

North Region

Federal Project Steering Committee, Northern NSW region

Chair: [REDACTED], Executive Director, Investment and Assurance
28 August 2024, 1:30pm



Coffs Harbour Bypass: Gatelys tunnel, Jun-24

Agenda

No	Item	Responsible	Time
1	s22(1)(a)(ii)		
2			
3			
	Questions on other projects:		
	<ul style="list-style-type: none">Avoca Drive		
	s22(1)(a)(ii)		
4			
5			

s22(1)(a)(ii)

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Avoca Drive

Federal and State Governments have committed \$130m for the project

Current Status

- December 2023 – Traffic survey
- January/February 2024 – Utility Field Investigations
- June 2024 - Submission of draft Development PPR.
- July 2024 – Display of options for community feedback. Due for display 29 July 2024.
- June to August 2024 – Development PPR to seek additional funding from Federal Government to complete concept phase submitted. Currently under review with Federal Dept. Some further changes and updates required based on Federal Dept. comments.

Key milestones

P50 Date

Submit Development PPR (achieved)

20/6/2024

Display of Options

July 2024

Risk / Issue

Mitigation

Current strategic design estimates for the full corridor upgrade exceeds announced funding (\$130M)

Priority first stage to be developed during the concept phase to meet the available budget of \$130M.

Current State released funds (\$5M) is insufficient for the concept phase.

Development PPR is currently being finalised to request the release of additional funding from the Australian Government.

Strategic development investigations to date have identified several full corridor upgrade options. These options are yet to be presented to the community and key stakeholders for their feedback.

An options report will be prepared and displayed to seek community / stakeholder feedback. This feedback will be considered in the development / identification of the preferred option.

***Pages 2, 3, 5-25, 27-33 have been removed from Document 1 under section 22(1)(a)(ii) of the FOI Act as being irrelevant to the scope of this request.

***Document 2 is a publicly available document, pages 34-35 have been removed from under section 22(1)(a)(ii) of the FOI Act.



Minutes of meeting - Northern NSW Region, Projects Steering Committee

Date 26 November 2024
Time 9:00 am to 10:00 am
Venue Microsoft Teams Video Conference
Chairperson s47F, Director Investment Priorities
Attendees

Member	Initials	Position
Lok Potticary	LP	Assistant Secretary, NSW and ACT Infrastructure Investment, Land Transport Infrastructure Division, DITRDCA
s22(1)(a)(ii)		A/Director, ACT and Regional NSW Section, Land Transport Infrastructure Division, DITRDCA
s47F (Chair)	s47F	Director Investment Priorities, Finance Technology and Commercial, TfNSW
s47F		Regional Director North, Regional Integration and Place, Planning Integration and Passenger, TfNSW
s47F		Executive Director, Regional Project Delivery, Infrastructure Projects and Engineering, TfNSW
s47F		Executive Director, Regional Infrastructure Development, Infrastructure Projects and Engineering, TfNSW
s47F		Director Network Development and Strategic Investment, Planning Integration and Passenger, TfNSW
s47F		Director Planning North, Planning Integration and Passenger, TfNSW

Apologies

Member	Initials	Position
s47F		Executive Director Investment and Assurance, Finance Technology and Commercial, TfNSW
s47F		Head of Regional Project Delivery, Infrastructure Projects and Engineering, TfNSW
s47F		Executive Director, Head of Regional Integration and Place, Planning Integration and Passenger, TfNSW

Minutes of meeting

No	Item	Resp	Due Date	Status
1	Welcome and Introduction			
	Apologies / attendance	s47F		Note
2	Project / Program Status Update Refer slide pack attached, additional information noted below.			
s22(1)(a)(ii)				

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No	Item	Resp	Due Date	Status
s22(1)(a)(ii)				
	Avoca Drive Upgrade			
6 May 2024	<ul style="list-style-type: none"> s47F provided an overview. s22(1)(a) asked if \$130m is sufficient for current scope. PD noted it is dependent on preferred option and staging of works. 	s47F		Note
26 Nov 2024	<ul style="list-style-type: none"> Tender documents issued to four shortlisted tenderers for Concept Design and Environmental Assessment, contract award scheduled for Q1 2025. Final Development PPR sent to the Federal Department. 	s47F		Note
s22(1)(a)(ii)				

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***Pages 39-41 have been removed from Document 3 under section 22(1)(a)(ii) of the FOI Act as being irrelevant to the scope of this request.

***Document 4 is exempt in full under section 47B(a) of the FOI Act, pages 42 to 49 removed under section 22(1)(a)(ii).

From: s47F [REDACTED]@transport.nsw.gov.au>
Sent: Wednesday, 12 February 2025 7:10 AM
To: s22(1)(a)(ii) [REDACTED]; s22(1)(a)(ii) [REDACTED]; s22(1)(a)(ii) [REDACTED]
Subject: RE: For Dept Approval : Avoca Drive Upgrade - Scoping and Development phase PPR [SEC=OFFICIAL]

Good morning, s22(1)(a)(ii) [REDACTED]

Due to the PPR being formalised and submitted last year with the then current timeframes, the award may have slipped due. I am just double checking with the Project Team and will advise shortly.

Cheers s47F [REDACTED]

OFFICIAL

From: s22(1)(a)(ii) [REDACTED]@infrastructure.gov.au>
Sent: Tuesday, 11 February 2025 3:51 PM
To: s47F [REDACTED]@transport.nsw.gov.au>; s22(1)(a)(ii) [REDACTED]@infrastructure.gov.au>; s47F [REDACTED]@transport.nsw.gov.au>
Subject: RE: For Dept Approval : Avoca Drive Upgrade - Scoping and Development phase PPR [SEC=OFFICIAL]

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OFFICIAL

Hi s47F [REDACTED]

A further, hopefully minor, item to check. The PPR refers to the contract award for the concept development being awarded in Q1 2025. Were you able to advise if that has occurred, or if it is still planned for later this month / March?

Cheers,
s22(1)(a)(ii) [REDACTED]

OFFICIAL

From: s47F [REDACTED]@transport.nsw.gov.au>
Sent: Tuesday, 11 February 2025 11:43 AM
To: s22(1)(a)(ii) [REDACTED]@infrastructure.gov.au>; s47F [REDACTED]@transport.nsw.gov.au>
Cc: s22(1)(a)(ii) [REDACTED]@infrastructure.gov.au>
Subject: RE: For Dept Approval : Avoca Drive Upgrade - Scoping and Development phase PPR [SEC=OFFICIAL]

You're welcome.

Cheers s47F [REDACTED]

OFFICIAL

From: s22(1)(a)(ii) <[REDACTED]@infrastructure.gov.au>
 Sent: Tuesday, 11 February 2025 11:18 AM
 To: s47F <[REDACTED]@transport.nsw.gov.au>; s47F <[REDACTED]@transport.nsw.gov.au>
 Cc: s22(1)(a)(ii) <[REDACTED]@infrastructure.gov.au>
 Subject: RE: For Dept Approval : Avoca Drive Upgrade - Scoping and Development phase PPR [SEC=OFFICIAL]

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OFFICIAL

Thanks [REDACTED] much appreciated.

Kind regards

s22(1)(a)(ii)

Senior Project Manager

NSW Urban – NSW & ACT Infrastructure Investment

Land Transport Infrastructure Division

s22(1)(a)(ii) <[REDACTED]@infrastructure.gov.au> (Business Hours: 8:00am – 4:00pm)

Ps22(1)(a)(ii)

GPO Box 594 Canberra, ACT 2601

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*I would like to acknowledge the traditional custodians of this land on which we meet, work and live.
 I recognise and respect their continuing connection to the land, waters and communities.
 I pay my respects to Elders past and present and to all Aboriginal and Torres Strait Islanders.*

MON	TUES	WED	THUR	FRI

OFFICIAL

From: s47F <[REDACTED]@transport.nsw.gov.au>
 Sent: Tuesday, 11 February 2025 10:39 AM
 To: s22(1)(a)(ii) <[REDACTED]@infrastructure.gov.au>; s47F <[REDACTED]@transport.nsw.gov.au>
 Cc: s22(1)(a)(ii) <[REDACTED]@infrastructure.gov.au>
 Subject: RE: For Dept Approval : Avoca Drive Upgrade - Scoping and Development phase PPR [SEC=OFFICIAL]

Good morning, [REDACTED]

Wonderful news the PPR is progressing. I've reached out to the Project Team, and they have confirmed it was a typo and Table H1 of the PPR submission was meant to reference both the Commonwealth "Native Title Act

1993 (Cth)" and the State "Native Title (New South Wales) Act 1994 (NSW (1994)". They also highlighted that, both Acts operate complementary and are potential triggered by the same project constraint.

Hope this closes out your query.

Have a fabulous day.

Kind regards

s47F

OFFICIAL

From: s22(1)(a)(ii) <[s22\(1\)\(a\)\(ii\)@infrastructure.gov.au](mailto:s22(1)(a)(ii)@infrastructure.gov.au)>
 Sent: Tuesday, 11 February 2025 8:47 AM
 To: s47F <s47F@transport.nsw.gov.au>
 Cc: s47F <s47F@transport.nsw.gov.au>; s22(1)(a)(ii) <[s22\(1\)\(a\)\(ii\)@infrastructure.gov.au](mailto:s22(1)(a)(ii)@infrastructure.gov.au)>
 Subject: RE: For Dept Approval : Avoca Drive Upgrade - Scoping and Development phase PPR [SEC=OFFICIAL]

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OFFICIAL

Thank you s47F for the update, and the department notes the approval as being flagged as 'urgent' by NSW. The current status remains unchanged, in that the PPR is progressing through the review and approvals process. At this stage, there is no further information or clarifications we require, but I will let you know if anything changes in that regard.

Also we noted that the PPR identifies a list of legislation that may be potentially relevant to the Project. We've noticed that "Native Title Act 1994 (Cth)" is listed twice.

Was it instead meant to be "Native Title Act 1993 (Cth)" and "Native Title (New South Wales) Act 1994 (NSW)" being listed?

Kind regards

s22(1)(a)(ii)

Senior Project Manager

NSW Urban – NSW & ACT Infrastructure Investment

Land Transport Infrastructure Division

s22(1)(a)(ii) <[s22\(1\)\(a\)\(ii\)@infrastructure.gov.au](mailto:s22(1)(a)(ii)@infrastructure.gov.au)> (Business Hours: 8:00am – 4:00pm)

Ps22(1)(a)(ii)

GPO Box 594 Canberra, ACT 2601

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 I pay my respects to Elders past and present and to all Aboriginal and Torres Strait Islanders.*

MON TUES WED THUR FRI



OFFICIAL

From: s47F <[REDACTED]@transport.nsw.gov.au>
 Sent: Thursday, 6 February 2025 12:26 PM
 To: s22(1)(a)(ii) <[REDACTED]@infrastructure.gov.au>
 Cc: s47F <[REDACTED]@transport.nsw.gov.au>
 Subject: RE: For Dept Approval : Avoca Drive Upgrade - Scoping and Development phase PPR

Good afternoon s22(1)(a)(ii)

I just wanted to check in to see if there are any updates on the Avoca Drive PPR approval.

The project team flagged today that there are cash flow pressure, and Federal funding is urgent to allow the project to continue. As this project is a Federal commitment, we are truly in your hands, and would be incredibly grateful for any support in progressing this approval.

Please let me know if there's anything we can do to assist.

Kind regards,
 s47F

OFFICIAL

From: s47F <[REDACTED]>
 Sent: Friday, 6 December 2024 1:23 PM
 To: POTTICARY, Lok <lok.potticary@infrastructure.gov.au>
 Cc: s22(1)(a)(ii) <[REDACTED]@infrastructure.gov.au>; s47F <[REDACTED]@transport.nsw.gov.au>; s47F <[REDACTED]@transport.nsw.gov.au>; s22(1)(a)(ii) <[REDACTED]@infrastructure.gov.au>
 Subject: For Dept Approval : Avoca Drive Upgrade - Scoping and Development phase PPR

Dear Lok,

Please find attached correspondence from s47F formally submitting the Scoping and Development Project Proposal Report (PPR) for Avoca Drive Upgrade.

The PPR is seeking the release of \$7.2 million (P50 Outturn) from the Australian Government commitment to support the scoping and development phase activities.

Please note that the PPR includes a project timeline and the schedule for when key milestones are anticipated to be completed (refer to Section E5 of the PPR).

Should you have any questions, please do not hesitate to reach out.

Kind regards,
 s47F

s47F
 A/Senior Manager Federal Relationship
 Finance, Technology and Commercial Division
 Transport for NSW

MS47F

231 Elizabeth Street Sydney NSW 2000

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Hi s22(1)(a)(ii)

The tender period for the Avoca Drive Concept Design and Environmental assessment was a two phase process – Expression of Interest (EOI) followed by short-listed PSC's invited to tender (Request for Tender).

Dates of the process are below.

- EOI Open - 24 July 2024
- EOI Close - 14 August 2024
- RFT Open - 13 Nov 2024
- RFT Close - 17 Dec 2024

As noted by s47F we are endeavouring to finalise the engagement but with the current lack of approved funding it will cause us delays as we are not able to engage contractors for a scope that goes beyond the available budget.

This is the current situation until the additional funding is approved.

It would be appreciated if you can keep us informed on the progress of the funding approval.

Regards

s47F

Senior Project Development Manager

IPE Roads & Active Transport Projects

Transport for NSW

M s47F E s47F @transport.nsw.gov.au



Transport
for NSW

OFFICIAL

From: s22(1)(a)(ii) t@infrastructure.gov.au>

Sent: Monday, 17 February 2025 12:39 PM

To: s47F @transport.nsw.gov.au>

Cc: s47F @transport.nsw.gov.au>; s22(1)(a)(ii)

<s22(1)(a)(ii) y@infrastructure.gov.au>; s47F

@transport.nsw.gov.au>

Subject: RE: For Dept Approval : Avoca Drive Upgrade - Scoping and Development phase PPR
[SEC=OFFICIAL]

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OFFICIAL

Hi s47F

Unfortunately I cannot provide an exact date, but we are progressing with urgency.

Please could I confirm a date relating to the contract *Avoca Drive Upgrade – Concept Design and Environmental Impact Assessment Services*:

EOI Open – 24 July 2024

EOI Close – 14 August 2024

Tender Close - ?

Thanks

Cheers,

s22(1

OFFICIAL

From: s47F <[@transport.nsw.gov.au](mailto:transport.nsw.gov.au)>

Sent: Wednesday, 12 February 2025 11:08 AM

To: s22(1)(a)(ii) <[@infrastructure.gov.au](mailto:infrastructure.gov.au)>; s22(1)(a)(ii) <[@infrastructure.gov.au](mailto:infrastructure.gov.au)>; s47F <[@transport.nsw.gov.au](mailto:transport.nsw.gov.au)>

Cc: s47F <[@transport.nsw.gov.au](mailto:transport.nsw.gov.au)>

Subject: RE: For Dept Approval : Avoca Drive Upgrade - Scoping and Development phase PPR
[SEC=OFFICIAL]

Hi s22(1)(a)(ii)

I can confirm that the target date is for March and currently finalising tender assessment. Project Team has advised that they have major issues with a lack of funding instrument and noted they require approval ASAP or it will delay formal approval. Are you able to advise on when the formal submission will be sent to the Minister?

Kind regards

s47F

OFFICIAL

From: s22(1)(a)(ii) <[@infrastructure.gov.au](mailto:infrastructure.gov.au)>

Sent: Wednesday, 12 February 2025 9:51 AM

To: s47F <[@transport.nsw.gov.au](mailto:transport.nsw.gov.au)>; s22(1)(a)(ii)

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s22(1)(a)(ii) <[REDACTED]@infrastructure.gov.au>; s47F <[REDACTED]@transport.nsw.gov.au>

Subject: RE: For Dept Approval : Avoca Drive Upgrade - Scoping and Development phase PPR
[SEC=OFFICIAL]

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OFFICIAL

Thanks s47F appreciated

Cheers,

s22(1)(a)(ii)

OFFICIAL

From: s47F <[REDACTED]@transport.nsw.gov.au>

Sent: Wednesday, 12 February 2025 7:10 AM

To: s22(1)(a)(ii) <[REDACTED]@infrastructure.gov.au>; s22(1)(a)(ii) <[REDACTED]@infrastructure.gov.au>; s47F <[REDACTED]@transport.nsw.gov.au>

Subject: RE: For Dept Approval : Avoca Drive Upgrade - Scoping and Development phase PPR
[SEC=OFFICIAL]

s22(1)(a)(ii) - duplicate email chain

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***Pages 59-63 have been removed from Document 6 under section 22(1)(a)(ii) of the FOI Act as being irrelevant to the scope of this request.

North Region

Federal Project Steering Committee Northern NSW region

Chair: [REDACTED]
Executive Director, Investment and Assurance
26 February 2025, 9:00am



Singleton Bypass: Earthworks at McDougalls Hill,
looking southbound – Jan 2025

Agenda

No	Item	Responsible	Time
1	s22(1)(a)(ii)		
2			
	Avoca Drive Upgrade: Status update	s47F	
	s22(1)(a)(ii)		
3			
4			
5			



M1 to Raymond Terrace: Piling from the temporary rock platform and barge - Jan 2025

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Urgent PPR Approvals

Project	Requirement	Critical date	Status of PPR Submission @ Feb-25	Comments
Avoca Drive Upgrade	Funding release required to commission options under the Professional Services Contract e.g Geotech.	November 2024 (ASAP)	Combined Scoping and Development PPR – Finalised with DITRDCA on 6/12/2024. Additional queries received post submission which have now been addressed and returned to DITRDCA 12/2/25.	Development PPR approval/ funding release is required as soon as practical. Transport is finalising the concept design and environmental assessment tender assessment. Current funding available for the project is insufficient to complete the contract and the phase of the project. Funding is required to progress the project.

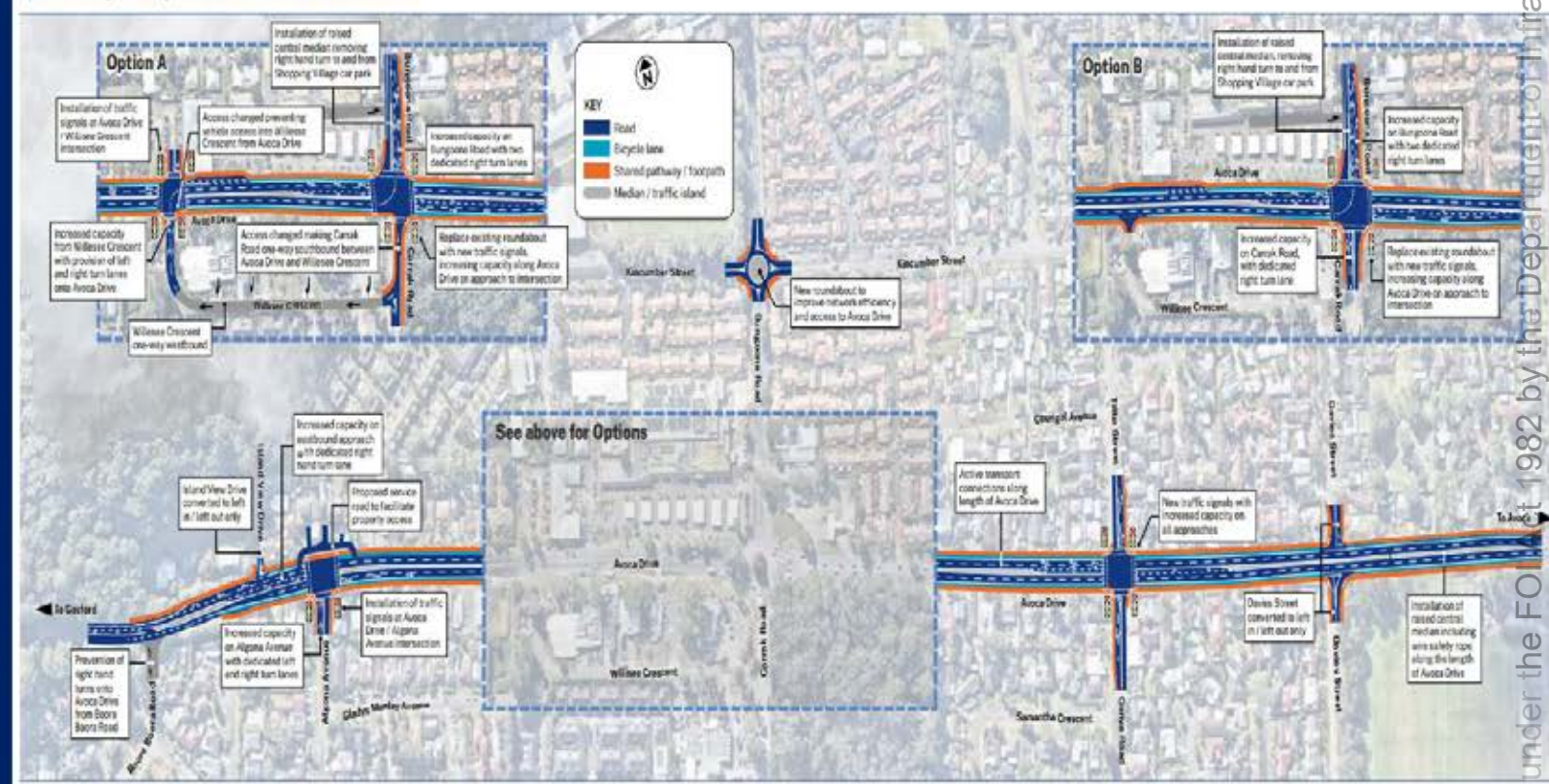
s22(1)(a)(ii)

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Avoca Drive Upgrade

- The Avoca Drive Upgrade will help to improve safety, traffic flow and travel times for motorists to cater for existing and future traffic flows along Avoca Drive. The improvements will further provide pedestrian and cyclist facilities and improvements to public transport access, helping to increase multi-modal connectivity.
- The proposal is being developed for future upgrades along Avoca Drive between Boora Road and Joalah Road, with improvements proposed to key intersections.
- The project would be delivered in stages, with the priority first stage, which is yet to be identified, to be delivered within the committed \$130 million budget.

Option A and Option B improvements to intersections on Avoca Drive



Avoca Drive Upgrade

Federal and State Governments have committed \$130m for the project

Current Status

- July 2024 – Display of options for community feedback with 350 submissions received.
- 6 Dec 2024 – Development PPR submitted to the Federal Department seeking release of funding to complete the concept phase.
- Nov 2024 – Feb 2025 – Tenders invited / RfT documents issued to four shortlisted tenderers for Concept Design and Environmental Assessment.

Key milestones

P50 Date

Submit updated final Development PPR

6 Dec 2024 (complete)

Invite tenders for Concept Design and Environmental Assessment

Nov 2024 (complete)

Award Concept Design and Environmental Assessment

Feb 2025

Release of Community Consultation Report

March 2025

Risk / Issue

Mitigation

Current strategic design estimates for the full corridor upgrade exceeds announced funding (\$130M)

Priority first stage to be developed during the concept phase to meet the available funding of \$130M.

State released funds (\$5M) is insufficient to complete the concept phase.

Development PPR has been submitted to request the release of funding from the Australian Government.

Tenders received confirm that funding available is insufficient. Project delays are occurring without further funding in immediate term.

Strong community views were expressed during the recent options display, with over 350 responses received. This may impact identification of a preferred option and scope of work.

A consultation report is being drafted for public release responding to the key themes identified from the feedback received. This feedback will also be a key consideration in the development / identification of the preferred option.

***Pages 65, 66, 68,69, 71-75 and 78-97 have been removed from Document 7 under section 22(1)(a)(ii) of the FOI Act as being irrelevant to the scope of this request.

***Document 8 is exempt in full under section 47B(a) of the FOI Act, pages 98 to 114 removed under section 22(1)(a)(ii).

From: s22(1)(a)(ii)
Sent: Friday, 7 March 2025 9:39 AM
To: s47F
Cc: s22(1)(a)(ii)
Subject: RE: Avoca Drive - Website : Start and end dates [SEC=OFFICIAL]

Follow Up Flag: Follow up
Flag Status: Flagged

OFFICIAL

Good morning s47F

With some projects (such as Avoca Drive) where we were waiting on the PPR to be provided to advise us of commencement and completion dates, we have to estimate the dates in our systems for reporting purposes. Where we can't get updates (the PPR did not provide these), we usually just keep pushing the dates out.

In Avoca Drives case, this was a best guess. We are happy to update the website if you can give us some better information or we can try amending to say TBC? Happy to take your advice.

Thanks for contacting me on this and confirming the PPR is being considered and we should have more advice very soon.

s22(1)

s22(1)(a)(ii)

Director • NSW Urban | NSW & ACT Infrastructure Investment Branch
 Land Transport Infrastructure Division
 s22(1)(a)(ii) @infrastructure.gov.au
 M s22(1)(a)(ii)
 GPO Box 594 Canberra, ACT 2601

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 I recognise and respect their continuing connection to the land, waters and communities.
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From: s47F @transport.nsw.gov.au>
Sent: Thursday, 6 March 2025 10:47 PM

To: s22(1)(a)(ii)@infrastructure.gov.au>
Cc: s22(1)(a)(ii)@infrastructure.gov.au>
Subject: Avoca Drive - Website : Start and end dates

Hi s22(1)(a)

Our project team have flagged that the [Avoca Drive Upgrade | Infrastructure Investment Program](#) webpage was recently updated to say work on the project will start in **mid-2027** and be completed in **late-2029**.

Grateful if you could please confirm how these dates were determined and whether you have received any communications from other sources regarding them?

Kindly note the construction timing is not yet confirmed, and the project will be delivered in stages, consistent with the announced funding for the priority first stage.

Just wanted to ensure we don't publicly commit to any timelines until further progress is made on concept design and early works. I also wanted to check whether there is any flexibility around the construction start and end dates (ideally listed as TBC for now), considering this is a federal election commitment.

Also, I understand the PPR has been sent to the Federal MO? Just wanted to take a moment to thank you and your team for reviewing and progressing it during such busy period.

Kind regards

s47F

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From: s47F @transport.nsw.gov.au>
Sent: Monday, 24 March 2025 12:33 PM
To: s22(1)(a)(ii)
Cc: s47F ; FederalTeam
Subject: RE: For Dept Approval : Avoca Drive Upgrade - Scoping and Development phase PPR [SEC=OFFICIAL]

Hi s22(1)(a)(ii)

Contracts have been sent to the successful tenderer on March 18th for signature.

Project is looking to execute contracts shortly in the next few weeks.

Regards,
s47F

OFFICIAL

From: s22(1)(a)(ii) @infrastructure.gov.au>
Sent: Monday, 24 March 2025 12:29 PM
To: s47F @transport.nsw.gov.au>
Cc: s47F @transport.nsw.gov.au>; FederalTeam
<FederalTeam@transport.nsw.gov.au>
Subject: RE: For Dept Approval : Avoca Drive Upgrade - Scoping and Development phase PPR [SEC=OFFICIAL]

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OFFICIAL

Hi,
Sorry to push for this one, but would it be possible to have an update today on the Avoca Drive Upgrade contract award status?

Cheers,
s22(1)(a)(ii)

OFFICIAL

From: s22(1)(a)(ii)
Sent: Friday, 21 March 2025 1:22 PM
To: s47F @transport.nsw.gov.au>

Cc: s47F <[REDACTED]@transport.nsw.gov.au>; FederalTeam <FederalTeam@transport.nsw.gov.au>
 Subject: FW: For Dept Approval : Avoca Drive Upgrade - Scoping and Development phase PPR [SEC=OFFICIAL]

OFFICIAL

Hi s47F

Please could we have an update on the contract and expected timing of award? We're looking to update our reporting in advance of senate estimates proposed for next week.

Cheers,
 s22(1)
 (a)(ii)

OFFICIAL

From: s47F <[REDACTED]@transport.nsw.gov.au>
 Sent: Monday, 17 February 2025 3:16 PM
 To: s22(1)(a)(ii) <[REDACTED]@infrastructure.gov.au>
 Cc: s22(1)(a)(ii) <[REDACTED]@infrastructure.gov.au>; s47F <[REDACTED]@transport.nsw.gov.au>; s47F <[REDACTED]@transport.nsw.gov.au>
 Subject: RE: For Dept Approval : Avoca Drive Upgrade - Scoping and Development phase PPR [SEC=OFFICIAL]

s22(1)(a)(ii) - duplicate email chain

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***Pages 119-126 have been removed from Document 10 under section 22(1)(a)(ii) of the FOI Act as being irrelevant to the scope of this request.

From: s22(1)(a)(ii)
Sent: Wednesday, 23 April 2025 1:15 PM
To: s47F
Cc: s47F; FederalTeam
Subject: RE: Upcoming milestones - Avoca Drive s22(1)(a)(ii) [SEC=OFFICIAL]

OFFICIAL

Hi s47F

Thanks, I've added the milestones into RPM, with summary details below.

s22(1)(a)(ii)

Avoca Drive Upgrade

Reference	Description	Amount	Date
MST-002098	Professional services contract awarded for concept development - Letter of award	\$2,000,000	30/04/2025

Cheers,

s22(1)(a)(ii)

OFFICIAL

From: s47F @transport.nsw.gov.au>
Sent: Wednesday, 16 April 2025 7:28 AM
To: s22(1)(a)(ii) @infrastructure.gov.au>
Cc: s47F @transport.nsw.gov.au>; FederalTeam <FederalTeam@transport.nsw.gov.au>
Subject: RE: Upcoming milestones - Avoca Drive s22(1)(a)(ii) [SEC=OFFICIAL]

Good morning, s22(1)(a)(ii)

I have reviewed and made some amendments the attached the updated meeting updates with the proposed milestones for s22(1)(a)(ii) Avoca Drive.

A snapshot of the proposed milestones that will be discussed within our discussion.

s22(1)(a)(ii)

AVOCA DRIVE Upgrade*One milestone scheduled***April** – Professional service contract awarded for concept development – Letter of award – \$2.0M

Kind regards

s47F

Manager, Federal Program
 Federal Relationship, Strategic Investments
 Group Finance and Investment Division
 Transport for NSW

Ph: s47F



OFFICIAL

From: s22(1)(a)(ii) <[redacted]@infrastructure.gov.au>
 Sent: Tuesday, 15 April 2025 2:13 PM
 To: s47F <[redacted]@transport.nsw.gov.au>
 Cc: s47F <[redacted]@transport.nsw.gov.au>; FederalTeam <FederalTeam@transport.nsw.gov.au>
 Subject: Upcoming milestones - Avoca Drive s22(1)(a)(ii) [SEC=OFFICIAL]

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OFFICIAL

Hi s47F

I have been reviewing our upcoming project milestones, and had a suggested change for the Avoca Drive Upgrade projects.

Avoca Drive Upgrade

The draft schedule in the Project Proposal Report was for:

- \$1.0m: Professional services contract awarded for concept development (Q1 2025)
- \$1.0m: 20% concept design complete (Q2 2025)

I suggest we combine these into a simplified single milestone for the contract award.

Please advise if TfNSW would agree, and if yes, confirm the description below and advise if the date is best suited to April or May?

- \$2.0m – Award of professional services contract for concept development (April or May?)

s22(1)(a)(ii)

Please advise if TfNSW would agree?

If TfNSW agree, I'll update in RPM to generate the associated milestone numbers.

Happy to discuss at our project meeting tomorrow too

Cheers,

s22(1)(a)(ii)

s22(1)(a)(ii)

Assistant Director • NSW Urban • Land Transport Infrastructure Division

s22(1)(a)(ii) [@infrastructure.gov.au](mailto:s22(1)(a)(ii)@infrastructure.gov.au)

p s22(1)(a)(ii)

GPO Box 594 Canberra, ACT 2601

Department of Infrastructure, Transport, Regional Development, Communications and the Arts
CONNECTING AUSTRALIANS • ENRICHING COMMUNITIES • EMPOWERING REGIONS

infrastructure.gov.au



*I acknowledge the traditional custodians of this land on which we meet, work and live.
I recognise and respect their continuing connection to the land, waters and communities.
I pay my respects to Elders past and present and to all Aboriginal and Torres Strait Islander people.*

OFFICIAL

Disclaimer

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Released under the FOI Act 1982 by the Department of Infrastructure,
Transport, Regional Development, Communications, Sport and the Arts

North Region

Federal Project Steering Committee Northern NSW Region

Chair: [REDACTED]
Executive Director, Investment and Assurance
8 May 2025, 3:00pm



M1 to Raymond Terrace: Bridge 5 (Viaduct) pile cap shell installation
from Hunter River rock platform – March 2025

Agenda

No	Item	Responsible	Time
1	s22(1)(a)(ii)		
2			
	Avoca Drive Upgrade: Status update	s47F	
	s22(1)(a)(ii)		
3			
4			
5			

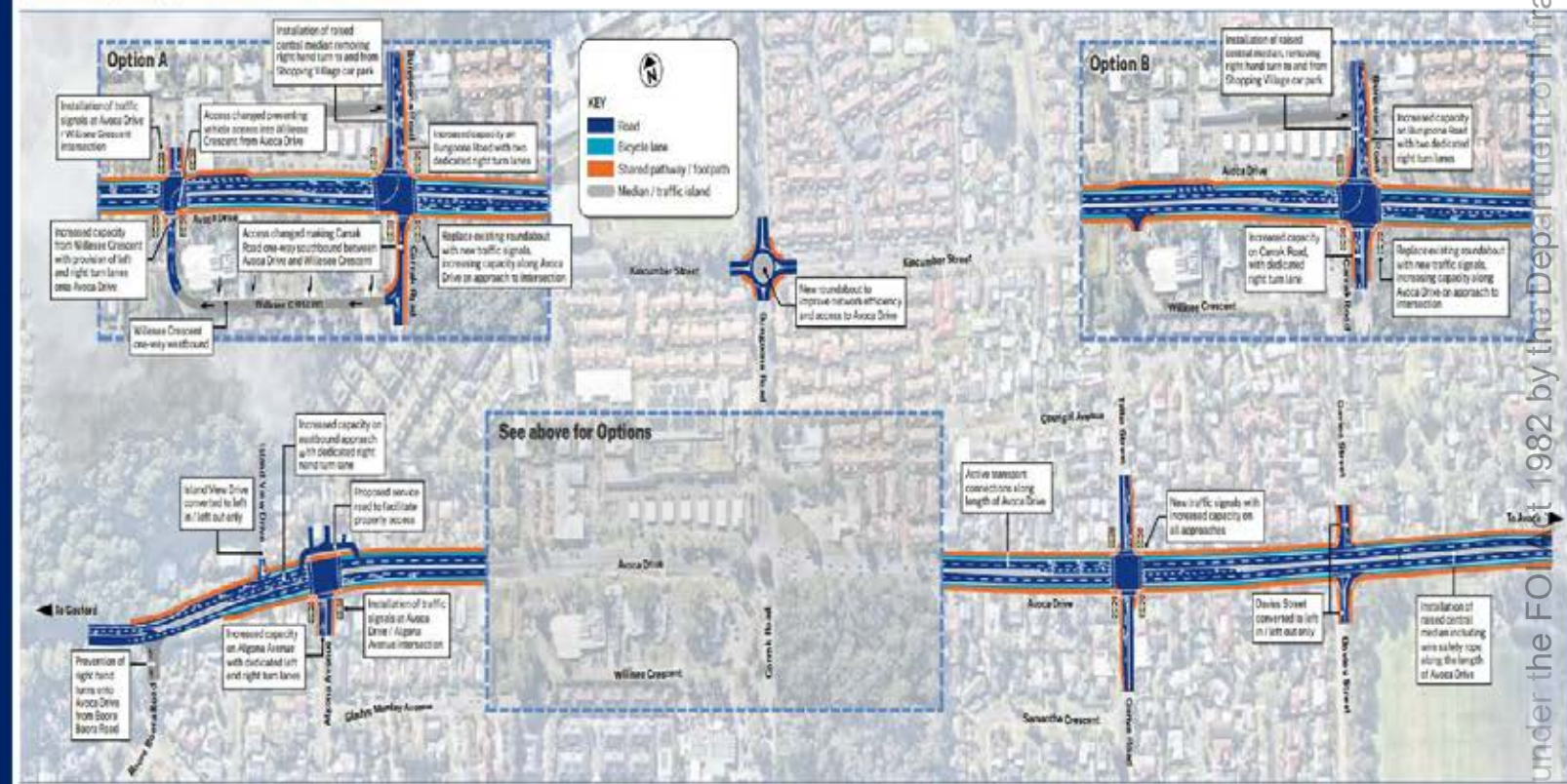


Coffs Harbour Bypass: Shephards Lane tunnel, 4
southbound breakthrough – 31 March 2025

Avoca Drive Upgrade

- The Avoca Drive Upgrade will help to improve safety, traffic flow and travel times for motorists to cater for existing and future traffic flows along Avoca Drive. The improvements will further provide pedestrian and cyclist facilities and improvements to public transport access, helping to increase multi-modal connectivity.
- The proposal is being developed for future upgrades along Avoca Drive between Boora Road and Joalah Road, with improvements proposed to key intersections.
- The project would be delivered in stages, with the priority first stage, which is yet to be identified, to be delivered within the committed \$130 million budget.

Option A and Option B improvements to intersections on Avoca Drive



Avoca Drive Upgrade

Federal and State Governments have committed \$130m for the project

Current Status

- Mar 2025 – Development PPR approved for the release of \$7.2M from the Australian Government to complete the concept phase.
- Mar 2025 – Concept Design and Environmental Assessment contract awarded to AECOM.
- Upcoming activities – Community Consultation Report completed and expected to be published in May 2025 (subject to MO approval). Concept Design has commenced.

Key milestones

P50 Date

Federal funding and project approval (Development PPR)

Mar 2025 (complete)

Award Concept Design and Environmental Assessment

Mar 2025 (complete)

Release of Community Consultation Report

May 2025 (subject to MO approval)

Display Review of Environmental Factors

June 2026

Risk / Issue

Mitigation

Current strategic design estimates for the full corridor upgrade exceeds announced funding (\$130M)

Priority first stage to be developed during the concept phase to meet the available funding of \$130M.

Strong community views were expressed during the recent options display, with over 350 responses received. This may impact identification of a preferred option and scope of work.

A consultation report has been drafted for public release responding to the key themes identified from the feedback received. This feedback will also be a key consideration in the development / identification of the preferred option / priority first stage.

***Pages 132, 133, 135-142 and 145-164 have been removed from Document 12 under section 22(1)(a)(ii) of the FOI Act as being irrelevant to the scope of this request.

North Region

Federal Project Steering Committee Northern NSW Region

Chair: [REDACTED]
Executive Director, Investment and Assurance
6 August 2025, 9:00am



Singleton Bypass – Bridge over New England Highway at Gowrie
Northbound – June 2025

Agenda

No	Item	Responsible	Time
1	s22(1)(a)(ii)		
2			
3			
	Questions on other projects:		
	<ul style="list-style-type: none">Avoca Drive		
	s22(1)(a)(ii)		
4			
5			



Coffs Harbour Bypass: Mackay Road, looking west4
July 2025

Avoca Drive Upgrade

Federal and State Governments have committed \$130m for the project

Current Status

- Mar 2025 – Development PPR approved for the release of \$7.2M from the Australian Government to complete the concept phase.
- Mar 2025 – Concept Design and Environmental Assessment contract awarded to AECOM.
- Jun 2025 – Release of Community Consultation Report.
- Upcoming activities – Continuation of the development of the 20% concept design including the identification of the \$130M priority first stage option. Commencement of field investigations in support of the review of environmental factors (REF).

Key milestones

P50 Date

Federal funding and project approval (Development PPR)

Award Concept Design and Environmental Assessment

Release of Community Consultation Report

Display Review of Environmental Factors

Mar 2025 (complete)

Mar 2025 (complete)

June 2025 (complete)

August 2026

Risk / Issue

Land claim lodged in July 2025 for crown land required for the project (Lot 1000 DP 1239890). This claim has the potential to delay the commencement of construction, as the land is located at the key intersection upgrade.

Mitigation

Reviewing options. To be considered further by TfNSW.

***Pages 166, 167, 169-191 and 193-203 have been removed from Document 13 under section 22(1)(a)(ii) of the FOI Act as being irrelevant to the scope of this request.



Minutes of meeting - Northern NSW Region, Projects Steering Committee

Date 6 August 2025
Time 9:00 am to 10:00 am
Venue Microsoft Teams Video Conference
Chairperson s47F [REDACTED], Executive Director Investment and Assurance

Member	Initials	Position
Lok Potticary	LP	Assistant Secretary, NSW and ACT Infrastructure Investment, Land Transport Infrastructure Division, DITRDCA
s22(1)(a)(ii) [REDACTED]	s22(1)(a)(ii) [REDACTED]	A/Director, ACT and Regional NSW Section, Land Transport Infrastructure Division, DITRDCA
s47F [REDACTED] (Chair)	s47F [REDACTED]	Executive Director Investment and Assurance, Finance Technology and Commercial, TfNSW
s47F [REDACTED]	[REDACTED]	Director Federal Program Management, Finance Technology and Commercial, TfNSW
s47F [REDACTED]	[REDACTED]	Regional Director North, Regional Integration and Place, Planning Integration and Passenger, TfNSW
s47F [REDACTED]	[REDACTED]	Executive Director, Regional Project Delivery, Infrastructure Projects and Engineering, TfNSW
s47F [REDACTED]	[REDACTED]	Executive Director, Regional Infrastructure Development, Infrastructure Projects and Engineering, TfNSW
s47F [REDACTED]	[REDACTED]	A/Executive Director Partnerships & Integration North, Planning Integration and Passenger, TfNSW
s47F [REDACTED]	[REDACTED]	Director Network Development and Strategic Investment, Planning Integration and Passenger, TfNSW
s47F [REDACTED]	[REDACTED]	Federal Program Manager, Finance Technology and Commercial, TfNSW

Apologies

Member	Initials	Position
s47F [REDACTED]	[REDACTED]	Head of Regional Project Delivery, Infrastructure Projects and Engineering, TfNSW
s47F [REDACTED]	[REDACTED]	Executive Director, Head of Regional Integration and Place, Planning Integration and Passenger, TfNSW

No	Item	Resp	Due Date	Status
s22(1)(a)(ii)				
	<p>Other projects:</p> <ul style="list-style-type: none"> Refer slides on Avoca Drive Upgrade. s22(1)(a)(ii) Avoca Drive Upgrade. <ul style="list-style-type: none"> Refer notes for an update. 			
	s22(1)(a)(ii)	All		Note

***Pages 205-208, 210 and 211 have been removed from Document 14 under section 22(1)(a)(ii) of the FOI Act as being irrelevant to the scope of this request.

TRANSPORT

Priority Projects Roads/Transport - Avoca Drive

Meeting pack -14 October 2025



Avoca Drive Upgrade

Overview

Avoca Drive Upgrade at Kincumber



Investigating fast track opportunities



Early works to start December 2026

Funding	\$130 million committed for development and construction (\$100m Federal Government and \$30m NSW Government)
Scope	<ul style="list-style-type: none"> • Provide upgrades along Avoca Drive between Boora Boora Road and Joalah Road, with improvements proposed to key intersections along the route. • The project is being delivered in stages. The Priority First Stage will be delivered within the committed \$130 million budget, from the town centre (Bungoona Road/Carrak Road intersection) to the east, connecting to the existing four lanes at Joalah Road. To facilitate this work the scope now includes the installation of a roundabout on Kincumber Street / Bungoona Road.
Objectives	<ul style="list-style-type: none"> • Reducing travel times for all users • Improving safety and reliability along Avoca Drive with improved walking and cycling links • Supporting better public transport access and experience • Maintaining safe connections for local roads and freight
Status update	<ul style="list-style-type: none"> • The Local Federal Member (Gordon Reid) was briefed on Priority First Stage on 15 September 2025 • The announcement pack for the recommended Priority First Stage will be submitted to the MO on 10 October • A community announcement on priority first stage is targeted week commencing 27 October • Major acceleration of the project proposed. <ul style="list-style-type: none"> • Start of early works targeting Q4 2026 • Start of Priority First Stage works by Q4 2027 • Submission of Delivery PPR for Delivery funding being brought forward to be submitted by Q2 2026

Avoca Drive Upgrade

Priority First Stage

Proposed priority first stage of the Avoca Drive upgrade



Acceleration opportunities on priority first stage

Avoca Drive Upgrade at Kincumber

Milestone/activity	Description of acceleration opportunity	Previous reported date (Aug)	Revised Date (Sep)	Opportunity saving
Start of Property Acquisition	Can start early by obtaining Minister's approval to start prior to project approval.	Sep-2026	Nov-2025	-10 mths
Enabling Works <i>*Identification of early works packages underway October 2025</i>	Can start sooner with an early release of funding to complete design and environmental assessment.	Sep-2027	Dec-2026	-9 mths
Detailed Design	Can be completed quicker with early funding release and approval to vary existing concept design contract.	Mar-2028	May 2027	-10 mths
Main Works (award contract)	Can be expedited by bringing forward other milestones and management of key project risks.	Oct-2028	Dec-2027	-9 mths
Main Works (start of construction)		Nov-2028	Dec-2027	-12 mths

Avoca Drive Upgrade at Kincumber

Risks

Risk/Issue	Mitigation Actions
<p>Land claim lodged in July 2025 for crown land required for the project (Lot 1000 DP 1239890). This claim has the potential to delay the commencement of construction, as the land is located at the key intersection upgrade.</p>	<p>Transport considering staging options to commence construction should Land Claim matter not be resolved in adequate time.</p>
<p>Property acquisition resolution</p>	<p>Design has avoided the majority of property impacts. Only 8 “strip” acquisitions identified (including land claim lot above). Seeking Minister approval to commence by end of 2025.</p>
<p>Funding</p>	<p>Federal funding will be sought to be brought forward to enable commencement of early works by Q4 2026 and procure major contractor during 2027 to commence main works by Q4 2027.</p>

<p align="center">Monthly Project Report 121012-22NSW-NP Avoca Drive Upgrade – New South Wales – Carrak Road to Killuna Road</p>	
<p align="center">Update completed for April 2025</p>	
<p>TELECONFERENCE DETAILS</p> <p>Attendees: Department of Infrastructure, Transport, Regional Development, Communications, and the Arts - s22(1)(a)(ii) (New contact for the project)</p> <p>Contact details s22(1)(a)(ii)</p> <p>Transport for NSW s47F</p>	
<p>1.Current Status</p>	
<p>Action Items / Outcomes of previous teleconference Nil – first meeting</p>	
<p>Project Status Scoping and Development Project Proposal Report (PPR) approved (March 2025) Concept design and environmental assessment Request for Tender (RFT) released November 2024. Concept & EA contract awarded to AECOM on 26 March 2025. Inception meeting held 1 April 2025.</p>	
<p>Completed activities (Including date of completion)</p> <ul style="list-style-type: none"> Award of the PSC for concept design and environmental assessment (26 March 2025) 	<p>Upcoming activities (Including expected date of completion)</p> <ul style="list-style-type: none"> Release of the consultation report for public display (April 2025)

Released under the FOI Act 1982 by the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts

Current sensitivities		Announcement from the Australian Government and Prime Minister Albanese in June 2024 that the project is due to commence construction in mid-2025 and be completed by late 2028. Community concerns over the design's effect on traffic and potential property acquisition.
Current Risks		Risk: Current strategic design estimates for the full corridor upgrade exceeds the announced funding of \$130M. Mitigation: Priority first stage to be developed in line with the available budget. Risk: Following preferred option announcement, there is potential for hardship property acquisitions which are currently unfunded. Mitigation: Early confirmation of the Priority First Stage with community and property owners.
2.PROJECT ADMINISTRATION		
Project Cost	Total Estimated Cost	\$130M announced
	Funding committed by Aust. Govt.	\$100M announced \$7.2M Released (Scoping and Development PPR)
	Funding committed by State Govt	\$30M announced
	Funding committed by other (please specify)	NA
	Payments to Date	\$ 0
	Payments in current financial year	\$ 0
Community Consultation	Update and planned activities	Community Consultation Report and associated collateral release - Targeting April 2025

PPR's	Update and upcoming submissions	Delivery PPR (construction) to be prepared / submitted following completion of TfNSW Gate 2 assurance. Target date Q3 2026
Property Acquisition	Update and issues	No property acquisition planned during this phase.
Design	Update and issues	Concept design has commenced. Start-up activities continuing with Incepting Meeting recently held between TfNSW and AECOM.
3.CONSTRUCTION		
Commencement of Construction (actual or expected)	To be confirmed with submission of Delivery PPR	
Completion Open to traffic (actual or expected)	To be confirmed with submission of Delivery PPR	
Delays/variations to date	Nil	
Building Code Checklist	Nil	
4.INDIGENOUS PARTICIPATION PLAN – ** only Applicable to projects in Delivery Phase with federal contribution above \$7.5m**		
NA		
5.MILESTONES		
Is the project on schedule to meet its next federal milestone?	No, Federal instrument was released 3 March 2025, PSC has now been awarded and the quarter for Milestone 2 has been revised from Q2 to Q3 2025.	

Key Agreed Milestones – Payment Claims						
No	Milestone Description	Agreed Month /Year	Revised Month Year	Status Complete= C In Progress =I	Payment Amount \$	Comment (used to explain variations)
1	Professional services contract awarded for concept development - Letter of award	April 2025	April 2025	C	\$2,000,000	Achieved and uploading
2	REF on Display - Final REF and upload to public website	April/May 2026	TBC	I	\$2,600,000	
3	REF Determined (Project approval)	July/Aug 2026	TBC	I	\$2,400,000	Only \$2.4M allocated within 26/27FY, opportunity to bring forward \$200K from 27/28FY within 26/27FY cashflow
Other Key Milestones – Not linked to Payment Claims						
No	Milestone Description	Agreed Month /Year	Revised Month Year	Status Complete= C In Progress =I	Comment (used to explain variations)	

1	Community Consultation Report Published	Q2 2025		C	
2	Confirmation of the Preferred Option & Priority first option	Q3 2025		I	
3	REF Determination	Q3 2026		I	

6.MEDIA	
Previous events held	Have your say on strategic design options - Community update and drop-in sessions x2 (6 August 2024)
Media issues and community concerns	Announcement by the Government that the project would commence construction in mid-2025 and be completed by 2028.
Potential upcoming events	Next milestone Community Consultation Report Published (Targeting April 2025), the project team is working with the community and stakeholder engagement team to organise media release.
7.Other	

Monthly Project Report 121012-22NSW-NP Avoca Drive Upgrade – New South Wales – Carrak Road to Killuna Road	
Update completed for May 2025	
<div style="display: flex; justify-content: space-between;"> <div style="width: 70%;"> <p>TELECONFERENCE DETAILS</p> <p>Attendees: Department of Infrastructure, Transport, Regional Development, Communications, and the Arts - s22(1)(a)(ii) (New contact for the project)</p> <p>Transport for NSW s47F</p> </div> <div style="width: 25%; text-align: right;"> <p>Contact details s22(1)(a)(ii)</p> </div> </div>	
1.Current Status	
Action Items / Outcomes of previous teleconference Nil	
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Completed activities (Including date of completion)	Upcoming activities (Including expected date of completion)
<ul style="list-style-type: none"> Award of the PSC for concept design and environmental assessment (26 March 2025) 	<ul style="list-style-type: none"> Release of the consultation report for public display (May 2025)

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Current sensitivities		Announcement from the Australian Government and Prime Minister Albanese in June 2024 that the project is due to commence construction in mid-2025 and be completed by late 2028. Community concerns over the design's effect on traffic and potential property acquisition.
Current Risks		Risk: Current strategic design estimates for the full corridor upgrade exceeds the announced funding of \$130M. Mitigation: Priority first stage to be developed in line with the available budget. Risk: Following preferred option announcement, there is potential for hardship property acquisitions which are currently unfunded. Mitigation: Early confirmation of the Priority First Stage with community and property owners.
2.PROJECT ADMINISTRATION		
Project Cost	Total Estimated Cost	\$130M announced
	Funding committed by Aust. Govt.	\$100M announced \$7.2M Released (Scoping and Development PPR)
	Funding committed by State Govt	\$30M announced
	Funding committed by other (please specify)	NA
	Payments to Date	\$2M
	Payments in current financial year	\$2M
Community Consultation	Update and planned activities	Community Consultation Report and associated collateral release - Targeting May 2025

PPR's	Update and upcoming submissions	Delivery PPR (construction) to be prepared / submitted following completion of TfNSW Gate 2 assurance. Target date Q3 2026
Property Acquisition	Update and issues	No property acquisition planned during this phase.
Design	Update and issues	Concept design has commenced. Start-up activities continuing with Incepting Meeting recently held between TfNSW and AECOM.
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5.MILESTONES		
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2	REF on Display - Final REF and upload to public website	April/May 2026	April - May 2026	I	\$2,600,000	
3	REF Determined (Project approval)	July/Aug 2026	July 2026	I	\$2,400,000	Only \$2.4M allocated within 26/27FY, opportunity to bring forward \$200K from 27/28FY within 26/27FY cashflow
Other Key Milestones – Not linked to Payment Claims						
No	Milestone Description	Agreed Month /Year	Revised Month Year	Status Complete= C In Progress =I	Comment (used to explain variations)	
1	Community Consultation Report Published	Q2 2025		I	Submitted to MO for approval	
2	Confirmation of the Preferred Option & Priority first option	Q3 2025		I		
3	REF Determination	Q3 2026		I		

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7.Other	

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<p>Completed activities (Including date of completion)</p> <ul style="list-style-type: none"> Award of the PSC for concept design and environmental assessment (26 March 2025) 	<p>Upcoming activities (Including expected date of completion)</p> <ul style="list-style-type: none"> Release of the consultation report for public display (June 2025)

Released under the FOI Act 1982 by the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts

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2.PROJECT ADMINISTRATION		
Project Cost	Total Estimated Cost	\$130M announced
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	Funding committed by State Govt	\$30M announced
	Funding committed by other (please specify)	NA
	Payments to Date	\$ 0
	Payments in current financial year	\$ 0
Community Consultation	Update and planned activities	Community Consultation Report and associated collateral release - Targeting May 2025

PPR's	Update and upcoming submissions	Delivery PPR (construction) to be prepared / submitted following completion of TfNSW Gate 2 assurance. Target date Q3 2026
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Completion Open to traffic (actual or expected)	To be confirmed with submission of Delivery PPR	
Delays/variations to date	Nil	
Building Code Checklist	Nil	
4.INDIGENOUS PARTICIPATION PLAN – ** only Applicable to projects in Delivery Phase with federal contribution above \$7.5m**		
NA		
5.MILESTONES		
Is the project on schedule to meet its next federal milestone?	Yes	

Key Agreed Milestones – Payment Claims						
No	Milestone Description	Agreed Month /Year	Revised Month Year	Status Complete= C In Progress =I	Payment Amount \$	Comment (used to explain variations)
1	Professional services contract awarded for concept development - Letter of award	April 2025	April 2025	C	\$2,000,000	Achieved and uploaded
2	REF on Display - Final REF and upload to public website	April/May 2026	April - May 2026	I	\$2,600,000	
3	REF Determined (Project approval)	July/Aug 2026	July 2026	I	\$2,400,000	Only \$2.4M allocated within 26/27FY, opportunity to bring forward \$200K from 27/28FY within 26/27FY cashflow
Other Key Milestones – Not linked to Payment Claims						
No	Milestone Description	Agreed Month /Year	Revised Month Year	Status Complete= C In Progress =I	Comment (used to explain variations)	
1	Community Consultation Report Published	Q2 2025		I	Submitted to MO for approval	
2	Confirmation of the Preferred Option & Priority first option	Q3 2025		I		
3	REF Determination	Q3 2026		I		

6.MEDIA	
Previous events held	Have your say on strategic design options - Community update and drop-in sessions x2 (6 August 2024)
Media issues and community concerns	Announcement by the Government that the project would commence construction in mid-2025 and be completed by 2028.
Potential upcoming events	Next milestone Community Consultation Report Published (Targeting April 2025), the project team is working with the community and stakeholder engagement team to organise media release.
7.Other	

Released under the FOI Act 1982 by the Department of Infrastructure,
Transport, Regional Development, Communications, Sport and the Arts

Monthly Project Report 121012-22NSW-NP Avoca Drive Upgrade – New South Wales – Carrak Road to Killuna Road	
Update completed for July 2025	
<div>TELECONFERENCE DETAILS</div> <div>Attendees: Department of Infrastructure, Transport, Regional Development, Communications, and the Arts - s22(1)(a)(ii) (New contact for the project)</div> <div>Contact details s22(1)(a)(ii)</div> <div>Transport for NSW s47F</div>	
1.Current Status	
Action Items / Outcomes of previous teleconference Nil	
Project Status Scoping and Development Project Proposal Report (PPR) approved (March 2025) Concept design and environmental assessment Request for Tender (RFT) released November 2024. Concept & EA contract awarded to AECOM on 26 March 2025. Inception meeting held 1 April 2025.	
Completed activities (including date of completion)	Upcoming activities (including expected date of completion)

<ul style="list-style-type: none"> Award of the PSC for concept design and environmental assessment (26 March 2025) Release of the consultation report for public display (June 2025) 		<ul style="list-style-type: none"> Confirmation of the Preferred Option (Priority first stage) - Oct 2025 Geotechnical investigation fieldwork commencing August 2025
Current sensitivities		Announcement from the Australian Government and Prime Minister Albanese in June 2024 that the project is due to commence construction in mid-2025 and be completed by late 2028. Note that the DITRDCA website latest update indicates an expected start/finish of Mid 2027 and Late 2029. Community concerns over the design's effect on traffic and potential property acquisition.
Current Risks		Risk: Nil Mitigation: N/A
2.PROJECT ADMINISTRATION		
Project Cost	Total Estimated Cost	\$130M announced
	Funding committed by Aust. Govt.	\$100M announced \$7.2M Released (Scoping and Development PPR)
	Funding committed by State Govt	\$30M announced
	Funding committed by other (please specify)	NA
	Payments to Date	\$2M
	Payments in 25/26	\$0
Community Consultation	Update and planned activities	Community Consultation Report and associated

		collateral released June 2025 Aboriginal Heritage advertisement placed in the Indigenous Times (online only) and the Koori Mail 16 July 2025
PPR's	Update and upcoming submissions	Delivery PPR (construction) to be prepared / submitted following completion of TfNSW Gate 2 assurance. Target date Q3 2026
Property Acquisition	Update and issues	No property acquisition planned during this phase.
Design	Update and issues	Concept design has commenced. Start-up activities continuing with Inception Meeting recently held between TfNSW and AECOM.
3.CONSTRUCTION		
Commencement of Construction (actual or expected)	To be confirmed with submission of Delivery PPR	
Completion Open to traffic (actual or expected)	To be confirmed with submission of Delivery PPR	
Delays/variations to date	Nil	
Building Code Checklist	Nil	

4.INDIGENOUS PARTICIPATION PLAN – ** only Applicable to projects in Delivery Phase with federal contribution above \$7.5m**

NA

5.MILESTONES

Is the project on schedule to meet its next federal milestone?

Yes

Key Agreed Milestones – Payment Claims

No	Milestone Description	Agreed Month /Year	Revised Month Year	Status Complete= C In Progress =I	Payment Amount \$	Comment (used to explain variations)
1	Professional services contract awarded for concept development - Letter of award	April 2025	April 2025	C	\$2,000,000	Achieved and uploaded
2	REF on Display - Final REF and upload to public website	April/May 2026	April - May 2026	I	\$2,600,000	
3	REF Determined (Project approval)	July/Aug 2026	July 2026	I	\$2,400,000	Only \$2.4M allocated within 26/27FY, opportunity to bring forward \$200K from

						27/28FY within 26/27FY cashflow
Other Key Milestones – Not linked to Payment Claims						
No	Milestone Description	Agreed Month /Year	Revised Month Year	Status Complete= C In Progress =I	Comment (used to explain variations)	
1	Community Consultation Report Published	Q2 2025	June 2025	C	Published	
2	Confirmation of the Preferred Option (priority first stage)	Q3 2025	Q4 2025	I	To allow for media opportunity	
3	REF Determination	Q3 2026		I		
6.MEDIA						
Previous events held		Have your say on strategic design options - Community update and drop-in sessions x2 (6 August 2024) Community Consultation Report Published June 2025 Aboriginal Heritage advertisement placed in the Indigenous Times (online only) and the Koori Mail 16 July 2025 inviting Aboriginal people and Aboriginal groups who hold cultural knowledge relevant to determining the significance of Aboriginal objects and places for Avoca Drive upgrade to register to be consulted.				
Media issues and community concerns		Announcement by the Government that the project would commence construction in mid-2025 and be completed by 2028. Note that the DITRDCSA website latest update indicates an expected start/finish of Mid 2027 and Late 2029				
Potential upcoming events		Geotechnical investigation fieldwork expected to commence in August 2025, a community notification will be published prior to the works. Next milestone preferred corridor (priority first stage) announcement				

7.Other

Released under the FOI Act 1982 by the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts

Monthly Project Report 121012-22NSW-NP Avoca Drive Upgrade – New South Wales – Carrak Road to Killuna Road	
Update completed for August 2025	
<div>TELECONFERENCE DETAILS</div> <div><div>Attendees: Department of Infrastructure, Transport, Regional Development, Communications, and the Arts - s22(1)(a)(ii) (New contact for the project)</div><div>Contact details s22(1)(a)(ii)</div><div>Transport for NSW s47F</div></div>	
1.Current Status	
Action Items / Outcomes of previous teleconference Nil	
Project Status Scoping and Development Project Proposal Report (PPR) approved (March 2025) Concept design and environmental assessment Request for Tender (RFT) released November 2024. Concept & EA contract awarded to AECOM on 26 March 2025. Inception meeting held 1 April 2025.	
Completed activities (including date of completion)	Upcoming activities (including expected date of completion)

Released under the FOI Act 1982 by the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts

<ul style="list-style-type: none"> Award of the PSC for concept design and environmental assessment (26 March 2025) Release of the consultation report for public display (June 2025) 		<ul style="list-style-type: none"> Confirmation of the Preferred Option (Priority first stage) - Oct 2025 Geotechnical investigation fieldwork commencing August 2025 and finishing early September 2025. Noise monitoring loggers deployed early August Biodiversity fieldwork begun and completed August Risk / Constructability / HSiD Workshops Socio-economic survey of local businesses plan for August 2025
Current sensitivities		Announcement from the Australian Government and Prime Minister Albanese in June 2024 that the project is due to commence construction in mid-2025 and be completed by late 2028. Note that the DITRDCA website latest update indicates an expected start/finish of Mid 2027 and Late 2029. Community concerns over the design's effect on traffic and potential property acquisition.
Current Risks		Risk: An Aboriginal Land Claim has recently been lodged (July 2025) for Lot 1000 (known as Kincumber Reserve)Mitigation: Transport is assessing options
2.PROJECT ADMINISTRATION		
Project Cost	Total Estimated Cost	\$130M announced
	Funding committed by Aust. Govt.	\$100M announced \$7.2M Released (Scoping and Development PPR)
	Funding committed by State Govt	\$30M announced
	Funding committed by other (please specify)	NA

	Payments to Date	\$2M
	Payments in 25/26	\$0
Community Consultation	Update and planned activities	Community Consultation Report and associated collateral released June 2025 Aboriginal Heritage advertisement placed in the Indigenous Times (online only) and the Koori Mail 16 July 2025 Socio-economic survey for local businesses planned for late August 2025
PPR's	Update and upcoming submissions	Delivery PPR (construction) to be prepared / submitted following completion of TfNSW Gate 2 assurance. Target date Q3 2026
Property Acquisition	Update and issues	No property acquisition planned during this phase.
Design	Update and issues	Concept design has commenced. Start-up activities continuing with Inception Meeting recently held between TfNSW and AECOM.
3.CONSTRUCTION		
Commencement of Construction (actual or expected)	To be confirmed with submission of Delivery PPR	
Completion Open to traffic (actual or expected)	To be confirmed with submission of Delivery PPR	
Delays/variations to date	Nil	
Building Code Checklist	Nil	

4.INDIGENOUS PARTICIPATION PLAN – ** only Applicable to projects in Delivery Phase with federal contribution above \$7.5m**

NA

5.MILESTONES

Is the project on schedule to meet its next federal milestone?

Yes

Key Agreed Milestones – Payment Claims

No	Milestone Description	Agreed Month /Year	Revised Month Year	Status Complete= C In Progress =I	Payment Amount \$	Comment (used to explain variations)
1	Professional services contract awarded for concept development - Letter of award	April 2025	April 2025	C	\$2,000,000	Achieved and uploaded
2	REF on Display - Final REF and upload to public website	April/May 2026	April - May 2026	I	\$2,600,000	
3	REF Determined (Project approval)	July/Aug 2026	July 2026	I	\$2,400,000	Only \$2.4M allocated within 26/27FY, opportunity to bring forward \$200K from

						27/28FY within 26/27FY cashflow
Other Key Milestones – Not linked to Payment Claims						
No	Milestone Description	Agreed Month /Year	Revised Month Year	Status Complete= C In Progress =I	Comment (used to explain variations)	
1	Community Consultation Report Published	Q2 2025	June 2025	C	Published	
2	Confirmation of the Preferred Option (priority first stage)	Q3 2025	Q4 2025	I	To allow for media opportunity	
3	REF Determination	Q3 2026		I		
6.MEDIA						
Previous events held		Have your say on strategic design options - Community update and drop-in sessions x2 (6 August 2024) Community Consultation Report Published June 2025 Aboriginal Heritage advertisement placed in the Indigenous Times (online only) and the Koori Mail 16 July 2025 inviting Aboriginal people and Aboriginal groups who hold cultural knowledge relevant to determining the significance of Aboriginal objects and places for Avoca Drive upgrade to register to be consulted.				
Media issues and community concerns		Announcement by the Government that the project would commence construction in mid-2025 and be completed by 2028. Note that the DITRDCA website latest update indicates an expected start/finish of Mid 2027 and Late 2029				
Potential upcoming events		Geotechnical investigation fieldwork expected to commence in August 2025, a community notification will be published prior to the works. Next milestone preferred corridor (priority first stage) announcement				

7.Other

Released under the FOI Act 1982 by the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts

Monthly Project Report 121012-22NSW-NP Avoca Drive Upgrade – New South Wales – Carrak Road to Killuna Road	
Update completed for September 2025	
<div>TELECONFERENCE DETAILS</div> <div>Attendees: Department of Infrastructure, Transport, Regional Development, Communications, and the Arts - s22(1)(a)(ii) (New contact for the project)</div> <div>Contact details s22(1)(a)(ii)</div> <div>Transport for NSW s47F</div>	
1.Current Status	
Action Items / Outcomes of previous teleconference Nil	
Project Status Scoping and Development Project Proposal Report (PPR) approved (March 2025) Concept design and environmental assessment Request for Tender (RFT) released November 2024. Concept & EA contract awarded to AECOM on 26 March 2025. Inception meeting held 1 April 2025.	
Completed activities (including date of completion)	Upcoming activities (including expected date of completion)

Released under the FOI Act 1982 by the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts

<ul style="list-style-type: none"> • Award of the PSC for concept design and environmental assessment (26 March 2025) • Release of the consultation report for public display (June 2025) • Stage 2 PACHCI site walkover completed September 2025 • Geotechnical investigation fieldwork commenced August 2025 and finished early September 2025. • Noise monitoring completed August 2025 • Risk / Constructability / HSiD Workshops • Socio-economic survey of local businesses plan for August 2025 		<ul style="list-style-type: none"> • Confirmation of the Preferred Option (Priority first stage) - Oct 2025 • Biodiversity preliminary fieldwork completed August, targeted survey to begin in October 2025. • Contamination fieldwork to begin in October 2025.
Current sensitivities		<p>Announcement from the Australian Government and Prime Minister Albanese in June 2024 that the project is due to commence construction in mid-2025 and be completed by late 2028. Note that the DITRDCA website latest update indicates an expected start/finish of Mid 2027 and Late 2029.</p> <p>Community concerns over the design's effect on traffic and potential property acquisition.</p> <p>Mitigation: Transport is reviewing options to accelerate the program including bringing forward the commencement of property acquisition .</p>
Current Risks		<p>Risk: An Aboriginal Land Claim has recently been lodged (July 2025) for Lot 1000 (known as Kincumber Reserve)</p> <p>Mitigation: Transport is assessing options including commencing negotiations with the land council to remove the claim.</p>
2.PROJECT ADMINISTRATION		
Project Cost	Total Estimated Cost	\$130M announced
	Funding committed by Aust. Govt.	\$100M announced \$7.2M Released (Scoping and Development PPR)
	Funding committed by State Govt	\$30M announced
	Funding committed by other (please specify)	NA

	Payments to Date	\$2M
	Payments in 25/26	\$0
Community Consultation	Update and planned activities	Community Consultation Report and associated collateral released June 2025 Aboriginal Heritage advertisement placed in the Indigenous Times (online only) and the Koori Mail 16 July 2025 Socio-economic survey for local businesses completed late August 2025
PPR's	Update and upcoming submissions	Delivery PPR (construction) to be prepared / submitted following completion of 80% concept design. Target date Q1 2026
Property Acquisition	Update and issues	Currently looking to accelerate property acquisition prior to project approval, project team will be seeking funding (State) and ministerial approval to commence prior to the end of 2025.
Design	Update and issues	20% concept design submission received and is under review.
3.CONSTRUCTION		
Commencement of Construction (actual or expected)	To be confirmed with submission of Delivery PPR Project acceleration currently being resolved likely submission of delivery PPR in first half 2026.	
Completion Open to traffic (actual or expected)	To be confirmed with submission of Delivery PPR	
Delays/variations to date	Nil	
Building Code Checklist	Nil	
4.INDIGENOUS PARTICIPATION PLAN – ** only Applicable to projects in Delivery Phase with federal contribution above \$7.5m**		
NA		

5.MILESTONES						
Is the project on schedule to meet its next federal milestone?					Yes	
Key Agreed Milestones – Payment Claims						
No	Milestone Description	Agreed Month /Year	Revised Month Year	Status Complete= C In Progress =I	Payment Amount \$	Comment (used to explain variations)
1	Professional services contract awarded for concept development - Letter of award	April 2025	April 2025	C	\$2,000,000	Achieved and uploaded
2	REF on Display - Final REF and upload to public website	April/May 2026	April - May 2026	I	\$2,600,000	
3	REF Determined (Project approval)	July/Aug 2026	July 2026	I	\$2,400,000	Only \$2.4M allocated within 26/27FY, opportunity to bring forward \$200K from 27/28FY within 26/27FY cashflow
Other Key Milestones – Not linked to Payment Claims						

No	Milestone Description	Agreed Month /Year	Revised Month Year	Status Complete= C In Progress =I	Comment (used to explain variations)
1	Community Consultation Report Published	Q2 2025	June 2025	C	Published
2	Confirmation of the Preferred Option (priority first stage)	Q3 2025	Q4 2025	I	To allow for media opportunity
3	REF Determination	Q3 2026		I	

6.MEDIA

Previous events held	Have your say on strategic design options - Community update and drop-in sessions x2 (6 August 2024) Community Consultation Report Published June 2025 Aboriginal Heritage advertisement placed in the Indigenous Times (online only) and the Koori Mail 16 July 2025 inviting Aboriginal people and Aboriginal groups who hold cultural knowledge relevant to determining the significance of Aboriginal objects and places for Avoca Drive upgrade to register to be consulted.
Media issues and community concerns	Announcement by the Government that the project would commence construction in mid-2025 and be completed by 2028. Note that the DITRDCA website latest update indicates an expected start/finish of Mid 2027 and Late 2029
Potential upcoming events	Preferred corridor (priority first stage) announcement

7.Other

Released under the FOI Act 1982 by the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts

Monthly Project Report
121012-22NSW-NP
Avoca Drive Upgrade – New South Wales – Carrak Road to Killuna Road

Update completed for October 2025

TELECONFERENCE DETAILS

Attendees:
 Department of Infrastructure, Transport, Regional Development, Communications,
 and the Arts
 - s22(1)(a)(ii) (New contact for the project)

Contact details
 s22(1)(a)(ii)

Transport for NSW
 s47F

1.Current Status

Action Items / Outcomes of previous teleconference

Nil

Project Status

Scoping and Development Project Proposal Report (PPR) approved (March 2025)
 Concept design and environmental assessment Request for Tender (RFT) released November 2024.
 Concept & EA contract awarded to AECOM on 26 March 2025. Inception meeting held 1 April 2025.

Completed activities (including date of completion)

Upcoming activities (including expected date of completion)

<ul style="list-style-type: none"> • Award of the PSC for concept design and environmental assessment (26 March 2025) • Release of the consultation report for public display (June 2025) • Stage 2 PACHCI site walkover completed September 2025 • Geotechnical investigation fieldwork commenced August 2025 and finished early September 2025. • Noise monitoring completed August 2025 • Risk / Constructability / HSiD Workshops • Socio-economic survey of local businesses plan for August 2025 • Confirmation of the priority first stage completed September 2025 			<ul style="list-style-type: none"> • Public announcement of the Preferred Option (Priority first stage) – Late Oct 2025 • Contamination fieldwork to begin in November 2025.
Current sensitivities			<p>Announcement from the Australian Government and Prime Minister Albanese in June 2024 that the project is due to commence construction in mid-2025 and be completed by late 2028. Note that the DITRDCA website latest update indicates an expected start/finish of Mid 2027 and Late 2029.</p> <p>Community concerns over the design's effect on traffic and potential property acquisition.</p> <p>Mitigation: Transport is reviewing options to accelerate the program including bringing forward the commencement of property acquisition.</p>
Current Risks			<p>Risk:</p> <ul style="list-style-type: none"> • An Aboriginal Land Claim has recently been lodged (July 2025) for Lot 1000 (known as Kincumber Reserve) <p>Mitigation:</p> <ul style="list-style-type: none"> • Transport is assessing options including commencing negotiations with the land council to remove the claim.
2.PROJECT ADMINISTRATION			
Project Cost	Total Estimated Cost	\$130M announced	
	Funding committed by Aust. Govt.	\$100M announced \$7.2M Released (Scoping and Development PPR)	
	Funding committed by State Govt	\$30M announced	

	Funding committed by other (please specify)	NA
	Payments to Date	\$2M
	Payments in 25/26	\$0
Community Consultation	Update and planned activities	<ul style="list-style-type: none"> Community Consultation Report and associated collateral released June 2025 Aboriginal Heritage advertisement placed in the Indigenous Times (online only) and the Koori Mail 16 July 2025 Socio-economic survey for local businesses completed late August 2025 Preferred Option (priority first stage) announcement in late October 2025.
PPR's	Update and upcoming submissions	Delivery PPR (construction) to be prepared / submitted following completion of 80% concept design. Target date Q2 2026
Property Acquisition	Update and issues	Currently looking to accelerate property acquisition prior to project approval, project team will be seeking funding (State) and ministerial approval to commence prior to the end of 2025.
Design	Update and issues	20% concept design submission received and is under review.
3.CONSTRUCTION		
Commencement of Construction (actual or expected)	To be confirmed with submission of Delivery PPR Project acceleration currently being resolved likely submission of delivery PPR in first half 2026.	
Completion Open to traffic (actual or expected)	To be confirmed with submission of Delivery PPR	
Delays/variations to date	Nil	
Building Code Checklist	Nil	

4.INDIGENOUS PARTICIPATION PLAN – ** only Applicable to projects in Delivery Phase with federal contribution above \$7.5m**

NA

5.MILESTONES

Is the project on schedule to meet its next federal milestone?

Yes

Key Agreed Milestones – Payment Claims

No	Milestone Description	Agreed Month /Year	Revised Month Year	Status Complete= C In Progress =I	Payment Amount \$	Comment (used to explain variations)
1	Professional services contract awarded for concept development - Letter of award	April 2025	April 2025	C	\$2,000,000	Achieved and uploaded
2	REF on Display - Final REF and upload to public website	April/May 2026	April - May 2026	I	\$2,600,000	
3	REF Determined (Project approval)	July/Aug 2026	July 2026	I	\$2,400,000	Only \$2.4M allocated within 26/27FY, opportunity to bring forward \$200K from 27/28FY within 26/27FY cashflow

Other Key Milestones – Not linked to Payment Claims

No	Milestone Description	Agreed Month /Year	Revised Month Year	Status Complete= C In Progress =I	Comment (used to explain variations)
1	Community Consultation Report Published	Q2 2025	June 2025	C	Published
2	Confirmation of the Preferred Option (priority first stage)	Q3 2025	Q4 2025	C	To allow for media opportunity
3	REF Determination	Q3 2026		I	

6.MEDIA

Previous events held	Have your say on strategic design options - Community update and drop-in sessions x2 (6 August 2024) Community Consultation Report Published June 2025 Aboriginal Heritage advertisement placed in the Indigenous Times (online only) and the Koori Mail 16 July 2025 inviting Aboriginal people and Aboriginal groups who hold cultural knowledge relevant to determining the significance of Aboriginal objects and places for Avoca Drive upgrade to register to be consulted.
Media issues and community concerns	Announcement by the Government that the project would commence construction in mid-2025 and be completed by 2028. Note that the DITRDCA website latest update indicates an expected start/finish of Mid 2027 and Late 2029
Potential upcoming events	Preferred Option (priority first stage) announcement in late October 2025.

7.Other

Released under the FOI Act 1982 by the Department of Infrastructure,
Transport, Regional Development, Communications, Sport and the Arts

Monthly Project Report
121012-22NSW-NP Avoca Drive Upgrade – New South Wales – Carrak Road to Killuna Road
Update completed for November 2025
<div>TELECONFERENCE DETAILS</div> <div>Attendees: Department of Infrastructure, Transport, Regional Development, Communications, and the Arts - s22(1)(a)(ii) (New contact for the project)</div> <div>Contact details s22(1)(a)(ii)</div> <div>Transport for NSW s47F</div>
1.Current Status
Action Items / Outcomes of previous teleconference Nil
Project Status Scoping and Development Project Proposal Report (PPR) approved (March 2025) Concept design and environmental assessment Request for Tender (RFT) released November 2024. Concept & EA contract awarded to AECOM on 26 March 2025. Inception meeting held 1 April 2025. Public announcement of the Preferred Option (Priority first stage) – 10 Nov 2025

Released under the FOI Act 1982 by the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts

Completed activities (including date of completion)	Upcoming activities (including expected date of completion)
<ul style="list-style-type: none"> • Award of the PSC for concept design and environmental assessment (26 March 2025) • Release of the consultation report for public display (June 2025) • Stage 2 PACHCI site walkover completed September 2025 • Geotechnical investigation fieldwork commenced August 2025 and finished early September 2025. • Noise monitoring completed August 2025 • Risk / Constructability / HSiD Workshops • Socio-economic survey of local businesses plan for August 2025 • Confirmation of the priority first stage completed September 2025 • Public announcement of the Preferred Option (Priority first stage) – 10 Nov 2025 	<ul style="list-style-type: none"> • Contamination fieldwork to began in November 17 2025. • Walk on Country scheduled for 1 Dec • Noise and vibration assessment to begin in November
Current sensitivities	<p>Announcement from the Australian Government and Prime Minister Albanese in June 2024 that the project is due to commence construction in mid-2025 and be completed by late 2028. Note that the DITRDCSA website latest update indicates an expected start/finish of Mid 2027 and Late 2029.</p> <p>Community concerns over the design's effect on traffic and potential property acquisition.</p> <p>Mitigation: Transport begun the process of property acquisition and will be beginning detailed design in Q1 2026.</p>
Current Risks	<p>Risk:</p> <ul style="list-style-type: none"> • An Aboriginal Land Claim has recently been lodged (July 2025) for Lot 1000 (known as Kincumber Reserve) <p>Mitigation:</p> <ul style="list-style-type: none"> • Transport is assessing options including commencing negotiations

		with the land council to remove the claim.
2.PROJECT ADMINISTRATION		
Project Cost	Total Estimated Cost	\$130M announced
	Funding committed by Aust. Govt.	\$100M announced \$7.2M Released (Scoping and Development PPR)
	Funding committed by State Govt	\$30M announced
	Funding committed by other (please specify)	NA
	Payments to Date	\$2M
	Payments in 25/26	\$0
Community Consultation	Update and planned activities	<ul style="list-style-type: none"> Community Consultation Report and associated collateral released June 2025 Aboriginal Heritage advertisement placed in the Indigenous Times (online only) and the Koori Mail 16 July 2025 Socio-economic survey for local businesses completed late August 2025 Preferred Option (priority first stage) announced 10 November 2025.
PPR's	Update and upcoming submissions	Delivery PPR (construction) to be prepared / submitted following completion of 80% concept design. Target date Q2 2026
Property Acquisition	Update and issues	The property acquisition process has begun in early November 2025. Initial meetings with impacted property owners is scheduled to occur in the week beginning 17 November 2025. Road boundary changes have been approved

		for eight properties, two of which are Central Coast Council property, one is Department of Education property and one is Crown Land.				
Design	Update and issues	20% concept design submission received and has been reviewed. 80% concept design submission is scheduled for mid December 2025.				
3.CONSTRUCTION						
Commencement of Construction (actual or expected)	To be confirmed with submission of Delivery PPR Project acceleration currently being resolved likely submission of delivery PPR in first half 2026.					
Completion Open to traffic (actual or expected)	To be confirmed with submission of Delivery PPR					
Delays/variations to date	Nil					
Building Code Checklist	Nil					
4.INDIGENOUS PARTICIPATION PLAN – ** only Applicable to projects in Delivery Phase with federal contribution above \$7.5m**						
NA						
5.MILESTONES						
Is the project on schedule to meet its next federal milestone?						Yes
Key Agreed Milestones – Payment Claims						
No	Milestone Description	Agreed Month /Year	Revised Month Year	Status Complete= C In Progress =I	Payment Amount \$	Comment (used to explain variations)

1	Professional services contract awarded for concept development - Letter of award	April 2025	April 2025	C	\$2,000,000	Achieved and uploaded
2	REF on Display - Final REF and upload to public website	April/May 2026	April - May 2026	I	\$2,600,000	
3	REF Determined (Project approval)	July/Aug 2026	July 2026	I	\$2,400,000	Only \$2.4M allocated within 26/27FY, opportunity to bring forward \$200K from 27/28FY within 26/27FY cashflow

Other Key Milestones – Not linked to Payment Claims

No	Milestone Description	Agreed Month /Year	Revised Month Year	Status Complete= C In Progress =I	Comment (used to explain variations)
1	Community Consultation Report Published	Q2 2025	June 2025	C	Published

2	Confirmation of the Preferred Option (priority first stage)	Q3 2025	November 2025	C	To allow for media opportunity
3	REF Determination	Q3 2026		I	
6.MEDIA					
Previous events held		Have your say on strategic design options - Community update and drop-in sessions x2 (6 August 2024) Community Consultation Report Published June 2025 Aboriginal Heritage advertisement placed in the Indigenous Times (online only) and the Koori Mail 16 July 2025 inviting Aboriginal people and Aboriginal groups who hold cultural knowledge relevant to determining the significance of Aboriginal objects and places for Avoca Drive upgrade to register to be consulted. Preferred Option (priority first stage) announcement and community update was published 10 November 2025.			
Media issues and community concerns		Announcement by the Government that the project would commence construction in mid-2025 and be completed by 2028. Note that the DITRDCA website latest update indicates an expected start/finish of Mid 2027 and Late 2029			
Potential upcoming events					
7.Other					

Monthly Project Report
121012-22NSW-NP
Avoca Drive Upgrade – New South Wales – Carrak Road to Killuna Road

Update completed for December 2025

TELECONFERENCE DETAILS

Attendees:

Department of Infrastructure, Transport, Regional Development, Communications,
and the Arts

- s22(1)(a)(ii) (New contact for the project)

Contact details

s22(1)(a)(ii)

Transport for NSW
s47F

1.Current Status

Action Items / Outcomes of previous teleconference

Nil

Project Status

Scoping and Development Project Proposal Report (PPR) approved (March 2025)

Concept design and environmental assessment Request for Tender (RFT) released November 2024.

Concept & EA contract awarded to AECOM on 26 March 2025. Inception meeting held 1 April 2025.

Public announcement of the Preferred Option (Priority first stage) – 10 Nov 2025

Property acquisition process begun in November 2025 and opening letters sent to affected property owners in late November 2025

Completed activities (including date of completion)	Upcoming activities (including expected date of completion)
<ul style="list-style-type: none"> • Award of the PSC for concept design and environmental assessment (26 March 2025) • Release of the consultation report for public display (June 2025) • Stage 2 PACHCI site walkover completed September 2025 • Geotechnical investigation fieldwork commenced August 2025 and finished early September 2025. • Noise monitoring completed August 2025 • Risk / Constructability / HSiD Workshops • Socio-economic survey of local businesses plan for August 2025 • Confirmation of the priority first stage completed September 2025 • Public announcement of the Preferred Option (Priority first stage) – 10 Nov 2025 • Contamination fieldwork completed November 2025 • Walk on Country completed 1 December 2025 	<ul style="list-style-type: none"> • Noise and vibration assessment to begin in November • Risk/HSiD/Constructability workshops in December 2025 • 80% concept design submission late December 2025
Current sensitivities	<p>Announcement from the Australian Government and Prime Minister Albanese in June 2024 that the project is due to commence construction in mid-2025 and be completed by late 2028. Note that the DITRDCSA website latest update indicates an expected start/finish of Mid 2027 and Late 2029. Community concerns over the design's effect on traffic and potential property acquisition. Mitigation: Transport begun the process of property acquisition and will be beginning detailed design in Q1 2026.</p>
Current Risks	<p>Risk:</p> <ul style="list-style-type: none"> • An Aboriginal Land Claim has recently been lodged (July 2025) for Lot 1000 (known as Kincumber Reserve) <p>Mitigation:</p> <ul style="list-style-type: none"> • Transport is assessing options including commencing negotiations with the land council to remove the claim.

2.PROJECT ADMINISTRATION		
Project Cost	Total Estimated Cost	\$130M announced
	Funding committed by Aust. Govt.	\$100M announced \$7.2M Released (Scoping and Development PPR)
	Funding committed by State Govt	\$30M announced
	Funding committed by other (please specify)	NA
	Payments to Date	\$2M
	Payments in 25/26	\$0
Community Consultation	Update and planned activities	<ul style="list-style-type: none"> Community Consultation Report and associated collateral released June 2025 Aboriginal Heritage advertisement placed in the Indigenous Times (online only) and the Koori Mail 16 July 2025 Socio-economic survey for local businesses completed late August 2025 Preferred Option (priority first stage) announced 10 November 2025. Aboriginal Heritage advertisement for local knowledge holders placed in the Koori Mail and local newspaper 17 November 2025 and closed 3 December 2025.
PPR's	Update and upcoming submissions	Delivery PPR (construction) to be prepared / submitted following completion of 80% concept design. Target date Q2 2026
Property Acquisition	Update and issues	The property acquisition process has begun in early November 2025. Initial meetings with impacted non-government property owners occurred in the week beginning 17 November 2025. Opening Letters have been sent to all affected property owners in late November 2025.

		Road boundary changes have been approved for eight properties, two of which are Central Coast Council property, one is Department of Education property and one is Crown Land.				
Design	Update and issues	20% concept design submission received and has been reviewed. 80% concept design submission is scheduled for mid December 2025.				
3.CONSTRUCTION						
Commencement of Construction (actual or expected)	To be confirmed with submission of Delivery PPR Project acceleration currently being resolved likely submission of delivery PPR in first half 2026.					
Completion Open to traffic (actual or expected)	To be confirmed with submission of Delivery PPR					
Delays/variations to date	Nil					
Building Code Checklist	Nil					
4.INDIGENOUS PARTICIPATION PLAN – ** only Applicable to projects in Delivery Phase with federal contribution above \$7.5m**						
NA						
5.MILESTONES						
Is the project on schedule to meet its next federal milestone?						Yes
Key Agreed Milestones – Payment Claims						
No	Milestone Description	Agreed Month /Year	Revised Month Year	Status Complete= C In Progress =I	Payment Amount \$	Comment (used to explain variations)

1	Professional services contract awarded for concept development - Letter of award	April 2025	April 2025	C	\$2,000,000	Achieved and uploaded
2	REF on Display - Final REF and upload to public website	April/May 2026	April - May 2026	I	\$2,600,000	
3	REF Determined (Project approval)	July/Aug 2026	July 2026	I	\$2,400,000	Only \$2.4M allocated within 26/27FY, opportunity to bring forward \$200K from 27/28FY within 26/27FY cashflow

Other Key Milestones – Not linked to Payment Claims

No	Milestone Description	Agreed Month /Year	Revised Month Year	Status Complete= C In Progress =I	Comment (used to explain variations)
1	Community Consultation Report Published	Q2 2025	June 2025	C	Published
2	Confirmation of the Preferred Option (priority first stage)	Q3 2025	November 2025	C	To allow for media opportunity
3	REF Determination	Q3 2026		I	

6.MEDIA

Previous events held	Have your say on strategic design options - Community update and drop-in sessions x2 (6 August 2024) Community Consultation Report Published June 2025
----------------------	---

	Aboriginal Heritage advertisement placed in the Indigenous Times (online only) and the Koori Mail 16 July 2025 inviting Aboriginal people and Aboriginal groups who hold cultural knowledge relevant to determining the significance of Aboriginal objects and places for Avoca Drive upgrade to register to be consulted. Preferred Option (priority first stage) announcement and community update was published 10 November 2025.
Media issues and community concerns	Announcement by the Government that the project would commence construction in mid-2025 and be completed by 2028. Note that the DITRDCA website latest update indicates an expected start/finish of Mid 2027 and Late 2029
Potential upcoming events	
7.Other	

From: s47F [redacted]@transport.nsw.gov.au>
Sent: Tuesday, 3 February 2026 11:44 AM
To: s22(1)(a)(ii) [redacted]; POTTICARY, Lok; s22(1)(a)(ii) [redacted]
Cc: s47F [redacted]
Subject: Avoca Drive Upgrade s22(1)(a)(ii) [redacted], Status Update

Hi Lok, s22(1)(a)(ii) [redacted],

Refer below updates to the Avoca Drive Upgrade s22(1)(a)(ii) [redacted], noting these were flagged at the Deputy Secretaries quarterly meeting last Friday as projects likely to generate interest at the Senates Estimates hearing in February. Note the approx. dates highlighted in yellow have not been published.

Thanks,
s47F [redacted]

Avoca Drive Upgrade

- \$130 million has been committed to upgrade Avoca Drive, funding is \$100m from the Australian Government and \$30m from the NSW State Government.
- The project will be completed in Stages, with the first priority stage announced in November 2025. [Link to release.](#)
- The first stage will deliver an upgrade of Avoca Drive between the Bungoona Road / Carrak Road and Joalah Road / Killuna Road intersections.
- Benefits of the project include improve current and future traffic flow and network reliability, improved safety for all road users, providing safe access to adjacent properties and local roads and improve activity transport and multimodal connectivity.
- Transport for NSW is fast tracking the project. Early works opportunities have been identified and construction of the Kincumber Street Roundabout is expected to commence in late 2026 as part of an early works package.
- Main works are expected to commence in 2027 with construction completion in late 2029.

s22(1)(a)(ii) [redacted]

Released under the FOI Act 1982 by the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts

s22(1)(a)(ii)

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Transport, Regional Development, Communications, Sport and the Arts

From: s47F [redacted]@transport.nsw.gov.au>
Sent: Thursday, 7 May 2026 9:00 AM
To: s22(1)(a)(ii) [redacted]
Cc: s22(1)(a)(ii) [redacted]
Subject: RE: Avoca Drive May Milestone Claim [SEC=OFFICIAL]
Attachments: Preview_Avoca Drive Upgrade – Detailed Design _ buy.pdf

OFFICIAL

Hi s22(1)(a)(ii) [redacted]

Please find attached additional RFT documentation.
 Closing date is 12/05/26.

Regards
 s47F [redacted]

OFFICIAL

OFFICIAL

From: s22(1)(a)(ii) [redacted]@infrastructure.gov.au>
Sent: Wednesday, 6 May 2026 8:45 PM
To: s47F [redacted]@transport.nsw.gov.au>
Cc: s22(1)(a)(ii) [redacted]@infrastructure.gov.au>; s22(1)(a)(ii) [redacted]@infrastructure.gov.au>
Subject: Fw: Avoca Drive May Milestone Claim [SEC=OFFICIAL]

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OFFICIAL

Hi there s47F [redacted]

I have cc'ed the team so they can review and forward feedback.
 Are we confident this will meet the timeframes for a May milestone?

Kind regards,

s22(1)(a)(ii) [redacted]

Assistant Director • Regional NSW & ACT • Land Transport & Infrastructure Division

s22(1)(a)(ii) [redacted]@infrastructure.gov.au

p s22(1)(a)(ii) [redacted]

GPO Box 594 Canberra, ACT 2601

infrastructure.gov.au



*I acknowledge the traditional custodians of this land on which we meet, work and live.
 I recognise and respect their continuing connection to the land, waters and communities.
 I pay my respects to Elders past and present and to all Aboriginal and Torres Strait Islander people.*

OFFICIAL

From: s47F <[redacted]@transport.nsw.gov.au>
 Sent: Wednesday, 6 May 2026 12:34 PM
 To: s22(1)(a)(ii) <[redacted]@infrastructure.gov.au>
 Subject: RE: Avoca Drive May Milestone Claim

Further supporting evidence.

Regards
 s47F

OFFICIAL

From: s47F <[redacted]>
 Sent: Wednesday, 6 May 2026 12:20 PM
 To: s22(1)(a)(ii) <[redacted]@infrastructure.gov.au>
 Subject: FW: Avoca Drive May Milestone Claim

Hi s22(1)(a)(ii) <[redacted]>

Can we please alter Avoca May description to RFT Detailed Design. Attached is supporting evidence.

The REF and associated display collateral is still being finalised and will need internal approvals, etc target is looking like end of May.

Please let me know if you have any questions.

Regards
 s47F

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Preview: Avoca Drive Upgrade – Detailed Design

Description

Tenders are invited from suitably qualified contractors to undertake Detailed Design services.

Overview

Agency:

Transport Infrastructure Projects

Primary contact:

s47F

regionalprocurement@transport.nsw.gov.au

Type:

RFT (Selective)

Category(s):

Consultancies - Construction consultants

Opportunity ID:

26.0000139264.0062

Locations:

Hunter

Visibility (who can see it):

Restricted (only visible to invited Suppliers)

Covered procurement:

No

Multi agency use:

No

Related opportunities:

None

Estimated timeframe for delivery:

Any Price and Non price percentage published under Evaluation/Weighting as part of this Opportunity advertisement is the default setting of a mandatory field, and does not apply to this Opportunity.

Publish date:

13-Apr-2026

Close date:

12-May-2026 3:00 PM

Estimated decision date:

03-Jun-2026

Project goals

As outlined in the RFT suite of documentation

Scope

As outlined in the RFT suite of documentation

Related files

No files attached

Requirements

Mandatory requirements

There are no mandatory requirements for this opportunity. This section will not be visible to the supplier.

Opportunity requirements

1. Refer to attached RFT document suite

Tenders are invited from suitably qualified contractors who are members of the Transport for NSW (TfNSW) Technical Services Registration Scheme (SCM8661) under service type Complex Road (A03) and Estimating Services (E01) to undertake Detailed Design services for the Avoca Drive Upgrade project between Willesee Crescent and Joalah Rd at Kincumber. This service consists of development of the detailed design, site investigations, development of tender documentation and collaboration through early contractor involvement. Additional information on the Project is available on the TfNSW website: [Avoca Drive upgrade at Kincumber | Transport for NSW](#)

This is not an open tender. Participation in the tender process is limited to invited tenderers only.

A pre-tender meeting will be held, refer to RFT documents for further details. Attendance is mandatory to submit a conforming Application.

A completed and signed Confidentiality Deed Poll (CDP) is required to be emailed to regionalprocurement@transport.nsw.gov.au (Attention: Tinny Wong Thiptharadon). A returned CDP does not act as a form of Pre-Tender briefing registration. Supplier must email the contact officer with name and email for each representative to register attendance for Pre-Tender briefing. Registration for Pre-Tender briefing will close 1 business day prior to briefing commence.

All tenderers must comply with the [Transport Statement of Business Ethics](#) through the procurement process and any subsequent contract period.

All tenderers must comply with the NSW Government [Procurement Policy Framework](#), NSW Government [Supplier Code of Conduct](#) and [New South Wales Industrial Relations Guidelines: Building and Construction Procurement](#).

Response type

File upload (Multiple)

Related documents

[26.0000139264.0062 – Avoca Drive Upgrade Detailed Design PS300 Schedule B4 -pricing.xls.xlsx \(113 KB\)](#)

[26.0000139264.0062 – Avoca Drive Upgrade Detailed Design Assumptions and Ex clusions Register.xlsx \(30 KB\)](#)

[26.0000139264.0062 - Avoca Drive Upgrade – Detailed Design - Tender Schedule.docx \(293 KB\)](#)

[PS300 Specification Documents.zip \(10281 KB\)](#)

[26.0000139264.0062 - Avoca Drive Upgrade – Detailed Design - RFT.pdf \(5018 KB\)](#)

Evaluation

Assessment Criteria

General assessment criteria that was used to evaluate this opportunity

- Capability
- Organisational capacity
- Price
- Experience
- Methodology

Terms and conditions

Global terms and conditions

[buy NSW Tenders Terms and Conditions \(210 KB\)](#)

Notices

No notices have been posted for this opportunity.

Amendments

No amendments have been made to this opportunity

From: s47F @transport.nsw.gov.au>
Sent: Wednesday, 27 May 2026 10:12 AM
To: s22(1)(a)(ii), s22(1)(a)(ii)
Cc: s47F, s22(1)(a)(ii)
Subject: RE: May milestone evidence for the NNSW projects [SEC=OFFICIAL]
Attachments: 121012-22NSW-NP - Avoca Drive Upgrade - May 2026 Milestone Claim-combined copy.pdf

OFFICIAL

Hi s22(1)(a)(ii) and s22(1)(a)(ii)

Please find attached signed claim for Avoca.

Regards
s47F

OFFICIAL

OFFICIAL

From: s47F
Sent: Wednesday, 20 May 2026 2:00 PM
To: s22(1)(a)(ii) @infrastructure.gov.au; s22(1)(a)(ii) @infrastructure.gov.au
Cc: s47F @transport.nsw.gov.au; s47F @transport.nsw.gov.au; s22(1)(a)(ii) @infrastructure.gov.au
Subject: RE: May milestone evidence for the NNSW projects [SEC=OFFICIAL]

Hi s22(1)(a)(ii)

I will leave the May claim as is and arrange for signing.

At this stage, the July 26 milestone will remain.

Thanks all

s47F

From: s22(1)(a)(ii) @infrastructure.gov.au>
Sent: Wednesday, 20 May 2026 10:21 AM
To: s47F @transport.nsw.gov.au>
Cc: s47F @transport.nsw.gov.au; s47F @transport.nsw.gov.au; s22(1)(a)(ii) @infrastructure.gov.au; s22(1)(a)(ii) @infrastructure.gov.au
Subject: RE: May milestone evidence for the NNSW projects [SEC=OFFICIAL]

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OFFICIAL

Hi s47F

Please see the below milestone scheduled for Avoca Drive – Can you please provide the finalised claim pack for this milestone

MST-004442

29/05/2026

121012-22NSW-NP

Avoca

Thank you and kind regards

s22(1)(a)(ii)

Project Officer • NSW and ACT Infrastructure Investment • **Land Transport Infrastructure**

s22(1)(a)(ii) [@infrastructure.gov.au](mailto:s22(1)(a)(ii)@infrastructure.gov.au)

p s22(1)(a)(ii)

GPO Box 594 Canberra, ACT 2601

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 I recognise and respect their continuing connection to the land, waters and communities.
 I pay my respects to Elders past and present and to all Aboriginal and Torres Strait Islander people.*

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From: s47F [@transport.nsw.gov.au](mailto:s47F@transport.nsw.gov.au)

Sent: 12 May 2026 10:03

To: s22(1)(a)(ii) [@infrastructure.gov.au](mailto:s22(1)(a)(ii)@infrastructure.gov.au)

Cc: s47F [@transport.nsw.gov.au](mailto:s47F@transport.nsw.gov.au); s47F [@transport.nsw.gov.au](mailto:s47F@transport.nsw.gov.au);

s22(1)(a)(ii) [@infrastructure.gov.au](mailto:s22(1)(a)(ii)@infrastructure.gov.au); s47F [@infrastructure.gov.au](mailto:s47F@infrastructure.gov.au)

Subject: RE: May milestone evidence for the NNSW projects [SEC=OFFICIAL]

OFFICIAL

Good Morning s22(1)(a)(ii)

Please find attached the **Avoca Drive** email confirmation.

With respect to the request for further information for project scope and project goals **Avoca** s22(1)(a)(ii)

As Avoca is a live tender process closing at 3:00pm on 12 May 2026, we are not able to provide the RFT documents, as this is an active tender we must ensure the integrity of the process is maintained.

s22(1)(a)(ii)

Many thanks

s47F

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From: s22(1)(a)(ii) <[REDACTED]@infrastructure.gov.au>
 Sent: Monday, 11 May 2026 3:49 PM
 To: s47F <[REDACTED]@transport.nsw.gov.au>
 Cc: s47F <[REDACTED]@transport.nsw.gov.au>; s47F <[REDACTED]@transport.nsw.gov.au>;
 s22(1)(a)(ii) <[REDACTED]@infrastructure.gov.au>; s22(1)(a)(ii) <[REDACTED]@infrastructure.gov.au>
 Subject: FW: May milestone evidence for the NNSW projects [SEC=OFFICIAL]

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Hi s47F

Thank you for sending through the May milestone evidence for the Northern NSW projects. We have reviewed the evidence, and our suggestions and comments are as follows:

Project Name	Milestone Description	Amount (Dept)	Comments	Comment (TfNSW)
[REDACTED]				

s22(1)(a)(ii)

Avoca Drive Upgrade	RFT detailed design	\$2,600,000	<ul style="list-style-type: none"> • Please provide a copy of RFT suite of documentation referenced under project goals and scope in the attached. • Is there also additional supporting documentation/ email that you can provide confirming that the RFT has been published and confirm the closing date 	
----------------------------	---------------------	-------------	--	--

Thank you and kind regards,

s22(1)(a)(ii)

Project Officer • NSW and ACT Infrastructure Investment • **Land Transport Infrastructure**

s22(1)(a)(ii) @infrastructure.gov.au

ps22(1)(a)(ii)

GPO Box 594 Canberra, ACT 2601

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Transport for NSW

Mr Lok Potticary
Assistant Secretary
NSW & ACT Infrastructure Investment
Land Transport Infrastructure Division
Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts

Request for Milestone Payment

27 May 2026

Project Number: 121012-22NSW-NP

Project Name: Avoca Drive Upgrade

Dear Mr Potticary,

In accordance with the agreed Project Milestone Schedule, I certify that the following payment milestone has been achieved:

- Milestone **MST-004442** titled as **RFT detailed design** with a due date of **29/05/2026**.

Please find attached evidence of achievement of this milestone, including:

- RFT Detail Design – TfNSW Buy Ad
- Email Confirmation – RFT published

I request payment of \$2,600,000 as per the agreed and approved project milestone schedule.

Sincerely,

s47F



Director Network Solutions North

Regional Integration | Planning, Integration and Passenger

***Pages 284 to 287 duplicate of Document 18 Attachment A, removed under section 22(1)(a)(ii) of the FOI Act.

s47F

From: s47F
Sent: Tuesday, 12 May 2026 9:15 AM
To: s47F
Cc: s47F
Subject: FW: buy NSW - Avoca Drive Upgrade – Detailed Design has been published

Hi s47F

Notification email below

Regards

s47F

Infrastructure Sourcing Manager – Regional RAP
Commercial Performance and Optimisation
Infrastructure Projects and Engineering
Transport for NSW

M s47F E s47F @transport.nsw.gov.au
A 76 Victoria Street Grafton, NSW, 2460

transport.nsw.gov.au



Transport
for NSW



I acknowledge the Aboriginal people of the country on which I work, their traditions, culture and a shared history and identity. I also pay my respects to Elders past and present and recognise the continued connection to country.

Please consider the environment before printing this email

OFFICIAL

From: buy.nsw <buy.nsw@customerservice.nsw.gov.au>
Sent: Monday, 13 April 2026 5:19 PM
To: s47F @transport.nsw.gov.au>
Subject: buy NSW - Avoca Drive Upgrade – Detailed Design has been published

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buy.nsw

Avoca Drive Upgrade – Detailed Design 26.0000139264.0062 has been published.

Open opportunities have been matched to supplier dashboards, published to the buy NSW Opportunities Hub and will be distributed in the nightly opportunities email.

Selective opportunities have been published to invited supplier dashboards. Invited supplier contacts will also receive an email and dashboard notification.

Need help?

You can view our user guides and videos on our Help centre at <https://buy.nsw.gov.au/help>. If you have specific questions or need further help you can also contact the buy NSW team at buy.nsw@customerservice.nsw.gov.au or by calling 1800 679 289.

From: s22(1)(a)(ii) @infrastructure.gov.au>
Sent: Wednesday, 22 July 2026 11:16 AM
To: s22(1)(a)(ii)
Subject: Fw: Avoca Drive July Milestone [SEC=OFFICIAL]

OFFICIAL

FYI

OFFICIAL

From: s22(1)(a)(ii) @infrastructure.gov.au>
Sent: Tuesday, 30 June 2026 7:48 AM
To: s47F @transport.nsw.gov.au>
Cc: s47F @transport.nsw.gov.au>; s22(1)(a)(ii) @infrastructure.gov.au>;
 s22(1)(a)(ii) @infrastructure.gov.au>
Subject: Re: Avoca Drive July Milestone [SEC=OFFICIAL]

OFFICIAL

Thank you for seeking the update, s47F

Kind regards,

s22(1)(a)(ii)

Assistant Director • Regional NSW & ACT • Land Transport & Infrastructure Division

s22(1)(a)(ii) @infrastructure.gov.au

p s22(1)(a)(ii)

GPO Box 594 Canberra, ACT 2601

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From: s47F @transport.nsw.gov.au>
Sent: Monday, 29 June 2026 1:47 PM
To: s22(1)(a)(ii) @infrastructure.gov.au>; s22(1)(a)(ii) @infrastructure.gov.au>
Cc: s47F @transport.nsw.gov.au>; s22(1)(a)(ii) @infrastructure.gov.au>
Subject: RE: Avoca Drive July Milestone [SEC=OFFICIAL]

OFFICIAL

Hi s22(1)(a)(ii)

The Project team has provided the following update in response to your query.

The REF display period closed for public feedback on June 12th with a two-week extension for Central Coast Council to provide their formal feedback submission to Transport.

Transport is currently reviewing all submissions and will prepare a REF Determination Report which responds to all feedback received. The target date for finalising and obtaining internal delegate approval of the REF Determination Report remains late July. However, the formal public release of the approved REF Determination Report on Transport's project webpages is not expected until early August and hence the deferral of the July payment milestone to August.

Regards

s47F

OFFICIAL

OFFICIAL

From: s22(1)(a)(ii) @infrastructure.gov.au>
 Sent: Friday, 26 June 2026 2:22 PM
 To: s47F @transport.nsw.gov.au>; s22(1)(a)(ii) @infrastructure.gov.au>
 Cc: s47F @transport.nsw.gov.au>; s22(1)(a)(ii) @infrastructure.gov.au>
 Subject: Re: Avoca Drive July Milestone [SEC=OFFICIAL]

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Hi s47F

We can defer the July milestone to August.

Does deferring the milestone have any impact on the following statement:

- Concept Design and Review of Environmental Factors (REF) underway. The REF for the priority first stage is expected to be displayed for community feedback mid-2026.

The confirmed schedule would be great.

Many thanks

s22(1)(a)(ii)

Assistant Director • Regional NSW & ACT • Land Transport & Infrastructure Division

s22(1)(a)(ii) @infrastructure.gov.au

P s22(1)(a)(ii)

GPO Box 594 Canberra, ACT 2601

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 I pay my respects to Elders past and present and to all Aboriginal and Torres Strait Islander people.*

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From: s47F <[redacted]@transport.nsw.gov.au>
 Sent: Thursday, 25 June 2026 2:26 PM
 To: s22(1)(a)(ii) <[redacted]@infrastructure.gov.au>, s22(1)(a)(ii) <[redacted]@infrastructure.gov.au>
 Cc: s47F <[redacted]@transport.nsw.gov.au>
 Subject: Avoca Drive July Milestone

Good Afternoon

Can you please defer the July Ref Determination milestone to August. I have asked the team to provide the Fy26/27 milestone schedule which will feed into the consolidated report.

Regards
 s47F

s47F
 Federal Relations
 Finance, Technology & Commercial
 Transport for NSW

E s47F <[redacted]@transport.nsw.gov.au>
transport.nsw.gov.au



I acknowledge the Aboriginal people of the country on which I work, their traditions, culture and a shared history and identity. I also pay my respects to Elders past and present and recognise the continued connection to country.

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Transport, Regional Development, Communications, Sport and the Arts

Transport for NSW

Federal IIP Executive Steering Committee

2 July 2026

Transport and
Infrastructure

Federal Program
Management, Finance
Technology and Commercial



Agenda

1.

s22(1)(a)(ii)

2.

3.

4.

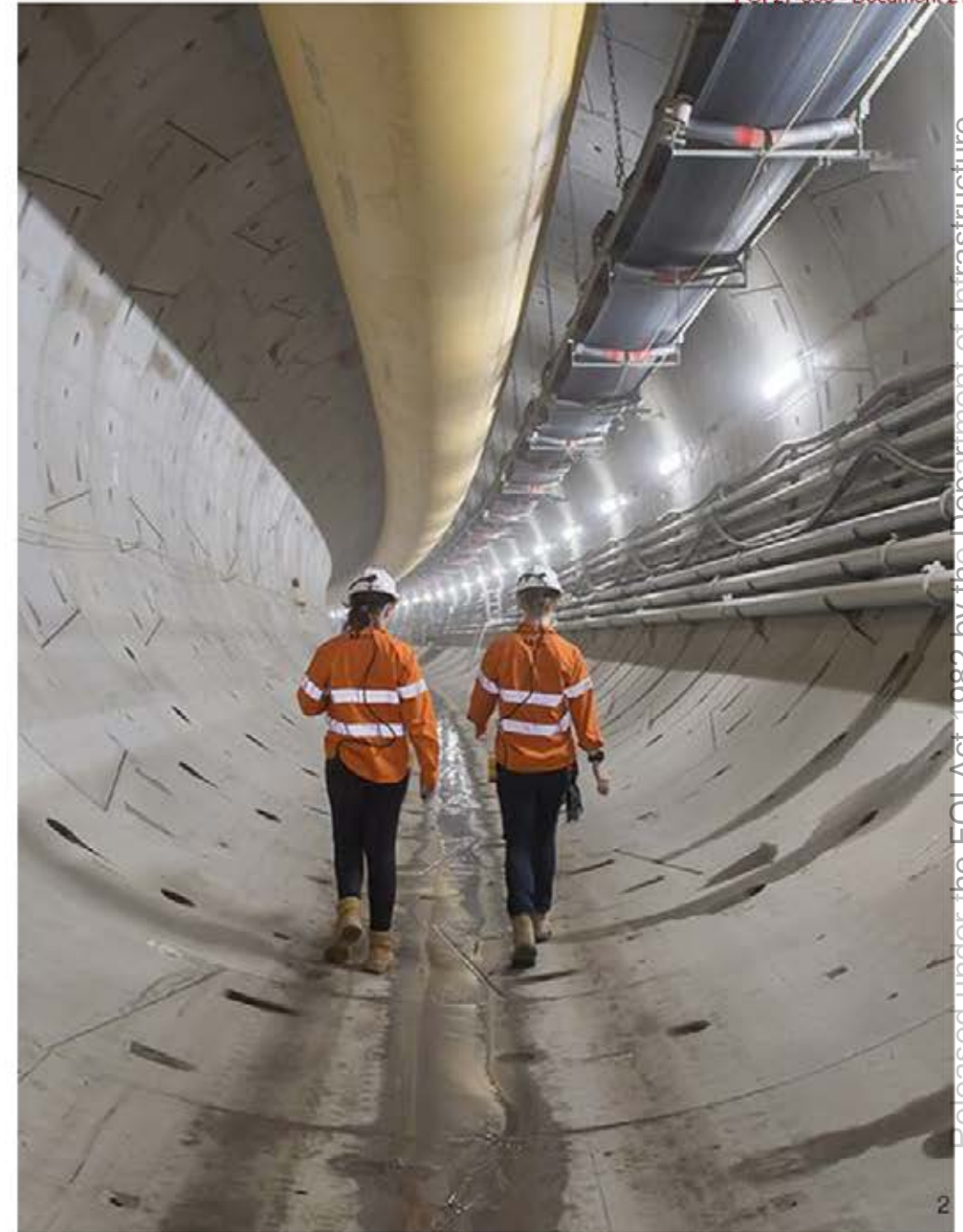
Items for Noting

4.1) Media / Community Events update

4.2) Priority Projects and Election Commitments Updates

s22(1)(a)(ii)

5.



Media / Community Events Update

Project Name	Description	Timing
s22(1)(a)(ii)		
Avoca Drive Upgrade s22(1)(a)(ii)	Potential social media content via Electorate Office to announce detailed design award.	July

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TRANSPORT

Item 4.2

Priority Projects and Election Commitments

Federal IIP Executive Steering
Committee

Transport for NSW

July 2026

Priority Projects and Election Commitments

	Project Name	Regional (RI) Sydney (SI)	State Priority	State Election Commitment ID	Federal Election Commitment Year	Funding Split (AG:NSW)	Federal Funding Approval	Progress Status	PPR Status
1 s22(1)(a)(ii)	Avoca Drive Upgrade	RI	✓		2022	77:23	Approved	In Planning	Delivery PPR target Q4



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State Priority Projects Construction Timeline



Early works



Staged main works /
start of main works



Open to traffic /
construction end

We are here

Project	Q4 2025	Q1 2026	Q2 2026	Q3 2026	Q4 2026	Q1 2027	Q2 2027	Q3 2027	Additional commentary
Avoca Drive Upgrade at Kincumber					 Construction starts (early works)		 Construction starts (main works)		<ul style="list-style-type: none"> • Signage installed Nov 2025 • Main works contract awarded and construction start Q2 2027 from Q4 2027 • Main works construction complete early 2030

s22(1)(a)(ii)

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Regional Project Status Updates

Project Name	June 2026 Status Update
Avoca Drive Upgrade	<p>Completed:</p> <ul style="list-style-type: none"> • Early Works (utilities) tender closed, finalised and approved in February 2026. • 80% Concept design received, and Transport has finalised review of design plans in February 2026, ahead of schedule. • REF noise assessment finalised in March 2026. • Identification of Early Works Scope and timing in April 2026. • Start REF display and consultation with community and stakeholders in May 2026. • Detailed design (main works) procurement contract underway in April 2026. Tenders closed and under assessment. <p>Next Steps:</p> <ul style="list-style-type: none"> • Award contract for detailed design. • REF determination approval targeted for July 2026. • Early works procurement to start in August 2026 • Full business case approved - Gate 2 Assurance review in September 2026. • Delivery PPR submission TBC Q3
s22(1)(a)(ii)	

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***Pages 296-362, 364-367, 371-375 and 377-385 have been removed from Document 21 under section 22(1)(a)(ii) of the FOI Act as being irrelevant to the scope of this request.