	5,596	5,296	4,496	4,496
Net (cost of)/contribution by services	(24,045)	(31,245)	(33,800)	(34,869)	(35,660)
Revenue from Government	28,026	29,702	31,284	31,789	32,490
Surplus/(deficit) attributable to the Australian Government	3,981	(1,543)	(2,516)	(3,080)	(3,170)
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation surplus	32,512	-	-	-	-
Total other comprehensive income	32,512	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	36,493	(1,543)	(2,516)	(3,080)	(3,170)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) - as per statement of comprehensive income	36,493	(1,543)	(2,516)	(3,080)	(3,170)
plus: heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations ^(a)	2,024	1,936	1,936	1,936	1,936
plus: depreciation/amortisation expenses for ROU assets ^(b)	842	620	620	620	620
less: lease principal repayments ^(b)	(819)	(647)	(647)	(607)	(647)
Net cash operating surplus/ (deficit)	40,178	1,660	687	83	33

Prepared on Australian Accounting Standards basis.

(a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental capital budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental capital budget statement.

(b) Applies to leases under AASB 16 Leases.

Table 3.2: Budgeted Departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	1,482	2,808	3,538	3,879	4,415
Trade and other receivables	1,823	1,823	1,823	1,823	1,823
Other investments	14,500	13,500	13,000	13,000	13,000
Other financial assets	16	16	16	16	16
Total financial assets	17,821	18,147	18,377	18,718	19,254
Non-financial assets					
Land and buildings	60,008	58,598	56,878	55,158	54,960
Property, plant and equipment	4,944	11,262	17,318	18,873	16,276
Heritage and Cultural	337,089	338,743	340,431	342,133	343,844
Intangibles	379	363	377	391	405
Inventories	615	615	615	615	615
Prepayments	932	932	932	932	932
Total non-financial assets	403,967	410,513	416,551	418,102	417,032
Total assets	421,788	428,660	434,928	436,820	436,286
LIABILITIES					
Payables					
Suppliers	462	462	462	462	462
Other payables	363	363	363	363	363
Total payables	825	825	825	825	825
Interest bearing liabilities					
Leases	2,266	2,276	2,276	2,316	3,838
Total interest bearing liabilities	2,266	2,276	2,276	2,316	3,838
Provisions					
Employee provisions	4,519	4,519	4,519	4,519	4,519
Other provisions	593	593	593	593	593
Total provisions	5,112	5,112	5,112	5,112	5,112
Total liabilities	8,203	8,213	8,213	8,253	9,775
Net assets	413,585	420,447	426,715	428,567	426,511
EQUITY					
Parent entity interest					
Contributed equity	229,293	237,698	246,482	251,414	252,528
Reserves	175,554	175,554	175,554	175,554	175,554
Retained surplus (accumulated deficit)	8,738	7,195	4,679	1,599	(1,571)
Total equity	413,585	420,447	426,715	428,567	426,511

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2022				
Balance carried forward from previous period	8,738	175,554	229,293	413,585
Adjusted opening balance	8,738	175,554	229,293	413,585
Comprehensive income				
Surplus/(deficit) for the period	(1,543)	-	-	(1,543)
Total comprehensive income	(1,543)	-	-	(1,543)
Transactions with owners				
<i>Contributions by owners</i>				
Equity injection	-	-	8,405	8,405
Closing balance attributable to the Australian Government	7,195	175,554	237,698	420,447

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Receipts from Government	29,233	30,802	32,084	31,789	32,490
Sale of goods	98	15	15	15	15
Rendering of services	724	726	726	726	726
Interest	50	200	200	200	200
Net GST received	902	2,391	2,334	1,828	1,541
Other	764	785	785	785	785
Total cash received	31,771	34,919	36,144	35,343	35,757
Cash used					
Employees	18,154	18,618	19,884	19,690	18,544
Suppliers	9,301	11,887	12,299	12,127	13,739
Net GST paid	70	2,391	2,334	1,828	1,541
Interest payments on lease liability	74	40	40	40	40
Total cash used	27,599	32,936	34,557	33,685	33,864
Net cash from/(used by) operating activities	4,172	1,983	1,587	1,658	1,893
INVESTING ACTIVITIES					
Cash received					
Investments	-	1,000	500	-	-
Total cash received	-	1,000	500	-	-
Cash used					
Purchase of property, plant and equipment and intangibles	2,118	9,415	9,494	5,642	1,824
Investments	5,000	-	-	-	-
Total cash used	7,118	9,415	9,494	5,642	1,824
Net cash from/(used by) investing activities	(7,118)	(8,415)	(8,994)	(5,642)	(1,824)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	4,327	8,405	8,784	4,932	1,114
Total cash received	4,327	8,405	8,784	4,932	1,114
Cash used					
Principal payments on lease liability	819	647	647	607	647
Total cash used	819	647	647	607	647
Net cash from/(used by) financing activities	3,508	7,758	8,137	4,325	467
Net increase/(decrease) in cash held	562	1,326	730	341	536
Cash and cash equivalents at the beginning of the reporting period	920	1,482	2,808	3,538	3,879
Cash and cash equivalents at the end of the reporting period	1,482	2,808	3,538	3,879	4,415

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	4,327	8,405	8,784	4,932	1,114
Total new capital appropriations	4,327	8,405	8,784	4,932	1,114
Provided for:					
Purchase of non-financial assets	4,327	8,405	8,784	4,932	1,114
Total items	4,327	8,405	8,784	4,932	1,114
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	2,118	8,405	8,784	4,932	1,114
Funded internally from Departmental resources ^(b)	-	1,010	710	710	710
TOTAL	2,118	9,415	9,494	5,642	1,824

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations.

(b) Includes purchases from current and previous years' Departmental capital budgets (DCBs).

Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2022						
Gross book value	8,355	48,604	4,899	337,089	4,653	403,600
Gross book value - ROU assets	-	5,468	74	-	-	5,542
Accumulated depreciation/amortisation and impairment	-	-	(1)	-	(4,274)	(4,275)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(2,419)	(28)	-	-	(2,447)
Opening net book balance	8,355	51,653	4,944	337,089	379	402,420
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	500	7,885	820	210	9,415
By purchase - appropriation equity - ROU assets	-	657	-	-	-	657
Assets received as gifts/donations	-	-	-	2,770	-	2,770
Total additions	-	1,157	7,885	3,590	210	12,842
Other movements						
Depreciation/amortisation expense	-	(1,947)	(1,567)	(1,936)	(226)	(5,676)
Depreciation/amortisation on ROU assets	-	(620)	-	-	-	(620)
Total other movements	-	(2,567)	(1,567)	(1,936)	(226)	(6,296)
As at 30 June 2023						
Gross book value	8,355	49,104	12,784	340,679	4,863	415,785
Gross book value - ROU assets	-	6,125	74	-	-	6,199
Accumulated depreciation/amortisation and impairment	-	(1,947)	(1,568)	(1,936)	(4,500)	(9,951)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(3,039)	(28)	-	-	(3,067)
Closing net book balance	8,355	50,243	11,262	338,743	363	408,966
Estimated operating expenditure in income statement for heritage and cultural assets						\$'000
Operations and Maintenance						3,560
Preservation and Conservation						5,229
Total operating expenditure on heritage and cultural assets						8,789

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2022-23, including CDAB.

National Gallery of Australia

Entity resources and planned performance

National Gallery of Australia

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National Gallery of Australia

Section 1: Entity overview and resources

1.1 Strategic direction statement

As Australia's leading visual arts institution, the National Gallery of Australia (the National Gallery) is recognised as the heart of the nation's visual culture, representing Australia's people, its ideas and aesthetic expression, its histories and broader relationship to the world, as expressed through its art. The National Gallery plays an important role in the service of all Australians through its base in Canberra, in its touring exhibition program, its extensive collection loan programs, online education and outreach programs, and through its cultural diplomacy role in support of the Federal Government's international priorities.

Vision

To be the international reference point for art in Australia, inspiring all people to explore, experience and learn.

Functions

The *National Gallery Act (1975)* expresses the functions of the National Gallery as being to:

- develop and maintain a national collection of works of art
- exhibit, or make available for exhibition by others, works of art from the national collection or works of art that are otherwise in possession of the National Gallery
- use every endeavour to make the most advantageous use of the national collection in the national interest.

The National Gallery's priorities over the next four years are focussed on the themes of Distinct Identity, Connection, Collection and Capability.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the National Gallery for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the National Gallery's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: National Gallery resource statement — Budget estimates for 2022-23 as at October Budget 2022

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
Opening balance/cash reserves at 1 July	56,107	89,590
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	49,592	48,045
Annual appropriations - other services ^(b)		
Equity injection	57,815	17,043
Total annual appropriations	107,407	65,088
Total funds from Government	107,407	65,088
Funds from other sources		
Interest	715	750
Sale of goods and services	4,954	5,683
Dividends	975	489
Contributions ^(c)	6,906	7,299
Other	1,208	1,506
Total funds from other sources	14,758	15,727
Total net resourcing for the National Gallery	178,272	170,405
	2021-22	2022-23
Average staffing level (number)	212	217

Prepared on a resourcing (that is, appropriations available) basis.

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23, Supply Bill (No. 3) 2022-23 and Supply Act (No. 1) 2022-23.

(b) Appropriation Bill (No. 2) 2022-23, Supply Bill (No. 4) 2022-23 and Supply Act (No. 2) 2022-23.

(c) Contributions includes non-cash revenue associated with sponsorship-in-kind arrangements.

The National Gallery is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (a non-corporate Commonwealth entity), which are then paid to the National Gallery and considered 'departmental' for all purposes.

1.3 Budget measures

There are no measures relating to the National Gallery for the 2022-23 October Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the National Gallery can be found at:
<https://nga.gov.au/about-us/policies-and-plans/>

The most recent annual performance statement can be found at:
<https://nga.gov.au/about-us/reports/>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Increased understanding, knowledge and enjoyment of the visual arts by providing access to, and information about, works of art locally, nationally and internationally

Budgeted expenses for Outcome 1

This table shows how much the National Gallery intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.1: Collection development, management, access and promotion					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	49,592	48,045	46,473	46,944	47,242
Expenses not requiring appropriation in the Budget year ^(a)	17,699	18,680	18,646	18,704	18,706
Revenues from other independent sources ^(b)	13,524	13,226	18,227	21,930	22,201
Total expenses for Program 1.1	80,815	79,951	83,346	87,578	88,149
Outcome 1 totals by resource type					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	49,592	48,045	46,473	46,944	47,242
Expenses not requiring appropriation in the Budget year ^(a)	17,699	18,680	18,646	18,704	18,706
Revenues from other independent sources ^(b)	13,524	13,226	18,227	21,930	22,201
Total expenses for Outcome 1	80,815	79,951	83,346	87,578	88,149
Average staffing level (number)					
	2021-22 212	2022-23 217			

- (a) Expenses not requiring appropriation in the Budget year reflects depreciation expenses on the national collection and lease arrangements under AASB 16 Leases.
- (b) Revenue from independent sources includes non-cash revenue associated with sponsorship-in-kind arrangements.

Table 2.1.2: Performance measures for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

The achievement of many of the National Gallery's 2021-22 performance measures have been heavily impacted by disruptions associated with COVID-19. These include the National Gallery being closed to the public and schools for 16% of the financial year, cancellations across the national touring program, resourcing and supply chain issues, as well as domestic and international border closures. In this document, actual performance against COVID-19-affected measures is reported as either substantially met or delayed. Full details on actual performance results are published in the National Gallery's 2021-22 Annual Report.

Outcome 1 – Increased understanding, knowledge and enjoyment of the visual arts by providing access to, and information about, works of art locally, nationally and internationally		
Program 1.1 – Collection development, management, access and promotion The National Gallery aims to build and maintain an outstanding national collection of works of art, providing access locally, nationally, and internationally.		
Key Activities	Reach and connect with the widest possible audience on site, online and on tour through an accessible, inclusive and diverse artistic program	
Year	Performance measures	Expected Performance Results
Prior year 2021-22	Develop a 3-5 year forward artistic program, inclusive of touring, by 30 June 2022	Delayed
	Interpretation Plan developed for each major exhibition and tour	Target met
	>90% audience expectations rating met or exceeded	Target met
	>95% onsite audiences rating their visit at highly or quite satisfactory	Actual: 93% Target not met
	700 works on loan	Actual: 697 Target not met
	Two major commissions	Target met
	>2 meetings of the Artists Advisory Group held	Target not met
	>20 artists working as part of National Gallery exhibitions and/or programs	Target met

Year	Performance measures	Expected Performance Results
Prior year 2021-22 cont.	Two artist-led programs and projects launched	Target met
	Two major curatorial, conservation or learning research projects that connect with Australian and international partners	Target met
	>20% of local area population attend National Gallery touring exhibition when presented in a rural, regional or remote location	Actual: 6% Target not met
	Year on year growth in geographic reach of learning programs	Target met
	Year on year growth in learning program participation	Actual: Drop of 59% from last year. Target not met
	>15% onsite visitors are first-time visitors	Target met
	Develop a baseline of attendance by under-represented audience demographics	Target met
	National Digital Learning Program developed and launched by January 2022	Target met
	Year on year growth in total audience numbers through onsite, on tour and online visitation.	Actual: Onsite visitation: 363,182 Target not met Actual: On tour visitation: 193,531 Target met Actual: Online visitation: 4,606,370 Target not met
	New National Gallery website launched by December 2021	Target met
	Commence the release of refreshed National Gallery visual identity by November 2021	Target met
	Year on year growth in average session length and pages per visit for web traffic to the collection, learning, research and creative content areas of the site	Target met
	Year on year growth in total number of visitors participating in digital events and accessing audio tours	Target not met
	Year on year growth across all social media followers	Target met
	Year on year growth in audience members opting in to receive communications from the National Gallery	Target met

Year	Performance measures	Expected Performance Results
Prior year 2021-22 cont.	Acquire 10 major works of art by contemporary artists	Target met
	Acquire 10 major works of art by First Nations artists	Target met
	Gender equity across all acquisitions	Target met
	Year on year reduction in total number of outstanding provenance issues	Target met
	Ethics framework by July 2021	Target met
	Ethics Advisory Group by July 2021	Target met
	> 1800 conservation treatments conducted per annum	Target met
	Digitise the acquisition process by 30 June 2022	Actual: Stage 1 completed Delayed
	All new acquisitions are documented and digitised in accordance with accepted international and national cataloguing standards.	Target met
	Research and develop a storage strategy for the national collection by 30 June 2022	Delayed
	Establish and implement: • Reconciliation Action Plan by December 2021 • Indigenous Advisory Group by December 2021	Delayed
	Nil instances of missed major milestones in RAP	Target not met
	Year on year growth in total number of employees who identify as First Nations	Target met
	Year on year growth in total number of staff trained in cultural awareness and safety	Target met
	Establish and implement: • Gender Equity Action Plan (GEAP) by August 2021 • Disability Inclusion Action Plan (DIAP) by December 2021 • Artists Advisory Group by December 2021	Actual: GEAP and DIAP met in 2022 Delayed Artist Advisory Group Delayed

Year	Performance measures	Expected Performance Results
Prior year 2021-22 cont.	Nil instances of missed major milestones in GEAP and DIAP	Target met
	At least one Australian artist exhibited internationally because of National Gallery support between 2021-22 and 2025-26 (excluding National Gallery collection artwork loans)	Target met
	At least four publications created between 2021-22 and 2025-26 featuring Australian artists, with international distribution of these	Target met
	At least three audience engagement impact studies completed between 2021-22 and 2025-26	Target met
	National Art and Dementia Online Resource launched by 31 July 2022.	Actual: In development Delayed
	Nil instances of missed Capital Works Program major milestones	Actual: 28 of 31 project milestones completed Target not met
	Council satisfaction with progress made on Capital Works Program	Target met
	Strategic Asset Management Plan review completed by 30 June 2022	Target met
	Nil instances of unplanned closure of gallery spaces due to maintenance needs	Actual: One unplanned gallery closure Target not met
	Landscape renewal program of works approved by 30 September 2021	Target met
	Environmental performance baseline developed by 30 June 2021	Target met
	Sustainability action plan developed by 30 September 2021	Target met
	Nil instances of missed major Strategic Asset Management Plan milestones	Target met
	Year on year reduction in total environmental impact	Target met
	Year on year growth in \$ spent per FTE on learning and development activities	Target met
	Staff absenteeism rate aligned with APS benchmarks	Target met

Year	Performance measures	Expected Performance Results
Prior year 2021-22 cont.	>80% staff trained in MS Teams and SharePoint	Actual: 26% Target not met
	Implementation of Information Management and Governance Framework by 31 December 2022	Target not met
	Implementation of Procure to Pay by 1 July 2022	Actual: first stage complete Delayed
	Updated 5-year financial strategy endorsed by Council by 31 December 2022	Delayed
	Grow commercial revenue by 10% over forward 4-year period	Delayed
	2% growth in private sector donations	Delayed
	2% growth in bequests	Actual: Increase from 58 to 59 Target not met
	2% growth in Corporate Partnerships (inclusive of both cash and in-kind donations)	Delayed
	2% growth in total number of National Gallery members	Delayed
	Year on year growth increase in membership renewal rates	Delayed
	Development of relationship management and nurturing strategy by 30 June 2022	Target not met
	>2 cross-institution or cross-government collaborations or knowledge sharing events	Target met
Year	Performance measures	Planned Performance Results
Budget year 2022-23	Approve Action Plans and deliver on commitments	<ul style="list-style-type: none"> >80% action plan commitments met on time and on budget
	Implement Ethical Decision-Making Framework	<ul style="list-style-type: none"> Implementation of Ethical Decision-Making Framework by 31 July 2022
	Create strategic international and Australian partnerships	<ul style="list-style-type: none"> 1 international partnership by 30 June 2023 At least 1 Australian partnership per annum

Year	Performance measures	Planned Performance Results
Budget year 2022-23 cont.	Approve Artistic Program and deliver on commitments	<ul style="list-style-type: none"> • 2023-26 Artistic Program developed by 30 September 2022 • 2023-26 Artistic Program launched by 1 January 2023 • >80% 2023-26 Artistic Program commitments met on time and on budget • Formal protocol to embed First Nations Engagement across all relevant exhibitions and programs developed by 31 October 2022
	Refine the national collection consistent with acquisition strategies and deaccession strategies	<ul style="list-style-type: none"> • Deaccession plans developed by 31 December 2022 • 5% collection reviewed per annum • Acquisition Strategy finalised by 31 July 2022 • 100% acquisitions align with the National Gallery Vision
	Mark the National Gallery's 40 th Anniversary	<ul style="list-style-type: none"> • At least 1 major 40th Anniversary Commission announced by October 2022 • 100% attendance targets met for 40th Anniversary exhibitions and events • 95% audiences rate satisfaction in our 40th year as either 'highly satisfactory' or 'quite satisfactory'
	Grow and expand access and engagement with the national collection	<ul style="list-style-type: none"> • 90% total audiences comprised of offsite (non-Parkes Gallery) audiences • 10% increase on prior year online audience • 10% increase in prior year pages per visit for Online Collection web sessions • At least 1 new regional tour held per year • 700 outward loans processed per annum

Year	Performance measures	Planned Performance Results
Budget year 2022-23 cont.	Present international projects to raise the profile of Australian Art	<ul style="list-style-type: none"> At least 1 project presented internationally
	Innovate audience engagement through enhanced digital infrastructure and system integrations	<ul style="list-style-type: none"> Deliver phase 2 of the institutional website by 31 December 2022 Deliver integrated digital platform by 30 June 2023 Develop interactive digital toolkit to support onsite interpretive experiences by June 2023
	Implement livestreaming to increase online engagement	<ul style="list-style-type: none"> 10 livestream events that are available on National Gallery and 3rd party digital platforms per annum 75% of livestream events are accessible 100 new content items published (including online articles, videos, audios, virtual tours and digital publications) 10% growth on prior year on demand video views and audience listens 15% growth on prior year total article, virtual tour and digital publication views
	Approve storage strategy and deliver on commitments	<ul style="list-style-type: none"> Storage Strategy finalised by 30 June 2023 >80% national collection stored in line with international standards
	Strengthen ethical collection management, including through conservation research	<ul style="list-style-type: none"> 100% acquisitions subject to Ethics Framework, as well as the Art Acquisitions, and Due Diligence and Provenance Policies 100% deaccessions subject to Ethics and Deaccession Frameworks, as well as Due Diligence and Provenance Policy 100% provenance data in the collection management system resolved by 31 July 2022 At least 1 Conservation Research Project completed per annum >2000 conservation treatments conducted per annum

Year	Performance measures	Planned Performance Results
Budget year 2022-23 cont.	Activate the national collection by prioritising learning	<ul style="list-style-type: none"> • 25% growth on prior year learning resource downloads • 50% growth on prior year, user-created resource lists • >5% growth on prior year number of teachers reporting relevance to the classroom curriculum • At least one impact study on learning initiatives per annum
	Expand research partnerships that advance visual arts scholarship	<ul style="list-style-type: none"> • At least 1 domestic research partnership developed by 30 June 2024 • At least 1 international research project developed by 30 June 2024
	Deliver on HR Roadmap commitments	<ul style="list-style-type: none"> • >90% commitments in HR Roadmap met on time and on budget
	Conduct capability assessment and develop and implement capability action plan	<ul style="list-style-type: none"> • Capability Assessment conducted by 31 December 2023 • Capability Action Plan developed and launched by 30 June 2024
	Pursue Landscape Renewal Project	<ul style="list-style-type: none"> • Landscape Renewal Project Plan developed by 31 December 2022 • >80% Project Plan commitments met on time and on budget
	Delivery capital works and facilities program of works	<ul style="list-style-type: none"> • >90% capital works projects delivered on time and on budget
	Update and implement 5-year Financial Sustainability Strategy	<ul style="list-style-type: none"> • >90% Financial Sustainability Strategy commitments met on time and on budget, with planned outcomes achieved
	Develop Foundation Fundraising Strategy and deliver on commitments	<ul style="list-style-type: none"> • Fundraising Strategy developed by 31 December 2022 • At least 2% growth on prior year in private sector funding
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the National Gallery finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

The National Gallery is budgeting for an operating surplus of \$7.5 million in the Budget and forward years. This surplus represents estimated gains which reflect the value of gifts of works of art and cash donations tied to the purchase of works of arts.

The forward year estimates illustrate a phased growth of own source revenue and a balanced budget after adjusting for \$7.5 million of gains as described above. Achievement of the forward years' estimates will depend upon the continued economic volatility due to COVID-19.

The National Gallery's net assets are estimated to be \$7.5 billion at 30 June 2023. The national collection and the National Gallery's land and buildings make up 99% of this value. Net assets are forecast to increase in 2022-23 with equity injections totalling \$17.0 million for the acquisition of collection. This is augmented by gifts for, and of, works of art, offset by depreciation.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	25,394	25,911	26,429	26,957	27,497
Suppliers	25,741	25,450	28,327	32,031	32,062
Depreciation and amortisation	28,854	28,525	28,525	28,525	28,525
Write-down and impairment of assets	826	65	65	65	65
Total expenses	80,815	79,951	83,346	87,578	88,149
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	4,954	5,683	9,737	12,873	13,067
Contributions	6,906	7,299	7,780	8,347	8,424
Interest	715	750	750	750	750
Dividends	975	489	489	489	489
Other	1,208	1,506	1,971	1,971	1,971
Total own-source revenue	14,758	15,727	20,727	24,430	24,701
Gains					
Other	1,756	5,000	5,000	5,000	5,000
Total gains	1,756	5,000	5,000	5,000	5,000
Total own-source income	16,514	20,727	25,727	29,430	29,701
Net (cost of)/contribution by services	(64,301)	(59,224)	(57,619)	(58,148)	(58,448)
Revenue from Government	49,592	48,045	46,473	46,944	47,242
Surplus/(deficit) attributable to the Australian Government	(14,709)	(11,179)	(11,146)	(11,204)	(11,206)
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation surplus	772,655	-	-	-	-
Total other comprehensive income	772,655	-	-	-	-
Total comprehensive income/(loss)	757,946	(11,179)	(11,146)	(11,204)	(11,206)
Total comprehensive income/(loss) attributable to the Australian Government	757,946	(11,179)	(11,146)	(11,204)	(11,206)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) - as per statement of comprehensive income	757,946	(11,179)	(11,146)	(11,204)	(11,206)
plus: heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations ^(a)	17,860	18,706	18,706	18,706	18,706
plus: depreciation/amortisation expenses for ROU assets ^(b)	292	122	213	201	231
less: lease principal repayments ^(b)	(453)	(149)	(273)	(203)	(231)
Net cash operating surplus/ (deficit)	775,645	7,500	7,500	7,500	7,500

Prepared on Australian Accounting Standards basis.

- (a) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental capital budget statement.
- (b) Applies to lease arrangements under AASB 16 Leases.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	89,590	30,000	30,000	30,000	30,000
Investments	55,762	92,405	72,977	59,712	53,792
Trade and other receivables	1,555	1,506	1,506	1,506	1,506
Other financial assets	219	237	237	237	237
Total financial assets	147,126	124,148	104,720	91,455	85,535
Non-financial assets					
Heritage and Cultural	6,857,301	6,863,138	6,869,716	6,876,574	6,883,627
Land and buildings	469,329	491,347	511,724	525,891	532,106
Property, plant and equipment	6,189	6,189	6,189	6,189	6,189
Intangibles	1,438	1,438	1,438	1,438	1,438
Inventories	665	350	350	350	350
Other non-financial assets	493	425	425	425	425
Total non-financial assets	7,335,415	7,362,887	7,389,842	7,410,867	7,424,135
Total assets	7,482,541	7,487,035	7,494,562	7,502,322	7,509,670
LIABILITIES					
Payables					
Suppliers	5,176	4,512	5,015	5,663	5,668
Other payables	2,526	1,976	2,138	2,233	2,332
Total payables	7,702	6,488	7,153	7,896	8,000
Interest bearing liabilities					
Leases	328	204	215	155	124
Total interest bearing liabilities	328	204	215	155	124
Provisions					
Employee provisions	5,932	5,900	6,113	6,331	6,553
Total provisions	5,932	5,900	6,113	6,331	6,553
Total liabilities	13,962	12,592	13,481	14,382	14,677
Net assets	7,468,579	7,474,443	7,481,081	7,487,940	7,494,993
EQUITY					
Parent entity interest					
Contributed equity	452,969	470,012	487,796	505,860	524,119
Reserves	6,453,814	6,453,814	6,453,814	6,453,814	6,453,814
Retained surplus	561,796	550,617	539,471	528,266	517,060
Total equity	7,468,579	7,474,443	7,481,081	7,487,940	7,494,993

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2022				
Balance carried forward from previous period	561,796	6,453,814	452,969	7,468,579
Adjusted opening balance	561,796	6,453,814	452,969	7,468,579
Comprehensive income				
Deficit for the period	(11,179)	-	-	(11,179)
Total comprehensive income	(11,179)	-	-	(11,179)
Contributions by owners				
Equity injection - Appropriation	-	-	17,043	17,043
Sub-total transactions with owners	-	-	17,043	17,043
Estimated closing balance as at 30 June 2023	550,617	6,453,814	470,012	7,474,443
Closing balance attributable to the Australian Government	550,617	6,453,814	470,012	7,474,443

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	49,925	48,045	46,473	46,944	47,242
Sale of goods and rendering of services	4,291	7,038	11,511	14,821	15,038
Interest	727	732	750	750	750
Dividends	854	489	489	489	489
Net GST received	3,413	1,203	943	1,125	1,170
Other	6,919	8,219	9,751	10,317	10,395
Total cash received	66,129	65,726	69,917	74,446	75,084
Cash used					
Employees	24,998	25,830	26,053	26,645	27,176
Suppliers	29,017	28,304	30,606	34,521	35,263
Other	173	77	-	-	-
Total cash used	54,188	54,211	56,659	61,166	62,439
Net cash from operating activities	11,941	11,515	13,258	13,280	12,645
INVESTING ACTIVITIES					
Cash received					
Investments	41,297	80,000	80,000	80,000	80,000
Total cash received	41,297	80,000	80,000	80,000	80,000
Cash used					
Purchase of property, plant and equipment, intangibles and works of art	25,037	51,231	50,207	44,347	36,562
Investments	52,245	116,644	60,573	66,735	74,080
Total cash used	77,282	167,875	110,780	111,082	110,642
Net cash used by investing activities	(35,985)	(87,875)	(30,780)	(31,082)	(30,642)
FINANCING ACTIVITIES					
Cash received					
Collection Development Acquisition Budget	16,827	17,043	17,784	18,064	18,259
Capital Injection	40,988	-	-	-	-
Total cash received	57,815	17,043	17,784	18,064	18,259
Cash used					
Principal payments on lease liability	288	273	262	262	262
Total cash used	288	273	262	262	262
Net cash from financing activities	57,527	16,770	17,522	17,802	17,997
Net (decrease) in cash held	33,483	(59,590)	-	-	-
Cash at the beginning of the reporting period	56,107	89,590	30,000	30,000	30,000
Cash at the end of the reporting period	89,590	30,000	30,000	30,000	30,000

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	57,815	17,043	17,784	18,064	18,259
Total new capital appropriations	57,815	17,043	17,784	18,064	18,259
Provided for:					
Purchase of non-financial assets	57,815	17,043	17,784	18,064	18,259
Total items	57,815	17,043	17,784	18,064	18,259
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	20,667	35,365	34,364	30,253	24,243
Funded internally from Departmental resources ^(b)	6,113	20,866	20,843	19,095	17,318
TOTAL	26,780	56,231	55,207	49,348	41,561
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	26,780	56,231	55,207	49,348	41,561
less gifted assets	(1,743)	(5,000)	(5,000)	(5,000)	(5,000)
Total cash used to acquire assets	25,037	51,231	50,207	44,348	36,561

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2/4 appropriations. Includes movement of capital expenditure from 2020-21 and 2021-22 to 2021-22, 2022-23 and 2023-24.

(b) Includes acquisitions funded through appropriation ordinary annual services, cash reserves, donations and contributions, gifts of works of art and grants.

Table 3.6: Statement of asset movements (Budget year 2022-23)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2022						
Gross book value	26,175	443,122	7,561	6,857,307	2,330	7,336,495
Gross book value - ROU assets	-	1,052	76	-	-	1,128
Accumulated depreciation/ amortisation and impairment	-	(268)	(1,389)	(6)	(892)	(2,555)
Accumulated depreciation/ amortisation and impairment - ROU assets	-	(752)	(59)	-	-	(811)
Opening net book balance	26,175	443,154	6,189	6,857,301	1,438	7,334,257
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	18,322	-	17,043	-	35,365
By purchase - appropriation ordinary annual services ^(b)	-	7,889	3,836	-	1,641	13,366
By purchase - appropriation Ordinary annual services - ROU assets	-	149	-	-	-	149
By purchase – donated funds	-	-	-	2,500	-	2,500
Assets received as gifts/donations	-	-	-	5,000	-	5,000
Total additions	-	26,360	3,836	24,543	1,641	56,380
Other movements						
Depreciation/amortisation expense	-	(4,220)	(3,836)	(18,706)	(1,641)	(28,403)
Depreciation/amortisation on ROU assets	-	(122)	-	-	-	(122)
Total other movements	-	(4,342)	(3,836)	(18,706)	(1,641)	(28,525)
As at 30 June 2023						
Gross book value	26,175	469,482	11,398	6,881,850	3,971	7,392,876
Gross book value - ROU assets	-	1,052	76	-	-	1,128
Accumulated depreciation/ amortisation and impairment	-	(4,488)	(5,226)	(18,712)	(2,533)	(30,959)
Accumulated depreciation/ amortisation and impairment - ROU assets	-	(874)	(59)	-	-	(933)
Closing net book balance	26,175	465,172	6,189	6,863,138	1,438	7,362,112
Estimated operating expenditure in income statement for heritage and cultural assets						\$'000
Operations and Maintenance						3,165
Preservation and Conservation						2,671
Total operating expenditure on heritage and cultural assets						5,836

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2022-23, including CDABs.

(b) Includes acquisitions funded through appropriation ordinary annual services, cash reserves, contributions, and grants

National Library of Australia

Entity resources and planned performance

National Library of Australia

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National Library of Australia

Section 1: Entity overview and resources

1.1 Strategic direction statement

The functions of the National Library of Australia (NLA), as defined in the *National Library Act 1960*, are to:

- maintain and develop a national collection of library material, including a comprehensive collection of library material relating to Australia and the Australian people
- make library material in the national collection available
- make available such other services in relation to library matters and library material as determined by the National Library Council
- cooperate in library matters with authorities or persons, whether in Australia or elsewhere, concerned with library matters.

The NLA is committed to collecting documentary resources, particularly relating to Australia and the Australian people, so that the Australian community — now and in the future — can discover, learn and create new knowledge. Further, the NLA is committed to providing open access to the national collection and its online services. Australians — whoever they are and wherever they live — should be able to easily discover and obtain the information they are seeking and to engage with rich digital content to support their lifelong learning.

The NLA actively supports creative and intellectual endeavour and the dissemination of knowledge, ideas and information. The NLA has a strong national focus in its outlook, services, products and activities and takes a leadership role in sharing expertise and coordinating key projects across the research, collecting and cultural sectors.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NLA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the NLA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NLA resource statement — Budget estimates for 2022-23 as at October Budget 2022

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
Opening balance/cash reserves at 1 July	77,806	76,708
Funds from Government		
Annual appropriations - ordinary annual services		
Outcome 1 ^(a)	57,493	60,989
Annual appropriations - other services ^(b)		
Equity injection	9,566	9,650
Total annual appropriations	67,059	70,639
Amounts received from related entities		
Amounts from portfolio department ^(c)	1,101	1,790
Amounts from other entities ^(d)	60	60
Total amounts received from related entities	1,161	1,850
Total funds from Government	68,220	72,489
Funds from other sources		
Interest	389	746
Royalties	85	35
Sale of goods and services	6,853	6,481
Other	5,834	7,579
Total funds from other sources	13,161	14,841
Total net resourcing for NLA	159,187	164,038
<hr/>		
Average staffing level (number)	341	371

Prepared on a resourcing (that is, appropriations available) basis

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23, Supply Bill (No. 3) 2022-23 and Supply Act (No. 1) 2022-23.

(b) Appropriation Bill (No. 2) 2022, Supply Bill (No. 4) 2022-23 and Supply Act (No. 2) 2022-23.

(c) Funding provided by the portfolio department that is not specified within the Annual Appropriation Bills as a payment to the NLA.

(d) Amounts received from other entities within the portfolio, or from other portfolios.

The NLA is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (a non-corporate Commonwealth entity), which are then paid to the NLA and considered 'departmental' for all purposes

1.3 Budget measures

There are no measures relating to the NLA for the 2022-23 October Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measure described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the National Library of Australia can be found at: <https://www.nla.gov.au/corporate-documents/corporate-plans>

The most recent annual performance statement can be found at: <https://www.nla.gov.au/corporate-documents/annual-reports>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Enhanced learning, knowledge creation, enjoyment and understanding of Australian life and society by providing access to a national collection of library material

Budgeted expenses for Outcome 1

This table shows how much the NLA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22 Estimated Actual \$'000	2022-23 Revised Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.1: National Library of Australia					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	57,493	60,989	48,033	48,370	48,600
Payment from related entities	1,161	1,850	1,950	-	-
Expenses not requiring appropriation in the Budget year ^(a)	6,379	9,179	9,189	9,223	9,215
Revenues from other independent sources	13,161	14,841	7,962	7,212	6,462
Total expenses for Program 1.1	78,194	86,859	67,134	64,805	64,277
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	57,493	60,989	48,033	48,370	48,600
Payment from related entities	1,161	1,850	1,950	-	-
Expenses not requiring appropriation in the Budget year ^(a)	6,379	9,179	9,189	9,223	9,215
Revenues from other independent sources	13,161	14,841	7,962	7,212	6,462
Total expenses for Outcome 1	78,194	86,859	67,134	64,805	64,277
	2021-22	2022-23			
Average staffing level (number)	341	371			

(a) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses related to collection assets which are funded through an equity injection; and resources received free of charge

Table 2.1.2: Performance measures for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 – Enhanced learning, knowledge creation, enjoyment and understanding of Australian life and society by providing access to a national collection of library material	
Program 1.1 – National Library of Australia The NLA delivers this program in the following ways: <ul style="list-style-type: none"> • We collect today what will be important tomorrow for Australia's increasingly diverse community. • We connect with communities and connect communities with their national collections. • We collaborate with others to deepen the national impact of cultural collections. • We build on strong foundations to maximise the nation's return on its investment in the NLA. 	
Key Activities	<p>Key activities reported in the current corporate plan that relate to this program.</p> <p>Collect: ensure the NLA collection remains relevant to Australians in all their diversity, now and into the future; create pathways to collect emerging digital material while continuing to collect published Australian works and expand our collection of pictures, manuscripts and oral histories; work with Indigenous communities, and culturally and linguistically diverse communities, to ensure our collection reflects their stories in culturally appropriate ways.</p> <p>Connect: inspire Australians to explore voices and stories in the national collection; enable research and the discovery of new ideas by delivering accessible services and programs; extend national reach and engage new audiences, increase the diversity of Australians participating in onsite and digital experiences.</p> <p>Collaborate: expand and deepen content in Trove – an essential pillar in Australia's cultural and research infrastructure; increase engagement with Australians; identify opportunities for collaboration with national cultural institutions and other partners; maintain a leading role in National and State Libraries Australasia.</p> <p>Capability: use financial and other resources as intended to develop and safeguard our collection; invest strongly to reshape and develop our workforce, and continue to acquire and develop the skills, knowledge and experience that will be needed for a dynamic organisation with a strong digital and physical presence; manage our heritage building responsibly; continue to invest in physical and digital infrastructure to ensure our physical and digital capability is responsive, reliable, sustainable, trusted and secure.</p>

Year	Performance measures	Expected Performance Results
Prior year 2021-22	Collect: A rich, diverse national collection relevant to Australians	Target: 30,000 Australian published works collected, including digital. Actual: 27,048 Target not met
	Connect: National reach ^(a)	Target: 27 million online engagements with the NLA. Actual: 22,644,472 Target not met
	Collaborate: Trusted as a leader, collaborator and partner by relevant stakeholders leader, collaborator and/or partner	Target: 90% of stakeholders identify the NLA as a trusted leader, collaborator and/or partner. Actual: 100% Target met
	Capability: Technology infrastructure and capabilities are sustainable and affordable, trusted and secure, resilient and highly reliable	Target: 99.5% availability of National Library and Trove websites in supported hours Actual: 99.7% Target met
Year	Performance measures	Planned Performance Results
Budget year 2022-23	Collect: A rich, diverse national collection relevant to Australians	30,000 Australian published works collected, including digital
	Connect: National reach	27 million digital engagements with the NLA
	Collaborate: Trusted as a leader, collaborator and partner by relevant stakeholders leader, collaborator and/or partner ^(b)	900 Trove partners and content providers
Forward Estimates 2023-26	As per 2022-23 PBS	As per 2022-23 (quantitative targets subject to change)

(a) NLA varied this measure from 'online' to 'digital' engagements for 2021-22, to include international as well as national engagements with the Library, social media and third-party website engagements where national and international users cannot be differentiated.

(b) NLA has changed the performance target for this performance measure in 2022-23 to provide a better reflection of achievement.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NLA finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

Budgeted income for 2022–23 is estimated to be \$77.7 million, of which \$61.0 million is appropriation revenues. Increase of revenues from Government from \$57.5 million in 2021–22, reflects one-off funding to progress the upgrade and replacement of the end of life Heating Ventilation and Air Conditioning system.

Total own-source revenue is expected to be \$2.4 million higher than 2021–22 mainly due to revenue recognised from grant funding for replacement of the Library's windows and heating ventilation and air conditioning system that have been delayed and moved from 2021–22 to 2022–23.

Total gains are expected to be \$19.8 million lower than 2021–22 mainly due to a reversal of impairment on heritage and cultural assets following an asset valuation in 2021–22.

Total budgeted operating expenses for 2022–23 are estimated to be \$86.9 million, an increase of \$8.7 million from the 2021–22 estimated actual in line with the increase in revenue.

Budgeted departmental balance sheet

The NLA's total assets are estimated to be \$1.6 billion at 30 June 2023. This value mainly comprises the collection of heritage and cultural assets. The NLA will receive an equity injection of \$9.7 million in 2022–23 for the acquisition of heritage and cultural assets (see Table 3.5 Departmental Capital Budget Statement).

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22 Estimated Actual \$'000	2022-23 Revised Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	36,726	39,661	40,204	41,008	41,828
Suppliers	19,469	25,614	5,241	3,923	2,574
Grants	569	1,050	1,950	-	-
Depreciation and amortisation	19,884	20,356	19,559	19,694	19,695
Finance costs	18	23	25	25	25
Write-down and impairment of assets	1,510	155	155	155	155
Losses from asset sales	18	-	-	-	-
Total expenses	78,194	86,859	67,134	64,805	64,059
LESS:					
Own-source revenue					
Sale of goods and rendering of services	6,853	6,481	5,181	4,431	3,681
Interest	389	746	746	746	746
Royalties	85	35	35	35	35
Other	6,995	9,429	3,950	2,000	2,000
Total own-source revenue	14,332	16,691	9,912	7,212	6,462
Gains					
Other	20,498	700	700	700	700
Total gains	20,498	700	700	700	700
Total own-source income	34,820	17,391	10,612	7,912	7,162
Net (cost of)/contribution by services	(43,374)	(69,468)	(56,522)	(56,893)	(57,115)
Revenue from Government	57,493	60,989	48,033	48,370	48,600
Surplus/(deficit) attributable to the Australian Government	14,119	(8,479)	(8,489)	(8,523)	(8,515)
Total comprehensive income/(loss) attributable to the Australian Government	14,119	(8,479)	(8,489)	(8,523)	(8,515)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) - as per statement of Comprehensive Income	14,119	(8,479)	(8,489)	(8,523)	(8,515)
plus: depreciation/amortisation of assets funded through appropriations (Departmental capital budget funding and/or equity injections) ^(a)	8,488	8,500	8,500	8,500	8,500
plus: depreciation/amortisation expenses for ROU assets ^(b)	965	1,004	1,004	1,139	1,140
less: lease principal repayments ^(b)	(957)	(1,004)	(1,015)	(1,116)	(1,125)
Net Cash Operating Surplus/ (Deficit)	22,615	21	-	-	-

Prepared on Australian Accounting Standards basis

- (a) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental capital budget statement
- (b) Applies to lease arrangements under AASB 16 Leases

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	8,399	9,417	9,417	9,417	9,417
Trade and other receivables	977	977	977	977	977
Other investments	68,309	67,094	66,136	65,235	64,324
Other financial assets	3,348	3,348	3,348	3,348	3,348
Total financial assets	81,033	80,836	79,878	78,977	78,066
Non-financial assets					
Land and buildings	256,634	258,181	259,618	260,873	262,119
Property, plant and equipment	14,247	14,335	14,415	14,495	14,583
Heritage and Cultural	1,121,123	1,117,956	1,115,030	1,112,164	1,109,386
Intangibles	86,546	89,737	93,782	97,884	101,986
Inventories	530	530	530	530	530
Prepayments	1,742	1,742	1,742	1,742	1,742
Total non-financial assets	1,480,822	1,482,481	1,485,117	1,487,688	1,490,346
Total assets	1,561,855	1,563,317	1,564,995	1,566,665	1,568,412
LIABILITIES					
Payables					
Suppliers	4,574	4,574	4,574	4,584	4,584
Other payables	6,664	6,664	6,664	6,664	6,664
Total payables	11,238	11,238	11,238	11,248	11,248
Interest bearing liabilities					
Leases	3,123	3,180	3,165	3,049	2,924
Total interest-bearing liabilities	3,123	3,180	3,165	3,049	2,924
Provisions					
Employee provisions	11,249	11,483	11,717	11,951	12,185
Other provisions	64	64	64	64	64
Total provisions	11,313	11,547	11,781	12,015	12,249
Total liabilities	25,674	25,965	26,184	26,312	26,421
Net assets	1,536,181	1,537,352	1,538,811	1,540,353	1,541,991
EQUITY					
Parent entity interest					
Contributed equity	146,802	156,452	166,400	176,465	186,618
Reserves	201,269	201,269	201,269	201,269	201,269
Retained surplus (accumulated deficit)	1,188,110	1,179,631	1,171,142	1,162,619	1,154,104
Total parent entity interest	1,536,181	1,537,352	1,538,811	1,540,353	1,541,991
Total equity	1,536,181	1,537,352	1,538,811	1,540,353	1,541,991

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2022				
Balance carried forward from previous period	1,188,110	201,269	146,802	1,536,181
Adjusted opening balance	1,188,110	201,269	146,802	1,536,181
Comprehensive income				
Surplus/(deficit) for the period	(8,479)			(8,479)
Total comprehensive income	(8,479)	-	-	(8,479)
Transactions with owners				
Contributions by owners				
Equity injection - Appropriation			9,650	9,650
Sub-total transactions with owners	-	-	9,650	9,650
Estimated closing balance as at 30 June 2023	1,179,631	201,269	156,452	1,537,352
Closing balance attributable to the Australian Government	1,179,631	201,269	156,452	1,537,352

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations					
Receipts from Government	57,493	62,839	49,983	48,370	48,600
Sale of goods and rendering of services	5,641	7,437	5,837	5,019	4,201
Interest	389	746	746	746	746
Net GST received	3,150	3,027	1,708	1,671	1,626
Other	8,556	7,614	2,035	2,035	2,035
Total cash received	75,229	81,663	60,309	57,841	57,208
Cash used					
Employees	37,382	39,427	39,970	40,774	41,594
Suppliers	22,530	29,052	7,060	5,627	4,175
Interest payments on lease liability	18	23	25	25	25
Other	569	1,050	1,950	-	-
Total cash used	60,499	69,552	49,005	46,426	45,794
Net cash from/(used by) operating activities	14,730	12,111	11,304	11,415	11,414
INVESTING ACTIVITIES					
Cash received					
Investments	194,187	171,215	170,958	170,000	170,000
Total cash received	194,187	171,215	170,958	170,000	170,000
Cash used					
Purchase of property, plant and equipment and intangibles	24,436	20,954	21,195	21,265	21,353
Investments	193,296	170,000	170,000	169,099	169,089
Total cash used	217,732	190,954	191,195	190,364	190,442
Net cash from/(used by) investing activities	(23,545)	(19,739)	(20,237)	(20,364)	(20,442)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	9,566	9,650	9,948	10,065	10,153
Total cash received	9,566	9,650	9,948	10,065	10,153
Cash used					
Principal payments on lease liability	957	1,004	1,015	1,116	1,125
Total cash used	957	1,004	1,015	1,116	1,125
Net cash from/(used by) financing activities	8,609	8,646	8,933	8,949	9,028
Net increase/(decrease) in cash held	(206)	1,018	-	-	-
Cash and cash equivalents at the beginning of the reporting period	8,605	8,399	9,417	9,417	9,417
Cash and cash equivalents at the end of the reporting period	8,399	9,417	9,417	9,417	9,417

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	9,566	9,650	9,948	10,065	10,153
Total new capital appropriations	9,566	9,650	9,948	10,065	10,153
Provided for:					
Purchase of non-financial assets	9,566	9,650	9,948	10,065	10,153
Total items	9,566	9,650	9,948	10,065	10,153
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	9,566	9,650	9,948	10,065	10,153
Funded internally from departmental resources ^(b)	14,870	11,304	11,247	11,200	11,200
TOTAL	24,436	20,954	21,195	21,265	21,353
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	24,436	20,954	21,195	21,265	21,353
Total cash used to acquire assets	24,436	20,954	21,195	21,265	21,353

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2 appropriations.

(b) Includes the sources of funding from current Bill 1 and prior year Act 1 appropriations, donations and contributions, gifts, internally developed assets and proceeds from the sale of assets.

Table 3.6: Statement of departmental asset movements (Budget year 2022-23)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2022						
Gross book value	17,000	241,536	19,788	1,121,130	108,422	1,507,876
Gross book value - ROU assets	-	5,091	26	-	-	5,117
Accumulated depreciation/ amortisation and impairment	-	(5,116)	(5,550)	(7)	(21,876)	(32,549)
Accumulated depreciation/ amortisation and impairment - ROU assets	-	(1,877)	(17)	-	-	(1,894)
Opening net book balance	17,000	239,634	14,247	1,121,123	86,546	1,478,550
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	-	-	5,333	4,317	9,650
By purchase - appropriation equity - ROU assets	-	1,053	8	-	-	1,061
By purchase - appropriation ordinary annual services ^(b)	-	6,089	3,030	-	2,185	11,304
Total additions	-	7,142	3,038	5,333	6,502	22,015
Other movements						
Depreciation/amortisation expense	-	(4,599)	(2,942)	(8,500)	(3,311)	(19,352)
Depreciation/amortisation on ROU assets	-	(996)	(8)	-	-	(1,004)
Total other movements	-	(5,595)	(2,950)	(8,500)	(3,311)	(20,356)
As at 30 June 2023						
Gross book value	17,000	247,625	22,818	1,126,463	114,924	1,528,830
Gross book value - ROU assets	-	6,144	34	-	-	6,178
Accumulated depreciation/ amortisation and impairment	-	(9,715)	(8,492)	(8,507)	(25,187)	(51,901)
Accumulated depreciation/ amortisation and impairment - ROU assets	-	(2,873)	(25)	-	-	(2,898)
Closing net book balance	17,000	241,181	14,335	1,117,956	89,737	1,480,209
Estimated operating expenditure in income statement for heritage and cultural assets						\$'000
Operations and Maintenance						12,170
Preservation and Conservation						1,462
Total operating expenditure on heritage and cultural assets						13,632

Prepared on Australian Accounting Standards basis.

- (a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2022-23, including CDABs.
- (b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, DCBs or other operational expenses.

National Museum of Australia

Entity resources and planned performance

National Museum of Australia

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National Museum of Australia

Section 1: Entity overview and resources

1.1 Strategic direction statement

The National Museum of Australia (NMA), as mandated under the *National Museum of Australia Act 1980*, was established for the purpose of developing and maintaining a National Historical Collection for the benefit of the nation, and to bring to life the rich and diverse stories of Australia through strong engagement with the nation's varied communities and traditions. Central to the NMA's place as a national institution is its focus on meaningful engagement with all Australians through the interpretation of Australia's past, present and future, and its foundational commitment to the history and cultures of the First Australians. The NMA achieves this through the development and maintenance of the National Historical Collection and by sharing the stories of Australia's people and places. The NMA is the only national institution that is wholly devoted to the complex and comprehensive story of Australia from deep time to the present day.

The NMA has a vital role in helping to connect Australians and their communities, particularly needed in recent times given the impact of natural disasters, the ongoing COVID-19 pandemic and challenges in the international environment. In fulfilling this mission and assisting national recovery, over the next four years the NMA will strive to:

- Ensure Australians have a greater understanding of our shared history by collecting and sharing the unique and remarkable stories of the past and present
- Excel at telling the Australian story through innovative digital media, dynamic story-telling and world-class exhibitions
- Maximise opportunities for public engagement that respond to changing audience behaviours and needs across the country and overseas
- Focus documentation, research, preservation and digitisation programs on key areas of the National Historical Collection
- Utilise available resources to operate as efficiently as possible within the context of the NMA's legislative functions.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NMA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the NMA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NMA resource statement — Budget estimates for 2022-23 as at October Budget 2022

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
Opening balance/cash reserves at 1 July	10,554	6,603
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	41,383	50,912
Annual appropriations – other services ^(b)		
Equity injection	1,924	1,948
Total annual appropriations	43,307	52,860
Amounts received from related entities		
Amounts from portfolio department ^(c)	500	2,000
Total amounts received from related entities	500	2,000
Total funds from Government	43,807	54,860
Funds from other sources		
Interest	32	49
Sale of goods and services	13,099	5,554
Other	566	1,177
Total funds from other sources	13,697	6,780
Total net resourcing for NMA	68,058	68,243
	2021-22	2022-23
Average staffing level (number)	215	216

Prepared on a resourcing (that is, appropriations available) basis.

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23, Supply Bill (No. 3) and Supply Act (No. 1) 2022-23.

(b) Appropriation Bill (No. 2) 2022-23, Supply Bill (No. 4) and Supply Act (No. 2) 2022-23.

(c) Funding provided by the Portfolio Department that is not specified within the Annual Appropriation Bills as a payment to the NMA.

The NMA is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (a non-corporate Commonwealth entity), which are then paid to the NMA and considered 'departmental' for all purposes.

1.3 Budget measures

There are no new measures for the NMA in the 2022-23 October Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plan and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the National Museum of Australia can be found at: www.nma.gov.au/about/corporate/plans-policies/corporate-plan

The most recent annual performance statement can be found at: www.nma.gov.au/about/corporate/annual-reports

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Increased awareness and understanding of Australia's history and culture by managing the National Museum's collections and providing access through public programs and exhibitions

Budgeted expenses for Outcome 1

This table shows how much the NMA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.1: Collection Management, Research, Exhibitions and Programs					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	41,383	50,912	39,687	39,982	40,144
Payment from related entities	500	2,000	-	-	-
Expenses not requiring appropriation in the Budget year ^(a)	2,285	366	4,032	4,088	4,117
Revenues from other independent sources	13,932	6,780	8,557	11,195	11,407
Total expenses for Program 1.1	58,100	60,058	52,276	55,265	55,668
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	41,383	50,912	39,687	39,982	40,144
Payment from related entities	500	2,000	-	-	-
Expenses not requiring appropriation in the Budget year ^(a)	2,285	366	4,032	4,088	4,117
Revenues from other independent sources	13,932	6,780	8,557	11,195	11,407
Total expenses for Outcome 1	58,100	60,058	52,276	55,265	55,668
Average staffing level (number)					
	2021-22 215	2022-23 216			

- (a) Expenses not requiring appropriation in the Budget year are depreciation expenses for heritage and cultural assets, and depreciation expenses for property, plant and equipment depreciation, relating to major refurbishment of the NMA's buildings and permanent exhibitions.

Table 2.1.2: Performance measure for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 – Increased awareness and understanding of Australia’s history and culture by managing the National Museum’s collections and providing access through public programs and exhibitions		
Program 1.1 – Collection Management, Research, Exhibitions and Programs The National Museum of Australia increases the awareness and understanding of Australia’s history and culture through its collections and research, providing access to the public through its public programs and exhibitions.		
Key Activities	Maximise opportunities for public engagement that respond to changing audience behaviours and needs.	
Year	Performance measures	Expected Performance Results
Prior Year 2021-22	Maximise visitor engagement with NMA collections and experiences. Target: Total visitor engagements: 4,307,300 <ul style="list-style-type: none"> • Permanent Exhibitions: 400,000 • Special Exhibitions: 145,000 • Travelling Exhibitions: 267,500 • Education and Public Programs: 26,800 • Events and Functions: 15,000 • Digital experiences: 2,893,000 • Social Media engagements: 560,000 Note: These targets take into consideration expected COVID-19 impacts.	Actual: Total visitor engagements 7,103,296 <ul style="list-style-type: none"> • Permanent Exhibitions: 387,321 • Special Exhibitions: 184,673 • Travelling Exhibitions: 644,987 • Education and Public Programs: 115,946 • Events and Functions: 17,631 • Digital experiences: 4,521,730 • Social Media engagements: 1,231,008 Target met

Year	Performance measures	Planned Performance Results
Budget Year 2022-23	<p>Maximise visitor engagement with NMA collections and experiences.</p> <p>Note: These figures take into consideration expected COVID-19 impacts. Travelling exhibitions subject to availability of government grant funding.</p>	<p>Total visitor engagements: 4,251,900</p> <ul style="list-style-type: none"> • Permanent Exhibitions: 250,000 • Special Exhibitions: 115,000 • Travelling Exhibitions: 245,000 • Education and Public Programs: 5,700 • Events and Functions: 5,000 • Digital experiences: 3,031,200 • Social Media engagements: 600,000
Forward Estimates 2023-26	<p>Maximise visitor engagement with NMA collections and experiences.</p> <p>Note: These figures take into consideration expected COVID-19 impacts. Travelling exhibitions subject to availability of government grant funding.</p>	<p>Total visitor engagements from 2023-24 to 2025-26: 3,829,700 per annum.</p>

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the NMA's finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

The budgeted financial statements include the actual and expected ongoing impacts of COVID-19, including on own-source revenue generating capacity. Funding of \$9.3 million over two years from 2021-22 was agreed in the 2022-23 March Budget for the NMA to address a range of financial sustainability issues, including a decline in revenue associated with the COVID-19 pandemic.

Both this measure, and the Budget measure in the 2021-22 Budget, providing \$3 million per annum to support the NMA's financial sustainability, will cease from the 2023-24 financial year.

The NMA is forecasting an operating surplus of \$1.1 million (excluding heritage depreciation) for 2022-23.

The Balance Sheet shows a net equity position of \$468.9 million in 2022-23, representing the surplus of net assets over net liabilities. This primarily reflects the NMA's non-financial assets, including land and building and heritage and cultural assets.

The Departmental Capital Budget Statement shows total capital expenditure for 2022-23 of \$9.5 million, funded from departmental resources of \$7.6 million and an equity injection from the Government of \$1.9 million, for the acquisition and development of heritage and cultural assets.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	23,929	21,835	20,089	22,320	22,093
Suppliers	22,797	24,845	18,557	19,064	19,442
Depreciation and amortisation	10,523	13,284	13,550	13,821	14,097
Finance costs	77	94	80	60	36
Write-down and impairment of assets	774	-	-	-	-
Total expenses	58,100	60,058	52,276	55,265	55,668
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	13,099	5,554	7,317	9,941	10,139
Interest	32	49	49	49	49
Other	1,066	3,177	1,191	1,205	1,219
Total own-source revenue	14,197	8,780	8,557	11,195	11,407
Gains					
Other	235	-	-	-	-
Total own-source income	14,432	8,780	8,557	11,195	11,407
Net (cost of)/contribution by services	(43,668)	(51,278)	(43,719)	(44,070)	(44,261)
Revenue from Government	41,383	50,912	39,687	39,982	40,144
Surplus/(deficit) attributable to the Australian Government	(2,285)	(366)	(4,032)	(4,088)	(4,117)
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation surplus	1,205	-	-	-	-
Total other comprehensive income	1,205	-	-	-	-
Total comprehensive income/(loss)	(1,080)	(366)	(4,032)	(4,088)	(4,117)
Total comprehensive income/(loss) attributable to the Australian Government	(1,080)	(366)	(4,032)	(4,088)	(4,117)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) - as per statement of comprehensive income	(1,080)	(366)	(4,032)	(4,088)	(4,117)
plus: heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations ^(a)	1,436	1,464	1,494	1,524	1,554
Net cash operating surplus/ (deficit)	356	1,098	(2,538)	(2,564)	(2,563)

Prepared on Australian Accounting Standards basis.

- (a) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental capital budget statement.

Table 3.2: Budgeted Departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	6,603	10,173	10,195	10,172	10,100
Trade and other receivables	1,845	1,845	1,845	1,845	1,845
Total financial assets	4,448	12,018	12,040	12,017	11,945
Non-financial assets					
Land and buildings	124,976	123,076	121,135	119,152	117,127
Property, plant and equipment	73,332	70,644	65,663	63,097	60,592
Heritage and Cultural	279,640	280,407	281,229	282,053	282,870
Intangibles	7,166	7,250	7,315	7,361	7,387
Inventories	828	828	828	828	828
Prepayments	1,655	1,655	1,655	1,655	1,655
Total non-financial assets	487,597	483,860	477,825	474,146	470,459
Total assets	496,045	495,878	489,869	486,163	482,404
LIABILITIES					
Payables					
Suppliers	6,795	6,575	4,000	3,780	3,560
Other payables	2,671	2,671	2,671	2,670	2,670
Total payables	9,466	9,246	6,671	6,450	6,230
Interest bearing liabilities					
Leases	11,447	9,918	8,344	6,723	5,052
Total interest bearing liabilities	11,447	9,918	8,344	6,723	5,502
Provisions					
Employee provisions	7,817	7,817	7,817	7,817	7,817
Total provisions	7,817	7,817	7,817	7,817	7,817
Total liabilities	28,730	26,981	22,832	20,990	19,099
Net assets	467,315	468,897	467,033	465,173	463,305
EQUITY					
Parent entity interest					
Contributed equity	38,883	40,831	42,864	44,929	47,016
Reserves	166,897	166,897	166,897	166,897	166,897
Retained surplus (accumulated deficit)	261,535	261,169	257,272	253,347	249,392
Total parent entity interest	467,315	468,897	467,033	465,173	463,305
Total equity	467,315	468,897	467,033	465,173	463,305

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained earnings	Asset revaluation reserve	Contributed equity/capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2022				
Balance carried forward from previous period	261,535	166,897	38,883	467,315
Adjusted opening balance	261,535	166,897	38,883	467,315
Comprehensive income				
Surplus/(deficit) for the period	(366)	-	-	(366)
Total comprehensive income	(366)	-	-	(366)
Transactions with owners				
Contributions by owners				
Equity injection - Appropriation	-	-	1,948	1,948
Sub-total transactions with owners	-	-	1,948	1,948
Estimated closing balance as at 30 June 2023	261,169	166,897	40,831	468,897
Closing balance attributable to the Australian Government	261,169	166,897	40,831	468,897

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	41,383	50,912	39,687	39,982	40,144
Receipts from Government	500	2,000	-	-	-
Sale of goods and rendering of services	10,280	5,554	7,317	9,941	10,139
Interest	34	49	49	49	49
Net GST received	2,393	2,800	2,023	2,579	3,288
Other	4,012	1,177	1,191	1,205	1,219
Total cash received	58,602	62,492	50,267	53,756	54,839
Cash used					
Employees	23,292	21,835	20,089	22,321	22,093
Suppliers	26,530	24,845	18,424	18,901	19,280
Net GST paid	2,784	2,800	2,023	2,579	3,288
Interest payments on lease liability	77	94	80	60	36
Total cash used	52,683	49,574	40,616	43,861	44,697
Net cash from/(used by) operating activities	5,919	12,918	9,651	9,895	10,142
INVESTING ACTIVITIES					
Cash received					
Investments	3,500	-	-	-	-
Total cash received	3,500	-	-	-	-
Cash used					
Purchase of property, plant and equipment and intangibles	13,872	9,767	10,088	10,362	10,630
Total cash used	13,872	9,767	10,088	10,362	10,630
Net cash from/(used by) investing activities	(10,372)	(9,767)	(10,088)	(10,362)	(10,630)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	1,924	1,948	2,033	2,065	2,087
Total cash received	1,924	1,948	2,033	2,065	2,087
Cash used					
Principal payments on lease liability	1,422	1,529	1,574	1,621	1,671
Total cash used	1,422	1,529	1,574	1,621	1,671
Net cash from/(used by) financing activities	502	419	459	444	416
Net increase/(decrease) in cash held	(3,951)	3,570	22	(23)	(72)
Cash and cash equivalents at the beginning of the reporting period	10,554	6,603	10,173	10,195	10,172
Cash and cash equivalents at the end of the reporting period	6,603	10,173	10,195	10,172	10,100

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	1,924	1,948	2,033	2,065	2,087
Total new capital appropriations	1,924	1,948	2,033	2,065	2,087
Provided for:					
Purchase of non-financial assets	1,924	1,948	2,033	2,065	2,087
Total items	1,924	1,948	2,033	2,065	2,087
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	1,924	1,948	2,033	2,065	2,087
Funded internally from Departmental resources ^(b)	8,948	7,599	5,482	8,077	8,323
TOTAL	10,872	9,547	7,515	10,142	10,410
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	10,872	9,547	7,515	10,142	10,410
Total cash used to acquire assets	10,872	9,547	7,515	10,142	10,410

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations.

(b) Includes the sources of funding from current Bill 1 and prior year Act 1 appropriations, donations and contributions; gifts, internally developed assets, and proceeds from the sale of assets.

Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)

	Asset Category					Total \$'000
	Land \$'000	Buildings \$'000	Other property, plant and equipment \$'000	Heritage and cultural \$'000	Computer software and intangibles \$'000	
As at 1 July 2022						
Gross book value	10,100	105,956	96,671	283,363	11,093	507,183
Gross book value - ROU assets	-	14,455	99	-	-	14,554
Accumulated depreciation/ amortisation and impairment	-	(2,249)	(23,393)	(3,723)	(3,927)	(33,292)
Accumulated depreciation/ amortisation and impairment - ROU assets	-	(3,286)	(45)	-	-	(3,331)
Opening net book balance	10,100	114,876	73,332	279,640	7,166	485,114
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	-	-	1,948	-	1,948
By purchase - other	-	150	6,163	283	1,030	7,599
Total additions	-	150	6,136	2,231	1,030	9,547
Other movements						
Depreciation/amortisation expense	-	(450)	(8,799)	(1,464)	(946)	(11,659)
Depreciation/amortisation on ROU assets	-	(1,600)	(25)	-	-	(1,625)
Total other movements	-	(2,050)	(8,824)	(1,464)	(946)	(13,284)
As at 30 June 2023						
Gross book value	10,100	106,106	102,807	285,594	12,123	516,730
Gross book value - ROU assets	-	14,455	99	-	-	14,554
Accumulated depreciation/ amortisation and impairment	-	(2,699)	(32,192)	(5,187)	(4,873)	(44,951)
Accumulated depreciation/ amortisation and impairment - ROU assets	-	(4,886)	(70)	-	-	(4,956)
Closing net book balance	10,100	112,976	70,644	280,407	7,250	481,388
Estimated operating expenditure in income statement for heritage and cultural assets						\$'000
Operations and Maintenance						3,290
Preservation and Conservation						4,326
Total operating expenditure on heritage and cultural assets						7,616

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2022-23, including CDABs.

National Portrait Gallery of Australia

**Entity resources and planned
performance**

National Portrait Gallery of Australia

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National Portrait Gallery of Australia

Section 1: Entity overview and resources

1.1 Strategic direction statement

The National Portrait Gallery of Australia (NPGA) aspires to reflect the face of Australia. The NPGA uses portraiture to tell their stories and to increase the understanding and appreciation of the Australian people – their identity, history, culture, creativity and diversity.

The functions of the NPGA are expressed in the *National Portrait Gallery of Australia Act 2012* (the Act), which requires the NPGA to:

- develop, preserve, maintain and promote a national collection of portraits and other works of art.
- develop and engage a national audience for the collection, exhibitions, education, research, publications, and public and online programs.

The Act calls for the NPGA to use every endeavour to make the most advantageous use of the national collection in the national interest.

The NPGA has four strategic priorities, which underpin the fulfilment of its national charter and align with broader government objectives. They are:

- To enliven the collection through acquisitions and commissions that reveal important Australian stories, and enhanced digital interaction of and remote access to the collection.
- To engage audiences through innovative exhibitions, learning programs and visitor experiences, and a creative exhibition-touring program.
- To increase support for the NPGA through its Foundation, Circle of Friends, partners, government and individuals.
- To invest in people and resources, by strengthening the NPGA's financial resilience, supporting our staff, maintaining its iconic building and building relationships, which further the aims of the NPGA.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to NPGA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the NPGA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NPGA resource statement — Budget estimates for 2022-23 as at Budget October 2022

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
Opening balance/cash reserves at 1 July	32,368	32,955
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	12,475	12,615
Annual appropriations - other services ^(b)		
Equity injection	193	194
Total annual appropriations	12,668	12,809
Total funds from Government	12,668	12,809
Funds from other sources		
Interest	146	139
Sale of goods and services	1,768	1,345
Other	2,118	1,113
Total funds from other sources	4,032	2,597
Total net resourcing for the NPGA	49,068	48,361
Average staffing level (number)	52	52

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23, Supply Bill (No. 3) 2022-23 and Supply Act (No. 1) 2022-23.

(b) Appropriation Bill (No. 2) 2023-23, Supply Bill (No. 4) 2022-23 and Supply Act (No. 2) 2022-23.

NPGA is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (a non-corporate Commonwealth entity), which are then paid to NPGA and are considered 'departmental' for all purposes.

1.3 Budget measures

There are no new measures relating to the NPGA for the 2022-23 October Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measure described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the NPGA can be found at:
<https://portrait.gov.au/document/654>

The most recent annual performance statement can be found at:
<https://www.portrait.gov.au/content/annual-report>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Enhanced understanding and appreciation of Australian identity, culture and diversity through portraiture by engaging the public in education programs and exhibitions, and by developing and preserving the national portrait collection

Budgeted expenses for Outcome 1

This table shows how much the NPGA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.1: Develop, maintain and provide access to Australia's national portrait collection					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	12,475	12,615	12,255	12,429	12,526
Expenses not requiring appropriation in the Budget year ^(a)	1,783	3,377	3,543	3,707	3,874
Revenues from other independent sources	3,782	2,347	2,424	2,503	2,579
Total expenses for Program 1.1	18,040	18,339	18,222	18,639	18,979
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	12,475	12,615	12,255	12,429	12,526
Expenses not requiring appropriation in the Budget year ^(a)	1,783	3,377	3,543	3,707	3,874
Revenues from other independent sources	3,782	2,347	2,424	2,503	2,579
Total expenses for Outcome 1	18,040	18,339	18,222	18,639	18,979
	2021-22	2022-23			
Average staffing level (number)	52	52			

- (a) Expenses not requiring appropriation in the Budget year are made up of unfunded depreciation and amortisation expenses related to artwork, which are funded through an equity injection; depreciation and amortisation expenses related to long-lived assets such as the NPGA building; and resources received free of charge.

Table 2.1.2: Performance measure for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 – Enhanced understanding and appreciation of Australian identity, culture and diversity through portraiture by engaging the public in education programs and exhibitions, and by developing and preserving the national portrait collection		
Program 1.1—Develop, maintain and provide access to Australia's national portrait collection The NPGA houses the national collection of portraits of Australians, reflecting the breadth and energy of Australian culture and endeavour. Subjects in the collection are individuals who have, and who will continue to, shape our nation and define our collective persona. As part of a group of national collecting institutions, the NPGA is unique in its exclusive use of portraiture to explore Australian culture, history, individual achievement and identity. The NPGA provides a forum for the free and respectful discussion of the national identity. We focus on both subject and artist.		
Key Activities	The NPGA program is delivered in the following ways: <ul style="list-style-type: none"> • Through collection development, conservation, management and digitisation • Through on site and travelling exhibitions, education, public and online events which create high levels of engagement and satisfaction • With an increasing level of engagement and collaboration • With a focus on self-generated revenue and private giving, and a commitment to maintain and develop its iconic building. 	
Year	Performance measures	Expected Performance Results
Prior year 2021-22	Enliven the collection Grow the portrait collection in accordance with the Collection Development Policy - target 100%. Commission at least 2 artworks.	Actual: 100% Target met Actual: 2 Target met
	Increase the percentage of the collection, which is digitised to > 90% (50MB+ high resolution images) >98% (including low resolution images).	Actual: 80.4% (50MB+ resolution) Target not met Actual: 99.3% (including low resolution) Target met
	Maintain and preserve the collection with appropriate storage, display and air quality to minimise preventable deterioration or impairment of the collection (target 0% preventable deterioration or impairment).	Actual: 0% Target met

Year	Performance measures	Expected Performance Results
Prior year 2021-22 cont.	Engage with audiences Reach a million people a year through exhibitions, education and public programs, and online.	Actual: 1,044,883 Target met
	Mount greater than 6 exhibitions per year including travelling exhibitions.	Actual: 8 Target met
	Visitor satisfaction target greater than >90%.	Actual: 97% Target met
	Engage with 8 regional galleries through the travelling exhibition program.	Actual: 7 Target not met ^(a)
	Increase support for the NPGA Sponsorship, partnership and in kind revenue target greater than \$500,000.	Actual: \$156,173 (cash sponsorship) \$199,211 (in-kind sponsorship) – Target not met
	Grow private giving.	Actual: \$1,167,282 Target met
	Three collaborations/initiatives with overseas institutions.	Actual: 3 Target met
	Invest in people and resources Commit 1% of staffing budget to ongoing professional development of staff.	Actual: 1% Target met
	Deliver the building preventative maintenance plan (target 75% planned versus 25% reactive maintenance).	Actual: 89% / 21% Target met
Budget year 2022-23	Grow commercial revenue – \$420,000.	Actual: \$241,017 ^(a) Target not met
	Enliven the collection Works acquired in accordance with the Collection Development Policy.	100%
	Commissioned works of art.	2+
	Collection digitised.	> 90% (50MB+ high resolution images) >98% (including low resolution images).
	Collection maintained and preserved with appropriate storage, display and air quality to minimise preventable deterioration or impairment.	0% for preventable deterioration or impairment
	Engage with audiences Reach 1.2 million people a year through exhibitions, education and public programs, and online.	1,200,000
	Stage at least six exhibitions each year.	6+
	Visitors satisfied or very satisfied with their visit.	>90%
	Present a national travelling exhibition program at eight venues.	8 venues

Year	Performance measures	Planned Performance Results
Budget year 2022-23 cont.	Increase support for the NPGA Sponsorship goals.	\$500,000
	Private giving goals including support for Collection development.	\$2,000,000
	Number of engagements/initiatives with overseas institutions.	5
	Invest in people and resources Staffing budget to ongoing professional development of staff.	1%
	Planned versus reactive maintenance undertaken.	75% / 25%
	Grow commercial revenue.	\$440,000
Forward Estimates 2023-26	Enliven the collection Works acquired in accordance with the Collection Development Policy.	100%
	Commissioned works of art.	2+
	Collection digitised.	> 95% (50MB+ high resolution images) >98% (including low resolution images).
	Collection maintained and preserved with appropriate storage, display and air quality to minimise preventable deterioration or impairment.	0% for preventable deterioration or impairment
	Engage with audiences Reach a million people a year through exhibitions, education and public programs, and online.	2023-24: 1,300,000 2024-25: 1,400,000 2025-26: 1,500,000
	Stage at least six exhibitions each year.	6+
	Visitors satisfied or very satisfied with their visit.	>90%
	Present a national travelling exhibition program at eight venues.	8 venues
	Increase support for the NPGA Sponsorship goals.	2023-24: \$550,000 2024-25: \$600,000 2025-26: \$650,000
	Private giving goals including support for Collection development.	2023-24: \$2,500,000 2024-25: \$3,000,000 2025-26: \$3,000,000
	Number of engagements/initiatives with overseas institutions.	5
	Invest in people and resources Staffing budget to ongoing professional development of staff.	1%
	Planned versus reactive maintenance undertaken.	75% / 25%
	Grow commercial revenue.	2023-24: \$460,000 2024-25: \$480,000 2025-26: \$500,000

(a) Lower than target due to the impact of COVID-19 during 2021-22 upon commercial revenue and travelling exhibitions.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NPGA's finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

The NPGA is budgeting for a net cash operating surplus of \$0.6 million in the Budget and forward years that reflects the donations expected to be received by the NPGA Foundation after adjusting for expenses not requiring appropriation in the year. Expenses not requiring appropriation include:

- depreciation on long-lived assets which is funded in accordance with the NPGA's asset replacement plan
- depreciation related to heritage and cultural assets which is funded through an equity injection.

Budgeted departmental balance sheet

Budgeted investments include donations to the NPGA of approximately \$23 million, which have been accumulated over a number of years. The NPGA's Board is charged with setting the guidelines for the use of these funds.

The remainder of budgeted investments is available to meet liabilities for employee entitlements and to assist in funding future asset purchases.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	6,568	6,257	6,076	6,197	6,321
Suppliers	6,774	7,466	7,508	7,782	7,976
Depreciation and amortisation	4,698	4,616	4,638	4,660	4,682
Write-down and impairment of assets	1,253	-	-	-	-
Total expenses	19,293	18,339	18,222	18,639	18,979
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	1,768	1,345	1,389	1,435	1,481
Interest	146	139	146	153	157
Dividends	664	440	445	450	455
Other	1,454	673	694	715	736
Total own-source revenue	4,032	2,597	2,674	2,753	2,829
Gains					
Other	532	1,140	1,165	1,190	1,215
Total gains	532	1,140	1,165	1,190	1,215
Total own-source income	4,564	3,737	3,839	3,943	4,044
Net (cost of)/contribution by services	(14,729)	(14,602)	(14,383)	(14,696)	(14,935)
Revenue from Government	12,475	12,615	12,255	12,429	12,526
Surplus/(deficit) attributable to the Australian Government	(2,254)	(1,987)	(2,128)	(2,267)	(2,409)
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation reserves	10,729	-	-	-	-
Total other comprehensive income	10,729	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	8,475	(1,987)	(2,128)	(2,267)	(2,409)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) - as per statement of comprehensive income	8,475	(1,987)	(2,128)	(2,267)	(2,409)
plus: depreciation/amortisation expenses previously funded through revenue appropriations ^(a)	2,501	2,537	2,678	2,817	2,959
Net cash operating surplus/ (deficit)	10,976	550	550	550	550

Prepared on Australian Accounting Standards basis.

- (a) The NPGA does not receive funding for its total depreciation expenses on long-lived assets; rather, funding is appropriated based on capital requirements. Also, from 2009-10, the Government replaced Appropriation Bill No. 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Appropriation Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental Capital Budget Statement. The adjusted result in the budget and forward years reflects donated cash and artworks to the NPGA Foundation.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	3,041	3,054	3,067	3,080	3,093
Trade and other receivables	275	275	275	275	275
Other investments	29,914	30,164	30,414	30,664	30,914
Other financial assets	608	608	608	608	608
Total financial assets	33,838	34,101	34,364	34,627	34,890
Non-financial assets					
Land and buildings	77,278	75,768	74,114	72,435	70,614
Property, plant and equipment	3,730	2,908	2,096	1,177	265
Heritage and Cultural	42,876	43,224	43,581	43,939	44,297
Intangibles	399	340	276	207	133
Other non-financial assets	213	213	213	213	213
Total non-financial assets	124,496	122,453	120,280	117,971	115,522
Total assets	158,334	156,554	154,644	152,598	150,412
LIABILITIES					
Payables					
Suppliers	927	927	927	927	927
Other payables	169	169	169	169	169
Total payables	1,096	1,096	1,096	1,096	1,096
Provisions					
Employee provisions	1,803	1,816	1,829	1,842	1,855
Total provisions	1,803	1,816	1,829	1,842	1,855
Total liabilities	2,899	2,912	2,925	2,938	2,951
Net assets	155,435	153,642	151,719	149,660	147,461
EQUITY					
Parent entity interest					
Contributed equity	130,155	130,349	130,554	130,762	130,972
Reserves	19,879	19,879	19,879	19,879	19,879
Retained surplus (accumulated deficit)	5,401	3,414	1,286	(981)	(3,390)
Total parent entity interest	155,435	153,642	151,719	149,660	147,461
Total equity	155,435	153,642	151,719	149,660	147,461

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2022				
Balance carried forward from previous period	5,401	19,879	130,155	155,435
Adjusted opening balance	5,401	19,879	130,155	155,435
Comprehensive income				
Surplus/(deficit) for the period	(1,987)	-	-	(1,987)
Total comprehensive income	(1,987)	-	-	(1,987)
Contributions by owners				
Equity injection - Appropriation	-	-	194	194
Sub-total transactions with owners	-	-	194	194
Estimated closing balance as at 30 June 2023	3,414	19,879	130,349	153,642
Closing balance attributable to the Australian Government	3,414	19,879	130,349	153,642

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	12,475	12,615	12,255	12,429	12,526
Sale of goods and rendering of services	1,858	1,466	1,514	1,564	1,614
Interest	208	139	146	153	157
Dividends	89	440	445	450	455
Net GST received	487	475	473	491	502
Other	1,428	673	694	715	736
Total cash received	16,545	15,808	15,527	15,802	15,990
Cash used					
Employees	6,477	6,244	6,063	6,184	6,308
Suppliers	7,820	7,222	7,241	7,512	7,696
Total cash used	14,297	13,466	13,304	13,696	14,004
Net cash from/(used by) operating activities	2,248	2,342	2,223	2,106	1,986
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	466	2,079	1,960	1,843	1,723
Purchase of works of art	212	194	205	208	210
Investments	1,069	250	250	250	250
Total cash used	1,747	2,523	2,415	2,301	2,183
Net cash from/(used by) investing activities	(1,747)	(2,523)	(2,415)	(2,301)	(2,183)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	193	194	205	208	210
Total cash received	193	194	205	208	210
Net cash from/(used by) financing activities	193	194	205	208	210
Net increase/(decrease) in cash held	694	13	13	13	13
Cash and cash equivalents at the beginning of the reporting period	2,347	3,041	3,054	3,067	3,080
Cash and cash equivalents at the end of the reporting period	3,041	3,054	3,067	3,080	3,093

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	193	194	205	208	210
Total new capital appropriations	193	194	205	208	210
Provided for:					
Purchase of non-financial assets	193	194	205	208	210
Total items	193	194	205	208	210
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	193	194	205	208	210
Funded internally from departmental resources ^(b)	485	2,379	2,260	2,143	2,023
TOTAL	678	2,573	2,465	2,351	2,233
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	1,011	2,573	2,465	2,351	2,233
less: gifted assets	(333)	(300)	(300)	(300)	(300)
Total cash used to acquire assets	678	2,273	2,165	2,051	1,933

Prepared on Australian Accounting Standards basis.

(a) Includes current Appropriation Bill 2.

(b) Includes the following sources of funding: prior year Act 1 appropriations, donations and contributions, gifts, internally developed assets and proceeds from the sale of assets.

Table 3.6: Statement of departmental asset movements (Budget year 2022-23)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2022						
Gross book value	13,495	63,810	3,735	42,877	952	124,869
Accumulated depreciation/ amortisation and impairment	-	(27)	(5)	(1)	(553)	(586)
Opening net book balance	13,495	63,783	3,730	42,876	399	124,283
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	-	-	194	-	194
By purchase - appropriation ordinary annual services ^(b)	-	1,529	500	-	50	2,079
Assets received as gifts/donations	-	-	-	300	-	300
Total additions	-	1,529	500	494	50	2,573
Other movements						
Depreciation/ amortisation expense	-	(3,039)	(1,322)	(146)	(109)	(4,616)
Total other movements	-	(3,039)	(1,322)	(146)	(109)	(4,616)
As at 30 June 2023						
Gross book value	13,495	65,339	4,235	43,371	1,002	127,442
Gross book value - ROU assets	-	-	-	-	-	-
Accumulated depreciation/ amortisation and impairment	-	(3,066)	(1,327)	(147)	(662)	(5,202)
Closing net book balance	13,495	62,273	2,908	43,224	340	122,240
Estimated operating expenditure in income statement for heritage and cultural assets						\$'000
Operations and Maintenance						1,148
Preservation and Conservation						91
Total operating expenditure on heritage and cultural assets						1,238

Prepared on Australian Accounting Standards basis.

- (a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2022-23, including CDABs.
- (b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses.

National Transport Commission

**Entity resources and planned
performance**

National Transport Commission

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National Transport Commission

Section 1: Entity overview and resources

1.1 Strategic direction statement

The National Transport Commission (NTC) is a national land transport reform agency that supports Australian governments to improve safety, productivity and environmental outcomes, provide for future technologies and improve regulatory efficiency. Our vision is to advance social and economic outcomes for all Australians through an efficient, integrated and national land transport system.

The *National Transport Commission Act 2003* (the NTC Act) and the Inter-Governmental Agreement for Regulatory and Operational Reform in Road, Rail and Intermodal Transport (IGA) establish the NTC and define our role. This is reflected in the NTC's outcome statement: Improved transport productivity, efficiency, safety and environmental performance and regulatory efficiency in Australia through developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport.

As a key contributor to the national reform agenda, the NTC is accountable to the Infrastructure and Transport Ministers' Meeting (ITMM), and works closely with the ITMM's advisory body, the Infrastructure and Transport Senior Officials' Committee (ITSOC). ITMM approves the NTC's program of work (through our Corporate Plan) and reform proposals.

The NTC operates in a complex and changing national environment that faces rapid transformation through technology and innovation. To meet the challenges that this environment poses and deliver on our intended outcomes, the NTC's focus for 2022-23 is:

- delivering work across five focus areas that are aligned with ITMM's reform priorities and offer the highest value for Australia:
 - Future technologies
 - Safety
 - Productivity
 - Sustainability
 - Advisory and partnerships.
- effective engagement, collaboration and partnerships to deliver reform, while taking a more active role as a facilitator and coordinator to support national transport reform.
- developing our policy, economic and evaluation capabilities to ensure we have the expertise to deliver high-quality work and advice.
- continuing to embed a more flexible, responsive, and national operating model including capitalising on the agile and hybrid work practices adopted for COVID-19.

The NTC's Corporate Plan provides more detail on our program of work and how we will deliver on our outcomes.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NTC for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the NTC's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: National Transport Commission resource statement — Budget estimates for 2022-23 as at Budget October 2022

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
Opening balance/cash reserves at 1 July	3,318	4,161
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	4,684	4,427
Total annual appropriations	4,684	4,427
Total funds from Government	4,684	4,427
Funds from other sources		
Sale of goods and services	8,365	8,018
Total funds from other sources	8,365	8,018
Total net resourcing for the NTC	13,049	12,445
	2021-22	2022-23
Average staffing level (number)	42	43

Prepared on a resourcing (that is, appropriations available) basis.

All figures shown above are GST exclusive – these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23, Supply Bill (No. 3) 2022-23 and Supply Act (No. 1) 2022-23.

The NTC is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (a Non-Corporate Commonwealth entity), which are then paid to the NTC and are considered 'departmental' for all purposes.

1.3 Budget measures

There are no new measures for the NTC for the 2022-23 October Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the NTC can be found at:

https://www.transparency.gov.au/sites/default/files/reports/2021-22_corporate_plan_national_transport_commission.pdf

The most recent annual performance statement can be found at:

<https://www.ntc.gov.au/about-ntc/corporate-reporting/annual-report>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Improved transport productivity, efficiency, safety and environmental performance and regulatory efficiency in Australia through developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport

Budgeted expenses for Outcome 1

This table shows how much the NTC intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.1: National Transport Commission					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	4,684	4,427	4,566	4,130	4,237
Revenues from other independent sources	8,365	8,018	8,480	7,670	7,869
Total expenses for Program 1.1	13,049	12,445	13,046	11,800	12,106
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	4,684	4,427	4,566	4,130	4,237
Revenues from other independent sources	8,365	8,018	8,480	7,670	7,869
Total expenses for Outcome 1	13,049	12,445	13,046	11,800	12,106
	2021-22	2022-23			
Average staffing level (number)	42	43			

Table 2.1.2: Performance measures for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 – Improved transport productivity, efficiency, safety and environmental performance and regulatory efficiency in Australia through developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport		
Program 1.1 – Improve safety, productivity and environmental outcomes, provide for future technologies and improve regulatory efficiency by developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport.		
Key Activities	Delivery of the NTC's ministerially approved program of work (as detailed in the NTC's Corporate Plan) in partnership with Australian governments, safety regulators, standards boards, industry, the private sector and the broader community.	
Year	Performance measures	Expected Performance Results
Prior year 2021-22	The NTC develops policy reform proposals that are demonstrated to offer high value.	Actual: Clear evidence is provided of the expected benefits for all policy reform proposals. Target met
	The NTC's recommendations are relevant and valuable enough to the ITMM to be agreed.	Actual: At least 90 per cent of NTC recommendations presented to the ITMM are agreed. Target met
	The NTC delivers its ITMM-agreed projects on time and within budget.	Actual: At least 90 per cent of projects are completed on time and within budget. Target met
	The NTC delivers a comprehensive program of legislative reviews and amendments.	Actual: At least five legislative amendment packages are submitted to the ITMM each year. Target not met
	The NTC consistently monitors and promotes the successful implementation of land transport reforms.	Actual: The National Transport Reform Implementation Monitoring Report is provided annually and includes: <ul style="list-style-type: none"> the status for each jurisdiction for all land transport reforms being implemented recommendations to address any barriers to successful implementation. Target met

Year	Performance measures	Expected Performance Results
Prior year 2021-22 cont.	All NTC reforms are proposed with a clear implementation pathway.	Actual: 100 per cent of NTC regulatory amendments presented to the ITMM have an implementation plan that includes outputs, timeframes and accountabilities. Target met
	The NTC receives positive feedback in its stakeholder survey on how the organisation engages.	Actual: Demonstrated improvements on the previous stakeholder survey. Not applicable for 2021-22 - survey rescheduled to 2022-23.
	The NTC's staff engagement survey results are positive.	Actual: An increase from the previous survey in overall staff engagement. Target met
Year	Performance measures	Planned Performance Results
Budget year 2022-23	Evaluations of the impact of the NTC's reforms (once implemented) show clear evidence of value provided.	All NTC reforms evaluated are shown to have been beneficial.
	The NTC develops policy reform proposals that are demonstrated to offer high value.	Clear evidence is provided of the expected benefits for all policy reform proposals.
	The NTC's recommendations are relevant and valuable enough to the ITMM to be agreed.	At least 90 per cent of NTC recommendations presented to the ITMM are agreed.
	The NTC delivers its ITMM-agreed projects on time and within budget.	At least 90 per cent of projects are completed on time and within budget.
	The NTC delivers a comprehensive program of legislative reviews and amendments.	At least three legislative amendment packages are submitted to the ITMM each year.
	The NTC consistently monitors and promotes the successful implementation of land transport reforms.	The National Transport Reform Implementation Monitoring Report is provided annually and includes: <ul style="list-style-type: none"> the status for each jurisdiction for all land transport reforms being implemented recommendations to address any barriers to successful implementation.

Year	Performance measures	Planned Performance Results
Budget year 2022-23 cont.	All NTC reforms are proposed with a clear implementation pathway.	100 per cent of NTC regulatory amendments presented to the ITMM have an implementation plan that includes outputs, timeframes and accountabilities.
	The NTC receives positive feedback in its stakeholder survey on how the organisation engages.	Demonstrated improvements on the previous stakeholder survey.
	The NTC's staff engagement survey results are positive.	An increase from the previous survey in overall staff engagement.
Forward Estimates 2023-26	The statutory review of the NTC confirms that the organisation delivers on the objectives specified in the IGA.	The review recognises the NTC as highly valuable and recommends for it to continue operation.
	All others as per 2022-23	As per 2022-23

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NTC's finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Differences between entity resourcing and financial statements

The NTC is funded by Commonwealth, states and territories on an annual basis, apportioned by an agreed percentage allocation as outlined within the NTC's IGA.

Under its Act, funding for the NTC is to be applied only in payment or discharge of the costs, expenses and other obligations incurred by the NTC in the performance of its functions and the exercise of its powers.

Each year, the NTC must prepare estimates, in accordance with ITMM directions, of its receipts and expenditure for each financial year and for any other period specified by ITMM. The NTC must submit estimates so prepared to ITMM no later than such a date as ITMM directs. Except with the consent of ITMM, the funding of the NTC must not be spent otherwise than in accordance with the Corporate Plan and work program provided annually. On this basis, the NTC's forward estimates may change yearly based on directions from ITMM.

3.1.2 Explanatory notes and analysis of budgeted financial statements

The NTC's balance sheet is simple in structure and classification. Assets are largely comprised of cash and office plant and equipment, while liabilities are payables (to suppliers) and employee provisions (staff entitlements).

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	6,871	7,804	8,178	8,320	8,495
Suppliers	4,907	3,778	4,014	2,635	2,776
Depreciation and amortisation	828	816	816	816	816
Finance costs	55	47	38	29	19
Total expenses	12,661	12,445	13,046	11,800	12,106
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Other ^(a)	8,365	8,018	8,480	7,670	7,869
Total own-source revenue	8,365	8,018	8,480	7,670	7,869
Total own-source income	8,365	8,018	8,480	7,670	7,869
Net (cost of)/contribution by services	(4,296)	(4,427)	(4,566)	(4,130)	(4,237)
Revenue from Government	4,684	4,427	4,556	4,130	4,237
Surplus/(deficit) attributable to the Australian Government	388	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	388	-	-	-	-

Prepared on Australian Accounting Standards basis.

(a) Relates to funding provided by states and territories.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	4,161	4,279	4,370	4,433	4,467
Trade and other receivables	140	140	140	140	140
Total financial assets	4,301	4,419	4,510	4,573	4,607
Non-financial assets					
Land and buildings	2,485	2,059	1,633	1,207	781
Property, plant and equipment	923	833	743	653	563
Other non-financial assets	70	70	70	70	70
Total non-financial assets	3,478	2,962	2,446	1,930	1,414
Total assets	7,779	7,381	6,956	6,503	6,021
LIABILITIES					
Payables					
Suppliers	770	770	770	770	770
Other payables	22	22	22	22	22
Total payables	792	792	792	792	792
Interest bearing liabilities					
Leases	2,719	2,321	1,896	1,443	961
Total interest bearing liabilities	2,719	2,321	1,896	1,443	961
Provisions					
Employee provisions	1,200	1,200	1,200	1,200	1,200
Total provisions	1,200	1,200	1,200	1,200	1,200
Total liabilities	4,711	4,313	3,888	3,435	2,953
Net assets	3,068	3,068	3,068	3,068	3,068
EQUITY					
Parent entity interest					
Retained surplus (accumulated deficit)	3,068	3,068	3,068	3,068	3,068
Total parent entity interest	3,068	3,068	3,068	3,068	3,068
Total equity	3,068	3,068	3,068	3,068	3,068

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained earnings \$'000	Total equity \$'000
Opening balance as at 1 July 2022		
Balance carried forward from previous period	3,068	3,068
<i>Adjusted opening balance</i>	3,068	3,068
Comprehensive income		
Surplus/(deficit) for the period	-	-
<i>Total comprehensive income</i>	-	-
Estimated closing balance as at 30 June 2023	3,068	3,068
Closing balance attributable to the Australian Government	3,068	3,068

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Receipts from Government	13,089	12,445	13,046	11,800	12,106
Total cash received	13,089	12,445	13,046	11,800	12,106
Cash used					
Net GST paid	63	-	-	-	-
Employees	6,920	7,804	8,178	8,320	8,495
Suppliers	4,656	3,778	4,014	2,635	2,776
Interest payments on lease liability	55	47	38	29	19
Total cash used	11,694	11,629	12,230	10,984	11,290
Net cash from/(used by) operating activities	1,395	816	816	816	816
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	180	300	300	300	300
Total cash used	180	300	300	300	300
Net cash from/(used by) investing activities	(180)	(300)	(300)	(300)	(300)
FINANCING ACTIVITIES					
Cash used					
Principal payments on lease liability	372	398	425	453	482
Total cash used	372	398	425	453	482
Net cash from/(used by) financing activities	(372)	(398)	(425)	(453)	(482)
Net increase/(decrease) in cash held	843	118	91	63	34
Cash and cash equivalents at the beginning of the reporting period	3,318	4,161	4,279	4,370	4,433
Cash and cash equivalents at the end of the reporting period	4,161	4,279	4,370	4,433	4,467

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from Departmental resources ^(a)	180	300	300	300	300
TOTAL	180	300	300	300	300
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	180	300	300	300	300
Total cash used to acquire assets	180	300	300	300	300

Prepared on Australian Accounting Standards basis.

(a) Includes funding from entity receipts, and proceeds from sale of assets.

Table 3.6: Statement of departmental asset movements (Budget year 2022-23)

	Asset Category		
	Buildings	Other property, plant and equipment	Total
	\$'000	\$'000	\$'000
As at 1 July 2022			
Gross book value	-	2,312	2,312
Gross book value - ROU assets	3,763	-	3,763
Accumulated depreciation/amortisation and impairment	-	(1,389)	(1,389)
Accumulated depreciation/amortisation and impairment - ROU assets	(1,278)	-	(1,278)
Opening net book balance	2,485	923	3,408
Capital asset additions			
Estimated expenditure on new or replacement assets			
By purchase - other	-	300	300
Total additions	-	300	300
Other movements			
Depreciation/amortisation expense	-	(390)	(390)
Depreciation/amortisation on ROU assets	(426)	-	(426)
Total other movements	(426)	(390)	(816)
As at 30 June 2023			
Gross book value	-	2,612	2,612
Gross book value - ROU assets	3,763	-	3,763
Accumulated depreciation/amortisation and impairment	-	(1,779)	(1,779)
Accumulated depreciation/amortisation and impairment - ROU assets	(1,704)	-	(1,704)
Closing net book balance	2,059	833	2,892

Prepared on Australian Accounting Standards basis.

Northern Australia Infrastructure Facility

**Entity resources and planned
performance**

Northern Australia Infrastructure Facility

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Northern Australia Infrastructure Facility

Section 1: Entity overview and resources

1.1 Strategic direction statement

The Northern Australia Infrastructure Facility (NAIF) was established on 1 July 2016 as a corporate Commonwealth entity under the *Northern Australia Infrastructure Facility Act 2016* (NAIF Act).

A commercially focused independent board oversees NAIF and is responsible for making Investment Decisions to provide financial assistance by way of loans, equity or alternate financing mechanisms to projects that support the economic growth and stimulate population growth in northern Australia.

The NAIF Investment Mandate, effective 30 June 2021, outlines the mandatory criteria project proponents must meet for their project to be eligible for NAIF financial assistance. The infrastructure that NAIF is able to finance is wide ranging and includes assets that facilitate the establishment or enhancement of business activity or increase economic activity in a region. Examples of the sectors that NAIF can support include, but are not limited to, resources, airports, ports and rail, agriculture, water, energy, social infrastructure (including property, tourism, education and health), manufacturing and telecommunications. Eligible projects must bring new capacity online either through the construction of new infrastructure or by materially enhancing existing infrastructure.

NAIF projects must be of public benefit (being broad based and must demonstrate benefits to the broader economy and community, beyond those captured by a project proponent). In offering any concession pricing or terms, NAIF must have regard to the extent of the forecast public benefit.

NAIF can provide up to 100 per cent of debt funding for an eligible project provided there is appropriate risk sharing and subject to the Commonwealth Government not being a majority risk taker for the project.

In providing financing to support the development of a project, NAIF utilises several financing tools including longer loan tenor, deferral of interest and principal repayments, security and/or cash flow subordination and concessional pricing. The financing tools provided for a project are determined on a project specific basis. NAIF can accept a higher risk than commercial lenders particularly where the risk relates to factors that are unique to investing in northern Australia, including distance remoteness and climate. NAIF is only able to offer the minimum concessions necessary for a project to proceed. NAIF moneys are not grant funds and in all cases the loan or other finance must be able to be repaid or refinanced.

NAIF requires each proponent to provide an Indigenous participation, procurement and employment strategy tailored for the Indigenous population in the region of the proposed project. NAIF works with project proponents to ensure these strategies contain sustainable and achievable actions to support Indigenous advancement, including setting targets across employment, procurement, or other areas where suited to the circumstances of the project.

The Parliament passed a series of reforms to the NAIF Act in 2020-21. These reforms included:

- An expanded definition of infrastructure to focus on financing development rather than just construction.
- An expanded geography to include the Shire of Ngaanyatjaraku in Western Australia.
- A broader definition of public benefit.
- NAIF being provided with expanded debt tools, including the ability to provide letters of credit, guarantees and lend in foreign currency.
- The ability for NAIF to provide finance for smaller loans, through working with financing partnerships.
- The ability for NAIF to provide equity finance, subject to a cap of \$50 million and a minimum of \$5 million per investment, for non-controlling investments, with NAIF's total equity commitments to be capped at \$500 million out of the \$5 billion allocation.
- In certain circumstances the ability for NAIF to provide financing directly to proponents rather than via the States or Northern Territory.

These reforms will support NAIF achieve its primary objective of delivering of economic and population growth in the north.

NAIF is an initiative of the Australian Government's Our North, Our Future: White Paper on Developing Northern Australia. Policy responsibility rests with the Department of Infrastructure, Transport, Regional Development, Communications and the Arts.

On 17 July 2020, the then responsible Minister announced NAIF's extension for a further five years to 30 June 2026. Section 8(1) of the NAIF Act states that NAIF must not make a decision after 30 June 2026 to provide financial assistance.

More information about NAIF is available at www.naif.gov.au.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to NAIF for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for NAIF's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NAIF — Budget estimates for 2022-23 as at Budget October 2022

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
Opening balance/cash reserves at 1 July	2,488	7,027
Funds from Government		
Annual appropriations - ordinary annual services ^{(a) (b)}		
Outcome 1	18,967	20,939
Total annual appropriations	18,967	20,939
Total funds from Government	18,967	20,939
Total net resourcing for NAIF	21,455	27,966
	2021-22	2022-23
Average staffing level (number) ^(c)	1	1

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23, Supply Bill (No. 3) 2022-23 and Supply Act (No. 1) 2022-23.

(b) 2021-22 includes \$4.7 million in appropriation received through the Department of Industry, Science, Energy and Resources prior to the transfer of NAIF to the Infrastructure Portfolio as part of the restructure of administrative arrangements in July 2021.

(c) The ASL estimate represents the Chief Executive Officer of NAIF. Total staffing for NAIF is 37.2 full time equivalents as at June 2022. The additional staff for NAIF include specialist staff engaged under contract. Refer to Section 3.1.1 for further information.

1.3 Budget measures

There are no new measures relating to NAIF for the 2022-23 October Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measure described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for NAIF can be found at:

<https://naif.gov.au/media/reporting/>

The most recent annual performance statement can be found at:

<https://naif.gov.au/media/reporting/>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Enable economic growth in northern Australia, by facilitating private sector investment in economic infrastructure through the provision of concessional financing delivered through the State and Territory Governments

Linked programs

Department of Infrastructure, Transport, Regional Development, Communications and the Arts

Programs

- Program 3.4 – Growing innovative and competitive businesses, industries and regions.

Contribution to Outcome 1 made by linked programs

The Department of Infrastructure, Transport, Regional Development, Communications and the Arts contributes through its policies to increase economic growth and investment in northern Australia. The Department has policy responsibility for NAIF.

Infrastructure Australia

Programs

- Program 1.1 – Infrastructure Australia

Contribution to Outcome 1 made by linked programs

Infrastructure Australia contributes to Outcome 1 through feedback on matters relating to infrastructure and public benefit analysis to support NAIF's assessment of its mandatory criterion in regards to a project being of public benefit. NAIF must consult Infrastructure Australia where NAIF's Investment Decision is for an amount more than \$250 million.

National Indigenous Australians Agency

Programs

- Program 1.1 – Jobs, Land and the Economy
- Program 1.2 – Children and Schooling
- Program 1.3 – Safety and Wellbeing
- Program 1.4 – Culture and Capability
- Program 1.5 – Remote Australia Strategies
- Program 1.6 – Evaluation and Research

Contribution to Outcome 1 made by linked programs

The National Indigenous Australians Agency contributes to Outcome 1 through engagement with Indigenous-led proponents or those partnering with Indigenous communities on projects related to areas like social infrastructure, ecotourism, agriculture and horticulture, resources and innovative energy solutions for remote communities. NAIF engages with Indigenous stakeholders including for example the Indigenous Reference Group. Furthermore, all NAIF project proponents must develop strategies for Indigenous participation, procurement and employment that are tailored for Indigenous populations in the region of the project.

Budgeted expenses for Outcome 1

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.1: Northern Australia Infrastructure Facility					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	18,967	20,939	21,090	21,254	21,615
Total expenses for Program 1.1	18,967	20,939	21,090	21,254	21,615
Outcome 1 totals by resource type					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	18,967	20,939	21,090	21,254	21,615
Total expenses for Outcome 1	18,967	20,939	21,090	21,254	21,615
	2021-22	2022-23			
Average staffing level (number) ^(a)	1	1			

(a) The ASL estimate represents the Chief Executive Officer of NAIF. Total staffing for NAIF is 37.2 full time equivalents as at June 2022. The additional staff for NAIF include specialist staff engaged under contract. Refer to Section 3.1.1 for further information.

Table 2.1.2: Performance measure for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 – Enable economic growth in northern Australia, by facilitating private sector investment in economic infrastructure through the provision of concessional financing delivered through the State and Territory Governments		
Program 1.1 – Northern Australia Infrastructure Facility (NAIF) This program contributes to the outcome by accelerating and encouraging development of infrastructure that provides a basis for economic growth and stimulates population growth in northern Australia.		
Key Activities ^(a)	Key activities reported in the current corporate plan that relate to this program. <ul style="list-style-type: none"> • Financing transformational opportunities in northern Australia • Facilitate economic and sustainable growth • Expand and promote Indigenous opportunities and outcomes. 	
Year	Performance measures	Expected Performance Results ^(b)
Prior year 2021-22	Public benefit	Net public benefit for each Investment Decision: Public Benefit Multiplier - Value of quantified public benefit to cost of concessions > 2 times (over the portfolio of Investment Decisions in a financial year). Target met For each Investment Decision in the period, publish a case study (on NAIF's website) outlining among other things, examples of forecast public benefit. Target met Job creation: Report on total jobs forecast from Investment Decisions. Target met

Year	Performance measures	Expected Performance Results ^(b)
Prior year 2021-22 cont.	Indigenous engagement	<p>Sustainable Indigenous participation, procurement and employment:</p> <p>For each Investment Decision in the period publish a case study (on NAIF's website) outlining among other things, examples of proposed Indigenous engagement strategies.</p> <p>Target met</p>
	Growth in investment activity	<p>Dollar value of NAIF Investment Decisions per annum, \$1 - \$1.25 billion.</p> <p>Target not met (Investment Decisions of \$752 million)</p> <p>Contractual close per annum, \$0.8 - \$1 billion.</p> <p>Target not met (Contractual closes of \$545 million)</p> <p>Diversification, over four-year time horizon demonstrate diversification across geography and sector.</p> <p>Target met</p>
	Effective Risk Management	<p>Demonstrate active management within Risk Framework and Risk Appetite Statement.</p> <p>Target met</p> <p>No instances identified of non-compliance with NAIF Act and Investment Mandate and all other legal and policy requirements.</p> <p>Target met</p>
	Active Stakeholder Management	<p>Level of communication and stakeholder engagement activity:</p> <p>At least one Board Meeting held in each of the northern Australia jurisdictions per annum.</p> <p>Target not met (Achieved QLD & NT, but not WA due to border closures)</p> <p>Industry and regional events.</p> <p>Target met</p> <p>Regular external communications via newsletters, social and other media.</p> <p>Target met</p> <p>Continued refresh of website highlighting key investment activities and impact.</p> <p>Target met</p> <p>Undertake an annual Stakeholder survey.</p> <p>Target met</p>

Year	Performance measures	Expected Performance Results ^(b)
Prior year 2021-22 cont.	Drive towards financial sustainability	<p>Operating expenditure: Operating expenses per annum are within budget. Target met</p> <p>Cost Recovery (for Debt financings): By 2024-25 transaction loan revenues exceed NAIF accumulated operating costs and cost of funds. Target on track</p> <p>Equity returns: By 2024-25 return on equity investments achieves the accumulated cost of funds plus 3%. Target not applicable</p>
Year	Performance measures	Planned Performance Results
Budget year 2022-23	Contributing to the Nation	<p>Public Benefit/NAIF loan - annual, cumulative calculation for new Investment Decisions: quantified Public Benefit is >10x NAIF loan value</p> <p>Job creation - annual, cumulative calculation for new Investment Decisions: total job numbers divided by total NAIF loan value >5</p>
	Proudly Investing and Growing Northern Australia	Dollar value of approved Investment Decision: \$1-1.25 billion
	Delivering Indigenous Outcomes	<p>At least one new Investment Decisions supporting a majority Indigenous owned business or project</p> <p>Indigenous Employment Opportunities - annual, average percentage of Indigenous specific jobs for new Investment Decisions: Average of the Indigenous employment targets is > 3%, across new Investment Decisions</p>
Forward Estimates 2023-26	As per 2022-23	As per 2022-23 subject to agreed funding levels.

(a) Refers to updated key activities that are reflected in the 2022-23 Corporate Plan.

(b) See Annual Performance Statement within NAIF's 2021-22 Annual Report for detailed analysis of NAIF's results.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NAIF finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

The income statement shows the estimated net cost of services for NAIF.

Total budgeted expenses for NAIF in 2022-23 is \$20.9 million, represented by \$13.6 million in employee benefits, \$6.9 million in suppliers, and \$0.5 million in depreciation. Suppliers include specialist staff engaged under contract; board, travel and overhead costs as well as expenses relating to Export Finance Australia, which provides services to NAIF through a service level agreement across corporate and administrative services (including financial management and reporting, human resources, information technology and communications and property management).

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	8,648	13,551	14,567	15,622	16,642
Suppliers	5,453	6,874	6,009	5,118	4,459
Depreciation and amortisation	318	493	493	493	493
Finance costs	9	21	21	21	21
Total expenses	14,428	20,939	21,090	21,254	21,615
Net (cost of)/contribution by services	(14,428)	(20,939)	(21,090)	(21,254)	(21,615)
Revenue from Government	18,967	20,939	21,090	21,254	21,615
Surplus/(deficit) attributable to the Australian Government	4,539	-	-	-	-
Total comprehensive income/(loss)	4,539	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	4,539	-	-	-	-
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) - as per statement of comprehensive income	4,539	-	-	-	-
Net cash operating surplus/ (deficit)	4,539	-	-	-	-

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	11,166	11,313	11,392	11,450	11,536
Trade and other receivables	184	184	184	184	184
Total financial assets	11,350	11,497	11,576	11,634	11,720
Non-financial assets					
Property, plant and equipment	2,344	1,851	1,358	865	372
Other non-financial assets	28	28	28	28	28
Total non-financial assets	2,372	1,879	1,386	893	400
Total assets	13,722	13,376	12,962	12,527	12,120
LIABILITIES					
Payables					
Suppliers	3,613	3,622	3,626	3,691	3,685
Other payables	175	175	175	175	175
Total payables	3,788	3,797	3,801	3,866	3,860
Interest bearing liabilities					
Leases	1,904	1,483	999	499	32
Total interest bearing liabilities	1,904	1,483	999	499	32
Provisions					
Employee provisions	728	794	860	860	926
Other provisions	275	275	275	275	275
Total provisions	1,003	1,069	1,135	1,135	1,201
Total liabilities	6,695	6,349	5,935	5,500	5,093
Net assets	7,027	7,027	7,027	7,027	7,027
EQUITY					
Parent entity interest					
Retained surplus (accumulated deficit)	7,027	7,027	7,027	7,027	7,027
Total equity	7,027	7,027	7,027	7,027	7,027

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained earnings \$'000	Total equity \$'000
Opening balance as at 1 July 2022		
Balance carried forward from previous period	7,027	7,027
Adjusted opening balance	7,027	7,027
Estimated closing balance as at 30 June 2023	7,027	7,027
Closing balance attributable to the Australian Government	7,027	7,027

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Receipts from Government	18,967	20,939	21,090	21,254	21,615
Total cash received	18,967	20,939	21,090	21,254	21,615
Cash used					
Employees	8,941	13,485	14,501	15,622	16,576
Suppliers	3,261	6,886	6,026	5,074	4,486
Total cash used	12,202	20,371	20,527	20,696	21,062
Net cash from/ (used by) operating activities	6,765	568	563	558	553
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	232	-	-	-	-
Total cash used	232	-	-	-	-
Net cash from/ (used by) investing activities	(232)	-	-	-	-
FINANCING ACTIVITIES					
Cash used					
Principal payments on lease liability	260	421	484	500	467
Total cash used	260	421	484	500	467
Net cash from/ (used by) financing activities	(260)	(421)	(484)	(500)	(467)
Net increase/(decrease) in cash held	6,273	147	79	58	86
Cash and cash equivalents at the beginning of the reporting period	4,893	11,166	11,313	11,392	11,450
Cash and cash equivalents at the end of the reporting period	11,166	11,313	11,392	11,450	11,536

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

This table is not provided as NAIF does not currently have any capital budget.

Table 3.6: Statement of departmental asset movements (Budget year 2022-23)

	Asset Category	
	Other property, plant and equipment \$'000	Total \$'000
As at 1 July 2022		
Gross book value	232	232
Gross book value - ROU assets	2,430	2,430
Accumulated depreciation/amortisation and impairment	(15)	(15)
Accumulated depreciation/amortisation and impairment - ROU assets	(303)	(303)
Opening net book balance	2,344	2,344
Other movements		
Depreciation/amortisation expense	(32)	(32)
Depreciation/amortisation on ROU assets	(461)	(461)
Total other movements	(493)	(493)
As at 30 June 2023		
Gross book value	232	232
Gross book value - ROU assets	2,430	2,430
Accumulated depreciation/amortisation and impairment	(47)	(47)
Accumulated depreciation/amortisation and impairment - ROU assets	(764)	(764)
Closing net book balance	1,851	1,851

Prepared on Australian Accounting Standards basis.

Old Parliament House

**Entity resources and planned
performance**

Old Parliament House

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Old Parliament House

Section 1: Entity overview and resources

1.1 Strategic direction statement

The Museum of Australian Democracy (MoAD) was established in Old Parliament House (OPH) in 2009 to provide an enriched understanding and appreciation of the political legacy and intrinsic value of Australian democracy. OPH provides transformative learning experiences through formal, curriculum-based programs for schools and unique informal experiences through exhibitions, youth parliaments, self-directed learning and online engagement as it explores what it means to be an informed and engaged citizen.

As the home of our Federal Parliament from 1927 to 1988 and an icon of outstanding national heritage significance, OPH aims to communicate the spirit of Old Parliament House as a significant national heritage site, while ensuring the building and heritage collections are conserved for future generations.

OPH's 2018–23 Strategic Plan outlines the vision and direction to build upon its strategic priorities of bold, relevant, authentic and dynamic content and activities. The priorities which support its strategic direction and align with broader government objectives are:

- Our exhibitions, events, collections research and education programs will provoke thoughtful engagement through stories and creative interpretations of past and current events informed by authoritative research and data analysis. We will advance national conversations about democracy.
- We promote active citizenship via a suite of audience experiences and targeted activities that are timely and influential, and which support inclusion and build civic and social cohesion.
- In this nationally significant building, we will create a vibrant and contemporary hub that empowers civic and individual engagement in the democratic process. Progress will be achieved in harmony with heritage values that recognise, preserve and communicate the spirit of place.
- Our organisational culture will enable MoAD and its valued staff to be nimble, collaborative and efficient. Our actions and relationships will ensure ongoing relevance and financial sustainability.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to OPH for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for OPH's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: OPH resource statement — Budget estimates for 2022-23 as at Budget October 2022

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
Opening balance/cash reserves at 1 July	7,652	8,579
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	13,569	14,970
Annual appropriations - other services ^(b)		
Equity injection	5,094	4,414
Total annual appropriations	18,663	19,384
Total funds from Government	18,663	19,384
Funds from other sources		
Sale of goods and services	2,385	1,961
Total funds from other sources	2,385	1,961
Total net resourcing for OPH	28,700	29,924
	2021-22	2022-23
Average staffing level (number)	78	73

Prepared on a resourcing (that is, appropriations available) basis. All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23, Supply Bill (No. 3) 2022-23 and Supply Act (No. 1) 2022-23.

(b) Appropriation Bill (No. 2) 2022, Supply Bill (No. 4) 2022-23 and Supply Act (No. 2) 2022-23.

The OPH is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (a non-corporate Commonwealth entity), which are then paid to OPH and considered 'departmental' for all purposes.

1.3 Budget measures

There are no measures relating to OPH for the 2022-23 October Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measure described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for Old Parliament House can be found at:
<https://www.moadoph.gov.au/about/corporate-documents/>

The most recent annual performance statement can be found at:
<https://www.moadoph.gov.au/about/annual-reports/>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: An enhanced appreciation and understanding of the political and social heritage of Australia for members of the public, through activities including the conservation and upkeep of, and the provision of access to, Old Parliament House and the development of its collections, exhibitions and educational programs

Budgeted expenses for Outcome 1

This table shows how much the OPH intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.1: Old Parliament House					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	13,569	14,970	14,665	14,711	14,722
Expenses not requiring appropriation in the Budget year ^(a)	9,061	5,844	6,041	6,030	6,017
Revenues from other independent sources	2,788	1,961	2,399	2,520	2,637
Total expenses for Program 1.1	25,418	22,775	23,105	23,261	23,376
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	13,569	14,970	14,665	14,711	14,722
Expenses not requiring appropriation in the Budget year ^(a)	9,061	5,844	6,041	6,030	6,017
Revenues from other independent sources	2,788	1,961	2,399	2,520	2,637
Total expenses for Outcome 1	25,418	22,775	23,105	23,261	23,376
Average staffing level (number)					
	78	73			

(a) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses, make good expenses, audit fees.

Table 2.1.2: Performance measure for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 — An enhanced appreciation and understanding of the political and social heritage of Australia for members of the public, through activities including the conservation and upkeep of, and the provision of access to, Old Parliament House and the development of its collections, exhibitions and educational programs		
Program 1.1 – Old Parliament House OPH's collection is of national, regional and local significance. It captures the ideas, movements, individuals and events of Australian democracy and the story of this nationally listed heritage place, Old Parliament House, which was home to the Federal Parliament for 61 years. OPH offers a spectrum of entry points: through interpretations of the building, in-house and touring exhibitions, onsite and online projects, education and public programs, children's activities and opportunities to experience the spirit of Old Parliament House through festivals and events.		
Key Activities	The Program will be delivered in the following ways: <ul style="list-style-type: none"> • Ensuring the heritage values of Old Parliament House are recognised, preserved and communicated • Managing a collection of national, regional and local significance to document and illustrate the development of Australian democracy • Providing enhanced visitor experiences through participation onsite and online • Providing quality learning programs that align with national curriculum requirements both onsite and to regional and remote areas through our digital excursion program • Delivering critical capital works program and conservation of key heritage spaces. 	
Year	Performance measures	Expected Performance Results
Prior year 2021-22	Deliver a spectrum of experiences – exhibitions, events, learning programs and digital activities that allow our audience to engage with the concepts and history of democracy.	Due to the closure of the Museum from the impacts of COVID and the fire, OPH did not meet onsite KPI's. OPH exceeded online KPI's. Actual: 79,956 number of visits to the organisation. Actual: 15,705 number of offsite visitors to the organisation. Actual: 978,371 number of visits to the organisation's website. Actual: 98% of visitors were satisfied with their visit. Actual: 14,858 people participating in public programs.

Year	Performance measures	Expected Performance Results
Prior year 2021-22 cont.	Deliver a spectrum of experiences – exhibitions, events, learning programs and digital activities that allow our audience to engage with the concepts and history of democracy, cont.	Actual: 24,396 students and teachers participating in school programs onsite and offsite. Actual: 722,562 students and teachers participating in virtual and online excursions. Actual: 908 educational institutions participating in organised school learning programs. Actual: 99% of teachers reporting overall positive experience. Actual: 98% of teachers reporting relevance to the classroom curriculum.
	Collect, share and digitise — build and maintain a rich national collection for current and future generations of Australians to enjoy and learn from.	Actual: 23% of the total collection available to the public. Actual: 85% of the total collection digitised.
Year	Performance measures	Planned Performance Results
Budget year 2022-23	Deliver a spectrum of experiences — exhibitions, events, learning programs and digital activities that allow our audience to engage with the concepts and history of democracy.	180,000 number of visits to the organisation. 30,000 number of offsite visitors 800,000 number of visits to the organisation's website. 90% of visitors were satisfied with their visit. 35,000 people participating in public programs. 70,000 students and teachers participating in school programs onsite and offsite. 110,000 students and teachers participating in virtual and online excursions. 250,000 student classroom resources reach 900 educational institutions participating in organised school learning programs. 95% of teachers reporting overall positive experience. 95% of teachers reporting relevance to the classroom curriculum.
	Collect, share and digitise —build and maintain a rich national collection for current and future generations of Australians to enjoy and learn from.	35% of the total collection available to the public. 90% of the total collection digitised
	A sustainable and thriving future — build and maintain a sustainable structure.	100% of volunteers undertake training 90% of tenancy spaces occupied Rank in the top 15 agencies in the APS employee Census

Year	Performance measures	Planned Performance Results
Forward Estimates 2023-26	Deliver a spectrum of experiences — exhibitions, events, learning programs and digital activities that allow our audience to engage with the concepts and history of democracy.	<p>220,000 number of visits to the organisation by 2025-26.</p> <p>45,000 number of offsite visitors by 2025-26.</p> <p>980,000 number of visits to the organisation's website by 2025-26.</p> <p>Maintain 90% of visitors satisfied with their visit.</p> <p>60,000 people participating in public programs by 2025-26.</p> <p>80,000 students and teachers participating in school programs onsite and offsite by 2025-26.</p> <p>115,000 students and teachers participating in virtual and online excursions by 2025-26.</p> <p>320,000 student classroom resources reach by 2025-26.</p> <p>950 educational institutions participating in organised school learning programs by 2025-26.</p> <p>Maintain 95% of teachers reporting overall positive experience.</p> <p>Maintain 95% of teachers reporting relevance to the classroom curriculum.</p>
	Collect, share and digitise —build and maintain a rich national collection for current and future generations of Australians to enjoy and learn from.	<p>Maintain 35% of the total collection available to the public.</p> <p>Maintain 90% of the total collection digitised</p>
	A sustainable and thriving future — build and maintain a sustainable structure.	<p>100% of volunteers undertake training</p> <p>90% of tenancy spaces occupied</p> <p>Rank in the top 15 agencies in the APS employee Census</p>

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of OPH finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

MoAD experienced significant disruptions to its operations during the 2021-22 financial year. Including a period of closure of over four months as a result of protest action and extensive fire damage to the front steps of the building. Soot and smoke permeated the building and water used to put out the fire also caused further damage inside.

In 2022-23, OPH will see a significant increase in capital works including the replacement of damaged sections of the roof (including remaining damage from the hail storm in January 2020), asbestos removal, hydraulics remediation, and conservation of the House of Representatives chamber. A new permanent exhibition gallery will also open.

Comprehensive income statement

Total budgeted income for 2022-23 is estimated to be \$16.9 million, of which \$15.0 million is appropriation from Government. Sale of goods and services is forecast to be \$2.0 million, a slight drop from the last financial year due to the continuing impacts of COVID-19, reduced onsite visitation and the flow on effect to other revenue generating activities, such as catering. This revenue is forecasted to be impacted for the forward estimates also as we rebuild visitation.

Total expenses for 2022-23 are estimated to be \$15.3 million (excluding depreciation), due to additional resources needed for the fire remediation and cyber security. Some of these expenses will be the subject of an insurance claim.

Operational losses sustained by OPH are technical accounting losses driven by the heritage depreciation on the building. OPH maintains sufficient underlying cash balances to maintain financial sustainability.

Departmental Balance Sheet

Total assets are budgeted to decrease slightly in 2022-23, reflecting the depreciation on non-financial assets and the impairment due to damage by the fire, offset by completed capital works during the year. \$6.3 million is expected to be spent in the capital works program and includes additional funding received via equity injection for critical capital works, a further \$0.2 million capital will be spent on heritage collection.

OPH classifies the building to a 'Heritage and Cultural asset'. This is on the basis that the building reflects significant cultural heritage of the Australian nation and has satisfactorily met the criteria under the Financial Reporting Rules for Heritage and Cultural classification.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	8,221	8,352	8,445	8,417	8,581
Suppliers	9,575	6,995	7,352	7,536	7,487
Depreciation and amortisation	7,622	7,428	7,308	7,308	7,308
Total expenses	25,418	22,775	23,105	23,261	23,376
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	2,787	1,961	2,399	2,520	2,637
Total own-source revenue	2,787	1,961	2,399	2,520	2,637
Gains					
Total gains	1	-	-	-	-
Total own-source income	2,788	1,961	2,399	2,520	2,637
Net (cost of)/contribution by services	(22,630)	(20,814)	(20,706)	(20,741)	(20,739)
Revenue from Government	13,569	14,970	14,665	14,711	14,722
Surplus/(deficit) attributable to the Australian Government	(9,061)	(5,844)	(6,041)	(6,030)	(6,017)
Total comprehensive income/(loss)	(9,061)	(5,844)	(6,041)	(6,030)	(6,017)
Total comprehensive income/(loss) attributable to the Australian Government	(9,061)	(5,844)	(6,041)	(6,030)	(6,017)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) - as per statement of comprehensive income	(9,061)	(5,844)	(6,041)	(6,030)	(6,017)
plus: heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations ^(a)	6,475	6,800	6,800	6,800	6,800
less: lease principal repayments ^(b)	(223)	(472)	(228)	(228)	(228)
Net cash operating surplus/ (deficit)	(2,809)	484	531	542	555

Prepared on Australian Accounting Standards basis.

- (a) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental capital budget statement.
- (b) Applies to leases under AASB 16 Leases.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	8,579	7,591	5,972	4,364	3,352
Trade and other receivables	280	280	280	280	280
Total financial assets	8,859	7,871	6,252	4,644	3,632
Non-financial assets					
Land and buildings	1,051	1,090	867	644	421
Property, plant and equipment	4,657	4,805	5,078	5,128	5,178
Heritage and Cultural	107,143	106,346	104,715	101,484	96,639
Intangibles	221	226	226	226	226
Inventories	102	102	102	102	102
Other non-financial assets	116	116	116	116	116
Total non-financial assets	113,290	112,685	111,104	107,700	102,682
Total assets	122,149	120,556	117,356	112,344	106,314
LIABILITIES					
Payables					
Suppliers	1,519	1,519	1,519	1,519	1,519
Other payables	60	60	60	60	60
Total payables	1,579	1,579	1,579	1,579	1,579
Interest bearing liabilities					
Leases	1,146	983	755	527	299
Total interest bearing liabilities	1,146	983	755	527	299
Provisions					
Employee provisions	2,266	2,266	2,266	2,266	2,266
Total provisions	2,266	2,266	2,266	2,266	2,266
Total liabilities	4,991	4,828	4,600	4,372	4,144
Net assets	117,158	115,728	112,756	107,972	102,170
EQUITY					
Parent entity interest					
Contributed equity	113,686	74,490	77,559	78,805	79,020
Reserves	50,310	50,310	50,310	50,310	50,310
Retained surplus (accumulated deficit)	(46,838)	(9,072)	(15,113)	(21,143)	(27,160)
Total parent entity interest	117,158	115,728	112,756	107,972	102,170
Total equity	117,158	115,728	112,756	107,972	102,170

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2022				
Balance carried forward from previous period	(46,838)	50,310	70,076	73,548
Adjustment for changes in accounting policies	43,610	-	-	43,610
Adjusted opening balance	(3,228)	50,310	70,076	117,158
Comprehensive income				
Surplus/(deficit) for the period	(5,844)	-	-	(5,844)
Total comprehensive income	(5,844)	-	-	(5,844)
of which:				
Attributable to the Australian Government	(5,844)	-	-	(5,844)
Transactions with owners				
Equity injection - Appropriation	-	-	4,414	4,414
Sub-total transactions with owners	-	-	4,414	4,414
Estimated closing balance as at 30 June 2023	(9,072)	50,310	74,490	115,728
Closing balance attributable to the Australian Government	(9,072)	50,310	74,490	115,728

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	13,569	14,970	14,665	14,711	14,722
Sale of goods and rendering of services	3,039	1,961	2,399	2,520	2,637
Total cash received	16,608	16,931	17,064	17,231	17,359
Cash used					
Employees	8,098	8,352	8,445	8,417	8,581
Suppliers	8,668	6,995	7,352	7,536	7,487
Total cash used	16,766	15,347	15,797	15,953	16,068
Net cash from/(used by) operating activities	(158)	1,584	1,267	1,278	1,291
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	3,835	6,514	5,727	3,904	2,290
Total cash used	3,835	6,514	5,727	3,904	2,290
Net cash from/(used by) investing activities	(3,835)	(6,514)	(5,727)	(3,904)	(2,290)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	5,094	4,414	3,069	1,246	215
Total cash received	5,094	4,414	3,069	1,246	215
Cash used					
Principal payments on lease liability	174	472	228	228	228
Total cash used	174	472	228	228	228
Net cash from/(used by) financing activities	4,920	3,942	2,841	1,018	(13)
Net increase/(decrease) in cash held	927	(988)	(1,619)	(1,608)	(1,012)
Cash and cash equivalents at the beginning of the reporting period	7,652	8,579	7,591	5,972	4,364
Cash and cash equivalents at the end of the reporting period	8,579	7,591	5,972	4,364	3,352

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	5,094	4,414	3,069	1,246	215
Total new capital appropriations	5,094	4,414	3,069	1,246	215
Provided for:					
Purchase of non-financial assets	3,835	4,414	3,069	1,246	215
Total items	3,835	4,414	3,069	1,246	215
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	3,835	4,414	3,069	1,246	215
Funded internally from departmental resources ^(b)	-	2,100	2,658	2,658	2,075
TOTAL	3,835	6,514	5,727	3,904	2,290

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations.

(b) Includes the following s74 external receipts: sponsorship, subsidy, gifts or similar contribution; internally developed assets; and proceeds from the sale of assets.

Table 3.6: Statement of departmental asset movements (Budget year 2022-23)

	Buildings \$'000	Other property, plant and equipment \$'000	Heritage and cultural \$'000	Computer software and intangibles \$'000	Total \$'000
As at 1 July 2022					
Gross book value	-	8,151	139,730	557	148,438
Gross book value - ROU assets	1,768				1,768
Accumulated depreciation/amortisation and impairment	-	(3,494)	(32,587)	(336)	(36,417)
Accumulated depreciation/amortisation and impairment - ROU assets	(717)	-	-	-	(717)
Opening net book balance	1,051	4,657	107,143	221	113,072
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase - appropriation equity ^(a)	-	450	6,003	90	6,543
By purchase - appropriation equity - ROU assets	280	-	-	-	280
Total additions	280	450	6,003	90	6,823
Other movements					
Depreciation/amortisation expense	-	(302)	(6,800)	(85)	(7,187)
Depreciation/amortisation on ROU assets	(241)	-	-	-	(241)
Total other movements	(241)	(302)	(6,800)	(85)	(7,428)
As at 30 June 2023					
Gross book value	-	8,601	145,733	647	154,981
Gross book value - ROU assets	2,048	-	-	-	2,048
Accumulated depreciation/amortisation and impairment	-	(3,796)	(39,387)	(421)	(43,604)
Accumulated depreciation/amortisation and impairment - ROU assets	(958)	-	-	-	(958)
Closing net book balance	1,090	4,805	106,346	226	112,467

Prepared on Australian Accounting Standards basis.

(a) Appropriation equity refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2022-23, including CDABs.

Screen Australia

Entity resources and planned performance

Screen Australia

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Screen Australia

Section 1: Entity overview and resources

1.1 Strategic direction statement

Screen Australia works to support bold, enduring and culturally significant Australian storytelling that resonates with local audiences and succeeds in a global marketplace, created by a skilled and entrepreneurial screen industry.

Screen Australia's goals are:

- engaged audiences
- compelling Australian storytelling
- successful Australian screen businesses
- highly-skilled, creative and innovative industry practitioners.

Screen Australia also aims to be an efficient and effective organisation that is responsive to industry.

Screen Australia works to achieve these goals through:

- Culture — supporting screen stories that shape our cultural imagination, contribute to our national belonging, and create a legacy for all Australians now and into the future
- Quality — encouraging creators to extend the ambitions of their projects in terms of development, writing, craft, scale and production to produce high-end content
- Innovation — supporting the creation of innovative, risk-taking content for new and evolving platforms.

Screen Australia co-finances its projects with private financing sources. International economic conditions and tightening of credit markets may impact the availability of private funds for screen projects. The environment for feature film producers is also characterised by uncertain access to distribution and a small domestic market. In addition, the difficult economic climate may affect the level of recoupment of investment flowing to Screen Australia.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to Screen Australia for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for Screen Australia's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Screen Australia resource statement — Budget estimates for 2022-23 as at Budget October 2022

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
Opening balance/cash reserves at 1 July	23,492	18,771
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	40,686	27,834
Total annual appropriations	40,686	27,834
Amounts received from related entities		
Amounts from Portfolio Department ^(b)	70,454	70,454
Total amounts received from related entities	70,454	70,454
Total funds from Government	111,140	98,288
Funds from industry sources		
Funds from other sources		
Interest	428	1,400
Royalties	3,703	4,000
Sale of goods and services	1,720	950
Other	3,028	62
Total funds from other sources	8,879	6,412
Total net resourcing for Screen Australia	143,511	123,471
	2021-22	2022-23
Average staffing level (number)	95	97

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23, Supply Bill (No. 3) 2022-23 and Supply Act (No. 1) 2022-23.

(b) Funding provided by the Department of Infrastructure, Transport, Regional Development, Communications and the Arts that is not specified within the annual Appropriation Bills as a payment to Screen Australia.

Screen Australia is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts which are then paid to Screen Australia and are considered 'departmental' for all purposes.

1.3 Budget measures

Table 1.2: Screen Australia October 2022-23 Budget measures

Part 1: Measures announced since the 2022-23 March Budget

	Program	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
Receipt measures						
Supporting the Arts	1.1					
Departmental receipts		-	800	-	-	-
Total		-	800	-	-	-
Total receipt measures						
Departmental		-	800	-	-	-
Total		-	800	-	-	-
Payment measures						
Supporting the Arts	1.1					
Departmental payments		-	800	-	-	-
Total		-	800	-	-	-
Total payment measures						
Departmental		-	800	-	-	-
Total		-	800	-	-	-

Prepared on a Government Finance Statistics (Underlying Cash) basis.

Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for Screen Australia can be found at:
www.screenaustralia.gov.au/corporateplan

The most recent annual performance statement can be found at:
www.screenaustralia.gov.au/annualreport

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Promote engaged audiences and support a creative, innovative and commercially sustainable screen industry through the funding and promotion of diverse Australian screen product

Budgeted expenses for Outcome 1

This table shows how much Screen Australia intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.1: Screen Australia					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	40,686	27,834	12,034	12,223	12,355
Payment from related entities	70,454	70,454	70,454	70,454	70,454
Expenses not requiring appropriation in the Budget year ^(a)	(210)	(255)	231	112	37
Revenues from other independent sources	8,879	6,412	5,550	5,550	5,550
Total expenses for Program 1.1	119,809	104,445	88,269	88,339	88,396
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	40,686	27,834	12,034	12,223	12,355
Payment from related entities	70,454	70,454	70,454	70,454	70,454
Expenses not requiring appropriation in the Budget year ^(a)	(210)	(255)	231	112	37
Revenues from other independent sources	8,879	6,412	5,550	5,550	5,550
Total expenses for Outcome 1	119,809	104,445	88,269	88,339	88,396
Average staffing level (number)					
	95	97			

(a) Net impact of AASB 16 Leases relating to right of use (buildings) lease repayments and depreciation/ amortisation expenses of right of use assets.

Table 2.1.2: Performance measures for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 – Promote engaged audiences and support a creative, innovative and commercially sustainable screen industry through the funding and promotion of diverse Australian screen product		
Program 1.1 – Screen Australia The key results will be for creative individuals and businesses, through financial and other assistance, to make high-quality film, television, interactive entertainment, and other screen programs and for these programs to attract Australian and international audiences.		
Key Activities	Key activities reported in the current corporate plan that relate to this program, include: <ul style="list-style-type: none"> Engage, educate and inspire Lead and collaborate 	
Year	Performance measures	Expected Performance Results
Prior year 2021-22	Engage, educate and inspire – increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways.	Target: Total audience number for Australian productions, including 2.7 million admissions for productions shown at movie theatres (based on three-year average) and 107 million cumulative audience for Screen Australia-funded productions shown on television. Actual: 3,027,998 admissions Actual: 155,148,987 million Target met Target: 1.8 million visits to Screen Australia's website. Actual: 2.3 million Target met Target: 50 culturally diverse projects and events funded, with total funding of \$8 million. Actual: 160 culturally diverse projects and events were funded with total funding of \$19.6 million. Target met

Year	Performance measures	Expected Performance Results
Prior year 2021-22 cont.	Lead and collaborate – be leaders in the sector and foster long-term relationships through partnerships and collaborations with key stakeholders and similar organisations/institutions nationally and internationally.	<p>Target: 225 new Australian artwork projects supported, with total funding of \$62 million provided.</p> <p>Actual: 406 projects were supported with total funding of \$83.6 million provided.</p> <p>Target met</p> <p>Target: \$0.4 million total funding for research and development projects.</p> <p>Actual: \$0.29 million. Due to COVID-19, planned research project with Australian Bureau of Statistics was cancelled.</p> <p>Target not met</p> <p>Screen Australia specific indicators:</p> <ul style="list-style-type: none"> dollar value of production generated for each dollar of Screen Australia investment in features: \$5.90 Actual: \$6.32 dollar value of production generated for each dollar of Screen Australia investment in documentaries: \$2.90 Actual: \$5.72 dollar value of production generated for each dollar of Screen Australia investment in TV drama: \$5.50 Actual: \$7.86 dollar value of production generated for each dollar of Screen Australia investment in children's TV drama: \$3.60 Actual: \$5.81
Year	Performance measures	Planned Performance Results
Budget year 2022-23	Engage, educate and inspire – increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways.	<p>Total audience number for Australian productions, including 2.7 million admissions for productions shown at movie theatres (based on three-year average) and 91 million cumulative audience for Screen Australia- funded productions shown on television.</p> <p>1.8 million visits to Screen Australia's website.</p> <p>50 culturally diverse projects and events funded, with total funding of \$8 million.</p>

Year	Performance measures	Planned Performance Results
Budget year 2022-23 cont.	Lead and collaborate – be leaders in the sector and foster long-term relationships through partnerships and collaborations with key stakeholders and similar organisations/institutions nationally and internationally.	<p>225 new Australian artwork projects supported, with total funding of \$74 million provided.</p> <p>\$0.4 million total funding for research and development projects.</p> <p>Screen Australia specific indicators:</p> <ul style="list-style-type: none"> dollar value of production generated for each dollar of Screen Australia investment in features: \$5.90 dollar value of production generated for each dollar of Screen Australia investment in documentaries: \$2.90 dollar value of production generated for each dollar of Screen Australia investment in TV drama: \$5.50 dollar value of production generated for each dollar of Screen Australia investment in children's TV drama: \$3.60.
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of Screen Australia's finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

Screen Australia's budget has been developed on the underlying principle of a balanced budget, (that is, annual expense matches the annual revenue forecast to be received) adjusted for any surplus/deficit impacts arising from accounting for leases under AASB 16 Leases.

Total expenses for 2022–23 are estimated to be 104.4 million and will be used in delivering the activities outlined in Program 1.1.

Total income for 2022–23 is estimated to be \$104.7 million. Screen Australia's revenue from Government for 2022–23 is \$98.3 million. Screen Australia is also expecting to generate \$6.4 million in own source revenue in 2022–23. This will be predominantly sourced from recoupment from screen investments, interest income and rendering of services.

Screen Australia continues to focus on containing administrative operating expenses to maximise funds directed to on-screen production.

Screen Australia has budgeted \$0.8 million in capital expenditure.

Screen Australia's budgeted net asset position of \$14.7 million is expected to comprise total assets of \$92.5 million, less liabilities of \$77.8 million.

Total financial assets as at 30 June 2023 are estimated to be \$89.8 million which represents 97 per cent of the total asset value. A significant proportion of Screen Australia's financial assets (cash and investments in term deposits) have been committed to funding screen projects.

Total liabilities are estimated to be \$77.8 million as at 30 June 2023 of which 94 per cent relates to obligations to pay amounts under executed screen industry contracts.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	13,274	14,243	14,503	14,763	15,023
Suppliers	5,968	6,592	6,709	6,709	6,709
Grants	49,206	37,052	30,034	29,997	29,799
Depreciation and amortisation	1,774	1,906	2,519	2,519	2,529
Finance costs	32	16	93	115	100
Write-down and impairment of assets	49,421	44,636	34,411	34,236	34,236
Losses from asset sales	134	-	-	-	-
Total expenses	119,809	104,445	88,269	88,339	88,396
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	1,720	950	150	150	150
Interest	428	1,400	1,400	1,400	1,400
Royalties	3,703	4,000	4,000	4,000	4,000
Other	1,445	-	-	-	-
Total own-source revenue	7,296	6,350	5,550	5,550	5,550
Gains					
Other	1,583	62	-	-	-
Total gains	1,583	62	-	-	-
Total own-source income	8,879	6,412	5,550	5,550	5,550
Net (cost of)/contribution by services	(110,930)	(98,033)	(82,719)	(82,789)	(82,846)
Revenue from Government	111,140	98,288	82,488	82,677	82,809
Surplus/(deficit) attributable to the Australian Government	210	255	(231)	(112)	(37)
Total other comprehensive income	-	-	-	-	-
Total comprehensive income/(loss)	210	255	(231)	(112)	(37)
Total comprehensive income/(loss) attributable to the Australian Government	210	255	(231)	(112)	(37)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) - as per statement of comprehensive income	210	255	(231)	(112)	(37)
plus: depreciation/amortisation expenses for ROU assets ^(a)	1,056	1,056	1,669	1,669	1,679
less: lease principal repayments ^(a)	(1,246)	(1,311)	(1,438)	(1,557)	(1,642)
Net cash operating surplus/ (deficit)	20	-	-	-	-

Prepared on Australian Accounting Standards basis.

(a) Applies leases under AASB 16 Leases.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	18,771	18,771	18,771	18,771	18,771
Trade and other receivables	3,191	3,191	3,191	3,191	3,191
Other investments	68,002	67,835	67,798	67,930	68,050
Total financial assets	89,964	89,797	89,760	89,892	90,012
Non-financial assets					
Land and buildings	2,498	967	6,659	5,717	4,013
Property, plant and equipment	613	1,053	1,238	1,263	1,238
Intangibles	15	-	-	-	-
Other non-financial assets	653	653	653	653	653
Total non-financial assets	3,779	2,673	8,550	7,633	5,904
Total assets	93,743	92,470	98,310	97,525	95,916
LIABILITIES					
Payables					
Suppliers	225	225	225	225	225
Other payables	619	670	677	759	829
Total payables	844	895	902	984	1,054
Interest bearing liabilities					
Leases	2,383	801	6,862	6,107	4,465
Total interest bearing liabilities	2,383	801	6,862	6,107	4,465
Provisions					
Employee provisions	2,554	2,554	2,554	2,554	2,554
Other provisions	73,502	73,505	73,508	73,508	73,508
Total provisions	76,056	76,059	76,062	76,062	76,062
Total liabilities	79,283	77,755	83,826	83,153	81,581
Net assets	14,460	14,715	14,484	14,372	14,335
EQUITY					
Parent entity interest					
Contributed equity	9,505	9,505	9,505	9,505	9,505
Reserves	45	45	45	45	45
Retained surplus (accumulated deficit)	4,910	5,165	4,934	4,822	4,785
Total parent entity interest	14,460	14,715	14,484	14,372	14,335
Total equity	14,460	14,715	14,484	14,372	14,335

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2022				
Balance carried forward from previous period	4,910	45	9,505	14,460
Adjusted opening balance	4,910	45	9,505	14,460
Comprehensive income				
Surplus/(deficit) for the period	255	-	-	255
Total comprehensive income	255	-	-	255
of which:				
Attributable to the Australian Government	255	-	-	255
Estimated closing balance as at 30 June 2023	5,165	45	9,505	14,715
Closing balance attributable to the Australian Government	5,165	45	9,505	14,715

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	39,466	27,834	12,034	12,223	12,355
Receipts from Government	70,454	70,454	70,454	70,454	70,454
Sale of goods and rendering of services	1,816	965	165	165	165
Interest	334	1,400	1,400	1,400	1,400
Net GST received	8,402	7,500	7,500	7,500	7,500
Other	4,784	4,231	4,231	4,231	4,231
Total cash received	125,256	112,384	95,784	95,973	96,105
Cash used					
Employees	13,252	14,192	14,496	14,681	14,953
Suppliers	5,252	7,251	7,380	7,380	7,380
Interest payments on lease liability	27	13	90	112	97
Other	51,341	44,139	37,109	37,072	36,874
Total cash used	69,872	65,595	59,075	59,245	59,304
Net cash from operating activities	55,384	46,789	36,709	36,728	36,801
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of property, plant and equipment	2	-	-	-	-
Proceeds from sales of financial instruments	156,593	180,062	180,000	180,000	180,000
Total cash received	156,595	180,062	180,000	180,000	180,000
Cash used					
Purchase of property, plant and equipment and intangibles	651	800	800	800	800
Purchase of financial instruments	174,468	180,533	180,663	180,832	180,820
On-screen Investments	40,176	43,936	33,711	33,539	33,539
Total cash used	215,295	225,269	215,174	215,171	215,159
Net cash (used by) investing activities	(58,700)	(45,207)	(35,174)	(35,171)	(35,159)
FINANCING ACTIVITIES					
Cash used					
Principal payments on lease liability	1,405	1,582	1,535	1,557	1,642
Total cash used	1,405	1,582	1,535	1,557	1,642
Net cash (used by) financing activities	(1,405)	(1,582)	(1,535)	(1,557)	(1,642)
Net (decrease) in cash held	(4,721)	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	23,492	18,771	18,771	18,771	18,771
Cash and cash equivalents at the end of the reporting period	18,771	18,771	18,771	18,771	18,771

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from Departmental resources ^(a)	651	800	800	800	800
TOTAL	651	800	800	800	800
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	651	800	800	800	800
Total cash used to acquire assets	651	800	800	800	800

Prepared on Australian Accounting Standards basis.

(a) Includes current Appropriation Bill 1 and revenue from independent sources.

Table 3.6: Statement of departmental asset movements (Budget year 2022-23)

	Asset Category			Total
	Buildings	Other property, plant and equipment	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000
As at 1 July 2022				
Gross book value	4,068	1,991	933	6,992
Gross book value - ROU assets	9,812	-	-	9,812
Accumulated depreciation/amortisation and impairment	(3,252)	(1,378)	(918)	(5,548)
Accumulated depreciation/amortisation and impairment - ROU assets	(8,130)	-	-	(8,130)
Opening net book balance	2,498	613	15	3,126
Capital asset additions				
Estimated expenditure on new or replacement assets				
By purchase - appropriation ordinary annual services ^(a)	75	725	-	800
Total additions	75	725	-	800
Other movements				
Depreciation/amortisation expense	(550)	(285)	(15)	(850)
Depreciation/amortisation on ROU	(1,056)	-	-	(1,056)
Total other movements	(1,606)	(285)	(15)	(1,906)
As at 30 June 2023				
Gross book value	4,143	2,716	933	7,792
Gross book value - ROU assets	9,812	-	-	9,812
Accumulated depreciation/amortisation and impairment	(3,802)	(1,663)	(933)	(6,398)
Accumulated depreciation/amortisation and impairment - ROU assets	(9,186)	-	-	(9,186)
Closing net book balance	967	1,053	-	2,020

Prepared on Australian Accounting Standards basis.

- (a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, departmental capital budget or other operational expenses.

Special Broadcasting Service Corporation

**Entity resources and planned
performance**

Special Broadcasting Service Corporation

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Special Broadcasting Service Corporation

Section 1: Entity overview and resources

1.1 Strategic direction statement

The Special Broadcasting Service Corporation (SBS) is a national broadcasting and media service that provides multicultural and multilingual television, radio and digital media services that inform, educate and entertain all Australians. SBS's purpose is to inspire all Australians to explore, respect and celebrate our diverse world, and in doing so, contribute to a cohesive society. SBS and its functions are guided by its Charter in section 6 of the *Special Broadcasting Service Act 1991* (SBS Act).

SBS is unique in the Australian media landscape

The SBS Charter, hybrid funding model, multiplatform content offering, and breadth of in-language services (more than 60 languages), set SBS apart from other Australian and global broadcasters and media providers. SBS is the most multilingual broadcaster in the world, and is also home to NITV (National Indigenous Television), the only national broadcasting and media service made by and for Indigenous Australians. The network's unique position in the industry enables it to present compelling, distinctive and thought-provoking content that no other Australian media organisation provides. SBS was established to positively contribute to Australia's social outcomes, recognising Australia is a nation built on migration. For over 45 years, SBS has played an essential role in Australia's success as a multicultural society.

SBS supports broader social and policy objectives

SBS contributes to the ongoing development of a vibrant and cohesive multicultural Australian society through its broad offering of multilingual and multicultural radio, television and digital programs and services to meet the needs of multicultural and First Nations Australians.

Recent census results show that Australia is more multilingual than ever. Since 2011, the number of people 'not only using English at home' increased to more than 5.6 million in 2021, representing an increase of more than 1.5 million since 2011 and nearly 800,000 since 2016 – growing at almost double the rate of the general population. A further 3.2 per cent of the population identify as Aboriginal and/or Torres Strait Islander.

With this increasing cultural and linguistic diversity, there is even greater need to build mutual understanding and respect between different sections of the community. SBS is inherently multilingual with an accelerating multifaceted language strategy to serve Australia's language communities as they grow and change.

Delivering on SBS's purpose and Charter in the upcoming years sees continued focus on SBS offering a distinctive network across both traditional and digital platforms to allow a diverse array of views and voices to be represented in mainstream media. SBS will continue to evolve its services to meet the needs of audiences, reflecting changes in social and demographic composition, technological developments and innovation.

SBS has a unique ability to reach Australia's many language communities through its multiplatform services in English and over 60 languages. SBS provides a forum for debate and discussion vital to Australia's ability to address significant issues facing communities and our society as a whole. By providing trusted news and information, and a platform for civic debate – in a broad range of Australia's languages – SBS's services are vital to Australian democracy, and a sense of belonging for all Australians.

In addition to the news and information services on radio and digital media, SBS produces SBS World News and Nula (NITV news and current affairs) seven days a week, and produces television news bulletins in Arabic and Mandarin five days a week, with all services delivering accurate and up-to-date information. The importance of NITV as a news source is increasingly apparent against the background of national discourse on issues including constitutional change and Indigenous recognition.

SBS remains a trustworthy source of diverse stories and perspectives

In a world of growing polarisation of views in the media, developing and maintaining trust with audiences will continue to be a challenge for traditional media, social media and digital platforms. Public broadcasting plays an important role in providing balanced and impartial news, setting the tone of public and media discourse and ensuring diverse stories and perspectives are presented, particularly in a landscape where ownership of broadcast television and multinational digital platforms is becoming more concentrated. SBS continues to be one of Australia's most trusted news sources with a long-held and well-earned reputation for quality news and analysis on global events, especially issues across multicultural and First Nations Australia. SBS is also making more Australian content than ever before, including distinctive dramas and factual programming that truly reflect our community.

SBS will look to further its value across policy portfolios. Our aim is to unlock the full potential value of existing services and activities, while preserving our editorial independence.

Traditional broadcast television continues to represent the majority of free-to-air viewing in Australia. However, an ongoing proliferation of new local and international streaming video on demand (SVOD) options is continuing to drive changes in how Australians consume video content.

COVID-19 saw positive audience growth, with SBS acting as a trusted source of information in the context of increasing misinformation, however well-established trends have resumed with consumption across all age groups declining since 2017. Intense competition for audiences and content from the new streaming services means that maintaining overall audience consumption (on television and online) for all broadcasters, including SBS, will be more challenging in the coming years.

While COVID impacts on content supply and pricing, inflation, and the rise in commissioning costs stemming from increased competition for content will continue to place pressure on SBS's acquisitions costs base, they are expected to normalise in the medium term. SBS also maintains strong relationships with key suppliers in genres that are strategically important (e.g. documentaries, drama, food, foreign movies) to SBS's multichannel and multiplatform strategy.

New entrants to the market may impact SBS's competitive standing when they compete directly with SBS for content and/or compete with SBS for audience time.

However, it is worth noting that not all new market entrants have an impact on SBS – for example those which focus on premium sports or children’s content. SBS’s distinctive voice and unique content offering sets it apart from its competitors.

SBS’s response to these challenges will be informed by its purpose and values

Against the background of increasing competition but also a growing need for SBS’s purpose of inspiring all Australians to explore, respect and celebrate our diverse world, and in doing so, contribute to a cohesive society, SBS will:

1. Maintain SBS’s competitive difference in a crowded market for audiences through Australian stories, local production and Indigenous and multicultural content, and continue to elevate the role of our trusted news and information.
2. Continue our journey as a contemporary multilingual broadcaster as Australia becomes even more multicultural and linguistically diverse, making our purpose even more relevant.
3. Further SBS’s ability to provide essential information to our stakeholder communities and become an essential partner to government agencies while preserving editorial independence.
4. Drive awareness of Indigenous affairs and take a leadership role on reconciliation in Australia via our Elevate Reconciliation Action Plan.
5. Optimise our digital, data, commercialisation and technology capabilities to deliver enhanced audience experiences across all platforms in a cost-effective way.
6. Keep our staff safe as we manage ongoing impacts of COVID-19, while implementing our new ways of working and focusing on the employee experience to attract and retain the best talent.
7. Make SBS a great and inclusive place to work via our next iteration of our Inclusion, Equity and Diversity Strategy which will also deliver benefits to our industry and stakeholders.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to SBS for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for SBS's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: SBS resource statement — Budget estimates for 2022-23 as at Budget October 2022

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
Opening balance/cash reserves at 1 July	11,790	9,253
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	310,021	316,805
Total annual appropriations	310,021	316,805
Total funds from Government	310,021	316,805
Funds from other sources		
Interest	616	1,800
Royalties	1,254	1,300
Sale of goods and services	152,912	175,880
Other	-	454
Total funds from other sources	154,782	179,434
Total net resourcing for SBS	476,593	505,492
	2021-22	2022-23
Average staffing level (number)	1,249	1,352

Prepared on a resourcing (that is, appropriations available) basis.

All figures shown above are GST exclusive – these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23, Supply Bill (No. 3) 2022-23 and Supply Act (No. 1) 2022-23.

SBS is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (a non-corporate Commonwealth entity), which are then paid to SBS and are considered 'departmental' for all purposes.

1.3 Budget measures

There are no measures for SBS for the 2022-23 October Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measure described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for (SBS) can be found at:

https://www.sbs.com.au/aboutus/sites/sbs.com.au/aboutus/files/sbs_corporate_plan_fy22-23.pdf

The most recent annual performance statement can be found at:

<https://www.sbs.com.au/aboutus/sbs-2021-22-annual-report>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Provide multilingual and multicultural services that inform, educate and entertain all Australians and in so doing reflect Australia's multicultural society

Budgeted expenses for Outcome 1

This table shows how much SBS intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.1: SBS General Operational Activities					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	240,175	245,701	259,624	256,750	258,318
Expenses not requiring appropriation in the Budget year	-	19,500	-	-	-
Revenues from other independent sources	148,989	179,078	158,951	163,562	168,376
Total expenses for Program 1.1	389,164	444,279	418,575	420,312	426,694
Program 1.2: SBS Transmission and Distribution Services					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	69,846	71,104	74,362	75,840	80,194
Revenues from other independent sources	641	-	-	-	-
Total expenses for Program 1.2	70,487	71,104	74,362	75,840	80,194
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	310,021	316,805	333,986	332,590	338,512
Expenses not requiring appropriation in the Budget year	-	19,500	-	-	-
Revenues from other independent sources	149,630	179,078	158,951	163,562	168,376
Total expenses for Outcome 1	459,651	515,383	492,937	496,152	506,888
	2021-22	2022-23			
Average staffing level (number)	1,249	1,352			

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

Table 2.1.2: Performance measure for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 – Provide multilingual and multicultural services that inform, educate and entertain all Australians and in so doing reflect Australia’s multicultural society		
Program 1.1 – SBS General Operational Activities Delivering multilingual and multicultural television, radio and digital media services that reflect Australia’s multicultural society and inspire all Australians to explore and celebrate our diverse world, and in doing so promote social cohesion amongst the many cultures of our nation.		
Key Activities	Content creation, acquisition, curation and content commercialisation	
Year	Performance measures	Expected Performance Results
Prior year 2021-22	Number of hours of TV programming broadcast in CALD – all linear channels	Target: 28,500 hours Actual: 30,713 hours of CALD programming broadcast Target met
	Number of hours of locally commissioned programs broadcast (first run) all linear channels except NITV ^(a)	Target: 180 hours Actual: 267 hours Target met
	Number of hours of locally commissioned programs broadcast (first run) NITV ^(a)	Target: 45 hours Actual: 21 hours – due to ongoing COVID-19 disruptions on Indigenous productions impacting the final delivery of content Target not met
	Percentage of radio broadcasts in languages other than English	Target: 90% Actual: 96% Target met
	Total Digital Registrations	Target: 10.2 million Actual: 10.6 million Target met
Year	Performance measures	Planned Performance Results
Budget year 2022-23	Number of hours of TV programming broadcast in CALD – all linear channels	34,300 hours of CALD programming broadcast
	Number of hours of locally commissioned programs broadcast (first run) all linear channels except NITV ^(a)	272 hours

Year	Performance measures	Planned Performance Results
Budget year 2022-23 cont.	Number of hours of locally commissioned content broadcast (first run) on NITV ^(b)	100 hours
	Percentage of radio broadcasts in languages other than English	90%
	Total Digital Registrations	11.6 million
Forward Estimates 2023-26	As per 2022-23	As per 2022-23 except: Number of hours of locally commissioned content broadcast (first run) all linear channels except NITV ^(b) <ul style="list-style-type: none"> • 2023-26: 180 hours Total Digital Registrations: <ul style="list-style-type: none"> • 2023-24: 12.3 million • 2024-25: 12.8 million • 2025-26: 13.2 million

- (a) In 2021-22 and previous years, this measure included commissioned and in-house productions but excluded news and current affairs, special events and sports programming. See note (b) below for change for 2022-23.
- (b) The number of hours of locally commissioned content broadcast (first run) on NITV will include (from 2022-23 onwards) all NITV commissioned and in-house produced programs excluding network repeats, sport events and highlights programs, and news and current affairs. Previously, the definition was narrower, excluding special events and all sports programming. This change has been made to be more consistent with the equivalent metric for 'all linear channels except NITV' and better represent the breadth of NITV's output.

Program 1.2 – SBS Transmission and Distribution Services		
To make SBS Television and Radio services available to all Australians to enable them to receive multilingual and multicultural services that inform, educate and entertain.		
Key Activities	Content broadcast and transmission	
Year	Performance measures	Expected Performance Results
Prior year 2021-22	Population reach – Digital transmission sites (including VAST Satellite)	Target: 100% Actual: 100% (Target met
	Availability of digital television transmission services (fully managed services)	Target: 99.82% Actual: 99.96% Target met
	Population reach for terrestrial services (excluding satellite)	Target: 97% Actual: 98% Target met
	Availability of Radio transmission services (fully managed services)	Target: 99.86% Actual: 99.99% Target met

Year	Performance measures	Planned Performance Results
Budget year 2022-23	Population reach – Digital transmission sites (including VAST Satellite)	100%
	Availability of digital television transmission services (fully managed services)	99.82%
	Population reach for terrestrial services (excluding satellite)	97%
	Availability of Radio transmission services (fully managed services)	99.86%
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of SBS's finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Differences between entity resourcing and financial statements

The SBS projected operating result for 2022–23 is a loss of \$19.5 million. The operating loss is the result of one-off expenses associated with the broadcast of a major sporting event in 2022-23. SBS, being financially responsible, has preserved three consecutive surpluses generated across 2019-20, 2020-21 and 2021-22 totalling \$17.7 million to proactively manage the estimated impact of this upcoming event. These surpluses will substantially offset the costs associated with this event enabling SBS to broadcast a premium world class sporting event providing significant audience outcomes. SBS has sufficient cash reserves to absorb the estimated loss in 2022-23. The total cash and investment balance is estimated to be \$32.4 million at the end of 2022-23.

Own-source revenue largely generated from sales of goods and services is budgeted at \$179.1 million for 2022–23, the main component being advertising and sponsorship revenue.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	165,106	177,308	177,108	179,272	181,849
Suppliers	274,014	322,710	298,929	300,337	308,410
Depreciation and amortisation	19,893	14,822	16,402	16,105	16,226
Finance costs	638	543	498	438	403
Total expenses	459,651	515,383	492,937	496,152	506,888
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	153,413	174,498	154,269	158,579	163,402
Interest	616	1,800	2,200	2,400	2,400
Rental income	1,411	1,382	1,400	1,425	1,449
Royalties	1,254	1,300	1,512	1,500	1,501
Other	133	98	100	150	126
Total own-source revenue	156,827	179,078	159,481	164,054	168,878
Total own-source income	156,827	179,078	159,481	164,054	168,878
Net (cost of)/contribution by services	(302,824)	(336,305)	(333,456)	(332,098)	(338,010)
Revenue from Government	310,021	316,805	333,986	332,590	338,512
Surplus/(deficit) attributable to the Australian Government	7,197	(19,500)	530	492	502
OTHER COMPREHENSIVE INCOME					
Total comprehensive income/(loss)	7,197	(19,500)	530	492	502
Total comprehensive income/(loss) attributable to the Australian Government	7,197	(19,500)	530	492	502
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) - as per statement of comprehensive income	7,197	(19,500)	530	492	502
plus: depreciation/amortisation expenses for ROU assets ^(a)	9,404	3,643	3,589	3,625	3,726
less: lease principal repayments ^(a)	(9,101)	(3,684)	(3,684)	(3,600)	(3,580)
Net cash operating surplus/ (deficit)	6,894	(19,459)	625	467	356

Prepared on Australian Accounting Standards basis.

(a) Applies to lease arrangements under AASB 16 Leases.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	9,253	9,719	9,192	8,870	9,098
Trade and other receivables	29,711	29,755	29,756	31,164	31,174
Other investments	32,647	22,679	20,970	16,766	16,954
Total financial assets	71,611	62,153	59,918	56,800	57,226
Non-financial assets					
Land and buildings	113,325	111,323	109,241	106,656	104,030
Property, plant and equipment	47,205	50,985	47,765	42,213	38,094
Intangibles	15,674	14,074	12,974	13,424	13,874
Inventories	93,158	95,670	102,645	105,288	110,241
Other non-financial assets	41,485	15,742	14,243	16,744	15,345
Total non-financial assets	310,847	287,794	286,868	284,325	281,584
Total assets	382,458	349,947	346,786	341,125	338,810
LIABILITIES					
Payables					
Suppliers	35,708	25,782	25,529	25,010	25,882
Other payables	18,008	17,908	17,654	16,702	16,672
Total payables	53,716	43,690	43,183	41,712	42,554
Interest bearing liabilities					
Leases	39,140	35,456	31,772	26,590	22,941
Total interest bearing liabilities	39,140	35,456	31,772	26,590	22,941
Provisions					
Employee provisions	34,776	35,476	35,976	36,476	36,466
Other provisions	1,049	1,048	1,048	1,048	1,048
Total provisions	35,825	36,524	37,024	37,524	37,514
Total liabilities	128,681	115,670	111,979	105,826	103,009
Net assets	253,777	234,277	234,807	235,299	235,801
EQUITY					
Parent entity interest					
Contributed equity	110,403	110,403	110,403	110,403	110,403
Reserves	96,186	96,186	96,186	96,186	96,186
Retained surplus (accumulated deficit)	47,188	27,688	28,218	28,710	29,212
Total parent entity interest	253,777	234,277	234,807	235,299	235,801
Total equity	253,777	234,277	234,807	235,299	235,801

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Other reserves \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2022					
Balance carried forward from previous period	47,188	96,573	(387)	110,403	253,777
Adjusted opening balance	47,188	96,573	(387)	110,403	253,777
Comprehensive income					
Surplus/(deficit) for the period	(19,500)	-	-	-	(19,500)
Total comprehensive income	(19,500)	-	-	-	(19,500)
of which:					
Attributable to the Australian Government	27,688	96,573	(387)	110,403	234,277
Estimated closing balance as at 30 June 2023	27,688	96,573	(387)	110,403	234,277
Closing balance attributable to the Australian Government	27,688	96,573	(387)	110,403	234,277

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Receipts from Government	310,021	316,805	333,986	332,590	338,512
Sale of goods and rendering of services	173,870	191,074	174,065	176,845	182,771
Interest	544	1,800	2,200	2,400	2,400
Other	-	600	1,612	1,650	1,627
Total cash received	484,435	510,279	511,863	513,485	525,310
Cash used					
Employees	164,222	177,108	176,609	179,023	181,869
Suppliers	315,106	323,445	323,308	324,950	329,042
Interest payments on lease liability	629	543	498	438	403
Total cash used	479,957	501,096	500,415	504,411	511,314
Net cash from/(used by) operating activities	4,478	9,183	11,448	9,074	13,996
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of financial instruments	211,524	229,847	222,478	226,024	229,173
Total cash received	211,524	229,847	222,478	226,024	229,173
Cash used					
Purchase of property, plant and equipment and intangibles	3,412	15,000	10,000	10,000	10,000
Purchase of financial instruments	206,026	219,880	220,769	221,820	229,361
Total cash used	209,438	234,880	230,769	231,820	239,361
Net cash from/(used by) investing activities	2,086	(5,033)	(8,291)	(5,796)	(10,188)
FINANCING ACTIVITIES					
Cash used					
Principal payments on lease liability	9,101	3,684	3,684	3,600	3,580
Total cash used	9,101	3,684	3,684	3,600	3,580
Net cash from/(used by) financing activities	(9,101)	(3,684)	(3,684)	(3,600)	(3,580)
Net increase/(decrease) in cash held	(2,537)	466	(527)	(322)	228
Cash and cash equivalents at the beginning of the reporting period	11,790	9,253	9,719	9,192	8,870
Cash and cash equivalents at the end of the reporting period	9,253	9,719	9,192	8,870	9,098

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental resources ^(a)	3,412	15,000	10,000	10,000	10,000
TOTAL	3,412	15,000	10,000	10,000	10,000
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	3,412	15,000	10,000	10,000	10,000
Total cash used to acquire assets	3,412	15,000	10,000	10,000	10,000

Prepared on Australian Accounting Standards basis.

(a) Includes the following sources of funding: current Bill 1 and prior year Act 1 appropriations, donations and contributions, gifts, internally developed assets and proceeds from the sale of assets.

Table 3.6: Statement of departmental asset movements (Budget year 2022-23)

	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2022					
Gross book value	59,700	47,540	46,325	40,250	193,815
Gross book value - ROU assets	-	11,725	37,513	-	49,238
Accumulated depreciation/ amortisation and impairment	-	(2,390)	(28,817)	(24,576)	(55,783)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(3,250)	(7,816)	-	(11,066)
Opening net book balance	59,700	53,625	47,205	15,674	176,204
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase - appropriation ordinary annual services ^(a)	-	600	12,900	1,500	15,000
Total additions	-	600	12,900	1,500	15,000
Other movements					
Depreciation/amortisation expense	-	(1,776)	(6,303)	(3,100)	(11,179)
Depreciation/amortisation on ROU assets	-	(826)	(2,817)	-	(3,643)
Total other movements	-	(2,602)	(9,120)	(3,100)	(14,822)
As at 30 June 2023					
Gross book value	59,700	48,140	59,225	41,750	208,815
Gross book value - ROU assets	-	11,725	37,513	-	49,238
Accumulated depreciation/ amortisation and impairment	-	(4,166)	(35,120)	(27,676)	(66,962)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(4,076)	(10,633)	-	(14,709)
Closing net book balance	59,700	51,623	50,985	14,074	176,382

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, DCBs or other operational expenses.

Portfolio Glossary

Term	Meaning
Accrual Accounting	The system of accounting where items are brought to account and included in the financial statements as they are earned or incurred, rather than as they are received or paid.
Accumulated Depreciation	The aggregate depreciation recorded for a particular depreciating asset.
Activities	The actions/functions performed by entities to deliver government policies.
Additional Estimates	Where amounts appropriated at Budget time are insufficient, Parliament may appropriate more funds to Portfolios through the Additional Estimates Appropriation Acts.
Administered Items	The expenses, revenues, assets or liabilities managed by agencies on behalf of the Commonwealth. Agencies do not control administered items. Administered expenses include grants, subsidies and benefits. In many cases, administered expenses fund the delivery of third party outputs.
Administrative Arrangements Order	The functions and activities of the government are administered in accordance with an administrative arrangement order (AAO) issued from time to time by the Government and signed by the Governor-General. An AAO establishes the principal matters or government outcomes to be dealt with by each Department of state, and the Acts of Parliament to be administered by each minister.
Administered Capital Budgets (ACB)	Administered Capital Budgets (ACB) are provided to non-corporate entities (as an equity injection) that receive government funding to meet the costs associated with the replacement of minor assets (assets valued at \$10 million or less) or maintenance costs that are eligible to be capitalised.

Term	Meaning
Appropriation	An authorisation by Parliament to spend moneys from the Consolidated Revenue Fund for a particular purpose. Annual Appropriation Acts provide annual funding for government operations and programs; for investment in assets; or to reduce liabilities. Bills proposing appropriations for the forthcoming financial year are introduced into Parliament on Budget Night. The annual Appropriation Bills propose specified amounts of appropriation for expenditure by entities to carry out the government's outcomes.
Budget Paper 1 (BP1)	The Budget Strategy and Outlook – provides an overview of the economic and fiscal outlook, summarises the Government's fiscal strategy, and outlines key Budget priorities.
Budget Paper 2 (BP2)	The Budget Measures – provides comprehensive information on all government decisions that involve changes to its receipt and payment activities since the last Economic and Fiscal Update.
Budget Paper 3 (BP3)	Federal Financial Relations – includes information on revenue provision and payments (GST and specific purpose payments), as well as an overview of fiscal developments in the states and territories.
Budget Paper 4 (BP4)	Agency Resourcing – shows, for each entity, estimated resourcing by type of appropriation, estimated expenses for each special appropriation act, estimated balances and flows for all special accounts, and estimated average staffing levels in the public sector.
Capital Expenditure	Expenditure by an agency on capital projects, for example, purchasing a building.
Consolidated Revenue Fund (CRF)	Section 81 of the Australian Constitution stipulates that all revenue raised or money received by the Commonwealth forms the one Consolidated Revenue Fund (CRF). The CRF is not a bank account. The Official Public Account reflects most of the operations of the CRF.

Term	Meaning
Corporate Commonwealth Entity	A Commonwealth entity that is a body corporate under the <i>Public Governance, Performance and Accountability Act 2013</i> (PGPA Act).
Departmental Capital Budget	Departmental Capital Budgets (DCB) are provided to non-corporate Entities (as an equity injection) that receive government funding to meet the costs associated with the replacement of minor assets (assets valued at \$10 million or less) or maintenance costs that are eligible to be capitalised. The funding for depreciation, amortisation and make-good expenses was replaced with a DCB in the 2010–11 Budget.
Departmental Item	Resources (expenses, revenues, assets and liabilities) that an entity controls directly. This includes outsourced activities funded and controlled by the entity. Examples of Departmental items include entity running costs, accrued employee entitlements and net appropriations. A Departmental item is a component of a Departmental program.
Depreciation	Apportionment of an asset's capital value as an expense over its estimated useful life to take account of normal usage, obsolescence, or the passage of time.
Entities	Commonwealth entities and Commonwealth companies as defined under the PGPA Act that are within the General Government Sector (GGS).
Equity or Net Assets	Residual interest in the assets of an entity after deduction of its liabilities.
Estimated Actual	Details of the estimated final figures for 2021–22 as included in the Budget documentation. As the Budget may be released before all 2021–22 Annual Reports are tabled in Parliament, the figures for 2021–22 remain estimates.

Term	Meaning
Executive Agency	An agency designated, in an executive order made by the Governor-General-in-Council, as separate from a Department, for staffing and accountability and reporting purposes, under the <i>Public Service Act 1999</i> .
Expense	Total value of all of the resources consumed in producing goods and services or the loss of future economic benefits in the form of reductions in assets or increases in liabilities of an entity.
Expenses not requiring appropriation in the Budget year	Includes expenses where there is: a government policy not to fund those expenses within the year; where the funding has been provided in a prior year but the expense will be incurred in the current year; items which do not or will not involve a cash flow impact (such as bad debt expenses); or where the expenses reflect the usage of services or resources provided free of charge. From the 2018-19 MYEFO, movements of Administered funds that can be met from a prior year appropriation are not re-appropriated in the year required. Such expenses are reflected as 'Expenses not requiring appropriation in the Budget year'.
Fair Value	Valuation methodology: The amount for which an asset could be exchanged, or a liability settled, between knowledgeable and willing parties in an arm's length transaction. The fair value can be affected by the conditions of the sale, market conditions and the intentions of the asset holder.
Fiscal Balance	An accrual measure that shows whether the government has to borrow from financial markets to cover its activities. Fiscal balance includes revenue, less operating expenses, plus revaluation adjustments, plus capital adjustments.
Forward Estimates Period	The three years following the Budget year. For example, for the 2022-23 Budget year, 2023-24 is forward year 1, 2024-25 is forward year 2 and 2025-26 is forward year 3.

Term	Meaning
General Government Sector (GGS)	A Government Finance Statistics (GFS) classification of all entities that are controlled and largely funded by the Australian Government. The GGS provides public services that are mainly non-market in nature and for the collective consumption of the community, or involve the transfer or redistribution of income. These services are largely financed through taxes and other compulsory levies, user charging and external funding. This sector comprises all government Departments, offices and some other bodies.
Government Finance Statistics (GFS)	A reporting framework that is a specialised statistical system designed to support economic analysis of the public sector. It allows for comprehensive assessments of the economic impact of government and is consistent with international statistical standards of the International Monetary Fund and the System of National Accounts.
Measure	A new policy or savings decision of the Government with financial impacts on the government's underlying cash balance; fiscal balance; operating balance; headline cash balance; net debt or net worth.
Mid-Year Economic and Fiscal Outlook (MYEFO)	The MYEFO provides an update of the government's Budget estimates by examining expenses and revenues in the year to date, as well as provisions for new decisions that have been taken since the Budget. The report provides updated information to allow the assessment of the government's fiscal performance against the fiscal strategy set out in its current fiscal strategy statement.
National Partnership payments	Commonwealth payments to states and territories made in accordance with Part 4 of the <i>Federal Financial Relations Act 2009</i> (FFR Act). The Minister may determine that an amount specified in the determination is to be paid to a State specified in the determination for the purpose of making a grant of financial assistance to support the delivery by the State of specified outputs or projects; or

Term	Meaning
	facilitate reforms by the State; or reward the State for nationally significant reforms.
Non-Corporate Commonwealth Entity	A Commonwealth entity that is not a body corporate.
Official Public Account (OPA)	The Commonwealth's central bank account. The OPA is one of a group of linked bank accounts, referred to as the Official Public Account Group of Accounts. OPAs are maintained with the Reserve Bank of Australia, as required by subsection 53(3) of the PGPA Act.
Outcomes	The Government's objectives in each Portfolio area. Outcomes are desired results, impacts or consequences for the Australian community as influenced by the actions of the Commonwealth. Actual outcomes are assessments of the results or impacts actually achieved.
Parameters	Agency funding is routinely adjusted for changes in parameters to ensure agency funding keeps pace with forecast changes in the economy. The Treasury calculates parameter rates, which factor in various economic indicators including inflation, production levels and exchange rates.
Portfolio Budget Statements (PB Statements)	Budget related paper detailing Budget initiatives and explanations of appropriations specified by outcome and program by each directly appropriated entity within a Portfolio.
Program	Activity that delivers benefits, services or transfer payments to individuals, industry and/or the community as a whole, with the aim of achieving the intended result specified in an outcome statement.
Program support	The entity's running costs allocated to a program. This is funded through an entity's Departmental appropriations. Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

Term	Meaning
<i>Public Governance, Performance and Accountability Act 2013</i> (PGPA Act)	The PGPA Act is the primary piece of Commonwealth resource management legislation. The PGPA Act establishes a coherent system of governance and accountability for public resources, with an emphasis on planning, performance and reporting. It applies to all Commonwealth entities and Commonwealth companies.
Revenue	Total value of resources earned or received to cover the production of goods and services.
Right of use asset	An asset that represents a lessee's right to use an asset that is the subject of a lease, for the lease term.
Special Account	Special accounts allow money in the CRF to be acknowledged as set-aside for a particular purpose. Amounts credited to a Special Account may only be spent for the purposes of the Special Account. Special Accounts can only be established by a written determination of the Finance Minister (s78 PGPA Act) or through an Act of Parliament (referred to in s80 of the PGPA Act).
Special Appropriations (including Standing Appropriations)	Authority within an Act (other than the annual Appropriation Acts) to spend money from the CRF for particular purposes. For special appropriations, the authority to withdraw funds from the CRF does not generally cease at the end of the financial year. Standing appropriations are a sub-category consisting of ongoing special appropriations - the amount appropriated will depend on circumstances specified in the legislation.
Statutory Authority	An Australian Government body established through legislation for a public purpose. This can include a body headed by, or comprising, an office holder, a commission or a governing board.
Underlying cash balance	A cash measure that shows whether the government has to borrow from financial markets to cover its activities. Underlying cash balance generally includes operating receipts, less operating payments, less investment in non-financial assets.

Acronyms

Acronym	Meaning
5G	5 th Generation wireless systems
AAO	Administrative Arrangements Order
AASB	Australian Accounting Standards Board
ABC	Australian Broadcasting Corporation
ABS	Australian Bureau of Statistics
AC	Companion of the Order of Australia
ACB	Administered Capital Budget
ACMA	Australian Communications and Media Authority
ACT	Australian Capital Territory
ADS-B	Automatic Dependent Surveillance - Broadcast
AFTRS	Australian Film, Television and Radio School
AM	Member of the Order of Australia
AMSA	Australian Maritime Safety Authority
ANMM	Australian National Maritime Museum
AO	Officer of the Order of Australia
APS	Australian Public Service
ARTC	Australian Rail Track Corporation
ASL	Average Staffing Level
ATSB	Australian Transport Safety Bureau
AVSL	Automated Vehicle Safety Law
BITRE	Bureau of Infrastructure, Transport and Regional Economics

Acronym	Meaning
BP1	Budget Paper 1 – Budget Strategy and Outlook
BP2	Budget Paper 2 – Budget Measures
BP3	Budget Paper 3 – Federal Financial Relations
BP4	Budget Paper 4 – Agency Resourcing
CALD	Culturally and linguistically diverse
CASA	Civil Aviation Safety Authority
CCE	Corporate Commonwealth Entity
CDAB	Collection Development Acquisition Budget
CO ₂	Carbon dioxide
COAG	Council of Australian Governments
COVID-19	Coronavirus disease 2019
CRF	Consolidated Revenue Fund
CSOs	Community Service Obligations
DANS	Domestic Aviation Network Support
DCB	Departmental Capital Budget
Department	The Department of Infrastructure, Transport, Regional Development, Communications and the Arts
DIAP	Disability Inclusion Action Plan
GDP	Gross Domestic Product
GEAP	Gender Equity Action Plan
GGs	General Government Sector
GHz	Gigahertz
GST	Goods and Services Tax

Acronym	Meaning
Hon	Honourable
HSRA	High Speed Rail Authority
IA	Infrastructure Australia
IGA	Inter-Governmental Agreement
ILA	Indigenous Languages and Arts
ISSN	International Standard Serial Number
ITMM	Infrastructure and Transport Ministers' Meeting
ITSOC	Infrastructure and Transport Senior Officials' Committee
ITU	International Telecommunication Union
IVAIS	Indigenous Visual Arts Industry Support
KPA	Key performance areas
KPI	Key performance indicators
MHz	Megahertz
MoAD	Museum of Australian Democracy
MOU	Memorandum of Understanding
MP	Member of Parliament
MYEFO	Mid-Year Economic and Fiscal Outlook
NAA	National Archives of Australia
NAIF	Northern Australia Infrastructure Facility
NBN	National Broadband Network
NBN Co	NBN Co Limited
NCA	National Capital Authority
nfp	not for publication

Acronym	Meaning
NFRA	National Faster Rail Agency
NFSA	National Film and Sound Archive of Australia
National Gallery	National Gallery of Australia
NITV	National Indigenous Television
NLA	National Library of Australia
NLTTAP	National Land Transport Technology Action Plan
NMA	National Museum of Australia
NOPSEMA	National Offshore Petroleum Safety and Environmental Management Authority
NPGA	National Portrait Gallery of Australia
NSW	New South Wales
NT	Northern Territory
NTC	National Transport Commission
NWGF	National Water Grid Fund
OPA	Official Public Account
OPH	Old Parliament House
PALM Act	<i>Australian Capital Territory (Planning and Land Management) Act 1988</i>
PB Statements	Portfolio Budget Statements
PGPA Act	<i>Public Governance, Performance and Accountability Act 2013</i>
PSM	Public Service Medal
QLD	Queensland
RANS	Regional Airline Network Support
RAP	Reconciliation Action Plan

Acronym	Meaning
RASS	Remote Air Services Subsidy
RAU	Remote Airstrip Upgrade
RBS	Regional Broadband Scheme
RDA	Regional Development Australia
RMIT	Royal Melbourne Institute of Technology
ROU	Right of Use
SA	South Australia
SBS	Special Broadcasting Service Corporation
SPIDO	Significant Project Investment Delivery Office
TAS	Tasmania
Treasury	The Department of the Treasury
USO	Universal Service Obligation
VAST	Viewer Access Satellite Television
VIC	Victoria
WA	Western Australia
WSA Co	WSA Co Limited