



Australian Government

Department of Infrastructure, Transport,
Regional Development, Communications and the Arts

INCOMING GOVERNMENT BRIEFING 2025

About the Department

Released under the FOI Act 1982 by the Department of Infrastructure,
Transport, Regional Development, Communications, Sport and the Arts

OFFICIAL: SENSITIVE**Australian Government****Department of Infrastructure, Transport,
Regional Development, Communications and the Arts****Secretary
Jim Betts**

The Hon Catherine King MP
Minister for Infrastructure, Transport, Regional Development and Local Government
Australian Parliament House
CANBERRA ACT 2600

Dear Minister

Congratulations on your election and reappointment, and welcome back to the portfolio for Infrastructure, Transport, Regional Development and Local Government.

This portfolio is crucial to delivering on the commitments made by your Government to the people of Australia.

Your Incoming Government Briefing is attached and comprises two volumes:

- The 'Your priorities' volume, which provides advice on delivering your election commitments as well as briefing on issues for your immediate attention and into the medium-term.
- The 'Your portfolio' volume, which provides information on the department and your portfolio, including structure, significant roles, programs, budget and financials, and legislation.

As always, I can be contacted directly at any time, and my office is available to assist yours with any questions or requests as needed.

I look forward to continuing to work closely with you to deliver your priorities and the Government's agenda.

Yours sincerely

A handwritten signature in blue ink that reads "Jim Betts".

Jim Betts

13 May 2025

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OFFICIAL

Establishing your office

Establishing your office

Our first priority is to assist you in establishing your office.

While you reach agreement with the Prime Minister's office on the number of staff allocated to your office, and staff are being appointed under the *Members of Parliament (Staff) Act 1984* in the first three months, the department will support the establishment of your office through the provision of a 'transition team'.

Where you hold a number of portfolios, there will be discussions across relevant agencies and with the Department of Parliamentary Services and the Department of the Prime Minister and Cabinet about how best to service your office, including which agency will take a lead support role.

The department provides a range of services to support you and the effective operation of your office.

Within the next 48 hours: Senior staff will be in contact with you and your office in the next day or so to commence discussions about your immediate and ongoing support requirements. Your incoming Chief of Staff will be separately provided with a detailed overview of available services.

The department will provide you and your Chief of Staff with a networked laptop, mobile phone and iPad. We have a dedicated Premier Support function to assist with your IT and mobile communications needs 24/7 in your Parliament House and Ministerial Offices. We will arrange for ICT access and provisional security clearances for your transition team.

Within the next 2 weeks: The department will support your media team with media services; support you to select one or more Departmental Liaison Officers to help manage the flow of briefing and correspondence between your office and the department; provide access and support to use the Parliamentary Document Management System (PDMS+) and the Cabinet system (CabNet+); and arrange briefings for staff on security and document handling.

These departmental services are in addition and separate to services provided by the Department of Parliamentary Services at Parliament House and the support provided by the Department of Finance's Ministerial and Parliamentary Services, the Department of the Prime Minister and Cabinet and the independent Parliamentary Expenses Authority. The services provided by these agencies may include briefing your key staff on Cabinet and security issues; determining your Parliament House office location and when it will be set up for you; allocating your Commonwealth Parliamentary Office/ Ministerial Office (this can take two weeks); coordinating secure communications for all your offices; and arranging a car with a driver.

The primary points of contact to assist you with establishing your office are:

Maree Bridger

Chief Operating Officer

Phone: (02) s22(1)(a)(ii)

Mobile: s22(1)(a)(ii)

Kate Feros

Assistant Secretary, Government Services

Phone: (02) s22(1)(a)(ii)

Mobile: s22(1)(a)(ii)

Premier Support: s22(1)(a)(ii), mobile: s22(1)(a)(ii) |
s22(1)(a)(ii) [@infrastructure.gov.au](mailto:s22(1)(a)(ii)@infrastructure.gov.au)



About the department

The functions and work of the department touch the lives of Australians every day.

We work with our partners to enable connected, productive, safe, sustainable and culturally vibrant communities in our cities, regions and territories to improve the lives of Australians. Across the department and with our portfolio entities, we work collaboratively to deliver our programs, projects and services in the major infrastructure, transport, communications and arts sectors, supporting our regions, cities and territories.

This includes:

- steering nation-wide infrastructure projects that sustain economic and social development, disaster resilience and recovery, and create long-term productivity benefits for producers, businesses and communities;
- striving for the safe use of the transport network and supporting our transport modes to achieve long-term commercial sustainability, productivity improvements and decarbonisation;
- connecting and empowering communities across Australian cities, regions and territories to improve productivity and liveability;
- ensuring Australia's media policy settings are fit-for-purpose and Australians have access to the benefits of modern telecommunications and postal services; and
- working with the arts and cultural community realise the economic, cultural, educational and social importance of a vibrant sectors.

The department has a national footprint with people located in each state and territory capital city, regional areas, and non-self-governing territories. This broad coverage fosters greater collaboration both within the department and with our partners, strengthening our diversity and, most importantly, contributing to better outcomes for all Australians.

The department is working across government and with First Nations communities and organisations to deliver on our commitments under the National Closing the Gap Agreement, including the implementation of the four Priority Reforms to transform the way in which we work with Aboriginal and Torres Strait Islander people, communities and organisations.

We aim to provide you with high-quality advice on policy, implementation and delivery. Our advice is evidence-based and informed by research, consultation, analysis and broader governmental objectives. We identify trends, gaps and emerging issues as well as risk in markets and society.

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About the department

Outcomes

**Outcome 1**

Improved infrastructure across Australia through investment in and coordination of transport and other infrastructure

**Outcome 2**

An efficient, sustainable, competitive, safe and secure transport system for all transport users through regulation, financial assistance and safety investigations

**Outcome 3**

Strengthening the sustainability, capacity and diversity of Australia's cities and regions including northern Australia, including through facilitating local partnerships between all levels of government and local communities; through investment in infrastructure and measures that stimulate economic growth; and providing grants and financial assistance

**Outcome 4**

Good governance and service delivery in the Australian territories including through the maintenance and improvement of the laws and services for non-self governing territories, and the overarching legislative framework for self-governing territories

**Outcome 5**

Promote an innovative and competitive communications sector, through policy development, advice and program delivery, so all Australians can realise the full potential of digital technologies and communications services

**Outcome 6**

Participation in, and access to, Australia's arts and culture through developing and supporting cultural expression

Leadership team

The department's executive comprises the Secretary and six Deputy Secretaries. Deputy Secretaries support the Secretary and oversee portfolio policy, regulatory and operational responsibilities across all business divisions.



Jim Betts,
Secretary

Jim commenced as Secretary in July 2022.

Jim has more than 35 years public service experience in government agencies across the UK, Victoria, New South Wales and now the Australian Public Service.

Prior to becoming Secretary, Jim was a partner at strategy consultancy EY Port Jackson Partners, having previously led the NSW Department of Planning, Industry and Environment (DPIE) from 2019 to 2021 where as Secretary he oversaw the state's infrastructure program and led development of two State Infrastructure Strategies. From 2013 to 2019, Jim was Chief Executive Officer of Infrastructure NSW and, before that held a number of senior Victorian Government roles including Secretary for the Transport Department and Director of Public Transport.

Jim is a Commissioner on the National Transport Commission and sits on the Boards of Roads Australia and Infrastructure Partnerships Australia. He has a Bachelor of Arts in Modern History (Hons) from Oxford and a Masters in Management Science from Imperial College, London.

02 s22(1)(a)(ii) | s22(1)(a)(ii)

s22(1)(a)(ii) [@infrastructure.gov.au](mailto:s22(1)(a)(ii)@infrastructure.gov.au)



Jessica Hall,
Deputy Secretary
Infrastructure

Jessica is the Deputy Secretary for Infrastructure.

This role includes responsibility for over \$120 billion of Commonwealth investment in transport infrastructure including Commonwealth-only infrastructure projects, such as Western Sydney International Airport, land transport infrastructure jointly funded with other jurisdictions, and Olympic and Paralympic sports infrastructure; as well as road and vehicle safety policy and regulation.

Previously, Jessica was First Assistant Secretary in several roles across the department, including in Surface Transport Policy during COVID, where she negotiated opening state borders to the movement of freight. She has had senior roles in the science, and education portfolios, including reforming the international students market in Australia, and has amassed over 20 years of experience in addressing economic, regulatory and social policy matters within the Australian Public Service.

Jessica has completed an Executive program in infrastructure financing at Harvard Kennedy School, and attained Masters degrees in both International Law and Asian Studies.

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About the department



Marisa Purvis-Smith,
Deputy Secretary
Transport

Marisa is the Deputy Secretary for Transport.

This role includes responsibility for International Aviation, Technology & Services, Domestic Aviation & Reform, and Surface Transport Emissions and Policy Divisions. Between November 2024 and April 2025, Marisa led the Aviation Response Taskforce responsible for the Government's response to Rex Airline's voluntary administration. This is now included within Transport Group.

Marisa brings a wealth of experience, including a strong understanding of government, regional and community issues, including as Deputy Secretary of Water Infrastructure and Northern Australia and First Assistant Secretary, Regional Development, Local Government and Regional Recovery. Prior to joining the Department of Infrastructure, Transport, Regional Development, Communications and the Arts, Marisa worked in the federal Treasury in a range of roles, including tax policy, tax costings and analysis, Commonwealth-State relations, and economic forecasting.

02 s22(1)(a)(ii) s22(1)(a)(ii)

s22(1)(a)(ii) [@infrastructure.gov.au](mailto:s22(1)(a)(ii)@infrastructure.gov.au)



David Mackay,
Deputy Secretary
Regions, Cities and
Territories

David is the Deputy Secretary for Regions, Cities and Territories.

This role includes responsibility for over \$3 billion in grants programs, for governance, infrastructure, and service delivery in Australia's non-self-governing territories, and for policy advice on economic growth and living standards in Australia's regions and cities. The group comprises approximately 400 staff located in cities and regional centres across Australia, and in the external territories. Prior to this role, David served as First Assistant Secretary for Infrastructure Investment, and for Cities.

David has also held senior executive roles in the Attorney-General's Department, in the Department of Health and Ageing, and in the Department of Finance. He has served in senior leadership roles in the New Zealand Treasury, and in McKinsey & Company's Australian public sector practice.

David is the Commonwealth-appointed Director of the Foundation for Rural and Regional Renewal, and is a Councillor of the Institute of Public Administration Australia (ACT). He holds degrees in Arts and Communications from the University of Sydney and Monash University, is a graduate member of the Australian Institute of Company Directors, and is an alumnus of the Australia and New Zealand School of Government.

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James Chisholm,
Deputy Secretary
Communications and Media

James is the Deputy Secretary for Communications and Media.

This role includes responsibility for broadband, telecommunications, media and digital platform industry policy, infrastructure investment and consumer policy, radio-communications policy, online safety as well as oversight of the government's shareholding interests in Australia Post and the National Broadband Network.

Prior to joining the Department of Infrastructure, Transport, Regional Development, Communications and the Arts, James was the Chief Executive Officer of the Net Zero Economy Agency. James previously worked in the Department of the Prime Minister and Cabinet in a number of roles leading on matters including environment; energy and climate policy; resilience and climate management; agriculture and water; industry policy; infrastructure; regional development; communications; tax and employment policy; trade; and digital technology.

James spent a number of years in the Department of Treasury in the areas of competition policy, financial markets policy and international finance and development. James has also worked as a lawyer in the private sector and at the Australian Competition and Consumer Commission.

02 s22(1)(a)(ii) | s22(1)(a)(ii)

s22(1)(a)(ii) [@infrastructure.gov.au](mailto:infrastructure.gov.au)



Stephen Arnott,
Deputy Secretary
Creative Economy and the Arts

Stephen is the Deputy Secretary for Creative Economy and the Arts.

Stephen has more than 20 years' experience in the Australian Public Services in arts, screen, creative industries, communications and technology policy areas.

Stephen was promoted to the Senior Executive Services in 2009. He was awarded a Public Service Medal in 2005 for his work reforming Australia's symphony orchestras. Previously Stephen helped run a small business providing data security services to corporate clients in Sydney. Stephen has a doctorate in French Philosophy from the University of New England where he lectured in both philosophy and psychology for a number of years.

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Maree Bridger,
Chief Operating Officer

Maree is the Chief Operating Officer.

Maree has worked in the Australian Public Service for 17 years across a range of policy, program, regulatory, corporate and service delivery functions and she has held senior roles at Services Australia, the Department of Immigration and Border Protection and the Australian Customs Service.

Prior to joining the Australian Public Service Maree had 17 years in the private sector and held a variety of roles at the Shell Company, Osborne Computers and Austar United Communications. She also spent eight of these years working as a management consultant, with a specific focus on organisational change, strategic planning, maximising competitive advantage and building organisational capability.

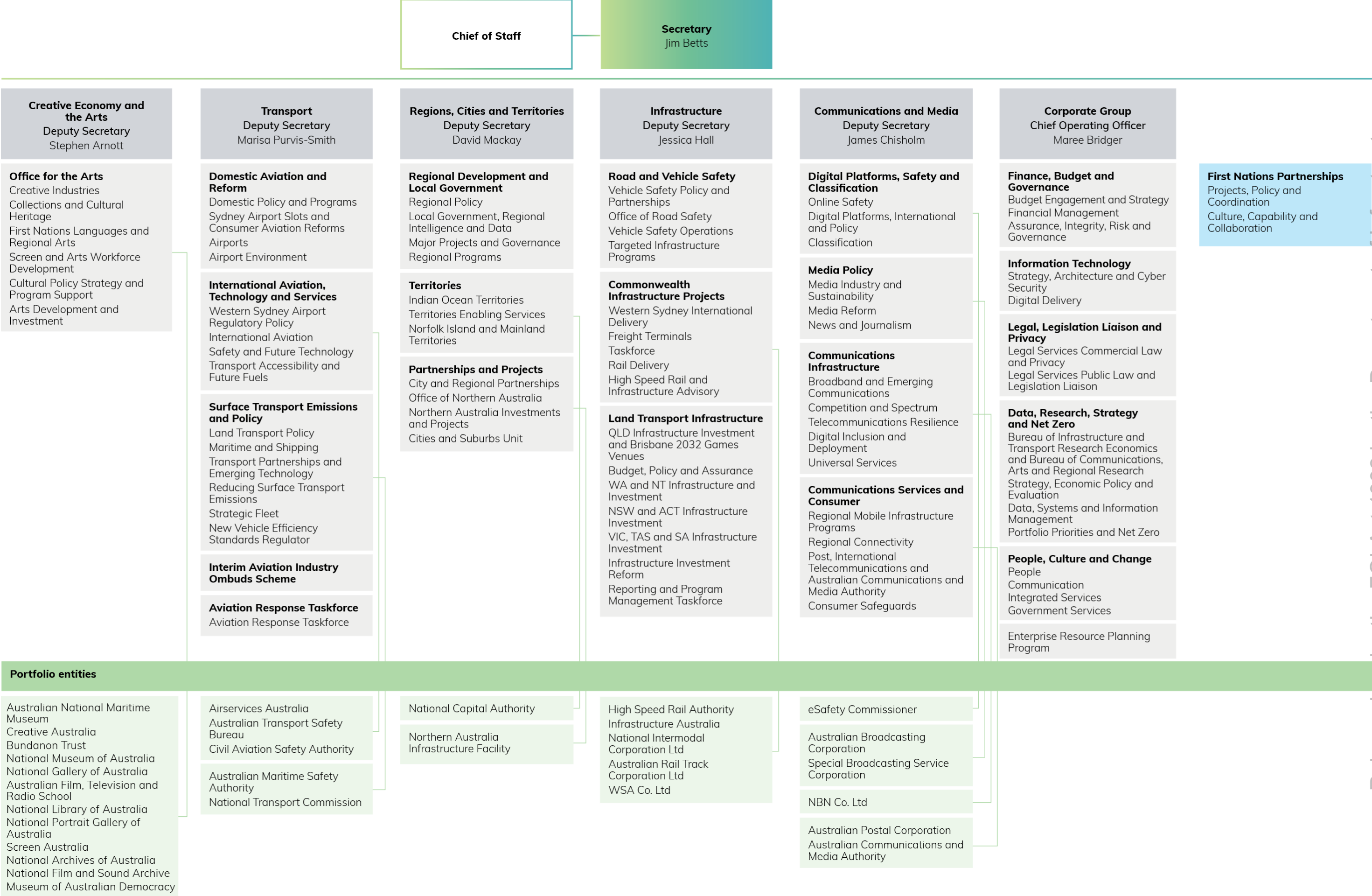
Maree has a Bachelor of Economics from ANU, an Executive MBA from the AGSM at UNSW and is a Certified Practicing Accountant.

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About the department

Department budget

	2025–26 (\$ million)
Total resourcing	16,557
Administered	15,881
Departmental	676
Departmental appropriation	511
Departmental (capital)	16
*Non-operating resourcing (Prior year appropriations, section 74 external revenue, special accounts)	149

*These amounts do not contribute to the department's ordinary operating funding.

Other funding administered by the department

	2025–26 (\$ million)
Administered funding paid to states and territories through the Treasury and National Partnership payments (not included in the total resourcing)	15,150
Funding paid through the department to portfolio entities	2,766

In 2023 the department commissioned independent financial analysis to inform a Functional Review (the Review) of the department, which was completed in 2024. Undertaking the Review was a recommendation of the 2023 capability review of the department by the Australian Public Service Commission.

s47C, s47E(d)

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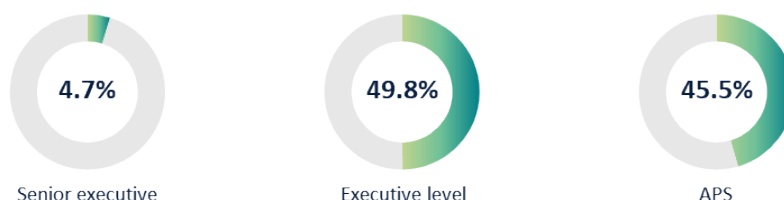
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About the department

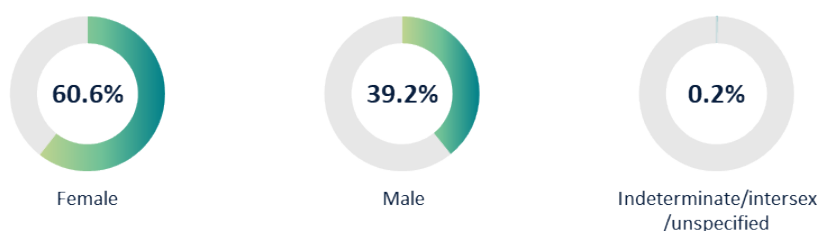
Departmental staff

As at 31 March 2025 the department had a total employee headcount of 2,426 people¹, excluding staff on long-term unpaid leave or temporary transfer to external agencies. Over 78.2 per cent of these staff are located in the ACT, but the department has staff located in all other states and territories as well as internationally.

Staff levels



Department gender split



Ongoing vs non-ongoing



Location of staff



¹ While the above section refers to ASL as a way of aligning staffing data more readily to the department's budget allocation, this data is based on headcount – the actual employees of the department.

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Australian Government

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INCOMING GOVERNMENT BRIEFING 2025

Infrastructure

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Infrastructure

Your portfolio

Programs at a glance
Major program briefs
Portfolio entities
Regulatory functions
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Portfolio legislation

Your priorities

Portfolio situational analysis

Delivering your election commitments

Election commitment briefs

s47C

Early actions and opportunities

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Early opportunities

Appointments

International activities

Early stakeholder engagement

The next three years

Key portfolio issues

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Your portfolio

‘Your portfolio’ volume provides an overview of the administrative, governance and funding arrangements for the portfolio. This includes:

Programs at a glance and major program briefs

The **Programs ‘at a glance’** section lists all programs and summarises funding, and program length. The program funding outlined in this section relates to administered funding and special accounts.

Major program briefs have been prepared for significant programs and provide further information on the programs’ current status and full funding profile as at the Pre-election Economic and Fiscal Outlook 2025.

Portfolio entities

The portfolio encompasses oversight of several entities governed under the *Public Governance, Performance and Accountability Act 2013*. We have summarised the entities within your portfolio, including each entity’s funding profile, and management board.

Regulatory functions

We have provided you with an overview of the major regulatory functions across your portfolio.

We deliver our regulatory functions in line with a Statement of Expectations issued by the Minister, which provides clarity on government policies, objectives and priorities. You have the opportunity to issue a new Ministerial Statement of Expectations for regulators.

Significant ministerial roles

You hold a number of significant positions crucial to advancing domestic and international policy objectives, which are summarised in this section. The department supports your participation as well as the effective operation of these forums.

Portfolio legislation

Included in this section are details of your portfolio’s legislation. The legislation outlined below is current as at 4 May 2025 and may not match the Administrative Arrangements Order (AAO) created on 13 October 2022 (as amended on 29 July 2024).

The AAOs will be updated by the Department of the Prime Minister and Cabinet to align with the swearing in of the Ministry.

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Programs 'at a glance'



Programs 'at a glance'

Program	Total funding over forward estimates 2025–26 to 2028–29 (\$m) ¹ Administered	Program terminating date or 'ongoing'	Major brief prepared	Contact
Outcome 1				
Infrastructure Investment Program (as at PEFO 2025) Funding towards state, territory and local governments for road and rail projects. Note this figure is the total for the whole IIP.	\$53,705.1	Ongoing	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Andrew Bourne, First Assistant Secretary, Land Transport Infrastructure Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Infrastructure Investment Program – Grants to the ARTC Supporting improved resilience, reliability, productivity and safety of the rail freight network.	\$396.9 (The funding is made up of Network Investment Program (\$300m), Digital Train Control Technology (\$94.9m) and Southern Highlands Overtaking Opportunities (\$2.0m))	30 June 2030	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Greg Cox, First Assistant Secretary, Commonwealth Infrastructure Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Infrastructure Investment Program – Inland Rail and Intermodal Terminals Committed \$14.5b to ARTC/IRPL to deliver Inland Rail and further equity to National Intermodal, providing new freight capacity and intermodal connectivity to capital cities and ports across Australia, including connecting Melbourne and Brisbane via regional Victoria, New South Wales and Queensland.	s47(1)(b)	30 June 2032	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Greg Cox, First Assistant Secretary, Commonwealth Infrastructure Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Programs 'at a glance'

Program	Total funding over forward estimates 2025–26 to 2028–29 (\$m) ¹ Administered	Program terminating date or 'ongoing'	Major brief prepared	Contact
High Speed Rail The High Speed Rail Authority was established to oversee a high speed rail network between capital cities and key regional centres along the East Coast of Australia. As the first priority, a business case has been provided to Government investigating delivery between Newcastle and Sydney.	\$430.0 s47C	30 June 2026 <i>(HSRA resources cease without a further decision)</i>	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Greg Cox, First Assistant Secretary, Commonwealth Infrastructure Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Infrastructure Investment Program – Active Transport Fund Funding for the design and construction of new or existing bicycle and walking pathways to encourage the use of active transport.	\$90.0 (Total program funding is \$100.0m)	30 June 2029	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Anita Langford, First Assistant Secretary, Road and Vehicle Safety Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Infrastructure Investment Program – Black Spots Program Funding measures to reduce the risk of crashes at dangerous road locations where crashes are occurring or are at risk of occurring.	\$600.0	Ongoing	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Anita Langford, First Assistant Secretary, Road and Vehicle Safety Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Infrastructure Investment Program – Regional Level Crossing Upgrade Fund Providing funding to improve railway crossing safety in regional areas. An element of the Regional Australia Level Crossing Safety Program.	\$126.2 (Total program funding is \$160m)	30 June 2027	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Anita Langford, First Assistant Secretary, Road and Vehicle Safety Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Infrastructure Investment Program – Roads to Recovery Supporting the construction and maintenance of local road infrastructure assets, facilitating greater accessibility and improving safety, economic and social outcomes.	\$3,750.0	Ongoing	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Anita Langford, First Assistant Secretary, Road and Vehicle Safety Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Infrastructure Investment Program – Safer Local Roads and Infrastructure Program Provides funding for projects to address focus areas linked to current and emerging priorities in road infrastructure needs. The Heavy Vehicle Rest Area Initiative is a specific focus area for the program.	\$990.0	Ongoing	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Anita Langford, First Assistant Secretary, Road and Vehicle Safety Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Programs 'at a glance'

Program	Total funding over forward estimates 2025–26 to 2028–29 (\$m) ¹ Administered	Program terminating date or 'ongoing'	Major brief prepared	Contact
Infrastructure Investment Program – Westconnex Stage 2 In addition to \$1.5 billion in funding to deliver WestConnex in partnership with the NSW Government, a \$2 billion WestConnex Concessional Loan facility was provided to support the delivery of Stage 2. The interest capitalisation period is to end in 2027 (with conditional prepayments), and a hard maturity date of the loan is set for 1 July 2034.	- (The concessional loan is fully drawn)	1 July 2034	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Greg Cox, First Assistant Secretary, Commonwealth Infrastructure Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Outcome 2				
ADR Harmonisation Review Funding to conduct an independent review of current processes for harmonising local and international road vehicle standards, and identifying opportunities to improve harmonisation practices.	\$0.3 (Allocated in 2024–25)	30 June 2025	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Anita Langford, First Assistant Secretary, Road and Vehicle Safety Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Car Safety Ratings Program Supports independent vehicle safety assessments, which provide information for consumers on the level of safety in new and used vehicles.	\$10.0 (Total program funding is \$16.5m)	30 June 2028	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Anita Langford, First Assistant Secretary, Road and Vehicle Safety Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
National Road Safety Action Grants Program Provides funding towards non-infrastructure projects aimed at reducing deaths and serious injuries on Australian roads.	\$21.8 (Total program funding is \$43.7m)	30 June 2027	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Anita Langford, First Assistant Secretary, Road and Vehicle Safety Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
National Road Safety Campaign Funding for the campaign to remind and reinforce safe driving behaviours and the importance of road safety for all drivers.	\$0	15 April 2025	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Anita Langford, First Assistant Secretary, Road and Vehicle Safety Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Programs 'at a glance'

Program	Total funding over forward estimates 2025–26 to 2028–29 (\$m) ¹ Administered	Program terminating date or 'ongoing'	Major brief prepared	Contact
Western Sydney International (Nancy-Bird Walton) Airport (WSI) – delivery and oversight s47(1)(b)	s47(1)(b)	Ongoing	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Greg Cox, First Assistant Secretary, Commonwealth Infrastructure Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Outcome 3				
Brisbane 2032 Olympic and Paralympic Games venue infrastructure program Funding toward new and upgraded venue infrastructure under an Intergovernmental Agreement (noting that the Queensland Government has requested to renegotiate).	\$2,123.6 (Total program funding is \$3,435m)	30 June 2033	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Bill Brummitt, Assistant Secretary, Queensland and Brisbane 2032 Venues Branch; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Local Roads and Community Infrastructure Program Funding to support all Australian councils to deliver priority local road and community infrastructure projects in their region.	\$265.0 (Total program funding is \$3,250m)	30 June 2026	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Anita Langford, First Assistant Secretary, Road and Vehicle Safety Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

¹From 2025–26 to 2028–29. All figures as at March 2025.~~OFFICIAL: SENSITIVE~~

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Major program briefs



Major program briefs

Infrastructure Investment Program

Outcome 1

Description	<p>The Infrastructure Investment Program (IIP) provides Australian Government funding to state, territory and local governments for the delivery of major road and rail projects and smaller projects, such as those delivered under the Roads to Recovery, Black Spots and Safer Local Roads and Infrastructure programs (see briefs included in this section). The IIP is the largest part of the rolling 10-year, ^{s47C} [REDACTED]. Other parts of the pipeline comprise \$12.2 billion for equity and loans, such as for the Western Sydney International Airport, intermodal terminals and Inland Rail, and \$12.9 billion for other grants, such as Financial Assistant Grants (Local Roads component) and Local Roads and Community Infrastructure.</p> <p>To be eligible for funding under the IIP, projects must meet the requirements of the <i>National Land Transport Act 2014</i>. The Federation Funding Agreement Schedule on Land Transport Infrastructure Projects (2024–2029) (FFAS) under the Federal Financial Relations (FFR) framework is the primary payment mechanism to states and territories. Updated FFAS Funding Tables are generally provided to the states and territories at Budget and MYEFO and agreed tables are published on the FFR website.</p>
Status	<p>IIP funding over 10 years from 2025–26 to 2034–35 is \$101.0 billion, comprising \$87.4 billion for major projects and \$13.7 billion for smaller projects (2025 PEFO). As at April 2025, there are 646 active major projects of which 383 are in planning and 263 are under construction. IIP expenditure for 2024–25, as at 21 March 2025, was \$7.0 billion, with the expenditure on track for the 2025–26 Budget estimate for 2024–25 of \$12.6 billion. IIP funding to a state or territory fluctuates over time with their priorities, their capability to deliver projects and commitments to and completion of large projects.</p>
Contact	<p>Andrew Bourne, First Assistant Secretary, Land Transport Infrastructure Division; 02 ^{s22(1)(a)(ii)} [REDACTED] ^{s22(1)(a)(ii)} [REDACTED]</p>

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Major program briefs

Program funding

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Program funding (at PEFO 2025)	13,232	13,435	13,408	13,629

s47B(a)

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Major program briefs

Infrastructure Investment Program – Grants to the Australian Rail Track Corporation (ARTC)

Outcome 1

Description The Australian Government has committed grant funding to a number of ARTC projects to support improved resilience, reliability, productivity and safety of the interstate rail freight network.

Status Funded under the *National Land Transport Act 2014*, the current program of projects commenced in mid-2014 and is scheduled for completion by 30 June 2030. As at 31 March 2025, there are nine ARTC projects being grant funded. Five projects are contracted, with two underway and three nearing finalisation. Four projects under the Network Investment Program have not yet commenced.

Significant projects underway or not yet commenced as at 31 March 2025 are:

Narrabri to Turrawan Line Upgrade

This project commenced in March 2023 and was completed late 2024. The Narrabri to Turrawan Line Upgrade involved the upgrade of 35km of track between the Hunter Valley rail network and the future interface with Inland Rail at Narrabri North. As at 31 March 2025, ARTC has received \$42.7 million of the \$44.7 million committed by the Australian Government. The project completion report is expected to be received shortly, allowing the final milestone payment to be made and closure of the project.

Port Botany Rail Link Duplication

This project commenced in September 2021 and was completed early 2024. The project involved duplicating a 2.9-kilometre section of single line track between Mascot and Port Botany, including the construction of four new and replacement rail bridges. As at 31 March 2025, ARTC has received \$437.0 million of the \$442.0 million committed by the Australian Government.

The project completion report was received in April 2025, allowing the final milestone payment to be made and closure of the project. ^{s47(1)(b)}

[Redacted text block]

Inland Rail Preconstruction Works

This is a \$290.3 million grant-funded project provided as an initial funding commitment for preconstruction works for Inland Rail (in addition to \$14.5 billion in equity funding). These works included draft environmental impact statements, and reference and detailed designs activities.

The project is largely complete, with the only outstanding component being \$2.5 million (of which \$0.5 million is yet to be paid to ARTC) for a noise wall trial made from Australian recycled plastic materials, which has not progressed due to difficulties in identifying a suitable site. The department is working with ARTC to develop a proposal for a way forward.

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Major program briefs

Southern Highlands Overtaking Opportunities project

This project commenced in March 2021 and is scheduled for completion in 2027. The project will provide track and signaling infrastructure at two separate locations at Weraï, near Moss Vale (NSW), and Joppa Junction, south of Goulburn (NSW) to allow freight trains up to 1,800m in length to be overtaken by faster services. As at 2 May 2025, ARTC has received \$39.6 million of the \$41.6 million committed by the Australian Government.

Digital Train Control Technology for ARTC

ARTC has been investing in development of a bespoke Advanced Train Management System. It has paused this work whilst a broader program to achieve interoperability across the national rail network is considered. Pending a national decision being taken by the Infrastructure and Transport Ministers Meeting regarding the policy direction, expected in mid-2025, ARTC grant funding for a digital signalling and train control system has been deferred to 2025–26. As at 31 March 2025, ARTC has received \$175.1 million of the \$270.0 million committed by the Australian Government.

Network Investment Program (NIP)

The grant was awarded to ARTC for this program on 18 February 2025, which will comprise of four projects either partially or wholly funded by the Commonwealth and another five projects being funded by ARTC.

As at 31 March 2025, ARTC has submitted a Project Proposal Report for consideration for \$140 million for culvert upgrades between Tarcoola and Crystal Brook (SA), Tarcoola to Kalgoorlie (WA) and Albury and Sydney (NSW).

ARTC is undertaking feasibility or early scoping work for the following three Australian Government funded projects under the NIP:

- \$100 million for rail replacement between Tarcoola and Kalgoorlie (WA);
- \$150 million for track rehabilitation and operational upgrades between Albury and Sydney (NSW); and
- \$150 million for the Maroona to Portland Line upgrade (Vic).

Australian Government funding for the NIP will be administered over three years, and is currently commencing from 2027–28.

Program funding

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Program funding (at 2025–26 Budget) – administered	94.9	2.0	60.0	240.0

Contact

Greg Cox, First Assistant Secretary, Commonwealth Infrastructure Projects Division;

02 s22(1)(a)(ii) | s22(1)(a)(ii)

~~OFFICIAL: SENSITIVE~~

Infrastructure Investment Program – Inland Rail and Intermodal Terminals

Outcome 1

Description Inland Rail is nationally important infrastructure required to help Australia meet its growing freight task. It will provide essential resilience to the national supply chain as well as vital new capability and capacity to complement existing transport modes to help meet Australia's growing freight task.

The 1,600 kilometre freight and passenger rail line will directly connect Beveridge in Victoria and Kagaru in Queensland and be capable of carrying double stacked trains between intermodal terminals at Beveridge and Ebenezer (proposed) in Queensland, with single stacked operations beyond Ebenezer to Kagaru. The project is being delivered by Inland Rail Pty Ltd (IRPL), a wholly owned subsidiary of the Australian Rail Track Corporation (ARTC).

To fully realise the benefits of Inland Rail, investment is required in a network of independent open-access intermodal precincts to be developed and operated by National Intermodal Corporation (NIC).

Status The Australian Government has committed up to \$14.5 billion in equity plus an additional \$290.3 million in grant funding to deliver Inland Rail. As at 31 March 2025, ARTC has also contributed \$509.1 million towards the cost of the project.

In April 2023, the Australian Government released the findings of the Independent Review of Inland Rail (the Review) and agreed to the 19 recommendations in full or in principle. As at 27 March 2025, 13 of these recommendations have been completed with the remainder in progress. The Review confirmed the proposed service offering and alignment of Inland Rail, recommended intermodal terminals be developed at Beveridge and Ebenezer subject to the outcome of the current business case, and that opportunities for an intermodal terminal at Parkes, in NSW, be investigated.

s47(1)(b)

IRPL is focusing on the completion of the southern section of Inland Rail between Beveridge and Parkes by 2027 and on exploring options for staging the delivery of the remaining sections of the project north of Parkes. This includes undertaking work to gain required environmental planning approvals and to acquire the land required to deliver the project on a 'least regrets' basis, to help provide greater certainty on schedule and cost.

NIC is working to deliver the required network of intermodal precincts, with work under way to deliver a preliminary terminal at Beveridge by late 2026, with a full intermodal precinct by 2028–29. NIC are also working to finalise the business case for the development of an intermodal precinct at Ebenezer, including a land preservation strategy, during 2025 and to finalise a Detailed Business Case for an intermodal terminal at Parkes in mid-2025 to enable a final investment decision.

OFFICIAL: SENSITIVE**Major program briefs**

As sections of Inland Rail are completed, they are integrated into ARTC's national rail network. As at 31 March 2025, two sections have been completed, with twelve sections remaining. Of the sections remaining, two are under construction, three are under contract and in pre-construction phase, and the remaining seven sections north of Narromine are in various stages of the design and approval processes.

To continue the delivery of Inland Rail and supporting intermodal precincts, decisions need to be made in the short to medium term, with the staged completion of IRPL's approved construction works to occur between mid-2026 and late 2027.

The Review identified that the estimated cost to complete Inland Rail had risen from \$16.5 billion in 2020 to more than \$31 billion in 2022 and recommended that this later cost estimation required further independent examination. The department has engaged independent specialists to verify that the scope, design, delivery schedule and cost estimations developed by IRPL for the full delivery of Inland Rail are fit-for-purpose and consistent with industry best practice for cost estimation to provide the Government with more confidence that the project can be completed to an agreed budget and timeframe. This verification process is expected to be completed in Q2 2025.

The Department of Finance has engaged specialists to assist in considering the value created by the completion of Inland Rail and associated intermodal terminals. There is continued engagement between the departments as this work progresses.

The full estimated cost of Inland Rail will not be known until the necessary Federal, state and local council design and planning approval processes are finalised and construction is underway for all remaining sections of the project.

Due to commercial sensitivities, the forward equity profile for Inland Rail and National Intermodal is currently 'not for publication' in publicly facing budget papers. The equity financing profile is reviewed on at least an annual basis as part of the Shareholder Ministers' consideration of ARTC's and National Intermodal's annual Corporate Plan, MYEFO and Budget processes.

Program funding

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Inland Rail equity funding (at 2024–25 MYEFO)	s47(1)(b)			
National Intermodal equity funding (at 2024–25 MYEFO)				

Contact

Greg Cox, First Assistant Secretary, Commonwealth Infrastructure Projects Division;

02 s22(1)(a)(ii) | s22(1)(a)(ii)

OFFICIAL: SENSITIVE

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Major program briefs

High Speed Rail

Outcome 1

Description The High Speed Rail Authority (HSRA) was established as a Corporate Commonwealth Entity to advise the Australian Government on Australia's current and future high speed rail needs. The first priority of HSRA is planning and corridor works for the Newcastle to Sydney section of the high speed rail network, backed by a \$500 million commitment from the Government.

Status The *High Speed Rail Authority Act 2022* established the HSRA in June 2023 to oversee the planning, development and construction of a high speed rail network along the east coast of Australia.

HSRA delivered the Newcastle to Sydney High Speed Rail Business Case to the Government on 16 December 2024, along with the Product Definition Report (PDR). The PDR that builds on previous high speed rail studies to provide a blueprint for a national high speed rail network to connect Brisbane, Sydney, Canberra, Melbourne and regional communities across the east coast of Australia.

The business case provides advice on costs, benefits and a pathway to implement a new high speed rail network between Newcastle and Sydney. The business case recommends further work to refine project design, costs and schedule before a decision is made by the Government on the delivery and construction of the Newcastle to Sydney high speed rail network.

A decision on next steps is required for HSRA to continue development of the project, including consideration of resourcing for HSRA which currently ceases on 30 June 2026. ^{s4}
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While waiting for the Government to consider the business case and decide on next steps, HSRA is using existing funding to conduct pre-development activities, including due diligence for environmental assessments as well as tender and planning documentation.

Program funding

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Program funding (at 2025–26 Budget) – administered	-	-	-	-

Contact Greg Cox, First Assistant Secretary, Commonwealth Infrastructure Projects Division;
02 ^{s22(1)(a)(ii)} | ^{s22(1)(a)(ii)}

OFFICIAL: SENSITIVE

OFFICIAL: SENSITIVE

Major program briefs

Infrastructure Investment Program – Active Transport Fund**Outcome 1**

Description The Active Transport Fund provides funding for the design and construction of new or existing bicycle and walking pathways to encourage the use of active transport in Australian communities.

Status The \$100 million program launched on 31 October 2024 and will run for five years from 2024–25 to 2028–29.

Applications closed on 13 January 2025, with a total of 438 applications received, of which 364 were eligible for funding. 81 projects were approved by the responsible Minister. Applications were open to all state and territory governments and Local Government Authorities.

As at 28 March 2025, of the 81 projects: 79 have executed Funding Offers and 29 inception meetings have been held. The final two Funding Offers could not be executed while in caretaker. The department will seek confirmation from the responsible Minister prior to finalising the remaining funding offers.

All projects with executed Funding Offers are in planning.

Program funding

- \$10 million is allocated in 2024–25

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Program funding (at 2025–26 Budget) – administered	15.0	25.0	25.0	25.0

Contact Anita Langford, First Assistant Secretary, Road and Vehicle Safety Division;
02 s22(1)(a)(ii) | s22(1)(a)(ii)

OFFICIAL: SENSITIVE

OFFICIAL: SENSITIVE

Major program briefs

Infrastructure Investment Program – Black Spots Program**Outcome 1**

Description The Black Spots Program improves road safety and helps prevent serious injuries and deaths on Australian roads. Black Spots projects target dangerous road locations where crashes are occurring or are at risk of occurring. Anyone can nominate a Black Spot, including individuals, community groups, local councils or state and territory governments.

Black Spots Consultative Panels in each state and territory assess the nominations and recommend which projects progress to the department for checking and approval on an annual basis. The responsible Minister approves projects, with annual funding allocated to each state and territory.

Status The Black Spots Program commenced in 1996 and is an ongoing program with \$150 million committed annually from 2025–26.

As at 31 March 2025, 1,259 projects have been approved since 2021–22. Of these, 589 have been completed, 187 are in progress, 445 have not commenced and 38 have been withdrawn.

Four states (Vic, Tas, Qld and WA) have had their Black Spots projects for 2025–26 approved. SA, NSW, the ACT and NT are yet to hold the Consultative Panels meetings to finalise their list of nominations for 2025–26.

Program funding

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Program funding (at 2025–26 Budget) – administered	150	150	150	150

Contact Anita Langford, First Assistant Secretary, Road and Vehicle Safety Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

OFFICIAL: SENSITIVE

OFFICIAL: SENSITIVE

Major program briefs

Infrastructure Investment Program – Regional Level Crossing Upgrade Fund

Outcome 1

- Description** The Regional Level Crossing Upgrade Fund (the Fund) is an element of the \$180 million Regional Australia Level Crossing Safety Program. The Fund supports infrastructure investment in low cost upgrades to level crossings such as signage, boom gates, flashing lights and rumble strips to alert motorists and pedestrians approaching regional railway crossings.
- Status** \$160 million has been committed to the Fund over four years from 2023–24 to 2026–27. As at 31 March 2025, two funding rounds have been approved.
- Round 1 closed on 27 September 2023 with \$46.3 million approved for 48 projects across NSW, SA, Vic and WA. Three projects have been completed, 41 are in progress and four have not started.
- Round 2 closed on 27 September 2024 with \$52.3 million approved for 104 projects across the NT, Qld, WA and Vic. Milestone and reporting schedules are currently being finalised.
- Tas and SA requested an extension to apply under Round 2 and are expected to submit applications shortly.
- The Fund guidelines state that a review of unspent funds will be undertaken in 2025 following Round 2. This will commence once all Round 2 applications have been approved and the amount of uncommitted funds is known.

Program funding

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Program funding (at 2025–26 Budget) – administered	67.6	58.6	-	-

- Contact** Anita Langford, First Assistant Secretary; Road and Vehicle Safety Division
02 s22(1)(a)(ii) | s22(1)(a)(ii)

OFFICIAL: SENSITIVE

OFFICIAL: SENSITIVE

Major program briefs

Infrastructure Investment Program – Roads to Recovery**Outcome 1**

- Description** The Roads to Recovery (RTR) Program provides direct funding for the delivery of priority local road repair, construction and maintenance projects.
- There are 551 organisations that receive funding. Every local government area nationally, including unincorporated areas, Norfolk Island and the Indian Ocean Territories, and states and territories have access to a share of RTR Program funding to schedule and deliver projects that target the needs of the local community and deliver results quickly.
- Status** RTR commenced in 2000–01 and is an ongoing program authorised by Part 8 of the *National Land Transport Act 2014*. The program operates on a five-year funding period.
- A new funding period commenced on 1 July 2024 with a total program budget of \$4.4 billion.
- Since 1 July 2024, more than 2,700 projects have been approved. Of the approved projects to be delivered under the RTR Program:
- 65 per cent of projects will contribute to ‘Achievement of asset maintenance strategy’;
 - 22 per cent of projects are contributing directly to ‘Road Safety’;
 - 6 per cent of projects contribute toward ‘Improved access for heavy vehicles’; and
 - 7 per cent of projects will deliver other benefits.

Program funding

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Program funding (at 2025–26 Budget) – administered	822	955	990	983

Contact Anita Langford, First Assistant Secretary, Road and Vehicle Safety Division;
02 s22(1)(a)(ii) | s22(1)(a)(ii)

OFFICIAL: SENSITIVE

Infrastructure Investment Program – Safer Local Roads and Infrastructure Program

Outcome 1

Description	<p>The Safer Local Roads and Infrastructure Program (the Program) provides at least \$200 million in funding annually for projects to address current and emerging priorities in road infrastructure needs. Focus areas include: road safety, productivity, bridge renewal, road resilience, sustainability, and heavy vehicle rest areas.</p>
Status	<p>The Program is application-based and merit-assessed and open all year for applications. State, territory and local governments can apply for funding.</p> <p>The Program commenced on 1 July 2024, consolidating the former Bridges Renewal (BRP) and Heavy Vehicle Safety and Productivity (HVSPP) programs. Projects yet to commence or still under construction under BRP and HVSPP continue to be delivered under the Program.</p> <p>The Heavy Vehicle Rest Area (HVRA) initiative sits under the Program. It provides \$140 million over 10 years to 2031–32, to support the construction of new, and upgrade of existing, heavy vehicle rest areas.</p> <p>A HVRA Steering Committee was established in 2023 to provide the road transport industry and drivers a voice in the design of the initiative, and provide advice on the strategic need of projects during the assessment of submissions. It is scheduled to conclude on 30 June 2025. The Steering Committee is chaired by Senator Glenn Sterle and comprises five truck drivers and four industry representatives.</p> <p>Under the Program:</p> <ul style="list-style-type: none"> • Tranche 1 closed on 30 September 2024. 29 projects were approved for \$70.9 million in Australian Government funding. These projects are all in planning. • Tranche 2 closed on 31 January 2025. 167 applications were received with eligibility checking and assessments underway. • Tranche 3 is open and currently due to close on 31 May 2025. <p>Under the former BRP and HVSPP programs there are currently 75 projects in planning and 87 under construction.</p> <p>Under the HVRA initiative, 21 projects have been approved for \$36.3 million in Australian Government funding. These projects are in planning with the first project expected to commence early-mid 2025.</p>

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Major program briefs

Program funding**Safer Local Roads and Infrastructure Program**

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Program funding (at 2025–26 Budget) – administered	310	250	215	215

Within the **Safer Local Roads and Infrastructure Program** funding, the following is quarantined for the **Heavy Vehicle Rest Area Initiative**.

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Initiative funding (at 2025–26 Budget) – administered	22.5	22.5	22.5	17.5

Contact Anita Langford, First Assistant Secretary, Road and Vehicle Safety Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

Released under the FOI Act 1982 by the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts

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Major program briefs

Western Sydney International (Nancy-Bird Walton) Airport (WSI) – delivery and oversight

Outcome 2

Description	Western Sydney International (Nancy-Bird Walton) Airport (WSI) is scheduled to commence operations as a single runway airport by late 2026. From commencement, WSI will operate on a 24/7 curfew free basis with international and domestic passenger flights as well as freight services. The airport will meet Sydney's growing aviation needs and is being constructed to accommodate 10 million annual air passengers.
Status	As at 22 March 2025, WSI is 96.2 per cent complete and the airport is on track to commence operations by late 2026.

In the 2017–18 Budget, the former Government committed up to \$5.3 billion in equity to WSA Co Limited (WSA) to develop WSI. Since then, additional equity has been committed to self-developing a fuel farm; the Sydney Metro—Western Sydney Airport rail integration project; construction of facilities to support border services and law enforcement operations at WSI; and support for completion of Stage One of WSI.

The total equity and forward profile is currently 'not for publication (nfp)' due to commercial sensitivities.

Additional funding has also been provided to the Australian Federal Police, the Department of Home Affairs (including the Australian Border Force) as well as the Department of Agriculture, Fisheries and Forestry. Through this, the Government is supporting the development of WSI to facilitate the safe and efficient movement of both passengers and cargo, as well as investment in the aviation transport security and policing capabilities to enable WSI to operate as an international airport.

Program funding

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Program funding (at 2025–26 Budget) – administered	s47(1)(b)			

Contact	Greg Cox, First Assistant Secretary, Commonwealth Infrastructure Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
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Major program briefs

Brisbane 2032 Olympic and Paralympic Games venue infrastructure program

Outcome 3

Description	Funding toward new and upgraded venue infrastructure under an Intergovernmental Agreement (IGA) to support the Games.
Status	<p>The current IGA was signed in February 2023 and includes up to \$2.5 billion for Brisbane Arena and up to \$935 million for 15 venues under the Minor Venues Program (MVP). The IGA outlines the Australian Government's role in broader governance of the Games, and assurance mechanisms to protect the venues investment.</p> <p>The Queensland Government has requested that the IGA be renegotiated following its release of a new Games Delivery Plan. This proposed renegotiation, if agreed, will subsume the biennial Review of the IGA due in 2025.</p> <p>The Australian Government is investing over \$12.4 billion in Games-related transport infrastructure (with further requests likely). These projects are funded under the Federation Funding Agreement for Land Transport Infrastructure Projects (2024–2029).</p> <p>The Australian Government will provide a range of operational services (e.g. security, visas, quarantine) to support the Games. Coordination of these services and governance roles associated with the Brisbane 2032 Organising Committee are managed by the Sport portfolio.</p>

Program funding

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Program funding (at 2025–26 Budget) – administered	215.1	288.4	618.0	1,002.1

Contact	Bill Brummitt, Assistant Secretary, Queensland and Brisbane 2032 Venues; 02 s22(1)(a)(ii) s22(1)(a)(ii)
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OFFICIAL: SENSITIVE

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Major program briefs

Local Roads and Community Infrastructure Program**Outcome 3**

Description The Local Roads and Community Infrastructure (LRCI) Program is a non-ongoing program providing direct funding for the delivery of priority local road and community infrastructure projects.

The LRCI Program started in July 2020 as a temporary stimulus measure as part of the wider economic response to COVID-19. LRCI is authorised under section 32B of the *Financial Framework (Supplementary Powers) Act 1997* and listed in Schedule 1AB to the *Financial Framework (Supplementary Powers) Regulations 1997*.

There are over 550 organisations that receive funding, including councils and state government departments. Every local government area nationally, including unincorporated areas, Norfolk Island and the Indian Ocean Territories, has access to a share of funding.

Status The program is scheduled to terminate in 2025–26 and was implemented in four individual funding phases with a total budget of \$3.25 billion.

Since 1 July 2020, 12,597 projects have been approved and \$2.7 billion (of \$3.25 billion) has been paid to funding recipients. Each funding phase operates under Grant Opportunity Guidelines which determine the conditions that apply to payments made under the program.

Projects for all LRCI funding phases are required to be completed by 30 June 2025. As at 25 March 2025:

- 429 of 550 funding recipients have completed all LRCI Phase 1 projects;
- 407 of 550 funding recipients have completed all LRCI Phase 2 projects;
- 270 of 550 funding recipients have completed all LRCI Phase 3 projects; and
- 25 of 550 funding recipients have completed all LRCI Phase 4 projects.

Program funding

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Program funding (at 2025–26 Budget) – administered	265	-	-	-

Contact Anita Langford, First Assistant Secretary, Road and Vehicle Safety Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

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Portfolio entities



Portfolio entities

Infrastructure and Transport Portfolio

Non-corporate Commonwealth entity	Australian Transport Safety Bureau		
Corporate Commonwealth entity	Airservices Australia	Australian Maritime Safety Authority	Civil Aviation Safety Authority
	Infrastructure Australia	National Transport Commission	High Speed Rail Authority
Commonwealth company	National Intermodal Company Ltd	WSA Co Ltd	Australian Rail Track Corporation Limited

High Speed Rail Authority (HSRA)

Description

The High Speed Rail Authority (HSRA) provides independent advice on the policy and standards of High Speed Rail (HSR) and develops the necessary plans and requirements to construct an HSR network with the consent and collaboration of relevant states and territories.

The HSRA is a corporate Commonwealth entity established by the *High Speed Rail Authority Act 2022* (the HSRA Act).

Your role and responsibilities

Under the HSRA Act, you:

- have the exclusive power to appoint a person to be a Director on the HSRA Board, including acting appointments, terminations and other administrative matters;
- may give general directions to HSRA about the performance of its functions;
- may request that the Chair convene a Board meeting;
- must cause a review of the operation of the HSRA Act and the rules at least once every 10 years; and
- may make rules prescribing matters under the HSRA Act.

The Board will consult with you:

- prior to appointing a CEO; and
- in preparing or varying a corporate plan.

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Portfolio entities

As the responsible Minister, you may outline the Australian Government's expectations and requirements of the HSRA through governance documents, such as a Statement of Expectations (SoE). The HSRA Board is expected to respond with a Statement of Intent (Sol), outlining how the HSRA plans to deliver on set expectations.

The current SoE and Sol have been in place since July and August 2023 respectively. These focus on HSRA's establishment and early priorities including advice regarding a new high speed rail connection between Newcastle and Sydney. The SoE requires updating to reflect the Government's expectations for the next steps in the delivery of a high speed rail network.

Board members and leadership

Name: High Speed Rail Authority

Type: Corporate Commonwealth entity

Description: The Board decides the strategies and policies to be followed by HSRA and ensures the proper, efficient and effective performance of HSRA's functions.

Member's name	Position	Current term expiry date
Ms Jill Rossouw	Chair	12 June 2026
Mr Ian Hunt	Member	12 June 2026
Ms Gillian Brown	Member	12 June 2026
Ms Dyan Perry OBE	Member	12 June 2026
Mr Neil Scales OBE	Member	12 June 2026
Mr Tim Parker	Chief Executive Officer	14 January 2028

Funding profile

As at 2025–26 Budget	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Revenue from Government	7.6	-	-	-
Other Revenue	0.7	-	-	-
Total Revenue	8.3	-	-	-
Average Staffing Level	28	-	-	-

Government decisions on next steps for high speed rail will need to consider resourcing profile for the HSRA. This includes the allocation of remaining \$430 million funded through the Infrastructure Investment Program for planning, corridor acquisition and early works for the Newcastle to Sydney high speed rail.

Contacts

Department contact: Greg Cox, First Assistant Secretary; Commonwealth Infrastructure Projects Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

Portfolio entity contact: Jill Rossouw, HSRA Chair, s22(1)(a)(ii) and Tim Parker, CEO, s22(1)(a)(ii)

~~OFFICIAL: SENSITIVE~~

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Portfolio entities

Australian Rail Track Corporation Limited

Description

The Australian Rail Track Corporation Limited (ARTC) is a Government Business Enterprise established in 1998 after the Commonwealth and State Governments agreed to the formation of a 'one-stop shop' for all rail operators seeking access to the national interstate rail network. ARTC manages and operates over 8,500km of (primarily) standard and dual gauge rail infrastructure across mainland Australia, spanning five states: South Australia, Victoria, Western Australia, Queensland and New South Wales. ARTC also manages the Hunter Valley coal rail network.

In January 2025 a revised Statement of Expectations (SoE) was issued to ARTC, following the formal transfer of the delivery of the Inland Rail project to Inland Rail Pty Ltd (IRPL), a wholly owned subsidiary of ARTC (see separate Inland Rail Pty Ltd brief below for further information).

Your role and responsibilities

The Commonwealth is the sole shareholder of ARTC. You and the Minister for Finance are joint Shareholder Ministers for ARTC as representatives of the Commonwealth. Your role encompasses oversight of ARTC, including its accountability, transparency, sustainability, governance arrangements and financial and operational performance to facilitate best practice governance.

ARTC is subject to the *Corporations Act 2001* and, as a wholly owned Commonwealth company, to the governance and reporting requirements outlined in the *Public Governance, Performance and Accountability Act 2013* (PGPA Act).

s47(1)(b)



Under the ARTC Constitution:

- You, with the Minister for Finance, as Shareholder Ministers, have the exclusive power to appoint a person to be a Director on the ARTC Board, in accordance with article 10.3(a).
- The Directors, subject to the approval of Shareholder Ministers, may appoint a Chief Executive Officer, in accordance with article 13(a).

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Portfolio entities

Board members and leadership

Name: Australian Rail Track Corporation (ARTC) Board

Type: Commonwealth Company

Description: The ARTC Board is responsible for management of ARTC.

Member's name	Position	Current term expiry date
Mr Peter Duncan AM	Chair and Non-Executive Director	30 January 2026
Mr Wayne Johnson	Chief Executive Officer and Managing Director	12 December 2028
Dr Collette Burke	Non-Executive Director	29 January 2026
Mr Michael Carter	Non-Executive Director	16 March 2028
Ms Janet Finlay	Non-Executive Director	16 March 2028
Mr Ingilby Dickson	Non-Executive Director	29 March 2028
Ms Jill Rossouw	Non-Executive Director	29 March 2028
Dr Marlene Kanga AO	Non-Executive Director	29 March 2027

Funding profile

s47(1)(b)

* Revenue forecasts are commercial sensitive.

As of 30 June 2024, ARTC had 1,981 employees.

Contacts

Department contact: Greg Cox, First Assistant Secretary, Commonwealth Infrastructure Projects Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

Portfolio entity contact: Peter Duncan, ARTC Chair; s22(1)(a)(ii) and Wayne Johnson, CEO & Managing Director; s22(1)(a)(ii)

~~OFFICIAL: SENSITIVE~~

Inland Rail Pty Ltd (IRPL)

Description

Inland Rail Pty Ltd (IRPL) is a wholly-owned subsidiary of Australian Rail Track Corporation (ARTC), which was established in July 2023 to support the restructure and separation of the day-to-day governance and delivery arrangements of ARTC and the Inland Rail project.

IRPL formally took on responsibility for the day-to-day delivery of the Inland Rail project in May 2024, in line with the Australian Government's response to the Independent Review of the Delivery of Inland Rail conducted by Dr Kerry Schott AO in 2022. IRPL is delivering the Inland Rail project on behalf of the Government.

Your role and responsibilities

As joint Shareholder Ministers of ARTC, you and the Minister for Finance also have oversight for IRPL as a wholly owned subsidiary of ARTC. Your role encompasses oversight of IRPL, including its accountability, transparency, sustainability, governance arrangements and performance with regards to the delivery of the Inland Rail project.

IRPL is subject to the *Corporations Act 2001*. ARTC is required to include details of its wholly owned subsidiary, IRPL, in its governance and reporting requirements outlined in the *Public Governance, Performance and Accountability Act 2013* (PGPA Act).

s47(1)(b)



Under the IRPL Constitution:

- ARTC, subject to approval by Shareholder Ministers (you and the Minister for Finance), may appoint a person to be a Director on the IRPL Board, in accordance with article 9.3(a) and 9.4(a).
- The Directors, subject to the approval of Shareholder Ministers, may appoint a Chief Executive Officer, in accordance with article 12(a).

OFFICIAL: SENSITIVE

Portfolio entities

Board members and leadership**Name:** Inland Rail Pty Ltd**Type:** Commonwealth Company - Subsidiary**Description:** The Board is responsible for management of Inland Rail Pty Ltd.

Member's name	Position	Current term expiry date
Mr Robert Rust	Chair and Non-Executive Director	2 July 2027
Ms Louise Thurgood	Deputy Chair and Non-Executive Director	29 June 2026
Ms Vivienne King	Non-Executive Director	5 July 2027
Mr James Cain	Non-Executive Director	9 July 2026
Ms Erin Flaherty	Non-Executive Director	3 May 2026
Mr Peter Duncan AM	Non-Executive Director	Mr Duncan's term concludes at the end of his term as ARTC Chair (which is currently 30 January 2026)
Mr Nick Miller	Chief Executive Officer	18 December 2028

Funding profile

s47(1)(b)

Equity for the delivery of Inland Rail is provided to ARTC. Due to commercial sensitivities, the forward equity profile for Inland Rail is currently 'not for publication' in publicly facing budget papers.

As of 30 June 2024, IRPL had 393 employees.

Contacts

Department contact: Greg Cox, First Assistant Secretary; Commonwealth Infrastructure Projects Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

Portfolio entity contact: Robert Rust, IRPL Chair; s22(1)(a)(ii) and Nick Miller, IRPL CEO; s22(1)(a)(ii)

OFFICIAL: SENSITIVE

Infrastructure Australia

Description

Infrastructure Australia (IA) is a corporate Commonwealth entity established by the *Infrastructure Australia Act 2008* (IA Act). IA is the Australian Government's independent adviser on nationally significant infrastructure investment planning and project prioritisation, and must have regard to the policies of the Government in relation to infrastructure. Its functions include conducting audits of nationally significant infrastructure, evaluating nationally significant infrastructure proposals, and developing the Infrastructure Priority List and other reports, including annual Market Capacity reports.

IA is subject to the *Public Governance, Performance and Accountability Act 2013*, and is overseen by three Commissioners, including a Chief Commissioner. The Commissioners provide infrastructure sector expertise and strategic management to IA. A Chief Executive Officer is responsible for day-to-day management.

Your role and responsibilities

Under the IA Act, you as the Minister:

- have the exclusive power to appoint the Commissioners, including the Chief Commissioner, in accordance with subsection 8(1);
- may give written directions to IA about the performance of its functions (section 6). Any directions must be of a general nature only and you must not give directions about the content of any audit, list, evaluation, plan or advice to be provided by IA; and
- may delegate some of your powers (other than powers or functions under section 6, 8 or 18) to the Secretary of the department or an SES employee or acting SES employee in the department.

As the responsible Minister, you may also outline the Government's expectations of IA through governance documents, such as a Statement of Expectations (SoE). The Commissioners would be expected to respond with a Statement of Intent outlining how IA plans to deliver on set expectations. You may update the SoE when circumstances change and to reflect the Government's expectations of the time.

The current SoE, issued in May 2024, advised an Advisory Council would be established by the Government to provide expert advice to the Commissioners. This process has been deferred to allow consultation with the new Commissioners. The Advisory Council is not provided in the legislation and there is no statutory timeframe or requirement for its establishment.

OFFICIAL: SENSITIVE

Portfolio entities

Board members and leadership

Name: Infrastructure Australia

Type: Corporate Commonwealth entity

Description: The IA Commissioners decide the objectives, strategies and policies to be followed by IA and ensure the performance of IA's functions and any other functions conferred by the IA Act.

Member's name	Position	Current term expiry date
Mr Tim Reardon	Chief Commissioner	30 September 2029
Dr Gillian Miles	Commissioner	7 October 2029
Ms Clare Gardiner-Barnes	Commissioner	14 July 2029
Mr Adam Copp	Chief Executive Officer	31 July 2026

Note: The CEO of IA is not a member of the Management Board but reports to the Commissioners.

Funding profile

As at 2025–26 Budget	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Revenue from Government	13.4	13.6	13.8	13.8
Other Revenue	0.5	0.5	0.5	0.5
Total Revenue	13.9	14.1	14.2	14.2
Average Staffing Level	41	-	-	-

Contacts

Department contact: Greg Cox, First Assistant Secretary, Commonwealth Infrastructure Projects Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

Portfolio entity contacts: Tim Reardon, Chief Commissioner; s22(1)(a)(ii) and Adam Copp, CEO; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

OFFICIAL: SENSITIVE

National Intermodal Corporation Limited

Description

National Intermodal Corporation Limited (NIC) is a Government Business Enterprise established to assist with the delivery of a network of intermodal terminals, including those to support Inland Rail. NIC plays an important role in the delivery of a network of genuine, independent open access terminals, driving efficiency and competition in the freight network and boosting national productivity.

NIC is an unlisted public company limited by shares incorporated under the *Corporations Act 2001* (Corporations Act) and a Commonwealth Company for the purposes of the *Public Governance, Performance and Accountability Act 2013* (PGPA Act). NIC has a Funding Agreement with the Commonwealth, which formalises the intention of the Commonwealth to provide equity funding to the company in order for it to meet its approved objectives.

NIC's current remit includes:

- a partial ownership and operational role in the Moorebank Intermodal Terminal Precinct in NSW;
- the development of the Beveridge Intermodal Freight Terminal at Beveridge in Victoria;
- the development of a final business case for an intermodal terminal at Parkes, NSW;
- the development of a land preservation strategy and final business case for an intermodal terminal at Ebenezer, Queensland; and
- the development of a feasibility study for a series of regional logistics hubs in the Northern Territory.

Your role and responsibilities

The Commonwealth is the sole shareholder of NIC. You and the Minister for Finance are joint Shareholder Ministers for NIC as representatives of the Commonwealth. Your role encompasses oversight of NIC, including its accountability, transparency, sustainability, governance arrangements and financial and operational performance to facilitate best practice governance.

Shareholder Ministers appoint board members in consultation with the Prime Minister, seeking their, or at their discretion the Cabinet's, approval of the proposed appointment.

s47(1)(b)

OFFICIAL: SENSITIVE

Portfolio entities

Board members and leadership

Name: NIC

Type: Commonwealth Company

Description: The Board is responsible for management of NIC.

Member's name	Position	Current term expiry date
Ms Erin Flaherty	Chair and Non-Executive Director	3 May 2026
Mr Michael Carter	Deputy Chair and Non-Executive Director	16 March 2028
Mr Ron Koehler	Non-Executive Director	15 June 2026
Mr Michael Byrne AM	Non-Executive Director	30 March 2028
Ms Janice van Reyk	Non-Executive Director	30 March 2028
Ms Merren McArthur	Non-Executive Director	25 July 2027
Mr Scott McKay	Non-Executive Director	25 July 2027
Mr James Baulderstone	Chief Executive Officer	30 June 2030

Funding profile

As at 2024–25 Budget	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Equity from Government	s47(1)(b)			
Other Revenue				
Total Revenue				
s47(1)(b)				
Revenue forecasts are commercial sensitive. s47(1)(b)				

As at 30 June 2024, National Intermodal had 62 employees.

Contacts

Department contact: Greg Cox, First Assistant Secretary; Commonwealth Infrastructure Projects Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

Portfolio entity contact: Erin Flaherty, NIC Chair; s22(1)(a)(ii) and James Baulderstone, NIC CEO; s22(1)(a)(ii)

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WSA Co Limited

Description

WSA Co Limited (WSA) is a Government Business Enterprise established by the Australian Government to develop and operate Western Sydney International (Nancy-Bird Walton) Airport (WSI) at Badgery's Creek.

WSA is an unlisted public company limited by shares incorporated under the *Corporations Act 2001* (Corporations Act) and a Commonwealth Company for the purposes of the *Public Governance, Performance and Accountability Act 2013* (PGPA Act).

Your role and responsibilities

The Commonwealth is the sole shareholder of WSA. You and the Minister for Finance are joint Shareholder Ministers as representatives of the Commonwealth. WSA is required to adhere to the Corporations Act and, as a wholly-owned Commonwealth Company, to the governance and reporting requirements outlined in the PGPA Act. The PGPA Act outlines that the WSA Board has a duty to keep Shareholder Ministers informed of WSA's activities, which complement and extend beyond Directors' duties outlined in the Corporations Act.

s47(1)(b)



Under the WSA Co Limited Constitution:

- You, with the Minister for Finance, as Shareholder Ministers, have the exclusive power to appoint a person to be a Director on the WSA Board, in accordance with rule 6.4.2 of the constitution.
- The Directors, subject to the approval of Shareholder Ministers, may appoint a Chief Executive Officer, in accordance with rule 13.1.1.

OFFICIAL: SENSITIVE

Portfolio entities

Board members and leadership**Name:** WSA Co Limited**Type:** Commonwealth Company**Description:** The Board is responsible for management of WSA.

Member's name	Position	Current term expiry date
Mr Paul O'Sullivan	Chair and Non-Executive Director	6 August 2025
Mr Michael Mrdak AO	Deputy Chair and Non-Executive Director	22 December 2027
Mr Timothy Eddy	Non-Executive Director	14 December 2026
Ms Anthea Hammon	Non-Executive Director	13 November 2025
Mr Kenneth Kanofski	Non-Executive Director	20 December 2026
Mrs Donna-Maree Vinci	Non-Executive Director	14 December 2026
Ms Amanda McMillan OBE	Non-Executive Director	22 December 2027
Mr Simon Hickey	Chief Executive Officer	14 July 2028

Funding

s47(1)(b)

Contacts

Department contact: Greg Cox, First Assistant Secretary; Commonwealth Infrastructure Projects Division;
02 s22(1)(a)(ii) | s22(1)(a)(ii)

Portfolio entity contact: Simon Hickey, WSA Co Limited CEO; s22(1)(a)(ii)

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Regulatory functions



Regulatory functions

Regulated Function	Key regulatory role	Contact
<i>Outcome 2</i>		
Vehicle safety Regulated under the Road Vehicle Standards legislation	Road vehicle supply <p>The department regulates the first supply of new and used road vehicles to the Australian market under the Road Vehicle Standards legislation.</p> <p>The Minister has limited powers under the legislation. These powers are delegated to officials of the department, except as set out below.</p> <p>Recalls</p> <p>The Minister makes regulatory decisions about issuing compulsory recall notices to suppliers.</p> <p>National Road Vehicle Standards</p> <p>The Minister makes regulatory decisions to determine standards for road vehicles or road vehicle components.</p> <p>In line with a Government commitment made when establishing the legislation, the department expects to commence a review of the legislation in the second half of 2025.</p>	Anita Langford, First Assistant Secretary, Road and Vehicle Safety Division; 02 ^{s22(1)(a)(ii)} ^{s22(1)(a)(ii)}

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Significant ministerial roles

Road Safety Ministers' Meeting

Purpose	The Road Safety Ministers' Meeting (RSMM) is a forum for road safety ministers from each jurisdiction to provide leadership on road safety priorities and facilitate cross-jurisdictional information sharing, cooperation and consistency in the delivery of actions committed to under the <i>National Road Safety Strategy 2021–30</i> and <i>National Road Safety Action Plan 2023–25</i> .
Current status	The forum commenced in May 2023 and met twice per year in 2023 and 2024. Meetings for 2025 have not yet been scheduled. The draft Terms of Reference for RSMM have been considered but not yet agreed by members.
Your role and responsibilities	The Commonwealth chairs the RSMM. Most recently this role has been delegated to a non-Cabinet minister in the portfolio. The Chair may provide a summary of the meeting to you in your role as Chair of the Infrastructure and Transport Ministers' Meeting (ITMM). The Chair may also be invited to attend ITMM meetings to present on road safety.
Resourcing/ funding information	Secretariat for the RSMM is provided by the department.
Contact	Anita Langford, First Assistant Secretary, Road and Vehicle Safety Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

National Construction Industry Forum

Purpose The National Construction Industry Forum (NCIF) is a collaborative platform where government and industry stakeholders discuss and address issues related to the building and construction industry. The NCIF was created to advise the Australian Government on a broad range of matters, including but not limited to: workplace relations; skills and training; safety; productivity; diversity and gender equity; and industry culture.

The NCIF was established as a statutory advisory body under the *Fair Work Act 2009* from 1 July 2023. The *Fair Work Act 2009* requires NCIF to meet at least twice per year. The Minister for Employment and Workplace Relations is the Chair of the NCIF. Membership comprises a range of stakeholders within the industry representing workers, employers (including members with experience in representing contractors and small to medium-sized enterprises in the residential building sector) and government.

At the NCIF, relevant matters can be raised by Australian Government representatives or agreed upon by members. To address these matters, the NCIF delivers evidence-based advice underpinned by member research and stakeholder engagement.

Current status In October 2024, NCIF members agreed to develop a Building and Construction Industry Blueprint (Blueprint). The Blueprint will identify and prioritise the key challenges of the industry and include a staged workplan for the NCIF to consider suitable solutions. The draft Blueprint has been released (www.dewr.gov.au/australian-building-and-construction-industry/resources/draft-blueprint-future). A final version of the Blueprint will be subject to the full agreement and endorsement of the NCIF, and is intended to be a living document that will be regularly reviewed to ensure it remains aligned with the evolving needs of the construction industry.

Your role and responsibilities The *Fair Work Act 2009* requires you as the Infrastructure Minister to be a member of the NCIF, along with the Minister for Employment and Workplace Relations and the Minister for Industry. Other members are appointed by the Minister for Employment and Workplace Relations.

You may raise matters for consideration in relation to the building and construction industry, which the NCIF can provide advice on. You may also review and endorse NCIF products like the Blueprint.

Resourcing/funding information Secretariat for the NCIF is provided by the Department of Employment and Workplace Relations.

Contact Greg Cox, First Assistant Secretary, Commonwealth Infrastructure Projects Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)



Portfolio legislation

Infrastructure

Australian National Railways Commission Sale Act 1997

Purpose	Facilitated the sale and winding down of the Australian National Railways Commission (ANRC). Repealed associated Acts, transferred residual assets/liabilities to the Commonwealth, and ensures railway access for defence-related purposes.
Contact	Greg Cox, First Assistant Secretary, Commonwealth Infrastructure Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

High Speed Rail Authority Act 2022

Purpose	Establishes the High Speed Rail Authority for rail network development and management.
Contact	Greg Cox, First Assistant Secretary, Commonwealth Infrastructure Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Infrastructure Australia Act 2008

Purpose	Establishes Infrastructure Australia (IA) to oversee infrastructure audits, evaluations, and advice.
Contact	Greg Cox, First Assistant Secretary, Commonwealth Infrastructure Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Infrastructure Australia Amendment Act 2014

Purpose	Amends the <i>Infrastructure Australia Act 2008</i> and the <i>Income Tax Assessment Act 1997</i> ; includes transitional provisions.
Contact	Greg Cox, First Assistant Secretary, Commonwealth Infrastructure Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Portfolio legislation

National Land Transport Act 2014

Purpose	The enabling legislation that governs the provision of funding to improve land transport infrastructure in Australia.
Contact	Andrew Bourne, First Assistant Secretary, Land Transport Infrastructure Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Road Charges Legislation Repeal and Amendment Act 2008

Purpose	Repeals and amends law relating to road charges, among other purposes.
Contact	Anita Langford, First Assistant Secretary, Road and Vehicle Safety Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Road Vehicle Standards Act 2018

Purpose	Sets safety, emission, and theft protection standards for imported and locally manufactured vehicles. Establishes the Register of Approved Vehicles (RAV).
Contact	Anita Langford, First Assistant Secretary, Road and Vehicle Safety Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Your priorities

‘Your priorities’ volume starts with a **portfolio situational analysis** and is followed by three sections:

Delivering your election commitments

The **Election commitment briefs** summarise your commitments ^{s47C}

^{s47C}

Early actions and opportunities

To assist with issues requiring your attention over the coming weeks, this section includes advice on:

- **Critical decisions** that require your consideration in your first 30 days in office.
- **Early opportunities** for decisions, announcements, media and events within your first six weeks in office.
- **Early stakeholder engagement** to support you in targeting your early engagement with key industry and community groups.

To assist with your longer-term planning, this section also includes:

- **Appointments** – a list of current vacancies and vacancies arising before the end of the year across your portfolio which will require your attention.
- **International activities** – information on the international body memberships and events relevant to your portfolio which you may like to attend during the next 12 months.

The next three years

The section provides advice on **key portfolio issues** that we consider will inform this term of office.

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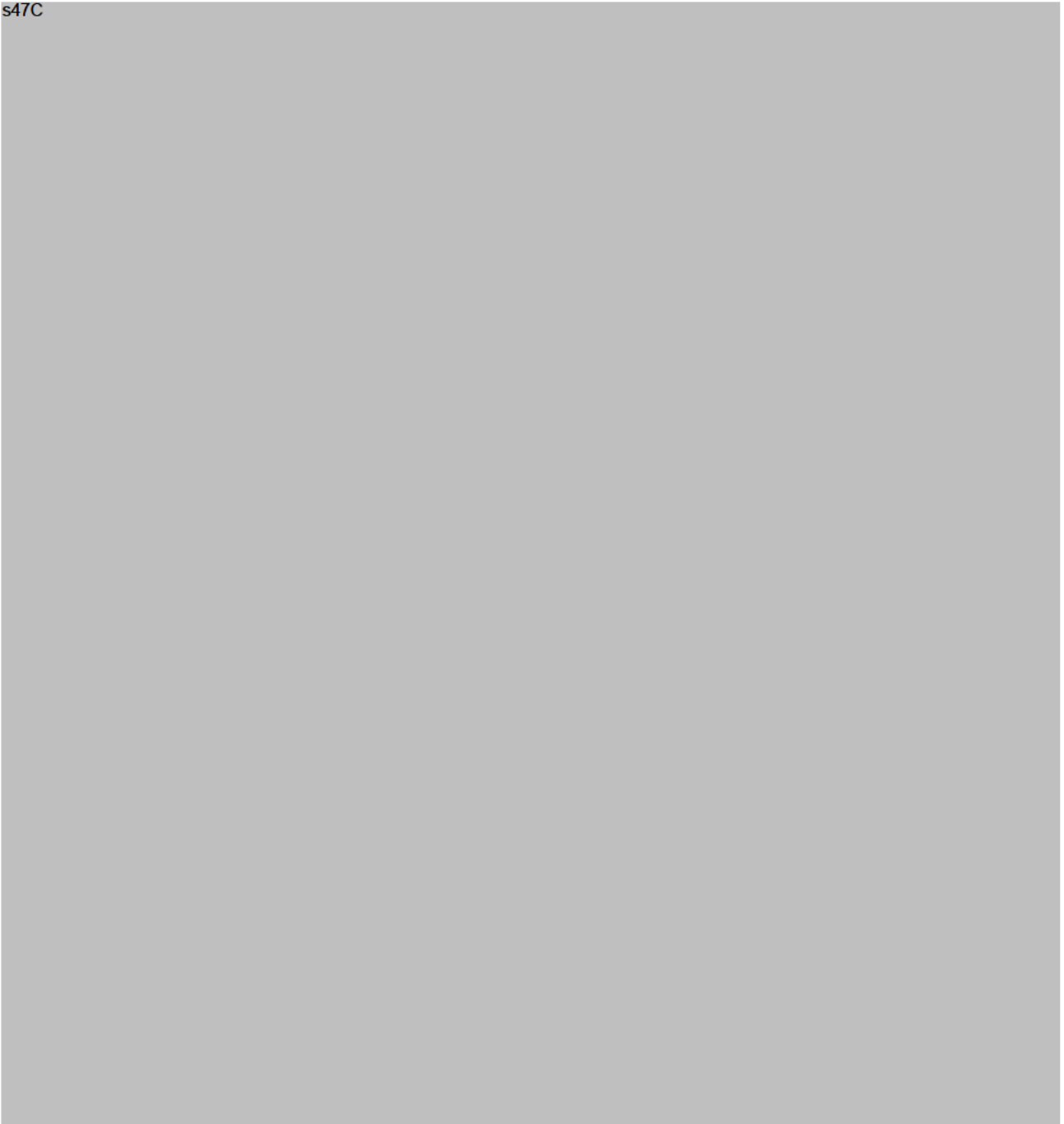
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Infrastructure Portfolio Situational Analysis



Infrastructure Portfolio Situational Analysis

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Infrastructure Portfolio Situational Analysis

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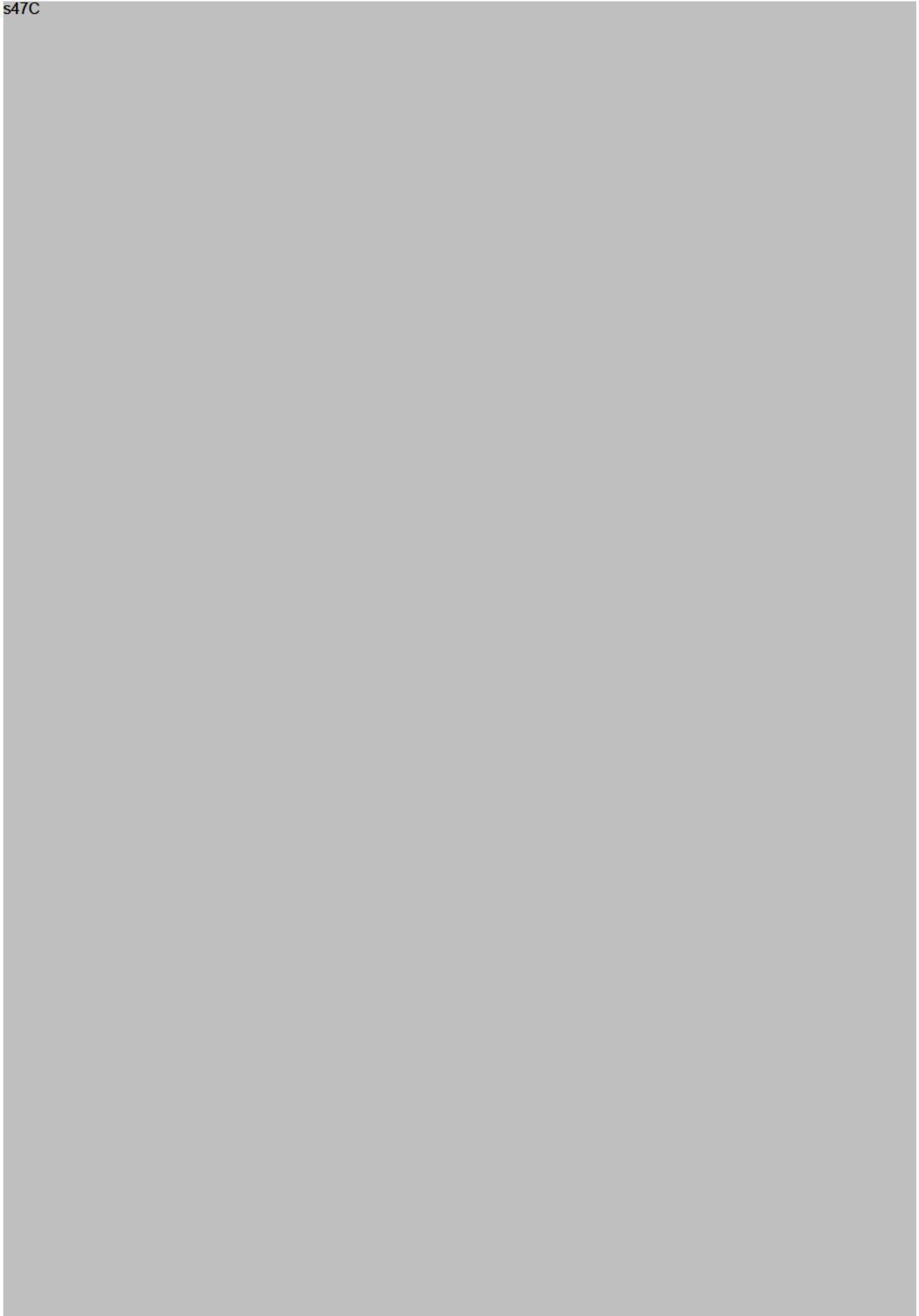
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Infrastructure Portfolio Situational Analysis

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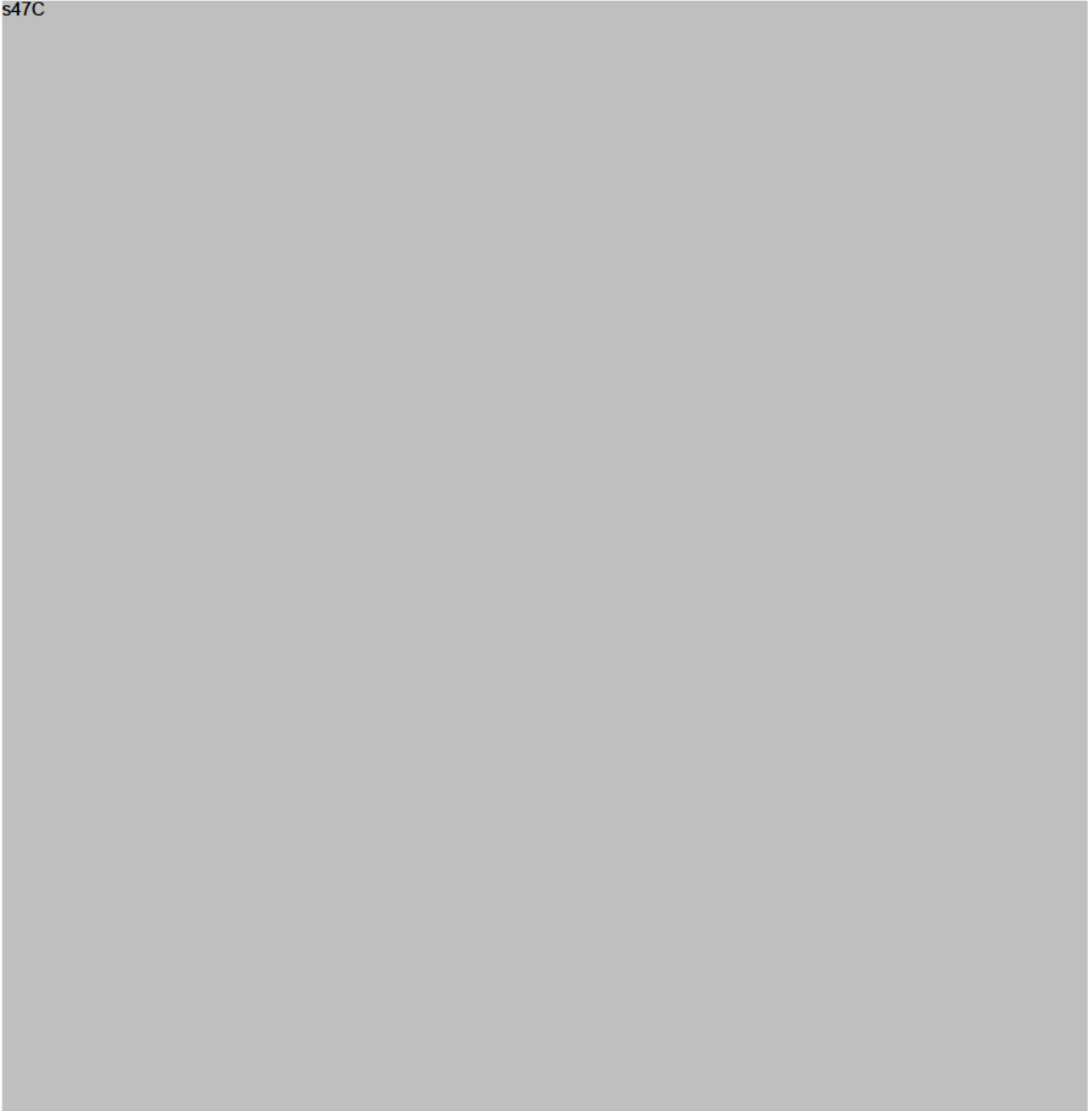
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Infrastructure Portfolio Situational Analysis

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Infrastructure Portfolio Situational Analysis

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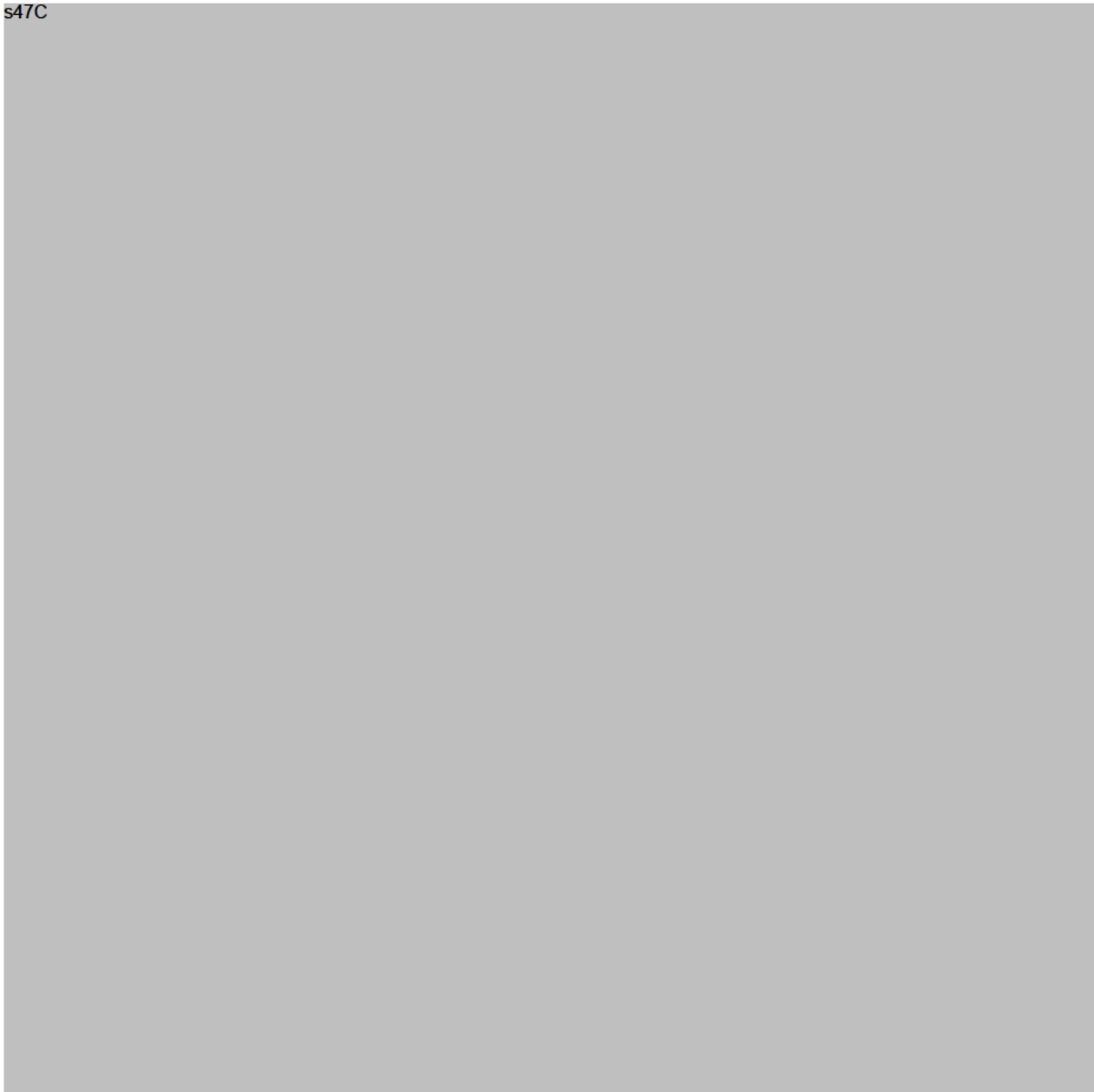
Delivering your election commitments



Delivering your election commitments

Your Government has announced \$492.8 million in commitments for the Infrastructure portfolio

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Delivering your election commitments

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Delivering your election commitments

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Overview of your commitments – Infrastructure

This is an overview of your infrastructure commitments. Detailed election commitment briefs provided for each commitment following this section.

Election commitments

Title	New funding announced (\$m)
Infrastructure Investment Program Commitments	490.3
Bringing WA's rail freight network back into public hands	2.5

The next table provides a list of any funded commitments and were announced as part of the Pre-election Fiscal Outlook (PEFO).

Budget 2025-26 and PEFO

Title	Funding (\$m)
\$7.2 billion for safety upgrades on the Bruce Highway, Queensland	7,200
\$2 billion to Upgrade Sunshine Station	2,000
Investing in infrastructure projects	1,710
Building a Better Future Through Considered Infrastructure Investment	881.1
\$350 million to upgrade the Kwinana Freeway in Western Australia	350
\$200 million to upgrade the Stuart Highway in the Northern Territory	200
\$68.2 million for Barwon Heads Road Upgrade	68.2

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Election commitment: Infrastructure Investment Program



Election commitment: Infrastructure Investment Program

Announced by: Various.

Source of announcement: Infrastructure Investment Program commitments have been made in a variety of media during the course of the election campaign.

Date announced: Various.

Contact: Andrew Bourne, First Assistant Secretary, Land Transport Infrastructure Division; 02 6136 7241 | 0419 687 821

Summary of the commitment

Your Government has committed up to \$490.3 million to eight land transport projects as part of the 2025 Federal Election to deliver high-priority infrastructure and road safety projects that meet the needs of communities across Australia.

Election commitments

- Your Government has committed to spend \$490.3 million on road and rail projects.
 - Up to \$221.8 million for three projects in New South Wales (NSW).
 - \$200 million for one project in Queensland (Qld).
 - \$61.7 million for two projects in Western Australia (WA).
 - \$6.8 million for two projects in Victoria (Vic).
- These are in addition to the projects in the 2025–26 Budget and PEFO 2025 which are not covered in this brief.

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Election commitment: Infrastructure Investment Program

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Election commitment: Infrastructure Investment Program

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Election commitment: Infrastructure Investment Program

Attachment A – List of all land transport election commitments

Project Name	AG Funding commitment (\$m)	LGA
NSW		
Windsor Road Upgrades	200.0	The Hills Shire Council & City of Blacktown
Old Windsor Road – Planning	20.0	Multiple
Delivering upgrades for the Ettalong Foreshore*	Up to 1.8	Gosford City Council
WA		
Expanding Perth's ferry network*	60.0	Multiple
Coolgardie Main Road Upgrade	1.7	Shire of Coolgardie
QLD		
Cunningham Highway – Amberley Road Upgrade	200.0	Ipswich City Council
VIC		
Avalon Airport Road Upgrades – Planning	5.0	Greater Geelong City Council
Griffith Street - New bike and pedestrian path	1.8	Moorabool Shire Council
Total	490.3	

* Only some of the commitment's scope is eligible for IIP funding under the National Land Transport Act 2014.

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Election commitment: Bringing WA's rail freight network back into public hands



Election commitment: Bringing WA's rail freight network back into public hands

Announced by: The Hon Anthony Albanese MP and the Hon Catherine King MP – Member for Ballarat.

Source of announcement: Media release by the ALP available from multiple media outlets. Also published on the Parliament of Australia website ([ParlInfo - Bringing WA's rail freight network back into public hands](#)).

Date announced: 24/04/2025.

Contact: Greg Cox, First Assistant Secretary, Commonwealth Infrastructure Projects Division;
02 s22(1)(a)(ii) s22(1)(a)(ii)

Summary of the commitment

Your Government has committed \$2.5 million to support the Australian Rail Track Corporation (ARTC) to work with the Western Australian Government to undertake due diligence and a feasibility study for taking back control of parts of the freight rail network.

Election commitment

- Your Government has committed to invest \$2.5 million to support ARTC to work with the Western Australian Government to undertake a due diligence and feasibility study for taking back control of parts of the Western Australian freight rail network into public hands.
- The study is expected to consider how Western Australia's freight rail network can be integrated with ARTC's interstate rail network, including the potential for the Commonwealth to take direct control of the east-west line from Kalgoorlie to Fremantle.
- This commitment is specific to the state of Western Australia and will involve ARTC working with the Western Australian Government.
- The freight rail line to be studied is currently leased by a private Rail Infrastructure Manager, Arc Infrastructure, following privatisation by the former Western Australian Liberal Government in 2000.

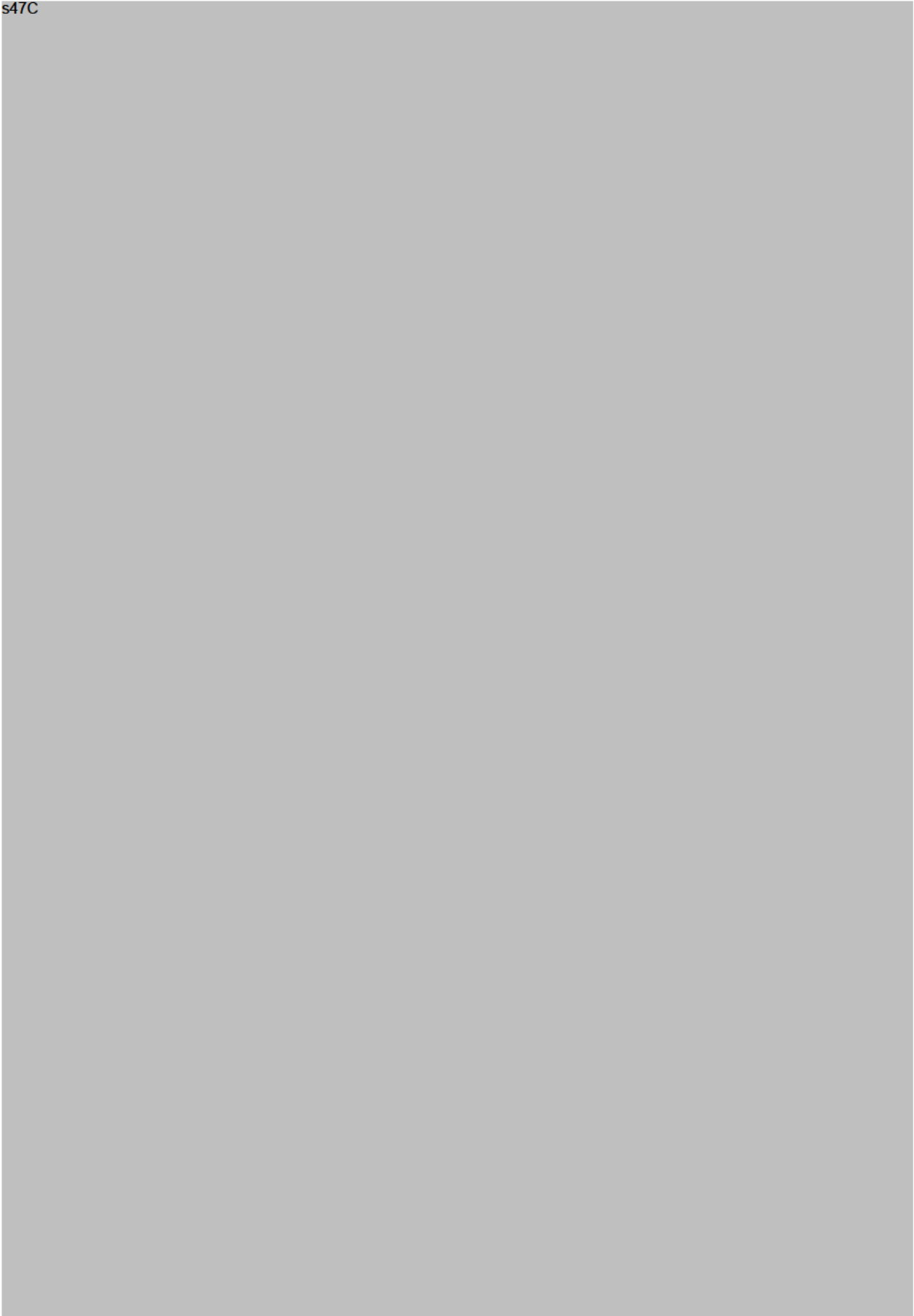
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Election commitment: Bringing WA's rail freight network back into public hands

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Election commitment: Bringing WA's rail freight network back into public hands

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OFFICIAL: SENSITIVE**How to fund your commitments: Unallocated funding**

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Early actions and opportunities

This section presents matters that require your early consideration and is organised based on the timing and nature of the matters to assist your review of potential decisions and engagements.

Critical decisions

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Early opportunities

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Appointments

This section outlines current vacancies and vacancies arising before the end of the year across your portfolio which will require your attention. Appointments processes are often lengthy and may require Prime Minister or Cabinet consideration of significant appointments, including appointments made by the Governor-General.

International activities

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Stakeholder engagement

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Critical decisions



Critical decisions

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Critical decisions

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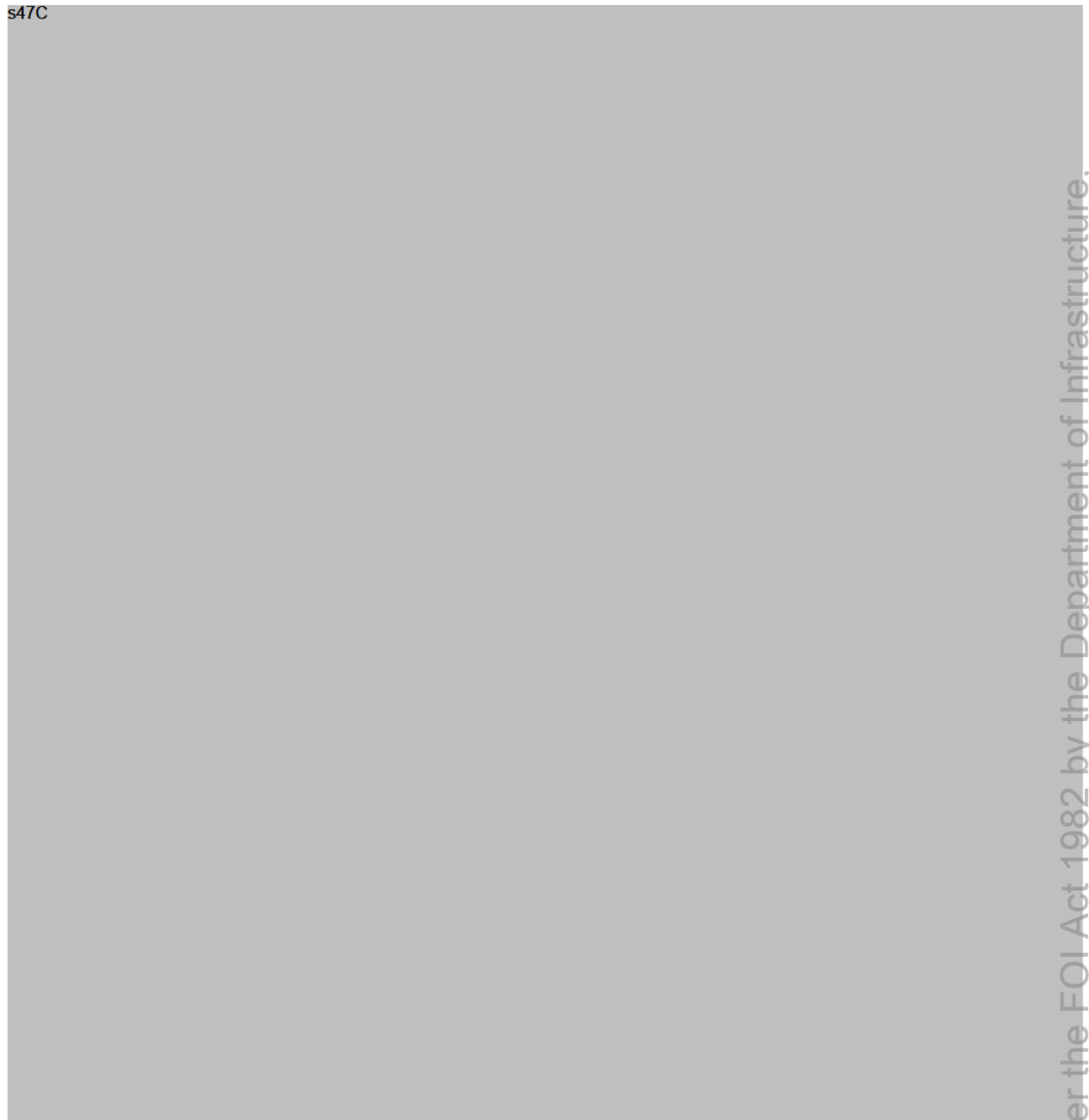
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Critical decisions

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Early Opportunities



Early Opportunities

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Early Opportunities

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Early Opportunities

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Appointments



Appointments

Board	Current vacancies and vacancies arising until December 2025	Contact
National Intermodal Corporation Limited (NIC)	<p>Current:</p> <ul style="list-style-type: none"> 2 x Non-Executive Director vacancies - these are historical vacancies which provide flexibility to supplement the board if needed. There is no requirement to fill these vacancies, noting there are currently 7 members of the NIC Board (which is to comprise a minimum of 3 and a maximum of 9 directors). 	<p>Greg Cox, First Assistant Secretary, Commonwealth Infrastructure Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)</p>
WSA Co Limited	<p>August 2025:</p> <ul style="list-style-type: none"> Mr Paul O'Sullivan, Chair and Non-Executive Director. <p>November 2025:</p> <ul style="list-style-type: none"> Ms Anthea Hammon, Non-Executive Director. 	<p>Greg Cox, First Assistant Secretary, Commonwealth Infrastructure Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)</p>

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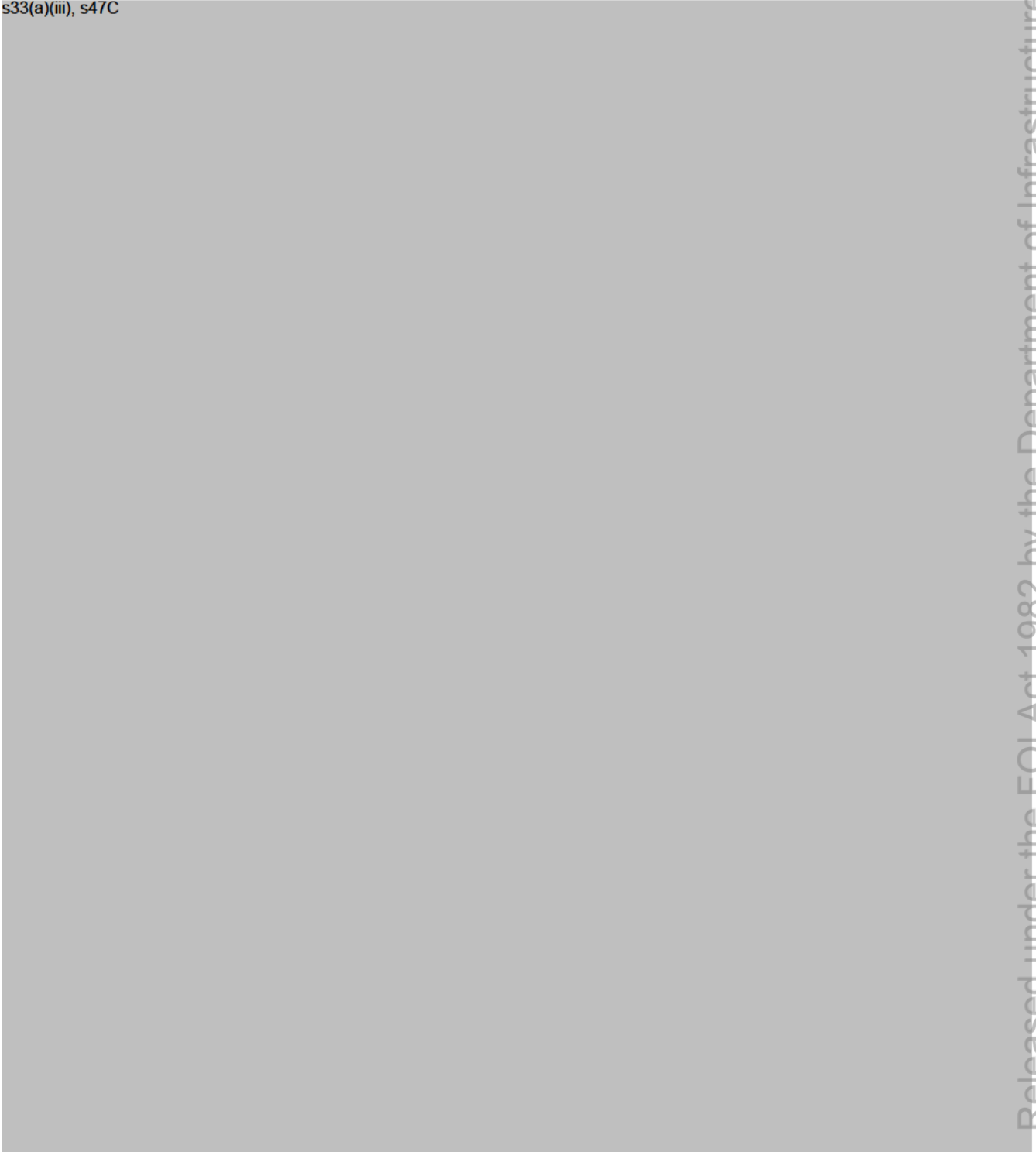
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International activities



International activities

s33(a)(iii), s47C

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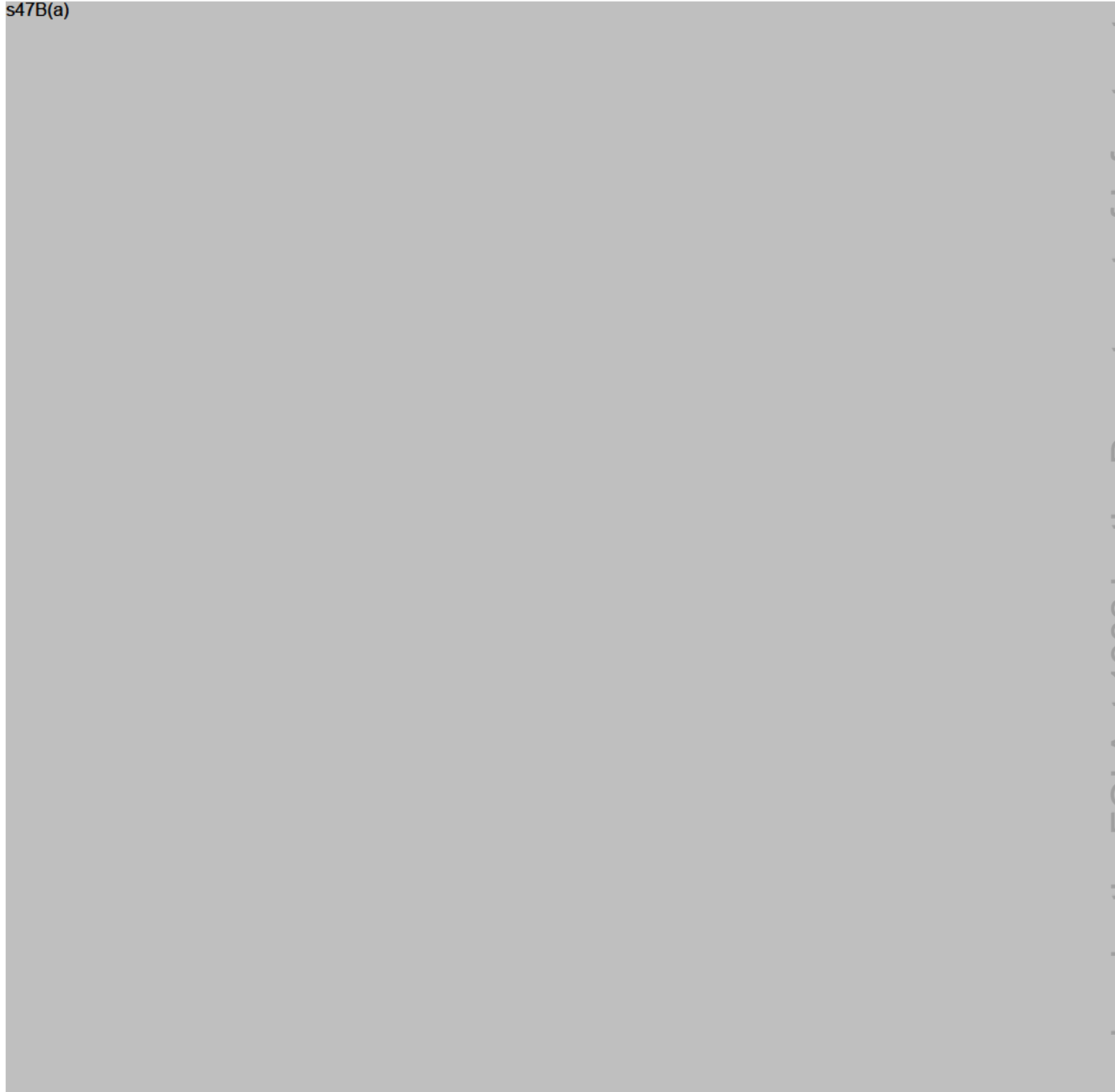
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Early stakeholder engagement



Early stakeholder engagement

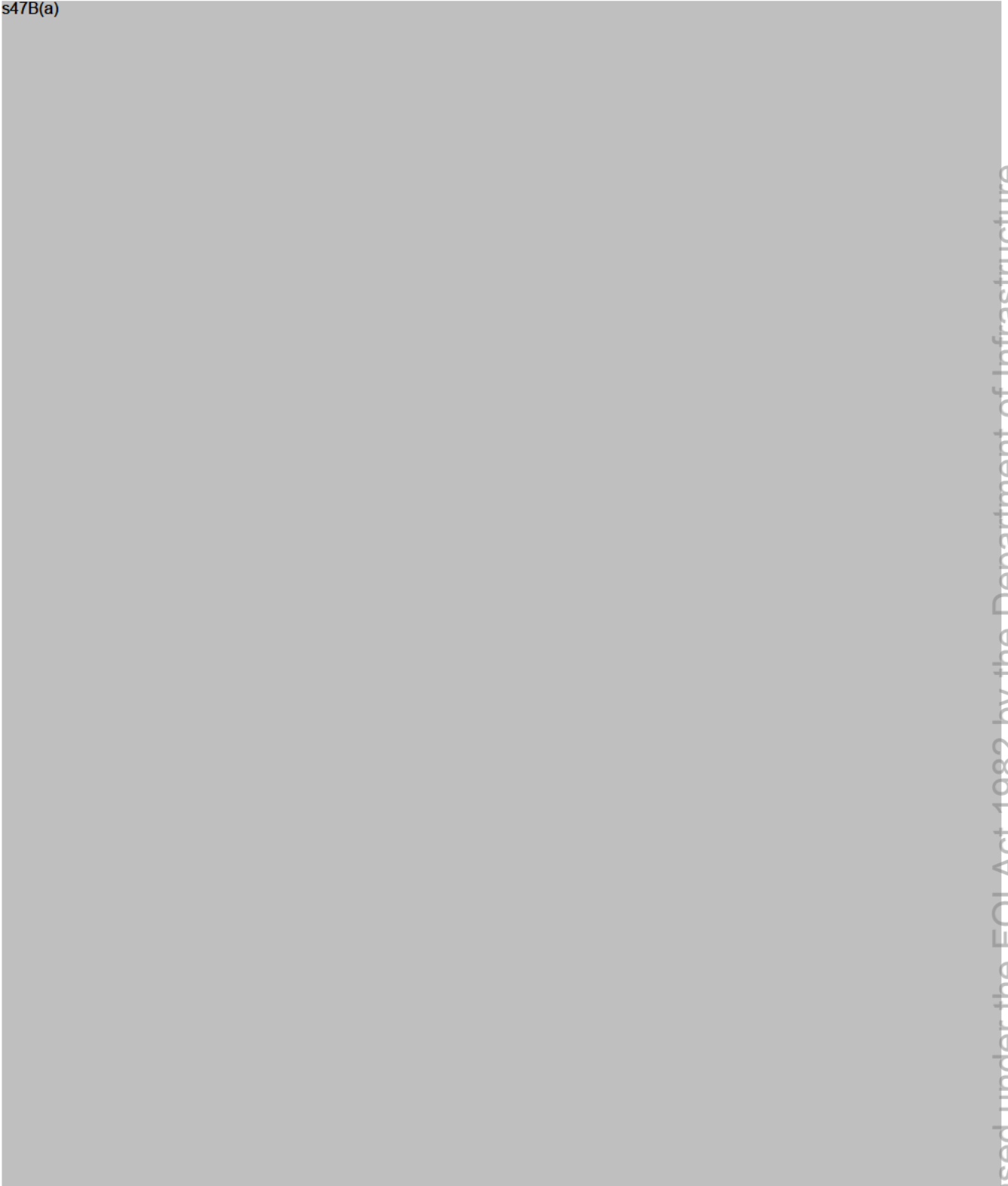
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Early stakeholder engagement

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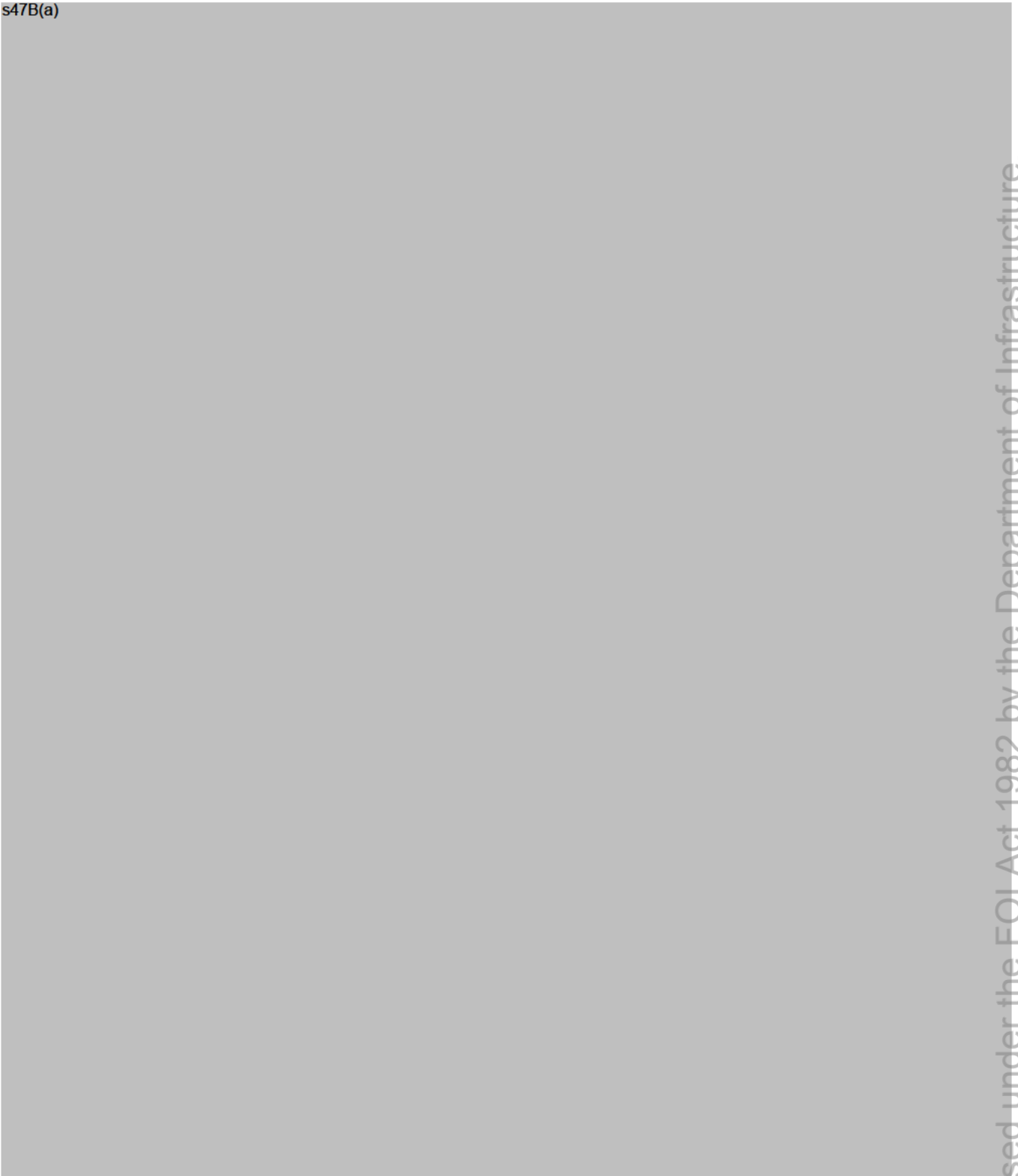
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Early stakeholder engagement

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Early stakeholder engagement

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The next three years

The next three years

This section provides advice on the next three years, including our assessment of the state of the sector, drivers of change, and opportunities for you to initiate and direct the major national issues we consider will shape this term of office and beyond.

Key portfolio issues briefs

These briefs examine the most pressing strategic matters specific to your portfolio and significant policy matters that intersect with other portfolios, including intergovernmental considerations and opportunities for collaboration.

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Australian Government

Department of Infrastructure, Transport,
Regional Development, Communications and the Arts

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INCOMING GOVERNMENT BRIEFING 2025

Transport

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Transport

Your portfolio

Programs at a glance
Major program briefs
Portfolio entities
Other boards and structures
Regulatory functions
Significant ministerial roles
Portfolio legislation

Your priorities

Portfolio situational analysis

Delivering your election commitments

s47C

Early actions and opportunities

Critical decisions
Early opportunities
Appointments
International activities
Early stakeholder engagement

The next three years

s47C

Your portfolio

‘Your portfolio’ volume provides an overview of the administrative, governance and funding arrangements for the portfolio. This includes:

Programs at a glance and major program briefs

The **Programs ‘at a glance’** section lists all programs and summarises funding, and program length. The program funding outlined in this section relates to administered funding and special accounts.

Major program briefs have been prepared for significant programs and provide further information on the programs’ current status and full funding profile as at the Pre-election Economic and Fiscal Outlook 2025.

Portfolio entities

The portfolio encompasses oversight of several entities governed under the *Public Governance, Performance and Accountability Act 2013*. We have summarised the entities within your portfolio, including each entity’s funding profile, and management board.

Other boards and structures

This section provides you with an overview of the various boards and governance bodies associated with the portfolio, including statutory boards, advisory councils, committees and panels.

Regulatory functions

We have provided you with an overview of the major regulatory functions across your portfolio.

We deliver our regulatory functions in line with a Statement of Expectations issued by the Minister, which provides clarity on government policies, objectives and priorities. You have the opportunity to issue a new Ministerial Statement of Expectations for regulators.

Significant ministerial roles

You hold a number of significant positions crucial to advancing domestic and international policy objectives, which are summarised in this section. The department supports your participation as well as the effective operation of these forums.

Portfolio legislation

Included in this section are details of your portfolio’s legislation. The legislation outlined below is current as at 4 May 2025 and may not match the Administrative Arrangements Order (AAO) created on 13 October 2022 (as amended on 29 July 2024).

The AAOs will be updated by the Department of the Prime Minister and Cabinet to align with the swearing in of the Ministry.

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Programs 'at a glance'



Programs 'at a glance'

Program	Total funding over forward estimates 2025–26 to 2028–29 (\$m) ¹ Administered	Program terminating date or 'ongoing'	Major brief prepared	Contact
Outcome 1				
Regional Level Crossing Safety Program The Regional Australia Level Crossing Safety Program improves safety at regional level railway crossings through research and innovation, improvements to data accuracy and accessibility of the National Level Crossing Safety Portal, raising awareness of risks at level crossings and providing infrastructure upgrades at level crossings.	\$127.7 (Includes \$126.2m Treasury Specific Purpose Payment)	June 2027	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Paula Stagg, First Assistant Secretary, Surface Transport Emissions Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Outcome 2				
Automatic Dependent Surveillance - Broadcast (ADS-B) Rebate Program Support for aviation operators to install ADS-B equipment in their aircraft.	\$5.6	30 June 2027	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Bass Strait Passenger Vehicle Equalisation Scheme (BSPVES) The BSPVES aims to reduce the cost of sea travel between the mainland and Tasmania by providing a rebate for the transportation of an eligible passenger vehicle across Bass Strait.	\$250.0 (BSPVES is a demand driven program)	Ongoing	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Paula Stagg, First Assistant Secretary, Surface Transport Emissions Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Emerging Aviation Technologies Programs Grant program supporting strategic partnerships with industry, using emerging aviation technology to address community and regional needs.	\$3.1	30 June 2026	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Programs 'at a glance'

Program	Total funding over forward estimates 2025–26 to 2028–29 (\$m) ¹ Administered	Program terminating date or 'ongoing'	Major brief prepared	Contact
Enhanced Regional Security Screening The Regional Airports Screening Infrastructure (RASI) program funds necessary capital works and a portion of initial operating costs for enhanced security screening equipment at eligible regional airports.	\$6.0	30 June 2027	Yes <input checked="" type="checkbox"/> Included in 'Regional aviation programs' No <input type="checkbox"/>	Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Freight and Supply Chain Strategy – Freight Data Hub (TraNSIT resilience program) TraNSIT provides decision-makers with enhanced capabilities to evaluate Australia's supply chain resilience over time including during disruptions like floods.	\$0.3	30 June 2026	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Paula Stagg, First Assistant Secretary, Surface Transport Emissions Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
International Civil Aviation Organization (ICAO) – contribution An ongoing annual contribution to ICAO, the international aviation standards and recommended practices setting organization.	\$13.8 (\$3.5 annually. Annual contributions are based on relative level of aviation activity in each member country)	Ongoing	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
International Maritime Organization (IMO) – contribution The IMO is a specialised agency of the United Nations responsible for the safety and security of shipping, and the prevention of marine and atmospheric pollution by ships. This program meets the Australian Government's contribution of IMO operating expenses, which is shared between member states.	\$1.6 (Annual contributions are based on registered shipping tonnage)	Ongoing	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Paula Stagg, First Assistant Secretary, Surface Transport Emissions Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
International Transport Forum (ITF) – contribution The ITF at the Organisation for Economic Cooperation and Development is an intergovernmental organisation which acts as a think tank for transport policy and organises the Annual Summit of transport ministers. This program meets the Australian Government's contribution to the ITF.	\$0.5 (Annual contributions are based on a formula agreed upon by the member countries)	Ongoing	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Paula Stagg, First Assistant Secretary, Surface Transport Emissions Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Programs 'at a glance'

Program	Total funding over forward estimates 2025–26 to 2028–29 (\$m) ¹ Administered	Program terminating date or 'ongoing'	Major brief prepared	Contact
National Heavy Vehicle Safety Initiative The National Heavy Vehicle Regulator delivers the Heavy Vehicle Safety Initiative on behalf of the Australian Government by funding practical, non-infrastructure projects to improve heavy vehicle safety nationally.	\$18.9	Ongoing	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Paula Stagg, First Assistant Secretary, Surface Transport Emissions Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Newcastle Airport International Terminal Upgrade Funding for the upgrading of the Newcastle Airport International Terminal providing enhanced passenger and border processing facilities.	\$7.5 (Funding represents last two payments of the \$55 million capped total Commonwealth contribution)	30 June 2026	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Parking Infringement Notice Scheme (PINS) PINS is an opt-in governance framework that is administered by the Commonwealth and enables leased federal airports to issue and manage traffic and parking infringement notices within their landside areas, under the <i>Airports (Control of On Airport Activities) Regulations 1997</i> .	\$4.0	Ongoing	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Payment scheme for Airservices Australia's en route charges Provides a subsidy to commercial or aeromedical air operators servicing regional and remote locations through a reimbursement of charges levied by Airservices Australia.	\$8.0	Ongoing	Yes <input checked="" type="checkbox"/> Included in 'Regional aviation programs' No <input type="checkbox"/>	Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
PFAS Airports Investigation Program The Per- and Polyfluoroalkyl Substances (PFAS) Airports Investigation Program aims to determine the nature and extent of PFAS contamination at civilian airports.	\$64.2	30 June 2027	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Real World Testing of Vehicle Efficiency The program funds on-road real world vehicle emissions and fuel economy testing of light vehicles so consumers have more information on vehicle efficiency.	\$3.5	June 2026	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Paula Stagg, First Assistant Secretary, Surface Transport Emissions Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Programs 'at a glance'

Program	Total funding over forward estimates 2025–26 to 2028–29 (\$m) ¹ Administered	Program terminating date or 'ongoing'	Major brief prepared	Contact
Regional Airports Program The Regional Airports Program (RAP) assists regional airport owners undertake essential works to promote aviation safety and community access.	\$45.8	30 June 2027	Yes <input checked="" type="checkbox"/> Included in 'Regional aviation programs' No <input type="checkbox"/>	Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Aviation Access Program The Regional Aviation Access Program (RAAP) provides remote communities with improved access to regional centres by supporting air transport services and airstrip works includes the Remote Air Services Subsidy (RASS) Scheme, Remote Aerodrome Inspection Program (RAI) and the Remote Airstrip Upgrade (RAU) Program.	\$124.4	Ongoing (RASS and RAI) 30 June 2027 (RAU)	Yes <input checked="" type="checkbox"/> Included in 'Regional aviation programs' No <input type="checkbox"/>	Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Strategic Local Government Asset Assessment Project The Strategic Local Government Asset Assessment Project (SLGAAP) assists local government road managers undertake capacity assessments of bridges and culverts on key routes for heavy vehicles to assist their road managers make decisions about heavy vehicle access to the road network. Delivery partners are the NHVR, QLD Government and NSW Government who work with local governments.	\$14.4	June 2029	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Paula Stagg, First Assistant Secretary, Surface Transport Emissions Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Tasmanian Freight Equalisation Scheme (TFES) The TFES supports the Tasmanian economy by reducing the additional cost of transporting non-bulk sea freight across the Bass Strait.	\$821.0 (TFES is a demand driven program)	Ongoing	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Paula Stagg, First Assistant Secretary, Surface Transport Emissions Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Programs 'at a glance'

Program	Total funding over forward estimates 2025–26 to 2028–29 (\$m) ¹ Administered	Program terminating date or 'ongoing'	Major brief prepared	Contact
Tourist and Heritage Operators Rail Safety Regulation The Tourist and Heritage Operators Rail Safety Regulation provides funding to the Office of the National Rail Safety Regulator (ONRSR) to regulate and ensure ongoing safety and viability of tourist and heritage rail operators, many of which are in regional areas. Funding has been secured for the period 2023–24 to 2028–29 as the Commonwealth contribution for regulation of tourist and heritage rail. Provision of this funding to ONRSR is reliant on new cost recovery arrangements for rail regulation being agreed, which is yet to occur. To date, funding has been returned annually to consolidated revenue.	\$7.2	Ongoing	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Paula Stagg, First Assistant Secretary, Surface Transport Emissions Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Western Sydney Airport - preparatory roles Funds to support Commonwealth obligations, including for biodiversity offsets, airspace design, treatment of intrusions, noise insulation and property acquisition, and the establishment of a keeping place for Aboriginal cultural heritage.	\$106.2	31 December 2027	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Whyalla Airport Upgrade Contribution towards upgrading Whyalla Airport to enable larger aircraft to land safely and ensure regional connectivity.	\$6.2	30 June 2026	Yes <input checked="" type="checkbox"/> Included in 'Regional aviation programs' <input type="checkbox"/> No <input type="checkbox"/>	Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Women in the Aviation Industry The Women in the Aviation Industry Initiative seeks to encourage more women to pursue career opportunities in the aviation industry.	\$1.5	30 June 2026	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

¹ From 2025-26 to 2028-29. All figures as at 31 March 2025.

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Major program briefs

Bass Strait Passenger Vehicle Equalisation Scheme (BSPVES)

Outcome 2

Description The Bass Strait Passenger Vehicle Equalisation Scheme (BSPVES) aims to reduce the cost of sea travel between the mainland and Tasmania by providing a rebate for the transportation of an eligible passenger vehicle across Bass Strait.

Status The BSPVES commenced in 1996 and provides an approximate subsidy, not an exact equalisation, relative to the cost of an equivalent road or rail journey on the mainland. The BSPVES is a demand-driven program and operates under Ministerial Directions, last updated on 7 May 2024.

In the 2023–24 financial year, approximately \$58.3 million was paid through BSPVES, providing assistance for approximately 201,425 eligible passenger vehicle movements. Since 1996 the rebate has been increased annually using the Consumer Price Index. The rebate for a car for a one-way trip is \$266, effective 1 July 2024.

There are two BSPVES services operators, TT-Line (who receives almost all of the funding) and Bass Island Line (for moving passenger vehicles to and from King Island).

As an uncapped and demand driven program, should demand exceed appropriation then funding is adjusted via an estimates variation to ensure sufficient funds are available to pay all eligible claims.

Your portfolio is responsible for the BSPVES and its settings, but claims are processed and paid by Services Australia who administer the Scheme on behalf of the department.

Program funding

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Program funding (at 2025–26 Budget) – administered	60.2	61.7	63.2	64.8

Contact Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division;
02 s22(1)(a)(ii) | s22(1)(a)(ii)

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Major program briefs

PFAS Airports Investigation Program**Outcome 2**

Description The department is administering the PFAS Airports Investigation Program (the Program) at up to 37 civilian airports where the government or its entities historically provided firefighting services using PFAS-containing foams. The Program aims to identify the nature and extent of PFAS contamination through independently audited, whole-of-site testing, and develop nationally consistent management plans.

Participation will ensure thorough, independent and targeted testing and assessment is undertaken across the entire airport site, and include a:

- **Preliminary Site Investigation (PSI)** – desktop review of prior PFAS use, previous sampling results, site inspections and some limited sampling may also be undertaken;
- **Detailed Site Investigation (DSI)** – whole-of-site sampling and analysis to determine nature, extent and exposure pathways;
- **Human Health and/or Ecological Risk Assessment (HHERA)** – to be undertaken if PFAS is detected above guideline levels and exposure pathways have been confirmed; and
- **PFAS Management Plan** – tailored to monitor and manage identified risks.

Management and remediation activities are beyond the scope of the Program and will require future consideration by the Government.

Status The Program commenced on 1 July 2021, and is funded to 30 June 2027. The total Program commitment is \$130.5 million. Airport participation is voluntary, with investigations being undertaken in tranches to manage market capacity constraints. As at 3 April 2025, a total of 16 airports were participating in the Program through Tranche 1 and 2. Tranche 3 is also underway with a further 16 airports invited to join the Program, of which (as at 3 April 2025) two have agreed to participate.

Program funding

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Program funding (at 2025–26 Budget)	38.8	25.3	–	–

Contact Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division;
02 s22(1)(a)(ii) | s22(1)(a)(ii)

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Regional aviation programs

Outcome 2

Description	<p>The department administers five programs that support regional and remote aviation, predominantly to support connectivity and the delivery of essential goods and services. These include:</p> <ul style="list-style-type: none"> the Regional Airports Program (RAP) that supports essential safety and accessibility upgrades at regional airports to promote aviation safety and community access; the Enhanced Regional Security Screening (Regional Airports Screening Infrastructure (RASI) Program) that provides funding for capital works and a portion of initial operating costs for enhanced security screening equipment at eligible regional airports; the Airservices Australia Enroute Charges Payment Scheme (Enroute Scheme) that subsidises commercial or aeromedical air operators servicing low volume routes to regional and remote locations through a reimbursement of charges levied by Airservices Australia; the Regional Aviation Access Program (RAAP) that provides remote communities with improved access to regional centres by supporting subsidised flights and airstrip works. It is comprised of the Remote Airstrip Upgrade (RAU) Program, Remote Air Services Subsidy (RASS) Scheme and the Remote Aerodrome Inspection (RAI) Program; and funding for the Whyalla Airport Upgrade, to enable larger aircraft to land safely and ensuring continued safe regular air passenger transport and regional connectivity.
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Status

RAP	The RAP commenced on 24 October 2019 and is funded until 30 June 2027. In February and March 2025 the outcomes of Round 4 were announced, with 45 successful projects sharing in nearly \$25 million in funding. The final round within the current funding, with \$15 million available will be run in 2025–26. There are 28 projects still underway from Rounds 1 and 3.
RASI	The RASI Program commenced on 22 July 2020 and ends on 30 June 2027. It was established as a time and cost limited program (during COVID-19), aimed at reducing the cost burden regional airports faced in complying with regulated security screening requirements. Three airports have still to finalise their available support.
Enroute Scheme	The Enroute Scheme is an ongoing program that commenced on 1 January 2002, with annual funding of \$2 million. The department enters into yearly agreements with grantees.
RAAP	<p>The RAAP is comprised of the Remote Airstrip Upgrade (RAU) Program, the Remote Air Services Subsidy (RASS) Scheme and the Remote Aerodrome Inspection (RAI) Program.</p> <ul style="list-style-type: none"> The RAU Program commenced on 19 October 2011 and is funded until 30 June 2027. Forty projects are currently underway Round 11 of the RAU was open for applications 4 November to 13 December 2024, and the outcomes are still to be agreed by the Australia Government. The final round within the current funding will be run in 2025–26.

OFFICIAL: SENSITIVE**Major program briefs**

- The **RASS Scheme** commenced in 1982 and is an ongoing program that subsidises a regular weekly air transport service for goods, services and passengers at up to 275 remote communities. The department procures the air operators, with 6 air operators currently servicing 11 contract regions.
- The **RAI Program** commenced in 1992–93 and is ongoing, providing inspection reports to up to 52 airstrips servicing Indigenous communities.

Whyalla Airport The **Whyalla Airport Upgrade Program** is providing \$16.2 million over 2024–25 and 2025–26 to the South Australian Government. Works are underway.

Program funding

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
TOTAL Regional Aviation program funding (at 2025–26 Budget) – administered	77.7	74.2	19.4	19.1
RAP	20.4	25.4	-	-
RASI	4.2	1.8	-	-
Enroute Scheme	2.0	2.0	2.0	2.0
RAAP*	44.9	45	17.4	17.1
Whyalla Airport Upgrade	6.2	-	-	-

*The RAAP is comprised of the RAU Program, RASS Scheme and the RAI Program

Contact

Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division;

02 s22(1)(a)(ii) | s22(1)(a)(ii)

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Major program briefs

Tasmanian Freight Equalisation Scheme (TFES)**Outcome 2**

Description	The Tasmanian Freight Equalisation Scheme (TFES) supports the Tasmanian economy by reducing the cost of transporting non-bulk sea freight across the Bass Strait. The TFES commenced on 1 July 1976 and is an ongoing program.
Status	The TFES assists in alleviating the higher cost incurred by shippers of eligible non-bulk goods transported between Tasmania and mainland Australia, and between the main island of Tasmania and King Island or the Furneaux Group. The main objective of the scheme is to provide Tasmanian industries with opportunities to compete in other domestic markets and internationally, recognising that, unlike their mainland counterparts, Tasmanian shippers do not have the option of transporting goods interstate by road or rail.

On 20 August 2024, the Senate established a select committee, to inquire into and report on the operation of TFES. On 19 December 2024, the Committee tabled its final report identifying five recommendations. A total of \$185.2 million in assistance was provided under TFES in the 2023–24 financial year, representing an increase of approximately \$6.7 million from the previous financial year. The TFES budget for each of the 2025–26 and 2026–27 financial years is \$228.5 million, reflecting the additional \$93.0 million of program funding committed and noted in the Pre-election Economic and Fiscal Outlook, while a review into TFES is undertaken.

The TFES is a demand driven and uncapped program. The number of claims received and paid is driven by Tasmanian economic conditions and activity in the manufacturing, mining, agriculture, forestry and fishing industries.

As an uncapped and demand driven program, should demand exceed appropriation then funding is adjusted via an estimates variation to ensure sufficient funds are available to pay all eligible claims.

Your portfolio is responsible for the TFES and its settings, but claims are processed and paid by Services Australia, who administer the Scheme on behalf of the department.

Program funding

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Program funding (at PEFO 2025) – administered	228.5	228.5	182.0	182.0

Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
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Major program briefs

Western Sydney Airport – preparatory roles**Outcome 2**

Description	The department is responsible for implementing a number of measures required to operationalise Western Sydney International (Nancy-Bird Walton) Airport (WSI) by late-2026. These obligations are set out under the Western Sydney Airport Project Deed and conditions of the Airport Plan, and are referred to as the Commonwealth Preparatory Activities (CPAs).
Status	<p>Funding was provided to undertake the CPAs in the 2017–18 and 2024–25 Budgets. The CPAs are on track, but risks to the program increase as opening of the airport approaches. The CPAs include:</p> <ul style="list-style-type: none"> • Airspace and flight path design: The final Environmental Impact Statement for WSI's preliminary airspace and flight path design was published on 7 November 2024 (2024 EIS), following extensive community engagement. The department will seek your approval for the WSI preliminary airspace and flight paths early in your term. • Treatment of Obstacle Limitation Surface intrusions: The department is safeguarding the airspace around the WSI site by marking, lowering or removing structures which exceed height limits. As of 31 March 2025, two structures require treatment prior to the commencement of airport operations. • Noise insulation and property acquisition: The department is working to implement the Noise Insulation and Property Acquisition (NIPA) policy outlined in the 2024 EIS to support people most affected by WSI aircraft overflight noise. Under the NIPA program the department will insulate or acquire buildings around the WSI site at an expected cost of \$72.6 million over the forward estimates. The department will seek your approval of the NIPA program guidelines prior to the program's launch in the second half of 2025. • Biodiversity offsets: As at 31 March 2025, \$151 million of program funds have been used to offset environmental impacts on listed species and ecosystems, including the purchase of biodiversity credits in the NSW credit market and the establishment of a major conservation site at Defence Establishment Orchard Hills. The department will continue to engage the offset market to secure its remaining obligations for WSI. • Aboriginal cultural heritage: The department will undertake further consultation with relevant stakeholders to establish an Aboriginal cultural heritage keeping place that will provide secure storage of artefacts and allow access for cultural, interpretation, education and research purposes.

Program funding

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Program funding (at 2025–26 Budget) – administered	95.9	6.0	4.3	-

Contact	Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
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OFFICIAL: SENSITIVE



Portfolio entities

Airservices Australia (Airservices)

Description

Airservices Australia (Airservices) is responsible for providing air traffic services, aeronautical information services, aviation rescue and fire-fighting services, aeronautical communications, and facilities necessary for safe navigation of aircraft. Airservices also carries out activities to help minimise the impact on the environment from the effects of aircraft operations.

Airservices is a corporate Commonwealth entity established by the *Air Services Act 1995* (the Act).

Your role and responsibilities

Under the Act you:

- are responsible for appointing board members (other than the CEO) and can make acting appointments to the office of chair and deputy chair;
- have the power to grant leave of absence to the chair and to terminate the appointment of appointed board members;
- may give directions to Airservices relating to the performance of its functions or the exercise of its powers;
- may also:
 - direct Airservices to vary its corporate plan;
 - issue a Statement of Expectations to notify Airservices about its strategic direction and the manner in which it should perform its functions, noting the current Statement of Expectations is due to expire on 30 June 2025;
 - direct Airservices to supply any documents or information to a person nominated by you;
 - approve a written determination setting out charges for services or facilities provided by Airservices and penalties for late payment of these charges; and
 - approve or vary the board's dividend recommendations.

OFFICIAL: SENSITIVE

Portfolio entities

Board members and leadership**Name:** Airservices Board**Type:** Management Board**Description:** The Board is responsible for deciding on Airservices' objectives, strategies and policies, and ensuring it performs its functions in a proper, efficient and effective manner.

Member's name	Position	Current term expiry date
Mr John Weber	Chair	2 June 2025
Ms Anne Brown	Deputy Chair	10 December 2027
Ms Nicolle Connelly	Member	31 July 2026
Air Marshall (Ret'd) Mel Hupfeld AO DSC	Member	31 July 2027
Mr Lawrence Turner	Member	9 May 2027
Ms Susan Ferrier	Member	23 March 2029
Mr Douglas Bain	Member	31 March 2028
Vacant	Member	N/A
Mr Rob Sharp	Ex-officio member (CEO)	19 January 2029

Funding profile

Airservices is generally fully funded by industry through various charges for the provision of its services and facilities. These charges are regulated by the Australian Competition and Consumer Commission (ACCC).

As at 2025–26 Budget*	2025–26 (\$m)	2026–2027 (\$m)	2027–2028 (\$m)	2028–2029 (\$m)
Revenue from Government	Nil	Nil	Nil	Nil
Other Revenue	1,332	1,515	1,639	1,722
Total Revenue	1,332	1,515	1,639	1,722

Average Staffing Level	3,642**	-	-	-
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*Airservices does not appear in the Portfolio Budget Statements as it does not receive direct funding through annual appropriations. Figures are sourced from Airservices Australia's Corporate Plan 2024–25.

**Total ongoing and non-ongoing staff sourced from Annual Report 2023–24.

Contacts

Department contact: Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

Portfolio entity contacts: Rob Sharp, Chief Executive Officer; 02 s22(1)(a)(ii) | s22(1)(a)(ii) and Paul Stoddart, Chief Customer and External Relations Officer; s22(1)(a)(ii)

OFFICIAL: SENSITIVE

Australian Maritime Safety Authority (AMSA)

Description

The Australian Maritime Safety Authority (AMSA) is Australia's national maritime regulatory body responsible for ensuring safe vessel operations, combating marine pollution and rescuing people in distress. AMSA has regulatory responsibilities for international shipping in Australian waters and the safety of domestic commercial vessels.

AMSA's responsibilities include:

- promoting maritime safety and protection of the marine environment;
- preventing and combating ship-sourced pollution in the marine environment;
- providing infrastructure to support safety of navigation in Australian waters;
- providing a national search and rescue service to the maritime and aviation sectors;
- providing, on request, services to the maritime industry on a commercial basis; and
- providing, on request, services of a maritime nature on a commercial basis to the Australian Government and/or states and territories.

AMSA is an independent statutory authority established under the *Australian Maritime Safety Authority Act 1990* (AMSA Act).

Your role and responsibilities

Under the AMSA Act you:

- are responsible for appointing AMSA Board members for periods not exceeding five years;
- may issue directions to AMSA 'as to the performance of its functions' (section 8), with reimbursement by the Commonwealth for any associated financial detriment (section 9);
- have responsibility for issuing Statements of Expectations (section 9A). The current statement expires on 30 September 2026;
- are responsible for appointing a chief executive officer to hold office for a period not exceeding five years; and
- may delegate a number of your powers under the AMSA Act to the Secretary or an Senior Executive Officer of the department. These powers relate to asset transfers and payments (sections 30, 31, 34, 48, 59) and are not currently delegated. The department is not aware of these powers being used in recent history.

OFFICIAL: SENSITIVE

Portfolio entities

Board members and leadership**Name:** AMSA Board**Type:** Management Board**Description:** The Board is responsible for deciding on AMSA's objectives, strategies and policies, and ensuring it performs its functions in a proper, efficient and effective manner.

Member's name	Position	Current term expiry date
Ms Kaylene Dale	CEO (ex-officio)	30 September 2029
Captain Jeanine Drummond	Chair	2 July 2027
Ms Jennifer Clark	Deputy Chair	9 February 2026
Mr Daryl Quinlivan AO	Member	15 December 2026
Mr Dean Summers	Member	2 July 2028
Ms Michelle Taylor	Member	2 July 2028
Mr Warwick Norman AM	Member	10 February 2028
Ms Katherine Hughes	Member	10 February 2028
Ms Cha Jordanoski (as the department's CFO)	Member (ex-officio – nominated Departmental position)	N/A

Funding profile

As at 2024–25 Budget	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Revenue from Government	234.5	238.1	241.7	245.8
Other Revenue	21.6	16.7	15.4	13.5
Total Revenue	256.1	254.8	257.1	259.3

Average Staffing Level

492

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Revenue from Government includes the transfer of funds levied from industry. In 2025–26 this is estimated to be \$132.3m.

Contacts**Department contact:** Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)**Portfolio entity contact:** Kaylene Dale, CEO, AMSA; 02 s22(1)(a)(ii) | s22(1)(a)(ii)**OFFICIAL: SENSITIVE**

Australian Transport Safety Bureau (ATSB)

Description

The Australian Transport Safety Bureau (ATSB) is an independent statutory agency which conducts no-blame safety investigations in the aviation, rail and interstate and overseas shipping modes of transport. The ATSB's purpose is to improve transport safety for the greatest public benefit through independent investigations and influencing safety action.

The ATSB is a non-corporate Commonwealth entity established by the *Transport Safety Investigation Act 2003* (TSI Act). The TSI Act makes it clear that in carrying out its purpose the ATSB cannot apportion blame, assist in determining liability or, as a general rule, assist in court proceedings. Under the TSI Act the ATSB is required to publish a report as soon as practicable after completion of an investigation. The ATSB will typically provide the your office with advance notice of all final investigation reports prior to release.

Your role and responsibilities

Under the TSI Act you:

- appoint the chief commissioner and other commissioners;
- may give a written Statement of Expectations to the ATSB on its strategic direction, noting the current Statement of Expectations is due to expire on 30 June 2025; and
- may direct the ATSB to investigate a transport safety matter.

Board members and leadership

Name: ATSB Board

Type: Management Board

Description: The Board ensures the ATSB delivers on its functions to improve transport safety by investigating and reporting on aviation, maritime and rail safety matters.

Member's name	Position	Current term expiry date
Mr Angus Mitchell	Chief Commissioner	1 September 2026
Ms Julie Bullas	Commissioner	8 October 2026
Mr Gary Prosser	Commissioner	13 December 2025
Mr Peter Wilson	Commissioner	31 July 2026

OFFICIAL: SENSITIVE

Portfolio entities

Funding profile

The ATSB receives funding from the Australian Government through an annual appropriation. Part of this government funding is sourced from the Department of Foreign Affairs and Trade for the ATSB's participation in Australian Government transport safety initiatives including capability building activities as part of the Indonesia Transport Safety Assistance Package.

As at 2025–26 Budget	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Revenue from Government	26.3	22.9	23.2	23.5
Other Revenue	1.5	1.0	1.2	1.3
Total Revenue*	27.8	23.9	24.5	24.8
Average Staffing Level	110	-	-	-

Total revenue figures may not align with revenue source totals due to rounding.

Contacts

Department contact: Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

Portfolio entity contact:

Angus Mitchell, Chief Commissioner and Chief Executive Officer; 02 s22(1)(a)(ii) | s22(1)(a)(ii) and
Colin McNamara, Chief Operating Officer; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

OFFICIAL: SENSITIVE

Civil Aviation Safety Authority (CASA)

Description

The Civil Aviation Safety Authority (CASA) is the agency responsible for establishing a regulatory framework to maintain, enhance and promote the safety of civil aviation, with particular emphasis on preventing aviation accidents and incidents. CASA also has an obligation to foster the efficient use of, and equitable access to, Australian-administered airspace.

CASA is a corporate Commonwealth entity established in 1995 under the *Civil Aviation Act 1988* (CA Act) and associated regulations.

CASA is also responsible for the administration and regulation of Australian-administered airspace, in accordance with the *Airspace Act 2007*.

Your role and responsibilities

Under the CA Act you:

- are responsible for appointing members and the deputy chair and chair of the CASA Board, including making acting appointments;
- may give the CASA Board written directions through a Statement of Expectations as to the performance of its functions or the exercise of its powers;
- may also notify the CASA Board in writing of your views on the appropriate strategic direction for CASA, and the manner in which CASA should perform its functions. Your directions as to the performance of CASA's regulatory functions can only be of a general nature, and are typically transmitted through the Statement of Expectations. The current Statement of Expectations expires on 30 June 2025;
- may direct CASA to give any documents or information relating to its operations to a person nominated by you;
- must respond to CASA's corporate plan within 60 days of being provided the plan; and
- must cause a copy of the corporate plan to be laid before each House of Parliament within 15 sitting days after responding to the plan.

CASA receives funding from three major sources: a 3.556 cents per litre excise on aviation fuel consumed by all domestic aircraft; a Government annual appropriation; and regulatory services fees and levies.

OFFICIAL: SENSITIVE

Portfolio entities

Board members and leadership

Name: CASA Board

Type: Management Board

Description: The Board is responsible for deciding on CASA's objectives, strategies and policies, and ensuring it performs its functions in a proper, efficient and effective manner.

Member's name	Position	Current term expiry date
Air Chief Marshal (Ret'd) Mark Binskin AC	Chair	19 August 2027
Ms Elizabeth Hallett	Deputy Chair	15 May 2027
Professor Felipe Gonzalez	Member	22 March 2028
Professor Tarryn Kille	Member	8 October 2026
Ms Jacqueline Korhonen	Member	7 February 2026
Mr Adrian Verkerk	Member	15 May 2027
Ms Pip Spence PSM	Ex-officio member (CEO)	16 May 2026

Funding profile

As at 2025–26 Budget	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Annual appropriation	54.8	42.8	43.128	42.8
Special appropriations (Aviation Fuel Excise and Remotely Piloted Aircraft System levy)	131.2	161.9	165.7	169.7
Other Revenue	19.0	18.1	17.6	17.1
Total Revenue*	205.0	222.9	226.3	229.5
Average Staffing Level	832	-	-	-

Total revenue figures may not align with revenue source totals due to rounding.

Contacts

Department contact: Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

Portfolio entity contact: Ann Redmond, National Manager; Industry and Government Engagement; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

CEO and Director of Aviation Safety contact: Pip Spence; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

OFFICIAL: SENSITIVE

National Transport Commission (NTC)

Description

The National Transport Commission (NTC) is an independent statutory agency, established to improve the productivity, safety and environmental performance of Australia's road, rail and intermodal transport systems. The role and purpose of the NTC as a corporate Commonwealth entity are established through the *National Transport Commission Act 2003* (NTC Act) and the 2003 Inter-Governmental Agreement for Regulatory and Operational Reform in Road, Rail and Intermodal Transport (IGA).

The NTC is accountable to you and Australian transport ministers through the Infrastructure and Transport Ministers' Meeting (ITMM) and works closely with jurisdictions through the Infrastructure and Transport Senior Officials' Committee (ITSOC).

The NTC leads national land transport reform to support Australian governments to:

- improve safety, productivity, environmental outcomes and regulatory efficiency, and enable future transport technologies;
- promote an integrated and nationally consistent land transport system; and
- help achieve the strategic objectives of Australia's infrastructure and transport ministers.

The NTC is reviewed every six years, with the next review due in 2027. The department has also recently commissioned Ernst & Young to undertake a review of key transport bodies. The review is examining the contribution and performance of the NTC, Austroads, the National Transport Research Organisation and the iMOVE Cooperative Research Centre in supporting national harmonisation of road transport policy and regulation. The report from Ernst & Young is due in mid-2025.

Your role and responsibilities

Under the NTC Act and IGA, you are responsible for:

- appointing members to the NTC, including a Chair and Deputy Chair, in consultation with ITMM;
- reviewing the operation and performance of the NTC every six years through ITMM;
- setting the Commonwealth's priorities; and approving the work program and budget through ITMM; and
- signing the NTC's Statement of Expectations as the ITMM Chair. The previous Statement remains in place until further revisions are agreed.

OFFICIAL: SENSITIVE

Portfolio entities

Board members and leadership

Name: National Transport Commissioners

Type: Management Board

Description: The Commissioners are responsible for the strategic direction and governance of the NTC.

Member's name	Position	Current term expiry date
Ms Carolyn Walsh	Chair	1 January 2026
Mr Michael Hopkins (ex-officio)	CEO	10 July 2028
Mr Jim Betts	Member	29 September 2025
Mr Jon Whelan	Member	1 January 2027
Ms Loretta Lynch	Member	15 July 2027
Mr Michael Byrne	Member	15 July 2027

Note: There is currently no Commissioner appointed as the NTC Deputy Chair. You will need to appoint an NTC Deputy Chair from the current members in 2025.

Funding profile

As at 2025–26 Budget	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Revenue from Government	6.4	5.6	4.5	4.6
Other Revenue*	12.3	10.6	8.6	8.8
Total Revenue**	18.7	16.2	13.1	13.5
Average Staffing Level	44	-	-	-

* Other Revenue relates to funding provided by state and territory governments.

**Total revenue figures may not align with revenue source totals due to rounding.

Contacts

Department contact: Paula Stagg, First Assistant Secretary; Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

Portfolio entity contact: Michael Hopkins, Chief Executive Officer; 03 s22(1)(a)(ii) | s22(1)(a)(ii)

OFFICIAL: SENSITIVE



Other boards and structures

Name: Australian Jet Zero Council

Established by/under: Australian Government (announced June 2023)

Type: Non-statutory advisory structure

Appointed by: Minister appoints Chair. Chair, following consultation with the Minister, will determine membership.

Description: The Australian Jet Zero Council brings together a cross-section of senior stakeholders from across the aviation sector and its supply chains to lead efforts to deliver net zero aviation in Australia. It coordinates across the sector to provide advice to the Australian Government, through the department, on issues related to the aviation industry's transition to net zero emissions.

Board members:

- Mr Jim Betts, Secretary, Chair;
- Ms Fiona Messent, Member (Qantas representative);
- Mr Irwin Tan, Member (Rex Airlines representative) ;
- Mr Christian Bennett, Member (Virgin Australia representative);
- Mr Gert-Jan de Graff (Brisbane Airport Corporation representative);
- Mr Peter Gniel, Member (Australian Institute of Petroleum (AIP) representative);
- Ms Shahana McKenzie, Member (Low Carbon Fuel Alliance of Australia and New Zealand representative);
- Mr Brent Merrick, Member (Ampol representative);
- Mr Stephen Forshaw, Member (Airbus representative);
- Dr Kimberly Camrass, Member (Boeing representative);
- Mr Jesse Scott, Member (GrainCorp representative);
- Dr Dietmar Tourbier, Member (CSIRO representative);
- Mr Alex Grant, Member (ARENA representative);
- Mr Rupert Maloney, Member (Clean Energy Finance Corporation representative);
- Mr Alan Milne, Member (RAAA representative); and
- BRIG Mark Baldock, Member (Department of Defence representative).

Contact: Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division;
02 s22(1)(a)(ii) | s22(1)(a)(ii)

Released under the FOI Act 1982 by the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts

OFFICIAL: SENSITIVE

Other boards and structures

Name: Austroads**Established by/under:** Australian and New Zealand road transport and traffic authorities**Type:** Inter-jurisdictional and international bodies**Appointed by:** N/A. Representatives are nominated by member organisations.

Description: Austroads is a not-for-profit corporate entity funded and owned by Australian and New Zealand government transport agencies. It was established to deliver improved road transport outcomes by providing expert technical input to national policy development. Austroads is governed by a board, comprising representatives from the Commonwealth, state and territory governments, the New Zealand government, and local government. The Commonwealth is represented on the board by a senior departmental official.

Board members:

- Ms Louise McCormick, Chair (Department of Logistics and Infrastructure Northern Territory);
- Mr Brett Gliddon, Deputy Chair (NZ Transport Agency Waka Kotahi);
- Mr Dennis Walsh, Member (Queensland Department of Transport and Main Roads);
- Ms Cynthia Heydon, Member (Department of State Growth Tasmania);
- Mr William Tieppo, Member (Department of Transport Victoria);
- Mr Peter Woronzow, Member (Department of Transport Western Australia);
- Mr John Hardwick, Member (Transport for New South Wales);
- Mr David Pryce, Member (Transport Canberra and City Services Directorate ACT);
- Mr Jon Whelan, Member (Department for Infrastructure and Transport South Australia);
- Ms Amy Crawford, Member (Australian Local Government Association); and
- Ms Paula Stagg, Member (Department of Infrastructure, Transport, Regional Development, Communications and the Arts).

Contact: Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division;

02 s22(1)(a)(ii) | s22(1)(a)(ii)

Released under the FOI Act 1982 by the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts

OFFICIAL: SENSITIVE

OFFICIAL: SENSITIVE

Other boards and structures

Name: Brisbane Airport Community Airspace Advisory Board (AAB)**Established by/under:** Australian Government (established March 2023)**Type:** Non-statutory advisory structure**Appointed by:** Minister appoints Chair. Chair, in consultation with Minister, determines membership.

Description: The Brisbane Airport Community AAB is an independent community-based consultation body that shares information and advice to and from the community to better manage consultation on aircraft noise around Brisbane Airport. It facilitates community input and feedback on proposed changes to flight paths and airspace changes associated with Brisbane Airport' Noise Action Plan. The AAB is supported by industry and government advisors.

Board members:

- Ms Kim Jordan, Chair;
- Mr David Diamond, Member (community representative);
- Ms Tess Bignell, Member (community representative);
- Mr Stephen Muller, Member (community representative);
- Mr Matt Loveday, Member (community representative); and
- Ms Janelle Moody, Member (community representative).

Contact: Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division;
02 s22(1)(a)(ii) | s22(1)(a)(ii)

Released under the FOI Act 1982 by the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts

OFFICIAL: SENSITIVE

OFFICIAL: SENSITIVE**Other boards and structures****Name: Forum on Western Sydney Airport (FOWSA)**

Established by/under: Established as a condition of the Western Sydney Airport Plan determined in December 2016, under the *Airports Act 1996*.

Type: Non-statutory advisory structure

Appointed by: Minister appoints Chair. Minister, in consultation with Chair, will determine membership.

Description: FOWSA enables the community's views to be considered in the planning and development of the airport. Its key objective is to promote engagement between community, stakeholder representatives and an Aviation Expert Steering Group on issues relating to airspace management and flight path options, noise abatement and other aircraft operating procedures, and potential noise and amenity impacts.

Board members:

- Ms Lee de Winton, Chair;
- Mr Rob Walker, Member (regional airport operator representative);
- Clr Paul Veigel, Member (local government representative);
- Mayor Todd Carney, Member (local government representative);
- Ms Lindy Deitz, Member (local government representative);
- Dr Rosemary Dillon, Member (local government representative);
- Mr Chris Kwong, Member (major airline representative);
- Mr Scott Mitchell, Member (major airline representative);
- Ms Joanne Bromilow, Member (community representative);
- Dr Mike Freeland MP, Member (community representative);
- Ms Anne Stanley MP, Member (community representative);
- Mr Gordon Henwood, Member (community representative);
- Mr Jacob Idiculas, Member (community representative);
- Mr Wayne Willmington, Member (community representative);
- Mr Gregory Copeland, Member (community representative);
- Mrs Melissa McIntosh MP, Member (community representative);
- Mr David Trevelyan, Member (general aviation user representative);
- Mr David Borger, Member (organisational representative);
- Ms Anna Guillan, Member (organisational representative);
- Mrs Gina Metcalfe, Member NSW Government representative);
- Mr Tom Smith, Member (general aviation user representative);
- Ms Susan Templeman MP, Member (additional member);
- The Hon Angus Taylor MP, Member (additional member);
- Mayor Matt Gould, Member (additional member);
- Ms Katy Hannouch, Ex-officio member (Western Sydney Airport); and
- Ms Catherine Payne, Member Ex-officio member (Western Sydney Airport).

Contact: Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division;
02 s22(1)(a)(ii) | s22(1)(a)(ii)

OFFICIAL: SENSITIVE

OFFICIAL: SENSITIVE

Other boards and structures

Name: Freight Industry Reference Panel

Established by/under: Minister

Type: Non-statutory advisory structure**Appointed by:** Minister on behalf of state and territory counterparts.

Description: The Freight Industry Reference Panel's primary objective is to monitor and provide independent advice to the Infrastructure and Transport Ministers' Meeting (ITMM) on the delivery of the National Freight and Supply Chain Strategy and National Action Plan. It also provides advice on identified national issues at the request of ITMM.

Board members:

- Mr John Fullerton, Chair;
- Ms Sophie Finemore, Member;
- Mr Michael Byrne, Member;
- Ms Heather Bone, Member; and
- Mr Paul Ryan, Member.

Contact: Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division;

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s22(1)(a)(ii)

s22(1)(a)(ii)

OFFICIAL: SENSITIVE

OFFICIAL: SENSITIVE

Other boards and structures

Name: General Aviation Advisory Network (GAAN)**Established by/under:** Australian Government (announced October 2016)**Type:** Non-statutory advisory structure**Appointed by:** Minister.

Description: GAAN provides a forum for industry representatives to identify opportunities to work collaboratively to respond to pressures facing the General Aviation sector. The GAAN also provides advice to the Minister on general aviation matters.

Board members:

- Mr Rob Walker, Chair;
- Mr Julian Fraser, Member;
- Mr Nat Nagy, Member;
- Mr Grahame Hill, Member;
- Mr Mark De Stoop, Member;
- Ms Adrienne Fleming, Member;
- Mr Peter Gash, Member;
- Ms Jessica Graham, Member;
- Mr Michael Monck, Member;
- Mr Carl Jepsen, Member;
- Ms Sarah Thompson, Member;
- Mr Tom McCarthy, Member; and
- Mr Greg Tyrrell, Member.

Contact: Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division;
02 s22(1)(a)(ii) | s22(1)(a)(ii)

Name: International Air Services Commission (IASC)**Established by/under:** *International Air Services Commission Act 1992***Type:** Statutory office holder, offices and committees**Appointed by:** Governor-General based on recommendations from the Minister.

Description: IASC's role is to determine the outcomes of applications made by existing and prospective Australian airlines for capacity entitlements available under bilateral air services arrangements. The Commission consists of three members, one of which is vacant. The secretariat services for IASC are provided by the department.

Commission members:

- Ms Genevieve Butler, Chair; and
- Ms Jane McKeon, Member.

Contact: Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division;
02 s22(1)(a)(ii) | s22(1)(a)(ii)

OFFICIAL: SENSITIVE

OFFICIAL: SENSITIVE**Other boards and structures****Name: National Heavy Vehicle Regulator (NHVR)****Established by/under:** *Heavy Vehicle National Law Act 2012* (Queensland)**Type:** National law bodies**Appointed by:** Queensland Minister for Transport and Main Roads on the unanimous recommendation of the responsible ministers from each Heavy Vehicle National Law (HVNL) participating jurisdiction and the Minister. The CEO of the NHVR is appointed by the Board.**Description:** The NHVR administers the HVNL and supporting regulations, delivering a range of services related to heavy vehicles under a consistent regulatory framework in participating jurisdictions (all states and territories except WA and NT).**Board members:**

- Duncan Gay, Chair;
- Julie Russell, Deputy Chair;
- Catherine Scott, Member;
- Patrick Conlon, Member; and
- Gillian Miles, Member.

Contact: Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division;
02 s22(1)(a)(ii) | s22(1)(a)(ii)**Name: Office of the National Rail Safety Regulator (ONRSR)****Established by/under:** *Rail Safety National Law (South Australia) Act 2012***Type:** National law bodies**Appointed by:** Members of the ONRSR Board, including the Chief Executive and Non-Executive Members, are appointed by the South Australian Minister for Infrastructure and Transport on the unanimous recommendation of the responsible ministers from each Rail Safety National Law (RSNL) participating jurisdiction and the Minister.**Description:** ONRSR administers the RSNL, and works on behalf of state and territory governments and the Australian Government to promote and improve national rail safety.**Board members:**

- Dr Natalie Pelham, Chief Executive;
- Trish White AM, Non-Executive Member; and
- Julie-Anne Schafer, Non-Executive Member.

Contact: Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division;
02 s22(1)(a)(ii) | s22(1)(a)(ii)**OFFICIAL: SENSITIVE**

OFFICIAL: SENSITIVE

Other boards and structures

Name: Sydney Airport Community Forum (SACF)**Established by/under:** Australian Government (established July 1996)**Type:** Non-statutory advisory structure**Appointed by:** Minister appoints Chair. Minister, in consultation with Chair, determines membership.

Description: The SACF provides advice to the Minister, Sydney Airport Corporation and aviation authorities on the abatement of aircraft noise. It includes representatives from the community, industry and all levels of government. It is the main consultation body on the Sydney Airport Long Term Operating Plan.

Board members:

- Ms Sally Sitou MP, Chair (Federal Electorate of Reid);
- Mr Bob Hayes, Member (community representative);
- Ms Maria Patrinos, Member (community representative);
- Mr Kevin Hill, Member (community representative);
- Mr Alan Dukes, Member (community representative);
- The Hon Tanya Plibersek MP, Member (Federal Electorate of Sydney);
- The Hon Tony Burke MP, Member (Federal Electorate of Watson);
- Ms Kylea Tink MP, Member (Federal Electorate of North Sydney);
- The Hon Anthony Albanese MP, Member (Federal Electorate of Grayndler);
- The Hon Paul Fletcher MP, Member (Federal Electorate of Bradfield);
- Ms Allegra Spender MP, Member (Federal Electorate of Wentworth);
- Mr Jerome Laxale MP, Member (Federal Electorate of Bennelong);
- The Hon Linda Burney MP, Member (Federal Electorate of Barton);
- The Hon Matt Thistlethwaite MP, Member (Federal Electorate of Kingsford Smith);
- Mr Simon Kennedy MP, Member (Federal Electorate of Cook);
- Mr Ron Hoenig MP, Member (State Electorate of Heffron);
- Ms Jo Haylen MP, Member (State Electorate of Summer Hill);
- Clr Edward McDougall, Member (Bayside Council);
- Clr Jack Boyd, Member (Sutherland Shire Local Council);
- Clr Darcy Byrne, Member (Inner West Council);
- Clr Dylan Parker, Member (Randwick City Council);
- Mr Scott Charlton, Member (Sydney Airport);
- Captain Rob Edney, Member (Domestic Airline Industry); and
- Mr Stephen Pearse, Member (International Airline Industry).

Contact: Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii)
s22(1)(a)(ii)

OFFICIAL: SENSITIVE

OFFICIAL: SENSITIVE

Other boards and structures

Name: Sydney Airport Slot Compliance Committee**Established by/under:** *Sydney Airport Demand Management Act 1997***Type:** Statutory office holder, offices and committees **Appointed by:** Minister (or delegate).

Description: The Slot Compliance Committee develops and administers the slot compliance scheme for Sydney Airport that is consistent with section 49 of the *Sydney Airport Demand Management Act 1997*. The Compliance Committee's role and membership will change with activation of legislative reforms to the Sydney Airport Demand Management framework in late 2025.

Committee members (current):

- Mr Benjamin Meagher, Chair (DITRDCA);
- Ms Kathryn Scarano, Member (DITRDCA);
- Paul Petrykowycz, Member (Sydney Airport Corporation Limited);
- Russell McArthur, Member (Airservices Australia);
- Luke Travica, Member (Qantas Group);
- Warrick Lodge, Member (Rex); and
- David Causer, Member (Virgin Australia).

Contact: Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii)
s22(1)(a)(ii)

Name: Sydney Airport Slot Manager**Established by/under:** *Sydney Airport Demand Management Act 1997*

Type: Structure linked to the Australian Government through statutory contracts, agreements and delegations **Appointed by:** Minister.

Description: The Sydney Airport Slot Manager has responsibility for the administration of slot management at Sydney Airport, including slot allocation, compliance reporting and monitoring and financial management. The Sydney Airport Slot Manager transitioned from the previous long-term operator (Capacity Optimisation Group - COG) to a newly-appointed Slot Manager (Airport Coordination Limited Asia Pacific - ACL APAC) on 1 April 2024.

Board members:

- Mr Darren Batty, Coordination Manager (Airport Coordination Limited Asia Pacific).

Contact: Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii)
s22(1)(a)(ii)

OFFICIAL: SENSITIVE

OFFICIAL: SENSITIVE

Regulatory functions



Regulatory functions

Regulated Function	Key regulatory role	Contact
<i>Outcome 2</i>		
Approval for Remotely Piloted Aircraft (RPA) (drones) Regulated under the Air Navigation (Aircraft Noise) Regulations 2018 and associated regulation.	<p>The Secretary has legislative authority to grant approval to RPA owners or operators seeking to engage in air navigation activities that may generate noise impacts affecting the public.</p> <p>The Secretary's approval must include:</p> <ul style="list-style-type: none"> the period during the aircraft may engage in air navigation; and any conditions with which the operator or owner must comply to mitigate noise impacts. <p>To support the Secretary make regulatory decisions to grant approval, applications are evaluated based on comprehensive noise impact assessments, considering factors, such as:</p> <ul style="list-style-type: none"> flight paths relative to noise-sensitive areas; operating hours and frequency of operations; aircraft specifications and noise emission characteristics; and potential cumulative impacts with existing air traffic. 	Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Economic regulation of international airlines and airports Regulated under the Air Navigation Act 1920 and associated regulation.	<p>The department oversees the economic regulation of international airlines operating to and from Australia, with specific responsibilities including:</p> <ul style="list-style-type: none"> negotiation, implementation, and oversight of bilateral aerservices agreements; processing and approval of international scheduled service timetables and variations; management of changes to international airport designations and classifications; and assessment, issuance and approval of changes to international airline licences. <p>These functions are performed within the legislative framework governing international air transportation, ensuring compliance with international obligations.</p>	Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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OFFICIAL: SENSITIVE

OFFICIAL: SENSITIVE

Regulatory functions

Regulated Function	Key regulatory role	Contact
Leased Federal Airports Regulated under the <i>Airports Act 1996</i> and associated regulations.	Land planning The Minister has a range of controls and responsibilities for leased federal airports, and makes regulatory decisions about: <ul style="list-style-type: none"> Airport Master Plans, which are prepared every 5-8 years to set out future land uses, types of permitted development, and noise and environmental impacts; Major Development Plans for proposed aviation and non-aviation developments, for example, new runways or logistics warehouses; and airport leases and airport ownership. Environmental protection (including PFAS) The department holds airport lessee companies to account for their environmental management of leased federal airports and makes regulatory decisions about on-ground environmental issues, including air, soil, water and noise pollution. Airspace intrusions The department makes regulatory decisions about the protection of airspace at and around airports. Curfews The department regulates curfews at Sydney, Adelaide, Gold Coast and Essendon Airports. On-airport activity The department makes regulatory decisions about parking infringements, liquor licensing and gambling at leased federal airports. Building approvals The department makes regulatory decisions about building approvals at leased federal airports.	Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Coastal trading Regulated under the <i>Coastal Trading (Revitalising Australian Shipping) Act 2012</i> (CT Act) and associated regulation.	The Minister has powers to determine that certain vessels or persons are not subject to the CT Act when moving cargo (or passengers) from one Australian state or territory to another. The administration of the CT Act has been delegated to appropriate Senior Executive Officers in the department. The department's responsibilities include granting: <ul style="list-style-type: none"> general licences (for Australian registered vessels); temporary coast trading licences (for foreign vessels); and emergency licences. 	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division, 02 s22(1)(a)(ii) s22(1)(a)(ii)

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OFFICIAL:SENSITIVE

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Regulatory functions

Regulated Function	Key regulatory role	Contact
International liner shipping Regulated under the <i>Competition and Consumer Act 2010</i> (CAC Act) and associated regulation.	<p>The Minister retains a range of enforcement powers, including:</p> <ul style="list-style-type: none"> seeking undertakings from the parties to a registered conference agreement (an agreement between members of a liner shipping conference on inward or outward services provided, or proposed to be provided, by those members); and directing the department to wholly or partly cancel the registration of a registered conference agreement. <p>The administration of the CAC Act has been delegated to the department. The department's responsibilities include:</p> <ul style="list-style-type: none"> registration of conference agreements; regulation of non-conference ocean carriers with substantial market power; regulation of unfair pricing practices; and registration of agents of ocean carriers. 	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
New Vehicle Efficiency Standard (NVES) Regulated under the <i>New Vehicle Efficient Standard Act 2024</i> (NVES Act) and associated instruments.	<p>The Minister can make legislative instruments under the NVES Act regarding:</p> <ul style="list-style-type: none"> vehicles that are included in the NVES; post-2029 scheme stringency (subject to certain constraints); certain technical settings, such as by how much the stringency of the standard is adjusted for the weight of vehicles; rules governing units/credits awarded under the scheme; and what information is published. <p>Instruments made under the NVES Act must be consistent with the objects of the Act, are disallowable, and are generally subject to mandatory consultation (in most cases, 60 days).</p> <p>The Secretary has enforcement and compliance powers under the Act and can delegate powers to other Senior Executive Officers in the department.</p>	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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 Transport, Regional Development, Communications, Sport and the Arts

OFFICIAL:SENSITIVE

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Regulatory functions

Regulated Function	Key regulatory role	Contact
Shipping tax incentives Regulated under the <i>Shipping Reform (Tax Incentives) Act 2012</i> and associated regulation.	The Minister retains the power to: <ul style="list-style-type: none"> • specify kinds of vessels to be excluded, or not excluded, by legislative instrument; and • decide to shorten a 10 year lockout period, which is applied to shipping companies who are unable to meet relevant criteria to access tax incentives, in order to encourage investment in the Australian shipping industry. The department manages administration of the Shipping Reforms Act, including the issuance of tax incentive notices and certificates to eligible vessels that are owned or operated by Australian shipping entities.	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division, 02 s22(1)(a)(ii) s22(1)(a)(ii)
Slot management at Sydney Airport Regulated under the <i>Sydney Airport Demand Management Act 1997</i> and associated regulations.	Slot management at Sydney Airport The Minister and department regulate slot use and the hourly movement cap at Sydney (Kingsford Smith) Airport.	Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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OFFICIAL: SENSITIVE



Significant ministerial roles

Infrastructure and Transport Ministers' Meeting (ITMM)

Purpose	The Infrastructure and Transport Ministers' Meeting (ITMM) brings together Commonwealth, state and territory ministers with responsibility for transport and infrastructure, along with a local government representative. It pursues opportunities for national consistency and addresses emerging issues in regulatory and policy frameworks to improve safety, reduce costs and improve the operation and delivery of infrastructure and transport. ITMM also has responsibilities under various legislation and intergovernmental agreements, and is supported by the Infrastructure and Transport Senior Officials' Committee (ITSOC) chaired by the Secretary and comprising departmental heads from the Commonwealth, states and territories.
Current status	<p>ITMM is generally held in person, twice a year around June and November where possible. Additional ad hoc meetings are arranged, if needed.</p> <p>Key priorities are agreed by ITMM each year, and include any priorities set by National Cabinet.</p> <p>The department will liaise with your office on a suitable date for the first ITMM of 2025 and seek your agreement on the agenda for this meeting.</p>
Your role and responsibilities	As the relevant Commonwealth Government Minister, you chair ITMM and represent the Australian Government's position in discussions and decision making.
Resourcing/ funding information	The Secretariat for ITMM is provided by the department.
Contact	Paula Stagg, First Assistant Secretary; Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

OFFICIAL: SENSITIVE
Significant ministerial roles

International Civil Aviation Organisation (ICAO)

Purpose	<p>The International Civil Aviation Organisation (ICAO) is the United Nation's civil aviation standard setting body committed to achieving sustainable growth in the global civil aviation system. It has 193 Member States and works with industry groups to seek consensus on international civil aviation policies, standards and recommended practices covering aviation safety, air navigation, security and facilitation, environmental protection and economic development.</p> <p>Australia maintains a Permanent Mission in ICAO's Montreal headquarters in Canada, and was successfully re-elected to Part I of the ICAO Council at the 41st Assembly in Montreal in October 2022, as one of 11 States of chief importance in air transport on the 36-member Council.</p> <p>Australia's active engagement with ICAO continues to be critical in the development of global policies, appropriate international standards and recommended practices, and guidance and advisory material that are consistent with our national and regional aviation objectives.</p> <p>This role includes promoting the interests of our Pacific neighbours, as Australia is the only Pacific member on the ICAO Council.</p>
Current status	<p>Australia is seeking re-election for a further three-year term to Part I of the ICAO Council at the ICAO Assembly to be held in Montreal, Canada in the week commencing 23 September 2025. If re-elected to the Council, Australia will also get to vote on the next ICAO President due to be filled at the end of 2025.</p>
Your role and responsibilities	<p>While membership of the ICAO is not a ministerial function, your role is to approve Australia's positions on key policy matters before the ICAO Assembly (triennial meeting) covering aviation safety, air navigation, aviation environment, facilitation and economic development, and on ICAO Council governance matters (e.g. the election of ICAO's two key office holders, the President and Secretary-General).</p>
Resourcing/ funding information	<p>The Government makes an annual contribution to ICAO (\$3.3 million in 2024–25).</p> <p>Our ICAO Mission based in ICAO Headquarters in Montreal, Canada has an annual budget of \$1.5 million in 2024–25, jointly funded by the department, Civil Aviation Safety Authority (CASA) and Airservices Australia. Officials and experts from your portfolio also make a significant technical and leadership contribution to a wide range of ICAO Panels and Working Groups.</p>
Contact	<p>Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)</p>

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OFFICIAL: SENSITIVE
Significant ministerial roles

International Maritime Organisation (IMO)

Purpose	<p>The International Maritime Organisation (IMO) is the United Nations specialised agency with responsibility for the safety and security of global shipping and the prevention of marine pollution by ships.</p> <p>Australia is a member of the IMO's governing committee, the IMO Council. As a coastal state reliant on seaborne trade and the fifth largest user of shipping, membership on the IMO Council helps protect Australia's strategic interests.</p> <p>The Australian Maritime Safety Authority (AMSA) leads IMO engagement on maritime safety and environmental matters (except greenhouse gas (GHG) issues), supported by the department and other agencies.</p> <p>Australia is a signatory to most IMO Conventions and AMSA has a well-respected compliance inspection regime against these standards.</p>
Current status	<p>The IMO has a substantial program of activity underway, with maritime decarbonisation and new technology adding to an already large agenda.</p> <p>New measures for GHG reduction, voluntary standards for autonomous vessels and performance-based safety standards are planned for 2025–26. A campaign for re-election to IMO Council is underway, ahead of a vote in late 2025.</p>
Your role and responsibilities	<p>s33(a)(iii)</p> <p>IMO meetings generate frequent amendments to IMO conventions, and periodically new agreements. You are responsible for facilitating their consideration by the Joint Standing Committee on Treaties (JSCOT) or the Cabinet, as needed.</p>
Resourcing/funding information	<p>The Government makes an annual contribution to IMO (\$0.4 million in 2024–25).</p> <p>The department's IMO engagement, including in the Marine Environment Protection Committee (MEPC), the Facilitation and Trade Committee (FAL) and the Maritime Safety Committee (MSC) is managed from existing resources.</p>
Contact	<p>Paula Stagg, First Assistant Secretary; Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)</p>

OFFICIAL: SENSITIVE
Significant ministerial roles

International Transport Forum (ITF)

Purpose	The International Transport Forum (ITF) at the Organisation for Economic Co-operation and Development (OECD) is an intergovernmental organisation with 69 member countries. It is a think tank for transport policy and organises an Annual Summit of transport ministers. ITF is the only global body that covers all transport modes. The ITF's mission is to foster an understanding of the role of transport in economic growth, environmental sustainability and social inclusion.
Current status	The ITF operates through a range of bodies that are each dedicated to specific functions encompassing administration, operational decisions, research and industry engagement. Australia participates in these forums on an ad-hoc basis, led by the department. The ITF has recently been active in promoting support for Ukraine's transport sector.
Your role and responsibilities	Each year there is an annual Ministers' Meeting in May in Leipzig, Germany. As Minister with transport responsibilities, you are invited to attend. In recent years Australian transport ministers have not attended.
Resourcing/ funding information	The department contributes to Australia's annual membership contribution of approximately €67,000 euros. The portfolio budget statement has an annual allocation of \$123,000 AUD to meet this obligation.
Contact	Paula Stagg, First Assistant Secretary; Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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OFFICIAL: SENSITIVE
Significant ministerial roles

The Asia-Pacific Economic Cooperation (APEC) Transportation Working Group (TPTWG)

Purpose	The Asia-Pacific Economic Cooperation (APEC) Transportation Working Group (TPTWG) aims to enhance the efficiency, safety, sustainability, and inclusivity of transportation systems across the Asia-Pacific region, driving economic integration, trade facilitation and resilience. It serves as a collaborative platform for APEC economies to address transportation challenges, innovate, and build capabilities, ensuring ministers can align national priorities with regional goals.
Current status	The Republic of Korea is hosting APEC in 2025 under the theme “Building a Sustainable Tomorrow”. There are four expert groups covering aviation, intermodal and intelligent transport systems, land transport and maritime. s33(a)(iii) the department chairs the intermodal and intelligent transport systems, and land transport expert groups. The department coordinates Australia’s engagement in these areas to influence transport policy across the Asia-Pacific.
Your role and responsibilities	TPTWG member economy ministers meet every three years, with the next meeting scheduled for 2026. You will be invited to attend by the host member economy closer to the date.
Resourcing/ funding information	The department’s participation is met from within existing resources.
Contact	Paula Stagg, First Assistant Secretary; Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Portfolio legislation

Transport

Road Vehicle Standards Charges (Imposition—General) Act 2018

Road Vehicle Standards Charges (Imposition—Customs) Act 2018

Road Vehicle Standards Charges (Imposition—Excise) Act 2018

Purpose	Allows for regulations that impose administration, customs and excise related charges under the <i>Road Vehicle Standards Act 2018</i> .
Contact	Anita Langford, First Assistant Secretary, Road and Vehicle Safety Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Adelaide Airport Curfew Act 2000

Purpose	The <i>Adelaide Airport Curfew Act 2000</i> (the Act) establishes a curfew at Adelaide Airport between 11pm and 6am. It defines operations that may be exempt from the curfew and the conditions for granting dispensations. The Act also allows for a quota permitting international aircraft during curfew shoulder periods (one hour before and after the curfew) and for freight jet operations.
Contact	Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Air Accidents (Commonwealth Government Liability) Act 1963

Purpose	The <i>Air Accidents (Commonwealth Government Liability) Act 1963</i> governs the payment of damages by the Commonwealth and its authorities for the death or injury of passengers in aircraft operated by the Commonwealth, or during travel related to Commonwealth employment. The limits of recoverable amounts align with the <i>Civil Aviation (Carriers' Liability) Act 1959</i> .
Contact	Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Air Navigation Act 1920

Purpose	<p>The <i>Air Navigation Act 1920</i> (the Act) provides for the economic regulation of international air services, including scheduled and non-scheduled services. It requires permissions, aircraft licensing, and approvals for timetables and tariffs.</p> <p>The Act was amended in 2008 to update the framework for international airlines licences and streamline definitions.</p>
Contact	Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Aircraft Noise Levy Act 1995

Purpose	<p>The <i>Aircraft Noise Levy Act 1995</i> (the Act), together with the complementary <i>Aircraft Noise Levy Collection Act 1995</i>, establishes a cost recovery regime for Commonwealth-funded aircraft noise amelioration programs. These programs include the voluntary acquisition and insulation of residences and public buildings in areas near airports with high aircraft noise exposure.</p> <p>The levy is only payable at airports where noise amelioration programs have been conducted, such as Adelaide and Sydney Airports (refer to the <i>Aircraft Noise Levy Collection Act 1995</i> for further details).</p> <p>The levy applies to jet aircraft landings, with the amount payable determined by the noise characteristics of the aircraft. The formula, prescribed under section 6(1) of the Act, ensures that noisier aircraft incur a higher levy per landing. The levy applies exclusively to jet aircraft, reflecting their higher noise disturbance compared to propeller-driven aircraft. However, smaller jet aircraft below a prescribed threshold are exempt.</p> <p>The levy rate is set by regulation and automatically adjusts in line with CPI movements. Levy collections ceased on 30 June 2006 for Sydney Airport and on 31 March 2010 for Adelaide Airport.</p>
Contact	Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Aircraft Noise Levy Collection Act 1995

Purpose	The <i>Aircraft Noise Levy Collection Act 1995</i> , together with the complementary <i>Aircraft Noise Levy Act 1995</i> , establishes a cost recovery regime for Commonwealth-funded aircraft noise amelioration programs, including the voluntary acquisition and insulation of residences and public buildings near airports with high aircraft noise exposure. It outlines the criteria for imposing and collecting the levy.
Contact	Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Airports (On-Airport Activities Administration) Validation Act 2010

Purpose	The <i>Airports (On-Airport Activities Administration) Validation Act 2010</i> validates actions performed and powers exercised under the <i>Airports (Control of On-Airport Activities) Regulations 1997</i> (the regulations) by individuals not validly authorised to perform such functions. The regulations cover liquor, commercial trading, vehicle movements, gambling, and smoking at specified airports.
Contact	Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Airports Act 1996

Purpose	<p>The <i>Airports Act 1996</i> establishes the regulatory framework for Australia's 21 federally leased airports. It addresses:</p> <ul style="list-style-type: none"> • leasing and management of airports; • ownership restrictions for airport-operator companies; • land use, planning, and building control; • environmental management; • financial reporting of airport-operator companies; • quality of service monitoring; • airport site variations and closures; • on-airport activity controls (e.g. gambling, parking, smoking); • airspace protection; and • access and demand management at airports.
Contact	Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Air Services Act 1995

Purpose	Establishes Airservices Australia as a corporate Commonwealth entity. Airservices Australia: <ul style="list-style-type: none"> manages air traffic services and aeronautical information; provides aviation rescue and firefighting services; and minimises environment impacts of aircraft operations.
Contact	Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Airspace Act 2007

Purpose	Transfers airspace regulation from Airservices Australia to the Civil Aviation Safety Authority (CASA), ensuring independent planning and administration of Australian airspace.
Contact	Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Airspace (Consequential and Other Measures) Act 2007

Purpose	Amends the <i>Civil Aviation Act 1988</i> to ensure that the Civil Aviation Safety Authority's (CASA) airspace regulation aligns with the Australian Airspace Policy Statement described in the <i>Airspace Act 2007</i> , and allows regulations to transfer ("grandfather") Airservices Australia decisions to CASA where appropriate.
Contact	Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Australian Airlines (Conversion to Public Company) Act 1988

Purpose	Facilitated the conversion of the Australian National Airlines Commission into a public company, which was subsequently sold to Qantas.
Contact	Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

OFFICIAL: SENSITIVE

Portfolio legislation

Australian Maritime Safety Authority Act 1990

Purpose	Establishes the Australian Maritime Safety Authority (AMSA) with objectives to promote maritime safety, protect the marine environment, provide national search and rescue service, and ensure efficient maritime services.
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Aviation Fuel Revenues (Special Appropriation) Act 1988

Purpose	Appropriates revenue from duties on aviation fuels (avgas and avtur) to Civil Aviation Safety Authority (CASA) and Airservices Australia. The amount allocated is determined by a statutory rate and the volume of fuel.
Contact	Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Carriage of Goods by Sea Act 1991

Purpose	Regulates carrier liability for cargo loss or damage during sea transport. Aligns with international conventions (Hague Rules, etc.) to ensure balanced liability between shippers and carriers. Subsequent amendments reflect industry consultation and enhance fairness.
Contact	Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Civil Aviation Act 1988

Purpose	Establishes the Civil Aviation Safety Authority (CASA) and sets out a regulatory framework prioritising aviation safety. CASA must consider safety its highest priority.
Contact	Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

OFFICIAL: SENSITIVE

OFFICIAL: SENSITIVE

Portfolio legislation

Civil Aviation (Carriers' Liability) Act 1959

Purpose	Implements international conventions on air carriers' liability for passenger, baggage and cargo loss/damage, ensuring fair compensation and mandatory insurance coverage for domestic and international carriers.
Contact	Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Civil Aviation Legislation Amendment Act 1995

Purpose	Amends aviation-related legislation.
Contact	Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Civil Aviation (Unmanned Aircraft Levy) Act 2020

Purpose	Imposes a levy on unmanned aircraft operations for certain purposes.
Contact	Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Coastal Trading (Revitalising Australian Shipping) Act 2012

Purpose	Regulates access of vessels to Australian coastal waters for coastal trading, including a licencing system and penalties for breaching the <i>Coastal Trading (Revitalising Australian Shipping) Act 2012</i> .
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Coastal Trading (Revitalising Australian Shipping) (Consequential Amendments and Transitional Provisions) Act 2012

Purpose	Handles consequential and transitional matters arising from the <i>Coastal Trading (Revitalising Australian Shipping) Act 2012</i> .
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

OFFICIAL: SENSITIVE

Competition and Consumer Act 2010, Part X

Purpose	Ensures Australian exporters and importers have access to adequate, efficient, and competitive international liner shipping services. Grants limited exemptions to shipping conferences from certain competition rules, subject to conditions and potential Ministerial intervention.
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Damage by Aircraft Act 1999

Purpose	Establishes strict, uncapped liability for owners/operators of aircraft for damage caused to third parties on the ground. Allows contributory negligence and liability sharing.
Contact	Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

International Air Services Commission Act 1992

Purpose	Promotes economic efficiency and competition in international air services.
Contact	Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

International Interests in Mobile Equipment (Cape Town Convention) Act 2013

Purpose	Facilitates Australia's participation in the Cape Town Convention and Protocol for aircraft financing.
Contact	Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Limitation of Liability for Maritime Claims Act 1989

Purpose	Allows shipowners or salvors to limit liability for damage caused by their ship, except in cases of intentional or reckless conduct. Aligns with the International Convention on Limitation of Liability for Maritime Claims.
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

OFFICIAL: SENSITIVE

Portfolio legislation

Marine Navigation Levy Act 1989

Purpose	Imposes a levy on commercial ships to fund marine aids to navigation (e.g. lighthouses) managed by Australian Maritime Safety Authority.
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Marine Navigation Levy Collection Act 1989

Purpose	Provides the administrative framework for collecting the marine navigation levy.
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Marine Navigation (Regulatory Functions) Levy Act 1991

Purpose	Imposes a levy on ships to fund Australian Maritime Safety Authority's regulatory functions, including ship inspections and crew qualifications.
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Marine Navigation (Regulatory Functions) Levy Collection Act 1991

Purpose	Provides administrative framework for collecting the regulatory functions levy.
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

OFFICIAL: SENSITIVE

Marine Safety (Domestic Commercial Vessel) National Law Act 2012

Purpose	Established national regulation for domestic commercial vessel safety under Australian Maritime Safety Authority.
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Marine Safety (Domestic Commercial Vessel) National Law (Consequential Amendments) Act 2012

Purpose	Amends existing legislation to align with the national law for vessel safety. Includes provisions to replace safety offences with <i>Work Health and Safety Act 2011</i> -equivalent provisions.
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Maritime Legislation Amendment Act 2007

Purpose	Amends maritime legislation for various updates and purposes.
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

National Transport Commission Act 2003

Purpose	Establishes the National Transport Commission (NTC) to develop, monitor and maintain uniform or nationally consistent regulatory and operational reforms relating to road, rail and intermodal transport.
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Navigation Act 2012

Purpose	Regulates maritime safety, pollution prevention, and compliance with international conventions.
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

New Vehicle Efficiency Standard Act 2024

Purpose	Establishes a vehicle efficiency standard and related provisions.
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Port Statistics Act 1977

Purpose	Authorises the collection of data on cargo and ship movements at Australian ports. While not actively enforced, it underpins voluntary data collection.
Contact	Ian Porter, First Assistant Secretary, Data, Research, Strategy and Net Zero Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Protection of the Sea (Civil Liability) Act 1981

Purpose	Establishes liability and compensation for oil pollution damage from tankers, including mandatory insurance requirements.
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Protection of the Sea (Civil Liability for Bunker Oil Pollution Damage) Act 2008

Purpose	Establishes liability and compensation for pollution from fuel oil spills (excluding oil tankers).
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Protection of the Sea (Harmful Anti-fouling Systems) Act 2006

Purpose	Prohibits harmful anti-fouling systems on ships to protect marine environments.
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Protection of the Sea (Imposition of Contributions to Oil Pollution Compensation Funds– Customs) Act 1993

Purpose	Establishes levies to fund oil pollution compensation where oil is imported into Australia.
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Protection of the Sea (Imposition of Contributions to Oil Pollution Compensation Funds–Excise) Act 1993

Purpose	Establishes levies to fund oil pollution compensation where oil is moved by sea from one place in Australia to another.
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Protection of the Sea (Imposition of Contributions to Oil Pollution Compensation Funds–General) Act 1993

Purpose	Establishes levies to fund oil pollution compensation where contributions appear to be the duty of customs or excise but a court rules they are neither.
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Protection of the Sea (Oil Pollution Compensation Funds) Act 1993

Purpose	Provides compensation for oil pollution damage exceeding limits under other liability laws.
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Protection of the Sea (Powers of Intervention) Act 1981

Purpose	Allows Australian Maritime Safety Authority to prevent pollution in Australian waters, including moving or sinking ships to mitigate risks.
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Protection of the Sea (Prevention of Pollution from Ships) Act 1983

Purpose	Regulates and restricts the discharge of pollutants from ships and enforces international maritime standards.
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Protection of the Sea (Shipping Levy) Act 1981

Purpose	Imposes levies on ships to fund marine pollution response capabilities.
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Protection of the Sea (Shipping Levy Collection) Act 1981

Purpose	Provides the administrative framework for collecting the protection of the sea shipping levy.
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Qantas Sale Act 1992, Part 3, Sections 7 - 13

Purpose	Requires Qantas to impose restrictions on foreign ownership to ensure Australian control. Limits foreign ownership to 49 per cent and mandates that: <ul style="list-style-type: none"> • Qantas' principal operational centre remains in Australia; • at least two-thirds of its directors are Australian citizens; and • the airline retains the name 'Qantas' and remains incorporated in Australia.
Contact	Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Shipping Reform (Tax Incentives) Act 2012

Purpose	Provides tax incentives to support Australian shipping, including depreciation benefits, income tax exemptions, and tax offsets for employing Australian seafarers.
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Shipping Registration Act 1981

Purpose	Provides for registration of Australian ships, including the General and International Shipping Registers.
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Special Recreational Vessels Act 2019

Purpose	Allows superyachts to opt in to Australia's coastal trading regulatory framework under the <i>Coastal Trading (Revitalising Australian Shipping) Act 2012</i> .
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Submarine Cables and Pipelines Protection Act 1963

Purpose	Implements international obligations to protect submarine cables and pipelines from damage.
Contact	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Sydney Airport Curfew Act 1995

Purpose	Regulates aircraft operations at Sydney Airport between 11pm and 6am to mitigate noise impacts.
Contact	Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Sydney Airport Demand Management Act 1997

Purpose	Limits Sydney Airport to 80 aircraft movements per hour. Regulates the use of slots at Sydney Airport and establishes the Slot Management Scheme and Compliance Scheme.
Contact	Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Portfolio legislation

Transport Safety Investigation Act 2003

Purpose	Establishes the Australian Transport Safety Bureau (ATSB) to independently investigate transport accidents and promote safety.
Contact	Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Your priorities

‘Your priorities’ volume starts with a *portfolio situational analysis* and is followed by three sections:

Delivering your election commitments

The **Election commitment briefs** summarise your commitments ^{s47C}

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Early actions and opportunities

To assist with issues requiring your attention over the coming weeks, this section includes advice on:

- **Critical decisions** that require your consideration in your first 30 days in office.
- **Early opportunities** for decisions, announcements, media and events within your first six weeks in office.
- **Early stakeholder engagement** to support you in targeting your early engagement with key industry and community groups.

To assist with your longer-term planning, this section also includes:

- **Appointments** – a list of current vacancies and vacancies arising across your portfolio which will require your attention until the end of the year.
- **International activities** – information on the international body memberships and events relevant to your portfolio which you may like to attend during the next 12 months.

The next three years

The section provides advice on **Key portfolio issues** that we consider will inform this term of office.

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Delivering your election commitments



Delivering your election commitments

This section of your IGB provides an overview of all election commitments announced for this portfolio ^{s47C}. Where relevant, we have also included commitments that were announced since budget in the 2025 Pre-Election Fiscal Outlook.

Your Government's transport commitment was announced as part of the the Pre-election Fiscal Outlook (PEFO)

This table provides a list of any funded commitments and were announced as part of the Pre-election Fiscal Outlook (PEFO).

PEFO commitments

Title	Funding (\$m)
Tasmanian Freight Equalisation Scheme (TFES)	99

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Delivering your election commitments

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Early actions and opportunities

This section presents matters that require your early consideration and is organised based on the timing and nature of the matters to assist your review of potential decisions and engagements.

Critical decisions

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Early opportunities

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Appointments

This section outlines board vacancies and appointments across your portfolio entities to the end of 2025. Appointments processes are often lengthy and may require Prime Minister or Cabinet consideration of significant appointments, including appointments made by the Governor-General.

International activities

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Stakeholder engagement

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Critical decisions



Critical decisions

Action	Timing	Department action	Contact
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Critical decisions

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Critical decisions

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Critical decisions

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Critical decisions

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Critical decisions

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Early opportunities



Early opportunities

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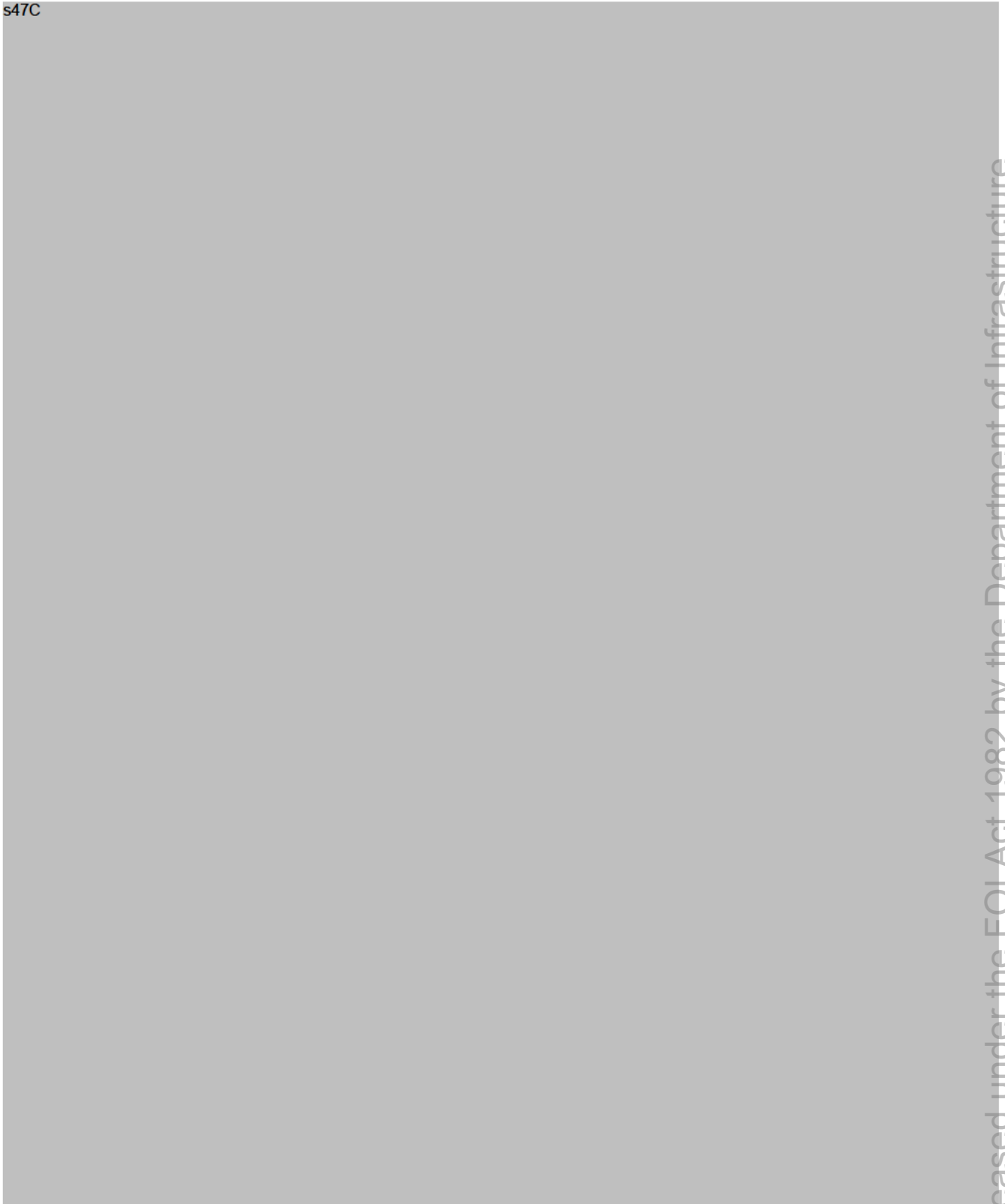
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Early opportunities

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Early opportunities

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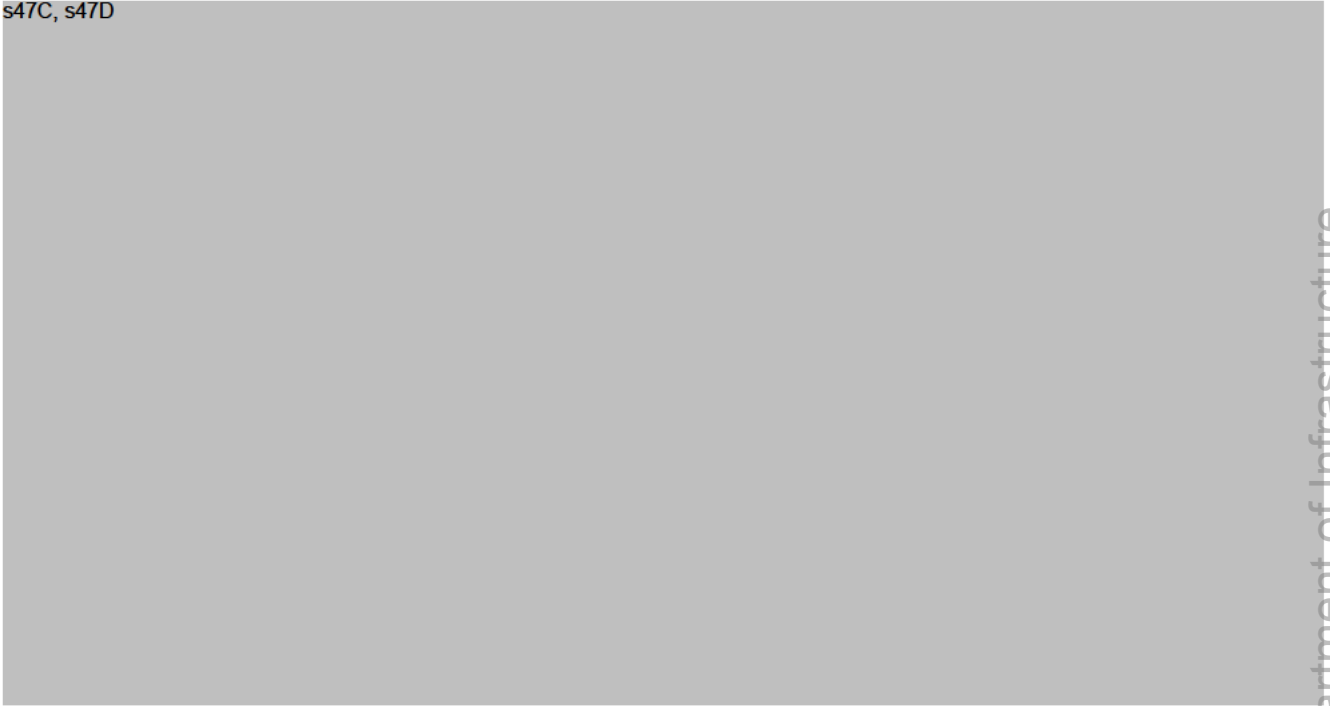
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Early opportunities

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Appointments



Appointments

Board	Current vacancies and vacancies arising until December 2025	Contact
Airservices Australia Board	Current: <ul style="list-style-type: none"> 1 x Member vacancy. June 2025: <ul style="list-style-type: none"> Mr John Weber, Chair. 	Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Australian Transport Safety Bureau (ATSB) Commissioners	December 2025: <ul style="list-style-type: none"> Mr Gary Prosser, Commissioner. 	Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Brisbane Airport Community Airspace Advisory Board (AAB)	August 2025: <ul style="list-style-type: none"> Ms Kim Jordan, Chair. 	Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Forum on Western Sydney Airport (FOWSA)	Current: <ul style="list-style-type: none"> 1 Member vacancy. August 2025: <ul style="list-style-type: none"> Ms Lee de Winton, Chair. 	Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Freight Industry Reference Panel	Current: <ul style="list-style-type: none"> 1 x Member vacancy. June 2025: <ul style="list-style-type: none"> Mr John Fullerton, Chair; Mr Michael Byrne, Member; Ms Sophie Finemore, Member; Ms Heather Bone, Member; and Mr Paul Ryan, Member. 	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
International Air Services Commission (IASC)	Current: <ul style="list-style-type: none"> 1 Member vacancy. 	Richard Wood, First Assistant Secretary, International Aviation, Technology and Services Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Appointments

Board	Current vacancies and vacancies arising until December 2025	Contact
National Heavy Vehicle Regulator (NHVR)	October 2025: <ul style="list-style-type: none"> Mr Duncan Gay, Chair; Ms Julie Russell, Deputy Chair; Mr Patrick Conlon, Member; and Ms Catherine Scott, Member (appointment made by recommendation of infrastructure and transport ministers). 	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
National Transport Commission (NTC)	Current: <ul style="list-style-type: none"> 1 x Deputy Chair vacancy (to be appointed from current members). September 2025: <ul style="list-style-type: none"> Mr Jim Betts, Member (by convention, this appointment is held by the Chair of the Infrastructure and Transport Senior Officials' Committee (ITSOC). December 2025: <ul style="list-style-type: none"> Ms Carolyn Walsh, Chair. 	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Office of the National Rail Safety Regulator (ONRSR)	September 2025: <ul style="list-style-type: none"> Ms Julie-Anne Schafer, Member (appointment made by the SA Minister on the unanimous recommendation of infrastructure and transport ministers). 	Paula Stagg, First Assistant Secretary, Surface Transport Emissions and Policy Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Sydney Airport Community Forum (SACF)	May 2025: <ul style="list-style-type: none"> Ms Sally Sitou MP, Chair; and Mr Alan Dukes (One community member to be appointed by the Chair in consultation with the Minister). 	Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Appointments

Board	Current vacancies and vacancies arising until December 2025	Contact
Sydney Airport Slot Compliance Committee	<p>May 2025*:</p> <ul style="list-style-type: none"> • Benjamin Meagher, Chair; • Kathryn Scarano, Member; • Paul Petrykowycz, Member; • Russell McArthur, Member; • Warrick Lodge, Member; • David Causer, Member; and • Luke Travica, Member. <p>*In accordance with reforms made by the <i>Sydney Airport Demand Management Amendment Act 2024</i>, a new independent Chair and 3 new members are to be appointed in September or October 2025.</p>	<p>Stephanie Werner, First Assistant Secretary, Domestic Aviation and Reform Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)</p>

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International activities



International activities

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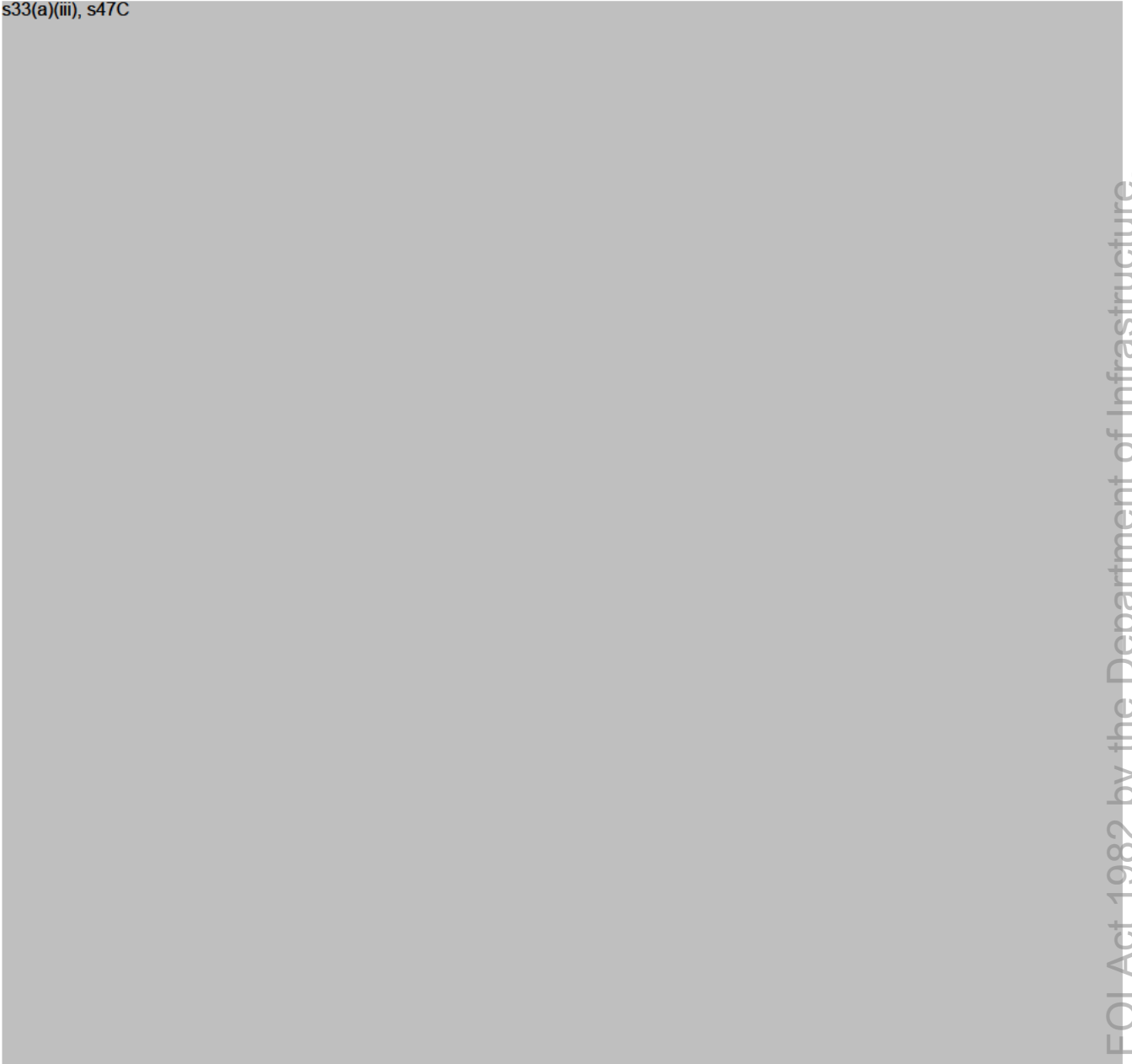
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International activities

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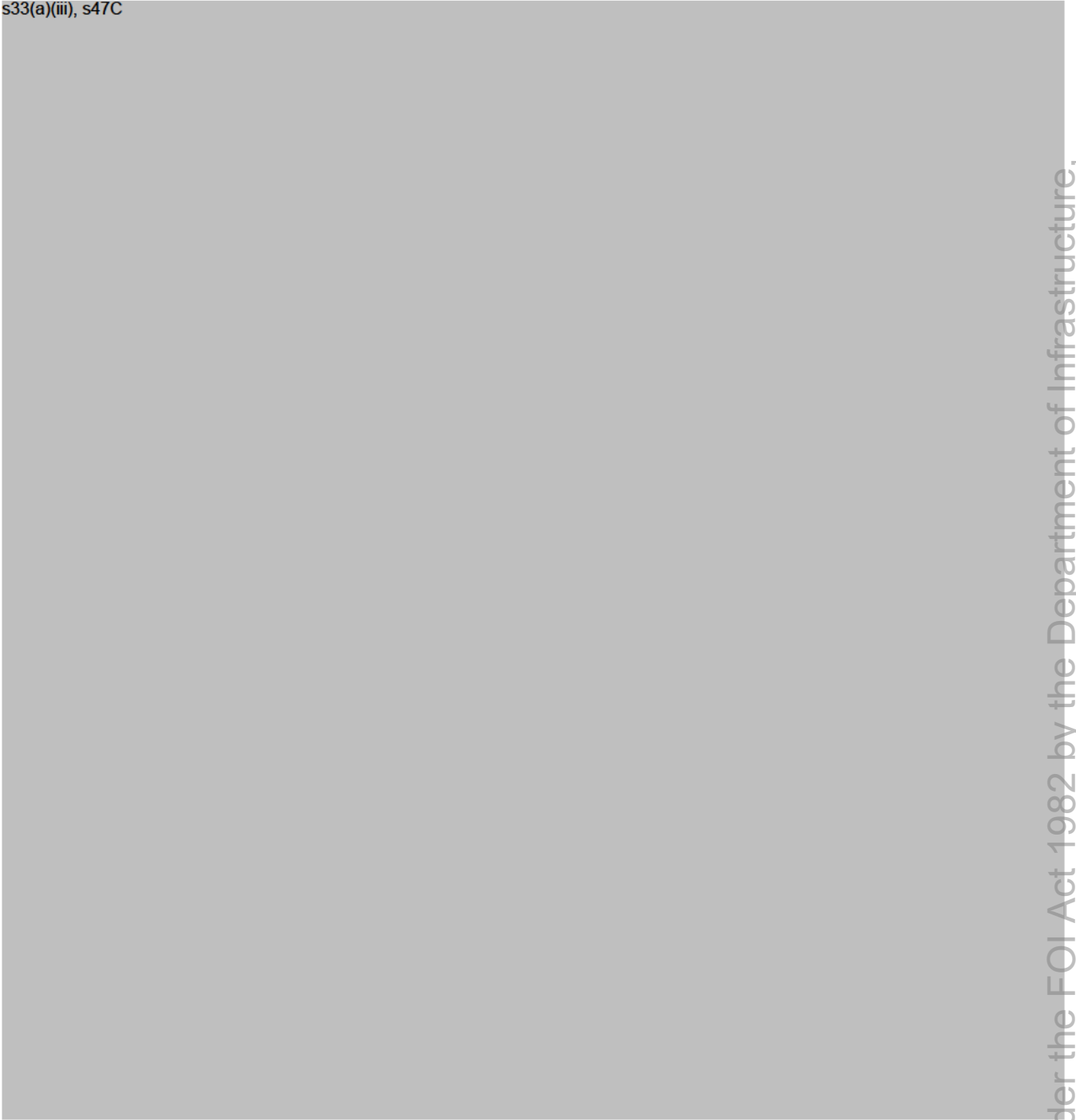
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International activities

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Early stakeholder engagement

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Early stakeholder engagement

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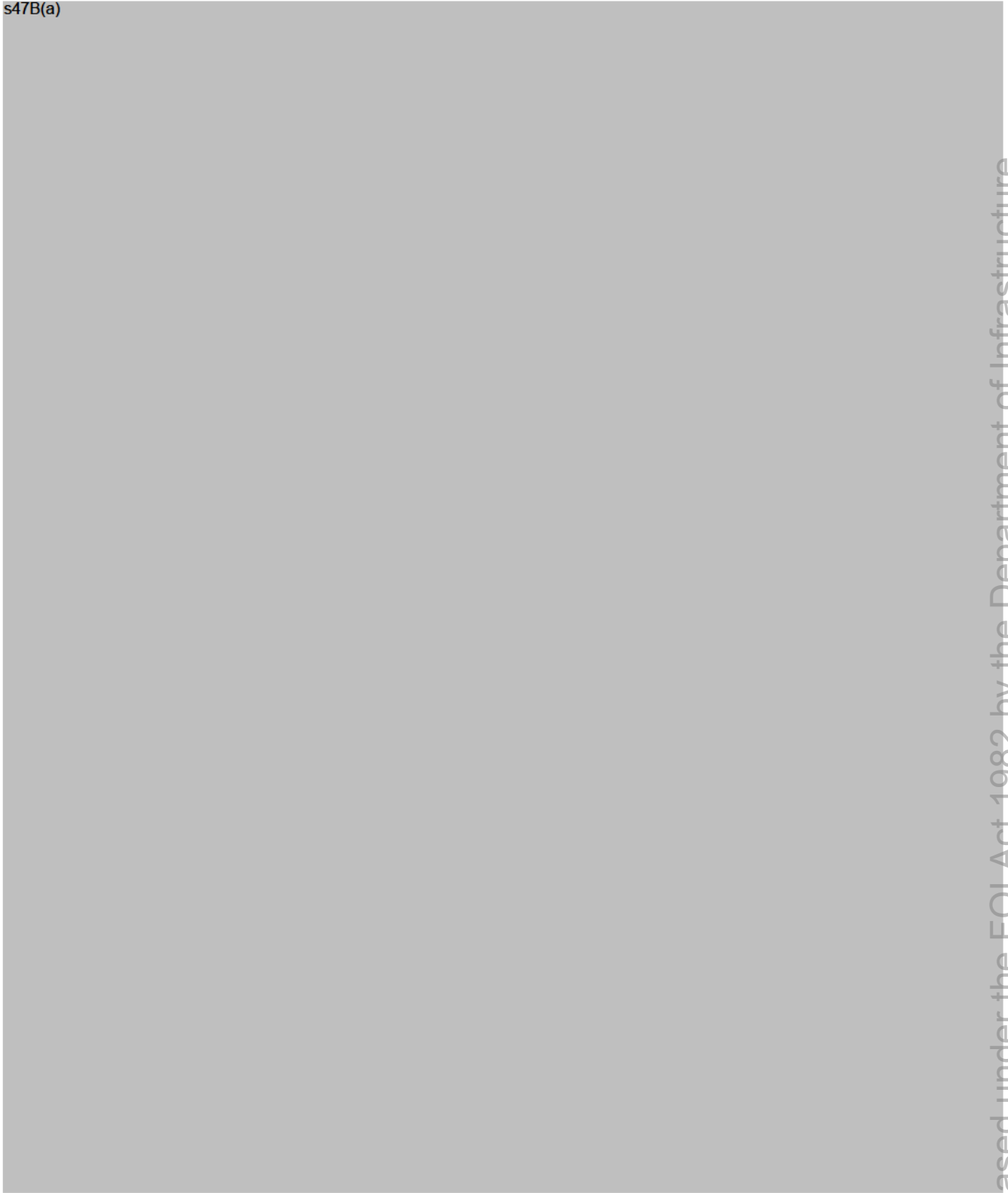
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Early stakeholder engagement

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Early stakeholder engagement

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Early stakeholder engagement

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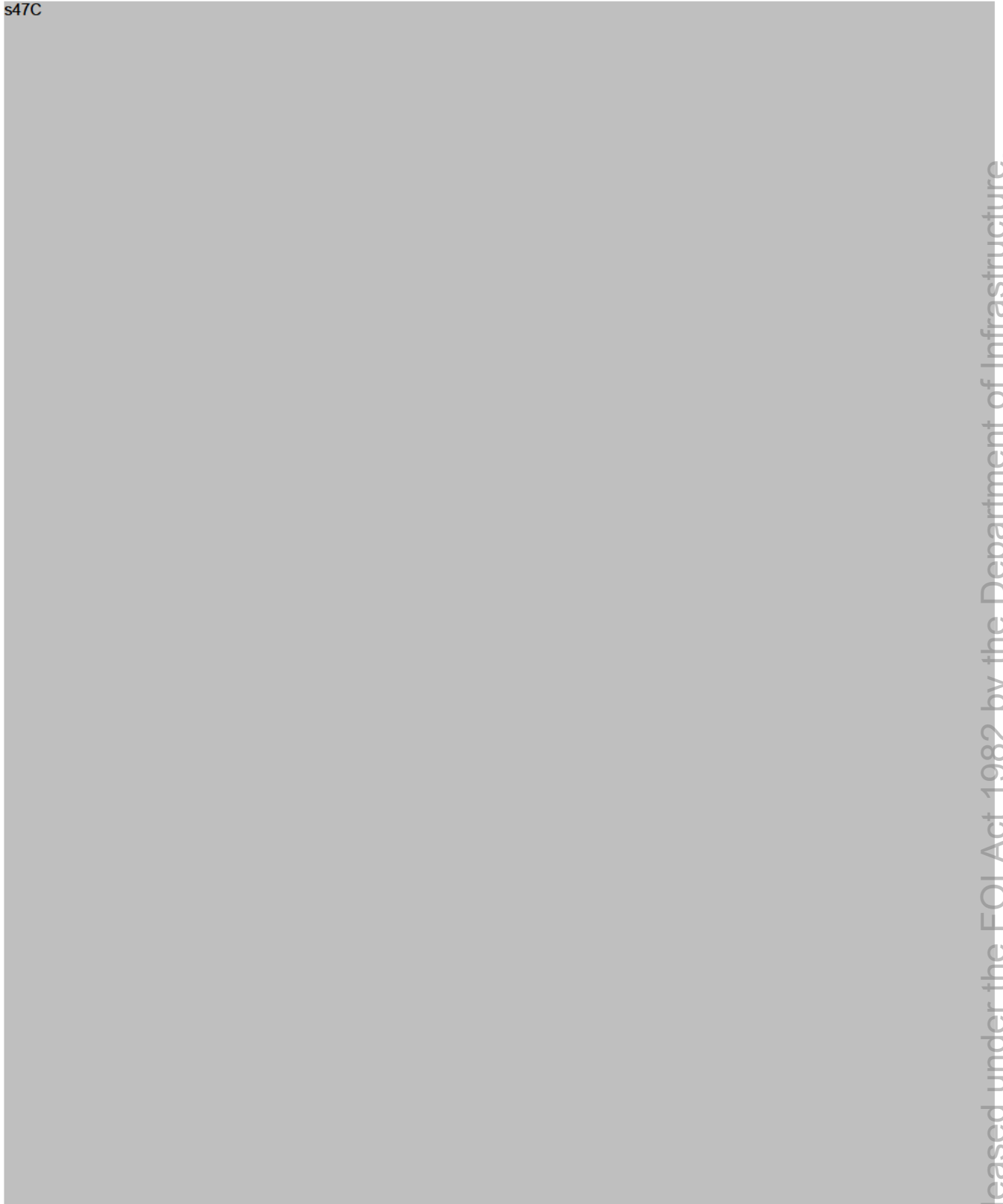
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Early stakeholder engagement

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Early stakeholder engagement

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The next three years

The next three years

This section provides advice on the next three years, including our assessment of the state of the sector, drivers of change, and opportunities for you to initiate and direct the major national issues we consider will shape this term of office and beyond.

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Key portfolio issues briefs

These briefs examine the most pressing strategic matters specific to your portfolio and significant policy matters that intersect with other portfolios, including intergovernmental considerations and opportunities for collaboration. In this section, you will find information on:

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Australian Government

Department of Infrastructure, Transport,
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INCOMING GOVERNMENT BRIEFING 2025

Regional Development



Regional Development

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 Other boards and structures
 Significant ministerial roles
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Portfolio situational analysis

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About the department



About the department

The functions and work of the department touch the lives of Australians every day.

We work with our partners to enable connected, productive, safe, sustainable and culturally vibrant communities in our cities, regions and territories to improve the lives of Australians. Across the department and with our portfolio entities, we work collaboratively to deliver our programs, projects and services in the major infrastructure, transport, communications and arts sectors, supporting our regions, cities and territories.

This includes:

- steering nation-wide infrastructure projects that sustain economic and social development, disaster resilience and recovery, and create long-term productivity benefits for producers, businesses and communities;
- striving for the safe use of the transport network and supporting our transport modes to achieve long-term commercial sustainability, productivity improvements and decarbonisation;
- connecting and empowering communities across Australian cities, regions and territories to improve productivity and liveability;
- ensuring Australia's media policy settings are fit-for-purpose and Australians have access to the benefits of modern telecommunications and postal services; and
- working with the arts and cultural community realise the economic, cultural, educational and social importance of a vibrant sectors.

The department has a national footprint with people located in each state and territory capital city, regional areas, and non-self-governing territories. This broad coverage fosters greater collaboration both within the department and with our partners, strengthening our diversity and, most importantly, contributing to better outcomes for all Australians.

The department is working across government and with First Nations communities and organisations to deliver on our commitments under the National Closing the Gap Agreement, including the implementation of the four Priority Reforms to transform the way in which we work with Aboriginal and Torres Strait Islander people, communities and organisations.

We aim to provide you with high-quality advice on policy, implementation and delivery. Our advice is evidence-based and informed by research, consultation, analysis and broader governmental objectives. We identify trends, gaps and emerging issues as well as risk in markets and society.

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About the department

Outcomes

**Outcome 1**

Improved infrastructure across Australia through investment in and coordination of transport and other infrastructure

**Outcome 2**

An efficient, sustainable, competitive, safe and secure transport system for all transport users through regulation, financial assistance and safety investigations

**Outcome 3**

Strengthening the sustainability, capacity and diversity of Australia's cities and regions including northern Australia, including through facilitating local partnerships between all levels of government and local communities; through investment in infrastructure and measures that stimulate economic growth; and providing grants and financial assistance

**Outcome 4**

Good governance and service delivery in the Australian territories including through the maintenance and improvement of the laws and services for non-self governing territories, and the overarching legislative framework for self-governing territories

**Outcome 5**

Promote an innovative and competitive communications sector, through policy development, advice and program delivery, so all Australians can realise the full potential of digital technologies and communications services

**Outcome 6**

Participation in, and access to, Australia's arts and culture through developing and supporting cultural expression

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About the department

Department budget

	2025–26 (\$ million)
Total resourcing	16,557
Administered	15,881
Departmental	676
Departmental appropriation	511
Departmental (capital)	16
*Non-operating resourcing (Prior year appropriations, section 74 external revenue, special accounts)	149

*These amounts do not contribute to the department's ordinary operating funding.

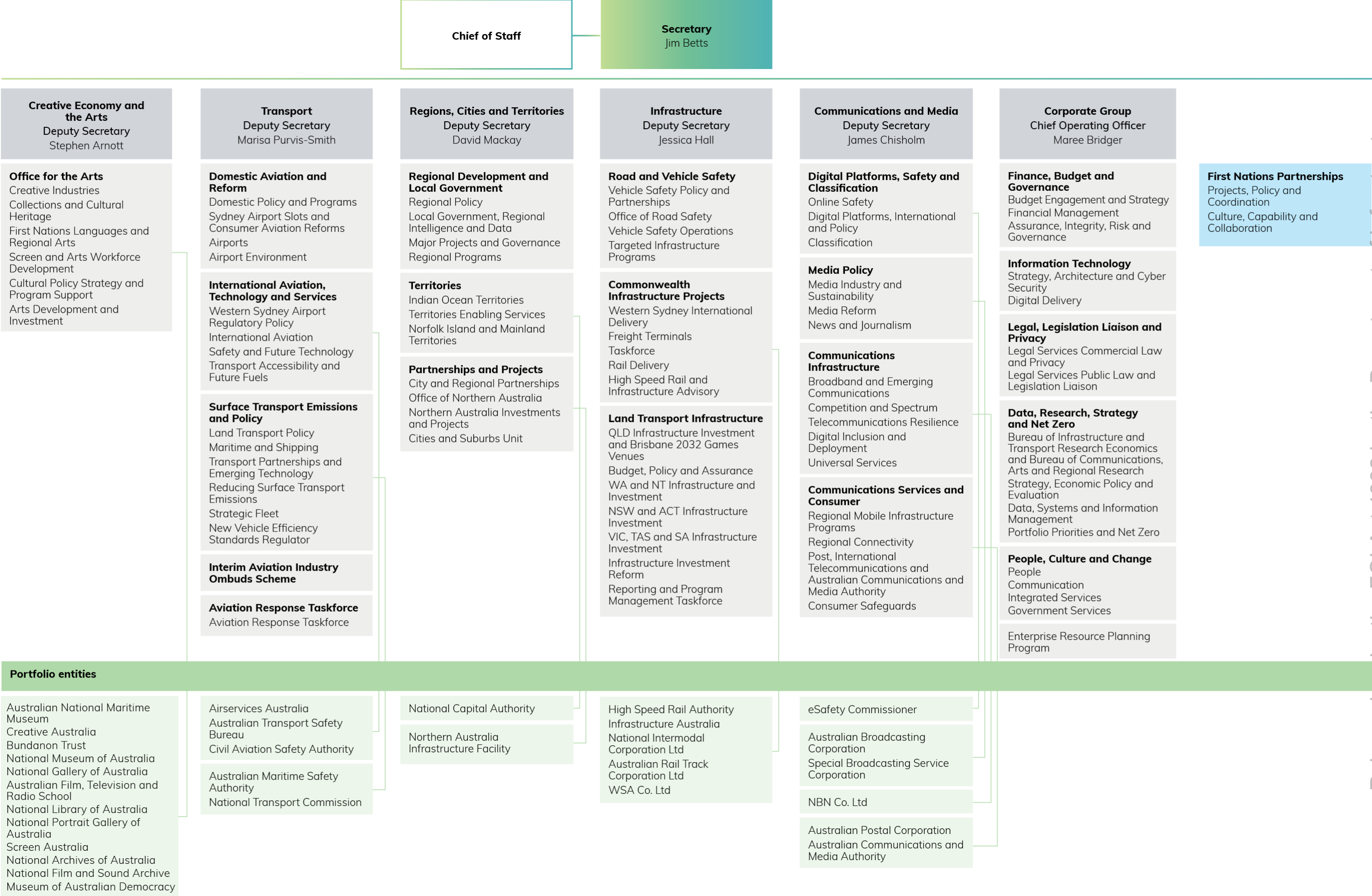
Other funding administered by the department

	2025–26 (\$ million)
Administered funding paid to states and territories through the Treasury and National Partnership payments (not included in the total resourcing)	15,150
Funding paid through the department to portfolio entities	2,766

In 2023 the department commissioned independent financial analysis to inform a Functional Review (the Review) of the department, which was completed in 2024. Undertaking the Review was a recommendation of the 2023 capability review of the department by the Australian Public Service Commission.

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About the department

Leadership team

The department's executive comprises the Secretary and six Deputy Secretaries. Deputy Secretaries support the Secretary and oversee portfolio policy, regulatory and operational responsibilities across all business divisions.



Jim Betts,
Secretary

Jim commenced as Secretary in July 2022.

Jim has more than 35 years public service experience in government agencies across the UK, Victoria, New South Wales and now the Australian Public Service.

Prior to becoming Secretary, Jim was a partner at strategy consultancy EY Port Jackson Partners, having previously led the NSW Department of Planning, Industry and Environment (DPIE) from 2019 to 2021 where as Secretary he oversaw the state's infrastructure program and led development of two State Infrastructure Strategies. From 2013 to 2019, Jim was Chief Executive Officer of Infrastructure NSW and, before that held a number of senior Victorian Government roles including Secretary for the Transport Department and Director of Public Transport.

Jim is a Commissioner on the National Transport Commission and sits on the Boards of Roads Australia and Infrastructure Partnerships Australia. He has a Bachelor of Arts in Modern History (Hons) from Oxford and a Masters in Management Science from Imperial College, London.

02 s22(1)(a)(ii) | s22(1)(a)(ii)

s22(1)(a)(ii) [@infrastructure.gov.au](mailto:s22(1)(a)(ii)@infrastructure.gov.au)



Jessica Hall,
Deputy Secretary
Infrastructure

Jessica is the Deputy Secretary for Infrastructure.

This role includes responsibility for over \$120 billion of Commonwealth investment in transport infrastructure including Commonwealth-only infrastructure projects, such as Western Sydney International Airport, land transport infrastructure jointly funded with other jurisdictions, and Olympic and Paralympic sports infrastructure; as well as road and vehicle safety policy and regulation.

Previously, Jessica was First Assistant Secretary in several roles across the department, including in Surface Transport Policy during COVID, where she negotiated opening state borders to the movement of freight. She has had senior roles in the science, and education portfolios, including reforming the international students market in Australia, and has amassed over 20 years of experience in addressing economic, regulatory and social policy matters within the Australian Public Service.

Jessica has completed an Executive program in infrastructure financing at Harvard Kennedy School, and attained Masters degrees in both International Law and Asian Studies.

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About the department



Marisa Purvis-Smith,
Deputy Secretary
Transport

Marisa is the Deputy Secretary for Transport.

This role includes responsibility for International Aviation, Technology & Services, Domestic Aviation & Reform, and Surface Transport Emissions and Policy Divisions. Between November 2024 and April 2025, Marisa led the Aviation Response Taskforce responsible for the Government's response to Rex Airline's voluntary administration. This is now included within Transport Group.

Marisa brings a wealth of experience, including a strong understanding of government, regional and community issues, including as Deputy Secretary of Water Infrastructure and Northern Australia and First Assistant Secretary, Regional Development, Local Government and Regional Recovery. Prior to joining the Department of Infrastructure, Transport, Regional Development, Communications and the Arts, Marisa worked in the federal Treasury in a range of roles, including tax policy, tax costings and analysis, Commonwealth-State relations, and economic forecasting.

02 s22(1)(a)(ii) | s22(1)(a)(ii)

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David Mackay,
Deputy Secretary
Regions, Cities and
Territories

David is the Deputy Secretary for Regions, Cities and Territories.

This role includes responsibility for over \$3 billion in grants programs, for governance, infrastructure, and service delivery in Australia's non-self-governing territories, and for policy advice on economic growth and living standards in Australia's regions and cities. The group comprises approximately 400 staff located in cities and regional centres across Australia, and in the external territories. Prior to this role, David served as First Assistant Secretary for Infrastructure Investment, and for Cities.

David has also held senior executive roles in the Attorney-General's Department, in the Department of Health and Ageing, and in the Department of Finance. He has served in senior leadership roles in the New Zealand Treasury, and in McKinsey & Company's Australian public sector practice.

David is the Commonwealth-appointed Director of the Foundation for Rural and Regional Renewal, and is a Councillor of the Institute of Public Administration Australia (ACT). He holds degrees in Arts and Communications from the University of Sydney and Monash University, is a graduate member of the Australian Institute of Company Directors, and is an alumnus of the Australia and New Zealand School of Government.

02 s22(1)(a)(ii) | s22(1)(a)(ii)

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About the department



James Chisholm,
Deputy Secretary
Communications and Media

James is the Deputy Secretary for Communications and Media.

This role includes responsibility for broadband, telecommunications, media and digital platform industry policy, infrastructure investment and consumer policy, radio-communications policy, online safety as well as oversight of the government's shareholding interests in Australia Post and the National Broadband Network.

Prior to joining the Department of Infrastructure, Transport, Regional Development, Communications and the Arts, James was the Chief Executive Officer of the Net Zero Economy Agency. James previously worked in the Department of the Prime Minister and Cabinet in a number of roles leading on matters including environment; energy and climate policy; resilience and climate management; agriculture and water; industry policy; infrastructure; regional development; communications; tax and employment policy; trade; and digital technology.

James spent a number of years in the Department of Treasury in the areas of competition policy, financial markets policy and international finance and development. James has also worked as a lawyer in the private sector and at the Australian Competition and Consumer Commission.

02 s22(1)(a)(ii) | s22(1)(a)(ii)

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Stephen Arnott,
Deputy Secretary
Creative Economy and the Arts

Stephen is the Deputy Secretary for Creative Economy and the Arts.

Stephen has more than 20 years' experience in the Australian Public Services in arts, screen, creative industries, communications and technology policy areas.

Stephen was promoted to the Senior Executive Services in 2009. He was awarded a Public Service Medal in 2005 for his work reforming Australia's symphony orchestras. Previously Stephen helped run a small business providing data security services to corporate clients in Sydney. Stephen has a doctorate in French Philosophy from the University of New England where he lectured in both philosophy and psychology for a number of years.

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About the department



Maree Bridger,
Chief Operating Officer

Maree is the Chief Operating Officer.

Maree has worked in the Australian Public Service for 17 years across a range of policy, program, regulatory, corporate and service delivery functions and she has held senior roles at Services Australia, the Department of Immigration and Border Protection and the Australian Customs Service.

Prior to joining the Australian Public Service Maree had 17 years in the private sector and held a variety of roles at the Shell Company, Osborne Computers and Austar United Communications. She also spent eight of these years working as a management consultant, with a specific focus on organisational change, strategic planning, maximising competitive advantage and building organisational capability.

Maree has a Bachelor of Economics from ANU, an Executive MBA from the AGSM at UNSW and is a Certified Practicing Accountant.

02 s22(1)(a)(ii) | s22(1)(a)(ii)

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About the department

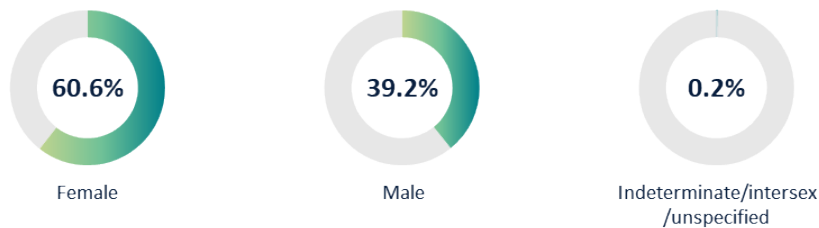
Departmental staff

As at 31 March 2025 the department had a total employee headcount of 2,426 people¹, excluding staff on long-term unpaid leave or temporary transfer to external agencies. Over 78.2 per cent of these staff are located in the ACT, but the department has staff located in all other states and territories as well as internationally.

Staff levels



Department gender split



Ongoing vs non-ongoing



Location of staff



¹ While the above section refers to ASL as a way of aligning staffing data more readily to the department's budget allocation, this data is based on headcount – the actual employees of the department.

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Your portfolio

‘Your portfolio’ volume provides an overview of the administrative, governance and funding arrangements for the portfolio. This includes:

Programs at a glance and major program briefs

The **Programs ‘at a glance’** section lists all programs and summarises funding, and program length. The program funding outlined in this section relates to administered funding and special accounts.

Major program briefs have been prepared for significant programs and provide further information on the programs’ current status and full funding profile as at the Pre-election Economic and Fiscal Outlook 2025.

Portfolio entities

The portfolio encompasses oversight of an entity governed under the *Public Governance, Performance and Accountability Act 2013*.

Other boards and structures

This section provides you with an overview of the various boards and governance bodies associated with the portfolio, including statutory boards, advisory councils, committees and panels.

Significant ministerial roles

You hold a number of significant positions crucial to advancing domestic and international policy objectives, which are summarised in this section. The department supports your participation as well as the effective operation of these forums.

Portfolio legislation

Included in this section are details of your portfolio’s legislation. The legislation outlined below is current as at 4 May 2025 and may not match the Administrative Arrangements Order (AAO) created on 13 October 2022 (as amended on 29 July 2024).

The AAOs will be updated by the Department of the Prime Minister and Cabinet to align with the swearing in of the Ministry.

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Programs 'at a glance'



Programs 'at a glance'

Program	Total funding over forward estimates 2025–26 to 2028–29 (\$m) Administered	Program terminating date or 'ongoing'	Major brief prepared	Contact
Outcome 3				
Program 3.1 – Regional Development				
Building Better Regions Fund This grants program was established in 2016, and is an open competitive regional grants program designed to deliver funding across two streams: infrastructure projects and community development activities.	-	30 June 2025	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Clare Chapple, First Assistant Secretary, Regional Development & Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Community Development Grants Programme This is a closed non-competitive grants program that delivered Australian Government Election and Government commitments, made between 2013 and 2022, for community infrastructure upgrades.	\$213.0	30 June 2026	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	David Mackay, Deputy Secretary, Regions, Cities and Territories; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Securing Raw Materials Program This program provides businesses with up to \$5 million to relocate or expand into regional Australia, and partner with a regional university or research organisation to research or develop innovative and locally sourced raw materials.	-	30 June 2025	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Clare Chapple, First Assistant Secretary, Regional Development & Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Rebuilding Regional Communities This program funds a stream within the Strengthening Rural Communities program managed by the Foundation for Rural and Regional Renewal and supports community-led initiatives.	-	30 September 2025	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Clare Chapple, First Assistant Secretary, Regional Development & Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Programs 'at a glance'

Program	Total funding over forward estimates 2025–26 to 2028–29 (\$m) Administered	Program terminating date or 'ongoing'	Major brief prepared	Contact
Stronger Communities Programme <p>The Stronger Communities Programme is a closed, non-competitive grants program to support community organisations and local governments to deliver projects that support social benefits for local communities. Up to \$150,000 was available in each of the 151 Federal electorates. The program commenced in 2015 and there have been eight previous rounds. Round 9, which is currently underway, will provide up to \$22.7 million in 2024-25.</p>	-	31 December 2025	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Clare Chapple, First Assistant Secretary, Regional Development & Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Support for the Regional Australia Institute <p>Funding for the Regional Australia Institute to bolster its research and policy capacity in key regional priorities, make evidence and policy on regional issues more accessible, and extend knowledge and best practice across regional Australia.</p>	\$2.0	30 June 2026	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Clare Chapple, First Assistant Secretary, Regional Development & Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Recovery Program <p>This program uses a partnership approach to deliver coordinated investments with other levels of government to support recovery and growth in nine regions across Australia.</p>	-	30 December 2026	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Clare Chapple, First Assistant Secretary, Regional Development & Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Albury Wodonga Regional Projects <p>This program supports projects in the Albury Wodonga region that deliver economic and education benefits and improve the liveability of the community.</p>	\$34.0	30 June 2027	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Lisa Rauter, First Assistant Secretary, Partnerships and Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Central Australia Plan – Community Infrastructure Package (NT) <p>This is a bilateral agreement that supports the construction of community infrastructure projects that improve regional development, economic, social, and cultural outcomes across the Central Australia Region.</p>	\$30.6	30 June 2027	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Lisa Rauter, First Assistant Secretary, Partnerships and Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Programs 'at a glance'

Program	Total funding over forward estimates 2025–26 to 2028–29 (\$m) Administered	Program terminating date or 'ongoing'	Major brief prepared	Contact
Growing Regions <p>The Growing Regions program commenced in 2023–24. The program provides funding of between \$500,000 and \$15 million to local government entities and incorporated not-for-profit organisations for capital works projects that enhance amenity and liveability in regions outside Australia's Greater Capital City Statistical Areas. State and territory governments are delivering the program under the Infrastructure—Federation Funding Agreement.</p>	-	30 June 2027	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Clare Chapple, First Assistant Secretary, Regional Development & Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Thriving Suburbs <p>The Thriving Suburbs Program commenced in 2024–25. The program provides funding of between \$500,000 and \$15 million to local government entities and incorporated not-for-profit organisations for capital works projects that enhance liveability, strengthen social cohesion and support local amenity in areas within Australia's Greater Capital City Statistical Areas. State and territory governments are delivering the program under the Infrastructure—Federation Funding Agreement.</p>	-	30 June 2027	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Clare Chapple, First Assistant Secretary, Regional Development & Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Port Augusta Wharf Upgrade (SA) <p>This project is a partnership between the Australian and South Australian governments to upgrade the heritage-listed wharf and reinvigorate the waterfront.</p>	\$12.0	30 June 2027	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Lisa Rauter, First Assistant Secretary, Partnerships and Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Priority Community Infrastructure Program / Investing in our Communities Program <p>The Priority Community Infrastructure and Investing in Our Communities programs were established by the Australian Government to deliver its 2022 Election Commitments for community and sporting infrastructure projects.</p>	\$702.5	30 June 2027	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Clare Chapple, First Assistant Secretary, Regional Development & Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Programs 'at a glance'

Program	Total funding over forward estimates 2025–26 to 2028–29 (\$m) Administered	Program terminating date or 'ongoing'	Major brief prepared	Contact
Regional Precincts and Partnerships Program <p>The program focusses on a partnership approach, bringing together governments, businesses and communities to deliver multi-purpose precincts that are place-based, tailored to local needs and positioned around a shared vision, need or theme.</p>	\$151.0	30 June 2027	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	David Mackay, Deputy Secretary, Regions, Cities and Territories; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Barkly Regional Deal <p>This agreement supports the delivery of several economic, social and cultural projects to improve the productivity and liveability of the Barkly region by stimulating economic growth and improving social outcomes, including reducing overcrowding and improving child safety.</p>	\$5.6	13 April 2029	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Lisa Rauter, First Assistant Secretary, Partnerships and Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia Committees <p>This national network of Committees is made up of local leaders who work with all levels of government, business and community groups to support the economic development of their regions.</p>	\$92.9	Ongoing	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Clare Chapple, First Assistant Secretary, Regional Development & Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Program 3.2 – Local Government				
Supplementary Funding for South Australian Roads <p>This funding is provided to South Australia to address an anomaly in the allocation of fixed historical road shares under the Financial Assistance (FA) Grant program. Under the FA Grant, South Australia is provided with only 5.5 per cent of the funding total even though it manages 11.7 per cent of the local road network.</p> <p>The Australian Government has provided supplementary funding in each year since 2004–05, except during the indexation pause period from 2014–15 to 2016–17.</p>	\$20.0	30 June 2026	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Clare Chapple, First Assistant Secretary, Regional Development & Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Financial Assistance Grant <p>This program has provided untied funding to local government since 1974–75, allowing councils to meet local priorities. The program has two components with funding distributed between the states and territories according to population (i.e. on a per capita basis) and for local roads (according to fixed historical shares).</p>	\$14,628	Ongoing	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Clare Chapple, First Assistant Secretary, Regional Development & Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Programs 'at a glance'

Program	Total funding over forward estimates 2025–26 to 2028–29 (\$m) Administered	Program terminating date or 'ongoing'	Major brief prepared	Contact
<i>Program 3.3 – Cities</i>				
Housing Support Program This program supports achievement of the National Housing Accord's target through delivering enabling infrastructure and providing amenities to support new housing development or improve building planning capability. The residual funding is unallocated.	\$15.0	30 June 2025	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	David Mackay, Deputy Secretary, Regions, Cities and Territories; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Redevelopment of the Bruce Park Pavilion, Frankston Redesign of a two-storey pavilion for tennis, football and cricket, with female-friendly changerooms, accessible public toilets and additional rooms and storage.	\$5.0 (Announced in PEFO)	30 June 2026	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Lisa Rauter, First Assistant Secretary, Partnerships and Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Bruce Precinct Master Plan The output will identify optimal land uses within the precinct, complementing an Australian Institute of Sport (AIS) Master Plan to be developed by the Minister for Sport and the Australian Sports Commission (ASC).	\$8.0	30 June 2026	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Lisa Rauter, First Assistant Secretary, Partnerships and Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Support for City Deals This program supports the delivery of all city and regional deals through targeted due diligence and assurance work, such as business cases, strategic reviews and engagement with local stakeholders, including Traditional Owner groups.	\$0.3	30 June 2026	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Lisa Rauter, First Assistant Secretary, Partnerships and Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Launceston City Deal This agreement between the Australian and Tasmanian governments and the City of Launceston supports investing for a lively city with better education and job opportunities, regional economic growth and rising incomes.	\$4.1	30 April 2027	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Lisa Rauter, First Assistant Secretary, Partnerships and Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Programs 'at a glance'

Program	Total funding over forward estimates 2025–26 to 2028–29 (\$m) Administered	Program terminating date or 'ongoing'	Major brief prepared	Contact
Urban Precincts and Partnerships Program This program focusses on a partnership approach, bringing together governments, businesses and communities to deliver multi-purpose precincts that are place-based, tailored to the local needs and positioned around a shared vision, need or theme.	\$101.0	30 June 2027	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	David Mackay, Deputy Secretary, Regions, Cities and Territories; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Hobart and Launceston Urban Renewal Co-investments (Macquarie Point and UTAS Launceston Stadium) These are partnerships between the Australian and Tasmanian governments to revitalise the cities of Hobart and Launceston. The funding represents capped contributions towards the Macquarie Point Precinct in Hobart (\$240m) and the Launceston Stadium (\$65m - \$60m remaining to be paid).	\$292.0	30 June 2028	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Lisa Rauter, First Assistant Secretary, Partnerships and Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Darwin City Deal This agreement between the Australian and Northern Territory governments and the City of Darwin enhances the region's position as an attractive place to live, study, work and do business.	-	16 November 2028	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Lisa Rauter, First Assistant Secretary, Partnerships and Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Hobart City Deal This agreement between the Australian and Tasmanian governments and the Clarence, Glenorchy, Hobart and Kingborough councils, encourages investment to leverage Hobart's natural amenity and build on its position as a vibrant, liveable and connected global city.	-	28 February 2029	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Lisa Rauter, First Assistant Secretary, Partnerships and Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Adelaide City Deal This agreement between the Australian and South Australian governments and the City of Adelaide support the growth of Adelaide's innovation, tourism and cultural economy.	\$89.6	19 March 2029	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Lisa Rauter, First Assistant Secretary, Partnerships and Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Programs 'at a glance'

Program	Total funding over forward estimates 2025–26 to 2028–29 (\$m) Administered	Program terminating date or 'ongoing'	Major brief prepared	Contact
Geelong City Deal The agreement between the Australian and Victorian governments, the City of Greater Geelong, and delivery partners, supports the region's continued economic diversification by unlocking the significant economic potential of the visitor economy, a revitalised city centre and emerging industries.	\$50.2	31 March 2029	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Lisa Rauter, First Assistant Secretary, Partnerships and Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
National Capital Investment Framework This partnership with the Australian Capital Territory supports infrastructure priorities across a range of portfolios within the Territory, including planning for a new convention and entertainment centre precinct and construction of a new aquatic centre.	\$100.0 (Announced in PEFO)	30 June 2029	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	David Mackay, Deputy Secretary, Regions, Cities and Territories; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Perth City Deal This agreement between the Australian and Western Australian governments and the City of Perth supports Perth's long-term prosperity by adding vibrancy and amenity to the CBD, as well as supporting the city's economic, social and environmental sustainability.	\$81.3	30 September 2030	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Lisa Rauter, First Assistant Secretary, Partnerships and Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Townsville City Deal This agreement between the Australian and Queensland governments and the City of Townsville, working with the private sector, supports economic growth, delivers major infrastructure, creates new and sustainable jobs, and enhances the liveability of the city.	\$27.5	31 December 2031	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Lisa Rauter, First Assistant Secretary, Partnerships and Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Western Sydney City Deal This agreement between the Australian and NSW governments and the councils of the Western Parkland City, supports opportunities in education, business and employment for Western City and its people.	-	30 March 2038	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Lisa Rauter, First Assistant Secretary, Partnerships and Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
South East Queensland City Deal This agreement between the Australian and Queensland governments and the Council of Mayors (SEQ), in partnership with the private sector, supports the SEQ region to connect locally and compete globally.	\$179.0	31 March 2042	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Lisa Rauter, First Assistant Secretary, Partnerships and Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Programs 'at a glance'

Program	Total funding over forward estimates 2025–26 to 2028–29 (\$m) Administered	Program terminating date or 'ongoing'	Major brief prepared	Contact
Program 3.4 – Northern Australia				
Queensland Academy for Health Sciences This project is a partnership between the Australian and Queensland governments to establish a new Academy for Health Sciences in Rockhampton and boost the pipeline of health workers in regional Queensland.	\$80.0 (Announced in PEFO)	30 June 2028	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Clare Chapple, First Assistant Secretary, Regional Development & Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Pilbara Ports Common User Upgrades (WA) This Federation Funding Agreement supports common user port upgrades in the Pilbara, including for Lumsden Point and the Port of Dampier.	\$430.0	30 June 2029	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Lisa Rauter, First Assistant Secretary, Partnerships and Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Middle Arm Sustainable Development Precinct (NT) The Australian Government's \$1.5 billion investment into common user marine infrastructure at the Middle Arm Sustainable Development Precinct (Middle Arm) is not targeted at one industry over another; it offers opportunities for a range of industries including gas, green hydrogen and renewable storage, as well as advanced manufacturing, carbon capture and storage, minerals processing and other land uses.	\$1,500.0 (Provisioned in Contingency Reserve)	Not yet known	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	David Mackay, Deputy Secretary, Regions, Cities and Territories; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Logistic Hubs (NT) This program supports development of a network of Regional Logistics Hubs across the Northern Territory to support development of industries and communities.	\$440.0 (Provisioned in Contingency Reserve)	Not yet known	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Lisa Rauter, First Assistant Secretary, Partnerships and Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Programs 'at a glance'

Program	Total funding over forward estimates 2025–26 to 2028–29 (\$m) Administered	Program terminating date or 'ongoing'	Major brief prepared	Contact
Outcome 4				
Program 4.1 – Services to Territories				
Office of Administrator, Northern Territory The role of the Administrator is very similar to a State Governor and includes statutory duties (for example, providing assent to proposed laws of the Legislative Assembly of the Northern Territory), representational duties (for example, awarding honours) and ceremonial duties (for example, becoming a patron of public institutions).	\$2.0	Ongoing	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Services to Indian Ocean Territories The Australian Government is responsible for the delivery of state-type services to the Indian Ocean Territories. *Funding to Director of Parks for mining rehabilitation.	\$452 \$4.8 - CI Phosphate Special Account* \$73.8 - Special Account	Ongoing	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Services to Jervis Bay Territory The Australian Government is responsible for the delivery of state-type services to the Jervis Bay Territory.	\$26.7 \$4.8 - Special Account	Ongoing	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Services to Norfolk Island The Australian Government is responsible for the delivery of state-type services to Norfolk Island.	\$270 \$0.749 - Special Account	Ongoing	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Major program briefs



Major program briefs

Building Better Regions Fund (BBRF) and Community Development Grants Programme (CDG)

Outcome 3

Description The Building Better Regions Fund (BBRF) is an open competitive regional grants program designed to deliver funding across two streams: infrastructure projects and community investments. The Community Development Grants Programme (CDG) is a closed non-competitive program that delivered Australian Government Election and Government commitments through grants for community infrastructure upgrades.

Status

BBRF The BBRF Program was established in 2016. The Australian Government announced on 24 October 2022 that the Program would be discontinued with the previously announced Round 6 no longer proceeding. Projects funded in Rounds 4 and 5 will continue to be completed in line with the terms of their grant agreement and grant opportunity guidelines with all project completion and acquittals taking place by the Program end date of 30 June 2025.

As at 31 March 2025:

- 934 projects have been completed under Rounds 1-4;
- Round 4: of the 163 projects committed and contracted: 145 have been completed; 9 are underway; and 9 have withdrawn or terminated; and
- Round 5: of the 298 projects committed and contracted: 240 have been completed; 25 are underway; and 33 have withdrawn or terminated.

Funding over the life of the Program has been \$1.04 billion.

CDG The CDG Program commenced in December 2013. The Australian Government announced on 24 October 2022 that the CDG Program would close on the 30 June 2026 in line with the broader redesign of grants programs. Projects funded will continue to be completed in line with the terms of their grant agreement and grant opportunity guidelines with all project completion and acquittals taking place by program end date of 30 June 2026.

As at 31 March 2025, of the 1,481 projects committed under this Program: 1,356 have been completed; 124 are underway; and one project is pending transfer to be delivered through a potential Federation Funding Agreement.

Funding over the life of the Program has been \$2.4 billion.

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Major program briefs

Program funding

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
BBRF – Program funding (at 2025–26 Budget) – administered	-	-	-	-
CDG – Program funding (at 2025–26 Budget) – administered	213	-	-	-

Contact

Clare Chapple, First Assistant Secretary, Regional Development and Local Government;

02 s22(1)(a)(ii) | s22(1)(a)(ii)

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Major program briefs

Stronger Communities Programme

Outcome 3

Description The Stronger Communities Programme (SCP) is a closed, non-competitive grants program to support community organisations and local governments to deliver projects that support social benefits for local communities. Up to \$150,000 was available in each of the 151 Federal electorates. The Program commenced in 2015 and there have been eight previous rounds. Round 9, which is currently underway, will provide up to \$22.7 million in 2024–25.

Community consultation is a critical element of the SCP, with each Federal Member of Parliament (MP) required to establish a community consultation committee or consult an existing committee, to identify and nominate projects for consideration.

s42

Status SCP Rounds 1 to 8 have closed.

The Australian Government announced SCP Round 9 on 18 December 2024, which opened for applications on 14 February 2025 and closed on 17 April 2025. Projects must be executed and payment of the grant made (which is paid on execution) by 30 June 2025, and completed by 31 December 2025.

The Business Grants Hub in the Department of Industry, Science and Resources (DISR) administers the Program on behalf of the department, with a manager in DISR appointed as the Program delegate. Successful projects are notified by DISR to the nominating Member of Parliament.

As at 17 April 2025:

- 17,487 projects were committed under Rounds 1-8 of the Program: 16,767 have completed, one is under investigation, and 719 have withdrawn or terminated.
- No Round 9 projects have been committed, completed or contracted. Project nominations have closed and applications are being assessed.

Funding over the life of the Program will be \$188,760,000 (including the amount to be committed for Round 9). There is no authority for further funding rounds.

Program funding

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Program funding (at 2025–26 Budget) – administered	-	-	-	-

Contact Clare Chapple, First Assistant Secretary, Regional Development and Local Government;
02 s22(1)(a)(ii) | s22(1)(a)(ii)

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Major program briefs

Growing Regions

Outcome 3

- Description** The Growing Regions Program provides \$600 million over four years to local government entities and incorporated not-for-profit organisations for capital works projects. The Program will deliver community and economic benefits through investment in community-focused infrastructure that enhances amenity and liveability in regions outside Australia's Greater Capital City Statistical Areas.
- Status** The Program commenced in 2023–24. Under the Program, 112 projects were selected through an open competitive process over two funding rounds, announced in May 2024 and January 2025, respectively. The Program ends on 30 June 2027, by which time all projects must be complete and acquitted. As at Budget 2025–26, the \$206 million of Australian Government funding for Round 1 projects and the \$3 million of administrative funding have been transferred to relevant state and territory governments, who are administering the delivery of projects through funding arrangements under the Growing Regions Program Schedule of the Infrastructure—Federation Funding Agreement. As of 7 May 2025, it is expected that the \$387 million of Australian Government funding for Round 2 projects and the \$4 million of administrative funding will have transferred to relevant state and territory governments.

State and territory governments are responsible for working with approved project proponents to prepare and execute a funding agreement, and make payments based on agreed milestones. They also provide monthly reporting to the department and submit variations through for ministerial consideration. State and territory governments received a one-off administrative payment of \$150,000 and 1 per cent of their jurisdiction's projects funding to facilitate this arrangement.

As at 28 February 2025:

- of the 40 projects committed under Round 1 of the Growing Regions Program: none have been completed; 26 are contracted; 14 are yet to be contracted; and none have withdrawn or terminated; and
- none of the 72 projects committed under Round 2 of the Growing Regions Program have been contracted received milestone payments, completed, withdrawn or terminated.

Program funding

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Program funding (at 2025–26 Budget) – administered	-	-	-	-

- Contact** Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

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Major program briefs

Thriving Suburbs

Outcome 3

Description The Thriving Suburbs Program commenced in 2024–25 and provides \$350 million over three years to local government entities and incorporated not-for-profit organisations for capital works projects. The Program will deliver enhanced liveability, strengthen social cohesion and support local amenity in urban, suburban and peri-urban communities within Australia's Greater Capital City Statistical Areas (GCCSAs).

Status The Program commenced in 2024–25. Under the Program, 70 projects, providing \$318 million of Australian Government funding, were selected through an open competitive process through one funding round and announced in December 2024. The Program ends 30 June 2027, by which time all projects must be complete and acquitted.

As at 7 May 2025, the \$318 million in project funding and \$4 million in administrative funding will have transferred to relevant state and territory governments, who are administering the delivery of projects through funding arrangements under the Thriving Suburbs Program Schedule of the Infrastructure—Federation Funding Agreement.

State and territory governments are responsible for working with approved project proponents to prepare and execute a funding agreement, and make payments based on agreed milestones. They also provide monthly reporting to the department and submit variations for ministerial consideration. State and territory governments received a one-off administrative payment of \$150,000 and 1 per cent of their jurisdiction's projects to facilitate this arrangement.

As at 28 February 2025, none of the 70 projects committed under the Program have contracted, completed, received a milestone payment, withdrawn or terminated.

Program funding

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Program funding (at 2025–26 Budget) – administered	-	-	-	-

Contact Clare Chapple, First Assistant Secretary, Regional Development and Local Government;
02 s22(1)(a)(ii) | s22(1)(a)(ii)

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Major program briefs

Priority Community Infrastructure Program and Investing in our Communities Program

Outcome 3

- Description** The Priority Community Infrastructure (PCIP) and Investing in Our Communities (liOC) Programs were established by the Australian Government to deliver its 2022 Election Commitments for community and sporting infrastructure projects. PCIP primarily delivers projects with \$5 million or more in Australian Government funding, while liOC primarily delivers projects with a commitment of less than \$5 million.
- Status** Both programs opened on 8 February 2023 and applications closed on 30 November 2023. The Programs will end on 30 June 2027. They are each being delivered as a closed, non-competitive program. Only applicants nominated by the Government were invited to apply.
- PCIP** As at 31 March 2025:
- Of the 93 projects committed under the Program: six are complete; 85 are contracted and underway; and two have been withdrawn.
 - Of the \$939 million total program funding:
 - \$901 million had been contracted, with \$38 million committed but not yet contracted (relating to second stage of two-stage projects); and
 - \$140 million had been paid to recipients.
- liOC** As at 31 March 2025:
- Of the 356 projects committed under the Program: 124 are complete; 225 are contracted and underway; one is yet to be contracted; five were not approved; and one was withdrawn.
 - Of the \$306 million total program funding:
 - Only \$500,000 has not yet been contracted (for one project); and
 - \$92 million had been paid to recipients.

Program funding

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
PCIP – Program funding (at 2025–26 Budget) – administered	380	203	-	-
liOC – Program funding (at 2025–26 Budget) – administered	104	16.0	-	-

Contact Clare Chapple, First Assistant Secretary, Regional Development and Local Government;
02 s22(1)(a)(ii) | s22(1)(a)(ii)

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Major program briefs

Regional Development Australia Committees Program

Outcome 3

Description The Australian Government provides funding for this national network of 50 Regional Development Australia Committees (RDAs) under the RDA Program, for the operation and activities it requires the RDAs to perform. RDAs work across all levels of government and with community to drive economic growth, innovation and entrepreneurship in regions through facilitating investment opportunities in community, industry and the environment.

RDAs are legally separate entities formed under state and territory legislation. They are incorporated associations responsible for their own activities and employment arrangements, in line with their funding obligations to the Commonwealth and Rules of Association. However, the six Victorian RDAs are independent non-incorporated advisory bodies of the Victorian Government.

Status The RDA Program commenced on 1 July 2009 and is ongoing. Current funding agreements expire on 30 June 2025. New funding agreements were prepared and executed by the department with RDAs in April 2025. The new agreements commence on 1 July 2025.

RDA Chair appointments for the period 1 April 2025 to 31 December 2027 were made in February 2025, by the then Minister for Regional Development, Local Government and Territories (in conjunction with funding partners in Victoria and South Australia). There is one exception for the RDA Brisbane Chair appointment term, which is from 1 July 2025 to 31 December 2027.

Chair appointments have a two-year extension option (to 31 December 2029) which is exercisable by the Australian Government Minister responsible for the RDA Program (in conjunction with funding partners in Victoria and South Australia).

Program funding

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Program funding (at 2025–26 Budget) – administered	22.3	23.0	23.5	24.1

Contact Clare Chapple, First Assistant Secretary, Regional Development and Local Government;
02 s22(1)(a)(ii) | s22(1)(a)(ii)

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Major program briefs

Financial Assistance Grant

Outcome 3

- Description** The Financial Assistance Grant (FA Grant) Program pays an annual allocation of untied funding through the states and territories to each local governing body in Australia. Receiving local governments have discretion to spend the funds on locally identified priorities.
- The FA Grant is administered in accordance with the *Local Government (Financial Assistance) Act 1995* (the Act) and consists of two components:
- the general-purpose component, which is allocated to the states and territories according to population (i.e. on a per-capita basis); and
 - the local roads component, which is allocated on fixed historical shares.
- The states and territories distribute the funding to local governments in their jurisdiction on a horizontal fiscal equalisation basis in accordance with the Act.
- Status** The FA Grant is an ongoing program that commenced on 1 July 1974 and has since provided more than \$70 billion of Commonwealth support to the sector (including 2024–25). There are 546 local governing bodies as at 2024–25.
- Payments are made in four equal quarterly installments to jurisdictions for immediate distribution to local governing bodies. Payments occur in August, November, February and May. The last payment was made on 17 February 2025 and the final installment is scheduled to be made on 15 May 2025.
- On 28 June 2024, the Australian Government brought forward and paid to the states and territories \$2.8 billion, being 85 per cent of the 2024–25 allocation of \$3.3 billion.
- As at 31 March 2025, the Program has paid \$380 million to local government in 2024–25.

Program funding

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Program funding (at 2025–26 Budget) – administered	3,453	3,588	3,724	3,863

- Contact** Clare Chapple, First Assistant Secretary, Regional Development and Local Government;
02 s22(1)(a)(ii) | s22(1)(a)(ii)

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Major program briefs

Housing Support Program

Outcome 3

Description The Housing Support Program (HSP) is a \$1.5 billion fund that supports National Cabinet's Housing Accord commitment to build 1.2 million homes by 2029. The Program is designed to support enabling infrastructure and planning reforms.

For the initial \$500 million for the Program there were two streams identified: \$50 million to support planning and \$450 million to support enabling infrastructure and community amenities. To be eligible, primary applicants needed to be a state, territory or local government. To be meritorious projects needed to:

- help bring forward new housing supply or;
- support innovative planning reforms to help bring online future housing supply; and
- demonstrate that the work could be completed in the specified period and that it would not be funded without Commonwealth intervention.

For the \$1 billion Priority Works Stream, funding was made available to states and territories as a one-off payment on a per capita basis (with a minimum \$25 million for smaller states and both territories) to assist with unlocking housing supply with a particular focus on critical infrastructure works. Up to 25 per cent of funding was available for social housing investment.

Status Stream 1 funded 80 projects targeting planning capability. As at 1 April 2025, the Commonwealth has signed Federation Funding Agreements (FFAs) with all states except Victoria, which is briefing its Minister on the agreement issued by the Commonwealth. There were no successful Stream 1 projects in the ACT or NT.

Stream 2 (Community Enabling Infrastructure) supported 36 projects. To date, the Commonwealth has signed agreements with the NT, NSW and QLD. The Commonwealth has provided a signed schedule to VIC, and negotiations are ongoing with TAS and WA. There were no successful projects in SA or the ACT.

The \$1 billion Priority Works Stream has moved to the delivery stage with states required to provide bi-annual progress reports. There are no further funding rounds available and all projects are expected to be delivered by 30 June 2026 (2027 for the Priority Works Stream).

Program funding

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Program funding (at 2025–26 Budget) – administered	15	-	-	-

Contact David Mackay, Deputy Secretary, Regions, Cities and Territories; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

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Major program briefs

Macquarie Point

Outcome 3

- Description** The Australian Government has made a capped funding commitment of \$240 million for urban redevelopment at the Macquarie Point precinct in Hobart.
- Status** A Federation Funding Agreement (FFA) schedule is in place with the Tasmanian Government that confirms the Australian Government's commitment to the precinct and makes clear the preconditions of our funding, which include:
- provisions for affordable housing;
 - consideration of transport connectivity; and
 - wharf upgrades that support Antarctic operations and polar research programs.

Funding is profiled to commence from 2025–26, and the FFA schedule does not yet contain any financial milestones. We expect to renegotiate the FFA schedule to include specific financial milestones once the Tasmanian Government has completed their detailed design and master planning for the redevelopment of the Macquarie Point site. The master plan is expected to be completed mid-2025.

The Tasmanian Government is working on the development of a stadium within the Macquarie Point Precinct. The Tasmanian Government commissioned an independent review of the stadium by Dr Nicholas Gruen that was published in January 2025. The review found current costings and timeframes were unrealistic and estimated construction costs to be around \$1 billion. There has been no formal response from the Tasmanian Government to the review. To date, the project is progressing as initially planned.

Program funding

Macquarie Point is funded under the 'Hobart and Launceston Urban Renewal Co-investments' Budget item.

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Program funding (at 2025–26 Budget) – administered	80.0	100	60.0	-

Contact Lisa Rauter, First Assistant Secretary, Partnerships and Projects Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

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Major program briefs

National Capital Investment Framework

Outcome 3

Description	The National Capital Investment Framework is a commitment between the Australian Government and the Australian Capital Territory Government to work together to address the Territory's emerging infrastructure needs, prioritise those needs for funding opportunities and work together to enable a more wholistic partnership.
Status	<p>On 22 July 2023, the Prime Minister, the Hon Anthony Albanese MP, and the ACT Chief Minister, Andrew Barr MLA, jointly announced the National Capital Investment Framework.</p> <p>Since the Framework's inception, the ACT Chief Minister has put forward a number of proposals seeking Commonwealth support and has also referenced existing Australian Government commitments (roads projects), which are funded through the Infrastructure Investment Program (IIP) as part of the Framework.</p> <p>In the 2025–26 Budget, the Australian Government committed \$100 million over four years from 2025–26 to support delivery of the Canberra Aquatic Centre and the Canberra Convention and Entertainment Centre Precinct under the Framework.</p> <p>The funding will be delivered through a Federation Funding Agreement – Infrastructure Schedule with the ACT Government.</p>

Program funding

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Program funding (at 2025–26 Budget) – administered	12.1	12.5	27.5	47.9

Contact	David Mackay, Deputy Secretary, Regions, Cities and Territories; 02 s22(1)(a)(ii) s22(1)(a)(ii)
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Major program briefs

Services to Indian Ocean Territories

Outcome 4

Description The Australian Government is responsible for the delivery of state government-type services to the Indian Ocean Territories (IOT). The IOTs is the collective name for Christmas Island (CI) and Cocos (Keeling) Islands (CKI).

Status Services to the Indian Ocean Territories is an ongoing program. State government-type services are delivered primarily through three mechanisms:

- Service Delivery Arrangements (SDA) with the Western Australian Government: (as at 30 June 2024, 39 state agencies provided 55 services to the IOTs, including education, consumer protection and land planning).
- Direct service provision by the Australian Government: the department, through the IOTs Administration, delivers a range of services including health, power generation and distribution (CI), community infrastructure, Magistrates Courts, Collector of Public Money, employee and public housing maintenance and management, motor vehicle registry (CI) and land management.
- Contracts with the private sector for specialised services: This includes airport management (Toll), air services (Virgin Australia Regional Airlines) and ports management (Linx).

The department owns and manages a portfolio of Territory assets and delivers major infrastructure projects including Tower Crane on Christmas Island to enable the delivery of critical services to a satisfactory level of reliability and performance for the IOT community.

Program funding

Funding for services to the Indian Ocean Territories is broken up into two accounts: Services to Indian Ocean Territories; and Indian Ocean Territories Special Account 2023.

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Services to Indian Ocean Territories	110	113	113	116
Indian Ocean Territories Special Account	18.5	18.5	18.5	18.5

Contact Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

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Major program briefs

Services to Jervis Bay Territory

Outcome 4

- Description** The Australian Government is responsible for the delivery of state government-type services to the Jervis Bay Territory.
- Status** Services to Jervis Bay Territory is an ongoing program that ensures governance and legislative arrangements are fit for purpose to support provision of essential infrastructure and delivery of health, education and corrections services to the residents of the Jervis Bay Territory.

Program funding

Funding for services to the Jervis Bay Territory is broken up into two accounts: Services to Jervis Bay Territory; and Jervis Bay Territory Special Account 2023.

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Services to Jervis Bay Territory	7.5	6.3	6.4	6.5
Jervis Bay Territory Special Account	1.2	1.2	1.2	1.2

- Contact** Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

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Major program briefs

Services to Norfolk Island

Outcome 4

- Description** The Australian Government is responsible for the delivery of state government-type services to Norfolk Island.
- Status** Services to Norfolk Island is an ongoing program. The Government delivers state government-type services to Norfolk Island through various arrangements with government and private service providers, including:
- an Intergovernmental Agreement with the Queensland Government covering education, health support and corrective services, and apprenticeships and traineeships;
 - a Service Delivery Agreement with the Norfolk Island Regional Council for the provision of services relating to courts and legal services, registry services, licensing and regulatory enforcement, ports management and emergency services;
 - private service providers to deliver specific services such as child welfare, early childhood education and care, and workers compensation management;
 - the Australian Federal Police deliver community policing;
 - the department manages some functions directly or in collaboration with other agencies, including biosecurity, Commonwealth reserves management and key infrastructure assets; and
 - maintenance and capital works for Commonwealth assets on island.

Program funding

Funding for services to Norfolk Island is broken up into two accounts: Services to Norfolk Island; and Norfolk Island Territories Special Account 2023.

	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Services to Norfolk Island	65.6	66.8	68.1	69.6
Norfolk Island Special Account	0.185	0.188	0.188	0.188

Contact Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

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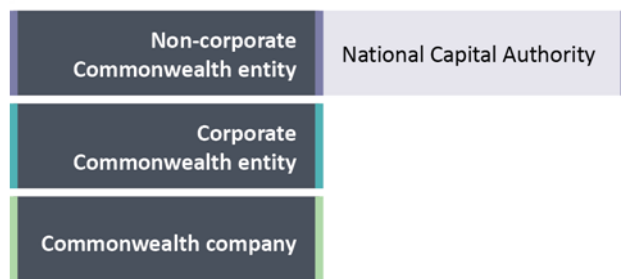
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Portfolio entities



Portfolio entities

Regional Development portfolio



National Capital Authority (NCA)

Outcome 4

Description

The National Capital Authority (NCA) is a non-corporate Australian Government agency within the Infrastructure, Transport, Regional Development, Communications and the Arts portfolio. The NCA operates under the *ACT Planning and Land Management Act 1988* (the PALM Act) and performs a range of functions in respect of protecting the Commonwealth's interest in planning, promoting, enhancing, and maintaining Canberra as the National Capital. It prepares and administers a National Capital Plan.

The functions of the NCA provide an enduring framework to secure the planning and development of Canberra as the capital; to accommodate the Seat of Government and associated national and cultural requirements; to provide national public places for all Australians to visit and enjoy; to enhance the unique character and symbolic meaning of the capital; and to develop appreciation of the capital as a reflection of our democracy and national life.

Your role and responsibilities

Under the PALM Act, you:

- are responsible for the effectiveness and efficiency of the NCA;
- can issue written directions to the NCA about its performance. The NCA is accountable to you and you may provide the NCA with a Statement of Expectation,¹ outlining the Australian Government's priorities for the agency to ensure it operates with transparency and accountability (note: the last Statement of Expectation was signed on 19 March 2024); and
- are responsible for recommending appointments to senior NCA positions (such as the Chief Executive Officer and NCA Board membership) to the Prime Minister and Governor-General for approval (see Regional > critical decisions).

¹ RMG 128 states that Statements of Expectations should be refreshed with every change in Minister, change in regulator leadership, change in Commonwealth policy or every two years.

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Portfolio entities

With your approval, the NCA manages National Land designated as being required for the special purposes of Canberra as the National Capital.

Board members and leadership

Name: National Capital Authority Board

Type: Management Board

Description: The *Australian Capital Territory (Planning and Land Management) Act 1988* (the PALM Act) provides that the Authority consist of a Chair, a Chief Executive and three other members, all of whom are appointed by the Governor-General. The Authority is often referred to as the NCA Board. The Board provides the leadership and strategic direction of the NCA in the execution of its statutory functions. Members' backgrounds are in planning, environmental management, property and contract management and marketing and communication.

Member's name	Position	Current term expiry date
Mr Terry Weber	Chair	12 June 2025
Ms Karen Doran PSM	Chief Executive	1 April 2029
Ms Jenny Smithson	Member	10 June 2025
Mr James Willson	Member	30 September 2025
Prof Helen Lochhead AO	Member	26 April 2028

Funding profile

As at 2025–26 Budget	2025–26 (\$m)	2026–27 (\$m)	2027–28 (\$m)	2028–29 (\$m)
Departmental Appropriation	10.2	10.5	10.7	10.8
Departmental Capital Budget	0.7	0.7	0.7	0.8
Total Departmental	10.9	11.2	11.4	11.6
Ordinary Annual Services	22.4	23.8	25.0	26.2
Administered Capital Budget	16.0	16.3	16.5	16.7
Administered Assets and Liabilities	96.1	-	-	-
Total Administered	135	40.1	41.5	42.9
Total Appropriations	146	51.3	52.9	54.4
Average Staffing Level	68	-	-	-

Contacts

Department contact: Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

Portfolio entity contact: Karen Doran, Chief Executive; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

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Other boards and structures



Other boards and structures

Outcome 3

Program 3.1 – Regional Development

Name: Regional Development Australia Committees (RDA) Network

Established by/under: Funding agreement

Type: Structures linked to the Australian Government through statutory contracts, agreements and delegations
Appointed by: The Minister (Chairs).

Description: The Regional Development Australia (RDA) Program is a national network of 50 committees across Australia's capital cities and regions, including the Indian Ocean Territories (IOT), Norfolk Island and Jervis Bay Territory.

The Commonwealth Minister responsible for the Program appoints Chairs. In Victoria, this is done in conjunction with the State Government Minister responsible for the Program. In regional South Australia (SA), this is done in conjunction with the Minister responsible for the Program and the President of the Local Government Association of SA (LGASA).

Deputy Chairs are appointed by Chairs after agreement is provided by the Commonwealth Minister. For Victoria, agreement is also provided by the State Minister. For regional SA, agreement is also provided by the State Minister and the President of LGASA. All other members are appointed by the Chairs.

The RDAs work across all levels of government and with community to drive economic growth, innovation and entrepreneurship in regions through facilitating investment opportunities in community, industry and the environment. The committees include:

- ACT and NSW: Southern NSW and ACT;
- NSW: Central Coast; Central West; Far West; Hunter; Illawarra Shoalhaven (including Jervis Bay Territory); Mid North Coast (including Norfolk Island); Murray; Northern Inland; Northern Rivers; Orana; Riverina; Sydney;
- NT: Northern Territory;
- QLD: Brisbane; Central and Western Queensland; Darling Downs and South West; Gold Coast; Greater Whitsundays; Ipswich and West Moreton; Logan and Redlands; Moreton Bay and Sunshine Coast; Townsville and North West; Tropical North; Wide Bay Burnett;
- SA: Adelaide Hills, Fleurieu and Kangaroo Island; Adelaide Metropolitan; Barossa Gawler Light Adelaide Plains; Eyre Peninsula; Far North; Limestone Coast; Murraylands and Riverland; Yorke and Mid North;
- TAS: Tasmania;
- VIC: Barwon South West; Gippsland; Grampians; Hume; Loddon Mallee; Melbourne;
- WA: Goldfields Esperance; Great Southern; Kimberley; Mid West and Gascoyne; Peel; Perth; Pilbara; South West; Wheatbelt; and
- IOT: Indian Ocean Territories Regional Development Organisation.

Members:

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Other boards and structures

Name: Regional Development Australia Committees (RDA) Network

- A list of members for all 50 committees is available upon request.

Contact: Clare Chapple, First Assistant Secretary, Regional Development and Local Government Division;
02 s22(1)(a)(ii) | s22(1)(a)(ii)

Program 3.3 – Cities**Name: Urban Policy Forum**

Established by/under: Minister

Type: Non-statutory advisory structure

Appointed by: The Minister.

Description: The Urban Policy Forum (UPF) is an advisory group comprised of experts with experience in a range of urban policy, planning, housing and development matters. The objectives of the UPF are to:

- support and champion the Australian Government's urban policy agenda;
- support a coherent vision for national urban policy through provision of advice to the Australian Government and relevant Minister on implementation of the National Urban Policy (the Policy), including by:
 - facilitating cross-sector consultation, collaboration and partnerships to support successful implementation of initiatives in the Policy; and
 - providing input into reviews of the Policy or its implementation.
- advise the Australian Government and Minister on other policies and programs requiring a coherent and integrated approach within urban areas.

To date, the UPF has focused on providing advice on the development of the now released Policy, and development of the State of Australian Cities report. They are now focused on providing advice and input for the implementation of the Policy.

Members were appointed by the Minister on 8 May 2023, for an initial period of two years. If the Minister wishes to continue the UPF, new appointments will need to be made.

Members:

- Prof Barbara Norman, Chair;
- Prof Dr Neil Argent, Member;
- Vice-Chancellor Rufus Black, Member;
- Vice-Chancellor Sally Capp AO, Member;
- Ms Bronwen Clark, Member;
- Mr Matt Collins, Member;
- Ms Elle Davidson, Member;
- Mr Michael Fotheringham, Member;
- Ms Rebecca Moore, Member;
- Ms Davina Rooney, Member;
- Ms Alison Scotland, Member;
- Mr Rob Stokes, Member; and

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Other boards and structures

Name: Urban Policy Forum

- Mr Mike Zorbas, Member.

Contact: Lisa Rauter, First Assistant Secretary, Partnerships and Projects Division;

02 s22(1)(a)(ii) | s22(1)(a)(ii)

Outcome 4

Program 4.1 – Services to Territories

Name: Administrator of the Northern Territory

Established by/under: *Northern Territory (Self-Government) Act 1978*

Type: Statutory office holder, offices and committees **Appointed by:** Governor-General.

Description: The Administrator of the Northern Territory (NT Administrator) undertakes statutory duties (for example, providing Royal Assent to proposed laws of the Legislative Assembly of the Northern Territory), appointing the Chief Ministers and members of the Cabinet after an election, representational duties (for example, awarding honours) and ceremonial duties (for example, becoming a patron of public institutions).

Under the *Northern Territory (Self-Government) Act 1978* the Governor-General may, on the Minister's recommendation, appoint one or more persons to act in the office of Administrator should the office be vacant or whenever the Administrator is absent from duty or from the Territory (such as for international travel). These officers are referred to as dormant Commissioners. Customarily, the Chief Justice of the NT Supreme Court is appointed as first dormant Commission holder.

Appointees:

- His Honour Professor the Honourable Hugh Crosbie Heggie AO PSM, Administrator;
- Her Honour Chief Judge Elizabeth Jane Morris AM, Commissioner; and
- the Hon Michael Grant AO, Commissioner.

Contact: David Mackay, Deputy Secretary, Regions, Cities and Territories; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

Name: Administrator and Deputy Administrator of the Indian Ocean Territories (Christmas Island and Cocos (Keeling) Islands)

Established by/under: *Christmas Island Act 1958* and Administration Ordinance 1968 (CI) and *Cocos (Keeling) Act 1955* and Administration Ordinance 1975 (CKI)

Type: Statutory office holder, offices and committees **Appointed by:** Governor-General.

Description: The Administrator is the most senior Australian Government representative on CI and CKI, and is responsible for progressing the implementation of the Government's agenda on island. They have a communication and advocacy role with the local communities and exercises delegated decision-making powers and functions on behalf of the Minister. The position is a statutory appointment made by the Governor-General on the recommendation of the Australian Government.

A Deputy Administrator (generally a Senior Executive Officer of the department) is appointed by the Minister to fulfil the Administrator's duties in instances where the Administrator is absent from duty or unable to exercise and perform their role.

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Other boards and structures

Name: Administrator and Deputy Administrator of the Indian Ocean Territories (Christmas Island and Cocos (Keeling) Islands)

The establishing legislation also allows the Minister to appoint an Acting Administrator during a vacancy in the office or if the Administrator is unable to fulfil their role however the established protocol is that the Deputy Administrator would fill the role in the first instance.

Administrators:

- Ms Farzian Zainal, Administrator; and
- Ms Kim Forbes, Deputy Administrator.

Contact: David Mackay, Deputy Secretary, Regions, Cities and Territories; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

Name: Administrator of Norfolk Island

Established by/under: Norfolk Island Administrator Ordinance 2016

Type: Statutory office holder, offices and committees **Appointed by:** Governor-General.

Description: The Administrator is appointed by the Governor-General on the recommendation of the Australian Government under the Norfolk Island Administrator Ordinance 2016 and is the most senior Australian Government representative on Norfolk Island. The Administrator is responsible for progressing the implementation of the Government's agenda on island.

The Administrator exercises powers and performs functions under a range of laws in force on Norfolk Island, including delegated powers and functions of the Minister.

In the event of a vacancy in the office of Administrator, or if the Administrator is absent from Norfolk Island or otherwise unable to perform his duties, the Minister may appoint an Acting Administrator to fulfil his functions.

Administrator:

- Mr George Plant, Administrator.

Contact: David Mackay, Deputy Secretary, Regions, Cities and Territories; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

Name: Norfolk Island Governance Committee

Established by/under: The Minister established the Norfolk Island Governance Committee (NIGC) in October 2023 following a non-statutory community election to select community representatives to sit on the committee.

Type: Non-statutory advisory structure **Appointed by:** The Minister.

Description: The NIGC is a formal avenue for the Norfolk Island community to have input into Australian Government decisions directly affecting the community, while the local government body, the Norfolk Island Regional Council, remains under administration.

On 27 November 2023, the Joint Standing Committee on the National Capital and External Territories (JSCNCET) released *Restoring Democracy: Report of the Inquiry into local governance on Norfolk Island*. The JSCNCET recommended a new, bespoke model of local governance be developed for Norfolk Island. Since

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Other boards and structures

Name: Norfolk Island Governance Committee

November 2023, the primary focus of the NIGC has been to provide recommendations to government on the design of the new governance model for Norfolk Island.

Six members, including three community representatives, were initially appointed to the NIGC for a term of up to three years or until such time as a new local government is elected, whichever occurs first. However, one community representative resigned in November 2024. The NIGC has asked the remaining community representatives to lead on filling the vacant role. A representative from the Queensland Department of the Premier and Cabinet is included, as the Queensland Government is the Australian Government's primary state services delivery partner, through an intergovernmental agreement.

Committee members:

- Mr George Plant, Chair;
- Ms Chelsea Evans, Community Member;
- Mr Chris Magri, Community Member;
- Ms Rachel Welsh, Queensland Government Member; and
- Ms Kim Forbes, Australian Government Member.

Contact: David Mackay, Deputy Secretary, Regions, Cities and Territories; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

Name: Norfolk Island Regional Council Administrators

Established by/under: The applied *Local Government Act 1993* (NSW)(NI)

Type: Statutory office holder, offices and committees **Appointed by:** The Minister.

Description: The Norfolk Island Regional Council (Council) is currently under administration. The Council Administrators have all the functions of the Council, including all the functions of a councillor and the mayor, and are tasked with continuing to strengthen Council's operations, performance and financial sustainability while preparing for the transition to the proposed new bespoke local governance model for Norfolk Island.

Following two independent audits in 2020 and a Public Inquiry in 2021, the councillors were dismissed and an administrator, Mr Mike Colreavy, was appointed for a three-year term to 6 December 2024.

Mr Colreavy's final report confirmed completion of the implementation of most recommendations from the audits. The remaining 21 require an Australian Government decision, or injection of significant additional funding. In December 2024, the government extended the Council's period of administration for an additional 12 months under the leadership of a new administration team, comprised of Mr Scott Mason as Lead Council Administrator and Mr Gary Mottau as Council Administrator with responsibility for finance and governance. Mr Mason and Mr Mottau commenced on 6 December 2024 following the conclusion of Mr Colreavy's term.

Appointees:

- Mr Scott Mason, Lead Council Administrator; and
- Mr Gary Mottau, Council Administrator for finance and governance.

Contact: Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

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Other boards and structures

Name: Supreme Court of Norfolk Island**Established by/under:** *Norfolk Island Act 1979***Type:** Statutory office holder, offices and committees **Appointed by:** Governor-General on advice of the Federal Executive Council.**Description:** The Supreme Court of Norfolk Island is the superior court of record of Norfolk Island. It is constituted by a Chief Justice and such other Judges as are appointed by the Governor-General.**Appointees:**

- Mr Robert Bromwich, Chief Justice;
- Mr Michael Wigney, Judge; and
- Ms Wendy Abraham, Judge.

Contact: Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)**Name: Court of Petty Sessions of Norfolk Island****Established by/under:** *Court of Petty Sessions Act 1969 (NI)***Type:** Statutory office holder, offices and committees **Appointed by:** The Minister.**Description:** The Court of Petty Session of Norfolk Island is the inferior court of record of Norfolk Island. The court exercises criminal and civil jurisdiction over all summary offences and all civil claims to the value of \$60,000. It is constituted by a Chief Magistrate and such other Magistrates as are appointed by the Minister.**Appointees:**

- Ms Wendy Cull, Chief Magistrate;
- Ms Maureen Tavener, Magistrate;
- Mr Hamish Martin, Magistrate; and
- Mr Brian McGrath, Magistrate.

Contact: Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)**Name: Canberra National Memorials Committee****Established by/under:** Australian Capital Territory National Land (National Memorials, Territory Divisions and Public Places) Ordinance 2022

Type: Statutory office holder, offices and committees **Appointed by:** The Governor-General for acting appointments and appointments of up to 2 persons living in the ACT.

The Minister for an appointment under section 18 of the Ordinance.

Description: The Canberra National Memorials Committee (CNMC) approves the location and character of national memorials, and nomenclature of divisions of, and public places, in the ACT.

The Ordinance sets out membership, committee responsibilities and appointment processes.

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Other boards and structures

Name: Canberra National Memorials Committee

The CNMC is chaired by the Prime Minister, and the Minister are a member. The National Capital Authority (NCA) is the secretariat for the committee. In practice, the CNMC meetings are attended by the Minister, the Secretary of the department and chair of the NCA. The committee last met in 2022 but is expected to meet later in 2025 to discuss the design for the National Memorial commemorating victims of child sexual abuse.

Committee members:

- the Prime Minister, Chair;
- the Minister for Regional Development, Local Government and Territories, Member;
- the Leader of the Government in the Senate, Member;
- the Leader of the Opposition in the Senate, Member;
- the Leader of the Opposition in the House of Representatives, Member;
- the Secretary of the department, Member;
- one person appointed by the Minister under section 18 of the Ordinance (currently Mr Terry Weber), Member; and
- up to two persons living in the ACT appointed by the Governor-General, Members.

Contact: Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

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Significant ministerial roles

Local Government Ministers' Forum (LGMF)

Purpose	<p>The Local Government Ministers' Forum (LGMF) brings together Commonwealth, state and territory ministers, with responsibility for local government, to identify and respond to matters of national significance to the local government sector.</p> <p>Each year, the forum develops a forward work plan on up to five priority matters that would benefit from a national approach. Examples include:</p> <ul style="list-style-type: none"> • joint analysis of data and recommendations on common action; • identifying and sharing of best practice; and • collaboration on policy products to support local governments.
Current status	<p>LGMF meets twice per year around April and October, with the option for additional meetings where urgent matters arise.</p> <p>LGMF is typically held in person with jurisdictions taking turns to host. The last meeting was on 1 November 2024, in Melbourne where the 2024 work plan was concluded.</p> <p>While priority matters for 2025 were agreed by ministers at the last meeting, decisions on specific actions were deferred until after the federal election.</p> <p>No date has been set for the next meeting.</p>
Your role and responsibilities	<p>You chair LGMF, setting the agenda for meetings and ensuring it operates effectively and collaboratively to deliver outcomes of national significance.</p> <p>Your leadership of LGMF ensures the Australian Government's interests in local government are represented with the states and territories and that appropriate national consideration is given to key local government issues.</p>
Resourcing/ funding information	<p>The department provides secretariat support for LGMF and works with state and territory officials to prepare agendas and develop any required papers and supporting documents to deliver on work plan priority matters.</p>
Contact	<p>David Mackay, Deputy Secretary, Regions, Cities and Territories; 02 s22(1)(a)(ii) s22(1)(a)(ii)</p>

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Significant ministerial roles

Planning Ministers' Meeting

Purpose	<p>The Planning Ministers' Meeting brings together the Australian Government, state and territory planning ministers and the Australian Local Government Association (as an expert advisor) to discuss nationally significant planning matters, including priorities tasked by National Cabinet.</p> <p>At the February 2024 meeting, Planning Ministers endorsed a work plan to guide work through to February 2025.</p> <p>The range of planning matters raised in this forum have included:</p> <ul style="list-style-type: none"> • s47B(a) • disaster resilience and climate adaptation in land use planning; • development of a shared governments' vision for the sustainable growth of our cities which was included in the National Urban Policy released on 29 November 2024; and • telecommunications planning. <p>The Planning Ministers' Meeting is not a formal National Cabinet subgroup, but provides an important forum for cross-jurisdictional engagement on planning matters and is required to report to National Cabinet on referred matters.</p>
Current status	<p>Key items progressing through Planning Ministers' Meeting:</p> <ul style="list-style-type: none"> • s47B(a) • Development of a national framework for communications infrastructure has now progressed to an implementation plan, led by the Mobile Telecommunications Working Group. • Development of an approach to embed nationally agreed principles for considering disaster and climate risk in land use planning is being led by the New South Wales Government with guidelines being consulted on.
Your role and responsibilities	<p>You facilitate the Planning Ministers' Meeting. You are responsible for finalisation of meeting agendas, encouraging discussion and participation by all members at meetings, and facilitating decision-making by consensus. Recently, a non-Cabinet Minister in the portfolio has assisted by taking carriage of discussion on items related to urban policy and disaster and climate risk.</p>
Resourcing/ funding information	<p>Secretariat for the Planning Ministers' Meeting is provided by the department.</p>
Contact	<p>David Mackay, Deputy Secretary, Regions, Cities and Territories; 02 s22(1)(a)(ii) s22(1)(a)(ii)</p>

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Significant ministerial roles

Regional Development Australia (RDA) Awards

Purpose	<p>The Regional Development Australia (RDA) Awards commenced in 2024, and were well received by Regional Development Australia Committees (RDAs).</p> <p>The awards acknowledge the significant contributions that RDAs make in support of their communities, and promote locally-led innovations, solutions and best practice that can be shared and adapted across the network of 50 RDA Committees.</p> <p>In 2024, there were four RDA award categories, which aligned with the Regional Investment Framework: Investing in People; Investing in Places; Investing in Services; and Investing in Industries and Local Economies.</p>
Current status	<p>Planning for the 2025 RDA Awards is underway, which includes consideration of award categories, reviewing and updating processes, timing options and costs.</p>
Your role and responsibilities	<p>The RDA Awards are presented as part of the annual RDA National Forum, which you host. The forum is an annual event which brings together RDA Committee representatives from across Australia to discuss and share approaches to regional priorities and economic development opportunities and challenges. The forum is typically held in a non-sitting period in the latter part of the calendar year.</p> <p>You will have an opportunity to announce and present the RDA Award winners and to provide an address to RDAs as part of the forum.</p>
Resourcing/funding information	<p>The department oversees administration of the RDA Awards and facilitates, in partnership with RDAs, the development and implementation of the National Forum where the RDA awards will be announced.</p> <p>The RDA National Forum and Awards are part of a long-standing practice of utilising a small portion of the RDA Program administered appropriation, to fund capacity building initiatives that support Committees in their delivery of outcomes for Government. In 2024, the total cost for delivering these initiatives was approximately \$132,000 (GST incl), and it is anticipated that costs will be similar in 2025.</p>
Contact	<p>Clare Chapple, First Assistant Secretary, Regional Development & Local Government Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)</p>

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Significant ministerial roles

The National Awards for Local Government (NALG)

Purpose	<p>The National Awards for Local Government (NALG) is in its 39th year. As the peak awards for the sector, the NALG are an opportunity to celebrate and recognise the achievements of local governments.</p> <p>The NALG reflect the changing economic, social and environmental issues facing communities today through the 13 award categories.</p> <p>This year the <i>Outstanding Rural and Remote Council Award</i> was introduced to specifically recognise the significant contributions of smaller councils in rural and remote areas. Councils with a population of 15,000 or less, that have submitted an entry in any one of the other 12 categories, will be automatically considered for this award.</p>
Current status	<p>Entries for the NALG closed on 17 March 2025. Public voting closed on 28 April 2025.</p> <p>Winners will be announced and presented with their awards at a breakfast event in Canberra on Wednesday 25 June 2025. The event will precede the opening of the Australian Local Government Association's (ALGA) National General Assembly.</p>
Your role and responsibilities	<p>You will have an opportunity to host the NALG awards presentation breakfast. There will be media opportunities associated with announcing the 2025 awards recipients.</p>
Resourcing/ funding information	<p>The department administers the NALG. The estimated budget for the NALG is \$22,000 (GST incl), which is met through departmental funds.</p>
Contact	<p>Clare Chapple, First Assistant Secretary, Regional Development and Local Government Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)</p>

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Significant ministerial roles

Appointment of Administrators for the Indian Ocean Territories, Norfolk Island and Northern Territory

Purpose

Administrators for Christmas Island (CI) and the Cocos (Keeling) Islands (CKI) (collectively referred to as the Indian Ocean Territories or the IOT), Norfolk Island (NI) and Northern Territory (NT) are sworn in by the Governor-General of Australia for a period of three years.

The NT Administrator carries out key statutory, civic and ceremonial responsibilities for the Northern Territory, as part of their public office role.

The Administrators for the IOT and NI represent the Australian Government on island and are responsible for advocating for the Government's agenda.

Current status

All three Administrators commenced their three-year terms in 2023:

- NT Administrator—His Honour Professor the Honourable Hugh Heggie AO PSM;
- NI Administrator—Mr George Plant; and
- IOT Administrator—Ms Farzian Zainal.

Your role and responsibilities

You play a key role in the appointment of Administrators for the IOT and NI. You decide on the selection process and are responsible for managing the decision through the Cabinet approval process.

The positions are statutory appointments made by the Governor-General on the recommendation of the Australian Government.

s47C

You are responsible for appointing a Deputy Administrator (IOT) and an Acting Administrator (IOT and NI) if required. Both these positions fulfil duties if the relevant Administrator is absent from duty or unable to perform their role. The current Deputy Administrator (IOT) is Ms Kim Forbes, First Assistant Secretary, Territories Division. There is currently no Acting Administrator for NI.

You are able to authorise departmental officers to manage administrative processes on their behalf (such as IOT and NI Administrator leave and travel).

The Governor-General has powers to appoint the NT Administrator and Acting Administrators under the *Northern Territory (Self-Government) Act 1978*.

You are responsible for:

- approving the NT Chief Minister's nominee for the role of NT Administrator;
- approving the NT Administrator's travel and leave; and

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Significant ministerial roles

- acting arrangements when the NT Administrator is absent from duty or unable to exercise and perform their role.

**Resourcing/
funding
information**

The department manages the appointment process for the IOT, NI and NT Administrators, according to your decision.

- In 2025–26 there is \$477,000 administered funding for the NT Administrator's salary, allowances, travel outside of the NT and superannuation as set by the Remuneration Tribunal (the NT Government provides funding for costs associated with Government House and its staff).
- In 2025–26 there is \$1.23 million to meet the costs of the NI Administrator and his office.
- Funding to meet the costs of the IOT Administrator and their office is included in the services to the IOT and subject to an internal budget allocation.

Contact

David Mackay, Deputy Secretary, Regions, Cities and Territories; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

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Transport, Regional Development, Communications, Sport and the Arts

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Significant ministerial roles

Minister is legally the employer of staff in the Indian Ocean Territories Administration (IOTA)

Purpose	<p>Under the <i>Christmas Island Act 1958</i> and the <i>Cocos (Keeling) Islands Act 1955</i>, Administration Ordinances were first issued in 1958, with the most recent edition issued on 18 June 2004, which make you the employer of staff in the Indian Ocean Territories Administration (IOTA).</p> <p>Staff employed by IOTA are Commonwealth employees, but not members of the Australian Public Service (non-APS employees). IOTA employs 144 Administration staff and 29 Registered Nurses across offices on both islands.</p> <p>IOTA staff provide the following key state-type services to the IOT communities: power; health; land, planning and heritage; disability and ageing, community services and housing.</p> <p>Your day-to-day powers to manage IOTA staff were delegated to Senior Executive Officers within the Territories Division of the department through the Christmas Island, Cocos (Keeling) Islands and Jervis Bay Territory Delegation Instrument No.2 amended on 1 May 2015.</p> <p>You retain the responsibility for setting the terms and conditions of employment through Enterprise Agreements (EA), these are separate to the EAs for departmental staff.</p> <p>The IOT Administration staff and Registered Nursing staff have separate EAs.</p>
Current status	<p>The IOT (Administration) EA is currently the subject of negotiation, with two ballots held for a new EA in January and March 2025, which have <u>not</u> been supported by the majority of staff. An analysis of the ballot outcomes will be undertaken to determine the way forward.</p> <p>The IOT (Registered Nurses) EA is currently the subject of early negotiations, with comparative analysis work being undertaken in preparation for the recommencement of bargaining at the end of the caretaker period.</p> <p>s47C</p> <p>Bargaining representatives consist of union (Union of Christmas Island Workers (UCIW) and Australian Nurses Federation (ANF)) and employee representatives.</p>
Your role and responsibilities	<p>You are responsible for signing off any EA offer put to staff for ballot, as well as negotiating with the Minister for the Public Service should an exemption from the Australian Government Workplace Relations Policy 2023 (the current policy) be sought.</p>
Resourcing/funding information	<p>The department supports you in these roles, preparing proposals, seeking advice from the Australian Public Service Commission regarding consistency with the current policy, undertaking negotiations with bargaining representatives and conducting ballot processes.</p>
Contact	<p>David Mackay, Deputy Secretary, Regions, Cities and Territories; 02 s22(1)(a)(ii) s22(1)(a)(ii)</p>

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Significant ministerial roles

Norfolk Island Regional Council Administrator appointments

Purpose	<p>The Norfolk Island Regional Council is a local government body on Norfolk Island. In December 2021, following two independent audits and a public inquiry, the council was placed under administration until December 2024.</p> <p>Following the Government's November 2024 announcement that a new, bespoke model of governance would be developed for Norfolk Island, council's administration period was extended to December 2025.</p> <p>A new administration team was appointed from 6 December 2024 to lead council's transition to the new governance model. Mr Scott Mason was appointed as Lead Council Administrator and Mr Gary Mottau appointed as Council Administrator with responsibility for finance and governance.</p>
Current status	<p>Mr Mason and Mr Mottau have been appointed as Council Administrators until 31 December 2025. They provide quarterly reports to you on the status of the council's performance and progress against audit recommendations, and its readiness to transition to the proposed new governance model in December 2025.</p>
Your role and responsibilities	<p>You are responsible for exercising all the powers of the state Governor and the state Minister under the <i>Local Government Act 1993</i> (NSW) (NI) as applied on Norfolk Island. This includes either extending the appointments of Mr Mason and Mr Mottau as Council Administrators, or appointing another Council Administrator or Administrators in their place, in the event the council's administration period is extended further. The Council Administrators are accountable to you.</p>
Resourcing/ funding information	<p>Council Administrator salaries are funded from the Services to Norfolk Island administered budget. Travel expenses and other reasonable expenses are also covered under the terms of their appointment.</p>
Contact	<p>David Mackay, Deputy Secretary, Regions, Cities and Territories; 02 s22(1)(a)(ii) s22(1)(a)(ii)</p>

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Portfolio legislation



Portfolio legislation

Regional Development

Local Government (Financial Assistance) Act 1995

Purpose	Provides financial assistance to states for local government, improving their financial capacity, service equity, and effectiveness, including support for Indigenous communities.
Contact	Clare Chapple, First Assistant Secretary, Regional Development and Local Government Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Urban and Regional Development (Financial Assistance) Act 1974

Purpose	Provides financial assistance to states for urban and regional development projects, including water supply, sewerage, and flood mitigation.
Contact	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Territories

Ashmore and Cartier Islands Acceptance Act 1933

Purpose	Provides for the acceptance of Ashmore and Cartier Islands as a Territory of the Commonwealth and the government of the Territory, including applying Northern Territory (NT) laws to the Territory, empowering the Governor-General to make ordinances for the peace, order and good government of the Territory, and conferring on the NT courts, jurisdiction in and in relation to the Territory.
Contact	Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

A.C.T. Self-Government (Consequential Provisions) Act 1988

Purpose	Makes certain transitional arrangements and amends certain Acts in consequence of the enactment of the <i>Australian Capital Territory (Self-</i>
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Portfolio legislation

Government) Act 1988, which provides for the self-government of the Australian Capital Territory.

Contact Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

Australian Capital Territory (Planning and Land Management) Act 1988

Purpose Repeals the *National Capital Development Commission Act 1957* and provides for the planning of and the management of land in the Australian Capital Territory following self-government. Also establishes the National Capital Authority, which must, amongst other things, prepare and administer the National Capital Plan and, on behalf of the Commonwealth, manage certain areas of National Land required for the special purposes of Canberra as the National Capital.

Contact Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

Australian Capital Territory (Self-Government) Act 1988

Purpose Provides for the self-government of the Australian Capital Territory (ACT), including establishing the ACT Legislative Assembly (the Assembly) and the ACT Executive. Importantly, the Commonwealth is not bound by the laws of the Assembly except as provided by the regulations (see section 27 of the Act).

Contact Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

Canberra Water Supply (Googong Dam) Act 1974

Purpose Authorises the construction of the Googong Dam in New South Wales (NSW) to supply water to the Australian Capital Territory, respecting historical agreements between the Commonwealth and New South Wales.

Contact Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

Christmas Island Act 1958

Purpose Provides for the acceptance of Christmas Island as a Territory of the Commonwealth and the government of the Territory, including applying Western Australian (WA) laws to the Territory, empowering the Governor-General to make ordinances for the peace, order and good government of the

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Portfolio legislation

Territory, and conferring on the WA courts, jurisdiction in and in relation to the Territory.

Contact Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) |
s22(1)(a)(ii)

Christmas Island Agreement Act 1958***Christmas Island Agreement Act 1976***

Purpose The *Christmas Island Agreement Act 1958* approves and terminates an agreement between Australia and New Zealand relating to phosphate extraction and related matters on Christmas Island, including the constitution and termination of the Christmas Island Phosphate Commission. The *Christmas Island Agreement Act 1976* amends that agreement.

Contact Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) |
s22(1)(a)(ii)

Cocos (Keeling) Islands Act 1955

Purpose Provides for the acceptance of the Cocos (Keeling) Islands as a Territory of the Commonwealth and the government of the Territory, including applying Western Australian (WA) laws to the Territory, empowering the Governor-General to make ordinances for the peace, order and good government of the Territory, and conferring on the WA courts, jurisdiction in and in relation to the Territory.

Contact Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) |
s22(1)(a)(ii)

Coral Sea Islands Act 1969

Purpose Declares the Coral Sea Islands as a Territory of the Commonwealth and provides for the government of the Territory, including empowering the Governor-General to make ordinances for the peace, order and good government of the Territory and conferring on the Norfolk Island courts, jurisdiction in and in relation to the Territory.

Contact Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) |
s22(1)(a)(ii)

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Portfolio legislation

Jervis Bay Territory Acceptance Act 1915

Purpose	Provides for the acceptance of the territory at Jervis Bay that was surrendered to the Commonwealth by New South Wales as a Territory of the Commonwealth known as the Jervis Bay Territory and provides for the government of the Territory. This includes applying Australian Capital Territory (ACT) laws to the Territory, empowering the Governor-General to make ordinances for the peace, order and good government of the Territory, and conferring on the ACT courts, jurisdiction in and in relation to the Territory.
Contact	Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Norfolk Island Act 1979

Purpose	Provides for the government of Norfolk Island, including empowering the Governor-General to make ordinances for the peace, order and good government of Norfolk Island.
Contact	Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Northern Territory Acceptance Act 1910

Purpose	Provides for the acceptance of the Northern Territory as a Territory of the Commonwealth and the carrying out of the agreement to surrender the Northern Territory to the Commonwealth by South Australia.
Contact	Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Northern Territory (Self Government) Act 1978

Purpose	Provides for the self-government of the Northern Territory (NT), including establishing the NT Legislative Assembly, the NT Administrator and the Executive Council of the NT.
Contact	Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

Parliament Act 1974

Purpose	Determines the site for the construction of the new and permanent Parliament House at Capital Hill within the Parliamentary zone.
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Portfolio legislation

Contact Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) |
s22(1)(a)(ii)

Removal of Prisoners (Territories) Act 1923

Purpose Provides for the removal of prisoners from Territories of the Commonwealth (other than the Northern Territory) to states or other territories for sentencing or the residue thereof.

Contact Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) |
s22(1)(a)(ii)

Seat of Government Acceptance Act 1922

Purpose The *Seat of Government Act 1908* (the Act) provides for the acceptance of the Territory described in the Act that was surrendered to the Commonwealth by New South Wales known as the Australian Capital Territory for the Seat of Government of the Commonwealth. The *Seat of Government Acceptance Act 1922* ratifies an agreement for the variation of the agreement for the surrender and acceptance of that Territory for the purposes of the Seat of Government of the Commonwealth.

Contact Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) |
s22(1)(a)(ii)

Seat of Government Act 1908

Purpose Determines that the Seat of Government of the Commonwealth is the district of Yass-Canberra in New South Wales.

Contact Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) |
s22(1)(a)(ii)

Seat of Government (Administration) Act 1910

Purpose Provides for the provisional government of the Seat of Government of the Commonwealth, including empowering the Governor-General to make ordinances for the peace, order and good government of the Australian Capital Territory with respect to specified matters.

Contact Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) |
s22(1)(a)(ii)

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Portfolio legislation

Territories Law Reform Act 2010

Purpose	Amends the law relating to Norfolk Island, Christmas Island and Cocos (Keeling) Islands to implement a number of reforms, containing a number of application and transitional provisions.
Contact	Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Your priorities

‘Your priorities’ volume starts with a **portfolio situational analysis** and is followed by three sections:

Delivering your election commitments

The **Election commitment briefs** summarise your commitments ^{s47C}

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Early actions and opportunities

To assist with issues requiring your attention over the coming weeks, this section includes advice on:

- **Critical decisions** that require your consideration in your first 30 days in office.
- **Early opportunities** for decisions, announcements, media and events within your first six weeks in office.
- **Early stakeholder engagement** to support you in targeting your early engagement with key industry and community groups.

To assist with your longer-term planning, this section also includes:

- **Appointments** – a list of current vacancies and vacancies arising before the end of the year across your portfolio which will require your attention.
- **International activities** – information on the international body memberships and events relevant to your portfolio which you may like to attend during the next 12 months.

The next three years

The section provides advice on **Key portfolio issues** that we consider will inform this term of office.

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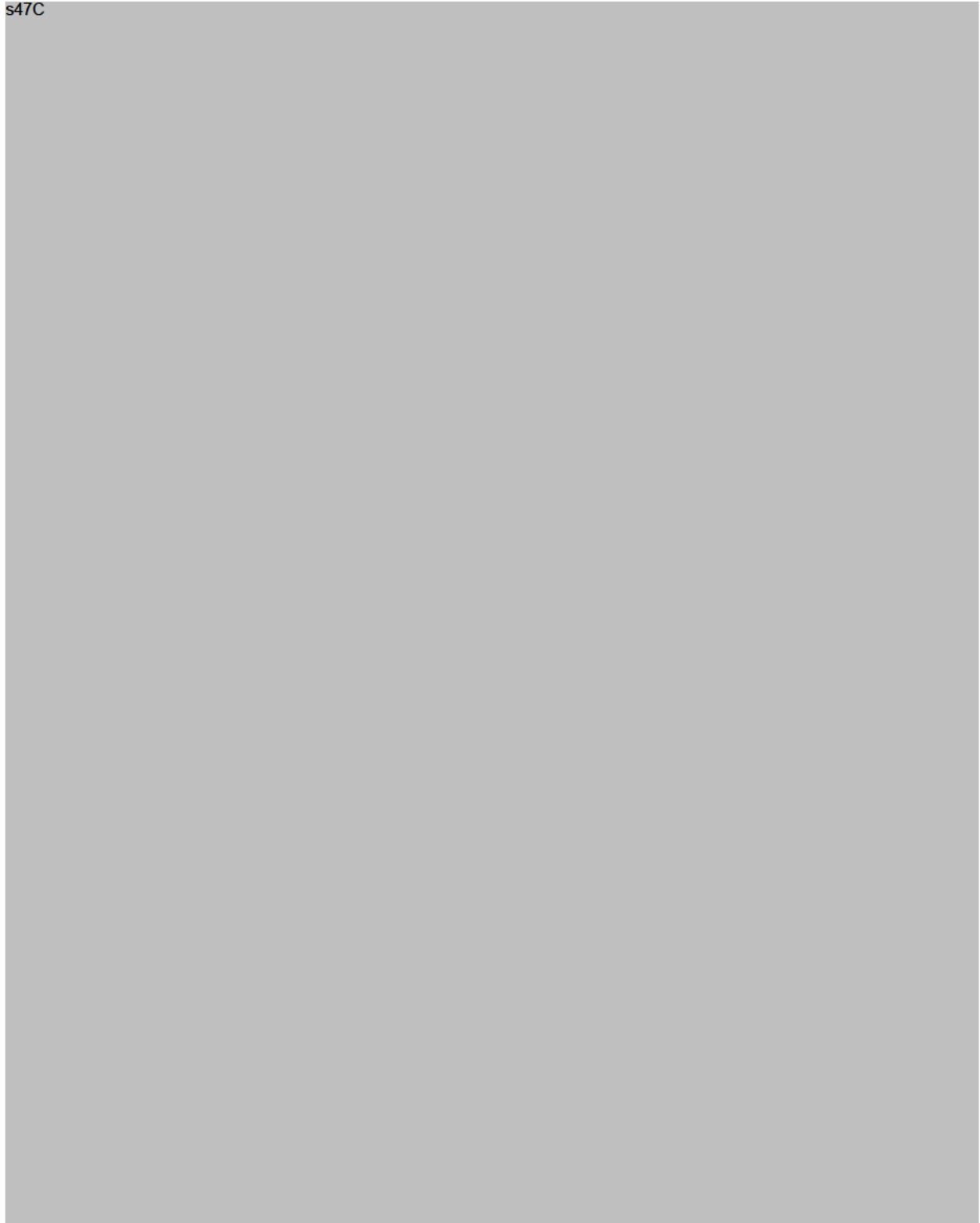
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Portfolio situational analysis



Portfolio situational analysis

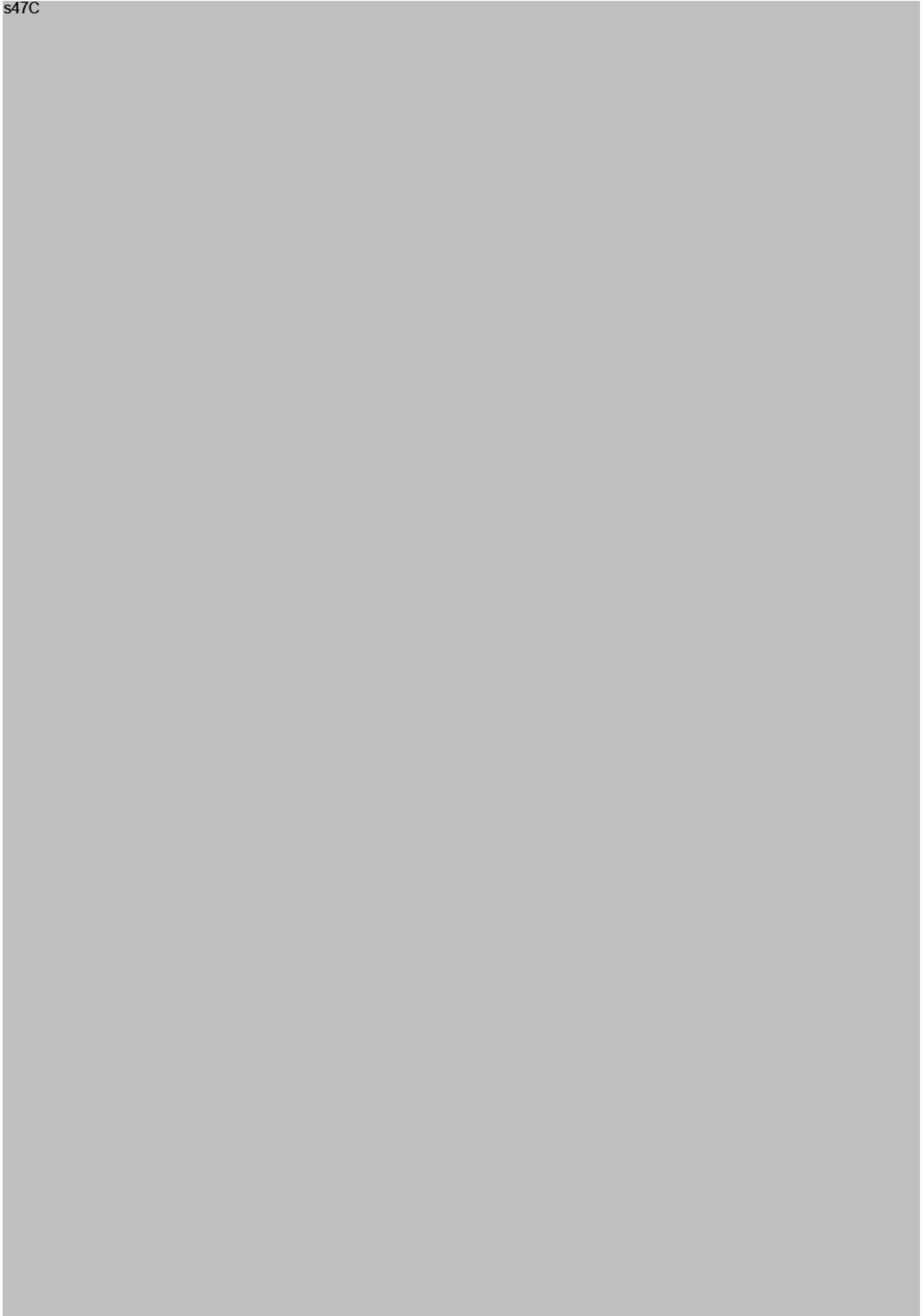
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Portfolio situational analysis

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Portfolio situational analysis

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Delivering your election commitments



Delivering your election commitments

This section of your IGB provides an overview of all election commitments announced for this portfolio ^{s47C}. Where relevant, we have also included commitments that were announced since Budget in the 2025 Pre-Election Fiscal Outlook.

Your Government has announced \$384 million in commitments for the regional portfolio

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Delivering your election commitments

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Delivering your election commitments

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Overview of your commitments – Regional Development

This is an overview of your regional development, local government, cities and territories commitments. Detailed election commitment briefs provided for each commitment following this section.

Election commitments

Title	New funding announced (\$m)
Community Infrastructure Commitments	356
Port of Darwin	Nil
\$27.5 million for Cairns Regional Development: Central Queensland University Cairns CBD Campus	27.5

The next table provides a list of any funded commitments and were announced as part of the Pre-election Fiscal Outlook (PEFO).

Budget 2025–26 and PEFO measures

Title	Funding (\$m)
\$80 million for the establishment of the Queensland Academy for Health Sciences in Rockhampton	80
\$102 million for the National Capital Investment Framework (NCIF) and Urban Infrastructure Projects in the ACT (brief provided)	102

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Election commitment: Community Infrastructure Commitments



Election commitment: Community Infrastructure Commitments

Announced by: Various candidates – see **Attachment A** for details on individual commitments.

Source of announcement: Community infrastructure commitments have been made in a variety of media during the course of the election campaign.

Date announced: Various – see attachment for details on individual commitments.

Contact: Clare Chapple, First Assistant Secretary, Regional Development and Local Government;
02 s22(1)(a)(ii) | s22(1)(a)(ii)

Summary of the commitments

- During the election campaign, the ALP announced funding towards a range of community infrastructure projects across the country. As at 1 May 2025, the department has recorded commitments of at least \$356 million towards 136 projects (full details are at **Attachment A**)
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- These commitments represent a range of community infrastructure projects such as upgrades to sporting facilities, improvements to vital community infrastructure such as community hubs and surf lifesaving clubs, and community open spaces.
- These commitments are in addition to the new measure in the 2025–26 Budget for a second round of the Priority Community Infrastructure Program (PCIP), which allocated \$118 million from a total funding envelope of \$125 million to 24 other community infrastructure projects.

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Election commitment: Community Infrastructure Commitments

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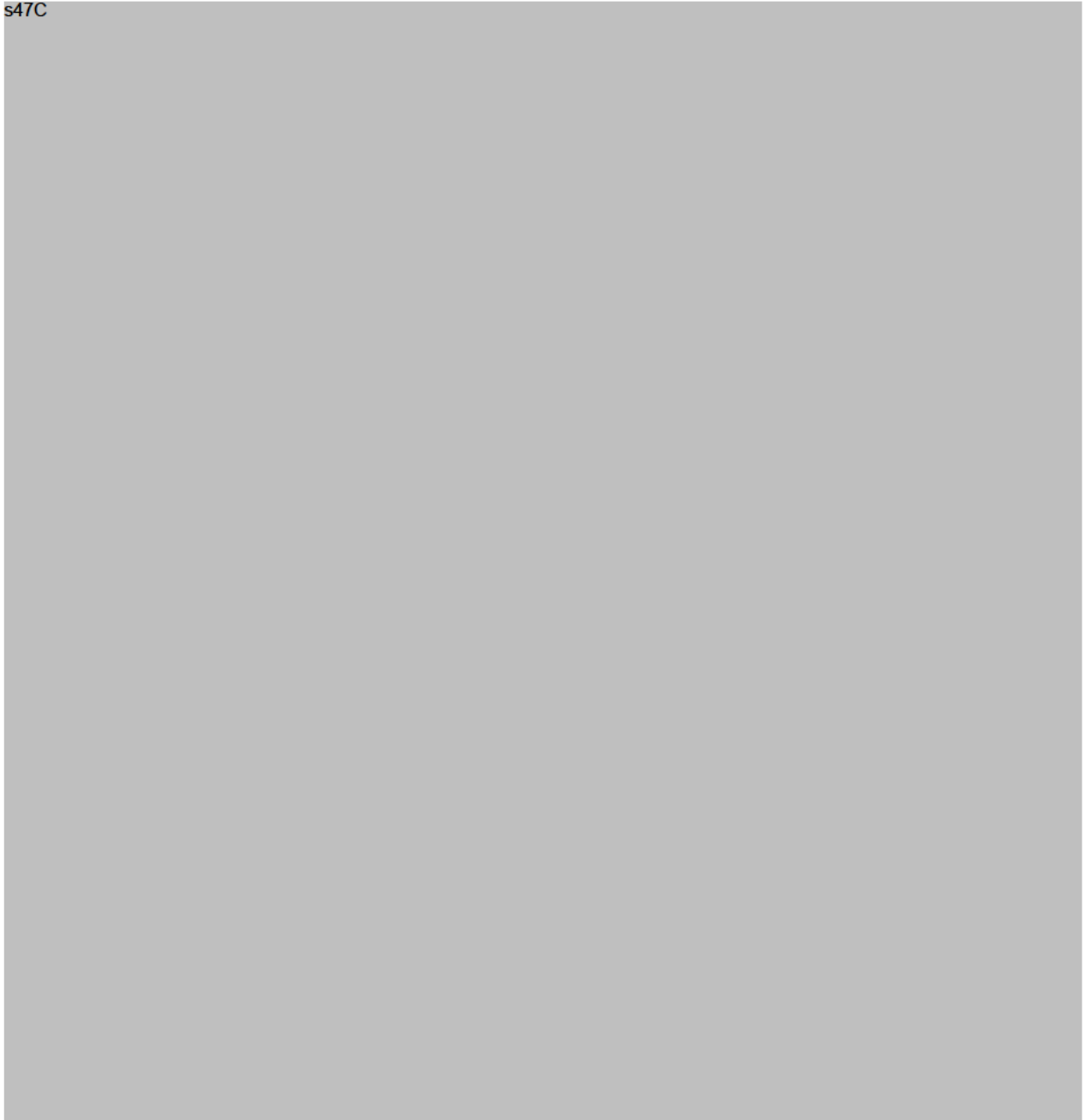
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Election commitment: Community Infrastructure Commitments

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Election commitment: Community Infrastructure Commitments

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Election commitment: Community Infrastructure Commitments

Attachment A – Community Infrastructure Commitments by state and territory

New South Wales – 50 commitments - \$97 million

Title	Funding	Announced by	Date announced	Location
Construction of National Circularity Centre	\$8,500,000	Kristy McBain	17/4/2025	Bega
Upgrades to Saint Charbel Monastery	\$8,000,000	Tony Burke	17/4/2025	Punchbowl
Community Hall at Sydney Murugan Temple	\$7,000,000	Andrew Charlton	10/4/2025	Mays Hill
Upgrades at Marrickville Golf Club	\$6,000,000	Anthony Albanese	29/4/2025	Marrickville
Upgrades at St Yosip Parish Community Hall	\$5,000,000	Anne Stanley	23/4/2025	Leppington
Stage 2 of the Belmont Sports Complex	\$4,600,000	Pat Conroy	11/4/2025	Belmont
Upgrading Netball Facilities at Jamison Park	\$4,000,000	Hollie McLean	22/4/2025	Penrith
Upgrades to Binnalong Park	\$3,600,000	Andrew Charlton	22/4/2025	Toongabbie
New Maroubra Surf Life Saving Club	\$3,500,000	Matt Thistlethwaite	12/4/2025	Maroubra
New Melkite Community Centre at St Elias Melkite Parish	\$3,500,000	Jason Clare	17/4/2025	Guildford
New Mountain Bike Trails	\$3,100,000	Kristy McBain	2/4/2025	Cooma
Upgrades to Drainage and Irrigation Issues at Wallsend's Upper Reserve	\$3,000,000	Sharon Claydon	2/4/2025	Wallsend
Delivery a New Seahawks Clubhouse	\$3,000,000	Fiona Phillips	17/4/2025	Batemans Bay
Build Community Centre Stage 1 at St John the Beloved	\$3,000,000	Ed Husic	16/4/2025	Mount Druitt
Upgrade Ford Park Pavilion	\$2,500,000	Kristy McBain	4/4/2025	Merimbula

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Election commitment: Community Infrastructure Commitments

Title	Funding	Announced by	Date announced	Location
Construction of the Sri Krishna Community Hall in Marsden Park	\$2,500,000	Michelle Rowland	14/4/2025	Riverstone
Upgrades at the Dunc Gray Velodrome	\$2,500,000	Tony Burke	14/4/2025	Bass Hill
Upgrades at Karma Kitchen	\$2,400,000	Andrew Charlton	5/4/2025	Parramatta
Upgrade at Leonay Sports Oval	\$2,250,000	Susan Templeman	16/4/2025	Leonay
Redevelopment of Greta Central Oval	\$2,000,000	Dan Repacholi	15/4/2025	Greta
Urban Greening in the Dubbo CBD	\$2,000,000	Nathan Fell	15/4/2025	Dubbo
Upgrades of the Ettalong Foreshore	\$1,800,000	Dr Gordon Reid	3/4/2025	Ettalong Beach
Upgrading Community Infrastructure in Jerrabomberra	\$1,645,000	Kristy McBain	7/4/2025	Jerrabomberra
Redevelopment of the Mallabula Sports Complex	\$1,200,000	Meryl Swanson	13/4/2025	Mallabula
Upgrades to Emu Plains and Emu Heights	\$1,100,000	Susan Templeman	16/4/2025	Emu Plains/Emu Heights
Upgrade for Breakers Indoor Sports Stadium	\$985,000	Dr Gordon Reid	23/4/2025	Terrigal
Upgrades at Water Board Oval	\$880,000	Dan Repacholi	16/4/2025	Blackalls Park
Upgrade at Gerringong District All Sports Clubhouse	\$840,000	Fiona Phillips	17/4/2025	Gerringong
Upgrades to Pambula Village Playground	\$750,000	Kristy McBain	9/4/2025	Pambula
New Youth Facilities including skatepark	\$750,000	Meryl Swanson	17/4/2025	Medowie
Upgrades to Lighting at Three Fields at Taylor Park	\$550,000	Dan Repacholi	16/4/2025	Barnsley
Upgrades at Kiama Surf Life Saving Club	\$512,000	Fiona Phillips	14/4/2025	Kiama

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Election commitment: Community Infrastructure Commitments

Title	Funding	Announced by	Date announced	Location
Upgrades Towards Key Infrastructure at PCYC Goulburn	\$500,000	Kristy McBain	3/4/2025	Goulburn
Upgrade the St Spyridon Community Centre	\$500,000	Matt Thistlethwaite	15/4/2025	Kingsford
Upgrades at Bellingara Netball Courts	\$500,000	Simon Earle	12/4/2025	Miranda
Upgrades at John Balcomb Oval	\$420,000	Pat Conroy	8/4/2025	Dudley
Upgrades at Lyaill Peacock Field	\$340,000	Dan Repacholi	16/4/2025	Toronto
Upgrades at Slade Park	\$325,000	Pat Conroy	11/4/2025	Budgewoi
Upgrades at Bernie Goodwin Oval	\$300,000	Dan Repacholi	16/4/2025	Morisset
Upgrades to Lighting to Four Courts at Rathmines Tennis Club	\$300,000	Dan Repacholi	16/4/2025	Rathmines
Upgrades of Douglas Street Fields for Swampies Rugby League	\$300,000	Dan Repacholi	16/4/2025	Dora Creek
Upgrades at Lisle Carr Oval	\$275,000	Pat Conroy	8/4/2025	Whitebridge
Upgrades at Charlestown Netball	\$130,000	Pat Conroy	8/4/2025	Charlestown
Upgrade of Callen Avenue Reserve in San Remo	\$110,000	Pat Conroy	15/4/2025	San Remo
Upgrade of Tom Burke Reserve in Lake Munmorah	\$110,000	Pat Conroy	15/4/2025	Lake Munmorah
Upgrades at Goulburn and Queanbeyan Multicultural Centre	\$103,000	Kristy McBain	16/4/2025	Goulburn, Queanbeyan
Upgrades at the Vedic Samiti Temple in Cardiff South	\$90,000	Pat Conroy	6/4/2025	Cardiff South
Upgrade of Mannering Park Tennis Courts	\$90,000	Pat Conroy	15/4/2025	Mannering Park
Upgrades to the Shoalhaven Multicultural Hub	\$50,000	Fiona Phillips	1/4/2025	Shoalhaven

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Election commitment: Community Infrastructure Commitments

Title	Funding	Announced by	Date announced	Location
Upgrades at Halekulani Oval	\$35,000	Pat Conroy	11/4/2025	Budgewoi

Victoria – 40 commitments - \$139 million

Title	Funding	Announced by	Date announced	Location
Overhaul Nunawading Indoor Sports Centre	\$45,000,000	Catherine King	11/4/2025	Nunawading
Refurbish the South Melbourne Town Hall	\$12,500,000	Tony Burke	17/4/2025	South Melbourne
Construction of a New Boutique Rectangular Stadium at Casey Fields	\$10,680,000	Cassandra Fernando	30/3/2025	Cranbourne East
Upgrades to the Soldiers Reserve Pavilion	\$5,000,000	Joanne Ryan	1/4/2025	Werribee
Redevelopment of the Ocean Grove Soccer Club at Devlins Rd Reserve	\$5,000,000	Libby Coker	15/4/2025	Ocean Grove
Redevelopment of Maryborough Pool	\$4,500,000	Jana Steward	11/4/2025	Maryborough
Upgrades to Nick Ascenzo Reserve in Thomastown	\$4,500,000	Andrew Giles	21/4/2025	Thomastown
Upgrades at Windsor Community Children's Centre	\$4,300,000	Josh Burns	3/4/2025	Windsor
Upgrades to Windsor Park	\$4,000,000	Richard Marles	6/4/2025	Norlane
Upgrades at Dwyer Street Reserve	\$4,000,000	Rob Mitchell	5/4/2025	Kalkallo
Upgrades at Linear Park	\$3,700,000	Peter Khalil	12/4/2025	Princes Hill
Upgrades at Playing Fields and Parks across Hotham	\$3,600,000	Clare O'Neil	15/4/2025	Hotham
Upgrades at Churchill Reserve in St Albans	\$3,500,000	Daniel Mulino	15/4/2025	St Albans
Stage 2 of the Warburton Mountain Bike Destination	\$3,000,000	Andrew Giles	18/4/2025	Yarra Ranges
Upgrades at Eric Boardman Stadium	\$2,500,000	Sam Rae	7/4/2025	Sunbury

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Election commitment: Community Infrastructure Commitments

Title	Funding	Announced by	Date announced	Location
Redevelop Len Phelps Pavilion at Carrum Downs Recreation Reserve	\$2,500,000	Jodie Belyea	3/4/2025	Carrum Downs
Upgrades at Hume Hockey Centre	\$1,900,000	Basem Abdo	4/4/2025	Craigieburn
Construct the Frankston Bowling Club dome roof	\$1,750,000	Jodie Belyea	10/4/2025	Frankston
Upgrades for an Exhibition Centre at the New Showgrounds in Ballarat	\$1,500,000	Catherine King	4/4/2025	Mount Rowan
Upgrades at Edwin Flack Reserve	\$1,500,000	Julian Hill	7/4/2025	Berwick
Upgrades at Don Wallace Recreation Reserve	\$1,500,000	Catherine King	11/4/2025	Teesdale
Construction of a Multipurpose Meeting Space for Fish Creek Football Netball Club	\$1,500,000	Tully Fletcher	12/4/2025	Fish Creek
Dandenong Parks and Sports Grounds	\$1,440,000	Mark Dreyfus	10/4/2025	Dandenong
Upgrades to the Hastings Recreation Reserve	\$1,300,000	Sarah Race	3/4/2025	Hastings
Upgrade Buckley Park Bowls Club Site	\$1,200,000	Catherine King	31/3/2025	Essendon
Community Soccer Upgrades	\$1,200,000	Catherine King	9/4/2025	Daylesford/ Creswick
Upgrades at Truscott Reserve Pavilion	\$1,000,000	Lisa Chesters	16/4/2025	California Gully
Modernise Kyneton Skatepark	\$750,000	Lisa Chesters	14/4/2025	Kyneton
Lighting Improvements at Brimbank's Lionheart Reserve and Keilor Recreation Reserve Oval	\$600,000	Alice Jordan-Baird	11/4/2025	Taylors Lake, Keilor Park
Funding towards Ballarat's Continuous Voices Memorial	\$500,000	Catherine King	3/4/2025	Ballarat
Stage 2 of the Islamic Centre	\$500,000	Joanne Ryan	16/4/2025	Werribee

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Election commitment: Community Infrastructure Commitments

Title	Funding	Announced by	Date announced	Location
Upgrades to the Rye Cricket Club	\$450,000	Sarah Race	7/4/2025	Rye
Outdoor Activities Hub and Community Garden at Wellsprings	\$407,000	Mark Dreyfus	4/4/2025	Dandenong
Upgrade the Fotheringham Reserve sports field lighting	\$400,000	Mark Dreyfus	16/4/2025	Dandenong
Lighting Upgrade for Southern Road Reserve	\$260,000	Mark Dreyfus	10/4/2025	Mentone
Somerville Netball Facilities	\$250,000	Sarah Race	8/4/2025	Somerville
Upgrades at the Australian Ukrainian Community and Culture Centre	\$225,000	Clare O'Neil	10/4/2025	Noble Park
Upgrades at Ballam Park East Oval – Karingal Bulls Junior Football Club	\$225,000	Jodie Belyea	27/4/2025	Frankston
Upgrades at Recreation Reserve	\$186,000	Alice Jordan-Baird	11/4/2025	Caroline Springs
Upgrades at Football/Netball Club	\$185,000	Rob Mitchell	22/4/2025	Whittlesea

Australian Capital Territory – 2 commitments - \$3 million

Title	Funding	Announced by	Date announced	Location
Upgrade to Carter Field at the National Hockey Centre	\$1,550,000	Alicia Payne	10/4/2025	Lyneham
Upgrades at Margaret Timpson Park	\$1,500,000	Dr Andrew Leigh	8/4/2025	Belconnen

Queensland – 13 commitments - \$30 million

Title	Funding	Announced by	Date announced	Location
Upgrades to the Basketball Stadium	\$5,000,000	Shayne Neumann	30/3/2025	Ipswich

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Election commitment: Community Infrastructure Commitments

Title	Funding	Announced by	Date announced	Location
New Ripley Rugby League and Sports Centre	\$4,500,000	Shayne Neumann	9/4/2025	Ipswich
Upgrades at Endeavour Park	\$4,100,000	Matt Smith	5/4/2025	Manunda
Upgrade for Lowood Swimming Pool	\$4,050,000	Anthony Chisholm	7/4/2025	Somerset
Upgrades at Eskdale Park	\$3,000,000	Elliott Chalmers	14/4/2025	Maryborough
Upgrades at 2 Toovey Street	\$3,000,000	Rhiannyn Douglas	16/4/2025	Caboolture
New Boat Ramp at River Heads	\$2,500,000	Trish Mears	17/4/2025	River Heads
Upgrades to Somerset Storm Netball Club	\$1,600,000	Shayne Neumann	10/4/2025	Somerset
New Community Centre for the Chung Wah Association	\$1,000,000	Penny Wong	24/4/2025	Bentley
Upgrades at Springfield YMCA	\$700,000	Anthony Chisholm	5/4/2025	Springfield
Upgrade the Zillmere Community Centre	\$500,000	Anika Wells	15/4/2025	Zillmere
Upgrade Drainage at Hunter Barnett Ovals	\$220,000	Pat Conroy	28/4/2025	Kuraby
Upgrades at Holloways Beach Sport Complex	\$135,000	Matt Smith	12/4/2025	Holloways Beach

Western Australia – 9 commitments - \$13 million

Title	Funding	Announced by	Date announced	Location
Upgrades at South Beach Dog Exercise Area	\$2,460,000	Josh Wilson	11/4/2025	South Fremantle
Upgrade of McNaughton Park Clubrooms	\$2,000,000	Tracey Roberts	3/4/2025	Kinross
Upgrades for Sir Frederick Samson Park	\$1,750,000	Josh Wilson	17/4/2025	Fremantle
Upgrades at Leederville Oval	\$1,500,000	Patrick Gorman	1/4/2025	Leederville
Upgrades to Bull Creek Bombers Footy Club facility	\$1,500,000	Madeleine King	15/4/2025	Leeming

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Election commitment: Community Infrastructure Commitments

Title	Funding	Announced by	Date announced	Location
Upgrade facilities at Beasley Oval	\$1,500,000	Sam Lim	14/4/2025	Leeming
Build a Roof Over Thornlie Bowling Club Greens	\$1,400,000	Matt Keogh	17/4/2025	Thornlie
Lighting for Peet Park	\$700,000	Katie Gallagher	6/4/2025	Kewdale
New playground at Armadale Community Family Centre	\$50,000	Matt Keogh	11/4/2025	Seville Grove

South Australia – 8 commitments - \$32 million

Title	Funding	Announced by	Date announced	Location
Upgrade of Netball Facilities at Drysdale Recreation Reserve	\$5,450,000	Anthony Albanese	1/4/2025	Drysdale
New Facilities for South Adelaide Panthers Women's Football Club	\$5,000,000	Amanda Rishworth	5/4/2025	Noarlunga Downs
Stage 2 of the Cove Sports & Community Club Redevelopment	\$5,000,000	Amanda Rishworth	9/4/2025	Hallett Cove
Upgrades to Jubilee Reserve for the Adelaide Jaguars Women's Soccer Club	\$5,000,000	Mark Butler	15/4/2025	West Lakes
Upgrades at Sturt Reserve	\$4,850,000	Anthony Chisholm	16/4/2025	Murray Bridge
Glenelg Football Club Female Friendly Change Rooms	\$3,500,000	Amanda Rishworth	5/4/2025	Glenelg
Sturt Football Club Female Friendly Change Rooms	\$3,500,000	Amanda Rishworth	5/4/2025	Unley
Upgrade to Nonna's Cucina new Premises	\$95,000	Anthony Albanese	16/4/2025	Holden Hill

Tasmania – 11 commitments - \$28 million

Title	Funding	Announced by	Date announced	Location
Upgrades at Domain Tennis Centre	\$8,000,000	Julie Collins	12/4/2025	Queens Domain

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Election commitment: Community Infrastructure Commitments

Title	Funding	Announced by	Date announced	Location
New Indoor Basketball Facility in Legana	\$5,000,000	Jess Teesdale	29/4/2025	Legana
Upgrades to Liprini Nayri Good House Project	\$3,740,000	Jess Teesdale	7/4/2025	Newstead
Upgrades to the Community Space and Relocate the Local Men's Shed	\$2,250,000	Rebecca White	1/4/2025	Sorell
Churchill Park and West Launceston Community Park Upgrades	\$2,040,000	Jess Teesdale	5/4/2025	Invermay, Summerhill
Upgrade to Surf Life Saving Club	\$1,890,000	Rebecca White	21/4/2025	Bicheno
Upgrades to the Shared Coastal Pathway Network	\$1,300,000	Anne Urquhart	9/4/2025	Burnie
Upgrades at Shorewell Park	\$1,000,000	Anne Urquhart	19/4/2025	Shorewell Park
Upgrades to the Surf Life Saving Club	\$980,000	Julie Collins	19/4/2025	Clifton Beach
Upgrades to the Surf Life Saving Club	\$910,000	Julie Collins	31/3/2025	Kingston Beach
Lighting Upgrades at Latrobe and Ulverstone Recreation Grounds	\$800,000	Anne Urquhart	28/4/2025	Latrobe, Ulverstone

Northern Territory – 3 commitments - \$13 million

Title	Funding	Announced by	Date announced	Location
New Greek Orthodox Community Hub in Darwin	\$5,000,000	Luke Gosling	23/4/2025	Darwin
Stage 1 of construction of the Elliott Community Centre	\$5,000,000	Malarndirri McCarthy	17/4/2025	Elliott
Construction of a new building for the Gunbalanya Youth Centre	\$3,000,000	Malarndirri McCarthy	10/4/2025	Gunbalanya

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Election commitment: Port of Darwin



Election commitment: Port of Darwin

Announced by: The Hon Anthony Albanese MP.

Source of announcement: abc.net.au (Coalition and Labor pledge to retake control of Chinese-controlled Port of Darwin - ABC News).

Date announced: 04/04/2025.

Contact: Lisa Rauter, First Assistant Secretary, Partnerships and Projects Division; 02 s22(1)(a)(ii)
| s22(1)(a)(ii)

Summary of the commitment

Your Government has committed to return the Port of Darwin to Australian hands, and continue to prioritise a plan for the Port of Darwin to be privately owned by an Australian company. Subsequently, on 11 April 2025, your Government stated that it is prepared to use compulsory acquisition powers if required.

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Election commitment: Port of Darwin

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Election commitment: Port of Darwin

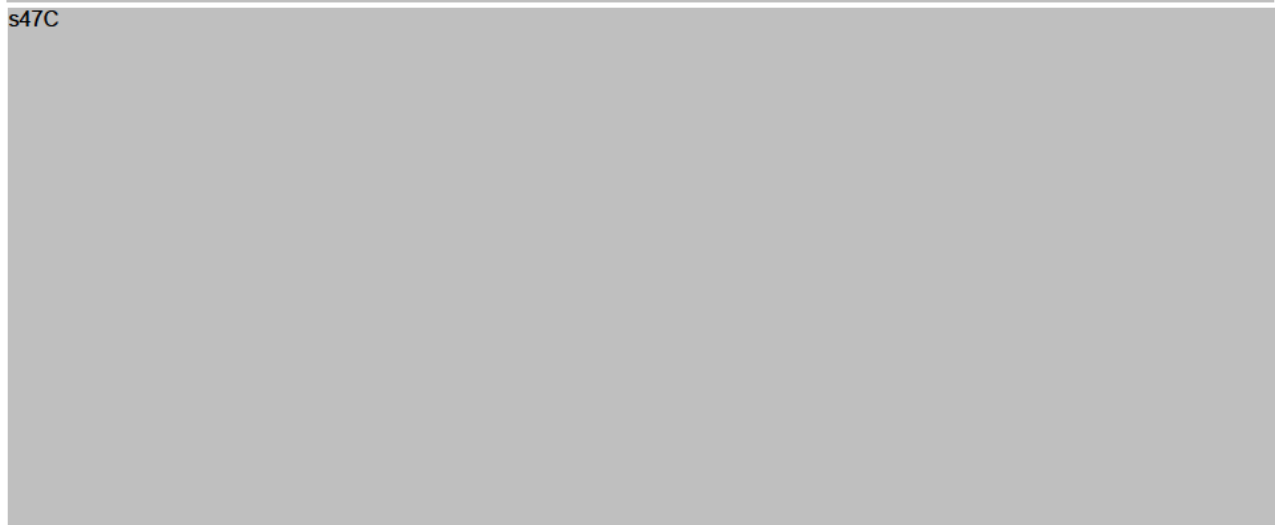
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Election commitment: Port of Darwin

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Election commitment: Port of Darwin

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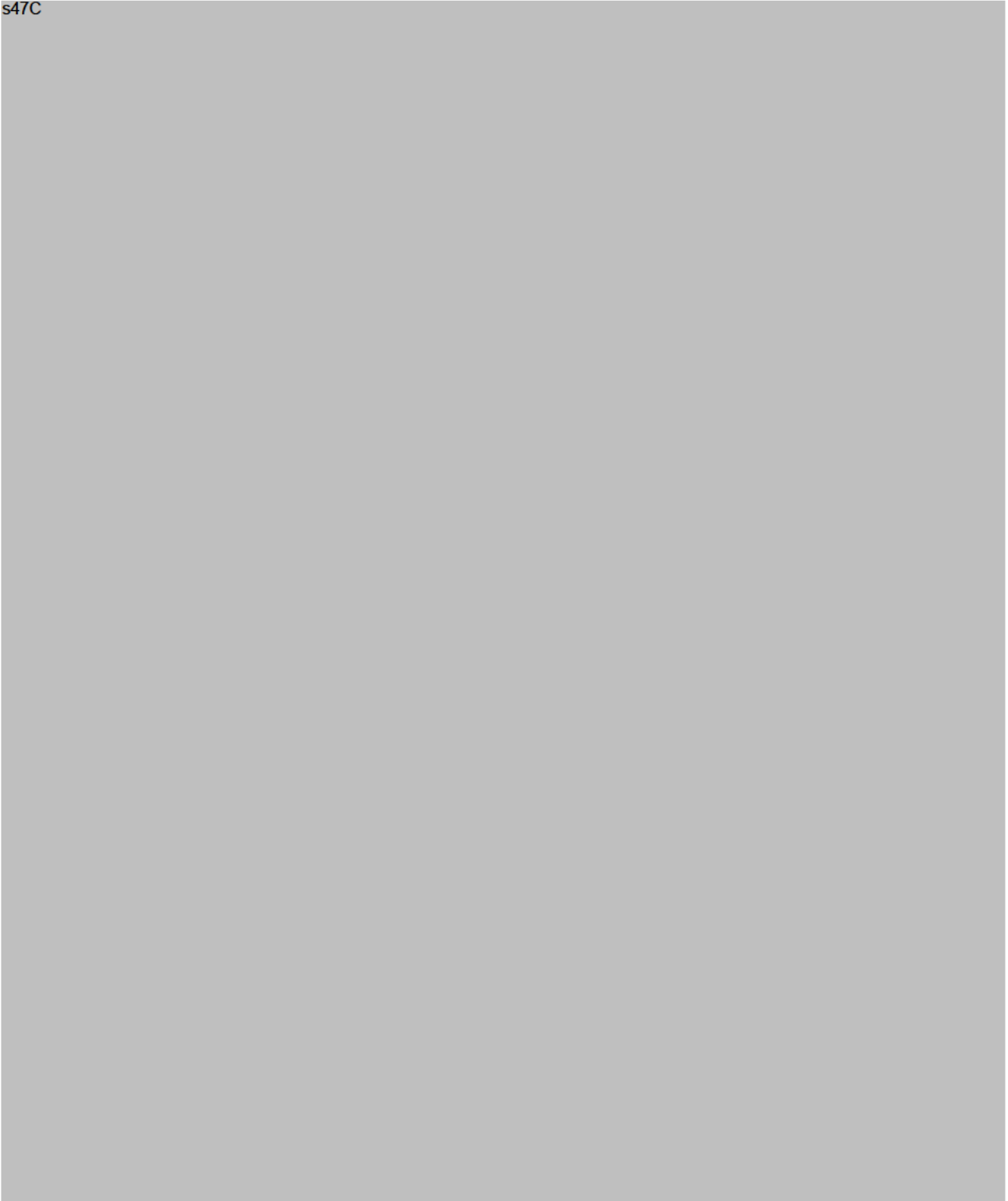
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Election commitment: Port of Darwin

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Election commitment: Cairns Regional Development – Central Queensland University Cairns CBD Campus



Election commitment: Cairns Regional Development – Central Queensland University Cairns CBD Campus

Announced by: The Hon Anthony Albanese MP.

Source of announcement: anthonyalbanese.com.au (www.anthonyalbanese.com.au/media-centre/strengthening-medicare-new-health-and-engineering-wing-for-cq-university).

Date announced: 10/04/2025.

Contact: Clare Chapple, First Assistant Secretary, Regional Development and Local Government Division; 02 s22(1)(a)(ii) | s22(1)(a)(ii)

Summary of the commitment

Your Government has committed \$27.5 million towards construction of a Health and Engineering Wing at the Central Queensland University (CQU), to be located as part of the new CQU campus in the Cairns CBD.

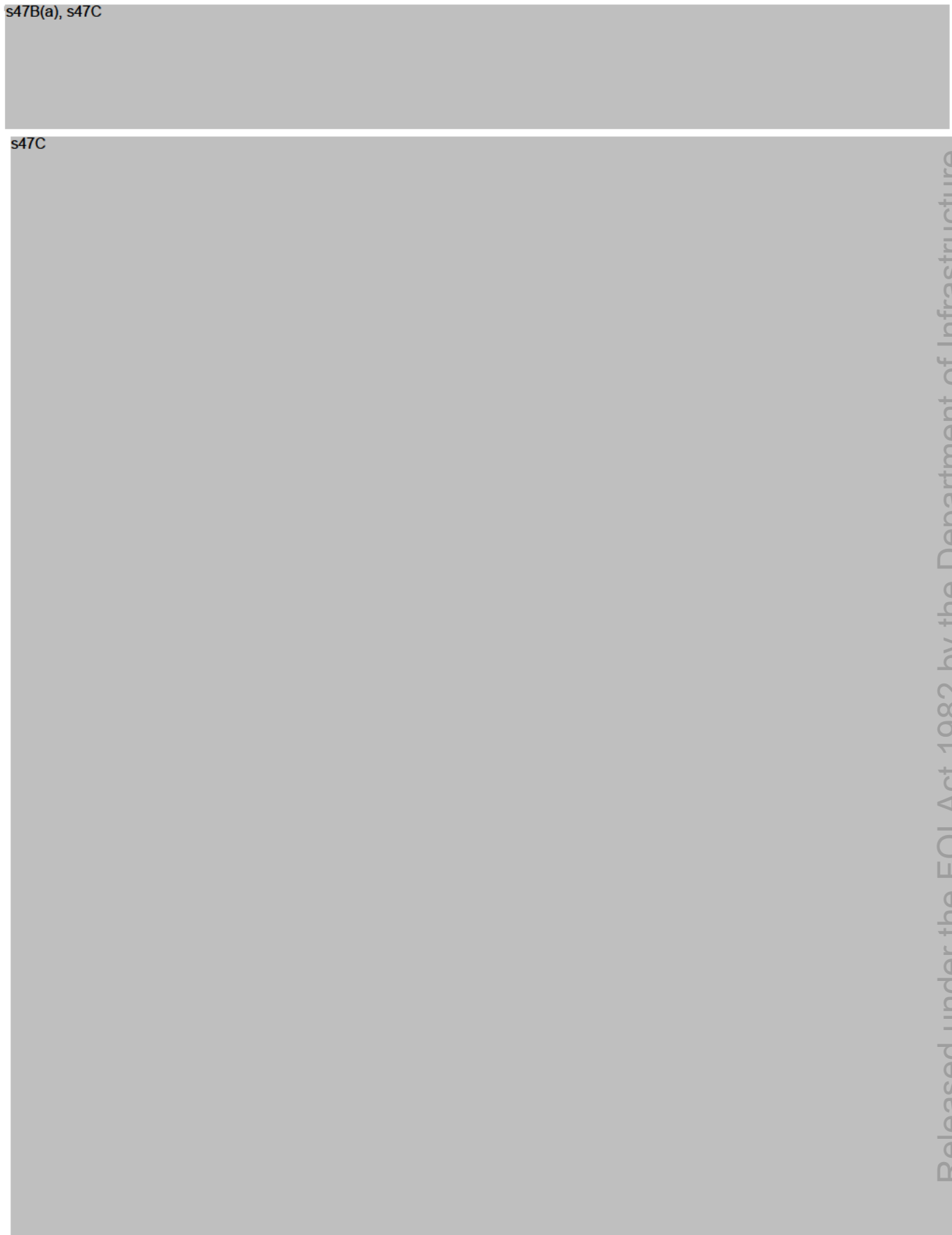
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Election commitment: Cairns Regional Development – Central Queensland University Cairns CBD
Campus

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Election commitment: Cairns Regional Development – Central Queensland University Cairns CBD
Campus

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Pre-election Economic and Fiscal Outlook: Urban Infrastructure Projects in the ACT



Pre-election Economic and Fiscal Outlook: Urban Infrastructure Projects in the ACT

Announced by: Senator the Hon Katy Gallagher.

Source of announcement: [katygallagher.com.au \(https://www.katygallagher.com.au/media-centre/media-releases/labor-will-deliver-200-million-for-new-canberra-convention-and-entertainment-centre-precinct/\)](https://www.katygallagher.com.au/media-centre/media-releases/labor-will-deliver-200-million-for-new-canberra-convention-and-entertainment-centre-precinct/).

Date announced: 06/04/2025.

Contact: Lisa Rauter, First Assistant Secretary, Partnerships and Projects Division; 02 s22(1)(a)(ii)
s22(1)(a)(ii)

Summary of the commitment

Your Government has committed to partnering with the ACT Government to support growth of the nation's capital by investing \$100 million towards the planning and design of a new National Convention and Entertainment Precinct and design and delivery of a Canberra Aquatic Centre.

Election commitment

- You have committed to provide \$100 million investment over four years towards two priority projects under the National Capital Investment Framework, including:
 - \$31.1 million for feasibility and design work, including a detailed business case, for the Canberra Convention and Entertainment Centre Precinct, allowing the precinct to progress to 'ready for construction' stage.
 - \$68.9 million for the design and construction of the Canberra Aquatic Centre on a new site in Commonwealth Park.
- The Australian Government's investment will be matched by the ACT Government.
- The commitment was s47C
reported in the Pre-election Economic and Fiscal Outlook 2025.
- The National Capital Investment Framework was announced in 22 July 2023 by the Hon Anthony Albanese MP, and the ACT Chief Minister Andrew Barr MLA.

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Pre-election Economic and Fiscal Outlook: Urban Infrastructure Projects in the ACT

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Pre-election Economic and Fiscal Outlook: Urban Infrastructure Projects in the ACT

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Early actions and opportunities

This section presents matters that require your early consideration and is organised based on the timing and nature of the matters to assist your review of potential decisions and engagements.

Critical decisions

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Early opportunities

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Appointments

This section outlines board vacancies and appointments across your portfolio entities to the end of 2025. Appointments processes are often lengthy and may require Prime Minister or Cabinet consideration of significant appointments, including appointments made by the Governor-General.

International activities

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Stakeholder engagement

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Critical decisions



Critical decisions

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Critical decisions

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Critical decisions

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Critical decisions

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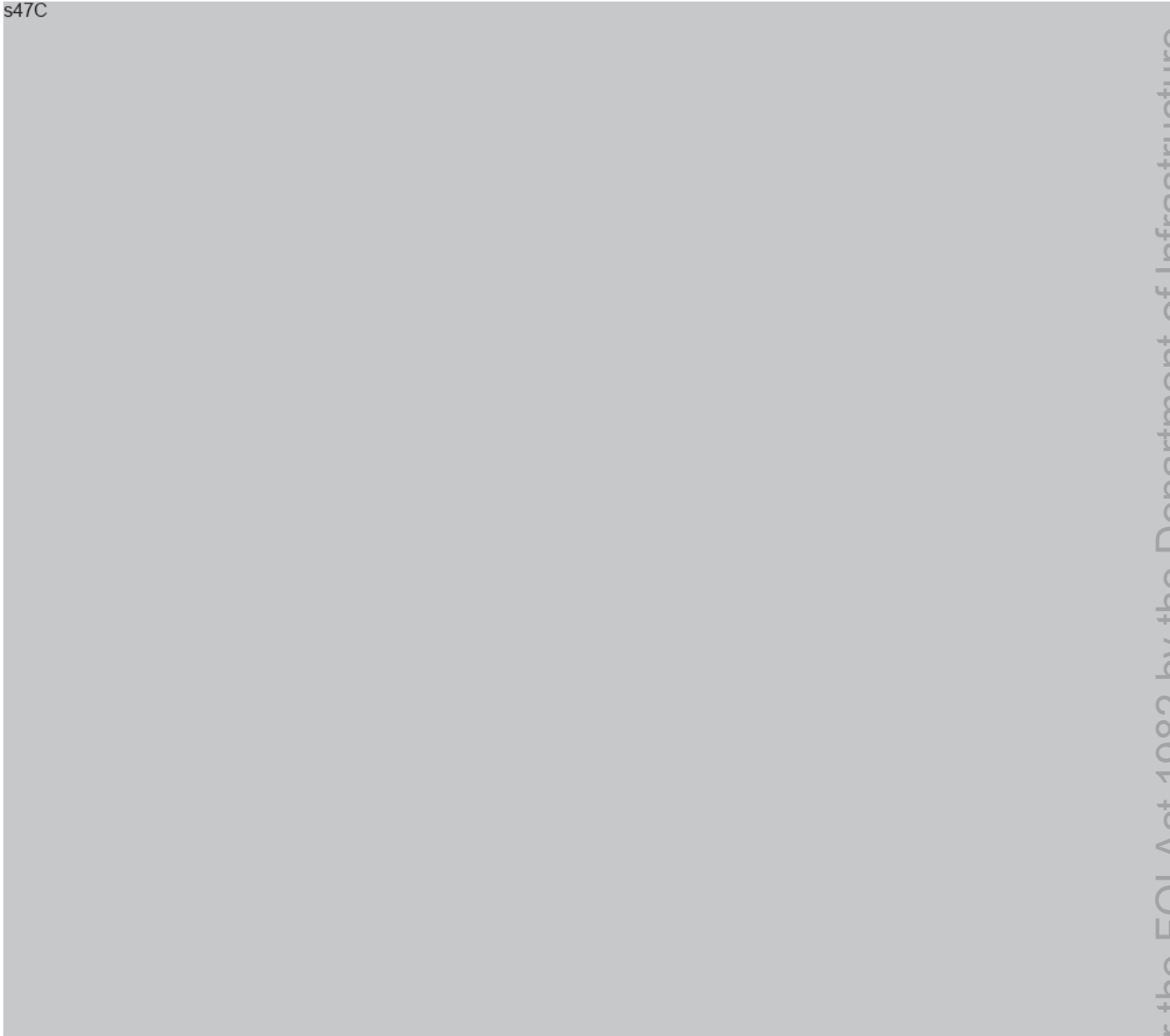
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Early opportunities



Early opportunities

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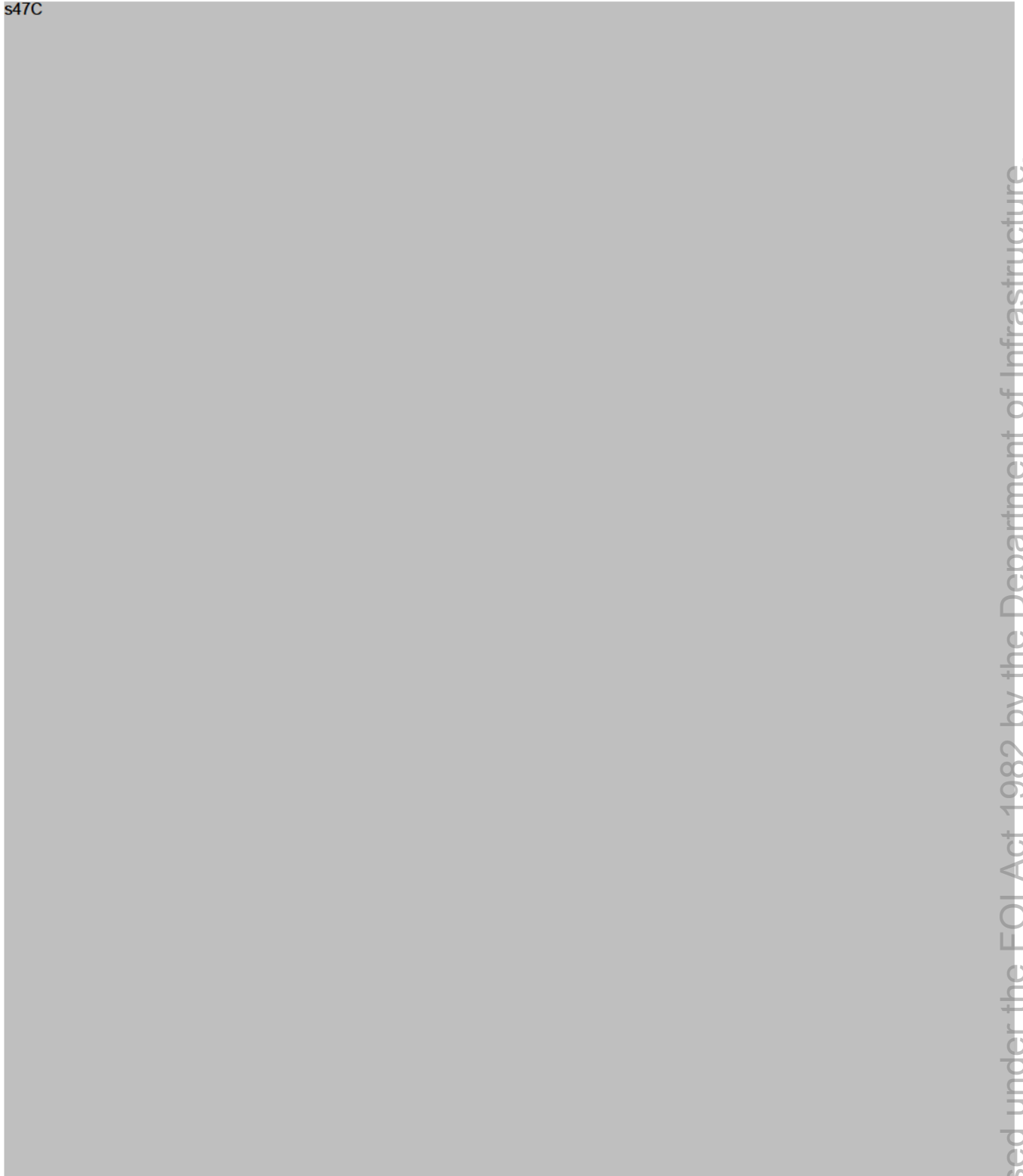
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Early opportunities

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Early opportunities

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Early opportunities

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Appointments



Appointments

Board	Current vacancies and vacancies arising until December 2025	Contact
Outcome 3		
Program 3.1 – Regional Development		
Regional Development Australia (RDA) Adelaide Metropolitan	December 2025: <ul style="list-style-type: none"> Mr Chris Sampson, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Brisbane	Current: <ul style="list-style-type: none"> 1 x Deputy Chair vacancy. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Barossa Gawler Light Adelaide Plains	June 2025: <ul style="list-style-type: none"> Mr Andrew Morphet, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Barwon South West	June 2025: <ul style="list-style-type: none"> Mr Grant Sutherland, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Central and Western Queensland	June 2025: <ul style="list-style-type: none"> Mr Andrew Martin, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Central Coast	June 2025: <ul style="list-style-type: none"> Ms Anna Cruckshank, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Appointments

Board	Current vacancies and vacancies arising until December 2025	Contact
Regional Development Australia (RDA) Central West	June 2025: <ul style="list-style-type: none"> Mr Reg Kidd, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Darling Downs and South West	June 2025: <ul style="list-style-type: none"> Mr Stuart Mackenzie OAM, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Eyre Peninsula	Current: <ul style="list-style-type: none"> 1 x Deputy Chair vacancy. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Far West	Current: <ul style="list-style-type: none"> 1 x Chair vacancy. December 2025: <ul style="list-style-type: none"> Mr Byron Hooker, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Gippsland	June 2025: <ul style="list-style-type: none"> Mrs Raelene Hanratty, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Goldfields Esperance	June 2025: <ul style="list-style-type: none"> Mr Shane Reilly, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Gold Coast	September 2025: <ul style="list-style-type: none"> Dr Chris Davis, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Grampians	Current: <ul style="list-style-type: none"> 1 x Deputy Chair vacancy. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Appointments

Board	Current vacancies and vacancies arising until December 2025	Contact
Regional Development Australia (RDA) Great Southern	June 2025: <ul style="list-style-type: none"> Mr Alex Ogg, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Greater Whitsundays	June 2025: <ul style="list-style-type: none"> Mr Stephen Cutting, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Hume	Current: <ul style="list-style-type: none"> 1 x Deputy Chair vacancy. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Hunter	Current: <ul style="list-style-type: none"> 1 x Deputy Chair vacancy. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Illawarra Shoalhaven	June 2025: <ul style="list-style-type: none"> Ms Nicola Sloan, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Ipswich and West Moreton	Current: <ul style="list-style-type: none"> 1 x Deputy Chair vacancy. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Kimberley	Current: <ul style="list-style-type: none"> 1 x Deputy Chair vacancy. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Limestone Coast	June 2025: <ul style="list-style-type: none"> Ms Erica Vickery, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Appointments

Board	Current vacancies and vacancies arising until December 2025	Contact
Regional Development Australia (RDA) Loddon Mallee	June 2025: <ul style="list-style-type: none"> Mr Craig Niemann, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Logan and Redlands	June 2025: <ul style="list-style-type: none"> The Hon Gary Hardgrave, Chair; and Mrs Kim Kerwin, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Melbourne	June 2025: <ul style="list-style-type: none"> Mr Linc Horton, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Mid North Coast	June 2025: <ul style="list-style-type: none"> Mr Richard O'Leary, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Mid West and Gascoyne	Current: <ul style="list-style-type: none"> 1 x Deputy Chair vacancy. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Moreton Bay and Sunshine Coast	June 2025: <ul style="list-style-type: none"> Ms Dalene Wray AM, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Murray	June 2025: <ul style="list-style-type: none"> Mr Geoff Lowe, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Northern Inland	Current: <ul style="list-style-type: none"> 1 x Deputy Chair vacancy. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Appointments

Board	Current vacancies and vacancies arising until December 2025	Contact
Regional Development Australia (RDA) Northern Rivers	Current: <ul style="list-style-type: none"> 1 x Deputy Chair vacancy. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Northern Territory	Current: <ul style="list-style-type: none"> 1 x Deputy Chair vacancy. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Orana	June 2025: <ul style="list-style-type: none"> Mr Jeffrey Caldbeck, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Peel	June 2025: <ul style="list-style-type: none"> Mrs Jade Creevey, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Perth	Current: <ul style="list-style-type: none"> 1 x Deputy Chair vacancy. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Pilbara	Current: <ul style="list-style-type: none"> 1 x Deputy Chair vacancy. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Riverina	June 2025: <ul style="list-style-type: none"> Ms Patricia Wilkinson, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) SA Adelaide Hills, Fleurieu and Kangaroo Island	Current: <ul style="list-style-type: none"> 1 x Deputy Chair vacancy. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Appointments

Board	Current vacancies and vacancies arising until December 2025	Contact
Regional Development Australia (RDA) Southern NSW and ACT	December 2025: <ul style="list-style-type: none"> Mr Ross MacDiarmid AM, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) South West	June 2025: <ul style="list-style-type: none"> Ms Kate Shaw, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Sydney	June 2025: <ul style="list-style-type: none"> Ms Kylie Hargreaves, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Tasmania	Current: <ul style="list-style-type: none"> 1 x Deputy Chair vacancy. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Townsville and North-West Queensland	June 2025: <ul style="list-style-type: none"> Ms Mary Brown, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Tropical North	June 2025: <ul style="list-style-type: none"> Mr William (Brett) Moller, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Wheatbelt	September 2025: <ul style="list-style-type: none"> Mrs Karen Strange, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Regional Development Australia (RDA) Wide Bay Burnett	June 2025: <ul style="list-style-type: none"> Ms Melissa Brooke, Deputy Chair. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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Appointments

Board	Current vacancies and vacancies arising until December 2025	Contact
Regional Development Australia (RDA) Yorke and Mid North	Current: <ul style="list-style-type: none"> 1 x Deputy Chair vacancy. 	Clare Chapple, First Assistant Secretary, Regional Development and Local Government; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Program 3.3 – Cities		
Urban Policy Forum	May 2025: <ul style="list-style-type: none"> Prof Barbara Norman, Chair; Prof Dr Neil Argent, Member; Vice-Chancellor Rufus Black, Member; Vice-Chancellor Sally Capp AO, Member; Ms Bronwen Clark, Member; Mr Matt Collins, Member; Ms Elle Davidson, Member; Mr Michael Fotheringham, Member; Ms Rebecca Moore, Member; Ms Davina Rooney, Member; Ms Alison Scotland, Member; Mr Rob Stokes, Member; and Mr Mike Zorbas, Member. 	Lisa Rauter, First Assistant Secretary, Partnerships and Projects Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Outcome 4		
Program 4.1 – Services to Territories		
Canberra National Memorials Committee	June 2025: <ul style="list-style-type: none"> Mr Terry Weber, Member. 	David Mackay, Deputy Secretary, Regions, Cities and Territories; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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OFFICIAL: SENSITIVE**Appointments**

Board	Current vacancies and vacancies arising until December 2025	Contact
Indian Ocean Territories Regional Development Organisation	September 2025: <ul style="list-style-type: none"> Mr Thomas Battcher, Deputy Chair. 	Kim Forbes, First Assistant Secretary, Territories Division; 02 s22(1)(a)(ii) s22(1)(a)(ii)
National Capital Authority (NCA)	June 2025: <ul style="list-style-type: none"> Ms Jenny Smithson, Member; and Mr Terry Weber, Chair. September 2025: <ul style="list-style-type: none"> Mr James Willson, Member. 	David Mackay, Deputy Secretary, Regions, Cities and Territories; 02 s22(1)(a)(ii) s22(1)(a)(ii)
Norfolk Island Regional Council	December 2025: <ul style="list-style-type: none"> Mr Scott Mason, Lead Council Administrator; and Mr Gary Mottau, Council Administrator with responsibility for finance and governance. 	David Mackay, Deputy Secretary, Regions, Cities and Territories; 02 s22(1)(a)(ii) s22(1)(a)(ii)

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International activities



International activities

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Early stakeholder engagement



Early stakeholder engagement

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Early stakeholder engagement

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Early stakeholder engagement

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Early stakeholder engagement

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The next three years

The next three years

This section provides advice on the next three years, including our assessment of the state of the sector, drivers of change, and opportunities for you to initiate and direct the major national issues we consider will shape this term of office and beyond. s47C



Key portfolio issues briefs

These briefs examine the most pressing strategic matters specific to your portfolio and significant policy matters that intersect with other portfolios, including intergovernmental considerations and opportunities for collaboration. In this section, you will find information on:

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