

2026 - 2027 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Susan Charles / Kylie Donovan

SB26-000001

SUBJECT: Regional Based Staff**Talking Points**

- 565 (24.5%) staff are located outside of Canberra in capital cities, regional towns or cities or overseas posts.
- Of those staff located in Australia, 558 (24.1%) are in locations outside of Canberra.
- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts operates in 20 regional locations (+8 from June 2021).

Key Issues

- Most employees are located in Canberra (75.5% or 1,747 employees).
- 565 employees (excluding Indian Ocean Territories Administration) are located outside of Canberra (24.5%):
 - o 427 employees are based in other capital cities;
 - o 131 employees are based in 20 different regional locations;
 - o 4 employees are located overseas; and
 - o 3 employees are located overseas on Remote Working Arrangements – Accompanying spouse arrangements.
- There are 23 staff working 100% from home in regional areas with no office location nearby. They are recorded as working in the location of their home.
- As at 31 March 2026, staff locations include all 8 capital cities, 20 regional locations, and 6 overseas locations.
 - o growth can be seen in almost all capital cities since June 2023.
 - o growth in regional areas since June 2023 is greatest in:
 - Gold Coast (now 5 staff, from 0);
 - Townsville (now 13 staff, from 5 staff); and
 - Newcastle (now 13 staff, from 4 staff).
 - o overseas postings are up slightly since June 2023 with an increase to 4 staff. There are 3 staff working remotely overseas for personal reasons (e.g. accompanying a spouse posted by another government entity).

Background

- Headcount figures include ongoing and non-ongoing employees and excludes inoperative staff and casual employees.
- Due to the ability for HR data to be backdated to align with obligations such as taxation and payroll, all data reflects point in time as at dates specified.

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Region	Location	Feb 2020 (MoG)	30 Jun 2021	30 Jun 2022	30 Jun 2023	30 Jun 2024	30 Jun 2025	31 Mar 2026	Trend*	Work points	Desk Share
Capital Cities											
	Adelaide	3	3	5	9	13	23	22	Up	10	Yes
	Brisbane	5	2	27	57	106	152	160	Up	101	Yes
	Canberra	1375	1573	1753	1800	1850	1821	1747	Down	2416	Yes
	Darwin	4	5	9	11	8	9	11	Stable	9	Yes
	Hobart	2	2	3	7	13	17	19	Up	16	Yes
	Melbourne	28	29	31	33	84	110	123	Up	63	Yes
	Perth	12	12	18	19	24	26	32	Up	46	Yes
	Sydney	39	37	41	49	64	66	60	Up	86	Yes
	Total Capital Cities	1468	1663	1887	1985	2162	2224	2174			
Regional Area											
	Alice Springs	1	1	1	1	2	2	3	Up	No Site	No Site
	Bendigo	1	1	0	0	1	1	2	Up	No Site	No Site
	Broome	1	1	0	0	0	0	0	Stable	No Site	No Site
	Cairns	0	0	4	12	21	20	13	Up	18	No
	Christmas Island	1	0	0	0	1	2	1	Stable	2	No
	Coffs Harbour	0	0	0	0	1	2	1	Stable	1	No
	Dubbo	1	1	1	1	1	2	1	Stable	2	No
	Gold Coast	0	0	0	0	2	6	5	Up	No Site	No Site
	Jervis Bay	4	4	5	4	2	5	6	Up	6	Yes
	Moree	1	0	1	2	1	1	1	Stable	4	No
	Newcastle	4	4	4	4	11	11	13	Up	10	Yes
	Norfolk Island	7	10	9	9	11	15	12	Up	17	No
	Orange	7	26	31	43	44	35	36	Down	53	No
	Port Augusta	0	0	1	1	1	1	1	Stable	1	No
	Port Macquarie	0	0	0	0	0	0	1	Up	No Site	No Site
	Sunshine Coast	0	0	0	0	0	5	6	Up	No Site	No Site
	Toowoomba	2	2	2	2	1	4	3	Up	5	No
	Townsville	1	1	3	5	9	11	13	Up	16	No
	Tweed Heads	0	1	1	2	2	2	3	Up	2	Yes
	Wodonga	0	0	2	1	3	4	4	Up	8	No
	Wollongong	2	1	1	4	6	5	6	Up	No Site	No Site
	Total Regional Area	33	53	66	91	120	134	131			
Overseas Posting											
	Jakarta, INDONESIA	1	1	1	1	1	1	1	Stable		
	Montreal, CANADA	2	2	2	2	2	2	2	Stable		
	Port Moresby, PAPUA NEW GUINEA	NA	NA	NA	NA	NA	1	1	Up		
	Total Overseas Posting	3	3	3	3	3	4	4			
Overseas Remote Working Arrangements											
	Jakarta, INDONESIA	NA	NA	NA	1	1	NA	NA	Down		
	Vienna, AUSTRIA	NA	NA	NA	1	NA	NA	NA	Down		
	Pretoria, SOUTH AFRICA	NA	NA	NA	1	1	1	1	Stable		
	Manila, PHILIPPINES	NA	NA	NA	1	1	1	0	Down		

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Region	Location	Feb 2020 (MoG)	30 Jun 2021	30 Jun 2022	30 Jun 2023	30 Jun 2024	30 Jun 2025	31 Mar 2026	Trend*	Work points	Desk Share
	Port Moresby, PAPUA NEW GUINEA	NA	NA	NA	NA	1	NA	NA	Down		
	Paris, FRANCE	NA	NA	NA	1	1	1	1	Stable		
	Cheltenham, ENGLAND	NA	NA	NA	NA	NA	1	1	Up		
	Total Overseas Remote	-	-	-	5	5	4	3			
Total Headcount		1504	1719	1956	2084	2290	2366	2312			

*Trend based generally from 30 June 2023.

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Lead/Support contact: Susan Charles / Sonia Bradley

SB26-000002

SUBJECT: Future Workplaces**Talking Points**

- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts is consolidating its 4 Canberra offices into 2, creating a precinct model, in advance of various major lease expirations in 2026 and 2027.
- Stage 1 of staff relocation is from March - June 2026 - out of 3 existing buildings, 111 Alinga Street, 62 Northbourne Avenue and Narellan Street, into the Nishi building and 7 London Circuit.
- The relocation schedule aligns to the 30 June 2026 lease end dates for these 3 buildings.
- The 7 London Circuit lease commences on 1 July 2026 for a 15-year term. The lease cost for this period is \$124,999,397.00 (incl GST).
- The tenancy at 7 London Circuit was vacant at the time of the department approaching the market in 2024. The landlord had commenced upgrading the base building ready for market and therefore there was no fit-out. The tenancy was previously occupied by Department of Agriculture, Fisheries and Forestry for approximately 15 years before they moved in 2022.
- The second building of the precinct at Knowles Place is One City Hill. This lease will commence on 1 July 2027 for a 20-year term. The lease has been agreed and is in the final stages of execution, with costs commercial-in-confidence.
- The final phase of the relocations will be in mid-late 2027. The final moves will occur before the Nishi building's lease end date in December 2027.

Key Issues

- The department is committed to providing fit-for-purpose, safe and compliant accommodation that demonstrates value for money and enables staff to flexibly use office accommodation.
- The department undertook limited tender processes between September and December 2024 to seek suitable accommodation that met the reduced space requirements and enable the department to consolidate its footprint from 4 tenancies to 2. This was in accordance with Department of Finance's Property Framework Guidelines and the Commonwealth Procurement Rules.
- The department's Canberra property strategy is a precinct model, whereby 2 buildings are within close proximity of each other in Canberra's central business district.

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- As a result of the limited tenders:
 - o The department signed a lease for 7 London Circuit, Canberra City. This is the first building of the precinct model.
 - o The department has finalised the procurement and lease negotiations for the second building, One City Hill, Canberra City.

Total Canberra Based Staff (Headcount) as at 31 March 2026	1,867
7 London Circuit	
- Net Lettable Area (subject to final survey)	9,716sqm
- Total Work Points (offices, focus rooms and open plan work stations)	714
- Number of staff (headcount) that can be accommodated (1:1 for SES and supporting 7:10 for all other staff)	843
One City Hill	
- Net Lettable Area (subject to final survey)	13,818sqm
- Total Work Points (offices, focus rooms and open plan work stations)	TBC – pending final design
- Number of staff (headcount) to be accommodated. (Based on 2027 estimated staff number of 2,100)	1,257

Background

- The department is consolidating its Canberra offices in advance of various major lease expirations in 2026 and 2027.
- For the key timeline points refer to Attachment A.

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Financial Information - as at 31 March 2026*Future Workplace Canberra – Project Actuals (Property Operating Expenditure)*

Supplier	Description	FY21-22	FY22-23	FY23-24	FY24-25	YTD March 26	Total
Ventia	Tenant advisory services	20,000	88,925	224,859	-	-	333,784
Procurement Professionals	Procurement Advisory Services incl. contract staff	78,250	201,663	-	-	-	279,913
Probity	Probity	12,550	29,006	45,242	50,804	16,000	153,602
Legal		37,715	318,650	281,160	131,050	109,198	877,773
Dept of Employment	Financial Viability Assessment	-	2,400	-	-	-	2,400
TSA		-	793,176	1,423,323	1,518,356	1,251,642	4,986,497
Cox Architecture	Design Consultant	-	-	-	412,860	434,802	847,662
Agora Consulting	Project Assurance Services	-	-	44,240	72,750	-	116,990
Future Workplace Project Staff Expenses	Salaries and travel	32,908	384,823	921,805	731,452	986,074	3,057,062
Total		181,423	1,818,643	2,940,629	2,917,272	2,797,716	10,655,683

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Relevant Media Reporting

- “Just a quarter of this department’s staff are in the office each day”
 - By Lucinda Garbutt-Young via The Canberra Times website on 10 February 2026
 - [Infrastructure downsizes Canberra offices with new move | The Canberra Times | Canberra, ACT](#)
- “The public service departments moving offices in 2026 and beyond”
 - By Lucinda Garbutt-Young via The Canberra Times website on 14 January 2026
 - www.canberratimes.com.au/story/9141028/australian-public-service-office-relocations-planned-for-2026
- “Department finds new office in Civic, completing years-long search”
 - By Brittney Levinson via The Canberra Times website on 27 November 2025
 - www.canberratimes.com.au/story/9119222/deptarment-of-infrastructure-staff-to-move-offices-from-2027
- “Parliamentary Committee review proposed Infrastructure Department office fit-out”
 - Issued by the Department of the House of Representatives via the internet on 29 August 2025.
 - [www.aph.gov.au/About Parliament/House of Representatives/About the House News/Media Releases/Parliamentary Committee reviews proposed Infrastructure Department office fit-out](http://www.aph.gov.au/About%20Parliament/House%20of%20Representatives/About%20the%20House%20News/Media%20Releases/Parliamentary%20Committee%20reviews%20proposed%20Infrastructure%20Department%20office%20fit-out)
- “First fit-out in department’s new home to cost \$23.4 million”
 - By Ian Bushnell via the psnews.com.au on 22 August 2025.
 - <https://psnews.com.au/first-fit-out-in-departments-new-home-to-cost-23-4-million/165037/>
- “Seven desks for every 10 workers in department’s new office plan”
 - By Brittney Levinson via The Canberra Times website on 15 August 2025.
 - www.canberratimes.com.au/story/9035765/infrastructure-unveils-hot-desk-plan-for-7-london-circuit-office/?cspt=1756853040|5eb37d3267ab6fed3ae60c6422a795ae
- “7 desks for every 10 workers”
 - By Brittney Levinson via The Canberra Times newspaper on 13 August 2025.
 - https://readnow.isentia.com/Temp/198611-1227842886/1115559386_20260813.pdf
- “Department finally signs \$130m office lease”
 - By Brittney Levinson via The Canberra Times newspaper on 3 July 2025.
 - www.canberratimes.com.au/story/9006161/infrastructure-signs-lease-for-new-canberra-office-space/?cspt=1756853243|9c1e1af6007cab89c8e2fcb94489f54
- “Department finally signs \$130m office lease”
 - By Brittney Levinson via The Canberra Times website on 2 July 2025.
 - www.canberratimes.com.au/story/9006161/infrastructure-signs-lease-for-new-canberra-office-space/?cspt=1756853928|e2e0d4d0881e72457e7d5ed24994011e

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Attachment A

Key timeline points:

- July 2024 - a high-level review of the department's Canberra accommodation requirements was undertaken which determined that a further reduction in the Net Lettable Area could be achieved.
- September 2024 - the department made the decision to close the Request for Expression of Interest (REOI) for new premises and re-approach the market.
- October to December 2024 - the department approached a number of building owners and assessed the suitability of those buildings for a precinct solution for the department i.e. 2 buildings within close proximity to each other in Canberra's central business district.
- May 2025 – a lease was signed for the first building at 7 London Circuit, Canberra City.
- September 2025 – public submission was referred to Public Works Committee (PWC) for the capital fit-out expenditure for 7 London Circuit.
- September 2025 – the outcomes and recommendations in the Evaluation Report was agreed to and the legally non-binding Heads of Agreement was signed by the Delegate for the second building, Knowles Place, One City Hill, Canberra City, which is the final stage of the precinct solution.
- October 2025 – The Public Works Committee (PWC) recommended an expediency motion for the department to carry out the fit-out works at the first building, 7 London Circuit, which was passed through the Senate.
- October 2025 – the Minister for Finance endorsed the lease proposal for the department to enter into a lease with the landlord of One City Hill, Canberra City, the second building of the precinct model.
- December 2025 – A Head Contractor was appointed and commenced work on the fit-out for 7 London Circuit with a June 2026 project completion date to meet the lease commencement date of 1 July 2026.
- February 2026 – A public works hearing was held for the fit-out at One City Hill. This process is currently active.
- March 2026 – One City Hill lease negotiations were finalised and the Works Deed signed by both parties. The Lease will be signed following registration of the Crown Lease with the ACT Government by the landlord.
- 1 July 2027 - Lease commencement date for One City Hill.

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Lead/Support contact: Susan Charles / s22(1)(a)(ii)

SB26-000116

SUBJECT: National Fuel Security advertising campaign**Talking Points**

- The National Fuel Security campaign launched on 13 April 2026, with activity currently booked till 30 June.
- The campaign is targeting drivers in suburban and metropolitan areas (age 17+) and regional and remote drivers (age 17+).
- Secondary audiences include trusted organisations and third parties.
- The campaign aims to:
 - raise awareness of the Australian Government's plan to address fuel shortages through the National Fuel Security Plan
 - encourage people to adopt simple, practical actions that reduce individual and family fuel consumption
 - build a shared responsibility to fuel efficiency
 - direct audiences to fuelplan.gov.au for further information and fuel tips.
- Advertising creative is on based on the theme 'Every little bit helps'.
- \$20 million has been allocated for the campaign.

Key Issues

- The Department of the Prime Minister and Cabinet has carriage of the National Fuel Security Plan.
- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts worked closely with the Department of Prime Minister and Cabinet and the Department of Climate Change, Environment, Energy and Water to develop the campaign and fuel tip messaging.
- Market research conducted by the department indicated there was a clear need for a campaign, and research participants had a strong need to know what government was doing to address the fuel situation.
- Respondents expressed a preference for information from trusted, official sources, suggesting that government-led communications would be the most accepted approach.
- The campaign has been designed to be flexible, and to adjust in line with any changes in circumstances.
- As part of the campaign, paid media placement will be supported by community outreach and media engagement.

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Lead/Support contact: Susan Charles / s22(1)(a)(ii)

SB26-000116

- Campaign materials direct audiences to the fuelplan.gov.au website, which contains information about the plan and fuel saving tips.
 - o Fuel saving estimates used on the website are based on cited research.
 - o Real world results will vary based on a range of factors including driving style, weather and temperature conditions, and vehicle type and condition.

Campaign Funding

- \$20 million in administered funds has been allocated for the campaign.
 - o \$19.7 million is allocated to the department
 - o \$0.3 million has been allocated to the Department of the Prime Minister and Cabinet for website development.
- The department's funding is allocated over the following years:
 - o 2025-26 - \$15.8 million
 - o 2026-27 - \$3.9 million

Background

On 30 March 2026, the National Cabinet had agreed to the National Fuel Security Plan (the Plan) to coordinate a consistent response across the Commonwealth, States and Territories to the impact of the global energy shock.

Financial InformationFunding

Program/Project Start Date:	13 April 2026					
Program/Project End Date:	30 June 2026					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget				15.8	3.9	\$19.7
Less:						

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SB26-000116

Actual Expenditure YTD at 30 April 2026				0.97		0.97
Total Committed Funds at 30 April 2026				14.83	0.12	14.95
Total Uncommitted Funds (balance)					3.78	3.78

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient

Supporting Information

Relevant Media Reporting

See **Attachment A**

Attachments

- A: media coverage NFS campaign

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Attachment A - Media coverage of National Fuel Security Campaign

The below represents a sample of media coverage on the campaign

DATE & OUTLET	HEADLINE	SUMMARY
12 April The Sydney Morning Herald, The Age, WA Today	Fuel insecurity fears mount as campaign launches	The federal government has launched a \$20 million campaign urging Australians to save fuel but the opposition has slammed the taxpayer-funded ads as a costly distraction.
13 April news.com.au	‘Stupid ad’: Albo under fire for spending \$20 million on fuel campaign	Barnaby Joyce has poked fun at the Federal Government’s new advice to Australians to cut down on fuel costs, dismissing it as a “ridiculous” idea. Echoing the 1970s “Save Our Petrol” TV campaign, the new taxpayer-funded campaign will launch on April 13 with ads playing across television and news websites. The original campaign, which featured nude cartoon men climbing into cars and buses with a rollicking 1970s soundtrack, is not expected to be replicated this time around.
14 April Smartcompany.com.au	Fuel crisis backlash: Labor’s \$20m ad campaign labelled “farcical”	The federal government’s \$20 million fuel-saving ad campaign is facing backlash from across the aisle. Coalition MPs have labelled it a “costly joke” and questioned its real-world impact as the fuel crisis deepens. Shadow Minister for Infrastructure and Transport Bridget McKenzie and Shadow Minister for Energy Dan Tehan released a joint statement in response to comments from Energy Minister Chris Bowen during a press conference on Monday. During the conference, a journalist asked Minister Bowen whether the government modelled the impact of the ad campaign on the national fuel supply. “Obviously, we do know what sort of impact it has on individual use, so the sorts of things that are talked about. We haven’t counted on any particular meta-impact in terms of scenario planning,” Bowen said. But the Coalition argues the campaign falls short of what is needed.

		"No one is deliberately wasting fuel, no one is doing donuts or revving their engines for the sake of it, but now suddenly we are being lectured to pump up the tires and take the roof racks off to save every little bit of fuel," McKenzie said. "Australians are highly sensitive to sharply rising fuel prices and are responding accordingly." Tehan went so far as to say that "Chris Bowen has admitted that this national ad campaign will have no national impact," he said.
14 April news.com.au	Labor must get Treasury settings right amid fuel crisis – McKenzie	Bridget McKenzie has claimed the Albanese government is falling short of delivering a "raft of measures" to support Australians hit by fuel shortages.
14 April B&T media	Albo Defends Government's 'Ridiculous' Fuel Campaign - B&T	The \$20 million campaign received criticism over its cost, tone and overall effectiveness. Prime Minister Anthony Albanese defended the campaign which has faced immense backlash from the Liberal Party. Jane Hume, deputy leader of the Liberal Party said: "I don't think a \$20 million advertising campaign wagging its finger at people that have roof racks on their car or haven't pumped up their tyres in the last couple of months is the solution here. Twenty million is not a small amount to spend." In response Albanese said: "The feedback from people about lots of information so that they can save fuel is a sensible thing at a time where there is a global challenge. "In some countries, such as the Philippines and Sri Lanka, they have enforced public holidays now every week. That is what is happening. What we are doing is informing the public and that is a sensible thing to do" Albanese continued.

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Rural and Regional Affairs and Transport

Lead/Support contact: Cha Jordanoski/Mike Hogben

SB26-000009

SUBJECT: 2026-27 Budget Funding**Talking Points**

- For 2026-27, the Department of Infrastructure, Transport, Regional Development, Communications and the Arts will administer **\$12.8 billion** in agency resourcing (2026-27 PBS pages 26-27), comprising **\$760.4 million** in departmental resourcing and **\$12.1 billion** in administered resourcing. This excludes **\$3.4 billion** in payments to Portfolio bodies (2026-27 PBS page 28) and payments to States and Territories (refer below).
- This represents a decrease in agency resourcing (excluding payments to Portfolio bodies) of:
 - o **\$5.4 billion** from the estimated actual of \$18.3 billion in 2025-26 (2026-27 PBS page 27), and
 - o **\$2.4 billion** from the estimate of \$15.2 billion in 2025-26 at PAES (2025-26 PAES page 24).
- The decrease in agency resourcing, and the variance in estimated 2025-26 agency resourcing between the 2026-27 PBS and the 2025-26 PAES, is largely attributable to \$2.9 billion of expenses being brought forward from 2026-27 and paid in 2025-26 in relation to financial assistance grants to local governments under the *Local Government (Financial Assistance) Act 1995*.
- **Departmental appropriation funding** as part of the 2026-27 Budget is a total of **\$540.0 million** in 2026-27. This comprises **\$527.9 million** in departmental operating appropriation and **\$12.1 million** departmental capital budget (2026-27 PBS page 26).
 - o this is a net decrease of **\$29.2 million** from the 2025-26 total departmental funding of **\$569.2 million** comprising of **\$553.0 million** in departmental operating appropriation and **\$16.2 million** in departmental capital budget (2025-26 PAES page 24).
 - o The decrease of **\$29.2 million** comprises **\$25.1 million** in operating expenditure and **\$4.1 million** in capital.
- A further **\$13.5 billion in 2026-27** (**\$53.6 billion** across the 4 years from 2026-27) is provided to States and Territories through National Partnership Payments (see 2026-27 Budget Paper 3, pages 70-71). This compares to **\$15.1 billion in 2025-26** (**\$58.4 billion** across the 4 years from 2025-26 – see 2025-26 Budget Paper 3, pages 65-66).
- Separately, for 2025-26, the department received additional administered funding of **\$21.6 million** through Appropriation Bill 5 and **\$204.2 million in equity** through Appropriation Bill 6 (2025-26 PSAES, pages 11-14).

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SB26-000009

- The department's estimated **average staffing level** (ASL) is **2,264** in **2026-27** at the 2026-27 Budget (2026-27 PBS, page 27).
- In addition to the impacts from measures in the 2026-27 Budget, funding from the department and affected portfolio agencies has been reduced as a result external labour savings as follows:
 - o 2024-25 Budget measure ***Savings from External Labour – extension*** reducing funding for the Portfolio by **\$18.5 million** over 4 years from 2024-25 (the department contributing \$11.6 million and portfolio agencies \$6.9 million).
 - o 2025-26 Budget measures ***Savings from External Labour – extension***, further reducing funding in **2028-29** for the Portfolio by **\$12.8 million** (the department contributing \$8.1 million and portfolio agencies \$4.7 million).
 - o 2025-26 MYEFO measure ***Further Reducing Spending on Consultants, Contractors and Labour Hire, and Non-wage Expenses***, further reducing funding over 4 years from 2025-26 for the Portfolio by **\$107.4 million** (the department contributing \$55.2 million and portfolio agencies \$52.0 million).
 - o 2026-27 Budget measure ***Further Reducing Spending on Consultants, Contractors and Labour Hire, and Non-wage Expenses - one year extension***, reducing funding in 2029-30 for the Portfolio by \$39.6 million (the department contributing \$20.9 million and portfolio agencies \$18.8 million).
 - o 2026-27 Budget estimates variation increasing savings over 3 years from 2026-27 from the 2025-26 from the 2025-26 MYEFO measure *Further Reducing Spending on Consultants, Contractors and Labour Hire, and Non-Wage Expenses* (the department contributing \$3.0 million and portfolio agencies \$2.4 million).
- The above is in addition to the October 2022-23 Budget and 2023-24 Budget measures ***Savings from External Labour, Advertising, Travel and Legal Expenses***, which collectively resulted in **\$70.3 million** savings over 5 years from 2022-23 (the department contributing \$39.6 million and portfolio agencies \$30.8 million).
 - o a breakdown of the savings (including background on the efficiency dividend) is at **Attachment D**.

Background

- This brief provides a summary of the department's 2026-27 funding position as at the 2026-27 Budget, per the 2026-27 Portfolio Budget Statements (PBS) (see Financial Snapshot at **Attachment A**).
- All entities, including the department, are required to prepare a 2026-27 PBS chapter see **Attachment B** - index of agency chapters.

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Rural and Regional Affairs and Transport

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Departmental appropriation funding

- Departmental appropriation funding in 2026-27 is **\$540.0 million** (including the departmental capital budget) (2026-27 PBS, page 26), a decrease of **\$29.2 million** from the 2025-26 appropriation of **\$569.2 million** at PAES (2025-26 PAES, page 24).
- The decrease in departmental appropriation funding in 2026-27 reflects the impact of Australian Government decisions which terminate or reduce at the end of 2025-26, offset by new measures in the 2026-27 Budget.

Departmental Resourcing

- While the Departmental Appropriation Bill 1 is **\$540.0 million**, departmental resourcing is \$760.4 million.
 - the difference between appropriation and resourcing is due to prior year appropriation of **\$196.4 million**, section 74 external revenue of **\$12.4 million** and special accounts balance (including non-appropriation receipts) of **\$16.7 million** (2026-27 PBS, page 26); and
 - departmental resourcing increases from **\$717.0 million in 2025-26** (2025-26 PAES page 23) to **\$760.4 million in 2026-27** (2026-27 PBS, page 26), with the **\$43.4 million** increase largely attributable to an increase in prior-year appropriations, offset by terminating or reducing funding in departmental appropriations (including departmental capital budget).

2026-27 and forward year operating result

- The department is budgeting to break even in 2026-27 and across the forward estimates after adjusting for depreciation and amortisation expenses, and adjustments for leases (2026-27 PBS, pages 77-78).

2025-26 end of year position

- The department is budgeting for an operating loss of **\$3.2 million in 2025-26** after adjusting for depreciation and amortisation expenses, and adjustments for leases (2026-27 PBS, pages 77-78). The loss is attributable to funding a number of key strategic investments to support the department's future operating efficiency.

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Administered resourcing

- Administered resourcing for the department is **\$12.1 billion** in **2026-27**, a decrease of \$5.4 billion from the Estimated Actual of **\$17.5 billion** in **2025-26** (2026-27 PBS, page 27), and compared to PAES, a decrease of \$2.4 billion from the estimate of **\$14.5 billion** in **2025-26** (2025-26 PAES, page 24).
 - The decrease is largely attributable to the 2026-27 Budget measure **Financial Assistance Grants to Local Government**, with expenses of **\$2.9 billion** being brought forward from 2026-27 and paid in 2025-26 in relation to financial assistance grants to local governments under the *Local Government (Financial Assistance) Act 1995*.
- Administered resourcing **excludes** payments to corporate entities from annual/special appropriations (**\$3.4 billion** in 2026-27) and payments from annual/special appropriations credited to special accounts (**\$101.5 million** in 2026-27).

Portfolio Supplementary Additional Estimates Statements 2025-26 (PSAES)

- The department received additional administered resourcing of **\$225.7 million** in **2025-26** (2025-26 PSAES, pages 11-14), comprising:
 - \$21.6 million through Appropriation Bill 5 to:
 - support the National Fuel Security Plan communications campaign (\$15.8 million)
 - support for the non-self-governing territories to safeguard continuity of electricity supply for essential services (\$5.1 million); and
 - movement of funds for the Roads to Recovery program (\$0.6 million).
 - \$204.2 million in equity through Appropriation Bill 6 in relation to an equity movement for Inland Rail.
- See **Attachment C** for further breakdown of the department's resourcing.

Payments to State and Territories

- Payments to States and Territories decreases by **\$1.6 billion** through various National Partnership Payments from **\$15.1 billion in 2025-26** (see 2025-26 Budget, Budget Paper 3, pages 65-66) to **\$13.5 billion in 2026-27** (see 2026-27 Budget, Budget Paper 3, pages 70-71). These are appropriated through the Treasury). This decrease is predominately the result of the following:
 - funding decreases for rail investment (\$875.1 million), road investment (\$273.8 million) and the National Water Grid Fund (\$106.2 million).

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ASL

- The **department's** estimated average staffing level (ASL) in **2026-27** is **2,264** (2026-27 PBS, page 27) and across the **Portfolio** for **2026-27** is **13,379** (page 170, Budget Paper 4).
- The total cost of **employee benefits** will increase from **\$336.7 million in 2025-26** (2025-26 PAES, Page 66) to **\$342.6 million in 2026-27** (2026-27 PBS, Page 78).
- The **2026-27 PBS** projects a **2025-26 exit ASL of 2,172**, down from the previous estimate of **2,354 in the 2025-26 PAES**. This reduction reflects the actions the department has taken to prudently manage its current financial position and its resources from government over the last 18 months.
- For **2026-27**, the estimated ASL is **2,264** - a slight increase to accommodate new government priorities, some of which must be met within existing resources. The department continues to manage expenses carefully to address these pressures.

Departmental Impacts – Savings measures

- The 2026-27 Budget Measure ***Further Reducing Spending on Consultants, Contractors and Labour Hire, and Non-wage Expenses - one year extension*** allocated additional savings for the **portfolio of \$39.6 million**, including **\$20.9 million** for the **department** in 2029-30.
 - This builds on the 2025-26 MYEFO Measure Savings from ***Further Reducing Spending on Consultants, Contractors and Labour Hire, and Non-wage Expenses*** that allocated savings for the **portfolio of \$107.2 million**, including **\$55.2 million** for the **department** over 4 years from 2025-26.
- The portfolio's total contribution to savings over the past 5 Budgets is **\$253.8 million** over **8 years from 2022-23**, comprising (in addition to 2026-27 Budget and 2025-26 MYEFO measures outlined above) the following:
 - **2022-23 Budget:** savings contribution of **\$16.5 million** over 3 years from 2022-23 (the Department providing \$11.0 million and portfolio agencies \$5.5 million).
 - **2023-24 Budget:** residual savings contribution of a further **\$53.8 million** over 4 years from 2023-24 (the department providing \$28.6 million and portfolio agencies \$25.2 million). The allocation of the remaining savings from the 2022-23 October Budget measure to entities was reprofiled over 4 years by the Government (rather than the original 3 remaining years) to smooth the profile across the remaining years.
 - **2024-25 Budget:** savings contribution of **\$18.5 million** over 4 years from 2024-25 as part of the measure ***Savings from External Labour – extension*** (the department contributing \$11.6 million and portfolio agencies \$6.9 million).
 - **2025-26 Budget:** savings contribution of **\$12.8 million** in 2028-29 as part of the measure ***Savings from External Labour – extension*** (the department contributing \$8.1 million and portfolio agencies \$4.7 million).

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- o 2026-27 Budget estimates variation increasing savings over 3 years from 2026-27 from the 2025-26 from the 2025-26 MYEFO measure *Further Reducing Spending on Consultants, Contractors and Labour Hire, and Non-Wage Expenses* (the department contributing \$3.0 million and portfolio agencies \$2.4 million).
 - The additional savings contribution for 2026-27 was an additional \$1.0 million, in addition to the \$15 million in savings from the MYEFO measure. Bringing the total savings for 2026-27 across all savings measures since October 2022 to \$22 million.
- Any questions regarding the methodology for calculating or applying the saving should be referred to the Department of Finance.
- The above savings are exclusive of the Efficiency Dividend (ED). A breakdown of the savings (including background on the ED) is at **Attachment D**.

APS Reform Agenda – conversion of external labour roles to APS

- As part of the APS Reform Agenda, the government has committed to reducing the APS' reliance on consultants and contractors, although there is acknowledgement external labour will continue to remain a component of the APS workforce.
- To support this commitment, the department participated in the **Audit of Employment** led by the Department of Finance with returns, including those for its portfolio agencies, submitted in late 2022.
- The department also converted **50 external labour roles** to APS on an ongoing basis to APS at the 2023-24 Budget, resulting in efficiencies of **\$3.0 million** over 5 years from 2022-23.
- Across the portfolio (excluding the department), a further **16 external labour roles** were converted to ASL at the 2024-25 Budget (refer to page 171 of Budget Paper 4). The additional 16 conversions for portfolio entities brings the total portfolio conversions to 72.
- Further background on the APS Reform Agenda is at **Attachment D**.

Printing

- Estimated costs associated with printing are \$13,090, split as follows (final invoices pending):
 - o Portfolio Budget Statements - \$11,682 (Incl-GST).
 - o Portfolio Supplementary Additional Estimates Statements - \$1,408 (Incl-GST)

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Attachments

- A: Financial Snapshot 2026-27
- B: Funding and Staffing by Agency for 2026-27
- C: Department's Resourcing
- D: Whole of Government Savings and APS Reform Agenda

Linked Briefing

- EC26-000749 – 2026-27 Budget Average Staffing Level (ASL)
- EC26-000747 – 2026-27 Budget Measures
- EC26-000748 – 2026-27 Budget Movement of Funds

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Budget

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2026-27 Financial snapshot

Department's total budget resourcing year on year comparison

(includes Administered, Departmental, and excludes payments to Portfolio Bodies)

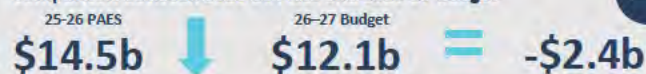


In 2026-27, the Department will administer*:

- \$12.8 billion made up of:
 - \$760.4 million in departmental resourcing (\$540.0 million in appropriations)
 - \$12.1 billion in administered resourcing (excludes approx. \$3.4 billion in payments to corporate entities from annual/special appropriations)

Administered resourcing

Comparison between 2025-26 PAES and 2026-27 Budget



This difference from 2025-26 to 2026-27 is primarily the result of:

- The decrease is largely attributable to reduced expenses of \$2.9 billion being brought forward from 2026-27 and paid in 2025-26 in relation to financial assistance grants to local governments under the *Local Government (Financial Assistance) Act 1995*.
- This is also outlined under 'Administered Resourcing' below.
- Administered resourcing includes annual appropriations of \$5.5 billion (ordinary annual services, administered assets and liabilities, and payments to states), as well as prior year appropriations, special appropriations and other revenue.
- There is a further \$13.5 billion in 2026-27 (\$53.6 billion across four years) provided to States and Territories through various National Partnership Payments – reported in the Treasury Portfolio Budget Statements.

Administered impacts for the Department for 2026-27 Budget measures

Measure*	2026-27 (\$m)
Building a Better Future Through Considered Infrastructure Investment	20.6
Energy Sovereignty - Fuel Security and Resilience	77.4
Supporting Transport Priorities	3.5
Supporting Transport Priorities (receipt)	- 16.30
Supporting Aviation Priorities	1.7
Supporting Aviation Priorities (receipt)	2.6
Community Infrastructure	17.3
Financial Assistance Grants to Local Government	- 2,897.40
Addressing Online Gambling Harms	12.5
Supporting Connectivity	5.0
Supporting News and Media Sustainability	12.6
Closing the Gap - further investments	1.2
Investment in Sport	14.5
Total Administered - Receipts	13.7
Total Administered - Payments	- 2,731.0

*Totals may not sum due to rounding.

We are budgeting for an operating loss.

The department is budgeting for an operating loss of \$3.2 million in 2025-26, attributable to funding a number of key strategic investments to support the department's future operating efficiency. The department is budgeting to break-even in 2026-27 and across the forward estimates.

Departmental appropriations

Agency departmental funding comparison between 2025-26 PAES and 2026-27 Budget



Departmental impacts for the Department for 2026-27 Budget measures

Measure*	2026-27 (\$m)
Supporting News and Media Sustainability	6.4
Energy Sovereignty - Fuel Security and Resilience	3.0
Supporting Transport Priorities	12.2
Supporting Aviation Priorities	20.7
Supporting Aviation Priorities (receipt)	3.6
Community Infrastructure	13.1
Investment in Sport	0.5
Addressing Online Gambling Harms	0.0
Attorney-General's Portfolio - additional resourcing	nfp
Total Departmental - Receipts	3.6
Total Departmental - Payments	56.0

*Totals may not sum due to rounding.
^less than \$0.1 million

Whole-of-Australian-Government Savings 2026-27 Measure

The Department's share:

	DITRDCA UCB impact \$m				Total
	2026-27	2027-28	2028-29	2029-30	
Budget 2026-27	-	-	-	20.9	20.9
Estimates Variation	1.0	1.0	1.0	-	2.9

Portfolio agencies: contributing \$18.8 million in 2029-30 towards the measure.

The portfolio's total contribution to savings over the past five Budgets is \$253.8 million over eight years from 2022-23 (including the estimates variation at the 2026-27 Budget) – the department providing \$138.2 million and portfolio entities \$115.6 million.



ASL snapshot

Department ASL



2025-26 (Estimated Actual) 2026-27 (as at 2026-27 Budget)

2,172 ↑ **2,264** = **92**

Key measures impacting ASL

The net increase in ASL in 2026-27 compared to the 2025-26 estimated actual is largely the result of the following four new measures:

- Supporting Aviation Priorities (59.6)
- Community Infrastructure (43.7)
- Supporting News and Media Sustainability (28.4)
- Supporting Transport Priorities (16.3)

The overall impact to the Department's ASL is the impact of new measures is offset by reductions in ASL already factored into the estimates.

Total Employee Benefits

Total employee benefits will increase from \$336.7 million in 2025-26 to \$342.6 million in 2026-27.

Conversion of contractors to APS

As part of the APS Reform Agenda, the Government has committed to reducing the APS' reliance on consultants and contractors. The portfolio will contribute by:



Converting contractors by 2026-27

50 DITRDCA
72 Portfolio Agencies



Achieving savings

\$3.0 million over five years from 2022-23 for DITRDCA

The 2025-26 Budget included the conversion of an additional 16 contractors to ASL for entities in the Portfolio. There were no additional conversions for the department in the 2026-27 Budget.

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2026-27 Budget - Funding and staffing by agency for 2026-27⁺[^]

Department Departmental Approp: \$540.0m Operating: \$527.9m Capital: \$12.1m ASL: 2,264 Administered Approp Admin Capital Budget: \$16.6m <u>Outcome 1:</u> Annual Admin: \$36.5m Act 2: \$955.0m ASL: 597 <u>Outcome 2:</u> Annual Admin: \$526.8m Special Approp: \$269.6m ASL: 425 <u>Outcome 3:</u> Annual Admin: \$390.4m Act 2: \$20.6m Special Approp: \$724.4m ASL: 305 <u>Outcome 4:</u> Annual Admin: \$199.0m Special Account: \$21.1m Special Approp: \$0.02m ASL: 126 <u>Outcome 5:</u> Annual Admin: \$370.6m ASL: 485 <u>Outcome 6:</u> Annual Admin: \$301.6m Special Account: \$4.2m ASL: 229 <u>Outcome 7:</u> Annual Admin: \$84.9m ASL: 97	ABC* Dept Approp: \$1,287.7m Operating: \$1,287.7m Capital: Nil ASL: 4,454	ACMA Dept Approp: \$183.0m Operating: \$172.8m Capital: \$10.2m ASL: 731 Special account approp: \$52.7m Admin Approp: \$3.5m Special Approp: \$8.3m	AFTRS* Dept Approp: \$29.0m Operating: \$29.0m Capital: Nil ASL: 160	AMSA* Dept Approp: \$262.2m Operating: \$126.0m Special Approp: \$136.2m Capital: Nil ASL: 491
	ANMM* Dept Approp: \$36.8m Operating: \$26.5m Capital: \$10.4m ASL: 141	Australian Sports Commission Dept Approp: \$434.2m Operating: \$433.4m Capital: \$0.8m ASL: 529	ATSB Dept Approp: \$27.0m Operating: \$26.4m Capital: \$0.6m ASL: 110	CASA* Dept Approp: \$194.3m Operating: \$62.0m Special Approp: \$132.3m Capital: Nil ASL: 832
	Creative Australia* Dept Approp: \$326.5m Operating: \$326.5m Capital: Nil ASL: 163	HSRA* Dept Approp: \$382.4m Operating: \$382.4m Capital: Nil ASL: 56	IA* Dept Approp: \$13.3m Operating: \$13.3m Capital: Nil ASL: 41	NAA Dept Approp: \$89.4m Operating: \$82.8m Capital: \$6.6m ASL: 346
	NCA Dept Approp: \$10.7m Operating: \$10.0m Capital: \$0.7m ASL: 68 Admin Approp: \$23.8m Admin Capital: \$23.8m Special Approp: \$0.03m	NFSA* Dept Approp: \$44.2m Operating: \$43.1m Capital: \$1.1m ASL: 226	NGA* Dept Approp: \$95.1m Operating: \$76.2m Capital: \$18.9m ASL: 217	NLA* Dept Approp: \$93.6m Operating: \$80.2m Capital: \$13.4m ASL: 410
	NMA* Dept Approp: \$59.3m Operating: \$57.1m Capital: \$2.2m ASL: 216	NPGA* Dept Approp: \$20.4m Operating: \$20.2m Capital: \$0.2m ASL: 55	NTC* Dept Approp: \$5.7m Operating: \$5.7m Capital: Nil ASL: 44	NAIF* Dept Approp: \$21.7m Operating: \$21.7m Capital: Nil ASL: 1
	OPH* Dept Approp: \$26.8m Operating: \$25.9m Capital: \$0.9m ASL: 105	Screen Australia* Dept Approp: \$13.5m (Plus \$72.6m OFTA program funding) Operating: \$13.5m Capital: Nil ASL: 105	SBS* Dept Approp: \$367.3m Operating: \$367.3m Capital: Nil ASL: 1,363	Sport Integrity Australia Dept Approp: \$43.1m Operating: \$43.1m Capital: \$0.5m ASL: 178

* Funding is appropriated through the Department for Corporate Commonwealth Entities.

+ All appropriation figures exclude prior year appropriations available.

[^] All figures rounded to one-decimal-place.

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2026-27 Budget Estimates

Rural and Regional Affairs and Transport

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Attachment C

Department's Resourcing

2026-27 Budget			
Breakdown of resourcing	2026-27 Estimate (\$m)	2025-26 PAES (\$m)	variance (\$m)
Departmental	760.4	717.0	43.4
Operating Appropriation	527.9	553.0	- 25.1
Departmental Capital Budget	12.1	16.2	- 4.1
S74 external revenue	12.4	9.9	2.5
Prior year appropriations	196.4	126.9	69.5
Special Accounts*	11.7	11.1	0.6
Administered	12,076.4	14,475.3	- 2,399.0
Bill Nos 1/3 - Appropriation	1,909.8	2,166.7	- 257.0
Bill Nos 1/3 - Administered Capital Budget	16.6	30.0	- 13.4
Payments to Corporate Entities	3,397.7	2,918.9	478.9
Bill Nos 2/4 - Appropriation	3,631.0	4,171.9	- 541.0
Payments to Corporate Entities	47.9	46.5	1.5
Prior year appropriations:			
Bill No.1	1,707.8	1,748.7	- 40.9
Bill No.2	3,158.7	3,548.7	- 389.9
Less administered <u>appropriations</u> credited to special accounts**	- 101.5	- 96.5	- 5.0
Less payments to Corporate Entities (as department does not control this funding)	- 3,445.7	- 3,228.8	- 216.9
Total Resourcing	12,836.8	15,192.3	- 2,355.5

*Excludes departmental appropriations drawn from annual/special appropriations and credited to special accounts. **Administered appropriations drawn from annual/special appropriations and then credited to special accounts are removed to avoid double counting. (Source: 2026-27 PBS pages 27 and 28).

Average Staffing Level (ASL)

ASL as at the 2025-26 Budget	2026-27 Estimate	2025-26 Estimated Actual	Change	Page Ref
Department	2,264	2,172	92	pages 29 (PBS) and 170 (BP4)
Portfolio	13,379	13,327	52	

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2026 - 2027 Budget Estimates

Rural and Regional Affairs and Transport

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Attachment D

Whole-of-Government savings and APS reform agenda

Savings from External Labour

1. The portfolio's total contribution to savings over the past five Budgets is **\$253.8 million** over **eight years from 2022-23** (see **Table 1** for breakdown). Savings comprise:
 - a) **October 2022-23 Budget:** Savings of **\$16.5 million** over three years from 2022-23 from the measure *External Labour, and Savings from Advertising, Travel and Legal Expenses* (the department contributing \$11.0 million and portfolio agencies \$5.5 million).
 - b) **2023-24 Budget:** residual savings contribution for a further **\$53.8 million** in savings over four years from 2023-24 (department contributing \$28.6 million and portfolio agencies \$25.3 million). The allocation of the remaining savings from the October 2022-23 Budget measure to entities was reprofiled over four years by the government (rather than the original three years) to smooth the profile across remaining years.
 - c) **2024-25 Budget:** additional savings of **\$18.5 million** over four years from 2024-25 under the measure *Savings from External Labour – extension* (the department contributing \$11.6 million and portfolio agencies \$6.9 million).
 - d) **2025-26 Budget:** savings contribution of **\$12.8 million** in 2028-29 as part of the measure *Savings from External Labour - extension* (the department contributing \$8.1 million and portfolio agencies \$4.7 million).
 - e) **2025-26 MYEFO:** savings contribution of **\$107.2 million** over four years from 2025-26 as part of the measure *Further Reducing Spending on Consultants, Contractors and Labour Hire, and Non-wage Expenses* (the department contributing \$55.2 million and portfolio agencies \$52.0 million)¹.
 - f) **2026-27 Budget:** savings contribution of **\$39.6 million** in 2029-30 as part of the measure *Further Reducing Spending on Consultants, Contractors and Labour Hire, and Non-wage Expenses - one year extension* (the department contributing \$20.9 million and portfolio agencies \$18.8 million).
2. Any questions regarding the methodology for calculating or applying the saving should be referred to the Department of Finance.

¹ An Estimates Variation to this measure was included in the 2026-27 Budget – refer to Table 1.

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Table 1: Savings from External Labour²

	2022-23 (\$m)	2023-24 (\$m)	2024-25 (\$m)	2025-26 (\$m)	2026-27 (\$m)	2027-28 (\$m)	2028-29 (\$m)	2029-30 (\$m)	Total (\$m)
DITRDCSA									
Original (Oct 2022 and 23-24 Budget)	10.2	7.5	8.7	8.2	5.0	-	-	-	39.6
2024-25 Budget	-	-	1.2	1.2	1.0	8.1	-	-	11.6
2025-26 Budget	-	-	-	-	-	-	8.1	-	8.1
2025-26 MYEFO	-	-	-	10.0	15.0	15.3	14.8	-	55.2
2026-27 Budget (Estimates Variation)	-	-	-	-	1.0	1.0	1.0	-	2.9
2026-27 Budget	-	-	-	-	-	-	-	20.9	20.9
DITRDCA Total	10.2	7.5	9.9	19.4	22.0	24.4	23.9	20.9	138.2
Portfolio Agencies									
Original (Oct 2022 and 23-24 Budget)	5.1	6.9	6.8	6.9	4.9	-	-	-	30.8
2024-25 Budget	-	-	0.9	0.7	0.6	4.7	-	-	6.9
2025-26 Budget	-	-	-	-	-	-	4.7	-	4.7
2025-26 MYEFO	-	-	-	8.7	14.8	14.7	14.0	-	52.0
2026-27 Budget (Estimates Variation)	-	-	-	-	0.8	0.8	0.8	-	2.4
2026-27 Budget	-	-	-	-	-	-	-	18.8	18.8
Agency Total	5.1	6.9	7.7	16.3	21.1	20.2	19.5	18.8	115.6
Portfolio Total	15.3	14.4	17.6	35.7	43.1	44.6	43.4	39.7	253.8

² Totals may not add due to rounding.**Contact:** Mike Hogben**Cleared by:** Cha Jordanoski, First Assistant Secretary**Phone:** (02) §22(1)(a)(ii)**Version Number:** 1.0**Date:** 15/05/2026

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SB26-000009

APS Reform Agenda – conversion of external labour roles to APS

3. As part of the APS Reform Agenda the government committed to reduce the APS' reliance on consultants and contractors, although there is acknowledgement external labour will continue to remain a component of the APS workforce.
4. To support this commitment, the department participated in the **Audit of Employment** led by the Department of Finance – of which all portfolio agencies submitted in late 2022.
5. More recently, the department participated in the 2023-24 Audit of Employment – with a response provided to the Department of Finance in November 2024, which built on the findings of the 2021-22 Audit of Employment.
6. The department also converted **50 external labour roles** to APS on an ongoing basis to APS at the 2023-24 Budget, resulting in efficiencies of **\$3.0 million** over 5 years from 2022 23.
7. Across the portfolio (excluding the department), a further **16 external labour roles** were converted to ASL at the 2024-25 Budget (refer to page 171 of Budget Paper 4). The additional 16 conversions for portfolio entities brings total portfolio conversions to 72.

Revision to the Wage Cost Index (WCI) framework

8. The government agreed to an ongoing change to the WCI framework in the 2023-24 Budget.
9. As part of the revision to the WCI framework, across all affected portfolio agencies, the portfolio received an additional \$99.9 million in departmental funding and \$21.5 million in administered funding over four years from 2023-24 (the Department received \$18.5 million in departmental funding and \$20.0 million in administered funding over the same period).

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Background on the Efficiency Dividend

10. Government entities are subject to an annual efficiency dividend that reduces entity budgets each year in anticipation of efficiencies being found. The efficiency dividend, currently 1.0 per cent per annum and applying to all entities for operational (running) costs (with the following entities exempt³ as per table below). The objectives of the efficiency dividend have been to:
11. provide managers with a financial incentive to continually seek new or more efficient ways of carrying out ongoing government business;
 12. allow government to redirect a portion of efficiency gains to higher priority activities;
 13. clearly demonstrate public service efficiencies resulting from improvements in management and administrative practices and return these gains to the Budget.

Entities exempt (or partially exempt) from the Efficiency Dividend	
Australian Broadcasting Corporation	Australian Rail Track Corporation Limited
Special Broadcasting Service Corporation	Northern Australia Infrastructure Facility
Australia Council (partial)	Bundanon Trust
Australian Maritime Safety Authority (partial)	Creative Partnership Ltd
National Intermodal Corporation Limited	NBN Co Limited
WSA Co Limited	Australia Postal Corporation

³ Temporary ED in the past have been applied using different agency exemptions, including a 200 ASL threshold.

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SB26-000004

SUBJECT: Consultancy and Non-Consultancy Contracts (incl. Big 4)**Talking Points**New contracts entered into during 2025–26 year-to-date (YTD) (1 July 2025 to 31 March 2026)

- From 1 July 2025 to 31 March 2026, the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts entered into 532 new contracts with a total contract value as reported in AusTender of \$412.8 million (GST inclusive) - refer to **Table C**.
- Of the 532 new contracts in 2025–26 YTD:
 - o 474 were non-consultancy contracts valued at \$403.2 million (GST inclusive)
 - o 58 were consultancy contracts valued at \$9.6 million (GST inclusive).

New contracts entered into during 2024–25 (1 July 2024 to 30 June 2025)

- From 1 July 2024 to 30 June 2025, the department entered into 819 new contracts with a total contract value of \$323.4 million (GST inclusive) - refer to **Table C**.
- Of the 819 new contracts in 2024–25:
 - o 697 were non-consultancy contracts valued at \$274.1 million (GST inclusive)
 - o 122 were consultancy contracts valued at \$49.3 million (GST inclusive).
- All procurement activity, including engagement of consultants, is undertaken in accordance with the Commonwealth Procurement Rules (CPRs), which are made under section 105B (1) of the *Public Governance, Performance and Accountability Act 2013* (PGPA Act).
- The department ensures its compliance with the CPRs via the Accountable Authority Instructions (AAIs) which are instructions to all departmental officials issued by the Secretary of the department.
- The department engages consultants only when there is a need for specialist or independent expertise, advice or services that are not available in-house. Use of mandatory whole of Australian Government (WoAG) panels are used to procure consultants, where services align.
- The department has continued to strengthen its procurement framework guidance for staff to ensure procurement activities achieve a value for money outcome and are compliant with the Resource Management Framework, Department of Finance (DoF) Guidance and through the use of standard templates such as the Commonwealth Contracting Suite.
- Data in this brief has been extracted from AusTender and confirmed on 1 April 2026. Data may change depending on the date extracted from AusTender as a result of contract variations and dates contracts are published on AusTender.

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SensitivitiesNational Fuel Security Campaign

- The National Fuel Security Campaign launched on 13 April 2026 at an approximate value of \$20 million (GST inclusive) across 7 contracts.
- Of the 7 contracts:
 - 5 were procured under the Government Communications Campaign panel (SON3754402) which is a limited tender approach.
 - 1 was procured under the mandatory WoAG Campaign Evaluation Market Research Services panel (SON3896690) which is a limited tender approach.
 - 1 was procured under the Master Media Agency Services panel (SON4094781) which is considered an open tender approach.
- The campaign has been titled "Every little bit helps". The informational campaign includes television, digital and outdoor advertising sites, such as billboards and posters.
- Along with asking the public to consider using their car less, the campaign seeks to promote tips to improve vehicle fuel efficiency, such as "driving smoothly" and "unloading excess weight".

Deloitte and the use of Artificial Intelligence (AI)

- The Australian Financial Review published article on 5 October 2025 stated that Deloitte Australia had admitted to using AI in the creation of the "Targeted Compliance Framework Assurance Review" report for the Department of Employment and Workplace Relations (DEWR), resulting in errors and references to non-existent reports.
- The article referenced the publicly available report created by Deloitte and originally published by DEWR on 4 July 2025 and revised on 3 October 2025.
- DEWR contracted Deloitte via an open tender approach to market, utilising the Management Advisory Services panel (MAS panel).
- From 1 July 2023 to 31 March 2026, the department entered into 14 contracts with Deloitte with a total commitment of \$3.9 million as follows:
 - 2025–26 YTD: Nil contracts entered into
 - 2024–25: 1 non-consultancy contract and 10 consultancy contracts at a total commitment of \$2.9 million
 - 2023–24: 1 non-consultancy contract and 2 consultancy contracts at a total commitment of \$0.9 million.
- Refer to **Table A** for a list of contracts entered into with Deloitte.
- 11 of the 14 contracts during this time were procured via the MAS panel.

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- The Assistant Secretary of the Strategic Contracting Branch at DoF wrote to the department on 27 October 2025 to advise that the Approach to Market and Work Order documents for the MAS panel would be updated. The updates require suppliers to declare whether AI will be used as part of delivering services to entities, and if so, which AI tools will be used and how. DoF provided the updated MAS and People Panel documents on 19 November 2025.

Table A – Deloitte Contracts from 1 July 2023 to 31 March 2026

Deloitte consultancy contracts – 12 contracts valued at \$3,386,123.14 (GST inclusive)					
Contract Notice ID	Supplier Name	Description	Start Date	End Date	Value (GST incl.)
CN4033096	DELOITTE TOUCHE TOHMATSU	Financial Services	01-Feb-24	31-Jan-27	\$500,000.00
CN4075321	DELOITTE TOUCHE TOHMATSU	Macro and microeconomic modelling	05-Jun-24	23-Jul-24	\$61,916.80
CN4082282	DELOITTE TOUCHE TOHMATSU	Telecommunications advice and modelling	01-Jul-24	30-Jun-25	\$207,300.00
CN4085142	DELOITTE TOUCHE TOHMATSU	SMS Sender ID Register Cost Benefit Analysis	12-Jul-24	30-Aug-24	\$149,878.00
CN4090083	DELOITTE TOUCHE TOHMATSU	Economic Modelling Impact Analysis	14-Aug-24	20-Sep-24	\$280,597.90
CN4104195	DELOITTE TOUCHE TOHMATSU	Governance Assurance Advisory Service for WSI Noise Insulation and Property Acquisition Program	04-Oct-24	30-Jun-28	\$100,000.00
CN4122744	DELOITTE TOUCHE TOHMATSU	Cost Benefit Analysis Service	13-Jan-25	30-Dec-25	\$366,420.00

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Deloitte consultancy contracts – 12 contracts valued at \$3,386,123.14 (GST inclusive)					
Contract Notice ID	Supplier Name	Description	Start Date	End Date	Value (GST incl.)
CN4137668	DELOITTE TOUCHE TOHMATSU	Local Content Costing	17-Mar-25	16-Jun-25	\$304,244.58
CN4150977	DELOITTE TOUCHE TOHMATSU	Risk advisory services	28-Apr-25	30-Jun-25	\$90,915.00
CN4164090	DELOITTE TOUCHE TOHMATSU	Lease Rental Valuations - CI Fuel Facilities - additional analysis	13-Dec-24	28-Feb-25	\$44,000.00
CN4135948	DELOITTE TOUCHE TOHMATSU	Mid-Term Measure Economic Analysis	17-Mar-25	31-Jul-25	\$351,919.70
CN4111478	DELOITTE TOUCHE TOHMATSU	Service Design for the New Vehicle Efficiency Standard (NVES) Program	25-Nov-24	30-Jun-25	\$928,931.16
Deloitte non-consultancy contracts – 2 contracts valued at \$473,316.80 (GST inclusive)					
Contract Notice ID	Supplier Name	Description	Start Date	End Date	Value (GST incl.)
CN4150107	DELOITTE TOUCHE TOHMATSU	Risk advisory services	28-Apr-25	30-Jun-25	\$90,915.00
CN4028969	DELOITTE TOUCHE TOHMATSU	Corporate Strategy Roadmap	15-Jan-24	04-Jun-24	\$382,401.80

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Optus Triple Zero Outage

- The Triple Zero (000) network experienced an outage on 18 September 2025 as an outcome of an update performed by Optus. The 000 outage affected emergency calls across several state and territories and is currently under investigation by several Australian authorities and subject to a Senate inquiry.
- Reuters news agency published an article on 18 December 2025 which stated that an independent review into its September Optus 000 outage found gaps in process, accountability, escalation, and information protocols that need urgent attention. The review highlighted challenges in Optus culture that have impacted decision-making response times. The independent report for the 000 outage has been published on the Optus website.
- From 1 July 2023 to 31 March 2026, the department entered into 5 contracts with Optus with a total commitment value of \$2.9 million. Refer to **Table B**.

Table B – Optus Contracts from 1 July 2023 to 31 March 2026

Optus contracts – 5 contracts valued at \$2,932,171.94 (GST inclusive)					
Contract Notice ID	Supplier Name	Description	Start Date	End Date	Value (GST incl.)
CN4164095	OPTUS NETWORKS PTY LIMITED OPTUS	Cloud Calling services	25-Jun-25	24-Jun-28	\$1,123,513.60
CN4113691	OPTUS NETWORKS PTY LIMITED OPTUS	Voice Telephony PABX/Cloud Calling	27-Nov-24	30-Oct-26	\$1,749,132.00
CN4109372	OPTUS NETWORKS PTY LIMITED OPTUS	Cisco Handsets	01-Nov-24	31-Dec-24	\$19,662.78
CN4015980	OPTUS NETWORKS PTY LIMITED OPTUS	ICT Professional Services	27-Oct-23	27-Dec-23	\$19,470.00
CN4006898	OPTUS NETWORKS PTY LIMITED OPTUS	Cisco IP Phones	26-Sep-23	31-Oct-23	\$20,393.56

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Consultancy Spend

- The Canberra Times published an article on 1 December 2025 which stated that Commonwealth spending on external consultants has surged despite the Albanese government's push to save billions of dollars and bolster capability within the Australian public service.
- The article stated that the Canberra Times had "crunched" the numbers on public federal tenders and found that APS-wide spending on consultants tipped \$756 million in 2024-25, an increase on the previous year of approximately \$135 million.
- The department is showing a downward trend in new consultancy contracts (by number and/or value) entered into since 2023-24 as follows (refer to **Table C**):
 - o 2023-24: 83 consultancy contracts with a total value of \$69.0 million
 - o 2024-25: 122 consultancy contracts with a total value of \$49.3 million
 - o 2025-26 YTD: 58 consultancy contracts with a total value of \$9.6 million.

Revised CPRs from 17 November 2025

- The Hon Katy Gallagher MP, Minister for Finance and Government Services advised the department that the CPRs would be amended, with the new CPRs taking effect from 17 November 2025. The department has reviewed the amendments and has embedded the changes in our policies and processes.
- The key changes included:
 - o Threshold increase from \$80,000 to \$125,000 (GST inclusive).
 - For procurements with an estimated value at or above \$125,000 (GST inclusive), where not procuring from a standing offer (panel) the procurement must initially be undertaken as an open tender (unless a relevant exemption applies; e.g. limited tender requirements are met).
 - For procurements with an estimated value less than \$125,000 (GST inclusive) continue with standard practice of undertaking a limited tender, which includes approaching single or multiple suppliers. However, value for money requirements must still be met.
 - o Changes to Australian and New Zealand Business requirements
 - In the first instance, non-corporate Commonwealth entities (NCEs) are required to invite Australian businesses exclusively to tender for government contracts below the \$125,000 (GST inclusive) threshold. This applies to non-panel procurements only.
 - Updates/publishing to AusTender will require entities to report why relevant contracts were not awarded to an Australian business.
 - o Changes to procurements via a Standing Offer
 - Only Small to Medium Enterprises (SME) are to be invited to tender initially for procurements under \$125,000 (GST inclusive) through the Management

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Advisory Services (MAS) Panel, People Panel and Digital Transformation Agency (DTA) Panel.

- Where the procurement is undertaken from another panel, entities should continue to progress as per the current practice.
- o Contract Negotiation
 - A new section on 'negotiations' has been added to Division 2 of the CPRs which provides guidance to officials about the conduct and intent of contract negotiations.
- Any questions on the amendments to the CPRs should be directed to DoF.

Key Issues

- From 1 July 2025 to 31 March 2026 the department entered into 532 new contracts (both consultancy and non-consultancy) with a total contract value of \$412.8 million (GST inclusive).
 - o 46.4% and 53.6% of these contracts were via Open Tender and Limited Tender respectively.
- In 2024–25, the department entered into a total of 819 new contracts (both consultancy and non-consultancy) with a total contract value of \$323.4 million (GST inclusive).
 - o 49.1% and 50.9% of these contracts were via Open Tender and Limited Tender respectively.
- In 2023–24, the department entered into a total of 1,005 new contracts (both consultancy and non-consultancy) with a total contract value of \$311.3 million (GST inclusive).
 - o 53.5% and 46.5% of these contracts were via Open Tender and Limited Tender respectively.
- Refer to **Table C** for a comparison of contracts entered into between years.
- Refer to **Table D** for a comparison of contracts by tender method.

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Table C – Consultancy and Non-Consultancy Contracts

	2025–26 YTD		2024–25		2023–24		Variance between 2024–25 & 2023–24			
	#	\$m (GST inc)	#	\$m (GST inc)	#	\$m (GST inc)	#	%	\$m (GST inc)	%
Non-Consultancy Contracts	474	403.2	697	274.1	922	242.3	(225)	(24.4)	31.8	13.1
Consultancy Contracts	58	9.6	122	49.3	83	69.0	39	47.0	(19.7)	(28.6)
Total	532	412.8	819	323.4	1,005	311.3	(186)	(18.5)	12.1	3.9

Note: All values used in this brief, tables, and attachments are GST inclusive.

Table D – Contracts by Tender Method

	2025–26 YTD		2024–25		2023–24	
	Open Tender	Limited Tender	Open Tender	Limited Tender	Open Tender	Limited Tender
Count (#)	247	285	402	417	538	467
Count (%)	46.4	53.6	49.1	50.9	53.5	46.5
\$m (GST Inc)	341.3	71.5	225.5	97.9	232.4	78.9
\$m (GST Inc) %	82.7	17.3	69.7	30.3	74.7	25.3

- A list of all new contracts entered into from 1 July 2024 to 31 March 2026 is provided at **Attachment A**.

Non-Consultancy Contracts

- From 1 July 2025 to 31 March 2026, of the 474 non-consultancy contracts the department entered into, none are with the Big 4.
- In 2024-25, of the 697 non-consultancy contracts the department entered into, 2 are with the Big 4.
- In 2023-24, of the 922 non-consultancy contracts the department entered into, 4 are with the Big 4.
- In 2025-26 YTD, 3 large non-consultancy contracts have been awarded. The department entered into contracts with:
 - Philip Chun BC Vic Pty Ltd for the period 1 November 2025 to 31 October 2030 at a total contract value of \$75,251,660.00. The contract relates to airport building control services for federally leased airports. The contract owner is within the Domestic Aviation & Reform Division.
 - Qantas Airways Limited for the period 1 November 2025 to 01 November 2030 at a total contract value of \$63,000,000.00. The contract relates to the provision of air

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transport and air freight services to the Indian Ocean Territories. The contract owner is within the Territories Division.

- o Master Building Solutions Pty Ltd for the period 18 December 2025 to 30 June 2029 at a total contract value of \$55,000,000.00. The contract relates to the provision of managing contractor services for the Western Sydney International Airport Noise Insulation and Property Acquisition Program.
- In 2024-25, 1 large non-consultancy contract was awarded. The department entered into a contract with:
 - o Concentrix Services Pty Ltd for the period 21 August 2024 to 30 September 2027 at a total contract value of \$65,995,588.56. The contract relates to the provision of services for the National Relay Service to enable people who are deaf, hearing impaired and/or have speech communication difficulties to connect with other people in a way that best suits their abilities and requirements, with multiple service options that can be accessed by regular and mobile telephones, web browsers, teletypewriters or smartphone applications. The contract owner is within Connectivity Division.

Consultancy Contracts

- From 1 July 2025 to 31 March 2026, of the 58 consultancy contracts the department entered into, 4 are with the Big 4.
- In 2024–25, of the 122 consultancy contracts the department entered into, 19 were with the Big 4.
- In 2023–24, of the 83 consultancy contracts the department entered into, 9 were with the Big 4.
- As part of the APS Reform and the Strategic Commissioning Framework, the government has committed to reducing the APS' reliance on consultants and contractors, although there is acknowledgement external labour will continue to remain a component of the APS workforce.
- There has been an increase in the number of consultancy contracts in 2024–25 in comparison to 2023–24 by 39 contracts, however, the total value of consultancy contracts has decreased. Main reasons for the variance are as follows:
 - o The department was required to refresh independent committee member positions across a number of governance committees, including the Audit and Risk Committee in 2024–25. This resulted in 13 new consultancy contracts entered into for independent advice.
 - o The provision of independent audit services across 8 new consultancy contracts that included 3 contracts for internal audit services and 5 contracts for the provision of specialist contaminated land auditor services to deliver on the government's commitment to address PFAS contamination.

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- A list of all new consultancy contracts entered into from 1 July 2024 to 31 March 2026 is provided at **Attachment B**.

Contracts with the Big 4

- Of the 532 new contracts entered into from 1 July 2025 to 31 March 2026, the department entered into 4 new contracts valued at \$1.0 million (GST inclusive) with the Big 4. Noting that 4 were consultancy contracts valued at \$1.0 million (GST inclusive) and zero were non-consultancy contracts.
- Of the 819 new contracts entered into from 1 July 2024 to 30 June 2025, the department entered into 21 new contracts valued at \$10.7 million (GST inclusive) with the Big 4. Noting that 19 were consultancy contracts valued at \$10.6 million (GST inclusive) and 2 were non-consultancy contracts valued at \$0.1 million (GST inclusive).
- Of the 1,005 new contracts entered into from 1 July 2023 to 30 June 2024, the department entered into 13 new contracts valued at \$3.9 million (GST inclusive) with the Big 4. Of the 13 new contracts entered into, 9 were consultancy contracts valued at \$2.3 million (GST inclusive) and 4 were non-consultancy contracts valued at \$1.6 million (GST inclusive).
- Refer to **Table E** for a comparison of Big 4 contracts between years.

Table E – New contracts with Big 4

	2025–26 YTD		2024–25		2023–24		Variance between 2024–25 and 2023–24			
	#	\$m (GST inc)	#	\$m (GST inc)	#	\$m (GST inc)	#	%	\$m (GST inc)	%
Deloitte	-	-	11	2.9	3	0.9	8	266.7	2.0	222.2
Ernst & Young	4	1.0	5	1.1	3	0.5	2	66.7	0.6	120.0
KPMG	-	-	3	0.7	5	2.3	(2)	(40.0)	(1.6)	(69.6)
Scyne/PWC	-	-	2	6.0	2	0.2	-	-	5.8	2,900.0
Total	4	1.0	21	10.7	13	3.9	8	61.5	6.8	174.4

- As at 31 March 2026, there are 12 active contracts with the Big 4 valued at \$4.8 million (GST inclusive). The contracts are as follows:
 - 2 active contracts with Deloitte with a value of \$600,000.00.
 - 4 active contracts with KPMG with a value of \$2,575,606.00.
 - 6 active contracts with Ernst & Young with a value of \$1,656,422.00.

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- Of the 12 active contracts with the Big 4:
 - 3 contracts were entered into between 1 July 2025 and 31 March 2026.
 - 5 contracts were entered into between 1 July 2024 and 30 June 2025.
 - 4 contracts were entered into between 1 July 2023 and 30 June 2024.
- Of the 38 contracts entered into with Big 4 between 1 July 2023 to 31 March 2026, 26 contracts are no longer active, with the contract period ending before 31 March 2026. The contracts are as follows:
 - 4 inactive contracts with Scyne/PWC with a value of \$6,229,455.00.
 - 12 inactive contracts with Deloitte with a value of \$3,259,439.94.
 - 4 inactive contracts with KPMG with a value of \$430,628.00.
 - 6 inactive contracts with Ernst & Young with a value of \$888,911.00.
- Refer to **Table F** for a comparison of active and inactive Big 4 contracts.

Table F – New contracts with Big 4 – Active and Inactive (1 July 2023 – 31 March 2026)

ACTIVE contracts – 12 contracts valued at \$4,832,028.00 (GST inclusive)						
Contract Notice ID	Supplier Name	Description	Start Date	End Date	Value (GST incl.)	Tender process
CN3996362	KPMG	Rail technical expertise	12-Jul-23	30-Jun-26	\$880,000.00	Open
CN4033094	ERNST & YOUNG	Financial Services	01-Feb-24	31-Jan-27	\$301,020.00	Open
CN4033096	DELOITTE TOUCHE TOHMATSU	Financial Services	01-Feb-24	31-Jan-27	\$500,000.00	Open
CN4102923	KPMG	PMCA Services	10-Apr-24	30-Oct-26	\$1,163,481.00	Open
CN4104195	DELOITTE TOUCHE TOHMATSU	Governance Assurance Advisory Service for WSI Noise Insulation and Property Acquisition Program	04-Oct-24	30-Jun-28	\$100,000.00	Open
CN4123345	KPMG	Internal Audit Services	13-Jan-25	30-Jun-26	\$298,125.00	Open
CN4135750	KPMG	Financial Statements Valuation Services	10-Mar-25	30-Nov-27	\$234,000.00	Open

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ACTIVE contracts – 12 contracts valued at \$4,832,028.00 (GST inclusive)

Contract Notice ID	Supplier Name	Description	Start Date	End Date	Value (GST incl.)	Tender process
CN4135751	ERNST & YOUNG	Financial Statements Valuation Services	10-Mar-25	30-Nov-27	\$299,250.00	Open
CN4135752	ERNST & YOUNG	Financial Statements Valuation Services	10-Mar-25	30-Nov-27	\$119,700.00	Open
CN4183999	ERNST & YOUNG	Mid Term Review of the National Road Safety Strategy	06-Aug-25	30-Jun-26	\$503,250.00	Open
CN4189779	ERNST & YOUNG	Telecommunications financial and market advice	15-Sep-25	30-Sep-26	\$158,202.00	Open
CN4207188	ERNST & YOUNG	Negotiation Support Services	04-Dec-25	30-Jun-26	\$275,000.00	Open

INACTIVE contracts – 26 contracts valued at \$10,808,433.94 (GST inclusive)

Contract Notice ID	Supplier Name	Description	Start Date	End Date	Value (GST incl.)	Tender process
CN3996364	KPMG	Social benefits remote roads consultancy	31-Jul-23	22-Dec-23	\$131,629.30	Open
CN4026199	ERNST & YOUNG	Training Services	10-Jan-24	22-May-24	\$79,367.00	Open
CN4028865	ERNST & YOUNG	Accommodation modelling	11-Dec-23	19-Feb-24	\$99,348.00	Open
CN4028969	DELOITTE TOUCHE TOHMATSU	Corporate Strategy Roadmap	15-Jan-24	04-Jun-24	\$382,401.80	Open
CN4033077	PWC PRODUCT SALES LLC (US)	Data Subscription Service	17-Jan-24	16-Jan-25	\$26,500.00	Limited

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INACTIVE contracts – 26 contracts valued at \$10,808,433.94 (GST inclusive)						
Contract Notice ID	Supplier Name	Description	Start Date	End Date	Value (GST incl.)	Tender process
CN4033079	KPMG	Financial Services	01-Mar-24	28-Jun-24	\$27,500.00	Open
CN4034385	SCYNE ADVISORY PTY LTD	Middle Arm Commercial Advice	07-Feb-24	31-Mar-24	\$198,473.00	Open
CN4037311	KPMG	Social Benefits Remote Regional Roads 2	01-Jul-24	31-Dec-24	\$198,370.70	Open
CN4044123	KPMG	Management advisory services	25-Mar-24	06-Sep-24	\$73,128.00	Open
CN4075321	DELOITTE TOUCHE TOHMATSU	Macro and microeconomic modelling	05-Jun-24	23-Jul-24	\$61,916.80	Open
CN4082282	DELOITTE TOUCHE TOHMATSU	Telecommunications advice and modelling	01-Jul-24	30-Jun-25	\$207,300.00	Open
CN4085142	DELOITTE TOUCHE TOHMATSU	SMS Sender ID Register Cost Benefit Analysis	12-Jul-24	30-Aug-24	\$149,878.00	Open
CN4090061	SCYNE ADVISORY PTY LTD	USO Technical Trials	21-Aug-24	30-Jun-25	\$5,972,482.00	Open
CN4090083	DELOITTE TOUCHE TOHMATSU	Economic Modelling Impact Analysis	14-Aug-24	20-Sep-24	\$280,597.90	Open
CN4111478	DELOITTE TOUCHE TOHMATSU	Service Design for the New Vehicle Efficiency Standard (NVES) Program	25-Nov-24	30-Jun-25	\$928,931.16	Open
CN4113690	ERNST & YOUNG	National Road Safety Progress Report	29-Nov-24	30-Jun-25	\$311,300.00	Open

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INACTIVE contracts – 26 contracts valued at \$10,808,433.94 (GST inclusive)						
Contract Notice ID	Supplier Name	Description	Start Date	End Date	Value (GST incl.)	Tender process
CN4122283	ERNST & YOUNG	Financial Statements Valuation	15-Jan-25	30-Sep-25	\$54,046.00	Open
CN4122744	DELOITTE TOUCHE TOHMATSU	Cost Benefit Analysis Service	13-Jan-25	30-Dec-25	\$366,420.00	Open
CN4135749	ERNST & YOUNG	National Transport Agencies Review	05-Mar-25	06-Jun-25	\$311,850.00	Open
CN4135948	DELOITTE TOUCHE TOHMATSU	Mid-Term Measure Economic Analysis	17-Mar-25	31-Jul-25	\$351,919.70	Limited
CN4137668	DELOITTE TOUCHE TOHMATSU	Local Content Costing	17-Mar-25	16-Jun-25	\$304,244.58	Open
CN4144991	PWC PRODUCT SALES LLC (US)	Data Subscription Service	31-Mar-25	30-Mar-26	\$32,000.00	Limited
CN4150107	DELOITTE TOUCHE TOHMATSU	Risk advisory services	28-Apr-25	30-Jun-25	\$90,915.00	Open
CN4150977	DELOITTE TOUCHE TOHMATSU	Risk advisory services	28-Apr-25	30-Jun-25	\$90,915.00	Open
CN4164090	DELOITTE TOUCHE TOHMATSU	Lease Rental Valuations - CI Fuel Facilities - additional analysis	13-Dec-24	28-Feb-25	\$44,000.00	Open
CN4188142	ERNST & YOUNG	Desktop review	09-Jul-25	29-Aug-25	\$33,000.00	Open

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Contracts with the Big 7

- From 1 July 2025 to 31 March 2026, the department entered into 5 new contracts valued at \$1.0 million with the Big 7.
- From 1 July 2024 to 30 June 2025, the department entered into 21 new contracts valued at \$10.7 million (GST inclusive) with the Big 7.
- From 1 July 2023 to 30 June 2024, the department entered into 14 new contracts valued at \$22.6 million (GST inclusive) with the Big 7.
- Outside the Big 4, there are 2 active contracts with other Big 7 firms as at 31 March 2026.
- Refer to **Table G** for a comparison of Big 7 contracts between years.

Table G – New contracts with Big 7

	2025–26 YTD		2024–25		2023–24		Variance between 2024–25 and 2023–24			
	#	\$m (GST inc)	#	\$m (GST inc)	#	\$m (GST inc)	#	%	\$m (GST inc)	%
Accenture	1	0.1	-	-	1	18.7	(1)	(100.0)	(18.7)	(100.0)
Boston Consulting	-	-	-	-	-	-	-	-	-	-
Deloitte	-	-	11	2.9	3	0.9	8	266.7	2.0	222.2
Ernst & Young	4	1.0	5	1.1	3	0.5	2	66.7	0.6	120.0
KPMG	-	-	3	0.7	5	2.3	(2)	(40.0)	(1.6)	(69.6)
McKinsey	-	-	-	-	-	-	-	-	-	-
Scyne/PWC	-	-	2	6.0	2	0.2	-	-	5.8	2,900.0
Total	5	1.1	21	10.7	14	22.6	7	50.0	(11.9)	(52.7)

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BackgroundThe department's process and policy for procurement

- The department has comprehensive guidance and practices in place to ensure procurement is appropriate, represents value for money and is compliant with the Commonwealth Procurement Rules (CPRs). This includes:
 - o use of the mandatory whole of government Management Advisory Services (MAS) panel to procure consultancies, where services align
 - o a procurement framework, procurement training modules and corresponding quick reference guides which detail procurement best practice and value for money principles in line with Commonwealth policies
 - o checklists for officials and delegates to ensure compliant procurement practices
 - o delegate endorsement for all procurements prior to approaching the market as part of the procurement plan process
 - o approved Procurement Approval Request required for any procurements with an expected value at \$10,000 or above
 - o all procurements expected value at or above \$80,000 before 17 November 2025 and \$125,000 with the CPR changes as of 17 November 2025 requiring either an open/limited tender approach to market or use of an existing approved panel arrangement.
 - o For procurements between \$80,000 and \$200,000, officials must investigate whether an indigenous owned supplier is able to fulfil the requirement under the Indigenous Procurement Policy's (IPPs) Mandatory Set Aside. Mandatory Set Aside (MSA) (www.niaa.gov.au/sites/default/files/publications/ipp-mandatory-set-aside-factsheet.pdf).
 - o As part of the AAI's, section 23 PGPA Act approvals (i.e., commitment of relevant monies) are required to be signed off by the appropriate delegate prior to the execution of the contract/work order.
 - o The department's Secretary issued an update to the Accountable Authority Instructions and Financial Delegations on Thursday 5 February 2026.
 - o The update requires procuring officials to obtain endorsement from a Deputy Secretary (SES Band 3) before seeking to engage a consultant. This must be done prior to approaching the market for consultancy services and/or suppliers and before seeking formal spending approval. This also applies where incumbent suppliers are re-approached for the purposes of contract variation or extension, regardless of value

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Consultancy Arrangements

- Consultancy contracts are a subset of total contracts reported on AusTender:
 - a consultancy contract is considered to be the provision of professional, independent, expert advice or services, which represents the independent view or recommendations of the service provider. The department does not control the output. The consultants work assists the department with its decision-making.
 - a non-consultancy contract is where the department buys goods or services and we tell the supplier what we want.

Category	Definition	Example
Consultancy contract	A third-party that provides professional, independent an expert advice or services to the department	A person or firm engaged to provide an independent review of a program, policy or project. Examples: - advise on the financial viability of a government business enterprise - provide strategic advice on how to implement a new system - provide independent policy advice
Non-consultancy contract	A third-party that provides goods or services or general day-to-day services at the direction of the department	Goods and Services contract: A firm engaged to deliver an output aligned to the department's specifications. Example: analyse data under direction of the entity. Labour hire contract (Contractor): A firm providing personnel to fill a temporary vacancy and perform the day-to-day duties of the department.

*Contracts are reported on AusTender where they exceed \$10,000 (GST inclusive).

*Contracts reported may be across financial years.

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Attachments

- A: 2024–25 and 2025–26 YTD – All new Contracts entered into from 1 July 2024 to 31 March 2026
- B: 2024–25 and 2025–26 YTD – All new Consultancy Contracts entered into from 1 July 2024 to 31 March 2026

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Attachment A: 2024–25 and 2025–26 YTD – All new contracts entered into from 1 July 2024 to 31 March 2026

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4037311	KPMG	Social Benefits Remote Regional Roads 2	01-Jul-24	31-Dec-24	198,370.70
CN4056898	INTELLIGENT TRANSPORT SYSTEMS AUSTR	Professional Memberships	01-Jul-24	30-Jun-25	19,965.00
CN4062841	Jeff Whalan Learning Group	Learning and Development	01-Jul-24	30-Jun-25	14,786.76
CN4072224	SHIRE OF CHRISTMAS ISLAND	Road maintenance - Christmas Island	01-Jul-24	30-Jun-25	600,000.00
CN4075289	Townsville Airport Pty Ltd	Landside Vehicle Control Services	01-Jul-24	30-Jun-26	55,896.00
CN4075290	SYDNEY AIRPORT CORPORATION	Landside Vehicle Control Services	01-Jul-24	30-Jun-26	306,870.60
CN4075291	PERTH AIRPORT PTY LTD WESTRALIA AIRPORTS CORPORATION PTY	Landside Vehicle Control Services	01-Jul-24	30-Jun-26	322,927.32
CN4075292	Australia Pacific Airports (Melbour P/L	Landside Vehicle Control Services	01-Jul-24	30-Jun-26	500,024.23
CN4075293	AUSTRALIA PACIFIC AIRPORTS (Launces T/A LAUNCESTON AIRPORT	Landside Vehicle Control Services	01-Jul-24	30-Jun-26	142,215.19
CN4075294	HOBART INTERNATIONAL AIRPORT P/L	Landside Vehicle Control Services	01-Jul-24	30-Jun-26	65,537.00
CN4075295	Gold Coast Airport Pty Limited	Landside Vehicle Control Services	01-Jul-24	30-Jun-26	171,809.34
CN4075298	COCOS (KEELING) ISLANDS SHIRE COUNCIL	Supplementary road funding	01-Jul-24	30-Jun-25	200,000.00
CN4075300	CHRISTMAS ISLAND COMMUNITY RADIO	Emergency Broadcasting Services	01-Jul-24	30-Jun-27	44,914.20

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CN4075301	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	01-Jul-24	31-Oct-24	24,000.00
CN4075305	WHON PTY LTD	Executive Learning Group Membership	01-Jul-24	30-Jun-25	23,512.50
CN4075308	NAGLE ACCOUNTING PTY LTD	Assess Application and Expenditure Statements Services	01-Jul-24	30-Jun-25	198,000.00
CN4075311	REALLY AWESOME PEOPLE PTY LTD	Contractor	01-Jul-24	30-Jun-25	382,810.48
CN4075319	HIDE AND SEEK GROUP PTY LTD	Intranet Support Services	01-Jul-24	30-Dec-24	35,790.00
CN4076921	INDIAN OCEAN GROUP TRAINING ASSOCIA	Adult Education and Group Training Services	01-Jul-24	30-Jun-25	1,264,000.00
CN4076922	FIRE & SAFETY SERVICES CO PTY LTD	Maintenance and Testing of Fire System and Equipment	01-Jul-24	30-Jun-26	35,612.00
CN4076929	SHOALHAVEN CITY COUNCIL	Water Supply for Jervis Bay Territory	01-Jul-24	30-Jun-54	11,391,000.00
CN4076933	IAN MCALLISTER	Ophthalmologist Services	01-Jul-24	30-Jun-25	41,250.00
CN4076940	ABD RAHIM, MOHMMAD S H	Locum Doctor Services	01-Jul-24	30-Jun-25	390,500.00
CN4076943	WA CARDIOLOGY SERVICES PTY LTD	Cardiology Services	01-Jul-24	30-Jun-26	404,875.00
CN4076949	BRISBANE AIRPORT CORPORATION PTY LT	Landside Vehicle Control Services	01-Jul-24	30-Jun-26	634,720.32
CN4076957	TECHNOVATE STRATEGIC SOLUTIONS PTY	Senior Enterprise Architect	01-Jul-24	30-Jun-26	830,984.00
CN4076960	THE NIELSEN COMPANY AUSTRALIA PTY L	Nielsen Consumer Media View	01-Jul-24	30-Jun-25	171,934.40
CN4076962	PHOENIX MANAGEMENT SERVICES PTY LTD	SAP Support Services	01-Jul-24	30-Jun-25	198,000.00
CN4076963	EPI-USE AUSTRALIA PTY LIMITED	SAP Support Services	01-Jul-24	30-Jun-25	197,472.00

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CN4076964	EPI-USE AUSTRALIA PTY LIMITED	SAP Support Services	01-Jul-24	30-Jun-25	363,528.00
CN4076965	HAYS SPECIALIST RECRUITMENT (AUST)	Communications Specialist	01-Jul-24	30-Jun-25	259,545.00
CN4076966	MELTWATER AUSTRALIA PTY LTD	Social media management services	01-Jul-24	30-Jun-26	65,736.00
CN4076967	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	01-Jul-24	30-Jun-25	124,893.25
CN4076970	iSentia	Media monitoring services	01-Jul-24	30-Jun-26	1,276,000.40
CN4076971	MARITIME INSIGHTS & INTELLIGENCE LI	Vessel movement data	01-Jul-24	30-Jun-27	206,394.49
CN4076972	SALORIX PTY LTD	Contractor	01-Jul-24	30-Jun-26	656,040.00
CN4076973	Adam Chant Projectionist	Specialist projectionist services	01-Jul-24	18-Jun-25	70,000.00
CN4076976	Hudson Global Resources (Aust) P/L	Contractor	01-Jul-24	31-Jan-25	76,263.75
CN4076979	ATTIVO CONSULTING PTY LTD	Neuro-inclusive Awareness Program	01-Jul-24	30-Jun-25	13,860.00
CN4076990	4DATA IT PTY LTD	IT Services	01-Jul-24	30-Jun-26	350,000.00
CN4076991	Australian Disability Network Ltd	Disability Confident Training	01-Jul-24	30-Jun-25	17,556.00
CN4076993	LIFELINE AUSTRALIA LTD	Managing Challenging Interactions	01-Jul-24	30-Jun-25	15,950.00
CN4076995	INFOCAPITAL PTY LTD	TM1 licences	01-Jul-24	30-Jun-25	13,611.44
CN4076996	LIFELINE AUSTRALIA LTD	Accidental Counsellor Training	01-Jul-24	30-Jun-25	19,910.00
CN4077000	The Australian and New Zealand School of Government Ltd	National Regulators Community of Practice	01-Jul-24	30-Jun-25	16,500.00
CN4077001	ARTBANK PTY LTD	Artwork	01-Jul-24	30-Jun-25	27,445.00
CN4077002	SIMPLER TECHNOLOGY CONSULTING PTY L	ICT Temporary Personnel	01-Jul-24	30-Jun-25	369,512.00

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CN4077016	LDB ACCOUNTANTS & ADVISORS	Assess Application and Expenditure Statements Services	01-Jul-24	30-Jun-25	176,000.00
CN4077024	SIRVA PTY LTD	Relocation and Storage Services	01-Jul-24	30-Jun-27	60,000.00
CN4082245	TALENT INTERNATIONAL Holdings	Labour Hire	01-Jul-24	30-Jun-25	565,500.00
CN4082256	SWEET PEA ARTS PTY LTD	Artwork Acquisition 16826	01-Jul-24	31-Jul-24	18,000.00
CN4082267	FACE2FACE RECRUITMENT	Labour Hire	01-Jul-24	30-Jun-25	343,650.00
CN4082272	HAYS SPECIALIST RECRUITMENT (AUST)	Labour Hire	01-Jul-24	30-Jun-25	256,831.00
CN4082273	HAYS SPECIALIST RECRUITMENT (AUST)	Labour Hire	01-Jul-24	31-Dec-25	241,710.00
CN4082277	Hudson Global Resources (Aust) P/L	Labour Hire	01-Jul-24	30-Jun-26	445,214.00
CN4082278	MILANI GALLERY	Artwork Acquisition	01-Jul-24	31-Aug-24	16,500.00
CN4082282	DELOITTE TOUCHE TOHMATSU	Telecommunications advice and modelling	01-Jul-24	30-Jun-25	207,300.00
CN4084524	AECOM AUSTRALIA PTY LTD	Services relating to Biodiversity Offset Delivery Plan (CN3827102)	01-Jul-24	30-Jun-26	386,167.39
CN4085150	IHS GLOBAL PTE LTD	Vessel tracking service	01-Jul-24	30-Jun-26	69,589.08
CN4085854	9290 COMCARE AUSTRALIA	2023-24 Comcare Insurance	01-Jul-24	30-Jun-25	1,580,519.80
CN4089131	AUSTRALIAN RADIATION PROTECTION AND NUCLEAR SAFETY AGENCY (ARPANSA)	Australian Radiation Protection and Nuclear Safety Authority Licence Fee	01-Jul-24	30-Jun-25	10,770.00
CN4089132	HAYS SPECIALIST RECRUITMENT (AUST)	Labour Hire - MTP EL1 Policy Officer	01-Jul-24	31-Dec-24	129,255.75
CN4090063	NATIONAL LIBRARY OF AUSTRALIA	Membership Fee	01-Jul-24	30-Jun-25	19,766.56

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CN4090109	MONASH UNIVERSITY	Research and Analysis	01-Jul-24	11-Nov-24	67,579.38
CN4105311	COMMONWEALTH SUPERANNUATION CORPORA	2024-25 CSC - PSS/CSS Administration Fee Billing Arrangement	01-Jul-24	30-Jun-25	323,240.00
CN4075299	DR HEATHER CONNORS	Locum Doctor Services	02-Jul-24	30-Jul-24	50,400.00
CN4076917	R BIGG CONSTRUCTION	Bathroom refurbishment	02-Jul-24	10-Sep-24	39,847.72
CN4076961	PEPWORLDWIDE PTY LTD	Training	02-Jul-24	30-Sep-24	11,610.50
CN4076974	Hudson Global Resources (Aust) P/L	Recruitment services	02-Jul-24	02-Jul-25	11,440.00
CN4082253	PHYSIOTHERAPY POSTURE & PILATES PTY THERESE REEVES	Physiotherapy Services	02-Jul-24	30-Jun-25	127,500.00
CN4076918	CULTURAL FACILITIES CORPORATION	Curatorial services and the management of the Sidney Nolan Collection Management Agreement 2024 to 2027	03-Jul-24	31-Jul-27	1,958,952.00
CN4076919	HAYS SPECIALIST RECRUITMENT (AUST)	Temporary Personnel Services	03-Jul-24	02-Jan-25	168,597.42
CN4076955	NINTI ONE LIMITED	Telecommunications research	03-Jul-24	31-Aug-25	75,000.00
CN4082250	HEALTHCARE AUSTRALIA	Agency Nurse Services	03-Jul-24	30-Sep-24	48,890.40
CN4082251	HEALTHCARE AUSTRALIA	Agency Nurse Services	03-Jul-24	30-Sep-24	77,446.64
CN4082252	HEALTHCARE AUSTRALIA	Agency Nurse Services	03-Jul-24	31-Jul-24	23,118.40
CN4082274	Australian Disability Network Ltd	Australian Disability Network Gold membership 2024	03-Jul-24	30-Jun-25	14,520.00
CN4082255	O'CONNOR MARSDEN & ASSOCIATES PTY L	External Probity Adviser	04-Jul-24	01-Nov-24	10,000.00
CN4082280	NORFOLK TELECOM	Lease of Fibre on Norfolk Island	04-Jul-24	30-Jun-26	72,000.00

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CN4103356	ST JOHN AMBULANCE AUSTRALIA WESTERN AUST) INC	Paramedic Support for Christmas Island	04-Jul-24	31-Aug-24	58,166.00
CN4076953	NORFOLK ISLAND DATA SERVICES	Cabling Services	05-Jul-24	05-Sep-24	57,157.10
CN4076956	DATA#3 LTD	Cisco Maintenance and Support	05-Jul-24	30-Jun-26	696,714.36
CN4076951	EGON ZEHNDER INTERNATIONAL PTY LTD	Education and training	08-Jul-24	24-Mar-25	175,000.00
CN4082271	TSA Riley PTY LTD	Project Management and Contract Administration	08-Jul-24	22-Dec-28	6,159,317.00
CN4085147	WILLIAM COX PTY LTD T/as AgilePM Gr	ICT Contractor Services	08-Jul-24	30-Jun-25	290,000.00
CN4085149	UNIVERSITY OF NEW SOUTH WALES	Training	08-Jul-24	31-Aug-24	14,850.00
CN4082248	COUNCIL OF REMOTE AREA NURSES OF AUSTRALIA INC	Professional training	09-Jul-24	27-Aug-24	69,600.00
CN4076959	CALLEO RESOURCING PTY LTD	Recruitment services	10-Jul-24	30-May-25	160,000.00
CN4082249	ACOR CONSULTANTS (ACT) PTY LIMITED	Independent Building Inspection	10-Jul-24	31-Dec-24	79,365.00
CN4082279	RANDSTAD PTY LTD	Recruitment services	10-Jul-24	30-Jun-25	14,135.00
CN4104193	SHOALHAVEN CITY COUNCIL	Replace pontoon motor at Lake Windermere	10-Jul-24	17-Sep-24	25,048.10
CN4106514	SHOALHAVEN CITY COUNCIL	Lake Windermere pump motor replacement	10-Jul-24	17-Sep-24	25,048.10
CN4082244	DR GARY MITCHELL	Provision of Locum Doctor Services to IOTHS on CKI	11-Jul-24	31-Dec-25	1,365,000.00
CN4082269	APPROACH CONSULTING PTY LTD	IT Contractor Services	12-Jul-24	30-Jun-25	319,600.00
CN4085142	DELOITTE TOUCHE TOHMATSU	SMS Sender ID Register Cost Benefit Analysis	12-Jul-24	30-Aug-24	149,878.00

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CN4085148	THINKPLACE AUSTRALIA PTY LTD	Facilitation services	12-Jul-24	01-Aug-24	10,240.00
CN4076952	Hudson Global Resources (Aust) P/L	Contractor - Amit Pratap	15-Jul-24	29-Aug-25	414,000.00
CN4082264	KROLL AUSTRALIA PTY LTD	Valuation Services	15-Jul-24	13-Sep-24	68,640.00
CN4082266	Horizon One Recruitment Pty Ltd	Recruitment Services	15-Jul-24	31-Jul-24	13,468.00
CN4082268	STRACHAN LEGAL AND POLICY PTY LTD	Legal Services Training Support 2024-25	15-Jul-24	13-Dec-24	194,920.00
CN4082276	Horizon One Recruitment Pty Ltd	Labour Hire	15-Jul-24	14-Jan-25	67,161.60
CN4082258	MILLER AVIATION PARTNERS PTY LTD	External Technical Adviser	16-Jul-24	01-Nov-24	44,000.00
CN4085856	Hudson Global Resources (Aust) P/L	EL1 Program Manager RVSA Transition	18-Jul-24	30-Aug-24	11,556.00
CN4082246	HEALTHCARE AUSTRALIA	Provision of Agency Nurse Services	19-Jul-24	30-Sep-24	43,353.10
CN4082247	HEALTHCARE AUSTRALIA	Provision of Agency Nurse Services	19-Jul-24	30-Sep-24	43,353.10
CN4082257	Omera Partners Pty Ltd	Recruitment and search services	19-Jul-24	31-Oct-24	46,750.00
CN4082262	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising Director of the Classification Board Recruitment	19-Jul-24	31-Aug-24	48,708.42
CN4082259	CALLEO RESOURCING PTY LTD	Labour Hire	22-Jul-24	31-Dec-24	145,000.00
CN4082260	CAPITAL RECRUIT PTY LTD	Labour Hire	22-Jul-24	31-Jan-25	130,000.00
CN4082261	CAPITAL RECRUIT PTY LTD	Labour Hire	22-Jul-24	31-Jan-25	145,000.00
CN4088296	MONASH UNIVERSITY	Education and Training Services	22-Jul-24	31-Oct-24	89,000.00

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CN4097131	AUSTRALIAN INSTITUTE OF FAMILY STUD	Literature Review	22-Jul-24	11-Nov-24	93,706.23
CN4075306	CONFERENCE AND EDUCATION MANAGEMENT	Conference Sponsorship	23-Jul-24	29-Aug-24	52,800.00
CN4085145	TEABBA ASSOCIATION TOPEND ABORIGINAL BUSH BROADCASTING	For the provision of: information and research to explore television infrastructure in remote First Nations communities in the Top End	23-Jul-24	06-Sep-24	16,940.00
CN4085146	CANBERRA REX HOTEL	Venua and AV Hire	23-Jul-24	24-Jul-24	14,682.61
CN4100517	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Recruitment Advertising and Marketing	23-Jul-24	31-Dec-24	17,979.06
CN4082263	AUSTRALIAN LOCAL GOVERNMENT ASSOCIA AUSTRALIAN LOCAL GOVERNMENT ASSOCAT	ALGA 2024 Congress support	25-Jul-24	25-Jul-24	35,000.00
CN4082265	Wings Education	Aus PNG MoU Executive Leadership Development Program	25-Jul-24	31-Mar-25	130,000.00
CN4088288	HAYS SPECIALIST RECRUITMENT (AUST)	Scribe services for recruitment	26-Jul-24	30-Aug-24	17,500.00
CN4088293	Gillian Beaumont Recruitment Pty Li	Recruitment Services	26-Jul-24	26-Jul-25	142,500.00
CN4085139	GREG P SCOTT	Provision of Radiographer Services	29-Jul-24	30-Jun-25	112,580.00
CN4085144	Hudson Global Resources (Aust) P/L	Labour hire staff through recruitment panel.	29-Jul-24	31-Dec-24	105,000.00
CN4085143	Nielsen Television Audience Measure Ltd	Regional Free to Air TV Ratings Reports	30-Jul-24	30-Sep-24	15,950.00

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CN4086241	CALLEO RESOURCING PTY LTD	Labour Hire	30-Jul-24	27-Jun-25	250,000.00
CN4088294	EXECUTIVE INTELLIGENCE GROUP	Recruitment Services	30-Jul-24	30-Jul-25	35,500.00
CN4088295	CALLEO RESOURCING PTY LTD	Labour Hire	30-Jul-24	31-Jan-25	130,000.00
CN4090106	SAP AUSTRALIA PTY LTD	SAP Cloud Platform Integration	30-Jul-24	29-Jul-25	17,301.50
CN4088292	O'CONNOR MARSDEN & ASSOCIATES PTY L	Probity Advice	31-Jul-24	31-Dec-24	13,376.00
CN4094230	PALLADIUM INTERNATIONAL PTY LTD	CI Stormwater Rockfall Site Super	31-Jul-24	29-Feb-28	2,178,018.70
CN4082284	VERIZON AUSTRALIA PTY LIMITED	Secure Internet Gateway	01-Aug-24	30-Jul-27	3,291,916.00
CN4085141	COMMITTEE FOR ECONOMIC DEVELOPMENT OF AUSTRALIA (CEDA)	CEDA membership 2024-25	01-Aug-24	30-Apr-25	11,770.00
CN4088284	JON AND JON CONSULTING PTY LTD	Recruitment Services	01-Aug-24	31-Dec-24	40,647.60
CN4088286	COTTLES CRUSHER & CONCRETE PTY LTD	Construction Services	01-Aug-24	31-Aug-24	33,950.00
CN4089134	McGrath Nicol Advisory Partnership	Financial Advice for Aviation Response Taskforce	01-Aug-24	31-Dec-25	7,500,000.00
CN4101807	Horizon One Recruitment Pty Ltd	UVEP Recruitment Process	01-Aug-24	11-Oct-24	29,552.12
CN4089133	O'CONNOR MARSDEN & ASSOCIATES PTY L	Probity advice	02-Aug-24	29-Nov-24	58,839.00
CN4088285	INDIAN OCEAN GROUP TRAINING ASSOCIA	Labour Hire Services	05-Aug-24	31-Oct-24	35,070.85

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CN4088291	PILBARA AND KIMBERLEY ABORIGINAL ME PAKAM	Broadcasting Infrastructure Audit Services	07-Aug-24	13-Sep-24	15,070.00
CN4090070	CHOSEN BUILDING & CONSTRUCTION	Heritage Building internal amenities rebuild	07-Aug-24	30-Jun-25	26,824.00
CN4088290	CPA AUSTRALIA	CPA Congress 2024	08-Aug-24	30-Nov-24	25,217.90
CN4088289	NORTON ROSE FULBRIGHT	Legal Services 2024-25	12-Aug-24	30-Jun-26	6,486,545.00
CN4092889	HOLAN GROUP PTY LTD	Strategic planning workshop	12-Aug-24	31-Aug-24	12,650.00
CN4076989	REGIONAL AUSTRALIA INSTITUTE LTD	Conference	13-Aug-24	15-Aug-24	14,300.00
CN4088287	L.E.K. CONSULTING AUSTRALIA PTY LTD	Market analysis advisory services	13-Aug-24	31-Oct-24	231,000.00
CN4090067	UFC ULTIMATE FINISH CARPENTRY	Construction Services	13-Aug-24	30-Jun-25	38,140.00
CN4090071	THE NOUS GROUP	Learning and Development Services.	13-Aug-24	30-Jun-26	488,070.00
CN4090084	IAS Logistics Pty Ltd	domestic freight and logistics Melbourne	13-Aug-24	06-Sep-24	19,845.38
CN4090066	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation of Personal Effects	14-Aug-24	19-Nov-24	20,905.39
CN4090077	AMNESIUM PTY LTD	Computer Equipment and Accessories	14-Aug-24	14-Nov-24	50,252.40
CN4090083	DELOITTE TOUCHE TOHMATSU	Economic Modelling Impact Analysis	14-Aug-24	20-Sep-24	280,597.90
CN4090062	LPD GROUP PTY LTD T/A LPD SURVEYS	Feature Surveys Christmas Island	15-Aug-24	01-Nov-24	49,930.00
CN4090065	ACKER PTY LTD	Transport/Freight Services	15-Aug-24	20-Sep-24	22,014.50
CN4090082	INFO ACCESS GROUP PTY LTD	Aviation White Paper Easy English translation	15-Aug-24	22-Aug-24	11,836.00
CN4090085	CHANDLER MACLEOD GROUP LIMITED	Labour Hire Services	15-Aug-24	11-Oct-24	14,924.25

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CN4090086	CHANDLER MACLEOD GROUP LIMITED	Labour Hire Services	15-Aug-24	11-Oct-24	14,924.25
CN4090087	CHANDLER MACLEOD GROUP LIMITED	Labour Hire Services	15-Aug-24	09-Sep-24	14,924.25
CN4090088	CHANDLER MACLEOD GROUP LIMITED	Labour Hire Services	15-Aug-24	11-Oct-24	18,198.00
CN4090107	HAYS SPECIALIST RECRUITMENT (AUST)	Labour Hire Services	15-Aug-24	25-Sep-24	22,142.25
CN4090108	CHANDLER MACLEOD GROUP LIMITED	Labour Hire Services	15-Aug-24	25-Sep-24	18,198.00
CN4092890	Auslan Consultancy Pty Ltd	Aviation White Paper Auslan translation	15-Aug-24	22-Aug-24	11,239.97
CN4090075	SPINIFEXIT GLOBAL PTY LTD	Easy Single Touch Payroll	19-Aug-24	14-Jun-26	79,970.00
CN4090080	CAPITAL RECRUIT PTY LTD	Recruitment Services	19-Aug-24	30-Nov-24	36,778.00
CN4090090	Hudson Global Resources (Aust) P/L	Labour Hire	19-Aug-24	30-Nov-24	75,000.00
CN4090091	CAPITAL RECRUIT PTY LTD	Labour Hire	19-Aug-24	30-Nov-24	70,000.00
CN4090092	HAYS SPECIALIST RECRUITMENT (AUST)	Labour Hire	19-Aug-24	30-Nov-24	61,993.13
CN4090093	Hudson Global Resources (Aust) P/L	Labour Hire	19-Aug-24	30-Nov-24	80,000.00
CN4090094	CAPITAL RECRUIT PTY LTD	Labour Hire	19-Aug-24	30-Nov-24	60,000.00
CN4090095	Hudson Global Resources (Aust) P/L	Labour Hire	19-Aug-24	30-Nov-24	80,000.00
CN4090096	CAPITAL RECRUIT PTY LTD	Labour Hire	19-Aug-24	30-Nov-24	85,000.00
CN4090097	CAPITAL RECRUIT PTY LTD	Labour Hire	19-Aug-24	20-Nov-24	80,000.00
CN4090098	CALLEO RESOURCING PTY LTD	Labour Hire	19-Aug-24	30-Nov-24	75,000.00

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CN4090099	CALLEO RESOURCING PTY LTD	Labour Hire	19-Aug-24	30-Nov-24	70,000.00
CN4090100	CALLEO RESOURCING PTY LTD	Labour Hire	19-Aug-24	30-Nov-24	77,000.00
CN4090101	CALLEO RESOURCING PTY LTD	Labour Hire	19-Aug-24	30-Nov-24	92,000.00
CN4090102	CALLEO RESOURCING PTY LTD	Labour Hire	19-Aug-24	30-Nov-24	73,000.00
CN4090103	CALLEO RESOURCING PTY LTD	Labour Hire	19-Aug-24	30-Nov-24	80,000.00
CN4090104	CALLEO RESOURCING PTY LTD	Labour Hire	19-Aug-24	30-Nov-24	66,000.00
CN4090105	CALLEO RESOURCING PTY LTD	Labour Hire	19-Aug-24	30-Nov-24	70,000.00
CN4090705	Clayton Utz	Legal Services	19-Aug-24	30-Jun-25	167,599.25
CN4104192	EDUCATION SERVICES AUSTRALIA LTD	Survey and data analysis services	19-Aug-24	30-Jun-26	614,240.00
CN4090069	HIVAC SERVICES PTY LTD	Labour Hire	20-Aug-24	15-Sep-24	93,609.60
CN4112447	WRECK BAY ABORIGINAL COMMUNITY CNL.	Local Council Support Services	20-Aug-24	31-Dec-24	14,687.31
CN4090061	SCYNE ADVISORY PTY LTD	USO Technical Trials	21-Aug-24	30-Jun-25	5,972,482.00
CN4090064	UNIVERSITY OF TECHNOLOGY SYDNEY	Code development	21-Aug-24	31-Dec-24	251,168.50
CN4092871	ISLAND CABINETS	Construction Services	21-Aug-24	30-Jun-25	23,976.00
CN4092875	ISLAND PLUMBING & GAS	Construction Services	21-Aug-24	30-Jun-25	14,270.00
CN4096565	Concentrix Services Pty Ltd	National Relay Service	21-Aug-24	30-Sep-27	65,995,588.56
CN4090073	VENTIA PROPERTY PTY LTD	Capital Works	22-Aug-24	30-Jun-25	48,840.00

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CN4090089	Hudson Global Resources (Aust) P/L	Labour Hire	22-Aug-24	31-Jan-25	120,000.00
CN4092874	LUKE STEVEN TILING	Construction Services	22-Aug-24	30-Jun-25	14,700.00
CN4090060	CITMED AIR AMBULANCE	EMERGENCY MEDICAL EVACUATION SERVICES	23-Aug-24	23-Aug-24	85,930.00
CN4092877	CONNECT PAEDIATRIC THERAPY SERVICES	Provision of Allied Health General Services	23-Aug-24	30-Jun-25	587,133.00
CN4092888	OAG AVIATION WORLDWIDE PTE LTD	Subscription	23-Aug-24	30-Jun-25	19,335.00
CN4090076	Hudson Global Resources (Aust) P/L	Labour hire	26-Aug-24	24-Dec-24	100,000.00
CN4092876	WAI EW PTY LTD	Supply of Cable to Cocos (Keeling) Islands Project	26-Aug-24	15-Nov-24	106,332.50
CN4092887	CBR RECRUITMENT PTY LTD	Recruitment Support Services	26-Aug-24	31-Oct-24	18,700.00
CN4094231	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising Services	26-Aug-24	20-Sep-24	21,000.00
CN4099261	DATA ANALYSIS AUSTRALIA	Statistical Survey Assistance	26-Aug-24	30-Jun-25	40,700.00
CN4099271	MARSH PTY LTD	Insurance advice to support the Strategic Fleet Pilot Program	26-Aug-24	04-Oct-24	49,610.00
CN4102088	Hudson Global Resources (Aust) P/L	Contractor	26-Aug-24	28-Feb-25	96,378.75
CN4092885	Challis & Company Pty Limited	Executive Recruitment Services	27-Aug-24	27-Aug-26	215,000.00
CN4092883	AMANDA O'ROURKE & ASSOCIATES PTY LT	Executive search services	28-Aug-24	27-Feb-25	70,345.00
CN4099263	CHRISTIAN BAILEY AGENCIES	Cabinet casings replacement	28-Aug-24	14-Sep-24	31,320.00

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CN4099267	THE SOCIAL RESEARCH CENTRE	Age Assurance Consumer Research	28-Aug-24	31-Dec-24	278,293.40
CN4099275	Hudson Global Resources (Aust) P/L	Placement fee	28-Aug-24	28-Feb-25	11,440.00
CN4152182	CHRIS WALLER CONSULTING PTY LTD ASISTIV	Only used for this employee	28-Aug-24	21-Oct-25	11,505.40
CN4092870	DR LARRY ODIEST THOMPSON	Provision of Locum Doctor Services to IOTHS	29-Aug-24	29-Oct-24	55,400.00
CN4092872	WARTSILA AUSTRALIA PTY LTD	Supply of Wartsila Instrumentation Critical Spares	29-Aug-24	30-Nov-24	117,033.14
CN4092884	THE SOCIAL RESEARCH CENTRE	Television and Media Survey 2024	29-Aug-24	03-Jun-25	393,012.00
CN4100515	THE TRUSTEE FOR THE VAN MEEGEN FAMI T/A DIRECTIONS FOR CHANGE	Executive Coaching Workshop	29-Aug-24	27-Aug-25	45,000.00
CN4082275	Hudson Global Resources (Aust) P/L	Labour Hire	30-Aug-24	30-Jun-25	354,000.00
CN4092879	WHON PTY LTD	Education and Training Services	31-Aug-24	30-Aug-25	13,035.00
CN4092880	WHON PTY LTD	Education and Training Services	31-Aug-24	31-Aug-25	13,035.00
CN4090074	AXSMARINE S.A.S. AXSMARINE	Data Subscription	01-Sep-24	31-Aug-25	76,000.00
CN4090078	DATA#3 LTD	Microsoft Licenses	01-Sep-24	30-Jun-25	40,636.31
CN4099274	Grace Records Management Aust P/L	Offsite Storage & Destruction Services	01-Sep-24	31-Aug-26	480,000.00
CN4090072	9160AUSTRALIAN PUBLIC SERVICE COMMISSION	Education and Training Services	02-Sep-24	31-Dec-25	14,000.00
CN4092869	MEDICAL AIR PTY LTD	EMERGENCY MEDICAL EVACUATION SERVICES	02-Sep-24	02-Sep-24	65,000.00
CN4092873	AURECON AUSTRALASIA PTY LTD	Technical Services - Christmas Island Diesel Supply Chain	02-Sep-24	30-Jun-26	179,160.00

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CN4092878	SENTENTIA CONSULTING PTY LTD	Update of VSOB Risk Register 2024	02-Sep-24	11-Nov-24	12,000.00
CN4092881	INFINITE CONSULTING PTY LTD	IT contractor	02-Sep-24	30-Jun-25	344,432.00
CN4092886	PR RISK MANAGEMENT P R RISK MANAGEMENT PTY LTD	WHS Conformance Audit	02-Sep-24	29-Nov-24	44,528.00
CN4099828	Verian Group Australia Pty Ltd	Market Research Services	02-Sep-24	30-Jun-25	704,544.50
CN4100513	LAWSONS TREE LOPPING & CLEARING SER	Vegetation Control in Front of CI Power station	02-Sep-24	20-Sep-24	35,000.00
CN4103358	Hudson Global Resources (Aust) P/L	Placement Services for EL1	02-Sep-24	30-Jun-25	11,440.00
CN4117277	Hudson Global Resources (Aust) P/L	Placement Fee	02-Sep-24	30-Aug-25	11,440.00
CN4099273	Hudson Global Resources (Aust) P/L	Temporary Personnel- Executive Assistant	03-Sep-24	25-Oct-24	23,256.00
CN4101935	ONESPAC GALLERY CREATIVEMOVE PTY LTD	Artwork 16867	03-Sep-24	31-Oct-24	17,500.00
CN4099269	LAZARD AUSTRALIA PTY LTD	Commercial Advisor for Aviation Response Taskforce	05-Sep-24	31-Dec-25	3,317,500.00
CN4099272	PROXIMITY ADVISORY SERVICES PTY LTD	Evaluation Service for non-infrastructure road safety grant programs	05-Sep-24	30-Jun-25	282,639.90
CN4101649	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Recruitment Advertising and Marketing	05-Sep-24	31-Dec-24	40,487.89
CN4099260	BIS OXFORD ECONOMICS	Cost Escalation Project 2024	06-Sep-24	11-Oct-24	131,868.00
CN4092882	CAPITAL RECRUIT PTY LTD	Labour hire	09-Sep-24	31-Dec-24	75,000.00

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CN4099264	BMF ADVERTISING PTY LTD	Road Safety Campaign Advertising	09-Sep-24	30-Jun-25	1,613,801.57
CN4099265	CITMED AIR AMBULANCE	EMERGENCY MEDICAL EVACUATION SERVICES	09-Sep-24	30-Sep-24	92,644.00
CN4099266	DR SARAH DAVIS	Locum District Medical Officer	09-Sep-24	29-Oct-24	35,200.00
CN4099268	KAREN WILLIAMS	Support to the Establishment of the Financial Governance Function	09-Sep-24	31-Dec-24	40,000.00
CN4102087	BUCKFORD ILLUMINATION GROUP PTY LTD	Lighting, Collingwood.	09-Sep-24	30-Nov-24	18,737.75
CN4104203	CPM REVIEWS PTY LTD	Investigation services	09-Sep-24	09-Mar-25	22,000.00
CN4099262	ACKER PTY LTD	Supply and installation of Kitchen on Christmas Island	10-Sep-24	30-Jun-25	43,017.00
CN4099270	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	AMSA Board Expression Advertising Service	10-Sep-24	31-Dec-24	14,406.91
CN4104813	SHOALHAVEN CITY COUNCIL	Water & Sewer Connections - Local government service	10-Sep-24	06-Nov-24	10,280.35
CN4099827	SHIRE OF CHRISTMAS ISLAND	Community Bus services for Christmas Island 2024- 25	11-Sep-24	30-Jun-25	60,000.00
CN4109991	Outstation	Artwork Acquisition	11-Sep-24	31-Jan-25	11,200.00
CN4099823	GEOFFREY ERIC HILLWOOD	Locum District Medical Officer	12-Sep-24	30-Nov-24	31,100.00
CN4102925	Auslan Consultancy Pty Ltd	Auslan translation of Aviation Industry Ombuds Scheme consultation paper.	12-Sep-24	02-Oct-24	13,694.67
CN4099826	GP SERVICES GARRY GEORGE PARSONS	Construct Desal Hardstand Cascade Pier	13-Sep-24	25-Feb-25	45,000.00
CN4101808	RELATBL RECRUITING PTY LTD	EA conversion fee	13-Sep-24	31-Oct-24	19,921.50

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CN4105310	THE TRUSTEE FOR MELHOP KNIGHT FAMIL DARREN KNIGHT GALLERY	Artwork 16867	13-Sep-24	30-Nov-24	10,000.00
CN4117361	CASSANDRA BIRD GALLERY PTY LTD	Artwork 16874	13-Sep-24	31-Dec-24	16,500.00
CN4099829	McGrath Nicol Advisory Partnership	Housing Support Program - Cost Assurance - Community Enabling Infrastructure	16-Sep-24	15-Jan-25	35,990.31
CN4102922	CHRISTMAS ISLAND PLUMBING T/A SOURC GREGORY MCINTOSH	Replacement pump system	16-Sep-24	30-Nov-24	28,142.00
CN4099824	CITMED AIR AMBULANCE	EMERGENCY MEDICAL EVACUATION SERVICES	17-Sep-24	30-Sep-24	109,405.00
CN4102924	EDUCATION SERVICES AUSTRALIA LTD	Modernisation of the school library survey	17-Sep-24	30-Jun-25	16,500.00
CN4098173	LONERGAN RESEARCH PTY LTD	Market Research	18-Sep-24	30-Nov-24	75,977.00
CN4099835	AMANDA O'ROURKE & ASSOCIATES PTY LT	Recruitment Services	18-Sep-24	17-Sep-25	17,800.00
CN4099838	DXC Technology Australia Pty Ltd T/as Telsyte	Australian Subscription Entertainment Study 2024	18-Sep-24	30-Sep-25	16,500.00
CN4099820	ALLEN DIESELS LIMITED	Supply of Fuel Pumps for Allen Engine DA004	19-Sep-24	30-Dec-24	14,500.00
CN4099825	R BIGG CONSTRUCTION	KAVHA Cemetery Amenities Refurbishment	19-Sep-24	20-Dec-24	43,293.73
CN4099831	PROCUREMENT PROFESSIONALS	Probity Advisory Services	20-Sep-24	30-Jun-28	85,800.00
CN4100523	IAS Logistics Pty Ltd	Crate preparation, USA Return 2024	23-Sep-24	15-Nov-24	39,325.00
CN4113684	GRIFFIN LEGAL PTY LIMITED	Probity Advisory Services for the WSI Noise Insulation and Property Acquisition Program	23-Sep-24	30-Dec-25	75,000.00
CN4117360	CRAFT ACT CRAFT AND DESIGN CENTRE I	ARtwork 16887	23-Sep-24	31-Dec-24	11,000.00

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CN4099830	LUMICOM PTY LTD	Artbank Projector	24-Sep-24	30-Sep-24	16,480.20
CN4112453	CBR RECRUITMENT PTY LTD	Provision of scribing services	24-Sep-24	10-Dec-24	17,023.05
CN4099821	ARJO AUSTRALIA PTY LTD CRAIG RODDY	Annual Service and Maintenance of Medical Equipment	25-Sep-24	30-Jun-27	58,860.00
CN4099834	PUBLIC AFFAIRS NETWORK PTY LTD	Research Strategy Workshops	25-Sep-24	30-Jun-25	46,200.00
CN4099833	BEVINGTON CONSULTING PTY LTD	Front Door Process Improvement	26-Sep-24	24-Jan-25	54,230.00
CN4099819	HAPPY JACKS CKI PTY LTD	Termite treatment for CKI commonwealth houses 2024	27-Sep-24	31-Dec-24	54,516.00
CN4099832	THE TRUSTEE FOR CONSTECH UNIT TRUST CTDS AUSTRALIA PTY LTD	IT Services	27-Sep-24	26-Mar-25	11,313.50
CN4117274	Hudson Global Resources (Aust) P/L	Senior Media Officer	27-Sep-24	27-Feb-25	11,440.00
CN4100521	CAPITAL RECRUIT PTY LTD	Labour Hire	30-Sep-24	31-Dec-24	45,000.00
CN4100522	CAPITAL RECRUIT PTY LTD	Labour Hire	30-Sep-24	31-Dec-24	43,576.34
CN4090081	CENTRE ASIA PACIFIC AVIATION P/L	Data subscription services	01-Oct-24	30-Sep-25	30,492.00
CN4099836	Hudson Global Resources (Aust) P/L	Labour Hire	01-Oct-24	01-Jan-25	39,710.00
CN4100519	DATA#3 LTD	Software	01-Oct-24	31-Mar-25	82,500.00
CN4100520	DATA#3 LTD	Software	01-Oct-24	30-Sep-25	459,350.10
CN4099818	UNITED EQUIPMENT PTY LTD	Annual Inspection and Service EWP and Forklift	02-Oct-24	31-Dec-24	18,971.96
CN4100516	IAS Logistics Pty Ltd	Crating, Germany Repatriation 2024	02-Oct-24	13-Dec-24	26,320.00
CN4104194	JPS MEDICAL RECRUITMENT	Provision of Agency Nursing Services for the IOTs	02-Oct-24	31-Dec-24	208,000.00

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CN4103357	FACTOR TECH PTD LTD	Short term consultancy to develop a Proof of Concept - specialist ICT skills required	03-Oct-24	31-Jan-25	170,610.00
CN4104202	KEN KANOFSKI ADVISORY PTY LTD	Advice on progressing Heavy Vehicle National Law reforms	03-Oct-24	31-Mar-26	32,670.00
CN4099276	WAC SPORTS PTY LTD	2024 NSW Koori Knockout - Bronze Package	04-Oct-24	07-Oct-24	16,500.00
CN4100512	KATH KING PUL FINGA KLIINAS	Cleaning of the KAVHA Precinct	04-Oct-24	30-Jun-26	367,500.00
CN4102090	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising services for SBS Chairperson position	04-Oct-24	25-Oct-24	55,000.00
CN4104195	DELOITTE TOUCHE TOHMATSU	Governance Assurance Advisory Service for WSI Noise Insulation and Property Acquisition Program	04-Oct-24	30-Jun-28	100,000.00
CN4115434	THINKPLACE AUSTRALIA PTY LTD	Meeting facilitator	07-Oct-24	01-Nov-24	14,719.00
CN4104197	CITMED AIR AMBULANCE	EMERGENCY MEDICAL EVACUATION SERVICES	08-Oct-24	31-Oct-24	107,316.00
CN4104198	WARTSILA AUSTRALIA PTY LTD	Wartsila Engineering Technical Services for 64,000 hours overhaul of DA008	08-Oct-24	31-Dec-24	194,041.00
CN4104816	MEDICAL AIR PTY LTD	EMERGENCY MEDICAL EVACUATION SERVICES	08-Oct-24	31-Oct-24	65,000.00
CN4105309	MEDICAL AIR PTY LTD	EMERGENCY MEDICAL EVACUATION SERVICES	08-Oct-24	31-Oct-24	76,500.00
CN4104814	HIVAC SERVICES PTY LTD	Replacement of Hospital Transformer on Christmas Island	09-Oct-24	30-Nov-24	127,749.00
CN4105307	Civica Pty Ltd	Public library catalogue data	09-Oct-24	30-Jun-25	13,750.00
CN4104817	CCH Australia Limited	Media alert service	10-Oct-24	09-Oct-25	55,000.00
CN4105308	GRACE REMOVALS (AUSTRALIA) PTY LTD	Exit Relocation of Personal Effects - HR Manager	10-Oct-24	16-Jan-25	22,429.42

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CN4106515	STATEWIDE OIL DISTRIBUTOR	Supply of Mobilgrad Lubrication Oil CI Power Station	10-Oct-24	31-Mar-25	51,785.04
CN4106692	PUBLIC AFFAIRS NETWORK PTY LTD	Industry Workshop Facilitation	10-Oct-24	30-Oct-24	13,200.00
CN4106690	WHERE TO RESEARCH BASED CONSULTING P LTD	Market Research for Indigenous Cultural and Intellectual Property rights	11-Oct-24	30-Jun-25	79,750.00
CN4100514	CHANDLER MACLEOD GROUP LIMITED	Labour Hire	14-Oct-24	31-Jan-25	63,500.00
CN4104196	FIRE & SAFETY SERVICES CO PTY LTD	Routine Inspection & Testing of the Power station Fire Protection System & Equipment	14-Oct-24	13-Oct-26	192,340.30
CN4104815	BY GROUP PTY LTD	JBT Housing Remediation	14-Oct-24	31-Dec-26	1,583,707.40
CN4106519	Hudson Global Resources (Aust) P/L	Contractor	14-Oct-24	30-Jun-25	109,197.75
CN4106689	CHRISTMAS ISLAND ENGINEERING & MAINTENANCE PTY LTD	Roof repairs at the Christmas Island Power Station	14-Oct-24	31-Dec-24	19,750.00
CN4106681	GRACE REMOVALS (AUSTRALIA) PTY LTD	Exit Relocation of Personal Effects - Health Services Business Manager	15-Oct-24	04-Nov-24	19,162.01
CN4106686	CITMED AIR AMBULANCE	EMERGENCY MEDICAL EVACUATION SERVICES	15-Oct-24	31-Oct-24	94,610.00
CN4106688	PLANNING ASSIST	Planning Assistant services for the Norfolk Island Waste and Sewer Stage 2 and 3	15-Oct-24	30-Jun-25	120,153.00
CN4106697	IAS Logistics Pty Ltd	International Freight USA Repatriation 2024	15-Oct-24	15-Nov-24	150,212.53
CN4105312	INTERNET SOCIETY OF AUSTRALIA	Mechanisms to support community engagement at aulGF	16-Oct-24	29-Oct-24	18,700.00
CN4151713	HAYS SPECIALIST RECRUITMENT (AUST)	Specialised staffing	16-Oct-24	21-Apr-25	13,492.86

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CN4119473	ARA ELECTRICAL HIGH VOLTAGE SERVICE T/A TRANSELECT	Design for removal and installation of substations	17-Oct-24	31-Dec-24	10,345.50
CN4106695	LIFE UNLIMITED HEALTH SOLUTIONS	Legal Services 2024-25	18-Oct-24	11-Dec-24	28,600.00
CN4017005	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	19-Oct-24	30-Jun-25	290,319.38
CN4099822	WILLPOWER GROUP	Labour Hire Services Diesel Technician	22-Oct-24	29-Nov-24	36,348.00
CN4106684	CHRISTMAS ISLAND WATSTAR PTY LTD T/A GREGORY CI MAINTENANCE (GCIM)	Tiling Services in Christmas Island facility	22-Oct-24	31-Dec-24	21,500.00
CN4106685	CHRISTMAS ISLAND WATSTAR PTY LTD T/A GREGORY CI MAINTENANCE (GCIM)	Painting services in Christmas Island facility	22-Oct-24	31-Dec-24	18,500.00
CN4106694	HAYS SPECIALIST RECRUITMENT (AUST)	Placement fee for non- ongoing personnel	22-Oct-24	30-Apr-25	13,492.86
CN4106683	SYDNEY TOOLS PTY LTD	Supply of Electrical Tools and Equipment to Christmas Island	24-Oct-24	31-Mar-25	14,749.77
CN4106687	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Notification of the publication of the final EIS for WSI	24-Oct-24	10-Nov-24	22,263.06
CN4106691	FLXBL RECRUITING SOLUTIONS PTY LTD	Placement service	24-Oct-24	01-Dec-24	13,974.00
CN4106682	CYCLONIC CONSTRUCTIONS PTY LTD	Removal of gutters at Christmas Island Village	25-Oct-24	30-Jun-25	55,000.00
CN4106693	SKAPINKER LAW PTY LTD	Legal Services 2024-25	25-Oct-24	03-Feb-25	14,520.00

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CN4107720	IAS Logistics Pty Ltd	Domestic Freight, USA Repatriation 2024	25-Oct-24	22-Nov-24	32,403.25
CN4106518	HEWLETT PACKARD AUST PTY LTD	LTO-9 Tape Drive and LTO-9 Tapes	28-Oct-24	28-Jan-25	13,102.86
CN4106520	Hudson Global Resources (Aust) P/L	Agency that has labour hire worker with the skills and experience needed for a short-term labour hire placement.	28-Oct-24	28-Feb-25	50,000.00
CN4106521	Hudson Global Resources (Aust) P/L	Requirement for Labour Hire Services	28-Oct-24	29-Jun-25	131,000.00
CN4107716	Derwent Executive Pty Ltd	ACMA appointments - Executive Search	28-Oct-24	30-Jun-25	77,000.00
CN4107717	IAS Logistics Pty Ltd	International Freight, Germany Repatriation 2024	28-Oct-24	13-Dec-24	86,211.71
CN4107718	ACIL ALLEN CONSULTING	Financial Management Advisory Services	28-Oct-24	27-Oct-26	1,961,277.00
CN4109375	VENTIA PROPERTY PTY LTD	Security Zone Upgrade	28-Oct-24	30-Jun-25	142,175.00
CN4115364	PLATINUM FLOW PLUMBING SOLUTIONS	Emergency sewer work	28-Oct-24	31-Jan-25	20,350.00
CN4133454	GHD PTY LTD	Asbestos Management Services	28-Oct-24	30-Apr-25	95,209.40
CN4107715	THE HATCHERY (HUB) PTY LTD	Public Sector Women in Leadership Summit 2025	30-Oct-24	26-Feb-25	13,999.98
CN4111757	AECOM AUSTRALIA PTY LTD	Governance review of accomodation project	30-Oct-24	31-Dec-24	124,000.00
CN4117276	AGORA CONSULTING PTY LTD	Lessons Learnt Review	30-Oct-24	31-Mar-25	99,032.00
CN4150109	AUSTRALIAN INSTITUTE OF FAMILY STUD	MoU work	30-Oct-24	19-Nov-24	44,343.01
CN4106699	THE TRUSTEE OF KIRRA SERVICES UNIT	IT related hardware and accessories	31-Oct-24	30-Apr-25	36,096.00
CN4107711	CITMED AIR AMBULANCE	EMERGENCY MEDICAL EVACUATION SERVICES	31-Oct-24	15-Nov-24	113,085.50

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CN4107712	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation of Personal Effects - Nurse Unit Manager	31-Oct-24	21-Feb-25	19,511.80
CN4107713	DEPARTMENT OF JOBS PRECINCTS AND RE	Support for traditional owner requirements for Geelong City Deal projects	31-Oct-24	30-Jun-25	150,000.00
CN4109993	NORTON ROSE FULBRIGHT	Legal Services 2024-25	31-Oct-24	30-Jun-25	275,851.50
CN4119789	SG FLEET AUSTRALIA PTY LTD	Light vehicles services for the Indian Ocean Territories	31-Oct-24	30-Jun-26	175,925.33
CN4106516	INDIGECO PTY LTD	Temporary Personnel - Placement Service	01-Nov-24	23-Sep-25	12,450.64
CN4107719	INFRASTRUCTURE PARTNERSHIPS AUSTRAL	Renewal of IPA membership	01-Nov-24	31-Oct-25	35,233.00
CN4109366	JBS&G AUSTRALIA PTY LTD	Provision of specialist contaminated land auditor services - PFAS Airports Taskforce	01-Nov-24	31-Oct-26	345,136.00
CN4109369	LEXISNEXIS	Legal Research Services	01-Nov-24	31-Oct-26	335,489.85
CN4109372	OPTUS NETWORKS PTY LIMITED OPTUS	Cisco Handsets	01-Nov-24	31-Dec-24	19,662.78
CN4109373	LIFELINE AUSTRALIA LTD	Training	01-Nov-24	30-Jun-25	27,482.40
CN4109988	ABT Associates Pty Ltd	Transport Partnership Manager in PNG	01-Nov-24	30-Jun-26	729,231.80
CN4115227	GEOSYNTEC CONSULTANTS PTY LTD	Provision of specialist contaminated land auditor services - PFAS Airports Taskforce	01-Nov-24	31-Oct-26	219,551.75
CN4115365	WESTERN ENVIRONMENTAL PTY LTD	Provision of specialist contaminated land auditor services PFAS Airports Taskforce	01-Nov-24	31-Oct-26	473,262.00
CN4106696	Hudson Global Resources (Aust) P/L	Placement services	04-Nov-24	28-Feb-25	11,440.00
CN4109982	REMOTE CONSTRUCTION AND ENGINEERING	Building Maintenance	04-Nov-24	31-Jan-25	27,160.10

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CN4122745	FACE2FACE RECRUITMENT	Scribing Services - Bulk Recruitment Rounds	04-Nov-24	08-Dec-24	41,912.31
CN4032672	Specialist Heat Exchangers Ltd	Machinery Supply	05-Nov-24	31-Mar-25	695,000.00
CN4107714	STRACHAN LEGAL AND POLICY PTY LTD	Legal Services 2024-25 - Learning and Development Sessions	05-Nov-24	13-Dec-24	110,600.00
CN4109374	Swift Digital	Swift Digital (DITRDCA licence)	05-Nov-24	04-Nov-25	12,705.00
CN4109992	SDR NT Pty Ltd	Work of Art	05-Nov-24	05-Nov-25	10,300.00
CN4109984	Hudson Global Resources (Aust) P/L	Labour hire services	06-Nov-24	30-Jun-25	11,440.00
CN4109985	SOL PEOPLE PTY LTD	Design Work for the Maritime Single Window Project	06-Nov-24	30-Jun-25	431,376.00
CN4109989	Hudson Global Resources (Aust) P/L	Labour hire services	06-Nov-24	30-Jun-25	11,440.00
CN4106698	lawyerbank Pty Ltd	Legal Services 2024-25	07-Nov-24	09-May-25	270,270.00
CN4109367	COCOS ISLANDS CO-OPERATIVE SOCIETY CATERING DIVISION	Bathroom renovations	07-Nov-24	30-Jun-25	59,685.00
CN4109974	GHD PTY LTD	Rock Fall Risk Review	07-Nov-24	30-Jun-25	168,471.00
CN4109973	CUBELIC HOLDINGS PTY LTD	Purchase of Biodiversity Credits	08-Nov-24	04-Dec-24	326,700.00
CN4111198	AVID CERTIFICATION SERVICES LTD AGE CHECK CERTIFICATION SERVICES P/	Age Assurance Technology Trial	08-Nov-24	30-Jun-25	3,830,277.00
CN4109365	CITMED AIR AMBULANCE	EMERGENCY MEDICAL EVACUATION SERVICES	10-Nov-24	30-Nov-24	108,955.00
CN4109986	BLOOMBERG AUSTRALIA PTY	Specialist climate data and analysis	10-Nov-24	04-Sep-25	193,200.00
CN4109981	ENERGY SKILLS INTERNATIONAL PTY LTD ENERGY SKILLS SOLUTIONS	Electrical Network Training Services	11-Nov-24	31-Dec-24	22,724.00

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CN4109977	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	12-Nov-24	28-Mar-25	22,948.20
CN4109978	HIVAC SERVICES PTY LTD	Streetlight Testing and Assessment on Cocos (Keeling) Islands	12-Nov-24	14-Nov-24	12,951.60
CN4109980	INDIAN OCEAN OIL COMPANY	Inspection and Reflooring Services	12-Nov-24	31-Jan-25	2,515,084.35
CN4109990	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Adversiting Services	12-Nov-24	24-Nov-24	10,668.33
CN4109371	ASHURST	Legal Services 2024-25 - Secondment	13-Nov-24	30-Apr-25	252,540.00
CN4109976	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	13-Nov-24	28-Feb-25	18,453.95
CN4115367	ELA EGIDY	Artbank publication	13-Nov-24	31-Jul-25	16,335.00
CN4112452	PROXIMITY ADVISORY SERVICES PTY LTD	Negotiation Support Services for a tender process	14-Nov-24	30-Dec-25	319,777.60
CN4109969	MAN ENERGY SOLUTIONS AUSTRALIA PTY	Machinery parts replacement	15-Nov-24	30-Jun-25	67,003.11
CN4109983	Kent Moving and Storage	Relocation Services	15-Nov-24	28-Feb-25	125,000.00
CN4109987	HAYS SPECIALIST RECRUITMENT (AUST)	non-ongoing placement fee	15-Nov-24	31-Mar-25	11,141.14
CN4109370	MADDOCKS	Legal Services 2024-25 - Secondment	18-Nov-24	16-May-25	349,953.78
CN4111197	McGrath Nicol Advisory Partnership	Financial Viability and Procurement Assistance services	18-Nov-24	30-Jun-25	67,913.05
CN4111202	VENTIA PROPERTY PTY LTD	New Townsville office and fitout	18-Nov-24	31-Dec-25	888,188.40
CN4111203	VENTIA PROPERTY PTY LTD	New Adelaide office and fitout	18-Nov-24	31-Dec-25	1,319,749.20

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CN4111207	TRUSTEE FOR DC FAMILY TRUST EQUITY PARTNERS ACCOUNTANTS ADVISER	Financial Evaluation Support for the Strategic Fleet Pilot Program	18-Nov-24	30-Dec-25	225,000.00
CN4111755	VENTIA PROPERTY PTY LTD	New Melbourne office and fitout	18-Nov-24	30-Jun-26	3,306,881.60
CN4112448	WARWICK NORMAN	Commercial and Technical Evaluation Support for a tender process	18-Nov-24	30-Dec-25	112,500.00
CN4112449	MCGUIRE MARITIME PTY LTD	Commercial and Technical Evaluation Support for a tender process	18-Nov-24	30-Dec-25	110,880.00
CN4112450	BRETT WHITEOAK	Commercial and Technical Evaluation Support for a tender process	18-Nov-24	30-Dec-25	108,000.00
CN4112451	ALLAN SCHWARTZ	Evaluation Support for a tender process - specialised technique	18-Nov-24	30-Dec-25	121,423.00
CN4112455	VENTIA PROPERTY PTY LTD	New Office and Fit-out	18-Nov-24	31-Dec-25	1,329,204.80
CN4111479	ELYSIUM DIGITAL PTY LTD	Development of a future SaaS Platform Sustainment Model	20-Nov-24	31-Jan-25	69,080.00
CN4109970	DR MYRA PATRICIA BROWN	Provision of Locum Doctor Services	21-Nov-24	31-Jan-25	39,000.00
CN4109971	HALL AND PARTNERS PTY LTD	Evaluation Research Services	21-Nov-24	30-Jun-25	160,776.00
CN4109972	Cultural Perspectives Pty Ltd T/A D DiverseWerks	Government Campaign Services	21-Nov-24	30-Jun-25	103,151.62
CN4111199	Carbon Media Pty Ltd	First Nations Creatives Services	22-Nov-24	30-Jun-25	160,600.00
CN4111200	Cox Inall Change	PR services	22-Nov-24	30-Jun-25	439,995.31
CN4111201	WATSON ISLAND CARPENTRY & EXCAVATION T/A The Watson Island Family Trust	Replacement floor and subfloor in 59 Seaview Drive Christmas Island	22-Nov-24	30-Jun-25	31,179.28

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CN4111204	THE SOCIAL DECK PTY LTD	Advertising for the introduction of new minimum classifications for gambling-like content in video games	22-Nov-24	30-Jun-25	330,000.00
CN4111475	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising for the national 2024 Regional Development Australia Committee Chair position refresh	22-Nov-24	31-Dec-24	146,139.14
CN4113688	MONASH UNIVERSITY	Monash University to re-calibrate their Baseline Road Trauma Model (BRTM) using more recent data.	22-Nov-24	24-Dec-24	32,450.00
CN4111206	Hudson Global Resources (Aust) P/L	Temporary Personnel Services	25-Nov-24	27-Jun-25	92,000.00
CN4111473	DR LARRY ODIEST THOMPSON	Provision of Locum Doctor Services to CI	25-Nov-24	31-Jan-25	71,600.00
CN4111474	DR MYRA PATRICIA BROWN	Locum District Medical Officer for CKI	25-Nov-24	28-Mar-25	60,600.00
CN4111477	DATA#3 LTD	Provision of Cisco Networking Equipment	25-Nov-24	25-Nov-29	291,915.84
CN4111478	DELOITTE TOUCHE TOHMATSU	Service Design for the New Vehicle Efficiency Standard (NVES) Program	25-Nov-24	30-Jun-25	928,931.16
CN4111482	BRINDISI IMPORTERS PTY LTD	Lighting solutions for Artbank gallery space	25-Nov-24	28-Feb-25	23,967.57
CN4111758	INFO-TECH RESEARCH GROUP PTY LTD	Advisory Membership	25-Nov-24	24-Nov-26	105,099.50
CN4115231	GLAEBBA (07) PTY LTD T/A ENVIRONMENTAL EARTH SCIENCES QLD	Specialist Contaminated Land Auditor Services	25-Nov-24	24-Nov-26	386,078.00
CN4115366	GHD PTY LTD	Provision of specialist contaminated land auditor services PFAS Airports Taskforce	25-Nov-24	24-Nov-26	203,540.19

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CN4111480	PEPWORLDWIDE PTY LTD	Delivery of Personal Efficiency Program (Road and Vehicle Safety L&D)	26-Nov-24	31-Mar-25	58,301.10
CN4119959	STARTECH IT CONSULTING PTY LTD	ICT Labour Hire Services	26-Nov-24	14-Mar-26	302,790.40
CN4111196	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Media Services - Road Safety	27-Nov-24	15-Apr-25	8,140,000.00
CN4113691	OPTUS NETWORKS PTY LIMITED OPTUS	Voice Telephony PABX/Cloud Calling	27-Nov-24	30-Oct-26	1,749,132.00
CN4111476	COMA GALLERY SYDNEY PTY LTD	Work of art	28-Nov-24	31-Jan-25	11,000.00
CN4113686	WEST COAST AEROMEDICAL	EMERGENCY MEDICAL EVACUATION SERVICES	29-Nov-24	31-Dec-24	95,910.00
CN4113690	ERNST & YOUNG	National Road Safety Progress Report	29-Nov-24	30-Jun-25	311,300.00
CN4109368	CHINTA AIR PTY LTD	Remote Air Services Subsidy Scheme air operator arrangements for Channel Country, SA and QLD, Region 3	01-Dec-24	30-Nov-26	1,199,870.00
CN4111472	AIRLINES OF TASMANIA PTY LTD T/A AEROTECHNOLOGY PTY LTD	RASS Region 4 AOT	01-Dec-24	30-Nov-26	1,137,628.80
CN4099837	AUSTRALIAN LOCAL GOVERNMENT ASSOCIA	ALGA 2024 Congress Sponsorship	02-Dec-24	04-Dec-24	35,000.00
CN4111205	MTP SERVICES PTY LTD	IT development and sustainment services	02-Dec-24	28-May-26	3,553,836.00
CN4112454	THE TRUSTEE FOR CONSTECH UNIT TRUST CTDS AUSTRALIA PTY LTD	MobileIron and Exchange Migration Services	02-Dec-24	02-Jun-25	21,087.00
CN4113685	JPS MEDICAL RECRUITMENT	Provision of Agency Nursing Services for the IOTs	02-Dec-24	31-Mar-25	208,000.00

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CN4113689	CHALFONT CONSULTING PTY LTD	IT Application Services	02-Dec-24	01-Jun-26	1,888,744.00
CN4115226	TECHSAFE AUSTRALIA PTY LTD	Provision of Supplementary Electrical Inspection Services in the IOTA	02-Dec-24	30-Jun-25	99,404.00
CN4151711	PARTECH PTY LIMITED T/A BYTES 'N COLOURS	RTIRC report printing	02-Dec-24	10-Dec-24	10,359.82
CN4113687	NORFOLK ELECTRICAL	KAVHA Fire Detection System Upgrades	03-Dec-24	30-Jun-25	223,659.00
CN4159162	AUSTRALIAN INSTITUTE OF HEALTH & WE	Transport related injury data	03-Dec-24	30-Jun-25	44,432.64
CN4115233	HP PPS AUSTRALIA PTY LTD	ICT Equipments	05-Dec-24	04-Mar-25	311,542.00
CN4118593	CBR RECRUITMENT PTY LTD	Scribe Services for a Bulk Round	05-Dec-24	31-Dec-24	11,126.50
CN4119295	DATA CAMP INC	Data Subscription Services	05-Dec-24	27-Nov-25	27,500.00
CN4115229	J.SANDERS CONSTRUCTION	NIHRACS Evac Path & Pathology Upgrade	06-Dec-24	30-Jun-25	260,616.85
CN4115368	INTOPIA PPTY LTD	Digital accessibility maturity assessment	09-Dec-24	28-Feb-25	29,040.00
CN4117275	RESOLVE MARITIME	specialist Advice to Inform Independent Reviews of Shipping Reg Act and Coastal Trading Act	09-Dec-24	28-Feb-25	44,000.00
CN4124522	TERRACE SERVICES PTY LTD	IT Sourcing & Procurement Advisory Services	09-Dec-24	30-Jun-26	800,000.00
CN4115433	JPS MEDICAL RECRUITMENT	Agency Nursing Services for Indian Ocean Territories	10-Dec-24	31-Jan-25	33,000.00
CN4121617	Hudson Global Resources (Aust) P/L	Labour hire services (placement)	10-Dec-24	25-Dec-24	11,440.00
CN4115232	Hudson Global Resources (Aust) P/L	Contractor	11-Dec-24	30-Jun-26	839,000.00

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CN4118592	WRECK BAY ABORIGINAL COMMUNITY CNL.	Local Government Services Agreement 2021-2024	11-Dec-24	30-Jun-26	644,052.56
CN4118594	INTERNATIONAL COUNCIL ON CLEAN TRAN	Specialised Writing Services	11-Dec-24	30-Jun-25	150,000.00
CN4119290	ISLAND POWER CO PTY LTD	Trenching Works and Cable replacement WI	11-Dec-24	20-Dec-24	36,000.00
CN4119298	LULU JIJI INDIGENOUS DESIGN & CONSU	Committee member services	11-Dec-24	11-Dec-26	22,720.00
CN4119299	Terri Janke & Company Pty Ltd	Committee member services	11-Dec-24	11-Dec-26	28,400.00
CN4119300	CHRISTINE GRANT	Committee member services	11-Dec-24	11-Dec-26	22,720.00
CN4119301	DEEN JUSTIN SANDERS	Committee member services	11-Dec-24	05-Jun-25	2,443.62
CN4119302	NATIONAL NATIVE TITLE COUNCIL LTD	Committee member services	11-Dec-24	11-Dec-26	22,720.00
CN4119303	JAMES M K MORGAN	Committee member services	11-Dec-24	11-Dec-26	22,720.00
CN4119304	ALANA GALL	Committee member services	11-Dec-24	11-Dec-26	22,720.00
CN4119305	ASPIRE (FIRST NATIONS) PTY LTD	Committee member services	11-Dec-24	11-Dec-26	22,720.00
CN4120325	HAYS SPECIALIST RECRUITMENT (AUST)	Labour hire services	11-Dec-24	30-Jun-25	39,384.80
CN4137661	CHRISTMAS ISLAND WATSTAR PTY LTD T/A GREGORY CI MAINTENANCE (GCIM)	Plumbing Services at Christmas Island	11-Dec-24	30-May-25	79,985.00
CN4111756	GLOBAL DATA UK LTD	Market Analysis Data Subscriptions 2024-25	12-Dec-24	11-Dec-25	51,743.74
CN4117273	WORMALD AUSTRALIA PTY LTD	Fire Equipment Purchase	12-Dec-24	31-Mar-25	21,375.20
CN4117359	AECOM AUSTRALIA PTY LTD	Bounty Street Bridge Project Tender and Delivery Support	12-Dec-24	30-Jun-25	34,469.00

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CN4119791	BLUE FLAG PTY LTD	Automotive data	12-Dec-24	30-Jun-25	79,530.00
CN4138138	HANDMARK GALLERY PTY LTD	Artwork Acquisition	12-Dec-24	06-Apr-25	15,000.00
CN4117358	INCONMAT AUSTRALIA	Glass Fibre Reinforcement Polymer Materials - Bounty Street Bridge	13-Dec-24	31-Mar-25	57,417.11
CN4164090	DELOITTE TOUCHE TOHMATSU	Lease Rental Valuations - CI Fuel Facilities - additional analysis	13-Dec-24	28-Feb-25	44,000.00
CN4115228	AVOCA CONTRACTING	NICS Exterior Painting of Blocks B,C,P	14-Dec-24	22-Jan-25	39,065.00
CN4115230	R BIGG CONSTRUCTION	NICS Teachers Carpark Cattlestop and Associated Works	14-Dec-24	20-Jan-25	41,682.88
CN4117356	WEST COAST AEROMEDICAL	EMERGENCY MEDICAL EVACUATION SERVICES	14-Dec-24	31-Dec-24	162,042.80
CN4121172	S&P GLOBAL MARKET INTELLIGENCE	Market Analysis Data Subscriptions 2024-25	15-Dec-24	14-Dec-25	48,166.38
CN4117272	DR HEATHER CONNORS	Provision of Locum Doctor Services	16-Dec-24	31-Mar-25	62,900.00
CN4117362	PROXIMITY ADVISORY SERVICES PTY LTD	Probity Advisory Services	16-Dec-24	31-Dec-25	120,758.00
CN4117363	ROYAL MELBOURNE INSTITUTE OF TECHNO	Data subscription renewal with AUO portal	16-Dec-24	30-Jun-25	137,500.00
CN4120323	TERRI JANKE & COMPANY PTY LTD	External probity adviser services	17-Dec-24	31-Dec-25	49,500.00
CN4120324	CBR RECRUITMENT PTY LTD	Scribe Services	17-Dec-24	31-Dec-24	15,077.43
CN4143210	TARRION HOLDINGS PTY LTD	Specialist Technical Advice	18-Dec-24	28-Feb-25	10,000.00
CN4115363	GRIFFIN LEGAL PTY LIMITED	External Probity Advisor	19-Dec-24	30-Jun-26	23,288.75
CN4118590	ST JOHN AMBULANCE AUSTRALIA (WESTERN AUST) INC	Paramedic Support for Christmas Island	19-Dec-24	31-Jan-25	76,987.00

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CN4118595	CBR RECRUITMENT PTY LTD	Scribe Services for a Bulk Round	19-Dec-24	31-Dec-24	20,158.05
CN4119294	HIVAC SERVICES PTY LTD	Faulty High Voltage Cable Replacement	19-Dec-24	20-Dec-24	60,292.06
CN4119472	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	19-Dec-24	20-Jun-25	20,962.80
CN4118589	PR POWER PTY LTD Project Rentals Pty Ltd	Part Replacement for a Generator	20-Dec-24	28-Feb-25	15,238.60
CN4119293	NORFOLK FORWARDING SERVICES PTY LTD	Freight for Glass Fibre Reinforcement Polymer Materials	20-Dec-24	31-Mar-25	24,000.00
CN4121173	CBR RECRUITMENT PTY LTD	Scribe Services	20-Dec-24	20-Dec-24	12,859.28
CN4119292	GRACE REMOVALS (AUSTRALIA) PTY LTD	Exit Relocation of Personal Effects - Building and Works Supervisor	23-Dec-24	31-May-25	15,699.41
CN4119297	FACTOR TECH PTD LTD	ICT Professional Services	23-Dec-24	30-Jun-25	542,859.41
CN4123346	Gillian Beaumont Recruitment Pty Li	End to end recruitment services	23-Dec-24	20-Jun-25	27,500.00
CN4119289	JPS MEDICAL RECRUITMENT	Provision of Agency Nursing Services for the Indian Ocean Territories	24-Dec-24	30-Jun-25	288,000.00
CN4119291	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	EMERGENCY MEDICAL EVACUATION SERVICES	24-Dec-24	31-Dec-24	99,778.87
CN4128458	REFINITIVE AUSTRALIA PTY LIMITED	Vendor Due Diligence Data Service	24-Dec-24	24-Dec-25	39,600.00
CN4111481	Acorn PLMS Pty Ltd T/AS Acorn PLMS	Learnhub Licences 2025	01-Jan-25	31-Dec-26	168,831.52
CN4117357	St John Ambulance Australia (NSW)	Emergency care and transport ambulance services for Norfolk Island	01-Jan-25	31-Dec-27	1,317,217.00

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CN4124088	UNIVERSITY OF TECHNOLOGY SYDNEY	Controlled Test Facility	01-Jan-25	31-Dec-27	4,973,352.94
CN4124089	UNIVERSITY OF TECHNOLOGY SYDNEY	Research Program	01-Jan-25	31-Dec-27	4,271,611.49
CN4126267	Ian McPhee Consulting	Audit and Risk Committee member	01-Jan-25	31-Dec-26	120,000.00
CN4126268	DAVID BRYANT CONSULTING PTY LTD	Audit and Risk Committee member	01-Jan-25	31-Dec-26	65,000.00
CN4135745	TELUS HEALTH (AUSTRALIA) PTY LTD	Employee Assistance Program	01-Jan-25	30-Jun-26	400,000.00
CN4141118	WORLD ROAD ASSOCIATION (PIARC) MONDIALE DE LA ROUTE	Association Membership	01-Jan-25	31-Dec-25	50,000.00
CN4143211	KAREN WILLIAMS	Audit and Risk Committee Membership	01-Jan-25	31-Dec-27	97,500.00
CN4143212	PFM ADVISORY SERVICES PTY LTD	Audit and Risk Committee Membership	01-Jan-25	31-Dec-27	120,000.00
CN4119471	ORTHO-CLINICAL DIAGNOSTICS AUSTRALI	Supply of Biochemistry Reagents to the Pathology Laboratory	02-Jan-25	30-Jun-25	25,000.00
CN4151712	9560 DEPARTMENT OF THE TREASURY	Employee provisions revaluation compliance in accordance with AASB 119 Employee Benefits and; Section 24 of the Public Governance, Performance and Accountability (Financial Reporting) Rule 2015 (FRR)	03-Jan-25	03-Jan-28	14,300.00
CN4120320	AECOM AUSTRALIA PTY LTD	Provision of Electrical Design Services at Western Sydney International (WSI)	06-Jan-25	21-Mar-27	215,724.68
CN4121615	AIR-MET SCIENTIFIC PTY. LTD	Water Quality Managing Equipment	06-Jan-25	28-Feb-25	16,927.90
CN4122285	Auslan Consultancy Pty Ltd	Auslan Translation Services	06-Jan-25	10-Jan-25	13,048.70

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CN4120319	JULIEMAN PTY LTD T/A COMPLETE BUILDING SUPPLIES WA	Supply of Materials for Staff Housing Verandah	08-Jan-25	31-Mar-25	14,769.95
CN4121171	HIGH ENERGY SERVICE PTY LTD	Generator Control System on Cocos (Keeling) Islands	08-Jan-25	30-Jun-26	391,406.60
CN4117364	Calleo Indigeno Pty Ltd	Business Analyst	10-Jan-25	30-Jun-25	162,624.00
CN4119788	HIVAC SERVICES PTY LTD	Replacement of Faulty HV Cable on Cocos (Keeling) Islands	10-Jan-25	31-Jan-25	95,158.40
CN4122281	ADRIFT NUTRITION	Dietician Services	10-Jan-25	30-Jun-25	39,627.90
CN4119787	ISLAND POWER CO PTY LTD	Electrical Services- Cable Replacement, West Island	11-Jan-25	30-Jan-25	19,000.00
CN4122282	INDIAN OCEAN GROUP TRAINING ASSOCIA	Power Service Apprenticeship Program	13-Jan-25	12-Jan-29	426,724.50
CN4122284	ELM COMMUNICATIO NS CANBERRA PTY LTD	Workshop facilitating services for strategic brand, marketing and communications	13-Jan-25	21-Feb-25	11,990.00
CN4122744	DELOITTE TOUCHE TOHMATSU	Cost Benefit Analysis Service	13-Jan-25	30-Dec-25	366,420.00
CN4123344	YARDSTICK ADVISORY PTY LTD	Internal Audit Services	13-Jan-25	30-Jun-26	301,975.00
CN4123345	KPMG	Internal Audit Services	13-Jan-25	30-Jun-26	298,125.00
CN4124090	COBALT CONSULTING SERVICES PTY LIM	Internal Audit Services	13-Jan-25	30-Jun-26	250,000.00
CN4111754	ROSEMARY O'BRIEN (LEE)	Provision of Locum Doctor Services to Christmas Island	14-Jan-25	28-Feb-25	51,300.00
CN4121616	Verian Group Australia Pty Ltd	Evaluation services for the School Student Broadband Initiative	14-Jan-25	30-Jun-26	317,317.00
CN4122283	ERNST & YOUNG	Financial Statements Valuation	15-Jan-25	30-Sep-25	54,046.00
CN4122743	BARKLY REGIONAL COUNCIL	Business Support for delivering of Government Project	16-Jan-25	27-Jun-25	330,000.00

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CN4126265	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	EMERGENCY MEDICAL EVACUATION SERVICES	19-Jan-25	20-Jan-25	71,766.91
CN4119790	CONSULT MARINE PTY LTD	Engineering Services in Norfolk Island	20-Jan-25	31-Dec-26	912,138.00
CN4123343	CHALFONT CONSULTING PTY LTD	Digital Solution Development Services	20-Jan-25	30-Jun-26	5,500,000.00
CN4125328	LAB 3 PTY LTD	M365 Discovery and Implementation Services	20-Jan-25	30-Jun-26	4,856,159.59
CN4124085	SG FLEET AUSTRALIA PTY LTD	Light vehicle purchase for the Indian Ocean Territories	22-Jan-25	30-Jun-26	111,433.34
CN4124521	YARDSTICK ADVISORY PTY LTD	Infrastructure Investment Assurance Program	22-Jan-25	30-Jun-25	184,162.00
CN4125326	JAN HETENYI	Locum Doctor Services	22-Jan-25	30-Apr-25	56,700.00
CN4124086	GE HEALTHCARE AUSTRALIA PTY LIMITED TRADING AS: GE HEALTHCARE	Essential Specialised Medical Equipment	23-Jan-25	30-Jun-25	40,751.00
CN4120326	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Graduate Program Advertising	24-Jan-25	27-Apr-25	49,866.25
CN4125327	EAST WEST CERAMICS (WA) PTY LTD	Supply of floor tiles to Christmas Island	24-Jan-25	30-Jun-25	178,316.10
CN4123342	VOITEC PTY LTD	Software Services	26-Jan-25	25-Jan-26	11,567.60
CN4126266	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	EMERGENCY MEDICAL EVACUATION SERVICES	27-Jan-25	28-Jan-25	81,020.60
CN4124520	SENVERSA PTY LTD	Norfolk Island PFAS Monitoring-Year 4	30-Jan-25	28-Feb-26	110,600.00
CN4125330	PUBLIC AFFAIRS NETWORK PTY LTD	Leading facilitation of roundtable discussions	30-Jan-25	28-Mar-25	39,600.00

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CN4128456	Hudson Global Resources (Aust) P/L	Temporary Personnel Engagement	30-Jan-25	10-Mar-25	11,440.00
CN4135743	SPARKE HELMORE LAWYERS	Probity Services	30-Jan-25	30-Jun-26	95,399.00
CN4126263	DEPARTMENT OF STATE DEVELOPMENT, IN	SEQ City Deal Governance Administration	31-Jan-25	30-Jun-25	165,000.00
CN4126264	DEPARTMENT OF STATE DEVELOPMENT, IN	Public Art Initiatives Administration	31-Jan-25	30-Jun-25	220,000.00
CN4128977	Australian National University	Cost-Benefit Analysis Services	31-Jan-25	20-Jun-25	256,946.65
CN4109975	NORTHERN TERRITORY AIR SERVICES PTY	RASS Region 5	01-Feb-25	31-Jan-27	4,102,191.00
CN4124519	WOODWARD'S AGENCIES PTY LTD NORFOLK ISLAND BUILDING SUPPLIES	Supply of Construction Materials	03-Feb-25	30-Apr-25	150,995.00
CN4128455	ACKER PTY LTD	Supply of Construction Materials	03-Feb-25	30-Jun-25	27,860.00
CN4131014	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor services	03-Feb-25	30-Jun-25	162,740.63
CN4135742	RDA - MID NORTH COAST	Norfolk Island Sheep Embryo Program	03-Feb-25	30-Aug-25	50,000.00
CN4148584	ASPECT ORGANISATIONAL PSYCHOLOGISTS	Psychosocial Risk Management	04-Feb-25	04-Nov-25	79,000.00
CN4119296	WHON PTY LTD	Training Services	06-Feb-25	31-Dec-25	11,770.00
CN4127435	DATA#3 LTD	Software Maintenance	06-Feb-25	19-Jan-26	37,165.26
CN4184603	SHOALHAVEN CITY COUNCIL	Jervis Bay Territory Water Pipeline	06-Feb-25	28-Nov-26	8,603,507.76
CN4125329	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising Services - Board Appointment	10-Feb-25	02-Mar-25	49,500.00

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CN4150972	JONES LANG LASALLE C/- DEPT OF FOREIGN AFFAIRS & TRADE	Jervis Bay Territory Building Support Services	11-Feb-25	31-Dec-25	246,400.00
CN4128454	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation of Personal Effects	12-Feb-25	30-Jun-25	19,170.33
CN4128976	Hudson Global Resources (Aust) P/L	Placement fee for staff engagement	13-Feb-25	30-May-25	11,440.00
CN4137658	OECD	International Transport Forum Membership	14-Feb-25	31-Dec-25	115,964.26
CN4128973	JPS MEDICAL RECRUITMENT	Agency Nursing Services to the Indian Ocean Territories	17-Feb-25	30-Jun-25	137,000.00
CN4128975	BILL BURTON BUILDING	Carpentry services	17-Feb-25	30-Jun-25	33,000.00
CN4131019	INTOPIA PPTY LTD	Accessibility review of software system	17-Feb-25	16-Aug-25	65,340.00
CN4134944	35 SOUTH ADVISORS PTY LTD	Business Case Support Services	17-Feb-25	30-Jun-25	241,042.08
CN4141119	MUNUPI ARTS & CRAFTS ASSN INC T/A Munupi Arts	Artwork Acquisition	17-Feb-25	17-Apr-25	15,000.00
CN4149351	RIYADS CATERING	Catering for Australian Universal Postal Union candidacies in Switzerland	17-Feb-25	21-Feb-25	21,000.00
CN4150975	APPROACH CONSULTING PTY LTD	Technical - Vendor in the department's supplier list	17-Feb-25	09-Feb-26	11,000.00
CN4128974	JPS MEDICAL RECRUITMENT	Agency Nursing Services to the Indian Ocean Territories	18-Feb-25	25-Apr-25	100,000.00
CN4131013	ORIMA RESEARCH	Developmental Research Services	18-Feb-25	30-Jun-26	804,303.93
CN4131018	Australian National University	French Research Phase 2	18-Feb-25	30-Apr-25	76,610.60
CN4131012	ROD TWITCHIN MARINE PTY LTD	Safety Management System - Marine Rescue	20-Feb-25	30-Jun-25	15,000.00

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CN4134942	FUTURE ENGINEERING AND COMMUNICATIO	Specialised Services - Telecommunication	20-Feb-25	30-Jun-25	409,800.00
CN4131009	GRACE REMOVALS (AUSTRALIA) PTY LTD	Exit Relocation of Personal Effects	21-Feb-25	30-Jun-25	28,484.55
CN4131010	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation of Personal Effects	21-Feb-25	30-Jun-25	13,563.00
CN4131015	THE TRUSTEE OF KIRRA SERVICES UNIT	Purchase of computer related kits	21-Feb-25	21-May-25	10,063.35
CN4133368	ACOR CONSULTANTS PTY LIMITED	Structure and Safety Report - Christmas Island	21-Feb-25	30-Jun-25	128,975.00
CN4135741	HIGH ENERGY SERVICE PTY LTD	Labour Hire-Electrician	21-Feb-25	22-Apr-25	92,700.00
CN4128457	PROXIMITY ADVISORY SERVICES PTY LTD	Development of Portfolio and Program Guide	24-Feb-25	30-Jun-25	123,243.30
CN4131008	GHD PTY LTD	Biodiversity Offsets	24-Feb-25	21-Mar-25	66,889.12
CN4131017	IAS Logistics Pty Ltd	Crating Services	24-Feb-25	30-Apr-25	14,025.00
CN4131007	SHIRE OF CHRISTMAS ISLAND	Construction and Maintenance Service	25-Feb-25	30-Jun-25	35,000.00
CN4131006	FUTURE POWER WA PTY LTD	Electrical Services	26-Feb-25	30-Jun-25	150,996.00
CN4133366	SHIRE OF CHRISTMAS ISLAND	Fisheries Services	27-Feb-25	30-Jun-27	1,898,448.00
CN4131016	Axiell Pty Ltd	Program Maintenance and support	01-Mar-25	28-Feb-26	29,605.65
CN4120322	WATSON ISLAND CARPENTRY & EXCAVATION T/A The Watson Island Family Trust	Building and Construction Services	03-Mar-25	30-Jun-25	40,642.00
CN4133371	Hudson Global Resources (Aust) P/L	Labour Hire Services	03-Mar-25	30-Jun-25	48,206.16

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CN4134943	BLUEBIRD ADVISORY PTY LTD	ICT Scoping and Design Services	03-Mar-25	30-Jun-25	549,827.00
CN4133367	JPS MEDICAL RECRUITMENT	Provision of Locum Nursing Services to the Indian Ocean Territories	04-Mar-25	30-Jun-25	70,000.00
CN4141120	KING STREET STUDIOS PTY LTD	Artwork Acquisition	04-Mar-25	30-Apr-25	13,500.00
CN4135739	GRIFFIN LEGAL PTY LIMITED	Probity Advisory Services	05-Mar-25	31-Dec-25	29,951.05
CN4135749	ERNST & YOUNG	National Transport Agencies Review	05-Mar-25	06-Jun-25	311,850.00
CN4143213	AUSTRALIAN INSTITUTE OF COMPANY DIRECTORS	Educations and training	05-Mar-25	18-Apr-25	44,704.00
CN4133365	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	Emergency Medical Evacuation Service	06-Mar-25	06-Mar-25	71,766.91
CN4135740	WEST COAST DENTAL	Supply of Essential Medical Equipment	06-Mar-25	30-Jun-25	12,500.00
CN4131005	HIVAC SERVICES PTY LTD	Replacement of Ring Main Units and Transformer	07-Mar-25	08-Apr-25	120,938.25
CN4133363	WARTSILA AUSTRALIA PTY LTD	Technical Services - Christmas Island	07-Mar-25	29-Mar-25	219,968.00
CN4133364	FUTURE POWER WA PTY LTD	Electrician Services	07-Mar-25	29-Mar-25	42,896.00
CN4133369	THE SOCIAL RESEARCH CENTRE	Television and Media Survey 2025	07-Mar-25	29-May-26	397,863.40
CN4133370	THE SOCIAL RESEARCH CENTRE	Functional update of the Classification Guidelines	07-Mar-25	31-May-26	592,953.90
CN4135732	THE COUNCIL OF CAMDEN CAMDEN COUNCIL	Purchase of Biodiversity Offsets	07-Mar-25	26-Mar-25	156,531.64
CN4135737	MATTHEW REEVES	Invasive Weed & Land Management	07-Mar-25	30-Jun-25	60,000.00
CN4135747	HAYS SPECIALIST RECRUITMENT (AUST)	Scribe services for interview panels	07-Mar-25	30-Jun-25	15,000.00

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CN4135748	GHD PTY LTD	2024 Asbestos Management Services	07-Mar-25	30-May-25	180,004.00
CN4141184	FAIRFAX MEDIA PUBLICATIONS PTY LIM I FAIRFAX MEDIA	Subscriptions	07-Mar-25	06-Mar-26	35,000.00
CN4131011	AVOCA CONTRACTING	Asbestos Removal	10-Mar-25	30-Jun-25	48,100.00
CN4135750	KPMG	Financial Statements Valuation Services	10-Mar-25	30-Nov-27	234,000.00
CN4135751	ERNST & YOUNG	Financial Statements Valuation Services	10-Mar-25	30-Nov-27	299,250.00
CN4135752	ERNST & YOUNG	Financial Statements Valuation Services	10-Mar-25	30-Nov-27	119,700.00
CN4135736	ALI CIVIL PTY LTD	Construction Services for Demolition and Remediation	11-Mar-25	30-Jun-25	444,562.00
CN4135947	COCOS (KEELING) ISLANDS SHIRE COUNCIL	Fisheries Services for the Cocos (Keeling) Islands	11-Mar-25	30-Jun-27	1,938,000.00
CN4141116	GLOBAL SPECIALISED SERVICES PTY LTD	Freight logistics	11-Mar-25	04-Apr-25	36,031.71
CN4135735	REXEL ELECTRICAL SUPPLIES PTY LTD	Supply of Electric Equipment	12-Mar-25	30-Apr-25	59,595.00
CN4135738	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation of Personal Effects	12-Mar-25	30-Sep-25	31,543.86
CN4144510	THE NIELSEN COMPANY AUSTRALIA PTY L	Acquisition of data - specialised data	13-Mar-25	30-Apr-25	199,995.00
CN4135746	Wings Education	Executive Leadership Development Program- PNG Aviation Agencies	14-Mar-25	30-Jun-26	280,000.00
CN4135733	INDIAN OCEAN GROUP TRAINING ASSOCIA	Indian Ocean Territories Health Service	17-Mar-25	31-Dec-27	150,000.00
CN4135744	L&L DESIGN AND PRODUCTION PTY LTD	Annual Report Publication 2024-25	17-Mar-25	31-Dec-25	20,009.00
CN4135948	DELOITTE TOUCHE TOHMATSU	Mid-Term Measure Economic Analysis	17-Mar-25	31-Jul-25	351,919.70

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CN4137668	DELOITTE TOUCHE TOHMATSU	Local Content Costing	17-Mar-25	16-Jun-25	304,244.58
CN4137662	UNITED EQUIPMENT PTY LTD	Repair Faults on Elevated work Platform	18-Mar-25	30-May-25	24,631.88
CN4141177	FUTURE POWER WA PTY LTD	Labour Hire Services	18-Mar-25	26-Mar-25	30,883.27
CN4137660	BRADLEY RAYMOND STRINGER T/A LEADERSHIP ANALYTICAL TECHNICAL	Indian Ocean Territories Management	19-Mar-25	25-Apr-25	27,500.00
CN4141183	REMOTE CONSTRUCTION AND ENGINEERING	Supply, delivery and installation of shed	19-Mar-25	30-Jun-25	29,555.00
CN4137659	JVARA HEALTH (MATTHEW ECKERSLEY)	Provision of Locum Doctor Services	20-Mar-25	30-Jun-25	81,000.00
CN4141194	MTP SERVICES PTY LTD	Delivery of website services	21-Mar-25	20-Sep-25	458,304.00
CN4143217	SCRD HOLDINGS PTY LTD	Hardware Disposal Services	21-Mar-25	21-Jun-25	40,650.40
CN4178821	AIR RADIATORS PTY LTD	Replacement Radiators for Cocos Island Power Stations	21-Mar-25	30-Jun-25	109,563.30
CN4125349	LEX AUSTRALIA PTY LTD	Software Maintenance and Support Continuation of CN3953669	24-Mar-25	23-Mar-27	25,740.00
CN4137663	PLAIN ENGLISH FOUNDATION PTY LTD	English Training Services	24-Mar-25	30-Jun-25	71,714.86
CN4141191	Hudson Global Resources (Aust) P/L	Placement fee	24-Mar-25	20-Mar-26	11,440.00
CN4143216	WHON PTY LTD	Executive Learning Membership Fee	24-Mar-25	24-Mar-26	16,390.00
CN4143218	TPG INTERACTIVE, LLC TGPI	Accessibility Resource Centre Tool	24-Mar-25	23-Mar-26	35,000.00
CN4148578	GHD PTY LTD	Independent Building Structural Assessment	24-Mar-25	30-Jun-25	64,843.90

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CN4188979	CORDELTA PTY. LTD.	External Probity Advisor for the Kingston Pier Channel Construction works	24-Mar-25	24-Sep-26	46,580.00
CN4141182	WARTSILA AUSTRALIA PTY LTD	Provision of Engineering Technical Services f	25-Mar-25	30-Jun-25	184,568.00
CN4141187	Kordamentha Pty Ltd	Technical advice and valuation of program	25-Mar-25	16-Jun-25	182,585.00
CN4141195	COX ARCHITECTURE PTY LTD	Project Support for Canberra Accommodation Project	25-Mar-25	30-Jun-29	2,716,127.35
CN4141181	INFRASTRUCTURE NSW	Database services	26-Mar-25	31-Dec-25	100,000.00
CN4143222	REMOTE STRATEGY PLUS	Barkly Regional Deal Governance Review	26-Mar-25	16-Jun-25	40,414.00
CN4141186	JB HI-FI GROUP PTY LTD	Computer Peripherals	27-Mar-25	26-Jun-25	33,900.00
CN4143223	STICKY TICKETS PTY LTD	Garma Tickets 2025	27-Mar-25	04-Aug-25	67,322.00
CN4141185	IAS Logistics Pty Ltd	Freight services	28-Mar-25	09-May-25	167,342.80
CN4141192	SAP AUSTRALIA PTY LTD	SuccessFactors Recruitment Cloud Services 2025-26	28-Mar-25	27-Mar-26	79,492.14
CN4143224	DOMAIN HOLDINGS AUSTRALIA LIMITED	Housing Affordability Data	28-Mar-25	31-Dec-25	38,764.00
CN4135734	GALLAGHER BASSETT PTY LTD	Insurance Broking Services	31-Mar-25	31-Mar-26	184,444.46
CN4141117	THE SOCIAL DECK PTY LTD	Facilitation and professional services	31-Mar-25	19-Jun-26	395,031.60
CN4141190	CANPRINT COMMUNICATIONS PTY LTD T/A CANBERRA MAILING & ENVELOPES	Printing	31-Mar-25	26-Apr-25	12,254.00
CN4143221	GML HERITAGE PTY LTD	Christian's Minde Historic Heritage Plan	31-Mar-25	30-Jun-26	120,382.90
CN4144991	PWC PRODUCT SALES LLC (US)	Data Subscription Service	31-Mar-25	30-Mar-26	32,000.00

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CN4131004	WATSON ISLAND CARPENTRY & EXCAVATION T/A The Watson Island Family Trust	Construction Service on Cocos (Keeling) Island	01-Apr-25	27-Jun-25	49,860.00
CN4137666	WALLIS CONSULTING GROUP PTY LTD T/A WALLIS MARKET & SOCIAL RESEARCH	Survey - National Road Safety Community Attitudes	01-Apr-25	30-Sep-25	183,094.00
CN4138137	NORFOLK ELECTRICAL	Electrical Distribution Upgrades	01-Apr-25	30-Jun-25	56,536.80
CN4141180	CHRISTIAN BAILEY AGENCIES	Building materials	01-Apr-25	30-Apr-25	57,393.20
CN4141188	RICOH AUSTRALIA PTY LTD	Major Office Machines	01-Apr-25	07-Jul-26	721,800.85
CN4141189	HEWLETT PACKARD AUST PTY LTD	Hardware Maintenance	01-Apr-25	31-Mar-26	23,472.52
CN4143255	R BIGG CONSTRUCTION	Building maintenance and repair services	01-Apr-25	30-Jun-25	51,100.00
CN4151984	COMMONWEALTH LOCAL GOVERNMENT FORUM	Membership Subscription	01-Apr-25	31-Mar-26	49,500.00
CN4152369	HAYS SPECIALIST RECRUITMENT (AUST)	Engagement of labour hire contractor	01-Apr-25	30-Jun-25	97,426.17
CN4152370	HAYS SPECIALIST RECRUITMENT (AUST)	Engagement of labour hire contractor	01-Apr-25	30-Jun-25	53,304.10
CN4146188	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	Emergency Medical Evacuation Service	02-Apr-25	02-Apr-25	71,766.91
CN4148041	JCP STUDIOS UNIT TRUST	Artwork Frames TF2M	02-Apr-25	02-May-25	13,676.29
CN4141193	CALLIDA PTY LTD	Review of regulatory charges	03-Apr-25	30-Sep-25	138,013.00
CN4141219	INTEGRATED AIR T/A GOODSIGN INVESTMENT	Repairs to Medical Gases Pipeline System	04-Apr-25	30-Jun-25	27,320.00

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CN4143254	HIGH ENERGY SERVICE PTY LTD	Electrical and Technical Support Services	04-Apr-25	30-Mar-27	214,030.00
CN4143256	MILLER AVIATION PARTNERS PTY LTD	Technical Adviser	04-Apr-25	31-Aug-25	13,750.00
CN4144509	SOL PEOPLE PTY LTD	Replacement option for the Coastal Trading Licencing System	04-Apr-25	30-Jun-25	220,000.00
CN4144508	JULIEMAN PTY LTD T/A COMPLETE BUILDING SUPPLIES WA	Drumsite Village Paint Supply	07-Apr-25	30-Jun-25	29,207.00
CN4170600	TELUS HEALTH (AUSTRALIA) PTY LTD	2025 Flu Vaccination Program	07-Apr-25	01-Oct-25	60,000.00
CN4143289	GILBERT & TOBIN LAWYERS	Legal Services	08-Apr-25	30-Jun-26	364,773.00
CN4143337	JPS MEDICAL RECRUITMENT	Agency Registered Nurse	09-Apr-25	08-Jul-25	100,000.00
CN4149359	GROUP 10 CONSULTING PTY LTD	Cloud Financial Benefits	09-Apr-25	30-Jun-25	39,089.33
CN4146190	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	Emergency Medical Evacuation Service	11-Apr-25	11-Apr-25	71,766.91
CN4149740	THE TRUSTEE FOR CONSTECH UNIT TRUST CTDS AUSTRALIA PTY LTD	ICT Support Services	14-Apr-25	30-Jun-25	50,160.00
CN4144507	GP SERVICES GARRY GEORGE PARSONS	Emergency Remediation Works at Cascade Pier	15-Apr-25	30-Jun-25	183,041.00
CN4146191	BIGG CONSTRUCTIONS GROUP PTY LTD	NIHRACS Building Firewall	15-Apr-25	30-Jun-25	45,930.60
CN4150973	SHOALHAVEN CITY COUNCIL	Water & Waste Water Connection	15-Apr-25	30-Jun-25	14,763.10
CN4144992	Lex Australia Pty Ltd	LEX Matter Management System - Legal Services	16-Apr-25	30-Apr-26	10,560.00

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CN4146187	JPS MEDICAL RECRUITMENT	Provision of Locum Nursing Services to the IOTs	16-Apr-25	31-Jul-25	130,000.00
CN4146189	WEST COAST AEROMEDICAL	Emergency Medical Evacuation Services	16-Apr-25	30-Apr-25	94,155.00
CN4146193	GALLAGHER BASSETT PTY LTD	Insurance Advisory	16-Apr-25	30-Jun-25	77,984.00
CN4148585	INTOPIA PPTY LTD	Web Content Accessibility Guidelines	16-Apr-25	30-Jun-26	107,305.00
CN4150588	NSW RURAL FIRE SERVICES	Electronic Fire Danger Signs	16-Apr-25	30-Jun-25	53,449.66
CN4148586	INFOCAPITAL PTY LTD	TM1/IBM Planning Analytics licences	17-Apr-25	30-Jun-26	58,277.66
CN4153340	Herron Todd White (Consolidated) Pt	Engagement of valuer to progress Ex-Gratia Land Tax (EGLT) deeds with Leased Federal Airports (LFAs). EGLT is necessitated by Airport Head Leases to ensure competitive neutrality between LFAs and similar businesses operating on state land.	17-Apr-25	30-Jun-27	240,000.00
CN4144990	AZZOPARDI CIVIL PTY LTD	Property management services in Greendale NSW	18-Apr-25	18-Apr-26	75,000.00
CN4149738	KPJS CONSULTANCY PTY LTD	CRM Developer	19-Apr-25	30-Jun-26	484,704.00
CN4155648	PROTIVITI PTY LTD	Program/project management: assurance review, delivery confidence assessments	21-Apr-25	20-Apr-26	132,749.00
CN4143343	HAYS SPECIALIST RECRUITMENT (AUST)	Specialist role in the PFAS Program	22-Apr-25	30-Jun-26	297,344.25
CN4146237	JPS MEDICAL RECRUITMENT	Provision of Locum Nursing Services to the IOTs	23-Apr-25	31-Jul-25	130,000.00
CN4148583	AUSTRALIAN LOCAL GOVERNMENT ASSOCIA	2025 ALGA-NGA Sponsorship Agreement with DITRDCA	23-Apr-25	30-Jun-25	33,000.00
CN4153868	Kordamentha Pty Ltd	Financial Assessment and Advisory	23-Apr-25	30-Sep-25	995,064.00

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CN4137667	PLAIN ENGLISH FOUNDATION PTY LTD	Writing Course	24-Apr-25	30-Jun-25	190,000.00
CN4146186	GRACE REMOVALS (AUSTRALIA) PTY LTD	*Relocation assistance community health nurse to cocos(Keeling) islands	24-Apr-25	30-Jun-25	10,926.28
CN4146195	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation assistance	24-Apr-25	30-Jun-25	16,000.00
CN4148038	MINGARA AUSTRALASIA PTY LTD	Commonwealth Test Lead NMS	24-Apr-25	30-Jun-26	638,915.00
CN4148039	HIVAC SERVICES PTY LTD	Installation of SWRO RMU and Transformer on Cocos Islands	25-Apr-25	23-May-25	95,158.40
CN4159906	CANPRINT COMMUNICATIONS PTY LTD T/A CANBERRA MAILING & ENVELOPES	Annual Mailout Services	26-Apr-25	30-Jun-25	29,370.00
CN4143291	Horizon One Recruitment Pty Ltd	Specialist role in the PFAS Program	28-Apr-25	30-Jun-26	496,192.13
CN4143292	Horizon One Recruitment Pty Ltd	Specialist roles in the PFAS Program	28-Apr-25	30-Jun-26	387,681.94
CN4146192	TECHITUP PTY LTD	Contractor	28-Apr-25	30-Jun-26	552,000.00
CN4148044	MURAWIN PTY LTD	Procurement of a First Nations consultant to undertake targeted engagement	28-Apr-25	30-Jun-25	134,571.80
CN4150107	DELOITTE TOUCHE TOHMATSU	Risk advisory services	28-Apr-25	30-Jun-25	90,915.00
CN4150977	DELOITTE TOUCHE TOHMATSU	Risk advisory services	28-Apr-25	30-Jun-25	90,915.00
CN4178827	HOBAN RECRUITMENT PTY LTD	2026 GDP recruitment provider.	28-Apr-25	31-Oct-25	80,000.00
CN4148040	MILLS OAKLEY	External Probity Advice	29-Apr-25	31-Dec-25	75,000.00

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CN4148581	CHARTER KECK CRAMER PTY LTD	Data for medium & high density dwellings	29-Apr-25	30-Jun-25	20,630.50
CN4150976	WHON PTY LTD	Executive Learning Group membership	29-Apr-25	01-Jul-25	12,383.25
CN4143332	IBISWORLD PTY LTD	IBISWorld Data Subscription 2025-26	30-Apr-25	29-Apr-26	26,961.00
CN4148036	JULIEMAN PTY LTD T/A COMPLETE BUILDING SUPPLIES WA	Supply of CFC Sheeting	30-Apr-25	30-Jun-25	110,500.00
CN4148580	EAST WEST CERAMICS (WA) PTY LTD	Supply of Tile Glue	30-Apr-25	30-Jun-25	67,944.15
CN4144993	COMMITTEE FOR ECONOMIC DEVELOPMENT OF AUSTRALIA (CEDA)	CEDA membership 2025-26	01-May-25	30-Apr-26	12,210.00
CN4146544	EVOLVE FM PTY LTD	TELEPHONY SERVICES OPERATORS	01-May-25	30-Jun-26	325,325.00
CN4148037	RLDATIX AUSTRALIA PTY LTD T/A RISKM	Software License	01-May-25	30-Apr-26	14,092.16
CN4148579	JULIEMAN PTY LTD T/A COMPLETE BUILDING SUPPLIES WA	Supply of Skirting materials	01-May-25	30-Jun-25	26,656.00
CN4149353	WRECK BAY ABORIGINAL COMMUNITY CNL.	Local Government Services	01-May-25	30-Jun-25	37,611.64
CN4149357	WEST COAST DENTAL	Provision of Miele Washer Disinfector for the Oral Health Department	01-May-25	30-Jun-25	25,271.36
CN4150593	ATYPICAL	Artbank X Atypical LF2267	01-May-25	30-Jun-25	11,000.00
CN4162947	Esmond Management Consulting Pty Lt	Team planning Day Training	01-May-25	29-May-25	13,700.00
CN4149354	JPS MEDICAL RECRUITMENT	Provision of Locum Nursing Services to the IOTs	02-May-25	28-Nov-25	170,000.00

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CN4149356	DR LARRY ODIEST THOMPSON	Provision of Locum Doctor Services	02-May-25	30-Jun-25	41,000.00
CN4143290	COMPAS PTY LTD	Specialist role in the PFAS Program	05-May-25	30-Jun-26	632,399.63
CN4148582	PROXIMITY ADVISORY SERVICES PTY LTD	Procurement and probity advisory services	05-May-25	30-Sep-25	78,000.00
CN4149358	AUSTRALIAN GOVERNMENT SOLICITOR 9090 CENTRAL OFFICE	Legal Services 2025-26	05-May-25	14-Aug-25	126,347.50
CN4149456	HP PPS AUSTRALIA PTY LTD	ICT Hardware	05-May-25	05-Aug-25	3,214,200.00
CN4149457	AUTO GRAB PTY LTD	Online vehicle sales odometer data	05-May-25	30-Jun-25	44,000.00
CN4150006	THE TRUSTEE FOR CONSTECH UNIT TRUST CTDS AUSTRALIA PTY LTD	Macbook Devices and Accessories	05-May-25	05-Aug-25	163,060.02
CN4154844	GHD PTY LTD	Options report and support services for JBT electrical network upgrade	05-May-25	27-Feb-26	139,289.51
CN4158333	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising services for RDA Logan & Redlands and Far West Committee Chair positions	05-May-25	26-May-25	18,588.56
CN4159158	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising services for RDA Logan & Redlands and Far West Committee Chair positions	05-May-25	26-May-25	18,588.56
CN4164098	TELSTRA LIMITED	Hardware - Provision of iPhone and Accessories	05-May-25	05-Aug-25	104,601.00
CN4149455	INDIAN OCEAN OIL COMPANY	CI Stairs and Walkways Replacement Rocky Point	06-May-25	14-Aug-25	276,390.00
CN4150979	MICROSOFT PTY LTD	Professional Services	06-May-25	14-Nov-25	758,065.00
CN4149454	R BIGG CONSTRUCTION	NIPS Roof Replacement	07-May-25	30-Jun-25	23,413.75

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CN4149735	WATSON ISLAND CARPENTRY & EXCAVATION T/A The Watson Island Family Trust	Replacement of Christmas Island Recreation Centre Shade sails	07-May- 25	30-Sep-25	65,504.32
CN4149736	SAPERRE RESEARCH GROUP LIMITED	Insurance market in the External Territories	07-May- 25	30-Jun-25	103,570.00
CN4164262	SAPERRE RESEARCH GROUP LIMITED	Report on Insurance affordability and accessibility in non-self- governing territories	07-May- 25	30-Jun-25	103,570.00
CN4150108	VEITCH LISTER CONSULTING PTY LTD	Technical Specialist	09-May- 25	30-Jun-26	140,000.00
CN4148043	lawyerbank Pty Ltd	Legal Services 2025-26	12-May- 25	28-Nov-25	272,415.00
CN4150589	JPS MEDICAL RECRUITMENT	Provision of Locum Nursing Services to the IOTs	12-May- 25	30-Sep-25	90,000.00
CN4150978	DATA#3 LTD	Hardware Equipment Office Fitout	12-May- 25	12-May-26	1,560,412.63
CN4155136	AITHER PTY LTD	Identifies possible alternative points of compliance for the New Vehicle Efficiency Standard (NVES) and assesses the impact on the Australian automotive industry of each option to change the point of compliance, including timing implications.	12-May- 25	30-Jun-25	296,047.25
CN4155634	AITHER PTY LTD	Identifies possible alternative points of compliance for the New Vehicle Efficiency Standard (NVES) and assess the impact on the Australian automotive industry of each option to change the point of compliance, including timing considerations.	12-May- 25	30-Jun-25	296,047.25

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CN4159160	CHRISTIAN BAILEY AGENCIES	Supply of roofing materials	12-May-25	30-Jun-25	79,812.45
CN4150971	STATEWIDE OIL DISTRIBUTOR	Supply of Mobilgrad Lubrication Oil for Generators at Power Station	14-May-25	30-Jun-25	61,484.64
CN4150974	ICOGNITION PTY LTD	Technical Support - Credit Hours	14-May-25	30-Sep-26	11,000.00
CN4152378	IAS Logistics Pty Ltd	Indigenous Repatriation - Japan 2025	14-May-25	18-Jul-25	177,315.10
CN4160188	Bellgrove Advisory Pty Ltd	Cost assurance for MARL	14-May-25	11-Nov-25	50,000.00
CN4148042	lawyerbank Pty Ltd	Legal Services 2025-26	15-May-25	16-Feb-26	358,215.00
CN4154850	ROSSLYN COX AND MARK WILLIAMS CONSU	Building high performing teams	15-May-25	16-May-25	13,200.00
CN4152376	LAWSONS TREE LOPPING & CLEARING SER	Vegetation Control around Diesel Fuel Tanks and Ruston Radiators CI P. Station	16-May-25	30-Jun-25	66,400.00
CN4153003	JAN HETENYI	Provision of Locum Doctor Services	19-May-25	30-Jun-25	44,100.00
CN4153005	lawyerbank Pty Ltd	Legal Services 2025-26	19-May-25	03-Apr-26	411,840.00
CN4170599	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	Emergency Medical Evacuation	19-May-25	30-Jun-25	207,350.00
CN4152375	PATRISHA MCDONALD	Consolidation of Museum Storage and Collection Planning	20-May-25	30-Jun-25	22,000.00
CN4154846	CHALFONT CONSULTING PTY LTD	Digital Solution Sustainment Services	20-May-25	19-May-26	1,203,840.00
CN4154848	MTP SERVICES PTY LTD	Digital Solution Sustainment Services	20-May-25	19-May-26	1,520,640.00
CN4149458	ALLYGROUP	Legal Services 2025-26	23-May-25	21-Nov-25	544,698.00
CN4153006	ELM COMMUNICATIO NS CANBERRA PTY LTD	Facilitation services for branch planning days	23-May-25	27-Jun-25	16,830.00

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CN4154845	ST JOHN AMBULANCE WESTERN AUSTRALIA	Paramedic Support for Christmas Island	23-May- 25	29-Aug-25	250,000.00
CN4154847	AKKODIS CONSULTING PTY LTD	Digital Solution Sustainment Services	23-May- 25	22-May-26	1,315,776.00
CN4153004	SUPPLY NATION AUST INDIGENOUS MINORITY SUPPLIER O	Supply Nation Membership 2025-2026	26-May- 25	25-May-26	16,500.00
CN4159159	Sports Entertainment Network	WSI - removal of radio tower intrusion	26-May- 25	30-Sep-25	76,738.20
CN4154843	BIS OXFORD ECONOMICS	Cost Escalation Project 2025 update	27-May- 25	30-Jun-26	127,633.00
CN4171823	ASPECT ORGANISATIONAL PSYCHOLOGISTS	Workplace Conflict analysis	27-May- 25	14-Aug-25	25,000.00
CN4171825	MISSING BITS	Update ORS photos	27-May- 25	30-Jun-25	150,000.00
CN4149737	ESRI AUSTRALIA PTY LTD	Software ArcGIS Access Agreement	28-May- 25	27-May-28	1,026,132.80
CN4155870	AC3 PTYLTD	IT Services	28-May- 25	29-Aug-25	33,000.00
CN4159164	Icon Agency Melbourne	Drupal Support and Services	28-May- 25	27-May-26	513,611.34
CN4154842	ROSEMARY O'BRIEN (LEE)	Provision of Locum Doctor Services	29-May- 25	30-Jun-25	36,600.00
CN4154851	Nielsen Television Audience Measure Ltd	Regional TAM TV ratings reports 2025	29-May- 25	30-Jun-25	20,113.50
CN4155632	CHRISTMAS ISLAND ENGINEERING & MAINTENANCE PTY LTD	Installation of Radiator Modules for Ruston Generator DA005	29-May- 25	30-Jun-25	54,970.00
CN4171824	TBWA MELBOURNE PTY LTD	Creative Services	29-May- 25	30-Jun-26	1,440,026.63
CN4154849	THE AUSTRALIAN BOOK CONNECTION PTY	The Australian Book Connection	30-May- 25	31-Jul-25	70,455.00

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CN4155845	BRADLEY RAYMOND STRINGER T/A LEADERSHIP ANALYTICAL TECHNICAL	Provision of Emergency Management Officer services in the IOT's	30-May- 25	30-Jun-26	80,000.00
CN4159165	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment placement fees for P Goodier - Sydney AEO	30-May- 25	27-Apr-26	11,141.14
CN4159905	ACIL ALLEN CONSULTING	Review of Demand Forecast Modelling undertaken on the Tullamarine Freeway	30-May- 25	30-Oct-25	80,000.00
CN4162946	ENIGMA INDIGENOUS PEOPLES PTY LTD	Data Storage Media	30-May- 25	30-Aug-25	27,885.00
CN4137665	VERIZON AUSTRALIA PTY LIMITED	Major Internet Connection Services	01-Jun-25	30-Jul-26	249,018.00
CN4141178	COMMITTEE FOR ECONOMIC DEVELOPMENT OF AUSTRALIA (CEDA)	CEDA Membership 2025	01-Jun-25	31-May-26	12,210.00
CN4158323	NORTHERN TERRITORY AIR SERVICES PTY	RASS Tender Region 8	01-Jun-25	31-May-27	1,940,167.90
CN4155633	CHRISTMAS ISLAND ENGINEERING & MAINTENANCE PTY LTD	Removal of Decommissioned Exhaust Fans at the Generators Hall Power Station	02-Jun-25	30-Jun-25	18,580.00
CN4159161	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	RDA Chair Advertising - Illawarra Shoalhaven Committee	02-Jun-25	23-Jun-25	14,444.67
CN4155647	OzTAM Pty Ltd	OzTAM ratings reports 2025	04-Jun-25	30-Jun-25	15,485.80
CN4155649	MON CHERI GIFTS PTY LTD	Aviation Image Library Project	04-Jun-25	05-Jun-25	22,000.00
CN4155636	EVOLVE FM PTY LTD	Relocations And Change Management Services	05-Jun-25	31-Oct-25	216,348.00
CN4158332	JB HI-FI GROUP PTY LTD	Headsets and Bags	06-Jun-25	06-Sep-25	22,800.00

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CN4164612	THINK KNOW DO PTY LTD	Committee member services	06-Jun-25	11-Dec-26	20,276.38
CN4173138	SG FLEET AUSTRALIA PTY LTD	lease vehicle for Minister Anika Wells	06-Jun-25	06-Jun-28	57,076.08
CN4160873	CULTURAL FACILITIES CORPORATION	Venue and Audio Visual for an All Staff meeting	10-Jun-25	12-Jun-25	36,000.00
CN4170601	KROLL AUSTRALIA PTY LTD	Financial Statements Valuation - ARTC	10-Jun-25	30-Sep-26	137,280.00
CN4158321	Specialist Heat Exchangers Ltd	Replacement Radiator Modules for Ruston Generator	11-Jun-25	30-Jun-26	796,400.00
CN4158322	ACKER PTY LTD	concrete back fill for sink hole in Flying Fish Cove	11-Jun-25	30-Jun-25	25,000.00
CN4160872	WEST COAST AEROMEDICAL	Emergency Medical Evacuation Services	12-Jun-25	30-Jun-25	126,765.00
CN4178825	REALSIDE 108 SGT PTY LTD AS TRUSTEE FOR SGT1 TRUST	Lease of office premises in Perth	13-Jun-25	12-Jun-35	6,435,941.00
CN4173802	GHD PTY LTD	Provision of technical report	15-Jun-25	26-Jun-25	11,000.00
CN4164611	CAMERON RALPH PTY LTD TRADING AS CR	Complaint Handling Review	16-Jun-25	30-Dec-25	177,450.00
CN4166269	LIFEFLIGHT COMMERCIAL LIMITED	Emergency Medical Evacuation Services	16-Jun-25	30-Jun-25	180,192.00
CN4170602	Hudson Global Resources (Aust) P/L	Placement Fee	16-Jun-25	30-Jun-25	11,611.60
CN4159911	McGrath Nicol Advisory Partnership	Financial Analysis for Leased Federal Airports	17-Jun-25	30-Jun-27	220,568.00
CN4160189	Hudson Global Resources (Aust) P/L	Recruitment placement fees for I Cowley - compliance officer	17-Jun-25	27-Apr-26	11,440.00
CN4160190	Hudson Global Resources (Aust) P/L	Recruitment placement fees for J Prest - Legal policy officer	17-Jun-25	21-Feb-26	11,440.00
CN4160871	DAVID EVANS	Bounty Street Bridge Repair and Conservation Works – Construction and Materials	17-Jun-25	30-Jun-26	722,056.00

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CN4160187	PEOPLE WITH DISABILITY AUSTRALIA LT	Facilitation of Implementation Advisory Group for Equity	18-Jun-25	30-Jun-26	13,783.00
CN4173135	CHRISTMAS ISLAND ENGINEERING & MAINTENANCE PTY LTD	Crane Hire	18-Jun-25	30-Jun-25	45,000.00
CN4159163	AUSTRALIAN INSTITUTE OF HEALTH & WE	Linked data services between AIHW and DITRDAS	19-Jun-25	18-Dec-26	1,104,882.90
CN4159909	Adam Chant Projectionist	Projectionist Services	19-Jun-25	18-Jun-26	140,000.00
CN4160874	CAPITAL RECRUIT PTY LTD	Recruitment placement fees for B Jackson - senior compliance officer	19-Jun-25	30-Jun-25	16,576.00
CN4160993	EGON ZEHNDER INTERNATIONAL PTY LTD	SES executive coaching services	19-Jun-25	30-Jun-25	15,000.00
CN4164608	WEST COAST AEROMEDICAL	Emergency Medical Evacuation Services	19-Jun-25	30-Jun-25	86,937.00
CN4164613	DATA#3 LTD	Articulate software	19-Jun-25	18-Jun-26	24,557.50
CN4171831	AUSTRALIAN HUMAN RESOURCE INSTITUTE	Leadership Training	19-Jun-25	29-Aug-25	16,830.00
CN4162943	D.A. CHRISTIE PTY LTD T/AS CHRISTIE PARKSAFE	Supply of Gas BBQ for KAVHA	20-Jun-25	30-Jun-25	14,516.00
CN4162944	BRENDON GARDNER	Building construction and support and maintenance and repair services	20-Jun-25	26-Apr-26	434,665.52
CN4171830	CHRISTIAN BAILEY AGENCIES	Greenkeepers Shed - Materials	20-Jun-25	30-Jun-25	53,280.80
CN4159912	Hudson Global Resources (Aust) P/L	Contractor	23-Jun-25	19-Dec-25	200,000.00
CN4162942	Horizon One Recruitment Pty Ltd	Contractor TCMP	23-Jun-25	23-Dec-26	370,507.50
CN4162945	GLASS'S INFORMATION SERVICES P/L	Road Crash Vehicle Identification Number (VIN) matching 2025	23-Jun-25	31-Jul-25	55,161.26

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CN4164089	FIRE & SAFETY SERVICES CO PTY LTD	Fire and safety inspection of Christmas Island	24-Jun-25	30-Aug-25	50,000.00
CN4164607	WORLEYPARSONS SERVICES PTY LIMITED	Maritime Subject Matter Review of Plant (crane) Operations	24-Jun-25	12-Sep-25	99,554.40
CN4171839	MONASH UNIVERSITY	Professional training course	24-Jun-25	30-Nov-25	40,464.60
CN4164095	OPTUS NETWORKS PTY LIMITED OPTUS	Cloud Calling services	25-Jun-25	24-Jun-28	1,123,513.60
CN4177302	ALLEN AND CLARKE CONSULTING	Investigate opportunities to reduce aging vehicle fleet in regional areas	25-Jun-25	30-Sep-25	11,173,360.00
CN4164087	UNITED EQUIPMENT PTY LTD	Repairs to Forklift following Defects Identified	26-Jun-25	30-Sep-25	25,541.65
CN4164606	ACKER PTY LTD	Flying Fish Cove Stairwell footing	26-Jun-25	30-Jun-25	78,505.00
CN4171837	GLOBAL SYNTHETICS PTY LTD	Sandbag procurement for external territories seawall repair	26-Jun-25	18-Sep-25	296,171.00
CN4164610	Gillian Beaumont Recruitment Pty Li	Recruitment Services	27-Jun-25	27-Jun-26	22,000.00
CN4171838	WINYA INDIGENOUS FURNITURE PTY LTD	Supply and delivery of sit/stand solutions for Reasonable Adjustments	27-Jun-25	30-Jun-26	50,000.00
CN4158329	TECHITUP PTY LTD	Contractor	30-Jun-25	30-Jan-26	282,000.00
CN4164604	SHIMADZU MEDICAL SYSTEMS (OCEANIA)	Cocos (Keeling) Islands X-Ray Machine	30-Jun-25	30-Jun-26	235,331.15
CN4164605	WARTSILA AUSTRALIA PTY LTD	Supply of 64000 hour engine overhaul parts	30-Jun-25	31-Oct-25	447,393.28
CN4166266	PHILIPS MEDICAL SYSTEMS AUSTRALIA	Philips Ultrasound Maintenance Services IOTHS	30-Jun-25	13-Apr-29	265,254.00
CN4166271	CALLEO RESOURCING PTY LTD	Short Term Labour Hire required to support the work of a Branch.	30-Jun-25	29-Aug-25	51,000.00
CN4166272	WHON PTY LTD	Training Services	30-Jun-25	30-Jun-26	13,035.00

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CN4172303	ANU ENTERPRISE PTY LTD	Professional Regulator Training	30-Jun-25	20-Aug-25	14,992.50
CN4115234	VENTIA PROPERTY PTY LTD	Emissions Reporting & Triennial Review	01-Jul-25	31-Aug-25	10,890.00
CN4150590	NORFOLK ISLAND REAL ESTATE BRETT READ PTY LIMITED	Lease and rental of property or building	01-Jul-25	30-Jun-26	45,500.00
CN4150592	EXPERIS AUSTRALIA PTY LTD	Labour Hire - Test Analyst	01-Jul-25	30-Jun-26	300,564.00
CN4151710	WHON PTY LTD	Professional Development	01-Jul-25	30-Jun-26	12,383.25
CN4152379	YNOT Consulting Services Pty Ltd	Labour Hire - Technology Architect	01-Jul-25	30-Jun-26	425,242.40
CN4152380	EXPERIS AUSTRALIA PTY LTD	Labour Hire - Test Analyst	01-Jul-25	30-Jun-26	323,232.80
CN4152381	EXPERIS AUSTRALIA PTY LTD	Labour Hire - CRM Developer	01-Jul-25	30-Jun-26	436,374.40
CN4152382	INTELLIGENT TRANSPORT SYSTEMS AUSTR	Professional memberships	01-Jul-25	30-Jun-26	20,768.00
CN4153002	M REILLY PTY LTD T/A HANDS-ON INFEC	Audit of Infection Prevention and Control of IOTHS Dental Clinic	01-Jul-25	31-Aug-25	25,857.18
CN4154852	HAYS SPECIALIST RECRUITMENT (AUST)	Labour Hire - Data Migration Specialist	01-Jul-25	31-Dec-25	182,199.60
CN4154853	MIKE PIELOOR AND ASSOCIATES CONSULT	Writing Courses FY 2025-2026	01-Jul-25	30-Jun-26	58,520.00
CN4155631	PLANNING ASSIST	Environmental Impact Statement development and D.A submission	01-Jul-25	30-Mar-26	154,327.30
CN4155635	EVOLVE FM PTY LTD	Onsite Facilities Management (FM)	01-Jul-25	30-Jun-26	220,000.00
CN4155637	AUSTRALIAN GOVERNMENT SOLICITOR 9090 CENTRAL OFFICE	Legal Services 2025-26	01-Jul-25	30-Jun-26	2,450,000.00
CN4155638	AUSTRALIAN GOVERNMENT SOLICITOR 9090 CENTRAL OFFICE	Legal Services 2025-26	01-Jul-25	30-Jun-26	2,900,000.00

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CN4155639	SPARKE HELMORE LAWYERS	Legal Services 2025-26	01-Jul-25	30-Jun-26	500,000.00
CN4155640	MCINNES WILSON LAWYERS PTY LTD	Legal Services 2025-26	01-Jul-25	30-Jun-26	50,000.00
CN4155641	MADDOCKS	Legal Services 2025-26	01-Jul-25	30-Jun-26	300,000.00
CN4155642	THE MARTINEZ HWL PRACTICE TRUST & T HWL EBSWORTH LAWYERS	Legal Services 2025-26	01-Jul-25	30-Jun-26	650,000.00
CN4155643	GILBERT & TOBIN LAWYERS	Legal Services 2025-26	01-Jul-25	30-Jun-26	161,396.00
CN4155644	FIRST AKROW TRUST & BRIAN T WILSON T/A CLAYTON UTZ	Legal Services 2025-26	01-Jul-25	30-Jun-26	1,300,000.00
CN4155645	NATIONAL INDIGENOUS TRAINING EMPLOY SOLUTIONS	Cultural Appreciation Training	01-Jul-25	30-Jun-26	34,650.00
CN4155646	Australian Disability Network Ltd	Disability Confident Training	01-Jul-25	30-Jun-26	18,172.00
CN4155869	EVOLVE FM PTY LTD	Handyman & Warehouse Services	01-Jul-25	30-Jun-26	275,000.00
CN4158325	LIFELINE AUSTRALIA LTD	Vicarious Trauma Training	01-Jul-25	30-Jun-26	14,586.00
CN4158326	LIFELINE AUSTRALIA LTD	Managing Challenging Interactions Training	01-Jul-25	30-Jun-26	23,367.52
CN4158327	LIFELINE AUSTRALIA LTD	Accidental Counsellor Training	01-Jul-25	30-Jun-26	40,991.28
CN4158328	ENLIGHTEN LEADERSHIP	Leadership Program	01-Jul-25	30-Jun-26	73,920.00
CN4158330	LDB ACCOUNTANTS & ADVISORS	Digital Games Tax Offset Assessment Services â€” 2025-26 to 2027-28	01-Jul-25	30-Jun-26	181,500.00
CN4158331	NAGLE ACCOUNTING PTY LTD	Digital Games Tax Offset Assessment Services â€” 2025-26 to 2027-28	01-Jul-25	30-Jun-26	214,500.00
CN4159904	PHILIPPA REEVES AND LESLIE QUINTAL	NICS Cleaning and Groundskeeping	01-Jul-25	30-Jun-27	807,600.00

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CN4159907	9310 COMMONWEALTH SCIENTIFIC AND INDUSTRIAL RESEARCH	Water quality monitoring and assessment	01-Jul-25	30-Jun-26	525,000.00
CN4159908	Statista Pte. Ltd	Media Subscription	01-Jul-25	30-Jun-26	38,500.00
CN4159910	EVOLVE FM PTY LTD	Emergency Planning & Management	01-Jul-25	30-Jun-26	39,439.62
CN4159913	KING&WOOD MALLESONS PREVIOUSLY MALLESONS STEPHEN JAQUES	Legal Services 2025-26	01-Jul-25	30-Jun-26	200,000.00
CN4160875	HAYS SPECIALIST RECRUITMENT (AUST)	Specialised skill set	01-Jul-25	30-Jun-26	263,250.00
CN4162939	JOSHUA EDWARD JUNIPER	Locum Doctor Services - IOTHS	01-Jul-25	12-Aug-25	25,900.00
CN4162940	RURAL MEDICS AUSTRALIA	Locum Doctor Services - IOTHS	01-Jul-25	19-Aug-25	57,150.00
CN4162941	JAN HETENYI	Locum Doctor Services - IOTHS	01-Jul-25	18-Jul-25	33,300.00
CN4164088	TALENT INTERNATIONAL Holdings	Specialist role	01-Jul-25	30-Jun-27	1,089,000.00
CN4164094	DATA#3 LTD	Software Asset and License Management Services	01-Jul-25	30-Jun-28	8,849,346.00
CN4164096	EVOLVE FM PTY LTD	WOAG Property Management Fees	01-Jul-25	30-Jun-29	4,411,489.26
CN4164097	EXCEL CONSULTING SOLUTIONS PTY LIMI	Power BI Training	01-Jul-25	30-Jun-26	27,650.00
CN4164609	ABT Associates Pty Ltd	Passenger transport	01-Jul-25	30-Jun-26	143,040.70
CN4166267	FACE2FACE RECRUITMENT	Contractor with specialised skills	01-Jul-25	30-Jun-27	938,104.20
CN4166268	IAN MCALLISTER	Specialist Ophthalmology services to the IOTHS	01-Jul-25	30-Jun-26	42,750.00
CN4166270	CALLEO RESOURCING PTY LTD	Agency that has labour hire worker with the skills and experience needed for a short-term labour hire placement.	01-Jul-25	29-Aug-25	45,000.00

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CN4166273	ENCORE IT SERVICES PTY LTD	Labour Hire - Project Manager	01-Jul-25	30-Jun-26	412,396.07
CN4167355	EPI-USE AUSTRALIA PTY LIMITED	SAP BO/BI Support Services 2025/26	01-Jul-25	30-Jun-26	351,560.00
CN4167356	EPI-USE AUSTRALIA PTY LIMITED	SAP Support Services 2025/26	01-Jul-25	30-Jun-26	197,472.00
CN4169211	CAPITAL RECRUIT PTY LTD	Value for Money and successful applicant.	01-Jul-25	03-Oct-25	51,000.00
CN4171826	CLAXTON COMMUNICATIONS PTY LTD	Talent fees - 12 months usage rights for video suite	01-Jul-25	30-Jun-26	27,500.00
CN4172304	SOCIAL LIVING SOLUTIONS	Neuro-inclusive awareness Training	01-Jul-25	30-Jun-26	14,300.00
CN4172305	PHOENIX MANAGEMENT SERVICES PTY LTD	SAP BASIS Support Services 2025/26	01-Jul-25	30-Jun-26	198,000.00
CN4176325	9290 COMCARE AUSTRALIA	Workers comp premium and regulation cont	01-Jul-25	30-Jun-26	2,359,112.20
CN4178826	445 FLINDERS ST PTY LTD TRUSTEE FOR 445 FLINDERS ST TRUST	Lease of office premises in Townsville	01-Jul-25	30-Jun-30	1,834,551.00
CN4180730	ANGLICARE NT LTD	2025-26 Barkly Backbone Funding Auspice	01-Jul-25	30-Jun-26	330,000.00
CN4186282	NATIONAL LIBRARY OF AUSTRALIA	Membership Fee	01-Jul-25	30-Jun-26	11,372.24
CN4190783	COMMONWEALTH SUPERANNUATION CORPORA	2025-26 CSC - PSS/CSS Administration Fee Billing Arrangement	01-Jul-25	30-Jun-26	336,912.00
CN4167353	DR HEATHER CONNORS	Locum Doctor Services - IOTHS	02-Jul-25	05-Aug-25	39,068.00
CN4167354	GRACE REMOVALS (AUSTRALIA) PTY LTD	*Exit relocation of personal effects for Alice Fredericks	02-Jul-25	30-Jun-26	35,000.00
CN4169210	WEST COAST AEROMEDICAL	Emergency Medical Evacuation Services	02-Jul-25	31-Jul-25	124,143.00
CN4169209	INDIAN OCEAN OIL COMPANY	Smith Point Diesel Tank T4 Internal Repainting	03-Jul-25	31-Jul-25	96,133.00

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CN4174714	OMNII (NSW) PTY LTD	Performance Solutions for NIHRACS Laundry	03-Jul-25	01-Sep-25	17,380.00
CN4164091	Hudson Global Resources (Aust) P/L	Contractor	07-Jul-25	19-Dec-25	185,000.00
CN4167352	GRACE REMOVALS (AUSTRALIA) PTY LTD	Exit Relocation of personal effects for Health Services Manager	07-Jul-25	30-Jun-26	10,858.82
CN4169212	MURRUP BIIK	Artwork 16980	07-Jul-25	07-Aug-25	10,450.00
CN4172297	MARI FLERI	Locum District Medical Officers	08-Jul-25	08-Aug-25	42,300.00
CN4172299	SALT MEDICAL RECRUITMENT PTY LTD	Locum District Medical Officers	09-Jul-25	23-Sep-25	42,584.00
CN4172300	SALT MEDICAL RECRUITMENT PTY LTD	Locum District Medical Officers	09-Jul-25	03-Oct-25	84,344.00
CN4188142	ERNST & YOUNG	Desktop review	09-Jul-25	29-Aug-25	33,000.00
CN4172301	ICA PARTNERS	Technical and Financial Advisory Services	10-Jul-25	28-Feb-26	537,000.00
CN4172298	ORMAZABAL AUSTRALIA PTY LTD	Supply 24kV Ring Main Unit	14-Jul-25	29-May-26	55,000.00
CN4172316	BIGG CONSTRUCTIONS GROUP PTY LTD	Science Facility Upgrade, Norfolk Island Central School	14-Jul-25	30-Apr-26	1,100,864.88
CN4172312	BLUESPHERE ENVIRONMENTAL PTY LTD	Technical advisory services required for the delivery of the department's PFAS Investigation Program	15-Jul-25	30-Jun-27	151,371.00
CN4172313	NATION PARTNERS PTY LTD	Technical advisory services required for the delivery of the department's PFAS Investigation Program	15-Jul-25	30-Jun-26	219,656.25
CN4172314	AECOM AUSTRALIA PTY LTD	Technical advisory services required for the delivery of the department's PFAS Investigation Program	15-Jul-25	30-Jun-27	396,946.00
CN4172315	SENVERSA PTY LTD	Specialist technical advisory skills required to deliver the department's PFAS Airports Investigation Program	15-Jul-25	30-Jun-27	324,090.47

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CN4173408	GREENBOX GROUP PTY LTD	eWaste Disposal Services	15-Jul-25	30-Jun-26	180,000.00
CN4172317	JULIAN BRUNO COMACCHIO	ICT Project Manager Services	16-Jul-25	31-Dec-26	548,444.00
CN4171345	RICHARD NEIL MORGAN	Locum District Medical Officers	17-Jul-25	31-Dec-25	80,000.00
CN4172302	EVOLVE FM PTY LTD	Emissions Reporting	17-Jul-25	30-Jun-26	16,500.00
CN4181841	MEDICAL AIR PTY LTD	Medical evacuation service	17-Jul-25	17-Jul-25	95,000.00
CN4173136	ROSEMARY O'BRIEN (LEE)	Locum District Medical Officers	21-Jul-25	05-Sep-25	42,300.00
CN4173137	OAG AVIATION WORLDWIDE PTE LTD	OAG schedules analyser 2025-26	21-Jul-25	30-Jun-26	20,400.00
CN4183558	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising services to promote RDA Chair vacancy	21-Jul-25	11-Aug-25	14,966.48
CN4183562	THOMSON GEER	Legal Services 2025-26	21-Jul-25	30-Jun-26	55,000.00
CN4137664	CONFERENCE AND EDUCATION MANAGEMENT	Sponsorship of Conference - Norther Australia	22-Jul-25	24-Jul-25	31,900.00
CN4173777	Australian Centre for the Moving Im	ACMI x Artbank x MAF acquisition	22-Jul-25	22-Aug-25	22,000.00
CN4185561	WRECK BAY ABORIGINAL COMMUNITY CNL.	Road works with Wreck Bay Village, Jervis Bay Territory	22-Jul-25	31-Aug-25	60,794.69
CN4174713	GREG P SCOTT	Provision of Radiographer services to the IOT Health Service	23-Jul-25	30-Jun-26	152,405.00
CN4180110	COMMUNITY CHILD CARE ASSOCIATION IN	ECEC Mentor Services	24-Jul-25	30-Jun-26	114,200.00
CN4174712	MILLODON CONSULTING	Fisheries contractor services for the Indian Ocean Territories	25-Jul-25	30-Jun-26	224,192.00
CN4181950	ACIL ALLEN CONSULTING	Regulatory Impact Analyses to reduce default speed limits	25-Jul-25	06-Mar-26	369,826.00
CN4182487	MONASH UNIVERSITY	eMETS Stage 2	25-Jul-25	15-May-26	226,963.00

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CN4212124	WA COUNTRY HEALTH SERVICE	Medical Equipment Repair on CKI	25-Jul-25	31-Dec-25	13,308.00
CN4183749	ETHAN GROUP PTY LTD	Sourcing software for Classification Board	29-Jul-25	27-Jun-26	29,178.93
CN4180731	SAP AUSTRALIA PTY LTD	SAP-HA2-DITRDCA03 Cloud Services	30-Jul-25	29-Jul-26	17,872.45
CN4178824	SELERITY PTY LTD	SAS licence renewal 2025-26	31-Jul-25	30-Jun-26	49,707.90
CN4173134	ORTHO-CLINICAL DIAGNOSTICS AUSTRALI	Supply of Biochemistry Reagents to Indian Ocean Territory Health Services	01-Aug-25	30-Jun-26	55,000.00
CN4176324	BEVINGTON CONSULTING PTY LTD	PMD Risk Workshop Support	01-Aug-25	06-Sep-25	18,167.60
CN4177300	MATTHEW REEVES	Selwyn & Cascade Reserve Maintenance	01-Aug-25	30-Jun-26	60,000.00
CN4177301	CHRISTIAN BAILEY AGENCIES	NIHRACS Laundry Fire Rated Windows and Doors	01-Aug-25	31-Dec-25	98,100.00
CN4178823	CHARTER MARINE	Selwyn Reserve Clearing	01-Aug-25	30-Jun-26	40,000.00
CN4181843	McGrath Nicol Advisory Partnership	Business Continuity Planning Cyber Experience	01-Aug-25	31-Oct-25	39,112.00
CN4174715	GETTY IMAGES SALES AUSTRALIA PTY LT	Stock image library subscription	02-Aug-25	01-Aug-27	38,060.00
CN4178822	BLUEMONT PTY LTD	Supply of Kyowa Rock Bags	05-Aug-25	30-Jun-26	289,994.00
CN4183999	ERNST & YOUNG	Mid Term Review of the National Road Safety Strategy	06-Aug-25	30-Jun-26	503,250.00
CN4185985	ILLAWARRA SHOALHAVEN LOCAL HEALTH DISTRICT	Provision of medical services to Jervis Bay Territory	06-Aug-25	30-Jun-28	1,870,950.98
CN4180111	THWAITES-MORRISSEY TRUST T/A MEDICAL & SCIENTIFIC SERVICES P	Compliance checks of medical machines on Christmas Island and Cocos Keeling Island.	08-Aug-25	30-Jun-28	26,000.00
CN4180112	SIEMENS HEALTHCARE PTY LTD	Servicing of medical machines on Christmas Island and Cocos Keeling Island.	08-Aug-25	30-Jun-28	60,536.00

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CN4184353	VOICEX COMMUNICATIONS PTY LTD	Dragon License and Support	08-Aug-25	07-Aug-26	24,833.60
CN4178820	HAPPY JACKS CKI PTY LTD	Termite Treatment, Inspections and Reporting on Commonwealth owned housing on CKI	11-Aug-25	30-Jun-26	44,350.00
CN4182083	S&P GLOBAL COMMODITY INSIGHTS	Biofuels data subscription	11-Aug-25	31-Jul-26	33,000.00
CN4188981	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Media Buying Services	11-Aug-25	30-Jun-26	15,620,000.00
CN4200839	HOLDING REDLICH	Legal Services 25-26	11-Aug-25	30-Jun-26	77,174.80
CN4181842	AECOM AUSTRALIA PTY LTD	Bounty Bridge Tender & Delivery	12-Aug-25	30-Jun-26	189,117.50
CN4180113	TERRI JANKE & COMPANY PTY LTD	Legal Services 2025-26	14-Aug-25	30-Jun-26	30,000.00
CN4181844	EVOLVE FM PTY LTD	Disposal of Surplus/Broken Furniture	14-Aug-25	30-Nov-25	38,150.00
CN4184352	BRITTANY WEAVER AUSTRALIAN MEDICAL	Locum Doctor Services IOTHS	15-Aug-25	24-Oct-25	50,660.00
CN4181840	JCB CABINETS	Cultural Heritage Preservation Or Promotion Services	18-Aug-25	30-Jun-26	64,000.00
CN4182485	INDIAN OCEAN GROUP TRAINING ASSOCIA	Mechanical Apprentice - 2nd Year	19-Aug-25	30-Jun-26	121,187.37
CN4183998	THOMSON GEER	Legal Services 2025-26	19-Aug-25	30-Jun-26	45,000.00
CN4182486	EVOLVE FM PTY LTD	Make Good Cost Report	20-Aug-25	31-Oct-25	11,368.50
CN4191144	ENVIRONMENTAL RESOURCES MANAGEMENT AUSTRALIA	Heritage Management Plan for Cascade Reserve	21-Aug-25	02-Apr-26	79,770.81
CN4183745	UFC ULTIMATE FINISH CARPENTRY	Repairing Sub Frame Of Dolly Beach Walking Track	22-Aug-25	30-Jun-26	69,990.00

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CN4188143	THINK HQ PTY LTD	PR Services	25-Aug-25	30-Jun-26	1,132,820.28
CN4188144	NORFOLK ISLAND REGIONAL COUNCIL aka Norfolk Telecom	DA.BA amendment services	25-Aug-25	30-Jun-26	30,000.00
CN4188145	GRACE REMOVALS (AUSTRALIA) PTY LTD	incoming relocation Human resource manager September 2025	25-Aug-25	30-Jun-26	30,000.00
CN4189111	33 Creative Pty Limited	First Nations Services	25-Aug-25	30-Jun-26	660,000.00
CN4183559	AUSTRALIAN INSTITUTE OF HEALTH & WE	Transport related injury data	26-Aug-25	30-Jun-27	89,257.00
CN4183560	Bellgrove Advisory Pty Ltd	Financial advisory services.	26-Aug-25	26-Aug-27	500,000.00
CN4183746	GRAHAM FORWARD	To provide orthopaedic consultations or treatment in relation to orthopaedic medical conditions on CI & CKI.	26-Aug-25	30-Jun-26	59,330.00
CN4183747	Hudson Global Resources (Aust) P/L	Temporary Personnel	26-Aug-25	30-Jun-26	186,051.50
CN4183996	Hudson Global Resources (Aust) P/L	Temporary Personnel	27-Aug-25	30-Jun-26	158,739.75
CN4183997	Hudson Global Resources (Aust) P/L	Temporary Personnel Services	27-Aug-25	31-Mar-26	118,930.00
CN4185562	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	27-Aug-25	31-Dec-25	81,000.00
CN4184602	LAMBERT & REHBEIN (SEQ) P/L	Airspace and Acoustic technical advisory services	28-Aug-25	26-Jun-26	66,000.00
CN4183995	Horizon One Recruitment Pty Ltd	Temporary Personnel	29-Aug-25	30-Jun-26	134,787.35
CN4150591	WHON PTY LTD	Executive Learning Group Membership	01-Sep-25	01-Sep-26	12,383.25
CN4172311	NORTHERN TERRITORY AIR SERVICES PTY	RASS Region 10 Tender	01-Sep-25	31-Aug-27	1,739,016.40

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CN4183561	AXSMARINE S.A.S. AXSMARINE	Data provision for Maritime traffic tracking	01-Sep-25	31-Aug-26	71,570.00
CN4183744	JULIEMAN PTY LTD T/A COMPLETE BUILDING SUPPLIES WA	Supply Of Balustrading	01-Sep-25	30-Jun-26	17,557.50
CN4183992	PHYSIOTHERAPY POSTURE & PILATES PTY THERESE REEVES	To provide physiotherapy services on CI & CKI.	01-Sep-25	31-Oct-25	43,548.00
CN4183993	ACPNI ADAM KENNERLEY	Pest Control Services Community Assets	01-Sep-25	30-Jun-26	23,650.00
CN4183994	WATSON ISLAND CARPENTRY & EXCAVATION T/A The Watson Island Family Trust	Replacement floor 57 seaview	01-Sep-25	30-Jun-26	31,597.94
CN4185560	POWER CONTROL ENGINEERS PTY LTD	Services To Conduct High Voltage Network Protection And Arc Flash Study	01-Sep-25	27-Feb-26	134,600.00
CN4185563	35 SOUTH ADVISORS PTY LTD	Support Services	01-Sep-25	31-Dec-25	275,000.00
CN4189145	DECISIVE PUBLISHING PTY LTD	Annual subscription to media publication	01-Sep-25	01-Sep-26	18,975.00
CN4185558	JPS MEDICAL RECRUITMENT	Provision of Locum Nursing Services to the IOTs	02-Sep-25	28-Feb-26	90,000.00
CN4185559	JPS MEDICAL RECRUITMENT	Provision of Locum Nursing Services to the IOTs	02-Sep-25	31-Dec-25	60,000.00
CN4186281	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	02-Sep-25	31-Dec-25	90,500.00
CN4189114	OCCUPATIONAL IMPACT	Complex Case Management and Census Review support	03-Sep-25	03-Mar-26	50,000.00
CN4189144	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising services for SBS Board	03-Sep-25	29-Sep-25	40,609.01

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CN4193147	NASHA GALLERY PTY LTD	Artwork 17053	04-Sep-25	31-Oct-25	26,880.00
CN4183748	CHARTERPOINT PTY LTD	Financial Viability Assessment	08-Sep-25	19-Sep-25	18,161.00
CN4187432	INTERNET SOCIETY OF AUSTRALIA	Support for community participation and engagement at Australian Internet Governance Forum	08-Sep-25	24-Sep-25	15,209.70
CN4187433	Australian National University	French Provenance Research Contract Three	08-Sep-25	30-Jan-26	74,576.00
CN4187430	JPS MEDICAL RECRUITMENT	Provision of Locum Nursing Services to the IOTs	09-Sep-25	31-Dec-25	40,000.00
CN4191148	WARTSILA AUSTRALIA PTY LTD	Supply Wartsila critical spare parts - cylinder liners and rocker arms	10-Sep-25	31-Dec-25	115,800.72
CN4191154	McGrath Nicol Advisory Partnership	urban and regional Precincts and Partnerships Programs External Probity Advisor	10-Sep-25	30-Jun-26	25,000.00
CN4191149	FIRE & SAFETY SERVICES CO PTY LTD	Pressure Test and Refill Two FM200 Agent Cylinders for Power Station HV Switch Room	11-Sep-25	31-Mar-26	28,720.00
CN4191778	THE TRUSTEE FOR MELHOP KNIGHT FAMIL DARREN KNIGHT GALLERY	Artwork 17055	12-Sep-25	31-Oct-25	15,000.00
CN4186809	DUBAI WORLD TRADE CENTRE	Contract is for hosting an event at UPU Congress, contract accounts for food up to 706 attendees	14-Sep-25	16-Sep-25	28,000.00
CN4187431	Hudson Global Resources (Aust) P/L	Contractor	15-Sep-25	15-Mar-26	131,000.00
CN4189779	ERNST & YOUNG	Telecommunications financial and market advice	15-Sep-25	30-Sep-26	158,202.00
CN4191153	THOMSON GEER	Legal Services 2025-26	15-Sep-25	30-Jun-26	50,000.00
CN4193144	CHARTER MARINE	Land and soil preparation and management and protection	15-Sep-25	30-Jun-26	20,000.00

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CN4193145	MATTHEW REEVES	Land and soil preparation and management and protection	15-Sep-25	30-Jun-26	40,000.00
CN4196318	JONES LANG LASALLE ADVISORY SERVICE	Property Management Agency	15-Sep-25	15-Dec-25	130,000.00
CN4189112	DR MYRA PATRICIA BROWN	Locum Doctor Services IOTHS	16-Sep-25	31-Oct-25	44,400.00
CN4189778	AEROMEDICAL GLOBAL PTY LTD	Emergency Medical Evacuation Services	16-Sep-25	31-Dec-25	103,245.00
CN4193148	ARTHUR J. GALLAGHER & CO (AUS) LIM	Insurance Advisory	17-Sep-25	17-Mar-26	50,000.00
CN4189775	STORMY'S MECHANICAL REPAIRS	Cascade Blue Crane Service & Maintenance	19-Sep-25	30-Jun-26	10,300.00
CN4189776	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	National media for statutory appointment recruitment	19-Sep-25	31-Oct-25	10,625.66
CN4190208	AEROMEDICAL GLOBAL PTY LTD	Emergency Medical Evacuation Services	19-Sep-25	31-Dec-25	84,865.00
CN4190480	INDIAN OCEAN GROUP TRAINING ASSOCIA	Provision of Adult Education and Group Training Services Indian Ocean Territories 2025-28	19-Sep-25	30-Jun-28	4,841,000.00
CN4190781	WATSON ISLAND CARPENTRY & EXCAVATION T/A The Watson Island Family Trust	7C replacement kitchen subfloor	19-Sep-25	11-Nov-25	29,410.00
CN4191142	PHOENIX CONTAINERS PTY LTD	Provision of five (5) new build shipping containers	19-Sep-25	31-Jan-26	22,467.50
CN4191145	HALL AND PARTNERS PTY LTD	Evaluation Research Services	19-Sep-25	30-Jun-26	230,837.20
CN4191146	CULTURE HQ PTY LTD (CULTUREVERSE) CULTUREVERSE	CALD Services	19-Sep-25	30-Jun-26	654,487.24

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CN4191151	HAYS SPECIALIST RECRUITMENT (AUST)	Temporary Personnel Services	19-Sep-25	30-Jun-26	179,338.32
CN4200350	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Territory Administrators online advertising	19-Sep-25	31-Oct-25	10,625.66
CN4190209	COCOS ISLANDS CO-OPERATIVE SOCIETY CATERING DIVISION	The replacement of 6 damaged house footings and stumps House 4 Cocos Keeling Islands	22-Sep-25	30-Jun-26	18,300.00
CN4191147	THE AUSTRALIAN COUNCIL ON HEALTHCAR	Provision of Australian Council on Healthcare Standards Membership	22-Sep-25	30-Jun-28	47,055.00
CN4190780	MARI FLERI	Locum Doctor Services for IOTHS Christmas Island	23-Sep-25	02-Jan-26	62,100.00
CN4191774	TELSTRA LIMITED	NI Telecom Analysis	24-Sep-25	28-Nov-25	149,418.00
CN4190782	Hudson Global Resources (Aust) P/L	Placement fee APS 4 Executive Assistant	25-Sep-25	31-Oct-25	10,137.60
CN4191143	CHRISTMAS ISLAND ENGINEERING & MAINTENANCE PTY LTD	Rock bag installation for sea wall protection project	25-Sep-25	31-Dec-25	542,072.00
CN4194043	HP PPS AUSTRALIA PTY LTD	Laptops	25-Sep-25	24-Dec-25	4,403,454.00
CN4194044	IAS Logistics Pty Ltd	Germany Repatriation 2025	25-Sep-25	19-Dec-25	21,805.31
CN4188146	EXPERIS AUSTRALIA PTY LTD	Labour Hire - Software Developer	26-Sep-25	19-Dec-25	98,208.00
CN4190481	Gillian Beaumont Recruitment Pty Li	Procurement of 1 x Chair and 3 x Members for SADM Compliance Committee	26-Sep-25	19-Dec-25	33,495.00
CN4193544	CDTS AUSTRALIA PTY LTD	Provision of iPads	26-Sep-25	26-Dec-25	182,304.54
CN4191644	GRACE REMOVALS (AUSTRALIA) PTY LTD	exit relocation for Senior registered nurse on cocos (Keeling) islands September 2025	29-Sep-25	30-Jun-26	45,000.00

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CN4191777	REMOTE CONSTRUCTION AND ENGINEERING	7A Taman Flooring Replacement	29-Sep-25	30-Jun-26	28,220.00
CN4191643	J.ELLIOTT GROUP PTY LTD	NIHRACS Emergency & Exit Lighting	30-Sep-25	31-Jan-26	22,965.00
CN4191645	AUSTRALIAN LOCAL GOVERNMENT ASSOCIA	Partnership entitlements for ALGA Local Roads Congress	30-Sep-25	14-Nov-25	35,000.00
CN4191775	WARTSILA AUSTRALIA PTY LTD	Engineering Technical Services for Wartsila Generator Overhaul	30-Sep-25	31-Dec-25	207,962.00
CN4191776	JPS MEDICAL RECRUITMENT	Provision of Locum Nursing Services to the IOTs	30-Sep-25	27-Feb-26	90,000.00
CN4192255	NORFOLK ELECTRICAL	Fire protection	30-Sep-25	30-Jun-26	19,210.00
CN4192537	ST JOHN AMBULANCE AUSTRALIA WESTERN AUST) INC	Paramedic services due to volunteer shortages on Christmas Island	30-Sep-25	14-Oct-25	15,436.00
CN4188982	ICOGNITION PTY LTD	Content Manager licences for records workspace	01-Oct-25	31-Mar-26	343,310.00
CN4191150	AT3AM IT PTY LTD	Labour Hire- Test Analyst	01-Oct-25	30-Jun-26	137,724.00
CN4192256	WARTSILA AUSTRALIA PTY LTD	Supply of Wartsila Turbocharger Overhaul Kits	01-Oct-25	31-Dec-25	28,643.92
CN4192536	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	01-Oct-25	31-Dec-25	65,000.00
CN4193149	CENTRE ASIA PACIFIC AVIATION P/L	Data Subscription Services	01-Oct-25	30-Sep-26	32,450.00
CN4194041	FIVE EYES CONSULTING PTY LTD	IT Professional Services	01-Oct-25	30-Sep-26	185,937.40
CN4194733	ATTORNEY-GENERAL'S DEPARTMENT 9020	Legal Services 25-26	01-Oct-25	30-Jun-26	50,000.00
CN4193545	CDTS AUSTRALIA PTY LTD	Professional Services	02-Oct-25	19-Dec-25	26,400.00

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CN4194040	WEST COAST DENTAL	Annual Maintenance Services of Oral Health Equipment	02-Oct-25	30-Jun-28	92,600.00
CN4189143	TECHITUP PTY LTD	Labour Hire - Software Developer	03-Oct-25	19-Dec-25	88,704.00
CN4192683	STATEWIDE OIL DISTRIBUTOR	Supply of Mobilgard 412 for CI Power Station	03-Oct-25	31-Dec-25	64,003.56
CN4193543	INFINITE DENTAL LABORATORY T/A FINESSE DENTAL LABORATORY	Provision of Prosthetist Services for the IOTHS	07-Oct-25	30-Jun-26	46,750.00
CN4193881	AMANDA O'ROURKE & ASSOCIATES PTY LT	Executive Recruitment Territory Appointments	07-Oct-25	31-Dec-25	27,174.00
CN4195920	CALLIDA PTY LTD	CRIS Review: Callida	07-Oct-25	30-Apr-26	133,606.00
CN4200348	AMANDA O'ROURKE & ASSOCIATES PTY LT	Territory Administrators recruitment support	07-Oct-25	31-Dec-25	27,174.00
CN4193880	VISABEL PTY LTD	2025 RDA National Forum Event Management and Logistics	08-Oct-25	07-Nov-25	10,560.00
CN4193541	TRANSAM ARGOSY PTY LTD	PTV Maintenance for Recertification	09-Oct-25	31-Dec-25	24,028.75
CN4194438	JANDAKOT AIRPORT HOLDINGS PTY LTD	Water supply and associated services	09-Oct-25	30-Jun-27	926,517.90
CN4195915	STANTEC AUSTRALIA PTY LTD	Bruce Precinct Master Plan	09-Oct-25	30-May-26	1,083,072.22
CN4173778	CCH Australia Limited	CCH Parliamentary alerts	10-Oct-25	09-Oct-26	40,000.00
CN4193542	GRACE REMOVALS (AUSTRALIA) PTY LTD	* commencement relocation operations business manager	10-Oct-25	30-Jun-26	20,000.00
CN4194042	Hudson Global Resources (Aust) P/L	Recruitment of non-ongoing executive assistant	10-Oct-25	07-Apr-26	11,874.30

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CN4194732	COCOS ISLANDS CO-OPERATIVE SOCIETY CATERING DIVISION	Reoiling of 27 Commonwealth owned house decks	10-Oct-25	30-Jun-26	35,980.00
CN4195918	JAN HETENYI	Locum Doctor Services for IOTHS Christmas Island	10-Oct-25	15-Dec-25	81,900.00
CN4195919	CAPITAL RECRUIT PTY LTD	Temporary Personnel	10-Oct-25	30-Jun-26	184,875.90
CN4193730	Hudson Global Resources (Aust) P/L	National Freight Data Hub Program Manager	13-Oct-25	18-May-26	177,688.00
CN4194437	KYMA GROUP PTY LTD	Value for Investment evaluation of the Jervis Bay school	13-Oct-25	12-Dec-25	99,000.00
CN4195917	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	13-Oct-25	14-Oct-25	86,500.00
CN4195922	HAYS SPECIALIST RECRUITMENT (AUST)	Short-term contractor for Executive Assistant	13-Oct-25	31-Jan-26	62,064.00
CN4195916	J.SANDERS CONSTRUCTION	NICS Library Roof and Gutter Replacement	15-Oct-25	27-Jan-26	54,603.19
CN4195921	QUANTUM TECHNOLOGY PTY LTD	ZoomText Fusion Software Maintenance and Support	15-Oct-25	14-Oct-27	30,450.00
CN4197919	THE TRUSTEE FOR BIRDANCO PRACTICE T T/A RSM BIRD CAMERON	External probity advisory services for HRHV procurement	15-Oct-25	19-Dec-25	15,000.00
CN4196656	THE CITADEL GROUP LIMITED	LeanIX Saas Tool & Support Services	16-Oct-25	15-Oct-26	185,660.20
CN4199261	JACOBS GROUP (AUSTRALIA) PTY LTD	Consultancy Service for data and analysis	16-Oct-25	30-Jun-26	80,910.00
CN4193728	INTERCONTINENT AL HOTELS GROUP (AUSTRALIA) PTY LTD	2025 RDA National Forum Venue including Catering	17-Oct-25	07-Nov-25	30,580.00
CN4199259	SUPER K GROUP PTY LTD	Installation Services	17-Oct-25	30-Jun-26	32,683.20
CN4193146	RDA - MID NORTH COAST	Norfolk Island Sheep and Cattle Assisted Reproduction Program	20-Oct-25	30-Jun-26	120,000.00

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CN4196655	SALT MEDICAL RECRUITMENT PTY LTD	Locum Doctor Services for IOTHS Christmas Island	20-Oct-25	30-Jan-26	89,344.00
CN4200346	GHD PTY LTD	Expert Advisory Services for WSI Noise Insulation and Property Acquisition Program	22-Oct-25	31-Dec-28	696,293.40
CN4200352	WARTSILA AUSTRALIA PTY LTD	Supply of Wartsila Fuel Governor Overhaul Parts	23-Oct-25	31-Dec-25	14,740.00
CN4200969	REEVES INTERNATIONAL PTY LTD	Norfolk Island Residential Aged Care Stage 1 replacement project - MC planning phase	23-Oct-25	27-Aug-26	2,360,318.40
CN4197916	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	27-Oct-25	28-Oct-25	67,500.00
CN4197917	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	27-Oct-25	28-Oct-25	65,000.00
CN4197918	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	RDA Riverina Chair advertising	27-Oct-25	17-Nov-25	15,000.00
CN4197936	EVOLVE FM PTY LTD	New Perth Office project management and Fitout	27-Oct-25	30-Jun-27	2,079,238.48
CN4199260	DFP RECRUITMENT SERVICES	Scribe Services to support Recruitment process	27-Oct-25	30-Jan-26	20,733.75
CN4199257	GHD PTY LTD	interim rock fall review on Flying fish cove Christmas Island	28-Oct-25	30-Jun-26	95,082.00
CN4199258	KREPP ELECTRICS	Re-energise Phosphate Hill Transmitter Hut	28-Oct-25	30-Jun-26	30,854.00
CN4199256	JPS MEDICAL RECRUITMENT	Provision of Locum Nursing Services to the IOTs	29-Oct-25	31-Dec-25	30,000.00
CN4199264	BELGIAN ROAD SAFETY INSTITUTE	Fourth E-Survey of Road User Attitudes	29-Oct-25	30-Jun-26	25,000.00
CN4202344	Hudson Global Resources (Aust) P/L	Introduction and placement services	31-Oct-25	17-Apr-26	10,137.60
CN4203341	NARADA CONSULTING PTY LTD	Labour Hire	31-Oct-25	31-Mar-26	77,600.00

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CN4191152	PM-PARTNERS GROUP	Project management training	01-Nov-25	30-Jun-26	24,200.00
CN4196319	TECON AUSTRALIA PTY LTD	Airport Building Control services	01-Nov-25	31-Oct-30	4,383,495.00
CN4196320	PHILIP CHUN BC VIC PTY LTD	Airport Building Control services	01-Nov-25	31-Oct-30	75,251,660.00
CN4196321	AUSTRALIAN BUILDING SURVEYING SERVICE T/A PITT&SHERRY BUILDING SURVEYING	Airport Building Control services	01-Nov-25	31-Oct-30	1,663,875.00
CN4199263	CBRE C/-ISPT PTY LTD	Melbourne accommodation lease	01-Nov-25	31-Oct-35	23,816,482.00
CN4200970	QANTAS AIRWAYS LIMITED	Provision of air transport and air freight services to the IOT	01-Nov-25	01-Nov-30	63,000,000.00
CN4199254	FREIGHTSHOP	Airfreight of Goods to Christmas and Cocos (Keeling) Islands	03-Nov-25	30-Jun-26	60,000.00
CN4199255	TECHSAFE AUSTRALIA PTY LTD	Supplementary Electrical Inspection Services in the Indian Ocean Territories	03-Nov-25	30-Sep-26	155,900.00
CN4200354	IAS Logistics Pty Ltd	International freight Germany 2025	03-Nov-25	19-Dec-25	65,103.50
CN4202340	CALLEO RESOURCING PTY LTD	National Messaging System Surge support	03-Nov-25	30-Jun-26	286,159.98
CN4197937	HAYS SPECIALIST RECRUITMENT (AUST)	Labour Hire Personnel	04-Nov-25	01-May-26	88,000.00
CN4201731	PEPWORLDWIDE PTY LTD	SES training and development/coaching	04-Nov-25	04-Feb-26	12,284.80
CN4193729	ELITE SOUND & LIGHTING	2025 RDA National Forum - Audio Visual Services for the Forum	05-Nov-25	06-Nov-25	12,496.00
CN4194039	BROADBEAN CATERING PTY LTD	2025 RDA National Forum dinner Venue	05-Nov-25	05-Nov-25	28,875.00
CN4205950	Swift Digital	Marketing platform licence fees	05-Nov-25	04-Nov-26	12,705.00
CN4200840	INFRASTRUCTURE PARTNERSHIPS AUSTRAL	IPA Membership	07-Nov-25	06-Nov-27	72,578.00

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CN4201725	INDIAN OCEAN OIL COMPANY	Power Station Diesel Tank 6 - Cleaning, Inspection and Relining	07-Nov-25	31-Jan-26	105,090.00
CN4202345	ARTHUR J. GALLAGHER & CO (AUS) LIMI	Airport insurance advice	07-Nov-25	27-Feb-26	49,659.63
CN4206538	GOVERNMENT HOUSE EVENTS SERVICES DIANNE ADAMS & EMILY MCCOY	Government House Events Management	07-Nov-25	06-Nov-31	90,000.00
CN4202342	JPS MEDICAL RECRUITMENT	Provision of Locum Nursing Services to the IOTs	08-Nov-25	31-Mar-26	70,000.00
CN4201726	DUNN INVESTMENTS (WA) PTY LTD	Trenching Works - Flying Fish Cove Boat Ramp and Parking Area	10-Nov-25	31-Jan-26	92,200.00
CN4202341	ACPNI ADAM KENNERLEY	Pest Control	10-Nov-25	30-Jun-26	21,730.00
CN4202343	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	RDA Moreton Bay and Sunshine Coast Chair advertising	10-Nov-25	01-Dec-25	13,766.87
CN4201732	Hudson Global Resources (Aust) P/L	Temporary Personnel Services	11-Nov-25	30-Jun-26	129,060.75
CN4201733	Hudson Global Resources (Aust) P/L	Temporary Personnel Services	11-Nov-25	30-Jun-26	129,060.75
CN4204104	HAYS SPECIALIST RECRUITMENT (AUST)	Temporary Personnel Services	11-Nov-25	30-Jun-26	105,476.63
CN4202334	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation of Personal Effects - Registered Nurse Level 2 - K.Mitchell	12-Nov-25	30-Jun-26	21,268.07
CN4202335	ALAN SHORTT	Locum Doctor Services for IOTHS Christmas Island	12-Nov-25	30-Jan-26	54,200.00
CN4202337	SALT MEDICAL RECRUITMENT PTY LTD	Locum Doctor Services for IOTHS Christmas Island	12-Nov-25	05-Jan-26	38,408.00
CN4202338	SALT MEDICAL RECRUITMENT PTY LTD	Locum Doctor Services for IOTHS Cocos Island	12-Nov-25	27-Feb-26	72,280.00

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CN4201728	HAYS SPECIALIST RECRUITMENT (AUST)	scribing services â€“ bulk round	13-Nov-25	24-Dec-25	25,000.00
CN4201729	HAYS SPECIALIST RECRUITMENT (AUST)	Temporary Personnel Services	13-Nov-25	30-Jun-26	127,270.50
CN4202336	DR LARRY ODIEST THOMPSON	Locum Doctor Services for IOTHS Cocos Island	13-Nov-25	29-Dec-25	83,000.00
CN4201730	Gillian Beaumont Recruitment Pty Li	Recruitment Services	14-Nov-25	14-Nov-26	60,000.00
CN4202339	DR MYRA PATRICIA BROWN	Locum Doctor Services for IOTHS Cocos Island	14-Nov-25	28-Nov-25	33,000.00
CN4207129	WAIEW PTY LTD	Supply of 2+2 Ring Main Units (X2) and Kiosk (X1)	14-Nov-25	29-May-26	58,385.00
CN4201727	Horizon One Recruitment Pty Ltd	National Messaging System Surge support	17-Nov-25	31-Jul-26	213,640.76
CN4205338	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	advertising for the ABC Board	17-Nov-25	17-Dec-25	46,738.12
CN4200968	CAPITAL AIRPORT GROUP PTY LIMITED	Work Safety Officer (WSO) services for Canberra Airport	18-Nov-25	28-Feb-27	84,700.00
CN4202668	BIGG CONSTRUCTIONS GROUP PTY LTD	NICS Disability Amenities Works	18-Nov-25	26-Feb-26	119,113.71
CN4205339	EVOLVE FM PTY LTD	Townsville Office Fit-Out	24-Nov-25	30-Jun-27	1,553,750.88
CN4200971	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	LinkedIn renewal	25-Nov-25	24-Nov-26	14,850.00
CN4211586	FDC CONSTRUCTION & FITOUT (ACT) PTY	DITRDCA Canberra Accommodation Project 7 London Cct	26-Nov-25	15-May-27	26,609,038.59
CN4214267	DATA ANALYSIS AUSTRALIA	Statistical Survey Assistance	26-Nov-25	30-Jun-26	41,800.00
CN4205336	C3H PTY LTD	Locum Doctor Services for IOTHS Christmas Island	27-Nov-25	09-Feb-26	36,900.00
CN4205337	RURAL MEDICS AUSTRALIA	Locum Doctor Services for IOTHS Christmas Island	27-Nov-25	06-Feb-26	59,882.00

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CN4207186	DATA CAMP INC	Online learning platform for data skills	27-Nov-25	27-Nov-26	29,800.00
CN4207128	PAXON CONSULTING GROUP PTY LTD	Technical Expertise	01-Dec-25	31-Dec-26	151,000.00
CN4207579	PROCURE GROUP PTY LTD	provision of probity advisory services regarding high value procurement	01-Dec-25	30-Jan-26	13,090.00
CN4210892	AORB Pty Ltd	Updates to online classification training	01-Dec-25	31-Mar-26	14,960.00
CN4207712	SINAPSE PTY LTD	Advisory Services	03-Dec-25	30-Jun-26	110,000.00
CN4212347	HAYS SPECIALIST RECRUITMENT (AUST)	Temporary Personnel Services	03-Dec-25	30-Jun-26	11,408.52
CN4207188	ERNST & YOUNG	Negotiation Support Services	04-Dec-25	30-Jun-26	275,000.00
CN4221604	SG FLEET AUSTRALIA PTY LTD	Purchase and delivery of two Mitsubishi Outlander PHEVs to the Indian Ocean Territories	04-Dec-25	30-Jun-26	140,000.00
CN4207125	ACKER PTY LTD	Preparation and transport of transformer, generator, turbo charger and FM200 gas cylinders	05-Dec-25	31-Jan-26	26,248.90
CN4213896	GROSVENOR MANAGEMENT CONSULTING PTY LTD	Program Evaluation Report	05-Dec-25	31-Mar-26	192,890.56
CN4206171	EVOLVE FM PTY LTD	Minister Officer Switchboard Services	08-Dec-25	30-Jun-26	13,200.00
CN4206539	Horizon One Recruitment Pty Ltd	Scribe Services	08-Dec-25	04-Mar-26	16,000.00
CN4207127	AEROMEDICAL GLOBAL PTY LTD	Emergency Medical Evacuation Services	08-Dec-25	31-Dec-25	95,653.00
CN4209124	CI MAINTENANCE SERVICES PTY LTD	Bi annual air conditioning services for public housing and creation of an air conditioning asset register	08-Dec-25	30-Jun-28	450,000.00
CN4210891	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Media Buy	08-Dec-25	28-Feb-26	483,999.99

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CN4213121	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation of Graduates for the 2026 Graduate Development Program in Canberra	08-Dec-25	27-Feb-26	100,000.00
CN4209123	GHD PTY LTD	A study into the feasibility of transitioning to a lower emissions energy system in the Indian Ocean Territories	09-Dec-25	31-Aug-26	653,400.00
CN4213892	AUREC PTY LTD	Labour Hire - AV Contractor	10-Dec-25	31-Oct-26	274,736.00
CN4213893	ENGAGE SQUARED PTY LTD	Copilot Training	10-Dec-25	30-Jun-26	172,700.00
CN4209922	ASHURST	Legal Services 25-26	11-Dec-25	30-Jun-26	202,500.00
CN4210890	CHRISTMAS ISLAND ENGINEERING & MAINTENANCE PTY LTD	Stage 1 erosion control of barracks foreshore	12-Dec-25	01-Mar-26	64,740.00
CN4210889	WA CALIBRATIONS PTY LTD	Medical Refrigeration Calibration, Services, Maintenance and Measuring Lab Instruments	13-Dec-25	31-Dec-27	64,720.00
CN4204103	GLOBAL DATA UK LTD	GlobalData Technology Intelligence Centre	15-Dec-25	11-Dec-26	56,917.00
CN4205340	BEYOND BLUE	The provision of Low-Intensity Cognitive Behavioural Therapy (LiCBT) Services for the Comcare Scheme.	15-Dec-25	30-Sep-27	30,734.00
CN4207187	S&P GLOBAL MARKET INTELLIGENCE	S&P Capital IQ Pro Desktop	15-Dec-25	14-Dec-26	47,271.33
CN4207578	GP SERVICES GARRY GEORGE PARSONS	Water Safety	15-Dec-25	30-Jun-26	15,500.00
CN4208850	ST JOHN AMBULANCE AUSTRALIA (WESTERN AUST) INC	Short term support to CI ambulance service	15-Dec-25	30-Jan-26	30,784.00
CN4208851	BMF ADVERTISING PTY LTD	Advertising Creative Services	15-Dec-25	30-Jun-26	64,900.00

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CN4209921	SHIRE OF CHRISTMAS ISLAND	Provision of Community Bus on Christmas Island	16-Dec-25	30-Jun-26	45,000.00
CN4210395	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation of Personal Effects - Land, Heritage, Environment and GIS Officer - G.Wise	16-Dec-25	30-Jun-26	17,625.21
CN4210396	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	16-Dec-25	31-Dec-25	65,000.00
CN4210888	CNW PTY LTD	Supply of 500m of 185mm HV Cable	16-Dec-25	29-May-26	51,245.00
CN4218354	SG FLEET AUSTRALIA PTY LTD	Automotive Fleet Vehicle Leasing	16-Dec-25	24-Mar-30	650,000.00
CN4210397	NORFOLK ELECTRICAL	NICS Fire Detection System for Learning Hub	17-Dec-25	30-Apr-26	17,480.00
CN4211542	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Graduate Program Advertising and Marketing	18-Dec-25	31-Dec-26	16,391.58
CN4215278	MASTER BUILDING SOLUTIONS PTY LIMIT	Managing Contractor Services for the Western Sydney International Airport Noise Insulation and Property Acquisition Program	18-Dec-25	30-Jun-29	55,000,000.00
CN4215280	HMC AUSTRALIA	Labour Hire - Enterprise Architect	18-Dec-25	30-Jun-26	250,624.00
CN4210394	KEANY'S ELECTRICAL SERVICE PTY LTD	Upgrade EOL Airconditioners - JBT Administration Building	19-Dec-25	30-Jun-26	29,888.32
CN4210887	JPS MEDICAL RECRUITMENT	Provision of Locum Nursing Services to the IOTs	19-Dec-25	01-May-26	72,000.00
CN4213891	COCOS (K) ISLANDS SHIRE COUNCIL	Cocos (Keeling) Islands - Emergency Repair and Remediation Work	19-Dec-25	30-Jun-26	224,235.00
CN4217081	MILLS OAKLEY	External probity advice.	19-Dec-25	12-Apr-26	64,658.00
CN4210398	JONES LANG LASalle (ACT) Pty Ltd	Floor Plan Conversion to IMDF	20-Dec-25	30-Jun-26	91,674.00
CN4225116	Hudson Global Resources (Aust) P/L	ICT Labour Hire Services	20-Dec-25	20-Mar-26	98,306.24

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CN4215653	DELL AUSTRALIA PTY LIMITED	Server Maintenance	22-Dec-25	19-Oct-26	55,832.70
CN4212125	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation of Personal Effects - Power Services Manager - N.Ingwensen	23-Dec-25	30-Jun-26	35,000.00
CN4212346	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation of Personal Effects - Director of Nursing and Community Health - J. Peacock	31-Dec-25	30-Jun-26	21,264.89
CN4199262	WHON PTY LTD	Training Services	01-Jan-26	31-Dec-26	13,035.00
CN4211543	INFOCAPITAL PTY LTD	IBM Planning Analytics Budgeting System Administration and Technical Support	01-Jan-26	31-Dec-26	121,000.00
CN4212345	UNIVERSITY OF TECHNOLOGY SYDNEY	Build and operation of a standalone mobile network testbed to test network and device failure scenarios.	01-Jan-26	31-Dec-27	3,162,027.50
CN4212348	Our Community Pty Ltd Duplicate replaced by 410154	Grants management system services	01-Jan-26	30-Jun-27	225,000.00
CN4218359	McGrath Nicol Advisory Partnership	Financial Advisor's supporting the administration of the Commonwealth Support Package	02-Jan-26	31-Aug-27	220,000.00
CN4213117	INDIAN OCEAN GROUP TRAINING ASSOCIA	Indian Ocean Territories Power Service Apprenticeship Program - Mechanical 2026	05-Jan-26	04-Jan-30	446,086.00
CN4213894	AC3 PTYLTD	Business Analyst	05-Jan-26	30-Jun-26	161,789.76
CN4212673	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	06-Jan-26	31-Jan-26	76,500.00
CN4213120	McGrath Nicol Advisory Partnership	Strategic Fleet Probity &Procure Advice	06-Jan-26	06-Jul-26	25,375.00
CN4213895	INTERNATIONAL CIVIL AVIATION ORGANIZATION (ICAO)	Montreal (ICAO) Office Lease	06-Jan-26	31-Dec-28	200,000.00
CN4213116	DR MYRA PATRICIA BROWN	Provision of Locum Doctor Services to the IOTs	08-Jan-26	30-Apr-26	95,400.00

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CN4213118	MCGUIRE MARITIME PTY LTD	Evaluation Support for a tender process - specialised technique	08-Jan-26	08-Jul-26	10,000.00
CN4213119	Hudson Global Resources (Aust) P/L	Temporary Personnel Services	09-Jan-26	30-Jun-26	102,051.00
CN4213115	CHS HEALTHCARE PTY LTD	Change Table and Hoist for Disability Bathroom	12-Jan-26	31-Mar-26	13,156.44
CN4213890	PK LOH	Provision of Geriatric Services	12-Jan-26	30-Jun-26	18,392.00
CN4214273	TRUSTEE FOR DC FAMILY TRUST EQUITY PARTNERS ACCOUNTANTS ADVISER	Financial Evaluation Support for SFPPSOP	12-Jan-26	30-Jun-26	60,000.00
CN4214274	ALLAN SCHWARTZ	Comm & Technical Eval Support to SFPPSOP	12-Jan-26	12-Jul-26	10,000.00
CN4214270	WARTSILA AUSTRALIA PTY LTD	Purchase of Critical Spare Parts- 6 big end bearings	14-Jan-26	27-Feb-26	14,465.58
CN4214271	Kordamentha Pty Ltd	Commercial Advisor - Airservices	14-Jan-26	30-Apr-26	137,500.00
CN4221603	ONWARD CONSULTING PTY LTD	Biodiversity Offset Delivery Plan Independent Audit	14-Jan-26	22-May-26	26,108.50
CN4213889	JPS MEDICAL RECRUITMENT	Provision of Locum Nursing Services to the IOTs	15-Jan-26	30-Jun-26	93,000.00
CN4212674	FACE2FACE RECRUITMENT	Temporary personnel to backfill existing position for a short term	16-Jan-26	01-Apr-26	64,944.41
CN4214266	AUSTONNE PTY LTD	Provision of NSW Level 1 ASP construction services to lower a power pole intruding Obstacle Limitation Surface at WSI.	16-Jan-26	30-Jun-26	79,017.28
CN4214269	GHD PTY LTD	SWRO Substation Design	16-Jan-26	27-Feb-26	51,317.00
CN4214268	INDIAN OCEAN GROUP TRAINING ASSOCIA	Provision of an Electrical Trade Apprentice for the IOTPS	19-Jan-26	18-Jan-30	509,141.00
CN4215276	NATION PARTNERS PTY LTD	Tranche 3 PFAS Investigation Lead Consultant	19-Jan-26	30-Jun-27	322,373.22

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CN4215277	JBS&G AUSTRALIA PTY LTD	Tranche 3 PFAS Investigation Lead Consultant	19-Jan-26	30-Jun-27	240,931.12
CN4215281	MCGUIRE MARITIME PTY LTD	COM & TECHNICAL EXPERT	20-Jan-26	27-Feb-26	24,640.00
CN4218364	DATA#3 LTD	F5 Big IP Maintenance	20-Jan-26	19-Jan-27	33,356.58
CN4219562	Bellgrove Advisory Pty Ltd	Advisory Services for Suburban Rail Loop East	20-Jan-26	12-Apr-26	73,656.00
CN4215651	DR HEATHER CONNORS	Provision of Locum Doctor Services to the IOTs	22-Jan-26	27-Feb-26	31,000.00
CN4216341	Civica Pty Ltd	Public library catalogue data	22-Jan-26	30-Jun-26	14,613.50
CN4217077	SENVERSA PTY LTD	Tranche 3 Site Auditor PFAS Investigation	23-Jan-26	30-Jun-26	429,374.00
CN4217084	HAYS SPECIALIST RECRUITMENT (AUST)	Executive Assistant (EA - APS4) equivalent	23-Jan-26	22-Apr-26	44,021.88
CN4218352	AUSTRALIAN ENVIRONMENTAL AUDITORS	Site Auditors PFAS Tranche 3 Investigations	23-Jan-26	30-Jun-26	333,449.90
CN4214272	Hudson Global Resources (Aust) P/L	Labour hire required to fill role until 30 June 2026.	27-Jan-26	30-Jun-26	85,000.00
CN4215279	Hudson Global Resources (Aust) P/L	Labour hire required to fill role until 30 June 2026.	27-Jan-26	30-Jun-26	96,667.00
CN4215652	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation of Personal Effects - Senior Registered Nurse Level 1 - J.Tearle	27-Jan-26	30-Jun-26	15,251.22
CN4215655	Hudson Global Resources (Aust) P/L	Non-ongoing placement fee	27-Jan-26	30-Jun-26	10,137.60
CN4218362	FACE2FACE RECRUITMENT	Contractor to support the MSW Project going to Budget	27-Jan-26	30-Jun-26	89,856.00
CN4218363	Hudson Global Resources (Aust) P/L	Non-ongoing placement fee	27-Jan-26	30-Jun-26	11,714.56
CN4216338	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	28-Jan-26	28-Feb-26	76,500.00
CN4216339	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	28-Jan-26	28-Feb-26	65,000.00

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CN4216340	SJ PANEL REPAIRS	Norfolk Island Central School Bus Rust Repairs	28-Jan-26	30-Jun-26	52,280.00
CN4217079	JPS MEDICAL RECRUITMENT	Provision of Locum Nursing Services to the IOTs	28-Jan-26	30-Jun-26	54,000.00
CN4223544	EMBRACE ACCESS PTY LTD	Provision of Easy Read Translation Services to support the Advisory Group for Equity:the Arts and Disability Associated Plan	28-Jan-26	30-Jun-26	22,880.00
CN4217078	REMOTE CONSTRUCTION AND ENGINEERING	Replacement of rusted and damaged Colourbond house cladding	29-Jan-26	30-Jun-26	29,126.00
CN4217082	WARWICK NORMAN	Commercial and Technical Evaluation Support for a tender process	29-Jan-26	29-Jul-26	10,000.00
CN4217083	BRETT WHITEOAK	Commercial and Technical Evaluation Support for a tender process	29-Jan-26	29-Jul-26	10,000.00
CN4217075	CHRISTMAS ISLAND PLUMBING T/A SOURC GREGORY MCINTOSH	CI Rec Centre potable water lank liner replacement	30-Jan-26	30-Jun-26	18,734.76
CN4217076	SHIRE OF CHRISTMAS ISLAND	supply and install of crab crossings	30-Jan-26	30-Jun-26	114,075.00
CN4206253	WHON PTY LTD	Continuation of existing training services being provided.	31-Jan-26	31-Dec-26	11,770.00
CN4217080	ISLAND TRANSPORT PTY LTD	Provision of Christmas Island Kindergarten and School Bus Services	31-Jan-26	30-Jan-31	4,868,768.00
CN4223296	Hudson Global Resources (Aust) P/L	Temporary Personnel	31-Jan-26	30-Jun-26	11,714.56
CN4221608	CANBERRA DATA CENTRES PTY LTD	Data Centre Facilities and Services	01-Feb-26	01-Feb-28	767,431.64
CN4223294	PAXUS AUSTRALIA PTY LTD	Labour Hire - Business Analyst	01-Feb-26	30-Jun-26	144,286.80
CN4207126	O'HARA PLASTERERS & TILERS	Floor laying services	02-Feb-26	30-Jun-26	49,848.20

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CN4216342	FACE2FACE RECRUITMENT	Short term contractor to support the Maritime Single Window Project	02-Feb-26	30-Jun-26	102,467.03
CN4218349	ECOWISE AUSTRALIA PTY LTD	stormwater monitoring	02-Feb-26	30-Jun-28	139,876.00
CN4218353	ST JOHN AMBULANCE AUSTRALIA (WESTERN AUST) INC	Paramedic support for Christmas Island	02-Feb-26	30-Jun-26	258,635.85
CN4218356	Hudson Global Resources (Aust) P/L	Labour hire required to fill role until 1 May 2026.	02-Feb-26	01-May-26	95,000.00
CN4218357	ACCENTURE AUSTRALIA LTD	Technology Consultant - Regional Communications	02-Feb-26	30-Jun-26	66,000.00
CN4218358	NOVA SYSTEMS PTY LTD	Technology Consultant - Regional Communications	02-Feb-26	30-Jun-26	66,000.00
CN4218360	HAYS SPECIALIST RECRUITMENT (AUST)	Temporary Personnel Services	02-Feb-26	30-Jun-26	131,117.25
CN4229506	MOTOROLA SOLUTIONS AUSTRALIA	Communication Radio System for Christmas Island Emergency Services	02-Feb-26	01-Jun-26	68,542.63
CN4218350	GOLF CAR RENTALS PTY LTD TRADING AS GOLF CAR WORLD	Home Island Accessibility Buggy, Purchase and Delivery	03-Feb-26	30-Jun-26	48,300.00
CN4218351	GUNGGANDJI PROJECT MANAGEMENT PTY L	Women in Aviation “promoting aviation careers	06-Feb-26	26-Jun-26	550,194.55
CN4219566	SOL PEOPLE PTY LTD	CTLS Replacement Project Manager	06-Feb-26	30-Jun-26	159,984.00
CN4218355	HAYS SPECIALIST RECRUITMENT (AUST)	Labour hire required to fill role until 30 June 2026.	09-Feb-26	30-Jun-26	97,014.00
CN4219559	BIGG CONSTRUCTIONS GROUP PTY LTD	Teeny Menzies Building Removal	09-Feb-26	20-Apr-26	106,423.74
CN4219561	HAYS SPECIALIST RECRUITMENT (AUST)	Executive Assistant Contractor	09-Feb-26	02-Oct-26	135,000.00
CN4223539	GENELITE WEST PTY LTD	220 kVA Emergency Diesel Generator	09-Feb-26	30-Jun-26	82,606.00

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CN4223541	EVOLVE FM PTY LTD	Artbank Waterloo Roof Replacements Works	09-Feb-26	30-Jun-26	12,611.50
CN4219565	CAPITAL RECRUIT PTY LTD	Labour Hire - Executive Assistant	10-Feb-26	10-Aug-26	70,904.13
CN4219560	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment Services	11-Feb-26	22-May-26	54,867.75
CN4219567	Hudson Global Resources (Aust) P/L	Placement for Non-ongoing position	11-Feb-26	30-Apr-26	12,490.01
CN4221600	PURCELL ARCHITECTURE AUSTRALIA PTY	Heritage Architectural services	11-Feb-26	30-Jun-26	87,687.00
CN4225115	DATA#3 LTD	Smart UPS	11-Feb-26	11-May-26	25,994.37
CN4221606	MEDIQUIP PTY LTD	Provision of Servicing Medical Oxygen and Resuscitation Equipment	12-Feb-26	31-Dec-27	71,874.00
CN4221599	FLIGHTDECK CREWING PTY LTD	Women in Aviation: Promoting aviation careers	13-Feb-26	26-Jun-26	196,350.00
CN4223292	ZENTNER SHIPPING PTY LTD	Provision of sea freight services to CKI for urgent seawall remediation works	13-Feb-26	30-Jun-26	118,845.00
CN4219563	Icon Agency Melbourne	Road Safety Data Hub Website improvements	16-Feb-26	30-Jun-26	79,000.00
CN4221602	JPS MEDICAL RECRUITMENT	Provision of Locum Nursing Services to the IOTs	16-Feb-26	30-Jun-26	33,000.00
CN4221605	McGrath Nicol Advisory Partnership	External Probity Advisor NI Child Fam WB	16-Feb-26	16-May-26	29,400.00
CN4221611	DFP RECRUITMENT SERVICES	Labour Hire Personnel	16-Feb-26	30-Jun-26	66,037.95
CN4225693	CALLEO RESOURCING PTY LTD	Temporary Personnel	16-Feb-26	30-Jun-26	83,258.66
CN4215654	lawyerbank Pty Ltd	Legal Services 25-26	17-Feb-26	14-Aug-26	311,025.00
CN4221601	CHRISTIAN BAILEY AGENCIES	Supply of special purpose cement for BSB project	17-Feb-26	28-Feb-26	15,100.00
CN4221609	Segrave Pty Ltd Moore Contemporary	Artwork 17086	18-Feb-26	18-Mar-26	10,000.00

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CN4221598	BIGG CONSTRUCTIONS GROUP PTY LTD	Disability Access Ramp at Norfolk Island Central School (NICS)	20-Feb-26	30-May-26	62,998.42
CN4221607	CAPITAL RECRUIT PTY LTD	Recruitment Services - Introduction Services	20-Feb-26	31-Mar-26	11,139.07
CN4223295	TELUS HEALTH (AUSTRALIA) PTY LTD	EAP counselling for Classification Board	20-Feb-26	19-Feb-27	10,000.00
CN4223542	YELLOW HAT CONSULTING	Facilitation of IT Planning Day/Workshop	20-Feb-26	30-Jun-26	76,464.30
CN4226910	JMALT HOLDING PTY LTD	Foundation Day Events Management	20-Feb-26	16-Mar-26	11,750.00
CN4226915	ENVIRONMENTAL RESOURCES MANAGEMENT AUSTRALIA	Peer review of Heritage Impact Statement	20-Feb-26	17-Apr-26	11,022.00
CN4221597	NORFOLK ELECTRICAL	Norfolk Island Police Station Fire Detection System	23-Feb-26	30-Apr-26	32,980.00
CN4221610	HAYS SPECIALIST RECRUITMENT (AUST)	Labour Hire	23-Feb-26	30-Jun-26	74,463.38
CN4223291	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation of Personal Effects - Nurse Unit Manager - C.Teed	23-Feb-26	30-Jun-26	35,000.00
CN4225692	JB HI-FI GROUP PTY LTD	Mobile phones and Accessories	23-Feb-26	23-May-26	151,945.40
CN4227117	AMNESIUM PTY LTD	Cisco Switches	23-Feb-26	23-May-26	124,149.65
CN4229504	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising services for RDA Yorke and Mid North Chair	23-Feb-26	16-Mar-26	15,309.95
CN4223288	DR LARRY ODIEST THOMPSON	Provision of Locum Doctor Services to CKI	24-Feb-26	20-Mar-26	49,000.00
CN4223289	COCOS (KEELING) ISLANDS SHIRE COUNCIL	road funding for Cocos (Keeling) island	24-Feb-26	30-Jun-26	86,865.00
CN4223290	CALLIDA PTY LTD	Evaluation of the Women in the Aviation Industry Initiative	24-Feb-26	30-Jun-26	164,388.00

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CN4225686	ARTHUR J. GALLAGHER & CO (AUS) LIM	Insurance Services	24-Feb-26	24-Feb-27	2,500,000.00
CN4222714	TOLL REMOTE LOGISTICS PTY LTD	Provision of air freight services to and from mainland Australia to Norfolk Island, including freight held by freight forwarders on the Australian mainland.	25-Feb-26	30-Jun-29	19,000,000.00
CN4225418	WAIEW PTY LTD	Supply of electrical equipment to Cocos (Keeling) Islands	26-Feb-26	30-Apr-26	89,983.20
CN4226913	MONDOLUCE (AUSTRALIA) PTY LTD	Lighting for Christmas Island Community Oval	26-Feb-26	30-Jun-26	66,400.00
CN4223293	XAMPLIFY SERVICES PTY LTD	Implementation Advisor	27-Feb-26	29-May-26	49,995.00
CN4223537	PRESCRIPT RECRUITMENT PTY LTD	Provision of Locum Doctor Services to Christmas Island	27-Feb-26	31-Mar-26	31,260.00
CN4223538	MARTINUS STEFANUS NEL	Remove, supply and install a new steel tray with drop sides, rear swing gate and headboard	27-Feb-26	30-Jun-26	35,360.00
CN4223540	JPS MEDICAL RECRUITMENT	Provision of Locum Nursing Services to the IOTs	27-Feb-26	30-Jun-26	40,000.00
CN4223543	CAPITAL RECRUIT PTY LTD	Temporary Personnel Services	27-Feb-26	30-Jun-26	68,750.55
CN4225414	PROCURE GROUP PTY LTD	Indian Ocean Territories Probity Services	27-Feb-26	31-Dec-26	33,792.00
CN4219564	Axiell Pty Ltd	Axiell maintenance & Licensing	01-Mar-26	28-Feb-27	31,085.93
CN4224121	MATTHEW REEVES	Selwyn Reserve Boundary Fence	02-Mar-26	30-Jun-26	34,205.20
CN4225117	GHD PTY LTD	Independent Review of the Norfolk Island Ports Strategy	02-Mar-26	30-Jun-26	249,460.31
CN4225416	FLIGHTDECK CREWING PTY LTD	Women in Aviation - Inclusive Workplaces	02-Mar-26	26-Jun-26	209,000.00
CN4228257	GHD PTY LTD	Engagement of an Independent Technical Specialist	02-Mar-26	30-Jun-26	249,460.31

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CN4225415	NORFOLK ISLAND REGIONAL COUNCIL aka Norfolk Telecom	Repair and Maintenance of Structures and Roads	03-Mar-26	30-Jun-26	131,112.60
CN4225412	TRC TOURISM PTY LTD	Professional Assessment Services on Christmas Island	04-Mar-26	05-Jun-26	45,200.00
CN4225413	ALAN SHORTT	Provision of Locum Doctor Services to Christmas Island	04-Mar-26	30-Apr-26	38,100.00
CN4225423	GROUP 10 CONSULTING PTY LTD	Cloud Cost Optimisation Health Check	04-Mar-26	30-Jun-26	14,152.60
CN4225114	ARRB GROUP LTD T/A ARRB TRANSPORT RESEARCH LIMITED	National Transport Interest Research Service	05-Mar-26	30-Jun-26	495,000.00
CN4225421	Hudson Global Resources (Aust) P/L	Placement fee	05-Mar-26	23-Aug-26	10,137.60
CN4226916	Hudson Global Resources (Aust) P/L	Labour Hire	05-Mar-26	30-Jun-26	73,722.00
CN4226917	Hudson Global Resources (Aust) P/L	Labour Hire	05-Mar-26	25-Mar-26	69,576.00
CN4225417	BIGG CONSTRUCTIONS GROUP PTY LTD	Roof Replacement Services	06-Mar-26	30-Apr-26	54,017.58
CN4227504	ECO LOGICAL AUSTRALIA PTY LTD	Argentine Ants Eradication Program Evaluation	06-Mar-26	30-Jun-26	68,743.00
CN4224123	BLUEFIN RESOURCES P/L	Placement for Non-ongoing position	09-Mar-26	08-Mar-27	13,856.98
CN4225690	EVERLLENCE AUSTRALIA PTY LTD	Purchase of Main Bearing Parts	09-Mar-26	30-Apr-26	13,341.08
CN4225419	EVOLVE FM PTY LTD	Territories Emissions Baseline Phase 1	10-Mar-26	28-Feb-27	72,714.13
CN4225424	EVOLVE FM PTY LTD	Property Assessment Services	10-Mar-26	28-Feb-29	23,894.77
CN4225685	DRUMSITE ELECTRICAL	Supply of solar PV- Drumsite Village	10-Mar-26	30-Jun-26	121,652.75

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CN4225934	Gillian Beaumont Recruitment Pty Li	Recruitment Services	10-Mar-26	10-Mar-27	30,000.00
CN4226918	Ampere Analysis Limited	Data Subscription	10-Mar-26	09-Mar-27	280,000.00
CN4225113	REMOTE CONSTRUCTION AND ENGINEERING	Kitchen upgrade	11-Mar-26	30-Jun-26	28,877.94
CN4225684	CNW PTY LTD	Supply of HV Cables to the Cocos (Keeling) Islands	11-Mar-26	30-Jun-26	67,500.00
CN4225687	CHRISTMAS ISLAND WATSTAR PTY LTD T/A GREGORY CI MAINTENANCE (GCIM)	Drumsite Units Flooring Replacement and Repainting	11-Mar-26	30-Jun-26	81,355.56
CN4225689	WATSON ISLAND CARPENTRY & EXCAVATIN T/A The Watson Island Family Trust	Construction of a Verandah Roof	11-Mar-26	30-Jun-26	26,827.00
CN4226912	RAINDANCE SYSTEMS PTY LTD	Offsite Transformer Servicing	12-Mar-26	26-Jun-26	59,355.00
CN4225928	WATSON ISLAND CARPENTRY & EXCAVATIN T/A The Watson Island Family Trust	Fee for Replacement of Collapsed Sub Floor	13-Mar-26	30-Jun-26	21,105.00
CN4225930	CONFERENCE CO-ORDINATORS PTY LTD	Conference Organising Fee	13-Mar-26	23-Jun-26	21,600.00
CN4226919	9490 DEPT OF PARLIAMENTARY SERVICES	Venue and Catering Supplies	13-Mar-26	22-Jun-26	38,450.00
CN4229503	SAFE LIFITING AUSTRALIA	Inspection and Servicing of Cranes	13-Mar-26	09-Jun-26	46,100.00
CN4225688	DR MATTHEW MCDORNAN	Providing Medical Service to Indian Ocean Territories	14-Mar-26	31-Mar-26	21,020.00
CN4225420	Hudson Global Resources (Aust) P/L	Contractor	16-Mar-26	11-Sep-26	78,550.48

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CN4226911	INDEPENDENT ARBORICULTURAL SERVICES	Agricultural/Forestry/Landscape Machinery and Equipment	16-Mar-26	30-Jun-26	43,241.00
CN4226914	EXOSOURCE INC	IT Infrastructure and Services	16-Mar-26	16-Jun-26	14,100.00
CN4226908	D.A. CHRISTIE PTY LTD T/AS CHRISTIE PARKSAFE	Gas BBQs Equipment on Norfolk Island	18-Mar-26	30-Jun-26	77,516.00
CN4226909	CHOSEN BUILDING & CONSTRUCTION	Construction Services on Norfolk Island	18-Mar-26	30-May-26	57,701.44
CN4229793	LEX SPORTIVA	Provision of Independent Expert Advice	18-Mar-26	17-Mar-29	50,000.00
CN4229795	ROYGLO PTY LTD ATF THE ROYGLO FAMIL SPORTS INTEGRITY & GOVERNANCE PARTN	Provision of Independent Expert Advice	18-Mar-26	17-Mar-29	100,000.00
CN4229796	SPORTSLAWYER	Provision of Independent Expert Advice	18-Mar-26	17-Mar-29	75,000.00
CN4229797	JRT PARTNERSHIP PTY LTD	Provision of Independent Expert Advice	18-Mar-26	17-Mar-29	75,000.00
CN4229798	AUS SPORTS LAW PTY LTD	Provision of Independent Expert Advice	18-Mar-26	17-Mar-29	50,000.00
CN4229801	SIRVA RELOCATION PTY LTD	Overseas Positioning Storage and Relocation	18-Mar-26	31-Jan-30	78,500.00
CN3957037	QANTAS AIRWAYS LIMITED	Airline Services to Norfolk Island	19-Mar-26	19-Mar-28	16,935,494.40
CN4226907	REMOTE CONSTRUCTION AND ENGINEERING	Construction Services on Christmas Island	19-Mar-26	24-Apr-26	20,114.00
CN4228252	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation of Personal Effects	19-Mar-26	30-Jun-26	30,000.00
CN4228254	WARTSILA AUSTRALIA PTY LTD	Parts for power generator	19-Mar-26	30-Jun-26	21,320.07

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CN4227115	SCIENTIFIC TECHNICAL SERVICES (AUSTRALIA) PTY LTD	Oral Health Maintenance Services in the Indian Ocean Territories	20-Mar-26	30-Jun-28	73,376.00
CN4227116	WOODWARD'S AGENCIES PTY LTD NORFOLK ISLAND BUILDING SUPPLIES	Outdoor furniture for Quality Row Residences	20-Mar-26	30-Jun-26	19,600.00
CN4228256	JACOB LUKE MCCOWAN NOBBS	Office Carpentry Works	20-Mar-26	30-Jun-26	23,275.40
CN4229505	WRECK BAY ABORIGINAL COMMUNITY CNL.	Crownland Management	20-Mar-26	30-Jun-26	44,474.00
CN4225931	FACE2FACE RECRUITMENT	Contractor	23-Mar-26	30-Jun-26	50,398.92
CN4225932	Hudson Global Resources (Aust) P/L	Contractor	23-Mar-26	30-Jun-26	77,154.00
CN4229508	Hudson Global Resources (Aust) P/L	Labour hire services	23-Mar-26	30-Jun-26	64,506.75
CN4229794	A ABRAHAMS & OTHERS T/A LANDER & RO	Provision of Independent Expert Advice	23-Mar-26	22-Mar-29	100,000.00
CN4225691	LIQUID LEARNING GROUP PTY LTD	Registration for leadership conference	24-Mar-26	25-Mar-26	26,400.00
CN4228251	WAIEW PTY LTD	Electrical Equipment Supplies	24-Mar-26	30-Jun-26	93,015.25
CN4228253	WARTSILA AUSTRALIA PTY LTD	Purchase Power Generator Parts	24-Mar-26	31-Dec-26	191,314.71
CN4228255	WATSON ISLAND CARPENTRY & EXCAVATION T/A The Watson Island Family Trust	Bathroom Refurbishment on Cocos (Keeling) Islands	24-Mar-26	30-Jun-26	56,797.00
CN4228262	PLAIN ENGLISH FOUNDATION PTY LTD	Learning and Development Education on Plain English Skills	24-Mar-26	09-May-26	51,534.94

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CN4229502	WARTSILA AUSTRALIA PTY LTD	Purchase of Parts for Wartsila Generators	24-Mar-26	31-Aug-26	435,475.17
CN4228259	WHERE TO RESEARCH BASED CONSULTING P LTD	Evaluation Process for a Communication Program	25-Mar-26	30-Jun-26	199,100.00
CN4228265	HAYS SPECIALIST RECRUITMENT (AUST)	Labour Hire Services	25-Mar-26	30-Jun-26	87,351.00
CN4229511	Icon Agency Melbourne	GovCMS Drupal 11 Online Quiz	25-Mar-26	30-Jun-26	177,511.84
CN4229799	O'CONNOR MARSDEN & ASSOCIATES PTY L	RASS External Probity Services	25-Mar-26	30-Sep-26	26,000.00
CN4228258	YELLOW HAT CONSULTING	Facilitation Services	26-Mar-26	26-Jun-26	39,820.00
CN4229509	EXCEL CONSULTING SOLUTIONS PTY LIM	Remote Power BI training services	27-Mar-26	30-Jun-26	40,000.00
CN4224122	BLUEFIN RESOURCES P/L	Placement for Non-ongoing position	30-Mar-26	29-Mar-27	13,856.98
CN4228260	Hudson Global Resources (Aust) P/L	Labour Hire Services	30-Mar-26	30-Jun-26	70,544.25
CN4228263	ALLYGROUP	Legal Services 2025-2026	30-Mar-26	30-Jun-26	417,169.50
CN4229507	CPM REVIEWS PTY LTD	APS Code of Conduct Investigation	30-Mar-26	30-Sep-26	20,500.00
CN4229792	STOWE AUSTRALIA PTY LIMITED	Provision of Low Voltage Electrical Services	30-Mar-26	30-Jun-26	28,806.00
CN4228250	ISLAND PLUMBING & GAS	Plumbing Related Supplies	31-Mar-26	30-Jun-26	34,623.40

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Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)	Tender Process
CN4090109	MONASH UNIVERSITY	Research and Analysis	01-Jul-24	11-Nov-24	67,579.38	Open tender
CN4084524	AECOM AUSTRALIA PTY LTD	Services relating to Biodiversity Offset Delivery Plan (CN3827102)	01-Jul-24	30-Jun-26	386,167.39	Open tender
CN4082282	DELOITTE TOUCHE TOHMATSU	Telecommunications advice and modelling	01-Jul-24	30-Jun-25	207,300.00	Open tender
CN4037311	KPMG	Social Benefits Remote Regional Roads 2	01-Jul-24	31-Dec-24	198,370.70	Open tender
CN4082255	O'CONNOR MARSDEN & ASSOCIATES PTY L	External Probity Adviser	04-Jul-24	01-Nov-24	10,000.00	Open tender
CN4085142	DELOITTE TOUCHE TOHMATSU	SMS Sender ID Register Cost Benefit Analysis	12-Jul-24	30-Aug-24	149,878.00	Open tender
CN4082268	STRACHAN LEGAL AND POLICY PTY LTD	Legal Services Training Support 2024-25	15-Jul-24	13-Dec-24	194,920.00	Limited tender
CN4082264	KROLL AUSTRALIA PTY LTD	Valuation Services	15-Jul-24	13-Sep-24	68,640.00	Limited tender
CN4082258	MILLER AVIATION PARTNERS PTY LTD	External Technical Adviser	16-Jul-24	01-Nov-24	44,000.00	Limited tender
CN4082262	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising Director of the Classification Board Recruitment	19-Jul-24	31-Aug-24	48,708.42	Open tender
CN4082257	Omera Partners Pty Ltd	Recruitment and search services	19-Jul-24	31-Oct-24	46,750.00	Open tender
CN4097131	AUSTRALIAN INSTITUTE OF FAMILY STUD	Literature Review	22-Jul-24	11-Nov-24	93,706.23	Open tender
CN4088292	O'CONNOR MARSDEN & ASSOCIATES PTY L	Probity Advice	31-Jul-24	31-Dec-24	13,376.00	Open tender

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Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)	Tender Process
CN4089134	McGrath Nicol Advisory Partnership	Financial Advice for Aviation Response Taskforce	01-Aug-24	31-Dec-25	7,500,000.00	Open tender
CN4089133	O'CONNOR MARSDEN & ASSOCIATES PTY L	Probity advice	02-Aug-24	29-Nov-24	58,839.00	Open tender
CN4088287	L.E.K. CONSULTING AUSTRALIA PTY LTD	Market analysis advisory services	13-Aug-24	31-Oct-24	231,000.00	Open tender
CN4090083	DELOITTE TOUCHE TOHMATSU	Economic Modelling Impact Analysis	14-Aug-24	20-Sep-24	280,597.90	Open tender
CN4090705	Clayton Utz	Legal Services	19-Aug-24	30-Jun-25	167,599.25	Open tender
CN4090061	SCYNE ADVISORY PTY LTD	USO Technical Trials	21-Aug-24	30-Jun-25	5,972,482.00	Open tender
CN4099271	MARSH PTY LTD	Insurance advice to support the Strategic Fleet Pilot Program	26-Aug-24	04-Oct-24	49,610.00	Limited tender
CN4099267	THE SOCIAL RESEARCH CENTRE	Age Assurance Consumer Research	28-Aug-24	31-Dec-24	278,293.40	Open tender
CN4092878	SENTENTIA CONSULTING PTY LTD	Update of VSOB Risk Register 2024	02-Sep-24	11-Nov-24	12,000.00	Open tender
CN4099272	PROXIMITY ADVISORY SERVICES PTY LTD	Evaluation Service for non-infrastructure road safety grant programs	05-Sep-24	30-Jun-25	282,639.90	Open tender
CN4099269	LAZARD AUSTRALIA PTY LTD	Commercial Advisor for Aviation Response Taskforce	05-Sep-24	31-Dec-25	3,317,500.00	Open tender
CN4099260	BIS OXFORD ECONOMICS	Cost Escalation Project 2024	06-Sep-24	11-Oct-24	131,868.00	Open tender
CN4104203	CPM REVIEWS PTY LTD	Investigation services	09-Sep-24	09-Mar-25	22,000.00	Open tender
CN4098173	LONERGAN RESEARCH PTY LTD	Market Research	18-Sep-24	30-Nov-24	75,977.00	Open tender

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Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)	Tender Process
CN4099831	PROCUREMENT PROFESSIONALS	Probity Advisory Services	20-Sep-24	30-Jun-28	85,800.00	Open tender
CN4113684	GRIFFIN LEGAL PTY LIMITED	Probity Advisory Services for the WSI Noise Insulation and Property Acquisition Program	23-Sep-24	30-Dec-25	75,000.00	Open tender
CN4104202	KEN KANOFSKI ADVISORY PTY LTD	Advice on progressing Heavy Vehicle National Law reforms	03-Oct-24	31-Mar-26	32,670.00	Limited tender
CN4103357	FACTOR TECH PTD LTD	Short term consultancy to develop a Proof of Concept - specialist ICT skills required	03-Oct-24	31-Jan-25	170,610.00	Open tender
CN4104195	DELOITTE TOUCHE TOHMATSU	Governance Assurance Advisory Service for WSI Noise Insulation and Property Acquisition Program	04-Oct-24	30-Jun-28	100,000.00	Open tender
CN4107718	ACIL ALLEN CONSULTING	Financial Management Advisory Services	28-Oct-24	27-Oct-26	1,961,277.00	Open tender
CN4150109	AUSTRALIAN INSTITUTE OF FAMILY STUD	MoU work	30-Oct-24	19-Nov-24	44,343.01	Limited tender
CN4111757	AECOM AUSTRALIA PTY LTD	Governance review of accomodation project	30-Oct-24	31-Dec-24	124,000.00	Open tender
CN4115365	WESTERN ENVIRONMENTAL PTY LTD	Provision of specialist contaminated land auditor services PFAS Airports Taskforce	01-Nov-24	31-Oct-26	473,262.00	Limited tender
CN4115227	GEOSYNTEC CONSULTANTS PTY LTD	Provision of specialist contaminated land auditor services - PFAS Airports Taskforce	01-Nov-24	31-Oct-26	219,551.75	Limited tender

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Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)	Tender Process
CN4109366	JBS&G AUSTRALIA PTY LTD	Provision of specialist contaminated land auditor services - PFAS Airports Taskforce	01-Nov-24	31-Oct-26	345,136.00	Limited tender
CN4109985	SOL PEOPLE PTY LTD	Design Work for the Maritime Single Window Project	06-Nov-24	30-Jun-25	431,376.00	Open tender
CN4111197	McGrath Nicol Advisory Partnership	Financial Viability and Procurement Assistance services	18-Nov-24	30-Jun-25	67,913.05	Open tender
CN4113688	MONASH UNIVERSITY	Monash University to re-calibrate their Baseline Road Trauma Model (BRTM) using more recent data.	22-Nov-24	24-Dec-24	32,450.00	Open tender
CN4115366	GHD PTY LTD	Provision of specialist contaminated land auditor services PFAS Airports Taskforce	25-Nov-24	24-Nov-26	203,540.19	Limited tender
CN4115231	GLAEBA (07) PTY LTD T/A ENVIRONMENT ENVIRONMENTAL EARTH SCIENCES QLD	Specialist Contaminated Land Auditor Services	25-Nov-24	24-Nov-26	386,078.00	Limited tender
CN4111478	DELOITTE TOUCHE TOHMATSU	Service Design for the New Vehicle Efficiency Standard (NVES) Program	25-Nov-24	30-Jun-25	928,931.16	Open tender
CN4113690	ERNST & YOUNG	National Road Safety Progress Report	29-Nov-24	30-Jun-25	311,300.00	Open tender
CN4117275	RESOLVE MARITIME	specialist Advice to Inform Independent Reviews of Shipping Reg Act and Coastal Trading Act	09-Dec-24	28-Feb-25	44,000.00	Limited tender

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Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)	Tender Process
CN4119305	ASPIRE (FIRST NATIONS) PTY LTD	Committee member services	11-Dec-24	11-Dec-26	22,720.00	Open tender
CN4119304	ALANA GALL	Committee member services	11-Dec-24	11-Dec-26	22,720.00	Open tender
CN4119303	JAMES M K MORGAN	Committee member services	11-Dec-24	11-Dec-26	22,720.00	Open tender
CN4119302	NATIONAL NATIVE TITLE COUNCIL LTD	Committee member services	11-Dec-24	11-Dec-26	22,720.00	Open tender
CN4119301	DEEN JUSTIN SANDERS	Committee member services	11-Dec-24	05-Jun-25	2,443.62	Open tender
CN4119299	Terri Janke & Company Pty Ltd	Committee member services	11-Dec-24	11-Dec-26	28,400.00	Open tender
CN4119298	LULU JIJI INDIGENOUS DESIGN & CONSU	Committee member services	11-Dec-24	11-Dec-26	22,720.00	Open tender
CN4119300	CHRISTINE GRANT	Committee member services	11-Dec-24	11-Dec-26	22,720.00	Open tender
CN4118594	INTERNATIONAL COUNCIL ON CLEAN TRAN	Specialised Writing Services	11-Dec-24	30-Jun-25	150,000.00	Limited tender
CN4164090	DELOITTE TOUCHE TOHMATSU	Lease Rental Valuations - CI Fuel Facilities - additional analysis	13-Dec-24	28-Feb-25	44,000.00	Open tender
CN4117362	PROXIMITY ADVISORY SERVICES PTY LTD	Probity Advisory Services	16-Dec-24	31-Dec-25	120,758.00	Open tender
CN4143210	TARRION HOLDINGS PTY LTD	Specialist Technical Advice	18-Dec-24	28-Feb-25	10,000.00	Open tender
CN4115363	GRIFFIN LEGAL PTY LIMITED	External Probity Advisor	19-Dec-24	30-Jun-26	23,288.75	Open tender
CN4143211	KAREN WILLIAMS	Audit and Risk Committee Membership	01-Jan-25	31-Dec-27	97,500.00	Limited tender
CN4143212	PFM ADVISORY SERVICES PTY LTD	Audit and Risk Committee Membership	01-Jan-25	31-Dec-27	120,000.00	Limited tender

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Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)	Tender Process
CN4126268	DAVID BRYANT CONSULTING PTY LTD	Audit and Risk Committee member	01-Jan-25	31-Dec-26	65,000.00	Limited tender
CN4126267	Ian McPhee Consulting	Audit and Risk Committee member	01-Jan-25	31-Dec-26	120,000.00	Limited tender
CN4151712	9560 DEPARTMENT OF THE TREASURY	Employee provisions revaluation compliance in accordance with AASB 119 Employee Benefits and; Section 24 of the Public Governance, Performance and Accountability (Financial Reporting) Rule 2015 (FRR)	03-Jan-25	03-Jan-28	14,300.00	Open tender
CN4120320	AECOM AUSTRALIA PTY LTD	Provision of Electrical Design Services at Western Sydney International (WSI)	06-Jan-25	21-Mar-27	215,724.68	Limited tender
CN4124090	COBALT CONSULTING SERVICES PTY LIM	Internal Audit Services	13-Jan-25	30-Jun-26	250,000.00	Open tender
CN4123345	KPMG	Internal Audit Services	13-Jan-25	30-Jun-26	298,125.00	Open tender
CN4123344	YARDSTICK ADVISORY PTY LTD	Internal Audit Services	13-Jan-25	30-Jun-26	301,975.00	Open tender
CN4122744	DELOITTE TOUCHE TOHMATSU	Cost Benefit Analysis Service	13-Jan-25	30-Dec-25	366,420.00	Open tender
CN4122283	ERNST & YOUNG	Financial Statements Valuation	15-Jan-25	30-Sep-25	54,046.00	Open tender
CN4124521	YARDSTICK ADVISORY PTY LTD	Infrastructure Investment Assurance Program	22-Jan-25	30-Jun-25	184,162.00	Open tender
CN4124520	SENVERSA PTY LTD	Norfolk Island PFAS Monitoring-Year 4	30-Jan-25	28-Feb-26	110,600.00	Limited tender

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Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)	Tender Process
CN4148584	ASPECT ORGANISATIONAL PSYCHOLOGISTS	Psychosocial Risk Management	04-Feb-25	04-Nov-25	79,000.00	Limited tender
CN4133368	ACOR CONSULTANTS PTY LIMITED	Structure and Safety Report - Christmas Island	21-Feb-25	30-Jun-25	128,975.00	Limited tender
CN4128457	PROXIMITY ADVISORY SERVICES PTY LTD	Development of Portfolio and Program Guide	24-Feb-25	30-Jun-25	123,243.30	Open tender
CN4134943	BLUEBIRD ADVISORY PTY LTD	ICT Scoping and Design Services	03-Mar-25	30-Jun-25	549,827.00	Open tender
CN4143213	AUSTRALIAN INSTITUTE OF COMPANY DIRECTORS	Educations and training	05-Mar-25	18-Apr-25	44,704.00	Limited tender
CN4135749	ERNST & YOUNG	National Transport Agencies Review	05-Mar-25	06-Jun-25	311,850.00	Open tender
CN4133370	THE SOCIAL RESEARCH CENTRE	Functional update of the Classification Guidelines	07-Mar-25	31-May-26	592,953.90	Open tender
CN4133369	THE SOCIAL RESEARCH CENTRE	Television and Media Survey 2025	07-Mar-25	29-May-26	397,863.40	Open tender
CN4135752	ERNST & YOUNG	Financial Statements Valuation Services	10-Mar-25	30-Nov-27	119,700.00	Open tender
CN4135750	KPMG	Financial Statements Valuation Services	10-Mar-25	30-Nov-27	234,000.00	Open tender
CN4135751	ERNST & YOUNG	Financial Statements Valuation Services	10-Mar-25	30-Nov-27	299,250.00	Open tender
CN4137668	DELOITTE TOUCHE TOHMATSU	Local Content Costing	17-Mar-25	16-Jun-25	304,244.58	Open tender
CN4135948	DELOITTE TOUCHE TOHMATSU	Mid-Term Measure Economic Analysis	17-Mar-25	31-Jul-25	351,919.70	Limited tender

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Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)	Tender Process
CN4188979	CORDELTA PTY. LTD.	External Probity Advisor for the Kingston Pier Channel Construction works	24-Mar-25	24-Sep-26	46,580.00	Open tender
CN4148578	GHD PTY LTD	Independent Building Structural Assessment	24-Mar-25	30-Jun-25	64,843.90	Open tender
CN4141187	Kordamentha Pty Ltd	Technical advice and valuation of program	25-Mar-25	16-Jun-25	182,585.00	Open tender
CN4143222	REMOTE STRATEGY PLUS	Barkly Regional Deal Governance Review	26-Mar-25	16-Jun-25	40,414.00	Limited tender
CN4143221	GML HERITAGE PTY LTD	Christian's Minde Historic Heritage Plan	31-Mar-25	30-Jun-26	120,382.90	Open tender
CN4137666	WALLIS CONSULTING GROUP PTY LTD T/A WALLIS MARKET & SOCIAL RESEARCH	Survey - National Road Safety Community Attitudes	01-Apr-25	30-Sep-25	183,094.00	Open tender
CN4141193	CALLIDA PTY LTD	Review of regulatory charges	03-Apr-25	30-Sep-25	138,013.00	Open tender
CN4144509	SOL PEOPLE PTY LTD	Replacement option for the Coastal Trading Licencing System	04-Apr-25	30-Jun-25	220,000.00	Open tender
CN4143256	MILLER AVIATION PARTNERS PTY LTD	Technical Adviser	04-Apr-25	31-Aug-25	13,750.00	Limited tender
CN4153340	Herron Todd White (Consolidated) Pt	Engagement of valuer to progress Ex-Gratia Land Tax (EGLT) deeds with Leased Federal Airports (LFAs). EGLT is necessitated by Airport Head Leases to ensure competitive neutrality between LFAs and similar	17-Apr-25	30-Jun-27	240,000.00	Limited tender

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Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)	Tender Process
		businesses operating on state land.				
CN4155648	PROTIVITI PTY LTD	Program/project management: assurance review, delivery confidence assessments	21-Apr-25	20-Apr-26	132,749.00	Open tender
CN4153868	Kordamentha Pty Ltd	Financial Assessment and Advisory	23-Apr-25	30-Sep-25	995,064.00	Open tender
CN4150977	DELOITTE TOUCHE TOHMATSU	Risk advisory services	28-Apr-25	30-Jun-25	90,915.00	Open tender
CN4148044	MURAWIN PTY LTD	Procurement of a First Nations consultant to undertake targeted engagement	28-Apr-25	30-Jun-25	134,571.80	Open tender
CN4148040	MILLS OAKLEY	External Probity Advice	29-Apr-25	31-Dec-25	75,000.00	Open tender
CN4148582	PROXIMITY ADVISORY SERVICES PTY LTD	Procurement and probity advisory services	05-May-25	30-Sep-25	78,000.00	Open tender
CN4164262	SAPERRE RESEARCH GROUP LIMITED	Report on Insurance affordability and accessibility in non-self-governing territories	07-May-25	30-Jun-25	103,570.00	Open tender
CN4149736	SAPERRE RESEARCH GROUP LIMITED	Insurance market in the External Territories	07-May-25	30-Jun-25	103,570.00	Open tender
CN4150108	VEITCH LISTER CONSULTING PTY LTD	Technical Specialist	09-May-25	30-Jun-26	140,000.00	Limited tender
CN4155634	AITHER PTY LTD	Identifies possible alternative points of compliance for the New Vehicle Efficiency Standard (NVES) and assess the impact on the Australian	12-May-25	30-Jun-25	296,047.25	Open tender

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Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)	Tender Process
		automotive industry of each option to change the point of compliance, including timing considerations.				
CN4155136	AITHER PTY LTD	Identifies possible alternative points of compliance for the New Vehicle Efficiency Standard (NVES) and assesses the impact on the Australian automotive industry of each option to change the point of compliance, including timing implications.	12-May-25	30-Jun-25	296,047.25	Open tender
CN4160188	Bellgrove Advisory Pty Ltd	Cost assurance for MARL	14-May-25	11-Nov-25	50,000.00	Open tender
CN4171823	ASPECT ORGANISATIONAL PSYCHOLOGISTS	Workplace Conflict analysis	27-May-25	14-Aug-25	25,000.00	Limited tender
CN4154843	BIS OXFORD ECONOMICS	Cost Escalation Project 2025 update	27-May-25	30-Jun-26	127,633.00	Open tender
CN4159905	ACIL ALLEN CONSULTING	Review of Demand Forecast Modelling undertaken on the Tullamarine Freeway	30-May-25	30-Oct-25	80,000.00	Open tender
CN4155845	BRADLEY RAYMOND STRINGER T/A LEADERSHIP ANALYTICAL TECHNICAL	Provision of Emergency Management Officer services in the IOT's	30-May-25	30-Jun-26	80,000.00	Limited tender
CN4164612	THINK KNOW DO PTY LTD	Committee member services	06-Jun-25	11-Dec-26	20,276.38	Open tender

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Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)	Tender Process
CN4170601	KROLL AUSTRALIA PTY LTD	Financial Statements Valuation - ARTC	10-Jun-25	30-Sep-26	137,280.00	Open tender
CN4173802	GHD PTY LTD	Provision of technical report	15-Jun-25	26-Jun-25	11,000.00	Limited tender
CN4164611	CAMERON RALPH PTY LTD TRADING AS CR	Complaint Handling Review	16-Jun-25	30-Dec-25	177,450.00	Limited tender
CN4159911	McGrath Nicol Advisory Partnership	Financial Analysis for Leased Federal Airports	17-Jun-25	30-Jun-27	220,568.00	Open tender
CN4171831	AUSTRALIAN HUMAN RESOURCE INSTITUTE	Leadership Training	19-Jun-25	29-Aug-25	16,830.00	Limited tender
CN4160993	EGON ZEHNDER INTERNATIONAL PTY LTD	SES executive coaching services	19-Jun-25	30-Jun-25	15,000.00	Limited tender
CN4159163	AUSTRALIAN INSTITUTE OF HEALTH & WE	Linked data services between AIHW and DITRDAS	19-Jun-25	18-Dec-26	1,104,882.90	Limited tender
CN4171839	MONASH UNIVERSITY	Professional training course	24-Jun-25	30-Nov-25	40,464.60	Limited tender
CN4164607	WORLEYPARSONS SERVICES PTY LIMITED	Maritime Subject Matter Review of Plant (crane) Operations	24-Jun-25	12-Sep-25	99,554.40	Limited tender
CN4177302	ALLEN AND CLARKE CONSULTING	Investigate opportunities to reduce aging vehicle fleet in regional areas	25-Jun-25	30-Sep-25	11,173,360.00	Open tender
CN4188142	ERNST & YOUNG	Desktop review	09-Jul-25	29-Aug-25	33,000.00	Open tender
CN4172301	ICA PARTNERS	Technical and Financial Advisory Services	10-Jul-25	28-Feb-26	537,000.00	Open tender
CN4172315	SENVERSA PTY LTD	Specialist technical advisory skills required to deliver the department's PFAS Airports Investigation Program	15-Jul-25	30-Jun-27	324,090.47	Open tender

Attachment B: 2024–25 and 2025–26 YTD – All new consultancy contracts entered into from 1 July 2024 to 31 March 2026

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)	Tender Process
CN4172312	BLUESPHERE ENVIRONMENTAL PTY LTD	Technical advisory services required for the delivery of the department's PFAS Investigation Program	15-Jul-25	30-Jun-27	151,371.00	Open tender
CN4172313	NATION PARTNERS PTY LTD	Technical advisory services required for the delivery of the department's PFAS Investigation Program	15-Jul-25	30-Jun-26	219,656.25	Open tender
CN4172314	AECOM AUSTRALIA PTY LTD	Technical advisory services required for the delivery of the department's PFAS Investigation Program	15-Jul-25	30-Jun-27	396,946.00	Open tender
CN4182487	MONASH UNIVERSITY	eMETS Stage 2	25-Jul-25	15-May-26	226,963.00	Open tender
CN4181950	ACIL ALLEN CONSULTING	Regulatory Impact Analyses to reduce default speed limits	25-Jul-25	06-Mar-26	369,826.00	Open tender
CN4176324	BEVINGTON CONSULTING PTY LTD	PMD Risk Workshop Support	01-Aug-25	06-Sep-25	18,167.60	Open tender
CN4183999	ERNST & YOUNG	Mid Term Review of the National Road Safety Strategy	06-Aug-25	30-Jun-26	503,250.00	Open tender
CN4183560	Bellgrove Advisory Pty Ltd	Financial advisory services.	26-Aug-25	26-Aug-27	500,000.00	Open tender
CN4184602	LAMBERT & REHBEIN (SEQ) P/L	Airspace and Acoustic technical advisory services	28-Aug-25	26-Jun-26	66,000.00	Limited tender
CN4189114	OCCUPATIONAL IMPACT	Complex Case Management and Census Review support	03-Sep-25	03-Mar-26	50,000.00	Limited tender
CN4183748	CHARTERPOINT PTY LTD	Financial Viability Assessment	08-Sep-25	19-Sep-25	18,161.00	Open tender
CN4191154	McGrath Nicol Advisory Partnership	urban and regional Precincts and Partnerships Programs External Probity Advisor	10-Sep-25	30-Jun-26	25,000.00	Open tender

Attachment B: 2024–25 and 2025–26 YTD – All new consultancy contracts entered into from 1 July 2024 to 31 March 2026

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)	Tender Process
CN4196318	JONES LANG LASALLE ADVISORY SERVICE	Property Management Agency	15-Sep-25	15-Dec-25	130,000.00	Open tender
CN4189779	ERNST & YOUNG	Telecommunications financial and market advice	15-Sep-25	30-Sep-26	158,202.00	Open tender
CN4190481	Gillian Beaumont Recruitment Pty Li	Procurement of 1 x Chair and 3 x Members for SADM Compliance Committee	26-Sep-25	19-Dec-25	33,495.00	Open tender
CN4195920	CALLIDA PTY LTD	CRIS Review: Callida	07-Oct-25	30-Apr-26	133,606.00	Open tender
CN4194437	KYMA GROUP PTY LTD	Value for Investment evaluation of the Jervis Bay school	13-Oct-25	12-Dec-25	99,000.00	Limited tender
CN4197919	THE TRUSTEE FOR BIRDANCO PRACTICE T T/A RSM BIRD CAMERON	External probity advisory services for HRHV procurement	15-Oct-25	19-Dec-25	15,000.00	Open tender
CN4199261	JACOBS GROUP (AUSTRALIA) PTY LTD	Consultancy Service for data and analysis	16-Oct-25	30-Jun-26	80,910.00	Open tender
CN4200346	GHD PTY LTD	Expert Advisory Services for WSI Noise Insulation and Property Acquisition Program	22-Oct-25	31-Dec-28	696,293.40	Open tender
CN4202344	Hudson Global Resources (Aust) P/L	Introduction and placement services	31-Oct-25	17-Apr-26	10,137.60	Open tender
CN4202345	ARTHUR J. GALLAGHER & CO (AUS) LIM	Airport insurance advice	07-Nov-25	27-Feb-26	49,659.63	Open tender
CN4207128	PAXON CONSULTING GROUP PTY LTD	Technical Expertise	01-Dec-25	31-Dec-26	151,000.00	Open tender
CN4207188	ERNST & YOUNG	Negotiation Support Services	04-Dec-25	30-Jun-26	275,000.00	Open tender

Attachment B: 2024–25 and 2025–26 YTD – All new consultancy contracts entered into from 1 July 2024 to 31 March 2026

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)	Tender Process
CN4213896	GROSVENOR MANAGEMENT CONSULTING PTY LTD	Program Evaluation Report	05-Dec-25	31-Mar-26	192,890.56	Open tender
CN4206539	Horizon One Recruitment Pty Ltd	Scribe Services	08-Dec-25	04-Mar-26	16,000.00	Open tender
CN4209123	GHD PTY LTD	A study into the feasibility of transitioning to a lower emissions energy system in the Indian Ocean Territories	09-Dec-25	31-Aug-26	653,400.00	Open tender
CN4217081	MILLS OAKLEY	External probity advice.	19-Dec-25	12-Apr-26	64,658.00	Open tender
CN4218359	McGrath Nicol Advisory Partnership	Financial Advisor's supporting the administration of the Commonwealth Support Package	02-Jan-26	31-Aug-27	220,000.00	Open tender
CN4213120	McGrath Nicol Advisory Partnership	Strategic Fleet Probity &Procure Advice	06-Jan-26	06-Jul-26	25,375.00	Open tender
CN4214273	TRUSTEE FOR DC FAMILY TRUST EQUITY PARTNERS ACCOUNTANTS ADVISER	Financial Evaluation Support for SFPPSOP	12-Jan-26	30-Jun-26	60,000.00	Open tender
CN4221603	ONWARD CONSULTING PTY LTD	Biodiversity Offset Delivery Plan Independent Audit	14-Jan-26	22-May-26	26,108.50	Limited tender
CN4214271	Kordamentha Pty Ltd	Commercial Advisor - Airservices	14-Jan-26	30-Apr-26	137,500.00	Open tender
CN4215276	NATION PARTNERS PTY LTD	Tranche 3 PFAS Investigation Lead Consultant	19-Jan-26	30-Jun-27	322,373.22	Open tender
CN4215277	JBS&G AUSTRALIA PTY LTD	Tranche 3 PFAS Investigation Lead Consultant	19-Jan-26	30-Jun-27	240,931.12	Open tender

Attachment B: 2024–25 and 2025–26 YTD – All new consultancy contracts entered into from 1 July 2024 to 31 March 2026

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)	Tender Process
CN4219562	Bellgrove Advisory Pty Ltd	Advisory Services for Suburban Rail Loop East	20-Jan-26	12-Apr-26	73,656.00	Open tender
CN4218352	AUSTRALIAN ENVIRONMENTAL AUDITORS	Site Auditors PFAS Tranche 3 Investigations	23-Jan-26	30-Jun-26	333,449.90	Limited tender
CN4217077	SENVERSA PTY LTD	Tranche 3 Site Auditor PFAS Investigation	23-Jan-26	30-Jun-26	429,374.00	Limited tender
CN4218358	NOVA SYSTEMS PTY LTD	Technology Consultant - Regional Communications	02-Feb-26	30-Jun-26	66,000.00	Open tender
CN4218357	ACCENTURE AUSTRALIA LTD	Technology Consultant - Regional Communications	02-Feb-26	30-Jun-26	66,000.00	Open tender
CN4219566	SOL PEOPLE PTY LTD	CTLS Replacement Project Manager	06-Feb-26	30-Jun-26	159,984.00	Open tender
CN4221605	McGrath Nicol Advisory Partnership	External Probity Advisor NI Child Fam WB	16-Feb-26	16-May-26	29,400.00	Open tender
CN4219563	Icon Agency Melbourne	Road Safety Data Hub Website improvements	16-Feb-26	30-Jun-26	79,000.00	Open tender
CN4226915	ENVIRONMENTAL RESOURCES MANAGEMENT AUSTRALIA	Peer review of Heritage Impact Statement	20-Feb-26	17-Apr-26	11,022.00	Open tender
CN4223290	CALLIDA PTY LTD	Evaluation of the Women in the Aviation Industry Initiative	24-Feb-26	30-Jun-26	164,388.00	Open tender
CN4228257	GHD PTY LTD	Engagement of an Independent Technical Specialist	02-Mar-26	30-Jun-26	249,460.31	Open tender
CN4225117	GHD PTY LTD	Independent Review of the Norfolk Island Ports Strategy	02-Mar-26	30-Jun-26	249,460.31	Open tender
CN4227504	ECO LOGICAL AUSTRALIA PTY LTD	Argentine Ants Eradication Program Evaluation	06-Mar-26	30-Jun-26	68,743.00	Open tender

Attachment B: 2024–25 and 2025–26 YTD – All new consultancy contracts entered into from 1 July 2024 to 31 March 2026

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)	Tender Process
CN4229798	AUS SPORTS LAW PTY LTD	Provision of Independent Expert Advice	18-Mar-26	17-Mar-29	50,000.00	Limited tender
CN4229797	JRT PARTNERSHIP PTY LTD	Provision of Independent Expert Advice	18-Mar-26	17-Mar-29	75,000.00	Limited tender
CN4229795	ROYGLO PTY LTD ATF THE ROYGLO FAMIL SPORTS INTEGRITY & GOVERNANCE PARTN	Provision of Independent Expert Advice	18-Mar-26	17-Mar-29	100,000.00	Limited tender
CN4229793	LEX SPORTIVA	Provision of Independent Expert Advice	18-Mar-26	17-Mar-29	50,000.00	Limited tender
CN4229796	SPORTSLAWYER	Provision of Independent Expert Advice	18-Mar-26	17-Mar-29	75,000.00	Limited tender
CN4229794	A ABRAHAMS & OTHERS T/A LANDER & RO	Provision of Independent Expert Advice	23-Mar-26	22-Mar-29	100,000.00	Limited tender
CN4229799	O'CONNOR MARSDEN & ASSOCIATES PTY L	RASS External Probity Services	25-Mar-26	30-Sep-26	26,000.00	Open tender
CN4228259	WHERE TO RESEARCH BASED CONSULTING P LTD	Evaluation Process for a Communication Program	25-Mar-26	30-Jun-26	199,100.00	Open tender

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Lead/Support contact: Christie McClure/Andrew Burke

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SUBJECT: Audit Report – Administration of the FOI Act 1982**Talking Points**

- On 20 May 2025, the Auditor-General tabled a report on the administration of the *Freedom of Information Act 1982* by selected entities (DITRDCSA, PM&C and Treasury) (Audit Report No 32 2025-26).
- The audit found that the administration of FOI requests by the audited entities has been *partially effective* in giving the community access to information and makes 6 recommendations for the entities (outlined below).
- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts (DITRDCSA) welcomes the audit and has agreed all recommendations addressed to it.
- The report reflects an assessment of a sample of FOI requests on hand during the 2024 calendar year.
 - It included FOI decisions made in previous years that were subject to review during the sample period.
- The department recognises the importance of FOI in supporting transparency and accountability of actions and decisions. The department processes FOI requests in accordance with the objects and provisions of the FOI Act, having regard to the FOI Guidelines issued by the Information Commissioner, and applies a continuous improvement approach to FOI administration.
- The department's compliance with FOI processing timeliness has improved from 98.2% in 2023-24 to 100% (year to date 31 March) in 2025-26.

Key Issues

- The department welcomes the Australian National Audit Office (ANAO) report and its findings.
 - The report makes 6 recommendations to the departments and a further 3 recommendations to the Office of the Australian Information Commissioner (OAIC) relating to system-wide improvements.
 - An overview of the report's key findings is **Attachment A**.
- The ANAO's findings and recommendations are presented in aggregate across the 3 audited entities. As a result, they are not always a direct measure of the department's performance or the specific uplift required.
- The department processes FOI requests in accordance with the objects and provisions of the FOI Act and applies a continuous improvement approach to FOI administration.

Contact: Andrew Burke**Cleared by:** Ruth Wall, A/g Chief Operating Officer**Phone:** (02) s22(1)(a)(ii)**Version Number:** 02**Date:** 20/05/2026

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- This is reflected in the audit's positive findings regarding:
 - improvements to the department's FOI Processing Framework [para 2.18]
 - the comprehensive nature of the department's decision notices and compliance with decision notice templates [para 24 - 25] and
 - the department's appropriate engagement with complaints and review mechanisms [para 25].
 - The department welcomes and accepts the ANAO recommendations (A copy of the department's formal s.19 response to the audit is **Attachment B**). All recommendations were agreed.
 - Entities review, update and finalise a complete Freedom of Information policy and procedure(s), and undertake regular review to ensure these policies and procedures remain accurate and up to date.
 - Entities each implement a monitoring and assurance framework over their internal requirements to record: the searches they undertake in response to Freedom of Information applications; and decisions to refuse access because records could not be located or do not exist.
 - Entities comply with the objects of the Freedom of Information Act and periodically review the level and timeliness of disclosures they make in response to Freedom of Information applications as an indicator of whether their organisational culture, policies and practices are effective in providing the Australian community with access to information held by the Australian Government.
 - Entities implement a monitoring and assurance framework over adherence to their policies and procedures for decision-making under the Freedom of Information Act.
 - Entities: (a) strengthen their recordkeeping over decisions about exemptions and redactions in response to FOI requests; and (b) issue guidance to decision-makers that emphasises the importance of adopting a pro-disclosure posture, combined with monitoring whether the frequency and extent use of exemptions and redactions by decision-makers is consistent with a pro-disclosure posture.
 - Assurance frameworks be developed and implemented by: (a) each entity, over the data they extract from their case management systems to report data to the Office of the Australian Information Commissioner; and (b) the Office of the Australian Information Commissioner (OAIC), over the data received from entities and reported publicly by the OAIC.
 - The department notes the ANAO's recommendations addressed to the OAIC:
 - The OAIC investigate and advise the Australian Government on the merits of developing a Commonwealth-wide case management system or approach for all entities subject to the Freedom of Information Act use to manage requests as well as to monitor and report on their performance in meeting their obligations under the Act. This system could also be used by the Commissioner to compile the statistics that it publishes with its annual report.
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- o The OAIC strengthen its guidance by identifying to entities better practice approaches to implementing the principles for good decision-making under the Freedom of Information Act that are set out in its Guidelines, including ensuring all decisions of a decision-maker are clearly recorded, along with evidence of the decision-maker making the decision and their considerations.
 - o The OAIC strengthen the Freedom of Information Guidelines to address the conduct of courtesy consultations undertaken in addition to those provided for in the Freedom of Information Act, as well as imminent release notification processes, including how entities are to manage the risks to the independence of agency decision-making that can arise from those processes.
- In April 2026, the department made some amendments to its FOI Processing Framework to address some of the matters raised by the ANAO during the audit.
 - o As part of its commitment to continuous business improvement, the department will continue to review and update its FOI Processing Framework and supporting guidance material to ensure these documents remain accurate and up to date.
 - o This is not referenced in the report as the audit report only reflects improvements made during the audit's field work and these changes were implemented subsequent to the field work.
- The ANAO examined a sample of FOI requests seeking access to non-personal information, that were active at any time during 2024. This included requests in which decisions were made in previous years, and which remained subject to a review process (internal or OAIC) during 2024.
 - o The OAIC requires FOI statistics to be reported on a financial year basis.
 - o It is not standard practice for the department to report FOI data on a calendar year basis.
 - o This may account for potential inconsistencies in measuring rates of compliance with statutory timeframes.

Background

- The department receives a moderate volume of FOI requests each financial year:
 - o 356 requests received in 2023-24
 - o 307 requests received in 2024-25
 - o 236 requests financial year to date: 1 July 2026 to 31 March 2027.

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Supporting Information*Questions on Notice (QoNs)*

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| <ul style="list-style-type: none">• SQ26-000342 – number of FOI applications received by the department/agency |
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Attachments

- A: Overview of Key Findings
- B: Department's s.19 response to audit

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Attachment A – Overview of ANAO's Supporting Findings and Opportunities for improvement

Page	Reference	Department Analysis	Talking Point
Findings			
Page 9 Para 14	The three audited entities do not have appropriate policies and procedures in place to meet their responsibilities under the Freedom of Information Act. Of the three audited entities, Treasury had no finalised policy or procedures in place, while Infrastructure and PMC did. A number of short comings were evident in the documented policies and procedures in PMC.	The ANAO notes that the department's 2024 FOI Processing Framework included improvements on the previous document from 2022. However, the ANAO notes that the Framework's supporting quick reference guides do not include version control or endorsement dates and are not all completed.	The department notes the ANAO's finding and will continue to refine its supporting documents as part of its ongoing business improvements.
Page 9 Para 15	It is not evident that entities are meeting their obligations to take reasonable steps to assist applicants make FOI requests. None of the internal guidance of the entities outlined what the entities considered to be reasonable steps to assist applicants. This approach is not pro-disclosure.	The FOI Guidelines issued by the Australian Information Commissioner set out what reasonable steps agencies are expected to take to assist FOI applicants to make a compliant request. The department has regard to the FOI Guidelines in this process.	The department's FOI Processing Framework is designed to complement the FOI Act and the Information Commissioner's FOI Guidelines. The FOI Guidelines set out what reasonable steps agencies are expected to take.
Pages 9-10 Para 16	The three audited entities are unable to demonstrate that they have met the obligation to take all reasonable steps to find requested documents. Entities are not maintaining adequate records of the searches they undertake in response to FOI applications to assure completeness. Entity records also do not consistently support decisions to refuse access because records could not be located or do not exist.	Infrastructure's case management system that underpins reporting to the OAIC recorded 24 uses of the section 24 (practically refused) or section 24A (no documents) clauses within the audit sample (12 per cent). ANAO analysis identified 36 notices to applicants citing section 24 or section 24A, a figure 50 per cent higher than that recorded in the case management system.	The department is unable to speak to the specifics of the ANAO's analysis. The department's search and retrieval checklist and schedule of documents were updated in August 2024 as part of the material uplift. Decision makers and Action Officers are provided with advice and guidance to complete these forms in all requests allocated to them.

Attachment A – Overview of ANAO's Supporting Findings and Opportunities for improvement

Page	Reference	Department Analysis	Talking Point
			The department will review the current completion rate of these forms and will consider how this may be improved.
Page 10 Para 17	Charges were not often notified by the three audited entities. In 2024: PM&C did not notify any applicants of any charges; Infrastructure notified one applicant of two charges; and Treasury notified 26 applicants of 30 charges (10 per cent of requests received). In the case management systems of each of the audited entities, costs are not calculated for each application, nor are there time or effort records for each application.	The report notes that of the 398 FOI applications received or on hand in 2024 for the department, one FOI applicant (for two FOI applications) was notified of charges, which were not collected. The ANAO considered the approach inconsistent with the department's FOI Processing Framework; noting that the department advised it is reluctant to pursue other options, including a vexatious applicant declaration due to its serious consequences for the FOI applicant (that is, the inhibition of their right to make further FOI applications). ANAO also identified other high-volume applicants (12+ requests) where charges were not considered. The ANAO also notes that none of the three entities have systematically tracked costs for each FOI application received.	• The department considers the imposition of charges on a case by case basis, noting the provisions of the FOI Act and the guidance provided by the Information Commissioner. • Factors including the objects of the FOI Act to provide access at the lowest reasonable cost, and the overall cost to the Commonwealth, are taken into consideration. • The number of requests submitted by an FOI applicant is not the only factor taken into consideration when establishing whether an applicant is vexatious. • Charges are assessed where a decision maker considers it may be appropriate to impose them. • The work required to assess charges on a request where it will not be imposed is unlikely to be an efficient use of time and would deliver limited value.
Page 10 Para 18	A decision to provide some documents to the applicant was made for 43 per cent of the requests examined by the ANAO across the three audited entities. Documents are predominantly provided to	The ANAO notes that from a sample of 197 requests: • 10% were released in full • 42% were released in part • 31% were refused in full • 17% other	The department considers all requests in accordance with the FOI Act and the Information Commissioner's FOI Guidelines.

Attachment A – Overview of ANAO's Supporting Findings and Opportunities for improvement

Page	Reference	Department Analysis	Talking Point
	the applicant by email (95 per cent of requests where the audited entity retained a record of release).	97% of the department's released documents were provided via email	The rate of full refusals is influenced by the nature of requests received, including those seeking documents subject to exemptions under the FOI Act (such as Cabinet or personal information), as well as requests for documents that a decision maker concludes do not exist following reasonable searches.
Page 10 Para 19	- Public disclosure of released documents, via the disclosure log required under the FOI Act, was incomplete and not in accordance with the law. - The websites used by each audited entity are variable in terms of the information provided and their useability. - In addition, each entity's disclosure log was incomplete (8 per cent of expected disclosures had not been made) and the logs were not being updated in accordance with statutory timeframes (26 per cent of disclosures were late).	The ANAO notes that it was evident at the dates provided by the department in its disclosure logs are accurate. Only 57% of disclosures were published on the department's disclosure log within the 10-days required under the FOI Act.	The Department welcomes the ANAO's finding that the disclosure dates published in its FOI disclosure log are accurate. The department is reviewing its process in relation to the publication of released information to ensure it is published within the 10-day statutory timeframe.
Page 10 Para 20	The three audited entities are not maintaining adequate records to demonstrate compliance with statutory timeframes for processing FOI applications. Where records were available, statutory timeframes were not consistently met, particularly in relation to decision-making on requests. Notification to applicants that their request had been received: seven per cent of requests examined by the ANAO (where records were available) were outside the statutory timeframe.	In its administration of FOI requests, it was evident that Infrastructure was interpreting the decision-making timeframe as being 30 days rather than, as set out in the FOI Act, 'as soon as practicable' but in any case not later than 30 days. For example, in January 2026, the department advised the ANAO that the requirement for decision notification involved an 'initial 30-day processing timeframe'.	The department notes the FOI Act draws a direct reference to an 'initial decision period' of 30 days (s 15AC(2) refers). The department has updated its Processing Framework to reflect the provisions of the FOI Act. The department will continue to process FOI requests and provide applicants with decisions on access as quickly as it possible can.

Attachment A – Overview of ANAO's Supporting Findings and Opportunities for improvement

Page	Reference	Department Analysis	Talking Point
	- Decision-making notification to applicants: for 63 per cent of the FOI requests examined, the statutory response timeframe was greater than 30 days due to departments deciding to make use of one or more provisions in the Act allowing for a longer response period. - After allowing for extensions, there were 28 per cent of requests examined by the ANAO (where records were available) that were outside the statutory timeframe.		
Page 10 Para 21	- Entities have in place delegations that assist with transparent and accountable decisions in relation to access under the FOI Act. The policies of the three audited entities vary on requirements of decision-making artefacts. - No entity had in place policies that address all of the consultations they may undertake on FOI requests, including consultations not specifically provided for in the FOI Act (and the FOI Guidelines issued by the OAIC also do not address those consultations).	There are various decisions to be made when processing an FOI request. In line with subsection 23(1) of the FOI Act, the Secretary of each agency has delegated officials in the entity to make decisions and undertake actions required under the FOI Act. In Infrastructure ..., the officials that have been delegated to make FOI access decisions are Senior Executive Service (SES) officers.	The department is reviewing its FOI Authorisation as part of its commitment to the continuous improvement of its administration of the FOI function.
Pages 10 and 11 Para 22	The poor state of recordkeeping around FOI decisions does not demonstrate that decisions are being adequately informed. In relation to the 498 FOI requests examined by the ANAO across the three audited entities: for 32 per cent there was no record maintained of the advice provided to the decision-maker;		The department is taking steps to transfer records from its shared group FOI email account to its official record keeping systems to ensure its official records for each FOI request are complete. The department will review the advice and guidance provided to Decision Makers concerning good administrative decision making principles as part of the continuous

Attachment A – Overview of ANAO's Supporting Findings and Opportunities for improvement

Page	Reference	Department Analysis	Talking Point
	- a record of the decision was not evident for 30 per cent; and - the record of the decision provided to the applicant was not retained for 11 per cent.		improvement of its FOI Processing Framework.
Page 11 Para 23	Documents were exempted, and information was redacted, in 53 per cent of the sampled FOI requests. Decisions to exempt a document or redact information were often not recorded, beyond the decision notice to the applicant. It was not clear from entity records how decisions to exempt information were made, nor how decisions were made not to exempt information and release information where an exemption may have applied. Overall, entity records do not demonstrate a pro-disclosure approach to FOI requests.	None of the three audited entities record decisions on the application of exemptions separate to the decision-maker's approval of the draft decision notice. Of 197 requests sampled, ANAO found Infrastructure had: - a separate record of a specific decision in 24% of sampled cases - any other records of decision on exemption of redactions in 50% of sampled cases - only the decision notice issued to the applicant in 32% of sampled cases and - no record of decision in 12% of sampled cases	The department is taking steps to transfer records from its shared group FOI email account to its official record keeping systems to ensure its official records for each FOI request are complete.
Page 11 Para 24	Decisions taken were recorded by each of the three audited entities in their case management system. Decision notices issued to applicants were comprehensive, and consistent with templates each entity has in place. The notifications issued to applicants were largely consistent with the records of the decision.	The ANAO notes the department has a streamlined and advanced template, using only one template that includes the required information elements, and associated templated wording options for each element, including use of exemptions and public interest test. The ANAO also note that a record of decision notice issue was located for 99 per cent of the 197 requests sample. However, the decision notice aligned with the case management system 72 per cent of the time.	The department welcomes the ANAO's finding.

Attachment A – Overview of ANAO's Supporting Findings and Opportunities for improvement

Page	Reference	Department Analysis	Talking Point
Page 11 Para 25	- The three audited entities appropriately engaged with complaints and review mechanisms. - Each of the audited entities informed applicants of internal review processes that were available, and provided information on the complaints and review processes of the OAIC. - Where there was a request for an Information Commissioner review of a decision, and there was a record of a revised decision or outcome from the OAIC, the decision was to provide further information in 54 per cent of instances.	The ANAO notes the department appropriately engaged with complaints and review mechanisms.	The department welcomes the ANAO's finding.
Page 11 Para 26	- Each of the three audited entities extract reports from their respective case management systems to provide information and statistics to the OAIC. - These reports to the OAIC reflect the level of accuracy of the information. There are inaccuracies within each of the entity case managements systems. - For example, in 19 per cent of sampled requests the outcome advised to the applicant did not match the outcome recorded in the case management system. - Further, information in the case management system could not be verified to records in 47 per cent of sampled requests.	The ANAO notes that of 197 departmental requests sampled, 40.6% had elements of information concerning the case missing from its case management system or information that does not match records.	The department is taking steps to transfer records from its shared group FOI email account to its official record keeping systems to ensure its official records for each FOI request are complete. The department adjusted the way in which it reported partial release of information were section 22 (irrelevant) redactions were applied effective 1 July 2025. These are now being reported to the OAIC as partial access decisions.
Opportunities for improvement			
Page 29 Para 2.34	To support applicants there would be benefit in PM&C and Infrastructure considering establishing an	When submitting a request via email, no template is provided for applicants to ensure the FOI request	The department is reviewing its FOI website material including developing an online form,

Attachment A – Overview of ANAO's Supporting Findings and Opportunities for improvement

Page	Reference	Department Analysis	Talking Point
	online form to assist with the submission of FOI requests.	complies with the formal requirements of an FOI as set out in the FOI Act.	to complement existing request pathways, as part of its ongoing business improvement which will compliment and add to the pathways individuals have for submitting a request.
Page 30 Para 2.39	Reflecting the obligation to assist applicants make FOI requests, entities could consistently record in their case management system: • each request received; and • the nature and extent of any steps taken to assist the person make a request that complies with the legislative requirements; and • whether the request was assessed to be valid.	• Infrastructure's policy states that 'Where an applicant submits an invalid FOI request, the Applicant must be given reasonable assistance to make a valid request.' • None of the audited entities include in their FOI policies information on what is considered reasonable steps to assist an FOI applicant to make a valid request. • Infrastructure's FOI Policy states that 'Documents and information should be released informally through administrative access arrangements (i.e. outside the formal FOI process) wherever possible. If documents can be released administratively, this should be discussed with the Applicant and written confirmation of the withdrawal of their FOI request (or relevant part of their request) should be obtained.'	The department's FOI Processing Framework is designed to complement the FOI Act and the Information Commissioner's FOI Guidelines. As part of its ongoing business improvement, the department will: • consider whether any additional information should be included to supplement the FOI Guidelines. • review its processes for managing invalid requests as part of its ongoing business improvement.
Page 34 Para 2.54	There would be benefit in the OAIC providing guidance to entities on what to report where multiple decisions are made on one FOI request.	N/A	Noted
Page 42 Para 2.80	To support applicants when making FOI request, and consistent with the openness objectives of the FOI Act, there would be benefit in entities providing a searchable and downloadable FOI disclosure log. This	Each of the three audited entities maintain a website as their disclosure log. The PM&C and Treasury websites are more useable and searchable than Infrastructure's. PM&C and Treasury each provide a	As part of its ongoing business improvement, the department will review the structure of its FOI Disclosure Log.

Attachment A – Overview of ANAO's Supporting Findings and Opportunities for improvement

Page	Reference	Department Analysis	Talking Point
	would enable applicants to confirm that their request had not been disclosed previously, potentially reducing the number of requests for similar information.	single website with a searchable data base, while Infrastructure provide a list of recent disclosures, and links to previous lists of disclosures. None of the audited entities provided a single downloadable list which could be used by applicants to filter and search before submitting requests, potentially reducing repeat requests.	
Page 52 Para 2.108	To support understanding and expectations of FOI processing the OAIC could develop detailed guidance clarifying the preferred approach to addressing requests outside of the statutory time period ensuring consistency with the objects of the FOI Act.	In Infrastructure, the ANAO identified two instances in the sampled population where the department provided a number of options to an applicant including that applicants withdraw and resubmit requests. This has the effect of impacting OAIC reporting, by making the initial request be reported as withdrawn and/or completed within the statutory timeframe. This also has the effect of restarting all process and timeframes, essentially providing a further 30 day statutory timeframe, and reopening all allowable extension clauses.	Noted
Page 55 Para 3.4	Entities could identify in their delegation instruments where it is expected that decision-makers for FOI access decisions be from the relevant subject matter area.	In Infrastructure and Treasury, the officials that have been delegated to make FOI access decisions are Senior Executive Service (SES) officers.	Noted. The department considers its approach already aligns.

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Lead/Support contact: Christie McClure/Andrew Burke

SB26-000115

Attachment B – Secretary's Response to the Audit Report

OFFICIAL



Australian Government
Department of Infrastructure,
Transport, Regional Development,
Communications, Sport and the Arts

Secretary
Jim Betts

EC26-001007

Dr Caralee McLiesh PSM
Auditor-General
Australian National Audit Office
GPO Box 707
CANBERRA ACT 2601

Dear Dr ^{Caralee}McLiesh

Proposed audit report - Administration of the FOI Act 1982 by selected entities

Thank you for providing the Department of Infrastructure, Transport, Regional Development, Communication, Sport and the Arts (the department) the opportunity to comment on the proposed Audit Report on the Administration of the *Freedom of Information Act 1982* (the FOI Act) by selected entities.

The department recognises the importance of the *Freedom of Information Act 1982* in supporting transparency and accountability of actions and decisions. The department processes FOI requests in accordance with the objects and provisions of the FOI Act and applies a continuous improvement approach to FOI administration. For example, we implemented an FOI specific Case Management System in July 2023, established an FOI Processing Framework in August 2024, and are building a catalogue of quick references guides to support consistent and timely processing.

The department's continuous improvements are reflected in the audit's positive findings that its FOI policy is improved from the previous version, decision notices are comprehensive, the department appropriately engaged with complaints and review mechanisms, and the high rate of compliance with statutory timeframes. I am pleased to note that the department's compliance with statutory timeframes has continued to improve, reaching 99.6% compliance in 2024/25 and 100% compliance in the period 1 July 2025 – 30 November 2025.

The department welcomes and broadly supports the recommendations, as outlined in the attached summary response and the detailed responses to each recommendation. It is also important to recognise that the level of information provided to the public is a function of legislative exemptions lawfully and appropriately applied. I am pleased to note that the department has already undertaken an initial update of its FOI Processing Framework to address the recommendations.

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If you would like to discuss the department's response further, please contact Ms Christie McClure, Chief Counsel and First Assistant Secretary, Legal and Integrity Division in the first instance.

I would like to thank the ANAO for their efforts on this audit.

Yours sincerely



Jim Betts

15 April 2026

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Lead/Support contact: Christie McClure/Andrew Burke

SB26-000115

Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts' response to proposed audit report on the Administration of the FOI Act 1982 by selected entities**Summary response**

The department recognises the importance of the *Freedom of Information Act 1982* in supporting open government and robust democracy and takes a continuous improvement approach to FOI processing. For example, we implemented an FOI specific Case Management System in July 2023, established an FOI Processing Framework in August 2024, and are building a catalogue of quick references guides to support consistent and timely processing.

The department welcomes and appreciates the findings and improvements identified in the audit report and acknowledges the need to strengthen aspects of our FOI processing. This work is well underway as part of an ongoing program of uplift and continuous improvement.

Responses to recommendations**Recommendation 1**

Entities review, update and finalise a complete Freedom of Information policy and procedure(s), and undertake regular review to ensure these policies and procedures remain accurate and up to date.

Recommendation 1 Department response

Agreed

The department welcomes the ANAO's recognition that the 2024 policy reflects significant improvements on the previous version and appreciates the identification of areas where the quick reference guides can be further strengthened. As part of its commitment to continuous business improvement, the department will continue to review and update its FOI Processing Framework and supporting guidance material to ensure these documents remain accurate and up to date.

Recommendation 2

Entities each implement a monitoring and assurance framework over their internal requirements to record: the searches they undertake in response to Freedom of Information applications; and decisions to refuse access because records could not be located or do not exist.

Recommendation 2 Department response

Agreed

The department will continue to monitor the completion of search and retrieval documentation by business areas, including evidence of searches undertaken in requests where a decision to refuse access is made because documents could not be located or do not exist. The department will incorporate monitoring and assurance controls within the FOI Processing Framework.

Recommendation 3

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Entities comply with the objects of the Freedom of Information Act and periodically review the level and timeliness of disclosures they make in response to Freedom of Information applications as an indicator of whether their organisational culture, policies and practices are effective in providing the Australian community with access to information held by the Australian Government.

Recommendation 3 Department response

Agreed

The department will continue to manage FOI requests in accordance with the statutory framework established by the FOI Act and with regard to the FOI Guidelines issued by the Information Commissioner under section 93A of the Act. This includes applying the statutory provisions relating to the release of information and, where relevant, the application of exemptions.

The department will periodically review the level and timeliness of disclosures under the FOI Act, noting that these metrics are not the sole indicators of organisational culture, policies and practices but are two indicators of agency engagement with public requests for information as set out in the Commonwealth Integrity Strategy.

The department's continuous improvements in organisational culture, policies and practices are reflected in the audit's positive findings that FOI decision notices are comprehensive and the high rate of compliance with statutory timeframes. Furthermore, since 1 January 2024, only 1 departmental decision has been set aside or revised by the Information Commissioner.

Recommendation 6

Entities implement a monitoring and assurance framework over adherence to their policies and procedures for decision-making under the Freedom of Information Act.

Recommendation 6 Department response

Agreed

The department will continue to apply the FOI Processing Framework when processing FOI requests, noting that the merits of each decision is reviewable in accordance with Parts VI, VII and VIIA of the FOI Act. The department will incorporate monitoring and assurance controls within the FOI Processing Framework.

Recommendation 8

Entities:

- (a) strengthen their recordkeeping over decisions about exemptions and redactions in response to FOI requests; and
- (b) issue guidance to decision makers that emphasises the importance of adopting a pro disclosure posture, combined with monitoring whether the frequency and extent use of exemptions and redactions by decision-makers is consistent with a pro disclosure posture.

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Recommendation 8 Department response

Agreed

The department currently records its decisions in accordance with section 26 of the FOI Act, and in alignment with the FOI Guidelines. As part of its ongoing business improvement, the department will review and where necessary strengthen its support material for FOI decision makers to reinforce the existing obligation to release material unless it is exempt under Part IV of the FOI Act.

Recommendation 9

Assurance frameworks be developed and implemented by:

- each entity, over the data they extract from their case management systems to report data to the Office of the Australian Information Commissioner; and
- the Office of the Australian Information Commissioner, over the data received from entities and reported publicly by the Office of the Australian Information Commissioner.

Recommendation 9 Department response

Agreed (in relation to first dot point).

The Department's senior FOI staff will continue to quality control its quarterly data prior to lodgement with the OAIC. Periodic review by the Department's internal audit team on a risk basis can also be considered.

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Lead/Support contact: Lil Gordon

SB26-000006

SUBJECT: First Nations Partnerships**Talking Points**

- Our portfolio has a significant role in proactively contributing to the Australian Government's commitment to National Agreement on Closing the Gap. Progressing the Four Priority Reforms across the work of the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts supports meaningful change and outcomes with Aboriginal and Torres Strait Islander peoples and communities.
- Under the National Agreement on Closing the Gap, the department has Commonwealth responsibility for 3 socio-economic targets (9b – Essential Services, 16 – Languages; and 17 – Digital Inclusion).
 - The First Nations Partnerships Division leads the work on Target 9b.
 - Any specific questions regarding Targets 16 or 17 should be directed to the appropriate departmental line areas appearing at the Environment and Communications Committee Senate estimates hearing.
- The First Nations Partnerships Division leads the implementation of the *Our Stories on Country Agreement*, the department's internal transformation to embed the Priority Reforms and the broader APS Reform agenda. The Agreement is based on the aspirations of Aboriginal and Torres Strait Islander employees and their lived experiences.
- On 23 June 2025, the Central Australia Plan community infrastructure package, and the Barkly Regional Deal administration moved to the First Nations Partnerships Division, utilising the Division's First Nations engagement and delivery expertise.

Key Issues*Staffing and funding arrangements for the First Nations Partnerships Division*

- The First Nations Partnerships Division (the Division) was established in August 2023.
- The Division's budgeted ASL is 16.6 for the financial year 2025-26, including 1 x Band 2 and 2 x Band 1 SES.
- The current breakdown for employed staff (16) by level and work base is below:

Level	Work Base
SES band 2	NSW
SES band 1	ACT
SES band 1	ACT
EL2	ACT
EL2	ACT
EL2	NT

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Level	Work Base
EL2	QLD
EL1	QLD
EL1	WA
EL1	NSW
EL1	ACT
EL1	QLD
EL1A/g	ACT
EL1 A/g	VIC
APS6	QLD
APS5	ACT

- The total annual budget for the Division is currently \$3.363 million for financial year 2025-26.
- Establishment of the Division has contributed to the department's First Nations employment and retention goals and aligns with commitments made by the government to reach 5% First Nations employment in the APS by 2030.
 - The department's commitment to achieving at least 5% Aboriginal and Torres Strait Islander representation is set out in the Diversity, Equity and Inclusion (DEI) Strategy and is driven by Australian Government priorities, including the APS Reform Agenda (Priority 7) and the National Agreement on Closing the Gap (Priority Reform 3).
- As at 31 March 2026, the department had 80 First Nations employees, representing 3.5% of the workforce. Questions relating to First Nations employment should be directed to the Corporate Group.

Current work of the First Nations Partnerships Division

- Progressing the Closing the Gap Priority Reforms through the *Our Stories on Country Agreement*
 - The Our Stories on Country Agreement is central to embedding the Closing the Gap (CtG) Priority Reforms, which focuses on transforming the way governments work with Aboriginal and Torres Strait Islander peoples and communities.
 - The Our Stories on Country Agreement:
 - is the department's Transformation Strategy, which was a recommendation of the Productivity Commission's three-yearly review of the National Agreement on CtG.
 - contributes to the APS Reform Agenda through supporting effective relationships and partnerships with First Nations peoples (Outcome 4) and setting the standard for First Nations employment and cultural competency (Outcome 7).

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- o Key initiatives under the Agreement include:
 - Partnership and engagement guidance to give effect to Priority Reform 1.
 - Cultural safety guidance and training to give effect to Priority Reform 3.
 - Embedding Our Stories on Country Agreement Principles and Aspirations into both divisional business planning and SES and staff myTHRIVE (performance reviews) to give effect to Priority Reform 3.
 - Developing a Racial Discrimination Policy and Anti-Racism Strategy to give effect to Priority Reform 3.
 - Collaboration Circles with senior executive and the First Nations Network to support policy development and shared decision making to give effect to Priority Reforms 1 and 3.
 - Implementation of the Governance of Indigenous Data Framework within the department in line with Priority Reform 4.
 - o The Division provides advice and secretariat support to the First Nations Steering Committee, which provides accountability and oversight of the Our Stories on Country Agreement, CtG Priority Reforms, socio-economic targets and broader First Nations initiatives.
 - The Steering Committee is chaired by the Secretary and has a shared leadership model with the First Nations network.
 - Commonwealth lead on the CtG socio-economic Target 9b (Essential Services)
 - o The Division is the government lead for progressing work towards achieving Target 9b.
 - o Target 9b was included in the National Agreement in 2022, with the agreement of all signatories.
 - o Currently data indicators for Target 9b, and the subsequent establishment of a data discovery and collection approach to develop baseline data to measure progress on the target, are being negotiated.
 - o Target 9b is being progressed in partnership with First Nations Peak Bodies, communities and jurisdictions through the Housing Policy Partnership (HPP) and associated sub working group to set data indicators and inform approaches to progressing outcomes under Target 9b.
 - The HPP sub working group is co-chaired by the National Aboriginal and Torres Strait Islander Housing Association (NATSIHA) and the department.
 - The first Target 9b sub working group meeting was held on 5 August 2025. The sub working group has since met twice and is now considering recommendations on data indicators for Target 9b.
 - o Questions on specific programs contributing to Target 9b, such as energy, water and waste services, are best directed to the relevant agency.

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- Barkly Regional Deal (full brief at SB25-000008)
 - The Barkly Regional Deal is a \$100.5 million, 10-year commitment to 2029 (commenced April 2019), funded by the 3 levels of government: Commonwealth, Northern Territory and the Barkly Regional Council.
 - The Australian Government provides \$51.7 million of the total deal.
 - Northern Territory Government provides \$45.8 million.
 - Barkly Regional Council provides \$3 million.
 - As at 31 March 2026, the Australian Government has expended \$20.24 million of its \$51.7 million contribution, approximately 39%.
 - There are 28 commitments under the Deal: 10 commitments are complete with the remaining 18 underway.
 - The Australian Government provides new funding for 12 of the 28 Deal initiatives. Of the 12 Commonwealth funded initiatives: 4 are complete; 2 are ongoing; and 6 are in progress.
- Central Australia Plan – Community Infrastructure Package (full brief at SB25-000007)
 - The 2023-24 Budget provided \$50.0 million for a Community Infrastructure Package under the A Better, Safer Future for Central Australia initiative.
 - The Package is supporting the construction of new community infrastructure that fills an identified need for the community or for projects that provide economic and social benefits by improving community amenity and liveability in Central Australia.
 - The Package has been developed in partnership with Local Authority Groups, the Central Australia Plan Aboriginal Leadership Group and the former Office of the Central Australia Regional Controller.
 - There are 3 tranches of funding:
 - Tranche 1 – 9 projects representing \$5.3 million, announced on 8 March 2024.
 - Tranche 2 – 23 projects representing \$28.2 million, announced on 24 July 2024.
 - Tranche 3 – \$16.5 million for future projects to be identified through collaboration with the Aboriginal Leadership Group, Northern Territory Government, and Regional Councils.
- Whole of Government First Nations Reporting, Coordination and Initiatives
 - The Division is the central strategic advice, reporting and coordinating function for the department's response to whole-of-government First Nations policy initiatives. As part of this work, the Division monitors progress and provides advice and recommendations to the executive on departmental First Nations commitments.
 - A recent example is the Division's coordination of the department's contributions towards developing the National Strategy for Food Security in Remote First Nations Communities, and ongoing work to develop action plans and implement initiatives to progress the goals of the Strategy. The Division

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represents the department as a member of the whole-of-government Remote Food Security Working Group, led by the National Indigenous Australians Agency (NIAA) (which is responsible for this work).

- Another focus, in line with the Whole of Government work being led by Treasury, is First Nations Economic Opportunities. The Division is one of the departmental representatives on the Economic Opportunities IDCs and is coordinating the department's internal approach to this work.

Department's expenditure on attending Garma in 2025

- The Garma Festival offered the department a unique opportunity to build trust and gain insights directly from First Nations communities. This engagement not only informs policies but also demonstrates a commitment to reconciliation, fostering respectful, long-term relationships with First Nations peoples and communities.
- For 2025 event, the department purchased 10 tickets, with 4 tickets assigned to First Nations staff and 6 to non-First Nations staff.
 - The total expenditure attributed to Garma in 2025 was \$133,536.31 and included ticket costs and travel expenses.
- In 2024, the department purchased 10 tickets, with 6 assigned to First Nations staff. Costs totalling \$105,095.49.
- In 2023, the department purchased 2 tickets, with both assigned to First Nations staff.

BackgroundNational Agreement on Closing the Gap

- Target 9b: *By 2031, all Aboriginal and Torres Strait Islander households:*
 - *within discrete Aboriginal or Torres Strait Islander communities receive essential services that meet or exceed the relevant jurisdictional standard;*
 - *in or near to a town receive essential services that meet or exceed the same standard as applies generally within the town (including if the household might be classified for other purposes as a part of a discrete settlement such as a "town camp" or "town-based reserve").*
- Target 16: *By 2031, there is a sustained increase in number and strength of Aboriginal and Torres Strait Islander languages being spoken.*
- Target 17: *By 2026, Aboriginal and Torres Strait Islander people have equal levels of digital inclusion.*
- The National Agreement on Closing the Gap contains 4 Priority Reforms:
 - Priority Reform 1 – Partnership and Shared Decision-Making
 - Priority Reform 2 – Building the Community-Controlled Sector
 - Priority Reform 3 – Transforming Government Organisations
 - Priority Reform 4 – Shared Access to Data and Information at a Regional Level

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SB26-000007

SUBJECT: Central Australia Plan – Community Infrastructure Package**Talking Points**

- The 2023-24 Budget provided \$50.0 million for a Community Infrastructure Package under the *A Better, Safer Future for Central Australia* initiative.
- The Package is supporting the construction of new, or upgrades to existing, community infrastructure that fills an identified need for the community or for projects that provide economic and social benefits by improving community amenity and liveability in Central Australia.
- The Package has been developed in partnership with community Elders via the Central Australia Plan Aboriginal Leadership Group and the former Office of the Central Australia Regional Controller.
- There are 3 tranches of funding:
 - Tranche 1 – 9 projects representing \$5.3 million, announced on 8 March 2024;
 - Tranche 2 – 23 projects representing \$28.2 million announced on 24 July 2024;
 - Tranche 3 – \$16.5 million for future projects to be identified through collaboration with the Aboriginal Leadership Group, Northern Territory Government, and Regional Councils.
- As at 31 March 2026, the Australian Government has provided \$9.7 million to the Northern Territory Government under the Federation Funding Agreement (FFA) Schedule.
- All figures represented in this document are approximate values.

Key Issues*Tranche 1 projects*

- On 8 March 2024, the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government, and then Deputy Chief Minister of the Northern Territory (NT) announced the first 9 projects (representing \$5.3 million) under the Package:
 - Playground works in Atitjere, Engawala and Nturiya.
 - Change rooms in Pmara Jutunta.
 - A half basketball court in Wilora.
 - Oval lights in Ti Tree, Laramba, Kintore and Titjikala.
- As at 31 March 2026, the installation of all Tranche 1 projects are completed, with 2 of the 9 projects provided completion reports (playground upgrades in Atitjere and a new play system in Nturiya).

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- The remaining 7 project reports will be provided to the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts by early June 2026. Submission and acceptance of these reports will trigger Milestone 3 under the FFA Schedule, marking the completion of all Tranche 1 projects.

Tranche 2 projects

- On 24 July 2024, the minister and then Deputy Chief Minister of the NT announced the second tranche of projects (23 projects representing \$28.2 million) under the Package:
 - o Cultural centres for Ti-Tree and Yuendumu.
 - o A stage/outside auditorium and public toilet in Laramba.
 - o New visitor camps, oval upgrades including changerooms and grandstands, and a men's shed refurbishment at Yuelamu.
 - o Changeroom and lighting upgrades at Atitjere Oval.
 - o A new public toilet near the softball oval in Engawala.
 - o Oval relocation and grandstands and re-establishing a farm in Willowra.
 - o A community store in Pmara Jutunta.
 - o A new recreational hall for Nturiya.
 - o Community laundries with toilets and shower facilities for Docker River, Kintore and Areyonga.
 - o New BMX pump tracks and refurbishing the recreational hall in Titjikala.
 - o Splash pads for Papunya and Ntaria.
 - o BMX pump tracks and a farm/community garden in the Luritja Pintubi region.
 - o A new orchard/garden for Finke.
- As at 31 March 2026, initial funding of 50% for 16 of the 23 Tranche 2 projects has been provided to the NT Government. Project plans for the remaining 7 projects are under development.
- There are delays in project delivery across Tranche 2 projects due to the following reasons:
 - o The men's shed at Yuelamu installation complete, project report is delayed due to extreme weather event in March.
 - o 3 projects are waiting on sacred site clearance.
 - o 3 project plans are under review due to price increases
 - o Remainder projects are currently under location or design review by the Local Authority.

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Tranche 3

- A future Tranche 3 of projects will utilise the remaining funds (\$16.5 million) provided to the Central Australia Plan Community Infrastructure Package.
- A Project Advisory Committee, with a membership of key stakeholders, is being established to identify Tranche 3 projects. Funding will be available for Tranche 3 projects in 2026-27.

Background

- The Package – part of *A Better, Safer Future for Central Australia* initiative – is delivered through a partnership with the NT Government Department of the Chief Minister and Cabinet, via a Schedule to the *Federation Funding Agreement (FFA) – Infrastructure*.
- The FFA Schedule was signed by the minister on 19 December 2023 and the then Deputy Chief Minister of the NT Government on 15 January 2024.
 - The FFA Schedule was amended and signed by both ministers in July 2024 to enable clarification of delegations and arrangements for variations in funding allocations.
- The FFA Schedule makes funding available to the NT Government at key project milestones meeting the below criteria:
 - The first payment (50% of approved funding) is paid to the NT Government when Project Plans are approved by the NT and Australian Governments.
 - Remaining funding is paid to the NT Government when the Project Completion Report (and where applicable the Interim Project Completion Report) for each project is accepted and approved by the Australian Government.
 - The NT Government has entered into separate agreements with the MacDonnell and Central Desert Regional Councils to facilitate the identification and delivery of agreed projects within the package.

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Financial Information as at 31 March 2026

- The FFA Schedule commits a maximum of \$50.0 million over 4 financial years under 3 tranches:
 - Tranche 1 are specified projects of up to \$5.3 million (\$5.3 million committed).
 - Tranche 2 are of medium-term projects anticipated over 2024-25 and 2025-26 of up to \$30 million (\$28.2 million has been committed).
 - Tranche 3 are long-term projects anticipated in 2026-27, including the use of residual funding from previous tranches (\$16.5 million currently available).

Program/Project Start Date:	15 January 2024					
Program/Project End Date:	31 December 2027					
	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Appropriation Budget	2.6	7.1	23.8	16.5	0.0	50
Less:						
Actual Expenditure YTD at 31 March 2025	2.6	7.1	0			9.7
Total Committed Funds at 31 March 2025	0	0	23.8	0.0	0.0	23.8
Total Uncommitted Funds (balance)	0	0	0	16.5	0.0	16.5

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

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Rural and Regional Affairs and Transport

Lead/Support contact: Lil Gordon / David Lindenbaur

SB26-000008

SUBJECT: Barkly Regional Deal**Talking Points**

- The Barkly Regional Deal (the Deal) is a \$100.5 million, 10-year commitment to 2029 (commenced April 2019), funded by the 3 levels of government: Commonwealth; Northern Territory; and the Barkly Regional Council (**Attachment A**).
- The Australian Government provides \$51.7 million of the total Deal:
 - Northern Territory Government provides \$45.8 million, and
 - Barkly Regional Council provides \$3 million through grant funding.
- There are 28 initiatives under the Deal (**Attachment C**):
 - 10 are completed.
 - 18 remain underway.
- The government provides new funding for 12 of the 28 Deal initiatives:
 - the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts is responsible for 9 of the 12 initiatives (blue rows in **Attachment B**).
 - the department provides funding through 2 Federation Funding Agreements to Northern Territory Government for 7 initiatives (orange rows in **Attachment B**).
 - the remaining 2 are funded through the now ceased Building Better Regions Fund (#2 Youth Infrastructure) and departmental administered procurement (#8 Economic Growth Strategy).
- As of 30 November 2025, the Australian Government has expended \$20.24 million of its \$51.7 million contribution, approximately 39%.
- The Australian Government also financially contributes to an additional 5 initiatives through existing programs or resources - no new funding was provided for these under the Deal funding:
 - Upgrade to the Alpururulam airstrip (#7) – funded through the department's Remote Airstrip Upgrade Program. (complete)
 - Maximising Aboriginal Employment (#9) – funded from existing resources, continued advocacy and implementation of Closing the Gap, applying the Indigenous Procurement Policy and supporting Aboriginal businesses in the supply chain etc. (ongoing)
 - Improvements to the Community Development program (#12) – funded from existing NIAA resources related to the RJED and RAES programs. (ongoing)
 - Aged care services in the Barkly region (#21) – funded from existing Department of Health, Disability and Ageing resources related to the National Aboriginal and Torres Strait Islander Flexible Aged Care Program for various projects. (complete)
 - Childcare places (#22) – funded from existing resources. (complete)

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Key IssuesThe department's role in the Barkly Regional Deal

- The department is the Australian Government's signatory to the Barkly Regional Deal (the Deal) and is responsible for leading, coordinating and supporting collective Commonwealth action to achieve the Deal's outcomes.
- The First Assistant Secretary of the First Nations Partnership Division is the department's representative on the Barkly Regional Deal Governance Table (GT) and is responsible for overseeing implementation, in partnership with our delivery partners, of 9 of the 12 Australian Government commitments funded by our department.

Governance, stakeholder interactions, meeting and travel

- The Barkly Regional Deal GT is the governance body responsible for overseeing implementation of the Deal's outcomes and its 28 initiatives.
- The GT comprises representation from all 3 tiers of government (Commonwealth, Northern Territory and the Barkly Regional Council), Traditional Owners, Land Councils, Aboriginal Leaders, local business leaders, non-government and young people.
- The GT meets 4 times per year.
 - the most recent meeting having been rescheduled from 19 March 2026 to 1 May 2026 with hybrid attendance in Tennant Creek.
 - The June 2026 meeting will be held in Ali Curung.
- Since the Division took over oversight of the Barkly Regional Deal from the Partnerships and Programs Branch in June 2025, Divisional staff have travelled to Tennant Creek on 4 occasions in July, September, November and March to attend scheduled GT meetings in person and meet with community members, Northern Territory and local governments, and other stakeholders.

The Barkly Regional Deal Governance Review

- On 7 March 2024, the GT endorsed the implementation of a Deal Governance Review (the Review) to focus on strengthening Deal representation, governance structures and delivery.
 - A Review Steering Committee comprising the GT Independent Chair and 4 Barkly Aboriginal representatives was established to draft the Terms of Reference.
 - The Review Steering Committee wrote to government partners on 5 July 2024 requesting support for the Review.
 - Government partners agreed to the support on 30 August 2024, including the provision of adequate funding (Australian and Northern Territory Governments) and resources to engage a suitably qualified and experienced independent Indigenous consultant.

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- o The NT Government confirmed its commitment to the Review in December 2024, and the Review was jointly funded by the department and the NT Government, totalling \$80,000.
 - o The Review was completed and presented to the GT at its July 2025 meeting.
- At its September 2025 meeting, the non-government GT members considered, workshopped and drafted a position paper to progress next steps and supported actions from the Review's recommendations to engage with the Barkly Regional Deal signatories:
 - o The Hon Anthony Chisholm MP, Assistant Minister for Regional Development;
 - o The Hon Steven Edgington MP, Minister for Health; Mental Health; Alcohol Policy; Aboriginal Affairs; Housing, Local Government and Community Development; Essential Services; and
 - o Mayor Sid Vashist, Mayor of Barkly Regional Council.
- On the 1 November 2025 the Independent Chair of the Barkly Regional Deal, Ms Barb Shaw wrote to the Deal signatories.
 - o The department provided a coordinated Australian Government response through Assistant Minister Anthony Chisolm to the Independent Chair in March 2026.
- As part of the Community's response and recommendations on the Review. The Community requested all tiers of government sign-on to a newly formed Statement of Commitment with Community.
 - o At commencement of the deal (2018), the 3 tiers of government signed a Statement of Intent.
 - o In 2021, the 3 tiers of government signed a Statement of Recommitment
 - o Community have not previously been included in the signing of Intent and Recommitment.
 - o The Statement of Commitment is a necessary agreement to have in place as we work towards a formal Partnership Agreement, under Priority Reform One of the National Agreement on Closing the Gap.
 - o The Statement of Commitment addresses:
 - the importance of embedding Aboriginal voices from the region, through shared decision-making
 - commitment to new ways of working and supporting self-determination
 - progress against the National Agreement on Closing the Gap.

s47B(a), s47B(b)

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Attachments

- A: Deal facts and figures
- B: Summary of Commonwealth funded initiatives
- C: Barkly Regional Deal – 28 Initiatives

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ATTACHMENT A

Australian Government / State or Territory Government / Local Government

Partner	Commitment (\$)	% of total
Northern Territory Government	45,800,000	45.6
Department of Infrastructure, Transport, Regional Development, Communications, Sports and the Arts - City and Regional Partnerships	27,600,000	27.5
Bureau of Meteorology	15,400,000	15.3
Department of Infrastructure, Transport, Regional Development, Communications, Sports and the Arts - Building Better Regions Fund	7,620,000	7.6
Sports Australia	800,000	0.8
Aboriginal Hostels Limited	250,000	0.2
Barkly Regional Council	3,000,000	3.0
Total	100,470,000	100.0

Deal timeframes

Announced	Signed	Length	End Date
Jul-2018	Apr-2019	10 Years	Apr-2029

Commitment status

Commitment status	Cth funded (dept funded)	Not Cth funded	Total
In-Planning	0	0	0
In-Progress	6 (5)	6	12
Ongoing	2 (2)	5	7
Complete	4 (2)	5	9
Total	12	16	28

Australian Government expenditure as of 30 November 2025

Paid to date (\$)	Yet to pay (\$)	Total (\$)	Percent expended
20.24	31.43	51,670,000	39%

Note: Figures may not include payments by other Government departments/agencies and programs.

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ATTACHMENT B

Complete / BRD Funded / Department led

Initiative	Initiative description	Funder	Status	Committed (\$m)	Expended (\$m)
2 – Youth Infrastructure	Three community infrastructure projects funded by DITRDCA and delivered by BRC - Tennant Creek Youth Centre (complete) - Ali Curung Youth Centre - Alpurrurulam skate park (complete) *A Tennant Creek shared path was originally a fourth commitment however was removed under this FFA at the request of the BRC so the remaining funding could be used for Ali Curung.	DITRDCA Building Better Regions Fund (the remaining funds are committed on the Cth Contingency Reserve)	Ongoing	\$7.62	\$4.46
3 – Barkly Business Hub	Construction, fit-out and operation of the Barkly Business Hub, which will also provide a dedicated Barkly Mining and Energy Services Offer and assist with implementing the economic growth strategy.	DITRDCA BRD Federation Funding Agreement - Infrastructure	Complete	\$2.2	\$2.2
8 – Economic Growth Strategy	Develop an economic growth strategy to attract increased investment in the Barkly region from different sustainable industries.	DITRDCA Directly funded from administered funding (consultant procurement)	Ongoing	\$0.3	\$0.19
11 – Weather Radar	Construct a new weather radar in Tennant Creek.	Bureau of Meteorology	Ongoing	\$15.4	\$3.36
13 – Tennant Creek Visitor Park	Construction of a visitor park in Tennant Creek to provide safe accommodation for transitional and seasonal visitors from outlying communities.	DITRDCA BRD Federation Funding Agreement - Infrastructure	Ongoing	\$5.0	\$2.0
17 – Multi-purpose Accommodati	Conduct an affordability trial to reduce the nightly tariff at the Wangkana Kari Hostel.	Aboriginal Hostels Limited	Complete	\$0.25	\$0.25

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Initiative	Initiative description	Funder	Status	Committed (\$m)	Expended (\$m)
on Facility Affordability Trial					
18 – Student Boarding Facility	Student boarding accommodation in Tennant Creek for students from the remote Barkly communities to complete secondary school.	DITRDCA BRD: Tennant Creek Student Boarding Facility - Federation Funding Agreement - Infrastructure	Ongoing	\$16.0	\$3.2
19 – Social and Affordable Housing Partnership	Construction of new social housing and affordable rentals for eligible local people.	DITRDCA BRD Federation Funding Agreement - Infrastructure	Complete	\$0.95	\$0.95
20 – Community Sports	Reactivate sport and recreation in the Barkly region, e.g. volunteering as coaches, referees etc.	Sports Australia	Complete	\$0.8	\$0.8
23 – Barkly Local Community Projects Fund	A fund to deliver a range of infrastructure and non-infrastructure community development projects, identified by Community.	DITRDCA BRD Federation Funding Agreement - Infrastructure	Ongoing	\$1.5	\$1.5
24 – Local Community Governance	Funding for the BBT.	DITRDCA BRD Federation Funding Agreement - Infrastructure	Ongoing	\$1.0	\$1.0
25 – Community Mediation	Development of a mediation model with Barkly communities that is culturally appropriate and responds to the complex conflicts.	DITRDCA BRD Federation Funding Agreement - Infrastructure	Ongoing	\$0.65	\$0.33
TOTAL				\$51.67	\$20.23

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ATTACHMENT C

Complete / BRD Funded / Department led

Initiative	Initiative description	Lead	Status	Committed (\$m)	Expended (\$m)
1 - Regional Workforce Strategy	Identify training and education offerings, and other capacity and capability enhancements, so the Barkly region workforce and suppliers are prepared for opportunities from the pipeline of regional projects.	NTG	Ongoing	\$1.22	\$1.22
2 – Youth Infrastructure	Increase youth infrastructure in communities to provide more activities for children and young people.	Commonwealth BRC	Ongoing	\$7.62	\$4.46
3 – Barkly Business Hub	Establish a ‘one-stop-shop’ to facilitate existing and new regional industry and business growth and attraction, based on the Central Australia Development Office model.	Commonwealth NTG	Ongoing	\$2.2	\$2.2
4 - Youth Justice Facility	Establish an alternative to detention for young people in the Barkly, aimed at reducing reoffending through engagement in education, vocational training, and health and wellbeing services.	NTG	Complete	\$5.55	\$3.15
s47B(a), s47B(b)					
6 - Justice Infrastructure Investments	Initiative brings together three justice-related issues: - Addressing health, safety and privacy concerns with the ageing Tennant Creek Watch House (TCWH) to support prisoners, and family and legal visitors; - Installing videoconferencing technology in remote communities, so people can	NTG	Ongoing	\$11.5	\$0.0002

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Initiative	Initiative description	Lead	Status	Committed (\$m)	Expended (\$m)
	appear in court from community (where appropriate), without travelling to Tennant Creek where there is hardship; and Establishing a cultural court support system where Aboriginal Elders, and respected community leaders and organisations, are involved in the judicial process (including sentencing).				
7 - Upgrade Alpururulam Airstrip	Maintain the useability of the Alpururulam airstrip to support more reliable transport connectivity to the community from the air, particularly for supplies and medical evacuations.	Commonwealth NTG	Complete	N/A	N/A
8 – Economic Growth Strategy	Map pathways to attract increased investment in the Barkly region from different sustainable industries, by drawing upon the region's competitive advantages to boost outcomes, including for existing industries and businesses.	Commonwealth	Ongoing	\$0.3	\$0.19
9 - Maximising Aboriginal Employment	Maximise job opportunities for Aboriginal people, including: - training, mentoring and support, with a focus on pathways into management and leadership positions; and - procurement of goods and services from Aboriginal-owned and operated businesses across the supply-chain.	Commonwealth NTG BRC	Ongoing	N/A	N/A
10 - Barkly Mining and Energy Services	A dedicated service in the Barkly Business Hub to support regional business readiness for mining and energy opportunities.	NTG	Ongoing	N/A	N/A
11 – Weather Radar	Replace the Tennant Creek weather radar decommissioned in 2012 to provide real-time weather details to inform	Commonwealth NTG	Ongoing	\$17.9	\$5.86

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Initiative	Initiative description	Lead	Status	Committed (\$m)	Expended (\$m)
	regional travel and economic activity.				
12 - Improvements to the Delivery of Community Development Program	Improve the way Community Development Program (CDP) operates in the Barkly region, including: • reflecting community needs and priorities in CDP work plans; • providing targeted training to enable CDP participants to respond to those community needs and priorities; and • providing pathways to transition from CDP into real jobs and careers including on future regional projects.	Commonwealth	Ongoing	N/A	N/A
13 – Tennant Creek Visitor Park	Provide a range of safe accommodation options for transitional and seasonal visitors from outlying communities.	Commonwealth NTG BRC	Ongoing	\$15.3	\$2.1
14 - Government Investment and Service System Reform	Review current expenditure on government and non-government social services in the Barkly region to better coordinate and integrate delivery across the region, co-designed with stakeholders.	Commonwealth NTG	Ongoing	\$0.6	\$0.6
15 - Crisis Youth Support	Establish a crisis youth outreach model to increase youth support services in the Barkly region, including an accommodation component.	NTG	Ongoing	\$3.0	\$0
16 - Trauma Informed Care	Provision of support to stakeholders in the Barkly region to ensure responses to children and young people recognise intergenerational trauma, including implementation of a trauma treatment model.	NTG	Ongoing	\$3.0	\$2.85
17 – Multi-purpose Accommodati	Conduct an affordability trial to reduce the nightly tariff at the Wangkana Kari Hostel, providing	Commonwealth	Complete	\$0.25	\$0.25

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Initiative	Initiative description	Lead	Status	Committed (\$m)	Expended (\$m)
on Facility Affordability Trial	more accessible temporary, safe and secure accommodation in Tennant Creek.				
18 – Student Boarding Facility	Provide boarding accommodation in Tennant Creek that is safe, conducive to learning and living, and culturally appropriate, supporting students from remote Barkly communities to complete secondary school.	Commonwealth NTG	Ongoing	\$16.0	\$3.2
19 – Social and Affordable Housing Partnership	Deliver new dwellings in Tennant Creek, a portion of which available as affordable rentals prioritised for eligible local people. The remaining dwellings will be provided as social housing aimed at women and children fleeing family violence and older women experiencing homelessness.	Commonwealth NTG	Complete	\$0.95	\$0.95
20 – Community Sports	Reactivate sport and recreation in the Barkly region, including community involvement, e.g. volunteering as coaches, referees, etc.	Commonwealth	Complete	\$0.8	\$0.8
21 - Aged Care Services in the Barkly Region	Support the Barkly region's older population to stay in the region close to family and Country through new investment.	Commonwealth NTG	Complete	N/A	N/A
22 - Childcare Places	Review delivery of childcare in the Barkly region to address barriers to accessing services.	Commonwealth NTG BRC	Complete	N/A	N/A
23 – Barkly Local Community Projects Fund	Establish a fund to deliver a range of infrastructure and non-infrastructure community development projects identified by, and in, Barkly communities and homelands outside Tennant Creek Township.	Commonwealth NTG BRC	Ongoing	\$6.0	\$2.0
24 – Local Community Governance	Establish a governance body with government and community stakeholders, including Aboriginal	Commonwealth NTG BRC	Ongoing	\$1.0	\$1.0

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Initiative	Initiative description	Lead	Status	Committed (\$m)	Expended (\$m)
	people, private sector and non-government organisations, to guide the implementation of the Deal, supported by a neutral organisation.				
25 – Community Mediation	Develop a mediation model with Barkly communities that is culturally appropriate and responds to the complex conflicts.	Commonwealth NTG	Ongoing	\$1.65	\$0.33
26 - Arts Centre in Elliott – Feasibility Study	Deliver a feasibility study for a new arts centre in Elliot to enhance economic opportunities for the community.	NTG	Complete	N/A	N/A
27 - Update Council Website About Barkly History	Develop a clear story of the Barkly region including its history and where it is going, with a focus on the region's rich local Aboriginal culture.	BRC	Complete	N/A	N/A
28 - Marketing and Promotion	Promote and market what is on across the Barkly region, from tourism and events to business and industry opportunities.	BRC	Complete	N/A	N/A

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Lead/Support contact: Anita Langford/Amanda Milczarek/Melissa Cashman

SB26-000010

SUBJECT: Road Vehicle Safety Regulation**Talking Points**

- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts is responsible for regulating the first provision of road vehicles to the Australian market to confirm they meet safety, anti-theft and environmental standards.
- At 31 March 2026, 1.15 million road vehicles were entered on the Register of Approved Vehicles (RAV) in the 2025-26 financial year, enabling them to be supplied to the market for the first time.

Key Issues*Recent activity*

- In October 2025, the department updated ROVER, the supporting IT system, including improved account security through upgraded multifactor authentication.
- The department publishes quarterly statistics on key regulatory activities on its website. The 2026 Q1 Regulatory Report (Jan-Mar) is at **Attachment A**.

Application assessments

- The department is currently receiving approximately 875 applications per week and deciding approximately 890 applications per week.
- From 1 January to 31 March 2026:
 - o 11,368 applications were received, up 5% on the previous 3 months;
 - o 11,541 applications were decided, up 8.6% on the previous 3 months;
 - o approximately 505 calls answered a week; and
 - o approximately 545 written requests for advice actioned a week.
- As at 31 March 2026, the average processing time for an application is 9 days (over the last 4 weeks), down from 10 days at the end of previous 3 months.

Compliance and enforcement

- The department has access to a modern suite of compliance monitoring and enforcement powers via the *Regulatory Powers (Standard Provisions) Act 2014*.

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- From 1 January to 31 March 2026:
 - o 22 advisory letters were issued as enforcement outcomes.
 - o 1 infringement notice was issued by the department.
 - o 8 separate domestic field activities were conducted. These field activities were undertaken to monitor the compliance of various approval holders and /or progress active investigations (i.e. taking witness statements).
 - o 21 formal Cases were created.
 - o 27 formal Cases were closed.
 - o 102 Vehicle Safety or Non-Compliance Reports (VSNCRs) were received.
 - o 101 VSNCRs were closed. The average time to close a VSNCR during the period was 31 calendar days.

Recalls

- As at 31 March 2026, 5,449 voluntary recalls were published on the vehicle recalls website.
- From 1 January to 31 March 2026:
 - o 55 voluntary recalls were notified and published on the vehicle recalls website, a decrease from 67 in the previous 3 months; and
 - o the department published an average of 4 voluntary recalls per week.
- The department has not published a compulsory recall since assuming responsibility for the function from the Australian Competition and Consumer Commission on 1 July 2021. Compulsory recalls are only implemented if voluntary recalls do not achieve the necessary outcome.

Stakeholder engagement

- The department continues to engage with and support industry to understand their regulatory obligations under vehicle safety legislation.
- Key communication activities include: social media; regular emails; newsletters; guidance materials and resources (guides, videos and flyers); attending industry conferences and events; and hosting regular 'open-mic' industry and jurisdiction webinars, as well as topic-specific webinars.
- As of 31 March 2026, the department had participated in 23 formal stakeholder engagements during the 2025–26 financial year.

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- Anyone can subscribe at www.infrastructure.gov.au/RVS-subscribe to receive news and information about vehicle safety legislation, including notifications about upcoming events.

ROVER

- ROVER is the IT system that supports applications, approvals, recalls and compliance activities under the road vehicle safety legislation. It also supports elements of the New Vehicle Efficiency Standard regulatory framework.
- Approximately 47,500 people use ROVER each week.
- Since ROVER was initially deployed in 2020, there have been 17 updates that have added to ROVER's features and functionality. Industry has been closely engaged during the development and deployment of these updates.
- Since the October 2025 formal update, the ROVER Portal has received several minor updates to enhance the user experience, including making it easier for approval holders to manage expiring opted-in Vehicle Type Approvals and retain their original approval numbers.
- The next ROVER release is scheduled for June 2026 and will include storage optimisation, better alignment on motive power fields and an improved RAV corrections process.

Background

- The department administers the *Road Vehicle Standards Act 2018* and the *Road Vehicle Standards Rules 2019* (together with other related legislation, known collectively as the Road Vehicle Standards (RVS) legislation), which:
 - o sets vehicle standards for all new road vehicles entering the Australian market;
 - o establishes a Register of Approved Vehicles (RAV);
 - o regulates the first supply of road vehicles to the market, including all compliance and enforcement activities; and
 - o establishes arrangements for voluntary and compulsory recalls of road vehicles and approved road vehicle components that are unsafe or are non-compliant with national road vehicle standards.

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- The RVS legislation identifies 2 pathways to enter road vehicles on the RAV, the type approval pathway and the concessional RAV entry approval pathway.
- The RVS legislation also sets regulatory requirements for approved entities to test, modify and verify road vehicles to be entered on the RAV.

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SB26-000011

SUBJECT: Electric-Mobility Devices**Talking Points**

- E-bikes, e-scooters and other e-mobility devices (eMDs) offer benefits to the Australian community through reduced road congestion and transport emissions, and increased transport accessibility.
- To support safe eMD usage, in August 2025 a meeting of Infrastructure and Transport Ministers, chaired by the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government agreed to work together to develop an integrated regulatory framework for eMDs. Led by Western Australia, a co-ordinated 6 workstream program has been established and work is underway.
- The integrated framework focuses on core safety issues including clear device standards and labelling options; appropriate supply controls; addressing poor user behaviour and improving data collection.
- The Commonwealth is leading the supply side workstream and the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts is working closely with the Australian Competition and Consumer Commission (ACCC) on the development of appropriate consumer safety standards.

Key Issues

- As a first step towards an integrated regulatory framework for eMDs, on 19 December 2025 the Secretary signed an amendment to the *Road Vehicle Standards (Classes of Vehicles that are not Road Vehicles) Determination 2021* to re-instate reference to EN 15194, the European Standard for e-bikes, into the Road Vehicle Standards (RVS) Legislation.
- The amendment provides clarity and certainty for importers and the community about the types of e-bikes that are considered safest for use on roads, bike paths and other public places and therefore most widely accepted by states and territories for use in their jurisdictions.

Background

- Following the Ministerial direction in August 2025, Ministers received an update on progress in November 2025. The meeting communique notes: *"Ministers agreed to work towards a regulatory framework for e-mobility devices to ensure safe and consistent supply and use of these devices in the Australian market, while still promoting mobility and innovation. The framework will be underpinned by clear, enforceable rules of use, education and guidance material. Ministers will receive an update on development of the framework at the first ITMM*

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meeting of 2026, noting ongoing public enquiries in WA and QLD. To supplement this, and to assist importers, the Commonwealth will reinstate the EN 15194 standard and meet with relevant stakeholders to ensure the use of this standard is well understood and supported."

- The Commonwealth reinstated reference to EN15194 on 19 December 2025.
- Ministers will receive a further update on progress at the first ITMM meeting of 2026.
- Under both the *Road Vehicle Standards Act 2018* and former *Motor Vehicle Standards Act 1989* (MVSA), the department's role is to regulate the first provision of road vehicles (i.e. vehicles designed solely or principally for use in transport on public roads) in Australia.
- E-bikes, e-scooters and other eMDs do not generally meet this definition and are therefore regulated by state and territory governments, which currently implement varying rules on the types of eMDs allowed on roads and road-related areas, and their use.
- As consumer goods, the Australian Competition and Consumer Commission (ACCC) has broad oversight of these devices. Additionally, the Consumer Ministers Network is examining the safety of lithium-ion batteries used in eMDs.
- The department has been working collaboratively with the ACCC, Treasury and the Australian Border Force, to identify the most appropriate mechanism to strengthen supply controls for eMDs, with mandatory product standards identified as the most efficient and expedient solution.
- Critical to the development of national standards will be cross-jurisdictional agreement on the types and specifications for devices they will permit to operate in their public areas.
- Parliamentary inquiries into eMD safety have been undertaken in NSW, Queensland and WA.
 - o The Western Australian government released its response to the Parliamentary Inquiry titled Ride Safe, in March 2026,
 - o Queensland introduced the Transport and Other Legislation (Managing E-mobility Use and Protecting Our Community) Bill on 25 March 2026 in response to the Inquiry into E-mobility Safety and Use, and
 - o NSW has introduced the Road Transport Amendment (Non-registrable Motor Vehicles) Bill on 24 March 2026, in response to the Inquiry into Use of e-scooters, e-bikes and related mobility options.

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Supporting Information

Questions on Notice (QoNs)

- SQ26-000047 – Sen Hodgins-May Q: Can the department confirm whether the shipment of Fatboy e-bikes imported in January 2026 complies with E15194 as required under the amended determination?

Response: Under the *Road Vehicle Standards Act 2018* (RVSA), an import approval is required where a vehicle is classified as a *road vehicle*. Where the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts receives formal notification of a road vehicle imported without an approval an investigation will occur.

Relevant Media Reporting

Issue	Details	Report Date	Source
<i>Rising Injury Toll</i>	<u>Queensland</u> saw e-mobility injuries reach <u>5 per day</u> in 2025, with 2,000 ED presentations.	Feb 10, 2026	<u>ABC News</u>
<i>Fatalities & Underage Risk</i>	14 people died in <u>Queensland</u> in 2025 while riding e-scooters or e-bikes.	Dec 28, 2025	9News Queensland
<i>Battery Fires</i>	Nearly <u>300 lithium-ion battery fires</u> occurred in NSW in 2025 alone, with injuries doubling since 2024.	Dec 29, 2025	<u>Sunrise</u>
<i>Illegal Devices</i>	Queensland Audit revealed <u>hundreds of illegal devices</u> were mistakenly purchased through state government rebate schemes in 2024.	Feb 1, 2026	<u>ABC News</u>
<i>Youth Safety Gap</i>	New research found <u>two children per week</u> are hospitalised on the Sunshine Coast due to e-scooter injuries.	June 16, 2025	<u>PHAA / ABC Radio</u>
<i>Crash & Regulation Calls</i>	High-profile crash involving two teens in Castlemaine, Victoria sparked fresh calls for crackdowns.	April 14, 2026	9News Melbourne
<i>Concerns with new laws</i>	Concerns tough new use rules and standards in Qld could “cripple” food delivery and share schemes	April 15, 2026	<u>Guardian</u>

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SB26-000012

SUBJECT: Connected and Automated Vehicles**Talking Points**

- Connected and automated vehicles have the potential to deliver significant benefits for Australians, including improved safety, accessibility, productivity and environmental outcomes.
- As with any new technology, connected vehicles also come with risks that need to be managed. The Australian Government is considering measures to address the cyber security and privacy risks associated with road vehicle technologies.
- The Government is working with the National Transport Commission (NTC) and states and territories to develop a new end-to-end regulatory framework to support the safe operation of automated vehicles on public roads.
- In Australia, the road rules assume a human driver will be in control of the vehicle at all times. This does not account for automated vehicles, where the driving task is performed by an *automated* driving system not a person. Work is underway to ensure the rules can account for the operation of automated vehicles on our roads.
- Tesla released its Full Self-Driving (Supervised) (FSD-S) technology in Australia in September 2025. FSD-S is a highly capable advanced driver *assistance* system designed to assist with some driving tasks, but it is not an automated driving system; vehicles equipped with FSD-S are therefore not automated vehicles. When FSD-S is being used the driver needs to maintain proper control of the vehicle at all times and ensure compliance with road traffic laws.

Key Issues*Cyber Security and Privacy*

- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts is taking steps to enhance requirements for vehicles in relation to unauthorised access to a vehicle's data and settings and prevent bypassing a vehicle's physical security. We are working towards adopting UN regulations relating to cyber security and software updates for vehicles (UN regulations 155 and 156), with targeted consultation expected to commence by the middle of 2026.
- The department is working across portfolios to support the development and implementation of appropriate measures where other portfolios have responsibility.
- Issues related to national cyber security are a matter for the Department of Home Affairs, which leads on the 2023-2030 Australian Cyber Security Strategy.
- The privacy of vehicle generated data is the responsibility of the Attorney General's Department and the Office of Australian Information Commissioner.

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- The eSafety Commissioner has published guidance on how consumers can reduce the risks related to connected vehicle technology.
- The Australian Signals Directorate has published an *Introduction to Connected Vehicles* with guidance on reducing risks related to vehicle connectivity.

Automated vehicle regulatory framework

- Current state and territory-based laws are not fit for regulating automated vehicles as they require a human driver to be in control of a vehicle at all times. However, when an automated driving system is engaged, it performs the driving task and requires no human input.
- The department is actively working with the NTC and state and territory governments to develop the automated vehicle regulatory framework which will include a new Commonwealth Automated Vehicle Safety Law, new and updated national road vehicle regulations for automated vehicles, amendments to the Australian Road rules, and complementary changes to state and territory road laws.
- The department is an active member of the United Nations' working group drafting international vehicle standards for automated driving systems.

Background*Automated vehicle regulatory framework*

- At the May 2021 Infrastructure and Transport Ministers' Meeting, ministers agreed to align with international automated vehicle standards as they are developed to ensure Australia remains part of the global automated vehicle market.
- In February 2022, Infrastructure and Transport Ministers agreed to the development of a Commonwealth Automated Vehicle Safety Law.
- Between 22 April and 11 June 2024, the department and the NTC jointly undertook public consultation on automated vehicle safety reforms. The department is using the consultation feedback to inform development of the Automated Vehicle Safety Law.
- On 21 November 2025, Infrastructure and Transport Ministers agreed a new approach to guide the deployment of automated vehicles in Australia, which will enable these technologies to operate on our roads in a safe and controlled way. This regulatory approach will enable conditional deployment of automated vehicles in select locations from 2027 as a first step, with full national automated vehicle readiness as soon as practical thereafter, subject to each jurisdiction's capabilities.

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- Australia is also actively working with other members of the United Nations (UN) World Forum for the Harmonization of Vehicle Regulations, known as Working Party 29 (WP.29), on developing internationally consistent standards for automated vehicles.
 - Within WP.29, there are a number of sub-groups amending existing vehicle regulations and developing new regulations for automated vehicles and, in particular, new regulations for automated driving systems (ADS).
 - Australia is part of the leadership of the ADS working group, which has provided the new ADS regulations to WP.29 for consideration in June 2026.
- Several countries already have regulatory arrangements in place for the use of automated vehicles or are actively developing them. Vehicles with ADS are now permitted to be used on some roads in countries including France, Germany, Japan and South Korea. Some states in the United States also permit the use of automated vehicles, with robotaxis available for public use in parts of California, Georgia and Texas. In the United Kingdom, automated vehicles will be authorised to operate on public roads by the first half of 2026.

Existing road transport regulation

- Responsibility for the regulation of road transport is shared between the Australian Government and state and territory governments.
- The Commonwealth *Road Vehicle Standards Act 2018* (RVSA) sets national standards for vehicle safety, theft protection, and emissions control (known as Australian Design Rules (ADRs)) for all road vehicles being provided to the Australian market for the first time.
- Once a vehicle is provided to the Australian market, state and territory governments are responsible for regulating on road use of vehicles, including road network access, driver licensing and road rules. State and territory vehicle regulations require vehicles to continue to comply with the ADRs applicable at the time the vehicle was built.

The National Road Transport Technology Strategy and 2024-27 National Connected and Automated Vehicle Action Plan

- The National Road Transport Technology Strategy and 2024-27 National Connected and Automated Vehicle Action Plan were released on 17 October 2025 by the Hon Catherine King, Minister for Infrastructure, Transport, Regional Development and Local Government, on behalf of Infrastructure and Transport Ministers. They are published on the department's website.

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- The 2024-27 Action Plan focuses on 3 workstreams: 1) *Vehicle automation* – continuing work underway to establish the end-to-end AV regulatory framework for the safe commercial deployment of AVs in Australia; 2) *Vehicle connectivity* – further advancing nationally harmonised co-operative intelligent transport systems deployments in Australia, and 3) *Cross-cutting actions supporting connected and automated vehicles* – such as data sharing, workforce impacts, supporting infrastructure, and accessibility and sustainability issues.

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SB26-000013

SUBJECT: New Vehicle Efficiency Standard Implementation**Talking Points**

- The *New Vehicle Efficiency Standard Act 2024* (NVES Act) came into effect on 1 January 2025.
- The first reporting period for the New Vehicle Efficiency Standard (NVES) commenced on 1 July 2025 and ended on 31 December 2025.
- The second reporting period commenced on 1 January 2026 and will end on 31 December 2026.
- Regulated entities were advised of their interim emissions value (IEV) from 2 February 2026 for the 2025 reporting period. The IEV represents how their fleet performed against the emissions target.
- The first NVES units were issued on 3 February 2026 for the 2025 reporting period.
- The roll out of the regulations has gone smoothly. There has been positive engagement with industry including self-identifying errors and working with the regulators (both NVES and Road Vehicle Safety) to make corrections ahead of being issued their IEV.
- Entities have until the final emissions value (FEV) is issued – in February 2028 for the 2025 reporting period - to balance their IEV to zero.
- Each entity's IEV was published during February 2026, along with details of who holds an NVES registry account and how many, if any, units are held by that entity.

Key Issues

- The NVES works by setting an average emissions target for all new covered vehicles.
- A regulated entity's entire NVES fleet is used in calculating whether they have met the emissions target for a reporting period. Units and liabilities are not attributable to a single vehicle or subset of an entities fleet.
- Entities have until the final emissions value (FEV) is issued (2 years from the interim emissions value (IEV)), to balance their IEV to zero. They may do this by:
 - covering the shortfall in the following 2 reporting periods by importing more efficient vehicles that are below the emissions target; and/or
 - purchasing units from other entities to offset their emissions values.
- This allows entities to meet the emissions target with a range of vehicle technologies including EV, hybrid and more efficient internal combustion engine (ICE) vehicles.

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Background

- With the first NVES units issued in February 2026 regulated entities can trade units with other NVES entities when they are ready.
 - o entities must apply for a registry account, including details to establish the entity is 'fit and proper' to hold and operate a registry account before they can be issued or have units transferred.
 - o entities have up to 12-months from the IEV issuance to establish a registry account and be issued any applicable units.
 - o only regulated entities can hold and trade NVES units.
 - o decision on who to trade with, and what value units hold, are matters outside of the NVES regulator's accountability or visibility. Entities will enter their own commercial arrangements for any unit trades.
- Entities are not liable for penalties for the 2025 reporting period until February 2028 when the first FEV will be issued, should their FEV be greater than zero.

Key Statistics

- 59 regulated entities were issued an IEV during February 2026.
- 68% (40 entities) beat their target and were issued a combined 17.2 million NVES units.
- 32% (19 entities) did not beat their target and accrued a potential liability of 1.3 million NVES units.
- 2 trades were authorised by Tesla in April 2026, totalling 2,026,097 units transferred to other NVES regulated entities. Amended unit holdings will be published in due course as required by the NVES Act.
- 10 regulated entities were not issued an IEV for 2025. This was because the only vehicles they entered during the 2025 reporting period were exempt vehicles, meaning no emissions data was required.
- 620,947 covered vehicles (those who have an emissions target to meet) were reported from 1 July to 31 December 2025.
- In 2025, NVES data showed that 12% (around 72,300) of all covered vehicles were zero-emissions, with 40 entities supplying vehicles in this category.
- This means 88% of NVES vehicles were either traditional ICE, or a form of hybrid vehicle.
- Over two-thirds (71%) of the NVES fleet were classed as Type 1. This primarily comprises light passenger vehicles.

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- The remaining covered vehicles (29%) were Type 2 vehicles, this mostly comprised of light goods vehicles as well as off-road passenger vehicles.
- The NVES fleet outperformed its average emissions targets for both Type 1 and Type 2 categories:
 - For Type 1, the average CO₂ number (114) was lower than the average emissions target (144), and below the headline limit of 141.
 - For Type 2, the average CO₂ number (199) was lower than the average emissions target (214), and below the headline limit of 210.

Financial Information - as at 31 March 2026

Program/Project Start Date:	2024-25					
Program/Project End Date:	Ongoing					
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget	24.4	20.9	13.6	12.8	12.8	84.5
Less:						
Actual Expenditure YTD at 31 March 2026	12.1	10.7				
Total Committed Funds at 31 March 2026	N/A	10.9	N/A	N/A	N/A	8.5
Total Uncommitted Funds (balance)	0	10.0	13.6	12.8	12.8	0

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Opening Appropriation	28	17.2	13.6	12.8	12.8	84.4
Movements/decisions	-3.6	3.6				0
Movements/decisions		-4.2				0
Movements/decisions		4.2				0
Movements/decisions						0
Current Appropriation	24.4	20.9	13.6	12.8	12.8	84.4

Note: Movements/decisions shown do not change the overall funding available to the NVES program as the decisions were changes to the type of funding (from capital to departmental) to align with accounting rules and projected program activities.

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Supporting Information*Relevant Media Reporting*

- Most of the media reporting on the NVES, including on the first performance outcomes, has had a neutral sentiment.
- Commentary around EV uptake has been ongoing since March, with references that NVES has encouraged uptake of more fuel-efficient cars including EVs. Also media noting the wide range of vehicles available in Australia.

“Every make, every model, every option” Sydney Morning Herald 11 April 2026

“The 2026 EV outlook and why your business can’t afford to wait” Resort News 1 April 2026

“EVs surge as buyers respond to fuel uncertainty” FCAI 7 April 2026

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SUBJECT: Infrastructure Investment Program**Talking Points**

- The Australian Government remains committed to a 10-year, over \$120 billion infrastructure investment pipeline (pipeline).
- The Infrastructure Investment Program (IIP) is the largest part of the pipeline and as at the 2026-27 Budget, IIP funding is \$104.7 billion.
- At the 2026-27 Budget, the government provided \$1.7 billion for 13 new projects and additional funding of \$3.8 billion for Suburban Rail Loop East and \$500 million for the Active Transport Fund. The government also provided \$1.7 billion for cost pressures on 28 existing projects and corridors (refer 2026-27 Budget Paper No. 2: Budget Measures, p. 124-25: *Building a Better Future Through Considered Infrastructure Investment*).
 - The movement in the IIP from 2025-26 MYEFO to 2026-27 Budget is at **Attachment A**.
 - A general slippage adjustment continues to be applied to national IIP payments (the slippage adjustment was applied in previous Budget rounds, including the 2025-26 MYEFO).
 - A temporary fuel and other materials disruption slippage adjustment to national IIP payments has also been applied in the 2026-27 Budget (refer above Budget measure) to recognise the uncertain impacts of the Middle East conflict on the availability of key materials for the delivery of projects.
 - Both slippage adjustments have not reduced the allocation of funding towards specific infrastructure projects nor to states and territories.
- YTD IIP expenditure in 2025-26 is \$6.8 billion (as at 30 April 2026) against the full-year allocation of \$14.1 billion. Expenditure is expected to increase throughout the year, consistent with historical trends.

Key Issues

- The IIP is the largest component of the over \$120 billion 10-year pipeline. As at the 2026-27 Budget, IIP funding is \$104.7 billion, comprising:
 - \$90.0 billion towards major projects, and
 - \$14.7 billion for smaller projects through programs such as Roads to Recovery, Black Spot, Active Transport Fund and Safer Local Roads and Infrastructure programs.
- The pipeline also includes:
 - \$6.2 billion for equity and loans, such as for Western Sydney International (Nancy-Bird Walton) Airport, Intermodal Terminals and Australian Rail Track Corporation; and

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- o \$13.3 billion for other grants, largely relating to Financial Assistance Grants (Local Roads Component).

*Funding for New Projects (refer **Attachment B**)*

- In the 2026-27 Budget the government provided \$1.7 billion over 9 years from 2026-27 (\$987.6 million over the forward estimates), for 13 new projects:
 - o \$822.5 million for projects in Queensland, including \$812.5 million for Bruce Highway – Gateway Motorway to Dohles Rocks Road (Stage 2).
 - o \$556.0 million for projects in Western Australia including \$552.0 million for Westport – Anketell Road Upgrades – Stage 1A and 1B.
 - o \$127.4 million for projects in Victoria, including \$76.4 million for the Melton Line Electrification – Development and \$50.0 million for the Western Freeway Upgrade (Melton to Caroline Springs) - Preconstruction.
 - o \$95.0 million for projects in New South Wales, including \$50.0 million for the Sydney to Canberra Rail Corridor and \$45.0 million for M1 Safety Improvements.
 - o \$50.0 million for the Australian Capital Territory for Drake Brockman Drive Duplication.
 - o \$24.0 million for the Northern Territory for Bagot Road Safety and Capacity Upgrades.
 - o \$7.5 million for South Australia for the AUKUS Planning Study and Business Case for key transport infrastructure upgrades.
 - o \$4.0 million for Tasmania for East Derwent Highway – Bowen Bridge to Bridgewater Improvements - Planning.

Additional Funding

- In the 2026-27 Budget, the government provided \$3.8 billion over 4 years from 2026-27 for Suburban Rail Loop East in Victoria (refer **Attachment C**).
- The government also provided \$500 million over 10 years from 2026-27 (ongoing funding of \$50 million per year / \$200 million over the forward estimates) to continue the Active Transport Fund to support the construction and upgrade of bicycle and walking paths across Australia.

*Cost Pressures (refer **Attachment C**)*

- The government also provided, via an estimates variation and referenced in the 2026-27 Budget measure, \$1.7 billion over 6 years from 2025-26 (\$1.2 billion over the forward estimates) for 28 existing projects and corridors:

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- o \$534.2 million for projects in Queensland, including \$251.2 million for the Bruce Highway - Tiaro Bypass.
- o \$432.1 million for projects in Victoria, including \$372.5 million for Western Highway - Ballarat to Stawell Duplication.
- o \$334.2 million for projects in Western Australia, including \$325.8 million for METRONET projects.
- o \$300.0 million for projects in New South Wales, including \$200.0 million for the Liverpool to Airport Transit Corridor, Fifteenth Avenue.

Slippage

- Infrastructure expenditure slippage occurs when project milestone payments have not been achieved as planned, leading to a delay in expenditure.
- At the 2026-27 Budget, the IIP includes both a general slippage adjustment and a temporary fuel and other materials disruption slippage adjustment to help improve the accuracy of estimated IIP funding expenditure over the forward estimates. The adjustments have been applied against the Rail investment and Road investment components of national IIP estimates.
- The general slippage adjustment is to take account of historical experience, including the timing of states claiming payments against milestones, complexity of delivery and market capacity constraints. In the 2026-27 Budget, this adjustment is set at \$1.7 billion in 2025-26, \$1.7 billion in 2026-27, \$1.7 billion in 2027-28, \$1.6 billion in 2028-29 and \$1.3 billion in 2029-30, and is unwound over 2030-31 to 2035-36.
- The temporary fuel and other materials disruption slippage adjustment has been applied to recognise the uncertain impact of the Middle East conflict on the availability of key materials for the delivery of projects. In the 2026-27 Budget, this adjustment is set at \$2.0 billion in 2026-27, \$1.6 billion in 2027-28, \$0.5 billion in 2028-29, and is unwound over 2030-31 to 2035-36.
- These slippage adjustments have not reduced the allocation of funding towards specific projects and are not applied to state and territory funding. If states and territories meet all project milestones in-line with project profiles in their Federation Funding Agreement Schedule Funding Tables, the government has committed to make the associated payments in full.
 - o In 2024-25, the government fulfilled this commitment in June 2025 through a movement of funds to provide sufficient funding to meet milestone payment requests from states and territories.
- Both slippage adjustments are included in the 2026-27 Budget, in both the Statement of Risks and in footnotes to the Commonwealth-State infrastructure payments tables (refer: 2026-27 Budget Paper No. 1 - Statement 9: Statement of Risks – page 331 / 2026-27 Budget Paper No. 3 - Part 2: Payments for specific purposes: Infrastructure – page 74).

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- The fuel and other materials disruption slippage will be reviewed by the government at the 2026-27 MYEFO having regard to the implications of the Middle East conflict.

Other

- The total number of corridors as at 2026-27 Budget is unchanged from the 2025-26 MYEFO at 37.
- Total national, state and corridor unallocated funding as at 2026-27 Budget amounted to \$13.7 billion, comprising \$11.0 billion in national unallocated funding, \$0.7 billion in state unallocated (predominately relating to New South Wales) and \$2.0 billion in corridor unallocated, including \$960 million for the Western Highway Corridor in Victoria.
- In regional Australia, as part of the 2026-27 Budget the government provided IIP funding of \$29.0 million for 3 new projects and additional of \$827.9 million for 12 existing projects, including \$372.5 million for Western Highway - Ballarat to Stawell Duplication in Victoria and \$251.2 million for Bruce Highway - Tiaro Bypass in Queensland.
 - In the 2026–27 Budget, the government is providing over \$20 billion towards major road and rail projects in regional Australia under the IIP. In addition, over \$9 billion is being provided for the delivery of IIP projects which benefit both regional and urban communities.

*Infrastructure Investment Program Delivery (refer **Attachment D**)*

- As at 30 April 2026, YTD expenditure in 2025-26 for the IIP is \$6.8 billion against a full-year allocation of \$14.1 billion. By jurisdiction, the highest spend was in Queensland (\$2.0 billion), Victoria (\$1.5 billion), New South Wales (\$1.4 billion), Western Australia (\$865.6 million) and South Australia (\$774.6 million).
 - The largest components of the spend are Road Investment (\$4.2 billion), Rail Investment (\$1.8 billion) and Roads to Recovery (\$455.9 million).
- Total active projects (excluding projects in corridors) as at 8 May 2026 was 373 In addition, there are 152 active projects across the 37 corridors.

Attachments:

- A: IIP: 2025-26 MYEFO to the 2026-27 Budget / Summary by financial year
- B: 2026-27 Budget – IIP Major Projects: New Projects
- C: 2026-27 Budget - IIP Major Projects: Additional Funding
- D: 2026-27 Budget – Infrastructure Investment Program Delivery

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Attachment A

2025-26 MYEFO to the 2026-27 Budget / Summary by financial year

IIP Summary – Movement: 2025-26 MYEFO to the 2026-27 Budget

Period	2025-26 MYEFO (\$m)	2026-27 Budget (\$m)	Net change (\$m): 2025-26 MYEFO v 2026-27 Budget
2025-26	13,372.5	14,086.2	713.7
Forward Estimates MYEFO: 2025-26 to 2028-29 Budget: 2026-27 to 2029-30	54,028.5	49,012.0	-5,016.6
10 Year Investment MYEFO: 2025-26 to 2028-29 Budget: 2026-27 to 2029-30	100,871.7	104,684.9	3,813.2

IIP by financial years – Summary (2025-26 to 2035-36), with YTD spend

Payments (\$m)	Current Year^ (\$m)	Forecasts^ (\$m)					
2025-26 Paid to Date*	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31 to 2035-36	Total 10 year
6,833.4	14,086.2	12,161.2	12,770.7	12,919.4	11,160.7	55,672.9	104,684.9

* Payments as at 30 April 2026.

^ Current Year and forecasts as at 2026-27 Budget.

Figures are for the total IIP, whereas the forecast figures in the budget papers (for example: Budget Paper No. 3: Payments to support state infrastructure services) focus on the payments to the state's component only. The additional component (for the total IIP) relates to payments to non-state entities (predominantly relates to Grants to the ARTC and Research and Evaluation).

Contact: Simon Milnes

Cleared by: Andrew Bourne, First Assistant Secretary

Phone: s22(1)(a)(ii)

Version Number: 01

Date: 15/05/2026

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2026-27 Budget - IIP Major Projects: Major Decisions - New Projects

State / Terr.	Project name	Corridor	Regional Status	Total Project Cost (\$m)	AGC (\$m)	State (\$m)	Other (\$m)	Funding Split
ACT	Drake Brockman Drive Duplication		Urban	100.0	50.0	50.0		50:50:0
NSW	M1 Safety Improvements		Both	90.0	45.0	45.0		50:50:0
NSW	Sydney to Canberra Rail Corridor Upgrade		Both	100.0	50.0	25.0	25.0	50:25:25
NT	Bagot Road Safety and Capacity Upgrades		Regional	30.0	24.0	6.0		80:20:0
QLD	Bruce Highway - Gateway Motorway to Dohles Rocks Road (Stage 2)	Bruce Highway South	Urban	1,625.0	812.5	812.5		50:50:0
QLD	M1 Pacific Motorway - Exit 45 (North) Ormeau	M1 Pacific Motorway	Urban	20.0	10.0	10.0		50:50:0
SA	AUKUS Planning Study and Business Case		Urban	15.0	7.5	7.5		50:50:0
TAS	East Derwent Highway - Bowen Bridge to Bridgewater Improvements - Planning		Both	5.0	4.0	1.0		80:20:0
Vic.	Melton Line Electrification - Development		Urban	152.7	76.4	76.4		50:50:0
VIC	Princes Highway West - Mackinnons Bridge Strengthening over Mount Emu Creek, Terang	Princes Highway - Vic	Regional	2.0	1.0	1.0		50:50:0
Vic	Western Freeway Upgrade (Melton to Caroline Springs) - Preconstruction	Western Highway	Urban	50.0	50.0			100:0:0
WA	Great Northern Highway Improvements – Broome to Kununurra	Great Northern Highway	Regional	8.0	4.0	4.0		50:50:0
WA	Westport - Anketell Road Upgrades - Stage 1A and 1B	Westport	Urban	1,104.0	552.0	552.0		50:50:0
13				3,301.7	1,686.4	1,590.4	25.0	

OFFICIAL**2026-27 Budget Estimates****Rural and Regional Affairs and Transport****Lead/Support contact: Simon Milnes / s22(1)(a)(ii)****SB26-000020****Attachment D****2026-27 Budget: Infrastructure Investment Program (IIP) Delivery****IIP Expenditure: 2016-17 to 2024-25**

FINAL BUDGET OUTCOME								
2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
6,190.8	6,138.2	5,750.2	5,027.7	8,828.9	7,695.9	9,457.2	11,192.2	13,109.7

IIP financial performance for 2025-26

	Year to date (\$m)*	Remaining profile (\$m)*	Current profile (\$m)*
New South Wales	1,442.5	2,063.5	3,506.0
Victoria	1,480.9	3,730.1	5,211.1
Queensland	1,986.4	679.2	2,665.6
Western Australia	865.6	1,067.0	1,932.6
South Australia	774.6	885.6	1,660.2
Tasmania	128.5	108.9	237.4
Australian Capital Territory	36.6	201.7	238.3
Northern Territory	108.5	148.8	257.3
National and National Unallocated	9.8	-1,632.1	-1,622.3
Total IIP	6,833.4	7,252.8	14,086.2

Notes:

- Expenditure is as at 30 April 2026. Current profiles as at 2026-27 Budget.
- National and National Unallocated incorporates an adjustment for General Slippage (-\$1,652.6 million for 2025-26), which has been applied to IIP spending at the national level over the period 2025-26 to 2029-30 to take account of historical experience, including the timing of states claiming payments against milestones and the complexity of delivery. The adjustment has been unwound over six years from 2030-31 to 2035-36.

Contact: Simon Milnes**Cleared by:** Andrew Bourne, First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:**

10/05/2026

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OFFICIAL**2026-27 Budget Estimates****Rural and Regional Affairs and Transport****Lead/Support contact: Simon Milnes /** s22(1)(a)(ii)**SB26-000020****State Breakdown of Active Major Projects by status**

Project Status	NSW	VIC	QLD	WA	SA	TAS	ACT	NT	NAT	Total
In Planning	53	20	22	10	3	16	4	5	4	137
In Progress	26	14	15	6	9	2	5	3	3	83
Under Construction	28	34	26	22	18	15	5	3	2	153
TOTAL	107	68	63	38	30	33	14	11	9	373

- **In Planning:** A construction project to which Australian Government funding has been committed **and** is in the scoping or development phase, but is **not** yet under construction. This category also includes planning projects that are not underway (in progress) and construction projects where planning activities have yet to commence.
- **In Progress:** A planning project to which Australian Government funding has been committed where the proponent has commenced some work on proposed planning activities.
- **Under Construction:** A project that has progressed beyond the scoping and/or development phases, where major construction has commenced **or** early works have commenced for a major project.

Data as at 8 May 2026 (including new projects announced as part of the 2026-27 Budget). Count excludes completed, closed and not currently proceeding projects (i.e. not active projects). The above table does not include projects under Corridors, for which there are 37 Corridors, containing 152 active projects, with the status of the active projects as follows: in planning (82), in progress (20) and under construction (50)).

The above counts also include funding lines for the Road Safety Program, Regional Level Crossing Upgrade Fund and road maintenance funding for the National Land Transport Network.

Contact: Simon Milnes**Cleared by:** Andrew Bourne, First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:**

10/05/2026

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2026-27 Budget - IIP Major Projects: Major Decisions - Additional Funding

State / Terr.	Project name	Corridor	Regional Status	Existing AGC (\$m)	Additional AGC (\$m)	Revised AGC (\$m)	Previous Funding Split	Revised Funding Split
Included in 2026-27 Budget Measure								
Vic.	Suburban Rail Loop East		Urban	2,200.0	3,800.0	6,000.0	16:84:0	17:67:0
Included in 2026-27 Budget, via an Estimates Variation (note - were referenced in the Budget measure / not included in measure table)								
ACT	Molonglo Parkway Drive Connector - Planning		Urban	0.4	4.6	5.0	50:50:0	50:50:0
NSW	Elizabeth Drive - Priority Sections Upgrade		Urban	400.0	100.0	500.0	50:50:0	50:50:0
NSW	Liverpool to Airport Transit Corridor, Fifteenth Avenue		Urban	500.0	200.0	700.0	50:50:0	50:50:0
NT	Stuart Highway - Schwarz Crescent Intersection Upgrade	Stuart, Victoria and Barkly Highways	Regional	9.6	2.5	12.1	80:20:0	80:20:0
QLD	Boundary Road level crossing, Coopers Plains		Urban	179.5	99.7	279.2	45:45:10	70:20:10
QLD	Bowen Basin Service Link - Walkerston Bypass		Regional	181.8	13.0	194.9	72:28:0	73:27:0
QLD	Bruce Highway - Caboolture-Bribie Island Road to Steve Irwin Way	Bruce Highway South	Urban	326.7	2.0	328.7	80:20:0	80:20:0
QLD	Bruce Highway - Tiaro Bypass	Bruce Highway South	Regional	268.8	251.2	520.0	80:20:0	80:20:0
QLD	Construction funding-Cairns Western Arterial Road Duplication		Regional	216.0	166.3	382.3	80:20:0	63:37:0
QLD	Glass House Mountains Road (Steve Irwin Way) and Caloundra Street Intersection Upgrade		Regional	3.9	2.0	5.8	50:50:0	50:50:0
SA	South Eastern Freeway Upgrade		Urban	220.0	45.0	265.0	63:37:0	60:40:0
Tas.	Heavy Vehicle Rest Areas		Regional	4.0	2.4	6.4	80:20:0	80:20:00
Vic.	Fitzsimons Lane and Main Road Corridor, Eltham - Nillumbik Shire Council		Urban	5.0	1.6	6.6	100:0:0	100:0:0
Vic.	Princes Highway East - Lloyd Street (Moe-Glengarry Road) and Waterloo Road Intersection Upgrade, Moe	Princes Highway - Vic	Regional	9.3	6.9	16.2	100:0:0	90:10:0
Vic.	Princes Highway East - Princes Highway and Bank Street Intersection Upgrade, Traralgon	Princes Highway - Vic	Regional	6.4	5.8	12.3	94:6:0	87:13:0
Vic.	Princes Highway Intersection Upgrades - Pakenham to Beaconsfield		Urban	23.6	2.7	26.3	66:0:34	63:7:30
Vic.	Princes Highway West - Blue Church Intersection Upgrade	Princes Highway - Vic	Regional	10.0	5.2	15.2	80:20:0	80:20:0
Vic.	Princes Highway West - Bridge Upgrade Merri River, Dennington	Princes Highway - Vic	Regional	1.5	0.0	1.6	97:3:0	97:3:0
Vic.	Princes Highway West - Bridge Upgrade Moyne River, Rosebrook	Princes Highway - Vic	Regional	0.9	0.0	1.0	96:4:0	97:3:0
Vic.	Road Blitz		Urban	1,000.0	37.4	1,037.4	83:17:0	83:17:0
Vic.	Western Highway - Ballarat to Stawell Duplication	Western Highway	Regional	598.5	372.5	970.9	70:30:0	83:17:0
WA	Flynn Drive Upgrade, Neerabup		Urban	2.5	1.3	3.8	11:89:0	11:89:0
WA	METRONET: Byford Extension	METRONET	Urban	785.2	60.8	846.0	50:50:0	50:50:0
WA	METRONET: Midland Station Project	METRONET	Urban	199.6	52.7	252.3	49:51:0	49:51:0
WA	METRONET: Morley-Ellenbrook Line	METRONET	Urban	1,115.5	16.3	1,131.8	49:51:0	50:50:0
WA	METRONET: Thornlie-Cockburn Link	METRONET	Urban	760.0	152.3	912.3	49:51:0	50:50:0
WA	METRONET: Yanchep Rail Extension	METRONET	Urban	804.0	43.6	847.6	56:44:0	56:44:0
WA	Neerabup Strategic Link - Flynn Drive Upgrade		Urban	15.0	7.2	22.2	100:0:0	100:0:0
				7,647.8	1,655.0	9,302.8		

2026 - 2027 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt

SB26-000014

SUBJECT: Brisbane 2032 Games Venues Infrastructure Program**Talking Points**

- Under the Intergovernmental Agreement (IGA), the Australian Government has committed a capped \$3.435 billion for Brisbane 2032 Olympic and Paralympic Games (the Games) venues infrastructure.
- The funding is split into 3 streams: \$1.2 billion to the Brisbane Stadium, \$1.7 billion to the 16 new and upgraded projects in the Games Venues Program (GVP) split 50/50 with Queensland, and \$0.585 billion in a funding reserve.
- The funding reserve will incentivise Queensland to minimise cost overruns and expedite progress on the GVP. Remaining funds will be redirected to the Brisbane Stadium once an investment decision on all Games Venue Infrastructure Program projects is made, expected Q4 2026.
- Final investment decisions will be supported by project validation work and made within the context of the government's capped funding commitment.

Key Issues

- As at 30 April 2026 project validation work has been completed on 6 of the 17 projects in the Games Venues Infrastructure Program
 - These 6 projects are the Sunshine Coast and Barlow Park Stadiums, Logan and Moreton Bay Indoor Sports Centres, the Sunshine Coast Mountain Bike Centre and the Redland Whitewater Centre.
- Project validation work on the remaining 11 venues has started and is expected to be completed by the end of 2026.
 - These 11 venues are Brisbane Stadium, National Aquatic Centre, Para sport facility, Brisbane Aquatic Centre, Chandler Precinct, Anna Meares Velodrome, BMX track, Brisbane International Shooting Centre, Queensland Tennis Centre, Rockhampton Flatwater Facility and the Toowoomba Equestrian Centre.
- Project validation work determines if projects can be built in time and on budget.
- Principal Architects, to complete detailed designs, have been announced for the Moreton Bay Indoor Sports Centre as well as Sunshine Coast and Barlow Park Stadiums.
- Announcements for the Logan Indoor Sports Centre and Redland Whitewater Centre are expected in Q2 2026.
- Early works on the Brisbane Stadium are undertaken at Queensland's risk and are intended to support on-time delivery by advancing the design in parallel to completing the project validation work.

Contact: s22(1)(a)(ii)**Cleared by:** Bill Brummitt, Assistant Secretary

s22(1)(a)(ii)

2026 - 2027 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt

SB26-000014

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- The Queensland Government and the Games Independent Infrastructure and Coordination Authority (GIICA) announced Unite32 as their Delivery Partner in December 2025 (funded by the Queensland Government). Unite 32 is a design and construction management consortium led by Laing O'Rourke and AECOM.

IGA and FFA

- The IGA requires the Queensland Government to genuinely engage, collaborate and consult with impacted communities on projects to maintain stakeholder support, including with First Nations groups, and the provision of details of this engagement.
- A condition of the government's funding contribution to the Brisbane Stadium is the completion of a mutually satisfactory stakeholder engagement plan, and a Precinct Plan with a focus on access to and utility of green space.
- The use of participation and environmental policies is called out in the IGA, with further details identified in the Federation Funding Agreement (FFA).
 - A 'highest common denominator approach' provides confidence that key government priorities can be addressed.
- Projects receiving government funding are subject to Commonwealth legislation, including the EPBC Act.
- Post investment decision, the terms of the IGA will be upheld through milestone payments outlined in the FFA.
- The Australian and Queensland governments are working to finalise the FFA.

Costs and market capacity

- Market capacity within the Queensland infrastructure sector is being managed through new procurement methods, the sequencing of project stages, and the use of local and interstate workforces.
 - GIICA's engagement of a Delivery Partner provides additional expertise and resourcing to manage the Games pipeline and enables GIICA to leverage the prior Games expertise of Unite32 (**Attachment A**).
- The government is monitoring the impact of increased fuel prices on project costs.
- Projects have previously experienced cost increases posed by program reviews, labour shortages, increasing material costs and sector capacity. Costs were re-baselined as part of the 2025 IGA update and kept within the capped program budget of \$7.1 billion.
- Individual project budgets in the FFA will be marked not for publication until procurement processes are well progressed, to help maintain competitive tension.

Contact: s22(1)(a)(ii)**Cleared by:** Bill Brummitt, Assistant Secretary

s22(1)(a)(ii)

2026 - 2027 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt

SB26-000014

Governance

- The government has fair and proportionate representation in governance forums at all levels. The Hon Anika Wells MP, the Minister for Communications and the Minister for Sport is the government representative (and co-Vice President) on the Brisbane 2032 Organising Committee Board.
 - o The Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP and Minister Wells further maintain oversight of Games matters via the Games Leadership Group (GLG). The GLG meets quarterly, with the last meeting held on 17 March 2026 (no Australian Government rep attended). The next meeting is expected to be held in July.

If asked, how is the Commonwealth assured that the Queensland Government is compliant with the IGA?

- Consistent with the terms of the IGA, there is formal governance oversight of projects by the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts, including closely monitoring IGA compliance.
- The government's final investment decision is contingent on approval of project validation work currently underway. Compliance with IGA requirements is part of this consideration.
- Any decision to undertake works prior to a final investment decision is one for Queensland and is undertaken at their financial risk.

If asked, what is the status of the applications for legal protection of Victoria Park under the Aboriginal and Torres Strait Islander Heritage Protection (ATSIHP) Act?

- These applications are matters for the Department of Climate Change, Energy, the Environment and Water.
- A number of applications regarding Victoria Park under the ATSIHP Act are outstanding (these applications are only public when the applicant chooses to disclose them).

o s22(1)(a)(ii) - personal information

o s22(1)(a)(ii) - personal information

If asked, has stakeholder engagement occurred with First Nations groups impacted by the stadium project at Victoria Park?

- GIICA is in the process of finalising an overarching Connecting with Country Engagement Framework that supports its First Nations engagement on venues planning and delivery.

Contact: s22(1)(a)(ii)

Cleared by: Bill Brummitt, Assistant Secretary

s22(1)(a)(ii)

2026 - 2027 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt

SB26-000014

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- o This framework informs GIICA's communications and engagement with First Nations peoples, including in Victoria Park. The Turrbal People were one of the groups engaged in its development.
 - A Cultural Heritage Agreement between GIICA and the Turrbal people was in effect during the geotechnical site investigations conducted in Q4 2025. We understand that the Jagera people were invited to participate in this process but declined the invitation.
 - A further Cultural Heritage Agreement between GIICA and the Turrbal people to support early stage construction works is expected to be signed in Q2 2026.
 - o GIICA is also working with the Turrbal people to understand their interest in the design process for the Stadium.

If asked, what is the current status of the proposed Rockhampton Flatwater Facility?

- GIICA completed technical feasibility studies that will form part of the project validation work that is currently underway. Technical studies evaluating the field-of-play, continue.
- GIICA is working closely with the Australian and Queensland governments and key stakeholders including World Rowing, the International Canoe Federation and the Brisbane 2032 Organising Committee on the development of the PVR.
- The government's investment in the Flatwater Facility is subject to relevant approvals from the appropriate accreditation organisation for Games use.

Attachments

- Attachment A – Brisbane's 2032 Olympic dream under pressure amid massive construction worker shortage

Contact: s22(1)(a)(ii)**Cleared by:** Bill Brummitt, Assistant Secretary

s22(1)(a)(ii)

Brisbane's 2032 Olympic dream under pressure amid massive construction worker shortage

More than half of Queensland's 2032 Olympic venues remain in planning stages as a severe labour shortage threatens the state's ability to deliver on time.



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Deputy Premier and Infrastructure Minister Jarrod Bleijie announces the delivery partners for 2032 Games venues on Wednesday.

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Queensland's ability to deliver 2032 Olympic and Paralympic Games venues on time and on budget is under increasing pressure due to a worsening labour shortage, with the auditor-general revealing more than half of the 17 venues are still in detailed business case processes.

Major projects are facing a labour shortfall of 18,200 construction workers each year for the next eight years, with the shortage expected to peak at 50,000 workers in 2026-27.

The auditor-general, analysing major projects for 2025-26, warned as a result there was a high risk of delays and cost blowouts across Olympic and Paralympic Games venues – with labour shortages posing a particular risk to projects that are in the planning stage or are yet to commence.

Nine of the 2032 Games venues are still in the early planning stages, while the remaining eight are in the procurement process.

It came as Infrastructure Minister Jarrod Bleijie revealed AECOM and Laing O'Rourke as delivery partners for the 2032 venues.

The infrastructure specialists will assist the Games Independent Infrastructure and Co-ordination Authority during the contracting, tendering and delivery of all 17 Games venues.

Laing O'Rourke was the delivery partner for the London 2012 Games, while AECOM is set to help deliver the LA 2028 Games before backing up with Brisbane in 2032.

Mr Bleijie said the authority would capitalise on the pair's Olympic and Paralympic Games expertise.

"They ... bring the Olympic and expertise from previous Games and experiences, what may have worked well, what may not have worked well ... and they also hold people accountable to deliver these projects on time and on budget," he said.



An artist's impression of the main Olympic stadium in Victoria Park

Authority CEO Simon Crooks would not disclose how much the two infrastructure specialists would be paid over the next seven years, but said it was within the \$7.1bn budget.

The government is also expected to reveal the architect for the new Victoria Park stadium as early as next month.

AECOM Australia and New Zealand CEO Mark McManamny said they would be learning from the delivery of the 2028 Games in LA and what technology they could bring to transform Queensland venues.

"Our biggest lesson is making sure that once we're Games-ready, you do not get an extra days," he said.

"But secondly is making sure that once the games have occurred, that those assets are then valuable."

In order to tackle the workforce shortage, Mr Bleijie has vowed to source workers from both interstate and internationally.

"We are going to beg, borrow and steal workers from everywhere to get this done, and I am very confident in all the discussions I've been having with the major contractors –

the tier ones – I’m very confident that ... we have the workforce needed to build the infrastructure that we need before 2032,” he said.

Last month it was revealed Australia was facing a critical shortage of more than 200,000 tradies which could delay 2032 Games projects and prolong the housing crisis.

But despite this, Mr Bleijie said the government would not be providing any incentives.

“Their incentive is years and years of work – that’s the best incentive.”

2026 - 2027 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Stephanie Werner / Rachel Figurski

SB26-000017

SUBJECT: Targeted Investment in ARTC's rail network**Talking points**

- On 6 May 2026, the Australian Government announced that it would:
 - o consolidate the Inland Rail project by completing construction between Beveridge in Victoria and Parkes in New South Wales by 2027;
 - o invest \$1.75 billion in the existing ARTC network to improve the productivity, resilience and reliability of Australia's freight rail network; and
 - o return \$4.4 billion in equity to the Commonwealth budget.
- The government is committed to a productive, resilient and efficient supply chain where rail plays a key role in moving goods around Australia. The ARTC network, including Inland Rail, is an important part of this supply chain.
- Consistent with the government's response to the Independent Review into the delivery of Inland Rail (Review) undertaken by Dr Kerry Schott AO, the government is continuing to progress Inland Rail in a staged approach, with the focus on the delivery of Beveridge to Parkes by the end of 2027.
- Completing this section is important as Parkes is nationally significant freight node and supports transcontinental freight movements; it will also allow double stacked freight to travel from Beveridge to Perth via Parkes.
- Following the Review, Inland Rail Pty Ltd developed a comprehensive cost estimate for the delivery of Inland Rail, which showed the cost has escalated materially and would exceed \$45 billion. The estimate was verified through the independent verification process undertaken by ACIL Allen; however as part of this process it was noted that there was still significant uncertainty around cost due to unresolved environmental approvals, land acquisition and stakeholder pressure for scope changes.
- In addition, the existing ARTC network is increasingly being impacted by disruptions, network outages and temporary speed restrictions as a result of ageing infrastructure and decades of underinvestment.
- Given the current fiscal environment and the continued uncertainty in the cost to deliver the Inland Rail project, the government made a decision to consolidate Inland Rail at Parkes and prioritise investment in the existing ARTC network to ensure it is reliable, resilient and a productive part of the supply chain, while preserving benefits and optionality for the delivery of Inland Rail in the future.
- Beyond Narromine, the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts will work with the New South Wales and Queensland Government to preserve the Inland Rail corridor.

Contact: Rachel Figurski**Cleared by:** Stephanie Werner, First Assistant Secretary**Phone:** (02) s22(1)(a)(ii)**Version Number:** 02**Date:** 07/05/206

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Rural and Regional Affairs and Transport

Lead/Support contact: Stephanie Werner / Rachel Figurski

SB26-000017

- The government has allocated \$1.75 billion to expand the Network Investment Program which is delivering resilience, reliability and productivity projects to the existing ARTC Network. This additional funding brings the total combined investment in the Network Investment Program to \$2.79 billion over 7 years.
- The expanded Network Investment Program will continue to deliver projects that contribute to improving the reliability, resilience and productivity of the existing network, including the east-west corridor between Sydney and Perth as well as north-south corridor connecting Melbourne, Sydney and Brisbane.

Key Issues

- Since 2020 the estimated cost to complete Inland Rail has increased from \$16.5 billion in 2020, to \$31.4 billion in 2022 (Dr Schott Review) to now over \$45 billion, still with significant uncertainty regarding cost and delivery schedule as environmental approvals and any conditions these will impose are not finalised.
- The existing ARTC network is ageing and in some parts is up to 150 years old. This, along with increasing extreme weather events and congestion on the metropolitan rail network, is contributing to increasing network disruptions and outages, reliability and resilience issues that are impacting the availability of the network.
- Given the current fiscal environment and the uncertainty that still remains around the cost to deliver the full Inland Rail alignment, the government has decided to pause further construction of Inland Rail north of Parkes, and prioritise investment in the existing network, which industry has told government is its immediate priority.
- In addition, to complement the Transport Resilience and Capacity Kickstart Program (TRACK Program), the government has tasked ARTC to take on a national coordination role to work directly with states and territories, rail infrastructure managers, rail operators, terminal operators and freight customers to improve rail access and utilisation for freight.

Investment in the existing ARTC network

- Over the past 5 years, ARTC's network has faced more than 200 days of weather-related closures. Since January 2026, ARTC has been forced to close the east-west rail corridor for at least 14 days because of major flooding events and derailments, cutting off a critical freight connection across the country. The Broken Hill corridor was closed for 17 days in March 2026 because of flooding and the significant structural damage this caused to a bridge. These resilience and reliability issues are impacting supply chains, and resulting in loss of mode share by rail.

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Rural and Regional Affairs and Transport

Lead/Support contact: Stephanie Werner / Rachel Figurski

SB26-000017

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- The government will invest \$1.75 billion over 6 years from 2026-27 to further expand on the existing Network Investment Program announced as part of the 2024-25 Budget. The works that will be undertaken include:
 - o East-west reliability upgrades such as continuation of the re-railing program which will replace ageing rail with heavier duty rail reducing the risk of breakages and supporting future increases in freight capacity, new crossing loops and a track inundation program to reduce the impact of flooding and instances of washaways through lifting the track and/or track duplication.
 - o North-south capacity enhancing including loop extensions, re-railing, ballast renewal and signalling
 - o Replacing turnouts and trenching aerial line wire to reduce disruptions across the network, and system digitisation and improvements.

Transport Resilience and Capacity Kickstart Program

- As national coordinator, ARTC will coordinate operational, technical and planning activities across a range of rail infrastructure managers and operators to increase the volume of freight moved by rail, maximise train length, payload and operational efficiency, improve cross-network operational alignment, and implement short and medium term measures that preserve fuel.

Decision to pause construction at Parkes/Narromine

- Since 2020 the estimated cost to complete Inland Rail has increased from \$16.5 billion in 2020, to \$31.4 billion in 2022 (Dr Schott Review) to now over \$45 billion, still with significant uncertainty regarding cost and delivery schedule as a result of environmental approvals not finalised and lack of clarity on the conditions those approvals will impose.
- Given the significant cost escalation and continued uncertainty regarding the cost, the government has chosen not to commit further funding for the Inland Rail project and consolidate the benefits at Parkes.
- The Commonwealth and Inland Rail Pty Ltd will work with the states to preserve the Inland Rail corridor, to allow optionality for the delivery of Inland Rail in the future.

Contact: Rachel Figurski**Cleared by:** Stephanie Werner, First Assistant Secretary**Phone:** (02) s22(1)(a)(ii)**Version Number:** 02**Date:** 07/05/206

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Rural and Regional Affairs and Transport

Lead/Support contact: Stephanie Werner / Rachel Figurski

SB26-000017

Financial Information - ARTC (including Inland Rail) Funding

Network Investment Program	\$2,790.0 million
- Commonwealth funding	\$2,290.0 million
- ARTC funding	\$ 500.0 million
Inland Rail equity funding	\$8,374.0 million
Inland Rail grant funding	\$ 287.8 million*
Inland Rail Equity subscribed at 30 June 2025	\$4,607.5 million
Inland Rail Grant funding paid at 30 June 2025	\$289.8 million

*In the 2026-27 Budget the Inland Rail Preconstruction Works grant was reduced by \$2.5 million from \$290.3 million to \$287.8 million as the recycled material noise wall trial was no longer required due to considerable trials undertaken by state, national and private organisations which assessed the efficacy as a noise mitigation measure. \$2million of this funding was prepaid to ARTC and therefore will be returned to the Commonwealth in the 2025-26 Financial Year.

- Equity funding

	Prior Years \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	2029-30 \$m	TOTAL \$m
Inland Rail Equity	\$4,607.5	nfp	nfp	nfp	nfp	nfp	\$8,374

- Note: The forward annual equity profile for Inland Rail is not for publication (nfp) due to commercial sensitivities. The equity contributions paid to date are disclosed in the Australian Rail Track Corporation's annual report and align to share certificates tabled in Parliament.

Sensitivities

- Securing the Inland Rail corridor will require negotiations with the relevant state governments.

Attachments:

- Attachment A** – Media Release, Minister King Record investment in the freight rail network and consolidating Inland Rail, 6 May 2026
- Attachment B** – Inland Rail Review recommendation implementation status

Supporting Information*Questions on Notice (QoNs)*

SQ26-000033	Inland Rail - Funding for the border-to-Gowrie Section
SQ26-000031	Inland Rail - Wangaratta railway station works

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Freedom of Information (FOI) Requests

- FOI 26-229

*Recent Ministerial Comments*Prime Minister, ABC Radio Interview 24/2/2026.

But what we've learnt from both high-speed rail overseas and from rail cases here in Australia, such as Inland Rail, a failed coalition project, what we've learnt from that is that you've got to get all of that design work done. You need to get the engineering right. You need to understand exactly what it is you're building and that's what this development phase is doing, providing that opportunity to go metre by metre along this project and actually design it so we've got a really good handle on all of the costs before we start to make that investment decision.

The Hon Catherine King, Minister for Infrastructure, Transport, Regional Development and Local Government Speech 18/3/2026 – Committee for Economic Development of Australia.

Because what we found with frankly, Inland Rail, for example, that where we've just basically started a project without knowing where it's going to start or finish, without having the planning approvals in place - the cost blowouts on that project have just been enormous - and it's just been really difficult to get and grapple that back into a shape where we can deliver it in a way that it actually adds to the productivity of our freight network as quickly as we can.

Minister Catherine King. 5/2/2026 – Media Release - Major road and rail crossings to be made safer for future Inland Rail.

Inland Rail can reduce our transport emissions and make our roads safer, and we are prioritising delivery of the sections between Beveridge and Parkes in line with our independent review of the project, which was handed down in mid-2023.

Catherine King. 2/3/2026 – Question time - Question Without Notice

This is true, but it is a fascinating point to make when that is exactly what those opposite did with Inland Rail. When we came to government, we discovered that this approach to building Inland Rail was frankly just to start before they'd worked out where the line would start and end. They said it would connect the ports of Melbourne and Brisbane, but they couldn't tell us how. There was no schedule nor actual plan. What happened as a

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result was that the costs have blown out to 4 to 5 times what they guesstimated it would cost.

We had to commission the independent Schott review to make sure that this wasn't a multimillion-dollar train to nowhere. I'm pleased that, as a result of the review, we've now turned the first sod at the Beveridge intermodal. We're prioritising building to Parkes so we can then start moving double-stack trains from Melbourne all the way to Perth

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SB26-000017

Attachment A

Media Release 6 May 2026The Hon Catherine King MPRecord investment in the freight rail network and consolidating Inland Rail

The Albanese Government is today announcing a further \$1.75 billion investment to improve the productivity, resilience and reliability of Australia's freight rail network, alongside a \$55 million incentive scheme to get more freight moving by rail and sea.

This builds on the Albanese Government's existing \$1.04 billion commitment to upgrade the Australian Rail Track Corporation's (ARTC) network, taking the total investment in the Network Investment Program to almost \$2.8 billion.

This record investment in the ARTC's existing network will enable more freight to move via rail, with important upgrades to be delivered where they are needed most.

The works will involve upgrades to improve the efficiency of the East Coast network, including track renewal works, passing loop extensions, improved signalling to remove key speed restrictions, improve transit times, support larger trains and enhance service reliability and safety.

Works will also include resilience upgrades in high-risk flood-prone sections particularly along the East-West Corridor, which has faced many multi-week closures over the last decade following downpours in central Australia.

Alongside these upgrades, the government is establishing a new \$55 million program to incentivise more freight to move via trains and cargo ships. The Commonwealth, state and territory infrastructure and transport Ministers agreed in November 2025 to identify opportunities to move more freight by rail.

The Transport Resilience And Capacity Kickstart (TRACK) pilot program will support more fuel-efficient freight movements across Australia, which is especially relevant while the conflict in the Middle East continues to affect global fuel supply.

This work will also include the establishment of a coordinator within the ARTC to identify and implement improvements to rail operations in conjunction with other rail infrastructure managers.

The government has taken the decision to consolidate the Inland Rail project by completing construction between Beveridge in Victoria and Parkes in New South Wales by the end of 2027.

This will enable double-stacked freight trains to travel between Melbourne and Perth, via Parkes.

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This follows independent cost assurance work completed by ACIL Allen Pty Ltd, which has confirmed the cost estimate now exceeds \$45 billion to deliver the full Inland Rail project from Melbourne to Brisbane.

This is more than 3 times the current budget allocation and this work also confirmed that the project cannot be delivered until at least 2036.

Dr Kerry Schott AO's 2023 independent review of Inland Rail found that the estimated cost of delivering Inland Rail had increased from \$16.4 billion in 2020 to at least \$31.4 billion in 2022 with very little certainty on the actual cost to deliver the project, primarily due to delays and immature preliminary designs. Dr Schott therefore recommended the appointment of an independent value engineer to further assess the cost estimate.

Inland Rail works north of Parkes will focus on preservation of the rail corridor, as well as protecting sites for future Inland Rail intermodal terminals in Queensland.

The government will continue prioritising investments that deliver resilience, reliability and productivity to the ARTC's existing rail freight network in line with industry expectations.

Quotes attributable to the Minister for Infrastructure, Transport, Regional Development and Local Government:

"The Albanese Government's \$1.75 billion investment in the ARTC network will shift more freight onto rail and protect this network for decades to come.

"This is critical funding that follows decades of underinvestment in the network by the former Coalition Government.

"The 2023 independent review found major deficiencies in the governance and delivery of Inland Rail by the Liberals and Nationals. We are taking sensible decisions to realign the future of Inland Rail and build a safe, efficient and reliable network for the future."

Contact: Rachel Figurski**Cleared by:** Stephanie Werner, First Assistant Secretary**Phone:** (02) s22(1)(a)(ii)**Version Number:** 02**Date:** 07/05/206

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Attachment B

Inland Rail Review recommendation implementation status

As at 30 April 2026, the government's responses to all the 19 recommendations have been implemented.

Rec 1 – Skills requirement of the ARTC Board	Complete
Rec 2 – Fill substantive Inland Rail CEO position	Complete
Rec 3 – Governance arrangements, subsidiary, IRPL Board	Complete
Rec 4 – ARTC Managing Director responsibilities	Complete
Rec 5 – Statement of Expectations	Complete
Rec 6 – Risk management and reporting	Complete
Rec 7 – Service offering	Complete
Rec 8 – Beveridge Intermodal Freight Terminal	Implemented
Rec 9 – Ebenezer	Implemented
Rec 10 – Parkes Intermodal investigation	Complete
Rec 11 – Signalling system	Complete
Rec 12 – Regional bisections	Complete
Rec 13 – Independent scope specialist and value engineer/cost estimator	Complete
Rec 14 – Review approvals processes	Complete
Rec 15 – Possessions	Complete
Rec 16 – Staged approach, least regrets	Complete
Rec 17 – PPP negotiations	Complete
Rec 18 – Cost analysis, value engineer/cost estimator	Complete
Rec 19 – Benefits of Inland Rail on regional development	Complete

The Australian Government response to 'The Delivery of Inland Rail: An Independent Review' is available on the department's website.

Contact: Rachel Figurski

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Lead/Support contact: Stephanie Werner / James Savage

SB26-000015

SUBJECT: Western Sydney International (Nancy-Bird Walton) Airport**Talking Points**

- As at 20 March 2026, Western Sydney International (Nancy-Bird Walton) Airport (WSI) is 99.4% complete and on track to commence operations in the second half of 2026, with cargo operations to commence ahead of passenger operations in July 2026.
- The delivery of WSI is already providing economic benefits for the Western Sydney region, with over \$500 million directly contracted to Western Sydney businesses, inclusive of small and medium enterprises, family and First Nations businesses.

Key Issues

- WSA Co Limited (WSA) is continuing to develop its commercial activities to become an operational airport, including undertaking negotiations with airlines and executing duty-free and passenger convenience retail concession contracts (commonly referred to as travel essentials) contracts.
- The construction of the terminal, airside and landside packages are complete, with testing and commissioning underway. WSA has engaged Fraport Group, an international airport operator with experience in airport Operational Readiness, Activation and Transition (ORAT), to support the airport's operational readiness program to prepare for commencement of operations. WSA is also progressing the construction of the Command and Canine facilities.

Airline agreements

- Singapore Airlines was announced (27 August 2024) as the first international airline to confirm its intent to operate from WSI, and Air New Zealand announced (11 June 2025) as the second international airline. Qantas and Jetstar will operate domestic flights from WSI (announced on 8 June 2023). WSA is working with these partners on the details for these arrangements. Any further details should be directed to WSA, including use of the \$16 million jointly funded Aviation Attraction Fund with Destination NSW to incentivise international airlines to fly new routes into WSI (announced 13 March 2025).

Ticket Sales

- On 25 March 2026, Singapore Airlines announced the release of ticket sales, becoming the first carrier to offer tickets from WSI. Daily operations from WSI by Singapore Airlines are scheduled to commence on 23 November 2026. Subsequently, on 2 April 2026, Air New Zealand announced their release of ticket sales from WSI to Auckland International Airport, commencing 26 October 2026, which will be the first international flights from WSI.

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Cargo Precinct

- The construction of the Cargo Precinct remains on schedule with freight flights expected to commence in July 2026, prior to passenger operations.

Business Precinct

- Work continues for the first stage of the Business Precinct, being delivered through a joint venture partnership with Australian property group, Charter Hall Group (announced 11 April 2024). The Business Precinct is expected to generate an additional 400 construction phase jobs and support another 2,000 permanent jobs, once operational. Any further questions on the Business Precinct should be directed to WSA.

Sensitivities*Airspace design*

- Information on the authorisation of WSI's preliminary flight paths and the final Environmental Impact Statement can be found in **SB26-00041** Western Sydney International Airport — Airspace & Environment (International Aviation, Technology and Services Division, Western Sydney Airport Regulatory Policy Branch).

Bilateral Air Services Agreements

- Information can be found in **SB26-000033**- Bilateral Air Services Agreements (International Aviation, Technology and Services Division, International Aviation Branch).
- Western Sydney Aerotropolis and Bradfield: Questions on Western Sydney Aerotropolis and Bradfield should be directed to the NSW Government.

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SB26-000015

Background*Jobs and employment data*

- The construction of WSI has supported 12,758 direct jobs since 2018. Current workforce statistics include 55% Western Sydney workers, 32% learning workers and 33% diverse workforce (incorporating 2.83% First Nations participation).

Major Works Packages	Status at 31 March 2026	WSA target
Total workforce ¹	12,758	-
Learning workers	32%	20%
Local workers	55%	30%
Workforce diversity ²	33%	10%
First Nations participation	2.83%	2.4%

¹ This is calculated as total job years for the construction workers and professional services workers (consultants, engineers, administration, etc).

² The workforce diversity percentage includes First Nations peoples, women in non-traditional roles, women in leadership roles, economically and socially disadvantaged groups and people with a disability.

Financial Information - as at 30 September 2025

- The Australian Government has subscribed for \$5.7 billion in equity for WSA.
- The project remains on track and on budget, with \$5.3 billion committed to develop WSI and additional funding provided to WSA for the delivery of specific works not part of the initial \$5.3 billion (listed under the Equity Investment heading below).

As at financial year update:

Project Start Date:	24 September 2018					
Project End Date:	Late 2026					
	2020 – 21 \$m	2021 – 22 \$m	2022 – 23 \$m	2023 – 24 \$m	2024 – 25 \$m	2025 – 26 \$m
Estimates	645.0	640.1	1,181.6	1,219.4	867.6	nfp*
Cumulative equity provided	1,744.2	2,384.3	3,565.9	4,785.2	5,652.8	5,700.2*

*Note: The 2025–26 financial year profile and forward estimates are not for publication due to commercial sensitivities. (Cumulative equity for 2025–26 is reported as of 30 September 2025, consistent with the cumulative equity provided to WSA that has been tabled in Parliament.)

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Equity investment

- In the 2017–18 Budget, the Government committed up to \$5.3 billion in equity to WSA to develop WSI.
- Additional equity for WSA has been committed for the following:
 - to finalise delivery of Stage One of WSI (2024-25 Budget) through additional activities not envisaged in the original scope of funding;
 - construction of facilities at WSI to support border services and law enforcement operations (2023–24 Budget); and
 - aviation fuel infrastructure and potential costs for the integration of the airport with the Sydney Metro — Western Sydney Airport project (2021–22 Mid-Year Economic and Fiscal Outlook).

The total amounts of these measures are not for publication due to commercial sensitivities.

Funding for Commonwealth Agencies

- The Government is also supporting the development of WSI through funding to facilitate the safe and efficient movement of both passengers and cargo, as well as investment in the aviation transport security and policing capabilities to enable WSI to operate as an international airport.
- Separate funding has been provided over successive Budgets to the Australian Federal Police, the Department of Home Affairs (including the Australian Border Force) as well as the Department of Agriculture, Fisheries and Forestry to support resourcing, equipment, planning and preparation for operations.
 - *Questions regarding funding provided to these agencies should be directed to the relevant agency.*

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SB26-000015

Supporting Information*Relevant Minister Media activity*

- Kia ora Air New Zealand: Three times weekly flights between Auckland and Western Sydney begin October 26.

minister.infrastructure.gov.au/c-king/ media release/ Kia ora Air New Zealand: Three times weekly flights between Auckland and Western Sydney begin October 26.

2 April 2026.
- Daily flights between Singapore and Western Sydney take off from November 23,
minister.infrastructure.gov.au/c-king/ media release/ Daily flights between Singapore and Western Sydney take off from November 23. 25 March 2026.

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Lead/Support contact: Stephanie Werner / James Savage

SB26-000016

SUBJECT: High Speed Rail**Talking Points**

- The Australian Government established the High Speed Rail Authority (HSRA) to plan and oversee the development of a high speed rail network to connect Brisbane, Sydney, Canberra and Melbourne and regional communities across Australia's east coast.
- HSRA completed a business case for high speed rail from Newcastle to Sydney, which was submitted to the government for consideration and assessment by Infrastructure Australia.
- The business case provided government with advice on important aspects of the rail network, including proposed alignment, corridor protection and the estimated cost and timeframe for construction.
- The business case (redacted) was released on 24 February 2026.
- The government has committed to progressing National High Speed Rail, starting with Newcastle to Sydney Central, by moving the project from business case into a funded Development Phase (announced 24 February 2026).
- HSRA has released 7 major tenders for advisory roles that will provide expert advice to HSRA, to help develop high speed rail from Newcastle to Sydney Central.
- On 21 April 2026, HSRA held a major international industry briefing in Newcastle. The briefing was the start of the tender process for Early Contractor Involvement in initial contract packages as part of the Development Phase.

Key Issues*Development Phase – Newcastle to Sydney Central*

- On 24 February 2026, the Australian Government announced \$659.6 million in funding for HSRA to undertake a Development Phase that includes Early Contractor Involvement costs, advisers (including project, commercial and financial, technical, industry engagement, property, probity, and legal and risk advisers) and resourcing for HSRA.
- The 2 year Development Phase for Newcastle to Sydney high speed rail will focus on planning and environmental approvals and use Early Contractor Involvement to develop design, schedule and a detailed budget for delivery.
- Early Contractor Involvement will include multiple contractors (consortia) being chosen through an expression of interest tender process. Contractors will partner with HSRA to develop different contract packages for major tunnelling and station civil works, as well as the supply of high speed trains and associated systems.

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- The Early Contractor Involvement process will include the development of Area Packages to address the design and construction of tunnels, civil works, railway stations and system installation.
- A Trains, Systems and System Integration (TSSI) Package will be developed to cover the supply of high speed trains, design of rail systems, construction of a rail depot and operations control centre and relevant systems for the Newcastle to Sydney corridor.
- As part of the Development Phase a range of potential public and private financing options will also be assessed.
- The purpose of the Development Phase is to create certainty and reduce risk before construction funding for high speed rail is considered by government.

Funding

- From the \$500 million commitment to high speed rail (October 2022-23 Budget), the government allocated \$70 million to HSRA to deliver the Newcastle to Sydney high speed rail business case.
- Government agreed \$659.6 million in funding for the Development Phase (remaining \$430 million from the initial commitment (2022-23) and an additional \$229.6 million) which is incorporated into the 2026-27 Budget papers.

Business Case – Newcastle to Sydney

- A redacted version of the Newcastle to Sydney high speed rail business case was made available on announcement of the Development Phase, 24 February 2026.
- Release of further information from the business case will need to be considered, having regard to both HSRA's commercial sensitivities and future government deliberations.
- HSRA incurred \$52.8 million in direct expenses for delivery of the business case to government (delivered 16 December 2024).

Capital Costs - Newcastle to Sydney

- The Newcastle to Sydney High Speed Rail Business Case was released on 24 February 2026 and includes estimated costs to deliver the project.
- Commercial and confidential information related to estimated price breakdowns and potential contract values remain undisclosed, noting that this work will be subject to a competitive tender process.

Infrastructure Australia's evaluation

- Infrastructure Australia's evaluation of the business case supported the full scope of a Development Phase for the Newcastle to Sydney section of high speed rail.

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- Under the *Infrastructure Australia Act 2008*, a summary of a proposal evaluated must be tabled in the Parliament within 10 sitting days after the document is finalised for publication following the end of the quarter.
- Infrastructure Australia tabled in the Parliament and published a summary of the evaluation on its website on 5 November 2025.
- Infrastructure Australia provided its evaluation of the business case to the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts on 29 August 2025.

Stakeholder engagement

- HSRA engaged with industry and community groups to inform the business case, gather insights and consider best practice including lessons learnt from other countries that have high speed rail.
- HSRA opened a Newcastle office and information centre and invited the local community to connect with the project and view potential station designs. This centre has become a hub for ongoing public engagement.

Environmental/land issues

- HSRA has considered the cultural, heritage and environmental conditions along the potential route for the Sydney to Newcastle section of high speed rail, as well as planning and approval processes which informed the business case.

Background*HSRA Commencement*

- HSRA commenced operations on 13 June 2023, having been established by the *High Speed Rail Authority Act 2022*.

Business Case

- HSRA submitted the Newcastle to Sydney business case to government (16 December 2024) for consideration and assessment by Infrastructure Australia.

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Financial Information - as at 31 March 2026

Program/Project Start Date:	13 June 2023 (HSRA commenced operations)					
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
October 2022-23 Budget Building a Better Future through considered Infrastructure Investment Funding to establish HSRA	4.1	4.1	-	-	-	18.0(a)
2024-25 Budget Supporting Transport Priorities HSRA additional departmental	3.1	3.4	-	-	-	8.2(b)
2024-25 Budget Supporting Transport Priorities Business case funding	47.9	-	-	-	-	70.0(c)
2026-27 Budget High Speed Rail - Newcastle to Sydney Development Phase Announced 24 February 2026		9.6	382.4	267.6	-	659.6(d)
Total funding to HSRA	55.1	17.1	382.4	267.6		

(a) Total of \$18.0 included \$4.4 million in 2022-23 and \$5.4 million in 2023-24.

(b) Original total was \$8.8 (included \$1.7 million in 2023-24), announced in 2024-25 but revised to reflect indexation and other adjustments, including whole of government measure to reduce reliance on external labour.

(c) Total of \$70.0 allocated from government's initial \$500 million commitment to high speed rail through the Infrastructure Investment Program (IIP). Included \$22.1 million in 2023-24.

(d) Recent announcement of \$659.6 includes utilisation of remaining \$430 million from the original \$500 million IIP commitment (October 2022-23 Budget). This means that additional funding is \$229.6 million.

Supporting Information*Questions on Notice (QoNs)*

- SQ26-000440 Business case of the Sydney to Newcastle high-speed rail proposal
- SQ26-000024 Infrastructure Australia – Capital Costs

Freedom of Information (FOI) Requests

- FOI 25-396
- FOI 25-415

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Recent Ministerial Comments

Quotes attributable to the Minister for Infrastructure, Transport, Regional Development and Local Government, Catherine King (Media Release Tuesday 24 February 2026):

- “High Speed Rail between Newcastle and Sydney will change the way people live, work and travel in our country’s most populous region. It will connect the Newcastle and Central Coast communities to Sydney in a way that has never been done before.”
- “The Albanese Government is focused on delivery. This development phase will lay the foundations for delivery of High Speed Rail between Newcastle and Sydney, ensuring we secure the rail corridor and undertake detailed planning before we start building.”
- “Carefully planned, costed and detailed preparation takes time, but it means when construction starts, it is built to last.”

Relevant Media Reporting

- “High-Speed rail for real, or just another episode of Utopia?”
Australian Financial Review, General News, 25/02/2026, Phillip Coorey, Page 1
<https://www.afr.com/politics/federal/high-speed-rail-for-real-or-just-another-episode-of-utopia-20260224-p5o4xs>
- “Labor’s \$93b high-speed rail hobby horse has no price tag”
Australian Financial Review, Editorials, 25/02/2026, Page 38
<https://www.afr.com/policy/economy/labor-s-93b-high-speed-rail-hobby-horse-has-no-price-tag-20260224-p5o4wq>
- “The \$90 billion question: How many \$31 tickets will the high-speed train line sell?”
Sydney Morning herald, general news, 25/02/2026, Shane Wright & Matt O’Sullivan, Page 12
<https://www.smh.com.au/national/nsw/the-90-billion-question-how-many-31-tickets-will-the-high-speed-train-line-sell-20260224-p5o50d.html>

Attachments

- Attachment A: **Media Release**

The Hon Catherine King MP (24 February 2026) Newcastle to Sydney in 1 hour - Albanese Government lays foundation for high-speed rail in Australia

Contact: James Savage, AS

Cleared by: Stephanie Werner, FAS

Phone: (02) s22(1)(a)(ii)

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The Hon Catherine King MP

Minister for Infrastructure, Transport, Regional Development and Local Government
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Newcastle to Sydney in 1 hour - Albanese Government lays foundation for high-speed rail in Australia

MEDIA RELEASE

Tuesday 24 February 2026

Today, the Albanese Government announces the next major milestone for Australia's High Speed Rail with the beginning of the development phase for High Speed Rail between Newcastle and Sydney.

This is a significant step in the delivery of faster, more reliable rail transport that will reshape how those in the Newcastle, Hunter and Central Coast region live, work and travel.

High Speed Rail between Newcastle and Sydney will cut travel times to around one hour from Newcastle to Central Sydney, with travel from the Central Coast to either Sydney or Newcastle reduced to just 30 minutes.

The \$659.6 million, two-year development phase will ensure that Line 1 is construction ready. As recommended by Infrastructure Australia, it is the detailed work required to lock in the design, approvals process, scope and cost to ensure major construction contracts can be awarded.

This disciplined approach to planning and construction sequencing is necessary to deliver a project of this size. As part of the Development Phase a range of potential public and private financing options will also be assessed. This work will inform a future Government investment decision once project scope, cost and risk are finalised.

We are today also releasing the business case for the project prepared by the High Speed Rail Authority.

The business case assesses this project will boost the Australian economy by \$250 billion over the next 50 years and produce over 99,000 new jobs, supporting sectors like construction, advanced manufacturing and tourism.

The business case can be accessed [here](#)

([https://media.caapp.com.au/pdf/j2lbcN94MVkB/4d2b42f4-a09d-457d-ae1d-cf7f8fe872e8/HSRA%20Newcastle%20to%20Sydney%20High%20Speed%20Rail%20Business%20Case%20FINAL Redacted%202026.pdf](https://media.caapp.com.au/pdf/j2lbcN94MVkB/4d2b42f4-a09d-457d-ae1d-cf7f8fe872e8/HSRA%20Newcastle%20to%20Sydney%20High%20Speed%20Rail%20Business%20Case%20FINAL%20Redacted%202026.pdf)).

Quotes attributable to the Minister for Infrastructure, Transport, Regional Development and Local Government Catherine King:

"High Speed Rail between Newcastle and Sydney will change the way people live, work and travel in our country's most populous region. It will connect the Newcastle and Central Coast communities to Sydney in a way that has never been done before.

"The Albanese Government is focused on delivery. This development phase will lay the foundations for delivery of High Speed Rail between Newcastle and Sydney, ensuring we secure the rail corridor and undertake detailed planning before we start building.

"Carefully planned, costed and detailed preparation takes time, but it means when construction starts, it is built to last."

2026 - 2027 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Stephanie Werner / Katrina Kendall

SB26-000018

SUBJECT: Infrastructure Sub-programs**Talking Points**

- The Australian Government will invest \$20.4 billion over 10 years from 2026-27 to 2035-36 through sub-programs of the Infrastructure Investment Program to deliver road infrastructure projects in partnership with state, territory and local governments.
- In the 2026-27 Budget, the Government:
 - Committed \$500 million over 10 years (and \$50 million each year ongoing) to make the Active Transport Program permanent, building on the initial \$100 million commitment; and
 - Extended the delivery timeframe for the Regional Level Crossing Upgrade Fund by 2 years to 30 June 2029, to allow priority projects in all jurisdictions to be completed.
- The 10-year figure includes:
 - \$584.3 million for the Active Transport Fund
 - \$1.56 billion for the Black Spot Program
 - \$5.4 billion for the National Land Transport Network Maintenance Program
 - \$107.6 million for the Regional Level Crossing Upgrade Fund
 - \$2.5 million for the Remote Roads Upgrade Pilot Program
 - \$371.1 million for the Road Safety Program
 - \$10.2 billion for the Roads to Recovery Program, and
 - \$2.1 billion for the Safer Local Roads and Infrastructure Program.
- This is a significant investment designed to target infrastructure projects across Australia that support local economic growth and regional development, make travel safer, and increase community and freight access.
- Infrastructure Investment Program (IIP) sub-programs are authorised by the *National Land Transport Act 2014* and listed in the Land Transport Infrastructure Projects Federation Funding Agreement Schedule (FFA Schedule).
- All sub-programs operate in accordance with their own program guidelines and the conditions therein, except for the NLTN Maintenance Program which operates under the Notes on Administration for Land Transport Infrastructure Projects 2024-2029.
- The current status of these programs is detailed in the tables below.

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Program status

Program	Active Transport Fund						
Program Start Date:	October 2024						
Program End Date:	Ongoing						
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	2029-30 \$m	FEs TOTAL \$m
Appropriation Budget	0.1	15.6	90.2	75.3	68.8	50.0	284.3
Less:							
Actual Expenditure YTD at 31 March 2026	0.1	2.7					
Total Committed Funds at 31 March 2026	-	15.6	40.2	23.2	17.4	-	80.9
Total Uncommitted Funds (balance)	-	-	50.0	52.0	51.4	50.0	203.4
<u>Notes:</u> - Profiles reflect funding for existing projects reprofiled at 2026-27 Budget, based on expected yearly expenditure of existing projects, as well as the additional \$50m ongoing from 2026-27. - Committed funds refer to amounts committed to recipients by the Government through project approval instruments made under the <i>National Land Transport Act 2014</i>.							
<u>Program delivery status</u>	81 projects have been approved under the program. Of these projects, 60 are in planning, 17 are under construction, and 4 are complete.						

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Program	Black Spot Program						
Program Start Date:	1996-97						
Program End Date:	Ongoing						
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	2029-30 \$m	FEs TOTAL \$m
Appropriation Budget	115.9	150.0	157.4	157.4	157.4	157.4	629.8
Less:							
Actual Expenditure YTD at 31 March 2026	115.9	76.3					
Total Committed Funds at 31 March 2026	-	73.7	157.4	157.4	157.4	157.4	629.8
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
*Totals may not add due to rounding.							
<u>Notes:</u> Committed Funds refers to amounts allocated to each state and territory by government through the FFA Schedule and is a combination of funding for approved projects and notional allocations based on crash data, population and vehicle kilometres travelled.							
<u>Program delivery status:</u>	- There are more than 490 active Black Spot projects nationally. - As at 30 April 2026, with the exception of the Northern Territory, all jurisdictions have had their 2025-26 Black Spot Program nomination packages approved, to the sum of \$142.5 million for 286 projects.						

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Program	National Land Transport Network Maintenance Program						
Program Start Date:	2004-05						
Program End Date:	Ongoing						
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	2029-30 \$m	FEs TOTAL \$m
Appropriation Budget	460.0	471.5	483.3	495.4	507.8	520.4	2,006.9
Less:							
Actual Expenditure YTD at 31 March 2026	460.0	117.9					
Total Committed Funds at 31 March 2026	-	353.6	483.3	495.4	507.8	520.4	2.4
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
<u>Notes:</u> Committed amounts refer to amounts allocated to each state and territory government through the FFA Schedule.							
<u>Program delivery status:</u>	- Each jurisdiction has been allocated its share of program funding for the 2025-26 financial year based on road maintenance formula data. - First milestone payments for 2025-26 (25% of allocation) were made to all jurisdictions in September 2025.						

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Program	Regional Level Crossing Upgrade Fund						
Program Start Date:	2023-24						
Program End Date:	30 June 2029						
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	2029-30 \$m	FEs TOTAL \$m
Appropriation Budget	13.0	37.9	44.0	31.0	32.6	-	107.6
Less:							
Actual Expenditure YTD at 31 March 2026	13.0	20.7	-	-	-		
Total Committed Funds at 31 March 2026	-	17.2	44.0	6.9	0.0	-	107.6
Total Uncommitted Funds (balance)	0.0	0.0	0.0	24.1	32.6	-	56.7
Notes: - Uncommitted Funds refers to funding allocations under the FFA Schedule that are not yet approved against specific projects. - Program forms part of the Road Investment line item in Budget Papers.							
Program delivery status:	\$103.2 million has been approved for 151 projects under Rounds 1 and 2 of the program. \$56.7 million is yet to be approved for specific projects, with QLD, TAS, NT and SA yet to bring forward projects to commit their full funding allocation. - The program was extended by 2 years through the 2026-27 Budget, and is now scheduled to terminate on 30 June 2029 to allow new projects to be approved and all projects to complete.						

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Program	Remote Roads Upgrade Pilot Program						
Program Start Date:	2021-22						
Program End Date:	30 June 2027						
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	2029-30 \$m	FEs TOTAL \$m
Appropriation Budget	38.8	43.2	2.5	-	-	-	2.5
Less:							
Actual Expenditure YTD at 31 March 2026	38.8	28.3					
Total Committed Funds at 31 March 2026	-	43.2	2.5	-	-	-	2.5
Total Uncommitted Funds (balance)	0.0	0.0	0.0	-	-	-	0.0
Notes: - Committed amounts refer to amounts allocated to each state and territory government through the FFA Schedule. - Program forms part of the Road Investment line item in Budget Papers.							
Program delivery status:	- Construction is now complete on 32 of the 33 approved projects. - The final project is on track for completion by 30 June 2026. - The program was due to end on 30 June 2026. Funding was moved into 2026-27 at Budget to enable final payments to be made after project completion.						

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Program	Road Safety Program						
Program Start Date:	2020-21						
Program End Date:	30 June 2027						
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	2029-30 \$m	FES TOTAL \$m
Appropriation Budget	335.5	325.5	371.1	-	-	-	371.1
Less:							
Actual Expenditure YTD at 31 March 2026	335.5	166.9					
Total Committed Funds at 31 March 2026	-	158.6	193.3	-	-	-	193.3
Total Uncommitted Funds (balance)	0.0	0.0	177.8	-	-	-	177.8
Notes: - Uncommitted Funds refers to funding allocations under the FFA Schedule that are not yet approved against specific projects. - Program forms part of the Road Investment line item in Budget Papers.							
Program delivery status:	- Tranches 1-3 of the Road Safety Program ended on 30 June 2025. Project cost savings from Tranches 1-3 of the program were transferred to the 2023-27 program at MYEFO 2025-26. \$177.8 million is yet to be approved for specific projects, with TAS, NT and Victoria yet to bring forward projects to commit their full funding allocation. NSW has submitted a variation request to commit available funds to additional works, which is pending approval as at 30 April. - Over 550 projects are being delivered nationally as part of the 2023-27 Program, of which 177 are complete.						

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Program	Roads to Recovery Program						
Program Start Date:	2000-01						
Program End Date:	Ongoing						
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	2029-30 \$m	FEs TOTAL \$m
Appropriation Budget	480.8	735.3	845.9	1,175.9	1,162.0	1,000.0	4,183.8
Less:							
Actual Expenditure YTD at 31 March 2026	480.8	455.9					
Total Committed Funds at 31 March 2026	-	279.4	845.9	1,175.9	1,162.0	1,000.0	4,183.8
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
<u>Notes:</u> Committed funds refer to amounts committed to recipients by the government through the National Land Transport (Roads to Recovery List) Determination 2024, with funding committed over a 5-year funding period.							
<u>Program delivery status:</u>	Since 1 July 2024, 6,440 projects have been approved to receive funding over the current 5-year funding period.						

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SB26-000018

Program	Safer Local Roads and Infrastructure Program						
Program Start Date:	July 2024						
Program End Date:	Ongoing						
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	2029-30 \$m	FEs TOTAL \$m
Appropriation Budget	147.6	201.5	330.0	230.0	230.0	230.0	1,020.0
Less:							
Actual Expenditure YTD at 31 March 2026	147.6	101.0					
Total Committed Funds at 31 March 2026	-	100.5	247.6	164.2	38.7	-	450.5
Total Uncommitted Funds (balance)	-	-	82.4	65.8	191.3	230.0	569.5
Notes: - Funding profiles are adjusted at each Budget and MYEFO based on expected yearly expenditure of existing projects, and a notional allocation for the program's rolling application process. - Committed funds refer to amounts committed to recipients by the government through project approval instruments made under the <i>National Land Transport Act 2014</i>. - Uncommitted funds includes \$57.2 million in program funds from cost savings on completed projects, which is made available for new projects in later tranches.							
Program delivery status:	124 SLRIP projects have been approved to date across 4 tranches, with \$330.3 million in program funding. Of these, 108 are in planning (including 42 recently approved under Tranche 4), 14 are under construction and 2 have completed construction. 31 projects have been approved to date across 6 tranches of the HVRA initiative (within SLRIP) with \$49.9 million in program funding. Of these projects, 17 are in planning, 10 are under construction, and 4 are completed.						

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Rural and Regional Affairs and Transport

Lead/Support contact: Stephanie Werner / Katrina Kendall

SB26-000019

SUBJECT: Road Safety**Talking Points**

- The number of deaths and serious injuries caused by road crashes continues to rise, despite efforts by all levels of government as well as non-government stakeholders.
- The number of deaths per 100,000 population has also risen but only slightly.
- There are several factors that continue to influence the likelihood and severity of road crashes across Australia. This includes behaviours such as excessive speed, impaired driving, distracted driving and people not using seatbelts.
- The Australian Government remains committed to working with state, territory and local governments to improve road safety. This work is informed by the National Road Safety Strategy 2021-30.
 - Progress to date indicates that sustained investment in road safety measures has delivered road safety benefits but progress towards the 2030 targets is at risk.
- A mid-term review of the National Road Safety Strategy 2021-30 is currently being finalised and will be published in due course.
 - Findings from the review will inform the development of the next National Road Safety Action Plan, which is being developed in close consultation with state and territory governments.
- Road safety relies on partnership and collaboration across all levels of government as many of the levers for road safety sit with the states, territories and local government.
- Road Safety Ministers met on 13 April 2026. Ministers committed to continue to work together to deliver critical priorities including through the next National Action Plan.
- The Australian Government is primarily responsible for infrastructure co-investment with state, territory and local governments to build and maintain safer roads, and for overseeing the entry of new, safer vehicles into the Australian market.
- The government also provides a coordination role to facilitate information sharing and encourage best practice across jurisdictions.
- The government continues to provide significant investment into road safety through funding measures including:
 - more than \$27 billion in direct and indirect funding for road safety projects over 10 years from 2025-26, as part of the government's \$120 billion infrastructure investment pipeline,

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- o \$21.2 million over 6 years from 2024-25 to improve the reporting of national road safety data via the National Road Safety Data Hub, and
- o \$16.5 million over 5 years from 2023-24 for the Car Safety Ratings Program.

Key Issues2026-27 Budget outcomes

- At 2026-27 Budget the Australian Government committed to a range of measures intended to support improved road safety outcomes. This includes:
 - o Partnering with expert road safety researchers to gain further insights into the causal factors that impact when, how and why road trauma takes place. This research will be funded from existing research and innovation funding under the *National Land Transport Act 2014* and will leverage existing road safety data.
 - o Establishing the Active Transport Fund as an ongoing program, with \$50 million per year from 2026-27 onwards to support the delivery or more active transport connections and provide wider safety, health and social benefits.

Road deaths Australia - statistics

- For the 12 months to 31 March 2026, there have been 1,326 road deaths. This is 3.0% higher than the same period for 2025.
- There were 1,315 road deaths in the calendar year 2025, an increase of 1.8% from 2024.
- In 2025, the rate of annual deaths per 100,000 population was 4.8. This was a 0.1% increase compared to the rate per 100,000 population in 2024. The increase in the number of fatalities per 100,000 population remained comparatively stable between 2023-25.
 - o The relative stability of fatality rates, despite increased exposure on the road network, can be seen as a cautiously optimistic trend for road safety in Australia.
- In 2022 (the most recent hospitalised injury data available) there were 35,628 serious injuries recorded. This was a decrease of 9.7% from the previous year (151.7 per 100,000 population in 2021, to 137.0 per 100,000 population at the end of 2022).
 - o Serious injury data is difficult to collect and publish due to differences in jurisdictions' data collection processes, regulatory reporting requirements and no nationally consistent format. We expect the 2023 data provided by the Australian Institute of Health and Welfare to be published by mid-2026.

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Progress against the previous National Road Safety Action Plan (2023-2025)

- The National Road Safety Action Plan 2023-2025 has concluded. However, the Australian, state and territory governments continue to implement ongoing actions from the plan.
- As at 30 April 2026, 54 of 58 (93%) of the Australian Government actions in the current Action Plan have been completed and the remaining 4 actions continue to be actively progressed (3 are reliant on work being undertaken by the United Nations and will continue to be progressed in line with international timeframes).
- States and territories have completed many of the actions for which they are responsible and continue to progress any outstanding actions in accordance with their timeframes and state-level action plans.
- The 2024 National Road Safety Annual Progress Report is being finalised and will be released in due course.
- Preparation of the 2025 National Road Safety Annual Progress Report is underway.

Supporting Information*Questions on Notice (QoNs)*

- SQ26-000054 - ACIL Allen's regulatory impact assessment
- SQ26-000057 - Number of road fatalities

Freedom of Information (FOI) Requests

- Nil

Recent Ministerial Comments

- 1 April 2026 – 'More Investment for nations roads' - joint release from Hon Kristy McBain MP, Minister for Regional Development, Local Government and Territories and Senator the Hon Anthony Chisholm.

Relevant Media Reporting

- 'Road Trauma Surges as South Australia Falls Dangerously Off Track' - Australasian College of Road Safety, 26 February 2026.
- 'Rising road deaths demand policy reset' - Australian Automobile Association, 16 March 2026.

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SB26-000028

SUBJECT: Regional Express Airlines**Talking Points**

- The Australian Government supported the continuation of Regional Express (Rex) regional services throughout the voluntary administration period, providing stabilisation support, financial and regulatory assistance, and protections for consumers and employees.
- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts continues to work with Rex on their access to the loan facility of up to \$60 million and to monitor their commitments to protect essential regional connectivity.
- On 4 February 2026, the government launched the \$5 million Regional and Remote Airport Support Program to support eligible regional and remote airports owed money by Rex when it entered voluntary administration. 36 applications were received by the closing date on 17 March 2026. Assessment of the applications is underway with outcome notifications expected in May 2026.

Background

- Rex operates one of Australia's largest regional air networks, providing connectivity to move people and freight on 41 routes to regional and remote communities.

Rex's voluntary administration and initial government support

- On 30 July 2024, Rex and a number of subsidiaries entered voluntary administration. Ernst & Young Australia (EY) were appointed Joint and Several Voluntary Administrators (Administrators) by the Rex Group's respective Board of Directors.
- On 15 August 2024, the government implemented a ticket guarantee to maintain consumer confidence and protect bookings made while Rex was in voluntary administration. The guarantee was not drawn on and ceased on 31 December 2025 following the sale process.
- The government provided a loan facility of up to \$110 million to the Administrators and acquired \$50 million of debt from Rex's largest creditor, PAGAC Regulus Holdings Limited (PAG), to ensure the airline continued to provide services during the administration period.
- The government also supported early access to the Fair Entitlements Guarantee (FEG) for former employees of Rex Airlines domestic jet business (Regional Express Airlines Limited).

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Lead/Support contact: Jennifer Stace/s22(1)(a)(ii)

SB26-000028

Rex Initial and Second Sale Process

- On 14 August 2024, the Administrators initiated the first sale process for Rex, securing the sale of 5 assets:
 - Pel-Air
 - National Jet Express (with a 50% equity share)
 - 37 Robey Street, Mascot (the Rex House)
 - 72-76 Robey Street, Mascot (the Simulator centre)
 - Boeing 737 related spare parts.
- On 12 February 2025, the Administrators commenced the second sale process for the remaining business.
- On 18 December 2025, Air T completed the sale transaction and assumed full ownership of the remaining regional business.

Government support to Rex and commitments by Air T

- On 4 November 2025, the government announced a support package as part of the market sale of Rex to Air T. The package includes:
 - restructuring of existing debt, with a portion (approximately \$108 million) carried forward on concessional terms that allow for gradual repayments through a profit-sharing arrangement (perpetual note)
 - a new commercial loan facility of up to \$60 million to complete the engine care and maintenance program, with a portion available for general liquidity.
- This supplements \$50 million contributed by Air T towards the recapitalisation of the business.
- In exchange for government support, Air T agreed to a set of commitments aimed at maintaining Rex's service level to regional Australia. These include:
 - providing, on a commercially reasonable and best-efforts basis, an ongoing level of service to regional Australia
 - maintaining and stabilising Rex's regional network
 - strengthening governance, operational resilience, and financial performance
 - increasing Rex's operational fleet, supported by the engine care program
 - increasing the frequency of viable services as additional aircraft return to operation
 - proactively engaging with State Governments to mitigate connectivity risks in communities solely reliant on Rex services
 - appointing Australian independent directors to the Rex Board
 - providing regular operational and financial performance reporting to the government.

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- The government will receive regular reporting from Rex on the company's performance, including against the Rex Regional Commitments.

Regional and Remote Airport Support Program

- Grant relief payments to grantees will be determined based on a formula that calculates the proportion of funding they receive from the total appropriation (\$5 million) based on the percentage of unsecured debt the applicant is owed as a total of all applicants' unsecured debt owed.

Sydney Airport Demand Management Scheme

- During the voluntary administration, the Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP, made directions to the Slot Manager to suspend the application of the 'use it or lose it' rule for Rex's New South Wales regional slots at Sydney Airport. This included the Northern Winter 24 and 25 seasons and Northern Summer 25 and 26 seasons (29 March 2026 to 24 October 2026).

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Lead/Support contact: Jennifer Stace / Ben Meagher

SB26-000029

SUBJECT: Sydney Airport Demand Management Reforms**Talking Points**

- Legislative reforms commenced on 26 October 2025 to improve the efficiency, effectiveness and transparency in the management and use of take-off and landing slots at Sydney Airport.
- To support improved transparency and accountability, the Slot Manager (Airport Coordination Limited Asia Pacific), published its first report on slot movements at Sydney Airport on 9 March 2026, covering the first half of the Northern Winter 2025 season (26 October 2025 – 9 January 2026). It finds:
 - 27% of all used slots were off-slot (early or late)
 - 5.5% of allocated slots were not used
 - 0.5% of all gate movements operated without a slot
 - 36% of all slots were unallocated (19% of peak slots were unallocated)
- There has been an improvement in slot use, with a comparison of mid-season Northern Winter 2025 slot use with the pre-legislative reform Northern Winter 2024 mid-season data showing:
 - 10% decrease in off-slot movements
 - 68% decrease in non-operations (slots held but not operated)
 - 51% decrease in no-slot movements (arriving or departing without an allocated slot)
- Further initiatives to support regulatory transparency and accountability include:
 - The publication in April 2026 of the *Sydney Airport Demand Management Compliance & Enforcement Strategy and Guidance to the Slot Manager – Operator Non-Compliance*. The regulatory focus is on encouraging voluntary compliance and slot misuse as an impediment to competition.
 - The contracting of To70 Aviation in April 2026 to undertake an audit of tactical non-utilisation of slots on domestic capital city routes during peak periods, with findings expected in mid-2026.
 - Convening the first meeting of the new independent Sydney Airport Demand Management Compliance Committee on 31 March 2026, which focused on foundational processes and education of functions.
- Rex's regional NSW slots at Sydney Airport are guaranteed until October 2027, as a result of the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government's waiver of the 'use it or lose it test' (80/20 rule) in 2025.

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Lead/Support contact: Jennifer Stace / Ben Meagher

SB26-000029

Key IssuesSydney Airport Slot Manager – Airport Coordination Ltd (ACL)

- The slot manager allocates and monitors slots for all aircraft movements at Sydney Airport, and is complying with its legislative functions, including by:
 - publishing on its website its methods for allocating slots,
 - publishing a mid-season Northern Winter 2025 slot use report, and
 - providing reporting to the Compliance Committee and notifying the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts of declared exemptions.

Compliance Committee

- On 26 February 2026, the minister appointed a new independent chair and members of the Compliance Committee (the Committee), following an external merit-based selection process:
 - Dr Warren Mundy - chair
 - Mr Michael Cosgrave - member
 - Prof Flavio Menezes - member
 - Ms Jessica Young - member
- There are 3 representative members nominated by Airservices Australia (ASA), Sydney Airport and ACL. The department participates as secretariat and as an observer.
- Minister's directions to the Committee are publicly available on [legislation.gov.au](https://www.legislation.gov.au) and require the Committee to:
 - focus on the system of slot oversight at Sydney Airport as well as high-risk operator non-compliance with the Act
 - prepare a Terms of Reference, and meet 4 times a year
 - submit an Annual Report to the minister in October each year.
- The next meeting of the Committee is scheduled to take place in mid-2026.

Recovery Period

- The legislative reforms introduced a 'recovery period' mechanism at Sydney Airport, authorising a temporary increase to the hourly movement cap from 80 to 85 movements to recover from a significant disruption on the same day, within the overall legislated daily movement cap of 1,360.
- No recovery period has been declared to date.
- No changes have been made to the existing curfew arrangements at Sydney Airport.

Contact: Ben Meagher**Cleared by:** Jen Stace, First Assistant Secretary**Phone:** (02) s22(1)(a)(ii)**Version Number:** 01**Date:** 23/04/2026

2025-2026 Additional Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Jennifer Stace

SB26-000030

SUBJECT: Per and Polyfluoroalkyl Substances (PFAS)**Talking Points**

- The PFAS Airports Investigation Program (the Program) is being delivered at up to 37 civilian airports where the Australian Government or its entities historically provided firefighting services using PFAS-containing foams.
- The Program aims to identify the nature and extent of PFAS contamination, through independently audited site assessment, and to develop nationally consistent management plans.
- Participation is voluntary, with investigations being undertaken in tranches to manage market capacity constraints. 27 airports are participating in the Program.
 - Tranche 1 commenced in early 2022 (as a pilot) and includes 9 airports (Adelaide, Bankstown, Brisbane, Eagle Farm, Canberra, Hobart, Launceston, Melbourne and Parafield).
 - Tranche 2 commenced in March 2024 and includes a further 7 airports (Archerfield, Camden, Gold Coast, Jandakot, Moorabbin, Mount Isa and Townsville).
 - Tranche 3 commenced in mid-2025 and includes a further 11 airports, including both leased federal, and non-federally leased airports (Alice Springs, Bundaberg, Burnie/Wynyard, Cairns, Darwin, Devonport, Karratha, Mackay, Norfolk Island, Sydney and Tamworth). Investigations are underway at 9 airports and procurement is underway for specialists at Norfolk Island and Sydney.
 - 5 airports have declined to participate in the Program (Essendon Fields, Perth, Proserpine, Port Hedland and Rockhampton).
 - 5 airports have agreed that investigations are not required under the Program as PFAS investigations and/or management is already underway or completed by Airservices Australia or the Department of Defence (Broome, Hamilton Island, Maroochydore (Sunshine Coast), Ayers Rock (Yulara), and Avalon).
- The Program is expected to be completed by 30 June 2027, with detailed investigations completed and management plans in place for each participating airport. Management and remediation activities are beyond the scope of the Program.
- The Senate Select Committee on PFAS delivered its *Inquiry into the extent, regulation and management of PFAS* final report on 19 November 2025 and the government is considering the recommendations of the Committee (coordinated by the Department of Climate Change, Energy, the Environment and Water (DCCEEW)).
 - The Committee interim report was released on 14 March 2025, and the government response was released on 18 November 2025.

Contact: s22(1)(a)(ii)**Cleared by:** Jennifer Stace, First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 1**Date:** 18/05/2026

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Rural and Regional Affairs and Transport

Lead/Support contact: Jennifer Stace

SB26-000030

Key Issues*Whole of government context*

- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts Program is separate to both Airservices' *National PFAS Management Program* and the Department of Defence's *PFAS Investigation and Management Program*.
 - o Defence commenced its program in 2015 and is undertaking investigations at the 2 joint-user airports within the Program's scope (Darwin and Townsville).
 - o Airservices provided firefighting services using PFAS-containing foams at 22 airports, and is undertaking, or has undertaken, investigations at its leased sites at 21 of those airports.
- The department's investigations consider all current and previous investigations to avoid duplication.
- The department works collaboratively with other Australian Government agencies – including DCCEE, Defence, Health, and Airservices – to ensure consistency and avoid duplication.
- The government is also working with relevant state and territory governments to implement nationally consistent responses to PFAS contamination, including through the PFAS National Coordinating Body (led by Defence).

PFAS guidelines and health advice

- The Program considers new guidelines for the data collected under the Program, and the department is working with airports to apply the updated PFAS NEMP guidelines. This includes:
 - o The National Health and Medical Research Council (NHMRC) updated advice on PFAS in the *Australian Drinking Water Guidelines*, released June 2025.
 - o PFAS National Environment Management Plan (PFAS NEMP), released in March 2025.
 - o NHMRC draft guidelines for recreational water uses released for public consultation (15 January 2026 to 27 February 2026) anticipated to be published in late 2026. The draft guidelines aim to protect human health from water quality hazards (including PFAS) in coastal, estuarine and freshwater environments.

Questions on drinking water and health matters should be referred to the Department of Health, as the portfolio responsible for national health advice.

Contact: s22(1)(a)(ii)**Cleared by:** Jennifer Stace, First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 1**Date:** 18/05/2026

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Rural and Regional Affairs and Transport

Lead/Support contact: Jennifer Stace

SB26-000030

Questions on the PFAS NEMP should be referred to the Department of Climate Change, Energy, the Environment and Water (DCCEEW)

Environmental Regulation

- At leased federal airports covered by the *Airports Act 1996* (the Act), Airport Lessee Companies (ALCs) are responsible for managing the environment, with the regulation functions administered by Airport Environment Officers (AEOs).
- AEOs are authorised to take regulatory action if someone causes, and does not adequately respond to, pollution at an airport.
- Airports which are not covered by the Act are regulated by the relevant state or territory environment protection authority, or managed by Defence.
- The Airports (Environment Protection) Regulations 1997, which support the management of all on-ground environmental issues including PFAS, have been remade effective 1 April 2026 and will come into force on 1 April 2027.

Background

- PFAS are a group of over 4,700 man-made chemicals that have been used globally since the 1950s in household and industrial products that resist heat, stains, grease and water. PFAS contamination is of concern as it is highly persistent, can move long distances in the environment via surface or groundwater, and bio-accumulates in animals and humans.
- From the late 1970s until 2010, PFAS were commonly used in firefighting foams in Australia at both civilian airports and Defence sites, due to its effectiveness in suppressing fuel fires.
- Historically, civil aviation firefighting services were provided by various government agencies, including Airservices following its establishment in 1995. Airservices currently provides aviation rescue firefighting services at 27 airports and has used PFAS-containing foams at up to 22 of these airports.
- Airservices transitioned to only using PFAS-free foam in 2010 on all sites, with the exception of joint-user airports (Townsville and Darwin), where in addition to PFAS free foams, 'Ansulite', which only contains trace elements of PFOS/PFOA, is retained for use in emergency situations or in controlled environments to test equipment.
- Defence commenced phasing out its use of PFOS and PFOA-containing firefighting foams from 2004 and switched to Ansulite.

Contact: s22(1)(a)(ii)**Cleared by:** Jennifer Stace, First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 1**Date:** 18/05/2026

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Rural and Regional Affairs and Transport

Lead/Support contact: Jennifer Stace

SB26-000030

Financial Information - as at 31 March 2026*PFAS Program Funding (Departmental and Administered)*

Program/Project Start Date:	2021-2022 (1 July 2021)				
Program/Project End Date:	2026-2027 (30 June 2027)				
	2025-26	2026-27	2027-28	2028-29	2029-30
	\$m	\$m	\$m	\$m	\$m
Budget	46.9	41.0	0.0	0.0	0.0
Total Committed Funds at 31 March 2026	31.3	23.9	0.0	0.0	0.0
Total Uncommitted Funds (balance)	15.6	17.0	0.0	0.0	0.0

- As at 31 March 2026, \$32.5 million of program administered funding is not yet committed. This figure will progressively reduce upon completion of planned procurement activities in 2025-26.

Contact: s22(1)(a)(ii)

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Version Number: 1

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Rural and Regional Affairs and Transport

Lead/Support contact: Jennifer Stace/Ben Meagher/Samantha Palmer

SB26-000039

SUBJECT: Aviation Consumer Protections**Talking Points**

- On 1 April 2026 the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government introduced a Bill package into Parliament to legislate the Aviation Consumer Protection Framework (the framework)
 - The framework delivers on commitments in the 2024 Aviation White Paper (AWP) and was informed by extensive consultation, including 2 consultation processes in 2024 and a framework consultation paper in late 2025.
- The framework will complement existing laws and provide meaningful aviation-specific protections for consumers while maintaining a competitive and sustainable aviation sector.
- The framework will include:
 - an independent Aviation Consumer Ombudsperson (ACO) scheme, operated by a not-for-profit company and funded by industry members, to assist consumers to resolve complaints involving airlines and airports,
 - an Aviation Consumer Protections Charter (the Charter) to set minimum standards consumers can expect of airlines and airports, that will be enforced by a regulator, the Aviation Consumer Protection Authority (ACPA), and
 - an independent Aviation Noise Ombudsperson (ANO) function within the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts, to review the handling of aircraft noise complaints by Airservices Australia and the Department of Defence.
- The detail of the framework, including the Charter and ACPA levies, will be set out in subordinate legislation (regulations, instruments and rules), which will be settled following passage of the bills.
 - There will be further stakeholder consultation on subordinate legislation, including the proposed standards to be contained in the Charter.
 - The Australian Government intends to exempt airports with less than 1 million passengers per year from the framework, capturing 93% of passenger movements through Australian airports.
- Subject to the timing of passage of the bills and drafting of subordinate legislation, it is expected that key elements of the framework will commence before the end of 2026.
- In the 2026-27 Budget (BP2, page 129), the government has committed \$38.1 million over 4 years from 2026-27 to support the implementation the framework.

Key Issues**Contact:** Ben Meagher**Cleared by:** Jennifer Stace, First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 14/05/2026

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Lead/Support contact: Jennifer Stace/Ben Meagher/Samantha Palmer

SB26-000039

Aviation Consumer Protection Bill Package

- The bill package establishes the legal authority for the framework, including the ability to set and collect a levy to recover the cost of the ACPA, and is comprised of the following 4 bills:
 - *Aviation Consumer Protection Bill 2026* (the ACP Bill),
 - *Aviation Consumer Protection Levy Bill 2026*,
 - *Aviation Consumer Protection Levy (Collection) Bill*, and
 - *Aviation Consumer Protection (Consequential Amendments and Transitional Provisions) Bill 2026*.
- The department made a submission on 28 April to the Senate Standing Committee on Rural and Regional Affairs and Transport inquiry into the Bills, which will report by 19 June 2026.

Budget announcements

- In the 2026-27 Budget, the government provided \$38.1 million over 4 years to support delivery of the framework. This includes funding to: establish a new regulator, the ACPA; establish the ANO within the department; to support the ACO scheme to be established; and implement the new aviation-specific disability standards.

ACO governance

- The ACO scheme will be operated by an independent company limited by guarantee, with all regulated entities required to join the company. It will be funded by company member fees and subject to rules approved by the government.
- The legislation requires that the board of the ACO company must be comprised of an equal number of directors with industry and consumer experience. This supports the scheme's independence, transparency, and credibility for both consumers and industry.
- This governance model was widely supported by consumer groups and other stakeholders and has been modelled on other successful industry ombuds schemes like the Telecommunications Industry Ombudsman and the Australian Financial Complaints Authority.

Contact: Ben Meagher**Cleared by:** Jennifer Stace, First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 14/05/2026

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SB26-000039

ACPA cost recovery

- Since making its commitment to create the framework in the 2024 Aviation White Paper, the government has been clear that it intends to recover the costs associated with operating the framework from industry.
- The Levy Bills enable the government to recover costs associated with operating the ACPA. Airlines and airports, as regulated entities, will share this cost.
- Funding from industry will ensure that the framework is sustainable and allows for costs to be borne by the members of the industry which have generated the need for regulation, consistent with the Australian Government Charging Framework.
- The levy arrangements will be finalised as part of the development of the regulations.
- Costs associated with operating the ACO Scheme will be determined by the ACO company and funded through company membership fees.

ANO

- The ANO will be established in the department, and will be independent of Airservices Australia (Airservices) and the Department of Defence (Defence), consistent with the commitment made in the Aviation White Paper to separate the function from the entities it reviews.
- The ANO functions will not change; it will conduct independent reviews of the management of aircraft-noise complaints by Airservices Australia and the Department of Defence.

Attachment

A: Media Release “New aviation consumer protections legislation to help passengers when things go wrong” <https://minister.infrastructure.gov.au/c-king/media-release/new-aviation-consumer-protections-legislation-help-passengers-when-things-go-wrong>.

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The Hon Catherine King MP

Minister for Infrastructure, Transport, Regional Development and Local Government
(/c-king)

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New aviation consumer protections legislation to help passengers when things go wrong

New aviation consumer protections legislation to help passengers when things go wrong

MEDIA RELEASE

Wednesday 1 April 2026

The Albanese Government is delivering stronger aviation consumer protections for travellers, today taking a critical step by introducing a package of bills to Parliament.

The war in the Middle East has highlighted how travellers can experience disruption and uncertainty domestically, and how important it is for them to have increased protections when they fly and a clear understanding of what they are entitled to.

This bill will legislate new reforms that reshape the way consumers interact with the aviation industry, providing them with the protections they need when things go wrong, while still supporting a competitive and affordable industry.

Today's legislation will establish the new Aviation Consumer Ombudsperson. An independent body working with travellers, airlines and airports to resolve complaints.

The legislation also paves the way for the Aviation Consumer Protections Charter, an Australian first, which will set minimum standards expected from airline and airport services for aviation consumers.

An Aviation Consumer Protection Authority will also be legislated, inside the Department of Infrastructure, that will enforce and ensure compliance with those standards.

Finally, it will establish an independent Aircraft Noise Ombudsperson (ANO) as a statutory function within the department. The ANO will review the handling of aircraft noise complaints managed by Airservices Australia and the Department of Defence.

Consumers have relied on airlines handling escalated complaints themselves through voluntary industry arrangements and have frequently been left disappointed with the outcomes.

While airline performance, including on-time performance has improved since the COVID-19 pandemic, there is still a broader need to better protect aviation consumers.

We've worked with the public, with industry, and with experts to ensure we are delivering meaningful protections for passengers while maintaining a competitive and sustainable aviation sector.

This legislation is a landmark first step in a series of reforms to deliver a better deal for aviation consumers.

In recognition of their role as critical community infrastructure and their limited financial and operational capacity, the Government intends to exempt airports with less than 1 million passengers per year from the framework, airports that are commonly council-owned in regional Australia.

OFFICIAL**2026 - 2027 Budget Estimates****Rural and Regional Affairs and Transport****Lead/Support contact: Jennifer Stace/**s22(1)(a)(ii)**SB26-000040****SUBJECT: Aviation White Paper Implementation****Talking Points**

- The Aviation White Paper (AWP) sets out the Australian Government's long-term policies to guide the aviation industry's next generation of growth and innovation out to 2050.
 - The AWP includes 56 initiatives to improve the safety, productivity, competitiveness and sustainability of the Australian aviation industry.
- The 2025 Annual Implementation Status Report 2025 was published on 20 February 2026 outlining progress of all initiatives since the release of the AWP to 31 December 2025.
- Since the release of the AWP, implementation of 18 initiatives is complete, or complete with ongoing action, with 32 underway and 6 as future work.
- Recent deliverables and updates include:
 - Initiatives 1,2,3,32: On 1 April 2026, the government introduced a package of 4 bills that will enable the Aviation Consumer Protection Framework. In addition to providing the legal basis to establish the Aviation Consumer and the Aviation Consumer Protections Charter, the Bill package will create powers to collect and publish information from airlines and airports, and establish an independent Aircraft Noise Ombudsperson.
 - For 2026-27 Budget updates refer to SB26-000039.
 - Initiative 14: the Australian Competition and Consumer Commission monitoring for domestic airline pricing and performance under direction from the Treasurer has been extended a further 3 years until 2029.
 - Initiative 20: Public consultation closed 31 March 2026 on a new Gender Equity Charter with the aviation industry which will establish a partnership with industry, unions and the government to support a more diverse and resilient workforce.
 - Initiative 24: the program for the \$250 million to develop low-carbon liquid fuel technology provided as part of the Future Made in Australia Innovation Fund was launched on 16 December 2025.
 - Initiative 25: \$1.1 billion Cleaner Fuels Program to support the domestic production of low carbon liquid fuels (LCLF) announced in September 2025.
 - For 2026-27 Budget updates refer to SB26-000043 (LCLF) and SB26-000034 (Aviation and Net Zero).

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- o Initiative 34: On 3 March 2026 consultation closed on new guidelines to pilots on 'Flying Considerately' to minimise noise impacts in residential areas.
- A summary of progress against each initiative is at **Attachment A**.

Key Issues*Aviation Consumer Protection*

- Appointment of the Interim Aviation Ombudsperson, and consultation on the aviation consumer protections framework including the Charter (Initiatives 1 and 2).
 - a consultation paper on a proposed new aviation consumer protection framework and Charter standards was released for consultation from 8 September 2025 to 26 October 2025. A total of 192 submissions were received. The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts continues to engage with key industry and consumer stakeholders on the Charter to understand their feedback, test alternative approaches, gather information to assess costs and impacts, and ensure their expertise and unique perspectives are considered.

Disability Standards

- A consultation paper on options for the new aviation specific disability standards will be released in the coming months. The aviation disability standards have been co-designed with people with disability and will be a schedule to the *Disability Standards for Accessible Public Transport 2002* under the *Disability Discrimination Act 1992* (Initiatives 4 through 10).

Airports

- The *Sydney Airport Demand Management Act 2024* came into effect on 26 October 2025 to improve operations at Sydney Airport, increase transparency of slot allocation and use, and prevent slot misuse with stronger consequences for breaking the rules (Initiative 11).
 - new independent slot manager for Sydney Airport (Airport Coordination Limited (ACL) Asia Pacific) commenced on 1 April 2025.
 - in February 2026 the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government appointed an independent Chair and 3 independent members to the Sydney Airport Demand Management Compliance Committee.

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- Updated Community Aviation Consultation Group Guidelines were released on 23 December 2025, following public consultation with industry and communities (Initiative 38).

Airlines

- The department has enhanced Australia's bilateral air services arrangements through successful negotiations with a number of key markets (Initiative 53).
- o On 28 October 2025, the government tasked the Productivity Commission with terms of reference for an inquiry into the determinants of regional airfares (Initiative 26). Submissions closed on 15 March 2026 and a final report will be provided by 27 April 2027.

Noise and Airservices

- Airservices Australia has examined the Noise and Flight Path Monitoring System (NFPMS) and incorporated additional information on aircraft movement and noise impacts.
 - The NFPMS includes monthly data reporting on the most common aircraft types, runway usage, use of preferred runway operations and preferred flight paths. This data, alongside compliance with Noise Abatement Procedures at 10 major Australian Airports (Sydney, Melbourne, Brisbane, Perth, Adelaide, Canberra, Hobart, Gold Coast, Sunshine Coast and Cairns), is now available through the 'Aircraft in Your Neighbourhood' website. Airservices Australia is working on its first quarterly report on non-compliance with noise abatement procedures (Initiative 33).
- Advice to government on a potential expansion of the Automatic Dependent Surveillance Broadcast (ADS-B) mandate for aircraft to broadcast their location electronically is being prepared and will be provided in the first half of 2026 (Initiative 43).

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OFFICIAL**2026 - 2027 Budget Estimates****Rural and Regional Affairs and Transport****Lead/Support contact: Jennifer Stace/**s22(1)(a)(ii)**SB26-000040****Financial Information - as at 31 March 2026*****Budgeted Aviation White Paper Initiatives 2024-25***

	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Administered appropriation	3.4	24.5	40.3	13.1	11.2	92.5
Departmental appropriation	15.1	14.1	5.7	3.7	2.6	41.2
Total appropriation	18.5	38.6	46.0	16.8	13.8	133.7

Funding for Aviation White Paper measures provided in the 2024-25 MYEFO Supporting Aviation Priorities measure (Budget Paper 2 page 284), and 2024-25 Budget Supporting Transport Priorities (Budget Paper 2, page 153-4).

Attachments

- A: List of the implementation progress of each of the 56 Aviation White Paper Initiatives

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ATTACHMENT A

SB26-000040

List of the implementation progress of each of the 56 Aviation White Paper Initiatives

UPDATED: April 2026

Initiative	Description	Status
Initiative 1	Legislate for an Aviation Industry Ombuds Scheme .	On 1 April 2026 the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government introduced a package of four bills to establish the Aviation Consumer Protection Framework, including the ability to authorise an entity as an external dispute resolution scheme to be known as the Aviation Consumer Ombuds. The Aviation Consumer Protection (ACP) Bill package comprises the: • <i>Aviation Consumer Protection Bill 2026 (the ACP Bill),</i> • <i>Aviation Consumer Protection Levy Bill 2026 (the Levy Bill),</i> • <i>Aviation Consumer Protection Levy (Collection) Bill (the Levy Collection Bill), and</i> • <i>Aviation Consumer Protection (Consequential Amendments and Transitional Provisions) Bill 2026 (the Consequential Bill).</i> An Interim Aviation Ombudsperson has been appointed and commenced.
Initiative 2	Establish a new Aviation Customer Rights Charter .	Consultation on a draft principles-based Charter commenced 21 December 2024 and closed 7 March 2025. Further consultation on the Charter was undertaken as part of the Aviation Consumer Protection Consultation Paper, which opened on 8 September 2025. Submissions on the Charter closed on 26 October 2025. Stakeholder meetings to further discuss feedback and proposed Charter refinements are continuing. Complaints handling review completed. National consumer survey to inform the Charter and education activities also completed. Both were published on 1 April 2026. The Charter will be contained in a legislative instrument, expected to be progressed in mid-2026.

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ATTACHMENT A

SB26-000040

Initiative	Description	Status
Initiative 3	Adopt a 'show cause' arrangement.	Initial consultation on proposed powers (August 2024 through November 2024). Further consultation occurred in early 2026 on the amendments to the <i>Air Navigation Regulation 2016</i> to enable collection and publication of more detailed data on airline performance. This initiative has been progressed through the Aviation Consumer Protection Bill Package to empower the Department of Infrastructure, Transport, Communications, Sport and the Arts (the department) to collect and publish the reasons for flight delays cancellations and disruptions from airlines.
Initiative 4	Make new aviation-specific disability standards as a schedule to the <i>Disability Standards for Accessible Public Transport 2002</i> under the <i>Disability Discrimination Act 1992</i> .	Three co-design workshops with people with disability were held over July and August 2025. A fourth workshop was held with industry in September 2025 to discuss the options put forward by the co-design participants. Draft standards will be released for public consultation over the coming months.
Initiative 5	Require airlines and airports to coordinate the facilitation of passenger journeys for people with disability.	Three co-design workshops with people with disability were held over July and August 2025. A fourth workshop was held with industry in September 2025 to discuss the options put forward by the co-design participants. Draft standards will be released for public consultation over the coming months. Reference to this requirement was also included in the draft Aviation Consumer Protection Charter.
Initiative 6	Require airlines to offer passenger assistance profiles that will enable people to communicate accessibility requirements to airlines online, in advance.	Three co-design workshops with people with disability were held over July and August 2025. A fourth workshop was held with industry in September 2025 to discuss the options put forward by the co-design participants. Draft standards will be released for public consultation over the coming months. Reference to this requirement is also included in the draft Aviation Consumer Protection Charter.
Initiative 7	Review airline policies that limit the number of passengers who require assistance.	Three co-design workshops with people with disability were held over July and August 2025. A fourth workshop was held with industry in September 2025 to discuss the options put forward by the co-design participants. Draft standards will be released for public consultation over the coming months.

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ATTACHMENT A

SB26-000040

Initiative	Description	Status
Initiative 8	Review industry compliance with the new aviation-specific disability standards.	Future action. This item relies on the introduction of new aviation-specific disability standards (see initiatives 4-7).
Initiative 9	The Australian Government will produce user guides that outline airlines' and airports' legal requirements under the <i>Disability Discrimination Act 1992</i> and the new aviation-specific disability standards.	Future action. Three co-design workshops with people with disability were held over July and August 2025. The user guides will be co-designed following consultation on draft options for the new standards.
Initiative 10	Provide improved remedies for damage to wheelchairs and other mobility devices.	The Australian Government's Aviation Consumer Protections consultation paper, released on 8 September 2025 and closed on 26 October 2025, sought feedback on appropriate remedies offered by domestic airlines for such damage. Pending the outcome of that consultation, amendments may be required to the <i>Civil Aviation (Carriers' Liability) Act 1959</i> , which caps domestic carriers' liability for baggage loss or damage at \$3,000. Reference to the requirement to repair damage to such devices or replace is also included in the draft Aviation Consumer Protection Charter.
Initiative 11	Reform Sydney Airport slot management arrangements to improve efficiency in the allocation and use of take-off and landing slots at Sydney Airport and reduce incentives for anti-competitive slot misuse.	The <i>Sydney Airport Demand Management Act 2024</i> commenced on 26 October 2025, to improve operational efficiency at Sydney Airport, increase transparency of slot allocation and use, and prevent slot misuse with stronger consequences for breaking the rules. A new independent slot manager for Sydney Airport (Airport Coordination Limited (ACL) Asia Pacific) commenced on 1 April 2025. In February 2026 the Minister for Infrastructure, Transport, Regional Development and Local Government appointed an independent Chair and three independent members to the Sydney Airport Demand Management Compliance Committee.
Initiative 12	Revise principles for the aeronautical pricing negotiation process between airlines and airports.	Initial consultation with the Australian Competition and Consumer Commission (ACCC) and Treasury completed. A consultation paper is expected to be released in the first half of 2026.

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ATTACHMENT A

SB26-000040

Initiative	Description	Status
Initiative 13	Task the next Productivity Commission inquiry into the economic regulation of airports to consider whether there is evidence that airports are misusing market power and whether the current framework allows large airlines to unduly delay beneficial airport expansions.	Future action. The last inquiry was in 2019, with periodic reviews held approximately every 5 years. There is benefit in waiting for impacts from short term reforms in the White Paper to be achieved prior to the next review.
Initiative 14	Monitor domestic airline pricing and performance. In October 2023, the Australian Government directed the Australian Competition and Consumer Commission (ACCC) to monitor the pricing of domestic air passenger transport services until the end of 2026.	COMPLETE AND ONGOING ACCC releases reports quarterly. The latest report was published on 24 March 2026. Further reports are expected in June, September and December 2026. In the 2026-27 Budget, the government provided \$4.5 million over four years from 2026-27 to extend ACCC monitoring of domestic airlines for a further three years to December 2029.
Initiative 15	Consult on implementing an enhanced version of the ACCC's monitoring of pricing and service quality at Australia's major airports – Sydney, Melbourne, Brisbane and Perth – with the Western Sydney Airport to be included in the price monitoring regime at an appropriate time.	The consultation Impact Analysis will be provided to major airports, airlines and peak bodies for feedback in the first half of 2026.
Initiative 16	Publish additional data on airline performance and aviation competition.	Public consultation on publishing more detailed data on airline performance was completed in February 2026 in conjunction with consultation on initiative 3. Amendments to the <i>Air Navigation Regulation 2026</i> are planned for the first half of 2026.
Initiative 17	Review government travel purchasing policies to consider whether changed policy settings could better support competition.	COMPLETE On 1 August 2025, the Department of Finance published its review of Australian Government Travel Policies. A key recommendation is for the Department of Finance to consult with the market ahead of the re-tender of the Airline Panel in early 2026.

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Initiative	Description	Status
Initiative 18	Streamline training and accreditation pathways for licenced aviation maintenance engineers (LAMEs), including: - allowing for modular licensing of LAMEs. - recognition of licences from overseas authorities with similar standards and requirements. - improving alignment between CASA licensing and VET qualifications.	<u>Allowing for modular licensing of LAMEs</u> The modular licensing scheme is established. Aircraft maintenance engineers can now be licenced by CASA for specific competencies relevant to their careers, without having to complete the full LAME examination process. <u>Recognition of licences from overseas authorities</u> CASA is engaging with industry bodies and unions to address feedback received on the proposed recognition of foreign aircraft maintenance engineer licences from recognised states. <u>Improving alignment between CASA licensing and VET qualifications</u> CASA is engaging with the Manufacturing Industry Skills Alliance (MISA) Aviation Working Group, which will recommend changes to the Certificate IV in Aeroskills to provide graduates with a more direct pathway to CASA maintenance licensing. An initial scoping report was released in late 2024. The project remains in initial development phase, with the Working Group drafting products in line with a Training Product Development Plan. Public and government consultation is scheduled for the first half of 2026.
Initiative 19	Set expectations for large Australian airlines to train and employ newly qualified pilots rather than relying solely on recruiting experienced pilots from other aviation businesses. The Minister for Transport has written to Qantas and Virgin Australia asking them to advise how they will increase pilot training and early career development to support a sustainable pipeline of Australian pilots.	Qantas and Virgin Australia have responded to Minister for Transport's correspondence. Responses have been considered. The department will continue to monitor pilot training and employment pathways and consider whether further Government action is warranted.
Initiative 20	Establish a new Gender Equity Charter with the aviation industry.	Public consultation on a draft Charter commenced on 27 February 2026 and closed on 31 March 2026.

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Initiative	Description	Status
Initiative 21	Plan for the future workforce needs of the aviation sector.	COMPLETE AND ONGOING Industry Skills Australia (ISA) released the 2024 Aviation Workforce Plan in July 2024 and the 2025 Aviation Workforce Plan in July 2025. The Plans present industry's view of the key challenges and opportunities for the aviation workforce. The Manufacturing Industry Skills Alliance (responsible for workforce planning for Aviation Maintenance Engineers and Licenced Aircraft Maintenance Engineers) released the Manufacturing Workforce Plan 2025 in August 2025. The Workforce Plans are updated annually.
Initiative 22	Consult with industry and the community on the introduction of Low Carbon Liquid Fuels demand-side measures, including through delivery of a regulatory impact analysis.	Consultation on production incentives and demand-side measures to support a domestic low carbon liquid fuels industry was undertaken in July 2024 and November 2025. Feedback is being incorporated into a draft regulatory impact analysis.
Initiative 23	Establish a robust certification scheme, consistent with international standards, to provide Sustainable Aviation Fuels (SAF) purchasers and air travel consumers assurance of the environmental, safety and social credentials of SAF. The Guarantee of Origin Scheme will be expanded by mid-2028.	The Guarantee of Origin scheme is being developed by the Department of Climate Change, Energy, the Environment and Water. The Scheme commenced in November 2025 with the certification of hydrogen produced via electrolysis. The scheme will certify the greenhouse gas emissions associated with a product's production, transport and storage. The first methodology for low carbon liquid fuels will be the Hydroprocessed Esters and Fatty Acids pathway. Targeted industry consultation commenced in March 2025 and is ongoing with public consultation to occur ahead of its commencement in 2026. Development of methodologies for additional fuel pathways will also commence in 2026.
Initiative 24	Provide access to the \$1.7 billion Future Made in Australia Innovation Fund to support the development of Low Carbon Liquid Fuel production technologies using new feedstock sources, building on the current \$30 million allocated for activities to support development of a Sustainable Aviation Fuels and renewable diesel industry with production from renewable feedstocks in Australia.	COMPLETE AND ONGOING The Australian Government's Future Made in Australia (FMA) includes \$250 million to develop low-carbon liquid fuel technology as part of the FMA Innovation Fund. Funding announced 6 March 2025, and the program launched 16 December 2025

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Initiative	Description	Status
Initiative 25	Consider options for a Low Carbon Liquid Fuel (LCLF) production incentive and demand-side measures to accelerate the development of an LCLF industry in Australia, with a key focus on producing Sustainable Aviation Fuels and renewable diesel.	COMPLETE AND ONGOING In September 2025, the government announced the \$1.1 billion Cleaner Fuels Program (CFP) to support the domestic production of low carbon liquid fuels. Program design and development of the CFP is underway. Refer to Initiative 22 for the status of demand-side measure options.
Initiative 26	Direct the Productivity Commission to undertake a review of the determinants of regional airfares.	COMPLETE AND ONGOING On 28 October 2025, the government tasked the Productivity Commission to look at regional airfares, including competition, pricing practices and whether profits along the supply chain are fair. Submissions closed on 15 March 2026. A draft report is due in late 2026 and the final report is due by 27 April 2027.
Initiative 27	Extend the Remote Airstrip Upgrade (RAU) Program with additional funding of \$50 million over 3 years (from 2024–25).	COMPLETE AND ONGOING On 8 October 2025, the Assistant Minister for Regional Development announced nearly \$25 million in funding for 42 projects under round 11 of the RAU.
Initiative 28	Provide \$40 million to extend the Regional Airports Program (RAP) (over 3 years from 2024–25).	Successful projects totalling almost \$25 million for 45 regional airport upgrades under round 4 of the RAP were announced in February and March 2025. A financial management framework has been finalised. Applicants seeking greater than \$4 million in Round 5 will be required to submit a financial framework with their application.
Initiative 29	Update the program guidelines for all regional and remote aviation programs to report against how they contribute to Closing the Gap outcomes. Grant decisions will also take account of membership of the Australian Government's Gender Equity Charter for Aviation.	COMPLETE AND ONGOING Closing the Gap outcomes incorporated in Guidelines for Remote Airstrip Upgrade Program 11 and Regional Airports Program Round 4.

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Initiative	Description	Status
Initiative 30	The Australian Government has written to airport operators to make it clear that, when making decisions to approve future master plans or MDPs, the government will have regard to the appropriateness of the airport's community consultation processes and whether appropriate access to the airport site has been provided for General Aviation , consistent with the regulations in the <i>Airports Act 1996</i> .	COMPLETE Letters sent in August 2024.
Initiative 31	The Australian Government will require that Civil Aviation Safety Authority refresh its General Aviation Workplan in consultation with the sector to prioritise changes to the civil aviation safety framework that reduce regulatory burden and support development of new technologies, while keeping the community safe.	COMPLETE Civil Aviation Safety Authority published its refreshed General Aviation Workplan on 29 July 2025.
Initiative 32	Create an independent Aircraft Noise Ombuds Scheme as part of the Aviation Industry Ombuds Scheme.	The ACP bill package establishes a statutory Aircraft Noise Ombudsperson (ANO) that is independent of Airservices Australia and the Department of Defence. The ANO will be an SES officer in the department. The creation of an Independent Aircraft Noise Ombuds was included as part of the consultation to inform the development of the Aviation Consumer Protection legislation (Initiative 1).
Initiative 33	Improve transparency about aircraft noise impacts. Airservices Australia will examine its Noise and Flight Path Monitoring System (NFPMS) and include additional information in the NFPMS on aircraft movements and noise impacts. Airservices Australia will also publish a quarterly report on noncompliance with noise abatement procedures.	Airservices Australia has examined the Flight Path Monitoring System (NFPMS) and incorporated additional information on aircraft movements and noise impacts. The NFPMS includes monthly data reporting on the most common aircraft types, runway usage, use of preferred runway operations and preferred flight paths. This data, alongside compliance with Noise Abatement Procedures at ten major Australian Airports (Sydney, Melbourne, Brisbane, Perth, Adelaide, Canberra, Hobart, Gold Coast, Sunshine Coast and Cairns), is now available through the 'Aircraft in Your Neighbourhood' website. The department is working with Airservices Australia on its first publicly available quarterly report on noncompliance with noise abatement procedures.

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Initiative	Description	Status
Initiative 34	Produce new guidance for 'Flying Considerately'.	Public consultation on draft guidance concluded in March 2026. The department is finalising the guidance with an expectation that it will be published in the ERSA in the second half of 2026.
Initiative 35	Appoint an Airservices Australia executive for noise and environment.	COMPLETE Airservices Australia appointed Ms Jacqui O'Dea as Chief Risk, Noise and Environment Officer on 10 February 2025.
Initiative 36	Improve land use planning outcomes near airports: • update National Airports Safeguarding Framework (NASF) 'Guideline A' by 2027. • improve education on the NASF for local planning officials. • updating the Australian standard on building siting and construction in relation to aircraft noise intrusion.	Two workshops with members of the National Airports Safeguarding Advisory Group have been held to discuss updates to 'Guideline A'. Work to improve education on the NASF for local planning officials is also ongoing. The Australian Government has applied to Standards Australia to review AS 2021:2015 and discussions with Standards Australia are ongoing.
Initiative 37	Improve engagement with communities affected by changes to airspace and flight paths.	COMPLETE AND ONGOING Airservices Australia is applying Community Engagement Standard (2023) in consultation processes.
Initiative 38	Update guidelines for Community Aviation Consultation Groups (CACGs).	COMPLETE Updated guidelines were published in December 2025, following consultation with industry and communities.
Initiative 39	Require additional information in airport master plans and MDPs about how development of the airport will address climate change resilience, decarbonisation and disability access.	The Minister has written to airport operators to advise of these future changes. Work to progress the amendment to Airports Regulations 2024 is underway.
Initiative 40	Review the <i>Airports Act 1996</i> by 2030 to support any decision on airport lease renewals.	Future action, subject to government decision to commence the review.

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Initiative	Description	Status
Initiative 41	Update Australia's Aviation State Safety Programme, National Aviation Safety Plan and National Air Navigation Plan.	COMPLETE The updated State Safety Programme, National Aviation Safety Plan and National Air Navigation Plan were published on the department's website in late October 2024.
Initiative 42	Reform the administration and management of Australia's airspace by 2030, through a 4-stage process.	Stage 1 –The Uncrewed Aircraft System Traffic Management Action Plan was released 13 December 2024. Stage 2 – The draft Australian Airspace Policy Statement was completed in consultation with Civil Aviation Safety Authority (CASA), Airservices Australia and the Department of Defence. Stage 3 – The CASA's work on the Australian Future Airspace Framework is progressing. A technical working group was held in July 2025.
Initiative 43	Expand requirements for aircraft to broadcast their location electronically. Widespread use of ADS-B devices will increase aviation safety and efficiency and reduce collision risk. By late 2025, the Australian Government will consider advice about a timetable for mandating ADS-B devices, while also extending subsidies for the purchase of ADS-B equipment until 2027.	A public consultation paper was released for comment from 15 September to 27 October 2025. Advice to the Australian Government is being prepared, and will be provided in the first half of 2026.
Initiative 44	Improve information available to industry about funding and procurement opportunities.	COMPLETE Website updated, see www.drones.gov.au .
Initiative 45	Release an Advanced Air Mobility (AAM) Strategy in 2024 that provides long-term policy settings to encourage investment in the nascent sector.	Consultation complete. Strategy expected to be released in 2026.
Initiative 46	Require that Civil Aviation Safety Authority update its Strategic Regulatory Roadmap for drones and Advanced Air Mobility in 2024.	COMPLETE Roadmap released 11 December 2024.

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Initiative	Description	Status
Initiative 47	Continue working with state, territory and local governments to encourage increased national consistency and collaboration in regulatory arrangements for drones , including through the drone rule digitisation project.	Plan under development to determine scope of next round of data to collect from states/ territories.
Initiative 48	Implement a new system to enable air traffic management to communicate electronically with drones and other uncrewed aircraft .	Airservices Australia is working with its delivery partner to implement a new system to manage drones and other uncrewed aircraft, called a Flight Information Management System (FIMS). Initial integration with the first three customers of FIMS, the Uncrewed Aircraft System Service Suppliers, is complete. System testing is ongoing, in advance of initial FIMS capabilities going live in late May 2026.
Initiative 49	Continue to work with industry on the introduction of Remote Identification (ID) requirements for drones to improve safety and enable responsible and accountable drone use.	The department is finalising a Policy Impact Assessment, that outlines policy options for the introduction of Remote Identification technologies in Australia. Further consultation on the preferred policy option is expected to be undertaken in 2026.
Initiative 50	Introduce new legislation by 2030 to protect Australian communities, infrastructure and businesses from security risks of drones and Advanced Air Mobility .	A public consultation paper outlining key issues is scheduled to be released shortly. It will seek feedback to inform options for inclusion in a legislative framework.
Initiative 51	Consult on regulatory amendments to manage noise impacts from Advanced Air Mobility aircraft on communities.	Future action. Initial scoping works to commence in 2026.
Initiative 52	Work with stakeholders to develop Advanced Air Mobility infrastructure planning guidance to support the introduction of Advanced Air Mobility.	Future action. Early development commenced, consultation and release will follow release of Advanced Air Mobility Strategy.
Initiative 53	Pursue additional capacity ahead of demand in bilateral air service agreements and negotiate for 'open skies' style agreements where to do so is in Australia's interests.	COMPLETE AND ONGOING The department has enhanced Australia's bilateral air services arrangements through successful negotiations with a number of key markets, including open capacity with Malaysia and Canada, and additional capacity with Hong Kong, Chile and the Philippines. The department continues to seek other opportunities for bilateral air services negotiations.

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Initiative	Description	Status
Initiative 54	Update the Framework for New and Redeveloping International Ports.	The review report is currently being finalised in consultation with other Commonwealth departments and agencies.
Initiative 55	Develop new approaches to cargo screening , for border control purposes, at Australia's high-volume air and sea ports.	The Australian Border Force has commenced a live trial of embedded X-ray technology with an industry partner in the air-cargo stream, with testing of advanced detection technologies to occur shortly. Preparations for commencement of a live sea-cargo trial are underway.
Initiative 56	Deepen Asia-Pacific regional aviation capability-building through DFAT funded development transport assistance programs across the Asia-Pacific region, particularly in the Pacific.	COMPLETE AND ONGOING The department continues to support and facilitate DFAT funded bilateral aviation capability building programs in Indonesia - under the Indonesia Transport Safety Assistance Package, and Papua New Guinea - under the Transport Sector Support Program.

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OFFICIAL**2026 - 2027 Budget Estimates****Rural and Regional Affairs and Transport****Lead/Support contact: Richard Wood / Naa Opoku****SB26-000031****SUBJECT: Aviation Agencies: Funding and Current Issues****Talking Points**

- The 2026-27 Budget allocated:
 - \$600 million in equity funding to *Airservices Australia* (Airservices) in 2026-27 to support continued provision of critical air navigation, air traffic control and aviation rescue and firefighting services at all major Australian airports;
 - \$16.6 million over 4 years from 2026-27, (and \$4.3 million per year ongoing) to support ongoing safety investigative functions provided by the *Australian Transport Safety Bureau* (ATSB).; and
 - Supplementary funding of \$65.3 million over 4 years from 2026-27 to continue critical safety and regulatory functions provided by the *Civil Aviation Safety Authority* (CASA).

Key Issues*Airservices funding*

- Airservices is exploring an opportunity for private sector co-investment to fund aviation rescue and firefighting services (ARFF) infrastructure upgrades. The proposal is limited to ARFF assets, with Airservices continuing to provide all ARFF services and retaining full accountability for safety and service performance.
- No decision has been made on the co-investment proposal, and it remains subject to workforce consultation, Board approval and government endorsement. Any proposal of this nature will undergo robust consideration, including assessment of long-term operational, strategic and workforce impacts.

OneSKY

- The OneSKY/Civil Military Air Traffic Management System (CMATS) Program is an Airservices and Defence partnership to replace Australia's ageing and separate civil and military air traffic management systems with a new single national system.
- The Defence component of the Program was listed as a Project of Concern (POC) by the Minister for Defence Industry on 27 October 2022. Governance and reporting measures have been strengthened to enable identification and treatment of emerging risks and issues.
- 7 POC Summits have been held to pave a way forward for the Program. The most recent POC Summit was held on 3 September 2025. The POC, hosted by the Minister for Defence Industry, the Hon Pat Conroy MP, provide for parties to identify remediation methods, commit to working together and review project progress.

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OFFICIAL**2026 - 2027 Budget Estimates****Rural and Regional Affairs and Transport****Lead/Support contact: Richard Wood / Naa Opoku****SB26-000031****Background***CASA and ATSB funding*

- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts continues to work closely with agencies on the sustainability of their funding arrangements.
- CASA receives funding from 3 major sources: a fuel excise on aviation fuel consumed by all domestic aircraft; an annual Australian Government appropriation; and regulatory services fees and levies.
- CASA budget decisions are part of the *Supporting Aviation Priorities* measure.
- The ATSB receives an annual appropriation from the government and receives funding from the Queensland Government for some rail investigations in Queensland.
- ATSB budget decisions are part of the *Supporting Transport Priorities* measure.

Airservices funding

- Airservices is generally fully funded by industry through various charges for the provision of its services and facilities. These charges are regulated by the Australian Competition and Consumer Commission (ACCC).
- In December 2022, Airservices received an equity investment of \$495 million to support its operational viability and recovery from the impacts of the COVID-19 pandemic.
- On 1 August 2025, Airservices implemented a 6% weighted average price increase for enroute navigation, terminal navigation and ARFF services.
- Further to the interim price increase in 2025, Airservices is developing a 5-year long-term pricing agreement (LTPA) for the 2026-27 to 2030-21 period.
 - Airservices is working closely with the department, the ACCC and industry stakeholders on the proposed LTPA, with a view to delivering a sustainable long-term pricing framework.
- On 31 March 2026, Airservices submitted a draft pricing notification to the ACCC for the proposed LTPA, following more than 12 months of extensive stakeholder consultation. The proposal is a 12.3% weighted average price increase per annum over 5 years.
- Airservices budget decisions are part of the *Supporting Aviation Priorities* measure.

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	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	2029-30 \$m	TOTAL \$m
Baseline Government Appropriation	40.1	41.8	42.3	42.9	44.3	252.9
Additional (2025-26 Budget)	12.9	-	-	-0.8	-	12.1
Supporting Aviation Priorities measure (2026-27 Budget)	-	20.3	14.9	15.0	15.1	65.3
Total additional* (2026-27 Budget)	-	20.2	14.8	14.9	14.0	63.9
Total Government funding in 2026-27 Budget*	53.1	62.0	57.0	56.8	58.3	328.7

*Does not include special appropriations (Fuel, RPAS and VH-registration levies)**Government funding to the ATSB (excluding GST)*

	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	2029-30 \$m	TOTAL \$m
Baseline Government Appropriation	22.0	22.3	22.8	23.3	23.4	113.7
Additional (2025-26 Budget)	3.9	-	-	-0.3	-	3.6
Supporting Transport Priorities measure (2026-27 Budget)	-	4.1	4.1	4.2	4.2	16.6
Total additional* (2026-27 Budget)	-	4.1	4.1	4.2	4.2	16.6
Total Government funding in 2026-27 Budget	25.9	26.4	26.9	27.1	27.6	133.9

Government funding to Airservices

	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	2029-30 \$m	TOTAL \$m
DITRDCA – Expense:	-	1.0	-	-	-	1.0
Airservices – Equity:	-	600.0	-	-	-	600.0
Total Government funding in 2026-27 Budget	0.0	601.0	0.0	0.0	0.0	601.0

** Figures relate to total new appropriation from multiple budget measures:*

- Supporting Aviation Priorities
- Supporting Transport Priorities
- Parameter indexation changes
- Savings measures

*Note: Questions regarding funding for the Australian Maritime Safety Authority should be referred to the Surface Transport Emissions and Policy Division.***Contact:** Naa Opoku**Cleared by:** Richard Wood, First Assistant Secretary**Phone:** (02) s22(1)(a)(ii)**Version Number:** 03**Date:** 19/05/2026

OFFICIAL**2026 - 2027 Budget Estimates****Rural and Regional Affairs and Transport****Lead/Support contact: Richard Wood / Naa Opoku****SB26-000031****Supporting Information***Questions on Notice (QoNs)*

- SQ26-000305 – Airservices: Capital Improvement
- SQ26-000161 – Airservices: Methodology and Referral Criteria
- SQ26-000160 – Airservices: Brisbane Noise Action Plan 4B (NAP4B)
- SQ26-000308 – Airservices: Brisbane Airport SODPROPS
- SQ26-000174 – Airservices: SODPROPS and Noise Complaints
- SQ26-000306 – Airservices: Workforce
- SQ26-000064 – CASA: CASA's role with the Australian Space Agency
- SQ26-000173 – CASA: UASPacific
- SQ26-000258 – CASA/ATSB: ATSB Final Report

Freedom of Information (FOI) Requests

- FOI 26 - 155
- FOI 26 - 179
- FOI 26 - 295

Relevant Media Reporting

- "Labor eyes \$2b sell-off at aviation agency", Ronald Mizen, Australian Financial Review, 8 December 2025 – www.afr.com/politics/federal/airservices-australia-eyes-2-billion-privatisation-plan-20251207-p5nlj8
- "Union slams proposed sale of aviation firefighting facilities", Jake Nelson, Australian Aviation, 31 March 2026 – <https://australianaviation.com.au/2026/03/union-slams-proposed-sale-of-aviation-firefighting-facilities/>
- "Foam flies over aviation fire truck privatised funding bid", Julian Bajkowski, The Mandarin, 31 March 2026 – www.themandarin.com.au/310512-foam-flies-over-aviation-fire-truck-privatised-funding-bid/
- "\$135b QIC emerges as preferred Airservices privatisation partner", Ronald Mizen, 13 April 2026 – www.afr.com/politics/federal/135b-qic-emerges-as-preferred-airservices-privatisation-partner-20260412-p5zn8f

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Rural and Regional Affairs and Transport

Lead/Support contact: Richard Wood/Naa Opoku

SB26-000032

SUBJECT: Emerging Aviation Technologies Policy**Key Points**

- Drones and emerging aviation technologies are a rapidly growing industry.
- Fit-for-purpose policy and regulatory frameworks are required to address safety and security risks, and to encourage new investment and jobs in the sector.
- To support the financial viability of this emerging sector, the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts is working with government and industry stakeholders to ensure safe integration with traditional aircraft, and a consistent approach to rules addressing security and environmental concerns.
- The Australian Government's Aviation White Paper: Towards 2050, released on 26 August 2024, includes a range of initiatives to maximise the opportunities from a growing aviation technology and manufacturing sector, and protect Australians from drone misuse. (see **Attachment A** for the list of the related initiatives).
- The department has a dedicated "Emerging Aviation Technologies Policy Forum" to work with other government agencies and industry stakeholders. Members include state and territory representatives, emerging aviation technology industry peak bodies and academia.
- The department administers the Emerging Aviation Technology Partnerships Program to encourage the development and deployment of emerging aviation technologies to address community and regional needs.
- Emerging aviation technologies contribute to several other government policy priorities, including decarbonisation, building sovereign manufacturing capability, and supporting productivity and costs savings for a range of industries and critical use cases (such as emergency management, agriculture and infrastructure inspections).

Key Issues*Emerging Aviation Technology Partnerships (EATP) Program*

- The government is providing \$30.5 million across 2 grant funding rounds to support industry trials to inform policy and regulation development, and to send market signals that encourage adoption of emerging aviation technologies to address priority needs in regional, remote and First Nations communities. Trials are also boosting Australian supply chains and jobs in technology development.
- On 7 November 2022, the government announced \$18.1 million in funding for 12 projects under Round 1 of the EATP Program. Some Round 1 projects were rescope, leaving \$13.5 million available for Round 2. On 13 June 2024, the government announced \$13.5 million in funding for 12 projects under Round 2 of the EATP Program.

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- Both rounds of the EATP Program have been oversubscribed, with a total of 245 applications received seeking over \$320 million across both rounds.
- The EATP Program also sought funding co-contributions from successful applicants, which totalled approximately \$11.5 million for Round 1 and \$15.6 million for Round 2.

Drone security

- The Aviation White Paper committed to the introduction of fit-for-purpose legislation by 2030 to adequately protect Australian communities, infrastructure and businesses from security risks associated with drones.
 - Drone security and safety risks are a growing concern across government and critical infrastructure operators, as highlighted by recent global events.
 - The department is working jointly with the Department of Home Affairs (Home Affairs), in collaboration with other government stakeholders, to develop fit-for-purpose drone security legislation to enable clear regulatory and enforcement powers that support safety and security outcomes.
 - As a first step, the department and Home Affairs are planning to release a public consultation paper to outline key issues and seek feedback to inform options for inclusion in a legislative framework.
- The department continues to collaborate across government and with international partners on potential and current drone risks, as well as on best practice mitigations. This will ensure risks are effectively managed, whilst still ensuring the Australian economy benefits from these technologies.
 - The department is aware that some international partners are considering prohibiting the use of drones based on the products country of origin. In December 2025, the US Federal Communications Commission announced a ban on all foreign-made uncrewed aircraft (UAS) and UAS critical components.
 - Specific questions relating to cyber security risks should be directed to the Department of Home Affairs.

Advanced Air Mobility (AAM)

- The Aviation White Paper committed to the development of a National AAM Strategy to provide long-term policy settings to encourage investment in this emerging sector.
- AAM aircraft are rapidly advancing through certification, with industry front-runners expecting initial commercial operations overseas in 2026. Industry expects AAM operations to gradually enter into Australian skies around 2027-29 – however, this timing is fluid.
- AAM holds potential benefits for mobility, freight and emergency response (including air ambulance services), alongside improvements to accessibility and connectivity for urban and regional passengers.

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- Fit-for-purpose policy and regulations will support the Australian economy to seize the immediate opportunity of new jobs in AAM aircraft and component manufacturing, along with research and technology development.
- The department consulted with industry on key inclusions required for the AAM Strategy through the AAM Consultative Committee, that was established by the department to engage with industry and inform development of a nationally coordinated and well-planned approach to AAM in Australia.
- The department is engaging with all levels of government, as well as with international partners through the International Civil Aviation Organization to facilitate national and international harmonisation. In December 2024, the department held a virtual briefing session with state and territory government representatives to seek feedback and provide preliminary updates on the AAM Strategy.
- The department is also working closely with Civil Aviation Safety Authority (CASA) regarding regulatory policies to support AAM operations and use of appropriate infrastructure.

Drone rules

- The department is working on a national approach to digitising non-safety drone rules, building on priorities identified through consultation across Commonwealth, state and territory agencies. The department launched a Local Drone Rules Map in 2024.
- The map makes it easier to understand what non-safety (i.e. security, environmental etc.) rules apply across different jurisdictions.
- The open data allows easy incorporation of the rules into digital drone systems, including the existing CASA approved drone safety applications. This data is essential to supporting rule awareness and compliance, in line with open data principles and increasingly digital approaches to governance.
- Future data sets are being explored that can further support industry to operate in a lawful and efficient manner, such as data to underpin operational risk assessments to streamline approval processes for industry.

Drone noise

- Remotely piloted aircraft are subject to a noise regulation framework which came into effect from 1 July 2021, under the *Air Navigation (Aircraft Noise) Regulations 2018*. This requires some drone operators to apply for a drone noise approval. All drone delivery services are subject to a detailed assessment prior to being granted an approval.
- As of 31 March 2026, the department received 1,082 noise applications since the regulations came into effect, of which 424 were exempt from noise approvals, 633 approvals issued via a guided self-assessment and 25 required a full assessment. To date, no noise applications have been rejected, however some noise approvals have applied conditions to operators to ensure noise impacts are managed effectively.

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Uncrewed Air Traffic Management

- The Aviation White Paper initiatives included a commitment to develop and release an Uncrewed Aircraft System Traffic Management (UTM) Action Plan to outline steps to enable and integrate new types of air traffic management systems in Australia. The Action Plan was delivered on 13 December 2024 and is available on www.drones.gov.au.

Financial Information - as of 31 March 2026 (all figures are GST exclusive)

- \$35.7m in funding was provided in the 2021-22 Budget to progress 3 new technology initiatives. Of this, \$35.5 million is to be spent by 30 June 2027 and \$0.2 million was returned to consolidated revenue at the end of 2023-24. These are: the Emerging Aviation Technology Partnerships (EATP) Program (\$32.6m); the Drone Rule Management System (\$1.6m) and the National Drone Detection Network (\$1.5m).
- The \$35.7 million is comprised of \$32.6 million in administered funds, \$0.4 in capital funds and \$2.7 million in departmental funding.
- The 'Emerging Aviation Technologies Programs' administered item in the 2025-26 Portfolio Budget Statement, covers all 3 initiatives and the funding profile is outlined below.
- On 21 November 2025, a minor out of round Movement of Funds (MoF) request for the EATP program was approved by the Department of Finance, which moved \$0.521 million from 2025-26 into 2026-27.
- As part of the 2026-27 Budget process, a minor MoF request for the EATP program was approved by the Department of Finance, which moved \$0.423 million from 2025-26 into 2026-27. This MoF is reflected below.

Program Start Date:	July 2021					
Program End Date:	June 2027					
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget	8.4	2.2	0.9	0	0	11.5
Less:						
Actual Expenditure YTD at 31 March 2026	8.4	1.5				9.9
Total Committed Funds at 31 March 2026	8.4	2.2	0.9	0	0	11.5
Total Uncommitted Funds (balance)	0	0	0	0	0	0

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Opening Appropriation	8.4	2.6	0.5	0	0	11.5
Movements		-0.4	0.4			0
Current Appropriation	8.4	2.2	0.9	0	0	11.5

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2026 - 2027 Budget Estimates**Rural and Regional Affairs and Transport****Lead/Support contact: Richard Wood/Naa Opoku****SB26-000032****Supporting Information***Freedom of Information (FOI) Requests*

- FOI 25-348 - Kanpa Landcare Pilot Program (Marlee Djinda EATP Project)

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Attachment A

Aviation White Paper initiatives enabling new and emerging aviation technologies

Initiative	Status (as of 31 March 2026)
Initiative 42 (Stage 1). Release a whole of government Uncrewed Aircraft System Traffic Management (UTM) Action Plan that will outline steps to enable new types of air traffic management systems in Australia.	Complete - The UTM Action Plan was released on in December 2024.
Initiative 44. Improve information available to industry about funding and procurement opportunities.	Complete - information published on the drones.gov.au website.
Initiative 45. Release an Advanced Air Mobility (AAM) Strategy in 2024 that provides long-term policy settings to encourage investment in the nascent sector.	Under consideration - Release of the AAM Strategy is subject to Government consideration.
Initiative 46. Require that CASA update its Strategic Regulatory Roadmap for drones and AAM.	Complete - CASA released the updated roadmap in December 2024.
Initiative 47. Continue working with state, territory and local governments to encourage increased national consistency and collaboration in regulatory arrangements for drones, including through the drone rule digitisation project.	Ongoing function - Local Drone Rules Map launched in February 2024, following 18 months of collaboration between Commonwealth, State and Territory agencies. There is regular engagement with state, territory and local governments, and updates to the map will occur on an ongoing basis.
Initiative 48. Implement a new system to enable air traffic management to communicate electronically with drones and other uncrewed aircraft. Initial capabilities of the Flight Information Management System will roll out in 2025, with additional features added over time.	Airservices Australia is responsible for this item. The department understands the first tranche of FIMS expected to go live in mid-2026.
Initiative 49. Continue to work with industry on the introduction of Remote ID requirements for drones to improve safety and enable responsible and accountable drone use.	On track - The department held a policy workshop with industry in July 2024 and direct industry engagement during 2025 to inform its drafting of a Policy Impact Analysis
Initiative 50. Introduce new legislation by 2030 to protect Australian communities, infrastructure and businesses from security risks of drones and AAM.	On track – A public consultation paper outlining key issues is scheduled to be released shortly. It will seek feedback to inform options for inclusion in a legislative framework..
Initiative 51. Consult on regulatory amendments to manage noise impacts from AAM on communities.	Longer term deliverable to commence once AAM manufacturers start early trials.
Initiative 52. Work with stakeholders to develop AAM infrastructure planning guidance to support the introduction of AAM.	On track - The department has commenced early development and research.

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SB26-000041

SUBJECT: Western Sydney International Airport – Airspace & Environment**Talking Points***Airspace and Flight Path Design*

- On 4 June 2025, the Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP announced the:
 - authorisation of Western Sydney International (Nancy-Bird Walton) Airport's (WSI) preliminary airspace and flight path design outlined in the Environmental Impact Statement published at wsiflightpaths.gov.au;
 - acceptance of conditions recommended by the former Minister Hon Tanya Plibersek, for the Environment and Water to be attached to the WSI airspace and flight paths;
 - commitment to direct Airservices Australia to prioritise 'Reciprocal Runway Operations' (RRO) and the 'Reciprocal Runway Operations – Noise Abatement Procedure' (RRO-NAP) at night when safe to do so; and
 - intent to establish a time-limited community engagement forum to discuss airspace issues during the early years of WSI's operations.
- This announcement occurred after the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts published the final Environmental Impact Statement (EIS) for WSI's preliminary airspace and flight paths on 7 November 2024.
- The Draft EIS was on public exhibition from 24 October 2023 to 31 January 2024, and received 8,477 submissions.
- Submissions are published via the Online Community Portal at wsiflightpaths.gov.au.
- All submissions were considered, categorised and addressed in a Submissions Report attached to the final EIS.
- The final EIS includes 5 changes to the preliminary flight paths presented in the Draft EIS. These changes act on feedback received during the public exhibition period.
- WSI's flight paths will come into effect on 9 July 2026, ahead of the commencement of freight operations in late July 2026.

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WSI Noise Insulation Program

- The Australian Government launched the Noise Insulation Program on 23 April 2026, opening applications for eligible landowners and commencing direct engagement across the program eligibility area.
- The Program will treat eligible residential and non-residential buildings to reduce the impacts of aircraft overflight noise from WSI. Participation in the program is voluntary.

Biodiversity Offset Delivery Program

- The department continues to work in the NSW credit market to secure its remaining offset obligations for the Airport.
- The department's investment in conserving and improving biodiversity values at Defence Establishment Orchard Hills will help to protect one of the last remaining large Cumberland Plains Woodlands areas in Western Sydney.
- Questions in relation to specific activities at Defence Establishment Orchard Hills should be addressed to the Department of Defence.

Key Issues*WSI Airspace & Flight Path Design*

- WSI's airspace design and flight paths is currently in the implementation phase led by Airservices Australia. The airspace design and flight paths were developed by an aviation Expert Steering Group (ESG), led by the department, and including representatives from:
 - Airservices Australia;
 - The Civil Aviation Safety Authority (CASA);
 - WSA Co; and
 - Department of Defence.
- Sydney Airport Corporation Limited (SACL), operator of Sydney (Kingsford Smith) Airport, was a technical observer of the ESG from September 2018 to December 2024. SACL ceased to be an observer of the ESG due to commercial sensitivities raised by WSA Co.
- On 4 June 2025, the minister authorised WSI's flight paths including a requirement to implement an environmental monitoring program as recommended by the then Minister for Environment and Water, and 2 additional measures to address noise impacts on communities. Status of these initiatives are below:

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- Environmental monitoring program (EMP): The EMP is intended to monitor the impacts of WSI's aircraft noise within and adjacent to the Greater Blue Mountains Area focussing on fauna. The minister approved WSA Co's EMP in December 2025. The EMP has been published and is due to commence in June 2026.
- Direct Airservices Australia to prioritise Reciprocal Runway Operations (RRO) as the default operating mode at night: The department has prepared a draft direction to implement RRO and has consulted with Airservices Australia, CASA and WSA Co. Feedback is being considered prior to seeking the minister's agreement to the draft direction. The direction must be in place prior to aviation operations commencing in late July 2026.
- Community engagement forum: The forum will monitor aircraft noise and flight path issues relating to WSI during the early years of its operation. The forum is intended to alleviate pressure on WSI's community aviation consultation group as communities adjust to additional overflight noise. The department is developing options for forum structure and format.
- WSI's final flight paths were published on 23 February 2026 and are due to take effect on 9 July 2026.

Community consultation on the EIS

- On 27 June 2023, the proposed airspace design and flight paths were released via a dedicated website (wsiflightpaths.gov.au). There have been approximately 489,000 active users of the noise tool.
- Between the release of the flight paths and the end of the draft EIS exhibition in January 2024, the department held 48 engagement events, including 28 drop-in information sessions, 18 stalls and 2 online webinars. Airservices Australia supplemented the engagement through 8 additional events during the draft EIS exhibition.
- The department considered all 8,477 submissions received during the public exhibition period. The government's response to these submissions is contained in the Submissions Report that accompanies the final EIS.
- Of the 8,477 submissions received, 680 submissions suggested flight path alternatives which were considered through a formal design change process. Of these, around 300 submissions were considered for further assessment due to their clear and detailed presentation of an alternative approach. A technical analysis of each of these suggestions was undertaken, 50 of which were considered to be suitable for further consideration by flight path designers.

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- Following a detailed technical assessment of these submissions, the ESG endorsed 5 changes to the design: 1 material change and 4 minor changes which were subsequently approved by the minister for inclusion in the final EIS.
- The material change and 1 minor change were environmentally assessed and community consultation on these changes occurred throughout August 2024. The department hosted 1 online and 5 in-person community events in areas affected by the change.
- Throughout August and September 2025, Airservices Australia also conducted 34 in-person and 2 online information sessions with communities in Greater Sydney to raise awareness of the flight path design and seek feedback on the locations of permanent and temporary noise monitoring terminals and the development of noise abatement procedures.

Biodiversity Offset Delivery Program

- The department is required to mitigate the environmental impacts associated with the construction of WSI, by investing in environmental 'offsets' for the threatened and endangered ecosystems and species found on the WSI site. The method for achieving these offsets is outlined in the Biodiversity Offset Delivery Plan (BODP) approved on 24 August 2018 by the then Australian Government Department of the Environment and Energy.
- To date, the department has spent approximately \$151 million (GST Exc.) on a range of initiatives set out in the Plan, including:
 - o providing \$70 million to the Department of Defence to restore and conserve land at Defence Establishment Orchard Hills site for a period of 20 years;
 - o purchasing biodiversity credits through the NSW Biodiversity Offset Scheme and NSW BioBanking Scheme (\$71 million); and
 - o contributing funds to a native seed production program and propagation trials based on seeds collected from the Airport site (\$10.5 million).

Noise Insulation Program

- The Noise Insulation Program is one of the mitigations to the impacts of aircraft overflight noise associated with WSI, as set out in the approved airspace and flight path EIS, and is based on the Noise Insulation and Property Acquisition policy contained within the EIS.
- The Program targets eligible existing buildings within the defined program eligibility area that are most affected by forecast aircraft overflight noise.

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- Eligibility for noise treatment works is not automatic and is determined through an application and assessment process in accordance with the Program Guidelines. Approximately 339 properties are within the eligibility boundary although many of these may not be eligible for assistance as set out in the Guidelines.
- In December 2025, the department finalised the procurement of a managing contractor, Master Building Solutions Pty Ltd, to support landowner engagement and the delivery of the Noise Insulation Program, including the design and construction of the treatment works.
- Following launch, the department and the managing contractor commenced direct contact with landowners within the program eligibility area. Applications are open for a two-year period to April 2028, with the Program to be delivered over 3 years.
- Participation in the Program by eligible landowners is voluntary, and no works will proceed without landowner agreement.
- \$85.96 million (GST exclusive) has been committed to deliver the Program under the Western Sydney Airport – Commonwealth Preparatory Activities Program.
- To date, the department has spent \$635,862 on preliminary program set-up and initial delivery activities, including probity and governance assurance services, community engagement and managing contractor services.

FY2023/24 Financial Statements

- As part of the 2023-24 Financial Statements, a review was undertaken to confirm the appropriate accounting treatment for biodiversity credits related to WSI's development. This assessment was conducted in consultation with a subject expert and accounting technical team from Deloitte.
- As a result, the accounting provision for biodiversity credits increased from \$66.4 million (GST Exc.) to \$87.6 million (GST Exc.) in 2023-24. The adjustment reflects the full obligation the department estimates is required to pay to offset WSI through the purchase of biodiversity credits in the NSW offsets market.
- It is important to note that the corresponding \$21.2 million increase to biodiversity expense in FY 23/24 represents a non-cash accounting adjustment and does not impact cash available to meet the department's obligations.
- Funds to deliver the BODP are sourced from the Western Sydney Airport – Preparatory Activities program appropriated in 2017-18, which also includes funding for airspace design, noise insulation and property acquisition, and an Aboriginal cultural heritage keeping place. Existing committed funds and remaining appropriation for the Preparatory Activities program are set out in the table below.

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Financial Information - as at 31 March 2026*Western Sydney Airport – Preparatory Activities*

Program/Project Start Date:	2017					
Program/Project End Date:	June 2029					
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget	5.0	21.9	36.4	20.5	48.4	132.2
Less:						
Actual Expenditure YTD at 31 March 2026		2.48				5.0
Total Committed Funds at 31 March 2026 ¹		20.5	35.8	20.5	48.4	126.6
Total Uncommitted Funds (balance)	-	-	0.6	-	-	0.6

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Note: The Committed Funds includes allocation of the provision for biodiversity credits that was attributed as expenditure in 2023-24 Financial Statements but has not yet been spent.

¹*Note: Committed Funds reflect the department's outstanding statutory obligations to deliver Commonwealth Preparatory Activities under the Western Sydney Airport Project Deed.*

²*Note: Actual Expenditure for 2024-25 does not include expenditure on biodiversity credits that occurred in 2024-25. This is because the adjustment to biodiversity credits expenditure previously reported in 2023-24 already accounts for expenditure in future years. Funds spent on biodiversity credits in 2024-25 have been categorised as funding commitments to reflect contracts executed to purchase these credits.*

GST Exclusive amount.

Supporting Information:*Questions on Notice (QoNs)*

- SQ25-000351 Western Sydney Airport – Noise Mitigation
- SQ25-000297 Noise insulation at Western Sydney
- SQ25-000006 Departmental purchase of Biodiversity Credits
- SQ24-001372 Noise mitigation
- SQ24-001364 Impact of noise on schools
- SQ24-001363 Stakeholder engagement
- SQ24-001366 Department's submission report
- SQ24-001060 Western Sydney Airport – draft Environmental Impact Statement

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SB26-000033

SUBJECT: Bilateral Air Services Agreements**Talking Points**

- Australia has Air Services Agreements with more than 110 countries facilitating international travel to and from Australia.
- These agreements specify the number and type of services and traffic rights that airlines of both countries are allowed to operate.
- Australia has open access capacity agreements with 7 of our biggest international arrival markets (New Zealand, China, United States, United Kingdom, Japan, India and Singapore), covering two-thirds of all visitor arrivals into Australia. Agreements with Malaysia and Canada also became open access from March this year.
- Consistent with the Aviation White Paper, we will pursue additional capacity ahead of demand in our air services agreements and negotiation of 'open skies' style agreements where it is in Australia's interests and can be agreed bilaterally.

Key Issues*Maldives*

- Australia and Maldives aviation officials agreed the draft text of an inaugural Air Services Agreement in March 2026 which allows airlines of both countries the opportunity to operate up to 14 passenger services per week and unlimited dedicated cargo services.

El Salvador

- Australia and El Salvador aviation officials signed a Memorandum of Understanding to allow air services on a code-share basis in March 2026.
- The arrangements provide airlines of both countries the rights to establish cooperation with other airlines through code sharing on services between Australia and El Salvador.

Philippines

- Australia and Philippines aviation officials concluded an agreement in September 2025 that will double available passenger capacity to 70 services per week by the Northern Winter 2026 timetable period (25 October 2026).
- The updated arrangements allowed for an immediate increase of capacity available under the agreement to 60 services a week to and from Sydney, Western Sydney, Melbourne, Brisbane and Perth for airlines of both countries.

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- The bilateral arrangements continue unrestricted capacity for direct services to other international Australian airports.
- The updated arrangements also expand fifth freedom traffic rights for dedicated cargo services and code sharing opportunities for both country's airlines.

Canada and Malaysia

- At the international civil aviation negotiation (ICAN) event held in October 2024, Australia agreed significant increases in capacity with several countries including moving to open access agreements with Canada and Malaysia which commenced in March.
- The updated arrangements with Canada also expanded fifth freedom traffic rights, allowing airlines to operate to all intermediate and beyond points except for points in the United States, excluding Honolulu and San Francisco.

Chile and Hong Kong

- At ICAN agreement with Chile increased available capacity from 14 services per week to 35 passenger services per week from March this year.
- Australian and Hong Kong aviation officials also agreed at ICAN to the first increase capacity under our bilateral air services arrangements in nearly 20 years.
- The arrangement phase in an increase in passenger capacity from 70 to 91 services each week to and from Sydney, Western Sydney, Melbourne, Brisbane and Perth for both countries (30 per cent increase), with an immediate increase of 14 services a week. The 91 services each week became available for airlines on 26 October 2025.
- The updated arrangements also provide for unrestricted dedicated cargo services between Australia and Hong Kong.

Latvia, Mongolia and Rwanda

- Australian aviation officials agreed the draft text of Air Services Agreements with Latvia, Mongolia and Rwanda for the first time. Each of these agreements allows airlines of both countries the opportunity to operate up to 14 passenger services per week and unlimited dedicated cargo capacity.

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Türkiye, Viet Nam and Sri Lanka

- Australian aviation official agreed updated bilateral air services arrangement with Türkiye and Viet Nam in December 2023 and with Sri Lanka in February 2024.
- The updated arrangements provide significant capacity for airlines of each country to expand passenger and cargo operations to and from Australia.

Domestic Treaty Processes

- Australia advised the entry into force of the Air Services Agreements with *Colombia*, *Peru* and *Saudi Arabia* in December 2025, following the completion of the Australian Government's domestic treaty processes.
- The Air Services Agreement provides the binding legal framework to support the operation of international air services, enabling airlines to provide direct services should they choose to, and based on capacity levels agreed between the aviation authorities.
- The Joint Standing Committee on Treaties Report 229 was tabled on 6 November 2025, recommending binding treaty action be taken on these 3 Agreements.
- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts is working closely with the Department of Foreign Affairs and Trade to progress the Air Services Agreements with Cambodia, Kiribati and Nauru this year.

Western Sydney International Airport (WSIA) and Future Bilateral Air Services Talks

- More than 70 of Australia's bilateral air services arrangements already allow for international operations to WSIA including open capacity agreements with New Zealand, Singapore, China, Canada, Malaysia, the UK, US, India and Japan.
- The department is continuing to seek to enhance our bilateral air service arrangements with other countries including Indonesia, Fiji and the Republic of Korea.

Senate Select Committee on Commonwealth Bilateral Air Services Agreements

- The government tabled the response to the Senate Select Committee Report on Commonwealth Bilateral Air Services Agreements in the Senate on 11 December 2025.
- The response highlights that the government's release of the Aviation White Paper which committed to creating a resilient, competitive and sustainable aviation sector.
- Consistent with the Aviation White Paper, the government continues to pursue increased opportunities for international airlines to grow new and existing markets into Australia under our bilateral air services agreements.

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Background*Aviation White Paper – Connecting Australia to the World*

- The Aviation White Paper highlights that decisions on the priority and nature of bilateral air services negotiations are determined in the national interest, by the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government taking into consideration a range of factors including:
 - o current and forecast international capacity in each market;
 - o reciprocal market opportunities for Australian carriers;
 - o expanding access for Australian travellers to new locations including diaspora communities;
 - o economic benefits for Australian tourism, trade and education sectors;
 - o safety and security for the travelling public;
 - o job opportunities and job security for Australians;
 - o the sustainability of the Australian aviation sector; and
 - o international bilateral relations.

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SB26-000034

SUBJECT: Aviation and Net Zero**Talking Points**

- Aviation generates approximately 2.5% of the world's carbon emissions and around 10% of Australia's domestic transport emissions.
- Aviation is a 'hard-to-abate' sector. Its share of domestic emissions is likely to increase proportionately as demand increases and emissions reduce in other sectors.
- Australia has legislated targets of 43% below 2005 levels by 2030 and net zero by 2050, and has committed to a 2035 target of 62–70% below 2005 levels through the Australian Government's Net Zero Plan framework.
- The government's Net Zero Plan is supported by the Transport and Infrastructure Net Zero Roadmap and Action Plan as the roadmap for how government will deliver emissions reduction in partnership with industry across the transport sector, including aviation.
- The government's Safeguard Mechanism is positioned in the Net Zero Plan as a key policy mechanism to deliver industrial emissions reductions and requires Australia's largest greenhouse gas emitters, including Qantas and Virgin Australia, to reduce domestic emissions by 4.9% annually to 2030.
- Qantas' baseline is 4,472,910 tonnes CO₂-equivalent (t CO₂-e) and its emissions in the 2023-2024 reporting year were 4,528,002 t CO₂-e, with 55,092 Australian Carbon Credit Units surrendered to meet the baseline.
- Virgin's baseline is 2,170,511 t CO₂-e and its emissions in the 2023-2024 reporting year were 2,103,081 t CO₂-e.
- It is a matter for the airlines to provide advice on how they individually will be reducing their emissions.
- The Future Made in Australia (FMA) agenda identifies a Low Carbon Liquid Fuel (LCLF) industry as a development priority, fast-tracking support for a domestic LCLF industry including the \$1.1 billion Cleaner Fuels Program, and the FMA Innovation Fund.
- The government established the Australian Jet Zero Council to work with industry to decarbonise aviation.
- Development of new technologies using novel electric and hydrogen aircraft supported by government through the Emerging Aviation Technology Partnerships (EATP) Program.
- Internationally, Australia actively participates in the International Civil Aviation Organization Carbon Offsetting and Reduction Scheme for International Aviation,

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contributing to the long-term aspirational goal for international aviation of net zero carbon emissions by 2050.

Key Issues*Government measures to support decarbonisation of the aviation sector*

- As part of the Future Made in Australia agenda, the government will fast-track support for a domestic LCLF industry, with an initial focus on sustainable aviation fuel and renewable diesel including:
 - The government's \$1.1 billion Cleaner Fuels Program will offer production-linked grants to domestic LCLF producers over 10 years and target support toward LCLF projects that are likely to reach production in the near future.
 - The program is expected to open in mid-2026.
 - The Australian Renewable Energy Agency (ARENA) will be the delivery agency for the program.
- \$1.1 billion Cleaner Fuels Program to support the production of low carbon liquid fuels (LCLF) in Australia was announced in September 2025 and will provide production-linked incentives over 10 years.
- \$250 million for innovation to accelerate a LCLF industry in Australia, as part of the \$1.5 billion in grant funding available through the Future Made in Australia Innovation Fund. The Innovation Fund launched in December 2025.
- The government is also providing over \$30 million in funding through the SAF Funding Initiative, administered through ARENA.
- The government has established the Australian Jet Zero Council to work with industry to encourage emissions reduction across aviation and expand sustainable practices.
- The Australian Jet Zero Council has met 8 times (between August 2023 and March 2026).
- Members have committed to, and are progressing, a workplan which considers the contribution of sustainable aviation fuel (SAF) to decarbonising aviation.
- The workplan is published on the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts' website.
- The \$30.5 million Emerging Aviation Technology Partnerships (EATP) Program encourages industry to develop and deploy emerging aviation technologies that utilise novel electric and hydrogen aircraft, in support of the government's net zero carbon emissions target.

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SB26-000034

Background

- The Transport and Infrastructure Net Zero Roadmap and Action Plan is 1 of 6 sectoral plans to support the government's Net Zero Plan, 2030 and 2035 emission reduction targets. The Transport Sector Plan outlines the pathway and actions for aviation, as well as other transport modes, to deliver emissions reductions and contribute to the net zero target.

SAF and decarbonisation

- In the absence of other mature and deployable technologies, SAF will play a critical role in assisting aviation to decarbonise in the short to medium term. It is expected that SAF will provide the biggest contribution to the aviation sector's emissions reduction by 2050.
- Some proposed initiatives to reduce the aviation sector's emissions could increase operating costs. SAF, for example, is around 2 to 5 times more expensive than conventional jet fuel.
- The price for SAF would ordinarily be expected to decrease as production increases and economies of scale are beginning to be achieved. However, pricing will also depend on the growth of demand for SAF.
- Further information outlined in SB26-000043

Electric/hydrogen aircraft and Advanced Air Mobility (AAM)

- Regional aviation operates on tighter cost margins and is more suited to the adoption of rapidly maturing electric and hydrogen technologies, which also promises significantly reduced operational costs and the potential to serve new markets.
- Conversions of turbine regional aircraft and newly designed battery and/or hybrid electric-hydrogen aircraft are projected to result in operating cost savings of 40% compared to turbine aircraft. This is expected to increase opportunities for regional aircraft operators to serve new regional markets that are uneconomical with existing aircraft.
- Further information outlined in SB26-000032

International Aviation

- With the support of our international airlines, Australia has been participating in the voluntary phase of the Carbon Offsetting and Reduction Scheme for International Aviation (CORSIA) since it commenced in 2019 in preparation for the mandatory phase commencing in 2027.

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Lead/Support contact: Richard Wood / s22(1)(a)(ii)

SB26-000034

- Under CORSIA, eligible Australian international airlines have been reporting their emissions from international flights annually.
- Offsetting requirements have now commenced under CORSIA. Airlines may be required to offset their emissions through the purchase of CORSIA eligible emissions units if their operations exceed the global baseline. Airlines can receive a reduction in offset requirements through the use of CORSIA eligible SAF.

Industry commitments

- The international aviation sector has committed to ICAO's long-term aspirational goal for international aviation of net zero carbon emissions by 2050.
- A significant majority of ICAO member states, and key international aviation bodies including the International Air Transport Association (our 2 major Australian airlines are members), the Civil Air Navigation Services Organisation (CANSO) and Airports Council International (ACI) are supportive of this goal.
- Qantas Group and Virgin are renewing their fleets, which they consider can reduce in-flight emissions by up to 25%.
- Qantas Group established a A\$400 million Climate Fund in 2023 to invest in sustainability projects and technologies.
- Qantas, Sydney Airport and Ampol, supported by Qantas' SAF Coalition partners, imported nearly 2 million litres of unblended SAF in 2025, aiming to reduce carbon emissions by 3,400 tonnes.
- Virgin Australia entered an agreement with Viva Energy to source SAF for its flights departing from Proserpine, Queensland, between March and July 2025. Viva Energy will provide Virgin Australia with SAF consisting of Jet A1 and a 30-40% synthetic blend component made from waste and residue feedstocks.
- On 25 June 2024, Qantas announced it would work with manufacturers and suppliers on electric or battery powered aircraft that are the right size and range for their regional network.

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- SQ25-002833

*Recent Ministerial Comments***Strengthening Australia's fuel resilience (Media Release, 12 May 2026)**

- Delivering the \$1.1 billion Cleaner Fuels Program, to boost the production of low-emission fuels in Australia, and working with industry on a market measure to drive demand and to reduce our reliance on imported fuels.

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Rural and Regional Affairs and Transport

Lead/Support contact: Richard Wood/s22(1)(a)(ii)

SB26-000042

SUBJECT: Disability Transport Standards**Key Points**

- The Disability Standards for Accessible Public Transport 2002 (Transport Standards) are a legislative instrument made under the *Disability Discrimination Act 1992* (DDA). The Transport Standards provide requirements for public transport operators and providers to make their services accessible and remove discrimination against people with disability.
- On 20 March 2024, the Australian Government announced a package of reforms to the Transport Standards. The reforms will improve accessibility across the whole public transport journey, including the training of public transport staff to better meet the needs of people with disability, and make it easier to find and understand information to plan a journey.
- Consultation on an exposure draft of the amending instrument and supporting Guidelines to implement the reforms to the Transport Standards was open from 10 October 2025 to 4 December 2025. Consultation sought feedback on whether the amendments achieve the intent of the agreed reforms, the effectiveness of transitional arrangements and whether additional information is needed.
- Feedback received during consultation is being considered in finalising the legislative amendments. Once finalised and agreed by the Attorney-General, the updated Transport Standards will be tabled in parliament.
- Separately, the government's Aviation White Paper committed to the development of new aviation-specific disability standards, co-designed with people with disability. The new standards will clearly define what airlines and airports need to do to provide a safe, seamless and dignified aviation experience for Australians with disability.
- Co-design of the new standards is underway which has included workshops with people with disability during July and August 2025. People with lived experience of the barriers to air travel attended 3 workshops centred around segments of the aviation journey. Participants discussed solutions to air travel barriers which will be used to develop the new standards.
- In addition, consultation with the aviation industry is being undertaken on the co-design options. This has included engagement with airports, airlines and industry bodies to ensure implementation issues are considered in the co-design process.
- Formal consultation with the wider community and the aviation industry on options for the new standards is expected to occur in the coming months.

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SB26-000042

Key Issues

- Operators and providers of public transport were required to be 100% compliant with the Transport Standards by 31 December 2022 (except trains and trams, which must be compliant by 2032). The 2022 Review found compliance deadlines would not be met by the majority of operators and providers.
- The reforms do not provide operators and providers of existing assets with any additional time to comply with the current requirements in the Transport Standards. If operators and providers do not meet the compliance deadlines, they are in breach of the Transport Standards and the DDA. Complaints of disability discrimination may be lodged with the Australian Human Rights Commission which has the power to investigate and attempt to conciliate complaints.
- The Attorney-General's Department is reviewing the DDA to ensure it is working to protect people with disability. The enforceability of and compliance with the Transport Standards made under the DDA is being considered as part of the review. Public consultation on the review was open until 14 November 2025.

Accessible air travel

- People with disability face barriers when travelling by air. This is evidenced by submissions made to the Royal Commission into Violence, Abuse, Neglect and Exploitation of People with Disability, the 2022 Review of the Transport Standards and consultation undertaken on the Aviation White Paper.
- The Aviation White Paper outlines a range of initiatives to address these barriers.
- The government is co-designing new aviation-specific disability standards with people with disability, as a schedule to the Transport Standards. This includes:
 - setting out the obligations that airlines, airports and other aviation service providers have to facilitate and coordinate the passenger journey for people with disability;
 - requiring airlines to offer passenger assistance profiles that will enable people to communicate accessibility requirements to airlines online, in advance;
 - reviewing airline policies that limit the number of passengers who require assistance;
 - producing user guides that outline airlines' and airports' legal requirements under the DDA and new standards; and
 - reviewing and publicly reporting on airlines' and airports' compliance with the new standards after the new rules come into effect.
- The Aviation White Paper also committed to providing improved remedies for damage to mobility devices during air travel. The government's Aviation Consumer Protections

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consultation paper, released on 8 September 2025, sought feedback on appropriate remedies offered by domestic airlines for such damage. Pending the outcome of that consultation, amendments may be required to the *Civil Aviation (Carriers Liability) Act 1959*, which caps domestic carriers' liability for baggage loss or damage at \$3,000, in line with international conventions.

- 3 full day co-design workshops were held in July and August 2025, focusing on segments of the air travel journey: planning the journey, on the plane and at the airport.
 - Workshop 3 was held at Sydney Airport and included attendance over the lunch session by the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government, and Senator the Hon Jennifer McAllister, Minister for the National Disability Insurance Scheme.

BackgroundAccessible air travel

- The government released its Aviation White Paper on 26 August 2024, which commits to 56 initiatives to improve the industry's safety, productivity, competitiveness and sustainability.
- Key areas of focus in the Aviation White Paper include improving the aviation passenger experience and ensuring passengers' rights are clear and protected. This includes a strong focus on improving air travel for people with disability.
- In addition to aviation-specific disability standards, other relevant Aviation White Paper initiatives supporting accessible air travel include:
 - establishing an ombuds scheme for the aviation industry
 - delivering a new Aviation Customer Rights Charter
 - extending the Remote Airstrip Upgrade Program to include additional funding for safety and accessibility works
 - requiring additional accessibility information in airport master plans and Master Development Plans, through amendments to the Airport Regulations 2024.

Financial Information - as at 31 March 2026

As at 31 March 2026, the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts employed 11.17 ASL staff (4.47 for Disability Transport Standards and 6.70 for Aviation Accessibility) for the disability standards functions.

Supporting Information

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Recent Ministerial Comments

- Minister Catherine King discussed the accessibility considerations being factored into the design of Western Sydney International Airport. She also discussed the ongoing development of new aviation-specific disability standards and the upcoming consultation on amendments to the Transport Standards. Powerd Media podcast and article, 9 October 2025, see **Attachment A** - www.powerd.media/news/transport-minister-provides-update-on-aviation-sector-for-travellers-with-disability
- “In a statement, Federal Transport Minister Catherine King said what people with disability had been experiencing (when travelling by air) was ‘simply not good enough’ and she attended a co-design workshop last week.” ABC News article, 26 August 2025, see **Attachment B** - www.abc.net.au/news/2025-08-26/people-with-disability-air-travel-aviation-standards-drag/105610372

Attachments

- **Attachment A:** Powerd Media article “Transport Minister provides update on Aviation sector for travellers with disability”.
- **Attachment B:** ABC News article “People with disability still dealing with inaccessible air travel as aviation reforms drag on”.

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NEWS

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People with disability still dealing with inaccessible air travel as aviation reforms drag on

By the Specialist Reporting Team's [Evan Young](#) and national disability affairs reporter [Nas Campanella](#)

Disabilities

Tue 26 Aug 2025 at 4:50am



Jono Bredin wasn't able to get to the accessible housing summit in Canberra because there were no accessible flight for him. (ABC News: Nico White)

In short

The federal government made a series of aviation-related accessibility pledges last year, after decades of complaints and allegations of discrimination from people with disability.

While consultation on those reforms is underway, people with disability continue to face the same issues.

What's next?

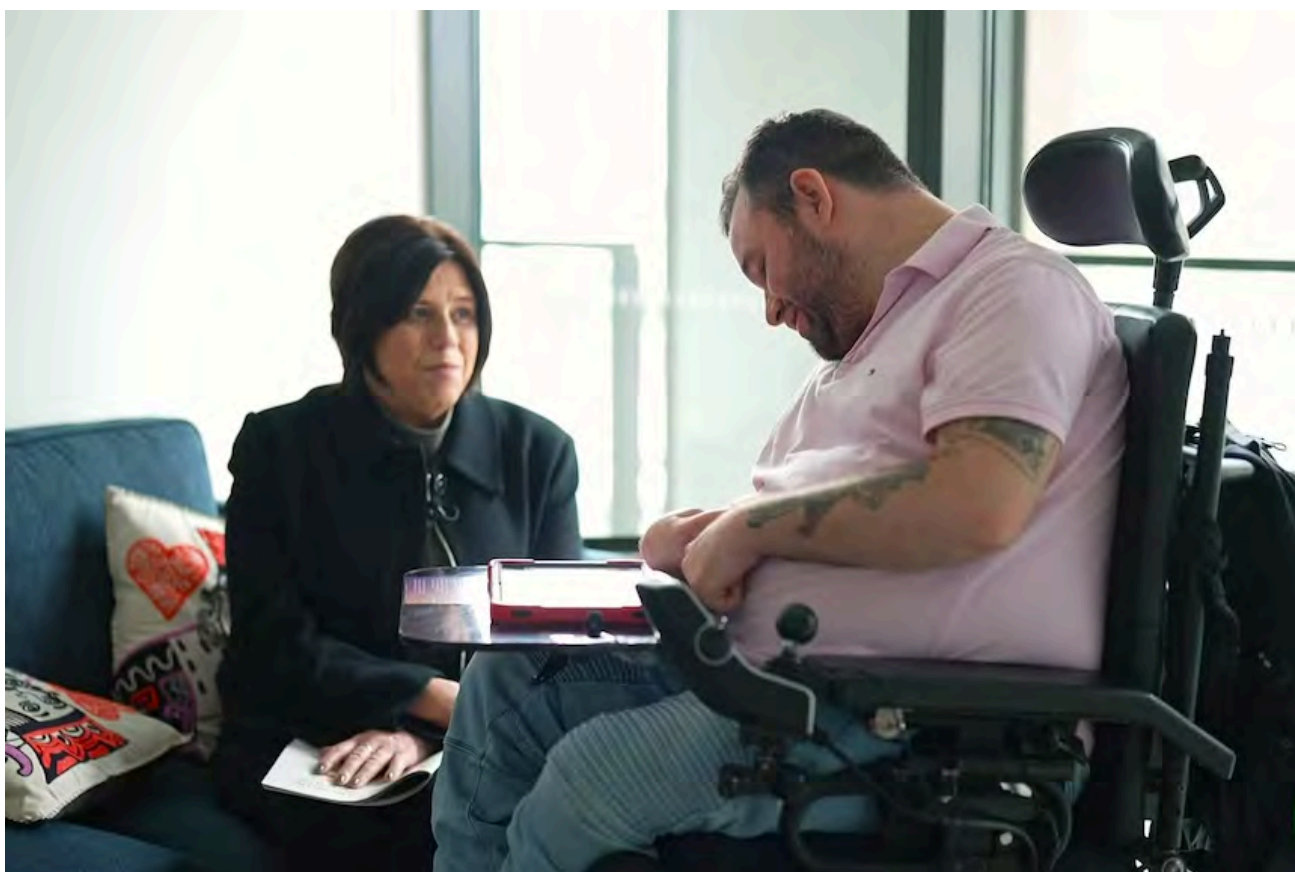
The government says it is aiming to finalise the new aviation-specific disability standards in 2026.

Disability advocate Jono Bredin was excited to be invited to speak about inclusive housing at a summit in Canberra this month.

But the Melbourne resident, who lives with cerebral palsy, soon found out there were no flights on any airline — or accommodation once he got there — that could assist with his needs.

He said the irony of being unable to attend an accessibility event due to inaccessible transport wasn't lost on him.

"I was very angry," he said.



Jono Bredin is fed up with the how difficult it can be for people with disability to travel by air like anyone else.
(ABC News: Nico White)

Do you have a story to share? Email Specialist.Team@abc.net.au

Mr Bredin's power wheelchair exceeded the allowed height for most aircraft flying from Melbourne to Canberra, and the only flights that allowed a chair of that size did not provide hoist transfers.

The only other transfer option, a slide board transfer, would be very difficult and require the support of multiple people, including airline staff who may not be trained.

Mr Bredin said he has turned down several work opportunities outside of Victoria due to accessible flights being unavailable and been forced to take 10-hour train rides instead of 1.5-hour flights to see his family.

He said it was hard to believe air travel for people with disability was "still an issue in such a developed country".

"It makes me lose faith in people and companies," he said.

"It is particularly hard to inspire ... other people with disability and advocate they can live a life like anyone else when this isn't necessarily always true."



This was far from the first time Jono Bredin was unable to find a flight that met his accessibility requirements.
(ABC News: Nico White)

People with all kinds of disability have faced issues during air travel [for decades](#), reported being [humiliated](#), having [wheelchairs broken](#) and [assistance animals turned away](#), being [left in an aircraft](#) or terminals for hours, and having to [shoulder extra costs](#).



How transport systems fail people with disability (February 2024) (Nas Campanella and Evan Young)

Last August, the federal government made a series of accessibility pledges as part of the release of the Aviation White Paper.

No timeline was set on the reforms at the time, and almost 12 months on, people with disability like Mr Bredin are still facing issues.

"I believe airlines do not actually want [people with disability] on planes — it would be too much work for them," he said.

The disability [pledges](#) included:

- Creating aviation-specific disability standards like those [that exist for public transport](#)
- Reporting on compliance with the new standards

"They do the bare minimum to make it look like they care ... but there is no intentional demonstration for inclusion."

'Happens every time' you fly

Sheetal Balakrishnan, a senior solicitor at the Justice and Equity Centre (JEC), which represents people with disability in discrimination complaints, said her firm frequently heard from people who had issues flying by air.

"For some people, they say that it happens every time they fly," she said.

- Increasing compensation for damaged mobility aids
- Looking at ways to keep airlines from limiting the number of wheelchair users on a flight
- Ensuring airports explain how new developments will be accessible
- Requiring airlines to offer passenger profiles that include their accessibility needs



Sheetal Balakrishnan says cases of people with disability being treated poorly by airlines and airports frequently come across her desk. (ABC News: Chris Taylor)

One of the JEC's newest clients is Chelsea Hopkins-Allan, who said she was left thousands of dollars out of pocket and missed two flights home when trying to travel from Sydney to Albany in regional Western Australia with Qantas.

"I felt like I didn't matter as a human being," Ms Hopkins-Allan said.

Ms Hopkins-Allan lives with several health conditions that exacerbate her muscle weakness and fatigue, and uses a motorised scooter when she travels.

The 37-year-old has travelled with her scooter on Rex, Virgin and Jetstar without issue, and before booking with Qantas, did extensive research and booked accessibility services that would meet her and the airline's requirements.



Chelsea Hopkins-Allan was able to travel smoothly with her scooter on other airlines before her recent issues with Qantas. (ABC News: Andrew Chounding)

She said Qantas gave her conflicting advice about travelling with her scooter and battery, misplaced parts of her scooter, and left her waiting alone for long periods.

When Ms Hopkins-Allan was unable to use her scooter, she became unwell and sat in a toilet stall for an hour until she recovered enough energy to walk the distance across the terminal to figure out how to get home.

She said she was not offered vouchers, food or accommodation, and in the end, a relative was forced to drive almost 10 hours to Perth and back to take her home.

"It felt like a failure at an organisational level," Ms Hopkins-Allan said.

"I'd done everything right on my end ... and nothing I did made a difference."

She has made a complaint against Qantas to the Human Rights Commission, arguing the airline breached the Disability Discrimination Act (DDA).

"Qantas has to provide its services in an accessible way. At the heart of Chelsea's complaint is that Qantas didn't provide the assistance that she needed ... and if a service is not accessible, we say it's disability discrimination," Ms Balakrishnan said.



Chelsea Hopkins-Allan wants Qantas to ensure its services are accessible. (ABC News: Andrew Chounding)

In a statement, a Qantas spokesperson apologised to Ms Hopkins-Allan for her "very upsetting experience" and it was now offering compensation.

"We have made a number of improvements to how we support customers with specific needs since this occurred, however we are thoroughly investigating the experience she had to ensure this doesn't happen again," they said.

A turning point?

The Australian Federation of Disability Organisations has been involved in the consultation and co-design of the aviation standards recommended by the white paper, alongside other disability, legal and aviation sector representatives.

CEO Ross Joyce said talks had been very positive so far but the scale of the issue remained significant and people with disability "were sick of it".

"We think that it's about time things changed so the systems respect people with disability," he said.

In a statement, Federal Transport Minister Catherine King said what people with disability had been experiencing was "simply not good enough" and she attended a co-design workshop last week.

"We're determined to act and improve outcomes in this space," a spokesperson said.

"Thanks to the invaluable contributions of the participants at the workshops, we will continue developing the new Aviation Disability Standards to improve the experience of air travel for people with disability. We are aiming to finalise the new standards in 2026."

Lobby group Airlines for Australia and New Zealand said airlines were happy to have contributed to the co-design workshops.

"Airlines are committed to working with the disability community, airports, government, and safety regulators to explore safe and feasible solutions that reduce barriers to air travel — with airlines proactively introducing multiple initiatives to improve travel experiences for people with a disability," chair Graeme Samuel said.

Posted Tue 26 Aug 2025 at 4:50am

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Transport Minister provides update on Aviation sector for travellers with disability.



Emma Myers

Oct 9, 2025 • less than a minute read

[Copy link](#)

Many travellers with disability often face a broad range of systemic barriers when it comes to navigating the aviation industry, which is why the Australian government is currently in the process of co-designing [eleven initiatives](#) outlined in the Aviation White Paper, according to the Minister for Transport.



sector that protects the rights of people with disability, according to Department of Infrastructure and Transport.

One of these initiatives includes creating new aviation-specific disability standards by modernising the 2002 Disability Standards for Public Transport, as stated in the White Paper.

Powerd Media spoke with Minister for Transport, Catherine King, who claims the aviation industry is already consulting with the disability community, incorporating co-design methodologies and trialling solutions.

“This has already seen airports and airlines try to work out what they can do to lift their game, which is a good thing,” she says.

The Minister referred to a trial where once a traveller with disability arrives at the airport terminal, there are coordinators who will take them through their entire journey.

“ I, myself, have noted pre-boarding for some airlines seems to be starting much earlier for passengers who might need further assistance, ”

Minister for Transport, Catherine King

Australia isn't the only country upgrading their aviation standards for the disability community.

Overnight, Dubai based airline company, Emirates, announced their own enhancements for travellers with disability, including a new Accessible & Inclusive Travel Hub for global customers. The Hub is said to provide information for travellers with varying accessibility requirements and enabling them to plan their journey by specific need, according to the Emirates website.



best as they can.”

“It's not often you get to do an airport from scratch and that's what we've done,” she says.

“They've designed it in an accessible way, but also in a way where it's a calming space. The environment of the airport itself is beautiful. It's got a lot of stone and wood, light, a lot of passive seating. A lot of ways you can move about quickly.”

Minister King says any new standards will be implemented to maintain the highest quality of modern accessibility.

“ Disability has been very much part of the Western Sydney Airport author's brief to actually make sure we do improve things for people with disabilities ”

Minister for Transport, Catherine King

Let us know your feedback.

We're committed to providing an accessible and inclusive experience for everyone. If you've got an idea to improve Powerd, we'd love to hear from you.

2026 - 2027 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Richard Wood/s22(1)(a)(ii)

SB26-000043

SUBJECT: Low Carbon Liquid Fuels**Talking Points**

- The Australian Government is committed to reaching net zero emissions by 2050, and low carbon liquid fuels (LCLF) are an important part of the Net Zero Plan.
- As part of the Future Made in Australia (FMA) agenda, the government announced plans to fast-track support for an LCLF industry, with an initial focus on sustainable aviation fuel (SAF) and renewable diesel.
- This includes a \$1.1 billion Cleaner Fuels Program to stimulate private investment in Australian onshore production of LCLF, which will help unlock vast economic and industrial opportunities while strengthening Australia's fuel security.
 - The program is expected to open in mid-2026.
 - The Australian Renewable Energy Agency (ARENA) will be the delivery agency for the program.
 - Building on this investment, the government will consult with industry on a market measure to drive demand and to reduce our reliance on imported fuels.
- In addition, \$250 million has been set aside in the FMA Innovation Fund for the development of nascent LCLF production technologies and feedstocks. The FMA Innovation Fund officially launched in December 2025.
- The government is also providing over \$30 million for the Sustainable Aviation Fuel Funding Initiative. This initiative, delivered through ARENA, supports the development of a SAF industry with production from renewable feedstocks in Australia. Further questions on this program should be directed to ARENA.
- The ongoing disruption to global fuel supply amid the Middle East conflict highlights the benefit of domestic LCLF production as part of a suite of policy measures to strengthen Australia's fuel security (*SB26-000117 refers*).

Key Issues

- LCLF provide an alternative decarbonisation pathway for hard-to-electrify sectors, including transport (aviation, heavy vehicle, rail and maritime), mining, agriculture and construction. Developing an LCLF industry in Australia will help to accelerate the decarbonisation of these sectors.
 - The Clean Energy Finance Corporation's (CEFC) report 'Refined Ambitions: Exploring Australia's Low Carbon Liquid Fuel Potential' (2025) found that a mature Australian LCLF industry could deliver around 230 million tonnes CO₂-e in cumulative emissions reduction by 2050.
- A domestic LCLF industry also offers economic and fuel security benefits for Australia.

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- o The CEFC report shows that a domestic LCLF industry could be worth \$36 billion by 2050 and that most of the \$15 billion domestic feedstock opportunity required by 2050 to underpin domestic refiners will be supplied by Australia's agricultural sector.
- o The CEFC report also highlights that a domestic LCLF industry can reduce Australia's reliance on imported liquid fuels, support local resilience, and create energy security for high-value sectors, such as defence.
- To capture the decarbonisation, economic and fuel security benefits of a LCLF industry in Australia, the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts (the department) is undertaking work on a range of policy initiatives for LCLF.
- The department undertook public engagement on policy design of the Cleaner Fuels Program from 13 November to 19 December 2025.
 - o This engagement process was supported by ARENA and the Department of Climate Change, Energy, the Environment and Water (DCCEEW).
 - o More than 100 submissions were received from a range of stakeholders. Outcomes from this consultation will inform the detailed design of the program expected to be released in mid-2026.
 - o A key message from the engagement is that complementary policies, in particular, to drive uptake of LCLF, are crucial to establishing a domestic LCLF industry.
- The government's \$1.1 billion Cleaner Fuels Program will offer production-linked grants to domestic LCLF producers over 10 years and target support toward LCLF projects that are likely to reach production in the near future.
- In the 2026-27 budget, the government announced it will work with industry to introduce a demand side measure that provides certainty for new Australian LCLF production and stimulates investment in new, clean fuel refining capacity.
 - o This will reduce our reliance on imported fuels, improving the resilience of our domestic transport industry.
 - o The department, together with the DCCEEW, is working on an interim Impact Analysis, with the intention of releasing it for consultation in mid-2026.
- The government's Sustainable Aviation Fuel Funding Initiative is providing:
 - o \$9 million to Jet Zero Australia to determine the viability of its commercial-scale alcohol-to-jet LCLF production facility in Townsville, Queensland and progress towards a final investment decision;
 - o \$2.4 million to Viva Energy to enable blended SAF supply into Brisbane Airport for commercial use;

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SB26-000043

- o \$8 million to Australian technology and project developer Licella, to complete Feasibility and Front-End Engineering Design (FEED) studies assessing the viability of establishing a biorefinery facility in Bundaberg, Queensland;
- o \$8 million to Ampol, to investigate developing a renewable fuels facility for SAF and renewable diesel production at the company's Lytton refinery; and
- o \$6.1 million to GrainCorp to investigate the establishment of an oilseed crushing facility that may produce canola oil as a feedstock input for SAF production.

Background

- Australia relies on liquid fuels for more than half of our final energy demand. Liquid fuel use accounted for around 31% of Australia's total (net) emissions in 2022-23.
 - o This is particularly the case for transport, which accounts for around 70% of Australia's consumption of refined liquid fuel products.
 - o Hard-to-electrify sectors, including transport (aviation, heavy vehicle, rail and maritime), mining, agriculture and construction, are projected to remain reliant on liquid fuels – particularly aviation fuel and diesel – out to 2050.
- The CSIRO's report 'Sustainable Aviation Fuel Roadmap' (2023) notes that Australia's large landmass, temperate climates, advanced farming practices, access to renewable feedstocks, established supply chains and renewable energy potential are all assets in developing a range of feedstocks to support a domestic SAF industry.
- Australia is already a competitive producer of feedstocks used for LCLF, exporting close to \$3 billion worth of canola to the European Union in 2024-25. Competitiveness in this segment of the supply chain can contribute to broader cost competitiveness, as feedstock costs are a primary driver of the total costs of producing LCLF.
- The CSIRO estimate that by 2050, Australia has sufficient biomass production capacity to produce over 12 gigalitres of LCLF per year – roughly equivalent to around a quarter of total fuel demand.
- LCLF are currently estimated to be between 2 and 5 times higher in cost than their unabated fossil fuel counterpart. That said, LCLF prices are expected to decrease over time as technology and economies of scale improve, although pricing will also depend on the growth of demand for LCLF.
- Excluding use of offsets, LCLF are expected to provide the cheapest available approach to in sector abatement for the aviation industry, once energy efficiency measures are exhausted. Qantas Group (including Jetstar) and Virgin have both committed to net zero by 2050.

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- o Qantas has also committed to a target of reducing net emissions by 25% by 2030 (from 2019 levels), and to a target of 10% SAF in fuel mixes by 2030.
- o Qantas established a A\$400 million Climate Fund in 2023 to invest in sustainability projects and technologies, including the A\$290 million partnership with Airbus to accelerate establishment of a SAF industry in Australia.
- o Qantas, Sydney Airport and Ampol, supported by Qantas' SAF Coalition partners, imported nearly 2 million litres of unblended SAF from Malaysia in May 2025. This fuel is being blended and distributed at Sydney Airport to be used on flights, aiming to reduce carbon emissions by 3,400 tonnes.
- o Virgin Australia entered an agreement with Viva Energy to source SAF for its flights departing from Proserpine, Queensland, between March and July 2025. Under the terms of the agreement, Viva Energy will provide Virgin Australia with SAF consisting of Jet A1 and a 30-40% synthetic blend component made from waste and residue feedstocks.

Supporting Information*Questions on Notice (QoNs)*

- SQ25-002833

Recent Ministerial Comments

Strengthening Australia's fuel resilience (Media Release, 12 May 2026) – refer to **Attachment A**

- Delivering the \$1.1 billion Cleaner Fuels Program, to boost the production of low-emission fuels in Australia, and working with industry on a market measure to drive demand and to reduce our reliance on imported fuels.

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SB26-000043

Attachments

- **Attachment A:** Joint media release: Strengthening Australia's fuel resilience
- **Attachment B:** ABC News article: "Is making biofuels from canola the solution to Australia's future jet fuel shortages?"
- **Attachment C:** Media release: ARENA to drive domestic low carbon fuel production
- **Attachment D:** ABC News article: Billions in investment waiting for biofuel policy certainty, super investors say
- **Attachment E:** The Australian news article: Biofuel industry wants quick action on federal budget ethanol mandate promise
- **Attachment F:** ABC News article: Darwin chemical recycler prepares to make diesel from gas condensate
- **Attachment G:** ABC News article: Ampol has received \$25 million to produce renewable diesel. How can it be used, and will it boost supply

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The Hon Catherine King MP

Minister for Infrastructure, Transport, Regional Development and Local Government
(/c-king)

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Strengthening Australia's fuel resilience

MEDIA RELEASE

Tuesday 12 May 2026

JOINT RELEASE WITH

Anthony Albanese

Prime Minister

Don Farrell

Minister for Trade and Tourism

Special Minister of State

Chris Bowen

Minister for Climate Change and Energy

Julie Collins

Minister for Agriculture, Fisheries and Forestry

The Albanese Labor Government will deliver a major fuel security and price relief package in the Budget, investing \$14.8 billion to immediately secure more fuel, strengthen Australia's supply chains and build long-term resilience to future fuel shocks.

The Strengthening Australia's Fuel Resilience package will deliver more fuel for Australian motorists, and more fuel security in Australia's economy.

The package focuses on how to help Australians now, and how to set Australia up better for the future so we are prepared for future shocks.

The conflict in the Middle East is weighing heavily on our economy and compounding the cost of living for families and businesses.

We've acted to shield Australians from the worst of its impacts, by delivering relief for motorists and acting on fuel supply, affordability and security in this Budget.

Boosting Australia's fuel security

- Securing more fuel internationally through the \$7.5 billion Fuel and Fertiliser Security Facility, in addition to the around one billion extra litres of fuel secured for the period from March to June through temporarily relaxing the Minimum Stockholding Obligation and adjusting fuel standards
- Building long-term fuel resilience through the \$3.2 billion Australian Fuel Security Reserve and increasing the Minimum Stockholding Obligation (MSO), to increase Australia's reserves of diesel and jet fuel to 50 days
- Strengthening the Fuel Security Services Payment to ensure the future of Australia's last two remaining oil refineries, and providing \$10 million in 2026-27 to develop feasibility studies to expand our domestic refining capacity
- \$54.7 million over five years from 2025-26 to manage Australia's Fuel Security Framework
- \$9.2 million over two years from 2025-26 to deliver a nationally coordinated approach to managing disruptions to fuel supply chains through the Fuel Supply Taskforce

Strengthening supply chains and relieving pressure on fuel users

- \$2.9 billion to more than halve the fuel excise and slash the heavy vehicle road user charge to zero for three months to 30 June 2026, to help with the cost of living
- \$1 billion in interest free loans through the National Reconstruction Fund's Economic Resilience Program, to provide cashflow relief to manufacturing and logistics businesses in critical supply chains. This complements the \$5 billion committed to the NRF's Net Zero Fund since last Budget
- \$67.7 million over four years from 2026-27 to support greater enforcement of competition and consumer laws by the Australian Competition and Consumer Commission, weekly fuel price monitoring across capital cities and more than 190 regional locations penalties for major breaches doubled from \$50 million to \$100 million and civil penalties to be introduced for breaches of the Oil Code of Conduct
- Streamlining the ACCC's powers to allow industry to better coordinate during exceptional circumstances
- \$55 million in 2026-27 for a Transport Resilience and Capacity Kickstart pilot program to incentivise more freight to move via trains and cargo ships

- Accelerating heavy vehicle reforms through National Competition Policy to increase heavy vehicle transport productivity and support the uptake of zero-emissions heavy vehicles
- An additional \$8.2 million in 2026-27 to defer cost recovery arrangements for agricultural export services, with improvements to streamline biosecurity for fertiliser imports

Building resilience

- Delivering the \$1.1 billion Cleaner Fuels Program, to boost the production of low-emission fuels in Australia, and working with industry on a market measure to drive demand and to reduce our reliance on imported fuels
- \$4 million for a green bunkering strategy to support uptake of low-carbon maritime fuels
- Ongoing support for electric vehicles through a permanent 25 per cent fringe benefits tax discount for eligible electric cars costing up to the fuel-efficient luxury car tax threshold. Electric cars costing up to \$75,000 will continue to receive a full fringe benefits tax exemption, provided the arrangement commences before 1 April 2029
- Releasing \$40 million over four years to accelerate the roll out of fast kerbside electric vehicle charging infrastructure, as committed as part of the Net Zero Plan announced in MYEFO 2025-26
- \$40.5 million in 2026-27 to accelerate the electrification of Australia Post's delivery fleet

The conflict in the Middle East is having a substantial impact on Australian motorists and businesses and we're taking decisive action to address this issue.

Our work to reduce the fuel excise and road user charge, secure more fuel, increase scrutiny of prices, and build resilience in our fuel sector is already making a meaningful difference but we recognise we need to do more and we are in this Budget.

It's about taking the sting out of petrol prices and securing more fuel for Australians motorists immediately, and shoring up Australia's resilience and fuel security for the future.

This Budget is all about resilience and reform, which is why our efforts on fuel affordability, supply and security is so important.



NEWS

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Is making biofuels from canola the solution to Australia's future jet fuel shortages?



By Amy Briggs

ABC Science

Biofuel

Sun 19 Apr 2026 at 2:12pm



Australia imports all of the 10 billion litres of jet fuel it burns every year. (Pexels: Marcus Ireland)

Fuel costs are beginning to bite the Australian aviation industry, generating fresh interest in "biofuels" produced from agricultural feedstocks as a long-term solution to supply shortages.

Qantas and Virgin recently announced [cuts to domestic flights](#), with jet fuel prices rising 150 per cent since the war in the Middle East began.

[Iran war live updates](#): For the latest news on the Middle East crisis, read our blog

If costs keep rising, flying domestically or internationally may become more expensive, and some routes may be dropped entirely.

Parts of the economy may shut down; at least 10 per cent of the economy relies on workers commuting by air to remote mine sites and gas rigs.

One alternative source of jet fuel proposed by government and industry is "sustainable aviation fuel" (SAF), a type of biofuel that can be made from oilseeds such as canola, as well as sugar cane, agricultural and forestry "residues" such as barley stalks, and even the kind of municipal organic waste that commonly ends up in landfill.

SAF is used in low levels by airlines as part of their fuel mix, but it is not made in Australia.

"The technology is there," Stephen Forshaw, who represents Airbus in Australia, said.

"We have the ability to do this."

So, how much homegrown jet fuel could Australia actually produce, what would it cost, and how long would it take to produce it at a scale that would be viable?

A billions-of-litres thirst for jet fuel

Australia uses about 10 billion litres of jet fuel per year, and that figure is expected to increase by 75 per cent from 2023 to 2050.

SAF use in aviation has been creeping up in recent decades as airlines looking to decarbonise air travel cautiously blend more SAF with conventional jet fuel. Whether or not SAF is actually a low-emission fuel is contested (more on this below).

About 0.2 per cent of Qantas's fuel use is SAF and — even before the current war in the Middle East — the company had committed to using 10 per cent SAF in its fuel mix by 2030. Other global airlines have similar commitments.

So, where will all this SAF come from?



Aeroplanes still mostly run on conventional jet fuel. (Flickr: [Fuelling an Czech Airlines Airbus A310 on Prague's Ruzyne airport](#), [MaxVT](#), CC-BY-NC-ND-2.0)

Australia exports huge volumes of tallow and agricultural feedstocks such as canola to refineries overseas, and then imports the refined SAF.

While six refineries make biodiesel and ethanol, none are dedicated to SAF.

"The fact that we basically grow canola here, then we ship it overseas, turn it into sustainable aviation fuel and then buy it back, is nuts," Infrastructure Minister Catherine King recently told David Speers on [Insiders](#).

"In our view, we should actually be having that low-carbon liquid ... we should be able to generate that here."



Australia exports up to 90 per cent of its canola for biofuel production in Europe. (Flickr: [Canola field near Gundagai](#), [robdownunder](#), CC BY-NC-ND 2.0)

There are moves to support production in Australia.

Last year, the federal government launched a \$1.1 billion Cleaner Fuels Program to incentivise private investment for biofuel facilities in Australia, and has invested in at least three SAF facilities through the Australian Renewable Energy Agency (ARENA).

Earlier this month, it announced a fast-track approvals process for electric truck and biofuels projects, including two SAF facilities.

But producing SAF is more complicated than just growing canola, according to Max Temminghoff, who leads the team behind the CSIRO's Sustainable Aviation Fuel Roadmap in 2023 report.

"One of the biggest challenges is just the sheer number of choices, both from a feedstock point of view and a technology point of view," he said.

"Picking the right combination has proven difficult. That's some of the reason why we're lagging others in the world."

More on fuel prices



Analysis by Ian Verrender

Why the gas giants stopped gouging



Travel and Tourism

'Book early': Australians reconsider holiday and work travel plans



Music

This country music singer's tour costs have got her rethinking her career



Viticulture

Wine grape grower bakes cupcakes to pay bills as fuel costs bite in 'worst' harvest

How much feedstock is required?

According to Mr Temminghoff, Australia has enough feedstock for approximately 60 per cent of Australia's aviation fuel demand.

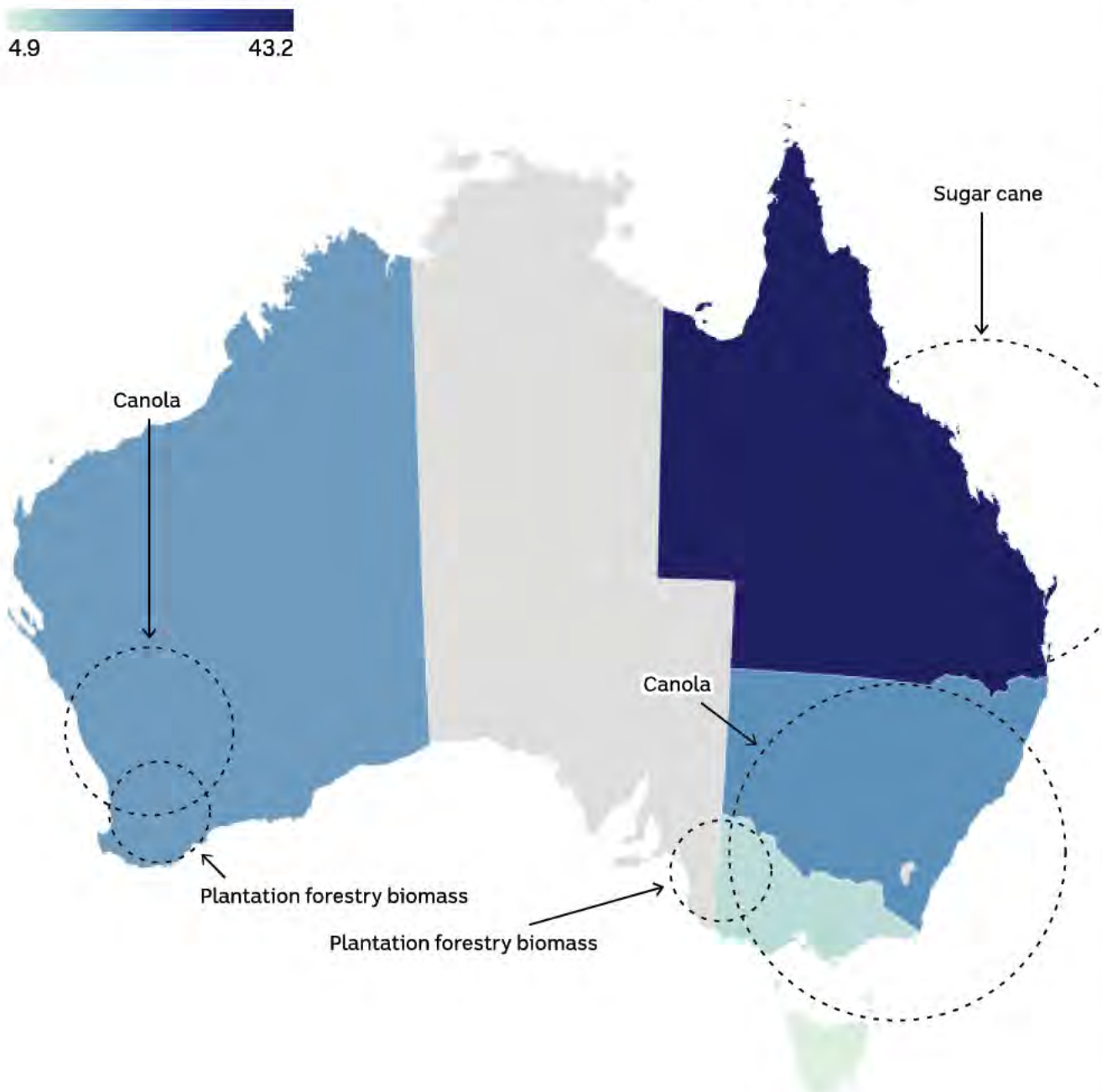
That works out to about 5 billion litres per year.

"By 2050, the demand [for aviation fuel] will be around 14 billion litres ... our supply could potentially be 90 per cent of that," he said.

This figure assumes technologies being tested now will become commercially viable, opening up opportunities to use municipal and forestry waste.

States with the greatest SAF feedstocks

Estimates of current available feedstocks in millions of tonnes (MT)



ABC Science / Source: CSIRO, CEFC, Deloitte / [Get the data](#)

Queensland produces a high volume of feedstocks, including sugar cane and sorghum. Western Australia and New South Wales grow canola. Regional Victoria has available plantation forestry "residues".

How are SAF biofuels made?

The challenge is that different types of feedstocks use different types of technologies to produce SAF.

Two of the main ones are:

- HEFA (hydroprocessed esters and fatty acids), which is used for canola or used cooking oil
- Alcohol-to-jet (ATJ), which uses sorghum, sugar cane, and agricultural residues.

Each process requires a different kind of refinery, ideally built in an area with lots of its compatible feedstocks.

Refineries would ideally be able to run on different feedstocks on any given day to work at full capacity year-round, Mr Temminghoff said.

"You might have 20 per cent of your feedstock is tallow, 30 per cent is used cooking oil, 50 per cent canola," he said.

"At the end of the day, these plants cost over a billion dollars.

"[If] you're asking a billion dollars off someone, they want pretty good reasons as to how you're going to keep that operational for the next 30 to 50 years."



The fibrous waste from sugarcane — bagasse — can be used to make sustainable aviation fuel. (*ABC Landline: Cameron Lang*)

Several planned refineries dedicated to SAF production are in various stages of planning and approval.

The most advanced projects include:

Refinery location	Expected SAF capacity (ML)	SAF production method
Jet Zero, Townsville	100	ATJ (agricultural residues)
HAMR, Mount Gambier	140	ATJ (forestry residues)
Ampol, Brisbane	750	HEFA (canola and other oilseeds)
Jet Zero, Gladstone	402 (combined SAF renewable diesel)	HEFA (canola and other oilseeds)

Jet Zero's Townsville refinery and Ampol's Brisbane refinery are planned to be operational by 2029.

SAF refineries in an advanced stage of planning, or under construction

Expected capacity in millions of litres (ML).



**Gladstone combined capacity for SAF and renewable diesel*

Airbus's Stephen Forshaw said mothballed refineries, like Kwinana in WA, could be retrofitted to produce SAF.

"Fuels produced with HEFA ... are not dissimilar to refining crude oil," he said.

How many refineries are needed?

Mr Forshaw estimated Australia would need 60 Jet Zero-sized facilities to refine Australia's projected feedstock supply in 2030.

But beyond 2030, he says, we will need many more.

"We need dozens and dozens of them at that [Jet Zero] size in this country to meet the anticipated demand for jet fuel over the next couple of decades."

"This is a business that will require decades of investment to make that transition."

"Nothing in the fuel business is ever cheap, other than the final product."

The expected capacity of the four most advanced refinery projects is 1.4 billion litres.

Australia needs about three times as much refining capacity (about 5 billion litres) to convert its existing estimated supply of feedstocks to SAF.

And if the supply of feedstocks increases in line with CSIRO projections, by 2050, it will need nine times more (12.6 billion litres).



These additional refineries would take at least five to 10 years to build.

This means it would take many years for an investment in SAF to ease fuel shortages, or protect against future price shocks.

And there's a risk that, in the meantime, other ways of powering long-haul passenger flights, such as green hydrogen, will become commercially viable.

What would it cost to be viable?

Both the Jet Zero project in Queensland and the HAMR project in South Australia, with similar expected capacities, are estimated to cost at least \$800 million.

If we use this figure as a rough guide, we can estimate that building enough refineries to handle Australia's 2050 projected feedstocks supply would cost about \$90 billion.

By comparison, that's about double the estimated cost of the National Broadband Network.



The estimated cost to build enough refineries for our supply is more than the NBN. (Supplied: Neste)

There is also the ongoing cost of producing SAF itself.

One of the biggest challenges to SAF production is the "green premium", where SAF costs more than conventional jet fuel refined from crude oil.

According to a 2025 [analysis by Deloitte](#), Australian-made SAF costs about \$2.80 per litre more than conventional jet fuel.

Even factoring in the recent 150 per cent increase in jet fuel costs, SAF is more expensive.

The price of the fuel will most likely shift to the consumer, as with [Singapore's recent relatively small SAF levy](#).

Producing cheaper SAF in Australia is a classic chicken-and-egg situation; for the price to come down, Australia needs to produce more SAF. To do this it needs more refineries. But the high cost of SAF means there isn't domestic demand to justify these refineries.

Advocates for SAF, such as Shahana McKenzie, CEO of Bioenergy Australia, are calling on the government to mandate SAF use in Australia to boost domestic demand.

Ms McKenzie said Australia exported about \$4 billion of canola to make biodiesel and renewable diesel in Europe.

Cooking oil exports went up by 33,000 per cent from 2020 to 2022, she said.

"I'm sure that the majority of those who are producing these feedstocks would prefer to be selling it into the Australian market," she said.

Does this fuel produce fewer emissions?

While moving to SAF might improve fuel security, whether or not it is a low-carbon option is contested.

According to a common method of carbon accounting, the CO₂ released during biofuel combustion is treated as zero, because the carbon was absorbed from the atmosphere when the plant was growing.

Because of this, advocates claim SAF can reduce greenhouse gas emissions by up to 80 per cent compared to conventional aviation fuel.

But this figure is much less for some feedstocks.

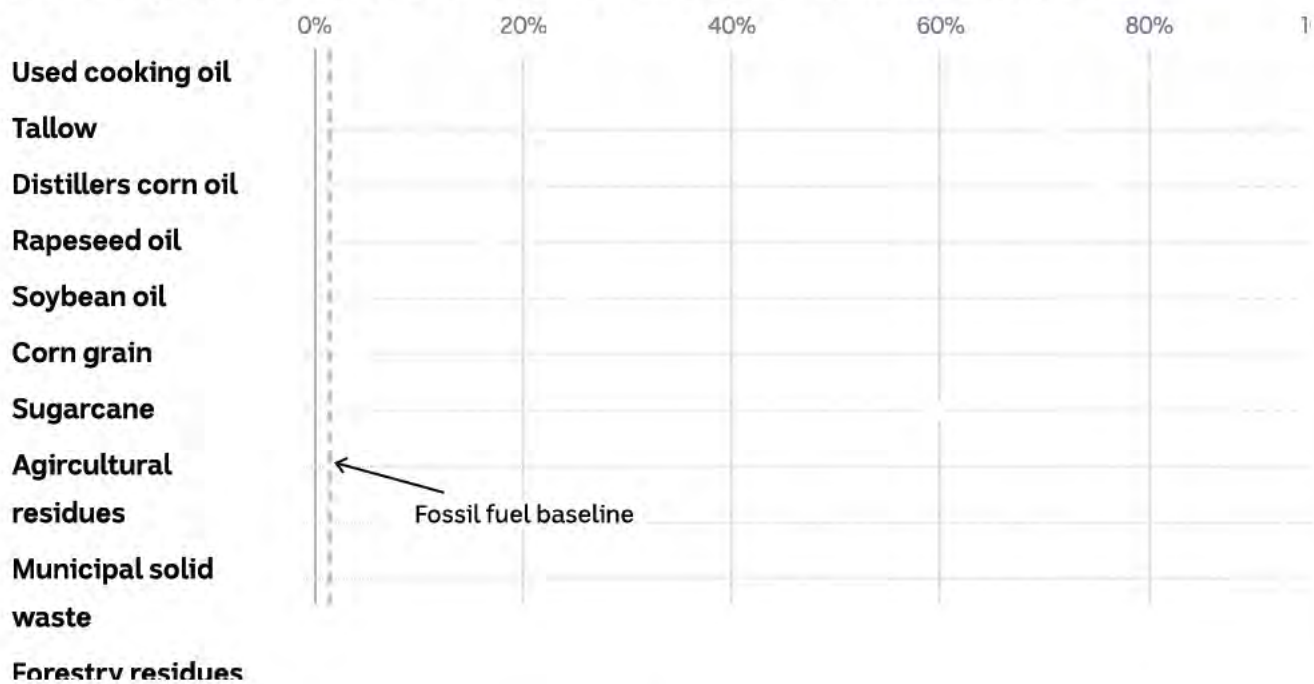
When a waste product, such as bagasse, is the feedstock, the emissions from producing the sugarcane itself are not counted.

But when a crop is grown as a SAF feedstock, like canola seed or palm oil, farming emissions are counted.

As a result, it's estimated the life-cycle emissions for some forms of SAF approach that of jet fuel refined from crude oil.

Estimated emissions reductions from different SAF feedstocks

Percentage greenhouse gas reductions compared to conventional jet fuel.



Mr Temminghoff estimated SAF made from canola had 30 per cent lower life-cycle emissions than conventional jet fuel.

But SAF made from used cooking oil had much lower emissions, he said.

"It's a waste product that's not being used otherwise," he said.

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Posted Sun 19 Apr 2026 at 2:12pm, updated Mon 20 Apr 2026 at 5:04pm

foreign
CORRESPONDENT

CARTEL PARADISE



THE PACIFIC'S DRUG
SUPERHIGHWAY

STREAM NOW

ARENA to drive domestic low carbon fuel production

News | 13 May 2026

The Australian Renewable Energy Agency (ARENA) has been named as the delivery agency for the Australian Government's \$1.1 billion Cleaner Fuels Program, supporting the development of a domestic low carbon liquid fuels (LCLF) industry.

Announced in September 2025, the Cleaner Fuels Program is a key part of accelerating LCLF production in Australia, helping to build fuel resilience while reducing emissions in hard-to-abate transport sectors such as aviation.

ARENA CEO Darren Miller said this program is an important step in supporting Australia's transition to net zero while strengthening fuel resilience.

"Australia is well-positioned to become a key producer of low carbon liquid fuels, backed by our renewable resources and innovation capability. Through this program, ARENA will support advanced projects that could lead to fuel production, helping to lower emissions and build Australia's resilience to fuel shocks", said Mr Miller.

The Cleaner Fuels Program will provide production-linked incentives over 10 years and target support toward LCLF projects that are likely to reach production in the near future.

This announcement follows ARENA's close engagement with the Department of Infrastructure, Transport, Regional Development, Communications, Sports and the Arts (DITRDCA) during the consultation phase on the policy design.

ARENA has previously announced \$33.5 million in funding towards 5 projects as part of its Sustainable Aviation Fuels Funding Initiative. ARENA is also administering the Future Made in Australia Innovation Fund, including its LCLF stream with \$250 million in funding available to support the development of the industry.

For updates about the Cleaner Fuels Program visit the [ARENA funding page](https://arena.gov.au/funding/cleaner-fuels-program/).
(<https://arena.gov.au/funding/cleaner-fuels-program/>).

media@arena.gov.au

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Billions in investment waiting for biofuel policy certainty, super investors say

By business reporter [Daniel Ziffer](#)

[Petrol Prices](#)

Sat 9 May 2026 at 4:56am



The industry says ethanol is the easiest biofuel to use as it is already in the Australian market. (ABC News: John Gunn)

In short:

Biofuels could extend or replace some of Australia's crude oil consumption, using organic matter to create fuel with lower emissions.

There has not been consistent demand for the fuels, as until recently, imported fuel has been cheaper.

What's next?

Advocates want a biofuels mandate for the nation's fuel supply to promote the industry's growth, which they say will lower emissions

and fuel prices.

Billions of dollars worth of investment will flow if the federal government mandates a percentage of biofuels be added to the nation's fuel supply, major investors say.

If the government makes a definitive decision on biofuels, superannuation investor Danny Elia told ABC News he could raise funds immediately to build a refinery, starting a process to lower fuel prices for Australian consumers.

"I would turn up to my investment committee tomorrow, asking for the support to invest in what would be our first plant, which would produce 8 per cent equivalent of the country's aviation fuel," the head of infrastructure assets at IFM Investors said.

"We would look to invest in the order of about \$3 billion for the first plant, and we hope the second would be [built] shortly after that.'



Danny Elia helps look after \$266 billion in investments on behalf of super funds and their members. (ABC News: Darryl Torpy)

Fuel security has been in the spotlight since the Middle East war sent shockwaves through global oil markets and raised questions about potential shortages in Australia.

Biofuels, made from organic matter, have been positioned as a renewable alternative to fossil fuels that could be made here, bolstering fuel supply.

On Wednesday, the prime minister announced [more than \\$10 billion would be spent on bolstering Australia's fuel security](#), including expanding onshore reserves and exploring the feasibility of more local refining.

This week's announcement focused on getting and storing more crude-oil-based fuels, however last September, the government also announced [\\$1.1 billion in grants to promote the expansion of biofuel production](#).

Farmers ready to supply biofuel raw materials

Australia [currently imports 77 per cent](#) of its refined fuel needs. The rest is refined here, but largely from crude oil imports.

In February, only nine barrels of every 100 used here were actually pumped out of the ground in Australia or its waters.

Agricultural groups have positioned themselves as the short and long-term solution to our fuel sovereignty problem, while building a biofuels industry that adds value to crops Australia already ships out.

"Farmers already supply products that power biofuel industries overseas," said National Farmers' Federation chief executive officer Mike Guerin.

"It's only logical and smart to support a domestic industry."

Australia has the ingredients to make biofuels, but what has held them back is the lack of consistent demand that would allow big investments.

\$3b super investment ready and waiting

IFM is the investment manager for Australia's enormous industry superannuation funds. It had \$266.1 billion in funds under management at the end of last year, so Mr Elia is not kidding around.

The plant would be built next to Ampol's refinery in Lytton, a suburb of Brisbane, and be ready to go in five years.

Crop giant GrainCorp is involved as well, and is set to build a plant to crush canola for the new refinery.



Canola crops are a key component of biofuels. (ABC South East SA: Elsie Adamo)

It shows [the potential scale of biofuels](#), but also demonstrates the reason Australia's biofuel industry is so small, despite having vast amounts of land, ingredients and potential.

Mr Elia said the market needed strong signals about demand to trigger the kind of long-term investment required.

If it got them, Australia could produce a billion litres of low-carbon fuel by 2030 or 2032 and "grow exponentially from there", Mr Elia said.

"If we put all our energy and power into it, we could probably get close to 100 per cent of aviation [fuel] by about 2040, for example," he said.

"If you spread that across aviation and broader transport, like diesel, probably something in the order of about 30 per cent to 40 per cent of [liquid fuel] by 2040."

Not a supply problem, a lack of demand

Biofuels like sustainable aviation fuel (SAF) and biodiesel are more expensive to produce in Australia than imported fossil fuels like crude oil.

With global prices for liquid fuels currently elevated by the conflict in the Middle East, they are competitive.

But that has not always been the case, and it is not expected to persist if the situation stabilises and global crude oil prices fall.

In this scenario, locally produced fuel would become more expensive than imported products, which currently satisfy close to 80 per cent of Australia's liquid fuel needs.

Without consistent decades-long demand, the Australian industry has said it cannot expand to reach sufficient size and breadth.

Mark Brown, the chair of the International Energy Agency's Bioenergy Technology Collaboration Programme, said if investors were going to be asked to spend billions on biofuels, they needed to know they would get a return.



Mark Brown is director of the Forest Research Institute at the University of the Sunshine Coast and a world expert in biofuels. (ABC News: Jake Kearnan)

"Any investor is looking for confidence. Certainty and confidence that when they put their money into the market, there's an opportunity to succeed," Professor Brown said.

A so-called "demand-side" mechanism, such as a government mandate that a certain percentage of fuel must be blended with biofuels, would build that confidence among investors.

Professor Brown pointed to overseas examples as evidence.

"Where we see bioenergy or renewable fuels having success, they have been supported or underpinned by things like fuel mandates that promote blending and create those market certainties that allow the investment to flow," he said.

Calls for legislated biofuel mandates

Barbara Kiss worked for General Motors for more than 24 years, most recently as the director of emissions compliance.

Now a consultant, she has worked with ethanol producer Manildra Group, an agribusiness that manufactures food and industrial products.

She spoke to the ABC about sugarcane biofuel, which is blended with petrol and used in standard cars and light vehicles.



A sugarcane refinery belonging to the Manildra Group. (ABC News: John Gunn)

"In the US, the demand-side mechanism ended up being a mandate," she said.

"The federal government just said, 'We're going to do this. We're going to do this across the board. It's the right thing to do for all of these reasons.'"

Now E15 — a mix of petrol and up to 15 per cent ethanol — was available at more than 90 per cent of US fuel stops, Ms Kiss said.

Ethanol is perhaps the easiest biofuel to increase the use of, as it's already in the Australian market and it does not require the modifications that fuels like biodiesel do.

Ms Kiss said an education campaign about the benefits of ethanol-blended petrol, and a legislated mandate to make it more available, were what Australia needed to boost consumption.

The body representing sugarcane growers shared similar sentiments.



Fuelcast: How China stores fuel

"An enforced ethanol mandate would build demand and therefore justify new investment in supply, which would underpin new diversified revenue streams for our industry," Canegrowers chief executive officer Dan Galligan said.

More on fuel prices



Petrol Prices

Fuel injection as SA announces \$40m diesel stockpile



Inflation

Bega's costs are up 10pc and customers will pay 'a large chunk' of it



Air Transport Industry

Flights axed as carrier faces soaring fuel costs and falling demand



Oil and Gas

Australia gives \$30m to Fiji to help fuel prices in Pacific nation

What are the downsides to biofuels?

Aside from the higher cost, some people have raised concerns about the environmental impact on land used to farm feedstock, and competition for agricultural land between food and fuel suppliers.

Australia has a small biofuels industry, and most of the output is exported. More than 70 per cent of our canola is exported to other countries, which crush and convert it to biofuels.

"Look, it's still way behind the rest of the world," said Mr Elia, from IFM Investors.

"We currently, effectively, bankroll the rest of the world's decarbonisation and fuel security."

THE AUSTRALIAN

NATION

Budget 2026: Biofuel producers say they can boost Australia's fuel security 'within weeks'

By [MATTHEW DENHOLM](#) RURAL AND REGIONAL CORRESPONDENT



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The Albanese government is under pressure to quickly deliver a “demand measure” to drive biofuel production promised in Tuesday’s budget, with companies saying they could escalate production “within weeks”.

Jim Chalmers’ fifth budget, handed down on Tuesday night, promised further steps in developing a low carbon liquid fuel industry, which includes biofuels made from crops including grains and sugarcane.

“Working with industry, we will introduce a demand measure that provides certainty for new Australian low carbon liquid fuel production and stimulates investment in new, clean fuel refining capacity,” the budget said. “This will reduce our reliance on imported fuels, improving the resilience of our domestic transport industry.”

THE AUSTRALIAN

Biofuel lab

On Wednesday, biofuel refiners said they could quickly ramp up production and release biofuels from storage “within weeks”, rapidly improving fuel independence amid the ongoing Iran war.

However, they said this could occur only if the government fast-tracked amendments to the Fuel Quality Standards Act to require ethanol and biodiesel to be blended into liquid fuels.

‘Time to get the ball rolling’: The push for a mandated Australian biofuel industry

Industry leaders argue that a government mandate is the only way to spark the technological... [more](#)

“With the right national policy settings, the industry is ready to scale production, strengthen domestic fuel security and create more regional manufacturing opportunities,” said Aaron Holmquest, Biodiesel Industries Australia business manager.

“Australia does not need to wait for future technology (We have) been producing low carbon liquid fuels for more than 20 years using Australian feedstocks and existing infrastructure.”

The industry – pushing for a mandated percentage of ethanol and biodiesel blend in fuel similar to requirements in place in the US, Britain and much of the EU – said existing biofuel plants were operating at 38 per cent capacity.

With a mandate in place, these could produce up to 470 million litres of fuel-grade ethanol and biodiesel a year and rapidly scale up to 594 million litres.

A further 12.5 million litres was sitting in storage, while 27 million litres had been exported since the Iran war started.

“That fuel is being diverted because there is no obligation to use it here,” said Peter Chomley, Just Biodiesel director. “Biodiesel is price-competitive with mineral diesel at today’s elevated prices.

“We are not waiting on new technology or new factories.

“The fuel is in the tank.”

‘Time to get the ball rolling’: The push for a mandated Australian biofuel industry

Industry leaders argue that a government mandate is the only way to spark the technological... more

A mandate, such as the 10 per cent ethanol requirement in place across 17 European countries, is strongly [supported by farming groups](#), particularly grain and sugarcane growers for whom it would create a valuable domestic market.

“The distribution infrastructure is there; the fuel is there; Australian farms and regional communities are producing the feedstocks that underpin this industry right now,” said Simon Roycroft, Refuelling Solutions future fuels manager. “A mandate that starts in 2026 would send an immediate economic signal to every part of the supply chain.”

Australian motorists have traditionally been sceptical of biofuel blends but research suggests 98 per cent of vehicles made since 2006 are compatible with E10.

Climate Change and Energy Minister Chris Bowen said the government would consult on the demand measure, which it wanted to “provide certainty for new Australian low carbon liquid fuel production, ensure we have investment in new, clean fuel refining capacity, and reduce our reliance on imported fuels”.

“Fuel quality standards are administered by law, and changes require careful consideration and consultation with the fuel quality standards committee,” Mr Bowen told The Australian.

THE AUSTRALIAN 

Biofuel plant

The budget continued to get a [mixed reaction](#) from the agricultural sector and regional Australia. Farmers welcomed the exclusion of family farms from capital gains tax and family trust changes, but condemned cuts to the Department of Agriculture, Fisheries and Forestry.

Concerns were raised on Wednesday about cuts to funding for the fight against feral pests, a worsening scourge for farmers and a major threat to biodiversity.

The budget announced a reduced level, \$100m two-year extension to the Saving Native Species Fund, but ended funding from 2027-28 for the key federal program

supporting state on-ground pest eradication projects.

THE AUSTRALIAN

Biofuel Plant interior

“Government must urgently clarify what happens next for critical programs like the National Feral Deer Action Plan and important control and research efforts targeting pigs and weeds,” said Invasive Species Council chief executive Jack Gough.

“These programs are essential to protecting our landscapes, supporting communities and reducing the long-term cost of invasive species damage.

“Australia is also facing critical budget decisions on fire ants, with current funding due to run out next year... (And) there is no clear investment in the next-generation biocontrols needed to stop rabbits.”

The government was contacted for comment.

MORE ON THIS STORY



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Darwin chemical recycler prepares to make diesel from gas condensate

Sam Parry

ABC Rural

Oil and Gas

Tue 12 May 2026 at 9:35am



A former biodiesel refinery is currently used as a chemical recycling facility in Darwin. (Supplied: Global Resource Recovery NT)

In Short:

A Darwin-based chemical recycling business plans to produce diesel from a by-product of the Territory's gas industry.

Saul Kavonic, head of energy research at MST Financial, is uncertain about the long-term feasibility of the project.

What's next?

The chief executive of Global Resource Recovery NT says production will begin in July.

A Darwin-based chemical recycling company is planning to make diesel from locally extracted gas condensate, in the hopes of establishing a domestic fuel supply.

Global Resource Recovery (GRR) currently uses a [failed former biodiesel plant](#) to recycle waste oils, glycols, and other chemicals produced by Darwin's LNG export industry.



NT Country Hour

Amid an ongoing global fuel shortage, GRR says it is now finalising agreements with two companies to purchase gas condensate extracted from gas wells in Central Australia.

The company's chief executive, Mike Everton, says the production method could result in a cheaper and more reliable source of fuel for Top End motorists.



NT Treasury data shows Darwin had the second-highest retail diesel price of all capital cities in April 2026. (ABC News: Peter Garnish)

Gas condensate is considered a by-product of gas extraction, but tens of millions of barrels are produced in Australia every year with a total value in the billions.

Geoscience Australia defines the product as a portion of natural gas, which becomes a liquid "at surface pressure and temperature conditions."

A fuel industry veteran, Mr Everton said GRR would initially refine the hydrocarbon product offshore under a "crack spread" agreement.

"The product that goes out comes back still under our sovereign flag, as our product, and it saves us about 40 to 50 cents per litre into the marketplace," he said.



Mike Everton says the production method could result in a cheaper and more reliable source of fuel. *(Supplied: Mike Everton)*

According to GRR, the proposed operation would eventually meet half of Darwin's total fuel demand.

Once small-scale production is underway, it plans to spend \$50 million building a "tank farm" at East Arm comprising 16 stainless steel storage vessels, to be built in stages.

In a statement, Darwin Port chief executive Peter Dummett confirmed a possible site for the tank farm had been identified inside the port's lease area at East Arm and was being considered in accordance with regulatory requirements.

He said the port was working on "a number of projects" with Global Resource Recovery, "including the possibility of diesel production from NT-extracted condensate,"

While Mr Dummett said he would work with GRR, he noted "projects of this nature are dependent upon supply chain capacity."



A potential site for 16 storage tanks has been identified at East Arm. (ABC News: Dane Hirst)

Not the most efficient source

Saul Kavonic, head of energy research at MST Financial, was also uncertain about the long-term feasibility of the project.

Mr Kavonic said if it were not for the current fuel crisis, GRR's plan to refine gas condensate "would probably not be the most efficient way to go about bringing in diesel."

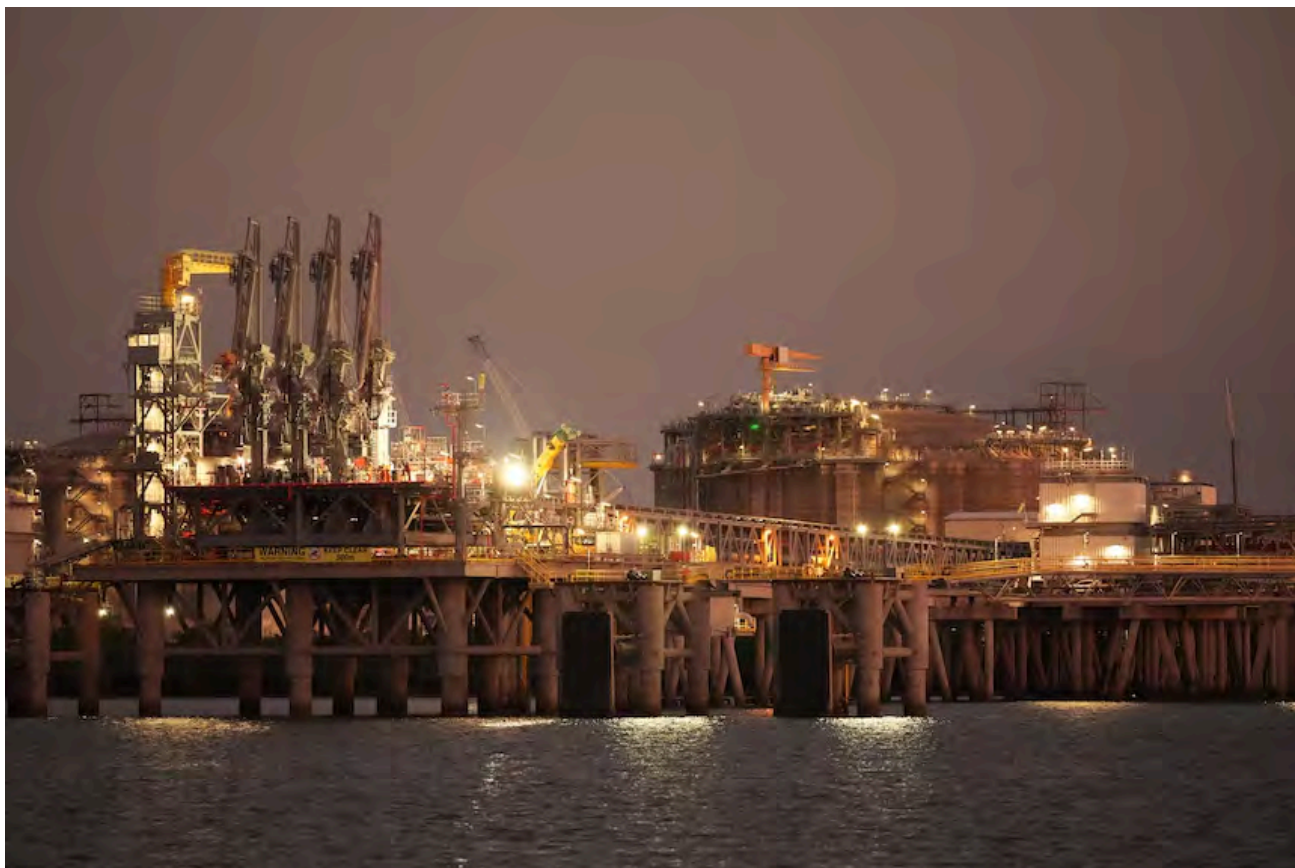
He said gas condensate was "not a particularly good oil to make diesel from" in comparison with crude oil and said refining it overseas meant it would still be a fuel supply exposed to maritime trade disruptions.



Saul Kavonic says the proposal does not make economic sense under normal circumstances. (ABC News: John Gunn)

"Australia doesn't produce a lot of crude oil, but we do produce quite a lot of condensate, including the Northern Territory, including as a by-product of a lot of LNG production", he said.

"With diesel prices skyrocketing much higher than other prices of gas and oil, something that perhaps didn't make economic sense six months ago can make more economic sense now."



Most of the condensate produced by Darwin's LNG exporters is sent overseas. (ABC News: Dane Hirst)

Possibility of Darwin fuel refinery

But refining Northern Territory diesel offshore would only be an interim measure under GRR's plan, according to its chief executive.

Mr Everton believes its proximity to both the gas industry and potential sources of low-carbon biodiesel inputs means Darwin is "perfectly placed" to host a domestic refinery.

He said GRR's goal was to establish a "co-processing plant" capable of producing diesel from an adjustable blend of both gas condensate and biological inputs, like plant oils and animal fats.



The first 500-tonne shipment of gas condensate will leave Darwin in July. (*Supplied: Global Resource Recovery NT*)

Mr Everton said the composition of the fuel refined in Darwin would begin as "a 30 per cent blend of vegetable or animal and 70 per cent hydrocarbons," but would be altered over time according to the supply of inputs.

"This is not something where you go straight 100 per cent biofuels — it would fail like everybody else," Mr Everton said.

Mr Everton said the first 500-tonne shipment of gas condensate would leave Darwin in July.

Posted Tue 12 May 2026 at 9:35am



NEWS

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Ampol has received \$25 million to produce renewable diesel. How can it be used, and will it boost supply?

By state political reporter Jack McKay

Biofuel

Wed 22 Apr 2026 at 4:06pm



The Queensland government is investing \$25 million to produce renewable diesel at Ampol's Lytton refinery. (AAP: Darren England)

The Queensland government has given \$25 million to Ampol so it can produce renewable diesel in a bid to boost domestic fuel supplies.

The first stage of the project will be ready by 2028 and deliver up to 20 million litres of diesel every year at the Lytton oil refinery on Brisbane's bayside.

But the government said production could reach 750 million litres per year by the early 2030s under stage two of the development.

What is renewable diesel?

Renewable diesel is made using renewable feedstocks including animal fats (tallow) and canola oil.

Adjunct Professor Richard Brown from the Queensland University of Technology noted there was no strict definition for renewable diesel.

"I think given that we are in Queensland we have waste cooking oil," he said.

"We have quite a big agricultural industry here where there is a potential to get other waste material to make a type of biocrude."

More on fuel prices



Petrol Prices

Fuel injection as SA announces \$40m diesel stockpile



Petrol Prices

The biofuel industry is ready to expand. Here's what it says is holding it back



Inflation

Bega's costs are up 10pc and customers will pay 'a large chunk' of it



Air Transport Industry

Flights axed as carrier faces soaring fuel costs and falling demand

Deputy Premier Jarrod Bleijie described renewable diesel as "chemically exactly the same" as regular diesel.

"When the animal fats, tallow and so forth, go through and mix with diesel you produce more litres at the end of the process," he said.



Renewable diesel can be put in tractors, utes and diesel vehicles. (ABC News: Peter Garnish)

Can I use renewable diesel in my car?

Mr Bleijie said renewable diesel produced at the Lytton refinery could be used in "conventional" diesel cars and trucks.

"This is not like an ethanol 10 per cent where you go to a bowser and you know which is the ethanol," he said.

"This chemical compound of renewable diesel is exactly the same chemical compound of normal diesel."



Australia's massive untapped fuel supply. (*The Business*)

Professor Brown also suggested renewable diesel could be used in diesel-powered cars and vehicles.

"You can put it in the tractor on the farm, you can put it in the ute, you can put it in your diesel vehicle, and no-one will know the difference," he said.

"The chemical makeup of the renewable diesel that is talked about in that announcement is pretty much identical to the chemical makeup of many of the components in petrol, diesel, and aviation fuel," he said.

"The ratios of the chemicals may be a little bit different, but it's completely compatible with diesel.

"You could use 100 per cent of the renewable diesel, or you could dilute it with 10 per cent, 20 per cent, 50 per cent — whatever you wanted to do with actual diesel."

How much renewable diesel will be produced at Lytton?

Stage one of the project at the Ampol refinery would deliver up to 20 million litres of renewable diesel every year.

The government has suggested this would pave the way for stage two of the project, which would generate up to 750 million litres of renewable diesel and aviation fuel per annum.

Stage one is expected to be up and running by 2028, while stage two is scheduled to be operational by the early 2030s, according to the government.



David Crisafulli announced the \$25 million investment at Ampol's Lytton refinery on Wednesday morning. (AAP: Darren England)

Premier David Crisafulli acknowledged the initial 20 million litres of diesel was not a substantial amount of fuel.

"There's no silver bullet, but we've got to pull every lever we can," he said.

"If us investing in this can ensure a trickle becomes a flood in the years to come, that's the long-term vision that people need."

What will the \$25 million go towards?

The government is giving Ampol \$25 million under its Sovereign Industry Development Fund to get the project off the ground.

It has also declared the initiative a "prescribed project" which ensures it is subject to a streamlined approval process with the coordinator-general.

Construction is expected to create 46 jobs.

A secondary tank containment system and a system upgrade to process feedstock will be delivered as part of the project.



Making fuel from sugar cane waste. (*Landline*)

Posted Wed 22 Apr 2026 at 4:06pm, updated Wed 22 Apr 2026 at 4:34pm

2026 - 2027 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Paula Stagg / Sally Todd

SB26-000035

SUBJECT: Heavy Vehicle Reform**Talking Points**Heavy Vehicle National Law Reform

- The Heavy Vehicle National Law Reform (HVNL) amendment Bill was passed by the Queensland Parliament on 18 November 2025, as the host jurisdiction. Other HVNL participating jurisdictions will adopt the amended law via their own parliamentary processes.
- The Infrastructure and Transport Ministers Meeting (ITMM) considered the remaining elements of reform in April 2026, these included the Mass Dimension and Loading regulation, changes to ADR 80/04 (Euro VI), and 4 statutory instruments required for the reformed HVNL to operate, ahead of implementation by the National Heavy Vehicle Regulator (NHVR) in mid-2026.
- The reforms seek to achieve greater safety and productivity in the heavy vehicle sector, and flexibility and simplicity for participants in the industry. The reforms include measures that:
 - improve the existing accreditation scheme;
 - simplify driver fatigue rules and compliance;
 - refocus enforcement away from administrative errors;
 - extend offences for off-road parties that influence heavy vehicle safety; and
 - shift prescriptive detail from primary legislation into regulations—allowing for more agile, specific and risk-based regulation.

National Automated Access System (NAAS) for heavy vehicles

- The most significant non-legislative reform agreed by ITMM is to establish a NAAS.
- The NAAS will replace 90% of road access permit requests (while recognising access permits will still be needed for some heavy vehicle journeys).
- The NAAS will deliver quicker, more consistent and more transparent road access decisions, that once complete will give industry instant road access network maps in any part of Australia, tailored to any individual vehicle and load.
- In October 2025 all HVNL governments agreed a 3 year work plan supported by a commitment of \$40 million collectively to deliver the next phase of the NAAS. There are several milestones over the next twelve months which will realise early efficiencies including:
 - the first NAAS release for oversize-overmass vehicles in Queensland

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- the release of Heavy Vehicle Structural Assessment Permit System (HVSAPS) in Victoria, which will significantly reduce the time it takes to get a permit
 - next generation automated decision-making in Tasmania.
- The Infrastructure and Transport Senior Officials' Committee (ITSOC) has approved establishment of a dedicated NAAS Steering Committee to oversee NAAS delivery and a new project management office reflecting the national scale of this project.

HVNL

- The *HVNL Amendment Act 2025* is expected to commence in mid-2026.
- The final package of HVNL reforms is narrower than the original ITMM agreed package in 2022.
- This is the result of interjurisdictional work and industry engagement, with some propositions being revised or not progressed due to state opposition (unanimous agreement from participating jurisdictions is required to change the law), being unworkable or having an adverse impact on industry or safety.
- The National Transport Commission (NTC) has been tasked with developing a cycle of HVNL maintenance and updates due for future consideration.

Key IssuesOperator insolvencies

- The Australian Government is aware of various pressures in the heavy vehicle sector.
- The government acknowledges increased pressures on industry resulting from the war in the Middle East.
- The government is supporting the heavy vehicle sector through its investments and reforms, including the:
 - Fuel crisis relief measures announced by the government.
 - Over \$120 billion infrastructure investment pipeline, which supports reliable and efficient freight connections across regions, communities and major gateways.
 - Reforms to the HVNL.
 - National Freight and Supply Chain Strategy and National Action Plan, released on 21 August 2025.
- See SB26-000117 for detailed briefing on fuel matters.

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SB26-000035

Sham contracting

- The government is aware of reports that the incidence of sham contracting is rising and adding to the competitive pressures law-abiding businesses face.
- On 13 March 2026, the Australian Taxation Office (ATO) and the Fair Work Ombudsman (FWO) made a joint announcement in relation to work being undertaken to address these concerns. (**Attachment A**).

Supporting Information*Questions on Notice (QoNs)*

- SQ26-000269

Freedom of Information (FOI) Requests

- FOI 26-248

Relevant Media Reporting

- "HVNL reforms set for rollout", Luke Applebee, Prime Mover March 26, 2026 - <https://primemovermag.com.au/hvnl-reforms-set-for-rollout/>
- "HVNL review – worthwhile or a waste?" Sean Mortell, Owner Driver, March 23, 2026 - www.ownerdriver.com.au/hvnl-review-worthwhile-or-a-waste/
- "Privacy concerns raised over truck search powers", James Graham, Big Rigs, March 13 2026 - <https://bigrigs.com.au/2026/03/13/privacy-concerns-raised-over-truck-search-powers/>
- "Heavy vehicle legislation welcome, but clarity and collaboration needed for success", NatRoad, 26 November 2025 - www.natroad.com.au/heavy-vehicle-legislation-welcome-but-clarity-and-collaboration-needed-for-success-natroad/
- "HVNL mass changes help but real productivity gains missing", Chris Edwards, Fully Loaded, January 22, 2026 - www.fullyloaded.com.au/hvnl-mass-changes-help-but-real-productivity-gains-missing/
- "What operators can expect from the new HVNL", Peter Hausten, Big Rigs January 23, 2026 - <https://bigrigs.com.au/2026/01/23/what-operators-can-expect-from-the-new-hvnl/>
- "Sham contracting crackdown targets freight operators", BigRigs, March 13, 2026 - <https://bigrigs.com.au/2026/03/13/sham-contracting-crackdown-targets-freight-operators/>

Attachments

- A: ATO Media Release: Sham contracting in the spotlight

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Australian Government
Australian Taxation Office

Sham contracting in the spotlight

This is a joint media release from the Australian Taxation Office (ATO) and the Fair Work Ombudsman (FWO).

Published 13 March 2026

The Australian Taxation Office (ATO) and Fair Work Ombudsman (FWO) are ramping up their focus on sham contracting, with community insights and intelligence revealing concerning patterns of behaviour across several industries.

Sham contracting happens when an employer misrepresents to a worker that an employment relationship is an independent contracting arrangement when the employer doesn't reasonably believe this. This might be done in an attempt to avoid paying entitlements such as super, leave and workers' compensation. This practice undermines or ignores workers' rights and disadvantages honest businesses. Those who engage in sham contracting can face court-ordered penalties.

ATO Assistant Commissioner Tony Goding said data continues to uncover behaviour in industries including building and construction, and road freight, that doesn't *contractually* add up.

'Some businesses seem to think they can dodge their employee obligations, like paying super and other entitlements, simply by saying their employees are independent contractors. This doesn't pass the pub test; it's also illegal and we're shining a light on those trying to hide in the shadows', Mr Goding said.

'If you're treating workers like employees but calling them contractors, it may be illegal. That arrangement may not work out the way you might expect once the ATO and FWO have had a look.'

Fair Work Ombudsman Anna Booth said employers should be aware that FWO has investigations on foot into alleged sham contracting in sectors such as building and construction, and road transport.

'We won't hesitate to take enforcement action where we find unlawful activity in any sector,' Ms Booth said.

'We are pleased to be joining forces with the ATO to shine a spotlight on this unlawful practice that leaves workers worse off and can land employers in court, exposed to **significant penalties** (<https://www.fairwork.gov.au/find-help-for/independent-contractors/sham-contracting>).'

Ms Booth took the opportunity to remind employers that it's unlawful to mislabel a worker as a contractor when the business doesn't reasonably believe this.

'Employers also must not knowingly say something false or misleading to convince an employee to become a contractor to do the same work, or dismiss an employee to engage them as a contractor to do the same work,' Ms Booth said.

Penalties

Under the Fair Work Act, courts can impose penalties against businesses or individuals for sham contracting. The maximum penalties for each contravention are:

- \$19,800 for individuals
- \$99,000 for businesses with fewer than 15 employees
- for businesses with 15 or more employees, the greater of \$495,000 or three times the underpayment amount.

In one example, the FWO secured **nearly \$200,000** (<https://www.fairwork.gov.au/newsroom/media-releases/2024-media-releases/july-2024/20240730-doll-house-penalty-media-release>) in penalties against a Sydney health and wellness research company after it terminated or threatened to terminate three workers' employment in order to re-engage them as independent contractors to perform substantially the same work.

Apart from the penalties imposed by the Fair Work Act, businesses who incorrectly treat an employee as an independent contractor risk other penalties and charges, including:

- **PAYG withholding penalty (/individuals-and-families/paying-the-ato/interest-and-penalties/penalties/failure-to-withhold)** for failing to deduct tax from worker payments and send it to the ATO
- **super guarantee charge (/businesses-and-organisations/super-for-employers/missed-and-late-super-guarantee-payments/the-super-guarantee-charge)** (SGC), which is more than the super that would have been paid if the worker was classified correctly. SGC consists of:
 - super guarantee shortfall amount
 - nominal interest
 - an administration fee

- additional [super guarantee penalties \(/businesses-and-organisations/super-for-employers/missed-and-late-super-guarantee-payments/super-guarantee-penalties\)](#) including the Part 7 penalty amount of up to 200% of the SGC under the Superannuation Guarantee (Administration) Act 1992.

Workers who are engaged principally for their labour are [entitled to super \(/businesses-and-organisations/super-for-employers/work-out-if-you-have-to-pay-super/super-for-independent-contractors\)](#) regardless of whether they are correctly classified as an independent contractor.

Taxable payments annual reporting

[Taxable payments annual reporting \(/businesses-and-organisations/preparing-lodging-and-paying/reports-and-returns/taxable-payments-annual-report\)](#) (TPAR) provides the ATO with visibility of payments made to contractors each year. Data from businesses in road freight, construction, cleaning, courier, security, IT and other industries is matched with tax returns, ABN records, super reporting and Single Touch Payroll to identify sham contracting warning signs, including:

- contractors who work almost exclusively for one business
- individuals operating with an ABN but failing to declare their income or lodge their tax returns.

In 2024–25 through TPAR, the ATO had visibility of almost 185,000 businesses making payments to more than 1.4 million contractors, totalling over \$507 billion.

In the road freight industry, many businesses are failing to comply with TPAR obligations. The ATO has seen a spike in non-compliance of contractor payment reporting in this industry over the last few years.

'The level of visibility we have of payments made to contractors in these industries makes it much harder for those trying to avoid their obligations,' Mr Goding said.

Shadow Economy Taskforce and tip-offs

Mr Goding noted, 'we're working with the FWO and other regulators as part of the [Shadow Economy Taskforce \(/about-ato/tax-avoidance/shadow-economy/co-ordinated-government-response\)](#) to ensure workers and honest businesses aren't being taken for a ride'.

'The ATO-led Shadow Economy Taskforce is constantly sharing intelligence across our agencies, including almost 1,000 community tip-offs we receive every week from people who know or strongly suspect tax evasion behaviours including sham contracting. Tip-offs come in from workers, customers and competitors.'

In 2024–25, the ATO received more than 7,000 tip-offs relating to the building and construction industry, with around 20% including allegations of sham contracting.

'People are tipping us off about employers requiring staff to be contractors as well as making incorrect payments or not reporting payments to contractors,' Mr Goding said.

The ATO also received over 800 tip-offs regarding the road freight industry in 2024–25, with nearly 25% referring to sham contracting.

'Businesses that think they can get away with dressing employees up as contractors should know that our extensive data-matching and community tip-offs are shining a bright spotlight their way.

'For workers who are treated as contractors even though they're really employees, you're the one who's really missing out – on super, overtime, public holiday penalties, allowances, leave entitlements and basic workplace protections you should rightfully have,' Mr Goding said.

'Workers with concerns they may be in a sham contracting arrangement are urged to **contact** (<https://www.fairwork.gov.au/about-us/contact-us>) the Fair Work Ombudsman directly to seek assistance,' Ms Booth said.

The ATO encourages businesses to review their arrangements and use our **online resources** ([/businesses-and-organisations/hiring-and-paying-your-workers/employee-or-independent-contractor/employees-incorrectly-treated-as-independent-contractors](https://www.fairwork.gov.au/businesses-and-organisations/hiring-and-paying-your-workers/employee-or-independent-contractor/employees-incorrectly-treated-as-independent-contractors)) or talk to their registered tax professional to work out if their worker is an employee or independent contractor.

Regulators encourage workers who believe they have been misclassified to **contact** (<https://www.fairwork.gov.au/about-us/contact-us>) FWO on 13 13 94, **make a tip-off** ([/about-ato/tax-avoidance/the-fight-against-tax-crime/what-you-can-do/making-a-tip-off](https://www.fairwork.gov.au/about-ato/tax-avoidance/the-fight-against-tax-crime/what-you-can-do/making-a-tip-off)) to the ATO or seek legal advice.

Notes to journalists

Sham contracting is primarily an issue of compliance with workplace relations laws. Key drivers of these arrangements are tax, wage and condition avoidance, particularly for employers to avoid PAYG withholding, super guarantee payments, and award and agreement-based penalties and allowances.

Visit the FWO website for more information on **sham contracting** (<https://www.fairwork.gov.au/find-help-for/independent-contractors/sham-contracting>) including an example case study.

Visit the ATO website for more information on [employees incorrectly treated as independent contractors \(/businesses-and-organisations/hiring-and-paying-your-workers/employee-or-independent-contractor/employees-incorrectly-treated-as-independent-contractors\)](#).

A high-resolution headshot of [Fair Work Ombudsman Anna Booth](#) (<https://www.fairwork.gov.au/newsroom>) is available from the Fair Work Ombudsman Newsroom.

A high-resolution headshot of [ATO Assistant Commissioner Tony Goding](#) (<https://www.ato.gov.au/api/public/content/38fd971ae6e34aa69e4955cd716aede?v=cb26025e>) is available for download from our media centre.

[ATO stock footage and images \(/media-centre/ato-file-footage-and-stock-vision\)](#) are available for use in news bulletins from our media centre.

For media enquiries please contact FWO Media (media@fwo.gov.au) (<mailto:media@fwo.gov.au>) or the ATO Media Unit (mediaunit@ato.gov.au) (<mailto:mediaunit@ato.gov.au>).

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2026 - 2027 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Paula Stagg / Sally Todd

SB26-000036

SUBJECT: Train Visibility**Talking Points**

- Governments recognise that level crossing safety is important. This is why the Infrastructure and Transport Ministers Meeting (ITMM) endorsed a voluntary Train Visibility Code of Practice (the Code).
- This approach supports rail operators to improve train visibility in the near-term. The process to pursue a mandatory regulatory option takes much more time.
- The Commonwealth is working with jurisdictions and industry to upgrade infrastructure, conduct trials, and engage with the public.
- The Office of the National Rail Safety Regulator (ONRSR) is best placed to answer technical questions about train visibility, the Code's implementation and research.

Key Issues

- Improving level crossing safety is complex and many factors may affect visibility, including train illumination, road conditions, surrounding vegetation and physical infrastructure.
- Coordinated Australian Government and industry action is needed to implement reform. This involves reaching consensus across governments, working through changes with rail operators (who may differ in size) as well as conducting trials.

Background*Voluntary standards*

- The 'Improve Train Lighting and Passive Level Crossing Safety' advocacy group (the group) consists of 12 families who have lost loved ones in level crossing accidents. The group considers mandatory lighting would save lives. Some members of the group have been lobbying governments for over 20 years and are critical of the pace of train lighting reform and voluntary approaches to train lighting.
 - Engineers Australia, the National Farmers Federation and the Australian Trucking Association support better train lighting. The WA Nationals also committed to mandatory lighting as part of the 2025 state election.
- In July 2024, the group petitioned the Parliament to implement mandatory fitment of rotating beacon lights on the front of trains and side lighting.
- The Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP's response noted that the voluntary Code can

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Rural and Regional Affairs and Transport

Lead/Support contact: Paula Stagg / Sally Todd

SB26-000036

be implemented more quickly than regulation, but that ministers are open to taking further action.

- The minister also noted that courts will consider compliance with the Code in cases involving safety duties, potentially encouraging industry compliance.
- The ONRSR is working with industry to support the Code's uptake, including in-field engagement and education, distributing educational resources and launching a website. The ONRSR provided its first annual update on the Code's implementation to ITMM in April 2026.
 - o Most rail transport operators (RTOs) contacted by the ONRSR have stated a willingness to adopt the Code. Given the Code has been in effect for less than 18 months, most RTOs are still undertaking planning work and the ONRSR expects it could take 5 years for fleets to fully comply (the 5 year timeframe is contemplated by the Code).
 - o A small proportion of RTOs advised the ONRSR they will not adopt the Code. Generally, this is the case for heritage operators (e.g. applying highly reflective paint to heritage rollingstock may diminish heritage values), operators who do not have level crossings on their network, and light rail operators (who are not covered by the Code).

Regional Australia Level Crossing Safety Program

- The Commonwealth committed \$180.1 million over 5 years from 2022-23 to the Regional Australia Level Crossing Safety Program (RALCSP), for a range of work including regional level crossing upgrades, trials, research and the Regional Railway Crossing Safety Awareness Campaign.

Rail safety data and research

- According to the Tracksafe Foundation, from 2016 to 2024 there were 28 deaths and 156 injuries from vehicle collisions at level crossings (with 4,466 near hits).
- Tracksafe also recorded 16 deaths and 19 injuries between people and trains (with 3,847 near hits) in the same period.
- The ONRSR has stated that 74% of collisions and 81% of near hits occur during the daytime.
- Several studies have examined how to make trains more visible to road users, including a 2022 Australasian Centre for Rail Innovation study and Monash Institute of Railway Technology trials in 2023 and 2024.

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- In 2025, the RALCSP funded Monash Institute of Railway Technology to study the daytime lighting factors that contribute to locomotive visibility. The trial findings will inform future updates to the Code.
- Studies have generally found that road users are better able to see trains with certain lights (especially at night). However, given that most collisions occur during the day, a complex picture has emerged from research about how lighting combinations and contextual factors (such as a driver's line of sight at a crossing) can affect visibility.
- The studies have also suggested more work is required on topics like train operator health effects and light pollution.

Supporting Information

*Questions on Notice (QoNs)**Supplementary Estimates 2024 – 2025 (Senator McKenzie).*

- SQ24-001608: Code of practice - train visibility at level crossings.
- SQ24-001356: Illumination of trains, locos, rolling stock.
- SQ24-001357: Train visibility.
- SQ24-001358: Single head light on train.

Supplementary Budget Estimates 2025 – 2026 (Senator McKenzie).

- SQ25-002695: Level Crossing Safety

Recent Ministerial Comments

- The Hon Catherine King MP addressing criticism about the pace of train light retrofitting and the Code's voluntary nature, following a non-fatal level crossing collision near Bribbaree in New South Wales:

"Thousands of railcars will need to be retrofitted to comply with the code, so it will take time for the code of practice to be fully implemented... If the code is not widely adopted and implemented in a reasonable and timely manner, I will take further action."

"Family of man killed in level crossing crash says safety trial a 'waste of time'", Xanthe Gregory, ABC news online, 3 October 2025.

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Relevant Media Reporting

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Rural and Regional Affairs and Transport

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SB26-000044

SUBJECT: Road User Charging – Electric Vehicles**Talking Points**

- The Australian Government is progressing work on road user charging for electric vehicles (EVs) for both heavy electric vehicles and light electric vehicles.
- The focus of this work is to ensure EVs make a fair and equitable contribution to the roads they use. It is not a 'double tax' on petrol or diesel vehicles.
- The government has made it clear the EV road user charging model is not 'set in stone'. The government will consult to inform the model and the best timing to implement it.
- A range of options and the interactions with other policies will be considered.
- The development of a final RUC model for government consideration will be informed through consultation with stakeholders and the public.

Key Issues

- The government will be careful to consider how a RUC will impact cost-of-living pressures for Australians and EV take-up.
- Modelling undertaken for the 2023 Intergenerational Report shows that fuel excise collections are projected to decline as a proportion of GDP as the uptake of electric vehicles (EVs) increases under a range of plausible scenarios.
- Impacts are minor in the medium term but are highly uncertain and are dependent on EV uptake rate, the retirement rate of the existing fleet, and the distance driven and fuel consumption of different vehicles such as heavy and off-road vehicles.
- Several ministers, including the Prime Minister and the Treasurer have said publicly the government will develop a road user charge for EVs.
- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts has met with industry stakeholders to gauge initial views on a road user charge before commencing official consultation. The broad view from industry is support for the introduction of a road user charge for EVs.
- On 5 September 2025, the Council on Federal Financial Relations (CFFR) released a joint statement on road user charging (see **Attachment A**), which included the following principles which will inform development of an EV road user charge:
 - o reforms should be designed to not deter the continued take-up of electric vehicles.
 - o the reforms to the treatment of electric vehicles will ensure more equitable treatment across vehicle types and provide certainty to support investment.

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- o the design of reforms should be as simple as possible and minimise administration and compliance burden.
- o any changes are phased to enable the productivity, climate and consumer benefits of increasing electric vehicle uptake over the coming years.
- Following a CFFR meeting on 28 November 2025, the Treasurer released a statement (see **Attachment B**) which said the ‘principle of simplicity is a high priority, and Treasurers reaffirmed that any changes would be phased to enable the productivity, climate and consumer benefits of increasing electric vehicle uptake over the coming years.’
- Final decisions on road user charging for EVs, including the model and timing, are a matter for government.

Background*Vanderstock*

- In July 2021, the Victorian Government implemented a road user charge for light zero and low emissions vehicles. The constitutional validity of that charge was tested in a High Court case (*Vanderstock v Victoria*).
- On 18 October 2023, the High Court’s judgment in the Vanderstock case ruled the Victorian charge unconstitutional and confirmed only the Commonwealth can implement a road user charge.

NSW’s EV road user charge legislation

- NSW has legislated a state-based EV road user charge to come into effect for eligible EVs from 1 July 2027, or when EVs make up 30% of all new vehicle sales, whichever comes first.
- This legislation has not been legally challenged yet. The NSW Legislative Council is currently reviewing the NSW EV RUC legislation.

Financial Information - as at 31 March 2026

- The RUC taskforce was formally established on 8 December 2025. Prior to this date, resources (approximately 3.5 ASL) were drawn from across the department. Work was previously led by the Treasury.

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- In the 2025-26 Mid-Year Economic and Fiscal Outlook Budget process, the Government provided \$7.6 million over 3 years (from 2025-26) to develop road user charging arrangements (page 278, Appendix A: Policy decisions taken since the 2025 PEFO).

	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget	0	1.96	4.63	1.02	0	7.61

- As at 31 March 2026, the RUC taskforce had 18.7 FTE.

Supporting Information*Questions on Notice (QoNs) (See Attachment C)*

- SQ25-002028 - 7 Oct 2025 - EV RUCs in other countries
- SQ25-002029 - 7 Oct 2025 - Impact of EVs on fuel excise

Freedom of Information (FOI) Requests

- FOI 25 – 134: request for access to internal department policy advice, research or other formal documents relating to options or plans for implementing a road user charging scheme in Australia.
 - no documents were found that match the scope of this request (letter dated 6 November 2024).

Recent Ministerial Comments

- On 12 April 2026, The Hon Catherine King, Minister for Infrastructure, Transport, Regional Development and Local Government gave an interview on Insiders and said "At the moment we're trying to encourage as much electric vehicle uptake as we possibly can, we don't want to disincentivise that at all, so there is a balance to be struck here. We want to try and not disincentivise electric vehicle uptake, particularly right at the moment when we are seeing such a surge in that, so it may not be the time for it right now... It's obviously going to have to be legislated through the parliament, and I'm not clear that there's a pathway for it through the parliament at this stage. We'll wait and see."

Attachments

- A: Joint statement from Treasury Ministers on road user charging 5 September 2025
- B: Statement from the Treasurer on 28 November 2025
- C: Previously tabled QoNs

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Rural and Regional Affairs and Transport

Lead/Support contact: Paula Stagg / Tristan Kathage

SB26-000037

SUBJECT: New Vehicle Efficiency Standard Policy and Legislation**Talking Points**

- The *New Vehicle Efficiency Standard Act 2024* (NVES Act) came into effect on 1 January 2025, following passage through Parliament on 16 May 2024 and Royal Assent on 31 May 2024.
- The initial reporting period for the NVES began on 1 July 2025 and ended on 31 December 2025. Compliance is overseen by the NVES Regulator. The NVES Regulator published the first performance period results on 18 February 2026 for the 2025 reporting year (refer SB26-000013).
- In designing the NVES policy settings, the Australian Government consulted extensively with a broad range of stakeholders.
- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts continues to develop legislative instruments to support the effective operation of the NVES.
- The NVES is encouraging vehicle manufacturers to increase the variety and number of low and zero emission vehicles to meet CO₂ emission targets. It also encourages the supply of more efficient internal combustion engine and hybrid technologies, improving fuel security.
- By 2050, the NVES is projected to deliver:
 - o 321 million tonnes of carbon abatement,
 - o \$95.08 billion in fuel savings, and
 - o \$4.99 billion in health benefits.
- Over time, as these modern, fuel-efficient vehicles enter the second-hand market, this will improve the efficiency and reduce running costs of Australian vehicles overall.
- The NVES Statutory Review will commence later this year. The approach to the review is currently being formulated.

Is the NVES responsible for raising vehicle prices?

- The department is monitoring the new vehicle market. While prices continue to adjust across the market for a range of reasons – including shipping and logistics costs, exchange rates, market dynamics, and customer demand – there has been no significant movement in car prices.
- Sales-weighted average light vehicle prices rose by 1.64% in 2025, compared with CPI growth of 3.8%.
 - o 2024 saw a sales-weighted average price rise of 1.83%, with a CPI increase of 3.2%
 - o 2023 saw a sales-weighted average price rise of 8.41% with a CPI increase of 5.5%.

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- Evidence from comparable international markets with long-standing fuel efficiency standards, such as the United States and the European Union, shows there has been little to no impact on inflation-adjusted vehicle prices.

Is the NVES a carbon tax?

- No. The NVES is not a carbon tax. It is a regulatory obligation designed to incentivise the supply of a greater number of fuel efficient, low and zero emission vehicles to the Australian market.

Key Issues

- The NVES works by setting an average CO₂ emissions target for all new covered vehicles.
- This incentivises vehicle manufacturers to meet the CO₂ target with a range of technologies, including electric vehicles, hybrids, plug-in hybrids and more efficient internal combustion engines.
- Over time, the CO₂ target is lowered. To continue to meet or beat the target, companies must offer a greater range of fuel-efficient, low or zero emission vehicles.
- The NVES does not affect second-hand vehicles. It only applies to new vehicles.
- The NVES does not prevent any particular vehicle from being sold.
- Most advanced economies have implemented similar standards, including the European Union, the United Kingdom, the United States, Canada, Mexico, Brazil, China, Japan, India, South Korea, Saudi Arabia and New Zealand.
- In 2025, electric vehicles represented 8.67% of new light vehicle sales in Australia, up from 7.7% in 2024 and 6.85% in 2023.
- Combined, battery electric and plug-in hybrid vehicles accounted for more than 13% of new car sales in 2025, an increase from 7.8% in 2024 (Combined VFACTS and EVC data).
- 'Electrified' light vehicles – hybrid, plug-in hybrid and electric – made up 30% of the market in 2025, up from 24% in 2024.

Background

- On 19 April 2023, the government released the National Electric Vehicle Strategy, with the introduction of an Australian fuel efficiency standard as the central policy action.
- The NVES aims to reduce CO₂ emissions from new passenger vehicles by around 60% by 2030 and roughly halve emissions from new light commercial vehicles over the same period. It incentivises manufacturers to send Australia their most efficient vehicles and reduces our dependence on imported fuels.

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Financial Information - as at 31 March 2026

Program/Project Start Date:	2023-24					
Program/Project End Date:	Ongoing					
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget	24.4	20.9	13.6	12.8	12.8	84.5
Less:						
Actual Expenditure YTD at 31 March 2026	12.1	5.2				17.3
Total Committed Funds at 31 March 2026	N/A	8.5	N/A	N/A	N/A	8.5
Total Uncommitted Funds (balance)	0	12.4	13.6	12.8	12.8	0

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Supporting Information

Questions on Notice (QoNs)

- SQ25-000332
- For detail of QoN, see **Attachment A**.

Freedom of Information (FOI) Requests

- FOI 25-401

Recent Ministerial Comments

Quotes attributable to the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government following the first round of performance results for the NVES, 18 February 2026:

"These first NVES results show that cleaner vehicles and a competitive market can go hand in hand.

"Australians continue to have a choice across a wide variety of vehicles.

"These results make it clear the NVES supports both lower emissions and consumer affordability."

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- "Kia 'optimistic' about NVES", Neil Dowling, GoAuto, 3 February 2026 - <https://premium.goauto.com.au/kia-optimistic-about-nves/>
- ""Rewarding the laggards": EU backflip on ICE phaseout puts EV transition at risk", Joshua S. Hill, The Driven, 6 February 2026 - <https://thedriven.io/2026/02/06/rewarding-the-laggards-eu-backflip-on-ice-phaseout-puts-ev-transition-at-risk/>
- "Donald Trump moves to overturn Barack Obama climate finding, repeal vehicle emissions rules", David Shepardson and Andrea Shalal, The Nightly, 11 February 2026 - <https://thenightly.com.au/politics/us-politics/donald-trump-moves-to-overturn-barack-obama-climate-finding-repeal-vehicle-emissions-rules-c-21598467>
- "First NVES results show mixed compliance as emissions fall", WhichCar Staff, WhichCar? By Wheels, 18 February 2026 - www.whichcar.com.au/news/2025-nves-results-show-mixed-compliance-as-emissions-fall
- "Why Australia's new-car emission penalty results are 'a major concern'", Jordan Mulach, Torquecafe, 18 February 2026 - <https://torquecafe.com/why-australias-new-car-emission-penalty-results-are-a-major-concern/>
- "Almost 20 auto brands missed CO2 targets in Australian Government's first NVES results", William Stopford, CarExpert, 18 February 2026 - www.carexpert.com.au/car-news/almost-20-auto-brands-missed-co2-targets-in-australian-governments-first-nves-results
- "Hyundai: Petrol-powered hero cars worth millions in fines", Stephen Otley, Torquecafe, 19 February 2026 - <https://torquecafe.com/hyundai-petrol-powered-hero-cars-worth-millions-in-fines/>
- "BYD racks up six million credits under new emissions standards, ICE cars face huge fines", Jennifer Dudley-Nicholson, The Driven, 19 February 2026 - <https://thedriven.io/2026/02/19/byd-racks-up-six-million-credits-under-new-emissions-standards-ice-cars-face-huge-fines/>
- "Huge NVES gift from Canberra", Steve Bragg, GoAuto, 24 February 2026 - <https://premium.goauto.com.au/huge-nves-gift-from-canberra/>
- "Almost 80 per cent of cars tested in the real world overstate their fuel economy", Damion Smy, GoAuto, 26 February 2026 - www.geraldtonguardian.com.au/lifestyle/motoring/almost-80-per-cent-of-cars-tested-in-the-real-world-overstate-their-fuel-economy-c-21761757?utm_source=csp&utm_medium=portal&utm_campaign=lsentia&token=ul

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- “Nissan CEO admits it’s increasingly difficult for the automaker to 'remain relevant'”, Derek Fung, CarExpert, 4 March 2026 - <https://7news.com.au/motoring/nissan-ceo-admits-its-increasingly-difficult-for-the-automaker-to-remain-relevant-c-21826132>
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- “Major EU brand criticises emission rules: Mercedes-Benz calls out new European emissions laws, fears over demand shortage and market instability”, Tim Gibson, CarsGuide, 9 March 2026 - www.carsguide.com.au/car-news/major-eu-brand-criticises-emission-rules-mercedes-benz-calls-out-new-european-emissions
- “BOSSCAP collapse raises questions about non-OEM vehicle supply models”, Fleet EV News Team, Fleet EV News, 18 March 2026 - <https://fleetevnews.com.au/bosscap-collapse-raises-questions-about-non-oem-vehicle-supply-models/>
- “Xpeng's Australian distributor enters administration amid court battle”, William Stopford, CarExpert, 24 March 2026 - www.carexpert.com.au/car-news/xpengs-australian-distributor-enters-administration-amid-court-battle
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- “Australian supplier to Ferrari, Ford in administration after EV stumble”, Damion Smy, CarExpert, 2 April 2026 - www.carexpert.com.au/car-news/australian-supplier-to-ferrari-ford-in-administration-after-ev-stumble

For media reporting prior to February 2026, refer to previous briefs.

Attachments

- A: Relevant QoN

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ATTACHMENT A (SB26-000037)**Rural and Regional Affairs and Transport****QUESTION ON NOTICE****Budget Estimates 2025-2026****Infrastructure, Transport, Regional Development, Communications, Sport and the Arts****Committee Question Number: 7****Departmental Question Number: SQ25-000332****Division/Agency Name: DIV - Surface Transport Emissions and Policy****Hansard Reference: Spoken, Page No. 52 (27 March 2025)****Topic: NVES funding in the Budget Papers****Senator Matthew Canavan asked:**

Senator CANAVAN: [...] I just want to ask something on the budget papers. In your PBS, on page 24, the new vehicle efficiency standard line doesn't continue. Why is that? There's funding for that in 2024-25, but nothing beyond page 24.

[...]

Mr Betts: We talked before about the departmental appropriation coming down from the 2024-25 year to 2025-26 and how measures terminate and taper over time.

Senator CANAVAN: Yes, it goes to zero. A new vehicle efficiency standard is \$1,952,000 in 2024-25?

Mr R Wood: Mr Kathage might be able to add more, but I suspect that reflects an administered amount.

Mr Kathage: I think it might have been a measure in not last year's budget but the budget before that. If it's okay, Senator, we might take it on notice and come back to you.

Senator CANAVAN: Okay .

Answer:

The \$1.952m for the New Vehicle Efficiency Standard for 2024-25 in Table 2.2.2 of the Portfolio Budget Statement 2025-26 relates to residual funding for the communications campaign from the 2023-24 Portfolio Additional Estimate Statements measure.

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Rural and Regional Affairs and Transport

Lead/Support contact: Tristan Kathage, s22(1)(a)(ii)

SB26-000045

SUBJECT: Maritime Emission Reduction**Talking Points***International Maritime Organization (IMO)*

- In July 2023, Australia supported the IMO to adopt a Revised Strategy on the Reduction of GHG Emissions from Ships (the 2023 Strategy) to reach net zero emissions by, or close to, 2050.
- In April 2025, the IMO agreed in-principle to measures to deliver the 2023 Strategy, known as the Net-Zero Framework (the Framework). The measures would form a new chapter to Annex VI of the *International Convention for the Prevention of Pollution from Ships* (MARPOL).
- In October 2025, the IMO voted to defer consideration of the measures for 1 year.
- In April 2026, the IMO reviewed progress on the draft Framework and agreed terms of reference for technical work to continue.
- Australia continues to work with our international partners and industry to progress decarbonisation of shipping in line with the 2023 Strategy.

Maritime Emissions Reduction National Action Plan (MERNAP)

- Following on from the Transport and Infrastructure Net Zero Roadmap and Action Plan, the Australian Government has developed the MERNAP to chart a practical net-zero course for the domestic maritime sector.
- The MERNAP seeks to identify opportunities for government and industry to collectively support the decarbonisation of our maritime sector.
- Timing for the release of the MERNAP is a matter for government.
- An implementation plan is being developed to progress the action items proposed in the MERNAP.
- At the 2026-27 Budget, the government committed \$4 million in Maritime Fuel Resilience and Decarbonisation through delivering a strategy to prepare Australian ports to diversify the maritime fuel mix, supported by industry trials and studies.

Key Issues*Reducing International Shipping GHG Emissions at the IMO*

- Australia is critically dependent on international shipping for 99% of our import and export trade by volume, and is the fifth largest user of shipping services in the world.
- The IMO is the United Nations agency for setting international standards for ship safety and prevention of pollution from ships.

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- In April 2025, the IMO agreed, in-principle, measures to drive down international shipping emissions and accelerate the uptake of low- and zero- carbon fuels. These include a gradually declining GHG fuel standard, an international carbon market and an IMO Net-Zero Fund to reward uptake of green fuels and support a 'just and equitable transition' principally in developing countries.
- In October 2025, consideration of adoption of the measures was deferred for 1 year. Australia voted against deferral, together with key partners including the Pacific Island countries, European Union, Canada, Singapore and United Kingdom.
- In April 2026, the IMO agreed to continue technical work on the Framework, while also allowing other proposals to be discussed in a technical forum. Australia supported this outcome alongside the European Union, the United Kingdom and Canada.

Background*MERNAP*

- In the 2023-24 Budget, the government committed \$8.4m to develop a Transport Emissions Roadmap and Action Plan – a strategy to support the economy's transition to net zero across all forms of transport and transport infrastructure.
- The MERNAP was separately funded (\$600,000) to develop the maritime element of the Roadmap and Action Plan and chart a practical net-zero transition course for our domestic maritime sector.
- A series of issues papers on a range of maritime decarbonisation topics covering regulatory challenges and gaps, energy sources and technologies, skills and training, and international partnerships, were released for public consultation during 2023-24. Outcomes from this consultation have been incorporated into the MERNAP.

Supporting Information*Questions on Notice (QoNs)*

- SQ25-002186
- SQ25-002187
- SQ25-002188
- SQ25-002189
- SQ25-002485
- SQ25-002486
- SQ25-002692
- SQ25-002693
- SQ25-002694

*Relevant Media Reporting***Contact:** ^{s22(1)(a)(ii)}**Cleared by:** Paula Stagg, First Assistant Secretary**Phone:** (02) ^{s22(1)(a)(ii)}**Version Number:** 01**Date:** 13/05/2026

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- “‘Green scam’ – Why is Australia supporting a carbon tax on ships?”, Ben Fordham, 2GB, 22/10/2025 - www.2gb.com/green-scam-why-is-australia-supporting-a-carbon-tax-on-ships/
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Rural and Regional Affairs and Transport

Lead/Support contact: Paula Stagg/Andrew Johnson

SB26-000046

SUBJECT: Strategic Fleet**Talking Points***Pilot Program*

- The Australian Government is committed to strengthening Australia's economic sovereignty and national security by establishing a strategic fleet of up to 12 Australian flagged and crewed vessels.
- Supply chain disruptions and geopolitical events in recent years, such as the recent closure of the Strait of Hormuz, underline the importance of a resilient maritime sector.
- The strategic fleet will provide important training and employment pathways for Australia's seafaring workforce, helping ensure a pipeline of qualified people are available to secure the operations of Australian shipping and ports for the future.
- The government has committed to establish a 5-year strategic fleet pilot program that will secure the first 3 strategic fleet vessels.
- Vessels in the pilot will be privately owned, commercially operated and available to the government to requisition in times of need.
- Publishing the financial commitment would prejudice future investment decisions and inhibit the government's ability to achieve value for money.
- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts is working through the procurement process to ensure the right capabilities and value for money from pilot vessels is achieved, and to get vessels on the water as soon as possible.

Shipping Legislation Reviews

- Independent reviews of the *Coastal Trading (Revitalising Australian Shipping) Act 2012* (Coastal Trading Act) and the *Shipping Registration Act 1981* (Shipping Registration Act) commenced in August 2024.
- The Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP, appointed Ms Lynelle Briggs and Emeritus Professor Nicholas Gaskell as co-chairs of the independent reviews on 20 August 2024.
- The final report for the review of the Shipping Registration Act and the interim report for the review of the Coastal Trading Act were provided to the minister in March 2025.

Contact: Andrew Johnson**Cleared by:** Paula Stagg, First Assistant Secretary**Phone:** (02) s22(1)(a)(ii)**Version Number:** 1**Date:** 4/05/2026

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Rural and Regional Affairs and Transport

Lead/Support contact: Paula Stagg/Andrew Johnson

SB26-000046

- The final report for the review of the Coastal Trading Act was provided to the minister in December 2025.
- The department is working with other government agencies on the government responses.

Skills and Training

- Applications for the new Maritime Skills and Training Initiative (MSTI) grant program closed on 23 December 2025 and are currently undergoing assessment.
- MSTI provides \$13.8 million over 4 years for up to 20 trainee seafarers each year access to onboard training berths to complete the sea time required for international certification.
- The department undertook extensive industry consultation to design MSTI and ensure it would meet the needs of stakeholders.
- Additional funding of \$2.5 million was also announced for Industry Skills Australia, through the transport and logistics Jobs and Skills Council, to undertake targeted actions to address maritime skills and training issues and to enhance training and assessment capacity for relevant maritime qualifications in the VET sector.

Key Issues*Pilot Program*

- The department released a Request for Tender (RFT) via AusTender on 6 September 2024. The RFT closed on 29 November 2024.
- Funding for the pilot is not published to preserve the government's negotiating position.
- The types of vessels that participate will be market led and selected through a competitive, open and transparent process that will ensure the government achieves value for money.

Legislative Reviews

- Terms of Reference for the independent reviews are available on the department's website.
- The department is working on a draft government response to the review of the Coastal Trading Act.
- In October 2025, the minister noted the draft government response to the review of the Shipping Registration Act. This will be finalised in parallel with the Coastal Trading Act government response.

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Skills and Training

- Applications for MSTI opened on 24 November 2025 and closed on 23 December 2025. The program was first announced in March 2025 by Minister King and the Minister for Skills and Training, the Hon Andrew Giles MP.
- The additional funding to address maritime skills and training issues responds to recommendations made by the Strategic Fleet Taskforce and findings contained within the Maritime Workforce Plan from Industry Skills Australia (ISA). Access to training berths is considered a major barrier to building the seafaring workforce, with a lack of coordination across the sector.
- The department is continuing to work closely with the Department of Employment and Workplace Relations and ISA on other complementary measures that will benefit the Strategic Fleet and the broader maritime industry, including better coordination of sea time berths.

Background

- On 6 September 2024 the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts released a Request for Tender (RFT) via AusTender, seeking to establish the strategic fleet pilot program. Ministers are not involved in the conduct of the strategic fleet procurement process, consistent with the government's policy as outlined in the Commonwealth Procurement Rules.
- The RFT closed on 29 November 2024 and the department is evaluating the tender applications.

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SB26-000046

Financial Information - as at 31 March 2026

Program/Project Start Date:	Oct-22					
Program/Project End Date:	Terminating on 30 June 2029					
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget	6.7	10.2	9.1	7.8	6.8	40.6
Less:						
Actual Expenditure YTD at 30 Nov 25	5.9	3.5				9.4
Total Committed Funds at 30 Nov 25	N/A	4.5	N/A	N/A	N/A	4.5
Total Uncommitted Funds (balance)	0.0	5.7	9.1	7.8	6.8	29.4

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

- Administered funding for the pilot is not included in these figures as it is not for publication to preserve the government's negotiating position.
- The administered funding included in the above table is the \$13.8 million committed to MSTI, which will terminate on 30 June 2029.
- The Department of Employment and Workplace Relations is responsible for administering the \$2.5 million funding for maritime skills and training work by ISA.

Supporting Information*Questions on Notice (QoNs)*

- SQ25-002477

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Relevant Media Reporting

- “Fuel crisis caused by ‘just in time’ supply chains and deliberate policy of offshoring refineries and shipping”, Maritime Union of Australia, 31 March 2026 - www.mua.org.au/MUA/Content/News_Articles/2026/fuel-crisis-caused-by-just-in-time-supply-chains.aspx
- “US struggling in Hormuz shows Australia needs to seriously reconsider its maritime capabilities”, Stephen Kuper, Defence Connect, 25 March 2026 - www.defenceconnect.com.au/geopolitics-and-policy/17904-if-the-us-cant-open-hormuz-australia-needs-to-seriously-reconsider-its-maritime-capabilities
- “Strategic fleet delays leave nation more vulnerable to fuel shocks”, Nicola Smith, The Financial Review, 18 March 2026 - www.afr.com/politics/federal/strategic-fleet-delays-leave-nation-more-vulnerable-to-fuel-shocks-20260317-p5ob4y
- “An economic catastrophe in the making: Australia's "strategic fleet" folly raised again”, Dr Neil Baird, Baird Maritime, 16 December 2025 – www.bairdmaritime.com/shipping/editorial-an-economic-catastrophe-in-the-making-australias-strategic-fleet-folly-raised-again
- “Australia's strategic fleet tender stalls amid growing maritime vulnerabilities”, Kelly Fuller, ABC, 11 December 2025 – www.abc.net.au/news/2025-12-11/delay-in-national-marine-strategic-fleet/106121772
- “Australia's strategic fleet was proposed a decade ago. Fears are rising it is lost at sea.”, Matthew Franklin, Capital Brief, 9 December 2025 – www.capitalbrief.com/article/australias-strategic-fleet-was-proposed-a-decade-ago-fears-are-rising-its-lost-at-sea-69cf8391-53d0-4428-979f-f55f7137f8c5/

Contact: Andrew Johnson

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Rural and Regional Affairs and Transport

Lead/Support contact: Paula Stagg / Megan Scott

SB26-000038

SUBJECT: Tasmanian Transport Schemes Review**Talking Points**

- The Australian Government recognises the importance of the Tasmanian Freight Equalisation Scheme (TFES), as Tasmania is the only state in Australia that is heavily dependent on interstate sea transport links for its economic prosperity.
- On 2 April 2025, the government announced a \$95 million boost to the TFES and an independent review into the TFES and the Bass Strait Passenger Vehicle Equalisation Scheme (BSPVES).
- The government announced the commencement of the Review and the appointment of Dr Jenny Gordon and Mr David Parmeter on 7 October 2025.
 - Dr Gordon is a policy economist with deep experience in economic and social policy, drawing on micro and macroeconomic frameworks, models, and empirical analysis.
 - Mr Parmeter has significant experience in the Australian maritime industry, holding various roles with shipping lines and industry bodies.
- The Review will:
 - make recommendations to ensure the TFES is fit-for-purpose and delivers for Tasmanians into the future.
 - consider the recommendations from the Senate Select Committee on the TFES, including BSPVES, and how to modernise the system to ensure it best serves Tasmanians including reducing administrative burden for more efficient shipping.
- The Reviewers commenced public consultations in November 2025 and released an issues paper for consultation on the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts' website on 15 December 2025. Submissions to the issues paper closed on 30 January 2026. 54 submissions were received.
- The Reviewers conducted a second round of in-person public consultations from 11-13 February 2026 in Hobart, Launceston and Burnie. Virtual consultation sessions were also held with stakeholders on King Island, Flinders Island and the major freight forwarder companies.
- The Reviewers are currently working on the final report and recommendations, which is expected to be completed in the first half of 2026.

Key Issues

- The Reviewers may consider the recent impact of fuel prices on shipping for Tasmanian businesses in settling the final recommendations.

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Lead/Support contact: Paula Stagg / Megan Scott

SB26-000038

Background

- Since 1976, the government has provided financial assistance for non-bulk freight movements across the Bass Strait via the TFES, which is an ongoing and demand-driven program.
- On 20 August 2024, the Senate established the Senate Select Committee on the Tasmanian Freight Equalisation Scheme with the final report tabled on 19 December 2024. Recommendations 1 and 5 of the final report recommend the government undertake a review of the TFES and BSPVES (**Attachment A**).
- On 2 April 2025, the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government in conjunction with the Hon Julie Collins MP, Minister for Agriculture Fisheries and Forestry, Minister for Small Business; Ms Anne Urquhart MP, Member for Braddon; and the Hon Rebecca White MP, Assistant Minister for Women, Assistant Minister for Indigenous Health, Assistant Minister for Health and Aged Care, announced a \$95 million increase to the TFES. \$93 million was allocated to the increase in assistance rates by 25% (a \$46.5 million increase each year over the next 2 years), and \$2 million was allocated for an independent review into the TFES and BSPVES.
- On 7 October 2025 the minister in conjunction with Senator the Hon Anthony Chisholm, Assistant Minister for Regional Development; the Hon Julie Collins MP; the Hon Rebecca White MP; Ms Anne Urquhart MP; and Ms Jess Tessedale MP, Member for Bass announced the commencement of the Review and the appointment of Dr Jenny Gordon and Mr David Parmeter.

Independent Review

- The Reviewers have met with a diverse range of stakeholders including state and local government officials; industry bodies; Chambers of Commerce; shipping companies; claims agents; small, medium and large companies and business owners; local farmers, producers and manufacturers; and other parties attended the sessions in Tasmania.
 - o 228 people attended the 40 consultation sessions, one on one meetings and roundtables in Hobart, Launceston, Devonport, Burnie, King Island, Flinders Island, Melbourne and virtually. See **Attachment B** for further details.
- The in-person consultations in Tasmania and the consultation on the issues paper were advertised through the department's social media (Facebook and LinkedIn). Services Australia, King Island Council, King Island Chamber of Commerce, Tasmanian Department of State Growth, Regional Development Australia Tasmania, Tasmanian Chamber of Commerce and Industry, and Flinders Island Council were given the opportunity to advertise both consultations through their social media channels.
- The Reviewers will also consider submissions from stakeholders to the Senate Select Committee on TFES.

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- Jacobs Australia Pty Ltd have been engaged to provide specific data and analysis to support the Review. The total value of the contract is \$80,809.08(GST incl.) The department's Bureau of Infrastructure and Transport Research Economics is also providing economic research and analysis support to the Reviewers.

Budget information as at 31 March 2026

Program/Project Start Date:	2025-26					
Program/Project End Date:	2026					
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget	0.0	2.0	0.0	0.0	0.0	2.0
Less:						
Actual Expenditure YTD at 31 March 2026	0.0	0.6				0.6
Total Committed Funds at 31 March 2026	0.0	0.7	0.0	0.0	0.0	0.7
Total Uncommitted Funds (balance)	0.0	0.7	0.0	0.0	0.0	0.7

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

The financial table only relates to the funding for the independent review. It does not include the \$93 million for the increased assistance under TFES.

Figures are GST Exclusive.

Supporting Information*Recent Ministerial Comments*

- 89.3 LAFM Launceston with Belinda King, 27 February 2026 – <https://minister.infrastructure.gov.au/chisholm/transcript/893-lafm-launceston-belinda-king>

Relevant Media Reporting

- "Labor will deliver \$95 million boost to the Tasmanian Freight Equalisation Scheme"; the Hon Catherine King MP, the Hon Julie Collins MP, Ms Anne Urquhart MP and the Hon Rebecca White MP, ALP website, 2 April 2025 – <https://alp.org.au/news/labor-will-deliver-95-million-boost-to-the-tasmanian-freight-equalisation-scheme/>
- "Increased support for Tasmanian freight begins"; the Hon Catherine King MP, Department website, 1 July 2025 – <https://minister.infrastructure.gov.au/c-king/media-release/increased-support-tasmanian-freight-begins>

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- “Review to ensure a strong transport future for Australia”, the Hon Catherine King MP Department website, 7 October 2025 – <https://minister.infrastructure.gov.au/c-king/media-release/review-ensure-strong-transport-future-tasmania>
- “Tasmanian freight schemes review seeks industry feedback”, Australasian Transport News, 19 December 2025 – www.fullyloaded.com.au/tasmanian-freight-schemes-review/
- “Strait islands miss review face-off”, King Island Courier, 29 January 2026 (print only)
- “Tassie freight schemes review enters critical consultation phase”, Chris Edwards, Australasian Transport News, 30 January 2026 – www.fullyloaded.com.au/tasmanian-freight-equalisation-scheme-review-consultation/
- “Senator all ears”, King Island Courier, 26 February 2026 (print only)

Attachments

- A: Recommendations from the Senate Select Committee’s final report
- B: Breakdown of consultation sessions by meeting type, location, number of meetings and attendance rate; and a breakdown by location, meeting type and attendance rate

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Attachment A: Recommendations from the Senate Select Committee's final report**Recommendation 1**

The committee recommends that the Australian Government undertake a review of the Tasmanian Freight Equalisation Scheme with consideration given to:

- the original policy intent of the Scheme and whether it remains fit for purpose;
- options to alleviate the freight cost disadvantage incurred by shippers of eligible non-bulk goods between Tasmania, inclusive of the Bass Strait islands and the mainland; and
- the rates of assistance available and the class scale system.

Recommendation 2

The committee recommends that, in the review of Government Business Enterprises currently being conducted by the Tasmanian Government, the following factors be considered in consultation with key port stakeholders:

- the primary role of TasPorts be; to provide the most efficient and cost effective facilitation of trade; and
- the role of TasPorts as a shipping operator given the National Competition Policy complications and additional costs generated.

Recommendation 3

The committee recommends that Services Australia develop clear and succinct guidance material and support services, including audiovisual user guides and instructions, and a dedicated phone line, to support claimants to better understand their likely eligibility under the Tasmanian Freight Equalisation Scheme to lodge accurate and timely claims.

Recommendation 4

The committee recommends that Services Australia develop an online claims calculator tool with the functionality to estimate the approximate value of prospective claims to assist prospective claimants to better understand their likely eligibility under the Tasmanian Freight Equalisation Scheme.

Recommendation 5

The committee recommends that the Australian Government commission the Australian Competition and Consumer Commission to review the competitiveness of trade on Bass Strait and to the Bass Strait islands, considering both sea and air freight, including the rationale behind commodity pricing for the fresh produce sector.

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Attachment B: Breakdown of consultation sessions by meeting type, number of meetings and attendance rate; and a breakdown by location, meeting type and attendance rate

Total number of attendees	Total number of meetings
228	40

First Round of consultations – Tasmania 12-19 November 2025 and Melbourne 10-11 December 2025

Table 1: Breakdown of the consultation meetings by meeting type, location, number of meetings and attendance rate

Meeting Type	Location	Number of Meetings	Number of Attendees
One on ones	Tasmania	13	42
Roundtables	Tasmania	4	12
Public sessions	Tasmania	6	78
One on ones	Melbourne	4	7

Table 2: Breakdown by location of consultation meetings held in Tasmania and Melbourne

Location	Meeting Type	Number of attendees
Hobart	One on one – Services Australia	6
	Roundtable	1
	One on one – Norske Boyer Paper Mill	4
	One on one – Tasmania Chamber of Commerce and Industry	1
	One on one – Department of State Growth and Department of Premier and Cabinet	5
	One on one – RDA Tasmania	1
	One on one – Nyrstar	3
	Public consultation	14

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Launceston	Roundtable	5
	Roundtable	5
	One on one – Bass Strait Freight	1
	Public consultation	11
Devonport	Port tour – TasPorts	1
	Public consultation	2
Flinders Island	One on one – Flinders Council	4
	One on one – Walker's Supermarket	1
	Public consultation	14
Burnie	Port tour – TasPorts	1
	Roundtable	1
	Public consultation	12
	One on one – The Ship - Consulting	1
King Island	One on one – King Island Regional Development Organisation, King Island Council, Elders, TasFarmers and King Island Beef Producers Group	8
	One on one- King Island Council	5
	Public consultation	25
Melbourne	One on one – TT-Line	1
	One on one – Simplot	2
	One on one – SeaRoad	1
	One on one – Strait Link	3

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Second round of consultations – Tasmania 10-23 February 2026 and other meetings on various dates

Table 3: Breakdown of the consultation meetings by meeting type, location, number of meetings and attendance rate

Meeting Type	Location	Number of Meetings	Number of Attendees
Public sessions	Tasmania and virtual	5 (including 2 virtual sessions)	70
One on ones	Tasmania and virtual	8 (including 5 virtual sessions)	19

Table 4: Breakdown by location of consultation meetings held in Tasmania and Melbourne

Location	Meeting Type	Number of attendees
Hobart	Public consultation	16
	One on one – Services Australia	5
Launceston	One on one – Senator Tammy Tyrell	2
	Public consultation	26
	One on one – Eastern Line Shipping	2
Burnie	Public consultation	12
Virtual	Public consultation – Flinders Island	1
	Public consultation – King Island	15
	One on one – De Bruyn	1
	One on one – Fresh Freight Tasmania	3
	One on one – SRT Logistics	1
	One on one – Monson Logistics	3
	One on one – stakeholders	2

Contact: Megan Scott

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Lead/Support contact: Paula Stagg/ s22(1)(a)(ii)

SB26-000047

SUBJECT: Maritime Single Window**Key Points**

- In response to the International Maritime Organization mandating the use of Maritime Single Windows from 1 January 2024, the Australian Government has committed \$47.1 million over the 3 years from 2026-27 to 2028-29 to delivery of a MSW with Minimum Viable Capability (MVC), a Second Pass Business Case, a full legislative plan for implementation, costing feasibility model and technical design for the full integration.
 - This builds on the \$4.6m committed since 2023-24 to scope how to implement a MSW in Australia's regulatory environment and develop the First Pass Business Case.
 - The Second Pass Business Case will be delivered to government for decision on next steps, including the national rollout of a fit-for-purpose MSW.
- The MSW is being developed in partnership with the Department of Agriculture, Fisheries and Forestry, the Australian Maritime Safety Authority, Australian Border Force and the Department of Home Affairs.
- The MSW will deliver critical maritime digital infrastructure for Australia, enabling a single-entry point for border agencies to report and track international ships, including cruise ships.
- A MSW will make it easier for people and goods to move by sea by reducing compliance costs and disruptions because of inefficient administrative processes.
- With 99% of Australia's international trade by volume being carried by sea transport, a reduction in time ships spend entering or exiting ports benefits the broader economy.
- The Australian maritime sector is highly supportive of implementing a MSW.

Key Issues

- The International Maritime Organization (IMO) introduced an obligation for Member States to establish a digital platform or "Maritime Single Window" to collect and exchange information with ships when they call at ports as of 1 January 2024. Australia has notified the IMO that it continues to scope the design of an Australian MSW.

Contact: s22(1)(a)(ii)**Cleared by:** Paula Stagg, First Assistant Secretary**Phone:** (02) s22(1)(a)(ii)**Version Number:** 01**Date:** 13/05/2026

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Rural and Regional Affairs and Transport

Lead/Support contact: Paula Stagg/ s22(1)(a)(ii)

SB26-000047

Background

- Australia is a council member of the IMO, which is a specialised agency of the United Nations responsible for measures to improve the safety and security of international shipping.
- Over forty member states have notified the IMO that they have implemented a MSW, including Australia's top 10 trading partners.
- The MSW will streamline services through the electronic transmission of regulatory data required by border agencies. This will support the productivity of our ports by improving ship reporting efficiency, reducing time and costs associated for both industry and government.
 - Reducing the time a ship waits to enter or exit a port due to administrative delays will also contribute to reducing fuel usage and in turn reduce costs and emissions associated with transportation.
- The border agencies are critical partners in this work because of their policy and legislated responsibility of maritime regulatory reporting.
 - Minimal integration with border agencies (DAFF's Maritime and Aircraft Reporting System (MARS) as well as ABF's Intercept, Passenger Analysis Clearance and Evaluation system (PACE), and Integrated Cargo System (ICS)) will be delivered under the MVC while a roadmap for future integration with border agency systems is developed.
- In developing the MSW, the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts will also work closely with the maritime industry to ensure that maritime needs and our international obligations can be met while maintaining the critical customs, trade, immigration, biosecurity and safety responsibilities of the border agencies.
- The budget measure includes \$34.4 million for the department, \$3.5 million for the Department of Agriculture, Fisheries and Forestry, \$7.6 million for the Department of Home Affairs and Australian Border Force, \$1.3 million for the Australian Maritime Safety Authority, \$0.3 million for the Department of Finance and \$0.1 million for the DTA.

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SB26-000047

Financial Information

Non-Budget information - as at 31 March 2026

Program/Project Start Date:	2022-23						
Program/Project End Date:	30 June 2026						
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Appropriation Budget	0.0	1.2	2.4	1.0			4.6
Actual Expenditure YTD at 31 March 2026	0.0	1.0	1.6	0.4			3.0

2026-27 Budget information

Entity	2026-27 (\$m)	2027-28 (\$m)	2028-29 (\$m)	2029-30 (\$m)	Total over Forward estimates (\$m)
DITRDCSA	10.3	11.3	12.8	0.0	34.4
Home Affairs	1.7	2.8	3.0	0.0	7.6
DAFF	1.9	1.4	0.2	0.0	3.5
AMSA	0.5	0.8	0.0	0.0	1.2
Finance	0.1	0.1	0.1	0.0	0.3
DTA	0.02	0.02	0.03	0.0	0.1
Total (rounded to 1dp)	14.5	16.4	16.2	0.0	47.1

Supporting Information

Questions on Notice (QoNs)

o SQ23-005261

Contact: s22(1)(a)(ii)

Cleared by: Paula Stagg, First Assistant Secretary

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Rural and Regional Affairs and Transport

Lead/Support contact: Tristan Kathage / Brendon Buckley

SB26-000117

SUBJECT: Transport Fuel Response**Talking Points**

- The Australian Government is coordinating a national response to the impact of the Middle East conflict on supply chains, including for petrol, diesel and jet fuel.
- Government has taken several actions to shore up liquid fuel supply, support domestic fuel production, and protect consumers. In the transport sector, the government:
 - o Reduced fuel excise by half for 3 months, saving Australians 26.3 cents per litre, and passed on additional excise savings to consumers from states and territories forgoing additional GST revenue, saving Australians another 5.7 cents per litre.
 - o Reduced the Heavy Vehicle Road User Charge (RUC) to zero for 3 months and delayed the next scheduled increase of the Heavy Vehicle RUC by 6 months.
 - o Is offering interest free loans for fuel affected businesses including trucking and freight companies, under the Economic Resilience Program.
 - o Is offering other assistance for businesses including fuel response payment plans through the Australian Taxation Office.
 - o Introduced and secured passage of the *Fair Work Amendment (Fairer Fuel) Act 2026* and passed the Road Transport Contractual Chain Order- Fuel Cost Recovery- 2026 to make sure truckies can pass on their fuel costs.
 - o Doubled penalties for false or misleading conduct and cartel behaviour to ensure consumers and businesses aren't being ripped off.
 - o Secured agreements with the Republic of Korea and Japan, on energy security.
- To combat fuel shortages in regional Australia, the government released 20% of the fuel reserve, adding 762 million litres of petrol and diesel to the market. As at 7 May, the government had secured additional shipments of fuel, combined to around 450 million litres of additional diesel and 100 million litres of jet fuel.
- Initiatives announced in the 2026-27 budget to promote fuel resilience and efficiency in the longer term include:
 - o The \$55 million measure "Taking targeted action – shifting more freight to rail and maritime to save diesel", terminating on 30 June 2027 (known as the Transport Resilience and Capacity Kickstart program, or TRACK).
 - o The Australian Government's intent to introduce a market measure that drives demand for low carbon liquid fuels (LCLFs) (SB-000043 refers).

Contact: s22(1)(a)(ii)

Cleared by: Brendon Buckley, Assistant Secretary

Phone: (02) s22(1)(a)(ii)

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Rural and Regional Affairs and Transport

Lead/Support contact: Tristan Kathage / Brendon Buckley

SB26-000117

- The \$40.5 million measure Accelerating the Electrification of Australia Post's Delivery Fleet to bring forward electrification of its fleet and associated charging infrastructure to take pressure off fuel supply and protect delivery of essential goods.
- The Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government holds a weekly briefing with transport industry stakeholders. The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts meets regularly with other agencies and stakeholders.
- The department has established a Fuel Response Taskforce to lead the department's response to pressures arising from the conflict in the Middle East.
 - The taskforce is working closely with portfolio stakeholders to understand the current challenges and provide advice to government on appropriate policy and regulatory responses.

Key Issues*High level timeline*

- 9 March: Minister King commences weekly transport industry briefing.
- 16 March: Petrol fuel standards temporarily amended to increase supply.
- 18 March: Minimum Stockholding Obligation (MSO) for diesel and petrol (not jet fuel) temporarily reduced to increase supply, especially for regional areas.
- 23 March: Diesel quality standards temporarily amended to increase supply.
- 30 March: National Fuel Security Plan released.
- 30 March: Government announced fuel excise on petrol and diesel will be halved for 3 months, road user charge (RUC) reduced to zero for 3 months, and the next scheduled increase to the RUC deferred by 6 months.
- 1 April: Hon. Kristy McBain, Minister for Regional Development, Local Government and Territories commenced weekly local government fuel security advisory group meetings.
2 April: Government announced additional excise savings from states and territories forgoing additional GST revenue.
- 12 April: National Fuel Security campaign, "Every Little Bit Helps", launched.
- 20 April: Economic Resilience Program opened, providing zero interest loans for fuel affected businesses including freight and logistics.
- 20 April: Fair Work Commission issued emergency road transport contract chain order, requiring contract chains to adjust to fuel price changes fortnightly.
- 6 May: Government announced Transport Resilience And Capacity Kickstart (TRACK) pilot program.

Contact: s22(1)(a)(ii)**Cleared by:** Brendon Buckley, Assistant Secretary**Phone:** (02) s22(1)(a)(ii)**Version Number:** 02**Date:** 22/05/2026

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SB26-000117

National Fuel Security Plan

- On 30 March the government released the National Fuel Security Plan. The National Fuel Security Plan has 4 levels:
 1. Plan and prepare;
 2. Keeping Australia moving (*current settings*);
 3. Taking targeted action; and
 4. Protecting critical services for all Australians.
- The department provided input to the National Fuel Security Plan as part of Whole of government policy development processes.
- As per the National Fuel Security Plan, National Cabinet is responsible for determining the level that Australia is at, and regularly meets to consider what level of action is required.
- As set out in the National Fuel Security Plan, indicators which inform which level Australia is at include:
 - o global market supply conditions, and the outlook for fuel arrivals;
 - o Minimum Stockholding Obligation holdings;
 - o insights and data from industry and major users;
 - o retail and distribution trends; and
 - o community need and supporting economic activity.
- The Minister and department engage with stakeholders on a regular basis on the National Fuel Security Plan and what is occurring across portfolio sectors.
 - o Since 9 March, minister C King has held a weekly meeting with stakeholders across the transport sectors.
 - o Participants include members of the aviation, rail, heavy vehicle, maritime, and freight sectors.
- The Department provides advice on implementation of the National Fuel Security Plan to the Prime Minister and the Cabinet (PM&C) Fuel Supply Taskforce about the sectors that we are responsible for. The Department meets with the PM&C Fuel Supply Taskforce through the PM&C led Band 3/2 Middle East, Gas and Supply Chains Inter-Departmental Committee held three times weekly.

Fuel Excise and Road User Charging

- The fuel excise paid per litre has been reduced from 52.6 cents to 20.6 cents.
- This took effect from 1 April and will run for three months. Fuel is expected to be 32 cents per litre (plus GST) cheaper at the bowser.
- The government has also reduced the road user charge (RUC) from 32.4 cents per litre to zero for three months.

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- On 2 April, government announced a further saving of 5.7 cents a litre for motorists, as Australian, State and Territory governments will forego increased GST revenue to deliver an extra cut to fuel excise for 3 months.

National Fuel Security Campaign

- The government has launched a National Fuel Security Campaign, "Every little bit helps". The public awareness campaign aims to:
 - raise awareness of the National Fuel Security Plan;
 - encourage drivers to adopt simple, practical behaviours to reduce fuel consumption;
 - build shared responsibility for fuel consumption; and
 - direct audiences to fuelplan.gov.au for further information and fuel tips.
- Further information is at SB26-000116.

Fuel Quality Standards

- On 16 March, the Minister for Climate Change and Energy temporarily amended fuel quality standards to allow more petrol to reach the Australian market, particularly regional areas. The temporary 50 ppm sulphur limit across all petrol grades is consistent with the sulphur limit that applied to premium petrol grades prior to December 2025, and remains more stringent than the pre-December 2025 limit for regular petrol. These changes are not expected to have negative impacts on the operation of vehicle models that were sold in Australia before December 2025
 - As the changes to fuel quality in December 2025 were intended to support the introduction of new vehicle models that comply with Euro 6d noxious emission standards, there is a slight risk these changes could affect the operation of a very small number of vehicles (less than 1% of petrol vehicles currently on the road) if these changes remain in place for a prolonged period.
- On 23 March, the Minister for Climate Change and Energy temporarily amended diesel quality standards to allow a lower minimum flash point level which will support greater access to international supply options and facilitate higher levels of domestic diesel production.
 - This measure does not change how diesel is classified under the Australian Dangerous Goods Code, and there are no changes to existing safety requirements for transport with no adverse vehicle operability or environmental impacts.

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Freight Transport

- Under the National Reconstruction Fund Corporation's (NRFC) Economic Resilience Program, the government is providing interest-free loans for manufacturing and fuel businesses dealing with the economic costs of this conflict. This includes trucking and freight companies, and fuel and fertiliser products.
- The government has introduced laws to make sure companies pay truckies fairly when fuel prices spike.
 - The government passed the *Fair Work Amendment (Fairer Fuel) Act 2026*, to allow the minister for Employment and Workplace Relations to grant emergency status and expedited processes of road transport contract chain orders.
 - The Fair Work Commission then issued the *Road Transport Contractual Chain Order – Fuel Cost Recovery – 2026* to ensure road transport contracts could be updated twice monthly or once per fortnight in response to fuel price changes.
- The Government is establishing a new \$55 million program to incentivise more freight to move via trains and cargo ships.
 - The Commonwealth, state and territory infrastructure and transport ministers agreed in November 2025 to identify opportunities to move more freight by rail.
 - The \$55 million Transport Resilience And Capacity Kickstart (TRACK) pilot program will support more fuel-efficient freight movements across Australia, which is especially relevant while the conflict in the Middle East continues to affect global fuel supply.

Regional and local government fuel response actions

- On 18 March, the minister for Climate Change and Energy introduced a temporary 20 per cent reduction of the MSO for diesel and petrol (not jet fuel). This provides up to 762 million litres of additional diesel and petrol available to the market, and release is targeted to support people in regional areas to access fuel when and where they need it.
- The Minister McBain convenes a weekly local government fuel security advisory group.
- The department is engaging with regional and local government stakeholders to understand pressures facing remote communities. The Department of Climate Change, Energy, the Environment and Water (DCCEEW) is collecting detailed data regarding fuel availability and outages across Australia, including regional areas.

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BackgroundAustralian Government fuel response actions:

- Coordinated Government response actions - *Questions on government's response should be directed to the Department of Prime Minister and Cabinet (PM&C).*
 - o Government established a Fuel Supply Taskforce and appointed Anthea Harris as coordinator.
 - o National Cabinet released the National Fuel Security Plan. Australia is currently at Level 2, "Keeping Australia Moving".
- Consumer protection related actions - *Questions on consumer protection should be referred to the Department of the Treasury.*
 - o Passed new laws to double penalties for petrol companies for price gouging.
 - o Tasked the ACCC to ramp up fuel price monitoring and issue on-the-spot fines.
 - o The Australian Taxation Office is providing fuel response payment plans and other options to assist businesses that are struggling to meet higher fuel costs and manage related tax obligations.
- Supply related actions - *Questions on liquid fuel supply, including fuel reserves, should be referred to DCCEEW.*
 - o Released 20 per cent of Australia's petrol and diesel fuel reserves, targeted at regional areas.
 - o Temporarily changed fuel standards to get more fuel flowing.
 - o Changed diesel standards so Australia's refineries can supply more diesel.
 - o Engaged with international partners to keep supply flowing, including securing a supply agreement with Singapore, and partnering with BP Australia, Ampol, Park Fuels, IOR and other fuel suppliers to secure diesel supplies.
 - o Introduced legislation to underwrite the purchase of fuel by the private sector through the *Export Finance and Insurance Corporation Act*.
 - o Investor Front Door's first pilot projects announced, including a zero-emission heavy road freight project and low carbon liquid fuel projects.
- Domestic fuel production - *Questions on domestic fuel production should be referred to DCCEEW.*

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- Amended the Fuel Security Services Payment, an important insurance policy that provides payment to refiners when prices don't cover the costs of production.

Supporting Information*Questions on Notice (QoNs)*

- PQ26-000016

Freedom of Information (FOI) Requests

- FOI 26-237
- FOI 26-336
- FOI 26-355

Recent Ministerial Comments

Fuel excise halved for 3 months (Joint Media Release with the Prime Minister of Australia, the Treasurer, and the Minister for Climate Change and Energy, 30 March 2026) and government delivering more fuel relief through deal with states (Media Release by the Prime Minister and the Treasurer, 2 April 2026)

- The combined changes made by the Commonwealth and States cut the cost of a 65-litre tank of fuel by nearly \$23.

Support for truckies across Australia (Joint Media Release with the Minister for Employment and Workplace Relations, 23 March 2026)

Quotes attributable to Minister for Infrastructure, Transport, Regional Development and Local Government, Catherine King:

- Without trucks, the movement of essential supplies across Australia stops.
- Fuel price spikes are affecting everyone, but no one is feeling it more acutely than those whose day-jobs and livelihoods are behind the wheel of heavy vehicles.
- That's why we're making it easier for them to renegotiate how costs are shared across the supply chain.
- It'll mean truckies can get back to moving the items we need, without worrying about their business stalling due to rising costs.

\$6.15 billion brought forward to support business (Media Release by the Prime Minister of Australia and the minister for Industry and Innovation and Science, 2 April 2026)

Quotes attributable to Prime Minister Anthony Albanese:

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- Unprecedented events overseas continue to disrupt businesses here at home – the Economic Resilience Program is about investing in more production for fuel, fertiliser and logistics.
- We are serious about backing Australian jobs, businesses and industries. We are taking action to get this money flowing well ahead of schedule.

Fair Work Commissions order delivers fuel price relief for truck drivers (Media Release by the Minister for Employment and Workplace Relations, 20 April 2026)

Quotes attributable to Amanda Rishworth, Minister for Employment and Workplace Relations:

- This order is about fairness. Truck drivers should not be left carrying the cost of global fuel shocks that are completely outside their control.
- By requiring fuel price changes to be reflected in transport rates, this order helps protect hard working truckies and small businesses from being pushed to the brink.
- This is the first order made under the Albanese Government's road transport reforms and sits alongside our National Fuel Security Plan to help Australia respond to fuel disruptions and keep goods moving across the country.

Australian Government launches national fuel security plan information campaign (Media Release by the minister for Infrastructure, Transport, Regional Development and Local Government, 13 April 2026)

Quotes attributable to the minister for Infrastructure, Transport, Regional Development and Local Government Catherine King:

- This campaign will help communicate the government's plan to the public and outline what actions they can take to help.
- The global fuel shortage is affecting us all and every little bit helps. From running errands in fewer trips to only filling up with the fuel you need, this will help us keep essential services moving.
- The rollout of this campaign and National Fuel Security Plan ensures that we can get the public the information they need, and keep them updated if and when the situation may change.

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Relevant Media Reporting

- “The fuel crisis is about to whack Australia. Jim Chalmers’ budget must tread a fine line between panic and preparation,” Peter Lewis, The Guardian Australia, 29 April. www.theguardian.com/australia-news/commentisfree/2026/apr/29/budget-chalmers-fuel-crisis-fine-line
- “Fuel security a ‘tricky balancing act’, experts say as budget nears,” Nicole Asher, ABC, 29 April. www.abc.net.au/news/2026-04-29/fuel-storage-oil-refining-budget-response-to-fuel-crisis/106610864
- “‘Out of control’ diesel prices threaten Australia’s crucial freight industry, Lana Lam, BBC, 13 April. www.bbc.com/news/articles/cde5d8y8lx9o
- “Fuel crisis hearing told truck drivers on brink of ‘going out of business’ without immediate help,” Adelaide Miller and Jason Dasey, ABC, 8 April. www.abc.net.au/news/2026-04-08/transport-industry-fair-work-commission-fuel-crisis-drivers-help/106540708
- “Fuel crisis forces regional councils to delay construction and road maintenance,” Jean Bell, ABC, 30 April. www.abc.net.au/news/2026-04-30/councils-delay-construction-project-and-road-maintenance/106611042

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SB26-000089

SUBJECT: Northern Australia Agenda**Talking Points**

- The Australian Government is working to support development in Northern Australia, to enhance the prosperity and wellbeing of northern communities.
- The government refreshed its northern Australia agenda in the *Northern Australia Action Plan 2024–2029* (the Action Plan) which was released on 26 August 2024.
- The Action Plan:
 - acknowledges the role of the north in delivering government priorities including the transition to a net zero economy, Future Made in Australia agenda, Closing the Gap and implementing the National Defence Strategy.
 - reaffirms the government's commitment to the north and sets the strategic direction for the next stage of investment and growth in the region.

Key IssuesRole of the Office of Northern Australia

- The Office of Northern Australia (ONA) supports the delivery of the government's Northern Australia agenda. ONA's primary roles are to:
 - oversee the Northern Australia policy agenda to support resilient and sustainable economic growth to secure a strong and sustainable future for Northern Australia
 - lead coordination and reporting on the Northern Australia Action Plan
 - assist the Hon Madeleine King MP, Minister for Northern Australia, for Northern Australia to acquit responsibilities under the Northern Australia Infrastructure Facility Act 2016 within statutory timeframes
 - advocate for the development of Northern Australia across the government, including resolution of challenges and maximisation of opportunities
 - provide secretariat to the Northern Australia Ministerial Forum and the Northern Australia Indigenous Reference Group
 - support the Minister for Northern Australia, the Hon Madeleine King MP; Senator the Hon Nita Green, Assistant Minister for Northern Australia; and Mr Luke Gosling OAM MP, Special Envoy for Northern Australia.

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SB26-000089

Northern Australia Action Plan 2024–2029

- The *Northern Australia Action Plan 2024–2029* (Action Plan) was released by the minister, at the Developing Northern Australia Conference on 26 August 2024.
- The Action Plan recognises Northern Australia's distinct challenges and opportunities, stressing the need for partnership, resilience, evidence-based decisions, and a commitment to First Nations outcomes.
- The Action Plan outlines:
 - 6 policy priority areas that provide the framework for the development of Australian policies and programs over the next 5 years:
 - Activating the northern economy
 - Infrastructure to unlock growth
 - Safe and secure north
 - Growing the northern workforce
 - Liveable, healthy and resilient communities
 - Protecting the north's environment and cultural heritage.
 - 17 Areas for Continued Focus which seek to address known barriers and policy gaps.
 - These will be progressed in the short to medium term by relevant government agencies with the support of the Office of Northern Australia.
 - Northern Australia initiatives which showcase government investment aligned with the policy priorities.
- The first Annual Progress Report was published on 24 November 2025, alongside the Northern Australia Annual Statement to the Parliament.
- The annual progress report:
 - provides an update on the progress of government actions in Northern Australia.
 - outlines work done by partner agencies to progress the 6 policy priority areas and 17 areas for continued focus.
 - provides an update on new government initiatives supporting the north.

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SB26-000090

SUBJECT: Northern Australia Indigenous Reference Group**Talking Points**

- The Northern Australia Indigenous Reference Group (IRG) advises the Minister for Northern Australia, the Hon Madeleine King MP, and the Minister for Indigenous Australians, Senator the Hon Malarndirri McCarthy, on practical actions to enhance the economic and social prosperity of First Nations people in northern Australia.
- IRG members are accomplished First Nations Australians from the north. Their selection is considered against geographic spread, gender diversity and industry representation.
- The current IRG was appointed on 17 July 2025 and will serve until December 2026, with the option of extension. Minister Madeline King made this membership announcement on Thursday 24 July 2025.
- Minister Madeleine King attended the IRG's first meeting, held in Cairns, virtually, on 23 July 2025, and met with the IRG in person in Canberra on 24 November 2025.
- Improving the prosperity of First Nations people and communities is central to the success of the Northern Australia agenda and is reflected in the Northern Australia Action Plan 2024–2029 (Action Plan) which was released on 26 August 2024. It also aligns with the Australian Government's commitment to Closing the Gap.

Key IssuesNorthern Australia Indigenous Reference Group

- The IRG consists of 6 members, as detailed in the list below.

<i>Members</i>	<i>Key Industry Experience</i>
Professor Martin Nakata (Chair) (QLD)	Higher Education, research and Indigenous leadership
Mr Troy Fraser (QLD)	Local and state government, Indigenous organisations
Ms Ninielia Mills (WA)	Indigenous organisations
Ms Flora Warrior (TSI)	Business Administration, Business start-up, Microfinancing
Mr Damien Djerrkura (NT)	Indigenous organisations
Ms Alinta McGuire (NT)	Banking

- Noting the current IRG term is due to end in December 2026, a second IRG member to fill the vacant Western Australia position will not be sought at this stage.

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- o An IRG Expression of Interest process in 2025 for all IRG positions received no suitable new IRG member applications from WA.
 - o Ms Ninielia Mills, member of the previous IRG, opted to return as an IRG member in 2025 and is the sole WA member.
- The refreshed IRG have chosen to focus on 3 priority areas:
 - o supporting the education and training pipeline to deliver economic empowerment,
 - o supporting First Nations Enterprise, and
 - o ensuring that there are mechanisms to measure and evaluate improvement for First Nations people from Australian Government investment in northern Australia.

Expression of Interest (EOI) Process

- An EOI opened publicly on Tuesday, 28 January 2025 and applications closed on Wednesday, 28 February 2025.
 - o IRG members whose term ended in December 2024 were not required to re-apply; they were invited to indicate their preference to continue as an IRG member. This approach was implemented with the agreement of the Minister for Northern Australia as several former members were relatively new to the IRG.
 - o 43 applications were received from the EOI process, of these:
 - 4 applicants were former IRG members reapplying.
 - 39 new applicants; of whom 31 met the base eligibility requirements.
- The ONA worked closely with National Indigenous Australians Agency in the development of the EOI process and communication materials.
- Minister Madeline King announced the new IRG membership on Thursday 24 July 2025.

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SB26-000090

Northern Australia Action Plan 2024–2029

- Commitment to advancing First Nations outcomes is embedded across the 6 priority areas in the Action Plan, with specific actions within each priority.
- In addition, the Action Plan identifies 3 specific Areas of Continued Focus (ACF) relating to First Nations priorities, these are:
 - o ACF 3: scope a First Nations Economic Partnership to improve economic outcomes for First Nations peoples, including northern perspectives.
 - o ACF 4: enhance self-determined, sustainable opportunities for First Nations peoples and business, including Prescribed Bodies Corporates, to leverage and protect their land, water, traditional knowledge, expertise, ingenuity and cultural heritage and other assets, including a focus on access to capital, capacity building and benefit sharing.
 - o ACF 5: enhance participation of Aboriginal and Torres Strait Islander community-controlled organisations and First Nations business in delivering services in the north.

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SB26-000091

SUBJECT: Northern Australia Infrastructure Facility (including Review)**Talking Points**

- The NAIF Act Amendment Bill passed through the House of Representatives on 11 March 2026.
- The Bill continues the NAIF for 10-years, in response to the Independent Review of the *Northern Australia Infrastructure Facility Act 2016* (the Review), which the Minister for Northern Australia, the Hon Madeleine King MP, tabled on 27 August 2025.
- Passage of the Bill is now up to the Parliament.
- The Review recognises the importance of NAIF in Northern Australia and makes 21 recommendations.
- The NAIF Act does not require government to respond to each recommendation.
- Members of the NAIF Board are appointed by the minister.
 - o During 2026, the terms of 5 members are due to expire (including the Chair).
 - o An open market, skills-based search facilitated by executive search firm Directors Australia is currently underway to identify potential candidates.

Key Issues**Continuing the NAIF**

- The minister introduced the NAIF Act Amendment Bill (the Bill) to Parliament on 4 March 2026.
- The Bill passed the House of Representatives on 11 March 2026. The Bill is expected to be considered by the Senate in the Winter sittings. Passage of the Bill up to the Parliament.
- The Bill extends the period for the NAIF to make investment decisions for 10-years, to 30 June 2036. The Bill also:
 - o refreshes statutory review requirements to align with the extension,
 - o strengthens the accountability for compliance with the Investment Mandate, and
 - o establishes joint responsibilities for the minister for Northern Australia and the minister for Finance.
- If passage of the Bill is delayed beyond 30 June 2026 the NAIF will continue to operate. While the NAIF Board would be unable to make Investment Decisions until passage occurs, existing NAIF projects would not be impacted.

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SB26-000091

NAIF Act Review

- The minister tabled the Review in Parliament on 27 August 2025.
 - The minister was provided with the Review on 12 February 2025 and tabled it within the statutory timeframe of 15 sitting days.
- The NAIF Act does not require government to respond to each recommendation.
- The NAIF Act Amendment Bill provides certainty to the NAIF and Northern Australia and reflects the overwhelming support the Review heard for the role of the NAIF.
- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts is working with NAIF to deliver on several other recommendations, such as strengthening arrangements with First Nations representative bodies, and updating NAIF's public benefit criteria. This work does not require legislative amendment and will continue to strengthen the outcomes delivered by NAIF.
- The Review was undertaken by an independent expert panel (the Panel) comprised of the Hon Warren Snowdon (Chair), Professor Peter Yu and Dr Lisa Caffery.

NAIF Projects and Investments

- Questions regarding projects or potential investments are a matter for NAIF.
- The NAIF has an independent Board that is responsible for making investment decisions in accordance with the NAIF Act and the Investment Mandate.
- NAIF is sector agnostic and proponent driven. The Australian Government has set clear expectations for the NAIF through the 2022 Statement of Expectations and the 2023 Investment Mandate.
- This framework requires the NAIF to support government's goals of achieving net zero.
- 1 of the 5 policy priority areas in the NAIF Investment Mandate is 'Sustainability, climate change and circular economy principles and solutions in Northern Australia'.

NAIF Board Appointments

- There are currently 7 NAIF Board members (including the Chair) plus the Ex-Officio member. Terms on the NAIF Board will expire for Ms Tracey Hayes (Chair) and Board members Mr Stephen Margetic and Ms Vanessa Elliott on 30 June 2026, and Ms Kate George on 31 March 2026.
- Following the expiration of Ms George's term and her decision to retire from the Board, the Board continues to make quorum as per Section 24 of the Northern Australia Infrastructure Facility Act 2026 (NAIF Act).

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- On 2 March 2026, the Assistant Minister to the Prime Minister, the Hon Patrick Gorman MP approved the extension of Mr Cassidy's term to 31 July 2026. This allows the position to be considered as part of the 2026 recruitment process.
- On 16 February 2026, the minister approved the department to commence the process to identify potential candidates for the 5 positions (1 Chair and 4 member) through an open market, skills-based search facilitated by an executive search firm.
 - Following a request for proposal process, search firm Directors Australia was engaged by NAIF to facilitate the recruitment process.
 - Applications for the available positions were advertised and closed mid-May 2026. Applications for the available positions were advertised publicly on 20 April 2026 and closed 22 May 2026.
- The department has established an assessment panel consisting of the following members to assess and interview applicants:
 - Mr Stephen Arnott, Deputy Secretary – department of Infrastructure (Chair)
 - Ms Marisa Purvis-Smith, Deputy Secretary – Department of Finance
 - Ms Jessica Guthrie, First Assistant Secretary – NIAA.
- Under Section 15(1) of the (NAIF Act), the minister for Northern Australia is responsible for appointing members to the NAIF Board.
- The department will provide a selection of suitable candidates for the minister's consideration following assessment by the panel.
- Due to potential conflicts of interest, current and former ex-officio members are excluded from decision making on candidates put forward to the minister for consideration.

NAIF CEO

- Mr Neil MacDonald commenced as NAIF CEO on 2 March 2026.
- Minister King announced the NAIF Board had appointed Mr MacDonald as the CEO for a 5-year term on 2 December 2025.
- Mr MacDonald is based in Cairns and brings a range of leadership experience from industry and government, specialising in private equity investment and banking.
- In accordance with the NAIF Act, the Board is responsible for appointing the CEO.
- The CEO remuneration is determined by the Remuneration Tribunal.

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SB26-000091

Background

- The NAIF was established on 1 July 2016 as a Corporate Commonwealth Entity under the NAIF Act. The duties of the minister are set out in the NAIF Act.
- NAIF is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the department, which are then paid to NAIF and are considered 'departmental' for all purposes.
- Resourcing from the government for NAIF operations in 2025-26 is approximately \$22 million.

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SB26-000103

SUBJECT: Middle Arm and Regional Logistics Hubs**Talking Points**

- The 2022-23 October Budget included:
 - o \$1.5 billion in planned equity to support common-user marine infrastructure at the Middle Arm Sustainable Development Precinct (Middle Arm); and
 - o \$440.0 million in planned equity to support Regional Logistic Hubs along key transport links in the Northern Territory (NT), including in Katherine, Alice Springs and Tennant Creek.
- Through the 2026-27 Budget, the Australia Government is progressing the Regional Logistics Hubs commitment by releasing \$10.0 million of this funding as equity to National Intermodal in 2026–27 to support the next stage of planning and progress development of a final business case.
- The government's investment in these projects is provisioned in the Contingency Reserve and will remain there until the government has made a final equity investment decision. The government's planned investments will be considered in line with the Commonwealth Investment Framework.
- The projects are led by the NT Government as the project proponent. Planning and business case development by the NT Government is ongoing.
- Strategic Environmental Assessments under the NT *Environmental Protection Act 2019* and the Commonwealth *Environmental Protection and Biodiversity Conservation Act 1999* are being undertaken for Middle Arm.
- For both projects, business cases for evaluation under the Infrastructure Australia Assessment Framework are still required to be completed by the NT Government.
- The government is not party to the NT Government's negotiations with proponents interested in Middle Arm.

Key Issues*Status of the Australian Government's planned investments*

- Provisioning funding to make planned equity investments does not constitute a final investment decision, and the government continues to consider its investment in line with the Commonwealth Investment Framework (RMG308).
- This process requires the NT Government, as the project proponent, to progress the projects through to Stage 3 of the Infrastructure Australia (IA) Assessment Framework. It also requires subsequent due diligence and work to structure final investment options and support implementation of the government's planned equity investments.

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SB26-000103

- It was a decision of government to provide a planned equity investment into the Middle Arm project.
 - An equity position, once it proceeds, allows the Australian Government to work in partnership with the NT Government to manage commercial and governance interests, as well as deliver key policy objectives, such as supporting clean energy, lowering carbon emissions, and advancing sustainable economic growth opportunities for the NT.

Status of Middle Arm

- Middle Arm is in an early stage of planning and is undergoing a 'Strategic Assessment' under the Commonwealth *Environmental Protection Biodiversity Conservation Act 1999* (EPBC Act) and the NT *Environmental Protection Act 2019*.
 - Questions regarding the environmental assessment should be referred to the Department of Climate Change, Energy, the Environment and Water (DCCEEW).
- The NT Government is still required to complete a Stage 3 business case for evaluation under IA's Assessment Framework.
 - Common user infrastructure at the Middle Arm Precinct is currently (listed in August 2023) a Stage 2 proposal on IA's Infrastructure Priority List.
 - On 16 February 2024, the NT Government submitted a Stage 3 business case to IA which was not formally accepted by IA for evaluation at that stage as further information and analysis was required.
 - Questions on IA's engagement with the NT Government should be referred to IA.
 - Questions on the progress of the business case to meet Stage 3 requirements are a matter for the NT Government.

Senate Environment and Communications References Committee Inquiry into the Middle Arm Industrial Precinct

- On 5 September 2023 the Senate referred an inquiry into Middle Arm to the Committee. The Committee tabled its report on 21 August 2024.
- The government response to the final report of the Senate Environment and Communications References Committee (Committee) inquiry into the Middle Arm Sustainable Development Precinct (Middle Arm) has been tabled in the Senate (31 March 2026) (refer to **Attachment A**).
- The government notes the report and the 31 individual Committee members' recommendations made as a result of the Committee not reaching agreement on a unanimous set of recommendations. This includes:
 - The Australian Greens made 6 recommendations, including a recommendation that the \$1.5 billion government commitment be reallocated to clean energy projects.

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- Senator David Pocock made 5 recommendations, mainly regarding ongoing assessment, regulatory and planning processes to inform the \$1.5 billion government investment, as well as for investigation into the circumstances of the original commitment.
- Senator Lidia Thorpe made 20 recommendations, largely oriented at engagement with Traditional Owners, broader calls for cultural reforms, requesting Middle Arm not proceed and the \$1.5 billion government commitment be reallocated to other services (such as housing and health).
- The Committee's report notes a range of matters that will be considered through ongoing regulatory and assurance processes and reflects that planning for the project by the NT Government remains at an early stage.
- A government response was due to be tabled in the Parliament by 21 November 2024.

Status of the Regional Logistics Hubs

- Investment and development plans for the Regional Logistics Hubs also remains at an early stage.
 - NT freight rail and logistics capacity improvements are currently listed (listed in April 2023) as a Stage 1 Early Stage Proposal on IA's Infrastructure Priority List.
- On 16 February 2024, the NT Government submitted a Stage 2 and Stage 3 business case for evaluation by IA which was not formally accepted for evaluation. IA provided proponent feedback on information gaps to be addressed in a future submission.
- Prior to a final government investment decisions, Stage 2 and Stage 3 business cases are still required to be completed for evaluations under IA's Assessment Framework.
- Following completion of an initial feasibility study in December 2025, National Intermodal will continue to work in collaboration with the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts and the NT Government in 2026-27 to support development of a Detailed Business Case.
 - This work will inform future government decisions on the Regional Logistics Hubs planned equity investment, project planning and the potential forward role of National Intermodal.
 - It has not yet commenced and is due to be completed in 2026-27.
- Questions on IA's engagement with the NT Government should be referred to IA.

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Supporting Information*Questions on Notice (QoNs)*

- SQ22-000489
- SQ22-000490
- SQ22-000638
- SQ22-000639
- SQ22-000640
- SQ22-000641
- SQ22-000642
- SQ22-000757
- SQ22-000844
- SQ23-003199
- SQ23-003250
- SQ23-003383
- SQ23-003667
- SQ23-003676
- SQ23-003677
- SQ23-003678
- SQ23-003679
- SQ23-003680
- SQ23-004677
- SQ23-004730
- SQ23-004800
- SQ23-004921
- SQ23-005202
- SQ23-005354
- SQ24-000082
- SQ24-001199

Freedom of Information (FOI) Requests

- FOI 23-066
- FOI 23-068
- FOI 23-116
- FOI 23-150
- FOI 23-216
- FOI 26-271

Attachments

- A: Australian Government Response – Middle Arm Inquiry

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SB26-000092

SUBJECT: Regional Policy**Talking Points**

- The Australian Government's Regional Investment Framework (the Framework) guides investment in regional Australia across all government portfolios (**Attachment A**).
- The Framework guides policy development and decision-making across 4 priority focus areas:
 - o people – e.g. skills, education and training;
 - o places – e.g. delivering infrastructure where and when it is needed;
 - o services – e.g. across communications, health, aviation; and
 - o industries and local economies – e.g. supporting the conditions needed for industries to diversify and grow.
- The Framework informed regional investment included in the 2026-27 Budget, as outlined in the Regional Ministerial Budget Statement 2026-27. This included providing additional cost of living support; securing fuel supply chains to the regions; expanding education and training opportunities; strengthening healthcare services; boosting regional housing availability; investing in nation-building infrastructure; and investing in regional Australia's key industries and local economies.
- Since its release in the 2023-24 Budget, the Framework has been implemented through:
 - o establishing an Interdepartmental Committee, enabling senior executives across the government to consider regional priorities through an upcoming Budget or MYEFO context;
 - o a refreshed Deputy Senior Officials Meeting, supporting collaboration across the 3 levels of government;
 - o the first State of Australia's Regions report, drawing together data and qualitative insights to provide a snapshot of some of the priority contemporary issues for regional Australia, and supporting evidence based and locally informed decisions (released on 6 February 2024);
 - o a revised Regional Development Australia Charter, refocusing the network's local engagement and support around the Framework's priority focus areas (released on 28 July 2023); and

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- an updated Regional Australia Impact Statement process, embedding the principles and priorities of the Framework in regional investment proposals – released in July 2023.

Background

- The Framework's guiding principles and focus areas for regional investment reflect the government's priorities. The Framework was informed by evidence indicating coordinated and place-based investment delivers better outcomes in regional development¹, as well as intelligence through existing regional networks, such as Regional Development Australia committees.

Attachments

- A: Regional Investment Framework

¹ OECD (2022), "Making the most of public investment to address regional inequalities, megatrends and future shocks", OECD Regional Development Papers, No. 29, OECD Publishing, Paris, <https://doi.org/10.1787/8a1fb523-en>.

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s22(1)(a)(ii)



Regional Investment Framework

The Australian Government's approach to supporting strong and sustainable regions.

Purpose

The Framework is a new approach to how the Australian Government delivers regional investment – valuing local voices and priorities, being informed by and building the evidence, operating with flexibility, integrity and transparency, and coordinating across governments to make investments work better for regions. It provides an integrated and coordinated framework for regional development regardless of a region's economic circumstances.

Guiding Principles – *applied across all Australian Government investments in all regions*

- ✓ Realising the Government's ambition of "no one held back and no one left behind" requires specific regional investment across all portfolios.
- ✓ Australia's regions and their economies are diverse, with each having unique strengths and challenges.
- ✓ Delivering on the potential of regional Australia requires building on each region's unique strengths, including helping regions undergoing significant economic change to transition or adapt to specific structural challenges.
- ✓ Place-based decision making that draws on the experience of local government alongside regional bodies must guide investment in our regions.

Priority Focus Areas – *our investments in regions will have key objectives across all Australian Government portfolios*

- ✓ Meeting the needs of, and providing opportunities for, First Nations people.
- ✓ Supporting the transformation to a net zero economy and decarbonisation.
- ✓ Achieving gender equality.

Investing in People 	Investing in Places 	Investing in Services 	Investing in Industries and Local Economies 
<i>Putting people at the forefront of growth, with local voices influencing decision making.</i>	<i>Targeted and place-based investment that enables communities to thrive.</i>	<i>Investment in regional services with a focus on improving quality and accessibility.</i>	<i>Ensuring regional industries and economies are positioned for sustainable growth.</i>
✓ Listening to local voices and partnering with communities. ✓ Targeted investment in skills, education, training and local leadership capacity.	✓ Supporting adaptive, accessible, sustainable and liveable regions. ✓ Delivering infrastructure where and when it is needed.	✓ Enhancing connectivity, accessibility and equity of services. ✓ Investment including across communications, health, water, and transport.	✓ Investment to help activate economic and industry growth. ✓ Supporting the conditions needed for industries to diversify and grow.

Implementation



The Framework guides the Government's approach to design and delivery of regional initiatives. It will influence decision making in Budget processes, drive meaningful collaboration across and between governments, embed data and evidence to support better outcomes, and ensure local voices are heard and influence responses.

Informed Investment

- The Commonwealth's Budget and Mid-Year Economic and Fiscal Outlook processes will ensure the Framework is influencing Government decision making.
- Agencies across the Commonwealth will embed the Framework's principles and priorities in their proposals, with the support of a refreshed Regional Australia Impact Statement process.

Coordination and Collaboration

- A new and regular forum for engagement and collaboration between Australian Government agencies will ensure investments are complementary and coordinated.
- The Commonwealth will work in genuine partnerships with local and state and territory governments through refreshed, regular forums - supporting joined-up outcomes.

Insights and Intelligence

- Local insights, data and intelligence will be central to decision making, drawing on a broad range of groups and networks, such as local government and Regional Development Australia committees.
- Local insights, data and intelligence will contribute to evidence-based decision making and delivery of regular State of the Regions reports.

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SB26-000104

SUBJECT: Local Government – Engagement and Financial Assistance**Talking Points**

- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts administers a material portion of the Australian Government's investment in local government.
- In the 2026-27 Budget, the government has provided \$3.6 billion through the Financial Assistance (FA) Grant program (which includes \$2.9 billion brought forward to be paid to councils by 30 June 2026).
 - FA grant funding is untied and distributed to 547 local governing bodies in accordance with the *Local Government (Financial Assistance) Act 1995*.
 - Decisions on the timing and amount of bring forward payments are a matter for the government.
- In 2026-27, local governments will receive direct assistance through the Roads to Recovery program and the Local Roads and Community Infrastructure program.
- Funding is also available under Infrastructure Investment Program sub-programs including the Safer Local Roads and Infrastructure Program (under Outcome 1, SB26-000018 refers).
- The department does not collect performance data on individual councils; such questions are a matter for state and territory governments.

Previous Parliamentary Inquiry

- The 2024 House of Representatives Standing Committee on Regional Development, Infrastructure and Transport (the Committee) Inquiry into Local Government Sustainability (the previous inquiry) lapsed with the 47th Parliament's prorogation.
- On 14 February 2025, the Committee released an interim report, which summarised key themes in the evidence provided, but did not make any recommendations.
- The department provided written and verbal evidence to the Committee.

Current Parliamentary Inquiry

- On 6 November 2025, the Committee adopted an inquiry into local government funding and fiscal sustainability (the Inquiry) following a referral from the

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Hon Kristy McBain MP, Minister for Regional Development, Local Government and Territories.

- The department accepted an invitation to appear before the Committee in a private briefing on 27 November 2025 and also gave evidence at a public hearing on 5 February 2026.
- As of 1 May 2026 the Committee will have held 6 hearings including 3 in Canberra with Commonwealth departments, 2 in Sydney and one in Melbourne with local governments, state governments and union representatives.
- The new inquiry will draw upon the evidence stakeholders have already provided, but also reopened for new or updated submissions until 3 February 2026.

o 240 new or updated submissions have now been published on the inquiry website.

Engagement

- The Local Government Ministers' Forum (LGMF) last meeting was held virtually on 28 November 2025. LGMF is chaired by Minister McBain, and provides a forum for state, territory, and government ministers to discuss the challenges facing councils. The Australian Local Government Association (ALGA) also attends LGMF.
- The next LGMF meeting is anticipated to be held in September/October 2026.
- The Local Government Senior Officials Meeting (LGSOM) supports the work of the LGMF.

Background*Parliamentary inquiries*

- Public submissions to the previous inquiry closed on 31 May 2024, with 16 public hearings held and 287 submissions received.
- Minister McBain referred the issue of local government funding and fiscal sustainability for inquiry on 4 November 2025, with new terms of reference, so that the work of the previous inquiry could be completed in the 48th Parliament.
- The terms of reference were revised to ensure the Inquiry could best explore the key issues demonstrated through evidence provided to the previous inquiry. They support a focus on the interactions between governments, funding sources and the impact and effectiveness of that funding. The terms of reference are provided at Attachment A.

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Engagement

National Awards for Local Government (NALG)

- The NALG, now in their 40th year, recognise innovative and future-focused projects of excellence delivered by councils across Australia and form part of the government's engagement with the local government sector.
- Nominations for the 2026 NALG opened on 10 March 2026 and closed on 6 April 2026. Public voting opened on 7 April 2026 and closes on 4 May 2026.
- As at 1 May 2026, 192 nominations were submitted across the 13 award categories, with 3618 votes cast.

Australian Council of Local Government (ACLG)

- The Australian Council of Local Government (ACLG) is a forum for engagement between the government and local government representatives from across Australia.
- In 2026, the ACLG will be held at Australian Parliament House on Monday 22 June 2026 from 3.30pm to 8.00pm.
- The ACLG will include ministerial panel discussions on key policy issues affecting local government, the presentation of the 2026 National Awards for Local Government (NALG), and a networking reception sponsored by the Department of Foreign Affairs and Trade.
- Anticipated attendance at the event is approximately 500 participants, with final numbers to be confirmed closer to the event.

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Financial Information - as at 1 May 2026*FINANCIAL ASSISTANCE GRANT PROGRAM*

Program/Project Start Date:	1 July 1974					
Program/Project End Date:	Ongoing					
	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	2029-30 \$m	TOTAL \$m
Appropriation Budget	4,638.9	724.4	3,756.8	3,903.7	4,056.7	17,080.6
Less:						
Actual Expenditure YTD at 1 May 2026	1,289.5					1,289.5
Total Committed Funds at 1 May 2026	3,349.4	724.4	3,756.8	3,903.7	4,056.7	15,791.1
Total Uncommitted Funds (balance)	0	0	0	0	0	0

*Note: Figures as at 2026-27 Budget***Supporting Information***Questions on Notice (QoNs)*

- SQ25-002201
- SQ25-002202
- SQ25-002204
- SQ25-002205
- SQ25-002043
- SQ25-002703
- SQ25-002704
- SQ25-002701

Attachments

- A: Inquiry into Local Government Funding and Fiscal Sustainability - Terms of Reference

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Attachment A

Inquiry into Local Government Funding and Fiscal Sustainability Terms of Reference

The House of Representatives Standing Committee on Regional Development, Infrastructure and Transport will inquire into and report on local government funding and fiscal sustainability, with a particular focus on:

1. *Interactions between Governments*

- i. Assess the nature and scale of Australian, state and territory government funding provided to local government, both directly and through Commonwealth-state agreements.
- ii. Examine the legislative and policy frameworks underpinning Commonwealth financial support to local government.

2. *Identification of All Funding Source*

- i. Identify and map all sources of funding received by local government from the Australian Government and state/territory governments, including:
 - a. Untied grants (e.g., Financial Assistance Grants).
 - b. Tied/specific-purpose grants and project-based programs, co-contribution requirements and competitive grant processes.
 - c. Revenue sharing arrangements (e.g., stamp duty, rates capping subsidies, GST-related disbursements where applicable).
 - d. Emergency, disaster recovery and resilience funding.
 - e. One-off or ad hoc funding streams.
- ii. Examine local government own-source revenue (such as rates, fees, charges and commercial activities).

3. *Impacts and Effectiveness*

- i. Evaluate how funding arrangements, including indexation freezing, influence the financial sustainability, service delivery capacity and infrastructure investment of local governments.
- ii. Consider whether existing funding mechanisms are addressing the evolving responsibilities of local governments.
- iii. Identify barriers to infrastructure service delivery, including trends in attracting and retaining a skilled workforce, impediments to security for local government workers and impacts of labour hire practices.

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- iv. Explore opportunities to improve productivity and coordination of local government.

4. Previous Inquiry

- i. Consider evidence provided to the House of Representatives Standing Committee on Regional Development, Infrastructure and Transport of the 47th Parliament Inquiry into Local Government Sustainability.

5. Other relevant matters**Contact:** s22(1)(a)(ii)**Cleared by:** Alison Todd, A/g First Assistant Secretary**Phone:** (02) s22(1)(a)(ii)**Version Number:** 01**Date:** 013/05/2026

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SB26-000093

SUBJECT: Investing in Our Communities (IIOC)**Talking Points**

- The Investing in Our Communities program (IIOC) is 1 of 2 programs established by the Australian Government in the October 2022-23 Budget to deliver its 2022 Election Commitments for community and sporting infrastructure projects.
- IIOC delivers projects with a government funding contribution of up to \$5.0 million.
 - o IIOC is also delivering some commitments made by the former government under the Community Development Grants (CDG) programme in the 2022 Pre-Election Economic and Fiscal Outlook (PEFO)
- IIOC is being delivered as a one-off, closed, non-competitive round. Only applicants nominated by the government were invited to apply for funding.
- IIOC opened on 8 February 2023 and closed to applications on 30 November 2023.
- Under the published guidelines, applicants had up to 6 months from receiving an invitation to apply, or until 30 November 2023 (whichever was earlier), to apply.
- As at 31 March 2026, of the 356 projects under IIOC:
 - o 220 projects were complete;
 - o 127 projects were contracted and underway; and
 - o 9 projects were not approved for funding, had funding withdrawn or were terminated at the request of the grantee.
- All IIOC projects are required to be completed by 30 June 2027.
- As at 31 March 2026, expenditure to date under IIOC was \$184.2 million (out of total allocated funding of \$306.0 million).

Key Issues

- Funded projects include community and sporting infrastructure, cultural facilities and other infrastructure projects intended to assist communities to improve liveability, connect and improve amenity.
- Applicants include not-for-profit entities, and state, territory and local governments.
- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts has no role in the identification of Australian Government election commitments, including the nominated organisation or commitment value. These are decisions of government.
- Administration of the program is being undertaken by the department (not a grants hub).

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- The Assistant Secretary, Community Infrastructure and Major Projects Branch has been delegated by the Minister for Infrastructure, Transport, Regional Development and Local Government to be the Decision Maker under the program guidelines.
- Eligible IIOC projects were assessed against 3 criteria as set out in IIOC guidelines:
 - project benefits;
 - project viability and sustainability; and
 - grantee viability and capacity.
- Refer SB25-000064 for details of election commitments over \$5.0 million funded under the Priority Community Infrastructure Program (PCIP).

Financial Information as at 31 March 2026

Program/Project Start Date:	2022-23					
Program/Project End Date:	2026-27					
	2024-25	2025-26	2026-27	2027-28	2028-29	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	81.9	102.3	81.0	0.0	0.0	265.2
Less:						
Actual Expenditure YTD at 31 March 2026	81.9	61.6	0.0	0.0	0.0	143.4
Total Committed Funds at 31 March 2026	0.0	81.9	39.0	0.0	0.0	120.8
Total Uncommitted Funds (balance)	0.0	0.0	0.9	0.0	0.0	0.9

Notes:

- Table data does **not** cover full life of program. Prior years expenditure not reflected in the table is \$40.8m, which accounts for the total expenditure to date of \$184.2m.
- Total Committed Funds relate to remaining funds committed under a funding agreement, contract or program of works where the project, profile and conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient. Total Committed Funds does **not** include payments already made as they are reflected separately (Actual Expenditure YTD). Total column may contain rounding variances.

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SB26-000094

SUBJECT: Priority Community Infrastructure Program (PCIP)**Talking Points**

- The Priority Community Infrastructure Program (PCIP) is 1 of 2 programs established by the Australian Government in the October 2022-23 Budget, to deliver its 2022 Election Commitments for community and sporting infrastructure projects.
- PCIP primarily delivers projects with a government contribution of \$5.0 million or more.
 - PCIP is also delivering some projects committed by the former government under the Community Development Grants (CDG) programme in the 2022 Pre-Election Economic and Fiscal Outlook (PEFO) and some smaller value commitments, including for feasibility studies and business cases.
- PCIP is being delivered as a one-off, closed, non-competitive round. Only applicants nominated by the government were invited to apply for funding.
- PCIP opened on 8 February 2023 and closed to applications on 30 November 2023.
- Under the published guidelines, applicants had up to 6 months from receiving an invitation to apply, or until 30 November 2023 (whichever was earlier).
- As at 31 March 2026, of the 93 projects under PCIP:
 - 15 projects are complete;
 - 75 projects are contracted and underway;
 - 2 projects have withdrawn from the program (one at the request of the proponent, and the other is now being delivered through a Federation Funding Agreement in order to combine funding from two federal programs into a single agreement); and
 - 1 project was terminated.
- All PCIP projects are required to be completed by 30 June 2027.
- As at 31 March 2026, expenditure to date under PCIP was \$325.7 million (from total funding allocated of \$938.8 million).

Key Issues

- Funded projects include sporting infrastructure, cultural facilities and other community priorities intended to assist communities to improve liveability, connection and amenity.
- Grantees include not-for-profit entities, and state, territory and local governments.
- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts had no role in the identification of government election

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commitments, including the nominated organisation or commitment value. These were decisions of government.

- The Minister for Infrastructure, Transport and Regional Development and Local Government, the Hon Catherine King MP, is the Decision Maker under the program guidelines.
- Administration of PCIP is being undertaken by the department (not a grants hub).
- The Assistant Secretary, Community Infrastructure and Major Projects Branch, has some delegated functions to support the program's administration, as set out in the published guidelines. This includes actions such as approving progress reports, approving an exemption from ineligible grant expenditure, and approving minor changes to projects on a case-by-case basis.
- The assessment of PCIP projects was undertaken in two stages:
 - Stage 1: the assessment considered organisation and project eligibility, co-funding arrangements and the suitability of financial arrangements in place to sustain the organisation during the grant period.
 - Stage 2: projects were assessed against four criteria, as set out in the program guidelines:
 - economic benefits of the project;
 - social benefits of the project;
 - project viability and sustainability; and
 - grantee viability and capacity.
- *Refer SB26-000093 for details of election commitments under \$5.0 million funded under the Investing in Our Communities (IIOC) program.*

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Financial Information as at 31 March 2026

Program/Project Start Date:	2022-23					
Program/Project End Date:	2026-27					
	2024-25	2025-26	2026-27	2027-28	2028-29	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	175.7	234.2	466.4	0.0	0.0	876.3
Less:						
Actual Expenditure YTD at 31 March 2026	175.7	97.3	0.0	0.0	0.0	273.0
Total Committed Funds at 31 March 2026	0.0	269.7	253.6	0.0	0.0	523.3
Total Uncommitted Funds (balance)	0.0	0.0	80.0	0.0	0.0	80.0

Notes:

- Table data does **not** cover full life of program. Prior years expenditure **not** reflected in the table is \$52.7m, which accounts for the total expenditure to date of \$325.7m.
- Total Committed Funds relate to remaining funds committed under a funding agreement, contract or program of works where the project, profile and conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient. Total Committed Funds does not include payments already made as they are reflected separately (Actual Expenditure YTD). Total column may contain rounding variances.

Supporting Information*Questions on Notice (QoNs)*

- PQ25-000076

Freedom of Information (FOI) Requests

- FOI 26-159
- FOI 26-147
- FOI 26-252

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Lead/Support contact: Alison Todd / Jacinta McDonald

SB26-000095

SUBJECT: Major and Local Community Infrastructure Program (MLCIP)**Talking Points**

- The Australian Government has committed up to \$570.5 million for projects under the new Major and Local Community Infrastructure Program (the program), which will deliver funding to 229 community infrastructure projects across the country.
- The program will deliver the government's community infrastructure commitments made in the context of the 2025 Federal election, the 2025-26 Budget and the Pre-Election Fiscal Outlook.
- The program has been established as a closed, non-competitive program. Only organisations nominated by the government (or their relevant project sponsor) are invited to apply for funding for the identified projects.
- MLCIP opened on 1 September 2025, and applications were due on 1 December 2025, unless an extension was granted in line with the published program guidelines. The latest possible submission date was 1 March 2026.
- As at 31 March 2026, of the 229 projects under MLCIP;
 - o 226 applications were received by 1 March 2026;
 - o 44 projects have been approved, totalling \$174.1 million in Australian Government funding;
 - o 2 projects are contracted and underway; and
 - o 3 projects have been withdrawn.
- All approved MLCIP projects are required to be completed by 30 June 2029.
- As at 31 March 2026, \$1.7 million has been committed in funding agreements (for two projects) but no payments have been made to date (out of total allocated funding for projects of \$570.5 million).

Key Issues

- The objectives of MLCIP are to build resilient communities and improve community amenity and accessibility through the provision of social and community facilities; and drive economic growth in communities and the broader region.
- Organisations invited to apply for funding under MLCIP included not-for-profit entities, and state, territory and local governments.

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- Under the program guidelines, if an eligible organisation invited to apply for the program is not a government entity, they should be sponsored by a local, state or territory government body. Funding for approved projects will only be provided to local, state or territory government bodies.
 - o An addendum to the program guidelines was published on 2 October 2025 regarding these requirements.
- The Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP is the Decision Maker under the program guidelines.
- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts has no role in the identification of government election commitments, including the nominated organisation or commitment value. These are decisions of government.
- Administration of MLCIP is being undertaken by the department (not a grants hub).
- Consistent with the government's commitment to transparency in program administration, all organisations invited to apply need to submit a funding application. Each application will be subject to an eligibility and merit assessment as outlined in the program guidelines.
- Eligible applications need to score at least 60% against each of the following 3 assessment criteria to be considered for formal funding approval:
 - o Social and economic benefits of the project
 - o Project viability and sustainability
 - o Applicant capacity and capability to deliver the project.

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SB26-000095

Financial Information - as at 31 March 2026

Program/Project Start Date:	2025-26				
Program/Project End Date:	2028-29				
	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget	55.1	118.5	173.9	240.0	587.5
Less:					
Actual Expenditure YTD at 31 March 2026	0				
Total Committed Funds at 31 March 2026	1.6	0.2	0	0	1.7
Total Uncommitted Funds (balance)	53.5	118.3	173.9	240.0	585.8

Notes: Appropriation Budget also includes funding allocated for sponsor administration costs that can be requested by sponsoring organisations under the program guidelines. Total Committed Funds relate to remaining funds committed under a funding agreement, contract or program of works where the project, profile and conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient. Total Committed Funds does not include payments already made as they are reflected separately (Actual Expenditure YTD). Total column may contain rounding variances.

Supporting Information*Questions on Notice (QoNs)*

- SQ25-002048 – Approval of community infrastructure commitments under MLCIP
- SQ25-002634 – Redevelopment of the Ford Pavillion in Merimbula (NSW)
- SQ25-002713 – Black Gully Linear Reserve and Captain Cook Reserve Project (Qld)
- SQ26-000312 – Major and Local Community Infrastructure Program

Freedom of Information (FOI) Requests

- FOI 26 – 215
- FOI 26 – 210

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SB26-000096

SUBJECT: Major Projects**Talking Points**

- The Australian Government has committed funding to a range of major projects to be delivered in partnership with state and territory governments under the regional development outcome, across various states and territories. This includes:
 - o \$565.0 million towards Pilbara Ports Redevelopment to support common user port upgrades at Lumsden Point and Dampier
 - o \$180.0 million towards the Cairns Marine Precinct expansion
 - o \$100.0 million towards the Hunter region – supporting clean energy project, to support the Port of Newcastle and the Hunter region to become hydrogen-ready
 - o \$80.0 million to support the establishment of a Queensland Academy for Health Sciences in Rockhampton
 - o \$77.5 million towards the construction of a Central Queensland University (CQU) campus in the Cairns CBD
 - o \$60.0 million towards Renewal of the St Patrick's Cathedral Precinct in East Melbourne
 - o \$50.0 million towards the Perth Aboriginal Cultural Centre
 - o \$30.0 million towards the Swan Active Ellenbrook aquatic and recreation facility.
- Funding will be provided through Federation Funding Agreement (FFA) schedules between the Australian Government and the relevant state or territory government.
 - o Each project is at a different stage of development and delivery, with further details set out below.
- Other major infrastructure projects (greater than \$50 million total project cost) being delivered as standalone commitments under Outcome 3 include:
 - o Middle Arm and Regional Logistics Hubs (see SB25-000103)
 - o Macquarie Point Precinct and UTAS Stadium in Launceston (see SB25-000097).

Key IssuesStatus of Australian Government project commitments

- Of the projects listed above, the following projects have had FFA Schedules executed with the relevant state or territory government (as of 31 March 2026):
 - o Pilbara Ports Redevelopment (WA Government)
 - o Hunter region – supporting clean energy (NSW Government)
 - o CQU Cairns CBD Campus (Queensland Government)
 - o Swan Active Ellenbrook (WA Government)

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- Construction has commenced on the following projects:
 - o Pilbara Ports Redevelopment
 - o Swan Active Ellenbrook
- The following projects are undertaking pre-construction activities such as planning, design and consultation:
 - o Cairns Marine Precinct Common User Facility
 - o Hunter region – supporting clean energy (Port of Newcastle Clean Energy Precinct)
 - o Queensland Academy for Health Sciences
 - o CQU Cairns CBD Campus
 - o St Patrick's Cathedral Precinct Renewal
 - o Perth Aboriginal Cultural Centre
- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts (the department) is working with all states and territories to progress FFA Schedules and project delivery for relevant funding commitments in each jurisdiction.

Supporting Information*Questions on Notice (QoNs)*Cairns Marine Precinct Common User Facility

- SQ23-004846
- SQ24-001243

Hunter region – supporting clean energy (Port of Newcastle Clean Energy Precinct)

- SQ22-000487

Central Queensland University – Cairns CBD Campus

- SQ24-001367

Swan Active Ellenbrook

- SQ24-001204
- SQ25-002416

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Lead/Support contact: Lisa Rauter / Dr Paul Cutting

SB26-000114

SUBJECT: Urban Precincts and Partnerships Program**Talking Points**

- The urban Precincts and Partnerships Program (uPPP) was announced in the 2023-24 Budget, with funding of \$150.0 million over 3 years from 2024-25.
- The uPPP provides funding under 2 streams (planning and delivery) to support transformative investment in urban precincts based on the principles of unifying regional places, growing economies and serving communities.
- Funding for projects is administered by state and territory governments under schedules to the Federation Funding Agreement (FFA) – Infrastructure. A budget of \$2.7 million was established to allow for state and territory administrative costs under the Federation Funding Arrangement.

Approved Projects

- As at 31 March 2026, the Australian Government has announced \$75.2 million for 16 projects. Batch 1 was announced in January 2025 and Batch 2 between October and December 2025. There is \$74.8 million remaining available for allocation.
- All Batch 1 projects are subject to an executed FFA with relevant states. Batch 2 projects have not had an FFA executed to date and are with the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government, for signature.

Program Pause

- On 5 September 2025, the government paused the uPPP to new applications. Stakeholders with applications in draft (in the Business Grants Hub portal) as at noon 5 September 2025 had until 17 October 2025 to finalise and submit their applications.
- The reopening of the program is a matter for government.

Project Assessments and Decisions

- As at 31 March 2026, there were 70 submitted uPPP applications seeking \$592.2 million in funding. These applications are currently in the process of being assessed as Batch 3 of the program. Assessment will conclude shortly and meritorious projects provided to the minister for decision.

Key Issues

- Excluding both approved and committed expenditure, \$74.8 million remains available for future funding decisions. It is anticipated that applications received before the program pause will fully exhaust the remaining funding.

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- There have been delays in the assessment process since applications were submitted due to the transition to state delivery, the volume and nature of applications, and panel availability.

Table 1: Approved Projects and milestone payments – As at 31 March 2026

Batches 1 - 2				
State Totals	No. Projects	AG Funding	Funding Agreements Executed	Milestone Payments*
NSW	1	\$2.4m	0	\$0
QLD	2	\$8.8m	1	\$1.9m
VIC	5	\$15.9m	3	\$7.2m
WA	2	\$6.5m	0	\$0
SA	3	\$34.0m	2	\$15.0m
TAS	2	\$4.8m	0	\$0
ACT	1	\$2.8m	0	\$0
GRAND TOTAL	16	\$75.2m	6	\$24.1m

* Payments from states/territories to project proponents.

Table 2: Australian Government funding paid to jurisdictions (Batch 1)

State	Australian Government Project Funding	Administration Funding	Total funding
NSW	\$0	\$0	\$0
NT	\$0	\$0	\$0
QLD	\$3,837,000	\$188,370	\$4,025,370
SA	\$33,004,046	\$315,020	\$33,319,066
TAS	\$0	\$0	\$0
VIC	\$8,832,500	\$238,325	\$9,070,825
WA	\$0	\$0	\$0
Total	\$45,673,546	\$741,715	\$46,415,261

Note: Batch 2 FFAs are currently with the minister for signing.

Background

- Stream 1 - Precinct development and planning: provides project funding of between \$500,000 to \$5 million is available to activate partnerships and deliver an investment-ready precinct plan.
- Stream 2 - Precinct delivery: Provides project funding of \$5 million to \$50 million is available to help deliver 1 or more elements of a precinct. This could include enabling infrastructure (roads, pathways, underground infrastructure), open spaces between

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elements, or a particular building/s that is the catalyst for, or complements, other investments within a precinct.

- The uPPP is available to projects located within the Greater Capital City Statistical Areas (GCCSAs) and is complemented by the Regional Precincts and Partnerships Program available to projects located outside the GCCSAs (SB26-000098).
- The program opened for applications via the Business Grants Hub on 29 July 2024 and assessment of the first batch of applications commenced in late 2024.

Table 3: Financial Information - as at 31 March 2026

Program/Project Start Date:	2024-25					
Program/Project End Date:	2026-27					
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget	46.4	105.3	1.0	0.0	0.0	152.7
Less:						
Actual Expenditure as at 31 March 2026 ^{#A}	46.4	0.0				46.4
Total Committed Funds as at 31 March 2026	46.4	39.1	1.4	0.0	0.0	86.9
Total Uncommitted Funds (balance)	0.0	66.2	0.4	0.0	0.0	65.8

Note: Committed funds represents funds committed under the Federation Funding Agreement – Infrastructure. This includes Batch 2 projects that have been announced with FFA details currently under negotiation.

Actual expenditure relates to payments made to state and territory governments under the FFA schedules, not payments made by the state and territory governments to proponents.

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Supporting Information

Questions on Notice (QoNs)

- QoN 82 SQ25-002183
- QoN 148 SQ25-002215
- QoN 149 SQ25-002216
- QoN 150 SQ25-002217
- QoN 151 SQ25-002218
- QoN 26 SQ25-000030

Relevant Media Reporting

- ‘Momentum building for Harbour Esplanade revitalisation project’, Docklands News, 1 April 2026 – (<https://docklandsnews.com.au/momentum-building-for-harbour-esplanade-revitalisation-project/>).

Summary: Progress! The Maritime Museum Heritage Network (MMHN) in collaboration with CBRE has proceeded to the next stage of assessment for the Harbour Esplanade Revitalisation project. In mid-2025, MMHN with CBRE property advisory group made a formal submission to the Federal Government’s urban Precincts and Partnerships Program.

- ‘New Women’s and Children’s Hospital health hub now under construction in Adelaide’s north’, Glam Adelaide, 10 March 2026 – (<https://glamadelaide.com.au/news-womens-and-childrens-hospital-health-hub-now-under-construction-in-adelaides-north/>).

Summary: Northern Adelaide families will soon be able to access critical health services closer to home with construction beginning on a new Family Health and Wellbeing Hub in Elizabeth Vale. The funding commitment under the urban Precincts and Partnerships Program is enabling the Foundation and its collaborators to create a welcoming space dedicated to improving family health and wellbeing.

- ‘Help shape Broadmeadows’ future’, Star Weekly, 19 February 2026 – (<https://northern.starweekly.com.au/news/help-shape-broadmeadows-future/>).

Summary: Hume Council is calling on residents to help shape the future of Broadmeadows by sharing ideas for its precinct development plan. Project Broadmeadows is supported by \$3.3 million in funding from the federal government through the urban Precincts and Partnerships Program.

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- 'Greenline milestone: first stage opens at Birrarung Marr', CBD News, 1 February 2026 – (https://readnow.isentia.com/Temp/204708-1302102973/1167455786_20270201.pdf).

Summary: The City of Melbourne has reached a landmark moment in its decade-long effort to transform the Yarra River's north bank, officially completing stage one of the Greenline Project at Birrarung Mar. In October 2025, the council secured an additional \$4.4 million in federal funding under the urban Precincts and Partnerships Program to develop detailed designs and business cases for Stage Two.

- 'Parramatta Lord Mayor pushes for federal government support of Riverside Theatres' redevelopment', Geelong Advertiser, 7 January 2026 – (www.geelongadvertiser.com.au/news/nsw/parramatta-lord-mayor-pushes-for-federal-government-support-of-riverside-theatres-redevelopment/news-story/ab22815930640dabf42dde1523087aaa?btr=0c3dc136c69e384e1c86b3eba3752891).

Summary: The future of the dramatic arts in Parramatta has been thrown a lifeline with a contractor secured for one of its big-ticket projects after a massive budget blowout. The council faced a major knockback after its application for a \$50m federal government funding for the project was rejected. The Mayor said the government's urban Precincts and Partnerships Program had paused but the council would reapply once applications reopened.

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SB26-000098

SUBJECT: Regional Precincts and Partnerships Program**Talking Points**

- The Regional Precincts and Partnerships Program (rPPP) was announced in the 2022-23 Budget, with funding of \$400.0 million over 3 years from 2023-24. The program was later extended by 1 year to 30 June 2027.
- The rPPP provides funding under 2 streams (planning and delivery) to support transformative investment in regional, rural and remote Australia based on the principles of unifying regional places, growing economies and serving communities.
- Funding for projects is administered by state and territory governments under schedules to the Federation Funding Agreement (FFA) – Infrastructure. A budget of \$5.2 million was established to allow for state and territory administrative costs.

Approved Projects

- As at 31 March 2026, the Australian Government has announced funding of \$230.4 million for 44 projects through the RPPP. There is \$169.7 million remaining available for allocation.
- Of the 44 projects announced, 42 projects (\$199.6 million) have been agreed in FFAs with states. A further 2 projects (\$30.7 million), announced on 13 August 2025, are in the process of an FFA being agreed with the New South Wales Government.

Program Pause

- On 5 September 2025, the Government paused the rPPP to new applications. Stakeholders with applications in draft (in the Business Grants Hub portal) at noon 5 September 2025 had until 17 October 2025 to finalise and submit their applications.
- The reopening of the program is a matter for government.

Project Assessments and Decisions

As at 31 March 2026, there are 264 submitted rPPP applications requesting \$2.0 billion in funding:

- o the 5th batch of rPPP applications have been considered by the Hon Catherine King MP, Minister for Infrastructure, transport, Regional Development and Local Government, but not yet announced.
- o the 6th batch of rPPP applications are undergoing assessment.

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Key Issues

- Excluding approved and committed expenditure, \$169.7 million remains available for future announcements. It is anticipated that applications received before the program pause will fully exhaust the remaining funding.
- The 5th batch of rPPP applications received between 1 August and 31 December 2024 is currently under consideration. Assessment was undertaken by the Independent Expert Panel in November 2025.
- There are 145 applications to be assessed in Batch 6 of the rPPP, with a total value of \$951.44 million.
- There have been significant delays in the assessment process since applications were submitted due to the transition to state delivery, the volume and nature of applications, and panel availability.

Table 1: Approved Projects and Milestone Payments – As at 31 March 2026

Batches 1 - 4				
State Totals	No. Projects	AG Funding	Funding Agreements Executed	Milestone Payments*
NSW	9	\$78.6m	7	\$18.3m
QLD	5	\$14.3m	5	\$3.3m
VIC	10	\$48.7m	10	\$12.1.0m
WA	8	\$52.6m	8	\$23.3.6m
SA	3	\$9.1m	3	\$1.7.m
TAS	4	\$13.4m	4	\$2.0m
NT	5	\$13.6m	5	\$1.0m
GRAND TOTAL	44	\$230.3m	42	\$61.7m

* Payments from states/territories to project proponents.

Table 2: Australian Government funding (Batches 1-4) paid to jurisdictions

State	Australian Government Project Funding	Administration Funding	Total funding
NSW	\$47,876,118*	\$454,570*	\$48,330,688*
NT	\$8,828,582	\$285,536	\$9,114,118
QLD	\$14,310,284	\$253,102	\$14563386
SA	\$9,088,000	\$205,580	\$9293580
TAS	\$12,846,932	\$253,966	\$13100898
VIC	\$47,955,717	\$465,673	\$48421390

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WA	\$52,642,840	\$466,846	\$53109686
Total	\$193,548,473	\$2,385,273	\$195,933,746

*The Batch 4 Federation Funding Agreement between Australian Government and NSW is still being negotiated - these figures do not include the NSW Batch 4 funds as these have not been paid to NSW.

Background

- Stream 1 - Precinct development and planning: provides project funding of between \$500,000 to \$5 million is available to activate partnerships and deliver an investment-ready precinct plan.
- Stream 2 - Precinct delivery: Provides project funding of \$5 million to \$50 million is available to help deliver one or more elements of a precinct. This could include enabling infrastructure (roads, pathways, underground infrastructure), open spaces between elements, or a particular building/s that is the catalyst for, or complements, other investments within a precinct.
- The rPPP is available to projects located outside the Greater Capital City Statistical Areas (GCCSAs) and is complemented by the Urban Precincts and Partnerships Program available to projects within the GCCSA (SB26-000114).
- The program opened for applications via the Business Grants Hub on 24 August 2023 and assessment of the first batch of applications commenced in late 2023.

Table 3: Financial Information - as at 31 March 2026

Program Start Date:	2023-24					
Program End Date:	2026-27[^]					
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget	160.7	229.3	15.2	0.0	0.0	405.2
Less:						
Actual Expenditure as at 31 March 2026 ^{#^}	160.7	36.0				196.7
Total Committed Funds as at 31 March 2026	160.7	71.3	0.9			232.9
Total Uncommitted Funds (balance)	0	158.0	14.3	0.0	0.0	172.3

Note: Committed funds represents funds committed under the Federation Funding Agreement – Infrastructure. This excludes some Batch 4 projects that have been announced with FFA details currently under negotiation.

[#] Actual expenditure relates to payments made to state and territory governments under the FFA schedules, not payments made by the state and territory governments to proponents.

Figures include project funding and state administration fees

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Supporting Information*Questions on Notice (QoNs)*

- QoN 40 SQ25-002047
- QoN 141 SQ25-002208
- QoN 142 SQ25-002209
- QoN 143 SQ25-002210
- QoN 144 SQ25-002211
- QoN 145 SQ25-002212
- QoN 146 SQ25-002213
- QoN 147 SQ25-002214
- QoN 130 SQ25-000285
- QoN 131 SQ25-000286
- QoN 132 SQ25-000288
- QoN 133 SQ25-000289

Freedom of Information (FOI) Requests

- FOI 26-124
- FOI 25-287
- FOI 25-286
- FOI 24-241
- FOI 24-069
- FOI 24-461

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Relevant Media Reporting

- 'Currumbin Begins World-Class Wildlife Hospital Build', The Mirage, 27 March 2026 – (www.miragenews.com/currumbin-begins-world-class-wildlife-hospital-1645621/). *Summary:* The Albanese and Crisafulli Governments are marking the start of construction at a new research and education campus, the Currumbin Wildlife Institute at Currumbin Wildlife Hospital. The Albanese Government is investing \$8 million towards the new facility under the regional Precincts and Partnerships program.
- 'Building housing solutions', Geelong Advertiser, 13 March 2026 – (https://readnow.isentia.com/Temp/204708-1321437208/1179573915_20270313.pdf). *Summary:* Deakin University has joined a major collaborative project to deliver high-quality modular homes to help ease housing challenges across Colac and Apollo Bay. With funding from the federal government's regional Precincts and Partnerships Program, the multiparty project will design 2 new precincts providing 50-100 high-quality modular homes.
- 'Future of Maitland Park will be under discussion', Midwest Times & Northern Guardian, 11 March 2026 – (https://readnow.isentia.com/Temp/204708-1320489435/1178869840_20270311.pdf). *Summary:* "A 'street-making session' is planned for Maitland Park this week, with locals invited to come along and 'explore new and creative ideas to shape the streets and spaces' around the green spaces. The project was backed by \$3.38 million in funding from round 1 of the Federal Government's Regional Precincts and Partnerships Program."
- 'Residents surveyed on precinct', Mudgee Guardian & Gulgong Advertiser, 14 February 2026 – (https://readnow.isentia.com/Temp/204708-1308002777/1171296451_20270214.pdf). *Summary:* Mid-Western Regional Council has opened a fresh round of community consultation as it begins early planning for the long-mooted redevelopment of the vacant lot behind Kmart. The planning is being funded through \$2 million secured via the federal government's regional Precincts and Partnerships Program.
- 'Byron Shire rail trail – what's happening', Northern Rivers Times, 12 February 2026 – (https://readnow.isentia.com/Temp/204708-1307087015/1170718241_20270212.pdf). *Summary:* Christopher Soulsby, Manager Major Projects, said that since Council confirmed its commitment to the development of the rail trail in 2023, staff have been working on getting approvals. "We are currently waiting to hear if the grant application made through the regional Precincts and Partnerships Program, was successful because the project is completely reliant on external funding".

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SB26-000098

- 'Cooma H1HC committee hopeful of major funding', Summit Sun, 14 January 2026 – (https://readnow.isentia.com/Temp/204708-1293680550/1162034384_20270114.pdf). *Summary:* The Hydro1 Heritage Centre management committee is working hard to preserve the history of the iconic Snow Mountains Engineering Corporation Hydraulics Laboratory with grand plans of turning the site into a cultural, engineering and educational precinct. The committee is awaiting the outcome of a grant application through the Federal Government's regional Precincts and Partnerships Program.
- 'Plea for rail trail funding', Lismore Times, 9 January 2026 - (https://readnow.isentia.com/Temp/204708-1291741807/1160760037_20270109.pdf). *Summary:* Supporters of the Northern Rivers Rail Trail are being urged to contact the Minister for Regional Development and Local Government Kristy McBain to fast-track funding for the Byron Shire section of the project. Lismore City Council and Byron Shire Council applied for \$38 million through the federal government's regional Precincts and Partnerships Program in August 2024.
- 'New sporting hub design unveiled', Swan Hill Guardian, 2 January 2026 – (https://readnow.isentia.com/Temp/204708-1288843626/1158793185_20270102.pdf). *Summary:* Swan Hill Rural City Council has adopted a concept design for the Swan Hill Regional Community Sports Hub, allowing the project to move into detailed design as part of the broader Showgrounds Masterplan. Council advised an active funding application was underway, seeking \$6.828 million from the Federal Government's regional Precincts and Partnerships Program.

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SB26-000101

SUBJECT: Thriving Suburbs Program**Talking Points**

- The Australian Government has committed \$750.0 million for additional rounds of the Growing Regions and Thriving Suburbs programs in the 2026-27 Budget. Funds were appropriated under a single measure – community infrastructure.
- The funding split between the programs will be determined by the Minister at a later date.
- Round 2 of Thriving Suburbs will provide project funding of between \$250,000 and \$15.0 million to support the development of community infrastructure.
- Program funding must be used to construct new, expanded or upgraded capital works projects in urban, suburban and peri-urban communities inside the Greater Capital City Statistical Areas (GCCSAs), as defined by the Australian Bureau of Statistics.
- Timeframes for both applications and projects will be determined in the coming months as part of Guideline development and approval processes.

Previous Round

- In 2023-24, the government committed \$350.0 million for the Thriving Suburbs Program over 3 years, to enhance liveability, bolster social cohesion and support local amenity in urban, suburban and peri-urban communities across Australia.
- In December 2024, 70 successful projects were announced, providing \$317.7 million in funding.
- The Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP, is the decision maker for the program.
- As at 1 May2026:
 - o 68 of the 70 projects have funding agreements executed between jurisdictions and project proponents; and
 - o \$104.5 million in program funding has been paid to proponents upon successful completion of agreed project milestones.

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Rural and Regional Affairs and Transport

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SB26-000101

Key Points

- Across the Thriving Suburbs and the Growing Regions programs (SB26-000100), all areas of Australia have had access to a funding opportunity to construct new community infrastructure or expand or upgrade existing infrastructure for wider community benefit.
- In order to foster a closer relationship with project deliverers the programs third round will use a direct funding model with successful proponents.

Prior Rounds

- Project funding is being provided to successful proponents through state governments, in line with the terms and conditions set out in the Program Guidelines and the Thriving Suburbs Program Schedule – Infrastructure Federation Funding Agreement (FFA).
 - Under these arrangements, the government has provided program funding to state and territory governments who are responsible for working with approved project proponents to prepare and execute funding agreements and make payments based on agreed milestones.
 - Where projects are cancelled or unable to be contracted, program funds must be returned to the government.
 - Where the final cost of a completed project is less than the original approved funding amount, these funds are considered state revenue, and the states agree to consult with the government on the treatment and reallocation of the remaining funding.
- The department has met with jurisdictions each month since January 2025 and is receiving monthly project-level progress reports. The department also meets and corresponds with jurisdictions as needed to discuss any at-risk projects and provide mitigating policy advice.
- All states and territories (except the Northern Territory and the Australian Capital Territory which did not have any approved projects) were provided program and administration funding for Thriving Suburbs as follows:

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Table 1: Australian Government funding paid to jurisdictions – as at 1 May 2026

State	Approved projects	Project Funding	Administration Funding	Total funding (inclusive of Administration funding)
NSW	15	\$61,568,898	\$765,689	\$62,334,587
QLD	6	\$11,762,179	\$267,622	\$12,029,801
SA	9	\$33,714,784	\$487,148	\$34,201,932
TAS	1	\$2,200,000	\$172,000	\$2,372,000
VIC	26	\$129,406,874	\$1,444,069	\$130,850,943
WA	13	\$79,003,790	\$940,038	\$79,943,828
TOTAL	70	\$317,656,525	\$4,076,566	\$321,733,091

*No projects were approved in the Northern Territory and the Australian Capital Territory.

Table 2: Funding Agreements & Milestone Payments – as at 1 May 2026

State	No of projects	Project funding	Funding agreements executed	Milestone payments
NSW	15	\$61,568,898	15	\$23,926,410
QLD	6	\$11,762,179	6	\$6,220,000
SA	9	\$33,714,784	7	\$7,047,985
TAS	1	\$2,200,000	1	\$0
VIC	26	\$129,406,874	26	\$59,244,860
WA	13	\$79,003,790	13	\$8,021,620
TOTAL	70	\$317,656,525	68	\$104,460,876

*No projects were approved in the Northern Territory and the Australian Capital Territory.

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Table 3: Financial Information - as at 13 May 2026

Program/Project Start Date:	2024-25					
Program/Project End Date:	2029-30					
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget ¹	354.7	0.0	0.0	0.0	0.0	354.7
Less:						
Actual Expenditure YTD at 1 May 2026 ²	321.7	0.0				321.7
Total Committed Funds at 1 May 2026 ³	0.0	0.0	0.0	0.0	0.0	0.0
Total Uncommitted Funds (balance)	33.0	0.0	0.0	0.0	0.0	33.0

¹ Figures include \$4.7 million Thriving Suburbs Program FFA administrative costs to states of 1% of project funding + one off \$150,000 per state with successful projects being funded.

² Actual expenditure relates to payments made to state and territory governments under the FFA schedules, not payments made by the state and territory governments to proponents.

³ Program-specific Schedules have been executed to the Infrastructure FFA. Committed funds relate to funds the Australian Government has committed under these FFA schedules to fund state and territory governments

Supporting Information

Questions on Notice (QoNs)

- SQ25-000027 – Spoken by Senator Canavan – February 2025
- SQ25-000029 – Spoken by Senator Canavan – February 2025
- SQ25-000031 – Spoken by Senator McKenzie – February 2025
- SQ25-000032 – Spoken by Senator McKenzie – February 2025
- SQ26-000246 – Spoken by Senator McGrath – February 2026
- SQ26-000247 – Spoken by Senator McGrath – February 2026
- SQ26-000248 – Spoken by Senator McGrath – February 2026
- SQ26-000252 – Spoken by Senator McGrath – February 2026
- SQ26-000251 – Spoken by Senator McGrath – February 2026
- SQ26-000250 – Spoken by Senator McGrath – February 2026
- SQ26-000249 – Spoken by Senator McGrath – February 2026

Freedom of Information (FOI) Requests

- FOI 25-113
- FOI 26-111

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Relevant Media Reporting from 1 January 2026

- Numerous articles have been published in January, February and April 2026 on the commencement of the following Thriving Suburbs projects:
 - o Toogoolawah Gateway Centre
 - o Collingwood Leisure Centre
 - o Cobblebank Community Services Hub
 - o Moolanda Boulevard Footbridge
 - o Gawler and District Tennis Court Redevelopment
 - o New Community and Recreation Facility at Cowandilla SA
 - o Boulevard Town Centre Revitalisation Project
 - o Lillydale Lake
 - o Cockburn Cultural Centre
 - o Fraser Rise Aquatic and Leisure Centre
 - o Doveton Pool Revitalisation Project
 - o Windsor River Users Hub

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SB26-000100

SUBJECT: Growing Regions Program**Talking Points**

- The Australian Government has committed an additional \$750.0 million for additional rounds of the Growing Regions and Thriving Suburbs programs in the 2026-27 Budget.
- A split of funding between the programs will be determined at a later date.
- Round 3 of the Growing Regions program will provide project funding of between \$250,000 and \$15.0 million to support the development of community infrastructure.
- Program funding must be used to construct new, expanded or upgraded capital works projects in regional, rural and remote areas that are outside the Greater Capital City Statistical Areas (GCCSAs), as defined by the Australian Bureau of Statistics.
- Timeframes for both applications and projects will be determined in the coming months as part of Guideline development and approval processes.

Previous Rounds

- 2 previous rounds have been undertaken:
 - o on 16 May 2024, 40 successful projects from Growing Regions Round 1 were announced, providing \$206.6 million in government funding.
 - o in January 2025, 72 projects from Growing Regions Round 2 were announced, providing \$386.7 million in government funding.
- In May 2025, responsibility for the Growing Regions program transferred from the Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP, to the Minister for Regional Development, Local Government and Territories, the Hon Kristy McBain MP.
- As at 1 May 2026:
 - o 110 projects are receiving \$582.9 million in government funding across both rounds of Growing Regions (1 project from each round has withdrawn)
 - o 108 (98%) funding agreements have been executed between jurisdictions and project proponents
 - o \$155.1 million in program funding has been paid to proponents on successful completion of agreed project milestones.

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SB26-000100

Key Points

- Across the Growing Regions and Thriving Suburbs programs (SB26-000101), all areas of Australia have had access to a funding opportunity to construct new community infrastructure or expand or upgrade existing infrastructure for wider community benefit.
- In order to foster a closer relationship with project deliverers, the programs third round will use a direct funding model with successful proponents.

Previous Rounds

- Project funding for the Growing Regions program is being provided to successful proponents through state and territory governments, in line with the Program Guidelines and the Growing Regions Schedule – Infrastructure Federation Funding Agreement (FFA).
 - Under these arrangements, the government has provided program funding to state and territory governments who are responsible for working with approved project proponents to prepare and execute funding agreements and make payments based on agreed milestones.
 - Where projects are cancelled or unable to be contracted, program funds must be returned to the government.
 - Where the final cost of a completed project is less than the original approved funding amount, these funds are considered state/territory revenue, and the states/territories agree to consult with the government on the treatment and reallocation of the remaining funding.
- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts has met with jurisdictions each month since January 2025 and receives monthly project-level progress reports. The department also meets and corresponds with jurisdictions as needed to discuss at-risk projects and provide mitigating policy advice.
- Delivery is underway, with \$67.6 million in milestone payments paid to Round 1 proponents and \$87.4 million paid to Round 2 proponents (Tables 1 and 2 provide further information).

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Table 1: Round 1 Project Funding Agreements Executed and Milestone Payments made by administering jurisdictions – As at 1 May 2026

State	No of projects	Australian Government funding	Funding agreements executed	Milestone payments
NSW	10	\$43,052,992	9	\$10,937,085
NT	0	0	0	0
QLD	9	\$52,983,125	9	\$22,440,000
SA	6	\$21,626,635	6	\$12,834,140
TAS	1	\$11,000,000	1	\$600,000
VIC	8	\$53,004,470	8	\$4,699,536
WA	5	\$21,418,000	5	\$16,106,032
TOTAL	39	\$203,085,222	38	\$67,616,793

The Australian Capital Territory is geographically ineligible.

Table 2: Round 2 Project Funding Agreements Executed and Milestone Payments made by administering jurisdictions – As at 1 May 2026

State	No of projects	Australian Government funding	Funding agreements executed	Milestone payments
NSW	16	\$79,152,477	16	\$21,249,801
NT	2	\$5,895,947	2	\$1,720,000
QLD	25	\$159,639,165	24	\$45,871,000
SA	5	\$11,488,163	5	\$2,898,343
TAS	3	\$16,062,960	3	\$3,231,600
VIC	7	\$18,266,019	7	\$1,346,478
WA	13	\$89,282,481	13	\$11,170,318
TOTAL	71	\$379,787,212	70	\$87,487,540

The Australian Capital Territory is geographically ineligible.

Background

- On 26 July 2024, the Prime Minister authorised the extension of the Growing Regions program from 30 June 2026 to 30 June 2027 and the reallocation of \$93.4 million in uncommitted funds from Round 1 to Round 2, bringing the total funding envelope for Round 2 to \$393.4 million.
- On 3 September 2025, the Prime Minister authorised an extension of the Growing Regions Program from 30 June 2027 to 29 February 2028.

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Round 1

- Round 1 of the program was open from 5 July 2023 to 15 January 2024 and had a 2-stage application process: Stage 1 - Expression of Interest (EOI), and Stage 2 - full application.

Round 2

- Round 2 of the program was open from 5 September 2024 to 10 October 2024 and had a single stage application (full application only).

Administration and project funding

- All states and territories (except ineligible ACT) were provided program and administration funding to administer Growing Regions projects, as outlined in Table 3.

Table 3: Australian Government funding paid to jurisdictions

State	Australian Government Project Funding			Administration Funding (R1&2)	Total Funding (inclusive of Administration Funding)
	Round 1	Round 2	Total		
NSW	\$43,052,992	\$79,152,477	\$122,205,469	\$1,372,055	\$123,577,524
NT	\$0	\$5,895,947	\$5,895,947	\$208,959	\$6,104,906
QLD	\$52,983,125	\$159,639,165	\$212,622,290	\$2,276,223	\$214,898,513
SA	\$23,002,015	\$11,488,163*	\$34,490,178	\$494,902	\$34,985,080
TAS	\$11,000,000	\$16,062,960	\$27,062,960	\$420,630	\$27,483,590
VIC	\$53,004,470	\$25,166,976*	\$78,171,446	\$931,714	\$79,103,160
WA	\$23,547,533	\$89,282,481	\$112,830,014	\$1,278,300	\$114,108,314
TOTAL	\$206,590,135	\$386,688,169	\$593,278,304	\$6,982,783	\$600,261,087

* On 12 September 2025, 1 South Australian project withdrew prior to executing an agreement (reduction of \$1,375,380), additionally on 19 June 2025, 1 Victoria project withdrew prior to executing an agreement (reduction of \$4,805,000). However, these funds had already been paid to these states upon execution of the FFA and have not yet been returned to the Australian Government therefore the amounts are included here.

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SB26-000100

ANAO Audit of the Growing Regions Program*Audit 1 – Design of the Growing Regions Program*

The first performance audit report, tabled in Parliament on 29 May 2024, found that the design of the Growing Regions program was largely effective. The ANAO provided 2 recommendations to the department relating to performance targets and developing appropriate advice to government. The department agreed in principle to both recommendations.

<i>Growing Regions Audit 1 Recommendation and Implementation</i>	
<i>Recommendation 1</i> – The department develops performance measures and targets to determine whether the program objectives of the Growing Regions Program are being met and reported in its annual performance statements.	The department has implemented internal performance indicators to measure the progress and success of the Growing Regions Program. Inclusion of corporate performance measures in the department's annual performance statement is a decision for the department Secretary, as the Accountable Authority.
<i>Recommendation 2</i> - The department ensures future regional grants programs are informed by: a. appropriate information to decision-makers on all program risks; and b. timely planning to be able to provide clear advice to government.	During development of the Growing Regions Program Round 2, the minister was briefed on detailed program risks and consulted on design and implementation settings prior to guideline development.

Audit 2 – Implementation and Award of Funding for the Growing Regions Program

The second performance audit report, tabled in Parliament on 14 November 2024, found that the implementation and award of funding for Round 1 of the Growing Regions program was largely effective. The ANAO provided 2 recommendations to the department relating to identifying in the program guidelines how to assess ineligible project types and expenditure to ensure that successful projects reflect the program's policy intent and objectives, and ensuring transparency of assessment processes by applying the processes as set out in the program guidelines. The department agreed to both recommendations.

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<i>Growing Regions Audit 2 Recommendation and Implementation</i>	
<i>Recommendation 1</i> – The department identifies in the program guidelines how to assess ineligible types of projects and expenditure for the Growing Regions Program to ensure that successful projects reflect the program’s policy intent and objectives.	Prospective Growing Regions Program Round 2 applicants were asked to complete an eligibility checklist prior to the application submission stage to ensure alignment with program policy intent and objectives. Applicants and projects deemed ineligible were unable to submit a funding application. Furthermore, the Round 2 program guidelines were expanded to clearly define eligible and ineligible activities and expenditure, supporting more consistent and efficient departmental assessment of funding applications.
<i>Recommendation 2</i> – The department correctly applies the processes set out in the Growing Regions Program guidelines or updates the guidelines where significant changes to processes are required while the funding opportunity is open for applications.	The department noted the recommendation and Round 2 of the program was administered in line with the processes identified in the program guidelines. The department routinely engages with administering jurisdictions to support consistent implementation of the program guidelines.

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Table 4: Financial Information - as at 13 May 2026

Note: An additional round of the program was announced at the 2026-27 budget. In combination with the Thriving Suburbs Program, \$750m has been appropriated. A precise split between the 2 programs has not yet been identified. The combined funding has been appropriated as a community infrastructure measure.

Program Start Date:	2023-24					
Program End Date:	2029-30					
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget ¹	600.3	0.0	0.0	0.0	0.0	600.3
Less:						
Actual Expenditure YTD at 31 March 2026 ³	600.3	0.0				600.3
Total Committed Funds at 31 March 2026 ²	0.0	0.0	0.0	0.0	0.0	0.0
Total Uncommitted Funds (balance)	0	0.0	0.0	0.0	0.0	0.0

¹ Figures include Growing Regions Rounds 1 & 2 FFA administration costs to states/territories of: 1% of project funding + one off \$150,000 per state/territory with successful projects being funded.

² Program-specific Schedules have been executed to the Infrastructure FFA. Committed funds relate to funds the Australian Government has committed under these FFA schedules to fund state and territory governments.

³ Actual expenditure relates to payments made to state and territory governments under the FFA schedules, not payments made by the state and territory governments to proponents.

Totals may contain rounding variances.

A Movement of Funds (MOF) was approved to move \$6.8m from 2024-25 to 2025-26. These funds will be returned to the Consolidated Revenue Fund under the 2026-27 Budget.

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SB26-000100

Supporting Information*Questions on Notice (QoNs) and Committee Inquiries QoNs (IQs)*

- IQ26-000001 – Asked by Dr Helen Haines MP – 9 February 2026
- IQ26-000002 – Asked by Ms Anne Urquhart MP – 9 February 2026
- SQ26-000008 - Asked by Senator Matt O’Sullivan – 9 February 2026
- SQ26-000009 - Asked by Senator Matt O’Sullivan – 9 February 2026
- SQ26-000012 – Asked by Senator Matt O’Sullivan – 9 February 2026
- SQ26-000437 - Asked by Senator Matt O’Sullivan – 9 February 2026

Freedom of Information (FOI) Requests

- FOI 25-287

Relevant Media Reporting

- ‘War in the Middle East blamed for sports stadium delays as wet winter could cause further issues’, Central Western Daily, 22 April 2026 – (www.centralwesterndaily.com.au/story/9228548/orange-sports-precinct-john-davis-stadium-delayed-to-2027/). *Summary:* In August 2025, Orange City Council published a timeline of complete and incomplete works after “serious concerns” were raised regarding delays. Current expected completion is March 2027 due to ongoing drainage and supply chain issues; however, this may extend, along with anticipated cost increases.
- ‘Rough Seas’, Yorke Peninsula Country Times – Kadina, 31 March 2026 – (https://readnow.isentia.com/Temp/200034-1328847485/1185031561_20270331.pdf). *Summary:* A local lobby group may seek a State Ombudsman inquiry into the troubled Wallaroo swimming enclosure projects as concerns grow over its future due to cost escalations.
- ‘Turning of the Sod’, Mansfield Courier, 25 March 2026 – (https://readnow.isentia.com/Temp/200034-1325859617/1182910907_20270325.pdf). *Summary:* The Lords Around the Grounds project, funded under the Growing Regions Program, held a sod turning event with Victorian Senator, Michelle Ananda-Rajah in attendance. The occasion marked the commencement of construction of the Lords Pavillion.
- ‘How a historic discovery has reshaped a \$13.3m sports redevelopment’, Bendigo Advertiser, 20 March 2026 – (<https://www.bendigoadvertiser.com.au/story/9202661/yorta-yorta-country-ancient-remains-halt-133m-sports-project/>). *Summary:* Indigenous human remains were found at the site of the Victoria Park Multipurpose Hub project in Echuca on Yorta Yorta Country. The remains are under examination, and the Campaspe Shire Council is

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working with the Yorta Yorta National Aboriginal Corporation on next steps for the project.

- 'Supporting Flinders Island Airport upgrades', Premier of Tasmania Media Release, 9 December 2025 – (www.premier.tas.gov.au/latest-news/2025/december/supporting-flinders-island-airport-upgrades). *Summary:* Flinders Island Council was awarded \$2.68 million through the Growing Regions Program, representing 90% of the total project costs. The project will modernise the airport's electrical system, install new lighting, and construct a new operations office.
- 'Policy needs to keep pace with northern ambition'. Anna Alexander, The Strategist, 3 December 2025 – (www.aspistrategist.org.au/policy-needs-to-keep-pace-with-northern-ambition/). *Summary:* Business and community growth in Northern Australia is hampered by funding systems that are slow, rigid and short-sighted. The 2024 ANAO audit of the Growing Regions Program concluded implementation was generally effective, but that milestone management and program timelines could be improved, especially in regional settings.
- 'Orange council sees red on claim for stadium compo', Paige Taylor, The Australian, 29 October 2025 - (https://readnow.isentia.com/Temp/198691-1260208734/1139779103_20261029.pdf). *Summary:* Orange City Council has rejected a breakaway Aboriginal group's claims that it owes compensation for a sports stadium, saying it already negotiated a deal for the stadium with the local Aboriginal land council. Wiradjuri activist Paul Towney will soon meet with council to discuss compensatory payments.

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Rural and Regional Affairs and Transport

Lead/Support contact: Alison Todd/Dr Paul Cutting

SB26-000097

SUBJECT: Macquarie Point Precinct**Talking Points**

- The Australian Government has made a capped commitment of \$240.0 million for urban redevelopment at the Macquarie Point precinct in Hobart.
- The government's funding commitment for Macquarie Point requires the Tasmanian government to meet the conditions and expectations set out in a schedule to the Federation Funding Agreement – Infrastructure (FFA schedule).
- As of 12 March 2026, the Tasmanian Government had completed all the current milestones within the FFA Schedule. Both government's are in the process of negotiating a new FFA schedule that will attribute the Commonwealth's financial contribution to future milestones to deliver the precinct.
- The original FFA schedule for the Macquarie Point Urban Redevelopment was signed by the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government, on 16 May 2024 and counter signed by the Tasmanian acting Minister for Sport and Events, the Hon Nick Duigan MLC, on 17 May 2024. The schedule is published on the Federal Financial Relations (FFR) website.

Key IssuesMacquarie Point Precinct Urban Redevelopment

- The milestones of the FFA schedule reflect correspondence from Minister King to the Tasmanian Premier, the Hon. Jeremy Rockliff MP on 28 April 2023. The correspondence is available on the Macquarie Point Development Corporation (MPDC) website.
- The non-financial milestones are:
 1. Commonwealth acceptance of a refreshed Macquarie Point Precinct Plan.
 - o completed – the minister accepted the precinct plan on 16 September 2024.
 2. Agreement signed by the Commonwealth and Tasmanian Government for the upgrade of Macquarie Wharf 6.
 - o completed – the minister accepted the agreement on 30 October 2025.
 3. Commonwealth acceptance of a Stakeholders Engagement Report on the precinct plan.
 - o completed – the minister accepted the report on 2 September 2025.
 4. Commonwealth acceptance of the Macquarie Precinct Master Plan to implement the precinct plan,
 - o completed – the minister accepted the master plan on 12 March 2026.
 5. Delivery of a finalised Housing Plan developed in consultation with the Commonwealth.
 - o completed – the minister accepted the housing plan on 12 March 2026.

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SB26-000097

- The FFA schedule also requires the Tasmanian Government to engage with community groups and all affected stakeholders, including First Nations groups, RSL Tasmania and the Hobart City Council, and to maintain and enhance the existing amenity of the site.
- The government is renegotiating the FFA Schedule following the Tasmanian Government's completion of the 5 non-financial milestones as described above. The renegotiated FFA schedule will contain agreed financial milestones.

BackgroundProject of State Significance

- The proposed multipurpose stadium at Macquarie Point was designated a Project of State Significance (PoSS) in October 2023 and was assessed by the Tasmanian Planning Commission (TPC).
- On 17 September 2025, the TPC released a Recommendation Report and its Integrated Assessment Report, and determined that the stadium should not proceed.
- On 8 October 2025, the Tasmanian Government announced its intention to continue with the stadium and released, for public consultation, a draft Order for the stadium to proceed.
- On 21 October 2025, Her Excellency, the Governor of Tasmania, agreed to make the State Policies and Projects (Macquarie Point Precinct) Order 2025 pursuant to the *State Policies and Projects Act 1993*.
- The Order was approved by the House of Assembly (lower house) and Legislative Council (upper house) on 13 November 2025 and 4 December 2025 respectively. Approval of the Order allows for the construction of the stadium, subject to conditions.
- The PoSS process and the Order is specific to Tasmanian planning legislation, and questions pertaining to this should be directed to the Tasmanian Government.

Wharf Upgrades at Macquarie Point

- On 16 October 2024, the Prime Minister, the Hon Anthony Albanese MP, announced that the government had reached an agreement with the Tasmanian Government to contribute \$188.0 million over 4 years to upgrade Wharf 6 at Macquarie Point to support the operations of the RSV *Nuyina*.
- The formalisation of this agreement through an FFA schedule with the Tasmanian Government is a milestone of the FFA schedule for the Macquarie Point redevelopment.

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- The Macquarie Wharf 6 (Port of Hobart) Federation Funding Agreement – Environment was signed by the Hon Tanya Plibersek MP, then Minister for Environment and Water, on 8 January 2025, and the Tasmanian Premier on 10 February 2025.
- Requests for further information should be directed to the Department of Climate Change, Energy, the Environment and Water.

UTAS Stadium Redevelopment Project (Launceston)

- The Budget line item that includes Macquarie Point also commits \$65.0 million to deliver upgrades as part of the University of Tasmania (UTAS) Stadium Redevelopment Project in Launceston (Hobart and Launceston – urban renewal co-investments). The government's funding commitment for the UTAS Stadium is set out in a separate FFA schedule signed on 5 June 2024 and is available on the FFR website.
- In line with the FFA Schedule, the following is underway to progress the UTAS project:
 - match day facilities upgrades were completed in April 2025
 - the construction contract was awarded for the new Eastern and Centre-West Stands in September 2025
 - the demolition of the existing Eastern and Centre-West Stands is complete, with the construction of the new stands progressing and on track for completion by the end of the 2025-26 financial year
 - contracts for the waterproof LED ribbon board around the ground and upgrades to the stadium lighting are expected to be awarded by March 2026.
- The UTAS Stadium Redevelopment is expected to be completed by the end of 2027.

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SB26-000097

Financial Information - as at 31 March 2026

Program/Project Start Date:	May 2024					
Program/Project End Date:	June 2028					
	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Appropriation Budget: Macquarie Point	0	0	80.0	100.0	60.0	240.0
Appropriation Budget: UTAS Stadium	5.0	4.0	33.2	9.8	13	65.0
Appropriation Budget: Total	5.0	4.0	113.2	109.8	73.0	305.0
Less:						
Actual Expenditure YTD at 31 March 2026	5.0	4.0	15.6			
Total Committed Funds at 31 March 2026	5.0	4.0	113.2	109.8	73.0	305.0*
Total Uncommitted Funds (balance)	0	0	0	0	0	0

*Note: All committed funds for 2023-24 and 2024-25 have been expended. As at 31 March 2026, there is \$97.6 million of committed funds in the 2025-26 financial year which has yet to be expended.

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Lead/Support contact: Alison Todd / Dr Paul Cutting

SB26-000102

SUBJECT: Stronger Communities Program**Talking Points**

- The Australian Government has committed \$22.5 million for Round 10 of the Stronger Communities Programme (SCP) in the 2026-27 Budget.
 - An additional \$7.6 million is allocated towards the costs of administering the program, for a total commitment of \$30.1 million.
- The Program provides grants of between \$2,500 and \$20,000 to community organisations and local governments for projects that deliver social benefits for local communities. Funding of up to \$150,000 is available for each federal electorate.
- Community consultation is a critical element of the Program, with each Member of Parliament (MP) required to establish a community consultation committee or consult an existing committee, to identify and nominate projects for consideration.
- The Business Grants Hub (BGH) within the Department of Industry, Science and Resources administers the Program on behalf of the Department of Infrastructure, Transport, Regional Development, Communication, Sport and the Arts.
- BGH assess grant applications against the Grant Opportunity Guidelines (the guidelines) and determine whether to approve funding (ministers do not approve grants under this program).
- Timing and guidelines for Round 10 of the program will be finalised in the coming months.

Round 9 of SCP

- The government committed \$22.65 million in project funding and \$6.25 million in departmental funds (\$28.9 total) for Round 9 of SCP in the 2024-25 Budget.
- Round 9 was redesigned to streamline eligible activities. There is now a greater focus on projects that support groups experiencing vulnerability or inequities including Indigenous Australians, veterans, immigrants and people with disability.
- The guidelines were initially released on 18 December 2024, and Round 9 initially opened for applications on 14 February 2025 and closed on 17 April 2025.
- On 14 October 2025, Round 9 was re-opened for the Hinkler (Queensland) and Maribyrnong (Victoria) electorates only, for a period of approximately 3 months. These electorates did not have a sitting MP at the time of the round opening and therefore did not have an opportunity to submit nominations.

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SB26-000102

- o Re-opening Round 9 ensures eligible community organisations within these electorates have an equitable opportunity to access funding under the program.
- As at 1 May 2026, 1,740 grant agreements have been executed, providing \$17.5 million of government funding, and 644 projects have been completed.

Key IssuesRound 9 of SCP

- Design changes were made to Round 9 to support lawful delivery of the program, incorporating advice from the government Solicitor. This advice is subject to legal professional privilege, and the Commonwealth has not waived that privilege.
- On 5 June 2025, the end date for Round 9 was extended by 6 months from 31 December 2025 to 30 June 2026 to allow additional time for project completion.
- In May 2026 there was still a large number of projects that had not completed. On 11 May 2026, the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government approved the project end to be extended from 30 April 2026 to 30 June 2026 to allow more time for proponents to complete their funded activities.
- All Round 9 projects must be completed and acquitted by 30 June 2026.

Initial opening

- The application period for the initial opening was extended twice, from an initial closing date of 28 March 2025 to 17 April 2025, to allow additional time for applications to be submitted and assessed.
- On 16 July 2025, the BGH notified MPs of successful applications, submitted under the initial round opening, within their 2022 electoral boundaries.
- On 23 July 2025, the BGH notified 1,707 successful applicants, who had submitted their applications under the initial round opening, that their grant application had been approved and began negotiating funding agreements. 1 proponent subsequently advised they could not proceed with their project.
- On 4 September 2025, a late application was accepted due to an administrative error (BGH). The application was deemed successful and a funding agreement executed.

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Round 9 re-opening for Hinkler (Queensland) and Maribyrnong (Victoria) electorates only

- On 14 October 2025, Round 9 was re-opened for the Hinkler (Queensland) and Maribyrnong (Victoria) electorates, only.
- Project nominations from MPs closed for Maribyrnong (Victoria) and Hinkler (Queensland) on 15 December 2025.
- As nominations were confirmed for initial eligibility, successfully nominated organisations were invited to submit their applications, which closed for Maribyrnong (Victoria) at 12:00PM AEDT and for Hinkler (Queensland) at 11:00AM AEST on 15 January 2026.
- The process has now been completed, with 33 successful projects funded for \$299,562 across the 2 electorates.

Background

- There have been 9 previous funding rounds of SCP, and all 9 rounds have closed for funding.
- 19,227 projects have been approved under SCP since the program started in the 2015–16 financial year.
- The BGH works with grantees to finalise their projects within the grant round time frames. Previous SCP round end dates have been extended due to extenuating circumstances, such as natural disasters.

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SB26-000102

Financial Information - as at 13 May 2026

Program/Project Start Date:	2015-16					
Program/Project End Date:	2025-26					
	2024-25	2025-26	2026-27	2027-28	2028-29	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	0	17.5	18.0	4.5		40.0
Less:						
Actual Expenditure YTD at 13 May 2026	0	17.5				17.5
Total Committed Funds at 13 May 2026	0	0	0	0		0
Total Uncommitted Funds (balance)	0	0	18.0	4.5	0	22.5

Notes: Uncommitted funds will be returned to the Consolidated Revenue Fund for future Government priorities. Total Committed Funds relate to remaining funds committed under a funding agreement, contract or program of works where the project, profile and conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient. Total Committed Funds does not include payments already made as they are reflected separately (Actual Expenditure YTD). Total column may contain rounding variances. Table data does not cover full life of program [prior years expenditure not reflected in the table is \$165.2m].

Supporting Information*Freedom of Information (FOI) Requests*

- FOI 26-100
- FOI 26 -282

Relevant Media Reporting

- From 1 January 2026 to 1 May 2026, 8 articles have been published by various mainstream media outlets, providing supportive coverage regarding the announcement of approved projects. The projects highlighted were:
 - o Jamberoo Youth Hall Committee
 - o Repair Café Tamborine Mountain
 - o Inverloch Equinox Festival
 - o Long Gully Neighbourhood Centre
 - o Riverside Park Shade Sails
 - o Iluka Woombah Rotary Club
 - o Texas Aquatic Centre

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Rural and Regional Affairs and Transport

Lead/Support contact: Alison Todd / Dr Paul Cutting

SB26-000099

SUBJECT: City and Regional Deals**Talking Points**

- The City and Regional Deals, and the Albury Wodonga Regional Projects initiative, are delivered in partnership between the 3 levels of government.
- The Australian Government is investing \$9.4 billion in 12 places through City and Regional Deals. This investment has leveraged an additional \$11.7 billion in co-investment from Deal partners.
- As at 31 March 2026, over \$7.0 billion (75%) of the government's contribution has been expended. Approximately \$2.4 billion (25%) remains.
- The Deals are made up of multiple commitments, each tailored to the needs of specific communities and places. In total, across all 12 locations, there are 259 commitments which are made up of almost 400 different projects.
- Of the 259 commitments, 136 (53%) have been completed, 76 (29%) are in progress¹, 22 (8%) are in planning², and 25 (10%) are ongoing³.
- The majority of Deals and commitments are progressing well toward delivery, with a minority experiencing issues that partners are working collaboratively to resolve.

Note:

1. *In progress: Construction (or equivalent) has commenced and is currently active.*
2. *In Planning: Prior to construction or other implementation.*
3. *Ongoing: Commitment is designed to be enduring and has no specified or measurable end date.*

Key Issues

- There are 10 Deals currently in place. In addition the Albury Wodonga Regional Projects initiative is being managed under a similar arrangement and the recently expired Hinkler Regional Deal expired on 30 January 2025.
- The 10 Deals are located in: Adelaide, Barkly (Tennant Creek and surrounds), Darwin, Geelong, Hobart, Launceston, Perth, Townsville, South East Queensland (SEQ) and Western Sydney.
- Deal commitments are funded and administered in a variety of ways, including through other government programs, state or territory governments, local governments and other organisations.
- Oversight of the Barkly Regional Deal (Tennant Creek and surrounds) has moved to the First Nations Partnerships Division of the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts.

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SB26-000099

- Of the 259 Deal commitments, the National Programs Branch and First Nations Partnerships Division directly administers funding for 78 commitments (30%) under Outcomes 3.1 and 3.3
- Of the \$1.6 billion directly administered by the Regional Development, Northern Australia and Local Government Division and First Nations Partnership Division, \$1.2 billion (73%) has been spent.
- The Deals are in different stages of delivery:
 - o 4 Deals signed between 2016 and 2018 (Townsville, Launceston, Western Sydney and Adelaide) are well progressed with collectively more than 74% of commitments complete.
 - o 5 Deals signed between 2018 and 2020 (Darwin, Hobart, Geelong, Barkly and Perth) are well into their implementation with collectively 90% of commitments underway or complete.
 - o 2 Deals have recently entered the implementation phase: SEQ and Albury Wodonga. Between SEQ and Albury Wodonga, 4 commitments are complete, 28 are in progress and 6 are in planning.
 - o 1 Deal signed in 2020 (Hinkler expired in January 2025 at the conclusion of its agreed 5-year term.

BackgroundDepartmental resourcing for Deal administration

- Through the 2024-25 Budget, the government provided \$12.6 million over 4 years to deliver the government's urban agenda. This included funding to support the continuing administration and delivery of City and Regional Deal commitments and the Albury Wodonga Regional Projects to their completion. These funds also support governance and oversight of the Macquarie Point and Launceston urban renewal projects.

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SB26-000099

Financial information - as at 31 March 2026

Program Project Start Date		2016	Program/Project End Date			2042
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget	287.369	282.899	193.859	71	31.0	866.127
Less:						
Actual Expenditure YTD at 31 March 2026	285.361	164.955	0.0	0.0	0.0	450.316
Total Committed Funds at 31 March 2026	1.570	117.944	193.859	40.6	31.0	384.973
Total Uncommitted Funds (balance)	0.438	0.0	0.0	30.4	0.0	30.838

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Note: Funds include Barkly Regional Deal (Tennant Creek and surrounds).

- This table only includes budgets for commitments administered by the Regional Development, Northern Australia and Local Government Division and First Nations Partnerships Division (Barkly Regional Deal) under outcomes 3.1 and 3.3 of the Portfolio Budget Statements and payments to state programs through Budget Paper 3. This table does not include funding under other outcomes or other portfolios. All figures are for administered funding.

Supporting Information

Questions on Notice (QoNs)

- Townsville: SQ25-002440
- SQ24-001208
- SQ24-001209

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Rural and Regional Affairs and Transport

Lead/Support contact: Kim Forbes / Ben Vincent

SB26-000105

SUBJECT: Indian Ocean Territories Key Issues**Talking Points**

- The Expression of Interest process for a future operator of the Christmas Island Resort closed on 4 March 2026, and the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts is currently considering the EOI submissions received.
- On Monday 3 November 2025, Qantas Airways Limited (Qantas) commenced air passenger services to the Indian Ocean Territories (IOT). As at 31 March 2026, 12,154 passengers had travelled across all sectors on this service and approximately 130,000kgs of air freight had been delivered to the IOT.

Key PointsChristmas Island Resort

- In mid-October 2025, representatives of the Hotels and Hospitality Group visited Christmas Island to survey the site, meet with key on-island stakeholders, including the Shire, the Tourism Association, the Administrator and Parks Australia, as well as develop an image library to market the site.
- On 1 December 2025, the Hotels and Hospitality Group issued a Memorandum of Information to potential developers as part of the EOI process. The EOI closed on 4 March 2026.
- The department is currently assessing the EOI submissions received and performing the necessary due diligence checks.
- Given commercial and legal considerations, it is not appropriate to comment further on matters relating to potential developers for the site.

Christmas Island Cadmium

- A report was released on 24 December 2025 by the Department of Climate Change, Energy, the Environment and Water (DCCEEW) on the presence of Cadmium in the environment on Christmas Island.
- Cadmium is a natural element found in trace amounts in air, water, soil, and food. Cadmium can also be present in deposits of phosphate. Exposure to Cadmium may occur through inhalation or ingestion of contaminated dust, fumes, cigarettes, or contaminated food.
- Questions about the report should be directed to DCCEEW.

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Lead/Support contact: Kim Forbes / Ben Vincent

SB26-000105

Enterprise Agreement (EA) Negotiations

- Negotiations to replace the IOT Administration Enterprise Agreement commenced in August 2024. 2 unsuccessful votes have been undertaken.
 - o On 5 November 2025, the Union of Christmas Island Workers (UCIW) lodged an application with the Fair Work Commission (FWC) seeking to clarify the interpretation of paid meal breaks for shift workers, housing reforms and proposals for exemption from the Public Sector Workplace Relations Policy. The department participated in 2 conciliation conferences in 2025.
 - o The department has reviewed the conditions previously offered and has explored further opportunities for improvements. Substantial improvements (over 40) to current conditions have been put forward for bargaining representatives to consider.
- Negotiations for the IOT Registered Nurses Enterprise Agreement commenced in December 2024.
 - o Following an application to the FWC for a Protected Action Ballot Order on 24 February 2026, Registered Nurses voted in favour of taking a range of protected industrial actions. No action has been taken to date.
 - o The department remains committed to good faith bargaining and engaging with the FWC and all bargaining representatives constructively.

IOT Air Services Contract

- The Australian Government subsidises airline services to the IOT as regular services are not commercially viable.
- On 15 August 2025, Qantas replaced Virgin Australia as the IOT air service supplier. This followed an open and competitive tender process. The Qantas proposal:
 - o achieved the best value for money outcome for the government, with the department conducting the tender in accordance with Commonwealth Procurement Rules; and
 - o best addressed community preferences as identified through a 2023 survey regarding the delivery of IOT air services, which identified price, seat availability, and service reliability as key priorities.
- Air passenger services commenced on 3 November, and the air freighter services commenced on 14 November 2025.
- The new arrangements provide benefits to the IOT community, including:
 - o an additional 12 Perth to Christmas Island return passenger flights each year
 - o additional annual passenger (approx. 5,000 seats)

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- o additional airfreight (over 200 tonnes) capacity
- o cheaper passenger flights (up to 42% less) and children's fares 75% of the advertised available adult fare
- o reduced airfreight costs
- The change in service providers affected approx. 5,200 existing flight bookings for travel after 1 November 2025. The department worked closely with the new and incumbent suppliers to minimise impacts of transition. This included establishing dedicated contact numbers to support individual IOT passengers, as well contacts for group bookings and travel agents to seek assistance.

IOT Air Services Transition

- The IOT community, businesses and travellers were kept informed of the new arrangements under Qantas as detailed transition planning progressed through a range of channels including regular bulletins from the Administrator, social media posts and FAQs from the department and Qantas.

CKI Cyclones

- There are well established emergency management procedures in place in the Indian Ocean Territories, with an Emergency Management Committee on both islands – chaired by the IOT Administrator – leading decision making and co-ordinating community, government and business efforts.
- When an Emergency Declaration is made, the Territory Controller – the senior AFP officer on island – is empowered to make key decisions under the Emergency Management Plan.
- The department coordinates with the National Emergency Management Agency, the Bureau of Meteorology and the Disaster Relief Australia to prepare for any cyclones and in the recovery effort.
- The IOT communities are kept informed of any developing weather events, via the Emergency WA App, the IOT News Facebook page and the community radio.

CI Wharf Crane

- The 2024-25 Budget allocated \$22.5 million over 4 years for the replacement and maintenance of essential infrastructure in the non-self-governing Territories, which included \$10 million in capital funding for the replacement of the crane.
- In December 2024, the department received technical advice for progressing the crane replacement project.
- Further advice is being provided to government on the technical report, the next steps and timeframes for the project.

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- A proposal to repurpose the project funding has been put to government to progress with the design of the crane replacement and stabilise the wharf structure adjacent to the current crane.

Cocos (Keeling) Islands Co-operative Society Ltd (the Cocos Co-op)

- The Co-op entered financial administration on 25 September 2024 and is being managed by Cor Cordis in Perth.
- Cor Cordis provide regular updates to the CKI community, the department and creditors.
- The department has referred Cor Cordis to the Northern Australia Infrastructure Facility (NAIF) for support to invest in its infrastructure. The department is also exploring debt management options for Commonwealth debts owed by the Co-op.
- On 16 October 2025, Cor Cordis chaired a meeting of creditors to vote on the future of the Co-op. The creditors voted for the administration of the Co-op to continue, via a Holding Deed of Company Arrangement, allowing Cor Cordis to continue restructuring the Co-op, for 6 months up to a maximum of 12 months.

Phosphate Resources Limited (PRL) – Christmas Island Mining Leases

- PRL is seeking business certainty for its mining leases which expire in 2034.
- The primary mining lease was granted in 2013, as a new lease for 21 years. PRL has a statutory right to apply to the future Federal Minister for a renewal of this lease in its final year (between 27 June 2033 and 26 June 2034). Under the Mining Legislation (Amendment) Ordinance 1996 the renewal period is at the discretion of the minister.
- While the renewed term would be determined by the future minister and be subject to relevant Act and regulations applying to Christmas Island at that time, it is expected that the minister would consider PRL's preference in deciding the renewal term.

Service Delivery Arrangements and contracts

- As at 1 July 2025, the department has 39 arrangements with the Western Australian Government to deliver 55 state-type services to CI and CKI.
- The department directly delivers power, health, housing, emergency management and minor maintenance services.
- The department contracts private sector organisations to manage infrastructure and operations such as the ports and airports on both islands and deliver community services such as a recreation centre and school bus on CI, and ferry and bus services on CKI.
- The Shires of CI and CKI deliver local government-type services to their communities.

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SB26-000106

SUBJECT: CKI Coastal Hazard Risk Management and Adaption Plan (CHRMAP)**Talking Points**

- The CKI Coastal Hazard Risk Management and Adaptation Plan (CHRMAP) is now final and has been endorsed by the Australian Government for public release. It was publicly released on 10 April 2026.
- As part of the Mid-Year Economic Fiscal Outlook (MYEFO) 2024-25, the government provided \$23.3 million over 4 years from 2024-25 to improve emergency preparedness and safety on CKI.
 - The funding is enabling immediate works on sea walls, cyclone shelters, and a community support package, while a long-term response plan is developed with the community.

Key IssuesCHRMAP recommendations and development

- The CHRMAP identifies on-island assets that will be impacted by sea-level rise over time, and presents options for short-, medium- and long-term adaptation.
- The CHRMAP recommends immediate actions to ensure effective decision-making and support planning. These actions include further studies, emergency management planning, and heritage management plans.
- In the short-term (0-10 years), the CHRMAP recommends protecting settlement areas, highly valued community assets and critical assets. Where assets are so vulnerable that protection is not viable, they may need to be moved to other areas on CKI.
- The CHRMAP has been informed by extensive community consultation. When the draft CHRMAP was released in January 2025, approximately one-quarter of the community made a submission. A timeline of consultation on the draft CHRMAP is at **Attachment A**.
- The Summary of Submissions report published alongside the final CHRMAP outlines how community feedback was incorporated into the final CHRMAP. Key updates in the final report include:
 - reiterating and embedding the commitment to ongoing engagement with the community about recommended adaptation options throughout the report
 - greater focus on further planning and studies to inform longer-term options
 - reprioritisation of some actions to reflect community priorities
 - clarification of the term 'retreat' to differentiate between moving infrastructure and relocating settlements.

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Funding

- The government has committed \$23.3 million over 4 years from 2024-25 as an initial response to the draft CHRMAP findings, including:
 - o \$12.2 million to maintain and improve the existing sea walls protecting key community infrastructure, and the critical highway linking the community to the port;
 - o \$8.1 million to support the repair and maintenance of cyclone shelters on both Home and West Islands, to better protect the community during extreme weather events; and
 - o \$3 million for support services on CKI, including working with the community on a long-term response as part of the finalisation of the CHRMAP.

Sea wall and cyclone shelter projects

- A contract was executed in December 2025 between the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts and the Shire of CKI to undertake the urgent repairs and sandbag wall construction located near the William Keeling Health Centre on West Island. These works are now underway and are scheduled for completion in May 2026.
- Stage 2 of the works include repairs to the concrete "SeeBee Wall" a scope of works is being finalised for this section of work and will be sent to the CKI Shire requesting a quote to undertake the works.
- Stage 3 is the repair of the failed sections of the existing walls. Engineers from the Western Australia Department of Transport visited the Island in February 2026 and are working with the department to develop a scope of works to undertake the required repairs. This package of works is anticipated to begin toward the end of 2026.
- The department is working with the CKI Shire to identify gaps in machinery and equipment as well as skills shortages within the CKI Shire's resources. The department will implement a plan with the CKI Shire to develop skills of local staff throughout the project.
- Detailed site inspections of the cyclone shelters on West and Home Islands were completed by Adowra Engineering. The inspections are being used to develop a range of procurement-ready packages of works.

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West Island shelter

- o Minor masonry repairs have been completed and a contract awarded for the replacement of the shelter main sewer line which presents health and hygiene risks from blockages.
- o Early Tender Advice has been published on Tenders WA for the replacement of all doors, windows and cyclone screens. This is a major item of work that is complicated by the material and logistical challenges of CKI. A market tender briefing is scheduled for mid-April with the public open tender to be released in late May 2026.
- o Requests for quotations will be sought in late April 2026 for repairs to the shelter roof and re-fastening.

Home Island shelter

- o The engineering investigative work and work package development for the Home Island shelter has been impacted by resourcing problems and unexpected delay with a locally engaged CKI contractor.
- o Scoping of major improvement works for the shelter are now anticipated to be finalised by the end of May 2026.
- o A list of minor defects identified in the preliminary investigation of the shelter is being prepared and will be provided to SoCKI for short-term rectification.

Long-term Adaptation Pathway

- Long-term projections (50+ years) indicate limited land for a permanent population on CKI, due to erosion and inundation. The CHRMAP recommends undertaking settlement planning in the short and medium-term to determine the most suitable long-term option to protect lives in a socially, economically and environmentally respectful way.
- A Ministerial Working Group is developing a whole-of-government response to the impacts of climate change on CKI, informed by extensive community consultation and engagement.
- The CHRMAP is expected to be reviewed and updated every 5 years to provide all levels of government with strategic guidance on managing coastal hazards on CKI over the long term.
- Long-term climate adaptation pathways will require continued, ongoing community engagement, as well as long-term analysis and monitoring of actual events and coastline changes.

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Defence investment in the airfield upgrade

- Department of Defence is working with the department to deliver the airfield upgrade project.
- A more resilient airfield will deliver significant benefits to Cocos Islands in terms of operational frequency and by improving the infrastructure to withstand weather events.

Any specific questions on the airfield should be directed to the Department of Defence.

Financial Information - as at 31 March 2026*Future of CKI MYEFO funding:*

Program/Project Start Date:	2024-25				
Program/Project End Date:	30 June 2028				
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Appropriation Budget	0.8	8.7	12.8	1.0	23.3
Less:					
Actual Expenditure YTD at 31 March 2026	0.8	0.2			1.0
Total Committed Funds at 31 March 2026	0	0.1	0.1		0.2
Total Uncommitted Funds (balance)	0.0	8.4	12.7	1.0	22.1

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Attachments:

- Attachment A: Timeline of key dates

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SB26-000107

SUBJECT: ACT, NT and Jervis Bay Territory Key Issues**Talking Points**Jervis Bay Territory (JBT)

- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts facilitate state and local government type services to Jervis Bay Territory (JBT) residents and manages critical infrastructure within the JBT. This includes water, wastewater, some roads and the electricity network.
- The department collects revenue from users of JBT's essential services including power, water and rent from Australian Government properties.

Water Management

- The department is aware of issues relating to water discoloration and sediment in the water pipes across the JBT.
- Since September 2020, the department has commissioned testing of JBT drinking water from multiple sites including spectrum testing for metals, acids, anions, E.coli and PFAS.
- The government recently delivered a \$15.8 million pipeline project to connect JBT to the Shoalhaven City Council water supply.

Per- and poly-fluoroalkyl substances (PFAS)

- There are very low concentrations of *per- and poly-fluoroalkyl substances* (PFAS) in JBT, likely to be from the historical use of firefighting equipment at the Department of Defence's Jervis Bay Range Facility and HMAS Creswell.
- Questions in relation to the historical use of firefighting equipment should be directed to the Department of Defence as the lead agency working with local authorities to monitor, manage and remediate PFAS contamination.

Australian Capital Territory*Tripartite Water Agreement*

- The ACT and NSW Governments have approached the government to enter a tripartite agreement for the supply of water from the Googong Dam area to several NSW townships via the ACT water supply network.

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- Joint water security planning between the ACT, NSW and the Commonwealth is required to meet the challenges of a changing climate and housing supply for a growing population.
- On 16 December 2025, the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government, agreed to be the responsible minister under the *Canberra Water Supply (Googong Dam) Act 1974 (Cth)*.
- The department is working across government to develop an informed Commonwealth position.
- Under s.12 of the *Canberra Water Supply (Googong Dam) Act 1974 (Cth)*, any formal agreement is a matter for the minister.

National Capital Authority (NCA) Board Appointments

- A process is underway to fill the 2 vacant NCA board member positions and the NCA Chair expiring 12 June 2026. The department is in the final stages of the selection process which is being conducted in accordance with the Australian Government Appointments Framework.

Civil Claims

- On 17 December 2025, in the ACT Supreme Court, the Commonwealth of Australia was listed as first defendant in a civil claim matter related to historical sexual abuse which occurred prior to ACT self-government in 1989.
- The department will not be commenting on this matter while it is before the ACT Supreme Court.

Northern Territory*Northern Territory (NT) Administrator - Appointment*

- His Honour the Honourable David Connolly's 3-year term as Administrator of the Northern Territory (NT) commenced on 1 February 2026. His Honour was formally sworn in on 27 February 2026.

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Key PointsJBT Water Management*Potable Drinking Water*

- JBT drinking water was until recently, drawn from Lake Windermere in JBT and treated at the JBT water treatment plant before it is supplied to residents. Drinking water is now supplied through a new pipeline connecting JBT to the Shoalhaven City Council water supply, delivering a more reliable and secure drinking water supply for residents of JBT, including members of the Wreck Bay Aboriginal Community, and visitors.
- Water discoloration was due to tannins in the water caused by high-water levels in Lake Windermere.

Wastewater Management

- The department is exploring long-term solutions for managing wastewater generated in the JBT, as the current wastewater treatment plant is ageing and costly to maintain.
- \$0.70 million was spent on reports to investigate PFAS remediation options for the wastewater system and to consider future options for wastewater treatment in JBT which noted that the wastewater treatment plant was not at risk of imminent failure.

PFAS Water Quality Testing

- The department commissions monthly testing of potable water for PFAS at the Stoney Creek water treatment plant that services the JBT and the Wreck Bay Community.
- Testing results of the JBT's drinking water, including from March 2026, continue to show PFAS levels are many times lower than the levels prescribed by the Australian Drinking Water Guidelines.

Australian Capital Territory*Memorandum of Understanding – ACT/NSW Water Agreement*

- On 28 July 2025, Suzanne Orr MLA, ACT Minister for Climate Change, Environment, Energy and Water and the Hon Rose Jackson MLC, NSW Minister for Water, Minister for Housing, wrote to the government to enter negotiations on the supply of urban potable water to the NSW townships of Yass, Murrumbateman, and Bungendore via the ACT water supply network.
- The Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government, is the responsible Minister under the *Canberra Water Supply (Googong Dam) Act 1974 (Cth)*.

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- The department is working with the Department of Climate Change, Energy, the Environment and Water to ensure the agreement aligns with all legislative and regulatory requirements.
 - The department will seek government approval once the department has completed all required assessments of the draft agreement.

National Capital Authority (NCA) Board Appointments

- The NCA Chief Executive and Board members are appointed by the Governor-General under section 33 of the *Australian Capital Territory (Planning and Land Management) Act 1988* (PALM Act) for a period not exceeding 5 years.
- The department is in the final stages of the selection process, which is being conducted in accordance with the Australian Government Appointments Framework.

Current NCA Board members and Chief Executive:

Appointment	Role	Appointment Start Date	Appointment End Date	Tenure
Karen Doran	CEO	02/04/2024	01/04/2029	5 years
Terry Weber	Chair	13/06/2025	12/06/2026	1 years
Helen Marian Lochhead	Member	24/04/2023	26/04/2028	5 years
Vacant	Member			
Vacant	Member			

Civil Claims – historic abuse

- Since 2018, when the department began managing civil claims for historic abuse in pre-self-government ACT and NT institutions, the Commonwealth of Australia has received 14 civil claims, of which 8 have been settled to date.
- These matters relate to abuse alleged to have occurred between the 1960s and 1980s, with settled claims averaging around \$335,000 in compensation plus approximately \$100,000 in associated legal costs per claim.

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Northern Territory*Northern Territory Administrator*

- His Honour the Honourable David Connolly commenced a 3-year term as Administrator of the Northern Territory on 1 February 2026 that will expire on 31 January 2029. His Honour was formally sworn in on 27 February 2026.
 - o The appointment was made in accordance with section 32 of the *Northern Territory (Self-Government) Act 1978* and in respect of the Northern Territory Government's right to self-government.
- The 2025-26 Budget provided the Office of the NT Administrator with administered funding of \$477,000. This amount provides for the Administrator's remuneration, costs of travel outside of the Northern Territory, and removalist and storage expenses as needed. All expenditure requests require approval of the Hon Kristy McBain MP, Minister for Regional Development, Local Government and Territories.

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SB26-000109

SUBJECT: National Capital Investment Framework and Bruce Precinct Masterplan**Talking Points***National Capital Investment Framework*

- On 22 July 2023, the Prime Minister, the Hon Anthony Albanese MP, and the ACT Chief Minister, Andrew Barr MLA, jointly announced the National Capital Investment Framework (the Framework), a commitment to work collaboratively on building a better nation's capital through targeted infrastructure investment to meet the needs of a rising population in a planned, coordinated way.
- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts under the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government, gained responsibility for the Framework from Department of the Prime Minister and Cabinet in early 2025.
- The department is working closely with the ACT Government and has established a Senior Officials Group to support governance arrangements for the projects under this Framework.
- Funding agreed in the 2025-26 Budget for the Framework implementation includes \$102 million over 4 years to support 2 ACT Government urban infrastructure projects:
 - o \$68.9 million towards the design and construction of the new Canberra Aquatic Centre;
 - o \$31.1 million towards the design and development of the new Canberra Convention and Entertainment Centre Precinct and;
 - o \$2.0 million for the department to support project delivery.
- These projects will be delivered in partnership with the ACT Government on a 50/50 cost share basis, with the Australian Government's contribution capped to the budgeted amount.
- A Federation Funding Agreement (FFA) was signed by ACT Chief Minister on 2 January 2026 and by the minister on 7 January 2026. The ACT Government and the department are working closely with the National Capital Authority on the design and delivery of these projects.

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Bruce Precinct Masterplan

- In the 2024-25 Budget, the government provided \$9.98 million over 2 years for the department to work with the ACT Government to develop a Bruce Precinct Master Plan (Master Plan). The appropriation includes:
 - o \$8 million in administered funds (formerly Outcome 3.3, now Outcome 4), and
 - o \$1.98 million in departmental funds (including 4.0 ASL) over 2024-25 to 2025-26.
- The Master Plan will identify optimal land uses within the precinct which includes the Australian Institute of Sport (AIS) Campus run by the Australian Sports Commission (ASC); the North Canberra Hospital Campus (NCH) and Canberra Institute of Technology Bruce Campus (CIT Bruce); and will complement an AIS Master Plan to be developed by the Australian Sports Commission (ASC).
- The department is leading implementation on the Master Plan due to the close partnership needed with the ASC to integrate the outcomes of the AIS Master Plan and 50% of the land in the precinct being subject to National Capital Authority (NCA) land planning requirements.
- To support the development of the Master Plan, the department established a collaborative working group. Membership includes ACT Government representatives, ASC and NCA. This group meets regularly to track and steer plan progress.
- The ACT Government had representatives on the assessment and selection panel for the tender process to procure a specialist firm to deliver on the Master Plan and are part of ongoing governance oversight to ensure that it is fit for purpose for both the Australian and ACT Governments.
- In close consultation with the ACT Government and the ASC, a provider was appointed in October 2025, and work has commenced on a Master Plan to be delivered in Q2 2026.
- Work on the Master Plan was paused in late 2025 to allow the department to consult with ACT government officials and ensure that work will deliver a Master Plan that meets their changing requirements for land planning.
- A revised scope of services was ratified at an officials meeting on 19 February 2026.
- On 26 March 2026 a workshop was held to work through possible options for the Master Plan. The workshop was attended by representatives from all government stakeholder agencies
- The Master Plan is scheduled to be delivered by June 2026.

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Key PointsThe National Capital Investment Framework

- The projects which are covered by the Framework FFA are:
 - o The Canberra Aquatic Centre
 - o The Canberra Convention and Entertainment Centre Precinct.

Canberra Aquatic Centre

- The project is being led by the ACT Government, with funding input from the government.
- The project is currently in Planning and Design phase – with anticipated completion in 2029 (to be confirmed through the design process – noting this is currently paused to consider community feedback). Led by the ACT Government, the following activities have been conducted:
 - o Engagement of a project Design Consultant and commencement of the procurement processes for the project's commercial advisor, business case and project management consultant.
 - o Geotechnical and infrastructure investigations at the preferred location.
 - o Community engagement by the ACT on the project occurred from 29 September to 14 November 2025. On 6 March 2026 the project design and construction processes were paused to allow for further consultation on facilities to be included (such as a dive pool facility), and consideration of this project in the context of an ACT wide policy for public pools, which is currently under development.
- The ACT submitted packages of information for Milestones 1 & 2 to the department on 6 March 2026. Milestone information is before the minister for a decision on payment of the scheduled milestones.
- Questions or requests or information regarding this project should be referred to the ACT Government.
- Questions regarding the National Capital Authority's public engagement on Commonwealth Park Concept Vision 2025 should be referred to the Authority.

Canberra Convention and Entertainment Centre Precinct

- The project is being led by the ACT Government, with a funding contribution from the government.
- The project is currently in planning and design phase, and the following activities have been conducted to date, in accordance with the Federation Funding Agreement:

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- o Functional Design Brief: submission of a design brief outlining spatial and operational requirements, including early precinct master planning to support project feasibility.
 - o Delivery Model Evaluation Report: completion of a report recommending the preferred delivery model, supported by comparative analysis, risk assessment, and alignment with project objectives.
- The ACT Government submitted packages of information for Milestone 1 to the department on 3 March 2026 and 17 March 2026. Milestone information is before the minister for a decision on payment of the scheduled milestones.
- The government has not committed any funding to the construction phase of the Canberra Convention and Entertainment Centre Precinct.
- Additional questions or requests for reports regarding this project should be referred to ACT Government.

Governance

- The governance arrangements for the Framework include the establishment of a Senior Officials Group to provide strategic direction and coordination for delivery of ACT infrastructure projects under the Framework.
 - o The Senior Officials Group convened on 3 October 2025 and meets quarterly and by exception.
 - o The most recent meeting was held on 19 February 2026.
 - o Senior Officials Group is jointly chaired by First Assistant Secretary, Territories Division, Department of Infrastructure, Transport, Regional Development, Communication, Sport and the Arts and ACT Deputy Director-General, Policy Cabinet Division, Chief Minister, Treasury and Economic Development Directorate.
 - o Membership includes officials from the ACT Government, National Capital Authority, and the department.

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Background

- The government continues to make significant contributions to major infrastructure through the Infrastructure Investment Program (IIP) in the ACT including:
 - Light Rail Stage 2A (construction) and 2B Planning
 - William Hovell Drive Duplication
 - Athllon Drive Duplication (North and South), and
 - Monaro Highway – Stage 1 (construction) and Stage 2 (Planning).
- questions regarding the IIP should be referred to NSW and ACT Infrastructure Investment Branch, Land Transport Infrastructure Division.
- The government has also committed \$10 million to develop a Bruce Precinct Master Plan (appropriated to the department not ACT Government) over 2 years (from 2024-25). Refer to SB26-000108.

Financial Information - as at 31 March 2026

Program/Project Start Date:	2025-26				
Program/Project End Date:	2028-29				
	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget	12.0	12.5	27.5	48.0	100.0
Less:					
Actual Expenditure YTD at 31 March 2026	0.0	0.0	0.0	0.0	0.0
Total Committed Funds at 31 March 20226	12.1	12.5	27.5	47.9	100.0
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

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Bruce Precinct Masterplan

- The Master Plan is being developed to meet the needs (and address planning legislation requirements) of both the ACT and governments; and to address the optimal use of land within the Bruce Precinct.
 - o A working group is providing oversight to ensure that the Master Plan will be consistent with government planning requirements and proposed outcomes.

Date of meeting	Purpose of meeting
30 May 2025	Working group inception meeting
18 June 2025	Workshop on the Master Plan scope of requirements
10 July 2025	Settle scope for procurement of the consultancy
30 July 2025	
10 October 2025	Introduce the consultant team
5 November 2025	Review the initial work of the consultants
24 February 2026	Plan the remaining stages of the project

- The Master Plan procurement process ran from 14 August 2025 to 3 September 2025. The assessment panel comprised of departmental and ACT government representatives.
- Stantec was selected as the preferred supplier, leading a consortium which includes Hatch and a range of specialist consultancies to cover various aspects of the design process. They have commenced engagement with the working group and relevant stakeholders. The Master Plan is expected to be completed by June 2026.
- Final delivery of the Master Plan is subject to co-endorsement by governments.
 - o Publication of the final Master Plan is a decision of government.
 - o Implementation of the Master Plan will be subject to further government consideration.
- The department's work on the Master Plan is also being carried out within the context of other complementary developments, namely:
 - o ASC's development of the AIS Master Plan
 - questions regarding the AIS Master Plan should be referred to the ASC
 - o the AIS Podium Project for the revitalisation of AIS facilities, supported by the government investment of \$249.7 million (over 3 years) through the 2024-25 Budget
 - questions regarding the AIS Podium Project should be referred to ASC

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- the Joint Standing Committee on the National Capital and External Territories tabled the report, *A Capital for All Australians*, in May 2024:
 - the Committee made 21 recommendations. Senator David Pocock provided an additional 9 recommendations
 - the government is considering the report and timing of a response is a matter for government
- questions regarding ACT Government facilities and land use within the Precinct, including the North Canberra Hospital and Canberra Institute of Technology Bruce should be referred to the ACT Government
- the recommendations in *A Fit for Purpose Australian Institute of Sport: An Independent Review* (Erin Flaherty and Robyn Smith)
 - the department released the report on 10 May 2024
- the announcement of the National Capital Investment Framework in July 2023 by the Prime Minister, the Hon Anthony Albanese MP (refer to SB26-000109).

Financial Information - as at 31 March 2026 – Administered Funds

Program/Project Start Date:	2024-25					
Program/Project End Date:	2025-26					
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget	0.0	8.0	0.0	0.0	0.0	8.0
Actual Expenditure YTD at 31 March 2026	0	0.35	0.0	0.0	0.0	0.35
Total Committed Funds (unspent) at 31 March 2026	0	0.73	0.0	0.0	0.0	0.73
Total Uncommitted Funds (balance)	0	6.92	0.0	0.0	0.0	6.92

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Complete Profile (difference to previous table is departmental funding)

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	2024-25	2025-26	2026-27	2027-28	2028-29	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Opening Appropriation	8.98	1.0	0	0	0	9.98
Movements/decisions	-7.98	+7.98	0	0	0	0
Current Appropriation	1.00	8.98	0	0	0	9.98

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SB26-000110

SUBJECT: Norfolk Island Key Issues**Talking Points**

- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts is working in partnership with the Queensland Government to strengthen enforceable child safety protections on Norfolk Island in line with state and national reforms.
- The Australian Government subsidises air freight services and underwrites passenger flight services from Australia to Norfolk Island. This supports the supply chain and tourism for the island. A dedicated commercial sea freight service began in July 2023, and the freight situation is currently stable.
- The Norfolk Island Regional Council (Council) continues to manage asbestos material in line with the Waste Management Act (NI) 2003.

Key PointsChild Safety

- The department contracts Key Assets Australia to support children and families and provide state-type statutory and non-statutory child-protection services to Norfolk Island.
- Since 2023, the department has been working with the Queensland Government to assess the feasibility of extending *Working with Children Checks* (WWCC) and National Disability Insurance Scheme (NDIS) worker screening checks to Norfolk Island under the Intergovernmental Agreement.
- The feasibility analysis has identified several legislative and operational barriers, which preclude the Queensland Government from delivering WWCC and NDIS Worker Screening Checks on Norfolk Island at this time.
- The department is working in partnership with the Queensland Government to establish viable options to enable future delivery of these services, while also working in parallel on the development of alternative avenues to deliver tangible outcomes that improve child safe organisations and community safety in the near term.
- The department has measures in place to mitigate child safety risks on Norfolk Island as much as practicable, including:
 - strengthened regulation of Banyan Park Early Learning Centre – the service must comply with national standards under the National Quality Framework, including

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mandatory police checks, child protection training, quality assessments, and continuous monitoring to ensure child safety is upheld.

- o appointment of a Child Welfare Officer – the role investigates neglect and abuse, makes decisions on care and protection orders, and provides safeguards equivalent to those available under state-based systems.
- o digitisation of Norfolk Island criminal records – this enables criminal history information to be automatically available through the Australian Criminal Intelligence Commission database for worker screening, strengthening the ability to identify and prevent unsuitable individuals from working with children.

Sea freight

- Norfolk Island is regularly and independently serviced by a shipping provider through a commercial arrangement. The department does not have visibility of these commercial arrangements.
 - o there are currently no subsidies for sea freight on the basis that there is no demonstrable market failure and industry has not sought any subsidisation.

Fuel supply

- Fuel supply to Norfolk Island is managed by the Norfolk Island Regional Council (NIRC) who hold a direct bulk fuel supply contract with Toll Remote Logistics Pty Ltd.
- In addition to fuel for daily transport needs as well as air freight and passenger flights, the island is reliant on diesel for the operation of the electricity network.
- Fuel is delivered in periodic bulk shipments, rather than a just in time basis, through 2-3 shipments per year.
- The on-island bulk storage provides a practical buffer between shipments, with approximately 2 weeks reserve remaining at the time of the next shipment.
- NIRC, Toll and Burnt Pine Fuel (the local bulk fuel storage facilities operator) maintain ongoing coordination around shipment scheduling and inventory management to monitor and manage supply risk.
- The next bulk fuel shipment is due to arrive in June.
- Any further questions should be directed to NIRC.

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Air freight

- The department underwrites the airline service to Norfolk Island and subsidises the cost of air freight service to maintain vital supply links to the island, particularly of fresh food and medical supplies.
- In March 2026, the government awarded a new contract to Toll Remote Logistics Pty Ltd to provide air freight services to Norfolk Island to 30 June 2029. This followed a competitive procurement process.

Asbestos management

Waste management, including the removal of asbestos on Norfolk Island, is the responsibility of the Norfolk Island Regional Council (NIRC) and is managed under the *Waste Management Act (NI) 2003*.

- Council is not burying the asbestos contaminated waste on the island. Asbestos materials are double wrapped in plastic and contained in a plastic lined plywood create.
- There has recently been a number of instances of illegal dumping of potentially contaminated asbestos waste on the island, including in the recycling centre, which have been captured on CCTV. Council is investigating appropriate powers under the Waste Management Act (NI) 2003 for prosecuting these offences.

Highly Pathonegenic Avian Influenza (HPAI)

- Norfolk Island is a potential site for the arrival of H5 bird flu due to its importance as a breeding ground, staging point and feeding area for significant populations of migratory and marine birds.
- The Department of Agriculture, Fisheries and Forestry (DAFF) is the coordinating agency for a response and is responsible for undertaking on-ground control operations on Norfolk Island for commercial chicken farms.
- The department is working closely with DAFF, Parks Australia and NIRC to prepare for an incursion of H5 bird flu on Norfolk Island. This includes working with commercial egg farmers, response activities on public land as well as general guidance for the community.
- On 25 November 2025, 20 dead birds were found on Bumboras Beach on Norfolk Island. These birds were tested for HPAI with all tests returning negative.
- Any further questions should be directed to DAFF.

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Insurance

- In late August 2025, Norfolk Insurance Office notified the public that it would cease operations from Monday 15 September 2025.
- GCR Financial Limited have offered to accept Norfolk Insurance Office customers for renewal policies and/or new businesses from 18 August 2025.
- This announcement compounds existing difficulties for households and businesses on Norfolk Island in obtaining insurance.
- The department commissioned Sapere Research Group to undertake a study of the insurance market in Australia's non-self-governing external territories in May 2025. The report provides an overview of the current state of the insurance market, issues and broad opportunities for future action.
 - The department is reviewing Sapere's recommendations.
- The Department of the Prime Minister and Cabinet is leading whole of government work on the accessibility of insurance across Australia, and this research will feed into those considerations.

Buffett vs Australia – United Nations Human Rights Committee – Final Committee Views

- In 2018, Mr Albert Buffett submitted a communication to the UN Human Rights Committee, in relation to changes to the administrative arrangements in Norfolk Island as a result of the *Norfolk Island Amendment Act 2015 (Cth)*.
- The Committee adopted its views on this matter on 31 July 2025, concluding that the complaint was inadmissible.
- Attorney General's Department consulted with the department in its preparation of Australia's response to the United Nations Human Rights Committee.
- Questions on this communication should be directed to the Attorney-General's Department.
- Norfolk Island community members have also submitted a petition to the UN Special Committee on Decolonisation asking it to recognise and list Norfolk Island as a Non-Self-Governing Territory under Chapter XI of the Charter of the United Nations. This is a separate issue and is still ongoing. Questions on this petition should be directed to AGD.

Water Quality

- Water quality in Emily Bay is a long-standing issue, resulting from heavy rainfall mobilising contaminants, failing and poorly maintained privately owned septic tanks and

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unrestricted cattle grazing. The government, through the department and Parks Australia, is working closely with NIRC to improve water quality.

- The department is working with the CSIRO to understand the key contributors to reef health decline and to identify management and mitigation actions. The Norfolk Island Water Quality Assessment report was published in January 2024, and a second report is expected to be published in mid-2026.
- Several water quality initiatives funded by the government, to the value of over \$7 million, will reduce the contamination of both surface and ground water in the Kingston catchment, and ultimately, the reef. This includes sewer line extensions from the Kingston and Arthurs Vale Historic Area to the island's sewerage network.
- Community awareness and education initiatives will be instrumental in making further improvements to water quality.
- The CSIRO was on island in March 2026 as part of their monitoring program for the water resource assessment and the water quality assessment.

Access to Grants

- Due to the absence of a state-level jurisdiction, Australia's non-self-governing territories, including Norfolk Island, experience barriers to grant and funding opportunities administered through Commonwealth-State financial arrangements.
- The department is working with Commonwealth agencies and the Queensland Government to address structural barriers to funding opportunities.

State service delivery

- The Australian and Queensland governments signed the Intergovernmental Partnership Agreement (IGA) on State Service Delivery to Norfolk Island on 22 October 2021.
- Under the IGA, the Queensland Government is responsible for providing education services, health support, apprenticeship and traineeship support and training services, and corrective services for Norfolk Island.
- Discussions remain ongoing on the identification and design of additional future services to be delivered by the Queensland Government.

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SUBJECT: Norfolk Island Regional Council**Talking Points**Norfolk Island Regional Council (NIRC) Administrators

- The Hon Kristy McBain MP, Minister for Regional Development, Local Government and Territories, appointed Mr Scott Mason as lead administrator and Mr Gary Mottau as financial administrator (the administrators) on 6 December 2024.
- The administrators were appointed from a shortlist, and in accordance with the requirements of the *Local Government Act 1993* (NSW) (NI).
 - The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts developed the shortlist, which consisted of recommendations for the positions from individuals familiar with the roles and responsibilities of council. The department also conducted an assessment to ensure candidates were appropriately qualified.
- The administrators have all the functions of the council, councillor and the mayor. The administrators will continue to strengthen Council operations, performance and financial sustainability while supporting the transition to the Norfolk Island Assembly, the new bespoke local governance model for Norfolk Island announced by the minister in November 2024.

Service Delivery Agreements

- Since 2016, the Council have continued to provide a broad range of local government services including road maintenance, waste management, public health and reserve management. The Australian Government provides support for these services via a financial assistance grant.
- In 2025-26, the government provided a total of \$7.7 million to the Council under the SDA, with \$5.7 million in untied funding as a financial assistance grant and \$2.0 million for specific services under the SDA (refer **Attachment A**).
- Some state services that require portfolio-level support (e.g. health and education) are delivered by the government in partnership with the Queensland Government under an Intergovernmental Agreement on State Service Delivery to Norfolk Island.
- Negotiations on a new SDA, including contemporary service level standards, KPIs and budgets, are underway between the department and Council for agreement prior to the current SDA's expiry on 30 June 2026.
 - On 23 March 2026, the department shared a proposed updated SDA to NIRC.

Key PointsNorfolk Island Regional Council responsibilities**Contact:** Rebecca Rush**Phone:** s22(1)(a)(ii)**Cleared by:** Kim Forbes, First Assistant Secretary**Version Number:** 01**Date:** 28/04/2026

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- The Council provides a broad range of local government services including road maintenance, waste management, public health and reserve management. The government provides support for much of these services via a financial assistance grant.
- The Council also provides 19 specific services, such as the operation of the Norfolk Island international airport, telecommunications services, ports management, and the electricity generation and distribution service (refer Attachment A).

Council operations

- On 25 June 2025, Council adopted the 2025-26 Operational Plan (annual budget) which reported a deficit of \$4.17 million, in contrast with historical Operational Plans having forecasted surplus operating budgets.
 - The sudden shift is largely a result of a shift in accounting practices to correctly report on asset depreciation by the new Administrators.
 - NIRC's deficit position is reflected in the General Purpose Financial Statements for 2024-25, which were tabled by NIRC on 4 February 2026 pursuant to section 413 of the *Local Government Act 1993* (NSW) (NI).
 - Questions relating to the financial and operational practices of NIRC should be directed to the Administrators.
- The Operational Plan notes a number of Commonwealth grants and subsidies have ceased over the last 3 years, including transitional subsidies for rates, waste charges and the satellite backhaul. Further, a number of services under the SDA have time-limited funding and are coming to an end this financial year.
- The reduction in funding represents the conclusion of transitional support that was provided to allow NIRC to build capability and local revenue streams to enact cost neutrality on these services.
 - NIRC noted in the latest Annual Report 2024-25 that there remain substantial debts in rates, electricity and telecommunications. Despite increased efforts to collect outstanding payments during FY 2024/25, debt levels remain high compared to other councils.
 - Questions relating to the financial and operational practices of NIRC should be directed to the Administrators.
- The Council is undertaking a review of 9 key services it delivers. As of 31 March, 6 reviews have been completed. These service reviews will provide important baseline information for the cost of services going forward and are published. The department has no direct involvement in the reviews as this is an operational matter for NIRC.

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- Service Reviews Complete: Electricity, Telecom (completed but not yet published), Airport, Wastewater Services, Fire Services, and Customer Care (all reviews are available on the NIRC website)
- Service Reviews Underway: Waste and Wastewater Services, Tourism, and Roads & Works

2024-25 Annual Report

- On 27 November 2025, Council tabled their 2024-25 Annual Report as required under the *Annual Reports Act 2004* (NI) and the *Local Government Act 1993* (NSW)(NI).
- The Annual Report notes funding provided by the Commonwealth through the Service Delivery Agreement (SDA) falls short of covering all costs for delivering federal and state services.
- The department continues to request updated costings and business cases for increased investment from NIRC, which will be reflected in the contemporary SDA to be agreed by end of this financial year. To date, the department has not received any business cases for increased investment.
- As at 31 March 2026, no Annual Report has been published for 2025-26.

Internet Backhaul

- Internet backhaul on Norfolk Island is delivered by NIRC through its business unit, NI Telecom, using satellite services subcontracted with Telstra. This service currently supports critical services including Norfolk Island Central School (NICS) and Norfolk Island Health and Residential Aged Care Service (NIHRACS).
- In May 2023, the government provided \$7.35 million in transitional grant funding to support the satellite backhaul to allow NIRC to build a cost neutral business model. This funding concluded on 31 December 2024.

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Attachment A – Summary of SDA Schedule of Services*Note: Figures in red indicate revenue exceed costs and are an offset for the cost-of-service delivery.*

Service	Short description	Overview of KPIs	2025-26 Funding
Service 1: Deceased Estates and Probates	Statutory appointments to support administration.	# of matters considered \$ collected and disbursed	55,000
Service 2: Courts, Tribunals and Boards	Administer legislative requirements, collect and register public moneys, debt recovery and enforcement.	# of matters/hearings # and \$ of outstanding fines \$ collected - Statutory appointments and attendance	190,000
Service 3: Registry and Licensing	Administer legislative requirements, issue traffic infringements, keep and maintain an accurate register of motor vehicles, licenses, land titles, associations, births, deaths, marriages and livestock.	# of matters by type \$ collected	-807,668
Service 4: Emergency Management	Manage and deliver all functions of the Community Fire Service (CFS) and Airport Rescue and Fire Fighting Service (ARFFS)	- Achievements, risks and actions # of equipment inspections, public training programs \$ collected	572,834
Service 5: Workplace Health and Safety Advisor	Implement a WHS program to ensure legislative compliance and conduct inspections.	- Perform and record ongoing inspections - Ensure safety inductions	75,000
Service 6: Gaming	Collect commissions in relation to the sale of Lotteries tickets.	\$ collected	-143,054
Service 7: Pest, Disease and Noxious Weed Control	Planning, delivery and community consultation of pest and disease management projects, including the Argentine Ants Eradication Program.	- Details of projects including half-yearly written updates - Copies of strategies including budget, risks and issues	425,000
Service 8: Ports Management	Management and legislative compliance for the port and First Points of Entry, maintain policies for wharf access safety for	\$ collected - Maintenance and implementation of frameworks, policies, procedures and training	710,500

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Service	Short description	Overview of KPIs	2025-26 Funding
	lighterage operations, adopt procedures and manage infrastructure to support safe shipping container handling.	Undertake committee meetings including issues and actions tracking	
Service 9: Records Management	Record keeping and archiving for historical Commonwealth records in accordance with legislative requirements.	Creation and progress reports against an Information Management Plan	175,950
Service 10: Spatial Policy and Planning	Maintain a planning framework for land use planning, including development control plans.	Updates against development control plans and strategic use planning	-
Service 11: Pensioner Rebates	Provide rate and levy reductions for pensioners in accordance with legislation.	# of applicants seeking vs entitled \$ to be claimed	22,950
Service 12: SDA Management	Coordination, reporting and risk management of all activities under the SDA.	Quarterly performance reporting, financial reporting and risk management.	159,094
Service 13: Public Health	Establishment of appropriate measures, in coordination with the hospital service, to ensure compliance with applied public health legislation for environmental and public health.	- Water quality and health compliance reporting for businesses - Inspections of mortuary # and method of public health risk alerts and education programs	150,000
Service 14: Tourism	Marketing campaigns under the Norfolk Island Tourism Strategic Plan – expired in 2024.	Progress updates against the plan	-
Service 15: Queensland Professionals' Accommodation	Provide and maintain accommodation for Qld teachers and other professionals.	- Employment of a property manager - Number of requests, available units and occupied units	Cost Neutral
Service 16: Waste and Wastewater Services	Subsidised waste exports using the government subsidised air freighter services, and design purchase, import, install, maintenance of waste and wastewater management infrastructure.	- Amount of waste exported including cost and weight - Progress on waste and wastewater management infrastructure updates	190,000
Service 17: External Audit Findings	Implement external audit findings from the grassroots and Nexia audits.	- Implementation status reports - Joint review of the terms of the SDA	-

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Service	Short description	Overview of KPIs	2025-26 Funding
Service 18: Reserve Management	Implement Reserves Management actions and programs in accordance with the Norfolk Island Environment Strategy, Threatened Species Recovery Plan and Public Reserves Plans of Management.	Provide and report against an annual plan	250,000
Service 19: Electricity Network	Distribute the Energy Bill Relief Fund and support electricity network system improvements to transition to solar and reduce reliance on generators.	- Number of businesses and households who were paid the Energy Bill Relief Fund - Progress reports including rates decreases - Manage and keep records of project management meetings	-
Total 2025-26 SDA - \$2,025,606			

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SUBJECT: Norfolk Island Governance Committee**Talking Points**

- The Norfolk Island Governance Committee (the Committee) has met regularly since it was established on 18 October 2023, both in-person on Norfolk Island, and by videoconference.
- The Committee is a formal avenue for the Norfolk Island community to provide input into Australian Government decisions directly affecting the community.
- The primary role of the Committee is to design a new bespoke model of local governance for Norfolk Island.
- In November 2024, the Minister for Regional Development, Local Government and Territories, the Hon Kristy McBain MP, announced a new, bespoke local governance model for Norfolk Island, based on recommendations from the Committee.
- The government is currently considering a range of policy issues in relation to the development of the governance model.

Key IssuesElements of the new Norfolk Island governance model

- The new body will be called the Norfolk Island Assembly.
- The Norfolk Island Assembly will be able to make local laws, and some limited areas of Norfolk Island continued law, to deliver a more direct and simplified approach to law-making for Norfolk Island.
- The Committee is still developing a financial model tailored to the Island's needs and circumstances.
- Other elements of the model such as the integrity framework are yet to be developed.
- Progress on the Committee's work is primarily being communicated to the community through the Community Representatives, the Norfolk Island Administrator's updates via radio, social media and newsletter.
- The Committee publishes communiques by agreement after major meetings and the minister also issues media releases from time to time.
- Further details are on the publicly available fact sheet at [Attachment A](#).

Norfolk Island Governance Committee Community Representatives

- 3 community representatives were appointed to the Committee by the minister on 18 October 2023 following a non-statutory community election held on 11 October 2023:

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- Chris Magri, Chelsea Evans and s22(1)(a)(ii) - personal information (who has since resigned)
- these are paid, part-time roles. The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts considered the remuneration rates for councillors on comparable Queensland local governments in determining fair rates of remuneration offered for Committee community representatives
- these community representatives will serve until a governance body is re-established on Norfolk Island, or for a maximum of 3 years (which ends on 18 October 2026), or upon resignation.
- On 18 August 2023, the department engaged the Australian Election Company (AusElect) to manage the election for the community representative roles.
 - The total contract value was \$122,124.
 - 12 candidates nominated to stand for election to the 3 positions.
 - 1,129 formal ballots (in person and online voting) were made.
 - The election was a non-statutory community election and voting was not compulsory.
 - Eligibility to nominate and vote was as per election rules developed specifically for the Committee election and based on the AEC model election rules.
- There is currently 1 vacant community representative role, previously held by s22(1)(a)(ii) - personal information, who resigned on 14 November 2024.
 - The Committee agreed on 20 November 2024 that the current community representatives would lead the process to fill this vacancy.
 - To date, the community representatives have not nominated a replacement for s22(1)(a)(ii) - personal information and have not provided a timeframe for doing so.
- The Committee agreed that the community representatives would nominate a single proxy to participate in meetings should anyone of the community members not be available.
 - s22(1)(a)(ii) - personal information is the proxy.
 - s22(1)(a)(ii) - personal information declined to take up the vacant community representative role, however, attended meetings on behalf of Ms Evans during her recent period of parental leave.

January 2026 Council of Elders' Election for an alternative Norfolk Island Government

- The department is aware of the Council of Elders activity earlier this year.
- There is no basis in law for establishment of an alternative government body.

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- Norfolk Island is an integral part of the Commonwealth of Australia and has been since it was accepted by the Commonwealth as a territory under s122 of the Australian Constitution on 1 July 1914.
- We are monitoring the situation as the establishment of such a community body may cause confusion for Norfolk Island residents and visitors, particularly regarding access to essential services and programs, which are delivered by the Australian Government.

	Date	Voters/ballots
Committee election	11 October 2023	1,129
Council of Elders community election	1 January 2026	648

Reinstating a Preamble to the Norfolk Island Act

- In 2024 the Committee undertook consultation on a new Preamble to the Norfolk Island Act across the Norfolk Island community. The consultation received a high level of engagement, with over 750 submissions.
- All submissions have been considered by the Committee and a proposal for a new Preamble for the Norfolk Island Act has been put to the minister for her consideration.
- Reinstating the Preamble will require an amendment to the *Norfolk Island Act 1979* (the Act). The timing of this is a matter for government.
- The community will have further opportunity to comment on the proposed Preamble through the formal public consultation that forms part of the legislative drafting process.
- The original preamble to the Act established Norfolk Island's path to self-governance under Australian authority, and expressed the Parliament's intent for the Territory to achieve internal self-government. This was removed by the 2015 amendments to the Act, however, the government is committed to reinstating a Preamble, aiming to reflect the island's unique culture and history.

Joint Standing Committee Inquiry into local governance on Norfolk Island

- The Joint Standing Committee on the National Capital and External Territories (JSCNCET) delivered a report on its inquiry into local governance on Norfolk Island in November 2023.
- The inquiry received over 40 written submissions.
- The department made a submission ([Attachment A](#)), which is available on the Committee web page.

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- The JSCNCET held public hearings in Canberra on 28 March and 25 July 2023, and on Norfolk Island on 4-5 April 2023. The department appeared in Canberra on 28 March.
- The JSCNCET report made 7 recommendations for re-establishing local democracy on Norfolk Island. Key recommendations include the development of a new, bespoke model of local governance for Norfolk Island and reinstating a preamble into the Act. Recommendations from the report, alongside the government's responses, are at Attachment B.
- The government's Response to the JSCNCET report, tabled in Parliament on 11 April 2024, undertakes to work with the Committee on the development of a new Preamble and a proposal for a new model of local governance for Norfolk Island.

Attachments

- A: Australian Government response to JSCNCET report
- B: Norfolk Island Assembly Fact Sheet

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