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2025-2026 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Maree Bridger / s22(1)(a)(ii)

SB25-000279

SUBJECT: Regional Based Staff**Talking Points**

1. 552 (23.7%) staff are located outside of Canberra in capital cities, regional towns or cities or overseas posts.
2. Of those staff located in Australia, 544 (23.5%) are in locations outside of Canberra.
3. The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts operates in 19 regional locations (+7 from June 2021).

Key Issues

1. Most employees are located in Canberra (76.3% or 1,775 employees).
2. 552 employees (excluding Indian Ocean Territories Administration) are located outside of Canberra (23.7%):
 - a. 416 employees are based in other capital cities;
 - b. 128 employees are based in 19 different regional locations;
 - c. 4 employees are located overseas; and
 - d. 4 employees are located overseas on Remote Working Arrangements – Accompanying spouse arrangements.
3. There are 19 staff working 100% from home in regional areas with no office location nearby. They are recorded as working in the location of their home.
4. As at 31 October 2025, staff locations include all 8 capital cities, 19 regional locations, and 7 overseas locations.
 - a. growth can be seen in almost all capital cities since June 2023.
 - b. growth in regional areas since June 2023 is greatest in:
 - i. Gold Coast (now 4 staff, from 0);
 - ii. Cairns (now 16 staff, from 12 staff); and
 - iii. Newcastle (now 12 staff, from 4 staff).
 - c. overseas postings are up slightly since June 2023 with an increase to 4 staff. There are 4 staff working remotely overseas for personal reasons (e.g. accompanying a spouse posted by another government entity).

Background

1. Headcount figures include ongoing and non-ongoing employees and excludes inoperative staff and casual employees.
2. Due to the ability for HR data to be backdated to align with obligations such as taxation and payroll, all data reflects point in time as at dates specified.

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Region	Location	Feb 2020 (MoG)	30 Jun 2021	30 Jun 2022	30 Jun 2023	30 Jun 2024	30 Jun 2025	31 Oct 2025	Trend*	Work points	Desk Share
Capital Cities											
	Adelaide	3	3	5	9	13	23	23	Up	10	Yes
	Brisbane	5	2	27	57	106	152	152	Up	101	Yes
	Canberra	1375	1573	1753	1800	1850	1821	1775	Stable	2416	Yes
	Darwin	4	5	9	11	8	9	10	Stable	9	Yes
	Hobart	2	2	3	7	13	17	16	Up	16	No
	Melbourne	28	29	31	33	84	110	127	Up	64	Yes
	Perth	12	12	18	19	24	26	30	Up	28	Yes
	Sydney	39	37	41	49	64	66	58	Up	80	Yes
	Total Capital Cities	1468	1663	1887	1985	2162	2224	2191			
Regional Area											
	Alice Springs	1	1	1	1	2	2	3	Up	No Site	No Site
	Bendigo	1	1	0	0	1	1	1	Stable	No Site	No Site
	Broome	1	1	0	0	0	0	0	Stable	No Site	No Site
	Cairns	0	0	4	12	21	20	16	Up	18	Yes
	Christmas Island	1	0	0	0	1	2	1	Stable	2	NA
	Coffs Harbour	0	0	0	0	1	2	2	Stable	1	No
	Dubbo	1	1	1	1	1	2	1	Stable	3	No
	Gold Coast	0	0	0	0	2	6	4	Up	No Site	No Site
	Jervis Bay	4	4	5	4	2	5	5	Stable	9	Yes
	Moree	1	0	1	2	1	1	1	Stable	4	No
	Newcastle	4	4	4	4	11	11	12	Up	10	Yes
	Norfolk Island	7	10	9	9	11	15	14	Up	17	No
	Orange	7	26	31	43	44	35	34	Down	53	No
	Port Augusta	0	0	1	1	1	1	1	Stable	1	No
	Sunshine Coast	0	0	0	0	0	5	6	Up	No Site	No Site
	Toowoomba	2	2	2	2	1	4	5	Up	5	No
	Townsville	1	1	3	5	9	11	10	Stable	6	Yes
	Tweed Heads	0	1	1	2	2	2	3	Up	2	No
	Wodonga	0	0	2	1	3	4	4	Stable	8	No
	Wollongong	2	1	1	4	6	5	5	Stable	No Site	No Site
	Total Regional Area	33	53	66	91	120	134	128			
Overseas Posting											
	Jakarta, INDONESIA	1	1	1	1	1	1	1	Stable		
	Montreal, CANADA	2	2	2	2	2	2	2	Stable		
	Port Moresby, PAPUA NEW GUINEA	NA	NA	NA	NA	NA	1	1	Up		
	Total Overseas Posting	3	3	3	3	3	4	4			
Overseas Remote Working Arrangements											
	Jakarta, INDONESIA	NA	NA	NA	1	1	NA	NA	Down		
	Vienna, AUSTRIA	NA	NA	NA	1	NA	NA	NA	Down		
	Pretoria, SOUTH AFRICA	NA	NA	NA	1	1	1	1	Stable		
	Manila, PHILIPPINES	NA	NA	NA	1	1	1	1	Stable		

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Region	Location	Feb 2020 (MoG)	30 Jun 2021	30 Jun 2022	30 Jun 2023	30 Jun 2024	30 Jun 2025	31 Oct 2025	Trend*	Work points	Desk Share
	Port Moresby, PAPUA NEW GUINEA	NA	NA	NA	NA	1	NA	NA	Down		
	Paris, FRANCE	NA	NA	NA	1	1	1	1	Stable		
	Cheltenham, ENGLAND	NA	NA	NA	NA	NA	1	1	Up		
	Total Overseas Remote	-	-	-	5	5	4	4			
	Total Headcount	1504	1719	1956	2084	2290	2366	2327			

*Trend based generally from 30 June 2023

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Rural and Regional Affairs and Transport

Lead/Support contact: Susan Charles / s22(1)(a)(ii)

SB25-000281

SUBJECT: Future Workplaces**Talking Points**

1. The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts is consolidating its Canberra offices in advance of various major lease expirations in 2026 and 2027.
2. Key timeline points:
 - a. October to December 2024 - the department approached a number of building owners and assessed the suitability of those buildings for a precinct solution for the department i.e. two buildings within close proximity to each other in Canberra's central business district.
 - b. May 2025 – a lease was signed for the first building at 7 London Circuit, Canberra City.
 - c. September 2025 – public submission to Public Works Committee for the capital fit-out expenditure for 7 London Circuit.
 - d. September 2025 – the outcomes and recommendations in the Evaluation Report was agreed to and the legally non-binding Heads of Agreement was signed by the Delegate for the second building, Knowles Place, One City Hill, Canberra City, which is the final stage of the precinct solution.
 - e. October 2025 – the Minister for Finance endorsed the lease proposal for the department to enter into a lease with the landlord of One City Hill, Canberra City.
 - f. The above approaches accord with the Department of Finance's Property Framework Guidelines.

Key Issues

1. The department is committed to providing fit-for-purpose, safe and compliant accommodation that demonstrates value for money and how staff flexibly use office accommodation.
2. The department undertook a direct approach to the market during October to December 2024 to seek suitable accommodation that met the reduced space requirements and enable the department to consolidate its footprint from 4 tenancies to 2. This was in accordance with Department of Finance's Property Framework Guidelines and the Commonwealth Procurement Rules.
3. The department's Canberra property strategy is a precinct model, whereby 2 buildings are within close proximity of each other in Canberra's central business district.
4. As a result of the direct approach to market, a lease was signed for 7 London Circuit, Canberra City. This is the first building of the precinct.

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5. The department is currently in the final stages of lease negotiations for the second building, One City Hill, Canberra City.

Background

1. The department is consolidating its Canberra offices in advance of various major lease expirations in 2026 and 2027.
2. Key timeline points
 - a. July 2024 - a high-level review of the department's Canberra accommodation requirements was undertaken which determined that a further reduction in the Net Lettable Area could be achieved.
 - b. September 2024 - the department made the decision to close the Request for Expression of Interest (REOI) and re-approach the market.

Financial Information as at 31 October 2025

1. The below table represents the total costs incurred, including previous procurement processes, noting the current approved project budget for this financial year is \$4.5m. The budget reflects the level of risk and complexity relating to this project.
2. The investment continues to inform the department's approach to its accommodation. In particular procurement documents, department requirements and staff feedback.
3. Project costs for future years will be approved post project establishment and lease negotiations.
4. The Incentive Deed of the lease is not publicly available, as it is commercial-in-confidence and therefore the fit-out costs reported in the media do not consider the incentive the department has achieved as a contribution towards capital costs of the project. As a result, there may be a perception that the department is covering the fit-out costs as reported in the media articles listed further below.

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Future Workplace Canberra – Project Actuals

Supplier	Description	FY21-22	FY22-23	FY23-24	FY24-25	YTD Oct 25	Total
Ventia	Tenant advisory services	20,000	88,925	224,859	-	-	333,784
Procurement Professionals	Procurement Advisory Services incl. contract staff	78,250	201,663	-	-	-	279,913
Probity	Probity	12,550	29,006	45,242	50,804	-	137,601
Legal		37,715	318,650	281,160	131,050	37,077	805,651
Dept of Employment	Financial Viability Assessment	-	2,400	-	-	-	2,400
TSA		-	793,176	1,423,323	1,518,356	628,964	4,363,819
Cox Architecture	Design Consultant	-	-	-	412,860	146,992	559,852
Agora Consulting	Project Assurance Services	-	-	44,240	72,750	-	116,990
Staff Expenses	Salaries and travel	32,908	384,823	921,805	731,452	252,757	2,323,745
Total		181,423	1,818,641	2,940,628	2,917,272	1,065,790	8,923,754

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Relevant Media Reporting

- “Parliamentary Committee review proposed Infrastructure Department office fit-out”
 - Issued by the Department of the House of Representatives via the internet on 29 August 2025.
 - [https://www.aph.gov.au/About Parliament/House of Representatives/About the House News/Media Releases/Parliamentary Committee reviews proposed Infrastructure Department office fit-out](https://www.aph.gov.au/About%20Parliament/House%20of%20Representatives/About%20the%20House%20News/Media%20Releases/Parliamentary%20Committee%20reviews%20proposed%20Infrastructure%20Department%20office%20fit-out)
- “First fit-out in department’s new home to cost \$23.4 million”
 - By Ian Bushnell via the psnews.com.au on 22 August 2025.
 - <https://psnews.com.au/first-fit-out-in-departments-new-home-to-cost-23-4-million/165037/>
- “Seven desks for every 10 workers in department’s new office plan”
 - By Brittney Levinson via The Canberra Times website on 15 August 2025.
 - <https://www.canberratimes.com.au/story/9035765/infrastructure-unveils-hot-desk-plan-for-7-london-circuit-office/?cspt=1756853040|5eb37d3267ab6fed3ae60c6422a795ae>
- “7 desks for every 10 workers”
 - By Brittney Levinson via The Canberra Times newspaper on 13 August 2025.
 - https://readnow.isentia.com/Temp/198611-1227842886/1115559386_20260813.pdf
- “Department finally signs \$130m office lease”
 - By Brittney Levinson via The Canberra Times newspaper on 3 July 2025.
 - <https://www.canberratimes.com.au/story/9006161/infrastructure-signs-lease-for-new-canberra-office-space/?cspt=1756853243|9c1e1af6007cab89c8e2fcb94489f54>
- “Department finally signs \$130m office lease”
 - By Brittney Levinson via The Canberra Times website on 2 July 2025.
 - <https://www.canberratimes.com.au/story/9006161/infrastructure-signs-lease-for-new-canberra-office-space/?cspt=1756853928|e2e0d4d0881e72457e7d5ed24994011e>

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SUBJECT: 2025-26 Budget Funding**Talking Points***Budget Funding – per 2025-26 Portfolio Budget Statements (PBS):*

1. As at the 2025-26 March Budget, the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts administered **\$16.6 billion** in **agency resourcing** (2025-26 PBS pages 27-28), comprising **\$676.4 million** in departmental resourcing and **\$15.9 billion** in administered resourcing. At the time, this excluded **\$2.8 billion** in payments to Portfolio bodies (2025-26 PBS page 29) and payments to States and Territories (refer below).
2. This represents a decrease in **total agency resourcing** (excluding payments to Portfolio bodies) of **\$0.4 billion (\$379.7 million)** from **\$16.9 billion in 2024-25** (2024-25 PAES page 24) to **\$16.6 billion in 2025-26** (2025-26 PBS page 28).
 - a) The decrease is largely attributable to prior year appropriations (2022-23 Bill 1 and Bill 3) lapsing (\$1.2 billion), drops in available appropriation (\$1.0 billion) and a reduction in administered assets and liabilities (\$1.1 billion), partially offset by expenses of \$2.8 billion being brought forward from 2024-25 and paid in 2023-24 in relation to financial assistance grants to local governments under the *Local Government (Financial Assistance) Act 1995*.
3. As part of the 2025-26 budget, **Departmental appropriation funding** for 2025-26 totals **\$527.5 million**. This comprises **\$511.0 million** in departmental operating appropriation and **\$16.5 million** in departmental capital budget (2025-26 PBS page 27).
 - a) This is a net decrease of **\$62.6 million** from the 2024-25 total departmental funding of **\$590.1 million** comprising of **\$567.3 million** in departmental operating appropriation and **\$22.8 million** in Departmental Capital Budget (DCB) (2024-25 PAES page 23).
 - b) The decrease of **\$62.6 million** comprises \$56.3 million in operating expenditure and \$6.3 million in DCB.
4. See 'additional information' for an explanation of the difference between **appropriations** and **resourcing**.
5. A further **\$15.2 billion in 2025-26** (\$58.5 billion across the 4 years from 2025-26) is provided to States and Territories through National Partnership Payments (see 2025-26 Budget Paper 3, pages 65-66). This compares to **\$15.3 billion in 2024-25** (\$57.8 billion across the 4 years from 2024-25 – see 2024-25 Budget Paper 3, page 67).

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6. The department's **estimated average staffing level** (ASL) in 2025-26 is **2,278** at the 2025-26 Budget (2025-26 PBS, page 28), representing:
- a decrease of **47** from **2,325** in 2024-25 at the 2024-25 PAES (2024-25 PAES, page 24).
7. In addition to the impacts from measures in the 2025-26 Budget, funding from the department and affected portfolio agencies has been reduced as a result external labour savings as follows:
- 2024-25 Budget measure **Savings from External Labour – extension** reducing funding for the Portfolio by **\$18.5 million** over 4 years from 2024-25 (the department contributing **\$11.6 million**).
 - 2025-26 Budget measures **Savings from External Labour – extension**, further reducing funding in **2028-29** for the Portfolio by **\$12.8 million** (the department contributing **\$8.1 million**).
 - The above is in addition to the October 2022-23 Budget and 2023-24 Budget measures **Savings from External Labour, Advertising, Travel and Legal Expenses**, which collectively resulted in **\$70.3 million** savings over 5 years from 2022-23 (the department contributing **\$39.6 million**).
 - A breakdown of the savings (including background on the Efficiency Dividend (ED)) is at **Attachment D**.
8. The 2025-26 Budget Appropriation Bills included departmental appropriations of **\$527.5 million** and administered appropriations of **\$5.8 billion**.
- Budget Funding – post 2025-26 PBS:*
9. The department received additional resourcing as a result of the impact of Administrative Arrangement Order (AAO) changes on 13 May 2025, and the subsequent Machinery of Government (MoG) changes and the 2025 Pre-election Economic and Fiscal Outlook (PEFO) measures, comprising **\$170.8 million** and **\$49.0 million** respectively. Full details will be captured in the department's Portfolio Additional Estimates Statements expected to be tabled in early 2026.
- An additional **\$134.0 million in 2025-26** only is provided to States and Territories through National Partnership Payments (also refer to EC25-002762 – Machinery of Government changes brief).

Background

- This brief provides a summary of the department's 2025-26 funding position as at the 2025-26 Budget, per the 2025-26 PBS, and subsequent changes arising from the impact of MoG changes and 2025 PEFO measures (see Financial Snapshot at **Attachment A**).
- All entities, including the department, are required to prepare a 2025-26 PBS chapter (see **Attachment B** - index of agency chapters).

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2024-25 End of year position

3. In **2024-25**, the department reported a **net operating cash surplus** of **\$34.3 million** after adjusting for depreciation and amortisation expenses and lease repayments under Australian Accounting Standard AASB 16 *Leases* (refer to the 2024-25 Annual Report, Financial Statements, Note 5.4 Net Cash Appropriation Arrangements, p.236).
- The **2024-25 net cash operating surplus** was attributable to a combination of factors, with the department maintaining a prudent approach to the prioritisation and allocation of resources, including strategies to restrain expenditure and ASL growth.
 - This is also consistent with the commitment in previous estimates hearings that the department would live within its means in 2024-25, in comparison to the **net cash operating deficit of \$28.0 million in 2023-24**, as a result of intangible asset impairment (\$13.9 million) and MoG related IT consolidations from the 2019-20 MoG's (\$12.8 million).
4. For full details of the department's 2024-25 outcomes and the 2024-25 financial statements refer to the department's annual report, which was approved for tabling on 10 October 2025.

Departmental appropriation funding

5. At the 2025-26 Budget, **departmental appropriation** funding in 2025-26 was **\$527.5 million** (including the departmental capital budget) (2025-26 PBS, page 27), a **decrease of \$62.6 million** from the 2024-25 appropriation of **\$590.1 million** at PAES (2024-25 PAES, page 23).
6. The decrease in departmental appropriation funding in 2025-26 largely reflects the impact of Australian Government decisions which terminate or reduce at the end of 2024-25, offset by new measures in the 2025-26 Budget. See **Table 1** below for further detail (see also EC25-003163 – Terminating Measures).

Table 1 – Departmental appropriation reductions from 2024-25 to 2025-26: key drivers

Departmental Funding Reductions from 2024-25 to 2025-26: key drivers	2025-26 (\$m)
Five most significant terminating measures	25.2
Five most significant measures with reducing funding	25.8
DCB	6.2
Other: whole of government savings and impact of indexation adjustments	5.4

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7. The decrease in departmental appropriation funding over the forward estimates also reflects the impact of Australian Government decisions which terminate or reduce at the end of the period. See **Table 2** below for further detail.

Table 2 – Departmental Funding Reductions per 2025-26 Portfolio Budget Statements (PBS)

Departmental Funding Reductions (\$m) As published in 2025-26 PBS p.78	2024-25	2025-26	2026-27	2027-28	2027-29
Departmental appropriation - 2025-26 Budget (\$m)	567.3	511.0	447.3	444.1	427.7
Funding reduction (\$m)	-	-56.3	-63.7	-3.2	-16.4
Funding reduction (%)	-	-11.0%	-14.2%	-0.7%	-3.8%
Point to Point reduction (\$m): 2024-25 to 2028-29	-139.6				
Point to Point reduction (\$m): 2025-26 to 2028-29	-83.3				

8. Separately, **additional departmental appropriation** in 2025-26 is attributable to the net impact of MoG changes (**\$14.0 million**) and measures announced in the 2025 PEFO (**\$2.5 million**).
9. Full details will be captured in the department's Portfolio Additional Estimates Statements expected to be tabled in early 2026.

2025-26 and forward year operating result

10. The department is budgeting for a **break-even position across the forward estimates** after adjusting for depreciation and amortisation expenses, and lease repayments under Australian Accounting Standard AASB 16 *Leases* (2025-26 PBS, pages 77 and 78).
11. The department's operating appropriation is reducing from 2024-25 right across the forward estimates. This is due to a combination of terminating measures, measures with reducing funding and other ordinary fluctuations in the department's operations.
12. The department will continue to maintain a prudent approach to the management of its resources, including actively managing ASL numbers and tight controls over supplier expenditure, including the use of contractors and consultancies.
13. The department continues to review all expenditure across all groups to ensure the appropriate and efficient allocation of resources to deliver on the government's priorities.
14. The department has recently undertaken a financial sustainability review to assess our current operating structures and identify areas for efficiency and productivity enhancing

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investments to support managing our budget within our means into the future (see EC25-002704 – Functional Sustainability Review).

Departmental Resourcing

15. At the 2025-26 Budget, while the Departmental Appropriation Bill 1 was **\$527.5 million**, **departmental resourcing** was **\$676.4 million**.
- the difference between appropriation and resourcing is due to prior year appropriation of **\$126.9 million**, section 74 external revenue of **\$9.9 million** and special accounts balance (including non-appropriation receipts) of **\$12.0 million** (2025-26 PBS, page 27); and
 - departmental resourcing dropping from **\$723.3 million in 2024-25** (2024-25 PAES page 23) to **\$676.4 million in 2025-26** (2025-26 PBS, page 27), with the **\$46.9 million** change largely attributable to government decisions from prior Budgets/MYEFO rounds with terminating or reducing funding, consistent with the change in appropriation funding described above.
 - See 'additional information' for an explanation of the difference between appropriations and resourcing.

Administered resourcing

16. At the 2025-26 Budget, administered resourcing had decreased by **\$379.7 million** from an estimate of **\$16.2 billion in 2024-25** (2024-25 PAES, page 24) to an estimate of **\$15.9 billion in 2025-26** (2025-26 PBS, page 28). Administered resourcing **excludes** payments to corporate entities from annual/special appropriations (**\$2.8 billion** in 2025-26) and payments from annual/special appropriations credited to special accounts (**\$96.5 million** in 2025-26).
- The decrease is largely attributable to 2022-23 Bill 1 and Bill 3 appropriations lapsing (\$1.2 billion), appropriation drawdowns (\$1.0 billion), and a reduction in administered assets and liabilities (\$1.1 billion), partially offset by expenses of \$2.8 billion being brought forward from 2024-25 and paid in 2023-24 in relation to financial assistance grants to local governments under the *Local Government (Financial Assistance) Act 1995*.
17. Separately, **additional administered resourcing** in 2025-26 is attributable to the impact of MoG changes (**\$156.8 million**) and measures announced in the 2025 PEFO (**\$46.5 million**).
18. Full details will be captured in the department's Portfolio Additional Estimates Statements expected to be tabled in early 2026.
19. See **Attachment C** for further breakdown of the department's resourcing.

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Payments to State and Territories

20. At the 2025-26 Budget, payments to States and Territories decreased by **\$458.3 million** through various National Partnership Payments from **\$15.6 billion** in 2024-25 to **\$15.2 billion in 2025-26** and **\$57.8 billion** across the forward estimates. These are appropriated through the Treasury (see 2025-26 Budget, Budget Paper 3, pages 65-66). This decrease is predominately the result of the following:
- a) Net funding decreases totalling \$1.1 billion for 'other payments', predominantly including terminating programs (Thriving Suburbs -\$354.7 million and Growing regions -\$607.0 million) and reduced funding for Local Roads and Community Infrastructure (-\$307.4 million).
 - b) Partially offset by net increases totalling \$551.3 million in Infrastructure Investment Program funding, primarily road investment (\$1.2 billion).
21. Separately, there are **additional payments to states** (administered by the Treasury) due to the impact of MoG changes and 2025 PEFO measures, of **\$134.0 million in 2025-26**, attributable to (refer to EC25-003183 – Machinery of Government changes and EC25-003220 – 2025-26 Budget and 2025 PEFO measures):
- a) Canoe Slalom World Championships 2025 (\$0.4 million) and St George Illawarra Dragons Community and High-Performance Centre (\$13.6 million) – both as result of MoG changes; and
 - b) 4 2025 PEFO infrastructure related measures (\$120.0 million), comprising:
 - i. Priority Community Infrastructure Program (\$50.0 million)
 - ii. Establishment of the Queensland Academy of Health Sciences in Rockhampton (\$15.0 million)
 - iii. Redevelopment of the Bruce Park Pavilion (\$5.0 million)
 - iv. National Capital Investment Framework (\$50.0 million).

Average Staffing Level (ASL)

22. At the 2025-26 Budget the department's estimated ASL in **2025-26** is **2,278**, a **net decrease** of **47** from the **2024-25** ASL level of **2,325** (Table 1.1 page 24 2024-25 PAES). The ASL decrease represents the impact of measures terminating at 30 June 2025 and ASL fluctuations already factored into the forward estimates.
- a) ASL across the **Portfolio** for **2025-26** is estimated to be **12,580**, a **decrease of 69** from the estimated actual in **2024-25** of **12,649** (page 162, Budget Paper 4).
 - b) The total cost of **employee benefits** will decrease from **\$331.3 million in 2024-25** (2024-25 PAES, Page 61) to **\$318.9 million in 2025-26** (2024-25 PBS, Page 81). This reflects the decrease in ASL numbers, as well as other decreases associated with government decisions with reducing funding.

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23. Separately, there is a **net increase** of **62.2 ASL** in **2025-26** due to the impact of MoG changes, as follows (also refer to EC25-002762 – Machinery of Government changes brief):

- a) Increase of 76.2 ASL transferred from the Department of Health, Disability and Ageing.
- b) Decrease of 14.0 ASL transferred to the Department of the Treasury.

24. Full details will be captured in the department's Portfolio Additional Estimates Statements expected to be tabled in early 2026.

Departmental Impacts – Savings measures

25. The 2025-26 Budget Measure *Savings from External Labour - extension* allocated additional savings for the **portfolio of \$12.8 million**, including **\$8.1 million** for the **department** in 2028-29. This builds on the 2024-25 Budget Measure *Savings from External Labour - extension* which allocated savings for the **portfolio of \$18.5 million**, including **\$11.6 million** for the **department** over 4 years from 2024-25.

26. The portfolio's total contribution to savings over the past 4 Budgets is **\$101.6 million** over **7 years from 2022-23**, comprising:

- a) **October 2022-23 Budget:** savings contribution of **\$16.5 million** over 3 years from 2022-23 (the department providing \$11.0 million and portfolio agencies \$5.5 million).
- b) **2023-24 Budget:** residual savings contribution of a further **\$53.8 million** over 4 years from 2023-24 (the department providing \$28.6 million and portfolio agencies \$25.2 million). The allocation of the remaining savings from the 2022-23 October Budget measure to entities was reprofiled over 4 years by the government (rather than the original 3 remaining years) to smooth the profile across remaining years.
- c) **2024-25 Budget:** savings contribution of **\$18.5 million** over 4 years from 2024-25 as part of the measure *Savings from External Labour – extension* (the department contributing \$11.6 million and portfolio agencies \$6.9 million).
- d) **2025-26 Budget:** savings contribution of **\$12.8 million** in 2028-29 as part of the measure *Savings from External Labour – extension* (the department contributing \$8.1 million and portfolio agencies \$4.7 million).

27. During the 2025 election, the government announced additional savings across government of \$6.4 billion over 4 years from 2025-26 through further reducing spending on consultants, contractors and labour hire, and non-wage expenses.

- a) How this is to be applied over the forward estimates remains a matter for government and any decisions will be published in future economic updates, consistent with the Charter of Budget Honesty.
- b) Any questions regarding the methodology for calculating or applying savings measures should be referred to the Department of Finance.

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28. The above savings are exclusive of the ED. A breakdown of the savings (including background on the ED) is at **Attachment D**.

APS Reform Agenda – conversion of external labour roles to APS

29. As part of the APS Reform Agenda, the government has committed to reducing the APS' reliance on consultants and contractors, although there is acknowledgement external labour will continue to remain a component of the APS workforce.

30. To support this commitment, the department participated in the **Audit of Employment** led by the Department of Finance with returns, including those for its portfolio agencies, submitted in late 2022.

31. The department also converted **50 external labour roles** to APS on an ongoing basis to APS at the 2023-24 Budget, resulting in efficiencies of **\$3.0 million** over 5 years from 2022-23.

32. Across the portfolio (excluding the department), a further **16 external labour roles** were converted to ASL at the 2024-25 Budget (refer to page 171 of Budget Paper 4). The additional 16 conversions for portfolio entities brings the total portfolio conversions to 72.

33. Further background on the APS Reform Agenda is at **Attachment D**.

Printing

34. Costs associated with printing the 2025-26 Portfolio Budget Statements are \$11,803 (GST inclusive), incurred in March 2025.

Additional Information

Appropriations and Agency Resourcing – what are the differences?

35. **Appropriations** refer to funding either appropriated twice annually through Appropriation Bills (at Budget and MYEFO) or through a Special Appropriation, giving authority for the department to spend money for a particular purpose. These include:

- a) Appropriation Bills 1 and 2 (Budget).
- b) Appropriation Bills 3 and 4 (MYEFO).
- c) Current year DCB
- d) Special Appropriations (specified in a specific Act other than annual Appropriation Bills) – which are not subject to annual appropriations and may (or may not) be limited by maximum amounts appropriated for a particular purpose.

36. **Agency resourcing** includes appropriations as described above plus all other funding sources, as follows:

- a) DCB retained from prior budget rounds.

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- b) Revenue retained by the department (s74 revenue).
- c) Prior year appropriations (remaining funding balances from previous budget round appropriations).
- d) Special Accounts – a ‘limited’ special appropriation that sets aside a funding amount that may be drawn upon, limited by the balance of the account. While not strictly a bank account, amounts can be notionally debited and credited to the special account.

Attachments

- A: Financial Snapshot 2025-26
- B: Funding and Staffing by Agency for 2025-26
- C: Department’s Resourcing
- D: Whole of Government Savings and APS Reform Agenda

Linked Briefing

- EC25-003221 – 2025-26 Budget Average Staffing Level (ASL)
- EC25-002674 – 2025-26 Budget Movement of Funds
- EC25-003220 – 2025-26 Budget and 2025 PEFO Measures
- EC25-003136 – Terminating Measures
- EC25-003183 – Machinery of Government changes

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Department's total budget resourcing year on year comparison (includes Admin, Dept; excludes payments to Portfolio Bodies)



Additional budget resourcing of \$219.8 million:

- Machinery of Government changes \$170.8 million
- 2025 PEFO measures \$49.0 million

In 2025-26, the Department will administer*:

- \$16.6 billion made up of:
 - » \$0.7 billion in departmental resourcing (\$527.5 million in appropriations)
 - » \$15.9 billion in administered resourcing (excludes approx. \$2.8 billion in payments to corporate entities from annual/special appropriations)

Administered resourcing

Comparison between 2024-25 PAES and 2025-26 Budget



This difference from 2024-25 to 2025-26 is primarily the result of:

- 2022-23 Bill 1 and Bill 3 appropriations lapsing (\$1.2 billion), appropriation drawdowns (\$1.0 billion) and a reduction in administered assets and liabilities (\$1.1 billion), partially offset by \$2.8 billion brought forward from 2024-25 (paid in 2023-24) in relation to financial assistance grants to local governments under the *Local Government (Financial Assistance) Act 1995*.
- #Administered resourcing includes annual appropriations of \$5.8 billion (ordinary annual services, administered assets and liabilities, and payments to states), as well as prior year appropriations, special appropriations and other revenue.
- A further \$15.2 billion in 2025-26 (\$58.5 billion across four years) is provided to States and Territories through National Partnership Payments – reported by the Treasury.

Additional administered resourcing:

- Machinery of Government changes \$156.8 million
- 2025 PEFO measures \$46.5 million
- Payments to States and Territories \$134.0 million (paid through Treasury)

Administered impacts for the Department for 2025-26 Budget measures

Measure	Net impact 2025-26 (\$m)
Support Transport Priorities	3.5
Continued Funding for the Regional Australia Institute	2.0
Energy Bill Relief (Indian Ocean Territories)	0.4
Closing the Gap – Further Investment	2.8
Revive – National Cultural Policy	7.7
Extending the School Student Broadband Initiative	(**)
Total administered	16.3
2025 PEFO measures	Net impact 2025-26 (\$m)
Tasmanian Freight Equalisation Scheme	46.5
National Capital Investment Framework	0.0
Total administered	46.5

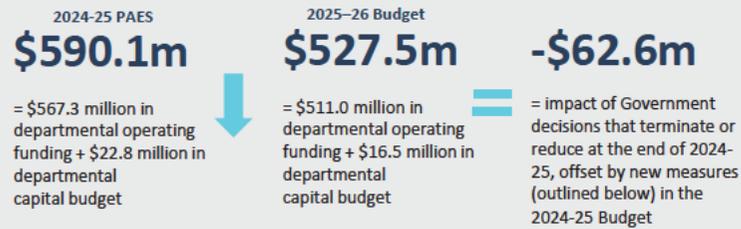
Totals may not sum due to rounding; ** less than \$0.05 million

We achieved a net operating cash surplus.

The department achieved a net operating cash surplus of \$34 million for 2024-25. The surplus reflects the department's commitment to a prudent approach to spending and our continual monitoring and management of spending pressures across each financial year. In 2023-24 the Department incurred an adjusted operating loss of \$28.0 million, \$5.1 million higher than the approved budgeted operating loss of \$22.9 million (4 April 2024). The adjusted operating loss reflected an increase in asset impairments from \$8.8 million to \$13.9 million.

Departmental appropriations

Agency departmental funding comparison between 2024-25 PAES and 2025-26 Budget



Additional agency departmental funding of \$16.5 million:

- Machinery of Government changes \$14.0 million
- 2025 PEFO measures \$2.5 million

Departmental impacts for the Department for 2025-26 Budget measures

Measure	Net impact 2025-26 (\$m)
Supporting Transport Priorities	0.3
Extending the School Student Broadband Initiative	**
Closing the Gap – Further Investment	0.8
Revive – National Cultural Policy	0.9
Total departmental	1.9
2025 PEFO measures	Net impact 2025-26 (\$m)
Tasmanian Freight Equalisation Scheme	2.0
National Capital Investment Framework	0.5
Total departmental	2.5

Totals may not sum due to rounding; ** less than \$0.05 million

Whole of Australian Government Savings – External Labour – 2025-26 Measure

The Department's share:

DITRDCA UCB impact \$m				
2025-26	2026-27	2027-28	2028-29	Total
-	-	-	8.1	8.1

Portfolio agencies: contributed \$4.7 million in 2028-29.

The savings above are further to the 2024-25 Budget which allocated savings for the portfolio of \$18.5 million, including \$11.6 million for the department over years from 2024-25. This builds on the October 2022-23 Budget and 2023-24 Budget which collectively resulted in savings in the Portfolio of \$70.3 million over five years from 2022-23, including \$39.6 million for the Department.

The portfolio's total contribution to savings over the past four Budgets is \$101.6 million over seven years from 2022-23.

ASL snapshot

Department ASL



Decrease attributable to impact of measure terminating 30 June 2025 and ASL fluctuations factored into the forward estimates.

Additional ASL of 62.2 in 2025-26:

- Transfer from Department of Health, Disability and Ageing +76.2
- Transfer to the Treasury -14.0

Key measures impacting ASL

The decrease in ASL in 2025-26 compared to the 2024-25 Estimated Actual is partially offset by the following two new measures:

- Closing the Gap – further investment (4.0)
- Revive – National Cultural Policy (4.3)

Total Employee Benefits

Total employee benefits will decrease from \$331.3 million in 2024-25 to \$318.9 million in 2025-26

Conversion of contractors to APS

As part of the APS Reform Agenda, the Government has committed to reducing the APS' reliance on consultants and contractors. The portfolio will contribute by:

Converting contractors by 2026-27	Achieving savings
50 DITRDCA 72 Portfolio Agencies	\$3.0 million over five years from 2022-23 for DITRDCA

The 2024-25 Budget includes the conversion of an additional 16 contractors to ASL for entities in the Portfolio. There were no additional conversions for the department in the 2025-26 Budget.



Australian Government

Department of Infrastructure,
Transport, Regional Development,
Communications, Sport and the Arts

2025-26 Budget - Funding and staffing by agency for 2025-26

<p>Department Departmental Approp: \$527.5m Operating: \$511.0m Capital: \$16.5m ASL: 2,278 Administered Approp: Administered capital: \$27.7m <u>Outcome 1</u> Annual Admin : \$18.0m Act 2: \$821.4m ASL: 355 <u>Outcome 2:</u> Annual Admin: \$468.3m Special Approp: \$264.0m ASL: 703 <u>Outcome 3:</u> Annual Admin: \$571.1m Act 2: \$270.0m Special Approp: \$3,452.7m ASL: 412 <u>Outcome 4:</u> Annual Admin: \$180.8m Special Account: \$21.1m ASL: 136 <u>Outcome 5:</u> Annual Admin: \$272.7m Special Account: \$312.3m ASL: 421 <u>Outcome 6:</u> Annual Admin: \$298.4m Special Account: \$0.5m ASL: 251 Outcome 7: Annual Admin: 156.78m Special Account: 182.0m ASL: 68***</p>	<p>ABC* Dept Approp: \$1,229.2m Operating: \$1,229.2m Capital: Nil ASL: 4,413</p>	<p>ACMA Dept Approp: \$182.8m Operating: \$167.8m Capital: \$15.0m ASL: 696 Special account approp: \$63.4m Admin Approp: \$10.8m Special Approp: \$8.3m</p>	<p>AFTRS* Dept Approp: \$28.3m Operating: \$28.3m Capital: Nil ASL: 160</p>	<p>AMSA* Dept Approp: \$102.2m Operating: \$102.2m Special Approp: \$132.3m Capital: Nil ASL: 492</p>	
	<p>ANMM* Dept Approp: \$27.0m Operating: \$25.0m Capital: \$1.9m ASL: 141</p>	<p>Australian Sports Commission (ASC)* ** Dept Approp: \$449.7m Operating: \$449.0m Capital/Equity Injection: \$0.7m ASL: 529</p>	<p>ATSB Dept Approp: \$27.0m Operating: \$26.3m Capital: \$0.6m ASL: 110</p>	<p>CASA* Dept Approp: \$54.8m Operating: \$54.8m Special Approp: \$130.8m Capital: Nil ASL: 832</p>	
	<p>Creative Australia* Dept Approp: \$312.0m Operating: \$312.0m Capital: Nil ASL: 159</p>	<p>HSRA* Dept Approp: \$7.6m Operating: \$7.6m Capital: Nil ASL: 28</p>	<p>IA* Dept Approp: \$13.4m Operating: \$13.4m Capital: Nil ASL: 41</p>	<p>NAA Dept Approp: \$97.8m Operating: \$91.3m Capital: \$6.5m ASL: 361</p>	
	<p>NCA Dept Approp: \$11.0m Operating: \$10.2m Capital: \$0.7m ASL: 68 Admin Approp: \$22.4m Admin Capital: \$16.0m</p>	<p>NFSA* Dept Approp: \$43.6m Operating: \$41.9m Capital: \$1.7m ASL: 231</p>	<p>NGA* Dept Approp: \$95.4m Operating: \$72.7m Capital: \$22.7m ASL: 217</p>	<p>NLA* Dept Approp: \$87.2m Operating: \$76.9m Capital: \$10.4m ASL: 410</p>	
	<p>NMA* Dept Approp: \$57.5m Operating: \$55.4m Capital: \$2.1m ASL: 216</p>	<p>NPGA* Dept Approp: \$19.7m Operating: \$19.5m Capital: \$0.2m ASL: 55</p>	<p>NTC* Dept Approp: \$6.4m Operating: \$6.4m Capital: Nil ASL: 44</p>	<p>NAIF* Dept Approp: \$22.2m Operating: \$22.2m Capital: Nil ASL: 1</p>	
	<p>OPH* Dept Approp: \$23.1m Operating: \$22.8m Capital: \$0.2m ASL: 101</p>	<p>Screen Australia* Dept Approp: \$13.4m (Plus \$72.6m OFTA program funding) Operating: \$13.4m Capital: Nil ASL: 105</p>	<p>SBS* Dept Approp: \$359.2m Operating: \$359.2m Capital: Nil ASL: 1,369</p>	<p>Sports Integrity Australia ** Dept Approp: \$43.3m Operating: \$42.8m Capital: \$0.5m ASL: 178</p>	

* Funding is appropriated through the Department for Corporate Commonwealth Entities

All appropriation figures exclude prior year appropriations available

** As per Health PBS at 2025-26 Budget

*** as per MoG transferred per s72 instrument

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Attachment C

Department's Resourcing

2025-26 Budget, Machinery of Government Changes (MoG) and 2025 PEFO measures

Breakdown of resourcing (2025-26 FY)	2025-26 MoG / PEFO (\$m)	2025-26 Estimate (\$m)	2024-25 PAES (\$m)	2024-25 2025-26 variance (\$m)
Departmental	16.5	676.4	723.3	-30.4
2025-26 Budget	n/a	676.4	723.3	-46.9
Operating Appropriation		511.0	567.3	-56.3
Departmental Capital Budget		16.5	22.8	-6.3
S74 external revenue		9.9	9.9	0.0
Prior year appropriations		126.9	110.5	16.4
Special Accounts*		12.0	12.7	-0.7
Machinery of government impacts	14.0	n/a	n/a	14.0
2025 PEFO measures	2.5	n/a	n/a	2.5
Administered	203.3	15,881.1	16,213.9	-129.5
2025-26 Budget	n/a	15,881.1	16,213.9	-332.8
Bill Nos 1/3 - Appropriation		1,809.3	1,918.7	-109.5
Bill Nos 1/3 - Administered Capital Budget		27.7	29.5	-1.7
Payments to Corporate Entities		2,462.8	2,420.3	42.5
Bill Nos 2/4 - Appropriation		3,918.9	4,893.2	-974.3
Payments to Corporate Entities		39.3	98.2	-59.0
Prior year appropriations:				
Bill No.1		1,748.7	3,025.5	-1,276.8
Bill No.2		3,548.7	4,533.2	-984.5
Special Appropriations		4,762.3	1,704.5	3,057.8
Special Accounts		426.1	473.8	-47.7
Less administered <u>appropriations</u> credited to special accounts**		-96.5	-96.5	0.0
Less payments to Corporate Entities (as department does not control this funding)		-2,766.1	-2,786.4	20.3
Machinery of government impacts	156.8	n/a	n/a	156.8
2025 PEFO measures	46.5	n/a	n/a	46.5
Total Resourcing	219.8	16,557.5	16,937.2	-159.9

*Excludes departmental appropriations drawn from annual/special appropriations and credited to special accounts. **Administered appropriations drawn from annual/special appropriations and then credited to special accounts are removed to avoid double counting. (Source: 2025-26 PBS pages 27 and 28).

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Average Staffing Level (ASL)

	2025-26 Estimate	2024-25 Estimated Actual	Change	Page Ref
DEPARTMENT				
ASL as at the 2025-26 Budget	2,278	2,325	-47	pages 28 (PBS) and 162 (BP4)
Impact of Machinery of Government changes*	62	62	0	n/a
<i>Sport (Outcome 7)</i>	76	76	0	
<i>Cities (Outcome 3)</i>	-14	-14	0	
PORTFOLIO				
ASL as at the 2025-26 Budget	12,580	12,648	-68	(PBS - several) and 162 (BP4)
Impact of Machinery of Government changes	707	705	2	
<i>Australian Sports Commission</i>	529	527	2	pages 244 (Health PBS) and 160 (BP4)
<i>Sports Integrity Australia</i>	178	178	0	pages 470 (Health PBS) and 160 (BP4)

* ASL for Sport and Cities functions reflect agreed transfer of resources. Published 2024-25 estimate (91 ASL) and 2025-26 Budget (89 ASL) in the Department of Health and Aged Care 2025-26 PBS include corporate allocation.

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Attachment D

Whole-of-Government savings and APS reform agenda

Savings from External Labour

1. The portfolio's total contribution to savings over the past three Budgets is **\$101.6 million** over seven years from 2022-23 (see table below for breakdown). Savings comprise:
 - a) **October 2022-23 Budget:** Savings of \$3.6 billion over four years from 2022-23 from the measure *External Labour, and Savings from Advertising, Travel and Legal Expenses*, with allocated agency savings against the 2022-23 year only. The government also announced the measure *An Ambitious and Enduring APS Reform Plan* that portfolios offset through savings. The portfolio's contribution was **\$16.5 million** over 3 years from 2022-23 (the department providing \$11.0 million and portfolio agencies \$5.5 million).
 - the allocation of the remaining savings from the **2022-23 October Budget** measure to entities was reprofiled over four years by the government (rather than the original 3 remaining years) to smooth the profile across the remaining years.
 - b) **2023-24 Budget:** residual savings contribution for a further **\$53.8 million** in savings over 4 years from 2023-24 (department providing \$28.6 million and portfolio agencies \$25.3 million).
 - c) **2024-25 Budget** additional savings of **\$18.5 million** over 4 years from 2024-25 under the measure *Savings from External Labour – extensions* (the department providing \$11.6 million and portfolio agencies \$6.9 million).
 - d) **2025-26 Budget:** savings contribution of **\$12.8 million** in 2028-29 as part of the measure *Savings from External Labour - extension*, with the department contributing **\$8.1 million**.
2. Any questions regarding the methodology for calculating or applying the saving should be referred to the Department of Finance.
3. The contribution to savings (for the department, portfolio entities and total) for the budget measure is outlined on the next page.

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Savings from External Labour – original measure and 2023-24 residual savings allocation, and 2024-25 and 2025-26 Budget measures

	2022-23 (\$m)	2023-24 (\$m)	2024-25 (\$m)	2025-26 (\$m)	2026-27 (\$m)	2027-28 (\$m)	2028-29 (\$m)
DITRDCA							
• Original (Oct 2022 and 23-24 Budget)	10.2	7.5	8.7	8.2	5.0	-	-
• Extension (May 2024)	-	-	1.2	1.2	1.0	8.1	-
• Extension (March 2025)	-	-	-	-	-	-	8.1
DITRDCA Total	10.2	7.5	9.9	9.5	6.0	8.1	8.1
Portfolio Agencies							
• Original (Oct 2022 and 23-24 Budget)	5.1	6.9	6.8	6.9	4.9	-	-
• Extension (May 2024)	-	-	0.9	0.7	0.6	4.7	-
• Extension (March 2025)	-	-	-	-	-	-	4.7
Agency Total	5.1	6.9	7.7	7.6	5.6	4.7	4.7
Portfolio Total	15.3	14.4	17.6	17.0	11.6	12.8	12.8
Total – 2022-23 to 2028-29: \$101.6 million* (totals in table may not add due to rounding)							

APS Reform Agenda – conversion of external labour roles to APS

4. As part of the APS Reform Agenda the government committed to reduce the APS' reliance on consultants and contractors, although there is acknowledgement external labour will continue to remain a component of the APS workforce.

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5. To support this commitment, the department participated in the **Audit of Employment** led by the Department of Finance – of which all portfolio agencies submitted in late 2022.

Revision to the Wage Cost Index (WCI) framework

6. The government agreed to an ongoing change to the WCI framework in the 2023-24 Budget.
7. As part of the revision to the WCI framework, across all affected portfolio agencies, the portfolio received an additional \$99.9 million in departmental funding and \$21.5 million in administered funding over four years from 2023-24 (the Department received \$18.5 million in departmental funding and \$20.0 million in administered funding over the same period).

Background on the Efficiency Dividend

8. Government entities are subject to an annual efficiency dividend that reduces entity budgets each year in anticipation of efficiencies being found. The efficiency dividend, currently 1.0 per cent per annum and applying to all entities for operational (running) costs (with the following entities exempt¹ as per table below). The objectives of the efficiency dividend have been to:
9. provide managers with a financial incentive to continually seek new or more efficient ways of carrying out ongoing government business;
10. allow government to redirect a portion of efficiency gains to higher priority activities;
11. clearly demonstrate public service efficiencies resulting from improvements in management and administrative practices and return these gains to the Budget.

Entities exempt (or partially exempt) from the Efficiency Division	
Australian Broadcasting Corporation	Australian Rail Track Corporation Limited
Special Broadcasting Service Corporation	Northern Australia Infrastructure Facility
Australia Council (partial)	Bundanon Trust
Australian Maritime Safety Authority (partial)	Creative Partnership Ltd
National Intermodal Corporation Limited	NBN Co Limited
WSA Co Limited	Australia Postal Corporation

¹ Temporary ED in the past have been applied using different agency exemptions, including a 200 ASL threshold.

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SUBJECT: Consultancy and Non-Consultancy Contracts (incl. Big 4)**Talking Points**

New contracts entered into during 2025-26 year-to-date (YTD) (1 July 2025 to 31 October 2025)

1. From **1 July 2025 to 31 October 2025**, the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts entered into **240 new contracts** with a total contract value of **\$73.4 million** (GST inclusive) - refer to **Table B**.
2. Of the **240 new contracts** in 2025-26 YTD:
 - a) **219** were non-consultancy contracts valued at **\$69.5 million** (GST inclusive)
 - b) **21** were consultancy contracts valued at **\$3.9 million** (GST inclusive).

New contracts entered into during 2024-25 (1 July 2024 to 30 June 2025)

3. From **1 July 2024 to 30 June 2025**, the department entered into **820 new contracts** with a total contract value of **\$301.5 million** (GST inclusive) - refer to **Table B**.
4. Of the **820 new contracts** in 2024-25:
 - a) **697** were non-consultancy contracts valued at **\$261.0 million** (GST inclusive)
 - b) **123** were consultancy contracts valued at **\$40.5 million** (GST inclusive).

New contracts entered into during 2023-24 (1 July 2023 to 30 June 2024)

5. From **1 July 2023 to 30 June 2024**, the department entered into a total of **1,005 new contracts** with a total contract value of **\$308.3 million** (GST inclusive) – refer to **Table B**.
6. Of the **1,005 new contracts** in 2023-24:
 - a) **922** were non-consultancy contracts valued at **\$240.5 million** (GST inclusive)
 - b) **83** were consultancy contracts valued at **\$67.8 million** (GST inclusive).
7. All procurement activity, including engagement of consultants, is undertaken in accordance with the **Commonwealth Procurement Rules (CPRs)**, which are made under section 105B (1) of the *Public Governance, Performance and Accountability Act 2013* (PGPA Act).
8. The department ensures its compliance with the CPRs via the **Accountable Authority Instructions (AAIs)** which are instructions to all departmental officials issued by the Secretary of the department.
9. The department engages consultants only when there is a need for specialist or independent expertise, advice or services that are not available in-house.

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10. Use of the mandatory whole of Australian Government **Management Advisory Services (MAS)** panel is used to procure consultants, where services align.
11. The department has continued to strengthen its procurement framework guidance for staff to ensure procurement activities achieve a value for money outcome and are compliant with the Resource Management Framework, Department of Finance (DoF) Guidance and through the use of standard templates such as the **Commonwealth Contracting Suite**.
12. Data in this brief has been extracted from AusTender and confirmed on **31 October 2025**. Data may change depending on the date extracted from AusTender as a result of contract variations and dates contracts are published on AusTender.

SensitivitiesDeloitte and the use of Artificial Intelligence (AI)

1. The Australian Financial Review published article on **5 October 2025** stated that Deloitte Australia had admitted to using AI in the creation of the “Targeted Compliance Framework Assurance Review” report for the Department of Employment and Workplace Relations (DEWR), resulting in errors and references to non-existent reports.
2. The article referenced the publicly available report created by Deloitte and originally published by DEWR on **4 July 2025** and revised on **3 October 2025**.
3. DEWR contracted Deloitte via an Open Tender approach to market, utilising the DoF Management Advisory Services Panel (MAS Panel).
4. From **1 July 2023 to 31 October 2025**, the department entered into **14** contracts with Deloitte as follows:
 - a) **2025-26 YTD: Nil** contracts entered into.
 - b) **2024-25: 1 non-consultancy contract** and **10 consultancy contracts** at a total commitment of **\$2.9 million**.
 - c) **2023-24: 1 non-consultancy contract** and **2 consultancy contracts** at a total commitment of **\$0.9 million**.
5. **11** of the **14 contracts** during this time were **procured via the MAS Panel**.
6. DoF wrote a letter to the department on **27 October 2025** to provide advice that the MAS Panel documents will be updated to require suppliers to declare if and how AI will be used as part of delivering services to entities.

Optus Triple Zero Outage

7. The Triple Zero (000) network experienced an outage on **18 September 2025** as an outcome of an update performed by Optus. The 000 outage affected emergency calls

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across several state and territories and is currently under investigation by several Australian authorities and subject to a Senate inquiry.

8. The department has entered into **5** contracts with Optus between **1 July 2023** and **31 October 2025** with a total commitment value of **\$2.9 million**. Refer to **Table A**.

Table A – Optus contracts between 2023-24 – 2025-26 YTD

Optus contracts – 5 contracts valued at \$2,932,171.94 (GST inclusive)					
Contract Notice ID	Supplier Name	Description	Start Date	End Date	Value (GST incl.)
CN4164095	OPTUS NETWORKS PTY LIMITED OPTUS	Cloud Calling services	25-Jun-25	24-Jun-28	\$1,123,513.60
CN4113691	OPTUS NETWORKS PTY LIMITED OPTUS	Voice Telephony PABX/Cloud Calling	27-Nov-24	30-Oct-26	\$1,749,132.00
CN4109372	OPTUS NETWORKS PTY LIMITED OPTUS	Cisco Handsets	01-Nov-24	31-Dec-24	\$19,662.78
CN4015980	OPTUS NETWORKS PTY LIMITED OPTUS	ICT Professional Services	27-Oct-23	27-Dec-23	\$19,470.00
CN4006898	OPTUS NETWORKS PTY LIMITED OPTUS	Cisco IP Phones	26-Sep-23	31-Oct-23	\$20,393.56

Consultancy Spend

9. The **Sydney Morning Herald** published article on **27 July 2025** stated that the department had the third highest consultancy spend with **8 contracts totalling more than \$64 million** between 1 January and 30 June 2025, behind the Department of Health and the Department of Climate Change, Energy, the Environment and Water.
10. The article referenced publicly available information pursuant to Senate Order 23F, on 22 July 2025, Consulting Services, 1 January – 30 June 2025, which was tabled in the Senate.
11. The quoted **\$64 million** commitment does not represent expenses over the 6 month period, it **represents total consultancy contract value for 8 consultancy contracts**, many of which are multi-year contracts ranging from 1 to 4 years. The 8 consultancy contracts related to:

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PFAS program

- a. In 2021-22, the government committed \$130.5 million to investigate the nature and extent of PFAS contamination at up to 37 civilian airports where the government or its entities historically provided firefighting services using PFAS-containing foams.
- b. The PFAS program involves independently audited whole-of-site testing and assessment, and development of robust management plans to address any identified risks.
- c. Each PFAS investigation takes on average 2-3 years to complete.
- d. The 3 contracts totalling \$41.6 million (65%) are for undertaking PFAS investigations at 16 of the 37 airports in scope for the PFAS program and are multi-year contracts.

Aviation Response Taskforce Consultancy contracts

- a. \$6.8 million relates to 2 independent expert advisors engaged to provide financial and commercial advice to support the Aviation Response Taskforce.

Other Consultancy contracts

- a. \$7 million relates to the provision of independent program assurance and technical services to support the development of the Western Sydney Airport. This is a 4-year contract.
- b. \$6 million to support technical trials for modernising the delivery of universal service obligations, a long-standing consumer protection that supports access to phone services and payphones.
- c. \$2.7 million to provide lead architecture support in the design and delivery of the department's fit-out brief, supporting the department to consolidate its footprint from June 2026 onwards. This is a 4-year contract.

12. Actual consultancy expenditure for 2024-25 was **\$42.73 million** (GST inclusive) (refer to 2024-25 Annual Report, page 165).

Revised CPRs from 17 November 2025

13. The Minister for Finance advised the department that the CPRs will be amended, with the new CPRs taking effect from 17 November 2025. The department is in the process of reviewing the amendments and ensuring these are embedded in our policies and processes.
14. The key changes include:
 - a) Threshold increase from \$80,000 to \$125,000 (GST Inc)
 - For procurements with an estimated value at or above \$125,000 (GST Inc), where not procuring from a standing offer (panel) the procurement must initially be undertaken as an open tender (unless a relevant exemption applies; e.g. limited tender requirements are met).

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- For procurements with an estimated value less than \$125,000 (GST Inc) continue with standard practice of undertaking a limited tender, which includes approaching single or multiple suppliers. However, value for money requirements must still be met.
- b) Changes to Australian and New Zealand Business requirements
 - In the first instance, non-corporate Commonwealth entities (NCEs) are required to invite Australian businesses exclusively to tender for government contracts below the \$125,000 (GST Inc) threshold. This applies to non-panel procurements only.
 - Updates/publishing to AusTender will require entities to report why relevant contracts were not awarded to an Australian business.
- c) Changes to procurements via a Standing Offer
 - Only Small to Medium Enterprises (SME) are to be invited to tender initially for procurements under \$125,000 (GST Inc) through the Management Advisory Services (MAS) Panel, People Panel and Digital Transformation Agency (DTA) Panel.
 - Where the procurement is undertaken from another panel, entities should continue to progress as per the current practice.
- d) Contract Negotiation
 - A new section on 'negotiations' has been added to Division 2 of the CPRs which provides guidance to officials about the conduct and intent of contract negotiations.

15. Any questions on the amendments to the CPRs should be directed to DoF.

Contracted Supplier Use of Artificial Intelligence (AI)

16. The Assistant Secretary of the Strategic Contracting Branch at DoF wrote to the department on **27 October 2025** to advise that the approach to market and Work Order documents for the MAS panel would be updated.
17. The updates will require suppliers to declare whether AI will be used as part of delivering services to entities, and if so, which AI tools will be used and how. These updates are still pending and not yet published by DoF. Refer to attachment 10A.
18. Furthermore, the Commonwealth Contract Suite documents are to be reissued due to the new CPR's that come into effect on 17 November 2025 which is anticipated to make amendments to relevant clauses to address the concerns regarding the use of AI. See the following link for more information:
<https://www.finance.gov.au/government/procurement/commonwealth-contracting-suite-ccs>

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Key Issues

1. From **1 July 2025 to 31 October 2025** the department entered into **240 new contracts** (both consultancy and non-consultancy) with a total contract value of **\$73.4 million** (GST inclusive).
2. In **2024-25**, the department entered into a total of **820 new contracts** (both consultancy and non-consultancy) with a total contract value of **\$301.5 million** (GST inclusive).
3. In **2023-24**, the department entered into a total of **1,005 new contracts** (both consultancy and non-consultancy) with a total contract value of **\$308.3 million** (GST inclusive).
4. Refer to **Table B** for a comparison of contracts entered into between years.

Table B – Consultancy and Non-Consultancy Contracts

	2025-26 YTD		2024-25		2023-24		Variance between 2024-25 & 2023-24			
	#	\$m (GST inc)	#	\$m (GST inc)	#	\$m (GST inc)	#	%	\$m (GST inc)	%
Non-Consultancy Contracts	219	\$69.5	697	\$261.0	922	\$240.5	(225)	(24.4)%	\$20.5	8.5%
Consultancy Contracts	21	\$3.9	123	\$40.5	83	\$67.8	40	48.2%	\$(27.3)	(40.3)%
Total	240	\$73.4	820	\$301.5	1,005	\$308.3	(185)	(18.4)%	\$(6.8)	(2.2)%

Note: All values in this brief, tables and attachments are GST inclusive.

5. A list of all new contracts entered into from 1 July 2024 to 31 October 2025 is provided at **Attachment A**.

Non-Consultancy Contracts

6. From **1 July 2025 to 31 October 2025**, of the **219 non-consultancy** contracts the department entered into, **none** are with the **Big 4**.
7. In **2024-25**, of the **697 non-consultancy** contracts the department entered into, **2** were with the **Big 4**.
8. In **2023-24**, of the **922 non-consultancy** contracts the department entered into, **4** were with the **Big 4**.
9. In **2024-25**, **1 large non-consultancy contract** was entered into that has resulted in a higher total value of contracts entered into for 2024-25. The department entered into a

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contract with **Concentrix Services Pty Ltd** for the period 21 August 2024 to 30 September 2027 at a **total contract value of \$65,995,588.56**.

- a. The contract relates to the provision of services for the National Relay Service to enable people who are deaf, hearing impaired and/or have speech communication difficulties to connect with other people in a way that best suits their abilities and requirements, with multiple service options that can be accessed by regular and mobile telephones, web browsers, teletypewriters or smartphone applications. The contract owner is within Communications Services and Consumer Division.

Consultancy Contracts

10. From **1 July 2025 to 31 October 2025**, of the **21** consultancy contracts the department entered into, **3** are with the **Big 4**.
11. In **2024-25**, of the **123** consultancy contracts the department entered into, **19** were with the **Big 4**.
12. In **2023-24**, of the **83** consultancy contracts the department entered into, **9** were with the **Big 4**.
13. As part of the **APS Reform** and the **Strategic Commissioning Framework**, the Australian Government has committed to reducing the APS' reliance on consultants and contractors, although there is acknowledgement external labour will continue to remain a component of the APS workforce.
14. There has been an increase in the number of consultancy contracts in 2024-25 in comparison to 2023-24 by 40 contracts, however, the total value of consultancy contracts has decreased. Reasons for the variance are as follows:
 - a. The department was required to refresh independent committee member positions across a number of governance committees, including the Audit and Risk Committee in 2024-25. This resulted in 13 new consultancy contracts entered into for independent advice.
 - b. The provision of independent audit services across 8 new consultancy contracts that included 3 contracts for internal audit services and 5 contracts for the provision of specialist contaminated land auditor services to deliver on the government's commitment to address PFAS contamination.
15. A list of all new consultancy contracts entered into from 1 July 2024 to 31 October 2025 is provided at **Attachment B**.

Contracts with the Big 4

16. Of the **240** new contracts entered into from **1 July 2025 to 31 October 2025**, the department entered into **3** new contracts valued at \$0.6 million (GST inclusive) with the

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Big 4. Noting that **3** were consultancy contracts valued at \$0.6 million (GST inclusive) and **zero** were non-consultancy contracts.

17. Of the **820** new contracts entered into from **1 July 2024 to 30 June 2025**, the department entered into **21** new contracts valued at \$10.7 million (GST inclusive) with the Big 4. Noting that **19** were consultancy contracts valued at \$10.6 million (GST inclusive) and **2** were non-consultancy contracts valued at \$0.1 million (GST inclusive).
18. Of the **1,005** new contracts entered into from **1 July 2023 to 30 June 2024**, the department entered into **13** new contracts valued at \$3.9 million (GST inclusive) with the Big 4. Of the 13 new contracts entered into, **9** were consultancy contracts valued at \$2.32 million (GST inclusive) and **4** were non-consultancy contracts valued at \$1.6 million (GST inclusive).
19. Refer to **Table C** for a comparison of Big 4 contracts between years.

Table C – New contracts with Big 4

	2025-26 YTD		2024-25		2023-24		Variance between 2024-25 and 2023-24			
	#	\$m (GST inc)	#	\$m (GST inc)	#	\$m (GST inc)	#	%	\$m (GST inc)	%
Deloitte	-	-	11	\$2.9	3	\$0.9	8	266.7%	\$2.0	222.2%
Ernst & Young	3	\$0.6	5	\$1.1	3	\$0.5	2	66.7%	\$0.6	120.0%
KPMG	-	-	3	\$0.7	5	\$2.3	(2)	(40.0)%	\$(1.6)	(69.6)%
Scyne/PWC	-	-	2	\$6.0	2	\$0.2	-	-	\$5.8	2,900.0%
Total	3	\$0.6	21	\$10.7	13	\$3.9	8	61.5%	\$6.8	174.4%

20. As at 31 October 2025, there are **13 active** contracts with the **Big 4** valued at **\$4.8 million** (GST inclusive). The contracts are as follows:
- 1 active** contract with Scyne/PWC with a value of \$32,000.00.
 - 3 active** contracts with Deloitte with a value of \$966,420.00.
 - 4 active** contracts with KPMG with a value of \$2,527,481.00.
 - 5 active** contracts with Ernst & Young with a value of \$1,286,822.00.
21. Of the **13 active** contracts with the Big 4, **7 contracts were entered into during 2024-25**. Refer to **Table D**.
22. Of the **13 active** contracts with the Big 4, **4 contracts were entered into in 2023-24**. The contracts are as follows:
- 1 active** contracts with Ernst & Young with a value of \$301,020.00.
 - 2 active** contracts with KPMG with a value of \$2,043,481.00.

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- c. **1 active** contract with Deloitte with a value of \$500,000.00.
23. Of the **37 contracts** entered into with Big 4 between **1 July 2023 to 31 October 2025**, **24 contracts** are no longer active, with the contract period ending before 31 October 2025. The contracts are as follows:
- 3 inactive** contracts with Scyne/PWC with a value of \$6,197,455.00.
 - 11 inactive** contracts with Deloitte with a value of \$2,893,019.94.
 - 4 inactive** contracts with KPMG with a value of \$430,628.00.
 - 6 inactive** contracts with Ernst & Young with a value of \$888,911.00.

Table D – New contracts with Big 4 – Active and Inactive (1 July 2023 – 31 October 2025)

ACTIVE contracts – 13 contracts valued at \$4,812,723.00 (GST inclusive)						
Contract Notice ID	Supplier Name	Description	Start Date	End Date	Value (GST incl.)	Tender process
CN3996362	KPMG	Rail technical expertise	12-Jul-23	30-Jun-26	\$880,000.00	Open
CN4033094	ERNST & YOUNG	Financial Services	01-Feb-24	31-Jan-27	\$301,020.00	Open
CN4033096	DELOITTE TOUCHE TOHMATSU	Financial Services	01-Feb-24	31-Jan-27	\$500,000.00	Open
CN4102923	KPMG	PMCA Services	10-Apr-24	30-Oct-26	\$1,163,481.00	Open
CN4104195	DELOITTE TOUCHE TOHMATSU	Governance Assurance Advisory Service for WSI Noise Insulation and Property Acquisition Program	04-Oct-24	30-Jun-28	\$100,000.00	Open
CN4122744	DELOITTE TOUCHE TOHMATSU	Cost Benefit Analysis Service	13-Jan-25	30-Dec-25	\$366,420.00	Open
CN4123345	KPMG	Internal Audit Services	13-Jan-25	30-Jun-26	\$250,000.00	Open

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CN4135750	KPMG	Financial Statements Valuation Services	10-Mar-25	30-Nov-27	\$234,000.00	Open
CN4135751	ERNST & YOUNG	Financial Statements Valuation Services	10-Mar-25	30-Nov-27	\$299,250.00	Open
CN4135752	ERNST & YOUNG	Financial Statements Valuation Services	10-Mar-25	30-Nov-27	\$119,700.00	Open
CN4144991	PWC PRODUCT SALES LLC (US)	Data Subscription Service	31-Mar-25	30-Mar-26	\$32,000.00	Limited
CN4183999	ERNST & YOUNG	Mid Term Review of the National Road Safety Strategy	06-Aug-25	28-Feb-26	\$408,650.00	Open
CN4189779	ERNST & YOUNG	Telecommunications financial and market advice	15-Sep-25	30-Sep-26	\$158,202.00	Open
INACTIVE contracts – 24 contracts valued at \$10,410,013.94 (GST inclusive)						
Contract Notice ID	Supplier Name	Description	Start Date	End Date	Value (GST incl.)	Tender process
CN3996364	KPMG	Social benefits remote roads consultancy	31-Jul-23	22-Dec-23	\$131,629.30	Open
CN4026199	ERNST & YOUNG	Training Services	10-Jan-24	22-May-24	\$79,367.00	Open
CN4028865	ERNST & YOUNG	Accommodation modelling	11-Dec-23	19-Feb-24	\$99,348.00	Open
CN4028969	DELOITTE TOUCHE TOHMATSU	Corporate Strategy Roadmap	15-Jan-24	04-Jun-24	\$382,401.80	Open
CN4033077	PWC PRODUCT SALES LLC (US)	Data Subscription Service	17-Jan-24	16-Jan-25	\$26,500.00	Open
CN4033079	KPMG	Financial Services	01-Mar-24	28-Jun-24	\$27,500.00	Open

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CN4034385	SCYNE ADVISORY PTY LTD	Middle Arm Commercial Advice	07-Feb- 24	31-Mar- 24	\$198,473.00	Open
CN4037311	KPMG	Social Benefits Remote Regional Roads 2	01-Jul- 24	31-Dec- 24	\$198,370.70	Open
CN4044123	KPMG	Management advisory services	25-Mar- 24	06-Sep- 24	\$73,128.00	Open
CN4075321	DELOITTE TOUCHE TOHMATSU	Macro and microeconomic modelling	05-Jun- 24	23-Jul- 24	\$61,916.80	Open
CN4082282	DELOITTE TOUCHE TOHMATSU	Telecommunications advice and modelling	01-Jul- 24	30-Jun- 25	\$207,300.00	Open
CN4085142	DELOITTE TOUCHE TOHMATSU	SMS Sender ID Register Cost Benefit Analysis	12-Jul- 24	30-Aug- 24	\$149,878.00	Open
CN4090061	SCYNE ADVISORY PTY LTD	USO Technical Trials	21-Aug- 24	30-Jun- 25	\$5,972,482.00	Open
CN4090083	DELOITTE TOUCHE TOHMATSU	Economic Modelling Impact Analysis	14-Aug- 24	20-Sep- 24	\$280,597.90	Open
CN4111478	DELOITTE TOUCHE TOHMATSU	Service Design for the New Vehicle Efficiency Standard (NVES) Program	25-Nov- 24	30-Jun- 25	\$928,931.16	Open
CN4113690	ERNST & YOUNG	National Road Safety Progress Report	29-Nov- 24	30-Jun- 25	\$311,300.00	Open
CN4122283	ERNST & YOUNG	Financial Statements Valuation	15-Jan- 25	30-Sep- 25	\$54,046.00	Open
CN4135749	ERNST & YOUNG	National Transport Agencies Review	05-Mar- 25	06-Jun- 25	\$311,850.00	Open

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CN4135948	DELOITTE TOUCHE TOHMATSU	Mid-Term Measure Economic Analysis	17-Mar-25	31-Jul-25	\$351,919.70	Limited
CN4137668	DELOITTE TOUCHE TOHMATSU	Local Content Costing	17-Mar-25	16-Jun-25	\$304,244.58	Open
CN4150107	DELOITTE TOUCHE TOHMATSU	Risk advisory services	28-Apr-25	30-Jun-25	\$90,915.00	Open
CN4150977	DELOITTE TOUCHE TOHMATSU	Risk advisory services	28-Apr-25	30-Jun-25	\$90,915.00	Open
CN4164090	DELOITTE TOUCHE TOHMATSU	Lease Rental Valuations - CI Fuel Facilities - additional analysis	13-Dec-24	28-Feb-25	\$44,000.00	Open
CN4188142	ERNST & YOUNG	Desktop review	09-Jul-25	29-Aug-25	\$33,000.00	Open

Contracts with the Big 7

24. From **1 July 2025 to 31 October 2025**, the department entered into **3 new contracts** valued at \$0.6 million with the Big 7.
25. From **1 July 2024 to 30 June 2025**, the department entered into **21 new contracts** valued at \$10.7 million (GST inclusive) with the Big 7.
26. From **1 July 2023 to 30 June 2024**, the department entered into **14 new contracts** valued at \$22.2 million (GST inclusive) with the Big 7.
27. Outside the Big 4, there is **1 active contract** with other Big 7 firms as at 31 October 2025.
28. Refer to **Table E** for a comparison of Big 7 contracts between years.

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Cleared by: Jodi George, A/g First Assistant Secretary

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Table E – New contracts with Big 7

	2025-26 YTD		2024-25		2023-24		Variance between 2024-25 and 2023-24			
	#	\$m (GST inc)	#	\$m (GST inc)	#	\$m (GST inc)	#	%	\$m (GST inc)	%
Accenture	-	-	-	-	1	\$18.3	(1)	(100)%	\$(18.3)	(100)%
Boston Consulting	-	-	-	-	-	-	-	-	-	-
Deloitte	-	-	11	\$2.9	3	\$0.9	8	266.7%	\$2.0	222.2%
Ernst & Young	3	\$0.6	5	\$1.1	3	\$0.5	2	66.7%	\$0.6	120%
KPMG	-	-	3	\$0.7	5	\$2.3	(2)	(40.0)%	\$(1.6)	(69.6)%
McKinsey	-	-	-	-	-	-	-	-	-	-
Scyne/PWC	-	-	2	\$6.0	2	\$0.2	-	-	\$5.8	2,900%
Total	3	\$0.6	21	\$10.7	14	\$22.2	7	50.0%	\$(11.5)	(51.8)%

Background

The department's process and policy for procurement

1. The department has comprehensive guidance and practices in place to ensure procurement is appropriate, represents value for money and is compliant with the Commonwealth Procurement Rules (CPRs). This includes:
 - a. use of the mandatory whole of government **Management Advisory Services (MAS) panel** to procure consultancies, where services align
 - b. a **procurement framework, procurement training modules and corresponding quick reference guides** which detail procurement best practice and value for money principles in line with Commonwealth policies
 - c. **checklists** for officials and delegates to ensure compliant procurement practices
 - d. **delegate endorsement** for all procurements prior to approaching the market as part of the **procurement plan process**
 - e. **approved Procurement Approval Request** required for any procurements with an expected value at \$10,000 or above
 - f. all **procurements expected value at or above \$80,000** requiring either an **open/limited tender approach to market** or use of an existing approved **panel arrangement**.

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2. For procurements between \$80,000 and \$200,000, officials must investigate whether an indigenous owned supplier is able to fulfil the requirement under the Indigenous Procurement Policy's (IPPs) Mandatory Set Aside. Mandatory Set Aside (MSA) (www.niaa.gov.au/sites/default/files/publications/ipp-mandatory-set-aside-factsheet.pdf).
3. As part of the AAI's, **section 23 PGPA Act approvals** (i.e., commitment of relevant monies) are required to be signed off by the appropriate delegate prior to the execution of the contract/work order.

Consultancy Arrangements

4. Consultancy contracts are a subset of total contracts reported on AusTender.
 - a. a consultancy contract is considered to be the provision of professional, independent, expert advice or services, which represents the independent view or recommendations of the service provider. The department does not control the output. The consultants work assists the department with its decision-making.
 - b. a non-consultancy contract is where the department buys goods or services and we tell the supplier what we want.

Category	Definition	Example
Consultancy contract	A third-party that provides professional, independent an expert advice or services to the department	A person or firm engaged to provide an independent review of a program, policy or project. Examples: <ul style="list-style-type: none"> - advise on the financial viability of a government business enterprise - provide strategic advice on how to implement a new system - provide independent policy advice
Non-consultancy contract	A third-party that provides goods or services or general day-to-day services at the direction of the department	Goods and Services contract: A firm engaged to deliver an output aligned to the department's specifications. Example: analyse data under direction of the entity. Labour hire contract (Contractor): A firm providing personnel to fill a temporary vacancy and perform the day-to-day duties of the department.

*Contracts are reported on AusTender where they exceed \$10,000 (GST inclusive).

*Contracts reported may be across financial years.

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2025-2026 Supplementary Budget Estimates**Rural and Regional Affairs and Transport****Lead/Support contact: Cha Jordanoski/Jodi George****SB25-000283****Attachments:**

- A: 2024-25 and 2025-26 YTD – All new Contracts entered into from 1 July 2024 to 31 October 2025
- B: 2024-25 and 2025-26 YTD – All new Consultancy Contracts entered into from 1 July 2024 to 31 October 2025

Released under the Freedom of Information Act by the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts

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Attachment A: 2024-25 and 2025-26 YTD – All new contracts entered into from 1 July 2024 to 31 October 2025

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4115234	VENTIA PROPERTY PTY LTD	Emissions Reporting & Triennial Review	01-Jul-25	31-Aug-25	10,890.00
CN4137664	CONFERENCE AND EDUCATION MANAGEMENT	Sponsorship of Conference - Norther Australia	22-Jul-25	24-Jul-25	31,900.00
CN4150590	NORFOLK ISLAND REAL ESTATE BRETT READ PTY LIMITED	Lease and rental of property or building	01-Jul-25	30-Jun-26	45,500.00
CN4150591	WHON PTY LTD	Executive Learning Group Membership	01-Sep-25	01-Sep-26	12,383.25
CN4150592	EXPERIS AUSTRALIA PTY LTD	Labour Hire - Test Analyst	01-Jul-25	30-Jun-26	300,564.00
CN4151710	WHON PTY LTD	Professional Development	01-Jul-25	30-Jun-26	12,383.25
CN4152379	YNOT Consulting Services Pty Ltd	Labour Hire - Technology Architect	01-Jul-25	30-Jun-26	425,242.40
CN4152380	EXPERIS AUSTRALIA PTY LTD	Labour Hire - Test Analyst	01-Jul-25	30-Jun-26	323,232.80
CN4152381	EXPERIS AUSTRALIA PTY LTD	Labour Hire - CRM Developer	01-Jul-25	30-Jun-26	436,374.40
CN4152382	INTELLIGENT TRANSPORT SYSTEMS AUSTR	Professional memberships	01-Jul-25	30-Jun-26	20,768.00
CN4153002	M REILLY PTY LTD T/A HANDS-ON INFEC	Audit of Infection Prevention and Control of IOTHS Dental Clinic	01-Jul-25	31-Aug-25	25,857.18
CN4154852	HAYS SPECIALIST RECRUITMENT (AUST)	Labour Hire - Data Migration Specialist	01-Jul-25	31-Dec-25	182,199.60

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4154853	MIKE PIELOOR AND ASSOCIATES CONSULT	Writing Courses FY 2025-2026	01-Jul-25	30-Jun-26	58,520.00
CN4155631	PLANNING ASSIST	Environmental Impact Statement development and D.A submission	01-Jul-25	30-Mar-26	154,327.30
CN4155635	EVOLVE FM PTY LTD	Onsite Facilities Management (FM)	01-Jul-25	30-Jun-26	220,000.00
CN4155637	AUSTRALIAN GOVERNMENT SOLICITOR 9090 CENTRAL OFFICE	Legal Services 2025-26	01-Jul-25	30-Jun-26	1,000,000.00
CN4155638	AUSTRALIAN GOVERNMENT SOLICITOR 9090 CENTRAL OFFICE	Legal Services 2025-26	01-Jul-25	30-Jun-26	1,500,000.00
CN4155639	SPARKE HELMORE LAWYERS	Legal Services 2025-26	01-Jul-25	30-Jun-26	400,000.00
CN4155640	MCINNES WILSON LAWYERS PTY LTD	Legal Services 2025-26	01-Jul-25	30-Jun-26	50,000.00
CN4155641	MADDOCKS	Legal Services 2025-26	01-Jul-25	30-Jun-26	300,000.00
CN4155642	THE MARTINEZ HWL PRACTICE TRUST & T HWL EBSWORTH LAWYERS	Legal Services 2025-26	01-Jul-25	30-Jun-26	500,000.00
CN4155643	GILBERT & TOBIN LAWYERS	Legal Services 2025-26	01-Jul-25	30-Jun-26	50,000.00
CN4155644	FIRST AKROW TRUST & BRIAN T WILSON T/A CLAYTON UTZ	Legal Services 2025-26	01-Jul-25	30-Jun-26	650,000.00
CN4155645	NATIONAL INDIGENOUS TRAINING EMPLOY SOLUTIONS	Cultural Appreciation Training	01-Jul-25	30-Jun-26	13,200.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4155646	Australian Disability Network Ltd	Disability Confident Training	01-Jul-25	30-Jun-26	18,172.00
CN4155869	EVOLVE FM PTY LTD	Handyman & Warehouse Services	01-Jul-25	30-Jun-26	275,000.00
CN4158325	LIFELINE AUSTRALIA LTD	Vicarious Trauma Training	01-Jul-25	30-Jun-26	14,586.00
CN4158326	LIFELINE AUSTRALIA LTD	Managing Challenging Interactions Training	01-Jul-25	30-Jun-26	23,367.52
CN4158327	LIFELINE AUSTRALIA LTD	Accidental Counsellor Training	01-Jul-25	30-Jun-26	40,991.28
CN4158328	ENLIGHTEN LEADERSHIP	Leadership Program	01-Jul-25	30-Jun-26	73,920.00
CN4158330	LDB ACCOUNTANTS & ADVISORS	Digital Games Tax Offset Assessment Services â€” 2025-26 to 2027-28	01-Jul-25	30-Jun-26	165,000.00
CN4158331	NAGLE ACCOUNTING PTY LTD	Digital Games Tax Offset Assessment Services â€” 2025-26 to 2027-28	01-Jul-25	30-Jun-26	165,000.00
CN4159904	PHILIPPA REEVES AND LESLIE QUINTAL	NICS Cleaning and Groundskeeping	01-Jul-25	30-Jun-27	807,600.00
CN4159907	9310 COMMONWEALTH SCIENTIFIC AND INDUSTRIAL RESEARCH	Water quality monitoring and assessment	01-Jul-25	30-Jun-26	525,000.00
CN4159908	Statista Pte. Ltd	Media Subscription	01-Jul-25	30-Jun-26	38,500.00
CN4159910	EVOLVE FM PTY LTD	Emergency Planning & Management	01-Jul-25	30-Jun-26	39,439.62
CN4159913	KING&WOOD MALLESONS PREVIOUSLY MALLESONS STEPHEN JAQUES	Legal Services 2025-26	01-Jul-25	30-Jun-26	50,000.00
CN4160875	HAYS SPECIALIST RECRUITMENT (AUST)	Specialised skill set	01-Jul-25	30-Jun-26	263,250.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4162939	JOSHUA EDWARD JUNIPER	Locum Doctor Services - IOTHS	01-Jul-25	12-Aug-25	25,900.00
CN4162940	RURAL MEDICS AUSTRALIA	Locum Doctor Services - IOTHS	01-Jul-25	19-Aug-25	57,150.00
CN4162941	JAN HETENYI	Locum Doctor Services - IOTHS	01-Jul-25	18-Jul-25	33,300.00
CN4164088	TALENT INTERNATIONAL Holdings	Specialist role	01-Jul-25	30-Jun-27	1,089,000.00
CN4164091	Hudson Global Resources (Aust) P/L	Contractor	07-Jul-25	19-Dec-25	185,000.00
CN4164094	DATA#3 LTD	Software Asset and License Management Services	01-Jul-25	30-Jun-28	8,849,346.00
CN4164096	EVOLVE FM PTY LTD	WOAG Property Management Fees	01-Jul-25	30-Jun-29	4,411,489.26
CN4164097	EXCEL CONSULTING SOLUTIONS PTY LIM I	Power BI Training	01-Jul-25	30-Jun-26	27,650.00
CN4164609	ABT Associates Pty Ltd	Passenger transport	01-Jul-25	30-Jun-26	143,040.70
CN4166267	FACE2FACE RECRUITMENT	Contractor with specialised skills	01-Jul-25	30-Jun-27	938,104.20
CN4166268	IAN MCALLISTER	Specialist Ophthalmology services to the IOTHS	01-Jul-25	30-Jun-26	42,750.00
CN4166270	CALLEO RESOURCING PTY LTD	Agency that has labour hire worker with the skills and experience needed for a short-term labour hire placement.	01-Jul-25	29-Aug-25	45,000.00
CN4166273	ENCORE IT SERVICES PTY LTD	Labour Hire - Project Manager	01-Jul-25	30-Jun-26	412,396.07

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4167352	GRACE REMOVALS (AUSTRALIA) PTY LTD	Exit Relocation of personal effects for Health Services Manager	07-Jul-25	30-Jun-26	10,858.82
CN4167353	DR HEATHER CONNORS	Locum Doctor Services - IOTHS	02-Jul-25	05-Aug-25	39,068.00
CN4167354	GRACE REMOVALS (AUSTRALIA) PTY LTD	*Exit relocation of personal effects for Alice Fredericks	02-Jul-25	30-Jun-26	35,000.00
CN4167355	EPI-USE AUSTRALIA PTY LIMITED	SAP BO/BI Support Services 2025/26	01-Jul-25	30-Jun-26	351,560.00
CN4167356	EPI-USE AUSTRALIA PTY LIMITED	SAP Support Services 2025/26	01-Jul-25	30-Jun-26	197,472.00
CN4169208	ASURIA PEOPLE SERVICES PTY LTD	Norfolk Island Employment Support Program	01-Jul-25	31-Jul-28	2,008,122.00
CN4169209	INDIAN OCEAN OIL COMPANY	Smith Point Diesel Tank T4 Internal Repainting	03-Jul-25	31-Jul-25	96,133.00
CN4169210	WEST COAST AEROMEDICAL	Emergency Medical Evacuation Services	02-Jul-25	31-Jul-25	124,143.00
CN4169211	CAPITAL RECRUIT PTY LTD	Value for Money and successful applicant.	01-Jul-25	03-Oct-25	51,000.00
CN4169212	MURRUP BIIK	Artwork 16980	07-Jul-25	07-Aug-25	10,450.00
CN4171345	RICHARD NEIL MORGAN	Locum District Medical Officers	17-Jul-25	31-Dec-25	80,000.00
CN4171826	CLAXTON COMMUNICATIONS PTY LTD	Talent fees - 12 months usage rights for video suite	01-Jul-25	30-Jun-26	27,500.00
CN4172297	MARI FLERI	Locum District Medical Officers	08-Jul-25	08-Aug-25	42,300.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4172298	ORMAZABAL AUSTRALIA PTY LTD	Supply 24kV Ring Main Unit	14-Jul-25	29-May-26	55,000.00
CN4172299	SALT MEDICAL RECRUITMENT PTY LTD	Locum District Medical Officers	09-Jul-25	23-Sep-25	42,584.00
CN4172300	SALT MEDICAL RECRUITMENT PTY LTD	Locum District Medical Officers	09-Jul-25	03-Oct-25	84,344.00
CN4172301	ICA PARTNERS	Technical and Financial Advisory Services	10-Jul-25	31-Aug-25	285,000.00
CN4172302	EVOLVE FM PTY LTD	Emissions Reporting	17-Jul-25	30-Jun-26	16,500.00
CN4172304	SOCIAL LIVING SOLUTIONS	Neuro-inclusive awareness Training	01-Jul-25	30-Jun-26	14,300.00
CN4172305	PHOENIX MANAGEMENT SERVICES PTY LTD	SAP BASIS Support Services 2025/26	01-Jul-25	30-Jun-26	198,000.00
CN4172311	NORTHERN TERRITORY AIR SERVICES PTY	RASS Region 10 Tender	01-Sep-25	31-Aug-27	1,739,016.40
CN4172312	BLUESPHERE ENVIRONMENTAL PTY LTD	Technical advisory services required for the delivery of the department's PFAS Investigation Program	15-Jul-25	30-Jun-27	151,371.00
CN4172313	NATION PARTNERS PTY LTD	Technical advisory services required for the delivery of the department's PFAS Investigation Program	15-Jul-25	31-Dec-25	219,656.25
CN4172314	AECOM AUSTRALIA PTY LTD	Technical advisory services required for the delivery of the department's PFAS Investigation Program	15-Jul-25	30-Jun-27	396,946.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4172315	SENVERSA PTY LTD	Specialist technical advisory skills required to deliver the department's PFAS Airports Investigation Program	15-Jul-25	30-Jun-27	324,090.47
CN4172316	BIGG CONSTRUCTIONS GROUP PTY LTD	Science Facility Upgrade, Norfolk Island Central School	14-Jul-25	30-Jan-26	1,045,306.94
CN4172317	JULIAN BRUNO COMACCHIO	ICT Project Manager Services	16-Jul-25	30-Jun-26	347,852.00
CN4173134	ORTHO-CLINICAL DIAGNOSTICS AUSTRALI	Supply of Biochemistry Reagents to Indian Ocean Territory Health Services	01-Aug-25	30-Jun-26	55,000.00
CN4173136	ROSEMARY O'BRIEN (LEE)	Locum District Medical Officers	21-Jul-25	05-Sep-25	42,300.00
CN4173137	OAG AVIATION WORLDWIDE PTE LTD	OAG schedules analyser 2025-26	21-Jul-25	30-Jun-26	20,400.00
CN4173408	GREENBOX GROUP PTY LTD	eWaste Disposal Services	15-Jul-25	30-Jun-26	180,000.00
CN4173777	Australian Centre for the Moving Im	ACMI x Artbank x MAF acquisition	22-Jul-25	22-Aug-25	22,000.00
CN4173778	CCH Australia Limited	CCH Parliamentary alerts	10-Oct-25	09-Oct-26	40,000.00
CN4174712	MILLODON CONSULTING	Fisheries contractor services for the Indian Ocean Territories	25-Jul-25	30-Jun-26	224,192.00
CN4174713	GREG P SCOTT	Provision of Radiographer services to the IOT Health Service	23-Jul-25	30-Jun-26	123,755.00
CN4174714	OMNII (NSW) PTY LTD	Performance Solutions for NIHRACS Laundry	03-Jul-25	01-Sep-25	17,380.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4174715	GETTY IMAGES SALES AUSTRALIA PTY LT	Stock image library subscription	02-Aug-25	01-Aug-27	38,060.00
CN4176324	BEVINGTON CONSULTING PTY LTD	PMD Risk Workshop Support	01-Aug-25	06-Sep-25	18,167.60
CN4176325	9290 COMCARE AUSTRALIA	Workers comp premium and regulation cont	01-Jul-25	30-Jun-26	2,359,112.20
CN4177300	MATTHEW REEVES	Selwyn & Cascade Reserve Maintenance	01-Aug-25	30-Jun-26	60,000.00
CN4177301	CHRISTIAN BAILEY AGENCIES	NIHRACS Laundry Fire Rated Windows and Doors	01-Aug-25	31-Dec-25	98,100.00
CN4178820	HAPPY JACKS CKI PTY LTD	Termite Treatment, Inspections and Reporting on Commonwealth owned housing on CKI	11-Aug-25	30-Jun-26	44,350.00
CN4178822	BLUEMONT PTY LTD	Supply of Kyowa Rock Bags	05-Aug-25	30-Jun-26	289,994.00
CN4178823	CHARTER MARINE	Selwyn Reserve Clearing	01-Aug-25	30-Jun-26	40,000.00
CN4178824	SELERITY PTY LTD	SAS licence renewal 2025-26	31-Jul-25	30-Jun-26	49,707.90
CN4178826	445 FLINDERS ST PTY LTD TRUSTEE FOR 445 FLINDERS ST TRUST	Lease of office premises in Townsville	01-Jul-25	30-Jun-30	1,834,551.00
CN4180110	COMMUNITY CHILD CARE ASSOCIATION IN	ECEC Mentor Services	24-Jul-25	30-Jun-26	114,200.00
CN4180111	THWAITES-MORRISSEY TRUST T/A MEDICAL & SCIENTIFIC SERVICES P	Compliance checks of medical machines on Christmas Island and Cocos Keeling Island.	08-Aug-25	30-Jun-28	26,000.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4180112	SIEMENS HEALTHCARE PTY LTD	Servicing of medical machines on Christmas Island and Cocos Keeling Island.	08-Aug-25	30-Jun-28	60,536.00
CN4180113	TERRI JANKE & COMPANY PTY LTD	Legal Services 2025-26	14-Aug-25	30-Jun-26	30,000.00
CN4180730	ANGLICARE NT LTD	2025-26 Barkly Backbone Funding Auspice	01-Jul-25	30-Jun-26	330,000.00
CN4180731	SAP AUSTRALIA PTY LTD	SAP-HA2-DITRDCA03 Cloud Services	30-Jul-25	29-Jul-26	17,872.45
CN4181840	JCB CABINETS	Cultural Heritage Preservation Or Promotion Services	18-Aug-25	30-Jun-26	64,000.00
CN4181841	MEDICAL AIR PTY LTD	Medical evacuation service	17-Jul-25	17-Jul-25	95,000.00
CN4181842	AECOM AUSTRALIA PTY LTD	Bounty Bridge Tender & Delivery	12-Aug-25	30-Jun-26	189,117.50
CN4181843	McGrath Nicol Advisory Partnership	Business Continuity Planning Cyber Experience	01-Aug-25	31-Oct-25	39,112.00
CN4181844	EVOLVE FM PTY LTD	Disposal of Surplus/Broken Furniture	14-Aug-25	30-Nov-25	38,150.00
CN4181950	ACIL ALLEN CONSULTING	Regulatory Impact Analyses to reduce default speed limits	25-Jul-25	06-Mar-26	644,231.50
CN4182083	S&P GLOBAL COMMODITY INSIGHTS	Biofuels data subscription	11-Aug-25	31-Jul-26	33,000.00
CN4182485	INDIAN OCEAN GROUP TRAINING ASSOCIA	Mechanical Apprentice - 2nd Year	19-Aug-25	30-Jun-26	121,187.37
CN4182486	EVOLVE FM PTY LTD	Make Good Cost Report	20-Aug-25	31-Oct-25	11,368.50

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4182487	MONASH UNIVERSITY	eMETS Stage 2	25-Jul-25	15-May-26	226,963.00
CN4183558	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising services to promote RDA Chair vacancy	21-Jul-25	11-Aug-25	14,966.48
CN4183559	AUSTRALIAN INSTITUTE OF HEALTH & WE	Transport related injury data	26-Aug-25	30-Jun-27	89,257.00
CN4183560	Bellgrove Advisory Pty Ltd	Financial advisory services.	26-Aug-25	26-Aug-27	500,000.00
CN4183561	AXSMARINE S.A.S. AXSMARINE	Data provision for Maritime traffic tracking	01-Sep-25	31-Aug-26	71,570.00
CN4183562	THOMSON GEER	Legal Services 2025-26	21-Jul-25	30-Jun-26	55,000.00
CN4183744	JULIEMAN PTY LTD T/A COMPLETE BUILDING SUPPLIES WA	Supply Of Balustrading	01-Sep-25	30-Jun-26	17,557.50
CN4183745	UFC ULTIMATE FINISH CARPENTRY	Repairing Sub Frame Of Dolly Beach Walking Track	22-Aug-25	30-Jun-26	69,990.00
CN4183746	GRAHAM FORWARD	To provide orthopaedic consultations or treatment in relation to orthopaedic medical conditions on CI & CKI.	26-Aug-25	30-Jun-26	59,330.00
CN4183747	Hudson Global Resources (Aust) P/L	Temporary Personnel Services	26-Aug-25	31-Mar-26	129,521.00
CN4183748	CHARTERPOINT PTY LTD	Financial Viability Assessment	08-Sep-25	19-Sep-25	18,161.00
CN4183749	ETHAN GROUP PTY LTD	Sourcing software for Classification Board	29-Jul-25	27-Jun-26	29,178.93

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4183992	PHYSIOTHERAPY POSTURE & PILATES PTY THERESE REEVES	To provide physiotherapy services on CI & CKI.	01-Sep-25	31-Oct-25	43,548.00
CN4183993	ACPNI ADAM KENNERLEY	Pest Control Services Community Assets	01-Sep-25	30-Jun-26	23,650.00
CN4183994	WATSON ISLAND CARPENTRY & EXCAVATION T/A The Watson Island Family Trust	Replacement floor 57 seaview	01-Sep-25	30-Jun-26	31,597.94
CN4183995	Horizon One Recruitment Pty Ltd	Temporary Personnel Services	29-Aug-25	31-Mar-26	90,524.90
CN4183996	Hudson Global Resources (Aust) P/L	Temporary Personnel Services	27-Aug-25	31-Mar-26	105,573.00
CN4183997	Hudson Global Resources (Aust) P/L	Temporary Personnel Services	27-Aug-25	31-Mar-26	118,930.00
CN4183998	THOMSON GEER	Legal Services 2025-26	19-Aug-25	30-Jun-26	45,000.00
CN4183999	ERNST & YOUNG	Mid Term Review of the National Road Safety Strategy	06-Aug-25	28-Feb-26	408,650.00
CN4184352	BRITTANY WEAVER AUSTRALIAN MEDICAL	Locum Doctor Services IOTHS	15-Aug-25	24-Oct-25	50,660.00
CN4184353	VOICEX COMMUNICATIONS PTY LTD	Dragon License and Support	08-Aug-25	07-Aug-26	24,833.60
CN4184602	LAMBERT & REHBEIN (SEQ) P/L	Airspace and Acoustic technical advisory services	28-Aug-25	26-Jun-26	66,000.00
CN4185558	JPS MEDICAL RECRUITMENT	Provision of Locum Nursing Services to the IOTs	02-Sep-25	28-Feb-26	90,000.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4185559	JPS MEDICAL RECRUITMENT	Provision of Locum Nursing Services to the IOTs	02-Sep-25	31-Dec-25	50,000.00
CN4185560	POWER CONTROL ENGINEERS PTY LTD	Services To Conduct High Voltage Network Protection And Arc Flash Study	01-Sep-25	31-Dec-25	134,600.00
CN4185561	WRECK BAY ABORIGINAL COMMUNITY CNL.	Road works with Wreck Bay Village, Jervis Bay Territory	22-Jul-25	31-Aug-25	60,794.69
CN4185562	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	27-Aug-25	31-Dec-25	81,000.00
CN4185563	35 SOUTH ADVISORS PTY LTD	Support Services	01-Sep-25	31-Dec-25	275,000.00
CN4185985	ILLAWARRA SHOALHAVEN LOCAL HEALTH DISTRICT	Provision of medical services to Jervis Bay Territory	06-Aug-25	30-Jun-28	1,870,950.98
CN4186281	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	02-Sep-25	31-Dec-25	90,500.00
CN4186282	NATIONAL LIBRARY OF AUSTRALIA	Membership Fee	01-Jul-25	30-Jun-26	11,372.24
CN4186809	DUBAI WORLD TRADE CENTRE	Contract is for hosting an event at UPU Congress, contract accounts for food up to 706 attendees	14-Sep-25	16-Sep-25	28,000.00
CN4187430	JPS MEDICAL RECRUITMENT	Provision of Locum Nursing Services to the IOTs	09-Sep-25	31-Dec-25	40,000.00
CN4187431	Hudson Global Resources (Aust) P/L	Contractor	15-Sep-25	12-Dec-25	66,000.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4187432	INTERNET SOCIETY OF AUSTRALIA	Support for community participation and engagement at Australian Internet Governance Forum	08-Sep-25	24-Sep-25	15,209.70
CN4187433	Australian National University	French Provenance Research Contract Three	08-Sep-25	30-Jan-26	74,576.00
CN4188142	ERNST & YOUNG	Desktop review	09-Jul-25	29-Aug-25	33,000.00
CN4188143	THINK HQ PTY LTD	PR Services	25-Aug-25	30-Jun-26	461,863.45
CN4188144	NORFOLK ISLAND REGIONAL COUNCIL aka Norfolk Telecom	DA.BA amendment services	25-Aug-25	30-Jun-26	30,000.00
CN4188145	GRACE REMOVALS (AUSTRALIA) PTY LTD	incoming relocation Human resource manager September 2025	25-Aug-25	30-Jun-26	30,000.00
CN4188146	EXPERIS AUSTRALIA PTY LTD	Labour Hire - Software Developer	26-Sep-25	19-Dec-25	98,208.00
CN4188981	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Media Buying Services	11-Aug-25	30-Jun-26	7,040,646.36
CN4188982	ICOGNITION PTY LTD	Content Manager licences for records workspace	01-Oct-25	31-Mar-26	343,310.00
CN4189111	33 Creative Pty Limited	First Nations Services	25-Aug-25	30-Jun-26	330,000.00
CN4189112	DR MYRA PATRICIA BROWN	Locum Doctor Services IOTHS	16-Sep-25	31-Oct-25	44,400.00
CN4189114	OCCUPATIONAL IMPACT	Complex Case Management and Census Review support	03-Sep-25	03-Mar-26	50,000.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4189143	TECHITUP PTY LTD	Labour Hire - Software Developer	03-Oct-25	19-Dec-25	88,704.00
CN4189144	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising services for SBS Board	03-Sep-25	29-Sep-25	40,609.01
CN4189145	DECISIVE PUBLISHING PTY LTD	Annual subscription to media publication	01-Sep-25	01-Sep-26	18,975.00
CN4189775	STORMY'S MECHANICAL REPAIRS	Cascade Blue Crane Service & Maintenance	19-Sep-25	30-Jun-26	10,300.00
CN4189776	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	National media for statutory appointment recruitment	19-Sep-25	31-Oct-25	10,625.66
CN4189778	AEROMEDICAL GLOBAL PTY LTD	Emergency Medical Evacuation Services	16-Sep-25	31-Dec-25	103,245.00
CN4189779	ERNST & YOUNG	Telecommunications financial and market advice	15-Sep-25	30-Sep-26	158,202.00
CN4190208	AEROMEDICAL GLOBAL PTY LTD	Emergency Medical Evacuation Services	19-Sep-25	31-Dec-25	84,865.00
CN4190209	COCOS ISLANDS CO-OPERATIVE SOCIETY CATERING DIVISION	The replacement of 6 damaged house footings and stumps House 4 Cocos Keeling Islands	22-Sep-25	30-Jun-26	18,300.00
CN4190480	INDIAN OCEAN GROUP TRAINING ASSOCIA	Provision of Adult Education and Group Training Services Indian Ocean Territories 2025-28	19-Sep-25	30-Jun-28	4,841,000.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4190481	Gillian Beaumont Recruitment Pty Li	Procurement of 1 x Chair and 3 x Members for SADM Compliance Committee	26-Sep-25	19-Dec-25	33,495.00
CN4190780	MARI FLERI	Locum Doctor Services for IOTHS Christmas Island	23-Sep-25	02-Jan-26	62,100.00
CN4190781	WATSON ISLAND CARPENTRY & EXCAVATION T/A The Watson Island Family Trust	7C replacement kitchen subfloor	19-Sep-25	11-Nov-25	29,410.00
CN4190782	Hudson Global Resources (Aust) P/L	Placement fee APS 4 Executive Assistant	25-Sep-25	31-Oct-25	10,137.60
CN4190783	COMMONWEALTH SUPERANNUATION CORPORA	2025-26 CSC - PSS/CSS Administration Fee Billing Arrangement	01-Jul-25	30-Jun-26	336,912.00
CN4191142	PHOENIX CONTAINERS PTY LTD	Provision of five (5) new build shipping containers	19-Sep-25	31-Jan-26	22,467.50
CN4191143	CHRISTMAS ISLAND ENGINEERING & MAINTENANCE PTY LTD	Rock bag installation for sea wall protection project	25-Sep-25	31-Dec-25	542,072.00
CN4191144	ENVIRONMENTAL RESOURCES MANAGEMENT AUSTRALIA	Heritage Management Plan for Cascade Reserve	21-Aug-25	02-Apr-26	79,770.81
CN4191145	HALL AND PARTNERS PTY LTD	Evaluation Research Services	19-Sep-25	30-Jun-26	151,973.80
CN4191146	CULTURE HQ PTY LTD (CULTUREVERSE) CULTUREVERSE	CALD Services	19-Sep-25	30-Jun-26	244,200.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4191147	THE AUSTRALIAN COUNCIL ON HEALTHCAR	Provision of Australian Council on Healthcare Standards Membership	22-Sep-25	30-Jun-28	47,055.00
CN4191148	WARTSILA AUSTRALIA PTY LTD	Supply Wartsila critical spare parts - cylinder liners and rocker arms	10-Sep-25	31-Dec-25	115,800.72
CN4191149	FIRE & SAFETY SERVICES CO PTY LTD	Pressure Test and Refill Two FM200 Agent Cylinders for Power Station HV Switch Room	11-Sep-25	31-Mar-26	28,720.00
CN4191150	AT3AM IT PTY LTD	Labour Hire- Test Analyst	01-Oct-25	30-Jun-26	137,724.00
CN4191151	HAYS SPECIALIST RECRUITMENT (AUST)	Temporary Personnel Services	19-Sep-25	30-Jun-26	179,338.32
CN4191153	THOMSON GEER	Legal Services 2025-26	15-Sep-25	30-Jun-26	50,000.00
CN4191154	McGrath Nicol Advisory Partnership	urban and regional Precincts and Partnerships Programs External Probity Advisor	10-Sep-25	30-Jun-26	25,000.00
CN4191643	J.ELLIOTT GROUP PTY LTD	NIHRACS Emergency & Exit Lighting	30-Sep-25	31-Jan-26	22,965.00
CN4191644	GRACE REMOVALS (AUSTRALIA) PTY LTD	exit relocation for Senior registered nurse on cocos (Keeling) islands September 2025	29-Sep-25	30-Jun-26	45,000.00
CN4191645	AUSTRALIAN LOCAL GOVERNMENT ASSOCIA	Partnership entitlements for ALGA Local Roads Congress	30-Sep-25	14-Nov-25	35,000.00
CN4191774	TELSTRA LIMITED	NI Telecom Analysis	24-Sep-25	28-Nov-25	149,418.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4191775	WARTSILA AUSTRALIA PTY LTD	Engineering Technical Services for Wartsila Generator Overhaul	30-Sep-25	31-Dec-25	207,962.00
CN4191776	JPS MEDICAL RECRUITMENT	Provision of Locum Nursing Services to the IOTs	30-Sep-25	27-Feb-26	90,000.00
CN4191777	REMOTE CONSTRUCTION AND ENGINEERING	7A Taman Flooring Replacement	29-Sep-25	30-Jun-26	28,220.00
CN4191778	THE TRUSTEE FOR MELHOP KNIGHT FAMIL DARREN KNIGHT GALLERY	Artwork 17055	12-Sep-25	31-Oct-25	15,000.00
CN4192255	NORFOLK ELECTRICAL	Fire protection	30-Sep-25	30-Jun-26	19,210.00
CN4192256	WARTSILA AUSTRALIA PTY LTD	Supply of Wartsila Turbocharger Overhaul Kits	01-Oct-25	31-Dec-25	28,643.92
CN4192536	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	01-Oct-25	31-Dec-25	65,000.00
CN4192537	ST JOHN AMBULANCE AUSTRALIA (WESTERN AUST) INC	Paramedic services due to volunteer shortages on Christmas Island	30-Sep-25	14-Oct-25	15,436.00
CN4192683	STATEWIDE OIL DISTRIBUTOR	Supply of Mobilgard 412 for CI Power Station	03-Oct-25	31-Dec-25	64,003.56
CN4193144	CHARTER MARINE	Land and soil preparation and management and protection	15-Sep-25	30-Jun-26	20,000.00
CN4193145	MATTHEW REEVES	Land and soil preparation and management and protection	15-Sep-25	30-Jun-26	40,000.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4193146	RDA - MID NORTH COAST	Norfolk Island Sheep and Cattle Assisted Reproduction Program	20-Oct-25	30-Jun-26	120,000.00
CN4193147	NASHA GALLERY PTY LTD	Artwork 17053	04-Sep-25	31-Oct-25	26,880.00
CN4193148	ARTHUR J. GALLAGHER & CO (AUS) LIMI	Insurance Advisory	17-Sep-25	17-Mar-26	50,000.00
CN4193149	CENTRE ASIA PACIFIC AVIATION P/L	Data Subscription Services	01-Oct-25	30-Sep-26	32,450.00
CN4193541	TRANSAM ARGOSY PTY LTD	PTV Maintenance for Recertification	09-Oct-25	31-Dec-25	24,028.75
CN4193542	GRACE REMOVALS (AUSTRALIA) PTY LTD	* commencement relocation operations business manager	10-Oct-25	30-Jun-26	20,000.00
CN4193543	INFINITE DENTAL LABORATORY T/A FINESSE DENTAL LABORATORY	Provision of Prosthetist Services for the IOTHS	07-Oct-25	30-Jun-26	46,750.00
CN4193544	CDTS AUSTRALIA PTY LTD	Provision of iPads	26-Sep-25	26-Dec-25	182,304.54
CN4193545	CDTS AUSTRALIA PTY LTD	Professional Services	02-Oct-25	19-Dec-25	26,400.00
CN4193728	INTERCONTINENTAL HOTELS GROUP (AUSTRALIA) PTY LTD	2025 RDA National Forum Venue including Catering	17-Oct-25	07-Nov-25	30,580.00
CN4193730	Hudson Global Resources (Aust) P/L	National Freight Data Hub Program Manager	13-Oct-25	18-May-26	177,688.00
CN4193880	VISABEL PTY LTD	2025 RDA National Forum Event Management and Logistics	08-Oct-25	07-Nov-25	10,560.00
CN4193881	AMANDA O'ROURKE & ASSOCIATES PTY LT	Executive Recruitment Territory Appointments	07-Oct-25	31-Dec-25	27,174.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4194040	WEST COAST DENTAL	Annual Maintenance Services of Oral Health Equipment	02-Oct-25	30-Jun-28	92,600.00
CN4194041	FIVE EYES CONSULTING PTY LTD	IT Professional Services	01-Oct-25	30-Sep-26	185,937.40
CN4194042	Hudson Global Resources (Aust) P/L	Recruitment of non-ongoing executive assistant	10-Oct-25	07-Apr-26	11,874.30
CN4194043	HP PPS AUSTRALIA PTY LTD	Laptops	25-Sep-25	24-Dec-25	4,082,034.00
CN4194044	IAS Logistics Pty Ltd	Germany Repatriation 2025	25-Sep-25	19-Dec-25	21,805.31
CN4194437	KYMA GROUP PTY LTD	Value for Investment evaluation of the Jervis Bay school	13-Oct-25	12-Dec-25	99,000.00
CN4194438	JANDAKOT AIRPORT HOLDINGS PTY LTD	Water supply and associated services	09-Oct-25	30-Jun-27	926,517.90
CN4194731	ARA ELECTRICAL HIGH VOLTAGE SERVICE T/A TRANSELECT	Street Lighting Rewire Wreck Bay	09-Oct-25	31-Dec-25	88,259.60
CN4194732	COCOS ISLANDS CO-OPERATIVE SOCIETY CATERING DIVISION	Reoiling of 27 Commonwealth owned house decks	10-Oct-25	30-Jun-26	35,980.00
CN4194733	ATTORNEY-GENERAL'S DEPARTMENT 9020	Legal Services 25-26	01-Oct-25	30-Jun-26	50,000.00
CN4195915	STANTEC AUSTRALIA PTY LTD	Bruce Precinct Master Plan	09-Oct-25	30-May-26	1,054,912.22
CN4195916	J.SANDERS CONSTRUCTION	NICS Library Roof and Gutter Replacement	15-Oct-25	27-Jan-26	54,603.19

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4195917	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	13-Oct-25	14-Oct-25	86,500.00
CN4195918	JAN HETENYI	Locum Doctor Services for IOTHS Christmas Island	10-Oct-25	15-Dec-25	81,900.00
CN4195919	CAPITAL RECRUIT PTY LTD	Temporary Personnel Services	10-Oct-25	28-Apr-26	126,051.75
CN4195920	CALLIDA PTY LTD	CRIS Review: Callida	07-Oct-25	30-Apr-26	133,606.00
CN4195921	QUANTUM TECHNOLOGY PTY LTD	ZoomText Fusion Software Maintenance and Support	15-Oct-25	14-Oct-27	30,450.00
CN4195922	HAYS SPECIALIST RECRUITMENT (AUST)	Short-term contractor for Executive Assistant	13-Oct-25	31-Jan-26	62,064.00
CN4196318	JONES LANG LASALLE ADVISORY SERVICE	Property Management Agency	15-Sep-25	15-Dec-25	130,000.00
CN4196655	SALT MEDICAL RECRUITMENT PTY LTD	Locum Doctor Services for IOTHS Christmas Island	20-Oct-25	30-Jan-26	89,344.00
CN4196656	THE CITADEL GROUP LIMITED	LeanIX Saas Tool & Support Services	16-Oct-25	15-Oct-26	185,660.20
CN4197916	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	27-Oct-25	28-Oct-25	67,500.00
CN4197917	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	27-Oct-25	28-Oct-25	65,000.00
CN4197918	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	RDA Riverina Chair advertising	27-Oct-25	17-Nov-25	15,000.00
CN4197919	THE TRUSTEE FOR BIRDANCO PRACTICE T T/A RSM BIRD CAMERON	External probity advisory services for HRHV procurement	15-Oct-25	19-Dec-25	15,000.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4197936	EVOLVE FM PTY LTD	New Perth Office project management and Fitout	27-Oct-25	30-Jun-26	2,079,238.48
CN4017005	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	19-Oct-24	30-Jun-25	290,319.38
CN4032672	Specialist Heat Exchangers Ltd	Machinery Supply	05-Nov-24	31-Mar-25	695,000.00
CN4037311	KPMG	Social Benefits Remote Regional Roads 2	01-Jul-24	31-Dec-24	198,370.70
CN4056898	INTELLIGENT TRANSPORT SYSTEMS AUSTR	Professional Memberships	01-Jul-24	30-Jun-25	19,965.00
CN4062841	Jeff Whalan Learning Group	Learning and Development	01-Jul-24	30-Jun-25	14,786.76
CN4072224	SHIRE OF CHRISTMAS ISLAND	Road maintenance - Christmas Island	01-Jul-24	30-Jun-25	600,000.00
CN4075289	Townsville Airport Pty Ltd	Landside Vehicle Control Services	01-Jul-24	30-Jun-26	55,896.00
CN4075290	SYDNEY AIRPORT CORPORATION	Landside Vehicle Control Services	01-Jul-24	30-Jun-26	306,870.60
CN4075291	PERTH AIRPORT PTY LTD WESTRALIA AIRPORTS CORPORATION PTY	Landside Vehicle Control Services	01-Jul-24	30-Jun-26	322,927.32
CN4075292	Australia Pacific Airports (Melbour P/L	Landside Vehicle Control Services	01-Jul-24	30-Jun-26	500,024.23
CN4075293	AUSTRALIA PACIFIC AIRPORTS (Launces T/A LAUNCESTON AIRPORT	Landside Vehicle Control Services	01-Jul-24	30-Jun-26	142,215.19
CN4075294	HOBART INTERNATIONAL AIRPORT P/L	Landside Vehicle Control Services	01-Jul-24	30-Jun-26	65,537.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4075295	Gold Coast Airport Pty Limited	Landside Vehicle Control Services	01-Jul-24	30-Jun-26	171,809.34
CN4075298	COCOS (KEELING) ISLANDS SHIRE COUNCIL	Supplementary road funding	01-Jul-24	30-Jun-25	200,000.00
CN4075299	DR HEATHER CONNORS	Locum Doctor Services	02-Jul-24	30-Jul-24	50,400.00
CN4075300	CHRISTMAS ISLAND COMMUNITY RADIO	Emergency Broadcasting Services	01-Jul-24	30-Jun-27	44,914.20
CN4075301	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	01-Jul-24	31-Oct-24	24,000.00
CN4075305	WHON PTY LTD	Executive Learning Group Membership	01-Jul-24	30-Jun-25	23,512.50
CN4075306	CONFERENCE AND EDUCATION MANAGEMENT	Conference Sponsorship	23-Jul-24	29-Aug-24	52,800.00
CN4075308	NAGLE ACCOUNTING PTY LTD	Assess Application and Expenditure Statements Services	01-Jul-24	30-Jun-25	198,000.00
CN4075311	REALLY AWESOME PEOPLE PTY LTD	Contractor	01-Jul-24	30-Jun-25	382,810.48
CN4075319	HIDE AND SEEK GROUP PTY LTD	Intranet Support Services	01-Jul-24	30-Dec-24	35,790.00
CN4076917	R BIGG CONSTRUCTION	Bathroom refurbishment	02-Jul-24	10-Sep-24	39,847.72
CN4076918	CULTURAL FACILITIES CORPORATION	Curatorial services and the management of the Sidney Nolan Collection Management Agreement 2024 to 2027	03-Jul-24	31-Jul-27	1,958,952.00
CN4076919	HAYS SPECIALIST RECRUITMENT (AUST)	Temporary Personnel Services	03-Jul-24	02-Jan-25	168,597.42

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4076921	INDIAN OCEAN GROUP TRAINING ASSOCIA	Adult Education and Group Training Services	01-Jul-24	30-Jun-25	1,264,000.00
CN4076922	FIRE & SAFETY SERVICES CO PTY LTD	Maintenance and Testing of Fire System and Equipment	01-Jul-24	30-Jun-26	35,612.00
CN4076929	SHOALHAVEN CITY COUNCIL	Water Supply for Jervis Bay Territory	01-Jul-24	30-Jun-54	11,391,000.00
CN4076933	IAN MCALLISTER	Ophthalmologist Services	01-Jul-24	30-Jun-25	41,250.00
CN4076940	ABD RAHIM, MOHMMAD S H	Locum Doctor Services	01-Jul-24	30-Jun-25	390,500.00
CN4076943	WA CARDIOLOGY SERVICES PTY LTD	Cardiology Services	01-Jul-24	30-Jun-26	404,875.00
CN4076949	BRISBANE AIRPORT CORPORATION PTY LT	Landside Vehicle Control Services	01-Jul-24	30-Jun-26	634,720.32
CN4076951	EGON ZEHNDER INTERNATIONAL PTY LTD	Education and training	08-Jul-24	24-Mar-25	175,000.00
CN4076952	Hudson Global Resources (Aust) P/L	Contractor - Amit Pratap	15-Jul-24	29-Aug-25	414,000.00
CN4076953	NORFOLK ISLAND DATA SERVICES	Cabling Services	05-Jul-24	05-Sep-24	57,157.10
CN4076955	NINTI ONE LIMITED	Telecommunications research	03-Jul-24	31-Aug-25	75,000.00
CN4076956	DATA#3 LTD	Cisco Maintenance and Support	05-Jul-24	30-Jun-26	696,714.36
CN4076957	TECHNOVATE STRATEGIC SOLUTIONS PTY	Senior Enterprise Architect	01-Jul-24	30-Jun-26	830,984.00
CN4076959	CALLEO RESOURCING PTY LTD	Recruitment services	10-Jul-24	30-May-25	160,000.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4076960	THE NIELSEN COMPANY AUSTRALIA PTY L	Nielsen Consumer Media View	01-Jul-24	30-Jun-25	171,934.40
CN4076961	PEPWORLDWIDE PTY LTD	Training	02-Jul-24	30-Sep-24	11,610.50
CN4076962	PHOENIX MANAGEMENT SERVICES PTY LTD	SAP Support Services	01-Jul-24	30-Jun-25	198,000.00
CN4076963	EPI-USE AUSTRALIA PTY LIMITED	SAP Support Services	01-Jul-24	30-Jun-25	197,472.00
CN4076964	EPI-USE AUSTRALIA PTY LIMITED	SAP Support Services	01-Jul-24	30-Jun-25	363,528.00
CN4076965	HAYS SPECIALIST RECRUITMENT (AUST)	Communications Specialist	01-Jul-24	30-Jun-25	259,545.00
CN4076966	MELTWATER AUSTRALIA PTY LTD	Social media management services	01-Jul-24	30-Jun-26	65,736.00
CN4076967	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	01-Jul-24	30-Jun-25	124,893.25
CN4076970	iSentia	Media monitoring services	01-Jul-24	30-Jun-26	1,276,000.40
CN4076971	MARITIME INSIGHTS & INTELLIGENCE LI	Vessel movement data	01-Jul-24	30-Jun-27	206,394.49
CN4076972	SALORIX PTY LTD	Contractor	01-Jul-24	30-Jun-26	656,040.00
CN4076973	Adam Chant Projectionist	Specialist projectionist services	01-Jul-24	18-Jun-25	70,000.00
CN4076974	Hudson Global Resources (Aust) P/L	Recruitment services	02-Jul-24	02-Jul-25	11,440.00
CN4076976	Hudson Global Resources (Aust) P/L	Contractor	01-Jul-24	31-Jan-25	76,263.75
CN4076979	ATTIVO CONSULTING PTY LTD	Neuro-inclusive Awareness Program	01-Jul-24	30-Jun-25	13,860.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4076989	REGIONAL AUSTRALIA INSTITUTE LTD	Conference	13-Aug-24	15-Aug-24	14,300.00
CN4076990	4DATA IT PTY LTD	IT Services	01-Jul-24	30-Jun-26	350,000.00
CN4076991	Australian Disability Network Ltd	Disability Confident Training	01-Jul-24	30-Jun-25	17,556.00
CN4076993	LIFELINE AUSTRALIA LTD	Managing Challenging Interactions	01-Jul-24	30-Jun-25	15,950.00
CN4076995	INFOCAPITAL PTY LTD	TM1 licences	01-Jul-24	30-Jun-25	13,611.44
CN4076996	LIFELINE AUSTRALIA LTD	Accidental Counsellor Training	01-Jul-24	30-Jun-25	19,910.00
CN4077000	The Australian and New Zealand School of Government Ltd	National Regulators Community of Practice	01-Jul-24	30-Jun-25	16,500.00
CN4077001	ARTBANK PTY LTD	Artwork	01-Jul-24	30-Jun-25	27,445.00
CN4077002	SIMPLER TECHNOLOGY CONSULTING PTY L	ICT Temporary Personnel	01-Jul-24	30-Jun-25	369,512.00
CN4077016	LDB ACCOUNTANTS & ADVISORS	Assess Application and Expenditure Statements Services	01-Jul-24	30-Jun-25	176,000.00
CN4077024	SIRVA PTY LTD	Relocation and Storage Services	01-Jul-24	30-Jun-27	60,000.00
CN4082244	DR GARY MITCHELL	Provision of Locum Doctor Services to IOTHS on CKI	11-Jul-24	31-Dec-25	1,365,000.00
CN4082245	TALENT INTERNATIONAL Holdings	Labour Hire	01-Jul-24	30-Jun-25	565,500.00
CN4082246	HEALTHCARE AUSTRALIA	Provision of Agency Nurse Services	19-Jul-24	30-Sep-24	43,353.10
CN4082247	HEALTHCARE AUSTRALIA	Provision of Agency Nurse Services	19-Jul-24	30-Sep-24	43,353.10

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4082248	COUNCIL OF REMOTE AREA NURSES OF AUSTRALIA INC	Professional training	09-Jul-24	27-Aug-24	69,600.00
CN4082249	ACOR CONSULTANTS (ACT) PTY LIMITED	Independent Building Inspection	10-Jul-24	31-Dec-24	79,365.00
CN4082250	HEALTHCARE AUSTRALIA	Agency Nurse Services	03-Jul-24	30-Sep-24	48,890.40
CN4082251	HEALTHCARE AUSTRALIA	Agency Nurse Services	03-Jul-24	30-Sep-24	77,446.64
CN4082252	HEALTHCARE AUSTRALIA	Agency Nurse Services	03-Jul-24	31-Jul-24	23,118.40
CN4082253	PHYSIOTHERAPY POSTURE & PILATES PTY THERESE REEVES	Physiotherapy Services	02-Jul-24	30-Jun-25	127,500.00
CN4082255	O'CONNOR MARSDEN & ASSOCIATES PTY L	External Probity Adviser	04-Jul-24	01-Nov-24	10,000.00
CN4082256	SWEET PEA ARTS PTY LTD	Artwork Acquisition 16826	01-Jul-24	31-Jul-24	18,000.00
CN4082257	Omera Partners Pty Ltd	Recruitment and search services	19-Jul-24	31-Oct-24	46,750.00
CN4082258	MILLER AVIATION PARTNERS PTY LTD	External Technical Adviser	16-Jul-24	01-Nov-24	44,000.00
CN4082259	CALLEO RESOURCING PTY LTD	Labour Hire	22-Jul-24	31-Dec-24	145,000.00
CN4082260	CAPITAL RECRUIT PTY LTD	Labour Hire	22-Jul-24	31-Jan-25	130,000.00
CN4082261	CAPITAL RECRUIT PTY LTD	Labour Hire	22-Jul-24	31-Jan-25	145,000.00
CN4082262	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising Director of the Classification Board Recruitment	19-Jul-24	31-Aug-24	48,708.42

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4082263	AUSTRALIAN LOCAL GOVERNMENT ASSOCIA AUSTRALIAN LOCAL GOVERNMENT ASSOCAT	ALGA 2024 Congress support	25-Jul-24	25-Jul-24	35,000.00
CN4082264	KROLL AUSTRALIA PTY LTD	Valuation Services	15-Jul-24	13-Sep-24	68,640.00
CN4082265	Wings Education	Aus PNG MoU Executive Leadership Development Program	25-Jul-24	31-Mar-25	130,000.00
CN4082266	Horizon One Recruitment Pty Ltd	Recruitment Services	15-Jul-24	31-Jul-24	13,468.00
CN4082267	FACE2FACE RECRUITMENT	Labour Hire	01-Jul-24	30-Jun-25	343,650.00
CN4082268	STRACHAN LEGAL AND POLICY PTY LTD	Legal Services Training Support 2024-25	15-Jul-24	13-Dec-24	194,920.00
CN4082269	APPROACH CONSULTING PTY LTD	IT Contractor Services	12-Jul-24	30-Jun-25	319,600.00
CN4082271	TSA Riley PTY LTD	Project Management and Contract Administration	08-Jul-24	22-Dec-28	4,837,328.09
CN4082272	HAYS SPECIALIST RECRUITMENT (AUST)	Labour Hire	01-Jul-24	30-Jun-25	256,831.00
CN4082273	HAYS SPECIALIST RECRUITMENT (AUST)	Labour Hire	01-Jul-24	31-Dec-25	241,710.00
CN4082274	Australian Disability Network Ltd	Australian Disability Network Gold membership 2024	03-Jul-24	30-Jun-25	14,520.00
CN4082275	Hudson Global Resources (Aust) P/L	Labour Hire	30-Aug-24	30-Jun-25	354,000.00
CN4082276	Horizon One Recruitment Pty Ltd	Labour Hire	15-Jul-24	14-Jan-25	67,161.60

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4082277	Hudson Global Resources (Aust) P/L	Labour Hire	01-Jul-24	31-Dec-25	332,338.00
CN4082278	MILANI GALLERY	Artwork Acquisition	01-Jul-24	31-Aug-24	16,500.00
CN4082279	RANDSTAD PTY LTD	Recruitment services	10-Jul-24	30-Jun-25	14,135.00
CN4082280	NORFOLK TELECOM	Lease of Fibre on Norfolk Island	04-Jul-24	30-Jun-26	72,000.00
CN4082282	DELOITTE TOUCHE TOHMATSU	Telecommunications advice and modelling	01-Jul-24	30-Jun-25	207,300.00
CN4082284	VERIZON AUSTRALIA PTY LIMITED	Secure Internet Gateway	01-Aug-24	30-Jul-27	3,291,916.00
CN4084524	AECOM AUSTRALIA PTY LTD	Services relating to Biodiversity Offset Delivery Plan (CN3827102)	01-Jul-24	30-Jun-26	386,167.39
CN4085139	GREG P SCOTT	Provision of Radiographer Services	29-Jul-24	30-Jun-25	112,580.00
CN4085141	COMMITTEE FOR ECONOMIC DEVELOPMENT OF AUSTRALIA (CEDA)	CEDA membership 2024-25	01-Aug-24	30-Apr-25	11,770.00
CN4085142	DELOITTE TOUCHE TOHMATSU	SMS Sender ID Register Cost Benefit Analysis	12-Jul-24	30-Aug-24	149,878.00
CN4085143	Nielsen Television Audience Measure Ltd	Regional Free to Air TV Ratings Reports	30-Jul-24	30-Sep-24	15,950.00
CN4085144	Hudson Global Resources (Aust) P/L	Labour hire staff through recruitment panel.	29-Jul-24	31-Dec-24	105,000.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4085145	TEABBA ASSOCIATION TOPEND ABORIGINAL BUSH BROADCASTING	For the provision of: information and research to explore television infrastructure in remote First Nations communities in the Top End	23-Jul-24	06-Sep-24	16,940.00
CN4085146	CANBERRA REX HOTEL	Venua and AV Hire	23-Jul-24	24-Jul-24	14,682.61
CN4085147	WILLIAM COX PTY LTD T/as AgilePM Gr	ICT Contractor Services	08-Jul-24	30-Jun-25	290,000.00
CN4085148	THINKPLACE AUSTRALIA PTY LTD	Facilitation services	12-Jul-24	01-Aug-24	10,240.00
CN4085149	UNIVERSITY OF NEW SOUTH WALES	Training	08-Jul-24	31-Aug-24	14,850.00
CN4085150	IHS GLOBAL PTE LTD	Vessel tracking service	01-Jul-24	30-Jun-26	69,589.08
CN4085854	9290 COMCARE AUSTRALIA	2023-24 Comcare Insurance	01-Jul-24	30-Jun-25	1,580,519.80
CN4085856	Hudson Global Resources (Aust) P/L	EL1 Program Manager RVSA Transition	18-Jul-24	30-Aug-24	11,556.00
CN4086241	CALLEO RESOURCING PTY LTD	Labour Hire	30-Jul-24	27-Jun-25	250,000.00
CN4088284	JON AND JON CONSULTING PTY LTD	Recruitment Services	01-Aug-24	31-Dec-24	40,647.60
CN4088285	INDIAN OCEAN GROUP TRAINING ASSOCIA	Labour Hire Services	05-Aug-24	31-Oct-24	35,070.85
CN4088286	COTTLES CRUSHER & CONCRETE PTY LTD	Construction Services	01-Aug-24	31-Aug-24	33,950.00
CN4088287	L.E.K. CONSULTING AUSTRALIA PTY LTD	Market analysis advisory services	13-Aug-24	31-Oct-24	231,000.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4088288	HAYS SPECIALIST RECRUITMENT (AUST)	Scribe services for recruitment	26-Jul-24	30-Aug-24	17,500.00
CN4088289	NORTON ROSE FULBRIGHT	Legal Services 2024-25	12-Aug-24	30-Dec-25	6,486,545.00
CN4088290	CPA AUSTRALIA	CPA Congress 2024	08-Aug-24	30-Nov-24	25,217.90
CN4088291	PILBARA AND KIMBERLEY ABORIGINAL ME PAKAM	Broadcasting Infrastructure Audit Services	07-Aug-24	13-Sep-24	15,070.00
CN4088292	O'CONNOR MARSDEN & ASSOCIATES PTY L	Probity Advice	31-Jul-24	31-Dec-24	13,376.00
CN4088293	Gillian Beaumont Recruitment Pty Li	Recruitment Services	26-Jul-24	26-Jul-25	142,500.00
CN4088294	EXECUTIVE INTELLIGENCE GROUP	Recruitment Services	30-Jul-24	30-Jul-25	35,500.00
CN4088295	CALLEO RESOURCING PTY LTD	Labour Hire	30-Jul-24	31-Jan-25	130,000.00
CN4088296	MONASH UNIVERSITY	Education and Training Services	22-Jul-24	31-Oct-24	89,000.00
CN4089131	AUSTRALIAN RADIATION PROTECTION AND NUCLEAR SAFETY AGENCY (ARPANSA)	Australian Radiation Protection and Nuclear Safety Authority Licence Fee	01-Jul-24	30-Jun-25	10,770.00
CN4089132	HAYS SPECIALIST RECRUITMENT (AUST)	Labour Hire - MTP EL1 Policy Officer	01-Jul-24	31-Dec-24	129,255.75
CN4089133	O'CONNOR MARSDEN & ASSOCIATES PTY L	Probity advice	02-Aug-24	29-Nov-24	58,839.00
CN4089134	McGrath Nicol Advisory Partnership	Financial Advice for Aviation Response Taskforce	01-Aug-24	31-Dec-25	7,500,000.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4090060	CITMED AIR AMBULANCE	EMERGENCY MEDICAL EVACUATION SERVICES	23-Aug-24	23-Aug-24	85,930.00
CN4090061	SCYNE ADVISORY PTY LTD	USO Technical Trials	21-Aug-24	30-Jun-25	5,972,482.00
CN4090062	LPD GROUP PTY LTD T/A LPD SURVEYS	Feature Surveys Christmas Island	15-Aug-24	01-Nov-24	49,930.00
CN4090063	NATIONAL LIBRARY OF AUSTRALIA	Membership Fee	01-Jul-24	30-Jun-25	19,766.56
CN4090064	UNIVERSITY OF TECHNOLOGY SYDNEY	Code development	21-Aug-24	31-Dec-24	251,168.50
CN4090065	ACKER PTY LTD	Transport/Freight Services	15-Aug-24	20-Sep-24	22,014.50
CN4090066	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation of Personal Effects	14-Aug-24	19-Nov-24	20,905.39
CN4090067	UFC ULTIMATE FINISH CARPENTRY	Construction Services	13-Aug-24	30-Jun-25	38,140.00
CN4090069	HIVAC SERVICES PTY LTD	Labour Hire	20-Aug-24	15-Sep-24	93,609.60
CN4090070	CHOSEN BUILDING & CONSTRUCTION	Heritage Building internal amenities rebuild	07-Aug-24	30-Jun-25	26,824.00
CN4090071	THE NOUS GROUP	Learning and Development Services.	13-Aug-24	30-Jun-26	488,070.00
CN4090072	9160AUSTRALIAN PUBLIC SERVICE COMMISSION	Education and Training Services	02-Sep-24	31-Dec-25	14,000.00
CN4090073	VENTIA PROPERTY PTY LTD	Capital Works	22-Aug-24	30-Jun-25	48,840.00
CN4090074	AXSMARINE S.A.S. AXSMARINE	Data Subscription	01-Sep-24	31-Aug-25	76,000.00
CN4090075	SPINIFEXIT GLOBAL PTY LTD	Easy Single Touch Payroll	19-Aug-24	14-Jun-26	79,970.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4090076	Hudson Global Resources (Aust) P/L	Labour hire	26-Aug-24	24-Dec-24	100,000.00
CN4090077	AMNESIUM PTY LTD	Computer Equipment and Accessories	14-Aug-24	14-Nov-24	50,252.40
CN4090078	DATA#3 LTD	Microsoft Licenses	01-Sep-24	30-Jun-25	40,636.31
CN4090080	CAPITAL RECRUIT PTY LTD	Recruitment Services	19-Aug-24	30-Nov-24	36,778.00
CN4090081	CENTRE ASIA PACIFIC AVIATION P/L	Data subscription services	01-Oct-24	30-Sep-25	30,492.00
CN4090082	INFO ACCESS GROUP PTY LTD	Aviation White Paper Easy English translation	15-Aug-24	22-Aug-24	11,836.00
CN4090083	DELOITTE TOUCHE TOHMATSU	Economic Modelling Impact Analysis	14-Aug-24	20-Sep-24	280,597.90
CN4090084	IAS Logistics Pty Ltd	domestic freight and logistics Melbourne	13-Aug-24	06-Sep-24	19,845.38
CN4090085	CHANDLER MACLEOD GROUP LIMITED	Labour Hire Services	15-Aug-24	11-Oct-24	14,924.25
CN4090086	CHANDLER MACLEOD GROUP LIMITED	Labour Hire Services	15-Aug-24	11-Oct-24	14,924.25
CN4090087	CHANDLER MACLEOD GROUP LIMITED	Labour Hire Services	15-Aug-24	09-Sep-24	14,924.25
CN4090088	CHANDLER MACLEOD GROUP LIMITED	Labour Hire Services	15-Aug-24	11-Oct-24	18,198.00
CN4090089	Hudson Global Resources (Aust) P/L	Labour Hire	22-Aug-24	31-Jan-25	120,000.00
CN4090090	Hudson Global Resources (Aust) P/L	Labour Hire	19-Aug-24	30-Nov-24	75,000.00
CN4090091	CAPITAL RECRUIT PTY LTD	Labour Hire	19-Aug-24	30-Nov-24	70,000.00
CN4090092	HAYS SPECIALIST RECRUITMENT (AUST)	Labour Hire	19-Aug-24	30-Nov-24	61,993.13

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4090093	Hudson Global Resources (Aust) P/L	Labour Hire	19-Aug-24	30-Nov-24	80,000.00
CN4090094	CAPITAL RECRUIT PTY LTD	Labour Hire	19-Aug-24	30-Nov-24	60,000.00
CN4090095	Hudson Global Resources (Aust) P/L	Labour Hire	19-Aug-24	30-Nov-24	80,000.00
CN4090096	CAPITAL RECRUIT PTY LTD	Labour Hire	19-Aug-24	30-Nov-24	85,000.00
CN4090097	CAPITAL RECRUIT PTY LTD	Labour Hire	19-Aug-24	20-Nov-24	80,000.00
CN4090098	CALLEO RESOURCING PTY LTD	Labour Hire	19-Aug-24	30-Nov-24	75,000.00
CN4090099	CALLEO RESOURCING PTY LTD	Labour Hire	19-Aug-24	30-Nov-24	70,000.00
CN4090100	CALLEO RESOURCING PTY LTD	Labour Hire	19-Aug-24	30-Nov-24	77,000.00
CN4090101	CALLEO RESOURCING PTY LTD	Labour Hire	19-Aug-24	30-Nov-24	92,000.00
CN4090102	CALLEO RESOURCING PTY LTD	Labour Hire	19-Aug-24	30-Nov-24	73,000.00
CN4090103	CALLEO RESOURCING PTY LTD	Labour Hire	19-Aug-24	30-Nov-24	80,000.00
CN4090104	CALLEO RESOURCING PTY LTD	Labour Hire	19-Aug-24	30-Nov-24	66,000.00
CN4090105	CALLEO RESOURCING PTY LTD	Labour Hire	19-Aug-24	30-Nov-24	70,000.00
CN4090106	SAP AUSTRALIA PTY LTD	SAP Cloud Platform Integration	30-Jul-24	29-Jul-25	17,301.50
CN4090107	HAYS SPECIALIST RECRUITMENT (AUST)	Labour Hire Services	15-Aug-24	25-Sep-24	22,142.25
CN4090108	CHANDLER MACLEOD GROUP LIMITED	Labour Hire Services	15-Aug-24	25-Sep-24	18,198.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4090109	MONASH UNIVERSITY	Research and Analysis	01-Jul-24	11-Nov-24	67,579.38
CN4090705	Clayton Utz	Legal Services	19-Aug-24	30-Jun-25	167,599.25
CN4092869	MEDICAL AIR PTY LTD	EMERGENCY MEDICAL EVACUATION SERVICES	02-Sep-24	02-Sep-24	65,000.00
CN4092870	DR LARRY ODIEST THOMPSON	Provision of Locum Doctor Services to IOTHS	29-Aug-24	29-Oct-24	55,400.00
CN4092871	ISLAND CABINETS	Construction Services	21-Aug-24	30-Jun-25	23,976.00
CN4092872	WARTSILA AUSTRALIA PTY LTD	Supply of Wartsila Instrumentation Critical Spares	29-Aug-24	30-Nov-24	117,033.14
CN4092873	AURECON AUSTRALASIA PTY LTD	Technical Services - Christmas Island Diesel Supply Chain	02-Sep-24	30-Jun-26	179,160.00
CN4092874	LUKE STEVEN TILING	Construction Services	22-Aug-24	30-Jun-25	14,700.00
CN4092875	ISLAND PLUMBING & GAS	Construction Services	21-Aug-24	30-Jun-25	14,270.00
CN4092876	WAIEW PTY LTD	Supply of Cable to Cocos (Keeling) Islands Project	26-Aug-24	15-Nov-24	106,332.50
CN4092877	CONNECT PAEDIATRIC THERAPY SERVICES	Provision of Allied Health General Services	23-Aug-24	30-Jun-25	587,133.00
CN4092878	SENTENTIA CONSULTING PTY LTD	Update of VSOB Risk Register 2024	02-Sep-24	11-Nov-24	12,000.00
CN4092879	WHON PTY LTD	Education and Training Services	31-Aug-24	30-Aug-25	13,035.00
CN4092880	WHON PTY LTD	Education and Training Services	31-Aug-24	31-Aug-25	13,035.00
CN4092881	INFINITE CONSULTING PTY LTD	IT contractor	02-Sep-24	30-Jun-25	344,432.00
CN4092882	CAPITAL RECRUIT PTY LTD	Labour hire	09-Sep-24	31-Dec-24	75,000.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4092883	AMANDA O'ROURKE & ASSOCIATES PTY LT	Executive search services	28-Aug-24	27-Feb-25	70,345.00
CN4092884	THE SOCIAL RESEARCH CENTRE	Television and Media Survey 2024	29-Aug-24	03-Jun-25	393,012.00
CN4092885	Challis & Company Pty Limited	Executive Recruitment Services	27-Aug-24	27-Aug-26	215,000.00
CN4092886	PR RISK MANAGEMENT P R RISK MANAGEMENT PTY LTD	WHS Conformance Audit	02-Sep-24	29-Nov-24	44,528.00
CN4092887	CBR RECRUITMENT PTY LTD	Recruitment Support Services	26-Aug-24	31-Oct-24	18,700.00
CN4092888	OAG AVIATION WORLDWIDE PTE LTD	Subscription	23-Aug-24	30-Jun-25	19,335.00
CN4092889	HOLAN GROUP PTY LTD	Strategic planning workshop	12-Aug-24	31-Aug-24	12,650.00
CN4092890	Auslan Consultancy Pty Ltd	Aviation White Paper Auslan translation	15-Aug-24	22-Aug-24	11,239.97
CN4094230	PALLADIUM INTERNATIONAL PTY LTD	CI Stormwater Rockfall Site Super	31-Jul-24	31-Dec-27	1,978,475.00
CN4094231	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising Services	26-Aug-24	20-Sep-24	21,000.00
CN4096565	Concentrix Services Pty Ltd	National Relay Service	21-Aug-24	30-Sep-27	65,995,588.56
CN4097131	AUSTRALIAN INSTITUTE OF FAMILY STUD	Literature Review	22-Jul-24	11-Nov-24	93,706.23
CN4098173	LONERGAN RESEARCH PTY LTD	Market Research	18-Sep-24	30-Nov-24	75,977.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4099260	BIS OXFORD ECONOMICS	Cost Escalation Project 2024	06-Sep-24	11-Oct-24	131,868.00
CN4099261	DATA ANALYSIS AUSTRALIA	Statistical Survey Assistance	26-Aug-24	30-Jun-25	40,700.00
CN4099262	ACKER PTY LTD	Supply and installation of Kitchen on Christmas Island	10-Sep-24	30-Jun-25	43,017.00
CN4099263	CHRISTIAN BAILEY AGENCIES	Cabinet casings replacement	28-Aug-24	14-Sep-24	31,320.00
CN4099264	BMF ADVERTISING PTY LTD	Road Safety Campaign Advertising	09-Sep-24	30-Jun-25	1,613,801.57
CN4099265	CITMED AIR AMBULANCE	EMERGENCY MEDICAL EVACUATION SERVICES	09-Sep-24	30-Sep-24	92,644.00
CN4099266	DR SARAH DAVIS	Locum District Medical Officer	09-Sep-24	29-Oct-24	35,200.00
CN4099267	THE SOCIAL RESEARCH CENTRE	Age Assurance Consumer Research	28-Aug-24	31-Dec-24	278,293.40
CN4099268	KAREN WILLIAMS	Support to the Establishment of the Financial Governance Function	09-Sep-24	31-Dec-24	40,000.00
CN4099269	LAZARD AUSTRALIA PTY LTD	Commercial Advisor for Aviation Response Taskforce	05-Sep-24	31-Dec-25	3,317,500.00
CN4099270	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	AMSA Board Expression Advertising Service	10-Sep-24	31-Dec-24	14,406.91

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4099271	MARSH PTY LTD	Insurance advice to support the Strategic Fleet Pilot Program	26-Aug-24	04-Oct-24	49,610.00
CN4099272	PROXIMITY ADVISORY SERVICES PTY LTD	Evaluation Service for non-infrastructure road safety grant programs	05-Sep-24	30-Jun-25	282,639.90
CN4099273	Hudson Global Resources (Aust) P/L	Temporary Personnel- Executive Assistant	03-Sep-24	25-Oct-24	23,256.00
CN4099274	Grace Records Management Aust P/L	Offsite Storage & Destruction Services	01-Sep-24	31-Aug-26	480,000.00
CN4099275	Hudson Global Resources (Aust) P/L	Placement fee	28-Aug-24	28-Feb-25	11,440.00
CN4099276	WAC SPORTS PTY LTD	2024 NSW Koori Knockout - Bronze Package	04-Oct-24	07-Oct-24	16,500.00
CN4099818	UNITED EQUIPMENT PTY LTD	Annual Inspection and Service EWP and Forklift	02-Oct-24	31-Dec-24	18,971.96
CN4099819	HAPPY JACKS CKI PTY LTD	Termite treatment for CKI commonwealth houses 2024	27-Sep-24	31-Dec-24	54,516.00
CN4099820	ALLEN DIESELS LIMITED	Supply of Fuel Pumps for Allen Engine DA004	19-Sep-24	30-Dec-24	14,500.00
CN4099821	ARJO AUSTRALIA PTY LTD CRAIG RODDY	Annual Service and Maintenance of Medical Equipment	25-Sep-24	30-Jun-27	58,860.00
CN4099822	WILLPOWER GROUP	Labour Hire Services Diesel Technician	22-Oct-24	29-Nov-24	36,348.00
CN4099823	GEOFFREY ERIC HILLWOOD	Locum District Medical Officer	12-Sep-24	30-Nov-24	31,100.00
CN4099824	CITMED AIR AMBULANCE	EMERGENCY MEDICAL EVACUATION SERVICES	17-Sep-24	30-Sep-24	109,405.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4099825	R BIGG CONSTRUCTION	KAVHA Cemetery Amenities Refurbishment	19-Sep-24	20-Dec-24	43,293.73
CN4099826	GP SERVICES GARRY GEORGE PARSONS	Construct Desal Hardstand Cascade Pier	13-Sep-24	25-Feb-25	45,000.00
CN4099827	SHIRE OF CHRISTMAS ISLAND	Community Bus services for Christmas Island 2024-25	11-Sep-24	30-Jun-25	60,000.00
CN4099828	Verian Group Australia Pty Ltd	Market Research Services	02-Sep-24	30-Jun-25	704,544.50
CN4099829	McGrath Nicol Advisory Partnership	Housing Support Program - Cost Assurance - Community Enabling Infrastructure	16-Sep-24	15-Jan-25	35,990.31
CN4099830	LUMICOM PTY LTD	Artbank Projector	24-Sep-24	30-Sep-24	16,480.20
CN4099831	PROCUREMENT PROFESSIONALS	Probity Advisory Services	20-Sep-24	30-Jun-28	85,800.00
CN4099832	THE TRUSTEE FOR CONSTECH UNIT TRUST CTDS AUSTRALIA PTY LTD	IT Services	27-Sep-24	26-Mar-25	11,313.50
CN4099833	BEVINGTON CONSULTING PTY LTD	Front Door Process Improvement	26-Sep-24	24-Jan-25	54,230.00
CN4099834	PUBLIC AFFAIRS NETWORK PTY LTD	Research Strategy Workshops	25-Sep-24	30-Jun-25	46,200.00
CN4099835	AMANDA O'ROURKE & ASSOCIATES PTY LT	Recruitment Services	18-Sep-24	17-Sep-25	17,800.00
CN4099836	Hudson Global Resources (Aust) P/L	Labour Hire	01-Oct-24	01-Jan-25	39,710.00
CN4099837	AUSTRALIAN LOCAL GOVERNMENT ASSOCIA	ALGA 2024 Congress Sponsorhip	02-Dec-24	04-Dec-24	35,000.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4099838	DXC Technology Australia Pty Ltd T/as Telsyte	Australian Subscription Entertainment Study 2024	18-Sep-24	30-Sep-25	16,500.00
CN4100512	KATH KING PUL FINGA KLIINAS	Cleaning of the KAVHA Precinct	04-Oct-24	30-Jun-26	367,500.00
CN4100513	LAWSONS TREE LOPPING & CLEARING SER	Vegetation Control in Front of CI Power station	02-Sep-24	20-Sep-24	35,000.00
CN4100514	CHANDLER MACLEOD GROUP LIMITED	Labour Hire	14-Oct-24	31-Jan-25	63,500.00
CN4100515	THE TRUSTEE FOR THE VAN MEEGEN FAMI T/A DIRECTIONS FOR CHANGE	Executive Coaching Workshop	29-Aug-24	27-Aug-25	45,000.00
CN4100516	IAS Logistics Pty Ltd	Crating, Germany Repatriation 2024	02-Oct-24	13-Dec-24	26,320.00
CN4100517	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Recruitment Advertising and Marketing	23-Jul-24	31-Dec-24	17,979.06
CN4100519	DATA#3 LTD	Software	01-Oct-24	31-Mar-25	82,500.00
CN4100520	DATA#3 LTD	Software	01-Oct-24	30-Sep-25	459,350.10
CN4100521	CAPITAL RECRUIT PTY LTD	Labour Hire	30-Sep-24	31-Dec-24	45,000.00
CN4100522	CAPITAL RECRUIT PTY LTD	Labour Hire	30-Sep-24	31-Dec-24	43,576.34
CN4100523	IAS Logistics Pty Ltd	Crate preparation, USA Return 2024	23-Sep-24	15-Nov-24	39,325.00
CN4101649	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Recruitment Advertising and Marketing	05-Sep-24	31-Dec-24	40,487.89
CN4101807	Horizon One Recruitment Pty Ltd	UVEP Recruitment Process	01-Aug-24	11-Oct-24	29,552.12

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4101808	RELATBL RECRUITING PTY LTD	EA conversion fee	13-Sep-24	31-Oct-24	19,921.50
CN4101935	ONSPACE GALLERY CREATIVEMOVE PTY LTD	Artwork 16867	03-Sep-24	31-Oct-24	17,500.00
CN4102087	BUCKFORD ILLUMINATION GROUP PTY LTD	Lighting, Collingwood.	09-Sep-24	30-Nov-24	18,737.75
CN4102088	Hudson Global Resources (Aust) P/L	Contractor	26-Aug-24	28-Feb-25	96,378.75
CN4102090	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising services for SBS Chairperson position	04-Oct-24	25-Oct-24	55,000.00
CN4102922	CHRISTMAS ISLAND PLUMBING T/A SOURC GREGORY MCINTOSH	Replacement pump system	16-Sep-24	30-Nov-24	28,142.00
CN4102924	EDUCATION SERVICES AUSTRALIA LTD	Modernisation of the school library survey	17-Sep-24	30-Jun-25	16,500.00
CN4102925	Auslan Consultancy Pty Ltd	Auslan translation of Aviation Industry Ombuds Scheme consultation paper.	12-Sep-24	02-Oct-24	13,694.67
CN4103356	ST JOHN AMBULANCE AUSTRALIA WESTERN AUST) INC	Paramedic Support for Christmas Island	04-Jul-24	31-Aug-24	58,166.00
CN4103357	FACTOR TECH PTD LTD	Short term consultancy to develop a Proof of Concept - specialist ICT skills required	03-Oct-24	31-Jan-25	170,610.00
CN4103358	Hudson Global Resources (Aust) P/L	Placement Services for EL1	02-Sep-24	30-Jun-25	11,440.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4104192	EDUCATION SERVICES AUSTRALIA LTD	Survey and data analysis services	19-Aug-24	30-Jun-26	614,240.00
CN4104193	SHOALHAVEN CITY COUNCIL	Replace pontoon motor at Lake Windermere	10-Jul-24	17-Sep-24	25,048.10
CN4104194	JPS MEDICAL RECRUITMENT	Provision of Agency Nursing Services for the IOTs	02-Oct-24	31-Dec-24	208,000.00
CN4104195	DELOITTE TOUCHE TOHMATSU	Governance Assurance Advisory Service for WSI Noise Insulation and Property Acquisition Program	04-Oct-24	30-Jun-28	100,000.00
CN4104196	FIRE & SAFETY SERVICES CO PTY LTD	Routine Inspection & Testing pf the Power station Fire Protection System & Equipment	14-Oct-24	13-Oct-26	192,340.30
CN4104197	CITMED AIR AMBULANCE	EMERGENCY MEDICAL EVACUATION SERVICES	08-Oct-24	31-Oct-24	107,316.00
CN4104198	WARTSILA AUSTRALIA PTY LTD	Wartsila Engineering Technical Services for 64,000 hours overhaul of DA008	08-Oct-24	31-Dec-24	194,041.00
CN4104202	KEN KANOFSKI ADVISORY PTY LTD	Advice on progressing Heavy Vehicle National Law reforms	03-Oct-24	31-Mar-26	32,670.00
CN4104203	CPM REVIEWS PTY LTD	Investigation services	09-Sep-24	09-Mar-25	22,000.00
CN4104813	SHOALHAVEN CITY COUNCIL	Water & Sewer Connections - Local government service	10-Sep-24	06-Nov-24	10,280.35

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4104814	HIVAC SERVICES PTY LTD	Replacement of Hospital Transformer on Christmas Island	09-Oct-24	30-Nov-24	127,749.00
CN4104815	BY GROUP PTY LTD	JBT Housing Remediation	14-Oct-24	31-Dec-26	1,583,707.40
CN4104816	MEDICAL AIR PTY LTD	EMERGENCY MEDICAL EVACUATION SERVICES	08-Oct-24	31-Oct-24	65,000.00
CN4104817	CCH Australia Limited	Media alert service	10-Oct-24	09-Oct-25	55,000.00
CN4105307	Civica Pty Ltd	Public library catalogue data	09-Oct-24	30-Jun-25	13,750.00
CN4105308	GRACE REMOVALS (AUSTRALIA) PTY LTD	Exit Relocation of Personal Effects - HR Manager	10-Oct-24	16-Jan-25	22,429.42
CN4105309	MEDICAL AIR PTY LTD	EMERGENCY MEDICAL EVACUATION SERVICES	08-Oct-24	31-Oct-24	76,500.00
CN4105310	THE TRUSTEE FOR MELHOP KNIGHT FAMIL DARREN KNIGHT GALLERY	Artwork 16867	13-Sep-24	30-Nov-24	10,000.00
CN4105311	COMMONWEALTH SUPERANNUATION CORPARA	2024-25 CSC - PSS/CSS Administration Fee Billing Arrangement	01-Jul-24	30-Jun-25	323,240.00
CN4105312	INTERNET SOCIETY OF AUSTRALIA	Mechanisms to support community engagement at auIGF	16-Oct-24	29-Oct-24	18,700.00
CN4106514	SHOALHAVEN CITY COUNCIL	Lake Windermere pump motor replacement	10-Jul-24	17-Sep-24	25,048.10
CN4106515	STATEWIDE OIL DISTRIBUTOR	Supply of Mobilgrad Lubrication Oil CI Power Station	10-Oct-24	31-Mar-25	51,785.04
CN4106516	INDIGECO PTY LTD	Temporary Personnel - Placement Service	01-Nov-24	23-Sep-25	12,450.64

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4106518	HEWLETT PACKARD AUST PTY LTD	LTO-9 Tape Drive and LTO-9 Tapes	28-Oct-24	28-Jan-25	13,102.86
CN4106519	Hudson Global Resources (Aust) P/L	Contractor	14-Oct-24	30-Jun-25	109,197.75
CN4106520	Hudson Global Resources (Aust) P/L	Agency that has labour hire worker with the skills and experience needed for a short-term labour hire placement.	28-Oct-24	28-Feb-25	50,000.00
CN4106521	Hudson Global Resources (Aust) P/L	Requirement for Labour Hire Services	28-Oct-24	29-Jun-25	131,000.00
CN4106681	GRACE REMOVALS (AUSTRALIA) PTY LTD	Exit Relocation of Personal Effects - Health Services Business Manager	15-Oct-24	04-Nov-24	19,162.01
CN4106682	CYCLONIC CONSTRUCTIONS PTY LTD	Removal of gutters at Christmas Island Village	25-Oct-24	30-Jun-25	55,000.00
CN4106683	SYDNEY TOOLS PTY LTD	Supply of Electrical Tools and Equipment to Christmas Island	24-Oct-24	31-Mar-25	14,749.77
CN4106684	CHRISTMAS ISLAND WATSTAR PTY LTD T/A GREGORY CI MAINTENANCE (GCIM)	Tiling Services in Christmas Island facility	22-Oct-24	31-Dec-24	21,500.00
CN4106685	CHRISTMAS ISLAND WATSTAR PTY LTD T/A GREGORY CI MAINTENANCE (GCIM)	Painting services in Christmas Island facility	22-Oct-24	31-Dec-24	18,500.00
CN4106686	CITMED AIR AMBULANCE	EMERGENCY MEDICAL EVACUATION SERVICES	15-Oct-24	31-Oct-24	94,610.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4106687	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Notification of the publication of the final EIS for WSI	24-Oct-24	10-Nov-24	22,263.06
CN4106688	PLANNING ASSIST	Planning Assistant services for the Norfolk Island Waste and Sewer Stage 2 and 3	15-Oct-24	30-Jun-25	120,153.00
CN4106689	CHRISTMAS ISLAND ENGINEERING & MAINTENANCE PTY LTD	Roof repairs at the Christmas Island Power Station	14-Oct-24	31-Dec-24	19,750.00
CN4106690	WHERE TO RESEARCH BASED CONSULTING P LTD	Market Research for Indigenous Cultural and Intellectual Property rights	11-Oct-24	30-Jun-25	79,750.00
CN4106691	FLXBL RECRUITING SOLUTIONS PTY LTD	Placement service	24-Oct-24	01-Dec-24	13,974.00
CN4106692	PUBLIC AFFAIRS NETWORK PTY LTD	Industry Workshop Facilitation	10-Oct-24	30-Oct-24	13,200.00
CN4106693	SKAPINKER LAW PTY LTD	Legal Services 2024-25	25-Oct-24	03-Feb-25	14,520.00
CN4106694	HAYS SPECIALIST RECRUITMENT (AUST)	Placement fee for non-ongoing personnel	22-Oct-24	30-Apr-25	13,492.86
CN4106695	LIFE UNLIMITED HEALTH SOLUTIONS	Legal Services 2024-25	18-Oct-24	11-Dec-24	28,600.00
CN4106696	Hudson Global Resources (Aust) P/L	Placement services	04-Nov-24	28-Feb-25	11,440.00
CN4106697	IAS Logistics Pty Ltd	International Freight USA Repatriation 2024	15-Oct-24	15-Nov-24	150,212.53
CN4106698	lawyerbank Pty Ltd	Legal Services 2024-25	07-Nov-24	09-May-25	270,270.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4106699	THE TRUSTEE OF KIRRA SERVICES UNIT	IT related hardware and accessories	31-Oct-24	30-Apr-25	36,096.00
CN4107711	CITMED AIR AMBULANCE	EMERGENCY MEDICAL EVACUATION SERVICES	31-Oct-24	15-Nov-24	113,085.50
CN4107712	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation of Personal Effects - Nurse Unit Manager	31-Oct-24	21-Feb-25	19,511.80
CN4107713	DEPARTMENT OF JOBS PRECINCTS AND RE	Support for traditional owner requirements for Geelong City Deal projects	31-Oct-24	30-Jun-25	150,000.00
CN4107714	STRACHAN LEGAL AND POLICY PTY LTD	Legal Services 2024-25 - Learning and Development Sessions	05-Nov-24	13-Dec-24	110,600.00
CN4107715	THE HATCHERY (HUB) PTY LTD	Public Sector Women in Leadership Summit 2025	30-Oct-24	26-Feb-25	13,999.98
CN4107716	Derwent Executive Pty Ltd	ACMA appointments - Executive Search	28-Oct-24	30-Jun-25	77,000.00
CN4107717	IAS Logistics Pty Ltd	International Freight, Germany Repatriation 2024	28-Oct-24	13-Dec-24	86,211.71
CN4107718	ACIL ALLEN CONSULTING	Financial Management Advisory Services	28-Oct-24	27-Oct-26	1,656,311.00
CN4107719	INFRASTRUCTURE PARTNERSHIPS AUSTRAL	Renewal of IPA membership	01-Nov-24	31-Oct-25	35,233.00
CN4107720	IAS Logistics Pty Ltd	Domestic Freight, USA Repatriation 2024	25-Oct-24	22-Nov-24	32,403.25
CN4109365	CITMED AIR AMBULANCE	EMERGENCY MEDICAL EVACUATION SERVICES	10-Nov-24	30-Nov-24	108,955.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4109366	JBS&G AUSTRALIA PTY LTD	Provision of specialist contaminated land auditor services - PFAS Airports Taskforce	01-Nov-24	31-Oct-26	334,576.00
CN4109367	COCOS ISLANDS CO-OPERATIVE SOCIETY CATERING DIVISION	Bathroom renovations	07-Nov-24	30-Jun-25	59,685.00
CN4109368	CHINTA AIR PTY LTD	Remote Air Services Subsidy Scheme air operator arrangements for Channel Country, SA and QLD, Region 3	01-Dec-24	30-Nov-26	1,199,870.00
CN4109369	LEXISNEXIS	Legal Research Services	01-Nov-24	31-Oct-26	335,489.85
CN4109370	MADDOCKS	Legal Services 2024-25 - Secondment	18-Nov-24	16-May-25	349,953.78
CN4109371	ASHURST	Legal Services 2024-25 - Secondment	13-Nov-24	30-Apr-25	252,540.00
CN4109372	OPTUS NETWORKS PTY LIMITED OPTUS	Cisco Handsets	01-Nov-24	31-Dec-24	19,662.78
CN4109373	LIFELINE AUSTRALIA LTD	Training	01-Nov-24	30-Jun-25	27,482.40
CN4109374	Swift Digital	Swift Digital (DITRDCA licence)	05-Nov-24	04-Nov-25	12,705.00
CN4109375	VENTIA PROPERTY PTY LTD	Security Zone Upgrade	28-Oct-24	30-Jun-25	142,175.00
CN4109969	MAN ENERGY SOLUTIONS AUSTRALIA PTY	Machinery parts replacement	15-Nov-24	30-Jun-25	67,003.11
CN4109970	DR MYRA PATRICIA BROWN	Provision of Locum Doctor Services	21-Nov-24	31-Jan-25	39,000.00
CN4109971	HALL AND PARTNERS PTY LTD	Evaluation Research Services	21-Nov-24	30-Jun-25	160,776.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4109972	Cultural Perspectives Pty Ltd T/A D DiverseWerks	Government Campaign Services	21-Nov-24	30-Jun-25	103,151.62
CN4109973	CUBELIC HOLDINGS PTY LTD	Purchase of Biodiversity Credits	08-Nov-24	04-Dec-24	326,700.00
CN4109974	GHD PTY LTD	Rock Fall Risk Review	07-Nov-24	30-Jun-25	168,471.00
CN4109975	NORTHERN TERRITORY AIR SERVICES PTY	RASS Region 5	01-Feb-25	31-Jan-27	4,102,191.00
CN4109976	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	13-Nov-24	28-Feb-25	18,453.95
CN4109977	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	12-Nov-24	28-Mar-25	22,948.20
CN4109978	HIVAC SERVICES PTY LTD	Streetlight Testing and Assessment on Cocos (Keeling) Islands	12-Nov-24	14-Nov-24	12,951.60
CN4109980	INDIAN OCEAN OIL COMPANY	Inspection and Reflooring Services	12-Nov-24	31-Jan-25	2,515,084.35
CN4109981	ENERGY SKILLS INTERNATIONAL PTY LTD ENERGY SKILLS SOLUTIONS	Electrical Network Training Services	11-Nov-24	31-Dec-24	22,724.00
CN4109982	REMOTE CONSTRUCTION AND ENGINEERING	Building Maintenance	04-Nov-24	31-Jan-25	27,160.10
CN4109983	Kent Moving and Storage	Relocation Services	15-Nov-24	28-Feb-25	125,000.00
CN4109984	Hudson Global Resources (Aust) P/L	Labour hire services	06-Nov-24	30-Jun-25	11,440.00
CN4109985	SOL PEOPLE PTY LTD	Design Work for the Maritime Single Window Project	06-Nov-24	30-Jun-25	431,376.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4109986	BLOOMBERG AUSTRALIA PTY	Specialist climate data and analysis	10-Nov-24	04-Sep-25	193,200.00
CN4109987	HAYS SPECIALIST RECRUITMENT (AUST)	non-ongoing placement fee	15-Nov-24	31-Mar-25	11,141.14
CN4109988	ABT Associates Pty Ltd	Transport Partnership Manager in PNG	01-Nov-24	30-Jun-26	729,231.80
CN4109989	Hudson Global Resources (Aust) P/L	Labour hire services	06-Nov-24	30-Jun-25	11,440.00
CN4109990	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Adversiting Services	12-Nov-24	24-Nov-24	10,668.33
CN4109991	Outstation	Artwork Acquisition	11-Sep-24	31-Jan-25	11,200.00
CN4109992	SDR NT Pty Ltd	Work of Art	05-Nov-24	05-Nov-25	10,300.00
CN4109993	NORTON ROSE FULBRIGHT	Legal Services 2024-25	31-Oct-24	30-Jun-25	275,851.50
CN4111196	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Media Services - Road Safety	27-Nov-24	15-Apr-25	8,140,000.00
CN4111197	McGrath Nicol Advisory Partnership	Financial Viability and Procurement Assistance services	18-Nov-24	30-Jun-25	67,913.05
CN4111198	AVID CERTIFICATION SERVICES LTD AGE CHECK CERTIFICATION SERVICES P/	Age Assurance Technology Trial	08-Nov-24	30-Jun-25	3,830,277.00
CN4111199	Carbon Media Pty Ltd	First Nations Creatives Services	22-Nov-24	30-Jun-25	160,600.00
CN4111200	Cox Inall Change	PR services	22-Nov-24	30-Jun-25	439,995.31

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4111201	WATSON ISLAND CARPENTRY & EXCAVATIN T/A The Watson Island Family Trust	Replacement floor and subfloor in 59 Seaview Drive Christmas Island	22-Nov-24	30-Jun-25	31,179.28
CN4111202	VENTIA PROPERTY PTY LTD	New Townsville office and fitout	18-Nov-24	31-Dec-25	888,188.40
CN4111203	VENTIA PROPERTY PTY LTD	New Adelaide office and fitout	18-Nov-24	31-Dec-25	1,319,749.20
CN4111204	THE SOCIAL DECK PTY LTD	Advertising for the introduction of new minimum classifications for gambling-like content in video games	22-Nov-24	30-Jun-25	330,000.00
CN4111205	MTP SERVICES PTY LTD	IT development and sustainment services	02-Dec-24	28-Nov-25	3,553,836.00
CN4111206	Hudson Global Resources (Aust) P/L	Temporary Personnel Services	25-Nov-24	27-Jun-25	92,000.00
CN4111207	TRUSTEE FOR DC FAMILY TRUST EQUITY PARTNERS ACCOUNTANTS ADVISER	Financial Evaluation Support for the Strategic Fleet Pilot Program	18-Nov-24	30-Dec-25	225,000.00
CN4111472	AIRLINES OF TASMANIA PTY LTD T/A AEROTECHNOLOGY PTY LTD	RASS Region 4 AOT	01-Dec-24	30-Nov-26	1,137,628.80
CN4111473	DR LARRY ODIEST THOMPSON	Provision of Locum Doctor Services to CI	25-Nov-24	31-Jan-25	71,600.00
CN4111474	DR MYRA PATRICIA BROWN	Locum District Medical Officer for CKI	25-Nov-24	28-Mar-25	60,600.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4111475	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising for the national 2024 Regional Development Australia Committee Chair position refresh	22-Nov-24	31-Dec-24	146,139.14
CN4111476	COMA GALLERY SYDNEY PTY LTD	Work of art	28-Nov-24	31-Jan-25	11,000.00
CN4111477	DATA#3 LTD	Provision of Cisco Networking Equipment	25-Nov-24	25-Nov-29	291,915.84
CN4111478	DELOITTE TOUCHE TOHMATSU	Service Design for the New Vehicle Efficiency Standard (NVES) Program	25-Nov-24	30-Jun-25	928,931.16
CN4111479	ELYSIUM DIGITAL PTY LTD	Development of a future SaaS Platform Sustainment Model	20-Nov-24	31-Jan-25	69,080.00
CN4111480	PEPWORLDWIDE PTY LTD	Delivery of Personal Efficiency Program (Road and Vehicle Safety L&D)	26-Nov-24	31-Mar-25	58,301.10
CN4111481	Pursuit Technology	Learnhub Licences 2025	01-Jan-25	31-Dec-25	81,567.20
CN4111482	BRINDISI IMPORTERS PTY LTD	Lighting solutions for Artbank gallery space	25-Nov-24	28-Feb-25	23,967.57
CN4111754	ROSEMARY O'BRIEN (LEE)	Provision of Locum Doctor Services to Christmas Island	14-Jan-25	28-Feb-25	51,300.00
CN4111755	VENTIA PROPERTY PTY LTD	New Melbourne office and fitout	18-Nov-24	30-Jun-26	3,306,881.60
CN4111756	GLOBAL DATA UK LTD	Market Analysis Data Subscriptions 2024-25	12-Dec-24	11-Dec-25	51,743.74
CN4111757	AECOM AUSTRALIA PTY LTD	Governance review of accomodation project	30-Oct-24	31-Dec-24	124,000.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4111758	INFO-TECH RESEARCH GROUP PTY LTD	Advisory Membership	25-Nov-24	24-Nov-26	105,099.50
CN4112447	WRECK BAY ABORIGINAL COMMUNITY CNL.	Local Council Support Services	20-Aug-24	31-Dec-24	14,687.31
CN4112448	WARWICK NORMAN	Commercial and Technical Evaluation Support for a tender process	18-Nov-24	30-Dec-25	112,500.00
CN4112449	MCGUIRE MARITIME PTY LTD	Commercial and Technical Evaluation Support for a tender process	18-Nov-24	30-Dec-25	110,880.00
CN4112450	BRETT WHITEOAK	Commercial and Technical Evaluation Support for a tender process	18-Nov-24	30-Dec-25	108,000.00
CN4112451	ALLAN SCHWARTZ	Evaluation Support for a tender process - specialised technique	18-Nov-24	30-Dec-25	121,423.00
CN4112452	PROXIMITY ADVISORY SERVICES PTY LTD	Negotiation Support Services for a tender process	14-Nov-24	30-Dec-25	319,777.60
CN4112453	CBR RECRUITMENT PTY LTD	Provision of scribing services	24-Sep-24	10-Dec-24	17,023.05
CN4112454	THE TRUSTEE FOR CONSTECH UNIT TRUST CTDS AUSTRALIA PTY LTD	MobileIron and Exchange Migration Services	02-Dec-24	02-Jun-25	21,087.00
CN4112455	VENTIA PROPERTY PTY LTD	New Office and Fit-out	18-Nov-24	31-Dec-25	1,329,204.80
CN4113684	GRIFFIN LEGAL PTY LIMITED	Probity Advisory Services for the WSI Noise Insulation and Property Acquisition Program	23-Sep-24	30-Dec-25	75,000.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4113685	JPS MEDICAL RECRUITMENT	Provision of Agency Nursing Services for the IOTs	02-Dec-24	31-Mar-25	208,000.00
CN4113686	WEST COAST AEROMEDICAL	EMERGENCY MEDICAL EVACUATION SERVICES	29-Nov-24	31-Dec-24	95,910.00
CN4113687	NORFOLK ELECTRICAL	KAVHA Fire Detection System Upgrades	03-Dec-24	30-Jun-25	223,659.00
CN4113688	MONASH UNIVERSITY	Monash University to re-calibrate their Baseline Road Trauma Model (BRTM) using more recent data.	22-Nov-24	24-Dec-24	32,450.00
CN4113689	CHALFONT CONSULTING PTY LTD	IT Application Services	02-Dec-24	01-Dec-25	1,888,744.00
CN4113690	ERNST & YOUNG	National Road Safety Progress Report	29-Nov-24	30-Jun-25	311,300.00
CN4113691	OPTUS NETWORKS PTY LIMITED OPTUS	Voice Telephony PABX/Cloud Calling	27-Nov-24	30-Oct-26	1,749,132.00
CN4115226	TECHSAFE AUSTRALIA PTY LTD	Provision of Supplementary Electrical Inspection Services in the IOTA	02-Dec-24	30-Jun-25	99,404.00
CN4115227	GEOSYNTEC CONSULTANTS PTY LTD	Provision of specialist contaminated land auditor services - PFAS Airports Taskforce	01-Nov-24	31-Oct-26	219,551.75
CN4115228	AVOCA CONTRACTING	NICS Exterior Painting of Blocks B,C,P	14-Dec-24	22-Jan-25	39,065.00
CN4115229	J.SANDERS CONSTRUCTION	NIHRACS Evac Path & Pathology Upgrade	06-Dec-24	30-Jun-25	260,616.85

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4115230	R BIGG CONSTRUCTION	NICS Teachers Carpark Cattlestop and Associated Works	14-Dec-24	20-Jan-25	41,682.88
CN4115231	GLAEBBA (07) PTY LTD T/A ENVIRONMENT ENVIRONMENTAL EARTH SCIENCES QLD	Specialist Contaminated Land Auditor Services	25-Nov-24	24-Nov-26	386,078.00
CN4115232	Hudson Global Resources (Aust) P/L	Contractor	11-Dec-24	30-Jun-26	839,000.00
CN4115233	HP PPS AUSTRALIA PTY LTD	ICT Equipments	05-Dec-24	04-Mar-25	311,542.00
CN4115363	GRIFFIN LEGAL PTY LIMITED	External Probity Advisor	19-Dec-24	30-Jun-26	23,288.75
CN4115364	PLATINUM FLOW PLUMBING SOLUTIONS	Emergency sewer work	28-Oct-24	31-Jan-25	20,350.00
CN4115365	WESTERN ENVIRONMENTAL PTY LTD	Provision of specialist contaminated land auditor services PFAS Airports Taskforce	01-Nov-24	31-Oct-26	473,262.00
CN4115366	GHD PTY LTD	Provision of specialist contaminated land auditor services PFAS Airports Taskforce	25-Nov-24	24-Nov-26	203,540.19
CN4115367	ELA EGIDY	Artbank publication	13-Nov-24	31-Jul-25	16,335.00
CN4115368	INTOPIA PPTY LTD	Digital accessibility maturity assessment	09-Dec-24	28-Feb-25	29,040.00
CN4115433	JPS MEDICAL RECRUITMENT	Agency Nursing Services for Indian Ocean Territories	10-Dec-24	31-Jan-25	33,000.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4115434	THINKPLACE AUSTRALIA PTY LTD	Meeting facilitator	07-Oct-24	01-Nov-24	14,719.00
CN4117272	DR HEATHER CONNORS	Provision of Locum Doctor Services	16-Dec-24	31-Mar-25	62,900.00
CN4117273	WORMALD AUSTRALIA PTY LTD	Fire Equipment Purchase	12-Dec-24	31-Mar-25	21,375.20
CN4117274	Hudson Global Resources (Aust) P/L	Senior Media Officer	27-Sep-24	27-Feb-25	11,440.00
CN4117275	RESOLVE MARITIME	specialist Advice to Inform Independent Reviews of Shipping Reg Act and Coastal Trading Act	09-Dec-24	28-Feb-25	44,000.00
CN4117276	AGORA CONSULTING PTY LTD	Lessons Learnt Review	30-Oct-24	31-Mar-25	99,032.00
CN4117277	Hudson Global Resources (Aust) P/L	Placement Fee	02-Sep-24	30-Aug-25	11,440.00
CN4117356	WEST COAST AEROMEDICAL	EMERGENCY MEDICAL EVACUATION SERVICES	14-Dec-24	31-Dec-24	162,042.80
CN4117357	St John Ambulance Australia (NSW)	Emergency care and transport ambulance services for Norfolk Island	01-Jan-25	31-Dec-27	1,317,217.00
CN4117358	INCONMAT AUSTRALIA	Glass Fibre Reinforcement Polymer Materials - Bounty Street Bridge	13-Dec-24	31-Mar-25	57,417.11
CN4117359	AECOM AUSTRALIA PTY LTD	Bounty Street Bridge Project Tender and Delivery Support	12-Dec-24	30-Jun-25	34,469.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4117360	CRAFT ACT CRAFT AND DESIGN CENTRE I	ARTwork 16887	23-Sep-24	31-Dec-24	11,000.00
CN4117361	CASSANDRA BIRD GALLERY PTY LTD	Artwork 16874	13-Sep-24	31-Dec-24	16,500.00
CN4117362	PROXIMITY ADVISORY SERVICES PTY LTD	Probity Advisory Services	16-Dec-24	31-Dec-25	120,758.00
CN4117363	ROYAL MELBOURNE INSTITUTE OF TECHNO	Data subscription renewal with AUO portal	16-Dec-24	30-Jun-25	137,500.00
CN4117364	Calleo Indigeno Pty Ltd	Business Analyst	10-Jan-25	30-Jun-25	162,624.00
CN4118589	PR POWER PTY LTD Project Rentals Pty Ltd	Part Replacement for a Generator	20-Dec-24	28-Feb-25	15,238.60
CN4118590	ST JOHN AMBULANCE AUSTRALIA (WESTERN AUST) INC	Paramedic Support for Christmas Island	19-Dec-24	31-Jan-25	76,987.00
CN4118592	WRECK BAY ABORIGINAL COMMUNITY CNL.	Local Government Services Agreement 2021-2024	11-Dec-24	30-Jun-26	644,052.56
CN4118593	CBR RECRUITMENT PTY LTD	Scribe Services for a Bulk Round	05-Dec-24	31-Dec-24	11,126.50
CN4118594	INTERNATIONAL COUNCIL ON CLEAN TRAN	Specialised Writing Services	11-Dec-24	30-Jun-25	150,000.00
CN4118595	CBR RECRUITMENT PTY LTD	Scribe Services for a Bulk Round	19-Dec-24	31-Dec-24	20,158.05
CN4119289	JPS MEDICAL RECRUITMENT	Provision of Agency Nursing Services for the Indian Ocean Territories	24-Dec-24	30-Jun-25	288,000.00
CN4119290	ISLAND POWER CO PTY LTD	Trenching Works and Cable replacement WI	11-Dec-24	20-Dec-24	36,000.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4119291	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	EMERGENCY MEDICAL EVACUATION SERVICES	24-Dec-24	31-Dec-24	99,778.87
CN4119292	GRACE REMOVALS (AUSTRALIA) PTY LTD	Exit Relocation of Personal Effects - Building and Works Supervisor	23-Dec-24	31-May-25	15,699.41
CN4119293	NORFOLK FORWARDING SERVICES PTY LTD	Freight for Glass Fibre Reinforcement Polymer Materials	20-Dec-24	31-Mar-25	24,000.00
CN4119294	HIVAC SERVICES PTY LTD	Faulty High Voltage Cable Replacement	19-Dec-24	20-Dec-24	60,292.06
CN4119295	DATA CAMP INC	Data Subscription Services	05-Dec-24	27-Nov-25	27,500.00
CN4119296	WHON PTY LTD	Training Services	06-Feb-25	31-Dec-25	11,770.00
CN4119297	FACTOR TECH PTD LTD	ICT Professional Services	23-Dec-24	30-Jun-25	542,859.41
CN4119298	LULU JIJI INDIGENOUS DESIGN & CONSU	Committee member services	11-Dec-24	11-Dec-26	22,720.00
CN4119299	Terri Janke & Company Pty Ltd	Committee member services	11-Dec-24	11-Dec-26	28,400.00
CN4119300	CHRISTINE GRANT	Committee member services	11-Dec-24	11-Dec-26	22,720.00
CN4119301	DEEN JUSTIN SANDERS	Committee member services	11-Dec-24	05-Jun-25	2,443.62
CN4119302	NATIONAL NATIVE TITLE COUNCIL LTD	Committee member services	11-Dec-24	11-Dec-26	22,720.00
CN4119303	JAMES M K MORGAN	Committee member services	11-Dec-24	11-Dec-26	22,720.00
CN4119304	ALANA GALL	Committee member services	11-Dec-24	11-Dec-26	22,720.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4119305	ASPIRE (FIRST NATIONS) PTY LTD	Committee member services	11-Dec-24	11-Dec-26	22,720.00
CN4119471	ORTHO-CLINICAL DIAGNOSTICS AUSTRALI	Supply of Biochemistry Reagents to the Pathology Laboratory	02-Jan-25	30-Jun-25	25,000.00
CN4119472	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	19-Dec-24	20-Jun-25	20,962.80
CN4119473	ARA ELECTRICAL HIGH VOLTAGE SERVICE T/A TRANSELECT	Design for removal and installation of substations	17-Oct-24	31-Dec-24	10,345.50
CN4119787	ISLAND POWER CO PTY LTD	Electrical Services- Cable Replacement, West Island	11-Jan-25	30-Jan-25	19,000.00
CN4119788	HIVAC SERVICES PTY LTD	Replacement of Faulty HV Cable on Cocos (Keeling) Islands	10-Jan-25	31-Jan-25	95,158.40
CN4119789	SG FLEET AUSTRALIA PTY LTD	Light vehicles services for the Indian Ocean Territories	31-Oct-24	30-Jun-26	175,925.33
CN4119790	CONSULT MARINE PTY LTD	Engineering Services in Norfolk Island	20-Jan-25	31-Dec-26	912,138.00
CN4119791	BLUE FLAG PTY LTD	Automotive data	12-Dec-24	30-Jun-25	79,530.00
CN4119959	STARTECH IT CONSULTING PTY LTD	ICT Labour Hire Services	26-Nov-24	14-Mar-26	302,790.40
CN4120319	JULIEMAN PTY LTD T/A COMPLETE BUILDING SUPPLIES WA	Supply of Materials for Staff Housing Verandah	08-Jan-25	31-Mar-25	14,769.95
CN4120320	AECOM AUSTRALIA PTY LTD	Provision of Electrical Design Services at Western Sydney International (WSI)	06-Jan-25	21-Mar-26	215,724.68

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4120322	WATSON ISLAND CARPENTRY & EXCAVATION T/A The Watson Island Family Trust	Building and Construction Services	03-Mar-25	30-Jun-25	40,642.00
CN4120323	TERRI JANKE & COMPANY PTY LTD	External probity adviser services	17-Dec-24	31-Dec-25	49,500.00
CN4120324	CBR RECRUITMENT PTY LTD	Scribe Services	17-Dec-24	31-Dec-24	15,077.43
CN4120325	HAYS SPECIALIST RECRUITMENT (AUST)	Labour hire services	11-Dec-24	30-Jun-25	39,384.80
CN4120326	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Graduate Program Advertising	24-Jan-25	27-Apr-25	49,866.25
CN4121171	HIGH ENERGY SERVICE PTY LTD	Generator Control System on Cocos (Keeling) Islands	08-Jan-25	31-Dec-25	335,978.00
CN4121172	S&P GLOBAL MARKET INTELLIGENCE	Market Analysis Data Subscriptions 2024-25	15-Dec-24	14-Dec-25	48,166.38
CN4121173	CBR RECRUITMENT PTY LTD	Scribe Services	20-Dec-24	20-Dec-24	12,859.28
CN4121615	AIR-MET SCIENTIFIC PTY. LTD	Water Quality Managing Equipment	06-Jan-25	28-Feb-25	16,927.90
CN4121616	Verian Group Australia Pty Ltd	Evaluation services for the School Student Broadband Initiative	14-Jan-25	30-Jun-26	317,317.00
CN4121617	Hudson Global Resources (Aust) P/L	Labour hire services (placement)	10-Dec-24	25-Dec-24	11,440.00
CN4122281	ADRIFT NUTRITION	Dietician Services	10-Jan-25	30-Jun-25	39,627.90
CN4122282	INDIAN OCEAN GROUP TRAINING ASSOCIA	Power Service Apprenticeship Program	13-Jan-25	12-Jan-29	426,724.50

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4122283	ERNST & YOUNG	Financial Statements Valuation	15-Jan-25	30-Sep-25	54,046.00
CN4122284	ELM COMMUNICATIONS CANBERRA PTY LTD	Workshop facilitating services for strategic brand, marketing and communications	13-Jan-25	21-Feb-25	11,990.00
CN4122285	Auslan Consultancy Pty Ltd	Auslan Translation Services	06-Jan-25	10-Jan-25	13,048.70
CN4122743	BARKLY REGIONAL COUNCIL	Business Support for delivering of Government Project	16-Jan-25	27-Jun-25	330,000.00
CN4122744	DELOITTE TOUCHE TOHMATSU	Cost Benefit Analysis Service	13-Jan-25	30-Dec-25	366,420.00
CN4122745	FACE2FACE RECRUITMENT	Scribing Services - Bulk Recruitment Rounds	04-Nov-24	08-Dec-24	41,912.31
CN4123342	VOITEC PTY LTD	Software Services	26-Jan-25	25-Jan-26	11,567.60
CN4123343	CHALFONT CONSULTING PTY LTD	Digital Solution Development Services	20-Jan-25	19-Jan-26	3,257,760.00
CN4123344	YARDSTICK ADVISORY PTY LTD	Internal Audit Services	13-Jan-25	30-Jun-26	301,975.00
CN4123345	KPMG	Internal Audit Services	13-Jan-25	30-Jun-26	250,000.00
CN4123346	Gillian Beaumont Recruitment Pty Li	End to end recruitment services	23-Dec-24	20-Jun-25	27,500.00
CN4124085	SG FLEET AUSTRALIA PTY LTD	Light vehicle purchase for the Indian Ocean Territories	22-Jan-25	30-Jun-26	111,433.34
CN4124086	GE HEALTHCARE AUSTRALIA PTY LIMITED TRADING AS: GE HEALTHCARE	Essential Specialised Medical Equipment	23-Jan-25	30-Jun-25	40,751.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4124088	UNIVERSITY OF TECHNOLOGY SYDNEY	Controlled Test Facility	01-Jan-25	31-Dec-27	4,973,352.94
CN4124089	UNIVERSITY OF TECHNOLOGY SYDNEY	Research Program	01-Jan-25	31-Dec-27	1,413,706.47
CN4124090	COBALT CONSULTING SERVICES PTY LIM I	Internal Audit Services	13-Jan-25	30-Jun-26	250,000.00
CN4124519	WOODWARD'S AGENCIES PTY LTD NORFOLK ISLAND BUILDING SUPPLIES	Supply of Construction Materials	03-Feb-25	30-Apr-25	150,995.00
CN4124520	SENVERSA PTY LTD	Norfolk Island PFAS Monitoring-Year 4	30-Jan-25	28-Feb-26	110,600.00
CN4124521	YARDSTICK ADVISORY PTY LTD	Infrastructure Investment Assurance Program	22-Jan-25	30-Jun-25	184,162.00
CN4124522	TERRACE SERVICES PTY LTD	IT Sourcing & Procurement Advisory Services	09-Dec-24	31-Dec-25	450,000.00
CN4125326	JAN HETENYI	Locum Doctor Services	22-Jan-25	30-Apr-25	56,700.00
CN4125327	EAST WEST CERAMICS (WA) PTY LTD	Supply of floor tiles to Christmas Island	24-Jan-25	30-Jun-25	178,316.10
CN4125328	LAB 3 PTY LTD	M365 Discovery and Implementation Services	20-Jan-25	30-Jun-26	4,583,780.20
CN4125329	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising Services - Board Appointment	10-Feb-25	02-Mar-25	49,500.00
CN4125330	PUBLIC AFFAIRS NETWORK PTY LTD	Leading facilitation of roundtable discussions	30-Jan-25	28-Mar-25	39,600.00
CN4125349	LEX AUSTRALIA PTY LTD	Software Maintenance and Support Continuation of CN3953669	24-Mar-25	23-Feb-26	12,540.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4126263	DEPARTMENT OF STATE DEVELOPMENT, IN	SEQ City Deal Governance Administration	31-Jan-25	30-Jun-25	165,000.00
CN4126264	DEPARTMENT OF STATE DEVELOPMENT, IN	Public Art Initiatives Administration	31-Jan-25	30-Jun-25	220,000.00
CN4126265	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	EMERGENCY MEDICAL EVACUATION SERVICES	19-Jan-25	20-Jan-25	71,766.91
CN4126266	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	EMERGENCY MEDICAL EVACUATION SERVICES	27-Jan-25	28-Jan-25	81,020.60
CN4126267	Ian McPhee Consulting	Audit and Risk Committee member	01-Jan-25	31-Dec-26	120,000.00
CN4126268	DAVID BRYANT CONSULTING PTY LTD	Audit and Risk Committee member	01-Jan-25	31-Dec-26	65,000.00
CN4127435	DATA#3 LTD	Software Maintenance	06-Feb-25	19-Jan-26	37,165.26
CN4128454	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation of Personal Effects	12-Feb-25	30-Jun-25	19,170.33
CN4128455	ACKER PTY LTD	Supply of Construction Materials	03-Feb-25	30-Jun-25	27,860.00
CN4128456	Hudson Global Resources (Aust) P/L	Temporary Personnel Engagement	30-Jan-25	10-Mar-25	11,440.00
CN4128457	PROXIMITY ADVISORY SERVICES PTY LTD	Development of Portfolio and Program Guide	24-Feb-25	30-Jun-25	123,243.30
CN4128458	REFINITIVE AUSTRALIA PTY LIMITED	Vendor Due Diligence Data Service	24-Dec-24	24-Dec-25	39,600.00
CN4128973	JPS MEDICAL RECRUITMENT	Agency Nursing Services to the Indian Ocean Territories	17-Feb-25	30-Jun-25	137,000.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4128974	JPS MEDICAL RECRUITMENT	Agency Nursing Services to the Indian Ocean Territories	18-Feb-25	25-Apr-25	100,000.00
CN4128975	BILL BURTON BUILDING	Carpentry services	17-Feb-25	30-Jun-25	33,000.00
CN4128976	Hudson Global Resources (Aust) P/L	Placement fee for staff engagement	13-Feb-25	30-May-25	11,440.00
CN4128977	Australian National University	Cost-Benefit Analysis Services	31-Jan-25	20-Jun-25	256,946.65
CN4131004	WATSON ISLAND CARPENTRY & EXCAVATION T/A The Watson Island Family Trust	Construction Service on Cocos (Keeling) Island	01-Apr-25	27-Jun-25	49,860.00
CN4131005	HIVAC SERVICES PTY LTD	Replacement of Ring Main Units and Transformer	07-Mar-25	08-Apr-25	120,938.25
CN4131006	FUTURE POWER WA PTY LTD	Electrical Services	26-Feb-25	30-Jun-25	150,996.00
CN4131007	SHIRE OF CHRISTMAS ISLAND	Construction and Maintenance Service	25-Feb-25	30-Jun-25	35,000.00
CN4131008	GHD PTY LTD	Biodiversity Offsets	24-Feb-25	21-Mar-25	66,889.12
CN4131009	GRACE REMOVALS (AUSTRALIA) PTY LTD	Exit Relocation of Personal Effects	21-Feb-25	30-Jun-25	28,484.55
CN4131010	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation of Personal Effects	21-Feb-25	30-Jun-25	13,563.00
CN4131011	AVOCA CONTRACTING	Asbestos Removal	10-Mar-25	30-Jun-25	48,100.00
CN4131012	ROD TWITCHIN MARINE PTY LTD	Safety Management System - Marine Rescue	20-Feb-25	30-Jun-25	15,000.00
CN4131013	ORIMA RESEARCH	Developmental Research Services	18-Feb-25	30-Jun-26	590,628.43

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4131014	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor services	03-Feb-25	30-Jun-25	162,740.63
CN4131015	THE TRUSTEE OF KIRRA SERVICES UNIT	Purchase of computer related kits	21-Feb-25	21-May-25	10,063.35
CN4131016	Axiell Pty Ltd	Program Maintenance and support	01-Mar-25	28-Feb-26	29,605.65
CN4131017	IAS Logistics Pty Ltd	Crating Services	24-Feb-25	30-Apr-25	14,025.00
CN4131018	Australian National University	French Research Phase 2	18-Feb-25	30-Apr-25	76,610.60
CN4131019	INTOPIA PPTY LTD	Accessibility review of software system	17-Feb-25	16-Aug-25	65,340.00
CN4133363	WARTSILA AUSTRALIA PTY LTD	Technical Services - Christmas Island	07-Mar-25	29-Mar-25	219,968.00
CN4133364	FUTURE POWER WA PTY LTD	Electrician Services	07-Mar-25	29-Mar-25	42,896.00
CN4133365	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	Emergency Medical Evacuation Service	06-Mar-25	06-Mar-25	71,766.91
CN4133366	SHIRE OF CHRISTMAS ISLAND	Fisheries Services	27-Feb-25	30-Jun-27	1,898,448.00
CN4133367	JPS MEDICAL RECRUITMENT	Provision of Locum Nursing Services to the Indian Ocean Territories	04-Mar-25	30-Jun-25	70,000.00
CN4133368	ACOR CONSULTANTS PTY LIMITED	Structure and Safety Report - Christmas Island	21-Feb-25	30-Jun-25	128,975.00
CN4133369	THE SOCIAL RESEARCH CENTRE	Television and Media Survey 2025	07-Mar-25	29-May-26	397,863.40
CN4133370	THE SOCIAL RESEARCH CENTRE	Functional update of the Classification Guidelines	07-Mar-25	31-May-26	592,953.90

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4133371	Hudson Global Resources (Aust) P/L	Labour Hire Services	03-Mar-25	30-Jun-25	48,206.16
CN4133454	GHD PTY LTD	Asbestos Management Services	28-Oct-24	30-Apr-25	95,209.40
CN4134942	FUTURE ENGINEERING AND COMMUNICATIO	Specialised Services - Telecommunication	20-Feb-25	30-Jun-25	409,800.00
CN4134943	BLUEBIRD ADVISORY PTY LTD	ICT Scoping and Design Services	03-Mar-25	30-Jun-25	549,827.00
CN4134944	35 SOUTH ADVISORS PTY LTD	Business Case Support Services	17-Feb-25	30-Jun-25	241,042.08
CN4135732	THE COUNCIL OF CAMDEN CAMDEN COUNCIL	Purchase of Biodiversity Offsets	07-Mar-25	26-Mar-25	156,531.64
CN4135733	INDIAN OCEAN GROUP TRAINING ASSOCIA	Indian Ocean Territories Health Service	17-Mar-25	31-Dec-27	150,000.00
CN4135734	GALLAGHER BASSETT PTY LTD	Insurance Broking Services	31-Mar-25	31-Mar-26	184,444.46
CN4135735	REXEL ELECTRICAL SUPPLIES PTY LTD	Supply of Electric Equipment	12-Mar-25	30-Apr-25	59,595.00
CN4135736	ALI CIVIL PTY LTD	Construction Services for Demolition and Remediation	11-Mar-25	30-Jun-25	444,562.00
CN4135737	MATTHEW REEVES	Invasive Weed & Land Management	07-Mar-25	30-Jun-25	60,000.00
CN4135738	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation of Personal Effects	12-Mar-25	30-Sep-25	31,543.86
CN4135739	GRIFFIN LEGAL PTY LIMITED	Probity Advisory Services	05-Mar-25	31-Dec-25	29,951.05
CN4135740	WEST COAST DENTAL	Supply of Essential Medical Equipment	06-Mar-25	30-Jun-25	12,500.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4135741	HIGH ENERGY SERVICE PTY LTD	Labour Hire-Electrician	21-Feb-25	22-Apr-25	92,700.00
CN4135742	RDA - MID NORTH COAST	Norfolk Island Sheep Embryo Program	03-Feb-25	30-Aug-25	50,000.00
CN4135743	SPARKE HELMORE LAWYERS	Probity Services	30-Jan-25	19-Dec-25	55,399.00
CN4135744	L&L DESIGN AND PRODUCTION PTY LTD	Annual Report Publication 2024-25	17-Mar-25	31-Dec-25	20,009.00
CN4135745	TELUS HEALTH (AUSTRALIA) PTY LTD	Employee Assistance Program	01-Jan-25	30-Jun-26	400,000.00
CN4135746	Wings Education	Executive Leadership Development Program- PNG Aviation Agencies	14-Mar-25	30-Jun-26	280,000.00
CN4135747	HAYS SPECIALIST RECRUITMENT (AUST)	Scribe services for interview panels	07-Mar-25	30-Jun-25	15,000.00
CN4135748	GHD PTY LTD	2024 Asbestos Management Services	07-Mar-25	30-May-25	180,004.00
CN4135749	ERNST & YOUNG	National Transport Agencies Review	05-Mar-25	06-Jun-25	311,850.00
CN4135750	KPMG	Financial Statements Valuation Services	10-Mar-25	30-Nov-27	234,000.00
CN4135751	ERNST & YOUNG	Financial Statements Valuation Services	10-Mar-25	30-Nov-27	299,250.00
CN4135752	ERNST & YOUNG	Financial Statements Valuation Services	10-Mar-25	30-Nov-27	119,700.00
CN4135947	COCOS (KEELING) ISLANDS SHIRE COUNCIL	Fisheries Services for the Cocos (Keeling) Islands	11-Mar-25	30-Jun-27	1,938,000.00
CN4135948	DELOITTE TOUCHE TOHMATSU	Mid-Term Measure Economic Analysis	17-Mar-25	31-Jul-25	351,919.70

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4137658	OECD	International Transport Forum Membership	14-Feb-25	31-Dec-25	115,964.26
CN4137659	JVARA HEALTH (MATTHEW ECKERSLEY)	Provision of Locum Doctor Services	20-Mar-25	30-Jun-25	81,000.00
CN4137660	BRADLEY RAYMOND STRINGER T/A LEADERSHIP ANALYTICAL TECHNICAL	Indian Ocean Territories Management	19-Mar-25	25-Apr-25	27,500.00
CN4137661	CHRISTMAS ISLAND WATSTAR PTY LTD T/A GREGORY CI MAINTENANCE (GCIM)	Plumbing Services at Christmas Island	11-Dec-24	30-May-25	79,985.00
CN4137662	UNITED EQUIPMENT PTY LTD	Repair Faults on Elevated work Platform	18-Mar-25	30-May-25	24,631.88
CN4137663	PLAIN ENGLISH FOUNDATION PTY LTD	English Training Services	24-Mar-25	30-Jun-25	71,714.86
CN4137665	VERIZON AUSTRALIA PTY LIMITED	Major Internet Connection Services	01-Jun-25	30-Jul-26	249,018.00
CN4137666	WALLIS CONSULTING GROUP PTY LTD T/A WALLIS MARKET & SOCIAL RESEARCH	Survey - National Road Safety Community Attitudes	01-Apr-25	30-Sep-25	183,094.00
CN4137667	PLAIN ENGLISH FOUNDATION PTY LTD	Writing Course	24-Apr-25	30-Jun-25	190,000.00
CN4137668	DELOITTE TOUCHE TOHMATSU	Local Content Costing	17-Mar-25	16-Jun-25	304,244.58
CN4138137	NORFOLK ELECTRICAL	Electrical Distribution Upgrades	01-Apr-25	30-Jun-25	56,536.80
CN4138138	HANDMARK GALLERY PTY LTD	Artwork Acquisition	12-Dec-24	06-Apr-25	15,000.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4141116	GLOBAL SPECIALISED SERVICES PTY LTD	Freight logistics	11-Mar-25	04-Apr-25	36,031.71
CN4141117	THE SOCIAL DECK PTY LTD	Facilitation and professional services	31-Mar-25	19-Dec-25	395,031.60
CN4141118	WORLD ROAD ASSOCIATION (PIARC) MONDIALE DE LA ROUTE	Association Membership	01-Jan-25	31-Dec-25	50,000.00
CN4141119	MUNUPI ARTS & CRAFTS ASSN INC T/A Munupi Arts	Artwork Acquisition	17-Feb-25	17-Apr-25	15,000.00
CN4141120	KING STREET STUDIOS PTY LTD	Artwork Acquisition	04-Mar-25	30-Apr-25	13,500.00
CN4141177	FUTURE POWER WA PTY LTD	Labour Hire Services	18-Mar-25	26-Mar-25	30,883.27
CN4141178	COMMITTEE FOR ECONOMIC DEVELOPMENT OF AUSTRALIA (CEDA)	CEDA Membership 2025	01-Jun-25	31-May-26	12,210.00
CN4141180	CHRISTIAN BAILEY AGENCIES	Building materials	01-Apr-25	30-Apr-25	57,393.20
CN4141181	INFRASTRUCTURE NSW	Database services	26-Mar-25	31-Dec-25	100,000.00
CN4141182	WARTSILA AUSTRALIA PTY LTD	Provision of Engineering Technical Services f	25-Mar-25	30-Jun-25	184,568.00
CN4141183	REMOTE CONSTRUCTION AND ENGINEERING	Supply, delivery and installation of shed	19-Mar-25	30-Jun-25	29,555.00
CN4141184	FAIRFAX MEDIA PUBLICATIONS PTY LIM FAIRFAX MEDIA	Subscriptions	07-Mar-25	06-Mar-26	35,000.00
CN4141185	IAS Logistics Pty Ltd	Freight services	28-Mar-25	09-May-25	167,342.80

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4141186	JB HI-FI GROUP PTY LTD	Computer Peripherals	27-Mar-25	26-Jun-25	33,900.00
CN4141187	Kordamentha Pty Ltd	Technical advice and valuation of program	25-Mar-25	16-Jun-25	182,585.00
CN4141188	RICOH AUSTRALIA PTY LTD	Major Office Machines	01-Apr-25	07-Jul-26	721,800.85
CN4141189	HEWLETT PACKARD AUST PTY LTD	Hardware Maintenance	01-Apr-25	31-Mar-26	23,472.52
CN4141190	CANPRINT COMMUNICATIONS PTY LTD T/A CANBERRA MAILING & ENVELOPES	Printing	31-Mar-25	26-Apr-25	12,254.00
CN4141191	Hudson Global Resources (Aust) P/L	Placement fee	24-Mar-25	20-Mar-26	11,440.00
CN4141192	SAP AUSTRALIA PTY LTD	SuccessFactors Recruitment Cloud Services 2025-26	28-Mar-25	27-Mar-26	79,492.14
CN4141193	CALLIDA PTY LTD	Review of regulatory charges	03-Apr-25	30-Sep-25	138,013.00
CN4141194	MTP SERVICES PTY LTD	Delivery of website services	21-Mar-25	20-Sep-25	458,304.00
CN4141195	COX ARCHITECTURE PTY LTD	Lead Design Consultant	25-Mar-25	30-Jun-29	2,716,127.35
CN4141219	INTEGRATED AIR T/A GOODSIGN INVESTM	Repairs to Medical Gases Pipeline System	04-Apr-25	30-Jun-25	27,320.00
CN4143210	TARRION HOLDINGS PTY LTD	Specialist Technical Advice	18-Dec-24	28-Feb-25	10,000.00
CN4143211	KAREN WILLIAMS	Audit and Risk Committee Membership	01-Jan-25	31-Dec-27	97,500.00
CN4143212	PFM ADVISORY SERVICES PTY LTD	Audit and Risk Committee Membership	01-Jan-25	31-Dec-27	120,000.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4143213	AUSTRALIAN INSTITUTE OF COMPANY DIRECTORS	Educations and training	05-Mar-25	18-Apr-25	44,704.00
CN4143216	WHON PTY LTD	Executive Learning Membership Fee	24-Mar-25	24-Mar-26	16,390.00
CN4143217	SCRD HOLDINGS PTY LTD	Hardware Disposal Services	21-Mar-25	21-Jun-25	40,650.40
CN4143218	TPG INTERACTIVE, LLC TGPI	Accessibility Resource Centre Tool	24-Mar-25	23-Mar-26	35,000.00
CN4143221	GML HERITAGE PTY LTD	Christian's Minde Historic Heritage Plan	31-Mar-25	30-Jun-25	74,256.60
CN4143222	REMOTE STRATEGY PLUS	Barkly Regional Deal Governance Review	26-Mar-25	16-Jun-25	40,414.00
CN4143223	STICKY TICKETS PTY LTD	Garma Tickets 2025	27-Mar-25	04-Aug-25	67,322.00
CN4143224	DOMAIN HOLDINGS AUSTRALIA LIMITED	Housing Affordability Data	28-Mar-25	31-Dec-25	38,764.00
CN4143254	HIGH ENERGY SERVICE PTY LTD	Electrical and Technical Support Services	04-Apr-25	30-Mar-27	214,030.00
CN4143255	R BIGG CONSTRUCTION	Building maintenance and repair services	01-Apr-25	30-Jun-25	51,100.00
CN4143256	MILLER AVIATION PARTNERS PTY LTD	Technical Adviser	04-Apr-25	31-Aug-25	13,750.00
CN4143289	GILBERT & TOBIN LAWYERS	Legal Services	08-Apr-25	30-Jun-26	168,000.00
CN4143290	COMPAS PTY LTD	Specialist role in the PFAS Program	05-May-25	30-Jun-26	632,399.63
CN4143291	Horizon One Recruitment Pty Ltd	Specialist role in the PFAS Program	28-Apr-25	30-Jun-26	496,192.13
CN4143292	Horizon One Recruitment Pty Ltd	Specialist roles in the PFAS Program	28-Apr-25	30-Jun-26	387,681.94

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4143332	IBISWORLD PTY LTD	IBISWorld Data Subscription 2025-26	30-Apr-25	29-Apr-26	26,961.00
CN4143337	JPS MEDICAL RECRUITMENT	Agency Registered Nurse	09-Apr-25	08-Jul-25	100,000.00
CN4143343	HAYS SPECIALIST RECRUITMENT (AUST)	Specialist role in the PFAS Program	22-Apr-25	30-Jun-26	297,344.25
CN4144507	GP SERVICES GARRY GEORGE PARSONS	Emergency Remediation Works at Cascade Pier	15-Apr-25	30-Jun-25	183,041.00
CN4144508	JULIEMAN PTY LTD T/A COMPLETE BUILDING SUPPLIES WA	Drumsite Village Paint Supply	07-Apr-25	30-Jun-25	29,207.00
CN4144509	SOL PEOPLE PTY LTD	Replacement option for the Coastal Trading Licencing System	04-Apr-25	30-Jun-25	220,000.00
CN4144510	THE NIELSEN COMPANY AUSTRALIA PTY L	Acquisition of data - specialised data	13-Mar-25	30-Apr-25	199,995.00
CN4144990	AZZOPARDI CIVIL PTY LTD	Property management services in Greendale NSW	18-Apr-25	18-Apr-26	75,000.00
CN4144991	PWC PRODUCT SALES LLC (US)	Data Subscription Service	31-Mar-25	30-Mar-26	32,000.00
CN4144992	Lex Australia Pty Ltd	LEX Matter Management System - Legal Services	16-Apr-25	30-Apr-26	10,560.00
CN4144993	COMMITTEE FOR ECONOMIC DEVELOPMENT OF AUSTRALIA (CEDA)	CEDA membership 2025-26	01-May-25	30-Apr-26	12,210.00
CN4146186	GRACE REMOVALS (AUSTRALIA) PTY LTD	*Relocation assistance community health nurse to cocos(Keeling) islands	24-Apr-25	30-Jun-25	10,926.28

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4146187	JPS MEDICAL RECRUITMENT	Provision of Locum Nursing Services to the IOTs	16-Apr-25	31-Jul-25	130,000.00
CN4146188	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	Emergency Medical Evacuation Service	02-Apr-25	02-Apr-25	71,766.91
CN4146189	WEST COAST AEROMEDICAL	Emergency Medical Evacuation Services	16-Apr-25	30-Apr-25	94,155.00
CN4146190	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	Emergency Medical Evacuation Service	11-Apr-25	11-Apr-25	71,766.91
CN4146191	BIGG CONSTRUCTIONS GROUP PTY LTD	NIHRACS Building Firewall	15-Apr-25	30-Jun-25	45,930.60
CN4146192	TECHITUP PTY LTD	Contractor	28-Apr-25	30-Jun-26	552,000.00
CN4146193	GALLAGHER BASSETT PTY LTD	Insurance Advisory	16-Apr-25	30-Jun-25	77,984.00
CN4146195	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation assistance	24-Apr-25	30-Jun-25	16,000.00
CN4146237	JPS MEDICAL RECRUITMENT	Provision of Locum Nursing Services to the IOTs	23-Apr-25	31-Jul-25	130,000.00
CN4146544	EVOLVE FM PTY LTD	TELEPHONY SERVICES OPERATORS	01-May-25	30-Jun-26	325,325.00
CN4148036	JULIEMAN PTY LTD T/A COMPLETE BUILDING SUPPLIES WA	Supply of CFC Sheeting	30-Apr-25	30-Jun-25	110,500.00
CN4148037	RLDATIX AUSTRALIA PTY LTD T/A RISKM	Software License	01-May-25	30-Apr-26	14,092.16
CN4148038	MINGARA AUSTRALASIA PTY LTD	Commonwealth Test Lead NMS	24-Apr-25	03-Apr-26	431,915.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4148039	HIVAC SERVICES PTY LTD	Installation of SWRO RMU and Transformer on Cocos Islands	25-Apr-25	23-May-25	95,158.40
CN4148040	MILLS OAKLEY	External Probity Advice	29-Apr-25	31-Dec-25	75,000.00
CN4148041	JCP STUDIOS UNIT TRUST	Artwork Frames TF2M	02-Apr-25	02-May-25	13,676.29
CN4148042	lawyerbank Pty Ltd	Legal Services 2025-26	15-May-25	14-Nov-25	178,035.00
CN4148043	lawyerbank Pty Ltd	Legal Services 2025-26	12-May-25	28-Nov-25	272,415.00
CN4148044	MURAWIN PTY LTD	Procurement of a First Nations consultant to undertake targeted engagement	28-Apr-25	30-Jun-25	134,571.80
CN4148578	GHD PTY LTD	Independent Building Structural Assessment	24-Mar-25	30-Jun-25	64,843.90
CN4148579	JULIEMAN PTY LTD T/A COMPLETE BUILDING SUPPLIES WA	Supply of Skirting materials	01-May-25	30-Jun-25	26,656.00
CN4148580	EAST WEST CERAMICS (WA) PTY LTD	Supply of Tile Glue	30-Apr-25	30-Jun-25	67,944.15
CN4148581	CHARTER KECK CRAMER PTY LTD	Data for medium & high density dwellings	29-Apr-25	30-Jun-25	20,630.50
CN4148582	PROXIMITY ADVISORY SERVICES PTY LTD	Procurement and probity advisory services	05-May-25	30-Sep-25	78,000.00
CN4148583	AUSTRALIAN LOCAL GOVERNMENT ASSOCIA	2025 ALGA-NGA Sponsorship Agreement with DITRDCA	23-Apr-25	30-Jun-25	33,000.00
CN4148584	ASPECT ORGANISATIONAL PSYCHOLOGISTS	Psychosocial Risk Management	04-Feb-25	04-Nov-25	79,000.00
CN4148585	INTOPIA PPTY LTD	Web Content Accessibility Guidelines	16-Apr-25	30-Jun-26	107,305.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4148586	INFOCAPITAL PTY LTD	TM1/IBM Planning Analytics licences	17-Apr-25	30-Jun-26	58,277.66
CN4149351	RIYADS CATERING	Catering for Australian Universal Postal Union candidacies in Switzerland	17-Feb-25	21-Feb-25	21,000.00
CN4149353	WRECK BAY ABORIGINAL COMMUNITY CNL.	Local Government Services	01-May-25	30-Jun-25	37,611.64
CN4149354	JPS MEDICAL RECRUITMENT	Provision of Locum Nursing Services to the IOTs	02-May-25	28-Nov-25	170,000.00
CN4149355	ARA ELECTRICAL HIGH VOLTAGE SERVICE T/A TRANSELECT	Underground electricity supply Wreck Bay	07-Apr-25	30-Jun-25	34,452.00
CN4149356	DR LARRY ODIEST THOMPSON	Provision of Locum Doctor Services	02-May-25	30-Jun-25	41,000.00
CN4149357	WEST COAST DENTAL	Provision of Miele Washer Disinfector for the Oral Health Department	01-May-25	30-Jun-25	25,271.36
CN4149358	AUSTRALIAN GOVERNMENT SOLICITOR 9090 CENTRAL OFFICE	Legal Services 2025-26	05-May-25	14-Aug-25	126,347.50
CN4149359	GROUP 10 CONSULTING PTY LTD	Cloud Financial Benefits	09-Apr-25	30-Jun-25	39,089.33
CN4149454	R BIGG CONSTRUCTION	NIPS Roof Replacement	07-May-25	30-Jun-25	23,413.75
CN4149455	INDIAN OCEAN OIL COMPANY	CI Stairs and Walkways Replacement Rocky Point	06-May-25	14-Aug-25	276,390.00
CN4149456	HP PPS AUSTRALIA PTY LTD	ICT Hardware	05-May-25	05-Aug-25	3,214,200.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4149457	AUTO GRAB PTY LTD	Online vehicle sales odometer data	05-May-25	30-Jun-25	44,000.00
CN4149458	ALLYGROUP	Legal Services 2025-26	23-May-25	21-Nov-25	544,698.00
CN4149735	WATSON ISLAND CARPENTRY & EXCAVATION T/A The Watson Island Family Trust	Replacement of Christmas Island Recreation Centre Shade sails	07-May-25	30-Sep-25	65,504.32
CN4149736	SAPERE RESEARCH GROUP LIMITED	Insurance market in the External Territories	07-May-25	30-Jun-25	103,570.00
CN4149737	ESRI AUSTRALIA PTY LTD	Software ArcGIS Access Agreement	28-May-25	27-May-28	1,026,132.80
CN4149738	KPJS CONSULTANCY PTY LTD	CRM Developer	19-Apr-25	30-Jun-26	484,704.00
CN4149740	THE TRUSTEE FOR CONSTECH UNIT TRUST CTDS AUSTRALIA PTY LTD	ICT Support Services	14-Apr-25	30-Jun-25	50,160.00
CN4150006	THE TRUSTEE FOR CONSTECH UNIT TRUST CTDS AUSTRALIA PTY LTD	Macbook Devices and Accessories	05-May-25	05-Aug-25	163,060.02
CN4150107	DELOITTE TOUCHE TOHMATSU	Risk advisory services	28-Apr-25	30-Jun-25	90,915.00
CN4150108	VEITCH LISTER CONSULTING PTY LTD	Technical Specialist	09-May-25	30-Jun-26	140,000.00
CN4150109	AUSTRALIAN INSTITUTE OF FAMILY STUD	MoU work	30-Oct-24	19-Nov-24	44,343.01
CN4150588	NSW RURAL FIRE SERVICES	Electronic Fire Danger Signs	16-Apr-25	30-Jun-25	53,449.66
CN4150589	JPS MEDICAL RECRUITMENT	Provision of Locum Nursing Services to the IOTs	12-May-25	30-Sep-25	90,000.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4150593	ATYPICAL	Artbank X Atypical LF2267	01-May-25	30-Jun-25	11,000.00
CN4150971	STATEWIDE OIL DISTRIBUTOR	Supply of Mobilgrad Lubrication Oil for Generators at Power Station	14-May-25	30-Jun-25	61,484.64
CN4150972	JONES LANG LASALLE C/- DEPT OF FOREIGN AFFAIRS & TRADE	Jervis Bay Territory Building Support Services	11-Feb-25	31-Dec-25	246,400.00
CN4150973	SHOALHAVEN CITY COUNCIL	Water & Waste Water Connection	15-Apr-25	30-Jun-25	14,763.10
CN4150974	ICOGNITION PTY LTD	Technical Support - Credit Hours	14-May-25	30-Sep-26	11,000.00
CN4150975	APPROACH CONSULTING PTY LTD	Technical - Vendor in the department's supplier list	17-Feb-25	09-Feb-26	11,000.00
CN4150976	WHON PTY LTD	Executive Learning Group membership	29-Apr-25	01-Jul-25	12,383.25
CN4150977	DELOITTE TOUCHE TOHMATSU	Risk advisory services	28-Apr-25	30-Jun-25	90,915.00
CN4150978	DATA#3 LTD	Hardware Equipment Office Fitout	12-May-25	12-Nov-25	39,865.77
CN4150979	MICROSOFT PTY LTD	Professional Services	06-May-25	14-Nov-25	758,065.00
CN4151711	PARTECH PTY LIMITED T/A BYTES 'N COLOURS	RTIRC report printing	02-Dec-24	10-Dec-24	10,359.82

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4151712	9560 DEPARTMENT OF THE TREASURY	Employee provisions revaluation compliance in accordance with AASB 119 Employee Benefits and; Section 24 of the Public Governance, Performance and Accountability (Financial Reporting) Rule 2015 (FRR)	03-Jan-25	03-Jan-28	14,300.00
CN4151713	HAYS SPECIALIST RECRUITMENT (AUST)	Specialised staffing	16-Oct-24	21-Apr-25	13,492.86
CN4151984	COMMONWEALTH LOCAL GOVERNMENT FORUM	Membership Subscription	01-Apr-25	31-Mar-26	49,500.00
CN4152182	CHRIS WALLER CONSULTING PTY LTD ASISTIV	Only used for this employee	28-Aug-24	21-Oct-25	11,505.40
CN4152369	HAYS SPECIALIST RECRUITMENT (AUST)	Engagement of labour hire contractor	01-Apr-25	30-Jun-25	97,426.17
CN4152370	HAYS SPECIALIST RECRUITMENT (AUST)	Engagement of labour hire contractor	01-Apr-25	30-Jun-25	53,304.10
CN4152375	PATRISHA MCDONALD	Consolidation of Museum Storage and Collection Planning	20-May-25	30-Jun-25	22,000.00
CN4152376	LAWSONS TREE LOPPING & CLEARING SER	Vegetation Control around Diesel Fuel Tanks and Ruston Radiators CI P. Station	16-May-25	30-Jun-25	66,400.00
CN4152378	IAS Logistics Pty Ltd	Indigenous Repatriation - Japan 2025	14-May-25	18-Jul-25	177,315.10

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4153003	JAN HETENYI	Provision of Locum Doctor Services	19-May-25	30-Jun-25	44,100.00
CN4153004	SUPPLY NATION AUST INDIGENOUS MINORITY SUPPLIER O	Supply Nation Membership 2025-2026	26-May-25	25-May-26	16,500.00
CN4153005	lawyerbank Pty Ltd	Legal Services 2025-26	19-May-25	19-Sep-25	278,850.00
CN4153006	ELM COMMUNICATIONS CANBERRA PTY LTD	Facilitation services for branch planning days	23-May-25	27-Jun-25	16,830.00
CN4153340	Herron Todd White (Consolidated) Pt	Engagement of valuer to progress Ex-Gratia Land Tax (EGLT) deeds with Leased Federal Airports (LFAs). EGLT is necessitated by Airport Head Leases to ensure competitive neutrality between LFAs and similar businesses operating on state land.	17-Apr-25	30-Jun-27	240,000.00
CN4153868	Kordamentha Pty Ltd	Financial Assessment and Advisory	23-Apr-25	30-Sep-25	995,064.00
CN4154842	ROSEMARY O'BRIEN (LEE)	Provision of Locum Doctor Services	29-May-25	30-Jun-25	36,600.00
CN4154843	BIS OXFORD ECONOMICS	Cost Escalation Project 2025 update	27-May-25	30-Jun-26	127,633.00
CN4154844	GHD PTY LTD	Options report and support services for JBT electrical network upgrade	05-May-25	27-Feb-26	126,060.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4154845	ST JOHN AMBULANCE WESTERN AUSTRALIA	Paramedic Support for Christmas Island	23-May-25	29-Aug-25	250,000.00
CN4154846	CHALFONT CONSULTING PTY LTD	Digital Solution Sustainment Services	20-May-25	19-May-26	1,203,840.00
CN4154847	AKKODIS CONSULTING PTY LTD	Digital Solution Sustainment Services	23-May-25	22-May-26	1,315,776.00
CN4154848	MTP SERVICES PTY LTD	Digital Solution Sustainment Services	20-May-25	19-May-26	1,520,640.00
CN4154849	THE AUSTRALIAN BOOK CONNECTION PTY	The Australian Book Connection	30-May-25	31-Jul-25	70,455.00
CN4154850	ROSSLYN COX AND MARK WILLIAMS CONSU	Building high performing teams	15-May-25	16-May-25	13,200.00
CN4154851	Nielsen Television Audience Measure Ltd	Regional TAM TV ratings reports 2025	29-May-25	30-Jun-25	20,113.50
CN4155136	AITHER PTY LTD	Identifies possible alternative points of compliance for the New Vehicle Efficiency Standard (NVES) and assesses the impact on the Australian automotive industry of each option to change the point of compliance, including timing implications.	12-May-25	30-Jun-25	296,047.25
CN4155632	CHRISTMAS ISLAND ENGINEERING & MAINTENANCE PTY LTD	Installation of Radiator Modules for Ruston Generator DA005	29-May-25	30-Jun-25	54,970.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4155633	CHRISTMAS ISLAND ENGINEERING & MAINTENANCE PTY LTD	Removal of Decommissioned Exhaust Fans at the Generators Hall Power Station	02-Jun-25	30-Jun-25	18,580.00
CN4155634	AITHER PTY LTD	Identifies possible alternative points of compliance for the New Vehicle Efficiency Standard (NVES) and assess the impact on the Australian automotive industry of each option to change the point of compliance, including timing considerations.	12-May-25	30-Jun-25	296,047.25
CN4155636	EVOLVE FM PTY LTD	Relocations And Change Management Services	05-Jun-25	31-Oct-25	216,348.00
CN4155647	OzTAM Pty Ltd	OzTAM ratings reports 2025	04-Jun-25	30-Jun-25	15,485.80
CN4155648	PROTIVITI PTY LTD	Program/project management: assurance review, delivery confidence assessments	21-Apr-25	20-Apr-26	132,749.00
CN4155649	MON CHERI GIFTS PTY LTD	Aviation Image Library Project	04-Jun-25	05-Jun-25	22,000.00
CN4155845	BRADLEY RAYMOND STRINGER T/A LEADERSHIP ANALYTICAL TECHNICAL	Provision of Emergency Management Officer services in the IOT's	30-May-25	30-Jun-26	80,000.00
CN4155870	AC3 PTYLTD	IT Services	28-May-25	29-Aug-25	33,000.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4158321	Specialist Heat Exchangers Ltd	Replacement Radiator Modules for Ruston Generator	11-Jun-25	07-Apr-26	796,400.00
CN4158322	ACKER PTY LTD	concrete back fill for sink hole in Flying Fish Cove	11-Jun-25	30-Jun-25	25,000.00
CN4158323	NORTHERN TERRITORY AIR SERVICES PTY	RASS Tender Region 8	01-Jun-25	31-May-27	1,940,167.90
CN4158329	TECHITUP PTY LTD	Contractor	30-Jun-25	30-Jan-26	282,000.00
CN4158332	JB HI-FI GROUP PTY LTD	Headsets and Bags	06-Jun-25	06-Sep-25	22,800.00
CN4158333	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising services for RDA Logan & Redlands and Far West Committee Chair positions	05-May-25	26-May-25	18,588.56
CN4159158	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising services for RDA Logan & Redlands and Far West Committee Chair positions	05-May-25	26-May-25	18,588.56
CN4159159	Sports Entertainment Network	WSI - removal of radio tower intrusion	26-May-25	30-Sep-25	76,738.20
CN4159160	CHRISTIAN BAILEY AGENCIES	Supply of roofing materials	12-May-25	30-Jun-25	79,812.45
CN4159161	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	RDA Chair Advertising - Illawarra Shoalhaven Committee	02-Jun-25	23-Jun-25	14,444.67
CN4159162	AUSTRALIAN INSTITUTE OF HEALTH & WE	Transport related injury data	03-Dec-24	30-Jun-25	44,432.64
CN4159163	AUSTRALIAN INSTITUTE OF HEALTH & WE	Linked data services between AIHW and DITRDAS	19-Jun-25	18-Dec-26	1,104,882.90

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4159164	Icon Agency Melbourne	Drupal Support and Services	28-May-25	27-Nov-25	374,460.90
CN4159165	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment placement fees for P Goodier - Sydney AEO	30-May-25	27-Apr-26	11,141.14
CN4159905	ACIL ALLEN CONSULTING	Review of Demand Forecast Modelling undertaken on the Tullamarine Freeway	30-May-25	30-Oct-25	80,000.00
CN4159906	CANPRINT COMMUNICATIONS PTY LTD T/A CANBERRA MAILING & ENVELOPES	Annual Mailout Services	26-Apr-25	30-Jun-25	29,370.00
CN4159909	Adam Chant Projectionist	Projectionist Services	19-Jun-25	18-Jun-26	140,000.00
CN4159911	McGrath Nicol Advisory Partnership	Financial Analysis for Leased Federal Airports	17-Jun-25	30-Jun-27	220,568.00
CN4159912	Hudson Global Resources (Aust) P/L	Contractor	23-Jun-25	19-Dec-25	200,000.00
CN4160187	PEOPLE WITH DISABILITY AUSTRALIA LT	Facilitation of Implementation Advisory Group for Equity	18-Jun-25	30-Jun-26	13,783.00
CN4160188	Bellgrove Advisory Pty Ltd	Cost assurance for MARL	14-May-25	11-Nov-25	50,000.00
CN4160189	Hudson Global Resources (Aust) P/L	Recruitment placement fees for I Cowley - compliance officer	17-Jun-25	27-Apr-26	11,440.00
CN4160190	Hudson Global Resources (Aust) P/L	Recruitment placement fees for J Prest - Legal policy officer	17-Jun-25	21-Feb-26	11,440.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4160871	DAVID EVANS	Bounty Street Bridge Repair and Conservation Works â€” Construction and Materials	17-Jun-25	30-Jun-26	722,056.00
CN4160872	WEST COAST AEROMEDICAL	Emergency Medical Evacuation Services	12-Jun-25	30-Jun-25	126,765.00
CN4160873	CULTURAL FACILITIES CORPORATION	Venue and Audio Visual for an All Staff meeting	10-Jun-25	12-Jun-25	36,000.00
CN4160874	CAPITAL RECRUIT PTY LTD	Recruitment placement fees for B Jackson - senior compliance officer	19-Jun-25	30-Jun-25	16,576.00
CN4160993	EGON ZEHNDER INTERNATIONAL PTY LTD	SES executive coaching services	19-Jun-25	30-Jun-25	15,000.00
CN4162942	Horizon One Recruitment Pty Ltd	Contractor TCMF	23-Jun-25	23-Dec-26	370,507.50
CN4162943	D.A. CHRISTIE PTY LTD T/AS CHRISTIE PARKSAFE	Supply of Gas BBQ for KAVHA	20-Jun-25	30-Jun-25	14,516.00
CN4162944	BRENDON GARDNER	Building construction and support and maintenance and repair services	20-Jun-25	26-Apr-26	395,010.52
CN4162945	GLASS'S INFORMATION SERVICES P/L	Road Crash Vehicle Identification Number (VIN) matching 2025	23-Jun-25	31-Jul-25	55,161.26
CN4162946	ENIGMA INDIGENOUS PEOPLES PTY LTD	Data Storage Media	30-May-25	30-Aug-25	27,885.00
CN4162947	Esmond Management Consulting Pty Lt	Team planning Day Training	01-May-25	29-May-25	13,700.00
CN4164087	UNITED EQUIPMENT PTY LTD	Repairs to Froklift following Defects Identified	26-Jun-25	30-Sep-25	25,541.65

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4164089	FIRE & SAFETY SERVICES CO PTY LTD	Fire and safety inspection of Christmas Island	24-Jun-25	30-Aug-25	50,000.00
CN4164090	DELOITTE TOUCHE TOHMATSU	Lease Rental Valuations - CI Fuel Facilities - additional analysis	13-Dec-24	28-Feb-25	44,000.00
CN4164095	OPTUS NETWORKS PTY LIMITED OPTUS	Cloud Calling services	25-Jun-25	24-Jun-28	1,123,513.60
CN4164098	TELSTRA LIMITED	Hardware - Provision of iPhone and Accessories	05-May-25	05-Aug-25	104,601.00
CN4164262	SAPERE RESEARCH GROUP LIMITED	Report on Insurance affordability and accessibility in non-self-governing territories	07-May-25	30-Jun-25	103,570.00
CN4164604	SHIMADZU MEDICAL SYSTEMS (OCEANIA)	Cocos (Keeling) Islands X-Ray Machine	30-Jun-25	30-Jun-26	235,331.15
CN4164605	WARTSILA AUSTRALIA PTY LTD	Supply of 64000 hour engine overhaul parts	30-Jun-25	31-Oct-25	447,393.28
CN4164606	ACKER PTY LTD	Flying Fish Cove Stairwell footing	26-Jun-25	30-Jun-25	78,505.00
CN4164607	WORLEYPARSONS SERVICES PTY LIMITED	Maritime Subject Matter Review of Plant (crane) Operations	24-Jun-25	12-Sep-25	99,554.40
CN4164608	WEST COAST AEROMEDICAL	Emergency Medical Evacuation Services	19-Jun-25	30-Jun-25	86,937.00
CN4164610	Gillian Beaumont Recruitment Pty Li	Recruitment Services	27-Jun-25	27-Jun-26	22,000.00
CN4164611	CAMERON RALPH PTY LTD TRADING AS CR	Complaint Handling Review	16-Jun-25	31-Oct-25	160,450.00
CN4164612	THINK KNOW DO PTY LTD	Committee member services	06-Jun-25	11-Dec-26	20,276.38

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4164613	DATA#3 LTD	Articulate software	19-Jun-25	18-Jun-26	24,557.50
CN4166266	PHILIPS MEDICAL SYSTEMS AUSTRALIA	Philips Ultrasound Maintenance Services IOTHS	30-Jun-25	13-Apr-29	265,254.00
CN4166269	LIFEFLIGHT COMMERCIAL LIMITED	Emergency Medical Evacuation Services	16-Jun-25	30-Jun-25	180,192.00
CN4166271	CALLEO RESOURCING PTY LTD	Short Term Labour Hire required to support the work of a Branch.	30-Jun-25	29-Aug-25	51,000.00
CN4166272	WHON PTY LTD	Training Services	30-Jun-25	30-Jun-26	13,035.00
CN4170599	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	Emergency Medical Evacuation	19-May-25	30-Jun-25	207,350.00
CN4170600	TELUS HEALTH (AUSTRALIA) PTY LTD	2025 Flu Vaccination Program	07-Apr-25	01-Oct-25	60,000.00
CN4170601	KROLL AUSTRALIA PTY LTD	Financial Statements Valuation - ARTC	10-Jun-25	30-Sep-26	137,280.00
CN4170602	Hudson Global Resources (Aust) P/L	Placement Fee	16-Jun-25	30-Jun-25	11,611.60
CN4171823	ASPECT ORGANISATIONAL PSYCHOLOGISTS	Workplace Conflict analysis	27-May-25	14-Aug-25	25,000.00
CN4171824	TBWA MELBOURNE PTY LTD	Creative Services	29-May-25	30-Jun-26	1,155,000.00
CN4171825	MISSING BITS	Update ORS photos	27-May-25	30-Jun-25	150,000.00
CN4171830	CHRISTIAN BAILEY AGENCIES	Greenkeepers Shed - Materials	20-Jun-25	30-Jun-25	53,280.80
CN4171831	AUSTRALIAN HUMAN RESOURCE INSTITUTE	Leadership Training	19-Jun-25	29-Aug-25	16,830.00

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4171837	GLOBAL SYNTHETICS PTY LTD	Sandbag procurement for external territories seawall repair	26-Jun-25	18-Sep-25	296,171.00
CN4171838	WINYA INDIGENOUS FURNITURE PTY LTD	Supply and delivery of sit/stand solutions for Reasonable Adjustments	27-Jun-25	30-Jun-26	50,000.00
CN4171839	MONASH UNIVERSITY	Professional training course	24-Jun-25	30-Nov-25	40,464.60
CN4172303	ANU ENTERPRISE PTY LTD	Professional Regulator Training	30-Jun-25	20-Aug-25	14,992.50
CN4173135	CHRISTMAS ISLAND ENGINEERING & MAINTENANCE PTY LTD	Crane Hire	18-Jun-25	30-Jun-25	45,000.00
CN4173138	SG FLEET AUSTRALIA PTY LTD	lease vehicle for Minister Anika Wells	06-Jun-25	06-Jun-28	57,076.08
CN4173802	GHD PTY LTD	Provision of technical report	15-Jun-25	26-Jun-25	11,000.00
CN4177302	ALLEN AND CLARKE CONSULTING	Investigate opportunities to reduce aging vehicle fleet in regional areas	25-Jun-25	30-Sep-25	111,722.60
CN4178821	AIR RADIATORS PTY LTD	Replacement Radiators for Cocos Island Power Stations	21-Mar-25	30-Jun-25	109,563.30
CN4178825	REALSIDE 108 SGT PTY LTD AS TRUSTEE FOR SGT1 TRUST	Lease of office premises in Perth	13-Jun-25	12-Jun-35	6,435,941.00
CN4178827	HOBAN RECRUITMENT PTY LTD	2026 GDP recruitment provider.	28-Apr-25	31-Oct-25	80,000.00
CN4184603	SHOALHAVEN CITY COUNCIL	Jervis Bay Territory Water Pipeline	06-Feb-25	31-Dec-25	8,603,507.76

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)
CN4188979	CORDELTA PTY. LTD.	External Probity Advisor for the Kingston Pier Channel Construction works	24-Mar-25	24-Sep-25	46,580.00

Attachment B: 2024-25 and 2025-26 YTD – All new Consultancy Contracts entered into from 1 July 2024 to 31 October 2025

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)	Tender Process
CN4197919	THE TRUSTEE FOR BIRDANCO PRACTICE T T/A RSM BIRD CAMERON	External probity advisory services for HRHV procurement	15-Oct-25	19-Dec-25	15,000.00	Open tender
CN4196318	JONES LANG LASALLE ADVISORY SERVICE	Property Management Agency	15-Sep-25	15-Dec-25	130,000.00	Open tender
CN4195920	CALLIDA PTY LTD	CRIS Review: Callida	07-Oct-25	30-Apr-26	133,606.00	Open tender
CN4194437	KYMA GROUP PTY LTD	Value for Investment evaluation of the Jervis Bay school	13-Oct-25	12-Dec-25	99,000.00	Limited tender
CN4191154	McGrath Nicol Advisory Partnership	urban and regional Precincts and Partnerships Programs External Probity Advisor	10-Sep-25	30-Jun-26	25,000.00	Open tender
CN4190481	Gillian Beaumont Recruitment Pty Li	Procurement of 1 x Chair and 3 x Members for SADM Compliance Committee	26-Sep-25	19-Dec-25	33,495.00	Open tender
CN4189779	ERNST & YOUNG	Telecommunications financial and market advice	15-Sep-25	30-Sep-26	158,202.00	Open tender
CN4189114	OCCUPATIONAL IMPACT	Complex Case Management and Census Review support	03-Sep-25	03-Mar-26	50,000.00	Limited tender
CN4188142	ERNST & YOUNG	Desktop review	09-Jul-25	29-Aug-25	33,000.00	Open tender
CN4184602	LAMBERT & REHBEIN (SEQ) P/L	Airspace and Acoustic technical advisory services	28-Aug-25	26-Jun-26	66,000.00	Limited tender
CN4183999	ERNST & YOUNG	Mid Term Review of the National Road Safety Strategy	06-Aug-25	28-Feb-26	408,650.00	Open tender
CN4183748	CHARTERPOINT PTY LTD	Financial Viability Assessment	08-Sep-25	19-Sep-25	18,161.00	Open tender
CN4183560	Bellgrove Advisory Pty Ltd	Financial advisory services.	26-Aug-25	26-Aug-27	500,000.00	Open tender
CN4182487	MONASH UNIVERSITY	eMETS Stage 2	25-Jul-25	15-May-26	226,963.00	Open tender

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)	Tender Process
CN4181950	ACIL ALLEN CONSULTING	Regulatory Impact Analyses to reduce default speed limits	25-Jul-25	06-Mar-26	644,231.50	Open tender
CN4176324	BEVINGTON CONSULTING PTY LTD	PMD Risk Workshop Support	01-Aug-25	06-Sep-25	18,167.60	Open tender
CN4172315	SENVERSA PTY LTD	Specialist technical advisory skills required to deliver the department's PFAS Airports Investigation Program	15-Jul-25	30-Jun-27	324,090.47	Open tender
CN4172312	BLUESPHERE ENVIRONMENTAL PTY LTD	Technical advisory services required for the delivery of the department's PFAS Investigation Program	15-Jul-25	30-Jun-27	151,371.00	Open tender
CN4172313	NATION PARTNERS PTY LTD	Technical advisory services required for the delivery of the department's PFAS Investigation Program	15-Jul-25	31-Dec-25	219,656.25	Open tender
CN4172314	AECOM AUSTRALIA PTY LTD	Technical advisory services required for the delivery of the department's PFAS Investigation Program	15-Jul-25	30-Jun-27	396,946.00	Open tender
CN4172301	ICA PARTNERS	Technical and Financial Advisory Services	10-Jul-25	31-Aug-25	285,000.00	Open tender
CN4188979	CORDELTA PTY. LTD.	External Probity Advisor for the Kingston Pier Channel Construction works	24-Mar-25	24-Sep-25	46,580.00	Open tender
CN4177302	ALLEN AND CLARKE CONSULTING	Investigate opportunities to reduce aging vehicle fleet in regional areas	25-Jun-25	30-Sep-25	111,722.60	Open tender
CN4173802	GHD PTY LTD	Provision of technical report	15-Jun-25	26-Jun-25	11,000.00	Limited tender
CN4171839	MONASH UNIVERSITY	Professional training course	24-Jun-25	30-Nov-25	40,464.60	Limited tender
CN4171831	AUSTRALIAN HUMAN RESOURCE INSTITUTE	Leadership Training	19-Jun-25	29-Aug-25	16,830.00	Limited tender
CN4171823	ASPECT ORGANISATIONAL PSYCHOLOGISTS	Workplace Conflict analysis	27-May-25	14-Aug-25	25,000.00	Limited tender
CN4170601	KROLL AUSTRALIA PTY LTD	Financial Statements Valuation - ARTC	10-Jun-25	30-Sep-26	137,280.00	Open tender
CN4164611	CAMERON RALPH PTY LTD TRADING AS CR	Complaint Handling Review	16-Jun-25	31-Oct-25	160,450.00	Limited tender

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)	Tender Process
CN4164612	THINK KNOW DO PTY LTD	Committee member services	06-Jun-25	11-Dec-26	20,276.38	Open tender
CN4164607	WORLEYPARSONS SERVICES PTY LIMITED	Maritime Subject Matter Review of Plant (crane) Operations	24-Jun-25	12-Sep-25	99,554.40	Limited tender
CN4164262	SAPERE RESEARCH GROUP LIMITED	Report on Insurance affordability and accessibility in non-self-governing territories	07-May-25	30-Jun-25	103,570.00	Open tender
CN4164090	DELOITTE TOUCHE TOHMATSU	Lease Rental Valuations - CI Fuel Facilities - additional analysis	13-Dec-24	28-Feb-25	44,000.00	Open tender
CN4160993	EGON ZEHNDER INTERNATIONAL PTY LTD	SES executive coaching services	19-Jun-25	30-Jun-25	15,000.00	Limited tender
CN4160188	Bellgrove Advisory Pty Ltd	Cost assurance for MARL	14-May-25	11-Nov-25	50,000.00	Open tender
CN4159911	McGrath Nicol Advisory Partnership	Financial Analysis for Leased Federal Airports	17-Jun-25	30-Jun-27	220,568.00	Open tender
CN4159905	ACIL ALLEN CONSULTING	Review of Demand Forecast Modelling undertaken on the Tullamarine Freeway	30-May-25	30-Oct-25	80,000.00	Open tender
CN4159163	AUSTRALIAN INSTITUTE OF HEALTH & WE	Linked data services between AIHW and DITRDAS	19-Jun-25	18-Dec-26	1,104,882.90	Limited tender
CN4155845	BRADLEY RAYMOND STRINGER T/A LEADERSHIP ANALYTICAL TECHNICAL	Provision of Emergency Management Officer services in the IOT's	30-May-25	30-Jun-26	80,000.00	Limited tender
CN4155648	PROTIVITI PTY LTD	Program/project management: assurance review, delivery confidence assessments	21-Apr-25	20-Apr-26	132,749.00	Open tender
CN4155634	AITHER PTY LTD	Identifies possible alternative points of compliance for the New Vehicle Efficiency Standard (NVES) and assess the impact on the Australian automotive industry of each option to change the point of compliance, including timing considerations.	12-May-25	30-Jun-25	296,047.25	Open tender
CN4155136	AITHER PTY LTD	Identifies possible alternative points of compliance for the New Vehicle Efficiency Standard (NVES) and assesses the impact on the Australian automotive industry of each option to change the point of compliance, including timing implications.	12-May-25	30-Jun-25	296,047.25	Open tender

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)	Tender Process
CN4154843	BIS OXFORD ECONOMICS	Cost Escalation Project 2025 update	27-May-25	30-Jun-26	127,633.00	Open tender
CN4153868	Kordamentha Pty Ltd	Financial Assessment and Advisory	23-Apr-25	30-Sep-25	995,064.00	Open tender
CN4153340	Herron Todd White (Consolidated) Pt	Engagement of valuer to progress Ex-Gratia Land Tax (EGLT) deeds with Leased Federal Airports (LFAs). EGLT is necessitated by Airport Head Leases to ensure competitive neutrality between LFAs and similar businesses operating on state land.	17-Apr-25	30-Jun-27	240,000.00	Limited tender
CN4151712	9560 DEPARTMENT OF THE TREASURY	Employee provisions revaluation compliance in accordance with AASB 119 Employee Benefits and; Section 24 of the Public Governance, Performance and Accountability (Financial Reporting) Rule 2015 (FRR)	03-Jan-25	03-Jan-28	14,300.00	Open tender
CN4150977	DELOITTE TOUCHE TOHMATSU	Risk advisory services	28-Apr-25	30-Jun-25	90,915.00	Open tender
CN4150109	AUSTRALIAN INSTITUTE OF FAMILY STUD	MoU work	30-Oct-24	19-Nov-24	44,343.01	Limited tender
CN4150108	VEITCH LISTER CONSULTING PTY LTD	Technical Specialist	09-May-25	30-Jun-26	140,000.00	Limited tender
CN4149736	SAPERE RESEARCH GROUP LIMITED	Insurance market in the External Territories	07-May-25	30-Jun-25	103,570.00	Open tender
CN4148584	ASPECT ORGANISATIONAL PSYCHOLOGISTS	Psychosocial Risk Management	04-Feb-25	04-Nov-25	79,000.00	Limited tender
CN4148582	PROXIMITY ADVISORY SERVICES PTY LTD	Procurement and probity advisory services	05-May-25	30-Sep-25	78,000.00	Open tender
CN4148578	GHD PTY LTD	Independent Building Structural Assessment	24-Mar-25	30-Jun-25	64,843.90	Open tender
CN4148044	MURAWIN PTY LTD	Procurement of a First Nations consultant to undertake targeted engagement	28-Apr-25	30-Jun-25	134,571.80	Open tender
CN4148040	MILLS OAKLEY	External Probity Advice	29-Apr-25	31-Dec-25	75,000.00	Open tender

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)	Tender Process
CN4144509	SOL PEOPLE PTY LTD	Replacement option for the Coastal Trading Licencing System	04-Apr-25	30-Jun-25	220,000.00	Open tender
CN4143256	MILLER AVIATION PARTNERS PTY LTD	Technical Adviser	04-Apr-25	31-Aug-25	13,750.00	Limited tender
CN4143222	REMOTE STRATEGY PLUS	Barkly Regional Deal Governance Review	26-Mar-25	16-Jun-25	40,414.00	Limited tender
CN4143221	GML HERITAGE PTY LTD	Christian's Minde Historic Heritage Plan	31-Mar-25	30-Jun-25	74,256.60	Open tender
CN4143211	KAREN WILLIAMS	Audit and Risk Committee Membership	01-Jan-25	31-Dec-27	97,500.00	Limited tender
CN4143212	PFM ADVISORY SERVICES PTY LTD	Audit and Risk Committee Membership	01-Jan-25	31-Dec-27	120,000.00	Limited tender
CN4143213	AUSTRALIAN INSTITUTE OF COMPANY DIRECTORS	Educations and training	05-Mar-25	18-Apr-25	44,704.00	Limited tender
CN4143210	TARRION HOLDINGS PTY LTD	Specialist Technical Advice	18-Dec-24	28-Feb-25	10,000.00	Open tender
CN4141195	COX ARCHITECTURE PTY LTD	Lead Design Consultant	25-Mar-25	30-Jun-29	2,716,127.35	Open tender
CN4141193	CALLIDA PTY LTD	Review of regulatory charges	03-Apr-25	30-Sep-25	138,013.00	Open tender
CN4141187	Kordamentha Pty Ltd	Technical advice and valuation of program	25-Mar-25	16-Jun-25	182,585.00	Open tender
CN4137668	DELOITTE TOUCHE TOHMATSU	Local Content Costing	17-Mar-25	16-Jun-25	304,244.58	Open tender
CN4137666	WALLIS CONSULTING GROUP PTY LTD T/A WALLIS MARKET & SOCIAL RESEARCH	Survey - National Road Safety Community Attitudes	01-Apr-25	30-Sep-25	183,094.00	Open tender
CN4135948	DELOITTE TOUCHE TOHMATSU	Mid-Term Measure Economic Analysis	17-Mar-25	31-Jul-25	351,919.70	Limited tender
CN4135752	ERNST & YOUNG	Financial Statements Valuation Services	10-Mar-25	30-Nov-27	119,700.00	Open tender

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)	Tender Process
CN4135750	KPMG	Financial Statements Valuation Services	10-Mar-25	30-Nov-27	234,000.00	Open tender
CN4135749	ERNST & YOUNG	National Transport Agencies Review	05-Mar-25	06-Jun-25	311,850.00	Open tender
CN4135751	ERNST & YOUNG	Financial Statements Valuation Services	10-Mar-25	30-Nov-27	299,250.00	Open tender
CN4134943	BLUEBIRD ADVISORY PTY LTD	ICT Scoping and Design Services	03-Mar-25	30-Jun-25	549,827.00	Open tender
CN4133370	THE SOCIAL RESEARCH CENTRE	Functional update of the Classification Guidelines	07-Mar-25	31-May-26	592,953.90	Open tender
CN4133369	THE SOCIAL RESEARCH CENTRE	Television and Media Survey 2025	07-Mar-25	29-May-26	397,863.40	Open tender
CN4133368	ACOR CONSULTANTS PTY LIMITED	Structure and Safety Report - Christmas Island	21-Feb-25	30-Jun-25	128,975.00	Limited tender
CN4128457	PROXIMITY ADVISORY SERVICES PTY LTD	Development of Portfolio and Program Guide	24-Feb-25	30-Jun-25	123,243.30	Open tender
CN4126268	DAVID BRYANT CONSULTING PTY LTD	Audit and Risk Committee member	01-Jan-25	31-Dec-26	65,000.00	Limited tender
CN4126267	Ian McPhee Consulting	Audit and Risk Committee member	01-Jan-25	31-Dec-26	120,000.00	Limited tender
CN4124521	YARDSTICK ADVISORY PTY LTD	Infrastructure Investment Assurance Program	22-Jan-25	30-Jun-25	184,162.00	Open tender
CN4124520	SENVERSA PTY LTD	Norfolk Island PFAS Monitoring-Year 4	30-Jan-25	28-Feb-26	110,600.00	Limited tender
CN4124090	COBALT CONSULTING SERVICES PTY LIM I	Internal Audit Services	13-Jan-25	30-Jun-26	250,000.00	Open tender
CN4123345	KPMG	Internal Audit Services	13-Jan-25	30-Jun-26	250,000.00	Open tender
CN4123344	YARDSTICK ADVISORY PTY LTD	Internal Audit Services	13-Jan-25	30-Jun-26	301,975.00	Open tender

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)	Tender Process
CN4122744	DELOITTE TOUCHE TOHMATSU	Cost Benefit Analysis Service	13-Jan-25	30-Dec-25	366,420.00	Open tender
CN4122283	ERNST & YOUNG	Financial Statements Valuation	15-Jan-25	30-Sep-25	54,046.00	Open tender
CN4120320	AECOM AUSTRALIA PTY LTD	Provision of Electrical Design Services at Western Sydney International (WSI)	06-Jan-25	21-Mar-26	215,724.68	Limited tender
CN4119305	ASPIRE (FIRST NATIONS) PTY LTD	Committee member services	11-Dec-24	11-Dec-26	22,720.00	Open tender
CN4119304	ALANA GALL	Committee member services	11-Dec-24	11-Dec-26	22,720.00	Open tender
CN4119303	JAMES M K MORGAN	Committee member services	11-Dec-24	11-Dec-26	22,720.00	Open tender
CN4119302	NATIONAL NATIVE TITLE COUNCIL LTD	Committee member services	11-Dec-24	11-Dec-26	22,720.00	Open tender
CN4119301	DEEN JUSTIN SANDERS	Committee member services	11-Dec-24	05-Jun-25	2,443.62	Open tender
CN4119299	Terri Janke & Company Pty Ltd	Committee member services	11-Dec-24	11-Dec-26	28,400.00	Open tender
CN4119298	LULU JIJI INDIGENOUS DESIGN & CONSU	Committee member services	11-Dec-24	11-Dec-26	22,720.00	Open tender
CN4119300	CHRISTINE GRANT	Committee member services	11-Dec-24	11-Dec-26	22,720.00	Open tender
CN4118594	INTERNATIONAL COUNCIL ON CLEAN TRAN	Specialised Writing Services	11-Dec-24	30-Jun-25	150,000.00	Limited tender
CN4117362	PROXIMITY ADVISORY SERVICES PTY LTD	Probity Advisory Services	16-Dec-24	31-Dec-25	120,758.00	Open tender
CN4117275	RESOLVE MARITIME	specialist Advice to Inform Independent Reviews of Shipping Reg Act and Coastal Trading Act	09-Dec-24	28-Feb-25	44,000.00	Limited tender
CN4115366	GHD PTY LTD	Provision of specialist contaminated land auditor services PFAS Airports Taskforce	25-Nov-24	24-Nov-26	203,540.19	Limited tender

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)	Tender Process
CN4115365	WESTERN ENVIRONMENTAL PTY LTD	Provision of specialist contaminated land auditor services PFAS Airports Taskforce	01-Nov-24	31-Oct-26	473,262.00	Limited tender
CN4115363	GRIFFIN LEGAL PTY LIMITED	External Probity Advisor	19-Dec-24	30-Jun-26	23,288.75	Open tender
CN4115231	GLAEBBA (07) PTY LTD T/A ENVIRONMENT ENVIRONMENTAL EARTH SCIENCES QLD	Specialist Contaminated Land Auditor Services	25-Nov-24	24-Nov-26	386,078.00	Limited tender
CN4115227	GEOSYNTEC CONSULTANTS PTY LTD	Provision of specialist contaminated land auditor services - PFAS Airports Taskforce	01-Nov-24	31-Oct-26	219,551.75	Limited tender
CN4113690	ERNST & YOUNG	National Road Safety Progress Report	29-Nov-24	30-Jun-25	311,300.00	Open tender
CN4113688	MONASH UNIVERSITY	Monash University to re-calibrate their Baseline Road Trauma Model (BRTM) using more recent data.	22-Nov-24	24-Dec-24	32,450.00	Open tender
CN4113684	GRIFFIN LEGAL PTY LIMITED	Probity Advisory Services for the WSI Noise Insulation and Property Acquisition Program	23-Sep-24	30-Dec-25	75,000.00	Open tender
CN4111757	AECOM AUSTRALIA PTY LTD	Governance review of accomodation project	30-Oct-24	31-Dec-24	124,000.00	Open tender
CN4111478	DELOITTE TOUCHE TOHMATSU	Service Design for the New Vehicle Efficiency Standard (NVES) Program	25-Nov-24	30-Jun-25	928,931.16	Open tender
CN4111197	McGrath Nicol Advisory Partnership	Financial Viability and Procurement Assistance services	18-Nov-24	30-Jun-25	67,913.05	Open tender
CN4109985	SOL PEOPLE PTY LTD	Design Work for the Maritime Single Window Project	06-Nov-24	30-Jun-25	431,376.00	Open tender
CN4109366	JBS&G AUSTRALIA PTY LTD	Provision of specialist contaminated land auditor services - PFAS Airports Taskforce	01-Nov-24	31-Oct-26	334,576.00	Limited tender
CN4107718	ACIL ALLEN CONSULTING	Financial Management Advisory Services	28-Oct-24	27-Oct-26	1,656,311.00	Open tender
CN4104203	CPM REVIEWS PTY LTD	Investigation services	09-Sep-24	09-Mar-25	22,000.00	Open tender
CN4104202	KEN KANOFSKI ADVISORY PTY LTD	Advice on progressing Heavy Vehicle National Law reforms	03-Oct-24	31-Mar-26	32,670.00	Limited tender

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)	Tender Process
CN4104195	DELOITTE TOUCHE TOHMATSU	Governance Assurance Advisory Service for WSI Noise Insulation and Property Acquisition Program	04-Oct-24	30-Jun-28	100,000.00	Open tender
CN4103357	FACTOR TECH PTD LTD	Short term consultancy to develop a Proof of Concept - specialist ICT skills required	03-Oct-24	31-Jan-25	170,610.00	Open tender
CN4099831	PROCUREMENT PROFESSIONALS	Probity Advisory Services	20-Sep-24	30-Jun-28	85,800.00	Open tender
CN4099272	PROXIMITY ADVISORY SERVICES PTY LTD	Evaluation Service for non-infrastructure road safety grant programs	05-Sep-24	30-Jun-25	282,639.90	Open tender
CN4099269	LAZARD AUSTRALIA PTY LTD	Commercial Advisor for Aviation Response Taskforce	05-Sep-24	31-Dec-25	3,317,500.00	Open tender
CN4099271	MARSH PTY LTD	Insurance advice to support the Strategic Fleet Pilot Program	26-Aug-24	04-Oct-24	49,610.00	Limited tender
CN4099267	THE SOCIAL RESEARCH CENTRE	Age Assurance Consumer Research	28-Aug-24	31-Dec-24	278,293.40	Open tender
CN4099260	BIS OXFORD ECONOMICS	Cost Escalation Project 2024	06-Sep-24	11-Oct-24	131,868.00	Open tender
CN4098173	LONERGAN RESEARCH PTY LTD	Market Research	18-Sep-24	30-Nov-24	75,977.00	Open tender
CN4097131	AUSTRALIAN INSTITUTE OF FAMILY STUD	Literature Review	22-Jul-24	11-Nov-24	93,706.23	Open tender
CN4092878	SENTENTIA CONSULTING PTY LTD	Update of VSOB Risk Register 2024	02-Sep-24	11-Nov-24	12,000.00	Open tender
CN4090705	Clayton Utz	Legal Services	19-Aug-24	30-Jun-25	167,599.25	Open tender
CN4090109	MONASH UNIVERSITY	Research and Analysis	01-Jul-24	11-Nov-24	67,579.38	Open tender
CN4090083	DELOITTE TOUCHE TOHMATSU	Economic Modelling Impact Analysis	14-Aug-24	20-Sep-24	280,597.90	Open tender
CN4090061	SCYNE ADVISORY PTY LTD	USO Technical Trials	21-Aug-24	30-Jun-25	5,972,482.00	Open tender

Contract Notice	Supplier Name	Description	Start Date	End Date	Value (GST Incl.)	Tender Process
CN4089133	O'CONNOR MARSDEN & ASSOCIATES PTY L	Probity advice	02-Aug-24	29-Nov-24	58,839.00	Open tender
CN4089134	McGrath Nicol Advisory Partnership	Financial Advice for Aviation Response Taskforce	01-Aug-24	31-Dec-25	7,500,000.00	Open tender
CN4088292	O'CONNOR MARSDEN & ASSOCIATES PTY L	Probity Advice	31-Jul-24	31-Dec-24	13,376.00	Open tender
CN4088287	L.E.K. CONSULTING AUSTRALIA PTY LTD	Market analysis advisory services	13-Aug-24	31-Oct-24	231,000.00	Open tender
CN4085142	DELOITTE TOUCHE TOHMATSU	SMS Sender ID Register Cost Benefit Analysis	12-Jul-24	30-Aug-24	149,878.00	Open tender
CN4084524	AECOM AUSTRALIA PTY LTD	Services relating to Biodiversity Offset Delivery Plan (CN3827102)	01-Jul-24	30-Jun-26	386,167.39	Open tender
CN4082282	DELOITTE TOUCHE TOHMATSU	Telecommunications advice and modelling	01-Jul-24	30-Jun-25	207,300.00	Open tender
CN4082268	STRACHAN LEGAL AND POLICY PTY LTD	Legal Services Training Support 2024-25	15-Jul-24	13-Dec-24	194,920.00	Limited tender
CN4082264	KROLL AUSTRALIA PTY LTD	Valuation Services	15-Jul-24	13-Sep-24	68,640.00	Limited tender
CN4082262	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising Director of the Classification Board Recruitment	19-Jul-24	31-Aug-24	48,708.42	Open tender
CN4082257	Omera Partners Pty Ltd	Recruitment and search services	19-Jul-24	31-Oct-24	46,750.00	Open tender
CN4082258	MILLER AVIATION PARTNERS PTY LTD	External Technical Adviser	16-Jul-24	01-Nov-24	44,000.00	Limited tender
CN4082255	O'CONNOR MARSDEN & ASSOCIATES PTY L	External Probity Adviser	04-Jul-24	01-Nov-24	10,000.00	Open tender
CN4037311	KPMG	Social Benefits Remote Regional Roads 2	01-Jul-24	31-Dec-24	198,370.70	Open tender

2025-2026 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Lil Gordon / Bek Hendriks

SB25-000396

SUBJECT: Central Australia Plan – Community Infrastructure Package

Talking Points

1. The 2023-24 Budget provided \$50.0 million for a Community Infrastructure Package under the *A Better, Safer Future for Central Australia* initiative.
2. The Package is supporting the construction of new, or upgrades to existing, community infrastructure that fills an identified need for the community or for projects that provide economic and social benefits by improving community amenity and liveability in Central Australia.
3. The Package has been developed in partnership with community Elders via the Central Australia Plan Aboriginal Leadership Group and the former Office of the Central Australia Regional Controller.
4. There are 3 tranches of funding:
 - a. Tranche 1 – 9 projects representing \$5.3 million, announced on 8 March 2024;
 - b. Tranche 2 – 23 projects representing \$28.2 million announced on 24 July 2024;
 - c. Tranche 3 – \$16.5 million for future projects to be identified through collaboration with the Aboriginal Leadership Group, Northern Territory Government, Office of the Central Australia Regional Controller and Regional Councils.
5. As at 31 October 2025, the Australian Government has provided \$9.7 million to the Northern Territory Government under the Federation Funding Agreement Schedule.
6. All figures represented in this document are approximate values.

Key Issues

Tranche 1 projects

1. On 8 March 2024, the Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP, and then Deputy Chief Minister of the Northern Territory (NT) announced the first 9 projects (representing \$5.3 million) under the Package:
 - a. Playground works in Atitjere, Engawala and Nturiya.
 - b. Change rooms in Pmara Jutunta.
 - c. A half basketball court in Wilora.
 - d. Oval lights in Ti Tree, Laramba, Kintore and Titjikalaa.
2. As at 31 October 2025, 2 of the 9 projects in Tranche 1 have provided completion reports (playground upgrades in Atitjere and a new play system in Nturiya).
3. Remaining Tranche 1 projects are estimated to be completed within 2025-26.

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Lead/Support contact: Lil Gordon / Bek Hendriks

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Tranche 2 projects

4. On 24 July 2024, the Minister for Infrastructure, Transport, Regional Development and Local Government and then Deputy Chief Minister of the NT announced the second tranche of projects (23 projects representing \$28.2 million) under the Package:
 - a. Cultural centres for Ti-Tree and Yuendumu.
 - b. A stage/outside auditorium and public toilet in Laramba.
 - c. New visitor camps, oval upgrades including changerooms and grandstands, and a men's shed refurbishment at Yuelamu.
 - d. Changeroom and lighting upgrades at Atitjere Oval.
 - e. A new public toilet near the softball oval in Engawala.
 - f. Oval relocation and grandstands, and re-establishing a farm in Willowra.
 - g. A community store in Pmara Jutunta.
 - h. A new recreational hall for Nturiya.
 - i. Community laundries with toilets and shower facilities for Docker River, Kintore and Areyonga.
 - j. New BMX pump tracks and refurbishing the recreational hall in Titjikala.
 - k. Splash pads for Papunya and Ntaria.
 - l. BMX pump tracks and a farm/community garden in the Luritja Pintubi region.
 - m. A new orchard/garden for Finke.
5. As at 31 October 2025, initial funding of 50% for 16 of the 23 Tranche 2 projects has been provided to the NT Government. Project plans remain under development for 7 of the Tranche 2 projects.

Tranche 3

6. A future Tranche 3 of projects will utilise the remaining funds provided to the Central Australia Plan Community Infrastructure Package - approximately \$16.5 million.
7. Initial work to identify Tranche 3 projects, in partnership with key stakeholder groups, has commenced. Funding will be available for Tranche 3 projects in 2026-27.

Background

1. The Package – part of *A Better, Safer Future for Central Australia* initiative – is delivered through a partnership with the NT Government Department of the Chief Minister and Cabinet, via a Schedule to the *Federation Funding Agreement (FFA) – Infrastructure*.
2. The FFA Schedule was signed by the Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP, on 19 December 2023 and the then Deputy Chief Minister of the NT on 15 January 2024.
3. The FFA Schedule was amended and signed by both ministers in July 2024 to enable clarification of delegations and arrangements for variations in funding allocations.

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Lead/Support contact: Lil Gordon / Bek Hendriks

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4. The FFA Schedule makes funding available to the NT Government at key project milestones.
 - a. The first payment (50% of approved funding) is paid to the NT Government when Project Plans are approved by the NT and Australian Governments.
 - b. Remaining funding is paid to the NT Government when the Project Completion Report (and where applicable the Interim Project Completion Report) for each project is accepted and approved by the Australian Government.
5. The NT Government has entered into separate agreements with the MacDonnell and Central Desert Regional Councils to facilitate the identification and delivery of agreed projects within the package.

Financial Information as at 31 October 2025

1. The FFA Schedule commits a maximum of \$50.0 million over 4 financial years under 3 tranches:
 - a. An initial Tranche of specified projects of up to \$5.3 million (\$5.3 million committed).
 - b. A second Tranche of medium-term projects anticipated over 2024-25 and 2025-26 of up to \$30 million (\$28.2 million has been committed).
 - c. A third Tranche of long-term projects anticipated in 2026-27, including the use of residual funding from previous tranches (\$16.5 million currently available).

Program/Project Start Date:	15 January 2024					
Program/Project End Date:	31 December 2027					
	2023-24	2024-25	2025-26	2026-27	2027-28	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	2.6	7.1	23.8	16.5	0.0	50.0
Less:						
Actual Expenditure YTD at 31 October 2025	2.6	7.1	0			9.7
Total Committed Funds at 31 October 2025	0	0	23.8	0.0	0.0	23.8
Total Uncommitted Funds (balance)	0	0	0	16.5	0.0	16.5

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

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Rural and Regional Affairs and Transport

Lead/Support contact: Anita Langford/Amanda Milczarek/Melissa Cashman

SB25-000287

SUBJECT: Road Vehicle Safety Regulation**Talking Points**

- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts is responsible for regulating the first provision of road vehicles to the Australian market to confirm they meet safety, anti-theft and environmental standards.
- Over the 2024-25 financial year 1,588,222 road vehicles were entered on the Register of Approved Vehicles (RAV), enabling them to be supplied to the market for the first time.

Key Issues*Recent activity*

- In October 2025, the department updated ROVER, the supporting IT system, including improved account security through upgraded multifactor authentication.
- Further enhancements will be delivered in the 2025-26 financial year.
- The department publishes quarterly statistics on key regulatory activities on its website. The 2025 Q3 Regulatory Report (Jul-Sep) is at **Attachment A**.

Application assessments

- The department is currently receiving approximately 840 applications per week and deciding approximately 800 applications per week.
- From 1 August to 31 October 2025:
 - 11,104 applications were received, up 0.5% on the previous three months
 - 10,313 applications were decided, down 4.3% on the previous three months
 - approximately 600 calls answered a week, and
 - approximately 630 written requests for advice actioned a week.
- As at 31 October 2025, the average processing time for an application is 11 days, up from 9 days at the end of previous 3 months.

Compliance and enforcement

- The department has access to a modern suite of compliance monitoring and enforcement powers via the *Regulatory Powers (Standard Provisions) Act 2014*.
- From 1 August 2025 to 31 October 2025:
 - 1 Infringement Notice was issued and paid.

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- 1 Enforceable Undertaking (EU) was accepted by the department.
- 2 approvals were revoked and 24 advisory letters were issued as enforcement outcomes.
- 9 separate domestic field activities were conducted. These field activities were undertaken to monitor the compliance of various approval holders and /or progress active investigations (i.e. taking witness statements).
- 10 formal Cases were created.
- 54 formal Cases were closed.
- 95 Vehicle Safety or Non-Compliance Reports (VSNCRs) were received.
- 88 VSNCRs were closed. The average time to close a VSNCR during the period was 51 calendar days.

Recalls

- As at 31 October 2025, 5,347 voluntary recalls were published on the vehicle recalls website.
- From 1 August 2025 to 31 October 2025:
 - 61 voluntary recalls were notified and published on the vehicle recalls website, an increase from 41 in the previous 3 months; and
 - the department published an average of 5 voluntary recalls per week.
- The department has not published a compulsory recall since assuming responsibility for the function from the Australian Competition and Consumer Commission on 1 July 2021. Compulsory recalls are only implemented if voluntary recalls do not achieve the necessary outcome.

Stakeholder engagement

- The department continues to engage with and support industry to understand their regulatory obligations under vehicle safety legislation.
- Key communication activities include: social media; regular emails; newsletters; guidance materials and resources (guides, videos and flyers); attending industry conferences and events; and hosting regular 'open-mic' industry and jurisdiction webinars, as well as topic-specific webinars.
- As at 31 October 2025, the department has participated in 34 formal stakeholder engagement activities in this calendar year.
- To receive news and information about vehicle safety legislation, including notifications about upcoming events, anyone can subscribe to the RVS News Update found at www.infrastructure.gov.au/infrastructure-transport-vehicles/vehicles/road-vehicle-standards-laws.

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ROVER

- ROVER is the IT system that supports applications, approvals, recalls and compliance activities under the road vehicle safety legislation.
- Approximately 32,000 people use ROVER each week.
- Since ROVER was initially deployed, there have been 17 updates that have added to ROVER's features and functionality. Industry has been closely engaged during the development and deployment of these updates.
- The most recent update in October 2025 delivered improved account security through upgraded multifactor authentication, protecting users from phishing and SIM-swap attacks, and enhanced virus scanning to prevent malicious content being stored on the Department's systems. The release also refined several business processes and addressed recommendations from our most recent accessibility review.
- The RVSA/ROVER Implementation Project closed on 30 June 2025. The regulatory function is now operating as 'business as usual' and ROVER has moved into sustainment environment (which includes ongoing incremental development).

Background

- The department administers the *Road Vehicle Standards Act 2018* and the *Road Vehicle Standards Rules 2019* (together the Road Vehicle Standards legislation), which:
 - sets vehicle standards for all new road vehicles entering the Australian market;
 - establishes a Register of Approved Vehicles (RAV);
 - regulates the first supply of road vehicles to the market, including all compliance and enforcement activities; and
 - establishes arrangements for voluntary and compulsory recalls of road vehicles and approved road vehicle components that are unsafe or are non-compliant with national road vehicle standards.
- The road vehicle safety legislation identifies two pathways to enter road vehicles on the RAV, the type approval pathway and the concessional approval pathway.
- The road vehicle safety legislation also sets regulatory requirements for approved entities to test, modify and verify road vehicles to be entered on the RAV.

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Rural and Regional Affairs and Transport

Lead/Support contact: Anita Langford/Katrina Kendall

SB25-000288

SUBJECT: Infrastructure Sub-programs**Talking Points**

- The Australian Government will invest \$19.4 billion over 10 years from 2025-26 to 2034-35¹ through sub-programs of the Infrastructure Investment Program to deliver road infrastructure projects in partnership with state, territory and local governments.
- This is a significant investment designed to target infrastructure projects across Australia that support local economic growth and regional development, make travel safer, and increase community and freight access.
- This investment is in addition to the \$265.4 million² in 2025-26 for local governments for road and community infrastructure projects under the temporary **Local Roads and Community Infrastructure Program**.

Key Issues

- At the 2025-26 Budget, the government:
 - brought forward \$27.4 million from 2027-28 and 2028-29 to enable **Roads to Recovery** funding recipients to deliver projects earlier in the 5-year funding period
 - moved \$155 million into the 4 years from 2025-26 to 2028-29 to enable the **Safer Local Roads and Infrastructure Program** to have a more sustainable pipeline of funding over the Forward Estimates to support new projects and deliver existing projects
 - agreed a further 12-month extension to the **Road Safety Program** to 30 June 2027 to accommodate project delays resulting from severe weather events, labour shortages and market constraints.

Background

- Infrastructure Investment Program (IIP) sub-programs are authorised by the *National Land Transport Act 2014* and listed in the Federation Funding Agreement Schedule (FFA Schedule) on the Land Infrastructure Projects (2024-2029). They include:
 - Active Transport Fund (ATF)*
 - Black Spots Program (BSP)*
 - Regional Level Crossing Upgrade Fund (RLCUF)*

¹ 10-year funding figure includes: \$90 million Active Transport Fund; \$1,541.8 million Black Spots Program; \$5,282.4 million National Land Transport Network Maintenance; \$126.2 million RLCUF; \$27.6 million Remote Roads Upgrade Pilot Program; \$520.9 million Road Safety Program; \$9,750.0 million Roads to Recovery; \$2,101.2 million Safer Local Roads and Infrastructure Program.

² A movement of funds of \$165.4 million from 2024-25 has been requested for MYEFO 25-26 to meet the remaining \$430.8 million in grant agreement commitments for 2025-26.

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- Remote Roads Upgrade Pilot Program (RRUPP)*
- Roads to Recovery (RTR) Program
- Road Safety Program (RSP)*
- National Land Transport Network (NLTN) Maintenance Program
- Safer Local Roads and Infrastructure Program (SLRIP), which includes the Heavy Vehicle Rest Area (HVRA) initiative. SLRIP consolidated the former Bridges Renewal Program (BRP) and the former Heavy Vehicle Safety and Productivity Program (HSVPP)*.

* Indicates sub-programs that operate in accordance with their own program guidelines.

- The Local Roads and Community Infrastructure (LRCI) Program is administered under section 32B of the *Financial Framework (Supplementary Powers) Act 1997*, and listed in Schedule 1AB to the *Financial Framework (Supplementary Powers) Regulations 1997*. It was designed to provide temporary financial assistance directly to all local governments for infrastructure development and to support local communities.

Financial Information as at 31 October 2025

In the following tables:

- FEs Total refers to the total budget over the Forward Estimates 2025-26 to 2028-29 (i.e. excluding 2024-25).
- Committed Funds refers to amounts committed by the government under a funding agreement, contract or program of works where the project, profile and conditions have been agreed to or a formal offer has been made to a funding recipient.
- Uncommitted Funds refers to the appropriation budget less actual expenditure and committed funds.

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Program	Active Transport Fund					
Program Start Date:	October 2024					
Program End Date:	June 2029					
Financial Year	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	FEs TOTAL \$m
Appropriation Budget	10.0	15.0	25.0	25.0	25.0	90.0
Less:						
Actual Expenditure YTD at 31 October 2025	0.1	1.0	0.0	0.0	0.0	1.1
Committed Funds at 31 October 2025	-	27.5	28.9	25.4	13.5	95.3
Uncommitted Funds (balance)	9.9	-13.5	-3.9	-0.4	11.5	-6.3
Notes:						
<ul style="list-style-type: none"> An underspend of \$9.9 million occurred in 2024-25 because budget was appropriated prior to project funding being finalised and formally committed. A Movement of Funds has been requested for MYEFO 2025-26 to reflect the funding profiles of the 81 projects approved over the Forward Estimates. Committed funds refer to amounts committed to recipients by the government through project approval instruments made under the <i>National Land Transport Act 2014</i>. Uncommitted funds include \$3.7 million in program funds unallocated and set aside in the event projects encounter cost overruns. 						
Program delivery status:	<ul style="list-style-type: none"> 81 projects have been approved to receive funding from 2024-25 to 2028-29. 					

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Program	Black Spots Program					
Program Start Date:	1996-97					
Program End Date:	Ongoing					
Financial Year	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	FEs TOTAL \$m
Appropriation Budget	131.6	150.0	150.0	150.0	150.0	600.0
Less:						
Actual Expenditure YTD at 31 October 2025	115.9	25.4	0.0	0.0	0.0	25.4
Committed Funds at 31 October 2025	0.0	124.6	155.0	155.3	155.3	590.2
Uncommitted Funds (balance)	15.6*	0.0	-5.0	-5.3	-5.3	-15.6
<i>*rounding correction</i>						
Notes:						
<ul style="list-style-type: none"> The underspend of \$15.6 million in 2024-25 is due to project delays, resulting in payments not occurring as per initial 2024-25 forecasts. A Movement of Funds has been requested for MYEFO 2025-26 to meet commitments over the Forward Estimates. Committed Funds refers to amounts allocated to each state and territory by government through the Federation Funding Agreement Schedules on Land Transport Infrastructure Projects, and is a combination of funding for approved projects and allocations based on crash data, population and vehicle kilometres travelled. 						
Program delivery status:	<ul style="list-style-type: none"> There are currently 492 active Black Spots projects. Tasmania, Victoria, Queensland and Western Australia have had their 2025-26 Black Spots nomination packages approved, to the sum of \$90 million for 180 projects. Panel meetings in New South Wales, South Australia, Northern Territory and the Australian Capital Territory for 2025-26 were delayed while Panel Chair nominations were finalised post-election. NSW and South Australia have now both held their Panel meetings, and nomination packages are now with the Minister for consideration. The ACT and Northern Territory are expected to hold their meetings before the end of 2025. 					

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Program	Roads to Recovery Program					
Program Start Date:	2000-01					
Program End Date:	Ongoing					
Financial Year	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	FEs TOTAL \$m
Appropriation Budget	650.0	821.9	955.5	990.0	982.6	3750.0
Less:						
Actual Expenditure YTD at 31 October 2025	480.8	87.5	0.0	0.0	0.0	87.5
Committed Funds at 31 October 2025	0.0	797.1	993.9	1027.3	1013.4	3831.7
Uncommitted Funds (balance)	169.2	-62.7	-38.4	-37.3	-30.8	-169.2
Notes:						
<ul style="list-style-type: none"> An underspend of \$169.2 million occurred in 2024-25 because it was the first year of the new five-year funding period and a large number of funding recipients were still planning works to deliver throughout the five years. A Movement of Funds has been requested for MYEFO 2025-26 to meet commitments over the Forward Estimates, and is reflected in the negative amounts in the Uncommitted Funds (balance). Committed funds refer to amounts committed to recipients by the government through the <i>National Land Transport (Roads to Recovery List) Determination 2024</i>, with funding committed over a five-year funding period. 						
Program delivery status:	<ul style="list-style-type: none"> Since 1 July 2024, 5,480 projects have been approved to receive funding over the current five-year funding period. Of these 2,716 projects were delivered during the 2024-25 financial year. 					

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Rural and Regional Affairs and Transport

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SB25-000288

Program	Safer Local Roads and Infrastructure Program					
Program Start Date:	July 2024					
Program End Date:	Ongoing					
Financial Year	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	FEs TOTAL \$m
Appropriation Budget	196.2	310.0	250.0	215.0	215.0	990.0
Less:						
Actual Expenditure YTD at 31 October 2025	147.6	36.0	0.0	0.0	0.0	36.0
Committed Funds at 31 October 2025	0.0	153.3	209.0	46.3	13.0	421.6
Uncommitted Funds (balance)	48.6	120.7	41.0	168.7	202.0	532.4
Notes:						
<ul style="list-style-type: none"> An underspend of \$48.6 million occurred in 2024-25 because a number of projects have had milestones moved due to weather events, market conditions, and other unforeseen events resulting in payments not occurring as per initial 2024-25 forecasts. A Movement of Funds has been requested for MYEFO 2025-26 to meet commitments over the Forward Estimates. Committed funds refer to amounts committed to recipients by the government through project approval instruments made under the <i>National Land Transport Act 2014</i>. Uncommitted funds include \$56.1 million in program funds that has come from cost savings on previous projects. This is unallocated in the event projects encounter cost overruns. 						
Program delivery status:	<ul style="list-style-type: none"> Across the first two tranches of SLRIP funding applications assessed, 52 projects have been approved for \$134.8 million in program funding. Across the first five tranches of HVRA initiative funding applications assessed, 25 projects have been approved for \$39.9 million in program funding. 					

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Rural and Regional Affairs and Transport

Lead/Support contact: Anita Langford/Katrina Kendall

SB25-000288

Program status information as at 31 October 2025

RLCUF	<ul style="list-style-type: none"> In 2024-25 \$12.97 million in payments were made. The 2024-25 underspend of \$19.4 million primarily relates to Round 2 projects that had not yet commenced and funding allocations that have not been committed to projects. \$103.2 million has been approved for 174 projects under Rounds 1 and 2 of the program. \$56.7 million of the program’s \$160 million remains available. The review of unspent funds, outlined in the Program Guidelines, is currently underway, with options being prepared for the Minister’s consideration. The program is scheduled to close on 30 June 2027.
RRUPP	<ul style="list-style-type: none"> In 2024-25, \$38.8 million in payments were made. The 2024-25 underspend of \$18 million is primarily the result of a small number of delayed projects, and will be moved into 2025-26 at MYEFO. Of the 33 approved projects, 24 have now been completed. The 9 remaining projects are on track for completion by the program end date of 30 June 2026.
RSP	<ul style="list-style-type: none"> Over 500 projects are being delivered nationally to reduce the risk of fatal and serious injuries on our roads, and improve protections for vulnerable road users. Over \$330 million was paid to jurisdictions in 2024-25 for milestones achieved to date under the 2023-27 Program.
NLTN Maintenance Program	<ul style="list-style-type: none"> Each jurisdiction has been allocated its share of program funding for the 2025-26 financial year based on road maintenance formula data. First milestone payments for the 2025-26 financial year totalling \$117.8 million (25% of allocated share) was made to all jurisdictions in September 2025.
LRCI Program	<ul style="list-style-type: none"> To date 12,736 projects have been funded under the program. 150 projects are currently underway and scheduled for completion in 2025-26. An extension was granted to the relevant funding recipients given delivery delays due to weather events, market conditions, and workforce shortages. The program is scheduled to end on 30 June 2026.

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SB25-000288

Financial Information – Full program envelope as at PEFO 2025

BSP	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35	TOTAL
	\$m											
Opening Appropriation	130.0	140.0	140.0	150.0	150.0	150.0	150.0	155.0	158.9	-	-	1,193.9
Movements/decisions (Budget 2024-25)	1.6	-	-	-	-	-	-	-	-1.6	150.0	-	150.0
Movements/decisions (MYEFO20 24-25)	-	10.0	10.0	-	-	-	-	-	-	29.5	-	49.5
Movement/decisions (Budget 2025-26)	-	-	-	-	-	-	-	-	-	-	150.0	150.0
Current Appropriation	131.6	150.0	150.0	150.0	150.0	150.0	150.0	155.0	157.3	179.5	150.0	1,541.8

RTR Program	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35	TOTAL
	\$m											
Opening Appropriation	650.0	800.0	950.0	1000.0	1000.0	1000.0	1000.0	1000.0	1000.0	-	-	7,750.0
Movement/decisions (Budget 2024-25)	-	-	-	-	-	-	-	-	-	1000.0	-	1,000.0

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Movement/decisions (MYEFO 2024-25)	-	-	-	-	-	-	-	-	-	-	-	-
Movement/decisions (Budget 2025-26)	-	21.9	5.5	-10.0	-17.4	-	-	-	-	-	1000.0	1,000.0
Current Appropriation	650.0	821.9	955.5	990.0	982.6	1000.0	1000.0	1000.0	1000.0	1000.0	1000.0	9,750.0

SLRIP	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35	TOTAL
	\$m											
Opening Appropriation	195.0	195.0	191.5	203.3	203.3	203.3	203.3	203.3	246.8	-	-	1,649.8
Movements/decisions (Budget 2024-25)	5.0	5.0	8.5	1.7	2.7	3.7	4.7	4.7	-35.9	200.0	-	195.0
Movements/decisions (MYEFO 2024-25)	-	7.0	7.0	7.0	7.0	7.0	7.0	7.0	3.5	-	-	52.5
Movements/decisions (Other)	65.0	28.0	-7.0	-12.0	-13.0	-14.0	-15.0	-15.0	-17.0	-	-	-65.0
Movements/decision (Budget 2025-26)	-68.8	75.0	50.0	15.0	15.0	-10.0	-20.0	-20.0	-17.4	-18.8	200.0	268.8
Current Appropriation	196.2	310.0	250.0	215.0	215.0	190.0	180.0	180.0	180.0	181.2	200.0	2,101.2

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Supporting Information*Questions on Notice (QoNs)*

- SQ25-002207 Replacement for the Local Roads and Community Infrastructure Program
- SQ25-002206 Closure of the Local Roads and Community Infrastructure Program
- SQ25-002184 Funding for the Active Transport Fund

Freedom of Information (FOI) Requests

- FOI 26-032 - Request to access documents related to Roads to Recovery project 121725-22NSW-RTR—Meroo Road Pavement Rehabilitation at Meroo Meadow, Shoalhaven, NSW.

Recent Ministerial Comments

- The Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP, 15 August 2025
<https://minister.infrastructure.gov.au/c-king/media-release/rest-area-funding-delivers-regional-truckie-safety>
- The Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP, 11 August 2025
<https://minister.infrastructure.gov.au/c-king/media-release/tasmania-track-life-saving-level-crossing-upgrades>
- The Minister for Regional Development, Local Government and Territories, the Hon Kristy McBain MP, 6 August 2025
<https://minister.infrastructure.gov.au/mcbain/media-release/63-million-life-saving-road-upgrades-across-australia>

Relevant Media Reporting

- “No new funding for councils in Federal Budget”, Australian Local Government Association, 25 March 2025 - <https://alga.com.au/no-new-funding-for-councils-in-federal-budget/>
- “Our plan to make Australians safer on our roads”, Liberal Party of Australia, 1 May 2025, www.liberal.org.au/policy/our-plan-to-make-australians-safer-on-our-roads

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Lead/Support contact: Anita Langford/Susan Cattermole

SB25-000290

SUBJECT: Road Safety Overview**Talking Points**

- We know that the number of deaths and serious injuries caused by road crashes continues to rise, despite efforts by all levels of government as well as non-government stakeholders.
 - there are a number of factors that continue to influence the likelihood and severity of road crashes across Australia. This includes behaviour such as excessive speed, impaired driving, distracted driving and the non-use of seatbelts.
- The Australian Government remains committed to working with state, territory and local governments to improve road safety. This work is informed by the National Road Safety Strategy and the National Road Safety Action Plan.
- The government continues to provide significant investment into road safety through funding measures including:
 - \$120 billion over the next 10 years through a rolling infrastructure plan;
 - \$21.2 million over 6 years from 2024-25 to improve the reporting of national road safety data via the National Road Safety Data Hub; and
 - \$16.5 million over five years from 2023-24 for the Car Safety Ratings Program.
- Road safety requires partnership as many of the levers for road safety sit with the states, territories and local government.
- The government is primarily responsible for infrastructure co-investment with state, territory and local governments to build and maintain safer roads, and for overseeing the entry of new, safer vehicles into the Australian market.
- The government also provides a coordination role to facilitate information sharing and encourage best practice across jurisdictions.

Key IssuesRoad deaths Australia - statistics

- For the 2025 calendar year to 31 October there have been 1,112 road deaths. This is 6.6% higher than the same period for 2024.
- During the 2024 calendar year, there were 1,292 road deaths. This was an increase of 3.2% from 2023.
- In 2024, the rate of annual deaths per 100,000 population was 4.8. This was a 1.3% increase compared to the rate of 4.7 per 100,000 population in 2023.

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- From the data we can see that:
 - the rate of annual road deaths per 100,000 population declined over the 4 years to October 2020, but since then has increased at an average of 3% per year to the end of October 2025.
 - the rate of hospitalised injuries has decreased by 9.7% from 151.7 in 2001 to 137.0 per 100,000 population at the end of 2022.
 - we are still waiting for the next year of data from the Australian Institute of Health and Welfare to confirm whether this represents a downward trend.
 - on a per capita rate for road deaths, major city areas have lower risk than regional and remote areas. Rates in inner and outer regional areas are 4 to 6 times higher than in major cities, and rates in remote and very remote areas can be up to 15 times higher than in major cities.
 - in the 12 months ending October 2025, males accounted for 75% of all road deaths. This was an increase from 72% 10 years earlier.
 - in the 12 months ending October 2025, drivers accounted for 45% of all road deaths. This proportion has remained between 46% and 49% over the last decade.
 - over the past 4 years to October 2025, significant increases in annual road deaths have been seen in drivers (+17%), motorcyclists (+12%) and pedestrians (+52%).

Non-infrastructure grants

- The government provides funding towards non-infrastructure road safety projects under the National Road Safety Action Grants Program (NRSAGP) to support delivery of the government's commitments and priorities outlined in the Action Plan.
- The NRSAGP is providing funding towards 81 projects across 5 key streams, including:
 - 13 projects for a total value of \$4.89 million under the Community Education and Awareness stream, including workplace road safety;
 - 10 projects for a total value of \$3.98 million under the Vulnerable Road Users stream;
 - 12 projects for a total value of \$6.14 million under the First Nations Road Safety stream;
 - 16 projects for a total value of \$6.47 million under the Technology and Innovation stream; and
 - 30 projects for a total value of \$17.3 million under the Research and Data stream.
- All projects have commenced and are scheduled for completion by January 2027.

National Road Safety Strategy and next Action Plan

- The government is committed to conducting a mid-term review of the National Road Safety Strategy 2021-30 (the Strategy) as required by the Strategy.

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- The National Road Safety Action Plan 2023-25 will finish at the end of 2025.
 - the mid-term review of the Strategy will inform development of the next Action Plan.
- The government will continue to work with the states and territories to ensure road safety actions undertaken by all governments are evidence based and targeted at reducing road trauma.

Progress against the current Action Plan

- The Australian, state and territory governments continue to implement actions outlined in the National Road Safety Action Plan 2023-25.
 - as at 31 October 2025, 48 of 58 (81%) of the government actions in the current Action Plan have been completed and the remaining 10 actions continue to be actively progressed.
- The 2024 National Road Safety Annual Progress Report has been prepared and is progressing through the clearance process.

Road Safety Data

- State and territory governments have agreed to share road safety data as part of the Federation Funding Agreement Schedule.
- Road safety data is reported on the Road Safety Data Hub website and includes national and jurisdiction information about fatalities, hospitalisations, police enforcement and crash factors.
- The government committed \$21.2 million over 6 years as part of the 2023-24 Federal Budget to maintain the Hub.

National Road Safety Education and Awareness Activities

- The 2024-25 Budget provided \$10.8 million for national road safety education and awareness activities.
- The activities were developed by the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts in accordance with the *Australian Government Guidelines on Information and Advertising Campaigns by non-corporate Commonwealth entities*. State and territory counterparts were also consulted as part of this process.
- On 15 December 2024, the government launched the national 'Safer Driving Starts with You' road safety campaign, which ran until May 2025.

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-
- The campaign highlighted and reinforced the importance of road safety and safer driving behaviours for all drivers, reminding them that everyone has a role to play in reducing crashes, injuries and fatalities on our roads.

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Lead/Support contact: Anita Langford/Susan Cattermole

SB25-000292

SUBJECT: Road Safety Data**Talking Points**

- The Australian Government is working with all states and territories to improve road safety through the collection and use of data.
- A large amount of quality data is already publicly available on the National Road Safety Data Hub's (Hub) website.
- Collecting data for data's sake does not by itself improve road safety outcomes. It is important that we are deliberate in what we collect, and that we have a purpose for its collection.

Federation Funding Agreement Schedule

- The Federation Funding Agreement Schedule (FFAS) on Land Transport Infrastructure Projects has been signed by all jurisdictions, and includes a commitment for them to work with the government towards improving nationally consistent road safety data.

Road Safety Data Hub

- The National Road Safety Data Hub (the Hub) provides public access to nationally consistent, timely and accessible data, and received an additional \$21.2 million over 6 years from the 2024-25 Budget.
- The Hub comprises data on fatalities, injuries and enforcement including the Hospitalised Injuries for Road Crashes Dashboard and National Crash Dashboard.

Data Sharing Agreement

- A Data Sharing Agreement (DSA) was agreed by all governments on 12 April 2024, to formalise existing data sharing arrangements for road crash data currently collected from jurisdictions, and outline clear terms of use and processes for on-sharing of road safety data.
- The DSA, as well as the processes for requesting access to data, is available online.

National Data Collection and Reporting Framework and National Road Safety Dataset

- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts has worked with jurisdictions to develop a National Data Collection and Reporting Framework (Framework) and a National Road Safety Dataset (NRSD).

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- The Framework and NRSD focus and prioritise data collection and reporting efforts nationally to inform future planning and policy development, and are available online.
- These road safety data arrangements and tools complement each other.
 - the Hub serves as the repository for the data collected and provided by states and territories as well as a variety of analytical reports.
 - the NRSD establishes the foundation for shared national road safety data.
 - the Framework provides a way to develop and improve the NRSD over time.
 - new and relevant datasets are expected to be added to the NRSD and DSA over time.

Key Issues*Use of road safety data*

- Data from the Hub forms a useful input to the development of other government policy and programs. For example:
 - Hub data underpinned the development of the targeted national road safety campaign, *Don't Let a Car Change Who You Are*. The demographic, geographic, and sociographic data relating to road fatalities challenged the prevalent assumption that young male drivers were involved in the majority of road fatalities, and instead led the campaign team to focus on a target audience of male drivers between 40-65. Additionally, the data received on road fatality locations has allowed the campaign to geo-locate social media posts to reach specific areas and audiences.

National Road Safety Data Hub

- The Hub was established through the 2020-21 Budget.
- The Hub provides a repository for road safety data and analytical products including:
 - the road safety Data Catalogue;
 - Hospitalised Injuries for Road Crashes Dashboard and Data Tables;
 - Monthly Road Deaths Dashboard; and
 - the National Crash Dashboard.
- Over the last 12 months, the following information has been released through the Hub:
 - Road Safety Monthly Bulletin on Australian road deaths, with September 2025 being the latest data available (released 14 October 2025);
 - Road Safety Heavy Vehicle Quarterly bulletin with April-June 2025 being the latest release (released 19 September 2025); and

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- Road safety enforcement data and dashboard for 2024 data (released 20 August 2025 and includes data consistency improvements from previous issues).

Data Sharing Agreement

- The DSA sets out Approved Purposes that govern the on-sharing of restricted data to non-government researchers and other organisations.
- The Road Safety Data Working Group administers the DSA and will review it annually to ensure it remains fit for purpose.

Federation Funding Agreement Schedule

- The FFAS sets out and formalises a broad agreement for state and territory governments to provide road safety data.
 - Section 28 of the FFAS outlines the commitment to responsible, secure and seamless sharing of road safety data.
 - Section 29 lists the data that will be shared by jurisdictions, including in relation to deaths, injuries, risky behaviour, crash factors, road inventory and road usage. These data inform a national view on where and when fatalities and serious injuries are occurring, contributing factors and demographic information.
 - Section 30 acknowledges the continually evolving nature of road safety data and requires States to report annually on road safety data improvements.

National Data Collection and Reporting Framework and National Road Safety Dataset (formerly the National Minimum Data Set)

- The Framework and NRSD are part of the commitment under the Road Safety Action Plan 2021-25 to prioritise continuous improvement for road safety data holdings.
 - data identified in the NRSD, but not currently provided consistently, will be prioritised for collection.
 - as high-priority gaps are filled over time, additional requirements, sources and data use cases will be explored.
- The NRSD contains a mix of open and restricted access data and includes data from a range of sources including governments, industry and purchased data.

Road Safety Data Working Group

- The Road Safety Data Working Group is part of the formal governance structure for the National Road Safety Action Plan 2021-25 and comprises representatives from the Australian and all state and territory governments.
- It reports to the Intergovernmental Steering Committee on Road Safety and is focused on making data available for measuring progress towards the National Road Safety

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Strategy 2021-30, focusing and prioritising data collection and reporting efforts in line with the Framework and NRSD, and also considering third-party access requests under the DSA.

National Road Safety Strategy's Safety Performance Indicators (SPIs)

- Some of the SPIs introduced for the current Strategy have proven challenging to define and measure in practice. There are data gaps and differences in the way each jurisdiction captures the data that need to be reported.
- The Road Safety Data Working Group has made progress towards making data available for the SPIs. Some data against most of the SPIs was published in the National Road Safety Annual Progress Report. Where data sources are incomplete, an alternative measure was used to provide the most comparable set of national data available for what the SPI is seeking to measure.

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Lead/Support contact: Simon Milnes/Daniel Tolich

SB25-000294

SUBJECT: Infrastructure Investment Program – Budget Overview**Talking Points**

- The Australian Government remains committed to a 10-year, over \$120 billion infrastructure investment pipeline (pipeline).
- The Infrastructure Investment Program (IIP) is largest part of the pipeline. The IIP is a 10-year rolling program of transport infrastructure investment.
- As part of the 2025-26 Budget and PEFO 2025, the government provided \$4.9 billion over the forward estimates and \$18 billion over 10 years for new and existing projects.
 - **Attachment A** provides detail on the movement in the IIP from 2024-25 MYEFO to PEFO 2025, as well as YTD spend and profile information as at PEFO 2025.
- A slippage adjustment to national IIP payments has also been applied in the 2025-26 Budget and PEFO 2025 (the slippage adjustment was first applied in the 2024-25 MYEFO). This adjustment has not reduced the allocation of funding towards specific infrastructure projects nor to states and territories.

Key Issues

- The IIP is the largest component of the over \$120 billion 10-year infrastructure investment pipeline. As at PEFO 2025, the IIP consists of \$101.0 billion in infrastructure investments, including:
 - \$87.4 billion towards major projects; and
 - \$13.7 billion for smaller projects through programs such as Roads to Recovery, Black Spots and Safer Local Roads and Infrastructure programs.
- The pipeline also includes:
 - \$12.2 billion for equity and loans, such as for Western Sydney International (Nancy-Bird Walton) Airport, Intermodal Terminals and Inland Rail; and
 - \$12.9 billion for other grants, such as Financial Assistance Grants (Local Roads Component) and Local Roads and Community Infrastructure.

New Projects - \$16.1 billion for 57 projects announced as part of the Budget 2025-26 and PEFO 2025 (Attachments B and D)

- The 2025-26 Budget and PEFO 2025 provided \$16.1 billion over 10 years from 2024-25 for 57 new state and territory infrastructure projects:
 - \$7.6 billion for projects in Queensland, including \$7.2 billion for targeted safety upgrades on the Bruce Highway.

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- \$3.5 billion for projects in Victoria, including \$2 billion to upgrade Sunshine Station (subsequently included as part of the Melbourne Airport Rail Link project) and a \$1 billion Road Blitz.
- \$3.0 billion for projects in New South Wales, including \$115 million to upgrade Terrigal Drive and the following projects in Western Sydney: \$1 billion to preserve the corridor for the South West Sydney Rail Extension, \$580 million for upgrades to Townson Road, Burdekin Road and Garfield Road West to support housing growth and flood resilience and \$500 million to upgrade Fifteenth Avenue.
- \$690 million for projects in South Australia, including \$125 million for the Curtis Road Level Crossing Removal.
- \$740 million for projects in Western Australia, including \$350 million to upgrade the Kwinana Freeway and \$295 million for the Reid Highway - Erindale Road Grade Separation.
- \$345.2 million for projects in Tasmania, including \$200 million for upgrades to the Arthur Highway.
- \$200 million for the duplication of priority sections of the Stuart Highway (Darwin to Katherine) in the Northern Territory.
- \$20 million for the Monaro Highway Upgrade Stage 2 planning works in the Australian Capital Territory.

*Additional Funding - \$1.9 billion between Budget 2025-26 and PEFO 2025 (**Attachments C and D**).*

- The 2025-26 Budget and PEFO 2025 provided \$1.9 billion over 9 years from 2024-25 for existing projects and corridors including:
 - \$1.2 billion for existing projects and corridors in Victoria, including \$1.1 billion for the Western Freeway.
 - \$309.7 million for the METRONET: Byford Extension in Western Australia.
 - \$200 million for the Rockhampton Ring Road on the Bruce Highway in Queensland.
 - \$50 million for Homebush Bay Drive in New South Wales.
 - \$33.5 million for projects in the Australian Capital Territory, including \$30 million for the Monaro Highway Upgrade.

*2025 Election Commitments (**Attachment E**).*

- The government committed \$487.5 million for 6 2025 Election Commitments, with the projects to be included in the 2025-26 MYEFO and the 2025-26 MYEFO Federation Funding Agreement Schedule on Land Transport Infrastructure Projects Funding Tables.

Slippage

- Infrastructure expenditure slippage occurs when project milestone payments have not been achieved as planned, leading to a delay in expenditure.

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- To help account for this slippage and improve the accuracy of forecast estimates, the Australian Government has applied a slippage adjustment to national IIP estimates.
 - The slippage adjustment takes account of historical experience, including the timing of states claiming payments against milestones, the complexity of delivery and market capacity constraints.
- The slippage adjustment has not reduced the allocation of funding towards specific infrastructure projects and is not applied to state and territory funding. Where the states and territories meet all project milestones in-line with project profiles in their Federation Funding Agreement Schedule Funding Tables, the Government has committed to make the associated payments in full.
 - In 2024-25, the government fulfilled this commitment in June 2025 through a movement of funds to provide sufficient funding to meet milestone payment requests from states and territories. The 2025-26 Budget estimate for 2024-25 was \$12.6 billion and 2024-25 expenditure was \$13.1 billion.
- The slippage adjustment is included in the 2025-26 Budget Statement of Risks and in footnotes to the Commonwealth-State infrastructure payments tables in the 2025-26 Budget papers.

Major Projects Business Case Fund

- As part of the 2025-26 Budget, 5 new projects (\$40.3 million) were funded from the Major Projects Business Case Fund, including \$20 million for New Tamar Crossing Planning and Design (Tas.), \$10 million for Freight Productivity Business Case (Vic.) and \$7.1 million for Melbourne Northern Suburbs Rail Upgrades – Planning (Vic.). The \$200 million provided as part of the 2023-24 Budget has been fully exhausted.

Other

- The government created 2 new corridors in the 2025-26 Budget, with these corridors grouping new projects along strategic national freight routes in WA and Tas. The total number of corridors as at PEFO 2025 is 37, increasing from 35 at the 2024-25 MYEFO.
- In the 2025-26 Budget, unallocated funding of \$1.7 billion for NSW and \$642.5 million for WA was provided to fund future priorities.
- Total state and corridor unallocated funding as at PEFO 2025 amounted to \$4.2 billion, comprising \$2.1 billion in state unallocated (predominately NSW and WA) and \$2.0 billion in corridor unallocated, including \$1.1 billion for the Western Highway, \$544 million for corridors in QLD and \$212.9 million for corridors in the NT.

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(a)(ii)**Version Number:** 1**Date:** 14/11/2025

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2025-2026 Supplementary Budget Estimates**Rural and Regional Affairs and Transport****Lead/Support contact: Simon Milnes/Daniel Tolich****SB25-000294**

- In regional Australia, as part of the 2025-26 Budget and PEFO 2025, the Government provided IIP funding of \$8.6 billion towards 22 new major road and rail projects and an additional \$312.6 million for the delivery of existing projects.

Attachments:

- A: IIP Summary Movement: 2024-25 MYEFO to PEFO 2025
- B: 2025-26 Budget - IIP Major Projects: New Projects
- C: 2025-26 Budget - IIP Major Projects: Additional Funding
- D: PEFO 2025 - IIP Major Projects: New Projects and Additional Funding
- E: 2025 Election Commitments

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2025-2026 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Simon Milnes/Daniel Tolich

SB25-000294

Attachment A: 2024-25 MYEFO to the PEFO 2025 / IIP summary by financial year

IIP Summary – Movement: 2024-25 MYEFO to PEFO 2025 (\$b)

Period	2024-25 MYEFO (\$m)	2025-26 Budget (\$m)	PEFO 2025 (\$m)	Net change: 2024-25 MYEFO vs PEFO 2025 (\$m)
2025-26	13,033.1	13,174.2	13,232.2	199.2
Forward Estimates 2024-25 MYEFO: 2024-25 to 2027-28 2025-26 Budget / PEFO 2025: 2025-26 to 2028-29	52,378.1	53,505.1	53,705.1	1,327.0
10 Year Investment 2024-25 MYEFO: 2024-25 to 2033-34 2025-26 Budget / PEFO 2025: 2025-26 to 2034-35	98,866.7	100,384.9	101,039.6	2,172.9

IIP by financial years – Summary (2025-26 to 2034-35), with YTD spend

Payments (\$m)	Current Year^ (\$m)	Forecasts^ (\$m)				
		2026-27	2027-28	2028-29	2029-30 to 2034-35	Total 10 year
2025-26 Paid to Date*	2025-26					
1,562.1	13,232.2	13,435.1	13,408.2	13,629.5	47,334.5	101,039.6

* Payments as at 31 October 2025.

^ Current Year and forecasts as at PEFO 2025.

Figures are for the total IIP, whereas the forecast figures in the budget papers (for example: Budget Paper No. 3: Payments to support state infrastructure services) focus on the payments to the state's component only. The additional component (for the total IIP) relates to payments to non-state entities (predominantly relates to Grants to the ARTC and Research and Evaluation).

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Date: 14/11/2025

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2025-26 Budget - IIP Major Projects: New Projects

State / Terr.	Project name	Corridor	Regional Status	Total Project Cost (\$m)	AGC (\$m)	State (\$m)	Other (\$m)	Funding Split
ACT	Monaro Highway Upgrade Stage 2 – Planning		Urban	20.0	20.0			100:0:0
NSW	Wagga Wagga Freight Bypass - Planning		Regional	30.0	30.0			100:0:0
NSW	South West Sydney Rail Extension - Bradfield to Leppington and Macarthur – corridor preservation		Urban	2,000.0	1,000.0	1,000.0		50:50:0
NSW	Liverpool to Airport Transit Corridor, Fifteenth Avenue		Urban	1,000.0	500.0	500.0		50:50:0
NSW	Henry Lawson Drive Stage 1B		Urban	220.0	110.0	110.0		50:50:0
NSW	Hawkesbury Nepean Valley Flood Resilience and Housing Growth Package - Townson Road and Burdekin Road Upgrade		Urban	690.6	345.3	345.3		50:50:0
NSW	Hawkesbury Nepean Valley Flood Resilience and Housing Growth Package - Garfield Road West Upgrade		Urban	469.4	234.7	234.7		50:50:0
NSW	Empire Bay Drive Intersection Strategy – Planning		Urban	15.0	15.0			100:0:0
NSW	Western Sydney Heavy Vehicle Rest Area		Urban	80.0	40.0	40.0		50:50:0
NSW	Toongabbie Bridge enabling works		Urban	25.0	25.0			100:0:0
NSW	Barton Highway Upgrade Program - Future Stages - planning		Regional	50.0	25.0	25.0		50:50:0
NSW	Cessnock Bypass – Northern alternative route planning		Regional	10.0	5.0	5.0		50:50:0
NSW	M1 Pacific Motorway – Tweed Heads and Byron Bay Network Improvements		Regional	30.0	15.0	15.0		50:50:0
NSW	Mona Vale Road West - Mona Vale Road Upgrade		Urban	500.0	250.0	250.0		50:50:0
NSW	Devonshire Link Road and Bradfield Metro Link Road - Planning		Urban	25.0	12.5	12.5		50:50:0
NSW	Cumberland, South and Inner West Rail Upgrades and Housing Enablement – Planning		Urban	40.0	20.0	20.0		50:50:0
NSW	Dapto Ramps - planning		Regional	20.0	10.0	10.0		50:50:0
NSW	Terrigal Drive Upgrade		Urban	115.0	115.0			100:0:0
NT	Duplication of Stuart Highway (Darwin to Katherine)	Stuart, Victoria and Barkly Highways	Regional	250.0	200.0	50.0		80:20:0
QLD	Story Bridge Renewal Business Case		Urban	4.5	2.3		2.3	50:0:50
QLD	Bridges for Brisbane: Toowong/St Lucia to West End Bridge Business Case		Urban	2.0	1.0		1.0	50:0:50
QLD	Outback Way - Kennedy Development Road (Winton to Boulia)	Outback Way - QLD	Regional	34.1	27.3	6.8		80:20:0
QLD	Brisbane Metro Expansion Business Case		Urban	150.0	50.0	50.0	50.0	33:33:33
QLD	Bruce Highway – Targeted Safety Package	Bruce Highway Safety Package	Regional	9,000.0	7,200.0	1,800.0		50:50:0
QLD	Additional Funding for the Bruce Highway		Regional	175.0	52.5	35.0	87.5	30:20:50
QLD	Kennedy Highway - Barron River Bridge		Regional	450.0	225.0	225.0		50:50:0
SA	Curtis Road Level Crossing Removal		Urban	250.0	125.0	125.0		50:50:0
SA	High Productivity Vehicle Network (HPVN) – Stage 1		Regional	1,025.0	525.0	525.0		50:50:0
SA	Main South Road Upgrade - Myponga to Yankalilla		Regional	80.0	40.0	40.0		50:50:0
Tas.	Arthur Highway Sorell Rivulet Bridge	Arthur Highway	Urban	5.0	4.0	1.0		80:20:0
Tas.	Brooker Highway Safety and Efficiency Improvements - planning	Brooker Highway	Urban	5.0	4.0	1.0		80:20:0
Tas.	New Tamar Crossing Planning and Design		Regional	25.0	20.0	5.0		80:20:0
Tas.	Esk Main Road at St Marys Pass Upgrade		Regional	12.5	10.0	2.5		80:20:0
Tas.	Ridgley Highway		Regional	34.0	27.2	6.8		80:20:0
Tas.	Southern Outlet Transit Lane Extension		Urban	100.0	80.0	20.0		80:20:0
Tas.	Arthur Highway Upgrades	Arthur Highway	Both	250.0	200.0	50.0		80:20:0
Vic.	Western Highway Corridor Bridge Upgrades	Western Highway	Regional	12.2	6.1	6.1		50:50:0
Vic.	Princes Highway Corridor Upgrades	Princes Highway - Vic	Regional	44.7	22.4	22.4		50:50:0
Vic.	Goulburn Valley Link Freight Precinct		Regional	22.5	8.5		14.0	38:0:62
Vic.	Melbourne Western Suburbs Rail Upgrades – Planning		Urban	41.0	20.5	20.5		50:50:0
Vic.	Melbourne Northern Suburbs Rail Upgrades – Planning		Urban	14.1	7.1	7.1		50:50:0
Vic.	Melton Line Upgrade		Urban	650.0	325.0	325.0		50:50:0
Vic.	Freight Productivity Business Case		Regional	20.0	10.0	10.0		50:50:0
Vic.	Princes Freeway and Werribee Main Road Interchange Upgrade		Urban	250.0	63.9	125.0	61.1	26:50:24
Vic.	Sunshine Station Upgrades		Urban	TBD	2,000.0	TBD		TBD
Vic.	Ballan Road Intersection Upgrade, Wyndham Vale		Urban	83.5	41.8	41.8		50:50:0
Vic.	Thompsons Road Intersection Upgrade, Clyde North		Urban	83.5	41.8	41.8		50:50:0
Vic.	Road Blitz		Urban	1,200.0	1,000.0	200.0		83:17:0
WA	Westport - Kwinana Freeway Upgrades	Westport	Urban	700.0	350.0	350.0		50:50:0
WA	Murdoch Station Capacity Upgrade		Urban	10.0	5.0	5.0		50:50:0
WA	Leach Highway and Manning Road Interchange Upgrade		Urban	180.0	90.0	90.0		50:50:0

2025-26 Budget: IIP Major Projects - Additional Funding

State / Terr.	Project name	Corridor	Regional Status	Existing AG (\$m)	Additional AG (\$m)	Revised AG (\$m)	Previous Funding Split	Revised Funding Split
ACT	Gundaroo Drive Duplication		Urban	26.8	3.5	30.3	48:52:0	48:52:0
ACT	Monaro Highway Upgrade		Both	115.3	30.0	145.3	50:50:0	50:50:0
NSW	Homebush Bay Drive		Urban	50.0	50.0	100.0	50:50:0	50:50:0
QLD	Kennedy Developmental Road (The Lynd to Hughenden)	Central West	Regional	40.0	70.0	110.0	80:20:0	92:08:00
QLD	Brisbane Valley Highway Safety Upgrades		Regional	20.0	20.0	40.0	49:49:1	50:50:01
QLD	Bruce Highway - Rockhampton Ring Road		Regional	1,171.1	200.0	1,371.1	69:31:0	71:29:0
Vic.	Barwon Heads Road Upgrade - Stage 2		Urban	125.0	68.2	193.2	50:50:0	61:39:0
Vic.	Commuter Car Park Upgrades - Hampton		Urban	0.1	0.0	0.2	100:0:0	100:0:0
Vic.	Princes Highway Intersection Upgrades - Pakenham to Beaconsfield		Urban	21.6	2.0	23.6	69:0:31	66:0:34
Vic.	Princes Highway East - Lakes Entrance East - Princes Highway Safety Upgrades		Regional	4.0	2.6	6.6	80:20:0	80:20:0
Vic.	Commuter Car Park Upgrades - Ringwood		Urban	29.7	0.7	30.4	89:0:11	90:0:10
Vic.	Western Highway Corridor Unallocated	Western Highway	Both	0.0	1,100.0	1,100.0	N/A	100:0:0
	12			1,603.5	1,547.0	3,150.5		

2025 PEFO - IIP Major Projects: Major Decisions - New Projects

State / Terr.	Project name	Corridor	Regional Status	Total Project Cost (\$m)	AGC (\$m)	State (\$m)	Other (\$m)	Funding Split
NSW	Bucketts Way and Medowie Road/M1 intersection upgrades - Planning		Regional	15.0	12.0	3.0		80:20:0
NSW	New Richmond Bridge - Stage 2		Urban	143.0	114.4	28.6		80:20:0
NSW	Westbound Overpass at the Maitland Roundabout in Maitland	New England Highway	Regional	100.0	100.0			100:0:0
QLD	Angus Smith Drive Upgrade		Regional	60.0	30.0	30.0		50:50:0
WA	Reid Highway - Erindale Road Grade Separation		Urban	450.0	225.0	225.0		50:50:0
WA	Wanneroo Road - Hepburn Avenue Grade Separation		Urban	140.0	70.0	70.0		50:50:0
					551.4			

2025 PEFO - IIP Major Projects: Major Decisions - Additional Funding

State / Terr.	Project name	Corridor	Regional Status	Existing AG (\$m)	Additional AG (\$m)	Revised AG (\$m)	Previous Funding Split	Revised Funding Split
QLD	Kennedy Highway – Barron River Bridge		Regional	225.0	20.0	245.0	50:50:0	50:50:0
WA	METRONET: Byford Extension	METRONET	Urban	475.5	309.7	785.2	53:47:0	50:50:0
					329.7			

2025 Election Commitments

State / Terr.	Project name	Corridor	Regional Status	Total Project Cost (\$m)	AGC (\$m)	State (\$m)	2025-26 (\$m)	2026-27 (\$m)	2027-28 (\$m)	2028-29 (\$m)	2029-30 (\$m)	2030-31 (\$m)	2031-32 (\$m)	2032-33 (\$m)	2033-34 (\$m)	2034-35 (\$m)	Forward Estimates (\$m)	Ten-year (\$m)
NSW	Windsor Road Upgrades		Urban	400.0	200.0	200.0	5.0	10.0	40.0	70.0	60.0	15.0					125.0	200.0
NSW	Old Windsor Road – Planning		Urban	20.0	20.0	0.0	10.0	10.0									20.0	20.0
QLD	Cunningham Highway – Amberley Road Upgrade	Cunningham Highway	Regional	400.0	200.0	200.0			10.0	50.0	75.0	65.0					60.0	200.0
Vic.	Avalon Airport Road Upgrades – Planning		Regional	5.0	5.0	0.0	2.5	2.5									5.0	5.0
WA	Expanding Perth’s ferry network		Urban	120.0	60.0	60.0	2.0	40.0	15.0	3.0							60.0	60.0
ARTC	Western Australia Freight Rail Feasibility Study		Both	2.5	2.5	0.0	2.5										2.5	2.5
					487.5		22.0	62.5	65.0	123.0	135.0	80.0	0.0	0.0	0.0	0.0	272.5	487.5

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2025-26 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Simon Milnes, s22(1)(a)(ii)

SB25-000296

SUBJECT: Infrastructure Investment Program Delivery**Talking Points**

- At the PEFO 2025, the Infrastructure Investment Program (IIP) comprised \$101.0 billion of the over \$120 billion 10-year infrastructure investment pipeline.
- Project delivery under the IIP has been impacted by broader construction sector challenges, including global and domestic factors such as skills shortages, extreme weather events and high global demand and geopolitical issues impacting materials. Infrastructure Australia's *2024 Infrastructure Market Capacity* report indicates that the rate of growth for construction materials costs appears to have eased over the past 12 months.
- IIP expenditure in 2024-25 amounted to \$13.1 billion, which is the highest spend for a financial year, with the previous highest \$11.2 billion in 2023-24.
- YTD expenditure for the IIP in 2025-26 is \$1.6 billion (as at 31 October 2025) against the total full-year allocation of \$13.2 billion. Expenditure is expected to increase throughout the year, consistent with historical trends.
- The slippage adjustment was applied to national IIP payments as part of the 2025-26 Budget and PEFO 2025. This adjustment has not reduced the allocation of funding towards specific infrastructure projects nor to states or territories.

Key Issues

- IIP expenditure in 2024-25 was \$13.1 billion, which is a record spend. Expenditure increased by \$1.9 billion from \$11.2 billion in 2023-24, which was the previous record spend.
 - the increase in 2024-25 was largely driven by WA (\$1.9 billion to \$3.7 billion), particularly the completion of some METRONET projects.
- The 2024-25 spend was \$0.5 billion higher than the PEFO 2025 estimate of \$12.6 billion.
 - a movement of funds was approved by the Australia Government in June 2025 to ensure sufficient funding was available to meet higher than expected milestone payment requests from states and territories.
- By jurisdiction, the highest spend in 2024-25 was in Western Australia (\$3.7 billion), followed by New South Wales (\$3.5 billion), Queensland (\$2.6 billion) and Victoria (\$1.6 billion).
- The primary elements of the 2024-25 IIP expenditure were: Road Investment (\$7.9 billion), Rail Investment (\$4.1 billion) and Roads to Recovery (\$480.8 million).

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2025-26 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Simon Milnes, s22(1)(a)(ii)

SB25-000296

-
- Total active projects (excluding projects in corridors) as at 31 October 2025 was 410. In addition, there are 157 active projects across the 37 corridors.
 - **Attachment A** provides a summary of IIP expenditure over the 2016-17 to 2024-25 period and a breakdown of major projects as at 31 October 2025.

Attachments:

- A: IIP expenditure over the 2016-17 to 2024-25 period and a breakdown of major projects as at 31 October 2025.

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2025-26 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Simon Milnes/s22(1)(a)(ii)

SB25-000296

Attachment A

IIP Expenditure: 2016-17 to 2024-25

FINAL BUDGET OUTCOME								
2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
6,190.8	6,138.2	5,750.2	5,027.7	8,828.9	7,695.9	9,457.2	11,192.2	13,109.7

State Breakdown of Active Major Projects by status

Project Status	NSW	VIC	QLD	WA	SA	TAS	ACT	NT	NAT	Total
In Planning	64	24	24	10	5	15	5	4	3	154
Underway	19	18	21	12	9	3	5	3	3	93
Under Construction	29	35	33	22	19	16	4	3	2	163
TOTAL	112	77	78	44	33	34	14	10	8	410

- **In Planning:** A construction project to which Australian Government funding has been committed **and** is in the scoping or development phase, but is **not** yet under construction. This category also includes planning projects that are not underway.
- **Underway:** A planning project to which Australian Government funding has been committed where the proponent has commenced some work on proposed planning activities.
- **Under Construction:** A project that has progressed beyond the scoping and/or development phases, where major construction has commenced **or** early works have commenced for a major project.

Data as at 31 October 2025 (including new projects announced as part of 2025-26 Budget and PEFO 2025). Count excludes completed, closed and not currently proceeding projects. The above table does not include projects under Corridors, for which there are 37 Corridors, containing 157 active projects (267 projects in total, excluding unallocated funding lines), with the status of the active projects as follows: in planning (89), underway (16) and under construction (52).

The above counts also include funding lines for the Road Safety Program, Regional Level Crossing Upgrade Fund and road maintenance funding for the National Land Transport Network.

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2025-2026 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt

SB25-000297

SUBJECT: Brisbane 2032 Games Venues Infrastructure Program**Talking Points**

- Under the Intergovernmental Agreement (IGA), the Australian Government has committed a capped \$3.435 billion for Brisbane 2032 Olympic and Paralympic Games (the Games) venues infrastructure.
- The funding is split into 3 streams: \$1.2 billion to the main stadium project at Victoria Park, \$1.7 billion to the 16 new and upgraded projects in the Games Venues Program (GVP) split 50/50 with Queensland, and \$0.584 billion in a funding reserve.
- The funding reserve will incentivise the Games Independent Infrastructure and Coordination Authority (GIICA) to minimise cost overruns and expedite progress on the GVP. Remaining funds will be redirected to the stadium when tendering commences post Stadium investment decision.
- Final investment decisions will be supported by project validation work and made within the context of the Australian Government's capped funding commitment.

Key IssuesProjects

- 4 GVP projects are under procurement, the Moreton Bay and Logan Indoor Sports Centres, and the Sunshine Coast and Barlow Park stadiums. Principal design consultants are expected to be awarded in Q4 2025 or Q1 2026 for all four projects.
- Procurement for the Sunshine Coast Mountain Bike Centre is expected to start in Q4 2025.
- Planning work on remaining GVP venues will continue over 2025 and early 2026, including the development of project validation reports to inform government investment decisions.
- Procurements for an early works contractor, project brief writer, and principal architect for the main stadium at Victoria Park are underway and expected to be finalised in late 2025 for works to commence from January 2026.
 - these activities (undertaken at Queensland's risk) are intended to support on-time delivery of the stadium by advancing the stadium design in parallel to completing the project validation report.
- A similar process is being developed for the National Aquatic Centre.

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2025-2026 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt

SB25-000297

The IGA

- An updated IGA was signed by the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government, and the Queensland Deputy Premier, the Hon Jarrod Bleijie MP, on 19 August 2025 (**Attachment A**).
- The venue project list at Schedule A of the IGA (**Attachment B**) now includes provision for a stadium at Victoria Park, the National Aquatic Centre, a Para-sport facility at Chandler, Toowoomba Equestrian Centre, Rockhampton Rowing Facility, and an expanded Queensland Tennis Centre.
- Provisions for the Brisbane Arena, Toowoomba Sports Ground, Wyaralong Flatwater Centre, International Broadcast Centre and the Sunshine Coast, Brisbane and Chandler Indoor Sports Centres have been removed from the IGA.
- The use of participation and environmental policies is called out in the IGA, with further details to be identified in the Federation Funding Agreement.
 - a 'highest common denominator approach' provides confidence that key government priorities can be addressed.
- The updated IGA requires the Queensland Government to genuinely engage, collaborate and consult with impacted communities on projects to maintain stakeholder support, including with First Nations groups.
- A condition of the Australian Government's funding contribution to the stadium at Victoria Park is the completion of a Precinct Plan with a focus on access to and utility of green space.
- Projects receiving government funding are subject to Commonwealth legislation, including the EPBC Act.
- The government has fair and proportionate representation in governance forums at all levels. The Hon Anika Wells MP, the Minister for Communications and the Minister for Sport is the Australian Government representative (and co-Vice President) on the Brisbane 2032 Organising Committee Board.
 - Ministers King and Wells further maintain oversight of Games matters via the Games Leadership Group.
- Projects have experienced cost increases posed by program reviews, labour shortages, increasing material costs and sector capacity. Costs have been re-baselined as part of the updated IGA, with costs met from within the capped funding contribution.
- Individual project budgets in the FFA will be marked not for publication until procurement processes are well progressed, to help maintain competitive tension.

Contact: s22(1)(a)(ii)

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Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt

SB25-000297

If asked, how will you enforce either the desire for collaboration and engagement or to optimise green space?

- Our focus is on working collaboratively with the Queensland Government and GIICA throughout project validation.
- Post investment decision, the terms of the IGA will be upheld through milestone payments outlined in the Federation Funding Agreement.

If asked, why is the Australian Government investing in the stadium?

- The stadium was proposed by the Queensland Government as part of its 2032 Delivery Plan, and the Queensland Government is ultimately responsible for deciding whether the venue should proceed.
- In contrast to the Gabba proposal, a stadium at Victoria Park was recommended by two separate expert Reviews.
- The Australian Government has allocated a capped contribution of \$3.435 billion to the Games Venue Infrastructure Program, which includes the stadium.

If asked, can the main stadium be delivered on time?

- The Australian Government will work with the Queensland Government to deliver projects, including the main stadium, in time for the Games and on budget.
- Recent examples of stadiums constructed and operational in tight timeframes include:
 - Sydney Football Stadium (Allianz Stadium); with a capacity of 42,500, where construction commenced in 2019 and operations commenced in 2022.
 - Perth Stadium (Optus Stadium); which commenced construction in 2014 and was operational in 2018, with a comparable capacity of 60,000.

If asked, what is the status of the applications for legal protection of Victoria Park under the Aboriginal and Torres Strait Islander Heritage Protection Act?

- That is a matter for the Department of Climate Change, Energy, the Environment and Water.

If asked, what is the status of the Australian Government's response to the Senate Inquiry into Australia's Preparedness to Host Commonwealth, Olympic and Paralympic Games?

- That is a question for the Office for Sport.

Attachments

- A: IGA on the Brisbane 2032 Olympic and Paralympic Games 2025
- B: Schedule A on the Brisbane 2032 Olympic and Paralympic Games 2025

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2025-2026 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Greg Cox/Rachel Figurski

SB25-000299

SUBJECT: Inland Rail**Talking Points***Inland Rail delivery*

- In line with the Australian Government's response to the Independent Review into the Delivery of Inland Rail (the Review), the Inland Rail project is being delivered in a staged approach. Inland Rail Pty Ltd (IRPL) is focusing on:
 - completing construction of sections between the intermodal terminal at Beveridge in Victoria (Vic) and Parkes in New South Wales (NSW) by the end of 2027; and
 - for sections north of Narromine in NSW to Kagaru in Queensland (Qld), IRPL are undertaking the activities necessary to obtain the required environmental and planning approvals and secure the land required to deliver the Inland Rail project (the project).

Project Progress

- For all sections South of Parkes, IPRL has secured the necessary state and federal environmental approvals, acquired the land needed to support construction, and are now in pre-construction or construction phases.
- In northern NSW, the Narrabri to North Star phase two (N2NSP2) is progressing through the state environmental approval process.
- In Qld, the Border to Gowrie (B2G) revised Environmental Impact Statement (EIS) has completed public exhibition and IRPL is preparing the approval pathway for the remaining Qld sections.

Verification of scope, design, delivery and cost estimation for Inland Rail

- The Review confirmed that the project is running significantly behind schedule and is over budget. The cost estimate put forward by ARTC in 2022, as part of the Review, indicated a total project cost in excess of \$31 billion.
- In line with government's acceptance of recommendations 13 and 18 of the Review, an independent verification of the scope, design, schedule and cost estimations developed by IRPL for the delivery of the project is underway.
- ACIL Allen commenced work in late October 2024 with the agreed services expected to be completed before the end of 2025.
- Once completed, ACIL Allen's report will be provided to the government for consideration as part of its future budget processes for the Project.

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Lead/Support contact: Greg Cox/Rachel Figurski

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- The final cost of Inland Rail will not be known until the completion of procurements for all sections of the project following finalisation of environmental, planning and design approvals.

Key Issues*The Delivery of Inland Rail: An Independent review*

- As at 31 October 2025, the implementation of the government's response to 15 of the 19 recommendations have been completed, with the implementation of the remaining recommendations in progress. (See **Attachment A**).

Verification of scope, design, delivery and cost estimation for Inland Rail (Rec 13 and 18)

- ACIL Allen commenced work in late October 2024 with the agreed services expected to be completed before the end of 2025.
- Once completed, ACIL Allen's report will be provided to the government for consideration as part of its future budget processes for the Project.
- The completion of this work will provide more certainty that the project can be delivered to an agreed budget and timeframe, subject to IRPL obtaining required environmental planning approvals and securing the land required for the project.

Project progress

- 2 sections have been commissioned for train operations:
 - Parkes to Narromine (P2N) commissioned in September 2020.
 - Narrabri to North Star Phase one (N2NS P1) commissioned in October 2023.
- Victoria – Beveridge to Albury Tranche 1 and 2 (B2A T1 and B2A T2):
 - B2A T1 - comprising 4 sites, major construction works were completed in July 2025. Close out works (landscaping, rectification works) are expected to be finalised by December 2025.
 - B2A Tranche 2 - comprising 8 sites, construction works have commenced in Euroa, Benalla and Broadford with work continuing with Victorian and local government authorities to close out final designs and approvals for the remaining sites.
- NSW – Albury to Illabo (A2I), Illabo to Stockinbingal (I2S) and Stockinbingal to Parkes (S2P):
 - A2I - works continue with NSW and local government authorities to close out final designs and approvals. Early and pre-construction works have commenced with site compounds established at key sites, with major works commenced in September 2025 at Kemp Street in Junee and other minor works in Wagga Wagga, Albury and Henty. Community consultation on designs and traffic mitigations is continuing.

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- I2S - workers accommodation at Stockinbingal has been commissioned and contractor workers are in residence. Final design and flood modelling is underway with construction due to commence in late 2025.
- S2P - major works are on track to be completed in late 2025, with final close out and rectification works due to be completed by mid-2026.
- North of Narromine in NSW to Kagaru in Qld – Narromine to North Star Phase 2 (N2NS SP2), Border to Gowrie (B2G), Gowrie to Kagaru (G2K):
 - N2NS SP2- IRPL continues work with the NSW Department of Planning, Housing and Infrastructure to refine conditions of approval prior to referral of the EIS to DCCEEW for EPBC approval. State and federal approvals required for this section are anticipated to be received by May 2026.
 - N2N – the revocation of the Pilliga State Forest passed through both NSW Houses of Parliament on the 23 October 2025.
 - B2G - The revised EIS was on public exhibition between 10 May and 4 August 2025. IRPL is now preparing a response to the submissions received.
 - G2K - IRPL are working with Queensland Rail and the Queensland Department of Transport and Main Roads to progress a Primary Approvals Strategy to inform the EIS approval pathways.
 - IRPL is preparing an application to extend project lapse date for the three G2K sections - Gowrie to Helidon (G2H), Helidon to Calvert (H2C) and Calvert to Kagaru (C2K).

Inland Rail Funding

Financial information as at 30 June 2025

Total equity commitment	\$14.5 billion
Total grant commitment	\$290.3 million
Equity subscribed at 30 June 2025	\$4,607.5 million
Grant funding paid at 30 June 2025	\$289.8 million

Equity funding

	Prior Years \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Equity funding	3,892.7	714.8	nfp	nfp	nfp	nfp	14,526

Note: The forward annual equity profile for Inland Rail is not for publication (nfp) due to commercial sensitivities. The equity contributions paid to date are disclosed in the Australian Rail Track Corporation's annual report and align to share certificates tabled in Parliament.

*Benefits realised - Social Performance***Contact:** Rachel Figurski**Cleared by:** Greg Cox, First Assistant Secretary**Phone:** (02) 6136 s22(1)
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- IRPL are committed to ensuring local and regional suppliers can take advantage of the opportunities presented through Australia's largest freight rail infrastructure project.
- Construction commenced on Inland Rail in December 2018 and has provided direct benefits to communities along the alignment in the form of local stimulus and jobs.
- As at 30 September 2025:
 - 8,640 people have worked on the project, including 4,752 local residents, 903 of whom are First Nations People.
 - \$609.5 million has been spent with 1,136 local businesses.
- As at 30 September 2025:
 - Over \$5.8 billion across 2,400 contracts had been awarded to over 600 companies across Australia.
 - 53 construction and rail skills courses delivered to 574 participants by the Inland Rail Skills Academy.

*Sensitivities**i. Queensland*

- Public figures and the media continue to question the government's commitment to the construction of Inland Rail in Qld. IRPL has continued to progress the approved works north, which includes obtaining the relevant environmental and planning approvals and acquiring the land needed for the project.

ii. Local Stakeholder Sensitivities

- NSW - Wagga Wagga - upgrades to infrastructure on the existing rail route through Wagga Wagga are required to accommodate the Inland Rail service offering of double stacked trains.
 - Traffic impacts from the Edmondson Street bridge closure and replacement remain a concern for the local community. IRPL submitted a Traffic Management Plan (TMP) in April 2025 and have continued to work with Wagga Wagga City Council, Transport for NSW (TfNSW) and other key stakeholders to refine mitigations.
 - A trial closure commence on 22 November 2025.
 - Should successful, the bridge will then be closed for 18 months for construction works.
 - In the week commencing 4 November, local media ran several stories indicating that Inland Rail would not be replacing Mothers Bridge, a pedestrian footbridge, at the Wagga Wagga Railway Station.
 - The footbridge is in scope, and there are no plans for it to be removed from scope. A new fully *Disability Discrimination Act 1992* compliant bridge will be installed as

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part of the Inland Rail project.

- There remains an ongoing question as to the owner of the bridge, and whom will be responsible for ongoing maintenance at completion of the project.
- Vic - Broadford - three bridges in Broadford need to be replaced to support Inland Rail. A local community group, Broadford Residents Action Group, have raised concerns about the proposed design for the Hamilton Street bridge, questioning local traffic movements and safety concerns.
 - Works have commenced and IRPL continues to work with impacted businesses and residents to minimise impact.
 - A petition to ensure traffic lights are construction was presented to the Victorian State Government in October 2025. Traffic lights are not the Inland Rail scope.
- Vic – Euroa – local community groups have raised concerns regarding the closure of the Frost St underpass in Euroa and provided a petition to the Strathbogie Council, seeking reconsideration of the decision to close the underpass following options put to Council as the asset owner by IRPL.
 - Two new pedestrian underpasses, with improved disability access, will be constructed at the nearby Hanbury Street and Euroa Station. These will be centrally located and only 150 metres from the current Frost Street underpass.

iii. Cultural Heritage

- IRPL continues to actively engage with Aboriginal peoples along the alignment regarding the design and delivery of Inland Rail.
- The department does not participate in the negotiation of agreements between IRPL and Aboriginal peoples in relation to the delivery of Inland Rail.
- IRPL, as the developer of Inland Rail, is responsible for these negotiations in accordance with the respective Commonwealth and state laws regarding access to lands subject to Native Title (including land claims subject to determination) and the protection of Aboriginal cultural heritage, both cultural places and artefacts.
- *Any questions on Cultural Heritage matters should directed to IRPL.*

Attachments

- A: Inland Rail Review recommendation implementation status

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SB25-000299

Attachment A

Inland Rail Review recommendation implementation status

As at 31 October 2025, the Government's implementation of the government's responses to 15 of the 19 recommendations has been completed, with implementation of the remaining recommendations in progress.

Rec 1 – Skills requirement of the ARTC Board	Complete
Rec 2 – Fill substantive Inland Rail CEO position	Complete
Rec 3 – Governance arrangements, subsidiary, IRPL Board	Complete
Rec 4 – ARTC Managing Director responsibilities	Complete
Rec 5 – Statement of Expectations	Complete
Rec 6 – Risk management and reporting	Complete
Rec 7 – Service offering	Complete
Rec 8 – Beveridge Intermodal Freight Terminal	In Progress
Rec 9 – Ebenezer	In Progress
Rec 10 – Parkes Intermodal investigation	Complete
Rec 11 – Signalling system	Implemented
Rec 12 – Regional bisections	Complete
Rec 13 – Independent scope specialist and value engineer/cost estimator	In Progress
Rec 14 – Review approvals processes	Complete
Rec 15 – Possessions	Complete
Rec 16 – Staged approach, least regrets	Complete
Rec 17 – PPP negotiations	Complete
Rec 18 – Cost analysis, value engineer/cost estimator	In Progress
Rec 19 – Benefits of Inland Rail on regional development	Complete

The Australian Government response to 'The Delivery of Inland Rail: An Independent Review' is available on the department's website.

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2025-2026 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Greg Cox/Jennifer Stace

SB25-000305

SUBJECT: Western Sydney International (Nancy-Bird Walton) Airport

Talking Points

- As at 30 September 2025, Western Sydney International (Nancy-Bird Walton) Airport (WSI) is 97.9% complete and on track to open in the second half of 2026 with cargo operations to commence ahead of passenger flights.
- The delivery of WSI is already providing economic benefits for the Western Sydney region, with over \$500 million directly contracted to Western Sydney businesses, inclusive of small and medium enterprises, family and First Nations businesses.

Key Issues

- WSA Co Limited (WSA) is continuing to develop its commercial activities to become an operational airport, including undertaking negotiations with airlines and market testing of retail opportunities.
- The construction of the terminal, airside and landside packages are complete, with testing and commissioning now well underway. WSA has engaged Fraport Group to support the airport's operational readiness program. The Civil Aviation Safety Authority recently completed their first round of testing at WSI over a two-day emergency exercise. WSA is also progressing the construction of the Command and Canine facilities.
- Border Agencies' Command Centre and Canine facilities: WSA awarded the design and construction contract on 20 December 2024 to complete the Border Agencies' Command Centre and Canine facilities at the airport site. Any further comments on the Command Centre and Canine facilities should be directed to WSA.
- Airline agreements: Singapore Airlines was announced (27 August 2024) as the first international airline to confirm its intent to operate from WSI, and Air New Zealand announced (11 June 2025) as the second international airline. Qantas and Jetstar will operate domestic flights from WSI (announced on 8 June 2023). WSA is working with these partners and the details for these arrangements. Any further details should be directed to WSA, including use of the \$16 million jointly funded Aviation Attraction Fund with Destination NSW to incentivise international airlines to fly new routes into WSI (announced 13 March 2025).
- Cargo Precinct: WSA announced agreements (1 October 2024) with Qantas Freight and Menzies Aviation to operate at the new cargo precinct that will increase Sydney's air cargo capacity by around 33% upon opening. The construction of the Cargo Precinct remains on schedule with freight expected to commence prior to passenger operations in the second half of 2026.

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SB25-000305

- **Business Precinct:** Work has progressed on the first stage of the Business Precinct, being delivered through a joint venture partnership with Australian property group, Charter Hall Group (11 April 2024). Once operational, Business Park Stage One (BPSO) is expected to generate an additional 400 construction phase jobs and support another 2,000 permanent jobs. Any further questions on the BPSO should be directed to WSA.
- **Connecting transport:** The government has invested in land transport connections with NSW including for the Sydney Metro - Western Sydney Airport; M12 & M7 Motorway and Elizabeth Drive upgrade that will connect WSI to the transport network. Questions should be directed to the Land Transport Infrastructure Division.

Sensitivities

- **Airspace design:** Information on the authorisation of WSI's preliminary flight paths and the final Environmental Impact Statement can be found in **SB25-000376** Western Sydney International Airport — Airspace & Environment (refer Outcome 2, International Aviation, Technology and Services Division, Western Sydney Airport Regulatory Policy Branch).
- **Bilateral Air Services Agreements:** Information can be found in **SB25-000377** Bilateral Air Services Agreements (refer Outcome 2, International Aviation, Technology and Services Division, International Aviation Branch).
- **Western Sydney Aerotropolis and Bradfield:** Questions on Western Sydney Aerotropolis and Bradfield should be directed to the NSW Government.

Background*Jobs and employment data*

- The construction of WSI has supported 12,224 direct jobs since 2018. Current workforce statistics include 54% Western Sydney workers, 31 per cent learning workers and 33% diverse workforce (incorporating 2.85 per cent First Nations participation).

Major Works Packages	Status at 30 September 2025	WSA target
Total workforce ¹	12,224	-
Learning workers	31%	20%
Local workers	54%	30%
Workforce diversity ²	33%	10%
First Nations participation	2.85%	2.4%

¹ This is calculated as total job years for the construction workers and professional services workers (consultants, engineers, administration, etc).

² The workforce diversity percentage includes First Nations peoples, women in non-traditional roles, women in leadership roles, economically and socially disadvantaged groups and people with a disability.

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SB25-000305

Financial Information as at 31 July 2025

- The government has subscribed for \$5.65 billion in equity for WSA.
- The project remains on track and on budget, with \$5.3 billion committed to develop WSI and additional funding provided to WSA for the delivery of specific works not part of the initial \$5.3 billion.

As at financial year update:

Project Start Date:	24 September 2018					
Project End Date:	Late 2026					
	2020–21	2021–22	2022–23	2023–24	2024–25	2025–26
	\$m	\$m	\$m	\$m	\$m	
Budget Estimates	645.0	640.1	1,181.6	1,219.4	867.6	nfp
Cumulative equity provided	1,744.2	2,384.3	3,565.9	4,785.2	5,652.8	nfp

**Note: The 2025-26 financial year profile and forward estimates are not for publication due to commercial sensitivities.*

Equity investment

- In the 2017–18 Budget, the government committed up to \$5.3 billion in equity to WSA to develop WSI.
- Additional equity for WSA has been committed for the following, with financial implications of these measures being not for publication due to commercial sensitivities:
 - ensuring that WSA has access to sufficient funding to finalise construction of Stage One of WSI (2024-25 Budget);
 - construction of facilities at WSI to support border services and law enforcement operations (2023–24 Budget); and
 - aviation fuel infrastructure and potential costs for the integration of the airport with the Sydney Metro — Western Sydney Airport project (2021–22 Mid-Year Economic and Fiscal Outlook).

Funding for Commonwealth Agencies

- The government is also supporting the development of WSI through funding to facilitate the safe and efficient movement of both passengers and cargo, as well as investment in the aviation transport security and policing capabilities to enable WSI to operate as an international airport.
- Funding has been provided to the Australian Federal Police, the Department of Home Affairs (including the Australian Border Force) as well as the Department of Agriculture, Fisheries and Forestry.

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Rural and Regional Affairs and Transport

Lead/Support contact: Greg Cox/Jennifer Stace

SB25-000305

Supporting Information

Relevant Media Reporting

- Major construction wraps and terminal unveiled taking Sydney's new 24-hour airport closer to take-off, wsiairport.com.au, 11 June 2025
- Air New Zealand the first trans-Tasman carrier to fly to Western Sydney International, wsiairport.com.au, 11 June 2025
- Sydney's New 24-Hour Airport Secures First International Airline, wsiairport.com.au, 27 August 2025
- Western Sydney International Airport trial program ramps up as opening day approaches, wsiairport.com.au, 23 October 2025
- Western Sydney International Airport testing emergency protocols with first responders, wsiairport.com.au, 28 October 2025
- Western Sydney International Airport emergency exercise wraps with first 737 landing making history, wsiairport.com.au, 29 October 2025

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2025-2026 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Greg Cox/James Savage

SB25-000306

SUBJECT: High Speed Rail Authority**Talking Points**

- The Australian Government established the High Speed Rail Authority (HSRA) to plan and oversee the development of a high speed rail network to connect Brisbane, Sydney, Canberra and Melbourne and regional communities across Australia's east coast.
- The government committed \$500 million for high speed rail, of which \$70.0 million was allocated to the Newcastle to Sydney High Speed Rail business case. Additional resource funding of \$8.8 million was also provided to HSRA in the 2024-25 Budget.
- HSRA completed the Newcastle to Sydney business case, which was submitted to the government for consideration and assessment by Infrastructure Australia.
- Infrastructure Australia completed a Business Case Evaluation.
- The government welcomes the positive assessment by Infrastructure Australia on the business case for a new high speed rail link between Newcastle to Sydney.
- The business case provided government with advice on important aspects of the rail network, including proposed alignment, corridor protection and the estimated cost and timeframe for construction.
- HSRA engaged with industry and community groups to inform the business case, gather insights and consider best practice including lessons learnt from other countries that have high speed rail.

Key Issues*Business Case*

- The Newcastle to Sydney business case is with the government for consideration.
- Any decision by government on funding or next steps for a high speed rail network will also be informed by Infrastructure Australia's independent evaluation of the business case.
- Infrastructure Australia has completed its evaluation of the business case.
- The government welcomes the positive assessment by Infrastructure Australia of the business case for a high speed rail link between Newcastle to Sydney.

If asked: Has Infrastructure Australia completed its evaluation and if so, when was this done?

- Infrastructure Australia (IA) provided its evaluation to the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts on 29 August

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Rural and Regional Affairs and Transport

Lead/Support contact: Greg Cox/James Savage

SB25-000306

2025. The evaluation is an important piece of advice for government as it considers the Newcastle to Sydney business case and makes a recommendation on next steps for the project.

- Any release of information from the evaluation will need to be considered having regard to both HSRA's commercial sensitivities and government deliberations.
- Under the *Infrastructure Australia Act 2008*, a summary of a proposal evaluated by IA must be tabled in the Parliament within 10 sitting days after the document is finalised for publication following the end of the quarter.
- IA published a summary of the evaluation on their website on 5 November 2025.

If asked: Why are the costs of the proposal not included in the IA evaluation?

- Release of certain information from the business case will need to be considered, having regard to both HSRA's commercial sensitivities and government deliberations.
- The business case and IA evaluation are with government for consideration.

Environmental/land issues

- HSRA has considered the cultural, heritage and environmental conditions along the potential route for the Sydney to Newcastle section of high speed rail, as well as planning and approval processes which informed the business case.

Background

HSRA Commencement

- HSRA commenced operations on 13 June 2023, having been established by the *High Speed Rail Authority Act 2022*.

Stakeholder engagement

- HSRA has opened a Newcastle office and information centre, and invited the local community to connect with the project and view potential station designs. This centre will form a hub for ongoing public engagement.

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Lead/Support contact: Greg Cox/James Savage

SB25-000306

Financial Information as at 31 October 2025

Program/Project Start Date:	13 June 2023 (commenced operations)					
	2024–25	2025–26	2026–27	2027–28	2028–29	Total
	\$m	\$m	\$m	\$m	\$m	\$m
Baseline funding as at 13 June 2023 (a)	4.1	4.1	-	-	-	18.1
Business case funding allocated to HSRA ^(b)	47.9	-	-	-	-	70.0
HSRA additional funding for resourcing	3.1	3.5	-	-	-	8.3 ^(c)
Total funding appropriated to HSRA	55.1	7.6	-	-	-	96.3
Unallocated Infrastructure Investment Program (IIP) funding	-	25.0	120.0	200.0	85.0	430.0

(a) The total annual appropriation of \$9.9 million is made up of \$4.4 million in 2022-23 and \$5.4 million in 2023-24.

(b) Funding for the business case has been redirected to HSRA from the government's initial \$500 million investment for high speed rail into the Infrastructure Investment Program.

(c) Original figure was \$8.8 million as announced in the 2024-25 Budget, since revised to reflect the indexation applied to departmental funding.

Supporting Information

Freedom of Information (FOI) Requests

- FOI 25-396 and FOI 25-415.
- There have been several requests for the business case made to the department, HSRA and IA. The document has been exempted under s34 as Cabinet material.

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Rural and Regional Affairs and Transport

Lead/Support contact: Stephanie Werner

SB25-000366

SUBJECT: Regional Express Voluntary Administration**Talking Points**

- The Australian Government recognises the critical role played by Regional Express (Rex) which operates one of Australia's largest regional air networks.
- Rex provides essential connectivity to move people and critical freight on 41 routes to regional and remote communities, including 23 routes that are only serviced by Rex.
- Rex's regional services continue to operate.
- On 21 October 2025, US corporation Air T and the Administrators of Rex announced that they had entered into a Sale and Implementation Deed in relation to Air T purchasing Rex.
- On 21 October 2025, the government and Air T announced that they had entered into an agreement to restructure Rex's financing arrangements in connection with the acquisition.
- Air T has experience with smaller aircraft including the Saab 340s operated by Rex, and has committed to stabilising and growing Rex, including funding the engine renewal program to return its fleet to service and continuing the employment of the Rex workforce.
- On 4 November 2025, the government released additional information on the support it is providing to supplement Air T's \$50 million investment.
- Air T has agreed to a range of commitments aimed at preserving essential regional aviation connectivity and improving Rex's governance arrangements, including a commitment to return more aircraft to service and increase the frequency of profitable flights across the Rex network.
- On 4 November 2025, the government announced a new \$5 million grant program for local government and regional and remote airports that supported Rex through the voluntary administration process. This is separate to the support provided to Air T.
- On 11 November 2025, creditors of Rex voted to support the acquisition by Air T.
- A number of steps still need to be taken until Air T takes legal ownership of Rex. These steps are expected to be completed by the end of the calendar year. The Administrators are continuing to operate Rex until the sale is finalised.

Key IssuesGovernment assistance and funding to Rex

- The government has provided a loan facility of up to \$110 million to the Voluntary Administrators of Rex, and acquired \$50 million of debt from Rex's largest creditor,

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Rural and Regional Affairs and Transport

Lead/Support contact: Stephanie Werner

SB25-000366

PAGAC Regulus Holdings Limited (PAG), to ensure the airline continues to provide services during the administration period.

- On 12 November 2024, the government announced it would provide financing of up to \$80 million to keep Rex's regional routes running during an extension of the voluntary administration process, in the form of a commercial loan.
- On 23 January 2025, the government acquired \$50 million of debt from Rex's largest secured creditor, PAGAC Regulus Holdings Limited (PAG). The acquisition of this debt was an important step to prevent an adverse outcome for regional communities, such as liquidation, and ensured the continued connectivity of Australia's regional and remote communities.
- On 24 June 2025, a second approval was granted by the Federal Court to extend the convening period to 5 December 2025, and the Government made available a further \$30 million commercial loan facility to the Administrators (if required) to support an extended voluntary administration and keep regional routes operating.

Government supports to Air T

- The government has agreed a package of supports for the market sale of Rex to Air T.
- The existing debts owed by Rex to the government will be restructured, with a portion (approximately \$90 million) being carried forward on terms that allow for gradual repayments through a profit-sharing arrangement.
- Up to \$60 million will be available to complete the engine care and maintenance program to return more Saabs to service, with a portion available for general liquidity.
- In exchange for this support from the government, Air T has agreed to commitments aimed at maintaining an ongoing level of service provided by Rex to regional Australia. These commitments require Air T, on a commercially reasonable best-efforts basis, to:
 - stabilise and improve Rex's governance, operational and financial performance,
 - increase aircraft in service from approximately 30 today to 44 over time,
 - increase frequencies of profitable flights across Rex's network,
 - engage with relevant state governments to mitigate the risks of any potential future loss of connectivity for those regional communities that exclusively rely on Rex, and
 - include Australian independent directors on the new Rex Board.
- The government will receive regular reporting from Rex on the company's performance, including against the Rex Regional Commitments.
- The government will retain first ranking security over the entire Saab fleet and the Saab simulator, meaning aircraft cannot be sold without the government's consent.

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2025-2026 Supplementary Budget Estimates**Rural and Regional Affairs and Transport****Lead/Support contact: Stephanie Werner****SB25-000366***Grant program for local government and regional and remote airports*

- On 4 November 2025, the government announced a new grant program for local government and regional and remote airports that supported Rex through the voluntary administration process.
- The program is capped at \$5 million and will mitigate financial barriers to these organisations continuing to provide essential services to their communities.
- Eligibility is based on the amount owed to the organisation by the Rex regional business when it entered voluntary administration. The amount each organisation receives through the program will be influenced by the total of all claims by eligible applicants. Successful applicants are expected to receive an amount equivalent to a significant portion of the debt that was owed to them by the Rex regional business.

Government guarantee of regional ticket bookings

- On 15 August 2024, the government announced it would guarantee regional flight ticket bookings made whilst Rex is in voluntary administration.
- The Guarantee applies to any regional flight bookings made after Rex entered voluntary administration (from 9:31pm on Tuesday 30 July 2024) and will continue to operate until Air T takes legal ownership of Rex.
- The Guarantee has not been drawn on.

Sydney Airport Demand Management Scheme

- On 26 August 2024, the Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP directed the Slot Manager to suspend the application of the 'use it or lose it' rule for Rex's New South Wales regional slots at Sydney Airport until the end of the Northern Winter 24 (NW24) scheduling season. The NW24 season ran from 27 October 2024 to 29 March 2025.
- On 13 January 2025, the Administrators wrote to the department to request a waiver to the 'use it or lose it' test for the current Northern Summer 25 (NS25) scheduling season.
- On 30 January 2025, the minister directed the Slot Manager to suspend the application of the 'use it or lose it' rule for Rex's New South Wales regional slots at Sydney Airport until the end of the Northern Summer 25 (NS25) scheduling season. The NS25 season runs from 30 March 2025 to 25 October 2025.
- On 8 July 2025 and 30 July 2025, the Administrators wrote to the department to a request further waiver to the 'use it or lose it' test for the Northern Winter 2025 (NW25) and Northern Summer 2026 (NS26) scheduling seasons. These run from 26 October 2025 to 28 March 2026 and 29 March 2026 to 24 October 2026 respectively.

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- On 21 August 2025, the Minister directed the Slot Manager to suspend the application of the 'use it or lose it' rule for Rex's New South Wales regional slots at Sydney Airport until the end of the NS26 scheduling season.

Impact on redundant employees

- The Administrators undertook 2 major rounds of redundancies impacting 659 positions in August 2024.
 - 343 positions were made redundant from Regional Airlines Limited (RAL), which operated Rex's Boeing 737 inter-city jet services.
 - the other 316 redundant positions primarily related to the regional business, but also included call centre staff.
- All staff affected by the redundancies have been fully paid for their work during the Administration.
- On 12 November 2024, the government agreed to grant early access to former employees of RAL, which operated the intercity jet services, to the Fair Entitlements Guarantee (FEG) while RAL is in voluntary administration.
 - The Department of Employment and Workplace Relations (DEWR) administers the Fair Entitlements Guarantee (FEG). FEG is a scheme of last resort that funds certain entitlements of eligible employees if their employer goes into liquidation and outstanding entitlements cannot be paid from another source.
 - as at 20 August 2025, DEWR had received 315 claims.
 - 1 claim was withdrawn and 3 claims were deemed ineligible.
 - the total FEG advance of \$7,345,666.90 has been paid to 311 claimants.
 - no further claims are awaiting assessment and/or payment.
 - further questions about the FEG and employee entitlements should be directed to DEWR.
- The Administrators have also paid the FEG-equivalent entitlements of former employees of Rex's regional business who have been made redundant during the Administration.

Background

- The Rex Group was formed in 2002 through the merger of Hazelton and Kendell following the collapse of the Ansett Group. Rex established itself as a regional-only airline, before listing on the Australian Securities Exchange (ASX) in November 2005.
- In September 2020, Rex announced it would begin jet operations on major city routes, using Boeing 737 aircraft. In December 2023, Rex leased a fleet of 10 Boeing 737 aircraft.

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2025-2026 Supplementary Budget Estimates**Rural and Regional Affairs and Transport****Lead/Support contact: Stephanie Werner****SB25-000366***Rex sales process*

- On 14 August 2024, the Administrator began the initial sales process for Rex, releasing an Information Memorandum to the market, however, this sales process did not find a buyer for Rex Holdings as a whole.
- The Administrators subsequently secured the sale of 5 assets: Pel-Air; National Jet Express (50% equity share); 37 Robey Street, Mascot (Rex House); 72-76 Robey Street, Mascot (Simulator centre); and Boeing 737 related spare parts.
- On 12 February 2025, the Administrators commenced the current sale process for the remaining business.

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Rural and Regional Affairs and Transport

Lead/Support contact: Stephanie Werner/Ben Meagher

SB25-000367

SUBJECT: Sydney Airport Demand Management Reforms**Talking Points**

- The Australian Government has implemented the final stages of a significant legislative reform package to improve transparency in the allocation and use of take-off and landing slots at Sydney Airport and reduce incentives for anti-competitive slot misuse.
- The *Sydney Airport Demand Management Amendment Act 2024*, together with the Sydney Airport Demand Management Regulations 2025 and Sydney Airport Slot Management Scheme 2025, commenced on 26 October 2025, at the start of the Northern Winter 2025 slot scheduling season.
- The Amendment Act was developed based on the 2019 Productivity Commission Inquiry, the 2021 Harris Review and the 2024 Aviation White Paper about slot management at Sydney Airport, and associated stakeholder consultations.
- The Regulations and the Scheme were developed in close consultation with stakeholders from November 2024, including through an exposure draft consultation process from 10 July to 1 August 2025 which included an additional week for one to one meetings with stakeholders.
- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts is working closely with the Slot Manager to support airlines with the transition to the reformed framework, which requires greater accountability and transparency regarding slot usage.
- The legislative reforms include the appointment of a new independent Compliance Committee, which is expected to be concluded by the end of 2025.

Direction to Slot Manager – Rex Regional Intrastate Services

- To support Rex through the voluntary administration process, the Minister waived the 'use it or lose it' test (80/20 rule) for Rex's regional NSW services in August 2024, January 2025 and August 2025, guaranteeing Rex's existing slot allocation to October 2027.

Key Issues

- In February 2021 the *Review of the Sydney Airport Demand Management Scheme* (the Harris Review) was released with a number of recommendations to revise the legislative settings for slot management at Sydney Airport. Many of these recommendations will be delivered via the legislative reforms which commenced on 26 October 2025.
- Virgin Australia (Virgin) raised concerns about the impact of the changes on its ability to retain its slots at Sydney Airport. The department has met regularly with Virgin, including

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with SES officers on 8 occasions between May and October 2025, including at Deputy Secretary level.

- The scheme has changed and there will be impacts on operators where they do not use their slots – more so than in the past.

Appointment of new slot manager

- On 1 April 2025, Airport Coordination Limited Asia Pacific (ACL) commenced as the Slot Manager for Sydney Airport.
- ACL was appointed following an open competitive selection process.
- ACL operates at 78 international airports and has taken a different approach to slot management than the previous slot manager, which was owned by Virgin, Qantas, Sydney Airport Corporation Ltd (SACL) and the Regional Aviation Association of Australia.
- Airlines perceive ACL's approach to be less lenient than the previous slot manager. ACL is operating in accordance with the Statement of Expectations issued by the Minister on 17 December 2024 (available on the Department's website).
- ACL meets weekly with the department and consults the department where it is changing its approach.
- Although appointed by the Minister, ACL is paid under a contract with SACL. Airlines have suggested this creates a conflict of interest, giving SACL undue influence on the operations of the Slot Manager. This arrangement is standard practice worldwide where an airport slot manager has been appointed.

Compliance Committee

- The appointments of the Compliance Committee expired on 26 October 2025 when new legislative requirements for an independent committee came into effect.
- The former Compliance Committee met three times in 2024 (June, September and December) and twice in 2025 (April and August).
- The department advertised the positions for a new chair and members between 3 and 26 October 2025. It is expected that the Minister will make appointments by the end of 2025.
- Members of the former compliance committee were representatives from airlines, SACL, Airservices Australia (Airservices) and the department, with the Slot Manager as an observer. The new Compliance Committee is comprised of independent members, as well as SACL, Airservices, and the Slot Manager with the department as an observer.
- Some airlines have complained the Committee may lack operational expertise and consider they should be re-appointed to the Committee.

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Key elements of the reforms

- The Amendment Act introduced a ‘recovery period’ at Sydney Airport, which allows the number of movements at Sydney Airport to reach 85 in an hour for up to two hours - exceeding the existing movement cap of 80 - when a significant disruption has occurred.
 - the recovery period process is initiated by Airservices submitting a recommendation to the department for a recovery period to be declared. Subject to being satisfied that there is a ‘significant disruption’ as required under the legislation, the minister or a delegate of the department can approve and sign a recovery period declaration letter on the day the significant disruption occurs.
- What constitutes a ‘significant disruption’ is set out in a supporting policy document published on the department’s website.
- Stakeholders have broadly welcomed the introduction of the recovery period. The Sydney Airport Community Forum (SACF) has not opposed the recovery period but has requested the reasons for the recovery period being declared be published within 2 days of use of the provision. This proposal will be included in the implementation framework.
- No changes have been made to the existing curfew arrangements at Sydney Airport.

The table below outlines the key reforms in each element of the legislative package.

Amendment Act	Regulations	Scheme
Introduce a recovery period	Detail about the recovery period	Prioritise new entrants in slot allocation
Set out powers for the production and publication of information	Establish information and publication requirements	Shorten the peak period from: <ul style="list-style-type: none"> • 6-11am to 7-11am; and • 3-8pm to 5-8pm
Require an independent Compliance Committee Chair	Set out arrangements for the Compliance Committee	Provide regional operators with flexibility to retime in peak periods
Provide civil penalties for slot misuse		List declared exemptions for failing to use slots (flight cancellations)

Consultation

- The department undertook extensive consultation to inform the drafting of subordinate legislation, which also drew on earlier stakeholder engagement since 2021.
- 6 consultation sessions were held over the last year: 4 in 2024 and 2 in 2025, as follows:
 - policy discussions held on 7, 13, 27 November 2024 and 4 December 2024

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- i. discussed specific issues in the upcoming draft Regulations and Scheme including declared exemptions, publication of information and recovery period.
 - ii. attendees: Qantas Group including Jetstar, Virgin, Rex, IATA, COG (former Slot Manager), SACL and Airservices.
- o policy update held on 16 April 2025
 - i. updated industry on the department's policy positions on key settings in the Regulations including recovery period and composition of new Compliance committee, information and publication obligations; and changes to the Scheme including declared exemptions.
 - ii. attendees: Qantas Group including Jetstar, Virgin, Rex, IATA, ACL (new Slot Manager), SACL, Airservices.
- o consultation session held on 14 July 2025 - Regulations and Scheme exposure drafts
 - i. industry webinar on new reforms to discuss the exposure drafts released to industry on 10 July 2025.
 - ii. attendees: Qantas Group including Jetstar, Virgin, Rex, IATA, ACL (new Slot Manager), SACL, Airservices, international airlines including Air New Zealand, Emirates, Qatar, Sky Trans, Air Niugini, All Nippon Airways, Australian Airports Association (AAA), Australian Business Aviation Association (ABAA), SACF.
- Exposure drafts of the regulations and scheme were open for comment from 10 July to 1 August 2025, with 13 written submissions received.
- 7 meetings with stakeholders to discuss the exposure drafts were also held between 10 July and 1 August 2025.
- The department adopted feedback where appropriate and updated stakeholders in writing in early September 2025 on the final approach taken in subordinate legislation. Overall, stakeholders were supportive of the proposed legislative reforms. The final Regulations and Scheme were published on the Federal Register on the 20th and 8th of October 2025 respectively.

Draft Regulations Feedback

- Stakeholders requested consistency in timeframes for information provision and publication. The department standardised general response times for requested information to 14 days or to an 'agreed later time' in writing, to ensure consistency and flexibility. The department also extended the timeframe for the Slot Manager to publish information from 10 business days to 40 business days of the mid and end of a slot scheduling season to allow for data exchange and verification.

Draft Scheme Feedback

- The main feedback on the Scheme related to three key issues:
 - o alignment with the Worldwide Airport Slot Guidelines (WASG);

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- clarification about Protected Regional Service Slot Series (PRSS Series) arrangements; and
- declared exemptions for cancelling flights.
- The department aligned the Scheme with the WASG where practicable and consistent with government policy, defined PRSS Series and clarified PRSS Series can be re-timed, and included “exceptional circumstances” as a reason for the slot manager to declare an exemption. Further detail on the Scheme’s treatment of declared exemptions is included in the Scheme’s explanatory statement.

Sydney Airport Slot Manager operational changes

- Some airlines expressed concern at the removal of the Australian Holiday Period (AHP) (a 6-week period during which airlines were deemed to operate slots regardless of usage) from the Northern Winter 2025 slots scheduling season. The AHP was implemented by the former Slot Manager as a trial commencing in the Northern Winter 2012 slot scheduling season and is not referenced in legislation.
- The removal of the AHP was a decision of ACL APAC in June 2025 to provide for greater efficiency in slot usage at Sydney Airport, and is consistent with reform objectives.
- Virgin and other airlines raised concerns about the impact of the removal of the AHP and tightening of the 80/20 rule on their ability to maintain shorter slot series where not operating a small number of slots could result in breaching the 80/20 rule.
- A transitional provision has been included in the Scheme to support airlines to adjust to the tighter application of the 80/20 rule associated with the reform package. This transitional provision will apply to the Northern Winter 2025 season only and will provide for the 80/20 rule to be calculated during the AHP in 2025 similar to how it was calculated in 2024 by the former Slot Manager. However, airlines will not be able to retain historic precedence for handed back slots, as was previously permitted.

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SB25-000368

SUBJECT: Aviation Consumer Protections**Talking Points**

- The Australian Government is working to introduce an aviation consumer protection framework in 2026, with costs expected to be recovered from industry, consisting of two key elements:
 - mandatory consumer standards applying to airlines and airports set out in a Charter enforceable by a regulator (the Aviation Consumer Protection Authority); and
 - a consumer ombuds scheme to resolve individual consumer disputes that can't be settled directly with the relevant airline or airport.
- The government is focused on ensuring aviation consumers get what they pay for and, through the Charter, clearly understand what they can expect from airlines and airports. This underpins the design of the proposed framework.
- The government considers the proposed framework is better suited to the Australian context and more likely to improve overall aviation consumer outcomes and at a lower cost to consumers, compared to a delay-focussed compensation scheme.
 - international experiences have shown that compensation costs are passed on to consumers and that compensation doesn't necessarily improve standards.
 - stakeholders have raised concerns that mandatory compensation could affect the viability of smaller airlines and broader market competition.
- The proposed approach builds on commitments in the AWP, and takes into account subsequent stakeholder feedback and the experience of aviation consumer schemes overseas.
- Consultation conducted in September and October, provided an opportunity for stakeholders to provide comments on the proposed framework as a whole to inform decisions of government about final framework design and legislative drafting. There was significant engagement from all stakeholder groups with over 185 submissions received.

Key Issues

- The Aviation Consumer Protection consultation paper was released on 8 September 2025 and submissions on the proposed legislative framework closed on 5 October 2025. 119 submissions were received.
- The consultation paper outlines and seeks feedback on the proposed aviation consumer protection framework, including proposed consumer standards to be covered in a Charter. 66 submissions were received regarding the proposed Aviation Consumer

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Protections Charter and subordinate legislation by the submission deadline of 26 October 2025.

- These deadlines reflected the timeframes needed to inform government decision making and legislative drafting, including the minister's stated aim of introducing primary legislation by the end of 2025.
- The proposed aviation consumer protection framework has 2 key entities:
 - a new regulator, the Aviation Consumer Protection Authority, to ensure airlines and airports comply with consumer standards under the framework, and
 - the Aviation Ombuds Office, independent of the department, which would house the functions of the Aviation Consumer Ombudsperson and the independent Aircraft Noise Ombudsperson.
- The proposed framework in the consultation paper builds on the AWP commitment, by creating a new regulator responsible for setting and enforcing aviation consumer standards and the associated penalties for non-compliance that were envisaged in the AWP.
- The consultation paper proposed that the aviation consumer protection framework will apply to airline and airport services where an individual has a direct consumer relationship with an airline or airport, and to airport accessibility services provided at an airport, regardless of a direct consumer relationship.
 - the proposed framework focuses on airlines and flights which reflects feedback from stakeholders and the AWP commitment.
 - airports are proposed to be regulated in respect of airport services relating to the carriage of passengers where there is a consumer relationship, and airport accessibility services. In relation to those services, airports would be required to have a complaint handling process and a customer service statement.
 - the framework is focused on getting customers what they paid for and containing costs. It does not propose to regulate other entities such as travel agents or government agencies.
- The consultation paper sought feedback on range of issues, including:
 - whether international flight arrivals and all international flights by Australian airlines should be covered, in addition to domestic flights and outbound international flights.
 - the functions of the regulator and ombudspersons, regulated activities, the proposed standards and how funding should be levied.
- The government is considering feedback, which will be used in finalising the design of the framework and the drafting of legislation.
 - until the design is finalised, it is not possible to reliably estimate complaint volumes, the resources required to implement the framework, nor the associated costs to be

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recovered from industry. These decisions will be made by the government and communicated in due course.

- as indicated in the consultation paper, primary legislation is planned to be progressed in 2025-26, with consultation on subordinate legislation expected in early 2026, ahead of implementation later in 2026.

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SB25-000369

SUBJECT: Melbourne Airport Third Runway**Talking Points**

- The Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government, approved the Melbourne Airport Third Runway (M3R) Major Development Plan (MDP) on 10 September 2024.
- The minister's approval is subject to conditions, which aim to balance the growth of air traffic at Melbourne Airport with the need to reduce the impact on local communities.
- Australia Pacific Airports Melbourne (APAM) is progressing implementation of the conditions of approval and has recently obtained the necessary environmental approvals to commence early and preliminary construction works and activities.
 - work has commenced on construction of a northern access route into the airport site.
- A significant measure of progress since the M3R MDP approval has been the execution by APAM of a Deed Poll, in terms satisfactory to the minister, that provides a legally enforceable commitment to progress the Eastern Extension Project (EEP).
 - the EEP will restore the existing east-west runway (09/27) to the east by approximately 345 metres to its current level of operational capability.
 - the Deed Poll ensures there will be no aviation operations on the third runway until such time as the EEP is operational.
- Before the EEP can occur, the minister will need to consider a new Melbourne Airport Master Plan 2027 that specifies the EEP as a proposed development.
- Subsequently, the minister will also need to consider an MDP that details the EEP as a major airport development under the *Airports Act 1996* (the Act).
- APAM expects to provide the minister with a draft Master Plan in March 2027 and with a draft EEP MDP in July 2027. Both documents will require the Minister's approval before the EEP project can commence.
- Prior to their submission to the minister, the draft Master Plan 2027 and the draft EEP MDP will undergo public consultation for a period of 60 business days in accordance with the requirements of the Act. APAM's current schedule indicates this will occur from August 2026.
- APAM anticipates the earliest date for the EEP opening is July 2030 (+/- 6 months) and the earliest date for the M3R opening is February 2031 (+/- 6 months). These dates are subject to change.

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Key Issues

- For a number of decades, the long-term development plans for Melbourne Airport, have included a 4-runway configuration.
 - for example, the publicly available ‘Melbourne Airport Strategy’ document¹ jointly prepared by the Victorian Government and Federal Airports Commission from July 1989, outlines the long term four runway plan.
- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts, in consultation with Airservices Australia, the Civil Aviation Safety Authority, and the Department of Climate Change, Energy, the Environment and Water, developed a strong set of conditions to accompany the M3R MDP approval and to help balance the growth of the airport with the needs of local communities.
- The conditions predominantly address noise sharing, noise amelioration, community health and environment matters, and were published on department’s website on 19 September 2024.
- The final published M3R MDP reflects the minister’s concerns relating to the shortening of Runway 09/27, and the requirement for APAM to restore the length of this runway to ensure its utility for future noise sharing arrangements at Melbourne Airport.
- APAM is currently undertaking modelling on taxiway and runway entry configurations for the EEP in consultation with airline representatives.
- APAM conducted a first phase of public consultations, from September to November 2025, to develop details of the Noise Amelioration Plan (which will describe the future airport-funded Noise Amelioration Program). Community members have been encouraged to register their interest and engage with the public consultation activities.
- APAM submitted an initial draft Terms of Reference (ToR) for a Community Health Study into the impacts of aircraft noise to the Minister on 10 September 2025. This study, funded by APAM, will be the first large-scale and long-term investigation of aviation and community health impacts of its kind in Australia. It will include the collection of baseline data prior to commencement of M3R operations, and then data collection for 20 years after the runway opens.
 - the initial draft ToR was submitted in order to comply with a strict deadline under the M3R Conditions of Approval and recognised that several outstanding issues were still to be resolved between APAM and the community health experts at Deakin University. Those issues have now been resolved.

¹ <https://www.vic.gov.au/sites/default/files/2023-09/Melbourne-Airport-Strategy-Government-of-Victoria-Federal-Airports-Corporation-approved-1990.pdf>

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- there is no statutory deadline for the minister in considering her approval of the draft ToR.
- APAM is engaging with Airservices Australia and other Melbourne Basin aerodromes to design a noise sharing and airspace plan that will prioritise the sharing of aircraft noise between affected areas. Expert consultants have been appointed to assist with airspace design and are currently undertaking community engagement exercises.

Administrative Review Tribunal (ART)

- 2 applications were lodged with the ART for a review of the minister's decision to approve the M3R MDP.
 - on 30 November 2024, the minister and department were notified that an application for review had been received from Brimbank City Council.
 - on 19 December 2024, the minister and department were notified that an application for review had been received from Eric and Tracy Wilson (the Wilsons).
- APAM joined as a party to the proceedings.
- In relation to the application by Brimbank City Council, the ART conducted mediation hearings on 27 June and 4 July 2025. The ART subsequently advised on 16 July 2025 that Brimbank's application for a merit review had been withdrawn and the matter was dismissed.
- In relation to the application by the Wilsons, on 10 June 2025 the ART dismissed the application on the basis of them having no standing. The Wilsons subsequently requested the ART consider reinstatement of this application. A reinstatement hearing was conducted on 23 September 2025. On 24 October 2025 the application for reinstatement was dismissed by the ART.

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Background

M3R MDP Timeline Summary

DATE	KEY EVENT
1 Feb 2022 – 16 May 2022	The public consultation period on the preliminary draft M3R MDP was extended from the required 60 business days to 72 business days.
10 Feb 2023	APAM submitted the draft M3R MDP to the Minister. The draft M3R MDP was immediately referred to the minister administering the <i>Environment Protection and Biodiversity Conservation Act 1999</i> (EPBC Act). Advice was received on 25 Sep 2023.
26 Sep 2023	The 50-business day statutory assessment timeframe commenced, being the day after advice was received from the minister administering the EPBC Act. The draft MDP was subject to a rigorous assessment against the requirements set out in the <i>Airports Act 1996</i> (the Act).
10 Sep 2024	The minister approved the M3R MDP (with conditions) under Section 94(2)(a) of the Act.
13 Sep 2024	The minister's media release on the M3R approval.
19 Sep 2024	The M3R conditions of approval were published on the department's website.
31 Oct 2024	A Statement of Reasons (for approving the M3R MDP) was published on the department's website.
15 Nov 2024	The Final approved MDP and its Supplementary Report – which details how comments received during the public consultation period were addressed – were published on the Melbourne Airport website.

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Lead/Support contact: Stephanie Werner/Sarah Nattey

SB25-000370

SUBJECT: Sydney Airport - Curfews and Freight Allocations**Talking Points**

- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts is responsible for administering curfew legislation at Adelaide, Essendon Fields (not used by scheduled Regular Public Transport operators), Gold Coast and Sydney (Kingsford Smith) Airports.
- Airlines can request a dispensation to operate during the curfew period due to exceptional circumstances. A dispensation request will only be approved where it meets specified criteria.
- Guidelines about the granting of dispensations at Sydney Airport, and what constitutes exceptional circumstances, is set out in the Sydney Airport Curfew (Dispensation) Guideline 2016.
- Exceptional circumstances may exist where 3 primary criteria are met:
 - immediate in origin (for example, they occurred in the preparation for a take-off from Sydney, or during the take-off from another airport arriving into Sydney)
 - of such a character that they could not be reasonably foreseen (for example, unforeseen mechanical failures), and
 - all alternative arrangements to seeking a dispensation were considered, for example minimising catering onboard, diversion to an alternative airport or cancelling the flight.
- In addition, limited overnight freight movements for certain aircraft types are permitted at Sydney Airport. There are also a limited number of international passenger flights that are pre-approved by the department to land at Sydney Airport after 5 am, during the curfew period (so called shoulder movement flights).
- Freight and shoulder movement flights at Sydney Airport will cease to operate once Western Sydney International (Nancy-Bird Walton) Airport (WSI) is available for night flights. This will occur on a date notified by the Minister for Infrastructure, Transport, Regional Development and Local Government in the Gazette.
 - under the *Sydney Airport Curfew Act 1995*, the only flights that will be able to land and take-off from Sydney Airport during the curfew period once WSI opens are emergency landings and emergency services, such as air ambulance flights.
- The Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP, has stated that the *Sydney Airport Curfew Act 1995* will not be amended to allow for continuation of freight and shoulder movement flights at Sydney Airport. The cessation of these flights has been legislated since 1995.

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- Sydney Airport and Qantas both continue to lobby for freight and shoulder movements to continue to be allowed at Sydney Airport after WSI opens.
- The draft response to the Rural and Regional Affairs and Transport Reference Committee Inquiry into the impact and mitigation of aircraft noise was tabled in Parliament on 3 November 2025.

Key Issues*Curfews*

- Curfews are in place at 4 Leased Federal Airports between 23:00 and 06:00 every day to help mitigate the impact of aircraft noise, and to provide respite for the community surrounding airports. Curfew periods are legally enforceable, and a breach of the curfew period can result in a monetary penalty of:
 - \$16,500 for a breach arising at Essendon Fields and Gold Coast Airports.
 - \$66,000 for a breach arising at Adelaide Airport.
 - \$330,000 for a breach arising at Sydney Airport.
- Pursuant to section 17 of the Sydney Airport Curfew Act 1995, once the Western Sydney International (Nancy-Bird Walton) Airport (WSI) commences operations, curfew dispensations will cease.
- Currently, flights operating during curfew hours are required to use runway 34L or 34R, with flights landing over Botany Bay and residential areas of Kurnell, to reduce noise impacts.
 - curfew dispensations to land over the city on runway 16L or 16R may be necessary due to operational requirements such as wind, to ensure safety is the priority.
- Under the *Sydney Airport Curfew Act 1995*, all approved and refused curfew dispensation requests for Sydney Airport are required to be reported to parliament within 5 business days of parliament sitting. Although not required, the department tables dispensation reports for all curfewed airports for consistency and transparency. The last report was tabled on 6 November 2025. The final report for 2025 will be tabled during the week of Supplementary Budget Estimates.

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- Between 26 August 2025 and 30 October 2025, the department approved 49 curfew dispensations due to exceptional circumstances. Of these, 12 were withdrawn as the aircraft were able to land or take-off prior to the curfew period.

Curfewed Airport	Approved Dispensations	Approved and later withdrawn Dispensations	Total
Sydney	23	9	32
Adelaide	14	3	17
Gold Coast	0	0	0
Essendon Fields	0	0	0
Total	37	12	49

Sydney Airport Community Forum (SACF)

- SACF was established in 1996 to provide advice to government, Sydney Airport Corporation Limited (SACL) and aviation authorities on the abatement of aircraft noise and related environmental issues at Sydney Airport. SACF also has the role of facilitating consultation and information flows to and from the community about Sydney Airport operations.
- SACF meets quarterly, with the last meeting held on 14 November 2025, chaired by Ms Ash Ambihaipahar MP. The minister appointed Ms Ambihaipahar to the position on 31 October 2025.

Sydney Airport Master Plan 2045

- The draft Sydney Airport Master Plan 2045 (dMP) is due to be submitted to the minister no later than 31 March 2026.

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*Permitted freight movements*

- Overnight freight movements are controlled under section 13 of the *Sydney Airport Curfew Act 1995* (the Curfew Act), which provides for no more than 74 take-offs or landings per week, and only using BAE146 or DC9 aircraft types.
- The department has previously reviewed how the movement quota allocated under the Curfew Act are distributed between freight providers. No movement allocations were changed as a result of that review, and all 74 allocations continue to be used by the existing freight operators each week.
- Permitted movements for current operators of low noise freight aircraft are:

Low noise freight aircraft operator	Permitted movements per week
National Jet Express	28
ASL Airlines Australia	10
Qantas Freight Enterprises	27
Team Global Express	9
Total	74

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Senate Inquiry into the impact and mitigation of aircraft noise inquiry report

- The Rural and Regional Affairs and Transport Reference Committee Inquiry into the impact and mitigation of aircraft noise (the Inquiry) final report was tabled in the Senate on 27 November 2024, containing 21 recommendations.
- The government's response was due to be tabled by the 27 February 2025. The government's response was tabled in Parliament on 3 November 2025.

Supporting Information*Relevant Media Reporting*

- [“Sydney Airport Hits 10.68 million passengers in Q3, up 3.4 per cent”, Travel Weekly, 27 October 2025, travelweekly.com.au/sydney-airport-hits-10-68-million-passengers-in-q3-up-3-4-per-cent/.](https://www.travelweekly.com.au/sydney-airport-hits-10-68-million-passengers-in-q3-up-3-4-per-cent/)
- [“New generation: First look at Sydney Airport’s ambitious 20-year plan”, Financial Review, 15 September 2025, afr.com/companies/transport/new-generation-first-look-at-sydney-airport-s-ambitious-20-year-plan-20250915-p5mv20.](https://www.afr.com/companies/transport/new-generation-first-look-at-sydney-airport-s-ambitious-20-year-plan-20250915-p5mv20)
- [“Sydney new airport to stay curfew-free but foreign airline barriers remain”, The Sydney Morning Herald, 13 March 2025, smh.com.au/national/nsw/sydney-s-new-airport-to-stay-curfew-free-but-foreign-airline-barriers-remain-20250313-p5lj8q.html](https://www.smh.com.au/national/nsw/sydney-s-new-airport-to-stay-curfew-free-but-foreign-airline-barriers-remain-20250313-p5lj8q.html)
- [“Outrage over plans to shift 5000 overnight flights to new airport”, South West Voice, 2 March 2025, southwestvoice.com.au/shift-5000-flights-new-airport/](https://www.southwestvoice.com.au/shift-5000-flights-new-airport/)
- [“The 30-year-old law threatening Sydney’s most popular flights”, Financial Review, 24 January 2025, afr.com/companies/transport/the-30-year-old-law-that-threatens-to-upend-sydney-s-biggest-flights-20250122-p5l6bj](https://www.afr.com/companies/transport/the-30-year-old-law-that-threatens-to-upend-sydney-s-biggest-flights-20250122-p5l6bj)

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SUBJECT: Brisbane Airport, including Noise Issues**Talking Points**

- Following the opening of Brisbane Airport's Third Runway on 12 July 2020, aircraft noise complaints related to Brisbane Airport's operations increased significantly as new communities were affected by aircraft noise.
- Airservices commissioned a post-implementation review of the airspace design which was completed in December 2022. The recommendations of that review form the 'Noise Action Plan for Brisbane', released in December 2022.
- The Noise Action Plan has 4 stages:
 - Strong, transparent and representative governance
 - Maximise flights over water
 - Reduce the frequency and concentration of flights over communities
 - Optimise the performance of the wider Brisbane airspace system.
- Questions about implementation of the plan should be directed to Airservices.
- In February 2023, the Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP established the Brisbane Airport Community Airspace Advisory Board (AAB) as an independent community-based consultation body, which monitors the implementation of improvement measures in the Noise Action Plan.
- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts provides secretariat services to the AAB and the Minister appoints the Chair. The department attends meetings as an observer.
- In September 2024, recognising delays in the implementation of the plan, the Minister issued a written direction to Airservices requiring implementation of recommendation 2.1 of the Plan by 30 November 2024 (**Attachment A** refers).
- Consistent with this direction, Airservices implemented procedures for simultaneous opposite direction parallel runway operations (SODPROPS) to become the priority mode of operation at Brisbane Airport, when meteorological and other operational conditions allow.
- To enable an increase in SODPROPS usage, Airservices has also made changes to existing flight paths. These changes mean that departure flight paths used during SODPROPS mode will remain over water for longer and be higher before aircraft cross the coastline, resulting in lower noise levels for communities.

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- Unfortunately, it is not possible to operate SODPROPS on a permanent basis 24 hours, 7 days per week, as there are limitations to its use.
- Airservices undertook the latest phase of engagement on the Plan from 19 July to 24 August 2025. This engagement was on preferred options for potential flight path changes under Package Three of the Plan, which are focused on better sharing aircraft noise, and reducing noise impacts where possible.
- The next phase of public consultation will focus on a broader airspace review to optimise performance of the wider Brisbane airspace under Package Four.

Curfews and movement caps

- In its *Aviation White Paper – Towards 2050* (the White Paper), the Australian Government reaffirmed its commitment not to impose additional operating constraints on airports, such as curfews or movement caps, where they do not currently exist, including at Brisbane Airport.

Senate Inquiry Response

- On 3 November 2025, the Government released its response (**Attachment B** refers) to the *Senate Rural and Regional Affairs and Transport References Committee Report: Impact and mitigation of aircraft noise* (the Report).
- Many of the initiatives and issues raised within the Report are already being addressed by actions under the White Paper. As a result, the government was able to support, or agree in principle, the majority of the Report's 21 recommendations. For example:
 - Recommendation 7 aligns with Initiative 34 of the White Paper: policy development on initiatives to mitigate aircraft noise such as guidance on 'Flying Considerately'.
 - Recommendation 18 aligns with Initiative 36 of the White Paper: improve land use planning outcomes near airports to seek to avoid further development that is inappropriate for the noise level and protect airport operations from potential safety risks.
 - Recommendation 16 aligns with Initiative 37 of the White Paper: Improve engagement with communities affected by changes to airspace and flight paths. As a result, Airservices Australia (Airservices) is applying the Community Engagement Standard (2023) for all airspace and flight path engagement (complete).
- The government is also continuing to implement initiatives outlined in the White Paper to better manage the impacts of noise at airports across the country.

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Brisbane Airport draft Master Plan 2026

- Brisbane Airport Corporation (BAC) published a preliminary version of the Brisbane Airport draft Master Plan 2026 on 4 August 2025.
- BAC subsequently commenced the 60-business day public comment period required under section 92 of the *Airports Act 1996* (the Act) on 5 August 2025.
- BAC must give due regard to any comments received, prior to submitting a draft Master Plan to the Minister by March 2026 for her consideration.

PsiQuantum Quantum Computing Centre

- BAC has not submitted any draft Major Development Plan (MDP) for the PsiQuantum project to the Minister for consideration under section 94(2) of the Act.
- BAC must undertake a public comment period on the draft MDP and give due regard to any comments received prior to submitting the draft MDP to the Minister. BAC has not yet commenced this statutory public comment period.
- Construction work on the proposed PsiQuantum Quantum Computing Centre may not commence until a draft MDP has been approved by the Minister.

Background*Maximising the use of SODPROPS at Brisbane Airport*

- SODPROPS is a runway operating mode that allows for aircraft to take off and land simultaneously from the same runway ends. SODPROPS is a complex operational mode, available only at airports with appropriate runway configurations, during periods of low traffic and when specific weather-related operating conditions are met.
- At Brisbane Airport, SODPROPS allows aircraft to land and take off at the same time over the Moreton Bay area.
- It is not possible to operate SODPROPS on a permanent basis 24 hours, 7 days per week, as there are limitations to its use. SODPROPS can only be used safely at Brisbane Airport when:
 - traffic levels are low, with no more than 20 expected arrivals per hour;
 - runway surfaces are dry;
 - tailwind is 5 knots or less; and
 - visibility and minimum cloud cover height allow for it.
- Under the Ministerial Direction, Airservices is required to publish monthly reporting for 3 years, which details SODPROPS utilisation rates at Brisbane Airport on its website.

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- The reporting must include information about the operating conditions and any other matters (which were not related to operating conditions) that prevented the use of SODPROPS.
 - this reporting is available at aircraftnoise.airservicesaustralia.com, as part of Noise Abatement Procedure Reporting for Brisbane Airport.

Brisbane Airport Community Airspace Advisory Board (AAB)

- The establishment of the AAB delivered on the government's commitment to establish a new, permanent, independent community group to help better manage consultation on aircraft noise impacts around Brisbane Airport.
- The Terms of Reference set out the purpose of the AAB. The AAB provides an opportunity to share information and advice to and from the community on:
 - the management of airspace and flight paths at Brisbane Airport against the *Noise Action Plan for Brisbane*, which is initially represented by the Final Report on the Post Implementation Review (PIR) of Brisbane airspace changes;
 - the implementation of the recommendations identified in the PIR; and
 - potential and possible noise abatement procedures and airspace improvement measures, with the exclusion of curfews, movement caps or other operating restrictions.
- The AAB is independently chaired by Ms Kim Jordan. Ms Jordan's appointment as Chair on 26 August 2024 followed the conclusion of Mr Ron Brent's term as Chair. Mr Brent's term as Chair expired on 18 May 2024. Ms Jordan's term of engagement ends on 26 August 2027.
- The AAB has met 11 times since its establishment on 9 March 2023, and most recently on 19 November 2025. The AAB also met on 18 May, 19 July, 18 September, and 22 November 2023, 6 March, 9 September and 20 November 2024, and 26 February, 22 May and 27 August 2025. The AAB meets quarterly.
- Minutes are published on the department's website following meetings.

Noise Action Plan for Brisbane

- There are various community groups, particularly the Brisbane Flight Path Community Alliance (BFPCA), that are concerned around ongoing noise impacts around Brisbane Airport, the slow pace of implementation of the *Noise Action Plan for Brisbane*, and what is perceived as the inadequacy of Airservice's public consultation and engagement processes.

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- The BFPCA regularly calls for noise pollution controls at Brisbane Airport, focussed on implementing a curfew and movement caps. A recent media release outlining these points is at **Attachment C**.

Senate Inquiry

- The Rural and Regional Affairs and Transport References Committee Inquiry into the impact and mitigation of aircraft noise (the Inquiry) provided its final report on 27 November 2024 with 21 recommendations.
 - The recommendations related to actions for the department, Airservices, the Civil Aviation Safety Authority (CASA), and the Department of Health and Aged Care.
- The Australian Government response was due by 27 February 2025 (within 3 months of a report being tabled). The response was presented via a Senate Order for Production of Documents on 3 November 2025.
 - 11 of the recommendations were supported or agreed in principle.
 - The BFPCA also published a media release expressing disappointment that only four of the 21 recommendations were supported (**Attachment D**).
- Recommendations specifically relevant to Brisbane Airport, and the government's response, are outlined below:
 - *Recommendation 3 – CASA urgently investigating the implementation of higher tailwind take-off thresholds for aircraft that are capable of doing so safely.*
 - this recommendation was noted. The White Paper outlines the government's approach and states that it will "hold the [aviation] sector accountable for minimising noise impacts where it is safe to do so".
 - CASA supports a voluntary shared risk approach to increasing the tailwind component based on a locally agreed runway use program which brings pilots and aircraft operators into the decision-making process.
 - *Recommendation 4 – Airservices supports maximum possible use, within weather and operational constraints, of simultaneous opposite direction parallel runway operations (SODPROPs) at Brisbane Airport.*
 - this recommendation was supported. Airservices has implemented the *Airservices (Use of Simultaneous Opposite Direction Parallel Runway Operations at Brisbane Airport) Direction 2024*.
 - Airservices continues to engage with CASA and Brisbane Airport Corporation to explore ways to enable increased operations over water, including the use of SODPROPs, that would reduce noise over communities.

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- *Recommendation 5 – Airservices prioritises work to standardise the use of continuous descent operations and continuous climb operations as the preferential mode for landing and take-off at major airports, including Brisbane, Sydney and Melbourne, where it is safe to do so.*
 - this recommendation was agreed in principle. Continuous descent operations known as ‘predictable sequencing’, which reduce air traffic control intervention for high altitudes, are currently being trialled in Melbourne, Sydney, Perth, and Brisbane.
- *Recommendation 6 – The department changing the rules for Brisbane Airport, so that aircraft operating at night must meet the requirements of the International Civil Aviation Organization (ICAO) Chapter 14—Balanced Approach to Aircraft Noise Management rules, followed by a review to determine if this should apply to all airports.*
 - this recommendation was noted. The standards under Chapter 14 of the Annex were enacted in Australia by the *Air Navigation (Aircraft Noise) Regulations 2018*. Chapter 14 applies to aircraft types certified after 2018 and allows aircraft types certified under the earlier Chapter 3 and Chapter 4 standards to continue operating alongside Chapter 14 certified aircraft.

Brisbane Airport Land Use Planning and Development

- Brisbane Airport Corporation is required to submit its draft Master Plan to the Minister for consideration under section 81(2) of the Act by 10 March 2026. The Brisbane Airport 2020 Master Plan remains in force until a new Master Plan is approved by the minister.
- The department is regularly queried about the Minister’s consideration of the PsiQuantum Quantum Computing Centre, which is proposed to be sited on Commonwealth land at Brisbane Airport (see for example, Hansard extracts at **Attachment E**). To date, no MDP for the PsiQuantum facility has been submitted.
- Questions on the government’s investment in PsiQuantum should be directed to the Department of Industry, Science and Resources.

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Supporting Information*Questions on Notice (QoNs)*

- SQ25-00331 – Engagement with Brisbane airport and DISR regarding PsiQuantum planning application (**Attachment F**)

Recent Ministerial Comments

- Reducing airport noise for Brisbane residents – Wednesday 18 September 2024 – Media Release (**Attachment G**)

Relevant Media Reporting

- “Transport Minister Catherine King agrees to only four of 21 aircraft noise fixes”, Brendan O’Malley, Courier Mail, 7 November 2025 (**Attachment H**)
- “Residents want flight curfews and caps as new overhead paths considered for Brisbane Airport”, Emily Dobson, ABC, Friday 15 August 2025 (**Attachment I**)

Attachments

- A: Airservices (Use of SODPROPS at Brisbane Airport) Direction 2024
- B: Australian Government Response: Senate Inquiry into the Impact and Mitigation of Aircraft Noise – 3 November 2025
- C: Brisbane Flight Path Community Alliance – Media Release – 21 July 2025
- D: Brisbane Flight Path Community Alliance – Media Release – 6 November 2025
- E: Hansard Extracts
- F: Recent Question on Notice
- G: Reducing airport noise for Brisbane residents – Wednesday 18 September 2024
- H: Media Article – Transport Minister Catherine King agrees to only four of 21 aircraft noise fixes – 7 November 2025
- I: Media Article - Residents want flight curfews and caps as new overhead paths considered for Brisbane Airport – Friday 15 August 2025

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BFP
CA

Government Grounds Reforms: A Betrayal of Communities under Flight Paths

Published by **BFP** on 06/11/2025

BFP CA Media Release, 6 November 2025

- **Only 4 of 21 Senate Inquiry recommendations supported in full** – the rest merely “noted” or “agreed in principle.”
- **No new commitments** to curfews, caps, compensation, or independent oversight.
- **Reform delayed to 2030** under the Aviation White Paper and future legislative reviews.
- Minister King launched the **Parliamentary Friends of Aviation** just a week prior to the release of the government’s response
- BFP
CA says the response reflects **regulatory capture** and **betrays 700 Australians** who made submissions seeking urgent action on aircraft noise pollution.

Brisbane Flight Path Community Alliance (BFP
CA) has sharply criticised the Australian Government’s [response](#) to the *Senate Inquiry into the Impact and Mitigation of Aircraft Noise*, released this week.

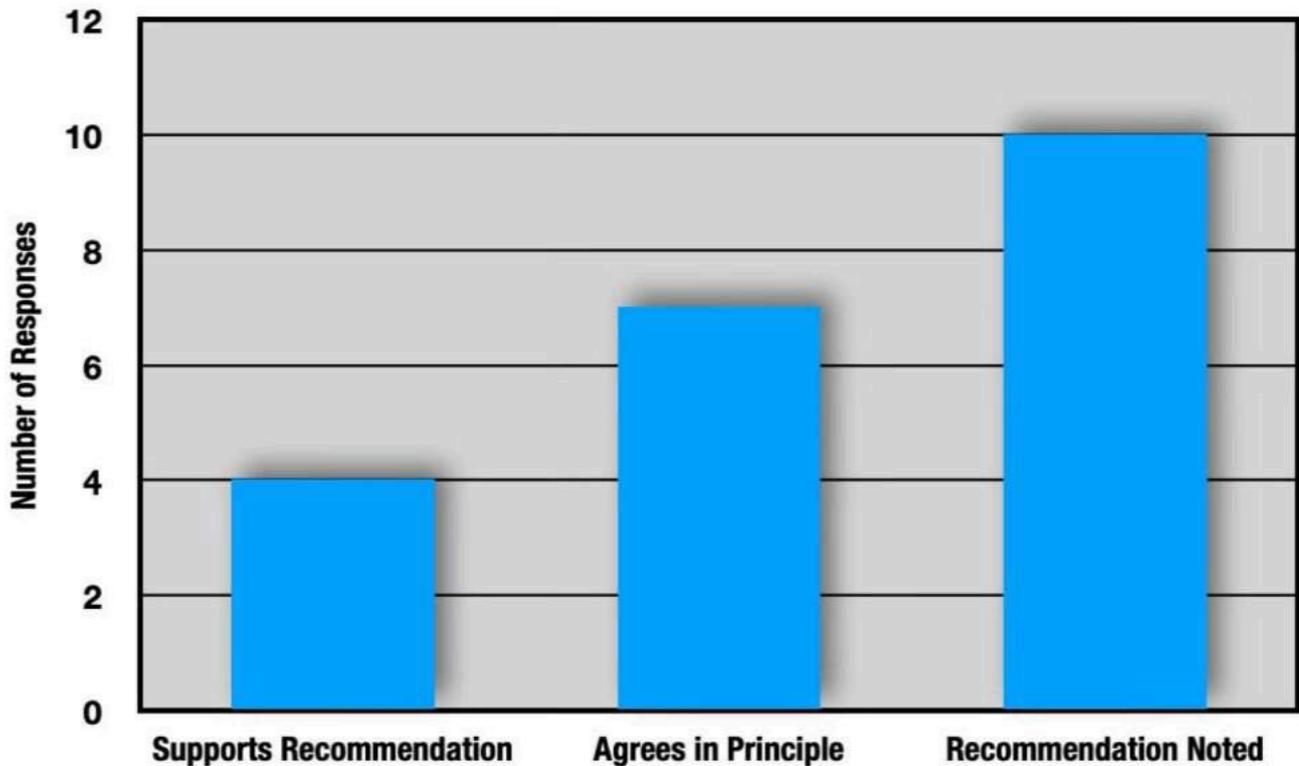
The Albanese Government has endorsed **only four of 21 recommendations** in full. Describing it as a calculated evasion of responsibility, BFP
CA says the Government’s response to the [2024 Senate Inquiry](#) on aircraft noise took nearly a year to eventuate and fails communities in Brisbane and around the country who are suffering.

The 2024 Senate Inquiry – initiated by the Australian Greens with Coalition and crossbench support – was chaired by Queensland LNP Senator Matt Canavan with astute support from Nationals Senator Bridget McKenzie. It produced a landmark set of 21 recommendations after

hearing extensive testimonies from residents, industry stakeholders, and academic experts at hearings held in Brisbane, Sydney, Hobart, and Canberra.

The Inquiry generated historic levels of community engagement, including **a record 700 submissions** and public attendance at hearings in Brisbane exceeding venue capacity.

AUSTRALIAN GOVERNMENT RESPONSE TO SENATE ENQUIRY INTO IMPACT AND MITIGATION OF AIRCRAFT NOISE



“This document is a masterclass in delay and deflection,” said Prof. Marcus Foth, BFP
spokesperson. “Communities have been waiting and hoping for almost a year for this report that’s nine months late. And now we finally have it and all the government has done is rehearse industry talking points and push any hope of meaningful reform out to 2030.”

The response arrives amid deepening concerns about the government’s proximity to the aviation lobby. On Monday 27 October 2025, Minister Catherine King **launched** the **Parliamentary Friends of Aviation** group at Parliament House in Canberra. The group is co-chaired by South Australian Labor MP Clare Clutterham, a Royal Flying Doctor Service board member, and Nationals Senator Bridget McKenzie, who had been a key member of the Senate Inquiry.

BFP
described the optics of a ceremony celebrating aviation industry ties held days before the release of a government document that dismisses nearly every proposal for community relief from aircraft noise as “deeply troubling.”

Released under the Freedom of Information Act by the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts



Transport Minister Catherine King (centre) at the *launch* of Parliamentary Friends of Aviation. (Image: Scott Ehler)

“This is not governance; it’s choreography,” said Prof. Foth. “While communities wait for real action to give us quieter skies, the government is busy rolling out the red carpet for the aviation lobby.”

Only three of the Inquiry’s twenty-one recommendations dealt directly with the Brisbane debacle – and even those have been mishandled, watered down, or quietly dismissed.

Recommendation 4 called for Airservices Australia to maximise the use of Simultaneous Opposite Direction Parallel Runway Operations (SODPROPS), enabling over-water flight paths that would spare more than 220 suburbs from incessant aircraft noise. The Government claims to support this recommendation, noting that Minister King issued a Direction in September 2024 requiring Airservices to prioritise SODPROPS during both day and night operations when conditions allow. However, this Direction has already failed to achieve even Airservices’ own meagre 5.3% target.

Recommendation 5 proposed prioritising Continuous Descent Operations (CDO) and Continuous Climb Operations (CCO) – procedures designed to reduce noise and fuel burn. The Government “agreed in principle,” but Senate Estimates evidence confirmed: “Continuous climb operations are not being considered at this stage.” And the so-called “predictable sequencing” trial planned for Brisbane is not genuine CDO. Predictable sequencing merely streamlines aircraft arrival spacing at high altitudes to improve air traffic efficiency; it does not alter low-altitude descent profiles, where noise exposure occurs. In practice, it delivers operational and fuel benefits for airlines, not meaningful noise abatements for communities. True CDO would require a complete redesign of approach procedures to enable continuous low-power descent from cruise to landing – something that BFP
CA has been calling for but the Government has not committed to pursuing.

Recommendation 6 urged the Government to amend the *Air Navigation (Aircraft Noise)* rules for Brisbane so that night operations meet the stricter ICAO Chapter 14 noise standards. The Government “noted” this recommendation – effectively rejecting it – and reiterated its refusal to introduce curfews or movement caps at Brisbane Airport.

Together, these three responses epitomise the Government’s stance: symbolic gestures, bureaucratic hedging, and a steadfast unwillingness to implement enforceable protections for Brisbane residents who have borne the brunt of aviation’s expansion since 2020. For BFP, this confirms what residents have long suspected: that Australia’s aviation regulators remain effectively self-policing, with the Department of Infrastructure, Airservices Australia, and airport corporations writing their own rules and marking their own work while sipping taxpayer funded champagne in Canberra.

Quotes Attributable to Prof. Marcus Foth, BFP Chairperson

“The Senate Inquiry was a rare moment of political unity. Communities, experts, and senators across the spectrum agreed that reform was overdue. The government’s refusal to act on that consensus is indefensible.”

“Minister King’s decision to launch the Parliamentary Friends of Aviation just days before releasing this response and her ongoing refusal to meet with our community shows exactly where her priorities lie.”

“Australians under flight paths deserve curfews, flight caps, compensation, and accountability – not another round of engagement theatre stretching to 2030.”

“This is state capture in real time. The industry gets a seat at the table; the public gets a pat on the head.”

About BFP

With the launch of Brisbane Airport’s New Parallel Runway on 12 July 2020 came a new airspace design and flight paths that concentrate aircraft noise over densely populated residential areas.

Brisbane Airport and Airservices Australia sold this project to Brisbane communities suggesting the New Parallel Runway will enable them to prioritise “over water” operations that direct planes away from residential areas. The CEO Gert-Jan de Graaff is [on the record](#) saying, “the net effect of aircraft flying over the city will decrease.”

Brisbane families and communities are suffering from excessive noise pollution and associated health and related impacts from Brisbane Airport’s new flight paths launched in July 2020. The

Aircraft Noise Ombudsman report, the Brisbane Airport PIR Advisory Forum (BAPAF) and flight path design consultants TRAX International have all confirmed that Brisbane communities were misled using flawed noise modelling, deceiving community engagement, and offered inadequate noise abatements.

Brisbane Flight Path Community Alliance (BFPCA) came together in 2020 to fight back on behalf of all Brisbane families and communities experiencing this noise pollution.

For more background information, visit: <https://bfpca.org.au/>

Categories: **NEWS** **PRESS RELEASE**



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Transport Minister Catherine King agrees to only four of 21 aircraft noise fixes

The federal government has been accused of dodging 17 Senate recommendations to tackle aircraft noise, including two that would have greatly helped long-suffering southeast Queenslanders.



Brendan O'Malley

2 min read November 7, 2025 - 12:18PM



An American Airlines Dreamliner makes its first arrival in Australia at Brisbane Airport. The facility is booming but noise has affected many nearby residents. Picture: Annette Dew

The federal government has dodged two key Senate recommendations that would have directly helped cut aircraft noise across Brisbane, Logan and Redland, critics say.

Federal Transport Minister Catherine King hit back, saying there was a current trial of continuous descent operations, which greatly reduced revving of jet engines.

But her long-delayed report into a Senate inquiry last year ruled out tougher noise controls on planes operating at night.

It also ruled out a cap on plane movements and a curfew at Brisbane, or any other Australian airport.

Brisbane-based federal Greens MP Elizabeth Watson-Brown accused Ms King of "sitting on" the report, dated April 2025.

A multi-party Senate committee, which sat in Brisbane and other cities affected by noise, finalised its [21 recommendations](#) last November.



Brisbane Airport Corporation second runway opening in 2020. Noise complaints have soared since it opened. Picture: Lance Broad

“Almost a year after that report we now finally have a government response, nine months after the response was due in February this year,” Ms Watson-Brown said.

“Sadly, it doesn’t appear that extra time was used to actually try to implement the recommendations, with only four of the 21 recommendations agreed to in full.

“It’s a disappointing and, frankly, insulting conclusion to an inquiry that so many residents in Brisbane and across the country held high hopes for.”

A spokeswoman for Ms King said aircraft noise was “an issue the Albanese Government is taking seriously”.

“We have been carefully considering our response to the inquiry report,” she said.

“Since coming to office the Albanese Government has implemented a number of measures to reduce the impact of noise on residents and we continue to work on additional solutions.

“In relation to continuous descent operations, this is currently being trialled in Brisbane.”

Ms King’s report did not commit to raising tail and cross wind thresholds, something which would boost the number of planes able to take off and land over Moreton Bay.

But she did issue a ministerial direction last year requiring Airservices Australia to “explore ways” to increase over-water flights.

That included allowing more planes to take off and land at the same time, in opposite directions, on Brisbane’s two runways.

Brisbane Flight Path Community Alliance spokesman Marcus Foth said 17 of the recommendations were merely “noted” or “agreed in principle.”

There was no support for compensation or independent oversight of airports.



Gert-Jan de Graaff, Brisbane Airport Corporation CEO, has welcomed the federal government report. Picture: Supplied

Reform was delayed to 2030 under the Aviation White Paper and future legislative reviews, he claimed.

He labelled Ms King's report a betrayal of the 700 Australians who had made submissions seeking urgent action.

"This document is a masterclass in delay and deflection," Prof Foth said.

"Now we finally have it, all the government has done is rehearse industry talking points and push any hope of meaningful reform out to 2030."

Brisbane Airport CEO Gert-Jan de Graaff said he welcomed the government's response.

"Brisbane Airport is committed to collaborating with airlines, Airservices Australia, CASA and the community to take a balanced approach that delivers sustainable outcomes for residents, Brisbane and Queensland," he said.

More Coverage



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[Fears drones, air taxis will add to Brisbane's plane noise woes](#)



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2025-2026 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Stephanie Werner/Belinda Sachse

SB25-000372

SUBJECT: Aviation White Paper Implementation**Talking Points**

- The Aviation White Paper sets out the Australian Government's long-term policies to guide the aviation industry's next generation of growth and innovation out to 2050.
 - The Aviation White Paper includes 56 initiatives to improve the safety, productivity, competitiveness and sustainability of the Australian aviation industry.
- Since the release of the Aviation White Paper on 26 August 2024, implementation of 16 initiatives are complete, or complete with ongoing action.
 - Initiative 14: The Australian Competition and Consumer Commission has been monitoring domestic airline pricing and performance under direction from the Treasurer since November 2023.
 - Initiative 17: On 1 August 2025, the Department of Finance published its review of Australian Government Travel Policies.
 - Initiative 21: In July 2025, Industry Skills Australia released its updated 2025 Aviation Workforce Plans, to help with planning for the future workforce needs of the aviation sector.
 - Initiative 24: Funding of \$250 million has been provided to develop low-carbon liquid fuel technology as part of the Future Made in Australia Innovation Fund.
 - Initiative 26: On 28 October 2025, the government tasked the Productivity Commission with terms of reference for an inquiry into the determinants of regional airfares. A final report will be provided to government by 27 April 2026.
 - Initiative 27: In October 2025, 42 remote airports shared nearly \$25 million in grants for upgrades under Round 11 of the Remote Airstrip Upgrade Program.
 - Initiative 28: Nearly \$25 million in grants for 45 regional airport upgrades were announced in February and March 2025 under Round 4 of the Regional Airports Program.
 - Initiative 31: On 29 July 2025, the Civil Aviation Safety Authority (CASA) published the refreshed General Aviation Workplan.
 - Initiative 35: Airservices Australia appointed Ms Jacqui O'Dea as Chief Risk, Noise and Environment Officer. Ms O'Dea commenced in February 2025.
 - Initiative 41: In October 2024, updates to Australia's Aviation State Safety Programme, National Aviation Safety Plan and National Air Navigation Plan were published on the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts' website.
 - Initiative 46: On 11 December 2024, CASA released its Strategic Regulatory Roadmap for drones and advanced air mobility.
- A summary of progress against each initiative is at **Attachment A**.

Contact: s22(1)(a)(ii)

Cleared by: Stephanie Werner, First Assistant Secretary

Phone: s22(1)(a)(ii)

Version Number: 2.0

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2025-2026 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Stephanie Werner/Belinda Sachse

SB25-000372

Key Issues

- Further progress to implement initiatives since the release of the White Paper include:
 - appointment of the Interim Aviation Ombudsperson, and consultation on the aviation consumer protections framework including the Charter (Initiatives 1 and 2).
 - A consultation paper on a proposed new aviation consumer protection framework and Charter standards was released for consultation from 8 September 2025 to 26 October 2025.
 - co-design work is underway on the new aviation specific disability standards as a schedule to the *Disability Standards for Accessible Public Transport 2002* under the *Disability Discrimination Act 1992* (Initiatives 4 through 10).
 - the *Sydney Airport Demand Management Act 2024* came into effect on 26 October 2025, to improve operations at Sydney Airport, increase transparency of slot allocation and use, and prevent slot misuse with stronger consequences for breaking the rules (Initiative 11).
 - new independent slot manager for Sydney Airport (Airport Coordination Limited (ACL) Asia Pacific) commenced on 1 April 2025.
 - the department is currently undertaking a search for independent members and a chair for a newly formed slots compliance committee.
 - in September 2025, the government announced the \$1.1 billion Cleaner Fuels Program to support the domestic production of low carbon liquid fuels (Initiative 25).
 - Airservices Australia has examined the Noise and Flight Path Monitoring System (NFPMS) and incorporated additional information on aircraft movement and noise impacts. The NFPMS includes monthly data reporting on the most common aircraft types, runway usage, use of preferred runway operations and preferred light paths. This data, alongside compliance with Noise Abatement Procedures at ten major Australian Airports (Sydney, Melbourne, Brisbane, Perth, Adelaide, Canberra, Hobart, Gold Coast, Sunshine Coast and Cairns), is now available through the 'Aircraft in Your Neighbourhood' website. Airservices Australia is working on its first quarterly report on noncompliance with noise abatement procedures (Initiative 33).
 - the Uncrewed Aircraft System Traffic Management Action Plan was released on 13 December 2024, which is stage 1 of the 4-stage process to reform the administration and management of Australia's airspace by 2030 (Initiative 42).
 - a public consultation paper on a potential expansion of the Automatic Dependent Surveillance Broadcast (ADS-B) mandate for aircraft to broadcast their location electronically was released for comment from 15 September 2025 to 27 October 2025 (Initiative 43).

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Annual status reporting

- The Aviation White Paper included a commitment that the department will publicly track the implementation of white paper initiatives and publish annual status updates.
- The Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP released the Australian Government's Aviation White Paper on 26 August 2024.
- An annual status update reporting on the implementation of white paper initiatives over the 12 month period to the end of August 2025 is expected to be published shortly.

Financial Information*Budgeted Aviation White Paper Initiatives*

	2024-25	2025-26	2026-27	2027-28	2028-29	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Administered appropriation	10.5	35.5	45.5	0.5	0.5	92.5
Departmental appropriation	15.1	14.1	5.7	3.7	2.6	41.2
Total appropriation	25.6	49.6	51.2	4.2	3.1	133.7

Actual expenditure from Aviation White Paper administered appropriations

	2024-25	2025-26	2026-27	2027-28	2028-29	TOTAL
	\$m	\$m*	\$m	\$m	\$m	\$m
Administered actual expenditure	3.39	2.46	-	-	-	5.84

*Year to 31 October 2025

Supporting Information*Relevant Media Reporting*

- Labor's Aviation Flight Path, Australian Aviation Magazine, July 2025, readnow.isentia.com/Temp/199838-1205833900/1098117971_20260701.pdf
- *The 2024 Australian Aviation White Paper seems to have been a damp squib - long on intention and ambition, but short on detail and practical measures*, Centre for Aviation Airline Leader Summit, 31 July – 1 August 2025, centreforaviation.com/analysis/video/where-to-now-for-domestic-aviation-examining-the-trajectory-of-australias-air-travel-sector-2289

Attachments

- A: List of the implementation progress of each of the 56 Aviation White Paper Initiatives

Contact: s22(1)(a)(ii)

Cleared by: Stephanie Werner, First Assistant Secretary

Phone: s22(1)(a)(ii)

Version Number: 2.0

Date: 17/11/2025

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ATTACHMENT A

SB25-000372

List of the implementation progress of each of the 56 Aviation White Paper Initiatives

UPDATED: August 2025

Initiative	Description	Status
Initiative 1	Legislate for an Aviation Industry Ombuds Scheme.	<p>An Interim Aviation Ombudsperson has been appointed and commenced.</p> <p>Initial consultation on the design and implementation of the Aviation Industry Ombuds Scheme completed (August 2024 through November 2024).</p> <p>Consultation to inform the development of the legislation was undertaken as part of the Aviation Consumer Protection Consultation Paper, which was released on 8 September 2025. Submissions on the legislative framework closed on 5 October 2025.</p>
Initiative 2	Establish a new Aviation Customer Rights Charter.	<p>Consultation on a draft principles-based Charter commenced 21 December 2024 and closed 7 March 2025.</p> <p>Further consultation on the Charter was undertaken as part of the Aviation Consumer Protection Consultation Paper, which opened on 8 September 2025. Submissions on the Charter closed on 26 October 2025.</p> <p>Complaints handling review underway and expected to be completed end November 2025.</p> <p>The Charter will be contained in a legislative instrument, expected to be made in Q1 or Q2 2026.</p>
Initiative 3	Adopt a 'show cause' arrangement.	<p>Initial consultation on proposed powers (August 2024 through November 2024).</p> <p>Further consultation planned for late 2025 as part of consultation on the amendments to the Air Navigation Regulation 2016.</p>
Initiative 4	Make new aviation-specific disability standards as a schedule to the <i>Disability Standards for Accessible Public Transport 2002</i> under the <i>Disability Discrimination Act 1992</i> .	<p>Three co-design workshops with people with disability were held over July and August 2025. A fourth workshop was held with industry in September 2025 to discuss the options put forward by the co-design participants and inform an upcoming public consultation paper.</p>

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Initiative	Description	Status
Initiative 5	Require airlines and airports to coordinate the facilitation of passenger journeys for people with disability.	Three co-design workshops with people with disability were held over July and August 2025. A fourth workshop was held with industry in September 2025 to discuss the options put forward by the co-design participants and inform an upcoming public consultation paper.
Initiative 6	Require airlines to offer passenger assistance profiles that will enable people to communicate accessibility requirements to airlines online, in advance.	Three co-design workshops with people with disability were held over July and August 2025. A fourth workshop was held with industry in September 2025 to discuss the options put forward by the co-design participants and inform an upcoming public consultation paper.
Initiative 7	Review airline policies that limit the number of passengers who require assistance.	Three co-design workshops with people with disability were held over July and August 2025. A fourth workshop was held with industry in September 2025 to discuss the options put forward by the co-design participants and inform an upcoming public consultation paper.
Initiative 8	Review industry compliance with the new aviation-specific disability standards.	Future action. This item relies on the introduction of new aviation-specific disability standards (see initiatives 4-7).
Initiative 9	The Australian Government will produce user guides that outline airlines' and airports' legal requirements under the <i>Disability Discrimination Act 1992</i> and the new aviation-specific disability standards.	Three co-design workshops with people with disability were held over July and August 2025. The user guides will be co-designed following consultation on draft options for the new standards.
Initiative 10	Provide improved remedies for damage to wheelchairs and other mobility devices.	Consultation on appropriate remedies for domestic airlines' damage or loss of passengers' mobility devices is currently underway through the Australian Government's Aviation Consumer Protections consultation paper, closed on 26 October 2025.

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Initiative	Description	Status
Initiative 11	Reform Sydney Airport slot management arrangements to improve efficiency in the allocation and use of take-off and landing slots at Sydney Airport and reduce incentives for anti-competitive slot misuse.	<p>The <i>Sydney Airport Demand Management Act 2024</i> commenced on 26 October 2025, to improve operational efficiency at Sydney Airport, increase transparency of slot allocation and use, and prevent slot misuse with stronger consequences for breaking the rules.</p> <p>A new independent slot manager for Sydney Airport (Airport Coordination Limited (ACL) Asia Pacific) commenced on 1 April 2025.</p> <p>The department is undertaking a search to find independent members and a chair for the newly formed slot compliance committee.</p>
Initiative 12	Revise principles for the aeronautical pricing negotiation process between airlines and airports.	<p>Early consultation with Australian Competition and Consumer Commission (ACCC) and Treasury completed.</p> <p>A consultation paper is expected to be released before the end of calendar year 2025.</p>
Initiative 13	Task the next Productivity Commission inquiry into the economic regulation of airports to consider whether there is evidence that airports are misusing market power and whether the current framework allows large airlines to unduly delay beneficial airport expansions.	<p>Future action.</p> <p>The last inquiry was in 2019, with periodic reviews held approximately every 5 years. There is benefit in waiting for impacts from short term reforms in the White Paper to be achieved prior to the next review.</p>
Initiative 14	Monitor domestic airline pricing and performance. In October 2023, the Australian Government directed the Australian Competition and Consumer Commission (ACCC) to monitor the pricing of domestic air passenger transport services until the end of 2026.	COMPLETE AND ONGOING ACCC releases reports quarterly (February, May, August and November).
Initiative 15	Consult on implementing an enhanced version of the ACCC's monitoring of pricing and service quality at Australia's major airports – Sydney, Melbourne, Brisbane and Perth – with the Western Sydney Airport to be included in the price monitoring regime at an appropriate time.	<p>Consultant engaged in January 2025 to conduct a cost-benefit analysis – final report to be finalised before end of 2025.</p> <p>The cost benefit analysis will be used by the department to prepare an Impact Analysis for consultation in early 2026.</p>

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Initiative	Description	Status
Initiative 16	Publish additional data on airline performance and aviation competition.	Public consultation planned for late 2025 on amendments to the Air Navigation Regulation 2016 to enable collection and publication of more detailed data on airline performance.
Initiative 17	Review government travel purchasing policies to consider whether changed policy settings could better support competition.	COMPLETE On 1 August 2025, the Department of Finance published its review of Australian Government Travel Policies. A key recommendation is for the Department of Finance to consult with the market ahead of the re-tender of the Airline Panel in early 2026.
Initiative 18	Streamline training and accreditation pathways for licenced aviation maintenance engineers (LAMEs), including: <ul style="list-style-type: none"> allowing for modular licensing of LAMEs. recognition of licences from overseas authorities with similar standards and requirements. improving alignment between CASA licensing and VET qualifications. 	<p><u>Allowing for modular licensing of LAMEs</u> The modular licensing scheme is established. Aircraft maintenance engineers can now be licenced by CASA for specific competencies relevant to their careers, without having to complete the full LAME examination process.</p> <p><u>Recognition of licences from overseas authorities</u> Public consultation on the summary of proposed changes for recognition of foreign aircraft maintenance engineer licences from recognised states and Part 66 Manual of Standards Amendment Instrument closed on 4 June 2025.</p> <p><u>Improving alignment between CASA licensing and VET qualifications</u> CASA is engaging with the Manufacturing Industry Skills Alliance (MISA) Aviation Working Group, which will recommend changes to the Certificate IV in Aeroskills to provide graduates with a more direct pathway to CASA maintenance licensing. An initial scoping report was released in late 2024. The project remains in initial development phase, with the Working Group drafting products in line with a Training Product Development Plan.</p>
Initiative 19	Set expectations for large Australian airlines to train and employ newly qualified pilots rather than relying solely on recruiting experienced pilots from other aviation businesses. The Minister for Transport has written to Qantas and Virgin Australia asking them to advise how they will increase pilot training and early career development to support a sustainable pipeline of Australian pilots.	<p>Qantas and Virgin Australia have responded to Minister for Transport's correspondence. Responses have been considered.</p> <p>The department will continue to monitor pilot training and employment pathways and consider whether further Government action is warranted.</p>

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Initiative	Description	Status
Initiative 20	Establish a new Gender Equity Charter with the aviation industry.	A draft Charter is under development. Industry and unions to be consulted on the draft prior to finalisation of the Charter. Charter is expected to be established in Q1 2026, subject to Ministerial agreement.
Initiative 21	Plan for the future workforce needs of the aviation sector.	<p>COMPLETE AND ONGOING</p> <p>Industry Skills Australia (ISA) released the 2024 Aviation Workforce Plan in July 2024 and the 2025 Aviation Workforce Plan in July 2025.</p> <p>The Plans present industry's view of the key challenges and opportunities for the aviation workforce.</p> <p>The Manufacturing Industry Skills Alliance (responsible for workforce planning for Aviation Maintenance Engineers and Licenced Aircraft Maintenance Engineers) released the Manufacturing Workforce Plan 2025 in August.</p> <p>The Workforce Plans will be updated annually.</p>
Initiative 22	Consult with industry and the community on the introduction of Low Carbon Liquid Fuels demand-side measures, including through delivery of a regulatory impact analysis.	Consultation on production incentives and demand-side measures to support a domestic low carbon liquid fuels industry was undertaken in July 2024. Feedback is being incorporated into a draft regulatory impact analysis.
Initiative 23	Establish a robust certification scheme, consistent with international standards, to provide Sustainable Aviation Fuels (SAF) purchasers and air travel consumers assurance of the environmental, safety and social credentials of SAF. The Guarantee of Origin Scheme will be expanded by mid-2028.	The Guarantee of Origin scheme administered by the Department of Climate Change, Energy, the Environment and Water was expanded to include low carbon liquid fuels through the 2024-25 Budget. The first draft methodology for the Hydroprocessed Esters and Fatty Acids pathway was released for feedback in July 2025.
Initiative 24	Provide access to the \$1.7 billion Future Made in Australia Innovation Fund to support the development of Low Carbon Liquid Fuel production technologies using new feedstock sources, building on the current \$30 million allocated for activities to support development of a Sustainable Aviation Fuels and renewable diesel industry with production from renewable feedstocks in Australia.	<p>COMPLETE AND ONGOING</p> <p>The Australian Government's Future Made in Australia (FMA) agenda was passed in November 2024, including \$250 million to develop low-carbon liquid fuel technology as part of the FMA Innovation Fund.</p> <p>Funding announced 6 March 2025.</p> <p>Program development is underway.</p>

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Initiative	Description	Status
Initiative 25	Consider options for a Low Carbon Liquid Fuel (LCLF) production incentive and demand-side measures to accelerate the development of an LCLF industry in Australia, with a key focus on producing Sustainable Aviation Fuels and renewable diesel.	In September 2025, the government announced the \$1.1 billion Cleaner Fuels Program to support the domestic production of low carbon liquid fuels.
Initiative 26	Direct the Productivity Commission to undertake a review of the determinants of regional airfares.	COMPLETE AND ONGOING On 28 October 2025, the government tasked the Productivity Commission to look at regional airfares, including competition, pricing practices and whether profits along the supply chain are fair. A final report is expected to be provided in 18 months (early/mid 2027).
Initiative 27	Extend the Remote Airstrip Upgrade (RAU) Program with additional funding of \$50 million over 3 years (from 2024–25).	COMPLETE AND ONGOING On 8 October 2025, the Assistance Minister for Regional Development announced nearly \$25 million in funding for 42 projects under round 11 of the RAU.
Initiative 28	Provide \$40 million to extend the Regional Airports Program (RAP) (over 3 years from 2024–25).	Successful projects totalling almost \$25 million for 45 regional airport upgrades under round 4 of the RAP were announced in February and March 2025. A financial management framework for assessing applications has not been finalised.
Initiative 29	Update the program guidelines for all regional and remote aviation programs to report against how they contribute to Closing the Gap outcomes. Grant decisions will also take account of membership of the Australian Government's Gender Equity Charter for Aviation.	COMPLETE AND ONGOING Closing the Gap outcomes incorporated in Guidelines for Airstrip Upgrade Program 11 and Regional Airports Program Round 4.
Initiative 30	The Australian Government has written to airport operators to make it clear that, when making decisions to approve future master plans or MDPs, the government will have regard to the appropriateness of the airport's community consultation processes and whether appropriate access to the airport site has been provided for General Aviation , consistent with the regulations in the <i>Airports Act 1996</i> .	COMPLETE Letters sent in August 2024.

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Initiative	Description	Status
Initiative 31	The Australian Government will require that Civil Aviation Safety Authority refresh its General Aviation Workplan in consultation with the sector to prioritise changes to the civil aviation safety framework that reduce regulatory burden and support development of new technologies, while keeping the community safe.	COMPLETE Civil Aviation Safety Authority published its refreshed General Aviation Workplan on 29 July 2025.
Initiative 32	Create an independent Aircraft Noise Ombuds Scheme as part of the Aviation Industry Ombuds Scheme.	A consultation paper was released on 8 September 2025 and submissions closed on 5 October 2025.
Initiative 33	Improve transparency about aircraft noise impacts. Airservices Australia will examine its Noise and Flight Path Monitoring System (NFPMS) and include additional information in the NFPMS on aircraft movements and noise impacts. Airservices Australia will also publish a quarterly report on noncompliance with noise abatement procedures.	Airservices Australia has examined the Flight Path Monitoring System (NFPMS) and incorporated additional information on aircraft movements and noise impacts. The NFPMS includes monthly data reporting on the most common aircraft types, runway usage, use of preferred runway operations and preferred flight paths. This data, alongside compliance with Noise Abatement Procedures at ten major Australian Airports (Sydney, Melbourne, Brisbane, Perth, Adelaide, Canberra, Hobart, Gold Coast, Sunshine Coast and Cairns), is now available through the 'Aircraft in Your Neighbourhood' website. The Department is working with Airservices Australia on its first publicly available quarterly report on noncompliance with noise abatement procedures.
Initiative 34	Produce new guidance for 'Flying Considerately'.	A consultation paper is expected to be released before the end of calendar year 2025.
Initiative 35	Appoint an Airservices Australia executive for noise and environment.	COMPLETE Airservices Australia appointed Ms Jacqui O'Dea as Chief Risk, Noise and Environment Officer on 10 February 2025.

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Initiative	Description	Status
Initiative 36	<p>Improve land use planning outcomes near airports:</p> <ul style="list-style-type: none"> • update National Airports Safeguarding Framework (NASF) 'Guideline A' by 2027. • improve education on the NASF for local planning officials. • updating the Australian standard on building siting and construction in relation to aircraft noise intrusion. 	Engagement with Standards Australia has commenced. A National Airports Safeguarding Advisory Group member workshop on Guideline A has been scheduled for 19 November 2025. Work to improve education on the NASF for local planning officials has commenced.
Initiative 37	Improve engagement with communities affected by changes to airspace and flight paths.	<p>COMPLETE AND ONGOING</p> <p>Airservices Australia is applying Community Engagement Standard (2023) in consultation processes.</p>
Initiative 38	Update guidelines for Community Aviation Consultation Groups (CACGs).	Consultation with industry and communities for the draft guidelines closed on 22 October 2025. Finalised guidelines are now being prepared.
Initiative 39	Require additional information in airport master plans and MDPs about how development of the airport will address climate change resilience, decarbonisation and disability access.	<p>In August 2024, the Minister wrote to airport operators to advise that, when making decisions to approve future master plans and major development plans (MDPs), the Minister will have regard to how well the airport has addressed climate change resilience, decarbonisation and disability access, as well as the appropriateness of the airport's community consultation processes, and whether appropriate access to the airport site has been provided for general aviation.</p> <p>Airports Regulations 2024 to be amended by 30 June 2026 to include requirements to address climate change resilience, decarbonisation and disability access in master plans and MDPs.</p>
Initiative 40	Review the <i>Airports Act 1996</i> by 2030 to support any decision on airport lease renewals.	Future action, subject to government decision to commence the review.
Initiative 41	Update Australia's Aviation State Safety Programme, National Aviation Safety Plan and National Air Navigation Plan.	<p>COMPLETE</p> <p>The updated State Safety Programme, National Aviation Safety Plan and National Air Navigation Plan were published on the department's website in late October 2024.</p>

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Initiative	Description	Status
Initiative 42	Reform the administration and management of Australia's airspace by 2030, through a 4-stage process.	<p>Stage 1 –The Uncrewed Aircraft System Traffic Management Action Plan was released 13 December 2024.</p> <p>Stage 2 – The draft Australian Airspace Policy Statement was completed in consultation with Civil Aviation Safety Authority (CASA), Airservices Australia and the Department of Defence.</p> <p>Stage 3 – The CASA's work on the Australian Future Airspace Framework is progressing. A technical working group was held in July 2025.</p>
Initiative 43	Expand requirements for aircraft to broadcast their location electronically. Widespread use of ADS-B devices will increase aviation safety and efficiency and reduce collision risk. By late 2025, the Australian Government will consider advice about a timetable for mandating ADS-B devices, while also extending subsidies for the purchase of ADS-B equipment until 2027.	A public consultation paper was released for comment from 15 September 2025 to 27 October 2025.
Initiative 44	Improve information available to industry about funding and procurement opportunities.	COMPLETE Website updated, see www.drones.gov.au .
Initiative 45	Release an Advanced Air Mobility (AAM) Strategy in 2024 that provides long-term policy settings to encourage investment in the nascent sector.	<p>Consultation complete.</p> <p>Strategy expected to be released in 2025.</p>
Initiative 46	Require that Civil Aviation Safety Authority update its Strategic Regulatory Roadmap for drones and Advanced Air Mobility in 2024.	COMPLETE Roadmap released 11 December 2024.
Initiative 47	Continue working with state, territory and local governments to encourage increased national consistency and collaboration in regulatory arrangements for drones , including through the drone rule digitisation project.	Plan under development to determine scope of next round of data to collect from states/ territories.

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Initiative	Description	Status
Initiative 48	Implement a new system to enable air traffic management to communicate electronically with drones and other uncrewed aircraft.	Airservices Australia is working with its delivery partner to implement a new system to manage drones and other uncrewed aircraft, called a Flight Information Management System (FIMS). Initial integration with the first three customers of FIMS, the Uncrewed Aircraft System Service Suppliers, is complete. System testing is ongoing, in advance of initial FIMS capabilities going live in late May 2026.
Initiative 49	Continue to work with industry on the introduction of Remote Identification (ID) requirements for drones to improve safety and enable responsible and accountable drone use.	The department is finalising a Policy Impact Assessment, that outlines policy options for the introduction of Remote Identification technologies in Australia. This is expected to be released for consultation in 2026.
Initiative 50	Introduce new legislation by 2030 to protect Australian communities, infrastructure and businesses from security risks of drones and Advanced Air Mobility.	Drone Joint Project Steering Committee established on 9 December 2024 to determine roles and responsibilities, legislative scope, and address related and shared drone security issues.
Initiative 51	Consult on regulatory amendments to manage noise impacts from Advanced Air Mobility aircraft on communities.	Future action. Initial scoping works to commence 2025-26.
Initiative 52	Work with stakeholders to develop Advanced Air Mobility infrastructure planning guidance to support the introduction of Advanced Air Mobility.	Future action. Early development commenced, consultation and release will follow release of Advanced Air Mobility Strategy.
Initiative 53	Pursue additional capacity ahead of demand in bilateral air service agreements and negotiate for 'open skies' style agreements where to do so is in Australia's interests.	COMPLETE AND ONGOING The department has enhanced Australia's bilateral air services arrangements through successful negotiations with a number of key markets, including open capacity with Malaysia and Canada, and additional capacity with Hong Kong and Chile. The department continues to seek other opportunities for bilateral air services negotiations.
Initiative 54	Update the Framework for New and Redeveloping International Ports.	The review report is currently being finalised in consultation with other Commonwealth departments and agencies.

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Initiative	Description	Status
Initiative 55	Develop new approaches to cargo screening , for border control purposes, at Australia's high-volume air and sea ports.	The Australian Border Force completed the majority of its co-design work with industry and commenced a live trial of integrated 3D x-ray technology with an industry partner in the air-cargo stream in Quarter 1 of the 2025-26 financial year.
Initiative 56	Deepen Asia-Pacific regional aviation capability-building through DFAT funded development transport assistance programs across the Asia-Pacific region, particularly in the Pacific.	COMPLETE AND ONGOING The department continues to support and facilitate DFAT funded bilateral aviation capability building programs in Indonesia - under the Indonesia Transport Safety Assistance Package, and Papua New Guinea - under the Transport Sector Support Program.

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Rural and Regional Affairs and Transport

Lead/Support contact: Stephanie Werner/Tori Wright

SB25-000373

SUBJECT: Per and Polyfluoroalkyl Substances (PFAS)**Talking Points**

- The Australian Government is delivering the \$130.5 million PFAS Airports Investigation Program (the Program) at up to 37 civilian airports where the government or its entities historically provided firefighting services using PFAS-containing foams.
- The Program aims to identify the nature and extent of PFAS contamination through independently audited site assessment, and develop nationally consistent management plans.
- Management and remediation activities are beyond the scope of the Program, with the exception of a \$7 million contingency fund for interim measures to address immediate or extremely high risks to human health.
- Participation is voluntary, with investigations being undertaken in tranches to manage market capacity constraints. 27 airports are currently participating in the Program.
 - Tranche 1 of the Program including 9 airports (Adelaide, Bankstown, Brisbane, Eagle Farm, Canberra, Hobart, Launceston, Melbourne and Parafield) commenced in early 2022.
 - Tranche 2 commenced in March 2024 and includes a further 7 airports (Archerfield, Camden, Gold Coast, Jandakot, Moorabbin, Mount Isa and Townsville).
 - Tranche 3 includes a further 11 airports, including both leased federal, and non-federally leased airports. Procurement activities for contaminated land specialists commenced in July 2025 (Alice Springs, Bundaberg, Burnie/Wynyard, Cairns, Darwin, Devonport, Karratha, Mackay, Norfolk Island, Sydney and Tamworth).
 - 5 airports have declined to participate in the Program (Essendon Fields, Perth, Proserpine, Port Hedland and Rockhampton).
- The Program is expected to be completed by 30 June 2027, with detailed investigations completed and management plans in place for each airport.
- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts is aware the Senate Select Committee (Committee) on PFAS delivered its interim report on 14 March 2025 and its final report on 19 November 2025.
- The department coordinated the government response to the Committee's interim report, with input from other departments which share PFAS responsibilities. The response to the interim report was released on 18 November 2025.
- The government will consider the recommendations of the Committee's final report.

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PFAS discovery at Jandakot Airport (if raised)

- The department is aware of the PFAS discovery at properties neighbouring Jandakot Airport and understands the community's concerns.
- Jandakot Airport's participation in the Program is a critical step in determining the nature and extent of PFAS contamination at the airport and potential migration pathways off-site. Investigation results will inform appropriate management actions. Interim measures are in place to protect the community.
- Fieldworks are currently underway on-airport, as well as in residential areas adjacent to the airport. Off-airport activity includes Water Use Surveys and, where residents consent, sampling of groundwater, soil and biota as informed by results from the Water Use Survey.
- The investigation at Jandakot Airport is progressing and is on track to be finalised in mid-2026.

PFAS guideline values and health advice (if raised)

- In administering the Program and regulating leased federal airports, the department continues to work with airports and other stakeholders to ensure communities are provided with appropriate PFAS health advice and guidance.
- The National Health and Medical Research Council (NHMRC) released new PFAS drinking water guideline values in June 2025, and the updated PFAS National Environment Management Plan (PFAS NEMP) was released in March 2025.
 - the new guidelines values in these publications are being applied and all data collected to date under the Program remains valid.
 - the department ensured environmental land specialists undertaking investigations applied an approach which could account for the new guidelines values when released.
 - in accordance with commitments under the PFAS Intergovernmental Agreement, the department will work with airports to apply the updated PFAS NEMP guidelines.
- The department is aware that the International Agency for Research on Cancer (IARC) has evaluated perfluorooctanoic acid (PFOA) as carcinogenic to humans and perfluorooctanesulfonic acid (PFOS) as possibly carcinogenic to humans.

The department understands the Department of Health, Disability and Ageing (Health) and other relevant government agencies are considering the findings of the IARC and will update relevant guidance materials where required. Questions on drinking water

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and health matters should be referred to the Department of Health, as the portfolio responsible for national health advice.

- Questions on the PFAS NEMP should be referred to the Department of Climate Change, Energy, the Environment and Water (DCCEEW).

Key Issues*PFAS Discovery at Jandakot (WA):*

- In November 2022, Jandakot Airport advised nearby landowners about PFAS contamination impacting their land and drinking water.
 - the airport has undertaken subsequent testing and is providing interim support to impacted residents, including the provision of bottled and bulk water, to protect human health
 - the AEO for Jandakot Airport is monitoring regulatory compliance.
- Program investigations commenced in March 2024, and are anticipated to take about 2 years to complete as it involves a preliminary site investigation, mass flux study, detailed site investigation, human health and ecological risk assessment and management plan to address risks. Interim support, such as provision of water to affected properties, is expected to continue throughout the investigation.

Other PFAS investigation and remediation activities at civilian airports

- The department's Program is separate to both Airservices' *National PFAS Management Program* and Defence's *PFAS Investigation and Management Program*.
 - Defence commenced its program in 2015, and is undertaking investigations at the 2 joint-user airports within the Program's scope (Townsville and Darwin).
 - Airservices provided firefighting services using PFAS-containing foams at 22 airports, and is undertaking, or has undertaken, investigations at its leased sites at 21 of those airports.
- The department's investigations consider all current and previous investigations to avoid duplication.

Whole of government context

- The department works collaboratively with other Australian Government agencies – including the DCCEEW, Defence, Airservices, and Health – to ensure consistency and avoid duplication.
- The government is also working closely with relevant state and territory governments to implement nationally consistent responses to PFAS contamination.

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Environmental Regulation

- At leased federal airports covered by the *Airports Act 1996* (the Act), Airport Lessee Companies (ALCs) are responsible for managing the environment, with regulatory oversight provided by a network of Airport Environment Officers (AEOs).
- AEOs are authorised to take regulatory action if someone causes, and does not adequately respond to, pollution at an airport.
- Airports which are not covered by the Act are regulated by the relevant state or territory environment protection authority, or managed by Defence.

Litigation

- The department is not aware of any current class actions or litigation against the government in relation to PFAS matters at leased federal airports.
- Brisbane and Perth airports have commenced legal proceedings against Airservices in relation to historic PFAS contamination.
 - as a corporate Commonwealth entity, Airservices is a separate legal entity to the government.
 - litigation against Airservices is a matter for Airservices.
- Recent class action settlements relating to PFAS (including Haswell and Wreck Bay Aboriginal Community Council) are a matter for Defence.

Background

PFAS are a group of over 4,700 man-made chemicals that have been used globally since the 1950s in household and industrial products that resist heat, stains, grease and water. PFAS contamination is of concern as it is highly persistent, can move long distances in the environment via surface or ground-water, and bio-accumulates in animals and humans.

From the late 1970s until 2010, PFAS were commonly used in firefighting foams in Australia at both civilian airports and Defence sites, due to its effectiveness in suppressing fuel fires.

Historically, civil aviation firefighting services were provided by various government agencies, including Airservices following its establishment in 1995. Airservices currently provides aviation rescue firefighting services at 27 airports and has used PFAS containing foams at up to 22 of these airports.

Airservices transitioned to only using PFAS-free foam in 2010 on all sites, with the exception of joint-user airports (Townsville and Darwin), where in addition to PFAS free foams,

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'Ansulite', which only contains trace elements of PFOS/PFOA, is retained for use in emergency situations or in controlled environments to test equipment.

Defence commenced phasing out its use of PFOS and PFOA-containing firefighting foams from 2004 and switched to Ansulite.

Financial Information as at 31 October 2025

Table 1 - Total PFAS Program Funding (Departmental and Administered)

Program/Project Start Date:	2021-2022 (1 July 2021)							
Program/Project End Date:	2026-2027 (30 June 2027)							
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Budget	9.3	9.6	32.9	44.4	31.1	0.0	0.0	130.5
Less:								
Actual Expenditure YTD at 31 October 2025	7.6	8.3	19.6	8.7	0.0	0.0	0.0	47.4
Total Committed Funds at 31 October 2025	0.0	0.0	0.0	25.7	18.4	0.0	0.0	44.1
Total Uncommitted Funds (balance)	1.8	1.2	13.4	9.9	12.7	0.0	0.0	39.0

Note:

- All figures are GST exclusive.
- Total Budget and actual expenditure include \$3.2 million in 2021-22.
- Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.
- Total Uncommitted Funds includes:
 - Underspends in departmental funding of \$4.0 million between 2022-23 and 2024-25, which are primarily attributable to delayed expenditure in contracted services as a result of delays to completion of the Pilot Program.
 - \$12.4m of unspent administered funding for 2024-25, which was primarily attributable to delays progressing Tranche 1 and 2 investigations and delays commencing Tranche 3. The department has requested a Movement of Funds at MYEFO 2025-26, to re-profile these unspent funds across the forward years.
- At October 2025, \$35.0 million of program administered funding is not yet committed to a known activity or agreed under contract (all years). This figure will progressively reduce upon completion of planned procurement activities in 2025-26.

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Relevant Media Reporting

- The airport found this chemical in 2015. Now it's being cleaned up. Lucy Arundell, The Canberra Times, 5 July 2025 – <https://www.canberratimes.com.au/story/9007517/pfas-cleanup-to-start-at-canberra-airport-after-alleged-delays-by-govt-agency/>

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Rural and Regional Affairs and Transport

Lead/Support contact: Richard Wood/David Jansen

SB25-000376

SUBJECT: Western Sydney International Airport - Airspace & Environment

Talking Points

Airspace and Flight Path Design

- On 4 June 2025, the Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP announced her:
 - authorisation of Western Sydney International (Nancy-Bird Walton) Airport's (WSI) preliminary airspace and flight path design outlined in the Environmental Impact Statement published at wsiflightpaths.gov.au;
 - acceptance of conditions recommended by the former Minister for the Environment and Water to be attached to the WSI airspace and flight paths;
 - commitment to direct Airservices Australia to prioritise 'Reciprocal Runway Operations' (RRO) and the 'Reciprocal Runway Operations – Noise Abatement Procedure' (RRO-NAP) at night when safe to do so; and
 - intent to establish a time-limited community engagement forum to discuss airspace issues during the early years of WSI's operations.
- These announcements occurred after the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts published the final Environmental Impact Statement (EIS) for WSI's preliminary airspace and flight paths on 7 November 2024.
- The Draft EIS was on public exhibition from 24 October 2023 to 31 January 2024, and received 8,477 submissions.
- Submissions are published via the Online Community Portal at wsiflightpaths.gov.au.
- All submissions were considered, categorised and addressed in a Submissions Report attached to the final EIS.
- The final EIS includes 5 changes to the preliminary flight paths presented in the Draft EIS. These changes act on feedback received during the public exhibition period.
- Implementation of WSI's flight paths remain on track for the airport's opening in 2026.

Noise Insulation and Property Acquisition Policy

- The final EIS includes the Noise Insulation and Property Acquisition policy. The department is working to commence delivery of the program in 2025. Further information, including program guidelines and details of the final eligibility area will be released ahead of the program's commencement.

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Biodiversity Offset Delivery Program

- The department continues to work in the NSW credit market to secure its remaining offset obligations for the Airport.
- The department's investment in conserving and improving biodiversity values at Defence Establishment Orchard Hills will help to protect one of the last remaining large Cumberland Plains Woodlands areas in Western Sydney.
- Questions in relation to specific activities at Defence Establishment Orchard Hills should be addressed to the Department of Defence.

Key Issues*WSI Airspace & Flight Path Design*

The Western Sydney Airport Plan sets out 4 phases for the design of WSI's airspace and flight paths:

1. Planning – development of high-level airspace concepts
2. Preliminary design and environmental assessment – development of a mature airspace design that has been assessed in accordance with advice from the Minister for the Environment and Water
3. Detailed design – validation and refinement of the detailed design by Airservices Australia
4. Implementation – implementation and publication of the final airspace design prior to the commencement of airport operations by late 2026.

The project is currently in the detailed design phase led by Airservices Australia.

An aviation Expert Steering Group (ESG) oversees the airspace and flight path design for WSI, in accordance with the Airport Plan conditions.

The ESG is chaired by the department and includes representatives from:

- Airservices Australia
- CASA
- WSA Co, and
- Department of Defence.
- Sydney Airport Corporation Limited (SACL) was a technical observer of the ESG from September 2018 to December 2024. SACL ceased to be an observer of the ESG due to commercial sensitivities raised by WSA Co.

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- On 27 October 2024, the final EIS was provided to the Minister for the Environment and Water for advice under section 163(1) of the *Environment Protection and Biodiversity Conservation Act 1999* (Cth) (EPBC Act).
- On 20 December 2024, a delegate for the Minister for the Environment and Water advised the department that conditions be attached to the authorisation of the preliminary flight paths.
- On 4 June 2025, the minister announced her acceptance of these conditions and other operational measures outlined in EC25-002553.
- This announcement marked the official transition of the project to *Phase 3: Detailed design*. The key deliverables for this phase are led by Airservices Australia with the department's support.
- On 25 July 2025, Airservices Australia submitted the Airspace Change Proposal (ACP) to CASA. CASA will consider the ACP, and validate the flight paths, as part of its role as Australia's aviation safety regulator.
- WSI's final flight paths are due to be published for aviation operations in mid 2026.

Community consultation on the EIS

- On 27 June 2023, the Aircraft Overflight Noise Tool was released via the Online Community Portal (wsiflightpaths.gov.au). Approximately 344,000 unique users have visited the noise tool.
- 2 letterbox drops have been completed. The first in July and August 2023 to 922,345 addresses across 12 Local Government Areas (LGA) in greater Western Sydney to notify households of the release of the preliminary flight paths. The second, led by Airservices Australia, occurred in late November and early December 2023 to 1.6 million addresses across 26 LGAs.
- Between the release of the flight paths and the end of the draft EIS exhibition, the department held 48 engagement events, including 28 drop-in information sessions, 18 stalls and 2 online webinars. Airservices Australia supplemented the engagement through 8 additional events during the draft EIS exhibition.
- The department considered all 8,477 submissions received during the public exhibition period. The Australian Government's response to these submissions is contained in the Submissions Report that accompanies the final EIS.
- Of the 8,477 submissions received, 680 submissions suggested flight path alternatives which were considered through a formal design change process. Of these, around 300 submissions were considered for further assessment due to their clear and detailed presentation of an alternative approach. A technical analysis of each of these

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suggestions was undertaken, 50 of which were considered to be suitable for further consideration by flight path designers.

- Following a detailed technical assessment of these submissions, the ESG endorsed 5 changes to the design: one material change and 4 minor changes which were subsequently approved by the Minister for Infrastructure for inclusion in the final EIS.
- The material change and one minor change were environmentally assessed and community consultation on these changes occurred throughout August 2024. The department hosted one online and 5 in-person community events in areas affected by the change.
- Throughout August and September 2025, Airservices Australia also conducted 34 in-person and 2 online information sessions with communities in Greater Sydney to raise awareness of the flight path design and seek feedback on the locations of permanent and temporary noise monitoring terminals and the development of noise abatement procedures.

WSI flight path environmental assessment procurement

- The department engaged WSP Australia (WSP) to progress the environmental assessment process for WSI's preliminary flight paths, including a comprehensive stakeholder consultation and communication package. As at 31 July 2025, \$14.6 million (GST Exc.) in funding is committed under the package to WSP to deliver the Environment Assessment Documentation, Stakeholder Consultation and Communications Package and a Noise Amelioration Scoping Study.
- The department also engaged To70 Aviation to deliver the Aircraft Overflight Noise Tool which allows users to see flight paths and projected noise impacts relative to an address entered into the tool.

Biodiversity Offset Delivery Program

- The department is required to mitigate the environmental impacts associated with the construction of WSI, by investing in environmental 'offsets' for the threatened and endangered ecosystems and species found on the WSI site. The method for achieving these offsets is outlined in the Biodiversity Offset Delivery Plan (BODP) approved on 24 August 2018 by the then Australian Government Department of the Environment and Energy.
- To date, the department has spent approximately \$151 million (GST Exc.) on a range of initiatives set out in the Plan, including:
 - providing \$70 million to the Department of Defence to restore and conserve land at Defence Establishment Orchard Hills site for a period of 20 years

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-
- purchasing biodiversity credits through the NSW Biodiversity Offset Scheme and NSW BioBanking Scheme (\$71 million) and
 - contributing funds to a native seed production program and propagation trials based on seeds collected from the Airport site (\$10.5 million).

Noise Insulation and Property Acquisition (NIPA) Program

- Ongoing work to implement the NIPA program includes:
 - finalising the Program Guidelines, for release by the minister, setting out administrative and delivery arrangements for the program, including the details of the program eligibility area, and
 - progressing procurement of a managing contractor service to deliver the program on the ground.
- The program is expected to commence by the end of 2025, with initial work to contact all eligible landowners. Program applications will open in early 2026. The program will run for a 3 year period to 2027-28, allowing sufficient time for eligible landowners to apply, and for works to be completed.
- \$72.6 million has been committed to deliver of the NIPA Program under the existing WSA Commonwealth Preparatory Activities Program appropriation.
- To date, the department has spent \$69,516 on preliminary program set-up activities, including probity and governance assurance services.

FY2023/24 Financial Statements

- As part of the 2023-24 Financial Statements, a review was undertaken to confirm the appropriate accounting treatment for biodiversity credits related to WSI's development. This assessment was conducted in consultation with a subject expert and accounting technical team from Deloitte.
- As a result, the accounting provision for biodiversity credits increased from \$66.4 million (GST Exc.) to \$87.6 million (GST Exc.) in 2023-24. The adjustment reflects the full obligation the department estimates is required to pay to offset WSI through the purchase of biodiversity credits in the NSW offsets market.
- It is important to note that the corresponding \$21.2 million increase to biodiversity expense in FY 23/24 represents a non-cash accounting adjustment and does not impact cash available to meet the department's obligations.
- Funds to deliver the BODP are sourced from the Western Sydney Airport – Preparatory Activities program appropriated in 2017-18, which also includes funding for airspace design, noise insulation and property acquisition, and an Aboriginal cultural heritage

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keeping place. Existing committed funds and remaining appropriation for the Preparatory Activities program are set out in the table below.

Financial Information as at 31 October 2025**Western Sydney Airport – Preparatory Activities**

Program/Project Start Date:	2017					
Program/Project End Date:	December 2027					
	2024-25	2025-26	2026-27	2027-28	2028-29	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	26.0	95.9	6.1	4.3	-	132.3
Less:						
Actual Expenditure YTD at 31 October 2025	2.1	0.1				2.2
Total Committed Funds at 31 October 2025	11.4	10.3	6.0	4.3	-	32
Total Uncommitted Funds (balance)	12.5	85.5	0.1	0	-	98.1

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Note: The Committed Funds includes allocation of the provision for biodiversity credits that was attributed as expenditure in FY2023/24 Financial Statements but has not yet been spent.

Note: Actual Expenditure for 2024-25 does not include expenditure on biodiversity credits that occurred in 2024-25. This is because the adjustment to biodiversity credits expenditure in FY23/24 already accounts for expenditure in future years.

¹ This does not include \$70m that was reallocated to the Department of Defence.

GST Exclusive amount.

Supporting Information: Questions on Notice (QoNs)

- SQ25-000351 Western Sydney Airport – Noise Mitigation
- SQ25-000297 Noise insulation at Western Sydney
- SQ25-000006 Departmental purchase of Biodiversity Credits
- SQ24-001372 Noise mitigation
- SQ24-001364 Impact of noise on schools
- SQ24-001363 Stakeholder engagement
- SQ24-001366 Department's submission report
- SQ24-001060 Western Sydney Airport – draft Environmental Impact Statement

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SB25-000377

SUBJECT: Bilateral Air Services Agreements**Talking Points**

- Australia has Air Services Agreements with 110 countries facilitating international travel to and from Australia.
- These are treaty level agreements that are legally binding and enforceable.
- These agreements specify the number and type of services and traffic rights that airlines of both countries are allowed to operate.
- Australia has open access capacity agreements with seven of our biggest international arrival markets (New Zealand, China, United States, United Kingdom, Japan, India and Singapore), covering two-thirds of all visitor arrivals into Australia. Agreements with Malaysia and Canada will become open access from March 2026.
- Consistent with the Aviation White Paper, we will pursue additional capacity ahead of demand in our air services agreements and negotiation of 'open skies' style agreements where it is in Australia's interests and can be agreed bilaterally.

Key Issues*Aviation White Paper – Connecting Australia to the World*

- The Aviation White Paper highlights that decisions on the priority and nature of bilateral air services negotiations are determined in the national interest, by the minister taking into consideration a range of factors including:
 - current and forecast international capacity in each market;
 - reciprocal market opportunities for Australian carriers;
 - expanding access for Australian travellers to new locations including diaspora communities;
 - economic benefits for Australian tourism, trade and education sectors
 - safety and security for the travelling public;
 - job opportunities and job security for Australians;
 - the sustainability of the Australian aviation sector; and
 - international bilateral relations.

Philippines

- Australia and Philippines aviation officials concluded an agreement in September 2025, that will double available passenger capacity to 70 services per week by the Northern Winter 2026 timetable period (25 October 2026).

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- The updated arrangements will also see an immediate increase of capacity available under the agreement to 60 services a week to and from Sydney, Western Sydney, Melbourne, Brisbane and Perth for airlines of both countries.
- The bilateral arrangements continue unrestricted capacity for direct services to other international Australian airports.
- The updated arrangements also expand fifth freedom traffic rights for dedicated cargo services and code sharing opportunities for both country's airlines.

Canada and Malaysia

- At the international civil aviation negotiation (ICAN) event held in October last year, Australia agreed significant increases in capacity with a number of countries including moving to open access agreements with Canada and Malaysia from March next year.
- The updated arrangements with Canada also expanded fifth freedom traffic rights, allowing airlines to operate to all intermediate and beyond points except for points in the United States, excluding Honolulu and San Francisco.

Chile and Hong Kong

- At ICAN agreement with Chile increased available capacity from 14 services per week to 35 passenger services per week from March next year. The updated arrangements also expand fifth freedom traffic rights to allow airlines to operate at all intermediate and beyond points, except for points in China and the US for passenger services.
- Australian and Hong Kong aviation officials also agreed at ICAN to the first increase capacity under our bilateral air services arrangements in nearly 20 years.
- The arrangement phase in an increase in passenger capacity from 70 to 91 services each week to and from Sydney, Western Sydney, Melbourne, Brisbane and Perth for both countries (30 per cent increase), with an immediate increase of 14 services a week. The 91 services each week became available for airlines on 26 October 2025.
- The updated arrangements also provide for unrestricted dedicated cargo services between Australia and Hong Kong.
- The aeronautical authorities also agreed to meet again by the end of 2025 to discuss the expansion of fifth freedom traffic rights and open code share arrangements

Latvia, Mongolia and Rwanda

- Australian aviation officials agreed the draft text of Air Services Agreements with Latvia, Mongolia and Rwanda for the first time.

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- Each of these agreements allows airlines of both countries the opportunity to operate up to 14 passenger services per week and unlimited dedicated cargo capacity.

Qatar

- Under current arrangements, airlines from Qatar are entitled to operate:
 - up to 28 services a week to Australia's 4 major airports of Sydney, Brisbane, Melbourne and Perth (with no more than seven services a week to each airport);
 - unlimited services to Australia's secondary airports;
 - 7 additional services a week to a major airport, via or through a secondary airport; and
 - unlimited dedicated freight services to any point in Australia.
- Qatar Airways is operating 42 services a week to Australia under these arrangements.

Türkiye, Viet Nam and Sri Lanka

- Australian aviation official agreed updated bilateral air services arrangement with Türkiye and Viet Nam in December 2023 and with Sri Lanka in February 2024.
- The updated arrangements provide significant capacity for airlines of each country to expand passenger and cargo operations to and from Australia.

Western Sydney International Airport (WSIA) and Future Bilateral Air Services Talks

- 71 of Australia's 110 bilateral air services arrangements already allow for international operations to WSIA upon its opening. This includes open capacity agreements New Zealand, Singapore, China, Canada, Malaysia, the UK, US, India and Japan.
- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts has written to a range of other countries seeking the inclusion of Western Sydney in our bilateral arrangements.
- The department is continuing to seek to enhance our bilateral air service arrangements with other countries including Indonesia, Fiji and the Republic of Korea.

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Lead/Support contact: Richard Wood/Brendon Buckley

SB25-000378

SUBJECT: Aviation and Net Zero**Talking Points**

- Aviation generates approximately 2.5% of the world's carbon emissions and around 9% of Australia's domestic transport emissions.
- Aviation is a 'hard-to-abate' sector. Its share of domestic emissions is likely to increase proportionately as passenger demand increases and emissions reduce in other sectors.
- The Australian Government has legislated its greenhouse gas emissions reduction targets, setting a target of 43% below 2005 levels by 2030, 62-70% below 2005 levels by 2035, and net zero by 2050.
- The government's Safeguard Mechanism requires Australia's largest greenhouse gas emitters, including Qantas and Virgin Australia, to reduce domestic emissions by 4.9% annually to 2030.
- Qantas' baseline is 4,472,910 tonnes CO₂-equivalent (t CO₂-e) and its emissions in the 2023-2024 reporting year were 4,528,002 t CO₂-e, with 55,092 Australian Carbon Credit Units surrendered to meet the baseline. Questions around how Qantas intends to reduce its emissions should be directed to Qantas.
- Virgin's baseline is 2,170,511 t CO₂-e and its emissions in the 2023-2024 reporting year were 2,103,081 t CO₂-e. Questions around how Virgin intends to reduce its emissions should be directed to Virgin.

Government measures to support decarbonisation of the aviation sector

- The Future Made in Australia agenda identified developing a domestic Low Carbon Liquid Fuel (LCLF) industry as a priority, fast-tracking initial support to focus on sustainable aviation fuel (SAF) and renewable diesel, including:
 - \$1.1 billion to support the production of low carbon liquid fuels in Australia through the Cleaner Fuels Program
 - \$250 million focused on the development of nascent LCLF production technologies and feedstocks through the Future Made in Australia Innovation Fund, and the development of a certification scheme for LCLF by expanding the Guarantee of Origin scheme.
- The government established the Australian Jet Zero Council to work with industry to decarbonise aviation, with the 7th meeting held in November 2025.
- To support the Australian Government's Net Zero Plan, 2030 and 2035 emission reduction targets, the Transport and Infrastructure Net Zero Roadmap and Action Plan

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provides the roadmap for how our government will work with industry to reduce emissions across the transport sector, including in the aviation sector.

- Internationally, Australia actively participates in the International Civil Aviation Organization Carbon Offsetting and Reduction Scheme for International Aviation. On 31 October it was confirmed that under CORSIA, eligible Australian international airlines will begin purchasing offsets to maintain a global baseline of carbon emissions from international aviation.
- The Emerging Aviation Technology Partnerships (EATP) Program is supporting projects to develop using novel electric and hydrogen aircraft.

Key Issues*Government measures to support decarbonisation of the aviation sector*

- The Transport and Infrastructure Net Zero Roadmap and Action Plan is one of 6 sectoral plans to support the Australian Government's Net Zero Plan, 2030 and 2035 emission reduction targets. The Transport Sector Plan sets out how the uptake of cleaner cars, active and public transport, and solutions for aviation, shipping, rail and roads will transform the sector. This will deliver emissions reductions, consumer savings and increased fuel security.
- As part of the Future Made in Australia plan, the government will fast-track support for a low carbon liquid fuel industry, with an initial focus on sustainable aviation fuel and renewable diesel (**SB25-000380** refers).
 - The government is investing \$1.1 billion into the Cleaner Fuels Program to support the production of low carbon liquid fuels (LCLF) in Australia. The program will provide production-linked incentives over ten years and target support towards LCLF projects that are advanced in development, progressing towards a final investment decision and targeting production in the near future.
 - The government has already invested:
 - \$250 million over the next decade to commercialise innovation accelerating a low-carbon liquid fuels industry in Australia, as part of the \$1.5 billion in grant funding available through the Future Made in Australia Innovation Fund.
 - \$18.5 million over 4 years from 2024-25 to develop a certification scheme for low-carbon liquid fuels by expanding the Guarantee of Origin scheme.
 - \$1.5 million over 2 years from 2024-25 to undertake a regulatory impact analysis of the costs and benefits of introducing mandates or other demand-side measures for low carbon liquid fuels.
- The government has established the Australian Jet Zero Council to work with industry to encourage emissions reduction across aviation and expand sustainable practices.

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- The Australian Jet Zero Council has met 7 times (between August 2023 and November 2025).
- members have committed to, and are progressing, a workplan which considers the contribution of sustainable aviation fuel (SAF) to decarbonising aviation.
- the workplan is published on the Department for Infrastructure, Transport, Regional Development, Communications, Sport and the Arts' website.
- The government is also providing over \$30 million in funding through the SAF Funding Initiative, administered through the Australian Renewable Energy Agency (ARENA).
- Internationally, Australia actively participates in the International Civil Aviation Organization Carbon Offsetting and Reduction Scheme for International Aviation, contributing to ICAO's long-term aspirational goal for international aviation of net zero carbon emissions by 2050. On 31 October it was confirmed global emissions growth had triggered offsetting requirement under CORSIA. Eligible international airlines from 130 countries, including Australia, will now be required to offset emissions above a global emissions baseline.
- The \$30.5 million Emerging Aviation Technology Partnerships (EATP) Program encourages industry to develop and deploy emerging aviation technologies that utilise novel electric and hydrogen aircraft, in support of the government's net zero carbon emissions target.
 - these projects help to unlock the range of commercial, technological and infrastructure barriers, along with supporting government and regulators to understand the policy and regulatory barriers to enable the use of electric and hydrogen aircraft on shorter-haul and regional routes.

Background*SAF and decarbonisation*

- In the absence of other mature and deployable technologies, SAF will play a critical role in assisting aviation to decarbonise in the short to medium term. It is expected that SAF will provide the biggest contribution to the aviation sector's emissions reductions by 2050.
- Some proposed initiatives to reduce the aviation sector's emissions could increase operating costs. SAF, for example, is around 2 to 5 times more expensive than conventional jet fuel.
 - the price for SAF would ordinarily be expected to decrease as production increases and economies of scale are beginning to be achieved. However, pricing will also depend on the growth of demand for SAF.

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Electric/hydrogen aircraft and Advanced Air Mobility (AAM)

- Regional aviation operates on tighter cost margins and is more suited to the adoption of rapidly maturing electric and hydrogen technologies, which also promises significantly reduced operational costs and the potential to serve new markets.
- Conversions of turbine regional aircraft and newly designed battery and/or hybrid electric-hydrogen aircraft are projected to result in operating cost savings of 40% compared to turbine aircraft. This is expected to increase opportunities for regional aircraft operators to serve new regional markets that are uneconomical with existing aircraft.
- Flight testing on 20-40 seat hydrogen-electric aircraft conversions has been occurring in the US and Europe for a few years.
- In Australia, Skytrans and Stralis have entered into a strategic partnership and have commenced prototype development of converting turbine-powered aircraft to electric-hydrogen. Rex and Dovetail Electric Aviation have also entered into a similar partnership.
- On 13 June 2024, the government announced \$13.5 million in funding for a range of projects in Round 2 of the Emerging Aviation Technology Partnership Program (EATP), including to progress electric aircraft charging infrastructure and flight testing of electric/hydrogen aircraft.
- Bankstown-based, AMSL Aero was awarded \$1.8 million in Round 2 of EATP and is developing an electric-hydrogen powered AAM aircraft with a projected range of 1000km.
- Stralis Aircraft was awarded \$1.65 million in Round 2 of EATP and is converting a single-engine passenger aircraft into a hydrogen-electric aircraft to support zero-emissions regional transport applications.
- Jabiru Aircraft was awarded \$0.68 million in Round 2 of EATP and is developing a prototype electric motor and related control system for flight testing using a Jabiru airframe, which will support local manufacturing capability of sustainable aviation propulsion systems in Australia.
- Li-S Energy was awarded \$1.35 million in Round 2 of EATP and is developing a prototype fixed-wing drone with solar and lithium-sulphur battery integration, which offers improved capacity and energy density compared to lithium-ion batteries to extend the range of electric aircraft in Australia.
- Further information on AAM and EATP is outlined in **SB25-000375**.

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Industry commitments

- In recognition of its environmental impacts, much of the aviation sector has committed to net zero by 2050. Member states of the International Civil Aviation Organization, industry members of the International Air Transport Association, and major Australian airlines Qantas, Jetstar, and Virgin Australia (Virgin) have committed to cut their carbon emissions.
- Qantas Group (includes Jetstar) and Virgin have committed to net zero by 2050.
- Qantas Group has also committed to a target of reducing net emissions by 25% by 2030 (from 2019 levels), and to a target of 10% SAF in its fuel mix by 2030.
- Qantas Group and Virgin are renewing their fleets, which they consider can reduce in-flight emissions by up to 25%.
- Qantas Group has established a A\$400 million Climate Fund to invest in sustainability projects and technologies. This includes its US\$200 million partnership with Airbus to accelerate establishment of a SAF industry in Australia.
- Qantas, Sydney Airport and Ampol, supported by Qantas' SAF Coalition partners, imported nearly two million litres of unblended SAF from Malaysia in May 2025. This fuel is being blended and distributed at Sydney Airport to be used on flights, aiming to reduce carbon emissions by 3,400 tonnes.
- On 25 June 2024, Qantas announced it would work with manufacturers and suppliers on electric or battery powered aircraft that are the right size and range for their regional network.
- Virgin Australia entered an agreement with Viva Energy to source SAF for its flights departing from Proserpine, Queensland, between March and July 2025. Under the terms of the agreement, Viva Energy will provide Virgin Australia with SAF consisting of Jet A1 and a 30-40% synthetic blend component made from waste and residue feedstocks.

International Aviation

- With the support of our international airlines, Australia has been participating in the voluntary phase of the Carbon Offsetting and Reduction Scheme for International Aviation (CORSIA) since it commenced in 2019 in preparation for the mandatory phase commencing in 2027.
- Under CORSIA, eligible Australian international airlines have been reporting their emissions from international flights annually.
- Offsetting requirements have now commenced under CORSIA. Airlines may be required to offset their emissions through the purchase of CORSIA eligible emissions units if their

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operations exceed the global baseline. Airlines can receive a reduction in offset requirements through the use of CORSIA eligible SAF.

Supporting Information

Recent Ministerial Comments

Fuelling the future \$1.1 billion to power cleaner Aussie fuel production (Media Release, 17 September 2025)

- As demand for air travel grows, and more goods are moved by road and rail, it's essential we invest in future fuels that allow us to facilitate this increasing demand while meeting our net-zero targets.
- Low carbon fuels have the potential to be a \$36 billion industry here in Australia, and we have the opportunity to lead the way on the production of these new fuels.
- We have the renewable feedstocks, access to clean energy and a strong agriculture base, all of which will allow us to develop this new industry, create new jobs and power how Australians move for decades to come."

Low-carbon liquid fuels of the Future Made In Australia (Media Release, 6 March 2025)

- We know that industries vital to our national prosperity, like the transportation of people and goods across our vast land, are carbon intensive and hard to abate.
- That's why we're investing hundreds of millions of dollars to develop – right here in Australia – the low carbon liquid fuels of the future that will reduce their environmental impact without preventing their operation or expansion.
- We have all the ingredients in Australia to be a global clean energy superpower, and the Future Made in Australia fund will help bring that potential to reality.

Relevant Media Reporting

- "Dump green fuel, pilot urges" Robyn Ironside, The Australian, 4 November 2025 <https://www.theaustralian.com.au/business/aviation/former-qantas-captain-shares-controversial-view-on-sustainable-air-travel-amid-industry-unrest/news-story/3e13d6961f7263d923c0ad8276b7640e>
- "Net zero aviation fuel shouldn't take off" Paul Lindwall, Australian Financial Review, 3 November 2025 <https://www.afr.com/policy/energy-and-climate/net-zero-aviation-fuel-shouldn-t-take-off-20251103-p5n77n>
- "Labor reveals \$1.1bn plan to replace petrol with fuels made from canola, sorghum and sugar", Dan Jervis-Bardy, The Guardian, 16 September 2025, <https://www.theguardian.com/australia-news/2025/sep/16/labor-grants-production-low-carbon-liquid-fuels-climate-emissions>

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<https://www.skynews.com.au/australia-news/politics/albanese-government-announces-11-billion-investment-to-replace-petrol-and-diesel-with-fuel-made-from-canola-oil-and-waste/news-story/1623ea89b5d6fdece9dc4ba25b8feff2>
- “Australia Looks to Sustainable Fuels to Secure Energy Future: Government and industry are working together to build Australia’s low carbon liquid fuel industry”, Sustainable Aviation Futures, 11 July 2025
<https://www.sustainableaviationfutures.com/saf-spotlight/austrade-lclf>.
- “Will Australian investors back the country’s \$36bn opportunity in clean fuels?”, Atharva Deshmukh, Net Zero Investor, 14 July 2025
<https://www.netzeroinvestor.net/news-and-views/first-mover-advantage-will-australian-investors-back-the-countrys-36bn-opportunity-in-clean-fuels>.
- “Plan to manufacture aviation fuel from Australian canola well underway”, Kath Sullivan, ABC, 16 June 2025
<https://www.abc.net.au/news/2025-06-16/fuelling-jets-low-carbon-canola-fuel-australia/105406104>.
- “Australia’s largest import of sustainable aviation fuel lands in Sydney”, Qantas, 14 May 2025, <https://www.qantasnewsroom.com.au/media-releases/australias-largest-import-of-sustainable-aviation-fuel-lands-in-sydney/>.
- “Virgin Australia and Boeing release SAF report”, Biofuels International Magazine, 28 May 2025, <https://biofuels-news.com/news/virgin-australia-and-boeing-release-saf-report/>.
- “Flying toward a cleaner future”, ARENA, ARENAWIRE, 10 January 2025.
<https://arena.gov.au/blog/flying-toward-a-cleaner-future-aviation/>.

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SB25-000379

SUBJECT: Disability Transport Standards**Talking Points**

- The Disability Standards for Accessible Public Transport 2002 (Transport Standards) are a legislative instrument made under the *Disability Discrimination Act 1992* (DDA).
- The Transport Standards provide requirements for public transport operators and providers to make their services accessible and remove discrimination against people with disability.
- On 20 March 2024, the Australian Government announced a package of reforms to the Transport Standards. The reforms will improve accessibility across the whole public transport journey, including the training of public transport staff to better meet the needs of people with disability, and make it easier to find and understand information to plan a journey.
- On 10 October 2025, the Australian Government released for consultation an exposure draft of the amending instrument and supporting Guidelines to implement the reforms to the Transport Standards.
- Consultation is open until 4 December 2025 and is seeking feedback on whether the amendments achieve the intent of the agreed reforms, the effectiveness of transitional arrangements and whether additional information is needed.
- Feedback received during consultation will be considered in finalising the legislative amendments.
- Once finalised and agreed by the Attorney-General, the updated Transport Standards will be tabled in parliament.
- Separately, the government's Aviation White Paper committed to the development of new aviation-specific disability standards, co-designed with people with disability. The new standards will clearly define what airlines and airports need to do to provide a safe, seamless and dignified aviation experience for Australians with disability.
- Co-design of the new standards is underway which has included workshops with people with disability during July and August 2025. People with lived experience of the barriers to air travel attended 3 workshops centred around segments of the aviation journey. Participants discussed solutions to air travel barriers which will be used to develop the new standards.
- In addition, consultation with the aviation industry is being undertaken on the co-design options. This has included engagement with airports, airlines and industry bodies to ensure implementation issues are considered in the co-design process.

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- Formal consultation with the wider community and the aviation industry on options for the new standards is expected to occur in the coming months.

Key Issues

- Separate to the reforms to the Transport Standards, the final report and government response for the 2022 statutory review of the Transport Standards (2022 Review) was published on 28 November 2024. The 2022 Review identified several opportunities for action to improve the efficiency and effectiveness of the Transport Standards. Many of these opportunities are being addressed in whole, or in part, through the reforms to the Transport Standards and the implementation of Aviation White Paper initiatives.
- Operators and providers of public transport were required to be 100% compliant with the Transport Standards by 31 December 2022 (except trains and trams, which must be compliant by 2032). The 2022 Review found compliance deadlines would not be met by the majority of operators and providers.
- The reforms do not provide operators and providers of existing assets with any additional time to comply with the current requirements in the Transport Standards. If operators and providers do not meet the compliance deadlines, they are in breach of the Transport Standards and the DDA. Complaints of disability discrimination may be lodged with the Australian Human Rights Commission which has the power to investigate and attempt to conciliate complaints.
- The Attorney-General's Department is reviewing the DDA to ensure it is working to protect people with disability. The enforceability of and compliance with Transport Standards made under the DDA is being considered as part of the review. Public consultation on the review was open until 14 November 2025.

Accessible air travel

- People with disability face barriers when travelling by air. This is evidenced by submissions made to the Royal Commission into Violence, Abuse, Neglect and Exploitation of People with Disability, the 2022 Review of the Transport Standards and consultation undertaken on the Aviation White Paper.
- The Aviation White Paper outlines a range of initiatives to address these barriers.
- The government is co-designing new aviation-specific disability standards with people with disability, as a schedule to the Transport Standards. This includes:
 - setting out the obligations that airlines, airports and other aviation service providers have to facilitate and coordinate the passenger journey for people with disability;

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- requiring airlines to offer passenger assistance profiles that will enable people to communicate accessibility requirements to airlines online, in advance;
 - reviewing airline policies that limit the number of passengers who require assistance;
 - producing user guides that outline airlines' and airports' legal requirements under the DDA and the new standards; and
 - reviewing and publicly reporting on airlines' and airports' compliance with the new standards after the new rules come into effect.
- The Aviation White Paper also committed to providing improved remedies for damage to mobility devices during air travel. The Australian Government's Aviation Consumer Protections consultation paper, released on 8 September 2025, sought feedback on appropriate remedies offered by domestic airlines for such damage. Pending the outcome of that consultation, amendments may be required to the *Civil Aviation (Carriers Liability) Act 1959*, which caps domestic carriers' liability for baggage loss or damage at \$3,000, in line with international conventions.
 - 3 full day co-design workshops were held in July and August 2025, focusing on segments of the air travel journey: planning the journey, on the plane and at the airport.
 - Workshop 3 was held at Sydney Airport, and included attendance over the lunch session by the Hon. Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government, and Senator the Hon. Jennifer McAllister, Minister for the National Disability Insurance Scheme.

BackgroundAccessible air travel

- The government released its Aviation White Paper on 26 August 2024, which commits to 56 initiatives to improve the industry's safety, productivity, competitiveness and sustainability.
- Key areas of focus in the Aviation White Paper include improving the aviation passenger experience and ensuring passengers' rights are clear and protected. This includes a strong focus on improving air travel for people with disability.
- In addition to aviation-specific disability standards, other relevant Aviation White Paper initiatives supporting accessible air travel include:
 - establishing an ombuds scheme for the aviation industry scheme
 - delivering a new Aviation Customer Rights Charter
 - extending the Remote Airstrip Upgrade Program to include additional funding for safety and accessibility works
 - requiring additional accessibility information in airport master plans and Master Development Plans, through amendments to the Airport Regulations 2024.

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Financial Information as at 31 October 2025

As at 31 October 2025, the department employed 10.88 ASL staff (4.14 ASL for Disability Transport Standards and 6.74 ASL for Aviation Accessibility) for the disability standards functions.

Supporting Information*Recent Ministerial Comments*

- Minister Catherine King discussed the accessibility considerations being factored into the design of Western Sydney International Airport. She also discussed the ongoing development of new aviation-specific disability standards and the upcoming consultation on amendments to the Transport Standards. Powerd Media podcast and article, 9 October 2025 www.powerd.media/news/transport-minister-provides-update-on-aviation-sector-for-travellers-with-disability
- “In a statement, Federal Transport Minister Catherine King said what people with disability had been experiencing (when travelling by air) was ‘simply not good enough’ and she attended a co-design workshop last week.” ABC News article, 26 August 2025 www.abc.net.au/news/2025-08-26/people-with-disability-air-travel-aviation-standards-drag/105610372
- “In response to Ms Brice’s experience, Ms King said it was clear that the treatment of people with a disability by airlines and airports is “not good enough”. “That’s why, through the Aviation White Paper, we announced we will protect the rights of people with disability who access air travel by creating new disability standards... This is an important issue and we’re not wasting time to get started. My department will soon hold workshops with people who have lived experience of disability and their representatives or carers. The workshops will examine how they access air travel, for example the booking and pre-flight processes, the airport experience and in-flight. These conversations will contribute to the design of standards that will make air travel fairer and more accessible for people with disability.” Townsville Bulletin, 23 June 2025. www.cairnspost.com.au/news/townsvilles-julie-brice-calling-out-airlines-for-lack-or-wheelchair-travel-options/news-story/83a8b1dba058889eb7d1640b0ffb4351?btr=c1e123cce236fb9a62bd7a70b7c71087

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- “449 crimes: Cab driver caught on CCTV abusing, ripping off passengers with disabilities”, Nick McKenzie, Brittany Busch and Amelia Ballinger, The Age, 16 February 2025 www.watoday.com.au/national/499-crimes-cab-driver-caught-on-cctv-abusing-ripping-off-passengers-with-disabilities-20250210-p5laz7.html

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- “Paula says she had Uber rides cancelled 32 times because she has guide dog. The company is blaming the drivers”, Elias Visontay, The Sydney Morning Herald, July 22 2025 www.smh.com.au/business/consumer-affairs/paula-wanted-to-travel-with-her-guide-dog-but-uber-drivers-kept-cancelling-20250721-p5mg11.html
- “‘Completely unacceptable’: Disabled Townsville woman calls out airlines discrimination”, Nikita McGuire, Townsville Bulletin, 23 June 2025 www.cairnspost.com.au/news/townsvilles-julie-brice-calling-out-airlines-for-lack-or-wheelchair-travel-options/news-story/83a8b1dba058889eb7d1640b0ffb4351?btr=c1e123cce236fb9a62bd7a70b7c71087
- “Big win for wheelchair travel as Townsville woman’s advocacy flies high”, Nikita McGuire, Townsville Bulletin, 10 July 2025 https://readnow.isentia.com/Temp/198691-1214309988/1105036281_20260710.pdf
- “People with disability still dealing with inaccessible air travel as aviation reforms drag on”, Nas Campanella, ABC News, 26 August 2025 www.abc.net.au/news/2025-08-26/people-with-disability-air-travel-aviation-standards-drag/105610372

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SB25-000380

SUBJECT: Low Carbon Liquid Fuels**Talking Points**

- The Australian Government is committed to reaching net zero emissions by 2050, and low carbon liquid fuels (LCLF) are an important part of this decarbonisation agenda.
- As part of the Future Made in Australia (FMA) agenda, the government announced plans to fast-track support for an LCLF industry, with an initial focus on sustainable aviation fuel (SAF) and renewable diesel.
- This includes a \$1.1 billion Cleaner Fuels Program to stimulate private investment in Australian onshore production of LCLF and help unlock the vast economic and industrial opportunities from LCLF. The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts (DITRDCA) is engaging with industry on policy design and design principles of the Cleaner Fuels Program (CFP), with support from the Australian Renewable Energy Agency (ARENA) and the Department of Climate Change, Energy, the Environment and Water (DCCEEW).
- To support this process a public consultation paper on the design of the CFP was launched on 13 November and submissions will be open until 19 December. Outcomes will feed into the final design of the scheme.
- In addition, \$250 million has been set aside in the FMA Innovation Fund for the development of nascent LCLF production technologies.
- The government is also providing over \$30 million for the Sustainable Aviation Fuel Funding Initiative, through the Australian Renewable Energy Agency (ARENA), including:
 - \$9 million to Jet Zero Australia to determine the viability of its commercial-scale alcohol-to-jet LCLF production facility in Townsville, Queensland and progress towards a final investment decision;
 - \$2.4 million to Viva Energy to enable blended SAF supply into Brisbane Airport for commercial use;
 - \$8 million to Australian technology and project developer Licella, to complete Feasibility and Front-End Engineering Design (FEED) studies assessing the viability of establishing a biorefinery facility in Bundaberg, Queensland;
 - \$8 million to Ampol, to investigate developing a renewable fuels facility for SAF and renewable diesel production at the company's Lytton refinery; and
 - \$6.1 million to GrainCorp to investigate the establishment of an oilseed crushing facility that may produce canola oil as a feedstock input for SAF production.
 - Further questions on this program or individual projects should be directed to ARENA.

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SB25-000380

Key Issues

- LCLF provide an alternative decarbonisation pathway for hard-to-electrify sectors, including transport (aviation, heavy vehicle, rail and maritime), mining, agriculture and construction. Developing an LCLF industry in Australia will help to accelerate the decarbonisation of these sectors.
 - the recent report 'Refined Ambitions: Exploring Australia's Low Carbon Liquid Fuel Potential' (2025), commissioned by the Clean Energy Finance Corporation (CEFC), finds that a mature Australian LCLF industry could deliver around 230 million tonnes CO₂-e in cumulative emissions reduction by 2050.
- A domestic LCLF industry also offers economic and fuel security benefits for Australia.
 - the CEFC report shows that a domestic LCLF industry could be worth \$36 billion by 2050 and that most of the \$15 billion domestic feedstock opportunity required by 2050 to underpin domestic refiners will be supplied by Australia's agricultural sector.
 - the CEFC report also highlights that a domestic LCLF industry can reduce Australia's reliance on imported liquid fuels, support local resilience, and create energy security for high-value sectors, such as defence.
 - the Commonwealth Scientific and Industrial Research Organisation's (CSIRO) report 'Opportunities and Priorities for a Low Carbon Liquid Fuel Industry in Australia' (2025) estimates that a local LCLF industry could contribute between \$6 billion to \$12 billion annually in direct economic benefits, with greater gains from regional co-benefits, including diversified income streams for farmers and regional communities.
 - the CSIRO's SAF Roadmap (2023) estimates that there is enough feedstock to support production of up to 14 billion litres of SAF in Australia, or 90% of domestic jet fuel demand, by 2050.
 - modelling from ARENA's Bioenergy Roadmap estimates bioenergy could potentially support 10,700-28,100 additional jobs by 2030, and 13,400-35,300 additional jobs by 2050 (depending on the level of industry and government intervention). Modelling for an ambitious scenario indicated that at least one in four additional jobs are expected to be in regional areas.
- To capture the decarbonisation, economic and fuel security benefits of a LCLF industry in Australia, the department is undertaking work to consider both potential supply and demand-side measures for LCLF.
 - combining supply and demand-side measures to support an Australian LCLF industry is a key message from stakeholders as part of the 2024 public consultation on *Low Carbon Liquid Fuels – A Future Made in Australia: Unlocking Australia's low carbon liquid fuel opportunity*.

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-
- no decision has been made by government to implement a demand side measure. Ongoing policy analysis and consultation on demand-side measures will assist government in making informed decisions.
 - The government's \$1.1 billion Cleaner Fuels Program, announced on 17 September 2025, will offer grants to domestic producers for the production of LCLF.
 - the 10-year production-linked incentive is intended to bridge the gap between local production costs and the international price of LCLF, while our domestic industry scales up to compete globally.
 - grants will be awarded through a competitive process to ensure value for taxpayer funds.
 - the design of the program is expected to be finalised in early 2026, ahead of opening applications in mid-2026.
 - the first production of 'drop-in' cleaner fuels, which can be directly substituted for existing fuels and work in today's engines, is estimated by 2029.
 - As part of the 2024-25 Budget, the government announced a new *Future Made in Australia Act*. This coordinated package of reforms and initiatives will support the growth of new clean industries that will benefit communities and workers. The FMA legislative package will boost investment, create jobs, capitalise on our comparative advantages and build sovereign capability in areas of national interest.
 - LCLF have been identified as a priority sector as part of FMA. This is due to Australia's potential advantages in LCLF production, the role of LCLF in supporting the transition to net zero, opportunities for increased regional employment and fuel security, as well as identified private sector interest in investing in LCLF production in Australia.
 - The government is expanding the Guarantee of Origin scheme to incorporate LCLF and will enable an Australian LCLF market by creating a certification system for LCLF. This will allow producers to demonstrate the emissions benefits of the fuels they produce, helping to create demand.
 - Globally, many jurisdictions, including the US, UK and EU, have implemented production incentives and/or mandates to encourage production and uptake of LCLF. Australia will learn from international best practice when designing our policy settings, to leverage our comparative advantages in LCLF, such as our abundant feedstocks, and increase our competitiveness in the global LCLF industry.
 - Australia will also align our policy settings with international frameworks and guidance where possible, including work being undertaken by the International Civil Aviation Organization (ICAO) and International Maritime Organization (IMO).

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Background

- Australia relies on liquid fuels for more than half of our final energy demand. Liquid fuel use accounted for around 31% of Australia's total (net) emissions in 2022-23.
 - this is particularly the case for transport, which accounts for around 70% of Australia's consumption of refined liquid fuel products.
 - hard-to-electrify sectors, including transport (aviation, heavy vehicle, rail and maritime), mining, agriculture and construction, are projected to remain reliant on liquid fuels – particularly aviation fuel and diesel – out to 2050.
- The CSIRO's report 'Sustainable Aviation Fuel Roadmap' (2023) notes that Australia's large landmass, temperate climates, advanced farming practices, access to renewable feedstocks, established supply chains and renewable energy potential are all assets in developing a range of feedstocks to support a domestic SAF industry.
- Australia is already a competitive producer of feedstocks used for LCLF, exporting \$2.1 billion worth of canola to the European Union in 2023. Competitiveness in this segment of the supply chain can contribute to broader cost competitiveness, as feedstock costs are a primary driver of the total costs of producing LCLF.
- The CSIRO's report 'Opportunities and Priorities for a Low Carbon Liquid Fuel Industry in Australia' (2025) estimates that by 2050, Australia has sufficient biomass production capacity to produce over 12 gigitalitres of LCLF per year – roughly equivalent to around a quarter of total fuel demand.
- LCLF are currently estimated to be between 2 and 5 times higher in cost than their unabated fossil fuel counterpart. That said, LCLF prices are expected to decrease over time as technology and economies of scale improve, although pricing will also depend on the growth of demand for LCLF.
- Excluding use of offsets, LCLF are expected to provide the cheapest available approach to in sector abatement for the aviation industry, once energy efficiency measures are exhausted. Qantas Group (including Jetstar) and Virgin have both committed to net zero by 2050.
 - Qantas has also committed to a target of reducing net emissions by 25% by 2030 (from 2019 levels), and to a target of 10% SAF in fuel mixes by 2030.
 - Qantas has established a A\$400 million Climate Fund to invest in sustainability projects and technologies. This includes its US\$200 million partnership with Airbus to accelerate establishment of a SAF industry in Australia.
 - Qantas, Sydney Airport and Ampol, supported by Qantas' SAF Coalition partners, imported nearly two million litres of unblended SAF from Malaysia in May 2025. This fuel is being blended and distributed at Sydney Airport to be used on flights, aiming to reduce carbon emissions by 3,400 tonnes.

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- Virgin Australia entered an agreement with Viva Energy to source SAF for its flights departing from Proserpine, Queensland, between March and July 2025. Under the terms of the agreement, Viva Energy will provide Virgin Australia with SAF consisting of Jet A1 and a 30-40% synthetic blend component made from waste and residue feedstocks.
- Virgin Australia and Boeing released a report in May 2025 on an International Book and Claim system for SAF accounting. The report examines the challenges inherent in the current policy frameworks and the critical points of consideration to unlock alternative SAF accounting frameworks, such as Book and Claim.

Supporting Information

Recent Ministerial Comments

Fuelling the future: \$1.1 billion to power cleaner Aussie fuel production (Media Release, 17 September 2025)

- As demand for air travel grows, and more goods are moved by road and rail, it's essential we invest in future fuels that allow us to facilitate this increasing demand while meeting our net-zero targets.
- Low carbon fuels have the potential to be a \$36 billion industry here in Australia, and we have the opportunity to lead the way on the production of these new fuels.
- We have the renewable feedstocks, access to clean energy and a strong agriculture base, all of which will allow us to develop this new industry, create new jobs and power how Australians move for decades to come

Low-carbon liquid fuels of the Future Made In Australia (Media Release, 6 March 2025)

- We know that industries vital to our national prosperity, like the transportation of people and goods across our vast land, are carbon intensive and hard to abate.
- That's why we're investing hundreds of millions of dollars to develop – right here in Australia – the low carbon liquid fuels of the future that will reduce their environmental impact without preventing their operation or expansion.
- We have all the ingredients in Australia to be a global clean energy superpower, and the Future Made in Australia fund will help bring that potential to reality.

Relevant Media Reporting

- "Dump green fuel, pilot urges" Robyn Ironside, The Australian, 4 November 2025 <https://www.theaustralian.com.au/business/aviation/former-qantas-captain-shares-controversial-view-on-sustainable-air-travel-amid-industry-unrest/news-story/3e13d6961f7263d923c0ad8276b7640e>

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- “Labor reveals \$1.1bn plan to replace petrol with fuels made from canola, sorghum and sugar”, Dan Jervis-Bardy, The Guardian, 16 September 2025, <https://www.theguardian.com/australia-news/2025/sep/16/labor-grants-production-low-carbon-liquid-fuels-climate-emissions>
- “Powering motoring forward”, Matthew Callachor, Herald Sun, 30 August 2025, https://readnow.isentia.com/Temp/200447-1235067053/1120913280_20260830.pdf
- “Clean energy subsidies should be replaced with ‘market-based incentives’ from 2030, Australia’s Productivity Commission says”, Patrick Commins, The Guardian, 3 August 2025, <https://www.theguardian.com/australia-news/2025/aug/03/clean-energy-subsidies-should-be-replaced-with-market-based-incentives-from-2030-productivity-commission-says>
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- “Virgin Australia and Boeing release SAF report”, Biofuels International Magazine, 28 May 2025, <https://biofuels-news.com/news/virgin-australia-and-boeing-release-saf-report/>
- “Qantas receives largest SAF import at Sydney Airport”, Fayaz Hussain, SAF Investor, 14 May 2025, <https://www.safinvestor.com/news/147608/qantas-sydney/>

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Lead/Support contact: Paula Stagg/Mike Makin

SB25-000385

SUBJECT: Connected and Automated Vehicles**Talking Points**

- Connected and automated vehicles have the potential to deliver significant benefits for Australians, including improved safety, accessibility, productivity and sustainability.
- Australia's current road vehicle regulations assume that a human driver will be in control of the vehicle at all times. However, in an Automated Vehicle (AV) the Automated Driving System (ADS) will be in control and performing the driving task, either at dedicated times or always depending on the vehicle's automation level. Therefore, Australia needs new laws to regulate automated vehicles if they are to operate on our roads.
- The Australian Government is working with the National Transport Commission (NTC) and states and territories to develop a new end-to-end regulatory framework to support the safe operation of AVs on public roads.
- The Commonwealth is also an active member of the United Nations' working group drafting international vehicle regulations for Automated Driving Systems.

Key Issues

- Responsibility for the regulation of road transport is shared between the Australian Government and state/territory governments:
 - The Commonwealth *Road Vehicle Standards Act 2018* (RVSA) sets national standards for vehicle safety, theft protection, and emissions control (known as the Australian Design Rules (ADRs)) for all road vehicles being provided to the Australian market for the first time.
 - once a vehicle is provided to the Australian market, state and territory governments are responsible for regulating the vehicle's ongoing use, road network access, driver licensing and road rules. Vehicles in-service are expected to continue to comply with the ADRs.
- The current state and territory-based regulation is not fit for regulating AVs as it requires a human driver to be in control of a vehicle at all times, however, when an ADS is engaged, it performs the driving task and requires no human input.
- At the May 2021 Infrastructure and Transport Ministers' Meeting, ministers agreed to align with international AV standards as they are developed to ensure Australia remains part of the global automated vehicle market.
- In February 2022, Infrastructure and Transport Ministers agreed to the development of a Commonwealth Automated Vehicle Safety Law.

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- Between 22 April and 11 June 2024, the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts and the NTC jointly undertook public consultation on AV safety reforms. The department is using the consultation feedback to inform development of the Automated Vehicle Safety Law.
- The Commonwealth is also actively working with other members of the United Nations (UN) World Forum for the Harmonization of Vehicle Regulations, known as Working Party 29 (WP.29), on developing internationally consistent AV regulations.
 - within WP.29, there are a number of sub-groups amending existing vehicle regulations and developing new regulations for AVs and, in particular, new regulations for ADS.
 - Australia is part of the leadership group of the ADS working group, which has a target timeframe to develop the ADS regulations for consideration by WP.29 by the end of 2026.

Background

- Several other countries already have regulatory arrangements for the use of AVs or are actively developing them. Vehicles with automated driving systems are now permitted to be used on some roads in countries including France, Germany, Japan and South Korea (however, the latter 2 countries do not currently have any privately-owned automated passenger vehicles on public roads). Some states in the United States also permit the use of AVs, with robotaxis available for public use in parts of California, Georgia and Texas. In May 2024, the Automated Vehicles Act 2024 received Royal Assent in the United Kingdom. The Act authorises AVs to operate on public roads by 2026.
- The National Road Transport Technology Strategy and 2024-27 National Connected and Automated Vehicle (CAV) Action Plan were released on 17 October 2025 by Minister Catherine King on behalf of Infrastructure and Transport Ministers. They are published on the department's website at www.infrastructure.gov.au.

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SB25-000386

SUBJECT: New Vehicle Efficiency Standard Policy and Legislation**Talking Points**

- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts is continuing to develop a number of legislative instruments to support the efficiency of the New Vehicle Efficiency Standard.
- In designing the policy settings of the NVES, the Australian Government consulted extensively with a broad range of stakeholders.
- The NVES will encourage vehicle manufacturers to increase the variety and number of low and zero emission vehicles to meet CO₂ emission targets. The NVES also encourages the supply of more efficient internal combustion engine and hybrid technology and will provide Australia with improved fuel security.
- By 2050, the NVES will deliver:
 - 321 million tonnes of carbon abatement;
 - \$95.08 billion in fuel savings; and
 - \$4.99 billion in health benefits.
- The NVES Statutory Review will commence in 2026.

Key Issues

- The NVES works by setting an average CO₂ target for all new covered vehicles.
- This incentivises manufacturers to meet the CO₂ target with a range of vehicle technologies including EV, hybrid and more efficient internal combustion engine vehicles.
- Over time, the CO₂ target is lowered. To continue to meet or beat the target, companies must provide more choices of fuel-efficient, low or zero emissions vehicles.
- The NVES does not affect second-hand vehicles. It only applies to new vehicles.
- The NVES does not prevent any particular vehicle from being sold.
- The vast majority of advanced economies have similar standards, including the European Union, the United Kingdom, the United States, Canada, Mexico, Brazil, China, Japan, India, South Korea, Saudi Arabia and New Zealand.
- Despite Australia's EV (battery and plug in hybrid) uptake increasing year on year, we are still behind our international peers in EV sales. In 2024, EVs represented 9.65% of new light vehicle sales in Australia, an increase from 8.45% in 2023, compared to 18% global average sales in 2024 (*Electric Vehicle Council – State of Electric Vehicles 2024*). The first half of 2025 saw EVs sales off to a strong start, with battery electric and plug-in hybrid

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vehicles accounting for more than 12% of all new car sales, an increase of 9.6% from the same period in 2024 (*Electric Vehicle Council – EV sales power ahead in 2025*).

Background

- The *New Vehicle Efficiency Standard Act 2024* (NVES Act) came into effect on 1 January 2025, after the legislation was passed by the Parliament on 16 May 2024 and received Royal Assent on 31 May 2024.
- The initial reporting period of the New Vehicle Efficiency Standard (NVES) began on 1 July 2025, with compliance overseen by the NVES Regulator (refer **SB25-000388** for regulation).
- The government's NVES policy aims to reduce emissions from new passenger vehicles by around 60% by 2030, and roughly halve the emissions of new light commercial vehicles over the same period. It incentivises manufacturers to send Australia their most efficient vehicles, and reduces our dependence on imported fuels.

Financial Information as at 31 October 2025

Program/Project Start Date:	2024-25					
Program/Project End Date:	Ongoing					
	2024-25	2025-26	2026-27	2027-28	2028-29	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	24.4	20.9	13.6	12.8	12.8	84.5
Less:						
Actual Expenditure YTD at 31 October 2025	12.1	3.9				16
Total Committed Funds at 31 October 2025	N/A	8.5	N/A	N/A	N/A	8.5
Total Uncommitted Funds (balance)	0	8.8	13.6	12.8	12.8	48

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient. 2024-25 being a previous financial year no longer shows commitments of funds.

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Supporting Information

Questions on Notice (QoNs)

- SQ25-000332

For detail of QoN, see **Attachment A**.

Freedom of Information (FOI) Requests

- FOI 25-401

Relevant Media Reporting

- “Volkswagen’s ‘pick and mix’ plans”, Stephen Ottley, TorqueCafe.com, 4 September 2025 - <https://torquecafe.com/volkswagens-pick-and-mix-plans/>
- “2026 GWM Tank 500 PHEV detailed for Australia, and Ford and Toyota have no answer”, William Stopford, The West Australian, 3 September 2025 – https://thewest.com.au/lifestyle/motoring/2026-gwm-tank-500-phev-detailed-for-australia-and-ford-and-toyota-have-no-answer-c-19900148?utm_source=csp&utm_medium=portal&utm_campaign=Isentia&token=gtMelxUGElcTBfyAfuZNXuCGFvmze4MzTEyth8xshd4NEHNF97SuTCeVtBpKHuWeyaHDcToTZ3mEVosQkzXvkg%3D%3D
- “2026 Toyota RAV4 to be more expensive than today’s model: Official”, Zane Dobie, Drive.com.au, 3 September 2025 – <https://www.drive.com.au/news/2026-toyota-rav4-to-be-more-expensive-official/>
- “Hyundai raises prices on every engine model in Australia”, Jordan Mulach, TorqueCafe.com, 3 September 2025 – <https://torquecafe.com/hyundai-raises-prices-on-every-engine-model-in-australia/>
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- “Bush Summit: EVs aren’t a ‘silver bullet’ solution to decarbonisation in Australia, according to Toyota Australia boss”, Brendan Kearns, Herald Sun, 28 August 2025 – <https://www.heraldsun.com.au/bush-summit/bush-summit-evs-arent-a-silver-bullet-solution-to-decarbonisation-in-australia-according-to-toyota-australia-boss/news-story/576f669696fce83ffa2736f10ffd23b8>
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- “Ford Mustang gets another price increase”, Damion Smy, CarExpert, 26 August 2025 – <https://www.carexpert.com.au/car-news/ford-mustang-gets-another-price-increase>
- “Hyundai Tucson prices reduced and range simplified to better rival Toyota RAV4 and Mazda CX-5”, Lukas Foyle, Chasing Cars, 21 August 2025 – <https://www.chasingcars.com.au/news/new-car-prices/hyundai-tucson-prices-reduced-and-range-simplified-to-better-rival-toyota-rav4-and-mazda-cx-5/>
- “Australia posts record quarter for electric vehicle sales”, Kate B, Australian Manufacturing, 18 August 2025 – <https://www.australianmanufacturing.com.au/australia-posts-record-quarter-for-electric-vehicle-sales/>
- “Suzuki to keep Jimny alive by leaning on electric eVitara and mild hybrids from 2026”, Tom Baker, Chasing Cars, 14 August 2025 – <https://www.chasingcars.com.au/news/car-industry/suzuki-to-keep-jimny-alive-by-leaning-on-electric-evitara-and-mild-hybrids-from-2026/>
- “Isuzu’s low carbon 2.2-litre diesel engine here soon”, Peter Barnwell, GoAuto.com.au, 13 August 2025 – <https://www.goauto.com.au/news/isuzu-ute/isuzu-s-low-carbon-2-2-litre-diesel-engine-here-soon/2025-08-13/97107.html>
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- “Hybrids to dominate Suzuki Australia's electrification future”, Max Davies, The Observer, 1 August 2025 – <https://www.colypointobserver.com.au/story/9030713/hybrids-to-dominate-suzuki-australias-electrification-future/>
- “Real-world testing shows Ford Ranger among emissions-breaching models”, Damion Smy, 7News, 1 August 2025 – <https://7news.com.au/motoring/real-world-testing-shows-ford-ranger-among-emissions-breaching-models-c-19543616>
- “2025 Nissan Patrol Y62 price hike partially due to new emissions laws”, Jordan Hickey, Drive.com.au, 1 August 2025 – https://afx.adfixus.com/afx_prid/2025.9.8.1/auth/pta/?bsf_q=bGNzaWQ9RDMzNzdENzAtMDQ1Ri00QzJDLUIwN0YtQzg4NTMzRTg3RTY3Jk5leHRBY3Rpb249UmVkaXJlY3RUb0F1dGhEb21haW4=&afx_csid=fab11ce04f234532b800fd5e9fb4469d8ddf40c055bb6d5&afx_crid=81c6ceefd9024774b3e5502e150b4cc08ddf40c055bb6e2&afx_rqc=1&to ken=aHR0cHM6Ly93d3cuZHJpdmUuY29tLmF1L25ld3MvMjAyNS1uaXNzYW4tcGF0cm9sLXk2Mi1wcmljZS1oaWtlLXBhcnRpYWxseS1kdWUtdG8tbmV3LWVtaXNzaW9ucy1sYXdzLw==&sv=OnLoadScript_2025.9.8.1&afx_sap=&afx_plsd=&hn=www.drive.com.au

For more relevant media reporting beyond the past month, see **Attachment B**.

Attachments

- A: Relevant QoN
- B: NVES media monitoring cont.

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(a)(ii)**Version Number:** 2**Date:** 14/11/2025

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ATTACHMENT A

Rural and Regional Affairs and Transport

QUESTION ON NOTICE

Budget Estimates 2025-2026

Infrastructure, Transport, Regional Development, Communications, Sport and the Arts

Committee Question Number: 7

Departmental Question Number: SQ25-000332

Division/Agency Name: DIV - Surface Transport Emissions and Policy

Hansard Reference: Spoken, Page No. 52 (27 March 2025)

Topic: NVES funding in the Budget Papers

Senator Matthew Canavan asked:

Senator CANAVAN: [...] I just want to ask something on the budget papers. In your PBS, on page 24, the new vehicle efficiency standard line doesn't continue. Why is that? There's funding for that in 2024-25, but nothing beyond page 24.

[...]

Mr Betts: We talked before about the departmental appropriation coming down from the 2024-25 year to 2025-26 and how measures terminate and taper over time.

Senator CANAVAN: Yes, it goes to zero. A new vehicle efficiency standard is \$1,952,000 in 2024-25?

Mr R Wood: Mr Kathage might be able to add more, but I suspect that reflects an administered amount.

Mr Kathage: I think it might have been a measure in not last year's budget but the budget before that. If it's okay, Senator, we might take it on notice and come back to you.

Senator CANAVAN: Okay .

Answer:

The \$1.952m for the New Vehicle Efficiency Standard for 2024-25 in Table 2.2.2 of the Portfolio Budget Statement 2025-26 relates to residual funding for the communications campaign from the 2023-24 Portfolio Additional Estimate Statements measure.

NVES Media Monitoring (14 March – 31 July 2025)

ATTACHMENT B

Article title	Author	Source	Date	Hyperlink
<i>Ultimate anti-EV is making a comeback: New V8 dual-cab ute will have top end utes such as the Ford Ranger Raptor, Chevrolet Silverado, Toyota Tundra and Toyota HiLux Rogue shaking in their all-terrain tyres</i>	Dom Tripolone	CarsGuide	31-Jul-25	Weblink
<i>Real world results add complication to NVES</i>	Staff Writer	National Collision Repairer	31-Jul-25	Weblink
<i>Mazda promotes Wakelam</i>	Neil Dowling	GoAutoNews	29-Jul-25	Weblink
<i>Get ready for price rises, warns Suzuki Queensland boss</i>	William Stopford	Car Expert	29-Jul-25	Weblink
<i>Mazda Australia 'would have liked' turbo power in 2026 CX-5, but NVES emissions rules made it impossible</i>	Tung Nguyen	Drive	28-Jul-25	Weblink
<i>Why Chery Australia is bringing its Toyota Kluger rival with only PHEV power</i>	Max Davies	CarExpert	27-Jul-25	Weblink
<i>Porsche offering up to \$10,000 off Macan Electric in Australia with finance offer</i>	Jordan Hickey	Drive	27-Jul-25	Weblink
<i>Fiat slashes \$20,000 off pint-sized 500e electric car and Abarth 500e Scorpionissima</i>	Tung Nguyen	Drive	24-Jul-25	Weblink
<i>2026 Hyundai Kona price and specs: Turbo-petrol AWD axed, new Elite grades added</i>	Jordan Hickey	Drive	23-Jul-25	Weblink
<i>Isuzu D-Max electric ute could cost more than \$100,000 in Australia, with 263km range</i>	Alex Misoyannis	Drive	22-Jul-25	Weblink
<i>Mazda Australia prices to rise due to new NVES emissions rules</i>	Tung Nguyen	Drive	21-Jul-25	Weblink
<i>2026 Hyundai Palisade: V6 and diesel to be axed in favour of four-cylinder and hybrid</i>	Damion Smy	Car Expert	21-Jul-25	Weblink
<i>EV sales plunge forces Porsche, Fiat to slash prices across Australia</i>	Matt Campbell	News.com.au	21-Jul-25	Weblink
<i>Honda knocks \$3000 off ZR-V hybrid price</i>	Kez Casey	Drive	20-Jul-25	Weblink
<i>The rise of the anti-EVs: Mitsubishi, Nissan, Toyota, Kia and more fuelling mega ladder-frame SUV and ute revival through models like the 2026 Pajero, Y63 Patrol, Tasman and HiLux</i>	Andrew Chesterton	Carsguide	19-Jul-25	Weblink
<i>Audi reveals big NVES impact: Cheapest Aussie PHEV has been priced to woo buyers from in-house rival! - EV Central</i>	Bruce Newton	EV Central	17-Jul-25	Weblink

NVES Media Monitoring (14 March – 31 July 2025)

ATTACHMENT B

<i>2026 Audi A5 achieves price parity between PHEV and ICE</i>	James Wong	CarExpert	17-Jul-25	Weblink
<i>GWM details precise NVES compliance strategy</i>	Tom Baker	GoAutoNews	17-Jul-25	Weblink
<i>No price rises as GWM Australia picks up emissions credits</i>	Damion Smy	CarExpert	16-Jul-25	Weblink
<i>2025 Jeep Wrangler gets price cuts after years of price increases</i>	William Stopford	CarExpert	16-Jul-25	Weblink
<i>Electric car myth busted! New electric car battery rating shows used EV battery life is better than expected</i>	Dom Tripolone	Carsguide	15-Jul-25	Weblink
<i>Polestar lashes carmaker lobby for 'unfounded' attack on EV standards</i>	Sam Irvine	AFR	13-Jul-25	Weblink
<i>Polestar Australia ready to sell NVES credits, but some brands are off the table on principle</i>	Rob Margeit	9media	11-Jul-25	Weblink
<i>Hoekstra warns Trump policy is a "major blow" to climate efforts</i>	Shona Murray	Euronews	10-Jul-25	Weblink
<i>Major street charging push as avalanche of EV models set to hit Australian market</i>	Joe Attanasio	AAP	10-Jul-25	Weblink
<i>You can give as many sticks as you like, but we need carrots': Mitsubishi lashes out against tough new emissions standards as it stands by new ICE versions of 2026 Outlander, Triton, and ASX - relying on PHEVs as the 'considered' option</i>	Tom White	Carsguide	10-Jul-25	Weblink
<i>2025 Audi RSQ8 drops price by \$25,000</i>	James Wong	CarExpert	10-Jul-25	Weblink
<i>EVs are already 73 pct cleaner than ICE vehicles, and getting cleaner faster than thought</i>	Joshua S. Hill	thedriven.io	9-Jul-25	Weblink
<i>2025 Ford Ranger and Everest cop price rises</i>	Damion Smy	CarExpert	8-Jul-25	Weblink
<i>Emissions regulations drive up Mustang price</i>	Matt Brogan	GoAutoNews	8-Jul-25	Weblink
<i>New emission rules 'risk higher car prices</i>	Sam Irvine	Australian Fiancial Review	5-Jul-25	Weblink
<i>Australian EV sales surge to record 10.3 pct share, as Tesla, BYD and Geely dominate</i>	Riz Akhtar	thedriven.io	3-Jul-25	Weblink
<i>ACT makes shocking new change for EV buyers</i>	Ilana Cohen	9media	1-Jul-25	Weblink
<i>Inside the NVES: Matt Hobbs Shares Lessons from the Policy Front Line</i>	Fleet Auto News Team	Fleet Auto News	21-Jun-25	Weblink
<i>Save \$14K off the price of Ford Mustang Mach-E electric car</i>	Kez Casey	Drive	20-Jun-25	Weblink
<i>NVES compliance could cost dealers up to \$2.1 billion</i>	Robert Barry	autotalk	17-Jun-25	Weblink

NVES Media Monitoring (14 March – 31 July 2025)

ATTACHMENT B

<i>NVES: Point-of-sale is big issue: Labor has agreed the sale is best point to assess obligations, but some OEMs disagree</i>	John Mellor	GoAutoNews	17-Jun-25	Weblink
<i>How Anthony Albanese's latest laws will force countless Aussies to start driving electric cars</i>	Stephen Johnson	Daily Mail Australia	16-Jun-25	Weblink
<i>Australian uptake of EV and plug in hybrids could stall without tax breaks</i>	Jennifer Dudley-Nicholson	AAP	16-Jun-25	Weblink
<i>States Challenge Federal Rollback of California's Vehicle Emissions Waivers</i>	Marybeth Collins	Environment+Energy Leader	16-Jun-25	Weblink
<i>EV tax breaks, costly climate policies targeted in productivity review</i>	John Kehoe	AFR	12-Jun-25	Weblink
<i>Governor Newsom signs executive order doubling down on state's commitment to clean cars and trucks, kickstarts next phase of leadership</i>	N/A	Officer of Governor of California, Gavin Newsom	12-Jun-25	Weblink
<i>Productivity Commission review targets EV tax breaks and costly net zero emissions policies</i>	John Kehoe	AFR	12-Jun-25	Weblink
<i>Hyundai expects an exodus of brands due to new Australian emissions regulations</i>	Josh Nevett	CarExpert	8-Jun-25	Weblink
<i>US declares Biden fuel economy rules exceeded legal authority</i>	David Shepardson	Reuters	7-Jun-25	Weblink
<i>Nissan Patrol V8 change coming to beat new emissions laws.</i>	Alex Misoyannis	9media	9-May-25	Weblink
<i>Mercedes-Benz, BMW, and other prestige vehicles could get cheaper as Luxury Car Tax faces the axe</i>	Tung Nguyen	9media	6-May-25	Weblink
<i>2026 Isuzu D-Max EV revealed in production form before Australian release</i>	Marton Pettendy	CarExpert	30-Apr-25	Weblink
<i>The EPA is scrapping fuel economy regs, claiming it will bring back US jobs</i>	Jonathan M. Gitlin	Ars Technical	14-Mar-25	Weblink

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2025-2026 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Paula Stagg/Tristan Kathage

SB25-000387

SUBJECT: Maritime Emission Reduction**Talking Points**International Maritime Organization (IMO)

- The Australian Government actively engages in the IMO to support the development of global mandatory standards and measures to prevent ship-sourced pollution, including greenhouse gas (GHG) emissions from international shipping.
- In July 2023, Australia supported the IMO to adopt a Revised Strategy on the Reduction of GHG Emissions from Ships (the 2023 Strategy) to reach net zero emissions by, or close to, 2050.
- In April 2025, the IMO provided in-principle approval to measures to reduce GHG emissions from ships to meet the strategy's goals, known as the Net Zero Framework. The measures would form a new chapter to Annex VI of the existing International Convention for the Prevention of Pollution from Ships (MARPOL).
- In October 2025, the IMO voted to delay consideration of the measures for one year.
- Australia will continue to work with our international partners and industry to progress decarbonisation of shipping in line with the 2023 Strategy.

Maritime Emissions Reduction National Action Plan (MERNAP)

- Following on from the Transport and Infrastructure Net Zero Roadmap and Action Plan, the government has developed the MERNAP to chart a practical net-zero course for the domestic maritime sector.
- The MERNAP seeks to identify opportunities for government and industry to collectively support the decarbonisation of our maritime sector.
- Timing for the release of the MERNAP is a matter for government.
- An implementation plan is being developed to progress the action items proposed in the MERNAP.

Green Shipping Corridors

- Australia is actively engaged with Singapore, the Republic of Korea, and other international partners to establish green shipping corridors that trial and demonstrate practical zero emission shipping to help scale up the wider adoption of low emission marine fuels and technologies.

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2025-2026 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Paula Stagg/Tristan Kathage

SB25-000387

Key IssuesReducing International Shipping GHG Emissions at the IMO

- Australia is critically dependent on international shipping for 99% of our import and export trade by volume, and is the fifth largest user of shipping services in the world.
- The IMO is the United Nations agency for setting international standards for ship safety and prevention of pollution from ships.
- In April 2025, at the IMO's 83rd Session of the Marine Environment Protection Committee (MEPC), the IMO agreed (in-principle) measures to drive down international shipping emissions and accelerate the uptake of low- and zero- carbon fuels. These include a gradually declining GHG fuel standard, an international carbon market and an IMO Net-Zero Fund to subsidise uptake of green fuels and support a 'just and equitable transition' principally in developing countries. Although these measures were approved in-principle, and set for adoption in October 2025 at MEPC ES.2, they were deferred for one year.
 - Australia voted against this deferral, together with key partners including the Pacific Island countries, European Union, Canada and United Kingdom.

BackgroundMERNAP

- In the 2023-24 Budget, the government committed \$8.4m to develop a Transport Emissions Roadmap and Action Plan – a strategy to support the economy's transition to net zero across all forms of transport and transport infrastructure.
- The MERNAP was separately funded (\$600,000) to develop the maritime element of the Roadmap and Action Plan and chart a practical net-zero transition course for our domestic maritime sector.
- A series of issues papers on a range of maritime decarbonisation topics covering regulatory challenges and gaps, energy sources and technologies, skills and training, and international partnerships, were released for public consultation during 2023-24. Outcomes from this consultation have been incorporated into the MERNAP.

Green Shipping Corridors

- A Memorandum of Understanding between Australia and Singapore was signed on 5 March 2024, formalising cooperation on a Green and Digital Shipping Corridor.
- A Memorandum of Understanding between Australia and the Republic of Korea was announced in February 2025, formalising cooperation on establishing Green Shipping Corridors.

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Rural and Regional Affairs and Transport

Lead/Support contact: Paula Stagg/§22(1)(a)(ii)

SB25-000388

SUBJECT: New Vehicle Efficiency Standard Implementation**Talking Points**

- The *New Vehicle Efficiency Standard Act 2024* (NVES Act) came into effect on 1 January 2025.
- The first reporting period for the New Vehicle Efficiency Standard (NVES) commenced on 1 July 2025 and ends on 31 December 2025.
- The first NVES units will be issued in February 2026 for the 2025 reporting period.
- The NVES regulator has worked closely with industry participants and other stakeholders to develop IT systems and build understanding of compliance requirements, through:
 - providing early access to input data to the Register of Approved Vehicles (RAV) ahead of compliance obligations commencing
 - reuse of the RAV system to make complying as straightforward and familiar as possible
 - ongoing education and support for vehicle suppliers on their new obligations
 - providing account managers to support all regulated entities
 - the delivery of the NVES regulator website, providing targeted and clear information on the NVES
- The roll out of the regulations has gone smoothly. There has been positive engagement with industry including self-identifying errors and working with the regulators (both NVES and Road Vehicle Safety) to make corrections.

Key Issues

- The NVES works by setting an average emissions target for all new covered vehicles.
- A regulated entity's entire NVES fleet is used in calculating whether they have met the emissions target for a reporting period.
- Entities have until the final emissions value (FEV) is issued (2 years from the interim emissions value (IEV)), to meet or beat the emissions target. They may do this by:
 - supplying more fuel-efficient, low or zero emission vehicles;
 - covering the shortfall in the following two reporting periods by selling more efficient vehicles that are below the emissions target; and/or
 - purchasing units from other entities to offset their emissions values.
- This allows entities to meet the emissions target with a range of vehicle technologies including EV, hybrid and more efficient internal combustion engine (ICE) vehicles.

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- Over time, the emissions target is lowered, and in order to continue to meet or beat the target, companies must provide more choices of fuel-efficient, low or zero emissions vehicles.
- Emissions targets are set out in the NVES Act from 2025 to 2029. The targets are 'headline' limits, these limits are then adjusted by weight to determine the final target for a particular vehicle.
- The Australian Government has committed \$84.5 million over 5 years commencing in 2024-25 (and \$12.6 million per year ongoing) to stand-up the NVES regulator, build the required IT systems and operate the regulator.

Key dates

- The first reporting period runs 1 July 2025 to 31 December 2025.
- The first IEV will be issued February 2026.
- The first NVES units will be issued, and can be traded between entities, from February 2026.
- Entities are not liable for penalties for the 2025 reporting period until February 2028 when the first FEV will be issued, should their FEV be greater than zero.

Key statistics

- We expect significant variation in data and trends over the first reporting period and note the 2025 reporting period is only 6-months in total.
- As at end September 2025, 54 of the approximately 62 regulated entities entered vehicles onto the RAV.
- This represented around 281,300 covered vehicles (those who have an emissions target to meet) during the quarter of reporting.
- Around 41,500 of the covered vehicles report zero emissions, meaning they are battery electric vehicles, representing 78 models from 34 different regulated entities.
- This means around 82% of NVES vehicles were either a traditional ICE, or a form of hybrid vehicle.

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Rural and Regional Affairs and Transport

Lead/Support contact: Paula Stagg/§22(1)(a)(ii)

SB25-000388

Financial Information as at 31 October 2025

Program/Project Start Date:	2024-25					
Program/Project End Date:	Ongoing					
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL (FE) \$m
Appropriation Budget	24.4	20.9	13.6	12.8	12.8	84.5
Less:						
Actual Expenditure YTD at 31 October 2025	12.1	3.9				16
Total Committed Funds at 31 October 2025	N/A	8.5	N/A	N/A	N/A	8.5
Total Uncommitted Funds(balance)	0	8.8	13.6	12.8	12.8	48.0

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient. 2024-25 being a previous financial year no longer shows commitments of funds.

*Work is proceeding as planned to establish the necessary NVES regulatory systems. As the work is proceeding, savings are being identified.

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2025-2026 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Paula Stagg/Megan Scott

SB25-000390

SUBJECT: Tasmanian Transport Schemes Review**Talking Points**

- The Australian Government recognises the importance of the Tasmanian Freight Equalisation Scheme (TFES), as Tasmania is the only state in Australia that is heavily dependent on interstate sea transport links for its economic prosperity.
- On 2 April 2025, the government announced a \$95 million boost to the TFES, including \$2 million for an independent review into the TFES as well as the Bass Strait Passenger Vehicle Equalisation Scheme (BSPVES).
- The government announced the commencement of the review and the appointment of Dr Jenny Gordon and Mr David Parmeter on 7 October 2025.
 - Dr Gordon is a policy economist with deep experience in economic and social policy, drawing on micro and macroeconomic frameworks, models, and empirical analysis.
 - Mr Parmeter has significant experience in the Australian maritime industry, holding various roles with shipping lines and industry bodies.
- The review will:
 - make recommendations to ensure the TFES is fit-for-purpose and delivers for Tasmanians into the future.
 - consider the recommendations from the Senate Select Committee on the TFES, including BSPVES, and how to modernise the system to ensure it best serves Tasmanians including reducing administrative burden for more efficient shipping.
- The reviewers commenced public consultations in November 2025 with the release of a consultation paper on the department's website and a visit to Tasmania from 12-19 November. Further consultations are planned in December 2025.
- A report is expected in the first half of 2026.

Background

- Since 1976, the government has provided financial assistance for non-bulk freight movements across the Bass Strait via the TFES, which is an ongoing and demand-driven program.
- On 20 August 2024, the Senate established the Senate Select Committee on the Tasmanian Freight Equalisation Scheme with the final report tabled on 19 December 2024. Recommendations 1 and 5 of the final report recommend the government undertake a review of the TFES and the associated BSPVES (**Attachment A**).

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(a)(ii)**Version Number:** 3**Date:** 17/11/2025

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2025-2026 Supplementary Budget Estimates**Rural and Regional Affairs and Transport****Lead/Support contact: Paula Stagg/Megan Scott****SB25-000390**

- On 2 April 2025, the minister in conjunction with the Hon Julie Collins MP, Minister for Agriculture Fisheries and Forestry, Minister for Small Business; Ms Anne Urquhart MP, Member for Braddon; and the Hon Rebecca White MP, Assistant Minister for Women, Assistant Minister for Indigenous Health, Assistant Minister for Health and Aged Care, announced a \$95 million increase to the TFES. \$93 million was allocated to the increase in assistance rates by 25% (around a \$46.5 million increase each year over the next 2 years), and \$2 million was allocated for an independent review into the TFES and BSPVES.
- In a letter dated 30 April 2025, the Minister committed to Fruit Growers Tasmania Inc. that the review would start within 60 days of the outcome of the federal election.
- On 7 October 2025 the minister in conjunction with Senator the Hon Anthony Chisholm, Assistant Minister for Regional Development; the Hon Julie Collins MP; the Hon Rebecca White MP; Ms Anne Urquhart MP; and Ms Jess Tessedale MP, Member for Bass announced the commencement of the review and the appointment of Dr Jenny Gordon and Mr David Parmeter.

Independent Review

- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts has published the Terms of Reference (**Attachment B**) and biographies for Dr Jenny Gordon and Mr David Parmeter (**Attachment C**) on its website.
- The review will investigate:
 - the original policy objectives of the TFES and BSPVES and whether these objectives remain fit-for-purpose.
 - whether changes to the design or administration of the schemes are needed to better serve those objectives.
- The review will also consider if the scheme could better support Tasmanian businesses to compete in other markets, recognising that, unlike their mainland counterparts, Tasmanian businesses do not have the option of transporting goods interstate by road or rail.
- During the review, public consultation sessions are being held across Tasmania and Victoria. The reviewers conducted an initial round of consultations in Tasmania from 12-19 November.
 - the consultations included one-one meetings, roundtables and public forums in Hobart, Launceston, Devonport, Burnie, King Island and Flinders Island.
- The reviewers will also consider submissions from stakeholders to the Senate Select Committee on TFES.

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- Jacobs Australia Pty Ltd have been engaged to provide specific data and analysis to support the review. The total value of the contract value is \$54,862.50 (GST incl.) The department's Bureau of Infrastructure and Transport Research Economics is also providing economic research and analysis support to the reviewers.
- The department is providing secretariat support to the independent reviewers.

Financial Information as at 31 October 2025

Program/Project Start Date:	2025-26					
Program/Project End Date:	2026					
	2024-25	2025-26	2026-27	2027-28	2028-29	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	0.0	2.0	0.0	0.0	0.0	2.0
Less:						
Actual Expenditure YTD at 31 October 2025	0.0	0.2				0.2
Total Committed Funds at 31 October 2025	0.0	0.9	0.0	0.0	0.0	0.9
Total Uncommitted Funds (balance)	0.0	0.9	0.0	0.0	0.0	0.9

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

The financial table only relates to the funding for the independent review. It does not include the \$93 million for the increased assistance under TFES.

Figures are GST Exclusive.

Supporting Information*Relevant Media Reporting*

- "Labor will deliver \$95 million boost to the Tasmanian Freight Equalisation Scheme"; the Hon Catherine King MP, the Hon Julie Collins MP, Ms Anne Urquhart MP and the Hon Rebecca White MP, ALP website, 2 April 2025 – <https://alp.org.au/news/labor-will-deliver-95-million-boost-to-the-tasmanian-freight-equalisation-scheme/>
- "Increased support for Tasmanian freight begins"; the Hon Catherine King MP, Department website, 1 July 2025 – <https://minister.infrastructure.gov.au/c-king/media-release/increased-support-tasmanian-freight-begins>

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- “Review to ensure a strong transport future for Tasmania”; the Hon Catherine King MP, Department website, 7 October 2025 – <https://minister.infrastructure.gov.au/c-king/media-release/review-ensure-strong-transport-future-tasmania>
- “Farmers miss out on freight scheme boost”; King Island Courier, 30 October 2025 – https://readnow.isentia.com/Temp/198691-1261030111/1140400895_20261030.pdf

Attachments

- A: Recommendations from the Senate Select Committee’s final report
- B: Terms of Reference
- C: Short Bios for Dr Gordon and Mr Parmeter

Released under the Freedom of Information Act by the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts

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2025-2026 Supplementary Budget Estimates**Rural and Regional Affairs and Transport****Lead/Support contact: Paula Stagg/Megan Scott****SB25-000390****Attachment A: Recommendations from the Senate Select Committee's final report**Recommendation 1

The committee recommends that the Australian Government undertake a review of the Tasmanian Freight Equalisation Scheme with consideration given to:

- the original policy intent of the Scheme and whether it remains fit for purpose;
- options to alleviate the freight cost disadvantage incurred by shippers of eligible non-bulk goods between Tasmania, inclusive of the Bass Strait islands and the mainland; and
- the rates of assistance available and the class scale system.

Recommendation 2

The committee recommends that, in the review of Government Business Enterprises currently being conducted by the Tasmanian Government, the following factors be considered in consultation with key port stakeholders:

- the primary role of TasPorts be; to provide the most efficient and cost effective facilitation of trade; and
- the role of TasPorts as a shipping operator given the National Competition Policy complications and additional costs generated.

Recommendation 3

The committee recommends that Services Australia develop clear and succinct guidance material and support services, including audiovisual user guides and instructions, and a dedicated phone line, to support claimants to better understand their likely eligibility under the Tasmanian Freight Equalisation Scheme to lodge accurate and timely claims.

Recommendation 4

The committee recommends that Services Australia develop an online claims calculator tool with the functionality to estimate the approximate value of prospective claims to assist prospective claimants to better understand their likely eligibility under the Tasmanian Freight Equalisation Scheme.

Recommendation 5

The committee recommends that the Australian Government commission the Australian Competition and Consumer Commission to review the competitiveness of trade on Bass Strait and to the Bass Strait islands, considering both sea and air freight, including the rationale behind commodity pricing for the fresh produce sector.

Contact: Megan Scott**Cleared by:** Mike Makin, A/g First Assistant Secretary**Phone:** (02) 6136 s22(1)
(a)(ii)**Version Number:** 3**Date:** 17/11/2025

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2025-2026 Supplementary Budget Estimates**Rural and Regional Affairs and Transport****Lead/Support contact: Paula Stagg/Megan Scott****SB25-000390****Attachment C: Short Bios for Dr Gordon and Mr Parmeter**Dr Jenny Gordon

Jenny is a policy economist with deep experience in economic and social policy, drawing on micro and macroeconomic frameworks, models, and empirical analysis. She has worked at a high level in business and government.

Jenny started her professional career at the Reserve Bank of Australia. In 1995, Jenny became a partner at the Centre for International Economics.

From 2008, Jenny spent 10 years at the Australian Productivity Commission as Principal Adviser (Research) and First Assistant Secretary. In 2018, Jenny joined Nous Group where she was the Chief Economist.

Jenny was the Chief Economist at the Department of Foreign Affairs and Trade from 2019 to 2021.

Jenny is currently a Non-Executive Director and Natural Capital and Climate, an Honorary Professor for the Centre for Social Research at the Australian National University, a Nonresident Fellow at the Lowy Institute, and serves on the Advisory Council at the Asian Development Bank Institute.

Jenny has a PhD in Economics and a Master of Arts from Harvard University, and a Master and Bachelor of Economics (Honours) from Macquarie University.

Mr David Parmeter

David has significant experience in the maritime industry. David started his career at BHP Steel as an industrial officer in 1981. In 1984 he went to work with the Australian National Line as an industrial relations officer. David subsequently joined the Commonwealth Steamship Owners Association, which later merged with the Australian Shipowners Association (ASA) to become Maritime Industry Australia.

After more than a decade working with the ASA, David moved to Teekay Shipping Australia (TKA) in 2002, as Director of Human Resources. In 2006, he became Managing Director of TKA, a role he held for nearly 12 years.

David has previously been elected as President of Asian Shipowners Association. In 2018, David became Chair of Maritime Industry Australia Limited.

David was appointed as Director of the Sydney Bethel Union in November 2019 and is currently the Deputy Chair. David is also currently the Chair of the Australian Mariners' Welfare Society.

David has a Bachelor of Commerce (Industrial Relations) from University of NSW and a Bachelor of Laws from University of Technology, Sydney.

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(a)(ii)**Version Number:** 3**Date:** 17/11/2025

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2025-2026 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Dr Jennie Hood/Michael Gregory

SB25-000309

SUBJECT: Regional Development Australia Committees**Talking Points**

- The role of the 50 Regional Development Australia Committees (RDAs) is set out in a Ministerial Charter. The current Charter (**Attachment A**) was released on 28 July 2023.
- The Charter focuses RDA activities on supporting implementation of the Australian Government's Regional Investment Framework (RIF), which guides investment in people, places, services, and industries and local economies.
- Australian Government funding for RDA activities is managed via Funding Agreements, currently in place for the period 1 January 2025 to 30 June 2030. The Victorian RDAs receive their funding via a single agreement with the Victorian Government.
- In February 2025, the Hon Kristy McBain MP, Minister for Regional Development, Local Government and Territories, appointed new Chairs for the majority of RDAs (in conjunction with State funding partners where applicable).
 - the Chair roles for RDA Far West and RDA Logan and Redlands were not filled following the roles being advertised. These roles were re-advertised and appointments were made in July 2025.
 - the Chair positions for RDA Illawarra Shoalhaven and RDA Wheatbelt were also re-advertised after the Chairs of these committees resigned. The new Chair for RDA Illawarra Shoalhaven was appointed in July 2025 and the new Chair for RDA Wheatbelt was appointed in October 2025.
 - the Chairs of RDA Riverina and RDA Moreton Bay and Sunshine Coast resigned in October 2025 and these roles are being advertised.
- New Chair appointment terms run from 1 April 2025 to 31 December 2027, except for:
 - RDA Brisbane, which runs from 1 July 2025 to 31 December 2027
 - RDA Far West, which runs from 7 July 2025 to 31 December 2027
 - RDA Illawarra Shoalhaven, which runs from 8 July 2025 to 31 December 2027
 - RDA Logan and Redlands, which runs from 10 July 2025 to 31 December 2027, and
 - RDA Wheatbelt, which runs from 10 October 2025 to 31 December 2027.

Background

- RDAs are incorporated associations responsible for their own activities and employment arrangements, in line with their funding obligations and Rules of Association. The exception is the 6 Victorian RDAs, which are independent non-incorporated advisory bodies of the Victorian Government.

Contact: Michael Gregory**Cleared by:** Dr Jennie Hood, A/g First Assistant Secretary**Phone:** 02 6136 ^{s22(1)}(a)(ii) 17/11/2025**Version Number:** 0.1**Date:**

2025-2026 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Dr Jennie Hood/Michael Gregory

SB25-000309

- RDA Chairs are appointed by the responsible Australian Government minister. Victorian appointments are made in conjunction with the responsible state minister, and South Australian (SA) appointments are made in conjunction with the responsible state minister and the President of the Local Government Association of SA.
- The governance responsibilities of the minister, government and RDAs are summarised at **Attachment B**.

Financial Information as at 31 October 2025

Program/Project Start Date:	July 2009					
Program/Project End Date:	Ongoing					
	2024-25	2025-26	2026-27	2027-28	2028-29	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	21.9	22.3	23.0	23.5	24.1	114.8
Less:						
Actual Expenditure YTD at 31 October 2025	21.4	12.9				34.3
Total Committed Funds at 31 October 2025	0	8.6	21.3	21.3	21.3	72.5
Total Uncommitted Funds (balance)	0.5	0.8	1.7	2.2	2.8	8.0

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Supporting Information

Questions on Notice (QoNs)

- SQ25-000149

Attachments

- A: RDA Charter
- B: Key governance responsibilities of the Minister, government and RDAs

Contact: Michael Gregory

Cleared by: Dr Jennie Hood, A/g First Assistant Secretary

Phone: 02 6136 ^{s22(1)}(a)(ii) 17/11/2025

Version Number: 0.1

Date:

Attachment A



An Australian Government Initiative



Regional Development Australia Charter

The Albanese Government's vision for regional Australia is one of strong, connected regions that shape our economic growth and wellbeing; are resilient and responsive to economic and environmental shocks; are inclusive, vibrant and diverse. Regions that our First Nations people have every opportunity to engage in and shape, and where people, businesses and investments thrive.

Regional Development Australia Committees (RDAs) are critical to the delivery of this vision, including supporting the successful implementation of the Australian Government's Regional Investment Framework (RIF), which will guide a more coordinated approach to regional development, underpinned by local engagement.

RDAs play a role in helping to drive economic growth, innovation and entrepreneurship in regions through facilitating investment in community, industry and the environment. RDAs assist to bridge the regional development gaps in regions by working with a broad range of stakeholders across sectors and supporting the delivery of identified Australian Government strategic priorities.

As representatives of their local communities, RDAs will:

- focus their activities and strategy on delivery of the RIF in their region, including investment in people, places, services, and industries and local economies
- support regional stakeholders, including local government and the not-for-profit-sector, to seek grant opportunities that advance strategic regional priorities
- support decarbonisation efforts and the transformation to a net zero economy and enable regional linkages between sectors to achieve these aims
- build the evidence for economic development, including innovation and diversification strategies
- facilitate meaningful engagement across the three levels of government to ensure investments deliver better outcomes for regions, and
- contribute relevant data and local intelligence to support the evidence base to inform regional development strategies, program design and policy responses.

RDAs use their local, cross-sector expertise and regional voice to:

- collaborate with integrity, transparency, respect and accountability
- engage with diverse communities, especially First Nations people
- support the Government's ambition of 'no one held back and no one left behind', and
- support gender equality opportunities in their regions.

Minister for Regional Development, Local Government and Territories

28 July 2023

Attachment B

Key governance responsibilities of the Government and RDAs are summarised in the tables below.

Whole of program arrangements

Ministerial Responsibilities	Australian Government Responsibilities	RDA Responsibilities
Appointment, extension and removal of Chair. ¹	Directing an RDA to remove a staff member from working on Funding Agreement activities.	Appointment, extension and removal of Deputy Chair after seeking Minister's agreement.
Agreement to the appointment, extension and removal of Deputy Chairs.	Reviewing information provided by RDAs to validate performance and acquit program funding.	Abiding by the Code, and enforcing disciplinary action against the Deputy Chair (after consulting the Minister), members and staff if necessary.
Enforcing disciplinary action against a Chair for breaches of the Code of Conduct and Ethics for Committee Members and Personnel (the Code).	Conducting audits where necessary.	Engagement and management of staff, including a Director of Regional Development.
Agreeing to disciplinary action against a Deputy Chair for breaches of the Code.	Acting to terminate the Funding Agreement with or without default by an RDA, if required.	Appointment, extension and removal of members.
	Making payments to RDAs when milestones are met.	Management of day-to-day affairs, including ensuring there are effective governance arrangements.
		Provision of certain information to the department, including an annual business plan and budget, an annual report, audited financial statements and a funding acquittal.
		Ensuring compliance with relevant laws.

¹ In SA and Victoria, appointment decisions are made in conjunction with the State Minister for Regional Development. In SA, decisions are made also in conjunction with the President of the Local Government Association of SA.

Detailed arrangements for jurisdictions

State/ Territory	No of RDAs	Governing System	Other Government Support	Chair Appointment
Indian Ocean Territories (IOT) ² Jervis Bay Territory (JBT) ³ Norfolk Island (NI) ⁴	1	Incorporated Association	Nil	AG Minister
NSW/ ACT ⁵	13	Incorporated Association	Nil	AG Minister
NT	1	Incorporated Association	Minor State Government funding for project work	AG Minister
QLD	11	Incorporated Association	Nil	AG Minister
SA	8	Incorporated Association	From State and local governments to undertake economic development work on their behalf	AG and State Ministers, and the President of the SA Local Government Association
TAS	1	Incorporated Association	Nil	AG Minister
VIC	6	Unincorporated Advisory Committee within Regional Development Victoria	From State Government to undertake economic development work on its behalf	AG and State Ministers
WA	9	Incorporated Association	Nil	AG Minister

² IOT services are delivered via a local 'Regional Development Organisation' (RDO). The Chair of the IOT RDO is the IOT Administrator.

³ RDA Illawarra Shoalhaven (NSW) delivers services for JBT.

⁴ RDA Mid North Coast (NSW) delivers services for NI.

⁵ RDA Southern NSW and ACT delivers services for the ACT.

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2025-2026 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Jennie Hood/Michael Gregory

SB25-000311

SUBJECT: Local Government – Engagement and Financial Assistance**Talking Points**

- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts administers the majority of the Australian Government's investment in local government.
- In 2025-26, this included \$3.5 billion through the Financial Assistance (FA) Grant program (which includes \$1.7 billion bought forward and paid to councils on 20 June 2025).
 - FA grant funding is untied and distributed to 547 local governing bodies in accordance with the *Local Government (Financial Assistance) Act 1995*.
 - Decisions on the timing and amount of bring forward payments are a matter for the Australian Government.
- In 2025-26, local governments will receive direct assistance through the Roads to Recovery program and the Local Roads and Community Infrastructure program.
- Funding is also available under Infrastructure Investment Program sub-programs including the Safer Local Roads and Infrastructure Program (under Outcome 1, **SB25-000288** refers).
- The department does not collect performance data on individual councils; such questions are a matter for state and territory governments.

Previous Parliamentary Inquiry

- The 2024 House of Representatives Standing Committee on Regional Development, Infrastructure and Transport (the Committee) Inquiry into Local Government Sustainability (the previous inquiry) lapsed with the 47th Parliament's prorogation.
- On 14 February 2025, the Committee released an interim report, which summarised key themes in the evidence provided, but did not make any recommendations.
- The department provided written and verbal evidence to the Committee.

Current Parliamentary Inquiry

- On 6 November 2025, the Committee adopted an inquiry into local government funding and fiscal sustainability (the Inquiry) following a referral from the Hon Kristy McBain MP, Minister for Regional Development, Local Government and Territories.
- The department has accepted an invitation to appear before the Committee to provide evidence to the Inquiry on 27 November 2025.

Contact: Michael Gregory**Cleared by:** Jennie Hood, A/g First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 1.0**Date:** 14/11/2025

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2025-2026 Supplementary Budget Estimates**Rural and Regional Affairs and Transport****Lead/Support contact: Jennie Hood/Michael Gregory****SB25-000311****Engagement**

- The Local Government Ministers' Forum (LGMF) met in Canberra on 28 November 2025. LGMF is chaired by the Minister McBain, and provides a forum for state, territory and Australian Government ministers to discuss the challenges facing councils.

Background**Parliamentary inquiries**

- Public submissions to the previous inquiry closed on 31 May 2024, with 16 public hearings held and 287 submissions received.
- Minister McBain referred the issue of local government funding and fiscal sustainability for inquiry on 4 November 2025, with new terms of reference, so that the work of the previous inquiry could be completed in the 48th Parliament.
- The terms of reference were revised to ensure the Inquiry could best explore the key issues demonstrated through evidence provided to the previous inquiry. They support a focus on the interactions between governments, funding sources and the impact and effectiveness of that funding. The terms of reference are provided at Attachment A.
- The Committee will draw upon evidence already provided through the previous inquiry but is also seeking any new evidence relevant to the revised terms of reference. A period for written submission to the Inquiry has opened and will close on Tuesday 3 February 2026.

Engagement***Local government survey***

- On 30 July 2025, Minister McBain commissioned a survey of councils on their experience of regulation and compliance activity duplication, to inform the Economic Reform Roundtables held on 19 - 21 August 2025.
 - 60 responses were received, spread across all states and the Northern Territory.
 - the key categories of duplication are: environmental and public health regulations; grant and financial reporting requirements.

National Awards for Local Government

- The ceremony for the National Awards for Local Government was held in June 2025 in Canberra, incorporated into the ALGA National General Assembly.

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Australian Council of Local Government (ACLG)

- While the ACLG did not convene in 2025 due to the timing of the Federal election, opportunities for ministerial engagement were made available to local governments attending ALGA's National General Assembly held on 24 - 27 July 2025.
- ACLG was held on 5 July 2024 in Canberra with over 800 attendees.

Financial Information as at 31 October 2025**FINANCIAL ASSISTANCE GRANT PROGRAM**

Program/Project Start Date:	1 July 1974					
Program/Project End Date:	Ongoing					
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget	509.2* [^] (-14.0 adj +1,726.4)	3,452.7* [^] (-1,726.4)	3,588.1	3,724.0	3,863.3	15,137.3
Less:						
Actual Expenditure YTD at 31 October 2025	2,221.6*	429.8				2,651.4
Total Committed Funds at 31 October 2025	-1,712.4* [^] (0.0)	3,022.9* [^] (1,296.5)	3,588.1	3,724.0	3,863.3	12,485.9
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient. Appropriation Budget figures from Budget 2025-26 - Budget Paper No.3.

* \$1.726 billion was brought forward from 2025-26 and paid to jurisdictions on 20 June 2025

*[^] Allocations will be adjusted in 2025-26 MYEFO to reflect actuals and program-specific variations/indexation (adjustments which are known as at 31 October 2025 are provided in parentheses and there will be further adjustments for indexation required).

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SUPPLEMENTARY FUNDING FOR SOUTH AUSTRALIAN ROADS

Program/Project Start Date:	1 July 2004					
Program/Project End Date:	Currently 30 June 2026					
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget	20.0	20.0	0.0	0.0	0.0	40.0
Less:						
Actual Expenditure YTD at 31 October 2025	20.0	20.0				40.0
Total Committed Funds at 31 October 2025	0.0	0.0	0.0	0.0	0.0	0.0
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Supporting Information*Questions on Notice (QoNs)*

- SQ25-002201
- SQ25-002202
- SQ25-002204
- SQ25-002205
- SQ25-002043

Attachments

- A: Inquiry into Local Government Funding and Fiscal Sustainability - Terms of Reference

Contact: Michael Gregory**Cleared by:** Jennie Hood, A/g First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 1.0**Date:** 14/11/2025

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Attachment A

Inquiry into Local Government Funding and Fiscal Sustainability -Terms of Reference

The House of Representatives Standing Committee on Regional Development, Infrastructure and Transport will inquire into and report on local government funding and fiscal sustainability, with a particular focus on:

1. Interactions between Governments

- i. Assess the nature and scale of Australian, state and territory government funding provided to local government, both directly and through Commonwealth-state agreements.
- ii. Examine the legislative and policy frameworks underpinning Commonwealth financial support to local government.

2. Identification of All Funding Source

- i. Identify and map all sources of funding received by local government from the Australian Government and state/territory governments, including:
 - a. Untied grants (e.g., Financial Assistance Grants).
 - b. Tied/specific-purpose grants and project-based programs, co-contribution requirements and competitive grant processes.
 - c. Revenue sharing arrangements (e.g., stamp duty, rates capping subsidies, GST-related disbursements where applicable).
 - d. Emergency, disaster recovery and resilience funding.
 - e. One-off or ad hoc funding streams.
- ii. Examine local government own-source revenue (such as rates, fees, charges and commercial activities).

3. Impacts and Effectiveness

- i. Evaluate how funding arrangements, including indexation freezing, influence the financial sustainability, service delivery capacity and infrastructure investment of local governments.
- ii. Consider whether existing funding mechanisms are addressing the evolving responsibilities of local governments.
- iii. Identify barriers to infrastructure service delivery, including trends in attracting and retaining a skilled workforce, impediments to security for local government workers and impacts of labour hire practices.

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-
- iv. Explore opportunities to improve productivity and coordination of local government.

4. Previous Inquiry

- i. Consider evidence provided to the House of Representatives Standing Committee on Regional Development, Infrastructure and Transport of the 47th [Parliament Inquiry into Local Government Sustainability](#).

5. Other relevant matters

Released under the Freedom of Information Act by the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts

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Lead/Support contact: Jennie Hood, s22(1)(a)(ii)

SB25-000313

SUBJECT: Growing Regions Program**Talking Points**

- In the October 2022-23 Budget, the Australian Government committed \$600.0 million for the Growing Regions program to deliver community and economic benefits through investment in community-focused infrastructure that revitalises regions and enhances amenity and liveability throughout regional, rural and remote Australia.
- The program provides project funding of between \$500,000 and \$15.0 million to eligible local government entities and incorporated not-for-profit organisations.
- Program funding must be used to construct new, expanded or upgraded capital works projects in regional, rural and remote areas that are outside the Greater Capital City Statistical Areas (GCCSAs), as defined by the Australian Bureau of Statistics.
- The program is being delivered through 2 funding rounds, through an open competitive process, over 5 years:
 - on 16 May 2024, 40 successful projects from Growing Regions Round 1 were announced, providing \$206.6 million in government funding.
 - in January 2025, 72 projects from Growing Regions Round 2 were announced, providing \$386.7 million in government funding.
- In May 2025, responsibility for the Growing Regions program transferred from the Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP, to the Minister for Regional Development, Local Government and Territories, the Hon Kristy McBain MP. Minister McBain is now the decision maker for the program.
- As at 31 October 2025:
 - 110 projects are receiving \$587.1 million in government funding across both rounds of Growing Regions (2 projects have withdrawn)
 - 104 (95%) funding agreements have been executed between jurisdictions and project proponents, and
 - \$116.5 million in program funding has been paid to proponents upon successful completion of agreed project milestones.

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SB25-000313

Key Points

- Across the Growing Regions program and Thriving Suburbs program (SB25-000317), all areas of Australia have had access to a funding opportunity to construct new community infrastructure or expand or upgrade existing infrastructure for wider community benefit.
- Project funding for the Growing Regions program is being provided to successful proponents through state and territory governments, in line with the Program Guidelines and the Growing Regions Schedule – Infrastructure Federation Funding Agreement (FFA).
 - under these arrangements, the government has provided program funding to state and territory governments who are responsible for working with approved project proponents to prepare and execute funding agreements, and make payments based on agreed milestones.
 - where projects are cancelled or unable to be contracted, program funds must be returned to the government.
 - where the final cost of a completed project is less than the original approved funding amount, these funds are considered state/territory revenue, and the states/territories agree to consult with the government on the treatment and reallocation of the remaining funding.
- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts has met with jurisdictions each month since January 2025, and receives monthly project-level progress reports. The department also meets and corresponds with jurisdictions as needed to discuss at-risk projects and provide mitigating policy advice.
- Delivery is underway, with \$55.5 million in milestone payments paid to Round 1 proponents and \$61.0 million paid to Round 2 proponents (Table 1 and 2 provide more information).

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Lead/Support contact: Jennie Hood, s22(1)(a)(ii)

SB25-000313

Table 1: Round 1 Project Funding Agreements Executed and Milestone Payments made by administering jurisdictions – As at 31 October 2025

State	No of projects	Australian Government funding	Funding agreements executed	Milestone payments
NSW	10	\$43,052,992	9	\$10,937,085
NT	0	0	0	0
QLD	9	\$52,983,125	9	\$20,380,000
SA	6*	\$21,626,635*	6	\$9,485,574
TAS	1	\$11,000,000	1	\$200,000
VIC	8	\$53,004,470	8	\$2,100,000
WA	5	\$23,547,533	5	\$12,418,029
TOTAL	39	\$205,214,755	38	\$55,520,688

* On 12 September 2025, 1 South Australian project withdrew prior to executing an agreement (reduction of \$1,375,380). The Australian Capital Territory is geographically ineligible.

Table 2: Round 2 Project Funding Agreements Executed and Milestone Payments made by administering jurisdictions – As at 31 October 2025

State	No of projects	Australian Government funding	Funding agreements executed	Milestone payments
NSW	16	\$79,152,477	16	\$21,249,801
NT	2	\$5,895,947	2	\$1,000,000
QLD	25	\$159,639,165	23	\$33,061,000
SA	5	\$11,488,163	3	\$1,454,016
TAS	3	\$16,062,960	3	\$1,012,000
VIC	7*	\$20,361,976*	6	\$298,239
WA	13	\$89,282,481	13	\$2,940,373
TOTAL	71	\$381,883,169	66	\$61,015,429

* On 19 June 2025, 1 Victoria project withdrew prior to executing an agreement (reduction of \$4,805,000). The Australian Capital Territory is geographically ineligible.

Contact: s22(1)(a)(ii)

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2025-2026 Supplementary Budget Estimates**Rural and Regional Affairs and Transport****Lead/Support contact: Jennie Hood,** s22(1)(a)(ii)**SB25-000313****Background**

- On 26 July 2024, the Prime Minister authorised the extension of the Growing Regions program from 30 June 2026 to 30 June 2027 and the reallocation of \$93.4 million in uncommitted funds from Round 1 to Round 2, bringing the total funding envelope for Round 2 to \$393.4 million.
- On 3 September 2025, the Prime Minister authorised a further extension of the Growing Regions Program from 30 June 2027 to 29 February 2028.

Round 1

- Round 1 of the program was open from 5 July 2023 to 15 January 2024 and had a 2-stage application process: Stage 1 - Expression of Interest (EOI), and Stage 2 - full application.

Round 2

- Round 2 of the program was open from 5 September 2024 to 10 October 2024 and had a single stage application (full application only).

Administration and project funding

- All states and territories (except ineligible ACT) were provided program and administration funding to administer Growing Regions projects, as outlined in Table 3.

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Rural and Regional Affairs and Transport

Lead/Support contact: Jennie Hood, ^{s22(1)(a)(ii)}

SB25-000313

Table 3: Australian Government funding paid to jurisdictions – as at 31 October 2025

State	Australian Government Project Funding			Administration Funding (R1&2)	Total Funding (inclusive of Administration Funding)
	Round 1	Round 2	Total		
NSW	\$43,052,992	\$79,152,477	\$122,205,469	\$1,372,055	\$123,577,524
NT	\$0	\$5,895,947	\$5,895,947	\$208,959	\$6,104,906
QLD	\$52,983,125	\$159,639,165	\$212,622,290	\$2,276,223	\$214,898,513
SA	\$23,002,015	\$11,488,163*	\$34,490,178	\$494,902	\$34,985,080
TAS	\$11,000,000	\$16,062,960	\$27,062,960	\$420,630	\$27,483,590
VIC	\$53,004,470	\$25,166,976*	\$78,171,446	\$931,714	\$79,103,160
WA	\$23,547,533	\$89,282,481	\$112,830,014	\$1,278,300	\$114,108,314
TOTAL	\$206,590,135	\$386,688,169	\$593,278,304	\$6,982,783	\$600,261,087

* On 12 September 2025, 1 South Australian project withdrew prior to executing an agreement (reduction of \$1,375,380), additionally on 19 June 2025, 1 Victoria project withdrew prior to executing an agreement (reduction of \$4,805,000). However, these funds had already been paid to these states upon execution of the FFA and have not yet been returned to the Australian Government therefore the amounts are included here.

ANAO Audit of the Growing Regions program

- The first performance audit report, tabled in Parliament on 29 May 2024, found that the design of the Growing Regions program was largely effective. The ANAO provided 2 recommendations to the department relating to performance targets, and developing appropriate advice to government.
 - the department agreed in principle to both recommendations.
- The second performance audit report, tabled in Parliament on 14 November 2024, found that the implementation and award of funding for Round 1 of the Growing Regions program was largely effective. The ANAO provided 2 recommendations to the department relating to identifying in the program guidelines how to assess ineligible project types and expenditure to ensure that successful projects reflect the program's policy intent and objectives, and ensuring transparency of assessment processes by applying the processes as set out in the program guidelines.
 - the department agreed to both recommendations.

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SB25-000313

Table 4: Financial Information as at 31 October 2025

Program Start Date:	2023-24					
Program End Date:	2027-28					
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget ¹	607.1	0.0	0.0	0.0	0.0	607.1
Less:						
Actual Expenditure YTD at 31 October 2025 ³	600.3	0.0				600.3
Total Committed Funds at 31 October 2025 ²	0.0	0.0	0.0	0.0	0.0	0.0
Total Uncommitted Funds (balance)	6.8	0.0	0.0	0.0	0.0	6.8

¹ Figures include Growing Regions Rounds 1 & 2 FFA administration costs to states/territories of: 1% of project funding + one off \$150,000 per state/territory with successful projects being funded.

² Program-specific Schedules have been executed to the Infrastructure FFA. Committed funds relate to funds the Australian Government has committed under these FFA schedules to fund state and territory governments.

³ Actual expenditure relates to payments made to state and territory governments under the FFA schedules, not payments made by the state and territory governments to proponents.

Totals may contain rounding variances.

Supporting Information

Questions on Notice (QoNs)

- **PQ25-000004** – Written by Senator the Hon David Shoebridge – February 2025

Freedom of Information (FOI) Requests

- **FOI 25-287**

Relevant Media Reporting

- **'Orange council sees red on claim for stadium compo', Paige Taylor, The Australian, 29 October 2025** - (https://readnow.isentia.com/Temp/198691-1260208734/1139779103_20261029.pdf). *Summary:* Orange City Council has rejected a breakaway Aboriginal group's claims that it owes compensation for a sports stadium, saying it already negotiated a deal for the stadium with the local Aboriginal

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SB25-000313

land council. Wiradjuri activist Paul Towney will soon meet with council to discuss compensatory payments.

- **'A southern Jacob's Ladder', Melissa Sheil, Albany Advertiser, 28 October 2025 -** (https://readnow.isentia.com/Temp/200034-1259745268/1139487214_20261028.pdf), *Summary:* Albany will soon have its own iteration of Kings Park's Jacob's Ladder, funded by a \$3.62 million grant via the Growing Regions Program. The project will help tell the bicentenary story.
- **'Victoria Park Redevelopment Breaks Ground in Echuca', Emma Roberts, 2QN, 28 October 2025 -** (<https://www.nationaltribune.com.au/victoria-park-redevelopment-breaks-ground-in-echuca/>), *Summary:* Official works have begun on the highly anticipated Victoria Park Multipurpose Facility redevelopment in Echuca. The \$13 million redevelopment was made possible through \$11 million in funding awarded via the Growing Regions Program. The facility will provide modern amenities, support local events and create new recreation opportunities.
- **'Birrell calls for more funding', Staff Writers, North Central Review, 12 August 2025 -** (https://readnow.isentia.com/Temp/198691-1227633257/1115416997_20260812.pdf), *Summary:* Member for Nicholls, Sam Birrell, has taken aim at the government for failing to deliver the infrastructure regional towns desperately need, accusing Labor of leaving communities like Kilmore to "make do" while vital projects gather dust. [...] While Mr Birrell acknowledged \$15 million in federal funding for the Seymour Community Wellbeing Hub under Labor's now-defunct Growing Regions Program, he accused the government of abandoning regional communities by scrapping the scheme without replacing it.
- **'Nothing for regional Oz', Sussan Ley, Member for Farrer and Deputy Leader of the Federal Opposition, Southern Riverina News, 2 April 2025 -** (https://readnow.isentia.com/Temp/198691-1174777311/1072863841_20260402.pdf), *Summary:* "In over 20 years, I am staggered to see a Federal Budget which completely forgot to include anything for regional Australia. There is no ongoing funding for the vital Growing Regions Program, Stronger Communities Programme, Local Roads and Community Infrastructure Program and the regional Precincts and Partnerships Program."

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SB25-000315

SUBJECT: Delivery of legacy regional programs**Talking Points**

- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts is continuing to implement 4 regional programs initiated under the previous Australian Government:
 - **Community Development Grants Programme (CDG)** – supports infrastructure that promotes stable, secure and viable regional communities.
 - **Regional Recovery Partnerships (Partnerships)** – coordinated investments with other levels of government to support recovery and growth in 9 regions.
 - **Rebuilding Regional Communities (RRC)** – is a stream within the Strengthening Rural Communities program, managed by the Foundation for Rural and Regional Renewal.
 - **Securing Raw Materials (SRM)** – provided businesses with up to \$5 million to relocate or expand into regional Australia and partner with a regional university or research organisation to research or develop innovative and locally sourced raw materials.
- In addition, implementation of a further 4 regional programs initiated under the previous government have been completed since 30 June 2024:
 - **Building Better Regions Fund (BBRF)** – supported investment-ready long-term projects in regional communities.
 - **Building Resilient Regional Leaders Initiative (BRRLi)** – delivered place-based leadership training in regional communities to allow regional leaders to develop leadership and resilience skills to support their local communities.
 - **Regional Cooperative Research Centres Projects (RCRC-P)** – supported short-term (up to 3 years) industry-led collaborations.
 - **Regional Growth Fund (RGF)** – supported major transformational projects, which in turn supports long-term economic growth and the creation of jobs in regions.

Key Points

- Many grantees have had difficulties completing their projects within the timeframes, due to factors including supply chain issues, labour shortages, cost escalations and natural disasters.
- The department, the Business Grants Hub in the Department of Industry, Science and Resources, and/or the states and territories are working with grantees to finalise projects.

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SB25-000315

Program data as at 31 October 2025

Program	Program Start	Program End	Number of Approved Projects (all rounds)	Total Appropriation \$m	Total expenditure to date \$m
BBRF	2016-17	2024-25	1,292	1,042.5	1,013.0
CDG	2013-14	2025-26	1,481	2,399.5	2,111.4
Partnerships	2020-21	2026-27	22	90.0	90.0
BRRLi	2021-22	2024-25	1	5.0	5.0
RRC	2021-22	2025-26	1	5.7	5.7
SRM	2020-21	2024-25	8	29.4	22.6
RCRC-P	2020-21	2024-25	2	5.8	5.8
RGF	2017-18	2023-24	17	224.7	223.5

Financial Background

Building Better Regions Fund (BBRF)

- BBRF ran over 9 years from 2016-17 to 2024-25 and provided \$1.01 billion in government funding over 5 rounds for regional infrastructure and community projects. The program closed on 30 June 2025.

Regional Growth Fund

- The Regional Growth Fund ran over 4 years from 2018-19 and provided \$223.5 million in government funding for major transformational projects.

Building Resilient Regional Leaders Initiative (BRRLi)

- The BRRLi pilot initiative was a place-based training program for emerging regional leaders. \$5.0 million in government funding was made available over 2 years from 2021-22 to 2022-23.

Regional Cooperative Research Centres Projects (RCRC-P)

- The RCRCP ran for 3 years from 2020-21 and provided \$5.8 million in government funding for 2 regional cooperative research centre projects in regional Australia.

Regional Recovery Partnership program (Partnerships)

- The Regional Recovery Partnerships program is a \$90 million place-based economic stimulus and recovery program delivered in nine regions across Australia. Funding was provided upfront to state governments through Federation Funding Agreements. Projects are expected to be completed by 31 December 2026.

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Rebuilding Regional Communities Program (RRC)

- The RRC ran for 4 years from 2021-22 and provided \$5.7 million in government funding to assist communities in their recovery from the impacts of the COVID-19 pandemic. The program was delivered through the Foundation for Rural and Regional Renewal. All project activities have been completed with final reporting due to the BGH in November 2025.

Securing Raw Materials Program (SRM)

- The SRM ran for 4 years from 2020-21 and provided \$29.4 million in government funding to support research and development on locally sourced raw material supplies, and businesses relocation to, or expansion in regional Australia. All project activities have been completed with BGH acceptance of final reporting for one grantee still pending. No further grant payments are expected to be made.

Financial Information as at 31 October 2025

COMMUNITY DEVELOPMENT GRANTS (CDG)

Program/Project Start Date:	2013-14					
Program/Project End Date:	2025-26					
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget	325.4 ²	213.1 ³	0.0	0.0	0.0	538.5
Less:						
Actual Expenditure YTD at 31 October 2025	212.4	37.9				250.3
Total Committed Funds at 31 October 2025	0.0	182.7	0.0	0.0	0.0	182.7
Total Uncommitted Funds (balance)	112.9	-7.5 ¹	0.0	0.0	0.0	105.5

Notes: Total Committed funds relate to remaining funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient. Total Committed funds does not include payments already made as they are reflected separately (Actual Expenditure YTD). Total column may contain rounding variances. Table data does not cover full life of program.

¹ Note: This figure is negative (indicating an overcommitment in 25-26) pending a movement of funds request.

² In the 2025-26 Budget, -\$1.845m, which was originally profiled in 2024-25 for the delivery of the ACT Jewish Museum project (CDG1630), was moved to the Department of Home Affairs.

³ In the 2025-26 Budget, -\$3.5m, profiled in 2025-26 for the delivery of the QLD Holocaust Museum and Education Centre project (CDG1619) was moved to a Special Purpose Payment and the department is currently negotiating the schedule under the Federation Funding Agreement – Infrastructure with Queensland Government.

Financial Information as at 30 June 2025, which was the Program Closure Date

SECURING RAW MATERIALS (SRM)Contact: ^{s22(1)(a)(ii)}

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SRM Program Start Date:	2020-21					
SRM Program End Date:	2024-25					
	2024-25	2025-26	2026-27	2027-28	2028-29	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	4.6 ¹	0.0	0.0	0.0	0.0	4.6
Less:						
Actual Expenditure YTD at 31 October 2025	1.6	0.0				1.6
Total Committed Funds at 31 October 2025	3.0	0.0	0.0	0.0	0.0	3.0
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

¹ Notes: In November 2024, uncommitted funds of \$5.42 million were removed from the appropriation to offset the Community Infrastructure Programs. This reduced the 2024-25 Appropriation Budget from \$10.00 million to \$4.58 million (rounded to \$4.6 million in the above table).

Financial Information as at 30 June 2025, which was the Program Closure Date

BUILDING BETTER REGIONS FUND (BBRF)

Program Start Date:	2016-17					
Program End Date:	2024-25					
	2024-25	2025-26	2026-27	2027-28	2028-29	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	140.5	0.0	0.0	0.0	0.0	140.5
Less:						
Actual Expenditure YTD at 31 October 2025	111.1	0.0				111.1
Total Committed Funds at 31 October 2025	0.0	0.0	0.0	0.0	0.0	0.0
Total Uncommitted Funds (balance)	29.4	0.0	0.0	0.0	0.0	29.4

Supporting Information

Freedom of Information (FOI) Requests

- BBRF – FOI 21-176
- CDG – FOI 26 – 025 – Hokoah Club Limited – Briefings held by department associated with the awarding of a grant.
- CDG – FOI 25 – 335 – Shed West (Kenmore Community Mens Shed) – Ministerial Submission prepared by Dept – response to QoN #142)

Relevant Media Reporting

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SB25-000315

BBRF:

- “Anam Cara House Geelong fighting for federal funding from 2021”, Luke Griffiths, Geelong Advertiser, 1 March 2025:
<https://www.geelongadvertiser.com.au/news/geelong/anam-cara-house-geelong-fighting-for-federal-funding-from-2021/news-story/15f4eca0dfaf416ce76f00b490e25d93?btr=456dfd77a6ddd69056f3193fdddf21e>
- “\$2.7m pledge for care”, Luke Griffiths, Geelong Advertiser, 1 April 2025.
https://readnow.isentia.com/Temp/198611-1174481533/1072599745_20260401.pdf

Community Development Grants (Rockhampton Sports Stadium):

- Multiple media articles on the decision to not approve the Rockhampton Sports Stadium project variation request. Examples include:
 - “Labor rips \$23 million in funding from Rockhampton”, Michelle Landry MP, Michelle Landry MP, 25 October 2025: <https://michellelandry.com.au/labor-rips-23-million-in-funding-from-rockhampton/>
 - “No federal funding for stadium project”, Matthew Pearce, Central Queensland Today, 25 October 2025: <https://cqtoday.com.au/news/2025/10/25/no-federal-funding-for-stadium-project/>
 - “Michelle Landry and Tony Williams launch different bids for \$23m stadium money”, Frazer Pearce, The Courier Mail, 29 October 2025: <https://content.isentia.io/?url=https://www.couriermail.com.au/news/queensland/rockhampton/sport/michelle-landry-and-tony-williams-launch-different-bids-for-23m-stadium-money/news-story/ec46614d1533df5367ab311c84c13a35&key=6d7263d3274cc4f87faef382dd7475c3&ver=1&mid=1260663978>
 - “Mayor Williams doesn’t want Rocky to miss out”, Matthew Pearce, Central Queensland Today, 1 November 2025: <https://cqtoday.com.au/news/2025/11/01/mayor-doesnt-want-rocky-to-miss-out/>

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SB25-000317

SUBJECT: Thriving Suburbs**Talking Points**

- In 2023-24, the Australian Government committed \$350.0 million for the Thriving Suburbs Program over 3 years, to enhance liveability, bolster social cohesion and support local amenity in urban, suburban and peri-urban communities across Australia.
- Thriving Suburbs provides project funding of between \$500,000 and \$15.0 million to eligible local government entities and incorporated not-for-profit organisations.
- Program funding must be used to construct new, expanded or upgraded capital works projects in urban, suburban and peri-urban communities inside the Greater Capital City Statistical Areas (GCCSAs), as defined by the Australian Bureau of Statistics.
- Thriving Suburbs is an open competitive program that is being delivered through a single round.
- In December 2024, 70 successful projects were announced, providing \$317.7 million in funding.
- The Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP, is the decision maker for the program.
- As at 31 October 2025:
 - 65 of the 70 projects (93%) have had funding agreements executed between jurisdictions and project proponents; and
 - \$69.9 million in program funding has been paid to proponents upon successful completion of agreed project milestones.

Key Points

- Across the Thriving Suburbs and the Growing Regions programs (**SB25-000313**), all areas of Australia have had access to a funding opportunity to construct new community infrastructure or expand or upgrade existing infrastructure for wider community benefit.
- Project funding is being provided to successful proponents through state governments, in line with the terms and conditions set out in the Program Guidelines and the Thriving Suburbs Program Schedule – Infrastructure Federation Funding Agreement (FFA).
 - under these arrangements, the government has provided program funding to state and territory governments who are responsible for working with approved project proponents to prepare and execute funding agreements, and make payments based on agreed milestones.

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- where projects are cancelled or unable to be contracted, program funds must be returned to the Australian Government.
- where the final cost of a completed project is less than the original approved funding amount, these funds are considered state revenue, and the States agree to consult with the Australian Government on the treatment and reallocation of the remaining funding.
- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts has met with jurisdictions each month since January 2025, and is receiving monthly project-level progress reports. The department also meets and corresponds with jurisdictions as needed to discuss any at-risk projects and provide mitigating policy advice.
- All states and territories (except the Northern Territory and the Australian Capital Territory which did not have any approved projects) were provided program and administration funding for Thriving Suburbs as follows:

Table 1: Australian Government funding paid to jurisdictions – as at 31 October 2025

State	Approved projects	Project Funding	Administration Funding	Total funding (inclusive of Administration funding)
NSW	15	\$61,568,898	\$765,689	\$62,334,587
QLD	6	\$11,762,179	\$267,622	\$12,029,801
SA	9	\$33,714,784	\$487,148	\$34,201,932
TAS	1	\$2,200,000	\$172,000	\$2,372,000
VIC	26	\$129,406,874	\$1,444,069	\$130,850,943
WA	13	\$79,003,790	\$940,038	\$79,943,828
TOTAL	70	\$317,656,525	\$4,076,566	\$321,733,091

*No projects were approved in the Northern Territory and the Australian Capital Territory.

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SB25-000317

Table 2: Funding Agreements & Milestone Payments – as at 31 October 2025

State	No of projects	Project funding	Funding agreements executed	Milestone payments
NSW	15	\$61,568,898	15	\$17,025,592
QLD	6	\$11,762,179	6	\$4,820,000
SA	9	\$33,714,784	7	\$5,854,579
TAS	1	\$2,200,000	0	\$0
VIC	26	\$129,406,874	26	\$39,520,990
WA	13	\$79,003,790	11	\$2,707,250
TOTAL	70	\$317,656,525	65	\$69,928,411

*No projects were approved in the Northern Territory and the Australian Capital Territory.

Background

- The Thriving Suburbs Program Forecast Funding Opportunity was released 16 May 2024, and applications were open between 27 July and 2 September 2024.

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SB25-000317

Table 3: Financial Information as at 31 October 2025

Program/Project Start Date:	2024-25					
Program/Project End Date:	2026-27					
	2024-25	2025-26	2026-27	2027-28	2028-29	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget ¹	354.7	0.0	0.0	0.0	0.0	354.7
Less:						
Actual Expenditure YTD at 31 October 2025 ²	321.7	0.0				321.7
Total Committed Funds at 31 October 2025 ³	0.0	0.0	0.0	0.0	0.0	0.0
Total Uncommitted Funds (balance)	33.0	0.0	0.0	0.0	0.0	33.0

¹ Figures include \$4.7 million Thriving Suburbs Program FFA administrative costs to states of 1% of project funding + one off \$150,000 per state with successful projects being funded.

² Actual expenditure relates to payments made to state and territory governments under the FFA schedules, not payments made by the state and territory governments to proponents.

³ Program-specific Schedules have been executed to the Infrastructure FFA. Committed funds relate to funds the Australian Government has committed under these FFA schedules to fund state and territory governments

Supporting Information

Questions on Notice (QoNs)

- SQ25-000027 – Spoken by Senator Canavan – February 2025
- SQ25-000029 – Spoken by Senator Canavan – February 2025
- SQ25-000031 – Spoken by Senator McKenzie – February 2025
- SQ25-000032 – Spoken by Senator McKenzie – February 2025

Freedom of Information (FOI) Requests

- FOI 25-113

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SB25-000317

Relevant Media Reporting

- From November 2024, when Thriving Suburbs' funding was announced, up to 31 July 2025, numerous articles have been published by various mainstream media outlets regarding the announcement of approved projects and their commencement of construction.

Released under the Freedom of Information Act by the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts

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SB25-000319

SUBJECT: Stronger Communities Program**Talking Points**

- The Stronger Communities Programme (SCP) provides grants of between \$2,500 and \$20,000 to community organisations and local governments for projects that deliver social benefits for local communities. Funding of up to \$150,000 is available for each federal electorate.
- Community consultation is a critical element of the SCP, with each Member of Parliament (MP) required to establish a community consultation committee or consult an existing committee, to identify and nominate projects for consideration.
- The Business Grants Hub (BGH) within the Department of Industry, Science and Resources administers the SCP on behalf of the Department of Infrastructure, Transport, Regional Development, Communication, Sport and the Arts.
- BGH assess grant applications against the Grant Opportunity Guidelines (the guidelines) and determine whether to approve funding (ministers do not approve grants under this program).

Round 9 of SCP

- The Australian Government committed \$22.65 million for Round 9 of SCP in the 2024-25 Budget.
- Round 9 was redesigned to streamline eligible activities. There is now a greater focus on projects that support groups experiencing vulnerability or inequities including Indigenous Australians, veterans, immigrants and people with disability.
- The guidelines were initially released on 18 December 2024, and Round 9 initially opened for applications on 14 February 2025 and closed on 17 April 2025.
- As at 31 October 2025, 1707 grant agreements had been executed under the initial opening, providing \$17.3 million of Australian Government funding, and 52 projects have been completed.
- On 14 October 2025, Round 9 was re-opened for the Hinkler (Queensland) and Maribyrnong (Victoria) electorates only, for a period of approximately 3 months. These electorates did not have a sitting MP at the time of the round opening and therefore did not have an opportunity to submit nominations.
 - re-opening Round 9, will ensure eligible community organisations within these electorates have an equitable opportunity to access funding under the program.

Key Points**Contact:** s22(1)(a)(ii)**Cleared by:** Dr Jennie Hood, A/g First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 1.0**Date:** 14/11/2025

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Lead/Support contact: Jennie Hood, s22(1)(a)(ii)

SB25-000319

Round 9 of SCP

- Design changes were made to Round 9 support lawful delivery of the program, incorporating advice from the Australian Government Solicitor. This advice is subject to legal professional privilege, and the Commonwealth has not waived that privilege.
- On 5 June 2025, the end date for Round 9 was extended by 6 months from 31 December 2025 to 30 June 2026 to allow more time for project completion.
- All round 9 projects must be completed by 30 April 2026 and acquitted by 30 June 2026.

Initial opening

- The application period for the initial opening was extended twice, from an initial closing date of 28 March 2025 to 17 April 2025, to allow additional time for applications to be submitted and assessed.
- On 16 July 2025, the BGH notified MPs of successful applications, submitted under the initial round opening, within their 2022 electoral boundaries.
- On 23 July 2025, the BGH notified 1,707 successful applicants, who had submitted their applications under the initial round opening, that their grant application had been approved and began negotiating funding agreements. One proponent subsequently advised they could not proceed with their project.
- On 4 September 2025, a late application was accepted due to an administrative error by the BGH. The application was deemed successful and a funding agreement executed.

Round 9 re-opening for Hinkler (Queensland) and Maribyrnong (Victoria) electorates only

- On 14 October 2025, Round 9 was re-opened for the Hinkler (Queensland) and Maribyrnong (Victoria) electorates, only.
- Project nominations from MPs will close for Maribyrnong (Victoria) at 5:00PM AEDT and for Hinkler (Queensland) at 4:00PM AEST on 15 December 2025.
- When nominations are confirmed for initial eligibility, successfully nominated organisations will be invited to submit their applications which will close for Maribyrnong (Victoria) at 12:00PM AEDT and for Hinkler (Queensland) at 11:00AM AEST on 15 January 2026.

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SB25-000319

Background

- There have been 8 previous funding rounds of SCP, and all 8 rounds have closed for funding.
- 17,487 projects have been approved under SCP (not including Round 9 projects) since the program started in the 2015–16 financial year.
- The BGH works with grantees to finalise their projects within the grant round time frames. Previous SCP round end dates have been extended due to extenuating circumstances, such as natural disasters.

Financial Information as at 31 October 2025

Program/Project Start Date:	2015-16					
Program/Project End Date:	2025-26					
	2024-25	2025-26	2026-27	2027-28	2028-29	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	0.0	22.7	0.0	0.0	0.0	22.7
Less:						
Actual Expenditure YTD at 31 October 2025	0.0	17.3				17.3
Total Committed Funds at 31 October 2025	0.0	0.0	0.0	0.0	0.0	0.0
Total Uncommitted Funds (balance)	0.0	5.4	0.0	0.0	0.0	5.4

Notes: Total Committed funds relate to remaining funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient. Total Committed funds does not include payments already made as they are reflected separately (Actual Expenditure YTD). Total column may contain rounding variances. Table data does not cover full life of program.

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SB25-000319

Supporting Information

Relevant Media Reporting

- From 23 July 2025 – 31 October 2025, 86 articles have been published by various mainstream media outlets regarding the announcement of approved projects.
- **More than \$130k in Grants**, Pip Turton, [Shepparton News](#), 25 July 2025
Summary: The article quoted Federal Member for Nicholls, Sam Birrell MP, saying the Stronger Communities Programme was oversubscribed in his electorate and the government must do more to invest in regional communities.

Released under the Freedom of Information Act by the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts

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Rural and Regional Affairs and Transport

Lead/Support contact: Kim Forbes/Adam Stankevicius

SB25-000321

SUBJECT: Indian Ocean Territories Key Issues**Talking Points**

- On Monday 3 November 2025, Qantas Airways Limited (Qantas) commenced air passenger services to the Indian Ocean Territories (IOT).
- All passengers and baggage were uplifted on both the Final Virgin Australia flight and the first Qantas flight.
- The first scheduled air freighter having departed Perth on Friday 14 November 2025.
- Qantas is expected to provide significant benefits to the IOT community, including cheaper and more frequent air services.

Key PointsIOT Air Services

- The Australian Government subsidises airline services to the IOT as regular services are not commercially viable.
- Following an open and competitive tender process, on 15 August 2025, Qantas was announced as the new long-term air services delivery partner to the IOT. Qantas replaces Virgin Australia as the IOT air services supplier, and services commenced on 3 November 2025.
- The new arrangements are expected to provide significant benefits to the IOT community, including:
 - an additional 12 Perth to Christmas Island return passenger flights each year
 - significant additional annual passenger (approx. 5,000 seats) and airfreight (over 200 tonnes) capacity to the IOT
 - cheaper ticket prices for passenger flights (up to 42% less), and reduced airfreight costs, with children's fares being 75% of the advertised available adult fare.
- Qantas' proposal best addressed community preferences as identified through a 2023 survey regarding the delivery of IOT air services, which identified price, seat availability, and service reliability as key priorities.
- The change in service providers affected approx. 5,200 existing flight bookings for travel after 1 November 2025. The department worked closely with the new and incumbent suppliers to minimise impacts of transition. This included establishing dedicated contact numbers to support individual IOT passengers, as well contacts for group bookings and travel agents to seek assistance.

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- On 27 August 2025, Qantas advised that they would price-match the cancelled Virgin bookings for the IOT route, for passengers rebooking on Qantas for similar flights, who provide appropriate supporting evidence.
- Qantas' proposal achieved the best value for money outcome for the Australian Government, with the department conducting the tender in accordance with Commonwealth Procurement Rules.

IOT Air Services Transition

- The IOT community, businesses and travellers were kept informed of the new arrangements under Qantas as detailed transition planning progressed through a range of channels including regular bulletins from the Administrator, social media posts and FAQs from the department and Qantas.

CI Wharf Crane

- The 2024-25 Budget allocated \$22.5 million over 4 years from 2024-25 for the replacement and maintenance of essential infrastructure in the non-self-governing Territories, which includes \$10 million in capital funding for the replacement of the crane.
- In December 2024, the department received technical advice for progressing the crane replacement project.
- Further advice is being provided to government on the technical report, the next steps and timeframes for the project.

CI Resort

- In mid October 2025, representatives of the Hotels and Hospitality Group visited Christmas Island to survey the site, meet with key on-Island stakeholders, including the Shire, the Tourism Association, the Administrator and Parks Australia, as well as develop an image library to market the site.
- Hotels and Hospitality Group will be issuing a Memorandum of Information to potential developers in the coming month to ascertain interest.
- Given commercial and legal considerations, it is not appropriate to comment further on matters relating to potential developers for the site.

Gaze Road Warehouse

- The Gaze Road Warehouse was closed 12 June 2025, following a structural engineering assessment which identified significant safety risks.
- The former tenants have removed most of their property from the warehouse. To retrieve any remaining property, the department continues to offer former tenants escorted safe access arrangements.

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SB25-000321

Enterprise Agreement (EA) Negotiations

- Negotiations to replace the IOT Administration Enterprise Agreement commenced in August 2024.
 - 2 unsuccessful votes have been undertaken and following further consultation with staff, the IOTA has committed to reviewing the conditions previously offered and exploring further opportunities for improvements.
- Negotiations for the IOT Registered Nurses Enterprise Agreement commenced in December 2024 and negotiations are also continuing.

Cocos (Keeling) Islands Co-operative Society Ltd (the Co-op)

- The Co-op entered financial administration on 25 September 2024 and is being managed by Cor Cordis in Perth.
- Cor Cordis provide regular updates to the CKI community, the department and creditors.
- The department has referred Cor Cordis to the Northern Australia Infrastructure Facility (NAIF) for support to invest in its infrastructure. The department is also exploring debt management options for Commonwealth debts owed by the Co-op.
- On 16 October 2025, Cor Cordis chaired a meeting of creditors to vote on the future of the Co-op. The creditors voted for the administration of the Co-op to continue, via a Holding Deed of Company Arrangement, allowing Cor Cordis to continue restructuring the Co-op, for 6 months up to a maximum of 12 months.

Phosphate Resources Limited (PRL) – Mining Leases

- PRL is seeking business certainty for its mining leases which expire in 2034.
- The primary mining lease was granted in 2013, as a new lease for 21 years. PRL has a statutory right to apply to the future Federal Minister for a renewal of this lease in its final year (between 27 June 2033 and 26 June 2034). Under the Mining Legislation (Amendment) Ordinance 1996 the renewal period is at the discretion of the minister.
- While the renewed term would be determined by the future minister and be subject to relevant Act and regulations applying to Christmas Island at that time, it is expected that the minister would consider PRL's preference in deciding the renewal term.

Service Delivery Arrangements and contracts

- As at 1 July 2025, the department has 39 arrangements with the Western Australian Government to deliver 55 state-type services to CI and CKI.
- The department directly delivers power, health, housing, emergency management and minor maintenance services.

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-
- The department contracts private sector organisations to manage infrastructure and operations such as the ports and airports on both islands, and deliver community services such as a recreation centre and school bus on CI, and ferry and bus services on CKI.
 - The Shires of CI and CKI deliver local government-type services to their communities.

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SB25-000324

SUBJECT: CKI Coastal Hazard Risk Management and Adaption Plan (CHRMAP)**Talking Points**

- As part of MYEFO 2024-25, the Australian Government provided \$23.3 million over 4 years from 2024-25 to improve emergency preparedness and safety on CKI.
 - this funding has enabled immediate and urgent works on CKI sea walls, cyclone shelters, and includes a community support package, while a long-term response plan to climate change impacts is developed with the community.
- The community consultation and public submission period on the draft Coastal Hazard Risk Management and Adaptation Plan (CHRMAP) closed on 30 June 2025.
- On 13 March 2025, the Minister for Regional Development, Local Government and Territories, the Hon Minister Kristy McBain MP announced an extension to the previously advised consultation timeframe, to allow further community engagement and time for feedback.
 - this extension was in response to advice from the CKI community and Shire.
- The Australian Government is now working with the WA Government and Shape Urban (consultants) to respond to community feedback on the draft CHRMAP and incorporate it into the final report.

Key IssuesCHRMAP delivery and recommendations

- The CHRMAP is not yet final.
 - timing of the final report is subject to update of the report to incorporate feedback of the community and stakeholders, and final endorsement by the government. The report builds on the CKI Coastal Vulnerability Study (publicly released in 2022).
- The CHRMAP is being developed and delivered across 3 phases.
 - **Phase 1** - from 2018 and 2020, involved a Coastal Vulnerability Assessment.
 - **Phase 2** - will deliver the CHRMAP. A draft final CHRMAP and recommended actions recently concluded consultation with the Cocos community and the report is now being updated to reflect community feedback
 - **Phase 3** - will use the CHRMAP to inform the Shire's Local Planning Scheme and the Australian Government's response to identified risks.

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Community consultation

- Extensive stakeholder and community consultations were undertaken on-Island in 2022 and 2023, to inform the development of the draft CHRMAP report.
 - community consultations on the full draft CHRMAP were undertaken from January 2025 to June 2025.
 - public information sessions were held between 29-31 January 2025 to present high level information and gather initial feedback.
 - further public meetings were held on island in early April to give stakeholders an opportunity to ask more detailed questions. The project team also provided the community and stakeholders with supporting technical information through webinars and other online material.
 - community feedback is currently being fed into the final CHRMAP report.
- Submissions were received from approximately 25% of the CKI population, representing a very broad cross-section including strong representation from the Cocos Malay community.
 - 49 submissions, with 162 signatories, including two large group submissions
 - majority of feedback was from Cocos Malay community, with approximately 115 signatories from Home Island.

Funding

- The government has committed \$23.3 million over four years from 2024-25 as an initial response to the draft CHRMAP findings, including:
 - \$12.2 million to maintain and improve the existing sea walls protecting key community infrastructure, and the critical highway linking the community to the port;
 - \$8.1 million to support the repair and maintenance of cyclone shelters on both Home and West Islands, to better protect the community during extreme weather events; and
 - \$3 million in support services on CKI, including working with the community on a long-term response as part of the finalisation of the CHRMAP.

Sea wall and cyclone shelter projects

- Geotextile sandbags, thread and sewing machines have been procured for repairs to sandbag walls. Shipment to CKI will occur late 2025/early 2026.
- Work is underway to identify a suitable contractor to undertake urgent repair works, focusing on the area located near the West Island Health Clinic.
- Detailed site inspections of the cyclone shelters on West and Home Islands were completed by Adowra Engineering, a Perth based consultancy engaged through a

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Service Delivery Arrangement with the Western Australian Department of Housing and Works (DHW) in July 2025. The inspection reports are now being finalised.

- these findings will be used to develop procurement-ready packages of works.
- work packages have been scoped for several elements of the West Island shelter. These packages are currently being reviewed by DHW prior to proceeding to procurement.
- Adowra Engineering's investigative work in relation to the Home Island shelter remains in progress. This shelter is significantly larger and a completely different structural design to the West Island shelter. It is anticipated that scoping works for the Home Island shelter will be finalised by February 2026.
- major work on the shelters, such as roof re-sheeting and window/door replacement, needs to be undertaken outside of cyclone season (November – March) and will not commence until April 2026.
- other works, such as masonry repairs and steel corrosion treatments, which can be completed in shorter timeframes will be progressed where possible, subject to the freighting and delivery of materials to CKI, and contractor availability.

Future Population Location Options

- The CHRMAP identifies on-island assets that will be impacted by sea-level rises over the next 50 years. Long term options include retreat of the community by 2068.
- A Ministerial Working Group is working on a whole-of-government response to the impacts of climate change on CKI, informed by extensive community consultation and engagement.
- The CHRMAP is expected to be reviewed and updated every five years to provide all levels of government with strategic guidance on managing coastal hazards on CKI over the long term.
- Long-term climate adaptation pathways will require continued, ongoing community engagement, as well as long term analysis and monitoring of actual events and coastline changes.

Defence investment in the airfield upgrade

- Department of Defence is working with the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts to deliver the airfield upgrade project.
- A more resilient airfield will deliver significant benefits to Cocos Islands in terms of frequent operations and by improving the infrastructure against weather events.
- Any specific questions on the airfield should be directed to the Department of Defence.

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Financial Information as at 31 October 2025

Future of CKI MYEFO funding:

Program/Project Start Date:	2024-25				
Program/Project End Date:	30 June 2028				
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Appropriation Budget	1.0	8.5	12.8	1.0	23.3
Less:					
Actual Expenditure YTD at 31 October 2025	0.8	-0.2			0.6
Total Committed Funds at 31 October 2025	0	0.6	0		0.6
Total Uncommitted Funds (balance)	0.2	8.1	12.8	1.0	22.1

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Attachments

- A: Media Coverage Summary
- B: Timeline of key dates

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Attachment A

Media Coverage Summary

News Outlet	Date	Title	Summary
ABC	24/04/25	<i>Polls are open on Cocos (Keeling) and Christmas islands, but voters feel forgotten</i>	<i>Story about upcoming federal election and how the Cocos and Christmas Island communities feel forgotten in the process. Voters highlight climate change and cost of living as sticking points. Includes interview with Shire president Aindil Minkom who says islanders feel abandoned and regular storm surges and rising sea levels are threatening the unique Cocos culture. He references the community consultation process on the CHRMAP and disappointment that no political candidate had raised the document or its consequences.</i>
ABC Triple J Hack	04/03/25	<i>Forced to leave your home because of climate change</i>	<i>A 13 minute audio report on climate refugees, where CKI is used as a case study for the first five minutes of reporting. It includes an interview with a local young adult who suspects CKI will be turned into a defence facility. The presenters note recent airfield investment. The majority of the report is a discussion with an academic, Professor Jane McAdam, on issues affecting climate refugees worldwide.</i>
Radio 6PR	11/02/25	<i>Perth Today segment – interview by host Simon Beaumont with Cocos Shire CEO Frank Mills</i>	<i>A report by the Australian Government has suggested that the Cocos Malay population on Home Island should relocate due to rising sea levels.</i>

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SB25-000324

News Outlet	Date	Title	Summary
			<i>Mills says Government should be building sea walls to protect Home Island. He claims the Commonwealth is refusing to invest in CKI protections but is instead funding the Defence runway upgrade.</i>
ABC Pilbara	10 /02/25	<i>Cocos (Keeling) islanders blast plan for long-term retreat from rising seas</i>	<p><i>Community ‘outraged’ by findings of the CHRMAP.</i></p> <p><i>CEO states culture of the 600 residents is in jeopardy and will seek legal advice about whether the material in the CHRMAP constitutes a breach of human rights.</i></p> <p><i>CEO expressed concern the Commonwealth is spending \$568 million on the Defence Runway Upgrade project but not protecting the community.</i></p>
The Sun Malaysia News	10/02/25	<i>Australia mulls ‘retreat’ from rising sea in Cocos Islands</i>	<p><i>Article states the Australian government has proposed moving hundreds of residents from their island home within decades as sea levels rise, sparking outrage among inhabitants.</i></p> <p><i>Referenced Australia’s landmark treaty with Tuvalu to offer residents the right to live in Australia if rising seas swamp their homeland and the UN’s Intergovernmental Panel on Climate Change which determined rising sea levels are driven by human-induced climate change.</i></p>

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Version Number: 1

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2025-2026 Supplementary Budget Estimates**Rural and Regional Affairs and Transport****Lead/Support contact: Kim Forbes/Adam Stankevicius****SB25-000324****Attachment B: Timeline of key dates**Key dates

- 28 to 31 January 2025 – Community consultations including briefing with the Shire Executive, Shire Council and CKI Elders Reference Group.
- Late March-early April – Online engagement and information to support upcoming in-person sessions on island.
- 8 to 15 April 2025 – Community consultations continue on-island including workshops with the Shire Council, CKI Elders, and the CKI Community Reference Group, as well as a potential workshop with IOT Administrator.
- 30 June 2025 –Public consultation period closed.
- July-October 2025 – Community feedback collated and incorporated into final CHRMAP.
- Late 2025 - Final CHRMAP provided to the Government for consideration and endorsement. This will include a Consultation Outcomes Report detailing the findings from the community and stakeholder consultation.
- Late 2025-2027 - once finalised, and in line with WA state planning laws, it is anticipated the CHRMAP will be used by the Shire of CKI to develop a new Local Planning Strategy and Local Planning Scheme, that supports future decisions around land planning and infrastructure investment. This is usually a two-year process.

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Lead/Support contact: Kim Forbes/Kylie Donovan

SB25-000325

SUBJECT: ACT, NT and Jervis Bay Territory Key Issues**Talking Points**Jervis Bay Territory (JBT)

- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts facilitates state and local government type services to Jervis Bay Territory (JBT) residents and manages critical infrastructure within the JBT, this includes water, wastewater, some roads and the power network.
- The department collects revenue from users of JBT's essential services including power and water, and rent from Australian Government properties.

Water Management

- The department is aware of issues relating to water discoloration and sediment in the water pipes across the JBT.
- Since September 2020, the department has commissioned testing of JBT drinking water from multiple sites including spectrum testing for metals, acids, anions, E.coli and PFAS.
- The Australian Government committed \$15.8 million for a pipeline to connect JBT to the Shoalhaven City Council water supply and explore options to improve wastewater processing.
- The water pipeline project is on track for delivery in early 2026.

Per- and poly-fluoroalkyl substances (PFAS)

- There are very low concentrations of *per- and poly-fluoroalkyl substances* (PFAS) in JBT, likely to be from the historical use of firefighting equipment at Department of Defence's (Defence) Jervis Bay Range Facility and HMAS Creswell.
 - questions in relation to the historical use of firefighting equipment on land should be directed to Defence as the lead agency working with local authorities to monitor, manage and remediate PFAS contamination.
- The department is aware of PFAS testing undertaken in May 2025 near the Wreck Bay Village fire shed that indicate PFAS contamination, likely as a result of the previous use of firefighting foam.
- Questions in relation to the newly identified contamination site should be directed to the Wreck Bay Aboriginal Community Council (WBACC) as the land owners.
- The department is awaiting further information regarding the levels and will support WBACC to undertake the necessary action to remediate this site.

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SB25-000325

Australian Capital Territory*Tripartite Water Agreement*

- The ACT and NSW Governments have approached the Australian Government to enter a tripartite agreement for the supply of water from the Googong Dam area to a number of NSW townships via the ACT water supply network.
- Joint water security planning between the ACT, NSW and the Commonwealth is required to meet the challenges of a changing climate and housing supply for a growing population.
- The department is working across government to develop an informed Commonwealth position.
- Under s 12 of the *Canberra Water Supply (Googong Dam) Act 1974*, any formal agreement is a matter for the Minister.

National Capital Authority (NCA) Board Appointments

- Merit-based processes are underway to fill the two vacant NCA board member positions and the NCA Chair expiring June 2026. The selection process is being conducted in accordance with the Government's Merit and Transparency Policy.

Northern Territory*Northern Territory (NT) Administrator - Appointment*

- His Honour Professor Hugh Heggie PSM AM's 3-year term as Administrator of the Northern Territory (NT) expires on 30 January 2026.
- The Administrator of the NT is a statutory appointment made by the Governor General under Section 32 of the *Northern Territory (Self-Government) Act 1978* and is subject to consideration by the Prime Minister or Cabinet.
- The reappointment, or appointment of new NT Administrator is a matter for government.

Key PointsJBT Water Management*Potable Drinking Water*

- JBT drinking water is currently drawn from Lake Windermere in JBT and treated at the JBT water treatment plant before it is supplied to residents.
- The department is aware of issues relating to water discoloration and sediment in the water pipes across the JBT.

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- the discoloration is due to tannins in the water as a result of the high-water levels in Lake Windermere.
- The Australian Government committed \$15.8 million for a pipeline to connect JBT to the Shoalhaven City Council water supply (11.2km pipeline) and explore options to improve wastewater processing.
 - the department has engaged suppliers to deliver the pipeline, with construction underway.
 - the water pipeline project is on track for delivery in early 2026.

PFAS Water Quality Testing

- There are very low concentrations of *per- and poly-fluoroalkyl substances* (PFAS) in the Jervis Bay Territory (JBT), likely to be from the historical use of firefighting equipment at Defence's Jervis Bay Range Facility and HMAS Creswell.
 - questions should be directed to Defence as the lead agency working with local authorities to monitor, manage and remediate PFAS contamination in the area.
- The department commissions monthly testing of potable water for PFAS at the Stoney Creek water treatment plant that services the JBT and the Wreck Bay Community.
 - testing results of the JBT's drinking water, including from October 2025, continue to show PFAS levels are many times lower than the levels prescribed by the Australian Drinking Water Guidelines.
- The department is aware of PFAS testing undertaken in May 2025 in the Wreck Bay Village, near the Wreck Bay fire shed, that indicates PFAS contamination, likely as a result of the previous use of firefighting foam.
 - questions in relation to the newly identified contamination site should be directed to the WBACC as the land owners.
 - the department is awaiting further information regarding the levels and will support WBACC to undertake the necessary action to remediate this site.

Australian Capital Territory*Memorandum of Understanding – ACT/NSW Water Agreement*

- On 28 July 2025, the ACT Minister for Climate Change, Environment, Energy and Water and the NSW Minister for Water, Minister for Housing, wrote to the Australian Government to enter negotiations on the supply of urban potable water to the NSW townships of Yass, Murrumbateman, and Bungendore via the ACT water supply network.
 - joint water security planning between the ACT, NSW and the Commonwealth is required to meet the challenges of a changing climate and housing supply for a growing population.

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- the department is working across government to develop an informed Commonwealth position.
- under s 12 of the *Canberra Water Supply (Googong Dam) Act 1974*, any formal agreement is a matter for the Minister.

Appointments to the NCA Board

- The NCA Chief Executive and Board members are appointed by the Governor-General under section 33 of the Australian Capital Territory (Planning and Land Management) Act 1988 (PALM Act) for a period not exceeding five years.
- Merit-based processes are underway to fill the vacant NCA board member position and the NCA Chair expiring June 2026.
- The selection process is being conducted in accordance with the Government's Merit and Transparency Policy.

Current NCA Board members and Chief Executive

Appointment	Role	Appointment Start Date	Appointment End Date	Tenure
Karen Doran	CEO	02/04/2024	01/04/2029	5 years
Terry Weber	Chair	13/06/2025	12/06/2026	1 years
Helen Marian Lochhead	Member	24/04/2023	26/04/2028	5 years
Vacant	Member			
Vacant	Member			

Northern Territory*Northern Territory Administrator*

- His Honour Professor Hugh Heggie PSM AM commenced a 3-year term as Administrator of the Northern Territory on 31 January 2023 that will expire on 30 January 2026
- The appointment process has commenced for the next NT Administrator. The Administrator of the NT is a statutory appointment made by the Governor General under Section 32 of the Northern Territory (Self-Government) Act 1978.

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- by convention, the NT Chief Minister nominates a candidate for the role and the department prepares the appointment instrument and briefing for the responsible minister to review and send for consideration by the Prime Minister.
 - following consideration by the Prime Minister, the appointment instrument is considered by the Governor-General through the Executive Council process.
 - The 2025-26 Budget provided the Office of the NT Administrator with administered funding of \$477,000. This amount provides for the Administrator's remuneration, costs of travel outside of the Northern Territory, and removalist and storage expenses as needed. All expenditure requests require Minister McBain's approval.

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- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts is working in partnership with the Queensland Government to strengthen enforceable child safety protections on Norfolk Island in line with state and national reforms – this work remains a priority.
- Freight security remains a key priority. A dedicated commercial sea freight service began in July 2023 and the freight situation is currently stable.
- The Australian Government subsidises air freight services and underwrites passenger flight services from Australia to Norfolk Island. This supports the supply chain and tourism for the island.
- The Norfolk Island Regional Council (NIRC) continues to manage asbestos material in line with the Waste Management Act (NI) 2003.

Key Points**Insurance:**

- In late August 2025, Norfolk Insurance Office (NIO) notified the public that it would cease operations from Monday 15 September 2025.
- GCR Financial Limited have offered to accept NIO customers for renewal policies and/or new businesses from 18 August 2025.
- This announcement compounds existing difficulties for households and businesses on Norfolk Island in obtaining insurance.
- The department commissioned Sapere Research Group to undertake a study of the insurance market in Australia's non-self governing external territories in May 2025. The report will provide an overview of the current state of the insurance market, issues and broad opportunities for future action.
 - the department is reviewing Sapere's recommendations.
- The Department of the Prime Minister and Cabinet is leading whole of government work on the accessibility of insurance across Australia, and this research will feed into those considerations.

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Buffett vs Australia – United Nations Human Rights Committee – Final Committee Views:

- In 2018, Mr Albert Buffett submitted a communication to the UN Human Rights Committee (UNHRC), in relation to changes to the administrative arrangements in Norfolk Island as a result of the *Norfolk Island Amendment Act 2015 (Cth)*.
- The Committee adopted its views in this matter on 31 July 2025, concluding that the complaint was **inadmissible**.
- AGD consulted with the department in its preparation of Australia's response to the United Nations Human Rights Committee (the Committee).
- Questions on this communication should be directed to the Attorney-General's Department (AGD).

Child Safety:

- The department contracts Key Assets Australia to support children and families on, and provide state-type statutory and non-statutory child-protection services to, Norfolk Island.
- Since 2023, the department has been working with the Queensland Government to assess the feasibility of extending Working With Children Checks (WWCC) and National Disability Insurance Scheme (NDIS) worker screening checks to Norfolk Island under the Intergovernmental Agreement.
- The feasibility analysis has identified several legislative and operational barriers, which preclude the Queensland Government from delivering WWCC and NDIS WSC on Norfolk Island at this time.
- The department is working in partnership with the Queensland Government to establish viable mitigation opportunities to enable future delivery of these services, while also working in parallel on the development of alternative avenues to deliver tangible outcomes that improve child safe organisations and community safety in the near term.
- The department has measures in place to mitigate child safety risks on Norfolk Island as much as practicable, including:
 - strengthened regulation of Banyan Park Early Learning Centre – the service must comply with national standards under the National Quality Framework, including mandatory police checks, child protection training, mock quality assessments, and continuous monitoring to ensure child safety is upheld.
 - appointment of a Child Welfare Officer – the role investigates neglect and abuse, makes decisions on care and protection orders, and provides safeguards equivalent to those available under state-based systems.

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- digitisation of Norfolk Island criminal records – this enables criminal history information to be automatically available through the ACIC database for worker screening, strengthening the ability to identify and prevent unsuitable individuals from working with children.

Sea freight:

- Norfolk Island is regularly and independently serviced by a shipping provider through a commercial arrangement. The department does not have visibility of these commercial arrangements.
 - there are currently no subsidies for sea freight on the basis that there is no demonstrable market failure and industry has not sought any subsidisation. The department underwrites the airline service to Norfolk Island and subsidises the cost of air freight service to maintain vital supply links to the island, particularly of fresh food and medical supplies.

Asbestos management:

- Waste management, including the removal of asbestos on Norfolk Island, is the responsibility of the Norfolk Island Regional Council (NIRC) and is managed under the *Waste Management Act (NI) 2003*.
- NIRC are not burying the asbestos contaminated waste on the island.
- There has recently been a number of instances of illegal dumping of potentially contaminated asbestos waste on the island, including in the recycling centre, which have been captured on CCTV. NIRC is investigating appropriate powers under the Waste Management Act (NI) 2003 for prosecuting these offences.

Highly Pathogenic Avian Influenza (HPAI):

- Norfolk Island is a potential site for the arrival of H5 bird flu due to its importance as a breeding ground, staging point and feeding area for significant populations of migratory and marine birds.
- The Department of Agriculture, Fisheries and Forestry (DAFF) is the coordinating agency for a response and is responsible for undertaking on-ground control operations on Norfolk Island for commercial chicken farms.
- The department is working closely with DAFF, Parks Australia and NIRC to prepare for an incursion of H5 bird flu on Norfolk Island. This includes working with commercial egg farmers, response activities on public land as well as general guidance for the community.

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- Any further questions should be directed to DAFF.

Access to Grants:

- Due to the absence of a state-level jurisdiction, Australia's non-self-governing territories, including Norfolk Island, experience barriers to grant and funding opportunities administered through Commonwealth-State financial arrangements.
- The department is working with Commonwealth agencies and the Queensland Government to address structural barriers to funding opportunities.

State service delivery:

- The Australian and Queensland governments signed the Intergovernmental Partnership Agreement (IGA) on State Service Delivery to Norfolk Island on 22 October 2021.
- Under the IGA, the Queensland Government is responsible for providing education services, health support, apprenticeship and traineeship support and training services, and corrective services for Norfolk Island.
- Discussions remain ongoing on the identification and design of additional future services to be delivered by the Queensland Government.

Water Quality:

- Water quality in Emily Bay is a long-standing issue, resulting from heavy rainfall mobilising contaminants, failing and poorly maintained privately owned septic tanks and unrestricted cattle grazing. The government, through the department and Parks Australia, is working closely with NIRC to improve water quality.
- The department is working with the CSIRO to understand the key contributors to reef health decline and to identify management and mitigation actions. The Norfolk Island Water Quality Assessment report was published in January 2024, and a second report is expected to be published in mid-2026.
- Several water quality initiatives funded by the government, to the value of over \$7 million, will reduce the contamination of both surface and ground water in the Kingston catchment, and ultimately, the reef. This includes sewer line extensions from the Kingston and Arthurs Vale Historic Area to the island's sewerage network.
- Community awareness and education initiatives will be instrumental in making further improvements to water quality.

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- The CSIRO was on island in February and May/June 2025 undertaking as part of their monitoring program for the water resource assessment and the water quality assessment.

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Lead/Support contact: Kim Forbes/Rebecca Rush

SB25-000329

SUBJECT: Norfolk Island Regional Council

Talking Points

Norfolk Island Regional Council (NIRC) governance

- Following 2 independent audits in 2020 and a Public Inquiry in 2021, the councillors were dismissed and an administrator, Mr Mike Colreavy, was appointed for a 3-year term to December 2024.
- The Minister for Regional Development, Local Government and Territories, the Hon Kristy McBain MP appointed Mr Scott Mason as lead administrator and Mr Gary Mottau as financial administrator (the administrators) on 6 December 2024, following the conclusion of Mr Colreavy's term.
 - the administrators were appointed from a shortlist, and in accordance with the requirements of the *Local Government Act 1993* (NSW) (NI).
- The administrators have all the functions of the council, councillor and the mayor. The administrators will continue to strengthen NIRC operations, performance and financial sustainability while supporting the transition to the Norfolk Island Assembly, the new bespoke local governance model for Norfolk Island announced by the Minister in November 2024.

Rates and waste management charges

- The Australian Government provided \$1 million (\$200,000 for rates & \$800,000 for waste management) of additional funding in 2022-23, 2023-24 and 2024-25 financial years to support the staged introduction of rates and waste management charges.
 - This subsidisation has ceased in 2025-26.

Key Points

NIRC and its responsibilities

- NIRC provides a broad range of local government services, including road maintenance and waste management.
- NIRC also provides other services, such as the operation of the Norfolk Island international airport, telecommunications services, ports management, and the electricity generation and distribution service.
- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts is working to improve the financial position and capability of NIRC. This will provide a stable foundation for the future of the island and place the new Norfolk Island Assembly in the best possible position for success when implemented.

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2025-2026 Supplementary Budget Estimates**Rural and Regional Affairs and Transport****Lead/Support contact: Kim Forbes/Rebecca Rush****SB25-000329**Recruitment for NIRC General Manager

- On 31 July 2025, Mr Philip Reid concluded his term as Acting General Manager.
- On 1 August 2025, Mr Scott Hackney, Manager Infrastructure Services, was appointed as Acting General Manager.
- NIRC are running a recruitment process for a permanent General Manager, with applications closing on 17 November 2025.
- Questions pertaining to this process should be directed to Mr Scott Mason, Lead Administrator – NIRC.

2025-26 Operational Plan

- NIRC adopted the 2025-26 Operational Plan (the plan) on 25 June 2025, in which NIRC will report a deficit of \$4.17 million. The deficit is largely a result of a shift in accounting practices to correctly report on asset depreciation.
- The plan notes a number of Commonwealth grants and subsidies are ceasing, including transitional subsidies for rates, waste charges and the satellite backhaul, and a reduction in funding through the Service Delivery Agreement with the department.
- NIRC is undertaking a review of 9 key services it delivers. To date, NIRC have completed 4 reviews, with 3 underway and 2 not yet started. These service reviews will provide important baseline information for the cost of services going forward, which has not previously been available.

FY 2024/25 Financial Reports and Auditor's Report

- On 29 October 2025, NIRC's audited financial reports for FY 2024/25 were tabled at the Ordinary Council Meeting.
- NIRC's FY2024/25 budget forecast a \$499,000 surplus net operating result.
- NIRC's FY2024/25 actual net operating result reported a deficit of \$7,086,441.
- The deficit in operating result is largely due to a shift in accounting practices to correctly report on asset depreciation, with a reported additional \$57,400,762 in estimated costs to bring assets to a satisfactory standard.

Rates and waste management charges

- On 5 July 2022, and in response to community feedback, the minister and the administrator agreed to stagger increases in rates and waste management charges over multiple financial years.

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- The 2025-26 Operational Plan includes rates and waste management charges. The total amount required to be levied for ordinary rates is \$1.98 million, which is a 3.5% increase on FY 2024-2025.
- The plan notes the Commonwealth of Australia is no longer providing NIRC with \$200,000 in grant funds to provide general rates relief, which has previously been passed onto ratepayers in the form of a rebate on rates notices. NIRC does not intend to recover the revenue from this subsidy from ratepayers in FY 2025-26 but may need to do so in the future.
- NIRC intends to begin the process of reviewing the community's rating structure throughout the 2025-26 financial year, including community engagement on refining revenue specifications across NIRC services, to address perceived equity issues with general rates.

Telecommunications services – 000

- From May-June 2025, Norfolk Island Telecom experienced issues with 000 calling on the island. During this time, a specialist engineer was on island working with a team of overseas consultants to address a number of critical issues impacting the service. Residents were still able to report emergencies through alternate emergency numbers.
- On 15 July 2025, the department was advised by NIRC that 000 emergency calling on Norfolk Island was reinstated following the installation of a new softswitch.
- The department continues to support NIRC identifying the root cause of the issue through the procurement of technical advice. Telstra has been engaged to undertake this independent assessment which is expected to be finalised by early December.

Background

NIRC rates and waste charges

- Until 2016-17, Norfolk Island property owners were not charged land rates. Initially, rates were introduced as non-value-based property levies; from 2018-19 an ad valorem component was added.
- Rates and waste charges are increasing from a very low base and the additional revenue is critical for the ongoing financial sustainability of NIRC. A review of land values under the *Land Valuation Act 2012* (NI) was undertaken in early 2022.
- Due to the high levels of rate arrears, NIRC initiated debt collection activities and issued civil summons in March 2024. As of 13 February 2025, overdue rates and waste charges total \$692,657, down from a reported \$970,538 at the end the 2023-24 financial year.
- NIRC provides rebates for eligible pensioners and supports payment plans for those experiencing hardship.

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SB25-000331

SUBJECT: Norfolk Island Governance Committee**Talking Points**

- The Norfolk Island Governance Committee (NIGC) has met regularly since it was established on 18 October 2023, both in-person on Norfolk Island, and by videoconference.
- The NIGC is a formal avenue for the Norfolk Island community to provide input into Australian Government decisions directly affecting the community.
- The primary role of the NIGC is to design a new bespoke model of local governance for Norfolk Island.
- In November 2024, the Minister for Regional Development, Local Government and Territories, the Hon Kristy McBain MP, announced a new, bespoke local governance model for Norfolk Island, based on recommendations from the NIGC.
 - the NIGC aims to have settled their policy recommendations to the minister by the end of 2025.

Key IssuesElements of the new Norfolk Island governance model

- The new body will be called the Norfolk Island Assembly.
- The Norfolk Island Assembly will be able to make local laws, to deliver a more direct and simplified approach to law-making for Norfolk Island.
- The NIGC is still developing a financial model tailored to the Island's needs and circumstances.
- Other elements of the model such as the integrity framework are yet to be developed.
- Progress on the NIGC's work is being communicated to the community through the Community Representatives who conduct weekly public meetings and NIGC communiques which are published after major meetings.
- Further details are on the publicly available fact sheet at **Attachment A**.

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SB25-000331

NIGC Community Representatives

- 3 NIGC community representatives were selected through an election held on 11 October 2023.
 - Chris Magri, Chelsea Evans and ^{s47F} [REDACTED]
- There is currently 1 vacant community representative role, previously held by ^{s47F} [REDACTED].
 - the NIGC agreed on 20 November 2024 that the current community representatives would lead the process to fill this vacancy.
 - to date, the community representatives have not nominated a replacement for ^{s47F} [REDACTED] and have not provided a timeframe for doing so. The vacancy will not be filled by another election process due to funding and time constraints.

Reinstating a Preamble to the Norfolk Island Act

- In 2024 the NIGC undertook consultation on a new preamble across the Norfolk Island community. The consultation received a high level of engagement, with over 750 submissions.
- The NIGC has considered all of the submissions and has put a proposal for a new Preamble for the Norfolk Island Act to the Minister for her consideration.
- Reinstating the Preamble will require an amendment to the *Norfolk Island Act*. The timing of this is a matter for government.
- The community will have further opportunity to comment on the proposed Preamble through the formal public consultation that forms part of the legislative drafting process.

BackgroundNIGC administrative arrangements and election

- The NIGC community representatives are appointed to the committee by the minister. These are paid, part-time roles.
- Community representatives will serve until a governance body is re-established on Norfolk Island, or for a maximum of 3 years.
- On 18 August 2023, the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts engaged the Australian Election Company (AusElect) to manage the election for the community representative roles. The total contract value was \$122,124.
- 12 candidates nominated to stand for election to the 3 positions.
- 1,129 formal ballots (in person and online voting) were made.

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- The election was a non-statutory community election and voting was not compulsory
- Chris Magri, Chelsea Evans and ^{s47F} were the three successful candidates appointed to the committee by the minister.

Joint Standing Committee Inquiry into local governance on Norfolk Island

- The Joint Standing Committee on the National Capital and External Territories (JSCNCET) delivered its report into its inquiry on local governance on Norfolk Island in November 2023.
- The inquiry received over 40 written submissions.
- The department made a submission, which is available on the Committee web page.
- The JSCNCET held public hearings in Canberra on 28 March and 25 July 2023, and on Norfolk Island on 4-5 April 2023. The department appeared in Canberra on 28 March.
- The JSCNCET report made 7 recommendations for re-establishing local democracy on Norfolk Island. Recommendations from the report, alongside the Australian Government's responses, are at **Attachment B**.
- Key recommendations include the development of a new, bespoke model of local governance for Norfolk Island and reinstating a preamble into the *Norfolk Island Act 1979* (Cth) (the Norfolk Island Act). The Australian Government's Response to the JSCNCET report, tabled in Parliament on 11 April 2024, undertakes to work with the NIGC on the development of a new preamble and a proposal for a new model of local governance for Norfolk Island.

Attachments

- A: Norfolk Island Assembly Fact Sheet
- B : Australian Government response to JSCNCET report

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Lead/Support contact: Lisa Rauter/Jane Christie

SB25-000333

SUBJECT: Northern Australia Infrastructure Facility (including Review)**Talking Points**

- On 27 August 2025, the Minister for Northern Australia, the Hon Madeleine King MP tabled an Independent Review of the *Northern Australia Infrastructure Facility Act 2016* (the Review):
 - the minister received the Review on 12 February 2025, and tabled it within the statutory timeframe (15 sitting days).
 - the Review was conducted by the Honourable Warren Snowdon (Chair), Professor Peter Yu and Dr Lisa Caffery (together, the Panel).
 - The Australian Government is currently considering the Review's recommendations.
- Members of the Northern Australia Infrastructure Facility (NAIF) Board are appointed by the minister.
 - on 31 December 2025, 2 current NAIF Board member appointments are scheduled to expire.
 - work is underway to identify potential candidates for these positions through an open market skills-based search.

Key PointsNAIF Act Review

- Section 43 of the *Northern Australia Infrastructure Facility Act 2016* (the NAIF Act) requires the minister commission a review of the NAIF Act as soon as possible after 30 June 2024.
 - the NAIF Act requires the minister to table the Review in the Parliament within 15 sitting days of receiving it. The statutory timeframes for tabling were met.
- The Review makes 21 recommendations, focused on:
 - extending the NAIF's investment mandate;
 - enhancing the operational independence and financial arrangements of NAIF;
 - greater opportunities for NAIF to support economic outcomes for First Nations communities and organisations; and
 - expanding the use of NAIF small loans.
- To inform its recommendations, the Panel received 40 written submissions, and held 85 targeted meetings with stakeholders from all levels of government, industry, First Nations organisations, research groups, and regional development bodies.

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- The Review and submissions that provided permission to publish, and that do not include inappropriate content are available on the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts' website.

Review Timing

- The minister announced the Review and Panel on 19 August 2024.
- The Panel released a Discussion Paper on 28 August 2024, to guide consultation and seek written submissions. The Discussion Paper included the Review's Terms of Reference.
- Stakeholder engagement and consultation was undertaken between September and November 2024. This included 6 site visits of current and potential NAIF investments:
 1. James Cook University's Engineering and Innovation Place and Student Halls of Residence (Townsville, Queensland);
 2. Alpha HPA (Gladstone, Queensland);
 3. Marine Biomedical (potential project) (Broome, Western Australia);
 4. Kimberley Cotton Gin (Kununurra, Western Australia);
 5. Humpty Doo Barramundi Farm (Darwin, Northern Territory); and
 6. Charles Darwin University's Education and Community Precinct (Darwin, Northern Territory).

Review Costs

- The 2024-25 Budget provided \$1.9 million to undertake the Review – covering Panel remuneration, travel for stakeholder engagement and a small departmental secretariat Taskforce of up to 6 staff covering the Review period.
 - of this budget allocation, \$0.8 million was spent.

Panel selection process

- The minister chose a Panel model to ensure the Review drew on a range of expertise and was underpinned by transparency, integrity and fairness, while remaining impartial and independent.
- Panel members were selected by the minister.
 - the department provided the minister a shortlist of potentially suitable reviewers considering connection to and experience in the north, skills, and diversity, including geographic, culture and gender.

Terms of Reference**Contact:** Jane Christie**Cleared by:** Erin Cassie, A/g First Assistant Secretary**Phone:** (02) 6136 ^{s22(1)}(a)(ii) 14/11/2025**Version Number:** 2**Date:**

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- The Terms of Reference accord with the requirements of the Act, seeking advice from the Panel as to:
 - whether the time limit of 30 June 2026 for making decisions to provide financial assistance should be extended; and
 - appropriate governance arrangements for the facility after that date.

NAIF Board Appointments

- There are currently 7 NAIF Board members, plus the Ex-Officio member.
- On 31 December 2025, 2 current NAIF Board member appointments are scheduled to expire, Ms Kate George and Mr Grant Cassidy.
 - work is underway to identify potential candidates for these positions through an open market skills-based search. An executive search firm, Korn Ferry, has been engaged.
 - the minister has written to Ms George and Mr Cassidy thanking them for their service to date and inviting them to express their interest in reappointment.

NAIF CEO resignation

- The NAIF CEO Craig Doyle has advised the NAIF Board of his intention to retire from his position later this year.
- Mr Doyle was appointed CEO in June 2022.
- In accordance with the NAIF Act, the Board is responsible for appointing the CEO, and a recruitment process is underway to ensure continuity. The process will be open, transparent and merit-based.
- The CEO remuneration is determined by the Remuneration Tribunal.

BackgroundThe NAIF

- The NAIF was established on 1 July 2016 as a Corporate Commonwealth Entity under the NAIF Act.
- The duties of the minister are set out in the NAIF Act.
- NAIF is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the department, which are then paid to NAIF and are considered 'departmental' for all purposes.
 - resourcing from the government for NAIF operations in 2025-26 is approximately \$22 million.

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Rural and Regional Affairs and Transport

Lead/Support contact: Lisa Rauter/Jane Christie

SB25-000335

SUBJECT: Middle Arm and Regional Logistics Hubs**Talking Points**

- The 2022-23 October Budget included:
 - \$1.5 billion in planned equity to support common-user marine infrastructure at the Middle Arm Sustainable Development Precinct (Middle Arm); and
 - \$440.0 million in planned equity to support Regional Logistic Hubs along key transport links in the Northern Territory (NT), including in Katherine, Alice Springs and Tennant Creek.
- The Australian Government's investment in these projects is provisioned in the Contingency Reserve and will remain there until the government has made a final equity investment decision. The government's planned investments will be considered in line with the Commonwealth Investment Framework.
- The projects are led by the NT Government as the project proponent. Planning and business case development by the NT Government is ongoing.
- Strategic Environmental Assessments under the NT *Environmental Protection Act 2019* and the Commonwealth *Environmental Protection and Biodiversity Conservation Act 1999* are being undertaken for Middle Arm.
- For both projects, business cases for evaluation under the Infrastructure Australia Assessment Framework are still required to be completed by the NT Government.
- The Australian Government is not party to the NT Government's negotiations with proponents interested in Middle Arm.

Key IssuesStatus of the Australian Government's planned investments

- Provisioning funding to make planned equity investments does not constitute a final investment decision, and the government continues to consider its investment in line with the Commonwealth Investment Framework (RMG308).
- This process requires the NT Government, as the project proponent, to progress the projects through Stage 3 of the Infrastructure Australia (IA) Assessment Framework. It also requires subsequent due diligence and work to structure final investment options and support implementation of the government's planned equity investments.
- It was a decision of government, given the scale of investment, to provide a planned equity investment into the Middle Arm project.

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Rural and Regional Affairs and Transport

Lead/Support contact: Lisa Rauter/Jane Christie

SB25-000335

- this approach allows the Australian Government to work in partnership with the NT Government to manage commercial and governance interests, as well as deliver key policy objectives, such as supporting clean energy, lowering carbon emissions, and advancing sustainable economic growth opportunities for the NT.

Status of Middle Arm

- Middle Arm is in an early stage of planning and is undergoing a 'Strategic Assessment' under the Commonwealth *Environmental Protection Biodiversity Conservation Act 1999* (EPBC Act) and the NT *Environmental Protection Act 2019*.
 - questions regarding the environmental assessment should be referred to the Department of Climate Change, Energy, the Environment and Water (DCCEEW)
- The NT Government is still required to complete a Stage 3 business case for evaluation under IA's Assessment Framework.
 - common user infrastructure at the Middle Arm Precinct is currently (listed in August 2023) a Stage 2 proposal on IA's Infrastructure Priority List.
 - on 16 February 2024, the NT Government submitted a Stage 3 business case to IA which was not formally accepted by IA for evaluation at that stage as further information and analysis was required.
 - questions on IA's engagement with the NT Government should be referred to IA.

Senate Environment and Communications References Committee Inquiry into the Middle Arm Industrial Precinct

- On 5 September 2023 the Senate referred an inquiry into Middle Arm to the Committee.
- The Committee tabled its report on 21 August 2024. The Committee was unable to reach agreement on a unanimous set of recommendations, and presented 31 recommendations from individual Committee members:
 - The Australian Greens made 6 recommendations, including a recommendation that the \$1.5 billion Australian Government commitment be reallocated to clean energy projects.
 - Senator David Pocock made 5 recommendations, mainly regarding ongoing assessment, regulatory and planning processes to inform the \$1.5 billion Australian Government investment, as well as for investigation into the circumstances of the original commitment.
 - Senator Lidia Thorpe made 20 recommendations, largely oriented at engagement with Traditional Owners, broader calls for cultural reforms, requesting Middle Arm not proceed and the \$1.5 billion Australian Government commitment be reallocated to other services (such as housing and health).

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- The Committee's report notes a range of matters that will be considered through ongoing regulatory and assurance processes and reflects that planning for the project by the NT Government remains at an early stage.
- An Australian Government response was due to be tabled in the Parliament by 21 November 2024. The timing of a response is a matter for Government.

Status of the Regional Logistics Hubs

- Investment and development plans for the Regional Logistics Hubs also remains at an early stage.
 - NT freight rail and logistics capacity improvements are currently listed (listed in April 2023) as a Stage 1 Early Stage Proposal on IA's Infrastructure Priority List.
- On 16 February 2024, the NT Government submitted a Stage 2 and Stage 3 business case for evaluation by IA which was not formally accepted for evaluation. IA provided proponent feedback on information gaps to be addressed in a future submission.
- Prior to a final Australian Government investment decisions, Stage 2 and Stage 3 business cases are still required to be completed for evaluations under IA's Assessment Framework.
- Questions on IA's engagement with the NT Government should be referred to IA.

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Lead/Support contact: Lisa Rauter/Jane Christie

SB25-000338

SUBJECT: Bruce Precinct Masterplan**Talking Points**

- In the 2024-25 Budget, the Australian Government provided \$9.98 million over 2 years from 2024-25 for the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts to work with the ACT Government to develop a Bruce Precinct Master Plan (Master Plan). The appropriation includes:
 - \$8 million in administered funds (Outcome 3.3), and
 - \$1.98 million in departmental funds (including 4.0 ASL) over 2024-25 to 2025-26.
- The Master Plan will identify optimal land uses within the Precinct which includes the Australian Institute of Sport (AIS) Campus run by the Australian Sports Commission (ASC); and the North Canberra Hospital Campus (NCH) and Canberra Institute of Technology Bruce Campus (CIT Bruce); and will complement an AIS Master Plan to be developed by Minister for Sport and the Australian Sports Commission (ASC).
- The department is leading implementation on the Bruce Precinct Master Plan due to the close partnership needed with the Australian Sports Commission to integrate the outcomes of the AIS Master Plan; and 50% of the land in the Precinct being subject to National Capital Authority (NCA) land planning requirements.
- To support the development of the Master Plan, the department has established a collaborative working group whose membership includes ACT Government representatives, ASC and NCA.
- The ACT Government had representatives on the assessment and selection panel for the tender process to procure a specialist firm to deliver on the Master Plan; and are part of ongoing governance oversight to ensure that the Plan is fit for purpose for both the Australian and ACT Governments.
- In close consultation with the ACT Government and the ASC, a provider has been appointed and work has commenced on a Master Plan to be delivered in early 2026.

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SB25-000338

Key IssuesProject status

- The Master Plan is being developed to meet the needs (and address planning legislation requirements) of both governments; and to address the optimal use of land within the Precinct.
- The department's procurement ran from 14 August 2025 to 3 September 2025.
- Stantec is the preferred supplier, leading a consortium which includes Hatch and a range of specialist consultancies to cover various aspects of the design process. They have commenced engagement with the working group and relevant stakeholders. The Master Plan is expected to take between 6-9 months to complete (2nd quarter 2026).
- Final delivery of the Master Plan is subject to co-endorsement by governments.
 - publication of the final Master Plan is a decision of government.
 - implementation of the Master Plan will be subject to further government consideration.

Background

- The department's work on the Master Plan is also being carried out within the context of other complementary developments, namely:
 - ASC's development of the AIS Master Plan
 - questions regarding the AIS Master Plan should be referred to the ASC.
 - the AIS Podium Project, supported by the Australian Government investment of \$249.7 million (over 3 years) through 2024-25 Budget towards revitalisation of AIS facilities.
 - questions regarding the AIS Podium Project should be referred to ASC.
 - The Joint Standing Committee on the National Capital and External Territories tabled the report, *A Capital for All Australians*, in May 2024:
 - the Committee made 21 recommendations. Senator David Pocock provided an additional 9 recommendations.
 - the Australian Government is considering the report and timing of a response is a matter for government.
 - questions regarding ACT Government facilities and land use within the Precinct, including the NCH and CIT Bruce should be referred to the ACT Government.
 - the recommendations in *A Fit for Purpose Australian Institute of Sport: An Independent Review* (Erin Flaherty and Robyn Smith).
 - the department released the report on 10 May 2024.
 - the announcement of the National Capital Investment Framework in July 2023 by the Prime Minister, the Hon Anthony Albanese MP (refer to **SB25-000340**).

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SB25-000338

Financial Information as at 31 October 2025

Program/Project Start Date:	2024-25					
Program/Project End Date:	2025-26					
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget	0.0	8.0	0.0	0.0	0.0	8.0
Less:						
Actual Expenditure YTD at 31 October 2025	0	0				
Total Committed Funds at 31 October 2025	0	1.05	0	0	0	1.05
Total Uncommitted Funds (balance)	0	6.95	0.0	0.0	0.0	6.95

- Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Opening Appropriation	0	8.98	1.0	0	0	9.98
Movements/decisions		-7.98	+7.98			0
Movements/decisions						0
Movements/decisions						0
Movements/decisions						0
Current Appropriation	0	1.0	8.98	0	0	9.98

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SB25-000340

SUBJECT: National Capital Investment Framework**Talking Points**

- On 22 July 2023, the Prime Minister, the Hon Anthony Albanese MP, and the ACT Chief Minister, Andrew Barr MLA, jointly announced the National Capital Investment Framework (the NCIF), a commitment to work collaboratively on building a better nation's capital through targeted infrastructure investment.
- The NCIF was initiated between the Prime Minister and the ACT Chief Minister in the lead up to the 22 July 2023 announcement.
- The NCIF is an in-principle commitment to work collaboratively on building a better nation's capital and ensuring it is future proofed to meet the needs of a rising population in a planned, coordinated way.
- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts took over responsibility of the NCIF from Department of Prime Minister and Cabinet (PM&C) in early 2025 (as part of allocation of Ministerial responsibilities to bring forward submissions for the 2025-26 budget).
- The department is working closely with the ACT Government and has established a Senior Officials Group to support governance arrangements for the projects under this Framework.
- The Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP is responsible for implementation of the Framework with the ACT Government.
- Funding agreed in the 2025-26 Budget under the NCIF includes \$102 million over 4 years to support 2 ACT Government urban infrastructure projects:
 - \$68.9 million towards the design and construction of the new Canberra Aquatic Centre and;
 - \$31.1 million towards the design and development of the new Canberra Convention and Entertainment Centre Precinct and;
 - \$2.0 million for the department to support project delivery.
- These projects will be delivered in partnership with the ACT Government on a 50/50 cost share basis, with the Australian Government's contribution capped.
- The department is currently working closely with ACT Government officials on relevant details to inform a Federation Funding Agreement - Infrastructure (FFA schedule) to deliver this commitment, which is expected to be finalised this year.

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SB25-000340

- The ACT Government and the Department will work closely with the National Capital Authority (NCA) on the design and delivery of these projects.

Key PointsThe NCIF

- The governance arrangements for the NCIF includes the establishment of a Senior Officials Group (NCIFSOG), envisioned to provide strategic direction and coordination for delivery of ACT infrastructure projects under the NCIF.
 - The NCIFSOG convened on 3 October 2025, and is proposed to meet quarterly and by exception.
 - NCIFSOG is jointly chaired by First Assistant Secretary, Partnerships and Projects Division, Department of Infrastructure, Transport, Regional Development, Communication, Sports and the Arts and ACT Deputy Director-General, Policy Cabinet Division, Chief Minister, Treasury and Economic Development Directorate.
 - membership includes officials from the ACT Government, National Capital Authority, and the department.
- The Australian Government funding for these projects will be provided through a FFA schedule with the ACT Government. This schedule is currently in negotiation and is expected to be finalised by the end of 2025.
- The department took over responsibility of the NCIF from PM&C in late-January 2025 (as part of allocation of Ministerial responsibilities to bring forward submissions for the 2025-26 budget).
 - at the Additional Estimates hearing of the Finance and Public Administration Committee in late February 2025, Senator David Pocock asked a series of questions of PM&C in relation to NCIF, including which department was responsible for its management and what date management transferred (*Please see **Attachments A and B** for this referenced document*).
 - on 28 November 2024, Senator David Pocock tabled an Order for the Production of Documents (OPD) relating to the NCIF.
 - the minister responded to the OPD in a letter dated 17 December 2024, that was tabled on 13 January 2025 noting that the NCIF did not sit in her portfolio at that time (*Please see **Attachment C** for this referenced document*).

Canberra Convention and Entertainment Centre Precinct

- The project is currently in Planning and Design phase – with anticipated completion by 2028-29. Led by the ACT Government the following activities have been conducted:

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- Functional Design Brief: Submission of a design brief outlining spatial and operational requirements, including early precinct master planning to support project feasibility.
- Delivery Model Evaluation Report: Completion of a report recommending the preferred delivery model, supported by comparative analysis, risk assessment, and alignment with project objectives.
- additional questions regarding this project should be referred to ACT Government.
- The Australian Government has not committed any funding to the construction phase of the Canberra Convention and Entertainment Centre Precinct.

Canberra Aquatic Centre

- The project is currently in Planning and Design phase – with anticipated completion in 2028-29. Led by the ACT Government the following activities have been conducted:
 - The project's Design Consultant has been engaged and the procurement processes for the project's Commercial Advisor, Business Case and Project Management Consultant are nearing completion.
 - Due diligence activities at the preferred location are near completion.
 - community engagement on early design from 29 September to 14 November 2025.
 - Additional questions regarding this project should be referred to ACT Government.
 - Questions regarding the NCA's public engagement *on Commonwealth Park Concept Vision 2025* should be referred to NCA.

Background

- The Australian Government continues to make significant contributions to major infrastructure through the Infrastructure Investment Program (IIP) in the ACT including:
 - Light Rail Stage 2A (construction) and 2B Planning
 - William Hovell Drive Duplication
 - Athllon Drive Duplication (North and South), and
 - Monaro Highway – Stage 1 (construction) and Stage 2 (Planning).
 - questions regarding the IIP should be referred to NSW and ACT Infrastructure Investment Branch, Land Transport Infrastructure Division.
- The Australian Government has also committed \$10 million to develop a Bruce Precinct Master Plan (appropriated to the Department not ACT Government) over 2 years (from 2024-25). Refer to **SB25-000338**.

Financial Information as at 31 October 2025

Program/Project Start Date:	2025-26
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SB25-000340

Program/Project End Date:	2028-29					
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget	0	12.0	12.5	27.5	48.0	100.0
Less:						
Actual Expenditure YTD at 31 October 2025	0	0				
Total Committed Funds at 31 October 2025	0	0	0	0	0	0
Total Uncommitted Funds (balance)	0	12.0	12.5	27.5	48.0	100.0

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Attachments

- A: Senate Estimates Question on Notice – SEQON25-001498
- B: Senate Estimates Question on Notice – SEQON25-001499
- C: Senate Order for the Production of Documents 723

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Rural and Regional Affairs and Transport

Lead/Support contact: Lisa Rauter/Jane Christie

SB25-000340

Released under the Freedom of Information Act by the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts

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Rural and Regional Affairs and Transport

Lead/Support contact: Lisa Rauter/Casey Greentree

SB25-000342

SUBJECT: Northern Australia Agenda**Talking Points**

- The Australian Government is working to support development in northern Australia, to enhance the prosperity and wellbeing of northern communities.
- The government refreshed its northern Australia agenda in the *Northern Australia Action Plan 2024–2029* (the Action Plan) which was released on 26 August 2024.
- The Action Plan:
 - acknowledges the role of the north in delivering government priorities including the transition to a net zero economy, Future Made in Australia agenda, Closing the Gap and implementing the National Defence Strategy.
 - reaffirms the government’s commitment to the north and sets the strategic direction for the next stage of investment and growth in the region.

Key PointsRole of the Office of Northern Australia (ONA)

- The ONA supports the delivery of the government’s northern Australia agenda. ONA’s primary roles are to:
 - oversee and champion the northern Australia policy agenda to support resilient and sustainable economic growth to secure a strong and sustainable future for northern Australia (through influencing development and implementation of policies across government that impact on the north)
 - lead coordination and reporting on the Action Plan
 - advocate for the development of northern Australia across the government, including resolution of challenges and maximisation of opportunities
 - support the Northern Australia Ministerial Forum (NAMF) and the Northern Australia Indigenous Reference Group (IRG).

Northern Australia Action Plan 2024–2029 (refer EC25-002366)

- The *Northern Australia Action Plan 2024–2029* (Action Plan) was released by the Hon Madeleine King MP, Minister for Northern Australia, at the Developing Northern Australia Conference on 26 August 2024.
- The Action Plan recognises the north’s unique challenges, new and emerging opportunities and recognises that to succeed we need to work differently in the north – working in partnership and place, with a focus on resilience and evidence-based decisions and a commitment to advance First Nations outcomes at its centre.

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- The Action Plan outlines:
 - 6 policy priority areas that provide the framework for the development of Australian policies and programs over the next 5 years:
 - activating the northern economy;
 - infrastructure to unlock growth;
 - safe and secure north;
 - growing the northern workforce;
 - liveable, healthy and resilient communities; and
 - protecting the north's environment and cultural heritage.
 - 17 Areas for Continued Focus which seek to address known barriers and policy gaps
 - these will be progressed in the short to medium term by relevant Australian Government agencies with the support of the Office of Northern Australia (refer EC25-002366).
 - Northern Australia Initiatives which showcase current Australian Government investment aligned with the policy priorities (refer EC25-002370).
- An Annual Progress Report on the Action Plan and is expected to be released alongside the Annual Statement to Parliament in November, and will include:
 - an update on government actions in northern Australia,
 - outline work done by partner agencies to progress the 6 policy priority areas, and 17 areas for continued focus, and
 - provide an update on new government initiatives supporting the north.

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SB25-000344

SUBJECT: Northern Australia Indigenous Reference Group**Talking Points**

- The Northern Australia Indigenous Reference Group (IRG) advises the Minister for Northern Australia, the Hon Madeleine King MP, and the Minister for Indigenous Australians, Senator the Hon Malarndirri McCarthy, on practical actions to enhance the economic and social prosperity of First Nations people in northern Australia.
- IRG members are accomplished First Nations Australians from the north. Their selection is considered against geographic spread, gender diversity and industry representation.
- The current IRG was appointed on 17 July 2025 and will serve until December 2026, with the option of extension. Minister Madeline King made this membership announcement on Thursday 24 July 2025.
- Minister Madeleine King attended the newly appointed IRG's first meeting in Cairns, virtually, on 23 July 2025.
- Improving the prosperity of First Nations people and communities is central to the success of the northern Australia agenda and is reflected in the Northern Australia Action Plan 2024 –2029 (Action Plan) which was released on 26 August 2024. It also aligns with the Australian Government's commitment to Closing the Gap.

Key PointsNorthern Australia Indigenous Reference Group

- The IRG consists of 6 members, as detailed in the list below.

<i>Members</i>	<i>Key Industry Experience</i>
Professor Martin Nakata (Chair) (QLD)	Higher Education, research and Indigenous leadership
Mr Troy Fraser (QLD)	Local and state government, Indigenous organisations
Ms Ninielia Mills (WA)	Indigenous organisations
Ms Flora Warrior (TSI)	Business Administration, Business start-up, Microfinancing
Mr Damien Djerrkura (NT)	Indigenous organisations
Ms Alinta McGuire (NT)	Banking

- It is intended that a second member will be appointed for Western Australia, and a process is under way to identify a suitable applicant.

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- The refreshed IRG have chosen to focus on 3 priority areas, including:
 - supporting the education and training pipeline to deliver economic empowerment,
 - supporting First Nations Enterprise, and
 - ensuring that there are mechanisms to measure and evaluate improvement for First Nations people from Australian Government investment in northern Australia.

Expression of Interest (EOI) Process

- An EOI opened publicly on Tuesday, 28 January 2025 and applications closed on Wednesday, 28 February 2025.
 - former IRG members were not required to submit an application, instead they were asked to indicate their preference to continue as an IRG member. This approach was implemented with the agreement of the minister and based on a number of the former members being relatively new to the IRG.
 - 43 applications were received from the EOI process, of these:
 - 4 applicants were former IRG members reapplying
 - 39 new applicants; of whom 31 met the base eligibility requirements.
- The ONA worked closely with National Indigenous Australians Agency in the development of the EOI process and communication materials (refer to EC25-002368).
- Minister Madeline King announced the new IRG membership on Thursday 24 July 2025.

Northern Australia Action Plan 2024–2029

- Commitment to advancing First Nations outcomes is embedded across the 6 priority areas in the Action Plan, with specific actions within each priority.
- In addition, the Action Plan identifies 3 specific Areas of Continued Focus (ACF) relating to First Nations priorities, these are:
 - ACF 3: scope a First Nations Economic Partnership to improve economic outcomes for First Nations peoples, including northern perspectives.
 - ACF 4: enhance self-determined, sustainable opportunities for First Nations peoples and business, including Prescribed Bodies Corporates, to leverage and protect their land, water, traditional knowledge, expertise, ingenuity and cultural heritage and other assets, including a focus on access to capital, capacity building and benefit sharing.
 - ACF 5: enhance participation of Aboriginal and Torres Strait Islander community-controlled organisations and First Nations business in delivering services in the north.

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Lead/Support contact: Lisa Rauter/Erin Cassie

SB25-000346

SUBJECT: Precincts and Partnerships Programs (rPPP and uPPP)**Talking Points**

- The regional Precincts and Partnerships Program (rPPP) and the urban Precincts and Partnerships Program (uPPP) bring together governments, communities and other partners to fund the design, development and delivery of precincts across Australia.
- Funding for projects is administered by the state and territory governments through a schedule to the Federation Funding Agreement (FFA) – Infrastructure.
- On 5 September 2025, the Australian Government paused both the rPPP and uPPP programs to new applications. Stakeholders with applications in draft (in the business.gov.au grants portal) at noon 5 September 2025 had until 17 October 2025 to finalise and submit their applications.
- Assessment of these applications is expected to exhaust the available funding for rPPP and uPPP, which informed the ministers' decision to close the programs to new applications.
 - at 5 September 2025, there were 27 submitted uPPP applications in the grants portal worth \$209.9 million, and 193 submitted rPPP applications worth \$1.6 billion.
- Assessment of applications is continuing. Applications to the rPPP received up to 31 December 2024 will be considered in the next regional batch. Further batches for rPPP and uPPP will be considered in 2026.
- It is a matter for government regarding whether any additional funds will be allocated to these programs such that we can re-open to new applications.

regional Precincts and Partnerships Program

- The rPPP was announced in the 2022-23 Budget, with funding of \$400.0 million over 3 years from 2023-24. The program was later extended to 2026-27.
- The program opened for applications via the Business Grants Hub on 24 August 2023 and assessment of the first batch of applications commenced in late 2023.
- To date, the government has committed \$163.32 million for 29 projects through the rPPP.
- A further 15 projects have been approved as proposed expenditure under s71 of the *Public Governance, Performance and Accountability Act 2013* (PGPA Act), with a total funding value of \$67.00 million.
 - these projects were announced on 13 August 2025

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urban Precincts and Partnerships Program

- The uPPP was announced in the 2023-24 Budget, with funding of \$150.0 million over 3 years from 2024-25.
- The program opened for applications via the Business Grants Hub on 29 July 2024 and assessment of the first batch of applications commenced in late 2024.
- To date, the government has committed \$45.67 million for an initial 6 uPPP projects announced in January 2025.
- A further 11 projects have been approved as proposed expenditure under s71 of the PGPA Act, with a total funding value of \$39.56 million.
 - 7 of these projects, with funding of \$22.35 million, were announced between 10 October and 4 November 2025.

Key Issues

- As of 12 noon 5 September 2025 (AEST), both programs paused to new applications. Applicants with an existing application commenced in 'draft' status on the Business Grants Hub portal had until noon 17 October 2025 to submit their applications.
- Excluding both committed and approved proposed expenditure, \$169.68 million for the rPPP and \$74.78 million for the uPPP remains available under each program. It is anticipated that applications received to date will fully exhaust the remaining funding.
- Stakeholders with an application submitted or in draft were advised by email on 5 September 2025 that rPPP applications lodged up to 31 December 2024 will be considered by the Independent Expert Panel in the next batch (Batch Five). There are 106 eligible applications in that batch.
 - Batch Five assessments were undertaken by the Independent Expert Panel in November 2025.

Background

- The uPPP is available to projects located within the ABS' Greater Capital City Statistical Areas (GCCSA), while the rPPP is available to projects located elsewhere in Australia.
- Further information is provided in back pocket briefs EC25-002380 (rPPP) and EC25-002379 (uPPP), summary of Questions on Notice **Attachment A**, and summary of Hansard Extracts **Attachment B**.

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(a)(ii)**Version Number:** 2**Date:** 14/11/2025

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2025-2026 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Lisa Rauter/Erin Cassie

SB25-000346

Financial Information as at 31 October 2025**Budget - regional Precincts and Partnerships Program**

- The rPPP program has an administered funding budget of \$400.0 million over 3 years from 1 July 2023. At MYEFO 2024-25, the government agreed to extend the program to 30 June 2027 and move \$15 million in funding from 2025-26 to 2026-27.
- \$163.32 million is committed through signed FFA schedules.
- Departmental funding of \$8.24 million has been allocated to the rPPP from 2022-23 to 2025-26. Funding supports ASL within the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts (\$4.21 million – including independent assessment costs) and for the Business Grants Hub (\$4.04 million).

Program/Project Start Date:	2023-24					
Program/Project End Date:	2026-27					
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget	250.0	135.0	15.0	0.0	0.0	400.0
Less:						
Actual Expenditure YTD as at 31 November 2025	158.6					158.6
Total Committed Funds* as at 31 November 2025	158.8	4.2	0.3			163.3
Total Uncommitted Funds (balance)	91.2	130.8	14.7	0.0	0.0	236.7

Budget - urban Precincts and Partnerships Program)

- Administered funding of \$150.0 million over three years was appropriated for the uPPP from 1 July 2024.
- At 31 November 2025, \$45.67 million was committed through signed FFA schedules.
- Departmental funding of \$6.8 million has been allocated to the uPPP from 2023-24 to 2026-27. Funding supports ASL within the department (\$3.93 million – including independent assessment costs) and for the Business Grants Hub (\$2.87 million).

Program/Project Start Date:	2024-25					
Program/Project End Date:	2026-27					
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m

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Rural and Regional Affairs and Transport

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SB25-000346

Appropriation Budget	50.0	50.0	50.0	0.0	0.0	150.0
Less:						
Actual Expenditure YTD at 31 July 2025	45.7					45.7
Total Committed Funds* at 31 July 2025	45.7					45.7
Total Uncommitted Funds (balance)	4.3	50.0	50.0	0.0	0.0	104.3

* Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Supporting Information

Questions on Notice (QoNs)

- SQ25-002047, SQ25-002183, SQ25-002208, SQ25-002209, SQ25-002210, SQ25-002211, SQ25-002212, SQ25-002213, SQ25-002214, SQ25-002215, SQ25-002216, SQ25-002217, SQ25-002218, QoN 26 SQ25-000030, QoN 130 SQ25-000285, QoN 131 SQ25-000286, QoN 132 SQ25-000288, QoN 133 SQ25-000289

Freedom of Information (FOI) Requests

- rPPP FOI requests 26-124, 25-287, 25-286, 24-241, 24-069, 24-461

Attachments

- A: Summary of the content of QoNs
- B: Summary of Hansard extracts

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Version Number: 2

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Attachment A: SB25-000346 rPPP/uPPP

PDMS entry	Date	Hansard reference	Senator	Question #
SQ25-002047	7 October 2025	Spoken	Matt O'Sullivan	

On 7 October 2025, Senator O'Sullivan asked about the proportion of regional Precincts and Partnership Program (rPPP) grants awarded outside of large regional centres.

Answer

39 of the 46 successful applications are in local government areas outside of large regional towns.

PDMS entry	Date	Hansard reference	Senator	Question #
SQ25-002183	16 October 2025	Written	Nick McKim	

On 16 October 2025, Senator McKim asked transparency measures for both programs in relation to application progress and funding.

Answer

The Business Grants Hub sent an email on 5 September 2025 to stakeholders that had an active draft or submitted application in the application portal. This email provided information about the pause of the program to new applications and funding remaining at that date.

PDMS entry	Date	Hansard reference	Senator	Question #
SQ25-002208	17 October 2025	Written	Bridget McKenzie	

On 17 October 2025, Senator McKenzie asked for the number of successful and unsuccessful rPPP applications by state and electorate.

Answer

Electorate information was not provided. For successful applications a link was provided to the website. For unsuccessful applications, the breakdown is:

State	Number of Applications
NSW	26
QLD	10

Attachment A: SB25-000346 rPPP/uPPP

SA	4
VIC	11
WA	9
Total	60

PDMS entry	Date	Hansard reference	Senator	Question #
SQ25-002209	17 October 2025	Written	Bridget McKenzie	

On 17 October 2025, Senator McKenzie asked about the number and proportion of applications outside of large regional towns for the rPPP and the percentage of successful applications by local government.

Answer

39 of the 46 successful applications are in local government areas outside of large regional towns.

31 of 34 successful applications by local governments are located outside of large regional towns.

67% of applications by Local Governments located outside of large regional towns are successful.

PDMS entry	Date	Hansard reference	Senator	Question #
SQ25-002210	17 October 2025	Written	Bridget McKenzie	

On 17 October 2025, Senator McKenzie asked the success rate for local governments in rural and remote councils to the rPPP and several follow-on questions depending on the answer.

Answer

For projects decided to date 36% of applications by local governments are successful, compared to 16% for other applicants. It was not necessary to answer the other questions.

PDMS entry	Date	Hansard reference	Senator	Question #
SQ25-002211	17 October 2025	Written	Bridget McKenzie	

Attachment A: SB25-000346 rPPP/uPPP

On 17 October 2025, Senator McKenzie asked about reasons for, consultation on and communication of the pause of the rPPP.

Answer

The minister decided to pause on 26 July 2025.

No consultation was undertaken prior to the pause.

The Australian Government has received a sufficient volume of applications to fully expend the uncommitted funding available. Pausing the program to new applications would allow the government to consider applications already received.

The pause was from midday (AEST), 5 September 2025.

The departmental website and business.gov.au was updated on 5 September 2025.

Stakeholders with an active draft or submitted application in the Business Grants Hub application portal were sent an email on 5 September 2025.

Regional stakeholder organisations (such as RDA's) were not notified of the pause unless they were an applicant with a draft application.

PDMS entry	Date	Hansard reference	Senator	Question #
SQ25-002212	17 October 2025	Written	Bridget McKenzie	

On 17 October 2025, Senator McKenzie asked what advice has the Department provided to the Minister regarding the future sustainability of the RPPP grant program?

Answer

On 18 July 2025, the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts sought the agreement of the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government, to pause the regional Precincts and Partnerships Program (rPPP) to new applications. The department noted the Government had received a sufficient volume of applications to fully expend the uncommitted funding available.

PDMS entry	Date	Hansard reference	Senator	Question #
SQ25-002213	17 October 2025	Written	Bridget McKenzie	

On 17 October 2025, Senator McKenzie asked whether unallocated funding for the rPPP had been reallocated or reduced.

Answer

Attachment A: SB25-000346 rPPP/uPPP

Unallocated funding has neither be reallocated or reduced.

PDMS entry	Date	Hansard reference	Senator	Question #
SQ25-002214	17 October 2025	Written	Bridget McKenzie	

On 17 October 2025, Senator McKenzie asked how (1) the Department has defined “existing draft applications” for the purpose of the rPPP pause and (2) what advice we have provided to applicants.

Answer

1. Stakeholders with an active draft application in the Business Grants Hub application portal at 12 noon (AEST) 5 September 2025.
2. Stakeholders with an active draft application in the Business Grants Hub portal were emailed on 5 September 2025 to advise they had until 12 noon (AEST) on 17 October 2025 to finalise and submit their application.

PDMS entry	Date	Hansard reference	Senator	Question #
SQ25-002215	17 October 2025	Written	Bridget McKenzie	

On 17 October 2025, Senator McKenzie asked about reasons for, consultation on and communication of the pause of the Urban Precincts and Partnerships Program (uPPP).

Answer

The minister decided to pause on 26 July 2025.

No consultation was undertaken prior to the pause.

The Australian Government has received a sufficient volume of applications to fully expend the uncommitted funding available. Pausing the program to new applications would allow the government to consider applications already received.

The pause was from midday (AEST), 5 September 2025.

The departmental website and business.gov.au was updated on 5 September 2025.

Stakeholders with an active draft or submitted application in the Business Grants Hub application portal were sent an email on 5 September 2025.

Regional stakeholder organisations (such as RDA's) were not notified of the pause unless they were an applicant with a draft application.

PDMS entry	Date	Hansard reference	Senator	Question #
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Attachment A: SB25-000346 rPPP/uPPP

SQ25-002216	17 October 2025	Written	Bridget McKenzie	
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On 17 October 2025, Senator McKenzie asked about the (1) date and (2) reasons for the uPPP pause. Senator McKenzie also asked about (3) advice given to the Minister on the sustainability of the program.

Answer

1. The Minister decided to pause the program on 26 July 2025.
2. The Australian Government has received a sufficient volume of applications to fully expend the uncommitted funding available. Pausing the program to new applications would allow the government to consider applications already received.
4. On 18 July 2025, the Department sought the agreement of the Minister to pause the urban Precincts and Partnerships Program (uPPP) to new applications. The Department noted the Government had received a sufficient volume of applications to fully expend the uncommitted funding available.

PDMS entry	Date	Hansard reference	Senator	Question #
SQ25-002217	17 October 2025	Written	Bridget McKenzie	

On 17 October 2025, Senator McKenzie asked whether unallocated funding for the uPPP had been reallocated or reduced.

Answer

Unallocated funding has neither be reallocated or reduced.

PDMS entry	Date	Hansard reference	Senator	Question #
SQ25-002218	17 October 2025	Written	Bridget McKenzie	

On 17 October 2025, Senator McKenzie asked how (1) the Department has defined “existing draft applications” for the purpose of the uPPP pause and (2) what advice we have provided to applicants.

Answer

1. Stakeholders with an active draft application in the Business Grants Hub application portal at 12 noon (AEST) 5 September 2025.

Attachment A: SB25-000346 rPPP/uPPP

2. Stakeholders with an active draft application in the Business Grants Hub portal were emailed on 5 September 2025 to advise they had until 12 noon (AEST) on 17 October 2025 to finalise and submit their application.

PDMS entry	Date	Hansard reference	Senator	Question #
SQ25-000030	24 February 2025	Spoken	Matthew Canavan	26

On 24 February 2025, Senator Canavan asked the date that the urban Precincts and Partnerships Program (uPPP) guidelines were provided to the minister.

Answer

1 November 2023: The uPPP draft guidelines were provided to the Hon Catherine King MP.

5 June 2024: Minister King made the decision to deliver this program through the Federation Funding Agreements (FFA) Framework.

4 July 2024: Revised draft guidelines, reflecting the decision to administer the program through the FFA – Infrastructure, were provided to the minister.

PDMS entry	Date	Hansard reference	Senator	Question #
SQ25-000285	05 March 2025	Written	Bridget McKenzie	130

On 5 March 2025, Senator McKenzie asked i) how many applications the Regional Precincts and Partnerships Program (rPPP) had received; and ii) how long does it take for a submission to be assessed and a response provided.

Answer

1. At 31 January 2025, the Business Grants Hub in the Department of Industry, Science and Resources had received 322 applications to the rPPP.

2. Applications are assessed in batches, with timing and number depending on application volume. At 31 January 2025, 3 rPPP batches had been processed, 1 in 2023-24 and 2 in 2024-25. An average of 44 applications were considered in each batch.

PDMS entry	Date	Hansard reference	Senator	Question #
SQ25-000286	05 March 2025	Written	Bridget McKenzie	131
SQ25-000288	05 March 2025	Written	Bridget McKenzie	132

Attachment A: SB25-000346 rPPP/uPPP

On 5 March 2025, Senator McKenzie asked when the City of Greater Bendigo, and Care Villas Australia in Merbein, would receive information on their applications.

Answer

Applications are batched for assessment at least twice a year. The number and timing of batches varies depending on the volume and nature of applications received. Once the assessment process is completed for a specific application, the Business Grants Hub notifies the applicant of the outcome in writing.

PDMS entry	Date	Hansard reference	Senator	Question #
SQ25-000289	05 March 2025	Written	Bridget McKenzie	133

On 5 March 2025, Senator McKenzie asked:

1. Have the program Guidelines recently changed.
2. When were they changed?
3. Has a Media Release been circulate advising of these changes?
4. Why were the Guidelines changed?
5. How will the change affect those applications that are currently in the system?
6. The definition of precinct changed. How has the definition of precinct changed?
7. Will these changes to the Guidelines, delay the roll out of the program?

Answer

1. Yes.
2. The updated guidelines were published on the Department’s website on 18 February 2025.
3. No. The Business Grants Hub emailed applicants directly on 17 February 2025 to advise of the update.
4. The rPPP guidelines were updated to:
 - a. reflect the Australian Government’s decision to administer the program through arrangements under the FFA – Infrastructure
 - b. extend the Project Completion Date to 31 March 2027
 - c. increase alignment with the guidelines for the urban Precincts and Partnerships Program (including increasing the score required against each assessment criterion to 75%)
 - d. provide minor administrative updates.
5. Applicants who have submitted their applications are not required to make any changes. Their existing application will proceed for assessment under the updated guidelines. Applicants also have the option to resubmit updated applications or to withdraw.
6. The updated guidelines clarify that a precinct should encompass multiple infrastructure elements delivered collaboratively by multiple partners.

Attachment A: SB25-000346 rPPP/uPPP

7. Applications are continuing to be assessed under the updated guidelines.

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Attachment B: SB25-000346 Summary of Hansard**RURAL AND REGIONAL AFFAIRS AND TRANSPORT LEGISLATION COMMITTEE****Tuesday, 7 OCTOBER 2025****CANBERRA****1. Summary only. Refer Page 95 of Hansard:**

Senator the Hon James McGrath asked for confirmation the Urban Precincts and Partnerships (uPPP) program had \$104.4 million in uncommitted funding and that no new projects had been confirmed since the federal election.

The Department confirmed both statements were correct.

2. Summary only. Refer Page 95:

Senator McGrath asked several questions about the funding and timing of Batch 2 uPPP applications.

The department advised that Batch 2 had been sent to Minister Catherine King's office on 31st July and was currently with them for approval. The department advised that the total funding of all applications submitted in Batch 2 was \$357 million, but noted that only those approved by the Minister would receive funding. As such, the department advised that the final timing and quantum of funding for Batch 2 was a matter for Government.

3. Summary only. Refer Page 95:

Senator McGrath asked why applications to the uPPP had been paused.

The department advised that the program had been paused because the value of applications received so far greatly exceeded remaining funding.

4. Summary only. Refer Page 95:

Senator McGrath asked what advice had been provided to applicants about the pause to uPPP applications.

The Department said that the program was paused to new applications on 5 September. Applicants who had applications in draft at the time were given until 17 October to complete and submit them.

5. Summary only. Refer Pages 104-105:

(RPPP)The Hon. Senator O'Sullivan asked for a summary of Regional Precincts and Partnerships Program (rPPP) grants allocated to local governments by electorate, date, and contribution by local applicants.

The Department advised that they did not collect data by electorate, and that information on the other questions was available in tabled documents.

6. Summary only. Refer Pages 104-105:

Senator O'Sullivan asked for a ratio of unsuccessful local government rPPP applications to successful applications by local government area and state.

The Department advised that it does not collect data on unsuccessful proposals.

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Attachment B: SB25-000346 Summary of Hansard**7. Summary only. Refer Pages 104-105:**

Senator O'Sullivan asked for details regarding the number and proportion of rPPP grants awarded to low-population regional centres compared to larger regional centres.

The department advised that the definitions used by the program did not separate non-capital centres by size. The department took all questions that required this distinction on notice.

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2025-2026 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Lisa Rauter/Erin Cassie

SB25-000349

SUBJECT: City and Regional Deals**Talking Points**

- The City and Regional Deals, and the Albury Wodonga Regional Projects initiative, are delivered in partnership between the 3 levels of government.
- The Australian Government is investing \$9.4 billion in 12 places through City and Regional Deals. This investment has leveraged an additional \$11.7 billion in co-investment from Deal partners.
- As at 31 October 2025, over \$6.92 billion (73%) of the government's contribution has been expended. Approximately \$2.48 billion (27%) remains.
- The Deals are made up of multiple commitments, each tailored to the needs of specific communities and places. In total, across all 12 locations, there are 259 commitments which are made up of almost 400 different projects.
- Of the 259 commitments, 127 commitments (49%) have been completed, 79 commitments (31%) are in progress¹, 26 commitments (10%) are in planning², and 27 commitments (10%) are ongoing³.
- The majority of Deals and commitments are progressing well toward delivery, with a minority experiencing issues that partners are working collaboratively to resolve.

Note:

1. *In progress: Construction (or equivalent) has commenced and is currently active.*
2. *In planning: Prior to construction or other implementation.*
3. *Ongoing: Commitment is designed to be enduring and has no specified or measurable end date.*

Key Issues

- There are 10 Deals currently in place. Additional to these active Deals are the Albury Wodonga Regional Projects initiative and the recently expired Hinkler Regional Deal (expired 30 January 2025).
- The 10 Deals are located in: Adelaide, Barkly (Tennant Creek and surrounds), Darwin, Geelong, Hobart, Launceston, Perth, Townsville, South East Queensland (SEQ) and Western Sydney.
- Oversight of the Barkly Regional Deal (Tennant Creek and surrounds) has moved to the First Nations Partnerships Division following a restructure in the Department.
- Deal commitments are funded and administered in a variety of ways, including through other government programs, state or territory governments, local governments and other organisations.

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(a)(ii)**Version Number:** 2**Date:** 14/11/2025

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Rural and Regional Affairs and Transport

Lead/Support contact: Lisa Rauter/Erin Cassie

SB25-000349

- Of the 259 Deal commitments, the Partnership Programs Branch and First Nations Partnerships Division directly administers funding for 78 commitments (30%) under Outcomes 3.1 and 3.3.
- Of the \$1.65 billion directly administered by the Partnership Programs Branch and First Nations Partnership Division, \$1.13 billion (68%) has been spent.
- The Deals are in different stages of delivery:
 - 4 Deals signed between 2016 and 2018 (Townsville, Launceston, Western Sydney and Adelaide) are well progressed with collectively more than half of commitments complete.
 - 5 Deals signed between 2018 and 2020 (Darwin, Hobart, Geelong, Barkly and Perth) are well into their implementation with collectively 40% of commitments complete.
 - 2 Deals have recently entered into the implementation phase: SEQ and Albury Wodonga. Between SEQ and Albury Wodonga, 4 commitments are complete, 26 are in progress and 8 are in planning.
 - 1 Deal signed in 2020 (Hinkler) expired in January 2025 at the conclusion of its agreed 5-year term.

BackgroundDepartmental resourcing for Deal administration

- Through the 2024-25 Budget, the government provided \$12.6 million over 4 years to deliver the government's urban agenda. This included funding to support the continuing administration and delivery of City and Regional Deal commitments and the Albury Wodonga Regional Projects to their completion. These funds also support governance and oversight to the Macquarie Point and Launceston urban renewal projects.

Financial Information <u>as at 31 October 2025</u>	2016					
Program/Project End Date:	2042					
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget	404.7	262.7	140.2	37.6	31.0	876.2
Less:						
Actual Expenditure YTD at 31 October 2025	285.4	78.6				364.0
Total Committed Funds at 31 October 2025	118.9	184.1	140.2	37.6	31.0	511.8

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Lead/Support contact: Lisa Rauter/Erin Cassie

SB25-000349

Total Uncommitted Funds (balance)	0.4	0	0	0	0	0.4
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Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Note: Funds include Barkly Regional Deal (Tennant Creek and Surrounds).

- This table only includes budgets for commitments administered by Partnerships and Projects Division and First Nations Partnerships Division (Barkly Regional Deal) under outcomes 3.1 and 3.3 of the Portfolio Budget Statements and payments to state programs through Budget Paper 3. This table does not include funding under other outcomes or other portfolios. All figures are for administered funding.

Released under the Freedom of Information Act by the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts

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2025-2026 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Lisa Rauter/Erin Cassie

SB25-000350

SUBJECT: Macquarie Point Precinct**Talking Points**

- The Australian Government has made a capped commitment of \$240.0 million for urban redevelopment at the Macquarie Point precinct in Hobart.
- The government's funding commitment for Macquarie Point requires the Tasmanian Government to meet the conditions and expectations set out in a schedule to the Federation Funding Agreement – Infrastructure (FFA schedule).
- The Tasmanian Government, through the Macquarie Point Development Corporation (MPDC), is currently preparing a master plan and housing plan, as required by the FFA schedule. The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts is working with the Tasmanian Government to finalise these 2 plans.
- The FFA schedule for the Macquarie Point Urban Redevelopment was signed by the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government, on 16 May 2024 and counter-signed by the Tasmanian acting Minister for Sport and Events, the Hon Nick Duigan MLC, on 17 May 2024. The schedule is published on the Federal Financial Relations (FFR) website.

Key IssuesMacquarie Point Precinct Urban Redevelopment

- The milestones of the Macquarie Point FFA schedule reflect correspondence from the minister to the Tasmanian Premier, the Hon Jeremy Rockliff MP, dated 28 April 2023. The correspondence is available on the MPDC website.
- The non-financial milestones are:
 1. Commonwealth acceptance of a refreshed Macquarie Point Precinct Plan.
 - completed – 16 September 2024.
 2. Agreement signed by the Commonwealth and Tasmanian Government for the upgrade of Macquarie Wharf 6.
 - as at 28 October 2025, this is provisionally completed – the minister is considering formal acceptance of the milestone completion.
 3. Commonwealth acceptance of a Stakeholder Engagement Report on the refreshed Macquarie Point Precinct Plan.
 - completed – minister accepted the report on 2 September 2025.
 4. Commonwealth acceptance of the Macquarie Point Precinct Master Plan to implement the Precinct Plan.

Contact: s22(1)(a)(ii)**Cleared by:** Erin Cassie, A/g First Assistant Secretary**Phone:** (02) 6136 s22(1)(a)(ii)**Version Number:** 2**Date:** 17/11/2025

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Lead/Support contact: Lisa Rauter/Erin Cassie

SB25-000350

- completion expected by end 2025 – the department has provided feedback to MPDC on a first draft of the Master Plan.
- 5. Delivery of a finalised Housing Plan developed in consultation with the Commonwealth.
 - completion expected by end 2025 – the department has provided feedback to MPDC on a first draft of the Housing Plan.
- Following completion of the 5 non-financial milestones above, the FFA schedule will be renegotiated with the Tasmanian Government to incorporate financial milestones. No funds have been expended to date.
- The Macquarie Point FFA schedule also requires the Tasmanian Government to engage with community groups and all affected stakeholders, including First Nations groups, RSL Tasmania and the Hobart City Council, and to maintain and enhance the existing amenity of the site.

BackgroundProject of State Significance

- The proposed multipurpose stadium at Macquarie Point has been designated a Project of State Significance (PoSS) and is currently being assessed by the Tasmanian Planning Commission (TPC).
- On 17 September 2025, the TPC released a Recommendation Report and its Integrated Assessment Report and determined that the stadium should not proceed. On 8 October 2025, the Tasmanian Government announced its intention to continue with the stadium and released, for public consultation, a draft Order for the stadium to proceed.
- On 21 October 2025, Her Excellency, the Governor of Tasmania, agreed to make the State Policies and Projects (Macquarie Point Precinct) Order 2025 pursuant to the *State Policies and Projects Act 1993*. The Order is expected to be considered by the Tasmanian Parliament in November and December 2025.
- The PoSS process and the Order is specific to Tasmanian planning legislation, and questions pertaining to the this should be directed to the Tasmanian Government.

Wharf Upgrades at Macquarie Point

- On 16 October 2024, the Prime Minister, the Hon. Anthony Albanese MP, announced that the government had reached an agreement with the Tasmanian Government to contribute \$188 million over four years to upgrade Wharf 6 at Macquarie Point to support the operations of the RSV *Nuyina*.
- The formalisation of this agreement through an FFA schedule with the Tasmanian Government is a milestone of the FFA schedule for the Macquarie Point redevelopment.

Contact: s22(1)(a)(ii)**Cleared by:** Erin Cassie, A/g First Assistant Secretary**Phone:** (02) 6136 s22(1)(a)(ii)**Version Number:** 2**Date:** 17/11/2025

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Rural and Regional Affairs and Transport

Lead/Support contact: Lisa Rauter/Erin Cassie

SB25-000350

- The Macquarie Wharf 6 (Port of Hobart) Federation Funding Agreement – Environment was signed by the Hon Tanya Plibersek MP, then Minister for Environment and Water, on 8 January 2025, and the Tasmanian Premier on 10 February 2025.
- Requests for further information should be directed to the Environment portfolio (DCCEEW).

UTAS Stadium Redevelopment Project (Launceston)

- The Budget line item that includes Macquarie Point also commits \$65.0 million to deliver upgrades as part of the University of Tasmania (UTAS) Stadium Redevelopment Project in Launceston (Hobart and Launceston – urban renewal co-investments). The government’s funding commitment for the UTAS Stadium is set out in a separate FFA schedule signed on 5 June 2024 and is available on the FFR website.
- In line with the FFA schedule, the following is underway to progress the UTAS project:
 - match day facilities upgrades were completed in April 2025.
 - a construction contract was awarded for the new Eastern and Centre-West Stands in September 2025 and construction is expected to commence shortly.
 - contracts for the waterproof LED ribbon board around the ground and upgrades to the stadium lighting are expected to be awarded by the end of 2025.
- The UTAS Stadium Redevelopment is expected to be completed by the end of 2027.

Financial Information as at 31 October 2025

Program/Project Start Date:	May 2024						
Program/Project End Date:	June 2028						
	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget: UTAS Stadium	5.0	8.0	15.6	36.4	0	0	65.0
Appropriation Budget: Macquarie Point	0	0	80.0	100.0	60.0	0	240.0
Appropriation Budget: Total	5.0	8.0	95.6	136.4	60.0	0	305.0
Less:							
Actual Expenditure YTD at 31 October 2025	5.0	4.0					
Total Committed Funds at 31 October 2025		8.0	95.6	136.4	60.0	0	300.0
Total Uncommitted Funds (balance)	0	0	0	0	0	0	0

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Phone: (02) 6136 s22(1)(a)(ii)

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Rural and Regional Affairs and Transport

Lead/Support contact: Lisa Rauter

SB25-000352

SUBJECT: Investing in Our Communities (IIOC)**Talking Points**

- The Investing in Our Communities program (IIOC) is 1 of 2 programs established by the Australian Government as part of the October 2022-23 Budget, to deliver its 2022 Election Commitments for community and sporting infrastructure projects.
- IIOC delivers projects with a government funding contribution of up to \$5.0 million.
- IIOC is being delivered as a one-off, closed, non-competitive round. Only applicants nominated by the government were invited to apply for funding.
- IIOC opened on 8 February 2023 and was closed to applications on 30 November 2023.
- Under the published guidelines, applicants had up to 6 months from receiving an invitation to apply, or until 30 November 2023 (whichever was earlier), to submit an application.
- As at 31 October 2025, of the 356 projects under IIOC:
 - 182 projects were complete;
 - 166 projects were contracted and underway; and
 - 8 projects were not approved for funding, had funding withdrawn or were terminated at the request of the grantee.
- As at 31 October 2025, expenditure to date under IIOC was \$158.2 million (out of total allocated funding of \$306.0 million).

Key Points

- IIOC funds election commitment projects with a government contribution of up to \$5.0 million.
 - this includes some projects committed by the former government under the Community Development Grants (CDG) programme in the 2022 Pre-Election Economic and Fiscal Outlook (PEFO).
 - other election commitments over \$5.0 million are funded under the Priority Community Infrastructure Program (PCIP) (refer **SB24-000354**).
- Projects include sporting infrastructure, cultural facilities and other community priorities intended to assist communities to build their strength and improve liveability.
- Applicants include not-for-profit entities, as well as state, territory and local governments.

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Lead/Support contact: Lisa Rauter

SB25-000352

- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts has no role in the identification of government election commitments, including the nominated organisation or commitment value.
- An Assistant Secretary within the department (currently the Assistant Secretary, Major Projects and Programs) is the Decision Maker under the program guidelines.
- Administration of the program is being undertaken by the department, not a grants hub.
- The assessment of eligible IIOC projects was undertaken against 3 criteria as set out in IIOC guidelines:
 - project benefit;
 - project viability and sustainability; and
 - grantee viability and capacity.

Financial Information as at 31 October 2025

Program Start Date:	2022-23					
Program End Date:	2026-27					
	2024-25	2025-26	2026-27	2027-28	2028-29	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	145.2	103.9	16.1	0.0	0.0	265.2
Less:						
Actual Expenditure YTD at 31 October 2025	81.9	35.6	0.0	0.0	0.0	117.5
Total Committed Funds at 31 October 2025	63.4	68.3	16.1	0.0	0.0	147.8
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

Notes: Table reflects forward estimates period only, not life of program. Expenditure in 2023-24 was \$38.5m and in 2023-23 expenditure was \$2.3m. Total committed funds relate to remaining funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient. Total Committed funds does not include payments already made as they are reflected separately (Actual Expenditure YTD). Total column may contain rounding variances.

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Rural and Regional Affairs and Transport

Lead/Support contact: Lisa Rauter

SB25-000354

SUBJECT: Priority Community Infrastructure Program (PCIP)**Talking Points**

- The Priority Community Infrastructure Program (PCIP) is 1 of 2 programs established by the Australian Government in the October 2022-23 Budget, to deliver its 2022 Election Commitments for community and sporting infrastructure projects.
- PCIP primarily delivers projects with a government funding contribution of \$5.0 million or more.
 - some smaller value commitments are also delivered under the program, including those for feasibility studies and business cases.
- PCIP is being delivered as a one-off, closed, non-competitive round. Only applicants nominated by the government were invited to apply for funding.
- PCIP opened on 8 February 2023 and was closed to applications on 30 November 2023.
- Under the published guidelines, applicants had up to 6 months from receiving an invitation to apply, or until 30 November 2023 (whichever was earlier), to submit an application.
- As at 31 October 2025, of the 93 projects under PCIP:
 - 10 projects were complete;
 - 81 projects were contracted and underway; and
 - 2 projects were withdrawn from the program (one at the request of the proponent, and the other is now being delivered through another program).
- All PCIP projects are scheduled to be completed by 30 June 2027.
- As at 31 October 2025, expenditure to date under PCIP was \$277.6 million (from total funding allocated of \$938.8 million).

Key Points

- PCIP funds election commitment projects with a government commitment of \$5.0 million or more, and select commitments with a lower dollar value.
 - this includes some projects committed by the former government under the Community Development Grants (CDG) programme in the 2022 Pre-Election Economic and Fiscal Outlook (PEFO).
 - other election commitments under \$5.0 million are funded under the Investing in Our Communities (IIOC) program (refer **SB24-000352**).

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Lead/Support contact: Lisa Rauter

SB25-000354

- Projects include sporting infrastructure, cultural facilities and other community priorities intended to assist communities to build their strengths and improve liveability.
- Applicants include not-for-profit entities, as well as state, territory and local governments.
- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts has no role in the identification of government election commitments, including the nominated organisation or commitment value.
- The Minister for Infrastructure, Transport and Regional Development and Local Government, the Hon Catherine King MP, is the Decision Maker under the program guidelines.
- An Assistant Secretary in the department has some delegated functions to support the program's administration, as set out in the published guidelines. This includes actions such as approving progress reports, approving an exemption from ineligible grant expenditure, and approving minor changes to projects on a case-by-case basis.
- Administration of the program is being undertaken by the department, not a grants hub.
- The assessment of PCIP projects was undertaken in 2 stages:
 - Stage 1 – a Desktop Review; and
 - Stage 2 – a formal value with relevant money assessment.
- In Stage 1, the assessment considered organisation and project eligibility, co-funding arrangements and the suitability of financial arrangements in place to sustain the organisation during the grant period.
- In Stage 2, projects were assessed against 4 criteria, as set out in the program guidelines:
 - economic benefits of the project;
 - social benefits of the project;
 - project viability and sustainability; and
 - grantee viability and capacity.

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SB25-000354

Financial Information as at 31 October 2025

Program Start Date:	2022-23					
Program End Date:	2026-27					
	2024-25	2025-26	2026-27	2027-28	2028-29	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	303.6	379.6	202.9	0.0	0.0	886.1
Less:						
Actual Expenditure YTD at 31 July 2025	175.7	49.2	0.0	0.0	0.0	224.9
Total Committed Funds at 31 July 2025	127.9	330.4	202.9	0.0	0.0	661.2
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

Notes: Table reflects forward estimates period only, not life of program. Expenditure in 2023-24 was \$52.7m. Total Committed funds relate to remaining funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient. Total Committed funds does not include payments already made as they are reflected separately (Actual Expenditure YTD). Total column may contain rounding variances.

Released under the Freedom of Information Act by the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts

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Rural and Regional Affairs and Transport

Lead contact: Lisa Rauter

SB25-000356

SUBJECT: Major and Local Community Infrastructure Program (MLCIP)**Talking Points**

- The Australian Government has committed up to \$560.9 million for projects under the new Major and Local Community Infrastructure Program (the program), which will deliver funding to over 220 community infrastructure projects across the country.
- The program will deliver the government's community infrastructure commitments made in the context of the 2025 Federal election, the 2025-26 Budget and the Pre-Election Fiscal Outlook.
- The program has been established as a closed, non-competitive program. Only organisations nominated by the government (or their relevant project sponsor) are invited to apply for funding for the identified projects.
- The objectives of the program are to:
 - build resilient communities through the provision of social and community facilities;
 - improve community amenity, accessibility and liveability through investment in community infrastructure; and
 - drive economic growth in communities and the broader region.
- The primary outcome for eligible projects must be the construction, upgrade or extension of infrastructure, to provide economic and social benefits to the community (or be a feasibility study, business case or masterplan for a project of this type).
- The program opened on 1 September 2025 with applications due on 1 December 2025, unless an extension is granted in line with the published program guidelines. The latest possible submission date is 1 March 2026.
- On 2 October 2025, an addendum to the guidelines was published. Key changes are:
 - Section 4 of the Program Guidelines has been amended to clarify that if an eligible organisation has been invited to apply for the program but is not a government entity, they should be sponsored by a local, state or territory government body, who will submit the application for funding.
 - Section 10.1 of the Program Guidelines has also been updated to clarify that funding for approved projects will only be provided to local, state or territory government bodies.
- Consistent with the government's commitment to transparency in program administration, all organisations invited to apply will need to submit a funding application for each project. Each application will be subject to a merit assessment as outlined in the program guidelines.

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- applications need to score at least 60% against each of the 3-assessment criteria. Applications that do not meet this benchmark will not be considered value with relevant money and will not be awarded funding.
- The Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Minister Catherine King MP is the Decision Maker.
- All projects approved under the program should be completed by 30 June 2029.

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Rural and Regional Affairs and Transport

Lead/Support contact: Greg Cox/Rachel Figurski

SB25-000301

SUBJECT: Australian Rail Track Corporation**Talking Points**Statement of Expectations (SoE)

- Shareholder Ministers issued a revised Statement of Expectations to the Australian Rail Track Corporation (ARTC) on 22 January 2025, following the formal transfer of the delivery of the Inland Rail project to Inland Rail Pty Ltd (IRPL), a wholly owned subsidiary of ARTC.

Western Australian (WA) Freight Rail election commitment

- As part of the 2025 election, the Australian Government committed \$2.5 million to support the ARTC to work with the WA Government to undertake due diligence and a feasibility study for taking back control of parts of the WA freight rail network.
- The study will consider how WA's freight rail network can be integrated with the ARTC's interstate rail network, including the potential for the Commonwealth to take direct control of the east-west rail line from Kalgoorlie to Fremantle.

Capital Investment Program - network improvement and resilience

- The government provides funding support for ARTC's capital investment program to help improve the productivity, reliability and resilience of the network.
- This includes equity to support the delivery of the Inland Rail Project, grant funding for ARTC's Network Investment Program (NIP) and other improvements and upgrades to the ARTC network, such as the Southern Highlands Overtaking Opportunities.

Safety

- ARTC is committed to carrying out its core business safely, learning from and implementing changes to its operations identified through internal reviews, as well as safety investigations led by the Australian Transport Safety Bureau (ATSB).

Oversize Overmass Vehicle Permits

- Changes to the Transport for New South Wales permit process has resulted in an increase to the Oversize Overmass permit applications received by ARTC.
- ARTC has been working with stakeholders to address the backlog of applications and streamline the process going forward.
- Any questions relating to this process should be directed to ARTC.

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Rural and Regional Affairs and Transport

Lead/Support contact: Greg Cox/Rachel Figurski

SB25-000301

Key IssuesShareholder oversight

- ARTC is wholly owned Commonwealth company and a Government Business Enterprise (GBE). The Commonwealth is represented by 2 Shareholder Ministers – the Minister for Finance, and the Minister for Infrastructure, Transport, Regional Development and Local Government (the Shareholder Ministers).
- Shareholder Ministers issue Statement of Expectations to GBEs periodically. The Statement of Expectations provides guidance with regards to the purpose, role and expected activities of the GBE.
- Following the formal transfer of the delivery of the Inland Rail project to IRPL in May 2024, it was deemed appropriate to review the governance arrangements for ARTC, including the Statement of Expectations.
- The Statement of Expectations outlines Shareholder’s objectives for ARTC, including that it:
 - provide safe, efficient, and effective access to the interstate rail network;
 - operate, manage, maintain, and improve track infrastructure;
 - pursue a growth strategy for interstate rail and rail’s share of the interstate freight market and to foster a commercially viable Australian rail industry;
 - support IRPL, a wholly owned subsidiary of ARTC, to deliver the Inland Rail project; and
 - maintain an appropriate level of oversight of its subsidiaries, including IRPL.
- ARTC prepares a series of annual corporate planning and reporting documents for Shareholder Ministers. The Statement of Corporate Intent and Annual Report are published on the ARTC website each year.

Business initiatives to deliver on the SoE

- ARTC’s updated business strategy aims to grow rail volumes, enhance safety, and demonstrate commitment to people, community and sustainability in order to drive the long-term success of the business.
- To support its business strategy, ARTC has three strategic goals, which include:
 - provide a safe, resilient and reliable network;
 - grow rail’s market share; and
 - be a trusted partner of the community and supply chain.

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2025-2026 Supplementary Budget Estimates**Rural and Regional Affairs and Transport****Lead/Support contact: Greg Cox/Rachel Figurski****SB25-000301**WA Freight Rail Election Commitment

- In April 2025, as part of the 2025 federal election, the government committed to work with the WA Government to bring WA's freight rail network back into public hands.
- The election commitment is to invest \$2.5 million to support the ARTC to work with the WA Government to undertake due diligence and a feasibility study for taking back control of parts of the freight rail network.
- The Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts is working with ARTC and the WA Government to progress this commitment. The commencement of this work is subject to negotiations between the WA Government and the current network operator.

Capital Investment Program – network improvement and resilience

- ARTC is responsible for managing 9,600km of rail track over 5 states in Australia.
 - during 2024-25 ARTC completed a full reconciliation of track data and have re-calculated the full network length to be 9,600km; it was previously reported as 8,500km.
- ARTC recognises the need to continue delivering a reliable and resilient network and is cognisant of significant issues including ageing assets, continued expected growth in demand of its network, high development costs and increasing impacts of climate change.
- The government provides funding support to ARTC to improve the productivity, safety and reliability of its network.
- In the 2024-25 Budget, the government committed \$540 million to ARTC's Network Investment Program, commencing from 2027-28. This investment will complement \$500 million in funding from ARTC into the Network Investment Program, making the total investment over \$1 billion.
- This funding will support critical network upgrades and resilience projects to address key vulnerabilities and mitigate against network disruption events, including:
 - \$140 million for culvert upgrades between Tarcoola and Crystal Brook (SA), Tarcoola to Kalgoorlie (WA) and Albury and Sydney (NSW);
 - \$100 million for rail replacement between Tarcoola and Kalgoorlie (WA) (jointly funded with a \$100 million contribution from ARTC);
 - \$150 million for track rehabilitation and operational upgrades between Albury and Sydney (NSW) (jointly funded with a \$45 million contribution from ARTC); and
 - \$150 million for the Maroona to Portland Line upgrade (VIC).

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- In addition to the Network Investment Program, the government has provided funding to support the following ARTC major projects:
 - \$235 million for the Victorian North East Rail Line Upgrade (completed March 2021);
 - \$252 million for the Adelaide – Tarcoola Rail Line Upgrade Acceleration project (completed March 2021);
 - \$442 million for the Port Botany Rail Line Duplication and Cabramatta Loop (completed February 2024);
 - \$41.6 million for the Southern Highlands Overtaking Opportunities project (underway);
 - \$44.7 million for the Narrabri to Turravan Line Upgrade (completed November 2024); and
 - \$270 million for the exploration of Digital Train Control Technology (DTCT) – previously referred to as development and pilot of the Advanced Train Management System (underway).

Oversize Overmass Vehicle Permits

- Following recent changes made to the permit process by Transport for NSW, ARTC mobilised resources as a matter of urgency to address the backlog of Oversize Overmass (OSOM) permit applications it had received.
- The backlog is a result of OSOM operators being required to obtain and provide proof of permits from third parties, such as ARTC, to Transport for NSW.
- Since becoming aware of the backlog, ARTC has focused on clearing the backlog of permits, including assisting operators who have contacted ARTC identifying urgent permit applications.
- ARTC has also introduced 12 month permit applications and is investigating ways to:
 - automate and digitise the permit review process; and
 - standardise risk assessments.

Interoperability

- On 11 August 2025, the Infrastructure and Transport Ministers' Meeting (ITMM) considered the Strategic Business Case prepared by the National Transport Commission (NTC) and agreed to the European Train Control Systems (ETCS) as the future technology pathway for the National Network for Interoperability (NNI).
- In addition, ITMM agreed that any future digital train control and signalling system introduced on the NNI is to comply with ETCS mandatory standards. This will improve productivity by providing more efficient access to rail networks by operators.

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- ARTC will work with the Commonwealth, the National Transport Commission, state jurisdictions and industry to implement the ITMM decision.

GFG Alliance/Whyalla Steelworks

- In March 2022, ARTC entered into a contract with GFG Alliance, the owner of Whyalla Steelworks, for the delivery of steel over a period of up to 5 years.
- ARTC sources steel to support its operations and ongoing maintenance of the network, as well as the steel needed for delivery of projects such as Inland Rail from the Whyalla Steelworks.
- On 19 February 2025, the South Australian Government placed the steel facility under administration due to financial performance concerns relating to GFG Alliance.
- ARTC continues to monitor the situation at the Whyalla Steelworks to ensure access to steel will not be impacted.
- Any questions relating to ARTC's contractual arrangements with Whyalla Steelworks should be directed to ARTC.

Network Performance

In 2024-25:

- ARTC achieved 86% network availability, in line with availability in 2023-24 of 86.1%.
- 61,520 million gross tonne kilometres of intermodal and bulk freight, including steel, grain and minerals, were transported on ARTC's network. This was approximately 3.6% higher than 2023-24.
- 42,561 million gross tonne kilometres of coal were transported on the network which was 3.5% lower than in 2023-24.

Financial performance and dividends

- The financial outcomes for 2024-25 included a decrease in Earnings Before Interest, Tax, Depreciation, Amortisation and Impairment (EBITDAI), down 16.4% from 2023-24, with increases in access revenue offset with reductions in grant income.
- ARTC reported a net loss in 2024-25 due to significant impairment expenses related to the operating business and Inland Rail.
 - the significant amount of Inland Rail-related impairment expenditures means that ARTC has been reporting net losses since 2018-19.
- As a result, ARTC did not make any dividend payments in 2024-25.

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SB25-000301

- ARTC’s capacity for making dividend payments continues to be reviewed through the annual corporate planning process.
- ARTC’s Annual Report for 2024-25 was tabled in Parliament on 4 November 2025.

Background

Geographic Span, Key Markets and Customers

ARTC’s 9,600 kilometre national rail network is used by rail operators, including intermodal and bulk freight and passenger services.

Intermodal freight includes manufactured and consumer goods, while bulk freight includes iron ore, coal, steel, grain, mineral ore, aggregates, cement, timber and waste.

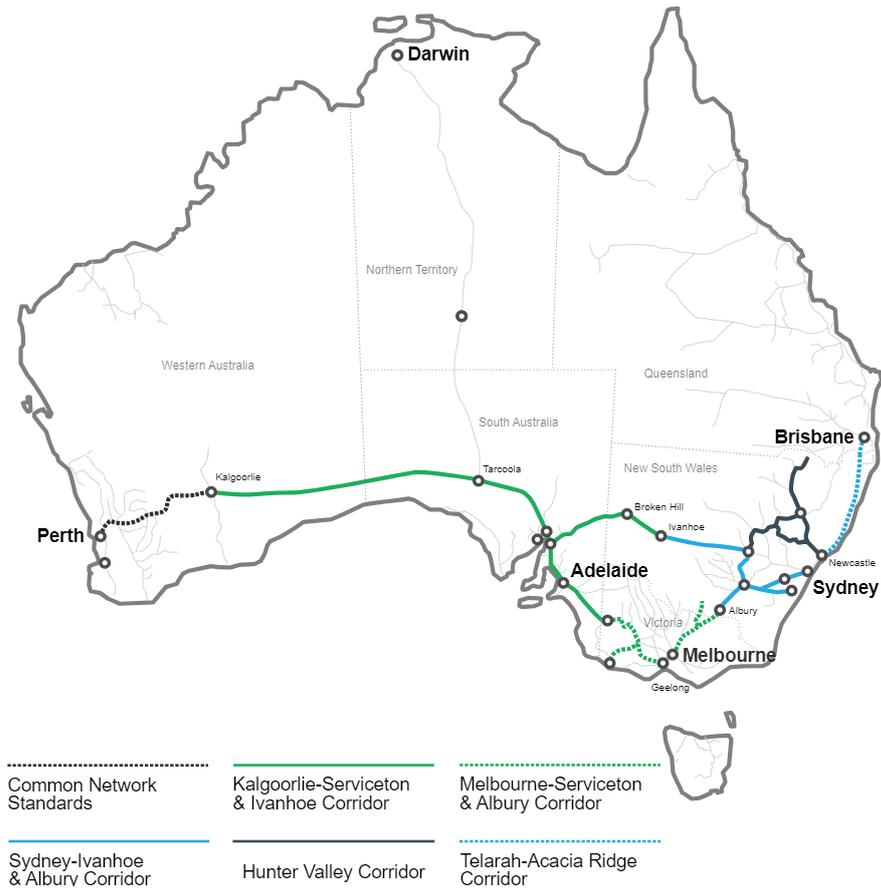


Figure 1: Map of ARTC’s network. Source: <https://www.artc.com.au/about/network/>

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Rural and Regional Affairs and Transport

Lead/Support contact: Greg Cox/Rachel Figurski

SB25-000301

Financial Information as at 31 October 2025

Current ARTC Funding (\$ millions) as at 31 July 2025	Australian Government Committed Grant Funding (\$ millions)	Australian Government Equity Funding (\$ millions)	Expenditure to 31 October 2025 (\$ millions)
Inland Rail (Equity) *		14,526.2	4,607.5 [^]
Inland Rail (Grant)	290.3		289.8
Digital Train Control Technology (DTCT) [#]	270.0		175.1
Southern Highlands Overtaking Opportunities Project	41.6		39.6
Narrabri to Turrawan Line Upgrade	44.7		44.7
Port Botany Rail Line Duplication and Cabramatta Loop	442.0		442.0
Network Investment Program - Culvert Upgrades Project	140.0		0.0
Network Investment Program - Rail replacement	100.0		0.0
Network Investment Program - Track Rehabilitation	150.0		0.0
Network Investment Program - Maroona to Portland	150.0		0.0

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

*The forward annual equity profile for Inland Rail is not for publication (nfp) due to commercial sensitivities. The equity contributions paid to date are disclosed in the Australian Rail Track Corporation's annual report and align to share certificates tabled in Parliament.

[^] Equity funding provided up to 30 June 2025, corresponding to share certificates tabled in Parliament.

[#] Previously described as Advanced Train Management System

Supporting Information

Freedom of Information (FOI) Requests

- FOI 25-339 – Briefings to the department where the primary subject matter / purpose is 'rail signalling' and/or 'rail signalling upgrade works' that mention 'European Train Control System (ETCS)' and/or 'European Rail Traffic Management System (ERTMS)'

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Rural and Regional Affairs and Transport

Lead/Support contact: Greg Cox/David Muldoon

SB25-000303

SUBJECT: National Intermodal Corporation—intermodal terminals precincts**Talking Points**

- National Intermodal Corporation Limited (National Intermodal) continues to progress the delivery of intermodal terminals to realise the benefits of Inland Rail, increase the availability of independent open access terminals and drive efficiency, productivity and competition in the freight network.
- At Moorebank, National Intermodal is progressing the development of enabling infrastructure, including the construction of the Moorebank Avenue Realignment (MAR). The realignment of Moorebank Avenue is critical to allow for construction of Stage 1b of the Interstate Terminal (IST).
- At Beveridge, National Intermodal has obtained the majority of necessary primary Victorian planning and environmental approvals, all Commonwealth environmental approvals, and cultural heritage approvals. Following the settling of remaining conditions, site mobilisation and preparation, this allows Beveridge Interstate Freight Terminal (BIFT) Stage 1A construction works to commence in early 2026.
- At Parkes, National Intermodal is scheduled to provide a Final Business Case by the end of 2025, for delivering an open access intermodal terminal.
- At Ebenezer, National Intermodal in collaboration with Economic Development Queensland (EDQ) has developed an integrated master plan for a terminal precinct, which identifies minimum land to be safeguarded for a future terminal, and is progressing a Business Case.

Key Issues

Component	Issue						
Financial Information	<ul style="list-style-type: none"> • The Australian Government has committed \$2.93 billion in equity to National Intermodal to support the development and delivery of intermodal terminals. 						
	<table border="1"> <thead> <tr> <th>Project</th> <th>Equity</th> </tr> </thead> <tbody> <tr> <td>Moorebank Intermodal Terminal Precinct (MITP)</td> <td>\$570 million (Funding provided at 2017–18 Budget and 2018–19 MYEFO)</td> </tr> <tr> <td>Beveridge Interstate Freight Terminal (BIFT)</td> <td>\$1.62 billion (Funding provided at 2021–22 MYEFO and 2022–23 Budget)</td> </tr> </tbody> </table>	Project	Equity	Moorebank Intermodal Terminal Precinct (MITP)	\$570 million (Funding provided at 2017–18 Budget and 2018–19 MYEFO)	Beveridge Interstate Freight Terminal (BIFT)	\$1.62 billion (Funding provided at 2021–22 MYEFO and 2022–23 Budget)
	Project	Equity					
Moorebank Intermodal Terminal Precinct (MITP)	\$570 million (Funding provided at 2017–18 Budget and 2018–19 MYEFO)						
Beveridge Interstate Freight Terminal (BIFT)	\$1.62 billion (Funding provided at 2021–22 MYEFO and 2022–23 Budget)						

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Component	Issue		
	<table border="1"> <tr> <td>Western Interstate Freight Terminal (WIFT)</td> <td>\$740 million (Funding was provided at the 2021–22 MYEFO)</td> </tr> </table> <ul style="list-style-type: none"> National Intermodal has a \$200 million private debt facility to partially fund completion of the Moorebank Intermodal Precinct. As at 31 October 2025, the government has distributed \$1.033 billion in equity payments to National Intermodal. 	Western Interstate Freight Terminal (WIFT)	\$740 million (Funding was provided at the 2021–22 MYEFO)
Western Interstate Freight Terminal (WIFT)	\$740 million (Funding was provided at the 2021–22 MYEFO)		

NSW Terminals*Key Issues — Moorebank Intermodal Terminal Precinct (MITP)*

Component	Issue
Key Dates	<ul style="list-style-type: none"> IMEX Terminal opened (Qube owned and operated) - 1 November 2019 IST Stage 1a commissioned (Qube/ESR/NIC owned) – 4 April 2024 MAR Head Contractor for construction awarded – December 2024 MAR construction commenced – February 2025
Where is this work up to?	<ul style="list-style-type: none"> The MAR construction works are progressing according to the works schedule with construction expected to be completed in November 2026. The MAR construction is critical for the development of the IST as the current Moorebank Avenue dissects the MITP. The realignment of the existing Moorebank Avenue will enhance the future automation and integration capability of the IST. The IST Stage 1b construction cannot occur until the MAR construction is completed. Construction of Stage 1b is expected to commence in late 2026, following the MAR construction. The IST will not be able to operate at capacity, and the full benefits of the terminal will not be realised until Stage 1b of the IST is constructed.
Ownership - General	<ul style="list-style-type: none"> The MITP encompasses land leased by the Precinct Land Trust, of which National Intermodal is a 65.63% shareholder, with ESR owning the remaining 34.37%. The warehousing at MITP is being developed by ESR on land leased by the Precinct Land Trust.

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Component	Issue
	<ul style="list-style-type: none"> The IMEX Terminal is owned and operated 100% by Qube, on land that has been leased from Precinct Land Trust until 2116.
Interstate Terminal – Operations	<ul style="list-style-type: none"> The IST is owned and operated via MITCo – a joint venture 25% owned by ESR (formerly LOGOS), 10% owned by National Intermodal and 65% owned by Qube. As outlined in National Intermodal’s 2024-25 Annual Report, the value of their share in the IST has been fully impaired. This approach is consistent with that of Qube, the IST’s majority owner, who impaired the value of its 65% stake in the IST to a nil value in its 2024-25 financial reporting (Attachment A). National Intermodal will reassess the recoverable value of its investment annually. As a part owner of the IST, National Intermodal is continuing to work with its joint venture partners to attract customers to the IST, as well as considering the strategic direction for ownership and operations of the IST – noting that the development of Stage 1b of the IST cannot occur until the MAR works. Aurizon undertook a trial of the IST from 19 June to 11 July 2025.

Key Issues – Parkes Intermodal Terminal (Parkes)

Component	Issue
Where is this work up to?	<ul style="list-style-type: none"> The business case is anticipated to be completed by the end of 2025. National Intermodal has made good progress through current business case activities in reaffirming market interest, updating demand projections and refining technical and delivery requirements for an open access terminal at Parkes. This work builds on the feasibility study completed by National Intermodal in March 2024, which confirmed that an open access intermodal terminal at Parkes has merit, serving as a key consolidation and deconsolidation hub in the national rail freight network and broadening the benefits of Inland Rail services.
Financial commitment	<ul style="list-style-type: none"> In May 2023, the government agreed to the reallocation of \$3 million of existing equity for National Intermodal to undertake a feasibility study for Parkes.

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	<ul style="list-style-type: none"> In May 2024, the government agreed to an additional \$5 million of exiting equity for National Intermodal to undertake a detailed business case and progress technical and environmental planning.
Governance arrangements	<ul style="list-style-type: none"> National Intermodal continues to work with Australian and NSW governments to complete the business case.

VIC Terminals*Key Issues — Beveridge Intermodal Freight Terminal (BIFT)*

Component	Issue
General	<ul style="list-style-type: none"> In June 2023, National Intermodal completed a transaction to acquire 1,100 hectares of land at Beveridge to deliver the BIFT. The Inland Rail Review confirmed Beveridge as the priority location for the Melbourne Inland Rail intermodal terminal given its strategic position for road and rail connections and is the only site able to immediately handle Inland Rail 1,800-metre, double stacked, containerised freight trains.
Planning Approvals	<ul style="list-style-type: none"> The Victorian Minister for Planning approved the Planning Scheme Amendment (PSA) for the future development of BIFT Stage 1A in late-July. The associated gazettal for the PSA was subsequently published on 15 August 2025. On 25 July 2025, the Department of Climate Change, Energy, the Environment and Water approved BIFT Stage 1A under the Commonwealth Environment Protection and Biodiversity Conservation Act 1999 (EPBC Act). The remaining environmental planning approval for BIFT Stage 1A - No Environmental Effects Statement is expected to be finalised in early 2026.
Indigenous Engagement	<ul style="list-style-type: none"> As part of the BIFT Stage 1A development application, a Cultural Heritage Management Plan (CHMP) has been developed, in consultation with Traditional Owners (the Wurundjeri people). The CHMP was approved on 9 October 2025.
Staged Development	<ul style="list-style-type: none"> Delivery of BIFT Stage 1A by National Intermodal in 2027, comprises a connection to the existing interstate rail network, sidings, hardstand and interim terminal facilities. Stage 1B of the integrated terminal precinct, including warehousing, is expected to be operational by the end of 2028–29. The commencement of operations is on track to align with the delivery of the Inland Rail project.

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Component	Issue
Market Engagement	<ul style="list-style-type: none"> National Intermodal is undertaking a two-stage market engagement process for the delivery of the BIFT precinct. Phase One has been completed, with shortlisted proponents participating in Phase Two of the Request For Tender (RFT) process. Phase Two of the RFT, which will recommend a preferred Joint Venture (JV) partner on warehousing, is expected to be finalised by early 2026. Shareholder Ministers approval of the JV partner is required.
Constitutional Consent	<ul style="list-style-type: none"> On 12 December 2024, The Hon Melissa Horne MP, the Victorian Minister for Ports and Freight, granted Constitutional Consent on behalf of the State of Victoria for the construction of a rail spur connection between the mainline and the BIFT site.
Cost	<ul style="list-style-type: none"> The government has committed up to \$1.62 billion in equity, fully funding National Intermodal to deliver the BIFT. The government has committed \$900 million towards the Camerons Lane Interchange Project subject to the Victorian Government submitting a Detailed Business Case. The Camerons Lane Interchange Project will provide new road infrastructure and upgrades to better connect both the growing community of Beveridge and BIFT with the Hume Freeway. The Camerons Lane Interchange Project scope includes road upgrades at Minton Street and Beveridge Road to ensure the interchange meets the needs of increased freight for the growing community, whilst minimising local construction impacts.

Key Issues — Truganina, Western Intermodal Freight Terminal (WIFT)

Component	Issue
General	<ul style="list-style-type: none"> WIFT is strategically located in Melbourne's outer west at Truganina. This is close to major freight and logistics users within the Western State Significant Industrial Precinct. The government is working with the Victorian Government on the planning required for the future development of WIFT. These planning activities will deliver outputs including a land acquisition strategy for WIFT and OMR Rail South. These outputs will form input into future business cases.

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Component	Issue
	<ul style="list-style-type: none"> The Victorian Department of Transport and Planning (DTP) are prioritising work in regards to land preservation. This will include work required to scope the scale of the terminal site, including the Outer Metropolitan Ring (OMR) Rail South connection, and options to protect and/or acquire the required land.
Land Acquisition Timing	<ul style="list-style-type: none"> A land acquisition strategy is being developed as part work currently underway. In May 2024, DTP moved to protect land for the eventual construction of the WIFT and concurrently is extending interstate rail freight operations in the Dynon precinct beyond 2031 for up to 20 years, in order to deliver certainty for industry in the short to medium term.
Delivery Timing	<ul style="list-style-type: none"> The government is working with the Victorian Government on the timing of Victorian terminals to maximise the government's investment in Inland Rail. In December 2024, DTP confirmed that the land area of interest at Truganina required to develop a future WIFT is the Chartwell East Precinct Structure Plan (PSP). This interstate freight terminal strategy update and PSP announcement also advised that while WIFT remains a priority for the Victorian Government, its delivery will be deferred until needed.
Funding	<ul style="list-style-type: none"> \$61.8 million (\$123.6 million total) grant funding for Melbourne Intermodal Terminal — Planning and Development <p>Funds committed in the 2021-22 Budget:</p> <ul style="list-style-type: none"> in January 2024, the government approved \$6.1 million for DTP as a 50% contribution towards further scoping and development work for WIFT and OMR Rail South. this approved funding is to progress planning activities and will deliver outputs including a land acquisition strategy for WIFT and OMR Rail South. These outputs will form input into future business cases. This work is expected to be completed by late 2025/early 2026. <p>\$740 million in equity funding for WIFT</p> <ul style="list-style-type: none"> funding was provided at the 2021–22 MYEFO. National Intermodal's role in development of the terminal is subject to agreement with the Victorian Government. funding split with the Victorian Government is not yet confirmed. <p>\$920 million in grant funding for OMR Rail South</p> <ul style="list-style-type: none"> funding was provided at the 2021–22 MYEFO.

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Component	Issue
	<ul style="list-style-type: none"> ○ project has not commenced. ○ funding split with the Victorian Government is not yet confirmed.

QLD Terminal*Key Issues – Ebenezer*

Component	Issue
Where is this work up to?	<ul style="list-style-type: none"> • The government is working with the Queensland Government to develop a Business Case for a terminal at Ebenezer, with this work now being led by National Intermodal in collaboration with EDQ. • National Intermodal has been working closely with EDQ and the Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts to complete an integrated master plan for the terminal precinct. • This has helped confirm the terminal land requirements to be safeguarded as part of the low regrets approach for progressing Inland Rail planning north of Parkes.
Financial commitment	<ul style="list-style-type: none"> • The government committed \$10 million to the Ebenezer business case development through the Major Project Business Case Fund, with the Queensland Government providing in-kind support. • The government has re-allocate \$6 million to National Intermodal to undertake business case activities including due diligence on land matters at Ebenezer.
Previous work undertaken	<ul style="list-style-type: none"> • The Ebenezer business case development was one of the original studies negotiated under the Bilateral Agreement Rail Studies, signed by the government and the Queensland Government on 29 November 2019.
Governance arrangements	<ul style="list-style-type: none"> • The Queensland Government has transitioned the Ebenezer project from Department of Transport and Main Roads to EDQ as the lead Queensland Government agency, supporting National Intermodal to complete the business case.

Supporting Information*Relevant Media Reporting***Contact:** David Muldoon**Cleared by:** Greg Cox, First Assistant Secretary**Phone:** (02) 6136 s22(1)
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- “No customers for new Sydney rail hub a year after opening”, Jenny Wiggins, Australian Financial Review, 21 August 2025
<https://www.afr.com/companies/infrastructure/no-customers-for-new-sydney-rail-hub-a-year-after-opening-20250821-p5moo1>

Attachments

- A: 14 August 2025 - QUBE - ASX Announcement - FY25 Statutory Accounts Preliminary Items - Moorebank

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14 August 2025

ASX Announcement**FY25 Statutory Accounts Preliminary Items**FY25 Statutory Accounts Preliminary Items

As part of the preparation of Qube's annual financial statements, Qube undertakes an impairment assessment and a fair value assessment of certain assets in accordance with the applicable accounting standards.

Based on Qube's preliminary assessment, it expects to record several material adjustments, including an impairment, onerous contract provisions and fair value adjustments as at 30 June 2025. As set out below, the adjustments are largely related to Qube's obligations with respect to the Moorebank Logistics Park (MLP) Interstate Rail Terminal (MLP Interstate).

Background

Qube's obligations with respect to developing the MLP Interstate arose as part of the broader Moorebank transaction that was entered into by a Qube led consortium in June 2015. As part of that transaction, in return for being granted a 99-year lease of Commonwealth owned land for the development of extensive industrial warehousing, the consortium committed to develop an interstate rail terminal on that land with capacity for up to 500,000 containers a year.

In July 2021, Qube (which by that stage fully owned the consortium entity) entered into a binding agreement to sell 100% of the warehousing and property components of the MLP to the LOGOS Consortium (now ESR) for total consideration of around \$1.67 billion. This transaction, which completed in December 2021, delivered significant value and cash to Qube.

As part of securing the required approvals for that transaction, a new joint venture was established to own and operate the MLP Interstate comprising Qube (65%), ESR (25%) and National Intermodal Company (NIC) (10%). As part of that structure, Qube retained the obligation to manage the construction of Stage 1 of the terminal and to initially fund the Stage 1 construction. It is that obligation, combined with a weak medium to long term volume outlook for the MLP Interstate, that has resulted in most of the adjustments outlined below.

Impairments and Fair Value Adjustments

Qube expects to reflect the following material items in its FY25 accounts (all amounts are pre-tax):

- An impairment of around \$127.6 million on the carrying value of Qube's investment in Moorebank Interstate Terminals Pty Ltd (MITCo), being Qube's 65% interest in the JV. This impairment reduces the carrying value of this investment to nil.
- A fair value reduction of \$29.8 million being most of the balance of the volume-based milestone amounts receivable from ESR relating to its 25% interest in MITCo which was acquired from Qube to satisfy NIC's requirements for approval of the sale of Qube's interest in the warehousing and property components of the MLP.

The above adjustments are both non-cash items and reflect the assessed value of the asset using a discounted cashflow based on the current medium to long term volume outlook (which reflects the very low current volumes and no expectation of any material improvement).

- Onerous contract and other liabilities relating to the forecast increased cost to complete Stage 1 of the Moorebank Interstate and related rail access works of \$62.0 million. This amount includes Qube's 65% interest as well as the 35% interest of our JV partners which Qube is obligated to fund. The cash expenditure for this item is expected to be incurred between FY26 and FY29, with the majority expected to be incurred from mid FY27 to late FY28.
- A profit of around \$89.7 million on the sale of Qube's Minto freehold property that was completed in the period. Gross cash proceeds for this sale, received in H2 of FY25, were \$201.7 million.

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No Impact On Underlying Earnings

All of the items noted in this announcement will be treated as non-underlying items in Qube's FY25 accounts given their non-recurring and/or non-cash nature. This is consistent with Qube's historical approach to determining underlying earnings.

Qube will continue to look for opportunities to maximise the value of its interest in the MLP Interstate which may result in a partial or full reversal of some of these items in the future.

Further information on the above items will be included in Qube's FY25 financial statements and related disclosure material.

Subject to finalisation of the FY25 audit, Qube's underlying earnings are expected to be in the previously announced range of at least 5.0% above the corresponding FY24 underlying earnings.

Qube will be releasing its FY25 results on 21 August 2025.

Authorised for release by:

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