

2023 - 2024 Additional Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Rachel Houghton

SB23-000851

SUBJECT: Regional Based Staff**Talking Points**

1. 368 (17.3 per cent) of staff are located outside of Canberra in either capital cities, regional towns/cities or overseas posts.
2. We have more than doubled our regionally based staff since June 2021 – an increase of 108 percent, from 53 staff to 110 staff.
3. The Department of Infrastructure, Transport, Regional Development, Communications and the Arts has a greater presence in more locations since June 2021 - from 12 to 16.

Key Issues

1. Most employees are located in Canberra (82.7 per cent or 1763 employees).
2. 368 employees (excluding Indian Ocean Territories Administration) are located outside of Canberra:
 - a) 250 employees are based in other capital cities
 - b) 110 employees are based in 16 different regional locations
 - c) three employees are located overseas
 - d) five employees are located overseas on Remote Working Arrangements – Accompanying spouse arrangements
3. The department has staffed based across the country including 100 per cent working from home arrangements in regional areas. The location of those staff is recorded as the location from which the remote work takes place.
4. Locations include all (eight) capital cities, 16 regional locations, and six overseas locations (see table).
 - a) growth can be seen in all capital cities apart from Canberra and Darwin which have a stable workforce size.
 - b) growth in regional areas since June 2021 is greatest in
 - c) Cairns (now 18 staff, from zero);
 - d) Orange (now 44 staff, from 26 staff - 69 per cent growth); and
 - e) Townsville (now ten staff, from one staff).
 - f) Overseas posting are stable at three staff, however there are now five staff working remotely overseas for personal reasons (e.g. accompanying spouse).

Background

1. Headcount figures include ongoing and non-ongoing employees and excludes inoperative staff and casual employees.
2. All figures are provided as at 31 December 2023.

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3. Location information within HR Management systems can be unreliable, and should not be used for the purposes of blocking and stacking.

Region	Location	30 Jun 2021	30 Jun 2022	30 Jun 2023	31 Dec 2023	Trend	Work points	Desk Share
Capital Cities								
	Adelaide	3	5	9	12	Up	10	Yes
	Brisbane	2	27	57	87	Up	89	Yes
	Canberra	1573	1753	1800	1763	Stable		
	Darwin	5	9	11	8	Stable	9	Yes
	Hobart	2	3	7	9	Up	3	Yes
	Melbourne	29	31	33	53	Up	41	Yes
	Perth	12	18	19	22	Up	22	Yes
	Sydney	37	41	49	59	Up	41	Yes
Total Capital Cities		1663	1887	1985	2013			
Regional Area								
	Alice Springs	1	1	1	1	Stable	No Site	No Site
	Bendigo	1	0	0	1	Stable	No Site	No Site
	Broome	1	0	0	0	Stable	No Site	No Site
	Cairns	0	4	12	18	Up	18	Yes
	Christmas Is.	0	0	0	1	Stable	1*	NA
	Dubbo	1	1	1	1	Stable	3	No
	Jervis Bay	4	5	4	3	Stable	9	Yes
	Moree	0	1	2	1	Stable	4	No
	Newcastle	4	4	4	7	Up	10	Yes
	Norfolk Island	10	9	9	12	Stable	17	No
	Orange	26	31	43	44	Up	53	No
	Port Augusta	0	1	1	1	Stable	1	No
	Toowoomba	2	2	2	2	Stable	6	No
	Townsville	1	3	5	10	Up	6	Yes
	Tweed Heads	1	1	2	2	Stable	2	No
	Wodonga	0	2	1	2	Stable	11	No
	Wollongong	1	1	4	4	Up	No Site	No Site
Total Regional Area		53	66	91	110			
Overseas Posting								
	Jakarta, INDONESIA	1	1	1	1	Stable		
	Montreal, CANADA	2	2	2	2	Stable		
Total Overseas Posting		3	3	3	3			
Overseas Remote Working Arrangements								
	Jakarta, INDONESIA	NA	NA	1	1	Up		
	Vienna, AUSTRIA	NA	NA	1	1	Up		
	Pretoria, SOUTH AFRICA	NA	NA	1	1	Up		
	Manila, PHILIPPINES	NA	NA	1	1	Up		
	Paris, FRANCE	NA	NA	1	1	Up		
Total Overseas Remote		-	-	5	5			
Total Headcount		1719	1956	2084	2131			

*One departmental employee working to Indian Ocean Territories (IOT) Administrator using IOT facilities.

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Rural and Regional Affairs and Transport

Lead/Support contact: Sonia Bradley

SB23-000852

SUBJECT: Canberra Consolidation**Talking Points**

1. The Department of Infrastructure, Transport, Regional Development, Communication and the Arts undertook a joint Request for Proposal (RFP) process with Austrade in late 2022, in accordance with the Commonwealth Leasing Strategy.
2. The intent was to consolidate the department's Canberra offices in advance of various major lease expirations in mid-2026.
3. As part of the RFP process, the department engaged in negotiations with a preferred tenderer during 2023. The department was not able to reach agreement with the preferred tenderer.
4. The RFP process was terminated on Monday 18 December 2023 in accordance with the RFP terms and the department is considering next steps in regard to its Canberra accommodation.
5. The \$3 million project investment (as at 30 November 2023) continues to inform the department's approach to its accommodation. In particular procurement documents, department requirements and staff feedback gathered under the terminated RFP process are directly informing next steps and development of a way forward for the department.

Key Issues

1. On Monday 18 December 2023:
 - a. all tenderers were advised in writing of the termination of the department's Canberra accommodation RFP process in accordance with the RFP terms.
 - b. Minister Catherine King's office was provided a brief advising of termination of the RFP process.
 - c. the department's staff were advised via email of the termination of the RFP process.

Background

1. On 24 October 2022, in accordance with the Department of Finance Commonwealth Leasing Strategy, the department and the Australian Trade and Investment Commission (Austrade) released a joint RFP for leased office accommodation.
2. An evaluation committee assessed the proposals received and identified a suitable accommodation solution against the evaluation criteria.
3. The department progressed to negotiations with a preferred tenderer last year, but was unable to reach agreement with the preferred tenderer.

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4. Within the context of the Commonwealth Procurement Rules, and with no agreement being reached, the department decided to terminate the RFP process in accordance with the RFP terms.
5. Options for the department's Canberra office accommodation are being considered.
6. It is expected that an updated RFP will be released to market in the first quarter of 2024.

Financial Information as at 30 November 2023

1. As at 30 November 2023, \$3.3m (ex. GST) was spent on the project
2. Expenditure reflects the level of risk and legal complexity relating to this project.

Supplier	Description	2021-22	2022-23	2023-24 YTD at 30 Nov 23	Total
Ventia	Tenant advisory services & project management	20,000	88,925	-	108,925
Procurement Professionals Pty Ltd	Procurement Advisory Services (incl. contractors)	78,250	201,663	-	279,913
HWL Ebsworth	Probity Advice	12,550	29,006	8,670	50,226
Australian Government Solicitors (AGS)	Legal services – Drafting and amendments to Heads of Agreement, AFL, leasing agreement. Led legal and technical negotiation aspects and advised commercial impacts on the department.	37,715	318,650	175,032	531,397
Dept of Employment	Financial viability assessment of tenderers – this was required to ensure proposed landlords were a low risk entity (from financial perspective) to engage in this size and length of proposed Commonwealth contract.	-	2,400	-	2,400
TSA	Project management	-	793,176	867,132	1,660,308
Resourcing	Salaries, contractors and travel	32,908	384,823	295,150	712,881
Total		181,423	1,818,643	1,345,984	3,346,050

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If Asked*Was it intended that the department would move to the One City Hill premise?*

1. The department is unable to disclose the preferred tenderer for its most recent procurement process due to probity and confidentiality requirements.

Will the department be seeking a 'premium office space' as suggested through the recent Canberra Times article?

1. In line with the Commonwealth Leasing Strategy and APS Net Zero Roadmap the department is required to seek a building that meets certain requirements. This includes maintaining a 6-star NABERS energy rating and a minimum Green Star rating of 4.
2. The department will consider property options that can meet these requirements, and those outlined in the whole-of-government strategies regardless of whether they are refurbished or new builds.

Attachments:

- **Attachment A** – Canberra Times Media Article – 1 February 2024

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Office moves risk leaving buildings 'stranded'

By Brittney Levinson

The Canberra Times

Thursday 1st February 2024

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Office moves risk leaving buildings 'stranded'

Brittney Levinson

PROPERTY

CANBERRA'S older offices are at risk of being left "stranded", as government departments and corporate tenants seek out more attractive, modern buildings.

The latest *Office Market Report* by the Property Council of Australia found a modest increase in the number of vacant office spaces in Canberra.

But most of the empty space could be found in the city's ageing buildings.

Canberra's vacancy rate, which tracks office spaces without a lease in place, increased slightly from 8.2 per cent to 8.3 per cent in the second half of 2023.

It was the second-lowest vacancy rate among the capital cities, behind Hobart at 2.8 per cent, and well below the national average of 13.5 per cent.

Property Council ACT and Capital Region executive director Shane Martin said the results were largely

positive.

"While an increase in our office vacancy rates isn't what we want to be seeing, small fluctuations are to be expected and we are still faring comparatively well from a national perspective," he said.

The majority of the vacant stock was in C- and D-grade buildings, which are generally older, more affordable spaces. There was 12.7 per cent vacancy in D-grade stock and 12.5 per cent vacancy in C-grade stock, the report found.

Vacancy was lowest in B-grade offices at 5.8 per cent, while A-grade buildings had a 7.4 per cent vacancy rate.

Troy Markos, director of office leasing at CBRE, said 2023 "laid the roadmap" for the next few years.

He expected the trend towards premium offices to continue, particularly with major government office moves to come.

Last year there was "pent-up demand" for new premium offices, which were not readily available, Mr Markos said.

Some corporate tenants opted to stay put for the meantime, in anticipation for new office supply to become available by 2026.

Mr Markos said the federal government experienced a "turbulent year" in 2023 after two office deals fell through.

The Department of Employment and Workplace Relations and the Australian Electoral Commission are urgently seeking a new office space after their plans to move into a new-build Civic building fell through.

The Department of Infrastructure, Transport, Regional Development, Communications and the Arts and Austrade are also expected to look for a new home this year, after their planned relocation to One City Hill on London Circuit did not eventuate.

Meanwhile, more than 100,000 square metres of office space is expected to be added to the Canberra market between now and 2026.

Among the major projects in the pipeline is 18 Marcus

Clarke Street, part of ISPT's Pathway Place refurbishment, expected to be completed in early 2024.

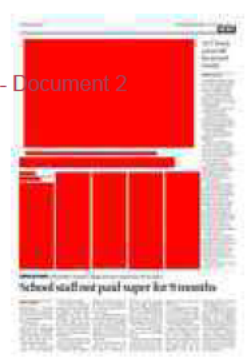
Doma's new-build office for the Australian Tax Office in Barton and Capital Airport Group's new addition to Brindabella Business Park are both due to be completed in the first half of 2025.

As tenants seek out energy efficient, modern buildings over ageing offices, the property industry faces the challenge of how to fill the empty spaces.

Mr Martin said there was potential for offices to be left "stranded" in the CBD.

He said refurbishing existing offices was key to bringing workers back to the CBD, but said there were opportunities to convert unused spaces into apartment buildings.

"If we can get the planning controls and tax incentives right, we'll have the opportunity to breathe new life into these existing assets and use them to create the additional housing we so desperately need," Mr Martin said.



Troy Markos, director of office leasing at CBRE, said 2023 'laid the roadmap' for the next few years. Picture by Elesä Kurtz

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Lead/Support contact: Kylie Donovan

SB23-000853

SUBJECT: Graduates**Timeline**

6 February 2023	Graduate Development Program commenced.
30 March 2023	A graduate verbally advised the Entry Level Programs (ELP) team that there was a rumour of a list ranking the women in the graduate cohort.
17 April 2023	The Department of Infrastructure, Transport, Regional Development, Communications and the Arts ran a Workplace Respect and Courtesy session for graduates to ensure graduates were aware of their obligations.
8 May 2023	A graduate approached the ELP team to raise allegation of the list. And the ELP team notified the Conduct and Performance (C&P) team of the concerns raised.
9 May 2023	C&P team met with Graduate and their support person to discuss the allegation of the list. Following the meeting, C&P discussed with ELP who advised that the Graduates were not willing to talk about it or make a formal complaint. Support options were discussed.
19 May 2023	<p>Same graduate provided the department with a written list of concerns that included an allegation that a group of male graduates had made a list ranking all the female graduates. Allegations included:</p> <ul style="list-style-type: none"> ○ disrespectful behaviour ○ gender biased behaviour ○ sexist behaviour ○ disrespectful language <p>When this detailed statement was received outlining allegations, a formal process was activated.</p>
22 May 2023	<p>Assistant Secretary Human Resources and Property asked C&P to engage an external provider to conduct preliminary inquiries.</p> <p>Approval granted to commence IT sweeps for the period 6 February 2023 to 31 May 2023 to ascertain if there was a 'list' on departmental devices. No evidence of a list was found in these searches.</p>
24 May 2023	Approval was granted by the Assistant Secretary Human Resources and Property Branch to approach the mandatory Management Advisory Services (MAS) panel, SON3751667 . The department approached three suppliers for a quote.
1 June 2023	The Secretary addressed the graduate cohort to inform them of expected standards of behaviour.

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5 June 2023	Clayton Utz was engaged to undertake preliminary inquiries.
6 June 2023	Life Unlimited delivered a graduate training session regarding gender bias and harassment.
19 June to 6 July 2023	Interviews with complainants, subjects and witnesses were conducted.
20 July 2023	The preliminary inquiry was provided to the department. The external provider did not find evidence of a list that ranked women. The external provider identified some themes including professional demeanour, improved complaint handling, approach to reminding the cohort of their obligations, and the culture and morale of the cohort going forward.
1 August 2023	The delegate made decisions regarding a number of these complaints.
8 August 2023	A 2023 Graduate raised further concerns of disrespectful behaviour.
5 September 2023	An SES officer brought forward similar allegations to the Chief Operating Officer however declined to participate in the preliminary enquiry process.
15 September 2023	Clayton Utz was re-engaged to undertake preliminary inquiries on the two additional complaints.
23 October 2023	Matter raised during the Regional and Rural Affairs and Transport Committee Senate Estimates hearing.
	Graduates briefed on issues raised at the Senate Estimates hearing by the Chief Operating Officer and Chief People Officer.
24 October 2023	Matter raised during the Environment and Communications Senate Estimates hearing.
26 October 2023	Review of Information Communication System undertaken to identify evidence of unauthorised disclosure of information. No evidence of unauthorised disclosure identified.
3 November 2023	Graduate voluntary 'drop in' session regarding issues raised at the Senate Estimates hearing with the Secretary, Chief Operating Officer and Chief People Officer.
13 November 2023	The delegate considered and agreed with the advice received from the external provider and did not progress with the investigation of additional complaints.

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4 December 2023	Clayton Utz provided advice that there was insufficient information to progress an investigation of additional complaints that were raised on 5 September 2023.
6 December 2023	The delegate considered and agreed with the advice received from the external provider and did not progress with the investigation of additional complaints.
15 December 2023	2023 Graduate Development Program concluded.
18 December 2023	All graduates commenced their ongoing placements within the department.

Support provided to 2023 graduate cohort – tailored to support the individual and their requirements.

1. Tailored support was provided to each individual within the graduate cohort depending on the individual's preferences and circumstance. Some examples of the diversity of support provided are as follows:
 - a) temporary adjustments to their working location and/or mode of their training
 - b) financial support to attend a provider of their choice to assist with any wellbeing concerns that may impact their health and wellbeing at work.
 - c) reimbursement for additional counselling.
 - d) follow up check-ins with staff who attended interviews.
 - e) ongoing one-on-one meetings with members of the Entry Level Programs team
 - f) 'stay in touch' contact within the Conduct and Performance team.
 - g) Graduates interviewed as part of the process were contacted after the process had finalised to thank them for participation and to ascertain if they required any additional support.
 - h) ongoing support continues to be provided with check-ins and optional discussions with current supervisors to ensure employees are continuously supported.
2. The department will continue to be guided by individual needs and offer the appropriate supports if and when the need arises.

2024 Graduate Cohort

1. The program has been reviewed and the following improvements made, including:
 - a) improvements to the recruitment approach have been implemented to ensure cultural fit with an increased emphasis on supporting new graduates to be 'APS work ready'.
 - i. the interview questions were aligned with our respectful, informed, adaptive and accountable values.
 - ii. the collaborative value was assessed in the group task component of the Assessment Centre.

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- iii. during the assessment we ensured candidates were viewed by different assessors during the group task and the interview to ensure a greater range of assessment occurred.
- iv. the selection criterion related to values had its weighting doubled to ensure a greater focus was given to this criterion.
- v. The Selection panel for the 2024 cohort was made up of Executive level and Senior Executive staff and consisted of 32 females and 16 males.
- b) increased training to reinforce expected and respectful behaviours as well as 'accidental counsellor' training¹. Additional training includes:
 - i. Respectful Workplace Program training delivered by Diversity Australia at induction.
 - ii. Words@Work training delivered by Diversity Council Australia at induction.
 - iii. presentation from Agency Security Advisor at induction.
 - iv. cultural Appreciation training at induction.
 - v. disability Confident training.
 - vi. unconscious Bias training.
 - vii. development of a 'Team Charter' of acceptable behaviour during induction.
- c) Introduction of a Senior Executive Service mentor and EL2 buddy.
- d) Improved gender balance in the future - for 2024 the total cohort is 35, of which 21 are female and non-binary (60 per cent) and 14 are male (40 per cent).

Graduate Offers, Commencements, Separations

Calendar Year	2021	2022	2023	2024	Total
Number of Grads Offered a placement	57	103	96	74	330
Number of Grads commenced in January each year	35	49	36	35	155
Number of Grads separated as at 31 December 2023	10	13	0	N/a	23
Number of Grads retained as at 31 December 2023	25	36	36	N/a	97
Number of Grads substantively progressed past advancement level	17	16	0	N/a	33

1. Common reasons for candidates declining our offer include being offered a position elsewhere that better aligns with their interests, career objectives or qualifications;

¹ Lifeline's Accidental Counsellor training is aimed at those who would like to be able to safely and effectively support friends, family, colleagues, and strangers who are in distress or experiencing a crisis. The skills learnt in the Accidental Counsellor course can be applied in many contexts, and provide participants with skills in active listening, calming and effective gentle questioning.

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being offered better remuneration and conditions elsewhere; and due to a change of personal circumstances.

2. In regards to the 2024 program, there wasn't an obvious decline in acceptances following the last Senate Estimates and this did not come up as a reason for any candidates that declined our offers post the media coverage.

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Lead/Support contact: Susan Charles

SB23-000854

SUBJECT: Online Safety Campaign**Talking Points**

1. How much has the Department of Infrastructure, Transport, Regional Development, Communications and the Arts been provided to raise awareness of online safety protections?
 - a. a total of \$4.5 million (excl GST) is available for the Extended Online Safety Campaign (Campaign).
 - i. \$4.05 million (excl GST) in administered funding is available in 2022-23 to 2023-24;
 - ii. \$0.45 million (excl GST) in departmental funding available across 2022-23 to 2026-27.
 - iii. total administered expenditure for the activities for the Campaign as at 11 January 2024 is \$0.52 million (excl GST).
2. What is the purpose of the Campaign?
 - a. the aim is to raise awareness of the Australian Government's strengthened online safety legislation, building on the efforts of the 2021-22 Online Safety Campaign.
 - b. through raised awareness, Australians will know there are online protections in place if they experience severe online abuse and know where they can go for help.
3. Will the department be engaging with the eSafety Commissioner (eSafety) in this Campaign?
 - a. yes, the department has a positive and collaborative working relationship with eSafety.
 - b. the department will continue to work closely with eSafety, not only as the regulator, but also as an important stakeholder in the development and implementation of the Campaign.

Key Issues

1. The Campaign launched on 29 January 2024, and will be in market until 30 June 2024.
2. The Campaign's objectives are to:
 - a. raise awareness and understanding that there are online safety laws – including types of online safety issues they relate to and what the laws can do.
 - b. increase feelings of reassurance and comfort that Australia's online safety laws can help those experiencing severe online harm.
 - c. raises awareness and understanding of where to go for further information and/or to report severe online harm.
3. The call to action will be from eSafety who is responsible for the regulation and implementation of laws to protect Australians from online harms. The Campaign will

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direct audiences to the eSafety website – eSafety.gov.au – where they can report or find further information.

4. The target audience for the Campaign includes Australians aged 18 to 35 years who have been impacted, or know someone who has been impacted, by severe online abuse. There will be a focus on the following at-risk cohorts within this group:
 - a. First Nations people
 - b. people with disability
 - c. women
 - d. people from a culturally and linguistically diverse background.

Background

1. Under the *Online Safety Act 2021*, which commenced on 23 January 2022, eSafety has enhanced powers to protect victims of severe online abuse through reporting schemes. These schemes provide a system whereby individuals can report severe online abuse. These reports are assessed by eSafety and depending on the outcome of the assessment, removal powers and enforcement actions may be enacted.
2. The 2021-22 Online Safety Campaign sought to raise awareness of these strengthened protections and targeted Australians aged 18 to 70 years. Research indicated those exposed to the 2021-22 Online Safety Campaign were more likely to understand the Government's strengthened online safety protections, feel safe and reassured and visit the eSafety website for further information.
3. While the 2021-22 Online Safety Campaign met its objectives, it had limited reach, reflecting both a modest media buy relative to the size of its national target audience and limited time in market from 30 January 2022 to 30 June 2022.
4. Due to the limited reach of the 2021-22 Online Safety Campaign, there remains an opportunity to increase awareness of the protections available for people experiencing severe online abuse in an environment where the prevalence of negative online harms is increasing.
5. Building on the efforts of the 2021-22 Online Safety Campaign, the 2024 Extended Online Safety further enhances awareness and understanding of the laws in place to keep Australians who are experiencing severe online abuse safe, with a focus on those most at risk of severe online abuse.

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Financial Information as at 11 January 2024

Table 1: Administered funding profile following Movement of Funds (excl GST) as at 11 January 2024 (see Table 2 for further information)

Campaign Start Date:	29 January 2024					
Program/Project End Date:	30 June 2024					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	0.18	3.86				\$4.04*
Less:						
Actual Expenditure YTD at 11 January 2024	0.18	0.34				0.52
Total Committed Funds at 11 January 2024	0.18	3.75				3.93
Total Uncommitted Funds (balance)	0	0.11				0.11

*Administered funding allocation for the Extended Online Safety Campaign was \$4.05 million (excl GST), however there was an underspend in 2022-23 of which \$0.62 million (excl GST) of the \$0.63 million (excl GST) underspend was carried over into 2023-24 through a movement of funds. Thus, reflecting the \$0.01 million reduction in the total.

The Campaign is also supported by \$0.45 million (excl GST) in departmental funding available across 2022-23 to 2026-27.

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Table 2: Administered Budget (excl GST)

	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Opening Appropriation	0.81	3.24	0	0	0	4.05
Movements/decisions		0.62				0
Movements/decisions						0
Movements/decisions						0
Movements/decisions						0
Current Appropriation	0.18	3.86	0	0	0	4.04*

*The underspend for 2022-23 was \$0.63 million in which \$0.62 million was moved in the 2023-24 financial year, thus resulting in the current overall total of \$4.04 million.

The Campaign is also supported by \$0.45 million (excl GST) in departmental funding available across 2022-23 to 2026-27.

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SB24-000002

SUBJECT: Implementation of the Department's 2023 Capability Review

Talking Points

1. The Department of Infrastructure, Transport, Regional Development, Communications and the Arts was assessed as largely 'developing' in its capability (20 of 24 elements).
2. 39 recommendations were made in the Review.
3. The department's Review Response includes 15 prioritised actions, with work commenced across all five key themes:
 - a. One Enterprise
 - b. Strong Centre
 - c. Modern Digital and Data Capability
 - d. Collaboration as an ongoing priority; and
 - e. Strategy Policy Capability.
4. The department will report on progress against the Review Response through future corporate planning and annual reports.

Timeline

15 March 2023	Terms of Reference were agreed
23 June 2023	Review team met with the executive leadership team to share and discuss preliminary findings, and seek additional information
4 July 2023	APSC provided the department a consultation draft
12 July 2023	Feedback provided to the reviewers
14 July to 14 August 2023	Exchanges of information between department and Review team
31 July and 7 August 2023	Meetings between the Review team and the executive leadership team
1 August 2023	Draft report provided to the department
9 August 2023	Department provided an initial response to the report
14 September 2023	Capability Review report published on Australian Public Service Commission website
18 September to 30 October 2023	Working Groups developed 15 prioritised actions against five identified themes in a six-week sprint
November 2023	Agency Action Plan developed
29 November 2023	Portfolio Ministers briefed
30 November 2023	Department response provided to APSC
1 December 2023	The department's response was published on APSC website
31 March 2024	Scope of Capability Review implementation plan to be completed

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Background**1. Capability Review: Report**

- a. Main finding: machinery of Government changes and fiscal constraints have had a profound impact on the department operating as a unified entity.

Domain	Element	Rating
Leadership and culture	Purpose, vision and strategy	Developing
	Values, culture and behaviour	Developing
	Leadership and governance	Developing
	Review and evaluation	Emerging
	Embodies integrity	Developing
Collaboration	Engagement with ministers	Developing
	Contribution to the public sector (federal, state/territory, local and international)	Developing
	Partnerships and engagement outside the public sector	Developing
	Putting people and business at the centre of policy and services	Developing
Delivery	User focus and experience	Developing
	Strategic policy	Developing
	Service delivery and improvement	Developing
	Managing for performance and outcomes	Developing
	Capability to do the job	Developing
People	Strategic workforce planning and development	Developing
	Staff performance and capability	Developing
	Staff engagement and experience	Embedded
	Model employer	Developing
Resourcing and risk	Asset (physical and ICT) management	Emerging
	Information and data management	Developing
	Cyber security	Emerging
	Financial management	Developing
	Procurement, contract and project/program management	Developing
	Risk management	Developing

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2. Capability Review Response: Prioritised actions, and work already commenced or completed

Prioritised Actions	Work commenced	Status
<i>One Enterprise</i>		
1. Review the department's purpose statement to ensure it reflects the department's important role in supporting the economic, social and cultural wellbeing of Australia. 2. Build and maintain a kind and respectful culture, where staff feel valued for the work they do and the expertise they bring, and feel supported to be their authentic selves at work. 3. Embed a pro-integrity culture by pursuing high standards of professionalism. 4. Develop and use an evidence base to support the allocation of internal resources to best reflect the department's objectives.	Purpose Statement	<ul style="list-style-type: none"> From 11-14 December four consultation sessions with SES staff were held. February 2024 (date TBC) - options for a new purpose statement will be presented to ELT.
	Chief People Officer (CPO)	<ul style="list-style-type: none"> 12 October 2023 - Chief People Officer appointed.
	Departmental Functional Review	<ul style="list-style-type: none"> September 2023 - Functional Review commenced 29 February 2024 - Final report to be delivered to ELT Will provide an evidence-base regarding financially sustainable way to deliver Government priorities. Charterpoint Pty Ltd was procured to support the financial analysis component of the work, and Mr David Nicol was engaged as a Strategic Advisor (Refer BP EC24-000140).
	Integrity Strategy and accompanying Action Plan	<ul style="list-style-type: none"> Work continues to implement Actions from the department's Integrity Strategy Action Plan, including: <ul style="list-style-type: none"> Planning for the 2024 Integrity Week from 18-22 March 2024 Providing the Integrity Dashboard to the Enabling Committee on a quarterly basis (Feb, May, August, Nov) Scoping options for establishing a network of Integrity Advisers to put to Enabling Committee in Q2 2024 Reviewing mandatory integrity and risk training.

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Strong Centre		
<p>5. Develop and implement progressive, efficient and robust ways of working, which are supported by streamlined processes and well-defined access points to information.</p> <p>6. Undertake sustained and embedded workforce planning and build our capabilities to respond to the current and future needs of the department.</p>	2023 Census Action Plan	<ul style="list-style-type: none"> 29 November 2023 - Action Plan released on department's internet. Consists of 9 actions which align to the Capability Review. Responds to the 2023 APS Census.
	Corporate Group Strategy 2023-27	<ul style="list-style-type: none"> 20 March-31 August 2023 - PwC procured to support the Corporate Group Strategy and Roadmap development between 20 March 2023 and 31 August 2023. Total expenditure was \$1,224,417 (inc GST) 24 November 2023 - Strategy and a draft roadmap completed. December 2023 - Approach to market conducted to develop implementation options. The successful vendor, Deloitte, commenced 15 January 2024 for a 16-week engagement. Total expenditure for this contract is \$300,000 (inc GST). April 2024 (date TBC) - Implementation options to be provided to ELT.
	Corporate Liaison Network	<ul style="list-style-type: none"> The Corporate Liaison Network (CLN) being established to improve how staff outside of Canberra are supported by corporate services.
	Divisional Support and Corporate Services Engagement	<ul style="list-style-type: none"> Aims to identify the current state of divisional support teams and corporate services engagement 5 February 2024 - recommendations for improvement to EC.
	Corporate Liaison Network	<ul style="list-style-type: none"> The Corporate Liaison Network (CLN) being established to improve how staff outside of Canberra are supported by corporate services.
	Strategy Workforce Plan 2024-27	<ul style="list-style-type: none"> February 2024 – expected release of Strategic Workforce Plan.

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Strong Centre (continued)		
	Established a Change Management Office (CMO)	<ul style="list-style-type: none"> 1 December - CMO established. Centralised office to support staff through organisational change, including the tracking, monitoring and management of change.
	Hire 2 Retire (H2R) Project	<ul style="list-style-type: none"> 31 October 2023 – project commenced. Will improve the experience of staff involved or participating in the recruitment, onboarding, staff-movement and off-boarding stages. Planned outcomes include updated policies and guidance for each stage in the 'Hire to Retire' lifecycle; streamlined processes and workflow across multiple enabling services; and increased opportunities for automation where possible.
	Risk Management policies and procedures	<ul style="list-style-type: none"> 6 December 2023 - Risk Management Policy and Framework updated. Provides guidance on managing and engaging with risks.
	Departmental culture, First Nations cultural capability	<ul style="list-style-type: none"> 1 July 2023 - established a First Nations Partnership Division An Employee Value Proposition (Refer BP25) was developed in 2022 with Phase one (internal promotion) commencing on 28 September 2023, phase two (external promotion) anticipated for March/April 2024. October 2023 – established a Diversity, Equity and Inclusion team (10 ASL). Since October 2023 liaison officers for First Nations (x2) and Disability and Neurodiversity (x2) have been onboarded and an Accessibility Review has been undertaken. This review provides a roadmap to improving accessibility for all staff. Various other Diversity and Inclusion initiatives (Refer BB08).

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Strong Centre (continued)		
	Performance framework	<ul style="list-style-type: none"> • August 2023 - Performance Framework launched • Ensures performance measures meet PGPA Act and PGPA Rule obligations, the Finance Secretary's direction, assurance and best practice requirements.
	Governance procedures for departmental projects and programs	<ul style="list-style-type: none"> • 8 August 2023 - New Project Governance Guideline released outlining key principles for effective Project Governance. • Departmental Capital Investment Committee being established. Terms of Reference approved by ELT 12 December 2023, and first meeting tentatively scheduled for 7 June 2024. • ICT and Property Steering Committee being established to ensure ICT strategies align with departmental objectives, and provide assurance over ICT and property investment proposals. Terms of Reference on track for finalisation in January 2024 (exact date TBC). First meeting tentatively scheduled 9 May 2024, to align with internal budget process. • Transformation Program Steering Committee is being established and will be responsible for strategic oversight and governance of transformation projects and initiatives. Includes governance for the implementation of the Capability Review Response.

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<i>Modern Digital and Data Capability</i>		
7. Drive a culture where digital and data uplift is owned by all staff. 8. Modernise the department's Information Technology (IT), digital, cyber and data capability to better manage risks and deliver better outcomes. 9. Uplift department workforce data and digital literacy and awareness, especially through better communication and training.	I&CT Roadmap Delivery, investment planning, Service Offer and digital literacy.	1. December 2023 - ICT Roadmap projects delivered, including replacing Skype with Webex, cloud modernisation and consolidating two departmental networks into one. 2. 12 October 2021 - Super User Network established to collaborate and drive ICT project participation, adoption and change management. 3. 14 November 2022 - Creation of an IT Organisational Change Management capability that provides strong communication and support to staff through IT related changes. 4. 16 October 2023 - IT Division commenced development of a new ICT Roadmap and 10-year technology plan/strategy that will be supported by a digital uplift investment plan. <ul style="list-style-type: none"> Progression of a department ICT Service Offer to define the products and services provided to the department by IT division and the service levels to be met. This will markedly increase ICT cost/resource transparency in the department.
	Enhancing data awareness and assistance through the Data Community of Practice	<ul style="list-style-type: none"> May 2023 - Data Community of Practice (CoP) commenced. The CoP has upwards of 130 members on its distribution list. Monthly meetings are attended by 60 people on average, and the community engages in regular member-driven discussion through Webex, the department's collaboration platform.

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	Participation in a WoG EL2 cohort data training pilot.	<ul style="list-style-type: none"> 15 February – 7 March 2024 - Department staff will participate in a pilot of an EL2 Data Leadership Course initiative. The course, which is being developed in partnership with the Australian National University (ANU), will increase the capacity of staff to effectively manage with data, manage staff with data skills, and manage data resources more widely. The course is a WoG project under the APS Data Professional Stream Strategy. It is led by the Australian Bureau of Statistics and the department is a member of the project working group. The course cost is \$250 per participant, which will be funded out of the Data, Systems and Information Management Branch's budget.
<i>Collaboration as an ongoing priority</i>		
10. Foster an environment for collaboration and a culture of continuous improvement internally and externally. 11. Develop a Collaboration Framework and accompanying Playbook. 12. Improve practices in Collaboration Framework, with the support of tools and resource management systems to enable sharing and leveraging across whole of Government.	Broadening our footprint outside Canberra	<ul style="list-style-type: none"> As of December 2023, the department's offices in Hobart, Brisbane and Cairns have increased in their physical office footprint, increasing non-Canberra based working opportunities across those states. December 2023 - Brisbane staff moved into new office. Fit-out is first of its kind for the department, offering a modern and flexible work space enabling staff to work from breakout areas and quiet rooms. In July 2023, a potential new site was identified for Darwin. However, on 29 November 2023 the landlord advised it had been leased to another tenant. Subsequently, the department asked Colliers to do a market scan of existing Commonwealth entities that may have space available, and to engage with local real estate agencies on upcoming lease options. As at 22 January 2024, a suitable site has not been identified.

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Strategic Policy Capability		
13. Develop a policy capability and subject matter curriculum for all staff in policy roles and implement through the performance management system. 14. Expand senior executive oversight of strategic policy activity. 15. Embed a culture of intellectual curiosity.	Finalised an Evaluation Strategy	<ul style="list-style-type: none">Q1 2024 - Evaluation Strategy to be released.
	Increased engagement with state and territory colleagues and other Government departments	<ul style="list-style-type: none">Recently held an Infrastructure Roadshow with states and territories, led by Jim Betts.

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SB23-000855

SUBJECT: Budget Funding

- NOTE: the estimates and measures in this brief reflect outcomes of the 2023-24 Budget (May 2023). Updates from the 2023-24 MYEFO are reflected in 'BPB02 – 2023-24 MYEFO measures' (EC24-000102).
- Updates for the 2023-24 Portfolio Additional Estimates are reflected in 'BPB01 – 2023-24 PAES' (EC24-000101).

1. Appropriation Funding

Breakdown of appropriations	2022-23 Appropriations (\$m)			2023-24 Appropriations (\$m)
	2022-23 October Budget Bills	2022-23 Additional Estimates Bills	Total appropriation funding	Total appropriation funding
Departmental appropriation	413.7	27.1	440.8	477.5
Departmental operating	401.2	27.1	428.4	455.6
Departmental capital budget	12.5	-	12.5	21.9
Administered appropriation*	9,072.3	3.0	9,075.3	10,739.1
Appropriation Bill No.1	2,197.5	3.0	2,200.5	2,253.6
Appropriation Bill No.1 Administered Capital Budget	39.2	-	39.2	27.0
Special Appropriations	1,846.3	-	1,846.3	4,375.1
Special Purpose Payments (SPP)	1,160.2	-	1,160.2	854.9
Administered assets and liabilities**	3,829.1	-	3,829.1	3,228.5

* Figures do not include payments to portfolio entities and prior year appropriations.

** Administered assets and liabilities, Appropriation Bill 2 (Source: 2023-24 PBS page 29, 2023-24 Budget Paper 4 page 84, and 22-23 PAES, page 20).

- a) Increased departmental appropriation in 2023-24 (compared to 2022-23) is predominantly attributable to Australian Government decisions, including:
 - i. *Supporting Transport Priorities* – an increase from \$14.9 million in 2022-23 to \$44.0 million in 2023-24;
 - ii. *National Approach for Sustainable Urban Development* (a new measure of \$16.4 million in 2023-24);
 - iii. *Revive – National Cultural Policy and Location Incentive* – an increase from \$0.8 million in 2022-23 to \$9.1 million in 2023-24; and
 - iv. Revision to the Wage Cost Index framework (\$1.5 million in 2023-24).
 - v. This is partially offset by terminating measures (e.g. Significant Projects Investment Delivery Office and Strategic Fleet Taskforce).
- b) At the time of the 2023-24 Budget in May 2023, the Department of Infrastructure, Transport, Regional Development, Communications and the Arts was budgeting for a

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break-even financial position for the 2023-24 financial year (2023-24 Budget PBS page 93). There are currently emerging pressures on the department's budget which the department is continuing to monitor and manage in the lead up to the end of financial year (2023-24 financial year).

2. Agency Resourcing

- a. agency resourcing includes annual appropriations (as per section 1 above), prior year appropriations, special appropriations (funding provided through specific legislation), and other revenue.
- b. the department had departmental resourcing of **\$566.8 million in 2022-23** and **\$604.7 million in 2023-24**.
- c. the department managed administered resourcing of:
 - I. **\$15.283 billion in 2022-23**, excluding \$2.4 billion in payments to portfolio bodies and payments to States and Territories (2023-24 PBS pages 29 to 30)
 - II. **\$16.837 billion in 2023-24** excluding \$2.6 billion in payments to portfolio bodies and payments to States and Territories (2023-24 PBS pages 29 to 30)
- d. total resourcing in 2023-24 included a **net increase** in agency resourcing over 2022-23 (excluding payments to portfolio bodies) of **\$1.6 billion**.

Breakdown of resourcing	2022-23 (\$m)	2023-24 (\$m)	Net change (\$m)
Departmental	566.8	604.7	37.9
Operating Appropriation	401.2	455.6	54.4
Bill 3 Appropriation (PAES)	27.1	0.0	-27.1
Departmental Capital Budget	12.5	21.9	9.4
S74 external revenue	9.1	10.7	1.6
Prior year appropriations	106.5	106.5	0.0
Special Accounts*	10.4	10.0	-0.4
Administered	15,283.4	16,837.4	1,554.0
Bill 1 - Appropriation	2,197.5	2,253.6	53.1
Bill 3 - Appropriation (PAES)	3.0	0.0	-3.0
Bill 1 - Administered Capital Budget	39.2	27.0	-12.3
Payments to Corporate Entities	2,156.1	2,318.7	162.6
Bill 2 - Appropriation	4,989.3	4,083.4	-905.9
Payments to Corporate Entities	43.4	72.4	29.0
Prior year appropriations:			
Bill 1	2,799.1	2,792.4	-6.7
Bill 2	3,588.1	3,453.9	-134.2
Special Appropriations	1,846.3	4,375.1	2,528.8
Special Accounts	405.8	406.0	0.3
Less administered <u>appropriations</u> credited to special accounts**	-336.7	-327.7	9.0
Less payments to Corporate Entities (as department does not control this funding)	-2,447.7	-2,617.4	-169.7
Total Resourcing	15,850.2	17,442.1	1,591.9

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*Excludes departmental appropriations drawn from annual/special appropriations and credited to special accounts. **Administered appropriations drawn from annual/special appropriations and then credited to special accounts are removed to avoid double counting. (Source: 2023-24 PBS pages 29-30).

- e. The net increase in administered resourcing reflects:
- i. an adjustment to the funding profile for the Local Government Financial Assistance Grants program from 2022-23 to 2023-24 (an increase of \$2.3 billion);
 - ii. the Northern Australia Infrastructure Facility (NAIF) (an increase of \$0.3 billion);
 - iii. the Better Connectivity Plan for Regional Australia (an increase of \$0.2 billion); and
 - iv. partially offset by the Local Roads and Community Infrastructure program (a \$0.6 billion reduction) and a reduction in equity resourcing, including the Australian Rail Track Corporation, Western Sydney Airport and NBN Co (net decrease of \$0.4 billion).

3. Payments to States and Territories – National Partnership Payments

- a) In 2023-24, **\$15.5 billion** (\$61.0 billion across four years from 2023-24) will be provided to States and Territories through various National Partnership Payments. These are appropriated through the Treasury. (2023-24 Budget Paper 3, page 59).

Largest National Partnership Payments	2022-23 (\$m)	2023-24 (\$m)	Net change (\$m)
Road Investment	6,032.7	8,240.3	2,207.6
Rail Investment	2,842.2	3,812.3	970.1
Roads of Strategic Importance	644.2	817.9	173.7
Roads to Recovery	492.3	483.9	-8.4
Local Roads and Community Infrastructure	965.6	349.6	-616.0
Western Sydney Infrastructure Plan	112.5	302.9	190.5
South East Queensland City Deal	-	163.9	163.9
Other*	842.3	1,354.3	512.0
Total	11,931.8	15,525.1	3,593.3

* See Budget Paper No. 3 for further breakdown. (Source: 2023-24 Budget Paper 3 page 59.)

4. Average Staffing Level (ASL)

- a) the department's **ASL result for 2022-23 was 1,811**, which is broadly consistent with the revised 2022-23 ASL cap of 1,818. (Source: 2022-23 Annual Report includes actual ASL results by outcome across pages 219-226).

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ASL reported in Budget documents	2022-23 ASL	2023-24 ASL	Net increase ASL
Department			
2023-24 Budget*	1,818	2,004	186
October 2022-23 Budget**	1,772	n/a	n/a
Net increase	46	n/a	n/a
Portfolio			
2023-24 Budget*	11,407	11,822	415
October 2022-23 Budget**	11,384	n/a	n/a
Net increase	23	n/a	n/a

*Source: Table 1.1 2023-24 PBS page 30 and 2023-24 Budget Paper No.4 page 161.

**Source: Table 1.1 2022-23 PBS page 28 and 2022-23 Budget Paper No.4 page 156.

5. APS Reform Agenda – conversion of external labour roles to APS

- As part of the APS Reform Agenda, the Government has committed to reducing the APS' reliance on consultants and contractors, although there is acknowledgement external labour will continue to remain a component of the APS workforce.
- The department participated in the **Audit of Employment**, led by the Department of Finance, with returns submitted late 2022.
- The department is converting up to **50 external labour roles** to ASL on an ongoing basis, resulting in expected efficiencies of **\$9.2 million** over five years from 2022-23 (see table below).

2023-24 Budget	2022-23	2023-24	2024-25	2025-26	2026-27	Total
External Labour Decrease (ASL equivalent)	-5.9	-46.0	-51.0	-50.0	-50.0	n/a
ASL Increase	5.9	46.0	51.0	50.0	50.0	
Estimated Cost Reduction	-\$0.8m	-\$8.7m	-\$10.2m	-\$10.3m	-\$10.3m	-\$40.2m
Estimated Cost of ASL	\$0.8m	\$6.9m	\$7.8m	\$7.8m	\$7.8m	\$31.0m
Net financial impact	-\$0.1m	-\$1.8m	-\$2.4m	-\$2.5m	-\$2.5m	-\$9.2m

6. Departmental funding: Whole-of-Government savings

- The department is contributing savings of **\$39.6 million** over five years from 2022-23 (the portfolio contributing **\$70.3 million** over the same period) through the following 2022-23 October Budget measures:
 - Savings from External Labour, and Savings from Advertising, Travel and Legal Expenses*
 - An Ambitious and Enduring APS Reform Plan* (note: the department is contributing towards the offset of this measure).

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2022-23 October Budget - Savings	(\$m)					
	2022-23	2023-24	2024-25	2025-26	2026-27	Total
Department						
2022-23 October Budget*	10.193	0.424	0.430	0.000	0.000	11.047
2023-24 Budget	0.000	7.115	8.254	8.223	4.965	28.557
Total savings met by department	10.193	7.539	8.684	8.223	4.965	39.604
Total savings met by Portfolio agencies	5.144	6.899	6.841	6.895	4.945	30.724
TOTAL WHOLE OF PORTFOLIO SAVINGS	15.337	14.438	15.525	15.118	9.91	70.328

*Savings allocated to Australia Council, Australian Film Television and Radio School, Screen Australia and the National Transport Commission in the 2022-23 October Budget were met by the department.

Breakdown of savings by portfolio entity on following page.

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Total Savings for Portfolio entities	(\$m)					
	2022-23	2023-24	2024-25	2025-26	2026-27	Total
Portfolio agencies**						
Australian Communications and Media Authority	2.207	2.199	2.361	2.429	1.473	10.669
Civil Aviation Safety Authority	1.290	1.539	1.038	1.029	0.613	5.509
Australia Council*	0.000	0.690	0.700	0.759	0.610	2.759
Australian Film, Television and Radio School*	0.000	0.168	0.363	0.372	0.343	1.246
Australian Maritime Safety Authority	0.586	0.955	1.018	1.039	0.917	4.515
Australian Transport Safety Bureau	0.337	0.480	0.499	0.450	0.292	2.058
Infrastructure Australia	0.209	0.211	0.220	0.199	0.187	1.026
National Capital Authority	0.189	0.242	0.253	0.260	0.221	1.165
National Faster Rail Agency	0.068	0.003	0.003	0.000	0.000	0.074
Northern Australia Infrastructure Facility	0.258	0.357	0.327	0.297	0.239	1.478
Screen Australia*	0.000	0.055	0.059	0.061	0.050	0.225
Total savings met by Portfolio agencies	5.144	6.899	6.841	6.895	4.945	30.724

*Savings allocated to Australia Council, Australian Film Television and Radio School, Screen Australia and the National Transport Commission in the 2022-23 October Budget were met by the department.

**Agency amounts are the total across both rounds of savings.

7. Revision to the Wage Cost Index (WCI) framework

- a) The Government agreed to an ongoing change to the WCI framework in the 2023-24 Budget across all affected portfolio agencies, with the portfolio receiving additional funding over four years from 2023-24 as follows:

Funding Type	The department (\$m)	Total Portfolio (\$m)
Departmental Funding	18.5	99.9
Administered Funding	20.0	21.5

Attachments

- Attachment A: Financial Snapshot Placemat
- Attachment B: Summary of measures
- Attachment C: Funding by Agency
- Attachment D: Summary of ASL for the Portfolio
- Attachment E: Background of the Efficiency Dividend

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Budget 2023–24



Financial snapshot

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Department's total budget resourcing# year on year comparison

(includes Administered, Departmental, and excludes payments to Portfolio Bodies)

2022–23 2023–24
\$15.9b ↑ **\$17.4b** = **+\$1.6b**

2022–23 includes \$30.2m from PAES (\$3.0m administered; \$27.1m departmental). Funding increases in 2023–24, including Financial Assistance Grants profiling.

Administered appropriations

Comparison between 2022–23 (incl \$3.0m from PAES) and 2023–24

2022–23 2023–24
\$9.1b ↑ **\$10.7b** = **+\$1.6b**

This increase is primarily the result of:

- \$2.5 billion net increase for special appropriations: predominantly Financial Assistance Grants funding as part of prior Budget processes
- \$0.2 billion increase in funding for the Better Connectivity Plan for Regional Australia

Increases are partially offset by:

- an overall reduction in equity resourcing due to profiling, including for the Australian Rail Track Corporation, Western Sydney Airport and NBN Co (net decrease \$0.4 billion).
- a reduction in annual administered funding for the local roads and community Infrastructure program (\$0.6 billion).

There is a further \$15.5 billion in 2023–24 (\$61.0 billion across four years) provided to States and Territories through various National Partnership Payments – reported in the Treasury Portfolio Budget Statements.

Administered impacts for the Department for 2023–24 Budget measures

Measure	Net impact 2023–24 (\$m)
Building a Better Future Through Considered Infrastructure Investment	20.0
National Cultural Policy – National Collecting Institutions – sustainability (Bundanon Trust)	8.2
Supporting Arts Training in Australia	8.0
Enhancing Pacific Engagement	5.7
Supporting Transport Priorities*	5.2
Funding for Territories	1.3
Revive - National Cultural Policy and Location Incentive*	-8.6
Total administered^	39.8

Resourcing includes s74 revenue and prior year appropriations and will not reconcile to Appropriation figures.

Totals may not sum due to rounding

*Detailed in Portfolio Additional Estimates Statements 2022–23

^ NFP items are not included.

We are budgeting for a break-even position

In 2023–24, the Department will administer#:

- **\$17.4 billion** made up of:
 - » **\$0.6 billion** in departmental resourcing (\$477.5 million in appropriations)
 - » **\$16.8 billion** in administered resourcing (excludes approx. \$2.6 billion in payments to portfolio bodies)

Departmental appropriations

Agency departmental funding comparison between 2022–23 (incl \$27.1m from PAES) and 2023–24

2022–23 2023–24
\$440.8m ↑ **\$477.5m** = **+\$36.7m**

= \$428.4 million in departmental operating funding + \$12.5 million in departmental capital budget

= \$455.6 million in departmental operating funding + \$21.9 million in departmental capital budget

= government decisions (key decisions outlined below) + Revision to Wage Cost Index framework (\$1.5 million)

Whole of Australian Government Savings (total portfolio: \$70.3m)

The Department's share:

	UCB impact \$m					
	2022–23	2023–24	2024–25	2025–26	2026–27	Total
22–23 Oct Budget	10.2	0.4	0.4	0.0	0.0	11.0
23–24 Budget	0.0	7.1	8.3	8.2	5.0	28.6
Total	10.2	7.5	8.7	8.2	5.0	39.6

Portfolio agencies: contributed \$5.1m in 2022–23 and \$25.3m from 2023–24 to 2026–27. Total of \$30.7m.

Departmental impacts for the Department for 2023–24 Budget measures

Measure	Net impact 2023–24 (\$m)
Supporting Transport Priorities*	44.0
National Approach for Sustainable Urban Development	16.4
Revive - National Cultural Policy and Location Incentive*	9.1
Reducing Transport Emissions*	6.3
Funding for Territories	3.2
Supporting Arts Training in Australia	0.8
APS Capability Reinvestment Fund: 2023–24 projects funded under round one	0.3
Fighting Scams	0.2
Enhancing Pacific Engagement	0.1
Total departmental^	80.4

*Detailed in Portfolio Additional Estimates Statements 2022–23

^ NFP items are not included.



Wage Cost Index framework

Funding increases over four years from 2023–24 due to Wage Cost Index Framework changes:

- \$99.9 million in departmental and \$21.5 million in administered across the portfolio
- \$18.5 million in Departmental for the Department
- \$20.0 million in Administered for the Department

Conversion of contractors to APS

As part of the APS Reform Agenda, the Government has committed to reducing the APS' reliance on consultants and contractors. The portfolio will contribute by:



Converting contractors by 2026–27

50 DITRDCA
56 Portfolio agencies



Achieving savings
\$9.2 million over five years from 2022–23 for DITRDCA

ASL snapshot Department ASL

2022–23 2023–24

1,818 ↑ **2,004** = **+186**

Increase is attributable to:

- New decisions (159 ASL)
- Conversion of external labour roles (40 ASL)
- Partial offset by terminating measures (12 ASL)

Key measures impacting ASL

The increase in ASL in 2023–24 compared to 2022–23 for new decisions is predominately driven by the following measures:

- Supporting Transport Priorities (64 ASL)
- Reducing Transport Emissions (22 ASL)
- National Approach for Sustainable Urban Development (19 ASL)
- Revive – National Cultural Policy and Location Incentive (17 ASL)

(Details in Attachment D)

Measures reconciliation - 2022-23 Additional Estimates and 2023-24 Budget

Measure Type	PAES / PBS	Measure Mapping	Costing No.	Agency	2023-24 PBS / PAES Page Ref	2023-24 BP2 Page Ref	Underpinning elements	FundingType	Program	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000	2026-27 \$'000	Total over 5 Years	Comment	Comment		
Payment Measures	PBS - LEAD	2032 Brisbane Olympic and Paralympic Games-venue Infrastructure	490	Treasury	33	171	Brisbane 2032 Olympic and Paralympic Games - venue Infrastructure	Treasury - SPP963 (QLD)	N/A	-	35,971	107,872	348,396	583,807	1,076,046	The impact of this measure is reported by the Department of the Treasury for payments through the State and Territories for National Partnership payments.	Naa Opoku s22(1)(a)(ii)		
								MEASURE TOTAL		-	35,971	107,872	348,396	583,807	1,076,046				
Payment Measures	PBS - PMC CHILD	APS Capability Reinvestment Fund: 2023-24 projects funded under round one	N/A	DITRDCA	33	189	APS Capability Reinvestment Fund - First Nations technology policy design	Departmental	2.4	-	275	-	-	-	275		s22(1)(a)(ii) s22(1)(a)(ii)		
								DITRDCA TOTAL		-	275	-	-	-	275				
Payment Measures	PBS - LEAD	Better Funded National Broadcasters	TBA	ABC	132	171	Five year funding for the National Broadcasters	Departmental	1.1	-	-	-	17,942	18,528	36,470		s22(1)(a)(ii)		
			TBA	SBS	547		Five year funding for the National Broadcasters	Departmental	1.1	-	-	10,909	12,181	12,436	35,526				
									MEASURE TOTAL		-	-	10,909	30,123	30,964	71,996			
Payment Measures	PBS - Cross Portfolio CHILD	Better, Safer Future for Central Australia Plan	N/A	DITRDCA	33	83-84	Better Safer Future - Central Australia Plan	Administered	5.1	-	-	-	-	-	-	\$10m allocated from existing funding in Better Connectivity Plan for Regional and Rural Australia to support First Nations Digital Connectivity in Central Australia	s22(1)(a)(ii) s22(1)(a)(ii)		
								DITRDCA TOTAL		-	-	-	-	-					
			N/A	Treasury	N/A	83-84	IIP - Central Australia Plan Profile	Administered - SPP414	N/A	-	500	16,500	16,500	16,500	50,000	The impact of this measure is reported by the Department of the Treasury for payments through the State and Territories for National Partnership payments.			
								OTHER PORTFOLIO TOTAL		-	500	16,500	16,500	16,500	50,000				
								MEASURE TOTAL		-	500	16,500	16,500	16,500	50,000				
Payment Measures	PBS LEAD	Building a Better Future Through Considered Infrastructure Investment	TBA	DITRDCA	33	172-173	Intermodal Terminal Planning and Development	Administered Bill - 2 (A&L)	2.1	-	-	-	-	-	-	\$3m in 2023-24 from existing equity to NIC to undertake feasibility study. Entered as an EV. No impact to UCB.	Jason Prece s22(1)(a)(ii)		
			509	DITRDCA			Supplementary Local Road Funding to South Australia	Administered - SPP216 (SA)	3.2	-	20,000	20,000	20,000	-	60,000			Admin Bill 2 - SPP216	s22(1)(a)(ii) s22(1)(a)(ii)
			545	DITRDCA - NFP			WSA - Commonwealth Standalone Facilities	Administered Bill - 2 (A&L)	2.3	-	nfp	nfp	nfp	nfp	nfp			\$356.6 million over five years from 2023-24 - Bill 2 A&L. No impact on UCB. nfp to due to commercial reasons.	s22(1)(a)(ii) s22(1)(a)(ii)
									DITRDCA TOTAL		-	20,000	20,000	20,000	-	60,000			
			N/A	Treasury	N/A	172-173	Major Projects Business Cases Fund	Administered - SPP765 & 762	N/A	-	100,000	100,000	-	-	200,000	The impact of this measure is reported by the Department of the Treasury for payments through the State and Territories for National Partnership payments.	s22(1)(a)(ii) s22(1)(a)(ii)		
			N/A	Treasury	N/A		IIP - Settling Project Profiles	Administered - SPP414	N/A	-	5,000	30,000	71,000	79,000	185,000				
			N/A	Treasury	N/A		IIP - NSW Unallocated Road Investment	Administered - SPP414	N/A	-	-	-	15,000	21,000	36,000				
			N/A	Home Affairs	N/A		Commonwealth Resourcing at Western Sydney Airport	N/A	N/A	-	17,850	-	-	-	17,850			s22(1)(a)(ii) s22(1)(a)(ii)	
			N/A	DAFF	N/A		Commonwealth Resourcing at Western Sydney Airport	N/A	N/A	-	652	-	-	-	652			s22(1)(a)(ii) s22(1)(a)(ii)	
									OTHER PORTFOLIO TOTAL		-	123,502	130,000	86,000	100,000	439,502			
						MEASURE TOTAL		-	143,502	150,000	106,000	100,000	499,502						
Payment Measures	PAES - LEAD	Delivering the Referendum to Recognise Aboriginal and Torres Strait Peoples in the Constitution Through a Voice to Parliament	N/A	OPH	31	85	Referendum a Voice to Parliament	Departmental	1.1	-	-	-	-	-	-	Nil figures as amounts [\$475k over 2022-23 and 2023-24] were in the CR from the October Budget	s22(1)(a)(ii) s22(1)(a)(ii)		
								PORTFOLIO AGENCY TOTAL		-	-	-	-	-					
								MEASURE Total		-	-	-	-	-	-				
Payment Measures	PBS - HA CHILD	Disaster Support	483	DITRDCA - NFP	33	157-158	Rollout of a Cell Broadcast Technology Capability	Departmental	5.2	-	nfp	nfp	nfp	nfp	nfp	nfp to due to commercial reasons.	s22(1)(a)(ii) s22(1)(a)(ii)		
								Administered	5.1	-	nfp	nfp	nfp	nfp	nfp				
								DITRDCA TOTAL		-	nfp	nfp	nfp	nfp	nfp				
Payment Measures	PBS - DFAT CHILD	Enhancing Pacific Engagement	483	DITRDCA	33	119-120	Amplifying Australia's Voice in the Pacific	Departmental	5.2	-	76	78	78	79	311		s22(1)(a)(ii) s22(1)(a)(ii)		
								Administered	5.1	-	5,675	5,675	5,675	5,675	22,700				
								DITRDCA TOTAL		-	5,751	5,753	5,753	5,754	23,011				
			483	ABC	132	119-120	Amplifying Australia's Voice in the Pacific	Departmental	1.2	-	4,700	1,238	1,263	1,290	8,491				
								PORTFOLIO AGENCY TOTAL		-	4,700	1,238	1,263	1,290	8,491				
						MEASURE TOTAL		-	10,451	6,991	7,016	7,044	31,502						
Payment Measures	PBS - TRY CHILD	Fighting Scams	540	DITRDCA	33	211	Scam Reduction	Departmental	5.2	-	181	74	75	75	405		s22(1)(a)(ii) s22(1)(a)(ii)		
								DITRDCA TOTAL		-	181	74	75	75	405				
			540	ACMA	153	211	Scam Reduction	Departmental	1.2	-	4,313	2,043	2,063	2,081	10,500				
								PORTFOLIO AGENCY TOTAL		-	4,313	2,043	2,063	2,081	10,500				
								MEASURE TOTAL		-	-	-	-	-	-				
Payment Measures	PBS - LEAD	Funding for Territories	482	DITRDCA	33	174	Territories Funding	Departmental	4.2	-	3,246	2,245	1,759	1,179	8,429		s22(1)(a)(ii) s22(1)(a)(ii)		
								Administered	4.1	-	1,325	1,869	19,980	188	23,362				
								Administered - Receipts	4.1	-	177	182	185	188	732				
								MEASURE TOTAL (PAYMENTS)		-	4,571	4,114	21,739	1,367	31,791				
								MEASURE TOTAL (RECEIPTS)		-	177	182	185	188	732				

Measure Type	PAES / PBS	Measure Mapping	Costing No.	Agency	2023-24 PBS / PAES Page Ref	2023-24 BP2 Page Ref	Underpinning elements	FundingType	Program	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000	2026-27 \$'000	Total over 5 Years	Comment	Comment
Payment Measures	PBS - LEAD	Heavy Vehicle Road User Charge – increase	N/A	DITRDCA	33	175	Heavy Vehicle Road User Charge	Departmental	2.4	-	-	-	-	-	-		Paula Stage s22(1)(a)(ii)
							DITRDCA TOTAL			-	-	-	-	-	-		
			N/A	ATO	N/A	175	Heavy Vehicle Road User Charge	Departmental	N/A	-	(101,756)	(228,163)	(369,299)	391,546	(307,672)		Paula Stage s22(1)(a)(ii)
							OTHER PORTFOLIO TOTAL			-	(101,756)	(228,163)	(369,299)	391,546	(307,672)		
Payment Measures	PBS - LEAD	Minimising Online Gambling Harms	TBA	ACMA	153	175	Additional Funding for National Self-exclusion Register (BetStop)	Departmental	1.2	-	nfp	nfp	nfp	nfp	nfp		Andrew Hyle s22(1)(a)(ii)
							MEASURE TOTAL			-	nfp	nfp	nfp	nfp	nfp		
Payment Measures	PBS - LEAD	National Cultural Policy – National Collecting Institutions – sustainability	530	DITRDCA	34	177-178	NCI Financial Sustainability	Administered	6.1	-	8,223	8,680	8,302	8,168	33,373	Bundanon Trust amounts	s22(1)(a)(ii) s22(1)(a)(ii)
							DITRDCA TOTAL			-	8,223	8,680	8,302	8,168	33,373		
			530, 533	ANMM	223		NCI Financial Sustainability and Urgent Capital Works	Departmental	1.1	-	8,171	6,302	3,636	4,885	22,994		s22(1)(a)(ii) s22(1)(a)(ii)
			530	NAA	311		NCI Financial Sustainability	Departmental	1.1	-	11,612	14,187	4,449	6,287	36,535		s22(1)(a)(ii) s22(1)(a)(ii)
			530, 533	NFSA	371		NCI Financial Sustainability and Urgent Capital Works	Departmental	1.1	-	6,902	9,531	8,481	9,099	34,013		s22(1)(a)(ii) s22(1)(a)(ii)
			530, 533	NGA	389		NCI Financial Sustainability and Urgent Capital Works	Departmental	1.1	-	36,619	41,085	19,865	21,348	119,117		s22(1)(a)(ii) s22(1)(a)(ii)
			504, 530, 533	NLA	411		NCI Financial Sustainability and Urgent Capital Works and Physical Storage	Departmental	1.1	-	38,879	54,876	28,236	29,885	151,876		s22(1)(a)(ii) s22(1)(a)(ii)
			469	NLA	411		NCI - Trove revenue	Departmental	1.1	-	2,800	1,500	750	750	5,800		s22(1)(a)(ii) s22(1)(a)(ii)
			505, 530, 533	NMA	431		NCI Financial Sustainability and Urgent Capital Works and Physical Storage	Departmental	1.1	-	22,790	24,740	14,837	15,941	78,308		s22(1)(a)(ii) s22(1)(a)(ii)
			530	NPGA	449		NCI Financial Sustainability	Departmental	1.1	-	6,361	6,581	6,827	7,225	26,994		s22(1)(a)(ii) s22(1)(a)(ii)
			530, 533	OPH	505		NCI Financial Sustainability and Urgent Capital Works	Departmental	1.1	-	9,783	11,813	7,886	8,359	37,841		s22(1)(a)(ii) s22(1)(a)(ii)
							PORTFOLIO AGENCY TOTAL			-	144,117	170,615	94,967	103,779	513,478		
							MEASURE TOTAL			-	152,340	179,295	103,269	111,947	546,851		
Payment Measures	PBS - LEAD	National Approach for Sustainable Urban Development	511	DITRDCA			Achieving an Australian Vision for Cities	Departmental	3.5	-	4,078	2,319	2,307	2,308	11,012		Erin Cassie s22(1)(a)(ii)
			507	DITRDCA			Building Better Regions Fund - Redirection	Departmental	3.5	-	3,736	2,983	2,620	-	9,339		s22(1)(a)(ii) s22(1)(a)(ii)
								Administered	3.1	(9,339)	-	-	-	(9,339)			
			508	DITRDCA			Urban Precincts and Partnerships Program	Departmental	3.5	-	3,434	2,885	2,042	1,303	9,664		s22(1)(a)(ii) s22(1)(a)(ii)
								Administered	3.3	-	-	50,000	50,000	50,000	150,000		Erin Cassie s22(1)(a)(ii)
			511	DITRDCA			Thriving Suburbs (Competitive Grants Program for Suburban Communities)	Departmental	3.5	-	5,114	5,884	741	-	11,739		s22(1)(a)(ii) s22(1)(a)(ii)
								Administered	3.1	-	-	80,000	120,000	-	200,000		
							DITRDCA Admin Total			(9,339)	-	130,000	170,000	50,000	340,661		
							DITRDCA Dept Total			-	16,362	14,071	7,710	3,611	41,754		
							DITRDCA TOTAL			(9,339)	16,362	144,071	177,710	53,611	382,415		
Payment Measures	PBS - LEAD	Online Safety	N/A	Treasury	N/A	176	Macquarie Point Precinct and Launceston Co-Investment	Administered - SPP968	N/A	-	20,000	45,000	80,000	100,000	245,000	The impact of this measure is reported by the Department of the Treasury for payments through the State and Territories for National Partnership payments.	Fiona Yule s22(1)(a)(ii)
							MEASURE TOTAL			(9,339)	36,362	189,071	257,710	153,611	627,415		
Payment Measures	PBS - LEAD	Online Safety	531	DITRDCA	34	179	Online Safety Research Program	Departmental	5.2	-	-	-	-	-	-	Absorb costs of \$0.5m (1x ASI) per year over four years from 2023-24.	s22(1)(a)(ii) s22(1)(a)(ii)
							DITRDCA TOTAL			-	-	-	-	-	-		
			531	ACMA	153	179	Online Safety Research Program	Departmental	1.1, 1.2, 1.3	-	32,242	32,868	33,291	33,674	132,075		s22(1)(a)(ii) s22(1)(a)(ii)
							PORTFOLIO AGENCY TOTAL			-	32,242	32,868	33,291	33,674	132,075		
Payment Measures	PAES - LEAD	Reducing Transport Emissions					MEASURE TOTAL			-	32,242	32,868	33,291	33,674	132,075		
			515				Net Zero Assessment, Roadmap and Action Plan	Departmental	2.4	525	2,681	2,488	2,065	-	7,759		s22(1)(a)(ii) s22(1)(a)(ii)
			517	DITRDCA	16	179-180	Maritime Emissions Reduction National Plan	Departmental	2.4	-	618	-	-	-	618		s22(1)(a)(ii) s22(1)(a)(ii)
			518				Fuel Efficiency Standards for Light Vehicles	Departmental	2.4	-	3,034	1,964	1,179	1,190	7,367	Includes \$1.5m over two years from 2023-24 for Capital-DCB	s22(1)(a)(ii) s22(1)(a)(ii)
							DITRDCA TOTAL			525	6,333	4,452	3,244	1,190	15,744		
			N/A	DOCEEV	N/A	179-180	Accelerating Australia's shift to Electric Vehicles	N/A	N/A	-	3,590	1,206	196	163	5,155		N/A
			N/A	ARENA	N/A	179-180	Accelerating Australia's shift to Electric Vehicles	N/A	N/A	-	-	-	-	(5,155)	(5,155)		N/A
							OTHER PORTFOLIO TOTAL			-	-	-	-	-	(5,155)		
Payment Measures	PBS - LEAD	Regulatory Powers to Combat Misinformation and Disinformation					MEASURE TOTAL			525	6,333	4,452	3,244	(3,965)	10,589		
			TBA	DITRDCA	34	180	Regulatory powers to combat misinformation and disinformation	Administered	5.1	(2,264)	-	-	-	-	(2,264)	Redirection of funding from the Regional Connectivity Program and the Strengthening Telecommunications Against Natural Disasters Program	s22(1)(a)(ii) s22(1)(a)(ii)
							DITRDCA TOTAL			(2,264)	-	-	-	-	(2,264)		
			TBA	ACMA	153	180	Combat Misinformation and Disinformation	Departmental	1.2	-	2,264	1,894	1,854	1,870	7,882		s22(1)(a)(ii) s22(1)(a)(ii)
							PORTFOLIO AGENCY TOTAL			-	2,264	1,894	1,854	1,870	7,882		
							MEASURE TOTAL			(2,264)	2,264	1,894	1,854	1,870	5,618		

Measure Type	PAES / PBS	Measure Mapping	Costing No.	Agency	2023-24 PBS / PAES Page Ref	2023-24 BP2 Page Ref	Underpinning elements	FundingType	Program	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000	2026-27 \$'000	Total over 5 Years	Comment	Comment
Payment Measures	PAES - LEAD	Revive - National Cultural Policy and Location Incentive	477	DITRDCA	16	181-182	Health Innovation	Administered	6.1	-	-	108	385	506	999		s22(1)(a)(ii) s22(1)(a)(ii)
			470				Protecting First Nations Culture and Intellectual Property	Departmental	6.2	158	2,596	2,675	2,495	2,512	10,436		s22(1)(a)(ii) s22(1)(a)(ii)
			470					Administered	6.1	-	-	750	750	3,000			
			476				Support for Extension of the Lending Rights Scheme to Digital works	Departmental	6.2	-	671	575	343	346	1,935		s22(1)(a)(ii) s22(1)(a)(ii)
			476					Administered	6.1	-	2,102	2,696	2,752	3,372	10,922		
			475				Funding Support for Arts Organisations Delivering Specialist Arts Education Programs	Administered	6.1	-	625	642	655	669	2,591	Offset by TIF and Temporary Interruption fund cessation	s22(1)(a)(ii) s22(1)(a)(ii)
			474				Regional Arts Fund - Increased Investment	Administered	6.1	-	2,081	2,114	2,137	2,160	8,492		s22(1)(a)(ii) s22(1)(a)(ii)
			471				Closing the Gap: First Nations Languages Policy Partnership and Language Data Infrastructure	Departmental	6.2	669	696	707	-	-	2,072	Offset by TIF and Temporary Interruption fund cessation	Maree Gunne s22(1)(a)(ii)
			471					Administered	6.1	1,983	2,836	2,936	-	-	7,755		
			466				A Restored and Expanded Australia Council for the Arts (DITRDCA Spend)	Departmental	6.2	-	579	557	563	569	2,268		s22(1)(a)(ii) s22(1)(a)(ii)
			466				A Restored and Expanded Australia Council for the Arts (DITRDCA Offset)	Administered	6.1	-	(631)	(647)	(661)	(674)	(2,613)		
			466					Departmental	6.2	-	(434)	(441)	(446)	(451)	(1,772)		
			472				Expanding Australia's Arts and Entertainment Markets	Administered	6.1	-	1,800	-	-	-	1,800		s22(1)(a)(ii) s22(1)(a)(ii)
			478				Australian Collecting Institutions Roundtables	Departmental	6.2	-	-	-	-	-	-	\$0.8m over two years from 2023-24. Absorbed	s22(1)(a)(ii) s22(1)(a)(ii)
			479				Live Performance Support Fund and Temporary Interruption Fund - Offset	Administered	6.1	(45,000)	-	-	-	-	(45,000)		s22(1)(a)(ii) s22(1)(a)(ii)
			467				Sharing Every Story	Administered	6.1	-	2,110	2,110	2,110	2,110	8,440		s22(1)(a)(ii) s22(1)(a)(ii)
			485				Maintaining Investment in the Screen Industry - Ausfilm	Administered	6.1	-	1,649	1,702	1,736	1,772	6,859		Rebecca Ruzic s22(1)(a)(ii)
			485				Maintaining Investment in the Screen Industry - Location Incentive Program	Administered	6.1	-	(21,953)	-	(32,990)	(67,841)	(122,784)	Save - Options 2 & 3	Rebecca Ruzic s22(1)(a)(ii)
			473				Making Arts and Culture Accessible for People with a Disability	Departmental	6.2	-	5,000	-	-	-	5,000	Provisioned in the Contingency Reserve but allocated against DITRDCA in MSR	s22(1)(a)(ii) s22(1)(a)(ii)
								Admin Total		(43,017)	(8,631)	12,411	(23,126)	(57,176)	(119,539)		
								Dept Total		827	9,108	4,073	2,955	2,976	19,939		
								DITRDCA TOTAL		(42,190)	477	16,484	(20,171)	(54,200)	(99,600)		
			TBA	Screen Australia	526	181-182	Sharing Every Story	Departmental	1.1	-	878	892	902	911	3,583		s22(1)(a)(ii) s22(1)(a)(ii)
			TBA	NGA	389		Sharing the NGA Collection	Departmental	1.1	-	2,095	2,931	2,962	3,815	11,803		s22(1)(a)(ii) s22(1)(a)(ii)
			TBA	Australia Council	112		Restored and Expanded Australia Council	Departmental	1.1	-	22,507	45,544	62,640	72,614	203,305		s22(1)(a)(ii) s22(1)(a)(ii)
			N/A	ATO	N/A		Australia-India Co-production with India	N/A	N/A	-	-	100	200	200	500		N/A
			N/A	ATO	N/A		Maintaining Investment in the Screen Industry - Location Offset - Productions	N/A	N/A	-	-	(4,509)	36,547	24,923	56,961		N/A
Payment Measures	PBS - LEAD	Supporting Arts Training in Australia					OTHER PORTFOLIO/AGENCY TOTAL			-	25,480	44,958	103,251	102,463	276,152		
							MEASURE TOTAL			(42,190)	25,957	61,442	83,080	48,263	176,552		
			519	DITRDCA	34	183	Supporting Arts Training Organisations in Australia	Departmental	6.2	-	833	-	-	-	833		s22(1)(a)(ii) s22(1)(a)(ii)
								Administered	6.1	-	8,000	-	-	-	8,000		
								DITRDCA TOTAL		-	8,833	-	-	-	8,833		
			519	AFTRS	180	183	Supporting Arts Training Organisations in Australia	Departmental	1.1	-	500	-	-	-	500		s22(1)(a)(ii) s22(1)(a)(ii)
							PORTFOLIO AGENCY TOTAL			-	500	-	-	-	500		
Payment Measures	PBS - LEAD	Supporting Media Sustainability and Building Media Literacy					MEASURE TOTAL			-	9,333	-	-	-	9,333		
			TBA	DITRDCA - NFP		34	News Media Assistance Program	Departmental	5.2	-	nfp	-	-	-	nfp	nfp due to commercial reasons.	Andrew Hyle s22(1)(a)(ii)
			529	DITRDCA - NFP			Support for the Australian Associated Press	Departmental	5.2	-	-	-	-	-	nfp	\$5m over two years from 2023-24, matched by year on year offset (from same program therefore no Adj required)	Andrew Hyle s22(1)(a)(ii)
								Departmental	5.2	-	nfp	170	-	-	nfp		Andrew Hyle s22(1)(a)(ii)
			547	DITRDCA - NFP			Support Media Literacy in CALD Communities (FECCA)	Administered	5.1	-	nfp	750	-	-	nfp		
								Departmental	5.2	-	nfp	-	-	-	nfp		
			TBA	DITRDCA - NFP			Sustaining Remote and First Nations Broadcasting Services	Administered	5.1	-	nfp	-	-	-	nfp	nfp due to commercial reasons.	James Penprase s22(1)(a)(ii)
								Admin Total		-	nfp	750	-	-	nfp		
								Dept Total		-	nfp	170	-	-	nfp		
							MEASURE TOTAL			-	nfp	920	-	-	nfp		

Measure Type	PAES / PBS	Measure Mapping	Costing No.	Agency	2023-24 PBS / PAES Page Ref	2023-24 BP2 Page Ref	Underpinning elements	FundingType	Program	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000	2026-27 \$'000	Total over 5 Years	Comment	Comment
Payment Measures	PAES - LEAD	Supporting Transport Priorities	493	DITRDCA	16	184-185	Review of Operations of Australia's Transport Safety and Investigatory Bodies and Ensuring their Financial Sustainability	Departmental	2.4	-	2,248	-	-	-	2,248		s22(1)(a)(i) s22(1)(a)(ii) Naz Opoku
			493				Supporting Regional Aviation - extension (Remote Airstrips Upgrade Program Rnd 10)	Departmental	2.4	-	557	505	480	-	1,542		s22(1)(a)(i) s22(1)(a)(ii)
			493					Administered	2.3	-	4,000	4,000	4,000	-	12,000		s22(1)(a)(i) s22(1)(a)(ii)
			532				Strategic Local Government Asset Assessment Project	Departmental	2.4	-	134	9	9	217	369		s22(1)(a)(i) s22(1)(a)(ii) Paula Stagg
			532					Administered	2.1	-	-	7,500	9,050	5,350	21,900		s22(1)(a)(i) s22(1)(a)(ii)
			501				Maritime Single Window	Departmental	2.4	-	1,232	-	-	-	1,232		s22(1)(a)(i) s22(1)(a)(ii)
			535				Departmental Resourcing to Support the Delivery of Government Priorities	Departmental	2.4	14,913	17,611	2,125	1,364	1,376	37,389	Includes \$7.436m in 2023-24 for ROVER in CapEx, and \$21.709m across 2022-23 and 2023-24 for ROVER in OpEx	s22(1)(a)(i) s22(1)(a)(ii)
			534				National Road Safety Action Plan	Departmental	2.4	-	5,898	6,905	6,047	-	18,850		s22(1)(a)(i) s22(1)(a)(ii) Adam Stakevicius
			534					Administered	2.2	(5,000)	1,160	7,470	18,130	3,040	24,800		s22(1)(a)(i) s22(1)(a)(ii)
			537				Enabling the Infrastructure Reform Agenda	Departmental	1.2	-	15,300	3,682	3,204	2,159	24,345	Includes \$5.6m over four years from 2023-24 for DCB	s22(1)(a)(i) s22(1)(a)(ii)
			550				Australian Institute of Sport Review	Departmental	1.2	-	1,004	-	-	-	1,004		s22(1)(a)(i) s22(1)(a)(ii)
							Admin Total			(5,000)	5,160	18,970	31,180	8,390	58,700		
							Dept Total			14,913	43,984	13,226	11,104	3,752	86,979		
							DITRDCA TOTAL			9,913	49,144	32,196	42,284	12,142	145,679		
			TBA	CASA	263	184-185	Transport Safety and Investigation Bodies - Financial Sustainability - CASA	Departmental	1.1	-	34,760	-	-	-	34,760		s22(1)(a)(i) s22(1)(a)(ii)
			TBA	ATSB	242		Transport Safety and Investigation Bodies - Financial Sustainability - ATSB	Departmental	1.1	-	4,552	-	-	-	4,552		s22(1)(a)(i) s22(1)(a)(ii)
			TBA	AMSA	199		Transport Safety and Investigation Bodies - Financial Sustainability - AMSA	Departmental	1.1	-	15,270	-	-	-	15,270		s22(1)(a)(i) s22(1)(a)(ii)
			TBA	NTC	31		National Rail Action Plan - National Rail Interoperability Framework	Departmental	1.1	-	-	-	-	-	-	Nil figures as amounts (\$350k in 2022-23) were in the CR from the October Budget	s22(1)(a)(i) s22(1)(a)(ii)
			551	Treasury	N/A		Cairns Marine Precinct Common User Facility Port	N/A	N/A	-	-	-	5,300	7,300	12,600	Funding of \$30m in 2027-28 previously provisioned in CR reprofiled to: \$5.3m (2025-26); \$7.3m (2026-27); and \$17.4m (2027-28)	s22(1)(a)(i) s22(1)(a)(ii)
			534	Treasury	N/A		National Road Safety Action Plan	N/A	N/A	-	(46,950)	-	-	-	(46,950)		s22(1)(a)(i) s22(1)(a)(ii) Adam Stakevicius
							OTHER PORTFOLIO/AGENCY TOTAL			-	7,632	-	5,300	7,300	20,232		
							MEASURE Total			9,913	56,776	32,196	47,584	19,442	165,911		
Payment Measures	PBS - LEAD	Viewer Access Satellite Television	502	DITRDCA - NFP	34	186	Viewer Access Satellite Television	Departmental	5.2	-	nfp	nfp	nfp	nfp	nfp	nfp to protect the Commonwealth's Government's negotiations process.	s22(1)(a)(i) s22(1)(a)(ii) s22(1)(a)(iii)
								Administered	5.1	-	-	nfp	nfp	nfp	nfp		s22(1)(a)(i) s22(1)(a)(ii)
Payment Measures	PBS - LEAD	White Paper on Developing Northern Australia - refresh	494	DITRDCA	34	186	Refresh of White Paper on Developing Northern Australia	Departmental	3.5	-	-	-	-	-	-	\$1.7m on 2023-24. Absorbed	s22(1)(a)(i) s22(1)(a)(ii) s22(1)(a)(iii)
							MEASURE TOTAL			-	-	-	-	-	-		

This reconciliation does NOT include measures classified as NFP or in the Contingency Reserve.



2023-24 Budget - Funding and staffing by agency for 2023-24

Department Departmental Approp: \$477.5m Operating: \$455.6m Capital: \$21.9m ASL: 2,004 Administered Approp: Administered capital: \$27.0m <u>Outcome 1</u> Annual Admin : \$43.8m Act 2: \$485.3m ASL: 309 <u>Outcome 2:</u> Annual Admin: \$387.1m Special Approp: \$225.2m ASL: 578 <u>Outcome 3:</u> Annual Admin: \$916.5m Act 2: \$349.6m Special Approp: \$3,106.4m ASL: 385 <u>Outcome 4:</u> Annual Admin: \$202.5m Special Account: \$20.2m ASL: 134 <u>Outcome 5:</u> Annual Admin: \$411.8m Special Account: \$312.3m ASL: 352 <u>Outcome 6:</u> Annual Admin: \$291.9m Special Account: \$0.5m ASL: 246	Australia Council* Dept Approp: \$256.0m Operating: \$256.0m Capital: Nil ASL: 143	ABC* Dept Approp: \$1,137.6m Operating: \$1,137.6m Capital: Nil ASL: 4,213	ACMA Dept Approp: \$152.7m Operating: \$137.2m Capital: \$15.5m ASL: 602 Special account approp: \$37.3m Admin Approp: \$6.5m Special Approp: \$8.3m	AFTRS* Dept Approp: \$24.3m Operating: \$24.3m Capital: Nil ASL: 145
	AMSA* Dept Approp: \$235.2m Operating: \$98.8m Special Approp: \$136.4m Capital: Nil ASL: 448	ANMM* Dept Approp: \$29.8m Operating: \$27.0m Capital: \$2.8m ASL: 141	ATSB Dept Approp: \$26.6m Operating: \$25.3m Capital: \$1.4m ASL: 110	CASA* Dept Approp: \$197.4m Operating: \$107.6m Special Approp: \$89.8m Capital: Nil ASL: 832
	HSRA* Dept Approp: \$5.4m Operating: \$5.4m Capital: Nil ASL: 13 once HSRA established (on 13 June). Reported against DITRDCA in 2023-24 PBS.	IA* Dept Approp: \$13.0m Operating: \$13.0m Capital: Nil ASL: 38	NAA Dept Approp: \$99.6m Operating: \$86.1m Capital: \$13.5m ASL: 376	NCA Dept Approp: \$11.6m Operating: \$10.9m Capital: \$0.7m ASL: 61 Admin Approp: \$19.0m Admin Capital: \$114.2m Special Approp: \$0.03m
	NFRA Dept Approp: Nil Operating: Nil Capital: Nil ASL: -	NFSA* Dept Approp: \$47.1m Operating: \$37.3m Capital: \$9.8m ASL: 187	NGA* Dept Approp: \$93.8m Operating: \$66.0m Capital: \$27.8m ASL: 217	NLA* Dept Approp: \$92.8m Operating: \$75.9m Capital: \$16.8m ASL: 408
	NMA* Dept Approp: \$62.6m Operating: \$53.8m Capital: \$8.8m ASL: 220	NPGA* Dept Approp: \$18.9m Operating: \$18.6m Capital: \$0.2m ASL: 55	NTC* Dept Approp: \$4.6m Operating: \$4.6m Capital: Nil ASL: 43	NAIF* Dept Approp: \$21.3m Operating: \$21.3m Capital: Nil ASL: 1
		OPH* Dept Approp: \$27.8m Operating: \$21.7m Capital: \$6.1m ASL: 73	Screen Australia* Dept Approp: \$12.9m (Plus \$72.6m OFTA program funding) Operating: \$12.9m Capital: Nil ASL: 105	SBS* Dept Approp: \$334.9m Operating: \$334.9m Capital: Nil ASL: 1,352

* Funding is appropriated through the Department for Corporate Commonwealth Entities

All appropriation figures exclude prior year appropriations available

Summary of ASL for the Portfolio for the 2023-24 Budget

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Agency	2023-24 Budget (BP No.4)		Change	Key Variance Commentary*
	2022-23 Estimated Actual	2023-24 Estimate ASL Cap		
Department of Infrastructure, Transport, Regional Development, Communications and the Arts	1,818	2,004	187	The increase in 2023-24 is due to measures agreed in the 2023-24 Budget (a further 159 positions compared to 2022-23, predominately relating to: <i>Supporting Transport Priorities</i> , <i>Reducing Transport Emissions</i> , <i>National Approach for Sustainable Urban Development</i> , <i>Revive - National Cultural Policy and Location Incentive</i>) and the conversion of external labour hire to ASL (a further 40 positions compared to 2022-23) less a decrease of 12 ASL between the years due to existing terminating measures.
Australia Council	104.0	143.0	39	The increase in 2023-24 is predominately driven by the 2023-24 Budget measure <i>Revive - National Cultural Policy and Location Incentive</i> (17 ASL in 2023-24), the Machinery of Government change for Creative Partnerships Australia to be transferred into the Australia Council and delays in recruitment in 2022-23.
Australian Broadcasting Corporation	4,213	4,213	0	N/A
Australian Communications and Media Authority	525	602	77	The increase in 2023-24 ASL relates to the 2023-24 Budget measures <i>Online Safety</i> (122.6 ASL in 2023-24), <i>Fighting Scams</i> (9.5 ASL in 2023-24), <i>Regulatory Powers to Combat Misinformation and Disinformation</i> (8.6 ASL in 2023-24) and the conversion of external labour hire to ASL (13.5 in 2023-24), noting the baseline for 2023-24 prior to this Budget update was 447.5 ASL.
Australian Film, Television and Radio School	140	145	5	The increase in 2023-24 is driven by delays in recruitment in 2022-23.
Australian Maritime Safety Authority	448	448	0	N/A
Australian National Maritime Museum	125	141	16	The increase in 2023-24 ASL relates to the conversion of external labour hire to ASL.
Australian Transport Safety Bureau	95	110	15	The increase in 2023-24 ASL relates to the 2023-24 Budget measure <i>Supporting Transport Priorities</i> (15.0 ASL in 2023-24) and delays in recruitment in 2022-23.
Bundanon Trust	34	50	16	The increase in 2023-24 ASL relates to the 2023-24 Budget measure <i>National Cultural Policy – National Collecting Institutions – sustainability</i> (27.0 ASL in 2023-24).
Civil Aviation Safety Authority	852	832	-20	The decrease in 2023-24 relates to surge recruitment in 2022-23 to employ technical staff for workload resulting from the transition to the new Flight Operations Regulations, with 2023-24 expected to return to a normal ASL count.
Creative Partnerships Australia	18	0	-18	The decrease in 2023-24 ASL to nil relates to the Machinery of Government change for Creative Partnerships Australia to be transferred into the Australia Council.
High Speed Rail Authority	0	0	0	ASL for HSRA are reflected in figures for the Department as HSRA will not be established until 13 June 2023. Once established, HSRA will have an ASL of 13 in 2023-24 and this will be reflected against HSRA in future reporting.
Infrastructure Australia	33	38	5	The increase in 2023-24 ASL relates to additional resources required to fulfil obligations as an outcome of the Infrastructure Australia review.
National Archives of Australia	344	376	32	The increase in 2023-24 relates to the conversion of external labour hire to ASL and delays in recruitment in 2022-23.
National Capital Authority	60	61	1	N/A immaterial in the roundings.
National Faster Rail Agency	2	0	-2	ASL for NFRA reflect the last aspects of the agency prior to the Machinery of Government change to create the High Speed Rail Authority.
National Film and Sound Archive of Australia	182	187	5	The increase in 2023-24 ASL relates to the existing profile of ad-hoc measures from prior Budget rounds that terminate beyond 2023-24.
National Gallery of Australia	217	217	0	N/A
Northern Australia Infrastructure Facility	1	1	0	N/A
National Library of Australia	350	408	58	The increase in 2023-24 ASL relates to the 2023-24 Budget measure <i>National Cultural Policy – National Collecting Institutions – sustainability</i> (36.7 ASL in 2023-24) and a decrease in 2022-23 ASL resulting from terminating activities.
National Museum of Australia	228	220	-9	The decrease in 2023-24 ASL relates to one-off financial sustainability funding and increased own-source revenue generation in 2022-23 only.
National Portrait Gallery of Australia	52	55	3	The increase in 2023-24 ASL relates to turning certain positions into full-time from a previous part-time setting.
National Transport Commission	43	43	0	N/A
Old Parliament House	73	73	-1	N/A immaterial in the roundings.
Screen Australia	98	105	8	The increase in 2023-24 relates to the 2023-24 Budget measure <i>Revive - National Cultural Policy and Location Incentive</i> (5.0 ASL in 2023-24) and the conversion of external labour hire to ASL.
Special Broadcasting Service Corporation	1,352	1,352	0	N/A
Total Portfolio ASL	11,407	11,822	416	

2023-24 Budget ASL Collection					
Infrastructure, Transport, Regional Development, Communications and the Arts - MPW Portfolio	2022-23	2023-24	2024-25	2025-26	2026-27*
Department of Infrastructure, Transport, Regional Development, Communications and the Arts (as at October 2022-23 Budget)	1,771.5	1,759.6	1,739.4	1,726.5	0.0
Total Variance	46.1	244.7	138.7	115.2	1,755.6
Department of Infrastructure, Transport, Regional Development, Communications and the Arts (as at 2023-24 Budget)	1,817.6	2,004.3	1,878.1	1,841.7	1,755.6
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4	The increases in ASL across 2022-23, 2023-24 and the forward estimates relate primarily to measures agreed in the 2023-24 Budget and the conversion of				
Australia Council (as at October 2022-23 Budget)	108.0	126.0	126.0	126.0	0.0
Total Variance	-4.0	17.0	23.0	31.0	161.0
Australia Council (as at 2023-24 Budget)	104.0	143.0	149.0	157.0	161.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4	-				
Australian Broadcasting Corporation (as at October 2022-23 Budget)	4,213.0	4,213.0	4,213.0	4,213.0	0.0
Total Variance	0.0	0.0	0.0	0.0	4,213.0
Australian Broadcasting Corporation (as at 2023-24 Budget)	4,213.0	4,213.0	4,213.0	4,213.0	4,213.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4	-				
Australian Communications and Media Authority (as at October 2022-23 Budget)	522.6	447.5	447.5	445.5	0.0
Total Variance	2.3	154.2	159.2	158.9	601.1
Australian Communications and Media Authority (as at 2023-24 Budget)	524.9	601.7	606.7	604.4	601.1
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4	-				
Australian Film, Television and Radio School (as at October 2022-23 Budget)	145.0	145.0	145.0	145.0	0.0
Total Variance	-5.0	0.0	0.0	0.0	145.0
Australian Film, Television and Radio School (as at 2023-24 Budget)	140.0	145.0	145.0	145.0	145.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4	-				
Australian Maritime Safety Authority (as at October 2022-23 Budget)	448.0	448.0	448.0	448.0	0.0
Total Variance	0.0	0.0	0.0	0.0	448.0
Australian Maritime Safety Authority (as at 2023-24 Budget)	448.0	448.0	448.0	448.0	448.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4	-				

Australian National Maritime Museum (as at October 2022-23 Budget)	125.0	125.0	125.0	125.0	0.0
Total Variance	0.0	16.0	16.0	16.0	141.0
Australian National Maritime Museum (as at 2023-24 Budget)	125.0	141.0	141.0	141.0	141.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4	-				
Australian Transport Safety Bureau (as at October 2022-23 Budget)	105.0	105.0	105.0	105.0	0.0
Total Variance	-10.0	15.0	0.0	0.0	105.0
Australian Transport Safety Bureau (as at 2023-24 Budget)	95.0	120.0	105.0	105.0	105.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4	As per the Cabinet Decision (AA23/0125/ERC of 22 March 2023), ATSB is funded for 15 ASL in 2023-24, however, 10 ASL has already been factored in 2023-24 at				
Bundanon Trust (as at October 2022-23 Budget)	34.0	23.0	23.0	23.0	0.0
Total Variance	0.0	27.0	27.0	27.0	50.0
Bundanon Trust (as at 2023-24 Budget)	34.0	50.0	50.0	50.0	50.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4	-				
Civil Aviation Safety Authority (as at October 2022-23 Budget)	832.0	832.0	832.0	832.0	0.0
Total Variance	20.0	0.0	0.0	0.0	832.0
Civil Aviation Safety Authority (as at 2023-24 Budget)	852.0	832.0	832.0	832.0	832.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4	-				
Creative Partnerships Australia Ltd (as at October 2022-23 Budget)	18.0	0.0	0.0	0.0	0.0
Total Variance	0.0	0.0	0.0	0.0	0.0
Creative Partnerships Australia Ltd (as at 2023-24 Budget)	18.0	0.0	0.0	0.0	0.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4	-				
Infrastructure Australia (as at October 2022-23 Budget)	29.3	29.3	29.3	29.3	0.0
Total Variance	3.6	8.8	9.0	9.0	38.3
Infrastructure Australia (as at 2023-24 Budget)	32.9	38.1	38.3	38.3	38.3
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4	-				
National Archives of Australia (as at October 2022-23 Budget)	363.0	360.0	360.0	345.0	0.0
Total Variance	-19.0	15.5	15.5	15.5	360.5
National Archives of Australia (as at 2023-24 Budget)	344.0	375.5	375.5	360.5	360.5
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4	-				

National Capital Authority (as at October 2022-23 Budget)	60.8	61.4	56.8	55.6	0.0
Total Variance	0.0	0.0	0.0	0.0	55.6
National Capital Authority (as at 2023-24 Budget)	60.8	61.4	56.8	55.6	55.6
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4	-				
National Faster Rail Agency (as at October 2022-23 Budget)	4.3	0.0	0.0	0.0	0.0
Total Variance	-2.1	0.0	0.0	0.0	0.0
National Faster Rail Agency (as at 2023-24 Budget)	2.2	0.0	0.0	0.0	0.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4	-				
National Film and Sound Archive of Australia (as at October 2022-23 Budget)	182.0	185.5	185.5	167.0	0.0
Total Variance	0.0	1.0	1.0	0.0	167.0
National Film and Sound Archive of Australia (as at 2023-24 Budget)	182.0	186.5	186.5	167.0	167.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4	-				
National Gallery of Australia (as at October 2022-23 Budget)	217.0	217.0	217.0	217.0	0.0
Total Variance	0.0	0.0	0.0	0.0	217.0
National Gallery of Australia (as at 2023-24 Budget)	217.0	217.0	217.0	217.0	217.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4	-				
National Library of Australia (as at October 2022-23 Budget)	371.0	371.0	371.0	371.0	0.0
Total Variance	-21.0	36.7	35.6	36.3	407.1
National Library of Australia (as at 2023-24 Budget)	350.0	407.7	406.6	407.3	407.1
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4	Variance in estimated actuals for 2022-23 is due to funding issues resulting in recruitment restrictions. Variance increase from 2023-24 is due to 2023-24 Budget				
National Museum of Australia (as at October 2022-23 Budget)	216.0	216.0	216.0	216.0	0.0
Total Variance	12.0	3.5	5.5	0.0	216.0
National Museum of Australia (as at 2023-24 Budget)	228.0	219.5	221.5	216.0	216.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4	-				
National Portrait Gallery of Australia (as at October 2022-23 Budget)	52.0	52.0	52.0	52.0	0.0
Total Variance	0.0	3.0	3.0	3.0	55.0
National Portrait Gallery of Australia (as at 2023-24 Budget)	52.0	55.0	55.0	55.0	55.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4	-				

National Transport Commission (as at October 2022-23 Budget)	43.0	43.0	41.0	41.0	0.0
Total Variance	0.0	0.0	0.0	0.0	41.0
National Transport Commission (as at 2023-24 Budget)	43.0	43.0	41.0	41.0	41.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4	-				
Northern Australia Infrastructure Facility (as at October 2022-23 Budget)	1.0	1.0	1.0	1.0	0.0
Total Variance	0.0	0.0	0.0	0.0	1.0
Northern Australia Infrastructure Facility (as at 2023-24 Budget)	1.0	1.0	1.0	1.0	1.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4	-				
Old Parliament House (as at October 2022-23 Budget)	73.0	72.5	71.0	71.0	0.0
Total Variance	0.0	0.0	0.0	0.0	71.0
Old Parliament House (as at 2023-24 Budget)	73.0	72.5	71.0	71.0	71.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4	-				
Screen Australia (as at October 2022-23 Budget)	97.0	97.0	97.0	97.0	0.0
Total Variance	0.5	8.0	8.0	8.0	105.0
Screen Australia (as at 2023-24 Budget)	97.5	105.0	105.0	105.0	105.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4	-				
Special Broadcasting Service Corporation (as at October 2022-23 Budget)	1,352.0	1,352.0	1,352.0	1,352.0	0.0
Total Variance	0.0	0.0	5.0	5.0	1,357.0
Special Broadcasting Service Corporation (as at 2023-24 Budget)	1,352.0	1,352.0	1,357.0	1,357.0	1,357.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4	-				
Sum of ASL (Portfolio total) as at 2023-24 Budget	11,406.9	11,832.2	11,700.0	11,628.8	11,543.2

*Estimate for 2026-27 was not collected at the October 2022-23 Budget

Portfolio aggregate	2022-23	2023-24
SES and SES-equivalent ASL	290	305
ACT-based ASL	4078.4974	4300.885
QLD-based ASL	852.73502	857.50364
NSW-based ASL	4187.6633	4330.9442
Vic-based ASL	1261.317	1273.4034
Tas-based ASL	147.16997	149.13042
SA-based ASL	325.83801	324.4388
WA-based ASL	320.44291	317.9118
NT-based ASL	132.76097	133.53128
ASL in overseas-based positions, including locally engaged staff	63.986974	64.097816

CLEARANCE REQUIREMENTS	CONTACT DETAILS	
Cleared by the Portfolio Chief Financial Officer?	Name:	Cha Jordanoski
21.04.2023	P:	s22(1)(a)(ii)
	E:	s22(1)(a)(ii)@infrastructure.gov.au

Background on the Efficiency Dividend

Currently, Commonwealth entities are subject to an annual efficiency dividend that reduces entity budgets each year in anticipation of efficiencies being found. The efficiency dividend applies to operational (running) costs. The objectives of the efficiency dividend are as follows:

- provide managers with a financial incentive to continually seek new or more efficient ways of carrying out ongoing government business;
- allow government to redirect a portion of efficiency gains to higher priority activities; and
- clearly demonstrate public service efficiencies resulting from improvements in management and administrative practices and return these gains to the Budget.

The efficiency dividend is currently 1.0 per cent per annum and applies to all entities, with the following exemptions relevant to this portfolio:

- Australian Broadcasting Corporation
- Special Broadcasting Service Corporation
- Australia Council (has a partial exemption)
- Australian Maritime Safety Authority (has a partial exemption)
- Australian Rail Track Corporation Limited
- National Intermodal Corporation Limited
- WSA Co Limited
- Northern Australia Infrastructure Facility
- Bundanon Trust
- Creative Partnership Ltd
- NBN Co Limited
- Australia Postal Corporation

Note temporary efficiency dividends in the past have been applied using different agency exemptions, including a 200 ASL threshold of exemption.

2023 - 2024 Additional Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Jodi George

SB23-000856

SUBJECT: Consultancy and Non-Consultancy Contracts**Talking Points**

1. The Department of Infrastructure, Transport, Regional Development, Communications and the Arts has reviewed its use of consultancy and non-consultancy services, demonstrating there is **not an over-reliance on specific** suppliers.
2. The analysis showed a **downward trend in the use of consultancies**, peaking during 2021 and gradually declining to pre-2020 levels in 2023.
3. The department is actively reducing the reliance on contractors and consultancies by continuing to build in-house capability of staff to create a skilled and confident workforce which is consistent with **priority four of the APS Reform**.
4. As part of the **APS Reform** and the **2022-23 Budget measure Savings from External Labour, and Savings from Advertising, Travel and Legal Expenses**, the Australian Government has committed to reducing the APS' reliance on consultants and contractors, although there is acknowledgement external labour will continue to remain a component of the APS workforce.
 - a) In demonstrating the department's commitment to implementing this policy, the department's use of **consultancies** is showing a downward trend.
5. The department **has strengthened its procurement framework** guidance for staff to ensure procurement activities achieve a value for money outcome and are compliant with the Resource Management Framework, Department of Finance (DoF) Guidance and through the use of standard templates such as the **Commonwealth Contracting Suite**.
6. All procurement activity, including engagement of consultancies, is undertaken in accordance with the **Commonwealth Procurement Rules (CPR)**, which are made under section 105B (1) of the PGPA Act.
7. The department ensures its compliance via the **Accountable Authority Instructions (AAIs)** which are **instructions** to all department officials issued by the Secretary and ensure procurements are undertaken in line with guidance from the DoF.

Contact: s22(1)(a)(ii)

Cleared by First Assistant Secretary: Cha Jordanoski

Phone: s22(1)(a)(ii)

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2023 - 2024 Additional Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Jodi George

SB23-000856

Key Issues

Table A: Total contracts awarded

	2023-24 YTD (1 July to 30 November 2023)		Since last Estimates ^a (1 September to 30 November 2023)		2022-23 (1 July 2022 to 30 June 2023)	
	#	\$m (GST inc)	#	\$m (GST inc)	#	\$m (GST inc)
Total contracts	419	99.4	241	31.8	988	237.3
Consultancy contracts ^b	30	16.0	20	2.8	86	15.7
Big 7 total contracts ^c	2	0.9	-	-	26	9.3
Big 7 consultancy contracts ^b	2	0.9	-	-	13	3.3

- a. last Estimates was Budget Supplementary Estimates held 22-23 October 2023
- b. consultancy contracts are a subset of total contracts. e.g.
- I. of the 419 contracts awarded in FY 2023-24 YTD, 30 were consultancy contracts.
 - II. of the 2 contracts awarded to the Big 7 in FY 2023-24 YTD, 2 were consultancy contracts.
- c. Big 7 comprise Accenture, Boston Consulting, Deloitte, EY, KPMG, McKinsey and PWC.

Table B: Big 7 total contracts awarded

	2023-24 YTD (1 July to 30 November 2023)		Since last Estimates ^a (1 September to 30 November 2023)		2022-23 (1 July 2022 to 30 June 2023)	
	#	\$m (GST inc)	#	\$m (GST inc)	#	\$m (GST inc)
Accenture	-	-	-	-	1	0.3
Boston Consulting	-	-	-	-	-	-
Deloitte	-	-	-	-	5	2.5
Ernst & Young	-	-	-	-	8	1.4
KPMG	2	0.9	-	-	7	1.4
McKinsey	-	-	-	-	-	-
PWC	-	-	-	-	5	3.7
Total	2	0.9	-	-	26	9.3

- a. Last Estimates was Budget Supplementary Estimates held 22-23 October
- b. **Attachment A** provides a list of total contracts awarded to the Big 7

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Cleared by First Assistant Secretary: Cha Jordanoski

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Table C: Big 7 consultancy contracts awarded ^b

	2023-24 YTD (1 July to 30 November 2023)		Since last Estimates ^a (1 September to 30 November 2023)		2022-23 (1 July 2022 to 30 June 2023)	
	#	\$m (GST inc)	#	\$m (GST inc)	#	\$m (GST inc)
Accenture	-	-	-	-	-	-
Boston Consulting	-	-	-	-	-	-
Deloitte	-	-	-	-	1	0.2
Ernst & Young	-	-	-	-	7	1.0
KPMG	2	0.9	-	-	3	0.3
McKinsey	-	-	-	-	-	-
PWC	-	-	-	-	2	1.9
Total	2	0.9	-	-	13	3.4

- a. Last Estimates was Budget Supplementary Estimates held 22-23 October
b. Consultancy contracts are a subset of total contracts
c. **Attachment A** provides a list of total contracts awarded to the Big 7

Table D: Total contracts awarded by procurement method

	2023-24 YTD (1 July to 30 November 2023)		Since last Estimates ^a (1 September to 30 November 2023)		2022-23 (1 July 2022 to 30 June 2023)	
	#	\$m (GST inc)	#	\$m (GST inc)	#	\$m (GST inc)
Open Tender	239	61.7	137	18.2	526	172.5
Limited Tender ^b	180	37.7	104	13.6	462	64.8
Total	419	99.4	241	31.8	988	237.3

- a. Last Estimates was Budget Supplementary Estimates held 22-23 October
b. **Attachment B** provides a list of total contracts awarded in 2023-24 YTD
c. **Attachment C** provides a list of total contracts awarded in 2022-23
d. **Attachment D** provides a list of total contracts awarded since Supplementary Budget Estimates October 2023

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Rural and Regional Affairs and Transport

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Table E: Consultancy contracts awarded by procurement method ^b

	2023-24 YTD (1 July to 30 November 2023)		Since last Estimates ^a (1 September to 30 November 2023)		2022-23 (1 July 2022 to 30 June 2023)	
	#	\$m (GST inc)	#	\$m (GST inc)	#	\$m (GST inc)
Open Tender	28	15.6	18	2.4	57	12.4
Limited Tender	2	0.4	2	0.4	29	3.3
Total	30	16.0	20	2.8	86	15.7

- a. Last Estimates was Budget Supplementary Estimates held 22-23 October
- b. Consultancy contracts are a subset of total contracts
- c. **Attachment E** provides a list of consultancy contracts awarded in 2023-24 YTD, since last Estimates and 2022-23

Background

- Consultancy contracts are a subset of total contracts reported on AusTender.
 - a consultancy contract is considered to be the provision of professional, independent, expert advice, which represents the independent view of the service provider. The department does not control the output. The consultants work assists the department with its decision-making.
 - a non-consultancy contract is where the department buys goods or services and we tell the supplier what we want.

Category	Definition	Example
Consultancy contract	A third-party that provides independent advice to the department	A person or firm engaged to provide an independent review of a program, policy or project. Examples: - advise on the financial viability of a government business enterprise - provide strategic advice on how to implement a new system - provide independent policy advice
Non-consultancy contract	A third-party that provides goods or services or general day-to-day services at the direction of the department	Goods and Services contract: A firm engaged to deliver an output aligned to the department's specifications. Example: analyse data under direction of the entity. Labour hire contract (Contractor): A firm providing personnel to fill a temporary vacancy and perform the day to day duties of the department.

*Contracts are reported on AusTender where they exceed \$10,000 (GST inclusive).

*Contracts reported may be across financial years.

Contact: s22(1)(a)(ii)

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2023 - 2024 Additional Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Jodi George

SB23-000856

The department's process and policy for procurement

1. The department has comprehensive guidance and controls in place to ensure procurement is appropriate, represents value for money and is compliant with the CPRs. This includes:
 - a) use of the mandatory whole of government Management Advisory Services (MAS) panel to procure consultancies, where services align;
 - b) a procurement framework, procurement training modules and corresponding quick reference guides which detail procurement best practice and value for money principles in line with Commonwealth policies; and
 - c) checklists for officials and delegates to ensure compliant procurement practices.
 - d) other key controls/processes:
 - I. all procurements require delegate endorsement prior to approaching the market as part of the procurement plan process.
 - II. any procurements with an expected value greater than \$10,000 require an approved Procurement Approval Request.
2. Procurements over \$80,000 require either an open/limited tender approach to market or use of an existing approved panel arrangement.
3. For procurements between \$80,000 and \$200,000, officials must investigate whether an indigenous owned supplier is able to fulfil the requirement under the Indigenous Procurement Policy's Mandatory Set Aside. Mandatory Set Aside (MSA) (www.niaa.gov.au/sites/default/files/publications/ipp-mandatory-set-aside-factsheet.pdf)
4. As part of the AAI's, section 23 PGPA Act approvals (i.e., commitment of relevant monies) are required to signed off by the appropriate delegate prior to the execution of the contract/work order.

Attachments

- **Attachment A:** Big 7 Contracts (1 July 2022 to 30 November 2023)
- **Attachment B:** 2023-24 YTD Contracts (1 July 2023 to 30 November 2023)
- **Attachment C:** 2022-23 Contracts (1 July 2022 to June 2023)
- **Attachment D:** Contracts since Supplementary Budget Estimates (1 September to 30 November 2023)
- **Attachment E:** Consultancy Contracts (1 July 2022 to 30 November 2023)

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CN ID	Supplier Name	Description	Agency Ref. ID	Publish Date	Start Date	End Date	Value (AUD)	Consultancy or Non-Consultancy	Consultancy Reason(s)
CN399636	KPMG	Social benefits remote roads consultancy	0042009368	21-Aug-23	31-Jul-23	22-Dec-23	131,629.30	Consultancy	Need for specialised or professional skills
CN399636	KPMG	Rail technical expertise	0042009372	21-Aug-23	12-Jul-23	30-Jun-26	770,000.00	Consultancy	Need for specialised or professional skills
2023-24 BIG 7 CONTRACTS YTD (1 July to 30 November 2023)*						2	901,629.30		
BIG 7 CONTRACTS SINCE BUDGET ESTIMATES (1 September to 30 November 2023)*						0	0.00		
CN391636	ACCENTURE AUSTRALIA LTD	Program Establishment Services	0042008913	27-Sep-22	12-Sep-22	28-Apr-23	341,000.00	Non-Consultancy	Not applicable
CN396700	DELOITTE TOUCHE TOHMATSU	ICT Services	0042009228	22-May-23	16-May-23	30-Jun-23	24,200.00	Non-Consultancy	Not applicable
CN393405	DELOITTE TOUCHE TOHMATSU	Financial Advisory Services	0042009033	13-Dec-22	1-Dec-22	30-Sep-23	118,718.00	Non-Consultancy	Not applicable
CN391510	DELOITTE TOUCHE TOHMATSU	Program Implementation Services.	0041013901	21-Sep-22	1-Sep-22	31-Jul-23	1,745,511.92	Non-Consultancy	Not applicable
CN395976	ERNST & YOUNG	Specialist tax advice	0042009194	21-Apr-23	20-Mar-23	30-Jun-23	65,000.00	Consultancy	Need for specialised or professional skills
CN395425	ERNST & YOUNG	Market research	0042009160	27-Mar-23	14-Mar-23	1-Jun-23	79,121.00	Consultancy	Need for independent research or assessment
CN395015	ERNST & YOUNG	Valuation Services	0042009146	7-Mar-23	1-Mar-23	29-Nov-24	220,000.00	Consultancy	Need for specialised or professional skills
CN395015	ERNST & YOUNG	Valuation Services	0042009142	7-Mar-23	1-Mar-23	29-Nov-24	84,000.00	Consultancy	Need for specialised or professional skills
CN393635	ERNST & YOUNG	Desk Top Freight Task Analysis	0042009051	21-Dec-22	7-Nov-22	18-Dec-22	132,300.00	Consultancy	Skills currently unavailable within agency
CN394395	ERNST & YOUNG	Development of Evaluation and Reporting Fram	0042009093	3-Feb-23	17-Oct-22	17-Mar-23	420,310.00	Non-Consultancy	Not applicable
CN392019	ERNST & YOUNG	Stakeholder Engagement	0042008942	14-Oct-22	23-Aug-22	30-Nov-22	346,121.36	Consultancy	Skills currently unavailable within agency
CN395171	KPMG	Financial Accountant	0042009151	15-Mar-23	8-Mar-23	31-Dec-23	75,000.00	Consultancy	Need for specialised or professional skills
CN395015	KPMG	Valuation Services	0042009145	7-Mar-23	1-Mar-23	29-Nov-24	150,000.00	Consultancy	Need for specialised or professional skills
CN395015	KPMG	Supplementary Costings Advice	0042009141	7-Mar-23	27-Feb-23	10-Mar-23	54,846.00	Non-Consultancy	Not applicable
CN393915	KPMG	Financial Advisory Services	0042009060	11-Jan-23	15-Dec-22	30-Sep-23	99,000.00	Non-Consultancy	Not applicable
CN393116	KPMG	Financial Review IOTA	0042009015	30-Nov-22	23-Nov-22	31-Oct-23	886,600.00	Non-Consultancy	Not applicable
CN391509	KPMG	Funding Model Development	0042008902	21-Sep-22	15-Sep-22	24-Nov-22	110,000.00	Consultancy	Need for specialised or professional skills
CN395171	PRICEWATERHOUSECOOPERS CONSUI	Corporate Strategic Design Program	0042009150	15-Mar-23	9-Mar-23	31-Aug-23	1,224,417.00	Non-Consultancy	Not applicable
CN393913	PRICEWATERHOUSECOOPERS CONSUI	WSI Faciities Business Case	0042009069	11-Jan-23	22-Dec-22	29-Sep-23	1,723,346.00	Consultancy	Need for specialised or professional skills
CN393116	PRICEWATERHOUSECOOPERS CONSUI	Data Analytics	0042009012	30-Nov-22	14-Nov-22	23-Dec-22	170,000.00	Consultancy	Need for specialised or professional skills
CN395172	PRICEWATERHOUSECOOPERS INDIGENOUS CONSULTING PTY LTD	Workshop Facilitator	0042009132	15-Mar-23	28-Sep-22	18-Oct-22	31,295.00	Non-Consultancy	Not applicable
CN394249	PwC - Global Entertainment and Medi	Media Outlook Services	0041014085	25-Jan-23	16-Jan-23	16-Jan-24	26,500.00	Non-Consultancy	Not applicable
2022-23 BIG 7 CONTRACTS (1 July 2022 to 30 June 2023)*						22	8,127,286.28		

CN ID	SON ID	Supplier Name	Supplier ABN	Description	Agency Ref. ID	Start Date	End Date	Value (AUD)
CN3955756		DR GARY MITCHELL	13575080055	Provision of Locum Doctors 2023-2024	0041014174	1-Jul-23	30-Jun-24	398,000.00
CN3955757		JVARA HEALTH (MATTHEW ECKERSLEY)	51604478711	Provision of Locum Doctors 2023-2024	0041014173	1-Jul-23	30-Jun-24	398,000.00
CN3968799		SUMAC CONSULTING PTY LTD SUZANNAH MACKEY	69627223581	Labour Hire	0041014260	1-Jul-23	30-Jun-24	336,400.00
CN3970951		INTELLIGENT TRANSPORT SYSTEMS AUSTR	24090235493	Professional Memberships	0041014267	1-Jul-23	30-Jun-24	19,376.50
CN3975271		ABD RAHIM, MOHMMAD S H	26567376478	Provision of Locum Doctor Services	0041014283	1-Jul-23	30-Jun-24	333,600.00
CN3975273		PRESCRIPT RECRUITMENT PTY LTD	50603809641	Provision of Locum Doctors	0041014278	1-Jul-23	11-Jul-23	19,850.00
CN3977465		OLIVER JAMES DUNCAN	29608115096	Hepatology and Gastroenterology Services	0041014313	1-Jul-23	30-Jun-26	76,500.00
CN3977467		MILLODON CONSULTING	39700654644	Contractor - IOT Fisheries Research	0041014310	1-Jul-23	30-Jun-24	83,215.00
CN3977485		OAG AVIATION WORLDWIDE PTE LTD	ABN Exempt	Airline schedule data	0041014307	1-Jul-23	30-Jun-24	19,235.75
CN3977495		Adam Chant Projectionist	98393480802	Projector Installation Services	0041014295	1-Jul-23	30-Jun-24	70,000.00
CN3981444		C.I TOURISM ASSOCIATION INC	81379871926	CI Tourism Services	0041014341	1-Jul-23	30-Jun-24	366,200.00
CN3981445		Cocos (Keeling) Islands Tourism Association Inc (SDA Payments Only)	69446123090	CKI Tourism Services	0041014340	1-Jul-23	30-Jun-24	322,250.00
CN3981458		AUSTRALIAN CONSTRUCTORS ASSOCIATION	63065806948	Sponsorship - Recipients Construction Industry Culture Taskforce	0041014333	1-Jul-23	30-Jun-24	110,000.00
CN3981459		Statista Pte. Ltd	ABN Exempt	Media Subscription	0041014332	1-Jul-23	30-Jun-25	54,040.00

CN3983892		NATIONAL FARMERS' FEDERATION LIMITED	77097140166	Regional Tech Hub	0041014344	1-Jul-23	30-Jun-26	6,592,190.00
CN3983895		AUSTRALIAN PROPERTY MONITORS PTY LI	42061438006	Housing Data Purchase	0041014347	1-Jul-23	30-Jun-24	24,640.00
CN3991433		GS1 AUSTRALIALTD	67005529920	National Location Registry Freight - Phase 4	0041014382	1-Jul-23	30-Jun-24	127,600.00
CN3991459		CCH Australia Limited	95096903365	Media alerts service	0041014368	1-Jul-23	9-Oct-24	29,820.45
CN3994571		Lex Australia Pty Ltd	54077792057	Freedom of Information database	0041014394	1-Jul-23	30-Jun-28	76,550.00
CN3999909		9290 COMCARE AUSTRALIA	41640788304	2023-24 Comcare Insurance	0041014437	1-Jul-23	30-Jun-24	1,623,041.50
CN4002869		THUNDERSTONE ABORIGINAL CULTURAL SERVICES PTY LTD	53634890181	Language Workshops	0041014452	1-Jul-23	30-Jun-24	22,440.00
CN3965454	SON3413842	SALORIX PTY LTD	86663717851	Contractor	0042009210	1-Jul-23	30-Jun-24	329,049.60
CN3975286	SON3413842	XAANA PTY LTD	45633947369	Contractor Services	0042009273	1-Jul-23	30-Jun-24	313,896.00
CN3977490	SON3413842	INFORMATECH PTY LTD	43602931564	Contractor Services	0042009283	1-Jul-23	30-Jun-24	317,615.52
CN3978484	SON3413842	TERRACE SERVICES PTY LTD	44054453897	Provision of procurement support services	0042009298	1-Jul-23	30-Jun-24	868,925.00
CN3988552	SON3413842	STRATEGIC REFORM PTY LTD	34146766707	Data Services	0042009321	1-Jul-23	30-Jun-24	200,200.00
CN3981460	SON3538332	EFFECTIVE PEOPLE PTY LTD	79063100201	Labour Hire Services	0042009312	1-Jul-23	31-Dec-24	2,924,514.26
CN3988538	SON3538332	EFFECTIVE PEOPLE PTY LTD	79063100201	Labour Hire Norfolk Island	0042009337	1-Jul-23	31-Dec-24	2,924,514.26
CN3975288	SON3539784	SIRVA PTY LTD	53115936993	Storage Services	0042009271	1-Jul-23	30-Jun-24	40,000.00
CN3978480	SON3541738	DATA#3 LTD	31010545267	Cisco Maintenance & Support	0042009303	1-Jul-23	30-Jun-24	133,264.66
CN3796459	SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042007861	1-Jul-23	30-Jun-24	840,369.00

CN3986264	SON3683997	JACOBS GROUP (AUSTRALIA) PTH LTD	37001024095	PFAS Airports Environmental Investigation	0042009330	1-Jul-23	30-Jun-26	10,938,126.10
CN3970939	SON3703617	HEALTHCARE AUSTRALIA	95108180589	Locum Agency Nurses	0042009254	1-Jul-23	30-Jan-24	42,395.40
CN3981447	SON3767450	THERAPY FOCUS LTD RUTH LEE	67796715775	Allied Health Services	0042009316	1-Jul-23	30-Jun-24	143,133.41
CN3981448	SON3767450	THERAPY FOCUS LTD RUTH LEE	67796715775	Allied Health Services	0042009315	1-Jul-23	30-Jun-24	143,133.41
CN3981450	SON3767450	THERAPY FOCUS LTD RUTH LEE	67796715775	Allied Health Services	0042009314	1-Jul-23	30-Jun-24	143,133.41
CN3977475		LIFELINE AUSTRALIA LTD	84081031263	Accidental Counsellor Training	0041014315	3-Jul-23	30-Jun-24	26,598.00
CN3977487		MOCK COURT INTERNATIONAL	37103349435	Due Diligence Training	0041014303	3-Jul-23	8-Jul-24	33,000.00
CN3978474		MIKE PIELOOR AND ASSOCIATES CONSULT	79156346121	Training Services	0041014327	3-Jul-23	30-Jun-24	33,972.00
CN3981453		NATIONAL INDIGENOUS TRAINING EMPLOY SOLUTIONS	35235365160	Training	0041014343	3-Jul-23	30-Jun-24	25,960.00
CN3986265		STOWE AUSTRALIA PTY LIMITED	27002556603	Provision of Electrical Services	0041014356	3-Jul-23	31-Jul-24	50,000.00
CN3986270		THE HATCHERY (HUB) PTY LTD	15641236722	Learning and Development	0041014357	3-Jul-23	30-Jun-24	49,500.00
CN4002881	SON3413842	FINXL PROFESSIONAL SERVICES PTY LTD	74104804793	SAP Support Services 2023-2024	0042009411	3-Jul-23	30-Jun-24	152,064.00
CN4002882	SON3413842	EPI-USE AUSTRALIA PTY LIMITED	74126123108	SAP Support Services 2023-2024	0042009410	3-Jul-23	30-Jun-24	197,472.00
CN4002883	SON3413842	EPI-USE AUSTRALIA PTY LIMITED	74126123108	SAP Support Services (BW/BO) - 2023-2024	0042009409	3-Jul-23	30-Jun-24	363,528.00
CN4002884	SON3413842	PHOENIX MANAGEMENT SERVICES PTY LTD	11151887802	SAP Support Services 2023-2024	0042009408	3-Jul-23	30-Jun-24	198,000.00

CN3975284	SON3557594	PAXUS AUSTRALIA PTY LTD	35004609616	Labour Hire Contract	0042009274	3-Jul-23	2-Jun-24	404,000.00
CN3978476	SON3557594	PAXUS AUSTRALIA PTY LTD	35004609616	Contractor	0042009308	3-Jul-23	7-Jul-24	440,000.00
CN3991460	SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042009311	3-Jul-23	23-Dec-23	150,045.00
CN3986276	SON3674124	AUSTRALIAN INSTITUTE OF MANAGEMENT	40009668553	Learning & Development Courses	0041014346	3-Jul-23	30-Jun-24	17,080.02
CN3977493	SON3413842	TECHITUP PTY LTD	13619753990	Contractor	0042009279	5-Jul-23	7-Jul-24	428,000.00
CN3983896	SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042009319	5-Jul-23	5-Jul-24	229,500.00
CN3984351		WATSON ISLAND CARPENTRY & EXCAVATION T/A The Watson Island Family Trust	58048493829	Replacement of termite damaged beams	0041014352	7-Jul-23	14-Jul-23	30,000.00
CN3983897	SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042009318	10-Jul-23	10-Jan-24	93,000.00
CN3984353	SON3557594	Horizon One Recruitment Pty Ltd	98129885838	Contractor	0042009322	10-Jul-23	5-Jan-24	76,500.00
CN3986266	SON3751667	THINKPLACE AUSTRALIA PTY LTD	56625156845	Facilitate RDA Roundtable Forums	0042009325	10-Jul-23	31-Jul-23	29,186.00
CN3972581	SON3622041	LAWYERBANK	23159266583	Legal Services 2022-2023	0042009260	11-Jul-23	12-Jan-24	280,995.00
CN3986271		AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	69405937639	Legal Services 2023-2024	0041014355	12-Jul-23	30-Jun-24	146,000.00
CN3991440		STANFIELD RE PTY LTD	65611833179	Property Management Services	0041014371	12-Jul-23	30-Jun-24	79,000.00
CN3991453		PEPWORLDWIDE PTY LTD	71131451280	Training	0041014377	12-Jul-23	18-Oct-23	10,953.80
CN3986273	SON3413842	COSMIC TECH SOLUTIONS PTY LTD	74120044484	ICT Services	0042009324	12-Jul-23	11-Jan-24	190,300.00
CN3991436	SON3415292	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	90070345845	Relocation Services	0042009351	12-Jul-23	31-Oct-23	19,772.20

CN3986268	SON3751667	ACIL ALLEN CONSULTING	68102652148	Newswire Services Program Evaluation	0042009332	12-Jul-23	6-Oct-23	55,000.00
CN3996362	SON3751667	KPMG	51194660183	Rail technical expertise	0042009372	12-Jul-23	30-Jun-26	880,000.00
CN3992303		PUBLIC AFFAIRS NETWORK PTY LTD	49083954072	Workshop Facilitation	0041014389	13-Jul-23	12-Aug-23	13,400.00
CN3996373		SOURCE NATION PTY LTD TRADING AS NGANYA	57625733511	First Nations Advisor	0041014376	13-Jul-23	29-Sep-23	49,280.00
CN4002894		RANGEWORTHY ADVISORS S J HALTON T/A	98361501807	Lead Reviewer	0041014407	13-Jul-23	29-Sep-23	88,000.00
CN3991448	SON3557594	RANDSTAD PTY LTD	28080275378	NoG placement fee	0042009357	13-Jul-23	13-Jul-23	12,650.64
CN3988539		ISLAND PLUMBING & GAS	77620103684	Norfolk Island infrastructure maintenance	0041014359	14-Jul-23	31-Dec-24	2,511,850.55
CN3988540	SON3703617	HEALTHCARE AUSTRALIA	95108180589	Provision of Agency Nurses	0042009335	14-Jul-23	31-Jan-24	78,266.16
CN3988541	SON3703617	HEALTHCARE AUSTRALIA	95108180589	Provision of Agency Nurses	0042009334	14-Jul-23	31-Dec-23	42,964.32
CN3988542	SON3703617	HEALTHCARE AUSTRALIA	95108180589	Provision of Agency Nurses	0042009333	14-Jul-23	31-Dec-23	37,823.20
CN3986272	SON3502507	Universal McCann	19002966001	Advertising	0042009326	17-Jul-23	30-Nov-23	11,000.04
CN3988546	SON3541738	DATA#3 LTD	31010545267	Network Devices	0042009343	17-Jul-23	16-Oct-23	33,026.40
CN3988549	SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042009338	17-Jul-23	15-Dec-23	112,014.00
CN3991437	SON3775606	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	29067077696	Emergency Medical Evacuation Services	0042009350	17-Jul-23	18-Jul-23	68,606.37
CN3986267		GRAEME PAUL MAGUIRE	17559821590	Specialist Physician Services	0041014353	18-Jul-23	30-Jun-24	70,000.00
CN3988533		AVOCA PAINTING	49711462956	Asbestos Removal from New Military Barracks Amenities	0041014364	18-Jul-23	28-Aug-23	15,500.00

CN3988534		ISLAND TRANSPORT PTY LTD	32150597550	Provision of Bus Services	0041014363	18-Jul-23	31-Dec-23	465,000.00
CN3991431	SON3415292	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	90070345845	Relocation Services	0042009359	18-Jul-23	30-Oct-23	14,782.80
CN3988545	SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	RECRUITMENT PLACEMENT FEES	0041014366	18-Jul-23	18-Jul-23	17,168.31
CN3988532	SON3703617	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	76001134489	Provision of Agency Nurses	0042009342	18-Jul-23	31-Dec-23	56,100.00
CN3981457		9160AUSTRALIAN PUBLIC SERVICE COMMISSION	99470863260	Education and Training Services	0041014334	19-Jul-23	31-Jul-23	30,000.00
CN3991430	SON3415292	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	90070345845	Relocation Services	0042009360	19-Jul-23	30-Nov-23	11,375.00
CN3991455	SON3538332	TALENT INTERNATIONAL	95121819305	Temporary Personnel Services	0042009352	19-Jul-23	31-Dec-23	100,000.00
CN3999903	SON3660267	IVE GROUP AUSTRALIA PTY LTD	58000205210	Mailout services	0041014428	19-Jul-23	11-Aug-23	370,000.00
CN3991442	SON3767450	PHYSIOTHERAPY POSTURE & PILATES PTY THERESE REEVES	57617497506	Allied Health Services	0042009345	19-Jul-23	30-Jun-24	62,400.00
CN3968819		ESRI AUSTRALIA PTY LTD	16008852775	Learning and Development	0041014248	20-Jul-23	20-Jul-23	12,012.00
CN3991449		QT CANBERRA QT CANBERRA	48050035268	Function room hire	0041014381	20-Jul-23	16-Aug-23	11,820.00
CN3994569		CreatEve Pty Ltd	33079105329	Application Assessment Services	0041014396	20-Jul-23	30-Oct-23	16,500.00
CN3991432		ENERGY SKILLS INTERNATIONAL PTY LTD ENERGY SKILLS SOLUTIONS	84140642851	HV Electrical Switching Operations Training	0041014385	21-Jul-23	30-Sep-23	21,124.98
CN3991434		ANDREW KLOMP	ABN Exempt	Supply and Install Airconditioning	0041014378	21-Jul-23	30-Sep-23	16,482.00
CN3991438	SON3703617	HEALTHCARE AUSTRALIA	95108180589	Provision of Agency Nurses	0042009349	24-Jul-23	31-Dec-23	63,373.96

CN3991439	SON3703617	HEALTHCARE AUSTRALIA	95108180589	Provision of Agency Nurses	0042009348	24-Jul-23	31-Dec-23	47,585.76
CN4003886		Neon Parc	70285854318	Artbank Acquisition	0041014465	26-Jul-23	31-Dec-23	11,000.00
CN4011916		NEON PARC PTY LTD	91666313033	Artwork acquisition	0041014507	26-Jul-23	31-Dec-23	11,000.00
CN3999918	SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042009389	26-Jul-23	23-Jan-24	125,000.00
CN3991435	SON3703617	HEALTHCARE AUSTRALIA	95108180589	Provision of Agency Nurses	0042009353	26-Jul-23	31-Dec-23	132,297.07
CN3991447		AIRSAFE LABORATORIES PTY LTD	17649181297	Air Quality Monitoring	0041014383	27-Jul-23	31-Aug-23	29,500.00
CN3991451	SON3460620	VENTIA PROPERTY PTY LTD	16618028676	Canberra Office Relocations	0042009355	27-Jul-23	1-Sep-23	93,500.00
CN3996367	SON3485107	JACOBS AUSTRALIA PTY LIMITED	12079749287	Provision of Technical Reports	0042009373	27-Jul-23	29-Sep-23	113,280.00
CN3991446	SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Recruitment fee	0041014384	27-Jul-23	27-Jul-23	18,316.78
CN3994578	SON3557594	STAFFING AND OFFICE SOLUTIONS P/L T/A SOS RECRUITMENT	78082056782	Recruitment services	0042009367	27-Jul-23	30-Aug-23	11,220.00
CN3988551	SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042009327	30-Jul-23	30-Jun-24	160,000.00
CN3988548	SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor - RPM Taskforce	0042009339	31-Jul-23	2-Aug-24	260,000.00
CN3991450	SON3557594	Horizon One Recruitment Pty Ltd	98129885838	Contractor	0042009356	31-Jul-23	15-Dec-23	125,812.00
CN3991458	SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042009346	31-Jul-23	31-Jul-24	310,500.00
CN3992304	SON3557594	RANDSTAD PTY LTD	28080275378	Contractor	0042009364	31-Jul-23	31-Dec-23	78,000.00
CN3996364	SON3751667	KPMG	51194660183	Social benefits remote roads consultancy	0042009368	31-Jul-23	22-Dec-23	131,629.30

CN3991456		GETTY IMAGES SALES AUSTRALIA PTY LT	30119471671	Stock Image and video Subscription	0041014373	1-Aug-23	1-Aug-25	37,950.00
CN3996370	SON3413842	TANNER JAMES MANAGEMENT CONSULTANTS PTY LTD	91063977284	Project Management Training Services	0042009370	1-Aug-23	30-Jun-24	180,000.00
CN3992301	SON3557594	DFP RECRUITMENT SERVICES	66394749447	Recruitment services	0042009365	1-Aug-23	31-Oct-23	32,500.00
CN4011923	SON3557594	TALENT INTERNATIONAL Holdings	28131419577	Recruitment services	0042009464	1-Aug-23	31-Oct-23	13,200.00
CN3992298		FIRE & SAFETY SERVICES CO PTY LTD	28080273758	Inspection & Testing Fire Equipment	0041014387	2-Aug-23	30-Jun-24	68,963.80
CN4003885		DEXUS CPA PTY LTD TRUSTEE FOR 145 ANN ST	90160685156	Office Accommodation	0041014467	3-Aug-23	2-Aug-33	13,017,580.00
CN3992299	SON3415292	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	90070345845	Relocation Services	0042009363	3-Aug-23	30-Dec-23	26,357.00
CN3994577	SON3775606	MEDICAL AIR PTY LTD	11163275581	Emergency Medical Evacuation Services	0042009369	4-Aug-23	5-Aug-23	71,700.00
CN3997853	SON3775606	MEDICAL AIR PTY LTD	11163275581	Emergency Medical Evacuation Services	0042009380	6-Aug-23	7-Aug-23	65,000.00
CN3996371		MURAWIN PTY LTD	91167803830	Project Support Services	0041014401	7-Aug-23	10-Nov-23	222,235.00
CN3996372		AERODROME MANAGEMENT SERVICES PTY L	78625913484	Remote Aerodrome Inspection Services	0041014398	7-Aug-23	30-Oct-24	476,949.00
CN3994568	SON3751667	HOUSTON KEMP PTY LTD	11169176069	Cost Benefit Analysis	0041014397	7-Aug-23	31-Mar-24	198,000.00
CN3996368		CATHERINE BISHOP	80521305492	Application Assessment Services	0041014405	8-Aug-23	30-Oct-23	12,650.00
CN3994572	SON3413842	Adecco Australia P/L	91006253336	Contractor	0042009366	9-Aug-23	30-Nov-23	47,025.00

CN3991445	SON3538332	DFP BUSINESS TRUST T/A DFP RECRUITMENT SERVICES PTY LT	66394749447	Temporary employee services	0042009361	9-Aug-23	8-Aug-24	250,000.00
CN3994564		COCOS (KEELING) ISLANDS SHIRE COUNCIL	12325522841	Road repairs	0041014402	10-Aug-23	30-Jun-24	200,000.00
CN3997869		NOVA SYSTEMS PTY LTD	17163525077	Professional services	0041014403	11-Aug-23	24-Dec-25	182,842.00
CN3970944	SON3703617	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	76001134489	Locum Agency Nurses	0042009248	11-Aug-23	31-Oct-23	90,000.00
CN4002885	SON3897769	EXECUTIVE INTELLIGENCE GROUP	88088137071	Recruitment Services	0042009407	11-Aug-23	12-Aug-24	126,500.00
CN3996361		MM ELECTRICAL & DATA SUPPLIES	13003762641	IOT power infrastructure	0041014406	14-Aug-23	29-Sep-23	13,650.00
CN3996363		STATEWIDE OIL DISTRIBUTOR	43009283363	Supply of Mobilgrad Lubrication Oil	0041014404	14-Aug-23	30-Dec-23	42,558.84
CN3999908		MINGARA AUSTRALASIA PTY LTD	11079636623	Project Integration Coordinator	0041014409	14-Aug-23	31-Dec-24	600,000.00
CN4016006		CONSULT MARINE PTY LTD	79611422998	Pier feasibility study	0041014549	14-Aug-23	15-Jan-24	79,420.00
CN3999916	SON3538332	MICHAEL PAGE INTERNATIONAL (AUST) P MICHAEL PAGE	58002872264	Recruitment services	0042009391	14-Aug-23	14-Aug-23	15,963.37
CN3996366	SON3751667	INSTINCT AND REASON PTY LTD	17101283845	Refresh of the White Paper on Developing Northern Australia	0042009376	14-Aug-23	9-Feb-24	198,000.00
CN3997852	SON3775606	MEDICAL AIR PTY LTD	11163275581	Emergency Medical Evacuation Services	0042009381	14-Aug-23	15-Aug-23	65,000.00
CN4011921	SON3538332	IGNITE LIMITED T/A IGNITE	43002724334	Contractor	0042009466	15-Aug-23	31-Jan-24	56,507.22
CN4017009	SON3538332	IGNITE LIMITED T/A IGNITE	43002724334	Recruitment services	0042009521	15-Aug-23	6-Sep-23	15,572.00
CN3997868		COLEMANS INK PTY LTD	90650943721	Printing services	0041014408	16-Aug-23	7-Sep-23	12,941.50
CN4008142		WHON PTY LTD	81138658429	Extension of Membership	0041014489	17-Aug-23	17-Aug-24	11,440.00

CN3997854	SON3703617	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	76001134489	Provision of Agency Nurses	0042009378	17-Aug-23	31-Dec-23	96,000.00
CN3996365		MARITIME INSIGHTS & INTELLIGENCE LI	ABN Exempt	Data subscription	0041014410	18-Aug-23	30-Jun-24	32,487.38
CN3999907		TRUSTEE FOR KIDD FAMILY TRUST TA AUSTRALIAN ELECTION COMPANY	58635903913	Election services Norfolk Island	0041014415	18-Aug-23	27-Oct-23	122,124.20
CN3997860	SON3538332	CAPITAL RECRUIT PTY LTD	77600244040	Non-Ongoing Placement Fee	0042009385	18-Aug-23	9-Sep-23	11,085.67
CN3997867	SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Recruitment Process	0042009377	18-Aug-23	13-Oct-23	21,538.00
CN3999904	SON3775606	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	29067077696	Emergency Medical Evacuation Services	0042009393	18-Aug-23	19-Aug-23	73,766.91
CN4002860		GEOBRUGG AUSTRALIA PTY LTD	98129790183	Structural components	0041014443	21-Aug-23	30-Nov-23	31,432.60
CN4003893		ARWARBUKARL CULTURAL RESOURCE ASSOC	98581830782	Events coordination	0041014451	21-Aug-23	23-Sep-23	72,600.00
CN3991444	SON3538332	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Temporary personnel	0042009362	21-Aug-23	20-Aug-24	250,000.00
CN4015983	SON3538332	Horizon One Recruitment Pty Ltd	98129885838	Contractor	0042009496	21-Aug-23	23-Feb-24	131,127.75
CN3997855		AUSTROADS LTD	16245787323	Australian Transport Assessment and Planning (ATAP) Guidelines	0041014413	22-Aug-23	30-Jun-24	345,266.90
CN4004858		Matthew Lynch	46268305468	Application Assessment Services	0041014440	22-Aug-23	10-Nov-23	16,500.00
CN3997858		WHON PTY LTD	81138658429	Executive Training	0041014417	23-Aug-23	23-Aug-23	11,440.00

CN4003879		NIGAS PTY LTD	49900779936	Norfolk Island infrastructure maintenance	0041014431	23-Aug-23	31-Jan-24	19,223.00
CN3997864	SON3541738	ETHAN GROUP PTY LTD	93099503456	ICT Network Hardware	0042009379	23-Aug-23	31-Aug-23	28,352.50
CN4003882		IAS Logistics Pty Ltd	61073727492	Sensitive transport services	0041014468	24-Aug-23	29-Sep-23	15,991.65
CN4002892	SON3538332	CAPITAL RECRUIT PTY LTD	77600244040	Contractor placement fee	0042009395	24-Aug-23	30-Jun-24	12,500.00
CN3997859	SON3541738	THE TRUSTEE FOR CONSTECH UNIT TRUST CTDS AUSTRALIA PTY LTD	67767719881	IT Hardware	0042009386	24-Aug-23	31-Aug-23	40,425.00
CN3997850		SHIMADZU MEDICAL SYSTEMS (OCEANIA)	77074306255	Medical Imaging Equipment	0041014419	25-Aug-23	30-Jun-24	266,141.12
CN3999913		AVOCA PAINTING	49711462956	Asbestos Removal	0041014427	25-Aug-23	15-Sep-23	43,000.00
CN3999914		GP SERVICES GARRY GEORGE PARSONS	26945987429	Soil remediation services	0041014425	25-Aug-23	30-Sep-23	86,721.29
CN4002893	SON3502507	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	19002966001	Advertising Services	0041014420	25-Aug-23	22-Sep-23	60,000.00
CN4002870	SON3897769	RELATBL RECRUITING PTY LTD	28632957478	Recruitment Services	0042009421	25-Aug-23	26-Aug-24	19,497.00
CN4002887	SON3897769	EXECUTIVE INTELLIGENCE GROUP	88088137071	Recruitment Services	0042009405	25-Aug-23	26-Aug-24	35,000.00
CN3999906		PURCELL ASIA PACIFIC LIMITED	23609207301	Conservation architect services	0041014422	28-Aug-23	30-Jun-24	40,000.00
CN4002868		ISLAND CABINETS	49531494046	Kitchen Manufacture	0041014423	28-Aug-23	30-Jun-24	26,229.00
CN4016023		.AU ADMINISTRATION LIMITED	38079009340	Sponsorship	0041014519	28-Aug-23	1-Sep-23	52,514.40
CN3996369	SON3413842	ETERNITY SOLUTIONS PTY LTD	15147108361	ICT Contractor Services	0042009371	28-Aug-23	30-Jun-24	258,792.00
CN3997862	SON3538332	RANDSTAD PTY LTD	28080275378	Contractor	0042009382	28-Aug-23	28-Aug-24	326,500.00

CN3997856	SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042009387	28-Aug-23	30-Aug-24	410,000.00
CN3999902		RELY PACIFIC LAUNDRY EQUIPMENT	53659864187	Electrical appliances	0041014436	29-Aug-23	29-Feb-24	53,478.00
CN3999905	SON3751667	BIS OXFORD ECONOMICS	20060358689	Cost escalation update 2023	0042009392	29-Aug-23	6-Oct-23	82,665.00
CN4002862	SON3965020	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042009402	29-Aug-23	1-Mar-24	148,643.52
CN3999919		STUTCH DATA SERVICES PTY LTD	99092849397	Printer Cartridges	0041014421	30-Aug-23	30-Sep-23	16,478.00
CN4002866		NORFOLK INDUSTRIES	ABN Exempt	Provision of Rock Products for Construction Projects on Norfolk Island	0041014430	30-Aug-23	30-Jun-25	168,000.00
CN3816136		KUULI PLUNS	80879880159	Horticultural and Property Maintenance	0041013242	31-Aug-23	30-Aug-24	557,770.00
CN4002890	SON3541738	DATA#3 LTD	31010545267	ICT Hardware Network Switches	0042009400	31-Aug-23	15-Sep-23	34,502.12
CN4002889	SON3713272	VOCUS PTY LTD	78127842853	Data Carriage and Managed Router Services	0042009401	31-Aug-23	31-Aug-26	4,873,103.00
CN4002880	SON3965020	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042009412	31-Aug-23	30-Dec-23	86,900.00
CN3999911		CANON BUSINESS SERVICES AUSTRALIA P	42063577739	Mail and Despatch Services	0041014435	1-Sep-23	31-Aug-27	1,227,994.28
CN4002863		COCOS ISLANDS CO-OPERATIVE SOCIETY CATERING DIVISION	30078049966	Building and Construction	0041014439	1-Sep-23	30-Sep-23	25,272.00
CN4002864		NORTHERN TERRITORY AIR SERVICES PTY	94149519399	Air Transport Services	0041014438	1-Sep-23	31-Aug-25	1,744,107.00
CN4003887		DECISIVE PUBLISHING PTY LTD	13065084960	Subscription	0041014459	1-Sep-23	1-Sep-24	18,975.00
CN4002891	SON3538332	DFP BUSINESS TRUST T/A DFP RECRUITMENT SERVICES PTY LT	66394749447	Recruitment services	0042009399	1-Sep-23	30-Sep-23	10,583.69

CN3999910	SON3751667	CALLIDA PTY LTD	40154007664	Finanical Management Advisory Services	0042009396	1-Sep-23	30-Nov-23	897,360.00
CN4004836	SON3775606	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	29067077696	Emergency Medical Evacuation Services	0042009445	2-Sep-23	3-Sep-23	100,778.87
CN3997865		AUSTRALIAN NETWORK ON DISABILITY	92456457335	Australian Network on Disability Membership	0041014412	4-Sep-23	1-Jun-24	13,213.20
CN4011911		SDR NT Pty Ltd	61616091715	Artwork acquisition	0041014514	4-Sep-23	31-Oct-23	21,500.00
CN4002872	SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Recruitment services	0042009419	4-Sep-23	8-Dec-23	29,000.00
CN4004852	SON3557594	RANDSTAD PTY LTD	28080275378	Contractor	0042009431	4-Sep-23	30-Jun-24	85,800.00
CN4002888	SON3751667	INSTINCT AND REASON PTY LTD	17101283845	Program Evaluation	0042009404	4-Sep-23	31-Jan-24	89,100.00
CN3999917	SON3965020	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042009390	4-Sep-23	8-Mar-24	72,000.00
CN4003884	SON3460620	VENTIA PROPERTY PTY LTD	16618028676	Office fitout	0042009432	5-Sep-23	31-Dec-23	2,467,933.60
CN4006897	SON3490955	CBIT DIGITAL FORENSICS SERVICES CDFS AUS	16107115846	Nuix Software	0042009450	5-Sep-23	6-Sep-24	385,104.17
CN4002886	SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Recruitment services	0042009406	5-Sep-23	26-Sep-23	13,475.85
CN4011888	SON3775606	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	29067077696	Emergency Medical Evacuation Services	0042009487	5-Sep-23	6-Sep-23	73,766.91
CN3999912		AUSTRALIAN LOCAL GOVERNMENT ASSOCIA	31008613876	Sponsorship	0041014429	6-Sep-23	7-Sep-23	20,000.00
CN3988550		LIFELINE AUSTRALIA LTD	84081031263	Managing Challenging Interactions Grad training	0041014358	7-Sep-23	8-Sep-23	15,000.00
CN4011910		Chalk Horse Pty Ltd	72630318151	Artwork acquisition	0041014515	7-Sep-23	31-Dec-23	12,420.00
CN4015988		Sullivan + Strumpf	23109668215	Artwork acquisition	0041014517	7-Sep-23	31-Dec-23	12,000.00
CN4003894	SON3460620	VENTIA PROPERTY PTY LTD	16618028676	Workstations	0042009422	7-Sep-23	30-Jun-24	16,324.00

CN4002876	SON3541738	TELSTRA LIMITED	64086174781	Mobile devices	0042009416	7-Sep-23	30-Sep-23	75,360.00
CN4002878	SON3726339	XAANA PTY LTD	45633947369	Recruitment services	0041014442	7-Sep-23	7-Sep-23	17,309.20
CN4003881		IAS Logistics Pty Ltd	61073727492	Sensitive transport services	0041014469	8-Sep-23	29-Sep-23	15,125.00
CN4002871	SON3352211	ROYAL MELBOURNE INSTITUTE OF TECHNO	49781030034	Research services	0042009420	8-Sep-23	30-Jun-24	151,250.00
CN4002858		HAZRAD AUSTRALIA PTY LTD	27626763782	Disposal of Contaminated Equipment and Materials	0041014449	11-Sep-23	31-Oct-23	15,614.50
CN4004854		AORB Pty Ltd	64887659630	Development of updated online classification training	0041014462	11-Sep-23	30-Nov-23	52,509.60
CN4011922		BLOOMBERG AUSTRALIA PTY	47622777851	Subscription Licence	0041014496	11-Sep-23	11-Sep-24	176,100.21
CN4002857	SON3415292	GRACE REMOVALS (AUSTRALIA) PTY LTD	35083330223	Relocation Services	0042009425	11-Sep-23	31-Jan-24	22,191.74
CN4015992	SON3538332	IGNITE LIMITED T/A IGNITE	43002724334	Contractor	0042009481	11-Sep-23	15-Mar-24	131,127.75
CN4002875	SON3557594	PAXUS AUSTRALIA PTY LTD	35004609616	Contractor	0042009417	11-Sep-23	15-Sep-24	300,000.00
CN4020012	SON3897769	MICHAEL PAGE INTERNATIONAL (AUST) P MICHAEL PAGE	58002872264	Recruitment Services	0041014571	11-Sep-23	11-Sep-23	17,309.18
CN3999920	SON3965020	Adecco Australia P/L	91006253336	Contractor	0042009388	11-Sep-23	23-Feb-24	120,000.00
CN4002877	SON3965020	RANDSTAD PTY LTD	28080275378	Contractor	0042009415	11-Sep-23	9-Feb-24	110,000.00
CN4003878		UFC ULTIMATE FINISH CARPENTRY	22828071564	Carpentry Services	0041014456	12-Sep-23	31-Jan-24	50,490.00
CN4003890		PUBLIC AFFAIRS NETWORK PTY LTD	49083954072	Meeting facilitation services	0041014453	12-Sep-23	15-Dec-23	114,620.00
CN4003891	SON3460620	VENTIA PROPERTY PTY LTD	16618028676	Property Management Services	0042009424	12-Sep-23	30-Jun-24	38,072.10

CN4003892	SON3541738	HEWLETT PACKARD AUST PTY LTD	74004394763	IT Network Equipment	0042009423	12-Sep-23	30-Sep-23	28,930.00
CN3991443		REGIONAL AUSTRALIA INSTITUTE LTD	65152955667	Conference Attendance	0041014386	13-Sep-23	14-Sep-23	12,100.00
CN3994579		LIFE UNLIMITED HEALTH SOLUTIONS	95151989472	Training	0041014393	13-Sep-23	30-Jun-24	15,840.00
CN4003888	SON3751667	BEVINGTON CONSULTING PTY LTD	12080534005	Resourcing review	0042009427	13-Sep-23	15-Dec-23	177,210.00
CN4006892	SON3751667	FIRST AKROW TRUST & BRIAN T WILSON T/A CLAYTON UTZ	35740217343	Investigation services	0042009455	13-Sep-23	31-Jul-24	55,000.00
CN4002873	SON3965020	CAPITAL RECRUIT PTY LTD	77600244040	Contractor	0042009418	13-Sep-23	8-Mar-24	90,000.00
CN4004835		WESTERN PARKLAND CITY AUTHORITY	84369219084	State & Federal Government Collaboration	0041014479	14-Sep-23	31-Jan-24	100,000.00
CN4004851		9290 COMCARE AUSTRALIA	41640788304	2021-22 Premium Adjustment	0041014463	14-Sep-23	14-Sep-23	107,720.80
CN4006899		EQUINIX AUSTRALIA NATIONAL PTY LTD	70094277675	Telecommunication Services	0041014484	14-Sep-23	14-Sep-26	145,000.00
CN4002867		THE AUSTRALIAN COUNCIL ON HEALTHCAR	90008549773	Professional Accreditation	0041014426	15-Sep-23	30-Jun-24	12,413.00
CN4006893		IAS Logistics Pty Ltd	61073727492	International Freight UK Repatriation 2023	0041014487	15-Sep-23	31-Oct-23	129,987.79
CN4016009		CI MAINTENANCE SERVICES PTY LTD	39009463101	Pest control	0041014537	15-Sep-23	31-Dec-23	47,715.00
CN4003876	SON3415292	GRACE REMOVALS (AUSTRALIA) PTY LTD	35083330223	Relocation Services	0042009435	15-Sep-23	31-Jan-24	16,361.10
CN4004850		The Australian and New Zealand School of Government Ltd	69102908118	Education and Training Services	0041014470	18-Sep-23	14-Nov-23	20,350.00
CN4004857		9160AUSTRALIAN PUBLIC SERVICE COMMISSION	99470863260	Education and Training Services	0041014454	18-Sep-23	22-Dec-23	30,200.00

CN4008138		DON MARKUS	92443843405	Legislative Policy Development	0041014492	18-Sep-23	31-Mar-24	80,000.00
CN4006891	SON3538332	MICHAEL PAGE INTERNATIONAL (AUST) P MICHAEL PAGE	58002872264	Non-Ongoing placement fee	0042009456	18-Sep-23	18-Sep-23	14,666.44
CN4004841	SON3703617	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	76001134489	Provision of Agency Nurses	0042009437	18-Sep-23	30-Jun-24	97,500.00
CN4006901	SON3751667	THINKPLACE AUSTRALIA PTY LTD	56625156845	Workshop facilitator	0042009439	18-Sep-23	30-Jun-24	45,000.00
CN4015986	SON3751667	MINTER ELLISON	91556716819	Privacy Impact Assessment	0042009493	18-Sep-23	2-Feb-24	30,000.00
CN4004838		ST JOHN AMBULANCE AUSTRALIA WESTERN AUST) INC	55028468715	*Replacement Ambulance for the Indian Ocean Territories Health Service, Christmas Island	0041014477	19-Sep-23	30-Nov-23	67,165.00
CN4006894		IAS Logistics Pty Ltd	61073727492	International Freight Austria Repatriation 2023	0041014486	19-Sep-23	31-Oct-23	108,977.30
CN4008137	SON3542055	GHD PTY LTD	39008488373	Provision of environmental and heritage assessments to support Development Applications for Roads Project	0042009459	19-Sep-23	30-Jun-24	174,423.70
CN4020010	SON3897769	Gillian Beaumont Recruitment Pty Li	58107780683	Recruitment Services	0042009569	19-Sep-23	20-Sep-24	44,000.00
CN4004837		HEWITT, RODNEY TRADING AS CI REEFER SERVICES	87076922460	Plumbing and Heating and Air Conditioning	0041014478	20-Sep-23	30-Jun-24	56,520.00

CN4004843		UNITED EQUIPMENT PTY LTD	48115672841	Annual Inspection and Service of EWP and other goods and Services	0041014466	20-Sep-23	31-Jan-24	19,580.50
CN4018508		SHOALHAVEN CITY COUNCIL	59855182344	Local Government Emergency Management Services	0041014568	20-Sep-23	18-Sep-24	120,000.00
CN4004845	SON3413842	THE RECRUITMENT HIVE PTY LTD	13155397541	ICT Contracting Services	0042009441	20-Sep-23	30-Jun-24	221,312.00
CN4006895	SON3413842	SYNERGY GROUP AUSTRALIA LTD	65119369827	Business Analyst - Business Services Engagement	0042009454	20-Sep-23	30-Apr-24	110,000.00
CN4006890		A.C ADAMS & B.C ADAMS	69775254456	NIHRACS Body Protection Upgrade	0041014481	21-Sep-23	22-Nov-23	75,518.00
CN3816145		DIANNE ADAMS CLEANING CONTRACT GOVERNMENT HOUSE	53737601329	Property Maintenance	0041013289	22-Sep-23	21-Sep-24	452,081.24
CN4003877		HAPPY JACKS CKI PTY LTD	18600333328	Pest control	0041014457	22-Sep-23	31-Dec-23	24,662.00
CN4006889		PROFORM PRODUCTS PTY LTD	16108210902	Procuring Kitchen materials for House 47 West Island	0041014482	22-Sep-23	30-Jun-24	10,935.62
CN4011898		CAPS AUSTRALIA PTY LTD	79008877790	Air Compressor	0041014501	22-Sep-23	31-Jan-24	83,689.10
CN4002859		COCOS ISLANDS CO-OPERATIVE SOCIETY CATERING DIVISION	30078049966	Building and Construction	0041014444	25-Sep-23	30-Dec-23	23,800.00
CN4004842		Northern Refueling Maintenance Pty	57070268763	Fuel Truck Repairs and Maintenance - Home Island	0041014472	25-Sep-23	15-Nov-23	21,660.14
CN4004849		WHON PTY LTD	81138658429	Education and Training Services	0041014471	25-Sep-23	28-Jun-24	11,440.00
CN4004856		WHON PTY LTD	81138658429	Education and Training Services	0041014455	25-Sep-23	28-Jun-24	14,410.00

CN4002879	SON3413842	EXPERIS AUSTRALIA PTY LTD	57071352031	CRM Sr Software Developer	0042009414	25-Sep-23	24-Sep-24	394,644.00
CN4011912	SON3538332	CHARTERPOINT PTY LTD	17160453994	Financial Analysis	0042009486	25-Sep-23	29-Feb-24	429,000.00
CN4015993	SON3622041	A ABRAHAMS & OTHERS T/A LANDER & RO	58207240529	Legal Services	0042009480	25-Sep-23	31-Dec-23	16,000.00
CN4011914	SON3751667	Kordamentha Pty Ltd	36220576038	Financial Services	0042009482	25-Sep-23	30-Dec-23	495,000.00
CN4003883	SON3965020	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Temporary employee services	0042009433	25-Sep-23	29-Mar-24	114,693.70
CN4003889	SON3965020	CAPITAL RECRUIT PTY LTD	77600244040	Contractor	0042009426	25-Sep-23	22-Mar-24	110,000.00
CN4004844	SON3965020	PAXUS AUSTRALIA PTY LTD	35004609616	Contractor - RPM	0042009446	25-Sep-23	27-Sep-24	360,000.00
CN4004847	SON3965020	CALLEO RESOURCING PTY LTD	29606001763	Labour Hire Services	0042009438	25-Sep-23	22-Mar-24	115,000.00
CN4006898	SON3541738	OPTUS NETWORKS PTY LIMITED OPTUS	92008570330	Cisco IP Phones	0042009449	26-Sep-23	31-Oct-23	20,393.56
CN4011908		SOURCE NATION PTY LTD TRADING AS NGANYA	57625733511	Community Facilitation Services	0041014518	27-Sep-23	15-Dec-23	111,650.00
CN4011904		GHD PTY LTD	39008488373	Design Services	0041014497	28-Sep-23	27-Oct-23	48,429.00
CN4011915		IAS Logistics Pty Ltd	61073727492	Freight Services	0041014510	28-Sep-23	31-Oct-23	18,733.00
CN4011924		DBD Film Services Pty Ltd	15149089707	Location Offset Assessment	0041014495	28-Sep-23	15-Dec-23	10,890.00
CN4015991		IAS Logistics Pty Ltd	61073727492	Freight Services	0041014506	28-Sep-23	31-Oct-23	30,918.53
CN4008141	SON3413842	MINTERELLISON CONSULTING	50077613828	ICT Service Offering	0042009457	29-Sep-23	28-Dec-23	215,204.00
CN4015984	SON3538332	PEPWORLDWIDE PTY LTD	71131451280	Executive coaching sessions	0042009495	30-Sep-23	30-Jun-24	10,953.80
CN3999915		CENTRE ASIA PACIFIC AVIATION P/L	90060104556	Data Subscription	0041014424	1-Oct-23	30-Sep-24	26,400.00
CN4002861		DR PAUL TAYLOR	35654784116	Locum Dentist Services IOT	0041014441	1-Oct-23	24-Nov-23	62,841.00
CN4011890		SHOALHAVEN CITY COUNCIL	59855182344	Local government services	0041014512	1-Oct-23	30-Jun-26	3,164,149.50

CN4015982	SON3413842	REALLY AWESOME PEOPLE PTY LTD	97623746814	Contractor	0041014525	1-Oct-23	30-Jun-24	192,257.00
CN4015990		SHU-LING CHEN	34364315654	Research Services	0041014509	2-Oct-23	20-Dec-23	40,000.00
CN4015974	SON3965020	Hudson Global Resources (Aust) P/L	21002888762	Recruitment Services	0042009519	2-Oct-23	3-Nov-23	16,500.00
CN3988531		Daniel Williams	86557857423	Provision of Locum Doctors	0041014365	3-Oct-23	24-Oct-23	33,000.00
CN4004855	SON3413842	TECHITUP PTY LTD	13619753990	ICT Contractor	0042009429	3-Oct-23	2-Oct-24	394,664.00
CN4008143	SON3622041	MCINNES WILSON LAWYERS PTY LTD	30137213015	Legal Services 2023 - 2024	0042009448	3-Oct-23	6-Dec-23	60,720.00
CN4011913	SON3897769	Horizon One Recruitment Pty Ltd	98129885838	Recruitment services	0042009483	3-Oct-23	3-Oct-24	16,362.76
CN4008140	SON3965020	CALLEO RESOURCING PTY LTD	29606001763	Agency that has labour hire worker with the skills and experience needed for a short-term labour hire placement.	0042009458	3-Oct-23	5-Apr-24	106,000.00
CN4011919	SON3965020	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Recruitment services	0042009469	3-Oct-23	3-Apr-24	10,754.00
CN4008134		SEE GEOPHYSICS	18061265573	Norfolk Island Cemetery Geophysical Survey	0041014493	4-Oct-23	30-Apr-24	31,271.00
CN4008135		ST JOHN AMBULANCE AUSTRALIA WESTERN AUST) INC	55028468715	Training and support to volunteers of st johns ambulance service	0041014491	4-Oct-23	30-Jun-24	91,443.00
CN4004853	SON3413842	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Hire to Retire Project Business Analyst	0042009430	9-Oct-23	6-Sep-24	189,475.00

CN4011926	SON3502507	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	19002966001	External Advertising	0042009447	9-Oct-23	30-Mar-24	110,000.00
CN4011907	SON3751667	SENTENTIA CONSULTING PTY LTD	85639580662	Internal Audit Services	0042009490	9-Oct-23	30-Apr-24	70,000.00
CN4006900	SON3965020	CAPITAL RECRUIT PTY LTD	77600244040	Temporary labour hire required to backfill a role.	0041014483	9-Oct-23	12-Apr-24	155,000.00
CN4015978	SON3965020	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042009498	9-Oct-23	29-Feb-24	57,409.00
CN4004839		WORKPAC HEALTH AND SOCIAL CARE	66101479707	Provision of Locum Doctors	0041014476	10-Oct-23	10-Nov-23	57,234.86
CN4015970		LOGICAL SCOPE PTY LTD	93661193906	Building works	0041014528	10-Oct-23	30-Jan-24	27,600.10
CN4016016		International Assoc for Public Participation Australia	20165006511	Learning and Development	0041014538	10-Oct-23	12-Oct-23	18,430.00
CN4015994	SON3413842	NTT Australia Pty Ltd	65003371239	Contractor	0042009477	10-Oct-23	6-Sep-24	169,538.00
CN4011903	SON3415292	GRACE REMOVALS (AUSTRALIA) PTY LTD	35083330223	Relocation Services	0042009467	10-Oct-23	31-Jan-24	13,204.10
CN4011899		ELECTRICAL INSPECTIONS WA	65601226591	Electrical Services	0041014500	11-Oct-23	30-Nov-23	26,827.46
CN4011901		MILLER AVIATION PARTNERS PTY LTD	74122984892	Technical advice	0041014499	11-Oct-23	30-Jun-25	195,250.00
CN4011891	SON3681971	DUNN INVESTMENTS (WA) PTY LTD	93113237399	Construction Works	0042009485	11-Oct-23	7-Nov-23	162,000.00
CN4011897	SON3681971	BLUE CRAB INVESTMENTS PTY LTD T/A GREGORY CI MAINTENANCE	57617127250	Construction Works	0042009476	11-Oct-23	7-Nov-23	162,000.00
CN4011900	SON3751667	MILLS OAKLEY	51493069734	Probity services	0042009472	11-Oct-23	30-Apr-24	75,000.00
CN3997863		ENLIGHTEN LEADERSHIP	33803741465	Leadership Excellence & Applied Practices Program	0041014414	12-Oct-23	30-Jun-24	84,360.00
CN4016007		SHIRE OF CHRISTMAS ISLAND	94494925146	Roadworks	0041014539	12-Oct-23	30-Jun-24	180,000.00

CN4017017	SON3637213	Icon Agency Melbourne	12103086451	PR and content development	0042009508	12-Oct-23	30-Jun-24	349,556.68
CN4011895	SON3751667	LANDELL PROBITY PTY LTD	27650782264	Probity assurance	0042009478	12-Oct-23	30-Apr-24	79,882.55
CN4011896		HIVAC SERVICES PTY LTD	57152072645	HV Electricians / Cable Jointers	0041014502	13-Oct-23	15-Dec-23	219,952.00
CN4016015		BRISBANE ORGANISING COMMITTEE 2032	49672341604	Olympic Observer Program	0041014540	13-Oct-23	31-Aug-24	10,670.00
CN4004840	SON1142512	SG FLEET AUSTRALIA PTY LTD	15003429356	Indian Ocean Territories Light Vehicle Replacement Program	0042009440	13-Oct-23	30-Jun-24	169,295.46
CN4011902	SON3415292	GRACE REMOVALS (AUSTRALIA) PTY LTD	35083330223	Relocation Services	0042009471	13-Oct-23	31-Mar-24	10,480.13
CN4011892	SON3542055	ACOR CONSULTANTS (ACT) PTY LIMITED	16054221162	Technical Support	0042009484	13-Oct-23	28-Feb-24	104,500.00
CN4011894	SON3754402	33 Creative Pty Limited	19602191926	Creative Design & Communication Services	0042009479	13-Oct-23	30-Sep-24	253,000.00
CN4011917		BIS OXFORD ECONOMICS	20060358689	Subscription Licence	0041014504	15-Oct-23	14-Jun-24	13,029.50
CN4015995	SON3413842	CLICKS RECRUIT (AUSTRALIA) PTY LTD	87078625242	Contractor	0042009473	16-Oct-23	10-Nov-23	355,716.00
CN4011918	SON3965020	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Labour Hire Service	0042009470	16-Oct-23	21-Apr-24	220,000.00
CN4011886	SON3775606	MEDICAL AIR PTY LTD	11163275581	Emergency Medical Evacuation Services	0042009492	18-Oct-23	19-Oct-23	65,000.00
CN4011905		EDUCATION SERVICES AUSTRALIA LTD	18007342421	Survey and data analysis services	0041014522	19-Oct-23	28-Jun-24	286,110.00
CN4011893		CHARLOTTE YAGER	20117688503	Record Digitisation	0041014508	20-Oct-23	30-Jun-24	30,000.00
CN4011887	SON3502507	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	19002966001	Advertising Services	0042009489	20-Oct-23	30-Jun-24	55,000.00

CN4017019	SON3541738	DATA#3 LTD	31010545267	ICT Hardware	0042009488	20-Oct-23	30-Nov-23	231,892.14
CN4006888	SON3703617	HEALTHCARE AUSTRALIA	95108180589	Provision of Agency Nurses	0042009451	20-Oct-23	30-Jun-24	57,903.60
CN4016989	SON3775606	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	29067077696	Emergency Medical Evacuation Services	0042009525	21-Oct-23	22-Oct-23	99,778.87
CN4015973		CHRISTMAS ISLAND ENGINEERING & MAINTENANCE PTY LTD	64123176358	Rock fall fence maintenance	0041014523	23-Oct-23	30-Jun-24	282,010.00
CN4016012		Jane Therese Harrington T/a Jane Harrington Consulting	62765820927	Heritage Specialist	0041014533	23-Oct-23	30-Jun-24	10,000.00
CN4017015	SON3557594	FACE2FACE RECRUITMENT	47112122504	Contractor	0042009513	23-Oct-23	23-Apr-24	75,702.00
CN4016021	SON3751667	SPARKE HELMORE LAWYERS	78848387938	Probity Adviser	0042009501	23-Oct-23	28-Jun-24	15,880.00
CN4011884	SON3965020	CAPITAL RECRUIT PTY LTD	77600244040	Labour Hire Services	0042009491	23-Oct-23	26-Apr-24	105,000.00
CN3997851		JON AND JON CONSULTING PTY LTD	59169496235	Locum Chief Medical Officer	0041014416	24-Oct-23	5-Jan-24	169,249.48
CN4015972		SCOTT NORMAN EVANS	13100819049	Assessment of Regulation permits	0041014524	24-Oct-23	24-Oct-24	49,400.00
CN4011925	SON3502507	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	19002966001	Advertising Services	0042009462	24-Oct-23	31-Dec-23	24,484.24
CN4017008	SON3541738	ETHAN INDIGENOUS PTY LTD	43623264120	ICT Equipment	0042009523	25-Oct-23	11-Dec-23	41,250.00
CN4015977	SON3751667	PROXIMITY ADVISORY SERVICES PTY LTD	92147937844	Probity and Procurement Services	0041014530	25-Oct-23	15-May-24	225,000.00
CN4016982	SON3751667	SENTENTIA CONSULTING PTY LTD	85639580662	Performance Reporting	0042009541	25-Oct-23	31-Jan-24	124,833.75
CN4016988	SON3775606	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	29067077696	Emergency Medical Evacuation Services	0042009526	25-Oct-23	26-Oct-23	81,020.60
CN4015971		BILL BURTON BUILDING	56733069225	Replace locks	0041014527	26-Oct-23	30-Jun-24	78,000.00

CN4015981	SON3965020	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Recruitment services	0041014526	26-Oct-23	30-Nov-23	10,754.00
CN4011909		CANON BUSINESS SERVICES AUSTRALIA P	42063577739	Paperless Accounts Payable Services	0041014516	27-Oct-23	26-Oct-25	245,381.00
CN4015980		OPTUS NETWORKS PTY LIMITED OPTUS	92008570330	ICT Professional Services	0041014529	27-Oct-23	27-Dec-23	19,470.00
CN4015985	SON3413842	REASON GROUP PTY LTD	34128711348	ICT Scoping and Design Services	0042009494	27-Oct-23	31-Jan-24	330,000.00
CN4015975		CAPITAL COMMUNICATIONS PTY LTD T/A CAPITAL PUBLIC AFFAIRS CONSULTANTS	11008661523	Strategic Advisor	0041014531	30-Oct-23	30-Jun-24	132,000.00
CN4016010		SHIRE OF CHRISTMAS ISLAND	94494925146	Roadworks	0041014535	30-Oct-23	30-Jun-24	600,000.00
CN4016022	SON3460620	VENTIA PROPERTY PTY LTD	16618028676	Security scoping works	0042009500	30-Oct-23	1-Jun-24	14,952.30
CN4022409	SON3751667	SENTENTIA CONSULTING PTY LTD	85639580662	Purpose and performance redesign services	0042009564	30-Oct-23	31-Jan-24	124,833.75
CN4016995	SON3897769	CBR RECRUITMENT PTY LTD	49097440572	Recruitment services	0042009503	30-Oct-23	24-Nov-23	10,276.20
CN4016018	SON3965020	CALLEO RESOURCING PTY LTD	29606001763	Recruitment services	0042009505	30-Oct-23	30-Apr-24	115,000.00
CN4017018		Hudson Global Resources (Aust) P/L	21002888762	Recruitment services	0041014536	31-Oct-23	31-Oct-23	16,500.00
CN4016008	SON3415292	GRACE REMOVALS (AUSTRALIA) PTY LTD	35083330223	Relocation Services	0042009510	31-Oct-23	31-Oct-23	19,772.20
CN4022407	SON3502507	Universal McCann	19002966001	Advertising Services	0042009572	31-Oct-23	19-Nov-23	13,518.62
CN4016017	SON3897769	Elliott Gray	17618093422	Recruitment Services	0042009507	31-Oct-23	31-Jan-24	25,000.00
CN4015976	SON3965020	RANDSTAD PTY LTD	28080275378	Contractor	0042009499	31-Oct-23	15-Oct-24	190,000.00
CN4011906		AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	69405937639	Legal training	0041014520	1-Nov-23	28-Jun-24	18,000.00

CN4016011		REMOTE CONSTRUCTION AND ENGINEERING	24661345455	Roof replacement	0041014534	1-Nov-23	31-Mar-24	123,473.00
CN4022404		INFRASTRUCTURE PARTNERSHIPS AUSTRAL	22604585506	Membership for Infrastructure Partnership Australia	0041014575	1-Nov-23	31-Oct-24	34,199.00
CN4016994	SON3415292	GRACE REMOVALS (AUSTRALIA) PTY LTD	35083330223	Relocation Services	0042009514	1-Nov-23	30-Nov-23	11,375.00
CN4015979	SON3965020	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042009497	1-Nov-23	30-Jun-24	287,000.00
CN4016993	SON3751667	CORDELTA PTY. LTD.	69107788401	Probity Advisor	0042009518	2-Nov-23	31-Dec-24	39,600.00
CN4016987		DESIRE FRANCIS BOUDAN	12455146423	Resurfacing of Carpark	0041014555	3-Nov-23	31-Dec-23	90,175.00
CN4016992		NATIONAL FARMERS' FEDERATION LIMITED	77097140166	Project development Services	0041014546	3-Nov-23	30-Jun-24	215,600.00
CN4016986	SON3775606	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	29067077696	Emergency Medical Evacuation Services	0042009529	3-Nov-23	4-Nov-23	94,248.87
CN4011920	SON3413842	EY DIGITAL PTY LTD	43096505805	Software Services	0042009468	4-Nov-23	4-Nov-24	22,654.50
CN4017011	SON3413842	WEBQEM PTY LTD	57088712485	Video and Image Library	0042009520	4-Nov-23	4-Nov-24	22,654.50
CN4015989		Swift Digital	70091393627	Marketing platform licence fees	0041014511	5-Nov-23	4-Nov-24	12,705.00
CN4016990	SON3775606	MEDICAL AIR PTY LTD	11163275581	Emergency Medical Evacuation Services	0042009524	5-Nov-23	6-Nov-23	76,500.00
CN4017010		THE TRUSTEE FOR VIEWGRAND TRUST E TROPICAL ALMOND DEVELOPMENT (PTC) L	18874851336	Venue hire	0041014545	6-Nov-23	1-Nov-24	35,550.00
CN4017012		HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Recruitment services	0041014544	6-Nov-23	7-Nov-23	14,085.78

CN4018511	SON3681971	DUNN INVESTMENTS (WA) PTY LTD	93113237399	Trenching works for the Irvine Hill Damage Remediation	0042009553	6-Nov-23	15-Dec-23	30,000.00
CN3948663	SON3751667	SPARKE HELMORE LAWYERS	78848387938	External Probity Advisor	0042009128	6-Nov-23	3-Jun-24	75,777.50
CN4020009	SON3897769	Gillian Beaumont Recruitment Pty Li	58107780683	Recruitment Services	0042009570	6-Nov-23	5-Nov-24	22,000.00
CN4016019	SON3965020	CAPITAL RECRUIT PTY LTD	77600244040	Recruitment services	0042009504	6-Nov-23	5-May-24	115,000.00
CN4018509	SON3775606	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	29067077696	Emergency Medical Evacuation Services	0042009556	7-Nov-23	8-Nov-23	71,766.91
CN4016002		WARTSILA AUSTRALIA PTY LTD	38003736892	Wartsila Lubricating Oil Pump	0041014553	8-Nov-23	29-Feb-24	36,222.68
CN4016003		WARTSILA AUSTRALIA PTY LTD	38003736892	Wartsila generator parts	0041014552	8-Nov-23	31-Mar-24	103,821.34
CN4016004		WARTSILA AUSTRALIA PTY LTD	38003736892	Wartsila generator parts	0041014550	8-Nov-23	29-Mar-24	254,591.23
CN4016005		WARTSILA AUSTRALIA PTY LTD	38003736892	Wartsila Generator parts	0041014551	8-Nov-23	15-Jan-24	28,767.84
CN4016984	SON3751667	ELEMENTAL INSIGHT PTY LTD T/A SILVER GROUP	84625393491	Probity Advisory Services	0042009534	8-Nov-23	30-Jun-25	47,542.00
CN4017006	SON3897769	CAPITAL RECRUIT PTY LTD	77600244040	Contractor	0042009528	8-Nov-23	29-Dec-23	47,000.00
CN4017007	SON3897769	CAPITAL RECRUIT PTY LTD	77600244040	Contractor	0042009527	8-Nov-23	29-Dec-23	28,500.00
CN4015987		International Assoc for Public Participation Australia	20165006511	Training Services	0041014521	9-Nov-23	29-Nov-23	25,221.50
CN4016013		IAS Logistics Pty Ltd	61073727492	Crating USA Repatriaton	0041014556	10-Nov-23	15-Dec-23	26,777.96
CN4016991		CHRISTIAN BAILEY AGENCIES	54628639728	COMPACTUS	0041014547	13-Nov-23	30-Jun-24	40,000.00
CN4017003		INFOCAPITAL PTY LTD	49152120388	Computer Services	0041014557	13-Nov-23	30-Jun-24	40,000.00

CN4016983	SON3703617	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	76001134489	Provision of Agency Nurses	0042009536	13-Nov-23	1-Mar-24	68,000.00
CN4017013		HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Recruitment services	0041014542	14-Nov-23	14-Nov-23	15,104.08
CN4017039	SON3413842	NARADA CONSULTING PTY LTD	77121087858	Contractor	0042009533	14-Nov-23	13-May-24	166,320.00
CN4016997	SON3538332	AGORA CONSULTING PTY LTD	28604109604	Financial Advisory Support	0042009545	14-Nov-23	30-Jun-24	66,000.00
CN4011889		DR HEATHER CONNORS	21791336364	Provision of Locum Doctor Services	0041014513	15-Nov-23	30-Jun-24	79,600.00
CN4018512		JULIA FARR ASSOCIATION INC	16464890778	Facilitation of Arts and Disability Co- Design Working Groups	0041014570	15-Nov-23	29-Feb-24	35,937.75
CN4017001	SON3965020	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042009535	15-Nov-23	16-Feb-24	34,992.00
CN4017000	SON3413842	DIALOG PTY LTD T/A DIALOG INFORMATION TECHNOLOGY	16010089175	Contractor	0042009539	16-Nov-23	22-Dec-23	32,000.00
CN4017014	SON3413842	PEOPLEBANK AUSTRALIA LTD	42003995748	Contractor	0042009515	16-Nov-23	30-Jun-24	238,920.00
CN4016980	SON3415292	GRACE REMOVALS (AUSTRALIA) PTY LTD	35083330223	Relocation Services	0042009544	16-Nov-23	30-Apr-24	10,436.80
CN4020003	SON3775606	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	29067077696	Emergency Medical Evacuation Services	0042009557	16-Nov-23	17-Nov-23	99,778.87
CN4017016	SON3897769	Hudson Global Resources (Aust) P/L	21002888762	Recruitment services	0042009512	16-Nov-23	16-Feb-24	38,500.00
CN4018518		BD INFRASTRUCTURE PTY LTD	84161384596	Application of new branding to road signage templates and update of signage guidelines	0041014563	17-Nov-23	22-Dec-23	26,676.00
CN4018520	SON3413842	XAMPLIFY SERVICES PTY LTD	74632045080	Provision of ICT Professional Services	0042009547	17-Nov-23	23-Feb-24	327,164.10

CN4022411		INTERSECTION PTY LTD	48656161563	Training Services	0041014564	20-Nov-23	30-Jun-24	66,000.00
CN4016014	SON3965020	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042009517	20-Nov-23	12-Nov-24	178,000.00
CN4020011	SON3965020	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042009560	20-Nov-23	10-May-24	109,000.00
CN4018514		IAS Logistics Pty Ltd	61073727492	Domestic Freight USA Repatriation	0041014567	21-Nov-23	15-Dec-23	32,023.34
CN4018515		IAS Logistics Pty Ltd	61073727492	International Freight USA Repatriation	0041014566	21-Nov-23	15-Dec-23	149,107.45
CN4018519	SON3541738	THE TRUSTEE FOR CONSTECH UNIT TRUST CTDS AUSTRALIA PTY LTD	67767719881	IT Equipment	0042009552	21-Nov-23	31-Dec-23	11,239.25
CN4020006		WAVELENGTH INTERNATIONAL PTY LIMITE	95092071693	Provision of Locum Doctor Services	0041014572	22-Nov-23	30-Jun-24	43,060.00
CN4002874		WHON PTY LTD	81138658429	Staff Development	0041014448	23-Nov-23	23-Nov-24	11,500.00
CN4022397	SON3754402	CULTURE HQ PTY LTD (CULTUREVERSE) CULTUREVERSE	39634920013	Communication Services	0042009548	23-Nov-23	30-Sep-24	198,000.00
CN4020007		CHRISTIAN BAILEY AGENCIES	54628639728	Bollards for Kingston Jetty	0041014569	24-Nov-23	30-Jun-24	14,301.00
CN4022410	SON3415292	Kent Moving and Storage	54712591719	Relocation Services	0042009559	24-Nov-23	29-Feb-24	160,000.00
CN4022395	SON3754402	TBWA MELBOURNE PTY LTD	96060197382	Advertising and Creative services	0042009551	24-Nov-23	30-Sep-24	193,409.84
CN4022391	SON3775606	MEDICAL AIR PTY LTD	11163275581	Emergency Medical Evacuation Services	0042009574	24-Nov-23	25-Nov-23	76,500.00
CN4018521	SON3502507	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	19002966001	Subscription Renewal	0042009537	25-Nov-23	24-Nov-24	27,496.18
CN4017002		9160AUSTRALIAN PUBLIC SERVICE COMMISSION	99470863260	Education and Training Services	0041014558	27-Nov-23	31-May-24	31,200.00
CN4018510		INDIAN OCEAN OIL COMPANY	67077514642	Fuel Bund Integrity Works	0041014565	27-Nov-23	29-Feb-24	22,600.00

CN4022394	SON3681971	CI MAINTENANCE SERVICES PTY LTD	39009463101	Construction Works	0042009567	27-Nov-23	19-Feb-24	79,077.00
CN4020004	SON3703617	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	76001134489	Provision of Agency Nurses	0042009563	27-Nov-23	30-Jun-24	69,000.00
CN4022396	SON3754402	THINK HQ PTY LTD	56143646664	Public Relations & Communications Services	0042009549	27-Nov-23	30-Sep-24	164,813.00
CN4016996	SON3965020	Hudson Global Resources (Aust) P/L	21002888762	Labour Hire Service	0042009546	27-Nov-23	28-Jun-24	107,000.00
CN4017004	SON3965020	Hudson Global Resources (Aust) P/L	21002888762	Recruitment services	0042009531	27-Nov-23	28-Jun-24	100,000.00
CN4017038	SON3965020	Hudson Global Resources (Aust) P/L	21002888762	Labour hire	0042009538	27-Nov-23	28-Jun-24	125,000.00
CN4018517	SON3965020	Hudson Global Resources (Aust) P/L	21002888762	Labour Hire Worker	0042009554	27-Nov-23	30-May-24	99,500.00
CN4020005	SON3965020	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Labour hire contractor	0042009561	27-Nov-23	30-Jun-24	151,676.75
CN4022390	SON3775606	MEDICAL AIR PTY LTD	11163275581	Emergency Medical Evacuation Services	0042009575	29-Nov-23	30-Nov-23	65,000.00
CN4022392	SON3681971	DUNN INVESTMENTS (WA) PTY LTD	93113237399	Construction Works	0042009573	30-Nov-23	31-Dec-23	44,800.00
CN4018516	SON3965020	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042009555	30-Nov-23	28-Jun-24	200,000.00
Total # of Contr:			419	Total Contract Value			99,350,862.67	

CN ID	SON ID	Supplier Name	Supplier ABN	Description	Agency Ref. ID	Start Date	End Date	Value (AUD)
CN3689842		INSTITUTE OF PUBLIC ADMINISTRATION	24656727375	Membership Fees - ACT Division of IPAA	0041012235	1-Jul-22	30-Jun-23	28,028.00
CN3871869		Adam Chant Projectionist	98393480802	Classification Projectionist	0041013677	1-Jul-22	30-Jun-23	70,000.00
CN3880198	SON3502507	MEDIBRANDS AUSTRALIA PTY LTD	19002966001	Recruitment Advertising	0042008690	1-Jul-22	30-Jun-23	16,170.32
CN3884433		INTELLIGENT TRANSPORT SYSTEMS AUSTR	24090235493	Professional Memberships	0041013712	1-Jul-22	30-Jun-23	18,812.20
CN3884434		C.I TOURISM ASSOCIATION INC	81379871926	Tourism Promotion Services	0041013714	1-Jul-22	30-Jun-23	366,200.00
CN3884443	SON3538332	THE TRUSTEE FOR EXETER FAMILY TRUST	88675004297	Contractor	0042008701	1-Jul-22	30-Jun-23	79,200.00
CN3885511		FOXTEL CABLE TELEVISION PTY LTD	45069008797	FY 2022-23 Subscription	0041013720	1-Jul-22	30-Jun-23	45,000.00
CN3888048	SON3767450	PHYSIOTHERAPY POSTURE & PILATES PTY	57617497506	Allied Health Services	0042008728	1-Jul-22	30-Jun-23	124,800.00
CN3889960		SUMAC CONSULTING PTY LTD	69627223581	Contractor	0041013753	1-Jul-22	30-Jun-23	228,832.00
CN3889961		OAG AVIATION WORLDWIDE PTE LTD	ABN Exempt	Dataset Subscription	0041013754	1-Jul-22	30-Jun-23	17,067.48
CN3889967		AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	69405937639	Legal Services 2022-2023	0041013761	1-Jul-22	30-Jun-24	106,850.00
CN3889970	SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042008730	1-Jul-22	30-Jun-23	220,000.00
CN3889973	SON3413842	STRATEGIC REFORM PTY LTD	34146766707	Data Services	0042008733	1-Jul-22	30-Jun-23	655,820.00
CN3890856		STANFIELD RE PTY LTD	65611833179	Property Management Services	0041013765	1-Jul-22	30-Jun-23	30,000.00
CN3890857		KEANY'S ELECTRICAL SERVICE PTY LTD	93131681046	Electrical Maintenance Services	0041013766	1-Jul-22	30-Jun-23	27,500.00
CN3890860		Cocos (Keeling) Islands Tourism	69446123090	Tourism Promotion Services	0041013770	1-Jul-22	30-Jun-23	322,250.00
CN3890861		AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	69405937639	Legal Services 2022-2023	0041013771	1-Jul-22	30-Jun-24	71,687.50
CN3890862		AUST GOVT SOLICITOR-CENTRAL OFF	69405937639	Legal Services 2022-2023	0041013772	1-Jul-22	30-Jun-23	53,325.00
CN3890863		AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	69405937639	Legal Services 2022-2023	0041013773	1-Jul-22	31-Dec-22	57,520.00
CN3890864	SON3622041	ASHURST	75304286095	Legal Services 2022-2023	0042008738	1-Jul-22	30-Jun-24	155,000.00
CN3890865	SON3413842	MINDAVATION PTY LIMITED	90125518121	Contractor	0042008739	1-Jul-22	22-Dec-23	632,000.00
CN3890866	SON3490955	MODIS CONSULTING PTY LTD	25076517354	Software Development	0042008740	1-Jul-22	31-Dec-23	4,704,480.00

CN3890867	SON3490955	MODIS CONSULTING PTY LTD	25076517354	Contractor	0042008741	1-Jul-22	30-Jun-23	421,204.00
CN3890870	SON3703617	NURSE AT CALL .COM PTY LTD	76001134489	Provision of Locum Nurses	0042008744	1-Jul-22	30-Aug-22	65,705.60
CN3890879	SON3622041	Herbert Smith Freehills	98773882646	Legal Services 2022-2023	0042008755	1-Jul-22	30-Jun-23	103,800.00
CN3890880	SON3490955	MODIS CONSULTING PTY LTD	25076517354	Contractor	0042008756	1-Jul-22	30-Jun-24	889,453.08
CN3892547	SON3622041	GRIFFIN LEGAL PTY LIMITED	37137380360	External Probity Advice	0042008758	1-Jul-22	30-Jun-23	27,080.00
CN3892548	SON3413842	REASON GROUP PTY LTD	34128711348	Program Support	0042008757	1-Jul-22	30-Jun-23	258,500.00
CN3892552		HIVAC SERVICES PTY LTD	57152072645	Contractors	0041013776	1-Jul-22	30-Sep-22	272,810.00
CN3894445	SON3460620	Ventia Property Pty Ltd	16618028676	Property Services Management Fees	0042008766	1-Jul-22	30-Jun-24	1,858,428.00
CN3894453	SON3683997	Kellogg Brown & Root Pty Ltd	91007660317	Airport Environment Officers	0042008774	1-Jul-22	30-Jun-24	2,122,338.90
CN3894456	SON3460620	VENTIA PROPERTY PTY LTD	16618028676	Property Management Services	0042008777	1-Jul-22	30-Jun-24	165,576.00
CN3894457	SON3460620	VENTIA PROPERTY PTY LTD	16618028676	Property Management Services	0042008778	1-Jul-22	30-Jun-24	1,355,661.84
CN3894458	SON3538332	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042008779	1-Jul-22	30-Jun-23	65,000.00
CN3899082	SON3822874	MICRO FOCUS AUSTRALIA PTY LTD	73614548346	Software Licence	0042008791	1-Jul-22	31-Aug-22	21,780.00
CN3902306	SON3490955	MBITS Pty Ltd	88619953187	Software Licence	0042008805	1-Jul-22	30-Jun-25	515,443.49
CN3903431		LexisNexis	70001002357	Legal Research Services	0041013832	1-Jul-22	30-Jun-24	242,440.15
CN3915111	SON3490955	DATA#3 LTD	31010545267	Microsoft Volume Sourcing (VSA5)	0042008897	1-Jul-22	30-Jun-25	1,600,364.06
CN3915113	SON3490955	DATA#3 LTD	31010545267	Microsoft Volume Sourcing (VSA5)	0042008893	1-Jul-22	30-Jun-25	5,179,028.60
CN3924392	SON3413842	FINXL PROFESSIONAL SERVICES PTY LTD	74104804793	SAP Support Services 2022- 2023	0042008966	1-Jul-22	30-Jun-23	152,064.00
CN3924393	SON3413842	EPI-USE AUSTRALIA PTY LIMITED	74126123108	SAP Support Services 2022- 2023	0042008965	1-Jul-22	30-Jun-23	571,472.00
CN3942494		Australian Broadcasting Corporation ABC Heywire	52429278345	ABC Heywire sponsorship	0041014090	1-Jul-22	30-Jun-24	310,000.00
CN3950171		9290 COMCARE AUSTRALIA	41640788304	Insurance	0041014068	1-Jul-22	30-Jun-23	1,427,768.00
CN3890877	SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042008751	4-Jul-22	3-Jul-23	190,000.00
CN3892549		AUST GOVT SOLICITOR-CENTRAL OFF	69405937639	Legal Services 2022-2023	0041013781	4-Jul-22	30-Jun-23	66,000.00
CN3907504	SON3751667	CALLIDA PTY LTD	40154007664	Service Delivery Support	0042008842	4-Jul-22	31-Dec-22	222,017.78

CN3890859	SUNDRIVE ENTERPRISES PTY LTD	21103335593	Provision of Locum Doctors	0041013820	5-Jul-22	30-Sep-22	198,600.00
CN3892545 SON3415292	GRACE WORLDWIDE (AUSTRALIA) PTY LTD	90070345845	Staff Relocations	0042008762	5-Jul-22	30-Aug-22	22,880.00
CN3892550	AUST GOVT SOLICITOR-CENTRAL OFF	69405937639	Legal Services 2022-2023	0041013780	5-Jul-22	30-Sep-22	10,000.00
CN3894437	WHON PTY LTD	81138658429	Staff Development	0041013785	5-Jul-22	30-Jun-23	25,850.00
CN3894442	GHD PTY LTD	39008488373	Norfolk Island PFAS Firetruck Cleaning Consultant	0041013791	5-Jul-22	31-Dec-22	78,356.00
CN3894438	VMWARE AUSTRALIA PTY LTD	77122677089	IT Services	0041013786	6-Jul-22	5-Jul-23	297,940.50
CN3894451 SON3622041	FIRST AKROW TRUST & BRIAN T WILSON T/A CLAYTON UTZ	35740217343	Legal Services 2022-2023	0042008772	7-Jul-22	31-Jul-23	88,837.64
CN3899089 SON3541738	JB HI-FI GROUP PTY LTD	37093114286	Computer Hardware	0042008798	7-Jul-22	30-Jun-23	44,584.00
CN3903428	STUTCH DATA SERVICES PTY LTD	99092849397	Data Storage Cartridges	0041013828	7-Jul-22	30-Jun-23	21,491.80
CN3894452 SON3390763	RICOH AUSTRALIA PTY LTD	30000593171	Major Office Machines	0042008773	8-Jul-22	6-Jul-25	1,893,200.00
CN3897706	AUST GOVT SOLICITOR-CENTRAL OFF	69405937639	Legal Services 2022-2023	0041013796	8-Jul-22	30-Sep-22	23,500.00
CN3899085 SON3775606	ROYAL FLYING DOCTOR SERVICE OF AUST	29067077696	Medical Evacuation Services	0042008794	8-Jul-22	9-Jul-22	59,352.00
CN3899086 SON3775606	ROYAL FLYING DOCTOR SERVICE OF AUST	29067077696	Medical Evacuation Services	0042008795	9-Jul-22	10-Jul-22	36,240.10
CN3899087 SON3775606	ROYAL FLYING DOCTOR SERVICE OF AUST	29067077696	Medical Evacuation Services	0042008796	9-Jul-22	10-Jul-22	36,240.10
CN3890874 SON3538332	MICHAEL PAGE INTERNATIONAL (AUST) P	58002872264	Contractor	0042008748	11-Jul-22	30-Sep-22	62,200.00
CN3892546 SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042008759	11-Jul-22	30-Jun-23	128,800.00
CN3894446 SON3622041	LAWYERBANK	23159266583	Legal Services 2022-2023	0042008767	11-Jul-22	30-Jun-23	261,250.00
CN3894454 SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042008775	11-Jul-22	23-Dec-22	72,000.00
CN3897701 SON3413842	4DATA IT PTY LTD	34621203423	Project Coordination	0042008782	11-Jul-22	30-Jun-24	350,000.00
CN3897702 SON3622041	THE MARTINEZ HWL PRACTICE TRUST & T	37246549189	Legal Services 2021-22	0042008781	11-Jul-22	30-Jun-23	82,500.00
CN3894447 SON3703617	NURSE AT CALL .COM PTY LTD	76001134489	Provision of Locum Nurses	0042008768	12-Jul-22	30-Sep-22	50,000.00
CN3894449 SON3703617	MEDISERVE PTY LTD	60086109515	Provision of Locum Nurses	0042008770	12-Jul-22	30-Sep-22	36,644.32
CN3897700 SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042008783	13-Jul-22	11-Jan-23	99,100.00
CN3897703	PEPWORLDWIDE PTY LTD	71131451280	Staff Development	0041013799	14-Jul-22	30-Jun-23	10,325.00

CN3903441	SON3538332	Horizon One Recruitment Pty Ltd	98129885838	Contractor	0042008821	14-Jul-22	30-Jun-23	260,000.00
CN3897697	SON3413842	PEOPLEBANK AUSTRALIA LTD	42003995748	Contractor	0042008788	15-Jul-22	30-Jun-23	480,128.00
CN3897705		AUST GOVT SOLICITOR-CENTRAL OFF	69405937639	Legal Services 2022-2023	0041013797	15-Jul-22	15-Feb-23	12,000.00
CN3899083	SON3413842	ONNEER PTY LTD	72624781013	Geospatial Independent Review	0042008792	15-Jul-22	1-Feb-23	59,224.00
CN3899084	SON3579104	Challis & Company Pty Limited	48161244613	Executive Recruitment Services	0042008793	15-Jul-22	17-Jul-24	180,000.00
CN3899090	SON3413842	CBIT DIGITAL FORENSICS SERVICES	16107115846	Software Support Services	0042008799	15-Jul-22	15-Jan-23	276,848.00
CN3899088	SON3775606	MEDICAL AIR PTY LTD	11163275581	Medical Evacuation Services	0042008797	17-Jul-22	18-Jul-22	76,500.00
CN3894444		BARRINGTON TRAINING SERVICES PTY LI	66102353622	Staff Training	0041013793	18-Jul-22	30-Jun-23	33,880.00
CN3894450	SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042008771	18-Jul-22	30-Jun-23	183,000.00
CN3897699	SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042008785	18-Jul-22	18-Jan-23	79,500.00
CN3899091	SON3557594	FACE2FACE RECRUITMENT	47112122504	Contractor	0042008800	18-Jul-22	30-Dec-22	68,000.00
CN3897695	SON3767450	THERAPY FOCUS LTD	67796715775	Allied Health Services	0042008790	19-Jul-22	30-Sep-22	107,157.05
CN3897707		RICHARD WEATE	60236885561	Provision of Locum Doctors	0041013795	19-Jul-22	5-Aug-22	33,000.00
CN3899081	SON3622041	THE MARTINEZ HWL PRACTICE TRUST & T	37246549189	Legal Services 2021-2022	0042008761	19-Jul-22	30-Sep-22	12,415.00
CN3899093	SON3681971	DUNN INVESTMENTS (WA) PTY LTD	93113237399	Earthworks	0042008803	20-Jul-22	31-Aug-22	25,750.00
CN3902299		IAS Logistics Pty Ltd	61073727492	Freight and Logistics	0041013818	20-Jul-22	26-Aug-22	166,146.22
CN3903429		IAS Logistics Pty Ltd	61073727492	Repatriation of Ancestral Remains	0041013829	20-Jul-22	29-Aug-22	19,512.11
CN3907506	SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Placement Fee	0042008844	20-Jul-22	20-Jul-22	14,253.28
CN3860832		WSP AUSTRALIA PTY LIMITED	80078004798	Environmental Impact Assessment	0041013589	21-Jul-22	31-Dec-26	13,267,901.46
CN3894436		TALKFORCE MEDIA	79151576662	Staff Training	0041013783	21-Jul-22	30-Jun-23	33,000.00
CN3907505	SON3775606	ROYAL FLYING DOCTOR SERVICE OF AUST	29067077696	Medical Evacuation Services	0042008843	21-Jul-22	22-Jul-22	65,153.25
CN3907501		NIGAS PTY LTD	49900779936	High Temperature Incinerator	0041013850	22-Jul-22	22-Dec-22	261,550.00
CN3899077		MOCK COURT INTERNATIONAL	37103349435	Staff Training	0041013804	25-Jul-22	19-Dec-22	14,300.00
CN3899092	SON3557594	RANDSTAD PTY LTD	28080275378	Contractor	0042008801	25-Jul-22	23-Jan-23	103,263.00
CN3902298		CHRISTMAS ISLAND COMMUNITY RADIO	99393616201	Emergency Broadcasting	0041013816	25-Jul-22	30-Jun-23	10,556.00

CN3902308	SON3538332	DFP RECRUITMENT SERVICES	66394749447	Placement Fee	0042008807	25-Jul-22	30-Aug-22	14,815.17
CN3924402		LIFELINE AUSTRALIA LTD	84081031263	Staff Training	0041013966	25-Jul-22	30-Jun-23	21,560.00
CN3894448	SON3703617	NURSE AT CALL .COM PTY LTD	76001134489	Provision of Locum Nurses	0042008769	26-Jul-22	28-Oct-22	98,000.00
CN3902300		AUST GOVT SOLICITOR-CENTRAL OFF	69405937639	Legal Services 2022-2023	0041013819	26-Jul-22	30-Jun-23	10,000.00
CN3905416	SON3352211	SGS ECONOMICS AND PLANNING	25007437729	Program Evaluation and Review	0042008827	26-Jul-22	30-Sep-22	183,604.00
CN3902302		HIVAC SERVICES PTY LTD	57152072645	Engineering Services	0041013821	27-Jul-22	1-May-23	200,000.00
CN3902309	SON3460620	VENTIA PROPERTY PTY LTD	16618028676	Office Fitout	0042008808	27-Jul-22	31-Oct-23	891,821.70
CN3903436	SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042008816	27-Jul-22	27-Jul-23	200,000.00
CN3903438	SON3413842	ASTRYX PTY LTD	26632802236	Contractor	0042008818	27-Jul-22	28-Oct-22	40,000.00
CN3924396		MICHAEL MRDAK	64528027178	Consultancy Services	0041013970	27-Jul-22	26-Jan-23	52,394.00
CN3924398		NICOLE LOCKWOOD LOCKWOOD ADVISORY	76979340565	Consultancy Services	0041013969	27-Jul-22	26-Jan-23	52,394.00
CN3903440	SON3541738	ETHAN INDIGENOUS PTY LTD	43623264120	IT Equipment	0042008820	28-Jul-22	30-Jun-23	334,404.40
CN3905420	SON3413842	OXIDE INTERACTIVE	20138035195	Website Development	0042008833	28-Jul-22	28-Aug-23	350,528.36
CN3907828		AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	69405937639	Legal Services 2022-2023	0041013853	28-Jul-22	30-Jun-23	210,000.00
CN3897698	SON3502507	MEDIBRANDS AUSTRALIA PTY LTD	19002966001	Advertising Services	0042008786	29-Jul-22	19-Aug-22	48,999.50
CN3899080		GREG P SCOTT	16381243196	Medical Imaging Services	0041013808	29-Jul-22	30-Jun-24	288,000.00
CN3903439	SON3751667	ROTHSCHILD & CO AUSTRALIA LIMITED	61008591768	Corporate Plan Review	0042008819	29-Jul-22	30-Sep-22	600,000.00
CN3903444	SON3413842	Centre for Inclusive Design	75002259154	Accessibility Testing Services	0042008824	29-Jul-22	15-Jan-23	50,756.00
CN3926164		DIGITAL TRANSFORMATION AGENCY	96257979159	Software Licences	0041013972	30-Jul-22	30-Jun-23	16,515.06
CN3889959		GETTY IMAGES SALES AUSTRALIA PTY LT	30119471671	Stock Images Subscription	0041013752	1-Aug-22	1-Aug-23	18,150.00
CN3892544	SON3415292	GRACE WORLDWIDE (AUSTRALIA) PTY LTD	90070345845	Staff Relocations	0042008763	1-Aug-22	30-Oct-22	17,452.60
CN3902303		WARTSILA AUSTRALIA PTY LTD	38003736892	Plant and Equipment Repairs and Maintenance	0041013822	1-Aug-22	30-Dec-22	77,145.40
CN3902305	SON3557594	DFP RECRUITMENT SERVICES	66394749447	Contractors	0042008804	1-Aug-22	24-Mar-23	200,000.00
CN3902312	SON3415292	GRACE WORLDWIDE (AUSTRALIA) PTY LTD	90070345845	Staff Relocations	0042008811	1-Aug-22	30-Sep-22	12,856.25
CN3902313	SON3751667	CALLIDA PTY LTD	40154007664	Development of Costing Model	0042008812	1-Aug-22	28-Jun-24	543,525.00
CN3905421	SON3413842	CANBERRA CONSULTING PTY LTD	57139224436	Contractor	0042008834	1-Aug-22	30-Jun-23	167,042.00

CN3907857	Charthel Developments Pty Ltd	19111226156	Property Lease	0041013861	1-Aug-22	31-Jul-27	589,882.00
CN3919881 SON3438903	GHD PTY LTD	39008488373	PFAS Investigation	0042008937	1-Aug-22	14-Aug-23	313,528.05
CN3894439	RICHARD NEIL MORGAN	48052151291	Provision of Locum Doctors	0041013788	2-Aug-22	19-Aug-22	30,000.00
CN3902314 SON3681971	HAPPY JACKS CKI PTY LTD	18600333328	Pest Control	0042008813	2-Aug-22	30-Sep-22	21,470.00
CN3912117 SON3557594	Horizon One Recruitment Pty Ltd	98129885838	Contractor	0042008865	2-Aug-22	30-Jun-23	192,756.00
CN3903435 SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042008815	3-Aug-22	16-Dec-22	61,000.00
CN3903437 SON3622041	ASHURST	75304286095	Legal Services 2022-2023	0042008817	3-Aug-22	30-Jun-23	69,146.00
CN3907856	AUST GOVT SOLICITOR-CENTRAL OFF	69405937639	Legal Services 2022-2023	0041013863	4-Aug-22	30-Jan-23	30,925.00
CN3902307 SON3408303	PROSCI PTY LTD	57077394355	Staff Training	0042008806	5-Aug-22	30-Jun-23	48,099.00
CN3903430	AUST GOVT SOLICITOR-CENTRAL OFF	69405937639	Legal Services	0041013830	5-Aug-22	31-Dec-22	18,000.00
CN3905418 SON3413842	GENERATION-E PRODUCTIVITY SOLUTIONS	25163718714	IT Architecture and Design	0042008830	5-Aug-22	5-Nov-23	367,910.40
CN3907498	International Assoc for Public	20165006511	Staff Training	0041013846	5-Aug-22	30-Dec-22	30,151.50
CN3903432	VOIP PTY LTD	75091431202	Desktop Phones	0041013833	8-Aug-22	7-Aug-23	17,652.99
CN3903434 SON3681971	DUNN INVESTMENTS (WA) PTY LTD	93113237399	Earthworks	0042008814	8-Aug-22	16-Sep-22	89,480.00
CN3903442 SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042008822	8-Aug-22	28-Feb-23	50,000.00
CN3905405	AUST GOVT SOLICITOR-CENTRAL OFF	69405937639	Legal Services 2022-2023	0041013835	8-Aug-22	30-Sep-22	64,000.00
CN3905412	Horizon One Recruitment Pty Ltd	98129885838	Placement Fee	0041013842	8-Aug-22	8-Aug-22	27,084.98
CN3905415 SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042008826	8-Aug-22	30-Jun-24	297,582.12
CN3885515 SON3703617	NURSE AT CALL .COM PTY LTD	76001134489	Provision of Locum Nurses	0042008712	9-Aug-22	2-Dec-22	109,600.00
CN3902310 SON3703617	HEALTHCARE AUSTRALIA	95108180589	Provision of Locum Nurses	0042008809	9-Aug-22	14-Oct-22	78,296.00
CN3905423 SON3751667	PROTIVITI PTY LTD	27108473909	Grant Governance Review	0042008836	9-Aug-22	16-Sep-22	63,318.75
CN3905424 SON3751667	PROTIVITI PTY LTD	27108473909	Manual Processing of EFT Review	0042008837	9-Aug-22	28-Oct-22	52,035.50
CN3899075	ENLIGHTEN LEADERSHIP	33803741465	Staff Training	0041013801	10-Aug-22	30-Jun-23	37,730.00
CN3903443 SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042008823	10-Aug-22	30-Jun-24	401,586.74
CN3905417 SON3775606	MEDICAL AIR PTY LTD	11163275581	Medical Evacuation Services	0042008828	10-Aug-22	31-Aug-22	19,479.90
CN3905411	WARTSILA AUSTRALIA PTY LTD	38003736892	Air Compressor Replacement	0041013841	11-Aug-22	30-Dec-22	45,933.25
CN3905413	AERODROME MANAGEMENT SERVICE PTY LT	78625913484	Aerodrome Inspection Services	0041013843	11-Aug-22	30-Oct-23	512,050.00
CN3907824 SON3460620	VENTIA PROPERTY PTY LTD	16618028676	Office Fitout	0042008851	11-Aug-22	30-Jun-23	876,030.10

CN3890871	SON3703617	NURSE AT CALL .COM PTY LTD	76001134489	Provision of Locum Nurses	0042008745	12-Aug-22	14-Oct-22	73,154.96
CN3905410		PRESCRIPT RECRUITMENT PTY LTD	50603809641	Provision of Locum Doctors	0041013840	12-Aug-22	30-Aug-22	34,130.00
CN3837704	SON3438903	GHD PTY LTD	39008488373	Waste Management Strategy	0042008383	15-Aug-22	30-Jun-23	173,945.20
CN3905425	SON3413842	PEOPLEBANK AUSTRALIA LTD	42003995748	Contractor	0042008838	15-Aug-22	15-Nov-23	496,953.60
CN3905426	SON3413842	DIALOG PTY LTD T/A DIALOG INFORMATION TECHNOLOGY	16010089175	Contractor	0042008839	15-Aug-22	15-Nov-23	363,792.00
CN3905427	SON3413842	STARTECH IT CONSULTING PTY LTD	99105171819	Contractor	0042008840	15-Aug-22	15-Nov-23	310,417.20
CN3907503	SON3541738	HEWLETT PACKARD AUST PTY LTD	74004394763	IT Storage Upgrade	0042008841	15-Aug-22	15-Aug-25	151,755.08
CN3907507	SON3751667	CALLIDA PTY LTD	40154007664	Business Review Services	0042008845	15-Aug-22	31-May-24	197,775.00
CN3915119		CPA AUSTRALIA	64008392452	Staff Training	0041013886	15-Aug-22	31-Oct-22	20,000.00
CN3918594	SON3438903	RPS Advisory Services Pty Ltd	75121581011	Stakeholder Engagement	0042008930	15-Aug-22	4-Nov-22	147,219.60
CN3907853	SON3438903	BIS OXFORD ECONOMICS	20060358689	Cost Index Updates 2022-23	0042008847	16-Aug-22	31-Dec-22	111,430.00
CN3907499		COCOS (KEELING) ISLANDS SHIRE	12325522841	2022-23 Supplementay Road Funding Cocos (Keeling) Islands	0041013848	17-Aug-22	30-Jun-23	200,000.00
CN3907502		DEPT OF PARLIAMENTARY SERVICES	52997141147	Catering Services	0041013851	17-Aug-22	17-Aug-22	10,171.00
CN3908957	SON3751667	CALLIDA PTY LTD	40154007664	Quality Assurance Services	0042008859	17-Aug-22	30-Jun-23	166,350.00
CN3929061	SON3538332	RANDSTAD PTY LTD	28080275378	Placement Fee	0042008988	17-Aug-22	17-Aug-22	14,109.48
CN3907508	SON3413842	STRATEGIC REFORM PTY LTD	34146766707	Corporate Reporting System Review	0042008846	18-Aug-22	31-Dec-22	75,000.00
CN3907500		AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	69405937639	Legal Services 2022-2023	0041013849	19-Aug-22	23-Dec-22	30,000.00
CN3908768		IMAGING AUSTRALIA & NEW ZEALAND PTY	44648574798	Computer Hardware	0041013867	19-Aug-22	13-Dec-22	12,065.00
CN3918674	SON3775606	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	29067077696	Medical Evacuation Services	0042008933	19-Aug-22	20-Aug-22	70,750.00
CN3918811	SON3775606	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	29067077696	Medical Evacuation Services	0042008935	19-Aug-22	20-Aug-22	72,601.11
CN3899078		Franklin Covey	85077093960	Staff Training	0041013805	22-Aug-22	30-Jun-23	46,134.00
CN3905414	SON3557594	RANDSTAD PTY LTD	28080275378	Contractor	0042008825	22-Aug-22	18-Aug-23	289,500.00
CN3907509	SON3541738	DATA#3 LTD	31010545267	Wireless Access Points	0042008848	22-Aug-22	21-Aug-25	252,497.96

CN3907823	SON3622041	ASHURST	75304286095	Legal Services 2022-2023	0042008853	22-Aug-22	30-Jun-23	26,891.00
CN3908959		DIRECT COMMUNICATIONS PTY LTD	65071658770	Telecommunications Equipment	0041013871	22-Aug-22	31-Oct-22	13,379.97
CN3912119	SON3557594	RANDSTAD PTY LTD	28080275378	Recruitment Services	0042008862	22-Aug-22	7-Oct-22	17,482.30
CN3915100	SON3622041	GRIFFIN LEGAL PTY LIMITED	37137380360	External Probity Advisor	0042008885	22-Aug-22	21-Feb-24	44,600.00
CN3915112	SON3538332	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Placement Fee	0042008894	22-Aug-22	14-Oct-22	14,871.35
CN3919893		AUSTRALIAN NATIONAL UNIVERSITY	52234063906	Research Services	0041013896	22-Aug-22	30-Nov-22	18,756.10
CN3907827		WA DEPARTMENT OF HEALTH	28684750332	Medical Services	0041013856	23-Aug-22	30-Jun-25	282,792.60
CN3920195	SON3751667	ERNST & YOUNG	75288172749	Stakeholder Engagement	0042008942	23-Aug-22	30-Nov-22	346,121.36
CN3915102		WHON PTY LTD	81138658429	Staff Development	0041013904	24-Aug-22	24-Aug-22	11,440.00
CN3907826		THUNDERSTONE ABORIGINAL CULTURAL	53634890181	Indigenous Language and Cultural Awareness	0041013857	25-Aug-22	30-Jun-23	22,220.00
CN3907855	SON3415292	GRACE WORLDWIDE (AUSTRALIA) PTY LTD	90070345845	Staff Relocations	0042008854	25-Aug-22	30-Nov-22	21,890.00
CN3908766	SON3538332	CORDELTA PTY. LTD.	69107788401	Procurement Advisory Services	0042008856	25-Aug-22	30-Sep-23	179,600.00
CN3912104		COCOS (KEELING) ISLANDS SHIRE COUNCIL	12325522841	Coastal Erosion Repair	0041013874	26-Aug-22	31-Dec-22	156,775.00
CN3912120	SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Placement Fee	0042008861	26-Aug-22	31-Dec-22	15,356.75
CN3907854	SON3490955	AcronymIT	68096077422	Software Licence	0042008855	29-Aug-22	28-Aug-25	480,084.00
CN3908765	SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042008857	29-Aug-22	30-Jun-23	167,707.00
CN3912113	SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042008874	29-Aug-22	24-Aug-23	186,500.00
CN3902297		SALT MEDICAL RECRUITMENT PTY LTD	16646880024	Provision of Locum Doctors	0041013811	30-Aug-22	30-Sep-22	52,575.00
CN3912097	SON3775606	MEDICAL AIR PTY LTD	11163275581	Medical Evacuation Services	0042008876	30-Aug-22	31-Aug-22	65,000.00
CN3912098		MM ELECTRICAL & DATA SUPPLIES	13003762641	Electrical Supplies	0041013878	30-Aug-22	31-Mar-23	35,975.00
CN3912099		MM ELECTRICAL & DATA SUPPLIES	13003762641	Electrical Supplies	0041013877	30-Aug-22	31-Mar-23	35,975.00
CN3907497		THE HATCHERY (HUB) PTY LTD	15641236722	Staff Training	0041013845	31-Aug-22	30-Jun-23	22,000.00
CN3908958	SON3557594	RANDSTAD PTY LTD	28080275378	Contractor	0042008858	31-Aug-22	1-Sep-23	190,000.00
CN3912093		INFINITE DENTAL LABORATORY T/A FINESSE DENTAL LABORATORY	51602136158	Allied Health Services	0041013881	31-Aug-22	30-Jun-25	111,354.30
CN3912100	SON3542055	RIDER LEVETT BUCKNALL ACT PTY LTD TA RIDER HUNT	59008622464	Independent Costing Review	0042008872	31-Aug-22	30-Jun-26	443,212.00

CN3912116 SON3502507	Universal McCann	19002966001	Recruitment Advertising	0042008868	31-Aug-22	15-Sep-22	46,248.37
CN3915122	INSTITUTE OF PUBLIC ADMINISTRATION AUSTRALIA (ACT DIVISION)	24656727375	Conference Attendance	0041013876	31-Aug-22	30-Jun-23	17,550.00
CN3905407	NORTHERN TERRITORY AIR SERVICES PTY	94149519399	Remote Air Subsidy Scheme - Region 10	0041013837	1-Sep-22	31-Aug-24	906,820.00
CN3907496	WEST AIR INVESTMENTS PTY LTD	47058367847	Remote Air Services Subsidy - Reg 2F	0041013807	1-Sep-22	31-Aug-24	947,668.60
CN3907858	WHON PTY LTD	81138658429	Staff Development	0041013859	1-Sep-22	31-Aug-23	22,880.00
CN3907859	CHARTAIR PTY LTD	36123025945	Remote Air Services Subsidy - Region 9	0041013858	1-Sep-22	31-Aug-24	8,953,707.37
CN3908769	DECISIVE PUBLISHING PTY LTD	13065084960	Subscriptions	0041013866	1-Sep-22	1-Sep-23	18,975.00
CN3912091 SON3538332	PEPWORLDWIDE PTY LTD	71131451280	Staff Development	0042008866	1-Sep-22	31-Dec-23	10,324.60
CN3912095	PRESCRIPT RECRUITMENT PTY LTD	50603809641	Provision of Locum Doctors	0041013880	1-Sep-22	10-Sep-22	18,565.00
CN3912105	AVIAIR PTY LTD T/AS SLINGAIR PTY LT	94009145055	Remote Air Services Subsidy - Region 2	0041013873	1-Sep-22	31-Aug-24	4,711,799.00
CN3912106	AVIAIR PTY LTD T/AS SLINGAIR PTY LT	94009145055	Remote Air Services Subsidy - Region 1	0041013872	1-Sep-22	31-Aug-24	3,363,528.00
CN3915104 SON3538332	DELOITTE TOUCHE TOHMATSU	74490121060	Program Implementation Services.	0041013901	1-Sep-22	31-Jul-23	1,745,511.92
CN3918949	AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	69405937639	Probity Advisory Services	0041013915	1-Sep-22	31-Mar-23	34,725.00
CN3912094 SON3703617	HEALTHCARE AUSTRALIA	95108180589	Provision of Locum Nurses	0042008878	2-Sep-22	30-Dec-22	60,039.20
CN3912112 SON3637213	Icon Agency Melbourne	12103086451	Website Publishing	0042008875	2-Sep-22	30-Nov-22	30,000.00
CN3915118 SON3622041	FIRST AKROW TRUST & BRIAN T WILSON T/A CLAYTON UTZ	35740217343	Biodiversity Credits	0042008887	2-Sep-22	30-Jun-23	93,500.00
CN3907852	AUSTRALIAN INSTITUTE OF MANAGEMENT	40009668553	Staff Training	0041013855	5-Sep-22	8-Sep-22	23,500.00
CN3912092 SON3681971	WATSON ISLAND CARPENTRY & EXCAVATION T/A The Watson Island Family Trust	58048493829	Public Amenity Repairs and Maintenance	0042008880	5-Sep-22	31-Dec-22	100,000.00
CN3912114 SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042008873	5-Sep-22	8-Sep-23	395,000.00
CN3912115 SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042008871	5-Sep-22	1-Sep-23	250,000.00
CN3915121 SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042008883	5-Sep-22	30-Jun-23	153,129.00

CN3912107	AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	69405937639	Legal Services 2022-2023	0041013883	7-Sep-22	31-Dec-22	43,086.00
CN3915116 SON3538332	CAPITAL RECRUIT PTY LTD	77600244040	Placement Fee	0042008889	7-Sep-22	26-Sep-22	21,525.66
CN3908767	NIDA NAT INST DRAMATIC ART	99000257741	Staff Training	0041013868	8-Sep-22	30-Jun-23	16,720.00
CN3915099	MM ELECTRICAL & DATA SUPPLIES	13003762641	Electrical Supplies	0041013885	8-Sep-22	31-Mar-23	64,862.50
CN3915114 SON3538332	Gillian Beaumont Recruitment Pty Li	58107780683	Recruitment Services	0042008892	8-Sep-22	7-Sep-23	22,000.00
CN3915120 SON3557594	RANDSTAD PTY LTD	28080275378	Contractor	0042008886	8-Sep-22	3-Mar-23	144,000.00
CN3915098	Northern Refueling Maintenance Pty	57070268763	Motor Vehicle Repairs and Maintenance	0041013887	9-Sep-22	30-Dec-22	28,288.52
CN3915108 SON3622041	FIRST AKROW TRUST & BRIAN T WILSON T/A CLAYTON UTZ	35740217343	Legal Services 2022-2023	0042008900	9-Sep-22	30-Jun-24	58,300.00
CN3915109 SON3413842	THE ITSM HUB PTY LTD	89165912087	Documentation Development Services	0042008899	9-Sep-22	12-Dec-22	235,400.00
CN3903433	International Assoc for Public Participation Australia	20165006511	Engagement Essentials Program Training	0041013834	12-Sep-22	30-Jun-24	65,721.50
CN3912108 SON3413842	ARRPWERE PEOPLE PTY LTD	74639189825	Contractor	0042008881	12-Sep-22	12-Mar-23	70,276.80
CN3915096	TYCO AUSTRALIA PTY LIMITED T/A WORMALD	80008399004	Emergency Systems Maintenance	0041013889	12-Sep-22	16-Dec-22	24,245.00
CN3915107 SON3502507	Universal McCann	19002966001	Recruitment Advertising	0042008901	12-Sep-22	30-Dec-22	11,025.65
CN3916365 SON3538332	ACCENTURE AUSTRALIA LTD	49096776895	Program Establishment Services	0042008913	12-Sep-22	28-Apr-23	341,000.00
CN3918937	DATA ANALYSIS AUSTRALIA	68009304956	Statistical Analysis	0041013909	12-Sep-22	30-Jun-23	26,400.00
CN3919894 SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Placement Fee	0042008890	12-Sep-22	30-Sep-22	11,628.94
CN3897696 SON3703617	MEDISERVE PTY LTD	60086109515	Provision of Locum Nurses	0042008789	13-Sep-22	11-Nov-22	51,134.92
CN3899079	REGIONAL AUSTRALIA INSTITUTE LTD	65152955667	Conference Attendance	0041013806	13-Sep-22	14-Sep-22	12,100.00
CN3902304	ABD RAHIM, MOHMMAD S H	26567376478	Provision of Locum Doctors	0041013824	13-Sep-22	30-Jun-23	247,400.00
CN3915091	ISLAND PLUMBING & GAS	77620103684	Sewer Infrastructure Construction	0041013892	13-Sep-22	31-Dec-24	3,297,794.50
CN3915094 SON3415292	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	90070345845	Staff Relocations	0042008903	13-Sep-22	30-Nov-22	25,181.07
CN3915110 SON3413842	ESRI AUSTRALIA PTY LTD	16008852775	IT Services	0042008898	13-Sep-22	5-Oct-22	22,000.00
CN3918951 SON3622041	SPARKE HELMORE LAWYERS	78848387938	Legal Services 2022-2023	0042008919	13-Sep-22	30-Jun-23	11,000.00

CN3932585	COMMONWEALTH SUPERANNUATION CORPARA	48882817243	Superannuation Administration	0041014011	13-Sep-22	30-Jun-23	307,291.00
CN3915084 SON3681971	DUNN INVESTMENTS (WA) PTY LTD	93113237399	Earthworks	0042008908	15-Sep-22	31-Jan-23	124,840.00
CN3915090	SHIRE OF CHRISTMAS ISLAND	94494925146	Road Funding 2022-2023	0041013894	15-Sep-22	30-Jun-23	600,000.00
CN3915095 SON3751667	KPMG	51194660183	Funding Model Development	0042008902	15-Sep-22	24-Nov-22	110,000.00
CN3915106	AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	69405937639	Legal Services 2022-2023	0041013893	15-Sep-22	31-Dec-22	24,500.00
CN3934053	FELLOWS MEDLOCK AND ASSOCIATES PTY PETER MEDLOCK	94065174898	Review of WHS Practices	0041014027	15-Sep-22	14-Mar-23	30,000.00
CN3915086	JON AND JON CONSULTING PTY LTD	59169496235	Locum Director of Public Health and Medicine	0041013900	16-Sep-22	29-Nov-22	142,420.00
CN3915087	THE AUSTRALIAN COUNCIL ON HEALTHCAR	90008549773	Professional Accreditation	0041013898	16-Sep-22	30-Jun-23	12,051.00
CN3919888	Matthew Lynch	46268305468	Assessment of Location Offset Application	0041013929	17-Sep-22	30-Dec-22	16,500.00
CN3915085	DR PAUL TAYLOR	35654784116	Provision of Locum Dentist	0041013902	19-Sep-22	9-Dec-22	46,040.00
CN3915088	AESTRA PTY LTD FORMERLY MAXWELL STRATEGIC CONSULTI	31649738278	Environmental Services	0041013897	19-Sep-22	17-Mar-23	51,491.50
CN3915105 SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042008906	19-Sep-22	23-Jun-24	725,000.00
CN3915101	HOTEL REALM PTY LTD	85121835087	Venue Hire	0041013905	20-Sep-22	30-Sep-22	45,682.00
CN3916360 SON3775606	MEDICAL AIR PTY LTD	11163275581	Medical Evacuation Services	0042008915	20-Sep-22	21-Sep-22	65,000.00
CN3916369 SON3413842	LISA MICHELLE CORNISH	14087636434	Data Visualisation	0042008910	20-Sep-22	30-Jun-23	79,200.00
CN3912110 SON3557594	CALLEO RESOURCING PTY LTD	29606001763	Contractor	0042008879	21-Sep-22	22-Mar-24	232,000.00
CN3916361	GHD PTY LTD	39008488373	Safety Inspection	0041013907	21-Sep-22	30-Jun-23	32,672.10
CN3915089 SON3681971	CYCLONIC CONSTRUCTIONS PTY LTD	39645749426	Property Repairs and Maintenance	0042008907	23-Sep-22	23-Jun-23	289,651.00
CN3924385	TO70 AVIATION (AUSTRALIA) PTY LTD	30119069911	Interactive Modelling Software	0041013961	23-Sep-22	31-Dec-27	844,168.69
CN3915117 SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042008888	26-Sep-22	30-Dec-22	46,000.00
CN3894435	AUSTRALIAN INSTITUTE OF MANAGEMENT	40009668553	Staff Training	0041013779	27-Sep-22	30-Jun-23	26,500.00
CN3908764	9160AUSTRALIAN PUBLIC SERVICE	99470863260	Staff Training	0041013864	27-Sep-22	3-Apr-23	20,500.00

CN3908961	9160AUSTRALIAN PUBLIC SERVICE	99470863260	Education and Training Services	0041013869	27-Sep-22	3-Mar-23	12,000.00
CN3915093 SON3703617	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	76001134489	Provision of Locum Nurses	0042008904	27-Sep-22	8-Nov-22	33,000.00
CN3918952	9160AUSTRALIAN PUBLIC SERVICE COMMISSION	99470863260	Staff Development	0041013912	27-Sep-22	3-Apr-23	20,500.00
CN3935752	KERRY SCHOTT PTY LTD	68152147209	Consultancy Services	0041014043	27-Sep-22	1-Mar-23	63,181.00
CN3915103	Premier Catering and Events	ABN Exempt	Catering	0041013903	28-Sep-22	28-Sep-22	57,000.00
CN3918944 SON3557594	RANDSTAD PTY LTD	28080275378	Placement Fee	0042008924	28-Sep-22	28-Sep-22	14,109.48
CN3920625	ROD TWITCHIN MARINE PTY LTD	86154665602	Compliance Monitoring and Reporting	0041013930	28-Sep-22	28-Jun-24	21,360.00
CN3951721 SON3352211	PRICEWATERHOUSECOOPERS INDIGENOUS CONSULTING PTY LTD	51165106712	Workshop Facilitator	0042009132	28-Sep-22	18-Oct-22	31,295.00
CN3905406	Your Doctor Jobs Pty Ltd	46608242753	Provision of Locum Doctors	0041013836	29-Sep-22	22-Oct-22	37,050.00
CN3920637 SON3502507	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	19002966001	Recruitment Advertising	0042008923	30-Sep-22	2-Nov-22	10,481.15
CN3908960	CHARTAIR PTY LTD	36123025945	Remote Air Services Subsidy - Regions 7F, 7 and 8	0041013870	1-Oct-22	30-Sep-24	5,047,776.83
CN3912109	CENTRE ASIA PACIFIC AVIATION P/L	90060104556	Data Subscription	0041013882	1-Oct-22	30-Sep-23	25,135.00
CN3916359 SON3681971	WATSON ISLAND CARPENTRY & EXCAVATIN T/A The Watson Island Family Trust	58048493829	Property Repairs and Maintenance	0042008917	1-Oct-22	30-Jun-23	40,700.00
CN3916367 SON3413842	Jigsaw Notions Pty Ltd	29606949571	Contractor	0042008911	1-Oct-22	30-Jun-24	626,498.40
CN3918938	NEPTUNE PACIFIC AGENCY (SYD)	50128149280	Seafreight Conveyancing Services	0041013908	1-Oct-22	31-Jul-23	1,275,000.00
CN3918943 SON3490955	DATA#3 LTD	31010545267	Software Licences	0042008925	1-Oct-22	30-Sep-23	528,746.05
CN3918947 SON3622041	SPARKE HELMORE LAWYERS	78848387938	Legal Services 2022-2023	0042008921	1-Oct-22	30-Jun-23	281,204.00
CN3929046	9160AUSTRALIAN PUBLIC SERVICE COMMISSION	99470863260	Staff Development	0041013995	3-Oct-22	28-Apr-23	13,000.00
CN3918940 SON3622041	THE MARTINEZ HWL PRACTICE TRUST & T HWL EBSWORTH LAWYERS	37246549189	Legal Services 2022-2023	0042008929	4-Oct-22	31-Dec-22	14,200.00
CN3918941 SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042008928	4-Oct-22	30-Jun-23	182,000.00

CN3919892	SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042008927	4-Oct-22	6-Jan-23	65,301.00
CN3918942	SON3413842	Omaha IT Services Pty Ltd	50050494196	Contractor Services	0042008926	5-Oct-22	5-Oct-23	346,368.00
CN3918946		AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	69405937639	External Probity Advice	0041013917	5-Oct-22	30-Jun-23	137,970.00
CN3919883		ST JOHN AMBULANCE AUSTRALIA WESTERN AUST) INC	55028468715	Paramedic Support and Training	0041013927	6-Oct-22	30-Jun-23	65,000.00
CN3919885		CHES POWER GROUP PTY LTD	53163013670	Generator Repairs and Maintenance	0041013926	6-Oct-22	29-Jun-23	81,323.08
CN3919886		NORFOLK ISLAND MECHANICAL	49225083671	Liquid Transport Trailer	0041013925	6-Oct-22	20-Jun-23	22,140.00
CN3919890	SON3538332	Horizon One Recruitment Pty Ltd	98129885838	Contractor	0042008932	6-Oct-22	7-Apr-23	265,000.00
CN3920626		NORFOLK ISLAND MECHANICAL	49225083671	Property Maintenance Equipment	0041013924	6-Oct-22	31-Mar-23	117,650.00
CN3920630	SON3751667	BELLCHAMBERSBARRETT PTY LTD	14942509138	Internal Audit Services 2022- 23	0042008946	6-Oct-22	30-Sep-23	338,000.00
CN3920631	SON3751667	PROTIVITI PTY LTD	27108473909	Internal Audit Services 2022- 23	0042008945	6-Oct-22	30-Sep-23	188,000.00
CN3920632	SON3751667	SENTENTIA CONSULTING PTY LTD	85639580662	Internal Audit Services	0042008944	6-Oct-22	30-Sep-23	352,000.00
CN3920633		IAS Logistics Pty Ltd	61073727492	Freight Logistics	0041013935	6-Oct-22	30-Nov-22	25,114.76
CN3924313		EDUCATION SERVICES AUSTRALIA LTD	18007342421	School Library Survey	0041013947	6-Oct-22	30-Jun-23	259,710.00
CN3924325		IAS Logistics Pty Ltd	61073727492	Freight Logistics	0041013937	6-Oct-22	7-Dec-22	27,975.22
CN3919882		SALT MEDICAL RECRUITMENT PTY LTD	16646880024	Provision of Locum Doctors	0041013928	7-Oct-22	30-Dec-22	30,000.00
CN3918936		HIVAC SERVICES PTY LTD	57152072645	Electricians	0041013911	9-Oct-22	31-Jan-23	357,737.50
CN3918935		WEST COAST DENTAL	19591519723	Dental Equipment Maintenance	0041013918	10-Oct-22	30-Jun-25	72,000.00
CN3918948	SON3557594	RANDSTAD PTY LTD	28080275378	Contractor	0042008920	10-Oct-22	10-Oct-23	214,016.00
CN3919884	SON3415292	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	90070345845	Staff Relocations	0042008936	10-Oct-22	30-Mar-23	23,335.84
CN3919889	SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042008934	10-Oct-22	30-Jun-23	174,136.00
CN3919891	SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042008931	10-Oct-22	30-Jun-23	157,273.00
CN3920636		CCH Australia Limited	95096903365	Subscriptions	0041013920	10-Oct-22	9-Oct-23	28,132.50
CN3924322	SON3385995	ORIMA RESEARCH	77076347914	Research Evaluation Services	0042008952	10-Oct-22	30-Jun-23	89,600.00

CN3920624	UNITED EQUIPMENT PTY LTD	48115672841	Compliance and Safety Inspections	0041013931	11-Oct-22	11-Dec-22	17,179.03
CN3924324	NICHOLLS.MMC PTY LIMITED ATF NICHOLLS.MMC TRUST	93514907198	Mediation services	0041013942	11-Oct-22	9-Dec-22	60,000.00
CN3920620	GEOBRUGG AUSTRALIA PTY LTD	98129790183	Fencing Supplies	0041013936	13-Oct-22	30-Dec-22	33,217.30
CN3924320 SON3538332	MICHAEL PAGE INTERNATIONAL (AUST) P MICHAEL PAGE	58002872264	Contractor	0042008954	13-Oct-22	12-Jan-23	33,069.00
CN3927567	RAINDALE HOLDINGS T/A GLOBAL TESTING SERVICES	87099475911	Electricity Network Repairs and Maintenance	0041013934	14-Oct-22	30-Jun-23	66,514.80
CN3927579	CANPRINT COMMUNICATIONS P/L	65079915932	Printing	0041013982	14-Oct-22	25-Oct-22	13,002.00
CN3916362 SON3557594	RANDSTAD PTY LTD	28080275378	Contractor	0042008918	17-Oct-22	28-Apr-23	194,000.00
CN3916364 SON3538332	Elliott Gray	17618093422	Contractor	0042008914	17-Oct-22	20-Oct-23	158,000.00
CN3924311	PURCELL ASIA PACIFIC LIMITED	23609207301	Property Repairs and Maintenance	0041013948	17-Oct-22	30-Jun-25	115,003.55
CN3924314	COCOS ISLANDS CO-OPERATIVE SOCIETY CATERING DIVISION	30078049966	Property Repairs and Maintenance	0041013944	17-Oct-22	30-Dec-22	24,630.00
CN3924383 SON3775606	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	29067077696	Medical Evacuation Services	0042008963	17-Oct-22	18-Oct-22	61,429.32
CN3924400 SON3668352	THE CITADEL GROUP LIMITED	79127151026	Business Management Services	0042008959	17-Oct-22	16-Oct-25	624,250.00
CN3926166 SON3415292	Kent Moving and Storage	54712591719	Staff Relocations	0042008951	17-Oct-22	28-Feb-23	103,903.22
CN3926167 SON3683997	JACOBS GROUP (AUSTRALIA) PTH LTD	37001024095	Biodiversity Offset Delivery Plan Independent Audit	0042008948	17-Oct-22	28-Apr-23	81,098.00
CN3943954 SON3385995	ERNST & YOUNG	75288172749	Development of Evaluation and Reporting Framework	0042009093	17-Oct-22	17-Mar-23	420,310.00
CN3912096	BRITTANY WEAVER AUSTRALIAN MEDICAL	92640346041	Provision of Locum Doctors	0041013879	18-Oct-22	15-Nov-22	46,500.00
CN3924323	BELGIAN ROAD SAFETY INSTITUTE	ABN Exempt	Australian Participation in E-Survey of Road User Attitudes	0041013943	18-Oct-22	30-Jun-23	16,000.00
CN3926163 SON3538332	Gillian Beaumont Recruitment Pty Li	58107780683	Recruitment	0042008970	18-Oct-22	28-Sep-23	66,000.00
CN3915115	AUSTRALASIAN RAILWAYS ASSOCIATION I	64217302489	Conference Fees	0041013888	19-Oct-22	21-Oct-22	13,200.00

CN3920629	SON3538332	ONPOINT365	58611021884	Contractor	0042008947	19-Oct-22	30-Jun-23	100,000.00
CN3924401		AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	69405937639	Legal Services 2022-2023	0041013967	19-Oct-22	30-Jun-23	45,914.00
CN3932569	SON3637213	EYE CANDY ANIMATION	36120957600	Prime Minister's Literary Awards Promotion	0042009022	19-Oct-22	31-Dec-22	18,756.22
CN3935758		9160AUSTRALIAN PUBLIC SERVICE COMMISSION	99470863260	Staff Development	0041014038	19-Oct-22	31-Mar-23	26,000.00
CN3920628		AUSTRALIAN NETWORK ON DISABILITY	92456457335	Australian Network on Disability Membership	0041013939	20-Oct-22	30-Jun-23	12,705.00
CN3920634		AUSTRALASIAN RAILWAYS ASSOCIATION I	64217302489	Staff Training	0041013933	20-Oct-22	25-Nov-22	10,120.00
CN3924309		WARTSILA AUSTRALIA PTY LTD	38003736892	Generator Consumables	0041013951	20-Oct-22	31-May-23	40,468.60
CN3924310		STATEWIDE OIL DISTRIBUTOR	43009283363	Generator Consumables	0041013950	20-Oct-22	30-Dec-22	25,529.00
CN3924312		INDIAN OCEAN GROUP TRAINING ASSOCIA	27622155497	Staff Training	0041013949	20-Oct-22	3-Nov-22	31,058.00
CN3924395	SON3460620	VENTIA PROPERTY PTY LTD	16618028676	Project Management	0042008962	20-Oct-22	1-Jan-23	213,490.20
CN3924306		SHIRE OF CHRISTMAS ISLAND	94494925146	Roadside Maintenance	0041013956	21-Oct-22	15-Nov-22	58,000.00
CN3924307		MM ELECTRICAL & DATA SUPPLIES	13003762641	Generator Repairs and Maintenance	0041013955	21-Oct-22	30-Jun-23	63,330.00
CN3924387		SMEC AUSTRALIA PTY LTD	47065475149	Surveyancing	0041013957	21-Oct-22	11-Dec-22	74,250.00
CN3924404		AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	69405937639	Legal Services 2022-2023	0041013962	21-Oct-22	21-Apr-23	12,000.00
CN3924319		CANPRINT COMMUNICATIONS P/L	65079915932	Printing	0041013946	23-Oct-22	25-Oct-22	17,699.00
CN3920627	SON3557594	TALENT INTERNATIONAL Holdings	28131419577	Contractor	0042008949	24-Oct-22	30-Jun-24	880,229.00
CN3920635	SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042008938	24-Oct-22	20-Oct-23	188,500.00
CN3924317		ANYA RICHARDS	62616391182	Project Management Services	0041013952	24-Oct-22	28-Apr-23	31,050.00
CN3924386	SON3415292	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	90070345845	Staff Relocations	0042008957	24-Oct-22	30-Mar-23	27,809.00
CN3924399	SON3413842	XAMPLIFY SERVICES PTY LTD	74632045080	Contractor	0042008960	24-Oct-22	30-Jun-23	77,000.00
CN3912103	SON3767450	THERAPY FOCUS LTD RUTH LEE	67796715775	Allied Health Services	0042008867	25-Oct-22	31-Dec-22	144,968.70
CN3915097	SON3703617	HEALTHCARE AUSTRALIA	95108180589	Provision of Locum Nurses	0042008895	25-Oct-22	23-Dec-22	34,290.00
CN3927564	SON3502507	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	19002966001	Recruitment Advertising	0042008979	25-Oct-22	30-Nov-22	19,591.15

CN3924384	SON3681971	CI MAINTENANCE SERVICES PTY LTD	39009463101	Earthworks and Electrical Maintenance	0042008958	26-Oct-22	30-Nov-22	65,580.00
CN3932151	SON3751667	BIS OXFORD ECONOMICS	20060358689	Cost Estimation Review	0042009025	26-Oct-22	31-May-23	260,000.00
CN3934051		AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	69405937639	Legal Services 2022-2023	0041013989	26-Oct-22	28-Feb-23	10,500.00
CN3931160		PLATINUM FLOW PLUMBING SOLUTIONS	99714845304	Drainage Improvement and Installation	0041014009	27-Oct-22	30-Nov-22	33,385.00
CN3920623	SON3703617	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	76001134489	Provision of Locum Nurses	0042008939	28-Oct-22	27-Dec-22	56,000.00
CN3924382		GP SERVICES GARRY GEORGE PARSONS	26945987429	Property Repairs and Maintenance	0041013973	28-Oct-22	20-Mar-23	31,848.00
CN3924389		PUBLIC AFFAIRS NETWORK PTY LTD	49083954072	Stakeholder Engagement	0041013974	28-Oct-22	16-Nov-22	11,550.00
CN3924394		WHON PTY LTD	81138658429	Staff Development	0041013971	28-Oct-22	15-Dec-22	11,440.00
CN3963271	SON3413842	CBR RECRUITMENT PTY LTD	49097440572	Scribing services	0042009209	28-Oct-22	28-Oct-22	10,395.00
CN3924397	SON3490955	DATA#3 LTD	31010545267	Software Licences	0042008961	30-Oct-22	30-Oct-23	13,276.26
CN3916363	SON3538332	ONPOINT365	58611021884	Contractor	0042008916	31-Oct-22	30-Sep-23	609,408.13
CN3924381		CONRAD GARGETT GROUP PTY LTD	81636465373	Heritage Management Strategy	0041013976	31-Oct-22	30-Jun-23	13,700.00
CN3924405	SON3538332	RANDSTAD PTY LTD	28080275378	Contractor	0042008956	31-Oct-22	30-Apr-24	532,265.63
CN3924406	SON3413842	DATA#3 LTD	31010545267	Contractor	0042008950	31-Oct-22	30-Jun-23	218,768.00
CN3934061	SON3413842	THE RECRUITMENT HIVE PTY LTD	13155397541	Contractor	0042009023	31-Oct-22	30-Jun-23	61,820.00
CN3924390	SON3413842	PHOENIX MANAGEMENT SERVICES PTY LTD	11151887802	SAP Support Services 2022-2023	0042008968	1-Nov-22	30-Jun-23	132,000.00
CN3926159	SON3668352	TORQUE SOFTWARE PTY LTD	25635713889	Software Licences	0042008974	1-Nov-22	31-Oct-25	204,227.10
CN3926162	SON3751667	CALLIDA PTY LTD	40154007664	Independent Review Services	0042008971	1-Nov-22	23-Dec-22	133,040.00
CN3926165		INFRASTRUCTURE PARTNERSHIPS AUSTRAL	22604585506	Professional Memberships	0041013963	1-Nov-22	31-Oct-23	33,198.00
CN3932577	SON3538332	HILL EXECUTIVE GROUP PTY LTD	19620541666	Accounting Services	0042009020	1-Nov-22	30-Jun-23	39,930.00
CN3918945	SON3622041	LAWYERBANK	23159266583	Legal Services 2022-2023	0042008922	2-Nov-22	30-Jun-23	403,920.00
CN3931172		IAS Logistics Pty Ltd	61073727492	International Air Freight Logistics	0041014000	3-Nov-22	15-Dec-22	108,059.49
CN3924318	SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042008955	4-Nov-22	30-Jun-24	372,323.00
CN3932573		QANTAS AIRWAYS LIMITED	16009661901	Flight Simulator Data	0041014017	4-Nov-22	28-Nov-22	119,350.00

CN3931167	Swift Digital	70091393627	Marketing Automation Platform	0041014005	5-Nov-22	4-Nov-23	11,550.00
CN3927576 SON3502507	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	19002966001	Advertising	0042008978	6-Nov-22	31-Mar-23	155,000.00
CN3924391 SON3622041	MADDOCKS	63478951337	Legal Services 2022-2023	0042008967	7-Nov-22	30-Jun-23	143,589.60
CN3926158 SON3413842	IONIZE PTY LTD	62132569941	Contractor	0042008975	7-Nov-22	23-Dec-22	18,150.00
CN3926160 SON3538332	CORDELTA PTY. LTD.	69107788401	Contractor	0042008972	7-Nov-22	30-Jun-24	492,328.00
CN3927565	MRJ CONTRACT SERVICES	27722657565	Property Repairs & Maintenance	0041013986	7-Nov-22	24-Mar-23	83,334.30
CN3927566 SON3681971	BLUE CRAB INVESTMENTS PTY LTD T/A GREGORY CI MAINTENANCE	57617127250	Property Repairs and Maintenance	0042008976	7-Nov-22	22-Jun-23	85,441.00
CN3927569 SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042008985	7-Nov-22	6-Nov-23	188,584.20
CN3927580 SON3751667	The Trustee for Resilient Results T/a Reselient Results Pty Ltd	50427703572	Business Continuity Planning Services	0042008977	7-Nov-22	31-Mar-23	20,000.00
CN3927581 SON3557594	Horizon One Recruitment Pty Ltd	98129885838	Contractor	0042008973	7-Nov-22	17-Feb-23	47,971.00
CN3929038	MACRO CONSULTING SURVEYORS PTY LTD	66149995522	Road Surveyancing	0041013992	7-Nov-22	31-Jan-23	43,978.00
CN3934060 SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042009024	7-Nov-22	30-Jun-23	120,000.00
CN3936358 SON3751667	ERNST & YOUNG	75288172749	Desk Top Freight Task Analysis	0042009051	7-Nov-22	18-Dec-22	132,300.00
CN3927578	ABT JTA PTY LTD	76091591294	Logistics and Security Services	0041013984	8-Nov-22	31-Dec-22	28,528.00
CN3924308	MM ELECTRICAL & DATA SUPPLIES	13003762641	Electrical Equipment	0041013954	9-Nov-22	30-May-23	32,941.00
CN3927570 SON3541738	GREENBOX GROUP PTY LTD	53635351870	Disposal Services	0042008983	9-Nov-22	9-May-24	27,637.50
CN3927575	OFFICE PARTNERS INTERNATIONAL PTY LTD	80096130040	Office Equipment	0041013988	9-Nov-22	31-Dec-22	30,910.00
CN3927563	ECOWISE AUSTRALIA PTY LTD	94105060320	Water Infrastructure Maintenance	0041013991	10-Nov-22	30-Sep-23	35,530.00
CN3927574 SON3541738	ANABELLE BITS PTY LTD	40068649972	Computer Equipment	0042008980	10-Nov-22	21-Dec-22	18,348.00
CN3931171	IAS Logistics Pty Ltd	61073727492	International Air Freight Logistics	0041014001	10-Nov-22	15-Dec-22	108,294.00
CN3932581	IAS Logistics Pty Ltd	61073727492	Domestic Freight Logistics	0041014015	11-Nov-22	15-Dec-22	11,642.14
CN3936364	NOBLE WORDS	30454469969	Publicity Services	0041014053	11-Nov-22	31-Jan-23	13,000.00
CN3924388 SON3413842	XAMPLIFY SERVICES PTY LTD	74632045080	Contractor	0042008969	14-Nov-22	13-Nov-23	359,040.00

CN3926157	COCOS ISLANDS CO-OPERATIVE SOCIETY CATERING DIVISION	30078049966	Property Repairs and Maintenance	0041013979	14-Nov-22	30-Dec-22	22,570.00
CN3929040 SON3751667	FIRST AKROW TRUST & BRIAN T WILSON T/A CLAYTON UTZ	35740217343	Workplace Services	0042009007	14-Nov-22	31-Jan-23	33,000.00
CN3929042 SON3490955	DATA#3 LTD	31010545267	Microsoft License Power Apps	0042009005	14-Nov-22	30-Jun-25	62,096.10
CN3929059 SON3557594	Horizon One Recruitment Pty Ltd	98129885838	Placement Fee	0042008990	14-Nov-22	14-Nov-22	11,471.50
CN3931166 SON3751667	PRICEWATERHOUSECOOPERS CONSULTING	20607773295	Data Analytics	0042009012	14-Nov-22	23-Dec-22	170,000.00
CN3931170	WAYARANG PTY LTD	60638391027	First Nations Design System	0041014002	14-Nov-22	31-Mar-23	77,000.00
CN3947218	ABORIGINAL PACIFIC ART	89061509993	Work of Art	0041014116	14-Nov-22	28-Feb-23	14,365.00
CN3924316	KONNECT LEARNING PTY LTD	39162592056	Indigenous Leadership Summit	0041013953	15-Nov-22	18-Nov-22	10,998.90
CN3927568 SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042008986	15-Nov-22	16-May-24	316,513.10
CN3929034 SON3542055	GHD PTY LTD	39008488373	Independent Pricing Assessment	0042009004	15-Nov-22	29-Nov-22	33,000.00
CN3929037 SON3681971	DUNN INVESTMENTS (WA) PTY LTD	93113237399	Safety Barrier Maintenance	0042008987	15-Nov-22	6-Dec-22	23,400.00
CN3929044 SON3637213	WILDBEAR ENTERTAINMENT PTY LTD	77168408400	Creation of Video Content	0042009002	15-Nov-22	31-Jan-23	35,221.60
CN3929057 SON3622041	FIRST AKROW TRUST & BRIAN T WILSON T/A CLAYTON UTZ	35740217343	Legal Services	0042008992	15-Nov-22	30-Jun-24	450,000.00
CN3929060 SON3622041	ASHURST	75304286095	Legal Services	0042008989	15-Nov-22	30-Jun-24	550,000.00
CN3932575	JON AND JON CONSULTING PTY LTD	59169496235	Provision of Locum Doctor	0041014012	15-Nov-22	30-Jun-23	51,000.00
CN3935751 SON3622041	ASHURST	75304286095	Legal Services 2021-2022	0042009047	15-Nov-22	30-Jun-23	10,500.00
CN3927572	THE HATCHERY (HUB) PTY LTD	15641236722	Staff Development	0041013990	16-Nov-22	30-Jun-23	88,000.00
CN3927573 SON3557594	FACE2FACE RECRUITMENT	47112122504	Contractor	0042008981	16-Nov-22	7-Jan-24	180,000.00
CN3939155 SON3413842	IONIZE PTY LTD	62132569941	Penetration Testing Services	0042009061	16-Nov-22	28-Nov-22	18,150.00
CN3947217	INTERACTION CONSULTING GROUP PTY LI	82064623543	Planning Day Facilitation	0041014117	16-Nov-22	29-Nov-22	15,249.50
CN3947220	Tangentyere Council Aboriginal Corporation	81688672692	Work of Art	0041014115	16-Nov-22	31-Dec-23	38,500.00

CN3929036	SON3681971	ACKER PTY LTD	36097785665	Safety Barrier Maintenance	0042009001	17-Nov-22	9-Dec-22	22,439.00
CN3929043	SON3541738	ETHAN GROUP PTY LTD	93099503456	Computer Equipment	0042009003	17-Nov-22	21-Dec-22	22,275.00
CN3931164	SON3413842	BLISS MEDIA PTY LTD	86102513271	Software Development	0042009014	17-Nov-22	17-Nov-23	140,008.00
CN3929033		CHRISTMAS ISLAND ENGINEERING & MAINTENANCE PTY LTD	64123176358	Generator Repairs and Maintenance	0041013998	18-Nov-22	30-Jun-23	17,820.00
CN3929045		OPTUS BILLING SERVICES PTY LTD	95088011536	VOIP Soft Phone Licenses	0041013996	18-Nov-22	17-Nov-23	54,362.75
CN3935743	SON3502507	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	19002966001	Recruitment Advertising	0042009046	18-Nov-22	9-Dec-22	20,096.30
CN3929041	SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042009006	21-Nov-22	21-May-23	112,500.00
CN3929047	SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042009000	21-Nov-22	19-May-23	127,004.00
CN3931169	SON3460620	EVOLVE FM PTY LTD	52605472580	Property Cost Benefit Analysis	0042009010	21-Nov-22	30-Nov-23	31,900.00
CN3932582		ROYAL MELBOURNE INSTITUTE OF TECHNO	49781030034	Report on Telecommunication Technology	0041014013	21-Nov-22	16-Jan-23	10,000.00
CN3932586	SON3352211	MONASH UNIVERSITY	12377614012	Qualitative Research	0042009011	22-Nov-22	31-May-23	135,786.20
CN3939152		WISDOM LEARNING PTY LTD WISDOM LEARNING PTY LTD	90100891307	Facilitation of planning day	0041014063	22-Nov-22	21-Dec-22	15,750.00
CN3929048		AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	69405937639	Legal Services	0041013994	23-Nov-22	30-Jun-24	650,000.00
CN3929049		AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	69405937639	Legal Services	0041013993	23-Nov-22	30-Jun-24	1,200,000.00
CN3929050	SON3622041	SPARKE HELMORE LAWYERS	78848387938	Legal Services	0042008999	23-Nov-22	30-Jun-24	300,000.00
CN3929051	SON3622041	MINTER ELLISON	91556716819	Legal Services	0042008998	23-Nov-22	30-Jun-24	50,000.00
CN3929052	SON3622041	MCINNES WILSON LAWYERS PTY LTD	30137213015	Legal Services	0042008997	23-Nov-22	30-Jun-24	50,000.00
CN3929053	SON3622041	MADDOCKS	63478951337	Legal Services	0042008996	23-Nov-22	30-Jun-24	350,000.00
CN3929054	SON3622041	THE MARTINEZ HWL PRACTICE TRUST & T HWL EBSWORTH LAWYERS	37246549189	Legal Services	0042008995	23-Nov-22	30-Jun-24	430,000.00
CN3929055	SON3622041	HOLDING REDLICH	15364527724	Legal Services	0042008994	23-Nov-22	30-Jun-24	50,000.00
CN3929056	SON3622041	Herbert Smith Freehills	98773882646	Legal Services	0042008993	23-Nov-22	30-Jun-24	80,000.00
CN3931163	SON3751667	KPMG	51194660183	Financial Review IOTA	0042009015	23-Nov-22	31-Oct-23	886,600.00
CN3931165	SON3541738	JB HI-FI GROUP PTY LTD	37093114286	ICT equipment	0042009013	23-Nov-22	21-Dec-22	27,780.00

CN3931168	CONFERENCE AND EDUCATION MANAGEMENT	11134242292	Sponsorships	0041014004	23-Nov-22	24-Nov-22	27,500.00
CN3934058	WHON PTY LTD	81138658429	Staff Development	0041014022	23-Nov-22	23-Nov-23	11,440.00
CN3918950	WHON PTY LTD	81138658429	Staff Development	0041013913	24-Nov-22	24-Nov-23	25,850.00
CN3924403	WHON PTY LTD	81138658429	Staff Development	0041013964	24-Nov-22	25-Nov-22	11,440.00
CN3926156	GRAEME PAUL MAGUIRE	17559821590	Provision of Specialist Physician Services	0041013980	25-Nov-22	30-Jun-23	74,400.00
CN3934045	9310 CSIRO	41687119230	Supply Chains Analysis	0041014024	25-Nov-22	31-Dec-23	398,000.00
CN3929035	SCIENTIFIC TECHNICAL SERVICES (AUSTRALIA) PTY LTD	22069774992	Medical Equipment Maintenance	0041013997	28-Nov-22	30-Jun-25	57,225.00
CN3931161	COCOS (KEELING) ISLANDS SHIRE COUNCIL	12325522841	Coastal Erosion Repairs	0041014010	28-Nov-22	30-Jun-23	253,739.00
CN3932584 SON3751667	CALLIDA PTY LTD	40154007664	Program Assessment Advice	0042009016	28-Nov-22	30-Jun-23	76,936.60
CN3918953	AVENTEDGE PTY LTD	35615522168	Conference Attendances	0041013910	29-Nov-22	1-Dec-22	17,875.00
CN3920622 SON3703617	HEALTHCARE AUSTRALIA	95108180589	Provision of Locum Nurses	0042008940	29-Nov-22	21-Feb-23	55,903.60
CN3924315	JON AND JON CONSULTING PTY LTD	59169496235	Locum Medical Officer	0041013940	30-Nov-22	30-Jun-23	303,320.00
CN3929039 SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042009008	30-Nov-22	30-Jun-23	200,000.00
CN3932570	COCOS COMMUNICATIONS AND IT PTY LTD	66151578602	Digital Broadcasting Equipment	0041014020	30-Nov-22	30-Jun-23	814,789.78
CN3932572	THE KARRAN FAMILY TRUST NARRAK EM SOLUTIONS PTY LTD	24086827807	Emergency Response Plan Update	0041014018	30-Nov-22	31-Mar-23	42,130.00
CN3934046 SON3775606	MEDICAL AIR PTY LTD	11163275581	Emergency Medical Evacuation Services	0042009026	30-Nov-22	1-Dec-22	65,000.00
CN3934059 SON3751667	L.E.K. CONSULTING AUSTRALIA PTY LTD	13619136748	Stakeholder Engagement and Analysis	0042009027	30-Nov-22	31-Mar-23	438,750.00
CN3934052 SON3538332	DELOITTE TOUCHE TOHMATSU	74490121060	Financial Advisory Services	0042009033	1-Dec-22	30-Sep-23	118,718.00
CN3940660 SON3502507	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	19002966001	Recruitment Advertising	0042009070	1-Dec-22	31-Jan-23	17,669.55
CN3929058 SON3557594	Horizon One Recruitment Pty Ltd	98129885838	Contractor	0042008991	5-Dec-22	28-Feb-23	65,851.50
CN3932576 SON3751667	CALLIDA PTY LTD	40154007664	Cost Recovery Review	0042009021	5-Dec-22	30-Jun-23	221,212.00
CN3932578 SON3557594	DFP RECRUITMENT SERVICES	66394749447	Contractor	0042009019	5-Dec-22	5-May-23	90,000.00
CN3932579 SON3538332	AGORA CONSULTING PTY LTD	28604109604	Contractors	0042009018	5-Dec-22	5-Jun-23	250,000.00
CN3932580	LIFELINE AUSTRALIA LTD	84081031263	Staff Training	0041014016	5-Dec-22	30-Jun-23	26,950.00

CN3932583	SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042009017	5-Dec-22	5-Dec-23	310,000.00
CN3934055	SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042009029	5-Dec-22	30-Jun-24	190,000.00
CN3935747		TECHSAFE AUSTRALIA PTY LTD	37097315341	Electrical Inspection Services	0041014036	5-Dec-22	30-Jun-24	150,000.00
CN3936366		WHON PTY LTD	81138658429	Professional Development	0041014051	5-Dec-22	31-Dec-22	10,340.00
CN3942510		INDIVIDUAL CAREER SOLUTIONS	38533528042	Learning and Development	0041014065	5-Dec-22	5-Jun-23	20,000.00
CN3915092	SON3703617	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	76001134489	Provision of Locum Nurses	0042008905	6-Dec-22	13-Feb-23	78,500.00
CN3934043	SON3703617	HEALTHCARE AUSTRALIA	95108180589	Provision of Nursing Staff	0042009030	6-Dec-22	3-Mar-23	60,112.00
CN3934050	SON3557594	CALLEO RESOURCING PTY LTD	29606001763	Contractor	0042009035	6-Dec-22	30-Jun-23	90,855.19
CN3934056		CANBERRA REX HOTEL	78115073991	Venue Hire	0041014023	6-Dec-22	6-Dec-22	13,297.00
CN3935762	SON3897769	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0041014021	6-Dec-22	30-Jun-23	90,855.19
CN3939162	SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042009053	6-Dec-22	30-Jun-23	90,855.19
CN3939158	SON3541738	ETHAN INDIGENOUS PTY LTD	43623264120	ICT Goods	0042009058	7-Dec-22	31-Jan-23	112,200.00
CN3935748		WARTSILA AUSTRALIA PTY LTD	38003736892	Generator Repairs and Maintenance	0041014030	8-Dec-22	30-Jun-23	48,891.85
CN3935749		NORFOLK ISLAND MECHANICAL	49225083671	Property Maintenance Equipment	0041014029	8-Dec-22	30-Jun-23	41,050.00
CN3936368	SON3502507	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	19002966001	Recruitment Advertising	0042009049	9-Dec-22	9-Dec-23	39,180.61
CN3924321		AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	69405937639	Legal Services 2022-2023	0041013945	12-Dec-22	30-Jun-23	161,865.00
CN3932574		COCOS ISLANDS CO-OPERATIVE SOCIETY CATERING DIVISION	30078049966	Property Repairs and Maintenance	0041014014	12-Dec-22	30-Jun-23	25,850.00
CN3934047	SON3557594	Horizon One Recruitment Pty Ltd	98129885838	Contractor	0042009037	12-Dec-22	9-Jun-23	138,076.00
CN3934054	SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042009031	12-Dec-22	11-May-23	250,000.00
CN3935753	SON3413842	CHANDLER MACLEOD GROUP LIMITED	33090555052	Contractor	0042009044	12-Dec-22	11-Mar-23	65,796.24
CN3935755	SON3413842	FINITE GROUP APAC PTY. LTD.	43085406300	Contractor	0042009043	12-Dec-22	11-Jun-23	142,084.80
CN3935761		GLOBAL DATA UK LTD	ABN Exempt	Telecommunications, Media and Technology Market Data	0041014035	12-Dec-22	11-Dec-23	40,000.00
CN3936369		GEOSYNTEC CONSULTANTS PTY LTD	23154745525	Independent Environmental Auditors	0041014048	12-Dec-22	12-Dec-23	147,202.00

CN3939140	PLANNING ASSIST	25481546476	KAVHA Sewer Stage 2 and 3	0041014062	12-Dec-22	30-Jun-24	250,470.00
CN3941900	JBS&G AUSTRALIA PTY LTD	62100220479	Independent Environmental Auditors	0041014046	12-Dec-22	12-Dec-23	115,951.00
CN3941901	SAGE ENVIRONMENTAL SERVICES PTY LTD	56642935546	Independent Environmental Auditors	0041014045	12-Dec-22	12-Dec-23	195,849.50
CN3934048	DESIGN TASMANIA LIMITED	71068825801	Venue Hire	0041014034	13-Dec-22	13-Dec-22	15,703.86
CN3934262 SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Placement Fee	0042009038	14-Dec-22	16-Jun-23	16,500.00
CN3935754	Wings Education	92655928993	Provision of Training to PNG Government Officials	0041014042	15-Dec-22	31-Aug-23	110,000.00
CN3936362 SON3681971	ACKER PTY LTD	36097785665	Storage and Transport	0042009045	15-Dec-22	30-Jun-23	51,722.00
CN3939156 SON3538332	KPMG	51194660183	Financial Advisory Services	0042009060	15-Dec-22	30-Sep-23	99,000.00
CN3939160 SON3413842	BARDACH PTY LTD	46655352300	IT Contractor	0042009056	15-Dec-22	30-Jun-23	63,888.00
CN3934042	CASA LEISURE PTY LTD	24111082814	Accessibility Support Equipment	0041014026	16-Dec-22	22-Jun-23	11,500.00
CN3939154 SON3541738	DATA#3 LTD	31010545267	Video Conferencing	0042009062	16-Dec-22	15-Dec-25	2,552,210.61
CN3947215 SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Placement Fee	0042009117	16-Dec-22	23-Feb-23	14,059.11
CN3948669 SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Placement Fee	0042009120	16-Dec-22	23-Feb-23	14,059.11
CN3935750 SON3751667	THE MARTINEZ HWL PRACTICE TRUST & T HWL EBSWORTH LAWYERS	37246549189	Probity Advisor	0042009048	19-Dec-22	30-Nov-23	19,900.00
CN3935757 SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042009042	19-Dec-22	22-Dec-23	160,000.00
CN3939150	PIPELINE TALENT PTY LTD	62612651644	Recruitment Services	0041014064	19-Dec-22	19-Dec-23	67,100.00
CN3939163 SON3751667	AUXIOM PTY LTD AUXLAW	68646591951	Probity Advisory Services	0042009052	19-Dec-22	30-Jun-23	22,284.00
CN3943947	Civica Pty Ltd	83003691718	2022-23 Public Lending Right Survey	0041014091	19-Dec-22	30-Jun-23	13,310.00
CN3936360	WARTSILA AUSTRALIA PTY LTD	38003736892	Equipment Manintenance	0041014054	20-Dec-22	30-Jun-23	123,757.20
CN3936361	WARTSILA AUSTRALIA PTY LTD	38003736892	Equipment Maintenance	0041014052	20-Dec-22	30-Jun-23	182,348.79
CN3944402 SON3490955	CAPITAL ANALYTICS PTY LTD	25610978482	Software Licences	0041014102	20-Dec-22	30-Jun-23	56,236.84
CN3948665	ECHO-1 PTY LTD	24093976991	Records Digitisation Equipment	0041014127	20-Dec-22	20-Dec-22	13,863.94
CN3939147	EASY READ AUSTRALIA	85430703910	Document accessability development	0041014069	21-Dec-22	31-Jan-23	10,010.00
CN3939161 SON3751667	THE SOCIAL RESEARCH CENTRE	91096153212	Online Safety Issues Survey	0042009055	21-Dec-22	14-Jun-23	199,460.83

CN3939138	SON3751667	PRICEWATERHOUSECOOPERS CONSULTING	20607773295	WSI Facilities Business Case	0042009069	22-Dec-22	29-Sep-23	1,723,346.00
CN3939142		INDIAN OCEAN OIL COMPANY	67077514642	Fuel Storage Tank Maintenance	0041014060	22-Dec-22	30-Jun-23	1,382,725.20
CN3939144		ST JOHN AMBULANCE AUSTRALIA WESTERN AUST) INC	55028468715	First Aid Equipmment	0041014058	22-Dec-22	31-Jan-23	12,507.20
CN3942495		Matthew Lynch	46268305468	Location Offset Audit Services	0041014089	22-Dec-22	20-Apr-23	16,500.00
CN3935759		LIFE UNLIMITED HEALTH SOLUTIONS	95151989472	Staff Training	0041014037	23-Dec-22	30-Jun-23	21,120.00
CN3942489	SON3775606	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	29067077696	Emergency Medical Evacuation Services	0042009081	24-Dec-22	25-Dec-22	61,429.32
CN3939145	SON3703617	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	76001134489	Provision of Locum Nurses	0042009054	27-Dec-22	21-Feb-23	68,500.00
CN3942488	SON3775606	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	29067077696	Emergency Medical Evacuation Services	0042009082	27-Dec-22	28-Dec-22	72,601.11
CN3939143	SON3415292	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	90070345845	Relocation Uplift for Building and Work Supervisor	0042009057	28-Dec-22	30-Apr-23	23,606.00
CN3944965		IROS AUSTRALIA	84505632345	Building, Pest and Contamination Reports	0041014105	29-Dec-22	2-Jan-23	11,744.70
CN3934039		SUNDRIVE ENTERPRISES PTY LTD	47809638350	Locum Director of Public Health and Medicine	0041014031	30-Dec-22	30-Jun-24	1,044,600.00
CN3931173	SON3413842	COMPAS PTY LTD	90008615745	Contractor	0042009009	1-Jan-23	31-Dec-23	344,256.00
CN3932571		PHARM CONSULT PTY LTD	35607821509	Pharmaceutical Services Review	0041014019	1-Jan-23	31-Mar-23	35,700.00
CN3934049		WHON PTY LTD	81138658429	Staff Development	0041014032	1-Jan-23	1-Jan-24	10,340.00
CN3934057	SON3557594	Horizon One Recruitment Pty Ltd	98129885838	Contractor	0042009028	1-Jan-23	31-Dec-23	228,080.00
CN3935745		PLATINUM BIOMEDICAL PTY LTD TRADING AS ASPIRE MEDICAL PERTH	65629931415	Medical Equipment Repairs and Maintenance	0041014041	1-Jan-23	30-Jun-24	43,855.00
CN3935756		CHORUS CALL AUSTRALIA PTY LTD	98103028986	Teleconferencing	0041014040	1-Jan-23	31-Dec-23	35,000.00
CN3935760	SON3413842	HITECH GROUP AUSTRALIA LIMITED HITECH PERSONNEL	41062067878	Contractor	0042009041	1-Jan-23	31-Dec-23	372,345.60
CN3936359		FIRE & SAFETY SERVICES CO PTY LTD	28080273758	Fire Equipment Servicing	0041014055	1-Jan-23	30-Jun-23	43,587.68
CN3936363		MINGARA AUSTRALASIA PTY LTD	11079636623	Cell Broadcast Expert NMS	0041014056	1-Jan-23	31-Dec-23	120,000.00

CN3936367	RUBIK3 INDIGENOUS PTY LTD	62660265949	Contractor	0041014050	1-Jan-23	31-Dec-23	368,350.56
CN3939159 SON3490955	DATA#3 LTD	31010545267	Database Upgrade	0041014059	1-Jan-23	30-Jun-25	389,816.93
CN3942501	ARTBANK PTY LTD	98007796347	Artwork Rental	0041014079	1-Jan-23	31-Dec-23	18,833.55
CN3942502	ARTBANK PTY LTD	98007796347	Artwork Rental	0041014078	1-Jan-23	31-Dec-23	27,006.54
CN3943958 SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042009086	1-Jan-23	31-Dec-23	228,080.00
CN3968814	INTERNATIONAL CIVIL AVIATION ORGANIZATION (ICAO)	ABN Exempt	Montreal (ICAO) Office Lease	0041014256	1-Jan-23	31-Dec-25	183,464.00
CN3934038	BRADLEY RAYMOND STRINGER T/A LEADERSHIP ANALYTICAL TECHNICAL	63690769366	Emergency Management Review	0041014033	2-Jan-23	31-Mar-23	55,000.00
CN3934044	FIRE & SAFETY SERVICES CO PTY LTD	28080273758	Fire Protection System Inspection and Testing	0041014025	2-Jan-23	30-Jun-23	30,232.20
CN3935744	GP SERVICES GARRY GEORGE PARSONS	26945987429	Construction Services	0041014047	2-Jan-23	31-Oct-23	845,905.00
CN3939148 SON3751667	WHERE TO RESEARCH BASED CONSULTING P LTD	65605178603	Program/Project Evaluation Services	0042009068	3-Jan-23	29-Mar-24	349,690.00
CN3944401 SON3751667	SYNERGY GROUP AUSTRALIA LTD	65119369827	External Probity Advisor	0042009095	3-Jan-23	30-Jun-23	39,000.00
CN3934041 SON3415292	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	90070345845	Staff Relocations	0042009034	4-Jan-23	30-Apr-23	14,782.80
CN3939151 SON3413842	JDS AUSTRALIA PTY LTD AS TRUSTEE FOR JDS SOLUTIONS UNIT T	88471933631	ICT Services	0042009064	5-Jan-23	5-Apr-23	119,047.50
CN3920621 SON3703617	HEALTHCARE AUSTRALIA	95108180589	Provision of Locum Nurses	0042008941	6-Jan-23	7-Apr-23	48,214.40
CN3939139	INDIAN OCEAN GROUP TRAINING ASSOCIA	27622155497	Adult Education and Group Training Service	0041014067	9-Jan-23	30-Jun-24	1,800,000.00
CN3939149	WHON PTY LTD	81138658429	Staff development	0041014066	9-Jan-23	6-Feb-23	10,340.00
CN3940663 SON3751667	McGrath Nicol Advisory Partnership	34824776937	Financial Analysis of Federal Airports	0042009072	9-Jan-23	30-Jun-23	70,954.00
CN3940664 SON3413842	DATA#3 LTD	31010545267	ICT Services	0042009071	9-Jan-23	30-Jun-23	61,826.86
CN3942503	GEOSYNTEC CONSULTANTS PTY LTD	23154745525	Independent Environmental Auditors for PFAS Airports Investigation Program	0041014077	9-Jan-23	9-Jan-24	147,202.00
CN3961538 SON3751667	NGAMURU ADVISORY PTY LTD	27610399767	Program Management	0042009197	9-Jan-23	31-Mar-23	35,695.00
CN3927571 SON3622041	LAWYERBANK	23159266583	Legal Services 2022-2023	0042008982	10-Jan-23	10-Jul-23	263,340.00
CN3939137	BIO-RAD LABORATORIES	27001843803	Medical Equipment	0041014072	10-Jan-23	30-Jun-23	16,142.00

CN3942492	SON3775606	MEDICAL AIR PTY LTD	11163275581	Emergency Medical Evacuation Services	0042009076	10-Jan-23	11-Jan-23	65,000.00
CN3948661	SON3542055	GHD PTY LTD	39008488373	Reconstruction Support Services	0042009106	11-Jan-23	31-Dec-25	353,815.00
CN3942504	SON3413842	OXIDE INTERACTIVE	20138035195	Web Development	0042009080	12-Jan-23	12-Jan-24	93,613.00
CN3942509	SON3413842	GENERATION-E PRODUCTIVITY SOLUTIONS	25163718714	ICT Services	0042009077	13-Jan-23	13-Feb-23	27,280.00
CN3936365	SON3557594	RANDSTAD PTY LTD	28080275378	Contractor	0042009050	16-Jan-23	31-Dec-23	277,000.00
CN3939153	SON3413842	JDS AUSTRALIA PTY LTD AS TRUSTEE FOR JDS SOLUTIONS UNIT T	88471933631	Software Services	0042009063	16-Jan-23	15-Jan-25	1,066,548.83
CN3939157	SON3413842	COMPAS PTY LTD	90008615745	Contractor services	0042009059	16-Jan-23	30-Jun-23	77,211.20
CN3940662	SON3413842	THE ITSM HUB PTY LTD	89165912087	ICT Services	0042009073	16-Jan-23	16-Aug-23	410,476.00
CN3942491		FLW MEDICAL PTY LTD	12627268339	Medical Services	0041014073	16-Jan-23	30-Jun-24	79,300.00
CN3942493	SON3681971	ACKER PTY LTD	36097785665	Fence Maintenance	0042009074	16-Jan-23	28-Feb-23	15,981.00
CN3942496		HARVARD KENNEDY SCHOOL	ABN Exempt	Learning and Development	0041014088	16-Jan-23	17-Jan-23	14,189.48
CN3942498		PwC - Global Entertainment and Medi	ABN Exempt	Media Outlook Services	0041014085	16-Jan-23	16-Jan-24	26,500.00
CN3942490		AURORA BIOSCIENCE PTY LTD	18113305427	Medical Equipment	0041014076	17-Jan-23	30-Jun-23	32,595.00
CN3943946	SON3542055	GHD PTY LTD	39008488373	Project Management	0042009089	18-Jan-23	30-Jun-24	954,900.00
CN3942485	SON3881873	JACOBS GROUP (AUSTRALIA) PTH LTD	37001024095	CKI plant approvals process	0042009085	19-Jan-23	30-Jun-23	190,245.00
CN3942486	SON3681971	ACKER PTY LTD	36097785665	Rockfall fence maintenance	0042009084	19-Jan-23	28-Feb-23	20,440.00
CN3942500	SON3413842	THE TRUSTEE FOR CONSTECH UNIT TRUST CTDS AUSTRALIA PTY LTD	67767719881	ICT Professional Technical Services	0041014080	19-Jan-23	18-Apr-23	23,320.00
CN3943953	SON3637213	THE SOCIAL DECK PTY LTD	94366395064	Provision of Statutory Review	0042009094	19-Jan-23	31-May-23	160,850.00
CN3942487	SON3703617	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	76001134489	Agency Nurse for IOTHS	0042009083	20-Jan-23	30-Jun-23	71,000.00
CN3944409	SON3897769	Hudson Global Resources (Aust) P/L	21002888762	Recruitment Services	0041014086	20-Jan-23	31-Mar-23	43,500.00
CN3940661	SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042009075	23-Jan-23	21-Jul-23	124,000.00
CN3943955	SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042009091	23-Jan-23	13-Oct-23	185,130.00
CN3945917		FRED FERNANDES	ABN Exempt	Risk Management	0041014103	23-Jan-23	23-Feb-24	68,475.00

CN3978472	OECD	ABN Exempt	International Transport Forum membership contribution	0041014317	23-Jan-23	31-Dec-23	120,000.00
CN3943957 SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042009087	24-Jan-23	27-Jul-23	66,000.00
CN3944404	3 KOALAS PTY LTD	84662768970	Printing	0041014100	24-Jan-23	31-Mar-23	56,422.30
CN3943944 SON3703617	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	76001134489	Provision of Agency Nurse	0042009092	25-Jan-23	30-Jun-23	107,000.00
CN3947213	SOUTHSIDE MITSUBISHI	13530662835	Motor Vehicles	0041014113	25-Jan-23	30-Jun-23	499,840.00
CN3943943	Your Doctor Jobs Pty Ltd	46608242753	Provision of Locum Doctors	0041014096	27-Jan-23	2-Jun-23	73,379.50
CN3943945	ENERGY SKILLS INTERNATIONAL PTY LTD ENERGY SKILLS SOLUTIONS	84140642851	Staff Training	0041014095	27-Jan-23	28-Feb-23	17,172.00
CN3950169 SON3538332	TSA MANAGEMENT (ACT) PTY LTD	71099000272	Property Management Services	0042009124	27-Jan-23	30-Jun-27	3,472,646.10
CN3945916	ENVIRONMENTAL RESOURCES MANAGEMENT AUSTRALIA	12002773248	Environmental Auditors	0041014106	29-Jan-23	29-Jan-24	429,000.00
CN3943942	RP DATA PTY LIMITED	67087759171	Dataset Creation	0041014097	30-Jan-23	30-Jan-23	41,937.50
CN3944408 SON3413842	SYNERGY GROUP AUSTRALIA LTD	65119369827	System Security Assurance	0042009088	30-Jan-23	29-Apr-23	50,600.00
CN3945912 SON3557594	FACE2FACE RECRUITMENT	47112122504	Contractor	0042009108	30-Jan-23	30-Jun-24	450,122.00
CN3947211	ACKER PTY LTD	36097785665	Earthworks	0041014120	30-Jan-23	31-Jan-23	25,500.00
CN3950153 SON3750087	RECOVERIES CORPORATION PTY LTD	19052138799	Debt recovery Services	0042009147	30-Jan-23	31-Aug-24	30,000.00
CN3944398 SON3415292	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	90070345845	Staff Relocations	0042009104	31-Jan-23	28-Apr-23	14,137.20
CN3943949 SON3413842	BARDACH PTY LTD	46655352300	Contractor	0042009099	1-Feb-23	15-Nov-23	105,240.00
CN3943950 SON3408303	UNIVERSITY OF CANBERRA	81633873422	Staff Training	0042009098	1-Feb-23	17-Jan-24	81,477.00
CN3944399 SON3703617	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	76001134489	Provision of Agency Nurse	0042009103	1-Feb-23	30-Jun-23	73,700.00
CN3944400 SON3703617	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	76001134489	Provision of Agency Nurse	0042009102	1-Feb-23	30-Jun-23	43,000.00
CN3944405 SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042009101	1-Feb-23	28-Jul-23	90,000.00
CN3947210	YOUR HOBART CHEMIST TRADUBG AS ISLAND PHARMACY	86627205896	Provision of Pharmaceutical Services	0041014121	1-Feb-23	31-Dec-23	507,332.57
CN3950305	JOHN WATSON PROMOTIONS PTY LTD	37072582417	National Cultural Policy Launch	0041014137	1-Feb-23	1-Feb-23	10,945.00

CN3939141	RISK MANAGEMENT TECHNOLOGIES	39096167207	Licensing Fee	0041014061	2-Feb-23	2-Feb-24	12,560.00
CN3950152	WASTE ASSETS MANAGEMENT CORPORATION	56784733957	Purchase of Biodiversity Credits	0041014114	2-Feb-23	28-Feb-23	16,830.00
CN3931162	DR PAUL TAYLOR	35654784116	Locum Dentist Services	0041014006	3-Feb-23	24-Mar-23	58,657.00
CN3944397	SHIMADZU MEDICAL SYSTEMS (OCEANIA)	77074306255	Medical Imaging Equipment	0041014104	3-Feb-23	30-Jun-23	266,141.12
CN3945908	DAVIS HART ELECTRICAL SOLUTIONS PTY	34639326908	Electrical Equipment	0041014109	3-Feb-23	30-Jun-23	137,830.00
CN3948668	NOVA SYSTEMS PTY LTD	17163525077	Technical Advice Services	0041014123	3-Feb-23	30-Jun-24	200,000.00
CN3952565	ISLAND PLUMBING & GAS	77620103684	Upgrade of Power Supply	0041014158	3-Feb-23	31-Jul-23	164,007.05
CN3963269	SOUTH METROPOLITAN HEALTH SERVICE T/A FIONA STANLEY HOSPITAL	92264056442	Radiographer Services	0041014219	3-Feb-23	21-Feb-23	10,379.46
CN3942499	VN GLOBAL GROUP PTY LTD	74638328784	Norfolk Island Residential property	0041014082	6-Feb-23	5-Aug-24	53,300.00
CN3942508 SON3408303	UNIVERSITY OF CANBERRA	81633873422	2023 University of Canberra Graduate Certificates	0042009078	6-Feb-23	15-Dec-23	718,869.00
CN3943956 SON3413842	ACCESSIBILITY OZ PTY LTD	52150446521	Accessibilty Testing Services	0042009090	6-Feb-23	5-May-23	40,150.00
CN3945909 SON3415292	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	90070345845	Staff Relocations	0042009105	6-Feb-23	31-May-23	20,959.62
CN3950148	CSIRO-WILDLIFE AND ECOLOGY	41687119230	Supply Chain Resiliency Modelling Project	0041014131	6-Feb-23	30-Jun-24	3,800,000.00
CN3912102 SON3767450	THERAPY FOCUS LTD RUTH LEE	67796715775	Allied Health Services	0042008869	7-Feb-23	31-Mar-23	142,768.70
CN3945914	WORLD ROAD ASSOCIATION (PIARC) MONDIALE DE LA ROUTE	ABN Exempt	World Road Association Membership	0041014107	8-Feb-23	31-Dec-23	42,000.00
CN3939146	WHON PTY LTD	81138658429	Membership for Executive Learning Group	0041014070	9-Feb-23	9-Feb-24	11,440.00
CN3942507	AUSTRALIAN INSTITUTE OF MANAGEMENT	40009668553	AIM Time Management Training	0041014074	9-Feb-23	9-Feb-23	11,726.00
CN3945907 SON3703617	HEALTHCARE AUSTRALIA	95108180589	Provision of Agency Nurse	0042009110	9-Feb-23	30-Jun-23	55,903.60
CN3947212	FLASHLANE PTY LTD TA LAKES ELECTRICAL DISTRIBUTORS PE	39103482284	Electrical Equipment	0041014118	10-Feb-23	26-Jun-23	134,925.00
CN3948666	ABT JTA PTY LTD	76091591294	Logistics and Security Services	0041014125	10-Feb-23	31-Dec-23	76,736.00

CN3954256	SON3775606	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	29067077696	Emergency Medical Evacuation Services	0042009163	11-Feb-23	12-Feb-23	57,705.39
CN3943948	SON3557594	Horizon One Recruitment Pty Ltd	98129885838	Contractor	0042009100	13-Feb-23	14-Jul-23	60,500.00
CN3943951	SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042009097	13-Feb-23	28-Jul-23	77,000.00
CN3943952	SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042009096	13-Feb-23	30-Jun-23	109,000.00
CN3945915	SON3588092	MIKE PIELOOR AND ASSOCIATES CONSULT	79156346121	Staff Training	0042009107	13-Feb-23	30-Jun-23	33,972.00
CN3947221	SON3413842	FUJITSU AUSTRALIA LIMITED	19001011427	ICT Services	0042009111	13-Feb-23	30-Sep-23	687,500.00
CN3948657		MJK ENTERPRISES NSW PTY LTD T/A KICO PLAYGROUND INSPECTION SERV	88164771171	Site Inspections	0041014130	13-Feb-23	31-Mar-23	19,500.00
CN3927577		THE HATCHERY (HUB) PTY LTD	15641236722	Staff Training	0041013985	14-Feb-23	15-Feb-23	14,248.08
CN3947214	SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042009118	15-Feb-23	31-Mar-23	33,034.87
CN3950151		CUMMINS SOUTH PACIFIC PTY LTD TRADING AS CUMMINIS	42006332949	Plant Repairs and Maintenance	0041014119	15-Feb-23	31-Oct-23	238,841.66
CN3950159	SON3897769	EXECUTIVE INTELLIGENCE GROUP	88088137071	Recruitment Services	0042009140	15-Feb-23	30-Apr-23	71,500.00
CN3950167		Matthew Lynch	46268305468	Location Offset Audit Services	0041014132	15-Feb-23	30-Apr-23	16,500.00
CN3950150	SON3637213	THINK HQ PTY LTD	56143646664	Communications Support	0042009122	17-Feb-23	31-May-23	195,665.25
CN3954260		TCG DEVELOPMENTS PTY LTD	20603486764	Purchase of Biodiversity Credits	0041014154	17-Feb-23	16-Mar-23	1,670,625.00
CN3954261		TWIN CREEKS HOLDINGS (AUSTRALIA) LI	14105336267	Purchase of Biodiversity Credits	0041014153	17-Feb-23	16-Mar-23	1,670,625.00
CN3947216	SON3413842	XAMPLIFY SERVICES PTY LTD	74632045080	ICT Services	0042009115	20-Feb-23	19-Feb-24	875,000.00
CN3948662	SON3502507	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	19002966001	Advertising - Graduate program	0042009129	20-Feb-23	30-Jun-23	43,996.44
CN3950166	SON3538332	Jarah Hill Pty Limited	19620541666	Financial Management Services	0042009131	20-Feb-23	30-Sep-23	282,920.00
CN3950170	SON3538332	CAPITAL RECRUIT PTY LTD	77600244040	Contractor	0042009114	20-Feb-23	19-Feb-24	266,005.74
CN3945911	SON3538332	MICHAEL PAGE INTERNATIONAL (AUST) P MICHAEL PAGE	58002872264	Contractor	0042009109	21-Feb-23	18-Aug-23	107,000.00
CN3955765	SON3751667	GHD PTY LTD	39008488373	Strategic Fleet Data Analytics	0042009172	21-Feb-23	30-Jun-23	466,710.00
CN3950140		Allthings Holding Pty Ltd The Trustee for Motor Cycle Trust	54324783564	All Terrain Vehicles	0041014144	22-Feb-23	30-Jun-23	92,865.00

CN3950149	CHRISTMAS ISLAND ENGINEERING & MAINTENANCE PTY LTD	64123176358	Plant Repairs and Maintenance	0041014124	22-Feb-23	30-Jun-23	67,990.00
CN3948658	DRONESEC PTY LTD	82638809971	Research and Analysis Services	0041014128	23-Feb-23	31-Mar-23	46,200.00
CN3950165 SON3413842	IONIZE PTY LTD	62132569941	IT Services	0042009133	23-Feb-23	22-Aug-23	24,200.00
CN3950164 SON3541738	ANABELLE BITS PTY LTD	40068649972	IT Equipment	0042009134	24-Feb-23	30-Jun-23	18,156.60
CN3954270 SON3751667	SPARKE HELMORE LAWYERS	78848387938	Probity Advisory Services	0042009156	24-Feb-23	30-Jun-24	51,575.00
CN3959781 SON3502507	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	19002966001	Board Recruitment Advertising	0042009180	24-Feb-23	15-Mar-23	12,286.76
CN3961544 SON3674124	AUSTRALIAN INSTITUTE OF MANAGEMENT	40009668553	Education and Training Services	0042009198	24-Feb-23	30-Jun-23	30,000.04
CN3950142 SON3775606	MEDICAL AIR PTY LTD	11163275581	Medical Evacuation Services	0042009138	26-Feb-23	27-Feb-23	65,000.00
CN3948656 SON3415292	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	90070345845	Staff Relocations	0042009127	27-Feb-23	28-Jun-23	18,925.50
CN3948664 SON3408303	AUSTRALIAN NATIONAL UNIVERSITY	52234063906	Staff Training	0042009125	27-Feb-23	31-Dec-24	279,735.60
CN3948667 SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042009121	27-Feb-23	28-Aug-23	140,348.00
CN3950145	MM ELECTRICAL & DATA SUPPLIES	13003762641	Electrical Equipment	0041014135	27-Feb-23	31-Mar-23	65,250.00
CN3950146	MM ELECTRICAL & DATA SUPPLIES	13003762641	Electrical Equipment	0041014134	27-Feb-23	14-Apr-23	57,300.00
CN3950147	WA COUNTRY HEALTH SERVICE	28680145816	Medical Equipment Maintenance	0041014133	27-Feb-23	30-Jun-25	184,989.28
CN3950158 SON3751667	KPMG	51194660183	Supplementary Costings Advice	0042009141	27-Feb-23	10-Mar-23	54,846.00
CN3950162 SON3751667	NOETIC SOLUTIONS PTY LTD	87098132024	Internet Governance Systems Mapping	0042009136	27-Feb-23	30-Jun-23	74,979.00
CN3950163 SON3413842	XAMPLIFY SERVICES PTY LTD	74632045080	Contractor	0042009135	27-Feb-23	26-Feb-24	306,240.00
CN3935746	DR QUET FUI HO	22009004111	Prosvision of Locum Doctors	0041014039	28-Feb-23	28-Mar-23	47,000.00
CN3945913	9160AUSTRALIAN PUBLIC SERVICE COMMISSION	99470863260	Staff Development	0041014108	28-Feb-23	22-Dec-23	14,000.00
CN3948660	HIVAC SERVICES PTY LTD	57152072645	Contractor	0041014122	28-Feb-23	31-Mar-23	49,057.50
CN3948663 SON3751667	SPARKE HELMORE LAWYERS	78848387938	External Probity Advisor	0042009128	28-Feb-23	22-Dec-23	55,777.50
CN3950161 SON3897769	Hudson Global Resources (Aust) P/L	21002888762	Executive Recruitment Services	0042009137	28-Feb-23	31-May-23	106,260.00

CN3951713	ACTION SOLUTION	82612297391	Structural building products	0041014146	28-Feb-23	31-Mar-23	53,000.00
CN3945910	Axiell Pty Ltd	52096105252	Software Maintenance and Support	0041014111	1-Mar-23	29-Feb-24	26,853.20
CN3950154	SON3751667 ERNST & YOUNG	75288172749	Valuation Services	0042009146	1-Mar-23	29-Nov-24	220,000.00
CN3950155	SON3751667 KPMG	51194660183	Valuation Services	0042009145	1-Mar-23	29-Nov-24	150,000.00
CN3950157	SON3751667 ERNST & YOUNG	75288172749	Valuation Services	0042009142	1-Mar-23	29-Nov-24	84,000.00
CN3954255	SON3775606 ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	29067077696	Emergency Medical Evacuation Services	0042009164	1-Mar-23	2-Mar-23	72,601.11
CN3954266	SON3413842 RPM Solutions PTY LTD	64007217941	IT Services	0042009161	1-Mar-23	31-Mar-23	33,550.00
CN3950160	ESRI AUSTRALIA PTY LTD	16008852775	Staff Training	0041014140	2-Mar-23	30-Apr-23	14,476.00
CN3950141	BIBIANA ANDERSON	84249357601	Allied Health Services	0041014141	3-Mar-23	30-Jun-24	96,600.00
CN3951709	SHIRE OF CHRISTMAS ISLAND	94494925146	Fisheries management services	0041014149	3-Mar-23	3-Mar-24	418,944.00
CN3950144	WARTSILA AUSTRALIA PTY LTD	38003736892	Plant Repairs and Maintenance	0041014136	6-Mar-23	30-Jun-23	232,582.00
CN3950156	SON3460620 VENTIA PROPERTY PTY LTD	16618028676	Office Fitout	0042009144	6-Mar-23	30-Sep-23	689,074.10
CN3950168	SON3557594 HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042009130	6-Mar-23	8-Sep-23	111,646.00
CN3951708	CARER SOLUTIONS PTY LTD	58151373689	Prov. of Payroll Services	0041014150	6-Mar-23	31-Dec-23	182,416.56
CN3951719	SON3897769 CBR RECRUITMENT PTY LTD	49097440572	Recruitment Services	0042009143	6-Mar-23	30-Apr-23	16,691.40
CN3951720	PUBLIC AFFAIRS NETWORK PTY LTD	49083954072	Conference Facilitator	0041014142	6-Mar-23	30-Apr-23	54,000.00
CN3952567	DRUMSITE ELECTRICAL	80895921324	Electrical works	0041014151	6-Mar-23	30-May-23	22,224.00
CN3954263	TELUS HEALTH SMG HEALTH PTY LTD	62605939697	Influenza Vaccinations and Health checks	0041014164	6-Mar-23	5-Jun-23	75,000.00
CN3942505	EXCEL CONSULTING SOLUTIONS PTY LIM	88600429212	Microsoft Power BI Training	0041014075	7-Mar-23	31-Dec-23	33,220.00
CN3951712	SON3542055 WTP AUSTRALIA PTY LTD	69605212182	Quantity Surveyor	0042009148	7-Mar-23	30-Jun-23	11,000.00
CN3951710	GHD PTY LTD	39008488373	Design Services	0041014148	8-Mar-23	17-Apr-23	65,880.00
CN3951711	GHD PTY LTD	39008488373	Development and Design Services	0041014147	8-Mar-23	5-May-23	102,998.00
CN3951716	SON3751667 KPMG	51194660183	Financial Accountant	0042009151	8-Mar-23	31-Dec-23	75,000.00
CN3951717	SON3538332 PRICEWATERHOUSECOOPERS CONSULTING	20607773295	Corporate Strategic Design Program	0042009150	9-Mar-23	31-Aug-23	1,224,417.00

CN3950143	CHRISTMAS ISLAND ENGINEERING & MAINTENANCE PTY LTD	64123176358	Plant Repairs and Maintenance	0041014139	10-Mar-23	2-Jun-23	82,160.00
CN3951714 SON3502507	Universal McCann	19002966001	Recruitment Advertising	0042009153	10-Mar-23	30-Apr-23	79,666.55
CN3951715 SON3413842	WSP AUSTRALIA PTY LIMITED	80078004798	Software Implementation Advice	0042009152	10-Mar-23	2-Jun-23	250,000.00
CN3954264	KATHLEEN O'CALLAGHAN OUTPOST CONSULTING	85847091036	Disability Transport Standards Review 2022	0041014163	10-Mar-23	29-Dec-23	110,000.00
CN3984352	PLATINUM FLOW PLUMBING SOLUTIONS	99714845304	Urgent sewer repair	0041014351	10-Mar-23	24-Mar-23	14,300.00
CN3951707	F L COSTELLO & CO	56216081956	Commercial Laundry Equipment	0041014152	13-Mar-23	30-Jun-23	62,000.00
CN3952566	COCOS (K) ISLANDS SHIRE COUNCIL	12325522841	Fisheries management services	0041014156	14-Mar-23	14-Mar-24	308,166.00
CN3952568 SON3751667	THE SOCIAL RESEARCH CENTRE	91096153212	Program Evaluation Services	0041014157	14-Mar-23	31-Aug-23	155,147.30
CN3954259 SON3751667	ERNST & YOUNG	75288172749	Market research	0042009160	14-Mar-23	1-Jun-23	79,121.00
CN3944403	9160AUSTRALIAN PUBLIC SERVICE COMMISSION	99470863260	Staff Development	0041014101	15-Mar-23	22-Dec-23	33,000.00
CN3955770	AURECON AUSTRALASIA PTY LTD	54005139873	Program Management	0041014166	15-Mar-23	27-Oct-23	585,051.50
CN3986275 SON3897769	DFP RECRUITMENT SERVICES	66394749447	Scribe Services	0042009320	15-Mar-23	22-Mar-23	15,000.00
CN3955761	AIR BRAKE CORPORATION OF AUSTRALIA	49003223747	Telematics devices	0041014168	16-Mar-23	30-Jun-24	1,125,313.53
CN3944407	PROSCI PTY LTD	57077394355	Staff Training	0041014092	17-Mar-23	31-Dec-23	31,500.00
CN3951718 SON3538332	CALLEO RESOURCING PTY LTD	29606001763	Contractor	0042009149	20-Mar-23	19-Mar-24	610,000.00
CN3954268 SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor Services	0042009157	20-Mar-23	22-Mar-24	140,130.00
CN3957037	QANTAS AIRWAYS LIMITED	16009661901	Airline Services to Norfolk Island	0041014187	20-Mar-23	17-Mar-30	16,935,494.40
CN3959769 SON3751667	ERNST & YOUNG	75288172749	Specialist tax advice	0042009194	20-Mar-23	30-Jun-23	65,000.00
CN3954257	DENTSPLY SIRONA PTY LTD GINO SERRETT	87111950602	Provision of 3D Intraoral Scanner	0041014162	21-Mar-23	30-Jun-23	62,457.44
CN3959783	Terri Janke & Company Pty Ltd	27098848723	Education and Training Services	0041014181	21-Mar-23	30-Jun-23	18,318.50
CN3968824 SON3538332	RANDSTAD PTY LTD	28080275378	Contractor	0042009237	21-Mar-23	21-Mar-24	10,244.12
CN3955762	PURCELL ASIA PACIFIC LIMITED	23609207301	Architectural Services	0041014167	22-Mar-23	30-Jun-23	88,389.65
CN3942506 SON3490955	DATA#3 LTD	31010545267	IT Software	0042009079	23-Mar-23	22-Mar-24	18,700.00

CN3957038	RCPA QUALITY ASSURANCE PROGRAMS (ENROLMENT OFFICE)	32003520072	Pathology QA Program	0041014185	23-Mar-23	30-Jun-26	77,248.00
CN3959766 SON3775606	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	29067077696	Medical Evacuation Services	0042009181	23-Mar-23	24-Mar-23	79,858.12
CN3934040	DR MYRA PATRICIA BROWN	80947853340	Provision of Locum Doctors	0041014028	24-Mar-23	28-Apr-23	36,500.00
CN3948659	WATSON ISLAND CARPENTRY & EXCAVATION T/A The Watson Island Family Trust	58048493829	Facilities Maintenance	0041014126	24-Mar-23	30-Jun-23	24,300.00
CN3954254 SON3415292	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	90070345845	Relocation Services	0042009165	24-Mar-23	30-Jun-23	35,000.00
CN3954262 SON3541738	THE TRUSTEE FOR OFFICE PROJECT SERV OPERATING TRUST T/A MRB COMMUNICATI	47918878843	IT Services	0042009168	24-Mar-23	23-Sep-23	56,885.40
CN3947219 SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042009113	27-Mar-23	30-Jun-23	129,800.00
CN3952569 SON3538332	Elliott Gray	17618093422	Labour Hire Staff	0042009154	27-Mar-23	22-Sep-23	173,800.00
CN3954258	WARTSILA AUSTRALIA PTY LTD	38003736892	Provision of Service Engineer for Electrical & Instrumentation Training	0041014161	27-Mar-23	28-Apr-23	30,000.00
CN3954265 SON3622041	SPARKE HELMORE LAWYERS	78848387938	Legal Services 2022-2023	0042009162	27-Mar-23	3-Nov-23	314,920.46
CN3954267 SON3557594	FACE2FACE RECRUITMENT	47112122504	Contractor	0042009158	27-Mar-23	22-Sep-23	77,000.00
CN3955763	WEST COAST DENTAL	19591519723	Dental Equipment	0041014165	27-Mar-23	30-Jun-23	11,121.00
CN3955766	PEPWORLDWIDE PTY LTD	71131451280	Staff Training	0041014175	27-Mar-23	22-Dec-23	15,000.00
CN3955767 SON3413842	THE TRUSTEE FOR CONSTECH UNIT TRUST CTDS AUSTRALIA PTY LTD	67767719881	IT Services	0042009171	27-Mar-23	1-May-23	14,850.00
CN3957045 SON3897769	Horizon One Recruitment Pty Ltd	98129885838	Placement Fee	0042009176	27-Mar-23	27-Mar-23	10,342.98
CN3961549	IBM AUSTRALIA LIMITED	79000024733	IT Services	0041014209	27-Mar-23	26-Mar-24	3,892,414.00
CN3955754 SON3751667	GHD PTY LTD	39008488373	Freight supply chain analysis	0042009174	28-Mar-23	30-Jun-23	262,269.00
CN3955769	IVANTI UK LIMITED	ABN Exempt	Software Services	0041014169	28-Mar-23	25-Jun-24	336,322.20
CN3959773 SON3352211	ORIMA RESEARCH	77076347914	Research	0042009189	28-Mar-23	31-Aug-23	161,179.00
CN3955758	FIRE & SAFETY SERVICES CO PTY LTD	28080273758	Fire Equipment Services	0041014172	29-Mar-23	30-Jun-23	28,870.00
CN3955760	HV CONTRACTING PTY LTD	42151449768	Electrical Equipment	0041014170	29-Mar-23	28-Apr-23	85,785.00

CN3952564	WA CALIBRTATIONS PTY LTD	91651093122	Medical Refrigeration Calibration	0041014159	30-Mar-23	30-Jun-25	63,460.00
CN3957039	GEOBRUGG AUSTRALIA PTY LTD	98129790183	Structural Repairs	0041014183	30-Mar-23	31-May-23	20,844.35
CN3978473 SON3753438	GALLAGHER BASSETT PTY LTD	68009778018	RDA Insurance Renewal 2023-24	0042009296	31-Mar-23	31-Mar-24	172,499.76
CN3978470	CI MAINTENANCE SERVICES PTY LTD	39009463101	Re wiring for lighting	0041014319	1-Apr-23	31-May-23	10,208.00
CN3867942	Ampere Analysis Limited	ABN Exempt	Data Subscription	0041013650	2-Apr-23	1-Apr-24	420,000.00
CN3919887	TRUSTEE FOR THE PLUMMER AND BUTLER SRP MARINE PTY LTD	95335784240	Marine Rescue Vessel	0041013923	3-Apr-23	31-Dec-23	714,700.00
CN3955755	THWAITES-MORRISSEY TRUST T/A MEDICAL & SCIENTIFIC SERVICES P	61469328161	Medical Equipment Servicing	0041014177	3-Apr-23	30-Sep-23	12,000.00
CN3957040	COCOS (KEELING) ISLANDS SHIRE COUNCIL	12325522841	Road works	0041014182	3-Apr-23	30-Jun-23	274,326.00
CN3957041	KREPP ELECTRICS	39073081375	Electrical Works	0041014180	3-Apr-23	30-Jun-23	30,000.00
CN3957048	Gilimbaa Pty Ltd	64130765632	Graphic Design Services	0041014179	3-Apr-23	15-Aug-23	18,122.50
CN3959753	BLUE CRAB INVESTMENTS PTY LTD T/A GREGORY CI MAINTENANCE	57617127250	Public Amenities	0041014207	3-Apr-23	30-Jun-23	125,118.00
CN3963274	CANPRINT COMMUNICATIONS PTY LTD T/A CANBERRA MAILING & ENVELOPES	65079915932	Mailing Services	0041014221	3-Apr-23	30-Jun-23	27,874.00
CN3957047 SON3413842	AUREC PTY LTD	60103121464	Contractor Services	0042009175	5-Apr-23	31-Dec-23	204,000.00
CN3959758	ANGAS SECURITIES LIMITED	50091942728	Purchase Biodiversity Credits	0041014199	5-Apr-23	18-Apr-23	178,200.00
CN3957036	PAULL & WARNER RECEO PTY LTD	38134252565	Safety and Rescue Vehicles	0041014188	6-Apr-23	29-Sep-23	323,178.26
CN3957044 SON3897769	CBR RECRUITMENT PTY LTD	49097440572	Scribing Services	0042009177	6-Apr-23	30-Jun-23	11,315.70
CN3957046	PLANET CONTROLS PTY LTD	84099759403	Hardware Upgrade	0041014184	6-Apr-23	5-Apr-24	22,937.21
CN3959760	CANON AUSTRALIA PTY LTD	66005002951	Canon Printer/Scanner	0041014197	6-Apr-23	20-Jun-28	22,343.25
CN3959768	DUNN INVESTMENTS (WA) PTY LTD	93113237399	Cleaning Services	0041014189	6-Apr-23	30-Jun-23	51,000.00
CN3965439	DEPARTMENT OF JOBS PRECINCTS AND RE	83295188244	Project Management	0041014229	6-Apr-23	30-Jun-24	300,000.00
CN3977480	LIFELINE AUSTRALIA LTD	84081031263	Managing Challenging Interactions Training	0041014247	6-Apr-23	28-Jun-24	29,779.00
CN3968811	SHIRE OF CHRISTMAS ISLAND	94494925146	Public Access Maintenance	0041014228	10-Apr-23	15-Apr-23	10,781.00
CN3955764 SON3413842	AT3AM IT PTY LTD	84610395509	Contractor Services	0042009173	11-Apr-23	30-Sep-23	135,230.00
CN3959782 SON3413842	INFORMATECH PTY LTD	43602931564	Contractor Services	0042009179	11-Apr-23	4-Oct-23	64,416.00

CN3959755	GHD PTY LTD	39008488373	Electrical Design	0041014201	12-Apr-23	24-May-23	39,202.00
CN3959762	SHIRE OF CHRISTMAS ISLAND	94494925146	Footpath Remediation	0041014194	12-Apr-23	30-Jun-23	36,200.00
CN3959763	MAN ENERGY SOLUTIONS AUSTRALIA PTY	79091861853	Supply of Fuel Filters	0041014193	12-Apr-23	30-Jun-23	25,254.48
CN3959764	MAN ENERGY SOLUTIONS AUSTRALIA PTY	79091861853	Fuel Injector Pumps	0041014192	12-Apr-23	19-Jun-23	163,223.20
CN3961533	ABBA RENEWABLES PTY LTD	81662429923	Electric Utilities	0041014216	12-Apr-23	22-May-23	33,278.70
CN3961539 SON3897769	EXECUTIVE INTELLIGENCE GROUP	88088137071	Recruitment Services	0042009205	12-Apr-23	13-Apr-24	59,500.00
CN3959779	RARELAND	97635704844	Logo Design	0041014200	13-Apr-23	13-Jun-23	29,950.00
CN3965453 SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Placement Fee	0042009211	13-Apr-23	13-Apr-23	15,104.08
CN3955759	COCOS ISLANDS CO-OPERATIVE SOCIETY CATERING DIVISION	30078049966	Joinery Services	0041014171	17-Apr-23	30-Jun-23	22,950.00
CN3955768 SON3557594	RANDSTAD PTY LTD	28080275378	Contractor	0042009170	17-Apr-23	16-Apr-24	303,765.00
CN3959751 SON3751667	SYNERGY GROUP AUSTRALIA LTD	65119369827	Probity Advisor	0042009193	17-Apr-23	31-Dec-23	62,073.00
CN3959754	INDIAN OCEAN OIL COMPANY	67077514642	Service Station Repairs	0041014206	17-Apr-23	30-Sep-23	149,965.00
CN3959772 SON3751667	ROYAL MELBOURNE INSTITUTE OF TECHNO	49781030034	Online Safety Literature Review	0042009190	17-Apr-23	30-Jun-23	114,057.60
CN3959778 SON3683997	EMM CONSULTING PTY LIMITED	28141736558	Technical analysis	0042009184	17-Apr-23	31-Jul-23	188,931.60
CN3961536 SON3538332	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor Services	0042009200	17-Apr-23	17-Apr-24	400,000.00
CN3961542	CreatEve Pty Ltd	33079105329	Assessment of Location Offset	0041014213	17-Apr-23	30-Jun-23	13,750.00
CN3975282 SON3897769	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	2024 Graduate Screening	0042009275	17-Apr-23	31-Oct-23	173,030.00
CN3942497	THE HATCHERY (HUB) PTY LTD	15641236722	First Nations Leadership & Allyship Summit 2023	0041014087	18-Apr-23	30-Jun-23	16,820.65
CN3957042 SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042009178	18-Apr-23	17-Oct-23	76,500.00
CN3959759	GP SERVICES GARRY GEORGE PARSONS	26945987429	Weed Removal	0041014198	18-Apr-23	30-Jun-23	30,000.00
CN3959761	MATTHEW REEVES	68798898271	Weed Management	0041014195	18-Apr-23	30-Jun-23	35,000.00
CN3959767	CHARTER MARINE	95822475283	Weed Management	0041014191	18-Apr-23	30-Jun-23	15,000.00
CN3959770 SON3413842	INTOPIA PPTY LTD	24610596962	IT Services	0042009192	18-Apr-23	18-Oct-23	130,240.00
CN3959774	MORNINGTON PENINSULA SHIRE COUNCIL	53159890143	Sponsorship of Event	0041014205	18-Apr-23	20-May-23	11,000.00
CN3961534 SON3542055	GHD PTY LTD	39008488373	Quarry Feasibility Study	0042009201	18-Apr-23	23-Jun-23	162,393.00
CN3961548 SON3557594	DFP RECRUITMENT SERVICES	66394749447	Contractor	0042009195	19-Apr-23	26-Jan-24	135,000.00

CN3957043	The Australian and New Zealand School of Government Ltd	69102908118	Education and Training Services	0041014190	20-Apr-23	7-Jul-23	27,146.90
CN3959752	DIGITAL SURVEYING SOLUTIONS	91166848915	Land Survey	0041014208	20-Apr-23	30-Jun-23	14,695.00
CN3961535	CHRISTMAS ISLAND ENGINEERING & MAINTENANCE PTY LTD	64123176358	Safety barrier maintenance	0041014215	21-Apr-23	30-Jun-23	150,370.00
CN3961547	HEWLETT PACKARD AUST PTY LTD	74004394763	IT Maintenance	0041014210	21-Apr-23	31-Mar-24	49,064.05
CN3968822	Lex Australia Pty Ltd	54077792057	Legal Services	0041014242	22-Apr-23	30-Apr-24	21,120.00
CN3968812 SON3683997	WSP AUSTRALIA PTY LIMITED	80078004798	Site Investigations	0042009207	24-Apr-23	30-Jun-23	60,581.30
CN3959775 SON3622041	SPARKE HELMORE LAWYERS	78848387938	Legal Services 2022-2023	0042009187	26-Apr-23	27-Oct-23	314,988.00
CN3961541	VIDEOCRAFT EQUIPMENT PTY LTD	92097262176	Audiovisual equipment	0041014214	26-Apr-23	2-May-23	24,025.94
CN3932587	INFRASTRUCTURE PARTNERSHIPS AUSTRAL	22604585506	Sponsorships	0041013999	27-Apr-23	27-Apr-23	19,250.00
CN3961540 SON3413842	35 SOUTH ADVISORS PTY LTD	31646395397	Review of Program Data	0042009203	27-Apr-23	30-Jun-23	102,960.00
CN3961532	CYCLONIC CONSTRUCTIONS PTY LTD	39645749426	Property Restoration	0041014217	28-Apr-23	30-Jun-23	198,840.00
CN3963275	INFRASTRUCTURE SUSTAINABILITY COUNCIL	53131329774	Departmental Membership	0041014218	28-Apr-23	28-Apr-25	41,470.00
CN3970941	J.C WALLACE & L.A WALLACE & M WALLACE	56489806364	Purchase of Biodiversity Credits	0041014266	28-Apr-23	30-May-23	880,000.00
CN3959776	COMMITTEE FOR ECONOMIC DEVELOPMENT OF AUSTRALIA (CEDA)	49008600922	CEDA membership renewal	0041014204	30-Apr-23	30-Apr-24	11,440.00
CN3959780	IBISWORLD PTY LTD	76006819987	Data Subscription	0041014196	30-Apr-23	29-Apr-24	14,861.00
CN3961545	AUSTRALIAN LOCAL GOVERNMENT ASSOCIATION	31008613876	Event Management	0041014202	30-Apr-23	19-Jun-23	352,000.00
CN3961537	WARTSILA AUSTRALIA PTY LTD	38003736892	Heavy Machinery Parts	0041014211	1-May-23	30-Jun-23	69,861.93
CN3963268	RISKMAN INTERNATIONAL PTY LTD	78124110201	Software License	0041014220	1-May-23	30-Apr-24	13,296.37
CN3963270 SON3542055	GHD PTY LTD	39008488373	Marine Structure Review	0042009206	1-May-23	27-Oct-23	206,059.70
CN3965444 SON3490955	DATA#3 LTD	31010545267	Software	0042009221	1-May-23	30-Apr-24	67,650.00
CN3965445 SON3633080	REHAB MANAGEMENT(AUST) PTY LTD	51081207338	Workstation assessment	0042009220	1-May-23	14-Mar-24	65,000.00
CN3968801	INLOOP PTY LTD	27114508771	Invoicing Software	0041014257	1-May-23	30-Jun-24	1,110,032.00
CN3977496	CANPRINT COMMUNICATIONS P/L	65079915932	Printing	0041014285	1-May-23	9-May-23	13,860.00
CN3912101 SON3767450	THERAPY FOCUS LTD RUTH LEE	67796715775	Allied Health Services	0042008870	2-May-23	30-Jun-23	142,768.70
CN3959765 SON3703617	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	76001134489	Provision of Agency Nurses	0042009182	2-May-23	31-Dec-23	80,000.00
CN3963273 SON3413842	STRATEGIC REFORM PTY LTD	34146766707	Data Services	0042009208	2-May-23	30-Jun-23	232,738.00

CN3961546 SON3413842	MODIS STAFFING PTY LTD	14007145637	Contractor Services	0042009196	3-May-23	2-May-24	295,812.00
CN3963272	L&L DESIGN AND PRODUCTION PTY LTD	91069288017	Report Publishing	0041014223	3-May-23	31-Oct-23	22,847.00
CN3963276 SON3502507	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	19002966001	Advertising	0042009204	3-May-23	26-May-23	55,000.00
CN3965452 SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Placement fee	0042009212	3-May-23	3-May-23	15,104.08
CN3967002 SON3713272	VOCUS PTY LTD	78127842853	Telecommunications Services	0042009231	4-May-23	30-Apr-26	2,541,023.00
CN3963265	J R DRAFTING	85188200645	Property Repairs & Maintenance	0041014225	5-May-23	31-May-23	25,000.00
CN3963266	AVOCA PAINTING	ABN Exempt	Painting Services	0041014224	5-May-23	20-Jun-23	61,440.00
CN3967000 SON3775606	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	29067077696	Medical Evacuations	0042009227	5-May-23	6-May-23	65,153.25
CN3965451	CAPITAL TRAINING PTY LIMITED CAPITAL TRAINING COLLEGE	41113111050	Learning and Development	0041014230	8-May-23	30-Jun-23	20,075.00
CN3968826 SON3751667	THINKPLACE AUSTRALIA PTY LTD	56625156845	Workshop Facilitation	0042009215	8-May-23	8-Nov-23	35,420.00
CN3961543	RIYADS CATERING	ABN Exempt	Catering Services	0041014212	9-May-23	9-May-23	31,641.02
CN3965441	SENVERSA PTY LTD	89132231380	PFAS Monitoring	0041014226	9-May-23	15-Dec-23	67,023.00
CN3965442 SON3751667	NGAMURU ADVISORY PTY LTD	27610399767	Contractor	0042009213	9-May-23	30-Jun-23	79,200.00
CN3965450 SON3460620	VENTIA PROPERTY PTY LTD	16618028676	Workstations	0042009216	9-May-23	31-Oct-23	49,225.22
CN3966999	HIVAC SERVICES PTY LTD	57152072645	Electrical Works	0041014236	9-May-23	30-Jun-23	88,410.00
CN3981462 SON3538332	PEPWORLDWIDE PTY LTD	71131451280	External Training	0042009310	9-May-23	9-May-23	54,769.00
CN3965446 SON3541738	ETHAN INDIGENOUS PTY LTD	43623264120	IT Hardware	0042009219	10-May-23	30-Jun-23	259,380.00
CN3965449	DELL AUSTRALIA PTY LIMITED	46003855561	IT Hardware Support	0041014231	10-May-23	28-Apr-24	13,178.00
CN3965448 SON3460620	VENTIA PROPERTY PTY LTD	16618028676	Property Repairs & Maintenance	0042009217	11-May-23	1-Sep-23	149,075.87
CN3965440 SON3703617	MEDISERVE PTY LTD	60086109515	Provision of Locum Agency Nurses	0042009214	12-May-23	6-Jun-23	26,100.00
CN3967001	A.C ADAMS & B.C ADAMS	69775254456	Electrical Works	0041014232	12-May-23	20-Jun-23	43,830.00
CN3968800	HIGH ENERGY SERVICE PTY LTD	74125857525	Power station Support Service	0041014258	12-May-23	30-Jun-24	143,111.00
CN3968820	OzTAM Pty Ltd	87089146396	TV Media Capability Assessment	0041014246	12-May-23	12-May-24	660,000.00
CN3981451	SMEC AUSTRALIA PTY LTD	47065475149	Stage 1 OLS Intrusion Analysis WSI	0041014329	12-May-23	29-Sep-23	15,950.00

CN3965447	SON3557594	EMPIREGROUP	51485947912	Contractor	0042009218	15-May-23	15-Nov-23	85,000.00
CN3967008	SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042009224	15-May-23	17-Nov-23	147,237.00
CN3968810		CFC HOLDINGS PTY LTD	81008777348	Purchase of Tele Handler	0041014240	15-May-23	30-Jun-23	166,634.00
CN3968821	SON3413842	CAPITAL RECRUIT PTY LTD	77600244040	Contractor Services	0042009240	15-May-23	15-Nov-23	83,160.00
CN3968837	SON3413842	ELYSIUM DIGITAL PTY LTD	17649341613	Contractor Services	0042009233	15-May-23	15-Nov-23	79,200.00
CN3971484	SON3751667	SYNERGY GROUP AUSTRALIA LTD	65119369827	External Probity Advisor	0042009261	15-May-23	2-Feb-24	87,000.00
CN3988535		REECE WALDOCK	63721205980	Independent reviewer	0041014362	15-May-23	29-Sep-23	92,460.00
CN3988536		MICHAEL MRDAK	64528027178	Independent reviewer	0041014361	15-May-23	29-Sep-23	46,230.00
CN3988537		CLARE GARDINER-BARNES	78655723989	Independent reviewer	0041014360	15-May-23	29-Sep-23	92,460.00
CN3967005	SON3413842	DELOITTE TOUCHE TOHMATSU	74490121060	ICT Services	0042009228	16-May-23	30-Jun-23	24,200.00
CN3968805		SEGRA	60526723638	RDA National Forum	0041014244	16-May-23	30-Sep-23	174,592.00
CN3968825	SON3538332	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0041014234	16-May-23	17-Aug-23	70,000.00
CN3971490	SON3538332	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042009251	16-May-23	17-Aug-23	70,000.00
CN3975275		Matthew Lynch	46268305468	Assessment for the Location Offset	0041014302	16-May-23	30-Jun-23	16,500.00
CN3944406		PROSCI PTY LTD	57077394355	Staff Training	0041014093	17-May-23	31-Dec-23	19,800.00
CN3968815	SON3751667	ACIL ALLEN CONSULTING	68102652148	Economic analysis	0042009242	17-May-23	31-Aug-23	677,458.00
CN3970946		OMNII (NSW) PTY LTD	70639154966	Fire Safety Review	0041014252	17-May-23	20-Jun-23	16,500.00
CN3970947		GHD PTY LTD	39008488373	Asset Management Plan	0041014233	17-May-23	30-Jun-23	66,596.00
CN3977481		CATHERINE BISHOP	80521305492	Assessment of Location Offset	0041014312	17-May-23	30-Jun-23	14,520.00
CN3965443	SON3490955	CSO Group Pty Ltd	32617639522	IT Software	0042009222	18-May-23	17-May-24	42,676.00
CN3966996		FIRE & SAFETY SERVICES CO PTY LTD	28080273758	Fire Equipment Maintenance	0041014239	18-May-23	30-Jun-23	41,750.00
CN3966998		SIEMENS HEALTHCARE PTY LTD	83604853938	Medical Equipment Maintenance	0041014238	18-May-23	30-Sep-23	31,360.00
CN3967006	SON3557594	DFP RECRUITMENT SERVICES	66394749447	Contractor	0042009226	18-May-23	31-Jul-23	30,000.00
CN3970959	SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Placement fee	0042009234	18-May-23	5-Mar-24	17,730.82
CN3966997	SON3703617	HEALTHCARE AUSTRALIA	95108180589	Locum Agency Nurses	0042009232	19-May-23	29-Dec-23	42,021.60
CN3968807		ENGINEERING SUPPLIES (WA) PTY LTD	14095770648	Engineering Spare Parts	0041014241	19-May-23	30-Jun-23	17,874.00
CN3968816	SON3541738	ETHAN INDIGENOUS PTY LTD	43623264120	IT Goods	0042009241	19-May-23	30-Jun-23	73,315.00
CN3968817		9160AUSTRALIAN PUBLIC SERVICE COMMISSION	99470863260	APSC Program FY22-23	0041014253	19-May-23	30-Jun-23	10,000.00

CN3968823	SON3413842	THE TRUSTEE FOR CONSTECH UNIT TRUST CTDS AUSTRALIA PTY LTD	67767719881	ICT Services	0042009238	19-May-23	30-Sep-23	65,340.00
CN3967003	SON3557594	RANDSTAD PTY LTD	28080275378	Contractor	0042009229	22-May-23	22-Dec-23	110,000.00
CN3967004	SON3674124	AUSTRALIAN INSTITUTE OF MANAGEMENT	40009668553	Graduate Training	0041014235	22-May-23	26-May-23	20,982.82
CN3967007	SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042009225	22-May-23	8-Dec-23	125,642.00
CN3968802		ACKER PTY LTD	36097785665	Waste Disposal	0041014255	22-May-23	30-Jun-23	41,439.50
CN3968804		AIR RADIATORS-INDUSTRIAL PTY LTD T/	53119481926	Supply Radiator Spares	0041014249	22-May-23	31-Aug-23	46,315.00
CN3971491	SON3622041	MCINNES WILSON LAWYERS PTY LTD	30137213015	Legal Services 2022-2023	0042009223	22-May-23	22-Nov-23	156,090.00
CN3988530		NORFOLK ISLAND REGIONAL COUNCIL	60103855713	Telecommunications Satellite Upgrade	0041014264	22-May-23	31-Dec-24	7,350,000.00
CN3968818		Garbett Design	51123158421	Artbank Tote Bag	0041014251	23-May-23	30-Jun-23	15,236.65
CN3971486	SON3754402	ORIMA RESEARCH	77076347914	Market Research	0042009264	23-May-23	30-Jun-24	352,701.30
CN3970945		IAN MCALLISTER	96458764212	Ophthalmologist Services - IOT	0041014262	24-May-23	30-Jun-23	39,750.00
CN3971485		SOUTHSIDE MITSUBISHI	13530662835	Supply of Electric Vehicles	0041014259	24-May-23	31-Dec-23	1,095,518.00
CN3970957	SON3637213	Icon Agency Melbourne	12103086451	Creative Design Services	0042009246	25-May-23	30-Jun-23	149,980.12
CN3988543		YELLOW EDGE	25099253255	HBDI Coaching	0041014268	25-May-23	25-May-23	10,263.00
CN3988547	SON3897769	FACE2FACE RECRUITMENT	47112122504	Provision of scribe/recruitment support services	0042009340	25-May-23	27-Jun-23	10,257.50
CN3970942		COCOS (KEELING) ISLANDS SHIRE COUNCIL	12325522841	Environmental management	0041014265	26-May-23	30-Jun-23	187,000.00
CN3970943		INTERIA DESIGN PTY LTD AS TRUSTEE F	65172421096	WHS Office Chairs	0041014263	26-May-23	30-Jun-23	15,984.00
CN3970956	SON3557594	RANDSTAD PTY LTD	28080275378	Placement fee	0042009247	26-May-23	15-Jun-23	10,230.00
CN3981443	SON3751667	DELOITTE TOUCHE TOHMATSU	74490121060	Lease Rental Valuation	0042009317	26-May-23	31-Jul-23	165,000.00
CN3997857		SUPPLY NATION AUST INDIGENOUS MINORITY SUPPLIER O	50134720362	Supply Nation Membership Renewal	0041014418	26-May-23	25-May-24	16,500.00
CN3970950		NOVA SYSTEMS PTY LTD	17163525077	Professional Services	0041014270	29-May-23	30-Jun-23	100,000.00
CN3977479	SON3557594	RANDSTAD PTY LTD	28080275378	Contractor	0042009293	29-May-23	31-Dec-23	93,000.00
CN3970952	SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042009253	30-May-23	30-Jun-24	158,246.00
CN3970955	SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042009249	30-May-23	1-Sep-23	40,909.00
CN3971487		MACRO CONSULTING SURVEYORS PTY LTD	66149995522	Land Survey Equipment	0041014274	30-May-23	31-Aug-23	58,520.00

CN3972583	WHON PTY LTD	81138658429	Executive Learning	0041014276	30-May-23	30-Jun-23	10,868.00
CN3977468 SON3881873	AURECON AUSTRALASIA PTY LTD	54005139873	Technical Service CI Diesel Supply	0042009289	30-May-23	4-Feb-24	181,040.00
CN3971492 SON3413842	HITECH GROUP AUSTRALIA LIMITED HITECH PERSONNEL	41062067878	Contractor Services	0042009269	31-May-23	1-Dec-23	80,437.50
CN3971494 SON3413842	GLIC RECRUITMENT PTY LTD	27662654882	Contractor Services	0042009263	31-May-23	1-Dec-23	75,504.00
CN3972582 SON3352211	THE TRUSTEE FOR THE SCIENCE OF KNOW TRUST	79522048376	Workshop Facilitation	0042009259	31-May-23	30-Jul-23	30,362.25
CN3997866	INFRASTRUCTURE SUSTAINABILITY COUNC	53131329774	Membership Fees	0041014411	31-May-23	30-Jun-24	55,000.00
CN3954269	WHON PTY LTD	81138658429	Education and Training Services	0041014160	1-Jun-23	28-Jun-24	11,440.00
CN3959777	COMMITTEE FOR ECONOMIC DEVELOPMENT OF AUSTRALIA (CEDA)	49008600922	CEDA Membership	0041014203	1-Jun-23	31-May-24	11,440.00
CN3968803	COMMITTEE FOR ECONOMIC DEVELOPMENT OF AUSTRALIA (CEDA)	49008600922	CEDA Membership	0041014250	1-Jun-23	31-May-24	11,440.00
CN3970938	Micheal Porter T/a All Star Paintin	27184458816	Property Maintenance	0041014271	1-Jun-23	20-Jun-23	24,300.00
CN3970948 SON3413842	KPMG	51194660183	ICT Services	0042009258	1-Jun-23	30-Jun-23	49,529.33
CN3972586 SON3490955	DATA#3 LTD	31010545267	CISCO Licenses	0042009266	1-Jun-23	1-Jun-24	45,016.22
CN3975274	LOGIT AUSTRALIA PTY LTD	53615466807	IT Services	0041014269	1-Jun-23	1-Jun-24	17,380.00
CN3977472 SON3681971	DUNN INVESTMENTS (WA) PTY LTD	93113237399	Trenching work on Irvine Hill Final Section	0042009286	1-Jun-23	30-Jun-23	368,400.00
CN3977489 SON3502507	Universal McCann	19002966001	Recruitment Advertising	0042009284	1-Jun-23	31-Dec-24	47,192.64
CN3988544 SON3490955	INTELLEDOX PTY LTD	55054161456	Intelledox Software and Support Services	0042009344	1-Jun-23	31-May-24	152,152.00
CN3963267	PRESCRIPT RECRUITMENT PTY LTD	50603809641	Provision of Locum Doctors	0041014222	2-Jun-23	30-Jun-23	51,125.00
CN3971493 SON3413842	PARTNER CONSULTING GROUP	13634409671	IT Services	0042009267	2-Jun-23	30-Sep-23	26,455.00
CN3970949 SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042009257	5-Jun-23	8-Sep-23	44,000.00
CN3970954 SON3538332	FACE2FACE RECRUITMENT	47112122504	Labour Hire Contract	0042009250	5-Jun-23	4-Jun-24	152,918.00
CN3972587 SON3751667	MILLS OAKLEY	51493069734	External probity advisor	0042009265	5-Jun-23	30-Jun-24	50,000.00
CN3975267 SON3775606	MEDICAL AIR PTY LTD	11163275581	Emergency Medical Evacuation Services	0042009277	5-Jun-23	6-Jun-23	76,500.00

CN3975287	SON3751667	FIRST AKROW TRUST & BRIAN T WILSON T/A CLAYTON UTZ	35740217343	Investigation services	0042009272	5-Jun-23	31-Jul-23	38,500.00
CN3977470		9310 COMMONWEALTH SCIENTIFIC AND INDUSTRIAL RESEARCH	41687119230	Bee health training	0041014305	5-Jun-23	30-Jun-23	16,744.00
CN3977482	SON3541738	JB HI-FI GROUP PTY LTD	37093114286	Computer equipment	0042009292	5-Jun-23	30-Jun-23	24,000.00
CN3977483	SON3557594	RANDSTAD PTY LTD	28080275378	Contractor	0042009291	5-Jun-23	31-Dec-23	87,000.00
CN3968809	SON3703617	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	76001134489	Locum Agency Nurses	0042009235	6-Jun-23	30-Jan-24	50,000.00
CN3972584	SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor - placement fee	0042009268	6-Jun-23	30-Jun-23	16,500.00
CN3972585		Hudson Global Resources (Aust) P/L	21002888762	Contractor release fee	0041014275	6-Jun-23	25-Jun-23	16,500.00
CN3975272		ACOR MCE CONSULTANTS PTY LTD	24416114936	Fuel storage design project	0041014281	6-Jun-23	30-Jun-23	15,510.00
CN3978466		BARKLY REGIONAL ARTS INC	43251655430	Licenced Artwork	0041014322	6-Jun-23	6-Dec-29	11,110.00
CN3981455		PEPWORLDWIDE PTY LTD	71131451280	Education Training Services	0041014336	6-Jun-23	1-Aug-23	10,953.80
CN3981456		PEPWORLDWIDE PTY LTD	71131451280	Education Training Services	0041014335	6-Jun-23	1-Aug-23	10,953.80
CN3975277	SON3460620	VENTIA PROPERTY PTY LTD	16618028676	Office Workstations	0042009278	7-Jun-23	30-Dec-23	55,624.25
CN3975283		NAGLE ACCOUNTING PTY LTD	32005340590	Expert Assessment	0041014284	7-Jun-23	31-Dec-23	143,000.00
CN3978478	SON3538332	CAPITAL RECRUIT PTY LTD	77600244040	Recruitment Services	0042009306	7-Jun-23	6-Jun-24	18,880.11
CN3978483		BIG DINGO MEDIA PTY LTD	18612797716	e-Learning Modules	0041014316	7-Jun-23	6-Sep-23	20,169.60
CN3975285		WHON PTY LTD	81138658429	Executive Learning Group Membership	0041014282	8-Jun-23	6-Jun-24	14,410.00
CN3975269		SHIRE OF CHRISTMAS ISLAND	94494925146	Road Barriers Upgrade	0041014289	9-Jun-23	30-Jun-23	196,489.00
CN3975281		WHON PTY LTD	81138658429	Executive learning group membership	0041014288	9-Jun-23	8-Jun-24	10,868.00
CN3968813	SON3413842	FINITE GROUP APAC PTY. LTD.	43085406300	Contractor Services	0042009245	12-Jun-23	11-Sep-23	78,936.00
CN3975265		WHICHELO, JEFFREY VICTOR	80721978500	Electrical repairs	0041014294	12-Jun-23	30-Jun-23	18,000.00
CN3975266		INDIAN OCEAN AIR CONDITIONING	78374039405	Supply Air Conditioning Unit	0041014293	12-Jun-23	30-Jun-23	16,582.00
CN3975268		MAN ENERGY SOLUTIONS AUSTRALIA PTY	79091861853	Supply of Water Pump	0041014292	12-Jun-23	30-Jun-23	19,908.22
CN3977492		OzTAM Pty Ltd	87089146396	Television broadcast viewership analysis	0041014299	12-Jun-23	30-Jun-23	32,433.00
CN3992300		LOGICAL SCOPE PTY LTD	93661193906	Refurbishment Work	0041014391	12-Jun-23	31-Aug-23	44,000.00

CN3954271	AUSTRALIAN LOCAL GOVERNMENT ASSOCIA	31008613876	Sponsorship	0041014155	13-Jun-23	15-Jun-23	30,800.00
CN3959757 SON3703617	HEALTHCARE AUSTRALIA	95108180589	Provision of Agency Nurses	0042009183	13-Jun-23	29-Dec-23	61,930.40
CN3970953 SON3557594	Hudson Global Resources (Aust) P/L	21002888762	Contractor	0042009252	13-Jun-23	14-Jun-24	451,000.00
CN3975270	CHRISTIAN BAILEY AGENCIES	54628639728	Concrete Pavers	0041014287	13-Jun-23	30-Jun-23	49,968.75
CN3975276 SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	EL1 Labour Hire	0042009280	13-Jun-23	30-Jun-24	250,000.00
CN3977469 SON3754402	ORIMA RESEARCH	77076347914	Developmental and Concept Testing Market Research	0042009287	13-Jun-23	30-Jun-24	479,489.86
CN3991454	WHON PTY LTD	81138658429	Extension of membership	0041014375	13-Jun-23	13-Jun-24	10,868.00
CN3994566	Bellgrove Advisory Pty Ltd	15166061178	Supporting review of 2032 Games Brisbane Arena Joint Business Case	0041014400	13-Jun-23	31-Dec-23	56,496.00
CN3971495	Australian National University	52234063906	Professional Training Course	0041014273	14-Jun-23	14-Jun-23	14,500.00
CN3972580	HINTERLAND AVIATION PTY LTD	53010617893	Transport Operations	0041014277	14-Jun-23	7-Sep-23	79,224.02
CN3978481 SON3557594	HAYS SPECIALIST RECRUITMENT (AUST)	47001407281	Contractor	0042009301	14-Jun-23	31-Dec-23	78,000.00
CN3981461	HELPFUL ECONOMIC ADVISORY SERVICES	53654768402	Peer Review	0041014330	14-Jun-23	31-Aug-23	11,220.00
CN3975278	OUR COMMUNITY PTY LTD	24094608705	Software licence renewal 2023-24	0041014291	15-Jun-23	14-Jun-24	122,000.00
CN3977471	JORDI CONSTRUCT PTY LTD	82646565273	Roof Refurbishment	0041014304	15-Jun-23	28-Mar-25	2,710,561.00
CN3977473	CAPITAL WAY INTERIORS PTY LTD RAY NGAI	75617141090	Kitchen Refurbishment Works - Christmas Island	0041014301	15-Jun-23	30-Jun-23	36,684.00
CN3977491 SON3897769	CBR RECRUITMENT PTY LTD	49097440572	Recruitment Support Services	0042009282	15-Jun-23	30-Jul-23	13,513.50
CN3968806	DR PAUL TAYLOR	35654784116	LOCUM DENTIST SERVICES	0041014243	16-Jun-23	28-Jul-23	49,215.00
CN3968808 SON3703617	MEDISERVE PTY LTD	60086109515	Provision of Locum Agency Nurses	0042009236	16-Jun-23	30-Jan-24	57,600.00
CN3983893	GOVHACK AUSTRALIA LTD	57618430167	GovHack 2023 sponsor	0041014350	16-Jun-23	20-Aug-23	22,000.00
CN3992302	Matthew Lynch	46268305468	Assessment for the Location Offset	0041014390	16-Jun-23	30-Aug-23	16,500.00
CN3994570	DBD Film Services Pty Ltd	15149089707	Application Assessment Services	0041014395	16-Jun-23	15-Sep-23	11,880.00

CN3971496	INSTITUTE OF PUBLIC ADMINISTRATION AUSTRALIA (ACT DIVISION)	24656727375	IPAA ACT membership fee	0041014272	19-Jun-23	30-Jun-24	49,434.00
CN3975264	CHRISTIAN BAILEY AGENCIES	54628639728	KAVHA Pavers	0041014298	19-Jun-23	20-Jun-23	49,968.75
CN3975279	ROY MORGAN RESEARCH LTD	91007092944	Dataset Subscription - Media	0041014290	19-Jun-23	30-Sep-24	178,618.00
CN3977477	LBD ACCOUNTANTS & ADVISORS	46386005807	Evaluate Applications - Digital Games Tax Offset	0041014314	19-Jun-23	31-Dec-23	143,000.00
CN3977486	RANDSTAD PTY LTD	28080275378	Permanent Placement Fee	0041014306	19-Jun-23	30-Jun-23	10,450.00
CN3977488 SON3413842	Adecco Australia P/L	91006253336	Contractor Services	0042009285	19-Jun-23	25-Sep-23	41,813.20
CN3977494	DATA#3 LTD	31010545267	Articulate software	0041014296	19-Jun-23	2-Jun-24	10,908.43
CN3970958	PEPWORLDWIDE PTY LTD	71131451280	Training	0041014261	20-Jun-23	3-Oct-23	10,953.80
CN3977466	E & MJ ROSHER PTY LTD	81008678528	Purchase of Ride on mower	0041014311	20-Jun-23	30-Jun-23	35,606.00
CN3977474 SON3681971	WATSON ISLAND CARPENTRY & EXCAVATION T/A The Watson Island Family Trust	58048493829	Domestic building works	0042009281	20-Jun-23	30-Jun-23	22,000.00
CN3977476 SON3622041	Terri Janke & Company Pty Ltd	27098848723	Legal Services 2022-2023	0042009295	20-Jun-23	30-Jun-24	19,887.00
CN3977478 SON3897769	CBR RECRUITMENT PTY LTD	49097440572	Recruit and Search Services	0042009294	20-Jun-23	31-Jul-23	14,404.50
CN3978475	9720 AUSTRALIAN INSTITUTE OF HEALTH AND WELFARE	16515245497	Data support services	0041014326	20-Jun-23	31-Dec-23	36,735.00
CN3978482 SON3541738	ETHAN INDIGENOUS PTY LTD	43623264120	Computer equipment	0042009300	20-Jun-23	31-Aug-23	35,024.00
CN3977464 SON3681971	HAPPY JACKS CKI PTY LTD	18600333328	Pest Control	0042009297	21-Jun-23	30-Jun-23	29,854.00
CN3978467 SON3681971	DUNN INVESTMENTS (WA) PTY LTD	93113237399	Trenching Works	0042009305	23-Jun-23	30-Jun-23	64,540.00
CN3978468	ARRB GROUP LTD T/A ARRB TRANSPORT RESEARCH LIMITED	68004620651	Research Services	0041014321	23-Jun-23	30-Jun-24	946,000.00
CN3978471	OPTIMED PTY LTD	59093425873	Provision of Canon Retinal Camera	0041014318	23-Jun-23	30-Jun-23	31,300.00
CN3978469 SON3542055	AECOM AUSTRALIA PTY LTD	20093846925	Bridge Repairs	0042009302	25-Jun-23	30-Apr-24	142,640.00
CN3978465	GENELITE PTY LTD	40095032385	Purchase Transportable Generator	0041014323	26-Jun-23	30-Jun-23	112,816.00
CN3981446	MM ELECTRICAL & DATA SUPPLIES	13003762641	Indian Ocean Territories infrastructure maintenance	0041014339	26-Jun-23	30-Apr-24	22,673.00

CN3981449	MM ELECTRICAL & DATA SUPPLIES	13003762641	Supply of Electrical Transformers	0041014338	26-Jun-23	30-Apr-24	59,551.00
CN3981452	COMBINED SKILLS TRAINING ASSOCIATIO	96586840229	Electrical Shock Training	0041014328	26-Jun-23	30-Sep-23	20,245.00
CN3981463	STYLECRAFT	38018093106	Additional meeting chairs - Nishi	0041014320	26-Jun-23	30-Dec-23	26,537.50
CN3986269 SON3557594	Horizon One Recruitment Pty Ltd	98129885838	Recruitment services	0042009331	26-Jun-23	26-Jun-24	22,028.07
CN3994565	DAVID EVANS	ABN Exempt	Remediation of Slaughter Bay Sea Wall	0041014392	26-Jun-23	28-Feb-25	665,621.75
CN3978464 SON3751667	SYNERGY GROUP AUSTRALIA LTD	65119369827	Probity Advisory Services	0042009307	27-Jun-23	31-Jul-23	25,740.00
CN3997861 SON3502507	Universal McCann	19002966001	Advertising	0042009383	27-Jun-23	12-Aug-23	16,478.46
CN3977484	Melbourne Business School The University of Melbourne	80007268233	Leadership Training Program	0041014309	28-Jun-23	18-Aug-23	13,950.00
CN3981454 SON3751667	THE SOCIAL RESEARCH CENTRE	91096153212	Television & Media Survey 2023	0042009313	28-Jun-23	30-Jun-24	377,776.03
CN3983894	DEPARTMENT OF FOREIGN AFFAIRS & TRA	47065634525	Residential Lease - Jakarta (Indonesia)	0041014348	28-Jun-23	27-Jun-24	85,000.00
CN3991457	Box	ABN Exempt	Software Licence	0041014372	28-Jun-23	28-Jun-24	48,614.42
CN3978479 SON3490955	DELOITTE TOUCHE TOHMATSU	74490121060	Software Licenses	0042009304	29-Jun-23	28-Jun-24	450,660.04
CN3983898	THE NIELSEN COMPANY AUSTRALIA PTY L	35008417874	Nielsen advertising data	0041014337	29-Jun-23	30-Aug-23	150,000.00
CN3971488 SON3413842	SELERITY PTY LTD	66139693995	SAS Software License	0042009262	30-Jun-23	1-Jul-24	43,398.96
CN3975280 SON3751667	ERNST & YOUNG	75288172749	Procuring Gross Regional Product Estimates	0042009276	30-Jun-23	30-Jun-25	79,170.00
CN3978477	WHON PTY LTD	81138658429	Training and development services	0041014324	30-Jun-23	22-Dec-23	13,689.50
CN3986274 SON3897769	MICHAEL PAGE INTERNATIONAL (AUST) P MICHAEL PAGE	58002872264	RECRUITMENT PLACEMENT FEES	0041014354	30-Jun-23	30-Jun-23	20,564.28
CN3994567	LIQUID LEARNING GROUP PTY LTD	78108415354	Training and Support	0041014399	30-Jun-23	31-Aug-23	44,000.00
988	TOTAL						237,271,515

Since Last Estimates September to 30 Nov 2023)	(1 Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (AUD)
CN4011894	33 Creative Pty Limited	Creative Design & Communication Services	0042009479	13-Oct-23	30-Sep-24	253,000.00
CN4004857	9160AUSTRALIAN PUBLIC SERVICE COMMISSION	Education and Training Services	0041014454	18-Sep-23	22-Dec-23	30,200.00
CN4017002	9160AUSTRALIAN PUBLIC SERVICE COMMISSION	Education and Training Services	0041014558	27-Nov-23	31-May-24	31,200.00
CN4004851	9290 COMCARE AUSTRALIA	2021-22 Premium Adjustment	0041014463	14-Sep-23	14-Sep-23	107,720.80
CN4015993	A ABRAHAMS & OTHERS T/A LANDER & RO	Legal Services	0042009480	25-Sep-23	31-Dec-23	16,000.00
CN4006890	A.C ADAMS & B.C ADAMS	NIHRACS Body Protection Upgrade	0041014481	21-Sep-23	22-Nov-23	75,518.00
CN4011892	ACOR CONSULTANTS (ACT) PTY LIMITED	Technical Support	0042009484	13-Oct-23	28-Feb-24	104,500.00
CN3999920	Adecco Australia P/L	Contractor	0042009388	11-Sep-23	23-Feb-24	120,000.00
CN4016997	AGORA CONSULTING PTY LTD	Financial Advisory Support	0042009545	14-Nov-23	30-Jun-24	66,000.00
CN4004854	AORB Pty Ltd	Development of updated online classification training	0041014462	11-Sep-23	30-Nov-23	52,509.60
CN4011906	AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFIC	Legal training	0041014520	1-Nov-23	28-Jun-24	18,000.00
CN3999912	AUSTRALIAN LOCAL GOVERNMENT ASSOCIA	Sponsorship	0041014429	6-Sep-23	7-Sep-23	20,000.00
CN3997865	AUSTRALIAN NETWORK ON DISABILITY	Australian Network on Disability Membership	0041014412	4-Sep-23	1-Jun-24	13,213.20
CN4018518	BD INFRASTRUCTURE PTY LTD	Application of new branding to road signage templates and update of signage guidelines	0041014563	17-Nov-23	22-Dec-23	26,676.00
CN4003888	BEVINGTON CONSULTING PTY LTD	Resourcing review	0042009427	13-Sep-23	15-Dec-23	177,210.00
CN4015971	BILL BURTON BUILDING	Replace locks	0041014527	26-Oct-23	30-Jun-24	78,000.00
CN4011917	BIS OXFORD ECONOMICS	Subscription Licence	0041014504	15-Oct-23	14-Jun-24	13,029.50
CN4011922	BLOOMBERG AUSTRALIA PTY	Subscription Licence	0041014496	11-Sep-23	11-Sep-24	176,100.21
CN4011897	BLUE CRAB INVESTMENTS PTY LTD T/A GREGORY CI MAIN	Construction Works	0042009476	11-Oct-23	7-Nov-23	162,000.00
CN4016015	BRISBANE ORGANISING COMMITTEE 2032	Olympic Observer Program	0041014540	13-Oct-23	31-Aug-24	10,670.00
CN4004847	CALLEO RESOURCING PTY LTD	Labour Hire Services	0042009438	25-Sep-23	22-Mar-24	115,000.00
CN4008140	CALLEO RESOURCING PTY LTD	Agency that has labour hire worker with the skills and experience needed for a short-term labour hire placement.	0042009458	3-Oct-23	5-Apr-24	106,000.00
CN4016018	CALLEO RESOURCING PTY LTD	Recruitment services	0042009505	30-Oct-23	30-Apr-24	115,000.00
CN3999910	CALLIDA PTY LTD	Finanical Management Advisory Services	0042009396	1-Sep-23	30-Nov-23	897,360.00
CN3999911	CANON BUSINESS SERVICES AUSTRALIA P	Mail and Despatch Services	0041014435	1-Sep-23	31-Aug-27	1,227,994.28
CN4011909	CANON BUSINESS SERVICES AUSTRALIA P	Paperless Accounts Payable Services	0041014516	27-Oct-23	26-Oct-25	245,381.00
CN4015975	CAPITAL COMMUNICATIONS PTY LTD T/A CAPITAL PUBLIC	Strategic Advisor	0041014531	30-Oct-23	30-Jun-24	132,000.00
CN4002873	CAPITAL RECRUIT PTY LTD	Contractor	0042009418	13-Sep-23	8-Mar-24	90,000.00
CN4003889	CAPITAL RECRUIT PTY LTD	Contractor	0042009426	25-Sep-23	22-Mar-24	110,000.00
CN4006900	CAPITAL RECRUIT PTY LTD	Temporary labour hire required to backfill a role.	0041014483	9-Oct-23	12-Apr-24	155,000.00
CN4011884	CAPITAL RECRUIT PTY LTD	Labour Hire Services	0042009491	23-Oct-23	26-Apr-24	105,000.00
CN4016019	CAPITAL RECRUIT PTY LTD	Recruitment services	0042009504	6-Nov-23	5-May-24	115,000.00
CN4017006	CAPITAL RECRUIT PTY LTD	Contractor	0042009528	8-Nov-23	29-Dec-23	47,000.00
CN4017007	CAPITAL RECRUIT PTY LTD	Contractor	0042009527	8-Nov-23	29-Dec-23	28,500.00
CN4011898	CAPS AUSTRALIA PTY LTD	Air Compressor	0041014501	22-Sep-23	31-Jan-24	83,689.10
CN4006897	CBIT DIGITAL FORENSICS SERVICES CDFS AUS	Nuix Software	0042009450	5-Sep-23	6-Sep-24	385,104.17
CN4016995	CBR RECRUITMENT PTY LTD	Recruitment services	0042009503	30-Oct-23	24-Nov-23	10,276.20

CN3999915	CENTRE ASIA PACIFIC AVIATION P/L	Data Subscription	0041014424	1-Oct-23	30-Sep-24	26,400.00
CN4011910	Chalk Horse Pty Ltd	Artwork acquisition	0041014515	7-Sep-23	31-Dec-23	12,420.00
CN4011893	CHARLOTTE YAGER	Record Digitisation	0041014508	20-Oct-23	30-Jun-24	30,000.00
CN4011912	CHARTERPOINT PTY LTD	Financial Analysis	0042009486	25-Sep-23	29-Feb-24	429,000.00
CN4016991	CHRISTIAN BAILEY AGENCIES	COMPACTUS	0041014547	13-Nov-23	30-Jun-24	40,000.00
CN4020007	CHRISTIAN BAILEY AGENCIES	Bollards for Kingston Jetty	0041014569	24-Nov-23	30-Jun-24	14,301.00
CN4015973	CHRISTMAS ISLAND ENGINEERING & MAINTENANCE PTY L	Rock fall fence maintenance	0041014523	23-Oct-23	30-Jun-24	282,010.00
CN4016009	CI MAINTENANCE SERVICES PTY LTD	Pest control	0041014537	15-Sep-23	31-Dec-23	47,715.00
CN4022394	CI MAINTENANCE SERVICES PTY LTD	Construction Works	0042009567	27-Nov-23	19-Feb-24	79,077.00
CN4015995	CLICKS RECRUIT (AUSTRALIA) PTY LTD	Contractor	0042009473	16-Oct-23	10-Nov-23	355,716.00
CN4002859	COCOS ISLANDS CO-OPERATIVE SOCIETY CATERING DIVISI	Building and Construction	0041014444	25-Sep-23	30-Dec-23	23,800.00
CN4002863	COCOS ISLANDS CO-OPERATIVE SOCIETY CATERING DIVISI	Building and Construction	0041014439	1-Sep-23	30-Sep-23	25,272.00
CN4016993	CORDELTA PTY. LTD.	Probity Advisor	0042009518	2-Nov-23	31-Dec-24	39,600.00
CN4022397	CULTURE HQ PTY LTD (CULTUREVERSE) CULTUREVERSE	Communication Services	0042009548	23-Nov-23	30-Sep-24	198,000.00
CN3988531	Daniel Williams	Provision of Locum Doctors	0041014365	3-Oct-23	24-Oct-23	33,000.00
CN4017019	DATA#3 LTD	ICT Hardware	0042009488	20-Oct-23	30-Nov-23	231,892.14
CN4011924	DBD Film Services Pty Ltd	Location Offset Assessment	0041014495	28-Sep-23	15-Dec-23	10,890.00
CN4003887	DECISIVE PUBLISHING PTY LTD	Subscription	0041014459	1-Sep-23	1-Sep-24	18,975.00
CN4016987	DESIRE FRANCIS BOUDAN	Resurfacing of Carpark	0041014555	3-Nov-23	31-Dec-23	90,175.00
CN4002891	DFP BUSINESS TRUST T/A DFP RECRUITMENT SERVICES PT	Recruitment services	0042009399	1-Sep-23	30-Sep-23	10,583.69
CN4017000	DIALOG PTY LTD T/A DIALOG INFORMATION TECHNOLOG	Contractor	0042009539	16-Nov-23	22-Dec-23	32,000.00
CN3816145	DIANNE ADAMS CLEANING CONTRACT GOVERNMENT HO	Property Maintenance	0041013289	22-Sep-23	21-Sep-24	452,081.24
CN4008138	DON MARKUS	Legislative Policy Development	0041014492	18-Sep-23	31-Mar-24	80,000.00
CN4011889	DR HEATHER CONNORS	Provision of Locum Doctor Services	0041014513	15-Nov-23	30-Jun-24	79,600.00
CN4002861	DR PAUL TAYLOR	Locum Dentist Services IOT	0041014441	1-Oct-23	24-Nov-23	62,841.00
CN4011891	DUNN INVESTMENTS (WA) PTY LTD	Construction Works	0042009485	11-Oct-23	7-Nov-23	162,000.00
CN4018511	DUNN INVESTMENTS (WA) PTY LTD	Trenching works for the Irvine Hill Damage Remediation	0042009553	6-Nov-23	15-Dec-23	30,000.00
CN4022392	DUNN INVESTMENTS (WA) PTY LTD	Construction Works	0042009573	30-Nov-23	31-Dec-23	44,800.00
CN4011905	EDUCATION SERVICES AUSTRALIA LTD	Survey and data analysis services	0041014522	19-Oct-23	28-Jun-24	286,110.00
CN4011899	ELECTRICAL INSPECTIONS WA	Electrical Services	0041014500	11-Oct-23	30-Nov-23	26,827.46
CN4016984	ELEMENTAL INSIGHT PTY LTD T/A SILVER GROUP	Probity Advisory Services	0042009534	8-Nov-23	30-Jun-25	47,542.00
CN4016017	Elliott Gray	Recruitment Services	0042009507	31-Oct-23	31-Jan-24	25,000.00
CN3997863	ENLIGHTEN LEADERSHIP	Leadership Excellence & Applied Practices Program	0041014414	12-Oct-23	30-Jun-24	84,360.00
CN4006899	EQUINIX AUSTRALIA NATIONAL PTY LTD	Telecommunication Services	0041014484	14-Sep-23	14-Sep-26	145,000.00
CN4017008	ETHAN INDIGENOUS PTY LTD	ICT Equipment	0042009523	25-Oct-23	11-Dec-23	41,250.00
CN4002879	EXPERIS AUSTRALIA PTY LTD	CRM Sr Software Developer	0042009414	25-Sep-23	24-Sep-24	394,644.00
CN4011920	EY DIGITAL PTY LTD	Software Services	0042009468	4-Nov-23	4-Nov-24	22,654.50
CN4017015	FACE2FACE RECRUITMENT	Contractor	0042009513	23-Oct-23	23-Apr-24	75,702.00
CN4006892	FIRST AKROW TRUST & BRIAN T WILSON T/A CLAYTON UT	Investigation services	0042009455	13-Sep-23	31-Jul-24	55,000.00

CN4008137	GHD PTY LTD	Provision of environmental and heritage assessments to support Development Applications for Roads Project	0042009459	19-Sep-23	30-Jun-24	174,423.70
CN4011904	GHD PTY LTD	Design Services	0041014497	28-Sep-23	27-Oct-23	48,429.00
CN4020009	Gillian Beaumont Recruitment Pty Li	Recruitment Services	0042009570	6-Nov-23	5-Nov-24	22,000.00
CN4020010	Gillian Beaumont Recruitment Pty Li	Recruitment Services	0042009569	19-Sep-23	20-Sep-24	44,000.00
CN4002857	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	0042009425	11-Sep-23	31-Jan-24	22,191.74
CN4003876	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	0042009435	15-Sep-23	31-Jan-24	16,361.10
CN4011902	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	0042009471	13-Oct-23	31-Mar-24	10,480.13
CN4011903	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	0042009467	10-Oct-23	31-Jan-24	13,204.10
CN4016008	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	0042009510	31-Oct-23	31-Oct-23	19,772.20
CN4016980	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	0042009544	16-Nov-23	30-Apr-24	10,436.80
CN4016994	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	0042009514	1-Nov-23	30-Nov-23	11,375.00
CN4003877	HAPPY JACKS CKI PTY LTD	Pest control	0041014457	22-Sep-23	31-Dec-23	24,662.00
CN4002872	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment services	0042009419	4-Sep-23	8-Dec-23	29,000.00
CN4002886	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment services	0042009406	5-Sep-23	26-Sep-23	13,475.85
CN4003883	HAYS SPECIALIST RECRUITMENT (AUST)	Temporary employee services	0042009433	25-Sep-23	29-Mar-24	114,693.70
CN4004853	HAYS SPECIALIST RECRUITMENT (AUST)	Hire to Retire Project Business Analyst	0042009430	9-Oct-23	6-Sep-24	189,475.00
CN4011918	HAYS SPECIALIST RECRUITMENT (AUST)	Labour Hire Service	0042009470	16-Oct-23	21-Apr-24	220,000.00
CN4011919	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment services	0042009469	3-Oct-23	3-Apr-24	10,754.00
CN4015981	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment services	0041014526	26-Oct-23	30-Nov-23	10,754.00
CN4017012	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment services	0041014544	6-Nov-23	7-Nov-23	14,085.78
CN4017013	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment services	0041014542	14-Nov-23	14-Nov-23	15,104.08
CN4020005	HAYS SPECIALIST RECRUITMENT (AUST)	Labour hire contractor	0042009561	27-Nov-23	30-Jun-24	151,676.75
CN4020011	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042009560	20-Nov-23	10-May-24	109,000.00
CN4002858	HAZRAD AUSTRALIA PTY LTD	Disposal of Contaminated Equipment and Materials	0041014449	11-Sep-23	31-Oct-23	15,614.50
CN4006888	HEALTHCARE AUSTRALIA	Provision of Agency Nurses	0042009451	20-Oct-23	30-Jun-24	57,903.60
CN4004837	HEWITT, RODNEY TRADING AS CI REEFER SERVICES	Plumbing and Heating and Air Conditioning	0041014478	20-Sep-23	30-Jun-24	56,520.00
CN4003892	HEWLETT PACKARD AUST PTY LTD	IT Network Equipment	0042009423	12-Sep-23	30-Sep-23	28,930.00
CN4011896	HIVAC SERVICES PTY LTD	HV Electricians / Cable Jointers	0041014502	13-Oct-23	15-Dec-23	219,952.00
CN4011913	Horizon One Recruitment Pty Ltd	Recruitment services	0042009483	3-Oct-23	3-Oct-24	16,362.76
CN3999917	Hudson Global Resources (Aust) P/L	Contractor	0042009390	4-Sep-23	8-Mar-24	72,000.00
CN4015974	Hudson Global Resources (Aust) P/L	Recruitment Services	0042009519	2-Oct-23	3-Nov-23	16,500.00
CN4015978	Hudson Global Resources (Aust) P/L	Contractor	0042009498	9-Oct-23	29-Feb-24	57,409.00
CN4015979	Hudson Global Resources (Aust) P/L	Contractor	0042009497	1-Nov-23	30-Jun-24	287,000.00
CN4016014	Hudson Global Resources (Aust) P/L	Contractor	0042009517	20-Nov-23	12-Nov-24	178,000.00
CN4016996	Hudson Global Resources (Aust) P/L	Labour Hire Service	0042009546	27-Nov-23	28-Jun-24	107,000.00
CN4017001	Hudson Global Resources (Aust) P/L	Contractor	0042009535	15-Nov-23	16-Feb-24	34,992.00
CN4017004	Hudson Global Resources (Aust) P/L	Recruitment services	0042009531	27-Nov-23	28-Jun-24	100,000.00
CN4017016	Hudson Global Resources (Aust) P/L	Recruitment services	0042009512	16-Nov-23	16-Feb-24	38,500.00
CN4017018	Hudson Global Resources (Aust) P/L	Recruitment services	0041014536	31-Oct-23	31-Oct-23	16,500.00

CN4017038	Hudson Global Resources (Aust) P/L	Labour hire	0042009538	27-Nov-23	28-Jun-24	125,000.00
CN4018516	Hudson Global Resources (Aust) P/L	Contractor	0042009555	30-Nov-23	28-Jun-24	200,000.00
CN4018517	Hudson Global Resources (Aust) P/L	Labour Hire Worker	0042009554	27-Nov-23	30-May-24	99,500.00
CN4003881	IAS Logistics Pty Ltd	Sensitive transport services	0041014469	8-Sep-23	29-Sep-23	15,125.00
CN4006893	IAS Logistics Pty Ltd	International Freight UK Repatriation 2023	0041014487	15-Sep-23	31-Oct-23	129,987.79
CN4006894	IAS Logistics Pty Ltd	International Freight Austria Repatriation 2023	0041014486	19-Sep-23	31-Oct-23	108,977.30
CN4011915	IAS Logistics Pty Ltd	Freight Services	0041014510	28-Sep-23	31-Oct-23	18,733.00
CN4015991	IAS Logistics Pty Ltd	Freight Services	0041014506	28-Sep-23	31-Oct-23	30,918.53
CN4016013	IAS Logistics Pty Ltd	Crating USA Repatriation	0041014556	10-Nov-23	15-Dec-23	26,777.96
CN4018514	IAS Logistics Pty Ltd	Domestic Freight USA Repatriation	0041014567	21-Nov-23	15-Dec-23	32,023.34
CN4018515	IAS Logistics Pty Ltd	International Freight USA Repatriation	0041014566	21-Nov-23	15-Dec-23	149,107.45
CN4017017	Icon Agency Melbourne	PR and content development	0042009508	12-Oct-23	30-Jun-24	349,556.68
CN4015992	IGNITE LIMITED T/A IGNITE	Contractor	0042009481	11-Sep-23	15-Mar-24	131,127.75
CN4018510	INDIAN OCEAN OIL COMPANY	Fuel Bund Integrity Works	0041014565	27-Nov-23	29-Feb-24	22,600.00
CN4017003	INFOCAPITAL PTY LTD	Computer Services	0041014557	13-Nov-23	30-Jun-24	40,000.00
CN4022404	INFRASTRUCTURE PARTNERSHIPS AUSTRAL	Membership for Infrastructure Partnership Australia	0041014575	1-Nov-23	31-Oct-24	34,199.00
CN4002888	INSTINCT AND REASON PTY LTD	Program Evaluation	0042009404	4-Sep-23	31-Jan-24	89,100.00
CN4015987	International Assoc for Public Participation Australia	Training Services	0041014521	9-Nov-23	29-Nov-23	25,221.50
CN4016016	International Assoc for Public Participation Australia	Learning and Development	0041014538	10-Oct-23	12-Oct-23	18,430.00
CN4022411	INTERSECTION PTY LTD	Training Services	0041014564	20-Nov-23	30-Jun-24	66,000.00
CN4016012	Jane Therese Harrington T/a Jane Harrington Consulting	Heritage Specialist	0041014533	23-Oct-23	30-Jun-24	10,000.00
CN3997851	JON AND JON CONSULTING PTY LTD	Locum Chief Medical Officer	0041014416	24-Oct-23	5-Jan-24	169,249.48
CN4018512	JULIA FARR ASSOCIATION INC	Facilitation of Arts and Disability Co-Design Working Groups	0041014570	15-Nov-23	29-Feb-24	35,937.75
CN4022410	Kent Moving and Storage	Relocation Services	0042009559	24-Nov-23	29-Feb-24	160,000.00
CN4011914	Kordamentha Pty Ltd	Financial Services	0042009482	25-Sep-23	30-Dec-23	495,000.00
CN4011895	LANDELL PROBITY PTY LTD	Probity assurance	0042009478	12-Oct-23	30-Apr-24	79,882.55
CN3994579	LIFE UNLIMITED HEALTH SOLUTIONS	Training	0041014393	13-Sep-23	30-Jun-24	15,840.00
CN3988550	LIFELINE AUSTRALIA LTD	Managing Challenging Interactions Grad training	0041014358	7-Sep-23	8-Sep-23	15,000.00
CN4015970	LOGICAL SCOPE PTY LTD	Building works	0041014528	10-Oct-23	30-Jan-24	27,600.10
CN4008143	MCINNES WILSON LAWYERS PTY LTD	Legal Services 2023 - 2024	0042009448	3-Oct-23	6-Dec-23	60,720.00
CN4011887	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSA	Advertising Services	0042009489	20-Oct-23	30-Jun-24	55,000.00
CN4011925	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSA	Advertising Services	0042009462	24-Oct-23	31-Dec-23	24,484.24
CN4011926	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSA	External Advertising	0042009447	9-Oct-23	30-Mar-24	110,000.00
CN4018521	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSA	Subscription Renewal	0042009537	25-Nov-23	24-Nov-24	27,496.18
CN4011886	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	0042009492	18-Oct-23	19-Oct-23	65,000.00
CN4016990	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	0042009524	5-Nov-23	6-Nov-23	76,500.00
CN4022390	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	0042009575	29-Nov-23	30-Nov-23	65,000.00
CN4022391	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	0042009574	24-Nov-23	25-Nov-23	76,500.00
CN4006891	MICHAEL PAGE INTERNATIONAL (AUST) P MICHAEL PAGE	Non-Ongoing placement fee	0042009456	18-Sep-23	18-Sep-23	14,666.44

CN4020012	MICHAEL PAGE INTERNATIONAL (AUST) P MICHAEL PAGE	Recruitment Services	0041014571	11-Sep-23	11-Sep-23	17,309.18
CN4011901	MILLER AVIATION PARTNERS PTY LTD	Technical advice	0041014499	11-Oct-23	30-Jun-25	195,250.00
CN4011900	MILLS OAKLEY	Probity services	0042009472	11-Oct-23	30-Apr-24	75,000.00
CN4015986	MINTER ELLISON	Privacy Impact Assessment	0042009493	18-Sep-23	2-Feb-24	30,000.00
CN4008141	MINTERELLISON CONSULTING	ICT Service Offering	0042009457	29-Sep-23	28-Dec-23	215,204.00
CN4017039	NARADA CONSULTING PTY LTD	Contractor	0042009533	14-Nov-23	13-May-24	166,320.00
CN4016992	NATIONAL FARMERS' FEDERATION LIMITED	Project development Services	0041014546	3-Nov-23	30-Jun-24	215,600.00
CN4004842	Northern Refueling Maintenance Pty	Fuel Truck Repairs and Maintenance -Home Island	0041014472	25-Sep-23	15-Nov-23	21,660.14
CN4002864	NORTHERN TERRITORY AIR SERVICES PTY	Air Transport Services	0041014438	1-Sep-23	31-Aug-25	1,744,107.00
CN4015994	NTT Australia Pty Ltd	Contractor	0042009477	10-Oct-23	6-Sep-24	169,538.00
CN4004841	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	Provision of Agency Nurses	0042009437	18-Sep-23	30-Jun-24	97,500.00
CN4016983	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	Provision of Agency Nurses	0042009536	13-Nov-23	1-Mar-24	68,000.00
CN4020004	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	Provision of Agency Nurses	0042009563	27-Nov-23	30-Jun-24	69,000.00
CN4006898	OPTUS NETWORKS PTY LIMITED OPTUS	Cisco IP Phones	0042009449	26-Sep-23	31-Oct-23	20,393.56
CN4015980	OPTUS NETWORKS PTY LIMITED OPTUS	ICT Professional Services	0041014529	27-Oct-23	27-Dec-23	19,470.00
CN4002875	PAXUS AUSTRALIA PTY LTD	Contractor	0042009417	11-Sep-23	15-Sep-24	300,000.00
CN4004844	PAXUS AUSTRALIA PTY LTD	Contractor - RPM	0042009446	25-Sep-23	27-Sep-24	360,000.00
CN4017014	PEOPLEBANK AUSTRALIA LTD	Contractor	0042009515	16-Nov-23	30-Jun-24	238,920.00
CN4015984	PEPWORLDWIDE PTY LTD	Executive coaching sessions	0042009495	30-Sep-23	30-Jun-24	10,953.80
CN4006889	PROFORM PRODUCTS PTY LTD	Procuring Kitchen materials for House 47 West Island	0041014482	22-Sep-23	30-Jun-24	10,935.62
CN4015977	PROXIMITY ADVISORY SERVICES PTY LTD	Probity and Procurement Services	0041014530	25-Oct-23	15-May-24	225,000.00
CN4003890	PUBLIC AFFAIRS NETWORK PTY LTD	Meeting facilitation services	0041014453	12-Sep-23	15-Dec-23	114,620.00
CN4002877	RANDSTAD PTY LTD	Contractor	0042009415	11-Sep-23	9-Feb-24	110,000.00
CN4004852	RANDSTAD PTY LTD	Contractor	0042009431	4-Sep-23	30-Jun-24	85,800.00
CN4015976	RANDSTAD PTY LTD	Contractor	0042009499	31-Oct-23	15-Oct-24	190,000.00
CN4015982	REALLY AWESOME PEOPLE PTY LTD	Contractor	0041014525	1-Oct-23	30-Jun-24	192,257.00
CN4015985	REASON GROUP PTY LTD	ICT Scoping and Design Services	0042009494	27-Oct-23	31-Jan-24	330,000.00
CN3991443	REGIONAL AUSTRALIA INSTITUTE LTD	Conference Attendance	0041014386	13-Sep-23	14-Sep-23	12,100.00
CN4016011	REMOTE CONSTRUCTION AND ENGINEERING	Roof replacement	0041014534	1-Nov-23	31-Mar-24	123,473.00
CN4004836	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPE	Emergency Medical Evacuation Services	0042009445	2-Sep-23	3-Sep-23	100,778.87
CN4011888	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPE	Emergency Medical Evacuation Services	0042009487	5-Sep-23	6-Sep-23	73,766.91
CN4016986	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPE	Emergency Medical Evacuation Services	0042009529	3-Nov-23	4-Nov-23	94,248.87
CN4016988	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPE	Emergency Medical Evacuation Services	0042009526	25-Oct-23	26-Oct-23	81,020.60
CN4016989	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPE	Emergency Medical Evacuation Services	0042009525	21-Oct-23	22-Oct-23	99,778.87
CN4018509	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPE	Emergency Medical Evacuation Services	0042009556	7-Nov-23	8-Nov-23	71,766.91
CN4020003	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPE	Emergency Medical Evacuation Services	0042009557	16-Nov-23	17-Nov-23	99,778.87
CN4002871	ROYAL MELBOURNE INSTITUTE OF TECHNO	Research services	0042009420	8-Sep-23	30-Jun-24	151,250.00
CN4015972	SCOTT NORMAN EVANS	Assessment of Regulation permits	0041014524	24-Oct-23	24-Oct-24	49,400.00
CN4011911	SDR NT Pty Ltd	Artwork acquisition	0041014514	4-Sep-23	31-Oct-23	21,500.00
CN4008134	SEE GEOPHYSICS	Norfolk Island Cemetery Geophysical Survey	0041014493	4-Oct-23	30-Apr-24	31,271.00

CN4011907	SENTENTIA CONSULTING PTY LTD	Internal Audit Services	0042009490	9-Oct-23	30-Apr-24	70,000.00
CN4016982	SENTENTIA CONSULTING PTY LTD	Performance Reporting	0042009541	25-Oct-23	31-Jan-24	124,833.75
CN4022409	SENTENTIA CONSULTING PTY LTD	Purpose and performance redesign services	0042009564	30-Oct-23	31-Jan-24	124,833.75
CN4004840	SG FLEET AUSTRALIA PTY LTD	Indian Ocean Territories Light Vehicle Replacement Program	0042009440	13-Oct-23	30-Jun-24	169,295.46
CN4016007	SHIRE OF CHRISTMAS ISLAND	Roadworks	0041014539	12-Oct-23	30-Jun-24	180,000.00
CN4016010	SHIRE OF CHRISTMAS ISLAND	Roadworks	0041014535	30-Oct-23	30-Jun-24	600,000.00
CN4011890	SHOALHAVEN CITY COUNCIL	Local government services	0041014512	1-Oct-23	30-Jun-26	3,164,149.50
CN4018508	SHOALHAVEN CITY COUNCIL	Local Government Emergency Management Services	0041014568	20-Sep-23	18-Sep-24	120,000.00
CN4015990	SHU-LING CHEN	Research Services	0041014509	2-Oct-23	20-Dec-23	40,000.00
CN4011908	SOURCE NATION PTY LTD TRADING AS NGANYA	Community Facilitation Services	0041014518	27-Sep-23	15-Dec-23	111,650.00
CN3948663	SPARKE HELMORE LAWYERS	External Probity Advisor	0042009128	6-Nov-23	3-Jun-24	75,777.50
CN4016021	SPARKE HELMORE LAWYERS	Probity Adviser	0042009501	23-Oct-23	28-Jun-24	15,880.00
CN4004838	ST JOHN AMBULANCE AUSTRALIA WESTERN AUST) INC	*Replacement Ambulance for the Indian Ocean Territories Health Service, Christmas Island	0041014477	19-Sep-23	30-Nov-23	67,165.00
CN4008135	ST JOHN AMBULANCE AUSTRALIA WESTERN AUST) INC	Training and support to volunteers of st johns ambulance service	0041014491	4-Oct-23	30-Jun-24	91,443.00
CN4015988	Sullivan + Strumpf	Artwork acquisition	0041014517	7-Sep-23	31-Dec-23	12,000.00
CN4015989	Swift Digital	Marketing platform licence fees	0041014511	5-Nov-23	4-Nov-24	12,705.00
CN4006895	SYNERGY GROUP AUSTRALIA LTD	Business Analyst - Business Services Engagement	0042009454	20-Sep-23	30-Apr-24	110,000.00
CN4022395	TBWA MELBOURNE PTY LTD	Advertising and Creative services	0042009551	24-Nov-23	30-Sep-24	193,409.84
CN4004855	TECHITUP PTY LTD	ICT Contractor	0042009429	3-Oct-23	2-Oct-24	394,664.00
CN4002876	TELSTRA LIMITED	Mobile devices	0042009416	7-Sep-23	30-Sep-23	75,360.00
CN4004850	The Australian and New Zealand School of Government Ltd	Education and Training Services	0041014470	18-Sep-23	14-Nov-23	20,350.00
CN4002867	THE AUSTRALIAN COUNCIL ON HEALTHCARE	Professional Accreditation	0041014426	15-Sep-23	30-Jun-24	12,413.00
CN4004845	THE RECRUITMENT HIVE PTY LTD	ICT Contracting Services	0042009441	20-Sep-23	30-Jun-24	221,312.00
CN4018519	THE TRUSTEE FOR CONSTECH UNIT TRUST CTDS AUSTRALIA	IT Equipment	0042009552	21-Nov-23	31-Dec-23	11,239.25
CN4017010	THE TRUSTEE FOR VIEWGRAND TRUST E TROPICAL ALMOND	Venue hire	0041014545	6-Nov-23	1-Nov-24	35,550.00
CN4022396	THINK HQ PTY LTD	Public Relations & Communications Services	0042009549	27-Nov-23	30-Sep-24	164,813.00
CN4006901	THINKPLACE AUSTRALIA PTY LTD	Workshop facilitator	0042009439	18-Sep-23	30-Jun-24	45,000.00
CN4003878	UFC ULTIMATE FINISH CARPENTRY	Carpentry Services	0041014456	12-Sep-23	31-Jan-24	50,490.00
CN4004843	UNITED EQUIPMENT PTY LTD	Annual Inspection and Service of EWP and other goods and Services	0041014466	20-Sep-23	31-Jan-24	19,580.50
CN4022407	Universal McCann	Advertising Services	0042009572	31-Oct-23	19-Nov-23	13,518.62
CN4003884	VENTIA PROPERTY PTY LTD	Office fitout	0042009432	5-Sep-23	31-Dec-23	2,467,933.60
CN4003891	VENTIA PROPERTY PTY LTD	Property Management Services	0042009424	12-Sep-23	30-Jun-24	38,072.10
CN4003894	VENTIA PROPERTY PTY LTD	Workstations	0042009422	7-Sep-23	30-Jun-24	16,324.00
CN4016022	VENTIA PROPERTY PTY LTD	Security scoping works	0042009500	30-Oct-23	1-Jun-24	14,952.30
CN4016002	WARTSILA AUSTRALIA PTY LTD	Wartsila Lubricating Oil Pump	0041014553	8-Nov-23	29-Feb-24	36,222.68
CN4016003	WARTSILA AUSTRALIA PTY LTD	Wartsila generator parts	0041014552	8-Nov-23	31-Mar-24	103,821.34

CN4016004	WARTSILA AUSTRALIA PTY LTD	Wartsila generator parts	0041014550	8-Nov-23	29-Mar-24	254,591.23
CN4016005	WARTSILA AUSTRALIA PTY LTD	Wartsila Generator parts	0041014551	8-Nov-23	15-Jan-24	28,767.84
CN4020006	WAVELENGTH INTERNATIONAL PTY LIMITE	Provision of Locum Doctor Services	0041014572	22-Nov-23	30-Jun-24	43,060.00
CN4017011	WEBQEM PTY LTD	Video and Image Library	0042009520	4-Nov-23	4-Nov-24	22,654.50
CN4004835	WESTERN PARKLAND CITY AUTHORITY	State & Federal Government Collaboration	0041014479	14-Sep-23	31-Jan-24	100,000.00
CN4002874	WHON PTY LTD	Staff Development	0041014448	23-Nov-23	23-Nov-24	11,500.00
CN4004849	WHON PTY LTD	Education and Training Services	0041014471	25-Sep-23	28-Jun-24	11,440.00
CN4004856	WHON PTY LTD	Education and Training Services	0041014455	25-Sep-23	28-Jun-24	14,410.00
CN4004839	WORKPAC HEALTH AND SOCIAL CARE	Provision of Locum Doctors	0041014476	10-Oct-23	10-Nov-23	57,234.86
CN4002878	XAANA PTY LTD	Recruitment services	0041014442	7-Sep-23	7-Sep-23	17,309.20
CN4018520	XAMPLIFY SERVICES PTY LTD	Provision of ICT Professional Services	0042009547	17-Nov-23	23-Feb-24	327,164.10
241			TOTAL			31,776,755

CN ID	Supplier Name	Description	Procurement Method	Consultancy Reason(s)	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CN4022409	SENTENTIA CONSULTING PTY LTD	Purpose and performance redesign services	Open tender	Need for specialised or professional skills	0042009564	30-Oct-23	31-Jan-24	124,833.75
CN4016993	CORDELTA PTY. LTD.	Probity Advisor	Open tender	Need for specialised or professional skills	0042009518	2-Nov-23	31-Dec-24	39,600.00
CN4016982	SENTENTIA CONSULTING PTY LTD	Performance Reporting	Open tender	Need for specialised or professional skills	0042009541	25-Oct-23	31-Jan-24	124,833.75
CN4016984	ELEMENTAL INSIGHT PTY LTD T/A SILVER GROUP	Probity Advisory Services	Open tender	Need for independent research or assessment	0042009534	8-Nov-23	30-Jun-25	47,542.00
CN4016021	SPARKE HELMORE LAWYERS	Probity Adviser	Open tender	Need for specialised or professional skills	0042009501	23-Oct-23	28-Jun-24	15,880.00
CN4015986	MINTER ELLISON	Privacy Impact Assessment	Open tender	Need for independent research or assessment	0042009493	18-Sep-23	2-Feb-24	30,000.00
CN4015985	REASON GROUP PTY LTD	ICT Scoping and Design Services	Open tender	Need for specialised or professional skills	0042009494	27-Oct-23	31-Jan-24	330,000.00
CN4015975	CAPITAL COMMUNICATIONS PTY LTD T/A CAPITAL PUBLIC AFFAIRS	Strategic Advisor	Limited tender	Need for specialised or professional skills	0041014531	30-Oct-23	30-Jun-24	132,000.00
CN4011914	Kordamentha Pty Ltd	Financial Services	Open tender	Need for specialised or professional skills	0042009482	25-Sep-23	30-Dec-23	495,000.00
CN4011912	CHARTERPOINT PTY LTD	Financial Analysis	Open tender	Need for specialised or professional skills	0042009486	25-Sep-23	29-Feb-24	429,000.00
CN4011907	SENTENTIA CONSULTING PTY LTD	Internal Audit Services	Open tender	Need for independent research or assessment	0042009490	9-Oct-23	30-Apr-24	70,000.00
CN4011900	MILLS OAKLEY	Probity services	Open tender	Need for independent research or assessment	0042009472	11-Oct-23	30-Apr-24	75,000.00
CN4011895	LANDELL PROBITY PTY LTD	Probity assurance	Open tender	Need for independent research or assessment	0042009478	12-Oct-23	30-Apr-24	79,882.55
CN4011894	33 Creative Pty Limited	Creative Design & Communication Services	Limited tender	Need for specialised or professional skills	0042009479	13-Oct-23	30-Sep-24	253,000.00
CN4011892	ACOR CONSULTANTS (ACT) PTY LIMITED	Technical Support	Open tender	Need for specialised or professional skills	0042009484	13-Oct-23	28-Feb-24	104,500.00
CN4006901	THINKPLACE AUSTRALIA PTY LTD	Workshop facilitator	Open tender	Need for specialised or professional skills	0042009439	18-Sep-23	30-Jun-24	45,000.00
CN4006892	FIRST AKROW TRUST & BRIAN T WILSON T/A CLAYTON UTZ	Investigation services	Open tender	Need for specialised or professional skills	0042009455	13-Sep-23	31-Jul-24	55,000.00
CN4003888	BEVINGTON CONSULTING PTY LTD	Resourcing review	Open tender	Need for independent research or assessment	0042009427	13-Sep-23	15-Dec-23	177,210.00
CN4002888	INSTINCT AND REASON PTY LTD	Program Evaluation	Open tender	Need for independent research or assessment	0042009404	4-Sep-23	31-Jan-24	89,100.00
CN3999905	BIS OXFORD ECONOMICS	Cost escalation update 2023	Open tender	Need for specialised or professional skills	0042009392	29-Aug-23	6-Oct-23	82,665.00
CN3997869	NOVA SYSTEMS PTY LTD	Professional services	Open tender	Need for specialised or professional skills	0041014403	11-Aug-23	24-Dec-25	182,842.00
CN3996372	AERODROME MANAGEMENT SERVICES PTY L	Remote Aerodrome Inspection Services	Open tender	Need for specialised or professional skills	0041014398	7-Aug-23	30-Oct-24	476,949.00
CN3996364	KPMG	Social benefits remote roads consultancy	Open tender	Need for specialised or professional skills	0042009368	31-Jul-23	22-Dec-23	131,629.30
CN3996366	INSTINCT AND REASON PTY LTD	Refresh of the White Paper on Developing Northern Australia	Open tender	Need for specialised or professional skills	0042009376	14-Aug-23	9-Feb-24	198,000.00
CN3996362	KPMG	Rail technical expertise	Open tender	Need for specialised or professional skills	0042009372	12-Jul-23	30-Jun-26	880,000.00
CN3994568	HOUSTON KEMP PTY LTD	Cost Benefit Analysis	Open tender	Need for specialised or professional skills	0041014397	7-Aug-23	31-Mar-24	198,000.00
CN3986268	ACIL ALLEN CONSULTING	Newswire Services Program Evaluation	Open tender	Need for specialised or professional skills	0042009332	12-Jul-23	6-Oct-23	55,000.00
CN3986266	THINKPLACE AUSTRALIA PTY LTD	Facilitate RDA Roundtable Forums	Open tender	Need for specialised or professional skills	0042009325	10-Jul-23	31-Jul-23	29,186.00
CN3986264	JACOBS GROUP (AUSTRALIA) PTH LTD	PFAS Airports Environmental Investigation	Open tender	Need for specialised or professional skills	0042009330	1-Jul-23	30-Jun-26	10,938,126.10
CN3948663	SPARKE HELMORE LAWYERS	External Probity Advisor	Open tender	Need for independent research or assessment	0042009128	6-Nov-23	3-Jun-24	75,777.50
			2023-24 CONSULTANCY CONTRACTS YTD (1 July to 30 November 2023)*				30	15,965,556.95
CN4022409	SENTENTIA CONSULTING PTY LTD	Purpose and performance redesign services	Open tender	Need for specialised or professional skills	0042009564	30-Oct-23	31-Jan-24	124,833.75
CN4016993	CORDELTA PTY. LTD.	Probity Advisor	Open tender	Need for specialised or professional skills	0042009518	2-Nov-23	31-Dec-24	39,600.00
CN4016982	SENTENTIA CONSULTING PTY LTD	Performance Reporting	Open tender	Need for specialised or professional skills	0042009541	25-Oct-23	31-Jan-24	124,833.75
CN4016984	ELEMENTAL INSIGHT PTY LTD T/A SILVER GROUP	Probity Advisory Services	Open tender	Need for independent research or assessment	0042009534	8-Nov-23	30-Jun-25	47,542.00
CN4016021	SPARKE HELMORE LAWYERS	Probity Adviser	Open tender	Need for specialised or professional skills	0042009501	23-Oct-23	28-Jun-24	15,880.00
CN4015986	MINTER ELLISON	Privacy Impact Assessment	Open tender	Need for independent research or assessment	0042009493	18-Sep-23	2-Feb-24	30,000.00
CN4015985	REASON GROUP PTY LTD	ICT Scoping and Design Services	Open tender	Need for specialised or professional skills	0042009494	27-Oct-23	31-Jan-24	330,000.00
CN4015975	CAPITAL COMMUNICATIONS PTY LTD T/A CAPITAL PUBLIC AFFAIRS	Strategic Advisor	Limited tender	Need for specialised or professional skills	0041014531	30-Oct-23	30-Jun-24	132,000.00
CN4011914	Kordamentha Pty Ltd	Financial Services	Open tender	Need for specialised or professional skills	0042009482	25-Sep-23	30-Dec-23	495,000.00
CN4011912	CHARTERPOINT PTY LTD	Financial Analysis	Open tender	Need for specialised or professional skills	0042009486	25-Sep-23	29-Feb-24	429,000.00
CN4011907	SENTENTIA CONSULTING PTY LTD	Internal Audit Services	Open tender	Need for independent research or assessment	0042009490	9-Oct-23	30-Apr-24	70,000.00
CN4011900	MILLS OAKLEY	Probity services	Open tender	Need for independent research or assessment	0042009472	11-Oct-23	30-Apr-24	75,000.00
CN4011895	LANDELL PROBITY PTY LTD	Probity assurance	Open tender	Need for independent research or assessment	0042009478	12-Oct-23	30-Apr-24	79,882.55
CN4011894	33 Creative Pty Limited	Creative Design & Communication Services	Limited tender	Need for specialised or professional skills	0042009479	13-Oct-23	30-Sep-24	253,000.00
CN4011892	ACOR CONSULTANTS (ACT) PTY LIMITED	Technical Support	Open tender	Need for specialised or professional skills	0042009484	13-Oct-23	28-Feb-24	104,500.00
CN4006901	THINKPLACE AUSTRALIA PTY LTD	Workshop facilitator	Open tender	Need for specialised or professional skills	0042009439	18-Sep-23	30-Jun-24	45,000.00
CN4006892	FIRST AKROW TRUST & BRIAN T WILSON T/A CLAYTON UTZ	Investigation services	Open tender	Need for specialised or professional skills	0042009455	13-Sep-23	31-Jul-24	55,000.00
CN4003888	BEVINGTON CONSULTING PTY LTD	Resourcing review	Open tender	Need for independent research or assessment	0042009427	13-Sep-23	15-Dec-23	177,210.00
CN4002888	INSTINCT AND REASON PTY LTD	Program Evaluation	Open tender	Need for independent research or assessment	0042009404	4-Sep-23	31-Jan-24	89,100.00
CN3948663	SPARKE HELMORE LAWYERS	External Probity Advisor	Open tender	Need for independent research or assessment	0042009128	6-Nov-23	3-Jun-24	75,777.50
			CONSULTANCY CONTRACTS SINCE BUDGET ESTIMATES (1 September to 30 November 2023)*				20	2,793,159.55
CN3961540	35 SOUTH ADVISORS PTY LTD	Review of Program Data	Open tender	Need for specialised or professional skills	0042009203	27-Apr-23	30-Jun-23	102,960.00
CN3968815	ACIL ALLEN CONSULTING	Economic analysis	Open tender	Need for independent research or assessment	0042009242	17-May-23	31-Aug-23	677,458.00
CN3905413	AERODROME MANAGEMENT SERVICE PTY LT	Aerodrome Inspection Services	Open tender	Skills currently unavailable within agency	0041013843	11-Aug-22	30-Oct-23	512,050.00
CN3915088	AESTRA PTY LTD FORMERLY MAXWELL STRATEGIC CONSULTI	Environmental Services	Limited tender	Need for specialised or professional skills	0041013897	19-Sep-22	17-Mar-23	51,491.50
CN3955770	AURECON AUSTRALASIA PTY LTD	Program Management	Limited tender	Need for specialised or professional skills	0041014166	15-Mar-23	27-Oct-23	585,051.50
CN3920630	BELLCHAMBERSBARRETT PTY LTD	Internal Audit Services 2022-23	Open tender	Need for independent research or assessment	0042008946	6-Oct-22	30-Sep-23	338,000.00
CN3932151	BIS OXFORD ECONOMICS	Cost Estimation Review	Open tender	Need for specialised or professional skills	0042009025	26-Oct-22	31-May-23	260,000.00
CN3907853	BIS OXFORD ECONOMICS	Cost Index Updates 2022-23	Open tender	Need for independent research or assessment	0042008847	16-Aug-22	31-Dec-22	111,430.00
CN3932576	CALLIDA PTY LTD	Cost Recovery Review	Open tender	Need for specialised or professional skills	0042009021	5-Dec-22	30-Jun-23	221,212.00

CN ID	Supplier Name	Description	Procurement Method	Consultancy Reason(s)	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CN3932584	CALLIDA PTY LTD	Program Assessment Advice	Open tender	Need for independent research or assessment	0042009016	28-Nov-22	30-Jun-23	76,936.60
CN3926162	CALLIDA PTY LTD	Independent Review Services	Open tender	Need for specialised or professional skills	0042008971	1-Nov-22	23-Dec-22	133,040.00
CN3908957	CALLIDA PTY LTD	Quality Assurance Services	Open tender	Need for specialised or professional skills	0042008859	17-Aug-22	30-Jun-23	166,350.00
CN3907507	CALLIDA PTY LTD	Business Review Services	Open tender	Need for independent research or assessment	0042008845	15-Aug-22	31-May-24	197,775.00
CN3902313	CALLIDA PTY LTD	Development of Costing Model	Open tender	Need for specialised or professional skills	0042008812	1-Aug-22	28-Jun-24	543,525.00
CN3907504	CALLIDA PTY LTD	Service Delivery Support	Open tender	Need for specialised or professional skills	0042008842	4-Jul-22	31-Dec-22	222,017.78
CN3988537	CLARE GARDINER-BARNES	Independent reviewer	Limited tender	Need for independent research or assessment	0041014360	15-May-23	29-Sep-23	92,460.00
CN3924381	CONRAD GARGETT GROUP PTY LTD	Heritage Management Strategy	Limited tender	Need for specialised or professional skills	0041013976	31-Oct-22	30-Jun-23	13,700.00
CN3948658	DRONESEC PTY LTD	Research and Analysis Services	Limited tender	Need for independent research or assessment	0041014128	23-Feb-23	31-Mar-23	46,200.00
CN3959778	EMM CONSULTING PTY LIMITED	Technical analysis	Open tender	Need for specialised or professional skills	0042009184	17-Apr-23	31-Jul-23	188,931.60
CN3945916	ENVIRONMENTAL RESOURCES MANAGEMENT AUSTRALIA	Environmental Auditors	Limited tender	Need for independent research or assessment	0041014106	29-Jan-23	29-Jan-24	429,000.00
CN3959769	ERNST & YOUNG	Specialist tax advice	Open tender	Need for specialised or professional skills	0042009194	20-Mar-23	30-Jun-23	65,000.00
CN3954259	ERNST & YOUNG	Market research	Open tender	Need for independent research or assessment	0042009160	14-Mar-23	1-Jun-23	79,121.00
CN3950157	ERNST & YOUNG	Valuation Services	Open tender	Need for specialised or professional skills	0042009142	1-Mar-23	29-Nov-24	84,000.00
CN3950154	ERNST & YOUNG	Valuation Services	Open tender	Need for specialised or professional skills	0042009146	1-Mar-23	29-Nov-24	220,000.00
CN3936358	ERNST & YOUNG	Desk Top Freight Task Analysis	Open tender	Skills currently unavailable within agency	0042009051	7-Nov-22	18-Dec-22	132,300.00
CN3920195	ERNST & YOUNG	Stakeholder Engagement	Open tender	Skills currently unavailable within agency	0042008942	23-Aug-22	30-Nov-22	346,121.36
CN3934053	FELLOWS MEDLOCK AND ASSOCIATES PTY PETER MEDLOCK	Review of WHS Practices	Limited tender	Need for specialised or professional skills	0041014027	15-Sep-22	14-Mar-23	30,000.00
CN3945917	FRED FERNANDES	Risk Management	Limited tender	Need for independent research or assessment	0041014103	23-Jan-23	23-Feb-24	68,475.00
CN3942503	GEOSYNTEC CONSULTANTS PTY LTD	Independent Environmental Auditors for PFAS Airports Investigation Program	Limited tender	Need for independent research or assessment	0041014077	9-Jan-23	9-Jan-24	147,202.00
CN3936369	GEOSYNTEC CONSULTANTS PTY LTD	Independent Environmental Auditors	Limited tender	Need for independent research or assessment	0041014048	12-Dec-22	12-Dec-23	147,202.00
CN3963270	GHD PTY LTD	Marine Structure Review	Open tender	Need for specialised or professional skills	0042009206	1-May-23	27-Oct-23	206,059.70
CN3955754	GHD PTY LTD	Freight supply chain analysis	Open tender	Need for specialised or professional skills	0042009174	28-Mar-23	30-Jun-23	262,269.00
CN3955765	GHD PTY LTD	Strategic Fleet Data Analytics	Open tender	Need for independent research or assessment	0042009172	21-Feb-23	30-Jun-23	466,710.00
CN3929034	GHD PTY LTD	Independent Pricing Assessment	Open tender	Need for independent research or assessment	0042009004	15-Nov-22	29-Nov-22	33,000.00
CN3894442	GHD PTY LTD	Norfolk Island PFAS Firetruck Cleaning Consultant	Limited tender	Need for specialised or professional skills	0041013791	5-Jul-22	31-Dec-22	78,356.00
CN3942510	INDIVIDUAL CAREER SOLUTIONS	Learning and Development	Limited tender	Need for specialised or professional skills	0041014065	5-Dec-22	5-Jun-23	20,000.00
CN3941900	JBS&G AUSTRALIA PTY LTD	Independent Environmental Auditors	Limited tender	Need for independent research or assessment	0041014046	12-Dec-22	12-Dec-23	115,951.00
CN3935752	KERRY SCHOTT PTY LTD	Consultancy Services	Limited tender	Need for independent research or assessment	0041014043	27-Sep-22	1-Mar-23	63,181.00
CN3951716	KPMG	Financial Accountant	Open tender	Need for specialised or professional skills	0042009151	8-Mar-23	31-Dec-23	75,000.00
CN3950155	KPMG	Valuation Services	Open tender	Need for specialised or professional skills	0042009145	1-Mar-23	29-Nov-24	150,000.00
CN3915095	KPMG	Funding Model Development	Open tender	Need for specialised or professional skills	0042008902	15-Sep-22	24-Nov-22	110,000.00
CN3934059	L.E.K. CONSULTING AUSTRALIA PTY LTD	Stakeholder Engagement and Analysis	Open tender	Need for specialised or professional skills	0042009027	30-Nov-22	31-Mar-23	438,750.00
CN3940663	McGrath Nicol Advisory Partnership	Financial Analysis of Federal Airports	Open tender	Need for specialised or professional skills	0042009072	9-Jan-23	30-Jun-23	70,954.00
CN3988536	MICHAEL MRDAK	Independent reviewer	Limited tender	Need for independent research or assessment	0041014361	15-May-23	29-Sep-23	46,230.00
CN3924396	MICHAEL MRDAK	Consultancy Services	Limited tender	Need for independent research or assessment	0041013970	27-Jul-22	26-Jan-23	52,394.00
CN3899082	MICRO FOCUS AUSTRALIA PTY LTD	Software Licence	Limited tender	Need for specialised or professional skills	0042008791	1-Jul-22	31-Aug-22	21,780.00
CN3936363	MINGARA AUSTRALASIA PTY LTD	Cell Broadcast Expert NMS	Limited tender	Need for specialised or professional skills	0041014056	1-Jan-23	31-Dec-23	120,000.00
CN3924398	NICOLE LOCKWOOD LOCKWOOD ADVISORY	Consultancy Services	Limited tender	Need for independent research or assessment	0041013969	27-Jul-22	26-Jan-23	52,394.00
CN3950162	NOETIC SOLUTIONS PTY LTD	Internet Governance Systems Mapping	Open tender	Need for specialised or professional skills	0042009136	27-Feb-23	30-Jun-23	74,979.00
CN3948668	NOVA SYSTEMS PTY LTD	Technical Advice Services	Open tender	Need for specialised or professional skills	0041014123	3-Feb-23	30-Jun-24	200,000.00
CN3899083	ONNEER PTY LTD	Geospatial Independent Review	Open tender	Need for specialised or professional skills	0042008792	15-Jul-22	1-Feb-23	59,224.00
CN3968820	OzTAM Pty Ltd	TV Media Capability Assessment	Limited tender	Need for specialised or professional skills	0041014246	12-May-23	12-May-24	660,000.00
CN3939138	PRICEWATERHOUSECOOPERS CONSULTING	WSI Facilities Business Case	Open tender	Need for specialised or professional skills	0042009069	22-Dec-22	29-Sep-23	1,723,346.00
CN3931166	PRICEWATERHOUSECOOPERS CONSULTING	Data Analytics	Open tender	Need for specialised or professional skills	0042009012	14-Nov-22	23-Dec-22	170,000.00
CN3920631	PROTIVITI PTY LTD	Internal Audit Services 2022-23	Open tender	Need for independent research or assessment	0042008945	6-Oct-22	30-Sep-23	188,000.00
CN3905423	PROTIVITI PTY LTD	Grant Governance Review	Open tender	Need for independent research or assessment	0042008836	9-Aug-22	16-Sep-22	63,318.75
CN3924389	PUBLIC AFFAIRS NETWORK PTY LTD	Stakeholder Engagement	Limited tender	Need for specialised or professional skills	0041013974	28-Oct-22	16-Nov-22	11,550.00
CN3988535	REECE WALDOCK	Independent reviewer	Limited tender	Need for independent research or assessment	0041014362	15-May-23	29-Sep-23	92,460.00
CN3912100	RIDER LEVETT BUCKNALL ACT PTY LTD TA RIDER HUNT	Independent Costing Review	Open tender	Need for specialised or professional skills	0042008872	31-Aug-22	30-Jun-26	443,212.00
CN3903439	ROTHSCHILD & CO AUSTRALIA LIMITED	Corporate Plan Review	Open tender	Need for independent research or assessment	0042008819	29-Jul-22	30-Sep-22	600,000.00
CN3959772	ROYAL MELBOURNE INSTITUTE OF TECHNO	Online Safety Literature Review	Open tender	Need for specialised or professional skills	0042009190	17-Apr-23	30-Jun-23	114,057.60
CN3941901	SAGE ENVIRONMENTAL SERVICES PTY LTD	Independent Environmental Auditors	Limited tender	Need for independent research or assessment	0041014045	12-Dec-22	12-Dec-23	195,849.50
CN3920632	SENTENTIA CONSULTING PTY LTD	Internal Audit Services	Open tender	Need for independent research or assessment	0042008944	6-Oct-22	30-Sep-23	352,000.00
CN3905416	SGS ECONOMICS AND PLANNING	Program Evaluation and Review	Open tender	Need for specialised or professional skills	0042008827	26-Jul-22	30-Sep-22	183,604.00
CN3981451	SMEC AUSTRALIA PTY LTD	Stage 1 OLS Intrusion Analysis WSI	Limited tender	Need for specialised or professional skills	0041014329	12-May-23	29-Sep-23	15,950.00
CN3924387	SMEC AUSTRALIA PTY LTD	Surveyancing	Limited tender	Need for specialised or professional skills	0041013957	21-Oct-22	11-Dec-22	74,250.00
CN3907508	STRATEGIC REFORM PTY LTD	Corporate Reporting System Review	Open tender	Need for specialised or professional skills	0042008846	18-Aug-22	31-Dec-22	75,000.00
CN3971484	SYNERGY GROUP AUSTRALIA LTD	External Probity Advisor	Open tender	Skills currently unavailable within agency	0042009261	15-May-23	2-Feb-24	87,000.00
CN3952568	THE SOCIAL RESEARCH CENTRE	Program Evaluation Services	Open tender	Need for independent research or assessment	0041014157	14-Mar-23	31-Aug-23	155,147.30
CN3927580	The Trustee for Resilient Results T/a Resilient Results Pty Ltd	Business Continuity Planning Services	Open tender	Skills currently unavailable within agency	0042008977	7-Nov-22	31-Mar-23	20,000.00

CN ID	Supplier Name	Description	Procurement Method	Consultancy Reason(s)	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CN3968812	WSP AUSTRALIA PTY LIMITED	Site Investigations	Open tender	Skills currently unavailable within agency	0042009207	24-Apr-23	30-Jun-23	60,581.30
CN3951715	WSP AUSTRALIA PTY LIMITED	Software Implementation Advice	Open tender	Need for specialised or professional skills	0042009152	10-Mar-23	2-Jun-23	250,000.00
CN3951712	WTP AUSTRALIA PTY LTD	Quantity Surveyor	Open tender	Need for specialised or professional skills	0042009148	7-Mar-23	30-Jun-23	11,000.00
			2022-23 CONSULTANCY CONTRACTS (1 July 2022 to 30 June 2023)*				73	14,552,568.49

2023 - 2024 Additional Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Jodi George

SB23-000857

SUBJECT: The Big 4**Talking Points**

1. As at 30 November 2023, the Department of Infrastructure, Transport, Regional Development, Communications and the Arts had **ten active contracts** with the Big 4 consulting firms, collectively worth **\$7.34 million**:
 - a) **three** with Deloitte collectively worth **\$4.14 million**
 - b) **three** with Ernst & Young collectively worth **\$0.38 million**
 - c) **four** with KPMG collectively worth **\$2.82 million**
 - d) there were no active contracts with PwC/Scyne.

2. Snapshot of the Big 4 contracts (**new contracts entered into**)

	2023-24 YTD (1 July 2023 to 30 Nov 2023)		Since last Estimates (1 Sep 2023 to 30 Nov 2023)		2022-23 (1 July 2022 to 30 June 2023)	
	#	\$m (GST inc)	#	\$m (GST inc)	#	\$m (GST inc)
Deloitte	-	-	-	-	5	2.5
Ernst & Young	-	-	-	-	8	1.4
KPMG	2	0.9	-	-	7	1.4
PwC	-	-	-	-	5	3.2
Total	2	0.9	-	-	25	8.5

3. The department uses consultants where there is a need for specialist expertise and advice that cannot be provided by internal resources; with the use of consultants trending down and shown below
4. The value and number of contracts awarded to the Big 4 by the department is trending down.

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By \$ value

\$m (GST incl)	2019-20	2020-21	2021-22	2022-23	2023-24
Deloitte	5.6	1.8	5.2	2.5	
Ernst & Young	33.1	20.6	3.7	1.4	
KPMG	1.1	2.3	3.6	1.4	0.9
PwC	1.1	8.1	2.8	3.2	
Total	40.9	32.8	15.3	8.5	0.9

By volume

Number of contracts	2019-20	2020-21	2021-22	2022-23	2023-23
Deloitte	4	10	7	5	
Ernst & Young	18	12	17	8	
KPMG	4	10	10	7	1
PwC	7	7	8	5	
Total	33	39	42	25	1

5. The department has actively reduced the reliance on consultancies by continuing to build in-house capability of staff to create a skilled and confident workforce which is consistent with **priority four of the APS Reform**.
6. As part of the APS **Reform** and the **2022-23 Budget measure Savings from External Labour, and Savings from Advertising, Travel and Legal Expenses**, the Australian Government has committed to reducing the APS' reliance on consultants and contractors, although there is acknowledgement external labour will continue to remain a component of the APS workforce.
 - a) in demonstrating the department's commitment to implementing this policy, the department's use of **consultancies** is showing a downward trend.
7. The department **has strengthened its procurement framework** guidance for staff to ensure procurement activities achieve a value for money outcome and are compliant with the Resource Management Framework, Department of Finance (DoF) Guidance and through the use of standard templates such as the **Commonwealth Contracting Suite**.
8. All procurement activity, including engagement of consultancies, is undertaken in accordance with the **Commonwealth Procurement Rules (CPR)**, which are made under section 105B (1) of the PGPA Act.
9. The department ensures its compliance via the **Accountable Authority Instructions (AAIs)** which are **instructions** to all department officials issued by the Secretary and ensure procurements are undertaken in line with guidance from the Department of Finance.

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Key Issues

1. The department has reviewed its use of consultants and found:
 - a) consultancy contracts were used appropriately to:
 - I. support projects and programs within the department;
 - II. access professional skills the department may not currently possess such as specialist skills in aviation, transport and infrastructure; and
 - III. provide access to specific modelling, data sets and industry specific information which was used to inform and assist the operations of the department.
 - b) use of consultancies peaked during 2021 and has gradually declined to pre-2020 levels in 2023.
2. The ten active contracts provide specialist expertise and / or independent advice, not available 'in-house', across a range of subject matter areas to support program design and management (**Attachment A**).
3. In 2021-22, the DoF established the WoAG Management Advisory Services Panel for the procurement of consultancy contracts. Use of this panel is mandatory for Non-Corporate Commonwealth Entities (NCCs) and prescribed Corporate Commonwealth Entities (CCEs) who must procure any Financial, Commercial and Corporate services via this panel arrangement.

Background

1. On **19 May 2023** the DoF published a **Procurement Policy Note** that re-emphasised the importance of ethical conduct being a key value for money consideration.
2. As a result of this, the department is undertaking a range of activities:
 - a) a reinforced requirement to manage conflicts of interest in contracts through applying the new Notifications of Significant Events and Expanded Termination Rights clauses in our new contractual arrangements, or when varying our existing contractual arrangements, as appropriate. The new clauses:
 - I. require a service provider to notify the entity managing the contract immediately of any adverse findings regarding their conduct; and
 - II. allow contract managers to have greater access to information on the ethical behaviour of contracted suppliers.
3. Making it clear to consultants the obligations for declaring conflicts of interest and confidentiality of information. This is done prior to any work commencing by:

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- a) briefing consultants on their obligations for declaring conflicts of interest and maintaining the confidentiality of information;
- b) requesting suppliers provide conflict of interest declarations and confidentiality agreements (updated throughout the contract lifecycle as required);
- c) seeking assurances from the suppliers on how information is being handled and managed; and
- d) requiring all procurements have a comprehensive risk assessment that addresses:
 - I. conflicts of interests to identify whether perceived or actual conflicts exist;
 - II. confidentiality of information; and
 - III. the type of information to which consultants might have access.
- e) Ensuring contracts include specific confidentiality clauses to provide additional protection around specific information obtained or generated in performing the contract.

Whole of Government activities

Note that matters of the whole of Government procurement framework are best directed to DoF.

1. On 26 July 2023, the Chief Operating Officer (COO) Committee was briefed on work underway by DoF to develop guidance and best practice on how the APS should engage and use external consultants – to be called a ‘Guidance Playbook’. Timeframe for finalising the playbook is still to be determined.
 - a. as at 16 January 2024, the department is not aware of the status of this work. Matters relating to this are best directed to the DoF as policy and framework owners.
2. The department has guidance for staff on what is a consultancy and how to engage a consultancy. Work being undertaken by DoF will strengthen guidance for staff on when to engage a consultancy.
3. Once the Guidance Playbook is finalised (date to be determined), an internal communications campaign will provide staff with knowledge to maximise outcomes and ensure value for money when engaging consultants.

Attachments

- Attachment A: Big 4 Active Contracts

Contact: s22(1)(a)(ii)

Cleared by First Assistant Secretary: Cha Jordanoski

Phone: s22(1)(a)(ii)

Version Number: 1.0

Date: 16/01/2024

CN ID	Supplier Name	Supplier ABN	Description	Category	Contract Start Date	Contract End Date	Division
CN3996362	KPMG	51194660183	Rail technical expertise	Management advisory services	12-Jul-23	30-Jun-26	Surface Transport Emissions & Policy
CN3950155	KPMG	51194660183	Valuation Services	Management advisory services	1-Mar-23	29-Nov-24	Finance, Governance, Budgets & Business Services
CN3931163	KPMG	51194660183	Financial Review Services	Management advisory services	23-Nov-22	30-Jun-24	Human Resources & Property (COO Group)
CN3809307	KPMG	51194660183	Program Management	Management advisory services	1-Jul-21	30-Jun-24	Territories

CN3975280	ERNST & YOUNG	75288172749	Procuring Gross Regional Product Estimates	Management advisory services	30-Jun-23	30-Jun-25	Regional Development & Local Government
CN3950157	ERNST & YOUNG	75288172749	Valuation Services	Management advisory services	1-Mar-23	29-Nov-24	Finance, Governance, Budgets & Business Services
CN3950154	ERNST & YOUNG	75288172749	Valuation Services	Management advisory services	1-Mar-23	29-Nov-24	Finance, Governance, Budgets & Business Services
CN3978479	DELOITTE TOUCHE TOHMATSU	74490121060	Software Licenses	Components for information technology or broadcasting or telecommunications	29-Jun-23	28-Jun-24	Information Technology

CN3915104	DELOITTE TOUCHE TOHMATSU	74490121060	Program Implementation Services.	Management advisory services	1-Sep-22	28-Jun-24	Road and Vehicle Safety Division
CN3705176	DELOITTE TOUCHE TOHMATSU	74490121060	Evaluation Services	Research programs	9-Jul-20	30-Jun-24	Surface Transport Emissions & Policy

Attachment A: The Big 4 Active Contracts

Further information	Procurement process
Engage a technical expert to support the Regional Australia Level Crossing Safety Program	6 tenderers were approached under the Management Advisory Services (MAS) Panel, established through an open tender process.
Review the discounted cash flow valuation of the Australian Government's investment in Australia Post	1 supplier (KPMG) was approached under the Management Advisory Services (MAS) Panel, established through an open tender process. KPMG was engaged for the 6 years between 2016-17 and 2021-22 to review the valuation of Australia Post, demonstrating considerable knowledge to review the valuation efficiently and effectively.
Audit of the payment of fortnightly salary and associated paid meal breaks of shift workers employed under the relevant Indian Ocean Territories (IOT) Enterprise Agreements	Due to sensitivities a quote was sought only from one supplier (KPMG) under the Management Advisory Services (MAS) Panel, established through an open tender process.
Provision of project management / contract administration services in relation to the design of Norfolk Island Health and Residential Aged Care Service (multipurpose service facility) replacement project	KPMG was initially directly approached in 2018 using the Department of Home Affairs' Consultancy and Business Services Panel (SON1700081). That panel expired in August 2019. A new work order with KPMG using the Infrastructure Advisory Services Panel (SON3438903) was entered into in May 2022. Completion of services had been delayed by COVID and additional consultation, site investigation and design activities.

The department requires GRP estimates to support existing and future analytics products that will provide economic insights into Australia's diverse regions	1 supplier (EY) was approached under the Management Advisory Services (MAS) Panel, established through an open tender process. EY had demonstrated expertise, analytics capability and familiarity with census, state account and labour market data. The department also had opportunity to peer review and understand the methodology developed by EY to generate the estimates, providing greater confidence and comprehension of the quality of data it produced
Review the discounted cash flow valuation of the Australian Government's investment in Airservices Australia	1 supplier (EY) was approached under the Management Advisory Services (MAS) Panel, established through an open tender process. EY was engaged for the 6 years between 2016-17 and 2021-22 to review the valuation of Airservices Australia, demonstrating considerable knowledge to review the valuation efficiently and effectively.
Review the discounted cash flow valuation of the Australian Government's investment in NBN Co Ltd	1 supplier (EY) was approached under the Management Advisory Services (MAS) Panel, established through an open tender process. EY was engaged for the 3 years between 2019-20 and 2021-22 to review the valuation of NBN Co, demonstrating considerable knowledge to review the valuation efficiently and effectively.
Procurement of IRAP Splunk cloud licences to support upgrading Splunk into the cloud and an increase in storage	3 suppliers were approached via the Software Marketplace - WoAG Software Licensing and Services Panel (SON3490955), established through an open tender process, which provides access to a range of products and services from pre-approved government sellers.

Provision of Business Management Services – Road Vehicle Standards Act (RVSA) Implementation Program	3 suppliers were approached under the AFP Capability Support Services Panel (SON 3538332). Only Deloitte chose to provide a quote for the work and were considered to be value for money.
External research and evaluation services for the National Heavy Vehicle Charging Pilot's large scale on-road trial	3 suppliers were approached to bid (after an unsuccessful first approach to market where 4 suppliers were approached to bid). The Research and Evaluation Services (RES) panel, established through an open tender process, was used for this procurement process.

2023 - 2024 Additional Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Ian Porter / Andrew Morgan

SB23-000858

SUBJECT: Transport and Infrastructure Net Zero Roadmap and Action Plan

Talking Points

- The Australian Government is committed to reducing greenhouse gas emissions to 43% below 2005 levels by 2030 and achieve net zero emissions by 2050. Achieving economy-wide targets will require concerted action across all sectors to reduce emissions.
- The Government is developing 6 sectoral plans to support our 2030 and 2050 targets, across key sectors of the Australian economy. One of these sectors is the transport sector, which contributes 21% of Australia's direct emissions.
- The Transport and Infrastructure Net Zero Roadmap and Action Plan (the Roadmap), announced in the 2023-24 Budget, is the transport sectoral plan. The Roadmap will be a comprehensive plan to reduce emissions across all forms of transport and will cover low and zero carbon fuels, new technologies and transport infrastructure to support the transition of the transport sector to net zero.
- The Net Zero Unit is leading the development of the Roadmap. The research and engagement to support the Roadmap has included:
 - Review of over **130** transport emission reduction strategies.
 - Establishment of an Interdepartmental Committee (IDC) attended by 11 Government departments and statutory bodies. The IDC met four times during 2023.
 - Meetings with **92** different stakeholder representatives (industry, state and territory government, local government, independent statutory bodies, and research organisations) over the past year.
 - An online portal for initial engagement, which was open for public submission from 7 July to 22 December 2023, which received **258** responses from individuals and organisations.
 - Establishment of two interjurisdictional working groups for the Infrastructure and Transport Ministers' Meeting to support national actions to decarbonise transport and transport infrastructure.
- The Transport and Infrastructure Net Zero Roadmap is currently under development. A consultation draft is anticipated to be released in early 2024 for formal consultation.

Key Issues

- Announced in the 2023-24 Federal Budget, the Government is investing \$7.8m to develop a comprehensive Transport and Infrastructure Net Zero Roadmap and Action Plan.
- The Transport and Infrastructure Net Zero Roadmap will be the transport sectoral plan, one of the six sectoral plans to drive Australia's emissions to its 2030 and 2050 targets.

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Lead/Support contact: Ian Porter / Andrew Morgan

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- The Roadmap will also support national and international commitments to reduce greenhouse gas emissions, capitalise on economic opportunities presented by the net zero transition, provide investors with certainty for future investment, and set out a nationally consolidated approach to accelerate decarbonisation for this key sector.
 - The Roadmap is currently under development and is expected to be released in early 2024 for formal consultation.
 - The Department of Infrastructure, Transport, Regional Development, Communications and the Arts is engaging across all levels of government and industry to inform the development of the Roadmap, including with:
 - 43 industry representatives
 - 31 research organisations
 - 18 state, territory, local government and independent statutory bodies (92 total).
 - Online engagement was available from 7 July until 22 December 2023 through the department's website for any interested stakeholders. The department's website provided an initial questionnaire which called for ideas on the barriers to decarbonisation; the role of governments, industry and consumers; and examples of good practice. A copy of the media release for the online survey is provided **Attachment A**.
 - The portal received 258 responses to date, which are currently being analysed.
 - As part of the development of the Roadmap, an IDC has been established to oversee this work. The IDC has met 4 times and is attended by 11 Government departments and statutory bodies. These are:
 - Department of Infrastructure, Transport, Regional Development, Communications and the Arts
 - Department of Agriculture, Fisheries and Forestry
 - Department of Climate Change, Energy, the Environment and Water
 - Department of Defence
 - Department of Finance
 - Department of Foreign Affairs and Trade
 - Department of Industry, Science and Resources
 - Department of the Prime Minister and Cabinet
 - Austrade
 - Treasury
 - Climate Change Authority
 - The Roadmap will build on other transport emissions reduction strategies including the National Electric Vehicle Strategy and a light vehicle fuel efficiency standard, improving consumer information including real world emissions testing, promoting sustainable fuels and other emerging technologies for aviation and maritime, establishing an Australian Jet Zero Council, developing a Maritime Emissions Reduction National Action

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SB23-000858

Plan, and engaging with international partners to reduce shipping and aviation emissions. For further details of the policies to reduce emissions in the department's portfolio, see SB23-000859.

Net Zero Unit

- The Net Zero Unit was established in November 2022 and is led by Mr Ian Porter, who is a senior SES officer, reporting directly to the Secretary.
 - The appointment of the head of the Net Zero Unit was made directly by the Secretary as a non-ongoing staff member under section 22 of the Public Service Act 1999.
- In addition to the development of the Transport and Infrastructure Net Zero Roadmap and Action Plan, the Net Zero Unit engages with other government agencies, portfolio stakeholders and climate experts. It researches, prepares and collates papers and provides advice to policy areas on reducing emissions in the transport infrastructure and transport sectors and coordinates whole of department advice, short-form research and briefs for climate mitigation topics.
- The Net Zero Unit has a secondary focus to build department capability in climate related matters through hosting climate talks and discussions throughout the department. To date, the Net Zero Unit has held 34 internal events, including climate community of practice sessions and informational talks, with Government speakers and various climate experts.
- The Net Zero Unit also oversees the decarbonisation of transport and infrastructure priority workstream of the Infrastructure and Transport Ministers' Meeting. As part of this work, the Net Zero Unit has established and co-chairs two interjurisdictional working groups to undertake key actions to assist the decarbonisation of infrastructure and transport, as identified by Infrastructure and Transport Ministers.

Attachments

- Attachment A – Media Release: Call for ideas to help reduce transport emissions

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Australian Government

Department of Infrastructure, Transport,
Regional Development, Communications and the Arts

Media Release

1 December, 2023

Call for ideas to help reduce transport emissions

The Department of Infrastructure, Transport, Regional Development, Communications and the Arts is calling for ideas to help shape the Transport and Infrastructure Net Zero Roadmap and Action Plan.

This Roadmap and Action Plan is one of six sector plans that will inform Australia's economy-wide 2050 Net Zero Plan. It will examine the potential pathways to achieve a lower emissions future for Australia's road, rail, maritime and aviation sectors.

The Department is making a call out for your input on the key opportunities and barriers to decarbonise the transport sector which will inform the draft Roadmap, planned for release in early 2024.

The Department is already taking a coordinated and collaborative approach to reduce transport emissions through the National Electric Vehicle Strategy, working towards an Australian Fuel Efficiency Standard, developing the Aviation White Paper, chairing the Australian Jet Zero Council and consulting on the Maritime Emissions Reduction National Action Plan.

Visit www.infrastructure.gov.au/netzeroroadmap to provide ideas by Friday, 22 December 2023.

Media contact

media@infrastructure.gov.au | (02) 6274 8092

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Rural and Regional Affairs and Transport

Lead/Support contact: Andrew Morgan

SB23-000859

SUBJECT: Reducing greenhouse gas emissions: Summary of Portfolio Actions

Talking Points

- Transport emissions were 21% of Australia's direct greenhouse gas emissions in 2023. This is a two percent increase on the previous year's estimates.
 - Emissions from **road transport** accounts for 85% of transport emissions
 - Emissions from **aviation** accounts for 8% of transport emissions
 - Emissions from **domestic maritime** accounts for 2% of transport emissions
 - Emissions from **rail** accounts for 4% of transport emissions
 - Emissions from **transport infrastructure** is equivalent to 18% of transport emissions.
- This portfolio is making a significant contribution to address this challenge and support the Australian Government's climate change agenda and the transition to net zero emissions by 2050.
- The Government is developing **six sectoral plans** to support our 2030 target and informing our plan to develop 2035 target and net zero by 2050 plan, across key sectors of the Australian economy. One of these six sectors is the transport sector. The transport sector plan was agreed to in the 2023-24 Budget, as the **Transport and Infrastructure Net Zero Roadmap and Action plan**.
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts is working with industry, all levels of government, and communities to reduce emissions across the sectors it oversees and support the transition to a net zero economy, particularly in regional and remote Australia, as well as supporting more resilient infrastructure in Australia.

Key Issues

Key Government initiatives led by the department to reduce greenhouse gas emissions include:

- Fuel efficiency standards - The development of the New Vehicle Efficiency Standard (NVES –formerly the Fuel Efficiency Standard) was announced on 19 April 2023. This will require light vehicle manufacturers to meet a specific fleet CO₂ limit for all new vehicles they supply to the Australian market, or incur a penalty where the fleet CO₂ limit is not met. Work to design the NVES is well progressed, and has included a significant program of stakeholder consultation as well as modelling and analysis. The Government next steps will be the release an Impact Analysis as well as its preferred model (SB23-000950 refers).

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- The Transport Sector Plan - The Government is developing a Transport and Infrastructure Net Zero Roadmap and Action Plan to support reducing transport emissions. The Roadmap and Action Plan will cover all forms of transport, low and zero carbon fuels, new technology and the transport infrastructure to support the transition of the transport sector to net zero. Activities to date in the development of the Roadmap include:
 - Reviewing over 130 transport reduction strategies.
 - Releasing an online questionnaire for initial public engagement, which received over 250 responses from people and organisations.
 - Meetings with over 90 different statehooders, and
 - Drafting a detailed discussion paper (expected to be released shortly) (SB23-000858 refers).
 - Noxious emissions standards - The Government is introducing Euro VI standards for heavy vehicles, such as trucks to improve air quality and contribute to emissions reductions targets. Euro VI noxious emissions standards for heavy vehicles will be phased in from 1 November 2024 and Euro 6d noxious emissions standards for light vehicles will be phased in from December 2025, in conjunction with improved fuel quality standards. Existing light vehicle models will not be impacted until July 2028 (SB23-000952 refers).
 - Consumer information – The Green Vehicle Guide, maintained by the department, provides comparative information for consumers about the environmental impacts, noise and air pollution and fuel consumption of new light vehicles to ensure that Australians can make informed environmental purchases for light vehicles.
 - Emissions testing – The Real-world Fuel Emissions Testing program began in August 2023 to help better inform consumers about their vehicle emissions, delivered through the Australian Automobile Association. Data for the first nine vehicles test were published on 29 November 2023. Results for more vehicle models will become available in 2024 (SB23-000952 refers).
 - Safety standards - The Government has progressed new vehicle safety standards for electric vehicles and hydrogen fuel cell vehicles. The implementation of a national approach will benefit road users, including vehicle occupants, first responders and the wider community. It is expected that these standards will increase consumer confidence in a shift to electric and hydrogen vehicles by mitigating some of the potential risks associated with these technologies.
 - Aviation decarbonisation – The Government established the Australian Jet Zero Council, which brings together a cross-section of senior stakeholders from across the aviation sector and aviation supply. The Council provides advice to Government on issues related to the aviation industry's transition to net zero emissions (SB23-000933 – Aviation and Net Zero refers).

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- Long-term aviation policy – The Government is developing an Aviation White Paper which will consider (amongst other issues) how to maximise the aviation sector's contribution to achieving net zero carbon emissions, including through sustainable aviation fuel and emerging technologies (SB23-000936 refers). The Green Paper was released on 7 September 2023 and includes a chapter on maximising aviation's contribution to net zero.
- International engagement (aviation) – Australia supported the successful establishment of a long-term aspirational goal for international aviation of net zero carbon emissions by 2050 at the International Civil Aviation Organization (ICAO) Assembly in October 2022. This complements Australia's existing participation in the ICAO Carbon Offsetting and Reduction Scheme for International Aviation (CORSIA), which aims to cap international aviation emissions at a global baseline.
- International engagement (maritime) –The department leads Australia's engagement in negotiating practical measures to reduce maritime emissions at the International Maritime Organization, including supporting the accelerated uptake of low and zero carbon marine fuels (e.g. hydrogen and ammonia).
- Maritime policy – The Government is developing a Maritime emissions Reduction National Action Plan (MERNAP). The MERNAP will set the strategic direction and commitments to actions to decarbonise our maritime transport sector and contribute towards reducing international shipping emissions. To inform the development of the MERNAP, the Government has published four issues papers on a range of maritime decarbonisation topics for public consultation. The consultation period has been complete on two issues papers considering the regulatory environment and alternative fuels and technologies. Two further issues papers are currently open for feedback until late February (skills and training needs and international partnerships). The department will provide a draft MERNAP to the Government in March 2024 for consideration, prior to finalising and publishing the final MERNAP in mid-2024 (SB23-000951 refers).
- Infrastructure decarbonisation – The Infrastructure Investment Program (IIP) is administered under the National Land Transport Act 2014 and governed by the National Partnership Agreement on Land Transport Infrastructure Projects (NPA). An Infrastructure Policy Statement (IPS) was published in November 2023 to help guide the Government's investment decisions in land transport infrastructure by focusing on three strategic themes - productivity and resilience, liveability and sustainability.
- Supporting and funding active transport - The Government supports active transport primarily through the inclusion of new cycling and pedestrian infrastructure to increase road safety. These projects are funded through the Road Safety Program, which is a subprogram under the IIP, and City Deals.

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Working with states and territories

- The Infrastructure and Transport Ministers' Meetings (ITMM) provide a forum for progressing priorities of national importance. ITMM has set decarbonisation of transport and infrastructure as a priority and the department chairs two working groups for transport and infrastructure decarbonisation, respectively. At the most recent ITMM in December 2023:
 - Ministers agreed to release shared principles for national transport decarbonisation, and noted the progress towards the development of a nationally consistent set of carbon values for use in transport infrastructure project decision making.
 - Ministers also approved a nationally consistent set of carbon values for use in transport infrastructure project decision making and agreed the Infrastructure Decarbonisation Working Group will report back to ITMM in mid-2024 on proposed policy levers available to governments to ensure transport infrastructure projects support decarbonisation goals.

Supporting adaptation and resilience to climate change impacts

Key Government initiatives led by the department to support adaption and resilience include:

- Road and rail resilience – The Government commissioned the department to undertake a Road and Rail Supply Chain Resilience Review. Phase One was published in February 2023. Phase Two will provide advice to the Government on potential policy directions in response to the opportunities identified in Phase One.
- Urban policy – In the 2023-24 Budget, the Australian Government announced the National Approach for Sustainable Urban Development, including a Cities and Suburbs Unit (CSU) to deliver a new National Urban Policy (NUP). The National Urban Policy is expected to present a shared Government vision for the sustainable growth of our cities, underpinned by five key objectives: that our cities and suburbs are more liveable, equitable, productive, sustainable and resilient. Public consultation on the NUP is expected to take place in the first half of 2024. Timing for the release of the final NUP is a matter for Government (SB23-000890 refers).
- Urban programs - The Urban Precincts and Partnerships Program will commence in 2024-25 and will support transformative investment in urban Australia based on the principles of unifying urban places, growing economies and serving communities (SB23-000891 refers).
- Regional connectivity - The Better Connectivity Plan for Regional and Rural Australia, which includes the Government's election commitments as published in the Plan for a Better Future, provides funding to improve mobile and broadband connectivity and resilience in rural and regional Australia.

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- The Telecommunications Disaster Resilience Innovation (TDRI) program will promote the development of new technologies to provide solutions for telecommunications disaster resilience, particularly in our rural, regional, remote and First Nations communities.

Supporting regional transition to a net zero economy

Key Government initiatives led by the department to the regional transition include:

- Regional partnerships - The department supports Regional Precincts and Partnerships Program which will see all levels of government and other stakeholders working together to invest in the long-term priorities of a region, including those related to the transition to net zero (SB23-000891 refers).
- Northern territory transformation - The department is working in partnership with the Northern Territory Government to develop a shared equity model to design and construct and operate the Regional Logistic Hubs. These upgrades will provide productive and efficient logistics and supply chains to the regional and remote communities supplying services and feedstock to the Beetaloo Sub-Basin and Middle Arm (SB23-000886).
- Common use infrastructure - Under the Pilbara Port Upgrade program, the Government has committed to provide \$565M for common-user marine infrastructure upgrades that will support new clean energy industries in the Pilbara. Upgrade works at Lumsden Point has commenced (SB23-000886).
- Northern territory investment - The Northern Australia Infrastructure Facility (NAIF) will continue to provide concessional financing to projects across Northern Australia that deliver economic and community benefits. In December 2023, a new Investment Mandate was registered in the Federal Register of Legislation. Through the new Investment Mandate NAIF will be able to continue supporting transformative projects in the North, in alignment with Government's priorities, such as supporting the implementation of the 2020-30 Critical Minerals Strategy and the Net Zero Economy Agency's role in the transition to net zero emissions.

Supporting other portfolios by representing infrastructure, transport, and regional development interests in the net zero transformation

The department supports measures being led by other departments, including:

- Quad Working Groups – The Quad partners have agreed six Leader-level Working Groups, and Australia's role is managed by the Department of Prime Minister and Cabinet. The Quad Climate Change Adaptation and Mitigation Package (Q-CHAMP) was announced by Quad Leaders on 25 May 2022. The department represents Australia on the Quad Shipping Taskforce to share information and develop a conceptual framework

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for demonstrating successful green shipping corridors in our region. The department also leads on work relating to Green Shipping.

- Working with the Net Zero Economy Agency – The department works with closely with the new agency to ensure all regions can contribute meaningfully to the net zero transformation. The agency is responsibility for promoting the orderly and positive economic transformation in achieving net zero emissions.
- The Disaster Ready Fund (DRF), which is administered by the National Emergency Management Agency (NEMA) will provide up to one billion dollars over the next five years, from 2023-24 to help communities protect themselves against the impacts of natural hazards. Funding for Round Two will become available in 2024-25. The department continues to support requests for analysis of applications and sits in the DRF assessment panel.

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SB23-000860

SUBJECT: Safeguard Mechanism: Interaction with the Infrastructure, Transport and Regional Development portfolio

Talking Points

- The Safeguard Mechanism is a key policy to decarbonise Australia's highest greenhouse gas emitting facilities. Reforms to strengthen the Safeguard Mechanism commenced on 1 July 2023.
- The Safeguard Mechanism currently covers 17 transport facilities across Australia (**Attachment A**). It is designed to drive cost-effective decarbonisation at Australia's largest industrial emitters to support the achievement of Australia's emissions reduction targets.
- Many facilities affected by the Safeguard Mechanism are important regional employers and drivers of regional economies.

Key Issues

- The Safeguard Mechanism will drive down emissions from the highest-emitting transport facilities and will affect facilities from high carbon transport modes (aviation, road freight, rail freight).
- The Australian Government has committed \$1.4 billion from the Powering the Regions Fund to support the decarbonisation of industry, particularly for regional areas and trade-exposed facilities.

Support Funding

- Facilities covered by the reforms can access funding across the following three funding streams:
 - \$400 million in grant funding through the Industrial Transformation Stream (ITS) to support industry decarbonisation and new clean energy industries in regional areas. This is administered by the Australian Renewable Energy Agency (ARENA). Round 1, which will provide up to \$150 million, opened for application in November 2023 and will close in late 2024.
 - \$600 million in grant funding through the Safeguard Transformation Stream to support trade-exposed facilities covered by the Safeguard Mechanism to reduce their scope 1 emissions. This stream is administered by the Business Grants Hub, through the Department of Industry, Science and Resources. Round 1 will provide up to \$300 million in funding and is open to applications until 1 November 2024.
 - Transport facilities are not considered trade-exposed.
 - \$400 million in grant funding through the Critical Inputs to Clean Energy Industries Stream to maintain domestic manufacturing capability of inputs critical to Australia's ambition to become a renewable energy superpower, including primary steel,

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cement and lime, and alumina and aluminium. Applications closed on 2 November 2023 and funding announcements are expected in early 2024.

If asked: will the Safeguard Mechanism increase the cost of transport?

- It is up to individual entities to determine how they will meet their legislated emissions targets, known as baselines. As such, it is uncertain what the specific impacts on costs will be that flow through to the consumer.
- Not all emissions reduction activities increase costs. For example, improving energy efficiency will likely lower business costs.

If asked: will the Safeguard Mechanism increase the cost to use rail freight, compared to road, with perverse emissions reduction outcomes?

- The portion of the rail freight sector covered by the Safeguard Mechanism is larger than road freight. This is due to road freight operators being more fragmented (a larger number of smaller operators) than rail.
 - There are currently seven rail freight operators and two road freight operators covered by the Safeguard Mechanism.
- The \$400 million Industrial Transformation Stream (ITS) from the Powering the Regions Fund provides financial support for decarbonisation investments at existing regional facilities covered under the scheme.
- The Government is also working to improve the safety and efficiency of Australia's rail networks through the National Rail Action Plan (NRAP) and supporting rail decarbonisation through the development of the Transport and Infrastructure Net Zero Roadmap and Action Plan.

Sensitivities

- The Safeguard Mechanism covers only a small portion of transport sector emissions. Approximately 60% of transport emissions are produced by light vehicles. The National Electric Vehicle Strategy (NEVS), including the introduction of a Fuel Efficiency Standard (FES), will support emissions reductions for light vehicles.
- Transport facilities Pacific National and Aurizon are concerned that the Safeguard Mechanism will lead to an increase in emissions as rail freight moves to the road to avoid coverage. Pacific National's press release can be found in **Attachment B**.
- The 17 transport facilities covered include Qantas and Virgin Australia, as well as seven rail transport facilities, two road freight facilities and a maritime passenger facility (the Spirit of Tasmania). A full list of Safeguard facilities in the transport sector is available at **Attachment A**.

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Attachments

- Attachment A: Transport facilities covered by the Safeguard Mechanism in 2022-23
- Attachment B: Pacific National Press Release

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Attachment A – Transport Facilities covered by the Safeguard Mechanism

Facility Name	ANZSIC Group	Location
Alliance Aviation - Queensland	Air and space transport	QLD
Alliance Aviation - Western Australia	Air and space transport	WA
Aurizon Rail Freight NSW	Rail freight transport	NSW
Aurizon Rail Freight QLD	Rail freight transport	QLD
Aurizon Rail Freight WA	Rail freight transport	WA
CSL Australia	Water freight transport	VIC
CTC (Centurion Transport Co.) WA Facility	Road freight transport	WA
Pacific National Transport Facility	Rail freight transport	National
Pilbara Rail Infrastructure Pty Ltd.	Rail freight transport	WA
Pilbara Rail Operations (Rio Tinto) Facility	Rail freight transport	WA
PRL03 Rail - IOR Facility	Rail freight transport	WA
Qantas Airways Limited National Transport Facility	Air and space transport	National
Rio Tinto Marine - Qld	Water freight transport	QLD
Toll National Transport Facility	Road freight transport	National
TT-Line - Victorian Operation	Water passenger transport	VIC
V/Line	Rail passenger transport	VIC
Virgin Australia Holdings National Transport Facility	Air and space transport	National

Attachment B – Pacific National Press Release

Safeguard Mechanism off the tracks when it comes to rail freight

Australia's largest private rail freight company has warned current settings of the Safeguard Mechanism will result in more freight shifting from trains to trucks perversely increasing emissions, traffic congestion, and road trauma incidents in the nation's transport network.

Pacific National CEO Paul Scurrah said under the current Safeguard Mechanism a major rail hauler of goods and commodities may incur significant additional costs, while tens of thousands of trucking companies are not required to comply with mandated emissions reduction targets.

"The quickest and most efficient way to decarbonise the national supply chain is to support the haulage of more freight by trains – the current Safeguard Mechanism does the opposite by tilting the playing field in favour of more freight being transported by bigger and heavier trucks," he said.

Compared to road freight transport, rail haulage is up to four times more fuel efficient and so provides a low-emissions transport solution for the Australian supply chain. Rail freight transport also allows for reduced traffic congestion and better road safety outcomes.

Mr Scurrah said although rail freight represents less than four per cent of total transport emissions it is significantly over-represented in terms of the proportion of transport activity that is captured by the Safeguard Mechanism.

"Approximately 65 per cent of rail freight activity is captured under the Safeguard Mechanism against a mere 2 per cent for road freight transport," he said.

Mr Scurrah said alternative-fuelled locomotives, like hydrogen fuel cell power, capable of long-distance heavy haulage operations are more than a decade away from being available commercially.

"In the meantime, to help comply with the Safeguard Mechanism to reduce emissions by 4.9 per cent year-on-year to 2030 and offset the need to buy a bundle of Australian carbon credit units capped at \$75 a tonne, Pacific National has invested \$330 million to purchase 50 new state-of-the-art freight locomotives which will yield a lower carbon footprint during operations," he said.

The new freight locomotives are being locally manufactured and assembled in Newcastle and will be delivered to Pacific National starting in 2024.

Pacific National is also investing millions to procure new rollingstock, including 110 tandem well wagons which allow for the double-stacking of shipping containers. When placed end-to-end, these new wagons are equivalent to 4.7 kilometres of new rollingstock.

Mr Scurrah said if the Safeguard Mechanism is not carefully crafted, then technological constraints beyond the control of Australian companies will result in rail becoming less price competitive with road freight operations which are not captured under the Safeguard Mechanism.

"Large costs in procuring and deploying more technologically advanced locomotives and the need to offset any future emissions above mandated thresholds in the Safeguard Mechanism via the purchase of potentially millions-of-dollars of carbon credits each year will inevitably result in road freight operations becoming more cost competitive than rail haulage," he said.

Mr Scurrah said the Australian rail freight sector is further boxed-in because electrification of the rail network nationally is cost-prohibitive and emissions intensity is influenced by the condition and alignment of track infrastructure, which is not owned or controlled by operators like Pacific National.

“Australian rail freight companies have no control over the condition of the track infrastructure they operate on or global technological developments in locomotives and rollingstock,” he said.

Each week across Australia, 2,300 Pacific National frontline workers deploy 570 diesel-powered locomotives to carry out 800 rail freight services for more than 340 customers.

These weekly services include the rail haulage of approximately 570,000 tonnes of bulk freight like grain and steel and 18,000 twenty-foot equivalent shipping containers filled with tinned and refrigerated food, beverages, white goods, electronics, furniture, and machinery parts.

Mr Scurrah said the result of more freight being transported by trucks is increased emissions, traffic congestion, and road accidents. It means taxpayers and ratepayers are forking out more money to repair and maintain roads and highways.

“It also means added costs in the national rail supply chain which are ultimately paid for by Australian families at the supermarket checkout, adding to the pain they are feeling from inflation and rising interest rates,” he said.

Mr Scurrah said the political class needs to do its homework when it comes to the unique and demanding characteristics of Australian supply chain operations.

“For instance, our vast continent is not like a small European nation – in Australia, we haul massive volumes of goods and commodities over some of the harshest, most remote landscapes on earth,” he said.

Mr Scurrah said politicians also fail to realise that you can’t just nip down to a local dealership and purchase a brand new \$7 million 130-tonne freight locomotive off the lot.

“Freight locomotives are highly specialised pieces of equipment and compared to the demand for new freight locomotives in North America, Australia’s market is small.

“This means our nation faces both scaling and technological hurdles when it comes to procuring, field-testing and maintaining new freight locomotives for deployment under unique Australian infrastructure settings and operational conditions,” he said

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Rural and Regional Affairs and Transport

Lead/Support contact: Lil Gordon

SB23-000861

SUBJECT: First Nations Partnerships**Talking Points**

- Our portfolio has a significant role to proactively contribute to the Australian Government's national commitment to reconciliation, Closing the Gap and developing genuine partnerships with First Nations peoples for better outcomes.

Key Issues*If asked about staffing appointments for the First Nations Partnerships Division*

- Lil Gordon has been temporarily appointed the First Assistant Secretary until April 30, 2024.
- The Secretary originally engaged Lil Gordon to lead the First Nations Strategy and Outcomes Project in a non-ongoing temporary appointment from 1 November 2022 to 30 June 2023. The Band 2 position has now moved across to lead the First Nations Partnerships division, has been extended until April 30, 2024, and remains a temporary appointment.
- The annual remuneration of the officer currently holding the SES Band 2 position is \$312,952, plus superannuation, prorated at 4 days per week.
- In addition, the Secretary has engaged an SES Band 1 to work in the First Nations Partnerships Division, as a non-ongoing temporary appointment from 9 October, 2023 to 9 April, 2025. The department has appointed Assistant Secretary, Tanya Koeneman in this role.
- The annual remuneration of the officer currently holding the SES Band 1 position is \$242,808, plus superannuation.
- As per the Department of Infrastructure, Transport, Regional Development, Communications and the Arts' standard SES conditions, the SES Bands 1 and 2 positions receive a car park at the department's premises and two domestic airline memberships in addition to their salary and superannuation at 15.4 per cent.
- An Agency Head may engage a person for a specified maximum term 18 months in accordance with the Australian Public Service Commissioner's Directions 2022 (amended). It is expected the Band 2 position will be advertised to be filled in an ongoing basis early 2024.

If asked about the current work of the First Nations Partnerships Division

- The First Nations Partnerships Division (the Division) was established in August 2023, with an additional 8.7 ASL (total ASL 14.7).

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- The Division is working to build cultural capability across the department, as well as deliver on the department's various Closing the Gap and Reconciliation Action Plan commitments.
- The Division also supports the First Nations Steering Committee, which monitors, and provides accountability and momentum across the department's First Nations outcomes work. The Steering Committee is chaired by the Secretary and has a shared leadership model with a minimum of 50 per cent First Nations membership.
- A critical part of the Division's work is to consider how the department can expedite implementation of the Closing the Gap Priority Reforms. The National Agreement contains four Priority Reforms that focus on changing the way governments work with Aboriginal and Torres Strait Islander people:
 - Priority Reform 1 – Partnership and Shared Decision-Making
 - Priority Reform 2 – Building the Community-Controlled Sector
 - Priority Reform 3 – Transforming Government Organisations
 - Priority Reform 4 – Shared Access to Data and Information at a Regional Level

If asked about work undertaken by the department in relation to Closing the Gap

Department activities contributing to progress on the Priority Reforms:

Priority Reform One

- The Aboriginal and Torres Strait Islander Languages Policy Partnership (lead division: Office for the Arts).
- The UN International Decade of Indigenous Languages Directions Group (lead division: Office for the Arts).

Priority Reform Three

- As at 31 December, the department employed 62 operative First Nations staff, accounting for 2.9 per cent of the workforce (lead: Human Resources Branch).
- Establishment of Diversity, Equity & Inclusion Section, including the recruitment of an EL1 level Indigenous Liaison Officer (start date 5 February) and an APS 6 level Indigenous Liaison Support Officer (start date 15 February) (lead: Human Resources Branch).
- The department's Innovate RAP (lead division: First Nations Partnerships).
- A Monitoring and Accountability Framework for Secretaries Board (APS lead: Department of the Prime Minister and Cabinet (department lead division: First Nations Partnerships). To complement this work, the department is collaborating with the Department of Social Services on a project to progress Priority Reform Three.
- Northern Australia Reference Group (lead group: Regions, Cities and Territories).
- The establishment of the First Nations Digital Inclusion Advisory Group (lead division: Communications Infrastructure).

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Priority Reform Four

- The Australian Regions and Cities Dashboard (lead division: Communication, Research, Strategy and Parliamentary).
- The Regional Data Hub (lead division: Communication, Research, Strategy and Parliamentary).

The department has responsibility for three socio-economic targets, and the First Nations Steering Committee provides monitoring and accountability for progress.

Target 9b: By 2031, all Aboriginal and Torres Strait Islander households:

- within discrete Aboriginal or Torres Strait Islander communities receive essential services that meet or exceed the relevant jurisdictional standard;*
 - in or near to a town receive essential services that meet or exceed the same standard as applies generally within the town (including if the household might be classified for other purposes as a part of a discrete settlement such as a “town camp” or “town-based reserve”) (lead group: Regions, Cities and Territories).*
- The Closing the Gap Joint Council confirmed the addition of the target under the National Agreement in August 2022.
 - The department is committed to developing delivery options in partnership with First Nations Peak Bodies, communities and jurisdictions to inform its approach to progress outcomes under Target 9b, and embed the Priority Reforms.
 - The department has met with the National Aboriginal and Torres Strait Islander Housing Association (NATSIHA) as a first step to working in partnership to progress outcomes under Target 9b, and will continue to develop these relationships as a priority.
 - The department is establishing a dedicated First Nations Community Infrastructure team to progress work on building relationships and developing a work plan. An EL2 and an EL1 commenced in January and a third (APS6) position is pending recruitment.

Target 16: By 2031, there is a sustained increase in the number and strength of Aboriginal and Torres Strait Islander languages being spoken (lead division: Office for the Arts).

- The Government invests around \$30 million per annum through the Indigenous Languages and Arts (ILA) program to support Aboriginal and Torres Strait Islander peoples to express, conserve and sustain their cultures. Grant funding is provided to Indigenous-led organisations to undertake First Nations language conservation, revitalisation as well as traditional and contemporary arts activities.
- The Languages Policy Partnership (LPP) is the primary mechanism for driving reform against Target 16 under the National Agreement on Closing the Gap. The structure of the LPP ensures that First Nations organisations and community members are the majority of the membership. The Commonwealth has provided \$9.7 million over three years (from 2022-23 to 2024-2025) to establish the Languages Policy Partnership.

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- The Government is participating in the United Nations International Decade of Indigenous Languages 2022-32 and launched *Voices of Country* – Australia's National Action Plan in August 2023.
- The Government has also provided \$1.2 million over 2 years from 2022-23 to fund the Australian Institute of Aboriginal and Torres Strait Islander Studies (AIATSIS) to deliver the National Indigenous Languages Survey (NILS).

Target 17: *By 2026, Aboriginal and Torres Strait Islander people have equal levels of digital inclusion (lead division: Communications Infrastructure).*

- The First Nations Digital Inclusion Advisory Group (Advisory Group), made up of First Nations experts and funded by the Government, provides advice to the Government on ways to achieve Target 17 across the telecommunications, media and broadcasting sectors. First Nations perspectives and voices are central in its advice to the Government.
 - The Advisory Group published its initial report on 23 October 2023. Recommendations from the report are being considered by the Government and have been shared with states and territories for their consideration as well.
 - The Advisory Group also launched the First Nations Connectivity Map, allowing First Nations communities and councils to explore and understand connectivity data from a geographic perspective.
 - As part of its next phase of work, the Advisory Group will develop a long-term roadmap for First Nations digital inclusion, based on extensive engagement with communities and stakeholders.
- The Better Connectivity Plan for Regional and Rural Australia is providing more than \$1.1 billion to rural and regional communities.
- This includes \$656m to improve mobile and broadband connectivity and resilience in regional and rural Australia, with \$400 million for mobile coverage and communications resilience and \$200 million for additional rounds of the Regional Connectivity Program (RCP).
- This boost in funding through the Better Connectivity Plan for Regional and Rural Australia, announced in the 2022-23 Budget, has provided support to rural and regional communities, including funding reserved for projects that target First Nations communities and contribute towards achieving Target 17.
- A combined grant opportunity round for Round 3 of the Regional Connectivity Program (RCP) and Round 7 of the Mobile Black Spot Program (MBSP) was undertaken in 2023, and included dedicated First Nations and Central Australia funding.
- This combined grant opportunity will deliver a total of \$54.8 million in funding for 44 projects to improve telecommunications services in First Nations communities across Australia. The Commonwealth has also invested \$253 million towards 222 placed-based

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telecommunications infrastructure projects through the first two rounds of the RCP. This includes funding for 79 projects in Northern Australia, with many in remote First Nations communities such as Munkata, Napranum and Bidyadanga.

- These upgrades build on the arrangements in place to provide access to baseline broadband, voice and payphone services, including around 570 Telstra payphones in remote First Nations communities, with NIAA separately funding a number of Wi-Fi telephones and community payphones in remote communities.
- Questions regarding updates on National Broadband Network (NBN) First Nations initiatives should be directed towards NBN Co.

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Rural and Regional Affairs and Transport

Lead/Support contact: Anita Langford / Melissa Cashman

SB23-000954

SUBJECT: Road Vehicle Standards Act Implementation**Talking Points**

- The *Road Vehicle Standards Act 2018* (RVSA) was implemented in full on 1 July 2021, supported by a new IT system, ROVER.
- The Road Vehicle Standards (RVS) framework delivers a modern system to regulate the first provision of road vehicles to the Australian market. The system provides increased accountability through a more tailored approvals system and a broader suite of compliance and enforcement powers designed to ensure that vehicles meet the safety, environmental and anti-theft standards expected by the community.
- The system is working well with all applications (approximately 1,000 a week) being processed well within the legislated timeframe.
- To support industry's transition to the new framework, a 12-month transitional period commenced on 1 July 2021. Because of the severe impacts of the COVID-19 pandemic on industry during the earlier part of this period, on 1 April 2022 Parliament extended the transitional period to 24 months.
- The transitional period concluded on 30 June 2023 and all industry sectors are now operating solely under RVSA/ROVER.
- The Australian Government undertook extensive engagement with stakeholders during the transitional period to support a smooth changeover.

Key Issues

- All industry participants transitioned successfully to the new legislation before 1 July 2023, with the majority of larger participants making the transition as early as 2021.
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts increased its activities in the last few months of transition to ensure those sectors that were continuing to operate under the previous legislation received the support they needed make the transition.
- To support efficient operations, the department has deployed nine full releases to the ROVER system, increasing performance and functionality each time.
- The most recent release (Release 8C Sept 2023) brought the Register of Approved Vehicles (RAV) in-house – which has resulted in better integration of the ROVER and RAV systems, improving performance and security.
- Other recent upgrades to ROVER included simplified compliance information forms, improved notifications for overdue invoices and the ability to include multiple specialist

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and enthusiast vehicles in a single Model Report application. Improvements incorporated in each release are based on feedback from industry and operational staff.

- Following 2023 Budget funding of \$14.1M, further enhancements to the ROVER IT system are underway to improve performance and enhance the user experience.

Background

Transitioning to the current legislative framework

- The RVS legislation, which commenced on 1 July 2021, replaced the *Motor Vehicle Standards Act 1989* (MVSA).
- A 12-month transitional period commenced on that date that allowed industry to operate a number of MVSA provisions while they obtained the necessary RVS approvals.
- During the earlier part of this period road vehicle manufacturers and importers had to manage the severe impacts of the COVID-19 pandemic on road vehicle inventories and global supply chains. The Government extended the transitional period by 12 months to give industry additional time to make the transition to RVSA, with all MVSA approvals expiring on 30 June 2023.
- A post-implementation review of the RVS legislation will commence early in the 2024-25 Financial Year to assess whether the legislation is meeting the objectives of the Act.

Consultation and change readiness

- Consultation on reforms to the regulatory framework for vehicle supply to the Australian market began in 2013 with a review of the previous legislation and continued through to 2019 as the new legislation was developed.
- Key stakeholders include a range of local and international businesses that provide vehicles in Australia; industry peak bodies; state and territory registration authorities; and other regulators, such as the Australian Competition and Consumer Commission.
- The legislation carefully balances the competing interests of the different vehicle industry sectors with the safety, security and emissions standards the community expects for their vehicles, set against modern Australian regulatory principles.
- As we have transitioned into BAU, the department continues its engagement with industry and fellow regulators through a comprehensive communications plan.
- Key communications activities include:
 - digital and social media campaigns
 - an outbound call campaign; direct mail
 - regular newsletters, guidance materials and resources (guides, videos and flyers)
 - attending industry events; hosting topic-specific webinars; and hosting regular RVS webinars with industry and jurisdictions.

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- **Attachment A** provides the list of key stakeholder engagement activities undertaken from July 2021 to 30 November 2023.
- Going forward, the 2023-24 Financial Year Stakeholder Engagement and Communication Strategy (**Attachment B**) focuses on those segments of the automotive industry for which the RVSA represented the largest regulatory change, such as registered automotive workshops (RAWs) and manufacturers and importers of low-ATM trailers (trailers with an aggregate trailer mass (ATM) of 4.5 tonnes or less). The Strategy aims to assist them operate efficiently and effectively under RVSA.

ROVER

- Industry and government now have a single IT system, ROVER, that manages all aspects of vehicle standards regulation, including applications, assessment, approval, recalls and compliance and enforcement.
- ROVER has been designed to both support regulatory requirements and provide an intuitive and seamless user experience. A further six months of IT development are currently being planned that will provide further enhancements to the functionality and usability of ROVER based on user feedback and planned efficiencies.
- There are three features which industry have asked for, but which cannot be delivered due to the architecture of the underlying ROVER platforms:
 - Offline operations
 - Queuing variation applications
 - Cloning applications

The department continues to engage with industry to manage expectations in these areas.

Key Facts – Register of Approved Vehicles (RAV) entry

Number of Vehicles on the RAV @ 30 November 2023	759,062 vehicles added 1 July to 30 November 2023
2,832,167	

Attachments

- Attachment A: RVS stakeholder engagement activities July 2021 – November 2023
- Attachment B: Planned RVS stakeholder engagement and communication activities for 2024

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Program:	RVSA/ROVER development (CAPEX and OPEX that directly contributes to the implementation of RVSA and the development of ROVER)										
Program Start/End Date:	2015/June 2024										
	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget								-14.913	-14.232		-29.145
Less:											
CAPEX (Actual)			0.579	2.185	4.512	8.779	6.783	5.145	1.805		29.788
OPEX (Actual)	0.522	1.848	1.844	2.058	3.966	5.181	11.234	3.189	1.271		31.113
Total Actual Expenditure YTD at 31 Aug 2023	0.522	1.848	2.423	4.243	8.478	13.960	18.017	8.334	3.076		60.901
CAPEX (Committed)									4.433		4.433
OPEX (Committed)									0.000		0.000
Total Committed Funds at 31 Aug 2023									4.433		4.433
Total Uncommitted Funds (balance)									-9.799		

Note: FY21/22 OPEX actuals restated - previously \$14.110m

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Stakeholder engagement activities July 2021 to 30 November 2023

Event	Date/Timing	Stakeholder
RVSA Jurisdiction Meeting (First Tuesday of every month)	<ul style="list-style-type: none"> • 6 July 2021 • 12 and 27 October 2021 • 10 November 2021 • 1 February 2022 • 5 April 2022 • 5 July 2022 • 2 August 2022 • 4 October 2022 • 8 November 2022 • 7 February 2023 • 7 March 2023 • 4 April 2023 • 2 May 2023 • 6 June 2023 • 4 July 2023 • 1 August 2023 • 5 September 2023 • 3 October 2023 • 9 November 2023 	<ul style="list-style-type: none"> • State and Territory jurisdictions • National Heavy Vehicle Regulator (NHVR) • NEVDIS/Austroads
RVSA Industry Webinars (Last Thursday of every month)	<ul style="list-style-type: none"> • 13 and 27 August 2021 • 15 and 29 September 2021 • 13 and 27 October 2021 • 10 and 24 November 2021 • 8 December 2021 • 2 February 2022 • 2 March 2022 • 30 March 2022 • 23 June 2022 • 14 July 2022 • 25 August 2022 • 29 September 2022 • 26 October 2022 • 24 November 2022 	<p>A wide range of industry stakeholders, including associations and their members, including:</p> <ul style="list-style-type: none"> • Australian Trucking Association (ATA) • Australian Imported Motor Vehicle Industry Association (AIMVIA) • Bus Industry Confederation (BIC) • Caravan Industry Association of Australia (CIAA) • Federal Chamber of Automotive Industries (FCAI) • Heavy Vehicle Industry Australia (HVIA) • RAWs Association • Truck Industry Council (TIC)

Event	Date/Timing	Stakeholder
	<ul style="list-style-type: none"> • 23 February 2023 • 30 March 2023 • 27 April 2023 • 25 May 2023 • 29 June 2023 • 27 July 2023 • 31 August 2023 • 28 September 2023 • 26 October 2023 • 30 November 2023 	
Compressed Air Association of Australasia (CAAA) Essential Update Workshop #3	26 August 2021	<ul style="list-style-type: none"> • CAAA • CAAA members
Industry meeting	9 September 2021	<ul style="list-style-type: none"> • Commercial Vehicle Industry Association Australia (CVIAA)
Light and Heavy Vehicle Trailers meeting	22 September 2021	<ul style="list-style-type: none"> • Boating Industry Association (BIA) • BIA members
Model Reports Webinar	11 November 2021	<ul style="list-style-type: none"> • RAWs Association • AIMVIA • Concessional sector stakeholders
Bus Industry Confederation Roundtable	30 November 2021	<ul style="list-style-type: none"> • Bus Industry Confederation (BIC)
Low ATM Trailers Webinar	9 December 2021 15 February 2023 26 May 2023	<ul style="list-style-type: none"> • Importers and manufactures of low ATM trailer providers to the Australian market • CIAA
Jurisdiction Webinar on low ATM trailers	24 February 2022	<ul style="list-style-type: none"> • State and Territory jurisdictions • NHVR
Caravan Industry Association of Australia (CIAA) National Conference	30 March-1 April 2022 10-12 May 2023	<ul style="list-style-type: none"> • CIAA • CIAA members
ROVER Release 7 industry trial	31 May-10 June 2022	<ul style="list-style-type: none"> • Allied Auto • Airbrake Corp • TEAM • Bisitecniks

Event	Date/Timing	Stakeholder
		<ul style="list-style-type: none"> • Knorr-Bremse • Mercedes-Benz • Daimler
BIC National Bus Industry Summit	28 June 2022 21-22 March 2023	<ul style="list-style-type: none"> • BIC • BIC members
RAV invoicing consultation	6 July 2022	<ul style="list-style-type: none"> • Pre-approved RAV submitters
TIC and ATA demonstration event on multi-combination vehicles	15 September 2022	<ul style="list-style-type: none"> • TIC • ATA
ROVER Release 8A industry trial	26 September- 6 October 2022	<ul style="list-style-type: none"> • Allied Auto • Toyota • Mitsubishi • Bisitecniks • Mercedes-Benz • PACCAR
ROVER Release 8A demonstration 'user' event	26 October 2022	<ul style="list-style-type: none"> • All ROVER users • A wide range of industry stakeholders, including associations
Jurisdiction ROVER Release 8A demonstration event	26 October 2022	<ul style="list-style-type: none"> • State and Territory jurisdictions • NHVR
Crane Industry Council of Australia (CICA) National Conference	10-12 November 2022	<ul style="list-style-type: none"> • CICA • National and international CICA members
AIMVIA (Quarterly meeting)	10 February 2023 10 August 2023	<ul style="list-style-type: none"> • AIMVIA executives
ROVER Release 8B industry trial	27 February-7 March 2023	<ul style="list-style-type: none"> • Auto Services Group • Comptune Engineering • Japan Imports • Liebherr Australia • Herrod Performance • Mercedes-Benz • Allied Automotive Consulting Services Pty Ltd • Hyundai

Event	Date/Timing	Stakeholder
Crane Industry Council of Australia (CICA) ROVER industry workshop	3 April 2023	<ul style="list-style-type: none"> • CICA and their members • Department representatives (Graham Evans)
CICA Regional Meeting	28 April 2023	<ul style="list-style-type: none"> • CICA and their members • Purchasers of cranes, such as construction companies
RVSA Implementation concerns	18 May 2023	<ul style="list-style-type: none"> • AIMVIA
Toyota Hydrogen Showcase 2023	23 May 2023	<ul style="list-style-type: none"> • Toyota Australia
Meeting: Demonstrating compliance with ADRs applicable to brakes from 1 July 2023	25 May 2023	<ul style="list-style-type: none"> • CICA • Terex/Frenna
Autocare 2023	9-10 June 2023	<ul style="list-style-type: none"> • Australian Automotive Aftermarket Association (AAAA) • Second stage manufacturers • Automotive workshops and technicians
Compliance with standards for mobile cranes	16 June 2023	<ul style="list-style-type: none"> • CICA • Tadano
Second stage of manufacture meeting	27 July 2023	<ul style="list-style-type: none"> • AAAA
DITRDCA and BIC Forum	15 August 2023	<ul style="list-style-type: none"> • BIC
Contraventions of RVSA - World Manufacturer Identifiers (WMIs)	30 August 2023	<ul style="list-style-type: none"> • Bisitecniks
ROVER Release 8C demonstration events, including RAV Validations Webinar	1 September 2023 8 September 2023	<ul style="list-style-type: none"> • ROVER users • A wide range of industry stakeholders, including peak industry bodies
Second stage of Manufacture Webinar – GM upgrades and Motorhomes	7 September 2023	<ul style="list-style-type: none"> • Second stage manufacturers • AAAA
RVS Roundtable with Lisa La Rance	9 November 2023	<ul style="list-style-type: none"> • Tony McMullan, TIC • Chris Johnson, CIAA • Stuart Charity and Lesley Yates, AAAA • Tony Weber and Matthew Hobbs, FCAI • Jarrod Thompson, CVIAA • Dean Moule, BIC

Event	Date/Timing	Stakeholder
		<ul style="list-style-type: none"> Adam Ritzinger, HVIA
ADR 35 Testing Facilities discussion	27 November 2023	<ul style="list-style-type: none"> Greg Forbes, FCAI Ashely Sanders, FCAI Adam Ritzinger, HVIA Joseph Butterworth, Custom Vehicle Services Luke Truskinger, AAAA Mark Hammond, TIC Pete Campbell, ProTech Developments Philip Degenhardt, MotivEngineering Stephen Plumridge, PACCAR Daniel Lacey, Auto Innovation Centre
TIC Dinner	29 November 2023	<ul style="list-style-type: none"> TIC and their members' CEOs

Planned RVS stakeholder engagement and communications activities for 2024

Timing	Activity	Description	Stakeholders
First Tuesday of every month	RVSA Jurisdictions Webinar	Webinar to address queries about the operation of the RVS legislation.	<ul style="list-style-type: none"> State and Territory jurisdictions NHVR NEVDIS/Austroads
Last Thursday of every month	RVS News Update	Newsletter providing latest news and information on the RVS laws.	Wide range of external stakeholders. Current number of subscribers is 6,146.
Last Thursday of every month	RVSA Industry Webinar	Webinar to address queries about the operation of the RVS legislation.	<p>Wide range of industry stakeholders including associations and their members, such as:</p> <ul style="list-style-type: none"> ATA AIMVIA BIC CIAA FCAI HVIA RAWS Association TIC.
Fourth Wednesday of every month	NHVR Meeting	Regular meeting to discuss various RVS matters.	<ul style="list-style-type: none"> NHVR Policy team
Quarterly	AIMVIA Meeting	Regular meeting to address queries or concerns that AIMVIA have.	<ul style="list-style-type: none"> AIMVIA
Quarterly	DITRDC and BIC Forum	Regular meeting to address queries or concerns that BIC have.	<ul style="list-style-type: none"> BI
Quarterly	Recall of Road Vehicles Interjurisdictional Working Group (RIWG)	Regular meeting to discuss important vehicle recall matters such as the Takata NADI airbag recall.	<ul style="list-style-type: none"> State and Territory jurisdictions NEVDIS
Every 6 months	RVS Roundtable with Anita Langford	Meeting to better understand the challenges each sector is facing and their observations on the RVS regulatory framework. An opportunity for the department to provide a	<ul style="list-style-type: none"> TIC CIAA AAAA FCAI CVIAA

Timing	Activity	Description	Stakeholders
		progress update on RVS matters.	<ul style="list-style-type: none"> • BIC • HVIA
When applicable	Australian Design Rule (ADR) notifications	Send an email with relevant information every time an ADR is amended or made.	<ul style="list-style-type: none"> • People who have opted in to receive the information • Relevant RVS approval holders • Peak industry bodies
2x every month (approx.)	Social media posts (mix of free and paid)	Post information to raise awareness and educate external stakeholders about the RVS laws, including recalls, new or amended ADRs, and compliance and enforcement matters.	<ul style="list-style-type: none"> • Peak industry bodies • Automotive industry • General public
Ongoing	ROVER how-to videos, demonstration videos and user guides	Create new videos and user guides on new system functionality.	Wide range of industry stakeholders.
Ongoing	Emails to ROVER users and industry stakeholders	Provide important information, tips and links to new guidance materials.	Wide range of industry stakeholders and jurisdictions.
First half of the 2024-25 financial year (Timing TBC)	Industry consultation: Not a Road Vehicle (NARV) Review	Undertake a review of the Road Vehicle Standards (Classes of Vehicles that are not Road Vehicles) Determination 2021. It lists certain classes of vehicles that are definitely not road vehicles and provides definitions to assist stakeholders.	Wide range of industry stakeholders.
February 2024 (Timing TBC)	Industry consultation: Cost Recovery Impact Statement	To consult industry on the model.	Wide range of industry stakeholders.
21 March 2024	Testing Facilities Webinar	Educate approval holders on the department's expectations, what they need to have in place (including quality management systems), and conducting tests aligned to ADR requirements.	Testing facility approval holders.

Timing	Activity	Description	Stakeholders
March-June 2024	ROVER Release 9	Industry trial, webinars, and guides and resources on the changes to the ROVER portal.	Wide range of industry stakeholders and ROVER users.
15-18 May 2024	CIAA National Conference 2024	Attend conference to engage with and answer industry queries.	<ul style="list-style-type: none"> • CIAA and its members • Organisations in the caravan holiday park, dealer/retailer, and manufacturing industry sectors
August-October 2024 (Timing TBC)	Industry consultation: RVS Legislation Review	Undertake a post implementation review of the RVS legislation.	<ul style="list-style-type: none"> • Wide range of industry stakeholders.

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Rural and Regional Affairs and Transport

Lead/Support contact: Susan Cattermole

SB23-000955

SUBJECT: National Road Safety Strategy and Action Plan**Talking Points**

- Under the National Road Safety Action Plan 2023-25 (Action Plan), the Australian Government is responsible for a range of investments and activities including:
 - \$43.6 million for the new National Road Safety Action Grants Program (NRSAGP) to deliver key non-infrastructure commitments in the Action Plan;
 - \$140 million for the Heavy Vehicle Rest Area Initiative;
 - \$18.9 million to: develop a range of projects under the action plan including;
 - developing a minimum national data set for road safety, undertaking community attitude surveys on road safety and deliver targeted awareness campaigns;
 - progressing work on priority Australian Design Rules;
 - providing funding support to state, territory and local governments through a range of infrastructure programs designed to improve safety of road networks;
 - working with states and territories to finalise the Intergovernmental Data Sharing Agreement on Road Safety, which will be finalised in early 2024, subject to state and territory timeframes for signing;
 - developing robust governance arrangements to ensure delivery and accountability against road safety infrastructure projects, including the redesigned Road Safety Program;
 - engaging with First Nations community, health and land council organisations on an approach to deliver on First Nations road safety commitments and understand road safety priorities; and
 - supporting enhanced road safety capability in local government.
- The first National Road Safety Annual Progress Report (Progress Report) for the Action Plan, detailing the efforts of all governments to implement the Plan throughout 2023, was agreed in principle by Ministers in December 2023 and is expected to be published in late February 2024, subject to final approval.

Key IssuesIncrease in the annual road toll

- During the 12 months ending in December 2023 there were 1266 road deaths. This is an increase of 7.3 per cent from the 12-month period ending December 2022.
- The Australian, state and territory governments have agreed to convene a National Road Safety Conference in March 2024 to investigate immediate actions that could be taken to stem the rising road toll.

Infrastructure and transport ministers' response to the rising road toll**Contact:** Susan Cattermole**Cleared by First Assistant Secretary:** Anita Langford**Phone:** s22(1)(a)(ii)**Version Number:** 3.0**Date:** 25/01/2024

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- In the last ITMM communique, Ministers noted their concern at the increasing national road toll and agreed that Road Safety Ministers would engage with Police Ministers as part of a National Road Safety Conference as soon as practical in 2024.
- Ministers will discuss emerging road safety trends and potential immediate actions.
- Ministers have further agreed to scope a national road safety education campaign to be considered by Road Safety Ministers in early 2024.

Implementation of the National Road Safety Action Plan (2023-25 - summary of progress)

- The Government continues to deliver on its Action Plan commitments and has made strong progress throughout 2023. For example:
 - the signing off of the final impact analysis for the ADR for the new Acoustic Vehicle Alert System for electric vehicles.
 - finalisation of the first two focus areas of the National Road Safety Action Grants Program – Community Education (13 projects totalling \$4.9 million) and Awareness (10 projects approved totalling \$4.2 million)
 - publication of a Data Catalogue, updated Hospitalised Injuries for Road Crashes Dashboard and Data Tables, an updated National Crash Dashboard and extensive data to support the first annual progress report for the Strategy.
- All governments have provided input into the first Progress Report the National Road Safety Action Plan 2023-25, and the report was agreed in principle by Infrastructure and Transport Ministers at ITMM in December last year.
 - The Progress Report provides transparency and oversight of the combined national effort in achieving our collective road safety goal of reduced road trauma.
 - Infrastructure and Transport Ministers have agreed publicly to release the report with the final text to be agreed out of session in early 2024.

Ongoing data challenges for the Annual Report

- The Report contains data to support the reporting of progress against the Safety Performance Indicators of the action plan, however in collating the information, jurisdictions identified ongoing data gaps and differences in the way each jurisdiction captures the data that need to be reported.
- To manage this, the report will use proxy measures and revised data sources for several of Safety Performance Indicators to ensure there is a consistent level of reporting where possible. These measures were agreed by all jurisdictions at the Intergovernmental Steering Committee on Road Safety (ISCRS) on 26 October 2023.
- These ongoing challenges continue to be discussed with jurisdictions and we expect that the National Road Safety Data Collection and Reporting Framework and National Road Safety Minimum Dataset set to be developed and agreed later this year will assist in managing some of these concerns going forward.

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Road safety data

- In 2023 the Road Safety Data Working Group (RSDWG) created the first formal catalogue of the nation's current road safety data holdings. The first iteration of the catalogue was published on the Road Safety Data Hub in May 2023.
- Through the RSDWG, Australian, state and territory governments have commenced work on developing the National Data Collection and Reporting Framework, and National Minimum Data Set which is due at the end of 2024.

Delayed Commonwealth Action Plan commitments

- The National Road Safety Data Sharing Agreement (DSA) has proven more complex for some jurisdictions than originally anticipated, but is expected to be finalised in early 2024, subject to state and territory signing timeframes.
- The Government has committed to introducing new ADR for Acoustic Vehicle Alert System for electric vehicle in mid-2023, however consultations raised some complexities around heavy vehicles. The final impact analysis and ADR (known as ADR 113/00) was signed by Assistant Minister Brown in January 2024.
- The Government committed to completing a review of road safety research by mid 2023. It will now be completed by October 2024. The Government also committed to complete the development of a framework to assist local government to undertake risk assessments on their networks by the end of 2023, however this will commence in early 2024 and be completed by June 2024. Detailed consultation on both actions was undertaken with states and territories to develop specifications for these actions.

Vehicle safety

- The Government introduced new Australian Design Rules (ADRs) including:
 - mandating reversing detection systems for all new light and heavy vehicle which assist with pedestrian safety; and
 - mandating lane departure warning system for all new trucks.
- The Government will also begin consultation on a new ADR for Lane Keep Assist Systems for light vehicles this year.
- The Government has commenced initial scoping work with states and territories to investigate opportunities to reduce the average fleet age in regional communities.

Heavy vehicle safety

- Consultation was undertaken with truck drivers and industry to agree priorities for the \$140 million Heavy Vehicle Rest Area (HVRA) Initiative. State, territory and local governments are now able to apply for funding for new and upgraded heavy vehicle rest areas under the Australian Government's HVRA initiative.
- Four projects, across Victoria, Queensland, South Australia and Tasmania have been approved under the first tranche of the HVRA initiative. These approved projects have

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not yet been publicly announced. The total cost of the projects is \$8,360,000, with the Australian Government contribution totalling \$6,688,000 (80% per cent).

- a further 21 applications have been received under the second tranche of the initiative and are currently under assessment.
- co-ordinating with states and territories (where Heavy Vehicle National Law has commenced) the update of the Heavy Vehicle (Vehicle Standards) National Regulation.

Driver awareness and vulnerable road users

- Co-ordinating the development of best practice guidelines for drink and drug driving, fatigue management, speed management, and driver distraction
- Continuing to fund infrastructure and non-infrastructure programs to reduce risks to Vulnerable Road Users.

Research and data

- Developing a National Road Safety Research Framework to co-ordinate and prioritise road safety research.
- The Australian Government has worked with all states and territories to progress the review of road safety research. A vendor has been engaged through a competitive process and results of the review will inform development of a National Road Safety Research Framework, which will be delivered by the end of 2024.
- Continuing development of a National Road Safety Data Collection and Reporting Framework and National Minimum Data Set

Supporting local government

- The Government has engaged a vendor to develop a framework to support local governments to conduct fit for purpose network road safety risk assessments to prioritise infrastructure investment. This work is due for completion mid-2024.
- Coordinating the delivery of road safety training to local governments in consultation with state and territory governments

First Nations road safety

- We are working with our state and territory government counterparts, First Nations organisations and other Australian Government agencies to understand and address the disproportionate representation of First Nations' people in road deaths and serious injuries. This work will continue with the hosting of a First Nations Road Safety Summit in Sydney on 20 February 2024.
- Work will also commence on the National Road Safety Action Plan 2026-30.

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Background

- The Action Plan was released on 7 February 2023 following endorsement by Infrastructure and Transport Ministers.
- In November 2019, the then Transport and Infrastructure Committee committed to a 2050 target of zero deaths and serious injuries on Australian roads. The current Strategy sets a staged approach to 2050.
- The 2030 targets published in the National Road Safety Strategy 2021-30, are for reducing fatal injuries by 50 per cent, and serious injuries by 30 per cent, from 2018-2020 baselines.
- The Strategy identifies nine priority areas to achieve the 2030 targets:
 - infrastructure planning and investment;
 - regional road safety;
 - remote road safety;
 - vehicle safety;
 - heavy vehicle safety;
 - workplace road safety;
 - Aboriginal and Torres Strait Islander people;
 - vulnerable road users; and
 - risky road use.

Monitoring progress against the Strategy

- The Road Safety Data Hub monitors and reports against the Strategy's primary outcome indicators and safety performance indicators, outlined in **Attachment A**.
- Primary outcome indicators will be measured and reported on annually against a baseline to track progress toward the fatality and serious injury targets.
- Safety performance indicators (SPIs) inform the assessment of the effectiveness of road safety interventions and understanding of gaps. SPIs show the level of road safety that exists and the state of the system.
- Definitional and data collection issues exist for the majority of the SPIs, and reporting is inconsistent as states primarily collect road safety data for their own regulatory and reporting purposes. Work is progressing with states and territories through the Road Safety Data Working Group to define and further develop the data required for the SPIs.
- Proxy measures, including data to support these measures, have been agreed by governments for a number of SPIs and some data is now available.

Media coverage

- Recent media coverage has focused on the increased annual road toll with calls for urgent government action to reduce increased road trauma. Suggested actions covered in the media have included addressing speeding, lowering speed limits on roads with

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safety ratings below 3 stars, holding summits to hear from experts, increasing police enforcement and penalties and restricting vehicles available in the Australian market with poor ANCAP safety ratings.

- The Action Plan has been criticised by the Australian Automobile Association (AAA) for lacking accountability. AAA issue media releases along with 'quarterly benchmarking' reports on the Strategy, following each quarterly release of data to the Australian Road Deaths Database by the Bureau of Infrastructure and Transport Research Economics (BITRE). The media releases and benchmarking reports are critical about the data gaps that exist for the Strategy's safety performance indicators.
- The AAA advocates for greater collection and publication of road safety data and its view is the Australian Government should hold states and territories to account by making road infrastructure funding to states and territories contingent on provision of their road safety data. In October 2023, the AAA launched its 'data saves lives' campaign, and set up a website 'datasaveslives.org.au'. The campaign is a continuation of the AAA's push for greater publication of road safety data.

Attachments

- Attachment A – National Road Safety Strategy 2021-30 primary outcome indicators and safety performance indicators

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Attachment A

Primary outcome indicators and safety performance indicators

Primary outcome indicators

The primary measure of the Strategy's success will be the overall reduction in road trauma, specifically:

- At least a 50 per cent reduction in the number of deaths from road crashes by 2030
- At least a 30 per cent reduction in the number of serious injuries from road crashes by 2030

On a per capita basis, the Strategy aims to:

- Reduce deaths from road crashes by at least 55 per cent by 2030
- Reduce serious injuries from road crashes by at least 38 per cent by 2030

Primary outcome indicators will be measured and reported on annually against a baseline to track progress toward these targets. The baseline will be calculated as a three-year average of the relevant count or rate for the period 2018 to 2020. Primary outcome measures include:

- Number of deaths
- Number of serious injuries
- Rate of deaths per capita
- Rate of serious injuries per capita
- Number of deaths of Aboriginal and Torres Strait Islander people
- Number of serious injuries of Aboriginal and Torres Strait Islander people
- Number of road crashes resulting in deaths
- Number of road crashes resulting in serious injuries
- Rate of deaths per 100 million vehicle-kilometres travelled
- Rate of serious injuries per 100 million vehicle-kilometres travelled
- Rate of deaths per 10,000 registered vehicles
- Rate of serious injuries per 10,000 registered vehicles

Demonstrating Zero by 2050

The Strategy will also demonstrate commitment to the 2050 Vision Zero by targeting zero deaths by 2030 for:

- Children 7-years and under
- City CBD areas
- All national highways and on high-speed roads covering 80% of travel across the network

Safety performance indicators

Safety performance indicators (SPIs) inform the assessment of the effectiveness of road safety interventions and understanding of gaps. SPIs show the level of road safety that exists, the state of the system.

SPIs allow us to check:

- Are we meeting our objectives and achieving the desired outcomes?
- Are the interventions up to the job?

The following SPIs will be measured and reported on annually:

Safe roads

- Share of state and territory governments and local councils with a fit-for-purpose road safety risk assessment as an investment plan for its infrastructure
- Share of travel on all national highways and on the high speed network (≥ 80 km/h) covering 80 per cent of travel recognised as 3-stars (or equivalent risk rating) or better
- Share of road length on designated motorcycle routes with motorcycle friendly crash barriers
- Share of high pedestrian CBD/town centre areas under Movement and Place or equivalent approaches with posted speed limits ≤ 40 km/h
- Share of roads in urban areas with a posted speed limit ≥ 50 km with separated cycle ways, and in urban areas outside of ABS remoteness category 'major cities'
- Share of signalised intersections with a speed limit < 70 km/h

Safe vehicles

- Share of light vehicle fleet that has an ANCAP 5-star rating within a 6-year date stamp

Safe road use

- Share of drivers and riders tested who are not over the applicable BAC limit or under the influence of drugs
- Share of vehicles at or below speed limit
- Share of drivers and riders observed/photographed not using a mobile phone or device
- Share of motor vehicle occupants wearing seat belts

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SUBJECT: Road Safety Grants**Talking Points**Road Safety funding

- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts currently administers Road Safety funding across a series of programs.
- In the May 2023 Budget the Australian Government consolidated several road safety programs and established two clear streams of activity using existing funding, designed to target better road safety outcomes – **Major road safety infrastructure funding** (see **SB23-000811 Road Safety Program**) and **Non-infrastructure road safety grants funding**.

Non-infrastructure road safety grants funding

- This funding supports five key areas of non-infrastructure activity critical to reducing the road toll.
- All of these grants aim to address road safety in Australia, and deliver on the Government's commitments outlined in the National Road Safety Action Plan 2023-25 (Action Plan).
- These programs include the:
 - **National Road Safety Action Grants Program (NRSAGP)**
 - this program is a \$43.6 million initiative to deliver key non-infrastructure road safety commitments (including \$6 million committed to the Safe Roads for Safe Cycling Program). There is \$37.6 million available to be allocated to new projects focusing on the five key funding areas of activity critical to the delivery of the Action Plan:
 - Community Education and Awareness including workplace road safety: 13 projects approved by Senator the Hon Carol Brown on 20 December 2023, for a total of \$4.9 million. Announcement of successful projects pending execution of grant agreements.
 - Vulnerable Road Users: 10 projects approved by Senator the Hon Carol Brown on 20 December 2023, for a total of \$4.2 million. Announcement of successful projects pending execution of grant agreements.
 - First Nations Road Safety: open for applications.
 - Technology and Innovation: open for applications.
 - Research and Data: open for applications.
 - **Safe Roads for Safe Cycling Program**
 - this program aims to enhance and embed safe cycling practices into the delivery of road and street infrastructure projects across Australia, and is scheduled for completion in June 2024. Of the \$6 million committed to this program, \$4.5 million has been expended to date.
 - **Car Safety Ratings Program**

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- \$16.55 million over five years has been committed to improve testing protocols for new light vehicles and provide safety evaluations for used vehicles.
- On 6 November 2023, Assistant Minister Brown approved:
 - \$16.3 million funding over five years to ANCAP to deliver the New Car Safety Ratings stream.
 - \$250,000 funding over five years to MUARC to deliver the Used Car Safety Ratings stream.
- Grant agreements are currently being negotiated between the department and the successful applicants.
- A further \$18.9 million has been committed over three years for the development of a national data set and mapping, enabling a deeper understanding of national road safety data, with an approach to be determined in the first half of 2024.

Key IssuesNational Road Safety Action Grants Program

- This is an open non-competitive grant process. Applications will be assessed against the assessment criteria and other applications submitted within the same focus area.
- The first two focus areas, Community Education and Awareness and Vulnerable Road Users opened on 28 July 2023 and closed on 25 August 2023.
- Applicants were notified of the outcome of their application on 22 December 2023. The department is currently negotiating grant agreements with successful applicants. Details of successful projects will be published on roadsafety.gov.au once all grant agreements are executed.
- The next three focus areas, First Nations road safety, Technology and Innovation, and Research and Data opened on 15 January 2024 and will close on 31 March 2024.

Closed initiatives

- The \$24 million Road Safety Innovation Fund commenced in July 2020 and closed on 30 June 2023. \$12 million was announced in the 2019-20 Budget, with an additional \$12 million in the 2022-23 Budget across three years from 2022-23 onwards.
 - 53 projects were funded over three years.
 - 13 projects approved (15 June 2020) and funded in round one (\$2 million), and
 - 40 projects approved (21 June 2021) and funded in round two (\$10 million).
 - The \$12 million announced in 2022-23 Budget has been consolidated into the new NRSAGP.
- The \$8 million Road Safety Awareness and Enablers Fund commenced in December 2019 and closed on 30 June 2023. \$4 million was announced in the 2019-20 Budget, with an additional \$4 million announced in the 2022-23 Budget across three years from 2022-23. This money has been consolidated into the new NRSAGP.

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- 23 projects were funded (\$4.025 million).
- The \$8 million Driver Reviver Site Upgrades Program commenced in June 2020 and closed on June 30 2023.
 - Round One - 32 sites funded – total funding \$0.7 million
 - Round Two - 81 sites funded – total funding \$7.2 million.
- The \$24 million Keys2drive Program commenced in November 2017. It was extended on 1 July 2021 to 30 June 2023.
 - the Program was a national learner driver program aiming to improve young driver's safety by helping them gain effective driving experience before they graduate to a 'P-plate' licence. The Keys2drive Program was delivered in partnership with the Australian Automobile Association (AAA).
 - AAA wrote to the department on 30 November 2022 advising that they would not seek further funding for the Keys2drive program beyond the funding agreement that ended on 30 June 2023.
 - the AAA noted the program was not reaching its intended targets, the impact of COVID-19 on the program and AAA's intention to develop a new national program to replace the Keys2drive program.
 - the department has worked with the AAA to agree to the final contractual arrangements for the Program, with a Deed of Variation executed on 9 May 2023.
 - the department has met with AAA for an initial discussion on developing a new national program, however to date no proposal has been received.

Background*National Road Safety Action Grants Program – assessment of applications*

- In total, 84 applications were received for the Community Education and Awareness (CEA) stream, and 74 applications were received for the Vulnerable Road Users (VRU) stream.
- Applicants were able to access an application form, the program guidelines and a Frequently Asked Questions document on the department's website.
- The department conducted an initial eligibility assessment of each application received. Applications were assessed against:
 - eligibility to apply;
 - eligibility of grant activities;
 - project budget (including eligible expenditure and the minimum requirement of 30 per cent co-contribution by the applicant towards the total project cost); and
 - completion of required attachments.
- Following this assessment 54 applications for CEA and 52 applications for VRU progressed to the Assessment Panel for merit assessment.

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- Merit assessment of applications was undertaken by two Assessment Panels comprised of four departmental staff for each panel. Panel members had a mix of road safety expertise as well as policy, program and grant experience. One member of each panel was from outside the Office of Road Safety.
- The Assessment Panel assessed applications under the CEA and VRU streams based on:
 - the degree to which each proposal represented value for money;
 - how well the application addressed the aim and intended outcomes of the funding stream applied for as outlined in the program guidelines;
 - how well the application addressed the criterion outlined in the program guidelines; and
 - alignment with the key objectives set out in the Program Guidelines and the National Road Safety Action Plan.
- The assessment was completed in accordance with the department's responsibilities under the Commonwealth Grants Rules and Guidelines.
- Due to the large number of applications received, it took longer than anticipated to conduct a robust assessment of all eligible applications.
- Applications were assessed and scored out of 50. Only applications that met all requirements and scored an average score of above 36 (VRU) and above 37 (CEA) have been recommended for grant funding.
- Community Education and Awareness: the projects recommended for funding represent a range of community campaigns and initiatives, support young or disadvantaged drivers in gaining their licence, and aim to improve workplace road safety. There is a mix of multicultural, youth and heavy vehicle projects. Geographically, CEA projects are spread across all states and territories except Northern Territory and Tasmania. A number of projects are at a national level.
- Vulnerable Road Users: The projects recommended for funding represent a range of projects that focus on sharing the road with all users, improving road safety for those particularly vulnerable to injury or death in a crash, and vulnerable road user technology and research. There is coverage across young people, people with a disability and older people. Geographically, VRU projects are spread across Victoria, Queensland, New South Wales and South Australia. A number of projects are at a national level.

Keys2drive Program

Upon announcement of the program closure by the AAA in 2023 there was some media coverage particularly a radio segment on 3AW with Neil Mitchell, 'Federal government axes free learner driver program'. Additionally, the department has received four media enquiries:

- 11/04/2023 – ABC News Tasmania (Bec Pridham)

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- 27/01/2023 – The Age/Sydney Morning Herald (Vivienne Pearson)
- 23/01/2023 – ABC radio Hobart (Kylie Baxter)
- 17/01/2023 – 3AW radio (Katherine Powell)

Correspondence also been received seeking information on why the program is closing, mostly from driving instructors requesting ministerial intervention into the AAA decision.

- Ministerial correspondence: Catherine King MP
 - 23/03/2023 – Dr Helen Haines MP, Member for Indi
 - 09/03/2023 – Mr Robertson (cc Tracey Roberts MP, Member for Pearce)
 - 09/03/2023 – Sen the Hon James McGrath, Senator for Queensland
- Departmental correspondence: Adam Stankevicius
 - 07/02/2023 – Ms and Mr Tyler, Highlands Drivesafe
 - 07/02/2023 – Ms Howard, Awesome Driving School

Financial Information as at 31 December 2023**National Road Safety Action Grants Program**

Program/Project Start Date:	2022-23				
Program/Project End Date:	2025-26				
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	TOTAL \$m
Appropriation Budget	3.0	10.45	15.7	14.45	43.60
Less:					
Actual Expenditure YTD at 31 August 2023	3.0	3.0			6.0
Total Committed Funds at 31 August 2023	3.0	3.0	0	0	6.0
Total Uncommitted Funds (balance)	0	7.45	15.7	14.45	37.6

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient

Car safety Ratings Program

Program/Project Start Date:	2023-24						
Program/Project End Date:	2027-28						
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Appropriation Budget	0	3.21	3.27	3.68	3.04	3.35	16.55
Less:							

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Actual Expenditure YTD at 31 August 2023	0	0	0	0	0	0	0
Total Committed Funds at 31 August 2023	0	0	0	0	0	0	0
Total Uncommitted Funds (balance)	0	3.21	3.27	3.68	3.04	3.35	16.55

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Other non-infrastructure funding

Program/Project Start Date:	2023-24						
Program/Project End Date:	2025-26						
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Appropriation Budget	0	5.9	6.9	6	0	0	18.8
Less:							
Actual Expenditure YTD at 31 August 2023	0	0	0	0	0	0	0
Total Committed Funds at 31 August 2023	0	0	0	0	0	0	0
Total Uncommitted Funds (balance)	0	0	0	0	0	0	18.8

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

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Lead/Support contact: Lisa Calabria

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SUBJECT: Road Safety Program**Talking Points**

- The Road Safety Program (the Program) was announced in October 2020 as part of the Australian Government's response to the economic and social impacts to the COVID-19 pandemic. The Program launched on 1 January 2021 and included a commitment of \$2 billion across the first three tranches of the Program (2020-21 to 2021-22 financial years).
- Funding is supporting the fast rollout of life saving road safety treatments which reduce the risk of fatal and serious injury road crashes.
- The May 2023 Budget committed an additional \$976.4 million to deliver infrastructure projects under a post COVID-19 re-designed program for funding over 2023-25.
- This new re-designed program opened for submissions from state and territory governments on 23 August 2023.
 - as at 13 December 2023, Western Australia (WA), Queensland (QLD), and the Northern Territory (NT) have submitted a Project Proposal Report (PPR) and received approval to deliver works.
 - South Australia (SA) submitted their PPR for assessment in December 2023, and provided updated project lists in January 2024 for assessment.
 - the remaining jurisdictions are at varying stages of preparing their PPRs for submission in early 2024.
- Through the re-designed program, the Government is making funding available to deliver road safety upgrades and improvements which address one or more of the key priorities of the National Road Safety Strategy (the Strategy) and the National Road Safety Action Plan 2023-25 (the Action Plan).
 - in particular: to deliver road safety treatments to reduce the risk of fatal and serious injury road crashes across four key streams: **regional roads, remote roads, urban roads and footpaths and cycleways**.
- The re-designed program has additional data reporting requirements compared to previous tranches including evidence of Road Safety Risk Rating Improvements.
- The re-designed program operates under a default 50:50 co-contribution requirement regardless of the geographical location of projects, unless otherwise agreed by the Minister.

Contact: s22(1)(a)(ii)

Cleared by First Assistant Secretary: Anita Langford

Phone: s22(1)(a)(ii)

Version Number: 1.0

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Lead/Support contact: Lisa Calabria

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Key IssuesRedesigned RSP (2023-25)

- In total 118 individual road safety works have been approved through the 2023-25 Program for delivery in Western Australia, Queensland and the Northern Territory (excluding mass action projects).
 - Northern Territory did not seek their full funding allocation through the first PPR, and will seek the balance through a subsequent PPR submission in early 2024, pending the outcome of their co-contribution request.
 - New South Wales, Victoria, Tasmania and the Australian Capital Territory are currently preparing their first PPRs for submission to the department in early 2024.
 - South Australia's PPR is currently being assessed.

Tranche 1-3 delivery status and challenges

- 1,428 individual projects, plus mass action works have been approved across Tranches 1-3:
 - 1,077 projects across all jurisdictions are complete
 - 248 projects are under construction across all jurisdictions
 - 103 have been withdrawn due to cost or timing constraints.
- A full breakdown of projects funded during the first three tranches of the Program is provided at **Attachment A**.
- Like other infrastructure programs, many projects across Tranches 1-3 were delayed by flooding, supply chain issues, labour shortages and market constraints. As a result, several jurisdictions sought extensions to program delivery time frames in Tranches 1-3.
- Tranches 1-3 operated on a 'use it or lose it' basis, however this was not applied consistently across all tranches due to project delays with the majority qualifying for exceptional circumstances.
 - three jurisdictions had a total of \$11.34 million withheld from a future tranche under the use it or lose it principle.
 - Queensland (\$612,564), Victoria (\$974,223) and New South Wales (\$9.7 million).
- As at 13 December 2023 only two states (SA and WA) have successfully delivered all Tranche 1-3 works, submitted post-completion reports, the majority of road safety data and received final milestone payments.
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts will continue to work with all states and territories to ensure project delivery and data reporting requirements are met.

Contact: s22(1)(a)(ii)

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Version Number: 1.0

Date: 02/02/2024

2023 - 2024 Additional Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Lisa Calabria

SB23-000957

Background

- The \$3 billion Road Safety Program was announced in October 2020 with funding originally profiled across 5 tranches. \$2 billion was committed to the first 3 tranches and \$976.4 million towards the 2023-25 Program.
- Across Tranches 1-3 approximately 14,000 km of Australia's road network have been upgraded.

Financial Information as at 13 December 2023

Program Start Date:	1 January 2021					
Program End Date:	30 June 2025					
Financial year	2020-21 \$m	2021-22 \$m	2022-23 \$m	2023-24 \$m	2024-25 \$m	TOTAL \$m
Appropriation Budget	\$734.8	\$683.8	\$384.2	\$662.1	\$488.2	\$2,953.1
Less:						
Actual Expenditure	\$734.8	\$683.8	\$384.2	\$13.8	0	\$1,816.6
Committed Funds	0	0	0	572.8	488.2	\$ 1,060.9
Total Uncommitted Funds (balance)	0	0	0	75.6	\$0	\$75.6

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Opening Appropriation	452.0	540.0	542.3	0	0	1,534.3
Movements/decisions	-67.9	122.0	-54.1	0	0	0
Movements/decisions						0
Movements/decisions						0
Movements/decisions						0
Current Appropriation	384.2	662.1	488.2	0	0	1,534.3

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2023 - 2024 Additional Estimates**Rural and Regional Affairs and Transport****Lead/Support contact: Lisa Calabria****SB23-000957**

Attachments:

- Attachment A: Road Safety Program project information
- Attachment B: Road Safety on a Page
- Attachment C: Road Safety Program Post Completion Report Data

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The table below provides a national picture of Program funding allocations, payments made to jurisdictions to date and unallocated funding.

Table 1 Tranche project status and approved funding by state (as at 13 December 2023)

State	Tranche 1 AG Contribution (\$ m)	Tranche 1 Approved Projects	Tranche 1 Completed Projects	Tranche 1 In Progress	Tranche 1 Not Started	Tranche 1 cancelled	Tranche 2 AG Contribution (\$ m)	Tranche 2 Approved Projects	Tranche 2 Completed Projects	Tranche 2 In Progress	Tranche 2 Not Started	Tranche 2 cancelled	Tranche 3 AG Contribution (\$ m)	Tranche 3 Approved Projects	Tranche 3 Completed Projects	Tranche 3 In Progress	Tranche 3 Not Started	Tranche 3 cancelled	Total T1-3 Projects	Total T1-3 AG Contribution (\$ m)
ACT	3	38	38	0	0	0	0.8	5	2	3	0	0	2.25	3	1	2	0	0	46	6
NSW	297.4	263	169	70	0	24*	125.2	141	70	53	0	17*	61.72	188	87	91	0	10*	592	484.3
NT	35.3	43	24	17	0	2*	60.7	20	16	1	0	3*	0	0	0	0	0	0	63	96
QLD	225	88	87	0	0	1	138.0	45	41	0	0	4*	158.6	46	44	2	0	0	179	521.4
SA	83.7	15	15	0	0	0	42.2	13	13	0	0	0	42.2	16	16	0	0	0	44	168
TAS	33.3	122	102	5	0	15*	0	0	0	0	0	0	10.7	11	6	0	0	5*	133	44
VIC	183.3	102	99	3	0	0	42.4	30	26	3	0	1*	112.6	54	49	0	0	5*	186	338.1
WA	152.5	69	69	0	0	0	80	64	51	0	0	13*	86.32	52	44	0	0	8*	184	318.8
TOTAL	1,011.50	740	603	95	0	42	490.7	318	219	60	0	39	474.1	370	247	95	0	28	1,428	1,976.60

- NSW – ‘Tranche 1 cancelled’, ‘Tranche 2 cancelled’, ‘Tranche 3 cancelled’ cells all have been asterisked as they have been updated to include projects that have the status ‘To Be Withdrawn’ as this status is not reported on in the above table.
 - Tranche 1 - To Be Withdrawn = 4
 - Tranche 2 - To Be Withdrawn = 5
 - Tranche 3 - To Be Withdrawn = 8

Table 2. Road Safety Program (Tranche 1-3) Budget information (as at 13 December 2023)

	Allocated Budget T1 – T3 ⁽¹⁾ (\$m)	Paid against Allocated Budget (\$m)	Remaining to be paid ⁽²⁾ (\$m)
ACT	6.0	3.7	2.2
NSW	484.3	424.8	59.4
NT	96.0	75.6	20.4
QLD	521.4	515.8	5.5
SA	168.0	168.0	0
TAS	44.0	31.7	12.3
VIC	338.1	274.6	63.5
WA	318.8	316.4	2.3
AUSTRALIA ⁽⁵⁾	1,976.6	1,811.0	165.6

As recorded in IMS for Tranches 1 through 3. Unadjusted for ‘use it or lose it’.

- (Remaining to be Paid) = (Allocated Budget) minus (Paid against Allocated Budget).
- Totals may not add due to rounding

Table 3 Redesigned Road Safety Program (2023-2025) - Approved funding allocations & projects

Jurisdiction	2023-24	2024-25	Total funding allocation for 2023-2025	Number of projects approved	Funding committed to approved projects
ACT	\$2,500,000	\$2,500,000	\$5,000,000	Nil	Nil
NSW	\$135,000,000	\$135,000,000	\$270,000,000	Nil	Nil
NT	\$22,500,000	\$22,500,000	\$45,000,000	5	\$13,258,251
QLD	\$127,884,500	\$127,884,500	\$255,769,000	71 plus mass action	\$255,769,000
SA	\$42,000,000	\$42,000,000	\$84,000,000	Nil	\$0
TAS	\$11,000,000	\$11,000,000	\$22,000,000	Nil	\$0
VIC	\$93,724,805	\$93,724,805	\$187,449,610	Nil	\$0
WA	\$53,610,000	\$53,610,000	\$107,220,000	42 plus mass action	\$107,220,000
Totals	\$488,219,305	\$488,219,305	\$976,438,610	118 plus mass action	\$376,247,251

o Funding allocations as committed in the May 2023 Budget

Att C: Status of Road Safety Program data as 31 December 2023

State/ Territory	Tranche	Pre risk rating	Post risk rating	Traffic V&M	AADT	Monthly fatal crashes	Monthly Serious injury	Network Risk Rating
ACT	Tranche 1	Yes	Partially	Partially	Partially	Yes ¹	Yes ¹	No ²
ACT	Tranche 2	Partially	No ³	No ³	Yes	Yes ¹	Yes ¹	No
ACT	Tranche 3	Partially	Partially	No	Yes	Yes ¹	Yes ¹	No
NSW	Tranche 1	Partially	Partially	Partially	Yes	Yes ¹	Yes ¹	No ²
NSW	Tranche 2	Partially	No ³	No	Yes	Yes ¹	Yes ¹	No
NSW	Tranche 3	Partially	Partially	No	YES	Yes ¹	Yes ¹	No
NT	Tranche 1	NA	NA	Partially	Yes	Yes ¹	Yes ¹	No ²
NT	Tranche 2	Partially	Partially	No	Yes	Yes ¹	Yes ¹	No
NT	Tranche 3	NA	NA	NA	NA	NA	NA	NA
QLD	Tranche 1	No	No	No	Yes	Yes ¹	Yes ¹	No ²
QLD	Tranche 2	Yes	No	No	Yes	Yes ¹	Yes ¹	No
QLD	Tranche 3	Partially	Partially	No	Yes	Yes ¹	Yes ¹	No
SA	Tranche 1	No	No	No	Yes	Yes ¹	Yes ¹	No ²
SA	Tranche 2	Partially	Partially	Yes	Yes	Yes ¹	Yes ¹	No
SA	Tranche 3	Partially	Partially	Partially	Yes	Yes ¹	Yes ¹	No
TAS	Tranche 1	No	No	No	No	No	No	No ²
TAS	Tranche 2	NA	NA	NA	NA	NA	NA	NA
TAS	Tranche 3	No	No	Partially	Yes	Yes ¹	Yes ¹	No
VIC	Tranche 1	No	No	No	No	Yes ¹	Yes ¹	No ²
VIC	Tranche 2	Partially	Partially	No	Yes	Yes ¹	Yes ¹	No
VIC	Tranche 3	No	No	Yes ¹	Yes	Yes ¹	Yes ¹	No
WA	Tranche 1	No	No	Partially	No	Yes ¹	Yes ¹	No ²
WA	Tranche 2	Partially	Partially	Partially	Yes	Yes ¹	Yes ¹	No
WA	Tranche 3	Yes	Yes	Yes	Yes	Yes ¹	Yes ¹	No

1. FSI crash data reported to BITRE from all juro's

2. Network Risk Rating not requested for Tranche 1

3. Final post data ratings and TV&M are expected to be included in all jurisdictions PCR in the coming months

NA - NT did not submit a tranche 3 PPR

Infrastructure Investment Program – NPA – Outcome 1

Program	Actual 2019-20 ('\$000)	Actual 2020-21 ('\$000)	Actual 2021-22 ('\$000)	Actual 2022-23 ('\$000)	Budget* 2023-24 ('\$000)	Budget* 2024-25 ('\$000)	Budget* 2025-26 ('\$000)	Budget* 2026-27 ('\$000)	Total Budget* 2019-20 to 2026-27 ('\$000)	Notes
Road Safety Related Programs										
Road Safety Program		734,795	683,756	384,174	13,786 572,776 75,542 662,104	488,219			2,953,048	<ul style="list-style-type: none">• \$1,816.6 million has been paid for Tranche 1 – Tranche 3• \$976.4 million remains available for the 2023-24 and 2024-25 financial years for the re-designed Program• Program ends 30 June 2025• Funding profiles for 2023-24 and 2024-25 are subject to change based on commitments across each financial year. A transfer of funds from 2024-25 to 2023-24 is expected to occur for cashflow purposes.
Black Spot Program	81,568	103,813	76,673	86,429	48,052 52,200 29,700 130,000	130,000	140,000	140,000	888,483	<ul style="list-style-type: none">• Ongoing program since 1996, enables treatment of road sites at which accidents are occurring or are at risk of occurring.• \$110 million nominal (base) annual commitment, projects recommended by consultative panels who review nominations submitted on the basis of proactive road safety audits or accident history.• \$120.1 million annual commitment from Oct 2022 Budget across forward estimates (to 2031-32) due to reallocation of underspend in previous financial years.
ANCAP – Stars on Cars	1,328	1,388	1,358	1,358					5,432	
Targeted Road Safety Works		334,770	96,331	21,930	32,400	13,566	784		499,780	
Total - Programs directly targeted at road safety (subtotals)	82,896	1,174,766	858,118	493,891	824,504	631,785	140,784	140,000	4,346,743	
Heavy Vehicle Safety and Productivity Program	51,640	51,784	57,432	46,482	23,572 90,000	-	-	-	297,338	<ul style="list-style-type: none">• A terminating program that has provided funding since 2008-09, to state, territory, and local governments for infrastructure projects that improve the productivity and safety outcomes of heavy vehicle operations across Australia.• HVSP will cease on 30 June 2024 and similar projects will be funded under the new Safer Local Roads and Infrastructure Program (SLRIP) from 1 July 2024.• On average, at least \$65 million has been allocated nationally each financial year under HVSP, with annual profiles varying based on bring forwards and redistribution of past year underspends.* 14 million of 2023-24 budget quarantined under Heavy Vehicle Rest Area (HVRA) initiative
Bridges Renewal Program	90,115	46,599	50,446	63,844	24,457 95,000	-	-	-	346,004	<ul style="list-style-type: none">• A terminating program that has provided funding since 2015-16, to state, territory, and local governments to upgrade bridges and deliver improvements in productivity and community access across Australia.• BRP will cease on 30 June 2024 and bridges projects will be funded under the new Safer Local Roads and Infrastructure Program (SLRIP) from 1 July 2024.• On average, at least \$85 million has been allocated nationally each financial year under BRP, with annual profiles varying based on bring forwards and redistribution of past year underspends.
Safer Local Roads and Infrastructure Program	-	-	-	*refer to SB23-000958 - notes on page 9 under SLRIP		161,600 33,400 195,000	161,600 33,400 195,000	158,100 33,400 191,500	581,500	<ul style="list-style-type: none">• This is a new ongoing Australian Government program for implementation from 1 July 2024, which will flexibly provide funding for projects to address emerging priorities in road infrastructure needs.• The program will consolidate the existing Bridges Renewal Program (BRP) and Heavy Vehicle Safety and Productivity Program (HVSP) into a single application-based ongoing funding stream.• The creation of the new program was recommended by the Independent Strategic Review of the Infrastructure Investment Program and the increases in funding will be phased in over the forward estimates to avoid putting pressure on inflation, supply costs and the construction labour market.• There will be an additional \$89 million under the new program, starting from 2026-27, with funding increasing gradually over the coming years, up to an average of \$200 million per year from 2027-28 onwards (additional total \$1,263 million)• This includes a \$140 million commitment over 10 years for the Heavy Vehicle Rest Area (HVRA) initiative, which is being delivered under the HVSP until 30 June 2024.
Road Investment	2,164,958	3,847,623	3,419,831	4,844,146	5,795,606	5,591,260	5,204,609	4,962,190	35,830,223	

* There may be some movement of funds between years that will affect final budgets

Program	Actual 2019-20 ('\$000)	Actual 2020-21 ('\$000)	Actual 2021-22 ('\$000)	Actual 2022-23 ('\$000)	Budget* 2023-24 ('\$000)	Budget* 2024-25 ('\$000)	Budget* 2025-26 ('\$000)	Budget* 2026-27 ('\$000)	Total Budget* 2019-20 to 2026-27 ('\$000)	Notes
Roads of Strategic Importance (ROSI)	128,375	329,852	526,448	560,326	0	0	0	0	1,545,001	
Roads to Recovery	569,429	592,104	499,896	359,361	125,114 402,400 90,600 618,066	650,000	800,000	950,000	5,038,856	<ul style="list-style-type: none">• Ongoing program since 1 January 2001, providing funding to 551 local government bodies over a 5-year funding period (current 2019 – 2024) for road repair, construction and maintenance projects.• \$500 million in nominal annual funding, increasing to \$1 billion from 2027-28, with annual profiles varying based on bring forwards and redistribution of past year underspends.• Variance in expenditure is explained by delays in activities, which have been attributable to natural disasters, the impact of the COVID-19 pandemic, labour hire shortages, availability of materials and the ability to tender in a competitive market.• Funding includes an additional \$138.9 million made available to 128 Local Government Areas through the Drought Communities Program Extension during 2019-2021.
Total - Programs indirectly benefiting road safety	3,004,517	4,867,962	4,554,053	5,874,159	6,598,672	6,436,260	6,199,609	6,103,690	43,638,922	
Remote Roads Upgrade Pilot Program (RRUPP)	-	-	-	2,236	33,255 82,306	65,458	-	-	150,000	<ul style="list-style-type: none">• \$150 million pilot program with funding to 30 June 2025, through 33 successful applications across state and local governments selected by the former government and re-endorsed in late 2022.• Successful projects target road improvements for regional communities, and addresses significant deficiencies on key regional and rural roads that limit community access, pose safety risks and impact the economic development of the surrounding area.
Regional Level Crossing Upgrade Fund	0	0	0	0	18,840	43,240	50,450	47,470	160,000	<ul style="list-style-type: none">• A terminating program opened for submissions from 1 July 2023.• \$160 million in funding profiled over 4 years (2 rounds over the life of the Program)• 4 jurisdictions applied for funding in Round 1• Funding profiles are subject to change based on Round 2 applications.• No funding was made available to ACT (urban locations).
Total - Other relevant IIP programs	0	0	0	2,236	101,146	108,698	50,450	47,470	310,000	
Total Road Safety Related Programs	3,087,413	6,042,728	5,412,171	6,370,286	7,524,322	7,176,743	6,390,843	6,291,160	48,295,665	

* There may be some movement of funds between years that will affect final budgets

Outcome 2: Road Safety Programs

Program	Actual 2019-20 ('000)	Actual 2020-21 ('000)	Actual 2021-22 ('000)	Actual 2022- 23 ('000)	Budget* 2023- 24 ('000)	Budget* 2024- 25 ('000)	Budget* 2025- 26 ('000)	Budget* 2026- 27 ('000)	Total Budget* 2019-20 to 2026- 27 ('000)	Notes
National Road Safety Action Grants Program				3,000	1,500 1,500 7,450 8,950	15,700	14,450		43,600	<ul style="list-style-type: none">• \$43.6 million 2023-24 Budget commitment• \$6.0 million committed for Safe Roads for Safe Cycling Program (Amy Gillett Foundation).• Program Guidelines released 28 July 2023.• First two funding rounds closed on 25 August 2023.• Remaining three rounds now open, closing on 31 March 2024.• Program ends 30 June 2026
Car Safety Ratings Program					3,210	3,270	3,680	3,040	13,200	<ul style="list-style-type: none">• \$16.55 million 2023-24 Budget commitment• \$16.3 million committed for ANCAP over five years to 2027-28• \$0.25 million committed for used car safety ratings over 3 years• Program Guidelines for non-competitive round released 14 August 2023. Grant agreements not yet executed.• Program ends 30 June 2028 - 2027-28 budget figure = \$3,350,000
Keys2drive	2,000	4,000	4,000	3,324					13,324	<ul style="list-style-type: none">• \$16 million fully allocated• Program ended 30 June 2023• \$2.676 million underspend in 2022-23
Road Safety Awareness & Enablers Fund	1,029	915	1,274	806					4,024	<ul style="list-style-type: none">• \$4 million 2019-20 Budget commitment is allocated• \$4 million 2022-23 Budget commitment is moved to National Road Safety Action Grants Program• Program ended 30 June 2023
Road Safety Innovation Fund		4,969	2,744	4,044					11,757	<ul style="list-style-type: none">• Program ended 30 June 2023• \$12 million 2022-23 Budget commitment is moved to National Road Safety Action Grants Program• Program ended 30 June 2023
Driver Reviver Site Upgrades	514	7,402							7,916	<ul style="list-style-type: none">• \$8 million 2019-20 Budget commitment (\$7.9m allocated)• Program ends 30 June 2023
Digital Roads Safety Passport	600	1,200							1,800	<ul style="list-style-type: none">• 2019 election commitment, funding fully allocated• Program ended 30 June 2022
Total Road Safety Grants Programs	4,143	18,486	8,018	11,174	12,160	18,970	18,130	3,040	95,621	

Outcome 3: Local Government (Outcome 3.2)

Program	Actual 2019-20 ('000)	Actual 2020-21 ('000)	Actual 2021-22 ('000)	Actual 2022- 23 ('000)	Budget* 2023- 24 ('000)	Budget* 2024- 25 ('000)	Budget* 2025- 26 ('000)	Budget* 2026- 27 ('000)	Total Budget* 2019-20 to 2026- 27 ('000)	Notes
Local Roads and Community Infrastructure (LRCI)		835,203	597,676	493,153	260,785 781,050	292,100	250,000		3,249,182	<ul style="list-style-type: none">• Temporary program commenced 1 July 2020, delivered across 4 phases, ending 30 June 2026.• \$3.25 billion in funding for expenditure by 550 local government bodies to support delivery of priority local road and community infrastructure projects. \$250 million (Part B – out of total \$750 million) of Phase 4 funding is limited to road projects in regional, remote and outer urban councils (unless exempt).• Variance in expenditure is explained by the program structure, whereby payments are made 'on-demand' to grantees following provision of a report that evidences project expenditure. Due to national supply chain issues and workforce shortages, many work schedules have been subject to unanticipated delays, such that fewer claims for payment following evidence of expenditure have been made.

* There may be some movement of funds between years that will affect final budgets

2023 - 2024 Additional Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Melony Czajor

SB23-000958

SUBJECT: Infrastructure Sub-programs**Talking Points**

- In November 2023, the Australian Government announced a gradual increase to funding for three sub-programs under the Infrastructure Investment Program, to strengthen its commitment to road safety and to reduce the administrative burden on local councils.
- From 1 July 2024:
 - **Roads to Recovery Program** funding will be doubled, gradually rising from \$500 million to \$1 billion per year.
 - **Black Spot Program** funding will gradually increase from the current commitment of \$110 million to \$150 million per year.
 - the **Heavy Vehicle Safety and Productivity Program** and the **Bridges Renewal Program** will **merge** into a **new Safer Local Roads and Infrastructure Program**
 - no funding is being cut for these programs.
 - there will be an additional \$89 million under the new program, starting from 2026-27, with funding increasing gradually over the coming years, up to an average of \$200 million per year.
- In total, funding for these three subprograms increased by \$4.4 billion over ten years (2023-24 to 2032-33). This includes \$4.2 billion in new funding commitments announced in November 2023.
- This ongoing increase in funding is in addition to the temporary funding boost provided through the 2022-23 Budget for Phase 4 of the **Local Roads and Community Infrastructure Program**.

Key IssuesMYEFO 2023-24 Funding Announcement

- On Sunday 19 November 2023, the Government announced a significant boost for road safety with increases in funding and changes to Infrastructure Investment Program (IIP) sub-programs to reduce the administrative burden on local councils.
- Over the next 10 years:
 - \$228.8 million in extra funding has been committed to Black Spot Projects;
 - \$3.9 billion in extra funding has been committed to the Roads to Recovery Program; and
 - an extra \$89 million has been committed for the new Safer Local Roads and Infrastructure Program (SLRIP).
- This increase in funding will be phased in over the ten-year pipeline to avoid putting pressure on inflation, supply costs and the construction labour market. The gradual

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increase will allow councils and state/territory governments to plan ahead to responsibly build capability and resources to deliver on this commitment.

- The new SLRIP will also see the revision, consolidation and replacement of the current Heavy Vehicle Safety and Productivity and Bridges Renewal Programs.
- Consultation with local government stakeholders is occurring in the lead-up to delivery of the new programs to ensure that each of the programs is set up to distribute funds fairly, reduce administrative burden and allow more money to be spent on local projects in communities where they are needed most.
- Consultation will include feedback from all local governments, their peak bodies such as the Australian Local Government Association and road safety experts such as the Australasian College of Road Safety.

Infrastructure Investment Program (IIP) Review

- The Government's Independent Strategic Review of the IIP, announced on 1 May 2023, (the Review) found that local government programs are a critical funding mechanism for local roads and infrastructure, but they are administratively burdensome and lack sufficient funding or certainty.
- The changes the Government has announced to sub-programs in the 2023-24 MYEFO are designed to address the recommendations of the Review. More details on the Review are provided in **SB23-000967**. The addressed recommendations include:
 - significantly increasing funding to Roads to Recovery (recommendation 9);
 - increasing funding to the Black Spot Program (recommendation 10); and
 - creating a targeted application-based infrastructure program, for funding against key government priorities (recommendation 11).

Background

- The Government makes significant investment in targeted local infrastructure projects across Australia, supporting economic growth and regional development, making travel safer, and increasing community and freight access.
- The *National Land Transport Act 2014* provides the mechanism for payment of IIP sub-program funding, supported by the National Partnership Agreement between the Government and state/territory governments.
- IIP sub-programs include:
 - Black Spot Projects
 - Bridges Renewal Program (BRP)
 - Heavy Vehicle Rest Area Initiative (HVRA)
 - Heavy Vehicles Safety and Productivity Program (HVSPP)
 - Regional Level Crossing Upgrade Fund (RLCUF)
 - Remote Roads Upgrade Pilot Program (RRUPP)

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- Roads to Recovery (RTR) Program
- Road Safety Program (RSP – **SB23-000957** refers).
- In addition, the temporary Local Roads and Community Infrastructure (LRCI) Program provides financial assistance directly to local governments for regional infrastructure development and to support local communities.
 - this program is authorised under section 32B of the Financial Framework (Supplementary Powers) Act 1997, and listed in Schedule 1AB to the Financial Framework (Supplementary Powers) Regulations 1997.

Black Spot Projects

- Changes announced in MYEFO 2023-24 will see funding gradually increase in 1 July 2024 from the current \$110 million per year to \$150 million per year from 2027-28.
- Since 2021-22 \$211.2 million has been paid under the Black Spot Program to support more than 750 projects nationwide (as at 13 December 2023).
- Black Spot projects target road sites where death or serious injury crashes have occurred or are at risk of occurring. The program has been ongoing since 1996.

Bridges Renewal Program (BRP) and Heavy Vehicles Safety and Productivity Program (HVSPP)

- Changes announced in MYEFO 2023-24 will see the BRP and HVSPP merge into a new SLRIP, with \$200 million available each year from 2027-28. This is up from the average of \$150 million in investment each financial year under the existing programs.
- Since 2015-16, more than \$480 million has been paid under the BRP to support more than 790 projects nationwide and \$380 million has been paid under the HVSPP to deliver more than 410 projects nationwide (as at 13 December 2023).
- The BRP provides funding based on merit for the upgrade and replacement of bridges to enhance access for local communities and facilitate higher productivity vehicle access. The program has been ongoing since 2015.
- The HVSPP funds infrastructure projects that improve the productivity and safety outcomes of heavy vehicle operations across Australia. The program has been ongoing since 2008.

Heavy Vehicle Rest Areas (HVRA) initiative

- Changes announced in MYEFO 2023-24 will see the \$140 million HVRA initiative continue with funding under the new SLRIP from 2024-25 to 2032-33. This initiative will be managed under its own guidelines.
- The HVRA initiative provides dedicated funding for new and upgraded heavy vehicle rest areas to improve safety for all road users by encouraging breaks while also ensuring the productivity of the freight industry.

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- Four new HVRA projects were approved under the first tranche by Assistant Minister for Infrastructure and Transport, Senator the Hon Carol Brown on 7 December 2023 and are awaiting public announcement. Successful proponents have been advised in order for progress projects.

Roads to Recovery (RTR) Program

- Changes announced in MYEFO 2023-24 will see funding gradually increase from the current \$500 million per year to \$1 billion per year from 2027-28.
- All funding recipients will receive new funding allocations for the new five-year RTR program life, commencing 1 July 2024. A portion of the new funding will be dedicated to regional and remote councils.
- Since July 2019, \$2.15 billion has been paid under the RTR Program to deliver approximately 13,900 projects nationwide (as at 13 December 2023).
- The RTR Program provides funding for road repair, construction and maintenance projects to each of the 551 local government bodies nationally. The program has been in operation since January 2001.
- Local governing bodies are responsible for selecting and nominating road projects to deliver using their individual five-year program funding allocation based on local priorities. The current funding period operates from July 2019 to June 2024.

Local Roads and Community Infrastructure Program

- The Government committed an extra \$250 million in funding through the October 2022-23 Budget to Phase 4 and upholds the May 2022 election commitment. This commitment is known as Phase 4 Part B and specifically targets roads in remote, rural, regional and outer-urban areas.
- Since July 2020, \$2.19 billion has been paid under the LRCI Program to deliver more than 10,500 projects nationwide (as at 13 December 2023).
- The LRCI Program was established as a temporary program to offer immediate support to local governments, by funding the delivery of priority local road and community infrastructure projects, to create local jobs and benefit communities.
- It commenced from 1 July 2020, and will provide \$3.25 billion in total funding for expenditure by 550 local government bodies nationally, delivered across four phases ending 30 June 2026.

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Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Program	Black Spot					
Start Date	1996					
End Date	Ongoing					
Financial year	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	86.4	130.0	130.0	140.0	140.0	540.0
Less:						
Actual Expenditure	86.4	48.1	-	-	-	48.1
Committed Funds	0	52.2	-	-	-	52.2
Total Uncommitted Funds (balance)	0	29.7	130.0	140.0	140.0	439.7
Notes: <ul style="list-style-type: none"> • 2022-23 budget reduced to actual expenditure. • 2023-24 committed funds figure represents amount committed to approved projects, less actual expenditure. Uncommitted funds balance reflects funds that have not been allocated to approved projects in 2023-24. • Budget adjustments are made across financial years in instances where project proponents cannot complete works (weather/supply chain/workforce issues), works come in under budget, or overspends occur which impact the Budget allocation for a particular state. Funding is not lost, rather rolled over to the subsequent financial year. For example, in the case of an overspend in a given financial year, the Budget would be reduced in the following financial year to account for the overspend. • Totals are for forward estimates only, excluding 2022-23. 						

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Program	Roads to Recovery					
Start Date	January 2001					
End Date	Ongoing					
Financial year	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	359.4	618.1	650.0	800.0	950.0	3018.1
Less:						
Actual Expenditure	359.4	125.1	-	-	-	125.1
Total Committed Funds	0	402.4	-	-	-	402.4
Total Uncommitted Funds (balance)	0	90.6	650.0	800.0	950.0	2490.6
Notes: <ul style="list-style-type: none"> Funding recipients have until April 2024 to amend their work schedule to commit the balance of funds that remain uncommitted as at 13 December in the 23-24 FY for the current funding period ending June 2024 Funds are not able to be committed under a work schedule until after the RTR List and Funding Conditions instruments are made for the next funding period commencing 1 July 2024. Totals are for forward estimates only, excluding 2022-23. 						

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Program	Local Roads and Community Infrastructure					
Start Date	July 2020					
End Date	June 2026					
Financial year	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	493.2	781.1	292.1	250.0	-	1323.2
Less:						
Actual Expenditure	493.2	260.8	-	-	-	260.8
Total Committed Funds	0	402.7	207.9	0	-	610.6
Total Uncommitted Funds (balance)	0	117.6	84.2	250.0	-	451.8
Notes: <ul style="list-style-type: none"> Funding recipients have until April 2024 to amend their work schedule to commit the balance of funds that remain uncommitted as at 13 December in the 23-24 FY for Phases 1, 2 and 3. Although the eligible construction period under grant agreements ends on 30 June 2024 for Phases 1,2 and 3, and 30 June 2025 for Phase 4, budget has been provided in the subsequent financial years to accommodate anticipated construction delays due to the ongoing effects of natural disasters and labour and supply chain shortages. Totals are for forward estimates only, excluding 2022-23. 						

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Program	Safer Local Roads and Infrastructure Program					
Start Date	Expected from July 2024					
End Date	Ongoing					
Financial year	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	110.3	185.0	195.0	195.0	191.5	766.5
Less:						
Actual Expenditure	110.3	48.0	-	-	-	48.0
Total Committed Funds	0	103.6	161.6	161.6	158.1	584.9
Total Uncommitted Funds (balance)	0	33.4	33.4	33.4	33.4	133.6

Notes:

- Budget and expenditure reported for 2022-23 and 2023-24 relates to the current Bridges Renewal and Heavy Vehicle Safety and Productivity Programs.
- Projects currently funded under the BRP and HVSPP will be paid under those programs to end of financial year 2024. From 2024-25 projects will be managed under the Safer Local Roads and Infrastructure Program from 2024-25 until they are complete.
- Applications for new funding can continue to be made until transitional arrangements for grandparenting BRP and HVSPP are announced.
- Total uncommitted funds are expected to increase as grandfathering arrangements for BRP and HVSPP are established and commitments to older and significantly delayed projects are withdrawn.
- SLRIP guidelines are yet to be developed, and further consultation is required to ensure the program is delivered and effective. Guidelines will be announced as part of the 2024-25 Budget process.
- Totals are for forward estimates only, excluding 2022-23.

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Budget Information – Full program envelope (rounded to 1 decimal place)

Black Spot Program	2022-23*	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	TOTAL^
	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m
Opening Appropriation	120.1	120.1	120.1	120.1	120.1	120.1	120.1	120.1	120.1	120.1	110.0	1,190.9
Movements/decisions (MYEFO 23)	-33.7	9.9	9.9	19.9	19.9	29.9	29.9	29.9	29.9	34.9	48.9	263.0
Current Appropriation	86.4	130.0	130.0	140.0	140.0	150.0	150.0	150.0	150.0	155.0	158.9	1,453.9

* Figures for 2022-23 are actuals, all other figures are estimates/projections.

^ Totals exclude 2022-23.

Roads to Recovery*	2022-23**	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	TOTAL^
	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m
Opening Appropriation	490.9	484.2	500.0	500.0	500.0	500.0	500.0	500.0	500.0	500.0	500.0	4,984.2
Movement (MYEFO 23)	-131.5	131.5	-	-	-	-	-	-	-	-	-	0
New funding period additional funding (MYEFO 2023)	-	-	150.0	300.0	450.0	500.0	500.0	500.0	500.0	500.0	500.0	3900.0
Current Appropriation	359.4	618.1	650.0	800.0	950.0	1000.0	1000.0	1000.0	1000.0	1000.0	1000.0	9,018.1

*There were two decisions as part of the MYEFO process that are reflected here. One to move funds between years on the existing RTR funding period, and another to provide additional funding from the next funding period.

** Figures for 2022-23 are actuals, all other figures are estimates/projections.

^ Totals exclude 2022-23.

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Local Roads and Community Infrastructure	2022-23*	2023-24	2024-25	2025-26	TOTAL^
	\$m	\$m	\$m	\$m	\$m
Opening Appropriation	600.0	250.0	250.0	250.0	750.0
Movements/decisions (MYEFO 23)	473.2	431.1	42.1	-	473.2
Current Appropriation	493.1	781.1	292.1	250.0	1,323.2

* Figures for 2022-23 are actuals, all other figures are estimates/projections.

^Totals do not include 2022-23.

Safer Local Roads and Infrastructure Program	2022-23*	2023-24*	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	TOTAL^
	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m
Opening Appropriation (Bridges Renewal Program)	95.0	95.0	95.0	95.0	105.4	105.4	105.4	105.4	105.4	105.4	85.0	1,002.4
Opening Appropriation (Heavy Vehicle Safety and Productivity Program)	70.0	90.0	100.0	100.0	88.1	88.1	88.1	88.1	88.1	88.1	65.0	883.6
Movement of Funds (MYEFO 2023)**	-54.7 [#]	-	-	-	-8.5	3.3	3.3	3.3	3.3	3.3	46.8	-
New Program / additional funding (MYEFO 2023)**	-	-	-	-	6.5	6.5	6.5	6.5	6.5	6.5	50.0	89.0
Current Appropriation	110.3	185.0	195.0	195.0	191.5	203.3	203.3	203.3	203.3	203.3	246.8	2,029.8

*Funding in 2022-23 and 2023-24 will continue to be paid under the original BRP and HVSP. Figures for 2022-23 are actuals, all other figures are estimates/projections.

^ Totals exclude 2022-23.

**There were two decisions as part of the MYEFO process that are reflected here. One to move funds between years on the existing BRP and HVSP programs, and another to merge programs into the new SLRIP which included additional funding.

[#]This figure represents an underspend due to delays in delivery of projects. Previous year underspends have historically been redistributed throughout the ten-year pipeline. As part of the development of SLRIP the department will engage with stakeholders to discuss ways to address delays in delivery under the new program.

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Attachments:

- Attachment A: Media coverage and press release summary - various sub-programs (individual projects and program funding boosts)

Contact: Melony Czajor**Cleared by First Assistant Secretary:** Anita Langford**Phone:** s22(1)(a)(ii)**Version Number:** 4.0**Date:** 03/02/2024

Attachment A - Media coverage/press releases

Outlet	Date	Title	Summary
Grattan Institute	27 Nov 2023	Making our roads smoother and safer	<ul style="list-style-type: none"> Grattan Institute research found a funding shortfall and underspend is largest in regional and remote areas. Funding boost of for local roads is a very welcome circuit-breaker and allow predictable funding, enabling better stewardship of long-lived assets. The money can't start flowing soon enough.
The West Australian	20 Nov 2023	Feds double road funds with \$1b for wear & tear	<ul style="list-style-type: none"> Queensland Transport Minister Mark Bailey said the announcement of a boost to roads funds in his State was misleading. Shifting the funding split for regional roads from 80/20 to 50/ 50 meant Queenslanders would be out of pocket \$600m to \$1b each year.
Michael McCormack Media Release	8 Nov 2023	McCormack welcomes new bridge funding but warns of upcoming infrastructure cuts	<ul style="list-style-type: none"> Member for Riverina Michael McCormack has welcomed more than \$4.8 million in funding for the widening of the bridge over Burrangong Creek on Henry Lawson Way. Fear Labor will revert to its historical trend of cutting projects in the bush once it releases the findings of its 90-day review
Herald Sun	4 Aug 2023	Winding road to recovery	<ul style="list-style-type: none"> Programs including Roads to Recovery, Black Spots, Bridges Renewal and Heavy Vehicle Safety are continuing. However, a cloud remains over the local roads and community infrastructure fund.

Infrastructure Ministers media

Media release	Date	Title	Summary
The Hon Catherine King MP	8 Jan 2024	Oodnadatta Track upgrades to improve access and reduce flood impact	<ul style="list-style-type: none"> RTR funded project
The Hon Kristy McBain MP & Senator the Hon Anthony Chisholm	20 Dec 2023	Noosa celebrates completion of \$2.33 million Lawnville Road Bridge replacement	<ul style="list-style-type: none"> Bridges Renewal Program project
The Hon Catherine King MP & The Hon Kristy McBain MP	23 Nov 2023	Boosting road safety on the Hunter Coast	<ul style="list-style-type: none"> Black Spot, RTR, & SLRIP funding boost Hunter Coast NSW funding and projects delivered
The Hon Kristy McBain MP	27 Nov 2023	Hay swimming like never before	<ul style="list-style-type: none"> LRCl project

The Hon Kristy McBain MP	21 Nov 2023	New Keanes Bridge connecting the community	<ul style="list-style-type: none"> Bridges Renewal Program project
The Hon Catherine King MP; The Hon Kristy McBain MP; Senator the Hon Carol Brown & Senator the Hon Anthony Chisholm	19 Nov 2023	Significant boost for road safety	<ul style="list-style-type: none"> Black Spot, RTR, & SLRIP funding boost announcement
The Hon Kristy McBain MP	9 Nov 2023	\$8.5 million to replace the Coppermine Creek Bridge in Cloncurry	<ul style="list-style-type: none"> Bridges Renewal Program project
The Hon Kristy McBain MP	7 Nov 2023	Major road safety upgrade for City of Cockburn	<ul style="list-style-type: none"> LRCI and RTR project
The Hon Kristy McBain MP	2 Nov 2023	Over \$41 million to improve regional bridges	<ul style="list-style-type: none"> BRP funding allocation
The Hon Kristy McBain MP	3 Oct 2023	New pedestrian bridge connects regional Victorian communities	<ul style="list-style-type: none"> LRCI project
The Hon Kristy McBain MP	26 August 2023	Safety improvements for 15 dangerous sites on Tasmanian roads	<ul style="list-style-type: none"> Black Spot funding and projects
The Hon Catherine King MP	16 Aug 2023	Ballarat intersection made safer thanks to new roundabout	<ul style="list-style-type: none"> LRCI project
The Hon Catherine King MP	15 Aug 2023	Delivering the infrastructure Cairns needs to thrive	<ul style="list-style-type: none"> Cairns Regional Council Black Spots, LRCI and RTR funding

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Rural and Regional Affairs and Transport

Lead/Support contact: Simon Milnes/s22(1)(a)(ii)

SB23-000959

SUBJECT: Infrastructure Investment Program – Budget Overview**Talking Points**

- The Australian Government remains committed to a 10-year, over \$120 billion pipeline to ensure a rolling program of sustainable land transport infrastructure investment.
- The focus of the 2023-24 Budget and the 2023-24 Mid-Year Economic and Fiscal Outlook (MYEFO) was reform of the Infrastructure Investment Program (IIP) and to lay a firm foundation on which to build a more sustainable and credible pipeline of investment in resilient, nationally significant infrastructure.
- An Independent Strategic Review of the IIP (the Review) was undertaken and the Government's response to the Review was announced by the Minister on 16 November 2023.
- No state or territory had its 10-year funding cut in the 2023-24 MYEFO. Every jurisdiction will receive additional funding compared to the 2023-24 Budget.
- The Government is working closely with jurisdictions to develop a shared vision for land transport infrastructure investment and a credible and sustainable infrastructure pipeline with a focus on nationally significant projects.

Key Issues

- The Government is maintaining the over \$120 billion rolling 10-year pipeline.
- The Government will continue working with jurisdictional partners to deliver election commitments, address market capacity and smooth the pipeline.
- As part of the 2023-24 MYEFO, the Government committed **\$96.7 billion** towards major infrastructure projects across Australia over the 10 years from 2023-24, under the IIP.
- The IIP also provides **\$12.5 billion** over the 10 years from 2023-24 for smaller projects through programs such as Roads to Recovery, Black Spots, Bridges Renewal and the Heavy Vehicle Safety and Productivity programs. From 2024-25 the Bridges Renewal and the Heavy Vehicle Safety and Productivity programs will merge into the new Safer Local Roads and Infrastructure program.
- As part of the 2023-24 MYEFO, \$11.0 billion over 10 years was provided for priority infrastructure investments, informed by the findings of the Review (Measure titled: *Building a Better Future Through Considered Infrastructure Investment* (refer pages 279-280 of the MYEFO publication)).
- Funding includes:
 - \$2.7 billion for the North-South Corridor - Torrens to Darlington in South Australia.

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- \$2.4 billion for projects in Queensland, including \$1.6 billion for Brisbane to the Gold Coast (Kuraby – Beenleigh Faster Rail Upgrade) and \$347.5 million for the Bruce Highway – Rockhampton Ring Road.
- \$1.1 billion for projects in Western Australia, including \$1 billion for Metronet.
- \$200 million for the Alice Springs to Halls Creek Corridor Upgrade (Northern Territory) - Tanami Road - Progressive Upgrades.
- \$152.6 million for projects in the Australian Capital Territory, including \$125.5 million for the Canberra Light Rail – Stage 2A.
- \$115.8 million for projects in New South Wales, including \$50.0 million for Richmond Road Stage 1 – Elara Boulevard to Heritage Road, Marsden Park.
- \$101.8 million for projects in Victoria, including \$99.1 million for Western Highway – Ballarat to Stawell Duplication.
- \$2.0 million for the Tasmanian Roads Package - West Tamar Highway targeted upgrades between Exeter and Launceston.
- The additional funding also included \$4.2 billion over 9 years from 2024-25 to boost road safety programs which including:
 - an additional \$3.9 billion over nine years from 2024–25 for the Roads to Recovery Program, bringing total funding to \$9.0 billion over ten years from 2023-24.
 - an additional \$228.8 million over nine years from 2024–25 for the Black Spot Program, bringing total funding to \$1.5 billion over ten years from 2023–24.
- 50 infrastructure projects will not receive Government funding at this time.
- 11 projects have been reduced to planning only, with the remaining funding to be reserved for construction.
- 46 projects will receive additional Government funding as part of this measure. In addition, \$250.0 million over 4 years from 2023-24 was allocated to Queensland for future priorities.
- The Government also re-profiled \$8.8 billion to beyond the forward estimates to better align with construction market conditions and project delivery timeframes.
- The Government has also created 32 corridors, with these corridors grouping existing projects along strategic national freight routes.
- **Attachment A:** provides a breakdown of the movement from the 2023-24 Budget to the 2023-24 MYEFO and profiles over the ten-years (2023-24 to 2032-33) at the total and state / territory level.
- **Attachments B to D:** provides further details on IIP major projects that received, as part of the 2023-24 MYEFO, additional funding (**B**), projects that will not receive additional funding at this time (**C**) and projects reduced to planning only (**D**).

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Attachments:

- Attachment A: Movement of Funds Breakdown – IIP
- Attachment B: 2023-24 MYEFO – IIP Major Projects Additional Funding
- Attachment C: 2023-24 MYEFO - Projects that will not receive AG Funding at this time
- Attachment D: 2023-24 MYEFO - Projects Limited to Planning

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Attachment A: Movement of Funds Breakdown – IIP

IIP Summary – Net changes: 2023-24 Budget to the 2023-24 MYEFO (\$b)

Period	Investment: 2023-24 Budget (\$b)	Period	Investment: 2023-24 MYEFO (\$b)	Net change: 2023-24 Budget vs 2023-24 MYEFO (\$b)
2023-24	14.4	2023-24	13.0	-1.4
Forward Estimates (2023-24 to 2026-27)	55.8	Forward Estimates (2023-24 to 2026-27)	51.3	-4.5
10 Year Investment (2023-24 to 2032-33)	91.9	10 Year Investment (2023-24 to 2032-33)	96.7	4.8

IIP by financial years – Summary (2022-23 to 2032-33)

Payments (\$m)			Forecasts^ (\$m)					
2022-23 Actual	2022-23 Underspend	2023-24 Paid to date*	2023-24	2024-25	2025-26	2026-27	2027-28 to 2032- 33	Total 10 Year
9,457.2	1,172.9	2,907.2	12,956.5	13,525.7	12,473.5	12,318.3	45,423.9	96,697.9

2022-23 funding allocation was \$10,630.1m (as at the 2023-24 Budget, reducing from \$12,381.7m as at the 2022-23 Oct. Budget).

2023-24 payments as at 13 December 2023. ^ Forecasts as at 2023-24 MYEFO.

Figures are for the total IIP, whereas the forecast figures in the budget papers (for example: Table C.A.6 in the 2023-24 MYEFO papers) focus on the payments to the state's component only. The additional component (for the total IIP) relates to payments to non-state entities (predominantly relates to Grants to the ARTC and Research and Evaluation).

State Breakdowns – as at 2023-24 MYEFO

Period	NSW	VIC	QLD	WA	SA	TAS	NT	ACT
Budget Year (\$b) (2023-24)	3.3	2.4	2.4	2.3	1.0	0.5	0.4	0.1
Forward Estimates (\$b) (2023-24 to 2026-27)	13.0	9.1	11.3	6.8	4.6	1.5	1.6	0.6
10 Year Investment (\$b) (2023-24 to 2032-33)	22.3	18.7	21.7	9.8	10.2	2.6	2.6	0.8
Change in 10-year profile from 2023-24 Budget	1.3	1.2	3.1	1.7	2.8	0.2	0.3	0.2

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2023-24 MYEFO - IIP Major Projects: Additional Funding

State	Project name	Existing AG (\$m)	Additional AG (\$m)	Revised AG (\$m)
ACT	Molonglo River Bridge	87.5	25.0	112.5
ACT	Gundaroo Drive Duplication	25.0	1.8	26.8
ACT	Beltana Road Improvements	2.5	0.3	2.8
ACT	Canberra Light Rail - Stage 2A	218.4	125.5	343.9
National	Port Botany Rail Line Duplication	400.0	42.0	442.0
NSW	M5 Motorway - Moorebank Avenue - Hume Highway Intersection Upgrade	152.5	37.5	190.0
NSW	Richmond Road Stage 1 - Elara Boulevard to Heritage Road, Marsden Park	25.0	50.0	75.0
NSW	Clarence Town Bridge	8.8	0.8	9.6
NSW	Erskine Park Road & Peppertree Drive Intersection Upgrade- Penrith Council	17.2	3.1	20.4
NSW	Commuter Car Park Upgrade - T8 East Hills Line - Campbelltown	22.1	2.9	25.0
NSW	Western Distributor Smart Motorway	60.0	20.0	80.0
NSW	Mt Lindesay Road - Legume to Woodenbong	12.0	1.5	13.5
NT	Alice Springs to Halls Creek Corridor Upgrade (NT) - Tanami Road - Progressive Upgrades	153.5	200.0	353.5
QLD	Beams Road Open Level Crossing	50.0	6.2	56.2
QLD	Boundary Road level crossing, Coopers Plains	133.0	46.5	179.5
QLD	Centenary Bridge Upgrade	112.0	27.3	139.3
QLD	M1 Pacific Motorway - Varsity Lakes to Tugun	680.0	70.0	750.0
QLD	Shute Harbour Road Upgrades	29.6	2.3	31.9
QLD	Loganlea Road Upgrade	22.5	1.7	24.2
QLD	Bribie Island Road Upgrade	20.0	8.9	28.9
QLD	Chambers Flat Road upgrade, Park Ridge	11.3	1.6	12.9
QLD	Urraween/Boundary Road Extension, Hervey Bay	7.7	1.9	9.6
QLD	Beenleigh Connection Road - City Road Intersection Upgrade, Beenleigh	4.0	3.0	7.0
QLD	Klingner Road- Boardman Road intersection upgrade, Kippa-Ring	4.0	0.8	4.8
QLD	Charters Towers Industrial Precinct Access	4.0	0.6	4.6
QLD	Brisbane to the Gold Coast (Kuraby – Beenleigh Faster Rail Upgrade)	1,121.0	1,576.0	2,697.0
QLD	Bruce Highway - Rockhampton Ring Road	823.6	347.5	1,171.1
QLD	Warrego Highway - Dalby Eastern Access Upgrade	44.8	0.1	44.9
QLD	Additional Unallocated Road Funding - QLD	0.0	250.0	250.0
QLD	Bruce Highway - Cairns Southern Access Corridor - Stage 4 - Kate to Aumuller	89.3	5.8	95.1
SA	North-South Corridor - Torrens to Darlington	4,975.0	2,725.0	7,700.0
TAS	Tasmanian Roads Package - West Tamar Highway targeted upgrades between Exeter and Launceston	16.0	2.0	18.0
VIC	Western Highway – Ballarat to Stawell Duplication	499.4	99.1	598.5
VIC	Geelong-Portarlington Road and Wilsons Road Intersection Upgrade	2.0	0.5	2.5
VIC	Surf Coast Highway, Reserve Road, Felix Street Intersection Improvements	1.7	0.2	1.9
VIC	Glenferrie Road Level Crossing Removal, Kooyong	5.6	1.0	6.6
VIC	Commuter Car Park Upgrades - Ferntree Gully	1.0	1.0	2.0
WA	Metronet Delivery	0.0	1,030.0	1,030.0
WA	Thomas Road Upgrade	19.0	2.5	21.5
WA	Thomas Road and Nicholson Road	14.0	5.0	19.0
WA	Gnangara Road Duplication	7.3	1.5	8.8
WA	Karratha to Tom Price Corridor Upgrade	304.0	11.0	315.0
WA	Mandurah Estuary Bridge Duplication	55.0	13.0	68.0
WA	Perth CBD Transport Plan - Swan River Bridge	50.0	20.0	70.0
WA	Great Northern Highway-Apple Street intersection upgrade, Upper Swan	7.0	2.3	9.3
WA	Leach Highway (Welshpool Road Interchange)	68.0	12.0	80.0
WA	Mitchell Freeway Extension - Hester Avenue to Romeo Road	116.0	6.0	122.0
		10,482.3	6,792.6	17,274.9

2023-24 MYEFO - Projects that will not receive Australian Government Funding at this time

State	Project name	Existing AG (\$m)	Revised AG (\$m)	Savings AG (\$m)
ACT	Inner Canberra Corridor Planning Package	1.5	0.1	1.4
NSW	Great Western Highway Upgrade - Katoomba to Lithgow - Construction of East and West Sections	2,032.0	101.6	1,930.4
NSW	Sydney to Newcastle - Tuggerah - Wyong faster rail upgrade	1,000.0	50.0	950.0
NSW	Mulgoa Road Stage 2 - Glenmore Parkway to Jeanette Street, Stage 5A Blaikie Road to Jamison Road and Stage 5B Ja	232.5	11.6	220.9
NSW	M7-M12 Interchange	116.0	5.8	110.2
NSW	Southern Connector Road, Jindabyne	100.0	5.0	95.0
NSW	Toowoomba to Seymour – New South Wales - Moree Intermodal Overpass	35.2	1.8	33.4
NSW	Commuter Car Park Upgrade - T1 North Shore, Northern and Western Line - St Marys	33.8	1.7	32.1
NSW	Commuter Car Park Upgrade - T1 North Shore, Northern and Western Line - Kingswood	32.0	1.6	30.4
NSW	Western City Road Transport Network Development – Planning	15.0	0.8	14.3
NSW	Commuter Car Park Upgrade - Woy Woy	13.2	1.0	12.2
NSW	Gwydir Highway Improvements - Planning	8.0	0.4	7.6
NSW	Northern NSW Inland Port - Narrabri	7.8	0.4	7.4
NSW	Bruxner Highway – Wollongbar to Goonellabah	6.8	0.3	6.5
NSW	Blaxland Road/Balaclava Road Intersection Improvements	6.7	0.3	6.4
NSW	Oxley Highway Stage 2 - Planning	4.0	0.2	3.8
NSW	Werrington Arterial Stage 2 - Planning	3.0	0.2	2.9
NSW	Remembrance Driveway Corridor Upgrade - Camden Council	0.7	0.3	0.4
QLD	Mooloolah River Interchange Upgrade (Packages 1 and 2)	160.0	16.8	143.3
QLD	Loganlea Station commuter car park, Loganlea	15.0	0.8	14.3
QLD	Beenleigh Station commuter car park, Beenleigh	15.0	0.8	14.3
QLD	Kenmore Roundabout Upgrade	12.5	0.6	11.9
QLD	Tennant Creek to Townsville Corridor Upgrade - Dingo Park Road Intersection Upgrade	8.0	0.4	7.6
QLD	Nicklin Way-Third Avenue Connection, Caloundra	7.0	0.4	6.7
QLD	New England Highway upgrade, Cabarlah	5.0	0.3	4.8
QLD	Emu Swamp Dam Supporting Infrastructure, Stanthorpe	5.0	1.4	3.6
QLD	High Road and Easterly Street, Waterford Upgrade	2.5	0.1	2.4
SA	Hahndorf Township Improvements and Access Upgrade	200.0	10.0	190.0
SA	Truro Bypass	161.6	8.1	153.5
SA	Old Belair Road upgrade, Mitcham	20.0	1.6	18.4
SA	Main South Road Productivity Package	16.0	0.8	15.2
SA	Onkaparinga Valley Road - Tiers Road - Nairne Road Intersection Upgrade	2.0	0.1	1.9
TAS	Old Surrey Road/Massy-Greene Drive Upgrade	16.0	0.8	15.2
VIC	Geelong Fast Rail	2,000.0	100.0	1,900.0
VIC	Frankston to Baxter Rail Upgrade	225.0	11.3	213.8
VIC	Goulburn Valley Highway - Shepparton Bypass Stage 1	208.0	10.4	197.6
VIC	McKoy Street - Hume Freeway Intersection Upgrade	168.0	8.4	159.6
VIC	Western Freeway Upgrade - M80 Ring Road to Ferris Road	50.0	2.5	47.5
VIC	Calder Freeway - Gap Road to the M80 Ring Road	50.0	2.5	47.5
VIC	Mornington Peninsula Freeway Upgrade	75.0	8.5	56.5
VIC	Victorian Faster Rail Corridor Investigations	16.0	0.8	15.2
VIC	Improving connectivity to Port of Melbourne - Business Casee	7.5	0.4	7.1
VIC	Camberwell Road / Monteath Avenue / Redfern Road Intersection Upgrade	3.6	0.2	1.8
VIC	Business Case for Melbourne Inland Rail Intermodal Terminal	10.0	0.5	9.5
VIC	Rutherglen Heavy Vehicle Alternative Route	2.0	2.0	0.0
WA	Moorine Rock to Mt Holland Road Upgrades	48.0	2.4	45.6
WA	Pinjarra Heavy Haulage Deviation - Stages 1 and 2	200.0	10.0	190.0
WA	Marble Bar Road Upgrade	48.0	2.4	45.6
WA	Future Road and Rail Connections for Perth	14.5	0.7	13.8
WA	Great Southern Secondary Freight Network	6.4	0.3	6.1
		7,425.6	389.1	7,025.0

2023-24 MYEFO - Projects Limited to Planning

State	Project name	Existing AG (\$m)	Revised AG (\$m)	Funding Reserved for Project Construction AG (\$m)
NSW	Swan Hill Bridge	60.0	6.0	54.0
NSW	New England Highway - Muswelbrook Bypass	268.8	26.9	241.9
NSW	Manns Road – Intersection Upgrades at Narara Creek Road and Stockyard Place	52.8	5.3	47.5
QLD	Direct Sunshine Coast Rail Line	1,600.0	160.0	1,440.0
QLD	Inland Freight Route (Mungindi to Charters Towers) Upgrades	800.0	80.0	720.0
QLD	M1 Pacific Motorway - Daisy Hill to Logan Motorway	500.0	50.0	450.0
QLD	Cairns Western Arterial Road Duplication	240.0	24.0	216.0
QLD	Caboolture – Bribie Island Road (Hickey Road - King John Creek) upgrade	10.0	1.0	9.0
TAS	Hobart – Northern Suburbs Transit Corridor	25.0	2.5	22.5
TAS	Hobart - Northern Transit Corridor Solution	13.5	1.4	12.2
VIC	Canterbury Road Upgrade	47.6	4.8	42.8
		3,617.7	361.8	3,255.9

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SB23-000960

SUBJECT: Infrastructure Investment Program Delivery**Talking Points**

- The Infrastructure Investment Program (IIP) comprises \$97 billion of the over \$120 billion rolling ten-year pipeline.
- Project delivery under the IIP has been impacted by broader construction sector challenges as a result of global and domestic factors including skills shortages, extreme weather events and cost increases from global inflation pressures.
- Expenditure for the IIP in 2022-23 amounted to \$9.46 billion, which was the highest amount of spend ever recorded for a financial year.

Key Issues

- The IIP is the largest component of the over \$120 billion ten-year infrastructure pipeline announced in the 2023-24 MYEFO.
 - The pipeline also includes:
 - Local Roads and Community Infrastructure Program
 - Financial Assistance Grants (Local Roads component)
 - Supplementary Local Roads funding for South Australia
 - Equity investments in transport infrastructure
- The majority of 2022-23 expenditure related to Road Investment (\$5.7 billion) and Rail Investment (\$2.4 billion). The 2022-23 expenditure also included the Roads of Strategic Importance sub-program (\$560.3m) and the Roads to Recovery sub-program (\$359.4 million).
- The underspend for the IIP in 2022-23 was \$1.2 billion relative to the 2023-24 Budget estimated expenditure in 2022-23 of \$10.63 billion, with the underspend largely reflecting delays in delivery against expected project milestones due to industry and market capacity constraints. This underspend was largely re-profiled across the forward estimates as part of the 2023-24 MYEFO.
- IIP payments to 13 December 2023 amounted to \$2.9 billion for 2023-24, against a total IIP allocation of \$13.0 billion in the 2023-24 MYEFO (which was reduced from \$14.4 billion in the 2023-24 Budget).
- **Attachment A:** provides a summary of IIP expenditure over the 2016-17 to 2022-23 period, 2023-24 as at 13 December 2023 and a breakdown of major projects as at 13 December 2023.

Attachments

- **Attachment A:** IIP Expenditure Summary and Breakdown of Major Projects.

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Attachment A

IIP Expenditure: 2016-17 to 2022-23

FINAL BUDGET OUTCOME (\$m)						
2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
6,190.8	6,138.2	5,750.2	5,027.7	8,828.9	7,695.9	9,457.2

Current IIP Expenditure for 2023-24

	Year to date (\$m)*	Remaining profile (\$m)*	Current profile (\$m)*
New South Wales	619.0	2,726.2	3,345.2
Victoria	354.5	2,056.5	2,411.0
Queensland	704.1	1,719.6	2,423.7
Western Australia	786.4	1,544.9	2,331.3
South Australia	146.3	885.9	1,032.3
Tasmania	195.2	324.4	519.6
Australian Capital Territory	12.6	95.0	107.6
Northern Territory	43.3	353.2	396.5
National and National Unallocated	45.7	343.6	389.3
Total IIP	2,907.2	10,049.3	12,956.5

*Notes: Expenditure is as at 13 December 2023. Current profile as at 2023-24 MYEFO.

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State Breakdown of Major Projects by status

<u>Project Status</u>	<u>NSW</u>	<u>VIC</u>	<u>QLD</u>	<u>WA</u>	<u>SA</u>	<u>TAS</u>	<u>ACT</u>	<u>NT</u>	<u>NAT</u>	<u>Total</u>
In Planning	62	38	64	20	10	19	6	2	1	222
Underway/Under Construction	41	54	48	43	22	18	6	9	2	243
Completed	16	34	28	12	19	6	2	6	0	123
TOTAL	119	126	140	75	51	43	14	17	3	588
<ul style="list-style-type: none"> • In Planning: Projects which may or may not be approved for construction that are undertaking a detailed analysis of requirements, such as a detailed business case and/or collecting information from stakeholders. • Under Construction / Underway: Projects which are approved and have physical works underway, or have commenced in the case of projects without construction works (e.g. funding business case development). • Completed: Projects where construction is completed and the project is open and being used. 										

Data as at 13 December 2023 and count is indicative only and excludes cancelled and not currently proceeding projects.

The above table do not include Corridors, for which there are 32 Corridors, containing 256 projects, as at 2023-24 MYEFO, with project status as follows: In Planning (113), Underway / Under Construction (91) and Completed (52).

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SB23-000961

SUBJECT: Infrastructure Investment Program (IIP) - Reform**Talking Points**

- The Australian Government has an ambitious reform agenda for the delivery of its infrastructure investment and the Infrastructure Investment Program (IIP) reforms are a significant part. These reforms will help ensure the IIP is sustainable, aligned with market capacity and comprised of nationally significant projects.
- On 14 November 2023, the Government published an Infrastructure Policy Statement (IPS). The IPS defines and commits the Government to delivering nationally significant infrastructure, and sets out three strategic themes that will guide future investment decisions.
 - the three strategic themes are Productivity and Resilience, Liveability and Sustainability.
 - the IPS also sets out the Government's intent to reshape how the Government funds road and rail infrastructure in partnership with the States and Territories, in particular, a preference for 50:50 funding split for all future investments.
 - The Government is working with States and Territories to establish the process for how the IPS will inform future investment decisions.
- Reforms to the IIP have been informed by the findings of the Independent Strategic Review of the IIP (IIP Review), the Independent Review of the National Partnership Agreement on Land Transport Infrastructure Projects 2019–2024 (NPA Review), the Infrastructure Australia Review and the Inland Rail Review.
- The IIP Review found the national pipeline of land transport infrastructure projects is unaffordable and contributing to unsustainable pressures on construction materials and skilled labour. It also identified projects that did not demonstrate merit, lacked strategic rationale and did not meet the Government's national investment priorities. For more information see **SB23-000967**.
- Following the IIP Review, the Minister consulted with her State and Territory counterparts on which projects should be prioritised within the IIP. The Government decisions regarding projects within the IIP were announced as part of 2023-24 MYEFO.
- As part of the IIP reforms, the Government has established thirty-two corridor packages. This corridor package approach consolidates projects along land transport corridors and/or projects in close geographical proximity. This will provide jurisdictions more flexibility to manage project delivery schedules according to their priorities.
- The Government has announced \$4.2 billion in additional funding for road safety subprograms. For more information, see **SB23-000958**.
- The current National Partnership on Land Transport Infrastructure expires on 30 June 2024. Negotiations have commenced for a new Federation Funding Agreement (FFA) Schedule for Land Transport Infrastructure. The Government will

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continue to work in partnership with States and Territories to reform the IIP and ensure it remains affordable and sustainable into the future.

- The recent passage of the *Infrastructure Australia Amendment (Independent Review) Act 2023* will also support the reform of how the Government delivers the IIP. Further details of the implementation of the Infrastructure Australia Review, including this Act, can be found in brief **SB23-000982**.

Key IssuesCorridor package approach

- As part of the IIP Review reforms, the Government agreed to consolidate projects along a particular transport corridor or in close geographical proximity for better administration, financial management and prioritisation of projects.
- The Government has established thirty-two corridor packages with a total value of \$31.4 billion (Australian Government contribution (AGC), covering full project life cycle). Details of individual corridors can be found in State specific briefs.
- The expectation is that States and Territories will manage the delivery of a corridor in consultation with the Commonwealth.

Roads of Strategic Importance (ROSI)

- Some of the previously existing ROSI corridors were either fully or partially subsumed into the new corridor packages created in the 2023-24 MYEFO (full list at **Attachment A**).
- As at 2023-24 MYEFO, 9 ROSI projects will no longer receive Government funding at this time (full list at **Attachment B**). The Government has retained some funding to facilitate its close-out of these projects.
- All remaining ROSI projects currently under construction will continue as planned.
- As at the 2023-24 Budget, the ten-year AGC (2023-24 to 2032-33) for the ROSI sub-program was \$4.4 billion.

Equal Funding Split with States and Territories (50:50)

- The Government is reshaping how the Australian Government funds projects, returning to a preference of 50:50 funding with the States and Territories for future investments. This will mean that:
 - both levels of government will carry an equal share of both the benefits and the risks, ensuring shared accountability;
 - the Australian Government's infrastructure spend can go further, maximising the benefits of the Australian Government's investment; and
 - both levels of government will have an equal interest in managing cost pressures.
- 50:50 funding splits will be applied to new projects as they are brought forward.

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- The Australian Government may consider funding a greater share of projects in States and Territories with less capacity to raise revenue on a case-by-case basis.

FFA Schedule Negotiations

- A review of the NPA was undertaken in August 2023.
- Under the FFA framework, the Council on Federal Financial Relations (CFFR) is responsible for determining a suitable negotiation pathway for proposed agreements. At its June 2023 meeting, CFFR determined the new FFA Schedule should be assigned Pathway B for negotiation, with Infrastructure and Transport Ministers to lead negotiations and:
 - CFFR to provide early strategic guidance;
 - Updates to be provided to Treasurers throughout the negotiation process; and
 - CFFR to review the draft schedule prior to it being finalised and offered to Infrastructure Ministers for signature.
- The terms of the new FFA Schedule are currently being negotiated with States and Territories, with the following indicative timeline for implementation:
 - February 2024: Progress update to CFFR on negotiations.
 - April 2024: Infrastructure and Transport Ministers agree draft FFA Schedule for CFFR endorsement.
 - May 2024: CFFR reviews and endorses FFA Schedule.
 - June 2024: Infrastructure and Transport Ministers offered FFA Schedule for signature.
 - 1 July 2024: FFA Schedule commence.
- Negotiations are being informed by findings from the NPA Review and IIP Review. The recommendations of the NPA and IIP reviews are consistent with each other and demonstrate the need for improved governance, risk and financial management.
- Negotiations are also considering opportunities to deliver wider socioeconomic benefits through infrastructure investment, including:
 - First Nations socioeconomic outcomes and heritage protection.
 - decarbonisation.
 - women's participation in construction.
 - supporting Australian industry and training new skilled workers and apprentices.
 - greater use of recycled materials and the transition to a more circular economy.
- Following the NPA Review and as part of the negotiation of the FFA Schedule, the current Indigenous Employment and Supplier-Use Infrastructure Framework (the Framework) will be redesigned, in consultation with jurisdictions, the National Indigenous Australians Agency and other key stakeholders.
- The re-designed Framework will more strongly contribute to the targets of Closing the Gap. A key element of the Framework's redesign will be to negotiate bilateral performance targets through which each jurisdiction will commit to continuous

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improvement over the life of the FFA Schedule, recognising the different maturity levels and existing policies of each State and Territory.

Attachments:

- Attachment A: ROSI projects subsumed into a new corridor package
- Attachment B: ROSI projects which will no longer receive Australian Government funding

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Attachment A: ROSI projects subsumed into a new corridor package

2023-24 MYEFO: ROSI Projects included in Corridors

Project Name	State	Corridor Name	AGC (\$m)
Tenterfield to Newcastle - Rocky Cut Realignment	NSW	New England Highway Corridor	40.0
Toowoomba to Seymour – New South Wales - Forbes Iron Bridge Upgrade	NSW	Newell Highway Corridor	36.0
Toowoomba to Seymour – New South Wales - Newell Highway and Oxley Highway Intersection Upgrade	NSW	Newell Highway Corridor	32.0
Toowoomba to Seymour – New South Wales - Upgrades to Hargraves Lane and Federation Street	NSW	Newell Highway Corridor	32.0
Tenterfield to Newcastle - Goonoo Goonoo Road Duplication - Greg Norman Drive to Calala Lane	NSW	New England Highway Corridor	32.0
Tenterfield to Newcastle - New England Highway Corridor - Priority Intersection Upgrades	NSW	New England Highway Corridor	12.0
Tenterfield to Newcastle - Sandy Hollow Rest Area Upgrade, Golden Highway	NSW	New England Highway Corridor	6.0
Tenterfield to Newcastle - Future Priorities	NSW	New England Highway Corridor	0.0
Alice Springs to Halls Creek Corridor Upgrade (NT) - Tanami Road - Progressive Upgrades	NT	Tanami Road	353.5
Alice Springs to Darwin Corridor - Arnhem Highway Upgrade at Beatrice Hill	NT	Regional Roads	25.3
Alice Springs to Darwin Corridor – Roper Highway Upgrade (Stage 2)	NT	Industry Roads Corridor	20.0
Alice Springs to Darwin Corridor Upgrade - Stuart Highway / Katherine Cotton Gin Intersection Upgrade	NT	National Network Corridor	7.5
Newman to Katherine Corridor Upgrade (Northern Territory) - Scoping and Investigations	NT	Industry Roads Corridor	3.3
ROSI Alice Springs to Darwin Corridor: Road Safety and Fatigue Management Upgrades	NT	National Network Corridor	5.1
Alice Springs to Darwin Corridor - Roper Highway Upgrade (Stage 1)	NT	Industry Roads Corridor	4.3
Alice Springs to Halls Creek Corridor Upgrade (Northern Territory) - Future Priorities	NT	Tanami Road	46.3
Newman to Katherine Corridor Upgrade (Northern Territory) - Future Priorities	NT	Industry Roads Corridor	33.6
Mount Isa to Rockhampton Corridor Upgrade - Capricorn Highway - Pavement Strengthening and Widening (Package 1)	QLD	Central West Corridor	60.0
Townsville to Roma Corridor Upgrade - Springsure to Tambo	QLD	Central West Corridor	45.6
Tennant Creek to Townsville Corridor Upgrade - Kennedy Developmental Road (The Lynd to Hughenden)	QLD	Central West Corridor	40.0

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Project Name	State	Corridor Name	AGC (\$m)
Mount Isa to Rockhampton Corridor Upgrade - Capricorn Highway - Pavement Strengthening and Widening (Package 2)	QLD	Central West Corridor	36.0
Tennant Creek to Townsville Corridor Upgrade - Flinders Highway (Julia Creek to Cloncurry) - Scrubby Creek Pavement Strengthening and Widening	QLD	Central West Corridor	34.1
Tennant Creek to Townsville Corridor Upgrade - Flinders Highway (Townsville - Charters Towers) Overtaking Lanes - Packages 1 and 2	QLD	Central West Corridor	26.7
Tennant Creek to Townsville Corridor Upgrade - Flinders Highway (Richmond - Julia Creek) - Upgrades at Alick Creek	QLD	Central West Corridor	24.0
Mount Isa to Rockhampton Corridor Upgrade - Landsborough Highway - Upgrades at McKinlay River	QLD	Central West Corridor	20.4
Tennant Creek to Townsville Corridor Upgrade - Flinders Highway (Hughenden - Richmond) - Progressive Upgrades	QLD	Central West Corridor	20.2
Tennant Creek to Townsville Corridor Upgrade - Flinders Highway (Richmond - Julia Creek) - Progressive Upgrades	QLD	Central West Corridor	18.0
Cairns to Northern Territory Border Upgrade - Gulf Developmental Road - Pavement Strengthening and Widening	QLD	Central West Corridor	17.2
Mount Isa to Rockhampton Corridor Upgrade - Capricorn Highway - Pavement Strengthening and Widening (Package 3)	QLD	Central West Corridor	15.7
Toowoomba to Seymour - Gore Highway (Pittsworth to Millmerran) Road Surface Rehabilitation	QLD	Gore Highway Corridor	14.6
Townsville to Roma Corridor Upgrade-Gregory Developmental Road (Charters Towers-The Lynd): Feeder Road-Pavement Strengthening and Widening-Package 1	QLD	Central West Corridor	12.2
Tennant Creek to Townsville Corridor Upgrade - Richmond-Winton Road - Progressive Sealing, Strengthening and Widening	QLD	Central West Corridor	10.4
Cairns to Northern Territory Border Corridor Upgrade - Gulf Developmental Road (Croydon – Georgetown) – Pavement Strengthening and Widening	QLD	Central West Corridor	9.6
Tennant Creek to Townsville Corridor Upgrade - Flinders Highway - Bridge Replacement at Canal Creek	QLD	Central West Corridor	8.0
Townsville to Roma Corridor Upgrade – Capricorn Highway and Gregory Highway Intersection Upgrade (Emerald)	QLD	Central West Corridor	6.3
Tennant Creek to Townsville Corridor Upgrade - Cloncurry-Dajarra Road - Upgrades at Malbon Creek	QLD	Central West Corridor	6.0
Mount Isa to Rockhampton Corridor Upgrade - Landsborough Highway - Upgrades at Nora Creek	QLD	Central West Corridor	5.2

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Project Name	State	Corridor Name	AGC (\$m)
Mount Isa to Rockhampton Corridor Upgrade - Landsborough Highway - Upgrades at Rutchillo Creek	QLD	Central West Corridor	4.0
Tennant Creek to Townsville Corridor Upgrade - Flinders Highway (Townsville - Charters Towers) Wide Centre Line Treatment	QLD	Central West Corridor	7.8
Townsville to Roma Corridor Upgrade - Balonne Highway - St George Breakdown Pad	QLD	Central West Corridor	1.9
Townsville to Roma Corridor Upgrade - Future Priorities	QLD	Central West Corridor	0.0
Tennant Creek to Townsville Corridor Upgrade - Future Priorities (Queensland)	QLD	Central West Corridor	0.0
Townsville to Roma Corridor Upgrade - Carnarvon Highway - Orange Hill Safety Treatments	QLD	Central West Corridor	2.1
Townsville to Roma Corridor Upgrade - Carnarvon Highway and Arcadia Valley Road Intersection Upgrade	QLD	Central West Corridor	0.7
Townsville to Roma Corridor Upgrade - Carnarvon Highway and Castlereagh Highway Intersection Upgrade	QLD	Central West Corridor	1.9
Townsville to Roma Corridor Upgrade - Carnarvon Highway and Salmon Road Intersection Upgrade	QLD	Central West Corridor	2.2
Townsville to Roma Corridor Upgrade - Dawson Highway (Banana - Rolleston) - Roundstone Creek Bridge Overflow Upgrade	QLD	Central West Corridor	4.8
Tasmanian Roads Package - Northern Roads Package - Stage 2	TAS	East & West Tamar Highways	144.0
Tasmanian Roads Package - Tasman Highway Sideling Upgrade - Stage 2	TAS	Tasman Highway Corridor	56.0
Tasmanian Roads Package - West Tamar Highway targeted upgrades between Exeter and Launceston	TAS	East & West Tamar Highways	18.0
Stawell to South Australian Border - Project Scoping and Development	VIC	Western Highway Corridor	5.2
Stawell to South Australian Border - Horsham Junction Upgrade	VIC	Western Highway Corridor	4.0
Stawell to South Australian Border - Seaby Street Intersection Upgrade	VIC	Western Highway Corridor	3.1
Stawell to South Australian Border - Nhill-Jeparit Road Intersection Upgrade	VIC	Western Highway Corridor	1.5
Newman to Katherine Corridor Upgrade (WA) - Port Hedland Airport Deviation	WA	Great Northern Highway Corridor	50.2
Newman to Katherine Corridor Upgrade (WA) - Great Northern Highway Upgrade - Newman to Port Hedland Overtaking Lanes	WA	Great Northern Highway Corridor	40.0
Port Augusta to Perth (WA) – Great Eastern Highway – Walgoolan Southern Cross and Coates Gully	WA	Great Eastern Highway Corridor	32.4
Newman to Katherine Corridor Upgrade (WA) - Great Northern Highway Upgrade – Ord River North Section, Stage 3	WA	Great Northern Highway Corridor	31.2

Contact: s22(1)(a)(ii)

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Version Number: 01

Date: 25/01/2024

2023 - 2024 Additional Estimates**Rural and Regional Affairs and Transport****Lead/Support contact: Simon Milnes /** s22(1)(a)(ii)**SB23-000961**

Project Name	State	Corridor Name	AGC (\$m)
Newman to Katherine Corridor Upgrade (WA) - Great Northern Highway Upgrade – Broome to Kununurra	WA	Great Northern Highway Corridor	20.6

Contact: s22(1)(a)(ii)**Cleared by First Assistant Secretary:** Andrew Bourne**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 25/01/2024

2023 - 2024 Additional Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Simon Milnes / s22(1)(a)(ii)

SB23-000961

Attachment B: ROSI projects which will no longer receive Australian Government funding

Project Name	State	AGC as at Budget 2023-24 (\$m)	AGC as at 2023-24 MYEFO (\$m)	Savings (\$m)
Toowoomba to Seymour – New South Wales - Moree Intermodal Overpass	NSW	35.2	1.8	33.4
Tennant Creek to Townsville Corridor Upgrade - Dingo Park Road Intersection Upgrade	QLD	8.0	0.4	7.6
Emu Swamp Dam Supporting Infrastructure, Stanthorpe	QLD	5.0	1.4	3.6
New England Highway upgrade, Cabarlah	QLD	5.0	0.3	4.8
Onkaparinga Valley Road - Tiers Road - Nairne Road Intersection Upgrade	SA	2.0	0.1	1.9
Old Surrey Road/Massy-Greene Drive Upgrade	TAS	16.0	0.8	15.2
McKoy Street - Hume Freeway Intersection Upgrade	VIC	168.0	8.4	159.6
Pinjarra Heavy Haulage Deviation - Stages 1 and 2	WA	200.0	10.0	190.0
Great Southern Secondary Freight Network	WA	6.4	0.3	6.1

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Version Number: 01

Date: 25/01/2024

2023 - 2024 Additional Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Maxine Ewens/s22(1)(a)(ii) /s22(1)(a)(ii)

SB23-000962

SUBJECT: QLD Infrastructure Investment (Road and Rail)**Key Issues**

- The Australian Government remains committed to a 10-year, \$120 billion pipeline to ensure a rolling program of sustainable investment.
- The focus of the 2023-24 Budget was reform of the IIP, and to lay firm foundations to build a more sustainable and credible pipeline of investment in resilient, nationally significant infrastructure.
- An Independent Strategic Review of the IIP (the Review) was undertaken and the Government's response to the Review was announced by the Minister for Infrastructure, Transport, Regional Development and Local Government on 16 November 2023.
- No state or territory has had its 10-year funding cut as a result of the IIP Review. Every jurisdiction will receive additional funding compared to the 2023-24 Budget, including Queensland (QLD).
 - at the 2023-24 Budget, \$18.6 billion was allocated to QLD over the next 10 years.
 - as at 2023-24 MYEFO, \$21.7 billion was allocated to QLD over the next 10 years.
 - this means an increase of \$3.1 billion.

Decisions taken at MYEFO (informed by IIP review and negotiations with jurisdictions)

- As part of the Government's response to the IIP Review and decisions taken at the 2023-24 MYEFO:
 - 16 projects in QLD received additional Government funding (plus additional unallocated funding);
 - nine projects in QLD will no longer receive Government funding;
 - five projects in QLD have been limited to planning only, with the remaining funding reserved for construction; and
 - ten corridors were created.
- A list of each affected project can be found at **Attachment A**.

Background

- In 2023, 26 projects reached completion in QLD, including the following key Government funded projects:
 - \$428 million – Bruce Highway – Cairns Southern Access – Stage 3 – Edmonton to Gordonvale (September)
 - \$241.0 million – Bruce Highway - Maroochydore Road and Mons Road Interchanges Upgrade (June)
 - \$224 million – Bruce Highway - Townsville Ring Road - Stage 5 (October)

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2023 - 2024 Additional Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Maxine Ewens/s22(1)(a)(ii) /s22(1)(a)(ii)

SB23-000962

- \$130.6 million – Bruce Highway - Deception Bay Road Interchange Upgrade (September).
- A number of Government funded projects in QLD are expected to reach completion during 2024, including:
 - \$800 million - Bruce Highway - Cooroy to Curra - Section D (December)
 - \$530 million - Bruce Highway - Caboolture-Bribie Island Road to Steve Irwin Way (April)
 - \$510 million - M1 Pacific Motorway: Eight Mile Plains to Daisy Hill (December).

Brisbane 2032

- The Australian Government is working closely with the QLD government to ensure there is support for both the immediate infrastructure needs and the longer-term strategic priorities. This may range from supporting infrastructure rehabilitation following recent weather events through to the major infrastructure required to deliver a successful 2032 Olympic Games.
- Many of the projects needed to support the Brisbane 2032 Games are already being funded, planned and delivered in the current Infrastructure Investment Pipeline in order to support SEQ growth including the M1 Pacific Motorway Upgrade program, Coomera Connector Stage 1, Brisbane Metro, Gold Coast Light Rail Stage 3 and various Bruce Highway projects between Brisbane and Sunshine Coast.

Rockhampton Ring Road

- A \$280 million package of early construction works was announced by the Minister on 13 December 2022.
- Contracts for the first phase of construction were announced in June 2023 with works commencing in November 2023.
- Completion of the first stage of construction is expected in the 2025-26 financial year.
- The project received an additional \$347.5 million in funding at MYEFO 2023-24 bringing the total Government funding for the project to \$1.2 billion.

Financial InformationExpenditure/Forecast for the Infrastructure Investment Program (IIP)

Period	Investment: 2023-24 Budget (\$b)	Period	Investment: 2023-24 MYEFO (\$b)	Net change: 2023-24 Budget vs 2023-24 MYEFO (\$b)
2023-24	2.7	2023-24	2.4	-0.2
Forward Estimates (2023-24 to 2026-27)	11.0	Forward Estimates (2023-24 to 2026-27)	11.3	0.3
10 Year Investment (2023-24 to 2032-33)	18.6	10 Year Investment (2023-24 to 2032-33)	21.7	3.1

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2023 - 2024 Additional Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Maxine Ewens/s22(1)(a)(ii) /s22(1)(a)(ii)

SB23-000962

Payments (\$m)			Previous Year^ (\$m)	Current Year^ (\$m)	Forecasts^ (\$m)				
2022-23 Actual*	2022-23 Underspend	2023-24 Paid to Date*	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28 to 2032-33	Total 10 Year
2,138.2	209.0	704.1	2347.2	2,423.7	2,802.7	2,699.7	3,329.3	10,405.6	21,661.0

* Payments and Actuals as at 18 December 2023

^ Current Year and Forecasts as at 2023-24 MYEFO

Attachments:

- Attachment A: QLD IIP Changes

Contact: s22(1)(a)(ii)

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Phone: s22(1)(a)(ii)

Version Number: 1.0

Date: 12/01/2024

Attachment A – QLD

Projects with additional funding (16 + unallocated)

	Project name	Additional AG (\$m)	Total AG (\$m)
1.	Brisbane to the Gold Coast (Kuraby – Beenleigh Faster Rail Upgrade)*	1,576.00	2,697.00
2.	Bruce Highway - Rockhampton Ring Road	347.50	1,171.10
3.	M1 Pacific Motorway - Varsity Lakes to Tugun (part of M1 Pacific Motorway corridor)	70.00	750.00
4.	Boundary Road level crossing, Coopers Plains	46.50	179.50
5.	Centenary Bridge Upgrade	27.25	139.25
6.	Bruce Highway - Cairns Southern Access Corridor - Stage 4 - Kate to Aumuller (part of Bruce Highway North corridor)	5.78	95.06
7.	Beams Road Open Level Crossing	6.24	56.24
8.	Warrego Highway - Dalby Eastern Access Upgrade	0.07	44.87
9.	Shute Harbour Road Upgrades	2.25	31.85
10.	Bribie Island Road Upgrade	8.92	28.92
11.	Loganlea Road Upgrade	1.69	24.19
12.	Chambers Flat Road upgrade, Park Ridge	1.56	12.86
13.	Urraween/Boundary Road Extension, Hervey Bay	1.93	9.63
14.	Beenleigh Connection Road - City Road Intersection Upgrade, Beenleigh	3.00	7.00
15.	Klingner Road- Boardman Road intersection upgrade, Kippa-Ring	0.84	4.84
16.	Charters Towers Industrial Precinct Access	0.60	4.60
	Additional Unallocated Road Funding – QLD**	250.00	250.00

*Includes *Gold Coast Rail Line Capacity Improvement (Kuraby to Beenleigh) – Preconstruction*

** Not included in project count.

Projects no longer receiving Australian Government funding (9)

	Project Name
1.	Beenleigh Station commuter car park, Beenleigh
2.	Emu Swamp Dam Supporting Infrastructure, Stanthorpe
3.	High Road and Easterly Street, Waterford Upgrade
4.	Kenmore Roundabout Upgrade
5.	Loganlea Station commuter car park, Loganlea
6.	Mooloolah River Interchange Upgrade (Packages 1 and 2)
7.	New England Highway upgrade, Cabarlah
8.	Nicklin Way-Third Avenue Connection, Caloundra
9.	Tennant Creek to Townsville Corridor Upgrade - Dingo Park Road Intersection Upgrade

Attachment A – QLD

Projects to proceed through planning, with remaining funding reserved for construction (5)

	Project name	AG funding for planning (\$m)	AG funding set aside for construction (\$m)
1.	Direct Sunshine Coast Rail Line	160.00	1,440.00
2.	Inland Freight Route (Mungindi to Charters Towers) Upgrades	80.00	720.00
3.	M1 Pacific Motorway - Daisy Hill to Logan Motorway	50.00	450.00
4.	Cairns Western Arterial Road Duplication	24.00	216.00
5.	Caboolture – Bribie Island Road (Hickey Road - King John Creek) upgrade	1.00	9.00

New corridors (10)

	Corridors and Projects
	Bruce Highway South Corridor - \$5.61 billion
1.	Bruce Highway - Caboolture-Bribie Island Road to Steve Irwin Way
2.	Bruce Highway – Caloundra Road to Sunshine Motorway
3.	Bruce Highway - Cooroy to Curra - Planning and Design
4.	Bruce Highway - Cooroy to Curra - Section D
5.	Bruce Highway - Cooroy to Curra - Section D (Planning and Design)
6.	Bruce Highway - Deception Bay Road Interchange Upgrade
7.	Bruce Highway - Gateway Motorway to Dohles Rocks Road Upgrade
8.	Bruce Highway - Linkfield Road Overpass
9.	Bruce Highway - Maroochydore Road and Mons Road Interchanges Upgrade
10.	Bruce Highway – Pine River to Caloundra Interchange - Planning
11.	Bruce Highway - Pine River to Caloundra Road Smart Motorways (Stage 2)
12.	Bruce Highway - Saltwater Creek Upgrade
13.	Bruce Highway - South Corridor Unallocated
14.	Bruce Highway - Tiaro Flood Immunity Upgrade
15.	Bruce Highway - Wide Bay Highway Intersection Upgrade
16.	Bruce Highway (Anzac Avenue to Uhlmann Road) upgrade - Business Case
17.	Bruce Highway (Buchanan Road to Caboolture Bribie Island Road) upgrade - Business Case
18.	Bruce Highway (Uhlmann Road to Buchanan Road) upgrade - Business Case
19.	Bruce Highway Upgrade (Anzac Avenue to Uhlmann Road)
20.	Gateway Motorway - Bracken Ridge to Pine River
21.	Widen Bruce Highway in Brisbane (Dohles Rocks Road to Anzac Avenue)
	Bruce Highway North Corridor - \$1.7 billion
1.	Bruce Highway - Babinda Intersection Upgrade
2.	Bruce Highway - Burdekin Deviation - Plan and Preserve Corridor
3.	Bruce Highway – Cairns Southern Access – Stage 3 – Edmonton to Gordonvale
4.	Bruce Highway - Cairns Southern Access - Stage 5

Attachment A – QLD

	Corridors and Projects
5.	Bruce Highway – Cairns Southern Access Corridor – Robert Road to Foster Road
6.	Bruce Highway - Cairns Southern Access Corridor - Stage 4 - Kate to Aumuller
7.	Bruce Highway - Dallachy Road Flood Immunity Upgrade
8.	Bruce Highway – Haughton River Floodplain Upgrade
9.	Bruce Highway - Ingham to Cardwell Range Deviation - Plan and Preserve Corridor
10.	Bruce Highway - Innisfail Bypass - Plan and Preserve Corridor
11.	Bruce Highway - North Corridor Unallocated
12.	Bruce Highway - Pavement Widening - South of Home Hill to Ingham
13.	Bruce Highway – Townsville Northern Access Intersections Upgrade
14.	Bruce Highway - Townsville Ring Road - Stage 5
15.	Burdekin Bridge upgrade
16.	Improved flood immunity at Gairloch Floodway
	Bruce Highway Central Corridor - \$1.57 billion
1.	Bruce Highway - Central Corridor Unallocated
2.	Bruce Highway - Construct 1 Dual (2 of) Overtaking Lanes from Gavial - Gracemere Road to Burnett Highway
3.	Bruce Highway - Construct 2 Dual (4 of) Overtaking Lanes from Gladstone - Mt Larcom Road to Bajool - Port Alma Road
4.	Bruce Highway - Construct 2 Overtaking Lanes from Benaraby to Gladstone - Mt Larcom Road
5.	Bruce Highway - Gavial Creek to Burnett Highway Upgrade
6.	Bruce Highway - Ginger Beer Creek Upgrade
7.	Bruce Highway - Goorganga Overtaking Lanes
8.	Bruce Highway - Goorganga Plains Upgrade - Plan and Preserve Corridor
9.	Bruce Highway - Jumper Creek Upgrade
10.	Bruce Highway - Knobels Road Intersection Upgrade
11.	Bruce Highway – Mackay Northern Access Upgrade
12.	Bruce Highway – Mackay Ring Road – Stage 1
13.	Bruce Highway - Major upgrade/Grade-separation of Gladstone-Mt Larcom Road Intersection
14.	Bruce Highway - O'Connell River to Proserpine Flood Immunity Upgrade (Goorganga Floodplain)
15.	Bruce Highway - Pavement renewal (Gladstone - Rockhampton)
16.	Bruce Highway - Planning and preconstruction (various)
17.	Bruce Highway – Rockhampton Northern Access Upgrade
18.	Bruce Highway - Safety reconstruction of the existing highway section at Bajool
19.	Mackay Port Access, Bruce Highway to Mackay - Slade Point Road
20.	Upgrade Bruce Highway Between Gladstone and Rockhampton
	Bruce Highway Safety Package Corridor - \$1.35 billion
1.	Bruce Highway - Additional Funding for Black Spots, Rest Areas and Safety Upgrades
2.	Bruce Highway – Bruce Highway Safety Package
3.	Bruce Highway – Overtaking Lanes
4.	Bruce Highway - Roads Operations Improvement Projects
	M1 Pacific Motorway Corridor - \$1.68 billion
1.	M1 Pacific Motorway - Varsity Lakes to Tugun

Attachment A – QLD

	Corridors and Projects
2.	M1 Pacific Motorway Upgrade Program - Exit 41 and Exit 49
3.	M1 Pacific Motorway Upgrade Program - Exit 45
4.	M1 Pacific Motorway Upgrade Program - Gateway Mtwy / Pacific Motorway Merge
5.	M1 Pacific Motorway Upgrade Program - Mudgeeraba to Varsity Lakes Upgrade
6.	M1 Pacific Motorway: Eight Mile Plains to Daisy Hill
	Warrego Highway Corridor - \$467.5 million
1.	Warrego Highway - Mt Crosby Road Interchange
2.	Warrego Highway Corridor Unallocated
	Central West Corridor - \$451.8 million
1.	Cairns to Northern Territory Border Corridor Upgrade - Gulf Developmental Road (Croydon – Georgetown) – Pavement Strengthening and Widening
2.	Cairns to Northern Territory Border Upgrade - Gulf Developmental Road - Pavement Strengthening and Widening
3.	Central West Corridor Unallocated
4.	Mount Isa to Rockhampton Corridor Upgrade - Capricorn Highway - Pavement Strengthening and Widening (Package 1)
5.	Mount Isa to Rockhampton Corridor Upgrade - Capricorn Highway - Pavement Strengthening and Widening (Package 2)
6.	Mount Isa to Rockhampton Corridor Upgrade - Capricorn Highway - Pavement Strengthening and Widening (Package 3)
7.	Mount Isa to Rockhampton Corridor Upgrade - Landsborough Highway - Upgrades at McKinlay River
8.	Mount Isa to Rockhampton Corridor Upgrade - Landsborough Highway - Upgrades at Nora Creek
9.	Mount Isa to Rockhampton Corridor Upgrade - Landsborough Highway - Upgrades at Rutchillo Creek
10.	Tennant Creek to Townsville Corridor Upgrade - Cloncurry-Dajarra Road - Upgrades at Malbon Creek
11.	Tennant Creek to Townsville Corridor Upgrade - Flinders Highway - Bridge Replacement at Canal Creek
12.	Tennant Creek to Townsville Corridor Upgrade - Flinders Highway (Hughenden - Richmond) - Progressive Upgrades
13.	Tennant Creek to Townsville Corridor Upgrade - Flinders Highway (Richmond - Julia Creek) - Progressive Upgrades
14.	Tennant Creek to Townsville Corridor Upgrade - Flinders Highway (Richmond - Julia Creek) - Upgrades at Alick Creek
15.	Tennant Creek to Townsville Corridor Upgrade - Flinders Highway (Townsville - Charters Towers) Wide Centre Line Treatment
16.	Tennant Creek to Townsville Corridor Upgrade - Flinders Highway (Townsville - Charters Towers) Overtaking Lanes - Package 1 and 2
17.	Tennant Creek to Townsville Corridor Upgrade - Flinders Highway (Julia Creek to Cloncurry) - Scrubby Creek Pavement Strengthening and Widening
18.	Tennant Creek to Townsville Corridor Upgrade - Future Priorities (Queensland)
19.	Tennant Creek to Townsville Corridor Upgrade - Kennedy Developmental Road (The Lynd to Hughenden)
20.	Tennant Creek to Townsville Corridor Upgrade - Richmond-Winton Road - Progressive Sealing, Strengthening and Widening

Attachment A – QLD

	Corridors and Projects
21.	Townsville to Roma Corridor Upgrade - Balonne Highway - St George Breakdown Pad
22.	Townsville to Roma Corridor Upgrade – Capricorn Highway and Gregory Highway Intersection Upgrade (Emerald)
23.	Townsville to Roma Corridor Upgrade - Carnarvon Highway - Orange Hill Safety Treatments
24.	Townsville to Roma Corridor Upgrade - Carnarvon Highway and Arcadia Valley Road Intersection Upgrade
25.	Townsville to Roma Corridor Upgrade - Carnarvon Highway and Castlereagh Highway Intersection Upgrade
26.	Townsville to Roma Corridor Upgrade - Carnarvon Highway and Salmon Road Intersection Upgrade
27.	Townsville to Roma Corridor Upgrade - Dawson Highway (Banana - Rolleston) - Roundstone Creek Bridge Overflow Upgrade
28.	Townsville to Roma Corridor Upgrade - Springsure to Tambo
29.	Townsville to Roma Corridor Upgrade-Gregory Developmental Road (Charters Towers-The Lynd): Feeder Road-Pavement Strengthening and Widening-Package 1
	Cunningham Highway Corridor - \$170 million
1.	Cunningham Highway - Eight Mile Intersection Upgrade
2.	Cunningham Highway - Planning (including Amberley Interchange)
3.	Cunningham Highway - Safety Package
4.	Cunningham Highway Unallocated
	Outback Way Corridor - \$146 million
1.	Outback Way Corridor Unallocated
	Gore Highway Corridor - \$86.2 million
1.	Gore Highway (Millmerran - Goondiwindi): Wyaga Creek Flood Improvement
2.	Gore Highway Corridor Unallocated
3.	Toowoomba to Seymour - Gore Highway (Pittsworth to Millmerran) Road Surface Rehabilitation

2023 - 2024 Additional Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Maxine Ewens/s22(1)(a)(ii)

SB23-000963

SUBJECT: WA Infrastructure Investment (Road and Rail)**Key Issues**

- The Australian Government remains committed to a 10-year, \$120 billion pipeline to ensure a rolling program of sustainable investment.
- The focus of the 2023-24 Budget was reform of the IIP, and to lay firm foundations to build a more sustainable and credible pipeline of investment in resilient, nationally significant infrastructure.
- An Independent Strategic Review of the IIP (the Review) was undertaken and the Government's response to the Review was announced by the Minister of Infrastructure, Transport, Regional Development and Local Government on 16 November 2023.
- No state or territory has had its 10-year funding cut as a result of the IIP Review. Every jurisdiction will receive additional funding compared to the 2023-24 Budget, including Western Australia (WA).
 - at the 2023-24 Budget, \$8.1 billion was allocated to WA over the next 10 years.
 - ss at 2023-24 MYEFO, \$9.8 billion was allocated to WA over the next 10 years.
 - this means an increase of \$1.7 billion.

Decisions taken at MYEFO (informed by IIP review and negotiations with jurisdictions)

- As part of the Government's response to the IIP Review and decisions taken at the 2023-24 MYEFO:
 - Ten projects in WA received additional Government funding;
 - five projects in WA will no longer receive Government funding;
 - zero projects in WA have been limited to planning only, with the remaining funding reserved for construction; and
 - six corridors were created.
- A list of each affected project can be found at [Attachment A](#).

Background

- In 2023, 8 projects reached completion in Western Australia, including:
 - \$20 million – Brand Highway (Muchea to Gingin) Pavement Rehabilitation and Widening (April)
 - \$64 million – Lakelands Station, Lakelands (May)
 - \$116 million – Mitchell Freeway Extension - Hester Avenue to Romeo Road (July)
 - \$232 million – Tonkin Highway Gap (December).
- A number of Government funded projects in WA have reached or are expected to reach completion during 2024, including:
 - \$32.4 million – Port Augusta to Perth (WA) – Great Eastern Highway – Walgoolan Southern Cross and Coates Gully (January)

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2023 - 2024 Additional Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Maxine Ewens/s22(1)(a)(ii)

SB23-000963

- \$19 million – Thomas Road Upgrade (August)
- \$1,001.6 billion – Bunbury Outer Ring Road (stages 2 and 3) (December)
- \$624.8 million – METRONET: Morley-Ellenbrook Line (December).

Financial Information

Expenditure/Forecast for the Infrastructure Investment Program (IIP)

Period	Investment: 2023-24 Budget (\$b)	Period	Investment: 2023-24 MYEFO (\$b)	Net change: 2023-24 Budget vs 2023-24 MYEFO (\$b)
2023-24	2.7	2023-24	2.3	-0.4
Forward Estimates (2023-24 to 2026-27)	6.5	Forward Estimates (2023-24 to 2026-27)	6.8	0.3
10 Year Investment (2023-24 to 2032-33)	8.1	10 Year Investment (2023-24 to 2032-33)	9.8	1.7

Payments (\$m)			Previous Year^ (\$m)	Current Year^ (\$m)	Forecasts^ (\$m)				
2022- 23 Actual*	2022- 23 Unders pend	2023- 24 Paid to Date*	2022-23	2023- 24	2024- 25	2025- 26	2026- 27	2027-28 to 2032-33	Total 10 Year
1,681.1	37.9	786.4	1,718.9	2,331.3	2,251.8	1,372.4	876.5	2990.6	9,822.5

* Payments and Actuals as at 18 December 2023

^ Current Year and Forecasts as at 2023-24 MYEFO

Attachments:

- Attachment A: WA decisions

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Version Number: 1.0

Date: 12/01/2024

Attachment A – WA

Projects with additional funding (10)

	Project name	Additional AG (\$m)	Total AG (\$m)
1.	METRONET Corridor	1,030.0	1,030.0
2.	Karratha to Tom Price Corridor Upgrade	11.0	315.0
3.	Mitchell Freeway Extension - Hester Avenue to Romeo Road	6.0	122.0
4.	Leach Highway (Welshpool Road Interchange)	12.0	80.0
5.	Perth CBD Transport Plan - Swan River Bridge	20.0	70.0
6.	Mandurah Estuary Bridge Duplication	13.0	68.0
7.	Thomas Road Upgrade	2.5	21.5
8.	Thomas Road and Nicholson Road	5.0	19.0
9.	Great Northern Highway-Apple Street intersection upgrade, Upper Swan	2.3	9.3
10.	Gnangara Road Duplication	1.5	8.8

Projects no longer receiving Australian Government funding (5)

	Project Name
1.	Future Road and Rail Connections for Perth
2.	Great Southern Secondary Freight Network
3.	Marble Bar Road Upgrade
4.	Moorine Rock to Mt Holland Road Upgrades
5.	Pinjarra Heavy Haulage Deviation - Stages 1 and 2

New corridors (6)

	Corridors and Projects
	METRONET Corridor - \$4.2 billion
1.	METRONET: Bellevue Depot Relocation
2.	METRONET: Byford Extension
3.	METRONET: Canning Bridge Bus Interchange
4.	METRONET: Hamilton Street / Wharf Street / William Street Grade Separations and Elevation of Associated Stations
5.	METRONET: High Capacity Signalling
6.	METRONET: Midland Station Project
7.	METRONET: Morley-Ellenbrook Line
8.	METRONET: Morrison Road Level Crossing Removal
9.	METRONET: Thornlie-Cockburn Link
10.	METRONET: Yanchep Rail Extension
11.	METRONET Delivery
	Tonkin Highway Corridor - \$1.3 billion
1.	Tonkin Highway Gap
2.	Thomas Road - Dual Carriageway South Western Highway to Tonkin Highway and interchange at Tonkin Highway
3.	Tonkin Highway Interchanges
4.	Tonkin Highway - North Ellenbrook Interchange
5.	Tonkin Highway Stage 3 Extension

Attachment A – WA

	Corridors and Projects
	Outback Way Corridor - \$524.7 million
1.	Outback Way - WA
2.	Outback Way - 2016 Election Commitment - WA - Great Central Road Progressive Sealing
3.	Outback Way Corridor Upgrade (WA) – Great Central Road
	Great Eastern Highway Corridor - \$232.4 million
1.	Great Eastern Highway Upgrades - Coates Gully, Walgoolan to Southern Cross and Ghooli to Benari
2.	Port Augusta to Perth (WA) – Great Eastern Highway – Walgoolan Southern Cross and Coates Gully
	Great Northern Highway Corridor - \$224.6 million
1.	Great Northern Highway - Broome to Kununurra (Nellie Springs to Sally Downs Well and Arthur Creek)
2.	Newman to Katherine Corridor Upgrade (WA) - Great Northern Highway Upgrade – Broome to Kununurra
3.	Great Northern Highway Upgrade Ord River North Section (Stage 2)
4.	Newman to Katherine Corridor Upgrade (WA) - Great Northern Highway Upgrade - Newman to Port Hedland Overtaking Lanes
5.	Newman to Katherine Corridor Upgrade (WA) - Great Northern Highway Upgrade – Ord River North Section, Stage 3
6.	Newman to Katherine Corridor Upgrade (WA) - Port Hedland Airport Deviation
	Mitchell Freeway Corridor - \$190.5 million
1.	Mitchell Freeway widening (Hodges Drive to Hepburn Ave)
2.	Transforming Freeways - Widen and Introduction of ITS (Mitchell Freeway Southbound)
3.	Stephenson Avenue Extension

2023 - 2024 Additional Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Maxine Ewens/s22(1)(a)(ii)

SB23-000964

SUBJECT: NT Infrastructure Investment (Road and Rail)**Key Issues**

- The Australian Government remains committed to a 10-year, \$120 billion pipeline to ensure a rolling program of sustainable investment.
- The focus of the 2023-24 Budget was reform of the IIP, and to lay firm foundations to build a more sustainable and credible pipeline of investment in resilient, nationally significant infrastructure.
- An Independent Strategic Review of the IIP (IIP Review) was undertaken and the Government's response to the Review was announced by the Minister for Infrastructure, Transport, Regional Development and Local Government on 16 November 2023.
- No state or territory has had its 10-year funding cut as a result of the IIP Review. Every jurisdiction will receive additional funding compared to the 2023-24 Budget, including the Northern Territory (NT).
 - at the 2023-24 Budget, \$2.4 billion was allocated to the NT over the next 10 years.
 - as at 2023-24 MYEFO, \$2.6 billion was allocated to the NT over the next 10 years.
 - this means an increase of \$293.3 million.

Decisions taken at MYEFO (informed by IIP Review and negotiations with jurisdictions)

- As part of the Government's response to the IIP Review and decisions taken at the 2023-24 MYEFO:
 - two projects in the NT received additional Government funding;
 - zero projects in the NT will no longer receive Government funding;
 - zero projects in the NT have been limited to planning only, with the remaining funding reserved for construction; and
 - five corridors were created.
- A list of each affected project can be found at [Attachment A](#).

Background

- In 2023, four projects reached completion in the NT, including the following key Government funded projects:
 - \$38 million – Buntine Highway Road Upgrading – Project Development and Delivery Phase (January)
 - \$15 million - Mango Industry Roads Upgrades, Litchfield (August).
- A number of Government funded projects in the NT are expected to reach completion during 2024, including:
 - \$84 million – Tiger Brennan Drive/Berrimah Road Intersection Upgrade (September)

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Rural and Regional Affairs and Transport

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SB23-000964

- \$27 million – Northern Territory National Network Highway Upgrades (Phase 1) (June)
- \$20 million - Alice Springs to Darwin Corridor – Roper Highway Upgrade (Stage 2) (June).

Financial InformationExpenditure/Forecast for the Infrastructure Investment Program (IIP)

Period	Investment: 2023-24 Budget (\$b)	Period	Investment: 2023-24 MYEFO (\$b)	Net change: 2023-24 Budget vs 2023-24 MYEFO (\$b)
2023-24	0.4	2023-24	0.4	0.0
Forward Estimates (2023-24 to 2026-27)	1.4	Forward Estimates (2023-24 to 2026-27)	1.6	0.1
10 Year Investment (2023-24 to 2032-33)	2.4	10 Year Investment (2023-24 to 2032-33)	2.6	0.3

Payments (\$m)			Previous Year^ (\$m)	Current Year^ (\$m)	Forecasts^ (\$m)				
2022- 23 Actual*	2022- 23 Unders pend	2023- 24 Paid to Date*	2022-23	2023- 24	2024- 25	2025- 26	2026- 27	2027-28 to 2032-33	Total 10 Year
263.9	49.2	43.3	313.1	396.5	425.9	415.3	347.9	1061.5	2647.2

* Payments and Actuals as at 18 December 2023

^ Current Year and Forecasts as at 2023-24 MYEFO

Attachments:

- Attachment A: NT Decisions

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Version Number: 1.0

Date: 12/01/2024

Attachment A – NT

Projects with additional funding (2)

	Project name	Additional AG (\$m)	Total AG (\$m)
1.	Alice Springs to Halls Creek Corridor Upgrade (NT) - Tanami Road - Progressive Upgrades	200.0	353.53
2.	Alice Springs to Darwin Corridor Upgrade - Stuart Highway / Katherine Cotton Gin Intersection Upgrade	2.17	7.53

New corridors (5)

	Corridors and Projects
	Tanami Road Corridor - \$649.86 million
1.	Alice Springs to Halls Creek Corridor Upgrade (NT) - Tanami Road - Progressive Upgrades
2.	Alice Springs to Halls Creek Corridor Upgrade (Northern Territory) - Future Priorities
3.	Tanami Road and Central Arnhem Road Future Priorities – Tanami Road Component
	Regional Roads Corridor - \$446.63 million
1.	Alice Springs to Darwin Corridor - Arnhem Highway Upgrade at Beatrice Hill
2.	Arnhem Highway - Adelaide River Floodplain Upgrade
3.	Central Arnhem Road Upgrade
4.	Jabiru Road Upgrades (Kakadu National Park)
5.	Regional Roads Productivity Package - Arnhem Link Road
6.	Tanami Road and Central Arnhem Road Future Priorities – Central Arnhem Road Component
	Industry Roads Corridor - \$418.5 million
1.	Alice Springs to Darwin Corridor - Roper Highway Upgrade (Stage 1)
2.	Alice Springs to Darwin Corridor – Roper Highway Upgrade (Stage 2)
3.	Carpentaria Highway Strengthening & Widening
4.	Carpentaria Highway Upgrade
5.	Industry Roads Corridor Unallocated
6.	Newman to Katherine Corridor Upgrade (Northern Territory) - Future Priorities
7.	Newman to Katherine Corridor Upgrade (Northern Territory) - Scoping and Investigations
	National Network Corridor - \$341.7 million
1.	Alice Springs to Darwin Corridor Upgrade - Stuart Highway / Katherine Cotton Gin Intersection Upgrade
2.	Northern Territory National Network Highway Upgrades
3.	Northern Territory National Network Highway Upgrades (Phase 2)
4.	ROSI Alice Springs to Darwin Corridor: Road Safety and Fatigue Management Upgrades
5.	Stuart Highway Strengthening and Widening (Regional)
6.	Stuart Highway Upgrade at Coolalinga
7.	Stuart Hwy - Safety improvements
8.	Tiger Brennan Drive/Berrimah Road Intersection Upgrade
	Outback Way - NT Corridor - \$202.7 million
1.	Outback Way - Northern Territory - Progressive Upgrades
2.	Outback Way - 2016 Election Commitment - NT - Plenty Highway Progressive Sealing
3.	Tjukururu Road Upgrade

2023 - 2024 Additional Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Lok Potticary/s22(1)(a)(ii) and s22(1)(a)(ii)

SB23-000965

SUBJECT: NSW Infrastructure Investment (Road and Rail)**Key Issues**

- The Australian Government remains committed to a 10-year, \$120 billion pipeline to ensure a rolling program of sustainable investment.
- The focus of the 2023-24 Budget was reform of the IIP, and to lay firm foundations to build a more sustainable and credible pipeline of investment in resilient, nationally significant infrastructure.
- An Independent Strategic Review of the IIP (the Review) was undertaken and the Government's response to the Review was announced by the Minister for Infrastructure, Transport, Regional Development and Local Government on 16 November 2023.
- No state or territory has had its 10-year funding cut as a result of the IIP Review. Every jurisdiction will receive additional funding compared to the 2023-24 Budget, including New South Wales (NSW).
 - at the 2023-24 Budget, \$21 billion was allocated to NSW over the next 10 years.
 - as at 2023-24 MYEFO, \$22.3 billion was allocated to NSW over the next 10 years.
 - this means an increase of \$1.3 billion.

Decisions taken at MYEFO (informed by IIP review and negotiations with jurisdictions) – NSW

- As part of the Government's response to the IIP Review and decisions taken at the 2023-24 MYEFO:
 - seven projects in NSW received additional Government funding (including one completed project);
 - 17 projects in NSW will no longer receive Government funding;
 - three projects in NSW have been limited to planning only, with the remaining funding reserved for construction; and
 - four corridors were created: the Newell Highway; New England Highway; Pacific Highway; and Princes Highway including Milton Ulladulla Bypass.
- A list of each affected project can be found at **Attachment A**.

Background

- In 2023, 15 projects reached completion in NSW, including the following key Government funded projects:
 - \$1.5 billion – Westconnex (December)
 - \$60 million - Newell Highway Upgrade - Overtaking Lanes (November)
 - \$15 million – Commuter Car Park Upgrade – Emu Plains (June)
 - \$15 million – Cessnock Road – Testers Hollow (February)
- A number of Government funded projects in NSW are expected to reach completion during 2024, including:

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Rural and Regional Affairs and Transport

Lead/Support contact: Lok Potticary/s22(1)(a)(ii) and s22(1)(a)(ii)

SB23-000965

- \$155 million – Nowra Bridge (August)
- \$149.7 million – Newell Highway Upgrade – Parkes Bypass (December)
- \$50 million – Barton Highway Upgrade Package (January)
- \$25 million – Commuter Car Park Upgrade – T8 East Hills Line – Campbelltown (December)

Financial Information

Expenditure/Forecast for the Infrastructure Investment Program (IIP)

Period	Investment: 2023-24 Budget (\$b)	Period	Investment: 2023-24 MYEFO (\$b)	Net change: 2023-24 Budget vs 2023-24 MYEFO (\$b)
2023-24	3.6	2023-24	3.3	-0.2
Forward Estimates (2023-24 to 2026-27)	15.5	Forward Estimates (2023-24 to 2026-27)	13.0	-2.6
10 Year Investment (2023-24 to 2032-33)	21.0	10 Year Investment (2023-24 to 2032-33)	22.3	1.3

Payments (\$m)			Current Year^ (\$m)	Forecasts^ (\$m)				
2022- 23 Actual	2022-23 Underspend	2023- 24 Paid to Date*	2023- 24	2024-25	2025- 26	2026- 27	2027- 28 to 2032- 33	Total 10 year
2,277.4	207.5	619.0	3,345.2	4,023.9	3,146.8	2,437.4	9,369.5	22,322.8

* Payments and Actuals as at 18 December 2023

^ Current Year and Forecasts as at 2023-24 MYEFO

Attachments:

- Attachment A: NSW decisions

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Version Number: 2

Date: 1/02/2024

Attachment A – NSW

Projects with additional funding (7)

	Project name	Additional AG (\$m)	Total AG (\$m)
1.	M5 Motorway - Moorebank Avenue - Hume Highway Intersection Upgrade	37.5	190.0
2.	Western Distributor Smart Motorway	20.0	80.0
3.	Richmond Road Stage 1 - Elara Boulevard to Heritage Road, Marsden Park	50.0	75.0
4.	Commuter Car Park Upgrade - T8 East Hills Line - Campbelltown	2.9	25.0
5.	Erskine Park Road & Peppertree Drive Intersection Upgrade - Penrith Council (project is completed)	3.1	20.4
6.	Mt Lindesay Road - Legume to Woodenbong	1.5	13.5
7.	Clarence Town Bridge	0.8	9.6

Projects no longer receiving Australian Government funding (17)

	Project Name
1.	Blaxland Road/Balaclava Road Intersection Improvements
2.	Bruxner Highway – Wollongbar to Goonellabah
3.	Commuter Car Park Upgrade - T1 North Shore, Northern and Western Line - Kingswood
4.	Commuter Car Park Upgrade - T1 North Shore, Northern and Western Line - St Marys
5.	Commuter Car Park Upgrade - Woy Woy
6.	Great Western Highway Upgrade - Katoomba to Lithgow - Construction of East and West Sections
7.	Gwydir Highway Improvements - Planning
8.	M7-M12 Interchange
9.	Mulgoa Road Stage 2 - Glenmore Parkway to Jeanette Street, Stage 5A Blaikie Road to Jamison Road and Stage 5B Jamison Road to Union Road
10.	Northern NSW Inland Port - Narrabri
11.	Oxley Highway Stage 2 - Planning
12.	Remembrance Driveway Corridor Upgrade - Camden Council
13.	Southern Connector Road, Jindabyne
14.	Sydney to Newcastle - Tuggerah - Wyong faster rail upgrade
15.	Toowoomba to Seymour – New South Wales - Moree Intermodal Overpass
16.	Werrington Arterial Stage 2 - Planning
17.	Western City Road Transport Network Development – Planning

Projects to proceed through planning, with remaining funding reserved for construction (3)

	Project name	AG funding for planning (\$m)	AG funding set aside for construction (\$m)
1.	New England Highway - Muswellbrook Bypass	26.9	241.9
2.	Echuca to Robinvale Corridor (NSW) - Swan Hill Bridge	6.0	54.0
3.	Manns Road - Intersection Upgrades at Narara Creek Road and Stockyard Place	5.3	47.5

Attachment A – NSW

New corridors (4)

	Corridors and Projects
	Pacific Highway Corridor - \$3.5 billion
1.	Coffs Harbour Bypass
2.	M1 Pacific Motorway Extension to Raymond Terrace
3.	Pacific Highway - Harrington Road Intersection Upgrade, Coopersnook
4.	Pacific Highway - Raymond Terrace to Karuah - Planning
	Princes Highway including Milton Ulladulla Bypass Corridor - \$1.9 billion
1.	Milton Ulladulla Bypass
2.	Mount Ousley Interchange
3.	Narooma Bridge – Planning
4.	Nowra Bridge
5.	Nowra Bypass and Network Improvements – Planning
6.	Picton Bypass - Planning
7.	Picton Road Upgrades – Planning
8.	Princes Highway Corridor (NSW) - Jervis Bay Road Intersection
9.	Princes Highway Corridor (NSW) - Jervis Bay Road to Hawken Road
10.	Princes Motorway M1 Improvements - Bulli Tops to Picton Road
	Newell Highway Corridor - \$1.0 billion
1.	Newell Highway Upgrade - Dubbo Bridge
2.	Newell Highway Upgrade - Heavy Duty Pavement Upgrades
3.	Newell Highway Upgrade - Heavy Duty Pavement Upgrades – North Moree
4.	Newell Highway Upgrade - Overtaking Lanes
5.	Newell Highway Upgrade - Parkes Bypass
6.	Toowoomba to Seymour - New South Wales - Forbes Iron Bridge Upgrade
7.	Toowoomba to Seymour - New South Wales - Newell Highway and Oxley Highway Intersection Upgrade
8.	Toowoomba to Seymour - New South Wales - Newell Highway Flood Mitigation – West Wyalong to Forbes
9.	Toowoomba to Seymour - New South Wales - Upgrades to Hargraves Lane and Federation Street
	New England Highway Corridor - \$764 million
1.	New England Highway - Belford to Muswellbrook safety and capacity upgrades – Planning
2.	New England Highway - Singleton Bypass
3.	New England Highway - Tenterfield Heavy Vehicle Bypass
4.	New England Highway - Tenterfield Heavy Vehicle Bypass - Construction
5.	Tenterfield to Newcastle - Future Priorities
6.	Tenterfield to Newcastle - Goonoo Goonoo Road Duplication - Greg Norman Drive to Calala Lane
7.	Tenterfield to Newcastle - New England Highway Corridor - Priority Intersection Upgrades
8.	Tenterfield to Newcastle - Rocky Cut Realignment
9.	Tenterfield to Newcastle - Sandy Hollow Rest Area Upgrade, Golden Highway

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Rural and Regional Affairs and Transport

Lead/Support contact: Lok Potticary/s22(1)(a)(ii)

SB23-000966

SUBJECT: ACT Infrastructure Investment (Road and Rail)**Key Issues**

- The Australian Government remains committed to a 10-year, \$120 billion pipeline to ensure a rolling program of sustainable investment.
- The focus of the 2023-24 Budget was reform of the IIP, and to lay firm foundations to build a more sustainable and credible pipeline of investment in resilient, nationally significant infrastructure.
- An Independent Strategic Review of the IIP (the Review) was undertaken and the Government's response to the Review was announced by the Minister for Infrastructure, Transport, Regional Development and Local Government on 16 November 2023.
- No state or territory has had its 10-year funding cut as a result of the IIP Review. Every jurisdiction will receive additional funding compared to the 2023-24 Budget, including the ACT.
 - at the 2023-24 Budget, \$568.9 million was allocated to the ACT over the next 10 years.
 - as at 2023-24 MYEFO, \$784.5 million was allocated to the ACT over the next 10 years.
 - this means an increase of \$215.6 million.

Decisions taken at MYEFO (informed by IIP review and negotiations with jurisdictions) – ACT

- As part of the Government's response to the IIP Review and decisions taken at the 2023-24 MYEFO:
 - four projects in the ACT received additional Government funding;
 - one project in the ACT will no longer receive Government funding; and
 - zero projects in the ACT have been limited to planning only, with the remaining funding reserved for construction.
- A list of each affected project can be found at **Attachment A**.

Background

- In 2023, two projects reached completion in the ACT, including the following key Government funded projects:
 - \$2.8 million - Kent Street and Novar Street Intersection Upgrade (May)
 - \$2 million - Pialligo Avenue Duplication Planning (May)
- Two Government funded projects in the ACT are expected to reach completion during 2024:
 - \$26.8 million - Gundaroo Drive Duplication (May)
 - \$2.8 million - Beltana Road Improvements (April)

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Lead/Support contact: Lok Potticary/s22(1)(a)(ii)

SB23-000966

Financial InformationExpenditure/Forecast for the Infrastructure Investment Program (IIP)

Period	Investment: 2023-24 Budget (\$b)	Period	Investment: 2023-24 MYEFO (\$b)	Net change: 2023- 24 Budget vs 2023- 24 MYEFO (\$b)
2023-24	0.1	2023-24	0.1	0.0
Forward Estimates (2023-24 to 2026-27)	0.5	Forward Estimates (2023-24 to 2026-27)	0.6	0.2
10 Year Investment (2023-24 to 2032-33)	0.6	10 Year Investment (2023-24 to 2032-33)	0.8	0.2

Payments (\$m)			Current Year^ (\$m)	Forecasts^ (\$m)				
2022- 23 Actual	2022-23 Underspend	2023- 24 Paid to Date*	2023- 24	2024-25	2025- 26	2026- 27	2027- 28 to 2032- 33	Total 10 year
54.8	7.8	12.6	107.6	189.5	118.5	231.9	137.1	784.5

* Payments and Actuals as at 18 December 2023

^ Current Year and Forecasts as at 2023-24 MYEFO

Attachments:

- Attachment A: 2023-24 MYEFO – ACT IIP Project Changes

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Attachment A – ACT

Projects with additional funding (4)

	Project name	Additional AG (\$m)	Total AG (\$m)
1.	Canberra Light Rail – Stage 2A	125.5	343.9
2.	Molonglo River Bridge	25.0	112.5
3.	Gundaroo Drive Duplication	1.8	26.8
4.	Beltana Road Improvements	0.3	2.8

Project no longer receiving Australian Government funding (1)

	Project Name
1.	Inner Canberra Corridor Planning Package

2023 - 2024 Additional Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: s22(1)(a)(ii) / s22(1)(a)

SB23-000967

SUBJECT: Infrastructure Investment Program (IIP) Review - Administration

Talking Points

- On 1 May 2023, the Hon Catherine King, Minister for Infrastructure, Transport, Regional Development and Local Government announced an Independent Strategic Review of the Infrastructure Investment Program (the Review).
- The Review has concluded and the final report was provided to Minister King on 14 August 2023, at the end of the 90-day period.
- The Executive Summary of the Review was released by the Australian Government on 16 November 2023.
- The Review is informing the Government's infrastructure reform agenda.

Key Issues

Findings from the Review

- The Review found the infrastructure pipeline is congested and unaffordable.
 - the Review estimated that known cost pressures for projects currently in the IIP were at least \$32.8 billion and noted that there were unknown cost pressures.
 - it also identified projects that did not demonstrate merit to continue, lacked national strategic rationale and did not meet the Government's national investment priorities.
 - it found the Government cannot afford within the current program settings, to meet the identified cost pressures, nor add any new projects for delivery to the pipeline in the next ten years, without significant changes taking immediate effect.
 - the varying governance and assurance frameworks are insufficient to reassure the Government, the transport industry and other stakeholders (including all Australians) that projects have been appropriately selected, designed, costed and delivered to achieve their stated outcomes.
- Information regarding the Government's plans for reform, informed by the Review, is at **SB23-000961** Infrastructure Investment Program Reform.

Release of the Review Report and Executive Summary

- The final report of the Review contains commercially sensitive and confidential information relating to both the Australian and state and territory governments, and should not be publicly released.
 - the reviewers' letter to Minister King states that "we have maintained the confidentiality of any sensitive information provided for our use. For this reason, we

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Rural and Regional Affairs and Transport

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SB23-000967

expect that the report and our comments on specific IIP projects will not be publicly released in full”.

- Recognising the need to encourage a productive consultation process, Minister King made a commitment to her State and Territory counterparts that information provided for the Review would be kept in confidence.
- Given these factors, the independent reviewers prepared an Executive Summary which the Government has published.

Review costs

- The total administered budget allocated for the reviewers was \$600,000. This was funded under Part 4 and 5 of the *National Land Transport Act 2014*, which provides funding for research and innovation.
- The final administered cost for the reviewers was \$173,875 (GST inclusive), consisting of:
 - \$135,142 in reviewer fees
 - \$38,733 in reviewer travel and accommodation expenses
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts established a taskforce to support the Review which was funded through existing departmental resources. The taskforce spent:
 - \$109,747 in the 2022-23 financial year and
 - \$407,861 in the 2023-24 financial year
 on departmental wages for the taskforce.
 - \$12,652 (GST inclusive) was also spent across both financial years for travel and accommodation expenses.
- The taskforce ceased in December 2023 and staff have transitioned to other roles.

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SB23-000967

Project Decisions

- Following the Review, the Minister consulted with her state and territory counterparts to agree which projects should be prioritised within the IIP as per the usual process. Decisions regarding projects within the IIP were announced by the Government as part of 2023-24 MYEFO.
- Hard decisions were required to ensure the pipeline remains in line with the existing \$120 billion funding envelope and ensure it delivers infrastructure projects that support the Government's important economic, social and environmental priorities.
- The Government announced that it would no longer provide funding for 50 IIP projects and the residual funding has been retained for each state or territory to fund cost pressures for other projects, or for future projects.
- Where the Government decided not to continue to invest in a project - that funding was used for cost pressures and/or placed in unallocated funding for the same state or territory to be used for future cost pressures or new projects that jurisdictions may wish to bring forward.
- The Government agreed that a further 11 projects would only be funded to the end of the planning stage at this time. Construction funding has been reserved against these projects within the IIP, pending the outcome of this planning work.
- The Government has also reprofiled \$8.8 billion of funding to beyond the forward estimates to better align with construction market conditions and project delivery timeframes.
- States and territories all received additional Australian Government investment following the review process.
- Further details of project decisions are provided at **SB23-000959** Infrastructure Investment Program – Budget Overview.

Corridors

- Additionally, as part of 2023-24 MYEFO, the Government established thirty-two corridor packages – refer to **SB23-000961** Infrastructure Investment Program Reform.

Sub-programs

- The Review did not assess the merits of individual projects within sub-programs, rather, the Reviewers considered the efficiency and effectiveness of the sub-programs.
- The Review found that local government programs are a critical funding mechanism for local roads and infrastructure, but they are administratively burdensome and lack sufficient funding or certainty.

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SB23-000967

- On 19 November 2023, the Government announced a significant boost for road safety with increases in funding and changes to IIP sub-programs to reduce the administrative burden on local councils.
- Over the next 10 years:
 - \$228.8 million in extra funding has been committed to Black Spot Projects;
 - \$3.9 billion in extra funding has been committed to the Roads to Recovery Program; and
 - an extra \$89 million has been committed to the new Safer Local Roads and Infrastructure Program (SLRIP), which will also see the revision, consolidation and replacement of the current Heavy Vehicle Safety and Productivity and Bridges Renewal Programs.
- This increase in funding will be phased in over the ten-year pipeline to avoid putting pressure on inflation, supply costs and the construction labour market.
- Consultation with local government stakeholders is occurring in the lead-up to the 2024-25 Budget to inform the future operation of each program to ensure they are set up to distribute funds fairly, reduce administrative burden and allow more money to be spent on local projects in communities where they are needed most.
- Further information about sub-programs is at **SB23-000958** Infrastructure Sub-programs.

Questions on Notice (QoNs) from October 2023 Senate Estimates

- On 12 September 2023, following a recent fatality near the Phillips Creek Bridge, the Minister wrote to the Isaac Regional Council to provide the council and the Queensland government certainty that the project could proceed without delay (**SQ23-004771**).
- The Queensland government has yet to provide the Australian Government with a list of transport priorities for Brisbane Olympic and Paralympic Games 2032. We expect this to occur in coming months.

Freedom of Information (FOI) Requests

- To date, the department has received 13 FOI requests related to the review. Of these, 10 have been actioned and provided with a decision, while 3 are still being processed. The outcomes of finalised FOI requests are available on the department's website.
- The final report will not be released as release of the report could reasonably be expected to damage Commonwealth-State relations (Section 47B), or would divulge information communicated in confidence to the Commonwealth (see 'Release of the Review Report', above).

Contact: s22(1)(a)(ii)

Cleared by First Assistant Secretary: Andrew Bourne

Phone: s22(1)(a)(ii)

Version Number: 01

Date: 15/01/2024

2023 - 2024 Additional Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Lachlan Wood/s22(1)(a)(ii)

SB23-000968

SUBJECT: VIC Infrastructure Investment (Road and Rail)**Key Issues**

- The Australian Government remains committed to a 10-year, \$120 billion pipeline to ensure a rolling program of sustainable investment.
- The focus of the 2023-24 Budget was reform of the IIP, and to lay firm foundations to build a more sustainable and credible pipeline of investment in resilient, nationally significant infrastructure.
- An Independent Strategic Review of the IIP (the Review) was undertaken and the Government's response to the Review was announced by the Minister for Infrastructure, Transport, Regional Development and Local Government on 16 November 2023.
- No state or territory has had its 10-year funding cut as a result of the IIP Review. Every jurisdiction will receive additional funding compared to the 2023-24 Budget, including Victoria.
 - At the 2023-24 Budget, \$17.5 billion was allocated to Victoria over the next 10 years.
 - As at 2023-24 MYEFO, \$18.7 billion was allocated to Victoria over the next 10 years.
 - This means an increase of \$1.2 billion.

Decisions taken at MYEFO (informed by IIP Review and negotiations with jurisdictions) – Victoria

- As part of the Government's response to the IIP Review and decisions taken at the 2023-24 MYEFO:
 - five projects in Victoria received additional Government funding;
 - 12 projects in Victoria will no longer receive Government funding;
 - one project in Victoria has been limited to planning only, with the remaining funding reserved for construction.
 - one corridor has been created; the Western Highway Corridor.
- A list of each affected project can be found at **Attachment A**.

Background

- In 2023, 32 projects reached completion in Victoria, including the following key Government funded projects:
 - \$292 million – Barwon Heads Road Upgrade (December);
 - \$31 million – Narre Warren North Road Upgrade (May); and
 - \$1.2 million - Princes Highway East – Princes Highway Improvements Package (2023).
- A number of Government funded projects in Victoria are expected to reach completion during 2024, including:

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Lead/Support contact: Lachlan Wood/s22(1)(a)(ii)

SB23-000968

- \$750 million – South Geelong to Waurin Ponds Duplication (December);
- \$202.6 million – Princes Highway East – Complete the Duplication between Traralgon and Sale (June); and
- \$141.3 million – Hall Road Upgrade (December).

Financial Information

Expenditure/Forecast for the Infrastructure Investment Program (IIP)

Period	Investment: 2023-24 Budget (\$b)	Period	Investment: 2023-24 MYEFO (\$b)	Net change: 2023-24 Budget vs 2023-24 MYEFO (\$b)
2023-24	2.7	2023-24	2.4	-0.3
Forward Estimates (2023-24 to 2026-27)	13.4	Forward Estimates (2023-24 to 2026-27)	9.1	-4.3
10 Year Investment (2023-24 to 2032-33)	17.5	10 Year Investment (2023-24 to 2032-33)	18.7	1.2

Payments (\$m)			Previous Year^ (\$m)	Current Year^ (\$m)	Forecasts^ (\$m)				
2022- 23 Actual*	2022-23 Underspend	2023- 24 Paid to Date*	2022-23	2023- 24	2024- 25	2025- 26	2026- 27	2027- 28 to 2032- 33	Total 10 Year
1,733.9	403.6	354.5	2,137.6	2,411.0	1,578.7	2,388.6	2,688.0	9,667.5	18,733.8

* Payments and Actuals as at 18 December 2023

^ Current Year and Forecasts as at 2023-24 MYEFO

Attachments:

- Attachment A: VIC IIP Changes

Contact: Lachlan Wood

Cleared by A/g First Assistant Secretary: Maxine Ewens

Phone: s22(1)(a)(ii)

Version Number: 1.0

Date: 15/01/2024

Attachment A – VIC**Projects with additional funding (5)**

	Project name	Additional AG (\$m)	Total AG (\$m)
1.	Western Highway – Ballarat to Stawell Duplication	99.1	598.5
2.	Glenferrie Road Level Crossing Removal, Kooyong (completed)	1.0	6.6
3.	Commuter Car Park Upgrades - Ferntree Gully (completed)	1.0	2.0
4.	Geelong-Portarlington Road and Wilsons Road Intersection Upgrade	0.5	2.5
5.	Surf Coast Highway, Reserve Road, Felix Street Intersection Improvements	0.2	1.9

Projects no longer receiving Australian Government funding (12)

	Project Name
1.	Business Case for Melbourne Inland Rail Intermodal Terminal
2.	Calder Freeway - Gap Road to the M80 Ring Road
3.	Camberwell Road / Monteath Avenue / Redfern Road Intersection Upgrade
4.	Frankston to Baxter Rail Upgrade
5.	Geelong Fast Rail
6.	Goulburn Valley Highway - Shepparton Bypass Stage 1
7.	Improving connectivity to Port of Melbourne - Business Case
8.	McKoy Street - Hume Freeway Intersection Upgrade
9.	Mornington Peninsula Freeway Upgrade
10.	Rutherglen Heavy Vehicle Alternative Route
11.	Victorian Faster Rail Corridor Investigations
12.	Western Freeway Upgrade - M80 Ring Road to Ferris Road

Projects to proceed through planning, with remaining funding reserved for construction (1)

	Project name	AG funding for planning (\$m)	AG funding set aside for construction (\$m)
1.	Canterbury Road Upgrade	4.8	42.8

Attachment A – VIC

New corridors (1)

	Corridors and Projects
	Western Highway - \$982.3 million
1.	Horsham Junction Upgrade
2.	Stawell to SA Border (Western Highway)
3.	Stawell to South Australia Border - Nhill-Jeparit Road Intersection Upgrade
4.	Stawell to South Australia Border - Project Scoping and Development
5.	Stawell to South Australia Border - Seaby Street Intersection Upgrade
6.	Western Highway - Ballarat to Stawell Duplication
7.	Western Highway - Complete the Duplication Between Ballarat and Stawell

2023 - 2024 Additional Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Lachlan Wood / s22(1)(a)

SB23-000969

SUBJECT: SA Infrastructure Investment (Road and Rail)**Key Issues**

- The Australian Government remains committed to a 10-year, \$120 billion pipeline to ensure a rolling program of sustainable investment.
- The focus of the 2023-24 Budget was reform of the IIP, and to lay firm foundations to build a more sustainable and credible pipeline of investment in resilient, nationally significant infrastructure.
- An Independent Strategic Review of the IIP (the Review) was undertaken and the Government's response to the Review was announced by the Minister for Infrastructure, Transport, Regional Development and Local Government on 16 November 2023.
- No state or territory has had its 10-year funding cut as a result of the IIP Review. Every jurisdiction will receive additional funding compared to the 2023-24 Budget, including South Australia (SA).
 - at the 2023-24 Budget, \$7.4 billion was allocated to SA over the next 10 years.
 - as at 2023-24 MYEFO, \$10.2 billion was allocated to SA over the next 10 years.
 - this means an increase of \$2.8 billion.

Decisions taken at MYEFO (informed by IIP review and negotiations with jurisdictions) – South Australia

- As part of the Government's response to the IIP Review and decisions taken at the 2023-24 MYEFO:
 - one project in SA received additional Government funding;
 - five projects in SA will no longer receive Government funding; and
 - one corridor was created; the Princes Highway Corridor (SA).
- A list of each affected project can be found at **Attachment A**.

Background

- In 2023, four projects reached completion in SA, including the following key Government funded projects:
 - \$6 million - North East Road and Nottage Terrace Intersection Upgrade (April);
 - \$231 million - Torrens Road (Ovingham) Level Crossing Upgrade (April); and
 - \$200 million - Joy Baluch AM Bridge (December).
- A number of Government funded projects in SA are expected to reach completion during 2024, including:
 - \$155 million - Rural Roads Package - Safety Package (March);
 - \$61 million - Cross Road - Fullarton Road Intersection (April);
 - \$35 million - Glen Osmond Road/Fullarton Road Intersection Upgrade (March); and
 - \$10 million - Level Crossing Removal Program (SA) – Planning (July).

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Lead/Support contact: Lachlan Wood / s22(1)(a)

SB23-000969

Financial Information

Expenditure/Forecast for the Infrastructure Investment Program (IIP)

Period	Investment: 2023-24 Budget (\$b)	Period	Investment: 2023-24 MYEFO (\$b)	Net change: 2023-24 Budget vs 2023-24 MYEFO (\$b)
2023-24	1.2	2023-24	1.0	-0.1
Forward Estimates (2023-24 to 2026-27)	4.7	Forward Estimates (2023-24 to 2026-27)	4.6	0.0
10 Year Investment (2023-24 to 2032-33)	7.4	10 Year Investment (2023-24 to 2032-33)	10.2	2.8

Payments (\$m)			Previous Year^ (\$m)	Current Year^ (\$m)	Forecasts^ (\$m)				
2022- 23 Actual*	2022-23 Underspend	2023- 24 Paid to Date*	2022-23	2023- 24	2024- 25	2025- 26	2026- 27	2027-28 to 2032- 33	Total 10 Year
806.8	150.4	146.3	957.1	1,032.3	978.0	1,214.8	1,422.9	5,541.5	10,189.4

- * Payments and Actuals as at 18 December 2023
- ^ Current Year and Forecasts as at 2023-24 MYEFO

Attachments:

- Attachment A: SA decisions

Contact: Lachlan Wood

Cleared by A/g First Assistant Secretary: Maxine Ewens

Phone: s22(1)(a)(ii)

Version Number: 1.0 Date: 15/01/2024

Attachment A – SA

Projects with additional funding (1)

	Project name	Additional AG (\$m)	Total AG (\$m)
1.	North-South Corridor - Torrens to Darlington	2,725.0	7,700.0

Projects no longer receiving Australian Government funding (5)

	Project Name
1.	Hahndorf Township Improvements and Access Upgrade
2.	Main South Road Productivity Package
3.	Old Belair Road upgrade, Mitcham
4.	Onkaparinga Valley Road - Tiers Road - Nairne Road Intersection Upgrade
5.	Truro Bypass

New corridors (1)

	Corridors and Projects
	Princes Highway Corridor (SA) - \$361.0 million
1.	Augusta Highway Duplication Stage 2
2.	Princes Highway - Port Wakefield to Port Augusta Duplication works
3.	Princes Highway Corridor - Intersection Improvements
4.	Princes Highway Corridor - Overtaking Lanes
5.	Princes Highway Corridor - Pavement Works
6.	Princes Highway Corridor - Rest Areas
7.	Princes Highway Corridor - Safety and Signage Improvements
8.	Princes Highway Corridor - Shoulder Sealing

2023 - 2024 Additional Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Lachlan Wood/s22(1)(a)

SB23-000970

SUBJECT: TAS Infrastructure Investment (Road and Rail)**Key Issues**

- The Australian Government remains committed to a 10-year, \$120 billion pipeline to ensure a rolling program of sustainable investment.
- The focus of the 2023-24 Budget was reform of the IIP, and to lay firm foundations to build a more sustainable and credible pipeline of investment in resilient, nationally significant infrastructure.
- An Independent Strategic Review of the IIP (the Review) was undertaken and the Government's response to the Review was announced by the Minister for Infrastructure, Transport, Regional Development and Local Government on 16 November 2023.
- No state or territory has had its 10-year funding cut as a result of the IIP Review. Every jurisdiction will receive additional funding compared to the 2023-24 Budget, including Tasmania.
 - At the 2023-24 Budget, \$2.4 billion was allocated to Tasmania over the next 10 years.
 - As at 2023-24 MYEFO, \$2.6 billion was allocated to Tasmania over the next 10 years.
 - This means an increase of \$194 million.

Decisions taken at MYEFO (informed by IIP review and negotiations with jurisdictions) – Tasmania

- As part of the Government's response to the IIP Review and decisions taken at the 2023-24 MYEFO:
 - one project in Tasmania received additional Government funding;
 - one project in Tasmania will no longer receive Government funding;
 - two projects in Tasmania have been reduced to planning only, with the remaining funding reserved for construction; and
 - four corridors were created: the Tasman Highway Corridor; the Bass Highway Corridor; the East and West Tamar Highways Corridor; and the Midland Highway Corridor.
- A list of each affected project can be found at **Attachment A**.

Background

- In 2023, four projects reached completion in Tasmania, including the following key Australian Government funded projects:
 - \$119.6 million – Tasmanian Freight Rail Revitalisation (June);
 - \$37.1 million – Hobart Airport Interchange (July); and
 - \$12 million – Freight Bridge Upgrades (September).

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Rural and Regional Affairs and Transport

Lead/Support contact: Lachlan Wood/s22(1)(a)

SB23-000970

- A number of Government funded projects in Tasmania are expected to reach completion during 2024, including:
 - \$92 million - Tasmanian Freight Rail – Tranche 3 (July);
 - \$45 million - Midland Highway Upgrade – Oatlands (Jericho to South of York Plains) (June);
 - \$40 million - Bass Highway - Cooeee to Wynyard Upgrades (December); and
 - \$37.6 million - Midland Highway Upgrade – Ross (Mona Vale Road to Campbell Town) (June).

Financial Information**Expenditure/Forecast for the Infrastructure Investment Program (IIP)**

Period	Investment: 2023-24 Budget (\$b)	Period	Investment: 2023-24 MYEFO (\$b)	Net change: 2023-24 Budget vs 2023-24 MYEFO (\$b)
2023-24	0.6	2023-24	0.5	0.0
Forward Estimates (2023-24 to 2026-27)	1.5	Forward Estimates (2023-24 to 2026-27)	1.5	0.0
10 Year Investment (2023-24 to 2032-33)	2.4	10 Year Investment (2023-24 to 2032-33)	2.6	0.2

Payments (\$m)			Previous Year^ (\$m)	Current Year^ (\$m)	Forecasts^ (\$m)				
2022- 23 Actual*	2022- 23 Unders pend	2023- 24 Paid to Date*	2022-23	2023- 24	2024- 25	2025- 26	2026- 27	2027-28 to 2032-33	Total 10 Year
382.0	60.6	195.2	442.6	519.6	390.1	317.0	278.2	1,062.4	2,567.2

- * Payments and Actuals as at 18 December 2023
- ^ Current Year and Forecasts as at 2023-24 MYEFO

Attachments:

- Attachment A: TAS decisions

Contact: Lachlan Wood**Cleared by A/g First Assistant Secretary:** Maxine Ewens**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 15/01/2024

Attachment A – TAS

Projects with additional funding (1)

	Project name	Additional AG (\$m)	Total AG (\$m)
1.	West Tamar Highway targeted upgrades between Exeter and Launceston	2.0	18.0

Projects no longer receiving Australian Government funding (1)

	Project Name
1.	Old Surrey Road/Massey-Greene Drive Upgrade

Projects to proceed through planning, with remaining funding reserved for construction (2)

	Project name	AG funding for planning (\$m)	AG funding set aside for construction (\$m)
1.	Hobart – Northern Suburbs Transit Corridor	2.5	22.5
2.	Hobart – Northern Transit Corridor Solution	1.4	12.2

New corridors (4)

	Corridors and Projects
	Bass Highway Corridor - \$192 million
1.	Bass Highway Corridor Unallocated
	East & West Tamar Highways Corridor - \$162 million
1.	Northern Roads Package – Stage 2
2.	West Tamar Highway targeted upgrades between Exeter and Launceston
	Tasman Highway Corridor - \$156 million
1.	Great Eastern Drive Tourism Support – additional packages
2.	Tasmanian Roads Package – Tasman Highway Sideling Upgrade – Stage 2
	Midland Highway Corridor - \$123 million
1.	Midland Highway – Campbell Town North (Campbell Town to Epping Forest)
2.	Midland Highway Corridor Unallocated
3.	Midland Highway Upgrade – Oatlands (Jericho to South of York Plains)
4.	Midland Highway Upgrade – Ross (Mona Vale Road to Campbell Town)

2023 - 2024 Additional Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Joanna Piva

SB23-000971

SUBJECT: Australian Government Response to the Inland Rail Review

Talking Points

- On 13 January 2023, Dr Kerry Schott AO provided her report—*The Delivery of Inland Rail: An Independent Review* (the Inland Rail Review) to the Australian Government for consideration.
- On 6 April 2023, the Government publicly released Dr Schott's report and the Government's response (Response).
 - The Government agreed or agreed in principle to all 19 of the Inland Rail Review's recommendations (**Attachment A**).
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts and the Department of Finance (Shareholder Departments), are working with the Australian Rail Track Corporation (ARTC), Inland Rail Pty Ltd (IRPL) and National Intermodal Corporation to implement the Government's responses to the recommendations.
 - A table detailing the chronology of actions related to implementation of the Government's response is included at **Attachment B**.
- The Government has announced that it is taking a staged approach to delivery of Inland Rail with a focus on completing the sections between the planned intermodal terminal at Beveridge in Victoria and Parkes in New South Wales (NSW).
- For sections north of Parkes, between Narromine and Kagaru in Queensland, IRPL is undertaking the activities necessary to secure the land required for the Inland Rail corridor and complete environmental approvals.

Key Issues

Status of implementation

- As at 31 January 2024, of the 19 recommendations, 13 had been implemented and, of those, eight have progressed to being complete (**Attachment C**). Key activities include:
 - Appointment of Mr Peter Duncan AM and Dr Collette Burke to the ARTC Board in January 2023;
 - An interim Statement of Expectations issued to ARTC (covering Inland Rail) on 23 June 2023 including the staged delivery of Inland Rail;
 - Establishment of IRPL as a subsidiary of ARTC for the purpose of delivering the Inland Rail Program on 1 July 2023;
 - The permanent appointments of Mr Wayne Johnson as the Chief Executive Officer and Managing Director for ARTC and Mr Nick Miller as the Chief Executive Officer for IRPL in December 2023;

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Rural and Regional Affairs and Transport

Lead/Support contact: Joanna Piva

SB23-000971

- Approval of the revised ARTC Constitution and respective Board charters for ARTC and IRPL, that enable IRPL to operate independently of ARTC to deliver the Inland Rail program, in January 2024; and
- Governance arrangements are well progressed and on track to be completed in early 2024.

Question on Notice

- At Budget Estimates in May 2023, Senator Bridget McKenzie asked to be provided an update on notice of the status of implementation of the Inland Rail Review.
 - The response was tabled in May 2023.
 - An updated version of the response is included at **Attachment C**.

Restructuring of Inland Rail workforce

- In August 2023, IRPL/ARTC commenced discussions with the Inland Rail workforce regarding restructuring to reflect the Government's decision to stage the delivery of project.
- IRPL/ARTC are working to finalise arrangements for transfer of functions and employees from ARTC to IRPL.
- IRPL/ARTC are best placed to provide information on this process.

Estimated cost of Inland Rail

- On 25 November 2022, ARTC advised the Shareholder Departments and Dr Schott that the estimated unmitigated cost of the Inland Rail Program had increased from \$16.4 billion (2020 reset) to around \$33.9 billion with a mitigated estimated cost of \$31.4 billion.
- ARTC attributes the \$17.5 billion increase in cost to a range of factors including: changes in scope, design costs, prolongation, escalation, ARTC direct and contractor overheads and indirect costs.
- The Government has accepted Dr Schott's findings that there is an unacceptable degree of uncertainty in regard to ARTC's cost estimate for the Inland Rail Program.
- To address this issue, the Government has announced that Shareholder Departments will engage independent specialists to review the scope, design and cost estimates for Inland Rail.
- The procurement to engage independent specialists to review the scope, design and cost estimates for Inland Rail is being progressed and is expected to be completed by late March 2024.

Prioritisation of Inland Rail south of Parkes

- Dr Schott recommended in her Inland Rail Review that ARTC should examine options for staging the completion of Inland Rail, in particular the option of completing Beveridge

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Lead/Support contact: Joanna Piva

SB23-000971

to Parkes first, with activities north of Narromine to focus on securing the land required for the Inland Rail corridor and complete environment approval processes.

- The Government agreed with this recommendation and Inland Rail has prioritised the completion of the Beveridge to Parkes section of the project by 2027 with further work north of Narromine to be undertaken on a 'least regrets' basis.

Progress of work north of Parkes on a 'least regrets' basis

- In agreeing to Recommendation 16 of the Review, the Government stated that further work north of Parkes is to be undertaken on a 'least regrets' basis.
- In October 2023, Shareholder Ministers agreed for IRPL to undertake a range of activities north of Narromine to; completion of existing construction activities on Narrabri to North Star, progress environmental and planning approvals and acquire the property needed to secure the inland Rail corridor.

Gowrie to Kagaru (G2K) Public Private Partnership (PPP)

- In November 2023, ARTC/IRPL and Regionerate Rail, the preferred proponent for the G2K section of the Inland Rail Program, agreed not to proceed with the PPP.
- A decision on future delivery arrangements for the G2K sections will be made when IRPL has more certainty on the outcomes of the required environmental and planning approval processes.
- Further queries should be directed to IRPL, noting this is a commercial matter.

Inland Rail bisection of regional towns

- Dr Schott recommended in her Inland Rail Review that where the Inland Rail route bisects regional towns the disruption that additional train traffic causes should be addressed by appropriate modifications to limit noise and enable adequate cross-town access.
- The Government, in its Response, agreed to this recommendation and acknowledged the importance that Inland Rail, through the appropriate regulatory environmental approval processes, identify and design mitigations to address potential impacts to communities.
 - This includes, as detailed designs are developed and during post construction operational compliance assessments, ensuring the mitigations are effective.

Background

- Dr Schott was paid \$63,181.00 (GST inclusive) for undertaking the Inland Rail Review.
 - The department provided secretariat support to Dr Schott during the Inland Rail Review.

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2023 - 2024 Additional Estimates**Rural and Regional Affairs and Transport****Lead/Support contact: Joanna Piva****SB23-000971**

Attachments

- Attachment A - Government's Response to the Review
- Attachment B – Chronology of Review implementation
- Attachment C - Updated implementation table

Contact: Joanna Piva**Cleared by First Assistant Secretary:** Jennifer Stace (A/g)**Phone:** s22(1)(a)(ii)**Version Number:** 02**Date:** 15/01/2024



Australian Government

Australian Government response to the independent review of Inland Rail

April 2023

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Australian Government Response

The Australian Government thanks Dr Kerry Schott AO for her time in conducting a comprehensive and insightful independent review of the Inland Rail project, and for providing a detailed report to the Government.

In response to the independent review, the Government is taking prudent and responsible action to get Inland Rail back on track.

Recommendation 1

The Shareholder Ministers should address the skills requirements of the ARTC Board with their next appointments and continue to address these skill requirements.

The Government agrees

The Australian Government will immediately commence work to ensure that ARTC and any potential subsidiary has the necessary skills and experience to deliver its functions.

The appointment of a new Chair of ARTC, Mr Peter Duncan AM and Dr Collette Burke, both with extensive project management and rail experience, is the first step to addressing these issues.

Recommendation 2

The position of Chief Executive of Inland Rail should be filled substantively as soon as possible.

The Government agrees

The Australian Government supports this recommendation and will work with the Chair of ARTC to appoint a substantive Chief Executive of the Inland Rail Program (Program) as soon as possible.

Recommendation 3

ARTC must have governance arrangements to deliver both the Inland Rail project and the business-as-usual operations of ARTC. This can be achieved through the establishment of a subsidiary company of ARTC.

The subsidiary company should have a dedicated board, say five members, and should include the Chair of ARTC as a board member to ensure clear visibility of the Inland Rail project to the ARTC Board, with further ARTC representation limited to not more than one additional ARTC Board member.

The Chief Executive of Inland Rail should report to the subsidiary Board and attend the main ARTC Board meetings to provide any information required and project updates.

The particular skills needed to oversee the Inland Rail project should be concentrated in the subsidiary (although also represented in the ARTC Board). The Chief Executive of Inland Rail should report directly to its subsidiary board and have full control over their budget, approvals, employment and other matters a major project Chief Executive would expect to control.

The Government agrees in-principle

The Australian Government has asked Shareholder Departments to work with ARTC in exploring how a subsidiary model can be best delivered, and provide further advice for Government's consideration.

Recommendation 4

The position of Managing Director/Chief Executive of ARTC should:

- focus entirely on the role of managing an operating rail company;
- ensure that the Inland Rail project and ARTC business-as-usual operations are tightly ring-fenced; and
- continue reporting through to the ARTC Board about the operations business.

The Government agrees

The Australian Government will work with the Chair of ARTC to support ARTC to restructure its governance and business operations to provide an operating environment that enables the Managing Director/Chief Executive of ARTC to focus on leading ARTC's rail network business to meet freight market and customer needs.

Recommendation 5

The Statement of Expectations issued by the Shareholder Ministers of ARTC should be reviewed and provide the necessary clarity and guidance to enable the ARTC Board to effectively deliver the Commonwealth Government's objectives. It should then be reviewed periodically to ensure it remains fit for purpose and continues to reflect the Government's objectives for ARTC.

The Government agrees

The Australian Government will issue an updated Statement of Expectations within three months to provide the necessary clarity and guidance to enable the ARTC Board to effectively deliver the Commonwealth Government's objective.

Recommendation 6

The Inland Rail project team should review its risk management systems and ensure there are appropriate triggers and metrics for the timely escalation of key risks and importantly their mitigation strategies to the Board, Shareholders Ministers and their departments. Reporting processes about risk management, including reporting processes documented in governance arrangements between Shareholder Ministers, their departments and ARTC, should also be reviewed.

The Government agrees

The Australian Government strongly supports the recommendation that ARTC reviews its risk management systems to ensure that there are clearly defined triggers and metrics for the timely escalation and reporting on key risks to the Board and as necessary the Shareholders Ministers. This will also be supported through other stronger governance arrangements that the Australian Government will put in place.

Recommendation 7

The service offering proposed by ARTC, and supported by business, that offers a reliable 24-hour transit service on double-stacked trains of 1,800 metres length should be accepted.

The Government agrees

The Australian Government understands that the service offering is supported by industry and business. It notes, however, that the service offering should not be supported beyond Beveridge in Victoria and Ebenezer in Queensland.

Recommendation 8

Two new intermodal terminals should be developed concurrently in Melbourne. Beveridge should be available as soon as practical and the second, WIFT at Truganina, should in due course expand and become the larger operation. Both terminals should be operated by independent operators providing open access to all rail freight operators. Given that National Intermodal Corporation has an option to purchase land at Beveridge and is a Commonwealth-owned GBE that can offer open access and independence from freight operators, preference should be given to it to develop Beveridge on those conditions.

The Government agrees

The Australian Government supports the two-terminal approach in Victoria and will work with the Victorian Government to settle funding and delivery arrangements.

The Australian Government owned National Intermodal Corporation recently exercised an option to acquire land at Beveridge, previously identified as suitable to connect to Inland Rail.

Recommendation 9

An intermodal terminal should be developed at Ebenezer so that its completion aligns with that of Inland Rail. The final site, lay-out and commercial model should be settled expeditiously between the Commonwealth and Queensland Governments. The terminal should be run independently by a terminal owner/operator with an open access regime. Governments should consider who that terminal operator will be, but I note that such an operator already exists in the form of Commonwealth-owned National Intermodal Corporation.

The Government agrees in-principle

The Australian Government agrees in principle that a terminal should be developed at Ebenezer to support Inland Rail operations, following completion and consideration of the current business case.

Recommendation 10

The Commonwealth and NSW Governments should investigate opportunities for intermodal facilities at Parkes, possibly to be developed by the National Intermodal Corporation.

The Government agrees in-principle

The Australian Government supports the work being undertaken by the NSW Government to develop intermodal facilities in Parkes.

The Government will work with the NSW Government to consider the need for the development of an independently managed open access intermodal facility at Parkes.

This work will be led by the National Intermodal Corporation.

Recommendation 11

ARTC should ensure that the new signalling system being acquired is interoperable with state systems, and if not what the options are to make it so, including possible replacement. Detailed discussions with other relevant Rail Infrastructure Managers must occur to address the issue.

The Government agrees in-principle

The Australian Government is already working with jurisdictions and industry to ensure greater interoperability, this includes the recent signing of a Memorandum of Cooperation to make rail more competitive and interoperable across Australia. The Australian Government expects ARTC to engage effectively to support an appropriate national approach.

Recommendation 12

Where the Inland Rail route bisects regional towns the disruption that additional train traffic causes should be addressed by appropriate modifications to limit noise and enable adequate cross town access if that has not already been done. As Inland Rail train traffic increases significantly the possibility to bypass the town should be investigated and easements protected for a new by-pass corridor.

The Government agrees

The Australian Government supports this recommendation and notes how important it is for ARTC, through the appropriate regulatory environmental approval processes, to assess and mitigate impacts to communities.

It also agrees to continue monitoring freight traffic along the corridor, noting that it is a state responsibility to identify and preserve future transport corridors.

Recommendation 13

The Commonwealth should engage an independent specialist to review the design solutions developed by ARTC to define the scope of the Inland Rail project and meet associated approval requirements and, working with ARTC, define exactly what the scope of this project is on the basis of the latest evidence available through the approval processes. The cost of scope provided beyond the freight requirements for Inland Rail should be allocated elsewhere as appropriate. This work should be coordinated with further cost estimation work discussed in Section 6.3.

Where there is still uncertainty due to outstanding approvals every effort should be made to understand the nature of the matters outstanding and assist the parties to reach an expeditious conclusion. There should be particular attention paid to the Queensland sections.

The Government agrees

The Australian Government supports the engagement of an independent specialist to define the scope of the Program having regard to design solutions developed by ARTC.

The Australian Government agrees that this work should be coordinated with the work of an independent value engineer/cost estimator.

Recommendation 14

ARTC should examine the issues it has had with its approval processes and take measures to ensure they are dealt with. Delays of this kind are costly for the project and their importance must be recognised.

The Government agrees

The Australian Government expects ARTC to work closely with the jurisdictions to more fully explore how Environmental Impact Statements can be delivered in a timelier manner and to a higher quality.

Recommendation 15

ARTC, the Inland Rail project team and the rail operators should examine whether the possessions regime for Inland Rail can be modified to assist in more expeditious completion of stages of the Inland Rail project.

The Government agrees

The Australian Government supports the Inland Rail project team examining the possessions regime and, if possible, modifying that regime to assist in more expeditious completion of stages of the Program.

Recommendation 16

ARTC should continue to examine options for staging the completion of Inland Rail and in particular the option of completing the Melbourne/Beveridge to Parkes sections by 2027. It should also examine options for the subsequent delivery of the project through to Gowrie once it has obtained greater certainty on approvals and costs. From Gowrie to Kagaru the focus should be on the works required to gain approvals to help secure gazettal of rail corridors and completion of land acquisitions. ARTC should use this time to finalise the scope of these sections and gain greater certainty on schedule and cost.

The Government agrees

The Australian Government fully supports ARTC examining options for staging the completion of the Program. The Government has decided to prioritise Beveridge to Parkes, with further work north of Parkes to be undertaken on a least regrets basis, as agreed with Shareholder Ministers.

Recommendation 17

On behalf of ARTC negotiations with Regionerate Rail should commence with a view to changing its scope to exclude double-stacking on the final section to Kagaru, and with a view to limiting costs and structuring payment arrangements in a manner that ARTC can afford. This may include a move away from a pure PPP arrangement to some other contractual arrangements.

The Government agrees

The Australian Government will work with ARTC and Regionerate Rail to examine the feasibility of implementing this recommendation.

Recommendation 18

Work to analyse the project costs of Inland Rail, and the expected timing of those expenditures over the next years of this decade, should be done carefully to ensure that the Inland Rail project team, ARTC and their Shareholder, are fully cognisant of the details. An independent value engineer/cost estimator should be appointed by the Commonwealth to conduct this work given the difficulties that ARTC have had in providing such estimates. This person should coordinate with the work being done to define the scope of the project carefully as noted in Recommendation 13. The estimates should enable both ARTC and the Commonwealth to budget with some certainty for the next five to ten years for this project.

The Government agrees

The Australian Government agrees to appoint an independent value engineer/cost estimator to analyse the project costs to provide credibility to the cost and the timeframe.

This work will allow the Government to consider what, if any, further funding is necessary to support the Program.

Recommendation 19

As Inland Rail proceeds, the local government areas that it passes through, along with the relevant State Government and ARTC, should consider where regional development might focus and what industries may be attracted to expand in those locations. To facilitate this, the Commonwealth Government should raise the issue with their State counterparts in regional development.

The Government agrees

The Australian Government recognises the importance of regional development and will continue to work with its state counterparts to focus on maximising the benefits of the Program in the areas through which it passes.

Attachment B

Chronology of Inland Rail Review activities

Action	Date
The then Federal Opposition committed to review the planning, governance and delivery of Inland Rail	2022 Federal Election
The Australian Government announced that Dr Kerry Schott AO would undertake an independent review into the delivery of the Inland Rail Program	7 October 2022
Dr Kerry Schott AO provided the report of her independent review— <i>The Delivery of Inland Rail: An Independent Review</i> (the Inland Rail Review)—to the Australian Government	13 January 2023
The government publicly released the Inland Rail Review Report and the government's response (Response)	6 April 2023
Appointment of Mr Peter Duncan AM as Chair of the Australian Rail Track Corporation (ARTC)	31 January 2023
Appointment of Dr Collette Bourke as non-executive director of ARTC	30 January 2023
Shareholder Ministers appointed Dr Schott as Non-Executive Director of ARTC to 23 August 2023 and as acting Chair of ARTC to 20 July 2023	18 April 2023
Interim Statement of Expectations issued to ARTC	23 June 2023
Inland Rail Pty Ltd (IRPL) established as a subsidiary of ARTC	1 July 2023
Shareholder Ministers extended the appointment of Dr Schott as Non-Executive Director of ARTC to 23 August 2023 and as acting Chair of ARTC to 20 August 2023	17 July 2023
IRPL Board appointments complete	27 July 2023
Resignation of Mr Mark Campbell as Chief Executive Officer and Managing Director of ARTC	31 July 2023
Appointment of Mr Wayne Johnson as interim Chief Executive Officer of ARTC	1 August 2023
Resignation of Ms Rebecca Pickering as interim Chief Executive Officer of Inland Rail	13 October 2023
Shareholder Ministers approve essential activities north of Narromine on a least regrets basis	17 October 2023
Shareholder Ministers approve only limited construction of Stage 2 of the Narwonah Material Distribution Centre and the transport of sleepers to end of 2024-25	25 October 2023
ARTC confirms that it has agreed with Regionerate Rail consortium that the Gowrie to Kagaru Public Private Partnership will not be proceeding	13 November 2023

Appointment of Mr Wayne Johnson as substantive Chief Executive Officer and Managing Director of ARTC	12 December 2023
Appointment of Mr Nick Miller as Chief Executive Officer of IRPL	19 December 2023
Amendment of ARTC Constitution approved by Shareholders	18 January 2024

Inland Rail Review recommendation implementation status

As at 31 January 2024, 13 recommendations had been implemented, of those 8 have progressed to being complete:

Rec 1 – Skills requirement of the ARTC Board	Complete
Rec 2 – Fill substantive Inland Rail CEO position	Complete
Rec 3 – Governance arrangements, subsidiary, IRPL Board	Implemented
Rec 4 – ARTC Managing Director responsibilities	Complete
Rec 5 – Statement of Expectations	Complete
Rec 6 – Risk management and reporting	In Progress
Rec 7 – Service offering	Complete
Rec 8 – Beveridge Intermodal Freight Terminal	In Progress
Rec 9 – Ebenezer	In Progress
Rec 10 – Parkes Intermodal investigation	Implemented
Rec 11 – Signalling system	Implemented
Rec 12 – Regional bisections	In Progress
Rec 13 – Independent scope specialist and value engineer/cost estimator	In Progress
Rec 14 – Review approvals processes	Implemented
Rec 15 – Possessions	Complete
Rec 16 – Staged approach, least regrets	Complete
Rec 17 – PPP negotiations	Complete
Rec 18 – Cost analysis, value engineer/cost estimator	In Progress
Rec 19 – Benefits of Inland Rail on regional development	In Progress

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Lead/Support contact: Jason Preece

SB23-000972

SUBJECT: Inland Rail**Talking Points***Inland Rail delivery*

- The project is being staged with a focus on completing the sections between the planned intermodal at Beveridge in Victoria and Parkes in New South Wales, in line with recommendation 16 of the review.
- For sections north of Parkes, between Narromine and Kagaru in Queensland, IRPL is undertaking the activities necessary to secure the land required for the Inland Rail corridor and complete environmental approvals.
- As at 31 December 2023, a total of 271.6 kms of track, or 17 per cent of total track, had been completed.
- North of Parkes, the 104 km section between Parkes to Narromine and the 39 kms of track between Bellata and Moree in New South Wales are complete and operational.
- Narrabri to North Star phase one was commissioned for train operations on 27 October 2023.
- Construction commenced at Glenrowan on 1 February 2023 marking the start of 12 site upgrades along the Beveridge to Albury section in Victoria.
- Track lowering at the Barnawartha site at the Murray Valley Highway in Victoria was completed on 2 November 2023.
- The replacement bridge at Beaconsfield Parade Glenrowan is due for completion in February 2024. The existing bridge will then be removed.
- Early works including culverts and relocations occurred on the Darroobalgie Loop in the Stockinbingal to Parkes section in September 2023.
- Securing the necessary environmental approvals for the project sections continues. The status of approvals is set out in **Attachment A**.

Funding

- The Australian Government funding commitment to Inland Rail is up to \$14.5 billion in equity and \$290.3 million in grant funding (**Attachment B**).
- As at 31 December 2023, the Government had provided \$3.846 billion to Australian Rail Track Corporation (ARTC) for Inland Rail, comprising \$3.5562 billion in equity and \$289.8 million in grant funding.
- The staged approach to the delivery is being implemented within the existing \$14.5 billion Inland Rail equity funding envelope.

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Cost

- The Inland Rail Review confirmed that the project is running significantly behind schedule and is over budget. The ARTC 2022 estimates provided to the review indicated a total project cost in excess of \$31 billion.
- The final cost of Inland Rail will not be known until the completion of procurements for all sections of Inland Rail following finalisation of design, planning and environmental approvals.

Key Issues*Project costs*

- The total cost of Inland Rail will not be known until procurements and construction for all sections have been completed.
- Costs for delivery of Beveridge to Parkes are largely within forecasts, however ARTC have advised of significant likely cost pressures on Beveridge to Albury Tranche 2 sites due to required changes to reference designs to meet State, Local Government and community requirements.
 - Cost reduction strategies, such as the review of tender submissions and market conditions to investigate value engineering, delivery efficiencies and scope control and/or reduction, are underway.

Project schedule

- Construction on the overall Inland Rail Program is 17 per cent complete, with Parkes to Narromine operational.
- In Victoria:
 - construction works on three sites are progressing on schedule. Track lowering works have been completed at the Murray Valley Highway at Barnawartha. The Request for Tender for the remaining eight Victorian sites was released in August 2023, and is now in the assessment phase with award expected mid-2024.
- In New South Wales (NSW):
 - Major works to complete construction on the Narrabri to North Star Phase 1 project in northwest NSW were completed in October 2023.
 - Works commenced on Stockinbingal to Parkes in September 2023.
 - Securing environmental approvals for Albury to Illabo and Illabo to Stockinbingal is now a priority.
 - Design and Construct Contract for Albury to Illabo and Stockinbingal to Parkes was awarded in July 2023.
 - The Request for Tender for Illabo to Stockinbingal closed in October 2023 and evaluation is underway.

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- In Queensland (QLD):
 - The revised draft Environmental Impact Statement (EIS) for the Border to Gowrie section is expected to be released for public exhibition in February 2024.
 - Planning and integration of the proposed intermodal terminal at Ebenezer with Inland Rail in collaboration with National Intermodal Corporation is underway.

Environmental impacts and approvals

- The public notification and exhibition of the EIS is a key step in the approval pathway in getting Inland Rail sections ready for future construction (**Attachment A**).
- As at 31 December 2023, key activities underway include:
 - In Victoria:
 - environmental approvals have been granted for Beveridge to Albury.
 - In New South Wales (NSW):
 - the approvals for four NSW sections - Stockinbingal to Parkes, Parkes to Narromine, Narrabri to North Star Phase 1 and North Star to Border have been granted.
 - Narromine to Narrabri approval was granted by NSW Department of Planning and Environment (DPE) on 21 February 2023, and referred to the Department of Climate Change, Energy, the Environment and Water for *Environment Protection and Biodiversity Conservation Act 1999* approval. As at 31 December 2023 this approval has not yet been granted.
 - Albury to Illabo, Illabo to Stockinbingal and Narrabri to North Star Phase 2 have been *exhibited*.
 - ARTC are preparing a Preferred Infrastructure Report (PIR) for Narrabri to North Star Phase 2
 - The PIR has been exhibited for Albury to Illabo and DPE are now assessing submissions;
 - Illabo to Stockinbingal Response to submissions has been provided to DPE for assessment.
 - In Queensland (QLD):
 - Revised draft EIS documentation is currently being prepared for all QLD sections.

The Delivery of Inland Rail: An Independent review

- On 6 April 2023, the Government released *The Delivery of Inland Rail: An Independent Review* (the Inland Rail Review) and its response to the 19 recommendations of Dr Kerry Schott AO to improve delivery.
- The Government agreed or agreed in principle to all 19 of the Inland Rail Review's recommendations (**SB23-000971** refers).

*Inland Rail governance***Contact:** Jason Preece**Cleared by A/g First Assistant Secretary:** Jennifer Stace**Phone:** s22(1)(a)(ii)**Version Number:** 03**Date:** 20/01/2024

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- Shareholder departments provide government with visibility of ARTC's project delivery and risk management, and undertake reviews and evaluations of project implementation as necessary, including to meet obligations under the *Public Governance, Performance and Accountability Act 2013* (PGPA Act).
- Updates on the status and funding arrangements for Inland Rail are provided to government at least biannually.
- Inland Rail Pty Ltd (IRPL) was established as a subsidiary of ARTC on 1 July 2023, to support the restructure and separation of the day-to-day governance and delivery arrangements of ARTC and the Inland Rail project.
- Following the establishment of IRPL and the appointment of its Board, IRPL and ARTC have commenced discussions with the Inland Rail workforce regarding restructuring to reflect the staged approach to delivery of Inland Rail.
- The next step is to operationalise IRPL and finalise the transition of Inland Rail delivery from ARTC to IRPL, with updated governance documentation to reflect the new delivery arrangement currently being finalised.
- IRPL is expected to provide all necessary information, as part of its reporting requirements, to enable Shareholder Departments to meet their assurance obligations under the PGPA Act.

Inland Rail Chief Executive

- In response to the Inland Rail Review, the Government asked ARTC to expedite advice on potential candidates for a substantive Chief Executive for Inland Rail.
- On 19 December 2023, Mr Nick Miller commenced as Chief Executive of Inland Rail Pty Ltd. Shareholder Ministers announced this appointment on 8 January 2024.
- The interim Chief Executive for Inland Rail, Ms Rebecca Pickering, resigned on 13 October 2023, Mr Robert Rust acted in the interim period, pending the permanent CEO appointment.

Risks and mitigations

- ARTC/IRPL have clear responsibility for the identification and management of risk in the delivery of the Inland Rail Project and is expected to escalate risks and issues to shareholders in a timely manner.
- A review of program risks and reporting is currently being undertaken to better reflect the staged approach to the project and the responsibilities outlined in revised governance arrangements.
- Shareholder departments are committed to ensuring effective oversight of the Inland Rail program and the shared risk management working group implemented during

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2021–22 to strengthen existing reporting arrangements will continue under the new governance arrangements.

Benefits realised

- Construction commenced on sections of Inland Rail in December 2018 and has provided direct benefits in the form of local stimulus and jobs to those communities.
- As at 30 November 2023: (Social performance data for December will not be available until approx. February 2024)
 - 4,685 people have worked on the project, including 2,127 local residents, 422 of whom are local and indigenous
 - more than \$394 million has been spent with 463 local businesses
 - more than \$4.1 billion in contracts had been awarded to over 2,080 companies across Australia.
- The enhanced service offering of Inland Rail is available between Parkes and Narromine, carrying grain and minerals, with freight efficiencies flowing through supply chains that reach from Sydney in the east and Perth and Adelaide in the west.

Attachments

- Attachment A - Inland Rail Environmental Approval Status as at 31 December 2023
- Attachment B - Inland Rail Funding

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Attachment B

INLAND RAIL ENVIRONMENTAL APPROVAL STATUS AS AT 31 DECEMBER 2023

- Inland Rail's construction is subject to environmental assessment and approval by both the Commonwealth and the respective jurisdictions.
- Based on the agreed 2015 Inland Rail alignment, the Australian Government and the respective jurisdictions determined that an Environmental Impact Statement (EIS) was required for all project sections located in New South Wales (NSW) and Queensland with the exception of Stockinbingal to Parkes where a Review of Environmental Factors was approved in July 2022.
- The approval pathway determined for Inland Rail works in Victoria (now Beveridge to Albury) was via an endorsement of the Environmental Report and Environmental Management Framework by the Victorian Government and subsequent Australian Government approval under the *Environment Protection and Biodiversity Conservation Act 1999* (EPBC Act) in September 2022.

Status of project sections subject to an EIS

Section	EIS Public Exhibition		Status
	Opened	Closed	
NSW			
Albury to Illabo	17 Aug 2022	28 Sept 2022	On 13 April 2023, the NSW Department of Planning and Environment (NSW DPE) advised the Australian Rail Track Corporation (ARTC) that a Preferred Infrastructure Report (PIR) was required addressing traffic and transport, noise and vibration and air quality.
	PIR: Public Exhibition		
	15 Nov 2023	6 Dec 2023	Inland Rail submitted the PIR and the Response to Submissions report (RtS) to the EIS to NSW DPE on 2 November 2023. The PIR has been on public exhibition and NSW DPE is now reviewing submissions. This project does not require EPBC Act approval.
Illabo to Stockinbingal	14 Sept 2022	26 Oct 2022	Inland Rail submitted a RtS to NSW DPE on 17 November 2023. NSW DPE requested further information on the Biodiversity Development Assessment Report (BDAR) included in the RtS on 21 December 2023.
Parkes to Narromine	19 July 2017	18 Aug 2017	Approved 31 August 2018.
Narromine to Narrabri	PIR, 31 Aug 2022 EIS, 8 Dec 2020	23 Sept 2022 7 Feb 2021	Approved by NSW Government 21 February 2023. The EIS is now with the Commonwealth for EPBC

Section	EIS Public Exhibition		Status
	Opened	Closed	
			Act approval. DCCEEW provided Inland Rail with draft approval conditions on 24 November 2023. On 13 December 2023, DCCEEW issued a notification of extension of time to make a decision to 19 January 2024.
Narrabri to North Star Phase 1	15 Nov 2017	15 Dec 2017	Approved August 2020.
Narrabri to North Star Phase 2	22 Sep 2022	9 Nov 2022	On 2 March 2023 NSW DPE advised ARTC that a PIR was required addressing flooding and hydrology and noise. In July 2023 ARTC advised they had commenced preparation of the PIR.
North Star to Border	26 Aug 2020	6 Oct 2020	Approved 21 July 2023.
Queensland			
Border to Gowrie	23 Jan 2021	4 May 2021	ARTC is preparing revised draft EIS in response to requests for additional information from the Coordinator-General.
Gowrie to Helidon	2 Aug 2021	25 Oct 2021	
Helidon to Calvert	31 Mar 2021	23 Jun 2021	
Calvert to Kagaru	21 Dec 2020	8 Mar 2021	ARTC applied to the Office of the Coordinator General for an extension to lapse dates for the G2K projects. This was granted in July 2023.

- In Queensland, the Coordinator-General (CG) has advised the ARTC that the EIS for the Border to Gowrie, Gowrie to Helidon, Helidon to Calvert, and Calvert to Kagaru sections will be subject to further public exhibition periods.
 - The timing of these is dependent on when ARTC provides updated EIS to the CG that are assessed as adequate for exhibition.
 - The requirement for a further period of exhibition is due to the substantial revisions required to the draft EIS in response to public submissions and the CG request for additional information.
- On 12 February 2022, the koala (*Phascolarctos cinereus*) was listed as an endangered species (previously vulnerable) in Queensland, NSW and the Australian Capital Territory under the Commonwealth's EPBC Act.
 - In response to the koala being declared endangered, ARTC is undertaking additional work to assess and mitigate potential impacts to koala habitat as part of its environmental approval and compliance processes.

Attachment A

INLAND RAIL FUNDING

Financial information as at 31 December 2023

Total equity commitment	\$14.5 billion
Total grant commitment	\$290.3 million
Equity subscribed at 31 December 2023	\$3,556.2 million
Grant funding paid at 31 December 2023	\$289.8 million

Equity funding

	Prior years \$m	2023–24 \$m	2024–25 \$m	2025–26 \$m	2026–27 \$m	TOTAL \$m
Equity	3,230.5	nfp	nfp	nfp	nfp	14,526

Note: The annual equity profile for Inland Rail looking forward is not for publication due to commercial sensitivities. However, the equity contributions paid to date are disclosed in the Australian Rail Track Corporation's annual report and up to date figures can be calculated from the share certificates that are publicly tabled in Parliament.

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Lead/Support contact: Jason Preece

SB23-000973

SUBJECT: Australian Rail Track Corporation**Talking Points**

- Mr Wayne Johnson was appointed as interim Chief Executive Officer (CEO) on 1 August 2023 and commenced duties in the same month. On 8 January 2024, Shareholding Ministers announced the appointment of Mr Johnson as the permanent Australian Rail Track Corporation (ARTC) CEO and Managing Director following a recruitment process undertaken by the Board.

Safety

- ARTC is committed to carrying out its core business safely, as well as learning from and implementing changes to its operations that are identified through its own internal reviews, as well as safety investigations led by the Australian Transport Safety Bureau (ATSB).
- There were three derailment incidents in December 2023:
 - On 31 December 2023, two drivers of a Pacific National freight train were killed after the train collided with a B-Double truck on the interstate network at Bindarrah in South Australia, near the New South Wales border.
 - A derailment at a level crossing at North Shore, north of Geelong in Victoria, occurred on 11 December 2023, when a V/Line Velocity passenger train struck a truck. The truck driver was killed.
 - On 6 December 2023, an empty coal train derailed at Murrumbo, north of Muswellbrook in the Hunter Valley, NSW. The incident caused a grassfire which disrupted the recovery process for several days. No individuals were injured.
- ARTC is working with the ATSB as it investigates these incidents and other open issues, to identify and implement changes to further improve rail safety, if required. Further updates as ARTC continues to action the open safety issues will be made available on the ATSB website.

Network resilience and maintenance

- A reliable and efficient rail network is required to meet growing freight demand, support decarbonisation and build productivity.
- ARTC is working to improve the resilience of the interstate network, particularly in the context of recent flood events.
- ARTC funds the maintenance of the network through charges to operators accessing the network. It is important that all operators accessing the network make contributions to ensure it can be maintained at a high standard for freight and, where applicable, passenger services.

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Lead/Support contact: Jason Preece

SB23-000973

Interoperability

- There are a range of legacy issues impacting on the efficiency, productivity and competitiveness of Australia's rail network, with improving national rail interoperability a key priority of National Cabinet.
- ARTC is working closely with the National Transport Commission, state governments and industry to advance the rail interoperability framework, with a particular focus on digital signalling to allow greater capacity and safety for trains traversing freight and passenger rail lines.

Key Issues*Shareholder oversight of ARTC*

- An updated interim Statement of Expectations was released on 23 June 2023, outlining the Australian Government's expectation for ARTC to:
 - provide safe, efficient and effective access to the interstate rail network
 - operate, manage, maintain and improve the track infrastructure
 - seek to grow interstate rail and rail's modal share, and foster a commercially viable rail industry
 - implement the Inland Rail review recommendations and deliver Inland Rail through ARTC's subsidiary.

Safety incidents

- A fatal major incident occurred on the ARTC network on Sunday 31 December 2023, when a B-Double truck collided with a Pacific National freight train on the Barrier Highway at Bindarra, near the South Australia and New South Wales border. The two crew of the freight train were pronounced deceased at the site. The truck driver was not seriously injured and has been charged with two counts of causing death by dangerous driving.
 - The South Australian Police and ATSB are investigating the incident. ARTC representatives are assisting where necessary.
 - s37(2)(a) [REDACTED]
 - Any questions on the Regional Level Crossing Program should be referred to the Surface Transport and Emissions Policy Division.
- ARTC is continuing to work with the ATSB to close outstanding actions from the final Wallan Derailment Report which was released on 9 August 2023.

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Lead/Support contact: Jason Preece

SB23-000973

Network resilience and maintenance

- ARTC is responsible for building, maintaining and operating the National Rail Network which involves operating and maintaining the Interstate Network and the Hunter Valley Network while:
 - improving Australia's productivity by encouraging modal shift
 - managing an aging asset base including through increased investment in resilience of the network
 - increasing a focus on a safety culture and managing the entry of new above rail providers to help move freight and passengers safely, reliably and efficiently.
- ARTC recognises the need to continue delivering a reliable and resilient network and is cognisant of some issues it faces including aging assets, continued expected growth in demand of its network, high development costs and increasing impacts of climate change.
- The Government is investing in numerous Interstate Network upgrades to improve the productivity, safety and reliability of the ARTC network. This includes:
 - \$235 million for the (completed) Victorian North East Rail Line upgrade
 - \$252 million for the (completed) Adelaide – Tarcoola Rail Line Upgrade Acceleration project
 - \$442 million for the Port Botany Rail Line Duplication and Cabramatta Loop (NB. an additional \$42 million on top of the original \$400 million was allocated in the 2023-24 MYEFO, however this has not yet been publicly announced as the formal government notification to ARTC is still pending)
 - \$41.6 million for the Southern Highlands Overtaking Opportunities project
 - \$44.7 million for Narrabri to Turrawan Line Upgrade
 - \$270 million for the roll out of the Advanced Train Management System

Interoperability

- As part of the rail interoperability framework, ARTC has been working with state jurisdictions to identify a pathway for an interoperable national digital signalling system.
- In the interim, ARTC has been continuing to develop the Advanced Train Management System (ATMS) that can enable longer term interoperability. ATMS is a bespoke train control and signalling system involving the use of on-train- processing and advanced digital communications to manage train movements over the network.

Network disruptions

- In 2022–23 network disruption events resulted in 151 days of interruption on the network and more than \$70 million in incident costs to ARTC. 126 of the 151 days of interruption were due to weather related events.
- Additionally, there were no major disruptions that lasted over 24 hours in the Quarter one 2023-24 period.

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- However, in the Quarter two (October to December) period, there were major network disruptions (over 24 hours) on both ARTC's Interstate and Hunter Valley Networks in December 2023. The most severe were derailments at Murrumbo, NSW and Bindarra, South Australia.
- The Murrumbo, NSW derailment of twenty-six carriages of an empty coal train on the Hunter Valley Network on 6 December 2023 sparked a grass fire that took four days to be controlled. Due to the extreme weather and steep terrain around the rail corridor, the fire burned approximately 40 hectares of grassland around the rail line before it could be extinguished by nine local Rural Fire Service brigades and a water-bombing aircraft. The line primarily supports coal movement for both domestic and export markets, and no passenger train services were impacted. The line reopened on the evening of 16 December 2023.
- The Bindarra, South Australia Derailment on the Barrier Highway Level Crossing on 31 December 2023 caused major network disruptions to both rail and road services between South Australia and New South Wales. The Barrier Highway reopened within 48 hours of the incident and the rail line reopened on 7 January 2024.
- A train-truck collision on 11 December 2023 at the North Shore Level Crossing north of Geelong, Victoria resulted in the derailment of the front train carriage. The driver of the truck involved was killed, and the rail line and road were closed for several hours while emergency services attended the site. Passenger and freight services were affected for over 24 hours.
- A major network disruption on 18 December 2023 was caused by a loaded grain truck jack-knifing near the rail corridor at McNab Avenue, Footscray in Victoria, with the rear trailer resting over the tracks. The Tottenham to Dynon line in inner Melbourne was closed as a precaution until the truck and debris was removed on the morning of 20 December 2023.
- ARTC is best placed to answer more detail on network disruptions.

Financial performance and dividends

- The financial outcomes for 2022–23 include a decrease in operating profit, with Earnings Before Interest, Tax, Depreciation, Amortisation and Impairment (EBITDAI) down 18.9 per cent from 2021–22.
- While ARTC has reported an operating profit in 2022–23, it has reported a net loss due to significant impairment expenses related to Inland Rail, resulting in its continued inability to transfer profit into its profit reserve.
 - since 2018–19, ARTC has been reporting net losses due to the significant amount of Inland Rail-related impairment expenditures. This means ARTC was unable to transfer any profit into profit reserve for dividend payment since 2018–19.

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- As a result, ARTC's profit reserves are now depleted and ARTC has not made any dividend payments in 2022–23. ARTC's capacity for making dividend payments is reviewed through the annual corporate planning process.

Freight volumes

- In 2022–23:
 - 56.6 billion gross tonne kilometres of general and bulk freight was transported on the Interstate Network. This is approximately 2.4 per cent lower than 2021–22.
 - 132 million tonnes of coal were transported on the Hunter Valley network. This is 14.2 per cent lower than that of 2021–22, due to weather-related impacts and lower customer demand.
- 2023-24 data reported over a 3 month period showed:
 - 14.6 billion gross tonne kilometres of general and bulk freight was transported on the Interstate Network.
 - 12.2 million tonnes of coal were transported on the Hunter Valley network.
 - Both the Interstate and Hunter Valley Network actuals were similar to the forecasts.

Background

- Please refer to **SB23-000972** on the Inland Rail Review for further information.

Financial Information

Current ARTC Funding (\$ millions) as at 31 December 2023	Australian Government Committed Grant Funding	Australian Government Equity Funding	Expenditure to 31 December 2023
Inland Rail (Equity) ^		14,526.2	3,556.2
Inland Rail (Grant)	290.3		289.8
Advanced Train Management System (ATMS)	270.0		153.2
Southern Highlands Overtaking Opportunities Project	41.6		26.9
Narrabri to Turrawan Line Upgrade	44.7		42.7
Port Botany Rail Line Duplication and Cabramatta Loop	442.0		390.0

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

**The forward annual equity profile for Inland Rail is not for publication (nfp) due to commercial sensitivities. The equity contributions paid to date are disclosed in the Australian Rail Track Corporation's annual report and can be calculated using the share certificates publicly tabled in Parliament.*

^ The Government is taking a staged approach to the delivery of Inland Rail, prioritising construction from Beveridge in Victoria to Parkes and Narromine in New South Wales by 2027. For north of Narromine, the work is underway to complete required environmental planning approvals and acquisition of land needed for the project corridor to provide more certainty that the project can be built to an agreed budget and timeframe. Equity is currently profiled to 2031-32.

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SB23-000974

SUBJECT: National Intermodal Corporation—intermodal terminals precincts**Talking Points**

- National Intermodal Corporation Limited (National Intermodal) is delivering intermodal terminals to realise the benefits of Inland Rail and ensure independent open access terminal precincts, driving efficiency and competition in the freight network.
- National Intermodal is currently overseeing one terminal under construction; one terminal in planning and approval; and supporting the development of three intermodal business cases.
 - The Moorebank Intermodal Terminal Precinct, currently under construction, when fully operational will generate over \$120 million a year for the economy of south-western Sydney, cut more than 3,000 truck movements each day and lower greenhouse gas emissions.
 - works are progressing to develop the first stage of the Beveridge Interstate Freight Terminal (BIFT) by 2025.
- The outcomes of the Independent Strategic Review of the Infrastructure Investment Program will not impact the Australian Government's \$3.4 billion commitment to the delivery of the two terminal strategy in Victoria.
- The Government response to the Independent Review of Inland Rail (the Inland Rail Review) supported development of intermodal terminals in Melbourne and Brisbane, to maximise the benefits of the Government's investment in Inland Rail. Work is also underway to consider the feasibility of a terminal at Parkes.

Key Issues

- In accordance with the Statement of Expectations issued to it by Shareholder Ministers, National Intermodal is expected to promote open access to encourage new entrants. This will drive more services, better asset utilisation, stronger competition in the rail freight market and support private sector innovation and investment.
- The Government has committed \$3.4 billion for the Melbourne Intermodal Terminals including the Beveridge Interstate Freight Terminal and road connections as well as the Western Interstate Freight Terminal at Truganina with the Outer Metropolitan Ring (OMR) Rail South connection.
- On 25 September 2023, Qube Holdings Pty Ltd (Qube) terminated their Rail Access Works contracts with Martinus Rail, which extended to delivery of the Interstate Terminal. Qube have appointed John Holland Rail to deliver the remaining works within the original cost estimate for the Interstate Terminal.

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- Qube and Martinus Rail were engaged in a dispute in connection with the contract termination. The New South Wales (NSW) Supreme Court made findings in favour of Qube in relation to this dispute in late 2023.
- The Government and National Intermodal were not a party to the Rail Access Works contracts with delivery of the Interstate Terminal at Moorebank remaining the responsibility of Qube.

Background*Victorian Intermodal Terminals*

- The Government has agreed to Recommendation 8 of the Inland Rail Review; that two new intermodal terminals should be developed concurrently in Victoria. Beveridge Interstate Freight Terminal (BIFT) at Beveridge should be available as soon as practical and the second, the Western Interstate Freight Terminal (WIFT) at Truganina, should in due course expand and become the larger operation.
- On 22 June 2023, National Intermodal announced that it had acquired 1,100 hectares of land at Beveridge in Victoria from Qube for BIFT.
- National Intermodal signed a Memorandum of Understanding with Aurizon as a foundation customer on 8 March 2023 and is continuing to progress planning and development for the terminal. WIFT is expected to be developed concurrently and connected by the Outer Metropolitan Ring Rail South.
- National Intermodal lodged a Planning Submission on 27 October 2023 with the Victorian Minister for Planning for the first stage of BIFT intermodal facilities, which includes rail connections to the precinct, sidings, hardstand and interim terminal facilities by 2025.
- National Intermodal conducted a market expression of interest from 16 October 2023 to 1 December 2023, seeking interest from the industry that will inform the approach to the development of BIFT.
- Following the Independent Strategic Review of the Infrastructure Investment Program, the Government grant funding for the *Business Case for Melbourne Inland Rail Intermodal Terminal* program is ceased. This work will proceed under the *Melbourne Intermodal Terminal – Planning and Development Program* with scoping and planning work to progress the Western Interstate Freight Terminal at Truganina and connecting OMR Rail South infrastructure.

New South Wales Intermodal Terminals

- Construction of the Interstate Terminal at Moorebank commenced on 6 April 2022 with initial operations to commence in early 2024. The Import Export terminal was opened for operations on 1 November 2019.

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- A Strategic Business Case for the proposed Western Sydney Freight Line and Intermodal Terminal is being progressed with the NSW government under their business case planning framework.
- National Intermodal is supporting the Australian and NSW governments to consider the need for an independently managed open access intermodal facility at Parkes (in line with Recommendation 10 of the Inland Rail Review). A feasibility study is expected to be completed in early 2024.

Queensland Intermodal Terminals

- The Queensland (QLD) government provided a draft business case for a Brisbane Intermodal Terminal Precinct to the Australian Government in April 2023. The Inland Rail Review confirms Ebenezer as the preferred locality for the terminal, which is consistent with the conclusions in the draft business case.
- The business case is being progressed that will incorporate the recommendations of the Inland Rail Review (for example, not double stacking past Ebenezer to Kagaru and revised delivery timeframes).
- Both Australian and QLD governments are working together to complete the business case, which will allow both governments to consider investment decisions in line with the further analysis being undertaken on the Inland Rail project.

Financial Information as at 31 December 2023

- In the 2017–18 Budget \$370 million was provided for the Moorebank Intermodal Terminal Precinct. Additional funding was provided in the 2019–20 Budget, but is not for publication due to commercial sensitivities.
- In the 2021–22 Mid-Year Economic and Fiscal Outlook additional equity was provided for National Intermodal to deliver the Beveridge Interstate Freight Terminal (\$1.62 billion) and develop the Western Interstate Freight Terminal (\$740 million).
- In the 2023–24 Budget, the Australian Government has agreed for National Intermodal to work with the NSW government on the feasibility study for Parkes with \$3 million to be met within National Intermodal's existing equity.
- As at 31 December 2023, the Australian Government has provided \$922 million in equity to National Intermodal.

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SB23-000975

SUBJECT: Western Sydney International (Nancy-Bird Walton) Airport

Talking Points

- As at 31 December 2023, Western Sydney International (Nancy-Bird Walton) Airport (WSI) is 69.6 per cent complete and on track to commence operations by late 2026.
- The construction of WSI has supported 6,533 direct jobs since 2018. As at 31 December 2023, its workforce consists of 52 per cent Western Sydney workers, 30 per cent learning workers and 35 per cent diverse workforce, including 2.69 per cent First Nations participation.
- The delivery of WSI is already providing economic benefits for the Western Sydney region, with over \$400 million directly contracted to Western Sydney businesses, inclusive of small and medium enterprises, family and First Nations businesses.

Note: Unless otherwise stated, all data is at 31 December 2023.

Key Issues

- WSA Co Limited (WSA) is continuing to develop its commercial activities to become an operational airport, including undertaking negotiations with airlines and market testing of retail and catering opportunities.
- On 8 June 2023, WSA announced an agreement with Qantas and Jetstar to operate domestic flights from WSI.
 - As a Government Business Enterprise (GBE), WSA operates at arm's length from the Australian Government. The Government is not involved in negotiations between WSA and airlines.

Sensitivities

- Airspace design: Information on the release of the preliminary flight paths and the draft Environmental Impact Statement can be found in **SB23-000943** Western Sydney International Airport – Airspace and Environment (refer Outcome 2, International Aviation, Technology and Services Division, Western Sydney Airport Regulatory Policy Branch).
- Bilateral Air Services Agreements: Information can be found in **SB23-000944** Bilateral Air Services Agreements (refer Outcome 2, International Aviation, Technology and Services Division, International Aviation Branch).
- Western Sydney Aerotropolis and Bradfield: Questions on Western Sydney Aerotropolis and Bradfield should be directed to the NSW government.

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Lead/Support contact: James Savage

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Background*Overall project progress on the five major works packages*

Major Works Package	Status (percentage completion) as at 31 December 2023	Package commenced	Forecast completion
Bulk Earthworks	100%	January 2020	Practical completion December 2022
Terminal and Specialty Systems	54.0%	October 2021	Early 2025
Airside civil and pavements	83.1%	June 2022	Early 2025
Landside civil and buildings works	76.0%	November 2022	Early 2025
Enterprise Technology Contract	51.0%	December 2021	Late 2025

Jobs and employment data

Major Works Packages	Status at 31 December 2023	WSA target
Total workforce ¹	6,533	-
Learning workers	30%	20%
Local workers	52%	30%
Workforce diversity ²	35%	10%
First Nations participation	2.69%	2.4%

¹ This is calculated as total job years for the construction workers and professional services workers (consultants, engineers, administration, etc).

² The workforce diversity percentage includes First Nations peoples, women in non-traditional roles, women in leadership roles, economically and socially disadvantaged groups and people with a disability.

Financial Information as at 30 June 2023

- In the 2017–18 Budget, the Government committed up to \$5.3 billion in equity to WSA to develop WSI.
 - Additional equity for WSA has been committed for the construction of facilities at WSI to support border services and law enforcement operations (2023–24 Budget), aviation fuel infrastructure and potential costs for the integration of the airport with the Sydney Metro – Western Sydney Airport project (2021–22 Mid-Year Economic and Fiscal Outlook).
 - The financial implications of these measures are not for publication due to commercial sensitivities.

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- As at 30 June 2023, the Government has subscribed for \$3.6 billion (GST exclusive) in equity for WSA, in return for 3.6 billion shares.

Project start date:	24 September 2018				
Project end date:	Late 2026				
	2020–21	2021–22	2022–23	2023–24	2024–25
	\$m	\$m	\$m	\$m	\$m
Budget Estimates	645.0	640.1	1,181.6	nfp	nfp
Cumulative equity provided	1,744.2	2,384.3	3,565.9	nfp	nfp

**Note: The equity profile and forward estimates beyond those published in the 2022–23 Annual Report to 30 June 2023 are not for publication due to commercial sensitivities.*

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SB23-000976

SUBJECT: High Speed Rail Authority**Talking Points**

- The High Speed Rail Authority (HSRA) commenced operations on 13 June 2023 and is responsible for overseeing the planning and development of the high speed rail network from Melbourne to Brisbane, with an initial focus on the corridor from Sydney to Newcastle.
- The Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP issued her Statement of Expectations for the HSRA on 4 August 2023. HSRA responded with its Statement of Intent and both documents are publicly available.
- On 31 August 2023, the HSRA Corporate Plan was published on its website outlining the purpose, key activities and performance measures.
- Mr Tim Parker commenced as the CEO of HSRA on 15 January 2024 for a period of four years.
- HSRA is focussed on the development of the Sydney to Newcastle Business Case, which will include station, rolling stock and alignment options, demand modelling, funding and financing strategies, and stakeholder engagement.
- The Australian Government has committed \$500 million for corridor acquisition, planning and early works for the high speed rail corridor between Sydney and Newcastle.

Key Issues

- HSRA will work closely with a diverse range of stakeholders to plan and develop a high speed rail network, with an initial priority on the Sydney to Newcastle section. The \$500 million Government funding commitment will support planning, corridor acquisition and early works for Sydney to Newcastle.
- Following a merit-based and publicly advertised process, Mr Tim Parker commenced as the CEO of HSRA in January 2024 for a two year period.
 - Mr Parker has over 30 years of experience in developing, procuring and delivering significant infrastructure projects, including as the Head of Project for Sydney Metro since 2018. Mr Parker also has experience in working on complex infrastructure projects in Hong Kong and the United Kingdom.

Background*CEO Remuneration*

The CEO's remuneration is determined by the HSRA Board, within the arrangements determined by the Remuneration Tribunal. The current reference rate set by the Remuneration Tribunal is \$503,420 annually, with tier two travel.

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- Following a merit-based selection process, the following appointments were made to the HSRA Board on 5 June 2023:
 - Ms Jill Rossouw - Chair
 - Ms Gillian Brown
 - Ms Dyan Perry OBE
 - Mr Ian Hunt
 - Mr Neil Scales OBE
- Remuneration arrangements for HSRA directors are independently determined by the Remuneration Tribunal.
- The board chair is remunerated \$127,360 annually, while the board members receive \$63,680 annually, and all receive tier 2 travel arrangements.

HSRA Commencement

- HSRA commenced operations on 13 June 2023, having been established by the *High Speed Rail Authority Act 2022*.

Financial Information as at 31 December 2023

The Government's commitment to High Speed Rail.

Note: further consideration is continuing which may impact on this information.

Program/Project start date:	2023–24 (start of current funding profile)					
Program/Project end date:	TBC					
	2022–23	2023–24	2024–25	2025–26	2026–27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
NSW Schedule ¹	-	25.0	25.0	25.0	80.0	500.0
HSRA operational funding ²	4.4	5.4	4.1	4.1		18.0

1: Remaining funding is profiled beyond 2026–27.

2: Ongoing funding from 2026–27 will be subject to future Government considerations

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Lead/Support contact: Bill Brummitt/s22(1)(a)(ii)

SB23-000977

SUBJECT: 2032 Games - Brisbane Arena**Talking Points**

- The Australian Government is investing up to \$2.5 billion in the Brisbane Arena (the Arena) project, a key venue for the Brisbane 2032 Olympic and Paralympic Games (the Games).
- The Australian and Queensland governments are committed to working closely to progress the project, ensure value for money and understand the importance of community consultation in making decisions.
- The Roma Street precinct has been announced as the preferred site for the Arena and both governments are currently assessing the site to determine the best outcome for connectivity, venue performance, economic impacts and community benefits.

Joint Business Case (JBC)

- The Australian and Queensland governments are developing a JBC for the Arena project to inform the final investment decision. This includes refining the project scope, assessing alternative options, and developing the design and delivery models.
- The JBC will be completed in the first half of 2024.
- Whether a public version of the JBC is published is a matter for Government.

Key Issues*Queensland's 60-day review (the Review) and independent delivery authority proposal*

- Given the respective schedules of the JBC and the Review, we do not expect any impacts on the JBC delivery timeline.
- The Review represents an additional layer of project assurance, with any proposed changes to the Arena resulting from the Review requiring the approval of the Government.
- For further information on these topics please refer to the Senate Estimates brief 2032 Games – 60-day review, delivery authority and IGA (**SB23-000979**).

Alternative site options

- A media report from *The Australian* published on December 1 2023 (see **Attachment A**), states that the Queensland government is exploring alternative sites for the Arena due to the complexity of the currently preferred Roma Street site.
 - the article suggested that there is concern that the Australian Government's \$2.5 billion commitment will not be sufficient to deliver the project at the Roma Street site due to its technical challenges.

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-
- The JBC will include analysis (including technical, financial and program considerations) of alternative site options for the Arena as well as the Roma Street site and identify a preferred option to inform the investment decision from the Australian Government.

Budget and schedule concerns

- The Australian Government's investment will remain capped at \$2.5 billion with the Queensland government responsible for any costs above this amount.
- Delivering the project in time for the Games and having contingencies in place for Olympic swimming events are important considerations for the JBC.

Transport impacts

- Construction of the Arena at the Roma Street site is expected to have impacts on the Roma Street Station as a public transport option, including the potential for extended rail closures.
- The Queensland Department of Infrastructure and State Development is working with the relevant parties, including Queensland Rail, to understand the extent of these impacts and develop an Alternative Transport Strategy.
- Transport impacts and options are also being explored as part of the alternative site assessments for the JBC.

Cross-River Rail interdependencies

- The media has raised concerns about the ability to deliver the Arena in time for the Games due to delays in the construction of the adjacent Cross River Rail station (announced in April 2023).
- The interdependencies and risks associated with Cross River Rail are being considered as part of the JBC. These are also being managed through project governance structures and technical working groups.

Arena project assurance

- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts continues to work in partnership with the Queensland government to progress the JBC for completion in the first half of 2024.
- The Queensland government is responsible for the delivery and funding of the JBC.
- Independent gateway reviews and additional 'health checks' form an integral part of the project assurance process for the Arena. The findings inform the development of the JBC.
- Both governments will jointly select the design and delivery model for construction of the Arena.

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- The Australian Government has also procured a commercial advisor to provide support on technical matters in relation to the development of the JBC.

*If asked:**Funding request timeline*

- The Queensland government first sought a 50/50 funding contribution on 13 April 2021.
- On 26 April 2021, the then Prime Minister, the Hon. Mr Scott Morrison MP, pledged that the Australian Government would fund critical infrastructure for the Games on a 50/50 basis, subject to a 50/50 shared governance model.
- Following the election on 21 May 2022, the Queensland and Australian governments recommenced negotiations from 13 June 2022.
 - an updated list of venues infrastructure was provided by the Queensland government on 8 December 2022.
 - the most focused period of negotiations was in January and early February 2023. Specifics of these negotiations are confidential.
 - the outcomes can be seen in the 2032 Games IGA executed on 17 February 2023, announcing capped venue infrastructure investments of up to \$935 million for the Minor Venues Program and up to \$2.5 billion for the Brisbane Arena.

What governance structure exists for the Arena project?

- The Intergovernmental Agreement (IGA) supports strong rights and representation for the Australian Government on the Arena.
- The Government is represented at three levels of governance for the project: the Brisbane Arena Project Board (peak governance body in which the Australian and Queensland governments have equal voting rights), the Executive Steering Committee and the Project Control Group.
- Departmental officials regularly attend:
 - fortnightly Project Control Group (PCG) meetings
 - fortnightly Executive Steering Committee (ESC) meetings
 - monthly Brisbane Arena Project Board (APB) meetings
 - a range of other forums, such as weekly coordination meetings and various technical workshops.
- Through the Queensland Department of State Development and Infrastructure, these forums feed into the broader Games governance forums agreed by the Games Partners and established by the Brisbane Coordination Office, including the CEO Integration Group and the Intergovernmental Leaders Forum (on which Ministers King and Wells are members).
- Updates will be provided to the International Olympic Committee (IOC) via the Brisbane 2032 Organising Committee.

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- Broader Games governance is a matter for the Department of Health and Aged Care and the Queensland Government.

Has Infrastructure Australia (IA) been requested to review the Arena project?

- The IGA does not envision IA Review of the Brisbane Arena and the assurance processes put in place mean there would be limited value in any involvement.
 - these assurance processes include compliance with the Queensland Gateway Review process, independent health checks, an expert commercial advisor for the Australian Government and an IA secondee contributing to our review of the Joint Business Case at critical times.

Has the department sought any external consultancy services to help with the Arena project?

- In May 2023, the department engaged Bellgrove Advisory to provide commercial advisory services to support the review of the JBC for the Arena.
 - owing to the quality of services provided by Bellgrove and an expanded need for independent expertise, this procurement has since been extended to cover the whole Games infrastructure program.
- In December 2023, the department engaged Clayton Utz to provide relevant legal advice leading up to the delivery of the Games.
- Please refer to **SB23-000835** for further details on both procurements.

Background

- The Arena will host aquatic activities (swimming, water polo finals and Paralympic swimming) for the Games, through the installation of a drop-in pool.
 - the Brisbane Aquatic Centre (within the Chandler Sports Precinct) does not have the required spectator capacity or facilities for all aquatic events, only for artistic swimming, diving, water polo (preliminaries) and Paralympic Aquatics.
- After the Games, the Arena will become Brisbane's major central indoor multi-purpose venue.
- Once the JBC is finalised and investment decisions made, the Australian and Queensland governments will develop a Federation Funding Agreement (FFA) Schedule to facilitate the provision of the up to \$2.5 billion for the Arena project.

Attachments

- Attachment A – Media Article 1 December 2023

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SB23-000977

Attachment A – Media Article

Cost fears force rethink on \$2.5bn Brisbane Arena project for 2032 Olympics

The Australian

1 December 2023, 8:35pm

Jamie Walker

The Queensland government is exploring alternative sites for the showcase Brisbane Arena amid mounting concern the 2032 Olympics project can't be built over a busy CBD railway hub for the \$2.5bn pledged by Anthony Albanese.

Deputy Premier and State Development Minister Steven Miles has ordered his department to run the ruler over three other inner-city locations in recognition that the state will be on the hook for any cost blowout.

While Roma Street station was still preferred – erecting the 17,000-seat hall there promised to be “amazing” for the city, a senior government source said – the emerging complications meant site options that had initially been rejected were being dusted off.

The development came as Australian Olympics supremo John Coates warned that the federal government's plan to slash cost-sharing with the states for major infrastructure projects from 80 per cent to 50 per cent would jeopardise the Games.

Soundings of potential contractors on Brisbane Arena have thrown up a range of potentially costly issues with Roma St station, which will become Brisbane's “Grand Central” when the \$6.3bn Cross River Rail subway opens in 2026 and passenger numbers triple inside a decade.

Concern has been raised that the challenging brief to sit the arena above the ground-level tracks could bust a budget that was capped at \$2.5bn by the federal government when it split the cost of Games' venues with Queensland earlier this year.

During the preliminary market soundings, the state government was warned that the commonwealth funding would be exhausted if there were overruns due to site access restrictions at Roma St, the presumed need to keep trains running through construction and the possibility that the elevated deck of the arena would be classed as a railway tunnel, requiring enhanced safety and engineering features.

The 2023-24 federal budget papers in May made it clear the Albanese government would not increase funding for the project, earmarked to host the glamour Olympic swimming competition in a drop-in pool.

A spokeswoman for federal Infrastructure Minister Catherine King told The Weekend Australian that the intergovernmental agreement contained “strong protections” including a joint business case, joint selection of the design and delivery partner, independent gateway review assurance and a commitment to demonstrate value for money.

“We are ensuring that every dollar has lasting benefits,” the spokeswoman said.

The confidential consultations with top-tier civil construction firms, specialist major project planners and financiers were conducted mid-year and have delivered the clearest picture yet of the job's complexity within the footprint of Roma St station and railyard on the neglected western fringe of Brisbane's CBD.

Executives from one construction contractor, speaking on condition of anonymity given the nondisclosure rules on market soundings, said the project was impossible to price because of the uncertainty around key procurement and scoping criteria.

If the station remained fully operational during the years-long build, site possession for the contractors could be severely curtailed – potentially limiting work to nonpeak periods overnight or on weekends, the executives said. This would dramatically increase the cost.

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Lead/Support contact: Bill Brummitt

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The deck was another unknown quantity. The structure could ultimately be classified as a railway tunnel, depending on size and whether it was supported by pylons or a single engineering span. Designation as a tunnel meant expensive fire suppression systems, emergency exits and ventilation would be needed.

"We have to applaud the vision," one of the executives said. "But what you need to work out is whether or not it is cost-efficient ... and we're none the wiser as to what the government has decided in that regard."

A representative of another company that participated in the market soundings said: "You can build anything if you pay enough. There is no doubt that building above an operating railway station adds a substantial price premium to the project, the question is how much and how willing the client is to wear it."

The senior Queensland government source said the alternative sites were a riverside 7ha factory lot acquired from Visy Industries in West End, opposite the CBD, and a parcel of state land in the top corner of the parklands reaching back from Roma St.

The third option was to demolish the Roma St headquarters of the Queensland police, facing the railway station. But this was problematic because the city watchhouse would also have to go, and its proximity to the law courts precinct was considered essential by police.

The Visy glass factory site is, on paper, the easiest fix should the Roma St plan be scrapped. The land was acquired by the state government in 2022 for \$165m and has been set aside for the international broadcast centre for the Olympics.

But The Weekend Australian understands that facility could be moved to the Brisbane Convention and Exhibition Centre, alongside the planned main media centre. The chief drawback of the Visy site was public access: the South Brisbane railway station, a Cross River Rail stop also serving West End, is 1.2km away while Milton station accessing Suncorp Stadium is nearer, but on the other side of Brisbane River.

In a statement, a spokesman for Mr Miles' Department of State Development, Infrastructure, Local Government and Planning said the joint business case with the commonwealth to be finalised next year would "examine options associated with the delivery of the project and its siting, including technical, financial and economic impacts."

Under the cost sharing deal for Olympic venues struck by the Prime Minister and Premier Anastacia Palaszczuk, Queensland will pay \$2.7bn to rebuild the Gabba stadium while Canberra picks up the tab on Brisbane Arena. A new 20,000-seat stadium priced at \$137m in the centrally-located RNA showgrounds, announced on Friday to accommodate international cricket and BBL fixtures as well as the AFL when the Gabba closes for redevelopment in 2025, lay outside the intergovernmental agreement and was proposed to be funded in a three-way split between the state, Brisbane City Council and the sporting codes.

Brisbane Arena has captured the city's imagination since the idea to build above Roma St station and breathe life into a rundown section of the CBD was advanced by businessman Harvey Lister, of ASM Global, the biggest operator of stadiums and concert halls in the country.

"I think everyone agrees that it's best long-term for the city," the senior state government source said. "But as you get into more and more of the detail it gets more complicated ... and that means it's worth seeing if there are alternatives."

Mr Lister is vying for the lucrative contract to manage Brisbane Arena, and has had the intellectual property right he asserts over the Roma St option recognised by the Queensland government. He declined to comment about the possibility that the site could be changed.

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SB23-000978

SUBJECT: 2032 Games - Minor Venues Program**Talking Points**

- In the 2023-24 Budget, the Australian Government committed to a capped investment up to **\$935.0 million** towards 16 venues within the Minor Venues Program for the Olympic and Paralympic Games Brisbane 2032 (the Games).
- The Minor Venues Program will deliver key training and venue infrastructure for the Games, and support longer-term sporting needs for South East Queensland.
- The Australian Government is committed to working collaboratively with the Queensland government (Queensland) to achieve optimal outcomes and value for money for each of the venues in the Minor Venues Program, and understands the importance of community consultation.
- The venues within the Minor Venues Program were selected as part of Queensland's bid to host the Games and may evolve over time as requirements for the Games emerge.

Recent Queensland government changes

- Recent government changes in Queensland have resulted in the Federation Funding Agreement (FFA) Schedule for the Minor Venues Program being placed on hold, pending Queensland's 60-day review (the Review) of the Games Venue Master Plan.
- The Review will include 15 out of the 16 Minor Venues Program projects. The International Broadcast Centre is out of scope as a temporary venue.

Project Validation Reports

- Both the Queensland and Australian Governments will approve Project Validation Reports (PVR) for venues valued over \$10 million in the Minor Venues Program before making final investment decisions, to ensure value for money and legacy outcomes.

Key Issues*Queensland's 60-day review (the Review) and independent delivery authority proposal*

- For further information on the Review and independent delivery authority please refer to the Senate Estimates brief **2032 Games – 60-day review, delivery authority and IGA (SB23-000979)**.
- Consistent with its focus on new and upgraded venues, the Review will include 15 of the 16 venues in the Minor Venues Program. The International Broadcast Centre will be excluded as it is a temporary venue.
- The Government is not aware of project delays resulting from the 60-day Review that would jeopardise delivery in time for the Games.

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- Final budgets and timelines for individual projects are still being resolved as part of project validation work.
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts submitted a brief to the Minister on 22 January 2024 to provide an update on the recent commitments by the Queensland Premier in relation to the 2032 Games, and the likely impacts on the Games venue infrastructure program.

What is the Australian Government's role in governance of the Minor Venues Program?

- The Australian Government has input on all proposed changes to Games infrastructure governance as a 50:50 funding partner with Queensland. Governance conditions agreed upon in the IGA cannot be changed without consultation with and agreement from the Australian Government.
- The Government will continue to maintain oversight and ongoing involvement through representation in the two levels of governance for the Minor Venues Program, attending all Project Control Groups and the Executive Steering Committees for the Program.
- The Government is consulted on design and delivery models, and endorses the Project Validation Reports (PVRs) for each project.
- The provision for independent gateway review assurance throughout the duration of the projects allow for an additional independent check of project progress and quality.

Venue sensitivities

- A table outlining the status and key points on each of the venues can be found at **Attachment A**.
- The Logan Indoor Sports Centre was not in Brisbane's original bid for the Games, however, it is listed in the IGA. Media reports have challenged the purpose of this venue in Logan.
 - the complex nature of organising the Games means that additional or alternate venues may be required that were not in Queensland's original bid for the Games.
 - the Centre will provide a valuable option as a competition venue for the Games and is expected to cater to a range of sports including basketball, netball, volleyball, gymnastics, futsal, badminton, wheelchair rugby and wheelchair basketball.
- The Redland Whitewater Centre in Birkdale (east Brisbane) is a proposed new venue for the Games. The site has received Council approval; however, concerns have emerged around environmental and cultural impacts of the venue, long-term financial viability of the venue post-Games and the lack of community consultation.
 - some stakeholders have recommended using the existing Whitewater Centre in Penrith, NSW. This is reflected in Recommendation 7 of the Senate Inquiry into Australia's preparedness to host Commonwealth, Olympic and Paralympic Games Interim Report.

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-
- the Senate Inquiry also found that the Redland City Council (RCC) appears divided on the proposed Whitewater Centre. The Mayor used her casting vote to secure the progress of the project. Council elections will take place in March 2024.
 - in a letter to Redland residents on 8 January 2024, the State Development Minister the Hon Grace Grace MP confirmed that the Redland Whitewater Centre will be included in the Review (**Attachment B**).
 - The Sunshine Coast Indoor Sports Centre location was announced on 27 January 2023 by the Queensland government and the Council. The Centre will be built at the Kawana Sports Precinct, instead of in Maroochydore CBD, as proposed by the Federal Member for Fairfax, Mr Ted O'Brien MP.
 - the location announcement was made prior to signing of the IGA.
 - The Sunshine Coast Stadium project could experience slippage in the program dates due to the Review, which is likely to cause minor delays in construction at the venue (however there is no risk to pre-2032 readiness). No announcement has been made regarding an investment decision at this venue.
 - the Sunshine Coast Council have raised concerns that delays to the procurement process will impact the Council through lost revenue as bookings for the Stadium were limited due to the proposed construction schedule.
 - The Breakfast Creek Indoor Sports Centre is a proposed new sports centre on the site of the Albion Park Paceway (Paceway). Brisbane City Council (BCC) is not supportive of the Queensland government's preferred site location in the south-western corner of the Paceway. The BCC continues to express support for the northern end of the Paceway in line with its publicly released concept plan for the area; with community concerns on this site higher due to loss of green space.
 - Queensland is in the process of acquiring land from Racing Queensland (a statutory body established through Queensland legislation).
 - Queensland is responsible for the broader precinct and has released a concept plan.
 - The Toowoomba Sports Ground is a proposed venue upgrade for the Games. Local community groups, particularly affected sporting clubs, have raised concerns over the costs, consultation and general planning considerations of the project.
 - media has reported the uncertain future of nearby sport clubs, including the reduction of leases from three years to one year.
 - at the 21 November 2023 Council meeting, the Toowoomba Regional Council (Council) raised a motion to advise the Queensland Department of Tourism, Innovation and Sport that the Council would 'expect and appreciate being consulted on the proposal'. This motion passed 6-2.
 - on 1 December 2023, the Queensland Department of Tourism, Innovation and Sport wrote to the three affected sports clubs about the proposed redevelopment of the Toowoomba Sports Ground. It was noted in this correspondence that subject to the

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outcome of the PVR, state funded displacement support would be available to the clubs to ensure continuation of their operations.

- on 12 December 2023, a stakeholder engagement session was conducted by Phillips Group on behalf of the Queensland Government with members of the impacted local sports clubs.
- Barlow Park in Cairns is a proposed venue for football (soccer) preliminaries for the Games. Recent media has stated that \$40 million is earmarked for upgrades to the venue, despite IGA cost allocations not being made public.
 - s47C
 - the media article noted the concept plan for the venue is 'not final and funding, on a 50-50 federal-state basis, was still to be determined'.
 - media reports have speculated that the stadium could be an interim host for a potential Papua New Guinea National Rugby League (NRL) team. No announcements have been made.
- The Wyaralong Flatwater Centre and Precinct is a proposed venue upgrade for the Games. An approach to traditional owner engagement is being developed, alongside information on whether Native Title implications may arise.

If asked: Why were certain locations chosen?

- Locations for most Minor Venues Program projects were outlined in Brisbane's bid for the Games, however both governments will agree the preferred location for each venue as part of the PVR process.

If asked: Transport links to venues

- The Australian Government is yet to receive a formal list of proposed land transport projects required for the 2032 Games. For further information on the Queensland land transport projects please refer to **QLD Infrastructure Investment (Road and Rail) (SB23-000962)**.

If asked: Minor Venues Program project assurance requirements

- There are strong assurance mechanisms in place for the Government's venue infrastructure investment through the IGA, including a commitment to demonstrate value for money and optimise delivery on projects within budget.
- The Queensland government is currently undertaking PVRs for the venues in the Program that were identified in Queensland's bid document for projects over \$10 million. This will provide assurance on the Australian Government's investment in the Games. Gateway Reviews will be undertaken for projects over \$100 million, and for higher risk projects.
- The PVRs do not undertake the options analysis in a traditional business case; instead focusing on scope, strategic fit, affordability, and deliverability of each proposed investment.

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- the PVR work also involves consultation with key stakeholders to determine any sensitivities such as impacts on the community and the environment and the long-term viability of venues.
- the Queensland government is responsible for the cost and procurement of the PVRs. Details on the contents of a PVR and the PVR process is outlined at **Attachment C**.
- All projects in the Minor Venues Program are assessed against IGA requirements. Using a risk-based approach to program management, the department has engaged Bellgrove Advisory to provide technical advice on the higher risk PVRs.

If asked: Budget and schedule

- The Government is providing a capped contribution of up to \$935.0 million to the Minor Venues Program.
- The cost and schedule for each venue, will be determined through the PVR process and outlined in a Federation Funding Agreement (FFA) Schedule.
- 2023-24 Budget Paper 2 page 171 and Budget Paper 3, page 66 provides funding over the forwards for the Games venue infrastructure (**Attachment D**).

Attachments

- Attachment A: Minor Venues Program Status
- Attachment B: Letter from the Hon Grace Grace MP to Redland residents
- Attachment C: PVR Explainer
- Attachment D: Budget Papers

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Attachment A – Minor Venues Program Project Validation Report Status

Venue Name	New or upgrade	Location	Games sport and legacy	Sensitivities	In scope for the Review	PVR Status
Anna Meares Velodrome and BMX track	Existing/ Upgrade	Greater Brisbane	Track, BMX Racing Legacy: BMX Racing track.		Yes	No PVR required noting small financial quantum – alternative project validation process to be developed.
Barlow Park (Cairns)	Existing/ Upgrade	Cairns	Football Legacy: Rectangular stadium for sports and entertainment.	Media reports have speculated that the stadium could be an interim host for a potential PNG NRL team. s47C	Yes	PVR is underway and is due for completion Q2 2024.
Breakfast Creek Indoor Sports Centre	New	Greater Brisbane	Basketball Legacy: Community sports hub.	Opposition has continued from Brisbane City Council in relation to the location of the venue within the Breakfast Creek Sports Precinct, Albion. Queensland Government is responsible for the broader precinct and has released a concept plan.	Yes	PVR is underway and due for completion Q2 2024.
Brisbane Aquatic Centre and Precinct	Existing/ Upgrade	Greater Brisbane	Aquatics (including diving, artistic swimming and water polo preliminaries) Legacy: Aquatic centre for community and high-performance use.	Senators have questioned the need for two aquatic venues during the 2032 Games – the Brisbane Arena and the Brisbane Aquatic Centre at Chandler will be accommodating different disciplines.	Yes	PVR was completed Q3 2023. The Project is pending the Queensland Review.
Brisbane International Shooting Centre	Existing/ Upgrade	Greater Brisbane	Shooting Legacy: Shooting centre.		Yes	In planning, PVR has not commenced.
Chandler Indoor Sports Centre	New	Greater Brisbane	Gymnastics Legacy: Community sports hub.	s47C	Yes	PVR was completed Q3 2023. The Project is pending the Queensland Review.

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Information correct as at 22 January 2024

Venue Name	New or upgrade	Location	Games sport and legacy	Sensitivities	In scope for the Review	PVR Status
				s47C		
General allowance for minor upgrades to existing competition and training venues	Existing/ Upgrade	N/A			No	No PVR required noting financial quantum is for multiple minor projects – alternative project validation process to be developed.
International Broadcast Centre	Temporary	Greater Brisbane	-		No	
Logan Indoor Sports Centre	New	Greater Brisbane	Competition and backup venue Legacy: Community sports hub.	The Department became aware of the need for Logan Indoor Sport Centre when Queensland Government provided an updated list of venue infrastructure on 8 December 2022. Drew media attention due to not been announced prior to the IGA. Planned to be a potential reserve competition venue and training venue. The complex nature the 2032 Games means that additional or alternate venues may be required that were not in the original Games bid.	Yes	Detailed Business Case (DBC) is due for completion Q3 2024.
Moreton Bay Indoor Sports Centre	New	Greater Brisbane	Boxing Legacy: Community sports hub.		Yes	PVR is underway and due for completion Q2 2024.
Queensland Tennis Centre	Existing/ Upgrade	Greater Brisbane	Tennis Legacy: Tennis centre.	Concerns were raised at the Senate Inquiry that the venue was to be funded 50:50 and was but not included on the Master Plan. The Queensland Tennis Centre is included on the Master Plan in Brisbane's Future Host Questionnaire response.	Yes	No PVR required noting small financial quantum – alternative project validation process to be developed.
Redland Whitewater Centre	New	Greater Brisbane	Canoe Legacy: Whitewater centre, emergency services training centre.	Concerns have been raised about environmental and cultural impacts, long-term viability of venue and the lack of community consultation. Opposition has emerged within Redland City Council despite original Council approval; the Mayor used her casting vote to secure the progress of the project. Council elections will take place in March 2024.	Yes	PVR is underway and due for completion in Q2 2024.

Information correct as at 22 January 2024

Venue Name	New or upgrade	Location	Games sport and legacy	Sensitivities	In scope for the Review	PVR Status
				Stakeholders have recommended using the existing Whitewater Centre in Penrith, NSW. This is reflected in the Senate Inquiry into Australia's preparedness to host Commonwealth, Olympic and Paralympic Games interim report recommendations (Recommendation 7).		
Sunshine Coast Indoor Sports Centre	New	Sunshine Coast	Basketball Legacy: Community sports hub.	The location of the venue was announced on 27 January 2023 by Queensland Government and the Council, prior to the IGA being signed. The Centre will be built at the Kawana Sports Precinct, instead of in Maroochydore CBD, as proposed by the Federal Member for Fairfax, Mr Ted O'Brien MP.	Yes	PVR was completed Q3 2023. The Project is pending the Queensland Review.
Sunshine Coast Mountain Bike Centre	Existing/ Upgrade	Sunshine Coast	Mountain Biking Legacy: Community mountain bike trails and international mountain bike facility.		Yes	PVR was completed Q3 2023. The Project is pending the Queensland Review.
Sunshine Coast Stadium	Existing/ Upgrade	Sunshine Coast	Football Legacy: Rectangular stadium for sports and entertainment.	It is anticipated that the Queensland Review will have implications for 2032 Games stakeholders through slippage in program dates, especially where there are delays in signing contracts. s47C	Yes	PVR was completed Q3 2023. The Project is pending the Queensland Review.
Toowoomba Sports Ground	Existing/ Upgrade	Toowoomba	Football Legacy: Rectangular stadium for sports and entertainment.	Media has reported the uncertain future of nearby sport clubs, including the reduction of leases from 3 years to one year. The local Member for Groom (Mr Garth Hamilton MP) has formally raised community concerns, including costs and site location, with Government. Initial	Yes	PVR is underway and is due for completion Q2 2024.

Information correct as at 22 January 2024

Venue Name	New or upgrade	Location	Games sport and legacy	Sensitivities	In scope for the Review	PVR Status
				stakeholder engagement sessions have been conducted by the Phillips Group on behalf of the Queensland Government. The Toowoomba Regional Council (Council) raised a motion to advise the Queensland Department of Tourism and Sport (DTS) that the Council would 'expect and appreciate being consulted on the proposal'. This motion passed 6-2. s47C		
Wyaralong Flatwater Centre & Precinct	Existing/ Upgrade	Greater Brisbane	Rowing Legacy: Competition and training rowing facility.	An approach to traditional owner engagement is being developed, alongside information on whether Native Title implications may arise.	Yes	PVR is underway and due for completion in Q1 2024.



Minister for State Development and Infrastructure
Minister for Industrial Relations and
Minister for Racing

Our ref: WR23/34704

Your ref: A1193559

- 8 JAN 2024

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Dear Mr Laurie

Thank you for your letter of 1 December 2023 regarding petition 3993-23 received by the Queensland Legislative Assembly on 28 November 2023 about the Redland Whitewater Centre proposed as part of the Birkdale Community Precinct.

The Brisbane 2032 Master Plan (master plan) identifies the location and details for competition venues, non-competition venues, athlete villages and transport required to host the Brisbane 2032 Olympic and Paralympic Games (Brisbane 2032).

The development of the master plan was informed by five guiding principles. One of these five guiding principles includes encompassing the International Olympic Committee's New Norm reforms evidenced by:

- optimising the use of existing venues with feasible capacities
- delivering a regional model
- any planned (new) venue will be built irrespective of the Games.

In South East Queensland, Brisbane 2032 will see three connected venue zones with Brisbane, which incorporates five local government areas including the Redland City Council; the Gold Coast; and the Sunshine Coast. Venues will also be located in regional centres, including Toowoomba, Townsville and Cairns.

Brisbane 2032 will be the catalyst to bring forward current infrastructure and urban development plans. Over 80 per cent of venues in the master plan are existing or temporary, and the master plan includes 37 competition venues for hosting 28 Olympic and 22 Paralympic sports. This includes six new venues, eight upgraded venues, 16 existing venues, five temporary venues and two interstate venues. The Redland Whitewater Centre is one of these proposed competition venues.

On 13 December 2023, the Honourable Steven Miles MP, Premier, announced a 60-day review into the Brisbane 2032 venues. The Redland Whitewater Centre will be considered in the scope of this review.

I would like to thank the petitioners for raising this matter with me and I trust this information is of assistance.

Yours sincerely

GRACE GRACE MP
Minister for State Development and Infrastructure
Minister for Industrial Relations and
Minister for Racing

Attachment C – Project Validation Reports

- Project Validation Reports (PVR) are being developed by the Queensland Government in accordance with the requirements under the Intergovernmental Agreement (IGA) on the Brisbane 2032 Olympic and Paralympic Games (2032 Games) (refer to Clause 30 of Schedule A).
- The PVRs replace the need for a detailed business case through providing justification for the project based on assessment of business needs and strategic alignment.
- Each PVR will include typical business case elements such as scope, strategic fit, affordability, and deliverability of each proposed investment commitment to provide decision makers with sufficient detail to determine whether the project is suitable to progress.
- The purpose of a PVR is to validate and provide assurance to decision-makers that the investment commitments made by the Queensland Government as a result of contractual obligations to the International Olympic Committee and Games partners to provide relevant critical venue infrastructure 2032 Games projects are:
 - cost effective;
 - optimally scoped to ensure projects are fit for purpose;
 - delivering on both the 2032 Games and legacy use requirements;
 - using a delivery model that delivers value for money and maximises opportunities for private sector involvement, and co-investment from the local governments;
 - delivered using a risk-based implementation plan (i.e., a plan for efficient delivery on time and budget having regard to key risks and stakeholder interests); and
 - considering stakeholder and community interests.
- Each project will have a tailored PVR that is suited to the investment, nature, scale, program and procurement strategy for the venue.
- Australian Government approval of a PVR is required before any Federal funding will flow.

Attachment D - 2023-2024 Budget Paper 2 page 171 and Budget Paper 3 page 66Infrastructure, Transport, Regional Development, Communications and the Arts | **Budget** 2023–24**Infrastructure, Transport, Regional Development,
Communications and the Arts****2032 Brisbane Olympic and Paralympic Games – venue infrastructure**

Payments (\$m)

	2022-23	2023-24	2024-25	2025-26	2026-27
Department of the Treasury	-	36.0	107.9	348.4	583.8
Department of Infrastructure, Transport, Regional Development, Communications and the Arts	-	-	-	-	-
Total – Payments	-	36.0	107.9	348.4	583.8

The Government will provide up to \$3.4 billion over 10 years from 2023–24 to support venue infrastructure for the 2032 Brisbane Olympic and Paralympic Games. Funding includes:

- a capped investment of up to \$2.5 billion for the development of Brisbane Arena
- a capped investment of up to \$935.0 million investment towards 16 new or upgraded venues as part of the Minor Venues Program.

Budget 2023–24 | Budget Paper No. 3**Brisbane 2032 Olympic and Paralympic Games**

\$million	NSW	VIC	QLD	WA	SA	TAS	ACT	NT	Total
2022-23	-	-	-	-	-	-	-	-	-
2023-24	-	-	36.0	-	-	-	-	-	36.0
2024-25	-	-	107.9	-	-	-	-	-	107.9
2025-26	-	-	348.4	-	-	-	-	-	348.4
2026-27	-	-	583.8	-	-	-	-	-	583.8
Total	-	-	1,076.0	-	-	-	-	-	1,076.0

The Australian Government is providing up to \$3.4 billion for infrastructure investment to support the delivery of the Brisbane 2032 Olympic and Paralympic Games. This includes up to \$2.5 billion for Brisbane Arena, which will form a key part of the Roma Street Station Precinct, and up to \$935.0 million for new and upgraded venue infrastructure across Queensland. The Australian Government's co-investment will support local jobs and create a lasting legacy by meeting local community needs for venue assets in the region.

A new measure associated with this item is listed in Table 1.4 and described in more detail in Budget Paper No. 2, *Budget Measures 2023–24*.

2023 - 2024 Additional Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt/s22(1)(a)(ii)

SB23-000979

SUBJECT: 2032 Games – 60-day review, delivery authority and IGA**Talking Points**

- The Intergovernmental Agreement (IGA) signed by the Australian and Queensland governments in February 2023 ensures strong governance and assurance mechanisms are in place to protect the Australian Government's capped investment of **\$3.45 billion** in the Olympic and Paralympic Games Brisbane 2032 (the Games) venue infrastructure.

Queensland's 60-day review (the Review) and independent delivery authority proposal

- The Australian Government welcomes the Review of the Games Venues Master Plan by the Queensland government and will participate cooperatively, as outlined in its Media Release of 18 January 2024 (**Attachment A**).
- The Review's Terms of Reference (**Attachment B**) outline that the Review will have regard to the IGA.
- Any requests from Queensland to change the Games projects or governance outlined in the IGA (including moving to an independent delivery authority) are subject to Australian Government approval.
- Queensland's proposal for an independent delivery authority is at an early stage, therefore the Australian Government is limited in the information it is able to provide the Committee.

If asked about the Review's impact on on-budget and on-time delivery

- The Government's investment is capped. We are not aware of project delays resulting from the Review (being only 60-days) that would jeopardise delivery in time for the Games.
- Regardless, final budgets and timelines for individual projects are still being resolved as part of project validation work and are yet to be finalised.

Intergovernmental Leaders Forum (ILF)

- The ILF will continue to meet at least until the governance related to the independent delivery authority is finalised; ensuring there is no loss of Government visibility or influence on Games preparations.

Senate Inquiry on Games matters

- The Government will consider a response to the Senate Inquiry following the release of the final report on 31 October 2024. The Government response is due 31 January 2025 (three month following the release of the final report).

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SB23-000979

Key Issues*The IGA commits Queensland to strong governance and assurance*

- The IGA provides for strong Government representation in decision making bodies.
- Funding under the IGA is capped, with any further funding subject to discussion between governments and budget processes.
- A Joint Business Case for the Arena and Project Validation Reports for most projects in the Minor Venues Program will be provided to the Government to evidence value for money.
- The provision for independent gateway review assurance throughout the duration of the projects allow for an additional independent check of project progress and quality.
- Reporting to the Government will be stipulated in Funding Federation Agreement (FFA) Schedules, once prepared.

Queensland's 60-day review (the Review)

- On 15 December 2023, the Premier of Queensland, the Hon Steven Miles MP, confirmed in his inaugural speech that Queensland would conduct a 60-day Review of the Games infrastructure (specifically the Venues Master Plan).
- The Review is being undertaken by the former Brisbane Lord Mayor, Mr Graham Quirk, Mr Ken Kanofski and Ms Michelle Norris.
- The Review commenced 18 January 2024, with findings due to the Queensland Minister for State Development and Infrastructure, the Hon Grace Grace MP, on 18 March 2024.
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts received the Terms of Reference for the Review on 5 January 2024 (received by the Secretary), and provided feedback to Queensland on 11 January 2024.
 - the department briefed the Minister on 22 January 2024 to provide an update on the Queensland Premier's announcement and the likely impacts on the Games venues infrastructure program.
- The Review includes examination of the majority of the IGA venue projects. It will not consider the *International Broadcasting Centre*, the *General allowance for minor upgrades to existing competition and training venues*, or transport infrastructure.
- The Review will be assessing projects against key criteria, including value for money, fitness-for-purpose, deliverability and community legacy.
- The Terms of Reference for the Review are on Queensland Government's website.

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Establishment of the independent delivery authority

- On 15 December 2023, the Premier of Queensland, the Hon Steven Miles MP, also confirmed in his inaugural speech that Queensland would establish an independent delivery authority for the Games.
 - The department briefed the Minister on 22 January 2024 to provide an update on the Queensland Premier's announcement.
- The Future Host Questionnaire (FHQ) (the bid document for the Games) notes on page 74 'it is anticipated an Olympic Coordination Authority (OCA) will be established as a government entity with Australian, Queensland and Local Government representatives.'
- The Queensland government's Brisbane 2032 Coordination Office was established in March 2023, superseding the above FHQ commitment.
- The Queensland government is currently working through the details of the independent delivery authority and will formally consult with the Australian Government and other delivery partners (in February 2024).

If asked about the impact of the Review and independent delivery authority on the IGA

- Both the Review and the establishment of the independent delivery authority are at an early stage. Both will need to be consistent with, and have regard for, the IGA.
- Any changes to the IGA resulting from the Review or the delivery authority model are subject to Government approval.

If asked if the government knew about Queensland's Review and independent delivery authority before its announcement on 15 December 2023

- The Hon Anika Wells MP, Minister for Sport, confirmed the Queensland government had not engaged the Australian Government on the delivery authority prior to its announcement but confirmed "I welcome a fresh approach" (Courier Mail, 15 December 2023 refers)

If asked about the former government's Olympic Infrastructure Agency model

- The former Prime Minister, the Hon Scott Morrison MP proposed a similar concept to Queensland government's independent delivery authority in 2021.
- The intricacies of that model are not public and relate to the deliberations of the former government.
- Some RRAT Committee members were part of the former government which proposed a new Olympic Infrastructure Agency for the Games.

(If pushed)

- Rely on media article at **Attachment C** that details the former government's model.
- In April 2021, the Australian and Queensland governments agreed to form a new Olympic Infrastructure Agency to be jointly run and evaluate all venues.

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- The former government's offer was to jointly fund critical infrastructure subject to a 50-50 shared governance model, with full oversight of all projects from the planning, scoping and design phase through to contraction, construction and delivery.

If asked about differences from the former government's model and Queensland independent delivery authority

- The scope of the Queensland Premier's delivery authority is larger as it includes coordination and infrastructure (rather than just infrastructure), may involve all three levels of government (rather than just the Australian and Queensland government) and the IGA provides grant funding (rather than equity).

Characteristic	Queensland Premier's independent delivery authority	Former government's model
Scope	Coordination and infrastructure	Infrastructure only
Funding type	IGA provides grant funding	May have required equity to achieve the objectives set out
Oversight	May involve all three levels of government	Australian and Queensland Government only

Intergovernmental Leaders Forum (ILF)

- On 2 December 2023, the Lord Mayor of Brisbane, Cr Adrian Schrinner, announced his immediate resignation from the ILF.
- The ILF will continue to meet at least until the governance related to the independent delivery authority is finalised.
- The last ILF was on 13 October 2023 and the next ILF is yet to be confirmed. The ILF meets four times per year.
- The ILF was established to guide and inform the direction of non-OCOG planning and delivery activities, ensure Games Delivery Partners remain up to date on progress, and resolve issues in a manner consistent with the member responsibilities.
- The ILF is not authorised to make funding or investment decisions in relation to the Government's capped \$3.45 billion commitment; with the funding and governance for these investments outlined in the IGA.
 - if asked* – a diagram of the broader IGA governance, including the ILF can be found at **Attachment D**.

Senate Inquiry

- The Senate RRAT Committee Inquiry (the Inquiry) into "the adequacy of Australia's preparedness to host the 2026 Commonwealth Games in Victoria and the 2032 Olympic and Paralympic Games in Brisbane" released its first interim report on 14 September 2023 and a second interim report on 7 December 2023.

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- A number of the recommendations in both interim reports may be addressed through both Queensland's 60-day review and its proposal to establish an independent delivery authority.
- Relevant recommendations from the interim Inquiry reports include exploring an independent Olympic Coordination Authority, halting the redevelopment of the Gabba, undertaking a housing needs analysis in Games locations, ensuring completion of the Sunshine Coast Direct Line from Beerwah to Maroochydore, Infrastructure Australia's review of the Joint Business Case for the Brisbane Arena and encouraging upgraded venues in regional Queensland.
- Senators provided a dissenting report in response to the second interim report.

How were the Games projects selected?

- The Queensland government proposed a program of venue infrastructure projects to the Australian Government based on its bid for the Games and agreed contractual obligations to the International Olympic Committee.

2032 Games – transport infrastructure

- The Australian Government is investing in transport infrastructure projects to support expected growth in the South East Queensland region, which will also assist with the movement of spectators during the Games.
- These will be administered through existing arrangements under the National Partnership Agreement for Land Transport Infrastructure Projects (2019-2024) and its successors.

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2023 - 2024 Additional Estimates**Rural and Regional Affairs and Transport****Lead/Support contact: Bill Brummitt,** s22(1)(a)(ii)**SB23-000979****Attachments:**

- Attachment A – 18 January 2024 Media Release outlining Australian Government support for the Review
- Attachment B – Terms of Reference for Queensland's 60-day review
- Attachment C – Media Article – (former) Federal government agrees to fund half of Brisbane's 2032 Olympic Games costs
- Attachment D – IGA Governance diagram

Contact: s22(1)(a)(ii)**Cleared by Assistant Secretary:** Bill Brummitt**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 18/01/2024

Attachment A – 18 January 2024 Media Release outlining Australian Government support for the Review

Queensland Government's Olympic infrastructure review

Media release

Thursday 18 January 2024



The Hon Anthony Albanese MP
Prime Minister of Australia

The Hon Catherine King MP
Minister for Infrastructure, Transport, Regional Development and Local Government

The Hon Anika Wells MP
Minister for Sport

The Albanese Government welcomes the review by the Queensland Government of 2032 Brisbane Olympic and Paralympic venues Master Plan.

We understand global conditions are resulting in cost and labour market pressure for all jurisdictions. These have been evident in the construction sector, and it is a good time to review plans to ensure current and likely future conditions are taken into account.

We want to ensure the Brisbane 2032 Olympic and Paralympic Games leave an enduring Games legacy for Brisbane and south east Queensland, as well as the wider State and the nation long after the closing ceremony is over.

That is why we entered a significant 50/50 co-funding with the Queensland Government with capped investment for the Brisbane Arena and funding for 16 new or upgraded venues.

We look forward to participating cooperatively with the review.

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Review of the Brisbane 2032 Olympic and Paralympic venue Master Plan

Terms of Reference

Preamble

The Premier of Queensland, the Honourable Steven Miles MP, has announced a 60 day Independent Review (the Review) to assess the suitability of current sports venue projects identified in the Master Plan for the Brisbane 2032 Olympic and Paralympic Games (Brisbane 2032 Master Plan). The Review will assist the Queensland Government in ensuring investments made in sports venues for the hosting of the Games are affordable, fit-for-purpose, deliverable, and create a substantial legacy with benefits for our communities.

The Independent Review

The Review will examine the Brisbane 2032 sports venues with a focus on the new and upgraded sports venues.

The Review will assess the suitability of current sports venue projects, being affordable, fit-for-purpose, deliverable, and creating a substantial legacy with benefits for our communities, having regard to existing documents and studies including:

- The Olympic Host Contract (OHC) including the final response and commitments for new and upgraded venues to the International Olympic Committee's (IOC) Future Host Questionnaire (FHQ) and the Operational Requirements related to Event Delivery and Venues
- The IOC's "New Norm" with a focus on affordability, sustainability, and long-term development objectives in the delivery of Brisbane 2032
- The sports venue relevant recommendations of the IOC Games Optimisation Group created in 2022 to identify savings and efficiencies in the delivery of the Games
- The Elevate 2042 Legacy strategy and policy commitments
- The Intergovernmental Agreement (IGA) of February 2023 between the Commonwealth of Australia and the Queensland Government which provides a framework to fund key projects and initiatives to support the successful delivery of Brisbane 2032.
- Project Validation Reports (PVRs) and Joint Business Cases (JBCs)
- The deliverability of projects in the current market and macroeconomic conditions.

The Review will also be informed by targeted consultation and relevant advice from stakeholders.

The Review will provide a final report to the Minister for State Development and Infrastructure, Minister for Industrial Relations and Minister for Racing 60 days after commencement of the Review. The Review may also provide earlier findings or outcomes for Government consideration, ahead of submission of the final report.

Further information

Any proposed change of sporting venue resulting from the review will also require the approval of the Australian Government (where it is a funding partner), and (via the OCOG) the following bodies:

- IOC and the relevant international federations for sports included on the Olympic program
- International Paralympic Committee and the relevant international federations for sports included on the Paralympic program.

The Review will not consider:

- temporary sports venues and overlay of venues (for example, temporary seating) or training venues
- the International Broadcasting Centre and Main Press Centre

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- athlete villages, other than to accommodate venue requirements
- minor upgrades which may be necessary for existing sports venues
- other infrastructure projects outside of the sports venues program
- the impact on the Brisbane 2032 Master Plan of potential new sports which may be proposed by the Brisbane 2032 Organising Committee

National Queensland Olympic bid

This was published 2 years ago

Federal government agrees to fund half of Brisbane's 2032 Olympic Games costs



Tony Moore

April 26, 2021 – 5.19pm

Prime Minister Scott Morrison has guaranteed the federal government will cover half the cost for the 2032 Olympic Games, should frontrunner Brisbane be confirmed as the host.

The pledge was contained in a letter from Mr Morrison to Queensland Premier Annastacia Palaszczuk, which arrived late on Monday afternoon.



Premier Annastacia Palaszczuk says an overhauled Gabba will be the centrepiece of the 2032 Olympic and Paralympic Games bid.

Ms Palaszczuk welcomed the funding commitment, saying the 50-50 funding agreement for Games infrastructure made the Brisbane bid more attractive.

“This is what I asked the Prime Minister for,” she said. “This is great news for Queensland.”

Ms Palaszczuk said Queensland had agreed to form a new Olympic infrastructure agency, jointly run by the state and federal governments, which would evaluate all venues and infrastructure spending.

"I always say we work best when we work together. This proves it," she said.

Mr Morrison said his offer to sign the agreement to jointly fund critical infrastructure was subject to that 50-50 shared governance model, with full oversight of all projects from the planning, scoping and design phase through to contracting, construction and delivery.

"We have always believed in the potential of the 2032 Olympic Games for Queensland and Australia and it's important we maintain momentum to win this bid," he said.

"Backing the Queensland bid means more jobs, better infrastructure and more tourism dollars.

"Just like the Sydney 2000 Games, the Queensland bid has the opportunity to reshape our country, but all levels of government must work together and take the politics out of each decision.

"This needs to be the people's Games."

Brisbane lord mayor Adrian Schrinner said the announcement was the final piece in an Olympic jigsaw that began six years ago.

"This federal funding agreement is far more generous than what was offered to Sydney for the 2000 Olympics and it's a massive win for Brisbane and Queensland," he said.

"A successful Olympics bid will bring unparalleled benefits to our region, catalysing the development of much-needed infrastructure, boosting our local economy and providing jobs for residents, all while putting the world's eyes on Brisbane."

The federal government will guarantee tens of millions for 2032 Olympic security, visa assistance, plus taxation issues in a further sign Brisbane is inching ever closer to hosting the 2032 Olympics and Paralympics.

The federal government has asked for both Fairfax MP Ted O'Brien and Sport Minister Richard Colbeck to be included on the three-government Olympic bid team, which the state government has indicated it would accept.

The security bill from the federal government for the 2018 Commonwealth Games on the Gold Coast was \$34 million. The Queensland government separately tipped in \$46.7 million for a new counter-terrorism unit and 30 specialist police.

Mr O'Brien, a Sunshine Coast federal MP and Mr Morrison's representative on the three-government taskforce guiding the bid, said the federal government would provide security guarantees by Tuesday.

"I am supremely confident that the guarantees required of the federal government will be confirmed," Mr O'Brien said.

"These include issues of security, visas, immigration, taxation and so forth."

The International Olympic Committee has sought assurances from the three levels of government supporting the Queensland bid, including Brisbane City Council, the South-East

Queensland Council of Mayors, and the state and federal governments.

Those assurances were required by Tuesday.

The IOC has not made a final decision on the 2032 host, but Brisbane remains the preferred city.

The federal government has provided \$10 million for the bid to be prepared. Cybersecurity was expected to be a major cost for the 2032 Olympics.

One government source said cybersecurity was going to be “a huge deal” at the 2032 Games.

Ms Palaszczuk announced last week the Gabba would be redeveloped at a cost of about \$1 billion as the major stadium for the 2032 Games.

She said the Gabba, which has been home to Queensland sport including cricket and AFL for 126 years, would host the opening and closing ceremonies.

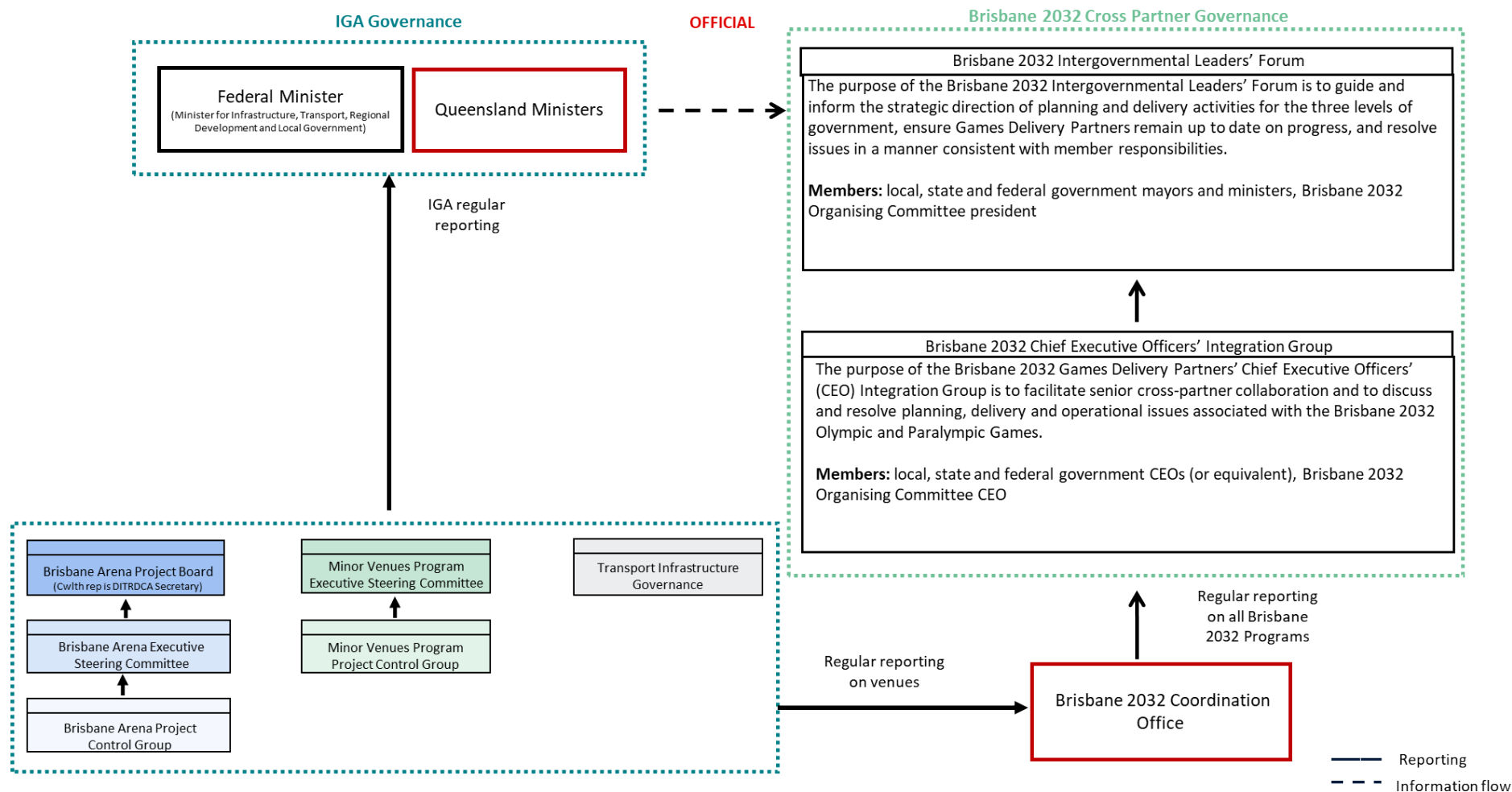
Australian Olympic Committee president John Coates and Paralympics Australia president Jock O’Callaghan briefed Brisbane councillors on the bid last month.

All councillors, except for The Gabba ward Greens councillor Jonathan Sri, voted in support of the bid.



Tony Moore is a senior reporter at Brisbane Times and covers urban affairs and the changing city. Connect via [Twitter](#), [Facebook](#) or [email](#).

Attachment D - IGA Governance diagram



2023 - 2024 Additional Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt/s22(1)(a)(ii)

SB23-000980

SUBJECT: Independent Review of AIS Infrastructure**Talking Points**

- The Independent Review of Australian Institute of Sport (AIS) Infrastructure (the Review) will give the Australian Government a clear-eyed view on priority investment in AIS infrastructure **facilities, including the optimal location.**
- **A fit for purpose AIS** will help lead and support Australia's success at the Olympic and Paralympic Games Brisbane 2032 and other major sporting events.
- The Review report was due to government at the end of 2023 but the Minister granted a **short extension** for the reviewers to the end of January 2024.
- The reviewers have closely engaged with the **Australian Sports Commission (ASC)** throughout the review.

Key Issues*'Short' extension to the AIS Infrastructure Review*

- On 6 December 2023, the responsible Minister granted a short extension to the reviewers Ms Robyn Smith OAM and Ms Erin Flaherty to report prior to the end of January 2024. The Minister agreed to the extension on the basis that this would not compromise government consideration of the Review in the 2024-2025 Budget context.
- The key reasons for the requested extension included the time required to assemble all necessary information, the importance placed on addressing strong stakeholder interest and the priority placed on providing comprehensive, actionable and well-informed set of recommendations to government.

AIS relocation costs and risks

- On 11 October 2023, *The Canberra Times* ran an article: 'Significantly high execution risk,' the risky \$1 billion price tag to relocate Canberra's AIS with key points:
 - new documents released under freedom-of-information laws reveal the Australian Sports Commission considered three proposals as part of an AIS masterplan and presented the options to the Hon Anika Wells MP, Minister for Sport last year.
 - the three options included a complete relocation to South-East Queensland (\$600 million excluding land costs); decentralisation of the AIS to other states and territories; and \$200 million to upgrade existing facilities to keep the AIS in Canberra.
 - Australian Sports Commission CEO, Kieren Perkins OAM has continually resisted attempts to move the AIS away from Canberra and is pushing for greater investment at the existing site.

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- On 21 November 2023, *The Canberra Times* reported that a spokesperson for former Premier Annastacia Palaszczuk said the Queensland government had declined the opportunity to pitch for a \$1 billion relocation of the Bruce campus.
- Kieren Perkins said publicly at a Senate Inquiry in November 2023 that the \$1 billion quoted figure was from three years ago and was 'an exceptionally conservative number' given the rise in infrastructure costs over the past 12 months. He also confirmed that the Australian Sports Commission remains of the view that any relocation of the AIS could not be delivered in time to support athlete development cycles for Brisbane 2032 due to significant disruptions and resourcing issues, and that a relocation is not viable.'
- The 2nd interim report from the *Senate Inquiry into Australia's preparedness to host Commonwealth, Olympic and Paralympic Games* released December 2023, noted the Committee is not supportive of relocation of the AIS, and such a move was 'expected to cost far beyond the predicted \$1 billion... This funding could be invested into upgrading the current AIS location in Bruce, Canberra... to assist youth and para participation and elite performance, for a fraction of the cost.'

AIS site opportunities

- The ACT government and Australian Sports Commission signed a memorandum of understanding in June 2023 'that included the consideration of a new stadium and discussion about development on the AIS site'.
- On 22 November 2023 through *The Canberra Times*, the ACT government has since announced its vision and aspiration to jointly fund a Bruce 'northside sport and health precinct' through a three-way investment partnership with the Australian Government and University of Canberra. The masterplan includes the AIS, a stadium revamp, light-rail extension, hospital upgrades and education facilities.
- On 26 October 2023, the Minister for Finance was noted as saying:
 - 'from the government's point of view, we want a fresh look and we want fresh advice to come... We need to be in a position to make some big decisions. I think fresh advice, complemented by all the work that's been done to date, which is included in the terms of reference, will assist with that.'

Stakeholder consultation

- Extensive consultation was undertaken with key stakeholders in line with the Terms of Reference for the Review.
- The reviewers met with 55 organisations or individuals representing the ASC, national sporting organisations, the Australian Olympic Committee, Paralympics Australia, the National Institute Network, current and past high-performance athletes, peak sporting

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bodies and key officials from central government agencies. Twenty-six on-line submissions were received.

- The consultation process was supported by a secretariat team from the Department of Infrastructure, Transport, Regional Development, Communications and the Arts and drew on expert advice commissioned from EY.

Background

- Ms Erin Flaherty and Ms Robyn Smith OAM were appointed by the Minister for Infrastructure to lead the Review. Ms Flaherty has a background in infrastructure, corporate and public sector governance and Ms Smith OAM has a background in Paralympic and disability sport and sits on the Brisbane Organising Committee for the 2032 Olympic and Paralympic Games (Brisbane 2032).
- Ms Smith and Ms Flaherty were closely supported by a small secretariat team within the department.
- The appointments commenced on 4 October 2023 and ended 31 January 2024, including a short extension at the Reviewers' request.
- The AIS is the high-performance arm of the Australian Sports Commission (ASC) which sits under the Department of Health and Aged Care. The ASC Board and CEO report to the Minister for Sport
- The Review and its Terms of Reference was announced in a Media Release (**Attachment A**) dated Monday 16 October 2023 by the Minister for Infrastructure and Minister for Sport.
- In the 2023-24 Budget, \$1.004m was allocated to facilitate the Review. The approximate breakdown of costs for the Review was:
 - two x reviewers' fees – \$200,000;
 - three x departmental staff (Secretariat support) – \$269,000
 - one x contractor (Secretariat support) – \$125,812;
 - one x EY consultancy (advisory support – economic modelling) - \$99,348.

Attachments:

- Attachment A: AIS Review Media Release and Terms of Reference

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The Hon Catherine King MP

Minister for Infrastructure, Transport, Regional Development and Local Government
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A fit for purpose Australian Institute of Sport

A fit for purpose Australian Institute of Sport

The Albanese Government has announced an independent review into the Australian Institute of Sport (AIS) Infrastructure to help guide investment in sporting facilities to ensure the AIS continues to best support high-performance athletes.

The review will be led by Ms Erin Flaherty and Ms Robyn Smith OAM.

The review will look at what facilities the AIS needs to achieve its purpose and deliver on its responsibilities to make sure it can support high performance athletes with a national approach that drives international competitiveness and success at major sporting events.

Those events include the Brisbane 2032 Olympic and Paralympic Games.

It will consider the optimal location for the AIS, the level of investment required, including appropriate accommodation facilities for athletes and staff, and international best practice.

Readiness for athlete use with sufficient lead time for the 2032 Olympic and Paralympic Games, including infrastructure sector workforce readiness and availability, will also be assessed.

The Albanese Government has been considering the best approach for support of high-performance sport as part of the green and gold runway through to Brisbane 2032 and the AIS is a critical feature of support for our outstanding athletes.

The independent reviewers will be supported by the Department of Infrastructure, Transport, Regional Development, Communications and the Arts, with further support from the Department of Health and Aged Care.

The review will provide a report to the Minister for Infrastructure, Transport, Regional Development and Local Government and Minister for Aged Care and Sport in late 2023, with options for consideration by government.

The Government intends to release the findings of the review once it has an opportunity to consider them.

The review's terms of reference are set out below.

Quotes attributable to Infrastructure, Transport, Regional Development and Local Government Minister Catherine King MP:

"The independent review of the AIS Infrastructure will give the Government a clear-eyed view on priority investment in the AIS in the lead-up to the Brisbane 2032 Olympic and Paralympic Games and beyond.

"This is part of a national approach that supports international competitiveness and achieving success at upcoming major sporting events, including the Brisbane 2032 Olympic and Paralympic Games.

"Due to the fiscal situation we've found ourselves in after a decade of neglect and mismanagement from the former Government, we will carefully and responsibly consider all of the report's recommendations and advice."

Quotes attributable to Federal Sport Minister Anika Wells MP:

"I welcome this Independent Review of AIS Infrastructure.

The Review and its outcomes will support and enhance Australian sport by providing advice on strategic investment in high performance facilities that align with Australia's High Performance 2032+ Sport Strategy."

About the Reviewers:

Erin Flaherty is Chair of the National Intermodal Corporation and sits on the Board of Venues NSW. She has been involved in the development of the NSW Stadia Strategy and has over 30 years' experience in the private and Government sectors, especially in major infrastructure projects.

Robyn Smith OAM is the CEO of Sport Inclusion Australia, on the board of the 2032 Brisbane Olympic and Paralympic Organising Committee and an International Paralympic Committee Governing Board Member at large. She is an advocate for the positive impacts of sport, especially for people who are underrepresented because of disability.

Terms of Reference

Preamble:

The Independent Review of the Australian Institute of Sport (AIS) infrastructure will inform how best to invest in sports facilities to ensure the AIS remains fit-for-purpose in supporting high performance athletes. This is in the context of a national approach, that supports international competitiveness and achieving success at upcoming major sporting events, including in the lead up to the Brisbane 2032 Olympic and Paralympic Games and beyond. The Review and its outcomes will support and enhance Australian sport by providing advice on strategic investment in high performance facilities that align with Australia's *High Performance 2032+ Sport Strategy*.

The Review:

1. The Independent Review will examine the Australian Institute of Sport (AIS), including its optimal location in the context of the Brisbane 2032 Olympic and Paralympic Games and the proposed revitalisation of the existing AIS campus, with reference but not limited to:
 - a) what facilities are required for the AIS to achieve its purpose and to deliver on its responsibilities;
 - b) business cases previously commissioned by ASC to date, in relation to the AIS facilities;
 - c) targeted consultation with key stakeholders including state and territory governments, national sporting organisations, the Australian Olympic Committee, Paralympics Australia, current and prospective athletes, sporting peak bodies and industry;
 - d) the AIS facilities required by Australian athletes for the 2032 Olympic and Paralympic Games and major events in Australia, including from the following perspectives:
 - i. for each major facility, the level of investment required (short and long-term, capital and operating costs), and commercial and financial options to achieve a sustainable funding model, including opportunities for cost recovery and co-investment;
 - ii. enhancing facilities available to high performance sport, with consideration of developments overseas in support of events such as the Paris and Los Angeles Olympic and Paralympic Games;
 - iii. appropriate facilities for accommodation for athletes and staff;
 - iv. readiness for athlete use with sufficient lead up time for the Brisbane 2032 Olympic and Paralympic Games (including infrastructure sector workforce readiness and availability); and

v. international best practice in comparable countries (e.g., Japan, Canada, the United Kingdom, relevant European models, and New Zealand) and possible financing and funding mechanisms for AIS facilities, including investments by members of the National Institute Network.

e) the objectives and functions as established in the *Australian Sports Commission Act 1989*, and other relevant sport strategies

2. The Review will be conducted by Independent Reviewers with relevant skills and experience and will be supported logistically by the Department of Infrastructure, Transport, Regional Development, Communications and the Arts, with support from the Office for Sport.

3. The Review will provide a report to the Minister for Infrastructure, Transport, Regional Development and Local Government and Minister for Aged Care and Sport in the last quarter of 2023. It should provide distinct and prioritised options for consideration by government.

MEDIA RELEASE

Monday 16 October 2023

JOINT RELEASE WITH

The Hon Anika Wells MP

Federal Sport Minister

2023 - 2024 Additional Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Benjamin Meagher/s22(1)(a)(ii)

SB23-000981

SUBJECT: Infrastructure Market Capacity**Talking Points**

- The Australian Government continues to work collaboratively with jurisdictions to ensure infrastructure investment settings are sustainable, well targeted and aligned to market capacity and resource availability.
- Throughout 2023, Infrastructure and Transport Ministers' Meeting (ITMM) continued to focus on market capacity constraints affecting the delivery of the infrastructure investment pipeline and to ensure investment settings are sustainable and well targeted.
- Infrastructure Australia's (IA) 2023 *Infrastructure Market Capacity* report found that public infrastructure demand has flattened compared to the previous year noting:
 - growth in key regions and sectors may prolong supply shortages
 - shortages in key areas of specialist workers and domestically sourced materials remain areas of concern.
- The National Construction Industry Forum (NCIF) advises the Australian Government on a broad range of issues relating to work in the building and construction industry including safety, workplace relations, skills and training, industry culture, diversity and gender equity, and productivity.
 - as a priority, the NCIF has established two sub-committees to look at issues around gender equity, particularly the recruitment and retainment of women workers and security of payment.
 - the subcommittees will report back to the NCIF at its next meeting on 23 February 2024.

Key Issues

- Public investment in transport infrastructure, across all levels of government, has increased from \$22.4 billion in 2020-21 to \$30.7 billion in 2022-23 (in 2020-21 prices).
- Since March 2018, total public and private investment in all types of infrastructure has increased by 12 per cent in real terms.
- Public investment in transport infrastructure increased by 21 per cent in real terms.¹ Around a fifth of road-related expenditure (including maintenance) is from the Government.
- From 2018-19 to 2021-22, Government road-related expenditure (including on maintenance) rose 14 per cent in real terms, from \$6.7 billion to \$7.7 billion.
- Infrastructure Australia's (IA) 2023 *Infrastructure Market Capacity* report² found that:

¹ BITRE analysis 20 December 2023² Published 12 December 2023, www.infrastructureaustralia.gov.au/publications/2023-market-capacity-report

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- public infrastructure demand has flattened compared to the previous year, although growth in key regions and sectors may prolong supply shortages if unaddressed.
 - major public infrastructure spend is now valued at \$230 billion over the five years from 2022-23 to 2026-27.
- Labour remains the top capacity constraint, indicating longer-term structural barriers, many of which may be addressed through current reforms outlined by the Government in recent months.
- a shortage of 229,000 full-time infrastructure workers is predicted as of October 2023, with shortages expected in all occupational groups.
 - engineers have the deepest shortage.
 - trade and Labourer shortages are the fastest growing.
- industry surveys and interviews indicate concerns with the domestic capacity of materials supply.
 - local materials supply, particularly steel and quarry products, cannot meet the current demand. Australia is increasingly reliant on steel imports, which over the past two years are up 20 per cent.
- As of November 2023, women make up less than 14 per cent of the workforce in the construction industry. This is a result of historic gender imbalance, insufficient pathways for women into the industry and a lack of strategies to attract and retain women.³
- The Government is committed to addressing problems associated with slow and non-payment to contractors and small businesses in the construction sector and is exploring a range of measures which will involve several portfolios.
 - in particular the Employment, Industry and Small Business portfolios are considering the use of project bank accounts. Reforms in this area may receive a mixed response from some of the construction industry stakeholder bodies. The work of the NCIF Financial Viability Subcommittee could inform/influence this response.
- Oxford Economics' (formally known as BIS Oxford Economics or BISOE) escalation forecasts indicate that escalation is expected to slow in growth from 2023-24, as compared to previous years. Future projects are not anticipated to experience major unexpected cost pressures over the longer term. Examples of these component cost outcomes show:
 - bitumen and diesel prices have seen extreme volatility over the previous financial years and have displayed strong average annual growth through 2022-23. Bitumen accounts for 8 per cent and diesel for 3 per cent of a typical road project.
 - the heightened price of reinforcing steel drove positive growth during 2022-23 (+9.2 per cent) however, price growth is forecasted to decline from 2023-24. Reinforcing steel only accounts for 5 per cent of a typical road project.

³ BITRE analysis of Australian Bureau of Statistics Labour Force data, January 2024

<https://www.abs.gov.au/statistics/labour/employment-and-unemployment/labour-force-australia/latest-release>.

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- Governments have options available to mitigate resource and material risks including the appropriate sequencing of projects. This doesn't mean delaying projects, rather it can mean bringing forward activities such as early enabling works or scoping activities or sequencing the different construction phases.
 - to guide future investment, the national Infrastructure Policy Statement has been published and work is underway to develop gateway and governance processes to improve project decisions and management.

Background

- In September 2023, Gross Value Added by the construction sector equated to 6.6 per cent of Australia's Gross Domestic Product. The Australian Bureau of Statistics (ABS) reported that, in 2021-22, the construction sector had incurred a total income of \$499.2 billion, with around 17 per cent of this being from civil and engineering construction.
 - The Reserve Bank of Australia (RBA) expected this to grow by around 1.5 per cent per year over the five years through 2026-27.⁴
- The National Construction Industry Forum (NCIF) was established in 2023 to advise the Government on opportunities to improve industry workplace culture and productivity.
 - The NCIF is chaired by the Minister for Employment and Workplace Relations and co-chaired by the Minister for Infrastructure, Transport, Regional Development and Local Government, and the Minister for Industry and Science. Members include business and union representatives.
 - The NCIF works to constructively and cooperatively tackle issues facing the building and construction industry, including those relating to safety, productivity, skills and training, workplace relations, diversity and gender equity, and industry culture.
 - The NCIF last met in October 2023 and is scheduled to re-convene in April 2024.
- The Employment White Paper (*Working Future*) builds on the outcomes of the Jobs and Skills Summit. Released in September 2023, the White Paper outlines the Government's vision for a dynamic and inclusive labour market. One where everyone has the opportunity for secure, fairly paid work and people, businesses and communities can be beneficiaries of change and thrive. Treasury is responsible for the Summit outcomes and the Employment White Paper.
- The 'Buy Australian Plan' will improve the way government contracts work and build domestic industry capability through the Government's purchasing power. The Department of Finance is responsible for delivering the Plan through the Future Made in Australia Office.

⁴ BITRE analysis December 2023

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SB23-000982

SUBJECT: Infrastructure Australia Review (IA) and Implementation**Talking Points**

- The *Infrastructure Australia Amendment (Independent Review) Act 2023* (IA Amendment Act) passed both Houses of Parliament on 6 December 2023 and received Royal Assent on 14 December 2023.
- This legislation delivers on a critical part of the Australian Government's response to the recommendations handed down by the Independent Review of Infrastructure Australia (the Independent Review) undertaken in 2022.
- The most significant elements of the Government's response to the recommendations of the Independent Review, will be implemented through the IA Amendment Act which:
 - defines IA's mandate, as being the Government's national adviser on infrastructure projects
 - refines the functions and products IA delivers to better support government investment objectives – including:
 - improving the evaluation of infrastructure proposals
 - a more targeted and focussed Infrastructure Priority List (IPL), aligned to the Government's policy objectives, and within IA's remit of transport, water, energy, communications and social infrastructure
 - provides a new governance structure comprising three commissioners.
- Other recommendations from the Government response to the Independent Review, including the establishment of an Advisory Council, are expected to be implemented through a revised Statement of Expectations (SOE), which will be issued to IA by the Government in early 2024.

Key Issues

- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts will continue to work with IA, where appropriate to implement the IA Amendment Act. The provisions in the Act commenced the day after receiving Royal Assent on 14 December 2023, with the exception of the new governance arrangements.

Commencement of new governance arrangements provided for by the IA Amendment Act

- A merit-based selection process for the three new Commissioners, including satisfying the requirements provided for in the IA Amendment Act such as the consideration of regional experience, is currently being conducted by the department.
- Under the provisions of the IA Amendment Act the new governance arrangements are required to either commence on proclamation or be in place six months after Royal Assent occurred (14 December 2023), that is by 14 June 2024.

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- On 15 December 2023 the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government, put in place interim arrangements for the IA Board for six months, extending five lapsing appointments to take the IA Board to eight members. This will provide a quorum over the period until the new governance arrangements take effect. Information about current IA Board members and their terms is at **Attachment A**.

Implementation of other recommendations from the Independent Review

- The Government in its response to the Independent Review agreed to establish an Advisory Council to assist the Commissioners which will include up to three senior Australian Public Service officials. A process to identify suitable candidates for the Advisory Council is underway, and its establishment will be aligned with the implementation of the new governance arrangements.
- Other recommendations from the Independent Review are expected to be implemented through a revised SOE, which will be issued to IA by the Government in early 2024.
- The new SOE is expected to articulate and provide clarity for the:
 - vision for IA
 - implementation and the transition to the new governance arrangements
 - establishment of an Advisory Council to support the new governance arrangements
 - the broader functions of IA such as:
 - supporting Government investment objectives for example considering the infrastructure needs of regional and remote Australia.
 - collaboration with states and territories
 - research into national infrastructure investment matters and future investment challenges.

Background

- IA was established in 2008 by the *Infrastructure Australia Act 2008* to provide independent advice to all levels of government on Australia's future infrastructure needs and related infrastructure matters.

Independent Review of Infrastructure Australia

- On 22 July 2022 the Government announced an independent review of IA. The review examined IA's role as an independent advisor to the Government on nationally significant infrastructure priorities, and IA's capacity to deliver on this role.
 - The reviewers held consultations through August and September 2022, meeting with over 140 stakeholders (including industry, state and territory government agencies and infrastructure bodies), and received 59 submissions to the review.

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- On 5 October 2022 the reviewers submitted their report to the Minister with 5 findings and 16 recommendations.
- The total cost of the review including remuneration, travel, meals and incidental expenses for the reviewers was \$48,382 and was responded to in Committee Question Number 85 (**SQ23-003646**) from the 2023-24 Budget Estimates. All costs associated with the review have been absorbed by the department, including the cost of the secretariat *[not included in the SQ answer]*.
- On 8 December 2022 the Minister, released the Government's response to the Independent Review of IA.
- The Government supported all of the recommendations of the Independent Review's Report, either in full (7), in part (4) or in principle (5), including:
 - giving IA a clearer purpose with a legislated mandate
 - replacing IA's 12-member board with three commissioners supported by an Advisory Council that will include up to three senior Australian Public Service officials
 - refining IA's products, including a smaller, more targeted IPL
 - facilitating greater collaboration with state and territory infrastructure bodies.

Implementation of the Government response to the Independent Review

- To implement the legislative elements of the Government's response to the Independent Review of IA, the Government introduced the Infrastructure Australia Amendment (Independent Review) Bill 2023 (the Bill) into Parliament on 22 March 2023.
 - the Bill passed both Houses on 6 December 2023 and received Royal Assent on 14 December 2023.
- The department has initiated the merit-based and publicly advertised selection process for the three new Commissioners, as per the Australian Government's Merit and Transparency Policy (the Merit Policy).

Current IA Board arrangements

- On 15 December 2023, the Minister put in place interim arrangements for the IA Board for six months, extending five lapsing appointments to take the IA Board to eight members. This ensures there is a quorum to carry out IA's core functions while the new governance provisions of the IA Amendment Act are implemented.

Statement of Expectations (SOE)

- Ahead of the issuing of an updated SoE to implement the remaining recommendations agreed to by the Government, the Minister issued an addendum to IA's SoE on 1 June 2023. This clarified the Government's expectation that IA should only accept project submissions from state or territory government proponents or Australian Government entities. It was also identified that IA should consider opportunities to

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strengthen expertise within local governments to make submissions to state and territory governments on project proposals.

Attachments

- Attachment A: Infrastructure Australia Board Members

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Infrastructure Australia Board

Name	Relevant experience	Date first appointed	Current term end	Field				Discipline					Sector	State	Gender
				Transport	Water	Energy	Communications	Economics	Finance	Planning	Engineering	Law			
Gabrielle Trainor AO	Current IA Board Interim Chair - nominated by Commonwealth ; Previous IA Board member expired in 2021; Chair, Construction Industry Culture Taskforce; Co-Chair, Buildskills Australia Limited; Director, Built Group Holdings Pty Ltd; Director, Western Parkland City Authority (NSW); Director, Major Transport Infrastructure Authority (Vic); Former Director, State Rail Authority (NSW); Former Director, Rail Access Corporation (NSW); Former Director, Power Facilities Pty Limited; Fellow of the Australian Institute of Company Directors.	15 Dec 2022	14 Jun 2024	X					X	X		X	Pri	NSW	F
Clare Gardiner-Barnes	Current IA Board Member – nominated by Commonwealth ; Director CGB Consulting Pty Ltd; Board member, Women’s and Girl’s Emergency Centre; Former head of Strategy, Planning and Innovation, Infrastructure NSW; Former Deputy Secretary, Transport for NSW; Former board member, NSW Telco Authority; Companion of Engineers Australia.	15 Dec 2022	14 Jun 2024	X			X			X	X		Pri/Pub	QLD	F
Mark Balnaves	Current IA Board Member – nominated by state/territory ; Chair, Celsus Pty Ltd (the management company of the Royal Adelaide Hospital); Executive Chairman, Austofix Group Limited; Director; Evans+Ayers Pty Ltd (a corporate advisory firm); Director, Aged Care & Housing Group Inc.	1 Dec 2019	14 Jun 2023	X				X	X				Pri	SA	M
John Fitzgerald	Current IA Board Member – nominated by state/territory ; Chair, ACT Suburban Land Agency; Chair, Infranexus Management Pty Ltd (an IFM Investors subsidiary); Former Chair, Evolution Rail Pty Ltd (delivering the Melbourne High Capacity Metro Trains project); Former Chair, Canberra Light Rail Project Board; Former Interim CEO, IA; Former Deputy Secretary, Victorian Treasury.	1 Dec 2019	14 Jun 2024	X					X				Pri/Pub	VIC	M
Marion Fulker AM	Current IA Board Member – nominated by state/territory ; Chair, Perth Zoo; Adjunct Associate Professor, University of WA; Former CEO, Committee for Perth; Former Chair, Heritage Council of WA; Former Chair, Conservation and Parks Commission (WA); Former Executive Director; Urban Development Institute of Australia WA Division.	1 Dec 2019	14 Jun 2024						X	X			Pri	WA	F
Dr Vanessa Guthrie AO	Current IA Board Member – nominated by Commonwealth ; Non-Executive Director, Santos Ltd; Non-Executive Director, Tronox Holdings plc; Non-Executive Director, Lynas Rare Earths Ltd; Former Non-Executive Director, AdBri Limited; Non-Executive Director, Cricket Australia; Former Non-Executive Director, Australian Broadcasting Corporation; Pro Chancellor, Curtin University; Former Deputy Chair, Western Australian Cricket Association; Former Chairman of the Board, Minerals Council of Australia; Former executive general manager of Toro Energy’s Wiluna uranium project.	1 Dec 2021	30 Nov 2024			X	X						Pri	NSW	F
Robert Moffat	Current IA Board Member – nominated by Commonwealth ; Vice-Chair, International Railway Research Board; Former CEO, Australasian Centre for Rail Innovation; Former Rail Interface Manager, Cross River Rail Delivery Authority; Former GM, National Trunk Rail; Former National Strategic Development Manager Rail, Thiess Pty Ltd; Former Independent Safety Consultant, DuPont Sustainable Solutions; Former Group GM SEQ, Qld Rail.	1 Dec 2021	30 Nov 2024	X						X	X		Pri/Pub	NSW	M
John McGee	Current IA Board Member – nominated by Commonwealth ; Member, Climate Change Authority; Director, Sydney Local Health District; Former Managing Director, Bank of New York Mellon Australia Pty Ltd; Former Director Air Services Australia; Former Deputy Chair, Private Health Insurance Administration Council; Former Non-executive Director Westpac Funds Management; Former Non-executive Director, Delhi Petroleum.	31 Mar 2022	30 Mar 2025	X				X	X				Pri/Pub	NSW	M
Vacant	Local government representative – nominated by Commonwealth														
Vacant	Nominated by Commonwealth														
Vacant	Nominated by Commonwealth														
Vacant	Nominated by Commonwealth														

Groups	Key
Vacant positions	
Recently reappointed Board Members	
Other current Board Members	
Private sector	Pri
Public sector	Pub
Local Government	Local

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SB23-000932

SUBJECT: State of Aviation Sector**Talking Points***Airline recovery after COVID-19*

- Australian aviation activity has recovered strongly, and is close to returning to pre-COVID-19 levels.
- The most recent data from the Bureau of Infrastructure and Transport Research Economics (BITRE) released December 2023 highlights that in September 2023, international scheduled passenger traffic was 3.174 million.
 - this represents nearly 91 per cent of pre-COVID-19 passenger traffic in September 2019 (3.497 million).
- Data from BITRE highlights that in September 2023, domestic commercial aviation passenger traffic (including charter operations) was 5.31 million.
 - This represents nearly 98 per cent of pre-COVID passenger traffic in September 2019 (5.42 million)
- BITRE's data highlights that for the year ending September 2023, total passengers carried on Australian domestic aviation was 60.14 million.
 - this represents just over 94 per cent of pre-COVID-19 passenger traffic from the year ending September 2019 (63.74 million).

Passengers by route

- In the year ending October 2023 the busiest routes were between Melbourne, Sydney and Brisbane, accounting for more than a quarter of domestic passenger travel.
 - Melbourne to Sydney: 7.48 million passengers
 - Brisbane to Sydney: 4.18 million passengers
 - Brisbane to Melbourne: 3.25 million passengers.

Airport recovery

- Australia's two largest airports, Sydney and Melbourne, processed a combined 4.30 million passengers in October 2023, around 12 per cent less than October 2019 (4.90 million passengers).
- Domestic passenger movements through regional airports* remained below pre-COVID-19 levels. There were 2.21 million domestic passenger movements through regional airports in October 2023, around 3 per cent less than October 2019 (2.28 million).

Fare movements

- BITRE also publishes monthly airfare price indexes across three domestic airfare types: best discount, restricted economy and business. Fares are in real terms, with prices adjusted by the consumer price index (CPI).

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- These indexes show that over 2023 domestic airfares in real terms are lower than the same time a year ago. In **December 2023, compared to a year ago** (December 2022), the fare change in real terms is:
 - best discount: a decrease of 4.9 per cent
 - restricted economy: a decrease of 17.2 per cent
 - business: a decrease of 7.9 per cent
- The Australian Government has directed the ACCC to monitor prices, costs and profits in the domestic air passenger sector. The direction issued by the Treasurer, the Hon Dr Jim Chalmers MP, was registered on 6 November 2023 and applies until 31 December 2026.
- The Treasury regulates competition and consumer issues. Questions about competition and consumer policy should be directed to the Treasury.

**Regional airports are defined as all airports in Australia other than the principal airports of State and Territory capitals.*

Key Issues

Australian Competition and Consumer Commission (ACCC) general competition reporting

- All businesses operating in Australia, including airlines, are subject to the *Competition and Consumer Act 2010* (Act), which is administered by the ACCC. Questions about competition and consumer policy should be directed to the Treasury portfolio.
- The expansion of Rex and the entry of Bonza, which commenced operations on 31 January 2023, has created an opportunity for increased competition in the industry. However, both airlines would need to grow significantly to meaningfully compete with Qantas Group and Virgin Australia.
- The ACCC continues to monitor prices, costs, profits and quality of domestic aeronautical, car parking and landside access services at Australia's major airports (Sydney – Kingsford Smith, Melbourne – Tullamarine, Brisbane, and Perth).

Treasury Competition Taskforce

- On 23 August 2023, the Treasurer, the Hon Dr Jim Chalmers MP, announced that the Government would be undertaking a review of competition policy settings to help build a more dynamic and productive economy, which will consider the aviation industry.
- The Competition Taskforce is working with the Aviation White Paper team in the Department of Infrastructure, Transport, Regional Development, Communications and the Arts on competition reforms needed to build a more robust and resilient domestic airline industry.

Bureau of Infrastructure and Transport Research Economics (BITRE) reporting

- BITRE continues to publish regular statistics on aviation activity, including on domestic air fares and domestic on time performance.

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BITRE reporting - delays and cancellations

- BITRE's most recent On Time Performance (OTP) data for Australia's domestic airlines released January 2024 highlights that in December 2023, an average OTP across all airlines of 63.6 per cent for arrivals.
 - this is worse than the average OTP of 73.4 per cent for arrivals in December 2019.
 - this is well below the long term average performance of 81.1 per cent.
- BITRE's data highlights that in December 2023, an average OTP across all airlines of 65.2 per cent for departures.
 - this is worse than the average OTP of 74.4 per cent for departures in December 2019.
 - this is well below the long term average performance of 82.2 per cent.
- BITRE's data highlights that in December 2023, an average cancellation rate across all airlines of 5.0 per cent.
 - this is worse than the average cancellation rate of 2.5 per cent in December 2019.
 - this is well above the long term average of 2.2 per cent.
- See **Attachment A** for full OTP statistics.
- Airlines have advised that December's OTP results were negatively impacted by several factors including: Cyclone Jasper; adverse weather on the east coast of Australia; and air traffic control delays due to staffing shortages which have contributed to a decline in OTP performance.
 - Bonza's Chief Executive Officer, Tim Jordan, has told media that Bonza's high cancellation rate in December (19.4 per cent) was largely attributable to delays in receiving regulatory approval from the Civil Aviation Safety Authority to operate aircraft and crew members sourced from its Canadian affiliate, Flair.
- The Government's Aviation White Paper, expected to be released in mid-2024 will include consideration of how consumer interests can be better protected.
- Following the release of the December 2023 OTP statistics, Senator the Hon Bridget McKenzie, issued a media release (**Attachment B**) criticising the results, and called for the establishment of an aviation inquiry when Parliament resumes in February 2024.

Background

- The International Air Transport Association (IATA) has noted that global demand for air travel was strong in 2023. IATA is predicting that globally, passenger levels are projected to recover fully to 2019 levels by the end of 2024.
- IATA predicts that the Asia-Pacific region will be the last to recover to pre-pandemic passenger levels. However, it is also predicting that over the longer-term, the Asia-Pacific will see the most rapid growth in passenger traffic among all regions.

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Attachments:

- Attachment A: On time performance (OTP) and cancellation statistics
- Attachment B: Media release - Senator the Hon Bridget McKenzie

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ATTACHMENT A

On time performance (OTP) and cancellation statistics

Table 1: Domestic Airline On-Time Performance for December 2023

Airline	Arrivals on Time (per cent) (November result)	Departures on time (per cent) (November result)	Cancellations (per cent) (November result)
QANTAS GROUP	67.8 (66.3)	69.5 (68.1)	3.7 (3.3)
• Qantas	67.8 (62.5)	70.2 (63.9)	2.7 (3.3)
• Qantaslink	67.9 (68.8)	69.0 (70.7)	4.3 (3.3)
JETSTAR	63.0 (67.8)	62.1 (66.7)	5.5 (2.7)
VIRGIN AUSTRALIA	54.0 (54.3)	56.5 (57.0)	7.5 (6.2)
• Virgin – domestic	53.5 (54.2)	56.2 (57.0)	7.7 (6.3)
• Virgin – regional	71.0 (60.1)	67.4 (59.5)	2.6 (3.6)
REX AIRLINES	70.6 (70.5)	74.3 (74.1)	0.6 (0.9)
BONZA	55.0 (73.9)	52.6 (73.3)	19.4 (4.2)
ALL AIRLINES	63.6 (64.1)	65.2 (65.9)	5.0 (3.7)

Source: BITRE monthly OTP statistics.

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ATTACHMENT B

Media release - Senator the Hon Bridget McKenzie

**SENATOR THE HON BRIDGET MCKENZIE**

SHADOW MINISTER FOR INFRASTRUCTURE, TRANSPORT AND REGIONAL DEVELOPMENT
LEADER OF THE NATIONALS IN THE SENATE

22 January 2024

Media Release**Flight cancellations surge 35% in December**

- **35% surge in flight cancellations in December 2023**
- **Inquiry needed to tackle reasons for excessive cancellations, delays and exorbitant prices**
- **135 flights cancelled due to lack of air traffic controllers (62% increase on November)**
- **72% of delays at Brisbane Airport in December due to AirServices Australia staff shortages**

The combined impact of the shortage of air traffic controllers, severe storms and continued poor performance by airlines saw a 35 per cent jump in flight cancellations in December 2023.

Shadow Minister for Infrastructure, Transport and Regional Development, Senator Bridget McKenzie said thousands of Australian families travelling for summer holidays have been severely disrupted as a result of Labor's failure to address poor service in the aviation sector.

Official data released by the Federal transport department show 2,262 flights were cancelled in December 2023, a 35 per cent increase on November 2023.

Senator McKenzie said 322 fewer flights were flown in December to accommodate the holiday plans of Australian families as a result of the surge in cancellations, despite an additional 267 flights being originally scheduled when compared with the previous month.

"High airfare prices (72% higher than in May 2022), and the unacceptably high number of flight cancellations and delays demand answers from the Albanese Government, and if it is not prepared to act, we will be seeking to hold an inquiry," Senator McKenzie said.

"While severe storms clearly impacted flights to Cairns and Queensland in December, the Government cannot blame the weather for poor performance."

"The busy Melbourne-Sydney route was one of the worst performing in December with almost one in ten flights cancelled (9.3 per cent)."

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"The Government's aviation regulator was responsible for about 135 cancelled flights in December because of a failure to roster adequate air traffic controllers, a 62 per cent increase on flights cancelled due to AirServices Australia in November 2023.

"By AirServices Australia's own admission, their poor performance was responsible for six per cent of cancellations, 16 per cent of ground delays nationally and 72 per cent of delays at Brisbane Airport in December.

"It is not acceptable for the government to continue being responsible for such a high level of disruption to the travelling public.

"There is little evidence the Albanese Labor Government has achieved anything practical to improve the air traffic control service which is so vital to supporting safety and efficiency in Australia's aviation sector.

Senator McKenzie said the public have lost patience with both the government and airlines to fix chronic delays and cancellations in the aviation sector.

"Today's data shows there is an urgent need for an inquiry into the aviation industry.

"Improvements to airline performance could be made overnight if the Government acted on the Harris Review into Sydney Airport slots which the Transport Minister has been sitting on for 20 months.

Senator McKenzie said the Coalition will seek to work with cross-bench senators to establish an aviation inquiry when Parliament resumes in February.

"Families are struggling with cost-of-living pressures which have been made worse by this Labor Government, and the last thing they need when planning holidays with the children is for either the airlines or government failing in their core task," Senator McKenzie said.

ENDS

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SB23-000933

SUBJECT: Aviation and Net Zero**Talking Points**

- Aviation is a 'hard to abate' sector in the push towards net zero. It generates approximately 2.5 per cent of the world's carbon emissions and around 7 per cent of Australia's domestic transport emissions. This impact is likely to increase proportionately as passenger demand increases and other sectors continue to decarbonise.
- In recognition of its environmental impacts, much of the aviation sector has committed to net zero by 2050. Member states of the International Civil Aviation Organization (ICAO), industry members of the International Air Transport Association (IATA), and major Australian airlines Qantas, Jetstar, Virgin Australia and Rex Airlines (Rex), have signalled their intentions to cut carbon emissions.
 - both Qantas Group and Virgin Australia have committed to net zero by 2050.
 - Qantas Group has also committed to reducing net emissions by 25 per cent by 2030 (from 2019 levels) and committed to 10 per cent sustainable aviation fuel (SAF) in fuel mixes by 2030.
 - both Qantas Group and Virgin Australia are renewing their fleets, which can reduce in-flight emissions by up to 25 per cent.
 - Qantas Group has established a \$400 million Climate Fund to invest in sustainability projects and technologies. This includes its US\$200 million partnership with Airbus to accelerate establishment of a SAF industry in Australia.
 - Rex has formed a strategic partnership with Dovetail Electric Aviation to convert turbine-powered aircraft to electric, zero emission propulsion.
- The Australian Government has committed to reducing greenhouse gas emissions by 43 per cent below 2005 levels by 2030 under the Paris Agreement, and separately, net zero by 2050.
- To help meet these commitments, the Government's *Safeguard Mechanism* requires Australia's largest greenhouse gas emitters, including Qantas and Virgin Australia, to reduce domestic emissions by 4.9 per cent annually to 2030.
- The Government is also:
 - working with industry to encourage emissions reduction and expand sustainable industries through the Australian Jet Zero Council;
 - funding the \$30 million Sustainable Aviation Fuel Funding Initiative, which closed to new applications in November 2023, and is being administered by the Australian Renewable Energy Agency (ARENA);
 - delivering the Aviation White Paper, which will include consideration on how to maximise the sector's contribution to achieving net zero carbon emissions, including through SAF and emerging technologies; and

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- delivering the Transport and Infrastructure Net Zero Roadmap and Action Plan, which will examine ways to reduce greenhouse gas emissions to net zero by 2050 in the transport and transport infrastructure sectors.
- The Australian Jet Zero Council met on 15 August and 12 December 2023. Members have committed to a workplan, which includes a focus on the contribution that SAF can make to decarbonising aviation. The workplan has been published on the Department's website.

Key Issues

- Launched in August 2023, CSIRO's SAF Roadmap identified that there is a significant opportunity for an Australian SAF industry, including new regional jobs.
- The SAF Roadmap estimates that there is enough feedstock to support production of almost 5 billion litres of SAF in Australia, representing 60 per cent of local jet fuel demand, in 2025 and up to 14 billion litres, or 90 per cent of demand, by 2050.

Background*SAF and decarbonisation*

- In the absence of other mature and deployable technologies, SAF will play a critical role in assisting aviation to decarbonise in the short to medium term. It is expected that SAF will provide the biggest contribution to the aviation sector's emissions reductions by 2050.
- Some proposed initiatives to reduce the aviation sector's emissions could increase operating costs. SAF, for example, is around two to four times more expensive than conventional jet fuel.
- The price of SAF is expected to decrease as SAF production and demand grows, which will reduce any impacts on air fares associated with the usage of SAF.

Electric aircraft

- Skytrans and Stralis, and Rex and Dovetail, have entered respective strategic partnerships and have commenced prototype development of converting turbined-powered aircraft to electric. Testing is expected to commence in early 2024.

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SUBJECT: Regional Aviation Security**Talking Points**

- The Department of Home Affairs (Home Affairs) regulates aviation transport security, including setting the requirements for airport security screening equipment and processes. The first priority is, and always will be, to keep Australians safe and secure.
- It is a long-standing policy of successive governments that industry is responsible for meeting security screening costs.
- During the COVID-19 pandemic, substantial Australian Government support was provided to assist the aviation industry while air travel was heavily impacted by border closures, including assistance to offset the costs of security screening.
- The \$94.5 million Regional Airports Screening Infrastructure (RASI) program was established in 2020 as a time-limited program to:
 - assist eligible airports with the costs of the minimum necessary capital works to accommodate enhanced security screening requirements; and
 - provide a contribution towards initial operational costs.
- The program has been extended by two years to 30 June 2025 to allow the completion of capital expenditure for security screening upgrades and operational support at a few remaining airports. Operational support funding for all other airports concluded November 2023.
- The full residual allocation of RASI funding has been retained in the Program.
- The Independent Review of Australia's aviation and maritime security regulatory settings is the responsibility of the Home Affairs portfolio. Questions regarding the Independent Review should be referred to Home Affairs.

Sensitivities

- While regional airports receive the RASI funding, costs supported by grant funding cannot be passed on to airlines and, by extension, passengers.
- Eligible regional airports are located across Australia. On advice from Home Affairs, the list of RASI airports is not published due to security sensitivities.
- Whyalla Airport has been one of the most vocal advocates for ongoing government support for security screening costs. The Minister for Infrastructure, Transport, Regional Development and Local Government and the Department of Infrastructure, Transport, Regional Development, Communications and the Arts have received various

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correspondence seeking further Government support for regional airports and the extension of the RASI program from and on behalf of Whyalla City Council.

- With RASI operational support having concluded, airports (except for those remaining airports under the extension) will need to resume normal commercial charging arrangements.

Key Issues*Security screening requirements*

- Airports conduct security screening in accordance with the Aviation Transport Security Regulations 2005, with the requirement for an airport to screen passengers based on a range of factors including the seating capacity of aircraft servicing the airport, passenger volumes, and the presence of international services.
- The management of security costs are commercial decisions for airports and airlines, however, security screening costs are generally incurred by airports and typically charged to airlines on a per passenger basis as part of a cost recovery model. These costs are then factored into ticket prices. While costs appear to vary across airports, per passenger screening costs are generally higher at smaller regional airports, where costs are not able to be spread across a large passenger base. Whyalla City Council, for example, wrote to advise once RASI operational funding lapsed, estimated screening charges at Whyalla Airport would be between \$35-\$40 per departing passenger.
- Regional Express (Rex) suspended services between Adelaide and Whyalla from 1 July 2023 citing security screening cost increases. Following Rex's announcement, Qantas added additional weekly flights from 1 July 2023.

Independent Review of Australia's aviation and maritime security regulatory settings

- The Aviation White Paper will consider how Government maintains a fit-for-purpose aviation security framework in the long-term. The White Paper will also align with the work on the Independent Review of Australia's aviation and maritime security regulatory settings being led by Home Affairs.

RASI Program

- RASI is in place until 30 June 2025 and forms part of the \$715 million Australian Airline Financial Relief Package (AAFRP) announced in March 2020. Any future decisions of the program are a matter for Government.

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Program/Project Start Date:	22 July 2020					
Program/Project End Date:	30 June 2025					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	24.6	10.8	8.8			44.2
Less:						
Actual Expenditure YTD at 30 November 2023	24.6	5.3				29.9
Total Committed Funds at 30 November 2023	-	5.5	8.8			14.3
Total Uncommitted Funds (balance)	-	0.0	-			0.0

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Note: All figures are GST exclusive

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SB23-000935

SUBJECT: Regional Aviation Programs**Talking Points**

- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts funds a range of programs to support regional aviation, in recognition of aviation's importance to regional and remote communities.
- The **Aviation White Paper** will examine the Australian Government's policy and economic reforms necessary to promote efficiency, safety, sustainability and competitiveness of the aviation sector out to 2050, including regional aviation.
- The **Remote Airstrip Upgrade (RAU)** Program supports safety and accessibility upgrades at remote and very remote aerodromes through funding essential works, such as runway resurfacing, lighting or the installation of fencing to prevent animal access. It is administered by the Business Grants Hub.
 - the 2023-24 Budget included \$12 million in grant funding for Round 10 of the RAU Program.
 - Round 10 was open for applications from 6 November to 15 December 2023. An announcement of successful projects will be made once the assessment process is complete.
 - it is anticipated Round 10 will exhaust the \$12 million allocation.
- The **Regional Airports Program (RAP)** supports safety and accessibility upgrades at regional airports and aerodromes through funding essential works such as resurfacing of runways to ensure air operators can land safely. It is administered by the Business Grants Hub.
 - further program rounds will be a matter for government, with \$95.5 million of the \$100 million program committed and remaining funds held in reserve for any project variations.
- The **Remote Air Services Subsidy (RASS) Scheme** is an ongoing program that subsidises weekly air transport services for the carriage of passengers and goods to around 274 remote communities across Australia, including many First Nations communities. RASS has a program budget of \$17.1 million in 2023-24.
- The **Airservices Australia Enroute Charges Payment Scheme** is an ongoing program that allows air operators servicing remote locations to claim a reimbursement for a proportion of enroute navigation charges levied by Airservices Australia. The Scheme has an annual appropriation of \$2 million.
- The ongoing **Remote Aerodrome Inspection (RAI)** Program funds technical and safety inspections for a range of aerodromes in remote Indigenous communities through departmental funds.

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BackgroundAustralian Government's role in regional aviation

- Outside the 21 Federally leased airports, the management of regional and remote airports rests mostly with local government or private operators.
- However, Government delivery of programs across health, education and support for First Nations Australians in regional and remote areas often relies on air services, giving the Government an interest in serviceable aerodromes and ensuring minimum connectivity where air services are not commercially viable.
- Regional and remote aviation infrastructure is often co-funded between the three tiers of government reflecting mutual strategic interest. Within this context, the Australian Government funds a range of targeted regional aviation programs.
- See **SB23-000934**, *Regional Aviation Security* for information on regional security costs.

RAP Round 3 outcomes and process

- On 20 January 2023, the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government, announced 44 airports would share \$27.9 million in funding.
- As at 31 December 2023, the Business Grants Hub has executed 43 grant agreements with successful applicants. The one remaining agreement is under negotiation. Two projects are completed.

RAU Round 9 outcomes and process

- Round 9 of the RAU was open for applications from 3 February to 17 March 2022. Round 9 was heavily oversubscribed, with 98 applications seeking a total of \$54.6 million from an available \$15 million.
- On 4 August 2022, Senator the Hon Anthony Chisholm, Assistant Minister for Regional Development, announced that 55 aerodromes across remote Australia were awarded \$14.9 million in grant funding under Round 9. Of these, 11 were First Nations applicants. As at 31 December 2023, 17 of the 55 projects are complete.

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Financial Information as at 30 November 2023*Regional Aviation Access Program (comprising the RAU, RASS and RAI[^])*

Program/Project Start Date:	RASS commenced in 1982; RAU commenced in 2011; RAI commenced in 1992-1993					
Program/Project End Date:	Remote Airstrip Upgrade Program end date 30 June 2026 The RASS Scheme and RAI Program are ongoing.					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget (ex GST)	23.8	34.8	20.9	19.5	15.8	114.8
RAU	9.1	17.7	4.0	4.0	0.0	34.8
RASS	17.4	17.1	16.9	15.5	15.8	80.0
Less:						
Actual Expenditure YTD at 30 November 2023	23.8	6.6				30.4
RAU	9.1	1.4				10.5
RASS	14.7	5.2				19.9
Total Committed Funds at 30 November 2023 *	0.0	20.3	2.9	0.1		23.3
RAU	0.0	10.6	0.0	0.0		10.6
RASS	0.0	9.7	2.9	0.1		12.7
Total Uncommitted Funds (balance)	0.0	7.8	18.0	19.3	15.8	60.9
RAU	0.0	5.7	4.0	4.0	0.0	17.7
RASS	0.0	2.1	14.0	15.3	15.8	47.2

Notes:

- [^]The RAI is funded with Departmental funds.
- RASS services are ongoing and RASS contracts are re-tendered every 2-3 years. This is shown above as uncommitted funding but new RASS contracts are expected to take up the full allocation under the program.
- *Actual expenditure figures may not add up due to rounding

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Program/Project Start Date:	2019-20					
Program/Project End Date:	30 June 2025					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget (ex GST)	20.2	35.0	18.3	-	-	73.5
Less:						
Actual Expenditure YTD at 30 November 2023	20.2	3.6				23.8
Total Committed Funds at 30 November 2023 *	0.0	30.4	14.8	-	-	45.2
Total Uncommitted Funds (balance)	0.0	1.0	3.5	-	-	4.5

Notes:

**Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.*

Airservices Australia Enroute Charges Payment Scheme

Program/Project End Date:	Funding for the program is ongoing					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	2.0	2.0	2.0	2.0	2.0	10.0
Less:						
Actual Expenditure YTD At 30 November 2023	0.5	0.1				0.6
Total Committed Funds at 30 November 2023	0.0	1.3	0.0	0.0	0.0	1.3
Total Uncommitted Funds (balance)	1.5	0.7	2.0	2.0	2.0	8.2

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SB23-000936

SUBJECT: Aviation White Paper**Talking Points**

- On 7 September 2023, the Australian Government released the Aviation Green Paper and invited submissions through the Department of Infrastructure, Transport, Regional Development, Communications and the Arts. Submissions closed 30 November 2023.
- Through the Aviation Green Paper, the Government sought views on the following key issues:
 - competition, consumer protection and disability access
 - regional and remote aviation services
 - aviation's transition to net zero
 - airport development planning and noise, including community consultation
 - the role and future of general aviation
 - ensuring fit for purpose agencies and regulations
 - emerging aviation technologies
 - workforce
 - international aviation, including bilateral settings.
- The department received over 2,000 submissions on the issues raised in the Aviation Green Paper, from more than 200 organisations and over 1,800 members of the public.
- Approximately ninety per cent of submissions came from individuals, many impacted by noise. The majority of these submissions were part of campaigns from community organisations.
- The department also undertook six face to face and 16 virtual consultation sessions, including a disability access roundtable co-hosted by Minister Catherine King, Minister for Infrastructure, Transport, Regional Development and Local Government and Minister Amanda Rishworth, Minister for Social Services on 10 November 2023. The department held bilateral meetings with state and territory governments in October and November 2023.
- The department also engaged a First Nations advisor to lead engagement with First Nations people on the Green Paper.
- The Aviation White Paper is expected to be released in mid-2024.
- The White Paper will set out the Government's policies to promote efficiency, safety, sustainability, productivity and competitiveness of the aviation sector out to 2050.

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Key Issues*[If raised] – Why haven't you published all Aviation Green Paper submissions*

- The department received over 2,000 submissions on the Green Paper.
- Before a submission can be published we are required to review the submission and remove all personal and sensitive information.
- As a result, submissions are being published in tranches.
- All submissions, whether they have been published or not, have been reviewed and the concerns raised are being considered in the drafting of the White Paper.

[If raised] – Will the Aviation White Paper improve competition and consumer protections?

- Through the Aviation Green Paper, the Government has stated that it is seeking outcomes that deliver a more competitive aviation sector and a robust consumer rights framework, while at the same securing Australian jobs.
- The Green Paper sought feedback on a wide range of competition and consumer policy issues and responses are being considered in the development of the White Paper.
- The Australian domestic aviation market is largely serviced by the two major airline groups, with the Qantas Group and Virgin Australia carrying 95 per cent of domestic passengers between them.
- In November 2023, on-time arrivals were significantly lower than the long-term average (64.1 per cent versus 81.3 per cent) and on time departures were also significantly lower (65.9 per cent versus 82.5 per cent). Cancellations are significantly higher than the long-term average (3.7 per cent versus 2.1 per cent).
- The Competition Taskforce in Treasury is also considering aviation competition issues and will provide input into the development of the Aviation White Paper.
- These reforms are being considered through the consultation process.

[If raised] What is the relationship between the White Paper and Treasury's Competition Review?

- The Competition Taskforce in Treasury will consider aviation competition issues and provide input to the Aviation White Paper.
- In June 2023, the ACCC's final report on airline competition in Australia identified a range of policy options that could potentially further competition and improve consumer outcomes.
- These options will be considered by the Competition Taskforce in its input to the Aviation White Paper.

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[If raised] – Will the Aviation White Paper deliver Sydney Airport slot reform?

- The Government is considering the recommendations from the Review of the Sydney Airport Demand Management Scheme, an independent review by Mr. Peter Harris AO.
- The Government has recently concluded targeted consultation regarding potential changes to the Scheme, with a particular eye to modernising the slot allocation framework and strengthening compliance measures to ensure that slots are not being misused by airlines.
- The Government has stated it will have more announcements to make about these reforms in due course.

[If raised] – How will the Aviation White Paper support achieving net zero by 2050?

- The Government has committed to net zero emissions by 2050 and has implemented new reforms to the Safeguard Mechanism requiring annual emissions reductions for Australia's largest emitters, including Qantas and Virgin Australia.
- The Aviation Green Paper outlines potential policy settings that support the aviation sector's transition to net zero and seeks industry and community views on these.
- The policy settings are also being considered by the Jet Zero Council, which brings together representatives from across Australia's aviation industry with government to collaborate on the most effective ways to reduce emissions.
- The Council is considering the role of sustainable aviation fuels, emerging technologies and operational efficiencies on the path to net zero.
- The Government is also developing a Transport and Infrastructure Net Zero Roadmap. The Roadmap will form the Australian Government's sectoral emissions reduction plan for transport, including aviation (refer to **SB23-000858** - Net Zero Transport and Infrastructure Roadmap for additional information).

[If raised] – Will the Aviation White Paper ensure a more transparent and open bilateral framework?

- The policy of successive governments has been to negotiate bilateral agreements that provide 'capacity ahead of demand' and seek benefits in the national interest.
- Australia has air services agreements with more than 100 countries facilitating international travel to and from Australia.
- The department will undertake bilateral negotiations with other key international priority markets over the next year. These markets are determined after consultation with airlines, airports, tourism bodies, and government agencies.
- The Aviation Green Paper notes the Government considers the current approach to bilateral air services negotiations appears well adapted to supporting the national

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interest, but seeks stakeholder views on opportunities to improve the approach to international negotiations.

- Refer to **SB23-000944** – Bilateral Air Services Agreements for additional information.

Background

- On 30 March 2022, Minister King announced a Labor Government election commitment to deliver an Aviation White Paper.
- In the 2022-23 Budget, the Government committed \$7 million over the next two years to deliver the Aviation White Paper.
- On 7 February 2023, Minister King announced the release of the Terms of Reference for the White Paper. Over 190 submissions were received in response to the Terms of Reference.
- On 7 September 2023, Minister King announced the release of the Aviation Green Paper.
- The Scenario Analysis of the Future of Australian Aviation report undertaken for the Department by L.E.K. Consulting to inform development of the Aviation Green Paper was also publicly released on 7 September 2023.

Financial Information as at 30 November 2023Funding provided in NPP

Program/Project Start Date:	2022-23		
Program/Project End Date:	2023-24		
	2022-23 \$m	2023-24 \$m	TOTAL \$m
Appropriation Budget	3.134	3.907	7.041
Less:			
Corporate overheads	-0.451	-0.619	-1.070
Legal advice (Legal division)	-0.110	-0.110	-0.220
Whole of Government savings		-0.002	-0.002
Internal budget allocation - DAR-AWP	2.573	3.176	5.749

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	2022-23	2023-24	TOTAL
	\$m	\$m	\$m
Internal budget allocation - DAR-AWP	2.573	3.176	5.662
Actual Expenditure YTD as at 30 November 2023	2.416	1.180	3.596
Committed Suppliers		0.022	0.022
Committed Employees		1.638	1.638
Total Committed Funds at 31 August 2023		1.660	1.660
Total Uncommitted Funds (balance)	0.157	0.336	0.493

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

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Lead/Support contact: Megan Thomas

SB23-000937

SUBJECT: Melbourne Airport Third Runway**Talking Points**

- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts' initial assessment of the Melbourne Airport Third Runway was provided to the Minister for Infrastructure, Transport, Regional Development and Local Government's Office on 7 December 2023.
- The Minister is required to approve or refuse the dMDP in early 2024:
 - the exact statutory decision date is dependent on when Melbourne Airport provides further information that has been requested.
- The department's assessment covers the requirements outlined in the following sections of the *Airports Act 1996* (the Act):
 - s.91 Contents of major development plan; and
 - s.94 Approval of major development plan by Minister.

Key Issues*Assessment process and timeline*

Date	Milestone	Explanation
14 November 2022	Melbourne Airport Master Plan 2022 approved.	Prerequisite for submission of M3R dMDP.
10 February 2023	M3R dMDP submitted to the Minister.	Immediately referred to the Minister for the Environment.
25 September 2023	Advice received from delegate of the Minister for the Environment.	Minister King's 50 business day statutory timeframe under the Act commenced from 26 September 2023.
11 October 2023	Additional information requested from APAM.	Statutory timeframe paused at business day 9 on 10 October 2023.
23 October 2023	APAM responded to request for additional information.	Statutory timeframe recommenced from business day 10 on 24 October 2023.
5 December 2023	Additional information requested from APAM.	Statutory timeframe paused at business day 38 on 4 December 2023.

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Public exhibition process

- The preliminary dMDP (which is still available to view at Melbourne Airport's Virtual Visitor Centre) was placed on public exhibition between 1 February 2022 and 16 May 2022:
 - more than 2,000 public submissions were received and have been provided to the department and the Minister.
 - many of the public submissions are about aircraft noise (more than 1,300) and/or health impacts (more than 600).
 - Melbourne Airport has prepared a 'supplementary report' which summarises how Melbourne Airport has considered the views raised during public exhibition in finalising the dMDP.
 - the supplementary report was submitted to the Minister along with the dMDP on 10 February 2023.
 - if the dMDP is approved, Melbourne Airport has committed to publishing a de-identified version of the supplementary report.

Noise impacts

- The Act contains requirements for major development plans to include information relating to aircraft noise:
 - s.91(1)(e) 'if the development could effect noise exposure levels at the airport – the likely impact the development would have on those levels.'
 - s. 91(1)(f) 'the airport-lessee company's plans...for managing aircraft noise intrusion in areas forecast to be subject to exposure above the significant ANEF levels.'
- The preliminary dMDP contains two chapters dedicated to aircraft noise, C3: Aircraft Noise Modelling Methodology and C4: Aircraft Noise and Vibration.
- The preliminary dMDP illustrates that upon opening of M3R, aircraft noise exposure would increase to the north and south of the airport. Based on 2046 forecasts:
 - approximately 20 additional dwellings would fall within the Australian Noise Exposure Concept (ANEC) 30 contour (closest to airport); and
 - approximately 700 additional dwellings would fall within the ANEC 25 contour.
 - ANEC is a cumulative noise measure which illustrates aircraft noise exposure based on various operational scenarios. ANECs are inputs into Australia Noise Exposure Forecasts (ANEFs), which are the statutory noise models that need to be endorsed for technical accuracy by Airservices Australia through the Master Plan process under the *Airports Act 1996*.
 - ANEFs are a land use planning tool that helps guide local government on acceptable land uses for developments within the contours.

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Health impacts

- Brimbank City Council (Brimbank) has commissioned a health study conducted with reference to the World Health Organisation's (WHO) Environmental Noise Guidelines for the European Region (2018), which do not apply in Australia.
 - Brimbank is leading a community campaign for an 'independent' health study before M3R is approved; and
 - there is no requirement under the Act for major airport developments to be subject to separate health studies or assessments.
- The preliminary dMDP contains a dedicated chapter on health impacts (D3) and outlines the following health risks assessed as having a medium level impact:
 - communication interference at community facilities from aircraft noise;
 - annoyance from aircraft noise; and
 - sleep disturbance from aircraft noise.
- A range of social and economic impacts (including health) are considered against ss.91(1)(ga)(iii) of the Act, 'the likely effect of the proposed developments... on the local and regional economy and community...'.

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SB23-000938

SUBJECT: Brisbane Airport, including Noise Issues**Talking Points***Implementing Simultaneous Opposite Direction Parallel Runway Operations (SODPROPS) as preferred operating mode at Brisbane Airport*

- The Minister for Infrastructure, Transport, Regional Development and Local Government is considering options to require Simultaneous Opposite Direction Parallel Runway Operations (SODPROPS) be designated as the preferred operating mode at Brisbane Airport, when traffic levels, safety and weather allow.
- SODPROPS is a runway operating mode that allows for aircraft to take off and land simultaneously from the same runway ends. At Brisbane Airport, SODPROPS allows aircraft to land and take off at the same time over the Moreton Bay area.
- Airservices Australia (Airservices) has been working on options to allow air traffic control to enable SODPROPS to be operated as the number one priority mode at Brisbane Airport, subject to weather and other published operational constraints, through Package 2 of the Noise Action Plan for Brisbane.
 - Airservices has already extended SODPROPS as the priority operating mode from 6am to 8am on weekends, and 8pm to 10pm on Saturdays.
- However, SODPROPS cannot be used as the only operating mode at Brisbane Airport, and implementing SODPROPS as the preferred mode does not eliminate aircraft overflying residential communities. This is because SODPROPS can only be used safely when:
 - traffic levels are low, with no more than 20 expected arrivals per hour;
 - runway surfaces are dry;
 - tailwind is 5 knots or less; and
 - visibility and minimum cloud cover height allow.
- As such, it is unlikely that SODPROPS will be able to be used during the day on most weekdays, or during morning and afternoon traffic peaks.

Curfew and movement cap at Brisbane Airport

- Australian Government policy does not support movement caps or a curfew at Brisbane Airport, and as such, these issues are excluded from the *Brisbane Airport Community Airspace Advisory Board's* (AAB) Terms of Reference.
- The Noise Action Plan for Brisbane has identified a number of feasible measures to reduce the impact of aircraft noise on communities. The AAB will be critical in consulting on and informing implementation of the Noise Action Plan.

Contact: Megan Thomas**Cleared by First Assistant Secretary:** Kai Everist (a/g)**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 05/01/2024

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Lead/Support contact: Megan Thomas

SB23-000938

Key Issues*Brisbane Airport Community Airspace Advisory Board (AAB)*

- AAB has met four times since its establishment on 9 March 2023, most recently on 22 November 2023, where discussions focused on the Minister's request for advice from the AAB on the use of Simultaneous Opposite Direction Parallel Runway Operations (SODPROPS) as the preferred operating mode at Brisbane Airport.
- The following matters were also discussed at the AAB meeting on 22 November 2023:
 - the Aviation White Paper process;
 - feedback on engagement to date on the Noise Action Plan for Brisbane;
 - measuring outcomes of noise mitigation actions.
- The AAB also met on 18 May, 19 July and 18 September 2023.
- Minutes of AAB meetings are published on the Department of Infrastructure, Transport, Regional Development, Communications and the Arts' Secretariat website following meetings.
- The next AAB meeting is expected to occur on 21 February 2024 (date to be confirmed). The AAB generally meets quarterly.
- The AAB delivered on the Government's commitment to establish a new, permanent, independent community group to help better manage consultation on aircraft noise impacts around Brisbane Airport.
- The Terms of Reference sets out the purpose of the AAB and provides an opportunity to share information and advice to and from the community on:
 - the management of airspace and flight paths at Brisbane Airport against the Noise Action Plan, which is initially represented by the Final Report on the Post Implementation Review (PIR) of Brisbane airspace changes;
 - the implementation of the recommendations identified in the PIR; and
 - potential and possible noise abatement procedures and airspace improvement measures, with the exclusion of curfews, movement caps or other operating restrictions.

SODPROPS Ministerial Direction

- On 27 October 2023, the Minister wrote to the Chair of AAB seeking the AAB's advice on whether SODPROPS should be designated as the preferred operating mode at Brisbane Airport, when weather, safety and traffic levels allow, and whether a directive to Airservices should be issued to that effect. A copy of the letter is at **Attachment A**.
- At the AAB meeting of 22 November 2023, AAB members expressed strong support for the designation of SODPROPS as the preferred operating mode, subject to the provision of more detailed information on the expected impacts and benefits that SODPROPS would have on the community and its practical operation times.

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- The Chair of AAB wrote to the Minister on 20 December 2023 sharing this advice. A copy of the letter is at **Attachment B**.

Noise Action Plan for Brisbane

- The Noise Action Plan for Brisbane is Airservices' plan to reduce the impact of aircraft noise on the greater Brisbane community. The Noise Action Plan was formed from the final recommendations of Airservices Australia's Post Implementation Review into changes to Brisbane airspace for Brisbane Airport's New Parallel Runway.
- The Noise Action Plan includes four work packages to improve Brisbane airspace arrangements and better manage aircraft noise outcomes:
 - Package One: Strong, transparent and representative governance
 - Package Two: Maximise flights over water
 - Package Three: Reduce the frequency and concentration of flights over communities
 - Package Four: Wider airspace review
- The Noise Action Plan is a living document that is maintained by Airservices.
- With a significant number of recommendations set out in the Noise Action Plan, Airservices is undertaking community consultation and engagement on potential airspace changes in phases.
 - Airservices undertook 3 engagement phases in 2023.
- Questions on the Noise Action Plan for Brisbane should be directed to Airservices.

Attachments

- Attachment A – Minister King's letter to the Chair of AAB – 27 October 2023 (publicly available)
- Attachment B – AAB Chair's response – 20 December 2023 (publicly available)

Contact: Megan Thomas**Cleared by First Assistant Secretary:** Kai Everist (a/g)**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 05/01/2024



The Hon Catherine King MP

Minister for Infrastructure, Transport, Regional Development and Local Government
Member for Ballarat

Ref: MS23-004665

Mr Ron Brent
Chair
Brisbane Airport Community Airspace Advisory Board

via: AAB.Secretariat@infrastructure.gov.au

Dear ~~Mr Brent~~, *Ron,*

Thank you for your letter of 10 October 2023 providing an update on the activities of the Brisbane Airport Community Airspace Advisory Board (AAB) and matters raised by representatives that fall outside the scope of the Terms of Reference (ToR).

Managing the impact of aircraft operations on communities around airports is a challenging issue and I acknowledge that some residents of Brisbane are concerned about aircraft noise. The Australian Government recognises the need to balance the impacts of noise on communities near airports with a strong aviation industry that can meet demand for movement of passengers, workers and high-value, time sensitive freight.

Significant work and ongoing community consultation are underway to improve aircraft noise outcomes for Brisbane communities. However, in major Australian cities such as Brisbane, some level of aircraft noise is unavoidable. It is not possible for aircraft to avoid flying over residential areas altogether, nor can any particular area or community expect to have zero aircraft operations overhead at all times.

The AAB was established by the Government to better facilitate engagement and sharing of information with the community on this challenging issue, with a particular focus on improving aircraft noise outcomes through the Noise Action Plan for Brisbane.

Reflecting this, the ToR for the AAB were designed to focus on feasible improvements to airspace operations and noise mitigation opportunities that can be implemented now and in the future. My expectation is that the AAB is forward focussed, engaging constructively with industry and government advisors supporting the work of the Board on the Noise Action Plan.

The issues included in your letter that are not related to the Noise Action Plan and, therefore outside the scope of the ToR, may be able to be discussed in other engagement forums, such as the Brisbane Airport Community Aviation Consultation Group.

AAB community members may also be interested in contributing to the Aviation White Paper, which is considering long term policy options on issues such as airport planning and better mechanisms to consult and engage on the impact of aviation on communities, including noise. Consultation on the Aviation Green Paper - which will inform the development of the Aviation White Paper - closes on 30 November 2023. Further details on providing feedback on the Aviation Green Paper is available at www.infrastructure.gov.au/have-your-say/aviation-green-paper.

I note that your letter includes a request from community members for financial remuneration for their participation in the AAB. The Government values the important contribution community members make in consultation groups across Australia on a wide range of issues. However, the Government does not financially compensate community members in these voluntary positions.

Going forward, I would appreciate your guidance of the AAB to focus on future operational improvements and subsequent noise mitigation outcomes that can be delivered through the Noise Action Plan for Brisbane. This focus is the mostly likely to improve the efficiency of the group and reduce the time commitment requested of community members to more manageable levels.

With that in mind, I would appreciate the AAB's advice as to whether SODPROPs should be designated as the preferred operating mode at Brisbane Airport, when weather, safety and traffic levels allow, and whether I should issue a directive to Airservices to that effect.

Thank you for taking the time to write to me on this matter and for the continued engagement of the members of the AAB.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Cat', with a long, sweeping horizontal line extending to the right and a small loop at the end.

Catherine King MP

27 / 10 / 2023

20 December 2023

The Hon Catherine King MP
Minister for Infrastructure, Transport, Regional Development and Local Government
PO Box 6022
House of Representatives
Parliament House
CANBERRA ACT 2600

Dear Minister

Brisbane Airport Community Airspace Advisory Board (AAB) – Community Representative views on SODPROPS

Thank you for your letter of 27 October 2023 in response to matters raised by AAB community members that are outside the AAB Terms of Reference. I have noted your advice, and will work to ensure the AAB remains within its Terms of Reference.

Your letter also sought advice from the AAB as to whether Simultaneous Opposite Direction Parallel Runway Operations (SODPROPS) should be designated as the preferred operating mode at Brisbane Airport, when safety, traffic levels and weather constraints allow, and whether Airservices Australia (Airservices) should take action to this effect.

The matter was discussed at the AAB meeting of 22 November 2023. AAB community members referred to the Environmental Impact Statement (EIS) prepared for the New Parallel Runway (NPR) at Brisbane Airport, which noted the benefit of SODPROPS and accordingly expected SODPROPS would be implemented as a priority. AAB community members recognise that designating SODPROPS as the preferred operating mode will not remove all aircraft overflight of Brisbane communities due to operational limitations, and it is therefore important that the ongoing work under the Noise Action Plan for Brisbane continues. There was a strong view from community members in favour of SODPROPS as the preferred operating mode at Brisbane Airport.

AAB community members emphasised the importance of minimising the impact of SODPROPS on communities not previously affected and agreed that Airservices should continue to work through the Noise Action Plan for Brisbane to maximise the height at which aircraft travelling on SODPROPS flight paths turn back over the coastline where this is necessary.

At the same time, the community is keen to see more detailed information on the expected impacts and benefits that SODPROPS would have on the community, its likely practical operation times and reporting on the actual operation times.

In this regard, I understand Airservices is currently progressing consideration of a number of options through the Noise Action Plan for Brisbane that could enable greater use of SODPROPS when traffic levels, safety and weather allow, as well as options to increase aircraft height when departing over water before turning back over land.

I trust this advice is of assistance and thank you for your consultation with the AAB on this matter.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Ron Brent', with a stylized flourish at the end.

Ron Brent
Chair
Brisbane Airport Community Airspace Advisory Board

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Lead/Support contact: Megan Thomas

SB23-000939

SUBJECT: Aircraft Noise Dispensation – Sydney Freight**Talking Points***Dispensations*

- In March 2020, the Department of Infrastructure, Transport, Regional Development, Communications and the Arts provided dispensations to allow the operators of overnight freight flights to operate six additional flights into/out of Sydney Airport per week during the curfew period of 11pm to 6am.
- The dispensations also allowed the operators of curfew freight flights to use larger Boeing 737 and Airbus 321 aircraft, rather than the smaller BAe-146, as specified in the Sydney Airport curfew legislation.
- The overnight freight market moves post and courier deliveries across Australia overnight, including urgent high-value deliveries such as medical supplies, blood, radioactive isotopes and organ transplants.
- On 2 November 2023, the department advised the Sydney Airport Community Forum (SACF) that it was considering whether the freight dispensations should be revoked and sought submissions from impacted stakeholder. Submissions were due on 17 November 2023.
- On 21 December 2023, freight operators who would potentially be impacted by the possible revocation of the dispensations were asked to provide second and final submissions, which were due on 17 January 2024.
- After considering the evidence provided by affected stakeholders, on 31 January 2024 a decision was made by a departmental delegate to revoke the dispensation.
- The department worked closely with freight operators on contingency plans to adjust their schedules at short notice following completion of the review of the dispensations to minimise any potential disruption to the overnight freight market.
 - however, some delays were anticipated as operators adjusted to their new schedules.

Litigation

- A member of the SACF (s47F) is challenging the validity of these dispensations in the Federal Court of Australia.
- As this matter is currently before the Court, it is not appropriate to discuss the case in further detail.

Contact: Megan Thomas**Cleared by First Assistant Secretary:** Stephanie Werner**Phone:** s22(1)(a)(ii)**Version Number:** 02**Date:** 06/02/2024

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Lead/Support contact: Megan Thomas

SB23-000939

Key Issues

- The Sydney Airport curfew legislation provides that a delegate of the Secretary can provide a dispensation for flights to land during the curfew period at Sydney Airport (11pm to 6am) in exceptional circumstances.
- In March 2020 during the early months of COVID-19 pandemic, the department provided freight companies with dispensations to operate six additional flights per week, using larger planes.
 - this decision was made to ensure that urgent medical freight and increased freight volumes could be delivered, when normal passenger services were significantly reduced.
 - the department continued this approach in the post-COVID-19 period due to Virgin Australia's withdrawal from the airfreight market, the overnight freight task having increased following a significant shift to on-line shopping, and emerging concerns about the reliability of the prescribed aircraft type (BAe-146).
 - the last dispensation was made on 28 June 2023 for a period of 12-months.

Legal validity of dispensations

- A member of the Sydney Airport Community Forum has obtained a legal opinion from s47F, about the legality of the dispensations.
 - this has been provided to the Department and to members of SACF.
 - s47F states that he believes that the dispensations are void.

Request for statement of reasons – litigation

- s47F, a member of SACF, made a request under the Administrative Decisions (Judicial Review) Act 1977 (ADJR) for a statement of reasons why the delegate made the decision in June 2023 to remake the dispensations.
 - a statement of reasons was provided to s47F, after which he filed an application in the Federal Court seeking a more detailed statement of reasons.
 - that case has been settled and s47F has been provided with a detailed statement of reasons.
 - in settling the case, the department agreed to pay s47F's costs in accordance with Federal Court costs principles. The amount of costs is currently being determined between the parties.

Validity of dispensations - litigation

- On 22 December 2023, s47F filed an application in the Federal Court challenging the validity of the dispensations.
- As this matter is currently before the Court, it is not appropriate to discuss the case in further detail.

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SB23-000939

Background*SACF*

- SACF was established in July 1996 to address the noise impacts from Sydney Airport in consultation with impacted residents. SACF includes representatives from the community, Sydney Airport, local councils, the aviation industry and State and Federal members of Parliament.
- The current Chair of SACF is Ms Sally Sitou MP. The department provides secretariat services to the Chair to assist in the operation of SACF.
- In 2023, the SACF met on 2 May, 15 August and 21 November.

Meeting about overnight freight

- At a meeting of the SACF on 15 August 2023, the Hon Matt Thistlethwaite MP asked the department to organise a meeting between SACF members and the operators of overnight freight flights at Sydney Airport.
- That meeting occurred on 20 October 2023 in Sydney.
- The meeting was attended by SACF members, the department, Mr Thistlethwaite, the Hon Scott Morrison MP, representatives of Qantas Freight (Qantas), representatives of Team Global Express (TGE) (formerly Toll), representatives of ASL Airlines (ASL) (formerly, Pionair) and Sydney Airport. The meeting focused upon aircraft noise relating to overnight freight flights at Sydney Airport.
- Representatives of Qantas, TGE and ASL presented to the meeting about their business operations, the overnight freight industry and discussed whether the dispensations were still required.

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Lead/Support contact: Stephanie Werner/Tori Wright

SB23-000940

SUBJECT: Per and Polyfluoroalkyl Substances (PFAS)**Talking Points**

- The Australian Government is undertaking the \$130.5 million PFAS Airports Investigation Program (the Program) at up to 37 civilian airports where the Government historically provided firefighting services using PFAS-containing foams.
- The Program aims to identify the nature and extent of PFAS contamination through independently audited whole-of-site testing, and develop robust management plans.
- Participation is voluntary, with investigations being undertaken in tranches to manage market capacity constraints:
 - a pilot of eight airports (Adelaide, Bankstown, Brisbane, Canberra, Hobart, Launceston, Melbourne and Parafield) commenced in early 2022 and transitioned to form Tranche 1 of the main Program on 1 July 2023.
 - procurement for contaminated land specialists for Tranche 2 of the Program is underway, and will include a further eight airports (Alice Springs, Archerfield, Camden, Gold Coast, Jandakot, Moorabbin, Mount Isa, Townsville). The Department of Infrastructure, Transport, Regional Development, Communications and the Arts expects to have contracts in place by end February 2024.
 - four airports (Darwin, Essendon Fields, Perth and Sydney) have declined to participate in the Program at this time.
 - the department will commence planning activities for future tranches in early 2024.
- The Program is expected to be completed by 30 June 2027.

PFAS discovery at Jandakot Airport (if raised)

- The department is aware of the PFAS discovery at Jandakot Airport and understands the community's concerns.
- At this stage, it is difficult to clearly identify the source of the contamination. Jandakot Airport's participation in the Program is a critical step in determining the source of contamination and informing appropriate management actions.
- The department's Airport Environment Officer (AEO) is on the ground to ensure reasonable steps are being taken to manage the issue from a regulatory perspective, and the department is working closely with the airport and the Western Australian government to ensure appropriate health advice is provided to the community.

Key Issues***PFAS Discoveries*****Jandakot (WA):**

- In November 2022, Jandakot Airport advised nearby landowners about PFAS contamination impacting their land and drinking water.

Contact: Tori Wright**Cleared by First Assistant Secretary: Kai Everist (a/g)****Phone:** s22(1)(a)(ii)**Version Number: 01****Date: 08/01/2023**

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- the airport has undertaken subsequent testing and is providing interim measures to impacted residents, including the provision of bottled and bulk water, to break the exposure pathway.
- the AEO for Jandakot Airport is ensuring regulatory compliance.
- on 25 July 2023, the department and Jandakot Airport executed a Memorandum of Understand for the airport to join Tranche 2 of the Program.

Avalon (Vic):

- The Department of Defence (Defence), as the site owner, and Airservices are managing the response to the November 2022 discovery of PFAS in drinking water at Avalon Airport.
 - Avalon Airport is not covered by the *Airports Act 1996*; therefore, the department does not have a role in regulating its environmental management.

Other PFAS investigation and remediation activities at civilian airports

- The Program is separate to both Airservices' *National PFAS Management Program* and Defence's *PFAS Investigation and Management Program*.
 - Airservices provided firefighting services using PFAS-containing foams at its leased sites at 22 airports, and is undertaking, or has undertaken, investigations at its leased sites at 21 of those airports. The investigation at the remaining site, Townsville, is being led by Defence.
 - defence commenced its program in 2015, and is undertaking investigations at the two joint-user airports within the Program's scope (Townsville and Darwin).
 - these airports are in the Program's scope, and the department's investigations will consider Airservices' and Defence's investigations to avoid duplication where possible.

Whole of government context

- The department engages closely with the Department of Climate Change, Energy, the Environment and Water, as the lead for whole-of-government environment policy, including PFAS contamination.

Litigation

- The department is not aware of any current class actions or litigation against the Government in relation to PFAS matters at leased federal airports.
- Three airports (Brisbane, Launceston and Perth) have initiated legal action against Airservices (as a corporate Government entity, Airservices has a separate legal personality from the Government and can act in its own right when exercising certain legal rights).
- Recent class action settlements (including Haswell and Wreck Bay Aboriginal Community Council (WBACC)) are a matter for Defence.

Environmental Regulation

- At leased federal airports covered by the *Airports Act 1966* (the Act), Airport Lessee Companies (ALCs) are responsible for managing the environment, with regulatory oversight provided by a network of AEOs.
- AEOs are authorised to take regulatory action if someone causes pollution at an airport.

Contact: Tori Wright

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- Airports which are not covered by the Act are regulated by the relevant state or territory environment protection authority, or managed by Defence.

Background

PFAS are a group of over 4,700 man-made chemicals that have been used globally since the 1950s, in household and industrial products that resist heat, stains, grease and water. PFAS contamination is of concern as it is highly persistent, can move long distances in the environment via surface or ground-water, and bio-accumulates in animals and humans.

While PFAS has been shown to be toxic to fish and some other animals, currently there is limited evidence that PFAS exposure causes adverse human health effects.

From the late 1970s until 2010, PFAS was commonly used in firefighting foams in Australia at both civilian airports and Defence sites, due to their effectiveness in suppressing fuel fires.

Historically, civil aviation firefighting services were provided by various Australian Government agencies, including Airservices following its establishment in 1995. Airservices currently provides aviation rescue firefighting services at 27 airports and has used PFAS containing foams at up to 22 of these airports.

Airservices transitioned to a PFAS-free foam in 2010 on all sites, with the exception of joint-user airports (Townsville and Darwin).

Two of the most common PFAS compounds found in legacy firefighting foams are perfluorooctane sulfonate (PER-FLU-RO-OCK-TAIN SUL-FON-ATE – or PFOS) and perfluorooctanoic acid (PER-FLU-RO-OCK-TAN-OH-ICK ACID – or PFOA). From 2004, the Defence commenced phasing out its use of PFOS and PFOA-containing firefighting foams and switched to 'Ansulite', which only contains trace elements of PFOS/PFOA and is only used in emergency situations or in controlled environments to test equipment.

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Financial Information as at 30 November 2023

Table 1 – Administered & Departmental funding

Program/Project Start Date:	2021-2022 (1 July 2021)						
Program/Project End Date:	2026-2027 (30 June 2027)						
	2021-22 \$m	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	3.2	9.3	39.6	30.1	29.7	18.6	130.5
Less:							
Actual Expenditure YTD at 30 November 2023	3.2	7.6	2.8	0.0	0.0	0.0	13.5
Total Committed Funds at 30 November 2023	0	0	10.5	13.5	7.7	7.7	39.5
Total Uncommitted Funds (balance)	0	1.8	26.3	16.6	21.9	10.9	77.4

Note:

- Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.
- Funding comprises of administrated and departmental funding. Additional detail provided in tables below.
- Actual Expenditure YTD includes \$1.4m of mandatory corporate contributions deducted from departmental appropriation (e.g. WoG savings) across 2022-23 and 2023-24.
- Total Uncommitted Funds includes:
 - \$75.0m administered funding not yet committed to a known activity or agreed under contract (all years – refer Table 2 below); and
 - \$2.4m underspend in departmental funding across 2022-23 and 2023-24 (refer Table 3 below).
- Totals may not add up due to rounding.

Contact: Tori Wright

Cleared by First Assistant Secretary: Kai Everist (a/g)

Phone: s22(1)(a)(ii)

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Table 2 – Administered funding

Program/Project Start Date:	2021-2022 (1 July 2021)						
Program/Project End Date:	2026-2027 (30 June 2027)						
	2021-22 \$m	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	0	0.0	33.8	24.9	24.2	12.9	95.8
Less:							
Actual Expenditure YTD at 30 November 2023	-	0.0	0.5	0	0	0	0.5
Total Committed Funds at 30 November 2023	-	0	7.7	8.3	2.2	2.0	20.2
Total Uncommitted Funds (balance)	-	0	25.6	16.6	21.9	10.9	75.0

Note:

- Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.
- Total Uncommitted Funds includes:
 - \$75.0m administered funding not yet committed to a known activity or agreed under contract (all years). This figure will progressively reduce upon completion of planned procurement activities in 2023-24.
 - A reprofiling exercise will be undertaken at end 2023-24 to align expenditure in the forward years with contracted commitments.
- Totals may not add up due to rounding.

Contact: Tori Wright

Cleared by First Assistant Secretary: Kai Everist (a/g)

Phone: s22(1)(a)(ii)

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Table 3 – Departmental funding

Program/Project Start Date:	2021-2022 (1 July 2021)						
Program/Project End Date:	2026-2027 (30 June 2027)						
	2021-22 \$m	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	3.2	9.3	5.8	5.2	5.5	5.7	34.7
Less:							
Actual Expenditure YTD at 30 November 2023	3.2	7.5	2.3	0	0	0	13.0
Total Committed Funds at 30 November 2023	0	0	2.8	5.2	5.5	5.7	19.3
Total Uncommitted Funds (balance)	0	1.8	0.7	0	0	0	2.4

Notes:

- Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.
- Actual Expenditure YTD includes \$1.4m of mandatory corporate contributions deducted from departmental appropriation (e.g. WoG savings) across 2022-23 and 2023-24.
- Total Uncommitted Funds includes:
 - \$1.8m underspend in departmental funding for 2022-23 and a projected \$0.7m underspend for 2023-24, which are primarily attributable to delayed expenditure in contracted services as a result of delays to completion of the Pilot Program.
- Totals may not add up due to rounding.

Contact: Tori Wright

Cleared by First Assistant Secretary: Kai Everist (a/g)

Phone: s22(1)(a)(ii)

Version Number: 01

Date: 08/01/2023

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Rural and Regional Affairs and Transport

Lead/Support contact: Naa Opoku

SB23-000941

SUBJECT: Aviation Agencies: Funding and Current Issues**Talking Points**

- It is important that the Civil Aviation Safety Authority (CASA), Airservices Australia (Airservices), and the Australian Transport Safety Bureau (ATSB), provide high quality services to support safe aviation travel.
- As part of the 2023-24 Budget, the Australian Government committed over \$2.2 million to undertake a review of the operations and funding for transport safety and investigation agencies. The review, currently underway, will put in place a long-term strategy for CASA, ATSB and Australian Maritime Safety Authority (AMSA) to support ongoing financial sustainability of each entity.
- The 2023-24 Budget allocated additional funding to supplement CASA and ATSB resourcing in 2023-24 while the review of operations and funding for transport safety and investigation agencies is undertaken.
- The 2023-24 Budget allocated:
 - \$34.8 million in additional funding in 2023-24 to support CASA due to an estimated shortfall in revenue.
 - \$4.6 million in additional funding in 2023-24 to support ATSB to retain a staffing base of 110 ASL and for improvements to their core safety management system (the IT system used to manage all aspects of safety investigations).
- The Government provided Airservices, which is normally fully industry funded, with an equity investment of \$495 million in December 2022 to support its operational viability and recovery from the impacts of COVID-19.
- *[If asked] Questions relating to the Transport Safety and Investigation Bodies Funding and Operational Review:*
 - The Review is expected to be finalised and considered in the budget context.
- *[If asked] Questions about recent Safety Findings made by the ATSB against CASA, relating to the Northern Territory crocodile egg collecting accident:*
 - The Government takes aviation safety seriously and continually reviews regulatory frameworks and ensures the transport safety agencies remain fit for purpose.
 - While the report made a finding about CASA's process for issuing authorisations, the ATSB found that the accident was ultimately caused by the helicopter running out of fuel.
 - The ATSB notes that CASA has improved its procedures for documenting approval processes and has now assessed the safety issue relating to CASA as closed.
- *[If asked] Questions relating to proposed amendments to the Civil Aviation Safety Regulations 1998 (CASR), Aerodrome rescue and firefighting services (ARFFS):*
 - The Government has not made any decisions on this matter. Any proposed changes to the ARFFS regulatory framework will have safety as the highest priority.

Contact: Naa Opoku**Cleared by First Assistant Secretary:** Richard Wood**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 15/01/2024

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Lead/Support contact: Naa Opoku

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- Questions on the nature of the proposed amendments are best directed to CASA.
- Questions on ARFFS operations are best directed to Airservices.

Key Issues*Transport Safety and Investigation Bodies Funding and Operational Review (the Review)*

- On September 2023, the Government appointed Professor John Skeritt to lead the Review. As part of the Review, the Department of Infrastructure, Transport, Regional Development, Communications and the Arts is providing secretariat support.
- To inform the Review, an external consultant was contracted to undertake Activity Based Costing models and stakeholder consultation was undertaken with a range of aviation, maritime and rail stakeholders.
- The Review will provide the Government with a report detailing recommendations for consideration as part of the 2024-25 Budget process.

OneSKY

- The OneSKY/Civil Military Air Traffic Management System (CMATS) Program is an Airservices and Defence partnership to replace Australia's ageing and separate civil and military air traffic management systems with a new single national system.
- The Program has incurred significant delays and the Defence component has been listed as a Project of Concern (POC) by the Minister for Defence Industry. This decision was publicly announced on 27 October 2022. Governance and reporting measures have been strengthened to enable identification and treatment of emerging risks and issues.
- Four POC Summits have been held, to pave a way forward for the Program. The latest was held in early December 2023, co-convened by the Minister for Defence Industry, the Hon Pat Conroy MP, and the Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP. A fifth POC is scheduled for May 2024. Further information is available in media releases published by Minister Conroy.

ATSB Safety Findings

- On 22 November 2023, the ATSB released its investigation report into a helicopter accident near King River, Northern Territory, which resulted in the death of a person collecting crocodile eggs while suspended on a sling line from the helicopter.
- The report found that CASA did not have an effective process in place for assuring an authorisation would be unlikely to adversely affect safety. As a result, CASA delegates did not: identify and assess the risks; ensure appropriate and adequate mitigations were included as conditions of the approval; or assess the effects of changes on the overall risk. This resulted in the removal of height, speed, and exposure limits, allowing carriage of the egg collector above a survivable fall height.

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SB23-000941

- Questions regarding CASA's response should be direct to CASA.

Background*CASA, ATSB and Airservices funding*

- The department continues working closely with the three aviation portfolio transport agencies (CASA, ATSB and Airservices) on the sustainability of their funding arrangements.
 - CASA receives funding from three major sources: a fuel excise on aviation fuel consumed by all domestic aircraft; an annual government appropriation; and regulatory services fees and levies.
 - ATSB currently has no cost recovery options and relies on its annual appropriation from Government. ATSB also receives some funding from the Queensland government for rail functions in Queensland that aren't on the Defined Interstate Rail Network. This funding agreement with Queensland is due to expire in mid-2024.
 - Airservices receives revenue through various charges levied on aircraft operators that engage its services in Australia's airspace. These charges are regulated by the Australian Competition and Consumer Commission (ACCC).
- The ACCC is currently considering a proposal from Airservices to increase the price it charges airlines for enroute navigation, terminal navigation, and aviation rescue and fire-fighting (ARFF) services. Airservices is proposing four price increases between April 2024 and January 2026, which collectively would increase the weighted average price for these services by 19 per cent (in nominal terms). Airservices last increased its prices by 0.4 per cent in 2015, but subsequently decreased them by two per cent in 2019.

Proposed CASR Aerodrome rescue and firefighting services (ARFFS) regulatory amendment

- The Minister has received a number of representations from the United Firefighting Union of Australia (UFUA) about a proposal for a new Part 176 of CASR, governing the regulation of ARFFS.
- The UFUA has been vocal in its opposition to the proposal, claiming that it would undermine public safety by allowing Airservices to withdraw its Domestic Response Service (DRS) which responds to non-aviation incidents at airports.
- Under the current regulatory framework, Airservices is not required to provide an emergency service for non-aircraft and non-aviation related incidents. Under the proposed new regulation, the DRS would continue to remain outside of ARFFS mandated responsibilities.

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Financial Information as at 30 November 2023*Government funding to CASA (excluding GST)*

	2022-23	2023-24	2024-25	2025-26	2026-27
	\$m	\$m	\$m	\$m	\$m
Baseline Government Appropriation	39.5	40.5	41.5	42.1	42.9
Additional (Budget 2020-21)	34.0	32.3	-	-	-
Additional (Budget 2022-23)	17.7	-	-	-	-
Additional (Budget 2023-24)	-	34.8	-	-	-
Total Government Funding*	91.2	107.6	41.5	42.1	42.9

Does not include special appropriations (Fuel and RPAS levees)Government funding to Airservices (excluding GST)*

	2022-23	2023-24	2024-25	2025-26	2026-27
	\$m	\$m	\$m	\$m	\$m
Baseline Government Appropriation	-	-	-	-	-
Equity Investment	495.0	-	-	-	-
Total Government Funding	495.0	0	0	0	0

Government funding to ATSB (excluding GST)

	2022-23	2023-24	2024-25	2025-26	2026-27
	\$m	\$m	\$m	\$m	\$m
Baseline Government Appropriation	20.7	20.7	22.2	22.5	22.9
Additional (Budget 2023-24)	-	4.6	-	-	-
Total Government Funding	20.7	25.3	22.2	22.5	22.9

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SB23-000942

SUBJECT: Emerging Aviation Technologies Policy**Talking Points**

- We are working with Australian Government and industry to ensure drones and emerging aviation technologies safely integrate with traditional aircraft.
- The Aviation Green Paper, released on 7 September 2023, considers the growth and potential impact of emerging aviation technologies on Australia's aviation future. It sought feedback on a range of important questions including:
 - how to foster private investment and jobs in emerging aviation technologies;
 - how to ensure fair and equitable access as competition for airspace increases; and
 - how to address negative impacts of drones and Advanced Air Mobility (AAM) while realising the potential benefits.
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts is developing a whole-of-government AAM strategy, which will include more detail on AAM than the Aviation White Paper.
- The Government is continuing the Emerging Aviation Technology Partnerships Program to encourage the development and deployment of emerging aviation technologies to address community needs.

Key Issues*Emerging Aviation Technology Partnerships (EATP) Program*

- \$30.5 million across two grant funding rounds is supporting the emerging aviation technology industry, including growing employment and improving supply chains, market efficiency, and connections with regional, remote and Indigenous communities.
- On 7 November 2022, Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP announced approximately \$18.1 million for 12 Round One projects. Approximately \$12.4 million is available for Round Two, which closed for applications on 27 July 2023 with 123 applications received seeking over \$140 million in total. Round Two applications are currently under assessment.

Drone rules and drone detection

- The department is working on a national approach to non-safety drone rules across the Australian Government, state and territory agencies.
- Under the Drone Rule Digitisation project, the department intends to release an initial map of drone rules in early 2024 to help improve rule awareness and compliance.
- The initial map will feature rules on parks and corrections institutions across Australia. Accompanying open data will enable drone software and information providers to easily incorporate the rules into drone systems. This digital approach provides a foundation for national review and enforcement cooperation on such drone laws to support

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effectiveness and consistency. The project has been included in the Government's Data and Digital Government Strategy Implementation Plan.

- We are also looking at facilitating drone detection capabilities to protect assets (including critical infrastructure), activities and events (in air and on land).

Drone noise

- Remotely piloted aircraft are subject to a noise regulation framework which came into effect from 1 July 2022, under *the Air Navigation (Aircraft Noise) Regulations 2018*.
- In 2023, the department received 231 noise applications, of which 96 were exempt, 134 were issued approvals via a guided self-assessment and one required a full assessment.

Advanced Air Mobility (AAM)

- AAM is a collection of new aircraft types that use batteries, hydrogen or hybrid fuels, and involve greater levels of flight automation. They can include vertical take-off and landing (VTOL) aircraft or conventional take-off and landing aircraft (CTOL) aircraft.
- Industry is expecting first electric VTOL AAM operations in Australia around 2027. Small two-seat electric fixed wing aircraft are already flying in Australia. This will gradually transition to bigger and longer-range electric/hydrogen aircraft.
- AAM promises a financially viable means of connecting Australia's regional and remote population, not currently possible with existing aircraft and legacy airport infrastructure.
- AAM also provides the opportunity for Australia to develop new industrial capability in advanced manufacturing, automation, renewables and digital technology. Many of AAM's technology building blocks are included in the Government's *List of Critical Technologies in the National Interest*.
- The department is developing an AAM Strategy which will lay out the vision for AAM in Australia. The strategy will ensure that risks and community impacts associated with AAM are effectively managed across all levels of government.
- The department has also established an AAM Consultative Committee with 19 industry organisations, CASA and Airservices to engage with industry and inform the Strategy.

Financial Information as at 30 November 2023

- The department received \$35.7m funding in the 2021-22 Budget to progress three key initiatives to support the adoption of these new technologies:
 - Emerging Aviation Technology Partnerships Program (\$32.6m);
 - Drones Rules Management System (now drone rule digitisation project) (\$1.6m);
 - National Drones Detection Network (\$1.5m).
- This includes \$32.6m in administered funding under Emerging Aviation Technologies Programs in the 2022-23 Portfolio Budget Statement, which covers all three initiatives (see table below for administered funding, including \$1.5m in 2021-22). An additional \$0.4m in capital funds and \$2.7m in departmental funding brings the total to \$35.7m.

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Program/Project Start Date:	July 2021					
Program/Project End Date:	June 2025					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	11.4	16.3	3.4	0	0	31.1*
Less:						
Actual Expenditure YTD at 30 November 2023	11.0	2.3	0	0	0	13.3
Total Committed Funds at 30 November 2023	11.0	7.3	0	0	0	18.3
Total Uncommitted Funds (balance)	0**	9.0	3.4	0	0	12.4

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

** A further \$1.5 million was appropriated in 2021-22 (not captured in this table), bringing the total to \$32.6 million administered funds.*

*** The remaining \$0.4m unexpended in 2022-23 has been moved into 2023-24, resulting in zero uncommitted funds in 2022-23.*

The \$9.0m in 2023-24 and the \$3.4m in 2024-25 have been allocated to Round Two of the EATP Program, but we have not entered into Funding Agreements yet (expected to occur in Q1 2024).

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Lead/Support contact: David Jansen/Richard Wood

SB23-000943

SUBJECT: Western Sydney International Airport - Airspace & Environment**Talking Points**

- The draft Environmental Impact Statement for the preliminary flight paths for Western Sydney International (Nancy-Bird Walton) Airport (Draft EIS) was released 24 October 2023. The draft EIS was open for public comment until 31 January 2024.
- On 27 June 2023 the Aircraft Overflight Noise Tool was released via the Online Community Portal (www.wsiflightpaths.gov.au). Approximately 313,000 unique users have visited the noise tool.
- Two letterbox drops have been completed. One occurred in July and August 2023 to 922,345 addresses across 12 Local Government Areas (LGA) in greater Western Sydney to notify of the release of preliminary flight paths. The second, led by Airservices Australia, occurred in late November and early December to 1.5 million addresses across 26 LGAs.
- Since the release of the draft EIS, the Department of Infrastructure, Transport, Regional Development, Communications and the Arts has held 25 engagement events, including 13 drop-in information sessions, 11 stalls and one online webinar. Airservices Australia has supplemented the engagement through eight additional events.
- Approximately 8,400 submissions were received by the close of the submissions period. The majority of submissions raise one or more concerns with the proposed flight paths, however a number of submissions support the proposal.
- Development of WSI's flight paths remain on track for the airport's scheduled opening by late 2026.

Noise Insulation and Property Acquisition (NIPA) policy

- The draft EIS includes the draft Noise Insulation and Property Acquisition policy. Community and landowner feedback are being used to finalise the NIPA. The final policy is expected to be settled in time for publication as part of the final EIS.

Biodiversity Offset Delivery Program

- The department has recently approached the NSW credit market to secure its remaining offset obligations for the Airport.
- The department's investment in conserving and improving biodiversity values at Defence Establishment Orchard Hills will help to protect one of the last remaining large Cumberland Plains Woodlands areas in Western Sydney.
- Questions in relation to specific activities at Defence Establishment Orchard Hills should be addressed to the Department of Defence.

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SB23-000943

Key IssuesWSI Airspace & Flight Path Design

The Western Sydney Airport Plan sets out four phases for the design of WSI's airspace and flight paths:

- Planning – development of high-level airspace concepts
- Preliminary design and environmental assessment – development of a mature airspace design that has been assessed in accordance with advice from the Environment Minister.
- Detailed design – validation and refinement of the detailed design.
- Implementation – approval of the final airspace design by the Civil Aviation Safety Authority (CASA) prior to the commencement of airport operations by late 2026.

The project is currently in the preliminary design and environment assessment phase which will conclude with the publication of the final EIS in late 2024. An aviation Expert Steering Group (ESG) oversees the airspace and flight path design for WSI, in accordance with the Airport Plan conditions.

The ESG is chaired by the department and includes representatives from Airservices Australia, CASA, WSA Co, Defence, Sydney Airport Corporation, and the WSA Chair, Ms Lee de Winton.

WSI flight path environment assessment procurement

The department has engaged WSP Australia (WSP) to progress the environment assessment process for WSI's preliminary flight paths, including a comprehensive stakeholder consultation and communication package. The department has also engaged To70 to deliver a flight path online interactive noise tool which allows users to see flight paths and projected noise impacts relative to an address entered into the tool.

As at 31 December, \$13.8 million (GST Exc) in funding is committed under the package to:

- WSP to deliver the Environment Assessment Documentation; Stakeholder Consultation and Communications Package; and a Noise Amelioration Scoping Study; and
- To70 to develop a flight path online interactive noise tool.

Biodiversity Offset Delivery Program

The department is required to mitigate the environmental impacts associated with the construction of WSI, by investing in environmental 'offsets' for the threatened and endangered ecosystems and species found on the WSI site. The method for achieving these offsets is outlined in the Biodiversity Offset Delivery Plan (Plan) approved on 24 August 2018 by the former Australian Government Department of the Environment and Energy.

To date, the department has spent \$156 million on a range of initiatives set out in the Plan, including:

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- providing \$70 million to the Department of Defence to restore and conserve land at Defence Establishment Orchard Hills site for a period of 20 years;
- purchasing biodiversity credits through the NSW Biodiversity Offset Scheme and NSW BioBanking Scheme (\$74 million); and
- contributing funds to a native seed production program and propagation trials based on seeds collected from the Airport site (\$11.5 million).

Funds to deliver the BODP are sourced from the Western Sydney Airport – Preparatory Activities program appropriated in 2017-18, which also includes funding for airspace design, noise insulation and property acquisition, and an Aboriginal keeping place. Existing committed funds and remaining appropriation for the Preparatory Activities program are set out in the table below.

Western Sydney Airport – Preparatory Activities

Program/Project Start Date:	2017					
Program/Project End Date:	December 2027					
	Pre 2022-23 \$m	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	TOTAL \$m
Appropriation Budget	106.2 ¹	17.0	22.6	22.0	92.3	260.1
Less:						
Actual Expenditure YTD at 31 December 2023	106.2	17.0	3.0			
Total Committed Funds at 31 December 2023	0	0	12.9	8.5	5.1	26.5
Total Uncommitted Funds (balance)	0	0	6.7	13.5	87.2	107.4

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

¹ This does not include \$70m that was reallocated to the Department of Defence.

GST Exclusive amount

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Lead/Support contact: Jim Wolfe

SB23-000944

SUBJECT: Bilateral Air Services Agreements**Talking Points**

- Australia has Air Services Agreements (ASAs) with more than 100 countries facilitating international travel to and from Australia.
- These are treaty level agreements between countries that are legally binding and enforceable.
- These agreements specify the number and type of services and traffic rights that airlines of both countries are allowed to operate.
- Australia has one of the most open international aviation markets in the world, with open access capacity with our current seven biggest international arrival markets: New Zealand, China, the USA, the UK, Japan, India and Singapore.
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts develops an international air services forward negotiating program, in consultation with Australian Government agency and industry stakeholders.
- The department will update the program for the Minister for Infrastructure, Transport, Regional Development and Local Government's consideration before the next international timetable commences at the end of March 2024 and continue to seek bilateral negotiations with key international markets over the next twelve months.
- The Government has released an Aviation Green Paper for comment in which it proposes to continue the current 'capacity ahead of demand' approach and negotiate 'open skies' style agreements where it is in the national interest and can be bilaterally agreed.

Key Issues*Bilateral Update*

- The Government has determined that agreeing to a request for additional services by updating the ASA with Qatar is not in Australia's national interest at this time.
- Under current arrangements, airlines from Qatar are entitled to operate:
 - up to 28 services a week to Australia's four major airports of Sydney, Brisbane, Melbourne and Perth (with no more than seven services a week to each airport);
 - unlimited services to Australia's secondary airports;
 - seven additional services a week to a major airport, via or through a secondary airport; and
 - unlimited dedicated freight services to any points in Australia.
- Qatar Airways is currently operating 42 services a week to Australia under these arrangements.

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- Australia and Türkiye aviation agencies agreed to an update of our bilateral air services arrangements in December 2023.
- The updated arrangements reflect that Australia and Türkiye share strong cultural, historical and people-to-people links, and aviation plays an important role in supporting these connections.
- The new arrangements will phase in an increase in available capacity from seven to 35 services each week to Sydney, Western Sydney, Melbourne, Brisbane and Perth for airlines of both Australia and Türkiye, phased in over the next two years, with an immediate increase of 14 services a week.
- The arrangements also provide for the first time, fifth freedom traffic rights at intermediate points and 21 dedicated cargo services each week for airlines of both countries.
- The updated arrangements will encourage the operation of services between Australia and Türkiye for the first time.
- Australia and Viet Nam aviation agencies also agreed to an update of our bilateral air services arrangements in December 2023.
- The updated arrangements provide for an increase in passenger capacity from 42 to 84 services each week to Sydney, Western Sydney, Melbourne, Brisbane and Perth, phased in over the next two years, with an immediate increase of 14 services a week.
- An increase in dedicated cargo services from seven to 28 services each week and open traffic rights for airlines of both countries, also phased in over the next two years, with an immediate increase of seven services a week, has also been agreed.
- It was also agreed aviation officials would meet again in early 2026, or at such time as the additional capacity is required, to consider the possibility of an 'open skies' arrangement, having regard to the take up by designated airlines of increased capacity made available under the new arrangements.
- Government agency and industry stakeholders were advised of these outcomes by email on 11 December 2023 and the Register of Available Capacity for Australia international airlines was updated on the department's website on 15 December 2023.
- Western Sydney International Airport (WSIA) has been included in these agreements to enable airlines the opportunity to operate international services to this airport once it commences operations in 2026.
- Open access arrangements, in place with New Zealand, Singapore, China, the UK, US, India and Japan will also be available for international airlines seeking to operate services to WSIA upon its opening.

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SB23-000945

SUBJECT: Road User Charging Reform**Talking Points**

- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts has been progressing Heavy Vehicle Road Reform which seeks a better way of setting and collecting road user charges from heavy vehicles.
- This work is overseen by Infrastructure and Transport Ministers, and involves working with state, territory and local governments, as well as industry and community stakeholders, to link the needs of heavy vehicle road users with the level of service they receive, the charges they pay and the investment of those charges back into road services important to these users.
- Through the National Heavy Vehicle Charging Pilot, the department is testing different ways of charging heavy vehicles for road use than the current system based on fuel consumption and registration fees. Some electric heavy vehicles will be included in Phase 3 of the Pilot, which commenced in March 2023 and will run through to June 2024.
- In July 2021, Victoria's distance-based road user charge for low and zero emission light vehicles commenced. On 18 October 2023, the High Court's judgment in the Vanderstock case ruled the Victorian charge unconstitutional.
- In light of the growing uptake in electric vehicles, the Australian Government has committed to consider ways to address the implications of future declining fuel excise revenue. The Treasurer, the Hon Jim Chalmers MP, met with state and territory Treasurers on 1 December 2023 and announced "*the Commonwealth, states and territories will work together on long-term options for zero emission vehicles user charging in light of the Vanderstock decision*".
- The Government remains committed to the decarbonisation of Australia's transport sector and is delivering a range of initiatives to meet this commitment.

If asked about the Governments initiatives to support electrification and decarbonisation of the transport sector:

- The Government is delivering a number of initiatives.
- For example, the National Electric Vehicle Strategy (the Strategy) aims to increase the supply of affordable and accessible Electric Vehicles (EVs), establish the resources, systems and infrastructure needed to enable rapid EV uptake.
- Under the Strategy, the Government will introduce a Fuel Efficiency Standard for light vehicles to incentivise manufacturers to supply Australia with more affordable fuel efficient and zero emissions vehicles.
- The Strategy also includes a \$5.2 million investment over four years to support:

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- EV battery recycling;
- training for emergency service workers;
- EV uptake for residents of existing multi-residential buildings, and
- National mapping of EV charging infrastructure.
- Further questions should be directed to the Department of Climate Change, Energy, the Environment and Water (DCCEEW).
- The Strategy builds on existing Government commitments to:
 - Cut taxes on EVs to encourage their uptake through the introduction of the Electric Car Discount in November 2022.
 - Deploy the \$500 million Driving the Nation Fund, expanding the national rollout of EV charging and hydrogen refuelling infrastructure and support investment in fleets.
 - Make available over \$140 million through the Clean Energy Finance Corporation for EV-related investment, including green car loan schemes.
 - The Government is committed to reducing greenhouse gas emissions to 43 per cent below 2005 levels by 2030 and achieve net zero emissions by 2050. Achieving economy wide targets will require concerted action across all sectors to reduce emissions.
 - The Government is developing six sectoral plans to support our 2030 and 2050 targets, across key sectors of the Australian economy. One of these sectors is the transport sector, which contributes 21 per cent of Australia's direct emissions.

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SB23-000946

SUBJECT: Heavy Vehicle National Law Reforms**Talking Points**

- The Australian Government is committed to supporting the heavy vehicle industry.
- The Government is working with all levels of government, the National Transport Commission (NTC) and the National Heavy Vehicle Regulator (NHVR) to implement productivity and safety reforms to the Heavy Vehicle National Law (HVNL).
- At the 5 August 2022 Infrastructure and Transport Ministers' Meeting (ITMM), Australian, state and territory Infrastructure and Transport Ministers agreed to progress a package of legislative and non-legislative reforms to the HVNL.
- Work on the HVNL reforms is overseen by a Steering Committee comprising some of Australia's most senior transport officials.
- In December 2023, ITMM agreed to extend the timeline for the legislative reforms by seven months. This will allow adequate time for consultation, complex legislative drafting, and for key issues to be worked through.
- The deadline for the legislative package to be presented to ministers has been revised accordingly from May 2024 to December 2024. The legislative reforms will be informed by the recent public consultation that closed in November 2023.

Key Issues

- The HVNL Implementation Steering Committee is chaired by Mr Jim Betts, Secretary, Department of Infrastructure, Transport, Regional Development, Communications and the Arts, and oversees progress on the HVNL reform package. There are 25 legislative reforms and 21 non-legislative actions in the package ITMM agreed to progress.
- The Steering Committee engages with heavy vehicle industry through a range of mechanisms, including meetings with industry bodies. Two such industry meetings have occurred on 23 August and 27 November 2023. Industry can also contribute to the development of the new legislation through the NTC-led Reform Advisory Committee.
- The NTC leads on the legislative reforms. In June 2023, ITMM endorsed a first Decision Regulatory Impact Statement outlining primary law amendments. The NTC is developing a second Decision Regulatory Impact Statement for Ministers focusing on changes to the HVNL regulations, informed by responses to the consultation in October 2023.
- While significant drafting work and consultation has been completed, a complex legislative task remains. To maintain the ambition of the reforms, on 6 December 2023, ITMM agreed to extend the deadline for the NTC to submit the legislative package to ITMM by seven months. The deadline was accordingly moved from May 2024 to

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December 2024. This change was supported by industry representatives, who were engaged on the proposed extension ahead of ITMM's decision.

- The non-legislative HVNL reforms are progressed by leads across participating governments, Austroads and the NHVR, and operate on a separate timeline to the legislative reforms. Good progress is underway across the non-legislative program, with three reforms formally closed and two approaching completion.

Background

- On 6 November 2023, the Australian Trucking Association (ATA) wrote to the Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP, suggesting the HVNL legislative reform timeline should be extended, if it would help ensure that the original intent of the HVNL reforms is delivered, particularly those relating to fatigue management.
- There has been limited media coverage following the announcement of ITMM's 6 December 2023 decision to extend the NTC's deadline for the HVNL legislative reforms by seven months to December 2024. The ATA has publicly welcomed the decision.
- In November 2023, NatRoad CEO Warren Clark made some public comments criticising the slow progress on HVNL reform, and calling for the program to be accelerated.

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SB23-000947

SUBJECT: Disability Transport Standards**Talking Points**

- The Australian Government recognises the importance of safe, accessible public transport to allow all Australians to participate fully in the community.
- The Disability Standards for Accessible Public Transport 2002 (Transport Standards) provide requirements for public transport operators and providers to make their services accessible and remove discrimination against people with disability.
- A reform process commenced in 2019 to address shortcomings in the Transport Standards identified by people with disability and the public transport industry. The outcomes of the reform process will be made publicly available in due course.
- A separate statutory review of the Transport Standards commenced in late 2022. The review is assessing whether the Transport Standards are working effectively and if further reforms are required.

If asked about the current levels of non-compliance with the Transport Standards:

- The Government is working with state and territory governments and the public transport industry to understand and address barriers to meeting compliance requirements.

Key Issues

- Previous reviews of the Disability Standards for Accessible Public Transport 2002 (Transport Standards) found the Transport Standards would benefit from improvements to meet the needs of people with disability, and to help operators and providers to fulfil their obligations.
 - the current reforms will work towards ensuring the Transport Standards remain effective and meet the needs of Australian society.
- The Transport Standards that commenced in 2002 required most public transport networks and associated infrastructure (apart from trains and trams) to fully comply with the current standards by 31 December 2022.
 - the 2017 review found the requirements are unlikely to be achieved within the prescribed timeframes, as upgrades and improvements are not happening at the same rate across modes of transport, or across regional and remote public transport services.
 - very few submissions to the 2022 statutory review of the Transport Standards provided responses that addressed compliance to update the 2017 analysis.
 - the current reform process includes options to develop and implement a nationally consistent reporting framework to report on compliance.

Contact: Sally Todd**Cleared by First Assistant Secretary:** Paula Stagg**Phone:** s22(1)(a)(ii)**Version Number:** 02**Date:** 02/02/2024

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Lead/Support contact: Sally Todd

SB23-000947

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- Complaints of disability discrimination may be lodged with the Australian Human Rights Commission. The Commission has the power to investigate and attempt to conciliate complaints of disability discrimination.

Background

- Obligations under the Transport Standards apply to some premises, as well as public transport conveyances and infrastructure, including aircraft and airports.
- Media coverage over the last 12 months has highlighted discrimination and accessibility concerns about aviation, train stations and wheelchair accessible taxi services. The reform process addresses some of these issues, such as staff training.
 - the reforms do not address all the recent criticisms of aviation. The 2022 statutory review and the Aviation Green Paper consultation processes provided an opportunity for stakeholders to identify further areas for reform.
- The Royal Commission into Violence, Abuse, Neglect and Exploitation of People with Disability (Disability Royal Commission) hosted online workshops in November 2022 that focused on the experiences of violence, abuse neglect and exploitation of persons with disability using air transport and in airports.
 - the Chair of the Disability Royal Commission wrote to Australian airline and airport chiefs in February 2023 about improving their treatment of travellers with disabilities.
 - the Disability Royal Commission final report was released on 29 September 2023. The report includes a short discussion on the Transport Standards and aviation accessibility, but no recommendations were made regarding public transport.

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Rural and Regional Affairs and Transport

Lead/Support contact: Sally Todd

SB23-000948

SUBJECT: National Freight and Supply Chain Strategy**Talking Points**

- The Review of the National Freight and Supply Chain Strategy (the Strategy) was led by the Department of Infrastructure, Transport, Regional Development, Communications and the Arts in the second half of 2023.
- The Review report includes recommendations that ensure the Strategy remains fit for purpose and supports Australia's freight and supply chains for the next five years.
- The Review report will be provided to Infrastructure and Transport Ministers with work commencing to refresh the Strategy and develop a new five-year National Action plan.
- It is anticipated the refreshed Strategy and new National Action Plan will be provided to Ministers for consideration in mid-2024.

Key Issues

- To support the Review, the department collaborated and consulted with a range of stakeholders including businesses, peak bodies and unions, and with all levels of government.
- Stakeholders identified decarbonisation and supply chain resilience as gaps in the current Strategy. Skills and workforce, interoperability, productivity, and land use planning were also identified as areas to strengthen in the Strategy.
- The Strategy's goals will be amended to reflect the Review's findings as well as a new five-year National Action Plan.
- A number of key performance indicators (KPIs) will be considered in the refreshed Strategy to measure the success of the Strategy going forward.
- The department will work with governments and industry to refresh the Strategy and develop the new five-year action plan in the first half of 2024.

Background*Review of the Strategy*

- In 2019, Infrastructure and Transport Ministers endorsed the 20-year National Freight and Strategy and associated five-year National Action Plan. This was the first-time governments agreed to a national plan for improving the efficiency, effectiveness and reliability of Australian supply chains.
- At their 9 June 2023 meeting, Infrastructure and Transport Ministers agreed in-principle to bring forward the Review of the Freight and Supply Chain Strategy from 2024 to 2023.

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- On 16 August 2023, the Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP, announced the Review was underway.
 - Industry workshops, bilateral meetings and government working groups were held to inform the Review.
 - The Review received 71 stakeholder submissions.
 - The Review process was concluded in December 2023.
 - Consistent with the Terms of Reference for the Review, the report:
 - identifies the gaps in the Strategy;
 - considers the Strategy's performance to date and proposes a small number of KPIs;
 - provides advice on appropriate governance arrangements to support the Refreshed Strategy; and
 - considers opportunities for the Strategy to compliment and maximise the effectiveness of other related national work, such as (but not limited to) the Aviation White Paper process, Strategic Fleet and Inland Rail.

Financial Information as at 30 November 2023:

Costs for the Review were met from the department's existing resources.

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Rural and Regional Affairs and Transport

Lead/Support contact: Mike Makin

SB23-000949

SUBJECT: Connected and Automated Vehicles**Talking Points**

- Connected and automated vehicles have the potential to deliver significant benefits for Australians, including improved transport safety, accessibility, productivity and sustainability.
- Australia's current road vehicle regulations assume that a human driver will be in control of the vehicle at all times. However, in an Automated Vehicle (AV) the Automated Driving System (ADS) will be in control and performing the driving task, either at dedicated times or always depending on the vehicle's automation level. Therefore, Australia needs to develop new laws to regulate automated vehicles if they are to be allowed to operate on our roads.
- The Australian Government is working with states and territories through the Infrastructure and Transport Ministers' Meeting to develop a new end-to-end regulatory framework to support the safe operation of automated vehicles on public roads.

Key Issues

- Responsibility for the regulation of road transport is shared between the Government and states and territories:
 - The Government's *Road Vehicle Standards Act 2018* (RVSA) sets national standards for vehicle safety, theft protection, and emissions control (known as the Australian Design Rules (ADR)) for all road vehicles being provided to the Australian market for the first time.
 - states and territories regulate on-road vehicle use and driver behaviour (including through road rules, licensing and registration). State and territory agencies are also responsible for on-road enforcement and crash investigation in their jurisdiction.
- The current state and territory-based regulation is not fit for regulating AVs as it is inherent in these rules that a human driver will be in control of a vehicle at all times. In an AV, there will be times when an ADS is in control and performing the driving task.
- All Australian governments have recognised that a national approach to AVs is important. In February 2022, Infrastructure and Transport Ministers agreed to the development of a future Automated Vehicle Safety Law to be implemented through Commonwealth law.
- The Office of Future Transport Technology, operating within the Department of Infrastructure, Transport, Regional Development, Communications and the Arts, provides national leadership to support a coordinated approach to the deployment of land transport technologies, including connected and automated vehicles and cooperative intelligent transport systems.

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Lead/Support contact: Mike Makin

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Background

- A number of other countries already have regulatory arrangements for the use of AVs or are actively developing them. Vehicles with automated driving systems are now permitted to be used on some roads in France, Germany, Japan and South Korea. In November 2023, the Government of the United Kingdom introduced an Automated Vehicles Bill into the United Kingdom Parliament.
- In the United States (US), there have been concerns raised about automated “robotaxis”. In October 2023, Cruise (a majority-owned subsidiary of General Motors) suspended its operations in the US and later recalled 950 of its robotaxis after a vehicle driven by a human in San Francisco struck a pedestrian, launching them into the path of a Cruise vehicle, which ran over the pedestrian before stopping. Cruise CEO Kyle Vogt announced his resignation on 19 November 2023. Cruise have not trialled any robotaxis in Australia and there is no evidence indicating plans to commence operations.
- In the US, the National Highway Traffic Safety Administration (NHTSA) has investigated numerous crashes involving Teslas using Autopilot. Autopilot is *not* an ADS, but an Advanced Driver Assistance System where drivers remain responsible for the driving task and are required to have eyes on the road and/or hands on the steering wheel. A NHTSA investigation commenced in 2021 after 11 incidents where Tesla vehicles with Autopilot engaged collided with stationary first-responder vehicles. In response to the NHTSA investigation, Tesla voluntarily recalled over two million vehicles in December 2023.

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Rural and Regional Affairs and Transport

Lead/Support contact: Paula Stagg/Tristan Kathage

SB23-000950

SUBJECT: Cleaner Cars – New Vehicle Efficiency Standard**Talking Points**

- The Australian Government released its preferred New Vehicle Efficiency Standard (NVES) model as part of an Impact Analysis on 4 February 2023
- The Impact Analysis has been released for consultation for four weeks. This consultation will help inform the final NVES and legislation to be put in place.
- The Government's proposed model would see Australia catch up to the United States by around 2028, and will deliver robust abatement and substantial savings for the community and motorists.
- The Government is consulting on the elements of its proposal. However, as currently drafted the Government's proposed NVES settings will deliver:
 - 25.77 million tonnes of abatement by 2030, 97.13 million tonnes by 2035 and 369.18 million tonnes of abatement by 2050.
 - around \$108 billion in fuel savings for motorists by 2050
 - the average new car buyer in 2028 will cut their annual fuel costs by around \$1,000.
 - around \$15.46 billion in reduced vehicle maintenance by 2050 (Electric Vehicle (EV) drivers could save around \$350 per year in maintenance).
 - an average savings of \$5,710 over five years for new car purchasers in 2028.
 - around \$5.52 billion in health benefits by 2050.
- Overall, the Government's preferred settings have net benefits in the order of \$96.46 billion and deliver greater choice of low and zero emissions vehicles to Australia, while ensuring that most popular cars in Australia remain available.

Will the Government's NVES settings be an effective ban the sale of 4WDs, utes, or internal combustion engine (ICE) vehicles?

- No. The NVES will not ban or prevent the sale of any type of vehicle. The Government is not considering banning specific vehicle types.
- Other jurisdictions around the world have had standards in place for decades. In these jurisdictions, large vehicles like utes and 4WDs are still very popular. For example, in the United States, which has had a standard in place for the last 50 years, large utes like the Ford F-series are often top sellers.
- The Government's proposed settings have mechanisms to reduce the disadvantage that large cars might face – for example, larger vehicles will have a higher emissions target.
- In addition, the NVES will apply to a vehicle suppliers' fleet on average. That means that to meet the target, a supplier can adjust the mix of vehicles that they sell without banning any vehicle types.

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Will the NVES make vehicles more expensive?

- No. A standard does not increase the price of cars; there is strong evidence that a standard reduces emissions and fuel costs for consumers.
- There are now three Electric Vehicles (EVs) available in Australia for less than \$40,000. It is anticipated that as the NVES incentivises the supply of more EVs to the Australian market, more affordable options will become available to consumers.

Is the NVES a carbon tax?

- No. The New Vehicle Efficiency Standard is not a carbon tax.
 - in other countries with these standards, manufacturers that do not comply may be subject to financial penalties. The purpose of these penalties is to encourage compliance, not raise revenue.

Why has this taken so long?

- The development of an NVES is a complex undertaking. The Government undertook initial consultation in April 2023. Around 2,700 submissions were received, and our consultation included bilateral and multilateral meetings with stakeholders.
- The Government committed to getting its NVES setting right rather than rushing the policy development.

Is the Government being unduly influenced by car lobbying groups?

- No. It is appropriate that as the Government has developed its preferred NVES, that the policy positions of different stakeholders are understood and tested. At the end of the day, the Government has considered policy positions on their merits.

Key Issues

- Generally, New Vehicle Efficiency Standards increase the types and number of EVs available to consumers. They work by setting an average efficiency target, measured in grams of CO₂ per kilometre, for the vehicles imported by each manufacturer.
- This allows manufacturers to meet emission targets with a range of vehicle technologies including EV, hybrid and more efficient internal combustion engine vehicles.
- The New Vehicle Efficiency Standard does not affect the vehicles already on the roads. It only applies to new vehicles.
- The New Vehicle Efficiency Standards does not prevent any particular vehicle from being sold.
- Australia is one of the few advanced economies without a standard. A standard has been adopted by the European Union, the United Kingdom, the United States, Canada, Mexico, China, Japan, India, South Korea, Saudi Arabia and New Zealand.

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- The Government undertook initial consultation in 2023. A consultation paper was released in April 2023 and a stakeholder round table was held on 1 June 2023. A substantial number of bilateral discussions were held as part of this first consultation process.
- Australia is behind our international peers in EV sales (defined as battery EVs and plug in hybrid EVs). In 2023, EVs represented 7.2 per cent of new light vehicle sales in Australia, an increase from 3.8 per cent in 2022 (*Electric Vehicle Council - State of Electric Vehicles 2023*), compared with 14 per cent globally (*International Energy Agency Global EV Outlook 2023*).

Financial Information as at 30 November 2023 (excluding GST)

Funding of \$7.4m to 2027-28 has been allocated to support the implementation of the NVES.

Program/Project Start Date:	2023-2024					
Program/Project End Date:	2027-2028					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	0	3.0	2.0	1.2	1.2	7.4
Less:						
Actual Expenditure YTD at 30 November 2023	0	0.19				0
Total Committed Funds at 30 November 2023	0	0.21	0	0		0
Total Uncommitted Funds (balance)	0	2.39	2.0	1.2	1.2	7.4

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

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Lead/Support contact: Tristan Kathage/s22(1)(a)(ii)

SB23-000951

SUBJECT: Maritime Emission Reduction National Action Plan**Talking Points**

- As part of the Transport and Infrastructure Net Zero Roadmap and Action Plan, the Australian Government is developing a Maritime Emissions Reduction National Action Plan (MERNAP) to chart a practical transition to net zero greenhouse gas emissions for our domestic maritime sector.
- Co-designed with industry, the MERNAP will set the strategic direction to decarbonise our domestic maritime passenger and freight transport, advance the development of green shipping corridors from Australia and contribute towards reducing international shipping emissions.
- It will facilitate Australian businesses to capitalise on new economic and trade opportunities, while creating new jobs and enhancing Australia's maritime workforce skills.
- To inform the development of the MERNAP, the Government has published three issues papers, with one to come, on a range of maritime decarbonisation topics for public consultation.
- Papers considering the regulatory environment and alternative fuels and technology have been consulted on with a further issues paper currently open for feedback until late February – skills and training needs. A fourth issues paper, International partnerships and green corridors, will be published shortly.
 - 25 organisations have provided feedback on the first two issues papers.
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts will provide a draft MERNAP to the Government in 2024 for consideration, prior to finalising and publishing the final MERNAP.

Key Issues

- The Government has committed \$8.4m to fund preparation of a Transport and Infrastructure Emissions Roadmap and Action Plan – a strategy to support the economy's transition to net zero across all forms of transport and transport infrastructure.
- The MERNAP was separately funded (\$600,000) in the 2023-24 Budget, and will fulfil the maritime element of the Roadmap and Action Plan.

Background

- In 2022, Australia's domestic maritime transport emissions were 2 Mt CO₂, making up 2.2 per cent of transport emissions and 0.4 per cent of total domestic emissions (2023 data not yet available). While our domestic maritime emissions are small, our reliance on

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international shipping (over 99 per cent by weight of Australia's international trade), means we have an important role to play in supporting the global decarbonisation of the shipping industry through domestic action.

- We have established a core group of stakeholders to guide the development of the MERNAP. This includes: Maritime Industry Association Ltd, Ports Australia, Australian Commercial Vessel Operators Association, the Freight and Trade Alliance, Shipping Australia Ltd., Australian Commercial Vessel Operators Association, Seafood Industry Australia, National Farmers Federation, Minerals Council of Australia, the Australian Maritime College, Maritime Union of Australia, and the Clean Energy Council.
- In line with the Transport and Infrastructure Net Zero Roadmap and Action Plan, draft findings and recommendations from the MERNAP will be presented to the Government in March 2024, for consideration and possible policy / program approaches.
- Following Government consideration and input, the MERNAP will be published – setting out the government's approach and support to the sector's decarbonisation.
- The MERNAP will also identify a strategic approach for our international engagement in developing green shipping corridors to maximise the flow-on benefits to our domestic sector.

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Rural and Regional Affairs and Transport

Lead/Support contact: Tristan Kathage/Paula Stagg

SB23-000952

SUBJECT: Reducing Transport Emissions**Talking Points**

- The Australian Government is committed to reducing emissions in Australia's transport sector to support Australia's economy wide Net Zero commitments of 43 per cent reduction by 2030, and net zero by 2050.

Transport and Infrastructure Net Zero Roadmap and Action Plan:

- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts is developing a Transport and Infrastructure Net Zero Roadmap and Action Plan. This will cover heavy and light vehicles, rail, maritime, aviation, active and public transport, low and zero carbon fuels, freight and supply chains and transport infrastructure to develop a pathway for the transport sector to play its part in Australia's net zero transition. A draft of the Roadmap is expected to be released for formal consultation in the coming weeks.
- The Transport and Infrastructure Net Zero Roadmap will be the transport sectoral plan, one of the six sectoral plans to drive Australia's emissions to its 2030 and 2050 targets. See **SB23-000858** for more about the Roadmap and Action Plan.

Key initiatives for road vehicles include:

- *Fuel Efficiency Standard:* on 19 April 2023, the Government announced it would implement a Fuel Efficiency Standard (FES) to help decarbonise the light vehicle fleet. The Government has undertaken consultation on a FES, and plans to release an Impact Analysis with its preferred approach in the near future. See **SB23-000950** for more information on the Cleaner Cars - Fuel Efficiency Standard.
- *Real world testing:* to add to the information provided to consumers through the Green Vehicle Guide, a real-world vehicle testing program is providing information about the on-road emissions performance of vehicles. Administered by the Australian Automobile Association (AAA), the program has been established to help Australians drive fuel savings through better informed choice. Results for the first nine vehicles tested by the program can be accessed at "realworld.org.au".
- *Noxious emissions:* The Government is implementing stricter noxious emissions standards for both heavy vehicles (Euro VI) and for light vehicles (as Euro 6):
 - The Government has mandated Euro VI noxious emission standards for newly approved heavy vehicle models supplied from 1 November 2024 and all new heavy vehicles supplied from 1 November 2025. Overall, implementing Euro VI carries substantial benefits estimated at \$7.4 billion in health benefits, \$1.5 billion in fuel savings and reduced greenhouse gas emissions over the period to 2050.
 - on 21 December 2023, the Government announced it will implement improved fuel quality standards from December 2025 and Euro 6 noxious emission

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standards for light vehicles. Euro 6 is estimated to have health and fuel cost benefits of \$6.1 billion over the period to 2040.

- the improved fuel quality and noxious emission standards do not set a limit on CO₂ emissions, but will enable Australia to access to more fuel-efficient petrol and diesel vehicles available overseas.

Key initiatives for maritime include:

- *International Maritime Organization (IMO):* following the adoption of the IMO 2023 Greenhouse Gas Strategy with an ambition of net zero emissions by, or close to, 2050 for international shipping, the IMO is developing technical and economic measures for adoption by 2025 to achieve these ambitions. Australia is on the IMO Steering Committee overseeing a comprehensive assessment of the impacts of proposed measures on global trade and national economies.
- *Maritime Emissions Reduction National Action Plan (MERNAP):* The Government is developing the MERNAP to chart a practical net-zero emissions transition for our domestic maritime sector. It is being developed in close consultation with industry and will set the strategic direction to not only decarbonise our maritime transport sector but also support the development of green shipping corridors from Australia and contribute towards reducing international shipping emissions. A framework of the MERNAP will be delivered to the Government for consideration in March 2024. See **SB23-00951** for more about the MERNAP.

Key initiatives for aviation include:

- *Aviation white paper:* The Government's Aviation White Paper is currently underway. The paper is considering all aspects of the aviation sector, including how to maximise the sector's contribution to achieving net zero carbon emissions. See **SB23-000936** for more about the Aviation White Paper.
- *International Civil Aviation Organization:* The Government is also supporting International Civil Aviation Organization (ICAO) led initiatives to reduce emissions from international aviation while still facilitating growth in the industry. This includes ICAO's long term aspirational goal (LTAG) for international aviation of net zero carbon emissions by 2050. In November 2023, to support the LTAG, ICAO and its Member States agreed to strive to achieve a collective global aspirational vision to reduce CO₂ emissions in international aviation by five per cent by 2030 through the use of Sustainable Aviation Fuels (SAF), Lower Carbon Aviation Fuels (LCAF) and other aviation cleaner energies (compared to zero cleaner energy use).
- *Jet Zero Council:* The Australian Jet Zero Council (the Council), established in June 2023, brings together a cross-section of senior stakeholders from across the aviation sector and its supply chains to lead efforts to deliver net zero aviation in Australia. The Council will also coordinate across the sector to provide advice to Government on

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issues related to the aviation industry's transition to net zero emissions. The Council met on 15 August and 12 December 2023.

- *Sustainable Aviation Fuels funding:* The Australian Renewable Energy Agency (ARENA) will invest \$30 million to support development of domestic SAF production from renewable feedstocks through its Sustainable Aviation Fuels (SAF) Funding Initiative. The Initiative will examine opportunities across the supply chain from renewable feedstock supply to final fuel production, identifying their requirements to enable and scale a domestic SAF industry. Expressions of Interest for the Initiative closed on 1 November 2023.

Key initiatives for rail include:

- Rail decarbonisation is being considered as part of the Transport and Infrastructure Roadmap and Action Plan.
 - The Government is making significant investments in rail with \$24.5 billion committed for rail infrastructure under the Infrastructure Investment Program from 2022-23 through to 2031-32.
- Australian governments are working together industry to implement the National Rail Action Plan (NRAP) to improve the efficiency of rail through increased interoperability across Australia.

Key Issues

Key decarbonisation activities across transport modes:

- Transport is the second largest source of greenhouse gas emissions in Australia (National Greenhouse Gas Inventory). Consequently, there are a range of activities going on across Government to decarbonise the transport sector:

Transport mode	Issue	Lead agency
All modes	Net Zero Roadmap and Action Plan (see SB23-000858)	Department of Infrastructure, Transport, Regional Development, Communications and the Arts (DITRDCA)
	Safeguards Mechanism (see SB23- 000860)	Department of Climate Change, Energy, the Environment and Water (DCCEEW)
Light vehicles	Fuel Efficiency Standards (see SB23-000950)	DITRDCA
	Real world testing	DITRDCA
	Noxious emissions (Euro 6)	DITRDCA
	EV grid integration	DCCEEW

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	National Electric Vehicle Strategy	DCCEEW
	Fuel Quality Standards	DCCEEW
	Electric car discount	Treasury
	Commonwealth Fleet target	Department of Finance
	National Construction Code and ensuring apartment buildings are EV charger ready	Department of Industry, Science and Resources (DISR)
	Australian made battery plan	DISR
	EV related skills, training and education	Department of Employment and Workforce Relations (DEEWR).
Heavy vehicles	Noxious emissions (Euro VI)	DITRDCA
Heavy/Light vehicles	Liquid fuel security and AdBlue supply chain	DCCEEW
Maritime	International Maritime Organization	DITRDCA
	Maritime Emissions Reduction National Action Plan (see SB23-000951)	DITRDCA
Aviation	Aviation White Paper	DITRDCA
	International Civil Aviation Organization	DITRDCA
	Jet Zero Council	DITRDCA
	Sustainable Aviation Fuels Funding	DITRDCA
Rail	Infrastructure Investment Program	DITRDCA
	National Rail Action Plan	DITRDCA

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2023 - 2024 Additional Estimates**Rural and Regional Affairs and Transport****Lead/Support contact: Andrew Johnson****SB23-000953****SUBJECT: Strategic Fleet****Talking Points**

- The Australian Government is committed to strengthening Australia's economic sovereignty and national security by establishing a strategic fleet of up to 12 Australian-flagged and crewed vessels.
- On 20 October 2022, the Government appointed a Strategic Fleet Taskforce to provide advice to Government on establishing the fleet.
- The Strategic Fleet Taskforce delivered an interim report to Government on 22 December 2022 and its final report on 30 June 2023.
- The Taskforce consulted with Australian and international ship owners and operators, maritime unions, and onshore users of bulk shipping including organisations from the fuel, energy and manufacturing industries.
- The Taskforce's deliberations were informed by independent research and analysis conducted by GHD and PWC, who were engaged by the Department of Infrastructure, Transport, Regional Development, Communications and the Arts.
- On 8 November 2023, the Hon Catherine King, Minister for Infrastructure, Transport, Regional Development, and Local Government released a public version of the final report and the Government's response to its recommendations.
- The Government agreed to 12 of the 16 recommendations either in full or in-principle, and has committed to further consideration of the remaining four.
- The recommendations fall within the portfolio responsibilities of multiple ministers and implementing them will require work across Government.
- \$2.0 million was allocated in the 2023-24 Mid-Year Economic and Fiscal Outlook for the Department to develop proposals to implement the Taskforce's recommendations, including proposals for vessels to join the strategic fleet.
- On 15 December 2023, the department distributed an implementation consultative paper to ship owners, ship operators and maritime unions. Further consultations with the sector and users of shipping are planned.

Key Issues

- The Government's election commitment announcement said the fleet would likely include tankers, bulk cargo, container and roll-on roll-off vessels.
- Vessels in the fleet will be privately-owned and operate commercially but be available for requisition by Government in times of national crisis, such as natural disaster or conflict.

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- The strategic fleet will provide important training opportunities and employment pathways for Australia's seafaring workforce, helping ensure a pipeline of qualified people are available to secure the operations of Australian shipping and ports for the future.

Background

- The Strategic Fleet Taskforce was established by the Government on 20 October 2022.
- The Taskforce comprised of:
 - Mr John Mullen (Chair) – Chair of Telstra and experience in transport and logistics
 - Ms Angela Gillham – Chief Executive Officer, Maritime Industry Australia Limited
 - Mr Paddy Crumlin – National Secretary, Maritime Union of Australia
 - Dr Sarah Ryan - leader in the energy industry
 - Major-General Jason Walk – Commander, Joint Logistics - Department of Defence
- A total of \$2.2 million was expended in to support the work of the Taskforce.

Financial Information as at 30 November 2023

Program/Project Start Date:	October 2022					
Program/Project End Date:	Ongoing					
	2022-23 \$m	2023-24* \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	6.3	2.0	0	0		8.3
Department resources	0	0.8				0.8
Less:	2.2	2.3				4.5
Actual Expenditure YTD at 30 November 2023	0	0.6				
Total Committed Funds at 30 November 2023	0	1.7	0	0		
Total Uncommitted Funds (balance)	4.1	0.5	0	0	0	4.6

Note:

-Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient

-Appropriation budget, total committed funds and total uncommitted funds incorporates corporate overheads and legal costings and expenditure

-Funding in 2023-24 comprises \$0.8m reallocated to this function for the period of 1 July – 31 December 2023 through the Department's internal budget processes as departmental funding for the strategic fleet ceased 30 June 2023 and \$2.0m appropriated through MYEFO 2023-24.

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SB23-000864

SUBJECT: Regional Policy**Talking Points**

- Regional investments are made across a range of Australian Government portfolios. New investments should be guided by the Government's Regional Investment Framework (the Framework). (One-page summary at **Attachment A**).
- The Framework does not directly deliver funding, instead it guides policy development and decision-making across four priority focus areas:
 - People – e.g. skills, education and training.
 - Places – e.g. delivering infrastructure where and when it is needed.
 - Services – e.g. across communications, health, water.
 - Industries and local economies – e.g. supporting the conditions needed for industries to diversify and grow.
- Since the 2023-24 Budget, the Framework has been implemented through:
 - a new Inter-Departmental Committee (IDC) where senior executives across the Government consider regional priorities for an upcoming Budget or MYEFO context – the IDC last met on 30 January 2024, and is expected to meet again in mid-2024.
 - a refreshed Deputy Senior Officials Meeting (DSOM), supporting collaboration across the three levels of government – DSOM met three times in 2023, and is expected to meet again at the end of February 2024.
 - an updated Regional Australia Impact Statement (RAIS) process, embedding the principles and priorities of the Framework in regional investment proposals – released in July 2023.
 - release of the first State of Australia's Regions report, drawing together data and qualitative insights to provide a snapshot of some of the priority contemporary issues for regional Australia, and supporting evidence based and locally informed decisions under the Framework (**EC24-000249**).
 - a revised Regional Development Australia (RDA) Charter (**SB23-000867**), refocusing the network's local engagement and support around the Framework's priority focus areas – released on 28 July 2023.
 - The Australian Council of Local Government (16 June 2023) and RDA National forum (27-28 July 2023) considered issues across the focus areas.
- The Framework will continue to guide the development of new programs and initiatives through future Budget processes.

Contact: Joe Castellino**Cleared by First Assistant Secretary:** Clare Chapple**Phone:** s22(1)(a)(ii)**Version Number:** 0.5**Date:** 15/01/2024

2023 - 2024 Additional Estimates

Rural And Regional Affairs And Transport

Lead/Support contact: Clare Chapple/Joe Castellino

SB23-000864

BackgroundKey regional investments

- The 2023-24 Regional Ministerial Budget Statement highlighted how Government portfolios are delivering regional investments across the Framework's priority focus areas.
- Key targeted regional investments being delivered in the Infrastructure, Transport and Regional Development portfolio include:
 - \$600.0 million for the Growing Regions Program
 - \$400.0 million for the regional Precincts and Partnerships Program
 - \$1.0 billion for the Priority Community Infrastructure Program
 - \$349.9 million for the Investing in Our Communities Program
 - \$1.1 billion for the Better Connectivity Plan for Regional and Rural Australia
 - An additional \$12.0 million for a further round of the Remote Airstrip Upgrade Program
 - Increasing funding by \$30.0 million to \$180.0 million for the delivery of an expanded Cairns Marine Precinct
 - \$305.0 million for place-based co-investments in Hobart and Launceston.

The Regional Investment Framework

- The Framework's guiding principles and focus areas for regional investment reflect the Government's priorities.
 - the Framework was informed by current evidence that indicates coordinated and place-based investment delivers better outcomes in regional development¹, as well as intelligence through existing regional networks, such as RDA committees.
- The Framework does not seek to prioritise the type, scale, location or timing of regional investments across Government.
 - in recognition of the broad scope and diverse intentions of Government investment in regional Australia, it provides guiding principles that can be applied across a spectrum of investment sizes and objectives delivered by various Government agencies across all regions.
 - it complements other government frameworks that have a more targeted approach to specific issues or region types.
- In order to ensure maximum flexibility, the Framework does not prescribe a definition of 'regional'.

¹ OECD (2022), "Making the most of public investment to address regional inequalities, megatrends and future shocks", OECD Regional Development Papers, No. 29, OECD Publishing, Paris, <https://doi.org/10.1787/8a1fb523-en>.

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Lead/Support contact: Clare Chapple/Joe Castellino

SB23-000864

- agencies are encouraged to continue to apply the most suitable definition from the suite of Government statistical boundaries that best achieves their policy and program objectives. This is consistent with long standing and current practice.
- Each agency remains responsible for appropriate monitoring and evaluation processes to ensure regional initiatives and investments are effective and meeting Government objectives as defined under the relevant policy/program.

Regional Development IDC

- The Regional Development IDC brings together senior executives from across Government to consider regional priorities for an upcoming Budget or MYEFO context.
 - agencies represented on the IDC are listed at **Attachment B**. Attendance is primarily at the Deputy Secretary and First Assistant Secretary levels.
 - the IDC last met on 30 January 2024 to consider regional priorities and opportunities for collaboration in the 2024-25 Budget context.

DSOM

- DSOM brings together senior officials (Deputy Secretary level) with responsibility for regional development from across jurisdictions, along with the President of the Australian Local Government Association, to support collaboration across the three levels of government. (DSOM membership at **Attachment C**).
 - DSOM met on 9 June 2023, 11 August 2023 and 20 November 2023.
 - DSOM is expected to meet again on 29 February 2024.

Regional Australia Impact Statements

- Regional Australia Impact Statements are a long-standing part of the Budget process, used to inform the Government of regional impacts of policy proposals. The guidance and template provided to agencies for these Statements has been updated so that they further support agencies to align policy proposals with the Framework and ensure they are developed consistent with the Government's approach, outlined through the Framework's principles. Updated guidance was released in July 2023 and circulated to Government departments and made available on the Department of Infrastructure Transport, Regional Development, Communications and the Arts' website.

State of Australia's Regions report

- The first State of Australia's Regions report was released on 6 February 2024. It reflects the Australian Government's approach to regional development – as set out in the Framework – including the commitment to listen to local voices and priorities, and support informed and evidence based decision making (**EC24-000249**).

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The Australian Government's approach to supporting strong and sustainable regions.

Purpose





The Framework is a new approach to how the Australian Government delivers regional investment – valuing local voices and priorities, being informed by and building the evidence, operating with flexibility, integrity and transparency, and coordinating across governments to make investments work better for regions. It provides an integrated and coordinated framework for regional development regardless of a region's economic circumstances.

Guiding Principles – *applied across all Australian Government investments in all regions*

- ✓ Realising the Government's ambition of "no one held back and no one left behind" requires specific regional investment across all portfolios.
- ✓ Australia's regions and their economies are diverse, with each having unique strengths and challenges.
- ✓ Delivering on the potential of regional Australia requires building on each region's unique strengths, including helping regions undergoing significant economic change to transition or adapt to specific structural challenges.
- ✓ Place-based decision making that draws on the experience of local government alongside regional bodies must guide investment in our regions.

Priority Focus Areas – *our investments in regions will have key objectives across all Australian Government portfolios*

- ✓ Meeting the needs of, and providing opportunities for, First Nations people.
- ✓ Supporting the transformation to a net zero economy and decarbonisation.
- ✓ Achieving gender equality.

Investing in People 	Investing in Places 	Investing in Services 	Investing in Industries and Local Economies 
<i>Putting people at the forefront of growth, with local voices influencing decision making.</i>	<i>Targeted and place-based investment that enables communities to thrive.</i>	<i>Investment in regional services with a focus on improving quality and accessibility.</i>	<i>Ensuring regional industries and economies are positioned for sustainable growth.</i>
<ul style="list-style-type: none"> ✓ Listening to local voices and partnering with communities. ✓ Targeted investment in skills, education, training and local leadership capacity. 	<ul style="list-style-type: none"> ✓ Supporting adaptive, accessible, sustainable and liveable regions. ✓ Delivering infrastructure where and when it is needed. 	<ul style="list-style-type: none"> ✓ Enhancing connectivity, accessibility and equity of services. ✓ Investment including across communications, health, water, and transport. 	<ul style="list-style-type: none"> ✓ Investment to help activate economic and industry growth. ✓ Supporting the conditions needed for industries to diversify and grow.

Implementation



The Framework guides the Government's approach to design and delivery of regional initiatives. It will influence decision making in Budget processes, drive meaningful collaboration across and between governments, embed data and evidence to support better outcomes, and ensure local voices are heard and influence responses.

Informed Investment

- The Commonwealth's Budget and Mid-Year Economic and Fiscal Outlook processes will ensure the Framework is influencing Government decision making.
- Agencies across the Commonwealth will embed the Framework's principles and priorities in their proposals, with the support of a refreshed Regional Australia Impact Statement process.

Coordination and Collaboration

- A new and regular forum for engagement and collaboration between Australian Government agencies will ensure investments are complementary and coordinated.
- The Commonwealth will work in genuine partnerships with local and state and territory governments through refreshed, regular forums - supporting joined-up outcomes.

Insights and Intelligence

- Local insights, data and intelligence will be central to decision making, drawing on a broad range of groups and networks, such as local government and Regional Development Australia committees.
- Local insights, data and intelligence will contribute to evidence-based decision making and delivery of regular State of the Regions reports.

2023 - 2024 Additional Estimates**Rural and Regional Affairs and Transport (Senate)****Lead/Support contact: Clare Chapple / Joe Castellino****SB23-000864****Attachment B****REGIONAL DEVELOPMENT IDC AGENCIES**

- Department of the Prime Minister and Cabinet
- National Indigenous Australians Agency
- Department of Finance
- Treasury
- Austrade
- Department of Agriculture, Fisheries and Forestry
- Department of Climate Change, Energy, the Environment and Water
- Department of Education
- Department of Employment and Workplace Relations
- Department of Defence
- Department of Health and Aged Care
- Department of Home Affairs
- Department of Industry, Science and Resources
- Department of Social Services
- Department of Veterans' Affairs
- National Emergency Management Agency
- Bureau of Meteorology

2023 - 2024 Additional Estimates

Rural and Regional Affairs and Transport (Senate)

Lead/Support contact: Clare Chapple / Joe Castellino

SB23-000864

Attachment C

DSOM MEMBERSHIP

Jurisdiction	Member Name	Title / Department
NSW	Jonathan Wheaton	Acting Deputy Secretary Regional Development & Programs Department of Regional NSW
VIC	Beth Jones	Deputy Secretary Regional and Suburban Development Department of Jobs, Skills, Industry & Regions
QLD	Bernadette Zerba	Deputy Director-General Regional Economic Development Department of Regional Development, Manufacturing & Water
WA	Paul Isaachsen	Deputy Director General Industry and Economic Development Department of Primary Industries and Regional Development
SA	Prof Peter Appleford	Executive Director South Australian Research and Development Institute - SARDI - and Major Programs Primary Industries and Regions SA
TAS	Mark Bowles	Deputy Secretary Business and Jobs Department of State Growth
ACT	Leesa Croke	Deputy Director General Policy and Cabinet Chief Minister, Treasury and Economic Development Directorate

2023 - 2024 Additional Estimates**Rural and Regional Affairs and Transport (Senate)****Lead/Support contact: Clare Chapple / Joe Castellino****SB23-000864**

NT	Maree De Lacey	Deputy Chief Executive Officer Territory Regional Growth Department of the Chief Minister and Cabinet
ALGA	Amy Crawford	Chief Executive Officer Australian Local Government Association
Australian Government	David Mackay	Deputy Secretary Regions, Cities and Territories Department of Infrastructure, Transport, Regional Development, Communications and the Arts

2023 - 2024 Additional Estimates

Rural And Regional Affairs And Transport

Lead/Support contact: Clare Chapple/s22(1)(a)(ii)

SB23-000867

SUBJECT: Regional Development Australia Committees**Talking Points**

- The Australian Government has committed to revitalising Regional Development Australia Committees (RDA), with a view to enabling greater collaboration across and within jurisdictions, and with local governments.
- Implementation of a new Charter for the RDAs (**Attachment A**) was the first step, with the Charter launched at the RDA National Forum on 27 July 2023.
- The new RDA Charter focuses on supporting the successful implementation of the Government's Regional Investment Framework (RIF), which will guide investment in people, places, services, and industries and local economies (**SB23-000864**).
- Changes to RDA boundaries in New South Wales (NSW), Queensland, the Australian Capital Territory (ACT) and Jervis Bay Territory (JBT) were informed by a review completed by the Department of Infrastructure, Transport, Regional Development, Communications and the Arts. These involve the merger of some RDAs in south east Queensland and across south east NSW and the ACT, and some minor realignment of councils. Mergers will take effect from 1 April 2024. Minor boundary realignments were implemented during November 2023.
- Consultation with stakeholders strongly demonstrated two themes:
 - stakeholders support RDA boundaries being aligned with state, territory and local government boundaries, including organisations of councils where relevant; and
 - more consistent equity of coverage is needed, relative to factors such as the geographic size and population of regions.
- These changes will result in 50 RDAs (previously 53), each with a Funding Agreement covering the period 1 January 2021 to 30 June 2025.
- Three Chairs positions have been filled through an open recruitment process as a result of the RDA Boundaries Review, covering:
 - RDA Illawarra Shoalhaven (includes JBT) (Mr Mark McKenzie)
 - RDA Southern NSW and ACT (Ms Rowena Abbey), and
 - RDA Moreton Bay and Sunshine Coast (Mr Gavin Keeley).

Key IssuesNew RDA Charter

- A new RDA Charter was launched by the Hon Kristy McBain, Minister for Regional Development, Local Government and Territories, on 27 July 2023 at the RDA National Forum and has been well received.

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Lead/Support contact: Clare Chapple/s22(1)(a)(ii)

SB23-000867

- RDAs are working to deliver the outcomes set out in the document. Funding Agreements and related program governance material have been updated to reflect the Charter outcomes.
- The new Charter states that RDAs will:
 - focus their activities and strategy on delivery of the RIF in their region, including investment in people, places, services, and industries and local economies;
 - support regional stakeholders, including local government and the not-for-profit-sector, to seek grant opportunities that advance strategic regional priorities;
 - support decarbonisation efforts and the transformation to a net zero economy and enable regional linkages between sectors to achieve these aims;
 - build the evidence for economic development, including innovation and diversification strategies;
 - facilitate meaningful engagement across the three levels of government to ensure investments deliver better outcomes for regions; and
 - contribute relevant data and local intelligence to support the evidence base to inform regional development strategies, program design and policy responses.
- It also requires that RDAs:
 - collaborate with integrity, transparency, respect and accountability;
 - engage with diverse communities, especially First Nations people;
 - support the Government's ambition of 'no one held back and no one left behind'; and
 - support gender equality opportunities in their regions.

Changes to RDA boundaries

- The department conducted a review of the effectiveness of RDA boundaries in NSW, the ACT, JBT and Queensland. The approach undertaken for the review involved significant consultation with key stakeholders, including RDAs and state and local governments. The review was limited to these jurisdictions given:
 - the relatively high number of RDAs in NSW and Queensland when compared to other jurisdictions;
 - differences in NSW between state government regional development and RDA boundaries, and instances where some local governments are being serviced by multiple RDAs; and
 - potential opportunities to improve the efficiency and effectiveness of service delivery in the ACT and JBT, given that these boundaries border, and are closely tied, to NSW.

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SB23-000867

Background

- RDAs are incorporated associations responsible for their own activities and employment arrangements, in line with their funding obligations and Rules of Association. The exception is the six Victorian RDAs, which are independent non-incorporated advisory bodies of the Victorian government.
- RDAs receive funding via agreements with the Government which run from 1 January 2021 to 30 June 2025. The Victorian RDAs receive their funding via a single agreement with the Victorian government.
- RDA Chairs are appointed by the responsible Australian Government Minister. Victorian appointments are made in conjunction with the responsible state minister, and South Australian (SA) appointments are made in conjunction with the responsible state minister and the President of the Local Government Association of SA.
- Current RDA Chair terms run from 1 January 2021 to 30 June 2025. The Victorian RDA Chairs have a shorter term, from 1 January 2022 to 30 June 2025.
- The RDAs of Sydney, Melbourne, Brisbane, Perth and Adelaide play a supporting economic development role for their regional RDAs.
- Each RDA is funded by the department to have a paid Director of Regional Development (DRD) or Chief Executive Officer (CEO), and administrative support.

Key governance responsibilities of the Government and RDAs are summarised below:

Ministerial Responsibilities	Australian Government Responsibilities	RDA Responsibilities
Appointment, extension and removal of Chair. ¹	Directing an RDA to remove a staff member from working on Funding Agreement activities.	Appointment, extension and removal of Deputy Chair after seeking Minister's agreement.
Agreement to the appointment, extension and removal of Deputy Chairs.	Reviewing information provided by RDAs to validate performance and acquit program funding.	Abiding by the Code, and enforcing disciplinary action against the Deputy Chair (after consulting the Minister), members and staff if necessary.
Enforcing disciplinary action against a Chair for breaches of the Code of Conduct and Ethics	Conducting audits where necessary.	Engagement and management of staff, including a Director of Regional Development.

¹ In SA and Victoria, appointment decisions are made in conjunction with the State Minister for Regional Development. In SA, decisions are made also in conjunction with the President of the Local Government Association of SA.

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Lead/Support contact: Clare Chapple/s22(1)(a)(ii)

SB23-000867

Ministerial Responsibilities	Australian Government Responsibilities	RDA Responsibilities
for Committee Members and Personnel (the Code).		
Agreeing to disciplinary action against a Deputy Chair for breaches of the Code.	Acting to terminate the Funding Agreement with or without default by an RDA, if required.	Appointment, extension and removal of members.
	Making payments to RDAs when milestones are met.	Management of day-to-day affairs, including ensuring there are effective governance arrangements.
		Provision of certain information to the department, including an annual business plan and budget, an annual report, audited financial statements and a funding acquittal.
		Ensuring compliance with relevant laws.

Financial Information as at 30 November 2023

Program Start Date:	July 2009					
Program End Date:	Ongoing					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	19.9	21.0	21.9	22.4	22.9	108.1
Less:						
Actual Expenditure YTD at 30 November 2023	19.8	12.2				
Total Committed Funds at 30 November 2023	0.0	8.1	18.9	0.0	0.0	27.0
Total Uncommitted Funds (balance)	0.1	0.7	3.0	22.4	22.9	49.1

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

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Version Number: 01

Date: 21/12/2023



An Australian Government Initiative



Regional Development Australia Charter

The Albanese Government's vision for regional Australia is one of strong, connected regions that shape our economic growth and wellbeing; are resilient and responsive to economic and environmental shocks; are inclusive, vibrant and diverse. Regions that our First Nations people have every opportunity to engage in and shape, and where people, businesses and investments thrive.

Regional Development Australia Committees (RDAs) are critical to the delivery of this vision, including supporting the successful implementation of the Australian Government's Regional Investment Framework (RIF), which will guide a more coordinated approach to regional development, underpinned by local engagement.

RDAs play a role in helping to drive economic growth, innovation and entrepreneurship in regions through facilitating investment in community, industry and the environment. RDAs assist to bridge the regional development gaps in regions by working with a broad range of stakeholders across sectors and supporting the delivery of identified Australian Government strategic priorities.

As representatives of their local communities, RDAs will:

- focus their activities and strategy on delivery of the RIF in their region, including investment in people, places, services, and industries and local economies
- support regional stakeholders, including local government and the not-for-profit-sector, to seek grant opportunities that advance strategic regional priorities
- support decarbonisation efforts and the transformation to a net zero economy and enable regional linkages between sectors to achieve these aims
- build the evidence for economic development, including innovation and diversification strategies
- facilitate meaningful engagement across the three levels of government to ensure investments deliver better outcomes for regions, and
- contribute relevant data and local intelligence to support the evidence base to inform regional development strategies, program design and policy responses.

RDAs use their local, cross-sector expertise and regional voice to:

- collaborate with integrity, transparency, respect and accountability
- engage with diverse communities, especially First Nations people
- support the Government's ambition of 'no one held back and no one left behind', and
- support gender equality opportunities in their regions.

Minister for Regional Development, Local Government and Territories

28 July 2023

2023 - 2024 Additional Estimates

Rural And Regional Affairs And Transport

Lead/Support contact: Clare Chapple/s22(1)(a)(ii)

SB23-000870

SUBJECT: Local Government - Engagement and Financial Assistance**Talking Points**Funding

- The Australian Government supports local governments through multiple portfolios.
- Through the Department of Infrastructure, Transport, Regional Development, Communications and the Arts, the Government's investment in local government in 2023-24 is more than \$4.6 billion, including:
 - \$3.2 billion through the Financial Assistance (FA) Grant program
 - \$500.0 million through the Roads to Recovery program (the Government recently announced that funding under the Roads to Recovery Program will gradually increase from \$500.0 million to \$1.0 billion per year over the next 5-year funding period (1 July 2024 to 30 June 2029) with a total commitment of \$4.4 billion over the funding period).
 - \$250.0 million for road projects in rural, regional and outer-urban areas through Phase 4 of the Local Roads and Community Infrastructure Program; and
 - \$661.0 million through various infrastructure, transport, telecommunications, arts and regional grants.
- The Government recognises the workforce, supply chain and cashflow pressures that local governments face.
 - On 26 June 2023, the Government brought forward 100 per cent of the 2023-24 Financial Assistance Grant Program (FA Grant) allocation as at the 2023-24 Budget (\$3.1 billion) for immediate distribution.

Engagement

- The Australian Council of Local Government (ACLG) has been re-established, with local and federal government leaders scheduled to meet in Canberra on 5 July 2024 following the success of last year's event on 16 June 2023 (**SB23-000785** refers).
- The Australian Local Government Association (ALGA) is invited to participate once a year in both National Cabinet and the Council on Federal Financial Relations, and attended the Regional Roundtable on 12 September 2023.
- The Minister for Regional Development, Local Government and Territories, the Hon Kristy McBain MP has re-instated the Local Government Ministers' Forum, where ALGA joins state, territory and Commonwealth Ministers for Local Government to discuss the challenges facing our regions. The Forum last met on 24 November 2023 in Sydney, and it is planned the Forum will next meet in April 2024.
- The department provides guidance to other Government departments on the needs, priorities and challenges of local government across portfolios.

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- We have strong collaborative relationships with local government associations, and state and territory colleagues at the Ministerial, senior executive and officer levels.

Background:Financial Assistance Grant Program

- The FA Grant program is an ongoing, untied investment the Government makes annually to local governments, through their state and territory jurisdictions.
- The total commitment through the FA Grant over the Forward Estimates (from 2024-25 to 2027-28) is \$14.0 billion.
- From 1974-75 to 2023-24, the Government has invested over \$67.0 billion through the FA Grant program.
- FA Grant funding is provided under the *Local Government (Financial Assistance) Act 1995* (Act) and consists of two components:
 - A general purpose component (approximately 70 per cent of the total), distributed according to population and CPI; and
 - A local road component (approximately 30 per cent of the total), distributed according to fixed historical shares.
- Under the Act, both the Treasurer and the Australian Statisticians determine the following:
 - The Treasurer is responsible for calculating the Treasurer's Determination annually, which determines whether the FA Grant allocation changes and if so by how much; and also gives effect to any Government decisions in relation to bring forward payments; and
 - The Australian Bureau of Statistics (ABS) provides population estimates which determine the breakdown of the general purpose component to calculate each jurisdiction's allocation.
- Funding is provided to all 546 local governing bodies as defined under the Act.

Supplementary Local Roads Funding for South Australia

- The Government has also recommitted \$20.0 million (annually to 2025-26) to South Australia as supplementary funding for local roads.
 - The project agreement was executed on 28 August 2023 with the payment for 2023-24 made to South Australia on 29 August 2023.
- The supplementary funding is to address an anomaly in the allocation of fixed historical road shares for the FA Grant. South Australia is provided with only 5.5 per cent of funding for local roads even though it manages 11.7 per cent.
- The Government has provided this funding since 2004-05.

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Lead/Support contact: Clare Chapple/s22(1)(a)(ii)

SB23-000870

Financial Information as at 30 November 2023**FINANCIAL ASSISTANCE GRANT PROGRAM**

Program/Project Start Date:	1 July 1974					
Program/Project End Date:	Ongoing					
	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Appropriation Budget	8.678	3,286.532	3,428.839	3,569.422	3,713.983	14,007.454
Less:						
Actual Expenditure YTD at 30 November 2023	2.958					2.958
Total Committed Funds at 30 November 2023	5.720	3,286.532	3,428.839	3,569.422	3,713.983	14,004.496
Total Uncommitted Funds (balance)	0	0	0	0	0	0

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

SUPPLEMENTARY FUNDING FOR SOUTH AUSTRALIAN ROADS

Program/Project Start Date:	1 July 2004					
Program/Project End Date:	Currently 30 June 2026					
	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Appropriation Budget	20.0	20.0	20.0	0	0	60.0
Less:						
Actual Expenditure YTD at 30 November 2023	20.0					20.0
Total Committed Funds at 30 November 2023	0	20.0	20.0	0	0	40.0
Total Uncommitted Funds (balance)	0	0	0	0	0	0

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

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2023 - 2024 Additional Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: s22(1)(a)(ii)

SB23-000871

SUBJECT: RDA Brisbane Governance**Talking Points**

- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts and officials involved are aware of the matters relating to Regional Development Australia Committee (RDA) Brisbane and its Chair.
- One of these applications was considered by the Fair Work Commission at a hearing in June 2023 and the application was dismissed on 24 November 2023. In her application, the RDA Brisbane Chair sought an order to stop bullying in relation to three Commonwealth staff members. The Commissioner overseeing the matter stated, among other things, she was “not satisfied that [the Chair] had been bullied at work as alleged” and dismissed the application. The Chair has sought to appeal the decision.
- It would be inappropriate for the department to comment further at this time, due to the matters being considered in the Fair Work Commission and other fora, as well as the associated privacy and legal considerations.

Key Points

- On 1 February 2023, the RDA Brisbane Deputy Chair, six RDA Brisbane Board members and the RDA Brisbane Executive Director tendered their resignations from the association.
- The Chair has initiated a number of applications with state and Commonwealth commissions that are currently under consideration.
- The department continues to work with RDA Brisbane to support delivery of activities in its Funding Agreement.

Background

- The RDA Program has ongoing funding. The 2023-2024 Budget appropriation for the program is \$19.9 million.
- The RDA Brisbane Funding Agreement provides \$1.2 million over 3.5 years (1 January 2021 to 30 June 2024).
- RDA Brisbane is one of 50 RDA committees that collectively cover the whole of Australia.
- The network of RDAs comprises local volunteer leaders who work with all levels of government, business and community groups to facilitate and support the economic development of their regions.

Contact: Clare Chapple**Cleared by First Assistant Secretary:** Clare Chapple**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 01/02/2024

2023 - 2024 Additional Estimates**Rural and Regional Affairs and Transport****Lead/Support contact:** s22(1)(a)(ii)**SB23-000871****Financial Information as at 31 August 2023**

RDA Brisbane Funding Agreement Executed	14 December, 2020					
RDA Brisbane Funding Agreement End Date:	30 June, 2025					
	2020-21 \$m	2021-22 \$m	2022-23 \$m	2023-24 \$m	2024-25 \$m	TOTAL \$m
Appropriation Budget	\$0.2	\$0.4	\$0.4	\$0.4	\$0.4*	\$1.8
Less:						
Actual Expenditure YTD at 31 August 2023	\$0.2	\$0.4	\$0.4	\$0.1		
Total Committed Funds at 31 August 2023	0	0	0	\$0.3	\$0.4	\$0.7
Total Uncommitted Funds (balance)	0	0	0	0	0	0

N.B. While funding has been appropriated to the RDA Program for 2025-26 and 2026-27, RDA Funding Agreements are in place to 30 June 2025 and funding hasn't been committed to RDAs beyond the current timeframe of their Funding Agreements.

Contact: Clare Chapple**Cleared by First Assistant Secretary:** Clare Chapple**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 01/02/2024

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Rural And Regional Affairs And Transport

Lead/Support contact: Clare Chapple/Dr Jennie Hood

SB23-000872

SUBJECT: Growing Regions Program**Talking Points**

- The Growing Regions Program is a \$600.0 million commitment delivering community and economic benefits through investment in community-focused infrastructure that revitalises regions and enhances amenity and liveability throughout regional Australia.
- The program provides grants of between \$500,000 and \$15.0 million to local government entities and not-for-profit organisations and will be delivered through two \$300.0 million rounds.
- To improve transparency and streamline the application process the program has adopted a two-stage application process: stage-one Expressions of Interest (EOI) and stage-two full application processes.
- Round One program guidelines were released on 6 May 2023 and EOIs were open from 5 July to 1 August 2023.
- Stage One EOIs were first assessed for eligibility by the Business Grants Hub, and then by a multi-party Parliamentary panel against the criterion: “how strongly does a project align with regional priorities for the area?”
- Successful EOIs (443) were then invited to submit a full application (Stage Two) which was open from 27 November 2023 to 15 January 2024.
 - Full applications are currently being assessed and it is anticipated that successful applicants will be notified in March 2024.
- Successful applicants will be expected to commence their projects in May 2024 and complete them by December 2025.

Key Issues

- In the October 2022-23 Budget the Australian Government announced a total of \$600.0 million over three years from 2023-24 to deliver the Growing Regions Program with \$300.0 million allocated to each of two rounds.
- Growing Regions is an open and competitive program, with applications merit assessed against selection criteria outlined in the published guidelines.
- Program funding must be used to construct new community infrastructure or expand or upgrade existing infrastructure for wider community benefit.
- Only projects located outside of the Greater Capital City Statistical Areas (GCCSA) as defined by the Australian Bureau of Statistics are eligible under the Program.
- There is a co-funding requirement 50 per cent of total project costs unless certain exemption requirements are met:

Contact: Dr Jennie Hood**Cleared by First Assistant Secretary:** Clare Chapple**Phone:** s22(1)(a)(ii)**Version Number:** 1**Date:** 12/01/2024

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SB23-000872

- First Nations community-controlled organisations, projects located in very remote areas and project sites directly impacted by natural disasters from 1 May 2022 onwards may be eligible to receive up to 90 per cent of the funding for their project;
- If the project is located in a remote location, or in a specified low rate-based Council area the applicant may be eligible to receive up to 70 per cent of the funding for their project.

BackgroundTwo-stage application process

- *Stage one: Expressions of Interest (EOI) application*
 - All EOIs were assessed for eligibility by the Business Grants Hub.
 - All eligible EOIs were then assessed by the multi-party Parliamentary panel against one criterion – “how strongly does your project align with regional priorities for the area”.
 - The panel recommend to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts applications to be invited to proceed to stage two – the full application.
- *Stage two: Full application*
 - Approved EOI applicants were then invited by the Business Grant Hub to submit a full application.
 - The Business Grants Hub will conduct a merit-based assessment based on criteria outlined in the guidelines and provide these to the department.
 - The department will make recommendations to the Minister for Infrastructure, Transport, Regional Development and Local Government, The Hon Catherine King MP.
 - The Minister will decide which grants to approve based on the merit assessment, the department’s recommendations and the availability of grant funds.

Geographic Eligibility

- Limiting the eligibility to projects located outside of the Greater Capital City Statistical Areas (GCCSA) differs from previous regional grant programs and has received some negative feedback from stakeholders, as several locations previously eligible for regional grant programs such as the Building Better Regions Fund are ineligible for the Growing Regions Program. However, no appropriate alternative definition was proposed during consultation on the program guidelines.
- The Thriving Suburbs Program, announced in the May 2023-24 Budget, is aimed at all peri-urban and urban communities located within the GCCSA.
- Between these two programs, all areas of Australia have access to this funding opportunity to construct new community infrastructure or expand or upgrade existing infrastructure for wider community benefit.

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Program Start Date:	2023-24					
Program End Date:	2025-26					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	0	30.0	210.0	360.0	0	600.0
Less:						
Actual Expenditure YTD at 31 August 2023	0	0				
Total Committed Funds at 31 August 2023	0	0	0	0	0	0
Total Uncommitted Funds (balance)	0	30.0	210.0	360.0	0	600.0

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SB23-000873

SUBJECT: Legacy Programs

Talking Points

- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts is continuing to implement 12 regional programs initiated under the previous Australian Government:
 - **Building Better Regions Fund (BBRF)** - supported investment-ready long-term projects in regional communities
 - **Regional Growth Fund (RGF)** - supported major transformational projects, which in turn supports long-term economic growth and the creation of jobs in regions
 - **National Stronger Regions Fund (NSRF)** – supported funding investment-ready projects particularly disadvantaged regions
 - **Regional Jobs and Investment Packages (RJIP)** - provided matched funding for projects that helped grow regional economies
 - The **Community Development Grants Programme (CDG)** - supported infrastructure that promotes stable, secure and viable regional communities
 - **Regional Recovery Partnerships (Partnerships)** - coordinated investments with other levels of government to support recovery and growth in 9 regions
 - **Building Resilient Regional Leaders Initiative (BRRLi)** - delivered place-based leadership training in regional communities to allow regional leaders to develop leadership and resilience skills to support their local communities
 - **Rebuilding Regional Communities (RRC)** - a stream within the Strengthening Rural Communities program, managed by the Foundation for Rural and Regional Renewal
 - **Securing Raw Materials (SRM)** - provided businesses with up to \$5 million to relocate or expand into regional Australia and partner with a regional university or research organisation to research or develop innovative and locally sourced raw materials
 - **Regional Cooperative Research Centres Projects (RCRC-P)** - supported short-term (up to 3 years) industry-led collaborations
 - **Drought Communities Program Extension (DCP-E)** - supported communities in regions impacted by and recovering from drought
 - **Stronger Communities Programme (SCP)** - provides grants to community organisations and local governments for small capital projects that deliver social benefits for local communities
- The RGF and NSRF and Partnerships programs are managed by the department.
- The Community Grants Hub, within the Department of Social Services, has been onboarded to deliver the majority of the remaining CDG projects through to completion.
 - The department maintains policy ownership of CDG and will continue to deliver a small number of projects that are either near completion or of a complex nature.
- The remaining programs are administered by the Department of Industry, Science and Resources through the Business Grants Hub (Hub), on behalf of the department.

Contact: Dr Jennie Hood

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Date: 10/01/2024

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Key Issues

- Many individual projects across all programs have had difficulties completing their projects within the timeframe due to factors including the continuing impacts of the COVID-19 pandemic, supply chain issues, labour shortages, cost escalations through the current inflationary environment and natural disasters.
- The department and/or the Hub are working with grantees to ensure projects can be delivered within their program appropriation period.
- Key program information across the life of each program is set out in the table below.

Program data as at 30 November 2023

Program	Program Start	Program End	Number of Approved Projects (all rounds)	Total funding \$m	Total expenditure to date \$m
BBRF	2016-17	2024-25	1,293	1,064.1	754.5
RGF	2017-18	2023-24	17	232.2	216.7
NSRF	2015-16	2023-24	225	581.4	581.4
RJIP	2017-18	2022-23	233	184.2	184.2
CDG	2013-14	2025-26	1,481	2,420.2	1,720.9
Partnerships	2020-21	2024-25	22	90.0	90.0
BRRLi	2021-22	2024-25	1	5.0	5.0
RRC	2021-22	2024-25	1	5.7	5.7
SRM	2020-21	2024-25	8	35.0	18.0
RCRC-P	2020-21	2024-25	2	5.8	5.3
DCP-E	2018-19	2023-24	531	296.8	293.2
SCP	2015-16	2023-24	17,417	166.1	165.2

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Lead/Support contact: Clare Chapple/Dr Jennie Hood

SB23-000873

Financial Information as at 30 November 2023**BUILDING BETTER REGIONS FUND (BBRF)**

Program/Project Start Date:	2017-18					
Program/Project End Date:	2024-25					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	142.9	225.5	104.2	0.0	0.0	472.6
Less:						
Actual Expenditure YTD at 30 November 2023	142.9	35.8				178.7
Total Committed Funds at 30 November 2023	0.0	287.1	0.0	0.0	0.0	287.1
Total Uncommitted Funds (balance)	0.0	-97.4	104.2	0.0	0.0	6.8

Notes: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient. Total column may contain rounding variances. Table data does not cover full life of program.

REGIONAL GROWTH FUND (RGF)

Program/Project Start Date:	2018-19					
Program/Project End Date:	2023-24					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	102.1	15.5	0.0	0.0	0.0	117.6
Less:						
Actual Expenditure YTD at 30 November 2023	102.1	0.0				102.1
Total Committed Funds at 30 November 2023	0.0	5.0	0.0	0.0	0.0	5.0
Total Uncommitted Funds (balance)	0.0	10.5	0.0	0.0	0.0	10.5

Notes: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient. Total column may contain rounding variances. Table data does not cover full life of program.

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NATIONAL STRONGER REGIONS FUND (NSRF)

Program/Project Start Date:	2015-16					
Program/Project End Date ¹:	2023-24					
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	0.0	0.0	0.0	0.0	0.0	0.0
Less:						
Actual Expenditure YTD at 30 November 2023	0.0	0.0				0.0
Total Committed Funds at 30 November 2023	0.0	0.0	0.0	0.0	0.0	0.0
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

¹The funds were appropriated and expended by 2021-22, however the NSRF has not been closed pending the submission and assessment of a completion/audit report for one project.

REGIONAL JOBS AND INVESTMENT PACKAGES (RJIP)

Program/Project Start Date:	2017-18					
Program/Project End Date:	2022-23					
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	4.1	0.0	0.0	0.0	0.0	4.1
Less:						
Actual Expenditure YTD at 30 November 2023	3.9	0.0				3.9
Total Committed Funds at 30 November 2023	0.2	0.0	0.0	0.0	0.0	0.2
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

Notes: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient. Total column may contain rounding variances. Table data does not cover full life of program.

Contact: Dr Jennie Hood**Cleared by First Assistant Secretary:** Clare Chapple**Phone:** s22(1)(a)(ii)**Date:** 10/01/2024

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COMMUNITY DEVELOPMENT GRANTS (CDG)

Program/Project Start Date:	2013-14					
Program/Project End Date:	2025-26					
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	294.0	377.3	226.1	177.3	0.0	1,074.6
Less:						
Actual Expenditure YTD at 30 November 2023	294.0	81.4				375.4
Total Committed Funds at 30 November 2023	0.0	295.9	226.1	75.9	0.0	597.8
Total Uncommitted Funds (balance)	0.0	0.0	0.0	101.4	0.0	101.4

Notes: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient. Total column may contain rounding variances. Table data does not cover full life of program.

REGIONAL RECOVERY PARTNERSHIPS (Partnerships)

Partnerships Program Start Date:	2020-21					
Partnerships Program End Date:	2024-25					
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	0.0	0.0	0.0	0.0	0.0	0.0
Less:						
Actual Expenditure YTD at 30 November 2023	0.0	0.0				0.0
Total Committed Funds at 30 November 2023	0.0	0.0	0.0	0.0	0.0	0.0
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

Notes: There are 22 projects, funded a total of \$90m, with all payments already made to the states (NSW, Qld, SA, Tas, WA). Another 7 projects in Vic, funded a total of \$10m, are being delivered through the Community Development Grants (CDG) program.

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SB23-000873

BUILDING RESILIENT REGIONAL LEADER INITIATIVE (BRRLI)

BRRLi Program Start Date:	2021-22					
BRRLi Program End Date:	2024-25					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	2.0	0.0	0.0	0.0	0.0	2.0
Less:						
Actual Expenditure YTD at 30 November 2023	2.0	0.0				2.0
Total Committed Funds at 30 November 2023	0.0	0.0	0.0	0.0	0.0	0.0
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

Notes: There is one grantee (Australian Rural Leadership Foundation) delivering this program.

REBUILDING REGIONAL COMMUNITIES (RRC)

RRC Program Start Date:	2021-22					
RRC Program End Date:	2024-25					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	2.3	0.0	0.0	0.0	0.0	2.3
Less:						
Actual Expenditure YTD at 30 November 2023	2.3	0.0				2.3
Total Committed Funds at 30 November 2023	0.0	0.0	0.0	0.0	0.0	0.0
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

Notes: There is one grantee (Foundation for Rural and Regional Renewal) who is delivering eight rounds of RRC as a stream of the Strengthening Rural Communities program. Projects in Rounds 1-6 are in progress. Round 7 project applications are being assessed and Round 8 is open to applications until Feb-24. The final projects are due to complete by 30-Jun-25.

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SB23-000873

SECURING RAW MATERIALS (SRM)

SRM Program Start Date:	2020-21					
SRM Program End Date:	2024-25					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	5.1	10.5	10.0	0.0	0.0	25.6
Less:						
Actual Expenditure YTD	4.8	3.9				8.7
at 30 November 2023						
Total Committed Funds	0.0	5.4	2.0	0.0	0.0	7.4
at 30 November 2023						
Total Uncommitted Funds (balance)	0.3	1.2	8.0	0.0	0.0	9.5

Notes: A variation was approved in Dec-23 to move \$0.5m from 2023-24 to 2024-25, meaning the total uncommitted funds will increase from \$0.7m to \$1.2m in 2023-24 and reduce from \$8.5m to \$8.0m in 2024.25.

REGIONAL COOPERATIVE RESEARCH CENTRES PROJECTS (RCRC-P)

RCRC-P Program Start Date:	2020-21					
RCRC-P Program End Date:	2024-25					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	2.8	0.4	0.2	0.0	0.0	3.4
Less:						
Actual Expenditure YTD	2.8	0.1				2.9
at 30 November 2023						
Total Committed Funds	0.0	0.3	0.2	0.0	0.0	0.5
at 30 November 2023						
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

Notes: There are two projects and both projects are expected to complete on time.

DROUGHT COMMUNITIES PROGRAM EXTENSION (DCP-E)

DCP-E Program Start Date:	2018-19					
DCP-E Program End Date:	2023-24					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	4.1	5.7	0.0	0.0	0.0	9.8
Less:						
Actual Expenditure YTD	4.1	2.9				7.0
at 30 November 2023						
Total Committed Funds	0.0	2.6	0.0	0.0	0.0	2.6
at 30 November 2023						
Total Uncommitted Funds (balance)	0.0	0.2	0.0	0.0	0.0	0.2

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Date: 10/01/2024

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SB23-000873

Notes: Of the 531 approved projects only 16 projects remain and are due to complete by 30-Jun-24.

STRONGER COMMUNITIES PROGRAM (SCP)

Program/Project Start Date:	2015-16					
Program/Project End Date:	2023-24					
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	3.8	18.8	0.00	0.00	0.00	22.7
Less:						
Actual Expenditure YTD at 30 November 2023	3.8	17.9				21.7
Total Committed Funds at 30 November 2023	0.00	0.00	0.00	0.00	0.00	0.00
Total Uncommitted Funds (balance)	0.00	0.9	0.00	0.00	0.00	0.9

Notes: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient. Total column may contain rounding variances. Table data does not cover full life of program.

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2023 - 2024 Additional Estimates
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Lead/Support contact: Clare Chapple/Dr Jennie Hood

SB23-000874

SUBJECT: Thriving Suburbs

Talking Points

- In the 2023-24 May Budget, the Australian Government committed \$211.7 million to establish the new Thriving Suburbs program.
- Thriving Suburbs will support growing urban and suburban communities to address immediate community infrastructure needs through one \$200.0 million funding round.
- Not-for-profit organisations and local government entities will be able to propose community-led infrastructure solutions, which bring socioeconomic benefits directly to their communities based on their needs.
- Thriving Suburbs will complement the Growing Regions Program (**SB23-000787**), ensuring all areas of Australia have access to a funding opportunity to construct new community infrastructure or expand or upgrade existing infrastructure for wider community benefit.
- The Thriving Suburbs Program's investment in delivering community infrastructure through direct grants will also complement the urban Precinct and Partnerships Program's coordinated approach to development across all three levels of government.
- The design of the Thriving Suburbs program will deliver on the Government's commitment to fairness, integrity and transparency in grants programs.
- The program is expected to open for applications in the first quarter of 2024, with funding commencing in 2024-25.

Financial Information as at 30 November 2023

Program/Project Start Date:	2024					
Program/Project End Date:	30 June 2026					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	0.0	0.0	80.0	120.0	0.0	0.0
Less:						
Actual Expenditure YTD at 30 November 2023	0.0	0.0				0.0
Total Committed Funds at 30 November 2023	0.0	0.0	0	0		0.0
Total Uncommitted Funds (balance)	0.0	0.0	80.0	120.0	0.0	200.0

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

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Version Number: 2

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Lead/Support contact: Clare Chapple/Katrina Kendall

SB23-000875

SUBJECT: Investing in Our Communities**Talking Points**

- The Investing in Our Communities (IIOC) program is one of two programs established by the Australian Government as part of the October 2022-23 Budget, to deliver its 2022 Election Commitments for community and sporting infrastructure projects.
- The IIOC program delivers grants of up to \$5.0 million.
- The IIOC program is being delivered as a one-off, closed, non-competitive round for 2022 Election Commitments. Only applicants nominated by the Government have been invited to apply for funding.
- The IIOC program opened on 8 February 2023 and applicants have been invited to apply from 9 February 2023.
- Under the published guidelines, applicants had six months from receiving the invitation, or until 30 November 2023 (whichever is earlier), to submit an application.
- As at 30 November 2023, 358 applications had been received. Funding agreements have been executed for 113 of these from a total of 178 applications approved.

Key Issues

- The IIOC program funds election commitment projects with a Government contribution of up to \$5.0 million.
 - This includes some projects committed by the previous government under the Community Development Grants (CDG) programme during the 2022 Pre-Election Economic and Fiscal Outlook (PEFO), and other commitments approved for inclusion in the program by Government.
 - Other election commitments over \$5.0 million are funded under the Priority Community Infrastructure Program (PCIP) (refer **SB23-000876**).
- Projects range in value from \$8,000 to \$5.0 million and include community infrastructure, open space improvements and sporting infrastructure, and other community priorities. Applicants include not-for profit entities and state, territory and local governments.
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts has no role in the identification of Government election commitments, including the nominated organisation or commitment value.
- Assessment and delivery of the IIOC program is being undertaken by the department.
- Projects are assessed against 3 criteria as set out in the IIOC Program guidelines:
 - project benefit;
 - project viability and sustainability; and

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- grantee viability and capacity.
- An Assistant Secretary within the department (currently the Assistant Secretary, Major Projects and Governance) is the program Decision Maker.

IIOC Program Status as at 30 November 2023

Number of Projects	358
Applications Received	358
Funding Approved	178
Funding Agreements Executed	113
Projects Completed	4
Payments Made	\$12.3 million

Background

- The Government committed \$349.9 million to the IIOC Program in the October 2022 Budget.
 - At the May 2023-24 Budget, some projects initially included in the IIOC Program were transferred to other portfolios for delivery, reducing the total IIOC appropriation to \$339.8 million.
- As part of the department's eligibility and assessment processes, the department sought details of any public announcement, including social media. Where no announcement could be identified, the department referred to the October 2022 Budget project approval list, or approval from the Prime Minister to confirm the project's eligibility for inclusion in the program.

Key dates and program timeframes:

Guidelines approved	January 2023
Guidelines released and Program opens	8 February 2023
Invitation to apply sent to applicants	From 9 February 2023
Applications close	6 months from invitation to apply, or 30 November 2023, whichever is earliest
<i>Expected processing timeframes per published guidelines:</i>	
Applications assessed	Allow 4 weeks
Recommendation and approval by delegate	Allow 4 weeks
Applicants advised of decision	Within 3 weeks of decision
Contracting of successful projects	Within 10 weeks of funding approval

Contact: Katrina Kendall**Phone:** s22(1)(a)(ii)**Cleared by First Assistant Secretary: Clare Chapple****Version Number: 1 Date of clearance: 11/01/2024**

2023 - 2024 Additional Estimates**Rural And Regional Affairs And Transport (Senate)****Lead/Support contact: Clare Chapple/Katrina Kendall****SB23-000875****Financial Information as at 30 November 2023 (GST exclusive)**

Program/Project Start Date:	2022-23					
Program/Project End Date:	2026-27					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	2.3	123.1	125.8	58.4	30.2	339.8
Less:						
Actual Expenditure YTD at 30 November 2023	2.3	10.0				12.3
Total Committed Funds at 30 November 2023	0.0	113.1	110.6	51.4	26.6	301.7
Total Uncommitted Funds (balance)	0.0	0.0	15.2	7.0	3.6	25.8

Notes: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, a formal offer has been made pending agreement (by the recipient) or election commitments that have been publicly announced that are still undergoing assessment. Total column may contain rounding variances. Table data does not cover full life of program.

Contact: Katrina Kendall**Cleared by First Assistant Secretary:** Clare Chapple**Phone:** s22(1)(a)(ii)**Version Number:** 1**Date:** xx/xx/2023

2023 - 2024 Additional Estimates

Rural And Regional Affairs And Transport

Lead/Support contact: Clare Chapple/Katrina Kendall

SB23-000876

SUBJECT: Priority Community Infrastructure Program**Talking Points**

- The Priority Community Infrastructure Program (PCIP) is one of two programs established by the Australian Government as part of the October 2022-23 Budget, to deliver its 2022 Election Commitments for community and sporting infrastructure projects.
- PCIP primarily delivers projects with a Government contribution of \$5.0 million or more.
- Some smaller value commitments are also delivered under the program, including those for feasibility studies and business cases.
- The program is being delivered as a one-off, closed, non-competitive round. Only applicants nominated by the Government will be invited to apply for funding.
- PCIP opened on 8 February 2023 and applicants have been invited to apply from 10 February 2023.
- Under the published guidelines, applicants had six months from receiving the invitation, or until 30 November 2023 (whichever is earlier), to submit an application.
- As at 30 November 2023, 92 applications had been received. Funding agreements had been executed for 15 of these from a total of 35 applications approved.

Key Issues

- The PCIP funds 2022 election commitment projects with a Government commitment of \$5.0 million or more, and select commitments with a lower dollar value.
 - Some eligible commitments made by the former Government under the Community Development Grants (CDG) programme are also being delivered through PCIP.
 - Other election commitments under \$5.0 million are funded under the Investing in Our Communities (IIOC) program (refer **SB23-000875**).
- Projects include significant and sporting infrastructure, cultural facilities and other community priorities intended to assist communities to build their strengths and improve liveability. Applicants include not-for profit entities and state, territory and local governments.
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts has no role in the identification of Government election commitments, including the nominated organisation or commitment value.
- The Hon Catherine King MP, Minister for Infrastructure, Transport and Regional Development and Local Government, is the Decision Maker under the program guidelines. The department makes recommendations to the Minister on approving a grant.

Contact: Katrina Kendall**Phone:** s22(1)(a)(ii)**Cleared by First Assistant Secretary:** Clare Chapple**Version Number:** 1 **Date of clearance:** 08/01/2023

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Rural And Regional Affairs And Transport

Lead/Support contact: Clare Chapple/Katrina Kendall

SB23-000876

- An Assistant Secretary in the department (currently the Assistant Secretary, Major Projects and Governance) has some delegated functions in support of the program's administration, as set out in the published guidelines. This includes approving a change in project sponsor, approving an exemption from ineligible grant expenditure and extensions to submission deadlines on a case-by-case basis.
- Assessment and delivery of the program is being undertaken by the department.
- The assessment of PCIP projects is undertaken in 2 stages:
 - Stage 1 – a Desk Top Review (DTR); and
 - Stage 2 – a formal value with relevant money assessment.
- In Stage 1, the DTR stage considers organisation and project eligibility, co-funding arrangements and the suitability of financial arrangements in place to sustain the organisation during the grant period.
- In Stage 2, projects are assessed against 4 criteria, as set out in the program guidelines:
 - economic benefits of the project;
 - social benefits of the project;
 - project viability and sustainability; and
 - grantee viability and capacity.

PCIP Status as at 30 November 2023

Number of Projects	93
Applications Received	92
Funding Approved	35
Funding Agreements executed	15
Projects Completed	0
Projects Withdrawn	1
Payments made	\$0.5 million

Contact: Katrina Kendall
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Cleared by First Assistant Secretary: Clare Chapple
Version Number: 1 **Date of clearance:** 08/01/2023

2023 - 2024 Additional Estimates

Rural And Regional Affairs And Transport

Lead/Support contact: Clare Chapple/Katrina Kendall

SB23-000876

BackgroundKey dates and program timeframes:

Guidelines approved	December 2022
Guidelines released and program opens	8 February 2023
Invitation to apply sent to applicants	From 10 February 2023
Applications close	6 months from invitation to apply, or 30 November 2023, whichever is earliest
<i>Expected processing timeframes per published guidelines:</i>	
Applications assessed (Stage 2 assessment)	Allow 4 weeks
Recommendation and approval by delegate	Allow 4 weeks
Applicants advised of decision	Within 3 weeks of decision
Contracting of successful projects	Within 10 weeks of funding approval

Financial Information as at 30 November 2023

Program/Project Start Date:	2022-23					
Program/Project End Date:	2026-27					
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	0.0	266.3	299.0	304.0	158.0	1,027.3
Less:						
Actual Expenditure YTD at 30 November 2023	0.0	0.5				0.5
Total Committed Funds at 30 November 2023	0.0	265.8	299.0	304.0	130.6	999.4
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	27.4	27.4

Notes: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, a formal offer has been made pending agreement (by the recipient) or election commitments that have been publicly announced that are still undergoing assessment. Total column may contain rounding variances. Table data does not cover full life of program.

Contact: Katrina Kendall
Phone: s22(1)(a)(ii)

Cleared by First Assistant Secretary: Clare Chapple
Version Number: 1 **Date of clearance:** 08/01/2023

2023 - 2024 Additional Estimates

Rural And Regional Affairs And Transport

Lead/Support contact: Clare Chapple/Katrina Kendall

SB23-000877

SUBJECT: Major Projects**Talking Points**

- The Australian Government has committed a total of \$230.0 million under the Cairns Regional Development measures:
 - \$180.0 million towards expanding the Cairns Marine Precinct; and
 - \$50.0 million towards the construction of a Central Queensland University (CQU) campus in the Cairns CBD.
- The Government has committed \$100.0 million to support the Port of Newcastle and the Hunter region to become hydrogen-ready.
- Funding will be provided through Federation Funding Agreement (FFA) Schedules between the Government and each state.
 - The Cairns project agreement negotiations are both expected to be completed in the first half of 2024.
 - The Port of Newcastle funding agreement was finalised in late 2023. Negotiations are continuing for a project delivery agreement between the NSW Government and the Port, with an expected finalisation in early 2024.

Key IssuesCairns Marine Precinct expansion

- The project will construct a new Common User Facility including a 5000-tonne ship-lift, a 180-metre long wharf for in-water maintenance, two blast and paint sheds and three hardstand areas to accommodate vessels up to 120-metres long for repairs and maintenance.
- The Government committed \$150.0 million to the project in the October 2022-23 Budget. An additional \$30.0 million was committed to the project in the 2023-24 Budget, bringing the total Government funding commitment to \$180.0 million. The Queensland government has also committed co-funding of \$180.0 million to the project.
- The Government's investment in the Cairns Marine Precinct will support Far North Queensland's economic diversification. It is expected the expansion will open the region to more economic opportunities and enable Cairns to capitalise on the anticipated growth in commercial, defence and tourist marine activities.
- The Australian and Queensland Governments are currently negotiating the settlement of an FFA Schedule for the project, which will set out the agreed project milestones and the funding and delivery arrangements.
- The first stages of the works will involve design works, with early works at the site commencing in the first half of 2024, with main construction currently expected to get underway from mid-2025.

Contact: Katrina Kendall**Phone:** s22(1)(a)(ii)**Cleared by First Assistant Secretary:** Clare Chapple**Version Number:** 1**Date:** 08/01/2024

2023 - 2024 Additional Estimates

Rural And Regional Affairs And Transport

Lead/Support contact: Clare Chapple/Katrina Kendall

SB23-000877

Central Queensland University – Cairns CBD campus

- The project is to construct a new, purpose-built university campus in the Cairns CBD.
- The construction of the new campus is expected to accommodate a greater number of students, which could diversify the region's higher education options.
- The project is currently in the planning stage. The design work as part of the project will confirm the final layout and capacity of the new campus.
- The Government committed \$50.0 million in the October 2022-23 Budget to the project. This Project is not co-funded by the Queensland government.
- The Australian and Queensland Governments are currently negotiating the settlement of an FFA Schedule for the project, which will set out the agreed project milestones and the funding and delivery arrangements.
- The first stages of the project will involve the planning and design work to inform the scope and timing of future construction elements.

Hunter region and Port of Newcastle hydrogen-readiness

- The Government's \$100.0 million commitment will support the development of a new Clean Energy Precinct at the Port of Newcastle.
- When fully constructed, the Clean Energy Precinct is expected to facilitate clean energy production, storage, transmission, domestic distribution and international export.
- The Government's investment will support the delivery of engineering and design studies, and the procurement and commissioning of critical enabling infrastructure for the precinct.
- No funding has been committed by the NSW government at this stage.
- It is anticipated that funding and delivery arrangements for the project will be settled in early 2024.

Contact: Katrina Kendall**Phone:** s22(1)(a)(ii)**Cleared by First Assistant Secretary:** Clare Chapple**Version Number:** 1**Date:** 08/01/2024

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Rural And Regional Affairs And Transport

Lead/Support contact: Clare Chapple/Katrina Kendall

SB23-000877

Financial Information as at 30 November 2023 (GST exclusive)**CAIRNS MARINE PRECINCT EXPANSION**

Program/Project Start Date:	2022-23					
Program/Project End Date:	2026-27					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	0.0	10.0	10.0	53.3	53.3	126.6
Less:						
Actual Expenditure YTD at 30 November 2023	0.0	0.0				0.0
Total Committed Funds at 30 November 2023	0.0	10.0	10.0	53.3	53.3	126.6
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

CENTRAL QUEENSLAND UNIVERSITY – CAIRNS CBD CAMPUS

Program/Project Start Date:	2022-23					
Program/Project End Date:	2026-27					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	0.0	4.0	16.0	20.0	10.0	50.0
Less:						
Actual Expenditure YTD at 30 November 2023	0.0	0.0				0.0
Total Committed Funds at 30 November 2023	0.0	4.0	16.0	20.0	10.0	50.0
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

Contact: Katrina Kendall
Phone: s22(1)(a)(ii)

Cleared by First Assistant Secretary: Clare Chapple
Version Number: 1
Date: 08/01/2024

2023 - 2024 Additional Estimates**Rural And Regional Affairs And Transport****Lead/Support contact: Clare Chapple/Katrina Kendall****SB23-000877****HUNTER REGION AND PORT OF NEWCASTLE HYDROGEN-READINESS**

Program/Project Start Date:	2022-23					
Program/Project End Date:	2026-27					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	0.0	25.0	50.0	25.0	0.0	100.0
Less:						
Actual Expenditure YTD at 30 November 2023	0.0	0.0				0.0
Total Committed Funds at 30 November 2023	0.0	25.0	50.0	25.0	0.0	100.0
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

Contact: Katrina Kendall
Phone: s22(1)(a)(ii)

Cleared by First Assistant Secretary: Clare Chapple**Version Number:** 1**Date:** 08/01/2024

2023 - 2024 Additional Estimates

Rural And Regional Affairs And Transport (Senate)

Lead/Support contact: Sarah Vandebroek/Adam Stankevicius

SB23-000878

SUBJECT: Indian Ocean Territories Key Issues**Talking Points**

- On Christmas Island, the tower crane is expected to be back in service by the end of February 2024 and the moorings replacement project is expected to be completed by September 2024.
- On the Cocos (Keeling) Islands, the removal of legacy waste as part of Department of Defence's (Defence) airfield upgrade project is a matter for Defence. The Department of Infrastructure, Transport, Regional Development, Communications and the Arts is working with Defence to explore the opportunities this project may present remove legacy waste.
- The Shire of Cocos (Keeling) Islands has introduced new waste collection fees. The department has written to the Shire to negotiate reasonable and proportionate charges for the Australian Government.
- While the Christmas Island Strategic Assessment has been paused, the Government is focused on addressing barriers to development and efforts to diversify the economies in the Indian Ocean Territories (IOT).

Key IssuesAir Services

- The Government subsidises airline services to the IOT as regular services are not commercially viable.
- Virgin Australia is contracted to provide a twice-weekly passenger service and a fortnightly freight service. Additional services are scheduled subject to demand, budget and operational availability.
- An additional 30 passenger and 31 freight flights have been provided since 27 September 2020.
- An Open Tender is expected to be advertised for Airline Services to the Indian Ocean Territories by the end of February 2024.

CI Port Crane and Moorings

- Since 2019, the department has made two unsuccessful approaches to the market to replace the entire CI Port crane and moorings system.
- The Smith Point Moorings failed in November 2021, and repairs were completed in July 2022.
- On 9 March 2023, maintenance inspections identified an imminent failure of the Flying Fish Cove Head Buoy.

Contact: Adam Stankevicius **Cleared by First Assistant Secretary:** Sarah Vandebroek**Phone:** s22(1)(a)(ii)**Version Number:** 2**Date:** 01/02/2024

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Rural And Regional Affairs And Transport (Senate)

Lead/Support contact: Sarah Vandebroek/Adam Stankevicius

SB23-000878

- Works to replace the primary and restraining leg anchor were completed in August 2023.
- The focus is now on replacing all moorings systems at Flying Fish Cove and Smith Point as a matter of priority. This is expected to be completed by September 2024.
- During the 2023 annual inspection of the wharf Tower Crane, corrosion in the tower legs was discovered. The crane was taken out of service to be comprehensively assessed and repaired. It is expected to return to service by the end of February 2024.
 - During this period general cargo operations were conducted by port barges to the gantry crane and additional stevedoring costs were subsidised by the department.
- Planning is underway for the replacement of the Tower Crane at Flying Fish Cove.

CI Stormwater System and Rockfall Fence Infrastructure

- In September 2021, the Parliamentary Public Works Committee approved a \$28.9 million project for the replacement of remaining rockfall fences and stormwater system upgrade.
- In March 2022, the upgrade to the barrier fence behind the Boat Club carpark was completed with certification finalised in June 2022.
- Funding of \$400,000 has been allocated in 2023-24 to strengthen and maintain the remainder of the fences until their replacement.
- In the 2023-24 Budget, a further \$24.4 million over 3 years was committed to complete the project, due to geotechnical site conditions being significantly more challenging than anticipated.
- A process is currently underway to engage a Site Superintendent with suitable project management experience to lead the delivery of this project.
- The procurement went to market in January 2024.

Christmas Island Strategic Assessment (CISA)

- On 13 June 2023, the Government paused the CISA.
- Under the Environmental Protection and Biodiversity Conservation Act (1999) there are two pathways to approval: through a Part 10 Strategic Assessment; or via a Part 7-9 approval for an individual project.
- CISA was the first land-based, cumulative, whole-of-environment assessment undertaken by a Government agency.
- The complexity of the assessment and identification of over 100 protected matters made the cost of implementation of the CISA prohibitive at a whole-of-island level.

Contact: Adam Stankevicius **Cleared by First Assistant Secretary:** Sarah Vandebroek
Phone: s22(1)(a)(ii)**Version Number:** 2**Date:** 01/02/2024

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Lead/Support contact: Sarah Vandebroek/Adam Stankevicius

SB23-000878

- The department will now work with individual development project proponents to leverage the data gathered as part of the CISA project to support project specific environmental assessments.

CKI Coastal Risk Management Project

- The department is working in partnership with the Western Australia (WA) Department of Planning, Lands and Heritage and the Shire of CKI to progress risk management planning to address coastal hazard risks.
- In 2021, the CKI Coastal Vulnerability Study was completed. That report is informing the development of a Coastal Hazard Risk Management and Adaptation Plan (CHRMAP).
- The CHRMAP is expected to be completed in mid-2024 and will guide future land-use planning on CKI.
- Stakeholder and community consultations commenced in late August 2022, with the most recent round in February 2023.
 - consultations with the community to date have been well-attended, and largely well-received, especially the most recent round in February 2023.
 - CKI community members, on Home Island in particular, expressed a desire for certainty, even if that means a future with less desirable options.
 - the community have said that their way-of-life is regularly impacted, and is already intolerable, around flooding events. They are keen for the Government to commence adaptation action.

CKI West Island Seawater Reverse Osmosis plant

- A 200 kilolitre per day Seawater Reverse Osmosis (desalination) plant on CKI West Island will replace the existing underground water source.
- The estimated cost is \$19.6 million.
- The plant will mitigate possible contamination risks to the existing water supply.
- Community engagement was conducted from 28 to 31 March 2023 prior to the Public Works Committee hearing on 21 April 2023. The community supported the project.
- On 11 May 2023, Parliamentary approval was received to commence the project.
- The Approach to Market, through WA Water Corporation, closed on 19 January 2024. Following evaluation of tenders received, the successful bid will inform the project delivery timeline.
- Note, the Department of Defence has requested the SWRO plant is operational by end-November 2024 to enable commencement of their runway upgrade project. Further engagement with Defence will be required regarding project delivery timelines.

Contact: Adam Stankevicius **Cleared by First Assistant Secretary:** Sarah Vandebroek
Phone: s22(1)(a)(ii)**Version Number:** 2**Date:** 01/02/2024

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Rural And Regional Affairs And Transport (Senate)

Lead/Support contact: Sarah Vandebroek/Adam Stankevicius

SB23-000878

CKI West Island Wastewater Treatment Plant

- The department, through WA Water Corporation, is undertaking process improvements to the permanent Wastewater Treatment Plant (WWTP) on CKI West Island. The WWTP has a capacity of 50 kilolitres per day (kL/day).
- Owing to external market forces, the original proposal to expand the WWTP capacity from 50kL/day to 80kL/day no longer afforded value to money for the Government.
- The WWTP project will see aging infrastructure replaced, and operability improvements made at an estimated cost of \$4.1 million.
- The Approach to Market for the WWTP process improvements was conducted by Water Corporation, and bundled with the new Seawater Reverse Osmosis plant which closed on 19 January 2024.
- On 31 May 2023, Defence agreed to install a temporary WWTP at their construction camp. Wastewater from the temporary WWTP will be treated to WA Department of Environment and Regulation standards by Defence.

CI Staffing – Cleaners and Nurses

- Possible underpayments for IOT Administration staff including nurses, health workers and ancillary staff have been identified.
- The possible underpayments relate to rostering of working hours with paid meal breaks, and the entitlement to casual loading during periods of overtime.
- KPMG has been engaged to undertake a comprehensive audit of payments made to relevant current and former staff.
- Potentially affected staff, relevant unions and the Fair Work Ombudsman have been informed and steps are being taken to rectify the discrepancies as quickly as possible.

Energy Bill Relief Fund Extension to the Indian Ocean Territories

- The electricity bill relief is a one-off reduction to household and business electricity bills in financial year 2023-24.
- Rebates were applied to CI and CKI household and business accounts in the January billing cycle.
- All residential households are eligible for a single rebate of up to \$350, and all businesses are eligible for a single rebate of \$650.
- The rebate amounts are consistent with the level of funding provided by the Government to eligible Western Australian residents and businesses.
- Funding of \$1.16 million has been allocated for the non-self-governing territories (CI, CKI, NI and JBT), from the \$1.5 billion allocated for the Energy Bill Relief package.

Contact: Adam Stankevicius **Cleared by First Assistant Secretary:** Sarah Vandebroek**Phone:** s22(1)(a)(ii)**Version Number:** 2**Date:** 01/02/2024

2023 - 2024 Additional Estimates

Rural And Regional Affairs And Transport (Senate)

Lead/Support contact: Sarah Vandebroek/Adam Stankevicius

SB23-000878

CKI Waste Management Arrangements

- The Shire of CKI has introduced new waste collection fees for residents, businesses and Commonwealth properties.
- The fees are part of the 2023-24 Rates Notices and are:
 - Private residential waste: \$580
 - Private commercial waste: \$2,962
 - Commonwealth waste fee: \$4,938
- The above costs are the annual cost, per bin. In 2022-23, the Rubbish Collection Fee for residential, commercial and Commonwealth waste was \$373 each.
- The Shire has advised that full cost recovery is \$1,975 per bin, per year.
- The department is engaging with the Shire to understand why Government agencies, including residential properties provided for service delivery staff, are being charged significantly more than other residents.
- We will continue to work with the Shire to implement cost recovery mechanisms that are fair, reasonable, and proportionate to the costs of waste management.

BackgroundService Delivery Arrangements and contracts

- As at 1 November 2023, the department has 38 arrangements with the WA government to deliver 54 state-type services to CI and CKI.
- The department directly delivers power, health, housing, emergency management and minor maintenance services.
- The department contracts private sector organisations to manage infrastructure such as the ports and airports on both islands, and deliver community services such as a recreation centre and school bus on CI, and ferry on CKI.
- The Shires of CI and CKI deliver local government-type services to their communities.

Financial Information

- Budget information is as at 2023-24 Budget, actuals and commitments are as at 30 November 2023

	Financial information as at 30 November 2023				
Program/Project End Date:	Ongoing				
	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	120.2	124.4	126.0	129.5	500.1

Contact: Adam Stankevicius **Cleared by First Assistant Secretary:** Sarah Vandebroek**Phone:** s22(1)(a)(ii)**Version Number:** 2**Date:** 01/02/2024

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Lead/Support contact: Sarah Vandebroek/Adam Stankevicius

SB23-000878

Less:					
Actual Expenditure YTD at 30 November 2023	69.9				69.9
Total Committed Funds at 30 November 2023	55.0	35.9	30.2	5.4	126.5
Total Uncommitted Funds (balance)	-4.7	88.5	95.8	124.1	303.7

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Contact: Adam Stankevicius **Cleared by First Assistant Secretary:** Sarah Vandebroek

Phone: s22(1)(a)(ii)

Version Number: 2

Date: 01/02/2024

2023 - 2024 Additional Estimates

Rural And Regional Affairs And Transport

Lead/Support contact: Jo Neuling

SB23-000879

SUBJECT: ACT, NT and Jervis Bay Territory Key Issues**Talking Points**Jervis Bay Territory

- The Australian Government has committed \$10.6 million in 2023-24 for the delivery of services and infrastructure to JBT.
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts facilitates state and local government-type services to JBT residents through agreements with the ACT and NSW governments, Shoalhaven City Council and non-government providers.
- The department owns and manages the majority of critical infrastructure across the JBT, including water, wastewater, some roads and the power network.
- The Government has committed \$15.8 million to fund the connection of JBT to the Shoalhaven City Council's water system and is exploring options to improve wastewater processing in JBT for the future.
- There are low levels of *per- and poly-fluoroalkyl substances* (PFAS) in the JBT, likely to be from the historical use of firefighting equipment at the Jervis Bay Range Facility. The Department of Defence (Defence) has the lead on this matter, and questions should therefore be referred to them.

Australian Capital Territory*National Capital Authority (NCA) Appointments – information current as at 01/02/2024*

- On 19 October 2023, Ms Sally Barnes wrote to the Governor-General to advise of her resignation as Chief Executive of the NCA, effective 29 February 2024.
- The Government undertook a merit-based selection process to appoint Professor Helen Lochhead as a new part-time NCA Board Member for five years, commencing 27 April 2023.
- Non-appointment questions relating to the NCA should be referred to the NCA.
- A list of NCA board members and Chief Executive are at **Attachment A**.

Northern Territory*Administrator of the Northern Territory (NT) Appointment*

- Professor Hugh Heggie PSM started a three-year term as Administrator of the NT on 31 January 2023.
- Consistent with convention, Professor Heggie was nominated by the NT government, and was appointed to the position by the Governor-General on the recommendation of the Government.

Contact: Jo Neuling**Cleared by First Assistant Secretary:** Sarah Vandenbroek**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 09/01/2024

2023 - 2024 Additional Estimates

Rural And Regional Affairs And Transport

Lead/Support contact: Jo Neuling

SB23-000879

Key pointsJervis Bay Territory*Water network*

- In 2021-22, the Government committed \$15.8 million to connect the JBT to the Shoalhaven City Council water supply. This will create a sustainable, long-term solution to providing high quality potable water to the JBT.
- The detailed design for the pipeline construction was completed in August 2023. The department is progressing the procurement process for the construction phase. Once a contract is in place, the construction phase is expected to take approximately 10 months.

Wastewater treatment

- The department is exploring long-term solutions for managing wastewater generated in the JBT, as the current wastewater treatment plant is costly to maintain and carries the risk of an adverse environmental event if it fails.

Telecommunications

- At the 2022 Federal election the Government committed to improve mobile coverage in the Wreck Bay Village, JBT.
- On 19 October 2023 the Minister for Communications, the Hon Michelle Rowland MP, announced grants totalling \$37.2 million to deliver improved mobile coverage and quality of service through the Improving Mobile Coverage Round (IMCR) of the Mobile Black Spot Program. Wreck Bay Village is one of the target locations of the IMCR. Telstra was the successful applicant for the delivery of a macrocell in Wreck Bay Village.
- Detailed questions on this work should be directed to the department's Communications and Media Group's appearance before the Environment and Communications Legislation Committee.

Wreck Bay housing

- In the 2023-24 Budget, the Government announced \$23.3 million over four years from 2023–24 (and an additional \$45.1 million over eight years to 2031–32) to remediate residential housing in the Wreck Bay Village, Jervis Bay Territory.
- As the department has responsibility for providing state and local government-type services and related infrastructure in Jervis Bay, we are working closely with the National Indigenous Australian Agency (NIAA) and Wreck Bay Aboriginal Community Council (WBACC) to deliver these services.
- Questions about Wreck Bay housing should be directed to WBACC and the NIAA.

Contact: Jo Neuling**Cleared by First Assistant Secretary:** Sarah Vandebroek**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 09/01/2024

2023 - 2024 Additional Estimates

Rural And Regional Affairs And Transport

Lead/Support contact: Jo Neuling

SB23-000879

PFAS (per- and poly-fluoroalkyl substances) in the JBT drinking water

- Defence has detected low levels of PFAS in the JBT. These levels are many times lower than the levels prescribed by the Australian Drinking Water Guidelines.
- Since September 2020, monthly testing of JBT drinking water has been conducted by an independent laboratory, accredited by the National Association of Testing Authorities and funded by the department. The results of the water testing are released to the community monthly as a newsletter and uploaded onto the department's website.

Australian Capital Territory*National Capital Authority (NCA) – information accurate as at 01/02/2024*

- A merit-based selection process is underway to identify a suitable replacement for Ms Barnes. Applications for the position opened on 1 November 2023 and closed on 19 November 2023.
 - The Chief Executive is a statutory appointment made by the Governor-General under section 33 of the *Australian Capital Territory (Planning and Land Management) Act 1988*.
 - The selection process was conducted in accordance with the Government's Merit and Transparency Policy¹.
 - The panel was chaired by Mr David Mackay, Deputy Secretary and comprised of: Mr Terry Weber, NCA Chair;
 - Dr Rachel Bacon, the then Deputy Secretary, for Public Sector Reform within the Department of the Prime Minister and Cabinet (representing the Australian Public Service Commissioner);
 - Mr Ben Ponton, ACT Chief Planner and Director-General of the ACT Environment, Planning and Sustainable Development Directorate; and
 - Ms Maree Bridger, Chief Operating Officer, Department of Infrastructure, Transport, Regional Development, Communication and the Arts.
- The Australian National Audit Office (ANAO) performance audit report on NCA procurement was tabled on 2 June 2022.
- Key findings include: insufficient use of open and competitive processes; non-compliance with the Commonwealth Procurement Rules; poor transparency and record keeping; and decision-making not sufficiently accountable and transparent.
- The NCA has developed a plan and is implementing a range of measures to address the recommendations. Questions about this plan should be referred to the NCA.
- On 9 August 2023, the Joint Committee of Public Accounts and Audit tabled the report. 'Commitment issues' – *An inquiry into Commonwealth procurement*. The Committee's

¹ [Government's merit and transparency policy \(https://www.apsc.gov.au/working-aps/governments-merit-and-transparency-policy\)](https://www.apsc.gov.au/working-aps/governments-merit-and-transparency-policy)

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2023 - 2024 Additional Estimates**Rural And Regional Affairs And Transport****Lead/Support contact: Jo Neuling****SB23-000879**

inquiry considered five Auditor-General's reports, which included NCA. The Committee noted concerns regarding the findings of the ANAO's 2022 audit report.

- The Committee was pleased that NCA acknowledged its procurement practices were not in line with the expected standards and was encouraged that NCA is making changes to procurement practices and procedures.

Joint Standing Committee on the National Capital and External Territories

- On 21 March 2023, Minister for Regional Development, Local Government and Territories, the Hon Kristy McBain MP referred an inquiry into fostering and promoting the significance of Australia's National Capital to the Joint Standing Committee on the National Capital and External Territories.
- The inquiry was announced on 22 March 2023 and submissions closed on 5 May 2023. Nine public hearings were held between June and September 2023. The Committee is yet to report.

Contact: Jo Neuling**Cleared by First Assistant Secretary:** Sarah Vandenbroek**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 09/01/2024

2023 - 2024 Additional Estimates**Rural And Regional Affairs And Transport****Lead/Support contact: Jo Neuling****SB23-000879****Attachment A****National Capital Authority – Board members and Chief Executive**

Appointment	Role	Appointment Start Date	Appointment End Date	Tenure
Sally Barnes	Chief Executive	14/12/2017	29/02/2024*	6 years
Terry Weber	Chair	13/06/2022	12/06/2025	3 years
James Wilson	Member	01/10/2020	30/09/2025	5 years
Jenny Smithson	Member	11/06/2020	10/06/2025	5 years
Helen Lochhead	Member	27/04/2023	26/04/2028	5 years

* On 19 October 2023 Ms Barnes wrote to the Governor-General to advise of her resignation as Chief Executive of the NCA, effective 29 February 2024.

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SB23-000880

SUBJECT: Norfolk Island Key Issues**Talking Points**

- The Norfolk Island Governance Committee (NIGC) met for the first time on 18 October 2023. The NIGC was a commitment from the Minister for Regional Development, Local Government and Territories, the Hon Kristy McBain MP, to give the Norfolk Island community an avenue to provide input into Australian Government decisions that directly impact the island.
- Freight security remains a key priority. A new dedicated commercial sea freight service began in July 2023 and the freight situation is currently stable.
- The restriction on the import of live ruminants to Norfolk Island under the *Biosecurity Act 2015* is an issue of increasing importance to some residents of Norfolk Island. The Department of Infrastructure, Transport, Regional Development, Communications and the Arts is working with the Department of Agriculture, Fisheries and Forestry to explore options to overcome this issue.
- NIRC's community broadcasting licence is due to expire on 16 June 2025. NIRC have recently released an Expression of Interest to identify a community organisation that may be suited to hold a community broadcasting licence. Once this process is complete, NIRC will advise the department of the outcome.
- Funding was allocated in the 2023-24 MYEFO for the construction of a new residential aged care (RAC) facility on the site of the existing health service. The new build is anticipated to have 16 beds and to be completed in 2027.
- The department contracted KPMG to design the facility, based on targeted community input, and to manage the approach to market. The amount of funding allocated has not been disclosed to avoid compromising the required tender process.

Key PointsAir Services

- The Government subsidises air freight services and underwrites passenger flight services from Australia to Norfolk Island.
- The air freight and passenger services ensure that essential transport and supply links are maintained for the benefit and health of the Norfolk Island community and visitors.
- The current contracted provider for air freight is Toll Remote, until June 2024.
- The current contracted provider for passenger air services is Qantas, until March 2026.

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Sea freight

- In recent years, Norfolk Island's shipping service has not met demand for sea freight, with voyages heavily dependent on weather and vessel commitments elsewhere.
- From September 2022 to June 2023, the Government subsidised Neptune Pacific Direct Line (NPDL), to run a barge service from Brisbane to Norfolk Island.
 - under this agreement, the department paid mobilisation and fuel costs totalling \$768,000 over seven voyages.
- During 2022, the Government subsidised 8 freight flights in addition to the regular air freight service. This allowed the continued delivery of critical goods such as animal feed, food and medical supplies while sea freight deliveries were disrupted.
- NPDL purchased a new vessel (the MV Norfolk) that has been providing a regular shipping service between Norfolk Island, Brisbane, and Auckland since June 2023.
 - this service is being run without any Government financial support.
- Freight allocations and tariff rates for sea freight are managed by NPDL's subsidiary, Transam Argosy. The allocations and rates are managed through commercial agreements with importers and freight agents. Importers and freight agents then sell portions of their wholesale allocations to retail customers.
 - the department has no access to the schedules of rates.

State Service Delivery

- The Australian and Queensland governments signed an Intergovernmental Agreement on State Service Delivery to Norfolk Island (IGA) on 22 October 2021.
- Discussion are ongoing about additional future services, subject to Queensland government approval.
 - the community will be consulted on any future changes in service delivery.
- The recently established Norfolk Island Governance Committee (NIGC) will play a key role in providing community input to government decisions about priorities for service delivery and how services are delivered.

Airport Firefighter wage negotiations

- Employees of the Norfolk Island Airport Firefighting Service are in negotiations with Council to have salaries reflect those received by Airport firefighters on the mainland.
- It would not be appropriate for our department to discuss or make comments regarding the negotiations as they are between the Council and the Firefighters Union.
- Firefighters on Norfolk Island continue to work while negotiations continue.

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Water Quality

- Water quality in Emily Bay is a long-standing issue. The Government, through the department and Parks Australia, is working closely with Norfolk Island Regional Council to improve water quality.
- Key projects and initiatives funded by the Government include:
 - extension of the sewer system which will connect Government buildings in KAVHA (\$7.2 million contracted to date);
 - conversion of septic tanks in KAVHA to holding tanks, and installation of alarms, to enable management of sewage while the sewer is constructed (\$500,000);
 - ongoing repair and maintenance of Government septic tanks while transitioning to the sewer (\$280,000 to date);
 - development of an extensive water quality monitoring program to understand key sources of pollution and inform future interventions (\$1.5 million);
 - design of a permanent weir and installation of leaky weirs in the Kingston catchment to reduce the flow of surface waters into the reef (\$47,000); and
 - maintenance and improvement work to Watermill Dam and the wash bay in Kingston to reduce erosion and pollution (\$371,000).
- These measures will reduce the contamination of both surface and ground water in the Kingston catchment, and ultimately the reef.
- Community awareness and education initiatives will be instrumental in making further improvements to water quality.

Live Ruminant Imports

- There are ongoing concerns from the Norfolk Island Cattle Association and farmers on Norfolk Island about the genetic health and diversity of their livestock.
- The department is in ongoing discussions with stakeholders, particularly the Cattle Association, including on-island meetings to explore concerns and options.
- Under the *Biosecurity Act 2015* (Cth), movements of live ruminants between Norfolk Island and mainland Australia are managed as international movements.
- The Department of Agriculture, Fisheries and Forestry's (DAFF) position is that due to the nature of various ruminant diseases, the biosecurity risks associated with importing live ruminants cannot be effectively managed. However, permits can be obtained to import ruminant reproductive material (semen and embryos) as it presents a sufficiently low risk.
- Any further questions should be directed to DAFF.

Cruise ships

- The Government lifted the ban on international cruise ships arriving at Australian ports on 17 April 2022.

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- Cruise lines have been running services to Norfolk Island since November 2022.
- There are an estimated 18,000 passengers in 2024 and 20,300 passengers in 2025 expected to visit Norfolk Island via cruise lines.
- In November 2023, Council approved the implementation of a \$50 per person landing fee on cruise ship visitors. Council has approached cruise companies to discuss the application of the fee, which is intended to be effective from 1 July 2024.
- The department is building a hardstand storage area at Cascade Pier, where the Passenger Transfer Vessels will be located when not in use. Project budget is \$950,000 overall, and \$686,000 in FY 23-24. It is expected to be completed in early 2024.

NIRC Community Broadcasting Licence

- The Norfolk Island community broadcasting service is a crucial form of essential and accessible communications for the Norfolk Island community.
- The NIRC received an interim community broadcasting license to operate Radio Norfolk following changes to broadcasting legislation, which expired on 30 June 2023.
- The Australian Communications and Media Authority (ACMA) extended NIRC's community broadcasting licence for 2 years, which now expires on 16 June 2025.
- In November 2023, the NIRC issued an Expression of Interest to identify a community organisation that may potentially be suited to hold a community broadcasting licence. Once this process is completed, NIRC will advise the department of the outcome.
- The conditions around holding radio broadcasting licences are legislated, with strict conditions around ownership, transfer, and extension. The department has no legal powers under the relevant legislation to grant an extension, as the legislation is administered ACMA.
- Any further questions should be directed to the ACMA.

Norfolk Island Residential Aged Care Facility

- Funding was allocated in the 2023-24 MYEFO for the construction of a new residential aged care (RAC) facility on the site of the existing health service. The new build is anticipated to have 16 beds and to be completed in 2027.
- Following a request for tender process, the department contracted KPMG to design the facility, based on targeted community input, and to manage the approach to market.
- The total cost of this contract was \$153,078.64

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Background

- Since 1 July 2016, Norfolk Island residents have had access to Government support payments and services including Medicare, the age pension, disability pension, child support and Newstart Allowance (now Jobseeker).
- The Government has responsibility for delivering state-type services to Norfolk Island:
 - policing Services are provided by the Australian Federal Police.
 - the Queensland government provides health support and education services under an Intergovernmental Partnership Agreement. The agreement establishes an enduring partnership to give stability and certainty in essential service delivery on Norfolk Island.
 - child protection and family wellbeing services, workers' compensation, ambulance and education support services are provided under contract with private sector organisations.
 - health and aged care services are delivered through a Service Delivery Agreement with the Norfolk Island Health and Residential Aged Care Service.
 - coronial and tribunal services are delivered by a statutory office holder.
 - a number of state-type services are provided through an Agreement with the Council, including courts, legal services and port management.
- The Government has made significant progress since 2016 on improving infrastructure and delivering essential services to the Norfolk Island community.

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Rural And Regional Affairs And Transport

Lead/Support contact: Sarah Vandebroek/ Aaron O'Neill

SB23-000881

SUBJECT: Norfolk Island Regional Council**Talking Points**Norfolk Island Regional Council (Council) and its responsibilities

- Following a Public Inquiry in 2021, the Councillors were dismissed and an Administrator, Mr Mike Colreavy, was appointed for a three-year term to December 2024.
- The Administrator has all the functions of the Council, including all the functions of a Councillor and the Mayor. During this period, the Council is expected to undertake reforms to strengthen its operations, performance and financial sustainability.
- The Australian Government and Council remain committed to working together for the long-term, sustainable governance of Norfolk Island.

Rates and Waste Management Charges

- The Government provided \$1 million (\$200,000 for rates & \$800,000 for waste management) of additional funding in both 2022-23 and 2023-24, to support the staged introduction of rates and waste management charges.
- A portion of rates remains unpaid by the community and Council has commenced debt recovery.

Key IssuesThe Council and its responsibilities

- The Council provides a broad range of local government services, including road maintenance and waste management.
- The Council also provides some state-type services, such as the operation of the Norfolk Island International Airport, telecommunications services, ports management and the electricity generation and distribution service.
- The Council expects to run a surplus of \$500,000 in 2023-24. This will assist in restoring working capital of \$8.0 million, as recommended in the 2020 independent audit of the Council's financial performance.

Rates and Waste Management Charges

- On 5 July 2022, and in response to community feedback, Minister McBain and the Council Administrator agreed to stagger increases in rates and waste management charges over multiple financial years.
- The Council released its 2023-24 Operational Plan, including rates and waste management charges for public display and held a seven-week consultation period which ended on 1 June 2023.

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SB23-000881

Electricity Subsidy

- The cost of diesel increased by 40 per cent for Council in the first quarter of 2022-23. The Council made provision in its 2022-23 Budget for an increase in diesel costs, however the increase was higher than expected and the provision wasn't sufficient.
- The Government provided a temporary subsidy to Council to relieve the impact of increased diesel fuel prices on electricity charges.
- A subsidy of \$200,000 was provided to Council for each of the first two quarters of 2022-23. This was an interim arrangement while Council transitioned to solar power, supported by the Government's \$5.3 million investment in improvements to Norfolk Island's electricity network, including solar infrastructure.

Proposed Cruise Ship Landing Fees

- NIRC are in discussions with cruise ship operators regarding proposed landing fees for visitors to Norfolk Island. The proposal is still in its infancy and nothing formal has been settled. The next Council meeting is on 6 March 2024 when a broader update on the proposal is expected to be provided to the community.

BackgroundDismissal of elected members and appointment of Administrator

- In late 2020, the Government received independent audit reports from Nexia Australia and Grassroots Connections Australia which made over 100 recommendations related to the Council's governance, financial performance, financial sustainability, and operations.
- On 3 February 2021, with regard to the two audit reports and submissions made by Council, the then Assistant Minister for Regional Development and Territories suspended the elected members.
- On 9 February 2021, Ms Carolyn McNally was appointed as commissioner to conduct a Public Inquiry into the Council. The Public Inquiry report, presented on 4 November 2021, identified significant instances where the Council did not manage its finances in accordance with the principles of effective financial and asset management.
- On 6 December 2021, having regard to the Public Inquiry report, the then Assistant Minister for Regional Development and Territories dismissed the elected Councillors.
- On 6 December 2021, Mr Michael Colreavy was appointed as Council Administrator until December 2024.
 - Mr Colreavy, has served in local government and financial management roles for more than 37 years, including 12 years as a council general manager and 20 years as a member of a council executive management team.

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- A detailed timeline relating to events between NIRC and the Department is at **Attachment A.**

Council Rates and Waste Charges

- Until 2016-17, Norfolk Island property owners were not charged land rates. Initially, rates were introduced as non-value-based property levies, from 2018-19 an ad valorem component was added.
- Rates and charges are increasing from a very low base and the additional revenue is critical for the ongoing financial sustainability of the Council. A review of land values under the Land Valuation Act 2012 (NI) was undertaken in early 2022.
- Some in the Norfolk Island community are opposed to generating council revenue through rates. There are also concerns about the fairness of the allocation methodology.
- For the 2023-24 financial year, 1,862 assessments were issued with the first instalment due on 31 August 2023 and the second instalment due on 30 November 2023. As at 22 December 2023:
 - 416 first instalments totalling \$130,000 remain unpaid, representing 22 per cent in number and 19 per cent in value, and;
 - 505 second instalments totalling \$170,000 remain unpaid, representing 27 per cent in number and 24 per cent in value.
- Council has previously supported payment plans for those experiencing hardship, with rebates also applying to eligible pensioners.

Attachment

- Attachment A – Norfolk Island Regional Council / DITRDCA Events

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Attachment A

TIMELINE - NORFOLK ISLAND REGIONAL COUNCIL / DITRDCA EVENTS

Date	Activity
15/12/2020	Assistant Minister Nola Marino, under the powers of s438I of the <i>Local Government Act 1993 (NSW) (NI)</i> issued a notice of intention to suspend the Norfolk Island Regional Council (NIRC) for a period of three months, following the findings and recommendations of the independent audit of the NIRC's governance, operations, financial performance and financial sustainability.
8/01/2021	Assistant Minister Marino received a submission from the Mayor, Ms Robin Adams.
3/02/2021	Assistant Minister Marino suspends the NIRC and agrees to appoint Interim Administrator Michael Colreavy. NIRC formally advised of suspension and appointment of administrator initially for three months.
4/02/2021	Media Release - Suspension Decision by Assistant Minister Marino.
4/02/2021	Interim Administrator Michael Colreavy formally accepts appointment with letter to Assistant Minister Marino.
8/02/2021	Initial meeting between Interim Administrator and NIRC General Manager Andrew Roach.
10/02/2021	Public inquiry into the Norfolk Island Regional Council announced. https://minister.infrastructure.gov.au/marino/media-release/public-inquiry-norfolk-island-regional-council
15/04/2021	Assistant Minister Marino issues notice to extend the suspension of NIRC for an additional three months (August 2021).
16/06/2021	Assistant Minister Marino issues Notice of Intention to extend suspension of the Norfolk Island Regional Council and the appointment of interim administrator Michael Colreavy, while the public inquiry is under way.
04/11/2021	Commissioner Carolyn McNally submitted her final report on the Public Inquiry into the Norfolk Island Regional Council.
06/12/2021	Elected members of NIRC were dismissed by Assistant Minister Marino, Mr Colreavy appointed as the NIRC Administrator for three years until 2024.
7/02/23	The Hon Kristy McBain MP referred an inquiry to the Joint Standing Committee on the National Capital and External Territories (JSCNCET), asking the Committee to inquire into and report on local government models and equitable revenue sources to support the model. The Committee invited written submissions from interested persons.

28/03/23	JSCNCET hearing held in Canberra, with DITRDCA Officials Mr David Mackay, Ms Sarah Vandenbroek and Mr Aaron O'Neill appearing before the Committee.
04/04/23 – 05/04/23	JSCNCET hearing held on Norfolk Island, with Norfolk Island Council of Elders, People for Democracy, Business Council of Norfolk Island, Ms Robin Adams, Norfolk Island Accommodation and Tourism Association, Dr Chis Nobbs, Ms Nadia Lozzi-Cuthbertson OAM, Norfolk Island Regional Council, Norfolk Island Law Association, No Land Rates Group, Norfolk Island Chamber of Commerce, Ron Ward, Dr Geoff Edwards attending. Community statements made by other members of the Community.
14/8/23	The Hon Kristy McBain MP, Ms Sarah Vandenbroek and Mr Mike Colreavy attended a teleconference to discuss the current progress of NIRC while under administration. The discussion focussed on whether more could be done to inform the Norfolk Island Community about decisions and the continuation of a rates and waste subsidy in 2024-25, as well as asset maintenance and prioritising. Mr Colreavy advised that NIRC are on track to complete the External Audit Findings recommendations on schedule.
27/11/2023	JSCNCET released the report on its Inquiry. The report contained seven broad recommendations including the establishment of a new bespoke model of governance for Norfolk Island.

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Lead/Support contact: s22(1)(a)(ii) /Sarah Vandenbroek

SB23-000882

SUBJECT: Norfolk Island Governance Committee & JSCNCET findings**Talking Points**

- The Norfolk Island Governance Committee (NIGC) has met seven times since its establishment on 18 October 2023.
- The NIGC is a formal avenue for the Norfolk Island community to provide input into Australian Government decisions directly affecting the community.
- The work of the NIGC is complementing other work to improve governance frameworks on Norfolk Island.
- The Joint Standing Committee on the National Capital and External Territories (JSCNCET) released *Restoring Democracy: Report of the Inquiry into local governance on Norfolk Island* on 27 November 2023.
- The JSCNCET recommends that the recommendations contained in the report be referred to the NIGC for further consultation and refinement.
- The Government response to the JSCNCET report is due by 27 February 2024.

Key IssuesNIGC

- The NIGC community representatives were selected through an election held on 11 October 2023.
- The election was a non-statutory community election and voting was not compulsory.
- The NIGC comprises six members:
 - the Norfolk Island Administrator: Mr George Plant;
 - a senior representative from the Department of Infrastructure, Transport, Regional Development, Communications and the Arts: currently Ms Sarah Vandenbroek, First Assistant Secretary, Territories Division;
 - a senior representative from the Queensland Department of the Premier and Cabinet: currently Ms Rachel Welch, Executive Director, Norfolk Island Taskforce; and
 - three community representatives: Mr Chris Magri, Ms Alma Davidson, and Ms Chelsea Evans.
- The NIGC agreed that the community representatives would nominate a single proxy to participate in meetings should any one of the community members not be available.
 - The community representatives agreed Ms Anita French would be the proxy.

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SB23-000882

Joint Standing Committee Inquiry into local governance on Norfolk Island

- On 27 November 2023 the JSCNCET released *Restoring Democracy: Report of the Inquiry into local governance on Norfolk Island*.
- The report aims to address concerns and issues regarding governance on Norfolk Island and proposes recommendations for re-establishing local democracy.
- The report provides an overview of the historical context, highlighting the island's previous democratic structures and the reasons behind the abolition of self-government and the suspension of the subsequent council.
- It emphasises the negative impact of the 2015 changes on local engagement, decision making, cultural autonomy and community cohesion.
- The report suggests a timeline and roadmap for implementing the recommendations.
- It emphasises the importance of engaging with the Norfolk Island community and valuing local perspectives during the implementation process.
- It also suggests ongoing monitoring and evaluation to ensure the effectiveness and sustainability of the proposed changes.
- Recommendations from the report are at **Attachment A**.

Background

- In October 2022, the Minister for Regional Development, Local Government and Territories, the Hon Kristy McBain MP made a commitment to the Norfolk Island community to establish the NIGC.

NIGC election

- The department engaged the Australian Election Company (AusElect) to manage the election. The total contract value was \$122,124.
- A specific electoral roll was established for the NIGC community election.
 - enrolment was not compulsory.
 - enrolment was open to all Norfolk Island community members over the age of 18 who had been normally resident on the island for one month prior to polling day (11 October 2023).
 - Australian residency was not a requirement to enrol.
- 12 candidates nominated to stand for election to the three positions.
- 1,129 formal ballots (in person and online voting) were made.
- The three NIGC community representatives have been appointed by Minister McBain. These are paid, part-time roles.

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- NIGC community representatives will receive a remuneration package of up to \$49,640 per annum. Community representatives have received conflict of interest training, and will undertake other training as identified by the NIGC.
 - remuneration for community representatives is being funded from within the department's existing administered appropriation for services to Norfolk Island.
 - Community representatives will serve until December 2024, or until a new governance body is established on Norfolk Island.

Joint Standing Committee Inquiry into local governance on Norfolk Island

- The JSCNCET received over 40 written submissions, including many from Norfolk Island community members.
- The department made a submission, which is available on the Committee web page.
- The JSCNCET held public hearings in Canberra on 28 March and 25 July 2023, and on Norfolk Island on 4-5 April 2023. The department appeared in Canberra on 28 March.

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Attachment A

Recommendations in the Restoring Democracy Report

1. The Committee recommends that the Norfolk Island Governance Committee incorporate into its terms of reference consideration of the development of a preamble for the establishing legislation that:
 - recognises the culture, traditions, heritage and history of Norfolk Island;
 - defines the nature of the relationship between Norfolk Island and Australia; and
 - sets out the shared aspirations for the future direction of the relationship.
2. The Committee recommends a new bespoke model of local governance for Norfolk Island, to be enacted through Commonwealth legislation after thorough community consultation to define some key aspects of the model.
3. The Committee recommends that the new governing body include both democratically elected and appointed members with specific expertise in public administration, and that:
 - the governing body consist of at least six members;
 - a majority of members be elected, with elected members holding the balance of power on the body;
 - the appointed positions be reserved for individuals with expertise in relevant matters of public administration, selected via a merit-based process that preferences qualified local community members where possible; and
 - capacity building be a key responsibility of the governing body to ensure that more Norfolk Islanders are qualified to hold future governance positions either in the governing body or local administration, and in the procurement of goods and services by the administration.
4. The Committee recommends that the Norfolk Island community have a say in the governing body, including that:
 - the recommendations contained in this report be referred to the Norfolk Island Governance Committee for further consultation and refinement;
 - this consultation and refinement result in a model that includes a clearly defined preamble for the establishing legislation, the size of the governing body, the specific expertise required by this governing body, and the revenue models to be incorporated into the establishing legislation; and
 - a binding, compulsory vote of registered voters on Norfolk Island is required to approve the final model determined by the Norfolk Island Governance Committee.

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5. The Committee recommends that the first elections for the new governing body should be held prior to December 2024.
 6. The Committee recommends that the governing body be adaptive and supportive of the unique local history and identity of Norfolk Island, and that:
 - the new Commonwealth legislation contain the form of the preamble developed by the Norfolk Island Governance Committee; and
 - the legislation contain provisions for periodic review to ensure that the governing body is adaptable and can meet the future needs and interests of both Norfolk Island and Australia.
 7. The Committee recommends that the responsibilities of the new governing body and the mechanism for local input into Commonwealth and State responsibilities be clearly defined following the restoration of local democracy on Norfolk Island, including that:
 - to ensure Commonwealth and State services meet local needs—the governing body should have a formal advisory role in relation to education, health, population strategy, heritage management, biosecurity, sea-freight and tourism;
 - the management of key historical sites of cultural importance to the local community be subject to joint management between the Commonwealth and the local community; and
 - these matters be incorporated into the terms of reference of the Norfolk Island Governance Committee for further local consultation and refinement.

Contact: s22(1)(a)(ii)

Cleared by First Assistant Secretary: Sarah Vandenbroek

Phone: s22(1)(a)(ii)

Version Number: 02

Date: 01/02/2024

2023 - 2024 Additional Estimates

Rural And Regional Affairs And Transport

Lead/Support contact: Fiona Yule

SB23-000883

SUBJECT: City and Regional Deals**Talking Points**

- City and Regional Deals are a model of place-based investing in partnership between the three levels of government.
- The Australian Government is investing \$9.4 billion in 12 places through the City and Regional Deal model. This investment has leveraged an additional \$11.3 billion in co-investment from Deal partners.
- As at 30 November, over \$4.3 billion of the Government contribution has been expended.
- The Deals are collectively made up of 259 commitments, comprising 412 individual projects, which are tailored to the unique needs of the 12 Deal locations.
- Of the 259 commitments, 91 are complete, 21 are ongoing ¹ and more than 130 are underway².
- The majority of Deals and associated commitments are progressing with a minority experiencing issues and delays that partners are working collaboratively to resolve.

NOTE

1. Ongoing - The commitment does not have a defined end date. For example, the Townsville City Deal includes a commitment - International Education and Training Destination: Develop Townsville's global reputation as a world-class destination for education, edu-tourism, training and research.
2. Underway - Effort towards the final product is underway.

Key Issues

- There are 11 Deals currently in place, plus the Albury Wodonga Regional Projects, which uses the Regional Deal model.
- The 11 Deals are located in: Adelaide, the Barkly (Tennant Creek and surrounds), Darwin, Geelong, Hinkler (Bundaberg and Hervey Bay), Hobart, Launceston, Perth, Townsville, South East Queensland (SEQ) and Western Sydney.
- Deal commitments are funded and administered in a variety of ways, including through other Government programs, State or Territory governments, local governments and other organisations.
- Of the 259 Deal commitments, 78 are administered directly by the City and Regional Partnerships Branch under outcomes 3.1 and 3.3.
- Of the \$1.8 billion directly administered by the City and Regional Partnerships Branch, \$648.5 million has been spent.

Contact: Fiona Yule**Cleared by First Assistant Secretary:** Lisa Rauter**Phone:** s22(1)(a)(ii)**Version Number:** 2**Date:** 01/02/2024

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Lead/Support contact: Fiona Yule

SB23-000883

- The Deals are all in different stages of delivery:
 - Four Deals signed between 2016 and 2018 (for Townsville, Launceston, Western Sydney and Adelaide) are well progressed with more than half of commitments complete.
 - Six Deals signed between 2018 and 2020 (Darwin, Hobart, Geelong, Barkly, Hinkler and Perth) are well into their implementation with between 20 per cent and 40 per cent of commitments complete.
 - Two are still scoping projects in detail, having only recently entered into the implementation phase: South East Queensland and Albury Wodonga.
- Some key issues related to the Deals include:

Barkly Regional Council under official management (Progress on Barkly Regional Deal (EC23-0005323 refers)

- On 17 October 2023 Barkly Regional Council was placed under official management and all elected members were suspended from office by order of the Hon Chanston Paech, in his role as NT Minister for Local Government.
- The Minister has appointed Peter Holt as Official Manager and Ruth Morely as an Investigator to report findings to the Northern Territory government by 12 March 2024.
- The official management order does not impact the status of Barkly Regional Council as a Deal partner. The Australian Government and Northern Territory government continue to engage with Council on relevant commitments.

Progress of Albury Wodonga Regional Projects

- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts continues to work with the Intergovernmental Steering Committee for Albury Wodonga Regional Projects to scope the five commitments in order to progress these to final agreement.
- Project plans for two commitments (Murray River Experience/ Gateway Island and Advanced Manufacturing) are being considered by Government.

Adelaide City Deal – Tarrkarri Centre for First Nations Cultures

- In October 2022 the project was put on hold due to cost increases.
- Following an independent review commissioned by the South Australian Government, in December 2023, the Premier of South Australia wrote to the Prime Minister advising that to deliver a centre of national and international significance the total capital cost of the project would increase from \$200 million to \$600 million and sought a decision on a request for an additional \$190 million by the end of 2023.
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts has examined the review findings and recommendations. The Department is working with the South Australian

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Department of Premier and Cabinet to obtain additional information and will brief the Minister in due course.

- The Department is working through a related Freedom of Information request received on 12 December 2023 from ABC News Adelaide.

Hobart - Australian Antarctic Division Funding and Senate Inquiry

- A Senate inquiry in Australian Antarctic Division (AAD) funding was established on 9 August 2023.
- The date for reporting on this inquiry has been extended to 20 March 2024.
- Two commitments within the Hobart City Deal include funding from the AAD.
- The department remains in discussions with AAD to understand any implications from the Senate inquiry.
- Any questions regarding AAD funding should be directed to the Department of Climate Change, Energy, the Environment and Water.

Funding for Townsville Concert Hall

- A business case for a Townsville Concert Hall is complete, including a service needs assessment, site options analysis, peer review, financial feasibility, benefits realisation analysis and stakeholder engagement report.
- The business case is under consideration by the Australian Government in consultation with the Queensland government and Townsville City Council.

Infrastructure Investment Program (IIP) Strategic Review

- Twenty-one commitments within the deals have funding from the IIP. As an outcome from the IIP strategic review, the Northern Suburbs Transit Corridor (a project in the Hobart City Deal) will proceed through planning (\$2.5 million), with the remaining funding (\$22.5 million) set aside for construction. The other 20 commitments will continue as planned with the same or additional funding.

Background

- The majority of Deals and commitments are progressing well toward delivery. Highlights since last estimates include:

Darwin City Deal

- The façade of Charles Darwin University's new Education and Community Precinct has been completed ahead of the wet season, capping off the building's main protection against Darwin's tropical heat and humidity. Construction is on track for completion in May 2024 and an official opening is scheduled for July 2024.

Barkly Regional Deal

- In November 2023 the Bureau of Meteorology received in-principle agreement on an Indigenous Land Use Agreements (ILUA) for the Tennant Creek Weather Radar project.

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Lead/Support contact: Fiona Yule

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Geelong City Deal

- Nyaal Banyul - Geelong Convention and Event Centre: the Public-Private Partnership agreement between the Victorian government and Plenary Conventions for the delivery of this commitment was announced on 18 December 2023. Plenary Conventions is investing \$120.0 million towards the development of a Crowne hotel onsite, with a further \$130.0 million earmarked for future development of a mixed-use precinct. The Victorian government has further increased its contribution to the commitment by \$162.0 million bringing the Victorian government's contribution to \$423.2 million, the Australian Government \$30.0 million and the City of Greater Geelong \$3.0 million.

Financial Information as at 30 November 2023:

- This table includes budgets for commitments administered by City and Regional Partnerships Branch under outcomes 3.1 and 3.3 of the Portfolio Budget Statement and payments to state programs through Budget Paper 3.
- All figures are for Administered funding.

Program Start Date:	2016					
Program End Date:	2042					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation as at Budget 2023-24	211.9	415.3	491.3	300.2	129.0	1547.6
<i>Less:</i>						
Actual Expenditure YTD as at 30 November 2023 ¹	161.8	4.9				166.7
Total Committed Funds as at 30 November 2023	<u>50.1</u>	<u>410.4</u>	<u>491.3</u>	<u>300.2</u>	<u>129.0</u>	<u>1,380.9</u>
Total Uncommitted Funds (balance) as at 30 November 2023 ²	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

NOTE

1. The appropriation line reconciles to May Budget 2023-24
2. The actual expenditure for FY2022-23 includes June Accruals

Attachments

- Attachment A – Deal Facts and Figures
- Attachment B – Media Coverage Summary
- Attachment C - Relevant Questions on Notice

Contact: Fiona Yule**Cleared by First Assistant Secretary:** Lisa Rauter**Phone:** s22(1)(a)(ii)**Version Number:** 2**Date:** 01/02/2024

Attachment A

DEAL FACTS AND FIGURES

Funding contributed to Deals by partner, DITRDCA or other Australian Government program

Partner/Program	Commitment (\$)	% of total
Infrastructure Investment Program	6,603,357,333	31.9%
New South Wales Government	5,513,590,000	26.6%
City and Regional Partnerships	1,805,863,598	8.7%
Queensland Government	1,185,761,020	5.7%
Tasmanian Government	883,650,338	4.3%
West Australian Government	721,800,000	3.5%
Queensland Councils	595,942,121	2.9%
DCCEEW	512,668,057	2.5%
South Australian Government	512,000,000	2.5%
Edith Cowan University	360,000,000	1.7%
Northern Territory Government	326,575,000	1.6%
Victorian Government	294,100,000	1.4%
TasWater	133,200,000	0.6%
DEWR	131,445,000	0.6%
NSW Councils	118,550,000	0.6%

Partner/Program	Commitment (\$)	% of total
Community Development Grants Program	118,085,000	0.6%
University of Tasmania	109,342,735	0.5%
Tasmanian Councils	102,448,826	0.5%
National Housing Finance and Investment Corporation	100,000,000	0.5%
Port of Townsville Limited	71,800,000	0.3%
Department of Defence	45,969,000	0.2%
City of Perth	45,000,000	0.2%
Department of Social Services	30,000,000	0.1%
Curtin University	20,000,000	0.1%
Other - Industry	235,977,500	1.1%
Other - Australian Government	84,418,527	0.4%
Other - Councils	43,241,000	0.2%
Other - Tertiary Institutions	5,160,000	0.0%
Grand Total	20,709,945,055	100.0%

Commitment status

Commitment status	CRP funded	Not CRP funded	Total
Complete	13	78	91
Ongoing	5	16	21
In-progress	56	77	133
Not commenced	5	9	14
Total	79	180	259

Deal timeframes

Earliest Announced (Townsville)	Earliest Signed (Townsville)	Latest End Date (SEQ)
Jun-2016	Dec-2016	Mar-2042

Deal	Announced	Signed	Length	End Date
Adelaide City Deal	Dec-2018	Mar-2019	10 Years	Mar-2029
Albury Wodonga Regional Projects	Mar-2019	n/a	n/a	n/a
Barkly Regional Deal	Jul-2018	Apr-2019	10 Years	Apr-2029
Darwin City Deal	May-2017	Nov-2018	10 Years	Nov-2028
Geelong City Deal	Jan-2018	Mar-2019	10 Years	Mar-2029
Hinkler Regional Deal	Nov-2018	Jan-2020	5 Years	Jan-2025
Hobart City Deal	Jan-2018	Feb-2019	10 Years	Feb-2029
Launceston City Deal	Jul-2016	Apr-2017	10 Years	Apr-2027
Perth City Deal	Apr-2018	Sep-2020	10 Years	Sep-2030
SEQ City Deal	Mar-2019	Mar-2022	20 Years	Mar-2042
Townsville City Deal	Jun-2016	Dec-2016	15 Years	Dec-2031
Western Sydney City Deal	Jun-2016	Mar-2018	20 Years	Mar-2038

Australian Government expenditure

At 30 November 2023

Paid to date (\$)	Yet to pay (\$)	Total (\$)	Percent expended
3,825,387,901	5,499,369,858	9,324,757,760	41.02%

Note: Figures may not include payments by other Government departments/agencies and programs.

Australian Government budget over the forward estimates

2023-24	2024-25	2025-26	2026-27	2027-28 on	Total
1,841,084,422	2,108,040,701	757,455,000	286,280,000	96,700,581	5,089,560,704

Note:

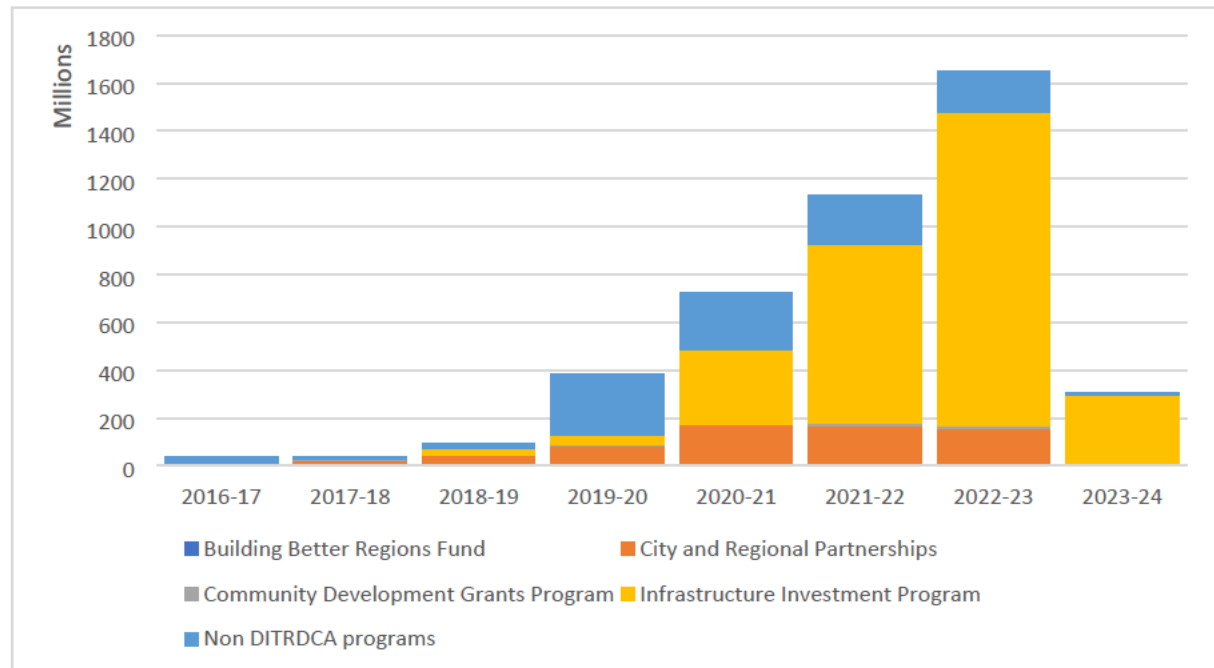
The total budget does not equal the amount yet to pay from the Australian Government expenditure table. Reasons the two figures are not the same include:

1. Pending movement of funds from the 2022-23 financial year; and
2. Where other Australian Government agencies have not provided information on their budget.

Australian Government Deal Payments by Financial Year

Note: as at 30 November 2023

Note: Information is as provided by other Departments or other programs within the Department. It may not be complete.



Attachment B

Media Coverage Summary

Barkly Regional Deal (for more information see EC23-005323)

- NT News 29 November 2023 - *Venture Housing Company's plans for 12 new community houses at Tennant Creek.*
- Article discusses Venture Housing's plans for social and affordable housing in Tennant Creek, and notes that Venture Housing's redevelopment application is currently under exhibition in the Northern Territory (Recent Media refers).
- NT News 13 December 2023 - *Police admit Tennant Creek child sexual assault probe after MLA blows transparency whistle.*
- The article reports that the Member for Araluen, Robyn Lambley, made representations to NT Police on 12 December 2023 regarding two alleged sexual assault and associated investigations in Tennant Creek and Alice Springs; and that Police subsequently issued a media statement confirming both incidents. One incident involved an adult.
- Territory Families, Housing and Communities (TFHC) and Tennant Creek Police have confirmed that the Tennant Creek incident is currently with the Child Abuse Taskforce (CAT). The investigation is underway however the allegations are yet to be corroborated/substantiated.
- Sky News Australia December 12 2023 - *NT Police investigating alleged sexual assault of seven-year-old child in Tennant Creek* <https://www.skynews.com.au/australia-news/crime/nt-police-investigating-alleged-sexual-assault-of-sevenyearold-child-in-tennant-creek/news-story/fee93f71d339dc1812d2dd2fc58fed4d>
- In this article Ms Lambley indicates that funding for programs, facilities and resources promised in 2018 following a child sexual assault in Tennant Creek and the then Australian Prime Minister's subsequent visit to Tennant Creek have not been delivered in the Barkly region.

Attachment C

Relevant Questions on Notice

There were seven Questions on Notice asked at supplementary estimates relating to City and Regional Deals: six related to specific Deals or projects and details can be found in the relevant back pocket brief or deal overview brief.

The remaining question is below:

Departmental Question Number: SQ23-005114

Division/Agency Name: DIV - Partnerships and Projects

Hansard Reference: Written (02 November 2023)

Topic: Annual Report - Cities Performance Measure

Senator Bridget McKenzie asked:

Program 3.3. Cities – Performance Measure 20: Number of City and Regional Deal commitments on track to be completed within agreed timeframes – projects are delivered according to agreed milestones. (page 106)

Why has this measure been rated “unable to make an assessment” when your officers know the progress of agreed actions? The status of each City and Region deal is probably detailed at some length in the Folders your officers are carrying.

Answer:

The recorded result of ‘unable to make an assessment’ is due to the department not having an auditable methodology in place to uniformly measure its performance for all commitments and projects agreed under the City and Regional Deals. The result is not a reflection of the work undertaken by the Department of Infrastructure, Transport, Regional Development, Communications and the Arts to deliver City and Regional Deal commitments.

Moving forward, the department has developed and launched a Performance Framework to improve processes, strengthen consistency across reporting documents and present a new benchmark for assessing the department’s performance.

2023 - 2024 Additional Estimates

Rural And Regional Affairs And Transport

Lead/Support contact: John Maxwell

SB23-000884

SUBJECT: Macquarie Point Precinct**Talking Points**

- The Australian Government has made a capped commitment of \$240.0 million for urban development at the Macquarie Point precinct in Hobart.
- The Government's funding commitment requires the Tasmanian government to meet the conditions and expectations set out in the Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP's letter to the Tasmanian Premier, Jeremy Rockcliff on 28 April 2023.
- A precinct plan for Macquarie Point is being developed by the Macquarie Point Development Corporation (MPDC). To date, MPDC has conducted public consultation in two stages:
 - For 10 weeks between 3 June 2023 and 13 August 2023 to inform the preparation of the draft Precinct Plan. This consultation period received a total of 2018 responses.
 - For six weeks between 15 October 2023 and 26 November 2023 to invite comment on the draft Precinct Plan. The draft Precinct Plan is available on the MPDC website, together with a summary of the consultation conducted in stage one.
- MPDC has also been meeting directly with key stakeholders – predominantly individual affected organisations and peak bodies such as RSL Tasmania.

Key IssuesConditions and expectations for Macquarie Point Precinct

- Minister Catherine King has stipulated the funding of the Macquarie Point precinct is conditional on the following requirements:
 - The Tasmanian government will upgrade Macquarie Wharf, with the immediate priority being Wharf 6, as well as delivering upgrades to Wharves 4 and 5 in due course. Additional questions in relation to wharf upgrades should be directed to the Department of Climate Change, Energy, the Environment and Water (DCCEEW); and
 - The Tasmanian government will ensure the delivery of housing at Macquarie Point, including a portion set aside as affordable, essential worker or social housing.
- In addition, the Government expects the Tasmanian government will:
 - produce a refreshed precinct plan for the site by 1 October 2023;
 - consider transport connectivity and accessibility in and around the site;
 - engage with community groups and all affected stakeholders including First Nations groups, RSL Tasmania and Hobart City Council;
 - maintain and enhance existing amenity of the site; and
 - ensure upgrades to UTAS Stadium are progressed as a priority.

Contact: Fiona Yule**Cleared by First Assistant Secretary:** Lisa Rauter**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 15/01/2024

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Rural And Regional Affairs And Transport

Lead/Support contact: John Maxwell

SB23-000884

- Minister Catherine King's letter is available on the MPDC's consultation website: www.macpoint.com/precinctplan.

Funding

- The Australian Government's \$240.0 million investment will be delivered to the Tasmanian government under a schedule to the Federation Funding Agreement (FFA)—Infrastructure. The FFA schedule is currently under negotiation with the Tasmanian government.
- Consistent with other FFA schedules, the FFA schedule for the Macquarie Point precinct will be published on the Council on Federal Financial Relations website when finalised.
- Funding for this project is capped. The Department of Infrastructure, Transport, Regional Development, Communications and the Arts has not received any requests from the Tasmanian government seeking additional funding for this project. Preparing detailed cost estimates and managing any cost escalations are the responsibility of the Tasmanian government.

Exemption from Goods and Services Tax (GST) relativities

- The department is aware that the Tasmanian Treasurer wrote to the Australian Government Treasurer in May 2023 seeking the Treasurer's agreement to exclude funding for the Macquarie Point precinct from the calculation of the GST relativities as part of the 2024 Update.
- Questions regarding GST relativities should be directed to the Treasury.

The Macquarie Point Precinct Plan Project Steering Committee (the Committee)

- The purpose of the Committee is to provide a forum for delivery partners and related officials to oversee and monitor progress to develop a draft precinct plan for Macquarie Point, which will include interaction with the Port of Hobart. The Terms of Reference (ToR) for the Committee are publicly available on the MPDC's consultation website: www.macpoint.com/precinctplan.
- The Committee has met on 4 August, 29 August, 21 September 2023 and 13 October 2023.
- The members of the Committee are:
 - Anne Beach, Chief Executive Officer, Macquarie Point Development Corporation (MPDC), Meeting Chair
 - Gary Swain, Deputy Secretary, Tasmanian Department of State Growth
 - David Mackay, Deputy Secretary, Department of Infrastructure, Transport, Regional Development, Communications and the Arts
 - Stephen Casey, Chief Operating Officer and Group Executive Growth and Opportunities, TasPorts
 - Michael Malouf, Executive Chair, Stadiums Tasmania

Contact: Fiona Yule**Cleared by First Assistant Secretary:** Lisa Rauter**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 15/01/2024

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Rural And Regional Affairs And Transport

Lead/Support contact: John Maxwell

SB23-000884

- James Avery, CEO, Stadiums Tasmania
- The department understands that a second steering committee for a mixed-use stadium at Macquarie Point is being considered by the Tasmanian Government but it has not yet met and its membership is not known.

Project of State Significance

- On 20 May 2023, the Tasmanian Premier announced the Tasmanian government would provide an opportunity for all Members of Parliament to participate in the planning process of the Macquarie Point precinct by requesting that the Governor declare the stadium a Project of State Significance (PoSS).
- As a PoSS, the stadium component of the Macquarie Point precinct will go through the Tasmanian Parliament for approval to direct the Tasmanian Planning Commission (the Commission) to undertake an integrated, independent assessment of the project, at arms-length from Government.
- The proposal for a multipurpose stadium at Macquarie Point was declared to be a PoSS by the Tasmanian Governor on 16 October 2023 in the State Policies and Projects (Project of State Significance) Order 2023. The Tasmanian Parliament approved the Order on 8 November 2023.
- The Commission has created a Macquarie Point Multipurpose Stadium Panel to perform the integrated assessment of the PoSS. This process typically involves the following steps:
 - The Commission seeks submissions from the relevant Council and agencies with an interest in the project.
 - The Commission makes guidelines for the preparation of reports that are to be presented to the Commission. The Commission may invite public comment on draft guidelines. In the case of Macquarie Point, the draft guidelines were exhibited for public comment from 4 December 2023 until 8 January 2024. Finalised guidelines are to be published no later than 16 February 2024
 - The proponent submits reports outlined by the guidelines, and the Commission prepares a draft integrated assessment report.
 - The draft integrated assessment report, supporting reports and information are exhibited, and representations invited.
 - The Commission may then hold hearings in relation to representations and may modify its draft integrated assessment report after considering representations.

Technical Advice

- On 2 November 2023, the department published a request for quote for the procurement of expert technical advice related to Macquarie Point precinct. This procurement process closed on 15 November 2023.

Contact: Fiona Yule**Cleared by First Assistant Secretary:** Lisa Rauter**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 15/01/2024

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Lead/Support contact: John Maxwell

SB23-000884

- On 8 December 2023, the department entered into a contract with SGS Economics and Planning Pty Ltd to provide expert technical advice on the Macquarie Point precinct plan and all other relevant planning documents, to support the commitment of Government funding to the Macquarie Point redevelopment.

BackgroundWharf Upgrades at Macquarie Point

- The Australian Antarctic Division (AAD) of DCCEEW is continuing to work with TasPorts in relation to wharf upgrades at Macquarie Point.
- The department understands that commercial negotiations between AAD and TasPorts are continuing in relation to upgrades to Wharf 6, which is where RSV Nuyina is berthed.
- The department understands that a Senate inquiry into the funding and operation of the AAD commenced in September 2023. More detailed questions should be directed to DCCEEW.

Financial Information as at 30 November 2023

Funding by financial year*:

Project	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000	2026-27 \$'000	2027-28 \$'000	Total \$'000
Macquarie Point precinct	0	0	80,000	100,000	60,000	240,000

*There is a single line item of \$305.0 million in the 2023-24 Federal Budget for *Hobart and Launceston place based co-investments*

Contact: Fiona Yule

Cleared by First Assistant Secretary: Lisa Rauter

Phone: s22(1)(a)(ii)

Version Number: 01

Date: 15/01/2024

2023 - 2024 Additional Estimates

Rural And Regional Affairs And Transport

Lead/Support contact: Lisa Rauter/Andrew Burke

SB23-000885

SUBJECT: Northern Australia Infrastructure Facility**Talking Points**

- The Northern Australia Infrastructure Facility (NAIF) plays a significant role in supporting the Australian Government's regional and northern Australia agendas.
- Under the *Northern Australia Infrastructure Facility Act 2016* (the NAIF Act), all financing proposals are subject to consideration by the Minister for Northern Australia. The Minister, however, can only reject financing proposals in circumstances defined by the NAIF Act.
- Members of the NAIF Board are appointed by the Minister for Northern Australia, the Hon Madeline King MP. There are currently no vacancies.
- In December 2023, the Minister for Northern Australia and the Minister for Finance signed the *Northern Australia Investment Facility Investment Mandate Direction 2023*.

Key Issues

- Questions on the following should be referred to the NAIF:
 - NAIF projects (including troubled and impaired loans and composition of the investment pipeline)
 - data on NAIF investments (total investments today, forecast public benefit)
 - ongoing legal proceedings
 - NAIF staffing and operations

If asked about NAIF investing in remote Indigenous housing

- The Government is committed to ensuring the NAIF delivers tangible outcomes for communities across northern Australia.
- In December 2022, the Minister for Northern Australia, The Hon Madeleine King MP and the Minister for Finance, Senator the Hon Katy Gallagher issued the NAIF a new Statement of Expectations and in December 2023 they issued a new NAIF Investment Mandate (tabled in Parliament on 6 February 2024).
- Both of these documents signal to the NAIF the Government's expectations the NAIF actively support projects in priority areas such as supporting Indigenous backed investments and projects increasing the supply of housing across North Australia.
- Each project would be required to meet NAIF's eligibility criteria – including the capacity for the proponent to repay.
- The NAIF does not provide loans of any kind to individuals to assist financing the purchase of their own residential properties (refer article: "*Labor wants fund to help people in remote Indigenous communities own their homes*", The Australian, 6 January 2024 (**Attachment A**)).

Contact: Andrew Burke**Cleared by First Assistant Secretary:** Lisa Rauter**Phone:** s22(1)(a)(ii)**Version Number:** 02**Date:** 06/02/2024

2023 - 2024 Additional Estimates

Rural And Regional Affairs And Transport

Lead/Support contact: Lisa Rauter/Andrew Burke

SB23-000885

If asked about the NAIF Investment Mandate 2023

- On 14 December 2023, the Minister for Northern Australia and Minister for Finance issued the *Northern Australia Investment Facility Investment Mandate 2023* (Investment Mandate).
 - the new Investment Mandate was registered in the Federal Register of Legislation on 14 December 2023, coming into force on the same day and immediately replacing the previous Investment Mandate issued in 2021.
 - the Investment Mandate was tabled in the Parliament on 6 February 2024.
- The new Investment Mandate:
 - reframes NAIF's investment focus toward those projects supporting identified Government policy priorities;
 - strengthens the expectation the NAIF will consult and collaborate with other Government entities, in particular Specialist Investment Vehicles, and support the Net Zero Economy Agency's role in the transition to net zero emissions;
 - formalises the Government's expectation that the NAIF invest no less than \$500.0 million towards projects that support the delivery of the 2023-30 Critical Minerals Strategy; and
 - includes other operational amendments aimed at improving NAIF's risk and financial management, aligning the Investment Mandate with the amendments made to the NAIF Act passed in 2023, and supporting NAIF to actively manage its investment portfolio.

If asked about NAIF's ability to make equity investments

- The new Investment Mandate and the December 2022 Statement of Expectations outlines the Government's expectations that concessional loans provided via the States and Territories continue to be the primary and preferred form of financial assistance considered by NAIF for all investment proposals.
- The NAIF retains the ability to make equity investments as an alternative financing mechanism, under the requirements imposed by the Investment Mandate. These requirements largely require that there be a substantial and demonstrable benefit to the use of equity instead of a loan.

If asked about NAIF's ability to invest in projects that support fossil fuel industries

- The Government has not directed NAIF to invest nor prevented it from investing in any particular sector.
- The NAIF Board assess each individual project on its specific merits, including the degree to which a project is consistent with the new Investment Mandate.

Contact: Andrew Burke**Cleared by First Assistant Secretary:** Lisa Rauter**Phone:** s22(1)(a)(ii)**Version Number:** 02**Date:** 06/02/2024

2023 - 2024 Additional Estimates**Rural And Regional Affairs And Transport****Lead/Support contact: Lisa Rauter/Andrew Burke****SB23-000885***If asked about NAIF Board Appointments*

- The NAIF Board is defined within the NAIF Act as consisting of Chair, four-six members and the Secretary or identified alternate(s) of the department.
- Under the Act, the Minister for Northern Australia is responsible for NAIF Board appointments.
 - these appointments are also significant appointments and as such are considered in accordance with the Cabinet handbook (s116b).
- Between June and November 2024, six current Board member appointments, including the Chair, are scheduled to expire.

If asked about the NAIF Act Review

- Section 43 of the NAIF Act mandates that the Minister for Northern Australia must commission a review of the Act as soon as possible after 30 June 2024, and:
 - consider whether the limit for financial assistance be extended beyond 30 June 2026;
 - review Governance arrangements moving forward; and
 - provide the Minister for Northern Australia with a written report, to be tabled in the Parliament within 15 sitting days of receipt.
- The scope, approach and terms of reference for the Review are a matter for Government and these details will be finalised in coming months.

Background

- The NAIF came into existence on 1 July 2016 as a Corporate Commonwealth Entity under the NAIF Act.
- The duties of the Minister for Northern Australia are set out in the NAIF Act, including:
 - under Part 4 of the NAIF Act, all NAIF financing proposals are subject to the consideration of the Minister for Northern Australia;
 - under section 11(3) of the NAIF Act, the receipt of a proposal notice triggers the 21-day consideration period. This may be extended to 60 days by issuing a written notice to the NAIF;
 - the Minister for Northern Australia can only issue a rejection notice (aka veto) during the legislated consideration period or advise the NAIF that the Minister is not issuing a rejection notice;
 - under section 11(5) of the NAIF Act, a proposal can be rejected only if the Minister for Northern Australia is satisfied providing financial assistance would be inconsistent with the objectives and policies of the Government; or have adverse implications for Australia's national and domestic security; or have an adverse impact on Australia's international reputation or foreign relations;

Contact: Andrew Burke**Cleared by First Assistant Secretary:** Lisa Rauter**Phone:** s22(1)(a)(ii)**Version Number:** 02**Date:** 06/02/2024

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SB23-000885

- should the Minister for Northern Australia decide financial assistance should not be provided, the Minister must then table a written rejection notice in each House of the Parliament.
- Under Section 9 of the NAIF Act the responsible Ministers must, by legislative instrument, give directions to the NAIF Board about the performance of the NAIF's functions.
 - the *Northern Australia Infrastructure Facility Investment Mandate Direction 2023* was finalised and issued in December 2023.
- NAIF is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the department, which are then paid to NAIF and are considered 'departmental' for all purposes.
 - resourcing from the Government for NAIF in 2023-24 is approximately \$22 million.
 - the Average Staffing Level for NAIF within the Portfolio Budget Statement is 1.0 (representing the CEO).
- Departmental Officials will have copies of the following documentation if required:
 - Ministerial Statement of Expectations issued December 2022
 - NAIF Statement of Intent dated February 2023
 - Addendum to the Ministerial Statement of Expectations issued in July 2023
 - NAIF Addendum to the Statement of Intent dated July 2023
 - Further correspondence from the NAIF relating to the Addendum to the Statement of Intent dated December 2023

Attachments

- **Attachment A:** Copy of "*Labor wants fund to help people in remote Indigenous communities own their own home*", the Australian, 6 January 2024

Contact: Andrew Burke**Cleared by First Assistant Secretary:** Lisa Rauter**Phone:** s22(1)(a)(ii)**Version Number:** 02**Date:** 06/02/2024


Wednesday, January 10, 2024 | Today's Paper | Mind Games

Labor wants fund to help people in remote Indigenous communities own their homes

EXCLUSIVE

By PAIGE TAYLOR

INDIGENOUS AFFAIRS CORRESPONDENT, WA BUREAU CHIEF

9:30PM JANUARY 5, 2024 •  710 COMMENTS

[Labor](#) plans to open up remote Aboriginal communities to individual home ownership as a means of easing the chronic housing crisis for 92,000 Indigenous Australians living in locations classified as “very remote”.

In the first significant push in Indigenous policy since [the failed voice referendum](#) last year, Northern Australia Minister [Madeleine King](#) wants a fund so far used only to kickstart resources and mining projects to invest in Aboriginal housing.

The plan would allow residents to become homeowners in remote Indigenous communities for the first time, making long-term lease payments that deliver a - profit to the [Northern Australia Infrastructure Facility](#).

The proposal grew out of changes at Western Australia’s largest remote Indigenous community of Bidyadanga, where traditional owners are in the final stages of negotiating with the state government to change land tenure that would make commercial ventures possible.

Currently residents of Bidyadanga are renters for life, as are residents of other remote communities around Australia where housing is government-owned.

While remote communities are usually closed to private enterprise, the people of Bidyadanga want outsiders to come into their community on the Kimberley coast to establish businesses that create jobs for locals.

In the communities where NAIF invests, residents of remote Indigenous communities could ultimately buy a house on a 99-year lease, a system akin to that used for all land ownership in the ACT.

“We want more Australians to own their own homes,” Ms King told *The Weekend Australian*.

“That goal is just as important for First Nations Australians. When I became minister, I asked the Northern Australia Infrastructure Facility to consider lifting investment in important housing projects in the north that benefit communities and support commonwealth policies.

“The NAIF are looking at co-investment in regional and remote housing projects across northern Australia.

“I would encourage and support innovative approaches to using the NAIF to create better housing for communities, which is of material benefit to the whole nation. A strong north means a strong Australia.”

The changes at Bidyadanga began as a partnership between the Karajarri people and the former McGowan Labor government, which was looking for ways to reduce its massive remote housing bill. This followed the Turnbull government’s decision in 2018 to walk away from funding remote housing.

The federal government had spent \$5.4bn building and refurbishing 11,500 houses in remote communities but a review found another 5,500 more were needed.

Peter Yu – a Yawuru leader from the Kimberley and vice-president of the Australian National University – told *The Weekend Australian* that Ms King’s plan was welcome and it was time to talk about industry investment in remote communities. However, he said this must be accompanied by a labour-force strategy in remote communities. This was necessary so that people would have the means to pay for their homes.

“It can’t be seen as a training scheme or work for the dole,” Professor Yu said.

“I am talking about real jobs ... the taxpayer pays tradespeople quite enormous amounts of money to travel from regional centres and sometimes capital cities to do work in the remotes (and) the government overindulges in consultants and private sector services for remote communities

“Why after 50 years of government investing in remote area housing don’t we have Aboriginal plumbers, electricians?”

Professor Yu, who has overseen an innovative home ownership scheme for his people in his home town of Broome, said he wanted to see Indigenous people in remote communities passing on wealth to their children.

“When people rent they don’t have a sense of ownership over that asset,” he said.

“This thing about owning risk is a generational issue and it is a cultural thing that has to be learnt – we don’t have generational wealth transfer in many Aboriginal families. Fundamentally a lot of Aboriginal people don’t understand what it is like to own assets and protect assets

“We need to build a culture of understanding the value of protecting our assets.”

Ms King became interested in whether the NAIF could be used to fund remote housing when she learned about the former McGowan government’s proposal to transform three of Western Australia’s most populated Indigenous communities into towns in all but name.

So far Bidiyadanga has made the most progress. Its deal comes with town-standard water, power and sewerage. These are significant upgrades and attractive to other remote communities.

The WA treasurer at the time, Indigenous man Ben Wyatt, still sees potential for investment and home ownership in remote Indigenous communities with “scale and access to mainstream economies”.

“I was of the view that Aboriginal communities that could access labour and other economic opportunities needed to be encouraged to embrace land-tenure reform that would then be able to target other investment vehicles,” Mr Wyatt said.

“I am delighted that the NAIF seems to be pursuing this opportunity. Housing in centres like Bidyadanga will provide a range of significant outcomes, economic, social and healthwise.

“In my view other remote communities that are close to, or in some way connected to, the mainstream economic opportunities should be supported and encouraged to embrace such land tenure reform”.

Indigenous Australians Minister Linda Burney said: “(The National Indigenous Australians Agency) has been instrumental in working with the Bidyadanga community and other service providers to strengthen employment and economic development outcomes.”

The newly established National Aboriginal and Torres Strait Islander Housing Association’s chief executive, Rob Macfarlane, said he was hopeful about the investment plan.

“In every state we go to, Indigenous organisations talk to us about home ownership,” he said.

PAIGE TAYLOR, INDIGENOUS AFFAIRS CORRESPONDENT, WA BUREAU CHIEF

Paige Taylor is from the West Australian goldmining town of Kalgoorlie and went to school all over the place including Arnhem Land in the Northern Territory and Sydney's north shore. She has been a reporter since 1... [Read more](#)



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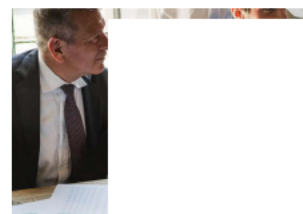
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Rural and Regional Affairs and Transport

Lead/Support contact: Andrew Burke/s22(1)(a)(ii)

SB23-000886

SUBJECT: Middle Arm and Pilbara Ports Upgrades**Talking Points**Middle Arm Sustainable Development Precinct and Regional Logistics Hubs

- In the 2022-23 October Budget the Australian Government committed \$1.9 billion in planned equity to support the development of the Middle Arm Sustainable Development Precinct (Middle Arm) and Regional Logistic Hubs along key transport links. This includes:
 - \$1.5 billion to support common user marine infrastructure such as specialist product wharves, common-use module offloading facilities for manufacturing, and dredging of the shipping channel.
 - \$440 million to support Regional Logistics Hubs including in Katherine, Alice Springs and Tennant Creek to connect these regions to Middle Arm and other export facilities.
- These projects are led by the Northern Territory (NT) government, as project proponent.
 - the NT government is responsible for project planning including adhering to the Infrastructure Australia (IA) business case process and progressing environmental approvals under the Environment Protection and Biodiversity Conservation Act.
 - the Australian Government is not in negotiations nor discussions with any proponents interested in access to Middle Arm.
- The Government's investments into these projects is provisioned in the Contingency Reserve and will remain within the Contingency Reserve until the Government has made a final equity decision.
- The Government's final decision will be undertaken in accordance with the Commonwealth Investment Framework.
 - this work remains ongoing and will be informed by the Stage 3 detailed business case, to be evaluated by Infrastructure Australia (IA), followed by subsequent commercial and legal advice.
 - The Australian Government understands that the NT government expects to submit their Stage 3 Business Case to IA around 9 February 2024.
- On 5 September 2023, the Senate referred an inquiry into Middle Arm to the Senate Environment and Communications References Committee. The Inquiry is due to report on 30 April 2024, extended from February 2024. Hearings are scheduled in Darwin from 10-11 April 2024.

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2023 - 2024 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Andrew Burke/s22(1)(a)(ii)

SB23-000886

Pilbara Ports Upgrade

- The 2022-23 October Budget included \$565.0 million to support common user port upgrades at Port Lumsden and Dampier in the Pilbara. Funding is provisional, based on review of appropriate business cases and includes investment towards:
 - additional common user infrastructure at Lumsden Point at the Port of Port Hedland, to support forecast growth in demand for minerals key to the battery and electric vehicle markets and the import of equipment required to grow the hydrogen and renewable industry.
 - upgrades to common user port infrastructure in Dampier which will build capacity for critical mineral and renewables export.
- The Federation Funding Agreement (FFA) Schedule for the \$565.0 million investment was signed by the Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP on 7 December 2023 and counter signed by the Hon David Robert Miles, WA Minister for Ports, on 18 January 2024. The Department of Infrastructure, Transport, Regional Development, Communications and the Arts is now working with Pilbara Ports Authority and WA Government officials to implement the funding agreement.

Key Points

- Demand is growing locally and overseas for clean energy sources like green hydrogen, and the Government's investments will help position Northern Australia to take advantage of new economic opportunities arising from the export of hydrogen.
- The Government's investment in common-use enabling infrastructure will give all potential users in the market the opportunity to grow and thrive rather than a particular company or industry.

Status of Development of Middle Arm and Regional Logistic Hubs Equity Models

- The department is continuing to work in partnership with the NT government on the design, analysis and evaluation of a fit-for-purpose governance structure and delivery vehicle to support the implementation of the Australian Government's planned equity investments into these projects.
- It is expected that this work would ultimately lead to an intergovernmental agreement between the Australian and NT Governments.
- During the Budget Estimates hearings, the department advised that while there was no timeline for resolving this work, it was hoped that it would be resolved before the end of 2023.
 - as key inputs, such as detailed business cases and relevant commercial advice, remain under development by the Northern Territory, the timing of a final decision by Government on the nature of the equity investment is not known.

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- Resolving an equity model relies on a number of key inputs from the NT government such as:
 - detailed business cases to support the investment proposals that align with the Commonwealth Investment Framework (RMG 308) and the IA Assessment Framework, including detailed explanation of the full costs, benefits and risks (including legal risks) followed by commercial and legal advice for the Australian Government's consideration before final decisions are made.
 - Strategic Environmental Assessments under the NT government's *Environmental Protection Act 2019* and the Federal *Environmental Protection and Biodiversity Conservation Act 1999* to understand the impact of the development will also be considered in final implementation plans.
 - The terms of reference for the Middle Arm's environmental assessment has been approved by the Hon Tanya Plibersek MP, Minister for the Environment and Water on 13 December 2023. The final assessment is not expected to be completed before 2025 at the earliest.
- As the lead project proponent, the NT government is currently progressing these key requirements and engaging with proponents and stakeholders, including the Larrakia community to inform relevant processes.
- Planning of Middle Arm remains ongoing.
 - The department understands that to date, the NT government have undertaken over 200 studies to date that have informed their project plans.
 - final designs will take into consideration the ongoing business case processes, engagement with Larrakia community and environmental approvals.

Are the Larrakia people, the traditional owners of the Darwin region, being consulted on the Middle Arm Proposal?

- As the project proponent, engagement with the community including traditional owners is a matter for the NT government.
- The department understands that the NT government has established a Cultural Consultative Committee with representatives from various Larrakia families to seek knowledge and understanding of the cultural and social values associated with the Middle Arm peninsula and Darwin Harbour more broadly.
 - further questions about the engagement are best directed to the NT government.

Why is Middle Arm undergoing Infrastructure Australia assessment processes?

- In 2020, the NT government submitted a Stage 1 business case for Middle Arm to IA. The proposal was first added to the Infrastructure Priority List on the IA's website as a Stage 1 listing on 26 February 2021. Following an assessment of the Stage 2 business case, on 21 August 2023, IA published on their website that the project was ready for the development of the stage 3 business case.

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- The NTG is currently finalising a detailed Business Case for submission to Infrastructure Australia (IA). This business case is anticipated to be completed by 9 February 2024 with IA evaluation occurring after this.
- These business cases will help provide the information required by the Australian Government to make an informed final equity investment into these projects.

Potential tenants at Middle Arm

- The Australian Government has not engaged nor negotiated with any tenants interested in Middle Arm.
- Planning by the NT government to develop an industrial precinct at Middle Arm have been under development for many years, as such planned tenants of the precinct have evolved over this time.
- Middle Arm is intended to be a mixed-use precinct.
 - the success of Middle Arm is not predicated on any particular tenant or industry accessing the site.
- In June 2023, the NT government announced that they had issued 12-month exclusivity agreements ('Not to Deal' Commitments) with five potential tenants at Middle Arm:
 - TEH2 (green hydrogen production using solar energy)
 - Fortescue Futures Industries (green hydrogen hub, comprised of green hydrogen and green ammonia production)
 - Tivan (vanadium oxide production)
 - Tamboran Resources Limited (natural gas from the Beetaloo Basin) and
 - Avenira (lithium-ferro-phosphate cathode manufacturing, which will manufacture pre cursor battery cathode materials from critical minerals).
- Before accessing Middle Arm, all potential tenants will be required to adhere to all commercial and regulatory approval processes.
- Questions about tenants are best directed to NT government.

Potential Environmental and Health Impacts of Middle Arm

- The Australian Government notes concerns from some members of the community about the potential environment and health impacts of Middle Arm.
- On 31 March 2022, the Australian Environment Minister and Chief Minister of the Northern Territory agreed to undertake a Strategic Assessment of Middle Arm.
 - the Strategic Assessment includes assessment under both *Environment Protection Act 2019 (NT)* (EP Act) and the *Commonwealth's Environment Protection and Biodiversity Conservation Act 1999 (Cth)*.
 - on 12 December 2023, the NT government announced that the Hon Tanya Plibersek MP, Minister for the Environment and Water had approved the Terms of Reference for the Strategic Assessment of Middle Arm, including what must be included in the

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environmental impact study 'to ensure the possible impacts of the development are correctly measured and assessed.

- the department is not a party to this process and questions about environmental approvals should be referred to the Department of Climate Change, Energy, the Environment and Water (DCCEEW).
- These issues are also the subject of the ongoing inquiry by the Senate Environment and Communications Committee.
 - the committee is due to deliver their final report on 30 April 2024.

Fracking in the Beetaloo Basin

- Middle Arm is intended to be a mixed-use precinct.
 - the NT government advises that success of Middle Arm is not predicated on any particular tenant or industry accessing the site.
- The Australian Government notes that the NT Government has entered into a 12-month exclusivity agreement with Tamboran, who would use Middle Arm to process natural gas from the Beetaloo Basin.
- To access Middle Arm, Tamboran will need to adhere to all regulatory and environmental approvals.
- Questions about the natural gas industry are best directed to the Department of Industry, Science and Resources.

Background

- The Government's commitment to common user infrastructure at Middle Arm and in the Pilbara reflects previous commitments under the former Energy Security and Regional Development Plan (announced but not legislated as part of the March 2022-23 Budget).

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Rural and Regional Affairs and Transport

Lead/Support contact: Andrew Burke/s22(1)(a)(ii)

SB23-000886

Financial Information as at 30 November 2023Pilbara Ports Upgrade

Program/Project Start Date:	2023-24					
Program/Project End Date:	2028-29					
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	0	0	0	0		0
Less:						
Actual Expenditure YTD at 30 November 2023	0					
Total Committed Funds at 30 November 2023	0	0	0	0		0
Total Uncommitted Funds (balance)	0	69.3	202.8	167.9	0	440

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

* This FE profile is the outcome of recent to MoF request and subject to agreement with DOF and WA Government – it is part of the \$698.1m measure in budget paper 2 for port infrastructure in the Pilbara, Port of Newcastle and Port of Bundaberg - the measure in Budget paper 2 is part of an aggregate profile for all new regional programs and does not include the \$1.9 billion planned equity investment for Northern Territory that has been allocated CR (\$1.5 billion for Marine Infrastructure and \$440 m for Regional Logistics Hubs). (PBS 2022-23 - Budget Related Paper No. 1.12 DITRDCA Table 2.3.3 Program components for outcome 3 - Page 59)

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2023 - 2024 Additional Estimates

Rural, Regional Affairs and Transport

Lead/Support contact: Andrew Burke

SB23-000887

SUBJECT: Central Australia Plan - \$50M Community Infrastructure Package**Talking Points**

- The \$50.0 million Community Infrastructure Package (the Package) forms part of the Australian Government's *A Better, Safer Future for Central Australia* (the Central Australia Plan) announced in the 2023-24 Budget (announced 9 May 2023).
- The Package will support the construction of new, or upgrades to existing, community infrastructure that fills an identified need for the community or for projects that provide economic and social benefits by improving community amenity and liveability in Central Australia, excluding Alice Springs.
- The Package has been designed in partnership with the Central Australia Plan Aboriginal Leadership Group (ALG) and Office of the Central Australia Regional Controller (OCARC).
- The Package is being delivered in partnership with the Northern Territory (NT) government through a Schedule to the Federation Funding Agreement (FFA) – Infrastructure.
 - the FFA Schedule for the \$50.0 million investment was signed by Minister Catherine King on 21 December 2023 and signed by Minister Chanston Paech, NT Minister for Local Government on 15 January 2024.
- As part of the design of the Package, the Central Australia Plan ALG identified initial community priority infrastructure needs anticipated by the Leaders to deliver a tangible benefit to the Central Australia communities.
- In 2023, MacDonnell Regional Council and Central Desert Regional Council were invited to submit proposals for investment-ready projects (up to a combined value of around \$2.5 million per Council) from the community identified priority infrastructure needs that could be immediately supported through the Package.
- A total of nine projects have been supported across the two Councils through the first tranche of the Package:
 - MacDonnell Regional Council: two projects worth a combined \$2.6 million
 - Central Desert Regional Council: seven projects worth a combined \$2.7 million
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts will continue to work with Central Australia community leaders to identify further community infrastructure needs that could be supported through future tranches of the Package.

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2023 - 2024 Additional Estimates**Rural, Regional Affairs and Transport****Lead/Support contact: Andrew Burke****SB23-000887****Key Issues**Package Design and Advice from Central Australia Community Leaders

- Since announcement, the department has been working with the Central Australia community via the ALG, to understand community infrastructure needs and considerations in designing a funding mechanism to ensure the package is fit-for-purpose.
- On 9 October 2023, the ALG finalised advice to the Government on their recommended design elements and initial community infrastructure priorities that could be supported under the package.
- Based on advice received from the ALG, the package is not available to support projects within the Alice Springs Regional Council area.
 - this decision reflects the significant existing infrastructure investments already being made by the Government within the Alice Springs area.
- ALG's list of community infrastructure priorities was developed leveraging community engagement undertaken by the OCARC and input received from Central Desert Regional Council and MacDonnell Regional Council.
 - a number of community needs identified through this consultation process were considered but excluded by the ALG as they were not infrastructure or could be supported through other programs.

Implementation Approach

- On 21 December 2023, the Minister for Infrastructure, Transport and Regional Development signed a Schedule to the FFA – Infrastructure to give effect to the partnership; it was signed by the NT Minister for Local Government on 15 January 2024.
- The Australian Government considers that the partnership with the NT government will allow the funding to be provided into the community efficiently (by leveraging existing programs) and allow the greatest flexibility for the package to remain responsive to community needs.
- Funding will be provided to the NT government in line with the agreed milestones in the FFA Schedule, as they are delivered by the MacDonnell and Central Desert Regional Councils.
- The NT government will enter into separate agreements with the MacDonnell and Central Desert Regional Councils to facilitate the delivery of projects and ensure that the package also results in local and Indigenous employment opportunities.
- The NT government has agreed to provide 'in-kind' support for the administration of the package.

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2023 - 2024 Additional Estimates**Rural, Regional Affairs and Transport****Lead/Support contact: Andrew Burke****SB23-000887**Tranche One Projects

- Nine projects have been recommended to be funded in Tranche 1.

Project	Community	Funding
<i>Central Desert Regional Council</i>		
Playground Upgrade	Atitjere	\$75,000
New Playground	Engawala	\$436,000
Oval Lights – training standard	Laramba	\$572,250
New Play System	Nturiya	\$100,000
Change Rooms	Pmara Jutunta	\$327,000
Oval Lights - game standard	Ti Tree	\$1,090,000
Half Basketball Court	Wilora	\$100,000
	Total	\$2,700,250
<i>MacDonnell Regional Council</i>		
Oval Lights - game standard	Kintore	\$1,314,047
Oval Lights - game standard	Titjikala	\$1,251,047
	Total	\$2,565,094
	TOTAL TRANCHE 1	\$5,265,344

- The projects identified through Tranche 1 are estimated to start development from March 2024, and be finished by June 2025.
- The projects were put forward based on community needs and readiness of the Councils. While this has led to a different number of projects across the two Councils, the allocation of funding will be equitable across the three Tranches.

Future Tranches

- Projects are yet to be selected for Tranche 2 (expected to be developed in early 2024) and Tranche 3 (expected to be developed in early 2026).
- Potential projects for future Tranches will be socialised with a Project Advisory Group that includes community representatives (similar to the ALG).
- Future Tranche projects will be communicated with local communities and stakeholders to maintain positive relationships and inform longer-term thinking in community infrastructure development.

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2023 - 2024 Additional Estimates**Rural, Regional Affairs and Transport****Lead/Support contact: Andrew Burke****SB23-000887****Background***The Aboriginal Leadership Group*

- The ALG meets monthly in Alice Springs and is supported by NIAA and the NT government.

Member Name	Member organisation
Mr Les Turner	Central Land Council (Chair)
Mr Dalton McDonald	Central Land Council (remote)
Ms Valerie Martin	Central Land Council (remote)
Cr David McCormack	Central Desert Regional Council
Cr Lisa Sharman	MacDonnell Regional Council
Mr Graeme Smith	Lhere Artepe Aboriginal Corporation
Mr Greg Drew	Central Australian Aboriginal Congress
Ms Shanaya McAdam-Bray	National First Nations Youth Advisory Group
Cr Michael Liddle	Alice Springs Town Council
Aunty Elaine Peckham	Grandmothers Group
<i>Awaiting nomination</i>	Tangentyere Council
Ex-officio members	
Ms Dorrelle Anderson	Central Australian Regional Controller (ex-officio)
Mr Gavin Matthews	NIAA (ex-officio)
Ms Maree De Lacy	NT Government (ex-officio)

- The department has attended five ALG meetings in 2023 to discuss the package to date: 19 June; 3 July; 8 August; 12 September; and 9 October.
- In addition to the ALG, the department has met regularly with the Office of the Central Australia Regional Controller and representatives from the Central Desert Regional Council and the MacDonnell Regional Council.

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2023 - 2024 Additional Estimates**Rural, Regional Affairs and Transport****Lead/Support contact: Andrew Burke****SB23-000887****Financial Information as at 31 December 2023**

- The FFA Schedule commits a maximum of \$50.0 million over four financial years under three tranches:
 - an initial tranche (approximately \$5.0 million) of specified projects;
 - a second tranche (approximately \$30.0 million) of projects to be determined in 2024; and
 - a third tranche (approximately \$15.0 million) of projects to be determined in 2026.

	2023-24 (\$m)	2024-25 (\$m)	2026-27 (\$m)	2027-28 (\$m)	Total (\$m)
Original profile – 2023/24 Budget	0.5	16.5	16.5	16.5	50.0
Revised profile – 2023 MYEFO	5.0	15.0	15.0	15.0	50.0

Contact: Andrew Burke**Cleared by First Assistant Secretary:** Lisa Rauter**Phone:** s22(1)(a)(ii)**Version Number:** 02**Date:** 1/2/2024

2023 - 2024 Additional Estimates

Rural And Regional Affairs And Transport

Lead/Support contact: Casey Greentree

SB23-000888

SUBJECT: Northern Australia Agenda**Talking Points**

- Developing Northern Australia is critical to the prosperity, security and future of our nation as a whole. The Australian Government has committed to delivering sustainable and resilient growth in the North.
- The Government has announced a refresh of the *2015 Our North, Our Future: White Paper on Developing Northern Australia* (the White Paper). The refresh provides an opportunity to realign efforts and focus delivery through the development of a five-year Northern Australia Action Plan (the Action Plan).
- The Northern Australia Ministerial Forum (NAMF) has agreed to undertake a review of the Northern Australia Indigenous Development Accord (the Accord review). The review will be undertaken alongside the White paper refresh (given linkages and to reduce consultation burden on stakeholders).
- Stakeholder engagement on the White Paper refresh and Accord review will be completed mid-February 2024. The Action Plan is expected to be released mid-2024.

Key IssuesRole of the Office of Northern Australia (ONA)

- ONA is the Government's coordination and expertise hub for Northern Australia development issues and provides advice across Government to support sustainable economic and social development in the north.
- ONA is currently undertaking the White Paper Refresh, the Accord Review and leading the development of the Action Plan.
- In addition, ONA provides secretariat support to NAMF and the Northern Australia Indigenous Reference Group (IRG) which are key governance mechanisms to support Government engagement in Northern Australia.
- ONA works closely with the Northern Australia Investment and Project Branch and across relevant Government departments to ensure that new policies and programs consider the unique opportunities and challenges of the north.

GovernanceNorthern Australia Ministerial Forum

- NAMF brings together ministers from the Government and northern jurisdictions to develop shared government priorities for liveable, safe, sustainable and healthy communities in the north.

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Rural And Regional Affairs And Transport

Lead/Support contact: Casey Greentree

SB23-000888

- Current NAMF members are as follows:
 - Hon Madeleine King MP, Minister for Northern Australia (Chair)
 - Hon Linda Burney MP, Minister for Indigenous Australians
 - Hon Glenn Butcher MP, Minister for Regional Development (Queensland)
 - Hon Don Punch MLA, Minister for Regional Development (Western Australia)
 - Hon Eva Lawler MP, Northern Territory Chief Minister, Minister for Territory Development (Northern Territory)
- NAMF has agreed on 14 priorities based around the themes of human capital, enabling infrastructure, and economic development and diversification.

Northern Australia Indigenous Reference Group

- The Northern Australia IRG advises the Government on maximising benefits and implementation outcomes for Indigenous Australians in its Northern Australia agenda.
- The IRG has identified seven priority areas requiring further exploration to practically improve Indigenous economic development in Northern Australia (refer **SB23-000805**).

Refresh of the White Paper

- The 2023-24 Budget included the Government's commitment to a refresh of the White Paper. The White Paper refresh is an opportunity to realign efforts to the agreed NAMF priorities and focus delivery for the next five years.
- The refresh has been endorsed by NAMF and is a collaborative effort between the Government and northern jurisdictions.
- The White Paper remains the cornerstone document in the Government's developing Northern Australia agenda. The refresh process will deliver an Action Plan to implement the next phase of sustainable and resilient economic development in Northern Australia.
- ONA is undertaking targeted engagement to confirm the contemporary challenges and opportunities for Northern Australia. This engagement will inform the development of the Action Plan.
- Consultants, *Instinct and Reason*, were procured to work with the department to support the engagement component of the White Paper refresh.

Review of the Northern Australia Indigenous Development Accord (the Accord review)

- The Accord review is an Intergovernmental Agreement focused on progressing Indigenous economic development in Northern Australia.
- The Accord review has commenced and will:
 - assess progress against the Accord objectives which are to:
 - unlock and maximise the economic potential of Indigenous businesses and individuals and communities in Northern Australia; and

Contact: Casey Greentree**Cleared by First Assistant Secretary:** Lisa Rauter**Phone:** s22(1)(a)(ii)**Version Number:** 02**Date:** 02/02/24

2023 - 2024 Additional Estimates**Rural And Regional Affairs And Transport****Lead/Support contact: Casey Greentree****SB23-000888**

- mainstream the consideration of Indigenous interests in the development and delivery of government policy and programs.
- o consider the most appropriate mechanism to drive resilient and sustainable economic development in First Nations communities in the current policy landscape.

Contact: Casey Greentree**Cleared by First Assistant Secretary:** Lisa Rauter**Phone:** s22(1)(a)(ii)**Version Number:** 02**Date:** 02/02/24

ATTACHMENT A – October 2023 Estimates Questions on Notice regarding Instinct and Reason with supplementary updated information

Question Number	Topic
SQ23-004856	Details of Contract with Instinct and Reason
SQ23-004799	Number of Instinct and Reason staff in Darwin
SQ23-005040	Details of Instinct and Reasons involvement with White Paper refresh

Rural and Regional Affairs and Transport

QUESTION ON NOTICE

Supplementary Budget Estimates 2023 - 2024

Infrastructure, Transport, Regional Development, Communications and the Arts

Committee Question Number: 95

Departmental Question Number: SQ23-004856

Division/Agency Name: DIV - Partnerships and Projects

Hansard Reference: Written (31 October 2023)

Topic: Details of contract with Instinct and Reason

Senator Susan McDonald asked:

I note the contract provided to Instinct and Reason for the period 14 August to 8 December 2023 for \$198,000.

- Would you please expand on what this contract is for?
- What are the terms of reference for this work?
- What is the final product that will be provided to the Department, and by when?
- What are the specialised or professional skills this supplier has that the Department does not have?

Answer:

- The contract with Instinct and Reason is to undertake targeted stakeholder engagement as part of the White Paper refresh. In consultation with the Office of Northern Australia, Instinct and Reason will organise and facilitate targeted engagement sessions, design and conduct an online survey, and report on the outcomes of the stakeholder engagement.

- The terms of reference for this work are:
 - *Develop two Engagement Plans (one for mainstream, non-First Nations engagement and one for First Nations engagement), including the questions for engagement sessions and an online survey.*
 - *The engagement questions will seek to understand stakeholders' views on the current challenges and opportunities for developing Northern Australia, and the priorities for consideration in the White Paper refresh.*
 - *Implement Engagement Plans including organisation and facilitation of stakeholder engagement sessions for First Nations and mainstream stakeholders respectively, in agreed locations in northern Australia.*
 - *Instinct and Reason will be responsible for the logistics of the engagement sessions, including stakeholder invitations and venue arrangements.*
 - *Design and implement an online survey accessible to a broad cross section of northern Australia stakeholders, and evaluate survey results.*
 - *Prepare an Engagement Outcomes Report summarising the engagement methods and their implementation, stakeholder participation; and synthesising the information received. The report content will readily allow for the identification of priorities for inclusion in an action plan for Northern Australia.*
- The final product to be delivered by Instinct and Reason is an engagement outcomes report summarising the engagement methods, their implementation, stakeholder participation, and a synthesis of the information received. This is expected to be received in early 2024.
- Instinct and Reason has a market and social research skillset which includes broad experience in both the private and public sectors, providing insights into the travel, tourism, agriculture, food security, financial services and insurance industries. They have technical skills and experience with the design, programming and delivery of online surveys.

February 2024 Update

- *The total contract cost for Instinct and Reason has been reduced from \$198,000 to \$149,881.47 (incl. GST).*
- *Note the contract value is yet to be finalised.*

Rural and Regional Affairs and Transport**QUESTION ON NOTICE****Supplementary Budget Estimates 2023 - 2024****Infrastructure, Transport, Regional Development, Communications and the Arts****Committee Question Number: 48****Departmental Question Number: SQ23-004799****Division/Agency Name: DIV - Partnerships and Projects****Hansard Reference: Spoken, Page No. 121-122 (23 October 2023)****Topic: Number of Instinct and Reason staff in Darwin****Senator Susan McDonald asked:**

Senator McDONALD: How many staff do Instinct and Reason have in Darwin?

Ms Rauter: I would have to take that on notice.

[...]

Senator McDONALD: What does 'a presence in northern Australia' mean to the department?

Ms Rauter: It means an office. It means established staff.

Senator McDONALD: Sorry; I want to clarify. It's not a post office box with a serviced office; it is staff who live there, and it's not just a receptionist?

Ms Rauter: That's my understanding.

Ms Greentree: Yes.

Senator McDONALD: Could you take that on notice? I do want to know because we have been through this over and over again, where, if the Office of Northern Australia doesn't back northern Australia, why would they believe anything else that the department does?

Mr Mackay: That one we definitely will need to take on notice to check with Instinct and Reason.

Answer:

Please refer to SQ23-005040.

Rural and Regional Affairs and Transport**QUESTION ON NOTICE****Supplementary Budget Estimates 2023 - 2024****Infrastructure, Transport, Regional Development, Communications and the Arts****Committee Question Number: 410****Departmental Question Number: SQ23-005040****Division/Agency Name: DIV - Partnerships and Projects****Hansard Reference: Written (03 November 2023)****Topic: Office of Northern Australia - details of Instinct and Reason's involvement with the White Paper refresh****Senator Susan McDonald asked:**

1. In relation to the consultant appointed to manage the White Paper refresh, Instinct and Reason, where is that consultancy business based?
2. Is the Instinct and Reason management and facilitation of the external engagement in relation to the White Paper refresh directed from its Darwin office, or their offices in Sydney and Canberra?
3. What is the deadline for Instinct and Reason to provide their report to the Department?
4. How many staff are in the Instinct and Reason Darwin office? What are the descriptions of their positions? Are they permanent residents of Darwin?

Answer:

1. The White Paper refresh project is being delivered by the Office of Northern Australia. Instinct and Reason has been engaged to deliver specific elements of the stakeholder engagement process, and has offices in Darwin, Canberra, Sydney and London.
2. Instinct and Reason staff from across their Australian offices, including Darwin, are contributing to the project.
3. Work is expected to be completed in early 2024.
4. This is a question for Instinct and Reason.

2023 - 2024 Additional Estimates

Rural And Regional Affairs And Transport

Lead/Support contact: Casey Greentree

SB23-000889

SUBJECT: Northern Australia Indigenous Reference Group**Talking Points**

- Improving the prosperity of First Nations people and communities is central to the success of the Northern Australia agenda, which aligns with the Australian Government's commitment to Closing the Gap.
- The Northern Australia Indigenous Reference Group (IRG) advises the Minister for Northern Australia, the Hon Madeline King MP and the Minister for Indigenous Australians, the Hon Linda Burney MP on practical actions to enhance the economic and social prosperity of First Nations people in Northern Australia.
- A review of the Northern Australia Indigenous Development Accord (the Accord) is underway. The review will be undertaken alongside the refresh of the *2015 Our North, Our Future: White Paper on Developing Northern Australia* and will inform components of the Northern Australia Action Plan (**SB23-000888**).

Key Issues*Northern Australia Indigenous Reference Group*

- The IRG has identified seven priority areas to practically improve Indigenous economic development in Northern Australia. These are:
 - Indigenous businesses have financial sustainability, factoring in unique Northern Australia circumstances
 - Indigenous businesses and communities in the North are connected, supported and thriving
 - clear economic participation pathways to meet people where they are at in Northern Australia
 - regional and remote Indigenous businesses and communities have the connectivity to compete in the broader economy
 - Indigenous people's basic needs are met in Northern Australia through improved social infrastructure
 - local economic opportunities are maximised to support Indigenous economic development
 - strong Indigenous economic leadership in Northern Australia.
- The Minister for Northern Australia last met the IRG in Darwin in July 2023, and has met with the group four times since coming to office.
- The IRG have met with Ministers and key government officials to discuss their perspectives on the identified priority areas. They have tendered submissions to eight government inquiries, commented on draft government grant guidelines and attended a public hearing and provided their unique perspectives on disaster resilience.

Contact: Casey Greentree**Cleared by First Assistant Secretary:** Lisa Rauter**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 04/01/2024

2023 - 2024 Additional Estimates

Rural And Regional Affairs And Transport

Lead/Support contact: Casey Greentree

SB23-000889

Review of the Northern Australia Indigenous Development Accord

- The Northern Australia Indigenous Development Accord is an Intergovernmental Agreement focused on progressing Indigenous economic development in Northern Australia.
- The Accord review commenced in October 2023 and will:
 - assess progress against the Accord objectives which are to:
 - unlock and maximise the economic potential of Indigenous businesses and individuals and communities in Northern Australia.
 - mainstream the consideration of Indigenous interests in the development and delivery of government policy and programs.
 - consider the most appropriate mechanism going forward to drive resilient and sustainable economic development in First Nations communities.

Background (Refer to EC23-005331 for detailed information)

- In selecting IRG members, consideration is given to geographic spread, gender diversity and industry representation during membership selection processes.
- IRG members are accomplished First Nations Australians from the north:

Members	Key Industry experience
Mr Colin SALTMEER (Chair) (Qld)	Civil construction, Hospitality, Catering, Labour hire and Training
Mr Jerome Cubillo (NT)	Not-for-profit, Government, Business networks
Ms Tara Craigie (NT)	Agriculture
Mr Troy Fraser (Qld)	Local and state government
Mr Peter Jeffries (WA)	Mining, Consulting, Indigenous Organisations
Ms Gillian Mailman (Qld)	Electrical and Telecommunications
Ms Ninielia Mills (WA)	Indigenous Organisations

- IRG members were initially appointed for a period of two years to December 2023. The Minister for Northern Australia recently extended the tenure of all current members for 12 months to December 2024.
- On 6 December 2023, the Minister has approved the appointment of Ms Mills to replace a member from Western Australia (Cara Peek) who resigned in July 2023 due to other commitments.
- The Minister has also approved the addition of a representative from the Torres Strait Islands. The department is currently canvassing potential candidates to fill this position.
- The IRG meet quarterly and the next meeting is scheduled for 21 February 2024 in Mount Isa, QLD.

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2023 - 2024 Additional Estimates

Rural And Regional Affairs And Transport

Lead/Support contact: Tiffany Karlsson

SB23-000890

SUBJECT: National Urban Policy**Talking Points**

- In the 2023-24 Budget, the Australian Government announced the National Approach for Sustainable Urban Development, including a Cities and Suburbs Unit (CSU) to deliver a new National Urban Policy (NUP).
- The Government has a key role to play in bringing together all levels of government to act to address urban challenges in a coordinated way.
- The NUP is expected to present a shared government vision for the sustainable growth of our cities, underpinned by five key objectives: that our cities and suburbs are more liveable, equitable, productive, sustainable and resilient.
- The CSU is engaging with a range of stakeholders to inform the development of a draft NUP. This includes:
 - relevant Government agencies
 - state and territory governments, via the Planning Ministers' Meeting and Heads of Planning Group
 - local governments, via direct engagement with the Australian Local Government Association and the Council of Capital Cities Lord Mayors, and
 - urban policy experts via the Minister-appointed Urban Policy Forum and a broader group of industry experts, via an Urban Policy Network.
- Public consultation on a draft NUP is expected to take place in the first half of 2024.
 - This will provide an opportunity for all interested stakeholders to have a say on the roles that governments, industry and the community have to play in improving our cities and suburbs.
- Timing for the release of a final NUP is a matter for Government.

Key Issues

- The draft NUP considers the respective roles that all levels of government and industry have to play in improving urban planning policy and delivery.
- The draft NUP will cover topics that have been raised during the targeted consultations and considered by the Government as useful to present for broader public feedback, such as:
 - population, migration, housing, infrastructure, jobs and skills, and the environment.
- The draft NUP complements a broad range of strategies, policies, reports and frameworks in development and implementation, including the Government's Regional Investment Framework and Infrastructure Policy Statement.

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Rural And Regional Affairs And Transport

Lead/Support contact: Tiffany Karlsson

SB23-000890

- Public consultation is an important part of the development process and the draft NUP is likely to change as a result of the feedback received.
- The final NUP is expected to provide a framework to help all levels of government coordinate their efforts to improve our cities.
- The final NUP may not include specific funding commitments (this is a matter for government), but may be used to help prioritise and guide future Government investment decisions in our capital and large regional cities.
- Programs such as Thriving Suburbs and urban Precincts and Partnerships are part of the implementation of National Urban Policy through investment in urban infrastructure that connects people and communities to services and opportunities to improve liveability and inclusion.

Stakeholder consultation

- The NUP was discussed by Planning Ministers at the 27 July 2023 Planning Ministers' Meeting.
- Through the Heads of Planning officials-level group, state and territory governments have been invited to provide feedback on the scope of the National Urban Policy, as well as relevant case studies and data.
- The Urban Policy Forum (UPF) met to discuss the National Urban Policy on 4 August, 21 September and 21 November 2023. The UPF comprises 13 members, appointed by the Minister, with urban policy expertise. Membership includes representation from academia, local government, industry and the non-profit sector. The next meeting is scheduled for 7 March 2024.
- The Urban Policy Network held its first meeting to discuss the National Urban Policy on 20 September 2023. The next meeting is planned for approximately end of March 2024, with the date yet to be confirmed.

Public consultation

- The process for public consultation will include a 'Have Your Say' portal on the Department for Infrastructure, Transport, Regional Development, Communications and the Arts website, with the closing date clearly stated.
- The draft NUP will also be made available in hardcopy for those who need it, and hardcopy submissions can be provided to the department.
- The department is considering if submissions will be published, however respondents will be able to indicate if they want their submission to be confidential.

Contact: Tiffany Karlsson**Cleared by First Assistant Secretary:** Lisa Rauter**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 10/1/2024

2023 - 2024 Additional Estimates**Rural And Regional Affairs And Transport****Lead/Support contact: Tiffany Karlsson****SB23-000890****Background**

- The Government's intention to deliver a NUP was first announced by the now Prime Minister on 10 March 2021, in an address to the Australian Financial Review Business Summit on the Future of Cities.
- The Government's urban agenda was re-affirmed in the Prime Minister's Bradfield Oration, delivered by Minister Catherine King on 6 December 2022.

Financial Information as at 30 November 2023

- The 2023–24 Budget committed \$11.0 million over four years to deliver the functions of the Cities and Suburbs Unit (CSU) from 1 July 2023. This equates to 10 staff.

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Rural And Regional Affairs And Transport

Lead/Support contact: Tiffany Karlsson

SB23-000891

SUBJECT: Precincts and Partnerships Programs**Talking Points**

- The regional Precincts and Partnership Program (rPPP) and urban Precincts and Partnerships Program (uPPP) will support transformative investment across Australia, bringing together governments and communities to design and deliver precincts that are tailored to local needs.
- The Precinct and Partnership Programs will fund the development and design of precincts and the delivery of construction-ready proposals.
- Together the programs geographically cover the nation.

regional Precincts and Partnerships Program

- The Australian Government announced the rPPP in the October 2022-23 Budget, which has been allocated \$400.0 million over three years from 2023-24.
- The rPPP opened for applications on 24 August 2023. Guidelines are available on the Department of Infrastructure, Transport, Regional Development, Communications and the Arts' website, GrantConnect and business.gov.au.
- The rPPP is an open, non-competitive grants process that will support both the development and delivery of precincts through two grant streams.
 - grants of \$500,000 to \$5.0 million will be available for precinct development and planning proposals
 - grants of \$5.0 million to \$50 million will be available for precinct delivery projects.
- Applications can be submitted at any time and are open to state, territory and local governments, regional universities (which may be for-profit), and not-for-profit organisations.
- Precincts must be located in a regional, rural or remote location, delineated as entirely outside the Australian Bureau of Statistics' Greater Capital City Statistical Areas (GCCSA).

urban Precincts and Partnerships Program

- In the May 2023-24 Budget, the Government committed \$150.0 million over three years from 2024-25 to support the place-based priorities of urban communities through the uPPP.
- The uPPP is in the final stages of design and consultation. The 2024-25 timing provides an opportunity to draw on learnings from the implementation of the rPPP.

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2023 - 2024 Additional Estimates**Rural And Regional Affairs And Transport****Lead/Support contact: Tiffany Karlsson****SB23-000891**

- The uPPP supports the Government's objective of building better cities and more liveable suburbs.

Key Issuesregional Precincts and Partnerships Program

- The rPPP is an always, open, non-competitive grants program, applications can be submitted at any time once the program opens. Applications will be batched a minimum of twice a year to support efficiency in our assessment processes, however the number and timing of batches may vary depending on the volume and quality of applications received.
- The assessment of the first batch of applications, received as at 31 October (19), commenced in late 2023 and are being prepared for Minister consideration (as at 23 January 2024).
- The appropriation for the program commenced on 1 July 2023.

urban Precincts and Partnerships Program

- Consultation on the program occurred in October 2023, and helped to inform the Guidelines, that are now in the process of being finalised.
- The appropriation for the program commences on 1 July 2024.

BackgroundPrecincts and Partnerships Programs

- The Precincts and Partnerships Programs deliver on the Government's objective of transforming City Deals into new opportunities for proposals from regions and urban areas covering the entire country.
- Precincts or 'places of purpose' are user-defined geographic areas with a specific shared need or theme and can exist at a variety of scales. The programs do not limit the type of precinct that can be considered for funding.
- As part of the programs, eligible applicants are encouraged to partner with key community groups to jointly deliver the project, such as First Nations groups, private enterprise, Regional Development Australia committees and community organisations.
- These programs are designed to support initiatives at multiple stages of readiness, and adaptively leverage investments in new and existing precincts while bringing together a range of partners to deliver shared outcomes.

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Financial Information as at 30 November 2023

- \$1.0 billion in administered funding was committed over 3 years for the regional Precincts and Partnerships Program and the Growing Regions Program.
 - \$400.0 million over three years has been appropriated for the rPPP, commencing on 1 July 2023
 - \$150.0 million over three years has been appropriated for the uPPP from 1 July 2024.

Budget information at 30 November 2023 (regional Precincts and Partnerships Program)

Program/Project Start Date:	2023-24					
Program/Project End Date:	2025-26					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	0	100	150	150	0	400
Less:						
Actual Expenditure YTD at 30 November 2023	0	0	0	0	0	0
Total Committed Funds at 30 November 2023	0	0	0	0	0	0
Total Uncommitted Funds (balance)	0	100	150	150	0	400

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Budget information at 30 November 2023 (urban Precincts and Partnerships Program)

Program/Project Start Date:	2024-25					
Program/Project End Date:	2026-27					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	0	0	50	50	50	150
Less:						
Actual Expenditure YTD at 30 November 2023	0	0	0	0	0	0
Total Committed Funds at 30 November 2023	0	0	0	0	0	0
Total Uncommitted Funds (balance)	0	0	50	50	50	150

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

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2023 - 2024 Additional Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Lisa Rauter/Erin Cassie

SB23-000892

SUBJECT: Housing Support Program**Talking Points**

- On 16 August 2023, the Prime Minister announced the \$500.0 million Housing Support Program following a meeting of the National Cabinet.
- The Housing Support Program will be a competitive funding program up to \$500.0 million and will be open to all local, state and territory governments across Australia.
- The Housing Support Program will be delivered by the Department of Infrastructure, Transport, Regional Development, Communications and the Arts. Program guidelines are currently in development.
- The program will support the delivery of increased housing supply by funding projects that seek to deliver enabling infrastructure, provide amenities to support new housing development or improve building planning capability.
- The program is currently being designed, and is anticipated to open for proposals within the 2023-24 financial year.
- The program forms part of the Australian Government's commitment to support jurisdictions meet National Housing Accord targets.

Key Issues

- A lack of alignment between current infrastructure development and housing delivery has been identified as one of the issues constraining new housing supply.
- The Housing Support Program is not designed to directly fund housing. This program will fund infrastructure development that supports quality housing delivery (such as essential services, shared community facilities and planning capability).
- State and territory and local governments are primarily responsible for the delivery of housing.
- Proposals which increase housing demand (rather than supply) will not be eligible.

Background

- On 16 August 2023, National Cabinet announced a range of housing initiatives to support the Government's new national target to build 1.2 million new well-located homes over 5 years from 1 July 2024, including a new \$500.0 million Housing Support Program.
- The program will support:
 - Infrastructure projects that support new housing, such as connecting essential services like water, power, sewage and roads;

Contact: Erin Cassie**Cleared by First Assistant Secretary:** Lisa Rauter**Phone:** s22(1)(a)(ii)**Version Number:** 0.1**Date:** 10/1/2024

2023 - 2024 Additional Estimates**Rural and Regional Affairs and Transport****Lead/Support contact: Lisa Rauter/Erin Cassie****SB23-000892**

- Infrastructure projects that provide amenities to support new housing, including shared facilities like community centres and parks;
- Building planning capability, including resources to support increased delivery of new housing and master planning to help increase housing in well-located areas.
- Providing funding for enabling infrastructure and enhancing planning capability will assist local governments to deliver the ancillary infrastructure needed to support new well-located homes.
- The Government will assess applications through a competitive, merit-based assessment process.
- Funding decisions will be made by the Minister for Infrastructure, Transport, Regional Development and Local Government based on the department's assessment and advice.
- Projects must consider planning, zoning and regulatory reforms outlined in the National Cabinet commitment for the National Planning Reform Blueprint and land use planning for disaster resilience.

Financial Information as at 30 November 2023

- The \$500.0 million will be distributed across 2023-24 and 2024-25, with the program concluding on 30 June 2025.

Budget information as at 30 November 2023

	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	50.0	450.0	0		500.0
Less:					
Actual Expenditure YTD at 30 November 2023					
Total Committed Funds at 30 November 2023	0	0	0		0
Total Uncommitted Funds (balance)	50.0	450.0	0		500.0

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

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Staffing	2022-23 ASL	2023-24 ASL
SES	0.8	1.0
IT SES	-	-
Grants Hub SES	-	-
Non-SES	19.3	17.3
IT Non-SES	-	-
Grants Hub Non-SES	-	-
Total	20.1	18.3

Attachments

- Attachment A: Prime Minister of Australia - Meeting of National Cabinet - *Working together to deliver better housing outcomes*, 16 August 2023

Contact: Erin Cassie**Cleared by First Assistant Secretary:** Lisa Rauter**Phone:** s22(1)(a)(ii)**Version Number:** 0.1**Date:** 10/1/2024

Meeting of National Cabinet - Working together to deliver better housing outcomes

 pm.gov.au/media/meeting-national-cabinet-working-together-deliver-better-housing-outcomes

National Cabinet met in Brisbane today to deliver on a range of priorities for Australians, with a focus on more secure and affordable housing.

Delivering more housing supply is a vital part of National Cabinet's plan to ensure communities thrive as they grow. All governments recognise the best way to ensure more Australians have a safe and affordable place to call home is to boost housing supply.

That's why National Cabinet has agreed to an ambitious new national target to build 1.2 million new well-located homes over five years, from 1 July 2024. This is an additional 200,000 new homes above the National Housing Accord target agreed by states and territories last year.

The Commonwealth has committed to \$3 billion for performance-based funding, the **New Home Bonus**, for states and territories that achieve more than their share of the one million well-located home target under the National Housing Accord. This will incentivise states and territories to undertake the reforms necessary to boost housing supply and increase housing affordability, making a positive and practical difference for Australians planning to buy a home.

This ambitious target will be supported by the **Housing Support Program**, a \$500 million competitive funding program for local and state governments to kick-start housing supply in well-located areas through targeted activation payments for things like connecting essential services, amenities to support new housing development, or building planning capability.

The updated target will help align supply with expected demand over the next five years, and when linked with Commonwealth infrastructure funding, will produce more neighbourhoods and communities that have the services they need.

National Cabinet also agreed to a National Planning Reform Blueprint (*attachment 1*) with planning, zoning, land release and other measures to improve housing supply and affordability.

The Blueprint includes: updating state, regional, and local strategic plans to reflect housing supply targets; promoting medium and high-density housing in well-located areas close to existing public transport connections, amenities and employment; and streamlining approval pathways.

First Ministers also agreed on further significant measures to boost housing supply and better coordinate Australia's migration settings including:

- Endorsing initial state and territory implementation plans under the **Social Housing Accelerator**.
- Developing a principles-based, multi-year planning model for migration, to improve collaboration with states and territories on migration settings.

National Cabinet has agreed to A Better Deal for Renters (attachment 2) to harmonise and strengthen renters' rights across Australia. This includes:

- Developing a nationally consistent policy to implement a requirement for genuine reasonable grounds for eviction.
- Moving towards limiting rent increases to once a year.
- Phasing in minimum rental standards.

These changes will make a tangible impact for the almost one-third of Australian households who rent.

Health reform

First Ministers discussed health reform, which remains a top priority for National Cabinet in 2023. They are committed to addressing the pressures facing the health system to deliver a patient-centred and sustainable Australian healthcare system that provides the best outcomes for our community. A dedicated health meeting will be held later in the year.

This media statement has been agreed by First Ministers and serves as a record of meeting outcomes.

Attachment 1:

The **National Planning Reform Blueprint** includes:

- Updating state, regional and local strategic plans to reflect their share of housing supply targets.
- Undertaking planning, zoning, land release and other reforms, such as increasing density, to meet their share of housing supply targets.
- Streamlining approval pathways, including strengthened 'call in powers', and prioritising planning amendments to support diverse housing across a range of areas e.g. by addressing barriers to subdivision for appropriate medium density housing.
- Promoting medium and high-density housing in well located areas close to existing public transport connections, amenities and employment.
- Reforms to support the rapid delivery of social and affordable housing.
- Reforms to address barriers to the timely issuing of development approvals.

- Consideration of the phased introduction of inclusionary zoning and planning to support permanent affordable, social and specialist housing in ways that do not add to construction costs.
- Rectifying gaps in housing design guidance and building certification to ensure the quality of new builds, particularly apartments.
- Improving community consultation processes.
- Adequately resourcing built environmental professionals, including planners, in local government.

Attachment 2: A Better Deal for Renters

1. Develop a nationally consistent policy to implement a requirement for genuine reasonable grounds for eviction, having consideration to the current actions of some jurisdiction
2. Ensure provisions to allow appeals against retaliatory eviction notices are fit for purpose (e.g. evictions motivated by tenants taking reasonable action to secure or enforce legal rights, complain or disclose information about their tenancy).
3. Move towards a national standard of no more than one rent increase per year for a tenant in the same property across fixed and ongoing agreements.
4. Implement a ban on soliciting rent bidding.
5. Allow tenants experiencing domestic or family violence to:
 - i. End agreements without penalty and with a streamlined process and evidence e.g. a declaration by a prescribed professional such as a doctor or support service worker;
 - ii. Change the locks and make security improvements without the landlord's permission;
 - iii. Have their name removed from databases due to property damage caused by family or domestic violence; and
 - iv. With jurisdictions to consider further action to protect tenants who are victim survivors of domestic or family violence e.g. the ability to apply to have the perpetrator removed from the tenancy.
6. Limit break lease fees for fixed term agreements to a maximum prescribed amount which declines according to how much of the lease has expired (e.g. a maximum of four weeks' rent if less than 25 per cent of the fixed term has expired).

7. Make rental applications easier and protect renters' personal information:
 - i. Prescribe a rental application form in each jurisdiction, with required documents limited to two in each of the following categories: identity, financial ability to pay rent, suitability;
 - ii. Require the destruction of renters' personal information three years after a tenancy ends and three months after tenancy begins for an unsuccessful applicant;
 - iii. Require tenants' personal information to be provided and corrected within 30 days of a request by a tenant or prospective tenant; and
 - iv. Specify information not allowed to be collected from a tenant or more generally (e.g. disputes with landlords).
8. Consider options for better regulation of short-stay residential accommodation.
9. Phase in minimum quality standards for rental properties (e.g. stovetop in good working order, hot and cold running water).