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2025 - 2026 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Rachel Houghton

SB25-000061

SUBJECT: Regional Based Staff**Talking Points**

1. 521 (21.5%) staff are located outside of Canberra in capital cities, regional towns or cities or overseas posts.
2. Of those staff located in Australia, 514 (21.3%) are in locations outside of Canberra.
3. The Department of Infrastructure, Transport, Regional Development, Communications and the Arts operates in 18 regional locations (+8 from June 2021).

Key Issues

1. Most employees are located in Canberra (78.5% or 1897 employees).
2. 521 employees (excluding Indian Ocean Territories Administration) are located outside of Canberra (21.5%):
 - a. 387 employees are based in other capital cities;
 - b. 127 employees are based in 18 different regional locations;
 - c. 3 employees are located overseas; and
 - d. 4 employees are located overseas on Remote Working Arrangements – Accompanying spouse arrangements.
3. There are 16 staff working 100% from home in regional areas with no office location nearby. They are recorded as working in the location of their home.
4. Locations include all 8 capital cities, 18 regional locations, and 6 overseas locations.
 - a. growth can be seen in all capital cities.
 - b. growth in regional areas since June 2020 is greatest in:
 - i. Cairns (now 22 staff, from 0 staff); and
 - ii. Orange (now 35 staff, from 23 staff)
 - iii. Townsville (now 10 staff, from 1 staff)
 - c. overseas postings are stable at 3 staff. There are 4 staff working remotely overseas for personal reasons (e.g. accompanying a spouse posted by another government entity).

Background

1. Headcount figures include ongoing and non-ongoing employees and excludes inoperative staff and casual employees.
2. All figures are provided as at 31 January 2025.

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Region	Location	Feb 2020 (MoG)	30 Jun 2020	30 Jun 2021	30 Jun 2022	30 Jun 2023	30 Jun 2024	31 Jan 2025	Trend	Work points	Desk Share
Capital Cities											
	Adelaide	3	3	3	5	9	13	23	Up	10	Yes
	Brisbane	5	3	2	27	57	106	139	Up	101	Yes
	Canberra	1375	1335	1573	1753	1800	1850	1897	Up	2416	No
	Darwin	4	2	5	9	11	8	10	Up	9	Yes
	Hobart	2	2	2	3	7	13	15	Up	16	No
	Melbourne	28	28	29	31	33	84	105	Up	71	Yes
	Perth	12	12	12	18	19	24	28	Up	28	Yes
	Sydney	39	44	37	41	49	64	67	Up	71	Yes
	Total Capital Cities	1468	1429	1663	1887	1985	2162	2284			
Regional Area											
	Alice Springs	1	1	1	1	1	2	2	Stable	No Site	No Site
	Bendigo	1	1	1	0	0	1	1	Stable	No Site	No Site
	Broome	1	1	1	0	0	0	0	Stable	No Site	No Site
	Cairns	0	0	0	4	12	21	22	Up	18	Yes
	Christmas Island	1	1	0	0	0	1	1	Stable	1	NA
	Coffs Harbour	0	0	0	0	0	1	0	Down	1	No
	Dubbo	1	1	1	1	1	1	2	Up	3	No
	Gold Coast	0	0	0	0	0	2	5	Up	No Site	No Site
	Jervis Bay	4	4	4	5	4	2	3	Up	9	Yes
	Moree	1	1	0	1	2	1	1	Stable	4	No
	Newcastle	4	4	4	4	4	11	11	Stable	10	Yes
	Norfolk Island	7	8	10	9	9	11	15	Up	17	No
	Orange	7	23	26	31	43	44	35	Down	53	No
	Port Augusta	0	0	0	1	1	1	1	Stable	1	No
	Sunshine Coast	0	0	0	0	0	0	2	Up	No Site	No Site
	Toowoomba	2	2	2	2	2	1	4	Up	5	No
	Townsville	1	1	1	3	5	9	10	Up	5	Yes
	Tweed Heads	0	1	1	1	2	2	2	Stable	2	No
	Wodonga	0	1	0	2	1	3	4	Up	8	No
	Wollongong	2	2	1	1	4	6	6	Stable	No Site	No Site
	Total Regional Area	33	52	53	66	91	120	127			
Overseas Posting											
	Jakarta, INDONESIA	1	1	1	1	1	1	1	Stable		
	Montreal, CANADA	2	2	2	2	2	2	2	Stable		
	Total Overseas Posting	3	3	3	3	3	3	3			
Overseas Remote Working Arrangements											
	Jakarta, INDONESIA	NA	NA	NA	NA	1	1	NA	Down		
	Vienna, AUSTRIA	NA	NA	NA	NA	1	NA	NA	Stable		
	Pretoria, SOUTH AFRICA	NA	NA	NA	NA	1	1	1	Stable		
	Manila, PHILIPPINES	NA	NA	NA	NA	1	1	1	Stable		

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	Port Moresby, PAPUA NEW GUINEA	NA	NA	NA	NA	NA	1	N/A	Down		
	Paris, FRANCE	NA	NA	NA	NA	1	1	1	Stable		
	Cheltenham, ENGLAND	NA	NA	NA	NA	NA	NA	1	Up		
	Total Overseas Remote	-	-	-	-	5	5	4			
	Total Headcount	1504	1484	1719	1956	2084	2290	2418			

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Transport, Regional Development, Communications, Sport and the Arts**Contact:** Kylie Donovan (Assistant Secretary) **Cleared by:****Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 21/03/2025Page **3** of **3**

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Rural and Regional Affairs and Transport

Lead/Support contact: Cha Jordanoski/Mike Hogben

SB25-000023

SUBJECT: 2025-26 Budget Funding

This brief presents Portfolio Budget Funding as at the 2025-26 Budget. For Portfolio Budget Funding following the 2024-25 MYEFO, please refer to [SB24-000332](#).

Talking Points

1. For 2025-26, the Department of Infrastructure, Transport, Regional Development, Communications and the Arts administers **\$16.6 billion** in **agency resourcing** (2025-26 PBS pages 27-28), comprising **\$676.4 million** in departmental resourcing and **\$15.9 billion** in administered resourcing. This excludes **\$2.8 billion** in payments to Portfolio bodies (2025-26 PBS page 29) and payments to States and Territories (refer below).
2. This represents a decrease in **total agency resourcing** (excluding payments to Portfolio bodies) of **\$0.4 billion (\$379.7 million)** from **\$16.9 billion in 2024-25** (2024-25 PAES page 24) to **\$16.6 billion in 2025-26**, 2025-26 PBS page 28).
 - a) the decrease is largely attributable to prior year appropriations (2022-23 Bill 1 and Bill 3) lapsing (\$1.2 billion), drops in available appropriation (\$1.0 billion) and a reduction in administered assets and liabilities (\$1.1 billion), partially offset by expenses of \$2.8 billion being brought forward from 2024-25 and paid in 2023-24 in relation to financial assistance grants to local governments under the *Local Government (Financial Assistance) Act 1995*.
3. **Departmental appropriation funding** as part of the 2025-26 Budget is a total of **\$527.5 million** in 2025-26. This comprises **\$511.0 million** in departmental operating appropriation and **\$16.5 million** in departmental capital budget (2025-26 PBS page 27).
 - a) this is a net decrease of **\$62.6 million** from the 2024-25 total departmental funding of **\$590.1 million** comprising of **\$567.3 million** in departmental operating appropriation and **\$22.8 million** in departmental capital budget (2024-25 PAES page 23).
 - b) the decrease of **\$62.6 million** comprises \$56.3 million in operating expenditure and \$6.3 million in capital.
4. A further **\$15.2 billion in 2025-26** (\$58.5 billion across the 4 years from 2025-26) is provided to States and Territories through National Partnership Payments (see 2025-26 Budget Paper 3, pages 65-66). This compares to **\$15.3 billion in 2024-25** (\$57.8 billion across the 4 years from 2024-25 – see 2024-25 Budget Paper 3, page 67).
5. The department's **estimated average staffing** level (ASL) is **2,278** in 2025-26 at the 2025-26 Budget (2025-26 PBS, page 28), representing:

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- a) a decrease of **47** from **2,325** in 2024-25 at the 2024-25 PAES (2024-25 PAES, page 24).
6. In addition to the impacts from measures in the 2025-26 Budget, funding from the department and affected portfolio agencies has been reduced as a result external labour savings as follows:
- a) 2024-25 Budget measure ***Savings from External Labour – extension*** reducing funding for the Portfolio by **\$18.5 million** over 4 years from 2024-25 and by **\$11.6 million** over the same period for the department.
- b) 2025-26 Budget measures ***Savings from External Labour – extension***, further reducing funding in **2028-29** for the Portfolio by **\$12.8 million** and **\$8.1 million** for the department.
- c) the above is in addition to the October 2022-23 Budget and 2023-24 Budget measures ***Savings from External Labour, Advertising, Travel and Legal Expenses***, which collectively resulted in **\$70.3 million** savings over 5 years from 2022-23 (the department contributing **\$39.6 million**).
- d) a breakdown of the savings (including background on the ED) is at **Attachment D**.
7. The 2025-26 Budget Appropriation Bills included departmental appropriations of **\$527.5 million** and administered appropriations of **\$5.8 billion**.

Background

1. This brief provides a summary of the department's 2025-26 funding position as at the 2025-26 Budget, per the 2025-26 Portfolio Budget Statements (PBS) (see Financial Snapshot at **Attachment A**).
2. All entities, including the department, are required to prepare a 2025-26 PBS chapter see **Attachment B** - index of agency chapters.

Departmental appropriation funding

3. **Departmental appropriation** funding in 2025-26 is **\$527.5 million** (including the departmental capital budget) (2025-26 PBS, page 27), a **decrease** of **\$62.6 million** from the 2024-25 appropriation of **\$590.1 million** at PAES (2024-25 PAES, page 23).
4. The decrease in departmental appropriation funding in 2025-26 reflects the impact of government decisions which terminate or reduce at the end of 2024-25, offset by new measures in the 2025-26 Budget.

Departmental Resourcing

5. While the Departmental Appropriation Bill 1 is **\$527.5 million**, **departmental resourcing** is **\$676.4 million**.

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- a) the difference between appropriation and resourcing is due to prior year appropriation of **\$126.9 million**, section 74 external revenue of **\$9.9 million** and special accounts balance (including non-appropriation receipts) of **\$12.0 million** (2025-26 PBS, page 27); and
- b) departmental resourcing drops from **\$723.3 million in 2024-25** (2024-25 PAES page 23) to **\$676.4 million in 2025-26** (2025-26 PBS, page 27), with the **\$46.9 million** change largely attributable to government decisions from prior Budgets/MYEFO rounds with terminating or reducing funding, consistent with the change in appropriation funding described above.

2025-26 and forward year operating result

6. The department is budgeting for a **break-even position in 2025-26 and across the forward estimates** after adjusting for depreciation and amortisation expenses, and adjustments for leases (2025-26 PBS, pages 77 and 78).

2024-25 end of year position

7. The department is currently managing its financial resources in order to achieve a **break-even** financial position for 2024-25.

2024-25 end of year position

8. The department incurred an adjusted operating loss of **\$28.0 million** for the 2023-24 financial year, **\$5.1 million higher** than the approved budgeted operating loss of **\$22.9 million** from the Minister of Finance on 4 April 2024 (in response to Minister Catherine King's letter of 4 March 2024).
 - a) The approved budgeted operating loss comprised: **\$12.3 million** in IT expenditure incurred post Machinery of Government (MoG) changes in 2019-20 and **\$10.6 million** on non-cash/technical adjustments relating to timing differences in the recognition of grants hub expenses that were paid in 2022-23 (\$1.8 million) and asset impairments (\$8.8 million).
 - b) The adjusted operating loss reflects an **increase** in asset impairments from **\$8.8 million** to **\$13.9 million**. This follows the audit of the department's 2023-24 Financial Statements, which was finalised on 13 September 2024 with the Australian National Audit Office (ANAO) Final Audit Report and sign-off on 16 September 2024.
9. The department maintains a prudent approach to spending and continues to monitor and manage spending pressures in the lead up to the end of the financial year which has reduced the pressure on the potential forecast loss. The department's final 2023-24 operating outcome is reflected in our annual report (page 166, 2023-34 Annual Report).

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Administered resourcing

10. Administered resourcing has decreased by **\$379.7 million** from an estimate of **\$16.2 billion in 2024-25** (2024-25 PAES, page 24) to an estimate of **\$15.9 billion in 2025-26** (2025-26 PBS, page 28). Administered resourcing **excludes** payments to corporate entities from annual/special appropriations (**\$2.8 billion** in 2025-26) and payments from annual/special appropriations credited to special accounts (**\$96.5 million** in 2025-26).
- a) The decrease is largely attributable to 2022-23 Bill 1 and Bill 3 appropriations lapsing (\$1.2 billion), appropriation drawdowns (\$1.0 billion), and a reduction in administered assets and liabilities (\$1.1 billion), partially offset by expenses of \$2.8 billion being brought forward from 2024-25 and paid in 2023-24 in relation to financial assistance grants to local governments under the *Local Government (Financial Assistance) Act 1995*.
11. See **Attachment C** for further breakdown of the department's resourcing.

Payments to State and Territories

12. Payments to States and Territories decrease by **\$458.3 million** through various National Partnership Payments from **\$15.6 billion** in 2024-25 to **\$15.2 billion in 2025-26** and **\$57.8 billion** across the forward estimates. These are appropriated through the Treasury (see 2025-26 Budget, Budget Paper 3, pages 65-66). This decrease is predominately the result of the following:
- a) net funding decreases totalling \$1.1 billion for 'other payments', predominantly including terminating programs (Thriving Suburbs -\$354.7 million and Growing regions -\$607.0 million) and reduced funding for Local Roads and Community Infrastructure (-\$307.4 million).
- b) partially offset by net increases totalling \$551.3 million in Infrastructure Investment Program funding, primarily road investment (\$1.2 billion).

ASL

13. The department's estimated average staffing level (ASL) in **2025-26** is **2,278**, a net decrease of **47** from the **2024-25** ASL level of **2,325** (Table 1.1 page 24 2024-25 PAES). The ASL decrease represents impact of measures terminating 30 June 2025 and ASL fluctuations already factored into the forward estimates.
14. ASL across the **Portfolio** for **2025-26** is estimated to be **12,580**, a **decrease of 69** from the estimated actual in **2024-25** of **12,649** (page 162, Budget Paper 4).
15. The total cost of **employee benefits** will decrease from **\$331.3 million in 2024-25** (2024-25 PAES, Page 61) to **\$318.9 million in 2024-25** (2024-25 PBS, Page 81). This

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reflects the decrease in ASL numbers, as well as other decreases associated with government decisions with reducing funding.

Departmental Impacts – Savings measures

16. The 2025-26 Budget Measure *Savings from External Labour - extension* allocated additional savings for the **portfolio of \$12.8 million**, including **\$8.1 million** for the **department** in 2028-29. This builds on the 2024-25 Budget Measure *Savings from External Labour - extension* which allocated savings for the **portfolio of \$18.5 million**, including **\$11.6 million** for the **department** over 4 years from 2024-25.
17. The portfolio's total contribution to savings over the past 4 Budgets is **\$101.6 million** over **7 years from 2022-23**, comprising:
 - a) **2022-23 Budget:** savings contribution of **\$16.5 million** over 3 years from 2022-23 (the Department providing \$11.0 million and portfolio agencies \$5.5 million).
 - b) **2023-24 Budget:** residual savings contribution of a further **\$53.8 million** over 4 years from 2023-24 (the department providing \$28.6 million and portfolio agencies \$25.2 million). The allocation of the remaining savings from the 2022-23 October Budget measure to entities was reprofiled over 4 years by the government (rather than the original 3 remaining years) to smooth the profile across the remaining years.
 - c) **2024-25 Budget:** savings contribution of **\$18.5 million** over 4 years from 2024-25 as part of the measure *Savings from External Labour - extension*, with the department contributing **\$11.6 million**.
 - d) **2025-26 Budget:** savings contribution of **\$12.8 million** in 2028-29 as part of the measure *Savings from External Labour - extension*, with the department contributing **\$8.1 million**.
18. Any questions regarding the methodology for calculating or applying the saving should be referred to the Department of Finance.
19. The above savings are exclusive of the Efficiency Dividend (ED). A breakdown of the savings (including background on the ED) is at **Attachment D**.

APS Reform Agenda – conversion of external labour roles to APS

20. As part of the APS Reform Agenda, the government has committed to reducing the APS' reliance on consultants and contractors, although there is acknowledgement external labour will continue to remain a component of the APS workforce.
21. To support this commitment, the department participated in the **Audit of Employment** led by the Department of Finance with returns, including those for its portfolio agencies, submitted in late 2022.

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22. The department also converted **50 external labour roles** to APS on an ongoing basis to APS at the 2023-24 Budget, resulting in efficiencies of **\$3.0 million** over 5 years from 2022-23.
23. Across the portfolio (excluding the department), a further **16 external labour roles** were converted to ASL at the 2024-25 Budget (refer to page 171 of Budget Paper 4). The additional 16 conversions for portfolio entities brings the total portfolio conversions to 72.
24. Further background on the APS Reform Agenda is at **Attachment D**.

Printing

25. Costs associated with printing the Portfolio Budget Statements are \$11,803 (Incl-GST).

Attachments

- A: Financial Snapshot 2025-26
- B: Funding and Staffing by Agency for 2025-26
- C: Department's Resourcing
- D: Whole of Government Savings and APS Reform Agenda

Linked Briefing

- EC25-000508 – 2025-26 Budget Average Staffing Level (ASL)
- EC25-000507 – 2025-26 Budget Movement of Funds
- EC25-000506 – 2025-26 Budget Measures

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Budget

2025-26 Financial snapshot

Department's total budget resourcing year on year comparison

(Includes Administered, Departmental, and excludes payments to Portfolio Bodies)

24-25 PAES **\$16.9b** ↓ **\$16.6b** = **-\$0.4b***
2025-26 Budget
*-\$379.7 million

In 2025-26, the Department will administer*:

- \$16.6 billion made up of:
 - \$0.7 billion in departmental resourcing (\$527.5 million in appropriations)
 - \$15.9 billion in administered resourcing (excludes approx. \$2.8 billion in payments to corporate entities from annual/special appropriations)

Administered resourcing

Comparison between 2024-25 PAES and 2025-26 Budget

24-25 PAES **\$16.2b** ↓ **\$15.9b** = **-\$0.3b**
2025-26 Budget

This difference from 2024-25 to 2025-26 is primarily the result of:

- The decrease is largely attributable to 2022-23 Bill 1 and Bill 3 appropriations lapsing (\$1.2 billion), appropriation drawdowns (\$1.0 billion) and a reduction in administered assets and liabilities (\$1.1 billion), partially offset by expenses of \$2.8 billion being brought forward from 2024-25 and paid in 2023-24 in relation to financial assistance grants to local governments under the *Local Government (Financial Assistance) Act 1995*. This is also outlined under 'Administered Resourcing' below.
- #Administered resourcing includes annual appropriations of \$5.8 billion (ordinary annual services, administered assets and liabilities, and payments to states), as well as prior year appropriations, special appropriations and other revenue.
- There is a further \$15.2 billion in 2025-26 (\$58.5 billion across four years) provided to States and Territories through various National Partnership Payments – reported in the Treasury Portfolio Budget Statements.

Administered impacts for the Department for 2025-26 Budget measures

Measure	Net impact 2025-26 (\$m)
Support Transport Priorities	3.5
Continued Funding for the Regional Australia Institute	2.0
Energy Bill Relief (Indian Ocean Territories)	0.4
Closing the Gap – Further Investment	2.8
Revive – National Cultural Policy	7.7
Extending the School Student Broadband Initiative	(**)
Total Administered	16.3

Totals may not sum due to rounding. ** less than \$0.05 million



We are budgeting for a break-even position.

The department is currently managing its financial resources in order to achieve a break-even financial position for 2024-25. In 2023-24 the Department incurred an adjusted operating loss of \$28.0 million, \$5.1 million higher than the approved budgeted operating loss of \$22.9 million (4 April 2024). The adjusted operating loss reflected an increase in asset impairments from \$8.8 million to \$13.9 million. The department maintains a prudent approach to spending and continues to monitor and manage spending pressures in the lead up to the end of financial year.



Departmental appropriations

Agency departmental funding comparison between 2024-25 PAES and 2025-26 Budget

2024-25 PAES **\$590.1m** ↓ **\$527.5m** = **-\$62.6m**
2025-26 Budget

= \$567.3 million in departmental operating funding + \$22.8 million in departmental capital budget

= \$511.0 million in departmental operating funding + \$16.5 million in departmental capital budget

= impact of Government decisions that terminate or reduce at the end of 2024-25, offset by new measures (outlined below) in the 2024-25 Budget

Departmental impacts for the Department for 2025-26 Budget

Measure	Net impact 2025-26 (\$m)
Supporting Transport Priorities	0.3
Extending the School Student Broadband Initiative	**
Closing the Gap – Further Investment	0.8
Revive – National Cultural Policy	0.9
Total departmental	1.9

Totals may not sum due to rounding. ** less than \$0.05 million

Whole of Australian Government Savings – External Labour – 2025-26

Measure The Department's share:

Measure	2025-26	2026-27	2027-28	2028-29	Total
DITRDCA UCB impact \$m	-	-	-	8.1	8.1

Portfolio agencies: contributed \$4.7 million in 2028-29.

The savings above are further to the 2024-25 Budget which allocated savings for the portfolio of \$18.5 million, including \$11.6 million for the department over years from 2024-25. This builds on the October 2022-23 Budget and 2023-24 Budget which collectively resulted in savings in the Portfolio of \$70.3 million over five years from 2022-23, including \$39.6 million for the Department.

The portfolio's total contribution to savings over the past four Budgets is \$101.6 million over seven years from 2022-23.

ASL snapshot Department ASL

2024-25 (as at PAES) **2,325** ↓ **2,278** = **-47**
2025-26 (as at 2025-26 Budget)

Decrease is attributable to impact of measure terminating 30 June 2025 and ASL fluctuations already factored into the forward estimates.

Key measures impacting ASL

The decrease in ASL in 2025-26 compared to the 2024-25 Estimated Actual is partially offset by the following two new measures:

- Closing the Gap – further investment (4.0)
- Revive – National Cultural Policy (4.3)

Total Employee Benefits

Total employee benefits will decrease from \$331.3 million in 2024-25 to \$318.9 million in 2025-26

Conversion of contractors

The APS Reform Agenda, the Government has committed to reducing the APS' reliance on consultants and contractors. The portfolio will contribute by:



Converting contractors by 2026-27



Achieving savings

50 DITRDCA
72 Portfolio Agencies
\$3.0 million over five years from 2022-23 for DITRDCA

The 2024-25 Budget includes the conversion of an additional 16 contractors to ASL for entities in the Portfolio. There were no additional conversions for the department in the 2025-26 Budget.



Australian Government

Department of Infrastructure, Transport,
Regional Development, Communications and the Arts

FINANCE

2025-26 Budget - Funding and staffing by agency for 2025-26

Department Departmental Approp: \$527.5m Operating: \$511.0m Capital: \$16.5m ASL: 2,278 Administered Approp: Administered capital: \$27.7m Outcome 1 Annual Admin : \$18.0m Act 2: \$821.4m ASL: 355 Outcome 2: Annual Admin: \$468.3m Special Approp: \$264.0m ASL: 703 Outcome 3: Annual Admin: \$571.1m Act 2: \$270.0m Special Approp: \$3,452.7m ASL: 412 Outcome 4: Annual Admin: \$180.8m Special Account: \$21.1m ASL: 136 Outcome 5: Annual Admin: \$272.7m Special Account: \$312.3m ASL: 421 Outcome 6: Annual Admin: \$298.4m Special Account: \$0.5m ASL: 251	ABC* Dept Approp: \$1,229.2m Operating: \$1,229.2m Capital: Nil ASL: 4,413 ANMM* Dept Approp: \$27.0m Operating: \$25.0m Capital: \$1.9m ASL: 141 HSRA* Dept Approp: \$7.6m Operating: \$7.6m Capital: Nil ASL: 28 NFSA* Dept Approp: \$43.6m Operating: \$41.9m Capital: \$1.7m ASL: 231 NPGA* Dept Approp: \$19.7m Operating: \$19.5m Capital: \$0.2m ASL: 55	ACMA Dept Approp: \$182.8m Operating: \$167.8m Capital: \$15.0m ASL: 696 Special account approp: \$63.4m Admin Approp: \$10.8m Special Approp: \$8.3m ATSB Dept Approp: \$27.0m Operating: \$26.3m Capital: \$0.6m ASL: 110	AFTRS* Dept Approp: \$28.3m Operating: \$28.3m Capital: Nil ASL: 160 CASA* Dept Approp: \$54.8m Operating: \$54.8m Special Approp: \$130.8m Capital: Nil ASL: 832 IA* Dept Approp: \$13.4m Operating: \$13.4m Capital: Nil ASL: 41 NGA* Dept Approp: \$95.4m Operating: \$72.7m Capital: \$22.7m ASL: 217 NTC* Dept Approp: \$6.4m Operating: \$6.4m Capital: Nil ASL: 44	AMSA* Dept Approp: \$102.2m Operating: \$102.2m Special Approp: \$132.3m Capital: Nil ASL: 492 Creative Australia* Dept Approp: \$312.0m Operating: \$312.0m Capital: Nil ASL: 159 NCA Dept Approp: \$11.0m Operating: \$10.2m Capital: \$0.7m ASL: 68 Admin Approp: \$22.4m Admin Capital: \$16.0m Special Approp: \$0.03m NMA* Dept Approp: \$57.5m Operating: \$55.4m Capital: \$2.1m ASL: 216 OPH* Dept Approp: \$23.1m Operating: \$22.8m Capital: \$0.2m ASL: 101 SBS* Dept Approp: \$359.2m Operating: \$359.2m Capital: Nil ASL: 1,369

* Funding is appropriated through the Department for Corporate Commonwealth Entities
All appropriation figures exclude prior year appropriations available

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Rural and Regional Affairs and Transport

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SB25-000023

Attachment C

Department's Resourcing

2025-26 Budget			
Breakdown of resourcing	2025-26 Estimate (\$m)	2024-25 PAES (\$m)	2024-25 to 2025-26 variance (\$m)
Departmental	676.4	723.3	-46.9
Operating Appropriation	511.0	567.3	-56.3
Departmental Capital Budget	16.5	22.8	-6.3
S74 external revenue	9.9	9.9	0.0
Prior year appropriations	126.9	110.5	16.4
Special Accounts*	12.0	12.7	-0.7
Administered	15,881.1	16,213.9	-332.8
Bill Nos 1/3 - Appropriation	1,809.3	1,918.7	-109.5
Bill Nos 1/3 - Administered Capital Budget	27.7	29.5	-1.7
Payments to Corporate Entities	2,462.8	2,420.3	42.5
Bill Nos 2/4 - Appropriation	3,918.9	4,893.2	-974.3
Payments to Corporate Entities	39.3	98.2	-59.0
Prior year appropriations:			
Bill No.1	1,748.7	3,025.5	-1,276.8
Bill No.2	3,548.7	4,533.2	-984.5
Special Appropriations	4,762.3	1,704.5	3,057.8
Special Accounts	426.1	473.8	-47.7
Less administered <u>appropriations</u> credited to special accounts**	-96.5	-96.5	0.0
Less payments to Corporate Entities (as department does not control this funding)	-2,766.1	-2,786.4	20.3
Total Resourcing	16,557.5	16,937.2	-379.7

*Excludes departmental appropriations drawn from annual/special appropriations and credited to special accounts. **Administered appropriations drawn from annual/special appropriations and then credited to special accounts are removed to avoid double counting. (Source: 2025-26 PBS pages 27 and 28).

Average Staffing Level (ASL)

ASL as at the 2025-26 Budget	2025-26 Estimate	2024-25 Estimated Actual	Change	Page Ref
Department	2,278	2,325	-48	pages 28 (PBS) and 162 (BP4)
Portfolio	12,577	12,649	-72	

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Attachment D

Whole-of-Government savings and APS reform agenda

Savings from External Labour

1. The portfolio's total contribution to savings over the past three Budgets is **\$101.6 million** over seven years from 2022-23 (see table below for breakdown). Savings comprise:
 - a) **October 2022-23 Budget:** Savings of \$3.6 billion over four years from 2022-23 from the measure *External Labour, and Savings from Advertising, Travel and Legal Expenses*, with allocated agency savings against the 2022-23 year only. The government also announced the measure *An Ambitious and Enduring APS Reform Plan* that portfolios offset through savings. The portfolio's contribution was **\$16.5 million** over 3 years from 2022-23 (the department providing \$11.0 million and portfolio agencies \$5.5 million).
 o the allocation of the remaining savings from the **2022-23 October Budget** measure to entities was reprofiled over four years by the government (rather than the original 3 remaining years) to smooth the profile across the remaining years.
 - b) **2023-24 Budget:** residual savings contribution for a further **\$53.8 million** in savings over 4 years from 2023-24 (department providing \$28.6 million and portfolio agencies \$25.3 million).
 - c) **2024-25 Budget** additional savings of **\$18.5 million** over 4 years from 2024-25 under the measure *Savings from External Labour – extensions* (the department providing \$11.6 million and portfolio agencies \$6.9 million).
 - d) **2025-26 Budget:** savings contribution of **\$12.8 million** in 2028-29 as part of the measure *Savings from External Labour - extension*, with the department contributing **\$8.1 million**.
2. Any questions regarding the methodology for calculating or applying the saving should be referred to the Department of Finance.
3. The contribution to savings (for the department, portfolio entities and total) for the budget measure is outlined on the next page.

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Savings from External Labour – original measure and 2023-24 residual savings allocation, and 2024-25 and 2025-26 Budget measures

	2022-23 (\$m)	2023-24 (\$m)	2024-25 (\$m)	2025-26 (\$m)	2026-27 (\$m)	2027-28 (\$m)	2028-29 (\$m)
DITRDCA							
Original (Oct 2022 and 23-24 Budget)	10.2	7.5	8.7	8.2	5.0	-	-
Extension (May 2024)	-	-	1.2	1.2	1.0	8.1	-
Extension (March 2025)	-	-	-	-	-	-	8.1
DITRDCA Total	10.2	7.5	9.9	9.5	6.0	8.1	8.1
Portfolio Agencies							
Original (Oct 2022 and 23-24 Budget)	5.1	6.9	6.8	6.9	4.9	-	-
Extension (May 2024)	-	-	0.9	0.7	0.6	4.7	-
Extension (March 2025)	-	-	-	-	-	-	4.7
Agency Total	5.1	6.9	7.7	7.6	5.6	4.7	4.7
Portfolio Total	15.3	14.4	17.6	17.0	11.6	12.8	12.8
Total – 2022-23 to 2028-29: \$101.6 million* (totals in table may not add due to rounding)							

APS Reform Agenda – conversion of external labour roles to APS

4. As part of the APS Reform Agenda the government committed to reduce the APS' reliance on consultants and contractors, although there is acknowledgement external labour will continue to remain a component of the APS workforce.

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5. To support this commitment, the department participated in the **Audit of Employment** led by the Department of Finance – of which all portfolio agencies submitted in late 2022.

Revision to the Wage Cost Index (WCI) framework

6. The government agreed to an ongoing change to the WCI framework in the 2023-24 Budget.
7. As part of the revision to the WCI framework, across all affected portfolio agencies, the portfolio received an additional \$99.9 million in departmental funding and \$21.5 million in administered funding over four years from 2023-24 (the Department received \$18.5 million in departmental funding and \$20.0 million in administered funding over the same period).

Background on the Efficiency Dividend

8. Government entities are subject to an annual efficiency dividend that reduces entity budgets each year in anticipation of efficiencies being found. The efficiency dividend, currently 1.0 per cent per annum and applying to all entities for operational (running) costs (with the following entities exempt¹ as per table below). The objectives of the efficiency dividend have been to:
9. provide managers with a financial incentive to continually seek new or more efficient ways of carrying out ongoing government business;
10. allow government to redirect a portion of efficiency gains to higher priority activities;
11. clearly demonstrate public service efficiencies resulting from improvements in management and administrative practices and return these gains to the Budget.

Entities exempt (or partially exempt) from the Efficiency Division	
Australian Broadcasting Corporation	Australian Rail Track Corporation Limited
Special Broadcasting Service Corporation	Northern Australia Infrastructure Facility
Australia Council (partial)	Bundanon Trust
Australian Maritime Safety Authority (partial)	Creative Partnership Ltd
National Intermodal Corporation Limited	NBN Co Limited
WSA Co Limited	Australia Postal Corporation

¹ Temporary ED in the past have been applied using different agency exemptions, including a 200 ASL threshold.

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SUBJECT: Consultancy and Non-Consultancy Contracts (incl. Big 4)**Talking Points**2024-25 Financial Year (1 July 2024 to 31 January 2025)

1. From **1 July 2024 to 31 January 2025**, the Department of Infrastructure, Transport, Regional Development, Communications and the Arts has entered into **530 new contracts** with a total contract value of **\$212.7 million** (GST inclusive) - refer to **Table A**.
2. Of the **530 new contracts** in 2024-25 YTD:
 - a. **461** were non-consultancy contracts valued at **\$189.0 million** (GST inclusive); and
 - b. **69** were consultancy contracts valued at **\$23.7 million** (GST inclusive)

2023-24 Financial Year (1 July 2023 to 30 June 2024)

3. From **1 July 2023 to 30 June 2024**, the department entered into a total of **988 new contracts** with a total contract value of **\$264.9 million** (GST inclusive) – refer to **Table A**.
4. Of the **988 new contracts** in 2023-24:
 - a. **904** were non-consultancy contracts valued at **\$227.7 million** (GST inclusive); and
 - b. **84** were consultancy contracts valued at **\$37.2 million** (GST inclusive).
5. The number of **new contracts** entered into **between 2023-24 and 2022-23** has remained **consistent** (988 new contracts valued at \$264.9 million for 2023-24 and 988 new contracts valued at \$237.3 million in 2022-23) – refer to **Table A**.
6. All procurement activity, including engagement of consultants, is undertaken in accordance with the **Commonwealth Procurement Rules (CPR)**, which are made under section 105B (1) of the *Public Governance, Performance and Accountability Act 2013 (PGPA Act)*.
7. The department ensures its compliance with the CPR via the **Accountable Authority Instructions (AAIs)** which are instructions to all departmental officials issued by the Secretary of the department.
8. The department engages consultants only when there is a need for specialist or independent expertise, advice or services that are not available in-house.
9. Use of the mandatory whole of government **Management Advisory Services (MAS)** panel is used to procure consultants, where services align.
10. The department has continued to strengthen its procurement framework guidance for staff to ensure procurement activities achieve a value for money outcome and are compliant with the Resource Management Framework, Department of Finance (DoF)

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Guidance and through the use of standard templates such as the **Commonwealth Contracting Suite**.

Key Issues

1. From **1 July 2024 to 31 January 2025** the department entered into a total of **530 new contracts** (both consultancy and non-consultancy) with a total contract value of **\$212.7 million** (GST inclusive).
2. In **2023-24**, the department entered into a total of **988 new contracts** (both consultancy and non-consultancy) with a total contract value of **\$264.9 million** (GST inclusive).
3. 2022-23 figures provided for a year-on-year comparison.
4. The **number of new contracts** entered into for 2024-25 YTD, when extrapolated across a full year, is largely consistent with 2023-24.
5. The **total value of contracts** entered into for 2024-25 YTD, when extrapolated across a full year, is higher than the total value of contracts entered into in 2023-24.

Table A – Consultancy and Non-Consultancy Contracts

	2024-25 YTD (as at 31 Jan 25)		2023-24		2022-23		Variance between 2023-24 & 2022-23			
	#	\$m (GST inc)	#	\$m (GST inc)	#	\$m (GST inc)	#	%	\$m (GST inc)	%
Non-Consultancy Contracts	461	\$189.0	904	\$227.7	902	\$221.6	2	0.2 %	\$6.1	2.8%
Consultancy Contracts	69	\$23.7	84	\$37.2	86	\$15.7	(2)	(2.3)%	\$21.5	136.9%
Total	530	\$212.7m	988	\$264.9m	988	\$237.3m	-	0%	\$27.6m	11.6%

Note: All values in this brief, tables and attachments are GST inclusive.

6. A list of all new contracts entered into by group and division for 2024-25 YTD and 2023-24 is provided at **Attachment A**.

Non-Consultancy Contracts

1. From **1 July 2024 to 31 January 2025**, of the **461 non-consultancy** contracts the department has entered into, **1** was with the **Big 4**.

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2. In 2023-24, of the **904** non-consultancy contracts the department has entered into, **3** were with the **Big 4**.
3. In 2024-25 YTD, **1 large contract** was entered into that has resulted in a higher total value of contracts entered into for 2024-25 YTD, when extrapolated across a full year. The department entered into a contract with Concentrix Services Pty Ltd for the period 21 August 2024 to 30 September 2027 at a **total cost of \$65,995,588.56**.
 - a. The contract relates to the provision of services for the National Relay Service to enable people who are deaf, hearing impaired and/or have speech communication difficulties to connect with other people in a way that best suits their abilities and requirements, with multiple service options that can be accessed by regular and mobile telephones, web browsers, teletypewriters or smartphone applications. The contract owner is within Communications Services and Consumer Division.

Consultancy Contracts

1. From **1 July 2024 to 31 January 2025**, of the **69** consultancy contracts the department has entered into, **11** are with the **Big 4**.
2. In 2023-24, of the **84** consultancy contracts the department has entered into, **11** were with the **Big 4**.
3. As part of the **APS Reform** and the **Strategic Commissioning Framework**, the Australian Government has committed to reducing the APS' reliance on consultants and contractors, although there is acknowledgement external labour will continue to remain a component of the APS workforce.
4. The increase in the value of consultancy contracts between **2022-23 and 2023-24** is a result of the growing number of complex projects undertaken by the department which demand specialised knowledge and technical expertise. In **2023-24**, the increase largely relates to **2 large contracts**:
 - a. engagement of **Jacobs Group (Australia) Pth Ltd** for the period 1 July 2023 to 30 June 2026 at a cost of \$13,781,808.71. The contract, titled '**Environmental Investigations**' relates to the engagement of a specialist to deliver the government's commitment to determine the nature, extent and magnitude of PFAS contamination at 8 federally leased airports to support the department in developing appropriate management plans (these are Melbourne, Launceston, Hobart, Bankstown, Canberra, Brisbane, Adelaide and Parafield) as part of the pilot (Main Works Program). The contract owner is within the Domestic Aviation and Reform division.
 - b. engagement of **Aurecon Australasia Pty Ltd** for the period 8 March 2024 to 30 June 2026 at a cost of \$5,566,765.26. The contract titled '**PFAS Airports Investigation Program - Main works (tranche 2 airports)**' relates to Tranche 2 of the PFAS

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investigation program, where the department committed to conducting investigations at airports to determine levels of contamination and develop appropriate management plans. The contract owner is within the Domestic Aviation and Reform division.

5. A list of all new consultancy contracts entered into for 2024-25 YTD and 2023-24 is provided at **Attachment B**.

Contracts with the Big 4

- Of the **530** new contracts entered into from **1 July 2024 to 31 January 2025**, the department has entered into **12** new contracts valued at **\$8.6 million** (GST inclusive) with the Big 4. Noting that **11** were consultancy contracts valued in total at **\$8.4 million** (GST inclusive) and **1** was a non-consultancy contract valued at **\$0.2 million** (GST inclusive).
- Of the **988** new contracts entered into from **1 July 2023 to 30 June 2024**, the department has entered into **14** new contracts valued at **\$3.1 million** (GST inclusive) with the Big 4. Of the 14 new contracts entered into, **11** were consultancy contracts valued at \$2.7 million (GST inclusive) and **3** were non-consultancy contracts valued at \$0.4 million (GST inclusive).
- Refer to Table B for a comparison of Big 4 contracts between years.

Table B – New contracts with Big 4

	2024-25 YTD (as at 31 Jan 25)		2023-24		2022-23		Variance between 2023-24 and 2022-23			
	#	\$m (GST inc)	#	\$m (GST inc)	#	\$m (GST inc)	#	%	\$m (GST inc)	%
Deloitte	6	1.6	3	0.9	5	2.5	(2)	(40.0)%	(1.6)	(64.0)%
Ernst & Young	2	0.3	4	0.5	8	1.4	(4)	(50.0)%	(0.9)	(64.3)%
KPMG	3	0.7	5	1.5	7	1.4	(2)	(28.6)%	0.1	7.1%
Scyne	1	6.0	2	0.2	5	3.2	(3)	(60.0)%	(3.0)	(93.8)%
Total	12	\$8.6m	14	\$3.1m	25	\$8.5m	(11)	(78.6)%	(5.4)	(174.2)%

4. As at 31 January 2025, there are **13 active** contracts with the **Big 4** valued at **\$10.1 million** (GST inclusive). The contracts are as follows:
- 1 active** contract with Scyne with a value of **\$5,972,482.00**.
 - 5 active** contracts with Deloitte with a value of **\$1,679,704.50**.

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- c. **4 active** contracts with KPMG with a value of \$1,816,946.50.
- d. **3 active** contracts with Ernst & Young with a value of \$666,366.00.
5. Of the **27 contracts** entered into with Big 4 over the **19 month period** between **1 July 2023 to 31 January 2025**, **14 contracts** are no longer active, with the contract period ending before 31 January 2025. The contracts are as follows:
- a. **3 inactive** contracts with Ernst & Young with a value of \$201,369.50.
- b. **5 inactive** contracts with KPMG with a value of \$715,400.00.
- c. **4 inactive** contracts with Deloitte with a value of \$874,794.50.
- d. **1 inactive** contract with PwC Product Sales with a value of \$26,500.00.
- e. **1 inactive** contract with Scyne with a value of \$198,473.00.
6. A further breakdown of the active and inactive Big 4 contracts for 2024-25 YTD and 2023-24 can be found in **Table C**.

Table C – New contracts with Big 4 – Active and Inactive (2024-25 YTD and 2023-24)

Contract Notice ID	Supplier Name	Description	Start Date	End Date	Value (GST incl.)	Tender process	Division
ACTIVE contracts – 13 contracts valued at \$10,135,499.00 million (GST inclusive)							
CN4123345	KPMG	Internal Audit Services	12 Jan 25	30 Jun 26	\$250,000.00	Open	Finance, Budget and Governance
CN4122744	Deloitte	Cost Benefit Analysis Service	13 Jan 25	30 Jun 25	293,007.00	Open	Domestic Aviation and Reform
CN4122283	Ernst & Young	Financial Statements Valuation	15 Jan 25	30 Sep 25	54,046.00	Open	Finance, Budget and Governance
CN4113690	Ernst & Young	National Road Safety Progress Report	29 Nov 24	1 Apr 25	311,300.00	Open	Road and Vehicle Safety
CN4111478	Deloitte	Service Design for the New	25 Nov 24	13 Jun 25	579,397.50	Open	Surface Trans Emissions & Pol

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Contract Notice ID	Supplier Name	Description	Start Date	End Date	Value (GST incl.)	Tender process	Division
		Vehicle Efficiency Standard (NVES) Program					
CN4104195	Deloitte	Governance Assurance Advisory Service for WSI Noise Insulation and Property Acquisition Program	4 Oct 24	30 Jun 28	100,000.00	Open	Intern Aviation Tech & Serv
CN4090061	SCYNE ADVISORY PTY LTD	USO Technical Trials	21 Aug 24	30 Jun 25	5,972,482.00	Open	Communications Infrastructure
CN4082282	Deloitte	Telecommunications advice and modelling	1 Jul 24	30 Jun 25	207,300.00	Open	Communications Infrastructure
CN4033096	Deloitte	Financial Services	1 Feb 24	31 Jan 27	500,000.00	Open	Finance, Budget and Governance
CN4033094	Ernst & Young	Financial Services	1 Feb 24	31 Jan 27	301,020.00	Open	Finance, Budget and Governance
CN3996362	KPMG	Rail technical expertise	12 Jul 23	30 Jun 26	880,000.00	Open	Surface Transport Emissions and Policy
CN4102923	KPMG	PMCA services	10 April 24	31 Dec 25	452,096.50	Open	Norfolk Island and Mainland Territories Branch
CN4127224	KPMG	Human Resources	20 Jan 25	30 Jun 25	234,850.00	Open	High Speed Rail and

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Contract Notice ID	Supplier Name	Description	Start Date	End Date	Value (GST incl.)	Tender process	Division
		Performance & Development					Infrastructure Advisory Branch

INACTIVE contracts – 14 contracts valued at \$2,016,537.00 (GST inclusive)							
CN4090083	Deloitte	Economic Modelling Impact Analysis	14 Aug 24	20 Sep 24	\$280,597.90	Open	Surface Transport Emissions & Policy
CN4085142	Deloitte	SMS Sender ID Register Cost Benefit Analysis	13 Jul 24	30 Aug 24	\$149,878.00	Open	Comms Services & Consumer
CN4076941	KPMG	Public engagement on draft policy	7 Jun 24	14 Aug 24	\$284,772.00	Open	Partnerships and Projects
CN4075321	Deloitte	Macro and microeconomic modelling	5 Jun 24	23 Jul 24	\$61,916.80	Open	Surface Transport Emissions and Policy
CN4044123	KPMG	Management advisory services	25 Mar 24	6 Sep 24	\$73,128.00	Open	Land Transport Infrastructure
CN4037311	KPMG	Social Benefits Remote Regional Roads 2	1 Jul 24	31 Dec 24	\$198,370.70	Open	Data, Research, Strategy & Net Zero

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CN4034385	SCYNE ADVISORY PTY LTD	Middle Arm Commercial Advice	7 Feb 24	31 Mar 24	\$198,473.00	Open	Partnerships and Projects
CN4028865	Ernst & Young	Accommod ation modelling	11 Dec 23	19 Feb 24	\$99,348.00	Open	Olympic, Paralympic & Sport Infrastructure
CN4026199	Ernst & Young	Training Services	10 Jan 24	22 May 24	\$79,367.00	Open	Communicatio n Services and Consumer
CN3996364	KPMG	Social benefits remote roads consultancy	31 Jul 23	22 Dec 23	\$131,629.30	Open	Data, Research, Strategy & Net Zero
CN4028969	Deloitte	Corporate Strategy Roadmap	15 Jan 24	4 June 24	\$382,401.80	Open	People, Culture & Change
CN4033079	KPMG	Financial Services	1 Mar 24	28 Jun 24	\$27,500.00	Open	Finance, Budget and Governance
CN4011920	EY Digital Pty Ltd	Software Services	4 Nov 23	4 Nov 24	\$22,654.50	Open	People, Culture & Change
CN4033077	PwC Product Sales	Data Subscriptio n Services	17 Jan 24	16 Jan 25	\$26,500.00	Limited	Online, Safety and Media Platforms

Contracts with the Big 7

1. From **1 July 2024 to 31 January 2025**, the department has entered into **13 new contracts** valued at \$9.4 million (GST inclusive) with the Big 7.
2. From 1 July 2023 to 30 June 2024, the department has entered into **15 new contracts** valued at \$20.5 million (GST inclusive) with the Big 7.
3. Outside the Big 4, there are no active contracts with other Big 7 firms as at 31 January 2025 (**Accenture contract from 2023-24 is inactive, McKinsey contract from 2024-25 YTD is inactive and Boston Consulting Group is nil for both periods**).
4. Refer to **Table D** for a comparison of Big 7 contracts between years.

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Rural and Regional Affairs and Transport

Lead/Support contact: Jodi George

SB25-000025

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Table D – New contracts with Big 7

	2024-25 YTD (as at 31 Jan 2025)		2023-24		2022-23		Variance between 2023-24 and 2022-23			
	#	\$m (GST inc)	#	\$m (GST inc)	#	\$m (GST inc)	#	%	\$m (GST inc)	%
Accenture	-	-	1	17.4	1	0.3	-	-	17.1	5700.0%
Boston Consulting	-	-	-	-	-	-	-	-	-	-
Deloitte	6	1.6	3	0.9	5	2.5	(2)	(40.0)%	(1.6)	(64.0)%
Ernst & Young	2	0.3	4	0.5	8	1.4	(4)	(50.0)%	(0.9)	(64.3)%
KPMG	3	0.7	5	1.5	7	1.4	(2)	(28.6)%	0.1	7.1%
McKinsey	1	0.8	-	-	-	-	-	-	-	-
Scyne	1	6.0	2	0.2	5	3.2	(3)	(60.0)%	(3.0)	(93.8)%
Total ^b	13	\$9.4	15	\$20.5m	26	\$8.8m	(11)	(42.3)%	11.7	133.0%

Background

The department's process and policy for procurement

- The department has comprehensive guidance and practices in place to ensure procurement is appropriate, represents value for money and is compliant with the Commonwealth Procurement Rules (CPRs). This includes:
 - use of the mandatory whole of government **Management Advisory Services (MAS) panel** to procure consultancies, where services align
 - a **procurement framework, procurement training modules and corresponding quick reference guides** which detail procurement best practice and value for money principles in line with Commonwealth policies
 - checklists** for officials and delegates to ensure compliant procurement practices
 - delegate endorsement** for all procurements prior to approaching the market as part of the **procurement plan process**
 - approved Procurement Approval Request** required for any procurements with an expected value greater than \$10,000
 - all **procurements over \$80,000** requiring either an **open/limited tender approach to market** or use of an existing approved **panel arrangement**.
- For procurements between \$80,000 and \$200,000, officials must investigate whether an indigenous owned supplier is able to fulfil the requirement under the Indigenous Procurement Policy's (IPPs) Mandatory Set Aside. Mandatory Set Aside (MSA)

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(www.niaa.gov.au/sites/default/files/publications/ipp-mandatory-set-aside-factsheet.pdf).

3. As part of the AAI's, **section 23 PGPA Act approvals** (i.e., commitment of relevant monies) are required to be signed off by the appropriate delegate prior to the execution of the contract/work order.

Consultancy Arrangements

1. Consultancy contracts are a subset of total contracts reported on AusTender.
 - a. a consultancy contract is considered to be the provision of professional, independent, expert advice, which represents the independent view of the service provider. The department does not control the output. The consultants work assists the department with its decision-making.
 - b. a non-consultancy contract is where the department buys goods or services and we tell the supplier what we want.

Category	Definition	Example
Consultancy contract	A third-party that provides independent advice to the department	A person or firm engaged to provide an independent review of a program, policy or project. Examples: - advise on the financial viability of a government business enterprise - provide strategic advice on how to implement a new system - provide independent policy advice
Non-consultancy contract	A third-party that provides goods or services or general day-to-day services at the direction of the department	Goods and Services contract: A firm engaged to deliver an output aligned to the department's specifications. Example: analyse data under direction of the entity. Labour hire contract (Contractor): A firm providing personnel to fill a temporary vacancy and perform the day to day duties of the department.

*Contracts are reported on AusTender where they exceed \$10,000 (GST inclusive).

*Contracts reported may be across financial years.

Attachments

- A - 2023-24 and YTD 2024-25 - All new Contracts entered into since 1 July 2023 by Division

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- B - 2023 -24 and YTD 2024-25 – All new Consultancy Contracts entered into since 1 July 2023

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Attachment A - 2023-24 and YTD 2024-25 (Jan 2025) – All new Contracts entered into since 1 July 2023 by Division**Contracts by Division – FY 2023-24**

CN ID	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (AUD)	Group	Division
CN3977485	OAG AVIATION WORLDWIDE PTE LTD	Airline schedule data	41014307	1-Jul-23	30-Jun-24	19,235.75	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN3983895	AUSTRALIAN PROPERTY MONITORS PTY LI	Housing Data Purchase	41014347	1-Jul-23	30-Jun-24	24,640.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN3991433	GS1 AUSTRALIALTD	National Location Registry Freight - Phase 4	41014382	1-Jul-23	30-Jun-24	127,600.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN3988552	STRATEGIC REFORM PTY LTD	Data Services	0042009321	1-Jul-23	30-Jun-24	200,200.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN3968819	ESRI AUSTRALIA PTY LTD	Learning and Development	41014248	20-Jul-23	20-Jul-23	12,012.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN3996364	KPMG	Social benefits remote roads consultancy	42009368	31-Jul-23	22-Dec-23	131,629.30	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN3996365	MARITIME INSIGHTS & INTELLIGENCE LI	Data subscription	41014410	18-Aug-23	30-Jun-24	72,831.37	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN3997855	AUSTROADS LTD	Australian Transport Assessment and Planning (ATAP) Guidelines	41014413	22-Aug-23	30-Jun-24	345,266.90	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN3999905	BIS OXFORD ECONOMICS	Cost escalation update 2023	42009392	29-Aug-23	6-Oct-23	82,665.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4002871	ROYAL MELBOURNE INSTITUTE OF TECHNO	Research services	42009420	8-Sep-23	30-Jun-24	151,250.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4011917	BIS OXFORD ECONOMICS	Subscription Licence	0041014504	15-Oct-23	14-Jun-24	13,029.50	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4017001	Hudson Global Resources (Aust) P/L	Contractor	0042009535	15-Nov-23	17-May-24	70,992.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4017016	Hudson Global Resources (Aust) P/L	Recruitment services	0042009512	16-Nov-23	16-Feb-24	38,500.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4026323	DATA CAMP INC	Data Subscription Services	0041014611	27-Nov-23	27-Nov-24	27,500.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4022398	GLOBAL DATA UK LTD	Data Services	0041014582	12-Dec-23	11-Dec-24	46,000.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4026220	S&P GLOBAL MARKET INTELLIGENCE	Software Licence Subscription	0041014597	15-Dec-23	14-Dec-24	41,000.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4047430	PUBLIC AFFAIRS NETWORK PTY LTD	Roadmap Roundtable facilitation	41014761	5-Apr-24	30-Aug-24	41,437.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4046582	HITECH GROUP AUSTRALIA LIMITED HITECH PERSONNEL	Contractor	42009757	9-Apr-24	9-Oct-24	57,120.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4060049	BLISS MEDIA PTY LTD	Implementation of Data Hub websites	42009766	16-Apr-24	30-Jun-24	39,055.50	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4044788	ELYSIUM DIGITAL PTY LTD	Temporary Personnel services	42009743	18-Apr-24	18-Oct-24	79,160.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4048417	Hudson Global Resources (Aust) P/L	Recruitment services	42009764	22-Apr-24	30-Aug-24	56,000.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4048543	MICROSOFT PTY LTD	Microsoft Purview Review Sessions	41014771	22-Apr-24	30-May-24	29,114.80	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4050213	IBISWORLD PTY LTD	IBISWorld Data Subscription	41014791	30-Apr-24	29-Apr-25	21,461.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4063352	AUSTROADS LTD	Data Extract Services 2024-2026	41014848	16-May-24	30-Jun-26	36,300.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4063349	PUBLIC AFFAIRS NETWORK PTY LTD	Data Strategy Workshops	41014849	20-May-24	31-Dec-24	66,000.00	Chief Operating Officer	Data, Research, Strategy & Net Zero

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CN4063346	THE COUNCIL OF CAPITAL CITY LORD MA	Purchase of night-time economy data	41014861	22-May-24	30-Jun-24	18,700.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4075328	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	42009820	3-Jun-24	30-May-25	169,946.40	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4075325	FACE2FACE RECRUITMENT	Contractor	42009824	17-Jun-24	13-Jun-25	219,180.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4080297	CBR RECRUITMENT PTY LTD	Recruitment services	0042009878	31-May-24	21-Jun-24	12,889.80	Chief Operating Officer	Executive
CN4002881	FINXL PROFESSIONAL SERVICES PTY LTD	SAP Support Services 2023-2024	42009411	3-Jul-23	30-Jun-24	152,064.00	Chief Operating Officer	Finance, Budget & Governance
CN4002882	EPI-USE AUSTRALIA PTY LIMITED	SAP Support Services 2023-2024	42009410	3-Jul-23	30-Jun-24	197,472.00	Chief Operating Officer	Finance, Budget & Governance
CN4002883	EPI-USE AUSTRALIA PTY LIMITED	SAP Support Services (BW/BO) - 2023-2024	42009409	3-Jul-23	30-Jun-24	363,528.00	Chief Operating Officer	Finance, Budget & Governance
CN4002884	PHOENIX MANAGEMENT SERVICES PTY LTD	SAP Support Services 2023-2024	42009408	3-Jul-23	30-Jun-24	198,000.00	Chief Operating Officer	Finance, Budget & Governance
CN3988545	HAYS SPECIALIST RECRUITMENT (AUST)	RECRUITMENT PLACEMENT FEES	0041014366	18-Jul-23	18-Jul-23	17,168.31	Chief Operating Officer	Finance, Budget & Governance
CN3991446	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment fee	41014384	27-Jul-23	27-Jul-23	18,316.78	Chief Operating Officer	Finance, Budget & Governance
CN4002880	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	42009412	31-Aug-23	30-Dec-23	86,900.00	Chief Operating Officer	Finance, Budget & Governance
CN4002891	DFP BUSINESS TRUST T/A DFP RECRUITMENT SERVICES PTY LT	Recruitment services	42009399	1-Sep-23	30-Sep-23	10,583.69	Chief Operating Officer	Finance, Budget & Governance
CN4002878	XAANA PTY LTD	Recruitment services	41014442	7-Sep-23	7-Sep-23	17,309.20	Chief Operating Officer	Finance, Budget & Governance
CN4020012	MICHAEL PAGE INTERNATIONAL (AUST) P MICHAEL PAGE	Recruitment Services	0041014571	11-Sep-23	11-Sep-23	17,309.18	Chief Operating Officer	Finance, Budget & Governance
CN4011912	CHARTERPOINT PTY LTD	Financial Analysis	0042009486	25-Sep-23	29-Feb-24	429,000.00	Chief Operating Officer	Finance, Budget & Governance
CN4011907	SENTENTIA CONSULTING PTY LTD	Internal Audit Services	0042009490	9-Oct-23	31-Jul-24	70,000.00	Chief Operating Officer	Finance, Budget & Governance
CN4016982	SENTENTIA CONSULTING PTY LTD	Performance Reporting	0042009541	25-Oct-23	30-Apr-24	124,833.75	Chief Operating Officer	Finance, Budget & Governance
CN4011909	CANON BUSINESS SERVICES AUSTRALIA P	Paperless Accounts Payable Services	0041014516	27-Oct-23	26-Oct-25	245,381.00	Chief Operating Officer	Finance, Budget & Governance
CN4015975	CAPITAL COMMUNICATIONS PTY LTD T/A CAPITAL PUBLIC AFFAIRS CONSULTANTS	Strategic Advisor	0041014531	30-Oct-23	30-Jun-24	132,000.00	Chief Operating Officer	Finance, Budget & Governance
CN4022409	SENTENTIA CONSULTING PTY LTD	Purpose and performance redesign services	0042009564	30-Oct-23	31-Jan-24	124,833.75	Chief Operating Officer	Finance, Budget & Governance
CN4017003	INFOCAPITAL PTY LTD	Computer Services	0041014557	13-Nov-23	30-Jun-24	40,000.00	Chief Operating Officer	Finance, Budget & Governance
CN4016997	AGORA CONSULTING PTY LTD	Business Management Services	0042009545	14-Nov-23	30-Jun-24	66,000.00	Chief Operating Officer	Finance, Budget & Governance
CN4026219	CPA AUSTRALIA	CPA Bulk Membership Renewal	0041014604	1-Jan-24	31-Dec-24	13,513.00	Chief Operating Officer	Finance, Budget & Governance
CN4026319	GINNANE CONSULTING MS GAYLE GINNANE	Independent Member of the Audit and Risk Committee	0041014620	1-Jan-24	31-Dec-24	32,500.00	Chief Operating Officer	Finance, Budget & Governance
CN4026320	KNUCKEY FAMILY TRUST MCBEATH PTY LTD AS TRUSTEE OF THE	Independent Member of the Audit and Risk Committee	0041014619	1-Jan-24	31-Dec-24	40,000.00	Chief Operating Officer	Finance, Budget & Governance
CN4037317	CANPRINT COMMUNICATIONS P/L	Printing	0041014676	18-Jan-24	29-Feb-24	12,760.00	Chief Operating Officer	Finance, Budget & Governance
CN4033094	ERNST & YOUNG	Financial Services	0042009648	1-Feb-24	31-Jan-27	301,020.00	Chief Operating Officer	Finance, Budget & Governance

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CN4033096	DELOITTE TOUCHE TOHMATSU	Financial Services	0042009647	1-Feb-24	31-Jan-27	500,000.00	Chief Operating Officer	Finance, Budget & Governance
CN4043055	Corporate Travel Management Group Pty Ltd	Travel management services	0040012345	5-Feb-24	30-Jun-27	4,800,000.00	Chief Operating Officer	Finance, Budget & Governance
CN4039366	CLICKS RECRUIT (AUSTRALIA) PTY LTD	Recruitment Services	0041014713	21-Feb-24	22-Mar-24	12,000.00	Chief Operating Officer	Finance, Budget & Governance
CN4033079	KPMG	Financial Services	0042009638	1-Mar-24	28-Jun-24	27,500.00	Chief Operating Officer	Finance, Budget & Governance
CN4036470	McGrath Nicol Advisory Partnership	Internal Audit Services	0042009670	4-Mar-24	30-Jun-25	200,000.00	Chief Operating Officer	Finance, Budget & Governance
CN4037314	SENTENTIA CONSULTING PTY LTD	Internal Audit Services	0042009678	4-Mar-24	30-Jun-25	200,000.00	Chief Operating Officer	Finance, Budget & Governance
CN4039368	PROTIVITI PTY LTD	Internal Audit Services	0042009696	4-Mar-24	30-Jun-25	200,000.00	Chief Operating Officer	Finance, Budget & Governance
CN4039942	CAPITAL RECRUIT PTY LTD	APS6 placement fee	0042009701	4-Mar-24	1-May-24	10,500.00	Chief Operating Officer	Finance, Budget & Governance
CN4039944	AXIOM ASSOCIATES (AUST) PTY LTD	Internal Audit Services	0042009699	4-Mar-24	30-Sep-24	200,000.00	Chief Operating Officer	Finance, Budget & Governance
CN4039365	KAREN WILLIAMS	Corporate objectives or policy development	0041014714	18-Mar-24	30-Jun-24	44,550.00	Chief Operating Officer	Finance, Budget & Governance
CN4044131	PROXIMITY ADVISORY SERVICES PTY LTD	Management advisory services	42009736	2-Apr-24	31-Jul-24	146,922.60	Chief Operating Officer	Finance, Budget & Governance
CN4056897	CANPRINT COMMUNICATIONS P/L	Printing and binding services	41014816	2-May-24	30-Jun-24	12,595.00	Chief Operating Officer	Finance, Budget & Governance
CN4054838	MAGICAL LEARNING PTY LTD	Development of E-Learning Modules	41014801	6-May-24	31-Jul-24	13,200.00	Chief Operating Officer	Finance, Budget & Governance
CN4075330	SUPPLY NATION AUST INDIGENOUS MINORITY SUPPLIER O	Supply Nation Membership 2024-25	41014855	30-May-24	24-May-25	16,500.00	Chief Operating Officer	Finance, Budget & Governance
CN4075320	MAGICAL LEARNING PTY LTD	Learning and development	41014874	1-Jun-24	31-Dec-24	17,600.00	Chief Operating Officer	Finance, Budget & Governance
CN4076994	INFOCAPITAL PTY LTD	TM1 Internal Budget System	42009873	14-Jun-24	31-Dec-24	190,000.00	Chief Operating Officer	Finance, Budget & Governance
CN4072226	JONES LANG LASALLE ADVISORY SERVICE	Revaluation and Materiality Review	42009870	Dec-2415-Feb-24	30-Jun-28	581,487.50	Chief Operating Officer	Finance, Budget & Governance
CN3965454	SALORIX PTY LTD	Contractor	42009210	1-Jul-24	30-Jun-25	330,387.20	Chief Operating Officer	Information Technology
CN3975286	XAANA PTY LTD	Contractor Services	42009273	1-Jul-23	30-Jun-25	632,896.00	Chief Operating Officer	Information Technology
CN3977490	INFORMATECH PTY LTD	Contractor Services	42009283	1-Jul-23	30-Jun-24	317,615.52	Chief Operating Officer	Information Technology
CN3978480	DATA#3 LTD	Cisco Maintenance & Support	42009303	1-Jul-23	30-Jun-24	133,264.66	Chief Operating Officer	Information Technology
CN3978484	TERRACE SERVICES PTY LTD	Provision of procurement support services	42009298	1-Jul-23	30-Jun-24	868,925.00	Chief Operating Officer	Information Technology
CN3986273	COSMIC TECH SOLUTIONS PTY LTD	ICT Services	42009324	12-Jul-23	11-Jan-24	190,300.00	Chief Operating Officer	Information Technology
CN3988546	DATA#3 LTD	Network Devices	0042009343	17-Jul-23	16-Oct-23	33,026.40	Chief Operating Officer	Information Technology
CN3994572	Adecco Australia P/L	Contractor	42009366	9-Aug-23	30-Nov-23	47,025.00	Chief Operating Officer	Information Technology
CN3997859	THE TRUSTEE FOR CONSTECH UNIT TRUST CTDS AUSTRALIA PTY LTD	IT Hardware	42009386	24-Aug-23	31-Aug-23	40,425.00	Chief Operating Officer	Information Technology
CN3996369	ETERNITY SOLUTIONS PTY LTD	ICT Contractor Services	0042009371	28-Aug-23	30-Jun-25	563,096.00	Chief Operating Officer	Information Technology
CN3999919	STUTCH DATA SERVICES PTY LTD	Data Cartridges	41014421	30-Aug-23	30-Sep-23	16,478.00	Chief Operating Officer	Information Technology
CN4002889	VOCUS PTY LTD	Data Carriage and Managed Router Services	42009401	31-Aug-23	31-Aug-26	4,873,103.00	Chief Operating Officer	Information Technology
CN4002890	DATA#3 LTD	ICT Hardware Network Switches	42009400	31-Aug-23	15-Sep-23	34,502.12	Chief Operating Officer	Information Technology
CN4006897	CBIT DIGITAL FORENSICS SERVICES CDFS AUS	Nuix Software	0042009450	5-Sep-23	6-Sep-24	385,104.17	Chief Operating Officer	Information Technology
CN4002876	TELSTRA LIMITED	Mobile devices	42009416	7-Sep-23	30-Sep-23	75,360.00	Chief Operating Officer	Information Technology
CN4003892	HEWLETT PACKARD AUST PTY LTD	IT Network Equipment	0042009423	12-Sep-23	30-Sep-23	28,930.00	Chief Operating Officer	Information Technology

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CN4006899	EQUINIX AUSTRALIA NATIONAL PTY LTD	Telecommunication Services	0041014484	14-Sep-23	14-Sep-26	145,000.00	Chief Operating Officer	Information Technology
CN4004845	THE RECRUITMENT HIVE PTY LTD	ICT Contracting Services	0042009441	20-Sep-23	30-Jun-25	541,484.00	Chief Operating Officer	Information Technology
CN4002879	EXPERIS AUSTRALIA PTY LTD	CRM Sr Software Developer	42009414	25-Sep-23	24-Sep-25	789,288.00	Chief Operating Officer	Information Technology
CN4006898	OPTUS NETWORKS PTY LIMITED OPTUS	Cisco IP Phones	0042009449	26-Sep-23	31-Oct-23	20,393.56	Chief Operating Officer	Information Technology
CN4008141	MINTERELLISON CONSULTING	ICT Service Offering	0042009457	29-Sep-23	28-Dec-23	215,204.00	Chief Operating Officer	Information Technology
CN4015982	REALLY AWESOME PEOPLE PTY LTD	Contractor	0041014525	1-Oct-23	30-Jun-24	297,666.00	Chief Operating Officer	Information Technology
CN4004855	TECHITUP PTY LTD	ICT Contractor	0042009429	3-Oct-23	2-Oct-25	789,288.00	Chief Operating Officer	Information Technology
CN4017019	DATA#3 LTD	ICT Hardware	0042009488	20-Oct-23	30-Nov-23	231,892.14	Chief Operating Officer	Information Technology
CN4017008	ETHAN INDIGENOUS PTY LTD	ICT Equipment	0042009523	25-Oct-23	11-Dec-23	41,250.00	Chief Operating Officer	Information Technology
CN4015980	OPTUS NETWORKS PTY LIMITED OPTUS	ICT Professional Services	0041014529	27-Oct-23	27-Dec-23	19,470.00	Chief Operating Officer	Information Technology
CN4017039	NARADA CONSULTING PTY LTD	Contractor	0042009533	14-Nov-23	13-May-24	186,320.00	Chief Operating Officer	Information Technology
CN4017000	DIALOG PTY LTD T/A DIALOG INFORMATION TECHNOLOGY	Contractor	0042009539	16-Nov-23	22-Dec-23	32,000.00	Chief Operating Officer	Information Technology
CN4017014	PEOPLEBANK AUSTRALIA LTD	Contractor	0042009515	16-Nov-23	30-Jun-25	632,342.00	Chief Operating Officer	Information Technology
CN4018520	XAMPLIFY SERVICES PTY LTD	Provision of ICT Professional Services	0042009547	17-Nov-23	29-Mar-24	551,262.90	Chief Operating Officer	Information Technology
CN4018519	THE TRUSTEE FOR CONSTECH UNIT TRUST CTDS AUSTRALIA PTY LTD	IT Equipment	0042009552	21-Nov-23	31-Dec-23	11,239.25	Chief Operating Officer	Information Technology
CN4028767	4DATA IT PTY LTD	IT Works	0042009610	27-Nov-23	31-Dec-23	27,610.00	Chief Operating Officer	Information Technology
CN4028864	KINETIC IT PTY LTD	Provision of IT Managed Services	0041014643	15-Dec-23	14-Dec-26	31,021,774.04	Chief Operating Officer	Information Technology
CN4026218	HP PPS AUSTRALIA PTY LTD	IT Hardware	0042009594	18-Dec-23	31-Jan-24	639,656.60	Chief Operating Officer	Information Technology
CN4022403	DIALOG PTY LTD T/A DIALOG INFORMATION TECHNOLOGY	Business Analyst	0042009579	1-Jan-24	31-Dec-24	327,836.20	Chief Operating Officer	Information Technology
CN4026316	Simpler Technology Pty Ltd	Contractor	0042009602	1-Jan-24	30 Jun 25	561,024.00	Chief Operating Officer	Information Technology
CN4026223	MINDAVATION PTY LIMITED	Change and Transformation Services	0041014591	2-Jan-24	30 Jun 24	224000.00	Chief Operating Officer	Information Technology
CN4026214	COSMIC TECH SOLUTIONS PTY LTD	Dynamics CRM Developer	0042009599	12-Jan-24	30 Jun 25	562,460.80	Chief Operating Officer	Information Technology
CN4032675	GENERATION-E PRODUCTIVITY SOLUTIONS	Exchange Architect	0042009633	22-Jan-24	31 Dec 24	283,800.00	Chief Operating Officer	Information Technology
CN4032674	ONNEER PTY LTD	IT Services	0042009634	23-Jan-24	30-Jun-24	451,000.00	Chief Operating Officer	Information Technology
CN4033078	HP PPS AUSTRALIA PTY LTD	IT Hardware	0042009640	23-Jan-24	29-Feb-24	34,658.80	Chief Operating Officer	Information Technology
CN4032743	BLISS MEDIA PTY LTD	Website Development	0042009637	29-Jan-24	31-Jul-24	188,848.00	Chief Operating Officer	Information Technology
CN4033076	ETHAN INDIGENOUS PTY LTD	IT Hardware	0042009642	1-Feb-24	29-Feb-24	75,032.10	Chief Operating Officer	Information Technology
CN4033236	JB HI-FI GROUP PTY LTD	IT Hardware - Keyboard Mouse & Web Cameras	0042009649	5-Feb-24	29-Feb-24	31,000.00	Chief Operating Officer	Information Technology
CN4035699	BLUEBIRD ADVISORY PTY LTD	Professional Services	0042009667	19-Feb-24	30-Jun-24	403,413.99	Chief Operating Officer	Information Technology
CN4036850	YNOT Consulting Services Pty Ltd	Provision of IT Services	0041014688	26-Feb-24	15-Apr-24	22,000.00	Chief Operating Officer	Information Technology
CN4037316	IVANTI UK LIMITED	Support for Ivanti Service Manager Toolset	0041014690	27-Feb-24	28-Feb-25	216,461.00	Chief Operating Officer	Information Technology
CN4038903	INTOPIA PPTY LTD	Website WCAG Accessibility Testing	0042009692	5-Mar-24	31-Aug-24	39,215.00	Chief Operating Officer	Information Technology
CN4040768	DATA#3 LTD	Computer Equipment and Accessories	0042009711	14-Mar-24	19-Jan-25	48,595.69	Chief Operating Officer	Information Technology
CN4038904	HITECH GROUP AUSTRALIA LIMITED HITECH PERSONNEL	IT Contractor	0042009691	18-Mar-24	30-Jun-24	546,305.00	Chief Operating Officer	Information Technology
CN4044790	HEWLETT PACKARD AUST PTY LTD	Hardware	41014750	4-Apr-24	30-Apr-24	48,120.84	Chief Operating Officer	Information Technology
CN4044787	ETHAN INDIGENOUS PTY LTD	Computer Equipment and Accessories	42009746	5-Apr-24	3-May-24	25,797.40	Chief Operating Officer	Information Technology
CN4048420	DATA#3 LTD	IT Hardware Equipment and Maintenance	42009754	11-Apr-24	30-Apr-24	99,517.61	Chief Operating Officer	Information Technology
CN4045077	M&T RESOURCES SMS Consulting Group	Temporary Personnel services	42009747	12-Apr-24	11-Apr-25	430,710.00	Chief Operating Officer	Information Technology
CN4051121	DATA#3 LTD	Provision of Network Access Control	42009779	16-Apr-24	30-Jun-24	23,828.00	Chief Operating Officer	Information Technology
CN4048418	PRECISION METALS QUEANBEYAN PTY LTD	B Class Server Racks	41014770	18-Apr-24	30-Jun-24	27,525.60	Chief Operating Officer	Information Technology
CN4048541	AMNESIUM PTY LTD	Smart Signage Displays	41014775	23-Apr-24	30-Jun-24	20,643.15	Chief Operating Officer	Information Technology
CN4050215	PCG CYBER PTY LTD	IRAP Assessment for RPM	41014783	24-Apr-24	31-Aug-24	68,200.00	Chief Operating Officer	Information Technology
CN4051842	ZSOFT TECHNOLOGIES PTY LTD	Systems Architect	41014799	29-Apr-24	31-Dec-24	294,624.00	Chief Operating Officer	Information Technology

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CN4051845	THE TRUSTEE FOR CONSTECH UNIT TRUST CTDS AUSTRALIA PTY LTD	ICT Hardware	41014795	29-Apr-24	30-Jun-24	497,805.00	Chief Operating Officer	Information Technology
CN4054839	TELSTRA LIMITED	Mobile phones and accessories	41014794	29-Apr-24	30-Jun-24	118,523.20	Chief Operating Officer	Information Technology
CN4054836	ANABELLE BITS PTY LTD	Peripheral ICT equipment	42009786	6-May-24	30-Jun-24	16,403.64	Chief Operating Officer	Information Technology
CN4059205	TERRACE SERVICES PTY LTD	Developing a procurement plan and assisting practices in IT Division	42009790	6-May-24	30-Jun-25	850,000.00	Chief Operating Officer	Information Technology
CN4054825	AMNESIUM PTY LTD	IT Peripherals	42009798	8-May-24	30-Jun-24	322,085.28	Chief Operating Officer	Information Technology
CN4057926	DATA#3 LTD	IT Hardware Network Equipment	42009799	9-May-24	31-Jul-24	388,042.96	Chief Operating Officer	Information Technology
CN4054827	AMNESIUM PTY LTD	ICT Hardware	42009796	13-May-24	31-Jul-24	97,095.33	Chief Operating Officer	Information Technology
CN4049538	NARADA CONSULTING PTY LTD	ICT Temporary Personnel	42009745	14-May-24	13-May-25	392,832.00	Chief Operating Officer	Information Technology
CN4060260	BEVINGTON CONSULTING PTY LTD	Software development	42009800	15-May-24	30-Jun-24	60,000.00	Chief Operating Officer	Information Technology
CN4063355	HP PPS AUSTRALIA PTY LTD	Computer hardware supply	42009807	21-May-24	30-Jun-24	62,345.14	Chief Operating Officer	Information Technology
CN4075326	SPARKE HELMORE LAWYERS	Probity Services	42009823	31-May-24	30-Jun-25	300,000.00	Chief Operating Officer	Information Technology
CN4054840	TERRACE SERVICES PTY LTD	ICT Procurement & Contracting Specialist	41014793	1-Jun-24	31-May-25	221,595.00	Chief Operating Officer	Information Technology
CN4077007	YELLOW HAT CONSULTING	Workshop Facilitation	0042009862	3-Jun-24	31-Aug-24	48,537.50	Chief Operating Officer	Information Technology
CN4075317	DATA#3 LTD	CISCO Accessories	41014875	6-Jun-24	30-Jun-24	10,997.70	Chief Operating Officer	Information Technology
CN4077019	INTOPIA PPTY LTD	Website Accessibility Testing	0042009850	6-Jun-24	31-Aug-24	53,295.00	Chief Operating Officer	Information Technology
CN4075314	PTM EDV-SYSTEME GMBH	Software	41014878	7-Jun-24	6-Jun-25	14,000.00	Chief Operating Officer	Information Technology
CN4075307	SYNERGY GROUP AUSTRALIA LTD	ICT Services	42009846	11-Jun-24	31-Jul-24	46,497.00	Chief Operating Officer	Information Technology
CN4077021	GREENBOX GROUP PTY LTD	Disposal, Destruction and Sanitisation Services	0042009841	7-Jun-24	30-Jun-25	250,000.00	Chief Operating Officer	Information Technology
CN4077018	A23 PTY LTD	Server Maintenance and Support	0042009854	13-Jun-24	12-Jun-25	370,493.39	Chief Operating Officer	Information Technology
CN3972581	LAWYERBANK	Legal Services 2022-2023	42009260	11-Jul-23	12-Jan-24	280,995.00	Chief Operating Officer	Legal, FOI & Privacy
CN3986271	AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	Legal Services 2023-2024	41014355	12-Jul-23	30-Jun-25	211,000.00	Chief Operating Officer	Legal, FOI & Privacy
CN4015993	A ABRAHAMS & OTHERS T/A LANDER & RO	Legal Services	0042009480	25-Sep-23	31-Dec-23	16,000.00	Chief Operating Officer	Legal, FOI & Privacy
CN4008143	MCINNES WILSON LAWYERS PTY LTD	Legal Services 2023 - 2024	0042009448	3-Oct-23	6-Dec-23	60,720.00	Chief Operating Officer	Legal, FOI & Privacy
CN4016999	LAWYERBANK	Legal Services 2023 - 2024	0042009540	4-Dec-23	4-Mar-24	188,870.00	Chief Operating Officer	Legal, FOI & Privacy
CN4018513	NORTON ROSE FULBRIGHT	Legal Services 2023 - 2024	0042009558	4-Dec-23	4-Jun-25	612,150.00	Chief Operating Officer	Legal, FOI & Privacy
CN4022400	Franklin Covey	Legal Services Training	0041014581	7-Dec-23	29-Dec-23	30,573.20	Chief Operating Officer	Legal, FOI & Privacy
CN4016998	LAWYERBANK	Legal Services 2023 - 2024	0042009542	22-Jan-24	22-Dec-24	422400.00	Chief Operating Officer	Legal, FOI & Privacy
CN4038906	lawyerbank Pty Ltd	Legal Services 2023-24	0042009688	5-Mar-24	6-Nov-24	278,850.00	Chief Operating Officer	Legal, FOI & Privacy
CN4039371	lawyerbank Pty Ltd	Legal Services 2023-24	0042009694	14-Mar-24	15-May-25	457,710.00	Chief Operating Officer	Legal, FOI & Privacy
CN4051127	NORTON ROSE FULBRIGHT	Legal Services 2024-25	0042009774	22-Apr-24	30-Jun-25	269,500.00	Chief Operating Officer	Legal, FOI & Privacy
CN4063356	ALLYGROUP	Legal Services 2024-25	42009804	22-May-24	22-May-25	323,136.00	Chief Operating Officer	Legal, FOI & Privacy
CN4077008	Australian National University	Policy Essentials Program 2025-2026	0042009861	31-May-24	31-Dec-26	304,716.91	Chief Operating Officer	People, Culture and Change
CN3994571	Lex Australia Pty Ltd	Freedom of Information database	41014394	1-Jul-23	30-Jun-28	76,550.00	Chief Operating Officer	People, Culture & Change
CN4006895	SYNERGY GROUP AUSTRALIA LTD	Business Analyst - Business Services Engagement	0042009454	20-Sep-23	30-Apr-24	110,000.00	Chief Operating Officer	People, Culture & Change
CN3975288	SIRVA PTY LTD	Storage Services	42009271	1-Jul-23	30-Jun-24	40,000.00	Chief Operating Officer	People, Culture & Change
CN3991459	CCH Australia Limited	Media alerts service	41014368	1-Jul-23	9-Oct-24	29,820.45	Chief Operating Officer	People, Culture & Change
CN3999909	9290 COMCARE AUSTRALIA	2023-24 Comcare Insurance	41014437	1-Jul-23	30-Jun-24	1,623,041.50	Chief Operating Officer	People, Culture & Change
CN4002869	THUNDERSTONE ABORIGINAL CULTURAL SERVICES PTY LTD	Language Workshops	41014452	1-Jul-23	30-Jun-24	22,440.00	Chief Operating Officer	People, Culture & Change

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CN3977475	LIFELINE AUSTRALIA LTD	Accidental Counsellor Training	41014315	3-Jul-23	30-Jun-24	26,598.00	Chief Operating Officer	People, Culture & Change
CN3977487	MOCK COURT INTERNATIONAL	Due Diligence Training	41014303	3-Jul-23	8-Jul-24	33,000.00	Chief Operating Officer	People, Culture & Change
CN3978474	MIKE PIELOOR AND ASSOCIATES CONSULT	Training Services	41014327	3-Jul-23	30-Jun-24	60,372.00	Chief Operating Officer	People, Culture & Change
CN3981453	NATIONAL INDIGENOUS TRAINING EMPLOY SOLUTIONS	Training	41014343	3-Jul-23	30-Jun-24	42,185.00	Chief Operating Officer	People, Culture & Change
CN3986270	THE HATCHERY (HUB) PTY LTD	Learning and Development	41014357	3-Jul-23	30-Jun-24	49,500.00	Chief Operating Officer	People, Culture & Change
CN3986276	AUSTRALIAN INSTITUTE OF MANAGEMENT	Learning & Development Courses	41014346	3-Jul-23	30-Jun-24	17,080.02	Chief Operating Officer	People, Culture & Change
CN3981457	9160AUSTRALIAN PUBLIC SERVICE COMMISSION	Education and Training Services	41014334	19-Jul-23	31-Jul-23	30,000.00	Chief Operating Officer	People, Culture & Change
CN3991451	VENTIA PROPERTY PTY LTD	Canberra Office Relocations	42009355	27-Jul-23	1-Sep-23	93,500.00	Chief Operating Officer	People, Culture & Change
CN3991456	GETTY IMAGES SALES AUSTRALIA PTY LT	Stock Image and video Subscription	41014373	1-Aug-23	1-Aug-25	37,950.00	Chief Operating Officer	People, Culture & Change
CN3996370	TANNER JAMES MANAGEMENT CONSULTANTS PTY LTD	Project Management Training Services	42009370	1-Aug-23	30-Jun-24	180,000.00	Chief Operating Officer	People, Culture & Change
CN4003885	DEXUS CPA PTY LTD TRUSTEE FOR 145 ANN ST	Office Accommodation	0041014467	3-Aug-23	2-Aug-33	13,017,580.00	Chief Operating Officer	People, Culture & Change
CN4002885	EXECUTIVE INTELLIGENCE GROUP	Recruitment Services	42009407	11-Aug-23	12-Aug-24	126,500.00	Chief Operating Officer	People, Culture & Change
CN3997867	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment Process	42009377	18-Aug-23	13-Oct-23	21,538.00	Chief Operating Officer	People, Culture & Change
CN4002892	CAPITAL RECRUIT PTY LTD	Contractor placement fee	42009395	24-Aug-23	30-Jun-24	12,500.00	Chief Operating Officer	People, Culture & Change
CN4002870	RELATBL RECRUITING PTY LTD	Recruitment Services	42009421	25-Aug-23	26-Aug-24	19,497.00	Chief Operating Officer	People, Culture & Change
CN4002887	EXECUTIVE INTELLIGENCE GROUP	Recruitment Services	42009405	25-Aug-23	26-Aug-24	35,000.00	Chief Operating Officer	People, Culture & Change
CN3999911	CANON BUSINESS SERVICES AUSTRALIA P	Mail and Despatch Services	41014435	1-Sep-23	31-Aug-27	1,931,994.28	Chief Operating Officer	People, Culture & Change
CN4003887	DECISIVE PUBLISHING PTY LTD	Subscription	0041014459	1-Sep-23	1-Sep-24	18,975.00	Chief Operating Officer	People, Culture & Change
CN3997865	AUSTRALIAN NETWORK ON DISABILITY	Australian Network on Disability Membership	41014412	4-Sep-23	1-Jun-24	13,213.20	Chief Operating Officer	People, Culture & Change
CN4003884	VENTIA PROPERTY PTY LTD	Office fitout	0042009432	5-Sep-23	31-Dec-23	2,467,933.60	Chief Operating Officer	People, Culture & Change
CN3988550	LIFELINE AUSTRALIA LTD	Managing Challenging Interactions Grad training	0041014358	7-Sep-23	8-Sep-23	15,000.00	Chief Operating Officer	People, Culture & Change
CN4003894	VENTIA PROPERTY PTY LTD	Workstations	0042009422	7-Sep-23	30-Jun-24	16,324.00	Chief Operating Officer	People, Culture & Change
CN4003891	VENTIA PROPERTY PTY LTD	Property Management Services	0042009424	12-Sep-23	30-Jun-24	38,072.10	Chief Operating Officer	People, Culture & Change
CN3994579	LIFE UNLIMITED HEALTH SOLUTIONS	Training	41014393	13-Sep-23	30-Jun-24	15,840.00	Chief Operating Officer	People, Culture & Change
CN4006892	FIRST AKROW TRUST & BRIAN T WILSON T/A CLAYTON UTZ	Investigation services	0042009455	13-Sep-23	31-Jul-24	55,000.00	Chief Operating Officer	People, Culture & Change
CN4004851	9290 COMCARE AUSTRALIA	2021-22 Premium Adjustment	0041014463	14-Sep-23	14-Sep-23	107,720.80	Chief Operating Officer	People, Culture & Change

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CN4004850	The Australian and New Zealand School of Government Ltd	Education and Training Services	0041014470	18-Sep-23	14-Nov-23	20,350.00	Chief Operating Officer	People, Culture & Change
CN4004857	9160AUSTRALIAN PUBLIC SERVICE COMMISSION	Education and Training Services	0041014454	18-Sep-23	22-Dec-23	30,200.00	Chief Operating Officer	People, Culture & Change
CN4020010	Gillian Beaumont Recruitment Pty Li	Recruitment Services	0042009569	19-Sep-23	20-Sep-24	44,000.00	Chief Operating Officer	People, Culture & Change
CN4028771	WAYARANG PTY LTD	First Nations Design System	0041014623	22-Sep-23	30-Apr-24	66,550.00	Chief Operating Officer	People, Culture & Change
CN4004849	WHON PTY LTD	Education and Training Services	0041014471	25-Sep-23	28-Jun-24	11,440.00	Chief Operating Officer	People, Culture & Change
CN4004856	WHON PTY LTD	Education and Training Services	0041014455	25-Sep-23	28-Jun-24	14,410.00	Chief Operating Officer	People, Culture & Change
CN4011913	Horizon One Recruitment Pty Ltd	Recruitment services	0042009483	3-Oct-23	3-Oct-24	16,362.76	Chief Operating Officer	People, Culture & Change
CN4004853	HAYS SPECIALIST RECRUITMENT (AUST)	Hire to Retire Project Business Analyst	0042009430	9-Oct-23	6-Sep-24	189,475.00	Chief Operating Officer	People, Culture & Change
CN4011926	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	External Advertising	0042009447	9-Oct-23	30-Mar-24	110,000.00	Chief Operating Officer	People, Culture & Change
CN4015994	NTT Australia Pty Ltd	Contractor	42009477	10-Oct-23	6-Sep-24	169,538.00	Chief Operating Officer	People, Culture & Change
CN3997863	ENLIGHTEN LEADERSHIP	Leadership Excellence & Applied Practices Program	41014414	12-Oct-23	30-Jun-24	84,360.00	Chief Operating Officer	People, Culture & Change
CN4011894	33 Creative Pty Limited	Creative Design & Communication Services	0042009479	13-Oct-23	30-Sep-24	253,000.00	Chief Operating Officer	People, Culture & Change
CN4015995	CLICKS RECRUIT (AUSTRALIA) PTY LTD	Contractor	0042009473	16-Oct-23	10-Nov-23	355,716.00	Chief Operating Officer	People, Culture & Change
CN4015981	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment services	0041014526	26-Oct-23	30-Nov-23	10,754.00	Chief Operating Officer	People, Culture & Change
CN4016022	VENTIA PROPERTY PTY LTD	Security scoping works	0042009500	30-Oct-23	1-Jun-24	14,952.30	Chief Operating Officer	People, Culture & Change
CN4039369	INTREPID MINDS PTY LTD	Education and Training Services	0041014709	1-Nov-23	2-Nov-23	15,796.00	Chief Operating Officer	People, Culture & Change
CN4011920	EY DIGITAL PTY LTD	Software Services	0042009468	4-Nov-23	4-Nov-24	22,654.50	Chief Operating Officer	People, Culture & Change
CN4017011	WEBQEM PTY LTD	Video and Image Library	0042009520	4-Nov-23	4-Nov-24	22,654.50	Chief Operating Officer	People, Culture & Change
CN4015989	Swift Digital	Marketing platform licence fees	0041014511	5-Nov-23	4-Nov-24	12,705.00	Chief Operating Officer	People, Culture & Change
CN4017010	THE TRUSTEE FOR VIEWGRAND TRUST E TROPICAL ALMOND DEVELOPMENT (PTC) L	Venue hire	0041014545	6-Nov-23	1-Nov-24	35,550.00	Chief Operating Officer	People, Culture & Change
CN4020009	Gillian Beaumont Recruitment Pty Li	Recruitment Services	0042009570	6-Nov-23	5-Nov-24	22,000.00	Chief Operating Officer	People, Culture & Change
CN4015987	International Assoc for Public Participation Australia	Training Services	0041014521	9-Nov-23	29-Nov-23	25,221.50	Chief Operating Officer	People, Culture & Change
CN4026159	Hide and Seek Group Pty Ltd	Technical Development Work	0041014576	13-Nov-23	10-Jan-24	19,800.00	Chief Operating Officer	People, Culture & Change
CN4028772	HIDE AND SEEK GROUP PTY LTD	Technical development work	0041014576	16-Nov-23	16-Feb-24	19,800.00	Chief Operating Officer	People, Culture & Change
CN4018518	BD INFRASTRUCTURE PTY LTD	Application of new branding to road signage templates and update of signage guidelines	0041014563	17-Nov-23	22-Dec-23	26,676.00	Chief Operating Officer	People, Culture & Change
CN4022411	INTERSECTION PTY LTD	Training Services	0041014564	20-Nov-23	30-Jun-24	66,000.00	Chief Operating Officer	People, Culture & Change

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CN4022397	CULTURE HQ PTY LTD (CULTUREVERSE) CULTUREVERSE	Communication Services	0042009548	23-Nov-23	30-Sep-24	198,000.00	Chief Operating Officer	People, Culture & Change
CN4022395	TBWA MELBOURNE PTY LTD	Advertising and Creative services	0042009551	24-Nov-23	30-Sep-24	193,409.84	Chief Operating Officer	People, Culture & Change
CN4022410	Kent Moving and Storage	Relocation Services	0042009559	24-Nov-23	29-Feb-24	160,000.00	Chief Operating Officer	People, Culture & Change
CN4018521	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Subscription Renewal	0042009537	25-Nov-23	24-Nov-24	27,496.18	Chief Operating Officer	People, Culture & Change
CN4017002	9160AUSTRALIAN PUBLIC SERVICE COMMISSION	Education and Training Services	0041014558	27-Nov-23	31-May-24	31,200.00	Chief Operating Officer	People, Culture & Change
CN4022396	THINK HQ PTY LTD	Public Relations & Communications Services	0042009549	27-Nov-23	30-Sep-24	164,813.00	Chief Operating Officer	People, Culture & Change
CN4022393	TBWA MELBOURNE PTY LTD	Advertising and Creative Communication services	0042009571	1-Dec-23	30-Sep-24	1,100,000.00	Chief Operating Officer	People, Culture & Change
CN4026201	HALL AND PARTNERS PTY LTD	Market Research Services	0042009598	15-Dec-23	30-Sep-24	155,395.90	Chief Operating Officer	People, Culture & Change
CN4026206	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Media Campaign	0042009593	15-Dec-23	30-Sep-24	3,054,810.00	Chief Operating Officer	People, Culture & Change
CN4032316	WHERE TO RESEARCH BASED CONSULTING P LTD	Market Research	0042009630	22-Dec-23	30-Sep-24	550,000.00	Chief Operating Officer	People, Culture & Change
CN4032339	CLEMENGER BBDO	Advertising and Creative services	0042009632	22-Dec-23	30-Sep-24	1,210,000.00	Chief Operating Officer	People, Culture & Change
CN4034945	Asdar Nominees Pty Ltd & Barzelai P	Building Lease	0041014677	31-Dec-23	31-Dec-28	6,223,744.00	Chief Operating Officer	People, Culture & Change
CN4016020	WHON PTY LTD	Education and Training Services	0041014532	1-Jan-24	20-Dec-24	12,375.00	Chief Operating Officer	People, Culture & Change
CN4028770	Pursuit Technology	Software user licenses and support	0042009608	1-Jan-24	31-Dec-24	115,980.48	Chief Operating Officer	People, Culture & Change
CN4028969	DELOITTE TOUCHE TOHMATSU	Corporate Strategy Roadmap	0041014638	15-Jan-24	4-June-24	382,401.80	Chief Operating Officer	People, Culture & Change
CN4034384	Gillian Beaumont Recruitment Pty Li	Recruitment Services	0042009661	16-Jan-24	15-Jan-25	22,000.00	Chief Operating Officer	People, Culture & Change
CN4033989	Gillian Beaumont Recruitment Pty Li	Recruitment Services	0042009656	23-Jan-24	24-Jan-25	22,000.00	Chief Operating Officer	People, Culture & Change
CN4037875	Gillian Beaumont Recruitment Pty Li	Recruitment Services	0042009679	23-Jan-24	22-Jan-25	22,000.00	Chief Operating Officer	People, Culture & Change
CN4039945	RELATBL RECRUITING PTY LTD	Recruitment Services	0042009698	24-Jan-24	23-Jan-25	19,497.00	Chief Operating Officer	People, Culture & Change
CN4028766	UNIVERSITY OF CANBERRA	2024 GDP Graduate Certificates	0042009611	31-Jan-24	13-Dec-24	858,162.50	Chief Operating Officer	People, Culture & Change
CN4040764	CAPITAL RECRUIT PTY LTD	Recruitment services	0042009714	5-Feb-24	5-Feb-25	16,000.00	Chief Operating Officer	People, Culture & Change
CN4040769	CAPITAL RECRUIT PTY LTD	Temporary Personnel services	0042009710	7-Feb-24	7-Nov-24	12,499.66	Chief Operating Officer	People, Culture & Change
CN4033990	HAVELOCK CONSULTING GROUP	Security Threat Risk Assessment	0041014671	9-Feb-24	28-Jun-24	79,500.00	Chief Operating Officer	People, Culture & Change
CN4036469	FUTURE WOMEN PTY LTD	Future Women Platinum Plus Program 2024	0041014687	20-Feb-24	31-Dec-24	27,500.00	Chief Operating Officer	People, Culture & Change
CN4038911	THE HATCHERY (HUB) PTY LTD	The Hatchery Credits	0041014701	1-Mar-24	31-Dec-24	49,000.00	Chief Operating Officer	People, Culture & Change
CN3965451	CAPITAL TRAINING PTY LIMITED CAPITAL TRAINING COLLEGE	Education and Training Services	41014230	5-Mar-24	30-Jun-24	20,075.00	Chief Operating Officer	People, Culture & Change

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CN4038909	UNIVERSITY OF CANBERRA	Secretary Scholarship 2024 Cohort	0041014703	7-Mar-24	31-Dec-24	84,000.00	Chief Operating Officer	People, Culture & Change
CN4039928	HALL AND PARTNERS PTY LTD	Evaluation Market Research Services	0042009705	7-Mar-24	30-Sep-24	99,055.00	Chief Operating Officer	People, Culture & Change
CN4041929	CLICKS RECRUIT (AUSTRALIA) PTY LTD	Temporay Personnel Services	0042009721	11-Mar-24	14-Jun-24	10,000.00	Chief Operating Officer	People, Culture & Change
CN4039927	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Media Services	0042009706	12-Mar-24	30-Jun-24	7,150,000.00	Chief Operating Officer	People, Culture & Change
CN4038905	THE HATCHERY (HUB) PTY LTD	APS Pride Summit	0041014707	13-Mar-24	12-Mar-25	22,960.08	Chief Operating Officer	People, Culture & Change
CN4043144	SPARK & CO	Education and Training Services	41014739	13-Mar-24	28-Jun-24	14,200.00	Chief Operating Officer	People, Culture & Change
CN4040759	33 Creative Pty Limited	Advertising	0042009715	15-Mar-24	30-Sep-24	330,000.00	Chief Operating Officer	People, Culture & Change
CN4043141	CULTURE HQ PTY LTD (CULTUREVERSE) CULTUREVERSE	Advertising	0042009729	18-Mar-24	30-Sep-24	275,000.00	Chief Operating Officer	People, Culture & Change
CN4043142	THINK HQ PTY LTD	Advertising	0042009728	18-Mar-24	30-Sep-24	602,460.17	Chief Operating Officer	People, Culture & Change
CN4046581	FULL STOP AUSTRALIA	Focus Group Facilitation	41014763	4-Apr-24	10-May-24	12,800.00	Chief Operating Officer	People, Culture & Change
CN4046580	33 Creative Pty Limited	First Nations Creative Services - Advertising	42009749	9-Apr-24	30-Sep-24	110,000.00	Chief Operating Officer	People, Culture & Change
CN4047422	HALL AND PARTNERS PTY LTD	Evaluation Research Services	0042009759	15-Apr-24	30-Sep-24	102,333.00	Chief Operating Officer	People, Culture & Change
CN4047423	THINK HQ PTY LTD	Public Relations Services	0042009758	15-Apr-24	30-Sep-24	439,635.60	Chief Operating Officer	People, Culture & Change
CN4075303	Hudson Global Resources (Aust) P/L	Graduate Recruitment Coordination	41014965	15-Apr-24	31-Oct-24	127,780.13	Chief Operating Officer	People, Culture & Change
CN4057898	CancerAid Pty Ltd	Health Support Services	41014838	19-Apr-24	18-Apr-25	32,000.00	Chief Operating Officer	People, Culture & Change
CN4048540	CULTURE HQ PTY LTD (CULTUREVERSE) CULTUREVERSE	CALD Services	42009770	22-Apr-24	30-Sep-24	109,995.09	Chief Operating Officer	People, Culture & Change
CN4054837	AUSTRALIAN INSTITUTE OF MANAGEMENT	Deliver Training	42009784	1-May-24	31-Dec-25	47,000.00	Chief Operating Officer	People, Culture & Change
CN4077006	International Assoc for Public Participation Australia	Training Services	0041014913	2-May-24	31-May-24	25,221.50	Chief Operating Officer	People, Culture & Change
CN4060048	FORCEFIELD SERVICES PTY LTD	Secure Facility	41014860	14-May-24	30-Jun-24	10,450.00	Chief Operating Officer	People, Culture & Change
CN4063353	Hudson Global Resources (Aust) P/L	Engagement of a contractor	42009813	28-May-24	28-Nov-24	109,200.00	Chief Operating Officer	People, Culture & Change
CN4080298	PLAIN ENGLISH FOUNDATION PTY LTD	Learning and Development	0042009828	3-Jun-24	30-Jun-24	75,000.00	Chief Operating Officer	People, Culture & Change
CN4075313	THE TRUSTEE FOR THE SHAW-VELZEN FAM TRUST T/A BY GEORGE STUDIOS PTY LTD	Video and Photography production services	41014879	5-Jun-24	30-Jun-24	27,500.00	Chief Operating Officer	People, Culture & Change
CN4077004	STEP TWO DESIGNS PTY LTD	Intranet content governance	42009864	5-Jun-24	16-Aug-24	53,240.00	Chief Operating Officer	People, Culture & Change
CN4077012	HIDE AND SEEK GROUP PTY LTD	Improve intranet functionality	0042009859	5-Jun-24	16-Aug-24	54,802.00	Chief Operating Officer	People, Culture & Change
CN4075331	WHON PTY LTD	Executive Learning Group Membership	41014846	14-Jun-24	30-Jun-24	14,786.75	Chief Operating Officer	People, Culture & Change
CN4075332	WHON PTY LTD	Executive Learning Group Membership	41014829	14-Jun-24	30-Jun-25	14,786.75	Chief Operating Officer	People, Culture & Change

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CN4037873	TRANS-TASMAN BUSINESS CIRCLE	Education and Training Services	41014697	15-Jun-24	21-Jun-24	40,000.00	Chief Operating Officer	People, Culture & Change
CN4076986	THINKPLACE AUSTRALIA PTY LTD	Workshop facilitation	42009876	19-Jun-24	30-Jun-24	38,373.50	Chief Operating Officer	People, Culture & Change
CN4077003	ETHAN GROUP PTY LTD	Box Platform Licence	42009865	19-Jun-24	19-Jun-26	153,163.60	Chief Operating Officer	People, Culture & Change
CN4049749	THE HATCHERY (HUB) PTY LTD	Public Sector Training	SO157415/6	25-Jun-24	27-Jun-24	15,939.00	Chief Operating Officer	People, Culture & Change
CN4077009	PAXUS AUSTRALIA PTY LTD	Contractor	0042009860	28-Jun-24	30-Jun-25	335,155.00	Chief Operating Officer	People, Culture & Change
CN4080292	1-STOP CONNNECTIONS PTY LTD	Import/Export shipping container movements	0041014978	28-Jun-24	12-Jul-24	121,000.00	Chief Operating Officer	People, Culture & Change
CN4075322	WHON PTY LTD	Executive Learning Group Membership	0041014864	3-Jun-24	30-Jun-25	11,756.25	Chief Operating Officer	People, Culture and Change
CN3983892	NATIONAL FARMERS' FEDERATION LIMITED	Regional Tech Hub	41014344	1-Jul-23	30-Jun-26	6,592,190.00	Communication and Media	Communication Services and Consumer
CN4016023	.AU ADMINISTRATION LIMITED	Sponsorship	0041014519	28-Aug-23	1-Sep-23	52,514.40	Communication and Media	Communication Services and Consumer
CN4011900	MILLS OAKLEY	Probity services	0042009472	11-Oct-23	30-Apr-24	75,000.00	Communication and Media	Communication Services and Consumer
CN4016992	NATIONAL FARMERS' FEDERATION LIMITED	Project development Services	0041014546	3-Nov-23	30-Jun-25	405,900.00	Communication and Media	Communication Services and Consumer
CN4040767	Hudson Global Resources (Aust) P/L	Temporary Personnel services	0042009712	20-Nov-23	29-Mar-24	16,500.00	Communication and Media	Communication Services and Consumer
CN4034943	Hudson Global Resources (Aust) P/L	Placement fee for staff engagement	0042009663	30-Nov-23	23-Feb-24	16,500.00	Communication and Media	Communication Services and Consumer
CN4022401	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment services	0042009583	4-Dec-23	5-Jan-24	16,233.50	Communication and Media	Communication Services and Consumer
CN4022406	Hudson Global Resources (Aust) P/L	Recruitment services	0042009576	4-Dec-23	25-Jan-24	26,369.25	Communication and Media	Communication Services and Consumer
CN4026225	Hudson Global Resources (Aust) P/L	Recruitment services	0042009580	8-Dec-23	30-Jan-24	16,500.00	Communication and Media	Communication Services and Consumer
CN4032673	Hudson Global Resources (Aust) P/L	Recruitment services	0042009641	2-Jan-24	12-Feb-24	11,440.00	Communication and Media	Communication Services and Consumer
CN4032677	Hudson Global Resources (Aust) P/L	Recruitment services	0041014640	2-Jan-24	1-Mar-24	11,440.00	Communication and Media	Communication Services and Consumer
CN4026199	ERNST & YOUNG	Training Services	0042009600	10-Jan-24	22-May-24	79,367.00	Communication and Media	Communication Services and Consumer
CN4035698	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment services	0041014683	12-Feb-24	12-Apr-24	10,754.00	Communication and Media	Communication Services and Consumer
CN4011895	LANDELL PROBITY PTY LTD	Probity assurance	0042009478	1-Mar-24	30-Apr-24	84,882.55	Communication and Media	Communication Services and Consumer
CN4060259	Hudson Global Resources (Aust) P/L	Contractor	42009819	13-May-24	12-May-25	11,484.00	Communication and Media	Communication Services and Consumer
CN4063357	GROSVENOR MANAGEMENT CONSULTING PTY LTD	Mobile Black Spot Program Evaluation	42009802	17-May-24	31 Jan 25	202,429.70	Communication and Media	Communication Services and Consumer
CN4077023	WHON PTY LTD	Executive Learning Group Membership	0041014842	30-May-24	17-Jun-24	10,606.75	Communication and Media	Communication Services and Consumer
CN4075327	Hudson Global Resources (Aust) P/L	Contractor	42009822	17-Jun-24	13-Dec-24	79,000.00	Communication and Media	Communication Services and Consumer
CN4046584	ENCORE EVENT TECHNOLOGIES PTY LTD	Audio Visual services	0041014760	22-Jun-24	29-Jun-24	79,213.64	Communication and Media	Communication Services and Consumer

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CN3796459	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	42007861	1-Jul-23	30-Jun-24	840,369.00	Communication and Media	Communications Infrastructure
CN3997869	NOVA SYSTEMS PTY LTD	Professional services	41014403	11-Aug-23	24-Dec-25	182,842.00	Communication and Media	Communications Infrastructure
CN3999908	MINGARA AUSTRALASIA PTY LTD	Project Integration Coordinator	41014409	14-Aug-23	1-Jun-25	600,000.00	Communication and Media	Communications Infrastructure
CN3997858	WHON PTY LTD	Executive Training	41014417	23-Aug-23	23-Aug-23	11,440.00	Communication and Media	Communications Infrastructure
CN4011919	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment services	0042009469	3-Oct-23	3-Apr-24	10,754.00	Communication and Media	Communications Infrastructure
CN4017017	Icon Agency Melbourne	PR and content development	0042009508	12-Oct-23	30-Jun-24	349,556.68	Communication and Media	Communications Infrastructure
CN42010167	Verian Australia Pty Ltd	School Student Broadband Initiative evaluation	42010167	13-Jan-25	30-Jun-26	288,470	Communication and Media	Communications Infrastructure
CN4016021	SPARKE HELMORE LAWYERS	Probity Adviser	0042009501	23-Oct-23	28-Jun-24	15,880.00	Communication and Media	Communications Infrastructure
CN4026325	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment services	0042009562	6-Nov-23	3-May-24	94,739.77	Communication and Media	Communications Infrastructure
CN4022402	NOVA SYSTEMS PTY LTD	Technical Assessment Services	0041014580	7-Dec-23	30-Jun-24	75,500.00	Communication and Media	Communications Infrastructure
CN4026315	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment services	0042009606	8-Jan-24	24-Jun-24	83,255.25	Communication and Media	Communications Infrastructure
CN4036851	WHON PTY LTD	executive training	0041014686	23-Feb-24	23-Feb-24	15,565.00	Communication and Media	Communications Infrastructure
CN4039372	Hudson Global Resources (Aust) P/L	Placement services	0042009693	6-Mar-24	4-Sep-24	11,440.00	Communication and Media	Communications Infrastructure
CN4044791	Hudson Global Resources (Aust) P/L	Temporary Personnel services	42009741	2-Apr-24	2-Oct-24	11,440.00	Communication and Media	Communications Infrastructure
CN4063345	Kordamentha Pty Ltd	Assurance consultant services	42009826	28-May-24	30-Jun-25	255,301.47	Communication and Media	Communications Infrastructure
CN3948663	SPARKE HELMORE LAWYERS	External Probity Advisor	42009128	6-Nov-23	3-Jun-24	75,777.50	Communication and Media	Communications Infrastructure
CN4047426	HAYS SPECIALIST RECRUITMENT (AUST)	Placement fee	42009763	15-Apr-24	15-Oct-24	10,754.00	Communication and Media	Communications Infrastructure
CN4051122	OPAL TRANSLATION PTY LTD T/AS ETHNO	First Nations translation service	42009778	26-Apr-24	30-May-24	24,057.00	Communication and Media	Communications Infrastructure
CN4054822	ACCENTURE AUSTRALIA LTD	National Audit of Mobile Coverage	41014810	2-May-24	30-Jun-27	17,399,271.81	Communication and Media	Communications Infrastructure
CN4056894	Hudson Global Resources (Aust) P/L	Recruitment services	42009805	16-Apr-24	15-Apr-25	11,440.00	Communication and Media	Communications Safety and Consumer
CN4050214	KARLKA RECRUITING GROUP	Scribe services	42009776	18-Apr-24	9-May-24	15,647.50	Communication and Media	Communications Safety and Consumer
CN4030416	CAPITAL RECRUIT PTY LTD	Recruitment services	0042009631	22-Jan-24	29-Feb-24	11,286.00	Communication and Media	Digital Platforms, Safety and Class
CN4002893	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising Services	41014420	25-Aug-23	22-Sep-23	60,000.00	Communication and Media	Media Policy
CN4045430	Western Sydney University	Data analysis services	41014755	8-Apr-24	30-Jun-24	63,731.00	Communication and Media	Media Policy
CN4047427	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	External recruitment advertising services	42009760	15-Apr-24	5-May-24	52,602.00	Communication and Media	Media Policy
CN4050218	AUSTRALIAN INSTITUTE OF FAMILY STUD	Wagering Advertising Research	42009772	15-Apr-24	15-Jul-24	175,208.00	Communication and Media	Media Policy

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CN4060051	SAPERE RESEARCH GROUP LIMITED	Market Assessment - data analysis	42009801	15-May-24	30-Aug-24	198,000.00	Communication and Media	Media Policy
CN4072229	THE NIELSEN COMPANY AUSTRALIA PTY L	Acquisition of data - specialised data	41014902	16-May-24	30-Jun-24	107,266.50	Communication and Media	Media Policy
CN4076992	ORIMA RESEARCH	Market research	42009874	17-Jun-24	31-Aug-24	164,022.16	Communication and Media	Media Policy
CN4076997	ERKMAR AUSTRALIA PTY LTD	Technical audit of television broadcasting	41014935	19-Jun-24	6-Sep-24	242,440.00	Communication and Media	Media Policy
CN4076977	SBG Companies Ltd	Data services	41014966	21-Jun-24	20-Jun-25	16,783.61	Communication and Media	Media Policy
CN4080295	OzTAM Pty Ltd	Sports Events TV Ratings Reports	0041014962	21-Jun-24	30-Jun-24	23,408.00	Communication and Media	Media Policy
CN4080296	OzTAM Pty Ltd	Free to Air TV Ratings Reports	0041014961	21-Jun-24	30-Jun-24	10,024.30	Communication and Media	Media Policy
CN4076975	Ampere Analysis Limited	Subscription	41014970	25-Jun-24	1-Apr-25	121,875.00	Communication and Media	Media Policy
CN3977495	Adam Chant Projectionist	Projector Installation Services	41014295	1-Jul-23	30-Jun-24	70,000.00	Communication and Media	Online, Safety and Media Platforms
CN3981459	Statista Pte. Ltd	Media Subscription	41014332	1-Jul-23	30-Jun-25	54,040.00	Communication and Media	Online, Safety and Media Platforms
CN3986268	ACIL ALLEN CONSULTING	Newswire Services Program Evaluation	42009332	12-Jul-23	6-Oct-23	55,000.00	Communication and Media	Online, Safety and Media Platforms
CN4011923	TALENT INTERNATIONAL Holdings	Recruitment services	0042009464	1-Aug-23	31-Oct-23	13,200.00	Communication and Media	Online, Safety and Media Platforms
CN3994568	HOUSTON KEMP PTY LTD	Cost Benefit Analysis	41014397	7-Aug-23	31-Mar-24	198,000.00	Communication and Media	Online, Safety and Media Platforms
CN4004854	AORB Pty Ltd	Development of updated online classification training	0041014462	11-Sep-23	30-Nov-23	52,509.60	Communication and Media	Online, Safety and Media Platforms
CN4008138	DON MARKUS	Legislative Policy Development	0041014492	18-Sep-23	31-Dec-24	144,000.00	Communication and Media	Online, Safety and Media Platforms
CN4040766	NICHOLLS.MMC PTY LIMITED ATF NICHOLLS.MMC TRUST	Business Intelligence Consulting Services	0041014727	8-Jan-24	30-Jun-24	27,500.00	Communication and Media	Online, Safety and Media Platforms
CN4033077	PWC PRODUCT SALES LLC (US)	Data Subscription Service	0041014660	17-Jan-24	16-Jan-25	26,500.00	Communication and Media	Online, Safety and Media Platforms
CN4035673	Edge Digital Technology Pty Ltd	Theatre management system	0041014681	14-Feb-24	1-Jun-24	30,000.00	Communication and Media	Online, Safety and Media Platforms
CN4072235	CULTURAL FACILITIES CORPORATION	Venue and AV hire	41014850	20-May-24	21-May-24	28,896.55	Communication and Media	People, Culture and Change
CN4018516	Hudson Global Resources (Aust) P/L	Contractor	0042009555	30-Nov-23	28-Jun-24	200,000.00	Communications & Media	Comms Services & Consumer
CN4120323	Terri Janke & Company Pty Ltd	External probity adviser services	0041015312	17-Dec-24	31-Dec-25	33,000.00	Communications & Media	Communications Infrastructure
CN4077022	Hudson Global Resources (Aust) P/L	Recruitment services	0042009832	6-Jun-24	30-Jun-24	22,880.00	Communications & Media Group	Comms Services & Consumer
CN4017017	Icon Agency Melbourne	PR and content development	0042009508	10-Apr-24	30-Jun-24	377,056.68	Communications & Media Group	Communications Infrastructure
CN4085855	INDIGECO PTY LTD	Recruitment Services	0042009932	5-Jun-24	4-Jun-25	12,018.00	Communications and Media	Communications Services and Consumer
CN4077020	MARSDEN JACOB ASSOCIATES PTY LTD THE MARSDEN JACOB UNIT TRUST	Impact Analysis	0042009842	7-Jun-24	7-Aug-24	72,314.00	Communications and Media	Digital Platforms, Safety and Classification
CN4084525	THE NIELSEN COMPANY AUSTRALIA PTY L	Food & Beverage Advertising Data	0041014963	25-Jun-24	25-Jun-25	159,079.80	Communications and Media	Media Policy

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CN4054832	Cox Inall Ridgeway	Review of the Indigenous Art Code	42009792	29-Apr-24	30-Jun-25	159,502.00	Creative Economy & the Arts	Office for the Arts
CN4059204	LUMICON PTY LTD	Projector supply and installation	41014819	9-May-24	30-Jun-24	24,970.00	Creative Economy and the Arts	Creative Economy
CN4082281	BOHM PTY LTD T/AS 2B Advertising & Design	Graphic Design Services	0042009899	21-Jun-24	31-Dec-24	50,000.00	Creative Economy and the Arts	Office for the Arts
CN4044128	DBD Film Services	Application Assessment Services	0041014749	15 Mar-24	30-Jun-24	13,860.00	Creative Economy and the Arts	Office for the Arts
CN4044129	Matthew Lynch	Application Assessment Services	0041014748	21-Mar-24	30-Jun-24	16,500.00	Creative Economy and the Arts	Office for the Arts
CN4051844	Catherine Bishop	Application Assessment Services	0041014796	26-Mar-24	30-Jun-24	16,445.00	Creative Economy and the Arts	Office for the Arts
CN3994569	CreatEve Pty Ltd	Application Assessment Services	41014396	20-Jul-23	30-Oct-23	16,500.00	Creative Economy and the Arts	Office of the Arts
CN4003886	Neon Parc	Artbank Acquisition	0041014465	26-Jul-23	31-Dec-23	11,000.00	Creative Economy and the Arts	Office of the Arts
CN4011916	NEON PARC PTY LTD	Artwork acquisition	0041014507	26-Jul-23	31-Dec-23	11,000.00	Creative Economy and the Arts	Office of the Arts
CN3992301	DFP RECRUITMENT SERVICES	Recruitment services	42009365	1-Aug-23	31-Oct-23	32,500.00	Creative Economy and the Arts	Office of the Arts
CN3996368	CATHERINE BISHOP	Application Assessment Services	41014405	8-Aug-23	30-Oct-23	12,650.00	Creative Economy and the Arts	Office of the Arts
CN4011921	IGNITE LIMITED T/A IGNITE	Contractor	0042009466	15-Aug-23	31-Mar-24	68,607.22	Creative Economy and the Arts	Office of the Arts
CN4017009	IGNITE LIMITED T/A IGNITE	Recruitment services	0042009521	15-Aug-23	6-Sep-23	15,572.00	Creative Economy and the Arts	Office of the Arts
CN3997868	COLEMANS INK PTY LTD	Printing services	41014408	16-Aug-23	7-Sep-23	12,941.50	Creative Economy and the Arts	Office of the Arts
CN4003893	ARWARBUKARL CULTURAL RESOURCE ASSOC	Events coordination	0041014451	21-Aug-23	23-Sep-23	72,600.00	Creative Economy and the Arts	Office of the Arts
CN4004858	Matthew Lynch	Application Assessment Services	0041014440	22-Aug-23	10-Nov-23	16,500.00	Creative Economy and the Arts	Office of the Arts
CN4003882	IAS Logistics Pty Ltd	Sensitive transport services	0041014468	24-Aug-23	29-Sep-23	15,991.65	Creative Economy and the Arts	Office of the Arts
CN4011911	SDR NT Pty Ltd	Artwork acquisition	0041014514	4-Sep-23	31-Oct-23	21,500.00	Creative Economy and the Arts	Office of the Arts
CN4036472	DESART INC	Artwork acquisition 16736-16743	0041014685	6-Sep-23	31-Mar-24	21,585.00	Creative Economy and the Arts	Office of the Arts
CN4011910	Chalk Horse Pty Ltd	Artwork acquisition	0041014515	7-Sep-23	31-Dec-23	12,420.00	Creative Economy and the Arts	Office of the Arts
CN4015988	Sullivan + Strumpf	Artwork acquisition	0041014517	7-Sep-23	31-Dec-23	12,000.00	Creative Economy and the Arts	Office of the Arts
CN4003881	IAS Logistics Pty Ltd	Sensitive transport services	0041014469	8-Sep-23	29-Sep-23	15,125.00	Creative Economy and the Arts	Office of the Arts
CN4006893	IAS Logistics Pty Ltd	International Freight UK Repatriation 2023	0041014487	15-Sep-23	31-Oct-23	129,987.79	Creative Economy and the Arts	Office of the Arts
CN4006894	IAS Logistics Pty Ltd	International Freight Austria Repatriation 2023	0041014486	19-Sep-23	31-Oct-23	108,977.30	Creative Economy and the Arts	Office of the Arts
CN4011914	Kordamentha Pty Ltd	Financial Services	0042009482	25-Sep-23	30-Dec-23	495,000.00	Creative Economy and the Arts	Office of the Arts
CN4029314	CATHERINE BISHOP	Assessment for the Location Offset	0041014648	25-Sep-23	12-Jan-24	15,180.00	Creative Economy and the Arts	Office of the Arts

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CN4011915	IAS Logistics Pty Ltd	Freight Services	0041014510	28-Sep-23	31-Oct-23	18,733.00	Creative Economy and the Arts	Office of the Arts
CN4011924	DBD Film Services Pty Ltd	Location Offset Assessment	0041014495	28-Sep-23	15-Dec-23	10,890.00	Creative Economy and the Arts	Office of the Arts
CN4015991	IAS Logistics Pty Ltd	Freight Services	0041014506	28-Sep-23	31-Oct-23	30,918.53	Creative Economy and the Arts	Office of the Arts
CN4026314	DATA ANALYSIS AUSTRALIA	Statistical Survey	0041014608	12-Oct-23	28-Jun-24	49,500.00	Creative Economy and the Arts	Office of the Arts
CN4011905	EDUCATION SERVICES AUSTRALIA LTD	Survey and data analysis services	0041014522	19-Oct-23	28-Jun-24	286,110.00	Creative Economy and the Arts	Office of the Arts
CN4017015	FACE2FACE RECRUITMENT	Contractor	0042009513	23-Oct-23	23-Apr-24	75,702.00	Creative Economy and the Arts	Office of the Arts
CN4016013	IAS Logistics Pty Ltd	Crating USA Repatriation	0041014556	10-Nov-23	15-Dec-23	26,777.96	Creative Economy and the Arts	Office of the Arts
CN4026318	Universal McCann	Advertising	0041014621	10-Nov-23	17-Dec-23	81,964.25	Creative Economy and the Arts	Office of the Arts
CN4018512	JULIA FARR ASSOCIATION INC	Facilitation of Arts and Disability Co-Design Working Groups	0041014570	15-Nov-23	29-Feb-24	\$45,804.75	Creative Economy and the Arts	Office of the Arts
CN4018514	IAS Logistics Pty Ltd	Domestic Freight USA Repatriation	0041014567	21-Nov-23	15-Dec-23	32,023.34	Creative Economy and the Arts	Office of the Arts
CN4018515	IAS Logistics Pty Ltd	International Freight USA Repatriation	0041014566	21-Nov-23	15-Dec-23	149,107.45	Creative Economy and the Arts	Office of the Arts
CN4029312	Civica Pty Ltd	Public library catalogue data	0041014647	15-Dec-23	30-Jun-24	13,310.00	Creative Economy and the Arts	Office of the Arts
CN4033991	YAVUZ GALLERY PTY LTD	Artwork acquisition 16757-16758	0041014670	16-Dec-23	31-Mar-24	13,000.00	Creative Economy and the Arts	Office of the Arts
CN4026217	EDUCATION SERVICES AUSTRALIA LTD	Modernisation of the school library survey	0041014615	20-Dec-23	28-Jun-24	108,900.00	Creative Economy and the Arts	Office of the Arts
CN4035651	MOSSENSON GALLERIES	Artwork acquisition 16768	0041014682	20-Dec-23	31-Mar-24	24,000.00	Creative Economy and the Arts	Office of the Arts
CN4029315	NATIONAL MUSEUM OF AUSTRALIA	Secure storage services and facilities	0041014646	16-Jan-24	16-Jan-27	327,583.00	Creative Economy and the Arts	Office of the Arts
CN4042572	RELATBL RECRUITING PTY LTD	Recruitment Support Services	42009727	1-Feb-24	30-Apr-24	17,299.00	Creative Economy and the Arts	Office of the Arts
CN4042573	SOPHIE GANNON GALLERY PTY LTD	Art acquisition	0041014737	19-Feb-24	5-Apr-24	13,000.00	Creative Economy and the Arts	Office of the Arts
CN4051124	Axiell Pty Ltd	Software Support and Maintenance	41014782	1-Apr-24	28-Feb-25	28,195.86	Creative Economy and the Arts	Office of the Arts
CN4072227	CANPRINT COMMUNICATIONS PTY LTD T/A CANBERRA MAILING & ENVELOPES	Annual Mailout Services	41014927	26-Apr-24	30-Jun-24	24,073.50	Creative Economy and the Arts	Office of the Arts
CN4072232	Erub Erwer Meta Torres Strait Islan	Artwork Acquisition	41014894	1-May-24	30-Jun-24	13,000.00	Creative Economy and the Arts	Office of the Arts
CN4072231	AUSTRALIAN NATIONAL UNIVERSITY	Specialised Research - Culturally sensitive	41014899	16-May-24	27-Sep-24	79,262.70	Creative Economy and the Arts	Office of the Arts
CN4063354	IAS Logistics Pty Ltd	Crating Services - New Zealand 2024 Repatriation	41014841	22-May-24	6-Sep-24	12,179.75	Creative Economy and the Arts	Office of the Arts
CN4072228	MATTHEW LYNCH	Assessment for the Location Offset	41014920	27-May-24	30-Aug-24	16,500.00	Creative Economy and the Arts	Office of the Arts
CN4072234	MATTHEW LYNCH	Assessment for the Location Offset.	41014876	27-May-24	31-Aug-24	16,500.00	Creative Economy and the Arts	Office of the Arts
CN4077017	CENTRAL AUSTRALIAN ABORIGINAL MEDIA ASSOCIATION	Television Transmission and Reception Audit in Central Australia	0041014905	14-Jun-24	13-Sep-24	106,016.94	Creative Economy and the Arts	Office of the Arts

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CN4075310	OUR COMMUNITY PTY LTD	Software licence renewal 2024-25	0041014884	15-Jun-24	30-Jun-25	171,654.60	Creative Economy and the Arts	Office of the Arts
CN4076982	DEPARTMENT OF THE PREMIER AND CABINET	Visual Arts Report	41014957	18-Jun-24	30-Jun-24	333,374.80	Creative Economy and the Arts	Office of the Arts
CN4076998	IAS Logistics Pty Ltd	International Freight	41014929	20-Jun-24	6-Sep-24	34,807.07	Creative Economy and the Arts	Office of the Arts
CN3981458	AUSTRALIAN CONSTRUCTORS ASSOCIATION	Sponsorship - Recipients Construction Industry Culture Taskforce	41014333	1-Jul-23	30-Jun-24	110,000.00	Executive	Executive
CN4011922	BLOOMBERG AUSTRALIA PTY	Subscription Licence	0041014496	11-Sep-23	11-Sep-24	176,100.21	Executive	Executive
CN4022404	INFRASTRUCTURE PARTNERSHIPS AUSTRAL	Membership for Infrastructure Partnership Australia	0041014575	1-Nov-23	31-Oct-24	34,199.00	Executive	Executive
CN4037313	CSIRO-WILDLIFE AND ECOLOGY	Renewable liquid fuels project	0041014692	13-Nov-23	30-Sep-24	275,000.00	Executive	Executive
CN4033095	THE HATCHERY (HUB) PTY LTD	First Nations Leadership and Allyship Summit	0041014665	1-Feb-24	1-Feb-24	21,495.65	Executive	Executive
CN4039943	STICKY TICKETS PTY LTD	Garma Tickets 2024	0041014722	1-Mar-24	22-Mar-24	52,071.80	Executive	Executive
CN4026322	INFRASTRUCTURE PARTNERSHIPS AUSTRAL	Sponsorship	41014612	11-Apr-24	30-Jun-24	19,250.00	Executive	Executive
CN4048544	RELATBL RECRUITING PTY LTD	Contractor	42009761	22-Apr-24	21-Aug-24	59,244.00	Executive	Executive
CN3991440	STANFIELD RE PTY LTD	Property Management Services	41014371	12-Jul-23	30-Jun-24	79,000.00	Infrastructure	Commonwealth Infrastructure Projects
CN3991453	PEPWORLDWIDE PTY LTD	Training	41014377	12-Jul-23	18-Oct-23	10,953.80	Infrastructure	Commonwealth Infrastructure Projects
CN4011906	AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	Legal training	0041014520	1-Nov-23	28-Jun-24	18,000.00	Infrastructure	Commonwealth Infrastructure Projects
CN4035319	DEPARTMENT OF TREASURY AND FINANCE	Project Management Training - AMPLA	0041014679	8-Mar-24	24-Dec-24	38,390.00	Infrastructure	Commonwealth Infrastructure Projects
CN4072220	ENRS PTY LTD	Asbestos Removal and Remediation	41014915	10-May-24	30-Sep-24	99,928.40	Infrastructure	Commonwealth Infrastructure Projects
CN4076983	UNIVERSITY OF NEW SOUTH WALES	Course Fees	41014954	26-Jun-24	14-Aug-24	36,000.00	Infrastructure	Commonwealth Infrastructure Projects
CN3999918	Hudson Global Resources (Aust) P/L	Contractor	42009389	26-Jul-23	23-Jan-24	125,000.00	Infrastructure	Infrastructure Group Advisory & Assurance
CN4003888	BEVINGTON CONSULTING PTY LTD	Resourcing review	0042009427	13-Sep-23	15-Mar-24	177,210.00	Infrastructure	Infrastructure Group Advisory & Assurance
CN4015974	Hudson Global Resources (Aust) P/L	Recruitment Services	0042009519	2-Oct-23	3-Nov-23	16,500.00	Infrastructure	Infrastructure Group Advisory & Assurance
CN4032744	MEDIA BRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising	0042009636	12-Feb-24	29-Feb-24	60,000.00	Infrastructure	Infrastructure Group Advisory & Assurance
CN4035674	Hudson Global Resources (Aust) P/L	Executive Recruitment Services	0042009665	19-Feb-24	12-May-24	\$71,472.00	Infrastructure	Infrastructure Group Advisory & Assurance
CN4075318	Hudson Global Resources (Aust) P/L	Recruitment services	42009834	11-Jun-24	6-Jun-25	11,990.00	Infrastructure	Infrastructure Group Advisory & Assurance
CN3975284	PAXUS AUSTRALIA PTY LTD	Labour Hire Contract	42009274	3-Jul-23	2-Jun-24	404,000.00	Infrastructure	Land Transport Instructure
CN3978476	PAXUS AUSTRALIA PTY LTD	Contractor	42009308	3-Jul-23	7-Jul-24	440,000.00	Infrastructure	Land Transport Instructure
CN3977493	TECHITUP PTY LTD	Contractor	42009279	5-Jul-23	30-Jun-25	856,000	Infrastructure	Land Transport Instructure
CN3991448	RANDSTAD PTY LTD	NoG placement fee	42009357	13-Jul-23	13-Jul-23	12,650.64	Infrastructure	Land Transport Instructure
CN3996373	SOURCE NATION PTY LTD TRADING AS NGANYA	First Nations Advisor	41014376	13-Jul-23	29-Sep-23	56,595	Infrastructure	Land Transport Instructure
CN4002894	RANGEWORTHY ADVISORS S J HALTON T/A	Lead Reviewer	41014407	13-Jul-23	29-Sep-23	88,000.00	Infrastructure	Land Transport Instructure

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CN4044123	KPMG	Management Advisory Services	42009738	25-Mar-24	6-Sept-24	79,574	Infrastructure	Land Transport Instructure
CN3996367	JACOBS AUSTRALIA PTY LIMITED	Provision of Technical Reports	42009373	27-Jul-23	29-Sep-23	113,280.00	Infrastructure	Land Transport Instructure
CN3988548	Hudson Global Resources (Aust) P/L	Contractor - RPM Taskforce	0042009339	31-Jul-23	2-Aug-24	260,000.00	Infrastructure	Land Transport Instructure
CN3999916	MICHAEL PAGE INTERNATIONAL (AUST) P MICHAEL PAGE	Recruitment services	42009391	14-Aug-23	14-Aug-23	15,963.37	Infrastructure	Land Transport Instructure
CN4008142	WHON PTY LTD	Extension of Membership	0041014489	17-Aug-23	17-Aug-24	11,440.00	Infrastructure	Land Transport Instructure
CN3997856	Hudson Global Resources (Aust) P/L	Contractor	42009387	28-Aug-23	30-Aug-24	410,000.00	Infrastructure	Land Transport Instructure
CN4002875	PAXUS AUSTRALIA PTY LTD	Contractor	42009417	11-Sep-23	15-Sep-24	300,000.00	Infrastructure	Land Transport Instructure
CN4006891	MICHAEL PAGE INTERNATIONAL (AUST) P MICHAEL PAGE	Non-Ongoing placement fee	0042009456	18-Sep-23	18-Sep-23	14,666.44	Infrastructure	Land Transport Instructure
CN4004844	PAXUS AUSTRALIA PTY LTD	Contractor - RPM	0042009446	25-Sep-23	27-Sep-24	360,000.00	Infrastructure	Land Transport Instructure
CN4015970	LOGICAL SCOPE PTY LTD	Building works	0041014528	10-Oct-23	30-Jan-24	45,597.10	Infrastructure	Land Transport Instructure
CN4011918	HAYS SPECIALIST RECRUITMENT (AUST)	Labour Hire Service	0042009470	16-Oct-23	21-Apr-24	220,000.00	Infrastructure	Land Transport Instructure
CN4015979	Hudson Global Resources (Aust) P/L	Contractor	0042009497	1-Nov-23	30-Jun-25	729,000	Infrastructure	Land Transport Instructure
CN4022405	Hudson Global Resources (Aust) P/L	Labour Hire Services	0042009577	11-Dec-23	30-Jun-25	717,000	Infrastructure	Land Transport Instructure
CN4033987	Hudson Global Resources (Aust) P/L	Non-ongoing placement fee	0042009658	15-Dec-23	29-Feb-24	11,440.00	Infrastructure	Land Transport Instructure
CN4028970	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment Services	0042009618	20-Dec-23	29-Feb-24	10,754.00	Infrastructure	Land Transport Instructure
CN4022408	Hudson Global Resources (Aust) P/L	Labour Hire Services	0042009565	2-Jan-24	30-Jun-25	575,000	Infrastructure	Land Transport Instructure
CN4033988	Hudson Global Resources (Aust) P/L	Non-ongoing placement fee	0042009657	29-Jan-24	29-Feb-24	11,440.00	Infrastructure	Land Transport Instructure
CN4036471	Hudson Global Resources (Aust) P/L	Contractor - 4-month duration	0042009669	26-Feb-24	30-Jun-25	400,000	Infrastructure	Land Transport Instructure
CN4041035	Hudson Global Resources (Aust) P/L	Temporary Personnel services	0042009719	27-Feb-24	15-Apr-24	11,440.00	Infrastructure	Land Transport Instructure
CN4038907	MICHAEL PAGE INTERNATIONAL (AUST) P MICHAEL PAGE	NoG Employee	0042009686	28-Feb-24	31-Mar-24	12,980.00	Infrastructure	Land Transport Instructure
CN4037315	Hudson Global Resources (Aust) P/L	Contractor - 4 months	0042009677	5-Mar-24	30-Jun-25	515,000	Infrastructure	Land Transport Instructure
CN4049793	BRANSCOMBE CONSULTING	Independent Negotiation Services	0041014767	4-Apr-24	30-Sep-24	50,000.00	Infrastructure	Land Transport Instructure
CN4072221	LOGICAL SCOPE PTY LTD	Housing Repair services	41014912	19-Apr-24	30-Sep-24	195,000.00	Infrastructure	Land Transport Instructure
CN4048542	TECHITUP PTY LTD	Contractor	42009768	22-Apr-24	27-Oct-25	443,000.00	Infrastructure	Land Transport Instructure
CN4054834	Hudson Global Resources (Aust) P/L	Recruitment services	42009791	22-Apr-24	22-May-24	11,440.00	Infrastructure	Land Transport Instructure
CN4051125	L&L DESIGN AND PRODUCTION PTY LTD	Printing Annual Report 23-24	41014779	1-May-24	31-Oct-24	21,263.00	Infrastructure	Land Transport Instructure

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CN4057925	BLUE CRAB INVESTMENTS PTY LTD T/A GREGORY CI MAINTENANCE	Painting Services	42009809	10-May-24	30-Jun-24	24,299.00	Infrastructure	Land Transport Instructure
CN4054826	PAXUS AUSTRALIA PTY LTD	Contractor	42009797	20-May-24	25-May-25	415,000.00	Infrastructure	Land Transport Instructure
CN4063350	Hudson Global Resources (Aust) P/L	Contractor Services	42009815	28-May-24	30-Jun-25	250,000.00	Infrastructure	Land Transport Instructure
CN4076978	CBR RECRUITMENT PTY LTD	Scribing services	42009882	3-Jun-24	30-Jul-24	65,000.00	Infrastructure	Land Transport Instructure
CN4077010	WHON PTY LTD	Executive Learning Group Membership	0041014911	14-Jun-24	13-Jun-25	14,786.75	Infrastructure	Land Transport Instructure
CN3991450	Horizon One Recruitment Pty Ltd	Contractor	42009356	31-Jul-23	15-Dec-23	125,812.00	Infrastructure	Olympic, Paralympic & Sport Infrastructure
CN4016015	BRISBANE ORGANISING COMMITTEE 2032	Olympic Observer Program	0041014540	13-Oct-23	31-Aug-24	10,670.00	Infrastructure	Olympic, Paralympic & Sport Infrastructure
CN4028865	ERNST & YOUNG	Accommodation modelling	0042009612	11-Dec-23	19-Feb-24	99,348.00	Infrastructure	Olympic, Paralympic & Sport Infrastructure
CN4034944	DEPARTMENT OF TREASURY AND FINANCE	Participation in the 2024 AMPLA program	0041014678	8-Mar-24	24-Dec-24	38,390.00	Infrastructure	Olympic, Paralympic & Sport Infrastructure
CN4076958	ETHAN GROUP PTY LTD	Sourcing software for Classification Board	41014984	28-Jun-24	27-Jun-25	51,333.15	Infrastructure	Olympic, Paralympic & Sport Infrastructure
CN3991460	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	42009311	3-Jul-23	23-Dec-23	150,045.00	Infrastructure	Road and Vehicle Safety
CN3983896	Hudson Global Resources (Aust) P/L	Contractor	42009319	5-Jul-23	5-Jul-24	229,500.00	Infrastructure	Road and Vehicle Safety
CN3991449	QT CANBERRA QT CANBERRA	Function room hire	41014381	20-Jul-23	16-Aug-23	15,450.00	Infrastructure	Road and Vehicle Safety
CN3992304	RANDSTAD PTY LTD	Contractor	42009364	31-Jul-23	31-Dec-23	78,000.00	Infrastructure	Road and Vehicle Safety
CN4004852	RANDSTAD PTY LTD	Contractor	0042009431	4-Sep-23	30-Jun-24	85,800.00	Infrastructure	Road and Vehicle Safety
CN4015986	MINTER ELLISON	Privacy Impact Assessment	0042009493	18-Sep-23	1-Mar-24	44,000.00	Infrastructure	Road and Vehicle Safety
CN4015978	Hudson Global Resources (Aust) P/L	Contractor	0042009498	9-Oct-23	29-Feb-24	57,409.00	Infrastructure	Road and Vehicle Safety
CN4015976	RANDSTAD PTY LTD	Contractor	0042009499	31-Oct-23	15-Oct-24	190,000.00	Infrastructure	Road and Vehicle Safety
CN4017018	Hudson Global Resources (Aust) P/L	Recruitment services	0041014536	31-Oct-23	31-Oct-23	16,500.00	Infrastructure	Road and Vehicle Safety
CN4017012	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment services	0041014544	6-Nov-23	7-Nov-23	14,085.78	Infrastructure	Road and Vehicle Safety
CN4017006	CAPITAL RECRUIT PTY LTD	Contractor	0042009528	8-Nov-23	29-Mar-24	117,500.00	Infrastructure	Road and Vehicle Safety
CN4017007	CAPITAL RECRUIT PTY LTD	Contractor	0042009527	8-Nov-23	29-Dec-23	28,500.00	Infrastructure	Road and Vehicle Safety
CN4017013	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment services	0041014542	14-Nov-23	14-Nov-23	15,104.08	Infrastructure	Road and Vehicle Safety
CN4016014	Hudson Global Resources (Aust) P/L	Contractor	0042009517	20-Nov-23	12-Nov-24	178,000.00	Infrastructure	Road and Vehicle Safety
CN4020011	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042009560	20-Nov-23	10-May-24	109,000.00	Infrastructure	Road and Vehicle Safety
CN4028861	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment services	0042009622	1-Dec-23	16-Jan-24	10,754.00	Infrastructure	Road and Vehicle Safety
CN4017005	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042009530	4-Dec-23	19-Apr-24	81,500.00	Infrastructure	Road and Vehicle Safety
CN4032340	CALLIDA PTY LTD	RVS CRIS Review	0042009635	21-Dec-23	26-Apr-24	117,760.00	Infrastructure	Road and Vehicle Safety
CN4028862	RANDSTAD PTY LTD	Contractor	0042009620	1-Jan-24	31-Mar-24	38,000.00	Infrastructure	Road and Vehicle Safety
CN4028863	RANDSTAD PTY LTD	Contractor	0042009619	1-Jan-24	30-Jun-24	145,000.00	Infrastructure	Road and Vehicle Safety
CN4029316	Hudson Global Resources (Aust) P/L	Contractor	0042009621	2-Jan-24	30-Jun-24	80,000.00	Infrastructure	Road and Vehicle Safety
CN4037874	AUSTRALASIAN COLLEGE OF ROAD SAFETY INCORPORATED	Develop guidance for local governments to undertake risk assessments of their road networks	0041014696	19-Feb-24	3-Oct-24	250,000.00	Infrastructure	Road and Vehicle Safety
CN4038129	MONASH UNIVERSITY	Road Safety Research Review	0042009683	23-Feb-24	9-Aug-24	171,224.00	Infrastructure	Road and Vehicle Safety
CN4037920	Hudson Global Resources (Aust) P/L	RVSD APS4 Grants Assessment Officer	0042009682	1-Mar-24	30-Jun-24	55,000.00	Infrastructure	Road and Vehicle Safety
CN4040765	Hudson Global Resources (Aust) P/L	Temporary Personnel services	0042009713	1-Mar-24	30-Jun-24	55,000.00	Infrastructure	Road and Vehicle Safety
CN4042191	Hudson Global Resources (Aust) P/L	Temporary Personnel services	0042009725	13-Mar-24	30-Jun-24	55,000.00	Infrastructure	Road and Vehicle Safety
CN4086240	COMMONWEALTH LOCAL GOVERNMENT FORUM	Membership Subscription	0041015029	1-Apr-24	31-Mar-25	46,200.00	Infrastructure	Road and Vehicle Safety

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CN4054830	Melbourne Exhibition & Convention Centre	Venue hire	41014821	9-Apr-24	19-Apr-24	54,985.90	Infrastructure	Road and Vehicle Safety
CN4051126	BEVINGTON CONSULTING PTY LTD	Efficiency Review	42009775	15-Apr-24	30-Aug-24	419,446.50	Infrastructure	Road and Vehicle Safety
CN4050216	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	42009773	22-Apr-24	23-Oct-24	223,000.00	Infrastructure	Road and Vehicle Safety
CN4054835	RANDSTAD PTY LTD	Contractor	42009787	29-Apr-24	30-Sep-24	82,603.22	Infrastructure	Road and Vehicle Safety
CN4072219	LOGICAL SCOPE PTY LTD	Fire Fighting Water Tank	41014916	30-Apr-24	30-Jun-24	15,034.80	Infrastructure	Road and Vehicle Safety
CN4072230	Hudson Global Resources (Aust) P/L	Recruitment services	42009848	28-May-24	28-May-25	11,440.00	Infrastructure	Road and Vehicle Safety
CN4075324	WHON PTY LTD	Executive Learning Group Membership	41014862	3-Jun-24	3-Jun-25	10,606.75	Infrastructure	Road and Vehicle Safety
CN4076969	CAPITAL RECRUIT PTY LTD	Recruitment services	42009887	5-Jun-24	4-Jun-25	10,500.00	Infrastructure	Road and Vehicle Safety
CN4076980	CBR RECRUITMENT PTY LTD	Contractor placement fee	42009881	5-Jun-24	5-Jun-24	10,500.00	Infrastructure	Road and Vehicle Safety
CN4076981	GLASS'S INFORMATION SERVICES P/L	Road Crash Vehicle Identification Number (VIN) matching	41014958	12-Jun-24	28-Jun-24	594,225.15	Infrastructure	Road and Vehicle Safety
CN4075329	WHON PTY LTD	Executive Learning Group Membership	41014859	14-Jun-24	13-Jun-25	11,756.25	Infrastructure	Road and Vehicle Safety
CN4077011	WHON PTY LTD	Education and Training Services	0041014910	17-Jun-24	30-Jun-25	11,756.25	Infrastructure	Road and Vehicle Safety
CN4076999	Hudson Global Resources (Aust) P/L	Contractor	42009869	24-Jun-24	30-Sep-24	48,800.00	Infrastructure	Road and Vehicle Safety
CN4042570	GRACE REMOVALS (AUSTRALIA) PTY LTD	Personnel Relocation	0042009726	14-Mar-24	4-Jun-24	22,000.00	Regions, Cities and Territories	Indian Ocean Territories
CN3991436	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	Relocation Services	42009351	12-Jul-23	31-Oct-23	19,772.20	Regions, Cities and Territories	Indian Ocean Territories
CN3991431	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	Relocation Services	42009359	18-Jul-23	30-Oct-23	14,782.80	Regions, Cities and Territories	Indian Ocean Territories
CN3991430	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	Relocation Services	42009360	19-Jul-23	30-Nov-23	11,375.00	Regions, Cities and Territories	Indian Ocean Territories
CN3992299	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	Relocation Services	42009363	3-Aug-23	30-Dec-23	26,357.00	Regions, Cities and Territories	Indian Ocean Territories
CN3983897	Hudson Global Resources (Aust) P/L	Contractor	42009318	10-Jul-23	10-Jan-24	93,000.00	Regions, Cities and Territories	Partnerships and Projects
CN3996371	MURAWIN PTY LTD	Project Support Services	41014401	7-Aug-23	10-Nov-23	222,235.00	Regions, Cities and Territories	Partnerships and Projects
CN3996366	INSTINCT AND REASON PTY LTD	Refresh of the White Paper on Developing Northern Australia	42009376	14-Aug-23	19-Apr-24	198,000.00	Regions, Cities and Territories	Partnerships and Projects
CN4002888	INSTINCT AND REASON PTY LTD	Program Evaluation	42009404	4-Sep-23	31-Jan-24	89,100.00	Regions, Cities and Territories	Partnerships and Projects
CN4004835	WESTERN PARKLAND CITY AUTHORITY	State & Federal Government Collaboration	0041014479	14-Sep-23	31-Jan-24	100,000.00	Regions, Cities and Territories	Partnerships and Projects
CN4002874	WHON PTY LTD	Staff Development	41014448	23-Nov-23	23-Nov-24	11,500.00	Regions, Cities and Territories	Partnerships and Projects
CN4026222	SGS ECONOMICS AND PLANNING	Technical advisory service	0042009590	8-Dec-23	30-Jun-24	109,263.00	Regions, Cities and Territories	Partnerships and Projects
CN4037872	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	0041014698	11-Jan-24	30-Jun-24	17,000.00	Regions, Cities and Territories	Partnerships and Projects
CN4032742	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042009628	29-Jan-24	29-Apr-24	41,000.00	Regions, Cities and Territories	Partnerships and Projects
CN4034385	SCYNE ADVISORY PTY LTD	Middle Arm Commercial Advice	0042009660	7-Feb-24	31-Mar-24	198,473.00	Regions, Cities and Territories	Partnerships and Projects
CN4034386	HAYS SPECIALIST RECRUITMENT (AUST)	LabourHire	0042009659	15-Feb-24	15-May-24	41,000.00	Regions, Cities and Territories	Partnerships and Projects
CN4038910	DIRECTORS AUSTRALIA	For the provision of end to end board search process for upcoming NAIF Board positions due for expiry in 2024	0042009684	26-Feb-24	30-Jun-24	76,230.00	Regions, Cities and Territories	Partnerships and Projects
CN4038908	McGrath Nicol Advisory Partnership	External probity advisory services.	0042009685	28-Feb-24	31-Dec-24	30,000.00	Regions, Cities and Territories	Partnerships and Projects

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CN4045608	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor - Temporary Personnel Services	42009748	9-Apr-24	9-Jun-24	30,000.00	Regions, Cities and Territories	Partnerships and Projects
CN4056899	CBR RECRUITMENT PTY LTD	Recruitment Services	41014809	1-May-24	28-Jun-24	22,000.00	Regions, Cities and Territories	Partnerships and Projects
CN4056900	CBR RECRUITMENT PTY LTD	Recruitment Services	41014808	1-May-24	3-Jun-24	15,000.00	Regions, Cities and Territories	Partnerships and Projects
CN4075312	CBR RECRUITMENT PTY LTD	Recruitment Services	41014880	22-May-24	28-Jun-24	12,622.50	Regions, Cities and Territories	Partnerships and Projects
CN4076941	KPMG	Public engagement on draft policy	42009851	7-Jun-24	14-Aug-24	284,772.00	Regions, Cities and Territories	Partnerships and Projects
CN4076984	Hudson Global Resources (Aust) P/L	Temporary Personnel services	41014949	25-Jun-24	30-Sep-24	53,065.87	Regions, Cities and Territories	Partnerships and Projects
CN4088320	PAXUS AUSTRALIA PTY LTD	Labour Hire	0042009967	3-Jun-24	30-Jun-25	404,000.00	Regions, Cities and Territories	Regional Development and Local Government Division
CN3986266	THINKPLACE AUSTRALIA PTY LTD	Facilitate RDA Roundtable Forums	42009325	10-Jul-23	31-Jul-23	29,186.00	Regions, Cities and Territories	Regional Development, and Local Government
CN3988551	Hudson Global Resources (Aust) P/L	Contractor	0042009327	30-Jul-23	30-Jun-24	160,000.00	Regions, Cities and Territories	Regional Development, and Local Government
CN3997860	CAPITAL RECRUIT PTY LTD	Non-Ongoing Placement Fee	42009385	18-Aug-23	9-Sep-23	11,085.67	Regions, Cities and Territories	Regional Development, and Local Government
CN3999912	AUSTRALIAN LOCAL GOVERNMENT ASSOCIA	Sponsorship	41014429	6-Sep-23	7-Sep-23	20,000.00	Regions, Cities and Territories	Regional Development, and Local Government
CN3991443	REGIONAL AUSTRALIA INSTITUTE LTD	Conference Attendance	41014386	13-Sep-23	14-Sep-23	12,100.00	Regions, Cities and Territories	Regional Development, and Local Government
CN4002873	CAPITAL RECRUIT PTY LTD	Contractor	42009418	13-Sep-23	28-Jun-24	139,000.00	Regions, Cities and Territories	Regional Development, and Local Government
CN4003883	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment services	0042009433	25-Sep-23	27-Sep-24	227,693.70	Regions, Cities and Territories	Regional Development, and Local Government
CN4003889	CAPITAL RECRUIT PTY LTD	Temporary Personnel services	0042009426	25-Sep-23	28-Jun-24	110,000.00	Regions, Cities and Territories	Regional Development, and Local Government
CN4004847	CALLEO RESOURCING PTY LTD	Temporary Personnel services	0042009438	25-Sep-23	28-Jun-24	115,000.00	Regions, Cities and Territories	Regional Development, and Local Government
CN4035652	THINKPLACE AUSTRALIA PTY LTD	Planning Facilitation	0042009666	25-Sep-23	15-Dec-23	33,156.00	Regions, Cities and Territories	Regional Development, and Local Government
CN4015984	PEPWORLDWIDE PTY LTD	Executive coaching sessions	0042009495	30-Sep-23	30-Jun-24	10,953.80	Regions, Cities and Territories	Regional Development, and Local Government
CN4006900	CAPITAL RECRUIT PTY LTD	Temporary labour hire required to backfill a role.	0041014483	9-Oct-23	12-Apr-24	155,000.00	Regions, Cities and Territories	Regional Development, and Local Government
CN4016016	International Assoc for Public Participation Australia	Learning and Development	0041014538	10-Oct-23	12-Oct-23	18,430.00	Regions, Cities and Territories	Regional Development, and Local Government
CN4011887	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising Services	0042009489	20-Oct-23	30-Jun-24	55,000.00	Regions, Cities and Territories	Regional Development, and Local Government
CN4011884	CAPITAL RECRUIT PTY LTD	Labour Hire Services	0042009491	23-Oct-23	31-Jan-24	105,000.00	Regions, Cities and Territories	Regional Development, and Local Government
CN4016018	CALLEO RESOURCING PTY LTD	Recruitment services	0042009505	30-Oct-23	28-Jun-24	115,000.00	Regions, Cities and Territories	Regional Development, and Local Government
CN4026221	WHON PTY LTD	Education and Training Services	0041014593	22-Nov-23	21-Dec-24	12,375.00	Regions, Cities and Territories	Regional Development, and Local Government
CN4016996	Hudson Global Resources (Aust) P/L	Labour Hire Service	0042009546	27-Nov-23	28-Jun-24	107,000.00	Regions, Cities and Territories	Regional Development, and Local Government
CN4017004	Hudson Global Resources (Aust) P/L	Recruitment services	0042009531	27-Nov-23	28-Jun-24	100,000.00	Regions, Cities and Territories	Regional Development, and Local Government

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CN4017038	Hudson Global Resources (Aust) P/L	Labour hire	0042009538	27-Nov-23	28-Jun-24	125,000.00	Regions, Cities and Territories	Regional Development, and Local Government
CN4026213	CAPITAL RECRUIT PTY LTD	Recruitment services	0042009603	22-Dec-23	14-Feb-24	10,500.00	Regions, Cities and Territories	Regional Development, and Local Government
CN4022399	CALLEO RESOURCING PTY LTD	Labour Hire Services	0042009584	3-Jan-24	28-Jun-24	108,000.00	Regions, Cities and Territories	Regional Development, and Local Government
CN4033098	Hudson Global Resources (Aust) P/L	Recruitment services	0042009644	22-Jan-24	22-Jul-24	80,000.00	Regions, Cities and Territories	Regional Development, and Local Government
CN4032676	AUSTRALIAN LOCAL GOVERNMENT ASSOCIA	Event Management Services	0041014652	25-Jan-24	8-Jul-24	371,000.00	Regions, Cities and Territories	Regional Development, and Local Government
CN4040763	Hudson Global Resources (Aust) P/L	Personnel Recruitment	0042009716	9-Feb-24	29-Feb-24	11,440.00	Regions, Cities and Territories	Regional Development, and Local Government
CN4033097	CAPITAL RECRUIT PTY LTD	Recruitment services	0042009645	12-Feb-24	12-Aug-24	105,000.00	Regions, Cities and Territories	Regional Development, and Local Government
CN4034942	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising services	0041014675	15-Feb-24	30-Jun-24	12,820.48	Regions, Cities and Territories	Regional Development, and Local Government
CN4036473	Hudson Global Resources (Aust) P/L	Labour Hire Engagement	0042009668	12-Mar-24	12-Sep-24	87,701.25	Regions, Cities and Territories	Regional Development, and Local Government
CN4047424	ARTD CONSULTANTS	RDA Stakeholder survey	42009752	19-Apr-24	30-Aug-24	71,764.22	Regions, Cities and Territories	Regional Development, and Local Government
CN4059206	CALLEO RESOURCING PTY LTD	Contractor Services	42009780	6-May-24	10-Nov-24	180,000.00	Regions, Cities and Territories	Regional Development, and Local Government
CN4054828	WHON PTY LTD	Education and Training Services	41014824	13-May-24	13-May-25	10,606.75	Regions, Cities and Territories	Regional Development, and Local Government
CN4054824	COMMITTEE FOR ECONOMIC DEVELOPMENT OF AUSTRALIA (CEDA)	CEDA Membership	41014790	1-Jun-24	31-May-25	11,770.00	Regions, Cities and Territories	Regional Development, and Local Government
CN4054829	Hudson Global Resources (Aust) P/L	Contractor	42009795	3-Jun-24	30-Jun-25	404,000.00	Regions, Cities and Territories	Regional Development, and Local Government
CN4054831	Hudson Global Resources (Aust) P/L	Recruitment services	41014818	3-Jun-24	6-Nov-24	80,000.00	Regions, Cities and Territories	Regional Development, and Local Government
CN4076946	SEGRA	National Forum Event Management	41014890	14-Jun-24	31-Dec-24	172,320.00	Regions, Cities and Territories	Regional Development, and Local Government
CN4075315	GROSVENOR MANAGEMENT CONSULTING PTY LTD	Program Outcomes evaluation	42009840	17-Jun-24	30-Jun-25	316,433.56	Regions, Cities and Territories	Regional Development, and Local Government
CN4018508	SHOALHAVEN CITY COUNCIL	Local Government Emergency Management Services	0041014568	20-Sep-23	18-Sep-24	120,000.00	Regions, Cities and Territories	Territories
CN4080293	MGS HOLDINGS PTY LTD	Drones and Associated Equipment	0041014969	21-Jun-24	31-Oct-24	14,150.00	Regions, Cities and Territories	Territories
CN3955756	DR GARY MITCHELL	Provision of Locum Doctors 2023-2024	41014174	1-Jul-23	30-Jun-24	398,000.00	Regions, Cities and Territories	Territories
CN3955757	JVARA HEALTH (MATTHEW ECKERSLEY)	Provision of Locum Doctors 2023-2024	41014173	1-Jul-23	30-Jun-24	398,000.00	Regions, Cities and Territories	Territories
CN3968799	SUMAC CONSULTING PTY LTD SUZANNAH MACKEY	Labour Hire	41014260	1-Jul-23	30-Jun-24	336,400.00	Regions, Cities and Territories	Territories
CN3975271	ABD RAHIM, MOHMMAD S H	Provision of Locum Doctor Services	41014283	1-Jul-23	30-Jun-24	333,600.00	Regions, Cities and Territories	Territories
CN3975273	PRESCRIPT RECRUITMENT PTY LTD	Provision of Locum Doctors	41014278	1-Jul-23	11-Jul-23	19,850.00	Regions, Cities and Territories	Territories
CN3977465	OLIVER JAMES DUNCAN	Hepatology and Gastroenterology Services	41014313	1-Jul-23	30-Jun-26	76,500.00	Regions, Cities and Territories	Territories
CN3977467	MILLODON CONSULTING	Contractor - IOT Fisheries Research	41014310	1-Jul-23	30-Jun-24	83,215.00	Regions, Cities and Territories	Territories

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CN3981444	C.I TOURISM ASSOCIATION INC	CI Tourism Services	41014341	1-Jul-23	30-Jun-24	366,200.00	Regions, Cities and Territories	Territories
CN3981445	Cocos (Keeling) Islands Tourism Association Inc (SDA Payments Only)	CKI Tourism Services	41014340	1-Jul-23	30-Jun-24	322,250.00	Regions, Cities and Territories	Territories
CN3981447	THERAPY FOCUS LTD RUTH LEE	Allied Health Services	42009316	1-Jul-23	30-Jun-24	143,133.41	Regions, Cities and Territories	Territories
CN3981448	THERAPY FOCUS LTD RUTH LEE	Allied Health Services	0042009315	1-Jul-23	30-Jun-24	143,133.41	Regions, Cities and Territories	Territories
CN3981450	THERAPY FOCUS LTD RUTH LEE	Allied Health Services	0042009314	1-Jul-23	30-Jun-24	143,133.41	Regions, Cities and Territories	Territories
CN3988538	EFFECTIVE PEOPLE PTY LTD	Labour Hire Norfolk Island	0042009337	1-Jul-23	31-Dec-24	2,924,514.26	Regions, Cities and Territories	Territories
CN3970939	HEALTHCARE AUSTRALIA	Locum Agency Nurses	42009254	1-Jul-23	30-Jan-24	42,395.40	Regions, Cities and Territories	Territories
CN3986265	STOWE AUSTRALIA PTY LIMITED	Provision of Electrical Services	41014356	3-Jul-23	31-Jul-25	120,000.00	Regions, Cities and Territories	Territories
CN3984351	WATSON ISLAND CARPENTRY & EXCAVATION T/A The Watson Island Family Trust	Replacement of termite damaged beams	41014352	7-Jul-23	14-Jul-23	30,000.00	Regions, Cities and Territories	Territories
CN3988539	ISLAND PLUMBING & GAS	Norfolk Island infrastructure maintenance	0041014359	14-Jul-23	31-Dec-24	2,511,850.55	Regions, Cities and Territories	Territories
CN3988540	HEALTHCARE AUSTRALIA	Provision of Agency Nurses	0042009335	14-Jul-23	30-Jun-24	162,194.64	Regions, Cities and Territories	Territories
CN3988541	HEALTHCARE AUSTRALIA	Provision of Agency Nurses	0042009334	14-Jul-23	31-Dec-23	42,964.32	Regions, Cities and Territories	Territories
CN3988542	HEALTHCARE AUSTRALIA	Provision of Agency Nurses	0042009333	14-Jul-23	31-Dec-23	37,823.20	Regions, Cities and Territories	Territories
CN3991437	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	Emergency Medical Evacuation Services	42009350	17-Jul-23	18-Jul-23	68,606.37	Regions, Cities and Territories	Territories
CN3986267	GRAEME PAUL MAGUIRE	Specialist Physician Services	41014353	18-Jul-23	30-Jun-24	70,000.00	Regions, Cities and Territories	Territories
CN3988532	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	Provision of Agency Nurses	42009342	18-Jul-23	31-Dec-23	56,100.00	Regions, Cities and Territories	Territories
CN3988533	AVOCA PAINTING	Asbestos Removal from New Military Barracks Amenities	0041014364	18-Jul-23	28-Aug-23	15,500.00	Regions, Cities and Territories	Territories
CN3988534	ISLAND TRANSPORT PTY LTD	Provision of Bus Services	0041014363	18-Jul-23	31-Dec-23	465,000.00	Regions, Cities and Territories	Territories
CN3991442	PHYSIOTHERAPY POSTURE & PILATES PTY THERESE REEVES	Allied Health Services	42009345	19-Jul-23	30-Jun-24	62,400.00	Regions, Cities and Territories	Territories
CN3991455	TALENT INTERNATIONAL	Temporary Personnel Services	42009352	19-Jul-23	31-Dec-23	100,000.00	Regions, Cities and Territories	Territories
CN3991432	ENERGY SKILLS INTERNATIONAL PTY LTD ENERGY SKILLS SOLUTIONS	HV Electrical Switching Operations Training	41014385	21-Jul-23	30-Sep-23	21,124.98	Regions, Cities and Territories	Territories
CN3991434	ANDREW KLOMP	Supply and Install Airconditioning	41014378	21-Jul-23	30-Sep-23	16,482.00	Regions, Cities and Territories	Territories
CN3991438	HEALTHCARE AUSTRALIA	Provision of Agency Nurses	42009349	24-Jul-23	31-Dec-23	63,373.96	Regions, Cities and Territories	Territories
CN3991439	HEALTHCARE AUSTRALIA	Provision of Agency Nurses	42009348	24-Jul-23	31-Dec-23	47,585.76	Regions, Cities and Territories	Territories
CN3991435	HEALTHCARE AUSTRALIA	Provision of Agency Nurses	42009353	26-Jul-23	31-Dec-23	132,297.07	Regions, Cities and Territories	Territories
CN3991447	AIRSAFE LABORATORIES PTY LTD	Air Quality Monitoring	41014383	27-Jul-23	31-Aug-23	29,500.00	Regions, Cities and Territories	Territories

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CN3992298	FIRE & SAFETY SERVICES CO PTY LTD	Inspection & Testing Fire Equipment	41014387	2-Aug-23	30-Jun-24	68,963.80	Regions, Cities and Territories	Territories
CN3994577	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	42009369	4-Aug-23	5-Aug-23	71,700.00	Regions, Cities and Territories	Territories
CN3997853	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	42009380	6-Aug-23	7-Aug-23	65,000.00	Regions, Cities and Territories	Territories
CN3991445	DFP BUSINESS TRUST T/A DFP RECRUITMENT SERVICES PTY LT	Temporary employee services	42009361	9-Aug-23	8-Aug-24	250,000.00	Regions, Cities and Territories	Territories
CN3994564	COCOS (KEELING) ISLANDS SHIRE COUNCIL	Road repairs	41014402	10-Aug-23	30-Jun-24	200,000.00	Regions, Cities and Territories	Territories
CN3970944	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	Locum Agency Nurses	42009248	11-Aug-23	31-Oct-23	90,000.00	Regions, Cities and Territories	Territories
CN3996361	MM ELECTRICAL & DATA SUPPLIES	IOT power infrastructure	41014406	14-Aug-23	29-Sep-23	13,650.00	Regions, Cities and Territories	Territories
CN3996363	STATEWIDE OIL DISTRIBUTOR	Supply of Mobilgrad Lubrication Oil	41014404	14-Aug-23	30-Dec-23	42,558.84	Regions, Cities and Territories	Territories
CN3997852	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	42009381	14-Aug-23	15-Aug-23	65,000.00	Regions, Cities and Territories	Territories
CN4016006	CONSULT MARINE PTY LTD	Pier feasibility study	0041014549	14-Aug-23	15-Jan-24	79,420.00	Regions, Cities and Territories	Territories
CN3997854	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	Provision of Agency Nurses	42009378	17-Aug-23	31-Dec-23	96,000.00	Regions, Cities and Territories	Territories
CN3999904	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	Emergency Medical Evacuation Services	42009393	18-Aug-23	19-Aug-23	73,766.91	Regions, Cities and Territories	Territories
CN3999907	TRUSTEE FOR KIDD FAMILY TRUST TA AUSTRALIAN ELECTION COMPANY	Election services Norfolk Island	41014415	18-Aug-23	27-Oct-23	122,124.20	Regions, Cities and Territories	Territories
CN3991444	HAYS SPECIALIST RECRUITMENT (AUST)	Temporary personnel	42009362	21-Aug-23	20-Aug-24	250,000.00	Regions, Cities and Territories	Territories
CN4002860	GEOBRUGG AUSTRALIA PTY LTD	Structural components	41014443	21-Aug-23	30-Nov-23	31,432.60	Regions, Cities and Territories	Territories
CN4015983	Horizon One Recruitment Pty Ltd	Contractor	0042009496	21-Aug-23	15-Mar-25	300,000.00	Regions, Cities and Territories	Territories
CN4003879	NIGAS PTY LTD	Norfolk Island infrastructure maintenance	0041014431	23-Aug-23	31-Jan-24	19,223.00	Regions, Cities and Territories	Territories
CN3997850	SHIMADZU MEDICAL SYSTEMS (OCEANIA)	Medical Imaging Equipment	41014419	25-Aug-23	30-Jun-24	266,141.12	Regions, Cities and Territories	Territories
CN3999913	AVOCA PAINTING	Asbestos Removal	41014427	25-Aug-23	15-Sep-23	43,000.00	Regions, Cities and Territories	Territories
CN3999914	GP SERVICES GARRY GEORGE PARSONS	Soil remediation services	41014425	25-Aug-23	30-Sep-23	126,000.00	Regions, Cities and Territories	Territories
CN3999906	PURCELL ASIA PACIFIC LIMITED	Conservation architect services	41014422	28-Aug-23	30-Jun-24	40,000.00	Regions, Cities and Territories	Territories
CN4002868	ISLAND CABINETS	Kitchen Manufacture	41014423	28-Aug-23	30-Jun-24	26,229.00	Regions, Cities and Territories	Territories
CN3999902	RELY PACIFIC LAUNDRY EQUIPMENT	Electrical appliances	41014436	29-Aug-23	29-Feb-24	53,478.00	Regions, Cities and Territories	Territories
CN4002866	NORFOLK INDUSTRIES	Provision of Rock Products for Construction Projects on Norfolk Island	41014430	30-Aug-23	30-Jun-25	168,000.00	Regions, Cities and Territories	Territories
CN3816136	KUULI PLUNS	Horticultural and Property Maintenance	41013242	31-Aug-23	30-Aug-24	557,770.00	Regions, Cities and Territories	Territories
CN4002863	COCOS ISLANDS CO-OPERATIVE SOCIETY CATERING DIVISION	Building and Construction	41014439	1-Sep-23	30-Sep-23	25,272.00	Regions, Cities and Territories	Territories

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CN4004836	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	Emergency Medical Evacuation Services	0042009445	2-Sep-23	3-Sep-23	100,778.87	Regions, Cities and Territories	Territories
CN4026226	Hudson Global Resources (Aust) P/L	Recruitment services	0042009568	4-Sep-23	30-Nov-23	16,500.00	Regions, Cities and Territories	Territories
CN4011888	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	Emergency Medical Evacuation Services	0042009487	5-Sep-23	6-Sep-23	73,766.91	Regions, Cities and Territories	Territories
CN4002857	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	42009425	11-Sep-23	31-Jan-24	22,191.74	Regions, Cities and Territories	Territories
CN4002858	HAZRAD AUSTRALIA PTY LTD	Disposal of Contaminated Equipment and Materials	41014449	11-Sep-23	31-Oct-23	15,614.50	Regions, Cities and Territories	Territories
CN4015992	IGNITE LIMITED T/A IGNITE	Contractor	0042009481	11-Sep-23	15-Mar-24	131,127.75	Regions, Cities and Territories	Territories
CN4003878	UFC ULTIMATE FINISH CARPENTRY	Carpentry Services	0041014456	12-Sep-23	31-Jan-24	50,490.00	Regions, Cities and Territories	Territories
CN4002867	THE AUSTRALIAN COUNCIL ON HEALTHCAR	Professional Accreditation	41014426	15-Sep-23	30-Jun-24	12,413.00	Regions, Cities and Territories	Territories
CN4003876	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	0042009435	15-Sep-23	31-Jan-24	16,361.10	Regions, Cities and Territories	Territories
CN4016009	CI MAINTENANCE SERVICES PTY LTD	Pest control	0041014537	15-Sep-23	31-Dec-23	47,715.00	Regions, Cities and Territories	Territories
CN4004841	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	Provision of Agency Nurses	0042009437	18-Sep-23	30-Jun-24	97,500.00	Regions, Cities and Territories	Territories
CN4004838	ST JOHN AMBULANCE AUSTRALIA WESTERN AUST) INC	Replacement Ambulance for the Indian Ocean Territories Health Service, Christmas Island	0041014477	19-Sep-23	30-Nov-23	67,165.00	Regions, Cities and Territories	Territories
CN4008137	GHD PTY LTD	Provision of environmental and heritage assessments to support Development Applications for Roads Project	0042009459	19-Sep-23	30-Jun-24	174,423.70	Regions, Cities and Territories	Territories
CN4004837	HEWITT, RODNEY TRADING AS CI REEFER SERVICES	Plumbing and Heating and Air Conditioning	0041014478	20-Sep-23	30-Jun-24	56,520.00	Regions, Cities and Territories	Territories
CN4004843	UNITED EQUIPMENT PTY LTD	Annual Inspection and Service of EWP and other goods and Services	0041014466	20-Sep-23	31-Jan-24	19,580.50	Regions, Cities and Territories	Territories
CN4026198	CI REEFER SERVICES PTY LTD	Servicing AC units	0041014628	20-Sep-23	30-Jun-24	56,520.00	Regions, Cities and Territories	Territories
CN4006890	A.C ADAMS & B.C ADAMS	NIHRACS Body Protection Upgrade	0041014481	21-Sep-23	22-Nov-23	75,518.00	Regions, Cities and Territories	Territories
CN3816145	DIANNE ADAMS CLEANING CONTRACT GOVERNMENT HOUSE	Property Maintenance	41013289	22-Sep-23	21-Sep-24	452,081.24	Regions, Cities and Territories	Territories
CN4003877	HAPPY JACKS CKI PTY LTD	Pest control	0041014457	22-Sep-23	31-Dec-23	24,662.00	Regions, Cities and Territories	Territories
CN4006889	PROFORM PRODUCTS PTY LTD	Procuring Kitchen materials for House 47 West Island	0041014482	22-Sep-23	30-Jun-24	10,935.62	Regions, Cities and Territories	Territories
CN4011898	CAPS AUSTRALIA PTY LTD	Air Compressor	0041014501	22-Sep-23	31-Jan-24	83,689.10	Regions, Cities and Territories	Territories
CN4002859	COCOS ISLANDS CO-OPERATIVE SOCIETY CATERING DIVISION	Building and Construction	41014444	25-Sep-23	30-Dec-23	23,800.00	Regions, Cities and Territories	Territories
CN4004842	Northern Refueling Maintenance Pty	Fuel Truck Repairs and Maintenance -Home Island	0041014472	25-Sep-23	15-Nov-23	21,660.14	Regions, Cities and Territories	Territories
CN4011904	GHD PTY LTD	Design Services	0041014497	28-Sep-23	27-Oct-23	48,429.00	Regions, Cities and Territories	Territories
CN4002861	DR PAUL TAYLOR	Locum Dentist Services IOT	0041014441	1-Oct-23	24-Nov-23	62,841.00	Regions, Cities and Territories	Territories
CN4011890	SHOALHAVEN CITY COUNCIL	Local government services	0041014512	1-Oct-23	30-Jun-26	3,164,149.50	Regions, Cities and Territories	Territories

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CN3988531	Daniel Williams	Provision of Locum Doctors	41014365	3-Oct-23	24-Oct-23	33,000.00	Regions, Cities and Territories	Territories
CN4008134	SEE GEOPHYSICS	Norfolk Island Cemetery Geophysical Survey	0041014493	4-Oct-23	30-Apr-24	31,273.00	Regions, Cities and Territories	Territories
CN4008135	ST JOHN AMBULANCE AUSTRALIA WESTERN AUST) INC	Training and support to volunteers of st johns ambulance service	0041014491	4-Oct-23	30-Jun-24	91,443.00	Regions, Cities and Territories	Territories
CN4004839	WORKPAC HEALTH AND SOCIAL CARE	Provision of Locum Doctors	0041014476	10-Oct-23	10-Nov-23	57,234.86	Regions, Cities and Territories	Territories
CN4011903	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	0042009467	10-Oct-23	31-Jan-24	13,204.10	Regions, Cities and Territories	Territories
CN4011891	DUNN INVESTMENTS (WA) PTY LTD	Construction Works	0042009485	11-Oct-23	7-Nov-23	162,000.00	Regions, Cities and Territories	Territories
CN4011897	BLUE CRAB INVESTMENTS PTY LTD T/A GREGORY CI MAINTENANCE	Construction Works	0042009476	11-Oct-23	7-Nov-23	162,000.00	Regions, Cities and Territories	Territories
CN4011899	ELECTRICAL INSPECTIONS WA	Electrical Services	0041014500	11-Oct-23	30-Nov-23	26,827.46	Regions, Cities and Territories	Territories
CN4011901	MILLER AVIATION PARTNERS PTY LTD	Technical advice	0041014499	11-Oct-23	30-Jun-25	195,250.00	Regions, Cities and Territories	Territories
CN4016007	SHIRE OF CHRISTMAS ISLAND	Roadworks	0041014539	12-Oct-23	30-Jun-24	180,000.00	Regions, Cities and Territories	Territories
CN4004840	SG FLEET AUSTRALIA PTY LTD	Indian Ocean Territories Light Vehicle Replacement Program	0042009440	13-Oct-23	30-Jun-24	169,295.46	Regions, Cities and Territories	Territories
CN4011892	ACOR CONSULTANTS (ACT) PTY LIMITED	Technical Support	0042009484	13-Oct-23	28-Feb-24	104,500.00	Regions, Cities and Territories	Territories
CN4011896	HIVAC SERVICES PTY LTD	HV Electricians / Cable Jointers	0041014502	13-Oct-23	15-Dec-23	219,952.00	Regions, Cities and Territories	Territories
CN4011902	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	0042009471	13-Oct-23	31-Mar-24	10,480.13	Regions, Cities and Territories	Territories
CN4011886	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	0042009492	18-Oct-23	19-Oct-23	65,000.00	Regions, Cities and Territories	Territories
CN4006888	HEALTHCARE AUSTRALIA	Provision of Agency Nurses	0042009451	20-Oct-23	30-Jun-24	57,903.60	Regions, Cities and Territories	Territories
CN4011893	CHARLOTTE YAGER	Record Digitisation	0041014508	20-Oct-23	30-Jun-24	30,000.00	Regions, Cities and Territories	Territories
CN4016989	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	Emergency Medical Evacuation Services	0042009525	21-Oct-23	22-Oct-23	99,778.87	Regions, Cities and Territories	Territories
CN4015973	CHRISTMAS ISLAND ENGINEERING & MAINTENANCE PTY LTD	Rock fall fence maintenance	0041014523	23-Oct-23	30-Jun-24	282,010.00	Regions, Cities and Territories	Territories
CN4016012	Jane Therese Harrington T/a Jane Harrington Consulting	Heritage Specialist	0041014533	23-Oct-23	30-Jun-24	10,000.00	Regions, Cities and Territories	Territories
CN3997851	JON AND JON CONSULTING PTY LTD	Locum Chief Medical Officer	41014416	24-Oct-23	5-Jan-24	169,249.48	Regions, Cities and Territories	Territories
CN4015972	SCOTT NORMAN EVANS	Assessment of Regulation permits	0041014524	24-Oct-23	24-Oct-24	49,400.00	Regions, Cities and Territories	Territories
CN4016988	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	Emergency Medical Evacuation Services	0042009526	25-Oct-23	26-Oct-23	81,020.60	Regions, Cities and Territories	Territories
CN4015971	BILL BURTON BUILDING	Replace locks	0041014527	26-Oct-23	30-Jun-24	78,000.00	Regions, Cities and Territories	Territories
CN4016010	SHIRE OF CHRISTMAS ISLAND	Roadworks	0041014535	30-Oct-23	30-Jun-24	600,000.00	Regions, Cities and Territories	Territories
CN4016008	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	0042009510	31-Oct-23	31-Oct-23	19,772.20	Regions, Cities and Territories	Territories

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CN4016017	Elliott Gray	Recruitment Services	0042009507	31-Oct-23	31-Jan-24	25,000.00	Regions, Cities and Territories	Territories
CN4022407	Universal McCann	Advertising Services	0042009572	31-Oct-23	19-Nov-23	13,518.62	Regions, Cities and Territories	Territories
CN4016011	REMOTE CONSTRUCTION AND ENGINEERING	Roof replacement	0041014534	1-Nov-23	31-Mar-24	123,473.00	Regions, Cities and Territories	Territories
CN4016994	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	0042009514	1-Nov-23	30-Nov-23	11,375.00	Regions, Cities and Territories	Territories
CN4016993	CORDELTA PTY. LTD.	Probity Advisor	0042009518	2-Nov-23	31-Dec-24	39,600.00	Regions, Cities and Territories	Territories
CN4016986	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	Emergency Medical Evacuation Services	0042009529	3-Nov-23	4-Nov-23	94,248.87	Regions, Cities and Territories	Territories
CN4016987	DESIRE FRANCIS BOUDAN	Resurfacing of Carpark	0041014555	3-Nov-23	31-Dec-23	90,175.00	Regions, Cities and Territories	Territories
CN4016990	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	0042009524	5-Nov-23	6-Nov-23	76,500.00	Regions, Cities and Territories	Territories
CN4018511	DUNN INVESTMENTS (WA) PTY LTD	Trenching works for the Irvine Hill Damage Remediation	0042009553	6-Nov-23	15-Dec-23	30,000.00	Regions, Cities and Territories	Territories
CN4026204	PLATINUM FLOW PLUMBING SOLUTIONS	Plumbing Works	0041014610	6-Nov-23	31-Jan-24	10,120.00	Regions, Cities and Territories	Territories
CN4026205	PLATINUM FLOW PLUMBING SOLUTIONS	Plumbing Works	0041014609	6-Nov-23	31-Jan-24	13,420.00	Regions, Cities and Territories	Territories
CN4018509	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	Emergency Medical Evacuation Services	0042009556	7-Nov-23	8-Nov-23	71,766.91	Regions, Cities and Territories	Territories
CN4016002	WARTSILA AUSTRALIA PTY LTD	Wartsila Lubricating Oil Pump	0041014553	8-Nov-23	29-Feb-24	36,222.68	Regions, Cities and Territories	Territories
CN4016003	WARTSILA AUSTRALIA PTY LTD	Wartsila generator parts	0041014552	8-Nov-23	31-Mar-24	103,821.34	Regions, Cities and Territories	Territories
CN4016004	WARTSILA AUSTRALIA PTY LTD	Wartsila generator parts	0041014550	8-Nov-23	29-Mar-24	254,591.23	Regions, Cities and Territories	Territories
CN4016005	WARTSILA AUSTRALIA PTY LTD	Wartsila Generator parts	0041014551	8-Nov-23	15-Jan-24	28,767.84	Regions, Cities and Territories	Territories
CN4016984	ELEMENTAL INSIGHT PTY LTD T/A SILVER GROUP	Probity Advisory Services	0042009534	8-Nov-23	30-Jun-25	47,542.00	Regions, Cities and Territories	Territories
CN4016983	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	Provision of Agency Nurses	0042009536	13-Nov-23	1-Mar-24	68,000.00	Regions, Cities and Territories	Territories
CN4016991	CHRISTIAN BAILEY AGENCIES	COMPACTUS	0041014547	13-Nov-23	30-Jun-24	40,000.00	Regions, Cities and Territories	Territories
CN4011889	DR HEATHER CONNORS	Provision of Locum Doctor Services	0041014513	15-Nov-23	30-Jun-24	166,000.00	Regions, Cities and Territories	Territories
CN4016980	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	0042009544	16-Nov-23	30-Apr-24	10,436.80	Regions, Cities and Territories	Territories
CN4020003	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	Emergency Medical Evacuation Services	0042009557	16-Nov-23	17-Nov-23	99,778.87	Regions, Cities and Territories	Territories
CN4026196	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	0042009604	21-Nov-23	30-Apr-24	20,473.00	Regions, Cities and Territories	Territories
CN4020006	WAVELENGTH INTERNATIONAL PTY LIMITE	Provision of Locum Doctor Services	0041014572	22-Nov-23	30-Jun-24	43,060.00	Regions, Cities and Territories	Territories
CN4020007	CHRISTIAN BAILEY AGENCIES	Bollards for Kingston Jetty	0041014569	24-Nov-23	30-Jun-24	14,301.00	Regions, Cities and Territories	Territories
CN4022391	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	0042009574	24-Nov-23	25-Nov-23	76,500.00	Regions, Cities and Territories	Territories

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CN4020004	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	Provision of Agency Nurses	0042009563	27-Nov-23	30-Jun-24	69,000.00	Regions, Cities and Territories	Territories
CN4018510	INDIAN OCEAN OIL COMPANY	Fuel Bund Integrity Works	0041014565	27-Nov-23	29-Feb-24	22,600.00	Regions, Cities and Territories	Territories
CN4020005	HAYS SPECIALIST RECRUITMENT (AUST)	Labour hire contractor	0042009561	27-Nov-23	30-Jun-24	151,676.75	Regions, Cities and Territories	Territories
CN4022394	CI MAINTENANCE SERVICES PTY LTD	Construction Works	0042009567	27-Nov-23	19-Feb-24	79,077.00	Regions, Cities and Territories	Territories
CN4022390	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	0042009575	29-Nov-23	30-Nov-23	65,000.00	Regions, Cities and Territories	Territories
CN4022392	DUNN INVESTMENTS (WA) PTY LTD	Construction Works	0042009573	30-Nov-23	31-Dec-23	44,800.00	Regions, Cities and Territories	Territories
CN4016981	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	0042009543	1-Dec-23	30-Apr-24	15,299.80	Regions, Cities and Territories	Territories
CN4020008	NORFOLK ISLAND MECHANICAL	Supply of diesel	0041014561	1-Dec-23	30-Jun-24	29,000.00	Regions, Cities and Territories	Territories
CN4022387	GHD PTY LTD	Rock fall mitigation	0041014584	1-Dec-23	28-Jun-24	198,967.00	Regions, Cities and Territories	Territories
CN4022388	CHES POWER GROUP PTY LTD	Mechanical works	0041014578	6-Dec-23	30-Jun-24	151,914.98	Regions, Cities and Territories	Territories
CN4022389	J.SANDERS CONSTRUCTION	Construction Works	0041014577	6-Dec-23	30-Nov-24	225,385.65	Regions, Cities and Territories	Territories
CN4029324	ECOWISE AUSTRALIA PTY LTD	Storm water monitoring system	0041014579	6-Dec-23	30-Jun-25	67,347.50	Regions, Cities and Territories	Territories
CN4026203	PHYSIOTHERAPY POSTURE & PILATES PTY THERESE REEVES	Physiotherapy Services	0042009597	7-Dec-23	30-Jun-24	62,400.00	Regions, Cities and Territories	Territories
CN4026208	PK LOH	Medical Services	0041014606	7-Dec-23	30-Jun-24	30,720.00	Regions, Cities and Territories	Territories
CN4038900	RPM TECHNICA PTY LTD	Provision of Geriatrician Services	0041014702	7-Dec-23	30-Jun-24	30,720.00	Regions, Cities and Territories	Territories
CN4026207	DR PAUL TAYLOR	Dental Services	0041014607	8-Dec-23	30-Jun-24	50,331.00	Regions, Cities and Territories	Territories
CN4028953	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	0042009613	10-Dec-23	11-Dec-23	76,500.00	Regions, Cities and Territories	Territories
CN4026210	MM ELECTRICAL & DATA SUPPLIES	Electrical equipment	0041014595	13-Dec-23	30-Jun-24	64,938.00	Regions, Cities and Territories	Territories
CN4016985	COCOS ISLANDS CO-OPERATIVE SOCIETY CATERING DIVISION	Construction Services	0041014559	15-Dec-23	20-Feb-24	24,900.00	Regions, Cities and Territories	Territories
CN4022386	BLUE CRAB INVESTMENTS PTY LTD T/A GREGORY CI MAINTENANCE	Construction Works	41014589	16-Dec-23	31-Mar-24	32,150.00	Regions, Cities and Territories	Territories
CN4026313	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	0042009596	18-Dec-23	31-Mar-24	33,715.00	Regions, Cities and Territories	Territories
CN4026209	ISLAND PLUMBING & GAS	Replacement of UV Filtration System	0041014603	19-Dec-23	30-Jun-24	23,000.00	Regions, Cities and Territories	Territories
CN4026309	JULIEMAN PTY LTD T/A COMPLETE BUILDING SUPPLIES WA	Building roof supplies	0041014627	21-Dec-23	31-Mar-24	36,090.00	Regions, Cities and Territories	Territories
CN4026310	GHD PTY LTD	Design Services	0041014626	21-Dec-23	29-Mar-24	21,791.00	Regions, Cities and Territories	Territories
CN4026311	ST JOHN AMBULANCE WESTERN AUSTRALIA	Paramedic support	0041014625	21-Dec-23	5-Jan-24	48,648.00	Regions, Cities and Territories	Territories
CN4026197	RICHARD NEIL MORGAN	Locum Doctor Services	0041014630	22-Dec-23	30-Jun-24	129,245.00	Regions, Cities and Territories	Territories

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CN4028764	LOGICAL SCOPE PTY LTD	Refurbishment Works	0041014636	22-Dec-23	30-Mar-24	14,211.50	Regions, Cities and Territories	Territories
CN4028949	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	Emergency Medical Evacuation Services	0042009617	28-Dec-23	29-Dec-23	71,766.91	Regions, Cities and Territories	Territories
CN4028951	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	Emergency Medical Evacuation Services	0042009615	30-Dec-23	31-Dec-23	99,778.87	Regions, Cities and Territories	Territories
CN4028948	MEDICAL AIR PTY LTD	Emergency Medical Evacuation on 31/12/23	0042009623	31-Dec-23	1-Jan-24	76,500.00	Regions, Cities and Territories	Territories
CN4026194	CARER SOLUTIONS PAYROLL PTY LTD	Payroll administration services	0041014632	1-Jan-24	30-Jun-24	91,208.28	Regions, Cities and Territories	Territories
CN4026308	CASA LEISURE PTY LTD	Management and Operation of the Christmas Island Recreation Centre	0041014631	1-Jan-24	31-Dec-28	4,783,917.00	Regions, Cities and Territories	Territories
CN4029668	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	Emergency Medical Evacuation Services	0042009627	1-Jan-24	2-Jan-24	71,766.91	Regions, Cities and Territories	Territories
CN4008133	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	Provision of Agency Nurses	0042009461	2-Jan-24	30-Jun-24	42,500.00	Regions, Cities and Territories	Territories
CN4008136	HEALTHCARE AUSTRALIA	Provision of Agency Nurses	0042009460	2-Jan-24	30-Jun-24	51,130.84	Regions, Cities and Territories	Territories
CN4026195	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	0042009605	2-Jan-24	30-Mar-24	15,000.00	Regions, Cities and Territories	Territories
CN4026200	FUTURE POWER WA PTY LTD	Electrical Supervisor	0041014614	2-Jan-24	30-Jan-24	60,943.00	Regions, Cities and Territories	Territories
CN4029586	WATSON ISLAND CARPENTRY & EXCAVATIN T/A The Watson Island Family Trust	Renovation Services	0042009626	3-Jan-24	15-May-24	80,000.00	Regions, Cities and Territories	Territories
CN4028950	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	Emergency Medical Evacuation Services	0042009616	5-Jan-24	6-Jan-24	94,248.87	Regions, Cities and Territories	Territories
CN4026312	INDIAN OCEAN GROUP TRAINING ASSOCIA	Mechanical Trade Apprentice	0041014624	8-Jan-24	30-Jun-24	44,150.00	Regions, Cities and Territories	Territories
CN4028763	GRIFFIN LEGAL PTY LIMITED	Probity Services	0041014637	8-Jan-24	8-Jul-24	29,891.40	Regions, Cities and Territories	Territories
CN4028952	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	0042009614	8-Jan-24	9-Jan-24	110,000.00	Regions, Cities and Territories	Territories
CN4042189	GRIFFIN LEGAL PTY LIMITED	Management advisory services	0042009723	8-Jan-24	30-Jun-24	29,891.40	Regions, Cities and Territories	Territories
CN4026202	HIGH ENERGY SERVICE PTY LTD	HV/LV Electrician	0041014613	9-Jan-24	29-Feb-24	78,201.76	Regions, Cities and Territories	Territories
CN4028967	GP SERVICES GARRY GEORGE PARSONS	Construction Works	0041014642	11-Jan-24	31-Mar-24	33,798.30	Regions, Cities and Territories	Territories
CN4028968	NORFOLK ISLAND REAL ESTATE	Commercial shed Lease agreement	0041014639	12-Jan-24	30-Jun-25	63,000.00	Regions, Cities and Territories	Territories
CN4032671	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	0042009629	12-Jan-24	13-Jan-24	66,200.00	Regions, Cities and Territories	Territories
CN4033234	NORFOLK ISLAND REAL ESTATE BRETT READ PTY LIMITED	Leasing of building for housing of large infrastructure materials and machines	0041014657	12-Jan-24	30-Jun-25	59,500.00	Regions, Cities and Territories	Territories
CN4029313	ST JOHN AMBULANCE WESTERN AUSTRALIA	Paramedic support	0041014645	15-Jan-24	6-Feb-24	69,192.00	Regions, Cities and Territories	Territories
CN4032672	Specialist Heat Exchangers Ltd	Machinery Supply	0041014650	18-Jan-24	15-Oct-24	680,000.00	Regions, Cities and Territories	Territories
CN4034024	COCOS ISLANDS CO-OPERATIVE SOCIETY CATERING DIVISION	Installation of kitchen	0041014651	18-Jan-24	30-Apr-24	40,750.00	Regions, Cities and Territories	Territories
CN4028769	WAIDT SERVICES AUSTRALIA PTY LTD	Contractor	0041014634	22-Jan-24	22-Jan-25	274,195.00	Regions, Cities and Territories	Territories

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CN4029310	Kent Moving and Storage	Relocation Services	0042009625	22-Jan-24	22-Apr-24	17,000.00	Regions, Cities and Territories	Territories
CN4032670	CHRISTMAS ISLAND REMOVALS PTY LTD	Airfreight Services	0041014653	22-Jan-24	29-Feb-24	27,335.00	Regions, Cities and Territories	Territories
CN4028765	PLATINUM TANK SERVICES PTY LTD	Diesel Fuel Tank Repairs	0041014635	25-Jan-24	30-Jun-24	491,880.64	Regions, Cities and Territories	Territories
CN4033092	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment services	0042009646	29-Jan-24	30-May-24	18,250.00	Regions, Cities and Territories	Territories
CN4033074	FIRE & SAFETY SERVICES CO PTY LTD	Integrity Testing	0041014659	30-Jan-24	30-Jun-24	25,240.00	Regions, Cities and Territories	Territories
CN4033075	FUTURE POWER WA PTY LTD	Provision of Labour Hire Services- Electrician	0041014658	30-Jan-24	19-Apr-24	99,478.00	Regions, Cities and Territories	Territories
CN4033090	CI MAINTENANCE SERVICES PTY LTD	installation of new kitchen	0041014663	31-Jan-24	30-Jun-24	37,095.00	Regions, Cities and Territories	Territories
CN4036849	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	Emergency Medical Evacuation Service	0042009671	31-Jan-24	1-Feb-24	94,248.87	Regions, Cities and Territories	Territories
CN4029311	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	0042009624	1-Feb-24	30-Apr-24	27,000.00	Regions, Cities and Territories	Territories
CN4033089	INDIAN OCEAN AIR CONDITIONING	Install of new Air conditioning	0041014664	1-Feb-24	30-Jun-24	17,700.00	Regions, Cities and Territories	Territories
CN4033091	ISLAND TRANSPORT PTY LTD	School Bus Services	0041014662	2-Feb-24	30-Jan-26	1,858,433.00	Regions, Cities and Territories	Territories
CN4033231	BLUE CRAB INVESTMENTS PTY LTD T/A GREGORY CI MAINTENANCE	Tiling a house	0041014667	2-Feb-24	30-Jun-24	31,531.00	Regions, Cities and Territories	Territories
CN3971484	SYNERGY GROUP AUSTRALIA LTD	External Probity Advisor	42009261	4-Feb-24	31-Aug-24	107,000.00	Regions, Cities and Territories	Territories
CN4033232	HEALTHCARE AUSTRALIA	Provision of Agency Nursing Services to the IOTHS	0042009653	6-Feb-24	30-Jun-24	95,895.64	Regions, Cities and Territories	Territories
CN4026216	123 TRAINING SOLUTIONS FLOKI PTY LTD ATF FLOKI UNIT TRUST	Training Services	0041014616	7-Feb-24	31-Mar-24	28,000.00	Regions, Cities and Territories	Territories
CN4033985	THERAPY FOCUS LTD RUTH LEE	Provision of Allied Health Services	0042009655	7-Feb-24	30-Jun-24	143,133.41	Regions, Cities and Territories	Territories
CN4033438	NORFOLK FORWARDING SERVICES PTY LTD	Freight for laundry machines	0041014668	8-Feb-24	31-Mar-24	11,378.24	Regions, Cities and Territories	Territories
CN4033986	Northern Refueling Maintenance Pty	Fuel Track repairs and Maintenance Home Island	0041014669	9-Feb-24	30-Apr-24	12,990.03	Regions, Cities and Territories	Territories
CN4035318	WATSON ISLAND CARPENTRY & EXCAVATIN T/A The Watson Island Family Trust	Replacement of Two Garden Sheds on Cocos (Keeling) Islands	0042009664	16-Feb-24	30-Jun-24	100,715.28	Regions, Cities and Territories	Territories
CN4037312	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Service	0042009673	17-Feb-24	18-Feb-24	65,000.00	Regions, Cities and Territories	Territories
CN4033233	HIVAC SERVICES PTY LTD	Provision of Labour Hire Services- HV Electricians/Cable Jointers	0041014666	23-Feb-24	27-Feb-24	111,768.00	Regions, Cities and Territories	Territories
CN4037308	TYMLEAP PTY LTD TRADING AS ARMSTRONG ELECTRICAL WHO	Supply of 2+1 Ring Main Unit with 4 Transformers and Base	0041014691	23-Feb-24	30-Jun-24	84,059.79	Regions, Cities and Territories	Territories
CN4037310	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Service	0042009675	23-Feb-24	24-Feb-24	65,000.00	Regions, Cities and Territories	Territories
CN4035672	SHOALHAVEN CITY COUNCIL	Construction Preliminaries	0041014680	26-Feb-24	13-Dec-24	20,000.00	Regions, Cities and Territories	Territories
CN4037309	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Service	0042009676	26-Feb-24	27-Feb-24	76,500.00	Regions, Cities and Territories	Territories
CN4043143	HAYS SPECIALIST RECRUITMENT (AUST)	Personnel Recruitment	42009733	26-Feb-24	30-Jun-24	10,754.00	Regions, Cities and Territories	Territories

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CN4038898	HOSECO AUSTRALIA PTY LTD	Supply of Floating Maine Oil Hose for Christmas Island	0041014706	27-Feb-24	30-Sep-24	261,140.00	Regions, Cities and Territories	Territories
CN4038901	JON AND JON CONSULTING PTY LTD	Locum Director of Public Health & Medicine	0041014700	27-Feb-24	30-Jun-24	240,387.50	Regions, Cities and Territories	Territories
CN3950151	CUMMINS SOUTH PACIFIC PTY LTD TRADING AS CUMMINIS	Plant Repairs and Maintenance	41014119	28-Feb-24	30-Jun-24	369,105.90	Regions, Cities and Territories	Territories
CN4039940	CI MAINTENANCE SERVICES PTY LTD	Supply and install Kitchens	0042009697	1-Mar-24	30-Jun-24	78,040.00	Regions, Cities and Territories	Territories
CN4041582	DWELL REALTY PTY LTD	Property Management Services	0041014732	5-Mar-24	30-Jun-25	197,814.30	Regions, Cities and Territories	Territories
CN4038897	GHD PTY LTD	Design and Development Application Documentation for Norfolk Island Quarry	0042009689	6-Mar-24	30-Jun-24	434,176.62	Regions, Cities and Territories	Territories
CN4039929	VENTIA PROPERTY PTY LTD	Additional property services for Norfolk Island - NIHRACS Commonwealth Assets Licence documentation	0042009704	8-Mar-24	1-Dec-24	300,000.00	Regions, Cities and Territories	Territories
CN4039363	COTTLES CRUSHER & CONCRETE PTY LTD	Removal of old pavers and replace with new pavers	0041014712	11-Mar-24	30-Jun-24	84,240.00	Regions, Cities and Territories	Territories
CN4039935	MILROCK NOMINEES T/A CI MECHANICAL SERVICES	Engine Investigation Oversight Services	0041014719	11-Mar-24	20-Mar-24	13,000.00	Regions, Cities and Territories	Territories
CN4039939	COCOS ISLANDS CO-OPERATIVE SOCIETY CATERING DIVISION	Fire Station Roof Replacement, West Island	0041014715	11-Mar-24	28-Jun-24	98,110.00	Regions, Cities and Territories	Territories
CN4040761	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	0042009709	12-Mar-24	4-Jun-24	17,000.00	Regions, Cities and Territories	Territories
CN4040762	ABP GROUP	Finish Carpentry or Cabinetry	0041014725	13-Mar-24	5-Apr-24	69,707.00	Regions, Cities and Territories	Territories
CN4041581	WEST COAST DENTAL	Medical Equipment and Accessories and Supplies	0041014733	14-Mar-24	30-Jun-24	20,850.00	Regions, Cities and Territories	Territories
CN4039367	SHIRE OF CHRISTMAS ISLAND	Deliver a Landfill Environment Management Plan	0041014711	15-Mar-24	30-Jun-24	100,000.00	Regions, Cities and Territories	Territories
CN4040758	GRACE REMOVALS (AUSTRALIA) PTY LTD	Personnel Relocation	0042009717	15-Mar-24	4-Jun-24	16,000.00	Regions, Cities and Territories	Territories
CN4041034	GRACE REMOVALS (AUSTRALIA) PTY LTD	Personnel Relocation	0042009718	15-Mar-24	11-Jun-24	22,000.00	Regions, Cities and Territories	Territories
CN4038128	B. WADDELL CONSULTING ENGINEERS	Cocos (Keeling) Islands Power Infrastructure Structural Inspections	0041014699	19-Mar-24	30-Apr-24	14,700.00	Regions, Cities and Territories	Territories
CN4041928	BLUE CRAB INVESTMENTS PTY LTD T/A GREGORY CI MAINTENANCE	Building construction and support and maintenance and repair services	0042009720	20-Mar-24	14-Jun-24	10,589.00	Regions, Cities and Territories	Territories
CN4042190	ACKER PTY LTD	Building construction and support and maintenance and repair services	0042009722	21-Mar-24	31-Mar-24	37,795.00	Regions, Cities and Territories	Territories
CN4041583	SOUTHERN PEARL SERVICES PTY LTD	Medical Equipment and Accessories and Supplies	0041014731	22-Mar-24	30-Jun-24	22,450.00	Regions, Cities and Territories	Territories
CN4042571	BIOLINE GLOBAL PTY LTD	Medical Equipment and Accessories and Supplies	0041014736	22-Mar-24	30-Mar-24	34,800.00	Regions, Cities and Territories	Territories
CN4043140	BLUE CRAB INVESTMENTS PTY LTD T/A GREGORY CI MAINTENANCE	Building construction and support and maintenance and repair services	0042009730	25-Mar-24	30-Jun-24	70,560.00	Regions, Cities and Territories	Territories
CN4043139	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	Healthcare provider support persons	0042009732	26-Mar-24	30-Jun-24	48,000.00	Regions, Cities and Territories	Territories
CN4043138	WEROMBI AG & MECHANICAL	Building construction and support and maintenance and repair services	0041014740	27-Mar-24	24-Sep-24	75,000.00	Regions, Cities and Territories	Territories
CN4038899	TYMLEAP PTY LTD TRADING AS ARMSTRONG ELECTRICAL WHO	Provision of 2+1 ring unit with kiosk and transformer with base	0041014704	29-Mar-24	28-Jun-24	66,818.01	Regions, Cities and Territories	Territories
CN4044124	ARJO AUSTRALIA PTY LTD CRAIG RODDY	Medical Equipment and Accessories and Supplies	41014747	2-Apr-24	30-Jun-24	16,850.00	Regions, Cities and Territories	Territories

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CN4044122	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	Healthcare provider support persons	42009739	3-Apr-24	30-Jun-24	43,600.00	Regions, Cities and Territories	Territories
CN4044784	TYMLEAP PTY LTD TRADING AS ARMSTRONG ELECTRICAL WHO	Electrical equipment and components supply	41014753	4-Apr-24	30-Jun-24	40,606.59	Regions, Cities and Territories	Territories
CN4044785	NATURAL POWER SOLUTIONS PTY LTD	Specialist Electrical equipment	41014752	4-Apr-24	28-Jun-24	28,564.10	Regions, Cities and Territories	Territories
CN4047425	TYMLEAP PTY LTD TRADING AS ARMSTRONG ELECTRICAL WHO	Supply electrical Ring Main Units	41014757	5-Apr-24	30-Jun-25	91,129.36	Regions, Cities and Territories	Territories
CN4054157	MEDICAL AIR PTY LTD	EMERGENCY MEDICAL EVACUATION SERVICES	42009783	9-Apr-24	10-Apr-24	65,000.00	Regions, Cities and Territories	Territories
CN4047429	GHD PTY LTD	Asbestos Register and Asbestos Management Plan Update	41014764	10-Apr-24	11-Oct-24	54,430.20	Regions, Cities and Territories	Territories
CN4046579	TYMLEAP PTY LTD TRADING AS ARMSTRONG ELECTRICAL WHO	315kVA transformer and culvert	41014762	11-Apr-24	30-Jun-24	40,686.59	Regions, Cities and Territories	Territories
CN4047421	MATTHEW REEVES	NIHRACS Fence line clearing for new fence installation	0041014768	12-Apr-24	30-Jun-24	35,000.00	Regions, Cities and Territories	Territories
CN4045429	INDIAN OCEAN OIL COMPANY	Painting services	41014756	15-Apr-24	27-Sep-24	86,299.00	Regions, Cities and Territories	Territories
CN4048539	BLUE CRAB INVESTMENTS PTY LTD T/A GREGORY CI MAINTENANCE	Installation of Ceiling	41014774	16-Apr-24	28-Jun-24	16,075.00	Regions, Cities and Territories	Territories
CN4048416	COCOS (KEELING) ISLANDS SHIRE COUNCIL	Install geotech sand bags on Cocos (Keeling) Island	41014772	18-Apr-24	30-Jun-24	29,955.00	Regions, Cities and Territories	Territories
CN4046578	NORFOLK ISLAND MECHANICAL	Trailer Mounted High pressure washer	41014765	19-Apr-24	30-Jun-24	68,000.00	Regions, Cities and Territories	Territories
CN4056902	GCG HEALTH AND SAFETY HYGIENE GREEN CONSULTING GROUP PTY LTD	WHS system and compliance review	42009785	22-Apr-24	30-May-25	258,616.40	Regions, Cities and Territories	Territories
CN4050210	INDIAN OCEAN OIL COMPANY	Rocky Point Storm Damage Repairs	41014785	23-Apr-24	30-Jun-24	32,710.00	Regions, Cities and Territories	Territories
CN4050212	GENELITE PTY LTD	Emergency Generator	41014778	23-Apr-24	30-Sep-24	45,097.00	Regions, Cities and Territories	Territories
CN4050208	WARTSILA AUSTRALIA PTY LTD	Wartsila 64K Overhaul Parts	41014787	24-Apr-24	30-Jun-24	358,777.88	Regions, Cities and Territories	Territories
CN4050209	INDIAN OCEAN OIL COMPANY	Smith Point Storm Damage Repairs	41014786	24-Apr-24	28-Jun-24	150,000.00	Regions, Cities and Territories	Territories
CN4051120	CASA LEISURE PTY LTD	Building work	41014781	24-Apr-24	30-Jun-24	50,000.00	Regions, Cities and Territories	Territories
CN4063344	TYMLEAP PTY LTD TRADING AS ARMSTRONG ELECTRICAL WHO	Electrical parts supply to Christmas Island	41014784	24-Apr-24	28-Jun-24	48,871.89	Regions, Cities and Territories	Territories
CN4072223	GHD PTY LTD	Expert consulting services for Christmas Island Wharf Crane	42009812	24-Apr-24	28-Sep-27	297,717.00	Regions, Cities and Territories	Territories
CN4054820	STEVE WATSON & PARTNERS PTY LTD	Building certification	41014826	26-Apr-24	30-Jun-24	15,785.00	Regions, Cities and Territories	Territories
CN4041584	ISLAND CABINETS	Finish Carpentry or Cabinetry	41014730	29-Apr-24	30-Jun-24	34,800.00	Regions, Cities and Territories	Territories
CN4050211	AVOCA PAINTING	Asbestos Removal	41014780	29-Apr-24	30-Jun-24	38,900.00	Regions, Cities and Territories	Territories
CN4050207	RLDATIX AUSTRALIA PTY LTD T/A RISKM	Software License	0041014789	1-May-24	30-Jun-24	13,748.45	Regions, Cities and Territories	Territories
CN4051841	CASA LEISURE PTY LTD	Christmas Island Recreational Centre Fit out	41014798	1-May-24	30-Jun-24	80,000.00	Regions, Cities and Territories	Territories
CN4076916	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	Medical evacuation services	42009905	1-May-24	2-May-24	76,756.48	Regions, Cities and Territories	Territories

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CN4060047	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	42009782	3-May-24	30-Jun-24	50,000.00	Regions, Cities and Territories	Territories
CN4059202	MEDICAL AIR PTY LTD	Medical evacuation services	42009789	4-May-24	5-May-24	81,500.00	Regions, Cities and Territories	Territories
CN4054823	J.SANDERS CONSTRUCTION	Fencing services	41014804	6-May-24	7-Jun-24	18,160.00	Regions, Cities and Territories	Territories
CN4054819	SEAN ELLARD	Painting	41014828	7-May-24	31-Aug-24	115,310.00	Regions, Cities and Territories	Territories
CN4054821	FUTURE POWER WA PTY LTD	Electrician	41014815	10-May-24	30-Sep-24	205,284.00	Regions, Cities and Territories	Territories
CN4057897	LIGHTING UNIT TRUST TRADING AS MOND	Spare lighting for Christmas Island Community Oval	41014839	10-May-24	30-Jun-24	63,040.00	Regions, Cities and Territories	Territories
CN4060044	MONDOLUCE (AUSTRALIA) PTY LTD	Replacement of electrical components	41014856	10-May-24	30-Jun-24	63,040.00	Regions, Cities and Territories	Territories
CN4060046	WESTERN TECHNICAL & ELECTRICAL CONT	Electrical Equipment Spares	41014822	10-May-24	28-Jun-24	12,850.00	Regions, Cities and Territories	Territories
CN4060258	CHRISTIAN BAILEY AGENCIES	Hardwood Fenders	41014827	14-May-24	31-Jul-24	47,952.00	Regions, Cities and Territories	Territories
CN4057924	ACG INTEGRATION PTY LTD	CCTV Upgrade	42009811	15-May-24	31-Dec-24	123,695.56	Regions, Cities and Territories	Territories
CN4060045	CHRISTMAS ISLAND REMOVALS PTY LTD	Air Freight Services	41014833	16-May-24	28-Jun-24	12,180.00	Regions, Cities and Territories	Territories
CN4063339	MEDICAL AIR PTY LTD	EMERGENCY MEDICAL EVACUATION SERVICES	42009810	17-May-24	18-May-24	66,200.00	Regions, Cities and Territories	Territories
CN4063343	HIVAC SERVICES PTY LTD	Electrician Services on Cocos (Keeling) Island	41014803	17-May-24	11-Jun-24	107,524.00	Regions, Cities and Territories	Territories
CN4063341	CLAIRE ELIZABETH ARUNDELL	Provision of Locum Doctor Services	41014835	20-May-24	30-Jun-24	43,800.00	Regions, Cities and Territories	Territories
CN4063342	HIRE PERSONNEL SERVICES	Mechanical Technician	41014834	20-May-24	12-Jul-24	70,393.00	Regions, Cities and Territories	Territories
CN4076915	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	Medical evacuation services	42009906	21-May-24	22-May-24	94,248.87	Regions, Cities and Territories	Territories
CN4063337	SENVERSA PTY LTD	PFAS Monitoring Norfolk Island	41014851	22-May-24	30-Sep-24	70,630.00	Regions, Cities and Territories	Territories
CN4063338	CONTAINER TRADERS PTY LTD	Purchase of containers for delivery to Cocos (Keeling) Island	41014847	22-May-24	30-Jun-24	11,020.00	Regions, Cities and Territories	Territories
CN4063340	BELINDA BAILEY PTY LTD	Provision of Locum Doctor Services	41014840	22-May-24	30-Jun-24	31,200.00	Regions, Cities and Territories	Territories
CN4063358	Hudson Global Resources (Aust) P/L	Contractor Services	41014825	28-May-24	28-Nov-24	99,870.00	Regions, Cities and Territories	Territories
CN4075297	WARTSILA AUSTRALIA PTY LTD	Wartsila Cylinder Head Kits	41014857	29-May-24	30-Aug-24	209,323.76	Regions, Cities and Territories	Territories
CN4075296	GHD PTY LTD	Heritage Impact Statement	42009818	30-May-24	30-Sep-24	64,434.81	Regions, Cities and Territories	Territories
CN4076945	WATSON ISLAND CARPENTRY & EXCAVATIN T/A The Watson Island Family Trust	Painting Services	42009845	31-May-24	30-Aug-24	60,852.00	Regions, Cities and Territories	Territories
CN4082254	Hudson Global Resources (Aust) P/L	Recruitment Services	0042009934	1-Jun-24	30-Sep-24	11,440.00	Regions, Cities and Territories	Territories
CN4075316	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment services	42009838	3-Jun-24	31-Jul-24	10,754.00	Regions, Cities and Territories	Territories
CN4076950	GRIFFIN LEGAL PTY LIMITED	Probity services	42009825	3-Jun-24	31-Dec-24	37,550.95	Regions, Cities and Territories	Territories

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CN4075286	CITMED AIR AMBULANCE	Medical evacuation services	41014882	4-Jun-24	5-Jun-24	143,679.00	Regions, Cities and Territories	Territories
CN4076947	HEALTHCARE AUSTRALIA	Agency Nurse Services	42009839	5-Jun-24	30-Jun-24	21,117.52	Regions, Cities and Territories	Territories
CN4076948	ANIMA	Illustrations for communications products	41014873	8-Jun-24	8-Jun-28	40,700.00	Regions, Cities and Territories	Territories
CN4075287	Northern Refueling Maintenance Pty	Emergency Fuel Truck Repairs	41014881	10-Jun-24	30-Jun-24	35,000.00	Regions, Cities and Territories	Territories
CN4075309	LSA POWER LEARNING SYSTEMS AUSTRALIA	Improvements to the Electrical Network Safety Management System	0041014889	10-Jun-24	25-Nov-24	485,000.00	Regions, Cities and Territories	Territories
CN4076938	DUNN INVESTMENTS (WA) PTY LTD	Trenching works	42009867	10-Jun-24	31-Jul-24	165,000.00	Regions, Cities and Territories	Territories
CN4075285	STATEWIDE OIL DISTRIBUTOR	Mobilgard Lubrication Oil	41014896	11-Jun-24	30-Jul-24	46,379.16	Regions, Cities and Territories	Territories
CN4076944	GHD PTY LTD	Engineering inspection services	41014897	12-Jun-24	31-Dec-24	220,119.00	Regions, Cities and Territories	Territories
CN4076942	PLATINUM TANK SERVICES PTY LTD	Power Station Stainless Steel Piping	0041014901	13-Jun-24	28-Jun-24	34,900.00	Regions, Cities and Territories	Territories
CN4076939	CHRISTMAS ISLAND ENGINEERING & MAINTENANCE PTY LTD	Rock fall fence maintenance	41014917	14-Jun-24	30-Jun-24	236,700.00	Regions, Cities and Territories	Territories
CN4077005	AVOCA PAINTING	Asbestos Decontamination or removal	41014914	15-Jun-24	22-Jun-24	41,050.00	Regions, Cities and Territories	Territories
CN4076930	CHRISTIAN BAILEY AGENCIES	Exterior Finishing materials	41014933	18-Jun-24	31-Dec-24	106,416.00	Regions, Cities and Territories	Territories
CN4076931	NIGAS PTY LTD	Exhaust fan system	41014932	19-Jun-24	30-Jun-24	26,611.80	Regions, Cities and Territories	Territories
CN4076932	SOURCE MACHINERY PTY LTD	Excavator	41014928	19-Jun-24	28-Jun-24	99,675.00	Regions, Cities and Territories	Territories
CN4076937	RAINDALE HOLDINGS T/A GLOBAL TESTING SERVICES	Refurbishment of Transformers	41014918	19-Jun-24	31-Mar-25	72,827.00	Regions, Cities and Territories	Territories
CN4076914	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	Medical evacuation services	42009907	24-Jun-24	25-Jun-24	71,766.91	Regions, Cities and Territories	Territories
CN4076924	JULIEMAN PTY LTD T/A COMPLETE BUILDING SUPPLIES WA	Building materials for Patio 73 Gaze Rd	41014955	24-Jun-24	30-Jun-24	25,867.24	Regions, Cities and Territories	Territories
CN4076925	WOODWARD'S AGENCIES PTY LTD NORFOLK ISLAND BUILDING SUPPLIES	Flooring materials for NIHRACS	41014952	24-Jun-24	30-Jun-24	131,510.00	Regions, Cities and Territories	Territories
CN4076926	GML HERITAGE PTY LTD	KAVHA HMP Review	41014951	24-Jun-24	28-Jun-25	46,200.00	Regions, Cities and Territories	Territories
CN4076985	HAYS SPECIALIST RECRUITMENT (AUST)	Placement Fees	42009877	24-Jun-24	31-Aug-24	13,024.00	Regions, Cities and Territories	Territories
CN4077015	Hudson Global Resources (Aust) P/L	Contractor	0042009857	24-Jun-24	30-Jun-25	356,000.00	Regions, Cities and Territories	Territories
CN4075288	ROSEMARY O'BRIEN (LEE)	Locum Doctor Services	41014877	25-Jun-24	30-Jun-25	161,100.00	Regions, Cities and Territories	Territories
CN4076923	SHIRE OF CHRISTMAS ISLAND	Maintenance to Blowholes RD	41014964	25-Jun-24	30-Jun-25	500,000.00	Regions, Cities and Territories	Territories
CN4080294	DXC Technology Australia Pty Ltd T/as Telsyte	Australian Subscription Market Report	0041014968	26-Jun-24	20-Jun-25	16,500.00	Regions, Cities and Territories	Territories
CN4076920	MAN ENERGY SOLUTIONS AUSTRALIA PTY	Parts for Ruston 15K Overhaul	41014976	27-Jun-24	31-Dec-24	414,472.01	Regions, Cities and Territories	Territories
CN4077014	INDIAN OCEAN GROUP TRAINING ASSOCIA	Training	0041014906	17-Jun-24	30-Jun-24	18,505.00	Regions, Cities and Territories	Territories Division

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CN3986264	JACOBS GROUP (AUSTRALIA) PTH LTD	Environmental Investigation	42009330	1-Jul-23	30-Jun-26	13,781,808.71	Transport	Domestic Aviation and Reform
CN3984353	Horizon One Recruitment Pty Ltd	Contractor	42009322	10-Jul-23	5-Jan-24	76,500.00	Transport	Domestic Aviation and Reform
CN3986272	Universal McCann	Advertising	42009326	17-Jul-23	30-Nov-23	11,000.04	Transport	Domestic Aviation and Reform
CN3996372	AERODROME MANAGEMENT SERVICES PTY L	Remote Aerodrome Inspection Services	41014398	7-Aug-23	30-Oct-24	476,949.00	Transport	Domestic Aviation and Reform
CN4002864	NORTHERN TERRITORY AIR SERVICES PTY	Air Transport Services	41014438	1-Sep-23	31-Aug-25	1,744,107.00	Transport	Domestic Aviation and Reform
CN4003890	PUBLIC AFFAIRS NETWORK PTY LTD	Meeting facilitation services	0041014453	12-Sep-23	15-Dec-23	114,620.00	Transport	Domestic Aviation and Reform
CN4011908	SOURCE NATION PTY LTD TRADING AS NGANYA	Community Facilitation Services	0041014518	27-Sep-23	15-Dec-23	111,650.00	Transport	Domestic Aviation and Reform
CN4015977	PROXIMITY ADVISORY SERVICES PTY LTD	Probity and Procurement Services	0041014530	25-Oct-23	15-May-24	225,000.00	Transport	Domestic Aviation and Reform
CN4026211	JANDAKOT AIRPORT HOLDINGS PTY LTD	PFAS sampling near Jandakot Airport	0041014594	29-Nov-23	30-Apr-24	157,824.70	Transport	Domestic Aviation and Reform
CN4026317	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042009601	2-Jan-24	24-Dec-24	238,317.00	Transport	Domestic Aviation and Reform
CN4026215	GHD PTY LTD	Provide advice on the Sydney Airport	0041014617	8-Jan-24	10-May-24	76,000.00	Transport	Domestic Aviation and Reform
CN4039930	ENVIRONMENTAL RESOURCES MANAGEMENT AUSTRALIA	PFAS Airports Investigation Program - Main Works (Tranche 2 Airports)	0042009703	8-Mar-24	30-Jun-26	971,684.51	Transport	Domestic Aviation and Reform
CN4039931	AURECON AUSTRALASIA PTY LTD	PFAS Airports Investigation Program - Main Works (Tranche 2 Airports)	0042009702	8-Mar-24	30-Jun-26	5,566,765.26	Transport	Domestic Aviation and Reform
CN4039932	ROYAL MELBOURNE INSTITUTE OF TECHNO	Women in Aviation Initiative Approach to Market	0041014721	11-Mar-24	11-Sep-24	280,882.00	Transport	Domestic Aviation and Reform
CN4039936	THINKPLACE AUSTRALIA PTY LTD	Women in Aviation Initiative Approach to Market	0041014718	11-Mar-24	11-Sep-24	474,431.63	Transport	Domestic Aviation and Reform
CN4039937	WAI AUSTRALIAN CHAPTER INCORPORATED	Project Management	0041014717	11-Mar-24	11-Mar-25	275,110.00	Transport	Domestic Aviation and Reform
CN4039938	CIVIL AVIATION ACADEMY AUSTRALASIA	Women in Aviation Initiative Approach to Market	0041014716	11-Mar-24	11-Sep-24	245,850.00	Transport	Domestic Aviation and Reform
CN4041036	PEPWORLDWIDE PTY LTD	Executive Training Course	41014729	8-Apr-24	8-Jul-24	11,610.50	Transport	Domestic Aviation and Reform
CN4050220	BLUEFIN RESOURCES P/L	Recruitment services	42009753	18-Apr-24	7-Apr-25	11,875.00	Transport	Domestic Aviation and Reform
CN4072233	TO70 AVIATION (AUSTRALIA) PTY LTD	Domestic slot audit for Sydney Airport	41014892	21-May-24	4-Oct-24	247,861.00	Transport	Domestic Aviation and Reform
CN4063347	PLAIN ENGLISH FOUNDATION PTY LTD	Training Services - Masterclass for Reviewing	42009821	28-May-24	30-Jun-24	102,405.82	Transport	Domestic Aviation and Reform
CN4072225	Hudson Global Resources (Aust) P/L	Contractor	42009871	28-May-24	14-Dec-24	11,440.00	Transport	Domestic Aviation and Reform
CN4075323	McGrath Nicol Advisory Partnership	Financial Analysis of Leased Federal Airports	0042009827	3-Jun-24	30-Aug-24	70,954.00	Transport	Domestic Aviation and Reform
CN4076987	ADE CONSULTING GROUP (VIC) PTY LTD	PFAS Training	41014945	21-Jun-24	30-Jun-24	10,065.00	Transport	Domestic Aviation and Reform
CN4076988	SENVERSA PTY LTD	PFAS Training	41014944	21-Jun-24	30-Jun-24	10,912.00	Transport	Domestic Aviation and Reform
CN4076928	AVIATION AEROSPACE AUSTRALIA	Implement and Deliver the Women in Aviation Industry Initiative	41014947	24-Jun-24	30-Jun-26	578,963.00	Transport	Domestic Aviation and Reform

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CN4076934	CIVIL AVIATION ACADEMY AUSTRALASIA	Implement and Deliver the Women in Aviation Industry Initiative	41014923	24-Jun-24	30-Jun-26	847,000.00	Transport	Domestic Aviation and Reform
CN4076935	GUNGGANDJI PROJECT MANAGEMENT PTY L	Implement and Deliver the Women in Aviation Industry Initiative	41014922	24-Jun-24	30-Jun-26	321,870.47	Transport	Domestic Aviation and Reform
CN4076954	Hudson Global Resources (Aust) P/L	Recruitment services	0041014987	25-Jun-24	24-Dec-24	196,828.00	Transport	Domestic Aviation and Reform
CN4076936	NAVIGATING AVIATION PTY LTD	Implement and Deliver the Women in Aviation Industry Initiative	41014921	28-Jun-24	30-Jun-26	330,000.00	Transport	Domestic Aviation and Reform
CN3988549	Hudson Global Resources (Aust) P/L	Contractor	0042009338	17-Jul-23	15-Dec-23	112,014.00	Transport	International Aviation, Technology and Services
CN3999903	IVE GROUP AUSTRALIA PTY LTD	Mailout services	41014428	19-Jul-23	11-Aug-23	370,000.00	Transport	International Aviation, Technology and Services
CN4002862	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	42009402	29-Aug-23	1-Mar-25	440,643.52	Transport	International Aviation, Technology and Services
CN3999910	CALLIDA PTY LTD	Finanical Management Advisory Services	42009396	1-Sep-23	30-Nov-23	897,360.00	Transport	International Aviation, Technology and Services
CN4002872	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment services	42009419	4-Sep-23	8-Dec-23	29,000.00	Transport	International Aviation, Technology and Services
CN3999915	CENTRE ASIA PACIFIC AVIATION P/L	Data Subscription	41014424	1-Oct-23	30-Sep-24	26,400.00	Transport	International Aviation, Technology and Services
CN4011925	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising Services	0042009462	24-Oct-23	31-Dec-23	24,484.24	Transport	International Aviation, Technology and Services
CN4026324	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Media Campaign	0042009592	24-Oct-23	17-Dec-23	37,825.69	Transport	International Aviation, Technology and Services
CN4032315	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Public Notification of CIFS	0042009639	24-Oct-23	17-Dec-23	37,825.69	Transport	International Aviation, Technology and Services
CN4026224	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment services	0042009588	11-Dec-23	8-Mar-24	27,500.00	Transport	International Aviation, Technology and Services
CN4033093	DRONESEC PTY LTD	Drone Security Subject Matter Expertise	0041014661	30-Jan-24	8-Feb-24	18,667.00	Transport	International Aviation, Technology and Services
CN4034387	Wings Education	AUS PNG MoU Executive Leadership training to transport sector	0041014673	12-Feb-24	30-Jun-24	136,600.00	Transport	International Aviation, Technology and Services
CN4039933	JACOBS GROUP (AUSTRALIA) PTH LTD	Biodiversity Offset Delivery Plan Independent Audit	0042009700	12-Mar-24	27-Sep-24	86,677.80	Transport	International Aviation, Technology and Services
CN4039941	CBR RECRUITMENT PTY LTD	Scribe services for APS5-EL1 recruitment round for Western Sydney Airport Regulatory Policy Branch	0042009708	18-Mar-24	21-Jun-24	11,000.00	Transport	International Aviation, Technology and Services
CN4042192	Australian National University	Management advisory services	0042009724	20-Mar-24	20-Sep-24	209,817.30	Transport	International Aviation, Technology and Services
CN4054156	SPATIAL VISION INNOVATIONS PTY LTD	Drone Rule Digitisation improvements	42009788	22-Apr-24	30-Jun-24	81,950.00	Transport	International Aviation, Technology and Services
CN4050219	WIRU DRONE SOLUTIONS	Drone training and study	41014776	23-Apr-24	30-Jun-24	33,575.00	Transport	International Aviation, Technology and Services
CN4051123	GUNGGANDJI-MANDINGALBAY YIDINJI BOD	Drone uplift study	41014788	29-Apr-24	30-Jun-24	32,000.00	Transport	International Aviation, Technology and Services
CN4059207	MIMAL LAND MANAGEMENT ABORIGINAL CO	Remote Communities Data Collection	41014800	29-Apr-24	30-Jun-24	35,000.00	Transport	International Aviation, Technology and Services
CN4059201	JEWEL HOLDINGS AUSTRALIA PTY LTD	Purchase of Biodiversity Credits	41014843	7-May-24	30-Jun-24	1,804,000.00	Transport	International Aviation, Technology and Services
CN4060257	PLANNING MINISTERIAL CORPORATION	Biodiversity Credits	41014845	16-May-24	12-Jun-24	1,726,450.00	Transport	International Aviation, Technology and Services
CN4063351	CALLIDA PTY LTD	Process mapping and identification services	42009814	24-May-24	30-Jun-24	79,943.00	Transport	International Aviation, Technology and Services

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CN4076927	CENTRAL COAST COUNCIL	Purchase of Biodiversity Credits	41014950	12-Jun-24	10-Jul-24	1,098,900.00	Transport	International Aviation, Technology and Services
CN4099127	LONERGAN RESEARCH PTY LTD	UAS Market Research to inform a Remote ID policy development	0045148820	14-Mar-24	10-May-24	78771.00	Transport	International Aviation, Technology and Services
CN4077013	RANDSTAD PTY LTD	Contractor	0042009858	17-Jun-24	1-Nov-24	100,550.00	Transport	Surface Transport Emissions and Policy
CN4082270	THINKPLACE AUSTRALIA PTY LTD	Procurement of workshop facilitation, venue and catering for external stakeholder event.	0042009921	19-Jun-24	30-Jun-24	38,373.50	Transport	Surface Trans Emissions & Pol
CN3970951	INTELLIGENT TRANSPORT SYSTEMS AUSTR	Professional Memberships	41014267	1-Jul-23	30-Jun-24	19,376.50	Transport	Surface Transport Emissions and Policy
CN3996362	KPMG	Rail technical expertise	42009372	12-Jul-23	30-Jun-26	880,000.00	Transport	Surface Transport Emissions and Policy
CN3992303	PUBLIC AFFAIRS NETWORK PTY LTD	Workshop Facilitation	41014389	13-Jul-23	12-Aug-23	13,400.00	Transport	Surface Transport Emissions and Policy
CN3994578	STAFFING AND OFFICE SOLUTIONS P/L T/A SOS RECRUITMENT	Recruitment services	42009367	27-Jul-23	30-Aug-23	11,220.00	Transport	Surface Transport Emissions and Policy
CN3991458	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	42009346	31-Jul-23	31-Jul-24	310,500.00	Transport	Surface Transport Emissions and Policy
CN3997862	RANDSTAD PTY LTD	Contractor	42009382	28-Aug-23	28-Aug-24	326,500.00	Transport	Surface Transport Emissions and Policy
CN3999917	Hudson Global Resources (Aust) P/L	Contractor	42009390	4-Sep-23	8-Mar-24	72,000.00	Transport	Surface Transport Emissions and Policy
CN4002886	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment services	42009406	5-Sep-23	26-Sep-23	13,475.85	Transport	Surface Transport Emissions and Policy
CN3999920	Adecco Australia P/L	Contractor	42009388	11-Sep-23	23-Feb-24	120,000.00	Transport	Surface Transport Emissions and Policy
CN4002877	RANDSTAD PTY LTD	Contractor	42009415	11-Sep-23	9-Feb-24	110,000.00	Transport	Surface Transport Emissions and Policy
CN4006901	THINKPLACE AUSTRALIA PTY LTD	Workshop facilitator	0042009439	18-Sep-23	30-Jun-24	45,000.00	Transport	Surface Transport Emissions and Policy
CN4015990	SHU-LING CHEN	Research Services	0041014509	2-Oct-23	20-Dec-23	40,000.00	Transport	Surface Transport Emissions and Policy
CN4015985	REASON GROUP PTY LTD	ICT Scoping and Design Services	0042009494	27-Oct-23	26-Mar-24	330,000.00	Transport	Surface Transport Emissions and Policy
CN4018517	Hudson Global Resources (Aust) P/L	Labour Hire Worker	0042009554	27-Nov-23	28 Sept 24	141,500.00	Transport	Surface Transport Emissions and Policy
CN4028768	GHD PTY LTD	Commercial advice	0042009609	5-Jan-24	22 Sep-2024	873,550.00	Transport	Surface Transport Emissions and Policy
CN4033080	WORLD ROAD ASSOCIATION (PIARC) MONDIALE DE LA ROUTE	Association Membership	0041014656	30-Jan-24	31-Dec-24	44,000.00	Transport	Surface Transport Emissions and Policy
CN4033235	HAYS SPECIALIST RECRUITMENT (AUST)	Temporary Personnel services	0042009652	7-Feb-24	21 August 24	261,390.00	Transport	Surface Transport Emissions and Policy
CN4039370	BIOTEXT PTY LTD	Copy editing of public consultation papers	42009695	6-Mar-24	10-Apr-24	16,500.00	Transport	Surface Transport Emissions and Policy
CN4039364	OECD	International Transport Forum membership contribution	0041014710	7-Mar-24	31-Dec-24	122,000.00	Transport	Surface Transport Emissions and Policy
CN4044792	PLAIN ENGLISH FOUNDATION PTY LTD	Education and Training Services	41014744	9-Apr-24	18-Apr-24	44,792.56	Transport	Surface Transport Emissions and Policy
CN4063359	McGrath Nicol Advisory Partnership	Probity advice	41014807	8-May-24	31-Dec-24	114,397.75	Transport	Surface Transport Emissions and Policy

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CN4063348	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor Services	42009817	28-May-24	26-May-25	338,949.00	Transport	Surface Transport Emissions and Policy
CN4075321	DELOITTE TOUCHE TOHMATSU	Macro and microeconomic modelling	42009831	5-Jun-24	23-Jul-24	61,916.80	Transport	Surface Transport Emissions and Policy
CN4075304	INDIGECO PTY LTD	Recruitment services	0042009847	11-Jun-24	10-Jun-25	14,000.00	Transport	Surface Transport Emissions and Policy
CN4082283	COMPASS IOT	Motor Vehicle dataset and analytics	0041014943	21-Jun-24	21-Dec-24	198,000.00	Transport	Surface Transport Emissions Policy

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Contracts by Division – YTD 2024-25 (as at 31 December 2024)

CN ID	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (AUD)	Group	Division
CN4080292	1-STOP CONNNECTIONS PTY LTD	Import/Export shipping container movements	0041014978	28-Jun-24	12-Jul-24	121,000.00	Chief Operating Officer	Data Research Strategy & NZU
CN4037311	KPMG	Social Benefits Remote Regional Roads 2	0042009674	1-Jul-24	31-Dec-24	198,370.70	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4076971	MARITIME INSIGHTS & INTELLIGENCE LI	Vessel movement data	0041014972	1-Jul-24	30-Jun-27	206,394.49	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4085141	COMMITTEE FOR ECONOMIC DEVELOPMENT OF AUSTRALIA (CEDA)	CEDA membership 2024-25	0041015022	1-Aug-24	30-Apr-25	11,770.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4085149	UNIVERSITY OF NEW SOUTH WALES	Training	0041014991	8-Jul-24	31-Aug-24	14,850.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4092888	OAG AVIATION WORLDWIDE PTE LTD	Subscription	0041015058	23-Aug-24	30-Jun-25	19,335.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4099260	BIS OXFORD ECONOMICS	Cost Escalation Project 2024	0042010019	6-Sep-24	11-Oct-24	131,868.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4099834	PUBLIC AFFAIRS NETWORK PTY LTD	Research Strategy Workshops	0041015105	25-Sep-24	30-Jun-25	46,200.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4100519	DATA#3 LTD	Software	0042010032	1-Oct-24	31-Mar-25	82,500.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4100520	DATA#3 LTD	Software	0042010030	1-Oct-24	30-Sep-25	459,350.10	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4109986	BLOOMBERG AUSTRALIA PTY	Specialist climate data and analysis	0041015233	10-Nov-24	4-Sep-25	193,200.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4111756	GLOBAL DATA UK LTD	Market Analysis Data Subscriptions 2024-25	0041015254	12-Dec-24	11-Dec-25	51,743.74	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4117363	ROYAL MELBOURNE INSTITUTE OF TECHNO	Data subscription renewal with AUO portal	0042010146	16-Dec-24	30-Jun-25	137,500.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4119295	DATACAMP INC	Data Subscription Services	0041015306	5-Dec-24	27-Nov-25	27,500.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4099274	Grace Records Management Aust P/L	Offsite Storage & Destruction Services	0041015079	1-Sep-24	31-Aug-26	480,000.00	Chief Operating Officer	Data, Research, Strategy & Net Zero
CN4076962	PHOENIX MANAGEMENT SERVICES PTY LTD	SAP Support Services	0042009893	1-Jul-24	30-Jun-25	198,000.00	Chief Operating Officer	Finance, Budget & Governance
CN4076963	EPI-USE AUSTRALIA PTY LIMITED	SAP Support Services	0042009892	1-Jul-24	30-Jun-25	197,472.00	Chief Operating Officer	Finance, Budget & Governance
CN4076964	EPI-USE AUSTRALIA PTY LIMITED	SAP Support Services	0042009891	1-Jul-24	30-Jun-25	363,528.00	Chief Operating Officer	Finance, Budget & Governance
CN4076995	INFOCAPITAL PTY LTD	TM1 licences	0042009872	1-Jul-24	30-Jun-25	13,611.44	Chief Operating Officer	Finance, Budget & Governance
CN4082264	KROLL AUSTRALIA PTY LTD	Valuation Services	0041015004	15-Jul-24	13-Sep-24	68,640.00	Chief Operating Officer	Finance, Budget & Governance
CN4088290	CPA AUSTRALIA	CPA Congress 2024	0041015033	8-Aug-24	30-Nov-24	25,217.90	Chief Operating Officer	Finance, Budget & Governance
CN4090075	SPINIFEXIT GLOBAL PTY LTD	Easy Single Touch Payroll	0041015049	19-Aug-24	14-Jun-26	79,970.00	Chief Operating Officer	Finance, Budget & Governance
CN4090106	SAP AUSTRALIA PTY LTD	SAP Cloud Platform Integration	0042009943	30-Jul-24	29-Jul-25	17,301.50	Chief Operating Officer	Finance, Budget & Governance
CN4099268	KAREN WILLIAMS	Support to the Establishment of the Financial Governance Function	0041015104	9-Sep-24	31-Dec-24	40,000.00	Chief Operating Officer	Finance, Budget & Governance
CN4117276	AGORA CONSULTING PTY LTD	Lessons Learnt Review	0042010141	30-Oct-24	31-Mar-25	124,000.00	Chief Operating Officer	Finance, Budget & Governance

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CN4128458	REFINITIVE AUSTRALIA PTY LIMITED	Vendor Due Diligence Data Service	0041015335	24-Dec-24	24-Dec-25	39,600.00	Chief Operating Officer	Finance, Budget & Governance
CN4075311	REALLY AWESOME PEOPLE PTY LTD	Contractor	0042009843	1-Jul-24	30-Jun-25	382,810.48	Chief Operating Officer	Information Technology
CN4075319	HIDE AND SEEK GROUP PTY LTD	Intranet Support Services	0042009833	1-Jul-24	30-Dec-24	35,790.00	Chief Operating Officer	Information Technology
CN4076953	NORFOLK ISLAND DATA SERVICES	Cabling Services	0041014990	5-Jul-24	5-Sep-24	57,157.10	Chief Operating Officer	Information Technology
CN4076956	DATA#3 LTD	Cisco Maintenance and Support	0042009904	5-Jul-24	30-Jun-25	349,276.71	Chief Operating Officer	Information Technology
CN4076957	TECHNOVATE STRATEGIC SOLUTIONS PTY	Senior Enterprise Architect	0042009903	1-Jul-24	30-Jun-25	412,984.00	Chief Operating Officer	Information Technology
CN4076972	SALORIX PTY LTD	Contractor	0042009885	1-Jul-24	30-Jun-25	326,040.00	Chief Operating Officer	Information Technology
CN4076990	4DATA IT PTY LTD	IT Services	0042009875	1-Jul-24	30-Jun-25	350,000.00	Chief Operating Officer	Information Technology
CN4077002	SIMPLER TECHNOLOGY CONSULTING PTY L	ICT Temporary Personnel	0042009866	1-Jul-24	30-Jun-25	369,512.00	Chief Operating Officer	Information Technology
CN4082269	APPROACH CONSULTING PTY LTD	IT Contractor Services	0042009923	12-Jul-24	30-Jun-25	319,600.00	Chief Operating Officer	Information Technology
CN4082280	NORFOLK TELECOM	Lease of Fibre on Norfolk Island	0041014993	4-Jul-24	30-Jun-26	72,000.00	Chief Operating Officer	Information Technology
CN4082284	VERIZON AUSTRALIA PTY LIMITED	Secure Internet Gateway	0041014837	1-Aug-24	30-Jul-27	3,291,916.00	Chief Operating Officer	Information Technology
CN4090077	AMNESIUM PTY LTD	Computer Equipment and Accessories	0042009986	14-Aug-24	14-Nov-24	50,252.40	Chief Operating Officer	Information Technology
CN4090078	DATA#3 LTD	Microsoft Licenses	0042009984	1-Sep-24	30-Jun-25	40,636.31	Chief Operating Officer	Information Technology
CN4099832	THE TRUSTEE FOR CONSTECH UNIT TRUST CTDS AUSTRALIA PTY LTD	IT Services	0042010027	27-Sep-24	26-Mar-25	11,313.50	Chief Operating Officer	Information Technology
CN4099833	BEVINGTON CONSULTING PTY LTD	Front Door Process Improvement	0042010026	26-Sep-24	24-Jan-25	54,230.00	Chief Operating Officer	Information Technology
CN4106518	HEWLETT PACKARD AUST PTY LTD	LTO-9 Tape Drive and LTO-9 Tapes	0042010066	28-Oct-24	28-Jan-25	13,102.86	Chief Operating Officer	Information Technology
CN4106699	THE TRUSTEE OF KIRRA SERVICES UNIT	IT related hardware and accessories	0042010048	31-Oct-24	30-Apr-25	36,096.00	Chief Operating Officer	Information Technology
CN4109372	OPTUS NETWORKS PTY LIMITED OPTUS	Cisco Handsets	0042010077	1-Nov-24	31-Dec-24	19,662.78	Chief Operating Officer	Information Technology
CN4111205	MTP SERVICES PTY LTD	IT development and sustainment services	0042010101	2-Dec-24	28-Nov-25	3,553,836.00	Chief Operating Officer	Information Technology
CN4111477	DATA#3 LTD	Provision of Cisco Networking Equipment	0042010114	25-Nov-24	25-Nov-29	291,915.84	Chief Operating Officer	Information Technology
CN4111479	ELYSIUM DIGITAL PTY LTD	Development of a future SaaS Platform Sustainment Model	0042010112	20-Nov-24	31-Jan-25	69,080.00	Chief Operating Officer	Information Technology
CN4111758	INFO-TECH RESEARCH GROUP PTY LTD	Advisory Membership	0042010109	25-Nov-24	24-Nov-26	105,099.50	Chief Operating Officer	Information Technology
CN4112454	THE TRUSTEE FOR CONSTECH UNIT TRUST CTDS AUSTRALIA PTY LTD	MobileIron and Exchange Migration Services	0042010117	2-Dec-24	2-Jun-25	21,087.00	Chief Operating Officer	Information Technology

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CN4113689	CHALFONT CONSULTING PTY LTD	IT Application Services	0042010123	2-Dec-24	1-Dec-25	1,888,744.00	Chief Operating Officer	Information Technology
CN4113691	OPTUS NETWORKS PTY LIMITED OPTUS	Voice Telephony PABX/Cloud Calling	0042010121	27-Nov-24	30-Oct-26	1,749,132.00	Chief Operating Officer	Information Technology
CN4115233	HP PPS AUSTRALIA PTY LTD	ICT Equipments	0042010129	5-Dec-24	4-Mar-25	311,542.00	Chief Operating Officer	Information Technology
CN4115368	INTOPIA PPTY LTD	Digital accessibility maturity assessment	0042010134	9-Dec-24	28-Feb-25	29,040.00	Chief Operating Officer	Information Technology
CN4119297	FACTOR TECH PTD LTD	ICT Professional Services	0042010154	24-Dec-24	30-Jun-25	542,859.41	Chief Operating Officer	Information Technology
CN4082268	STRACHAN LEGAL AND POLICY PTY LTD	Legal Services Training Support 2024-25	0041014999	15-Jul-24	13-Dec-24	194,920.00	Chief Operating Officer	Legal Legn Liaison & Privacy
CN4088289	NORTON ROSE FULBRIGHT	Legal Services 2024-25	0042009970	12-Aug-24	30-Jun-25	2,797,591.00	Chief Operating Officer	Legal Legn Liaison & Privacy
CN4106693	SKAPINKER LAW PTY LTD	Legal Services 2024-25	0041015187	25-Oct-24	3-Feb-25	14,520.00	Chief Operating Officer	Legal Legn Liaison & Privacy
CN4106695	LIFE UNLIMITED HEALTH SOLUTIONS	Legal Services 2024-25	0041015182	18-Oct-24	11-Dec-24	28,600.00	Chief Operating Officer	Legal Legn Liaison & Privacy
CN4106698	lawyerbank Pty Ltd	Legal Services 2024-25	0042010049	7-Nov-24	9-May-25	270,270.00	Chief Operating Officer	Legal Legn Liaison & Privacy
CN4107714	STRACHAN LEGAL AND POLICY PTY LTD	Legal Services 2024-25 - Learning and Development Sessions	0041015207	5-Nov-24	13-Dec-24	110,600.00	Chief Operating Officer	Legal Legn Liaison & Privacy
CN4109369	LEXISNEXIS	Legal Research Services	0041015222	1-Nov-24	1-Nov-25	149,450.00	Chief Operating Officer	Legal Legn Liaison & Privacy
CN4109370	MADDOCKS	Legal Services 2024-25 - Secondment	0042010080	18-Nov-24	18-Feb-25	349,953.78	Chief Operating Officer	Legal Legn Liaison & Privacy
CN4109371	ASHURST	Legal Services 2024-25 - Secondment	0042010079	13-Nov-24	13-Feb-25	252,540.00	Chief Operating Officer	Legal Legn Liaison & Privacy
CN4120325	Hays Specialist Recruitment	Melbourne CLNO	42010162	11 Dec 24	30 Jun 25	44,585.20	Chief Operating Officer	People, Culture & Change
CN3858117	FAIRFAX MEDIA PUBLICATIONS PTY LTD	Subscription	45145520	7-Mar-24	6-Mar-25	39,625.05	Chief Operating Officer	People, Culture & Change
CN4056895	9160AUSTRALIAN PUBLIC SERVICE COMMISSION	Education and Training Services	0041014830	5-Jul-24	30-Jun-25	14,000.00	Chief Operating Officer	People, Culture and Change
CN4075305	WHON PTY LTD	Executive Learning Group Membership	0041014895	1-Jul-24	30-Jun-25	23,512.50	Chief Operating Officer	People, Culture and Change
CN4076951	EGON ZEHNDER INTERNATIONAL PTY LTD	Education and training	0041014992	8-Jul-24	24-Dec-24	175,000.00	Chief Operating Officer	People, Culture and Change
CN4076966	MELTWATER AUSTRALIA PTY LTD	Social media management services	0042009889	1-Jul-24	30-Jun-25	32,868.00	Chief Operating Officer	People, Culture and Change
CN4076970	iSentia	Media monitoring services	0042009886	1-Jul-24	30-Jun-25	638,000.00	Chief Operating Officer	People, Culture and Change
CN4076979	ATTIVO CONSULTING PTY LTD	Neuro-inclusive Awareness Program	0041014960	1-Jul-24	30-Jun-25	13,860.00	Chief Operating Officer	People, Culture and Change
CN4076991	Australian Disability Network Ltd	Disability Confident Training	0041014938	1-Jul-24	30-Jun-25	17,556.00	Chief Operating Officer	People, Culture and Change
CN4076993	LIFELINE AUSTRALIA LTD	Managing Challenging Interactions	0041014937	1-Jul-24	30-Jun-25	15,950.00	Chief Operating Officer	People, Culture and Change
CN4076996	LIFELINE AUSTRALIA LTD	Accidental Counsellor Training	0041014936	1-Jul-24	30-Jun-25	19,910.00	Chief Operating Officer	People, Culture and Change
CN4077000	The Australian and New Zealand School of Government Ltd	National Regulators Community of Practice	0041014926	1-Jul-24	30-Jun-25	16,500.00	Chief Operating Officer	People, Culture and Change

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CN4077024	SIRVA PTY LTD	Relocation and Storage Services	0041014773	1-Jul-24	30-Jun-27	60,000.00	Chief Operating Officer	People, Culture and Change
CN4082271	TSA Riley PTY LTD	Project Management and Contract Administration	0041014998	8-Jul-24	22-Dec-28	4,837,328.09	Chief Operating Officer	People, Culture and Change
CN4082274	Australian Disability Network Ltd	Australian Disability Network Gold membership 2024	0041014997	3-Jul-24	30-Jun-25	14,520.00	Chief Operating Officer	People, Culture and Change
CN4085854	9290 COMCARE AUSTRALIA	2023-24 Comcare Insurance	0041015027	1-Jul-24	30-Jun-25	1,580,519.80	Chief Operating Officer	People, Culture and Change
CN4088293	Gillian Beaumont Recruitment Pty Li	Recruitment Services	0042009951	26-Jul-24	26-Jul-25	142,500.00	Chief Operating Officer	People, Culture and Change
CN4088296	MONASH UNIVERSITY	Education and Training Services	0041014980	22-Jul-24	31-Oct-24	89,000.00	Chief Operating Officer	People, Culture and Change
CN4090071	THE NOUS GROUP	Learning and Development Services.	0042009988	13-Aug-24	30-Jun-26	488,070.00	Chief Operating Officer	People, Culture and Change
CN4090073	VENTIA PROPERTY PTY LTD	Capital Works	45150390	22-Aug-24	30-Jun-25	48,840.00	Chief Operating Officer	People, Culture and Change
CN4090079	9160AUSTRALIAN PUBLIC SERVICE COMMISSION	Education and Training Services	0041015047	2-Sep-24	10-Dec-24	14,000.00	Chief Operating Officer	People, Culture and Change
CN4090110	9160AUSTRALIAN PUBLIC SERVICE COMMISSION	Education and Training Services	0041015018	27-Aug-24	11-Dec-24	20,500.00	Chief Operating Officer	People, Culture and Change
CN4092879	WHON PTY LTD	Education and Training Services	0041015077	31-Aug-24	30-Aug-25	13,035.00	Chief Operating Officer	People, Culture and Change
CN4092880	WHON PTY LTD	Education and Training Services	0041015076	31-Aug-24	31-Aug-25	13,035.00	Chief Operating Officer	People, Culture and Change
CN4092889	HOLAN GROUP PTY LTD	Strategic planning workshop	0041015057	12-Aug-24	31-Aug-24	12,650.00	Chief Operating Officer	People, Culture and Change
CN4099264	BMF ADVERTISING PTY LTD	Road Safety Campaign Advertising	0042010010	9-Sep-24	30-Jun-25	1,584,000.00	Chief Operating Officer	People, Culture and Change
CN4099276	WAC SPORTS PTY LTD	2024 NSW Koori Knockout - Bronze Package	0041015059	4-Oct-24	7-Oct-24	16,500.00	Chief Operating Officer	People, Culture and Change
CN4099828	Verian Group Australia Pty Ltd	Market Research Services	0042010006	2-Sep-24	30-Jun-25	704,544.50	Chief Operating Officer	People, Culture and Change
CN4099831	PROCUREMENT PROFESSIONALS	Probity Advisory Services	0042010028	20-Sep-24	30-Jun-28	70,400.00	Chief Operating Officer	People, Culture and Change
CN4100515	THE TRUSTEE FOR THE VAN MEEGEN FAMI T/A DIRECTIONS FOR CHANGE	Executive Coaching Workshop	0041015142	29-Aug-24	27-Aug-25	45,000.00	Chief Operating Officer	People, Culture and Change
CN4100517	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Recruitment Advertising and Marketing	0042010035	23-Jul-24	31-Dec-24	17,979.06	Chief Operating Officer	People, Culture and Change
CN4101649	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Recruitment Advertising and Marketing	0042010038	5-Sep-24	31-Dec-24	40,487.89	Chief Operating Officer	People, Culture and Change
CN4101807	Horizon One Recruitment Pty Ltd	UVEP Recruitment Process	0042010044	1-Aug-24	11-Oct-24	29,552.12	Chief Operating Officer	People, Culture and Change
CN4101808	RELATBL RECRUITING PTY LTD	EA conversion fee	0042010040	13-Sep-24	31-Oct-24	19,921.50	Chief Operating Officer	People, Culture and Change
CN4104203	CPM REVIEWS PTY LTD	Investigation services	0042010013	9-Sep-24	9-Mar-25	22,000.00	Chief Operating Officer	People, Culture and Change
CN4104817	CCH Australia Limited	Media alert service	0041015013	10-Oct-24	9-Oct-25	32,653.39	Chief Operating Officer	People, Culture and Change
CN4105311	COMMONWEALTH SUPERANNUATION CORPARA	2024-25 CSC - PSS/CSS Administration Fee Billing Arrangement	0041015189	1-Jul-24	30-Jun-25	323,240.00	Chief Operating Officer	People, Culture and Change

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CN4107715	THE HATCHERY (HUB) PTY LTD	Public Sector Women in Leadership Summit 2025	0041015196	30-Oct-24	26-Feb-25	13,999.98	Chief Operating Officer	People, Culture and Change
CN4109374	Swift Digital	Swift Digital (DITRDCA licence)	0041015192	5-Nov-24	4-Nov-25	12,705.00	Chief Operating Officer	People, Culture and Change
CN4109375	VENTIA PROPERTY PTY LTD	Security Zone Upgrade	45150822	28-Oct-24	30-Jun-25	142,175.00	Chief Operating Officer	People, Culture and Change
CN4109971	HALL AND PARTNERS PTY LTD	Evaluation Research Services	0042010096	21-Nov-24	30-Jun-25	160,776.00	Chief Operating Officer	People, Culture and Change
CN4109972	Cultural Perspectives Pty Ltd T/A D DiverseWerks	Government Campaign Services	0042010094	21-Nov-24	30-Jun-25	103,151.62	Chief Operating Officer	People, Culture and Change
CN4111196	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Media Services - Road Safety	0042010110	27-Nov-24	15-Apr-25	8,140,000.00	Chief Operating Officer	People, Culture and Change
CN4111199	Carbon Media Pty Ltd	First Nations Creatives Services	0042010099	22-Nov-24	30-Jun-25	160,600.00	Chief Operating Officer	People, Culture and Change
CN4111200	Cox Inall Change	PR services	0042010098	22-Nov-24	30-Jun-25	417,995.31	Chief Operating Officer	People, Culture and Change
CN4111202	VENTIA PROPERTY PTY LTD	New Townsville office and fit out	45151065	18-Nov-24	31-Dec-25	888,188.40	Chief Operating Officer	People, Culture and Change
CN4111203	VENTIA PROPERTY PTY LTD	New Adelaide office and fit out	45151062	18-Nov-24	31-Dec-25	1,319,749.20	Chief Operating Officer	People, Culture and Change
CN4111755	VENTIA PROPERTY PTY LTD	New Melbourne office and fit out	45151078	18-Nov-24	30-Jun-26	3,306,881.60	Chief Operating Officer	People, Culture and Change
CN4112455	VENTIA PROPERTY PTY LTD	New Office and Fit-out	45151096	18-Nov-24	31-Dec-25	1,329,204.80	Chief Operating Officer	People, Culture and Change
CN4115369	HAYS SPECIALIST RECRUITMENT (AUST)	Melbourne Office Assistant - part time	0041015269	11-Dec-24	11-Jun-25	44,585.20	Chief Operating Officer	People, Culture and Change
CN4117274	Hudson Global Resources (Aust) P/L	Senior Media Officer	0042010145	27-Sep-24	27-Feb-25	11,440.00	Chief Operating Officer	People, Culture and Change
CN4118591	HAYS SPECIALIST RECRUITMENT (AUST)	Labour hire services	0042010149	11-Dec-24	30-Jun-25	44,585.20	Chief Operating Officer	People, Culture and Change
CN4126267	Ian McPhee Consulting	Audit and Risk Committee member	0041015332	1-Jan-25	31-Dec-26	120,000.00	Chief Operating Officer	People, Culture & Change
CN4126268	DAVID BRYANT CONSULTING PTY LTD	Audit and Risk Committee member	0041015331	1-Jan-25	31-Dec-26	65,000.00	Chief Operating Officer	People, Culture & Change
CN4076955	NINTI ONE LIMITED	Telecommunications research	0041014988	3-Jul-24	30-May-25	75,000.00	Communications & Media Group	Comms Services & Consumer
CN4085142	DELOITTE TOUCHE TOHMATSU	SMS Sender ID Register Cost Benefit Analysis	0042009938	12-Jul-24	30-Aug-24	149,878.00	Communications & Media Group	Comms Services & Consumer
CN4090064	UNIVERSITY OF TECHNOLOGY SYDNEY	Code development	0042009985	21-Aug-24	31-Dec-24	251,168.50	Communications & Media Group	Comms Services & Consumer
CN4090076	Hudson Global Resources (Aust) P/L	Labour hire	0042009987	26-Aug-24	24-Dec-24	100,000.00	Communications & Media Group	Comms Services & Consumer
CN4096565	Concentrix Services Pty Ltd	National Relay Service	0041015073	21-Aug-24	30-Sep-27	65,995,588.56	Communications & Media Group	Comms Services & Consumer
CN4105312	INTERNET SOCIETY OF AUSTRALIA	Mechanisms to support community engagement at aulGF	0041015177	16-Oct-24	29-Oct-24	18,700.00	Communications & Media Group	Comms Services & Consumer
CN4107716	Derwent Executive Pty Ltd	ACMA appointments - Executive Search	0042010067	28-Oct-24	30-Jun-25	77,000.00	Communications & Media Group	Comms Services & Consumer

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CN4109990	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Adversiting Services	0042010081	12-Nov-24	24-Nov-24	10,668.33	Communications & Media Group	Comms Services & Consumer
CN4076965	HAYS SPECIALIST RECRUITMENT (AUST)	Communications Specialist	0042009890	1-Jul-24	30-Jun-25	259,545.00	Communications & Media Group	Communications Infrastructure
CN4082279	RANDSTAD PTY LTD	Recruitment services	0042009910	10-Jul-24	30-Jun-25	14,135.00	Communications & Media Group	Communications Infrastructure
CN4082282	DELOITTE TOUCHE TOHMATSU	Telecommunications advice and modelling	0042009896	1-Jul-24	31-Jan-25	207,300.00	Communications & Media Group	Communications Infrastructure
CN4090061	SCYNE ADVISORY PTY LTD	USO Technical Trials	0041015055	21-Aug-24	30-Jun-25	5,972,482.00	Communications & Media Group	Communications Infrastructure
CN4098173	LONERGAN RESEARCH PTY LTD	Market Research	0042010020	18-Sep-24	30-Nov-24	75,977.00	Communications & Media Group	Communications Infrastructure
CN4112453	CBR RECRUITMENT PTY LTD	Provision of scribing services and interview scheduling	0042010119	24-Sep-24	21-Oct-24	17,023.05	Communications & Media Group	Communications Infrastructure
CN4109373	LIFELINE AUSTRALIA LTD	Training	0041015203	1-Nov-24	30-Jun-25	27,482.40	Communications & Media Group	Digital Platforms, Safety and Class
CN4111198	AVID CERTIFICATION SERVICES LTD AGE CHECK CERTIFICATION SERVICES P/	Age Assurance Technology Trial	0041015246	8-Nov-24	30-Jun-25	3,830,277.00	Communications & Media Group	Digital Platforms, Safety and Class
CN4076973	Adam Chant Projectionist	Specialist projectionist services	0041014971	1-Jul-24	26-Feb-25	70,000.00	Communications & Media Group	Digital Platforms, Safety & Class
CN4111204	THE SOCIAL DECK PTY LTD	Advertising for the introduction of new minimum classifications for gambling-like content in video games	0042010105	22-Nov-24	30-Jun-25	330,000.00	Communications & Media Group	Digital Platforms, Safety & Class
CN4076960	THE NIELSEN COMPANY AUSTRALIA PTY L	Nielsen Consumer Media View	0041014982	1-Jul-24	30-Jun-25	171,934.40	Communications & Media Group	Media Policy
CN4082257	Omera Partners Pty Ltd	Recruitment and search services	0042009929	19-Jul-24	31-Oct-24	46,750.00	Communications & Media Group	Media Policy
CN4082262	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising Director of the Classification Board Recruitment	0041015007	19-Jul-24	31-Aug-24	48,708.42	Communications & Media Group	Media Policy
CN4085143	Nielsen Television Audience Measure Ltd	Regional Free to Air TV Ratings Reports	0041015017	30-Jul-24	30-Sep-24	15,950.00	Communications & Media Group	Media Policy
CN4085145	TEABBA ASSOCIATION TOPEND ABORIGINAL BUSH BROADCASTING	For the provision of: information and research to explore television infrastructure in remote First Nations communities in the Top End	0041015016	23-Jul-24	6-Sep-24	16,940.00	Communications & Media Group	Media Policy
CN4088291	PILBARA AND KIMBERLEY ABORIGINAL ME PAKAM	Broadcasting Infrastructure Audit Services	0041015032	7-Aug-24	13-Sep-24	15,070.00	Communications & Media Group	Media Policy
CN4092884	THE SOCIAL RESEARCH CENTRE	Television and Media Survey 2024	0042009994	29-Aug-24	3-Jun-25	393,012.00	Communications & Media Group	Media Policy
CN4092885	Challis & Company Pty Limited	Executive Recruitment Services	0042009993	27-Aug-24	27-Aug-26	215,000.00	Communications & Media Group	Media Policy
CN4097131	AUSTRALIAN INSTITUTE OF FAMILY STUD	Literature Review	0042009982	22-Jul-24	11-Nov-24	93,706.23	Communications & Media Group	Media Policy
CN4099267	THE SOCIAL RESEARCH CENTRE	Age Assurance Consumer Research	0042010000	28-Aug-24	31-Dec-24	278,293.40	Communications & Media Group	Media Policy
CN4099835	AMANDA O'ROURKE & ASSOCIATES PTY LT	Recruitment Services	0042010023	18-Sep-24	17-Sep-25	17,800.00	Communications & Media Group	Media Policy

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CN4099838	DXC Technology Australia Pty Ltd T/as Telsyte	Australian Subscription Entertainment Study 2024	0041015093	18-Sep-24	30-Sep-25	16,500.00	Communications & Media Group	Media Policy
CN4102090	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising services for SBS Chairperson position	0042010039	4-Oct-24	25-Oct-24	55,000.00	Communications & Media Group	Media Policy
CN4075308	NAGLE ACCOUNTING PTY LTD	Assess applications to Digital Games Tax Offset	0041014891	1-Jul-24	30-Jun-25	165,000.00	Creative Economy & the Arts Group	Creative Economy
CN4077016	LBD ACCOUNTANTS & ADVISORS	Assess applications to Digital Games Tax Offset	0041014904	1-Jul-24	30-Jun-25	165,000.00	Creative Economy & the Arts Group	Creative Economy
CN4082256	SWEET PEA ARTS PTY LTD	Artwork Acquisition 16826	0041015009	1-Jul-24	31-Jul-24	18,000.00	Creative Economy & the Arts Group	Creative Economy
CN4082278	MILANI GALLERY	Artwork Acquisition	0041014994	1-Jul-24	31-Aug-24	16,500.00	Creative Economy & the Arts Group	Creative Economy
CN4090063	NATIONAL LIBRARY OF AUSTRALIA	Membership Fee	0041015048	1-Jul-24	30-Jun-25	19,766.56	Creative Economy & the Arts Group	Creative Economy
CN4090084	IAS Logistics Pty Ltd	domestic freight and logistics Melbourne	0041015036	13-Aug-24	6-Sep-24	19,845.38	Creative Economy & the Arts Group	Creative Economy
CN4094231	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising Services	0042010005	26-Aug-24	20-Sep-24	21,000.00	Creative Economy & the Arts Group	Creative Economy
CN4099261	DATA ANALYSIS AUSTRALIA	Statistical Survey Assistance	0041015092	26-Aug-24	30-Jun-25	40,700.00	Creative Economy & the Arts Group	Creative Economy
CN4099273	Hudson Global Resources (Aust) P/L	Temporary Personnel- Executive Assistant	0042010004	3-Sep-24	25-Oct-24	23,256.00	Creative Economy & the Arts Group	Creative Economy
CN4099830	LUMICOM PTY LTD	Artbank Projector	0041015121	24-Sep-24	30-Sep-24	16,480.20	Creative Economy & the Arts Group	Creative Economy
CN4100514	CHANDLER MACLEOD GROUP LIMITED	Labour Hire	0042010037	14-Oct-24	31-Jan-25	63,500.00	Creative Economy & the Arts Group	Creative Economy
CN4100516	IAS Logistics Pty Ltd	Crating, Germany Repatriation 2024	0041015124	2-Oct-24	13-Dec-24	26,320.00	Creative Economy & the Arts Group	Creative Economy
CN4100523	IAS Logistics Pty Ltd	Crate preparation, USA Return 2024	0041015098	23-Sep-24	15-Nov-24	39,325.00	Creative Economy & the Arts Group	Creative Economy
CN4101935	ONESPACE GALLERY CREATIVEMOVE PTY LTD	Artwork 16867	0041015161	3-Sep-24	31-Oct-24	17,500.00	Creative Economy & the Arts Group	Creative Economy
CN4102087	BUCKFORD ILLUMINATION GROUP PTY LTD	Lighting, Collingwood.	0041015148	9-Sep-24	30-Nov-24	18,737.75	Creative Economy & the Arts Group	Creative Economy
CN4102924	EDUCATION SERVICES AUSTRALIA LTD	Modernisation of the school library survey	0041015150	17-Sep-24	30-Jun-25	16,500.00	Creative Economy & the Arts Group	Creative Economy
CN4104192	EDUCATION SERVICES AUSTRALIA LTD	Survey and data analysis services	0041015185	19-Aug-24	30-Jun-25	299,530.00	Creative Economy & the Arts Group	Creative Economy
CN4105307	Civica Pty Ltd	Public library catalogue data	0041015195	9-Oct-24	30-Jun-25	13,750.00	Creative Economy & the Arts Group	Creative Economy
CN4105310	THE TRUSTEE FOR MELHOP KNIGHT FAMIL DARREN KNIGHT GALLERY	Artwork 16867	0041015198	13-Sep-24	30-Nov-24	10,000.00	Creative Economy & the Arts Group	Creative Economy
CN4106690	WHERE TO RESEARCH BASED CONSULTING P LTD	Market Research for Indigenous Cultural and Intellectual Property rights	0042010075	11-Oct-24	30-Jun-25	79,750.00	Creative Economy & the Arts Group	Creative Economy
CN4106697	IAS Logistics Pty Ltd	International Freight USA Repatriation 2024	0041015163	15-Oct-24	15-Nov-24	150,212.53	Creative Economy & the Arts Group	Creative Economy
CN4107717	IAS Logistics Pty Ltd	International Freight, Germany Repatriation 2024	0041015188	28-Oct-24	13-Dec-24	86,211.71	Creative Economy & the Arts Group	Creative Economy

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CN4107720	IAS Logistics Pty Ltd	Domestic Freight, USA Repatriation 2024	0041015184	25-Oct-24	22-Nov-24	32,403.25	Creative Economy & the Arts Group	Creative Economy
CN4109991	Outstation	Artwork Acquisition	0041015212	11-Sep-24	31-Jan-25	11,200.00	Creative Economy & the Arts Group	Creative Economy
CN4109992	SDR NT Pty Ltd	Work of Art	0041015208	5-Nov-24	5-Nov-25	10,300.00	Creative Economy & the Arts Group	Creative Economy
CN4111476	COMA GALLERY SYDNEY PTY LTD	Work of art	0041015253	28-Nov-24	31-Jan-25	11,000.00	Creative Economy & the Arts Group	Creative Economy
CN4111482	BRINDISI IMPORTERS PTY LTD	Lighting solutions for Artbank gallery space	0041015247	25-Nov-24	28-Feb-25	23,967.57	Creative Economy & the Arts Group	Creative Economy
CN4115367	ELA EGIDY	Artbank publication	0041015277	13-Nov-24	31-Jul-25	16,335.00	Creative Economy & the Arts Group	Creative Economy
CN4117360	CRAFT ACT CRAFT AND DESIGN CENTRE	ARtwork 16887	0041015287	23-Sep-24	31-Dec-24	11,000.00	Creative Economy & the Arts Group	Creative Economy
CN4117361	CASSANDRA BIRD GALLERY PTY LTD	Artwork 16874	0041015286	13-Sep-24	31-Dec-24	16,500.00	Creative Economy & the Arts Group	Creative Economy
CN4119298	LULU JIJ INDIGENOUS DESIGN & CONSU	Committee member services	0041015300	11-Dec-24	11-Dec-26	22,720.00	Creative Economy & the Arts Group	Creative Economy
CN4119299	Terri Janke & Company Pty Ltd	Committee member services	0041015299	11-Dec-24	11-Dec-26	28,400.00	Creative Economy & the Arts Group	Creative Economy
CN4119300	CHRISTINE GRANT	Committee member services	0041015298	11-Dec-24	11-Dec-26	22,720.00	Creative Economy & the Arts Group	Creative Economy
CN4119301	DEEN JUSTIN SANDERS	Committee member services	0041015297	11-Dec-24	11-Dec-26	22,720.00	Creative Economy & the Arts Group	Creative Economy
CN4119302	NATIONAL NATIVE TITLE COUNCIL LTD	Committee member services	0041015296	11-Dec-24	11-Dec-26	22,720.00	Creative Economy & the Arts Group	Creative Economy
CN4119303	JAMES M K MORGAN	Committee member services	0041015295	11-Dec-24	11-Dec-26	22,720.00	Creative Economy & the Arts Group	Creative Economy
CN4119304	ALANA GALL	Committee member services	0041015294	11-Dec-24	11-Dec-26	22,720.00	Creative Economy & the Arts Group	Creative Economy
CN4119305	ASPIRE (FIRST NATIONS) PTY LTD	Committee member services	0041015293	11-Dec-24	11-Dec-26	22,720.00	Creative Economy & the Arts Group	Creative Economy
CN4077001	ARTBANK PTY LTD	Artwork	0041014925	1-Jul-24	30-Jun-25	27,445.00	Creative Economy & the Arts Group	Office of the Arts
CN4107718	ACIL ALLEN CONSULTING	Financial Management Advisory Services	0042010062	28-Oct-24	27-Oct-25	1,656,311.00	Infrastructure Group	Commonwealth Infra Projects
CN4107719	INFRASTRUCTURE PARTNERSHIPS AUSTRAL	Renewal of IPA membership	0041015186	1-Nov-24	31-Oct-25	35,233.00	Infrastructure Group	Commonwealth Infra Projects
CN4110003	Hudson Global Resources (Aust) P/L	Recruitment Services	0042009922	15-Jul-24	31-Jan-25	88,500.00	Infrastructure Group	Commonwealth Infra Projects
CN4110004	RANDSTAD PTY LTD	Recruitment Services	0042010084	21-Oct-24	25-Jun-25	240,814.00	Infrastructure Group	Commonwealth Infra Projects
CN4110005	RANDSTAD PTY LTD	Recruitment Services	0042010082	21-Oct-24	20-Jun-25	240,814.00	Infrastructure Group	Commonwealth Infra Projects
CN4110006	TURNER & TOWNSEND PTY LTD	Specialist Advisory Services	0041015211	23-Oct-24	10-Jun-25	1,541,564.17	Infrastructure Group	Commonwealth Infra Projects
CN4110007	MOTT MACDONALD AUSTRALIA PTY LTD	Specialist Advisory Services	0041015209	30-Sep-24	30-Jun-25	268,000.00	Infrastructure Group	Commonwealth Infra Projects
CN4115334	AZUHR CONSULTING PTY LTD	Human Resources Performance & Development	0041015273	4-Nov-24	30-Jun-25	120,830.00	Infrastructure Group	Commonwealth Infra Projects
CN4115335	RANDSTAD PTY LTD	Labour Hire	0042010125	14-Oct-24	25-Jun-25	328,147.20	Infrastructure Group	Commonwealth Infra Projects
CN4115336	Hudson Global Resources (Aust) P/L	Labour hire contract	0042010118	2-Dec-24	20-Jun-25	142,012.50	Infrastructure Group	Commonwealth Infra Projects
CN4115337	E3 ADVISORY PTY LTD	Specialist Advisory Services	0041015243	11-Nov-24	30-Jun-25	85,800.00	Infrastructure Group	Commonwealth Infra Projects
CN4115338	INSIGHT BUILDING SERVICES	Office fitout	0041015242	22-Nov-24	31-Dec-24	550,000.00	Infrastructure Group	Commonwealth Infra Projects
CN4118373	MCKINSEY PACIFIC RIM INC T/AS MCKINSEY AND COMPANY	Client Delivery Modelling	0042010102	30-Oct-24	20-Dec-24	764,500.00	Infrastructure Group	Commonwealth Infra Projects

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CN4127224	KPMG	Human Resources Performance & Development	0041015336	20-Jan-25	30-Jun-25	234,850.00	Infrastructure Group	Commonwealth Infrastructure Projects
CN4127225	COLLIERS INTERNATIONAL (NEWCASTLE)	Office Lease Newcastle	0041015328	11-Dec-24	10-Dec-26	629,200.00	Infrastructure Group	Commonwealth Infrastructure Projects
CN4127226	METROPOLIS ADVISORY PTY LIMITED	Enterprise Risk Management	0041015321	13-Jan-25	30-Jun-25	321,200.00	Infrastructure Group	Commonwealth Infrastructure Projects
CN4076952	Hudson Global Resources (Aust) P/L	Contractor - Amit Pratap	0042009909	15-Jul-24	30-Jun-25	344,000.00	Infrastructure Group	Land Transport Infrastructure
CN4082275	Hudson Global Resources (Aust) P/L	Labour Hire	0042009916	30-Aug-24	30-Jun-25	354,000.00	Infrastructure Group	Land Transport Infrastructure
CN4085146	CANBERRA REX HOTEL	Venua and AV Hire	0041015011	23-Jul-24	24-Jul-24	14,682.61	Infrastructure Group	Land Transport Infrastructure
CN4115232	Hudson Global Resources (Aust) P/L	Contractor	0042010130	11-Dec-24	30-Jun-25	230,000.00	Infrastructure Group	Land Transport Infrastructure
CN4077009	PAXUS AUSTRALIA PTY LTD	Contractor	0042009860	28-Jun-24	30-Jun-25	335,155.00	Infrastructure	Land Transport Infrastructure
CN4017005	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042009530	19-Oct-24	30-Jun-25	252,319.38	Infrastructure Group	Road and Vehicle Safety
CN4076961	PEPWORLDWIDE PTY LTD	Training	0041014979	2-Jul-24	30-Sep-24	11,610.50	Infrastructure Group	Road and Vehicle Safety
CN4085148	THINKPLACE AUSTRALIA PTY LTD	Facilitation services	0041015000	12-Jul-24	1-Aug-24	10,240.00	Infrastructure Group	Road and Vehicle Safety
CN4085856	Hudson Global Resources (Aust) P/L	EL1 Program Manager RVSA Transition	0042009930	18-Jul-24	30-Aug-24	11,556.00	Infrastructure Group	Road and Vehicle Safety
CN4088288	HAYS SPECIALIST RECRUITMENT (AUST)	Scribe services for recruitment	0042009975	26-Jul-24	30-Aug-24	17,500.00	Infrastructure Group	Road and Vehicle Safety
CN4090109	MONASH UNIVERSITY	Research and Analysis	0042009937	1-Jul-24	11-Nov-24	67,579.38	Infrastructure Group	Road and Vehicle Safety
CN4092878	SENTENTIA CONSULTING PTY LTD	Update of VSOB Risk Register 2024	0042010001	2-Sep-24	11-Nov-24	12,000.00	Infrastructure Group	Road and Vehicle Safety
CN4099272	PROXIMITY ADVISORY SERVICES PTY LTD	Evaluation Service for non-infrastructure road safety grant programs	0042010008	5-Sep-24	30-Jun-25	269,786.90	Infrastructure Group	Road and Vehicle Safety
CN4099837	AUSTRALIAN LOCAL GOVERNMENT ASSOCIA	ALGA 2024 Congress Sponsorhip	0041015096	2-Dec-24	4-Dec-24	35,000.00	Infrastructure Group	Road and Vehicle Safety
CN4111480	PEPWORLDWIDE PTY LTD	Delivery of Personal Efficiency Program (Road and Vehicle Safety L&D)	0041015248	26-Nov-24	31-Mar-25	58,301.10	Infrastructure Group	Road and Vehicle Safety
CN4113688	MONASH UNIVERSITY	Monash University to re-calibrate their Baseline Road Trauma Model (BRTM) using more recent data.	0042010128	22-Nov-24	24-Dec-24	32,450.00	Infrastructure Group	Road and Vehicle Safety
CN4113690	ERNST & YOUNG	National Road Safety Progress Report	0042010124	29-Nov-24	1-Apr-25	311,300.00	Infrastructure Group	Road and Vehicle Safety
CN4115434	THINKPLACE AUSTRALIA PTY LTD	Meeting facilitator	0041015133	7-Oct-24	1-Nov-24	14,719.00	Infrastructure Group	Road and Vehicle Safety

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CN4075306	CONFERENCE AND EDUCATION MANAGEMENT	Conference Sponsorship	0041014893	23-Jul-24	29-Aug-24	52,800.00	Regions, Cities & Territories Group	Partnerships and Projects
CN4076968	Hudson Global Resources (Aust) P/L	Contractor	0041014975	10-Jul-24	30-Sep-24	39,600.00	Regions, Cities & Territories Group	Partnerships and Projects
CN4090072	9160AUSTRALIAN PUBLIC SERVICE COMMISSION	Education and Training Services	0041015056	2-Sep-24	31-Dec-25	14,000.00	Regions, Cities & Territories Group	Partnerships and Projects
CN4090085	CHANDLER MACLEOD GROUP LIMITED	Labour Hire Services	0042009974	15-Aug-24	11-Oct-24	18,164.50	Regions, Cities & Territories Group	Partnerships and Projects
CN4090086	CHANDLER MACLEOD GROUP LIMITED	Labour Hire Services	0042009973	15-Aug-24	11-Oct-24	16,686.53	Regions, Cities & Territories Group	Partnerships and Projects
CN4090087	CHANDLER MACLEOD GROUP LIMITED	Labour Hire Services	0042009972	15-Aug-24	9-Sep-24	8,954.04	Regions, Cities & Territories Group	Partnerships and Projects
CN4090088	CHANDLER MACLEOD GROUP LIMITED	Labour Hire Services	0042009971	15-Aug-24	11-Oct-24	23,341.16	Regions, Cities & Territories Group	Partnerships and Projects
CN4090107	HAYS SPECIALIST RECRUITMENT (AUST)	Labour Hire Services	0042009942	15-Aug-24	25-Sep-24	22,042.97	Regions, Cities & Territories Group	Partnerships and Projects
CN4090108	CHANDLER MACLEOD GROUP LIMITED	Labour Hire Services	0042009941	15-Aug-24	25-Sep-24	9,503.64	Regions, Cities & Territories Group	Partnerships and Projects
CN4099829	McGrath Nicol Advisory Partnership	Housing Support Program - Cost Assurance - Community Enabling Infrastructure	0042010033	16-Sep-24	15-Jan-25	35,990.31	Regions, Cities & Territories Group	Partnerships and Projects
CN4102088	Hudson Global Resources (Aust) P/L	Contractor	0042010003	26-Aug-24	20-Sep-24	7,648.14	Regions, Cities & Territories Group	Partnerships and Projects
CN4106519	Hudson Global Resources (Aust) P/L	Contractor	0041015175	14-Oct-24	30-Jun-25	109,197.75	Regions, Cities & Territories Group	Partnerships and Projects
CN4107713	DEPARTMENT OF JOBS PRECINCTS AND RE	Support for traditional owner requirements for Geelong City Deal projects	0041015197	31-Oct-24	30-Jun-25	150,000.00	Regions, Cities & Territories Group	Partnerships and Projects
CN4118593	CBR RECRUITMENT PTY LTD	Scribe Services for a Bulk Round	0042010150	5-Dec-24	31-Dec-24	11,126.50	Regions, Cities & Territories Group	Partnerships and Projects
CN4118595	CBR RECRUITMENT PTY LTD	Scribe Services for a Bulk Round	0042010138	19-Dec-24	31-Dec-24	20,158.05	Regions, Cities & Territories Group	Partnerships and Projects
CN4076959	CALLEO RESOURCING PTY LTD	Recruitment services	0041014983	10-Jul-24	30-May-25	160,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4076989	REGIONAL AUSTRALIA INSTITUTE LTD	Conference	0041014940	13-Aug-24	15-Aug-24	14,300.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4082259	CALLEO RESOURCING PTY LTD	Labour Hire	0042009928	22-Jul-24	31-Dec-24	145,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4082260	CAPITAL RECRUIT PTY LTD	Labour Hire	0042009927	22-Jul-24	31-Jan-25	130,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4082261	CAPITAL RECRUIT PTY LTD	Labour Hire	0042009926	22-Jul-24	31-Jan-25	145,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4085144	Hudson Global Resources (Aust) P/L	Labour hire staff through recruitment panel.	0042009935	29-Jul-24	31-Dec-24	105,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4086241	CALLEO RESOURCING PTY LTD	Labour Hire	0042009940	30-Jul-24	31-Jan-25	140,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4088295	CALLEO RESOURCING PTY LTD	Labour Hire	0042009939	30-Jul-24	31-Jan-25	130,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4090080	CAPITAL RECRUIT PTY LTD	Recruitment Services	0042009981	19-Aug-24	30-Nov-24	36,778.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4090089	Hudson Global Resources (Aust) P/L	Labour Hire	0042009968	22-Aug-24	31-Jan-25	120,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4090090	Hudson Global Resources (Aust) P/L	Labour Hire	0042009966	19-Aug-24	30-Nov-24	75,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government

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CN4090091	CAPITAL RECRUIT PTY LTD	Labour Hire	0042009964	19-Aug-24	30-Nov-24	70,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4090092	HAYS SPECIALIST RECRUITMENT (AUST)	Labour Hire	0042009962	19-Aug-24	30-Nov-24	61,993.13	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4090093	Hudson Global Resources (Aust) P/L	Labour Hire	0042009960	19-Aug-24	30-Nov-24	80,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4090094	CAPITAL RECRUIT PTY LTD	Labour Hire	0042009959	19-Aug-24	30-Nov-24	60,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4090095	Hudson Global Resources (Aust) P/L	Labour Hire	0042009958	19-Aug-24	30-Nov-24	80,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4090096	CAPITAL RECRUIT PTY LTD	Labour Hire	0042009957	19-Aug-24	30-Nov-24	85,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4090097	CAPITAL RECRUIT PTY LTD	Labour Hire	0042009956	19-Aug-24	20-Nov-24	80,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4090098	CALLEO RESOURCING PTY LTD	Labour Hire	0042009953	19-Aug-24	30-Nov-24	75,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4090099	CALLEO RESOURCING PTY LTD	Labour Hire	0042009952	19-Aug-24	30-Nov-24	70,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4090100	CALLEO RESOURCING PTY LTD	Labour Hire	0042009950	19-Aug-24	30-Nov-24	77,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4090101	CALLEO RESOURCING PTY LTD	Labour Hire	0042009949	19-Aug-24	30-Nov-24	92,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4090102	CALLEO RESOURCING PTY LTD	Labour Hire	0042009948	19-Aug-24	30-Nov-24	73,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4090103	CALLEO RESOURCING PTY LTD	Labour Hire	0042009947	19-Aug-24	30-Nov-24	80,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4090104	CALLEO RESOURCING PTY LTD	Labour Hire	0042009945	19-Aug-24	30-Nov-24	66,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4090105	CALLEO RESOURCING PTY LTD	Labour Hire	0042009944	19-Aug-24	30-Nov-24	70,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4092882	CAPITAL RECRUIT PTY LTD	Labour hire	0041015074	9-Sep-24	31-Dec-24	75,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4092887	CBR RECRUITMENT PTY LTD	Recruitment Support Services	0042009990	26-Aug-24	31-Oct-24	18,700.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4100521	CAPITAL RECRUIT PTY LTD	Labour Hire	0042010025	30-Sep-24	31-Dec-24	45,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4100522	CAPITAL RECRUIT PTY LTD	Labour Hire	0042010024	30-Sep-24	31-Dec-24	43,576.34	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4106520	Hudson Global Resources (Aust) P/L	Agency that has labour hire worker with the skills and experience needed for a short-term labour hire placement.	0042010046	28-Oct-24	28-Feb-25	50,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4106521	Hudson Global Resources (Aust) P/L	Requirement for Labour Hire Services	0042010045	28-Oct-24	29-Jun-25	131,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4111206	Hudson Global Resources (Aust) P/L	Temporary Personnel Services	0041015240	25-Nov-24	31-Jan-25	30,000.00	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4111475	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising for the national 2024 Regional Development Australia Committee Chair position refresh	0042010100	22-Nov-24	31-Dec-24	146,139.14	Regions, Cities & Territories Group	Rgnl Development and Local Government
CN4032672	Specialist Heat Exchangers Ltd	Machinery Supply	0041014650	5-Nov-24	31-Mar-25	695,000.00	Regions, Cities & Territories Group	Territories
CN4072224	SHIRE OF CHRISTMAS ISLAND	Road maintenance - Christmas Island	0041014836	1-Jul-24	30-Jun-25	600,000.00	Regions, Cities & Territories Group	Territories
CN4075298	COCOS (KEELING) ISLANDS SHIRE COUNCIL	Supplementary road funding	0041014854	1-Jul-24	30-Jun-25	200,000.00	Regions, Cities & Territories Group	Territories
CN4075299	DR HEATHER CONNORS	Locum Doctor Services	0041014853	2-Jul-24	30-Jul-24	50,400.00	Regions, Cities & Territories Group	Territories
CN4075300	CHRISTMAS ISLAND COMMUNITY RADIO	Emergency Broadcasting Services	0041014852	1-Jul-24	30-Jun-27	44,914.20	Regions, Cities & Territories Group	Territories
CN4075301	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	0042009806	1-Jul-24	31-Oct-24	24,000.00	Regions, Cities & Territories Group	Territories
CN4076917	R BIGG CONSTRUCTION	Bathroom refurbishment	0041014986	2-Jul-24	10-Sep-24	39,847.72	Regions, Cities & Territories Group	Territories
CN4076918	CULTURAL FACILITIES CORPORATION	Curatorial services and the management of the Sidney Nolan Collection Management Agreement 2024 to 2027	0041014981	3-Jul-24	31-Jul-27	1,958,952.00	Regions, Cities & Territories Group	Territories
CN4076919	HAYS SPECIALIST RECRUITMENT (AUST)	Temporary Personnel Services	0042009895	3-Jul-24	2-Jan-25	168,597.42	Regions, Cities & Territories Group	Territories

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CN4076921	INDIAN OCEAN GROUP TRAINING ASSOCIA	Adult Education and Group Training Services	0041014974	1-Jul-24	30-Jun-25	1,264,000.00	Regions, Cities & Territories Group	Territories
CN4076922	FIRE & SAFETY SERVICES CO PTY LTD	Maintenance and Testing of Fire System and Equipment	0041014973	1-Jul-24	30-Jun-25	17,414.00	Regions, Cities & Territories Group	Territories
CN4076929	SHOALHAVEN CITY COUNCIL	Water Supply for Jervis Bay Territory	0041014934	1-Jul-24	30-Jun-54	11,391,000.00	Regions, Cities & Territories Group	Territories
CN4076933	IAN MCALLISTER	Ophthalmologist Services	0041014924	1-Jul-24	30-Jun-25	41,250.00	Regions, Cities & Territories Group	Territories
CN4076940	ABD RAHIM, MOHMMAD S H	Locum Doctor Services	0041014903	1-Jul-24	30-Jun-25	390,500.00	Regions, Cities & Territories Group	Territories
CN4076943	WA CARDIOLOGY SERVICES PTY LTD	Cardiology Services	0041014900	1-Jul-24	30-Jun-25	198,500.00	Regions, Cities & Territories Group	Territories
CN4076967	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042009888	1-Jul-24	30-Jun-25	124,893.25	Regions, Cities & Territories Group	Territories
CN4076976	Hudson Global Resources (Aust) P/L	Contractor	0042009883	1-Jul-24	31-Jan-25	76,263.75	Regions, Cities & Territories Group	Territories
CN4082244	DR GARY MITCHELL	Provision of Locum Doctor Services to IOTHS on CKI	0041015002	11-Jul-24	30-Jun-25	685,000.00	Regions, Cities & Territories Group	Territories
CN4082246	HEALTHCARE AUSTRALIA	Provision of Agency Nurse Services	0042009915	19-Jul-24	30-Sep-24	43,353.10	Regions, Cities & Territories Group	Territories
CN4082247	HEALTHCARE AUSTRALIA	Provision of Agency Nurse Services	0042009914	19-Jul-24	30-Sep-24	43,353.10	Regions, Cities & Territories Group	Territories
CN4082248	COUNCIL OF REMOTE AREA NURSES OF AUSTRALIA INC	Professional training	0041014996	9-Jul-24	27-Aug-24	69,600.00	Regions, Cities & Territories Group	Territories
CN4082249	ACOR CONSULTANTS (ACT) PTY LIMITED	Independent Building Inspection	0042009911	10-Jul-24	31-Dec-24	79,365.00	Regions, Cities & Territories Group	Territories
CN4082250	HEALTHCARE AUSTRALIA	Agency Nurse Services	0042009902	3-Jul-24	30-Sep-24	48,890.40	Regions, Cities & Territories Group	Territories
CN4082251	HEALTHCARE AUSTRALIA	Agency Nurse Services	0042009901	3-Jul-24	30-Sep-24	77,446.64	Regions, Cities & Territories Group	Territories
CN4082252	HEALTHCARE AUSTRALIA	Agency Nurse Services	0042009900	3-Jul-24	31-Jul-24	23,118.40	Regions, Cities & Territories Group	Territories
CN4082253	PHYSIOTHERAPY POSTURE & PILATES PTY THERESE REEVES	Physiotherapy Services	0042009898	2-Jul-24	30-Jun-25	127,500.00	Regions, Cities & Territories Group	Territories
CN4085139	GREG P SCOTT	Provision of Radiographer Services	0041015021	29-Jul-24	30-Jun-25	112,580.00	Regions, Cities & Territories Group	Territories
CN4088284	JON AND JON CONSULTING PTY LTD	Recruitment Services	0041015025	1-Aug-24	31-Dec-24	40,647.60	Regions, Cities & Territories Group	Territories
CN4088285	INDIAN OCEAN GROUP TRAINING ASSOCIA	Labour Hire Services	0041015024	5-Aug-24	31-Oct-24	35,070.85	Regions, Cities & Territories Group	Territories
CN4088286	COTTLES CRUSHER & CONCRETE PTY LTD	Construction Services	0041015023	1-Aug-24	31-Aug-24	33,950.00	Regions, Cities & Territories Group	Territories
CN4089131	AUSTRALIAN RADIATION PROTECTION AND NUCLEAR SAFETY AGENCY (ARPANSA)	Australian Radiation Protection and Nuclear Safety Authority Licence Fee	0041015037	1-Jul-24	30-Jun-25	10,770.00	Regions, Cities & Territories Group	Territories
CN4089132	HAYS SPECIALIST RECRUITMENT (AUST)	Labour Hire - MTP EL1 Policy Officer	0042009983	1-Jul-24	31-Dec-24	129,255.75	Regions, Cities & Territories Group	Territories
CN4090060	CITMED AIR AMBULANCE	EMERGENCY MEDICAL EVACUATION SERVICES	0041015054	23-Aug-24	23-Aug-24	85,930.00	Regions, Cities & Territories Group	Territories
CN4090062	LPD GROUP PTY LTD T/A LPD SURVEYS	Feature Surveys Christmas Island	0041015050	15-Aug-24	1-Nov-24	49,930.00	Regions, Cities & Territories Group	Territories
CN4090065	ACKER PTY LTD	Transport/Freight Services	0041015044	15-Aug-24	20-Sep-24	22,014.50	Regions, Cities & Territories Group	Territories

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CN4090066	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation of Personal Effects	0042009978	14-Aug-24	19-Nov-24	20,905.39	Regions, Cities & Territories Group	Territories
CN4090067	UFC ULTIMATE FINISH CARPENTRY	Construction Services	0041015034	13-Aug-24	30-Jun-25	38,140.00	Regions, Cities & Territories Group	Territories
CN4090069	HIVAC SERVICES PTY LTD	Labour Hire	0041015031	20-Aug-24	15-Sep-24	93,609.60	Regions, Cities & Territories Group	Territories
CN4090070	CHOSEN BUILDING & CONSTRUCTION	Heritage Building internal amenities rebuild	0041015030	7-Aug-24	30-Jun-25	26,824.00	Regions, Cities & Territories Group	Territories
CN4092869	MEDICAL AIR PTY LTD	EMERGENCY MEDICAL EVACUATION SERVICES	0042009998	2-Sep-24	2-Sep-24	65,000.00	Regions, Cities & Territories Group	Territories
CN4092870	DR LARRY ODIEST THOMPSON	Provision of Locum Doctor Services to IOTHS	0041015071	29-Aug-24	29-Oct-24	55,400.00	Regions, Cities & Territories Group	Territories
CN4092871	ISLAND CABINETS	Construction Services	0041015066	21-Aug-24	30-Jun-25	23,976.00	Regions, Cities & Territories Group	Territories
CN4092872	WARTSILA AUSTRALIA PTY LTD	Supply of Wartsila Instrumentation Critical Spares	0041015065	29-Aug-24	30-Nov-24	117,033.14	Regions, Cities & Territories Group	Territories
CN4092873	AURECON AUSTRALASIA PTY LTD	Technical Services - Christmas Island Diesel Supply Chain	0042009992	2-Sep-24	30-Jun-25	179,160.00	Regions, Cities & Territories Group	Territories
CN4092874	LUKE STEVEN TILING	Construction Services	0041015063	22-Aug-24	30-Jun-25	14,700.00	Regions, Cities & Territories Group	Territories
CN4092875	ISLAND PLUMBING & GAS	Construction Services	0041015062	21-Aug-24	30-Jun-25	14,270.00	Regions, Cities & Territories Group	Territories
CN4092876	WAIEW PTY LTD	Supply of Cable to Cocos (Keeling) Islands Project	0041015060	26-Aug-24	15-Nov-24	106,332.50	Regions, Cities & Territories Group	Territories
CN4092877	CONNECT PAEDIATRIC THERAPY SERVICES	Provision of Allied Health General Services	0042009989	23-Aug-24	30-Jun-25	587,133.00	Regions, Cities & Territories Group	Territories
CN4092886	PR RISK MANAGEMENT P R RISK MANAGEMENT PTY LTD	WHS Conformance Audit	0041015069	2-Sep-24	29-Nov-24	44,528.00	Regions, Cities & Territories Group	Territories
CN4094230	PALLADIUM INTERNATIONAL PTY LTD	CI Stormwater Rockfall Site Super	0042010012	31-Jul-24	31-Dec-27	1,978,475.00	Regions, Cities & Territories Group	Territories
CN4099262	ACKER PTY LTD	Supply and installation of Kitchen on Christmas Island	0042010016	10-Sep-24	30-Jun-25	43,017.00	Regions, Cities & Territories Group	Territories
CN4099263	CHRISTIAN BAILEY AGENCIES	Cabinet casings replacement	0041015089	28-Aug-24	14-Sep-24	31,320.00	Regions, Cities & Territories Group	Territories
CN4099265	CITMED AIR AMBULANCE	EMERGENCY MEDICAL EVACUATION SERVICES	0041015084	9-Sep-24	30-Sep-24	92,644.00	Regions, Cities & Territories Group	Territories
CN4099266	DR SARAH DAVIS	Locum District Medical Officer	0041015083	9-Sep-24	29-Oct-24	35,200.00	Regions, Cities & Territories Group	Territories
CN4099818	UNITED EQUIPMENT PTY LTD	Annual Inspection and Service EWP and Forklift	0041015131	2-Oct-24	31-Dec-24	18,971.96	Regions, Cities & Territories Group	Territories
CN4099819	HAPPY JACKS CKI PTY LTD	Termite treatment for CKI commonwealth houses 2024	0042010029	27-Sep-24	31-Dec-24	54,516.00	Regions, Cities & Territories Group	Territories
CN4099820	ALLEN DIESELS LIMITED	Supply of Fuel Pumps for Allen Engine DA004	0041015120	19-Sep-24	30-Dec-24	14,500.00	Regions, Cities & Territories Group	Territories
CN4099821	ARJO AUSTRALIA PTY LTD CRAIG RODDY	Annual Service and Maintenance of Medical Equipment	0041015106	25-Sep-24	30-Jun-27	58,860.00	Regions, Cities & Territories Group	Territories
CN4099822	WILLPOWER GROUP	Labour Hire Services Diesel Technician	0041015102	22-Oct-24	29-Nov-24	36,348.00	Regions, Cities & Territories Group	Territories
CN4099823	GEOFFREY ERIC HILLWOOD	Locum District Medical Officer	0041015097	12-Sep-24	30-Nov-24	31,100.00	Regions, Cities & Territories Group	Territories
CN4099824	CITMED AIR AMBULANCE	EMERGENCY MEDICAL EVACUATION SERVICES	0041015095	17-Sep-24	30-Sep-24	109,405.00	Regions, Cities & Territories Group	Territories

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CN4099825	R BIGG CONSTRUCTION	KAVHA Cemetery Amenities Refurbishment	0041015094	19-Sep-24	20-Dec-24	43,293.73	Regions, Cities & Territories Group	Territories
CN4099826	GP SERVICES GARRY GEORGE PARSONS	Construct Desal Hardstand Cascade Pier	0041015091	13-Sep-24	25-Feb-25	45,000.00	Regions, Cities & Territories Group	Territories
CN4099827	SHIRE OF CHRISTMAS ISLAND	Community Bus services for Christmas Island 2024-25	0041015090	11-Sep-24	30-Jun-25	60,000.00	Regions, Cities & Territories Group	Territories
CN4100512	KATH KING PUL FINGA KLIINAS	Cleaning of the KAVHA Precinct	0041015143	4-Oct-24	30-Jun-25	157,500.00	Regions, Cities & Territories Group	Territories
CN4100513	LAWSONS TREE LOPPING & CLEARING SER	Vegetation Control in Front of CI Power station	0041015075	2-Sep-24	20-Sep-24	35,000.00	Regions, Cities & Territories Group	Territories
CN4102922	CHRISTMAS ISLAND PLUMBING T/A SOURC GREGORY MCINTOSH	Replacement pump system	0041015099	20-Sep-24	30-Nov-24	28,142.00	Regions, Cities & Territories Group	Territories
CN4103356	ST JOHN AMBULANCE AUSTRALIA WESTERN AUST) INC	Paramedic Support for Christmas Island	0041014989	4-Jul-24	31-Aug-24	58,166.00	Regions, Cities & Territories Group	Territories
CN4104193	SHOALHAVEN CITY COUNCIL	Replace pontoon motor at Lake Windermere	0041015183	10-Jul-24	17-Sep-24	25,048.10	Regions, Cities & Territories Group	Territories
CN4104194	JPS MEDICAL RECRUITMENT	Provision of Agency Nursing Services for the IOTs	0042010057	2-Oct-24	31-Dec-24	208,000.00	Regions, Cities & Territories Group	Territories
CN4104196	FIRE & SAFETY SERVICES CO PTY LTD	Routine Inspection & Testing pf the Power station Fire Protection System & Equipment	0041015165	14-Oct-24	13-Oct-26	192,340.30	Regions, Cities & Territories Group	Territories
CN4104197	CITMED AIR AMBULANCE	EMERGENCY MEDICAL EVACUATION SERVICES	0041015149	8-Oct-24	31-Oct-24	107,316.00	Regions, Cities & Territories Group	Territories
CN4104198	WARTSILA AUSTRALIA PTY LTD	Wartsila Engineering Technical Services for 64,000 hours overhaul of DA008	0041015146	8-Oct-24	31-Dec-24	194,041.00	Regions, Cities & Territories Group	Territories
CN4104813	SHOALHAVEN CITY COUNCIL	Water & Sewer Connections - Local government service	0041015167	10-Sep-24	6-Nov-24	10,280.35	Regions, Cities & Territories Group	Territories
CN4104814	HIVAC SERVICES PTY LTD	Replacement of Hospital Transformer on Christmas Island	0041015166	9-Oct-24	30-Nov-24	127,749.00	Regions, Cities & Territories Group	Territories
CN4104815	BY GROUP PTY LTD	JBT Housing Remediation	0041015158	14-Oct-24	31-Dec-26	1,439,734.00	Regions, Cities & Territories Group	Territories
CN4104816	MEDICAL AIR PTY LTD	EMERGENCY MEDICAL EVACUATION SERVICES	0042010041	8-Oct-24	31-Oct-24	65,000.00	Regions, Cities & Territories Group	Territories
CN4105308	GRACE REMOVALS (AUSTRALIA) PTY LTD	Exit Relocation of Personal Effects - HR Manager	0042010050	10-Oct-24	16-Jan-25	22,429.42	Regions, Cities & Territories Group	Territories
CN4105309	MEDICAL AIR PTY LTD	EMERGENCY MEDICAL EVACUATION SERVICES	0042010042	8-Oct-24	31-Oct-24	76,500.00	Regions, Cities & Territories Group	Territories
CN4106514	SHOALHAVEN CITY COUNCIL	Lake Windermere pump motor replacement	0041015205	10-Jul-24	17-Sep-24	25,048.10	Regions, Cities & Territories Group	Territories
CN4106515	STATEWIDE OIL DISTRIBUTOR	Supply of Mobilgrad Lubrication Oil CI Power Station	0041015154	10-Oct-24	31-Mar-25	51,785.04	Regions, Cities & Territories Group	Territories

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CN4106681	GRACE REMOVALS (AUSTRALIA) PTY LTD	Exit Relocation of Personal Effects - Health Services Business Manager	0042010063	15-Oct-24	4-Nov-24	19,162.01	Regions, Cities & Territories Group	Territories
CN4106682	CYCLONIC CONSTRUCTIONS PTY LTD	Removal of gutters at Christmas Island Village	0042010059	25-Oct-24	30-Jun-25	55,000.00	Regions, Cities & Territories Group	Territories
CN4106683	SYDNEY TOOLS PTY LTD	Supply of Electrical Tools and Equipment to Christmas Island	0041015181	24-Oct-24	31-Mar-25	14,749.77	Regions, Cities & Territories Group	Territories
CN4106684	CHRISTMAS ISLAND WATSTAR PTY LTD T/A GREGORY CI MAINTENANCE (GCIM)	Tiling Services in Christmas Island facility	0041015178	22-Oct-24	31-Dec-24	21,500.00	Regions, Cities & Territories Group	Territories
CN4106685	CHRISTMAS ISLAND WATSTAR PTY LTD T/A GREGORY CI MAINTENANCE (GCIM)	Painting services in Christmas Island facility	0041015172	22-Oct-24	31-Dec-24	18,500.00	Regions, Cities & Territories Group	Territories
CN4106686	CITMED AIR AMBULANCE	EMERGENCY MEDICAL EVACUATION SERVICES	0041015164	15-Oct-24	31-Oct-24	94,610.00	Regions, Cities & Territories Group	Territories
CN4106688	PLANNING ASSIST	Planning Assistant services for the Norfolk Island Waste and Sewer Stage 2 and 3	0041015157	15-Oct-24	30-Jun-25	120,153.00	Regions, Cities & Territories Group	Territories
CN4106689	CHRISTMAS ISLAND ENGINEERING & MAINTENANCE PTY LTD	Roof repairs at the Christmas Island Power Station	0041015156	14-Oct-24	31-Dec-24	19,750.00	Regions, Cities & Territories Group	Territories
CN4107711	CITMED AIR AMBULANCE	EMERGENCY MEDICAL EVACUATION SERVICES	0041015201	31-Oct-24	15-Nov-24	113,085.50	Regions, Cities & Territories Group	Territories
CN4107712	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation of Personal Effects - Nurse Unit Manager	0042010073	31-Oct-24	21-Feb-25	19,511.80	Regions, Cities & Territories Group	Territories
CN4109365	CITMED AIR AMBULANCE	EMERGENCY MEDICAL EVACUATION SERVICES	0041015234	10-Nov-24	30-Nov-24	108,955.00	Regions, Cities & Territories Group	Territories
CN4109367	COCOS ISLANDS CO-OPERATIVE SOCIETY CATERING DIVISION	Bathroom renovations	0041015215	7-Nov-24	30-Jun-25	59,685.00	Regions, Cities & Territories Group	Territories
CN4109969	MAN ENERGY SOLUTIONS AUSTRALIA PTY	Machinery parts replacement	0041015241	15-Nov-24	30-Jun-25	67,003.11	Regions, Cities & Territories Group	Territories
CN4109970	DR MYRA PATRICIA BROWN	Provision of Locum Doctor Services	0041015239	21-Nov-24	31-Jan-25	39,000.00	Regions, Cities & Territories Group	Territories
CN4109974	GHD PTY LTD	Rock Fall Risk Review	0041015230	7-Nov-24	30-Jun-25	168,471.00	Regions, Cities & Territories Group	Territories
CN4109976	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	0042010089	13-Nov-24	28-Feb-25	18,453.95	Regions, Cities & Territories Group	Territories
CN4109977	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	0042010088	12-Nov-24	28-Mar-25	22,948.20	Regions, Cities & Territories Group	Territories
CN4109978	HIVAC SERVICES PTY LTD	Streetlight Testing and Assessment on Cocos (Keeling) Islands	0041015221	12-Nov-24	14-Nov-24	12,951.60	Regions, Cities & Territories Group	Territories
CN4109979	HIVAC SERVICES PTY LTD	Replacement of RMU and Transformers on Cocos (Keeling) Islands	0041015220	15-Nov-24	6-Dec-24	92,358.40	Regions, Cities & Territories Group	Territories
CN4109980	INDIAN OCEAN OIL COMPANY	Inspection and Reflooring Services	0041015219	12-Nov-24	31-Jan-25	2,515,084.35	Regions, Cities & Territories Group	Territories

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CN4109981	ENERGY SKILLS INTERNATIONAL PTY LTD ENERGY SKILLS SOLUTIONS	Electrical Network Training Services	0041015218	11-Nov-24	31-Dec-24	22,724.00	Regions, Cities & Territories Group	Territories
CN4109982	REMOTE CONSTRUCTION AND ENGINEERING	Building Maintenance	0041015206	4-Nov-24	31-Jan-25	27,160.10	Regions, Cities & Territories Group	Territories
CN4111197	McGrath Nicol Advisory Partnership	Financial Viability and Procurement Assistance services	0042010103	18-Nov-24	30-Jun-25	67,913.05	Regions, Cities & Territories Group	Territories
CN4111201	WATSON ISLAND CARPENTRY & EXCAVATIN T/A The Watson Island Family Trust	Replacement floor and subfloor in 59 Seaview Drive Christmas Island	0042010097	22-Nov-24	30-Jun-25	31,179.28	Regions, Cities & Territories Group	Territories
CN4111473	DR LARRY ODIEST THOMPSON	Provision of Locum Doctor Services to CI	0041015245	25-Nov-24	31-Jan-25	71,600.00	Regions, Cities & Territories Group	Territories
CN4111474	DR MYRA PATRICIA BROWN	Locum District Medical Officer for CKI	0041015244	25-Nov-24	28-Mar-25	60,600.00	Regions, Cities & Territories Group	Territories
CN4112447	WRECK BAY ABORIGINAL COMMUNITY CNL.	Local Council Support Services	0041015250	20-Aug-24	31-Dec-24	14,687.31	Regions, Cities & Territories Group	Territories
CN4113685	JPS MEDICAL RECRUITMENT	Provision of Agency Nursing Services for the IOTs	0042010126	2-Dec-24	31-Mar-25	208,000.00	Regions, Cities & Territories Group	Territories
CN4113686	WEST COAST AEROMEDICAL	EMERGENCY MEDICAL EVACUATION SERVICES	0041015264	29-Nov-24	31-Dec-24	95,910.00	Regions, Cities & Territories Group	Territories
CN4113687	NORFOLK ELECTRICAL	KAVHA Fire Detection System Upgrades	0041015262	3-Dec-24	30-Jun-25	223,659.00	Regions, Cities & Territories Group	Territories
CN4115226	TECHSAFE AUSTRALIA PTY LTD	Provision of Supplementary Electrical Inspection Services in the IOTA	0041015272	2-Dec-24	30-Jun-25	99,404.00	Regions, Cities & Territories Group	Territories
CN4115228	AVOCA CONTRACTING	NICS Exterior Painting of Blocks B,C,P	0041015268	14-Dec-24	22-Jan-25	39,065.00	Regions, Cities & Territories Group	Territories
CN4115229	J.SANDERS CONSTRUCTION	NIHRACS Evac Path & Pathology Upgrade	0041015267	6-Dec-24	31-Mar-25	260,616.85	Regions, Cities & Territories Group	Territories
CN4115230	R BIGG CONSTRUCTION	NICS Teachers Carpark Cattlestop and Associated Works	0041015266	14-Dec-24	20-Jan-25	46,130.04	Regions, Cities & Territories Group	Territories
CN4115364	PLATINUM FLOW PLUMBING SOLUTIONS	Emergency sewer work	0041015275	28-Oct-24	31-Jan-25	20,350.00	Regions, Cities & Territories Group	Territories
CN4115433	JPS MEDICAL RECRUITMENT	Agency Nursing Services for Indian Ocean Territories	0042010133	10-Dec-24	31-Jan-25	33,000.00	Regions, Cities & Territories Group	Territories
CN4117272	DR HEATHER CONNORS	Provision of Locum Doctor Services	0041015281	16-Dec-24	31-Mar-25	41,300.00	Regions, Cities & Territories Group	Territories
CN4117273	WORMALD AUSTRALIA PTY LTD	Fire Equipment Purchase	0041015276	12-Dec-24	31-Mar-25	21,375.20	Regions, Cities & Territories Group	Territories
CN4117356	WEST COAST AEROMEDICAL	EMERGENCY MEDICAL EVACUATION SERVICES	0041015284	14-Dec-24	31-Dec-24	162,042.80	Regions, Cities & Territories Group	Territories
CN4117358	INCONMAT AUSTRALIA	Glass Fibre Reinforcement Polymer Materials - Bounty Street Bridge	0041015278	13-Dec-24	31-Mar-25	57,417.11	Regions, Cities & Territories Group	Territories
CN4117359	AECOM AUSTRALIA PTY LTD	Bounty Street Bridge Project Tender and Delivery Support	0042010142	12-Dec-24	30-Jun-25	210,600.50	Regions, Cities & Territories Group	Territories

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CN4118589	PR POWER PTY LTD Project Rentals Pty Ltd	Part Replacement for a Generator	0041015302	20-Dec-24	28-Feb-25	15,238.60	Regions, Cities & Territories Group	Territories
CN4118590	ST JOHN AMBULANCE AUSTRALIA WESTERN AUST) INC	Paramedic Support for Christmas Island	0041015301	19-Dec-24	31-Jan-25	76,987.00	Regions, Cities & Territories Group	Territories
CN4118592	WRECK BAY ABORIGINAL COMMUNITY CNL.	Local Government Services Agreement 2021-2024	0041015290	11-Dec-24	30-Jun-26	644,052.56	Regions, Cities & Territories Group	Territories
CN4119290	ISLAND POWER CO PTY LTD	Trenching Works and Cable replacement WI	0042010157	11-Dec-24	20-Dec-24	36,000.00	Regions, Cities & Territories Group	Territories
CN4119291	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	EMERGENCY MEDICAL EVACUATION SERVICES	0042010156	24-Dec-24	31-Dec-24	99,778.87	Regions, Cities & Territories Group	Territories
CN4119292	GRACE REMOVALS (AUSTRALIA) PTY LTD	Exit Relocation of Personal Effects - Building and Works Supervisor	0042010155	23-Dec-24	31-May-25	15,699.41	Regions, Cities & Territories Group	Territories
CN4119293	NORFOLK FORWARDING SERVICES PTY LTD	Freight for Glass Fibre Reinforcement Polymer Materials	0041015304	20-Dec-24	31-Mar-25	12,000.00	Regions, Cities & Territories Group	Territories
CN4119294	HIVAC SERVICES PTY LTD	Faulty High Voltage Cable Replacement	0041015303	19-Dec-24	20-Dec-24	60,292.06	Regions, Cities & Territories Group	Territories
CN4075289	Townsville Airport Pty Ltd	Landside Vehicle Control Services	0041014872	1-Jul-24	30-Jun-25	37,053.86	Transport Group	Domestic Aviation & Reform
CN4075290	SYDNEY AIRPORT CORPORATION	Landside Vehicle Control Services	0041014871	1-Jul-24	30-Jun-25	213,294.74	Transport Group	Domestic Aviation & Reform
CN4075291	PERTH AIRPORT PTY LTD WESTRALIA AIRPORTS CORPORATION PTY	Landside Vehicle Control Services	0041014870	1-Jul-24	30-Jun-25	212,244.13	Transport Group	Domestic Aviation & Reform
CN4075292	Australia Pacific Airports (Melbour P/L	Landside Vehicle Control Services	0041014869	1-Jul-24	30-Jun-25	204,630.13	Transport Group	Domestic Aviation & Reform
CN4075293	AUSTRALIA PACIFIC AIRPORTS (Launces T/A LAUNCESTON AIRPORT	Landside Vehicle Control Services	0041014868	1-Jul-24	30-Jun-25	91,423.69	Transport Group	Domestic Aviation & Reform
CN4075294	HOBART INTERNATIONAL AIRPORT P/L	Landside Vehicle Control Services	0041014867	1-Jul-24	30-Jun-25	24,687.88	Transport Group	Domestic Aviation & Reform
CN4075295	Gold Coast Airport Pty Limited	Landside Vehicle Control Services	0041014866	1-Jul-24	30-Jun-25	83,683.43	Transport Group	Domestic Aviation & Reform
CN4076949	BRISBANE AIRPORT CORPORATION PTY LT	Landside Vehicle Control Services	0041014865	1-Jul-24	30-Jun-25	232,982.13	Transport Group	Domestic Aviation & Reform
CN4082245	TALENT INTERNATIONAL Holdings	Labour Hire	0042009924	1-Jul-24	30-Jun-25	565,500.00	Transport Group	Domestic Aviation & Reform
CN4082255	O'CONNOR MARSDEN & ASSOCIATES PTY L	External Probiy Adviser	0042009931	4-Jul-24	1-Nov-24	10,000.00	Transport Group	Domestic Aviation & Reform
CN4082258	MILLER AVIATION PARTNERS PTY LTD	External Technical Adviser	0041015008	16-Jul-24	1-Nov-24	44,000.00	Transport Group	Domestic Aviation & Reform
CN4082267	FACE2FACE RECRUITMENT	Labour Hire	0042009917	1-Jul-24	30-Jun-25	343,650.00	Transport Group	Domestic Aviation & Reform
CN4082272	HAYS SPECIALIST RECRUITMENT (AUST)	Labour Hire	0042009919	1-Jul-24	30-Jun-25	256,831.00	Transport Group	Domestic Aviation & Reform

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CN4082273	HAYS SPECIALIST RECRUITMENT (AUST)	Labour Hire	0042009918	1-Jul-24	30-Jun-25	161,140.00	Transport Group	Domestic Aviation & Reform
CN4082276	Horizon One Recruitment Pty Ltd	Labour Hire	0042009913	15-Jul-24	14-Jan-25	67,161.60	Transport Group	Domestic Aviation & Reform
CN4088287	L.E.K. CONSULTING AUSTRALIA PTY LTD	Market analysis advisory services	0042009976	13-Aug-24	31-Oct-24	231,000.00	Transport Group	Domestic Aviation & Reform
CN4088292	O'CONNOR MARSDEN & ASSOCIATES PTY L	Probity Advice	0042009954	31-Jul-24	31-Dec-24	13,376.00	Transport Group	Domestic Aviation & Reform
CN4089133	O'CONNOR MARSDEN & ASSOCIATES PTY L	Probity advice	0042009980	2-Aug-24	29-Nov-24	58,839.00	Transport Group	Domestic Aviation & Reform
CN4089134	McGrath Nicol Advisory Partnership	Financial Advice	0042009979	1-Aug-24	20-Dec-24	1,050,000.00	Transport Group	Domestic Aviation & Reform
CN4090082	INFO ACCESS GROUP PTY LTD	Aviation White Paper Easy English translation	0041015040	15-Aug-24	22-Aug-24	11,836.00	Transport Group	Domestic Aviation & Reform
CN4092881	INFINITE CONSULTING PTY LTD	IT contractor	0042009999	2-Sep-24	4-Apr-25	250,800.00	Transport Group	Domestic Aviation & Reform
CN4092890	Auslan Consultancy Pty Ltd	Aviation White Paper Auslan translation	0041015042	15-Aug-24	22-Aug-24	11,239.97	Transport Group	Domestic Aviation & Reform
CN4099269	LAZARD AUSTRALIA PTY LTD	Commercial Advisor	0042010018	5-Sep-24	30-Jun-25	2,297,500.00	Transport Group	Domestic Aviation & Reform
CN4099275	Hudson Global Resources (Aust) P/L	Placement fee	0042009991	28-Aug-24	28-Feb-25	11,440.00	Transport Group	Domestic Aviation & Reform
CN4102925	Auslan Consultancy Pty Ltd	Auslan translation of Aviation Industry Ombuds Scheme consultation paper.	0041015086	12-Sep-24	2-Oct-24	13,694.67	Transport Group	Domestic Aviation & Reform
CN4106691	FLXBL RECRUITING SOLUTIONS PTY LTD	Placement service	0042010074	24-Oct-24	1-Dec-24	13,974.00	Transport Group	Domestic Aviation & Reform
CN4106694	HAYS SPECIALIST RECRUITMENT (AUST)	Placement fee for non-ongoing personnel	0042010064	22-Oct-24	30-Apr-25	13,492.86	Transport Group	Domestic Aviation & Reform
CN4109366	JBS&G AUSTRALIA PTY LTD	Provision of specialist contaminated land auditor services - PFAS Airports Taskforce	0041015235	1-Nov-24	31-Oct-26	334,576.00	Transport Group	Domestic Aviation & Reform
CN4109368	CHINTA AIR PTY LTD	Remote Air Services Subsidy Scheme air operator arrangements for Channel Country, SA and QLD, Region 3	0041015200	1-Dec-24	30-Nov-26	1,199,870.00	Transport Group	Domestic Aviation & Reform
CN4115227	GEOSYNTEC CONSULTANTS PTY LTD	Provision of specialist contaminated land auditor services - PFAS Airports Taskforce	0041015271	1-Nov-24	31-Oct-26	219,551.75	Transport Group	Domestic Aviation & Reform
CN4115231	GLAEB (07) PTY LTD T/A ENVIRONMENT ENVIRONMENTAL EARTH SCIENCES QLD	Provision of specialist contaminated land auditor services - PFAS Airports Taskforce	0041015261	25-Nov-24	24-Nov-26	348,216.00	Transport Group	Domestic Aviation & Reform
CN4115365	WESTERN ENVIRONMENTAL PTY LTD	Provision of specialist contaminated land auditor services PFAS Airports Taskforce	0041015274	1-Nov-24	31-Oct-26	246,664.00	Transport Group	Domestic Aviation & Reform
CN4115366	GHD PTY LTD	Provision of specialist contaminated land auditor services PFAS Airports Taskforce	0041015270	25-Nov-24	24-Nov-26	203,540.19	Transport Group	Domestic Aviation & Reform
CN4117277	Hudson Global Resources (Aust) P/L	Placement Fee	0042010139	2-Sep-24	2-Sep-25	11,440.00	Transport Group	Domestic Aviation & Reform
CN4117362	PROXIMITY ADVISORY SERVICES PTY LTD	probity advisory services	0042010148	16-Dec-24	30-Jun-25	31,724.00	Transport Group	Domestic Aviation & Reform

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CN4076974	Hudson Global Resources (Aust) P/L	Recruitment services	0042009884	2-Jul-24	2-Jul-25	11,440.00	Transport Group	Intern Aviation Tech & Serv
CN4082265	Wings Education	Aus PNG MoU Executive Leadership Development Program	0041015003	25-Jul-24	31-Mar-25	130,000.00	Transport Group	Intern Aviation Tech & Serv
CN4082277	Hudson Global Resources (Aust) P/L	Labour Hire	0042009912	1-Jul-24	30-Jun-25	221,500.00	Transport Group	Intern Aviation Tech & Serv
CN4084524	AECOM AUSTRALIA PTY LTD	Services relating to Biodiversity Offset Delivery Plan (CN3827102)	0042009933	1-Jul-24	30-Jun-26	166,167.39	Transport Group	Intern Aviation Tech & Serv
CN4090081	CENTRE ASIA PACIFIC AVIATION P/L	Data subscription services	0041015041	1-Oct-24	30-Sep-25	30,492.00	Transport Group	Intern Aviation Tech & Serv
CN4103358	Hudson Global Resources (Aust) P/L	Placement Services for EL1	0042010007	2-Sep-24	30-Jun-25	11,440.00	Transport Group	Intern Aviation Tech & Serv
CN4104195	DELOITTE TOUCHE TOHMATSU	Governance Assurance Advisory Service for WSI Noise Insulation and Property Acquisition Program	0042010053	4-Oct-24	30-Jun-28	100,000.00	Transport Group	Intern Aviation Tech & Serv
CN4106687	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Notification of the publication of the final EIS for WSI	0042010051	24-Oct-24	10-Nov-24	22,263.06	Transport Group	Intern Aviation Tech & Serv
CN4109988	ABT Associates Pty Ltd	Transport Partnership Manager in PNG	0041015224	1-Nov-24	30-Jun-26	729,231.80	Transport Group	Intern Aviation Tech & Serv
CN4113684	GRIFFIN LEGAL PTY LIMITED	Probity Advisory Services for the WSI Noise Insulation and Property Acquisition Program	0042010127	23-Sep-24	30-Jun-25	75,000.00	Transport Group	Intern Aviation Tech & Serv
CN4115363	GRIFFIN LEGAL PTY LIMITED	External Probity Advisor	0042010135	19-Dec-24	30-Jun-25	23,288.75	Transport Group	Intern Aviation Tech & Serv
CN4109973	CUBELIC HOLDINGS PTY LTD	Purchase of Biodiversity Credits	41015237	8-Nov-24	4-Dec-24	326,700.00	Transport Group	Intern Aviation Tech & Serv
CN4056898	INTELLIGENT TRANSPORT SYSTEMS AUSTR	Professional Memberships	0041014814	1-Jul-24	30-Jun-25	19,965.00	Transport Group	Surface Trans Emissions & Pol
CN4082266	Horizon One Recruitment Pty Ltd	Recruitment Services	0042009925	15-Jul-24	31-Jul-24	13,468.00	Transport Group	Surface Trans Emissions & Pol
CN4085147	WILLIAM COX PTY LTD T/as AgilePM Gr	ICT Architect Services	0041015001	8-Jul-24	30-Jun-25	230,000.00	Transport Group	Surface Trans Emissions & Pol
CN4085150	IHS GLOBAL PTE LTD	Vessel tracking service	0041014967	1-Jul-24	30-Jun-26	69,589.08	Transport Group	Surface Trans Emissions & Pol
CN4088294	EXECUTIVE INTELLIGENCE GROUP	Recruitment Services	0042009946	30-Jul-24	30-Jul-25	35,500.00	Transport Group	Surface Trans Emissions & Pol
CN4090074	AXSMARINE S.A.S. AXSMARINE	Data Subscription	0041015052	1-Sep-24	31-Aug-25	76,000.00	Transport Group	Surface Trans Emissions & Pol
CN4090083	DELOITTE TOUCHE TOHMATSU	Economic Modelling Impact Analysis	0042009977	14-Aug-24	20-Sep-24	280,597.90	Transport Group	Surface Trans Emissions & Pol
CN4092883	AMANDA O'ROURKE & ASSOCIATES PTY LT	Executive search services	0042009996	28-Aug-24	27-Feb-25	70,345.00	Transport Group	Surface Trans Emissions & Pol
CN4099270	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	AMSA Board Expression Advertising Service	0042010014	10-Sep-24	31-Dec-24	14,406.91	Transport Group	Surface Trans Emissions & Pol
CN4099271	MARSH PTY LTD	Insurance advice to support the Strategic Fleet Pilot Program	0041015088	26-Aug-24	4-Oct-24	49,610.00	Transport Group	Surface Trans Emissions & Pol

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CN4099836	Hudson Global Resources (Aust) P/L	Labour Hire	0042010022	1-Oct-24	1-Jan-25	39,710.00	Transport Group	Surface Trans Emissions & Pol
CN4103357	FACTOR TECH PTD LTD	Short term consultancy to develop a Proof of Concept - specialist ICT skills required	0042010043	3-Oct-24	31-Jan-25	170,610.00	Transport Group	Surface Trans Emissions & Pol
CN4104202	KEN KANOFSKI ADVISORY PTY LTD	Advice on progressing Heavy Vehicle National Law reforms	0041015145	3-Oct-24	31-Mar-26	32,670.00	Transport Group	Surface Trans Emissions & Pol
CN4106516	INDIGECO PTY LTD	Temporary Personnel - Placement Service	0042010076	1-Nov-24	23-Sep-25	12,450.64	Transport Group	Surface Trans Emissions & Pol
CN4106692	PUBLIC AFFAIRS NETWORK PTY LTD	Industry Workshop Facilitation	0041015199	10-Oct-24	30-Oct-24	13,200.00	Transport Group	Surface Trans Emissions & Pol
CN4106696	Hudson Global Resources (Aust) P/L	Placement services	0042010054	4-Nov-24	28-Feb-25	11,440.00	Transport Group	Surface Trans Emissions & Pol
CN4109984	Hudson Global Resources (Aust) P/L	Labour hire services	0042010092	6-Nov-24	30-Jun-25	11,440.00	Transport Group	Surface Trans Emissions & Pol
CN4109985	SOL PEOPLE PTY LTD	Design Work for the Maritime Single Window Project	0042010091	6-Nov-24	30-Jun-25	431,376.00	Transport Group	Surface Trans Emissions & Pol
CN4109989	Hudson Global Resources (Aust) P/L	Labour hire services	0042010085	6-Nov-24	30-Jun-25	11,440.00	Transport Group	Surface Trans Emissions & Pol
CN4111207	TRUSTEE FOR DC FAMILY TRUST EQUITY PARTNERS ACCOUNTANTS ADVISER	The provision of Financial Evaluation Support for the Strategic Fleet Pilot Program SOP RFT	0042010095	18-Nov-24	30-Jun-25	112,500.00	Transport Group	Surface Trans Emissions & Pol
CN4111472	AIRLINES OF TASMANIA PTY LTD T/A AEROTECHNOLOGY PTY LTD	RASS Region 4 AOT	0041015252	1-Dec-24	30-Nov-26	1,137,628.80	Transport Group	Surface Trans Emissions & Pol
CN4111478	DELOITTE TOUCHE TOHMATSU	Service Design for the New Vehicle Efficiency Standard (NVES) Program	0042010113	25-Nov-24	13-Jun-25	579,397.50	Transport Group	Surface Trans Emissions & Pol
CN4112448	WARWICK NORMAN	Commercial and Technical Evaluation Support for a tender process	0041015260	18-Nov-24	30-Jun-25	75,000.00	Transport Group	Surface Trans Emissions & Pol
CN4112449	MCGUIRE MARITIME PTY LTD	Commercial and Technical Evaluation Support for a tender process	0041015259	18-Nov-24	30-Jun-25	73,920.00	Transport Group	Surface Trans Emissions & Pol
CN4112450	BRETT WHITEOAK	Commercial and Technical Evaluation Support for a tender process	0041015258	18-Nov-24	30-Jun-25	72,000.00	Transport Group	Surface Trans Emissions & Pol
CN4112451	ALLAN SCHWARTZ	Evaluation Support for a tender process - specialised technique	0041015257	18-Nov-24	30-Jun-25	72,600.00	Transport Group	Surface Trans Emissions & Pol
CN4112452	PROXIMITY ADVISORY SERVICES PTY LTD	Negotiation Support Services for a tender process	0042010120	14-Nov-24	30-Jun-25	159,456.00	Transport Group	Surface Trans Emissions & Pol
CN4117275	RESOLVE MARITIME	specialist Advice to Inform Independent Reviews of Shipping Reg Act and Coastal Trading Act	0041015279	9-Dec-24	28-Feb-25	44,000.00	Transport Group	Surface Trans Emissions & Pol
CN4118594	INTERNATIONAL COUNCIL ON CLEAN TRAN	Specialised Writing Services	0041015289	11-Dec-24	30-Jun-25	132,163.00	Transport Group	Surface Trans Emissions & Pol
CN4128977	Australian National University	Cost-Benefit Analysis Services	0042010195	31-Jan-25	20-Jun-25	256,946.65	Transport	Surface Trans Emissions & Pol

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CN4119289	JPS MEDICAL RECRUITMENT	Provision of Agency Nursing Services for the Indian Ocean Territories	0042010158	24-Dec-24	30-Jun-25	288,000.00	Regional, Cities & Territories Group	Territories
CN4119291	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	EMERGENCY MEDICAL EVACUATION SERVICES	0042010156	24-Dec-24	31-Dec-24	99,778.87	Regional, Cities & Territories Group	Territories
CN4119292	GRACE REMOVALS (AUSTRALIA) PTY LTD	Exit Relocation of Personal Effects - Building and Works Supervisor	0042010155	23-Dec-24	31-May-25	15,699.41	Regional, Cities & Territories Group	Territories
CN4119293	NORFOLK FORWARDING SERVICES PTY LTD	Freight for Glass Fibre Reinforcement Polymer Materials	0041015304	20-Dec-24	31-Mar-25	24,000.00	Regional, Cities & Territories Group	Territories
CN4119294	HIVAC SERVICES PTY LTD	Faulty High Voltage Cable Replacement	0041015303	19-Dec-24	20-Dec-24	60,292.06	Regional, Cities & Territories Group	Territories
CN4119296	WHON PTY LTD	Training Services	0041015305	6-Feb-25	31-Dec-25	11,770.00	Infrastructure Group	Road & Vehicle Safety
CN4119471	ORTHO-CLINICAL DIAGNOSTICS AUSTRALI	Supply of Biochemistry Reagents to the Pathology Laboratory	0041015307	2-Jan-25	30-Jun-25	25,000.00	Regional, Cities & Territories Group	Territories
CN4119472	GRACE REMOVALS (AUSTRALIA) PTY LTD	Relocation Services	0042010152	19-Dec-24	20-Jun-25	20,962.80	Regional, Cities & Territories Group	Territories
CN4119473	ARA ELECTRICAL HIGH VOLTAGE SERVICE T/A TRANSELECT	Design for removal and installation of substations	0041015292	17-Oct-24	31-Dec-24	10,345.50	Regional, Cities & Territories Group	Territories
CN4119787	ISLAND POWER CO PTY LTD	Electrical Services- Cable Replacement, West Island	0042010163	11-Jan-25	30-Jan-25	19,000.00	Regional, Cities & Territories Group	Territories
CN4119788	HIVAC SERVICES PTY LTD	Replacement of Faulty HV Cable on Cocos (Keeling) Islands	0041015309	10-Jan-25	31-Jan-25	95,158.40	Regional, Cities & Territories Group	Territories
CN4119789	SG FLEET AUSTRALIA PTY LTD	Light vehicles services for the Indian Ocean Territories	0042010159	31-Oct-24	30-Jun-26	175,925.33	Regional, Cities & Territories Group	Territories
CN4119790	CONSULT MARINE PTY LTD	Engineering Services in Norfolk Island	0041015288	20-Jan-25	31-Dec-26	912,138.00	Regional, Cities & Territories Group	Territories
CN4119791	BLUE FLAG PTY LTD	Automotive data	0041015308	12-Dec-24	30-Jun-25	79,530.00	Transport Group	Surface Transport Emissions & Policy
CN4119959	STARTECH IT CONSULTING PTY LTD	ICT Labour Hire Services	0042010137	26-Nov-24	14-Mar-26	302,790.40	Chief Operating Officer	Information Technology
CN4120319	JULIEMAN PTY LTD T/A COMPLETE BUILDING SUPPLIES WA	Supply of Materials for Staff Housing Verandah	0041015313	8-Jan-25	31-Mar-25	14,769.95	Regional, Cities & Territories Group	Territories
CN4120320	AECOM AUSTRALIA PTY LTD	Provision of Electrical Design Services at Western Sydney International (WSI)	0041015311	6-Jan-25	21-Jul-25	188,905.00	Transport Group	International Aviation, Technology & Services
CN4120322	WATSON ISLAND CARPENTRY & EXCAVATIN T/A The Watson Island Family Trust	Building and Construction Services	0042010161	9-Jan-25	30-Jun-25	26,642.00	Regional, Cities & Territories Group	Territories
CN4120323	TERRI JANKE & COMPANY PTY LTD	External probity adviser services	0041015312	17-Dec-24	30-Jun-25	33,000.00	Communications & Media	Communications Infrastructure
CN4120324	CBR RECRUITMENT PTY LTD	Scribe Services	0042010165	17-Dec-24	31-Dec-24	15,077.43	Regional, Cities & Territories Group	Partnerships and Projects
CN4120326	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Graduate Program Advertising	0042010160	24-Jan-25	27-Apr-25	49,866.25	Chief Operating Officer	People Culture and Change
CN4121171	HIGH ENERGY SERVICE PTY LTD	Generator Control System Design & Installation on CKI	0041015316	8-Jan-25	30-Jun-25	281,163.00	Regional, Cities & Territories Group	Territories
CN4121172	S&P GLOBAL MARKET INTELLIGENCE	Market Analysis Data Subscriptions 2024-25	0041015314	15-Dec-24	14-Dec-25	48,166.38	Communications & Media	Communications Infrastructure

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CN4121173	CBR RECRUITMENT PTY LTD	Scribe Services	0042010164	20-Dec-24	20-Dec-24	12,859.28	Regional, Cities & Territories Group	Partnerships and Projects
CN4121615	AIR-MET SCIENTIFIC PTY. LTD	Water Quality Managing Equipment	0041015318	6-Jan-25	28-Feb-25	16,927.90	Regional, Cities & Territories Group	Territories
CN4121616	Verian Group Australia Pty Ltd	Evaluation services for the School Student Broadband Initiative	0042010167	14-Jan-25	30-Jun-26	317,317.00	Communications & Media	Communications Infrastructure
CN4121617	Hudson Global Resources (Aust) P/L	Labour hire services (placement)	0042010144	10-Dec-24	25-Dec-24	11,440.00	Transport Group	Domestic Aviation and Reform
CN4122281	ADRIFT NUTRITION	Dietician Services	0041015320	10-Jan-25	30-Jun-25	39,627.90	Regional, Cities & Territories Group	Territories
CN4122282	INDIAN OCEAN GROUP TRAINING ASSOCIA	Power Service Apprenticeship Program	0041015319	13-Jan-25	12-Jan-29	426,724.50	Regional, Cities & Territories Group	Territories
CN4122283	ERNST & YOUNG	Financial Statements Valuation	0042010169	15-Jan-25	30-Sep-25	54,046.00	Chief Operating Officer	Finance, Budget and Governance
CN4122284	ELM COMMUNICATIONS CANBERRA PTY LTD	Workshop facilitating services for strategic brand, marketing and communications	0042010168	13-Jan-25	21-Feb-25	11,990.00	Transport Group	Surface Transport Emissions Policy
CN4122285	Auslan Consultancy Pty Ltd	Auslan Translation Services	0041015315	6-Jan-25	10-Jan-25	13,048.70	Transport Group	Aviation Industry Ombuds Scheme
CN4122743	BARKLY REGIONAL COUNCIL	Business Support for delivering of Government Project	0041015322	16-Jan-25	27-Jun-25	330,000.00	Regional, Cities & Territories Group	Territories
CN4122744	DELOITTE TOUCHE TOHMATSU	Cost Benefit Analysis Service	0042010173	13-Jan-25	30-Jun-25	293,007.00	Transport Group	Domestic Aviation and Reform
CN4122745	FACE2FACE RECRUITMENT	Scribing Services - Bulk Recruitment Rounds	0041015323	4-Nov-24	8-Dec-24	41,912.31	Infrastructure Group	Land Transport Infrastructure
CN4123342	VOITEC PTY LTD	Software Services	0042010178	26-Jan-25	25-Jan-26	11,567.60	Chief Operating Officer	Information Technology
CN4123343	CHALFONT CONSULTING PTY LTD	Digital Solution Development Services	0042010177	20-Jan-25	19-Jan-26	3,257,760.00	Chief Operating Officer	Information Technology
CN4123344	YARDSTICK ADVISORY PTY LTD	Internal Audit Services	0042010176	13-Jan-25	30-Jun-26	250,000.00	Chief Operating Officer	Finance, Budget and Governance
CN4123345	KPMG	Internal Audit Services	0042010175	13-Jan-25	30-Jun-26	250,000.00	Chief Operating Officer	Finance, Budget and Governance
CN4123346	Gillian Beaumont Recruitment Pty Li	End to end recruitment services	0042010166	23-Dec-24	20-Jun-25	27,500.00	Transport Group	Domestic Aviation & Reform
CN4124085	SG FLEET AUSTRALIA PTY LTD	Light vehicle purchase for the Indian Ocean Territories	0042010183	22-Jan-25	30-Jun-26	111,433.34	Regional, Cities & Territories Group	Territories
CN4124086	GE HEALTHCARE AUSTRALIA PTY LIMITED TRADING AS: GE HEALTHCARE	Essential Specialised Medical Equipment	0041015324	23-Jan-25	30-Jun-25	40,751.00	Regional, Cities & Territories Group	Territories
CN4124088	UNIVERSITY OF TECHNOLOGY SYDNEY	Controlled Test Facility	0042010180	1-Jan-25	31-Dec-27	4,973,352.94	Communications & Media	Communications Services & Consumer
CN4124089	UNIVERSITY OF TECHNOLOGY SYDNEY	Research Program	0042010179	1-Jan-25	31-Dec-27	1,413,706.47	Communications & Media	Communications Services & Consumer
CN4124090	COBALT CONSULTING SERVICES PTY LIM	Internal Audit Services	0042010185	13-Jan-25	30-Jun-26	250,000.00	Chief Operating Officer	Finance, Budget and Governance
CN4124520	SENVERSA PTY LTD	Norfolk Island PFAS Monitoring-Year 4	0041015325	30-Jan-25	30-Aug-25	110,600.00	Regional, Cities & Territories Group	Territories

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CN4124521	YARDSTICK ADVISORY PTY LTD	Infrastructure Investment Assurance Program	0042010184	22-Jan-25	30-May-25	184,162.00	Infrastructure Group	Land Transport Infrastructure
CN4124522	TERRACE SERVICES PTY LTD	IT Sourcing & Procurement Advisory Services	0042010186	9-Dec-24	31-Aug-25	200,000.00	Chief Operating Officer	Enterprise Resource Planning Program
CN4125326	JAN HETENYI	Locum Doctor Services	0041015330	22-Jan-25	30-Apr-25	56,700.00	Regional, Cities & Territories Group	Territories
CN4125327	EAST WEST CERAMICS (WA) PTY LTD	Supply of floor tiles to Christmas Island	0041015329	24-Jan-25	30-Jun-25	178,316.10	Regional, Cities & Territories Group	Territories
CN4125328	LAB 3 PTY LTD	M365 Discovery and Implementation Services	0042010190	20-Jan-25	30-Jun-25	1,767,909.40	Chief Operating Officer	Information Technology
CN4125330	PUBLIC AFFAIRS NETWORK PTY LTD	Leading facilitation of roundtable discussions	0041015326	30-Jan-25	28-Mar-25	39,600.00	Transport Group	Aviation Industry Ombuds Scheme
CN4126263	DEPARTMENT OF STATE DEVELOPMENT	SEQ City Deal Governance Administration	0041015334	31-Jan-25	30-Jun-25	165,000.00	Regional, Cities & Territories Group	Partnerships and Projects
CN4126264	DEPARTMENT OF STATE DEVELOPMENT, IN	Public Art Initiatives Administration	0041015333	31-Jan-25	30-Jun-25	220,000.00	Regional, Cities & Territories Group	Partnerships and Projects
CN4126265	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	EMERGENCY MEDICAL EVACUATION SERVICES	0042010193	19-Jan-25	20-Jan-25	71,766.91	Regional, Cities & Territories Group	Territories
CN4126266	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	EMERGENCY MEDICAL EVACUATION SERVICES	0042010192	27-Jan-25	28-Jan-25	81,020.60	Regional, Cities & Territories Group	Territories
CN4128456	Hudson Global Resources (Aust) P/L	Temporary Personnel Engagement	0042010200	30-Jan-25	10-Mar-25	11,440.00	Infrastructure Group	Road and Vehicle Safety

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Consultancy Contracts – FY 2023 -24

CN ID	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (AUD)
CN4126268	DAVID BRYANT CONSULTING PTY LTD	Audit and Risk Committee member	0041015331	1-Jan-25	31-Dec-26	65,000.00
CN4126267	Ian McPhee Consulting	Audit and Risk Committee member	0041015332	1-Jan-25	31-Dec-26	120,000.00
CN4124521	YARDSTICK ADVISORY PTY LTD	Infrastructure Investment Assurance Program	0042010184	22-Jan-25	30-May-25	184,162.00
CN4124520	SENVERSA PTY LTD	Norfolk Island PFAS Monitoring-Year 4	0041015325	30-Jan-25	30-Aug-25	110,600.00
CN4124090	COBALT CONSULTING SERVICES PTY LIM	Internal Audit Services	0042010185	13-Jan-25	30-Jun-26	250,000.00
CN4123345	KPMG	Internal Audit Services	0042010175	13-Jan-25	30-Jun-26	250,000.00
CN4123344	YARDSTICK ADVISORY PTY LTD	Internal Audit Services	0042010176	13-Jan-25	30-Jun-26	250,000.00
CN4122744	DELOITTE TOUCHE TOHMATSU	Cost Benefit Analysis Service	0042010173	13-Jan-25	30-Jun-25	293,007.00
CN4122283	ERNST & YOUNG	Financial Statements Valuation	0042010169	15-Jan-25	30-Sep-25	54,046.00
CN4120320	AECOM AUSTRALIA PTY LTD	Provision of Electrical Design Services at Western Sydney International (WSI)	0041015311	6-Jan-25	21-Jul-25	188,905.00
CN4119305	ASPIRE (FIRST NATIONS) PTY LTD	Committee member services	0041015293	11-Dec-24	11-Dec-26	22,720.00
CN4119304	ALANA GALL	Committee member services	0041015294	11-Dec-24	11-Dec-26	22,720.00
CN4119301	DEEN JUSTIN SANDERS	Committee member services	0041015297	11-Dec-24	11-Dec-26	22,720.00
CN4119303	JAMES M K MORGAN	Committee member services	0041015295	11-Dec-24	11-Dec-26	22,720.00
CN4119302	NATIONAL NATIVE TITLE COUNCIL LTD	Committee member services	0041015296	11-Dec-24	11-Dec-26	22,720.00
CN4119299	Terri Janke & Company Pty Ltd	Committee member services	0041015299	11-Dec-24	11-Dec-26	28,400.00
CN4119298	LULU JIJI INDIGENOUS DESIGN & CONSU	Committee member services	0041015300	11-Dec-24	11-Dec-26	22,720.00
CN4119300	CHRISTINE GRANT	Committee member services	0041015298	11-Dec-24	11-Dec-26	22,720.00
CN4118594	INTERNATIONAL COUNCIL ON CLEAN TRAN	Specialised Writing Services	0041015289	11-Dec-24	30-Jun-25	132,163.00
CN4118373	MCKINSEY PACIFIC RIM INC T/AS MCKINSEY AND COMPANY	Client Delivery Modelling	0042010102	30-Oct-24	20-Dec-24	764,500.00
CN4117362	PROXIMITY ADVISORY SERVICES PTY LTD	Probity Advisory Services	0042010148	16-Dec-24	30-Jun-25	120,758.00

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CN ID	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (AUD)
CN4117275	RESOLVE MARITIME	specialist Advice to Inform Independent Reviews of Shipping Reg Act and Coastal Trading Act	0041015279	9-Dec-24	28-Feb-25	44,000.00
CN4115366	GHD PTY LTD	Provision of specialist contaminated land auditor services PFAS Airports Taskforce	0041015270	25-Nov-24	24-Nov-26	203,540.19
CN4115365	WESTERN ENVIRONMENTAL PTY LTD	Provision of specialist contaminated land auditor services PFAS Airports Taskforce	0041015274	1-Nov-24	31-Oct-26	296,980.75
CN4115363	GRIFFIN LEGAL PTY LIMITED	External Probity Advisor	0042010135	19-Dec-24	30-Jun-26	23,288.75
CN4115337	E3 ADVISORY PTY LTD	Specialist Advisory Services	0041015243	11-Nov-24	30-Jun-25	85,800.00
CN4115231	GLAEB (07) PTY LTD T/A ENVIRONMENT ENVIRONMENTAL EARTH SCIENCES QLD	Provision of specialist contaminated land auditor services - PFAS Airports Taskforce	0041015261	25-Nov-24	24-Nov-26	348,216.00
CN4115227	GEOSYNTEC CONSULTANTS PTY LTD	Provision of specialist contaminated land auditor services - PFAS Airports Taskforce	0041015271	1-Nov-24	31-Oct-26	219,551.75
CN4113690	ERNST & YOUNG	National Road Safety Progress Report	0042010124	29-Nov-24	1-Apr-25	311,300.00
CN4113688	MONASH UNIVERSITY	Monash University to re-calibrate their Baseline Road Trauma Model (BRTM) using more recent data.	0042010128	22-Nov-24	24-Dec-24	32,450.00
CN4113684	GRIFFIN LEGAL PTY LIMITED	Probity Advisory Services for the WSI Noise Insulation and Property Acquisition Program	0042010127	23-Sep-24	30-Jun-25	75,000.00
CN4111757	AECOM AUSTRALIA PTY LTD	Governance review of accomodation project	0042010115	30-Oct-24	31-Dec-24	124,000.00
CN4111478	DELOITTE TOUCHE TOHMATSU	Service Design for the New Vehicle Efficiency Standard (NVES) Program	0042010113	25-Nov-24	13-Jun-25	579,397.50
CN4111197	McGrath Nicol Advisory Partnership	Financial Viability and Procurement Assistance services	0042010103	18-Nov-24	30-Jun-25	67,913.05
CN4110006	TURNER & TOWNSEND PTY LTD	Specialist Advisory Services	0041015211	23-Oct-24	30-Jun-25	115,500.00
CN4110007	MOTT MACDONALD AUSTRALIA PTY LTD	Specialist Advisory Services	0041015209	30-Sep-24	30-Jun-25	268,000.00
CN4110002	O'CONNOR MARSDEN & ASSOCIATES PTY L	Probity Services	0042009742	4-Mar-24	28-Feb-25	97,200.97
CN4109985	SOL PEOPLE PTY LTD	Design Work for the Maritime Single Window Project	0042010091	6-Nov-24	30-Jun-25	431,376.00

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CN ID	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (AUD)
CN4109366	JBS&G AUSTRALIA PTY LTD	Provision of specialist contaminated land auditor services - PFAS Airports Taskforce	0041015235	1-Nov-24	31-Oct-26	334,576.00
CN4107718	ACIL ALLEN CONSULTING	Financial Management Advisory Services	0042010062	28-Oct-24	27-Oct-25	1,656,311.00
CN4104203	CPM REVIEWS PTY LTD	Investigation services	0042010013	9-Sep-24	9-Mar-25	22,000.00
CN4104202	KEN KANOFSKI ADVISORY PTY LTD	Advice on progressing Heavy Vehicle National Law reforms	0041015145	3-Oct-24	31-Mar-26	32,670.00
CN4104195	DELOITTE TOUCHE TOHMATSU	Governance Assurance Advisory Service for WSI Noise Insulation and Property Acquisition Program	0042010053	4-Oct-24	30-Jun-28	100,000.00
CN4103357	FACTOR TECH PTD LTD	Short term consultancy to develop a Proof of Concept - specialist ICT skills required	0042010043	3-Oct-24	31-Jan-25	170,610.00
CN4101305	FULL STOP AUSTRALIA	Gender Equality Review	0041014450	11-Jan-24	10-Jan-25	39,300.00
CN4101304	MEGAN ROSS BLEND STUDIO PTY LTD	Workforce leadership and development sessions	0041014689	5-Dec-23	6-Dec-23	11,880.00
CN4099831	PROCUREMENT PROFESSIONALS	Probity Advisory Services	0042010028	20-Sep-24	30-Jun-28	70,400.00
CN4099272	PROXIMITY ADVISORY SERVICES PTY LTD	Evaluation Service for non-infrastructure road safety grant programs	0042010008	5-Sep-24	30-Jun-25	269,786.90
CN4099271	MARSH PTY LTD	Insurance advice to support the Strategic Fleet Pilot Program	0041015088	26-Aug-24	4-Oct-24	49,610.00
CN4099269	LAZARD AUSTRALIA PTY LTD	Commercial Advisor	0042010018	5-Sep-24	30-Jun-25	2,297,500.00
CN4099267	THE SOCIAL RESEARCH CENTRE	Age Assurance Consumer Research	0042010000	28-Aug-24	31-Dec-24	278,293.40
CN4099260	BIS OXFORD ECONOMICS	Cost Escalation Project 2024	0042010019	6-Sep-24	11-Oct-24	131,868.00
CN4099127	LONERGAN RESEARCH PTY LTD	Remote ID Consultancy	0041014805	14-Mar-24	10-May-24	78,771.00
CN4098173	LONERGAN RESEARCH PTY LTD	Market Research	0042010020	18-Sep-24	30-Nov-24	75,977.00
CN4097131	AUSTRALIAN INSTITUTE OF FAMILY STUD	Literature Review	0042009982	22-Jul-24	11-Nov-24	93,706.23
CN4092878	SENTENTIA CONSULTING PTY LTD	Update of VSOB Risk Register 2024	0042010001	2-Sep-24	11-Nov-24	12,000.00
CN4090109	MONASH UNIVERSITY	Research and Analysis	0042009937	1-Jul-24	11-Nov-24	67,579.38
CN4090083	DELOITTE TOUCHE TOHMATSU	Economic Modelling Impact Analysis	0042009977	14-Aug-24	20-Sep-24	280,597.90
CN4090061	SCYNE ADVISORY PTY LTD	USO Technical Trials	0041015055	21-Aug-24	30-Jun-25	5,972,482.00
CN4089133	O'CONNOR MARSDEN & ASSOCIATES PTY L	Probity advice	0042009980	2-Aug-24	29-Nov-24	58,839.00
CN4089134	McGrath Nicol Advisory Partnership	Financial Advice	0042009979	1-Aug-24	30-Jun-25	4,187,200.00

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CN ID	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (AUD)
CN4088292	O'CONNOR MARSDEN & ASSOCIATES PTY L	Probity Advice	0042009954	31-Jul-24	31-Dec-24	13,376.00
CN4088287	L.E.K. CONSULTING AUSTRALIA PTY LTD	Market analysis advisory services	0042009976	13-Aug-24	31-Oct-24	231,000.00
CN4085142	DELOITTE TOUCHE TOHMATSU	SMS Sender ID Register Cost Benefit Analysis	0042009938	12-Jul-24	30-Aug-24	149,878.00
CN4084524	AECOM AUSTRALIA PTY LTD	Services relating to Biodiversity Offset Delivery Plan (CN3827102)	0042009933	1-Jul-24	30-Jun-26	166,167.39
CN4082282	DELOITTE TOUCHE TOHMATSU	Telecommunications advice and modelling	0042009896	1-Jul-24	30-Jun-25	207,300.00
CN4082268	STRACHAN LEGAL AND POLICY PTY LTD	Legal Services Training Support 2024-25	0041014999	15-Jul-24	13-Dec-24	194,920.00
CN4082264	KROLL AUSTRALIA PTY LTD	Valuation Services	0041015004	15-Jul-24	13-Sep-24	68,640.00
CN4082262	MEDIABRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising Director of the Classification Board Recruitment	0041015007	19-Jul-24	31-Aug-24	48,708.42
CN4082257	Omera Partners Pty Ltd	Recruitment and search services	0042009929	19-Jul-24	31-Oct-24	46,750.00
CN4082258	MILLER AVIATION PARTNERS PTY LTD	External Technical Adviser	0041015008	16-Jul-24	1-Nov-24	44,000.00
CN4082255	O'CONNOR MARSDEN & ASSOCIATES PTY L	External Probity Adviser	0042009931	4-Jul-24	1-Nov-24	10,000.00
CN4077020	MARSDEN JACOB ASSOCIATES PTY LTD THE MARSDEN JACOB UNIT TRUST	Impact Analysis	0042009842	7-Jun-24	7-Aug-24	72,314.00
CN4076941	KPMG	Public engagement on draft policy	0042009851	7-Jun-24	14-Aug-24	284,772.00
CN4075323	McGrath Nicol Advisory Partnership	Financial Analysis of Leased Federal Airports	0042009827	3-Jun-24	30-Aug-24	70,954.00
CN4075321	DELOITTE TOUCHE TOHMATSU	Macro and microeconomic modelling	0042009831	5-Jun-24	23-Jul-24	61,916.80
CN4075315	GROSVENOR MANAGEMENT CONSULTING PTY LTD	Program Outcomes evaluation	0042009840	17-Jun-24	30-Jun-25	316,433.56
CN4072233	TO70 AVIATION (AUSTRALIA) PTY LTD	Domestic slot audit for Sydney Airport	0041014892	21-May-24	31-Dec-24	247,861.00
CN4072226	JONES LANG LASALLE ADVISORY SERVICE	Revaluation and Materiality Review	0042009870	15-Feb-24	30-Jun-26	581,487.50
CN4072222	AECOM AUSTRALIA PTY LTD	Specialist Technical Asset Services	0042009853	21-Mar-24	1-Oct-24	70,870.71
CN4063359	McGrath Nicol Advisory Partnership	Probity advice	0041014807	8-May-24	30-Jun-25	114,397.75

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CN ID	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (AUD)
CN4063357	GROSVENOR MANAGEMENT CONSULTING PTY LTD	Mobile Black Spot Program Evaluation	0042009802	17-May-24	31-Jan-25	237,601.18
CN4063351	CALLIDA PTY LTD	Process mapping and identification services	0042009814	24-May-24	30-Jun-24	79,943.00
CN4063345	Kordamentha Pty Ltd	Assurance consultant services	0042009826	28-May-24	30-Jun-25	255,301.47
CN4060051	SAPERE RESEARCH GROUP LIMITED	Market Assessment - data analysis	0042009801	15-May-24	30-Aug-24	198,000.00
CN4060048	FORCEFIELD SERVICES PTY LTD	Secure Facility	0041014860	14-May-24	30-Jun-24	10,450.00
CN4056902	GCG HEALTH AND SAFETY HYGIENE GREEN CONSULTING GROUP PTY LTD	WHS system and compliance review	0042009785	22-Apr-24	30-Nov-24	258,616.40
CN4054832	Cox Inall Ridgeway	Review of the Indigenous Art Code	0042009792	29-Apr-24	30-Jun-25	189,502.00
CN4054156	SPATIAL VISION INNOVATIONS PTY LTD	Drone Rule Digitisation improvements	0042009788	22-Apr-24	30-Jun-24	81,950.00
CN4051127	NORTON ROSE FULBRIGHT	Legal Services 2024-25	0042009774	22-Apr-24	31-Dec-25	738,998.18
CN4051126	BEVINGTON CONSULTING PTY LTD	Efficiency Review	0042009775	15-Apr-24	30-Aug-24	419,446.50
CN4050218	AUSTRALIAN INSTITUTE OF FAMILY STUD	Wagering Advertising Research	0042009772	15-Apr-24	15-Jul-24	175,208.00
CN4047424	ARTD CONSULTANTS	RDA Stakeholder survey	0042009752	19-Apr-24	30-Aug-24	71,764.22
CN4044131	PROXIMITY ADVISORY SERVICES PTY LTD	Management advisory services	0042009736	2-Apr-24	31-Jul-24	146,922.60
CN4044123	KPMG	Management advisory services	0042009738	25-Mar-24	6-Sep-24	73,128.00
CN4043144	SPARK & CO	Education and Training Services	0041014739	13-Mar-24	28-Jun-24	14,200.00
CN4042192	Australian National University	Management advisory services	0042009724	20-Mar-24	20-Sep-24	209,817.30
CN4040766	NICHOLLS.MMC PTY LIMITED ATF NICHOLLS.MMC TRUST	Wagering Advertising Reforms Impact Analysis	0041014727	8-Jan-24	30-Jun-24	27,500.00
CN4039944	AXIOM ASSOCIATES (AUST) PTY LTD	Internal Audit Services	0042009699	4-Mar-24	30-Jun-25	200,000.00
CN4039933	JACOBS GROUP (AUSTRALIA) PTH LTD	Biodiversity Offset Delivery Plan Indenpedent Audit	0042009700	12-Mar-24	27-Sep-24	96,317.10
CN4039930	ENVIRONMENTAL RESOURCES MANAGEMENT AUSTRALIA	PFAS Airports Investigation Program - Main Works	0042009703	8-Mar-24	30-Jun-26	2,983,855.80
CN4039931	AURECON AUSTRALASIA PTY LTD	PFAS Airports Investigation Program - Main Works (Tranche 2 Airports)	0042009702	8-Mar-24	30-Jun-26	5,958,298.84
CN4039368	PROTIVITI PTY LTD	Internal Audit Services	0042009696	4-Mar-24	30-Jun-25	150,000.00
CN4038908	McGrath Nicol Advisory Partnership	External probity advisory services.	0042009685	28-Feb-24	31-Dec-24	30,000.00

Attachment B – 2023-24 and YTD 2024-25 (Dec 2024) – All new Consultancy Contracts entered into since 1 July 2023

CN ID	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (AUD)
CN4038129	MONASH UNIVERSITY	Road Safety Research Review	0042009683	23-Feb-24	9-Aug-24	171,224.00
CN4037874	AUSTRALASIAN COLLEGE OF ROAD SAFETY INCORPORATED	Develop guidance for local governments to undertake risk assessments of their road networks	0041014696	19-Feb-24	3-Oct-24	250,000.00
CN4037311	KPMG	Social Benefits Remote Regional Roads 2	0042009674	1-Jul-24	31-Dec-24	198,370.70
CN4037313	CSIRO-WILDLIFE AND ECOLOGY	Renewable liquid fuels project	0041014692	13-Nov-23	30-Sep-24	275,000.00
CN4036470	McGrath Nicol Advisory Partnership	Internal Audit Services	0042009670	4-Mar-24	30-Jun-25	150,000.00
CN4034385	SCYNE ADVISORY PTY LTD	Middle Arm Commercial Advice	0042009660	7-Feb-24	31-Mar-24	198,473.00
CN4033990	HAVELOCK CONSULTING GROUP	Security Threat Risk Assessment	0041014671	9-Feb-24	28-Jun-24	79,500.00
CN4033096	DELOITTE TOUCHE TOHMATSU	Financial Services	0042009647	1-Feb-24	31-Jan-27	500,000.00
CN4033093	DRONESEC PTY LTD	Drone Security Subject Matter Expertise	0041014661	30-Jan-24	8-Feb-24	18,667.00
CN4033094	ERNST & YOUNG	Financial Services	0042009648	1-Feb-24	31-Jan-27	301,020.00
CN4032340	CALLIDA PTY LTD	Cost Recovery Implementation Statement	0042009635	21-Dec-23	20-Dec-24	117,760.00
CN4028865	ERNST & YOUNG	Accommodation modelling	0042009612	11-Dec-23	19-Feb-24	99,348.00
CN4028768	GHD PTY LTD	Commercial Advice Services	0042009609	5-Jan-24	20-Sep-24	873,550.00
CN4028763	GRIFFIN LEGAL PTY LIMITED	Probity Services	0041014637	8-Jan-24	8-Jul-24	29,891.40
CN4026223	MINDAVATION PTY LIMITED	Business Intelligence Consulting Services	0041014591	2-Jan-24	30-Jun-24	224,000.00
CN4026222	SGS ECONOMICS AND PLANNING	Technical advisory service	0042009590	8-Dec-23	30-Jun-24	109,263.00
CN4026199	ERNST & YOUNG	Training Services	0042009600	10-Jan-24	22-May-24	79,367.00
CN4022409	SENTENTIA CONSULTING PTY LTD	Purpose and performance redesign services	0042009564	30-Oct-23	31-Jan-24	124,833.75
CN4022402	NOVA SYSTEMS PTY LTD	Technical Assessment Services	0041014580	7-Dec-23	30-Jun-24	75,500.00
CN4016993	CORDELTA PTY. LTD.	Probity Advisor	0042009518	2-Nov-23	30-Jun-25	115,500.00
CN4016982	SENTENTIA CONSULTING PTY LTD	Performance Reporting	0042009541	25-Oct-23	30-Apr-24	124,833.75
CN4016984	ELEMENTAL INSIGHT PTY LTD T/A SILVER GROUP	Probity Advisory Services	0042009534	8-Nov-23	30-Jun-25	47,542.00
CN4016021	SPARKE HELMORE LAWYERS	Probity Adviser	0042009501	23-Oct-23	28-Jun-24	15,880.00
CN4015985	REASON GROUP PTY LTD	ICT Scoping and Design Services	0042009494	27-Oct-23	26-Mar-24	330,000.00
CN4015986	MINTER ELLISON	Privacy Impact Assessment	0042009493	18-Sep-23	1-Mar-24	44,000.00
CN4015977	PROXIMITY ADVISORY SERVICES PTY LTD	Probity and Procurement Services	0041014530	25-Oct-23	31-Dec-24	472,997.95
CN4015975	CAPITAL COMMUNICATIONS PTY LTD T/A CAPITAL PUBLIC AFFAIRS CONSULTANTS	Strategic Advisor	0041014531	30-Oct-23	30-Jun-24	132,000.00

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CN ID	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (AUD)
CN4011914	Kordamentha Pty Ltd	Financial Services	0042009482	25-Sep-23	30-Dec-23	495,000.00
CN4011912	CHARTERPOINT PTY LTD	Financial Analysis	0042009486	25-Sep-23	29-Feb-24	429,000.00
CN4011907	SENTENTIA CONSULTING PTY LTD	Internal Audit Services	0042009490	9-Oct-23	31-Jul-24	28,682.75
CN4011900	MILLS OAKLEY	Probity Advice	0042009472	11-Oct-23	27-Sep-24	75,000.00
CN4011895	LANDELL PROBITY PTY LTD	Probity assurance	0042009478	1-Mar-24	30-Apr-24	79,882.55
CN4011894	33 Creative Pty Limited	Creative Design & Communication Services	0042009479	13-Oct-23	30-Sep-24	253,000.00
CN4011892	ACOR CONSULTANTS (ACT) PTY LIMITED	Technical Support	0042009484	13-Oct-23	28-Feb-24	104,500.00
CN4006901	THINKPLACE AUSTRALIA PTY LTD	Workshop facilitator	0042009439	18-Sep-23	30-Jun-24	45,000.00
CN4006892	FIRST AKROW TRUST & BRIAN T WILSON T/A CLAYTON UTZ	Investigation services	0042009455	13-Sep-23	31-Jul-24	55,000.00
CN4003888	BEVINGTON CONSULTING PTY LTD	Resourcing review	0042009427	13-Sep-23	15-Mar-24	177,210.00
CN4002888	INSTINCT AND REASON PTY LTD	Program Evaluation	0042009404	4-Sep-23	31-Jan-24	89,100.00
CN3999905	BIS OXFORD ECONOMICS	Cost escalation update 2023	0042009392	29-Aug-23	6-Oct-23	82,665.00
CN3997869	NOVA SYSTEMS PTY LTD	Professional services	0041014403	11-Aug-23	24-Dec-25	212,842.00
CN3996372	AERODROME MANAGEMENT SERVICES PTY L	Remote Aerodrome Inspection Services	0041014398	7-Aug-23	30-Oct-25	959,622.66
CN3996364	KPMG	Social benefits remote roads consultancy	0042009368	31-Jul-23	22-Dec-23	131,629.30
CN3996366	INSTINCT AND REASON PTY LTD	Refresh of the White Paper on Developing Northern Australia - Stakeholder Engagement ONA	0042009376	14-Aug-23	31-May-24	198,000.00
CN3996362	KPMG	Rail technical expertise	0042009372	12-Jul-23	30-Jun-26	880,000.00
CN3994568	HOUSTON KEMP PTY LTD	Cost Benefit Analysis	0041014397	7-Aug-23	31-Mar-24	215,160.00
CN3986268	ACIL ALLEN CONSULTING	Newswire Services Program Evaluation	0042009332	12-Jul-23	6-Oct-23	55,000.00
CN3986266	THINKPLACE AUSTRALIA PTY LTD	Facilitate RDA Roundtable Forums	0042009325	10-Jul-23	31-Jul-23	29,186.00
CN3986264	JACOBS GROUP (AUSTRALIA) PTH LTD	Environmental Investigation	0042009330	1-Jul-23	30-Jun-26	24,704,108.98
CN3971484	SYNERGY GROUP AUSTRALIA LTD	External Probity Advisor	0042009261	4-Feb-24	31-Aug-25	107,000.00
CN3948663	SPARKE HELMORE LAWYERS	External Probity Advisor	0042009128	6-Nov-23	3-Jun-24	75,777.50

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Lead/Support contact: Andreas Bleich/s22(1)(a)(ii)

SB25-000014

SUBJECT: Reducing greenhouse gas emissions: Summary of Portfolio Actions

Talking Points

1. This portfolio is making a significant contribution to the Australian Government's climate change agenda and the transition to net zero emissions by 2050.
2. Measures announced in the 2024-25 Budget include:
 - a. \$20.9 million to support the development of a **low carbon liquid fuels** industry to reduce transport emissions.
 - b. \$84.5 million over 5 years to establish the **New Vehicle Efficiency Standard**.
 - c. \$100 million **Active Transport Fund** to build and upgrade bicycle and walking paths to encourage the use of active transport across Australia.
3. On 6 March 2025 the government announced a further \$250 million to accelerate the development of a **low carbon liquid fuels** industry, as part of the \$1.7 billion **Future Made in Australia Innovation Fund**.
4. To support our 2030 and 2050 net zero targets, the government is also developing 6 sectoral plans across key sectors of the Australian economy. One of these sectors is the transport sector.
 - a. the transport sector plan was announced in the 2023-24 Budget, as the **Transport and Infrastructure Net Zero Roadmap and Action Plan**. The Roadmap ties together existing actions and provides a clear strategy and supporting actions to reduce emissions across the transport and infrastructure sectors.

Key Issues

1. Emissions from the transport sector account for 22% of Australia's direct greenhouse gas emissions.
 - a. emissions from **road transport** (cars, trucks and buses) accounts for 81% of transport emissions
 - b. emissions from **aviation** accounts for 9% of transport emissions
 - c. emissions from **domestic maritime** accounts for 2% of transport emissions
 - d. emissions from **rail** accounts for 4% of transport emissions.
2. The embodied emissions from **transport infrastructure** is estimated to account for 3% of Australia's total emissions.

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SB25-000014

2024-25 Budget

Key portfolio actions to decarbonise the transport sector announced in the 2024-25 Budget were:

Future Made in Australia – Making Australia a Renewable Energy Superpower

1. As part of the Future Made in Australia plan, the government will fast-track support for a **low carbon liquid fuel industry**. This will initially focus on sustainable aviation fuel and renewable diesel to support emissions reduction in the aviation, heavy vehicle, rail and maritime sectors.
2. This investment will help move the transport sector towards net zero and create new jobs and industry across Australia. This investment includes:
 - a. \$1.7 billion over the next decade in the Future Made in Australia Innovation Fund to support the Australian Renewable Energy Agency to commercialise net zero innovations including \$250 million low-carbon liquid fuels (announced 6 March 2025).
 - b. \$18.5 million over 4 years from 2024-25 to develop a certification scheme for low-carbon liquid fuels, including sustainable aviation fuels and renewable diesel in the transport sector by expanding the Guarantee of Origin scheme.
 - c. \$1.5 million over 2 years from 2024-25 to undertake a regulatory impact analysis of the costs and benefits of introducing mandates or other demand-side measures for low carbon liquid fuels.
3. In mid-2024 the government consulted on options for production incentives and demand side measures to support the establishment of a made in Australia low carbon liquid fuel industry. The government is currently considering feedback on the optimal policy mix to support the industry (**SB24-000193** refers).

New Vehicle Efficiency Standard

1. The **New Vehicle Efficiency Standard (NVES)** aims to limit the average carbon dioxide emissions of new light vehicles sold by each supplier to incentivise the supply of more fuel-efficient petrol, diesel, hybrid and electric vehicles (**SB24-000199** refers).
2. Following extensive consultation, the government introduced the *New Vehicle Efficiency Standard Bill 2024*, and the *New Vehicle Efficiency Standards (Consequential Amendments) Bill 2024* on 27 March 2024. This legislation passed on 16 May 2024 and received Royal Assent on 31 May to become the *New Vehicle Efficiency Act 2024* (NVE Act). The NVE Act commenced on 1 January 2025, and the operative provisions of the Act will take effect on 1 July 2025.

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3. The government is providing \$84.5 million over 5 years to establish a **New Vehicle Efficiency Standard** regulator and facilitate unit trading between manufacturers.

Active Transport Fund

1. The government committed \$100 million over 5 years from 2024-25 to build bicycle and walking paths to encourage the use of active transport across Australia (refer questions to the Road and Vehicle Safety division).
2. This will support zero emissions travel and ensure that people who want to walk and cycle in their local community can do so safely.
3. The program opened on 31 October 2024 and applications closed on 13 January 2025.
4. All applications were assessed by merit and 81 projects were recommended to, and approved by, the Minister for Infrastructure, Transport, Regional Development and Local Government.
5. The total cost of the 81 projects is \$192.9 million, with \$96.3 million in funding provided by the government under the Fund.

Reducing emissions

Significant government initiatives led by the Department of Infrastructure, Transport, Regional Development, Communications and the Arts to reduce emissions over the past 12 months include:

1. The Transport Sector Plan – The government is developing a **Transport and Infrastructure Net Zero Roadmap and Action Plan**. The **Transport and Infrastructure Net Zero Roadmap and Action Plan** will be a comprehensive plan to reduce emissions across all forms of transport (**SB24-000176** refers).
2. **Aviation White Paper** – The government released the **Aviation White Paper** on 26 August 2024, which sets out the government's vision for aviation towards 2050 and will deliver a range of initiatives to ensure a safe, competitive, productive and sustainable sector (**SB24-000193** refers).
3. **Australian Jet Zero Council** – The government established the **Australian Jet Zero Council**, to provide advice to government on issues related to the aviation industry's transition to net zero emissions (**SB24-000193** refers).
4. Airports – The government has committed an additional \$40 million over 3 years from 2024-25 to extend the **Regional Airports Program** to support improving safety and

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accessibility and/or the transition of aviation services to net zero at eligible regional airports.

5. Emerging aviation technologies – Drones and advanced air mobility (AAM) are rapidly evolving, presenting new opportunities to reduce emissions and improve productivity across a range of critical industries. A **whole-of-government AAM strategy** will be released in 2025 to provide long-term policy settings and encourage investment. This will complement the Government's support to the sector through the \$30.5 million **Emerging Aviation Technology Partnerships Program**, which enables government to understand policy and regulatory issues while encouraging deployment to address priority needs in regional, remote and First Nations communities (**SB24-000283** refers).
6. Maritime policy – As part of the Transport sector plan, the government is developing a **Maritime Emissions Reduction National Action Plan (MERNAP)** to set the strategic direction and commitments to actions to decarbonise our maritime transport sector (**SB24-000293** refers).
7. Working with states and territories – The **Infrastructure and Transport Ministers' Meetings (ITMM)** provides a forum for progressing priorities of national importance. ITMM has set decarbonisation of transport and infrastructure as a priority and has established 2 working groups to deliver supporting work programs.
8. Further portfolio actions that contribute to the government's climate change agenda and the transition to net zero emissions by 2050 is at **Attachment A**.

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Attachment A – Further portfolio actions that contribute to the Australian Government's climate change agenda and the transition to net zero emissions by 2050

Reducing emissions

1. International engagement (aviation) – Australia is supporting initiatives to reduce emissions from international aviation. This includes supporting the **International Civil Aviation Organization's (ICAO) long term aspirational goal (LTAG)** for international aviation to reach net zero carbon emissions by 2050. In November 2023, to support the LTAG, ICAO agreed to strive for a collective global aspirational vision to reduce CO₂ emissions in international aviation by 5 per cent by 2030 through the use of sustainable aviation fuel, lower carbon aviation fuel and other aviation cleaner energies.
2. Noxious emissions standards – The government has implemented stricter noxious emissions standards for both heavy vehicles (**Euro VI**) and for light vehicles (**Euro 6d**) . While targeted at reducing noxious emissions, the standards also lead to lower Carbon Dioxide emissions with more efficient engines being supplied in new vehicles. The government has mandated:
 - a. Euro 6d noxious emission standards for newly approved light vehicle models supplied from 1 December 2025 and all new light vehicles supplied from 1 July 2028.
 - b. Euro VI noxious emission standards for newly approved heavy vehicle models supplied from 1 November 2024 and all new heavy vehicles supplied from 1 November 2025.
3. International engagement (maritime) – The Portfolio represents Australia at the **International Maritime Organization (IMO)**, which in 2023, agreed a Strategy for the Reduction of GHG emissions from international shipping to net zero 'by, or around i.e. close to 2050. Australia is actively working in the IMO to set in place the regulatory framework of technical and economic measures to achieve that trajectory. The government is also working to establish **Green Shipping Corridor partnerships**, the first being a Memorandum of Understanding (MoU) with Singapore signed in March 2024 and a MoU with South Korea signed in February 2025.
4. Infrastructure decarbonisation – The Commonwealth **Infrastructure Policy Statement (IPS)** was released in 2023 to guide the government's investment decisions in land transport infrastructure by focusing on 3 strategic themes – productivity and resilience, liveability and sustainability (**SB24-000090** refers). Examples of Infrastructure Investment Program (IIP) projects that support the theme of sustainability include the government's commitments of:
 - a. \$125 million to **fund electric vehicle charging infrastructure in Western Australia** to support increased use of electric buses; and

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- b. \$115 million to fund a **Zero Emission Bus Depot in New South Wales** (Tranche 1 Infrastructure – Macquarie Park Depot) to support the housing and use of Zero Emission Buses.

Supporting sustainable road projects

1. The **Safer Local Roads and Infrastructure Program** commenced on 1 July 2024. The program provides at least \$200 million each year to support eligible projects which address current and emerging priorities in road infrastructure needs, with focus areas including road safety, productivity, road resilience, bridge renewal, heavy vehicle rest area upgrades and road sustainability.
2. Road sustainability projects contribute to decarbonisation goals by minimising or avoiding embodied, operational and/or enabled emissions.
3. The first tranche of applications for the Program closed on 30 September 2024.
4. A total of 29 projects were approved under this tranche, to the value of \$70.9 million in Australian Government funding.

Supporting adaptation and resilience to climate change impacts

1. The **Telecommunications Disaster Resilience Innovation (TDRI)** program promotes the development of new technologies to provide solutions for telecommunications disaster resilience.
 - a. The government is funding 33 projects for \$17.4 million through the TDRI program to strengthen resilience during and following power outages and natural disasters.
 - b. TDRI includes projects which pilot renewable and hydrogen power alternatives and, if successful, contribute to reducing carbon emissions in the telecommunications sector.

Supporting urban transition to net zero, adaptation and resilience to climate change impacts

1. Urban policy – The **National Urban Policy (NUP)** was released on 29 November 2024 and includes the Shared government's vision for sustainable urban growth. The policy will support the government's climate change agenda and net zero goals in urban areas (**SB24-000517** refers).

Supporting regional transition to a net zero economy

1. The government committed in the October 2022-23 Budget funding to a range of projects to support regional transition and development outcomes across various states and regions, including:

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SB25-000014

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- a. \$100 million to support the Port of Newcastle and the Hunter region to become hydrogen-ready. When fully constructed, the Clean Energy Precinct will facilitate clean energy production, storage, transmission, domestic distribution and international export (**SB24-000151** refers).
 - b. \$440 million in planned equity investment to support the development of Regional Logistic Hubs along key transport links in the Northern Territory. These upgrades will provide productive and efficient logistics and resilient supply chains to the regional and remote communities through Central and Northern Australia (**SB25-000059** refers).
 - c. \$1.5 billion in planned equity investment to support the development of common-user marine infrastructure at the **Middle Arm Sustainable Development Precinct**. The precinct will provide opportunities for a range of industries including green hydrogen and renewable storage, advanced manufacturing, minerals processing, carbon capture and storage, gas processing and other land uses (**SB25-000059** refers).
 - d. \$565 million for common-user port infrastructure upgrades at Port Lumsden and Dampier in the Pilbara. This project is well underway and will support the import and export capability to grow the critical minerals, hydrogen and renewable energy industry.
2. The **Northern Australia Infrastructure Facility (NAIF)** will continue to provide concessional financing for the development of economic infrastructure in northern Australia that deliver economic and social benefits. The **NAIF's Statement of Expectations and Investment Mandate 2023** include supporting the transition to net zero.

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Lead/Support contact: Melony Czajor

SB25-000076

SUBJECT: Infrastructure Sub-programs**Talking Points**

- The Australian Government will invest \$19.4 billion over 10 years from 2025-26 to 2034-35^[1] through sub-programs to deliver road infrastructure projects in partnership with state, territory and local governments.
- This investment is in addition to the \$838.2 million that remains committed to local governments for road and community infrastructure in 2024-25 and 2025-26 under the temporary **Local Roads and Community Infrastructure Program**.

Key Issues

- At the 2025-26 Budget, the government:
 - brought forward \$27.4 million from 2027-28 and 2028-29 to enable **Roads to Recovery** funding recipients to deliver projects earlier in the five-year funding period; and
 - moved \$155.0 million into the four years from 2025-26 to 2028-29 to enable the **Safer Local Roads and Infrastructure Program** to have a more sustainable pipeline of funding over the Forward Estimates to support new projects and deliver existing projects; and
 - agreed a further 12-month extension to the **Road Safety Program** to 30 June 2027 to accommodate project delays resulting from severe weather events, labour shortages and market constraints.

2024-25 decisions:

- At the 2024-25 MYEFO, the government:
 - brought forward \$10 million to enable the new **Active Transport Fund** to start 8 months earlier; and
 - committed an additional \$1.7 billion over 10 years from 2024-25 for funding to support road maintenance activities on the **National Land Transport Network**.
- At Budget 2024-25, the government announced:

^[1] 10-year funding figure includes: \$90 million Active Transport Fund; \$1,541.8 billion Black Spot Program; \$5,282.4 billion National Land Transport Network Maintenance; \$126 million RLCUF; \$33 million Remote Roads Upgrade Pilot Program; \$521 million Road Safety Program; \$9,750.0 billion Roads To Recovery; \$2.101.2 billion Safer Local Roads and Infrastructure Program.

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Lead/Support contact: Melony Czajor

SB25-000076

- o A new \$100 million **Active Transport Fund** that commenced from 31 October 2024 to support the government's commitment under the National Road Safety Strategy 2021-30 to improve road safety outcomes for vulnerable road users.
- o A 12-month extension to the **Road Safety Program** and **Remote Roads Upgrade Pilot Program** to 30 June 2026 to accommodate project delays resulting from severe weather events, labour shortages and market constraints.

Background

- The government makes significant investment in targeted local infrastructure projects across Australia, supporting economic growth and regional development, making travel safer, and increasing community and freight access.
- The *National Land Transport Act 2014* provides the mechanism for payment of Infrastructure Investment Program (IIP) sub-program funding. Funding for IIP sub-programs is governed by the new Federation Funding Agreement Schedule (FFA Schedule) on the Land Infrastructure Projects (2024-2029).
- IIP sub-programs include:
 - o Active Transport Fund (ATF);
 - o Black Spot Program (BSP);
 - o Regional Level Crossing Upgrade Fund (RLCUF);
 - o Remote Roads Upgrade Pilot Program (RRUPP);
 - o Roads to Recovery (RTR) Program;
 - o Road Safety Program (RSP);
 - o National Land Transport Network Maintenance Program (NLTN); and
 - o Safer Local Roads and Infrastructure Program (SLRIP), which includes the Heavy Vehicle Rest Area (HVRA) initiative. SLRIP consolidates the former Bridges Renewal Program (BRP) and the former Heavy Vehicle Safety and Productivity Program (HSVPP).
- In addition, the temporary Local Roads and Community Infrastructure (LRCI) Program provides financial assistance directly to all local governments for infrastructure development and to support local communities. This program is administered under section 32B of the *Financial Framework (Supplementary Powers) Act 1997*, and listed in Schedule 1AB to the *Financial Framework (Supplementary Powers) Regulations 1997*.

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2025 - 2026 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Melony Czajor

SB25-000076

Program status as at 14 March 2025

Active Transport Fund (ATF)	- The program launched on 31 October 2024 and the first round of applications closed on 13 January 2025. - Applications under the program have been assessed and 81 projects have been approved, to the value of \$96.3 million.
Black Spot Program (BSP)	\$120 million in funding has been committed in 2024-25 to deliver 240 projects.
Regional Level Crossing Upgrade Fund (RLCUF)	- Round 2 applications closed on 27 September 2024. \$52.3 million was approved to deliver 119 projects across WA, Victoria, Queensland and NT
Remote Roads Upgrade Pilot Program (RRUPP)	Of the 33 approved projects, 12 have now been completed.
Roads to Recovery (RTR) Program	Since the new five-year funding period commenced on 1 July 2024, almost 2,718 projects have been scheduled to receive funding.
Road Safety Program (RSP)	Of the 1,886 projects plus mass action works approved, 1,154 have been completed.
National Land Transport Network Maintenance Funding Program (NLTN)	- Data and performance reporting requirements have been met by jurisdictions in order to pay 25% of the 2024-25 allocation. - Final milestone payments (75%) have been made to four jurisdictions.
Safer Local Roads and Infrastructure Program (SLRIP)	- First tranche of applications closed on 30 September 2024 with 262 applications received, including 7 for the HVRA initiative. 29 projects to a value of \$70.9 million have been approved in tranche 1 (<i>this is yet to be announced</i>). - Tranche 2 closed on 31 January 2025 and applications are under assessment. Tranche 3 is open to applications, and expected to close on 31 May 2025.

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2025 - 2026 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Melony Czajor

SB25-000076

Financial Information as at 28 February 2025*Notes:*

- *Total Committed Funds are the amounts that remain committed but unexpended under a Funding Agreement, Contract or Program of Works where the project, profile and conditions have been agreed to, or a formal offer has been made pending agreement by the recipient.*
- *In the following tables, **Totals are for the four financial years 2025-26 to 2028-29 in the Forward Estimates only.***

Program	Black Spot Program						
Program Start Date:	1996-97						
Program End Date:	Ongoing						
Financial year	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget	130.0	131.6	150.0	150.0	150.0	150.0	600.0
Less:							
Actual Expenditure YTD at 28 February 2025	80.5	84.1	-	-	-	-	-
Total Committed Funds at 28 February 2025	-	47.5	-	-	-	-	-
Total Uncommitted Funds (balance)	49.5	0	150.0	150.0	150.0	150.0	600.0
<i>Notes:</i> • The underspend of \$49.5 million in 2023-24 relates to delayed or incomplete works where proponents experienced weather, supply chain and/or workforce issues. These funds were moved to subsequent financial years at MYEFO 24-25.							

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Rural and Regional Affairs and Transport

Lead/Support contact: Melony Czajor

SB25-000076

Program	Roads to Recovery						
Program Start Date:	January 2001						
Program End Date:	Ongoing						
Financial year	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget	619.1	650.0	821.9	955.5	990.0	982.6	3750.0
Less:							
Actual Expenditure YTD at 28 February 2025	618.6	105.9	-	-	-	-	-
Total Committed Funds at 28 February 2025	-	436.4	-	-	-	-	-
Total Uncommitted Funds (balance)	0.5	107.7	821.9	955.5	990.0	982.6	3750.0
Notes: - A third payment of \$166.2 million was made in the first week of March 2025, taking total actual expenditure 2024-25 YTD to \$272.1 million. - The underspend of \$570,000 in 2023-24 relates to 6 of the 551 funding recipients choosing not to fully utilise their funding allocation. The underspent funds were not moved at MYEFO 24-25, as they were tied to the previous funding period that ended 30 June 2024. - Roads to Recovery is a demand driven program, providing funding recipients with an allocation to use over the five-year funding period – this allocation is provided as a ‘nominal budget’ distributed across the five years to align with the total program appropriation. The program provides flexibility to funding recipients to nominate projects and draw down on funds as and when the need arises – projects can be of any value and can be of any duration, including going over financial years. - Funding recipients that do not use their nominal budget in a financial year do not lose the funding, rather the funds are moved into the next financial year. Any unspent funds at the end of the five-year funding period are forfeited. - Committed funds are calculated from compliant (or likely to be compliant) projects entered by funding recipients in a work schedule as at 28 February 2025 with a construction start date in the 2024-25 financial year. Funding recipients requiring a payment for a project in the 2024-25 financial year must submit the project for approval by 30 April 2025. As the funding period only commenced on 1 July 2024 few projects have been submitted for funding in the forward years and modelling of costs by financial year has not been undertaken.							

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2025 - 2026 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Melony Czajor

SB25-000076

Program	Safer Local Roads and Infrastructure Program						
Program Start Date:	July 2024						
Program End Date	Ongoing						
Financial year	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget	185.0	196.2	310.0	250.0	215.0	215.0	990.0
Less:							
Actual Expenditure YTD at 28 February 2025	132.5	79.4	-	-	-	-	-
Total Committed Funds at 28 February 2025	-	112.7	272.4	95.3	36.0	-	403.7
Total Uncommitted Funds (balance)	52.5	4.1	37.6	154.7	179.0	215.0	586.3
Notes: - The SLRIP commenced on 1 July 2024. Budget and expenditure in 2023-24 relate to the former BRP and HVSP, which SLRIP superseded. Projects funded under the former BRP and HVSP will be managed under SLRIP until they are complete. - The program was reprofiled at Budget 2025-26 in order to support a more sustainable pipeline of funding for SLRIP over the Forward Estimates. - There was an underspend of \$52.5 million in 2023-24 related to delayed or incomplete works where proponents experienced extreme weather, supply chain and/or workforce issues. There have been historical underspends from the former BRP and HVSP, and the Department is working proactively with proponents where these delays arise.							

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SB25-000076

Program	Active Transport Fund						
Program Start Date:	31 October 2024						
Program End Date:	30 June 2029						
Financial year	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget	-	10.0	15.0	25.0	25.0	25.0	90.0
Less:							
Actual Expenditure YTD at 28 February 2025	-	-	-	-		-	-
Total Committed Funds at 28 February 2025	-	-	-	-		-	-
Total Uncommitted Funds (balance)	-	10.0	15.0	25.0	25.0	25.0	90.0
Notes:							
Applications for funding through the program closed on 13 January 2025. 81 projects have been approved, to the value of \$96.3 million. Funds will be committed following execution of Funding Offers.							

Attachments

- A: Financial Information – Full program envelope
- B: Extract of Hansard RRAT Committee 2024-25 Additional Estimates held on 24 February 2025 – Pages 90-91

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2025 - 2026 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Melony Czajor

SB25-000076

Attachment A: Financial Information – Full program envelope at 26 March 2025

- 2024-25 figures are actuals, all other figures are projected estimates.
- Totals are the 10 year forward estimate, excluding 2024-25.

Black Spot Program	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m
Opening Appropriation	130.0	140.0	140.0	150.0	150.0	150.0	150.0	155.0	158.9	-	-	1,193.9
Movements/decisions (Budget 2024-25)	1.6	-	-	-	-	-	-	-	-1.6	150.0	-	150.0
Movements/decisions (MYEFO20 24-25)	-	10.0	10.0	-	-	-	-	-	-	29.5	-	49.5
Movement/decisions (Budget 2025-26)	-	-	-	-	-	-	-	-	-	-	150.0	150.0
Current Appropriation	131.6	150.0	150.0	150.0	150.0	150.0	150.0	155.0	157.3	179.5	150.0	1,541.8

Roads to Recovery Program	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m
Opening Appropriation	650.0	800.0	950.0	1000.0	1000.0	1000.0	1000.0	1000.0	1000.0	-	-	7,750.0
Movement/decisions (Budget 2024-25)	-	-	-	-	-	-	-	-	-	1000.0	-	1,000.0
Movement/decisions (MYEFO 2024-25)	-	-	-	-	-	-	-	-	-	-	-	-
Movement/decisions (Budget 2025-26)	-	21.9	5.5	-10.0	-17.4	-	-	-	-	-	1000.0	1,000.0
Current Appropriation	650.0	821.9	955.5	990.0	982.6	1000.0	1000.0	1000.0	1000.0	1000.0	1000.0	9,750.0

Safer Local Roads and Infrastructure Program	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m
Opening Appropriation	195.0	195.0	191.5	203.3	203.3	203.3	203.3	203.3	246.8	-	-	1,649.8
Movements/decisions (Budget 2024-25)	5.0	5.0	8.5	1.7	2.7	3.7	4.7	4.7	-35.9	200.0	-	195.0
Movements/decisions (MYEFO 2024-25)	-	7.0	7.0	7.0	7.0	7.0	7.0	7.0	3.5	-	-	52.5*
Movements/decisions (Other)	65.0	28.0	-7.0	-12.0	-13.0	-14.0	-15.0	-15.0	-17.0	-	-	-65.0
Movements/decision (Budget 2025-26)	-68.8	75.0	50.0	15.0	15.0	-10.0	-20.0	-20.0	-17.4	-18.8	200.0	268.8
Current Appropriation	196.2	310.0	250.0	215.0	215.0	190.0	180.0	180.0	180.0	181.2	200.0	2,101.2

* The \$52.5 million added at MYEFO 2024-25 is underspend from 2023-24 related to the former BRP and HVSP, which was moved over the ten years under SLRIP.

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Rail Loop project. That's what is being reported in the *Age*. Are there any funds listed in the DTBNYAs at MYEFO for Victorian infrastructure projects which have not yet been announced?

Ms Hall: Are you asking if the government has decisions taken but not yet announced, and not announced and yet still for Victoria?

Senator McKENZIE: Yes. You can not tell me what they are or where they are, but is any of the DTBNYA for Victorian infrastructure projects?

Mr Bourne: If they were DTBNYAs, we can't really talk about that. That's a matter for government to determine those things. They have not been announced.

Senator McKENZIE: I know the PM is in Melbourne right now. When I ducked down during the break, he was being questioned on funding for infrastructure projects. It seems we're still in negotiations for additional funding for Suburban Rail Loop.

Mr Bourne: I can't speculate on those conversations.

Mr Betts: I don't think officials can be asked to speculate on announcements the government hasn't yet made, or around any political conversations that might be taking place at ministerial level between the two governments.

Senator McKENZIE: Minister, good to see you. We were talking earlier about the NT missing out on Thriving Suburbs money despite having eligible projects, but right now I want to get your understanding of Victorian infrastructure project money that's sitting in the decisions taken but not announced from MYEFO that are awaiting a settled negotiation with Premier Allan. Are you aware of those announcements coming up, that there is money there for Victorian infrastructure in MYEFO that is waiting for that agreement to occur?

Senator McCarthy: I can certainly say that the federal government is very heavily invested in Victoria. If your question goes to your original question—

Senator McKENZIE: I don't want you making announcements today.

Senator McCarthy: around the *Age* article, I haven't seen that. I'm not familiar with the content of that article.

Senator McKENZIE: The article says that there is money in MYEFO for Victorian infrastructure projects but that there is currently a bit of an argy-bargy between Catherine King and Jacinta Allan about getting that additional investment into the Suburban Rail Loop.

Senator McCarthy: I certainly can't speak for the Victorian Premier, but I can say that Minister King is doing her best right across the country to ensure that infrastructure is being rolled out.

Senator McKENZIE: She's just not getting much help from her Victorian colleagues. How much of the reported funding as decisions taken but not announced were for decisions within the infrastructure portfolio itself?

Mr Betts: I'd have to refer you to the previous answer. Officials cannot speculate on decisions that the government hasn't announced.

Senator McKENZIE: Minister, do you know?

Senator McCarthy: I can take that on notice for you, Senator.

Senator McKENZIE: We're trying not to take things on notice, because I think we'll be in caretaker soon.

Senator McCarthy: Do you know something I don't?

Senator McKENZIE: I know the time for answering questions on notice will be well and truly passed by the time we're in election mode. That's it for Werribee Road and Kwinana.

Senator CANAVAN: I've a couple of quick ones, one about the Safer Local Roads and Infrastructure Program. Has the Toowoomba Regional Council made applications under this program?

Ms Hall: I'll get Assistant Secretary Czajor to answer your question.

Mrs Czajor: For the Safer Local Roads and Infrastructure Program, because those projects are still to be announced, I am unable to share—I actually don't have the information of all of the applications that we received for that program.

Senator CANAVAN: Maybe you could take it on notice for me then.

Mrs Czajor: Absolutely.

Senator CANAVAN: How many applications have you received?

Mrs Czajor: For the first tranche of the Safer Local Roads and Infrastructure Program, we received 255 applications.

Senator CANAVAN: Have you thus far determined how many of those are eligible?

Mrs Czajor: Those were the eligible applications.

Senator CANAVAN: Is there a number that were ineligible?

Mrs Czajor: From memory, it was only a handful. I think we had 262 applications.

Senator CANAVAN: You can take on notice the one about the Toowoomba Regional Council. And you haven't made decisions yet about who's successful?

Mrs Czajor: They haven't been announced yet.

Senator CANAVAN: You have made decisions, but they haven't yet been announced.

Mrs Czajor: Yes.

Senator CANAVAN: I'll move on then. I just have a quick question—I think we've raised this before—about the business case for passenger rail to Toowoomba. Previously we've asked for the business case, but the feedback has been, 'We have to seek permission from TMR.' Has that been done? Can we get a copy of the business case that was funded by Australian taxpayers?

Ms Hall: Is this in regard to Toowoomba to Brisbane?

Senator CANAVAN: Yes.

Ms Hall: In regard to Toowoomba to Brisbane, the project summary report was actually published on the TMR website. We're now waiting for the advice from the Queensland government about whether it actually wants to move to a detailed business case, but this would be considered a new project.

Senator CANAVAN: My question is for the full business case. Can we get a copy of that?

Ms Hall: My understanding is that Queensland do not want the business case to be released, but I presume they're also briefing their new government on that.

Senator CANAVAN: Who paid for the business case?

Ms Hall: I think we paid for it, but it's a joint project.

Senator CANAVAN: Yes, but we paid for all of it.

Mrs Czajor: It goes to Comm-state relations, as you know, Senator.

Senator CANAVAN: But the intellectual property is owned by the Queensland government then, is it—even though we funded it all?

Ms Hall: The intellectual property would be owned by both parties.

Senator CANAVAN: I think, if we're funding it, we should own it ourselves.

Ms Hall: But the process is that we usually have those project summary reports that go out, and they go out—

Senator McKENZIE: Are they refusing to give you permission to release it?

Ms Hall: I think they would want to brief their new government before they make further decisions.

Senator CANAVAN: The problem is that you avoid parliamentary scrutiny through this process as well. Chair, I think it's something we should come back to. This is not the first time this has happened. Particularly when federal taxpayer money is going to fund something, it should be available to federal parliamentary committees.

Mr Betts: [inaudible] to the agreement between the two governments that was struck under the previous government.

Senator CANAVAN: Also, apparently not all the funding allocated to this project was spent. Is that correct? That's the advice I have got.

Mr Cox: That's right.

Senator CANAVAN: How much was not spent, and what's happened to that money?

Mr Cox: This was Toowoomba to Brisbane? The expenditure on this program to date was \$2½ million as at 31 January.

Senator CANAVAN: And how much had been allocated to it?

Mr Cox: The Australian government had committed \$15 million for this.

Senator CANAVAN: So what's happened with the balance?

Mr Muldoon: As I think we talked about at the last estimates, that was returned to the IOP.

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2025 - 2026 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Anita Langford/Susan Cattermole

SB25-000074

SUBJECT: Road Safety Overview**Talking Points**

- The Australian Government is committed to improving road safety – any death on Australia's roads is one too many.
- We know that the number of deaths and serious injuries caused by road crashes continues to rise.
- The government, however, remains committed to working with state, territory and local governments. This work is informed by the National Road Safety Strategy.
- The government continues to deliver on the commitments under the Strategy through the current Action Plan.
- The government continues to invest in road safety. For example, in the 2024-25 Budget, the Australian Government announced:
 - o progressively increasing its annual commitment to the ongoing Black Spot Program to \$150 million from \$110 million by 2025-26;
 - o \$21.2 million over 6 years to improve the reporting of national road safety data via the National Road Safety Data Hub; and
 - o \$10.8 million for the 2024-25 Financial Year to conduct national road safety education and awareness activities.
- Road safety requires partnership as many of the levers for road safety sit with the states, territories and local government.
- The Australian Government is predominantly responsible for providing additional infrastructure investment to the jurisdictions to maintain and build safer roads and for overseeing the entry of new, safer vehicles into the Australian market.
- We also provide a coordination and facilitation role to encourage best practice across jurisdictions.

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2025 - 2026 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Anita Langford/Susan Cattermole

SB25-000074

Key IssuesRoad deaths Australia statistics calendar year 2024

- During the 2024 calendar year, there were 1,300 road deaths. This is an increase of 3.3% from 2023.
- The rate of annual deaths per 100,000 population was 4.8. This is a 1.2% increase compared to the rate of 4.7 from 2023.

Non-infrastructure grants

- The Australian Government provides funding towards non infrastructure road safety projects under the National Road Safety Action Grants Program (NRSAGP) to support the delivery of the government's commitments and priorities outlined in the Action Plan.
- The NRSAGP is providing funding towards 81 projects across 5 key streams, including:
 - o 13 projects for a total value of \$4.89 million under the Community Education and Awareness stream, including workplace road safety;
 - o 10 projects for a total value of \$3.98 million under the Vulnerable Road Users stream;
 - o 12 projects for a total value of \$6.14 million under the First Nations Road Safety stream;
 - o 16 projects for a total value of \$6.47 million under the Technology and Innovation; and
 - o 30 projects for a total value of \$17.3 million under the Research and Data stream.
- Projects under the Community Education and Awareness, Vulnerable Road Users and the majority of First Nations Road Safety streams are all underway.
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts has commenced negotiations with successful grantees under the Technology and Innovation and Research and Data streams, with projects expected to commence in the coming months.

National Road Safety Strategy and Action Plan

- The National Road Safety Strategy 2021-30 (the Strategy) contains a requirement to conduct a mid-term review of the Strategy, which is currently being progressed.
- The National Road Safety Action Plan 2023-25 will finishes at the end of 2025. Work is underway for a new national action plan to commence from 1 January 2026.

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Rural and Regional Affairs and Transport

Lead/Support contact: Anita Langford/Susan Cattermole

SB25-000074

- Through the Strategy review and development of the next action plan, the government will continue to work with the states and territories to ensure road safety actions undertaken by all governments are evidence based and targeted at reducing road trauma. This will include looking at what measures have not been successful.

Progress against the current Action Plan

- The department has contracted Ernst & Young to prepare the 2024 National Road Safety Annual Progress Report.

Road Safety Data

- State and territory governments have agreed to share road safety data as part of the Federation Funding Agreement Schedule (FFAS).
- This data will be reported on the new Road Safety Data Hub website and will include national and jurisdiction information about fatalities, hospitalisations, police enforcement and analysis of crash risk.
- The government committed \$21.2 million over 6 years as part of the 2023-24 Federal Budget to maintain the Hub.

National Road Safety Education and Awareness Activities

- The 2024-25 Budget provided \$10.8 million for national road safety education and awareness activities.
- The activities were developed by the department in accordance with the *Australian Government Guidelines on Information and Advertising Campaigns by non-corporate Commonwealth entities*. State and territory counterparts were also consulted as part of this process.
- On 15 December 2024, the government launched the national 'Safer Driving Starts with You' road safety campaign, which is proposed to run until 15 April 2025.
- The campaign highlights and reinforces the importance of road safety and safer driving behaviours for all drivers, reminding them that everyone has a role to play in reducing crashes, injuries and fatalities on our roads.
- The launch of the campaign was timed with the start of the 2024-2025 holiday season where there are significant movements of people travelling across the country.

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2025 - 2026 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Anita Langford/Susan Cattermole

SB25-000077

SUBJECT: Road Safety Data**Talking Points**

- The Australian Government is working with all states and territories to improve road safety through the collection and use of data.

Federation Funding Agreement Schedule

- The Federation Funding Agreement Schedule (FFAS) on Land Transport Infrastructure Projects has been signed by all states and territories.
- The FFAS includes a requirement for states and territories to work with the government towards improving nationally consistent road safety data.

Road Safety Data Hub

- The National Road Safety Data Hub (the Hub):
 - provides public access to nationally consistent, timely and accessible data;
 - includes fatalities, injuries and enforcement data, such as Hospitalised Injuries for Road Crashes Dashboard and the National Crash Dashboard; and
 - received an additional \$21.2 million over 6 years from 2024-25 (2024 Budget).
- Over the last 12 months, the following information has been released on the Hub:
 - Australian Trauma Registry data on severe injuries from road crashes up to 2022 (released March 2024);
 - National Crash Dashboard up to 2022 (released 6 March 2024);
 - Road safety enforcement data and dashboard for 2023 data (released 30 September 2024 and includes data on unlicensed driving as a new dataset);
 - Road Safety Monthly Bulletin on Australian road deaths, with January 2025 being the latest data available (released 17 February 2025); and
 - Road Safety Heavy Vehicle Quarterly bulletin covering August to September 2024 (released 28 November 2024).

Data Sharing Agreement

- A Data Sharing Agreement (DSA) was agreed by all governments on 12 April 2024.

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SB25-000077

- The DSA formalises existing data sharing arrangements for road crash data currently collected from jurisdictions, and outlines clear terms of use and processes for on-sharing of road safety data.
- The DSA, as well as the process and templates for requesting access to data, is available online.

National Data Collection and Reporting Framework and National Road Safety Dataset

- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts is working with jurisdictions to develop a National Data Collection and Reporting Framework (the Framework) and a National Road Safety Dataset (NRSD).
- The Framework and NRSD will identify and improve the datasets needed to inform planning and policy development, and are on track for completion by July 2025.
- These road safety data arrangements and tools complement each other.
- The Hub serves as the repository for the data collected and provided by states and territories, as well as a variety of analytical reports.
- The NRSD will form the foundation for shared national road safety data.
- The Framework will provide a way for governments to prioritise future road safety data requirements, and outline a plan to develop and improve the NRSD over time.
- New and relevant datasets are expected to be added to the DSA over time.

Key Issues*National Road Safety Data Hub*

- The Hub was established through the 2020-21 Budget.
- The Hub provides a repository for road safety data and analytical products including:
 - o the road safety Data Catalogue;
 - o Hospitalised Injuries for Road Crashes Dashboard and Data Tables; and
 - o the National Crash Dashboard.

Data Sharing Agreement

- The DSA sets out Approved Purposes that govern the on-sharing of restricted data to non-government researchers and other organisations.
- The Road Safety Data Working Group administers the DSA and will review it annually to ensure it remains fit for purpose.

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Federation Funding Agreement Schedule

- The FFAS sets out and formalises a broad agreement for state and territory governments to provide road safety data.
 - o Section 28 of the FFAS outlines the commitment to responsible, secure and seamless sharing of road safety data.
 - o Section 29 lists the datasets that will be shared by jurisdictions, including in relation to deaths, injuries, risky behaviour, crash factors, road inventory and road usage. These data will inform a national view on where and when fatalities and serious injuries are occurring, contributing factors and demographic information.
 - o Section 30 acknowledges the continually evolving nature of road safety data and requires States to report annually on road safety data improvements.

National Data Collection and Reporting Framework and National Road Safety Dataset (formerly the National Minimum Data Set)

- The Framework and NRSD are part of the commitment under the Road Safety Action Plan to prioritise continuous improvement for road safety data holdings.
 - o data identified in the NRSD but not currently provided consistently will be prioritised for collection.
 - o as high-priority gaps are filled over time, additional requirements, sources and data use cases will be explored.
- The NRSD will contain a mix of open and restricted access data and include data from a range of sources including governments, industry and purchased data.

Road Safety Data Working Group

- The Road Safety Data Working Group is part of the formal governance structure for the National Road Safety Action Plan and is comprised of representatives from the Australian and all state and territory governments.
- It reports to the Intergovernmental Steering Committee on Road Safety and is focused on making data available for measuring progress towards the National Road Safety Strategy, agreeing national dashboard reporting, overseeing development of the NRSD and Framework, and also considering third-party access requests under the DSA.

National Road Safety Strategy's Safety Performance Indicators (SPIs)

- The SPIs have proven challenging to define and measure in practice. There are data gaps and differences in the way each jurisdiction captures the data that need to be reported.

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- The Road Safety Data Working Group has made progress towards making data available for the SPIs. Some data against most of the SPIs was published in the National Road Safety Annual Progress Report. Where data sources are incomplete, an alternate measure was used that provided the most comparable set of national data available to what the SPI is seeking to measure.

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SB25-000073

SUBJECT: Road Safety Non-infrastructure Grant Programs**Talking Points**Road Safety Funding

- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts administers road safety funding across several programs.
- In the May 2023 Budget, the Australian Government established 2 streams of activity using existing funding, designed to target better road safety outcomes – major road safety infrastructure funding; and non-infrastructure road safety grants funding.
- The objective of the non-infrastructure grants is to support delivery of the government's commitments and priorities outlined in the National Road Safety Action Plan 2023-25 (Action Plan), and contribute to improving road safety outcomes across Australia.

Non-infrastructure Grant Programs

- The **National Road Safety Action Grants Program (NRSAGP)** is a nearly \$44 million initiative to deliver key non-infrastructure road safety commitments. The program was to be delivered over 3 years, however the timeframe was extended by an additional year until June 2027 at the *2024-25 Mid Year Economic Forecast Outlook (MYEFO)*.
 - o Of this, \$6 million was committed to the Amy Gillett Foundation (AGF) to deliver the Safe Roads for Safe Cycling Program (SRfSCP), which aimed to enhance and embed safe cycling practices into the delivery of road and street infrastructure projects across Australia. The program was terminated early when AGF entered administration resulting in a total of \$1.5 million not being administered.
 - That \$1.5 million was reallocated towards NRSAGP at MYEFO.
 - o Under NRSAGP, \$39.1 million (comprising the original \$37.6 million commitment plus \$1.5 million of funding reallocated from SRfSCP) is available across five areas of activity:
 - *Community Education and Awareness including workplace road safety*: 13 projects were approved for a total of \$4.9 million (20 December 2023). All grant agreements are executed and projects are underway.
 - *Vulnerable Road Users*: 10 projects were approved for a total of \$3.9 million (20 December 2023). All grant agreements are executed and projects are underway.
 - *First Nations Road Safety*: 12 projects were approved for a total value of \$6.1 million (30 September 2024). All grant agreements are executed and the

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majority of projects are underway.

- *Technology and Innovation*: 16 projects were approved (2 December 2024) for a total value of \$6.5 million. As at 12 March 2025, five grant agreements have been executed, with the remaining 11 under negotiation and expected to be finalised by 31 March 2025.
- *Research and Data*: 30 projects were approved (2 December 2024) for a total value of \$17.3 million. As at 12 March 2025, seven grant agreements have been executed, with the remaining 23 under negotiation and expected to be finalised by 31 March 2025.
- o Details of successful projects for the Community Education and Awareness, Vulnerable Road Users and First Nations Road Safety have been published on GrantConnect. The remaining two streams will be published as grant agreements are executed.
- o The 5 streams under NRSAGP are now closed and no further applications are being accepted.
- **Car Safety Ratings Program** is a \$16.5 million commitment over 5 years to 30 June 2028 to improve testing protocols for new light vehicles and provide safety evaluations for used vehicles.
 - o Grant agreements were executed with:
 - Australasian New Car Assessment Program (ANCAP) on 9 April 2024. Funding of \$16.3 million is being provided to deliver the New Car Safety Ratings stream.
 - Monash University Accident Research Centre (MUARC) on 27 February 2024. Funding of \$250,000 is being provided to deliver the Used Car Safety Ratings stream.

National Road Safety Action Grants Program

- The department conducted an initial eligibility assessment of each application received. Applications are assessed against:
 - o eligibility to apply and eligibility of grant activities;
 - o project budget (including eligible expenditure and the minimum requirement of 30% co-contribution by the applicant towards the total project cost); and
 - o completion of required attachments.
- Eligible applications are then assessed against assessment criteria and other applications submitted within the same area of activity.
- Funding decisions are made based on merit and value for money.
- Prior to 1 October 2024, assessment processes were completed in accordance with the

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Commonwealth Grants Rules and Guidelines (CGRGs). On 1 October 2024, the CGRGs were replaced by the Commonwealth Grants Rules and Principles 2024 (CGRPs). The CGRPs apply to new grant opportunities and to assessment processes for grant rounds that are in progress from 1 October 2024.

- Projects commence upon execution of grant agreements.
- All unsuccessful applicants under NRSAGP have been advised and offered feedback on their application. The main reasons applicants have not been unsuccessful are:
 - o not meeting the required co-contribution requirement;
 - o not sufficiently addressing the aims and outcomes of the relevant stream, particularly when compared to other applications;
 - o not providing sufficient project details or supporting evidence;
 - o unsound project methodology; and
 - o missing or incomplete documentation.

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SB25-000047

SUBJECT: Infrastructure Investment Program – Budget Overview**Talking Points**

- The Australian Government remains committed to a 10-year, over \$120 billion infrastructure investment pipeline.
- The Infrastructure Investment Program (IIP) is largest part of the pipeline. The IIP provides a 10-year rolling program of transport infrastructure investment.
- As part of the 2025-26 Budget the government is providing \$4.7 billion over the forward estimates and \$17.1 billion over 10 years for new and existing projects.
- A slippage adjustment, which was implemented in the 2024-25 MYEFO, to national IIP payments has also been applied in the 2025-26 Budget. This adjustment has not reduced the allocation of funding towards specific infrastructure projects nor to states and territories.

Key Issues

- The IIP is the largest component of the over \$120 billion 10-year infrastructure investment pipeline. As at the 2025-26 Budget, the IIP consists of \$100.4 billion in infrastructure investments, including:
 - o \$86.7 billion towards major infrastructure projects; and
 - o \$13.7 billion for smaller projects through programs such as Roads to Recovery, Black Spots and Safer Local Roads and Infrastructure programs.
- The pipeline also includes:
 - o \$12.2 billion for equity and loans, such as for Western Sydney International (Nancy-Bird Walton) Airport, Intermodal Terminals and Inland Rail; and
 - o \$12.9 billion for other grants, such as Financial Assistance Grants (Local Roads Component) and Local Roads and Community Infrastructure.

New Projects - \$15.6 billion for 51 projects (refer to Attachment B)

- The 2025-26 Budget provides \$15.6 billion over 10 years from 2024-25 for 51 new state and territory infrastructure projects:
 - o \$7.6 billion for projects in Queensland, including \$7.2 billion for targeted safety upgrades on the Bruce Highway.
 - o \$3.5 billion for projects in Victoria, including \$2 billion for Sunshine Station upgrades and a \$1 billion Road Blitz.
 - o \$2.8 billion for projects in New South Wales, including \$115 million to upgrade Terrigal Drive and the following projects in Western Sydney: \$1 billion to preserve the corridor for the South West Sydney Rail Extension, \$580 million for upgrades to

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Townson Road, Burdekin Road and Garfield Road West to support housing growth and flood resilience and \$500 million to upgrade Fifteenth Avenue.

- o \$690 million for projects in South Australia, including \$125 million for the Curtis Road Level Crossing Removal.
- o \$445 million for projects in Western Australia, including \$350 million to upgrade the Kwinana Freeway.
- o \$345.2 million for projects in Tasmania, including \$200 million for upgrades to the Arthur Highway.
- o \$200 million for the duplication of priority sections of the Stuart Highway (Darwin to Katherine) in the Northern Territory.
- o \$20 million for the Monaro Highway Upgrade Stage 2 planning works in the Australian Capital Territory.

*Additional Funding - \$1.5 billion (refer to **Attachment C**).*

- The 2025-26 Budget provides \$1.5 billion over 8 years from 2024-25 for existing projects and corridors including:
 - o \$1.2 billion for existing projects and corridors in Victoria, including \$1.1 billion for the Western Freeway.
 - o \$290 million for existing projects in Queensland, including \$200 million for the Rockhampton Ring Road on the Bruce Highway.
 - o \$50 million for Homebush Bay Drive in New South Wales.
 - o \$33.5 million for projects in the Australian Capital Territory, including \$30 million for the Monaro Highway Upgrade.

Slippage

- Infrastructure expenditure slippage occurs when project milestone payments have not been achieved as planned, leading to a delay in expenditure.
- The slippage adjustment, which was implemented in the 2024-25 MYEFO to national IIP payments, has also been applied in the 2025-26 Budget. This adjustment has not reduced the allocation of funding towards specific infrastructure projects nor to states or territories.
- The slippage adjustment has been implemented to take account of historical experience, including the timing of states claiming payments against milestones, the complexity of delivery and market capacity constraints.
 - o The adjustment in 2024-25 (\$1.7 billion) and 2025-26 (\$1.7 billion) is based on historical underspends with phased reduction in 2026-27 (\$1.5 billion) and 2027-28 (\$0.4 billion) to recognise the increased variability of project estimates over time.

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- o The slippage is unwound over 6 years from 2028-29 to 2033-34, recognising that the average duration of major project construction is 5.5 years.
- The slippage adjustment is not applied to project specific funding profiles in state and territory Federation Funding Agreement Schedule Funding Tables. Where the states and territories meet all project milestones in-line with project profiles in their funding tables, the government has committed to make the associated payments in full.
- The adjustment has been included in the 2025-26 Budget Statement of Risks and in footnotes to the Commonwealth-State infrastructure payments tables in the 2025-26 Budget papers.

Major Projects Business Case Fund

- 5 new projects (\$40.3 million) were funded from the Major Projects Business Case Fund, including \$20 million for New Tamar Crossing Planning and Design (Tas.), \$10 million for Freight Productivity Business Case (Vic.) and \$7.1 million for Melbourne Northern Suburbs Rail Upgrades – Planning (Vic.). The \$200 million provided as part of the 2023-24 Budget has been fully exhausted.

Other

- The government has created 2 new corridors, with these corridors grouping new projects along strategic national freight routes in WA and Tas. The total number of corridors as at the 2025-26 Budget is 37, increasing from 35 at the 2024-25 MYEFO.
- In the 2025-26 Budget, unallocated funding of \$1.7 billion for NSW and \$642.5 million for WA has been provided to fund future priorities.
- Total state and corridor unallocated funding as at the 2025-26 Budget amounts to \$4.4 billion, comprising \$2.3 billion in state unallocated (predominately NSW and WA) and \$2.0 billion in corridor unallocated, including \$1.1 billion for the Western Highway, \$544 million for corridors in QLD and \$212.9 million for corridors in the NT.

Attachments:

- A: IIP Summary Movement: 2024-25 MYEFO to 2025-26 Budget.
- B: 2025-26 Budget - IIP Major Projects: New Projects
- C: 2025-26 Budget – IIP Major Projects: Additional Funding

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Attachment A: 2024-25 MYEFO to the 2025-26 Budget / IIP summary by financial year.

IIP Summary – Movement: 2024-25 MYEFO to 2025-26 Budget (\$b)

Period	2024-25 MYEFO (\$b)	2025-26 Budget (\$b)	Net change: 2024-25 MYEFO vs 2025-26 Budget (\$b)
2024-25	12,509.9	12,565.5	55.5
Forward Estimates 2024-25 MYEFO: 2024-25 to 2027-28 2025-26 Budget: 2025-26 to 2028-29	52,378.1	53,505.1	1,127.0
10 Year Investment 2024-25 MYEFO: 2024-25 to 2033-34 2025-26 Budget: 2025-26 to 2034-35	98,866.7	100,384.9	1,518.2

IIP by financial years – Summary (2024-25 to 2034-35), with YTD spend

Payments (\$m)	Current Year^ (\$m)	Forecasts^ (\$m)					
2024-25 Paid to Date*	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30 to 2034-35	Total 10 year
5,709.2	12,565.5	13,174.2	13,335.1	13,402.2	13,593.5	46,879.8	100,384.9

* Payments as at 28 February 2025.

^ Current Year and forecasts as at 2025-26 Budget.

Figures are for the total IIP, whereas the forecast figures in the budget papers (for example: Budget Paper No. 3: Payments to support state infrastructure services) focus on the payments to the state's component only. The additional component (for the total IIP) relates to payments to non-state entities (predominantly relates to Grants to the ARTC and Research and Evaluation).

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2025-26 Budget: IIP Major Projects - Additional Funding

State / Terr.	Project name	Corridor	Regional Status	Existing AG (\$m)	Additional AG (\$m)	Revised AG (\$m)	Previous Funding Split	Revised Funding Split
ACT	Gundaroo Drive Duplication	Central West	Urban	26.8	3.5	30.3	48:52:0	48:52:0
ACT	Monaro Highway Upgrade		Both	115 3	30 0	145 3	50:50:0	50:50:0
NSW	Homebush Bay Drive		Urban	50.0	50.0	100 0	50:50:0	50:50:0
QLD	Kennedy Developmental Road (The Lynd to Hughenden)		Regional	40.0	70 0	110 0	80:20:0	92:08:00
QLD	Brisbane Valley Highway Safety Upgrades		Regional	20.0	20.0	40.0	49:49:1	50:50:01
QLD	Bruce Highway - Rockhampton Ring Road		Regional	1,171.1	200.0	1,371.1	69:31:0	71:29:0
Vic.	Barwon Heads Road Upgrade - Stage 2		Urban	125 0	68.2	193 2	50:50:0	61:39:0
Vic.	Commuter Car Park Upgrades - Hampton	Western Highway	Urban	0.1	0.0	0.2	100:0:0	100:0:0
Vic.	Princes Highway Intersection Upgrades - Pakenham to Beaconsfield		Urban	21.6	2.0	23.6	69 0:31	66:0:34
Vic.	Princes Highway East - Lakes Entrance East - Princes Highway Safety Upgrades		Regional	4 0	2.6	6.6	80:20:0	80:20:0
Vic.	Commuter Car Park Upgrades - Ringwood		Urban	29.7	0.7	30.4	89:0:11	90:0:10
Vic.	Western Highway Corridor Unallocated		Both	0 0	1,100.0	1,100 0	N/A	100:0:0
12				1,603.5	1,547.0	3,150.5		

2025-26 Budget - IIP Major Projects: New Projects

State / Terr.	Project name	Corridor	Regional Status	Total Project Cost (\$m)	AGC (\$m)	State (\$m)	Other (\$m)	Funding Split
ACT	Monaro Highway Upgrade Stage 2 – Planning		Urban	20.0	20.0			100:0:0
NSW	Wagga Wagga Freight Bypass - Planning		Regional	30.0	30.0			100:0:0
NSW	South West Sydney Rail Extension - Bradfield to Leppington and Macarthur – corridor preservation		Urban	2,000.0	1,000.0	1,000.0		50:50:0
NSW	Liverpool to Airport Transit Corridor, Fifteenth Avenue		Urban	1,000.0	500.0	500.0		50:50:0
NSW	Henry Lawson Drive Stage 1B		Urban	220.0	110.0	110.0		50:50:0
NSW	Hawkesbury Nepean Valley Flood Resilience and Housing Growth Package - Townson Road and Burdekin Road Upgrade		Urban	690.6	345.3	345.3		50:50:0
NSW	Hawkesbury Nepean Valley Flood Resilience and Housing Growth Package - Garfield Road West Upgrade		Urban	469.4	234.7	234.7		50:50:0
NSW	Empire Bay Drive Intersection Strategy – Planning		Urban	15.0	15.0			100:0:0
NSW	Western Sydney Heavy Vehicle Rest Area		Urban	80.0	40.0	40.0		50:50:0
NSW	Toongabbie Bridge enabling works		Urban	25.0	25.0			100:0:0
NSW	Barton Highway Upgrade Program - Future Stages - planning		Regional	50.0	25.0	25.0		50:50:0
NSW	Cessnock Bypass – Northern alternative route planning		Regional	10.0	5.0	5.0		50:50:0
NSW	M1 Pacific Motorway – Tweed Heads and Byron Bay Network Improvements		Regional	30.0	15.0	15.0		50:50:0
NSW	Mona Vale Road West - Mona Vale Road Upgrade		Urban	500.0	250.0	250.0		50:50:0
NSW	Devonshire Link Road and Bradfield Metro Link Road - Planning		Urban	25.0	12.5	12.5		50:50:0
NSW	Cumberland, South and Inner West Rail Upgrades and Housing Enablement – Planning		Urban	40.0	20.0	20.0		50:50:0
NSW	Dapto Ramps - planning		Regional	20.0	10.0	10.0		50:50:0
NSW	Terrigal Drive Upgrade		Urban	115.0	115.0			100:0:0
NT	Duplication of Stuart Highway (Darwin to Katherine)	Stuart, Victoria and Barkly Highways	Regional	250.0	200.0	50.0		80:20:0
QLD	Story Bridge Renewal Business Case		Urban	4.5	2.3		2.3	50:0:50
QLD	Bridges for Brisbane: Toowong/St Lucia to West End Bridge Business Case		Urban	2.0	1.0		1.0	50:0:50
QLD	Outback Way - Kennedy Development Road (Winton to Boulia)	Outback Way - QLD	Regional	34.1	27.3	6.8		80:20:0
QLD	Brisbane Metro Expansion Business Case		Urban	150.0	50.0	50.0	50.0	33:33:33
QLD	Bruce Highway – Targeted Safety Package	Bruce Highway Safety Package	Regional	9,000.0	7,200.0	1,800.0		50:50:0
QLD	Additional Funding for the Bruce Highway		Regional	175.0	52.5	35.0	87.5	30:20:50
QLD	Kennedy Highway - Barron River Bridge		Regional	450.0	225.0	225.0		50:50:0
SA	Curtis Road Level Crossing Removal		Urban	250.0	125.0	125.0		50:50:0
SA	High Productivity Vehicle Network (HPVN) – Stage 1		Regional	1,025.0	525.0	525.0		50:50:0
SA	Main South Road Upgrade - Myponga to Yankalilla		Regional	80.0	40.0	40.0		50:50:0
Tas.	Arthur Highway Sorell Rivulet Bridge	Arthur Highway	Urban	5.0	4.0	1.0		80:20:0
Tas.	Brooker Highway Safety and Efficiency Improvements - planning	Brooker Highway	Urban	5.0	4.0	1.0		80:20:0
Tas.	New Tamar Crossing Planning and Design		Regional	25.0	20.0	5.0		80:20:0
Tas.	Esk Main Road at St Marys Pass Upgrade		Regional	12.5	10.0	2.5		80:20:0
Tas.	Ridgley Highway		Regional	34.0	27.2	6.8		80:20:0
Tas.	Southern Outlet Transit Lane Extension		Urban	100.0	80.0	20.0		80:20:0
Tas.	Arthur Highway Upgrades	Arthur Highway	Both	250.0	200.0	50.0		80:20:0
Vic.	Western Highway Corridor Bridge Upgrades	Western Highway	Regional	12.2	6.1	6.1		50:50:0
Vic.	Princes Highway Corridor Upgrades	Princes Highway - Vic	Regional	44.7	22.4	22.4		50:50:0
Vic.	Goulburn Valley Link Freight Precinct		Regional	22.5	8.5		14.0	38:0:62
Vic.	Melbourne Western Suburbs Rail Upgrades – Planning		Urban	41.0	20.5	20.5		50:50:0
Vic.	Melbourne Northern Suburbs Rail Upgrades – Planning		Urban	14.1	7.1	7.1		50:50:0
Vic.	Melton Line Upgrade		Urban	650.0	325.0	325.0		50:50:0
Vic.	Freight Productivity Business Case		Regional	20.0	10.0	10.0		50:50:0
Vic.	Princes Freeway and Werribee Main Road Interchange Upgrade		Urban	250.0	63.9	125.0	61.1	26:50:24
Vic.	Sunshine Station Upgrades		Urban	TBD	2,000.0	TBD		TBD
Vic.	Ballan Road Intersection Upgrade, Wyndham Vale		Urban	83.5	41.8	41.8		50:50:0
Vic.	Thompsons Road Intersection Upgrade, Clyde North		Urban	83.5	41.8	41.8		50:50:0
Vic.	Road Blitz		Urban	1,200.0	1,000.0	200.0		83:17:0
WA	Westport - Kwinana Freeway Upgrades	Westport	Urban	700.0	350.0	350.0		50:50:0
WA	Murdoch Station Capacity Upgrade		Urban	10.0	5.0	5.0		50:50:0
WA	Leach Highway and Manning Road Interchange Upgrade		Urban	180.0	90.0	90.0		50:50:0

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Rural and Regional Affairs and Transport

Lead/Support contact: Simon Milnes / §22(1)(a)(ii)

SB25-000046

SUBJECT: Infrastructure Investment Program Delivery**Talking Points**

- At the 2025-26 Budget, the Infrastructure Investment Program (IIP) comprises \$100.4 billion of the over \$120 billion 10-year infrastructure investment pipeline.
- Project delivery under the IIP has been impacted by broader construction sector challenges, including global and domestic factors such as skills shortages, extreme weather events and cost increases from global demand for materials. Infrastructure Australia's *Infrastructure Market Capacity 2024 Report* indicates that the rate of growth for construction materials costs appears to have eased over the past 12 months.
- IIP expenditure for 2024-25, as at 28 February 2025, was \$5.7 billion against the 2025-26 Budget estimate for 2024-25 of \$12.6 billion. Expenditure is expected to increase throughout the financial year, consistent with historical trends.
- The slippage adjustment, which was implemented in the 2024-25 MYEFO, to national IIP payments has also been applied in the 2025-26 Budget. This adjustment has not reduced the allocation of funding towards specific infrastructure projects nor to states or territories.

Key Issues

- By jurisdiction, the highest spend was WA (\$2.3 billion), NSW (\$1.5 billion), QLD (\$831.8 million) and Vic. (\$522.7 million).
- YTD 2024-25 payments is \$1.4 billion higher than at the same time in 2024, with this increase largely driven by payments to WA.
- Total active projects (excluding projects in corridors) as at 20 March 2025 was 460. In addition there are 183 active projects across the 37 corridors.
- In 2023-24, the underspend for the IIP was \$679.9 million, against the full-year allocation of \$11.9 billion, with the underspend largely reflecting delays in states delivering projects.
 - the primary elements of the 2023-24 IIP expenditure were: Road Investment (\$7.1 billion), Rail Investment (\$2.7 billion), Roads to Recovery (\$618.6 million) and the Western Sydney Infrastructure Plan (\$446.0m).
 - by jurisdiction, the highest spend was NSW (\$3.4 billion), QLD (\$2.3 billion), Vic. (\$1.9 billion) and WA (\$1.9 billion).

Contact: Simon Milnes**Cleared by:** Andrew Bourne, First Assistant Secretary**Phone:** §22(1)(a)(ii)**Version Number:** 01**Date:** 26/03/2025

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SB25-000046

Attachment A provides a summary of IIP expenditure over the 2016-17 to 2023-24 period, 2024-25 expenditure as at 28 February 2025 and a breakdown of major projects as at 2025-26 Budget.

Attachments

- A: IIP Expenditure Summary and Breakdown of Major Projects.

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SB25-000046

Attachment A

IIP Expenditure: 2016-17 to 2023-24

FINAL BUDGET OUTCOME							
2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
6,190.8	6,138.2	5,750.2	5,027.7	8,828.9	7,695.9	9,457.2	11,192.2

Current IIP expenditure for 2024-25

	Year to date (\$m)*	Remaining profile (\$m)*	Current profile (\$m)*
New South Wales	1,524.7	2,413.2	3,937.8
Victoria	522.7	1,246.7	1,769.4
Queensland	831.8	1,851.1	2,682.9
Western Australia	2,330.6	1,408.1	3,738.7
South Australia	279.5	1,013.8	1,293.3
Tasmania	129.9	150.0	279.9
Australian Capital Territory	35.2	131.4	166.5
Northern Territory	28.8	274.7	303.6
National and National Unallocated	25.9	-1,632.6	-1,606.7
Total IIP	5,709.2	6,856.3	12,565.5

Notes:

- Expenditure is as at 28 February 2025. Current profiles as at 2025-26 Budget.
- National incorporates an adjustment for Slippage (-\$1,665.0 million for 2024-25), which has been applied to IIP spending at the national level in 2024-25, 2025-26, 2026-27 and 2027-28 to take account of historical experience, including the timing of states claiming payments against milestones and the complexity of delivery. The adjustment has been unwound over six years from 2028-29 to 2033-34 (Refer SB25-000047 for further details on Slippage).

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State Breakdown of Active Major Projects by status

Project Status	NSW	VIC	QLD	WA	SA	TAS	ACT	NT	NAT	Total
In Planning	77	32	38	13	12	16	7	4	5	204
Underway	11	14	13	6	3	2	3	3	1	56
Under Construction	37	43	36	30	22	20	6	4	2	200
TOTAL	125	89	87	49	37	38	16	11	8	460

- **In Planning:** A construction project to which Australian Government funding has been committed **and** is in the scoping or development phase, but is **not** yet under construction.
- **Underway:** A planning project to which Australian Government funding has been committed where the proponent has commenced some work on proposed planning activities.
- **Under Construction:** A project that has progressed beyond the scoping and/or development phases, where major construction has commenced **or** early works have commenced for a major project.

Data as at 20 March 2025 (including new projects to be announced as part of the 2025-26 Budget). Count excludes completed, closed and not currently proceeding projects. The above table does not include projects under Corridors, for which there are 37 Corridors, containing 183 active projects (285 projects in total, including unallocated funding lines), with the status of the active projects above is as follows: in planning (99), under construction / underway (84).

The above counts also include funding lines for the road safety program and road maintenance funding for the National Land Transport Network.

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SB25-000045

SUBJECT: 2032 Games - Brisbane Arena**Talking Points**

- Any decision to reallocate the \$2.5 billion in funding for the Brisbane Arena (the Arena) is subject to provision of additional information and negotiations between the Australian and Queensland governments.
- The Australian Government was only notified of the Queensland Government's request on 19 March 2025 prior to the 25 March 2025 release of their Games Delivery Plan in response to the GIICA 100-day Review.

Joint Business Case (JBC)

- The Australian and Queensland governments are discussing next steps for the Arena and the Joint Business Case.

Key Issues

- The Australian Government has committed to investing up to **\$2.5 billion** in the Arena project, a key venue for the Brisbane 2032 Olympic and Paralympic Games (the Games).
- The Queensland Government has announced it will not be pursuing the Arena with a Games purpose in mind, but it remains committed to constructing the Arena at the GoPrint site at Woolloongabba in partnership with the private sector.
- Under Queensland's Games Delivery Plan, the swimming and water polo events are proposed to be relocated to a new National Aquatic Centre to be constructed at the Centenary Pool site.
- The 100-day Review (the Review) recommended the Arena location move from the Roma St Parklands to the GoPrint site at Woolloongabba, adjacent to the Gabba.

If asked about the cost of the Arena

- The Review estimates that the cost of the Arena at the GoPrint site at \$2.385 billion, excluding associated precinct and transport infrastructure works, and \$2.562 billion with works included.
- The value managed 2025 Reference Design Cost for an Arena at the Roma Street Parklands was within the \$2.5 billion budget envelope at \$2.46 billion and delivered connectivity times to major transport hubs equivalent to or better than other large Australian stadia.

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SB25-000045

If asked about private investment for the Arena project

- On 25 March 2025, Queensland announced that the Arena would be delivered in partnership with the private sector under a market-led proposal, without taxpayer funding.
- This approach to delivering the Arena as a non-Games project is a matter for Queensland.

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SB25-000043

SUBJECT: 2032 Games - Minor Venues Program**Talking Points**

- The Australian Government will engage with Queensland on proposed changes to the MVP, prioritising value-for-money, deliverability and legacy outcomes.
- Changes to the MVP cannot be considered in isolation from finalising the nature of the \$2.5 billion funding commitment to the Arena, as the Government remains committed to an overall \$3.4 funding cap.

If asked: will additional projects (eg National Aquatic Centre, RNA stadium) be added to the MVP?

- The final list of MVP projects is subject to ongoing negotiations with the Queensland Government.

If asked: will there be further delays to approved MVP projects due to the federal election?

- We require updated information on costs for these projects and will engage with Queensland to manage program approvals in a timely but considered manner.
- Project validation and assurance work will continue to underpin Australian Government decision-making for projects.

Key Issues

- The Australian Government is committed to a capped investment of up to \$935 million to the Minor Venues Program (MVP) for the Brisbane 2032 Olympic and Paralympic Games (the Games).
- The outcomes of the 100-Day Review and Games Delivery Plan announced by the Queensland Government on 25 March 2025 included significant changes to the MVP.
- Before the commencement of the Review, Project Validation Reports (PVR) approvals for eight projects in the MVP had been announced, of these six project commenced procurement and five had the first milestone (completing the PVR) payment paid (table below refers) .

Approved Projects	Procurement	Milestone payment
Chandler Indoor Sports Centre and Precinct works	✓(tender)	✓ \$10.7m
Brisbane Aquatic Centre	✗	✓ \$2.1m
Sunshine Coast Stadium	✓(tender)	✓ \$6.5m
Sunshine Coast Indoor Sports Centre	✓(tender)	✓ \$7.1m

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SB25-000043

Sunshine Coast Mountain Bike Centre	✗	✓ \$1.4m
Moreton Bay Indoor Sports Centre	✓(EOI)	✗
Barlow Park Upgrade (Cairns)	✓(tender)	✗
Logan Indoor Sports Centre	✓(EOI)	✗
Total		\$27.8 m

- Further information on the projects currently included in the MVP, is at **Attachment A.**

s47B(a)

- On the 25 March 2025, the Queensland Government announced its revised 2032 Delivery Plan in response to the 100-day review of Games infrastructure.
- The Plan outlines a number of proposed changes to the MVP, including:
- A new para-sport facility at the Chandler Sports Precinct
- An upgraded rowing facility at the Fitroy River in Rockhampton
- An Equestrian Centre of Excellence at the Toowoomba Showgrounds
- A larger upgrade of the Queensland Tennis Centre
- The cancellation of Chandler, Brisbane and Sunshine Coast Indoor Sports Centres
- The cancellation of Wyaralong Flatwater Centre

The plan includes a number of other proposals for new and upgraded venues across South-East and regional Queensland. At this stage it unclear whether these proposals would form part of an expanded MVP or another Games sub-program with an alternate funding stream.

If asked: what steps must take place for green-lit projects to proceed to procurement?

- The government is working with Queensland to understand revised project costs and will make a value-for-money assessment for any additional funding requests on a project-by-project basis.
- Any top-up funding for previously approved projects must be sourced from within the program and is subject to our satisfaction that the final program we are committed to is fully funded.

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SB25-000043

If asked: what will happen to the funding already paid on projects Queensland have proposed to cancel?

- The Australian Government paid \$27.8 million in funding for the completion of five PVRs in October 2024, as per the MVP Federation Funding Agreement (FFA).
- In the event that any of these projects do not proceed, the Government will work with Queensland to re-direct these funds to suitable alternative venues within the MVP.

If asked: will the Australian Government be providing more funding to the MVP?

- The Australian Government's contribution to the MVP remains capped at \$935 million; noting that there is an ongoing negotiation about how the \$2.5 billion in Arena funding is reallocated.

If asked: what are the funding profiles for MVP projects?

- Revised funding profiles will be provided in due course following any proposed changes agreed by the Australian Government.
- The MVP FFA outlines agreed milestones for projects with approved PVRs.

Attachments

- A: Minor Venues Program Summary
- B: Minor Venues Program Federation Funding Agreement

Contact: §22(1)(a)(ii)

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Attachment A

Minor Venues Program Summary**Minor Venues Program Facts**

- AG contribution capped at **\$935 million**
- Project costs to be finalised through the PVR
- Total costs are based on the approved budgets (P90) as outlined in the PVRs
- PVR threshold is above \$10 million
- At commencement of the 100-day review 8 projects had approved PVRs.
- Projects listed below are outlined in the IGA.
- Consistent with good project management, the MVP contains program contingency should project costs increase.

IGA Venue and region	Proposed sport and scope	Approved funding and jobs	Project status (prior to Review)	Key issues and transport considerations	100-Day Review and Qld response
Brisbane Indoor Sports Centre (BISC) – New Greater Brisbane	Basketball, wheelchair basketball	Total cost: Subject to PVR Jobs: Subject to PVR	Subject to negotiations with Qld PVR under development prior to Review.	Project location has been a key challenge for this project. A range of alternate sites have been considered to achieve value for money and legacy outcome.	Review: Cancel project and instead use existing venues. Qld response to Review: Queensland support cancelling the project.
Chandler Indoor Sports Centre (ISC) – New Greater Brisbane	Judo, wrestling, boccia High-performance centre 10 sports courts Gymnastic facility Capacity for 10,000 seats during the Games	Total cost ISC: \$158.7m AG contribution: \$79.35m Jobs: 130 during build for both Chandler ISC and Precinct upgrade (see below)	Subject to negotiations with Qld PVR completed: Q3 2023 Announced: 17 May 2024 Tenders open: July 2024 but ceased by Review 23 Dec 2024 Listed on FFA: 14 June 2024 Milestone 1 paid: \$10.7m on 8 October 2024 for completion of the PVR for both Chandler ISC and Precinct upgrade (see below)	This project is experiencing cost pressures. Options are being worked through with Queensland to mitigate cost escalations from the approved budget and to determine next steps. Transport: Qld gov't advise an expanded Brisbane Metro will provide improved public transport links to this venue.	Review: Cancel project and instead use existing venues. Qld response to Review: Queensland support cancelling the project.
Chandler Precinct – Upgrade Greater Brisbane	Various	Total cost Precinct: \$55.3m AG contribution: \$27.65m Jobs: 130 during build for	Subject to negotiations with Qld PVR completed: Q3 2023 Announced: 17 May 2024	Precinct works were approved as part of a broader package of works for the Sleeman Sports Complex in Chandler. Upgrades to improve accessibility and venue integration will be needed for the Games and these	Review: Upgrades to the precinct will be required to improve accessibility. Community para-sport facility to proceed through an upgrade to an existing arena (at Chandler).

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IGA Venue and region	Proposed sport and scope	Approved funding and jobs	Project status (prior to Review)	Key issues and transport considerations	100-Day Review and Qld response
		both Chandler ISC and Precinct upgrade (see above)	Tenders open: July 2024 but later ceased by Review 23 Dec 2024 Milestone 1 paid: see <i>Chandler ISC</i> . Listed on FFA: 14 June 2024	works will require updated project validation.	Qld response to Review: Upgrades are required but scope of the upgrades is unclear at this time.
Logan Indoor Sports Centre – New Greater Brisbane	Training venue and alternative competition venue Potential sports handball or goalball	Total cost: \$142.1m AG contribution: \$71.05m Jobs: 192 during build	Subject to negotiations with Qld DBC completed: Q3 2024 Announced: 17 September 2024 Procurement (EOI) open: September 2024 but later ceased by Review 23 Dec 2024 Milestone 1 paid: N/A <u>Not listed on the FFA.</u>	Relocation of First Nations kindly onsite is being managed by Logan City Council (LCC). Transport: The Logan and Gold Coast faster rail project will increase transport efficiency to this venue. (\$2.9b AG contribution)	Review: Proceed to procurement Qld response to Review: Queensland support this venue
Moreton Bay Indoor Sports Centre - New Greater Brisbane	Gymnastics and volleyball 12 sports courts Capacity for 10,000 seats during the Games	Total cost: \$205.5m AG contribution: \$102.75m Jobs: 112 jobs during build	Subject to negotiations with Qld PVR completed: Q2 2024 Announced: 1 August 2024 Procurement (EOI) open: August 2024 but ceased by Review 23 Dec 2024 Milestone 1 paid: N/A Listed on FFA: 12 September 2024	An approved scope increase to 12 courts means the venue will be capable of hosting a range of indoor sports for the Games. Transport connections: Petrie train station and road access to the Bruce Highway via Dohles Rocks Road	Review: Proceed to procurement Qld response to Review: Queensland support this venue
Redland Whitewater Centre – New Greater Brisbane	Canoe (slalom)	Total cost: Subject to PVR Jobs: Subject to PVR	Subject to negotiations with Qld PVR completed: Q3 2024, awaiting consideration by both Governments.	PVR has been completed however an investment decision has not yet been sought, pending resolution of some project elements to ensure value for money and legacy outcome. Transport: Connectivity to the site will be boosted by the duplication of the Cleveland railway line and completion of the Eastern busway to Capalaba	Review: Proceed to procurement (once PVR approved) Qld response to Review: Queensland support this venue

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IGA Venue and region	Proposed sport and scope	Approved funding and jobs	Project status (prior to Review)	Key issues and transport considerations	100-Day Review and Qld response
				(neither project is funded under the IIP).	
Sunshine Coast Indoor Sports Centre – New Sunshine Coast	Basketball or boxing 11 sports courts and multifunctional areas 6,000 permanent seats	Total cost: \$142.3m AG contribution: \$71.15m Milestone 1 paid: \$7.1 m for completion of the PVR Jobs: 488 during build	Subject to negotiations with Qld PVR completed: Q3 2023 Announced: 17 May 2024 Tender open: July 2024 but ceased by Review 23 December 2024 Listed on FFA: 14 June 2024	This project is experiencing cost pressures. Options are being worked through with Queensland to mitigate cost escalations from the approved budget and to determine next steps. Transport: Direct Sunshine Coast Rail Line will provide connectivity from Brisbane to the Sunshine Coast in time for the Games (\$2.75b AG contribution to Stage 1).	Review: Proceed but to investigate an alternative location. Qld response to Review: Queensland don't support this venue. Queensland support a proposal for a village/hotel and entertainment arena in Maroochydore under a PPP model.
Anna Meares Velodrome and BMX track - Upgrade Greater Brisbane	Track, BMX Racing	Total cost: Subject to PVR Jobs: Subject to PVR	Subject to negotiations with Qld No PVR required noting small financial quantum – alternative project validation process to be developed.	Transport: An expanded Brisbane Metro (under AG consideration) would provide improved public transport links to this venue.	Review: Proceed. Qld response to Review: Queensland support this venue
Barlow Park (Cairns) - Upgrade Cairns	Football Rebuild of 1,700-seat West Stand to 3,500 permanent seats Additional 1,500 retractable seats for use over existing athletics track	Total cost: \$91m AG contribution: \$45,56m Jobs: 77 during build	Subject to negotiations with Qld PVR complete: Q2 2024 Announced: 27 August 2024 Tenders open: September 2024 but ceased by Review 23 December 2024 Listed on FFA: 12 September 2024 Milestone 1 paid: N/A	On October 9 2024, the Queensland Government announced \$5 million in funding to support the permanent relocation of Cairns Meals on Wheels from its current site at Barlow Park. Transport: Site adjacent to Bruce Highway	Review: Proceed to procurement Qld response to Review: Queensland support this venue
Brisbane Aquatic Centre (BAC)- Upgrade Greater Brisbane	Aquatics (including diving and water polo preliminaries) Refurbishment and ceiling, seating and light upgrades	Total cost: \$42.5m AG contribution: \$21.25m Milestone 1 paid: \$2.1m for completion of the PVR	Subject to negotiations with Qld PVR completed: Q3 2023 Announced: 17 May 2024 Procurement open: Procurement due to commence in 2026*	The requirement for this upgrade is subject to a broader resolution of swimming and aquatic venues for the Games. Transport: Qld gov't advise an expanded Brisbane Metro will provide improved public transport links to this venue.	Review: Recommended that the BAC is replaced by a new High-Performance Aquatic Centre. Qld response to Review: Queensland support proceeding with the upgrade to BAC to support the new National Aquatic Centre.

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IGA Venue and region	Proposed sport and scope	Approved funding and jobs	Project status (prior to Review)	Key issues and transport considerations	100-Day Review and Qld response
		Jobs: 80 during build	*timing based on athlete use of the venue ahead of LA2028. Listed on FFA: 14 June 2024		
Brisbane International Shooting Centre - Upgrade Greater Brisbane	Shooting	Total cost: Subject to PVR Jobs: Subject to PVR	Subject to negotiations with Qld PVR expected to commence in 2025. Transport: Likely to be serviced by the Chandler precinct connections.		Review: Proceed with project Qld response to Review: Queensland support this venue
Qld Tennis Centre - Upgrade Greater Brisbane	Tennis	Total cost: Subject to PVR Jobs: Subject to PVR	Subject to negotiations with Qld Project validation was not previously required. A PVR will be required as the project value has increased (due to scope changes). Transport: Yeronga Train Station 1km from site	Further examination of Games requirements for the facility is required.	Review: Proceed with an expanded scope to include a temporary show court and 6 match courts. Qld response to Review: Queensland supports project. An increase in scope to include a new show court and 12 new match courts.
Sunshine Coast Mountain Bike Centre - Upgrade Sunshine Coast	Cross-Country Mountain Biking Trail hub and amenities linking new and existing cycling and hiking trails	Total Cost: \$14m AG contribution: \$6.975m Milestone 1 paid: \$1.4m for completion of the PVR Jobs: 42 during build	Subject to negotiations with Qld PVR completed: Q3 2023 Announced: 17 May 2024 Listed on FFA: 14 June 2024 Procurement: Project to be delivered by Council	The project will be delivered by Sunshine Coast Council construction expected 2025-2028 Transport: Venue will be serviced by existing local roads.	Review: Proceed to procurement Qld response to Review: Queensland support this venue
Sunshine Coast Stadium - Upgrade Sunshine Coast	Football Two new grandstands with over 10,000 seating capacity, upgraded amenities and multi-purpose community spaces	Total cost: \$148m AG contribution: \$65,435m Qld contribution: \$65,435m Sunshine Coast Council: \$17m Milestone 1 paid: \$6.5m for completion of the PVR	Subject to negotiations with Qld PVR completed: Q3 2024 Announced: 17 May 2024 Tender open: July 2024 ceased by Review 23 December 2024 Listed on FFA: 14 June 2024	This project is experiencing cost pressures. Options are being worked through with Queensland to mitigate cost escalations from the approved budget and to determine next steps. Stadium to remain open until late September 2025 to lessen impact on community. Transport: Direct Sunshine Coast Rail Line	Review: Proceed to procurement Qld response to Review: Queensland support this venue

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IGA Venue and region	Proposed sport and scope	Approved funding and jobs	Project status (prior to Review)	Key issues and transport considerations	100-Day Review and Qld response
		Jobs: 665 during build		will provide connectivity from Brisbane to the Sunshine Coast in time for the Games (\$2.75b AG contribution to Stage 1).	
Toowoomba Sports Ground (TSG) - Upgrade Toowoomba	Football	N/A	CANCELLED PVR completed Q2 2024 The Australian Government has agreed with Queensland's recommendation not to proceed with the TSG due to lack of community support.	s47B(a) The project will be removed from the IGA as part of the 2025 review of the IGA.	N/A
Wyaralong Flatwater Centre & Precinct - Upgrade Greater Brisbane	Rowing	Total cost: Subject to PVR Jobs: Subject to PVR	Subject to negotiations with Qld PVR: Under development prior to the Review	PVR has been completed however an investment decision has not yet been sought, pending resolution of some project elements to ensure value for money and legacy outcome. Transport: Private vehicle only. Access road to the Wyaralong Dam peninsula scoped and budgeted for in the PVR.	Review: Cancel Utilise Sydney International Regatta Centre (Penrith) Qld response to Review: Queensland don't support this venue. Queensland support a rowing facility at Rockhampton (Fitzroy River) over Penrith, NSW.
International Broadcast Centre – Temporary Greater Brisbane	-	Total cost: Subject to PVR Jobs: Subject to PVR	Subject to negotiations with Qld PVR: not commenced	GIICA and Brisbane 2032 are investigating the requirement for this temporary venue.	Review: Project to be removed from the MVP. IBC is the responsibility of the Brisbane 2032 Organising Committee. Qld response to Review: Queensland have indicated this matter is unresolved but the project is likely to be removed from the IGA.
General allowance for minor upgrades to existing competition and training venues	-	Total cost: TBC	Subject to negotiations with Qld No PVR required noting financial quantum is for multiple minor projects – alternative project validation process to be developed.		Review: Consider funding upgrades to Wyaralong and Rockhampton rowing centres, Perry Park and QSAC Qld response to Review: Queensland supports the funding allocation to be use for upgrades to existing venues.

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Minor Venues Program

FEDERATION FUNDING AGREEMENT - INFRASTRUCTURE

Table 1: Formalities and operation of schedule

Parties	Commonwealth of Australia (Commonwealth) State of Queensland (Queensland)
Duration	This Schedule will commence on the date that the last party signs this Schedule and will cease upon expiry of the Brisbane 2032 Olympic and Paralympic Games Intergovernmental Agreement (Brisbane 2032 IGA) unless the parties agree in writing to an earlier date. Any provisions of this Schedule dealing with confidentiality, legacy and/or post 2032 Games use and/or disposal will continue to operate in accordance with the terms set out in the Brisbane 2032 IGA (clause 4).
Purpose	This Schedule will support the delivery of the venue infrastructure projects outlined in the Brisbane 2032 IGA within the Minor Venues Program and provides for the Australian Government's capped financial contribution of up to \$935.0 million to this program. In entering into this Schedule, the Commonwealth and Queensland recognise they have a mutual interest in achieving the intended outcome of this funding, which is supporting the planning and delivery of sporting and community venues identified in Schedule A to the Brisbane 2032 IGA (noting that venues may be operational before Brisbane 2032 officially commences).
Related Documents	In accordance with clauses 5 and 6 of the Brisbane 2032 IGA, this Schedule must also be read in conjunction with, amongst other things, the Brisbane 2032 IGA and the associated Schedule A on venue infrastructure. Clause 10(f) of the Brisbane 2032 IGA and clause 13 of the Federation Funding Agreement - Infrastructure outline the order of precedence in the event of any inconsistencies between related documents. The Brisbane 2032 IGA outlines projects eligible for funding (unless agreed in writing between the Commonwealth and Queensland) and projects over \$10 million must have a Commonwealth-approved Project Validation Report (PVR) or Business Case, prior to being added to this schedule.

Financial contributions	The Commonwealth will provide a total capped financial contribution to Queensland of up to \$935.0 million in respect of this Schedule. Commonwealth contributions will be provided upon the achievement by Queensland of project milestones. Payments to Queensland will be made quarterly in arrears for project milestones met during the preceding quarter per Table 2 (or as otherwise agreed between the Commonwealth and Queensland). Table 3 of this Schedule reflects the estimated allocation of the total capped financial contribution of up to \$935.0 million across the expected project milestones, and such allocation may be adjusted by agreement.
Terms of Commonwealth contributions	Commonwealth contributions may only be used for in-scope activities agreed within the approved PVR for each project (or as agreed in writing by the Commonwealth from time to time)(In-Scope Costs). For clarity, under this Schedule the Commonwealth is not responsible for: • any In-Scope Costs in excess of \$935.0 million, in accordance with clause 14 of Schedule A to the Brisbane 2032 IGA. • any costs other than In-Scope Costs; and • any of the following kinds of costs: ○ operating costs of a venue; ○ matters that fall under the responsibility of the Brisbane 2032 Organising Committee, such as temporary overlays; ○ transport projects or interfaces, as these will be funded by Queensland or administered in accordance with clause 11(f) of the Brisbane 2032 IGA, unless agreed by both parties to be integral to the venue, as identified within the PVR; ○ any payments made by or to be made by Queensland to the Commonwealth (and other indemnified parties) under any deed of indemnity entered by the Parties pursuant to clause 12(i) of Schedule A to the Brisbane 2032 IGA; and ○ costs for land contributed to a project that is not Third Party Land, in accordance with clause 16 of Schedule A to the Brisbane 2032 IGA.

Third party contributions, including from local governments, the private sector and other non-government organisations, are to be encouraged and reported to the Commonwealth through the governance forums and recorded in Table 3 of this Schedule (where possible) or in project milestone reports to allow Commonwealth consideration.

The Commonwealth will consider proposals for third party participation using a value for money framework, which can be satisfied by either cost savings or improved outcomes (including enhanced Project Scope) at an equivalent cost.

Queensland will be required to apply the following environmental and participation policy targets through the procurement (i.e. tender requirements and contract conditions) of the project:

- Queensland Government procurement with Aboriginal and/or Torres Strait Islander businesses to be 3 per cent of 'addressable spend';
- ensure opportunities for Indigenous participation (employment) are pursued using a method consistent with the Infrastructure Investment Program;
- source at least 30 per cent of procurement by value from Queensland 'small and medium enterprises' and maximise opportunities for Australian businesses more generally;
- target a 6 star Green Star Building Rating, or alternative Environmentally Sustainable Design pathway when 6 star Green Star Rating is not appropriate;
- target zero net waste and 100 per cent renewable electricity and fuel use for construction phases and deliver assets that achieve the same in operation; and

in line with the Australian Skills Guarantee and Queensland Government Building and Construction Training Policy:

- target a minimum of 6 per cent of apprentice and trainee labour hours and a minimum of 4 per cent of trade apprentice and trainee labour hours are undertaken by women (targets increasing by 1 per cent each financial year to 2030-31);
- Preparation of Gender Equality Action Plans (for projects valued at or over \$100 million); and
- target a minimum percentage of the total labour hours to be undertaken by apprentices and/or trainees and through other workforce training:

	○ 10 per cent for projects valued between \$10 million and \$100 million; and ○ 15 per cent for projects valued over \$100 million. Where flexibility in cashflow is required in the sequencing of projects in the Minor Venues Program, it is the Commonwealth's expectation that Queensland utilises its own project contribution in the first instance, prior to seeking movement of funds within the Commonwealth's capped contribution of up to \$935.0 million which may require further approvals.
Special conditions: Value realisation after Brisbane 2032	Clauses 19 to 21 of Schedule A to the Brisbane 2032 IGA apply to this Schedule. As per clause 20, Queensland can undertake a sale, transfer or long-term lease of a venue and/or land (within the Minor Venues Program) to a Queensland authority without approval from the Commonwealth, however, the authority or corporation will not undertake a subsequent transaction referred to in clause 19 within the relevant 25 year period without approval from the Commonwealth.
Role of Queensland	In addition to obligations outlined under the Federation Funding Agreement - Infrastructure, and for avoidance of doubt, Queensland will be responsible for: • ensuring development and delivery of all aspects of the project outputs set out in this Schedule; • achievement of project milestones; • reporting on the delivery of outcomes and outputs as set out in Table 3 and consistent with the Commonwealth's reasonable requirements which will be outlined by the Commonwealth to Queensland from time to time and may vary throughout the project life cycle; and • ensuring that only a builder or builders accredited under the Australian Government Work Health and Safety Accreditation Scheme, where applicable, is contracted, and providing the necessary assurances to the Commonwealth.
Governance	Consistent with the terms of the Brisbane 2032 IGA and the assurances agreed by correspondence between the Queensland Minister for State Development and Infrastructure and the Commonwealth Minister for Infrastructure, Transport, Regional Development and Local Government.

Ongoing reporting	Queensland is responsible for provision of project milestone reports and meeting ongoing reporting requirements in order for the Commonwealth to approve payments. Queensland will provide the Commonwealth with quarterly reports for the Minor Venues Program containing updates on project activity, evidence for project milestones achieved in the relevant period against agreed milestone description, total expenditure on projects and other relevant project data and statistics including progress against participation and environmental policies, including the Australian Skills Guarantee. Cashflow projections and scheduling updates will be updated by Queensland on 1 February and 1 October each year until the expiration of this Schedule. Independent gateway review assurance to be provided throughout the duration of the project as agreed by both parties and consistent with the terms of the Brisbane 2032 IGA. Queensland will provide updates to the Commonwealth as soon as practical once it is aware of any issues (such as budget overruns, project delays and stakeholder concerns) which should occur through the established governance forums on each of the projects or direct contact with Commonwealth. It is expected that reasonable notice will be provided to the Commonwealth if Queensland gains knowledge of or expects any of the above issues to arise, to ensure the Commonwealth, where possible, has the opportunity to suggest an appropriate mitigation strategy for any risks and next steps. Queensland is responsible for facilitating Commonwealth representative's participation in governance forums for updates on the procurement, construction, and operation of the Minor Venues Program. Queensland will maintain records of the acquittal of all funds received from the Commonwealth under this Schedule sufficient to verify that such funds have not been used in a manner contrary to agreed fund usage.
Variations	If a project is approved for delivery for less than the agreed estimated cost, the variance will be retained within the Minor Venues Program as program contingency. The allocation of program contingency, to existing or new projects, will be decided between the parties on a case-by-case basis. If a project is delivered with savings, Queensland must report this to the relevant governance forums and through the biannual updated cashflows (see Table 2) and work with the Commonwealth to agree a reallocation of the savings.

	Variations to this Schedule, including to project milestones, project budgets and to include additional projects, may, by written agreement, be made by the relevant parties from time to time. Movement of funds between financial years within the Minor Venues Program are subject to Commonwealth consideration on a case-by-case basis.
General allowance for minor upgrades to existing competition and training venues	A Minor Upgrades Project Board (comprising Commonwealth and Queensland representation) will be constituted to establish appropriate governance around the general allowance for minor upgrades to existing competition and training venues referenced at Annexure A to Schedule A of the Brisbane 2032 IGA. This Board will determine relevant assessment criteria for the full spectrum of projects within this general allowance, from new projects to minor upgrades at training venues, and provide recommendations for the inclusion of projects, subject to approval by the Commonwealth.
Public recognition of the Commonwealth's contribution	Consistent with the terms of the Brisbane 2032 IGA.
Post Completion reports	The Post Completion Report, using Infrastructure Australia's Assessment Framework Stage 4: Post completion review (or future iteration) for the program, to be provided within 12 months of program completion with an initial response from the Commonwealth within 30 days of receiving the report. The report must include the following elements: • analysis of project delivery in accordance with the Project Scope, schedules, costs and realisation of risk; • capturing of economic impact data including employment data (including diversity); • achievement of environmental and participation policies outlined in the Brisbane 2032 IGA and agreed through program governance, including metrics achieved for target 6 star Green Star Rating where appropriate, and the Australian Skills Guarantee; and • where available, statistics demonstrating progress toward and/or achievement of sporting and legacy benefits.
Glossary	In addition to the defined terms set out in clause 40 of the Brisbane 2032 IGA, the following terms contained within this Schedule are defined as follows:

	• 'Australian Skills Guarantee' means the Department of Employment and Workplace Relations' skills and training initiative and corresponding targets under the Australian Government's Secure Australian Jobs Plan; • 'addressable spend' has the meaning given to it in the Queensland Indigenous (Aboriginal and Torres Strait Islander) Procurement Policy; • 'Environmentally Sustainable Design' means building design that seeks to improve performance, reduce environmental impacts, resource use and waste and create healthy environments for occupants; • 'Gender Equality Action Plan' means a plan outlining how targets for women will be achieved and sustained under the Australian Skills Guarantee; • 'Green Star Building Rating' means the Green Star rating system administered by the Green Building Council of Australia; • 'Federation Funding Agreement - Infrastructure' means the federation funding agreement between the Commonwealth and the States and Territories for the contribution to the delivery of initiatives in the infrastructure sector; • 'Infrastructure Investment Program' means the Australian Government land transport infrastructure pipeline; • 'Long-term lease' means a duration of 25 years or greater; • 'Third Party Land' has the meaning given to it in clause 16 of Schedule A to the Brisbane 2032 IGA; • 'Queensland authority' means a state or local government administrative body, government body, department or agency in the State of Queensland; • 'Queensland Government Building and Construction Training Policy' means the Queensland Department of Youth Justice, Employment, Small Business and Training's skills and training initiative and corresponding targets; • 'Minor upgrade' means an eligible project with a Commonwealth contribution of \$5.0 million or less, which shall be exempt from the development of a PVR; • 'Post Completion Report' means a report of project outcomes as described by Infrastructure Australia's Assessment Framework Stage 4 or other suitable framework agreed by the parties;

	• 'Project milestones' means the performance milestones for the venue infrastructure projects specified in Table 3 of this Schedule; • 'Project Scope' means the scope of the project specified in the PVR for each project; • 'Small and medium enterprise' has the meaning given to it in the Queensland Procurement Policy 2023; and • 'Work Health and Safety Accreditation Scheme' means the Australian Government building and construction industry scheme accredited by the Federal Safety Commissioner.

	Table 2: Yearly representation of reporting and payment in the arrears quarterly											
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Reporting from Queensland on projects that have met milestones (noting, this is a variation to the monthly reporting proposed in the Brisbane 2032 IGA)	By 31 Jan			By 30 April			By 31 July			By 31 Oct		
Consolidated payment from Commonwealth to Queensland on milestones that have been met			By 7 March or next business day			By 7 June or next business day			By 7 September or next business day			By 7 December or next business day
Updated cashflows due to the Commonwealth		1 Feb								1 Oct		

Table 3: Project scope, milestones, reporting and payment summary

Project	Scope	Total Commonwealth capped Contribution	Construction dates	Performance milestones	Expected report due date	Payment
Chandler Indoor Sports Centre and Precinct Works	The indoor sports centre at Sleeman Sports Complex was constructed for the 1982 Brisbane Commonwealth Games and will be reaching the end of its useful life in 2032. The facility requires replacement to continue its legacy function as an elite and community sports facility.	Commonwealth capped contribution: \$107,000,000 In addition, the following contributions will be made: Queensland: \$107,000,000	Q1 2025 – Q1 2028	Milestone 1 – PVR approval by the Commonwealth and Queensland and project added to this Schedule	May 2024	\$10,700,000 (10.0%)
				Milestone 2 - Appointment of the Principal Design Consultant (where/if applicable)	October 2024	\$10,700,000 (10.0%)
				Milestone 3 – Appointment of the Head Contractor Queensland will be required to apply the environmental and participation policy targets through the procurement (where/ if applicable)	January 2025	\$21,400,000 (20.0%)
				Milestone 4 – Demolition and bulk earthworks complete in accordance with the Head Contract	May 2026	\$26,800,000 (25.0%)
				Milestone 5 – Roof structure complete (indoor centre) in accordance with the Head Contract	March 2027	\$26,800,000 (25.0%)
				Milestone 6 – Achievement of Practical Completion in accordance with the Head Contract	February 2028	\$5,500,000 (5.1%).
				Milestone 7 – Approval of Post Completion Report by the Commonwealth	July 2028	\$5,100,000 (4.8%)

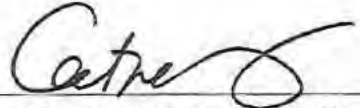
The Brisbane Aquatic Centre (within Chandler precinct)	This venue is located at Sleeman Sports Complex. Upgrades will ensure this well utilised aquatic facility supports the next generations of recreational and elite swimmers.	Commonwealth capped contribution: \$21,250,000 In addition, the following contributions will be made: Queensland: \$21,250,000	Q4 2025-Q1 2027	Milestone 1 – PVR approval by the Commonwealth and Queensland and project added to this Schedule	May 2024	\$2,100,000 (9.9%)
				Milestone 2 – Appointment of the Head Contractor Queensland will be required to apply the environmental and participation policy targets through the procurement (where/ if applicable)	October 2025	\$4,200,000 (19.8%)
				Milestone 3 – 50 per cent construction value complete under the Head contractor contract	August 2026	\$6,400,000 (30.1%)
				Milestone 4 – Achievement of Practical Completion in accordance with the Head Contract	February 2027	\$6,400,000 (30.1%)
				Milestone 5 – Approval of Post Completion Report by the Commonwealth	August 2027	\$2,150,000 (10.1%)
Sunshine Coast Indoor Sports Centre	The new venue is proposed as an indoor sports centre in the Kawana Sports Precinct. Co-located with the Sunshine Coast Stadium, the centre will have 11 courts and multifunctional areas, hosting sports like basketball, netball, volleyball, pickleball, futsal and badminton.	Commonwealth capped contribution: \$71,150,000 In addition, the following contributions will be made: Queensland: \$71,150,000	Q1 2025-Q4 2027	Milestone 1 – PVR approval by the Commonwealth and Queensland and project added to this Schedule	May 2024	\$7,100,000 (10.0%)
				Milestone 2 – Appointment of the Principal Design Consultant (where/if applicable)	January 2025	\$7,100,000 (10.0%)
				Milestone 3 – Appointment of the Head Contractor Queensland will be required to apply the environmental and participation policy targets through the procurement (where/ if applicable)	January 2025	\$14,200,000 (20.0%)
				Milestone 4 – Demolition and bulk earthworks complete in accordance with the Head Contract	April 2026	\$17,800,000 (25.0%)
				Milestone 5 – Roof structure complete (indoor centre) in accordance with the Head Contract	January 2027	\$17,800,000 (25.0%)
				Milestone 6 – Achievement of Practical Completion in accordance with the Head Contract	October 2027	\$3,600,000 (5.1%)

				Milestone 7 – Approval of Post Completion Report by the Commonwealth	April 2028	\$3,550,000 (5.0%)
Sunshine Coast Mountain Bike Centre	Mountain bike trails will be expanded to provide an international standard mountain bike facility for the region.	Commonwealth capped contribution: \$6,975,000 In addition, the following contributions will be made: Queensland: \$6,975,000	Q2 2025 - Q1 2027	Milestone 1 – PVR approval by the Commonwealth and Queensland and project added to this Schedule	May 2024	\$1,400,000 (20.1%)
				Milestone 2 – Award Design and Construct (D&C) Contractor (building works)	September 2025	\$1,400,000 (20.1%)
				Milestone 3 – Final build earthworks complete in accordance with the Head Contract	December 2026	\$2,100,000 (30.1%)
				Milestone 4 – Achievement of practical completion including trail in accordance with the Head Contract	March 2027	\$1,400,000 (20.1%)
				Milestone 5 – Approval of Post Completion Report by the Commonwealth	September 2027	\$675,000 (9.7%)
Sunshine Coast Stadium	Sunshine Coast Stadium is a multi-sport venue located at Kawana Sports Precinct.	Commonwealth capped contribution: \$65,435,000 In addition, the following contributions will be made: Queensland: \$65,435,000 Sunshine Coast Council: \$17,000,000	Q3 2024- Q4 2027	Milestone 1 – PVR approval by the Commonwealth and Queensland and project added to this Schedule	May 2024	\$6,500,000 (9.9%)
				Milestone 2 – Appointment of the Head Contractor Queensland will be required to apply the environmental and participation policy targets through the procurement (where/ if applicable)	September 2024	\$13,000,000 (19.9%)
				Milestone 3 – Demolition and bulk earthworks complete in accordance with the Head Contract	August 2025	\$19,600,000 (30.0%)
				Milestone 4- Roof structure complete (east and west stands) in accordance with the Head Contract	January 2027	\$19,600,000 (30.0%)
				Milestone 5 – Achievement of Practical Completion in accordance with the Head Contract	October 2027	\$3,300,000 (5.0%)
				Milestone 6 – Approval of Post Completion Report by the Commonwealth	April 2028	\$3,435,000 (5.2%)

Barlow Park	The Barlow Park upgrades will improve athlete and spectator facilities with the delivery of a new western grandstand. The grandstand consisting of 3500 fixed seats & 1500 retractable seats with incorporated player facilities, concourse with food and beverage offerings, corporate function room, media and broadcast facilities. Capacity to bump-in up to 20,000 seats for the Games.	Commonwealth capped contribution: \$45,560,500 In addition, the following contributions will be made: Queensland: \$45,560,500	Q1 2025 – Q1 2028	Milestone 1 – PVR approval by the Commonwealth and Queensland and project added to this Schedule	September 2024	\$4,600,000 (10.1%)
				Milestone 2 – Appointment of the Head Contractor (Stage 1) • Queensland will be required to apply the environmental and participation policy targets through the procurement (where/ if applicable)	February 2025	\$9,100,000 (20.0%)
				Milestone 3 – Demolition and bulk earthworks complete in accordance with the Head Contract	March 2026	\$13,700,000 (30.1%)
				Milestone 4 – Roof Structure complete in accordance with the Head Contract	April 2027	\$13,700,000 (30.1%)
				Milestone 5 – Achievement of Practical Completion in accordance with the Head Contract	February 2028	\$2,300,000 (5.0%)
				Milestone 6 – Approval of Post Completion Report by the Commonwealth	August 2028	\$2,160,500 (4.7%)
Moreton Bay Indoor Sports Centre	Delivery of a new 12 multipurpose indoor court facility, in a two-hall configuration, at Petrie within the City of Moreton Bay region. Facility able to host community sports; local, state and national sporting events; functions and non-sporting events; tenancies and high-performance sports training.	Commonwealth capped contribution: \$102,750,000 In addition, the following contributions will be made: Queensland: \$102,750,000	Q3 2025 – Q3 2028	Milestone 1 – PVR approval by the Commonwealth and Queensland and project added to this Schedule	September 2024	\$10,300,000 (10.0%)
				Milestone 2 – Appointment of the Head Contractor (with Design Team) • Queensland will be required to apply the environmental and participation policy targets through the procurement (where/ if applicable)	May 2025	\$30,800,000 (30.0%)
				Milestone 3 – Early Works (including site works and inground infrastructure) complete	August 2026	\$25,700,000 (25.0%)
				Milestone 4 – Roof Structure complete in accordance with the Head Contract	July 2027	\$25,700,000 (25.0%)
				Milestone 5 – Achievement of Practical Completion in accordance with the Head Contract	September 2028	\$5,100,000 (5.0%)
				Milestone 6 – Approval of Post Completion Report by the Commonwealth	March 2029	\$5,150,000 (5.0%)

The Parties have confirmed their commitment to this schedule as follows:

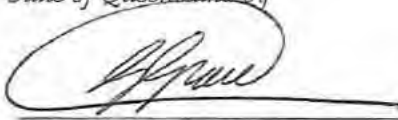
Signed for and on behalf of the Commonwealth
of Australia by



The Honourable Catherine King MP
Minister for Infrastructure, Transport, Regional
Development and Local Government

22 August 2024.
[Day] [Month] [Year]

Signed for and on behalf of the
State of Queensland by



The Honourable Grace Grace MP
Minister for State Development and Infrastructure

[Day] [Month] [Year]

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2025 - 2026 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt/s22(1)(a)(ii)

SB25-000042

SUBJECT: 2032 Games - Governance and 100-day Review**Talking Points***Request to reallocate Intergovernmental Agreement (IGA) funding*

- The request to reallocate Games funding will be subject to negotiation in the coming months, once further details are provided by Queensland.
- We will need to conduct due diligence before making any final investment decisions in line with our capped funding commitment and the strong assurance processes outlined in the IGA.

If asked, what is the process for any changes to the IGA to be made?

- The IGA can be amended at any time via an exchange of letters.

Cost overruns

- The Australian Government's contribution to Games venue infrastructure is capped.

Key Issues*Qld's Games Delivery Plan*

- Queensland Government has only just announced their Games Delivery Plan on 25 March 2025 (**Attachment A and Attachment B**).
- The Games Delivery Plan proposes significant changes to Australian Government-funded venues (see separate briefs for detail).
- Qld's Games Delivery Plan is in response to the 100-Day Review completed by the Games Independent Infrastructure and Coordination Authority (GIICA) (**Attachment C**).

Consultation with Qld

- On 19 March 2025, the Prime Minister and Minister King met with the Queensland Premier and Deputy Premier to discuss the 100-day Review.
- On 19 March 2025, a copy of the 100-day Review was provided (at the above meeting) along with a request from Qld to reallocate the Australian Government's total capped funding contribution of \$3.435 billion to Qld's new Games Delivery Plan.

Consultation with GIICA throughout the 100-Day Review

- The Australian Government met with the GIICA Board throughout the 100-Day Review and made a written submission to provide the Board with a reference point on our expectations as a primary funding partner and the role of the IGA.

Contact: s22(1)(a)(ii)

Cleared by: Bill Brummitt, Assistant Secretary

Phone: s22(1)(a)(ii)

Version Number: 01

Date: 26/03/2025

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2025 - 2026 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt, s22(1)(a)(ii)

SB25-000042

Cost overruns

- The 100-Day Review found IGA venues now cost \$8.8b (up from \$7.1b).

If asked about changes to governance arrangements

- The 100-Day Review has proposed to streamlining the Brisbane 2032 Organising Committee board.
- Our representation in Games governance bodies will be considered as part of our agreement to the Games Delivery Plan once we've had time to consider the materials.

If asked about the IGA Review

- The IGA allows flexibility for a review every two years, or as required.

Attachments:**A:** Media statement Delivering 2032 and Beyond Let the Games begin**B:** Queensland Government Games Delivery Plan**C:** GIICA 100-day Review Report**Contact:** s22(1)(a)(ii)**Cleared by:** Bill Brummitt, Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 26/03/2025

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MEDIA STATEMENT: Delivering 2032 and Beyond: Let the Games begin

Published Today at 12:40 PM

JOINT STATEMENT

Premier and Minister for Veterans

[The Honourable David Crisafulli](#)

Deputy Premier, Minister for State Development, Infrastructure and Planning and Minister for Industrial Relations

[The Honourable Jarrod Bleijie](#)

Minister for Transport and Main Roads

[The Honourable Brent Mickelberg](#)

Minister for Sport and Racing and Minister for the Olympic and Paralympic Games

[The Honourable Tim Mander](#)

Delivering 2032 and Beyond: Let the Games begin

- **2032 Delivery Plan** puts Queensland back on track to deliver a successful 2032 Olympic and Paralympic Games.
- New and upgraded Games venues to be delivered within the existing \$7.1 billion funding envelope.
- All of Queensland set to take centre stage for the Games, with key sport and transport infrastructure to be delivered under the Plan.
- Plan secures a winning legacy of infrastructure, transport connectivity and tourism, for Queensland to 2032 and beyond.

More than 1,340 days after Queensland won the Games bid, the Crisafulli Government has unveiled the *2032 Delivery Plan* and delivered a clear roadmap towards the 2032 Olympic and Paralympic Games and beyond.

After a process which has included a 100 Day Review, expert-led assessments of infrastructure and transport, stakeholder consultation and community input, the *2032 Delivery Plan* has been set.

From today, the *2032 Delivery Plan* will be put into action and delivered by the Games Independent Infrastructure and Coordination Authority.

The *2032 Delivery Plan* outlines how a \$7.1 billion venue capital works program will allow the Games to reach beyond Brisbane and enable Queensland to benefit from the legacy for years after 2032.

South East Queensland will see major developments to ensure that it is connected and event-enabled in time for the Games, including:

- **New Brisbane Stadium** to be delivered at Victoria Park, as part of a world-class Games precinct.
- **New National Aquatic Centre** at Spring Hill to transform the Centenary Pool site.
- **Transformed RNA Showgrounds** with an upgraded Main Arena and Athlete Village, which will be converted to permanent housing after the Games.
- **Upgraded Queensland Tennis Centre** expanded to include a new permanent show court and 12 new match courts.
- **Upgraded Chandler Sporting Precinct** into a dedicated Para-sport community facility.
- **New Athlete Villages** to be delivered on the Sunshine Coast and Gold Coast.
- **Improved transport network** with new rail lines and stations, northern and eastern Brisbane bus corridors, upgrades to the M1, faster rail from Brisbane to the Gold Coast, and *The Wave*, with a rail line running from Beerwah to Birtinya linking with metro services all the way to the Sunshine Coast Airport, through Maroochydore.

To maximise the Games for the State, the *2032 Delivery Plan* turns regional Queensland cities into Olympic and Paralympic cities through generational infrastructure including:

- **Barlow Park, Cairns** upgraded to increase seating capacity and spectator facilities.
- **Rowing infrastructure on the Fitzroy River** to host rowing and canoe sprints.
- **Toowoomba Showgrounds** to transform into an Equestrian Centre of Excellence.
- **Bruce Highway, Brisbane to Cairns** critically upgraded to improve safety, flood resilience and capacity, including the Tiaro Bypass, Rockhampton Ring Road and Goorganga Plains.
- **Cairns Western Arterial Road**, upgraded between Redlynch Connector Road and the Captain Cook Highway, improving travel times and reliability.

Sporting events are slated to be held in regional cities across the State, like football in Cairns, sailing in Townsville, cricket in the Mackay-Whitsunday region, and archery in Wide Bay-Burnett.

Existing venues will be used for training and events across the State, before and after the Games, and natural assets such as parklands and beaches will be used as temporary venues or Live Sites.

The Plan is also complemented by a \$250 million investment in grassroots sporting clubs across Queensland through the Games On! program and will leverage Queensland's 20-year tourism plan, to ensure the whole of Queensland benefits from a strong Games legacy.

Premier David Crisafulli said the *2032 Delivery Plan* had been set through a clear process, which would now be implemented to deliver a Games Queenslanders would be proud of.

"To host the Olympic and Paralympic Games is a once-in-a-generation opportunity, and we'll make it count for Queensland with a lasting legacy," Premier Crisafulli said.

"Transport, infrastructure, tourism and grassroots sport will all be part of the lasting legacy for a Games we can all be proud of.

"We now have the gameplan for 2032 and beyond, and it's time to put it into action."

Deputy Premier and Minister for State Development, Infrastructure and Planning Jarrod Bleijie said the Games needed to be backed by the right infrastructure.

"Queensland needs to deliver the right projects, in the right places to host the Games and leave a positive legacy across the State," Deputy Premier Bleijie said.

"The process to set the Plan included a 100 Day Review, assessments and consultation with stakeholders to strike a balance between building new infrastructure and amplifying what we already have available.

"The *2032 Delivery Plan* delivers legacy beyond the games with the largest infrastructure investment in Queensland's history."

Brisbane 2032 Olympic and Paralympic Games Organising Committee President, Andrew Liveris, said the Plan would see Queenslanders get the best of the venues, and the Games showcase the best of Queensland to the world.

"The Brisbane 2032 Organising Committee and the International Olympic Committee (IOC) have been consulted and are aligned that this is the right plan and it's time to get moving," Mr Liveris said.

"We will move swiftly to make operational assessments and to align our venue master plan and sports program, ready for endorsement from the IOC, International Paralympic Committee and International Sport Federations.

"We have been handed a gift to host the Olympic and Paralympic Games in 2032 – an event that will attract billions of viewers, millions of visitors, deliver generational economic and social benefits, and secure legacies for grassroots communities through to elite athletes.

"The time for talking has passed. Let's put the plan into place."

Games Independent Infrastructure and Coordination Authority Chairman Stephen Conry said the Review drew together a team of people who are incredibly passionate about the Games and about Queensland.

"Their efforts over the 100 days of the Review have contributed to a Plan and long-lasting venues that will deliver an event and a legacy to be proud of," Mr Conroy said.

"We also thank the many thousands of Queenslanders who took the opportunity to have their say during the 100 Day Review.

"Diverse views were not surprising and were welcomed. While we couldn't accept every proposal, all opinions played a role in forming our final report.

"Our attention now turns from debate to delivery.

"The Olympic and Paralympic Games are the world's biggest event, which will bring a world of opportunity through large investment in infrastructure and public transport, tourism opportunities, business stimulus, as well as significant workforce uplift.

"Analysis shows us that the Games can generate billions of dollars in social and economic benefits while promoting Queensland on the world stage.

"Queensland now has clarity and we are excited about the way forward."

Minister for Sport and Racing and Minister for the Olympic and Paralympic Games Tim Mander the *2032 Delivery Plan* secured a legacy for both grassroots sports and high-performance sports.

"This Plan delivers sports facilities not only for athletes competing at an international level, but for Queenslanders of all ages, abilities and localities who play sport in their communities," Minister Mander said.

"Games On! backs grassroots sports and community clubs to help train the next generation of sporting heroes."

Minister for Transport and Main Roads Brent Mickelberg said better transport connectivity would be a legacy of the Games.

"From \$9 billion in Bruce Highway upgrades up the spine of our State to faster rail to the Gold Coast and *The Wave* all the way to the Sunshine Coast Airport, Queensland will be better connected," Minister Mickelberg said.

"Delivering 2032 and Beyond puts clear transport connectivity front and centre to get people to where they need to be safer and sooner – before, during and after the Games."

For more information on Delivering 2032 and Beyond visit www.qld.gov.au/delivering2032 (<https://www.qld.gov.au/delivering2032>).

ENDS

MEDIA CONTACT: s22(1)(a)(ii)

[Right to information \(https://www.premiers.qld.gov.au/right-to-info.aspx\)](https://www.premiers.qld.gov.au/right-to-info.aspx)

[Accessibility \(https://www.qld.gov.au/help/accessibility/index.html\)](https://www.qld.gov.au/help/accessibility/index.html)

[Jobs in Queensland Government \(https://www.smartjobs.qld.gov.au/\)](https://www.smartjobs.qld.gov.au/)

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Lead/Support contact: Rachel Figurski

SB25-000010

SUBJECT: Inland Rail**Talking Points***Inland Rail delivery*

- In line with the Australian Government's response to the Independent Review of Inland Rail (the Review) the delivery of Inland Rail is being staged with a focus on:
 - o completing construction of sections between the intermodal terminal at Beveridge in Victoria (Vic) and Parkes in New South Wales (NSW) by the end of 2027; and
 - o north of Narromine in NSW to Kagaru in Queensland (QLD), undertaking the activities necessary to complete the required environmental approval processes and secure the land required to deliver the Inland Rail project (the project).
- On 25 February 2025, the government committed \$30 million for the Wagga Wagga Freight Bypass Planning project which will seek to identify opportunities to enhance freight movement, productivity and the resilience of the rail network in the region. This will include planning for a potential rail freight bypass of the city.

Project Progress

- In line with the government's priorities:
 - o Inland Rail Pty Ltd (IPRL) remains focussed on securing the necessary environmental and planning approvals and acquiring the land required to deliver the Inland Rail project; and
 - o construction of sections south of Parkes (NSW) is on track to be completed by the end of 2027.

Verification of scope, design, delivery and cost estimation for Inland Rail

- The Review confirmed that the project is running significantly behind schedule and is over budget. The cost estimate put forward by ARTC in 2022, as part of the Review, indicated a total project cost in excess of \$31 billion.
- In line with government's acceptance of recommendations 13 and 18 of the Review, an independent verification of the scope, design, schedule and cost estimations of the project is underway.
- ACIL Allen commenced work in late October 2024 with the agreed services expected to be completed by the end of Quarter 2 2025.

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- The final cost of Inland Rail will not be known until the completion of procurements for all sections of the project following finalisation of environmental, planning and design approvals.

Funding

- The government has committed up to \$14.5 billion in equity and \$290.3 million in grant funding to deliver Inland Rail.
- As at 30 November 2024, the government has provided \$4,474.0 million to ARTC for Inland Rail, comprising \$4,184.2 million in equity and \$289.8 million in grant funding.
- The staged approach to the delivery is being implemented within the existing \$14.5 billion Inland Rail equity funding envelope.

PROJECT GOVERNANCE

- Shareholder departments are committed to ensuring the effective oversight of IRPL's delivery of Inland Rail in accordance with the revised governance arrangements for the project.
 - IRPL was established as a subsidiary of ARTC on 1 July 2023, to support the restructure and separation of the day-to-day governance and delivery arrangements of ARTC and the Inland Rail project.
 - the transition of Inland Rail delivery from ARTC to IRPL was completed on 1 May 2024.
- IRPL is responsible for the identification and management of risks in the delivery of Inland Rail and is expected to escalate risks and issues to shareholders in a timely manner.
- IRPL is expected to provide all necessary information, as part of its reporting requirements, to enable Shareholder departments to meet their assurance obligations under the *Public Governance, Performance and Accountability Act 2013* (PGPA Act) and other relevant governance documentation.
- Shareholder departments monitor project delivery and provide respective Shareholder Ministers and the government with regular updates on the progress of Inland Rail.

Key Issues*The Delivery of Inland Rail: An Independent review***Contact:** Rachel Figurski**Cleared by:** Greg Cox, First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 21/03/2025**Page 2 of 8**

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- As at 31 January 2025, the implementation of the government's responses to 13 of the 19 recommendations have completed, with the implementation of the remaining recommendations in progress. (See **Attachment A**).

Verification of scope, design, delivery and cost estimation for Inland Rail (Rec 13 and 18)

- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts has engaged ACIL Allen Pty Ltd to assess and verify that the scope, design, delivery schedule and cost estimates developed by IRPL for the delivery of Inland Rail are fit-for-purpose and consistent with industry best practice for major infrastructure projects.
- ACIL Allen commenced work in late October 2024 with the agreed services expected to be completed by the end of Quarter 2 2025.
- The completion of this work will provide more certainty that the project can be delivered to an agreed budget and timeframe, subject to IRPL obtaining required environmental planning approvals and securing the land required for the project.

Project progress

- All sections south of Parkes in NSW and Victoria have obtained the necessary state and federal environmental approvals. All Inland Rail sections south of Parkes are now in the detailed design and preconstruction or construction phases.
- Construction continues in Victoria and NSW with:
 - Beveridge to Albury Tranche 1 (B2A T1) works due to be completed mid-2025 and Tranche 2 works in late 2027.
 - Stockinbingal to Parkes (S2P) works are due to be completed in mid-2026.
- 2 sections have been commissioned for train operations:
 - Parkes to Narromine (P2N) commissioned in September 2020.
 - Narrabri to North Star phase one (N2NSP1) commissioned in October 2023.
- For sections north of Narromine in NSW to Kagaru in QLD, IRPL are undertaking activities necessary to obtain the required environmental and planning approvals and secure the land required to deliver the project. This includes:
 - Narrabri to North Star Phase 2 (N2NSP2) - In November 2024, the NSW Department of Planning, Housing and Infrastructure (DPHI) accepted IRPL's formal Response to Submissions and Preferred Infrastructure Reports (PIR). This is a critical milestone towards gaining State and Federal approvals for this section in 2025.

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- o Border to Gowrie (B2G) - In November 2024, IRPL submitted the revised Environmental Impact Statement (EIS) for the B2G project section to the Queensland Office of the Coordinator-General (OCG) for adequacy review.
 - A decision on adequacy of the EIS is expected shortly and IRPL anticipate that the EIS will progress to public exhibition in Q2 2025.
- o for sections between Gowrie and Kagaru, IRPL are working with Queensland Rail and the Queensland Department of Transport and Main Roads to progress a Primary Approvals Strategy to inform the EIS approval pathways.
- o on 31 January 2025, the OCG confirmed that the project lapse date for the Gowrie to Helidon (G2H) and Helidon to Calvert (H2C) sections had been extended to 1 February 2026 to align with the Calvert to Kagaru (C2K) section.

Inland Rail Funding

Financial information as at 30 November 2024

Total equity commitment	\$14.5 billion
Total grant commitment	\$290.3 million
Equity subscribed at 30 November 2024	\$4,184.2 million
Grant funding paid at 30 November 2024	\$289.8 million

Equity funding

	Prior Years \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Equity funding	3,892.7	nfp	nfp	nfp	nfp	14,526

Note: The forward annual equity profile for Inland Rail is not for publication (nfp) due to commercial sensitivities. The equity contributions paid to date are disclosed in the Australian Rail Track Corporation's annual report and align to share certificates tabled in Parliament.

Benefits realised - Social Performance

- IRPL remain committed to ensuring local and regional suppliers can take advantage of the opportunities presented through Australia's largest freight rail infrastructure project.
- Construction commenced on Inland Rail in December 2018 and has provided direct benefits in the form of local stimulus and jobs to those communities.
- As at 31 December 2024:
 - o 6,735 people have worked on the project, including 3,492 local residents, 815 of whom are First Nations People.

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- o \$530.27 million has been spent with 846 local businesses.
- o Over \$5.5 billion in contracts had been awarded to almost 2,300 companies across Australia.
- 23 construction and rail skills courses delivered to 207 participants by the Inland Rail Skills Academy.
- The enhanced service offering of Inland Rail is available between Parkes and Narromine, carrying grain and minerals, with freight efficiencies flowing through supply chains that reach from Sydney in the east and Perth and Adelaide in the west.

*Sensitivities**i. Land acquisition*

- Securing the land required to deliver the project is an integral component of the staged delivery of Inland Rail, allowing the Government to obtain greater certainty around total cost and schedule.
- There are currently 656 properties required along the alignment. At 31 January 2025, 198 or 30.1% of properties have been acquired.
- It is envisaged that compulsory land acquisitions may be required in NSW and QLD to achieve this outcome.
- Some landowners have raised concerns, including length of time of the process, lack of continuity of their contacts and difficulties in obtaining information on progress, with local MP's and the NSW Farmers Association.
- IRPL have met with the NSW Farmers Association and landowners to address these concerns.
- Further questions on this matter should be directed to IRPL.

ii. Queensland

- There has been media questioning the government's commitment to construction of Inland Rail in QLD. IRPL has continued to provide information on the progress of agreed project works, including progress on submission of revised EIS documents and land acquisitions.
- Inland Rail has not been 'removed' from the Infrastructure Priority List produced by Infrastructure Australia. It does not appear on the list as it is an already funded project.

*iii. Local Stakeholder Sensitivities***Contact:** Rachel Figurski**Cleared by:** Greg Cox, First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 21/03/2025

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- NSW - Wagga Wagga - upgrades to infrastructure on the existing rail route through Wagga Wagga are required for Inland Rail trains. The Wagga Wagga City Council and local community groups have called for a bypass or the securing of an easement for a bypass route of Wagga Wagga, to address perceived impacts on residents due to potential increased train numbers.
- On 25 February 2025, the Australian Government committed \$30 million for the Wagga Wagga Freight Bypass Planning project which will seek to identify opportunities to enhance freight movement, productivity and the resilience of the rail network in the region. This will include planning for a potential rail freight bypass of the city.
- In line with the government's acceptance of recommendation 12 of the Independent Review into the Delivery of Inland Rail, IRPL have committed to undertake appropriate modifications to limit noise and traffic impacts as part of the design and approval process. Train movements and forecasts will be monitored to assist the state with the planning for the preservation of a future transport corridor. This will ensure that if the communities concerns are realised once Inland Rail is operational, a bypass could be delivered sooner.
- Victoria – Benalla– following applications from a community group, the Heritage Council of Victoria placed an Interim Protection Order the Benalla Signal Box. The Heritage Council of Victoria determined that the structure was not of State level cultural significance. The Signal Box has been deemed unsafe by independent engineers, and is scheduled for removal in March 2025.
 - IRPL continues to work with the community to acknowledge the building as part of required heritage interpretation plan.
- Victoria - Euroa – Removal of trees in Anderson Street – There are several spatial constraints that limit the available options in Anderson Street, to support construction of the road underpass. The removal of the plane trees is unavoidable and the converging road (Anderson Street from the underpass) also impacts the ability to have vegetation as sight lines may be impacted by a vegetated road divider. The width of the road divider, pavement requirements, drainage, utilities and road barrier deflection requirements limit opportunities for vegetation.
 - there has been recent community concern about the removal of the trees, which was included in the concept plans and visualisations.
 - the proposed road underpass was the community's strong preference, and determined after significant engagement with the community, Strathbogie Shire Council and Victorian authorities.

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- Victoria - Broadford - three bridges in Broadford need to be replaced to support Inland Rail. A local community group, Broadford Residents Action Group, have raised concerns about the proposed design for the Hamilton Street bridge, questioning local traffic movements and safety concerns. IRPL continue to work with the group during the design and approval period.
 - Queensland – IRPL acquired 390 ha of land at Mt Lofty near Toowoomba in October 2024. The land was previously owned by Defence Housing Australia (DHA), who had intended to use the site for a housing development, which was rejected. IRPL intend to use the land primarily as a bio diversity offset property for the Gowrie to Kagaru section.
 - o a small section of this land is required for the alignment.
 - o local residents were strongly opposed to the housing development and have expressed qualified support for IRPL's plans for rehabilitation of the site to meet bio diversity requirements.
 - o IRPL have received information from DHA regarding potential contamination and will prepare appropriate land management strategies.
- iv. *Cultural Heritage*
- IRPL continues to engage with First Nations Groups in all sections along the alignment.
 - The Department is not in negotiations with Indigenous land holders.
- Any questions on Cultural Heritage matters should directed to IRPL.*

Attachments

- A: Status of implementation of Inland Rail Review recommendations.

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Attachment A

Inland Rail Review recommendation implementation status

As at 31 January 2025, the Government's responses to 13 of the 19 recommendations have been completed, with implementation of the remaining recommendations in progress.

Rec 1 – Skills requirement of the ARTC Board	Complete
Rec 2 – Fill substantive Inland Rail CEO position	Complete
Rec 3 – Governance arrangements, subsidiary, IRPL Board	Complete
Rec 4 – ARTC Managing Director responsibilities	Complete
Rec 5 – Statement of Expectations	Complete
Rec 6 – Risk management and reporting	In Progress
Rec 7 – Service offering	Complete
Rec 8 – Beveridge Intermodal Freight Terminal	In Progress
Rec 9 – Ebenezer	In Progress
Rec 10 – Parkes Intermodal investigation	Complete
Rec 11 – Signalling system	Implemented
Rec 12 – Regional bisections	Complete
Rec 13 – Independent scope specialist and value engineer/cost estimator	In Progress
Rec 14 – Review approvals processes	Complete
Rec 15 – Possessions	Complete
Rec 16 – Staged approach, least regrets	Complete
Rec 17 – PPP negotiations	Complete
Rec 18 – Cost analysis, value engineer/cost estimator	In Progress
Rec 19 – Benefits of Inland Rail on regional development	Complete

The Australian Government response to 'The Delivery of Inland Rail: An Independent Review' is available on the department's website.

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SB25-000009

SUBJECT: Australian Rail Track Corporation**Talking Points**Statement of Expectations (SoE)

- Shareholder Ministers issued a revised Statement of Expectations to the Australian Rail Track Corporation (ARTC) on 22 January 2025, following the formal transfer of the delivery of the Inland Rail project to Inland Rail Pty Ltd, a wholly owned subsidiary of ARTC.

Business Strategy

- Following review of its business strategy and separation of Inland Rail from the operating business, ARTC set about improving organisational efficiency and repositioning for the future. ARTC established the Futures Program as a vehicle to help deliver its revised business strategy.

Capital Investment Program - network improvement and resilience

- The Government provides funding support for ARTC's capital investment program. This includes equity to assist with delivery of the Inland Rail Project, grant funding for ARTC's Network Investment Program (NIP) and funding for other improvements and upgrades to the ARTC network.

Safety

- ARTC is committed to carrying out its core business safely, as well as learning from and implementing changes to its operations identified through internal reviews, as well as safety investigations led by the Australian Transport Safety Bureau (ATSB).

GFG Alliance/Whyalla Steelworks

- In March 2022, ARTC entered into a contract with GFG Alliance, the owner of Whyalla steelworks, for the delivery of steel over a period of up to 5 years.
- On 19 February 2025, the South Australian Government placed the steel facility under administration due to financial performance concerns relating to GFG Alliance. ARTC is continuing to monitor the situation to ensure access to steel will not be impacted.

Key IssuesShareholder oversight**Contact:** Rachel Figurski**Cleared by:** Greg Cox, First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 14/03/2025**Page 1 of 7**

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- ARTC is wholly owned Commonwealth company and a Government Business Enterprise (GBE). The Commonwealth is represented by two Shareholder Ministers – the Minister for Finance, and the Minister for Infrastructure, Transport, Regional Development and Local Government (“the Shareholder Ministers”).
- Shareholder Ministers issue Statement of Expectations (SoE) to GBEs periodically, providing guidance with regards to the purpose, role and expected activities of the GBE. Following the formal transfer of the delivery of the Inland Rail project to IRPL in May 2024, it was deemed appropriate to review governance arrangements for ARTC, including the Statement of Expectations.
- The Statement of Expectations outlines shareholder’s objectives for ARTC, including that it:
 - provide safe, efficient, and effective access to the interstate rail network;
 - operate, manage, maintain, and improve track infrastructure;
 - pursue a growth strategy for interstate rail and rail’s share of the interstate freight market and to foster a commercially viable Australian rail industry;
 - support Inland Rail Pty Ltd (IRPL), a wholly owned subsidiary of ARTC, to deliver the Inland Rail project; and
 - maintain an appropriate level of oversight of its subsidiaries, including IRPL.
- ARTC prepares a series of annual corporate planning and reporting documents for Shareholder Ministers. The Statement of Corporate Intent and Annual Report are published on the ARTC website each year.

Business initiatives to deliver on the SoE

- ARTC’s updated Business Strategy aims to grow rail volumes, enhance safety, and demonstrate commitment to people, community and sustainability. In doing so, ARTC endeavours to drive the long-term success of the organisation and their rail network.
- Programs of work being progressed in support of the strategy fall under three (3) main workstreams for ARTC to:
 - provide a safe, resilient and reliable network;
 - grow rail’s market share; and
 - be a trusted partner of the community and supply chain.
- The ARTC Futures Program provides the delivery vehicle for improvement to achieve ARTC’s strategic direction. The Futures Program aims to realign functions; ensure sustainability of day-to-day operations, investments and financial performance; and to

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enable ongoing service and innovation. ARTC is progressively implementing changes without compromising on safety or the day to-day operations of the rail network

- *Any questions on the Business Strategy or ARTC Futures Program should be referred to ARTC.*

Capital Investment Program – network improvement and resilience

- ARTC is responsible for managing 8,500km of rail track over 5 states in Australia.
- ARTC recognises the need to continue delivering a reliable and resilient network and is cognisant of significant issues including ageing assets, continued expected growth in demand of its network, high development costs and increasing impacts of climate change.
- The government provides funding support to ARTC to improve the productivity, safety and reliability of its network.
- In the 2024-25 Budget, the government committed \$540 million to ARTC's Network Investment Program, commencing from 2027-28. This funding will support critical network upgrades and resilience projects to address key vulnerabilities and mitigate against network disruption events, including:
 - o \$140 million for culvert upgrades between Tarcoola and Crystal Brook (SA), Tarcoola to Kalgoorlie (WA) and Albury and Sydney (NSW);
 - o \$100 million for rail replacement between Tarcoola and Kalgoorlie (WA);
 - o \$150 million for track rehabilitation and operational upgrades between Albury and Sydney (NSW); and
 - o \$150 million for the Maroona to Portland Line upgrade (VIC).
- The government investment will complement \$500 million in funding from ARTC into the Network Investment Program, making the total investment over \$1 billion.
- The government is working closely with ARTC in its delivery of the Network Investment Program.
- In addition to the Network Investment Program, the government has provided funding to support the following ARTC major projects:
 - o \$235 million for the (completed) Victorian North East Rail Line Upgrade;
 - o \$252 million for the (completed) Adelaide – Tarcoola Rail Line Upgrade Acceleration project;
 - o \$442 million for the Port Botany Rail Line Duplication and Cabramatta Loop (commissioned in early 2024; due for completion early 2025);
 - o \$41.6 million for the Southern Highlands Overtaking Opportunities project;

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- o \$44.7 million for the Narrabri to Turravan Line Upgrade (commissioned in late 2024; due for completion early 2025); and
- o \$270 million for the development and pilot of the Advanced Train Management System.

Network Performance

In 2023-24:

- ARTC achieved 86.1% network availability (up from 78.9% in 2022-23), despite the significant outage on the Western Australia line in March 2024.
- 59,360 million gross tonne kilometres of intermodal and bulk freight, including steel, grain and minerals, was transported on ARTC's network. This was approximately 2.4% lower than 2022-23.
- 44,095 million gross tonne kilometres of coal was transported on the network. This was 14.0% higher than in 2022-23, primarily due to reduced weather-related impacts on the Hunter Valley network, allowing for more rail freight access.

Interoperability

- On the 7 June 2024, the Infrastructure and Transport Ministers' Meeting (ITMM) agreed the National Transport Commission (NTC) will develop a Strategic Business Case (SBC) for train control and signalling interoperability pathway for Australia.
- As part of the rail interoperability framework, ARTC has been working with the Commonwealth, the National Transport Commission, and state jurisdictions to identify a pathway for an interoperable national digital signalling system.
- ITMM are expected to consider the Strategic Business Case in 2025.

Financial performance and dividends

- The financial outcomes for 2023-24 included an increase in Earnings Before Interest, Tax, Depreciation, Amortisation and Impairment (EBITDAI) up 77.2% from 2022-23 primarily due to increased access and other revenue.
- While ARTC recorded an operating profit in 2023-24, it reported a net loss due to significant impairment expenses related to the operating business and Inland Rail.
- As a result, ARTC did not make any dividend payments in 2023-24. ARTC's capacity for making dividend payments is reviewed through the annual corporate planning process.

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- ARTC has been reporting net losses since 2018–19, largely due to the significant amount of Inland Rail-related impairment expenditures.

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Financial Information as at 31 January 2025

Current ARTC Funding (\$ millions) as at 31 January 2025	Australian Government Committed Grant Funding (\$ millions)	Australian Government Equity Funding (\$ millions)	Expenditure to 31 January 2025 (\$ millions)
Inland Rail (Equity) *		14,526.2	4,184.2^
Inland Rail (Grant)	290.3		289.8
Advanced Train Management System (ATMS)	270.0		175.1
Southern Highlands Overtaking Opportunities Project	41.6		26.86
Narrabri to Turrawan Line Upgrade	44.7		42.7
Port Botany Rail Line Duplication and Cabramatta Loop	442.0		437.0

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

**The forward annual equity profile for Inland Rail is not for publication (nfp) due to commercial sensitivities. The equity contributions paid to date are disclosed in the Australian Rail Track Corporation's annual report and align to share certificates tabled in Parliament.*

^ Equity funding provided up to 30 November 2024, corresponding to share certificates tabled in Parliament.

Background**Geographic Span, Key Markets and Customers**

ARTC's 8,500 km national rail network is used by rail operators, including intermodal and bulk freight and passenger services.

Intermodal freight includes manufactured and consumer goods, while bulk freight includes iron ore, steel, grain, mineral ore, aggregates, cement, sugar, flour, timber and waste.

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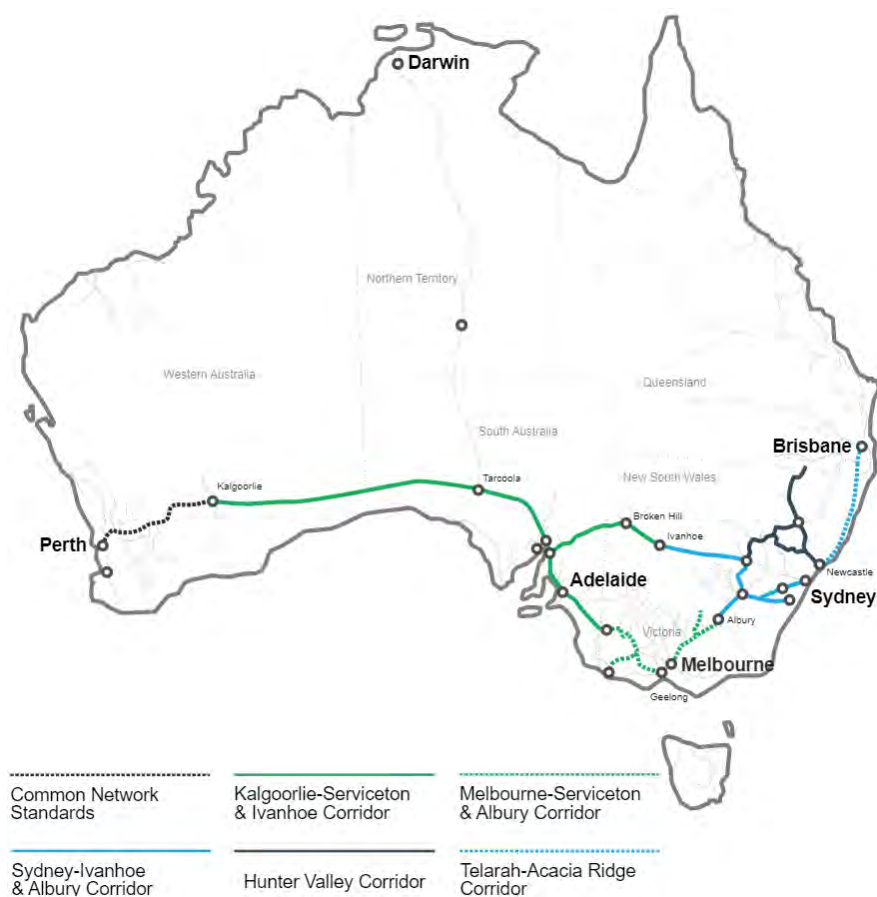


Figure 1: Map of ARTC's network. Source: <https://www.artc.com.au/about/network/>

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Rural and Regional Affairs and Transport

Lead/Support contact: David Muldoon/Greg Cox

SB25-000008

SUBJECT: National Intermodal Corporation—intermodal terminals precincts**Talking Points**

- National Intermodal Corporation Limited (National Intermodal) continues their progress in delivering intermodal terminals to realise the benefits of Inland Rail, ensure genuine independent open access terminal precincts and drive efficiency and competition in the freight network.

Key Issues

Component	Issue								
Financial Information	The Australian Government has committed \$2.93 billion in equity to National Intermodal to support the development and delivery of intermodal terminals.								
	<table><tr><th>Project</th><th>Equity</th></tr><tr><td>Moorebank Intermodal Precinct</td><td>\$570 million (Funding provided at 2017–18 Budget and 2018–19 MYEFO)</td></tr><tr><td>Beveridge Interstate Freight Terminal (BIFT)</td><td>\$1.62 billion (Funding provided at 2021–22 MYEFO and 2022–23 Budget)</td></tr><tr><td>Western Interstate Freight Terminal (WIFT)</td><td>\$740 million (Funding was provided at the 2021–22 MYEFO)</td></tr></table>	Project	Equity	Moorebank Intermodal Precinct	\$570 million (Funding provided at 2017–18 Budget and 2018–19 MYEFO)	Beveridge Interstate Freight Terminal (BIFT)	\$1.62 billion (Funding provided at 2021–22 MYEFO and 2022–23 Budget)	Western Interstate Freight Terminal (WIFT)	\$740 million (Funding was provided at the 2021–22 MYEFO)
	Project	Equity							
	Moorebank Intermodal Precinct	\$570 million (Funding provided at 2017–18 Budget and 2018–19 MYEFO)							
	Beveridge Interstate Freight Terminal (BIFT)	\$1.62 billion (Funding provided at 2021–22 MYEFO and 2022–23 Budget)							
	Western Interstate Freight Terminal (WIFT)	\$740 million (Funding was provided at the 2021–22 MYEFO)							
National Intermodal has a \$200 million private debt facility to partially fund completion of the Moorebank Intermodal Precinct.									
As at 31 January 2025, the Australian Government has distributed \$1,005 million in equity payments to National Intermodal.									

NSW Terminals**Key Issues — Moorebank Intermodal Precinct**

Component	Issue
Key Dates	- IMEX opened - 1 November 2019 - Stage 1a IST commissioned – 4 April 2024

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Component	Issue
Ownership - General	- The IST is developed on land leased by the Precinct Land Trust, of which National Intermodal is a 65.63 per cent shareholder, with ESR (formerly LOGOS) owning the remaining 34.37 per cent. - The warehousing at Moorebank have been developed by ESR on land leased by the Precinct Land Trust, of which National Intermodal is a 65.63 per cent shareholder, with ESR owning the remaining 34.37 per cent. - The IMEX Terminal is owned and operated 100 per cent by Qube, on land that has been leased from Precinct Land Trust until 2116.

Key Issues – Parkes Intermodal Terminal

Component	Issue
Where is this work up to?	- National Intermodal is currently progressing the detailed business case for Parkes. This work will provide an updated assessment of demand, market interest and delivery requirements to inform further decisions — including potential investment decisions. - The business case is anticipated to be completed in mid 2025. - This follows the completion by National Intermodal of a feasibility study in March 2024, which confirmed that an open access intermodal terminal at Parkes has merit, serving as a crucial consolidation and deconsolidation hub in the national rail freight network and maximising benefits of Inland Rail services between Melbourne and Parkes.
Financial commitment	- In May 2023, the Australian Government agreed \$3 million of existing equity for National Intermodal to undertake a feasibility study for Parkes. - In May 2024, the Australian Government agreed to an additional \$5 million of exiting equity for National Intermodal to undertake a detailed business case and progress technical and environmental planning.
Governance arrangements	The Australian and NSW governments continue to work together with National Intermodal to complete the detailed business case for an independently managed open access intermodal facility at Parkes.

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SB25-000008

VIC Terminals**Key Issues — Beveridge Intermodal Freight Terminal (BIFT)**

Component	Issue
General	- In June 2023, National Intermodal completed a transaction to acquire 1,100 hectares of land at Beveridge, Victoria, in Melbourne's northern growth corridor. - The Inland Rail Review confirmed Beveridge as the priority location for the Melbourne Inland Rail intermodal terminal given its strategic position for road and rail connections and is the only site able to immediately handle Inland Rail 1,800-metre, double stacked, containerised freight trains.
Planning Approvals	- The development of BIFT is subject to the relevant environmental and planning approval by Victoria and the Commonwealth (EPBC). - National Intermodal lodged a Planning Submission for Stage 1A with the relevant Victorian and Commonwealth Government agencies in late 2023, and an updated submission to Victoria in November 2024. - The required planning approvals for Stage 1A are expected to be finalised in mid 2025.
Indigenous Engagement	As part of the Stage 1A development application, a Cultural Heritage Management Plan is being developed, in consultation with Traditional Owners (the Wurundjeri people).
Staged Development	Delivery of BIFT Stage 1A by National Intermodal in 2026, comprises a connection to the existing interstate rail network, sidings, hardstand and interim terminal facilities. Stage 1B integrated terminal precinct with warehousing is scheduled for operational commencement by the end of 2028–29. These timings are consistent with the delivery of the Inland Rail project.
Market Engagement	- National Intermodal is undertaking a two-stage market engagement process for the delivery of BIFT. The Expression of Interest has been completed, with shortlisted proponents invited to participate in Phase One of the Request For Tender (RFT) process. - Phase One of the RFT process commenced in Q4 2024 and closed in Q1 2025. National Intermodal is currently undertaking an assessment process and targeting completion of Phase Two of the RFT by mid-2025, which will recommend a preferred Joint Venture (JV) Partner. Shareholder Ministers approval of the JV partner is required.

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Lead/Support contact: David Muldoon/Greg Cox

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Component	Issue
Constitutional Consent	Constitutional Consent is required from the State of Victoria for the construction of a rail spur connection between the mainline and the BIFT site. Consent was requested through an exchange of letters between Commonwealth and State Ministers, with Victorian Minister for Ports and Freight, The Hon Melissa Horne MP, granting consent on 12 December 2024.
Cost	- The Australian Government has committed up to \$1.62 billion in equity, fully funding National Intermodal to deliver the BIFT. - In addition, the Australian Government has committed \$900 million towards the Camerons Lane Interchange Project subject to the Victorian Government submitting a Detailed Business Case. - This project will provide new road infrastructure and upgrades to better connect both the growing community of Beveridge and the BIFT with the Hume Freeway. - This additional funding has been allocated to support construction as soon as possible to meet operational timeframes for the Beveridge terminal, to deliver the upgrades in a way that minimises disruption to the Hume Freeway, to meet a broader scope of road upgrades (including Minton St and Beveridge Road), and to appropriately future proof the interchange to meet both the needs of the growing community and increased freight.

Key Issues — Truganina (Western Intermodal Freight Terminal)

Component	Issue
General	- WIFT is strategically located in Melbourne's outer west at Truganina. This is close to major freight and logistics users within the Western State Significant Industrial Precinct and provides a gateway to the southern networks, including connectivity to the Port of Melbourne. - The Victorian and Australian Governments are working together on planning required for the future development of WIFT. These planning activities will deliver outputs including a land acquisition strategy for WIFT and OMR Rail South. These outputs will form input into future business cases. - The Victorian Department of Transport and Planning are undertaking work in regard to land preservation. This will include work required to

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SB25-000008

Component	Issue
	scope the scale of the terminal site (including the OMR Rail South connection) and options to protect and/or acquire the required land.
Land Acquisition Timing	A land acquisition strategy is being developed as part of further scoping and development work currently underway.
Delivery Timing	The Australian Government is working with the Victorian Government on the timing of Victorian terminals to maximise the Australian Government's investment in Inland Rail.
Funding	\$61.8 million (\$123.6 million total) grant funding for Melbourne Intermodal Terminal — Planning and Development - Funds committed in the 2021-22 Budget. - In January 2024 the Australian Government approved \$6.1 million as a 50 per cent contribution towards further scoping and development work for WIFT and OMR Rail South to the Victorian Government's Department of Transport and Planning (DTP). - This approved funding is to progress planning activities and will deliver outputs including a land acquisition strategy for WIFT and OMR Rail South. These outputs will form input into future business cases. - This work is expected to be completed by late 2025. \$740 million in equity funding for the Western Interstate Freight Terminal - Funding was provided at the 2021–22 MYEFO. - National Intermodal's role in development of the terminal is subject to agreement with the Victorian Government. - Funding split with Victoria not yet confirmed. \$920 million (\$1,840 million total) grant funding for Outer Metropolitan Ring (OMR) Rail South - Funding was provided at the 2021–22 MYEFO. - Project has not commenced. - Funding split with Victoria not yet confirmed.

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SB25-000008

QLD Terminal

Key Issues – Ebenezer

Component	Issue
Where is this work up to?	- The Australian and Queensland Governments are working together to complete the Business Case, with this work now being led by National Intermodal in collaboration with Economic Development Queensland (EDQ). - National Intermodal has been working with the department to confirm land requirements for the terminal which aligns with the low regrets approach for progressing Inland Rail planning north of Parkes.
Financial commitment	The Australian Government committed \$10 million to the Ebenezer business case development through the Major Project Business Case Fund, with the Queensland Government providing in-kind support.
Previous work undertaken	The Ebenezer business case development was one of the original studies negotiated under the Bilateral Agreement Rail Studies, signed by the Australian and Queensland governments on 29 November 2019.
Governance arrangements	The Queensland Government has transitioned the Ebenezer project from TMR to EDQ as lead Queensland Government agency, supporting National Intermodal to complete the business case.

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Lead/Support contact: s22(1)(a)(ii)

SB25-000012

SUBJECT: Western Sydney International (Nancy-Bird Walton) Airport

Talking Points

- As at 18 January 2025, Western Sydney International (Nancy-Bird Walton) Airport (WSI) is 94% complete and on track to commence operations by late 2026.
- The construction of WSI has supported 11,104 direct jobs since 2018. Current workforce statistics include 54% Western Sydney workers, 30% learning workers and 34% diverse workforce (incorporating 2.85% First Nations participation).
- The delivery of WSI is already providing economic benefits for the Western Sydney region, with over \$500 million directly contracted to Western Sydney businesses, inclusive of small and medium enterprises, family and First Nations businesses.

Key Issues

- WSA Co Limited (WSA) is continuing to develop its commercial activities to become an operational airport, including undertaking negotiations with airlines and market testing of retail and catering opportunities.
- Recent highlights include the first flight test, completion of the runway and taxiway, along with the installation of the terminal roof and potable water and wastewater connections to Sydney Water.
- **Public Works Committee Approval:** Public Works Committee approval was received for the Command Centre and Canine Facility at WSI (28 November 2024).
- **Design and Construct Contract Award:** WSA awarded the design and construction contract on 20 December 2024 to complete the Border Agencies' Command Centre and Canine facilities at the airport site.
- **First test flight:** Flights involving a Piper PA-30 Twin Engine Comanche aircraft included taking off and landing from both ends of the runway during daylight, dusk and evening conditions as part of testing works completed by the airside contractor, including airfield lighting (2 October 2024).
- **International airline agreement:** Prime Minister of Australia, the Hon Anthony Albanese MP and Minister for Infrastructure, Transport, Regional Development and Local Government, The Hon Catherine King MP, joined WSA Chief Executive Officer, Simon Hickey and Regional Vice President South West Pacific, Singapore Airlines, Louis Arul to announce Singapore Airlines as the first international airline to confirm its intent to operate from WSI (27 August 2024).

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SB25-000012

- **Domestic airline agreement:** The Prime Minister and Minister King joined WSA CEO Simon Hickey and The Qantas Group CEO Alan Joyce, to announce an agreement with Qantas and Jetstar to operate domestic flights from WSI (8 June 2023).
- **Cargo Precinct:** WSA announced agreements with Qantas Freight and Menzies Aviation to operate at the new cargo precinct that will increase Sydney's air cargo capacity by around 33 per cent upon opening (1 October 2024).
- **Business Precinct:** Work has commenced on the first stage of the Business Precinct, being delivered through a joint venture partnership with Australian property group, Charter Hall Group (11 April 2024).
- **Operational Readiness:** WSA, and subject matter expert, Fraport, are finalising by March 2025, WSA's operational delivery trial program which will allow for airport operational readiness and testing activities for opening by late 2026.
- **Aviation Attraction Fund:** Destination NSW has committed to a \$16 million jointly funded aviation attraction fund with WSA Co to incentivise international airlines to fly new routes into WSI. This was announced by NSW Tourism Minister John Graham and WSA CEO Simon Hickey at the Airport City Summit on 13 March 2025.

Sensitivities

- **Airspace design:** Information on the release of the preliminary flight paths and the draft Environmental Impact Statement can be found in **SB25-000031** Western Sydney International Airport — Airspace & Environment (refer Outcome 2, International Aviation, Technology and Services Division, Western Sydney Airport Regulatory Policy Branch).
- **Bilateral Air Services Agreements:** Information can be found in **SB25-000030** Bilateral Air Services Agreements (refer Outcome 2, International Aviation, Technology and Services Division, International Aviation Branch).
- **Metro:** Information can be found in **SB25-000039**, NSW Infrastructure Investment (Road and Rail) (refer Outcome 1, Land Transport Infrastructure Division, NSW & ACT Branch).
- **M12/M7:** Information can be found in **SB25-000039**, NSW Infrastructure Investment (Road and Rail) (refer Outcome 1, Land Transport Infrastructure Division, NSW & ACT Branch).
- **Elizabeth Drive upgrade:** Information can be found in **SB25-000039**, NSW Infrastructure Investment (Road and Rail) (refer Outcome 1, Land Transport Infrastructure Division, NSW & ACT Branch).

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SB25-000012

- **Western Sydney Aerotropolis and Bradfield:** Questions on Western Sydney Aerotropolis and Bradfield should be directed to the NSW Government.

Background

Overall project progress on the five major works packages

Major Works Package	Status (percentage completion) as at 18 January 2025	Package commenced	Forecast completion
Bulk Earthworks	100%	January 2020	Practical completion December 2022
Terminal and Specialty Systems	95.3%	October 2021	Early 2025
Airside civil and pavements	98.8%	June 2022	Early 2025
Landside civil and buildings works	93.8%	November 2022	Early 2025
Enterprise Technology Contract	87.2%	December 2021	Late 2026
Stage 1 Cargo Works Contract	31.2%	March 2024	Early 2026

Jobs and employment data

Major Works Packages	Status at 31 January 2025	WSA target
Total workforce ¹	11,104	-
Learning workers	30%	20%
Local workers	54%	30%
Workforce diversity ²	34%	10%
First Nations participation	2.85%	2.4%

¹ This is calculated as total job years for the construction workers and professional services workers (consultants, engineers, administration, etc).

² The workforce diversity percentage includes First Nations peoples, women in non-traditional roles, women in leadership roles, economically and socially disadvantaged groups and people with a disability.

Financial Information as at 31 December 2024

The government has subscribed for \$5.28 billion in equity for WSA, in return for 5.28 billion shares.

As at financial year update:

Project Start Date:	24 September 2018				
Project End Date:	Late 2026				
	2020–21	2021–22	2022–23	2023–24	2024–25

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SB25-000012

	\$m	\$m	\$m	\$m	\$m
Budget Estimates	645.0	640.1	1,181.6	1,219.4	496.7
Cumulative equity provided	1,744.2	2,384.3	3,565.9	4,785.2	5,282.0

**Note: The equity profile included for 2024-25 is for the equity provided in the financial year to 31 December 2024 reflecting the equity provided as per the most recently tabled shares. The full 2024- 25 financial year profile and forward estimates beyond those published in the 2023–24 Annual Report to 30 June 2024 are not for publication due to commercial sensitivities.*

Equity investment

- In the 2017–18 Budget, the government committed up to \$5.3 billion in equity to WSA to develop WSI.
- Additional equity for WSA has been committed for the following, with financial implications of these measures are not for publication due to commercial sensitivities:
 - o ensuring that WSA has access to sufficient funding to finalise construction of Stage One of WSI (2024-25 Budget);
 - o construction of facilities at WSI to support border services and law enforcement operations (2023– 24 Budget); and
 - o aviation fuel infrastructure and potential costs for the integration of the airport with the Sydney Metro — Western Sydney Airport project (2021–22 Mid-Year Economic and Fiscal Outlook).

Funding for Commonwealth Agencies

- The government is also supporting the development of WSI through providing the necessary funding to facilitate the safe and efficient movement of both passengers and cargo, as well as investment in the aviation transport security and policing capabilities to enable WSI to operate as an international airport. Funding has been provided to the Australian Federal Police, the Department of Home Affairs (including the Australian Border Force) as well as the Department of Agriculture, Fisheries and Forestry.

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Lead/Support contact: James Savage

SB25-000011

SUBJECT: High Speed Rail Authority**Talking Points**

- The Australian Government established the High Speed Rail Authority (HSRA) to plan and oversee the development of a high speed rail network to connect Brisbane, Sydney, Canberra and Melbourne and regional communities across Australia's east coast.
- The government committed \$500 million for high speed rail, of which \$70.0 million has been allocated for the Newcastle to Sydney business case. Additional funding of \$8.8 million was also provided to HSRA in the 2024-25 Budget.
- HSRA has completed the business case, which has now been submitted to the government for consideration and is currently being assessed by Infrastructure Australia.
- The business case will provide further advice to government on important aspects of the rail network, including proposed alignment, corridor protection and the estimated cost and timeframe for construction.
- HSRA engaged with industry and community groups to inform the business case, gather insights and consider best practice including lessons learnt from other countries that have high speed rail.

Key Issues*Completion of the business case*

- HSRA has now completed the Newcastle to Sydney high speed rail business case.
- The business case is with the government for consideration.
- The business case is being assessed by Infrastructure Australia.
- Any funding decision for a new high speed rail network would be informed by an assessment by Infrastructure Australia.

Stakeholder engagement

- Community and industry engagement have been critical to the development of the business case.
- HSRA has recently opened its Newcastle office and information centre, inviting the local community to connect with the project and view potential station designs. This centre will form a hub for ongoing public engagement.

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Environmental/land issues

- HSRA has considered the cultural, heritage and environmental conditions along the potential route for the Sydney to Newcastle section, and approval processes which have also informed the business case.

Funding and procurement

- The government has committed \$500 million for high speed rail.
 - o of this, \$70 million has been allocated for the development of the business case; and
 - o \$8.8 million additional funding has been provided to HSRA to support the delivery of the business case as announced in the 2024-25 Budget (2024-25 Budget BP2, page 153).
- HSRA awarded eight work packages to support the development of the business case following a competitive and open tender process conducted in March 2024:
 - o project control services (costs, schedule and risks) - KPMG;
 - o Economics, Funding and Financing and Demand Modelling - EY;
 - o Commercial, Delivery Strategy and Industry Engagement - EY;
 - o Transport, Land Use and Property- WSP;
 - o Technical Advisory, Design and Environment Assessment - WSP and Arcadis;
 - o Network Rail Operations and Planning- Arup;
 - o First Nations Participation and Engagement- GHD; and
 - o First Nations Cultural and Heritage Advisory Services - GHD.
- On 16 July 2024, HSRA approached the market for subject matter experts to provide independent internal assurance on the business case.

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Lead/Support contact: James Savage

SB25-000011

Background*CEO appointment*

- Mr Tim Parker commenced as the CEO of HSRA in January 2024 for a 4-year period.
- The CEO appointment was made by the HSRA Board, following consideration by the Government as a significant appointment following a merit-based and publicly advertised process.
- The CEO's remuneration is determined by the HSRA Board, within the arrangements determined by the Remuneration Tribunal. The current reference rate set by the Remuneration Tribunal is \$503,420 annually, with tier 2 travel.
- On 16 April 2024, at the request of HSRA Board Chair, Ms Jill Rossouw, the Remuneration Tribunal approved a personal loading of \$25,000 per annum for Mr Parker from 14 January 2024. This brings his total remuneration to \$528,420.

Board

- Following a merit-based selection process, the following appointments were made to the HSRA Board on 5 June 2023:
 - o Ms Jill Rossouw — Chair;
 - o Ms Gillian Brown;
 - o Ms Dyan Perry OBE;
 - o Mr Ian Hunt; and
 - o Mr Neil Scales OBE.
- Remuneration arrangements for the HSRA Board is determined by the Remuneration Tribunal.
- The Board chair is remunerated \$127,360 annually, while the Board members receive \$63,680 annually, and all receive tier two travel arrangements.

HSRA Commencement

- HSRA commenced on 13 June 2023, having been established by the High Speed Rail Authority Act 2022.

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Lead/Support contact: James Savage

SB25-000011

Financial Information as at 31 December 2024

Program/Project Start Date:	13 June 2023 (commenced operations)					
	2023– 24	2024– 25	2025– 26	2026– 27	2027– 28	Total
	\$m	\$m	\$m	\$m	\$m	\$m
Baseline funding as at 13 June 2023 ^(a)	9.9	4.1	4.1	-	-	18.1
Business case funding allocated to HSRA ^(b)	22.1	47.9	-	-	-	70.0
HSRA additional funding for resourcing	1.7	3.1	3.5	-	-	8.3 ^(d)
Total funding appropriated to HSRA	33.7	55.1	7.6	-	-	96.3
Unallocated Infrastructure Investment Program (IIP) funding ^(c)	-	-	25.0	120.0	200.0	430.0

(a) The total annual appropriation of \$9.9 million is made up of \$4.4 million in 2022-23 and \$5.4 million in 2023 –24.

(b) Funding for the business case has been redirected to HSRA from the government's initial \$500 million investment for high-speed rail into the Infrastructure Investment Program.

(c) Funding of \$85 million is profiled in 2028 –29.

(d) Original figure is \$8.8 million as announced in the 2024-25 Budget which has since been revised to reflect indexation applied to departmental funding.

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2025 - 2026 Budget Estimates

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Lead/Support contact: Ben Vincent

SB25-000022

SUBJECT: Regional Aviation Programs**Talking Points**

- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts funds a range of programs to specifically support regional aviation, in recognition of aviation's importance to regional and remote communities.
- On 26 August 2024, the Australian Government released the **Aviation White Paper** which sets out the long term policies to guide the industry's next generation of growth out to 2050. The White Paper includes 56 initiatives to improve the industry's safety, productivity, competitiveness and sustainability, including for regional aviation.
- The **Regional Airports Program (RAP)** supports safety and accessibility upgrades at regional airports and aerodromes funding essential works such as the resurfacing of runways to ensure air operators can land safely.
 - the 2024-25 Budget included \$40 million in grant funding to extend the RAP for 3 years from 2024-25, with eligible activities expanded to include works for projects that support aviation's transition to net zero;
 - the outcomes of Round 4 of the RAP were announced in February and March, with 45 successful projects sharing in nearly \$25 million.
- The **Remote Airstrip Upgrade (RAU)** Program supports safety and accessibility upgrades at remote aerodromes through funding essential works such as the resurfacing of runways or the installation of fencing to prevent animal access.
 - the 2024-25 Budget included \$50 million in new grant funding to extend the RAU for 3 years from 2024-25, with eligible activities expanded to include works to support access for people with disability; and
 - Round 11 of the RAU was open 4 November to 13 December 2024.
- The **Remote Air Services Subsidy (RASS) Scheme** is an ongoing program that subsidises weekly air transport services for the carriage of passengers and goods for up to 275 remote communities across Australia, including many First Nations communities. RASS has a program budget of \$16.9 million in 2024-25. At Mid-Year Economic and Fiscal Outlook (MYEFO) 2024-25, additional funding of \$1.7 million was provided for 2025-26.
- The **Airservices Australia Enroute Charges Payment Scheme** is an ongoing program that allows air operators servicing remote locations to claim a reimbursement for a proportion of enroute navigation charges levied by Airservices Australia. The Scheme has an annual appropriation of \$2 million.
- The ongoing **Remote Aerodrome Inspection (RAI)** Program funds technical and safety inspections for a range of aerodromes in remote Indigenous communities.

Contact: Ben Vincent**Cleared by:** Jennifer Stace, A/g First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 02**Date:** 24/03/2025**Page** 1 of 4

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- o the 2024-25 Budget provided \$0.5 million indexed annually to the program.
- **Whyalla Airport Upgrade:** Funding of \$16.2 million was announced in the 2024-25 MYEFO to support the upgrade of the airport to enable larger heavier aircraft to land safely ensuring continued safe, passenger transport and regional connectivity.
 - o Funding is separate to the above programs and will be provided to the South Australian Government through the Federation Funding Agreement process, to enable the strengthening of the runway and other associated works.

Key Issues

- The 2024-25 Budget included \$92 million in new administered funding for regional and remote aviation programs covering the RAP, RAU and RAI.
 - o \$25 million has been committed to projects under Round 4 of the RAP.

Regional Aviation White Paper initiatives

- There were several initiatives set out in the White Paper focused on regional and remote aviation. These include:
 - o a productivity commission review of the determinants of regional airfares to identify opportunities to improve regional services, access to capital cities and reliability;
 - o additional funding for further rounds of the RAP and the RAU;
 - o updating guidelines for regional and remote aviation programs to report against how they contribute to Closing the Gap outcomes.

BackgroundAustralian Government's role in regional aviation

- Outside the 21 Federally leased airports, the management of regional and remote airports rests mostly with local government or private operators.
- However, government delivery of programs across health, education and support for First Nations Australians in regional and remote areas often relies on air services, giving the government an interest in serviceable aerodromes and ensuring minimum connectivity where air services are not commercially viable.
- Regional and remote aviation infrastructure is often co-funded between the 3 tiers of government reflecting mutual strategic interest. Some jurisdictions provide support for intra-state routes through regulation or incentives. Within this context, the government funds a range of targeted regional aviation programs.

Remote Airstrip Upgrade Program

- On 9 May 2024, Senator the Hon Anthony Chisholm, Assistant Minister for Regional Development, announced 21 projects would receive \$13.4 million in funding under Round 10 of the RAU.

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Financial Information as at 31 December 2024

Regional Aviation Access Program (comprising the RAU, RASS and RAI)

Program/Project Start Date:	RASS commenced in 1982; RAU commenced in 2011; RAI commenced in 1992-1993					
Program/Project End Date:	Remote Airstrip Upgrade Program end date 30 June 2027 The RASS Scheme and RAI Program are ongoing.					
	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m*
Appropriation Budget (ex GST) as at 31 Dec 24	20.2	33.4	44.9	45.0	17.4	161.0
RAU	5.3	16.0	26.5	27.9	0.0	75.7
RASS	14.9	16.9	17.9	16.6	16.9	83.2
RAI [#]	0.0	0.5	0.5	0.5	0.5	2.1
Less:						
Actual Expenditure YTD at 31 Dec 24	20.2	9.1				29.3
RAU	5.3	2.3				7.7
RASS	14.9	6.5				21.4
RAI	0.0	0.2				0.2
Total Committed Funds at 31 Dec 24	0.0	18.7	12.4	6.0	3.1	40.1
RAU	0.0	8.7	6.5	2.9	0.0	18.0
RASS	0.0	9.8	5.9	3.1	3.1	21.9
RAI	0.0	0.2	0.0	0.0	0.0	0.2
Total Uncommitted Funds (balance) as at 31 Dec 24	0.0	5.6	32.5	39.0	14.4	91.5
RAU	0.0	5.0	20.0	25.0	0.0	50.0
RASS	0.0	0.6	12.0	13.5	13.8	40.0
RAI	0.0	0.1	0.5	0.5	0.5	1.6

Notes:

- Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.
- *Figures may not add due to rounding.
- \$50m in uncommitted funds relate to the RAU funding announced in the 2024-25 Budget.
- RASS services are ongoing and RASS contracts are re-tendered every 2-3 years. This is shown above as uncommitted funding but new RASS contracts are expected to take up the allocation under the program.
- # RAI - From 2024-25 commencement of administered funding. Prior to this it was funded through Departmental funds and is not included in the above table.

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Regional Airports Program

Program/Project Start Date:	2019-20					
Program/Project End Date:	30 June 2027					
	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m*
Appropriation Budget (ex GST) at 31 Dec 24	13.6	33.8	20.4	25.4	0.0	93.3
Less:						
Actual Expenditure YTD at 31 Dec 24	13.6	7.5				21.1
Total Committed Funds at 31 Dec 24*	0.0	21.3	5.0	0.0	0.0	26.3
Total Uncommitted Funds (balance) at 31 Dec 24	0.0	5.0	15.4	25.4	0.0	45.8

Notes:

- Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.
- *Figures may not add due to rounding.
- \$40m in uncommitted funds relate to RAP funding announced in the 2024-25 Budget.

Airservices Australia Enroute Charges Payment Scheme

Program/Project End Date:	Funding for the program is ongoing					
	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL* \$m
Appropriation Budget	0.4	2.0	2.0	2.0	2.0	8.4
Less:						
Actual Expenditure YTD At 31 Dec 24	0.4	0.2				0.6
Total Committed Funds at 31 Dec 24	0.0	0.5	0.0	0.0	0.0	0.5
Total Uncommitted Funds (balance)	0.0	1.4	2.0	2.0	2.0	7.4

- Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

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Melbourne Airport Third Runway

Talking Points

- The Melbourne Airport Third Runway (M3R) draft Major Development Plan (MDP) was submitted to the Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP, on 10 February 2023.
- The minister approved the M3R MDP on 10 September 2024. The approval is subject to conditions in accordance with Section 94(7) of the Act (**Attachment A**). The conditions were published on the Department of Infrastructure, Transport, Regional Development, Communications and the Arts' website on 19 September 2024.
- A written Statement of Reasons for approval was published on the department's website on 31 October 2024 (**Attachment B**).
- The Final MDP and its Supplementary Report – which details how comments received during the public consultation period were addressed – were published on the Melbourne Airport website on 15 November 2024.
- 2 applications have been lodged with the Administrative Review Tribunal (ART) for a review of the minister's decision to approve the M3R MDP. As this matter is being considered by the ART, the department is unable to comment further.
- The M3R conditions of approval balance the growth of Melbourne Airport with the need to reduce the impacts on local communities. Recent implementation progress includes:
 - the Commonwealth and APAM are negotiating a legally enforceable commitment, to restore the length of the east–west runway 09/27 to its current length. This is known as the Eastern Extension Project.
 - On 7 March APAM provided the department with a schedule – developed in collaboration with Airservices Australia (Airservices) and Essendon Airport Pty Ltd – for the eventual preparation of a noise sharing and airspace concept plan, prior to Airservices commencing the Melbourne Basin detailed airspace design.
 - the department has provided APAM with permission to appoint a team of qualified community health experts, led by Deakin University, to develop the terms of reference for a community health study into the noise impacts of the M3R development.
 - APAM has engaged Nations Partners to provide a team of independent environmental assessors to advance the conditions of approval provided by the Minister for the Environment and Water.

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- M3R is to be substantially completed by September 2034. The Eastern Extension Project must be completed before any operations on the M3R are permitted.
- APAM anticipates that the earliest date for M3R delivery is the end of 2031 and the earliest for the Eastern Extension Project is the second quarter of 2029. These dates are subject to change.

Key Issues

- The long-term development plans for Melbourne Airport have included a 4-runway configuration since the 1960s.
- The department assessed that the draft MDP met the content and procedural requirements of the Act.
- The department, in consultation with Airservices, the Civil Aviation Safety Authority (CASA) and the Department of Climate Change, Energy, the Environment and Water (DCCEEW), developed a strong set of conditions to accompany the M3R MDP approval to address the minister's concerns with the M3R MDP and in particular with the proposed shortening of the east-west Runway (09/27).
- The conditions of approval predominantly address noise sharing, noise amelioration, community health and environment matters and were (in whole or in part) provided to APAM on three occasions under Section 93A of the Act as they were developed.
- The final published M3R MDP reflects the minister's concerns relating to the shortening of Runway 09/27, and the requirement for APAM to restore the length of this runway to ensure its utility for future noise sharing arrangements at Melbourne Airport.
- To address these concerns APAM has committed to restore Runway 09/27 to its current length, by extending it by approximately 345 metres to the east. This is known as the Eastern Extension Project (EEP).
- The Commonwealth is negotiating a draft Deed Poll with APAM that sets out APAM's commitment to the EEP.
 - before the EEP can occur, the minister will need to consider a new Master Plan, specifying the EEP as a proposed development, as well as an MDP detailing the EEP. Both of these decisions are subject to requirements under the Act.

Administrative Review Tribunal (ART)

- 2 applications have been lodged with the ART for a review of the minister's decision to approve the M3R MDP.

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- o on 30 November 2024, the minister and department were notified that an application for review had been received from Brimbank City Council.
- o on 19 December 2024, the minister and department were notified that an application for review had been received by Eric and Tracy Wilson.
- The department has provided the documents requested by the ART.
- APAM has joined as a party to the proceedings.
- The ART held an initial directions hearing on 20 February 2025.
- The department cannot comment on the possible considerations of the ART.

Background*M3R MDP Timeline Summary*

DATE	KEY EVENT
1 Feb 2022 – 16 May 2022	Public consultation period extended from the required 60 business days to 72 business days on the preliminary draft M3R MDP.
10 Feb 2023	APAM submitted the draft M3R MDP to the minister. The draft M3R MDP was immediately referred to the minister administering the <i>Environment Protection and Biodiversity Conservation Act 1999</i> (EPBC Act). Advice received 25 Sep 2023.
26 Sep 2023	The 50-business day statutory assessment timeframe commenced, being the day after advice was received from the minister administering the EPBC Act. The draft MDP was subject to a rigorous assessment against the requirements set out in the <i>Airports Act 1996</i> (the Act).
10 Sep 2024	Minister King approved the M3R MDP (with conditions) under Section 94(2)(a) of the Act.
13 Sep 2024	Minister's media release on the M3R approval.
19 Sep 2024	The M3R conditions of approval were published on the department's website.
31 Oct 2024	A Statement of Reasons (for approving the M3R MDP) was published on the department's website.
15 Nov 2024	The Final approved MDP and its Supplementary Report were published on the Melbourne Airport website (in accordance with statutory timeframes for publication).

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Attachments

- A: M3R MDP Conditions
- B: Minister's Statement of Reasons for approval of the MDP (signed 27 October 2024 and published online 31 October 2024)
- C: Minister King's Media release, 13 September 2024

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Third Runway Major Development Plan

Melbourne Airport

Conditions of Approval

1. Eastern Extension Project

- 1.1 **APAM** must not carry out, or cause or permit to be carried out, the major airport development to which the MDP relates unless and until **APAM** provides the Commonwealth with a legally enforceable commitment, in terms satisfactory to the Minister, to carry out the Eastern Extension Project, subject to obtaining any necessary approvals required by the Airports Act or other applicable laws.

2. MDP Commitments Register and Reporting Plan

Establishment of the M3R Commitments Register

- 2.1 Prior to commencing any **Works**, **APAM** must establish a register to record and be used for the purpose of tracking **APAM**'s progress and delivery of:
- (a) each **Commitment** it has made in the **MDP**, **M3R Supplementary Report** or in any plan approved under these Conditions; and
 - (b) each:
 - (i) environmental management plan, including each plan set out in Attachment C of these Conditions;
 - (ii) project management plan; and
 - (iii) other plan, program and **CEMPs**;
 required by the **MDP** or these Conditions (the "**M3R MDP Commitments Register**").
- 2.2 To establish the **M3R MDP Commitments Register** under condition 2.1, **APAM** must:
- (a) prepare a draft **M3R MDP Commitments Register**; and
 - (b) submit that draft to a **DAR SES Officer**.

Preparation of M3R MDP Reporting Plan

- 2.3 Prior to commencing any **Works**, **APAM** must have finalised a document (the "**M3R Reporting Plan**") that:
- (a) describes how **APAM** will regularly report to, and update, the **Department** (including **ABCs** and **AEOs**) in relation to **APAM**'s progress in preparing and implementing each commitment and plan/program set out in the **M3R MDP Commitments Register**;
 - (b) sets out a centralised record of all monitoring requirements contained in any plan and program;

- (c) sets out all pre-construction/baseline, construction and post construction monitoring that will be undertaken by **APAM** to demonstrate compliance with the M3R Commitments Register (per Condition 1.1);
- (d) sets out a schedule and process describing how **APAM** will regularly review and maintain any plans or programs required by the **MDP** or these Conditions, to ensure they are updated and remain fit for purpose;
- (e) specifies the minimum qualifications and experience that must be held by any environmental contractor and/or any **Independent Environmental Assessor** to be engaged by **APAM** during the **M3R Major Airport Development**.

2.4 To finalise the **M3R Reporting Plan** under condition 2.3, **APAM** must:

- (a) prepare a draft **M3R Reporting Plan**; and
- (b) submit that draft to a **DAR SES Officer**;

Implementation and maintenance of the M3R MDP Commitments Register and M3R Reporting Plan

2.5 During the **Works**, **APAM** must:

- (a) provide the Department with real-time access (or similar) to the **M3R MDP Commitments Register** and **M3R Reporting Plan**;
- (b) implement, maintain and update the **M3R MDP Commitments Register** and the **MDP Reporting Plan** on a regular basis (at least monthly) and as soon as practicable after any material event such as **APAM** achieving or missing a milestone set out any in plan.
- (c) update the **M3R MDP Commitments Register** to include any commitment or plan set out in any plan or programme approved under these Conditions as soon as practical after **APAM** has received approval (including any approval in relation to any variation of any plan); and
- (d) provide progress reports to each meeting of the Melbourne Airport Community Aviation Consultative Group (**CACG**) on the implementation of the **Commitments** contained in the **M3R MDP Commitments Register**.

3. Noise Sharing and Airspace Concept Plan

3.1 Before **APAM** requests **Airservices** to commence the detailed airspace design relating to the ongoing operation of the runways at **Melbourne Airport** (including **M3R**), **APAM** must finalise a plan (the "**Noise Sharing and Airspace Concept Plan**") that:

- (a) describes how **APAM** will deliver noise sharing and noise mitigation, which is to be prioritised at all times outside of **peak periods** and when weather conditions allow;
- (b) details the airspace concept upon which **APAM's** detailed flight path design will be based;
- (c) explains the noise sharing operating modes **APAM** will deploy to manage the impact of aircraft noise on all communities surrounding the airport, including by providing those communities (including communities to the area north and south of **Melbourne Airport**) with periods of respite by operating cross-runway operations using Runway 09/27;
- (d) explains how the **Noise Sharing and Airspace Concept Plan** has been developed in collaboration with **Airservices** and EAPL to permit, support and allow for the

continued operation of **Essendon Fields Airport**, including by explaining how it has prioritised various factors (such as operational efficiency);

- (e) outlines how **APAM's** operation of the runways at **Melbourne Airport** (including **M3R**) will operate with the two runways at **Essendon Fields Airport** including by:
 - (i) outlining **APAM's** reasons for any airspace changes and/or slot management arrangements as a result of **M3R**;
 - (ii) demonstrating that any such changes will not constrain emergency services aircraft operations at **Essendon Fields Airport**; and
 - (iii) explaining how aircraft access to both **Melbourne Airport** and **Essendon Fields Airport** will be prioritised and the impacts of this prioritisation process on operations at both airports;
- (f) sets out noise modelling which demonstrate the effect that the airspace concept detailed pursuant to Condition 3.1(a) above would likely have on the noise exposure levels at the airport and areas surrounding the airport;
- (g) outlines and explains the methodology, parameters and prioritisation of each operating mode detailed in the airspace concept including:
 - (i) by explaining when each operating mode could be utilised;
 - (ii) by demonstrating how the operation of the operating modes will manage the impact of aircraft noise on areas surrounding **Melbourne Airport**;
 - (iii) by explaining how the impact of aircraft noise will be mitigated by the continued operation of Runway 09/27;
- (h) outlines the community consultation process **APAM** will adopt to develop the airspace concept, with respect to the **Airservices Australia Flight Path Design Principles** and drawing from the **Airservices Australia Community Engagement Standard** in collaboration with **Airservices Australia**;
- (i) outlines the consultation that **APAM** has taken in preparing the **Noise Sharing and Airspace Concept Plan** with each of the following:
 - (i) airlines that operate flights to/from, and airport operator groups based at, **Melbourne Airport** and **Essendon Fields Airport**;
 - (ii) other Melbourne Basin aerodromes (including Avalon Airport, Moorabbin Airport and RAAF Base Point Cook);
 - (iii) the Victorian Department of Transport and Planning;
 - (iv) local governments in the area surrounding Melbourne Airport;
 - (v) local communities in the area surrounding Melbourne Airport;
- (j) outlines how **APAM** has taken into account any feedback received by **APAM** during consultation and, if and where **APAM** has not adopted feedback in preparing the **Noise Sharing and Airspace Concept Plan**, **APAM's** reasons for not adopting the feedback; and
- (k) addresses any feedback provided by **CASA** during the process of developing the **Noise Sharing and Airspace Concept Plan**.

3.2 No more than six months after the approval of the **M3R MDP**, a schedule for preparing the **Noise Sharing and Airspace Concept Plan** developed in collaboration with **Airservices**

Australia and **EAPL** must be submitted to a **DAR SES Officer** for approval. The schedule must confirm:

- (a) deliverables for the **Noise Sharing and Airspace Concept of Operations Plan**;
- (b) proposed criteria for **Airservices Australia** to accept the **Noise Sharing and Airspace Concept of Operations Plan** as suitable for commencing **Detailed Airspace Design**;
- (c) an overview of the community consultation process to be undertaken in developing the **Noise Sharing and Airspace Concept of Operations Plan**; and
- (d) output requirements for the **Noise Sharing and Airspace Concept of Operations Plan**.

3.3 **APAM** must appoint independent and suitably qualified aviation and community engagement consultants to prepare the **Noise Sharing and Airspace Concept Plan**.

3.4 Prior to appointing any independent consultant for the purpose of Condition 3.3, **APAM** must:

- (a) provide the **Department** with:
 - (i) a conflicts of interest declaration signed by the consultant demonstrating that the consultant has no conflicts of interest and declaring any previous dealings and/or contract with **APAM**;
 - (ii) a curriculum vitae for the consultant;
- (b) receive written approval from a **DAR SES Officer** to engage the consultant.

3.5 To finalise the **Noise Sharing and Airspace Concept Plan**, **APAM** must:

- (a) have a draft **Noise Sharing and Airspace Concept Plan** prepared by independent consultants appointed under Condition 3.3;
- (b) submit that draft plan to **Airservices Australia** for endorsement.
 - (i) details a suitable and appropriate single airspace concept upon which a suitable detailed airspace design could be prepared;
 - (ii) contains material required by Conditions 3.1(a) to (j) and 3.2(a) to (d);
- (c) following the endorsement by **Airservices Australia**, submit that draft plan to the **Minister**; and
- (d) have received written approval of the draft plan from the **Minister** (or a person authorised by the **Minister**).

4. Noise Amelioration Plan and Program

Preparation of a Noise Amelioration Plan

4.1 Within 24 months of the date on which the **MDP** was approved, **APAM** must have finalised a plan (the "**Noise Amelioration Plan**") that describes the noise amelioration program that **APAM** will implement to ameliorate the impact of aircraft noise on:

- (a) residential dwellings; and
- (b) facilities where childcare, healthcare, education or aged care services (or similar) are provided to the community;

situated within the standard 20-year ANEF 25 contour (or higher) for **Melbourne Airport**.

4.2 In the **Noise Amelioration Plan**, **APAM** must outline:

- (a) a program which addresses how **APAM** proposes to satisfy the minimum requirements for a noise amelioration program set out in Condition 4.4;
- (b) the consultation that **APAM** has undertaken in developing the plan with:
 - (i) local governments in the areas surrounding **Melbourne Airport**;
 - (ii) local communities in the area surrounding **Melbourne Airport**, including the **Melbourne Airport CACG**; and
 - (iii) the Victorian Department of Transport and Planning;
- (c) the process that **APAM** will follow to update the **Department** as to **APAM's** progress in implementing the program; and
- (d) the timeframe in which the program will be implemented.

4.3 To finalise the **Noise Amelioration Plan**, **APAM** must:

- (a) prepare a draft **Noise Amelioration Plan**; and
- (b) submit that draft plan to the **Minister** for approval;
- (c) have received written approval of the draft plan from the **Minister** (or a person authorised by the **Minister**).

Minimum requirements of a Noise Amelioration Program

4.4 **APAM's** noise amelioration program must satisfy the following requirements:

- (a) the program must be available for utilisation by eligible persons for works to be undertaken for a minimum period of 10 years commencing on the date on which the **Noise Amelioration Plan** is approved by the **Minister** (the "**Program Period**");
- (b) eligible persons for the program must include the owner of an eligible property and any subsequent owner of an eligible property during the **Program Period**;
- (c) an eligible building for the program must include each building situated within the standard 20-year **ANEF** contour 25 or higher that:
 - (i) is a residential dwelling that existed on the date the **MDP** was approved; and
 - (ii) is a facility where, at the time the **MDP** was approved, childcare, healthcare, education or aged care services (or similar) are provided to the community;

except where that building was erected pursuant to a planning approval that was issued by a relevant authority after 14 November 2022 (being the date of approval of the 2022 Master Plan).
- (d) the program must be consistent with the **National Airports Safeguarding Framework** noting that for individual dwellings it may not be possible to achieve the Australian Standard 2021:2015 Acoustics- Aircraft Noise Intrusion;
- (e) the program must be:
 - (i) easy to understand; and

- (ii) offered at various stages throughout the Program Period, especially where the program has not been accessed for a facility or residential dwelling to which the program applies.
- (f) information about the program must be readily publicly available including on the internet. Information published about the program must:
 - (i) explain the reason for the program, how it operates and how a person accesses the program;
 - (ii) explain the outcome to be achieved by the program;
 - (iii) explain the person's entitlement under the program;
 - (iv) explain the mechanisms in the program to raise complaints and disputes in relation to the program;
 - (v) be offered in various formats including in languages other than English and formats appropriate for the vision impaired; and
- (g) for residential dwellings, the program must:
 - (i) reduce the impact of aircraft noise of each dwelling to the standard set out in Australian Standard 2021:2015 Acoustics- Aircraft Noise Intrusion unless:
 - A. the owner refuses forms of treatment such that the standard cannot be achieved;
 - B. the cost of the package of treatments to attain the standard exceeds (after obtaining at least three quotes) the **Threshold Amount**; or
 - C. it is not possible to attain the standard because of State planning laws (such as heritage protections);
 - (ii) if any of the matters set out in Condition 4.4(g)(i)A to C apply to a dwelling, be as close to the standard set out in Australian Standard 2021:2015 Acoustics- Aircraft Noise Intrusion as possible;
 - (iii) include a process whereby:
 - A. each dwelling is inspected and assessed by an appropriately qualified person to identify appropriate treatment options for the dwelling to reduce the impact of aircraft noise of the dwelling to the standard set out in Australian Standard 2021:2015 Acoustics - Aircraft Noise Intrusion to the extent possible;
 - B. the owner is given options to choose the detail of the treatment (such as window style);
 - C. a scope of works is prepared based upon the owner's selections of the treatment options and standard specifications;
 - D. an owner obtains three quotes from a panel of accredited builders established and maintained by **APAM**;
 - E. **APAM** directly pay the accredited builder for delivery of the scope of works;

- (h) for facilities, the program must:
 - (i) reduce the impact of aircraft noise for each noise sensitive area (such as bedrooms, learning spaces and treatment areas) within each facility to the standard set out in Australian Standard 2021:2015 Acoustics- Aircraft Noise Intrusion unless:
 - A. the owner refuses forms of treatment such that the standard cannot be achieved; or
 - B. it is not possible to attain the standard because of State planning laws (such as heritage protections);
 - (ii) if any of the matters set out in Condition 4.4(g)(i)A to B apply to a facility, as close to the standard set out in Australian Standard 2021:2015 Acoustics- Aircraft Noise Intrusion as possible;
 - (iii) include a process whereby:
 - A. an acoustic consultant is engaged by **APAM** to undertake an assessment of the facility to determine the most cost-effective solution for the specific facility;
 - B. a detailed solution design is provided to the facility for consideration and agreement by the owner;
 - C. **APAM** directly pay costs associated with implementing the design solution;
- (i) the program must include:
 - A. a process for verifying the completion of noise amelioration works; and
 - B. a process for determining the noise reduction achieved by those works (including by reference to any deemed-to-satisfy methodology and/or performance solution methodology identified in Australian Standard 2021:2015 Acoustics – Aircraft Noise Intrusion;
- (j) the program must ensure that all work is performed by suitably qualified tradespeople who hold suitable insurance;
- (k) the program must include appropriate compliant and dispute resolutions processes and procedures;
- (l) the program must include an independent audit process to audit the program delivery and report on its progress and effectiveness on at least an annual basis for each year during the delivery of the program and a final audit which must be provided to the **Minister** before completion and close out of the program.

Implementation of the Noise Amelioration Program

- 4.5 **APAM** must implement the **Noise Amelioration Program** outlined in the **Noise Amelioration Plan** in a manner which satisfies or exceeds the minimum requirements specified in Condition 4.4.
- 4.6 **APAM** must complete:
 - (a) noise amelioration works for:
 - (i) at least 70% of all eligible buildings enrolled in the program; or

- (ii) a lower percentage approved at the discretion of the **Minister** following receipt of a written request from the **APAM** CEO setting out why noise amelioration works for 70% of all eligible buildings cannot be achieved,

in a manner which satisfies or exceeds the minimum requirements specified in Condition 4.4 prior to commencing aircraft operations of **M3R**;

- (b) noise amelioration works for all eligible buildings where an eligible person has requested that works be performed in a manner which satisfies or exceeds the minimum requirements specified in Condition 4.4 no later than:

- (i) 12 years from the date the **Noise Amelioration Plan** is finalised; or
- (ii) a longer period approved by the **Minister** in writing.

5. Community Health Study

Terms of reference

- 5.1 Within 12 months of the date on which the **MDP** is approved, **APAM** must submit a draft terms of reference for an independent long term study into the impacts of aircraft noise on the community in areas surrounding **Melbourne Airport** associated with the ongoing operation of **M3R** (the **Community Health Study**).
- 5.2 **APAM** must ensure that the draft terms of reference for the **Community Health Study**:
 - (a) have been consulted with the **Melbourne Airport CACG**, with evidence of consideration of CACG member feedback;
 - (b) set out the methodology for the study that:
 - (i) monitors each of the community health impacts associated with aircraft noise identified in Chapter D3 of the **MDP**;
 - (ii) collects baseline data in relation to each of those community health impacts in the years prior to operations commencing on **M3R**; and
 - (iii) after the commencement of operations on **M3R**, collects data in relation to each of those community health impact on an annual basis for 20 years;
 - (c) provides an annual report and presentation to the **Melbourne Airport CACG** on the progress of the study over its duration.
- 5.3 **APAM** must appoint independent and suitably qualified community health expert/s to prepare the **Terms of Reference** for the **Community Health Study**.
- 5.4 Prior to appointing any independent expert for the purpose of Condition 43.3, **APAM** must:
 - (a) provide the **Department** with:
 - (i) a conflicts of interest declaration signed by the expert demonstrating that they have no conflicts of interest and declaring any previous dealings and/or contract with **APAM**;
 - (ii) a curriculum vitae for the expert;
 - (b) receive written approval from a **DAR SES Officer** to engage the expert.
- 5.5 To finalise the terms of reference, **APAM** must:

- (a) submit that draft plan to the **Minister** for approval; and
 - (b) have received written approval of the draft plan from the **Minister** (or a person authorised by the **Minister**).
- 5.6 As soon as practicable after the terms of reference are finalised, **APAM** must publish the terms of reference on its website.

Carrying out of the Community Health Study

- 5.7 **APAM** must cause suitably qualified community health expert/s identified in consultation with the **Melbourne Airport CACG** to carry out the **Community Health Study** in accordance with the finalised terms of reference.
- 5.8 **APAM** must ensure that the collection, use and disclosure of any data for the purposes of the **Community Health Study** complies with the requirements of the *Privacy Act 1988 (Cth)* including the Australian Privacy Principles.
- 5.9 **APAM** must ensure that:
- (a) for a period of 20 years commencing on the date that aircraft operations begin on **M3R**, a report is prepared by the health expert/s carrying out the study on an annual basis reporting on the results of the study in relation to each community health impact;
 - (b) such reports are provided to the **Melbourne Airport CACG** as soon as practicable after it has been prepared;
 - (c) such report is published on **APAM's** website as soon as practicable after it has been prepared; and
 - (d) the suitably qualified community health expert engaged to conduct the **Community Health Study** provides an annual presentation to the **Melbourne Airport CACG**.

6. Extended Timeframe

- 6.1 **APAM** must substantially complete the major airport development proposed in the **MDP** within ten (10) years of the date on which the **MDP** is approved.

7. Environmental Conditions

Independent Environmental Assessors

- 7.1 Prior to commencing any **Works**, **APAM** must engage **Independent Environmental Assessor(s)**.
- 7.2 **APAM** must cause such **Independent Environmental Assessor(s)** engaged under Condition 7.1 to:
- (a) prior to commencing work on each package of work to which each **CEMP** and environmental management plan relates, review and endorse that:
 - (i) **CEMP**; and/or
 - (ii) environmental management plan outlined in Attachment C.
 - (b) as soon as practical after any project monitoring report required by any **CEMP**, or environmental management plan outlined in Attachment C is completed, review and endorse that monitoring report;

- (c) conduct, in accordance with the requirements of any plans and least on an annual basis any audits of **APAM's** implementation of **CEMPs** and each environmental management plan outlined in Attachment C;

Approval of CEMP and Environmental Management Plans

- 7.3 As soon as practical after **APAM** receives endorsement of a **CEMP** or environmental management plan outlined in Attachment C from an **Independent Environmental Assessor** under Condition 7.2(a), **APAM** must:
- (a) submit that plan to the **AEO**;
 - (b) where that plan is a **M3R Preliminary Works CEMP**, **M3R Early Works CEMP**, or **Haul Route and Traffic Management Plan**, confirm in writing that **APAM** has approved the plan;
 - (c) where that plan is a **M3R Main Works CEMP**, receive written approval of that plan from a **DAR SES Officer**.
 - (d) receive written approval of the **AEO** where the plan requires **AEO** approval as per the table at **Attachment C** of these conditions
- 7.4 The environmental management plans outlined in **Attachment C** are to clearly articulate which **Works** are considered **M3R Preliminary Works**, **M3R Early Works** and **M3R Main Works**, including consideration of any other **Works** that may be required.

Modification of CEMP and Environmental Management Plans

- 7.5 If, after a **CEMP** or environmental management plan outlined in **Attachment C** or these conditions (other than a **CEMP** relating to the **M3R Preliminary Works**, or **M3R Early Works**, or **Haul Route and Traffic Management**) has been approved under Condition 7.3, **APAM** wants to modify that plan, **APAM** must:
- (a) prepare a draft modified version of the plan;
 - (b) notify the **AEO** of the proposed modifications;
 - (c) if directed by the **AEO**, cause that modified plan to be reviewed and endorsed by an **Independent Environmental Assessor**;
 - (d) submit that modified plan to the **AEO** and if required receive approval of that modified plan from a **DAR SES Officer**;
- 7.6 If, after a **CEMP** in relation to the **M3R Preliminary Works** or **M3R Early Works** has been approved under Condition 7, **APAM** proposes to change the scope of works of the **M3R Preliminary Works** or **M3R Early Works**, then **APAM** must:
- (a) prepare a draft modified version of the plan;
 - (b) submit that modified plan to the **AEO**.
 - (c) if required by the **AEO**, cause that modified plan to be reviewed and endorsed by an **Independent Environmental Assessor**; and
 - (d) if required by the **AEO**, receive the approval of that modified plan from a **DAR SES Officer**.

Reporting audit outcomes

- 7.7 **APAM** must report the outcome of any audit conducted under Condition 7.2(c) to the **AEO**.

Protected Matters

- 7.8 In implementing the **MDP**, **APAM** must prevent environmental harm or pollution that results in, or has the potential to result in, substantial harm to public health or public safety in accordance with the *Airports Act 1996* and the **AEPRs**.
- 7.9 To avoid and mitigate harm to protected matters, **APAM** must not **clear**:
- (a) outside the impact area;
 - (b) more than 78.74 hectares (ha) **Grey Box Grassy Woodlands and Derived Grasslands of South-eastern Australia**;
 - (c) more than 90.49 ha of **Natural Temperate Grassland of the Victorian Volcanic Plain**;
 - (d) more than 9.75 ha of **Golden Sun Moth** habitat;
 - (e) more than 64.34 ha of **Growling Grass Frog** habitat; and
 - (f) more than 68.02 ha of **Swift Parrot** habitat.

Exclusion Fencing and Machinery Storage

- 7.10 To avoid and mitigate harm to **Grey Box Grassy Woodlands and Derived Grasslands of South-eastern Australia** and **Natural Temperate Grassland of the Victorian Volcanic Plain** within the impact area, **APAM** must:
- (a) install temporary exclusion fencing around all retained areas of native vegetation within the impact area;
 - (b) ensure material stockpiles, vehicle parking and machinery storage within the impact area are only located within areas which are **cleared** or are proposed to be **cleared**.

Fauna Management Plan

- 7.11 To avoid and mitigate harm to fauna within the **Grey Box Grassy Woodlands and Derived Grasslands of South-eastern Australia**, **APAM** must prepare a **Fauna Management Plan**.
- 7.12 The **Fauna Management Plan** must be consistent with the **Environmental Management Plan Guidelines**.
- 7.13 The approval holder must implement the **Fauna Management Plan** prior to any impact to the **Grey Box Grassy Woodlands and Derived Grasslands of South Eastern Australia** and must continue to implement the **Fauna Management Plan** until the expiry date of this approval.

Biodiversity Offset Management Strategy

- 7.14 To compensate for residual significant impact of the **Action** on protected matters, **APAM** must commence implementing the approved **Offset Management Strategy** prior to commencement of the **Action**, and must continue to implement the **Offset Management Strategy** during the **M3R Major Airport Development**.

Biodiversity Offset Management Plans

- 7.15 To compensate for the residual significant impacts of the **Action** on protected matters, **APAM** must, before commencement of **M3R Main Works**, submit an **Offset Management Plan** for each offset site specified in the **Offset Management Strategy** (Table 1) to **DCCEEW** for approval by the **Minister for the Environment**.

- 7.16 **APAM** must not commence a package of works unless all **Offset Management Plans** for that package of works have been approved in writing by the **Minister for the Environment**.
- 7.17 **APAM** must commence implementing all approved **Offset Management Plans** prior to the commencement of a package of works and continue to implement all approved **Offset Management Plans** during the **M3R Major Airport Development**.
- 7.18 **Each Offset Management Plan** must meet the requirements of the **Environmental Offsets Policy** and the **Environmental Management Plan Guidelines** to the satisfaction of the **Minister for the Environment**. Each **Offset Management Plan** must include:
- (a) detailed information on the residual impacts to protected matters that will be compensated for by the offset (Note: the offset comprises the securement of the offset site and the habitat quality improvements to be achieved at the offset site). This must include the area of habitat for protected matters and its habitat quality at all locations impacted by the **Action** which the offset is to address;
 - (b) the relevant protected matters and a reference to the approval conditions to which the **Offset Management Plan** refers;
 - (c) detailed information and a shapefile specifying the location, area and boundaries of the proposed offset site;
 - (d) detailed baseline information on the area of habitat, its habitat quality, and the presence (or not) of the protected matters at the proposed offset site;
 - (e) commitments to achievable improved ecological benefits at the proposed offset site and the timeframes in which they will be achieved;
 - (f) a table summarising all commitments to achieve the proposed ecological benefits for protected matters at the proposed offset site, and a reference to where each commitment is detailed in the **Offset Management Plan**;
 - (g) reporting and review mechanisms to inform **DCCEEW** annually regarding compliance with the management and environmental outcome commitments, and attainment and maintenance of the ecological benefits specified in the **Offset Management Plan**;
 - (h) an assessment of risks to achieving the ecological benefit and what risk management measures and/or strategies will be applied to address these;
 - (i) a monitoring program, which must specify:
 - (i) measurable performance indicators and the timeframes for their achievement to gauge attainment of the ecological benefits for the protected matters;
 - (ii) trigger values for corrective actions; and
 - (iii) the proposed timing (including season/time of day/frequency) methods and effort, and an explanation of how these will be effective for this purpose, of monitoring to detect trigger values, changes in the performance indicators and to gather evidence that effectively demonstrates actual progress towards attainment and maintenance of the ecological benefits for the protected matters.
 - (j) corrective actions to be implemented to ensure that the proposed ecological benefits for the protected matters are achieved or maintained if trigger values are reached or performance indicators not achieved in the specified timeframes;
 - (k) links to relevant referenced plans or conditions of approval (including state/territory approval conditions); and

- (l) how the proposed offset site will be protected, and ecological benefits maintained, during the **M3R Major Airport Development**.
- 7.19 **APAM** must inform **DITRDCA** and **DCCEEW** in writing no later than ten (10) business days after it has gained control of or secured an offset site as outlined in the **Offset Management Plan**.
- 7.20 To compensate for the residual significant impacts of the **Action** on protected matters **APAM** must not harm protected matters unless the offset site specified in the approved **Offset Management Plans** relating to the protected matter have been secured, or **APAM** has control of the offset site.
- 7.21 The **Offset Management Plan** associated with **Grey Box Grassy Woodlands and Derived Grasslands of South-eastern Australia** on the **Melbourne Airport Estate** must include specific mitigation and management measures addressing any potential disturbance resulting from clearance activities.
- 7.22 **APAM** must:
- (a) control the offset sites required for the **M3R Preliminary Works** before commencing the package of works for the **M3R Preliminary Works**;
 - (b) control the offset sites required for **M3R Early Works** packages of works before commencing the package of works for the **M3R Early Works**; and
 - (c) secure all offset sites required for **M3R Main Works** before commencing the package of works for the **M3R Main Works**.

Construction Environmental Management Plans (CEMPs)

- 7.23 To avoid and mitigate harm to the environment, **APAM** must prepare **CEMP(s)**, in consultation with, and to the satisfaction of the **AEO** for the **M3R** works program of **Early Works**, **Preliminary Works** and **Main Works**.
- 7.24 Each **CEMP** is to include a clearly defined package of works that is associated with the **CEMP**, and be reviewed and endorsed by an **Independent Environmental Assessor(s)**, prior to the commencement of the works program to which the **CEMP** relates.
- 7.25 **APAM** must submit the **M3R Main Works CEMP** to **DITRDCA** for approval once it is reviewed and endorsed by an **Independent Environmental Assessor(s)**. **APAM** must receive written approval from a **DAR SES Officer** for the **M3R Main Works CEMP** prior to the commencement of **M3R Main Works**.
- 7.26 The **CEMPs** must address all the environmental impacts identified in the **M3R MDP** that will arise as a result of the project and the mitigation measures proposed for each of those impacts. The **CEMPs** must be implemented for the duration of the relevant package of works.
- 7.27 The **CEMPs** must be consistent with the **Environmental Management Plan Guidelines**, reference and nominate current standards and guidelines and must include at a minimum:
- (a) management measures to avoid and mitigate harm to the environment in accordance with the **Airports Act** and the **AEPR**;
 - (b) measures to manage PFAS contaminated materials in accordance with a Per- and Polyfluoroalkyl Substances Management Plan (**PFAS MP**) approved by **DITRDCA**;
 - (c) construction hygiene measures to mitigate potential spread of weeds or disease and pest animals;
 - (d) a compliance monitoring and reporting plan for all identified environmental impacts. The plan must detail the project environmental compliance team roles and responsibilities, minimum qualification for **APAM** Site Environmental Compliance

Officer/s to be recognised as suitably qualified and the reporting format and timeframes. The plan is to include at a minimum:

- (i) measurable performance indicators;
 - (ii) trigger values or thresholds for corrective actions with reference to the **AEPR** schedules;
 - (iii) the timing and frequency of monitoring, ensuring monitoring is capable of detecting trigger values and changes in the performance indicators;
 - (iv) proposed corrective actions if trigger values are reached; and
 - (v) details of monthly **CEMP** compliance reporting to **APAM**, quarterly reporting to the **AEO** and annual reporting post **MDP** approval including all site monitoring for that reporting period.
- (e) environmental Incident Response Procedure, including notification procedures that reflect the **AEPR** reporting of pollution and excessive noise under R6.04. The Department must be notified by **APAM** as soon as possible after the incident and a written report provided to the **AEO** within 2 business days; and
- (f) reference and/or contain the **Environment Management Plans** outlined at Attachment C (where applicable).

7.28 **APAM** must implement the **CEMPs** to the satisfaction of **DITRDCA**.

Per- and Polyfluoroalkyl Substances Management Plan (PFAS MP)

7.29 **APAM** must prepare and submit to **DITRDCA** a **PFAS MP**.

7.30 The **PFAS MP** must at a minimum meet the requirements of the **Environmental Management Plan Guidelines**. The **PFAS MP** must be maintained consistent with the most recent revision of the **PFAS NEMP** for the life of the project. The **PFAS MP** is to be reviewed and endorsed by an **Independent Environmental Assessor(s)** prior to submission to **DITRDCA** for approval.

7.31 The **PFAS MP** must at a minimum:

- (a) build on and commit to achieving the environmental objectives specified in the approved draft **PFAS MP**;
- (b) ensure there is a reduction in **PFAS** mass flux discharge from the impact area compared to baseline discharge levels;
- (c) detail a monitoring schedule and management measures to control **PFAS** contamination in alignment with the **PFAS NEMP**;
- (d) identify and assess the risk of **PFAS** associated with the construction works program including:
 - (i) updates or refinements from further validation and delineation of contaminated soils onsite, and any changes made during detailed design; and
 - (ii) review and analysis of industry best practice soil tracking processes and how these have informed the **PFAS MP**.
- (e) specify measures to mitigate the impact of any **PFAS** mobilisation associated with construction, consistent with the level of risk identified in the **PFAS MP**, including:
 - (i) surface water management including treatment of water during construction prior to leaving the **Airport Estate** that does not meet risk-

based discharge criteria for **PFAS** (including surface water runoff, stormwater, leachate, construction water and any discharged groundwater), aligned with risk-based principles in the most recent revision of the **PFAS NEMP**;

- (ii) tracking of all excavated or disturbed soil from origin to final destination using machinery which have GPS systems installed or other appropriate/equivalent digital tracking system, and maintained in a register; and
 - (iii) construction hygiene measures and decontamination of machinery potentially impacted by **PFAS**.
- (f) a surface water and groundwater monitoring program, including:
- (i) measurable performance indicators;
 - (ii) trigger values for corrective actions;
 - (iii) the timing and frequency of monitoring, ensuring monitoring is capable of detecting trigger values and changes in the performance indicators; and
 - (iv) proposed corrective actions if trigger values are reached, including mandatory reporting to **DITRDCA**.
- (g) links to other relevant plans or conditions of approval.

Project Blast Management Plans

- 7.32 Prior to conducting the blasting trials, **APAM** must prepare a **Blast Trial Management Plan**. The **Blast Trial Management Plan** must consider all relevant potential health, safety, community and environmental impacts of the blasting trials. The **Blast Trial Management Plan** must be reviewed and endorsed by an **Independent Environmental Assessor(s)**.
- 7.33 **APAM** must submit the Blast Trial Management Plan to the **AEO** for approval once it is reviewed and endorsed by an **Independent Environmental Assessor(s)**.
- 7.34 Prior to conducting any blasting for the **M3R Main Works**, **APAM** must prepare, submit to **DITRDCA**, and receive written approval from **DITRDCA** for a **Project Blast Management Plan**.
- 7.35 Prior to its submission to **DITRDCA**, **APAM** must have the **Project Blast Management Plan** reviewed and endorsed by an **Independent Environmental Assessor(s)** with qualifications and expertise to assess the structural, environmental, hydrological, human health and heritage impacts of the blasting.
- 7.36 The plans identified in conditions 7.32 and 7.33 must identify the impact area and reviews by the **Independent Environmental Assessor(s)**, and must consider all aspects of environmental and human health along with such matters as heritage, ecology, noise, vibration and air quality and hydrology.
- 7.37 The plans identified in conditions 7.32 and 7.33 are to be prepared in consultation with **DITRDCA's AEO** and **ABC** to demonstrate that all blasting and associated activities will be carried out in a manner that will not generate unacceptable noise and vibration impacts or pose a significant risk impact to structures and sensitive receivers including environmental and heritage receivers. The plans must as a minimum:
- (a) detail the blasting to be performed including location/s, method and justification of the need to blast;

- (b) identify any potentially affected noise and vibration sensitive sites including heritage sites (e.g. retained cultural heritage sites) and utilities including mapping of the locations and blast zone assessments to be illustrated on the maps;
- (c) establish appropriate criteria for blast overpressure and ground vibration levels at each category of noise and vibration sensitive site, both environmental and human/buildings;
- (d) detail storage and handling arrangements for explosive materials and the proposed transport of those materials to the construction support site;
- (e) identify hazardous situations that may arise from the storage and handling of explosives, the blasting process and recovery of the blast site after detonation of the explosives including any emergency response procedure requirements;
- (f) provide more detailed assessments and management measures for potential noise and vibration and risk impacts from blasting and appropriate best management practices;
- (g) provide assessments of impacts and mitigation measures regarding blasting impacts to flora and fauna, including breeding habitats.
- (h) detail community consultation and complaints management procedures; and
- (i) detail incident management procedures.

Heritage Management Plans

- 7.38 **APAM** must implement the **Cultural Heritage Management Plan** to manage impacts to cultural heritage.
- 7.39 **APAM** must implement the **European Heritage Management Plan** to manage impacts to European heritage.

Communications Strategy – Impact of Works Program

- 7.40 Prior to any **Works** commencing **APAM** is to develop a communications strategy detailing mechanisms to facilitate communications with impacted tenants and operators on airport and surrounding landholders and businesses that may be impacted by the works program (even if on a temporary or time limited basis).
- 7.41 The communications strategy is to address points of contact, means of distributing regular updates and notifications and advising of any out of hours works, means for registering complaints and enquiries and the systems for handling, responding and registering complaints.

8. Submission and Publication of Plans

- 8.1 **APAM** must submit the **Offset Management Strategy** and **Offset Management Plan** electronically to **DCCEEW** for the approval of the **Minister for the Environment**.
- 8.2 If under these Conditions **APAM** is required to submit a plan to a **DAR SES Officer** of the **Department** or to the **Minister** for approval, **APAM** must submit all plans electronically to the **Department**.
- 8.3 All approved plans required under these conditions must be published on **APAM's** website within fifteen (15) business days of being approved (unless otherwise agreed in writing by the **Minister** or official providing the approval).
- 8.4 **APAM** must keep all published plans required by these conditions on the website until the expiry date of the relevant plan.

- 8.5 **APAM** is required to exclude or redact sensitive ecological data or sensitive cultural heritage data from plans published on the website or otherwise provided to a member of the public.
- 8.6 If sensitive ecological data or sensitive cultural heritage data is excluded or redacted from a plan in accordance with condition 8.5, **APAM** must notify **DCCEEW** in writing what exclusions and redactions have been made in the version published on the website.

9. Definitions

- 9.1 In these conditions:

ABC means the Airport Building Controller appointed under the *Airports (Building Control) Regulations 1996* (Cth) (or any subsequent regulations that replace those regulations) with oversight of Melbourne Airport.

Action means the activity proposed in the **Melbourne Airport Third Runway, Major Development Plan**, involving the construction and operation of a new 3 km north-south orientated runway, modifications of the existing east-west runway and associated infrastructure including taxiways, navigational aids, security fencing and utilities at Melbourne Airport.

AEO means the Airport Environment Officer appointed under the **AEPRs** who has responsibility for Melbourne Airport.

AEPRs means the *Airports (Environment Protection) Regulations 1997* (Cth) and includes any subsequent regulations that replace those regulations.

Airports Act means the *Airports Act 1996* (Cth).

Airports Estate means the land specified at Part 1.14 of the *Airports Regulations 2024* (Cth).

Airservices Australia means the body established under Part 2 of the *Air Services Act 1995* (Cth).

Airservices' Executive Team means a senior executive officer of **Airservices Australia**.

ANEF, in relation to Melbourne Airport, means the Australian Noise Exposure Forecast endorsed in the manner approved by the **Minister** under the **Airports Act** and which is set out in Melbourne Airport's final master plan (as approved from time to time under Division 3 of Part 5 of the *Airports Act*).

APAM means Australia Pacific Airports (Melbourne) Pty Ltd – **APAM** – ACN 076 999 114 or any successor organisation that acquires the airport head lease for Melbourne Airport.

CEMP(s) means the Construction Environmental Management Plan framework documents to be developed by APAM (not the Contractor's CEMP) pursuant to Condition 7.23, packaged into **M3R Preliminary Works**, **M3R Early Works**, and **M3R Main Works**.

Clear, cleared or clearing means the cutting down, felling, thinning, logging, removing, killing, destroying, poisoning, ringbarking, uprooting, or burning of vegetation, but does not include management measures permitted under Part 13 of the **EPBC Act**.

Commence the Action or Commencement of the Action means the date on which the first instance of any activity associated with the **Action** (including **clearing** and **construction**) is undertaken, delineated by **M3R Early Works**, **M3R Main Works**. **Commencement of the Action** does not include minor physical disturbance necessary to:

- (a) undertake pre-clearance surveys or monitoring programs;

- (b) install signage and /or temporary fencing to prevent unapproved use of the **impact area**;
- (c) protect environmental and property assets from fire, weeds, and feral animals, including use of existing surface access tracks; and
- (d) install temporary site facilities for persons undertaking pre-commencement activities so long as these are located where they have no impact on any **protected matter**.

Commitment in relation to the MDP means any commitment contained in the MDP and includes:

- (a) a commitment in the MDP and/or the M3R Supplementary Report to bring forward a plan to manage impacts of a particular activity such as the commitment to develop a Construction Traffic Management Plan (CTMP) for submission to the Victorian Department of Transport and Planning (see Chapter 8, MDP);
- (b) a commitment in the MDP and/or the M3R Supplementary Report to engage in, implement, continue or undertake a particular activity such as to continue to implement and refine **APAM's** Air Quality Monitoring Program (see Chapter 10, MDP).

Construction has the same meaning as "building activities" given by s 98(1) and "constructing" given by s 89(2A) in the **Airports Act**, but excluding the installation of temporary fences and signage.

Control means to have a legally binding agreement in place such as an executed Memorandum of Understanding for the purchase of the offset site and management actions have commenced.

Cultural Heritage Management Plan means *Melbourne Airport's Third Runway (M3R) Project Cultural Heritage Management Plan 16792*, BIOSIS 2022 approved by the Wurundjeri Woiwurrung Cultural Heritage Aboriginal Corporation on 22 July 2022.

DAR SES Officer means a **DITRDCA** Senior Executive Service officer with responsibility for the administration of the *Airports Act 1996*.

DCCEEW: see '**Department of Climate Change, Energy, the Environment and Water**'

Department of Climate Change, Energy, the Environment and Water or **DCCEEW** means the Department of State of the Commonwealth administered by the **Minister for the Environment**.

Department of Infrastructure, Transport, Regional Development, Communications and the Arts or **DITRDCA** means the Department of State of the Commonwealth administered by the **Infrastructure Minister**.

DITRDCA see '**Department of Infrastructure, Transport, Regional Development, Communications and the Arts**'.

Draft PFAS MP means the draft *M3R PFAS Management Plan*, Senversa 23 February 2023.

Environmental Management Plan Guidelines means the *Environmental Management Plan Guidelines*, Commonwealth of Australia 2014.

Environmental Offsets Policy means the *Environment Protection and Biodiversity Conservation Act 1999 Environmental Offsets Policy*, Commonwealth of Australia 2012.

EPBC Act means the *Environment Protection and Biodiversity Conservation Act 1999* (Cth).

European Heritage Management Plan means section 11 of *Melbourne Airport's Third Runway (M3R) Historical Archaeological Survey Report*, BIOSIS 2021.

Golden Sun Moth habitat means any area of vegetation which supports the **Golden Sun Moth**, including habitat described in the *Conservation Advice for *Synemon plana* (Golden Sun Moth)*, Commonwealth of Australia 2021. Within the **impact area**, the location of **Golden Sun Moth habitat** identified at the date of this approval is represented in Attachment B by the zones hatched with yellow diagonal lines designated 'Golden Sun Moth'.

Golden Sun Moth means the **EPBC Act** listed threatened species *Synemon plana*.

Grey Box Grassy Woodlands and Derived Grasslands of South-eastern Australia means the **EPBC Act** listed threatened community *Grey Box (*Eucalyptus microcarpa*) Grassy Woodlands and Derived Native Grasslands of South-eastern Australia*. Within the **impact area**, the location of **Grey Box Grassy Woodlands and Derived Grasslands of South-eastern Australia** identified as of the date of this approval is represented in Attachment B by the zones enclosed by the purple polygons with purple diagonal lines designated 'Grey Box Grassy Woodlands and Derived Native Grasslands of South-eastern Australia – Restored' and the zone enclosed by pink polygons with pink vertical lines designated 'Derived Native Grasslands of South-eastern Australia – Derived Native Grasslands'.

Growling Grass Frog habitat means any area of vegetation which supports the **Growling Grass Frog**, including habitat described in the *National Recovery Plan for the Southern Bell Frog *Litoria raniformis**, Department of Sustainability and Environment, Clemann & Gillespie 2012. Within the **impact area**, the location of **Growling Grass Frog habitat** identified at the date of this approval is represented in Attachment B by the zones enclosed by the blue lines and hatched with blue horizontal lines designated 'Growling Grass Frog'.

Growling Grass Frog means the **EPBC Act** listed threatened species *Litoria raniformis*.

Habitat quality means a measure of the overall viability of a site and its capacity to support **protected matters**, with respect to site condition, site context and species stocking rate and/or composition.

Harm means to cause any measurable direct or indirect disturbance or deleterious change as a result of any activity associated with the **Action**.

Impact area means the location of the **Action**, represented in Attachment A and Attachment B by the zone hatched with grey diagonal lines designated 'Melbourne Airport's Third Runway impact area'.

Independent Environmental Assessor means a person who, because of their qualifications or employment history, is regarded and accredited in their State or Territory as having expertise in environment protection issues, and who can have direct and unrestricted communications with the **AEO**.

Infrastructure Minister see: '**Minister**'.

M3R Early Works means construction associated with specific activities including the Arundel Creek Treatment Facility and Northern Access Route (Sunbury Road Intersection construction/upgrade).

M3R Main Works means construction excluding **M3R Early Works** and **M3R Preliminary Works**, and includes construction associated with site establishment, main earthworks,

blasting, service relocations, Southern Access Road, runway construction and ancillary infrastructure, as described in the **M3R MDP**.

M3R Major Airport Development means the development of the M3R pursuant to the M3R MDP.

M3R MDP Commitments Register means the register established by **APAM** under Condition 2.1.

M3R means the proposed Melbourne Airport Third Runway.

M3R Preliminary Works means construction works associated with further investigation works to inform design (including geotechnical investigations, contamination investigations, service proving); site establishment (including upgrades to existing temporary haul roads, hardstands, site compounds and laydown areas, airside and landside boundary fence construction and relocation, site utility investigation and relocation; blasting trials (two small scale trials to inform design); installation of MNES and other biodiversity exclusion fencing; fauna relocation; asbestos survey and removal/abatement across the project area; relocation of tenants, licensees and their associated infrastructure, services and utilities); concrete and bitumen batch plant site(s) establishment; earthworks processing plant; and the extension of the existing PFAS water treatment plant or establishment of a temporary water treatment plant consistent with the requirements of the PFAS MP. **M3R Preliminary Works** also means First Nations Cultural Heritage and European Cultural Heritage salvage works and **clearance of Grey Box Grassy Woodlands and Derived Grasslands of South-eastern Australia**.

M3R Supplementary Report, means the report submitted to the **Infrastructure Minister**, by **APAM** alongside the **MDP** on 10 February 2023.

MDP means the major development plan approved by the **Minister** on 6 September 2024 under s 94(2) of the **Airports Act** following **APAM** giving the **Minister** the draft major development plan and includes amendments and revisions made by **APAM** to the draft major development plan prior to the **Minister's** approval.

MDP Reporting Plan: means the plan finalised by **APAM** under Condition 2.3.

Melbourne Airport Master Plan means the master plan for Melbourne Airport approved by the Minister for Transport on 14 November 2022 pursuant to s.81 of the **Airports Act** and as varied from time-to-time under the **Airports Act**.

Minister for the Environment means the Minister of State of the Commonwealth who administers the **EPBC Act**, and includes any delegate thereof.

Minister or Infrastructure Minister means the Minister of State of the Commonwealth who administers the **Airports Act**.

Monitoring data means the data required to be recorded under the conditions of this approval.

Natural Temperate Grassland of the Victorian Volcanic Plain means the **EPBC Act** listed threatened ecological community *Natural Temperate Grassland of the Victorian Volcanic Plain*. Within the **impact area**, the location of **Natural Temperate Grassland of the Victorian Volcanic Plain** identified as of the date of this approval is represented in Attachment A by the zones hatched with yellow diagonal lines *designated 'Natural Temperate Grassland of the Victorian Volcanic Plain'*.

Noise Sharing and Airspace Concept Plan means the plan required by Condition 3.1.

Offset Management Strategy means *Melbourne Airport's Third Runway: Offset Management Strategy – Technical Document*, APAM (2023) provided to **DCCEEW** on 3 August 2023.

Operation means the operation of the Melbourne Airport's Third Runway.

Package of works means a discrete scope of activity/construction that is identified in the **CEMP(s)** for each of the **M3R Preliminary Works**, **M3R Early Works**, and **M3R Main Works**, referenced in *Melbourne Airport's Supporting information - DITRDCA Draft conditions – Preliminary and Early Works Extents and Impacts Melbourne Airport's Third Runway* document, APAM (2024) provided to **DITRDCA** on 26 February 2024.

Peak Periods means the periods:

- (c) between the hours of 0700 and 1100; and
- (d) between the hours 1600 and 2200.

PFAS contamination means the presence of PFAS-contaminated materials including soil, sediment, timber, asphalt, concrete and containers.

PFAS means per- and poly-fluoroalkyl substances.

PFAS NEMP means the *PFAS National Environmental Management Plan 2.0*, Heads of EPA Australia and New Zealand 2020) ("**PFAS NEMP 2.0**") or any subsequent PFAS National Environmental Management Plan which supersedes the **PFAS NEMP 2.0**.

Plan means any action management plan or strategy that **APAM** is required by these conditions to implement.

Program Period means the program period defined in Condition 4.4(a).

Protected matter means a matter protected under a controlling provision in Part 3 of the **EPBC Act**.

Secure, secured or securement means to provide enduring conservation protection of land under mechanisms including a Conservation Covenant under s3A of the *Victorian Conservation Trust Act 1972* (Vic), and agreement under section 69 of the *Conservation, Forests and Lands Act 1987* (Vic), a Conservation Agreement under Part 14 of the **EPBC Act**, or another enduring protection mechanism agreed to in writing by the **DCCEEW**, to provide protection for the site against development incompatible with conservation. For offsite offsets **APAM** is considered to have secured the site once the Credit Trade Agreement has been executed and **APAM** has paid the final offset payment. For onsite offsets **APAM** is considered to have secured the site once the Conservation Agreement has been signed by **APAM** and submitted to **DCCEEW** and **DITRDCA** for execution.

Sensitive cultural heritage data means any information contained in the **cultural heritage management** plan which the Registered Aboriginal Party has deemed inappropriate to publish on the website.

Sensitive ecological data means data as defined in the *Sensitive Ecological Data – Access and Management Policy V1.0*, Commonwealth of Australia 2016.

Shapefile means location and attribute information about the **Action** provided in an Esri shapefile format containing:

- (e) '.shp', '.shx', '.dbf' files;

- (f) a '.prj' file which specifies the projection or geographic coordinate system used; and
- (g) an '.xml' metadata file that describes the shapefile for discovery and identification purposes.

Significant Australian Noise Exposure Forecast (ANEF) contours means a noise above 30 ANEF levels.

Swift Parrot habitat means any area of vegetation which supports the **Swift Parrot**, including habitat described in the *National Recovery Plan for the Swift Parrot (Lathamus discolor)*, Birds Australia, Saunders & Tzaros 2011. Within the **impact area**, the location of **Swift Parrot habitat** identified at the date of this approval is represented in Attachment B by the zone enclosed by the pink polygon with pink vertical lines designated 'Swift Parrot'.

Swift Parrot means the **EPBC Act** listed threatened species *Lathamus discolor*.

Temporary exclusion fencing means fencing erected around retained native vegetation with the **impact area** identified with appropriate signage such as 'Environment Protection Area' or 'No-go zone' at regular intervals along the fence line.

Threshold Amount in relation to the Noise Amelioration Program means:

- (h) for a residential dwelling, an amount determined by the following process:
 - (i) **APAM** is to provide the **Minister** with a written notice setting out the proposed Threshold Amount for residential dwellings, and the reasons why the Threshold Amount has been proposed, at the same time as the Noise Amelioration Plan is submitted to the **Minister** pursuant to condition 4.3(b);
 - (ii) **APAM** must receive written approval of the proposed Threshold Amount from the **Minister**, noting that the **Minister** may require **APAM** to propose an alternate Threshold Amount; and
 - (iii) the **Threshold Amount** for residential dwellings is to be increased by an amount indexed to CPI each year during the Program Period.

Website means a set of related web pages located under a single domain name attributed to **APAM** and available to the public.

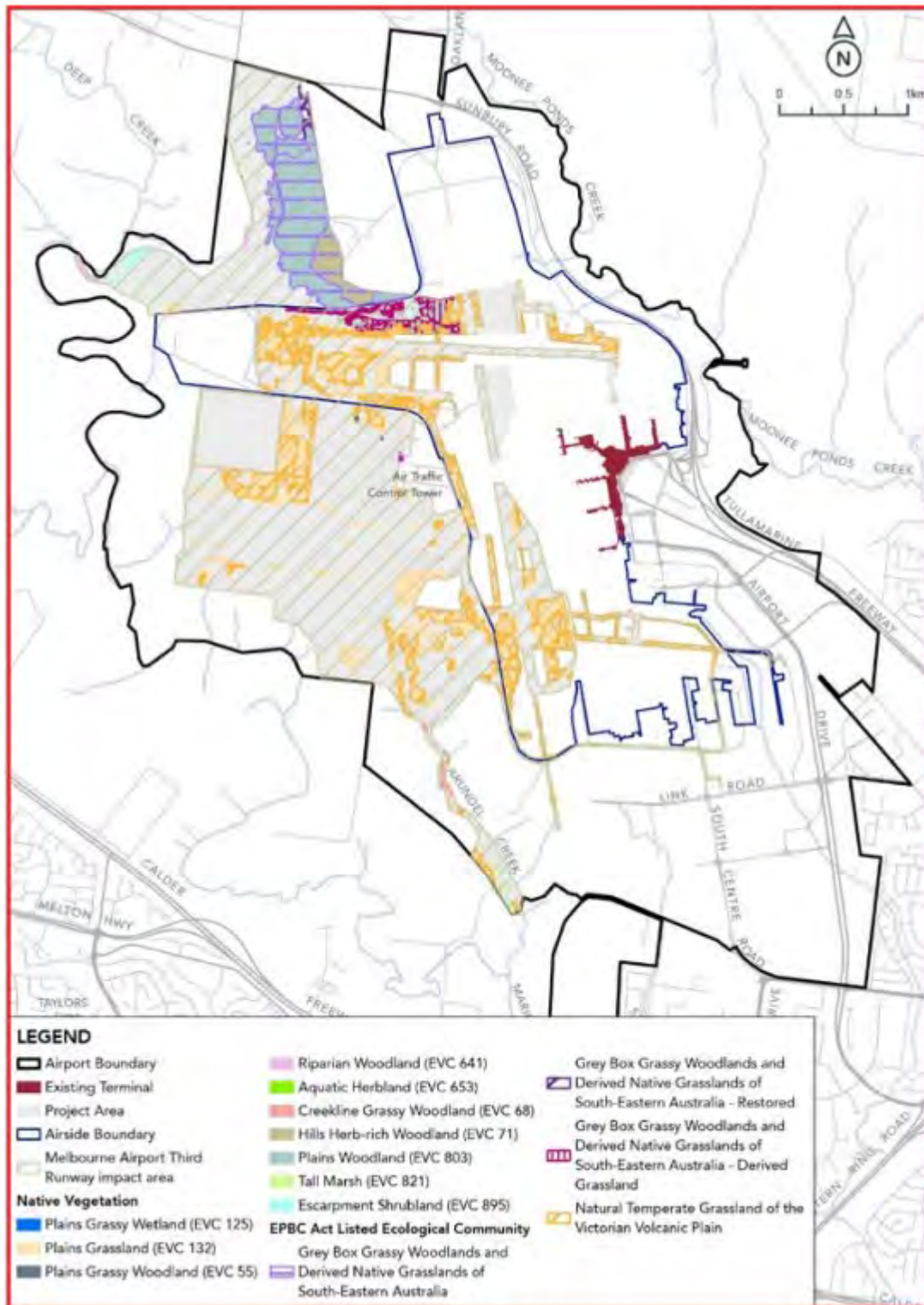
Works means any M3R Preliminary Works, M3R Early Works or M3R Main Works.

Attachment C – Environment Management Plans

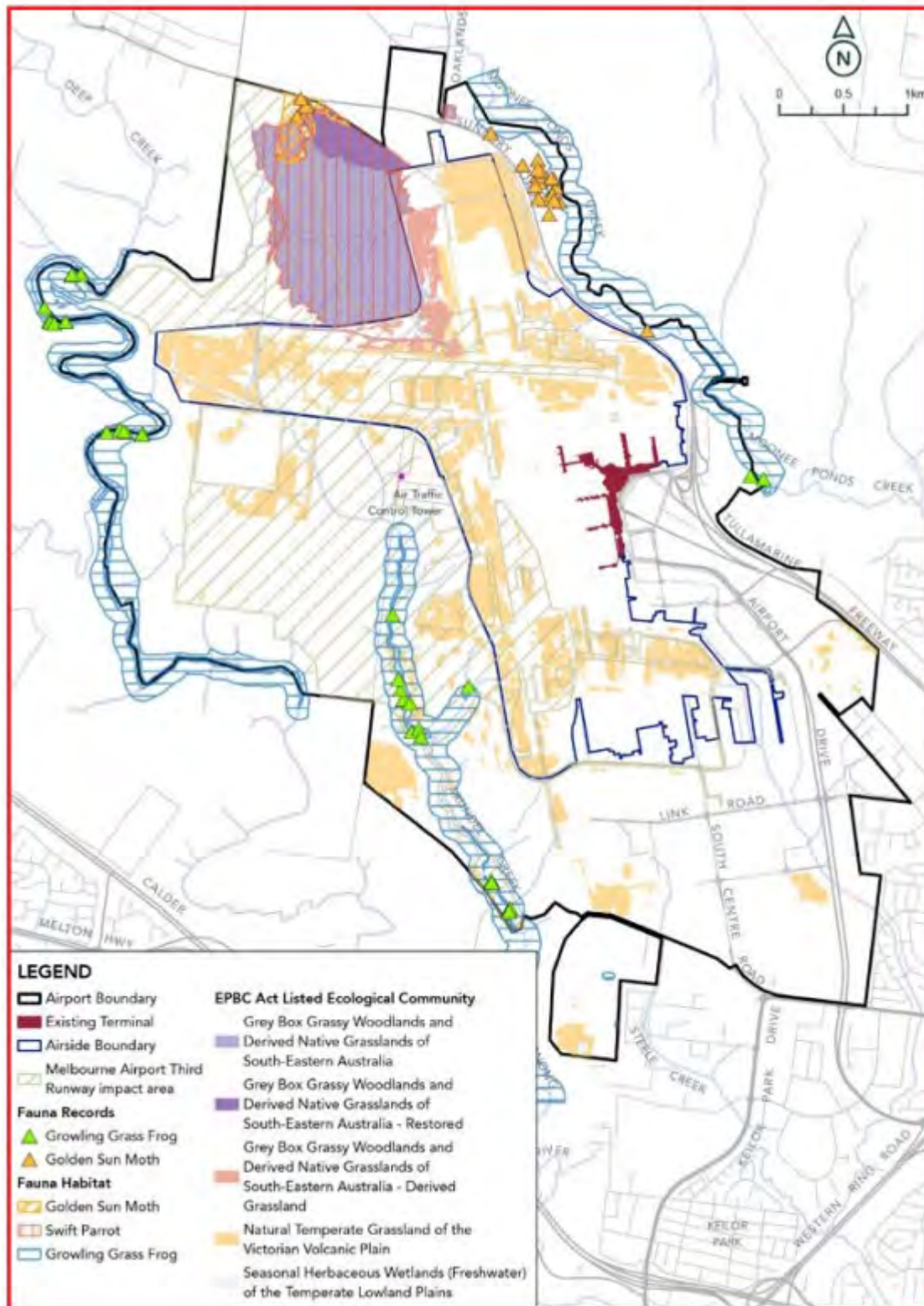
Plan Title	Plan Description	Relevant CEMP	Approver
Construction Noise and Vibration Management Plan(s)	To manage noise associated with construction, consistent with the mitigation measures detailed in section B9.8 of the dMDP. Must consider but is not limited to impact associated with this project for both noise and vibration impacts for both human/human settlement and environmental sensitive receiving environments and address all commitments outlined in the dMDP, concurrent development activities on airport and cumulative impacts to sensitive receptors	Preliminary works Early Works Main Works	AEO following endorsement by Independent Environmental Assessor(s).
Haul Route and Traffic Management Plan(s)	Including details not limited to pre-construction condition reports, sensitive receptions and sediment and erosion management plans.	Early Works Main Works	APAM
Flora Management Plan(s)	Including but not limited to the identification of impacts to listed species and non-listed species, management and monitoring, the identification of no-go areas, training and education and awareness tools for site contractors and procedures for unexpected finds. Detailing construction hygiene measures to mitigate potential spread of weeds or diseases.	Preliminary Works Early Works Main Works	AEO – following endorsement by Independent Environmental Assessor(s).
Fauna and Fauna Habitats Management Plan(s)	Including but not limited to pest species management and with reference to the dMDP Chapter B5 Ecology. May be combined with Flora Management Plan above.	Preliminary Works Early Works Main Works	AEO – following endorsement by Independent Environmental Assessor(s).

Contaminated Land and Groundwater Management Plan(s)	With reference to but not limited to asbestos management and all other contaminants outside of PFAS. The MP is to be reviewed and endorsed by an independent assessor prior to submission to the AEO for approval.	Preliminary works Early Works Main Works	AEO – following endorsement by Independent Environmental Assessor(s).
Materials Movement Management Plan(s)	Detailing the excavation, processing and handling, storage, reuse or disposal of material including detailed plans, and legislative and other requirements.	Preliminary works Early Works Main Works	AEO – following endorsement by Independent Environmental Assessor(s).
Surface Water Management Plan(s)	To cover aspects associated with construction impacts including those associated with the Arundel Creek infill works.	Preliminary Works Early Works Main Works	AEO – following endorsement by Independent Environmental Assessor(s).
Sediment and Erosion Control Management Plan(s)	To be included in all contractor Environmental Management Plans (EMPs) and Site Environmental Plans (SEPs) and lodged with the ABC for all relevant building works.	Preliminary Works Early Works Main Works	AEO – following endorsement by Independent Environmental Assessor(s).

Attachment A: Native vegetation in the impact area of the Melbourne Airport's Third Runway



Attachment B: Threatened species and ecological communities within the impact area



STATEMENT OF REASONS

1. While I am not obligated under the *Airports Act 1996* (Cth) (the **Act**) to prepare a statement of reasons where I decide to approve a draft major development plan, I have made this statement of reasons in response to a request for reasons made on 17 September 2024 by a person under s 28 of the *Administrative Appeals Tribunal Act 1975* (Cth).

THE DECISION

2. On 10 September 2024 under subsection 94(2) of the Act, I approved, subject to conditions, the draft Major Development Plan (**dMDP**) submitted to me by the airport-lessee company for Melbourne airport, Australia Pacific Airports (Melbourne) Pty Ltd (**APAM**), on 10 February 2023.
3. This document sets out my findings on material questions of fact, refers to the evidence for my findings and gives reasons for my decision.

RELEVANT BACKGROUND AND LEGISLATIVE PROVISIONS

4. The objects of the Act are set out in section 3 and relevantly include:
 - i. to promote the sound development of civil aviation in Australia (paragraph 3(a))
 - ii. to establish a system for the regulation of airports that has due regard to the interests of airport users and the general community (paragraph 3(b)), and
 - iii. to promote the efficient and economic development and operation of airports (paragraph 3(c)).
5. The main provisions dealing with airport major development plans are set out in Division 4 of Part 5 of the Act. Part 5, including Division 4, applies to Melbourne Airport by operation of paragraph 68(1)(a) of the Act. Melbourne Airport is a core regulated airport pursuant to section 7(1)(c) of the Act. On 2 July 1997, the Commonwealth granted an airport lease under Part 2 of the Act over the site of Melbourne Airport to APAM. APAM is the 'airport-lessee company' for Melbourne Airport, within the meaning of the Act. The lease is for a term of 50 years with an option to renew for a further term of 49 years.
6. Subsection 70(1) of the Act requires there be a final master plan for each airport to which Part 5 of the Act applies. On 14 November 2022, I approved a draft master plan for the Melbourne Airport that had been given to me by APAM. Upon approval, that draft master plan became Melbourne Airport's final master (refer to section 83 of the Act). Melbourne Airport's final master plan relates to a planning period of 20 years (refer to section 72 of the Act) and, remains in force for 5 years (refer to paragraph 77(1)(a) of the Act).
7. Subsection 90 of the Act relevantly provides that an airport-lessee company for an airport must not carry out a major airport development relating to the airport or cause or permit to be carried out a major airport development relating to the airport unless the

carrying out of the development is in accordance with a major development plan approved under Division 4 of Part 5 of the Act.

8. A "major airport development" is defined in section 89 of the Act and, relevantly is a development that is carried out at an airport site and that consists of constructing a new runway, extending the length of a runway or altering a runway (other than in the course of maintenance works) in any way that significantly changes flight paths or the patterns or levels of aircraft noise.
9. The approval process for major development plans is set out in Subdivision C of Division 4 of Part 5 of the Act. That process requires an airport-lessee company to give to the Minister a draft major development plan. That draft major development plan must set out the content required by section 91 of the Act. Before giving the Minister a draft major development plan, the airport-lessee company must advise the person identified in section 92(1A) of its intention to give the Minister a draft major development plan and must obtain public comment in accordance with the process specified in sections 92(1) to (3) of the Act. If the circumstances in section 93(1) of the Act apply, a draft major development plan must be accompanied by a written statement signed on behalf of the airport-lessee company listing the names of persons consulted and a summary of the views expressed by the persons consulted (refer to section 93(2) of the Act). In accordance with section 93A the Minister may request the airport-lessee company to provide specified material relevant to making a decision under section 94(2) in relation to a draft major development plan. Pursuant to section 94(2) the Minister must either approve a draft major development plan given to her or refuse to approve that plan. A decision to approve a plan may be made subject to conditions (refer to section 94(7)).
10. Between 1 February 2022 and 16 May 2022, APAM undertook public consultation on the dMDP in accordance with the requirements under section 92 of the *Airports Act 1996* (Cth) for a period of at least 60 business days.
11. A copy of the written advice provided under subsection 92(1A) of the Act and a written certificate signed on behalf of APAM listing the names of those to whom the advice was given accompanied the dMDP, as required under subsection 92(1B) of the Act.
12. On 10 February 2023, APAM gave me the dMDP for a decision as to whether I approve the plan or refuse to approve the plan.
13. While the dMDP has been before me for consideration, there were a number of requests for further information under section 93A of the Act.
14. In particular, I note that my delegate requested further information from APAM under section 93A of the Act. These requests, and the date APAM provided information in response to each request is set out below:

- i. a request for information dated 31 May 2023, to which APAM responded on 25 July 2023;
 - ii. a request for information dated 10 October 2023, to which APAM provided a response dated 23 October 2023;
 - iii. a request for information dated 4 December 2023, to which APAM provided a response dated 18 April 2024;
 - iv. a request for information dated 6 March 2024, to which APAM provided a response dated 18 April 2024;
 - v. a request for information dated 30 April 2024, to which APAM provided a response dated 6 May 2024;
 - vi. a request for information dated 9 May 2024, to which APAM provided a response dated 2 August 2024;
 - vii. a request for information dated 21 May 2024, to which APAM provided a response dated 7 June 2024;
 - viii. a request for information dated 23 July 2024, to which APAM provided a response dated 29 July 2024;
 - ix. a request for information dated 8 August 2024, to which APAM provided a response dated 13 August 2024;
 - x. a request for information dated 27 August 2024, to which APAM provided a response dated 29 August 2024;
 - xi. a request for information dated 15 August 2024, to which APAM provided a response dated 29 August 2024; and
 - xii. a request for information dated 2 September 2024, to which APAM provided a response dated 3 September 2024.
15. It is helpful to set out in full the text of subsections 91(1A) and 91(1), as well as section 94 of the Act. Section 91(1A) sets out the purpose of a major development plan:

91 Contents of major development plan

(1A) The purpose of a major development plan in relation to an airport is to establish the details of a major airport development that:

- (a) relates to the airport; and*
- (b) is consistent with the airport lease for the airport and the final master plan for the airport.*

16. Subsection 91(1) of the Act specifies the matters that must be set out in a draft or final major development plan:

(1) A major development plan, or a draft of such a plan, must set out:

- (a) *the airport-lessee company's objectives for the development; and*
- (b) *the airport-lessee company's assessment of the extent to which the future needs of civil aviation users of the airport, and other users of the airport, will be met by the development; and*
- (c) *a detailed outline of the development; and*
- (ca) *whether or not the development is consistent with the airport lease for the airport; and*
- (d) *if a final master plan for the airport is in force—whether or not the development is consistent with the final master plan; and*
- (e) *if the development could affect noise exposure levels at the airport—the effect that the development would be likely to have on those levels; and*
- (ea) *if the development could affect flight paths at the airport—the effect that the development would be likely to have on those flight paths; and*
- (f) *the airport-lessee company's plans, developed following consultations with the airlines that use the airport, local government bodies in the vicinity of the airport and—if the airport is a joint user airport—the Defence Department, for managing aircraft noise intrusion in areas forecast to be subject to exposure above the significant ANEF levels; and*
- (g) *an outline of the approvals that the airport-lessee company, or any other person, has sought, is seeking or proposes to seek under Division 5 or Part 12 in respect of elements of the development; and*
- (ga) *the likely effect of the proposed developments that are set out in the major development plan, or the draft of the major development plan, on:*
 - (i) *traffic flows at the airport and surrounding the airport; and*
 - (ii) *employment levels at the airport; and*
 - (iii) *the local and regional economy and community, including an analysis of how the proposed developments fit within the local planning schemes for commercial and retail development in the adjacent area; and*
- (h) *the airport-lessee company's assessment of the environmental impacts that might reasonably be expected to be associated with the development; and*
- (j) *the airport-lessee company's plans for dealing with the environmental impacts mentioned in paragraph (h) (including plans for ameliorating or preventing environmental impacts); and*
- (k) *if the plan relates to a sensitive development—the exceptional circumstances that the airport-lessee company claims will justify the development of the sensitive development at the airport; and*
- (l) *such other matters (if any) as are specified in the regulations.*

17. Section 94 provides for the Minister's decision on whether or not to approve a dMDP, once submitted, and sets out the matters to which the Minister must have regard to in making the decision whether to approve:

94 Approval of major development plan by Minister

- (1) *This section applies if an airport-lessee company gives the Minister, in writing, a draft major development plan.*
- (2) *The Minister must:*
 - (a) *approve the plan; or*
 - (b) *refuse to approve the plan.*
- (3) *In deciding whether to approve the plan, the Minister must have regard to the following matters:*
 - (aa) *the extent to which the plan achieves the purpose of a major development plan (see subsection 91(1A));*
 - (a) *the extent to which carrying out the plan would meet the future needs of civil aviation users of the airport, and other users of the airport, for services and facilities relating to the airport;*
 - (b) *the effect that carrying out the plan would be likely to have on the future operating capacity of the airport;*
 - (c) *the impact that carrying out the plan would be likely to have on the environment;*
 - (d) *the consultations undertaken in preparing the plan (including the outcome of the consultations);*
 - (e) *the views of the Civil Aviation Safety Authority and Airservices Australia, in so far as they relate to safety aspects and operational aspects of the plan;*
 - (f) *if the plan relates to a sensitive development:*
 - (i) *whether the exceptional circumstances that the airport-lessee company claims will justify the development of the sensitive development at the airport exist; and*
 - (ii) *the likely effect of the sensitive development on the future use of the airport site for aviation related purposes; and*
 - (iii) *the likely effect of the sensitive development on the ground transport system at, and adjacent to, the airport.*
- (4) *Subsection (3) does not, by implication, limit the matters to which the Minister may have regard.*

EVIDENCE AND OTHER MATERIAL RELIED UPON IN MAKING MY FINDINGS OF FACT AND DECISION

18. The material on which my findings of fact and my decision were based is as follows:
- i. The Melbourne Airport Master Plan 2022, approved on 14 November 2022.
 - ii. The Melbourne Airport Lease.

- iii. A Ministerial Submission from my department dated 6 September 2024 which included the following attachments:
 - a. the dMDP (in full);
 - b. the Supplementary Report accompanying the dMDP;
 - c. each request for information to APAM;
 - d. all information provided from APAM, Airservices Australia, Civil Aviation Safety Authority (CASA) and other third parties (e.g. the Environment Minister/Department) throughout the process;
 - e. any consultation material (submitted separately to the dMDP).

FINDINGS ON MATERIAL QUESTIONS OF FACT AND REASONS FOR DECISION

- 19. The dMDP proposes a major airport development comprising:
 - i. the construction of a new 3,000 metre runway to be situated parallel to the west of the existing north-south runway, with a 200-metre runway starter extension at the southern end and associated taxiways (referred to as "M3R");
 - ii. the shortening of the east-west runway (Runway 09/27) from its current length of 2,286 metres to a revised approximate length of 1,940 metres;
 - iii. other development works including:
 - a. lighting and navigational aids;
 - b. construction of alternative access to the Airservices Australia compound by a tunnel under new cross-field taxiways;
 - c. development of construction zones to the west to support the M3R works, including construction of access roads from the north and south;
 - d. provision of Aviation Rescue Fire Fighting Service facilities and infrastructure as required to comply with regulatory requirements regarding emergency response to the new runway; and
 - e. site works.¹
- 20. No aspect of the major airport development concerns a proposed sensitive development within the meaning of section 71A of the Act.²

¹ dMDP, A1.3 - Project Overview.

² Accordingly, the relevant consideration in section 94(3)(f) is not applicable to this dMDP.

M3R is proposed to be located 1,311 metres to the west of, and parallel with, the existing north-south runway (Runway 16L/34R).³ In its proposed location, M3R would intersect with the current western end of Runway 09/27 and its associated Runway End Safety Area ("**RESA**").⁴ Furthermore, at this point of intersection, it is proposed that M3R would be elevated approximately 2.05 metres above the current elevation of Runway 09/27.

21. Another important feature of the dMDP concerns the proposed draft runway operating plan. In particular, the draft runway operation plan in the dMDP indicates that:
 - i. the preferred mode of operation of the existing north-south runway and M3R is mixed mode parallel operations. This is effectively a mode of operation whereby arrivals and departures occur on both north/south runways and allocation of aircraft to respective north/south runways are based on the geographic location of their origin or destination (e.g. aircraft arriving from or departing to northern and western destinations such as Brisbane and Perth, would use M3R, while aircraft arriving from and departing to eastern destinations such as Sydney and Canberra would use the existing north/south runway). This mode of operation is projected to be necessary to meet projected demand between 6am and 11pm. Modelling in relation to this mode showed that a runway capacity of up to 90-95 aircraft movements an hour could be achieved;⁵
 - ii. an alternative potential operating mode of the existing north-south runway and M3R is the segregated parallel operations to be utilised when demand is lower outside peak periods and during poor weather when low visibility procedures are in use. This is effectively a mode of operation whereby one north-south runway is used for arrivals and the other is used for departures. Modelling in relation to this mode shows a runway capacity of up to 60-70 aircraft movements an hour could be achieved;⁶
 - iii. a further potential operating mode of the existing north-south runway and M3R is the simultaneous opposite direction parallel runway operations (**SODROPS**). This is effectively a mode of operation that processes arriving and departing aircraft traffic to the less densely populated areas to the north of Melbourne Airport (i.e. arrivals on M3R 16R and departures on the existing north/south runway 34R). This is the preferred mode of operation for managing the impact of aircraft noise on residential areas between 11pm and 6am. It is anticipated that this mode of operation could achieve a runway capacity of up to 50 aircraft movements per hour.⁷ However, this would be contingent on favourable weather

³ dMDP, A4.5 - Runway and Taxiway Design. (c.f. dMDP at E4A.4.1. - Design constraints in which APAM state that "*separation of the runway alignments by at least 1,310 metres enables them to be operated independently, which optimises the airport's flexibility, capacity and resilience*").

⁴ dMDP, E4A.4 - Rationale for Reduction in Length.

⁵ dMDP C2.3.3 - Mode Capacities

⁶ Letter from APAM in response to request for information EC24-000187, p20.

⁷ dMDP, E4 - Draft Runway Operating Plan. It is noted that "northerly winds are the primary condition that precludes SODPROPS." dMDP, C.4.6.1 - Runway usage.

conditions (including as to cloud base, visibility and wind strength and direction). APAM considered that SODROPS would only be an available mode for less than 30% of all night-time periods.⁸

22. The dMDP does not contain proposed runway operating modes that detail the utilisation of the Runway 09/27. Rather the dMDP provides:

Melbourne Airport acknowledges that there is significant opportunity to introduce operating modes that promote use of Runway 09/27 with the objective of noise sharing. The process of detailed airspace design (pending approval of the M3R MDP) shall incorporate this objective and include updated noise modelling.⁹

23. In light of the proposed modes of operation, the noise modelling presented in the dMDP does not include use of Runway 09/27. The noise modelling in the dMDP is set out in Chapter 4, Part C. This modelling indicates that following the implementation of the dMDP most aircraft noise will be directed north and south of the Melbourne Airport.
24. During the course of my consideration of the dMDP, APAM proposed to progress an extension of Runway 09/27 by installing 345m of pavement to the eastern end of Runway 09/27 (the **Eastern Extension Project** or **EEP**). That is, in essence, the EEP proposes to progress the extension of Runway 09/27 to the east in a commensurate distance to the shortening of Runway 09/27 at its western end by reason of the major airport development proposed in APAM's dMDP. The effect of such an extension would be to restore Runway 09/27 to its current length of 2,286m.
25. The EEP was described by APAM in correspondence dated 7 June 2024 and 29 July 2024 in which APAM revised Appendix E4A of the dMDP to refer to the EEP.
26. For the reasons outlined below, I decided to approve the dMDP subject to conditions.

Paragraph 94(5): Is the dMDP consistent with the Final Master Plan for Melbourne Airport

27. I had regard to the final master plan for Melbourne Airport and the dMDP. I was satisfied that the dMDP is consistent with the final master plan.

Paragraph 94(3)(aa): the extent to which the plan achieves the purposes of Major Development Plan

28. Paragraph 94(3)(aa) required me to have regard to the extent to which the dMDP achieves the purposes of a major development plan, as set out in subsection 91(1A).

⁸ dMDP, C4 - Aircraft Noise and Vibration, p192.

⁹ dMDP, E4A.6 - Ongoing Use of Runway 09/27.

29. Subsection 91(1A) provides that the purpose of a major development plan is to establish the details of a major airport development that relates to the airport and is consistent with the airport lease for the airport and the final master plan for the airport.
30. In this context, I was satisfied that the dMDP established the details of a major airport development that relates to the matters enumerated in subsection 91(1A) to a sufficient extent, and contained the material required by ss 89(1), 91, 92, 93 and 93A of the Act.

Paragraph 94(3)(a): the extent to which carrying out the plan would meet the future needs of civil aviation users of the airport, and other users of the airport, for services and facilities relating to the airport

31. The focus of this matter is on services and facilities to meet the future needs of civil aviation users and other users of the airport. Such services and facilities include (but are not limited to):
 - i. air-traffic management services and facilities;
 - ii. aviation rescue fire-fighting services and facilities;
 - iii. services and facilities for airlines, passengers, government agencies, freight businesses and transport providers;
 - iv. aircraft services and facilities including runways, taxiways, taxi lanes, aprons and associated navigation aids.
32. I note that the dMDP includes provision for additional Aviation Rescue Fire Fighting Service facilities and infrastructure to be developed. I was satisfied that the development of these services and facilities will meet future need in accordance with regulatory response times.
33. I was also satisfied that the aircraft infrastructure associated with M3R including the taxiway design (including rapid-exit taxiways), lighting, Airservices Australia interfaces and infrastructure and other associated facilities and services will meet the future need of civil aviation users, and other users of the airport. Furthermore, in relation to M3R (i.e. the facility of the runway itself), I was satisfied that the airfield pavement, subsurface and geotechnical design and airport drainage will meet the future needs of civil aviation users, and other users of the airport. In particular, I note that no issue has been raised by CASA, Airservices or the consulted airlines, in relation to the proposed design of these associated facilities and structural design of M3R.
34. Otherwise, insofar as consideration of this matter involves having regard to the extent to which carrying out the dMDP's proposed runway design (i.e. M3R, together with the shortening of Runway 09/27) would meet the future needs of civil aviation users of the airport, and other users of the airport, for services and facilities relating to the airport, I had regard to this matter in conjunction with consideration of the matter in paragraph 94(3)(b) of the Act below.

Paragraph 94(3)(b): the effect that carrying out the plan would be likely to have on the future operating capacity of the airport

35. I found that the construction of M3R would expand the capacity of Melbourne Airport to process aircraft movements (s 94(3)(b)).
36. I make the following findings in that regard:
 - i. Melbourne Airport sees 60% of Australia's domestic fleet pass through it before lunchtime on each weekday and without additional capacity, Melbourne Airport would become a strain on Australia's aviation network, particularly where other major airports are already undergoing works to expand capacity;¹⁰
 - ii. M3R is essential to meet the forecast increase to demand for international and domestic travel in Melbourne,¹¹ and in particular APAM considers that demand will exceed capacity during the entire morning period by 2030; and
 - iii. the Victorian Government recognises the economic importance of Melbourne Airport and its role as Victoria's primary transport gateway for air passengers and air-freight exporters.¹²
37. However, I also note that Runway 09/27 is proposed to be shortened in length from its western end to facilitate M3R being in the location and elevation proposed in the dMDP and to:
 - i. deconflict the western Runway End Safety Area of Runway 09/27 from its intersection with M3R; and
 - ii. resolve the elevation difference at the point of intersection with M3R.
38. In this regard, Airservices Australia and the CASA provided me with advice in relation to safety aspects and operation aspects relating to the proposed shortening of Runway 09/27. After having regard to Airservices Australia's advice, CASA's advice and APAM's responses to this advice, I concluded that:
 - i. shortening Runway 09/27 will have the limiting effects on that runway's capacity as identified by Airservices Australia in its 11 April 2024 correspondence. I have preferred this information to the earlier information provided by APAM because Airservices Australia has analysed more recent 2023 data, rather than 2019 data;
 - ii. it may be possible, for reasons given by APAM in its 18 April 2024 response, for some Stage 3 length flights to depart from Runway 09/27. However, the extent to which it will be possible for Stage 3 length flights to depart Runway 09/27 has not been quantified. Accordingly, I am satisfied that it will not be possible for most Stage 3 length flights to depart the shortened Runway 09/27; and
 - iii. the shortening of Runway 09/27 would have the effect of redistributing a significant number of departures annually and the shortening of Runway 09/27 has a meaningful impact on the capacity of that runway.

¹⁰ See letter from APAM to the Department dated 18 April 2024, p 2.

¹¹ See letter from APAM to the Department dated 18 April 2024, p 2.

¹² See submission to the dMDP by the Victorian Government, 6 June 2022, p3.

39. Furthermore, there would likely be circumstances in which parallel operating modes would not be available or preferred, such as:
 - i. in adverse weather conditions;¹³
 - ii. or noise-sharing purposes;¹⁴ and
 - iii. for effective synergistic operation with Essendon Fields runways.¹⁵
40. I find that to the extent that carrying out the plan would reduce the length of Runway 09/27 and give rise to the adverse impacts on meeting future capacity outlined above, this can be managed by the imposition of conditions (as outlined below).
41. In the circumstances described above:
 - i. I am satisfied that carrying out the plan (subject to the conditions imposed) will meet the future needs of civil aviation users and other users of the airport, for services and facilities relating to the airport; and
 - ii. I am satisfied that carrying out the plan (subject to the conditions imposed) would be likely to significantly expand the future operating capacity of the airport.

Paragraph 94(3)(c): the impact that carrying out the plan would be likely to have on the environment

42. Paragraph 94(3)(c) requires me to consider the impact that carrying out the plan would likely have on the environment.
43. On 10 February 2023, my Department referred the dMDP to the Department of Climate Change, Energy, the Environment and Water (DCCEEW) for advice under section 163 of the *Environment Protection and Biodiversity Conservation Act 1999*.
On 22 September 2023, DCCEEW provided advice in response to the referral.
DCCEEW advised that:
 - i. as the action proposed in the dMDP is occurring on Commonwealth land, DCCEEW's assessment has incorporated the whole of the environment;

¹³ dMDP - C2.5.10; c.f. CASA letter dated 14 November 2023 in which CASA attached an older chart (2011/2012) which showed that at certain periods of the year, Runway 09/27 was the runway with the greatest usage and expressed the view that if Runway 09/27 is shortened, this raises the concern that during those periods of the year, some aircraft may be unable to land at Melbourne Airport in the prevailing environmental conditions.

¹⁴ dMDP - E4A.6 - Ongoing use of Runway 09/27.

¹⁵ CASA letter dated 14 November 2023 in which CASA state that it understands that under the two runway concept when Essendon Runway 08/26 is in use so too is Melbourne Runway 09/27, leading to a complication that if Runway 27 is noting being used at Melbourne neither can Runway 26 be used at Essendon; c.f. Submission by Essendon Fields Airport dated 3 June 2022 especially parts 1.3 and 2.1.

- ii. as a result of that assessment, carrying out the dMDP would result in residual significant impacts to matters of environmental significance through:
 - a. clearance of 78.74 ha of Grey Box (*Eucalyptus microcarpa*) Grassy Woodlands and Derived Grasslands of South-eastern Australia;
 - b. clearance of up to 90.49 ha of Natural Temperate Grasslands of the Victorian Volcanic Plain;
 - c. clearance of up to 9.75 ha of Golden Sun Moth (*Synemon plana*) habitat;
 - d. clearance of up to 64.34 ha of Growling Grass Frog (*Litoria raniformis*) breeding and dispersal habitat;
 - e. clearance of up to 68.02 of Swift Parrot (*Lathamus discolor*) habitat.
 - iii. carrying out the dMDP would result in direct and indirect impact to the environment as a result of disturbance to PFAS contaminated soils;
 - iv. conditions (set out in Annexure A of the delegate's advice) should be attached to any approval decision, which are necessary and convenient to manage risks associated with the environmental impacts identified and that the potential impacts to the environment as a result of carrying out the dMDP will only be acceptable if such conditions were imposed.
44. Having regard to this advice, I was satisfied that the environmental impacts of carrying out the development could be managed by the imposition of the conditions described below.

Paragraph 94(3)(d): the consultations undertaken in preparing the plan (including the outcome of the consultations)

- 45. In deciding whether to approve the dMDP, paragraph 94(3)(d) required me to have regard to the consultations undertaken in preparing the plan and the outcome of those consultations.
- 46. Together with the dMDP, APAM submitted a Supplementary Report, the purpose of which was to demonstrate that APAM had complied with the various consultation obligations in the Act (see sections 92 and 93 of the Act).
- 47. Having regard to the Supplementary Report, I am satisfied that the consultation undertaken by APAM satisfied the requirements of sections 92 and 93 of the Act.

48. I note that a total of 2,128 submissions were received during public exhibition of the preliminary dMDP. Those submissions were sorted thematically and considered by subject matter experts. In particular the themes were:
- i. Background and Governance;
 - ii. The Project;
 - iii. Engagement and Approval;
 - iv. Airspace and Aircraft Impacts;
 - v. Community Impacts; and
 - vi. Environmental Impacts.
49. A large number of submissions concerned the issue of aircraft noise and issues relating to aircraft noise are dealt with in a number of parts of the Supplementary Report. I am satisfied that aircraft noise was a matter of substantial concern to the community and local governments.
50. Furthermore, a variety of submissions were received, including from community organisations, non-government organisations and commercial organisations and government relating to the proposed shortening of Runway 09/27.
51. While I was satisfied that APAM had carried out consultation as required under the Act (s 94(3)(d)), I note that concerns raised in these submissions included that the existing capacity of Runway 09/27 should be retained and that, if shortened, it would not be a viable alternative runway. Concerns were also raised about the fact that the usage of Runway 09/27 had not been incorporated into the aircraft noise modelling undertaken by APAM.

Paragraph 94(3)(e): the views of the Civil Aviation Safety Authority and Airservices Australia, in so far as they relate to safety aspects and operational aspects of the plan

52. As required by paragraph 94(3)(e) of the Act, in reaching my decision I had regard to the views of CASA and Airservices, insofar as they related to the safety aspects and operational aspects of the plan.
53. I have received and had regard to the following views from CASA:
- i. 23 March 2023 – Melbourne Airport’s Third Runway (M3R) Project – final draft Major Development Plan;

- ii. 14 November 2023 advice - Melbourne Airport 3rd runway (M3R) – draft Master Development Plan (dMDP) 2023;
 - iii. 6 March 2024 - Melbourne Airport – Major Development Plan (MDP);
 - iv. 23 March 2024 - Melbourne Airport’s Third Runway (M3R) Project - final draft Major Development Plan; and
 - v. 8 May 2024 - Melbourne Airport – Major Development Plan (MDP).
54. I have received and had regard to the following views from Airservices;
- i. 27 September 2023 - Melbourne Airport Third Runway Major Development Plan and Supplementary Report; and
 - ii. 11 April 2024 - Melbourne Third Runway Major Development Plan – Runway 09/27 assessment.
55. Throughout these reasons as appropriate and relevant, I have made specific reference to the views of Airservices and CASA.

Sub-section 94(4) of the Act

56. Subsection 94(4) provides that the matters set out in subsection 94(3) in relation to which I must have regard, do not, by implication, limit the matters to which I may have regard.
57. I am mindful of the significant contribution Melbourne Airport makes to the economy and transport infrastructure of Australia. Developing M3R will ensure Melbourne Airport has the capacity to continue to fulfil its function as a vital economic and transport hub for the state of Victoria and Australia more broadly.
58. Carrying out of the dMDP will result in an increase and redistribution of aircraft noise over Melbourne. I was satisfied that the currently proposed design of M3R (by reason of shortening Runway 09/27) would limit its functionality to facilitate noise sharing. In addition to requiring the redistribution of a significant number of flights away from Runway 09/27, the flights that would be redistributed will be those flights which are louder and have longer lasting sound.
59. The dMDP proposes a very significant development for Melbourne Airport which will largely reshape the manner in which that airport operates. A matter noted in submissions from the Victorian Government is the ongoing importance that Melbourne Airport remain curfew free. In addition to a coordinated State planning policy and strategy, whether Melbourne Airport remains curfew free depends on Melbourne

Airport being capable of functioning appropriately with a level of noise distribution acceptable to the community. The capacity of Melbourne Airport to distribute and share noise through the effective operation of Runway 09/27 is, therefore, an important matter.

60. I am, however, satisfied that the issues associated with the shortening of Runway 09/27 and noise impacts of M3R more broadly can be effectively managed by the imposition of conditions.

Conditions of approval

61. Having regard to the findings set out above, I was only prepared to approve the dMDP subject to conditions imposed pursuant to s 94(7) of the Act.
62. In summary I subjected the approval to conditions in relation to the following matters:
- i. Conditions which manage the impact of the proposed major airport development on the environment.
 - ii. Conditions which require APAM to prepare a noise sharing and airspace concept plan relating to the ongoing operation of the development to which the MDP relates.
 - iii. Conditions which require APAM to prepare a noise amelioration plan and implement a noise amelioration program to manage the impact of noise on residences and other community buildings situated in areas surrounding the Melbourne Airport as a result of the development to which the MDP relates.
 - iv. Conditions which require APAM to prepare terms of reference for, and then carry out, a community health study into the impacts of aircraft noise on the community in areas surrounding Melbourne Airport associated with the ongoing operation of the development to which the MDP relates.
 - v. A Condition extending the timeframe to ten years for the development to which the MDP relates to be substantially completed.
 - vi. A Condition which provides that APAM must not carry out the major airport development to which the MDP relates unless and until APAM provides the Commonwealth with a satisfactory legally enforceable commitment to carry out the Eastern Extension Project (subject to obtaining all necessary approvals under the Airports Act or other applicable laws). I note that APAM opposed the imposition of this condition. However, I consider that this condition is appropriate to manage the impact of noise and maximise the opportunities for

noise sharing in the light of the increased and redistributed aircraft noise that will result from carrying out the development to which the MDP relates.

63. The Conditions are publicly available on the department's website at <https://www.infrastructure.gov.au/infrastructure-transport-vehicles/aviation/airports/ministerial-decisions>

CONCLUSION

64. I decided to approve, subject to conditions, the dMDP submitted to me by APAM, on 10 February 2023.



The Hon Catherine King MP

Minister for Infrastructure, Transport, Regional Development and Local Government

27/10 / 2024

MEDIA RELEASE

Melbourne Airport third runway

I have approved the major development plan for the construction of a third runway at Melbourne Airport.

This new runway will allow Melbourne Airport to cater for the demand of a growing city, providing better access for freight and passengers and driving economic growth for years to come.

Throughout my consideration of this proposal, the needs of the local community have been front of mind.

That is why I have imposed certain conditions on Melbourne Airport in order for the third runway to proceed. These represent the most comprehensive set of conditions for a project of this type, including:

- Melbourne Airport providing a legally-enforceable commitment to restore the length of the east-west runway to maximise the opportunities for noise sharing;
- Design and implementation of a noise sharing and airspace plan that prioritises sharing of aircraft noise between affected areas;
- Implementation of a noise amelioration program to communities most impacted;
- And conducting a community health study into the impacts of noise before and after the establishment of the third runway – recording baseline data in the lead up to and for the first 20 years of the operation of the third runway.

My decision to require that the airport maintain sufficient capacity on the existing east-west runway is to support effective noise sharing at Melbourne Airport, so that no one community bears the brunt of the airport's growth.

The noise sharing plan will be developed by the airport, and in consultation with local communities, over the years to come.

This is a long-term project – the runway won't be open for some time.

Melbourne's third runway will bring it in line with Sydney and other globally-competitive airports.

But these conditions, along with relevant environmental requirements, mean that we are balancing the growth of the airport, with the needs of the communities on the ground.

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2025 - 2026 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Sarah Nattey

SB25-000020

SUBJECT: Brisbane Airport, including Noise Issues**Talking Points***Maximising the use of Simultaneous Opposite Direction Parallel Runway Operations (SODPROPS) at Brisbane Airport*

- SODPROPS is a runway operating mode that allows for aircraft to take off and land simultaneously from the same runway ends. SODPROPS is a complex operational mode, available only at airports with appropriate runway configurations, during periods of low traffic and when specific weather-related operating conditions are met.
- At Brisbane Airport, SODPROPS allows aircraft to land and take off at the same time over the Moreton Bay area.
- On 17 September 2024, the Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP issued a written direction to Airservices Australia (Airservices), which had the effect of requiring Airservices to prioritise the development and delivery of procedures that require the use of SODPROPS during both day time and night time operations at Brisbane Airport, when meteorological and other operating conditions permit (refer **Attachment A**).
- Consistent with this direction, from 28 November 2024, Airservices implemented procedures for SODPROPS to become the priority mode of operation at Brisbane Airport, when meteorological and other operational conditions allow. Ultimately, these changes will mean more flights over the water and fewer flights over communities.
- It is not possible to operate SODPROPS on a permanent basis 24 hours, 7 days per week, as there are limitations to its use. SODPROPS can only be used safely at Brisbane Airport when:
 - traffic levels are low, with no more than 20 expected arrivals per hour;
 - runway surfaces are dry;
 - tailwind is 5 knots or less; and
 - visibility and minimum cloud cover height allow for it.
- Airservices is required to publish monthly reporting for 3 years, which details SODPROPS utilisation rates at Brisbane Airport on its website. The reporting must include information about the operating conditions and any other matters (which were not related to operating conditions) that prevented the use of SODPROPS.
- This reporting is available at aircraftnoise.airservicesaustralia.com, as part of Noise Abatement Procedure Reporting for Brisbane Airport.

Contact: s22(1)(a)(ii)**Cleared by:** Jennifer Stace, A/g First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 21/03/2025**Page** 1 of 3

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Rural and Regional Affairs and Transport

Lead/Support contact: Sarah Nattey

SB25-000020

Curfew and movement cap at Brisbane Airport

- The Australian Government aims to minimise the impact of aircraft noise on the community through airspace design, noise abatement procedures and land use planning. Every effort is made to ensure that Australian airports operate in a manner that is compatible with the expectations of neighbouring communities.
- Curfews are considered only in exceptional circumstances and are not common in Australia. Australia is a member the International Civil Aviation Organization (ICAO) and under ICAO's balanced approach to aircraft noise management, the imposing of operational restrictions such as a curfew should only be used as a last resort.
- The government has made a commitment not to impose any additional operating constraints on airports, such as curfews or movement caps, where they currently do not exist, including at Brisbane Airport. As such, these issues are excluded from the Brisbane Airport Community Airspace Advisory Board's (AAB's) Terms of Reference.
- The Noise Action Plan for Brisbane has identified a number of feasible measures to reduce the impact of aircraft noise on communities. The AAB is an important function in consulting on and informing implementation of the Noise Action Plan for Brisbane.

Key Issues*Brisbane Airport Community Airspace Advisory Board (AAB)*

- The establishment of the AAB delivered on the government's commitment to establish a new, permanent, independent community group to help better manage consultation on aircraft noise impacts around Brisbane Airport.
- The Terms of Reference set out the purpose of the AAB. The AAB provides an opportunity to share information and advice to and from the community on:
 - o the management of airspace and flight paths at Brisbane Airport against the Noise Action Plan, which is initially represented by the Final Report on the Post Implementation Review (PIR) of Brisbane airspace changes;
 - o the implementation of the recommendations identified in the PIR; and
 - o potential and possible noise abatement procedures and airspace improvement measures, with the exclusion of curfews, movement caps or other operating restrictions.
- The AAB is independently chaired by Ms Kim Jordan. Ms Jordan's appointment as Chair on 26 August 2024 followed the conclusion of Mr Ron Brent's term as Chair. Mr Brent's term as Chair expired on 18 May 2024.

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- The AAB has met 8 times since its establishment on 9 March 2023, and most recently on 26 February 2025. The AAB also met on 18 May, 19 July, 18 September, and 22 November 2023, 6 March, 9 September and 20 November 2024, and 26 February 2025.
- Minutes of AAB meetings are published on the Department of Infrastructure, Transport, Regional Development, Communications and the Arts' website following meetings.
- The next AAB meeting is scheduled for 21 May 2025. The AAB meets quarterly.

Background*Noise Action Plan for Brisbane*

- The Noise Action Plan is Airservices' plan to reduce the impact of aircraft noise on the greater Brisbane community. The Noise Action Plan was formed from the final recommendations of Airservices Australia's Post Implementation Review into changes to Brisbane airspace for Brisbane Airport's New Parallel Runway.
- The Noise Action Plan includes four work packages to improve Brisbane airspace arrangements and better manage aircraft noise outcomes:
 - Package One: Strong, transparent and representative governance;
 - Package Two: Maximise flights over water;
 - Package Three: Reduce the frequency and concentration of flights over communities; and
 - Package Four: Wider airspace review.
- The Noise Action Plan is a living document that is maintained by Airservices.
- With a significant number of recommendations set out in the Noise Action Plan, Airservices is undertaking community consultation and engagement on potential airspace changes in phases.
 - Airservices has undertaken 2 engagement phases in 2024, and 3 engagement phases in 2023.
- Questions on the Noise Action Plan for Brisbane should be directed to Airservices.

Attachments

- A: Air Services (Use of Simultaneous Opposite Direction Parallel Runway Operations at Brisbane Airport) Direction 2024

Contact: s22(1)(a)(ii)

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EXPLANATORY NOTES

Air Services (Use of Simultaneous Opposite Direction Parallel Runway Operations at Brisbane Airport) Direction 2024

A. Background

Section 16(1) of the *Air Services Act 1995* (the Act) provides that the Minister may give written directions to Airservices Australia (Airservices) relating to the performance of its functions or the exercise of its powers.

The Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government, has given a written direction to Airservices under section 16(1) of the Act through the *Air Services (Use of Simultaneous Opposite Direction Parallel Runway Operations at Brisbane Airport) Direction 2024* (the Direction). The Direction commenced immediately after the Minister provided it to Airservices.

The Direction has the effect of requiring Airservices to implement the actions specified within recommendation 2.1 of the Noise Action Plan for Brisbane (NAP4B) by 30 November 2024.

Recommendation 2.1 of the NAP4B was intended to be completed by Airservices by the end of 2023. Therefore, the Direction will ultimately require Airservices to prioritise the development of, and deliver, procedures which will require the use of the Simultaneous Opposite Direction Parallel Runway Operations (SODPROPS) during both day time and night time operations at Brisbane Airport, when meteorological conditions and other operational conditions, including traffic levels, allow.

B. Direction to Airservices

The Direction requires Airservices, in relation to Brisbane Airport, to implement the following actions:

- 1) Develop and implement an Air Traffic Control Operating Plan to extend the use of SODPROPS. In developing the Air Traffic Control Operating Plan, there must be a focus on extending the use of SODPROPS to weekday evenings, Saturday afternoons and Sunday morning, to the extent that operating conditions permit.
- 2) Report to the Minister on the outcomes of Airservices' examination on the costs, benefits and operational impacts of extending the use of SODPROPS. The report to the Minister must consider the circumstance where provision is made for moderate flight delays to maintain SODPROPS when traffic demand approaches the maximum capacity for SODPROPS operations at Brisbane Airport.
- 3) Based on the findings of the report provided to the Minister on the costs, benefits and operational impacts of extending the use of SODPROPS:
 - o Review the daytime operational plan for the use of SODPROPS; and
 - o Implement any feasible and appropriate design enhancements that are identified by Airservices into the Air Traffic Control Operating Plan which

increases the use of SODPROPS during daytime hours (to the extent that operating conditions permit).

These actions are derived from recommendation 2.1 of the NAP4B, however, the Direction does not import the exact phrasing of the recommendation. The amended phrasing included in the Direction provides clarity and certainty for Airservices on the actions it must undertake under the Direction.

The actions must be implemented by 30 November 2024 (or by a later date allowed by the Minister in writing). In practice, Airservices would be required to write to the Minister to request an extension of time to implement the actions under the Direction. In accordance with section 16(3) of the Act, Airservices must comply with the Direction.

The Direction will cease to apply to Airservices 3 years after all the actions under the Direction are implemented. This will prevent the Direction becoming outdated and no longer fit for purpose.

For the avoidance of doubt, Brisbane Airport means the airport located at Airport Dr, Brisbane Airport, QLD, 4008.

C. Reporting on progress of implementation of directions

Until the date on which all actions have been implemented as outlined in section B, Airservices will be required to report to the Minister about the work undertaken by Airservices in the previous quarter to implement each action under the Direction.

The reports from Airservices to the Minister must include:

- The progress that Airservices has made towards implementing each action.
- Any delays, or anticipated delays, to implementing each action as well as meeting the 30 November 2024 implementation date (or any later date allowed by the Minister).
- Any risks associated with any delays, or anticipated delays, identified by Airservices.

The intent of this reporting is to ensure that the Minister is afforded adequate visibility on Airservices' progress with implementing the actions under the Direction, and that Airservices' are actively working to implement the actions.

D. Publication of data on SODPROPS usage

For 3 years following the implementation of all actions under the Direction, Airservices must publish on its website monthly reporting which details SODPROPS utilisation rates at Brisbane Airport over the previous month.

The monthly reporting must include information about the operating conditions and any other matters (which were not related to operating conditions) that prevented the use of SODPROPS. Operating conditions may include, but are not limited to, weather, safety and traffic levels.

The other matters that prevented use of SODPROPS could include, but are not limited to, unforeseen incidents or technical issues which occur at the airport. The purpose of including

this aspect is to ensure Airservices provides information on all matters that may have affected the use of SODPROPS to the community.

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Lead/Support contact: Sarah Nattey

SB25-000019

SUBJECT: Sydney Airport - Curfews and Freight Allocations**Talking Points**

- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts is responsible for administering curfew legislation at the following Australian Airports:
 - o Adelaide;
 - o Essendon Fields (not used by scheduled Regular Public Transport operators);
 - o Gold Coast; and
 - o Sydney (Kingsford Smith).
- Airlines can request a dispensation in exceptional circumstances to operate during curfew. A dispensation request will only be approved where it meets specified criteria. Each airport has slightly different criteria that apply for a curfew dispensation.
- In March 2020, in response to ongoing freight needs during COVID-19, the department provided dispensations for 6 additional freight flights per week at Sydney airport during curfew hours.
- In January 2024, the department revoked the additional dispensations and returned to normal curfew operating procedures.
- Freight operators have adjusted their operations, and curfew freight flights which are provided for under the *Sydney Airport Curfew Act 1995* are now operating as they were pre COVID-19.
- The department has been monitoring the freight market and been in regular contact with the freight operators since that time.
- Freight operators have been complying with the regulations.

Key Issues*Curfews*

- Curfews are in place at 4 Australian airports to help mitigate the impact of aircraft noise and provide respite for residents during the curfew hours. The curfews are in place between 11pm and 6am each night and are legally enforceable.
- Airlines can request a dispensation to operate during curfew if they believe it is an exceptional circumstance, as specified in the relevant regulations.

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- Exceptional circumstances may exist where 3 primary criteria are met:
 - immediate in origin (e.g. they occurred in the preparations for a take-off from Sydney or during the take-off from another airport arriving into Sydney);
 - of such a character that they could not be reasonably foreseen (e.g. baggage offload; unforeseen mechanical failures; re-screening for security reasons); and
 - not reasonably met by alternative arrangements.
- Under the *Sydney Airport Curfew Act 1995*, all approved curfew dispensations for Sydney are required to be reported to parliament. Although not required, the department tables dispensation reports for all curfewed airports.
- As at 31 January 2025, the department has approved 140 curfew dispensations due to exceptional circumstances since the 4 November 2024. Of these, 32 were withdrawn as the aircraft were able to land or takeoff prior to curfew.

Curfewed Airport	Approved Dispensations	Approved and later withdrawn Dispensations	Total
Sydney	76	24	100
Adelaide	31	7	38
Gold Coast	1	1	2
Essendon Fields	0	0	0
Total	108	32	140

- Under the *Sydney Airport Curfew Act 1995*, it has been legislated since the mid 1990s that once the Western Sydney International (Nancy-Bird Walton) Airport (WSI) commences operations these dispensations will cease.
 - under the current legislation, the only flights that will be able to continue landing at and taking off from Sydney Airport during the curfew period are emergency landings and emergency services such as air ambulance flights.
- Currently, flights operating during curfew hours are required to use runway 34L or 34R with flights landing over Botany Bay and residential areas of Kurnell to reduce noise impacts.
 - curfew dispensations to land over the city on runway 16L or 16R may be necessary due to operational requirements such as wind, to ensure safety is the priority.

Permitted freight movements

- Overnight freight movements are controlled under section 13 of the *Sydney Airport Curfew Act 1995 (the Curfew Act)*, which provides for:
 - no more than 74 take-offs or landings per week; and

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o only using Bae146 or DC9 aircraft types.

- The department recently reviewed how the movement quota allocated under the Curfew Act and delegated through the Sydney Airport Curfew Regulations 2023 (the Regulations), are distributed between freight providers, based on a request from an operator for more movement allocations than legislated.
- As a result of the review, no movement allocations were changed and all 74 allocations continue to be used by the existing freight operators each week.
- Permitted movements per week for current operators of low noise freight aircraft are noted in the regulations as follows:

Low noise freight aircraft operator	Number of permitted movements
National Jet Express	28
ASL Airlines Australia	10
Qantas Freight Enterprises	27
Team Global Express	9
Total	74

Background

- The overnight freight market moves Australia Post and courier deliveries across Australia overnight, including urgent high-value deliveries such as medical supplies, blood, radioactive isotopes and organ transplants.
- Feedback from freight operators has been mixed following the revocation of the exceptional circumstances dispensation. Some concerns have been raised about the reduction in overnight air freight capacity. Other operators have reported spare capacity into and out of Sydney Airport.
- Freight operators have adjusted their operations since the revocation of the exceptional circumstances dispensation on 31 January 2024. Some operators are considering bringing additional BAe-146 aircraft online to provide greater capacity which may lead to increased costs that may need to be passed onto consumers. To date, the department is not aware that any of the listed operators have brought on additional BAe-146 aircraft.
- Australia Post Group has previously indicated it has experienced negative impacts to its mail and express post deliveries to Perth, regional NSW, Canberra, Adelaide and

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between Melbourne and Sydney. The impact has seen some overnight freight not being uplifted on time.

Additional Freight Dispensations during COVID-19

- In 2020 the department provided dispensations to allow 6 additional freight flights into/out of Sydney Airport per week during the curfew period of 11pm to 6am.
- The dispensations allowed the operators of curfew freight flights to use larger Boeing 737 and Airbus 321 aircraft, in addition to the smaller BAe-146, as specified in the Curfew Act. The use of larger aircraft allowed the uplift of more freight and were required in recognition of the inability to carry freight on passenger aircraft which were grounded in response to COVID-19.
- The dispensations granted by the department in March 2020 continued in the post-COVID-19 period due to Virgin Australia's withdrawal from the airfreight market, the overnight freight task having increased following a significant shift to on-line shopping, and emerging concerns about the reliability of the prescribed aircraft type (BAe-146).

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Key dates

Date	Action
March 2020	A delegate of the department provided dispensations to allow the operators of overnight freight flights to operate 6 additional flights into/out of Sydney Airport per week during the curfew period of 11pm to 6am.
28 June 2023	A delegate of the department provided dispensations to allow the operators of overnight freight flights to operate 6 additional flights into/out of Sydney Airport per week during the curfew period of 11pm to 6am.
20 October 2023	SACF members, the department, Sydney Airport and representatives of Qantas Freight, Team Global Express (formerly Toll) and ASL Airlines met to discuss aircraft noise relating to overnight freight flights at Sydney Airport.
2 November 2023	The department advised SACF that it was considering whether the freight dispensations should be revoked and sought submissions from impacted stakeholders.
27 November 2023	Mr Kevin Hill, a resident of Kurnell and Community Representative of SACF, filed an application on the Federal Court seeking the department provide a Statement of Reasons explaining the issues that were considered in granting the dispensations. A detailed Statement of Reasons was provided to Mr Hill and the matter finalised with consent orders made by the Court, including for the department to by Mr Hill's agreed costs.
21 December 2023	Freight operators who would potentially be impacted by the possible revocation of the dispensations were asked to provide second and final submissions.
22 December 2023	Mr Kevin Hill filed an application in the Federal Court challenging the validity of the dispensations.

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31 January 2024	The exceptional circumstances dispensation was revoked by a delegate of the department.
10 April 2024	Application in the Federal Court challenging the validity of the dispensations was dismissed at a case management hearing, with an order for costs to be agreed between parties.
14 May 2024	The Federal Court ordered that parties are to pay their own costs in relation to the matter.

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SUBJECT: Per and Polyfluoroalkyl Substances (PFAS)**Talking Points**

- The Australian Government is delivering the \$130.5 million PFAS Airports Investigation Program (the Program) at up to 37 civilian airports where the government or its entities historically provided firefighting services using PFAS-containing foams.
- The Program aims to identify the nature and extent of PFAS contamination through independently audited, whole-of-site testing, and develop nationally consistent management plans.
- Participation is voluntary, with investigations being undertaken in tranches to manage market capacity constraints.
 - Tranche 1 of the Program including 9 airports (Adelaide, Bankstown, Brisbane, Eagle Farm, Canberra, Hobart, Launceston, Melbourne and Parafield) commenced in early 2022.
 - Tranche 2 commenced in March 2024 and includes a further 7 airports (Archerfield, Camden, Gold Coast, Jandakot, Moorabbin, Mount Isa and Townsville).
 - Invitations to participate in Tranche 3 of the Program were sent to 10 non-federally leased airports in March 2025 (Bundaberg, Cairns, Devonport, Karratha, Mackay, Proserpine, Port Hedland, Rockhampton, Tamworth and Wynyard (Burnie) airports.
 - 5 airports (Alice Springs, Darwin, Essendon Fields, Perth and Sydney) have declined to participate in the Program at this time. These airports will also be invited to join Tranche 3 and the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (the department) is in discussions with Perth and Sydney Airports regarding participation.
 - the Department of Infrastructure, Transport, Regional Development, Communications and the Arts will consider future tranches if necessary.
- The Program is expected to be completed by 30 June 2027.

Select Committee on PFAS (if raised)

- The department's submission to the Select Committee on PFAS (the Committee) was published on the Committee's website on 7 November 2024.
- The submission focused on the department's delivery of the Program, its role as an environment regulator at leased federal airports and, areas of departmental responsibility for PFAS such as those in territories the department administers.

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- The department appeared at the Committee's first public hearing in Canberra on 13 November 2024 and answered questions regarding the scope of the Program.
- The department also appeared at the fourth public hearing in Launceston on 12 March 2025 where it answered a range of questions about the Program's scope, its investigation deliverables and expected Program completion date, and whether funding for remediation of PFAS pollution is available under the Program.
- The department is aware the Select Committee on PFAS delivered its interim report on 14 March 2025, including the two recommendations related to the Jervis Bay Aboriginal Community in the Jervis Bay Territory. Specifically,
 - The Committee recommended that the Department of Defence and the department work with the Wreck Bay Aboriginal Community Council, and other relevant stakeholders, to improve signage, messaging and information provided to the community.
 - The Committee recommended that Parliament considers referring an inquiry to the Joint Standing Committee on the National Capital and External Territories which examines governance, representation, and service provision in the Jervis Bay Territory (including the Wreck Bay Aboriginal community settlement).
- The department is considering the recommendations and how they relate to the department's roles and responsibilities

Tower Beach – Sydney Airport (if raised)

- The department is aware of community concern about PFAS at Commonwealth (Tower) Beach adjacent to Sydney Airport, and has provided PFAS testing data relevant to the NSW Environment Protection Authority (EPA).
- The department has established a new Sydney Airport Project Control Group (PCG) to improve coordination on PFAS between stakeholders. The PCG has met twice since 21 January 2025.
- The NSW EPA has undertaken further testing and confirmed that PFAS is well below the Recreational Water Quality Guidelines and the risk from PFAS to beach users is low.
- NSW EPA coordinated the installation of new PFAS information signs at locations near the airport, including on airport land near Tower Beach.

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PFAS discovery at Jandakot Airport (if raised)

- The department is aware of the PFAS discovery at properties neighbouring Jandakot Airport and understands the community's concerns.
- Jandakot Airport's participation in Tranche 2 of the Program is a critical step in determining the nature and extent of PFAS contamination at the airport and potential migration pathways off-site. Investigation results will inform appropriate management actions and interim measures are in place to protect the community.
- Fieldworks are currently underway on-airport, as well as in residential areas adjacent to the airport. Off-airport activity includes Water Use Surveys and, where residents consent, sampling of groundwater, soil and biota as informed by results from the Water Use Survey.
- The investigation at Jandakot Airport is progressing and is on track to be finalised in mid 2026.

Proposed changes to PFAS guideline values and evaluation of PFAS as carcinogenic (if raised)

- The department is aware of changes to guideline values relevant to PFAS. These include:
- National Health and Medical Research Council's (NHMRC's) proposed revised drinking water guidelines for PFAS. The proposed guidelines are lower than current Australian drinking water values.
- Updated PFAS National Environment Management Plan (PFAS NEMP) to include more conservative values published 7 March 2025.
- International Agency for Research (IARC) ARC evaluated perfluorooctanoic acid (PFOA) as carcinogenic to humans and perfluorooctanesulfonic acid (PFOS) as possibly carcinogenic to humans.
- In administering the Program and regulating leased federal airports, the department continues to work with airports and other stakeholders to ensure communities are provided with appropriate PFAS health advice and guidance.
- In accordance with commitments under the PFAS Intergovernmental Agreement, the department will work with airports to apply the updated PFAS NEMP guidelines.
- Questions on drinking water and health matters should be referred to the Department of Health and Aged Care (Health), as the portfolio responsible for national health advice.

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- Questions on the PFAS NEMP should be referred to the Department of Climate Change, Energy, the Environment and Water (DCCEEW).

Key Issues*PFAS Discovery at Jandakot (WA):*

- In November 2022, Jandakot Airport advised nearby landowners about PFAS contamination impacting their land and drinking water.
 - o the airport has undertaken subsequent testing and is providing interim support to impacted residents, including the provision of bottled and bulk water, to break the exposure pathway.
 - o the AEO for Jandakot Airport is monitoring regulatory compliance.
- Program investigations commenced in March 2024 and are anticipated to take about 2 years to complete as it involves a preliminary site investigation, mass flux study, detailed site investigation, human health and ecological risk assessment and management plan to address risks. Interim support, such as provision of water to affected properties, is expected to continue throughout the investigation.

Other PFAS investigation and remediation activities at civilian airports

- The department's Program is separate to both Airservices' *National PFAS Management Program* and Defence's *PFAS Investigation and Management Program*.
 - o Defence commenced its program in 2015, and is undertaking investigations at the 2 joint-user airports within the Program's scope (Townsville and Darwin).
 - o Airservices provided firefighting services using PFAS-containing foams at 22 airports, and is undertaking, or has undertaken, investigations at its leased sites at 21 of those airports.
- The department's investigations will consider all current and previous investigations to avoid duplication.

Whole of government context

- The department works collaboratively with other Australian Government agencies – including the DCCEEW, Defence, Airservices, and Health – to ensure consistency and avoid duplication.
- The government is also working closely with relevant state and territory governments to implement nationally consistent responses to PFAS contamination.

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Sydney Airport – Closure of Commonwealth (Tower) Beach due to PFAS

- The department is aware of media about PFAS in water at Tower Beach [e.g. *Sydney Morning Herald*, 4 January 2025, **Attachment A**].
- The new Sydney Airport Project Control Group (PCG), established by the department, seeks to improve coordination and information sharing between parties with an interest in PFAS regulation and management at the Airport.
 - o PCG Members include NSW EPA, the department, Sydney Airport, Bayside City Council and Airservices Australia. The PCG has met twice since it was established on 21 January 2025.
- The department understands that signs Sydney Airport had erected within its lease boundary, warning against fishing and swimming, have been removed and replacement signs are now in place. The new signs are more informative and provide a clear description of the pollution (PFAS) and the risk that it poses to beach users.
- The NSW EPA has undertaken recent water testing and confirmed that PFAS is well below the Recreational Water Quality Guidelines and the risk from exposure to PFAS is low for beach users.
- The NSW EPA and Department of Primary Industries have also provided advice to limit fish consumption from the wider Botany Bay area. Sydney Airport has previously declined to participate in the Australian Government's \$130.5 million PFAS Airports Investigation Program (Program) however the department is in active discussion with Sydney Airport about it joining Tranche 3 of the Program.
- Sydney Airport has been investigating sites of potential PFAS contamination. Airservices Australia plans to finalise a Detailed Site Investigation of its lease areas at Sydney Airport in May 2025.

Environmental Regulation

- At leased federal airports covered by the *Airports Act 1996* (the Act), Airport Lessee Companies (ALCs) are responsible for managing the environment, with regulatory oversight provided by a network of Airport Environment Officers (AEOs).
- AEOs are authorised to take regulatory action if someone causes, and does not adequately respond to, pollution at an airport.
- Airports which are not covered by the Act are regulated by the relevant state or territory environment protection authority, or managed by Defence.

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Litigation

- The department is not aware of any current class actions or litigation against the government in relation to PFAS matters at leased federal airports.
- Brisbane and Perth airports have commenced legal proceedings against Airservices in relation to historic PFAS contamination.
 - as a corporate Commonwealth entity, Airservices is a separate legal entity to the government.
 - litigation against Airservices is a matter for Airservices.
- Recent class action settlements (including Haswell and Wreck Bay Aboriginal Community Council) are a matter for Defence.

Background

PFAS are a group of over 4,700 man-made chemicals that have been used globally since the 1950s in household and industrial products that resist heat, stains, grease and water. PFAS contamination is of concern as it is highly persistent, can move long distances in the environment via surface or ground-water, and bio-accumulates in animals and humans.

From the late 1970s until 2010, PFAS were commonly used in firefighting foams in Australia at both civilian airports and Defence sites, due to its effectiveness in suppressing fuel fires.

Historically, civil aviation firefighting services were provided by various government agencies, including Airservices following its establishment in 1995. Airservices currently provides aviation rescue firefighting services at 27 airports and has used PFAS containing foams at up to 22 of these airports.

Airservices transitioned to only using PFAS-free foam in 2010 on all sites, with the exception of joint-user airports (Townsville and Darwin), where in addition to PFAS free foams, 'Ansulite', which only contains trace elements of PFOS/PFOA, is retained for use in emergency situations or in controlled environments to test equipment.

Defence commenced phasing out its use of PFOS and PFOA-containing firefighting foams from 2004 and switched to Ansulite.

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Financial Information as at 31 December 2024

Table 1 - Total PFAS Program Funding (Departmental and Administered)

Program/Project Start Date:	2021-2022 (1 July 2021)					
Program/Project End Date:	2026-2027 (30 June 2027)					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Budget	9.3	9.6	32.9	44.4	31.1	130.5
Less:						
Actual Expenditure YTD at 31 December 2024	7.6	8.3	7.3	0.0	0.0	26.4
Total Committed Funds at 31 December 2024	0.0	0.0	14.5	16.0	10.2	40.7
Total Uncommitted Funds (balance)	1.8	1.2	11.2	28.3	20.9	63.5

Note:

- All figures are GST exclusive.
- Total Budget and actual expenditure includes \$3.2 million in 2021-22.
- Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.
- Total Uncommitted Funds includes:
 - o \$1.8 million underspend in departmental funding for 2022-23 and \$1.3 million underspend for 2023-24, are primarily attributable to delayed expenditure in contracted services as a result of delays to completion of the Pilot Program and the start of Tranche 1 and 2 projects.
 - o \$60.5 million funding not yet committed to a known activity or agreed under contract (all years). This figure will progressively reduce upon completion of planned procurement activities in 2024-25.

Attachments:

- A: PFAS at Tower Beach article - *Sydney Morning Herald*, 4 January 2025

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SB25-000018

Attachment A

This Sydney beach is closed over cancer-causing chemicals. Many people are missing the signs

By [Carrie Fellner](#)

January 4, 2025 — 5.00am

A popular beach on Sydney Airport's doorstep has been quietly closed to swimming and fishing due to fears it is contaminated with cancer-causing "forever chemicals".

However, families with young children continue to splash in the water alongside top racehorses and this week fishermen were seen casting their lines into Tower Beach, on the Botany Bay foreshore.

Some members of the public remain oblivious to the danger because warning signs erected without fanfare two years ago have been placed in scrub where they can be difficult to spot and do not disclose the reason for the swimming ban.

Signs discouraging people from feeding the birds are displayed more prominently in the car park.

Over recent months, multiple Google reviewers have enthused that the beach at Kyeemagh is "very good" for families because of its lack of waves and posted photos of their children frolicking in the water.

The Herald shared the images with the office of NSW Environment Minister Penny Sharpe on Friday. It declined to comment and referred questions to the NSW Environmental Protection Authority, which did not respond to questions about the signage.

The NSW environmental watchdog has expressed frustration with the federal government's handling of the investigation into a vast plume of poisonous per- and polyfluoroalkyl chemicals (PFAS) under Sydney Airport.

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Operators of hundreds of Australian airports have also fired broadsides at the federal government, arguing it is failing to enforce the “polluter pays” principle when PFAS are discovered on airport land.

The federal government defended its actions, saying it had committed more than \$130 million towards investigating the problem, arguing risks were being “appropriately managed”.

PFAS substances are better known as “forever chemicals” because they do not break down in the environment and are linked with cancer, high cholesterol and immune system dysfunction.

Shrouded in secrecy, the investigation at Sydney Airport remains unfinished 17 years after it began.

It can be revealed the parties involved have come to blows over who is responsible for footing a clean-up bill that could soar to hundreds of millions of dollars.

The *Herald* revealed in 2018 that the airport pollution contains some of the highest PFAS concentrations to date in Australia.

It is flanked by a small sandy beach that boasts unrivalled views of the main north-south runway.

The strip’s official name is Commonwealth Beach, but it is better known as “Planespotting Beach” or “Tower Beach” because it abuts an airport control tower.

It is frequented by families, horse riders, dog walkers, aviation enthusiasts and fishermen enjoying its calm waters under the shadow of jumbo jets touching down on the adjacent runway.

Prized group 1 thoroughbred racehorses also swim at the beach weekly. Champion Winx was photographed cooling off there in 2017.

Resident Terry Daly has been paddling and swimming with his children at Tower Beach for years. He was stunned in early 2023 to see signs erected reading “no swimming, no fishing”.

Daly took the matter up with local authorities in a bid to find out the reason for the ban, but had little luck with his initial inquiries at Bayside Council.

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After “many months of persistence”, Daly received correspondence from a Sydney Airport employee confirming the signs were due to concerns about PFAS contamination.

“The signage you refer to is located on Sydney Airport’s land and has been erected as a precautionary measure taking into account the NSW EPA’s ongoing investigations of PFAS use across the state including in the Botany Bay area,” the employee said.

The email, seen by the *Herald*, does not specify the source of the PFAS threat. However, Tower Beach is less than 200 metres from one of several firefighting stations at Sydney Airport where PFAS chemicals were historically used or stored in foam.

The *Herald* put detailed questions to Sydney Airport Corporation seeking the results of any sampling of water and sand undertaken at Tower Beach and nearby swimming spots in Botany Bay.

Sydney Airport did not respond to questions regarding sampling, nor did it comment when asked why the signs were not displayed prominently and whether potential risks to thoroughbred racehorses had been assessed. The corporation is a private company that holds the lease over the airport.

Daly was angered by the lack of transparency. He argued the community had the right to know the results of any sampling and what authorities planned to do to remediate the beach if the levels were unsafe.

“Tiny kids are playing on the sand there all the time,” he said.

Daly was troubled that his children had swum at the beach and spent many weekends collecting rubbish there for their Duke of Edinburgh awards.

Daly said he had also seen high-profile horse trainers arriving with thoroughbreds around the time of The Everest race for a post-training swim.

“I spooked one once paddling into the beach and one of the handlers got angry, saying ‘This is a \$2 million horse,’ ” he recalled.

When the *Herald* visited the beach, a toddler was drawing pictures in the sand. Six fishermen were scattered along the shoreline, and signs banning fishing were not visible where some of them were camped at the beach’s southern end.

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Manuel Debrincat, who accompanied the fishermen, seemed surprised when asked if he would be willing to consume any of their catch.

"If it was a decent size you would," he laughed. "We've already chucked a couple back." Debrincat was unaware of the fishing ban until the *Herald* informed him.

A trove of sensitive documents relating to PFAS was recently tabled in state parliament in response to a request by Greens MP Cate Faehrmann.

The documents illustrate the growing angst within the NSW Environment Protection Authority about the pace of PFAS investigations at Sydney Airport.

In a December 2023 briefing note to Sharpe, the EPA said it had received "limited" reports about PFAS at Sydney Airport and further investigations would give it "a clearer understanding".

Initially alerted to the pollution in 2010, the EPA has had no power to compel investigations because the airport is on Commonwealth land and regulated by the federal Department of Infrastructure, Transport and Regional Development.

The EPA complained that it had historically received "minimal co-operation" from the department and had consistently raised concerns about its "lack of urgency" towards PFAS investigations.

Asked this week whether the EPA's stance remained the same, a spokeswoman said it was continuing to urge the department to ensure remedial action was taken at Sydney Airport to protect the community from PFAS contamination.

"Transparency around the level of contamination is important to ensure community awareness," she added.

The Department of Infrastructure oversees Airservices Australia, a Commonwealth agency in the firing line over PFAS contamination because it provides firefighting services at airports.

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Lead/Support contact: Ben Meagher

SB25-000016

SUBJECT: Aviation Industry Ombuds Scheme**Talking Points**

- Several key initiatives have been delivered for the Aviation Industry Ombuds Scheme (AIOS) since it was announced in the Aviation White Paper on 26 August 2024:
 - o the consultation paper on the design and implementation of the AIOS was released on 26 August 2024. 48 submissions were received;
 - o the appointment of an interim Aviation Industry Ombudsperson (AIO);
 - o the interim AIO publicly released a draft Aviation Customer Rights Charter for feedback on 21 December 2024. The consultation period closed on 28 February 2025 with extensions granted to 7 March 2025; and
- Key milestones for 2025:
 - o the department will continue to consult with stakeholders on the design of the AIOS legislation;
 - o release by the interim AIO of a further version of the Aviation Customer Rights Charter after consideration of public submissions and virtual roundtables held in February 2025;
 - o the interim AIO will lead a review existing complaint handling arrangements across the aviation sector to provide a baseline to inform future monitoring and reporting. Terms of reference have been developed for this review; and
 - o the interim AIO will develop detailed governance arrangements to support the Ombuds Scheme.

Key Issues*Compensation*

At this stage, the Australian Government has decided not to require airlines to pay customers specific compensation for flight cancellations, significant flight delays or disruptions.

- Any measure of compensation brings the risk of being factored into the ticket price for customers.
- However, in the event that airlines do not improve their performance through the new Aviation Industry Ombuds Scheme, government may consider further regulatory measures such as compensation.
- The consultation process for the Charter will assist in understanding the impacts of compensation and getting the right balance.
- Compensation is about covering the cost or making up for issues faced by a customer because of their complaint. In the case of a cancelled flight, this might include meals,

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transport and accommodation costs which a customer incurs because the service has not been provided.

- Refunds are about customers getting their money back, in cash or whichever form of payment they used, instead of a travel credit unless that is preferred.

Draft Aviation Customer Rights Charter

[If raised] – Why the Charter is being developed ahead of a legislated scheme

- The Charter is part of the Aviation Industry Ombuds Scheme.
- The legislated scheme will be designed to include penalties for non-compliance – with a regulatory backstop for enforcement.
- The interim AIO has been established in the department until the new Ombuds Scheme is fully implemented.
- The Charter's development is being overseen by the interim AIO, and will reflect the concerns of customers through feedback received through the consultation process.

[If raised] – Why issues experienced by people with disability are not covered as a separate right in the Charter

- In addition to the Aviation Customer Rights Charter, the 2024 Aviation White Paper separately commits to a number of specific initiatives to improve the experience of air travel for people with disability.
- This includes the development of new aviation-specific disability standards, as a schedule to the Disability Standards for Accessible Public Transport 2002 (refer to SB25-00029 – Disability Transport Standards, for additional information).
- The draft standards will be co-designed with people with disability and industry consulted in 2025.
- Under the Charter, airports and airlines will need to comply with the existing Disability Standards for Accessible Public Transport and this will be extended to include the new aviation-specific disability requirements once they are developed.

*Aviation Industry Ombuds Scheme*Scheme membership

- The Australian Government announced in the Aviation White Paper that the scheme (including the Charter) will apply to domestic and international airlines. It will also apply to airports.

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- All aviation industry participants, particularly those that customers are most reliant on, are encouraged to voluntarily comply with the Charter.

[If raised] – Will the Aviation Industry Ombuds Scheme increase ticket prices?

- The Ombuds Scheme is about getting the right outcomes for customers and holding airlines to account to ensure customers receive services they have paid for, and receive a refund in instances that service has not been provided.
- The Interim Scheme will work closely with industry and consumer groups through the consultation to ensure the best outcome is achieved for customers.

The Aircraft Noise Ombudsman

[if raised] What will happen to the Aircraft Noise Ombudsperson function?

- It is intended that the Aircraft Noise Ombudsman (ANO) will become structurally independent of Airservices Australia and the Australian Defence Force.

Background

Aviation White Paper initiatives

Five of the Aviation White Paper's 56 policy initiatives relate to the Aviation Industry Ombuds Scheme. These are listed in Table 1:

Table 1: Relevant initiatives in the Aviation White Paper

Number	Initiative
1	Legislate for an Aviation Industry Ombuds Scheme , which will have the power to direct airlines and airports to provide remedies to consumers and investigate customer complaints about airlines' and airports' conduct, with penalties for non-compliance. The enabling legislation for the ombuds scheme will outline requirements for airlines and airports to become members of the scheme, as well as the compliance and enforcement mechanisms. The ombudsperson will issue guidance on appropriate consumer conduct by airlines and airports, publish independent reports on the industry's complaints handling, make recommendations to the government for policy or regulatory change, and refer instances of systemic misconduct that may raise concerns under the <i>Competition and Consumer Act 2010 (Cth)</i> to the Australian Competition and Consumer Commission for investigation and enforcement.
2	Establish a new Aviation Customer Rights Charter , to be produced by the ombuds scheme, setting out the fair and appropriate treatment of customers by airlines and airports. The charter will outline minimum customer service levels, give customers greater certainty about what they can expect when flights are cancelled and delayed, and when passenger journeys are disrupted, including in relation to the prompt payment of refunds, across all fare types.

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Number	Initiative
3	Adopt a 'show cause' arrangement , requiring airlines to report the reasons for delays and cancellations as part of the airlines' regular reporting of flight data to BITRE. The ombudsperson will also have powers to request additional information from airlines in relation to specific flights. Regular reporting of additional data about industry performance and conduct will increase transparency and public accountability for on-time performance and support the government to identify if further regulatory action is required.
4	Make new aviation-specific disability standards as a schedule to the Disability Standards for Accessible Public Transport 2002 under the <i>Disability Discrimination Act 1992</i> . The aviation-specific disability standards will affirm the rights of people with disability during air travel and the obligations that airlines and airports have to provide equal access. The Australian Government will co-design the aviation-specific disability standards with people with disability and consult industry on the draft standards in 2025.
32	Create an independent Aircraft Noise Ombuds Scheme as part of the Aviation Industry Ombuds Scheme. The Australian Government will establish the Aircraft Noise Ombuds Scheme independently of Airservices Australia, as part of the Aviation Industry Ombuds Scheme. The Aviation Industry Ombuds Scheme will have the power to conduct independent investigations into aircraft noise complaints handling, publish reports and make recommendations to government about the handling of noise complaints, community consultation processes and the presentation of noise-related information.

- The Australian Government's decision to establish the Ombuds Scheme was informed by the views of Australian aviation consumers, consumer advocates, the aviation sector, and experts in consumer protection and complaints handling.
- Submissions received through the 2024 Aviation White Paper process made clear that aviation consumers are dissatisfied with how Australian airlines and airports have interpreted their obligations to customers and how the industry has responded to customer complaints.
- Following the 2024 Aviation White Paper consultation process, the government formed the view that the aviation industry has not consistently met its obligations to customers, and that the Airline Customer Advocate has not delivered a sufficiently effective complaint resolution service.
- The government has decided to establish a new independent body to more effectively protect the rights of aviation customers and establish an independent mechanism to resolve customer complaints through the establishment of a new Aviation Industry Ombuds Scheme and a regulator to ensure the aviation industry is

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kept accountable.

- The government is developing legislation for the scheme.

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Financial Information

In the 2024-25 Mid-year Economic and Fiscal Outlook, the *Enhanced Consumer Protection* measure (MYEFO, p 284) provided funding that included \$3.6 million for each of 2024-25 and 2025-26. This included \$1.9 million for the Interim Aviation Ombuds for each of those years.

Table 2: Financial Information

Program/Project Start Date:	July 2024					
Program/Project End Date:	July 2026					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Departmental Budget	0	0	3.6	3.6	0	7.2

Note: This includes the costs to develop a complaints management system (with an expected cost for the initial phase of \$495,000).

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SB25-000033

SUBJECT: Aviation Agencies: Funding and Current Issues**Talking Points**

- It is important that Airservices Australia (Airservices), the Australian Transport Safety Bureau (ATSB), and the Civil Aviation Safety Authority (CASA) provide high quality services to support a safe and efficient aviation industry.
- The 2025-26 Budget allocated:
 - o \$3.9 million in additional funding in 2025-26 to support ongoing safety investigation services provided by ATSB; and
 - o \$12.9 million in additional funding in 2025-26 to support ongoing safety and regulatory services provided by CASA.
- The *Australian Transport Safety and Investigation Bodies Financial Sustainability Review* (the Skerritt Review) into the operations and sustainable funding for CASA, ATSB and AMSA reported to the Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP at the end of February 2024.
- Due to the complexities of recommendations outlined in the Skerritt Review, the Minister is taking time to carefully consider the options.

Key Issues*The Australian Transport Safety and Investigation Bodies Financial Sustainability Review* (Skerritt Review)

- The Skerritt Review was undertaken by Professor John Skerritt who drew on activity-based costings developed by an external consultant, and undertook stakeholder consultation across the aviation, maritime and rail sectors.
- Professor Skerritt reported his findings and recommendations for ATSB, CASA and AMSA at the end of February 2024.
- The Minister is taking time to carefully consider the options in the report.
- A Joint Project Steering Committee (Committee) has been established between the department and each of the three transport agencies to consider the recommendations.

OneSKY

- The OneSKY/Civil Military Air Traffic Management System (CMATS) Program is an Airservices and Defence partnership to replace Australia's ageing and separate civil and military air traffic management systems with a new single national system.

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- The Defence component was listed as a Project of Concern (POC) by the Minister for Defence Industry on 27 October 2022. Governance and reporting measures have been strengthened to enable identification and treatment of emerging risks and issues.
- 6 POC Summits have been held, to pave a way forward for the Program. The most recent POC Summit was held on 26 November 2024 following which the Minister of Defence, Industry and Capability Delivery noted the strong commitment for all parties to move forward and resolve outstanding issues.

Background*CASA and ATSB funding*

- The department continues to work closely with agencies on the sustainability of their funding arrangements.
 - CASA receives funding from three major sources: a fuel excise on aviation fuel consumed by all domestic aircraft; an annual Australian Government appropriation; and regulatory services fees and levies.
 - ATSB receives an annual appropriation from government and also receives some funding from the Queensland government for rail investigations in Queensland.

Airservices funding

- In December 2022, the government provided an equity investment of \$495 million to support its operational viability and recovery from the impacts of the COVID-19 pandemic.
- Airservices is generally fully funded by industry through various charges for the provision of its services and facilities. These charges are regulated by the Australian Competition and Consumer Commission (ACCC).
- Following extensive evaluation and industry and public consultation by Airservices and the ACCC, the ACCC published its decision to “not object” to Airservices’ formal price notification, proposing a single weighted average six per cent increase for the provision of terminal and enroute navigation services and Aviation Rescue and Fire Fighting Services (ARFFS).
- Following the ACCC decision, on 21 October 2024, Airservices provided written notice to the minister of its proposed determination to set new charges for its services and facilities and late payment penalties, pursuant to the *Air Services Act 1995*.
- Subsequently, on 20 November 2024, Airservices formally notified the minister of its withdrawal of the proposed pricing determination, which it deemed to be in the best interests of the aviation sector at that time, recognising the ongoing volatility within the industry.

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- Airservices expects to increase its prices for enroute navigation, terminal navigation and ARFFS, at an appropriate time.
- Airservices has not increased its prices since a small (0.4 per cent) increase in 2015, followed by a subsequent two per cent price decrease in 2019.

Financial Information as at 25 March 2025*Government funding to CASA (excluding GST)*

	2023-24	2024-25	2025-26	2026-27	2027-28
	\$m	\$m	\$m	\$m	\$m
Baseline Government Appropriation	40.5	41.5	42.0	42.8	43.1
Additional (Budget 2020-21)	32.3	-	-	-	-
Additional (Budget 2021-22)	26.4	28.5			
Additional (Budget 2022-23)	-	-	-	-	-
Additional (Budget 2023-24)	34.8	-	-	-	-
Additional (Budget 2024-25)	-	-0.04	-0.04	-0.05	-0.8
Additional (Budget 2025-26)	-		12.9		
Total Government Funding*	134.0	70.0	54.9	42.8	42.3

*Does not include special appropriations (Fuel and RPAS levies)

Government funding to ATSB (excluding GST)

	2023-24	2024-25	2025-26	2026-27	2027-28
	\$m	\$m	\$m	\$m	\$m
Baseline Government Appropriation	20.7	22.2	22.5	22.9	23.2
Additional (Budget 2023-24)	4.6	-	-	-	-
Additional (Budget 2024-25)	-	3.9	-	-	-
Additional (Budget 2025-26)			3.9		
Total Government Funding	25.3	26.1	26.4	22.9	23.2

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SUBJECT: Aviation and Net Zero**Talking Points**

- Aviation generates approximately 2.5% of the world's carbon emissions and around 9% of Australia's domestic transport emissions.
- Aviation is a 'hard to abate' sector. Its share of domestic emissions is likely to increase proportionately as passenger demand increases.
- The Australian Government has legislated its greenhouse gas emissions reduction targets, setting a target of 43% below 2005 levels by 2030, and net zero by 2050.
- The government's Safeguard Mechanism requires Australia's largest greenhouse gas emitters, including Qantas and Virgin Australia, to reduce domestic emissions by 4.9% annually to 2030.
- Qantas's baseline is 5,285,611 tonnes CO₂-equivalent (t CO₂-e) and its emissions in the 2023-2024 reporting year were 4,528,002 t CO₂-e. Questions around how Qantas intends to reduce its emissions should be directed to Qantas.
- Virgin's baseline is 2,821,239 t CO₂-e and its emissions in the 2023-2024 reporting year were 2,103,081 t CO₂-e. Questions around how Virgin intends to reduce its emissions should be directed to Virgin.

Jet Zero Council

- The government has established the Australian Jet Zero Council to work with industry to encourage emissions reduction and expand sustainable practices.
- The Australian Jet Zero Council has met 5 times (15 August 2023, 12 December 2023, 30 April 2024, 28 October 2024 and 7 March 2025). Members have committed to, and are progressing, a workplan which includes a focus on the contribution that sustainable aviation fuel (SAF) can make to decarbonising aviation.
 - the workplan is published on the Department for Infrastructure, Transport, Regional Development, Communications and the Arts' website.

Government measures to support decarbonisation of the aviation sector

- As part of the \$1.7 billion Future Made in Australia Innovation Fund, the government is fast-tracking support for a low carbon liquid fuel industry, including \$250 million (announced 6 March 2025) for the development of nascent LCLF production technologies, using new feedstocks sources. The initial focus is on sustainable aviation fuel and renewable diesel to support emissions reduction in the aviation, heavy vehicle, rail and maritime sectors.

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- Support for 5 projects has been announced under the \$30 million ARENA SAF initiative, including:
 - \$8 million to Australian technology and project developer Licella, \$8 million in funding to Ampol and \$6.1 million to GrainCorp for separate studies to develop renewable fuel alternatives for Australia's airline industry.
 - \$2.4 million to Viva Energy to enable blended SAF supply into Brisbane Airport for commercial use, and
 - \$9 million to Jet Zero Australia to determine the viability of its commercial scale alcohol-to-jet low carbon liquid fuel (LCLF) production facility and progress towards a final investment decision.
- The government sought views on supply and demand side options to support the fast tracking of a LCLF industry through the release of a consultation paper: *Low Carbon Liquid Fuels - A Future Made in Australia: Unlocking Australia's low carbon liquid fuel opportunity*.
 - the paper was released on 13 June 2024 with submissions closing on 18 July, and received 121 submissions from more than 100 organisations.
 - consultation indicated a suite of policy measures is required across both the supply and demand-side.
 - government is currently considering the outcomes from the process and potential actions to support the development of an LCLF industry in Australia.
- The Aviation White Paper was released on 26 August 2024. It sets out the government's vision for aviation towards 2050. It outlines initiatives to maximize aviation's contribution to net zero, including the government's commitment to support a domestic low carbon liquid fuel (LCLF) industry to increase access to SAF.
- The Transport and Infrastructure Net Zero Roadmap and Action Plan will examine ways to reduce greenhouse gas emissions to net zero by 2050, including in the aviation sector.
- Internationally, Australia actively participates in the International Civil Aviation Organization Carbon Offsetting and Reduction Scheme for International Aviation, a global market-based mechanism to cap international aviation emissions at a global baseline, contributing to ICAO's long-term aspirational goal for international aviation of net zero carbon emissions by 2050.

Key Issues

- As part of the 2024-25 Budget, the government announced a new Future Made in Australia Act. This coordinated package of reforms and initiatives will support the

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growth of new clean industries that will benefit communities and workers. The Future Made in Australia legislative package will boost investment, create jobs, capitalise on our comparative advantages and build sovereign capability in areas of national interest.

- o LCLFs have been identified as a priority sector as part of a Future Made in Australia. This is due to Australia's potential advantages in LCLF production, LCLF's role in supporting the transition to net zero, opportunities for increased regional employment and fuel security, as well as identified private sector interest in investing in LCLF production in Australia.
- The government is expanding the Guarantee of Origin scheme to incorporate low carbon liquid fuels and will enable an Australian LCLF market by creating a certification system for LCLF. This will allow producers to demonstrate the emissions benefits of the fuels they produce, helping to create demand.
- Launched in August 2023, the Commonwealth Scientific and Industrial Research Organisation's (CSIRO) Sustainable Aviation Fuel (SAF) Roadmap identified there is a significant opportunity for an Australian SAF industry, including new regional jobs.
- CSIRO's SAF Roadmap estimates that there is enough feedstock to support production of almost 5 billion litres of SAF in Australia in 2025, representing 60% of domestic jet fuel demand, and up to 14 billion litres, or 90% of demand, by 2050.
- Modelling from ARENA's Bioenergy Roadmap estimates bioenergy could potentially support 10,700-28,100 additional jobs by 2030, and 13,400-35,300 additional jobs by 2050 (depending on the level of industry and government intervention). Modelling for an ambitious scenario indicated that at least one in four additional jobs are expected to be in regional areas.

Background*SAF and decarbonisation*

- In the absence of other mature and deployable technologies, SAF will play a critical role in assisting aviation to decarbonise in the short to medium term. It is expected that SAF will provide the biggest contribution to the aviation sector's emissions reductions by 2050.
- Some proposed initiatives to reduce the aviation sector's emissions could increase operating costs. SAF, for example, is around 2 to 5 times more expensive than conventional jet fuel.
 - o the price for SAF would ordinarily be expected to decrease as production increases and economies of scale are beginning to be achieved. However, pricing will also depend on the growth of demand for SAF.

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Electric/hydrogen aircraft and Advanced Air Mobility (AAM)

- Regional aviation operates on tighter cost margins and is more suited to the adoption of rapidly maturing electric and hydrogen technologies, which also promises significantly reduced operational costs and the potential to serve new markets.
- Conversions of turbine regional aircraft and newly designed battery and/or hybrid electric-hydrogen aircraft are projected to result in operating cost savings of 40% compared to turbine aircraft. This is expected to increase opportunities for regional aircraft operators to serve new regional markets that are uneconomical with existing aircraft.
- Flight testing on 20-40 seat hydrogen-electric aircraft conversions has been occurring in the US and Europe for a few years.
- In Australia, Skytrans and Stralis have entered into a strategic partnership and have commenced prototype development of converting turbine-powered aircraft to electric-hydrogen. Rex and Dovetail Electric Aviation have also entered into a similar partnership.
- On 13 June 2024, the government announced \$13.5 million in funding for a range of projects in Round 2 of the Emerging Aviation Technology Partnership Program (EATP), including to progress electric aircraft charging infrastructure and flight testing of electric/hydrogen aircraft.

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SB25-000029

SUBJECT: Disability Transport Standards**Talking Points**

- The Disability Standards for Accessible Public Transport 2002 (Transport Standards) are a legislative instrument made under the *Disability Discrimination Act 1992*.
- The Transport Standards provide requirements for public transport operators and providers to make their services accessible and remove discrimination against people with disability.
- On 20 March 2024, the Australian Government announced a package of reforms to the Transport Standards. The reforms will address shortcomings in the Transport Standards identified by people with disability and the public transport industry.
- The reforms will improve accessibility across the whole public transport journey, including the training of public transport staff to better meet the needs of people with disability, and make it easier to find and understand information to plan a journey.
- The Transport Standards will now be updated to reflect the new requirements where a policy change has been agreed. Once drafted, an exposure draft of the amended Transport Standards will be released for public consultation. The *Disability Discrimination Act 1992* will not be amended.
- There will also be changes to the guidance material that support the Transport Standards. Information will be available to users, operators and providers of public transport in the lead up to the updated Transport Standards coming into effect.
- Separate to the reforms, the final report and government response for the 2022 statutory review of the Transport Standards were published on 28 November 2024 and identified several opportunities for action.
 - many of these opportunities are being addressed in whole, or in part, through the reforms to the Transport Standards and the implementation of Aviation White Paper initiatives.
- The government released the Aviation White Paper on 26 August 2024. The government has committed to delivering an accessible aviation sector that protects the rights of people with disability.
- This includes making new aviation-specific disability standards as a schedule to the Transport Standards. The new standards are being co-designed with people with disability and developed in consultation with the aviation industry.

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- The draft standards will be co-designed in the first half of 2025. Formal consultation with the wider community and the aviation industry on the draft standards will take place in the second half of the year. Ahead of the formal consultation period, the Department of Infrastructure, Transport, Regional Development, Communications and the Arts will also engage with airports and airlines to ensure implementation issues are considered in the co-design process.

Key Issues

- The Transport Standards are a legislative instrument formulated by the Attorney-General under subsection 31 (1) of the Disability Discrimination Act 1992.
- The Transport Standards commenced in 2002 and require most public transport networks and associated infrastructure (apart from trains and trams) to fully comply with the standards by 31 December 2022.
 - the 2017 review found the requirements are unlikely to be achieved within the prescribed timeframes, as upgrades and improvements are not happening at the same rate across modes of transport, or across regional and remote public transport services.
 - the discussion paper for the 2022 statutory review of the Transport Standards sought updated compliance information from operators and providers. Very few operators and providers provided responses that address compliance.
 - through the reform process, a working group has been convened to develop a reporting framework that will provide clear and consistent guidance to operators and providers to support compliance reporting.
- Complaints of disability discrimination may be lodged with the Australian Human Rights Commission which has the power to investigate and attempt to conciliate complaints.

Accessible air travel

- People with disability face barriers when travelling by air. This is evidenced by submissions made to the Royal Commission into Violence, Abuse, Neglect and Exploitation of People with Disability; the 2022 Review of the Transport Standards; and during development of the Aviation White Paper.
- The Aviation White Paper outlines a range of initiatives to address these barriers.
- The government is co-designing new aviation-specific disability standards with people with disability, as a schedule to the Transport Standards. This includes:
 - setting out the obligations that airlines, airports and other aviation service providers have to facilitate and coordinate the passenger journey for people with disability;

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- o requiring airlines to offer passenger assistance profiles that will enable people to communicate accessibility requirements to airlines online, in advance;
 - o reviewing airline policies that limit the number of passengers who require assistance;
 - o producing user guides that outline airlines' and airports' legal requirements under the *Disability Discrimination Act 1992* and the new standards; and
 - o reviewing and publicly reporting on airlines' and airports' compliance with the new standards after the rules come into effect.
- The government will also consult on amendments to the *Civil Aviation (Carriers) Liability Act 1959 (Cth)*, to provide improved remedies for wheelchairs or other mobility devices damaged or lost by domestic airlines.

BackgroundAccessible air travel

- The government released its Aviation White Paper on 26 August 2024, which commits to deliver 56 initiatives to improve the industry's safety, productivity, competitiveness and sustainability.
- Key areas of focus in the Aviation White Paper include improving the customer experience and ensuring passengers' rights are clear and protected. This includes a strong focus on improving travel for people with disability.
- In addition to the aviation-specific disability standards, other relevant Aviation White Paper initiatives supporting accessible air travel include:
 - o establishing an ombuds scheme for the aviation industry (SB24-000296 refers);
 - o delivering a new Aviation Customer Rights Charter;
 - o extending the Remote Airstrip Upgrade Program to include additional funding for safety and accessibility works; and
 - o requiring additional disability access information in airport master plans and Master Development Plans, through amendments to the Airports Regulations 2024.

Financial Information as at 31 January 2025

As at 31 January 2025, the department employed 9.4 FTE staff (5.7 ASL) for the disability standards functions.

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SB25-0000028

SUBJECT: Low Carbon Liquid Fuels**Talking Points**

- The Australian Government's Future Made in Australia agenda includes a commitment to fast-track support for a low-carbon liquid fuel (LCLF) industry, with an initial focus on sustainable aviation fuel and renewable diesel.
- LCLF can help reduce emissions in sectors reliant on liquid fuels that cannot readily electrify in the near-term, including transport (maritime, aviation, heavy vehicles and rail), mining, manufacturing and agriculture.
- In the 2024-25 Budget, the government announced a range of support for the development of a LCLF industry in Australia including:
 - o \$1.7 billion over the next decade in the Future Made in Australia Innovation Fund to support the Australian Renewable Energy Agency to commercialise net zero innovations including \$250 million for low-carbon liquid fuels (announced 6 March 2025).
 - o \$18.5 million over 4 years from 2024-25 to develop a certification scheme for LCLF by expanding the Guarantee of Origin scheme; and
 - o \$1.5 million over two years from 2024-25 to undertake a regulatory impact analysis of the costs and benefits of introducing mandates or other demand-side measures for LCLF.
- The government is funding the \$30 million SAF Funding Initiative, which has approved funding for 5 projects to develop LCLF production capacity in Australia.
- The government consulted on supply and demand side options to support a domestic LCLF industry between 13 June and 18 July 2024. The government is considering outcomes from the consultation process and potential actions to support the development of an LCLF industry in Australia.

Key Issues

- 121 submissions were received on the LCLF Consultation Paper from more than 100 organisations:
 - o 14 submissions came from the agriculture sector;
 - o 23 from heavy vehicle using industry members (construction, mining, ground transport), 17 from aviation stakeholders;
 - o 3 from investment organisations;
 - o 6 from maritime stakeholders; and

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- o 31 from energy or liquid fuel producers, including several with little to no presence in Australia but have expressed interest via Austrade.
- The expansion of the Guarantee of Origin (GO) scheme to cover LCLF was funded as part of the 2024-25 Budget.
 - o the initial phase of the GO scheme focused on renewable hydrogen.
 - o the expanded GO scheme would provide a mechanism to track and verify emissions associated with LCLF in Australia.
 - o the scheme would enable producers to make credible low emissions claims about their products. This will unlock opportunities for trade, decarbonisation and investment.
 - o of the \$18.5 million of funding announced, DITRDCA will receive \$1.335 million in 2024-25 and \$1.334 million in 2025-26 (\$2.689 million over 2 years).
- The government is funding the \$30 million SAF funding initiative, which closed to applications in November 2023, and is administered by the Australian Renewable Energy Agency (ARENA). Further questions should be directed to the Department of Climate Change, Energy, Environment and Water. Support for 5 projects has been announced including:
 - o \$8 million to Australian technology and project developer Licella, \$8 million in funding to Ampol and \$6.1 million to GrainCorp for separate studies to develop renewable fuel alternatives for Australia's airline industry.
 - o \$2.4 million to Viva Energy to enable blended SAF supply into Brisbane Airport for commercial use, and
 - o \$9 million to Jet Zero Australia to determine the viability of its commercial scale alcohol-to-jet LCLF production facility and progress towards a final investment decision.

Background*What are LCLF*

- LCLF are fuels made from biogenic or synthetic sources. The LCLF most frequently discussed are Sustainable Aviation Fuel (SAF) to replace jet fuel and renewable diesel to replace diesel.
- SAF and renewable diesel can be made from a range of biogenic feedstocks, including oilseeds, tallow, used cooking oil, and agricultural and forestry waste. They can also be produced using hydrogen and captured carbon dioxide, although this pathway is not yet commercially viable.

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- Renewable diesel can be used as a 'drop-in' fuel, that is, it can be used unblended without requiring engine modifications. Biodiesel is also an LCLF, but typically requires blending with fossil diesel.
 - any diesel engine can potentially run on a conventional biofuel blend and the Australian diesel fuel standard allows up to 5% biodiesel in pump fuel (the EU allows up to 7%).
 - higher concentrations of conventional biodiesel can cause issues with current infrastructure and engines.
- The term "low carbon liquid fuel" does not mean that LCLF contain chemically less carbon than fossil fuels. The amount of carbon in the fuel is usually the same (although hydrogen-based fuels like ammonia and liquid hydrogen do not contain carbon).
- Tailpipe emissions from LCLF are almost identical to tailpipe emissions from fossil fuels.
- However, the carbon emitted from combusting LCLF is usually the same amount of carbon taken up by biogenic feedstocks or synthetically captured carbon when manufacturing LCLF. This makes LCLF carbon neutral with the exception of the emissions from the production of feedstocks and refining process. These emissions are referred to as lifecycle emissions.
- The shipping industry is looking at several LCLF to reduce emissions including biodiesel, methanol (which can be made biogenically or from hydrogen) and hydrogen fuels like ammonia.

LCLF market in Australia

- The LCLF market in Australia is in the early stages of maturity. Australia does not yet produce SAF or renewable diesel. Existing LCLF facilities are small, and focused on producing ethanol and biodiesel to meet state-based mandates in New South Wales and Queensland.
- In 2021, Australia produced 180 million litres of fuel ethanol and 18 million litres of biodiesel.
- There are a number of potential SAF and renewable diesel facilities that have been announced, although none have reached final investment decision.

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Lead/Support contact: Andrew Johnson/s22(1)(a)(ii)

SB25-000080

SUBJECT: Strategic Fleet**Talking Points – Pilot Program**

- The Australian Government is committed to strengthening Australia's economic sovereignty and national security by establishing a strategic fleet of up to 12 Australian flagged and crewed vessels.
- Supply chain disruptions and geopolitical events in recent years, such as the attacks on shipping in the Red Sea, underline the importance of a resilient maritime sector.
- The strategic fleet will provide important training and employment pathways for Australia's seafaring workforce, helping ensure a pipeline of qualified people are available to secure the operations of Australian shipping and ports for the future.
- The government committed funding in the 2024-25 Budget to establish a 5-year strategic fleet pilot program that will secure the first 3 strategic fleet vessels.
- Vessels in the pilot will be privately owned, commercially operated and available to the government to requisition in times of need.
- Publishing the financial commitment would prejudice future investment decisions and inhibit the government's ability to achieve value for money.
- On 6 September 2024 the Department of Infrastructure, Transport, Regional Development, Communications and the Arts released a Request for Tender (RFT) via AusTender, seeking to establish the Strategic Fleet Pilot Program.
- Ministers are not involved in the conduct of the strategic fleet procurement process consistent with the government's policy as outlined in the Commonwealth Procurement Rules.
- The RFT closed on 29 November 2024 and the department is evaluating the tender applications.

Talking Points – Shipping Legislation Reviews

- Independent Reviews of the *Coastal Trading (Revitalising Australian Shipping) Act 2012* and the *Shipping Registration Act 1981* commenced in August 2024.
- The Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP appointed Ms Lynelle Briggs and Professor Nicholas Gaskell as Co-Chairs of the independent reviews on 20 August 2024.

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- Consultations opened on 3 October 2024 and closed 2 November 2024 for both reviews.
- The final report on the *Shipping Registration Act 1981* and interim report on the *Coastal Trading (Revitalising Australian Shipping Act) 2012* were provided to Minister King on 20 March 2025.

Talking Points – Maritime Skills and Training Initiative

- The government has announced it is investing \$16.9 million to support skills and training in the maritime industry.
- \$14.4 million will support a new maritime skills and training initiative that will give up to 20 trainee seafarers each year, for four years, access to berths to complete sea time required for international certification.
- The program will organise placements for 20 seafarers per year on vessels under contract to Australian Government Agencies and Departments and vessels operated by the private sector, to enable them to obtain the necessary sea time required under the Standards of Training, Certification and Watchkeeping (STCW).
- Implementing mechanisms to increase supply of STCW certified seafarers will help supply match demand, noting that the Strategic Fleet will increase demand for skilled seafarers over the long-term.
- This initiative will respond to Australia's maritime skills shortage and support the implementation and long-term sustainability of the maritime Strategic Fleet.
- \$2.5 million will also flow to the Transport and Logistics Jobs and Skills Council (JSC) to undertake targeted actions to address maritime skills and training issues and to enhance training and assessment capacity for relevant maritime qualifications in the VET sector.

Key Issues*Pilot Program*

- Funding for the pilot is not published to preserve the government's negotiating position.
- The types of vessels that participate will be market led and selected through a competitive, open and transparent process that will ensure the government achieves value for money.

*Legislative Reviews***Contact:** Andrew Johnson**Cleared by:** Paula Stagg, First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 02**Date:** 17/03/2025

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- The Co-Chairs receive a daily rate of \$1,603 (excl. GST) for each official business day they perform work related to the legislative reviews, or \$213.73 per hour (excl. GST) for any part days.
- Allowances for overnight travel and accommodation expenses for the independent reviewers are being administered by the department in accordance with the *Remuneration Tribunal (Official Travel) Determination 2023*.
- Terms of Reference of the reviews are on the department's website.

Maritime Skills and Training Initiative

- Program delivery has not yet been determined.
- The department is working with the Department of Employment and Workplace Relations on implementation arrangements.
- The proposed approach will support sea time for both vocational and tertiary level qualified occupations.

Background

- In October 2022, the Strategic Fleet Taskforce was appointed to guide the government on establishing the fleet.
- The taskforce comprised of Mr John Mullen (Chair), Ms Angela Gillham (MIAL), Mr Paddy Crumlin (MUA), Dr Sarah Ryan (Business), Major-General Jason Walk (Defence).
- The taskforce report and the government's response were publicly released on 8 November 2023.
- The government agreed or agreed in-principle to 12 of the 16 recommendations and commits to further exploration of the remaining four recommendations.
- Industry has been heavily involved in shaping strategic fleet policy through consultation processes, firstly with the Strategic Fleet Taskforce, and then with the department during the development of implementation arrangements.

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Program/Project Start Date:	Oct-22					
Program/Project End Date:	Ongoing					
	2022-23	2023-24*	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	6.291	2.022	6.735	6.626	5.564	27.238
Departmental Resources		0.8				0.8
Less:						
Actual Expenditure YTD at 31 December 2024	2.649	2.464	2.719			
Total Committed Funds at 31 December 2024	N/A	N/A	4.678	N/A	N/A	4.678
Total Uncommitted Funds (balance)	0	0	0	6.626	5.564	12.19

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

* Budget figure includes the internal reallocation of \$0.8m in departmental resources approved for 2023-24.

Financial Information – Full program envelope

- \$26.4 million was allocated in the 2024-25 Budget for the department over 5 years to implement a strategic fleet pilot and continue work on implementing other recommendations from the Strategic Fleet Taskforce, consistent with the Government's response.
- 2027-28 Appropriation Budget: \$4.244m.

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Lead/Support contact: Clare Chapple/Jacinta McDonald

SB25-000072

SUBJECT: Regional Policy**Talking Points**

- Regional investments are made across a range of Australian Government portfolios, as highlighted in annual Regional Ministerial Budget Statements. Investments are guided by the government's Regional Investment Framework (**Attachment A**).
- The Framework does not directly deliver funding, instead it guides policy development and decision-making across 4 priority focus areas:
 - People – e.g. skills, education and training;
 - Places – e.g. delivering infrastructure where and when it is needed;
 - Services – e.g. across communications, health, aviation; and
 - Industries and local economies – e.g. supporting the conditions needed for industries to diversify and grow.
- The Framework informed regional investment included in the 2025-26 Budget. This includes providing additional cost of living support; expanding education and training; strengthening healthcare services; supporting more people into home ownership; investing in critical infrastructure; and seizing opportunities across regional Australia's vast resources and world-leading agriculture sector.
- The 2025-26 Regional Ministerial Budget Statement details new packages and initiatives across all portfolios benefiting regional Australia, building on the Government's previous three Budgets. *[Further detail on the 2025-26 Regional Ministerial Budget Statement is included in SB25-000143].*
- Since its release in the 2023-24 Budget, the Framework has been implemented through:
 - a new Inter-Departmental Committee (IDC) where senior executives across the government consider regional priorities for an upcoming Budget or MYEFO context.
 - a refreshed Deputy Senior Officials Meeting (DSOM), supporting collaboration across the 3 levels of government.
 - the first State of Australia's Regions report, drawing together data and qualitative insights to provide a snapshot of some of the priority contemporary issues for regional Australia, and supporting evidence based and locally informed decisions under the Framework – released on 6 February 2024.
 - a revised Regional Development Australia (RDA) Charter, refocusing the network's local engagement and support around the Framework's priority focus areas – released on 28 July 2023.
 - an updated Regional Australia Impact Statement process, embedding the principles and priorities of the Framework in regional investment proposals – released in July 2023.

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Lead/Support contact: Clare Chapple/Jacinta McDonald

SB25-000072

BackgroundThe Regional Investment Framework

- The Framework's guiding principles and focus areas for regional investment reflect the government's priorities. The Framework was informed by evidence that indicates coordinated and place-based investment delivers better outcomes in regional development¹, as well as intelligence through existing regional networks, such as RDA committees.

Attachments**Attachment A:** Regional Investment Framework

¹ OECD (2022), "Making the most of public investment to address regional inequalities, megatrends and future shocks", OECD Regional Development Papers, No. 29, OECD Publishing, Paris, <https://doi.org/10.1787/8a1fb523-en>.

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Regional Investment Framework

The Australian Government's approach to supporting strong and sustainable regions.

Purpose

The Framework is a new approach to how the Australian Government delivers regional investment – valuing local voices and priorities, being informed by and building the evidence, operating with flexibility, integrity and transparency, and coordinating across governments to make investments work better for regions. It provides an integrated and coordinated framework for regional development regardless of a region's economic circumstances.

Guiding Principles – applied across all Australian Government investments in all regions

- ✓ Realising the Government's ambition of "no one held back and no one left behind" requires specific regional investment across all portfolios.
- ✓ Australia's regions and their economies are diverse, with each having unique strengths and challenges.
- ✓ Delivering on the potential of regional Australia requires building on each region's unique strengths, including helping regions undergoing significant economic change to transition or adapt to specific structural challenges.
- ✓ Place-based decision making that draws on the experience of local government alongside regional bodies must guide investment in our regions.

Priority Focus Areas – our investments in regions will have key objectives across all Australian Government portfolios

- ✓ Meeting the needs of, and providing opportunities for, First Nations people.
- ✓ Supporting the transformation to a net zero economy and decarbonisation.
- ✓ Achieving gender equality.

Investing in People 	Investing in Places 	Investing in Services 	Investing in Industries and Local Economies 
<i>Putting people at the forefront of growth, with local voices influencing decision making.</i>	<i>Targeted and place-based investment that enables communities to thrive.</i>	<i>Investment in regional services with a focus on improving quality and accessibility.</i>	<i>Ensuring regional industries and economies are positioned for sustainable growth.</i>
✓ Listening to local voices and partnering with communities. ✓ Targeted investment in skills, education, training and local leadership capacity.	✓ Supporting adaptive, accessible, sustainable and liveable regions. ✓ Delivering infrastructure where and when it is needed.	✓ Enhancing connectivity, accessibility and equity of services. ✓ Investment including across communications, health, water, and transport.	✓ Investment to help activate economic and industry growth. ✓ Supporting the conditions needed for industries to diversify and grow.

Implementation



The Framework guides the Government's approach to design and delivery of regional initiatives. It will influence decision making in Budget processes, drive meaningful collaboration across and between governments, embed data and evidence to support better outcomes, and ensure local voices are heard and influence responses.

Informed Investment

- The Commonwealth's Budget and Mid-Year Economic and Fiscal Outlook processes will ensure the Framework is influencing Government decision making.
- Agencies across the Commonwealth will embed the Framework's principles and priorities in their proposals, with the support of a refreshed Regional Australia Impact Statement process.

Coordination and Collaboration

- A new and regular forum for engagement and collaboration between Australian Government agencies will ensure investments are complementary and coordinated.
- The Commonwealth will work in genuine partnerships with local and state and territory governments through refreshed, regular forums - supporting joined-up outcomes.

Insights and Intelligence

- Local insights, data and intelligence will be central to decision making, drawing on a broad range of groups and networks, such as local government and Regional Development Australia committees.
- Local insights, data and intelligence will contribute to evidence-based decision making and delivery of regular State of the Regions reports.

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Lead/Support contact: Clare Chapple/Jacinta McDonald

SB25-000143

SUBJECT: Regional Ministerial Budget Statement**Talking Points**

- Regional Ministerial Budget Statements highlight how portfolios across the Australian Government support and strengthen regional communities and economies through Budget measures.
- The 2025-26 Regional Ministerial Budget Statement showcases the government's Regional Investment Framework in action, outlining an approach that values local voices and priorities, is informed by evidence, operates with flexibility, integrity and transparency, and coordinates across governments to maximise outcomes.
- Building on the government's previous 3 Budgets, initiatives in the 2025-26 Regional Ministerial Budget Statement span improving service delivery, helping with the cost of living, keeping regional Australia connected, and investing in strong economic futures for regional Australia.
- These initiatives are government-wide – including across health, education, telecommunications, industry, resources, agriculture and the environment. *[Questions related to initiatives outside infrastructure, transport, regional development and territories are best directed through relevant committees].*
- Key new infrastructure, transport and regional development initiatives detailed in the 2025-26 Regional Ministerial Budget Statement include:
 - investments as part of the government's 10-year infrastructure investment pipeline of over \$120.0 billion, including:
 - \$7.2 billion towards safety upgrades on the Bruce Highway in Queensland
 - \$1.1 billion for the Western Highway corridor in Victoria, including \$100.0 million to upgrade the intersection with Brewery Tap Road in Warrenheip
 - \$200.0 million towards duplicating priority sections of the Stuart Highway between Darwin and Katherine in the Northern Territory
 - \$200.0 million towards safety upgrades on the Arthur Highway in Tasmania
 - \$40.0 million for the Main South Road Upgrade – Myponga to Yankalilla in South Australia
 - \$30.0 million to plan for a potential rail bypass of Wagga Wagga in New South Wales.
 - a commitment to securing regional aviation, with the government purchasing \$50.0 million of debt owed by Rex to Rex's largest creditor and providing an \$80.0 million loan facility to the Administrators of Rex to support Rex to continue to operate its regional network through the voluntary administration period. This recognises the critical role of the Rex network in supporting connection to regional economies, tourism and access to vital medical and other services.

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SB25-000143

- o \$250.0 million to accelerate the pace of Australia's growing domestic low carbon liquid fuels industry, as part of the \$1.7 billion Future Made in Australia Innovation Fund. The development of low carbon fuels will drive economic and jobs growth in regional areas, including supporting diversification in agriculture, and making good use of excess foodstock from crops, sugarcane and waste products.
- o \$2.0 million to support the Regional Australia Institute to extend its regional research and local capability development activities to improve outcomes for regional communities.
- The government's investments across our first term demonstrate our commitment to building regional Australia's future – by relieving pressures on families and businesses, improving access to the services and support regional people need, unlocking more regional jobs, ensuring regional people can train and reskill across in-demand and emerging industries, and supporting regional economies to grow and diversify.

Background

- A Regional Ministerial Budget Statement has been released as part of the Budget papers by Australian Government ministers responsible for regional development almost every year since 1996.
- Since the 2023-24 Budget, the Regional Ministerial Budget Statement has outlined regional investment in line with the government's Regional Investment Framework, detailing regional investment across the focus areas of people, places, services, and industries and local economies.
- The government's 4 Regional Ministerial Budget Statements have included a total of around 561 new regional initiatives and packages, with numbers varying each year:
 - o October 2022-23 Budget – 220
 - o 2023-24 Budget – 129
 - o 2024-25 Budget – 134
 - o 2025-26 Budget – 78 *[note this figure was not published in this year's Statement]*.
- The 2025-26 Regional Ministerial Budget Statement was delivered jointly by the Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP, and the Minister for Regional Development, Local Government and Territories, the Hon Kristy McBain MP.

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Lead/Support contact: Clare Chapple/Michael Gregory

SB25-000071

SUBJECT: Regional Development Australia Committees**Talking Points**

- The role of Regional Development Australia Committees (RDAs) is set out in a Ministerial Charter. The current Charter (**Attachment A**) came into effect on 27 July 2023.
- The Charter focuses RDA activities on supporting the successful implementation of the Australian Government's Regional Investment Framework (RIF), which guides investment in people, places, services, and industries and local economies.
- Each RDA has a Funding Agreement covering the period 1 January 2021 to 30 June 2025.
- Chair appointments for new terms were made by the Hon Kristy McBain MP, Minister for Regional Development, Local Government and Territories, in conjunction with State funding partners where applicable, in February 2025 (refer **Attachment B**).
- The new appointment terms run from 1 April 2025 to 31 December 2027 (with the exception of the RDA Brisbane term which runs from 1 July 2025 to 31 December 2027).
- On 29 October 2024, Minister for Regional Development, Local Government and Territories, the Hon Kristy McBain MP announced that the Australian Government intends to offer RDAs a new Funding Agreement for the period 1 July 2025 to 30 June 2030. A draft agreement was provided to RDAs for their consideration on 13 March 2025, with comments to be provided by 27 March 2025. Newly appointed Chairs from 1 April will also be provided an opportunity to provide further comments.

RDA Chair Appointments

- On 27 November 2024, the Department of Infrastructure, Transport, Regional Development, Communications and the Arts advised RDAs that the minister would shorten the terms of Chairs by 3 months to conclude on 31 March 2025; except those Chairs appointed on or after 1 January 2024, of which there are seven.
 - Chair terms that commenced on or after 1 January 2024 were not advertised given these positions had recently been filled.
- Applications for 42 Chair positions opened on 28 November 2024 and closed on 23 December 2024 with 99 applications received.
- The Minister for Regional Development, Local Government and Territories is the delegate for Chair appointments.

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- o the department does not make recommendations regarding Chair appointments, however, it does comment on applicant suitability based on whether the selection criteria has been adequately addressed.

Background

- RDAs are incorporated associations responsible for their own activities and employment arrangements, in line with their funding obligations and Rules of Association. The exception is the 6 Victorian RDAs, which are independent non-incorporated advisory bodies of the Victorian Government.
- RDAs receive funding via agreements with the government which run from 1 January 2021 to 30 June 2025. The Victorian RDAs receive their funding via a single agreement with the Victorian Government.
- RDA Chairs are appointed by the responsible government minister. Victorian appointments are made in conjunction with the responsible state minister, and South Australian (SA) appointments are made in conjunction with the responsible state minister and the President of the Local Government Association of SA.

Financial Information as at 31 December 2024

Program Start Date:	July 2009					
Program End Date:	Ongoing					
	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Appropriation Budget	21.0	21.9	22.4	23.1	23.5	111.9
Less:						
Actual Expenditure YTD at 31 December 2024	20.9	18.0				38.9
Total Committed Funds at 31 December 2024	0.0	3.2	0.0	0.0	0.0	3.2
Total Uncommitted Funds (balance)	0.1	0.7	22.4	23.1	23.5	69.8

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Financial Information as at 26 March 2025

	2023-24	2024-25	2025-26	2026-27	2027-28	TOTAL
<i>Changes in the 2025-26 Budget</i>	0.0	0.0	-0.0	-0.1	0.0	0.0
Post-Budget Appropriation (\$m)	21.0	21.9	22.3	23.0	23.5	111.7

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- In the 2025-26 Budget, the RDA appropriation reflects adjustments for indexation and publication of the forward estimate for 2028-29.

Attachments

- **A:** RDA Charter
- **B:** Chair appointment decision dates
- **C:** Key governance responsibilities of the Government and RDA

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Attachment A



Regional Development Australia Charter

The Albanese Government's vision for regional Australia is one of strong, connected regions that shape our economic growth and wellbeing; are resilient and responsive to economic and environmental shocks; are inclusive, vibrant and diverse. Regions that our First Nations people have every opportunity to engage in and shape, and where people, businesses and investments thrive.

Regional Development Australia Committees (RDAs) are critical to the delivery of this vision, including supporting the successful implementation of the Australian Government's Regional Investment Framework (RIF), which will guide a more coordinated approach to regional development, underpinned by local engagement.

RDAs play a role in helping to drive economic growth, innovation and entrepreneurship in regions through facilitating investment in community, industry and the environment. RDAs assist to bridge the regional development gaps in regions by working with a broad range of stakeholders across sectors and supporting the delivery of identified Australian Government strategic priorities.

As representatives of their local communities, RDAs will:

- focus their activities and strategy on delivery of the RIF in their region, including investment in people, places, services, and industries and local economies
- support regional stakeholders, including local government and the not-for-profit-sector, to seek grant opportunities that advance strategic regional priorities
- support decarbonisation efforts and the transformation to a net zero economy and enable regional linkages between sectors to achieve these aims
- build the evidence for economic development, including innovation and diversification strategies
- facilitate meaningful engagement across the three levels of government to ensure investments deliver better outcomes for regions, and
- contribute relevant data and local intelligence to support the evidence base to inform regional development strategies, program design and policy responses.

RDAs use their local, cross-sector expertise and regional voice to:

- collaborate with integrity, transparency, respect and accountability
- engage with diverse communities, especially First Nations people
- support the Government's ambition of 'no one held back and no one left behind', and
- support gender equality opportunities in their regions.

Minister for Regional Development, Local Government and Territories

28 July 2023

Attachment B

RDA Chair appointment decision dates

Please note, no suitable applicants were identified for the Chair positions for RDA Far West (NSW) and RDA Logan and Redlands (QLD). The department has authority from the Minister for these positions to be re-advertised during the coming months.

Jurisdiction	RDA	Decision date
NSW	Central Coast	20 February 2025
NSW	Central West	20 February 2025
NSW	Hunter	13 February 2025
NSW	Mid North Coast	13 February 2025
NSW	Murray	20 February 2025
NSW	Northern Inland	13 February 2025
NSW	Northern Rivers	13 February 2025
NSW	Orana	13 February 2025
NSW	Riverina	20 February 2025
NSW	Sydney	20 February 2025
NT	Northern Territory	4 February 2025
Qld	Brisbane	20 February 2025
Qld	Central and Western Queensland	20 February 2025
Qld	Darling Downs South West	20 February 2025
Qld	Gold Coast	13 February 2025
Qld	Ipswich and West Moreton	13 February 2025
Qld	Townsville and North West QLD	13 February 2025
Qld	Tropical North	13 February 2025
Qld	Wide Bay Burnett	13 February 2025
SA	Adelaide Hills, Fleurieu and Kangaroo Island	20 February 2025
SA	Adelaide Metropolitan	20 February 2025
SA	Barossa Gawler Light Adelaide Plains	20 February 2025
SA	Eyre Peninsula	20 February 2025
SA	Limestone Coast	20 February 2025
SA	Murraylands and Riverland	20 February 2025
SA	Yorke and Mid North	20 February 2025
Tas	Tasmania	4 February 2025
Vic	Grampians	20 February 2025
Vic	Hume	20 February 2025
Vic	Loddon Mallee	20 February 2025
Vic	Melbourne	20 February 2025
WA	Goldfields Esperance	20 February 2025

Jurisdiction	RDA	Decision date
WA	Great Southern	20 February 2025
WA	Kimberley	20 February 2025
WA	Mid West and Gascoyne	20 February 2025
WA	Peel	20 February 2025
WA	Perth	20 February 2025
WA	Pilbara	20 February 2025
WA	South West	20 February 2025
WA	Wheatbelt	20 February 2025

Attachment B

Key governance responsibilities of the Government and RDAs are summarised below:

Ministerial Responsibilities	Australian Government Responsibilities	RDA Responsibilities
Appointment, extension and removal of Chair. ¹	Directing an RDA to remove a staff member from working on Funding Agreement activities.	Appointment, extension and removal of Deputy Chair after seeking Minister's agreement.
Agreement to the appointment, extension and removal of Deputy Chairs.	Reviewing information provided by RDAs to validate performance and acquit program funding.	Abiding by the Code, and enforcing disciplinary action against the Deputy Chair (after consulting the Minister), members and staff if necessary.
Enforcing disciplinary action against a Chair for breaches of the Code of Conduct and Ethics for Committee Members and Personnel (the Code).	Conducting audits where necessary.	Engagement and management of staff, including a Director of Regional Development.
Agreeing to disciplinary action against a Deputy Chair for breaches of the Code.	Acting to terminate the Funding Agreement with or without default by an RDA, if required.	Appointment, extension and removal of members.
	Making payments to RDAs when milestones are met.	Management of day-to-day affairs, including ensuring there are effective governance arrangements.
		Provision of certain information to the department, including an annual business plan and budget, an annual report, audited financial statements and a funding acquittal.
		Ensuring compliance with relevant laws.

¹ In SA and Victoria, appointment decisions are made in conjunction with the State Minister for Regional Development. In SA, decisions are made also in conjunction with the President of the Local Government Association of SA.

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Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple/Michael Gregory

SB25-000070

SUBJECT: Local Government – Engagement and Financial Assistance**Talking Points**Funding

- The Australian Government supports local governments through multiple portfolios.
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts administers the government's key direct investment in local government, which in 2024–25 includes:
 - o \$3.3 billion through the Financial Assistance Grant program (figure includes the \$2.8 billion paid early to councils on 28 June 2024).
 - o \$650.0 million through the Roads to Recovery program.
 - o up to \$750.0 million for eligible projects under Phase 4 of the temporary Local Roads and Community Infrastructure Program.

Engagement

- The re-established Australian Council of Local Government convened in Canberra for the second time on 5 July 2024, bringing local and federal government leaders together with more than 800 attendees.
- The Australian Local Government Association is invited periodically to participate in both National Cabinet and the Council on Federal Financial Relations.
- The Minister for Regional Development, Local Government and Territories, the Hon Kristy McBain MP, chairs the Local Government Ministers' Forum, where ALGA joins state, territory and Australian Government ministers for local government to discuss the challenges facing councils

Parliamentary Inquiry

The more than 280 written submissions and 16 public hearings held for the inquiry into local government sustainability have allowed the House of Representatives Standing Committee on Regional Development, Infrastructure and Transport to consider the broadest possible range of perspectives on the issues.

- The Committee released an interim report on 14 February 2025 which summarises key themes in the evidence provided but does not make any recommendations.

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Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple/Michael Gregory

SB25-000070

Key PointsEngagement

- The second Australian Council of Local Government meeting followed the success of the inaugural event on 16 June 2023.
- The Local Government Ministers Forum (LGMF) last met on 1 November 2024 in Melbourne, with plans for the next meeting to be held virtually in April 2025.
- The current focus of the LGMF workplan is on supporting local government financial sustainability.
- The department provides guidance to other government departments on the needs, priorities and challenges of local government across portfolios.
- The department has strong collaborative relationships with local government associations, and state and territory colleagues at the ministerial, senior executive and officer levels.

Parliamentary Inquiry

- On 21 March 2024 (following a referral from the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government), the House of Representatives Standing Committee on Regional Development, Infrastructure and Transport (the Committee) announced that it will inquire into and report on local government sustainability (the Inquiry).
- Issues raised with the Inquiry through submissions or hearings are best assessed by the Committee, which may access the totality of the evidence presented to draw appropriate conclusions. The department is assisting the Committee by providing written and verbal evidence as required.
- The period for public submissions to the Inquiry closed on 31 May 2024. The department made an initial submission to the Inquiry on 14 May 2024 which described Commonwealth support for the local government sector.
- The department also attended a public hearing on 30 May 2024.
- On 18 December 2024, the department submitted a supplementary submission, to provide additional reflections as observed by the department, including through its diverse engagement with state, territory and local governments, on the key issues identified by submissions to the Inquiry.

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Lead/Support contact: Clare Chapple/Michael Gregory

SB25-000070

Financial Information as at 31 December 2024**FINANCIAL ASSISTANCE GRANT PROGRAM**

Program/Project Start Date:	1 July 1974					
Program/Project End Date:	Ongoing					
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget	509.2*	3,452.7	3,588.1	3,724.0	3,863.3	15,137.3
Less:						
Actual Expenditure YTD at 31 December 2024	253.4	0	0	0	0	253.4
Total Committed Funds at 31 December 2024	255.8	3,452.7	3,588.1	3,724.0	3,863.3	14,883.9
Total Uncommitted Funds (balance)	0	0	0	0	0	0

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.
- Appropriation Budget figures include 2024-25 MYEFO updates

** \$2.78 billion was brought forward from 2024-25 and paid to jurisdictions on 28 June 2024*

SUPPLEMENTARY FUNDING FOR SOUTH AUSTRALIAN ROADS

Program/Project Start Date:	1 July 2004					
Program/Project End Date:	Currently 30 June 2026					
	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	2028-29 \$m	TOTAL \$m
Appropriation Budget	20.0	20.0				40.0
Less:						
Actual Expenditure YTD at 31 December 2024	20.0	0				20.0
Total Committed Funds at 31 December 2024	0	20.0				20.0
Total Uncommitted Funds (balance)	0	0				0

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

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Lead/Support contact: Clare Chapple/Jennie Hood

SB25-000065

SUBJECT: Growing Regions Program**Talking Points**

- In the October 2022-23 Federal Budget, the Australian Government committed \$600.0 million for the Growing Regions program (the program) to deliver community and economic benefits through investment in community-focused infrastructure that revitalises regions and enhances amenity and liveability throughout regional, rural and remote Australia.
- The program provides project funding of between \$500,000 and \$15.0 million to eligible local government entities and incorporated not-for-profit organisations.
- The program is being delivered through 2 funding rounds, as an open competitive process, over 4 years.
 - on 16 May 2024, 40 successful projects from Growing Regions Round 1 were announced, providing \$206.6 million in Australian Government funding.
 - in January 2025, 72 projects from Growing Regions Round 2 were announced, providing \$386.7 million in Australian Government funding.
- The Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP is the decision maker for the program.
- Project funding for the Growing Regions program will be provided to successful proponents through state and territory governments, in line with the Program Guidelines and the Growing Regions Program Schedule – Infrastructure Federation Funding Agreement (FFA).
 - under these arrangements, the government will provide program funding to state and territory governments who will be responsible for working with approved project proponents to prepare and execute a funding agreement, and make payments based on agreed milestones.
- In 2024, the Australian National Audit Office (ANAO) published 2 performance audit reports on the Growing Regions program:
 - the first report on the Design of the Growing Regions Program was published on 29 May 2024.
 - the second report on the Implementation and Award of Funding for the Growing Regions Program was published on 14 November 2024.

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SB25-000065

Key Points

- Program funding must be used to construct new, expanded or upgraded capital works projects in regional, rural and remote areas that are outside the Greater Capital City Statistical Areas (GCCSAs) as defined by the Australian Bureau of Statistics.
- Across the Growing Regions program and Thriving Suburbs program (SB24-000338), all areas of Australia have had access to a funding opportunity to construct new community infrastructure or expand or upgrade existing infrastructure for wider community benefit.
- All states and territories have signed the Growing Regions Program FFA Schedule. With the announcement of successful projects for Round 2, the Growing Regions Program FFA Schedules are being updated to include the projects that will be provided to the states.

Table 1: Growing Regions program – projects and funding by jurisdiction

State	Number of Projects			Australian Government Project Funding			Total Administration Funding (R1&2)	Total Funding (inclusive of Administration Funding (R1&2))
	Round 1	Round 2	Total	Round 1	Round 2	Total		
NSW	10	16	26	\$43,052,992	\$79,152,477	\$122,205,469	\$1,372,055	\$123,577,524
VIC	8	8	16	\$53,004,470	\$25,166,976	\$78,171,446	\$931,714	\$79,103,160
QLD	9	25	34	\$52,983,125	\$159,639,165	\$212,622,290	\$2,276,223	\$214,898,513
SA	7	5	12	\$23,002,015	\$11,488,163	\$34,490,178	\$494,902	\$34,985,080
WA	5	13	18	\$23,547,533	\$89,282,481	\$112,830,014	\$1,278,300	\$114,108,314
TAS	1	3	4	\$11,000,000	\$16,062,960	\$27,062,960	\$420,630	\$27,483,590
NT	0	2	2	0	\$5,895,947	\$5,895,947	\$208,959	\$6,104,906
TOTAL	40	72	112	\$206,590,135	\$386,688,169	\$593,278,304	\$6,928,783	\$600,261,087

The Australian Capital Territory is not geographically eligible for the Growing Regions program

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SB25-000065

Background

- On 26 July 2024, the Prime Minister authorised the extension of the Growing Regions program from 30 June 2026 to 30 June 2027 and the reallocation of \$93.4 million in uncommitted funds from Round 1 to Round 2, bringing the total funding envelope for Round 2 to \$393.4 million.

Round 1

- Round 1 of the program was open from 5 July 2023 to 15 January 2024 and had a two-stage application process: Stage one - Expression of Interest (EOI), and Stage two - full application.
- The Business Grants Hub in the Department of Industry, Science and Resources assessed all EOIs and full applications.
 - a 6-member multi-party Parliamentary panel, comprised of regional Members of Parliament and Senators, assessed eligible applications against EOI criterion 2: *"How does your project align with regional priorities for the area?"*.

Round 2

- Round 2 of the program was from 5 September 2024 to 10 October 2024 and had a single stage application (full application only).
- The Business Grants Hub in the Department of Industry, Science and Resources accepted applications and assessed the eligibility for all applications received.
- The department conducted an initial merit assessment of the eligible applications against the 3 assessment criteria outlined in the Program Guidelines.
- All eligible applications were also merit assessed by the multi-party Parliamentary panel against the same 3 assessment criteria.

ANAO Audit of the Growing Regions program

- The first performance audit report found that the design of the Growing Regions program was largely effective. The ANAO provided 2 recommendations to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts relating to performance targets, and developing appropriate advice to government.
 - the department agreed in principle to both recommendations.
- The second performance audit report found that the implementation and award of funding for Round 1 of the Growing Regions program was largely effective. The ANAO provided 2 recommendations to the department relating to identifying in the program

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guidelines how to assess ineligible project types and expenditure to ensure that successful projects reflect the program's policy intent and objectives, and ensuring transparency of assessment processes by applying the processes as set out in the program guidelines.

- o the department agreed to both recommendations.

Table 2: Financial Information as at 31 December 2024

Program Start Date:	2023-24					
Program End Date:	30 June 2027					
	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Appropriation Budget ¹	0	607.1	0	0	0	607.1
Less:						
Actual Expenditure YTD at 31 December 2024 ³	0	209.6	0	0	0	209.6
Total Committed Funds at 31 December 2024 ²	0	0	0	0	0	0
Total Uncommitted Funds (balance)	0	397.5	0	0	0	397.5

¹ Figures include Growing Regions Rounds 1 & 2 FFA administrative costs to states/territories of: 1% of project funding + one off \$150,000 per state/territory with successful projects being funded.

² Program-specific Schedules have been executed to the Infrastructure FFA. Committed funds relate to funds the Australian Government has committed under these FFA schedules to fund state and territory governments.

³ Actual expenditure relates to payments made to state and territory governments under the FFA schedules, not payments made by the state and territory governments to proponents.

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Lead/Support contact: Jennie Hood

SB25-000069

SUBJECT: Delivery of legacy regional programs**Talking Points**

- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts is continuing to implement 6 regional programs initiated under the previous Australian Government:
 - **Building Better Regions Fund (BBRF)** - supports investment-ready long-term projects in regional communities.
 - **Community Development Grants Programme (CDG)** - supports infrastructure that promotes stable, secure and viable regional communities.
 - **Regional Recovery Partnerships (Partnerships)** - coordinated investments with other levels of government to support recovery and growth in 9 regions.
 - **Rebuilding Regional Communities (RRC)** - a stream within the Strengthening Rural Communities program, managed by the Foundation for Rural and Regional Renewal.
 - **Securing Raw Materials (SRM)** - provides businesses with up to \$5 million to relocate or expand into regional Australia and partner with a regional university or research organisation to research or develop innovative and locally sourced raw materials.
 - **Stronger Communities Programme (SCP Rounds 1-9)** - provides grants to community organisations and local governments for projects that deliver social benefits for local communities.
- In addition, implementation of a further 5 regional programs initiated under the previous government has now been completed:
 - **Building Resilient Regional Leaders Initiative (BRRLi)** - delivered place-based leadership training in regional communities to allow regional leaders to develop leadership and resilience skills to support their local communities.
 - **Regional Cooperative Research Centres Projects (RCRC-P)** - supported short-term (up to 3 years) industry-led collaborations.
 - **Regional Growth Fund (RGF)** - supported major transformational projects, which in turn supports long-term economic growth and the creation of jobs in regions.
 - **Regional Jobs and Investment Packages (RJIP)** - provided matched funding for projects that helped grow regional economies.
 - **National Stronger Regions Fund (NSRF)** – supported funding investment-ready projects particularly disadvantaged regions.

Key Points

- Many grantees across all programs have had difficulties completing their projects within the timeframe, due to factors including supply chain issues, labour shortages, cost escalations in the current inflationary environment and natural disasters.

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SB25-000069

- The department and/or the relevant Grants Hubs are working with grantees to ensure projects can be delivered within their program appropriation period.

Financial Information as at 31 December 2024

COMMUNITY DEVELOPMENT GRANTS (CDG)

Program/Project Start Date:	2013-14					
Program/Project End Date:	2025-26					
	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Appropriation Budget	221.5	327.2	216.6	0.0	0.0	765.4
Less:						
Actual Expenditure YTD at 31 December 2024	221.5	90.7				312.3
Total Committed Funds at 31 December 2024	0.0	252.8	91.7	0.0	0.0	344.5
Total Uncommitted Funds (balance)	0.0	-16.3*	124.9	0.0	0.0	108.6

Notes: Total Committed funds relate to remaining funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient. Total Committed funds does not include payments already made as they are reflected separately (Actual Expenditure YTD). Total column may contain rounding variances. Table data does not cover full life of program.

*Note: This figure is negative (indicating an overcommitment in 24-25) due to the out of session movement of funds for CDG having been approved on 18/9/24, so the appropriation for 24-25 was reduced and now the contractual variations to move milestones into 25-26 are being progressed.

Financial Information as at 26 March 2025

	2023-24	2024-25	2025-26	2026-27	2027-28	TOTAL
Changes in the 2025-26 Budget	0.0	-1.8	-3.5	0.0	0.0	0.0
Post-Budget Appropriation (\$m)	221.5	325.4	213.1	0.0	0.0	760.0

In the 2025-26 Budget, -\$1.845m in 2024-25 for the ACT Jewish Museum CDG1630 being moved to Home Affairs, and -\$3.5m in 2025-26 for the QLD Holocaust Museum and Education Centre CDG1619 being moved to SPP.

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SB25-000069

Financial Information as at 31 December 2024

BUILDING BETTER REGIONS FUND (BBRF)

Program/Project Start Date:	2017-18					
Program/Project End Date:	2024-25					
	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Appropriation Budget	167.5	140.5	0.0	0.0	0.0	308.0
Less:						
Actual Expenditure YTD at 31 December 2024	167.5	70.6				238.1
Total Committed Funds at 31 December 2024	0.0	41.1	0.0	0.0	0.0	41.1
Total Uncommitted Funds (balance)	0.0	28.8	0.0	0.0	0.0	28.8

Notes: Total Committed funds relate to remaining funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient. Total Committed funds does not include payments already made as they are reflected separately (Actual Expenditure YTD). Total column may contain rounding variances. Table data does not cover full life of program.

Financial Information as at 31 December 2024

REGIONAL COOPERATIVE RESEARCH CENTRES PROJECTS (RCRC-P)

RCRC-P Program Start Date:	2020-21					
RCRC-P Program End Date:	2024-25					
	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Appropriation Budget	0.4	0.2	0.0	0.0	0.0	0.6
Less:						
Actual Expenditure YTD at 31 December 2024	0.4	0.2				0.6
Total Committed Funds at 31 December 2024	0.0	0.0	0.0	0.0	0.0	0.0
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

Notes: In December 2024, the last project was finalised and the program has ended.

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SB25-000069

Financial Information as at 31 December 2024

SECURING RAW MATERIALS (SRM)

SRM Program Start Date:	2020-21					
SRM Program End Date:	2024-25					
	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Appropriation Budget	10.5	4.6	0.0	0.0	0.0	15.1
Less:						
Actual Expenditure YTD at 31 December 2024	6.7	0.4				7.1
Total Committed Funds at 31 December 2024	0.0	4.2	0.0	0.0	0.0	4.2
Total Uncommitted Funds (balance)	3.8	0.0	0.0	0.0	0.0	3.8

Notes: In November 2024, uncommitted funds of \$5.42 million were reappropriated to offset the Community Infrastructure Programs. This reduced the 2024-25 Appropriation Budget from \$10.00 million to \$4.58 million (rounded to \$4.6 million in the above table).

Financial Information as at 31 December 2024

STRONGER COMMUNITIES PROGRAM (SCP)

Program/Project Start Date:	2015-16					
Program/Project End Date:	2025-26					
	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Appropriation Budget	18.81	22.65	0.00	0.00	0.00	41.46
Less:						
Actual Expenditure YTD at 31 December 2024	17.87	0.00	0.00			17.87
Total Committed Funds at 31 December 2024	0.00	0.00	0.00	0.00	0.00	0.00
Total Uncommitted Funds (balance)	0.94	22.65	0.00	0.00	0.00	23.59

Notes: Total Committed funds relate to remaining funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient. Total Committed funds does not include payments already made as they are reflected separately (Actual Expenditure YTD). Total column may contain rounding variances. Table data does not cover full life of program.

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2025 - 2026 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Jennie Hood

SB25-000069

Program data as at 31 December 2024

Program	Program Start	Program End	Number of Approved Projects (all rounds)	Total funding \$m	Total expenditure to date \$m
BBRF	2016-17	2024-25	1,292	1,050.0	972.6
CDG	2013-14	2025-26	1,481*	2,404.9**	1,951.8
Partnerships	2020-21	2026-27	22	90.0	90.0
BRRLi	2021-22	2024-25	1	5.0	5.0
RRC	2021-22	2024-25	1	5.7	5.7
SRM	2020-21	2024-25	8	29.4	25.4
RCRC-P	2020-21	2024-25	2	5.8	5.8
SCP	2015-16	2025-26	17,487	188.9	165.2
RGF	2017-18	2023-24	17	224.7	223.5
RJIP	2017-18	2022-23	233	184.2	184.2
NSRF	2015-16	2020-21	225	581.4	581.4

*-1 project (CDG1619 QLD Holocaust Museum and Education Centre) for 2025-26 Budget decisions (still counting CDG1630 as the Department part-paid ACT Jewish Museum).

**Less \$5.3m for 2025-26 Budget decisions.

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Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple/Jennie Hood

SB25-000068

SUBJECT: Thriving Suburbs**Talking Points**

- In the 2023-24 Budget, the Australian Government committed funding to establish the Thriving Suburbs Program, to enhance livability, bolster social cohesion and support local amenity in urban, suburban and peri-urban communities across Australia.
- The Thriving Suburbs Program has been allocated \$350.0 million over 3 years from 2024-25 to 2026-27 and provides project funding of between \$500,000 and \$15.0 million to eligible incorporated not-for-profit organisations and local government entities.
- The program opened for applications on 27 July 2024 and closed on 2 September 2024.
 - The Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP is the decision maker for the program.
- The minister approved 70 projects, providing over \$317.0 million of funding.
 - successful projects were announced on a state-by-state basis between 2- 14 December 2024.
- Project funding will be provided to successful proponents through state governments, in line with the terms and conditions set out in the Program Guidelines and the Thriving Suburbs Program Schedule - Infrastructure Federation Funding Agreement.
 - under these arrangements, state and territory governments are responsible for working with approved project proponents to prepare and execute a funding agreement, and make payments based on agreed milestones.

Key Points

- Program funding must be used to construct new, expanded or upgraded capital works projects in urban, suburban and peri-urban communities inside the Greater Capital City Statistical Areas (GCCSAs) as defined by the Australian Bureau of Statistics.
- Across the Thriving Suburbs program and the Growing Regions program (**SB24-000146**), all areas of Australia have had access to a funding opportunity to construct new community infrastructure or expand or upgrade existing infrastructure for wider community benefit.
- All states and territories have signed the Thriving Suburbs Program FFA Schedule. Upated Schedules, including the successful projects and approved funding, have been executed with all relevant states.

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Lead/Support contact: Clare Chapple/Jennie Hood

SB25-000068

Table 1: Successful Thriving Suburbs Program projects by state

State	No of projects	Australian Government funding
ACT	0	0
NSW	15	\$61,568,898
NT	0	0
QLD	6	\$11,762,179
SA	9	\$33,714,784
TAS	1	\$2,200,000
VIC	26	\$129,406,874
WA	13	\$79,003,790
TOTAL	70	\$317,656,525

Background

- The Thriving Suburbs Program Forecast Funding Opportunity was released 16 May 2024.
- The Business Grants Hub in the Department of Industry, Science and Resources accepted applications and assessed the eligibility for all 235 applications received.
- The department conducted an initial merit assessment of the 80 eligible applications against the three assessment criteria outlined in the Program Guidelines.
- All eligible applications were also merit assessed by the multi-party Parliamentary panel against the same three assessment criteria.

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SB25-000068

Table 2: Financial Information as at 31 December 2024:

Program/Project Start Date:	2024-25					
Program/Project End Date:	2026-27					
	2023-24 \$m	2024-25 \$m*	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m*
Appropriation Budget ¹	0	354.7	0	0	0	354.7
Less:						
Actual Expenditure YTD at 31 December 2024 ³	0	0				
Total Committed Funds at 31 December 2024 ²	0	0	0	0	0	0
Total Uncommitted Funds (balance)	0	354.7	0	0	0	354.7

¹ Figures include \$4.7 million Thriving Suburbs Program FFA administrative costs to states of 1% of project funding + one off \$150,000 per state with successful projects being funded.

² Program-specific Schedules have been executed to the Infrastructure FFA. Committed funds relate to funds the Australian Government has committed under these FFA schedules to fund state and territory governments.

³ Actual expenditure relates to payments made to state and territory governments under the FFA schedules, not payments made by the state and territory governments to proponents.

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Rural and Regional Affairs and Transport

Lead/Support contact: Jennie Hood/Clare Chapple

SB25-000062

SUBJECT: Stronger Communities Program**Talking Points**

- The Stronger Communities Programme (SCP) provides grants of between \$2,500 and \$20,000 to community organisations and local governments for projects that deliver social benefits for local communities. Funding of up to \$150,000 is available for each federal electorate.
- Community consultation is a critical element of the SCP, with each Member of Parliament required to establish a community consultation committee or consult an existing committee, to identify and nominate projects for consideration.
- The Business Grants Hub (BGH) in the Department of Industry, Science and Resources administers the SCP on behalf of the department.
- BGH assesses grant applications against the program guidelines and determines whether to approve funding (Ministers do not approve grants under this program).
- There have been 8 previous funding rounds of SCP, and all 8 rounds have closed for funding. The BGH continues to work with grantees to finalise their projects within the grant Round time frames that may have been delayed due to extenuating circumstances such as natural disasters.

Round 9 of SCP

- The Australian Government committed \$22.65 million in 2024/25 Budget for Round 9 of SCP, which was announced by the Minister on 18 December 2024.
- Round 9 opened for applications on 14 February 2025 and will close on 11 April 2025.
- Changes have been made to the types of projects eligible for funding under the SCP Round 9. There is now a greater priority for groups experiencing vulnerability or inequities including Indigenous Australians, veterans, immigrants and people with disabilities.

Key PointsRound 9 of SCP

- The SCP Round 9 Grant Opportunity Guidelines were published on 18 December 2024 and outline the key changes specific for this round at **Attachment A**.

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SB25-000062

- The guidelines include a more focussed list of program objectives compared to prior rounds. Eligible projects must directly align and give effect to at least one of these objectives, as well as be included on the list of eligible activities in the guidelines (**Attachment B** provides the list of objectives and eligible activities).
- For Round 9, grant funding will be up to 100% of eligible project costs for all eligible applicants, except for local governing bodies, which can receive funding for up to 50% of eligible project costs.
- The BGH works with grantees to finalise their projects within the grant Round time frames. Previous SCP Round end dates have been extended due to extenuating circumstances such as natural disasters.

Financial Information as at 31 December 2024

Program/Project Start Date:	2015-16					
Program/Project End Date:	2025-26					
	2023-24	2024-25	2025-26	2026-27	2027-28	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	18.81	22.65	0.00	0.00	0.00	41.46
Less:						
Actual Expenditure YTD at 31 December 2024	17.87	0.00	0.00			17.87
Total Committed Funds at 31 December 2024	0.00	0.00	0.00	0.00	0.00	0.00
Total Uncommitted Funds (balance)	0.94	22.65	0.00	0.00	0.00	23.59

Notes: Total Committed funds relate to remaining funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient. Total Committed funds does not include payments already made as they are reflected separately (Actual Expenditure YTD). Total column may contain rounding variances. Table data does not cover full life of program.

Financial Information – Full program envelope

2015-16 \$'000	2016-17 \$'000	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	TOTAL \$'000
17,40	19,86	21,36	20,78	20,429	21,619	22,005	3,836	18,814	22,650	188,760

Note: Table data covers Budget for full life of program.

Attachments:

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- **A** – Key changes for SCP Round 9
- **B** – Objectives and eligible activities SCP Round 9

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SB25-000062 Att A

Attachment A - Stronger Communities Programme – Key Changes from Round 8 to 9

Category	Round 8	Round 9
Funding	\$2,500-\$20,000 grants up to 100% funding (50% for local governing bodies).	No change.
Program Focus	Broad community participation and small capital works infrastructure improvements.	More targeted objectives to ensure projects deliver clear community benefits.
Objectives	To deliver social benefits for local communities.	To deliver social benefits for local communities by supporting on or more of the nine clearly defined objectives.
Eligible activities	Examples of eligible activities are provided.	Projects must directly align and give effect to at least one of the nine clearly defined objects and must be one or more of 41 specific activities listed.

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Attachment B - Stronger Communities Programme Round 9 Objectives and Eligible Activities for Selection

Project activities must directly align and give effect to at least one of the program objectives, project activities can align with any of the programs' objectives.

SCP Round 9 Objectives	SCP R9 Eligible Activities
Support or encourage interstate or international tourism	Build, fit out, alterations and/or extensions to a tourism premise available to interstate or overseas tourists
	Information signage of people, places, of natural local significance
	Establish new or update to a website/social media presence that supports or encourages interstate or international tourism
Support or celebrate Indigenous Australians	Support towards NAIDOC week celebrations
	Information signage for places of First Nations significance
	Purchase of First Nation themed uniforms
	Installation of First Nations Art in public spaces
	Construction of or upgrade to a First Nations cultural space
	Build, fit out, alterations and/or extensions to a premise for the specific purpose of providing services to First Nations persons
Commemorate Australians killed or injured in war or who contributed to Australia's war efforts	Installation or upgrade to a native garden
	Upgrades to existing or installation of new war memorials
Support Veterans and Defence Force Members and their families and communities	Signage or flags (information, themed and or national) that commemorate Australians killed or injured war or who contributed to Australia's war efforts
	Build, fit out, alterations and/or extensions to a premise specifically available to support Veterans and/or Defence Force
Support the participation and settlement of newly arrived (i.e., within the last 5 years) immigrants who are not citizens	Establish new or update to a website/social media presence to support and/or commemorate veterans and Defence Force Members and their families and communities
	Localised welcoming and/or information events for newly arrived
Support the Acquisition or Deployment of Greenhouse Gas Emissions Mitigation Measures	Establish new or update to a website/social media presence to support newly arrived immigrants who are not citizens
	Acquisition and installation of the highest energy efficient appliances/systems available and relevant to your
	Acquisition and installation of renewable energy sources
	Acquisition and installation of renewable energy storage
	Acquisition and installation of native or drought tolerant vegetation suitable to local conditions
Support the dignity of persons (including children) with disabilities by enhancing	Acquisition and installation of energy efficient windows and or window attachments relevant to your localised requirements/available funding
	New or upgrades to disability access and or amenities in public buildings or facilities

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SB25-000062 Att B

SCP Round 9 Objectives	SCP R9 Eligible Activities
Support access for children to public infrastructure which enables interstate or overseas travel, accommodation, or education or health care infrastructure or services	Construction of or upgrade to child friendly spaces/facilities at
	Construction of or upgrade to child friendly spaces/facilities at community supported accommodation
	Construction of or upgrade to child friendly spaces/facilities at child care/education/health care services
Address gender inequality or discrimination in access to public infrastructure or sport	Provision of women's facilities at sporting grounds/buildings
	Provision of gender-neutral facilities for public access
	Construction of or upgrade to parent rooms at sporting grounds/buildings and or public spaces
	Construction of or upgrade to breastfeeding rooms at sporting grounds/buildings and or public spaces
Provide medical services or facilities, or services or facilities incidental to the provision of medical services	Purchase and installation of defibrillator/s and or other first aid equipment, including first aid kits
	Upgrade to or construction of first aid rooms/spaces
Provide benefits to a specific cohort or cohorts of students	Upgrades to public libraries and/or community facilities to benefit pre-school, school and university students
	Purchase and installation of ICT equipment and or software in public libraries and/or community facilities to benefit pre-school, school and university students
	Establish new or update to a website/social media presence for a public library and/or community facilities to benefit pre-school, school and university students
Enable or foster the use of electronic communications	Purchase, establish new or update to a website/social media
	Purchase of Application
	Purchase of CRM System and or Software
	Purchase and or installation of Audio-Visual equipment
	Purchase and or installation of ICT equipment
	Installation of or upgrades to electrical works to allow or enhance the use of ICT equipment

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Lead/Support contact: Clare Chapple/Katrina Kendall

SB25-000063

SUBJECT: Investing in Our Communities**Talking Points**

- The Investing in Our Communities (IIOC) program is 1 of 2 programs established by the Australian Government as part of the October 2022-23 Budget, to deliver its 2022 Election Commitments for community and sporting infrastructure projects.
- The IIOC program delivers projects with an government funding contribution of up to \$5.0 million.
- The IIOC program is being delivered as a one-off, closed, non-competitive round. Only applicants nominated by the government were invited to apply for funding.
- The IIOC program opened on 8 February 2023 and closed to applications on 30 November 2023.
- Under the published guidelines, applicants had up to 6 months from receiving an invitation to apply, or until 30 November 2023 (whichever was earlier), to submit an application.
- As at 7 March 2025, of the 356 projects under the IIOC program:
 - o 114 projects were complete;
 - o 235 projects were contracted and underway;
 - o 1 project was not yet contracted; and
 - o 6 projects were not approved for funding or had funding withdrawn.
- As at 31 December 2024, expenditure to date under the IIOC program was \$72.0 million.

Key Issues

- The IIOC program funds election commitment projects with a government contribution of up to \$5.0 million.
 - o this includes some projects committed by the previous government under the Community Development Grants (CDG) programme during the 2022 Pre-Election Economic and Fiscal Outlook (PEFO).
 - o other election commitments over \$5.0 million are funded under the Priority Community Infrastructure Program (PCIP) (refer **SB25-000067**).
- Projects range in value from \$10,000 to \$5 million and include community infrastructure, open space improvements, sporting infrastructure, and other community priorities.
- Applicants include not-for profit entities and state, territory and local governments.

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SB25-000063

- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts has no role in the identification of government election commitments, including the nominated organisation or commitment value.
- An Assistant Secretary within the department (currently the Assistant Secretary, Major Projects and Governance) is the Decision Maker under the program.
- The department is responsible for the assessment of applications and funding agreement negotiation and management in the IIOC program.
- The assessment of eligible IIOC projects was undertaken against 3 criteria as set out in the IIOC Program guidelines:
 - o project benefit;
 - o project viability and sustainability; and
 - o grantee viability and capacity.

Financial Information as at 31 December 2024

Program/Project Start Date:	2022-23					
Program/Project End Date:	2026-27					
	2023-24	2024-25	2025-26	2026-27	2027-28	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	38.5	145.2	103.9	16.1	0.0	303.6
Less:						
Actual Expenditure YTD at 31 December 2024	38.5	31.2	0.0	0.0	0.0	69.6
Total Committed Funds at 31 December 2024	0.0	114.1	103.9	16.1	0.0	234.0
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

Notes: Total Committed funds relate to remaining funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient. Total Committed funds does not include payments already made as they are reflected separately (Actual Expenditure YTD). Total column may contain rounding variances. Table data does not cover full life of program. Funding of \$2.34 million was expended in 2022-23, which is not reflected in this table.

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Lead/Support contact: Clare Chapple/Katrina Kendall

SB25-000067

SUBJECT: Priority Community Infrastructure Program**Talking Points**

- The Priority Community Infrastructure Program (PCIP) is 1 of 2 programs established by the Australian Government as part of the October 2022-23 Budget, to deliver its 2022 Election Commitments for community and sporting infrastructure projects.
- PCIP primarily delivers projects with an Australian Government funding contribution of \$5.0 million or more.
 - some smaller value commitments are also delivered under the program, including those for feasibility studies and business cases.
- The program is being delivered as a one-off, closed, non-competitive round. Only applicants nominated by the government were invited to apply for funding.
- PCIP opened on 8 February 2023 and closed to applications on 30 November 2023.
- Under the published guidelines, applicants had up to 6 months from receiving an invitation to apply, or until 30 November 2023 (whichever was earlier), to submit an application.
- As at 7 March 2025, of the 93 projects under PCIP:
 - 6 projects were complete;
 - 85 projects were contracted and underway; and
 - 2 projects were withdrawn from the program.
- As at 31 December 2024, expenditure to date for PCIP was \$112.4 million.

Key Issues

- PCIP funds election commitment projects with an Australian Government commitment of \$5.0 million or more, and select commitments with a lower dollar value.
 - some eligible commitments made by the former government under the Community Development Grants (CDG) programme are also being delivered through PCIP.
 - other election commitments under \$5.0 million are funded under the Investing in Our Communities (IIOC) program (refer **SB25-000063**).
- Projects include sporting infrastructure, cultural facilities and other community priorities intended to assist communities to build their strengths and improve liveability.
- Applicants include not-for profit entities and state, territory and local governments.

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SB25-000067

-
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts has no role in the identification of government election commitments, including the nominated organisation or commitment value.
 - The Minister for Infrastructure, Transport and Regional Development and Local Government, the Hon Catherine King MP, is the Decision Maker under the program guidelines.
 - An Assistant Secretary in the department has some delegated functions in support of the program's administration, as set out in the published guidelines. This includes approving a change in project sponsor, approving an exemption from ineligible grant expenditure and approving minor changes to projects on a case-by-case basis.
 - Assessment and delivery of the program is being undertaken by the department.
 - The assessment of PCIP projects was undertaken in 2 stages:
 - o Stage 1 – a Desk Top Review; and
 - o Stage 2 – a formal value with relevant money assessment.
 - In Stage 1, the assessment considered organisation and project eligibility, co-funding arrangements and the suitability of financial arrangements in place to sustain the organisation during the grant period.
 - In Stage 2, projects were assessed against 4 criteria, as set out in the program guidelines:
 - o economic benefits of the project;
 - o social benefits of the project;
 - o project viability and sustainability; and
 - o grantee viability and capacity.

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SB25-000067

Financial Information as at 31 December 2024

Program/Project Start Date:	2022-23					
Program/Project End Date:	2026-27					
	2023-24	2024-25	2025-26	2026-27	2027-28	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	52.7	303.6	379.6	202.9	0.0	938.8
Less:						
Actual Expenditure YTD at 31 December 2024	52.7	59.7	0.0	0.0	0.0	112.4
Total Committed Funds at 31 December 2024	0.0	243.9	379.6	202.9	0.0	826.4
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

Notes: Total Committed funds relate to remaining funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient. Total Committed funds does not include payments already made as they are reflected separately (Actual Expenditure YTD). Total column may contain rounding variances. Table data does not cover full life of program.

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Lead/Support contact: Clare Chapple/Katrina Kendall

SB25-000064

SUBJECT: Major Projects**Talking Points**

- The Australian Government has committed funding to a range of projects to be delivered under the regional development outcome across various states and regions. This includes:
 - o \$180.0 million towards Cairns Marine Precinct expansion;
 - o \$100.0 million to support the Port of Newcastle and the Hunter region to become hydrogen-ready;
 - o \$50.0 million towards the construction of a Central Queensland University (CQU) campus in the Cairns CBD; and
 - o \$50.0 million towards the Perth Aboriginal Cultural Centre.
- Funding will be provided through project-specific Federation Funding Agreement (FFA) Schedules between the government and the relevant state or territory government.
- As at 7 March 2025, FFA Schedules had been executed for the Port of Newcastle and Hunter Region commitment and the CQU Cairns CBD commitment.
 - o these FFA Schedules set out the agreed project milestones and the funding and delivery arrangements for each project and are available on the Federal Financial Relations website.
- Negotiations on the remaining FFA Schedules are underway.

Key PointsCairns Marine Precinct expansion

- The Australian and Queensland Governments have each committed \$180.0 million to the expansion of the Cairns Marine Precinct to construct a new Common User Facility including a 5,000-tonne ship-lift, wharf for in-water maintenance, blast and paint sheds, and hardstand areas to accommodate vessels up to 120-metres long for repairs and maintenance.
- On 4 December 2024, the Hon Brent Mickelberg MP, Queensland Minister for Transport and Main Roads, announced the estimated project cost had increased to \$826 million.
- The Queensland Government, working with Ports North, is overseeing work to review the scope, economic modelling and delivery timetable for the project, which are matters that need to be settled prior to the funding agreement being finalised.
- Project design, stakeholder engagement and early site works are progressing.

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SB25-000064

Hunter Region/Port of Newcastle – supporting clean energy

- The government has committed \$100.0 million to support the development of a new Clean Energy Precinct at the Port of Newcastle, including the delivery of engineering and design studies, and enabling works for the precinct.
 - when fully constructed, the Clean Energy Precinct is expected to facilitate clean energy production, storage, transmission, and domestic and international export for clean energy products including hydrogen and green ammonia.
- An FFA Schedule for the project was executed by the Australian and NSW Governments in December 2023, and a project funding deed between the NSW Government and the Port of Newcastle was executed in July 2024.
- As part of the first stage of works, the Port has engaged consultants to complete engineering and design studies, and studies to support an Environmental Impact Statement.

Central Queensland University – Cairns CBD campus

- An FFA Schedule between the Australian and Queensland Governments was executed in March 2024.
- The project is currently in the planning and design stage, which includes preparation of an updated project business case and final construction cost estimate.

Perth Aboriginal Cultural Centre

- The Aboriginal Cultural Centre will be a place of cultural celebration and significance that will provide spaces for art, performance, education, research and community.
- This commitment was previously included in the Priority Community Infrastructure Program, but is now expected to be delivered through an FFA Schedule with the WA Government.
- Discussions are ongoing between the Department of Infrastructure, Transport, Regional Development, Communications and the Arts and WA officials in order to progress the project as soon as possible.

Contact: Katrina Kendall**Cleared by:** Clare Chapple, First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 1.0**Date:** 26/03/2025

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2025 - 2026 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple/Katrina Kendall

SB25-000064

Financial Information as at 31 December 2024Cairns Marine Precinct expansion

Program/Project Start Date:	2024-25					
Program/Project End Date:	2027-28					
	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Appropriation Budget	0.0	20.0	53.3	53.3	53.4	180.0
Less:						
Actual Expenditure YTD at 31 December 2024	0.0	0.0				
Total Committed Funds at 31 December 2024	0.0	20.0	53.3	53.3	53.4	180.0
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

Financial Information as at 26 March 2025

	2023-24	2024-25	2025-26	2026-27	2027-28	TOTAL
<i>Changes in the 2025-26 Budget</i>	0.0	-20.0	10.0	10.0	0.0	0.0
Post-Budget Appropriation (\$m)	0.0	0.0	63.3	63.3	53.4	180.0

Financial Information as at 31 December 2024Hunter Region/Port of Newcastle – supporting clean energy

Program/Project Start Date:	2024-25					
Program/Project End Date:	2025-26					
	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Appropriation Budget	0.0	75.0	25.0	0.0	0.0	100.0
Less:						
Actual Expenditure YTD at 31 December 2024	0.0	11.9				11.9
Total Committed Funds at 31 December 2024	0.0	63.1	25.0	0.0	0.0	88.1
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

Financial Information as at 26 March 2025

	2023-24	2024-25	2025-26	2026-27	2027-28	TOTAL
<i>Changes in the 2025-26 Budget</i>	0.0	-63.1	15.0	48.1	0.0	0.0
Post-Budget Appropriation (\$m)	0.0	11.9	40.0	48.10	0.0	100.0

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Lead/Support contact: Clare Chapple/Katrina Kendall

SB25-000064

Financial Information as at 31 December 2024Central Queensland University – Cairns CBD campus

Program/Project Start Date:	2023-24					
Program/Project End Date:	2026-27					
	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Appropriation Budget	2.5	16.0	20.0	11.5	0.0	50.0
Less:						
Actual Expenditure YTD at 31 December 2024	2.5	0.0				2.5
Total Committed Funds at 31 December 2024	0.0	16.0	20.0	11.5	0.0	47.5
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

Financial Information as at 26 March 2025

	2023-24	2024-25	2025-26	2026-27	2027-28	TOTAL
<i>Changes in the 2025-26 Budget</i>	0.0	-14.5	5.0	7.5	2.0	0.0
Post-Budget Appropriation (\$m)	2.5	1.5	25.0	19.0	2.0	50.0

Financial Information as at 31 December 2024Perth Aboriginal Cultural Centre

Program/Project Start Date:	2024-25					
Program/Project End Date:	2026-27					
	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Appropriation Budget	0.0	10.0	20.0	20.0	0.0	50.0
Less:						
Actual Expenditure YTD at 31 December 2024	0.0	0.0				
Total Committed Funds at 31 December 2024	0.0	10.0	20.0	20.0	0.0	50.0
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

Contact: Katrina Kendall**Cleared by:** Clare Chapple, First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 1.0**Date:** 26/03/2025**Page 4 of 4**

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2025 - 2026 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Adam Stankevicius

SB25-000085

SUBJECT: Indian Ocean Territories Key Issues**Talking Points**

- The Australian Government subsidises airline services to the Indian Ocean Territories (IOT) as regular services are not commercially viable on this costly and complex route. The next tenderer will be announced once the tender process has been completed.
- The government extended its Energy Bill Relief to the Indian Ocean Territories in 2024-25, with an additional \$300 for households and \$325 for businesses.

Key IssuesIOT Air Services

- The government subsidises airline services to the Indian Ocean Territories (IOT) as regular services are not commercially viable.
- Virgin Australia is currently contracted to provide a twice-weekly passenger service and a fortnightly freight service. This contract ceases in late 2025.
- Additional services are scheduled subject to demand, budget and operational availability. An additional 33 passenger and 31 freight flights have been provided since 27 September 2020.
- An open tender for airline services to the IOT was advertised in April 2024. The Department of Infrastructure, Transport, Regional Development, Communications and the Arts is currently negotiating a new Agreement. Discussions are commercial-in-confidence.

Energy Bill Relief Fund Extension to the Indian Ocean Territories

- The electricity bill relief was rolled out to CI and CKI households and businesses in the January 2024 billing cycle. All residential households were eligible for a single rebate of up to \$350, and all businesses were eligible for a single rebate of \$650, in line with Western Australia.
- Funding of \$1.16 million was allocated for the non-self-governing territories (CI, CKI, Norfolk Island and Jervis Bay Territory), from the \$1.5 billion allocated for the Energy Bill Relief package.
- The relief measures were extended in the 2024-25 Budget, with an additional \$300 for households and \$325 for businesses.

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SB25-000085

IOT Supply Chain Review

- In May 2024, a Joint Committee for the IOT Supply Chain Review (comprising the IOT Regional Development Organisation and the Christmas Island Business Association) published its recommendations. There were 15 recommendations made to improve the reliability and efficiency of supply chains, including changes to service delivery arrangements, consumer behaviour and market levers.
- Government investment in the supply chain includes underwriting IOT air passenger and air freight arrangements, and ensuring IOT port and airport operations can function effectively and without exorbitant user-pays fees.
 - from June 2024 a larger fortnightly air-freighter was commissioned to increase air freight capacity, which has significantly reduced freight backlogs.
 - a number of improvements have been negotiated with the provider of air passenger services to reduce baggage offloads and mitigate the impacts where offloads are necessary.
 - Australian Government agencies on-island continue to co-operate to share air freight capacity to move freight and alleviate freight backlogs.

CI Wharf Crane

- The 2024-25 Budget allocated \$22.5 million over 4 years from 2024-25 for the replacement and maintenance of essential infrastructure in the non-self-governing Territories, which includes \$10 million in capital funding for the replacement of the crane.
- In December 2024, the department received technical advice for progressing the crane replacement project.
- The report has identified that any replacement crane would require the crane's supporting infrastructure to be upgraded, including replacement of the existing footing/foundation.
- Further advice is being provided to government on the technical report, the next steps and timeframes for the project.

Economic Futures Working Group

- On 14 October 2024, The Administrator of the IOT, Ms Farzian Zainal, convened the first meeting of the Christmas Island Economic Future Working Group. The group comprises of local business and community representatives.
- The Group will focus on practical solutions for the economic transition and development of Christmas Island, and progress the objectives of the *Our CI 2030 Strategic Plan* which was developed by the IOT Regional Development Organisation.

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SB25-000085

- In its first meeting, the Group received a presentation on a proposed multinational telecommunications initiative which would use the territory as a digital hub to improve connectivity in the region.

IOT Administration Staffing – Cleaners and Nurses

- Underpayments for IOT Administration staff including nurses, health workers and ancillary staff have been identified, relating to rostering of working hours with paid meal breaks, and the entitlement to casual loading during periods of overtime.
- All IOTA staff underpayments identified by the Department have now been paid or scheduled for payment according to staff requests.
- Potentially affected staff, relevant unions and the Fair Work Ombudsman were informed throughout the process. Refer SBSB25-000087 for further detail.

BackgroundService Delivery Arrangements and contracts

- As at 11 March 2025, the department has 39 arrangements with the Western Australian Government to deliver 55 state-type services to CI and CKI.
- The department directly delivers power, health, housing, emergency management, land, property and minor maintenance services, through the Indian Ocean Territories Administration.
- The department contracts private sector organisations to manage infrastructure such as the ports and airports on both islands, and deliver community services such as a recreation centre, pharmacy and school bus on CI, and ferry/bus services on CKI.
- The Shires of CI and CKI deliver local government-type services to their communities.

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Financial information as at 31 December 2024

	Financial Information as at 31 December 2024					
Program/Project End Date:	Ongoing					
	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Appropriation Budget	158.1	124.7	126.3	129.5	131.7	670.3
Less:						
Actual Expenditure YTD at 30 June 2024/31 December 2024	168.9	78.0				
Total Committed Funds at 30 June 2024/31 December 2024	168.9*	50.1	47.1	7.0	1.1	274.2
Total Uncommitted Funds (balance)	0	0	79.2	122.5	130.6	332.3

Note* The Territories Special account for the Services to Indian Ocean Territories has an opening balance at 1 July 2023 of \$11.2 million which was used to fund the 2023-24 operating expenses

*The Appropriation Budget is extracted from the 2024-25 Portfolio Additional Estimates Statements.

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement

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SB25-000087

SUBJECT: Indian Ocean Territories Enterprise Agreement Bargaining**Talking Points**

- The current *Indian Ocean Territories Administration (IOTA) Enterprise Agreement 2018* (the Agreement) nominally expired on 24 August 2021 and continues to apply until a new Enterprise Agreement is agreed and comes into effect.
- Representatives from the Union of Christmas Island Workers (UCIW), employee representatives and departmental negotiators have participated in 25 bargaining meetings to resolve the majority of claims raised for inclusion in the IOTA Enterprise Agreement 2025 (the proposed Agreement).
- The access period for the proposed Agreement was held between 18 January 2025 and 24 January 2025 and a ballot conducted between 25 January 2025 and 6 February 2025. The proposed Agreement was voted down, with 66% of staff voting and 54% of these staff voting 'No'.
- Following further negotiations, the offer was revised and a second round access period was undertaken from 1 to 7 March 2025 with the second round ballot undertaken from 8 to 23 March 2025. 72% of staff voted with 55% of staff voting not to accept the agreement.
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts will now undertake an evaluation of the outcome to better understand what led to the unsuccessful votes, before commencing the next round of bargaining negotiations.
- Bargaining was conducted in accordance with the Australian Government Public Sector Workplace Relations Policy 2023 for non-APS agencies.

Key PointsHousing

- The majority of claims were resolved with bargaining representatives however, a component of the department's proposed housing reforms were one of the most contentious issues for bargaining representatives.
- The Agreement notes that IOTA employees who are provided with access to employee housing are required to make a housing contribution of \$84 per fortnight for a person without dependents and \$128 per fortnight for a person with dependents. There is no set period for when this subsidy ceases for an employee.

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- An initial UCIW claim sought a \$350 per week allowance for staff who were not provided with employee housing as part of their employment contract. While this amount changed during negotiations, it was still routinely discussed at meetings as a provision to ensure equity for all staff. Introduction of such an allowance is not permitted under the government's bargaining parameters.
- In order to negotiate an agreement with representatives, the Department significantly adjusted its housing contribution proposal.
- The proposed offer in the first round of voting was:
 - an increase of the fortnightly employee housing contribution on commencement of the proposed agreement to \$110 per fortnight for a 1-bedroom dwelling or \$180 for all other dwellings,
 - increases in line with the headline wage increase each year of the agreement (4% and 3.2%).
 - employer subsidies for housing to cease after 5 years of employment.
- In the second round of voting, the department still proposed increasing the contribution on commencement and in line with the headline pay increases. The housing subsidy however, would cease for people who commence employment under the new Agreement after 5 years of employment with the IOTA, but would not cease after 5 years for ongoing staff who are currently in receipt of housing.

Classification and structure review

- The UCIW's residual claims, including reclassification of all IOTA staff, fundamentally relate to increasing remuneration and are not permitted by the government bargaining parameters.
- Under the revised proposed agreement, the department has committed to undertake a structure and classification review within the first 12 months of the proposed Agreement being approved.
- The proposed objectives of the review were to research, analyse and recommend:
 - whether the current classification structure effectively meets the operational needs of the IOTA and identify an alternative, should the structure not be found to be operating effectively.
 - a set of work level standards to be applied within the IOTA, having regard to relevant Commonwealth and industry standards, expectations and workload.
 - whether remuneration provided to IOTA employees broadly reflect rates provided in relevant industries.

Contact: s22(1)(a)(ii)

Cleared by: Adam Stankevicius, Assistant Secretary

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- The review was proposed to be undertaken in consultation with staff and relevant stakeholders.

Protected Industrial Action

- UCIW members conducted 4 days of protected action in the form of stoppage of all work from 7am Thursday 12 December 2024 to 7am Saturday 14 December 2024 and 7am Monday 23 December 2024 to 4pm Tuesday 24 December 2024.
- UCIW members also implemented an unlimited ban on 'call backs' (i.e. return to work when on call/restriction of duty).
- The UCIW suspended an unlimited ban on 'call backs' following safety concerns being raised relating to the number of staff available to attend power service faults during the period 25 December 2024 and 7 January 2025.
- The UCIW also agreed to suspend the unlimited ban on 'call backs' to enter into further negotiations between the period 6 January 2025 to 17 January 2025.
- Following the first unsuccessful vote, five consecutive days of work stoppages were undertaken from 7:00am on Monday 24 February 2025 until 4:00pm on Friday 28 February 2025.
- The department has also received notice of 24 hour rolling stoppages for 3, 4, 5, 7, 12, 13, 18, 19, 20 and 25 March 2025.

Community safety undertakings

- During the initial period of protected industrial action, the IOTA sought and gained undertakings from the UCIW for staff to undertake certain activities during the period of protected industrial action to ensure the safety of the community. Undertakings related to:
 - o the Medical Scientist undertaking blood matching for blood transfusion or other urgent medical needs as determined by the Director of Public Health and Medicine.
 - o Power Service staff attending faults in the distribution or generation of power that affects supply to services at the hospital, airport or essential towers that provide access to 000 calls.
 - o electricians attending to certain faults on the electricity network to ensure the area is safe; and/or address fault presenting a danger to the public, eg damaged electrical pillar or streetlight pole.
 - o power station workers addressing certain faults impacting electricity generation or alarm at the power station; repair/service of emergency generators at the hospital, police station, emergency operations centre and radio station; and refilling fuel tanks to maintain generator operation and electricity supply.

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Cleared by: Adam Stankevicius, Assistant Secretary

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SB25-000087

- The above assurances were not provided by the UCIW during the protected industrial action from 24 February 2025 onwards.
- In order to mitigate risks to the personal safety, health and welfare of staff and community members, additional labour hire staff have been brought in to provide cover for staff undertaking protected industrial action.

Indian Ocean Territories (Registered Nurses) Enterprise Agreement

- The Indian Ocean Territories (Registered Nurses) Enterprise Agreement 2021 nominally expired on 2 December 2024.
- On 3 December 2024, Registered Nurses received a 4% pay increase consistent with the Australian Government's wage offer.
- The Australian Nursing and Midwifery Federation log of claims is currently being considered in accordance with the Australian Government Public Sector Workplace Relations Policy 2023 for non-APS agencies (Part 2).
- The first bargaining meeting was held on 20 December 2024, with 6 meetings having been conducted as at 28 February 2025.

BackgroundIndian Ocean Territories Enterprise Agreement Bargaining

- The department offer to IOTA employees leverages improvements to conditions negotiated through APS-wide bargaining as well as seeking to address local issues. These include:
 - o an 11.2% pay rise over three years on remuneration and allowances;
 - o changes to how the Annual Leave Airfares Assistance is calculated;
 - o implementation of new allowances such as the Workplace Responsibility allowance and the Territory Officer Out of Hours allowance;
 - o an additional 6 days leave – 3 days Christmas Shutdown and 3 days Personal Leave;
 - o 6 weeks additional paid parental leave;
 - o new parental leave provisions of up to 18 weeks by the end of the proposed Agreement for secondary caregivers;
 - o changes to the calculation of superannuation contributions based on ordinary time earnings;
 - o introduction of a minimum of 2 hours per engagement for casual employees; and
 - o change of accessibility to relocation assistance.
- The Agreement covers approximately 140 staff employed under delegation from the Minister for Regional Development, Local Government and Territories, working on Christmas and the Cocos (Keeling) Islands across 6 diverse service streams (health -

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SB25-000087

including 3 enrolled nurses, power, school, operations, corporate, and the Office of the Administrator).

Communications to staff

- The communication approach to all staff has included a combination of all staff email updates, information sessions, one on one conversations with the IOT Human Resources team and targeted correspondence with on Island Service Stream Managers.
- Where possible, the department has organised to translate information to simplified Chinese and Bahasa Melayu to ensure information is provided and accessible to all staff, noting that the IOTA workforce has a large number of employees who come from a non-English speaking background.

IOTA pay rise

- IOTA staff have been provided with a pay rise annually since the nominal expiry of the EA, most recently on 25 August 2025 (paid on 12 September) when they were provided a 4 per cent increase, consistent with the government's wage offer.

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Lead/Support contact: Adam Stankevicius

SB25-000006

SUBJECT: CKI Coastal Hazard Risk Management and Adaption Plan (CHRMAP)**Talking Points**

- As part of MYEFO 2024-25, the Australian Government is providing **\$23.3 million** over 4 years from 2024-25 to improve emergency preparedness and safety on CKI. This funding will enable immediate and urgent works on CKI sea walls, cyclone shelters, and includes a community support package, while a long-term response plan to climate change impacts is developed with the community.
- The Australian Government is working with the WA Government and Shape Urban (consultants) about community consultation on the draft Coastal Hazard Risk Management and Adaptation Plan report, so that the community and Shire of Cocos (Keeling) Islands (CKI) are able to continue their engagement with this important process.
- On 13 March 2025, the Minister for Regional Development, Local Government and Territories, the Hon Kristy McBain MP announced an extension to the previously advised consultation timeframe, to allow further community feedback on the CHRMAP until 30 June 2025. This extension was in response to advice from the CKI community and Shire.

Key Issues

- The CHRMAP is being developed and delivered across 3 phases.
 - Phase 1 - from 2018 and 2020, involved a Coastal Vulnerability Assessment.
 - Phase 2 - will deliver the CHRMAP. A draft final CHRMAP and recommended actions are currently under consultation with the Cocos community.
 - Phase 3 - will use the CHRMAP to inform the Shire's Local Planning Scheme and the Australian Government's response to identified risks.
- Extensive stakeholder and community consultations were undertaken on-Island in 2022 and 2023, to inform the development of the current draft CHRMAP report.
- Consultations on the final draft CHRMAP commenced late January 2025. Additional community consultation will occur on-island in early April, which will be collated and fed into the final CHRMAP report.
- The \$23.3 million MYEFO funding will go towards urgent recommendations from the draft CHRMAP and begin the process of addressing Australia's present and future strategic risks presented by the impact of climate change to the viability of CKI and the nationally important strategic assets it houses.

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SB25-000006

- Funding includes:
 - \$12.2 million to maintain and improve the existing sea walls protecting key community infrastructure, and the critical highway linking the community to the port;
 - \$8.1 million to support the repair and extension of cyclone shelters on both Home and West Islands, to better protect the community during extreme weather events; and
 - \$3 million in support services on CKI, including working with the community on a long-term response as part of the finalisation of the CHRMAP.

Draft CHRMAP Recommendations

- The CHRMAP is not yet final.
 - timing of the final report is subject to feedback of the community, stakeholders, and final endorsement by the government.
- The development of the report commenced following the Coastal Vulnerability Study in 2018.
- The recommendations in the draft CHRMAP include only the most viable options for protecting lives in a socially, economically, and environmentally respectful way.
- The components of a CHRMAP include:
 - coastal hazard risk identification and assessment;
 - coastal risk evaluation based on community and stakeholder engagement and an assessment of community safety;
 - identification and assessment of adaptation options to mitigate coastal hazard risk; and
 - identification of preferred options.

Future Population Location Options

- The report identifies on-island assets that will be impacted by sea-level rises over the next 50 years. Long term options include retreat of the community by 2068.
- Decisions about the long-term future of CKI will be made by the Government, and will be informed by extensive community consultation and engagement.
- Any decision will require continued, ongoing analysis and monitoring of actual events and coastline changes.

Defence investment in the airfield upgrade**Contact:** Adam Stankevicius**Cleared by:** Kim Forbes, First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 02**Date:** 18/03/2025

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SB25-000006

- Defence is working with the Department of Infrastructure, Transport, Regional Development, Communications and the Arts to deliver the airfield upgrade project.
- A more resilient airfield will deliver significant benefits to Cocos Islands in terms of frequent operations and by improving the infrastructure against weather events.
- Any specific questions on the airfield should be directed to the Department of Defence.

BackgroundConsultation Process

- The current period of Community feedback on the draft CHRMAP opened on 29 January 2025 and concludes on 30 June 2025.
- Public information sessions were held between 29-31 January 2025 to present high level information and gather initial feedback.
- Public meetings will be held on island in early April and will provide stakeholders an opportunity to ask more detailed questions. Ahead of this, the project team will also be providing the community and stakeholders with supporting technical information through webinars and other online material.

Key dates

- 28 to 31 January 2025 – Community consultations including briefing with the Shire Executive, Shire Council and CKI Elders Reference Group.
- Late March-early April – online engagement and information to support upcoming in-person sessions on island.
- 8 to 15 April 2025 – Community consultations continue on island including workshops with the Shire Council, CKI Elders, and the CKI Community Reference Group, as well as a potential workshop with IOT Administrator.
- 30 June 2025 -public consultation period ends.
- July-September – delivery of the final CHRMAP and community feedback package to the government.
- Late 2025 - the final CHRMAP will be provided to the government for endorsement. This will include a Consultation Outcomes Report detailing the findings from the community and stakeholder consultation.
- Late 2025-2027 - once finalised, and in line with WA state planning laws, it is anticipated the CHRMAP will be used by the Shire of CKI to develop a new Local Planning Strategy

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SB25-000006

and Local Planning Scheme, that supports future decisions around land planning and infrastructure investment. This is usually a two-year process.

Financial Information as at 31 December 2024

Program/Project Start Date:	2024-2025					
Program/Project End Date:	30 June 2028					
	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Appropriation Budget	0	1.0	8.5	12.8	1.0	23.3
Less:						
Actual Expenditure YTD at 31 December 2024	0					
Total Committed Funds at 31 December 2024	0	0	0	0		0
Total Uncommitted Funds (balance)	0	0	0	0	0	0

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Attachments

- A: Media Coverage Summary

Contact: Adam Stankevicius**Cleared by:** Kim Forbes, First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 02**Date:** 18/03/2025

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Rural and Regional Affairs and Transport

Lead/Support contact: Adam Stankevicius

SB25-000006

Attachment A

Media Coverage Summary

News Outlet	Date	Title	Summary
ABC Triple J Hack	04/03/25	<i>Forced to leave your home because of climate change</i>	A 13 minute audio report on climate refugees, where CKI is used as a case study for the first five minutes of reporting. It includes an interview with a local young adult who suspects CKI will be turned into a defence facility. The presenters note recent airfield investment. The majority of the report is a discussion with an academic, Professor Jane McAdam, on issues affecting climate refugees worldwide.
Radio 6PR	11/02/25	<i>Perth Today segment – interview by host Simon Beaumont with Cocos Shire CEO Frank Mills</i>	A report by the Australian Government has suggested that the Cocos Malay population on Home Island should relocate due to rising sea levels. Mills says Government should be building sea walls to protect Home Island. He claims the Commonwealth is refusing to invest in CKI protections but is instead funding the Defence runway upgrade.
ABC Pilbara	10 /02/25	<i>Cocos (Keeling) islanders blast plan for long-term retreat from rising seas</i>	Community 'outraged' by findings of the CHRMAP. CEO states culture of the 600 residents is in jeopardy and will seek legal advice about whether the material in the CHRMAP constitutes a breach of human rights. CEO expressed concern the Commonwealth is spending \$568 million on the Defence Runway Upgrade project but not protecting the community.
The Sun Malaysia News	10/02/25	<i>Australia mulls 'retreat' from rising sea in Cocos Islands</i>	Article states the Australian government has proposed moving hundreds of residents from their island home within decades as sea levels rise, sparking outrage among inhabitants.

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			<i>Referenced Australia's landmark treaty with Tuvalu to offer residents the right to live in Australia if rising seas swamp their homeland and the UN's Intergovernmental Panel on Climate Change which determined rising sea levels are driven by human-induced climate change.</i>

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Lead/Support contact: Rebecca Rush

SB25-000091

SUBJECT: ACT, NT and Jervis Bay Territory Key Issues**Talking Points**Jervis Bay Territory (JBT)

- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts facilitates state and local government type services to Jervis Bay Territory (JBT) residents and manages critical infrastructure within the JBT, this includes water, wastewater, some roads and the power network.
 - o the department collects revenue from users of JBT's essential services including power and water, and rent from Australian Government properties.

Water Management

- JBT drinking water is currently drawn from Lake Windermere and treated at the JBT water treatment plant before it is supplied to residents.
 - o the department is aware of issues relating to water discoloration and sediment in the water pipes across the JBT.
 - o the department conducts monthly testing of JBT drinking water to ensure it continues to meet Australian Drinking Water Guidelines.
 - o the Australian Government has committed \$15.8 million for a pipeline to connect the JBT to the Shoalhaven City Council water supply and explore options to improve wastewater processing.
 - o the water pipeline project is being tendered on behalf of the Commonwealth by the Shoalhaven City Council and the tender closes 3 April 2025, with construction is scheduled to be completed in early 2026.

Per- and poly-fluoroalkyl substances (PFAS)

- There are low levels of per- and poly-fluoroalkyl substances (PFAS) in the JBT, likely to be from the historical use of PFAS-containing firefighting foams at the navel base, HMAS Creswell, and the Jervis Bay Range Facility.
 - o questions should be directed to the Department of Defence as the lead on this matter.

Heritage Management

- The department is aware of the heritage management concerns regarding the condition of the Commonwealth Heritage listed property, Christian's Minde Settlement.
 - o the department is engaging closely with relevant stakeholders, including the Department of Climate Change, Energy, the Environment and Water (DCCEEW), to

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SB25-000091

work towards best practice management for heritage places owned by the Commonwealth, this includes updating the heritage management plan by mid-2025.

Australian Capital Territory*National Capital Authority (NCA) – Appointments*

- 3 appointments to the NCA board are due to expire in 2025. The department has commenced the process to fill these upcoming vacancies prior to expiry.

Northern Territory*Northern Territory (NT) Administrator - Appointment*

- His Honour Professor Hugh Heggie PSM AM's three year term as Administrator of the Northern Territory (NT) expires on 31 January 2026.
- The department has commenced the appointment process for the next NT Administrator in consultation with the NT government.

Key PointsJBT Water Management*Potable Drinking Water*

- JBT drinking water is currently drawn from Lake Windermere and treated at the JBT water treatment plant before it is supplied to residents.
- The department is aware of issues relating to water discoloration and sediment in the water pipes across the JBT.
 - the discoloration is due to tannins in the water as a result of the high-water levels in Lake Windermere.
 - the department asks residents to contact the department's Jervis Bay Territory Operations team (JBTO) directly to report on any water quality concerns, so they can be resolved as quickly as possible.
- In the 2021-22 Mid-Year Economic and Fiscal Outlook, the Australian Government committed \$15.8 million for a pipeline to connect the JBT to the Shoalhaven City Council water supply and explore options to improve wastewater processing.

PFAS Water Quality Testing

- There are low levels of per- and poly-fluoroalkyl substances (PFAS) in the JBT, likely to be from the historical use of PFAS-containing firefighting foams used at the naval base, HMAS Creswell, and the Jervis Bay Range Facility.

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- o questions should be directed to the Department of Defence as the lead on this matter.
- Since September 2020, the department has conducted monthly testing of JBT drinking water.
 - o testing results of the JBT's drinking water continue to show PFAS levels are many times lower than the levels prescribed by the Australian Drinking Water Guidelines.

Heritage Management

- The department is aware of the heritage management concerns regarding the condition of the buildings at Christian's Minde Settlement and is engaging closely with relevant stakeholders, including the Department of Climate Change, Energy, the Environment and Water (DCCEEW), to work towards best practice management for heritage places owned by the Commonwealth.
 - o the department will be updating the heritage management plan by mid-2025.

Australian Capital TerritoryAppointments to the NCA Board

- The NCA Chief Executive and Board members are appointed by the Governor-General under section 33 of the *Australian Capital Territory (Planning and Land Management) Act 1988* (PALM Act) for a period not exceeding five years.
- 3 appointments to the NCA board (Chairperson and 2 Members) are due to expire in 2025. The department has commenced the process to fill these upcoming vacancies prior to expiry.

NCA Board members and Chief Executive

Appointment	Role	Appointment Start Date	Appointment End Date	Tenure
Terry Weber	Chair	13/06/2022	12/06/2025	3 years
James Wilson	Member	01/10/2020	30/09/2025	5 years
Jenny Smithson	Member	11/06/2020	10/06/2025	5 years

Northern TerritoryNorthern Territory Administrator

- His Honour Professor Hugh Heggie PSM AM started a three-year term as Administrator of the Northern Territory on 31 January 2023.
 - o His Honour Professor Hugh Heggie PSM AM's three-year term as Administrator of the Northern Territory expires on 31 January 2026.

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-
- o the department has commenced the appointment process for the next NT Administrator in consultation with the NT government.

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Lead/Support contact: Rebecca Rush

SB25-000090

SUBJECT: Norfolk Island Key Issues**Talking Points**

- Freight security remains a key priority. A dedicated commercial sea freight service began in July 2023 and the freight situation is currently stable.
- The Australian Government subsidises air freight services and underwrites passenger flight services from Australia to Norfolk Island. This supports the supply chain and tourism for the island.
- Recent weather events, including Cyclone Alfred, have impacted both air and sea freight services to the island.
- Due to the absence of a state-level jurisdiction, Norfolk Island, may experience barriers to accessing grant and funding. The Department of Infrastructure, Transport, Regional Development, Communications and the Arts is working to address structural barriers to funding opportunities.

Key PointsDelays to freight services

- Recent weather events, including Cyclone Alfred, have impacted scheduled sea freight to the island. Arrivals scheduled for 8 February and 22 February did not occur. The ship arrived on Norfolk Island on 17 March and was unloaded over the following days with delivery of goods completed by 20 March.
- Air freight scheduled to depart Brisbane on 7 March was delayed until 10 March due to Cyclone Alfred.
- This delay compounded the challenges caused to supplies on island as a result of the delay to sea freight. An additional air freight flight departed on 14 March to allow essential food goods to be transported to island.

Air services

- The air freight and passenger services ensure that essential transport and supply links are maintained for the benefit and health of the Norfolk Island community and visitors.
- There are 6 air passenger services a week, and 4 air freight services every 3 weeks.
- Air freight to the island includes fresh foods, medical supplies for the hospital and other perishable or time critical materials. Australia Post is also flown by air freight if a passenger service is disrupted.

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- The current contracted provider for air freight is Toll Remote, until January 2026.
- The current contracted provider for passenger air services is Qantas, until March 2026. Qantas was selected via an open and competitive tender.
- In December 2024 Air Chatham announced that they were withdrawing scheduled flights between Auckland and Norfolk Island from April 2025.
 - Air Chatham cited increasing costs and the impact of a slowing New Zealand economy on tourism as key factors.
 - Air Chatham was the only regular scheduled international flight into New Zealand.
 - Norfolk Island Regional Council (NIRC) provided Air Chatham with discounted fees to the Norfolk Island airport and assistance with marketing and promotion.

Sea freight

- Norfolk Island is regularly and independently serviced by a shipping provider through commercial arrangement. The department does not have visibility of these commercial arrangements.
 - there are currently no subsidies for sea freight. The department underwrites the airline service to Norfolk Island and subsidises the cost of air freight service to maintain vital supply links to the island, particularly of fresh food and medical supplies.
- Neptune Pacific Direct Line (NPDL) purchased a new vessel (the MV Norfolk) that has been providing a regular shipping service between Norfolk Island, Brisbane, and Auckland since June 2023.
 - this service is delivered without any government financial support, and meets the demand of the Norfolk Island community subject to infrastructure limitations.
 - it runs on an eight-week schedule, alternating supply stops in Brisbane and Auckland and making deliveries to Norfolk Island at least every 4 weeks. Due to demand, there can be a wait list of 1-2 ships for booking sea freight.
- Freight allocations and tariff rates for sea freight are managed by NPDL's subsidiary, Transam Argosy. The allocations and rates are managed through commercial agreements with importers and freight agents. Importers and freight agents then sell portions of their wholesale allocations to retail customers.
 - the department has no access to the schedules of rates.
- The government funded NIRC \$2.8 million in 2022-23 to procure 2 additional dedicated cargo transfer vessels (CTVs) to improve working conditions, efficiency and the safe movement of sea freight to the island
 - each CTVs is capable of carrying a 20-foot shipping container
 - the CTVs are scheduled to be delivered in March 2025.

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Drought

- Dry conditions continue to impact on Norfolk Island's water supplies.
- On 17 January 2025, NIRC advised the community that they were on drought response level 'high', meaning that water carters are not keeping up with the demand and NIRC stored water (desalination and rainwater tanks) is being supplied to water carters.
- While some rain was received in January 2025, NIRC continues to monitor water availability.
- The Australian Government is working with NIRC to develop drought response options for the island should they be required.

Access to Grants

- Due to the absence of a state-level jurisdiction, Australia's non-self-governing territories, including Norfolk Island, may experience barriers to grant and funding opportunities administered through Commonwealth-State financial arrangements.
- The department is working with Commonwealth agencies to address structural barriers to funding opportunities.

State service delivery

- The Australian and Queensland governments signed the Intergovernmental Partnership Agreement on State Service Delivery to Norfolk Island (IGA) on 22 October 2021.
- Under the IGA, the Queensland Government is currently responsible for providing: education services; health support; apprenticeship and traineeship services; and corrective services for Norfolk Island.
- Discussions remain ongoing on the identification and design of additional future services to be delivered by the Queensland Government, including:
 - Worker Screening Checks; and
 - early childhood education and care regulation (ECECR).

Norfolk Island Central School support staff

- As of Term 1, 2025, all teaching and support staff at Norfolk Island Central School (NICS) are directly employed by the Queensland Department of Education.
 - the department previously had contract arrangements in place with Effective People Pty Ltd for the procurement of labour hire services to deliver non-teaching staff resources to NICS.

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- The support staff are subject to ongoing suitability requirements set by the Queensland Government, which includes undertaking a pre-employment national police check and further obligations to notify their employer when charged with indictable offences.
- Cleaning and grounds staff remain under a separate sub-contracting agreement between Norfolk Island Cleaners and Effective People Pty Ltd subject to a pre-employment national police check.

Norfolk Island Employment Support Program

- On 19 December 2024, the Australian Government announced it will be introducing the Norfolk Island Employment Support Program from 1 July 2025.
- The program brings together the fundamental aspects of 3 separately delivered Commonwealth employment related programs on Norfolk Island:
 - o Employment Services (Norfolk Island), also known as Workforce Australia
 - o Disability Employment Services; and
 - o VET Financial Assistance Initiative.
- The program has been specifically tailored to support residents of working age (15-66yrs) needing to address barriers to employment or vocational education.
- A procurement process is currently underway to source a locally based organisation.

Water Quality

- Water quality in Emily Bay is a long-standing issue. The government, through the department and Parks Australia, is working closely with NIRC to improve water quality.
- The department is working with the CSIRO to understand the key contributors to reef health decline and to identify management and mitigation actions. The report has now been published.
- Several water quality initiatives funded by the government, to the value of over \$7 million, will reduce the contamination of both surface and ground water in the Kingston catchment, and ultimately, the reef.
- Community awareness and education initiatives will be instrumental in making further improvements to water quality.
- The CSIRO was on island 15-18 October 2024 to present the findings of a comprehensive water quality study. They are continuing to work with community and multiple government agencies to identify ways to reduce contamination.

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SB25-000090

Background

- Since 1 July 2016, Norfolk Island residents have had access to government support payments and services including Medicare, the age pension, disability pension, child support and Newstart Allowance (now Jobseeker).
- The government has responsibility for delivering state-type services to Norfolk Island:
 - policing services are provided by the Australian Federal Police;
 - the Queensland Government, on behalf of the Australian Government, provides education services, health support, apprenticeship and traineeship services and corrective services under the IGA. The IGA establishes an enduring partnership to give stability and certainty in essential service delivery on Norfolk Island;
 - child protection and family wellbeing services, workers' compensation, ambulance and education support services are provided under contract with private sector organisations;
 - health and aged care services are delivered through a Service Delivery Agreement with the Norfolk Island Health and Residential Aged Care Service;
 - coronial and tribunal services are delivered by a statutory office holder; and
 - a number of state-type services are provided through an agreement with the Council, including courts, legal services and port management.
- The government has made significant progress since 2016 on improving infrastructure and delivering essential services to the Norfolk Island community.

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Lead/Support contact: Rebecca Rush

SB25-000089

SUBJECT: Norfolk Island Regional Council**Talking Points**Norfolk Island Regional Council (council) governance

- Following 2 independent audits in 2020 and a Public Inquiry in 2021, the councillors were dismissed and an administrator, Mr Mike Colreavy, was appointed for a 3-year term to December 2024.
- Mr Colreavy submitted his final report to the Minister for Regional Development, Local Government and Territories, the Hon Kristy McBain MP, in July 2024. This report confirms completion of the implementation of all recommendations from the audits, except 21 requiring an Australian Government decision, or injection of significant additional funding.
- The government extended the council's period of administration for an additional 12 months under the new leadership of Mr Scott Mason as Lead Administrator and Mr Gary Mottau as Financial Administrator, who commenced on 6 December 2024 following the conclusion of Mr Colreavy's term.
- The administrators have all the functions of the council, including all the functions of a councillor and the mayor, and will continue to strengthen its operations, performance and financial sustainability while supporting the transition to the new bespoke local governance model for Norfolk Island announced by the Minister in November 2024.
- The government and council remain committed to working together for the long-term, sustainable governance of Norfolk Island.

Rates and waste management charges

- The government provided \$1 million (\$200,000 for rates & \$800,000 for waste management) of additional funding in 2022-23, 2023-24 and 2024-25 financial years, to support the staged introduction of rates and waste management charges.
- The former administrator reported in the 2023-24 Annual Report that more than 25% of the community has ceased paying rates and charges, and council has commenced debt recovery.

Key PointsThe council and its responsibilities

- The council provides a broad range of local government services, including road maintenance and waste management.

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SB25-000089

- The council also provides some state-type services, such as the operation of the Norfolk Island international airport, telecommunications services, ports management and the electricity generation and distribution service.
- Work to improve the financial position of council will be ongoing throughout 2025. This will provide a stable foundation for the future of the island and place the new Norfolk Island Assembly in the best possible position for success when it is implemented.

Appointment of new administrators

- On 6 December 2024, Mr Scott Mason and Mr Gary Mottau commenced as Lead Administrator and Financial Administrator of the council, respectively.
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts developed the shortlist, which consisted of recommendations for the positions from individuals familiar with the roles and responsibilities of council. The department also conducted an assessment to ensure candidates were appropriately qualified.
- Minister McBain appointed the new administrators from a shortlist, in accordance with the requirements of the *Local Government Act 1993 (NSW) (NI)*.

Council annual report

- The council adopted its 2023-2024 Annual Report on 10 July 2024, which provides an overview of the activities and achievements of the council during the financial year and its progress towards achieving the Island's vision through the "Our Plan for the Future" strategy.
- This was the final report led by Mr Colreavy as the independently appointed administrator.
- Mr Colreavy was appointed by the minister to independently administer the council and is therefore not directed by the Minister or Department of Infrastructure, Transport, Regional Development, Communications and the Arts in the way he performs his role or in any of the decisions that he makes.

Rates and waste management charges

- On 5 July 2022, and in response to community feedback, the minister and the council administrator agreed to stagger increases in rates and waste management charges over multiple financial years.
- The council adopted its 2024-25 Operational Plan on 27 June 2024, including rates and waste management charges for public display.

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- The draft Operational Plan was endorsed by council on 8 May 2024 and placed on public exhibition for comment until 14 June 2024.
- The council levy ordinary rates using a structure comprising of a base amount to which an ad valorem (rate in the dollar) component is added by multiplying the land value of a property. The base amount has been maximised in each category to narrow the distribution of properties.
 - o The 2024-25 residential category rate structure is:

Category	Base	Ad Valorem
Residential – Small	\$159.20	0.00136615
Residential – Medium	\$246.61	0.00136615
Residential – Large	\$396.34	0.00136615

- The council include a waste management charge across all rate notices, which applies a differential charge per property.
 - o the 2024-25 residential waste management charges are:

Category	Fee
Residential – Small	\$451.27
Residential – Medium	\$642.76
Residential – Large	\$986.28

External Audit Findings (EAFs)

- On 22 July 2024, the council wrote to the department to advise that they consider the External Audit Findings (EAF) Program has been progressed as far as practicable within the term of the Administration, and that the remaining findings as listed in this report be closed as at 31 March 2024 and transferred to the new governing body
 - o the council considers that the remaining 21 EAFs to have been progressed as far as practicable within the term of the Administration, and will be deferred to the new incoming governing body.
 - o the list of remaining EAFs is at **Attachment A**.
- The recommendations presented in the 2 External Audit Reports were wide ranging and involve many areas of Council operations, including service delivery and commercial operations; legislative, regulatory and policy frameworks; and the short, medium and long term financial and environmental sustainability of the Council and the Island.

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SB25-000089

New cruise ship landing fees

- In 2024 the council imposed cruise ship landing fees calculated on a per passenger basis for visitors to Norfolk Island. The introduction of the new fee was approved at the council meeting on 1 November 2023. The \$10 per passenger fee is reflected in the 2024-25 Operational Plan to help offset infrastructure and other cost impacts.

BackgroundCouncil rates and waste charges

- Until 2016-17, Norfolk Island property owners were not charged land rates. Initially, rates were introduced as non-value-based property levies, from 2018-19 an ad valorem component was added.
- Rates and waste charges are increasing from a very low base and the additional revenue is critical for the ongoing financial sustainability of the council. A review of land values under the *Land Valuation Act 2012 (NI)* was undertaken in early 2022.
- Some in the Norfolk Island community are opposed to generating council revenue through rates. There are also concerns about the fairness of the allocation methodology.
- Due to the high levels of rate arrears, council initiated debt collection activities and issued civil summons in March 2024.
 - 35 proceedings against 21 debtors have been undertaken for the collection of overdue unpaid rates and waste charges, of these 17 judgement debts have been determined by the Court totalling \$149,403 (as of 15 November 2024)
- Overdue rates and waste charges total \$677,246 (as of 15 November 2024), down from a reported \$970,538 at the end the 2023-24 financial year.
- Council supports payment plans for those experiencing hardship, and provides rebates for eligible pensioners.

Attachments

- A: External Audit Findings to Be Deferred to New Governing Body
- B: Norfolk Island Regional Council / DITRDCA timeline

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Attachment A

EXTERNAL AUDIT FINDINGS TO BE DEFERRED TO THE NEW INCOMING GOVERNING BODY

EAF No	Finding No	EAF description
9	3.1.2	009 - That the compilation of Procedure Manuals for key operational functions be progressed on a risk assessment basis to ensure areas of high staff turnover do not suffer from loss or dilution of corporate knowledge.
19	3.2.2	019 - That the Norfolk Island Plan be comprehensively reviewed with timing that integrates with the amendments to the Planning Act 2002 (NI) – and funding and professional resources allocated to enable this to occur.
24	2.2.10	024 - That the Local Government Act 1993 (NSW) (NI) be amended to insert the relevant provisions for On-Site Sewage Management including the initiative of a register of septic tanks / onsite sewage management and the requirement for annual inspections and ensuring proper maintenance and compliance.
25	2.1.2	025 - That DITRDC work with NIRC to resolve wastewater disposal and treatment issues by: - the endorsement of the option recommended in the Balmoral Report - funding the detailed design and capital construction of that option.
35	3.2.7	035 - That NIRC and DITRDC collaboratively: Work with National Archives (NAA) to develop a retention schedule and coordinate the delivery of solutions for records and archiving. - Develop a concept design for appropriate, purpose-built facilities (air-conditioned and with moisture control) to sustain the life of records, artworks, documents etc. - Finalise a records digitisation plan. - DITRDC support funding proposals for the construction of purpose-built record storage facilities.
45	3.2.11	045 - That NIRC consider phasing in increases in the sewerage charge to more appropriate levels to ensure increased scheme cost recovery.
50	2.1.7	050 - That the Commonwealth consider the transfer of responsibility for the infrastructure-based, non-traditional business enterprises out of NIRC given the significant financial sustainability risks placed on NIRC from their ongoing operation.
57	2.2.16	057 - That NIRC and the Commonwealth consider alternative arrangements for the airport that reduce the financial exposure of NIRC to the airport's reliance on revenue from tourist visitation and high fixed operating costs, which may involve one of the following (noting a preference for airport ownership at a minimum to be transferred to the Commonwealth given associated financial sustainability risks): - Transfer of ownership and management of the airport to the Commonwealth - Transfer of ownership of the airport to the Commonwealth, with NIRC retaining management and operational control for a nominated annual lease fee and the Commonwealth having input into decisions impacting on its assets.

EAF No	Finding No	EAF description
58	2.1.12	058 - That NIRC and the Commonwealth consider alternative arrangements for the electricity, telecom and sewerage utilities, which may involve one or more of the following: - Establishment of a utilities arm covering electricity, telecom and/or sewerage (and potentially water supply if more centralised management and/or provision is required) that is the joint responsibility of NIRC and the Commonwealth but where the assets are not owned or funded in any way by NIRC. Governance of the utilities arm could be via a Board arrangement with representatives from both NIRC and the Commonwealth in addition to potential representation by industry experts (subject to a cost-benefit assessment given the limited scale and scope of operations on the Island). Commonwealth funding would be required to cover capital funding requirements and operational shortfalls on an ongoing basis to ensure affordability - Transfer of responsibilities for electricity and/or sewerage to a State partner or similar, with the Commonwealth responsible for funding any operational shortfall on an ongoing basis to ensure service affordability and service charges comparable to other Australian jurisdictions - Divestment of the telecom function to Telstra, with the Commonwealth ensuring appropriate service provision at an affordable price under a universal service obligation arrangement.
61	2.1.15	061 - That responsibility for the waste function remain with NIRC, but with the necessary capital and operational funding assistance provided by the Commonwealth to ensure that NIRC can meet its environmental and public health obligations.
63	3.2.13	063 - That the Commonwealth and NIRC consider the most appropriate option for the ARFFS to ensure that NIRC and the local community are not subsidising the service, noting that NIRC's financial sustainability position would be enhanced if it were not responsible for funding the service at all and any risks associated with fluctuating passenger fee revenues are removed altogether and transferred to the Commonwealth and/or ASA. The alternative options may be to integrate service provision with ASA and/or extend Commonwealth SDA funding to include ARFFS.
65	3.1.10	065 - That the Commonwealth and NIRC – in conjunction with the appropriate representative group/s – develop an action plan to address known barriers to economic development and accepted opportunities for industry growth.
66	3.1.11	066 - That the Commonwealth and NIRC – in conjunction with the appropriate representative group/s – develop business cases to explore the economic viability of identified opportunities to expand the economic base of Norfolk Island.
73	3.1.12	073 - NIRC identify critical business processes and design workflows to streamline the collection, processing and storage of data. The core area where workflows were found to be inadequate relate to planning and development. Although this is not the only area where improved workflow capability is required, it is recommended that development of the following workflows is prioritised to immediately improve operational efficiency. Suggested workflows include: - Building Applications - Development Applications
79	2.2.20	079 - That a detailed review be undertaken of human resource related policies and procedures to identify any gaps and update if necessary, clearly differentiating policies requiring Council endorsement as opposed to administrative procedures.

EAF No	Finding No	EAF description
80	2.2.21	080 - That NIRC conduct a comprehensive review of its investment in organisational development, informed by input from the first round of performance appraisals and a focused training needs analysis.
81	2.2.22	081 - That a report be prepared for Council evaluating the implementation of the Performance Appraisal system and identifying any areas for improvement, particularly in relation to its integration with the organisational development strategy.
83	3.1.14	083 - That Departments and Business Units be encouraged to prepare an annual Business Plan for their own areas of responsibility, incorporating performance indicators based on key business outcomes and service levels.
84	3.3.1	084 - That Departments produce monthly 'Dashboard' reports of performance against project targets and service levels to help condense status reports.
94	2.2.28	094 - Programs should be developed and costed for asset rehabilitation/renewal and maintenance over both the short and long term to ensure Council can meet industry benchmarks for buildings and infrastructure renewals and infrastructure backlog.
108	2.2.36	108 - Consideration should be given to utilising the fleet maintenance sub system, ensuring all plant is correctly recorded in the system before enforcing a process for employees to record use and maintenance of the fleet. This would enable Council to allocate the use of plant across work orders and to keep track of maintenance incurred on each asset, aiding with planning for renewing the fleet and managing maintenance schedules.
21 Total		

Attachment B

TIMELINE - NORFOLK ISLAND REGIONAL COUNCIL / DITRDCA EVENTS

Date	Activity
3 Feb 2021	Norfolk Island Regional Council (council) councillors were suspended following the completion of two independent audits of the financial position and operations of the council. An interim administrator, Michael Colreavy was appointed pending the outcome of a Public Inquiry.
7 Dec 2021	Following release of the Public Inquiry report, the councillors were dismissed and the administrator was appointed for three years, ending December 2024.
16 Dec 2022	Minister McBain committed to establishing the Norfolk Island Governance Committee (NIGC) to provide opportunities for civic participation by the local community while the council is under administration.
7 Feb 2023	Minister McBain referred an inquiry to the Joint Standing Committee on the National Capital and External Territories (JSCNCET), asking the committee to inquire into and report on local government models and equitable revenue sources to support the council.
18 Oct 2023	NIGC established. Members include: - Three Norfolk Island democratically elected community representatives - The Norfolk Island Administrator - An Australian Government representative - A Queensland Government representative
27 Nov 2023	The JSCNCET released its report, <i>Restoring Democracy</i> . The report contained seven recommendations including the recommendation to establish a new bespoke model of local governance for Norfolk Island. The report proposed NIGC take the lead in the foundational design of statutory and operational frameworks of the new governance model for Norfolk Island.
12 Apr 2024	The Australian Government published its response to the JSCNCET report, which agreed with the recommendation to establish a bespoke local governance model for Norfolk Island and tasked the NIGC with developing a proposed model.
7 Aug 2024	Minister McBain agreed to extend the period of NIRC's administration until 31 December 2025 following community feedback indicating a preference for NIRC to remain in administration until the new model is implemented.

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SB25-00088

SUBJECT: Norfolk Island Governance Committee**Talking Points**

- The Norfolk Island Governance Committee (NIGC) has met regularly since it was established on 18 October 2023, both in person on Norfolk Island and by videoconference.
- The NIGC is a formal avenue for the Norfolk Island community to provide input into Australian Government decisions directly affecting the community.
- The primary role of the NIGC is to design a new bespoke model of local governance for Norfolk Island.
- The Joint Standing Committee on the National Capital and External Territories (JSCNCET) released *Restoring Democracy: Report of the Inquiry into local governance on Norfolk Island* on 27 November 2023.
- The JSCNCET recommended that the recommendations contained in the report be referred to the NIGC for further consultation and refinement.
- The government's response to the JSCNCET report was tabled in Parliament on 11 April 2024 and is available on the Senate web page.
- In November 2024, the Minister for Regional Development, Local Government and Territories, the Hon Kristy McBain MP, announced a new, bespoke local governance model for Norfolk Island, based on recommendations from the NIGC.

Key PointsNIGC

- The NIGC comprises 6 members:
 - the Norfolk Island Administrator: Mr George Plant (Chair);
 - a senior representative from the Department of Infrastructure, Transport, Regional Development, Communications and the Arts: currently Ms Kim Forbes, First Assistant Secretary, Territories Division;
 - a senior representative from the Queensland Department of the Premier and Cabinet: currently Ms Rachel Welch, Executive Director, Norfolk Island Taskforce;
 - 2 community representatives: Mr Chris Magri, Ms Chelsea Evans; and
 - 1 vacant community representative role, ^{s47F} [REDACTED]. The current community representatives are leading the process to fill this vacancy.
- The NIGC community representatives were selected through an election held on 11 October 2023.

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- The election was a non-statutory community election and voting was not compulsory.
- The NIGC agreed that the community representatives would nominate a single proxy to participate in meetings should any one of the community members not be available.
 - the community representatives agreed Ms Anita French would be the proxy.
- Queensland is represented on the NIGC as the Australian Government's primary state services delivery partner for Norfolk Island.
- The current vacancy will not be filled by another election process due to funding and time constraints.

Joint Standing Committee Inquiry into local governance on Norfolk Island

- The JSCNCET report made 7 recommendations for re-establishing local democracy on Norfolk Island. Recommendations from the report are at **Attachment A**.
- Key recommendations include the development of a new, bespoke model of local governance for Norfolk Island and reinstating a preamble into the *Norfolk Island Act 1979* (Cth)(the Norfolk Island Act).
- The Australian Government's Response to the JSCNCET report, tabled in Parliament on 11 April 2024, undertakes to work with the NIGC on the development of a new preamble and a proposal for a new model of local governance for Norfolk Island.
- The NIGC Community Representatives undertook community consultation on a draft preamble in September 2024, with a high degree of community engagement.

Elements of the new Norfolk Island governance model

- The new body will be called the Norfolk Island Assembly.
- The Norfolk Island Assembly will be able to make local laws, to deliver a more direct and simplified approach to law-making for Norfolk Island.
- Work continues on developing a financial model tailored to the island's needs and circumstances.
- Other elements of the model such as the integrity framework are yet to be developed.
- Once the NIGC has agreed on these details of the model, the department will begin to develop drafting instructions for the legislation to implement the new model.
- Further details are on the publically available fact sheet at **Attachment B**.

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Reinstating a Preamble to the Norfolk Island Act

- In 2024 the NIGC undertook consultation on a new preamble across the Norfolk Island community. The consultation received a high level of engagement, with over 750 submissions.
- The views of the community were extremely diverse. The range of proposals included:
 - retaining the previous wording as closely as possible to recognise the governance and legislative history of the island;
 - drafting entirely new wording to deliver a vision for the island's future;
 - recognising the Pitcairn Island descendants' connection to the island;
 - recognising Norfolk Island is home to a diverse community; and
 - rejecting the premise that Norfolk Island is part of the Commonwealth of Australia.
- The NIGC has considered all of the submissions and has put a proposal for a new Preamble for the Norfolk Island Act to the minister for her consideration.
- Reinstating the Preamble will require an amendment to the Norfolk Island Act and as such is a matter for government.
- The community will have further opportunity to comment on the proposed Preamble through the formal public consultation that forms part of the legislative drafting process.

Background

- In October 2022, Minister McBain made a commitment to the Norfolk Island community to establish the NIGC.

NIGC election

- The department engaged the Australian Election Company (AusElect) to manage the election for the community representative roles. The total contract value was \$122,124.
- A specific electoral roll was established for the NIGC community election:
 - enrolment was not compulsory.
 - enrolment was open to all Norfolk Island community members over the age of 18 who had been normally resident on the island for one month prior to polling day.
 - Australian residency was not a requirement to enrol.
- 12 candidates nominated to stand for election to the 3 positions.
- 1,129 formal ballots (in person and online voting) were made.
- A minimum of 4 months is required to conduct an election. This includes activities such as procurement of a service provider, establishment of the electoral roll, and nomination and campaigning periods.

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NIGC administrative arrangements

- The NIGC community representatives are appointed to the committee by the minister. These are paid, part-time roles.
 - o NIGC community representatives receive a remuneration package of up to \$49,863 per annum.
 - o remuneration for community representatives is being funded from the department's existing administered appropriation for services to Norfolk Island.
 - o community representatives have received conflict of interest training.
- Community representatives will serve until a governance body is re-established on Norfolk Island, or for a maximum of 3 years.
- The community elected 3 representatives in October 2023. One member, Ms Alma Davidson, resigned in November 2024. The NIGC community representatives are currently leading the process to fill the vacant position in consultation with the Norfolk Island community.

Joint Standing Committee Inquiry into local governance on Norfolk Island

- The JSCNCET received over 40 written submissions, including many from Norfolk Island community members.
- The department made a submission, which is available on the Committee web page.
- The JSCNCET held public hearings in Canberra on 28 March and 25 July 2023, and on Norfolk Island on 4-5 April 2023. The department appeared in Canberra on 28 March.

Attachments

- A –Recommendations in the Restoring Democracy Report
- B – Norfolk Island Assembly Fact Sheet

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Australian Government

Australian Government response to the Joint Standing Committee on National Capital and External Territories report:

Restoring Democracy

February 2024

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Overview

The Australian Government welcomes the opportunity to respond to the report of the Joint Standing Committee on the National Capital and External Territories (JSCNCET) on its inquiry into local governance on Norfolk Island. The report follows the referral of the matter for inquiry by the Minister for Regional Development, Local Government and Territories on 7 February 2023.

The Australian Government appreciates the constructive and inclusive approach taken by the JSCNCET in examining potential options for the diverse and distinct needs of the Norfolk Island community.

The Australian Government supports the Committee's principal finding that a new local governing body should be established on Norfolk Island. The Australian Government has carefully considered the inquiry's recommendations, and is committed to working with the Norfolk Island community to establish a new local governing body that is robust and fit-for-purpose. Work has already commenced towards restoring local governance, through the recent establishment of the Norfolk Island Governance Committee. The Norfolk Island Governance Committee provides a mechanism for the Norfolk Island community to engage with a formal body regarding future planning for the Norfolk Island community. The Australian Government will continue to work with the Norfolk Island Governance Committee to deliver appropriate, sustainable and enduring governance arrangements for Norfolk Island.

The Australian Government thanks the JSCNCET members for their work in delivering the report and its recommendations, including considering 43 submissions and conducting four public hearings.

Australian Government response

The Australian Government's response to *Restoring Democracy* is set out in detail below.

Recommendation 1:

6.112 The Committee recommends that the Norfolk Island Governance Committee incorporate into its terms of reference consideration of the development of a preamble for the establishing legislation that:

- Recognises the culture, traditions, heritage and history of Norfolk Island;
- Defines the nature of the relationship between Norfolk Island and Australia; and
- Sets out the shared aspirations for the future direction of the relationship.

The Government **agrees** this recommendation.

The Norfolk Island Governance Committee has agreed to incorporate into its terms of reference the development of a preamble. The inclusion of a preamble has already been identified as a priority for the Norfolk Island Governance Committee and the community representatives have commenced work to lead the drafting of a new preamble.

Recommendation 2:

6.121 The Committee recommends a new bespoke model of local governance for Norfolk Island, to be enacted through Commonwealth legislation after thorough community consultation to define some key aspects of the model.

The Government **agrees in principle** this recommendation.

The Australian Government will work with the Norfolk Island community through the Norfolk Island Governance Committee to design a new bespoke model of local governance. The question of whether Commonwealth legislation is required will depend on the final model chosen.

Recommendation 3:

6.127 The Committee recommends that the new governing body include both democratically elected and appointed members with specific expertise in public administration, and that:

- The governing body consist of at least six members;
- A majority of members be elected, with elected members holding the balance of power on the body;
- The appointed positions be reserved for individuals with expertise in relevant matters of public administration, selected via a merit-based process that preferences qualified local community members when possible; and
- Capacity building be a key responsibility of the governing body to ensure that more Norfolk Islanders are qualified to hold future governance positions either in the governing body or local administration, and in the procurement of goods and services by the administration.

The Government **notes** this recommendation.

The Australian Government notes this recommendation, and, consistent with Recommendation 4, will work with the Norfolk Island Governance Committee to determine the final model for a new governing body.

Recommendation 4:

6.132 The Committee recommends that the Norfolk Island community have a say in the governing body, including that:

- The recommendation contained in this report be referred to the Norfolk Island Governance Committee for further consultation and refinement;
- This consultation and refinement result in a model that includes a clearly defined preamble for the establishing legislation, the size of the governing body, the specific expertise required by this governing body, and the revenue models to be incorporated into the establishing legislations; and
- A binding, compulsory vote of registered voters on Norfolk Island is required to approve the final model determined by the Norfolk Island Governance Committee.

The Government **agrees in part** this recommendation.

The Australian Government is committed to establishing a governance model for Norfolk Island that is fit-for-purpose. The Australian Government, through the Norfolk Island Governance Committee, will undertake thorough public consultation in order to provide the Norfolk Island community with the opportunity to have a say regarding the governing body.

The Norfolk Island Governance Committee has commenced the process of further consultation and refinement regarding the recommendations contained in the report.

A community election was held in October 2023 to elect the community representatives to the Norfolk Island Governance Committee. Community support for the final model will be tested through engagement with the Norfolk Island Governance Committee.

Recommendation 5:

6.134 The Committee recommends that the first elections for the new governing body should be held prior to December 2024.

The Government **notes** this recommendation.

The Australian Government is committed to establishing a new local governing body for Norfolk Island that is fit for purpose. The Norfolk Island Governance Committee is consulting with the community in developing a model, and the Government will consider the outcomes of this work. Should legislative change be required, the Australian Government cannot commit the Federal Parliament to passing legislation within a specific timeframe.

Recommendation 6:

6.138 The Committee recommends that the governing body be adaptive and supportive of the unique local history and identity of Norfolk Island, and that:

- The new Commonwealth legislation contain the form of the preamble developed by the Norfolk Island Governance Committee; and
- The legislation contain provisions for periodic review to ensure that the governing body is adaptable and can meet the future needs and interests of both Norfolk Island and Australia.

The Government **agrees in part** to this recommendation.

The Government is consulting with the Norfolk Island Governance Committee on the wording for a new preamble.

The question of whether Commonwealth legislation is required to enact a new governance model will depend on the final model chosen.

Recommendation 7:

6.138 The Committee recommends that the responsibilities of the new governing body and the mechanism for local input into Commonwealth and State responsibilities be clearly defined following the restoration of local democracy on Norfolk Island, including that:

- To ensure Commonwealth and State services meet local needs – the governing body should have a formal advisory role in relation to education, health, population strategy, heritage management, biosecurity, sea-freight and tourism;
- The management of key historical sites of cultural importance to the local community be subject to joint management between the Commonwealth and the local community; and
- These matters be incorporated into the terms of reference of the Norfolk Island Governance Committee for further local consultation and refinement.

The Government **agrees in part** to this recommendation.

The Australian Government is committed to strengthening relationships between Commonwealth, State and local stakeholders. The roles and responsibilities of any new governance arrangement will be clearly defined as the model is developed.



Australian Government

Norfolk Island Assembly

The Norfolk Island Assembly (NI Assembly) will be implemented by an Ordinance made under s19A of the *Norfolk Island Act 1979 (Cth)* (NI Act) and will:

1. Have five members, including a full-time Presiding Officer, with all other members being part-time.
2. Operate on fixed four-year terms.
3. Be empowered to make local laws.
4. Have additional functions as well as local government responsibilities.
5. Be based on the Queensland local government model, with modifications to reflect the unique needs and context of Norfolk Island.

Voter and Candidate Eligibility

To nominate and be elected an individual must be:

1. Over 18 years of age, and
2. Enrolled to vote on Norfolk Island and ordinarily resident on Norfolk Island, and
3. An Australian Citizen.

There will be conditions (such as certain criminal convictions) that exclude an individual from nominating and being elected. These will be consistent with exclusions operating in other Australian jurisdictions.

Law-making powers

It is proposed the NI Assembly may make and enforce laws necessary or convenient for the peace, order, and good government of Norfolk Island on those subject matters ordinarily within the responsibilities of local governments. In some cases, the NI Assembly may also make laws in relation to matters covered by the current body of Norfolk Island continued laws. (These are laws in operation prior to 2015 which have been continued as Commonwealth legislation under the *Norfolk Island Continued Laws Ordinance 2015*.)

Limitations: Limits may apply to the areas of continued law the Assembly may change. Within those limits, which laws are considered for remaking will be a decision for the elected members of the NI Assembly and the process will be undertaken in consultation with the Australian Government.

Revocation and suspension of laws: The Australian Government Minister with responsibility for Territories may suspend or revoke a law if they reasonably believe the law is contrary to

any other Norfolk Island or Commonwealth law, or inconsistent with the governance principles.

Assembly Governance

Norfolk Island Assembly responsibilities: The NI Assembly is an elected body responsible for the peace, order, and good government of Norfolk Island within the limits prescribed in the establishing legislation.

Governance principles:

1. Transparent and effective processes, and decision-making in the interests of the Norfolk Island community.
2. Sustainable development and management of assets and infrastructure, and delivery of effective services.
3. Democratic representation, social inclusion, and inclusive and meaningful community engagement.
4. Good governance of, and by, NI Assembly; and
5. Ethical and legal behaviour of elected members, governance employees and elected members' advisors.

Responsibilities of elected members:

1. Represent the current and future interests of all the residents of Norfolk Island.
2. Ensure the NI Assembly discharges its responsibilities under the Act to be economically and socially responsible, including maintaining a balanced budget, maintaining Norfolk Island's assets and providing services to the community.
3. Comply with all the laws that apply to Norfolk Island.
4. Provide high quality leadership to the administration of Norfolk Island, and to the community.
5. Participate in NI Assembly meetings, policy development and decision making for the benefit of Norfolk Island.
6. Work with the Australian Government and be accountable to the Government and the community of Norfolk Island for their performance in the Administration of Norfolk Island.

Remedial actions

The Minister may take remedial action if it is in the public interest, including where the NI Assembly or an individual member is not performing their responsibilities properly, or not complying with laws applying to the Assembly.

Remedial actions may include:

1. Appointing an advisor to build the NI Assembly's capacity to perform its responsibilities or comply with relevant laws;
2. Appointing a Financial Controller to address financial concerns; and
3. Suspending or removing individual members.

The Minister may dissolve the NI Assembly if other remedial actions have been tried, or are considered insufficient due to the level of concern e.g. criminal or corrupt conduct by the NI Assembly.

Interim administrator: If the Minister dissolves the NI Assembly, they may appoint an interim administrator to act in place of the Assembly until the conclusion of a fresh election of members to be held on a stated date.

The powers and responsibilities of the interim administrator: The interim administrator is appointed to act in place of the members of the NI Assembly and has all the responsibilities of the NI Assembly and the Presiding Member. The Minister may limit the responsibilities and powers of the interim administrator.

For more information, go to: <https://www.infrastructure.gov.au/territories-regions-cities/territories/norfolk-island/norfolk-island-governance-administration/norfolk-island-governance-committee>

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Rural and Regional Affairs and Transport

Lead/Support contact: Jane McIntyre

SB25-000053

SUBJECT: City and Regional Deals**Talking Points**

- City and Regional Deals are a model of place-based investing in partnership between the 3 levels of government.
- The Australian Government is investing \$9.4 billion in 12 places through the City and Regional Deal model. This investment has leveraged an additional \$11.6 billion in co-investment from Deal partners.
- As at 17 March 2025, over \$5.3 billion (56%) of the government's contribution has been expended. Approximately \$4.1 billion (44%) remains.
- City and Regional Deals are part of Outcomes 3.1 and 3.3 within the Portfolio Budget Statements.
- The Deals are made up of multiple commitments, each tailored to the needs of specific places. In total, across all 12 locations, there are 259 commitments which are made up of over 400 different projects.

Budget

- The table below captures the deal funds that are managed by City and Regional Partnerships (CRP) Branch as it appears in Budget Paper No.3 Federal Financial Relations.
- Deals consist of a number of funding sources from across the Commonwealth and a range of funding partners. Summary figures are at **Attachment A**.

Table 1: CRP Branch funding by State/Territory over the forward estimates as published in the 2025-26 Federal Budget.

\$million	NSW	VIC	QLD	WA	SA	TAS	NT	Total
2024-25	23.2	76.6	190.7	77.2	11.1	7.5	15.5	401.8
2025-26	17.5	43.8	97.2	77.7	18.6	2.0	5.6	262.4
2026-27	10.0	12.8	107.3	2.1	6.0	2.1	-	140.3
2027-28	-	-	1.0	1.6	35.0	-	-	37.6
2028-29	-	-	1.0	-	30.0	-	-	31.0
Total	50.7	133.3	397.2	158.6	100.7	11.6	21.1	873.1

This table contains funding information administered through the CRP Branch for Adelaide, Albury Wodonga, Barkly, Geelong, Launceston, Perth, South East Queensland, Townsville and Western Sydney.

Darwin, Hinkler, and Hobart do not have any funding administered through the CRP Branch for the financial years outlined.

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Where a cell is blank there is no administered funding through the CRP Branch for the financial years outlined.

Financial Summary as at 17 March 2025

- The table below represents Deal funding across Commonwealth only funding sources.

Table 2: All Australian Government Funding by Deal

Location	Total AG Funds	Total Allocated AG Funds	Total Unallocated AG Funds	Total AG Expenditure Since Inception		2024-25 YTD Expenditure
				\$	%	
Adelaide	\$174.0m	\$174.0m	\$0	\$61.7m	35.4%	\$0
Albury Wodonga	\$83.2m	\$83.2m	\$0	\$17.7m	21.2%	\$7.5m
Barkley	\$51.7m	\$51.7m	\$0	\$16.2m	31.3%	\$0.95m
Darwin	\$109.1m	\$109.1m	\$0	\$107.1m	98.1%	\$0.48m
Geelong	\$183.3m	\$183.3m	\$0	\$96.5m	52.6%	\$20.0m
Hinkler	\$172.9m	\$172.9m	\$0	\$100.7m	58.2%	\$10.2m
Hobart	\$1.5b	\$1.5b	\$0	\$523.6m	34.9%	\$0
Launceston	\$266.4m	\$266.4m	\$0	\$223.3m	83.8%	\$0
Perth	\$532.7m	\$532.7m	\$0	\$390.3m	73.2%	\$156.4m
South East Queensland	\$567.8m	\$567.8m	\$0	\$113.9m	20.1%	\$52.2m
Townsville	\$379.2m	\$374.1m	\$5.1m	\$173.7m	45.8%	\$0
Western Sydney	\$5.3b	\$5.3b	\$0	\$3.5b	66.1%	\$288.9m
Total AG Funds	\$9.4b	\$9.32b	\$5.1m	\$5.3b	56%	\$536.8m

Allocated funds are those that have been earmarked for commitments made under the Deal. These allocated funds may or may not be set out in a signed Federation Funding Agreement Schedule.

Unallocated funds are those that have not been earmarked for a particular commitment or project within a Deal.

Summary of City and Regional Deals

- Table 3 (overleaf) presents key figures for each deal. The first City and Regional Deal was signed in 2016 (Townsville), with the last deal set to expire in 2042 (South East Queensland).
- The Hinkler deal expired on 30 January 2025, and is the only expired deal.

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Table 3: Key figures by Deal as at 21 March 2025

Location	Deal Sign Date	Deal End Date	No. of Commitments	Commitment Status				Total Funding From All Partners
				Complete	In Planning	In Progress	Ongoing	
Adelaide	Mar 2019	Mar 2029	22	15	3	3	1	\$698.6m
Albury Wodonga	N/A	Jun 2027	9	1	8	0	0	\$110.6m
Barkly	Apr 2019	Apr 2029	28	6	0	15	7	\$100.5m
Darwin	Nov 2018	Nov 2028	22	6	2	8	6	\$400.3m
Geelong	Mar 2019	Mar 2029	8	4	0	4	0	\$676.1m
Hinkler	Jan 2020	Jan 2025	14	9	3	2	0	\$345.9m
Hobart	Feb 2019	Feb 2029	19	9	1	4	5	\$2.5b
Launceston	Apr 2017	Apr 2027	36	23	2	5	6	\$609.4m
Perth	Sep 2020	Sep 2030	14	4	3	7	0	\$1.7b
South East Qld	Mar 2022	Mar 2042	29	1	10	18	0	\$1.8b
Townsville	Dec 2016	Dec 2031	20	13	2	3	2	\$1.0b
Western Sydney	Mar 2018	Mar 2038	38	29	3	4	2	\$10.9b
Total	-	-	259	120	37	73	29	\$21.0b

NOTE*In progress: Construction (or equivalent) has commenced and is currently active.**Ongoing: Commitment is designed to be enduring and has no specified or measurable end date.***Attachments**

- A: Deal Funding Partners
- B: Media Coverage Summary

Contact: Jane McIntyre**Cleared by:** Lisa Rauter, First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 26/03/2025**Page 3 of 3**

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SB24-000349

Attachment A

Funding contributed to Deals by partner or DITRDCA program
as at 31 December 2024

Partner/Program	Commitment (\$)	% of total
Infrastructure Investment Program	6,648,357,333	31.7%
New South Wales Government	5,513,590,000	26.3%
City and Regional Partnerships	1,675,259,099	8.0%
Queensland Government	1,416,166,020	6.7%
Tasmanian Government	1,013,644,338	4.8%
West Australian Government	788,890,000	3.8%
DCCEEW	658,051,057	3.1%
South Australian Government	512,000,000	2.4%
Victorian Government	465,270,000	2.2%
Queensland Councils	465,162,121	2.2%
Edith Cowen University	360,000,000	1.7%
Northern Territory Government	326,575,000	1.6%
DEWR	131,445,000	0.6%
Community Development Grants Program	118,085,000	0.6%
University of Tasmania	114,742,735	0.5%

Partner/Program	Commitment (\$)	% of total
Tasmanian Councils	103,277,563	0.5%
NSW Councils	100,300,000	0.5%
Port of Townsville Limited	71,800,000	0.3%
National Housing Finance and Investment Corporation	59,870,000	0.3%
Department of Defence	45,969,000	0.2%
City of Perth	45,000,000	0.2%
TasWater	33,200,000	0.2%
Curtin University	20,000,000	0.1%
Other - Industry	228,707,855	1.1%
Other – Australian Government	38,628,671	0.2%
Other - Councils	43,241,000	0.2%
Other – Tertiary Institutions	5,486,888	0.0%
Grand Total	21,002,718,680	100.0%

SB25-000053

Attachment B

Media Coverage SummaryAdelaide City Deal

- [Delayed innovation hub looking for new developer](#) | 10 October 2024 | **The Australian**
Article reports that a new developer is being sought to deliver a redesigned innovation precinct at Lot Fourteen after the state severed ties with the property group Quintessential on the project.
- [BAE head office locked in for Adelaide's Lot Fourteen](#) | 30 September 2024 | **Defence Connect**
Article reports that BAE Systems Australia has announced it will establish its national head office at the Lot Fourteen Innovation district in Adelaide and will become an anchor tenant in Lot Fourteen's new Innovation Centre.

Barkly Regional Deal

- [Cost overrun, terminated contract, court case: NT youth centre stuck](#) | 17 December 2024 | **The NT News**
Article reports that the Ali Currung Youth Centre is stuck in limbo four years after early works first began, with a contractual dispute landed in the NT Supreme Court. On December 4 2024 Justice Sonia Brownhill found that Barkly Regional Council had agreed to an increased contract price, and was liable to pay contractor Harvey Development (NT) the final withheld progress payment. The contract was terminated on 6 February 2024.
- [Tennant Creek Youth Centre 2024 - Barkly Regional Council CEO - 8CCC Radio](#) | 20 November 2024 | **8CCC Radio**
On 20 November 2024 the 8CCC Radio Station aired a Big Brekky segment with the CEO of the Barkly Regional Council Mr Chris Kelly on the Tennant Creek Youth Centre. The segment highlighted that the Centre would sometimes close earlier due to issue with staffing ratios; that the Council did not make enough revenue to run the centre without being majority funded through Government grants; and that there were community concerns regarding the level of supervision at the Centre with the possibility of younger children being injured.

Hinkler Regional Deal

- [New centre to protect Fraser Coast turtles breaks ground | Ministers for the Department of Infrastructure](#) | 4 March 2025 | **Senator the Hon Anthony Chisholm**
Joint Media Release from the Senator the Hon. Anthony Chisholm, Assistant Minister for Regional Development, the Hon Jarrod Bleijie MP, Queensland Deputy Premier and Minister for State Development, Infrastructure and Planning, Cr George Seymour, Fraser Coast Mayor, and Professor Helen Bartlett, Vice-Chancellor and President of the University of the Sunshine Coast, announcing the start of work on the Fraser Coast Turtle Rehabilitation and Research Centre.

Perth City Deal

- [ECU City campus reaches new heights](#) | 3 December 2024 | **Minister for Infrastructure**
Article reports that construction of Perth's first fully comprehensive, inner-city university has reached a major milestone, with the \$853 million Edith Cowan University (ECU) City campus reaching its full structural height.

SB25-000053

South East Queensland City Deal

- [History making bridge opens to transform Brisbane](#) | 15 December 2024 | Minister for Infrastructure
Joint Media Release from the Hon. Catherine King MP, with Senator the Hon. Murray Watt MP, Senator the Hon Anthony Chisholm, Lord Mayor Adrian Schrinner and Cr Ryan Murphy, announcing the official opening of the Kangaroo Point Bridge.
- [A \\$32 million boost for Sunshine Coast and Toowoomba liveability](#) | 14 January 2025 | Minister for Cities
Joint Media Release from Senator the Hon. Jenny McAllister MP, with the Hon. Ros Bates MP, Cr Maria Suarez (Sunshine Coast) and Mayor Geoff McDonald (Toowoomba) announcing over \$32 million of funding through the SEQ Liveability Fund for Sunshine Coast Council and Toowoomba Regional Council.
- [Former Queensland Premier Anastacia Palaszczuk says Brisbane 2032 Olympic stadium already 'decided'](#) | 23 January 2025 | ABC News (syndicated)
Media outlets reported the Olympic review committee has 'already decided' to build a new stadium at Victoria Park for the Brisbane 2032 Games. The site of Victoria Park is currently being scoped to deliver a SEQ Liveability Fund project.
- [Albanese Labor Government building Brisbane's future](#) | 27 February 2025 | Minister for Infrastructure, Transport, Regional Development and Local Government
Joint Media Release from the Hon. Catherine King, with Senator the Hon. Murray Watt, Senator for Queensland, announcing the Albanese Labor Government over \$200 million commitment in transport projects that will revitalise Brisbane's city.
This media release refers to commitments being delivered through the Infrastructure Investment Program under Outcome 1.
[\\$20M for Highway](#) | 5 March 2025 | The Sentinel (syndicated)
Media outlets reported the Brisbane Valley Highway is getting an additional \$20 million put towards its Safety Upgrades project, with the Federal Government including this new funding in the upcoming 2025/26 budget.
This commitment is being delivered through the Infrastructure Investment Program under Outcome 1. The additional funding for this project is not included in the SEQ City Deal.

Townsville City Deal

- [Reef HQ Redevelopment Could Take Years](#) | 22 November 2024 | Townsville Bulletin
Article expressing disappointment that Reef HQ (Great Barrier Reef Aquarium) will not reopen for another four to five years.
- [Albanese Government saves Reef HQ | Prime Minister of Australia \(pm.gov.au\)](#) | 23 August 2024 | Prime Minister
Joint Media Release from the Hon. Anthony Albanese MP, Prime Minister for Australia, the Hon. Tanya Plibersek MP, Minister for the Environment and Water and Senator Nita Green, Senator for Queensland and Special Envoy for the Great Barrier Reef, announcing an additional \$100 million investment to Reef HQ.
- [Albo Reefs Open His Chequebook](#) | 23 August 2024 | Townsville Bulletin (syndicated)
Article regarding the Prime Minister's decision to allocate an additional \$100 million to Reef HQ.
- [North Queensland arts community calls for #Artsban as Council pulls \\$150 million funding \(artshub.com.au\)](#) | 23 August 2024 | Artshub.com.au
Article expressing disappointment that the concert hall project will not proceed.

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2025 - 2026 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Jane McIntyre

SB25-000052

SUBJECT: Macquarie Point Precinct**Talking Points**

- The Australian Government has made a capped funding commitment of \$240.0 million for urban redevelopment at the Macquarie Point precinct in Hobart.
- The Australian Government's commitment for Macquarie Point requires the Tasmanian Government to meet a range of conditions that are set out in a schedule to the Federation Funding Agreement – Infrastructure (FFA schedule).
- The FFA schedule that is in place confirms the Australian Government's commitment to the precinct, makes clear the preconditions for the funding, and does not yet contain any financial milestones. Therefore no funds have been expended to date. Funds for the precinct have been profiled to begin from 2025-26.
- The Australian Government expects to renegotiate the FFA schedule to include specific financial milestones once the Tasmanian Government has completed the detailed design and master planning for the redevelopment of the Macquarie Point site.
- The master plan is a requirement under the current FFA schedule. The department understands the master plan is being developed by the Macquarie Point Development Corporation and is expected to be completed mid-2025.

Key PointsMacquarie Point Precinct Urban Redevelopment

- Conditions of the Australian Government's funding for Macquarie Point are formalised in the FFA schedule (available on the Federal Financial Relations website) and reflect a letter sent by Minister C King to the Tasmanian Premier, the Hon Jeremy Rockliff, on 28 April 2023 (available on the MPDC website).
- The terms of the FFA schedule require Tasmania to:
 - produce a refreshed precinct plan for the Macquarie Point site, engaging suitably qualified urban planners to lead this process, ensuring all proposed land uses are compatible and deliver quality design outcomes. This refreshed plan should consider transport connectivity and accessibility in and around the precinct.
 - engage with the community and all affected stakeholders, including but not limited to Tasmanian Aboriginal Groups, veteran groups and Hobart City Council, to understand the breadth of strategic opportunities of the precinct and consider the findings to inform the precinct plan.

Contact: s22(1)(a)(ii)**Cleared by:** Lisa Rauter, First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 21/03/2025**Page** 1 of 4

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Rural and Regional Affairs and Transport

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SB25-000052

- maintain and enhance existing amenities for the Hobart community and visitors at Regatta Point by ensuring continued public access to the waterfront, existing jetties and marine infrastructure.
 - Upgrade Macquarie Wharf, with the immediate priority being the upgrade of Wharf 6 to provide Australia's Antarctic icebreaker, RSV *Nuyina*, with a working wharf throughout the season and a lay-up berth when not at sea, on reasonable commercial terms acceptable to the Australian Government.
 - deliver upgrades in due course to Wharves 4 and 5 to support polar and research programs, defence support and additional commercial opportunities.
 - ensuring the delivery of housing at Macquarie Point, including a portion set aside as affordable, essential worker or social housing.
- The FFA schedule for Macquarie Point was signed by Minister C King on 16 May 2024 and counter-signed by the Tasmanian acting Minister for Sport and Events, the Hon Nick Duigan MLC, on 17 May 2024.
 - The Tasmanian Government is accountable for the conditions in the FFA schedule through the performance of agreed milestones. The FFA schedule also requires Tasmania to provide six-monthly progress reports detailing:
 - ongoing consultation and engagement with affected stakeholders and the broader community;
 - employment statistics in relation to the major projects making up the Macquarie Point urban redevelopment; and
 - progress against the performance milestones.
 - On 3 September 2024, consistent with the first milestone of the FFA schedule, the Tasmanian Government provided the final version of the Macquarie Point Precinct Plan (Precinct Plan) to Minister Catherine King for her acceptance. The Precinct Plan was developed by the Macquarie Point Development Corporation (MPDC). The Minister formally accepted the Precinct Plan on 16 September 2024.
 - On 21 February 2025, consistent with the third milestone of the FFA schedule, the Tasmanian Government provided a Stakeholder Engagement Report. The Minister is considering this Report.

Independent Review of the Macquarie Point Stadium by Dr Nicholas Gruen

- On 3 January 2025, the Tasmanian Government published the independent assessor's report (the Report) into the Macquarie Point Stadium.
- On 11 February 2025, during Questions Without Notice, Senator Jacqui Lambie asked whether the Federal Government had reviewed the Report and whether the

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Government was “comfortable with pouring money into a project that has an unrealistic budget, an unrealistic timeline and no social licence from the people of Tasmania?”.

- As the report has been publicly released, the department (DITRDCA) is aware of its findings.
- The cost risk issues raised in an independent review of the Macquarie Point Stadium are a matter for the Tasmanian Government to determine the affordable scope for the project. The Australian Government’s contribution is for precinct development and is capped.

UTAS Stadium Redevelopment Project

- The Australian Government has also committed \$65.0 million to deliver upgrades as part of the University of Tasmania (UTAS) Stadium Redevelopment Project in Launceston.
- The FFA schedule for UTAS Stadium was signed by Minister C King on 16 May 2024 and counter-signed by the Tasmanian acting Minister for Sport and Events, the Hon Nick Duigan MLC, 5 June 2024.
- In line with the UTAS Stadium Redevelopment FFA schedule, the following progress has been achieved on the project:
 - o matchday facilities upgrades have commenced and are expected to be completed in April 2025;
 - o the Main Works request for tender closed on 28 February 2025 and the submissions are being reviewed by Infrastructure Tasmania;
 - o the Main Works Development Application for the Eastern Stand and Centre-West Stand was publicly advertised on 5 March 2025 and closed on 20 March 2025; and
 - o the waterproof LED ribbon board around the ground is progressing and expected to be completed in June 2025.

The UTAS Stadium Redevelopment Project is expected to be completed in 2027.

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SB25-000052

Financial Information as at 31 January 2025

Program/Project Start Date:	May 2024					
Program/Project End Date:	June 2028					
	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Appropriation Budget: UTAS Stadium	5.0	8.0	15.6	36.4	0	65.0
Appropriation Budget: Macquarie Point	0	0	80.0	100.0	60.0	240.0
Appropriation Budget: Total	5.0	8.0	95.6	136.4	60.0	305.0
Less:						
Actual Expenditure YTD at 31 December 2024	5.0*	0				
Total Committed Funds at 31 December 2024		8.0*	95.6	136.4	60.0	300.0
Total Uncommitted Funds (balance)	0	0	0	0	0	0

Note: The Macquarie Point and UTAS Stadium appear as one budget item in the PBS ("Hobart and Launceston – urban renewal co-investments"), however are implemented through two separate FFA Schedules with the Tasmanian Government.

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

** Relates to UTAS Stadium redevelopment. \$5m paid in 2023-24 for delivery of a project plan.*

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Rural and Regional Affairs and Transport

Lead/Support contact: Jane McIntyre

SB24-000351

SUBJECT: Bruce Precinct Master Plan**Talking Points**

- In the 2024-25 Budget, the Australian Government provided \$9.98 million over 2 years from 2024-25 for the Department of Infrastructure, Transport, Regional Development, Communications and the Arts to work with the Australian Capital Territory (ACT) Government to develop a Bruce Precinct Master Plan (Master Plan). The appropriation includes:
 - o \$8 million in administered funds for 2025-26 (Outcome 3.3) (moved from 2024-25)
 - o \$1.98 million in departmental funds (including 4.0 ASL) over 2024-25 to 2025-26.
- The Master Plan will identify optimal land uses within the precinct and will complement:
 - o an Australian Institute of Sport (AIS) Master Plan to be developed by Minister for Sport and the Australian Sports Commission (ASC); and
 - o a detailed business case developed by the ASC for the construction of three new AIS buildings.
- The department has had ongoing engagement with a range of stakeholders to discuss the development of the Master Plan and possible governance and funding arrangements.
- To date none of the administered funding has been committed as stakeholder interests continue to be worked through. The department is working to determine the most appropriate funding delivery mechanism for the Master Plan including articulation of detailed delivery milestones.

Key PointsGovernance, stakeholder interactions, meetings and travel

- Initial work in relation to delivery of the Master Plan centred on identification of, and communication with a range of interested stakeholders at both the Commonwealth and ACT Government levels.
- The department has held a range of meetings with external stakeholders that have an interest in the delivery of the Master Plan. A timeline of these meetings is as follows:
 - o ACT Government – 19 July 2024, 27 November 2024 and 28 January 2025;
 - o Department of the Prime Minister and Cabinet – 24 July 2024;
 - o Office for Sport – 12 June 2024, 31 July 2024 and 17 December 2024;
 - o ASC – 12 September 2024 and 20 December 2024; and
 - o National Capital Authority – 24 January 2025.

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SB24-000351

- The department, in collaboration with the ACT Government, is developing a governance framework for the delivery of the Master Plan to ensure the Government's requirements are met.

Linkages with the Australian Sports Commission (ASC)

- The department is working with the ASC on the development of the Master Plan.
- In parallel, the department is working with the ASC and the Department of Health and Aged Care to support the AIS Revitalisation project, announced by the Australian Government at the 2024-25 Budget. The Australian Government is investing \$249.7 million for the construction of:
 - o an accessible multi-story accommodation facility;
 - o a multi sports dome to provide an all-weather, multi-sport indoor training facility with integrated facilities for testing and analysis; and
 - o a new High-Performance Training and Testing Centre that would particularly support gymnastics, winter sports and newer 'millennial sports'.
- Land Transport Infrastructure Division is supporting the delivery of the AIS Revitalisation with project assurance and advice, following completion of a detailed business case in late 2024.

A Capital for All Australians

- The Joint Standing Committee on the National Capital and External Territories tabled the report, *A Capital for All Australians*, in May 2024.
 - o The Committee made 21 recommendations. Senator David Pocock provided an additional 9 recommendations.
 - o The Australian Government is considering the report and timing of a response is a matter for government.

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SB24-000351

Financial Information as at 31 January 2025

This table includes budgets for Outcome 3.1 and 3.3 of the Portfolio Budget Statement as they relate to City and Regional Partnerships, and all payments to state programs through Budget Paper 3 that relate to City and Regional Partnerships. All figures are for Administered funding and not Departmental funding. Administered figures are available on page 36 of the Portfolio Budget Statement for the Department of Infrastructure, Transport, Regional Development, Communications and the Arts.

Program/Project Start Date:	2024-25					
Program/Project End Date:	2025-26 – administered funding only)					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	0	0	0	8.0		8.0
Less:						
Actual Expenditure YTD at 31 December 2024	0					
Total Committed Funds at 31 December 2024	0	0	0	0		0
Total Uncommitted Funds (balance)	0	0	0	8.0	0	8.0

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Financial Information – Full program envelope

	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Opening Appropriation	0	0.98	9.0	0	0	9.98
Movements/decisions	-	-	-	-	-	-
Current Appropriation	0	0.98	9.0	0	0	9.98

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2025-2026 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: s22(1)(a)(ii)

SB25-000142

SUBJECT: National Capital Investment Framework**Talking Points**

- On 22 July 2023, the Prime Minister, the Hon Anthony Albanese MP, and the ACT Chief Minister, Andrew Barr MLA, jointly announced the National Capital Investment Framework (the Framework).
- The Framework is a commitment between the Australian and ACT Governments to work together to invest in infrastructure for Canberra.
- Since the Framework's inception, the ACT has put forward a number of proposals seeking Commonwealth support. The Australian Government continues to work with the ACT Government to identify and progress projects for investment under the Framework. Priority proposals under the Framework would be expected to be considered by the Cabinet via the usual budget processes.
- The Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP is responsible for working with the ACT Government on investment priorities through the Framework, and leading negotiations on potential projects.

Key Points

- On 28 November 2024, Senator David Pocock tabled an Order for the Production of Documents (OPD) relating to the Framework.
- Minister Catherine King responded to the OPD in a letter dated 17 December 2024 that was tabled on 13 January 2025 noting that the Framework did not sit in her portfolio at that time (**Attachment C**).
- At the Additional Estimates hearing of the Finance and Public Administration Committee in late February 2025, Senator David Pocock asked a series of questions of the Department of Prime Minister and Cabinet in relation to Framework, including which Department was responsible for its management and what date management transferred (**Attachments A and B**).

Background

- The Framework was developed between the Prime Minister and the ACT Chief Minister prior to the 22 July 2023 announcement.

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2025-2026 Budget Estimates**Rural and Regional Affairs and Transport****Lead/Support contact: Jane McIntyre****SB25-000142**

- The framework is a commitment to work collaboratively on building a better nation's capital and ensuring it is future proofed to meet the needs of a rising population in a planned, coordinated way.
- The following projects have been funded under the Infrastructure Investment Program (noting that at various times these have been referred to by the ACT Chief Minister as being part of the Framework)
 - o Additional costs for Light Rail Stage 2A
 - o Light Rail Stage 2B Planning
 - o Additional costs for William Hovell Drive duplication
 - o Athllon Drive (North and South), and
 - o Monaro Highway – Stage 1 (construction) and Stage 2 (Planning).

Attachments

- A: Senate Estimates Question on Notice – SQ25-001498
- B: Senate Estimates Question on Notice – SQ25-001499
- C: Senate Order for the Production of Documents 723

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Senate Finance and Public Administration Legislation Committee
ANSWERS TO QUESTIONS ON NOTICE
Additional Estimates 2024-25

Prime Minister and Cabinet Portfolio

Department/Agency: Department of the Prime Minister and Cabinet

Outcome/Program Group: Prime Minister and Cabinet

Topic: National Capital Investment Framework - commitments

Senator: David Pocock

Question reference number: [PSU to insert]

Type of question: Spoken; Proof Hansard pages 55 and 56, 24 February 2025

Date set by the committee for the return of answer: 24 March 2025

Number of pages: [PSU to insert]

Question:

Senator DAVID POCOCK: ... What is the framework?

Ms Williams: The framework is a commitment between our two governments—the Commonwealth government and the ACT government—to work together to invest in further infrastructure in Canberra.

Senator DAVID POCOCK: But that sounds like just a commitment. Is there an actual framework behind that, or is that the extent of it?

Ms Williams: It is a set of commitments, as you say, that sits under that description of the framework.

Senator DAVID POCOCK: Is that set of commitments able to be tabled?

Ms Williams: I think we might need to take that on notice, unless colleagues are aware.

Senator DAVID POCOCK: What's the reason for that?

Ms Luchetti: We'll have to take that on notice as a first step just to think about the status of it and whether it went through—

Senator DAVID POCOCK: Cabinet in confidence?

Ms Luchetti: I just need to take that on notice.

Senator DAVID POCOCK: I'd be keen to have a reason.

Ms Luchetti: I have to take it on notice from a cabinet perspective.

...

Senator DAVID POCOCK: ...How many projects have been submitted under the framework since it was first announced? Surely there's some info you can give me.

Ms Williams: We would have to take that explicitly on notice. I'm aware that there have been a number of commitments made publicly to projects, but I do not have a list of projects here in front of me. I'd be happy to provide you with that information, however, on notice.

Senator DAVID POCOCK: Do you have the date of the last project that was submitted?

Ms Williams: I do not, no.

Senator DAVID POCOCK: So I'm none the wiser as to what's going on here. Obviously, PM&C said that my OPD couldn't be complied with; you said there were too many

documents to sort through. So I turn up to estimates to try and find out a bit more, and it seems like you can't even give me some very basic information on something that was meant to be essentially a city partnership type arrangement. After putting a lot of pressure on the government, stakeholders are saying that the ACT is the only jurisdiction without a city partnership. The National Capital Investment Framework was announced, and since then it's this secret black hole that we're not allowed to know about. It just seems strange.

Ms Williams: The way I'd characterise it is that this is an ongoing piece of work with the ACT government to identify and work through what those priority projects for investment might look like under the framework. Like I said, I'm aware of a number of announcements around this, but the full suite of what the framework will cover, I think, is still underway, which is why I don't have any information here in front of me today. But, like I said, I'm very happy to look into this and provide you with what detail we can.

Senate Finance and Public Administration Legislation Committee
ANSWERS TO QUESTIONS ON NOTICE
Additional Estimates 2024-25

Prime Minister and Cabinet Portfolio

Department/Agency: Department of the Prime Minister and Cabinet

Outcome/Program Group: Prime Minister and Cabinet

Topic: National Capital Investment Framework - decision maker

Senator: David Pocock

Question reference number: [PSU to insert]

Type of question: Spoken; Proof Hansard pages 55 and 56, 24 February 2025

Date set by the committee for the return of answer: 24 March 2025

Number of pages: [PSU to insert]

Question:

Senator DAVID POCOCK: ...Who's the decision-maker on requests submitted under the framework? The department of infrastructure know absolutely nothing about it and don't have a single document that mentions the National Capital Investment Framework, so I'm interested, given it's all sitting in PM&C: who's the decision-maker?

Ms Williams: At this point in time, I think it will be appropriate to direct questions with respect to the framework to the department of infrastructure, transport—

Senator DAVID POCOCK: No, sorry. They know nothing.

Ms Williams: I am aware that this is a more recent transfer of responsibility. I understand you did request some information; at that time, I suspect, they did not have responsibility for the framework. More recently, that responsibility has been transferred to that department.

Senator DAVID POCOCK: Can I ask for the date on transfer?

Ms Williams: I'd have to take that on notice. I don't have that with me here.

...

Senator DAVID POCOCK: Before I head over to Infrastructure estimates, can you just give me details about—you said it's been handed over to the department of infrastructure in its entirety in terms of decision-making and in terms of delivery. Which parts have been and which parts haven't been? Will they have all the files that you've—

Ms Williams: I understand that the department will work across the relevant portfolios within government—because there will no doubt be a number of projects that will have to be worked through—and would take the lead on negotiations with the ACT government on this matter. So the department of infrastructure should be able to talk to you about where they're at within that process. But, like I said, I'm happy to take on notice your question to this committee and see what information we can provide you with.

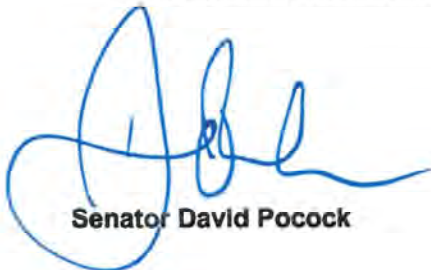
Senator David Pocock

Notice of Motion - Order for the Production of Documents

(at giving of notices)

I give notice that on the next day of sitting, I shall move that there be laid on the table by the Minister representing the Minister for Infrastructure, Transport, Regional Development and Local Government, by no later than 9 am on 9 December 2024, any files notes, meeting notes, meeting agendas or other records of interaction held by the Minister, the Minister's Office or the Department that refer to the National Capital Investment Framework, and additionally:

1. Any agreement, memorandum or other document that formally establishes the National Capital Investment Framework;
2. Any document showing the eligibility criteria by which applications for funding under the National Capital Investment Framework are assessed;
3. Any process documents related to the National Capital Investment Framework, including any document that shows how applications for funding are received and assessed; and
4. Any proposals that have been submitted for assessment under the National Capital Investment Framework since its establishment.



Senator David Pocock

④
LODGED



ASSISTANT MINISTER FOR A FUTURE MADE IN AUSTRALIA
ASSISTANT MINISTER FOR TRADE
Senator the Hon Tim Ayres

Senator the Honourable Sue Lines
President of the Senate
Parliament House
CANBERRA ACT 2600

Dear President,

Please see attached letter for tabling from the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government, regarding Order for the Production of Documents No. 723.

Yours sincerely,

A handwritten signature in black ink, appearing to be "T Ayres", with a long horizontal flourish extending to the right.

Tim Ayres

20 December 2024

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Transport, Regional Development, Communications, Sport and the Arts



The Hon Catherine King MP

**Minister for Infrastructure, Transport, Regional Development and Local Government
Member for Ballarat**

Senator the Hon Malarndirri McCarthy
Minister for Indigenous Australians
Parliament House
CANBERRA ACT 2600

Dear Minister

Malarndirri,

I refer to the Order for the Production of Documents No. 723, moved by Senator David Pocock and agreed to by the Senate on 28 November 2024.

Senator Pocock has sought a range of information on the National Capital Investment Framework (the Framework). The Framework is not managed within my portfolio.

However, in accordance with the information sought by Senator Pocock as part of the Order, I draw your attention to a document tabled by the Australian Capital Territory Government on 25 June 2024, entitled 'Major infrastructure program – Investment – Transparency – Assembly resolution of 19 March 2024 – Government response'. This document includes a number of correspondences from Andrew Barr MLA, Chief Minister, to the Hon Anthony Albanese MP, Prime Minister, regarding the Framework. The document is available at: [LIST_Major-Infrastructure-Program-Investment-Transparency-Assembly-Resolution-of-19-March-2024-Govt-Response.pdf](#)

I would appreciate your assistance in conveying this information to the President of the Senate.

Yours sincerely

Catherine King MP

17 / 12 / 2024

cc Senator the Hon Penny Wong, Minister for Foreign Affairs and Leader of the Government in the Senate

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2025 - 2026 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Jane Christie

SQ25-000048

SUBJECT: Northern Australia Infrastructure Facility (including Review)**Talking Points**

- On 19 August 2024, the Minister for Northern Australia, the Hon Madeleine King MP announced an Independent Review of the *Northern Australia Infrastructure Facility Act 2016* (the Review):
 - the Review was conducted by the Honourable Warren Snowdon (Chair), Professor Peter Yu and Dr Lisa Caffery (the Panel).
 - the Panel provided the Minister for Northern Australia with its report on 12 February 2025.
 - the timing of tabling of the Review is a matter for government.
 - any response to the Review's recommendations is a matter for government.
- Members of the NAIF Board are appointed by the minister.
 - during 2024 the Department of Infrastructure, Transport, Regional Development, Communications and the Arts convened an open EOI process to identify potential nominees or re-nominees for NAIF Board vacancies emerging in 2024.
 - on 24 June 2024, the minister approved a short-term extension to the terms of Ms Tracey Hayes (Chair) and Ms Kate George and Mr Stephen Margetic (Members) from 30 June 2024 to 30 September 2024.
 - on 27 September 2024, the minister announced the NAIF Board reappointments of Ms Tracey Hayes (Chair), Ms Kate George, Mr Steve Margetic, Ms Lisa Hewitt, and Mr Grant Cassidy (Members).
 - on 27 September 2024, the minister also announced Mr Robert Edel was appointed as a new member of the NAIF Board from 30 November, replacing Mr Mark Gray who retired from the Board.

Key PointsNAIF Act Review

- On 19 August 2024, the minister announced an Independent Review of the NAIF Act (the Review).
- Section 43 of the NAIF Act mandates that the minister must commission a review of the Act as soon as possible after 30 June 2024.
- The 2024-25 Budget provided \$1.9 million to undertake the Review. The review was completed well within this budget allocation.
- The minister appointed an Independent Panel (the Panel) comprised of the Hon Warren Snowdon (Chair), Professor Peter Yu, and Dr Lisa Caffery to undertake the Review.

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- The Panel provided its report to the minister on 12 February 2025. The report was informed by significant consultation.
- The minister is currently considering the report and its recommendations, and is required to table the report in both houses of Parliament within 15 sitting days of receipt.

Panel selection process

- The minister chose a Panel model to ensure the Review drew on a range of expertise and was underpinned by transparency, integrity and fairness, while remaining impartial and independent.
- Panel members were selected by the minister.
 - the department provided the minister a shortlist of potentially suitable reviewers considering connection to and experience in the north, skills, and diversity, including geographic, culture and gender.

Terms of Reference

- The Terms of Reference accord with the requirements of the Act and sought advice from the Panel as to:
 - whether the time limit of 30 June 2026 for making decisions to provide financial assistance should be extended; and
 - appropriate governance arrangements for the facility after that date.
- The Terms of Reference were a decision of the Minister.

Review Costs

- The 2024-25 Budget provides \$1.9 million to undertake the Review – covering Panel remuneration, stakeholder engagement and small departmental secretariat Taskforce. Of this budget allocation, \$0.8 million has been spent on the review (as at 31 January 2025).

NAIF Board Appointments

- During 2024 the terms of 6 NAIF Board members were scheduled to expire with 3 (including the Chair) expiring on 30 June 2024 and a further 3 expiring in late November 2024.
- On 24 June 2024, the Minister approved the extensions of the Chair and 2 members for a further 3 months to 30 September 2024.
- On 27 September 2024, the Minister announced the following NAIF Board reappointments:

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- o Ms Tracey Hayes (Chair), commencing 1 October 2024 and expiring 30 June 2026;
 - o Mr Stephen Margetic (Member), commencing 1 October 2024 and expiring 30 June 2026;
 - o Ms Kate George (Member), commencing 1 October 2024 and expiring 31 December 2025;
 - o Ms Lisa Hewitt (Member), commencing 21 November 2024 and expiring 30 June 2027; and
 - o Mr Grant Cassidy (Member), commencing 1 December 2024 and expiring 31 December 2025.
- As part of the announcement, Mr Robert Edel was also appointed as a new member of the NAIF Board, commencing 1 December 2024 and expiring 30 June 2027.

NAIF CEO resignation

- The NAIF CEO Craig Doyle advised the NAIF Board of his intention to retire from his position in August 2025.
- Mr Doyle was appointed CEO from May 2022 to 30 June 2026.
- In accordance with the NAIF Act, the Board is responsible for appointing the CEO, and a recruitment process is underway to ensure continuity. The process will be open, transparent and merit-based.

BackgroundThe NAIF

- The NAIF was established on 1 July 2016 as a Corporate Commonwealth Entity under the NAIF Act.
- The duties of the Minister are set out in the NAIF Act, including:
 - o under Part 4 of the NAIF Act, all NAIF financing proposals are subject to the consideration of the minister;
 - o under section 11(3) of the NAIF Act, the receipt of a proposal notice triggers the 21-day consideration period, which the minister may extend to 60 days by issuing a written notice to the NAIF;
 - o during the legislated consideration period the minister may issue a rejection notice (also known as a “veto”), allow the consideration period to lapse, or advise the NAIF that the minister is not issuing a rejection notice;
 - o under section 11(5) of the NAIF Act, a proposal can be rejected only if the minister is satisfied providing financial assistance would be inconsistent with the objectives and policies of the government; have adverse implications for Australia’s national and

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domestic security; or have an adverse impact on Australia's international reputation or foreign relations;

- o should the minister decide financial assistance should not be provided, the Minister must provide written reasons for the rejection notice, and must table the rejection notice in each House of the Parliament.
- NAIF is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department, which are then paid to NAIF and are considered 'departmental' for all purposes.
 - o Resourcing from the government for NAIF operations in 2024-25 is approximately \$22 million.
 - o The Average Staffing Level for NAIF within the Portfolio Budget Statement is 1.0 (representing the CEO). All other staff are employed under the NAIF Act.
 - o The NAIF Board is defined within the NAIF Act as consisting of Chair, 4-6 members and the Secretary or identified alternate(s) of the department.

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SB25-000059

SUBJECT: Middle Arm and Regional Logistics Hubs**Talking Points**

- The 2022-23 October Budget included:
 - o \$1.5 billion in planned equity to support common-user marine infrastructure at the Middle Arm Sustainable Development Precinct (Middle Arm); and
 - o \$440.0 million in planned equity to support Regional Logistic Hubs along key transport links in the Northern Territory, including in Katherine, Alice Springs and Tennant Creek.
- The Australian Government's investment in these projects is provisioned in the Contingency Reserve and will remain there until the government has made a final equity investment decision. The government's planned investments will be considered in line with the Commonwealth Investment Framework.
- The projects are led by the Northern Territory (NT) Government as the project proponent. Planning by the Northern Territory Government is ongoing.
- Strategic Environmental Assessments under the Northern Territory *Environmental Protection Act 2019* and the Commonwealth *Environmental Protection and Biodiversity Conservation Act 1999* are being undertaken for Middle Arm.
- For both projects the Northern Territory Government is working with Infrastructure Australia to progress business cases for evaluation under the Infrastructure Australia Assessment Framework.
- The Australian Government is not party to the NT Government's negotiations with proponents interested in Middle Arm.

Key PointsStatus of the Australian Government's planned investments

- Provisioning funding to make planned equity investments does not constitute a final investment decision, and the government continues to consider its investment in line with the Commonwealth Investment Framework (RMG308).
- This process requires the Northern Territory Government, as the project proponent, to progress the projects through Stage 3 of the Infrastructure Australia (IA) Assessment Framework. It also requires subsequent due diligence and work to structure final investment options and support implementation of the government's planned equity investments.

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SB25-000059

- It was a decision of government, given the scale of investment, to provide a planned equity investment into the Middle Arm project.
 - this approach allows the Australian Government to work in partnership with the NT Government to manage commercial and governance interests, as well as deliver key policy objectives, such as supporting clean energy, lowering carbon emissions and advancing sustainable economic growth opportunities for the NT.

Status of Middle Arm

- Middle Arm is in an early stage of planning and is undergoing a 'Strategic Assessment' under the Commonwealth *Environmental Protection Biodiversity Conservation Act 1999* (EPBC Act) and the NT *Environmental Protection Act 2019*.
 - Questions regarding the environmental assessment should be referred to the Department of Climate Change, Energy, the Environment and Water (DCCEEW)
- The NT Government is working with Infrastructure Australia (IA) to progress a Stage 3 business case evaluation under IA's Assessment Framework.
 - Common user infrastructure at the Middle Arm Precinct is currently (listed in August 2023) a Stage 2 proposal on IA's Infrastructure Priority List.
 - On 16 February 2024, the NT Government submitted a Stage 3 business case to IA which was not formally accepted by IA for evaluation at that stage as further information and analysis was required.
 - Questions on IA's engagement with the NT Government should be referred to IA.

Senate Environment and Communications References Committee Inquiry into the Middle Arm Industrial Precinct

- The Environment and Communications Committee tabled its Report on the Inquiry into Middle Arm on 21 August 2024.
- The Committee's report reflects that planning for the project by the NT Government remains at an early stage, and notes a range of matters that will be considered through ongoing regulatory and assurance processes.

Status of the Regional Logistics Hubs

- Investment and development plans for the Regional Logistics Hubs also remains at an early stage.
 - NT freight rail and logistics capacity improvements are currently listed (listed in April 2023) as a Stage 1 Early Stage Proposal on IA's Infrastructure Priority List.
- The NT Government is working with IA to progress Stage 2 and Stage 3 business case evaluations under IA's Assessment Framework.

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- On 16 February 2024, the NT Government submitted a Stage 2 and Stage 3 business case for evaluation by IA which was not formally accepted for evaluation. IA provided proponent feedback on information gaps to be addressed in a future submission.
- Questions on IA's engagement with the NT Government should be referred to IA.

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SB25-000055

SUBJECT: Central Australia Plan – Community Infrastructure Package**Talking Points**

- The 2023-24 Budget provided \$50.0 million for a Community Infrastructure Package under the *A Better, Safer Future for Central Australia* initiative.
- The Package is supporting the construction of new, or upgrades to existing, community infrastructure that fills an identified need for the community or for projects that provide economic and social benefits by improving community amenity and liveability in Central Australia.
- The Package has been developed in partnership with community elders via the Central Australia Plan Aboriginal Leadership Group and the Office of the Central Australia Regional Controller.
- The package commenced in 2024-25 financial year (FY) and will end by June 2027. Within this package there are 3 tranches of funding:
 - o Tranche 1 – 9 projects representing \$5.2 million, announced on 8 March 2024;
 - o Tranche 2 – 23 projects representing \$28.2 million announced on 24 July 2024;
 - o Tranche 3 – \$16.6m for future projects (2026-27) to be identified through collaboration with the Aboriginal Leadership Group, Northern Territory Government and Regional Councils.

Key Points

- The Package – part of *A Better, Safer Future for Central Australia* initiative – is delivered through a partnership with the Northern Territory (NT) Government Department of the Chief Minister and Cabinet, via a Schedule to the *Federation Funding Agreement (FFA) – Infrastructure*.
- The FFA Schedule was signed by the Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP on 19 December 2023 and the then Deputy Chief Minister of the NT on 15 January 2024.
- The FFA Schedule was amended and signed by both Ministers in July 2024 to enable clarification of delegations and arrangements for variations in funding allocations.
- The FFA Schedule makes funding available to the NT Government at key project milestones.
 - o the first payment (50% of approved funding) is paid to the NT Government when Project Plans are approved by the NT and Australian Governments.

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- remaining funding is paid to the NT Government when the Project Completion Report (and where applicable the Interim Project Completion Report) for each project is accepted and approved by the Australian Government.
- The NT Government has entered into separate agreements with the MacDonnell and Central Desert Regional Councils to facilitate the identification and delivery of agreed projects within the package.
- As at 31 January 2025 the Australian Government has provided \$2.6 million under the FFA Schedule to the NT Government.

Background*Tranche 1 projects*

- On 8 March 2024, the minister and then Deputy Chief Minister of the NT announced the first 9 projects (representing \$5.2 million) under the Package:
 - playground works in Atitjere, Engawala and Nturiya;
 - change rooms in Pmara Jutunta;
 - a half basketball court in Wilora; and
 - oval lights in Ti Tree, Laramba, Kintore and Titjikalaa.
- As at 31 January 2025, Regional Councils had reported 3 of the 9 Tranche 1 projects to be complete (playground upgrades in Atitjere and Engawala, and a new play system in Nturiya).
- Remaining Tranche 1 projects are estimated to be completed within 2024-25.

Tranche 2 projects

- On 24 July 2024, the minister and then Deputy Chief Minister of the NT announced the second tranche of projects (23 projects representing \$28.2 million) under the Package:
 - cultural centres for Ti-Tree and Yuendumu;
 - a stage/outside auditorium and public toilet in Laramba;
 - new visitor camps, oval upgrades including changerooms and grandstands, and a men's shed refurbishment at Yuelamu;
 - changeroom and lighting upgrades at Atitjere Oval;
 - a new public toilet near the softball oval in Engawala;
 - oval relocation and grandstands, and re-establishing a farm in Willowra;
 - a community store in Pmara Jutunta;
 - a new recreational hall for Nturiya;
 - community laundries with toilets and shower facilities for Docker River, Kintore and Areyonga;
 - new BMX pump tracks and refurbishing the recreational hall in Titjikala;

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- o splash pads for Papunya and Ntaria;
 - o BMX pump tracks and a farm/community garden in the Luritja Pintubi region; and
 - o A new orchard/garden for Finke.
- As at 31 January 2025, no funding for Tranche 2 projects had been provided to the NT Government, as project plans remain under development.

Tranche 3

- A future Tranche 3 of projects will utilise the remaining funds provided to the Central Australia Plan Community Infrastructure Package, approximately \$16.6 million.
- Work to develop Tranche 3, in partnership with the community, will commence later in 2025, in readiness for funding being available for tranche 3 projects in 2026-27.

Financial Information as at 31 January 2025

- The FFA Schedule commits a maximum of \$50.0 million over 4 financial years under 3 tranches:
 - o an initial Tranche of specified projects of up to \$5.3 million (of which \$5.2 million has been committed);
 - o a second Tranche of medium-term projects anticipated over 2024-25 and 2025-26 of up to \$30 million (of which \$28.2 million has been committed);
 - o a third Tranche of long-term projects anticipated in 2026-27, including the use of residual funding from previous tranches (\$16.6 million currently available).

Program/Project Start Date:	15 January 2024					
Program/Project End Date:	31 December 2027					
	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Appropriation Budget	2.6	16.8	14.1	16.5	0.0	50.0
Less:						
Actual Expenditure YTD at 31 January 2025	2.6	0.0				2.6
Total Committed Funds at 31 January 2025	0	16.8	14.0	0.0	0.0	30.8
Total Uncommitted Funds (balance)	0	0	0.1	16.5	0.0	16.6

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

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Lead contact: Casey Greentree

SB25-000054

SUBJECT: Northern Australia Agenda**Talking Points**

- The Australian Government is working to support development in northern Australia, to enhance the prosperity and wellbeing of northern communities.
- The government refreshed its northern Australia agenda in the *Northern Australia Action Plan 2024–2029* (the Action Plan) which was released on 26 August 2024.
- The Action Plan:
 - acknowledges the role of the north in delivering government priorities including the transition to a net zero economy, Future Made in Australia agenda, Closing the Gap and implementing the National Defence Strategy.
 - reaffirms the government's commitment to the north and sets the strategic direction for the next stage of investment and growth in the region.

Key PointsRole of the Office of Northern Australia (ONA)

- The ONA supports the delivery of the government's northern Australia agenda. ONA's primary roles are to:
 - oversee and champion the northern Australia policy agenda to support resilient and sustainable economic growth to secure a strong and sustainable future for northern Australia;
 - lead coordination and reporting on the Action Plan;
 - advocate for the development of northern Australia across the government, including resolution of challenges and maximisation of opportunities; and
 - support the Northern Australia Ministerial Forum (NAMF) and the Northern Australia Indigenous Reference Group (IRG).

Northern Australia Action Plan 2024–2029 (refer **EC24-002474**)

- The *Northern Australia Action Plan 2024–2029* (the Action Plan) was released by the Hon Madeleine King MP, Minister for Northern Australia, at the Developing Northern Australia Conference on 26 August 2024.
- The Action Plan builds on the *2015 Our North, Our Future: Developing Northern Australia White Paper*, reaffirms the Australian Government's commitment to the north, and sets the strategic direction for the next stage of investment and growth in the region.

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Lead contact: Casey Greentree

SB25-000054

- The Action Plan is built on northern Australia stakeholders' feedback. ONA engaged with key stakeholders to gain a contemporary understanding of their views, priorities, opportunities and challenges for northern Australia (*refer EC24-002474*). This included:
 - One-on-one sessions with key stakeholders;
 - 9 virtual sessions with over 200 participants;
 - 39 on ground sessions with key local organisations (breakdown at **EC24-002474**); and
 - An online survey with over 500 respondents.
- The Action Plan recognises the north's unique challenges, new and emerging opportunities and recognises that to succeed we need to work differently in the north – working in partnership and place, with a focus on resilience and evidence-based decisions and a commitment to advance First Nations outcomes at its centre.
- The Action Plan outlines:
 - 6 policy priority areas that provide the framework for the development of Australian policies and programs over the next 5 years:
 - activating the northern economy;
 - infrastructure to unlock growth;
 - safe and secure north;
 - growing the northern workforce;
 - liveable, healthy and resilient communities; and
 - protecting the north's environment and cultural heritage.
 - 17 Areas for Continued Focus, which seek to address known barriers and policy gaps – these will be progressed in the short to medium term by relevant Australian Government agencies and the support of the Office of Northern Australia (*refer EC24-002474*).
 - 178 Australian Government actions which showcase the current investment aligned with the policy priorities (*refer EC24-002452*).
- The Minister for Northern Australia will continue to provide an annual statement to Parliament on northern Australia and will provide a report annually on the implementation of the Action Plan.
 - the last statement to Parliament was delivered on 19 November 2024.

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Lead/Support contact: Casey Greentree

SB25-000058

SUBJECT: Northern Australia Indigenous Reference Group**Key Points**

- The Northern Australia Indigenous Reference Group (IRG) advises the Minister for Northern Australia, the Hon Madeleine King MP, and the Minister for Indigenous Australians, Senator the Hon Malarndirri McCarthy, on practical actions to enhance the economic and social prosperity of First Nations people in northern Australia.
- IRG members are accomplished First Nations Australians from the north. Their selection is considered against geographic spread, gender diversity and industry representation.
- The most recent iteration of the IRG, under the leadership of Mr Collin Saltmere AM, first convened in December 2021 and were engaged until 31 December 2024.
- An Expression of Interest (EOI) for the next IRG term opened on 28 January 2025 and closed on 28 February 2025. The next IRG term will be from appointment date until December 2026, with the possibility of extension.
 - EOIs are being assessed and the appointment of the next IRG is a matter for government.
- Improving the prosperity of First Nations people and communities is central to the success of the northern Australia agenda and is reflected in the Northern Australia Action Plan 2024 –2029 (Action Plan) which was released on 26 August 2024. It also aligns with the Australian Government’s commitment to Closing the Gap.

Key pointsNorthern Australia Indigenous Reference Group (IRG) (2021–2024)

- The IRG identified 7 priority areas to practically improve Indigenous economic development in northern Australia:
 - Indigenous businesses have financial sustainability, factoring in unique northern Australia circumstances;
 - Indigenous businesses and communities in the north are connected, and thriving;
 - clear economic participation pathways to meet people where they are at in northern Australia;
 - regional and remote Indigenous businesses and communities have the connectivity to compete in the broader economy;
 - Indigenous people’s basic needs are met in northern Australia through improved social infrastructure;
 - local economic opportunities are maximised to support Indigenous economic development; and

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SB25-000058

- o strong Indigenous economic leadership in northern Australia.
- During its 3 year term, the IRG met with ministers and key government officials to discuss their perspectives on the identified priority areas, tendered 16 submissions (refer to **EC24-002453**), commented on draft government grant guidelines, and attended 2 public hearings.
 - o this work will continue to inform the Australian Government's northern Australia agenda, and expected to be built upon over the IRG next term.

Expression of Interest Process

- The ONA worked closely with National Indigenous Australians Agency in the development of the EOI process and communication materials (refer to **EC24-002453**).
- Applicants were required to submit a CV and cover letter outlining qualifications and experience.
 - o former IRG members were not required to submit an application, but needed to indicate their preference to continue on as an IRG member.
 - o applications have closed (28 February) and are currently being assessed by the Department and NIAA.
- The Minister for Northern Australia met with the IRG on 18 November 2024, and informed them of her intention to run an EOI process for the next term. This was reiterated to the members in a letter dated 17 December 2024.

Northern Australia Action Plan 2024–2029

- Commitment to advancing First Nations outcomes is embedded across the 6 priority areas in the Action Plan, with specific actions within each priority.
 - o this includes the First Nations Economic Partnership (FNEP), currently being scoped by the Coalition of Peaks (CoP) on behalf of the Department of Treasury. The FNEP will have a narrow focus on workforce development and strengthening the Aboriginal community-controlled sector.
 - o findings from the Northern Australia Indigenous Development Accord Review informed the Northern Australia Action Plan 2024–2029. Further detail on the Accord Review is at **EC24-002453**.

Contact: Casey Greentree

Cleared by: Lisa Rauter, First Assistant Secretary

Phone: s22(1)(a)(ii)

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Rural and Regional Affairs and Transport

Lead/Support contact: Casey Greentree

SB25-000058

Background

- The IRG was composed of 8 members until its expiry on 31 December 2024:

Members	Key Industry Experience
Mr Colin Saltmere (Chair) (QLD)	Civil construction, hospitality, catering, labour hire and training
Mr Jerome Cubillo (NT)	Not-for-profit, government, business networks
Ms Tara Craigie (NT)	Agriculture
Mr Troy Fraser (QLD)	Local and state government
Mr Peter Jeffries (WA)	Mining, consulting, Indigenous engagement
Ms Gillian Mailman (QLD)	Electrical and telecommunications
Ms Ninielia Mills (WA)	Indigenous organisations
Ms Flora Warrior (TSI)	Business Administration, Business start-up, Microfinancing

Contact: Casey Greentree**Cleared by:** Lisa Rauter, First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 18/03/2025Page **3** of **3**

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Rural and Regional Affairs and Transport

Lead/Support contact: Erin Cassie

SB25-000051

SUBJECT: National Urban Policy and State of Australian Cities Report

Talking Points

- In the 2023-24 Budget, the Australian Government announced the *National Approach for Sustainable Urban Development*, including establishing the Cities and Suburbs Unit (CSU) to deliver a new National Urban Policy (the Policy) and State of Australian Cities report (the Report).
 - the Policy was released publicly on 29 November 2024.
 - the Report is in development. Timing for release is a matter for government.
- The Policy includes the shared government's vision for sustainable urban growth, developed jointly with state and territory governments and in consultation with the Australian Local Government Association (ALGA), as tasked by National Cabinet to the Planning Ministers' Meeting (PMM) in 2023.
- The Policy aims to better integrate an urban lens across policy-making to ensure future government policies, programs and investment are supporting sustainable growth in urban places. This will be facilitated by cross-government engagement on urban policy matters.
- The Report will deliver:
 - an accurate and up-to-date picture of life in our cities, enabling measurement of changes over time;
 - analysis on emerging challenges and trends to inform policy and investment in our cities; and
 - examples of good practice initiatives which are improving the productivity, resilience and equity of our cities.
- The Report will focus on the 20 most populated 'cities', being those that meet the ABS 'Major Urban' definition for urban centres (minimum of 100,000 population), plus Launceston (93,364) and the combined areas of Albury-Wodonga and Gold Coast-Tweed Heads as they were included in the previous State of Australian Cities reports. There are also case studies included on Alice Springs and Bunbury given their regional importance.
- Timing of publication of the report is a matter for government.

Contact: Erin Cassie

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Phone: s22(1)(a)(ii)

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Lead/Support contact: Erin Cassie

SB25-000051

Key PointsNational Urban Policy

- The Policy represents the government's goals for our urban places, that they are liveable and equitable, productive and innovative, and sustainable and resilient. This builds on the 2011 National Urban Policy (which aimed to achieve productivity, sustainability, liveability in our urban areas).
- At the government level, it complements existing strategies, policies, reports and frameworks, including the government's Regional Investment Framework and Infrastructure Policy Statement.

Policy Stakeholder consultation

- On 26 May 2023, the Minister of Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP appointed members to the Urban Policy Forum (UPF) to inform development of the National Urban Policy.
- Public consultation on the draft Policy commenced on 23 May 2024 and closed on 4 July 2024.
- The Cities and Suburbs Unit undertook extensive engagement and consultation with a range of stakeholders to inform the development of the Policy including other levels of government, Commonwealth agencies, experts, industry and other organisations.
- Murawin was engaged from 7 August 2023 to 10 November 2023, following a procurement process under the Australian Government's Indigenous Procurement Policy, to undertake First Nations engagement

State of Australian Cities Report

- The Report will align with the goals of the Policy, and:
 - o reflect on how cities have changed over the last 10 years
 - o include changes in publicly available data that have occurred over the last 10 years
 - o complement other government reports, such as State of Australia's Regions.

Report Stakeholder engagement

- A discussion paper was circulated for consultation with the UPF and state, territory and local governments in May 2024, following approval from the Minister on 17 April 2024. Feedback will inform the final Report.
- Draft analysis informing the Report was distributed to Australian Government portfolios and the UPF in September 2024 for feedback, with a draft of the Report then circulated in October 2024 for further feedback.

Contact: Erin Cassie**Cleared by:** Lisa Rauter, First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 1**Date:** 18/03/2025

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SB25-000051

Financial Information as at 31 December 2024Cities and Suburbs Unit

Program/Project Start Date:	2023-07					
Program/Project End Date:	2027-06					
	2022-23	2023-24	2024-25*	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	-	7.50	3.0	-	-	10.6
Less:						
Actual Expenditure YTD at 31 December 2024	-	4.9	1.8			6.7
Total Committed Funds at 31 December 2024	-	-	1.2	-	-	1.2
Total Uncommitted Funds (balance)	-	2.6**		-	-	2.6

Note 2023-24 figure includes activities relating to delivery of Precincts and Partnerships and is not a direct comparison to 2024-25 due to an internal restructure.

*Information correct as of 31 December 2024

**Unspent funds, not carried over

The 2023-24 Budget committed DITRDCA ASL of 10 each year from 2023-24 to 2026-27 for the Cities and Suburbs Unit:

2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
\$m	\$m	\$m	\$m	\$m	\$m
-	4.0	2.3	2.3	2.3	10.9

The 2024-25 Budget included \$12.6 million over four years to support the delivery of the government's Urban Agenda, supporting a national approach to sustainable urban development, oversight of urban renewal projects and the continued delivery of city and regional deal projects.

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Rural and Regional Affairs and Transport

Lead/Support contact: Erin Cassie

SB25-000057

SUBJECT: Planning Ministers' Meeting**Talking Points**

- The Planning Ministers' Meeting (PMM) is a ministerial council which reconvened on 27 July 2023. It reports to National Cabinet and complies with its Governance Framework.
- PMM has committed to meet at least once per year, however, the timing of meetings is a matter for the Australian Government.
- It met 3 times in 2023-24, with the most recent meeting held on 22 February 2024. The next meeting is anticipated to take place in the first half of 2025, subject to member availability.
- State ministers with planning responsibility attend PMM to progress agenda items (membership at **Attachment A**). A representative of the Australian Local Government Association (ALGA) attends as a special adviser.
 - The Commonwealth does not have constitutional planning responsibilities.
 - Other government ministers may attend as relevant to their portfolios.
- The Hon Catherine King MP convenes the meeting in her capacity as the Minister for Infrastructure, Transport, Regional Development and Local Government.
- The Minister for Cities, Senator the Hon Jenny McAllister assists Minister Catherine King with the PMM and takes carriage of certain elements of the workplan (currently including the National Urban Policy and associated shared vision, national planning reform, and embedding natural disaster and climate risk considerations in land use planning).
- PMM was reconvened to discuss and progress nationally-significant planning matters, including priorities tasked to state and territory planning ministers by National Cabinet.
- PMM has a coordinating role in bringing together all levels of government to discuss these nationally significant planning issues and support progression of taskings that require reporting back to National Cabinet.
- The communiques for July 2023 and February 2024 are at **Attachments B and C**.
- The Cities and Suburbs Unit provides the Secretariat function for PMM.

Contact: Erin Cassie**Cleared by:** Lisa Rauter, First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 18/03/2025**Page 1 of 3**

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Lead/Support contact: Erin Cassie

SB25-000057

Key Points

- Key items progressed / progressing through PMM include:
 - endorsement of a **shared vision** to ensure growth in cities is sustainable, led by Minister Catherine King. This was tasked by National Cabinet and discussed at the first PMM convened by the minister. The vision was drafted as requested, endorsed by each jurisdiction, and is published in the National Urban Policy which was released on 29 November 2024;
 - implementation of **the National Planning Reform Blueprint**, led by the Minister for Housing and the Commonwealth Treasury. States and territories have now provided 2 rounds of reporting to track their progress against the reforms. This reporting will progress to National Cabinet following out of session agreement from PMM;
 - development and implementation of a **national framework for communications infrastructure**, led by the Mobile Telecommunications Working Group. This work has progressed with an implementation plan now proposed to members for agreement out of session. Once agreed, this Working Group will lead implementation;
 - development of an approach to embed nationally-agreed principles for considering **disaster and climate risk within land use planning** and building reforms, led by the NSW Government, with support from the National Emergency Management Agency of Australia (NEMA). NSW continues to lead this work, with guidelines being consulted on prior to progressing to PMM for endorsement; and
 - establishment of **coordinated and strategic energy planning** that integrates environmental considerations in planning approval processes to support the renewable energy transition, led by the Minister for Environment and Water. This work is in progress.

Background

- On 9 December 2022, National Cabinet tasked Planning Ministers with developing a national standard for considering disaster and climate risk, as part of land use planning and building reform processes, and to report back to National Cabinet in 2023.
- On 28 April 2023, National Cabinet agreed a national approach and greater cooperation to deliver a range of priorities, including “a range of meaningful reforms to support a national approach to the growth of our cities, towns and suburbs”. Reforms relevant to PMM include:
 - a shared vision to ensure growth in cities is sustainable via the National Urban Policy. The vision was endorsed by each jurisdiction, and is published in the National Urban Policy which was released on 29 November 2024; and

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- o Planning Ministers developing a proposal for National Cabinet outlining reforms to increase housing supply and affordability, working with the Australian Local Government Association.
- On 27 July 2023, the government convened the PMM to discuss a number of nationally significant planning matters, including priorities tasked by National Cabinet. The meeting was chaired by Minister Catherine King.
- On 16 August 2023, Planning Ministers reported back to National Cabinet with a National Planning Reform Blueprint and an update on the progress against the national standard for considering disaster and climate risk, which is being led by New South Wales.
- The first round of reporting on blueprint progress by states and territories was approved by PMM at the 22 February 2024 meeting and published on the Treasury's website on 9 August 2024. The second round of reporting was published on the Treasury's website on 20 February 2025. Further questions should be directed to Treasury.
- Ministers set a 12-month work plan at the 22 February 2024 meeting for the Heads of Planning group to progress.

Attachments

- A: Planning Ministers' Meeting Members
- B: Planning Ministers' Meeting 2023 Communique
- C: Planning Ministers' Meeting February 2024 Communique

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PLANNING MINISTERS' MEETING MEMBERS (INCLUDING SENIOR OFFICIALS AND ADVISORS)**12 MARCH 2025**

Commonwealth • The Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government - Lisa Rauter, First Assistant Secretary, Partnerships and Projects Division, DITRDCA - Audrey Marsh, Senior Advisor to Minister King	
State and territory	
New South Wales • The Hon Paul Scully MP, Minister for Planning and Public Space, NSW Government - Kiersten Fishburn, Secretary, NSW Department of Planning, Industry and Environment - Paul Levins, Chief of Staff to Minister Scully - o NB joining from conference room "52MP L17.NE VC" – unable to change name	paul.scully@parliament.nsw.gov.au kylee.cragg@minister.nsw.gov.au ^s ₂ monica.gibson@dpie.nsw.gov.au
Victoria • The Hon Sonya Kirkenny MP, Minister for Planning, VIC Government	officeminkirkenny@transport.vic.gov.au mary.appleby@transport.vic.gov.au

SB24-000057 Attachment A

- Andrew McKeegan, A/g Deputy Secretary, Planning, VIC Department of Transport and Planning - Hayley Presnell, Advisor to Minister Kilkenney	paul.younis@transport.vic.gov.au Andrew.McKeegan@delwp.vic.gov.au
Queensland • The Hon Jarrod Bleijie MP, Deputy Premier, Minister for State Development, Infrastructure and Planning, Minister for Industrial Relations, QLD Government - Chris Aston, Executive Director, QLD Department of State Development, Infrastructure, Local Government and Planning	deputy.premier@ministerial.qld.gov.au
South Australia • The Hon Nick Champion MP, Minister for Planning, SA Government - Sally Smith, Executive Director, Planning and Land Use Services, SA Department for Trade and Investment - Gemma Wallace, Senior Advisor to Minister Champion	Sally.Smith@sa.gov.au OfficeOfMinisterChampion@sa.gov.au ministerchampion@sa.gov.au
Western Australia • The Hon. John Carey MLA, Minister for Planning; Lands; Housing; Homelessness, WA Government - Kathy Bonus, Chief Planning Adviser, WA Department of Planning, Lands and Heritage - Leigh Ashby, Senior Policy Advisor – Planning to Minister Carey	minister.carey@dpc.wa.gov.au Minister.Carey@dpc.wa.gov.au Kathy.Bonus@dplh.wa.gov.au

Northern Territory • The Hon Joshua Burgoyne MLA, Minister for Lands, Planning and Environment, Minister for Corporate and Digital Development, Minister for Water Resources, NT Government - Doug Lesh, A/g Deputy Chief Executive, NT Department of Infrastructure, Planning and Logistics	minister.bowden@nt.gov.au doug.lesh@nt.gov.au
Australian Capital Territory • Mr Chris Steel MLA, Minister for Planning, ACT Government - Ben Ponton, Director-General and ACT Chief Planner, ACT Environment, Planning, Sustainable Development Directorate - Brodie Ferson, Senior Advisor for Minister Steel	steel@act.gov.au Ben.ponton@act.gov.au brodie.ferson@act.gov.au
Tasmania • The Honourable Felix Ashton ElliS, Minister for Housing and Planning Tasmanian Government - Mathew Healey, A/g Deputy Secretary, Policy and Delivery, Tasmania Department of Premier and Cabinet	felix.ellis@parliament.tas.gov.au mathew.healey@dpac.tas.gov.au



The Hon Catherine King MP

Minister for Infrastructure, Transport, Regional Development and Local Government
(/c-king)

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Planning Ministers' Meeting 2023 Communique

The Planning Ministers' Meeting reconvened last week to discuss a number of nationally significant planning matters, including priorities tasked by National Cabinet. Planning Ministers welcomed the participation of Councillor Linda Scott, President of the Australian Local Government Association, alongside a number of Commonwealth Ministers with an interest in planning matters, including the Hon Julie Collins MP, Minister for Housing; Senator the Hon Jenny McAllister, Assistant Minister for Climate Change and Energy; Senator the Hon Murray Watt, Minister for Emergency Management; and the Hon Michelle Rowland MP, Minister for Communications.

Planning Ministers reinforced their commitment to national cooperation, collaboration and information sharing on a range of planning matters.

Governance

Planning Ministers endorsed a governance framework and work plan for the Planning Ministers' Meeting, to guide work through to July 2024.

National Urban Policy

Planning Ministers recognised the variety of challenges and opportunities to ensuring growth in our diverse cities and suburbs is sustainable. The policy and regulatory options to address these are a shared responsibility of all levels of government. For this reason, Planning Ministers agreed that the vision of the National Urban Policy announced by the Commonwealth at the 2023-24 Budget will be developed in consultation with and implemented in partnership with all jurisdictions.

Disaster resilience and climate adaptation

Planning Ministers agreed to the NSW government leading the development of a framework and guidance on nationally agreed principles for natural disaster and climate risk considerations in land use planning decisions. Planning Ministers also noted the status and timelines for the development of Australia's first National Climate Risk Assessment and National Adaptation Plan and agreed to engage in the development of these products through senior officials.

Telecommunications planning

Planning Ministers recognised the need for a coherent approach for prioritising and accelerating planning and approvals for communications infrastructure, especially in rapidly growing suburban communities. The Commonwealth will establish a working group alongside a number of state and territory governments to develop options that achieve this goal.

Housing

Planning Ministers discussed planning reform proposals for consideration by National Cabinet. Potential reforms discussed by Planning Ministers covered a broad range of issues identified by government, industry and the community as key elements in addressing housing supply and affordability.

Planning and environmental approvals

Planning Ministers noted:

- The importance of integrating environmental considerations into energy planning processes to ensure renewables benefit the whole environment and community.
- Meeting national emissions reduction targets will require a complete transformation of our energy system, exceeding anything attempted in many decades.
- Australians want clean renewable energy, but they also want robust protection for our iconic species and landscape.

COMMUNIQUE

Friday 04 August 2023

SUBJECTS: The Planning Ministers' Meeting reconvened last week to discuss a number of nationally significant planning matters, including priorities tasked by National Cabinet.

Planning Ministers' Meeting

Planning Ministers' Meeting February 2024 Communique

On 22 February 2024, Minister Catherine King, Minister for Infrastructure, Transport, Regional Development and Local Government, convened the second Planning Ministers' Meeting to discuss and progress nationally significant planning matters. These matters included planning reforms to facilitate more and well-located housing; national principles to embed natural disaster and climate risk considerations in land use planning decisions, and progress on a National Urban Policy for Australia.

Planning Ministers were joined by Councillor Linda Scott, President of the Australian Local Government Association, alongside a number of Commonwealth Ministers with an interest in planning matters, including the Hon Kristy McBain MP, Minister for Regional Development, Local Government and Territories, the Hon Julie Collins MP, Minister for Housing; Senator the Hon Jenny McAllister, Assistant Minister for Climate Change and Energy; and Senator the Hon Tony Sheldon. Planning Ministers reinforced their commitment to national cooperation, collaboration and information sharing on a range of planning matters.

Governance

Planning Ministers endorsed a work plan for the Planning Ministers' Meeting, to guide work through to February 2025.

National Urban Policy Shared Vision

Planning Ministers noted the update from the Commonwealth on the tasking from National Cabinet for the Commonwealth to reinstate a 'vision for sustainable growth in cities', in partnership with state and territory governments. The Commonwealth will consult with jurisdictions on the shared vision alongside the National Urban Policy.

Housing

Planning Ministers agreed that all jurisdictions had made good progress in implementing the Blueprint, particularly in relation to reforming planning, zoning and land release systems and streamlining approval processes to support more housing supply.

To deliver on the ambition of the Blueprint, and support delivery of national housing targets, Planning Ministers agreed that further work is required and will continue to adapt planning systems to better support new housing supply and report on progress.

That local government, via ALGA, are able to suggest inclusions in the framework, which will recognise quality and well as quantity of approvals.

That in jurisdictions where planning powers reside with local governments, states and territories continue to develop transparent housing plans in collaboration with local governments, and support local governments to meet housing supply targets through local planning policies and instruments.

National principles for considering disaster and climate risk as part of land use planning and building reforms

Planning Ministers noted an update from New South Wales on the development of national principles for considering disaster and climate risk as part of land use planning. Planning Ministers agreed New South Wales will consult all jurisdiction in the coming months on this work and prepare a report and timeline for implementation into land use planning by all jurisdictions.

Telecommunications planning

Planning Ministers have accepted advice that could create a nationally consistent approach to prioritising and accelerating the planning and deployment of mobile communications infrastructure to ensure reliable mobile coverage, especially in rapidly growing suburban communities.

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Rural and Regional Affairs and Transport
Lead/Support contact: Erin Cassie

SB25-000050

SUBJECT: Housing Support Program

Talking Points

- The \$1.5 billion Housing Support Program (HSP) supports the delivery of increased housing supply by funding projects that deliver enabling infrastructure, provide amenities to support new housing development, improve building planning capability and increase access to social housing.
- HSP consists of 3 streams with funding delivered across 2023-24 and 2024-25. Eligibility requirements for each stream were determined by the Australian Government.
- Successful projects under **Stream 1**, which supports building planning capability, were announced by the Prime Minister on 5 July 2024.
 - o 80 projects totalling around \$49.9 million will receive funding through Stream 1.
 - o this includes 73 local government projects and 7 state projects (**Attachment B**).
 - o the ACT and Northern Territory (NT) were unsuccessful under Stream 1.
- Successful projects under the **Community Enabling Infrastructure Stream (CEI)** were approved by the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government on 17 December 2024 and progressively announced through January 2025.
 - o the \$450 million CEI Stream was open to state, territory and local government authorities who could apply for up to \$45 million in funding for enabling infrastructure and amenity projects.
 - o CEI Stream closed 16 August 2024 and received 416 applications.
 - o 31 projects totalling approximately \$427 million have been approved and will receive funding. This includes 27 local government projects and 4 state and territory government projects (**Attachment A**).
 - o South Australia (SA) and the ACT were unsuccessful under the CEI stream.
- Through the 2024-25 Budget, an additional \$1 billion was announced for a **Priority Works Stream (PWS)** to provide upfront funding to states and territories for significant enabling infrastructure and social housing that addresses urgent housing priorities to expedite housing development.
 - o the funding model and guidelines for the Priority Works Stream were developed by First Secretaries and First Deputies Groups, as referred by National Cabinet. Funding was distributed on a per capita basis, with smaller states and territories (ACT, NT, and Tasmania) receiving \$25 million.

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Version Number: 02

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SB25-000050

Key pointsCEI Stream

- Under the CEI Stream, 416 applications were lodged by local, state and territory government for a funding pool of \$450 million.
- Projects totalling approximately \$427 million have been approved.
- CEI Stream funding is delivered through a competitive, merit-based process. CEI applications were assessed by the Department of Infrastructure, Transport, Regional Development, Communications and the Arts against program guidelines. The department's assessment included:
 - o eligibility assessment,
 - o merit assessment (of eligible applications only), and
 - o ministerial decision.
- Merit assessment of eligible applications included evaluation of the project's:
 - o alignment with program objectives
 - o overall impact on housing supply, and
 - o demonstrated capacity and capability to deliver projects.
- Projects over \$25 million were also reviewed by an independent cost assurance expert and moderator.

Successful projects/announcements

State	Date announced	Local government projects	State projects	Total
Queensland	8 January 2025	7	3	10
Western Australia	9 January 2025	5	-	5
New South Wales	22 January 2025	9	-	9
Tasmania	15 January 2025	1	-	1
Victoria	16 January 2025	5	-	5
Northern Territory	30 January 2025	-	1	1

PWS

- PWS implementation plans were due to be agreed between the Commonwealth and the respective states and territories by 30 September 2024.
 - o as at 7 March 2025, PWS implementation plans have been jointly agreed with all states and territories.
 - o Implementation Plans for Western Australia and South Australia are published on the department's website.
 - o the department is working with other states and territories around timing for publication of other plans.

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Financial Information as at 31 December 2024

- Administered and departmental costs for the 3 streams are detailed below. There are no departmental funds associated with the PWS.
 - as at 31 December 2024, \$21,423,200 of the \$50 million for Stream 1 has been expended and the \$450 million for CEI Stream is yet to be expended.
 - \$1 billion was fully expended for the PWS in June 2024.

Program/Project Start Date:	16 November 2023					
Program/Project End Date:	30 June 2025					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	0	1,000.0	500.0			1,500.0
Actual Expenditure YTD at 31 December 2024	0	1,000.0	21.4			1,021.4
Total Committed Funds at 31 December 2024	0	0.0	28.5			28.5
Total Uncommitted Funds (balance)	0	0.0	450.1			450.1
Departmental Expenses	0	3.7	3.7			7.4
Total – Appropriation Budget	0	1,003.7	503.7			1,507.4

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Financial Information – Full program envelope

	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Opening Appropriation	1,050.0	450.0	0	0	0	1,500.0
Movements/decisions	-50.0	+50.0	0	0	0	0
Current Appropriation	1,000.0	500.0	0	0	0	1,500.0

Contact: Erin Cassie**Cleared by:** Erin Cassie, Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 02**Date:** 18/03/2025**Page 3 of 3**

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*Housing Support Program – Community Enabling Infrastructure Stream
List of Successful Projects*

State	Funding Recipient	Project Name	Project Scope	Aust Govt. Funding Amount (\$)	Total Project Cost (\$)
NSW	Griffith City Council	Lake Wyangan Residential Housing Enabling Infrastructure Development	Enabling civil infrastructure for Lake Wyangan, including: - 6.5 kms of stormwater drainage/earthworks - Installing a new stormwater outfall pump - Realignment of Mallinson and Abattoir Roads - Construction of two new road T-Intersections at Boorga Road and Mallinson Road	10,000,000	17,500,000
NSW	Cessnock City Council	Wollombi Road Upgrade Project (WRUP)	Upgrade 3.95km of Wollombi Road between Bellbird North Urban Release Area and Cessnock CBD. The scope includes road, intersection and utilities upgrades from Abbotsford Street to Allandale Road.	22,076,035	82,994,035
NSW	City of Parramatta Council	Civic Link Block 3	Create public green space along Horwood place, Parramatta.	10,109,000	21,163,000
NSW	Kempsey Shire Council	Enabling housing uplift via a new sewerage scheme for Stuarts Point, Grassy Head and Fishermans Reach.	Construction of pressure sewer system, a wastewater treatment plant (WWTP) and discharge system.	45,000,000	53,213,078
NSW	Kempsey Shire Council	Building our future: Enabling housing uplift by improving the Kempsey water and sewer system	Deliver water and sewer infrastructure capacity and quality projects including: - New water treatment plants (Steuart McIntyre Dam, Crescent Head, Willawarrin) - Stuarts Point Sewerage Scheme - Central Kempsey Wastewater Treatment Plant.	45,000,000	131,904,506

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State	Funding Recipient	Project Name	Project Scope	Aust Govt. Funding Amount (\$)	Total Project Cost (\$)
NSW	Goulburn Mulwaree Council	Marulan Wastewater Treatment Plant Upgrade Project (Stage 2)	Stage 2 of the Marulan Wastewater Treatment Plant Upgrade to construct an intermittent activated sludge bioreactor.	27,172,487	33,272,487
NSW	Blacktown City Council	Pelican Road Bridge and Roadworks	Construction of approximately 100 metres of new road and intersection design and an 86m bridge on Pelican Road, Schofields.	13,022,864	21,697,357
NSW	Inner West Council	GreenWay Missing Links Project - Old Canterbury Road Active Transport tunnel	Construct an active transport tunnel under Old Canterbury Road in Dulwich Hill, connecting two currently unconnected links of the GreenWay on either side of Old Canterbury Road.	6,187,497	6,187,497
NSW	Eurobodalla Shire Council	Moruya Housing Infrastructure	Construction of a four-legged roundabout on the Princes Highway, and the upgrade and extension of water and sewer infrastructure at Moruya.	4,000,000	5,700,000
NT	Department of Infrastructure, Planning and Logistics	Katherine East Neighbourhood Centre Residential Development Area	Deliver enabling infrastructure for the Katherine East Neighbourhood Centre including power, water, sewer, roads, drainage and telecommunications.	7,000,000	15,000,000
QLD	Moreton Bay City Council	Upgrade of the Young Road / Oakey Flat Road / Sovereign Drive intersection, Narangba	Upgrade Young Road / Oakey Flat Road / Sovereign Drive, Narangba intersection to a multi-lane four-arm signalised intersection with separated left and right lanes on each approach, dedicated pedestrian crossings and pathways, on-road bicycle lanes, and the provision of public transport infrastructure.	10,177,166	12,894,638

State	Funding Recipient	Project Name	Project Scope	Aust Govt. Funding Amount (\$)	Total Project Cost (\$)
QLD	Cassowary Coast Regional Council	Increased Regional Housing Supply - Trunk Infrastructure Works - Eaton Estate	Deliver trunk infrastructure at Eaton, including an electricity transformer, intersection lighting, NBN trenching and drainage works.	10,283,000	10,398,000
QLD	Redland City Council	Kinross Road Estate - Thornlands - Entrance Road Upgrade	Construct the entrance road to the Kinross Road Estate, including: - 1.2 kilometres of road construction - road widening - three roundabouts - footpaths, stormwater drainage systems, and street lighting	35,504,200	35,504,200
QLD	Department of Housing, Local Government, Planning and Public Works	Enabling infrastructure to facilitate social housing outcomes on Mornington Island.	Construct enabling infrastructure including roads to support the delivery of dwellings across two lots on Lardil Street, Gununa on Mornington Island.	1,822,750	3,645,500
QLD	Department of Housing, Local Government, Planning and Public Works	Enabling infrastructure to facilitate social housing outcomes at Napranum	Reconfigure 14 existing lots in Napranum into 34 lots including earthworks, roadworks, stormwater drainage, sewer reticulation, water supply reticulation and landscaping.	1,677,522	3,355,044

State	Funding Recipient	Project Name	Project Scope	Aust Govt. Funding Amount (\$)	Total Project Cost (\$)
QLD	Department of Housing, Local Government, Planning and Public Works	Enabling infrastructure to facilitate social housing outcomes at Pormpuraaw	Construct essential infrastructure for two residential expansion areas (north and south) Pormpuraaw. The project includes earthworks, roadworks, water trunk infrastructure, sewer and stormwater drainage, upgrades to causeways to alleviate stormwater/flooding and removal/relocation and maintenance of protected vegetation.	6,555,344	13,110,688
QLD	Northern Peninsula Area Regional Council	Bamaga 20 Lot Social Housing Development	Construct sealed roads, stormwater, sewer and water infrastructure, electrical and telecommunications infrastructure, street lighting and landscaping to support a future housing development in Bamaga, Cape York.	5,154,812	5,154,812
QLD	Northern Peninsula Area Regional Council	New Mapoon Social Housing Development - Langie Draha Street Upgrade	Seal a 600m long section of Langie Draha Street, New Mapoon.	1,816,499	1,816,499

State	Funding Recipient	Project Name	Project Scope	Aust Govt. Funding Amount (\$)	Total Project Cost (\$)
QLD	Northern Peninsula Area Regional Council	Seisia 32 Lot Residential Development	Deliver 32 additional fully serviced lots to the remote indigenous community of Seisia in the Northern Peninsula Area. The project will involve the following: - Clearing - Earthworks - Road works (~610m length) - Stormwater infrastructure - Water and sewer reticulation - Power, communications, and streetlighting.	9,958,813	9,958,813
QLD	Yarrabah Aboriginal Shire Council	Yarrabah Aboriginal Shire Council - Critical Enabling Infrastructure Water (WTP) and Sewerage Treatment Plant (STP) Upgrades.	Construct a new sewerage pump station and rising main in Balamba	18,832,522	18,832,522
TAS	Brighton Council	South Brighton Development Precinct - Infrastructure Upgrades Project	Construct a new sewer pump station, approximately 1938m of gravity main and 308m of rising main to service 73ha of residential and commercial land. Upgrade 2,040m of Brighton Road, Dylan St and William St to an urban standard. Provide 1090m of shared path to connect to the Brighton Industrial Hub.	10,115,663	14,420,515
VIC	City of Greater Bendigo	Marong Sewer Infrastructure Upgrade - Enabling Housing Growth and Development.	Upgrade three sewer pump stations in Marong and constructing 6km of rising mains along the Calder Highway.	11,300,000	11,700,000

State	Funding Recipient	Project Name	Project Scope	Aust Govt. Funding Amount (\$)	Total Project Cost (\$)
VIC	Latrobe City Council	Crinigan Road Sewer Pump Station	Construct a new sewer pump station, installing a new rising main, and creating a new north-south gravity sewer connection to the existing pump station along Crinigan Road.	7,968,877	8,002,592
VIC	Pyrenees Shire Council	Burke Street Infrastructure Servicing Project for Expanded Housing Development in Beaufort	Construction of essential infrastructure in Burke Street, Beaufort. This includes roads, kerbing, stormwater, water, and power and sewer upgrades.	2,000,000	2,625,000
VIC	Ararat Rural City Council	Enabling Infrastructure for well-located homes that address critical housing gaps in central Ararat	Construct new roads (~350m), drainage, paths (~1600m), streetlights and utilities connections in Ararat.	7,380,000	7,380,000
VIC	City of Whittlesea	Johnsons Road Residential Development, Mernda	The delivery of new road and supporting civil infrastructure to enable the establishment of 35 new housing lots in Mernda. This includes the urbanisation of Johnsons Road and the establishment of shared paths, public open space and protection of existing mature trees.	7,133,000	8,133,000
WA	Shire of Wyndham-East Kimberley	Wyndham Multi-Purpose Community Hub, East Kimberley	Construction of a multi-purpose community hub that will also serve as an evacuation shelter. The hub will provide sporting, educational, training, and arts related facilities.	19,579,871	19,579,871

State	Funding Recipient	Project Name	Project Scope	Aust Govt. Funding Amount (\$)	Total Project Cost (\$)
WA	Shire of Denmark	Hardy Street Medium Density Demonstration Site	Enabling works at Hardy Street, Denmark including - Installing sewer and stormwater systems - Site remediation - Stormwater retention pond construction - Drainage extensions.	976,933	1,071,582
WA	Shire of Victoria Plains	Wheatbelt Regional Housing Initiative: 400 Houses in 10 Shires	The project will deliver vacant lots in ten Wheatbelt Shires, including earthworks, road construction, drainage and connection to utilities. This will enable 218 lots with capacity for 409 dwellings.	32,758,522	43,874,522
WA	City of Albany	McAlpine Rise	The City of Albany will develop 6.7 hectares of City owned land, adding essential infrastructure and connecting footpaths to key amenities. The land will be subdivided into approximately 86 lots, sold at reduced prices to increase affordable housing options and meet local demand. Public open space will also be included.	14,217,570	14,467,570
WA	City of Karratha	Mulataga, Karratha - land acquisition, lead-in works, infrastructure and open space for residential housing.	The purchase of 13 hectares of land from the Western Australian government and construction of enabling infrastructure to develop 130 residential lots.	22,111,000	23,111,000

*Project costs rounded to the nearest dollar

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*Housing Support Program – Stream 1
List of Successful Projects*

State	Funding Recipient	Project Name	Project Scope	Aust Govt. Funding Amount (\$)	Total Project Cost (\$)
NSW	Albury City Council	Implementation of the Albury Local Housing Strategy and Thurgoona Wirlinga Precinct Structure Plan Review	Delivery of planning support services to speed up assessments, undertaking a land audit of potential sites for affordable community rental housing, and completion of technical studies for the Thurgoona Wirlinga Precinct.	\$886,000	\$886,000
NSW	Blacktown City Council	Blacktown City Council Well-Located Housing Capacity Study and Planning Strategy	Develop and deliver housing capacity studies and planning strategies for 9 train stations.	\$1,500,000	\$1,500,000
NSW	Byron Shire Council	Former Mullumbimby Hospital Masterplan and Development Strategy	Delivery of a Masterplan, Development Strategy and Control Plan for residential development of the former Mullumbimby Hospital Site.	\$263,000	\$263,000
NSW	Campbelltown City Council	Campbelltown City Centre Planning Proposal	The project will review the statutory framework for the Reimagining Campbelltown City Centre Master Plan	\$2,628,543	\$4,600,448
NSW	Central Coast Council	Central Coast Council Pilot Affordable Housing Contribution Program	Prepare an Affordable Housing Needs Assessment, develop affordable housing contribution rates across each targeted centre, and prepare identification and mapping of relevant areas within each centre.	\$85,764	\$140,764.80
NSW	Central Coast Council	Masterplan 'series' of Targeted Centres across the LGA.	Develop and deliver the Woy Woy/Ettalong, The Entrance/Long Jetty, the Narara District (Lisarow, Wyoming, Niagara Park) and Lake Haven Master Plans.	\$754,797	\$864,796.90
NSW	Cessnock Council	Background studies for the Anambah to Branxton Regionally Significant Growth Area	Deliver background studies to inform the preparation of a future Place Strategy and Infrastructure Delivery Plan for the Anambah to Branxton Regionally Significant Growth Area.	\$3,972,100	\$4,892,900
NSW	City of Canada Bay Council	Five Dock Metro and Town Centre Precinct Masterplan	To develop and deliver the Five Dock Metro and Town Centre Precinct Master Plan	\$635,000	\$635,000

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State	Funding Recipient	Project Name	Project Scope	Aust Govt. Funding Amount (\$)	Total Project Cost (\$)
NSW	City Of Newcastle	City of Newcastle, Upper Hunter Shire Council and Muswellbrook Shire Council Resource Sharing Project	Expand the Accelerated Development Application system to the Upper Hunter Shire Council and Muswellbrook Shire Council and to look at options of increasing ADA's performance in Newcastle	\$990,000	\$1,050,000
NSW	City of Parramatta Council	Southern Parramatta CBD Master Plan	Development of Master Plan for the Southern Parramatta Central Business District.	\$860,000	\$860,000
NSW	Dubbo Regional Council	Regional and Affordable Housing Strategies - Dubbo Regional Local Government Area	Deliver a Regional Housing Strategy, Affordable Housing Policy, Large Lot Residential Strategy and Strategic Transportation Model.	\$580,000	\$580,000
NSW	Dubbo Regional Council	Accelerating the North-West Urban Release Area Master Plan - Dubbo Regional Local Government Area	Facilitate the development and finalisation of the North-West Urban Release Area Master Plan.	\$680,000	\$680,000
NSW	Dungog Shire Council	Dungog Shire Housing and Infrastructure Master Plan	Develop and deliver the Dungog Shire Housing and Infrastructure Master Plan	\$1,895,000	\$1,895,000
NSW	Georges River Council	Kogarah Town Centre and Riverwood Local Centre Masterplans Preparations	Develop masterplans for the Kogarah Town Centre and Riverwood Local Centre.	\$500,000	\$500,000
NSW	Inner West Council	Inner West Council procurement and upgrade to ESRI Geographic Information System	Procure and implement a new geographic information system for the Inner West Council including training.	\$400,000	\$400,000
NSW	Inner West Council	Inner West Housing Delivery Program	Preparation of precinct master plans for five Housing Investigation Areas (Marrickville, Dulwich Hill, Ashfield, Croydon and Parramatta Road Corridor).	\$2,615,000	\$4,721,000
NSW	Liverpool City Council	Austral and Leppington North infrastructure needs assessment	Undertake an assessment of the infrastructure required to support an additional 10,000 dwellings in the Austral and Leppington North precincts.	\$2,090,000	\$2,420,300
NSW	Liverpool City Council (Western Sydney Planning Partnership)	Local infrastructure planning to facilitate infill housing supply in Western Sydney.	Delivery of high-level infrastructure planning to improve planning capacity across Western Sydney Planning Partnership's local government Areas.	\$750,000	\$750,000

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State	Funding Recipient	Project Name	Project Scope	Aust Govt. Funding Amount (\$)	Total Project Cost (\$)
NSW	North Sydney Council	Streamline the development assessment process including the simplification of the North Sydney Development Control Plan	Develop and deliver time and process improvements to Development Application submissions.	\$330,000	\$330,000
NSW	Northern Beaches Council	Brookvale Structure Plan Implementation	Undertake technical studies to advance the planning framework for redevelopment in Brookvale.	\$856,500	\$1,275,500
NSW	Orange City Council	Orange Strategic Transport Model Update 2024	Update the Orange Strategic Transport Model.	\$187,500	\$250,000
NSW	Orange City Council	City of Orange Open Space and Recreation Strategy (2024-2041)	Development and implementation of the City of Orange Open Space and Recreation Strategy (2024-2041) to enable the release and development of new housing sites.	\$250,000	\$300,000
NSW	Port Macquarie-Hastings Council	Port Macquarie City Heart Master Plan Development	Develop an integrated Port Macquarie City Heart Master Plan.	\$275,000	\$275,000
NSW	Port Stephens Council	Port Stephens Housing Delivery Program	Implement the Port Stephens Local Housing Strategy to improve the speed and efficiency of development application approvals.	\$661,000	\$661,000
NSW	Queanbeyan-Palerang Regional Council	Technical studies to inform an Housing Strategy, Queanbeyan CBD and surrounds	Undertake technical studies and review existing infill and mixed-use development opportunities within the Queanbeyan CBD area and surrounding area.	\$720,000	\$1,090,000
NSW	Strathfield Municipal Council	Strathfield Council Medium density housing strategy – Feasibility Study	Undertake a feasibility study into the Strathfield Municipal Council Medium Density Housing Strategy	\$50,000	\$50,000
NSW	Strathfield Municipal Council	Strathfield Town Centre Master Plan	Develop and deliver the Strathfield Town Centre Master Plan.	\$750,000	\$750,000
NSW	Temora Shire Council	Bundawarra Estate Temora Master Plan	Prepare a master plan for Bundawarra Estate in Temora.	\$66,550	\$66,550
NSW	Tweed Shire Council	Tweed Affordable Housing Implementation Policy and Design Guidelines	Deliver five design-led case studies interrogating different affordable housing typologies and scales across different settlement locations.	\$275,000	\$275,000
NSW	Wagga Wagga City Council	Wagga Wagga City Smaller Scale Second Home Initiative	Delivery of a project to encourage uptake of secondary dwellings on existing residential blocks.	\$420,000	\$450,000

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State	Funding Recipient	Project Name	Project Scope	Aust Govt. Funding Amount (\$)	Total Project Cost (\$)
NSW	Wollondilly Shire Council	Implementing Artificial Intelligence in development assessment	The project will pilot an AI tool for planners for Wollondilly Shire and Penrith City councils.	\$367,598	\$625,140
QLD	Bundaberg Regional Council	New Bundaberg Hospital Local Area Precinct planning	Undertake precinct planning for residential, commercial and allied health developments for the area surrounding the new Bundaberg Hospital development.	\$150,000	\$150,000
QLD	Cairns Regional Council	Cairns City Precincts Urban Regeneration	Produce a roadmap and precinct plans to plan for increased infill housing within the Cairns CBD and two neighbouring precincts, Health, and Sport/Film.	\$655,441	\$1,120,171
QLD	Carpentaria Shire Council	Ellis Street Housing Subdivision Planning	Planning for a proposed subdivision at Ellis Street, Normanton in Carpentaria Shire Council.	\$139,700	\$139,700
QLD	Ipswich City Council	The City of Ipswich Western Corridor Housing Plan	Deliver a structure plan and infrastructure plan for the Western Corridor greenfield growth area in Ipswich.	\$500,000	\$500,000
QLD	Kowanyama Aboriginal Shire Council	Kowanyama Future Housing Supply Strategy	Develop and deliver the Kowanyama Future Housing Supply Strategy.	\$160,000	\$160,000
QLD	Lockyer Valley Regional Council	Rebuilding Grantham – A Detailed Structure Plan	Review of the Grantham Master Plan to ensure future land uses and network connections guide appropriate development and bring forward residential land release within the Grantham Reconstruction Area.	\$350,000	\$350,000
QLD	Minister for Economic Development Queensland	Bundamba Infill Project	Delivery of master planning for infill development of surplus government-owned land at Bundamba TAFE campus, Ipswich	\$140,000	\$280,000
QLD	Minister for Economic Development Queensland	Meadowbrook Masterplanning Demonstration Project	Develop and deliver a new master plan and associated work in Meadowbrook	\$150,000	\$300,000
QLD	Murweh Shire Council	Murweh Shire Council Aurora Subdivision Planning Project	Develop the Aurora Subdivision Planning Project in order to deliver around 70 new lots.	\$578,584	\$578,584

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State	Funding Recipient	Project Name	Project Scope	Aust Govt. Funding Amount (\$)	Total Project Cost (\$)
QLD	Noosa Shire Council	Master Planning Council-owned Land for Increased Housing	Undertake Master Planning of three sites: Lake McDonald Dr Cooroy; Bottlebrush Ave and Berrima Row Noosa Heads and Doonella St Tewantin.	\$378,311	\$378,311
QLD	North Burnett Regional Council	Master Planning of North Burnett Region	Strategic planning to provide a master plan for the North Burnett Region	\$450,000	\$450,000
QLD	Rockhampton Regional Council	Master Planning for Residential and Mixed Use Development of the CQU North Rockhampton Priority Development Area	Develop a master plan for three parts of the Central Queensland University North Rockhampton Campus.	\$500,000	\$615,000
QLD	Sunshine Coast Council	Residential Assessment Streamlining Improvement Project	Piloting an AI Planning Assistant for the Priority Residential Assessment Service	\$491,480	\$991,480
QLD	Torres Shire Council (TSC)	Torres Strait - Horn Island Housing Growth Master Plan	Develop and deliver with consultants the Torres Strait - Horn Island Housing Growth Master Plan	\$1,255,000	\$1,255,000
QLD	Townsville City Council	Townsville Housing Strategy 2025	Develop and deliver a Townsville Housing Strategy	\$150,000	\$150,000
QLD	Yarrabah Aboriginal Shire Council	Yarrabah Aboriginal Shire Council Master Planning and Approvals for 45 social houses	Development and delivery of a Master Plan for new housing for Yarrabah	\$976,200	\$976,200
SA	Department for Trade and Investment	South Australian Growth Areas Engineering Standards – project	Develop and deliver a set of design guidelines and engineering standards to enable consistent subdivision development	\$390,000	\$780,000
SA	Department for Trade and Investment	Identify and Update Planning assessments of Deemed-to-satisfy housing applications in South Australia	Enhance South Australia's ePlanning system for Deemed-to-satisfy development applications.	\$1,175,000	\$2,350,000
SA	Department for Trade and Investment – Planning and Land Use Services	Development of a Bachelor in Urban and Regional Planning in South Australia	The project will establish a Bachelor in Urban and Regional Planning at Flinders University	\$355,000	\$710,000
SA	District Council of Loxton Waikerie	Building Council planning capability to fast track housing development in the Riverland Region	Develop and deliver master plans, design documentation and development applications in Loxton, Loxton West and Waikerie.	\$150,000	\$210,000

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State	Funding Recipient	Project Name	Project Scope	Aust Govt. Funding Amount (\$)	Total Project Cost (\$)
SA	Mid Murray Council	Mid Murray Growth Management and Housing Strategy	Delivery of a Growth Strategy for land use planning, housing development and enabling infrastructure to expediate new housing in well-located areas.	\$340,933	\$420,933
SA	Rural City of Murray Bridge	Future Cities Program, Murray Bridge	Develop and deliver an infrastructure scheme, open space master plan, outer town review and residential growth area code amendment	\$434,625	\$609,625
SA	The Barossa Council	Housing Growth Resourcing Project	Recruitment of three roles to the Council - senior strategic planner, senior planning policy officer and development engineer - to increase capacity and capability to deliver the Concordia development.	\$399,746	\$399,746
TAS	Brighton Council	Boyer Road Precinct Structure Plan	Delivery of a precinct structure plan, masterplan and infrastructure funding framework for a new development precinct along Boyer Road, Bridgewater.	\$320,000	\$370,000
TAS	Central Coast Council	The Central Coast Strategic Housing Master Plan	Deliver the Central Coast Strategic Housing Master Plan for the Central Coast Local Government Area in Ulverstone, Tasmania.	\$1,665,000	\$1,726,220
TAS	Launceston City Council	St Leonards Structure Plan and Infrastructure Funding Framework	Develop and deliver the St Leonards Structure Plan and Infrastructure Funding Framework	\$327,000	\$527,000
VIC	Banyule City Council	Bell Street Mall Neighbourhood Activity Centre Masterplan and Design Guide	Develop and deliver a Bell Street Mall Neighbourhood Activity Centre Masterplan and Design Guide	\$250,000	\$250,000
VIC	City of Port Phillip	City of Port Phillip – Implementing Planning Scheme Review	Develop and deliver updated local planning controls to better manage appropriate yields and density in suitable locations.	\$350,000	\$350,000
VIC	City of Whittlesea	City of Whittlesea Housing Typology and Subdivision Pattern Book	The project will utilise external Urban Design and Planning Consultancy services to develop a series of visual subdivision layouts which include a mix of housing typologies, densities and street layouts.	\$200,000	\$200,000

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State	Funding Recipient	Project Name	Project Scope	Aust Govt. Funding Amount (\$)	Total Project Cost (\$)
VIC	City of Whittlesea	Unlocking housing opportunities near Thomastown Train Station	Hire a Senior Strategic Planner for 12 months and engage specialised consultants to unlock potential housing opportunities in the vicinity of Thomastown Train Station.	\$400,000	\$550,000
VIC	City of Wodonga	City of Wodonga Growth Strategy	Develop a Growth Strategy for the City of Wodonga.	\$410,000	\$410,000
VIC	Department of Transport and Planning (DTP)	Victorian Planning Cadet Program	Delivery of a Victorian Planning Cadet Program	\$1,200,000	\$3,000,000
VIC	East Gippsland Shire Council	Delivering Infrastructure plans to overcome planning barriers in the East Bairnsdale/ Lucknow and Paynesville Growth Areas	Prepare the necessary precinct infrastructure, funding and implementation plans for the East Bairnsdale/ Lucknow and Paynesville Growth Areas	\$320,000	\$380,000
VIC	Greater Dandenong City Council	Victorian local government housing innovation program	Develop and deliver the Victorian Local Government Housing Innovation Program to enable more AI, inclusionary housing, public land development and adaptive building re-use opportunities	\$500,000	\$500,000
VIC	Maroondah City Council	Croydon Industrial Precincts Contamination Study	Delivery of a contamination study of two industrial precincts to support potential rezoning for residential development.	\$260,000	\$260,000
VIC	Merri-Bek City Council	Revitalising Coburg Masterplan	Develop the Revitalising Coburg Masterplan.	\$350,000	\$600,000
VIC	Merri-Bek City Council	Residential Growth Zone Design Advice and Development Models for Merri-bek City Council	Develop and deliver examples of designs for medium-density development and provide targeted design advice and training materials to developers	\$125,000	\$253,000
VIC	Murrindindi Shire Council	Alexandra East Development Plan	Delivery of a development plan and service planning for a general residential zone on the eastern edge of Alexandra.	\$968,000	\$1,090,907
VIC	Victorian Planning Authority	Streamlined guidance for greenfields neighbourhood planning	Deliver a streamlined Guide to Greenfields Neighbourhood Planning and deliver an Implementation Plan to support the Guide.	\$30,000	\$60,000
VIC	Yarra Ranges Shire Council	Extensions to Digital Planning tool utilising AI at Yarra Ranges Shire Council	Extend an existing AI planning tool to support enquiry and assessment report creation for residential subdivision and multi-dwelling developments.	\$483,098	\$640,640.00

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State	Funding Recipient	Project Name	Project Scope	Aust Govt. Funding Amount (\$)	Total Project Cost (\$)
WA	City of Karratha	Housing Team – City of Karratha	Additional staff to support the planning, development and implementation of the City of Karratha Housing Strategy.	\$400,000	\$520,000
WA	City of Vincent	City of Vincent Servicing and Infrastructure Capacity Study	Develop and deliver the City of Vincent Servicing and Infrastructure Capacity Study to support future land use planning, transport planning and infrastructure projects	\$980,000	\$980,000
WA	Shire of Broome	Broome Housing Affordability Strategy and Master planning	Delivery of a an affordable and diverse housing Master Plan for Broome.	\$98,428	\$98,428
WA	Shire of Capel	Shire of Capel - Integrated Growth Framework and Plan	Develop and deliver the Shire of Capel Integrated Growth Framework and Plan	\$500,000	\$550,000
WA	Shire of Dandaragan	Engagement of Dandaragan Planning Officer	Support for additional resources to increase capacity to assess development applications and undertake strategic planning initiatives.	\$98,204	\$106,704
WA	Shire of Dardanup	New city in the South West - Wanju - Developer Contribution Plan	Develop and deliver the Wanju Development Contributions Plan and supporting infrastructure frameworks for up to 18,500 new homes within the Wanju District.	\$300,000	\$900,000
WA	Shire of Plantagenet	Engagement of Plantagenet Planning Officer - Housing	Engagement of an additional planning officer, focused on housing supply within the Shire of Plantagenet.	\$175,000	\$250,000
WA	Shire of Victoria Plains	Planning and servicing works to unlock vacant land and support the future delivery of affordable housing in the Wheatbelt.	Deliver planning and servicing works to increase the number of shovel-ready, vacant lots in six Wheatbelt Shires.	\$877,065	\$877,065
WA - Other	Shire of Christmas Island (SOCl)	Christmas Island Housing Futures Masterplan	Develop and deliver a Christmas Island Housing Futures Masterplan, two structure plans and associated documentation	\$738,500	\$790,000

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Rural and Regional Affairs and Transport

Lead/Support contact: Erin Cassie

SB25-000049

SUBJECT: Precincts and Partnerships Programs (rPPP and uPPP)**Talking Points**

- The regional Precincts and Partnerships Program (rPPP) and the urban Precincts and Partnerships Program (uPPP) bring together governments, communities and other partners to fund the design, development and delivery of precincts across Australia.
- The programs support investment in the local priorities of regional and urban communities through the development of multi-purpose precincts. Precincts show how land-use planning can be transformative, make more productive use of spaces and bring communities together.
- The uPPP is available to projects located within the ABS' Greater Capital City Statistical Areas (GCCSA), while the rPPP is available to projects located elsewhere in Australia.
- Both programs remain open, with the Independent Expert Panel and the Department of Infrastructure, Transport, Regional Development, Communications and the Arts continuing to assess applications.

regional Precincts and Partnerships Program

- The rPPP was announced in the October 2022-23 Budget, with funding of \$400.0 million over 3 years.
- The program opened for applications via the Business Grants Hub on 24 August 2023 and assessment of the first batch of applications commenced in late 2023.
- The Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government, announced \$35.17 million for 6 projects in Queensland, Victoria and Western Australia on 16 May 2024. A further \$128.15 million was announced for 23 projects between October 2024 and February 2025.

urban Precincts and Partnerships Program

- The uPPP was announced in the 2023-24 Budget, with funding of \$150.0 million over 3 years, commencing from 2024-25.
- The program opened for applications via the Business Grants Hub on 29 July 2024 and assessment of the first batch of applications commenced in late 2024.
- Minister King announced \$45.67 million for an initial 6 uPPP projects in January 2025.

Contact: Erin Cassie**Cleared by:** Lisa Rauter, First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 19/03/2025**Page** 1 of 4

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SB25-000049

Key Points

- The programs support the development and delivery of precincts through 2 streams: Stream 1: \$500,000 to \$5 million for precinct development and planning proposals; and Stream 2: \$5 million to \$50 million for precinct delivery (construction) projects.
- The government has signed schedules to the Federation Funding Agreement – Infrastructure with all Australian states and territories for delivery of the programs. Funding is provided to successful proponents under agreements with the relevant state and territory jurisdiction, except where the project is state-led.
- Guidelines for both programs outline the minister should consider the following in approving funding: the Independent Expert Panel's assessment; advice from the department; available funding, and where appropriate, advice from relevant ministers for proposals relevant to their specific portfolio responsibilities.
- Assessment of applications under both programs is undertaken in batches by an Independent Expert Panel comprising members of the Urban Policy Forum. Applications are batched for assessment at least twice a year, or until funding is exhausted.

regional Precincts and Partnerships Program

- Recommendations from the first batch of applications were provided to the minister on 3 May 2024. The minister agreed to 6 projects on 9 May 2024. The projects were announced on 16 May 2024 and are located in Queensland, Victoria and Western Australia.
- Recommendations from the second batch of applications were provided to the minister on 11 September 2024. The minister agreed to 10 projects on 16 September 2024.
- Recommendations from the third batch of applications were provided to the minister on 26 November 2024. The minister agreed to 14 projects on 29 November 2024.
- Announcement of successful projects from the second and third batches occurred in October 2024, January 2025 and February 2025. The projects are located in New South Wales, the Northern Territory, South Australia, Tasmania, Victoria and Western Australia.

urban Precincts and Partnerships Program

- Recommendations from the first batch of applications were provided to the minister on 20 December 2024. The minister agreed to 6 projects on 21 December 2024. The projects were announced in January 2025 and are located in Queensland, South Australia and Victoria.

Contact: Erin Cassie**Cleared by:** Lisa Rauter, First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 19/03/2025

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2025 - 2026 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Erin Cassie

SB25-000049

Financial Information as at 31 January 2025

Budget information at 31 January 2025 (regional Precincts and Partnerships Program)

- Administered funding of \$400.0 million over three years was appropriated for the rPPP from 1 July 2023. At MYEFO 2024-25, the Government agreed to extend the program to 30 June 2027 and move \$15 million in funding from 2025-26 to 2026-27.
- At 31 January 2025, \$35.17 million was committed under the FFA-Infrastructure with relevant states.
- Departmental funding of \$8.24 million has been allocated to the rPPP from 2022-23 to 2025-26. Funding supports ASL within the department (\$4.21 million – including independent assessment costs) and for the Business Grants Hub (\$4.04 million).

Program/Project Start Date:	2023-24					
Program/Project End Date:	2026-27					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	0	0	250	135	15	400
Less:						
Actual Expenditure YTD at 31 January 2025 [^]	0	0	35.17	0	0	35.17
Total Committed Funds at 31 January 2025*	0	0	35.17	0	0	35.17
Total Uncommitted Funds (balance)	0	0	214.83	135	15	364.83

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

[^] Additional administrative funding, not reflected in the table, has also been provided to the relevant state governments to support administrative delivery of the projects.

* Funds are committed under the FFA-Infrastructure with relevant states. The state may not yet have agreed a funding arrangement with the project proponent.

Contact: Erin Cassie

Cleared by: Lisa Rauter, First Assistant Secretary

Phone: s22(1)(a)(ii)

Version Number: 01

Date: 19/03/2025

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2025 - 2026 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Erin Cassie

SB25-000049

Budget information at 31 January 2025 (urban Precincts and Partnerships Program)

- Administered funding of \$150.0 million over three years was appropriated for the uPPP from 1 July 2024.
- At 31 January 2025, no funding is yet committed under the FFA-Infrastructure with relevant states.
- Departmental funding of \$6.8 million has been allocated to the uPPP from 2023-24 to 2026-27. Funding supports ASL within the department (\$3.93 million – including independent assessment costs) and for the Business Grants Hub (\$2.87 million).

Program/Project Start Date:	2024-25					
Program/Project End Date:	2026-27					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	0	0	50	50	50	150
Less:						
Actual Expenditure YTD at 31 January 2025	0	0	0	0	0	0
Total Committed Funds at 31 January 2025	0	0	0	0	0	0
Total Uncommitted Funds (balance)	0	0	50	50	50	150

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Contact: Erin Cassie**Cleared by:** Lisa Rauter, First Assistant Secretary**Phone:** s22(1)(a)(ii)**Version Number:** 01**Date:** 19/03/2025

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Rural and Regional Affairs and Transport Committee
Briefing titles for Budget Estimates – March 2025

CORPORATE

PEOPLE, CULTURE & CHANGE (2)			Updates required
1	Regional Based Staff	SB25-000061	Updated
2	Future Workplaces	SB25-000060	No updates

FINANCE, BUDGET & GOVERNANCE (3)			Updates required
1	2025-26 Budget Funding	SB25-000023	Updated
2	Consultancy and Non-Consultancy Contracts (incl. Big 4)	SB25-000025	Updated
3	2024-25 Portfolio Additional Estimates Statements Funding (PAES)	SB25-000024	No updates

DATA, RESEARCH, STRATEGY & NET ZERO (2)			Updates required
1	Transport and Infrastructure Net Zero Roadmap and Action Plan	SB25-000013	No updates
2	Reducing greenhouse gas emissions: Summary of Portfolio Actions	SB25-000014	Updated

FIRST NATIONS PARTNERSHIPS (1)			Updates required
1	First Nations Partnerships	SB25-000026	No updates

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Rural and Regional Affairs and Transport Committee
Briefing titles for Budget Estimates – March 2025

INFRASTRUCTURE

ROAD AND VEHICLE SAFETY (5)

Vehicle Safety Policy and Partnerships			Updates required
1	Road Vehicle Safety Regulation	SB25-000075	No updates
Targeted Infrastructure Program			Updates required
2	Infrastructure Sub-programs	SB25-000076	Updated
Office of Road Safety			Updates required
3	Road Safety Overview	SB25-000074	Updated
4	Road Safety Data	SB25-000077	Updated
5	Road Safety Non-infrastructure Grant Programs	SB25-000073	Updated

LAND TRANSPORT INFRASTRUCTURE (5)

Budget, Policy & Assurance			Updates required
1	Infrastructure Investment Program – Budget Overview	SB25-000047	Updated
2	Infrastructure Investment Program Delivery	SB25-000046	Updated
QLD & Brisbane 2032 Games Venues			Updates required
3	2032 Games - Brisbane Arena	SB25-000045	Updated
4	2032 Games - Minor Venues Program	SB25-000043	Updated
5	2032 Games - Governance and 100-day review	SB25-000042	Updated

COMMONWEALTH INFRASTRUCTURE PROJECTS (5)

Rail Delivery			Updates required
1	Inland Rail	SB25-000010	Updated
2	Australian Rail Track Corporation	SB25-000009	Updated
Freight Terminals			Updates required
3	National Intermodal Corporation—intermodal terminals precincts	SB25-000008	Updated
Western Sydney Airport			Updates required
4	Western Sydney International (Nancy-Bird Walton) Airport	SB25-000012	Updated
High Speed Rail			Updates required
5	High Speed Rail Authority	SB25-000011	Updated

Rural and Regional Affairs and Transport Committee
Briefing titles for Budget Estimates – March 2025

TRANSPORT

DOMESTIC AVIATION & REFORM (7)

Domestic Policy and Programs			Updates required
1	Regional Aviation Programs	SB25-000022	Updated
Airports			Updates required
2	Melbourne Airport third runway	SB25-000021	Updated
3	Brisbane Airport, including Noise Issues	SB25-000020	Updated
4	Sydney Airport - Curfews and Freight Allocations	SB25-000019	Updated
Airport Environment			Updates required
5	Per and Polyfluoroalkyl Substances (PFAS)	SB25-000018	Updated
Sydney Airport Slots and Consumer Aviation Reforms			Updates required
6	Sydney Airport Demand Management	SB25-000017	No updates
7	Aviation Industry Ombuds Scheme	SB25-000016	Updated

INTERNATIONAL AVIATION, TECHNOLOGY & SERVICES (7)

Safety and Future Technology			Updates required
1	Aviation Agencies: Funding and Current Issues	SB25-000033	Updated
2	Emerging Aviation Technologies Policy	SB25-000032	No updates
Western Sydney Airport Regulatory Policy			Updates required
3	Western Sydney International Airport - Airspace & Environment	SB25-000031	No updates
International Aviation			Updates required
4	Bilateral Air Services Agreements	SB25-000030	No updates
Transport Accessibility and Future Fuels			Updates required
5	Aviation and Net Zero	SB25-000027	Updated
6	Disability Transport Standards	SB25-000029	Updated
7	Low Carbon Liquid Fuels	SB25-000028	Updated

SURFACE TRANSPORT EMISSIONS AND POLICY (7)

Land Transport Policy			Updates required
1	Road User Charging Reform	SB25-000084	No updates
2	Heavy Vehicle National Law Reforms	SB25-000083	No updates
3	National Freight and Supply Chain Strategy	SB25-000082	No updates
Transport Market Reform and Technology			Updates required
4	Connected and Automated Vehicles	SB25-000081	No updates

Rural and Regional Affairs and Transport Committee
Briefing titles for Budget Estimates – March 2025

Reducing Surface Transport Emissions			Updates required
5	New Vehicle Efficiency Standard	SB25-000078	<i>No updates</i>
6	Maritime Emission Reduction	SB25-000079	<i>No updates</i>
Strategic Fleet			Updates required
7	Strategic Fleet	SB25-000080	Updated

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Rural and Regional Affairs and Transport Committee
Briefing titles for Budget Estimates – March 2025

AVIATION RESPONSE TASKFORCE

AVIATION RESPONSE TASKFORCE (1)

Aviation Response Taskforce			Updates required
1	Regional Express Voluntary Administration	SB25-000015	<i>No updates</i>

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Rural and Regional Affairs and Transport Committee
Briefing titles for Budget Estimates – March 2025

REGIONAL, CITIES & TERRITORIES

REGIONAL DEVELOPMENT & LOCAL GOVERNMENT (12)

Regional Policy			Updates required
1	Regional Policy	SB25-000072	Updated
2	Regional Ministerial Budget Statement	SB25-000143	Updated

Local Government, Regional Intelligence and Data			Updates required
3	Regional Development Australia Committees	SB25-000071	Updated
4	Local Government – Engagement and Financial Assistance	SB25-000070	Updated

Regional Programs			Updates required
5	Growing Regions Program	SB25-000065	Updated
6	Delivery of legacy regional programs	SB25-000069	Updated
7	Thriving Suburbs	SB25-000068	Updated
8	Stronger Communities Program	SB25-000062	Updated

Major Projects and Governance			Updates required
9	Investing in Our Communities	SB25-000063	Updated
10	Priority Community Infrastructure Program	SB25-000067	Updated
11	Major Projects	SB25-000064	Updated
12	Community Infrastructure FFAs	SB25-000066	No updates

TERRITORIES (7)

Indian Ocean Territories			Updates required
1	Indian Ocean Territories Key Issues	SB25-000085	Updated
2	Indian Ocean Territories Enterprise Agreement Bargaining	SB25-000087	Updated
3	CKI Coastal Hazard Risk Management and Adaption Plan (CHRMAP)	SB25-000086	Updated

Mainland Territories			Updates required
4	ACT, NT and Jervis Bay Territory Key Issues	SB25-000091	Updated

Norfolk Island			Updates required
5	Norfolk Island Key Issues	SB25-000090	Updated
6	Norfolk Island Regional Council	SB25-000089	Updated
7	Norfolk Island Governance Committee	SB25-000088	Updated

PARTNERSHIPS & PROJECTS DIVISION (13)

City and Regional Partnerships			Updates required
1	City and Regional Deals	SB25-000053	Updated
2	Macquarie Point Precinct	SB25-000052	Updated
3	Bruce Precinct Masterplan	SB25-000056	Updated

13 June 2025

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Rural and Regional Affairs and Transport Committee
Briefing titles for Budget Estimates – March 2025

4	National Capital Investment Framework	SB25-000142	Updated

Northern Australia Projects & Investment			Updates required
5	Northern Australia Infrastructure Facility (including Review)	SB25-000048	Updated
6	Middle Arm and Regional Logistics Hubs	SB25-000059	Updated
7	Central Australia Plan – Community Infrastructure Package	SB25-000055	Updated

Office of Northern Australia			Updates required
8	Northern Australia Agenda	SB25-000054	Updated
9	Northern Australia Indigenous Reference Group	SB25-000058	Updated

Cities and Suburbs Unit			Updates required
10	National Urban Policy and State of Australian Cities Report	SB25-000051	Updated
11	Planning Minister's Meeting	SB25-000057	Updated
12	Housing Support Program	SB25-000050	Updated
13	Precincts and Partnerships Programs (rPPP and uPPP)	SB25-000049	Updated

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s22(1)(a)(ii)

From: BRUMMITT, Bill
Sent: Thursday, 27 March 2025 6:30 AM
To: Betts, Jim; Hall, Jessica; s22(1)(a)(ii); s22(1)(a)(ii); s22(1)(a)(ii)
Subject: FW: SIGNED - s47B(a)
 [SEC=OFFICIAL]
Attachments: image001.png; image002.png; image003.png; image004.png; image005.png; image006.png; image007.jpg; image008.png; s47B(a)

OFFICIAL

Signed PM letter to s47B(a) attached.

Bill

OFFICIAL

From: Lloyd, Maggie
Sent: Wednesday, 26 March 2025 11:50 PM
To: BRUMMITT, Bill; s22(1)(a)(ii); s22(1)(a)(ii); s22(1)(a)(ii)
Subject: FW: SIGNED - s47B(a) [SEC=OFFICIAL]

OFFICIAL

OFFICIAL

From: s22(1)(a)(ii) <s22(1)(a)(ii)@pm.gov.au>
Sent: Wednesday, 26 March 2025 6:50 PM
To: Lloyd, Maggie <Maggie.Lloyd@MO.Infrastructure.gov.au>
Subject: Fwd: s47B(a) [SEC=OFFICIAL]

Sent from my iPhone

Begin forwarded message:

From: DLO <dlo@pm.gov.au>
Date: 26 March 2025 at 5:21:37 pm AEDT
To: s22(1)(a)(ii) "s22(1)(a)(ii)@pmc.gov.au", s22(1)(a)(ii) "s22(1)(a)(ii)@pmc.gov.au",
Cc: DLO <dlo@pm.gov.au>, s47B(a)@pmc.gov.au, s22(1)(a)(ii) "s22(1)(a)(ii)@pm.gov.au",
 s22(1)(a)(ii) "s22(1)(a)(ii)@pm.gov.au", s22(1)(a)(ii) "s22(1)(a)(ii)@pm.gov.au",

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 Transport, Regional Development, Communications, Sport and the Arts

"s22(1)(a)(ii) " <s22(1)(a)(ii) @pm.gov.au>, "s22(1)(a)(ii) " "
 <s22(1)(a)(ii) @pmc.gov.au>, "s22(1)(a)(ii) " <s22(1)(a)(ii) @pmc.gov.au>, "s22(1)(a)(ii) "
 " <s22(1)(a)(ii) @pm.gov.au>, "s22(1)(a)(ii) " <s22(1)(a)(ii) @pmc.gov.au>, "s22(1)(a)(ii) "
 <s22(1)(a)(ii) @pmc.gov.au>

Subject: s47B(a)

[SEC=OFFICIAL]

OFFICIAL

Hi s22(1)(a)(ii) and s22(1)(a)(ii)

Please find attached s47B(a) for your records.

Hard copy to be returned to PM&C. Soft copy sent to Premier's office.

Thanks

s22(1)(a)(ii)
 ()

s22(1)(a)(ii) | Departmental Liaison Officer

Office of the Prime Minister, the Hon Anthony Albanese MP

MG 8, Parliament House, Canberra ACT 2600

P: (02) s22(1)(a)(ii) | M: s22(1)(a)(ii)

E: DLO@pm.gov.au | s22(1)(a)(ii) @pmc.gov.au

For out-of-hours assistance please contact the DLO duty phone on s22(1)(a)(ii)

The Department acknowledges and pays respect to the past, present and emerging Elders and Traditional Custodians of Country, and the continuation of cultural, spiritual and educational practices of Aboriginal and Torres Strait Islander peoples.

IMPORTANT: This message, and any attachments to it, contains information that is confidential and may also be the subject of legal professional or other privilege. If you are not the intended recipient of this message, you must not review, copy, disseminate or disclose its contents to any other party or take action in reliance of any material contained within it. If you have received this message in error, please notify the sender immediately by return email informing them of the mistake and delete all copies of the message from your computer system.

s22(1)(a)(ii)

From: Parliamentary
Sent: Thursday, 27 March 2025 8:35 AM
To: Betts, Jim; BRIDGER, Maree; Houghton, Rachel; s22(1)(a)(ii); s22(1)(a)(ii)
Cc: Parliamentary; s22(1)(a)(ii); s22(1)(a)(ii); s22(1)(a)(ii); s22(1)(a)(ii); s22(1)(a)(ii);
Subject: FYI: Updated QoN report and BPB - as at 8:00am [SEC=OFFICIAL]
Attachments: EC25-000852.docx; ELT QoN Report as of 27.03.25.docx
Importance: High

OFFICIAL

Good morning all,

See attached the updated Backpack brief on SQoNs and PQoNs, and the ELT report with figures accurate as at 7:45am this morning.

A short summary:

- 189 QoNs have been lodged in total (87 for RRAT, 102 for EC)
- 119 are still outstanding (62 for RRAT, 57 for EC)

We will continue providing updates throughout the day.

Thank you,

s22(1)(a)(ii)

s22(1)(a)(ii)

A/g Assistant Director • Parliamentary Services Section • Government Services Branch

parliamentary@infrastructure.gov.au | P +61 2 s22(1)(a)(ii) OR +61 2 s22(1)(a)(ii) (opt 2)

GPO Box 594 Canberra, ACT 2601

Infrastructure House, Alinga Street [Level 3 West]

Department of Infrastructure, Transport, Regional Development, Communications and the Arts
CONNECTING AUSTRALIANS • ENRICHING COMMUNITIES • EMPOWERING REGIONS

infrastructure.gov.au



*I would like to acknowledge the traditional custodians of this land on which we meet, work and live.
 I recognise and respect their continuing connection to the land, waters and communities.
 I pay my respects to Elders past and present and to all Aboriginal and Torres Strait Islanders.*

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March 2025 Budget Estimates

Information in this brief is current as at: 27 March 2025

PCC - BB07 | SENATE ESTIMATES AND PARLIAMENTARY QUESTIONS ON NOTICE RESPONSES

Key Points

- Status of responses to Senate Estimates and Parliamentary Questions on Notice

Current as at 27 March 2025

SENATE ESTIMATES QUESTIONS ON NOTICE

Additional Estimates Hearings – February 2025

As at 27 March 2025, there are 119 QoNs outstanding: 64 are with the department/agency (1 agency, 63 department), and 55 are with the ministers' offices for clearance.

- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts received a total of 308 Questions on Notice from the 2024-25 Additional Estimates Hearings.
 - 149 received for the Rural and Regional Affairs and Transport (RRAT) Committee hearing on 24 February 2025; and
 - s22(1)(a)(ii)
- An outline of all outstanding Questions on Notice is at Attachment A.

Rural and Regional Affairs and Transport Committee

- The lodgement due date for answers to the RRAT Committee was 24 March 2025.

Of the 149 answers due to the RRAT Committee on 24 March 2025:

- 31 answers were provided to the Committee by the due date.
 - 7 answers were provided to the Committee on 25 March 2025.
 - 17 answers were provided to the Committee on 26 March 2025.
 - 32 answers were provided to the Committee on 27 March 2025.
 - 62 answers are still being finalised.
- Percentage breakdown:

Tabled by due date	Tabled by 27 March 2025	Still to be tabled
20.8%	58.4%	41.6%

s22(1)(a)(ii)

Contact: s22(1)(a)(ii)

(A/g Assistant Secretary)

Cleared by: Rachel Houghton, Chief People Officer

Phone: 02 s22(1)(a)(ii)

Date of clearance: 27/3/2025

March 2025 Budget Estimates

Information in this brief is current as at: 27 March 2025

s22(1)(a)(ii)

PM&C Guidance

- Drafting guidance was last issued by PM&C on 1 November 2024.
- Where applicable, the Senate Estimates team used PM&C guidance in drafting February written corporate coordination QoNs.
- PM&C guidance addressed 47 corporate coordination QoNs, noting that not all of these QoNs were received by the EC and RRAT committees:
- Note: a number of QoNs that utilised PM&C guidance last time may now only refer to the previous QoN, so doesn't directly use PM&C words but instead refers back to a response that did.

	RRAT	EC
Total number of QoNs drafted using updated PM&C guidance received on 1 November 2024	2	3
Total number of QoNs drafted using previous PM&C guidance received for the 2023-24 Additional Estimates hearings held in February 2024	10	14
Total number of QoNs responded to without using PM&C guidance <u>or</u> no guidance was provided	57	52
Total number of corporate coordination QoNs received	69	69

- Any questions on how the guidance was formulated should be directed to PM&C.
- Our department:
 - ensures as many answers as possible lodged with each of our committees (RRAT and EC) are consistent across both committees and in line with ministerial preferences;
 - have consulted ministers on the use of PM&C guidance prior to drafting responses for approval; and
 - when PM&C guidance is not relevant/appropriate, we have drafted our responses in accordance with ministerial preferences.

PARLIAMENTARY QUESTIONS ON NOTICE

For the period **24 February 2025 to 26 March 2025**, the portfolio was asked a total of **2** Parliamentary Questions on Notice:

- **0** House of Representatives Questions on Notice.
 - **0** being drafted – currently within due time

Contact: s22(1)(a)(ii) (A/g Assistant Secretary)

Phone: 02 s22(1)(a)(ii)

Cleared by: Rachel Houghton, Chief People Officer

Date of clearance: 27/3/2025

March 2025 Budget Estimates

Information in this brief is current as at: 27 March 2025

- 0 being drafted - currently overdue
- 0 have been tabled
- 2 Senate Questions on Notice:
 - 0 being drafted – currently within due time
 - 2 being drafted - currently overdue
 - 0 have been tabled

The details of these Parliamentary Questions on Notice are at **Attachment B**.

For noting: During question time on 4 February, the Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP was asked by the member for Groom (Mr Garth Hamilton, MP) for an explanation as to he had not yet received responses to questions in writing (753, 754, 755 and 765) why these had not yet been lodged.

The approved responses for these PQoNs were received by the department on Friday 31 January 2025. There was a delay in processing the tabling of these PQoNs due to the unavailability of staff, due to one staff on annual leave, one staff member on personal leave, and one staff member only working part time (Monday to Wednesday)

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March 2025 Budget Estimates

Information in this brief is current as at: 27 March 2025

Attachment A

Summary of Outstanding Questions on Notice

	DIVISION	PDR NUMBER	TITLE	STATUS	ASSIGNED TO	MINISTER
	RURAL AND REGIONAL AFFAIRS AND TRANSPORT COMMITTEE					
1	DIV - Surface Transport Emissions and Policy	SQ25-000271	Implications of slowing EV sales	Awaiting MO Action	s22(1)(a)(ii)	Catherine King
2	DIV - Partnerships and Projects	SQ25-000026	Housing Support Program - Correspondence to states regarding tardy implementation plans	Awaiting MO Action	s22(1)(a)(ii)	Catherine King
3	DIV - People Culture and Change	SQ25-000161	List of interdepartmental committees that the department/agency participate in or provides representation to	Awaiting MO Action	s22(1)(a)(ii)	Catherine King
4	DIV - People Culture and Change	SQ25-000154	Total expenditure on promotional merchandise	Awaiting MO Action	s22(1)(a)(ii)	Catherine King
5	DIV - Regional Development and Local Government	SQ25-000032	Thriving Suburbs Program - Letter of Support received from the member for Solomon or Lingiari	Awaiting MO Action	s22(1)(a)(ii)	Catherine King
6	DIV - Regional Development and Local Government	SQ25-000027	Feedback on Thriving Suburbs guidelines	Awaiting MO Action	s22(1)(a)(ii)	Catherine King
7	DIV - Land Transport Infrastructure	SQ25-000265	Improvements to the Bruce Highway	Awaiting MO Action	s22(1)(a)(ii)	Catherine King
8	DIV - Land Transport Infrastructure	SQ25-000104	Date Queensland's TMR's proposal for Bruce Highway was received 48	Awaiting MO Action	s22(1)(a)(ii)	Catherine King
9	DIV - Land Transport Infrastructure	SQ25-000033	Victorian Infrastructure Funding in MYEFO and Negotiations with Premier Allan	Awaiting MO Action	s22(1)(a)(ii)	Catherine King

Contact: s22(1)(a)(ii) (A/g Assistant Secretary)

Cleared by: Rachel Houghton, Chief People Officer

Phone: 02 s22(1)(a)(ii)

Date of clearance: 27/3/2025

March 2025 Budget Estimates

Information in this brief is current as at: 27 March 2025

	DIVISION	PDR NUMBER	TITLE	STATUS	ASSIGNED TO	MINISTER
10	DIV - Surface Transport Emissions and Policy	SQ25-000277	Potential legislative instruments before NVES penalties implementation	Awaiting MO Action	s22(1)(a)(ii)	Catherine King
11	DIV - Surface Transport Emissions and Policy	SQ25-000097	Upgrades at the Port of Wyndham	Awaiting MO Action	s22(1)(a)(ii)	Catherine King
12	Agency - Airservices Australia	SQ25-000049	AIRSERIVCES - Number of air traffic controller endorsements	Awaiting MO Action	s22(1)(a)(ii)	Kristy McBain
13	Agency - Airservices Australia	SQ25-000047	AIRSERVICES - Noise and flight path monitoring system	Awaiting MO Action	s22(1)(a)(ii)	Catherine King
14	Agency - Airservices Australia	SQ25-000045	AIRSERIVCES - Brisbane Airport SODPROPS Usage	Awaiting MO Action	s22(1)(a)(ii)	Catherine King
15	DIV - Road and Vehicle Safety	SQ25-000295	Local Roads and Community Infrastructure Program	Awaiting MO Action	SCOTT-MURPHY, Kate	Catherine King
16	Agency - Airservices Australia	SQ25-000314	AIRSERVICES – Air Traffic Controller endorsements	Awaiting MO Action	s22(1)(a)(ii)	Catherine King
17	DIV - Territories	SQ25-000307	Norfolk Island contracts	Awaiting MO Action	s22(1)(a)(ii)	Catherine King
18	DIV - Territories	SQ25-000304	Norfolk Island Governance Committee	Awaiting MO Action	s22(1)(a)(ii)	Catherine King
19	DIV - Territories	SQ25-000305	Breakdown of travel expenses for the Norfolk Island Regional Council Administrator	Awaiting MO Action	s22(1)(a)(ii)	Catherine King
20	DIV - People Culture and Change	SQ25-000175	Social media influencers engaged for campaigns	Awaiting MO Action	s22(1)(a)(ii)	Kristy McBain
21	DIV - Territories	SQ25-000306	Norfolk Island Regional Council responsibilities	Awaiting MO Action	s22(1)(a)(ii)	Catherine King

Contact: s22(1)(a)(ii) (A/g Assistant Secretary)

Cleared by: Rachel Houghton, Chief People Officer

Phone: 02 s22(1)(a)(ii)

Date of clearance: 27/3/2025

March 2025 Budget Estimates

Information in this brief is current as at: 27 March 2025

	DIVISION	PDR NUMBER	TITLE	STATUS	ASSIGNED TO	MINISTER
22	DIV - Land Transport Infrastructure	SQ25-000005	Contract for First Nations Adviser - CN399-6373	Awaiting MO Action	s22(1)(a)(ii)	Catherine King
23	DIV - Road and Vehicle Safety	SQ25-000040	Date VTA was lodged and approved	Awaiting MO Action	s22(1)(a)(ii)	Catherine King
24	DIV - Road and Vehicle Safety	SQ25-000042	ROVER portal - Variations to model reports	Awaiting MO Action	s22(1)(a)(ii)	Catherine King
25	DIV - Road and Vehicle Safety	SQ25-000280	Road Safety Data Hub	Awaiting MO Action	s22(1)(a)(ii)	Catherine King
26	DIV - Road and Vehicle Safety	SQ25-000282	Government actions taken to address rising road toll and National Road Safety Strategy goals	Awaiting MO Action	s22(1)(a)(ii)	Catherine King
27	DIV - International Aviation Technology and Services	SQ25-000297	Noise insulation at Western Sydney	Awaiting MO Action	s22(1)(a)(ii)	Catherine King
28	DIV - International Aviation Technology and Services	SQ25-000296	Chinese Naval Ship Live Firing Exercise	Awaiting MO Action	s22(1)(a)(ii)	Kristy McBain
29	DIV - Partnerships and Projects	SQ25-000293	Funding and Status Update of the Albury Wodonga Regional Deal	Awaiting MO Action	s22(1)(a)(ii)	Kristy McBain
30	DIV - People Culture and Change	SQ25-000004	Expenditure on Garma Festival Tickets and Accommodation	Awaiting MO Action	s22(1)(a)(ii)	Kristy McBain
31	DIV - People Culture and Change	SQ25-000002	Expenditure on Welcome to Country ceremonies and Smoking Ceremonies	Awaiting MO Action	s22(1)(a)(ii)	Kristy McBain
32	DIV - Surface Transport Emissions and Policy	SQ25-000037	US Government's executive order on electric vehicles	Awaiting MO Action	s22(1)(a)(ii)	Catherine King

Contact: s22(1)(a)(ii)

(A/g Assistant Secretary)

Cleared by: Rachel Houghton, Chief People Officer

Phone: 02 s22(1)(a)(ii)

Date of clearance: 27/3/2025

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Information in this brief is current as at: 27 March 2025

	DIVISION	PDR NUMBER	TITLE	STATUS	ASSIGNED TO	MINISTER
33	DIV - People Culture and Change	SQ25-000195	Upgrade to furniture, fixtures or fittings	Awaiting MO Action*	Senate Estimates ONLY - Holding Bay	Catherine King
34	DIV - Land Transport Infrastructure	SQ25-000015	Funding profile for the \$1 billion upgrade of Fifteenth Avenue	Awaiting MO Action*	Senate Estimates ONLY - Holding Bay	Madeleine King
35	DIV - People Culture and Change	SQ25-000194	Inter-departmental committee membership	Awaiting MO Action*	Senate Estimates ONLY - Holding Bay	Madeleine King
36	DIV - People Culture and Change	SQ25-000152	Total cost of staff travel for departmental/agency employees	Cleared - Awaiting Further Clearance	s22(1)(a)(ii)	Madeleine King
37	DIV - People Culture and Change	SQ25-000178	Departmental/agency preparation of ministers' offices for Senate Estimates	Draft	Senate Estimates ONLY - Holding Bay	Catherine King
38	DIV - People Culture and Change	SQ25-000177	Security clearances of departmental/agency staff	Draft	Senate Estimates ONLY - Holding Bay	Catherine King
39	DIV - People Culture and Change	SQ25-000172	Departmental/agency property information	Draft	Senate Estimates ONLY - Holding Bay	Catherine King
40	DIV - People Culture and Change	SQ25-000151	Upgrade to facilities in any of the Department's/agency's premises	Draft	Senate Estimates ONLY - Holding Bay	Catherine King
41	DIV - People Culture and Change	SQ25-000187	Information about the Chair of the Board	Draft	Senate Estimates ONLY - Holding Bay	Catherine King
42	DIV - People Culture and Change	SQ25-000186	Board members information	Draft	Senate Estimates ONLY - Holding Bay	Catherine King
43	DIV - People Culture and Change	SQ25-000185	Total remuneration including short-term incentives and fringe benefits	Draft	Senate Estimates ONLY - Holding Bay	Catherine King
44	DIV - People Culture and Change	SQ25-000182	Attendance at the United Nations Climate Change Conference	Draft	Senate Estimates ONLY - Holding Bay	Catherine King

Contact: s22(1)(a)(ii)

(A/g Assistant Secretary)

Cleared by: Rachel Houghton, Chief People Officer

Phone: 02 s22(1)(a)(ii)

Date of clearance: 27/3/2025

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March 2025 Budget Estimates

Information in this brief is current as at: 27 March 2025

	DIVISION	PDR NUMBER	TITLE	STATUS	ASSIGNED TO	MINISTER
45	DIV - People Culture and Change	SQ25-000179	Remuneration Tribunal determinations variations	Draft	Senate Estimates ONLY - Holding Bay	Catherine King
46	DIV - People Culture and Change	SQ25-000176	External retreats for departmental/agency staff	Draft	Senate Estimates ONLY - Holding Bay	Catherine King
47	DIV - People Culture and Change	SQ25-000173	Arrangements to work on Public Holiday	Draft	Senate Estimates ONLY - Holding Bay	Catherine King
48	DIV - People Culture and Change	SQ25-000170	Departmental/agency staffing information	Draft	Senate Estimates ONLY - Holding Bay	Catherine King
49	DIV - People Culture and Change	SQ25-000168	Conflict of Interest declaration provided by Secretary/agency head	Draft	Senate Estimates ONLY - Holding Bay	Catherine King
50	DIV - People Culture and Change	SQ25-000164	Number of staff with flexible work arrangements	Draft	Senate Estimates ONLY - Holding Bay	Catherine King
51	DIV - People Culture and Change	SQ25-000162	Market research supplied to any Minister's office	Draft	Senate Estimates ONLY - Holding Bay	Catherine King
52	DIV - People Culture and Change	SQ25-000160	List of internal reviews completed by the department/agency since 1 July 2024	Draft	Senate Estimates ONLY - Holding Bay	Catherine King
53	DIV - People Culture and Change	SQ25-000159	List of reviews completed by the department/agency since 1 July 2022	Draft	Senate Estimates ONLY - Holding Bay	Catherine King
54	DIV - People Culture and Change	SQ25-000158	Number of reviews that the department/agency are currently conducting	Draft	Senate Estimates ONLY - Holding Bay	Catherine King
55	DIV - People Culture and Change	SQ25-000157	Matters referred to the Fair Work Commission	Draft	Senate Estimates ONLY - Holding Bay	Catherine King
56	DIV - People Culture and Change	SQ25-000156	Matters referred to Comcare	Draft	Senate Estimates ONLY - Holding Bay	Catherine King

Contact: s22(1)(a)(ii)

(A/g Assistant Secretary)

Cleared by: Rachel Houghton, Chief People Officer

Phone: 02 s22(1)(a)(ii)

Date of clearance: 27/3/2025

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March 2025 Budget Estimates

Information in this brief is current as at: 27 March 2025

	DIVISION	PDR NUMBER	TITLE	STATUS	ASSIGNED TO	MINISTER
57	DIV - People Culture and Change	SQ25-000155	Credit Cards	Draft	Senate Estimates ONLY - Holding Bay	Catherine King
58	DIV - People Culture and Change	SQ25-000150	Secretary's/agency head's travel	Draft	Senate Estimates ONLY - Holding Bay	Catherine King
59	DIV - People Culture and Change	SQ25-000149	Expenditure on any functions or official receptions by the department or agencies	Draft	Senate Estimates ONLY - Holding Bay	Catherine King
60	DIV - People Culture and Change	SQ25-000148	Savings from External Labour, and Savings from Advertising, Travel and Legal Expenses - 2022-23 and 2024-25 Budget Measures	Draft	Senate Estimates ONLY - Holding Bay	Catherine King
61	DIV - People Culture and Change	SQ25-000008	Breakdown of Hospitality Expenditure by Agencies in ANAO Report	Draft	Senate Estimates ONLY - Holding Bay	Catherine King
62	DIV - Land Transport Infrastructure	SQ25-000299	Timeline and budget expectations for Fifteenth Avenue	Redraft	DIV - Land Transport Infrastructure	Catherine King

*This QoN has been MO cleared but references another QoN that is still with the MO for clearance, therefore this QoN cannot be lodged yet and is technically Awaiting MO actioning.

Contact: s22(1)(a)(ii)

(A/g Assistant Secretary)

Cleared by: Rachel Houghton, Chief People Officer

Phone: 02 s22(1)(a)(ii)

Date of clearance: 27/3/2025

Information in this brief is current as at: 27 March 2025

	DIVISION	PDR NUMBER	TITLE	STATUS	ASSIGNED TO	MINISTER
	ENVIRONMENT AND COMMUNICATIONS COMMITTEE					

s22(1)(a)(ii)

March 2025 Budget Estimates

Information in this brief is current as at: 27 March 2025

Senate										
Question Date	Table Office Due Date	Asked By	Responsible Minister	PDR	Subject	Division	Date Sent to MO	Date Returned from MO	Date Tabled	Status
25/2/2025	27/3/2025	David Shoebridge	Catherine King	PQ25-000004	SQIW 3763 - Wollongong City Council's application to GRP round 1 and round 2 for the Southern Suburbs Community Centre & Library Project	Regional Development & Local Government	17/3/2025			Awaiting MO Action
25/2/2025	27/3/2025	David Shoebridge	Catherine King	PQ25-000003	SQIW 3764 - Wollongong City Council's application to RPPP for the Warrawong Town Centre Project	Regional Development & Local Government	11/3/2025			Awaiting MO Action

House of Representatives										
Question Date	Table Office Due Date	Asked By	Responsible Minister	PDR	Subject	Division	Date Sent to MO	Date Returned from MO	Date Tabled	Status
NIL										

Contact: [REDACTED] (A/g Assistant Secretary)

Cleared by: Rachel Houghton, Chief People Officer

Phone: 02 [REDACTED]

Date of clearance: 27/3/2025