SCHEDULE OF DOCUMENTS FOI 24-150

Doc No.	Date of document	Description of document	Num of Pages	Decision on access	Provision of FOI Act
1.	12/10/2023	SB23-000838 - Regional Based Staff	3	Access granted in full to relevant information	s22(1)(a)(ii)
2.	20/10/2023	SB23-000839 - Budget Funding	19	Access granted in full to relevant information	s22(1)(a)(ii)
3.	8/09/2023	SB23-000840 - Consultancy and Non- Consultancy Contracts	37	Access granted in full to relevant information	s22(1)(a)(ii)
4.	8/09/2023	SB23-000841 – PwC	4	Access granted in full to relevant information	s22(1)(a)(ii)
5.	6/10/2023	SB23-000842 - The Big 4	7	Access granted in full to relevant information	s22(1)(a)(ii)
6.	20/09/2023	SB23-000843 - Net Zero Transport and Infrastructure Roadmap	3	Access granted in full to relevant information	s22(1)(a)(ii)
7.	19/09/2023	SB23-000844 - Reducing greenhouse gas emissions: Summary of Portfolio Actions	5	Access granted in full to relevant information	s22(1)(a)(ii)
8.	18/09/2023	SB23-000845 - Safeguard Mechanism: Interaction with the Infrastructure, Transport and Regional Development portfolio	7	Access granted in full to relevant information	s22(1)(a)(ii)
9.	22/09/2023	SB23-000846 - First Nations Partnerships	5	Access granted in full to relevant information	s22(1)(a)(ii)
10.	5/10/2023	SB23-000847 - Corporate Service Delivery Program Overview	3	Access granted in full to relevant information	s22(1)(a)(ii)
11.	8/09/2023	SB23-000808 - Road Vehicle Standards Act Implementation	10	Access granted in full to relevant information	s22(1)(a)(ii)
12.	7/09/2023	SB23-000809 - National Road Safety Strategy and Action Plan	6	Access granted in full to relevant information	s22(1)(a)(ii)
13.	7/09/2023	SB23-000810 - Road Safety Grants	5	Access granted in part	s22(1)(a)(ii) s47F
14.	28/08/2023	SB23-000811 - Road Safety Program	8	Access granted in full to relevant information	s22(1)(a)(ii)
15.	25/09/2023	SB23-000812 - Local Roads and Community Infrastructure Program	46	Access granted in full to relevant information	s22(1)(a)(ii)
16.	15/9/2023	SB23-000813 - Infrastructure Investment Program – Budget Overview	3	Access granted in full to relevant information	s22(1)(a)(ii)
17.	25/09/2023	SB23-000814 - Infrastructure Investment Program Delivery	2	Access granted in full to relevant information	s22(1)(a)(ii)
18.	25/09/2023	SB23-000815 - Infrastructure Investment Framework	3	Access granted in full to relevant information	s22(1)(a)(ii)
19.	18/10/2023	SB23-000816 - QLD Infrastructure Investment (Road and Rail)	3	Access granted in full to relevant information	s22(1)(a)(ii)
20.	18/10/2023	SB23-000817 - WA Infrastructure Investment (Road and Rail)	2	Access granted in full to relevant information	s22(1)(a)(ii)
21.	18/10/2023	SB23-000818 - NT Infrastructure Investment (Road and Rail)	2	Access granted in full to relevant information	s22(1)(a)(ii)

Doc No.	Date of document	Description of document	Num of Pages	Decision on access	Provision of FOI Act
22.	18/10/2023	SB23-000819 - NSW Infrastructure	3	Access granted in full to	s22(1)(a)(ii)
		Investment (Road and Rail)		relevant information	322(1)(a)(II)
23.	18/10/2023		2	Access granted in full to	s22(1)(a)(ii)
		Investment (Road and Rail)		relevant information	322(1)(0)(11)
24.	18/10/2023	SB23-000821 - Infrastructure Investment	6	Access granted in full to	s22(1)(a)(ii)
		Program (IIP) Review		relevant information	0==(=)(0)()
25.	18/10/2023		3	Access granted in full to	s22(1)(a)(ii)
	10/10/2022	Investment (Road and Rail)		relevant information	()()()
26.	18/10/2023	SB23-000823 - SA Infrastructure	2	Access granted in full to	s22(1)(a)(ii)
27	40/40/2022	Investment (Road and Rail)	2	relevant information	. , , , , ,
27.	18/10/2023		3	Access granted in full to	s22(1)(a)(ii)
20	16/10/2025	Investment (Road and Rail)	17	relevant information	
28.	16/10/2025	SB23-000825 - Australian Government	17	Access granted in full to relevant information	s22(1)(a)(ii)
29.	25/09/2023	Response to the Inland Rail Review SB23-000826 - Inland Rail	8	Access granted in full to	
23.	23/03/2023	3B23-000820 - Illiand Kan	8	relevant information	s22(1)(a)(ii)
30.	22/09/2023	SB23-000827 - Australian Rail Track	4	Access granted in full to	
50.	22,03,2023	Corporation	_	relevant information	s22(1)(a)(ii)
31.	22/09/2023	•	4	Access granted in full to	
0	, 00, _0_0	Corporation—intermodal terminals		relevant information	s22(1)(a)(ii)
		precincts			
32.	22/09/2023	SB23-000829 - Western Sydney	3	Access granted in full to	-22/1\/-\/::\
		International (Nancy-Bird Walton)		relevant information	s22(1)(a)(ii)
		Airport			
33.	22/09/2023	SB23-000830 - High Speed Rail Authority	2	Access granted in full to	c22/1\/a\/ii\
				relevant information	s22(1)(a)(ii)
34.	26/09/2023	SB23-000831 - Victoria 2026	2	Access granted in part	s22(1)(a)(ii)
		Commonwealth Games			s47B(a)
35.	26/09/2023	SB23-000832 - Brisbane Arena	8	Access granted in part	s22(1)(a)(ii) s47C s47B(a)
36.	26/09/2023	SB23-000833 - Minor Venues Program	10	Access granted in part	s22(1)(a)(ii) s47B(a) s47C
37.	26/09/2023	SB23-000834 - Intergovernmental Agreement Development, Clauses and Governance	5	Access granted in part	s22(1)(a)(ii) s47C
38.	18/10/2023	SB23-000850 - Independent Review of AIS Infrastructure	3	Access granted in full to relevant information	s22(1)(a)(ii)
39.	21/09/2023	SB23-000836 - Infrastructure Market	11	Access granted in full to	622/41/61/::1
		Capacity		relevant information	s22(1)(a)(ii)
40.	21/069/202	SB23-000837 - Infrastructure Australia	3	Access granted in full to	c22/1\/a\/;i\
	3	Review and Implementation		relevant information	s22(1)(a)(ii)
41.	20/10/2023	SB23-000708 - State of Aviation Sector	13	Access granted in full to relevant information	s22(1)(a)(ii)
42.	20/09/2023	SB23-000709 - Aviation and Net Zero	2	Access granted in full to relevant information	s22(1)(a)(ii)
43.	06/09/2023	SB23-000710 - Regional Aviation Security	3	Access granted in full to relevant information	s22(1)(a)(ii)

44. 4/10/2023 SB23-000711 - Regional Aviation Programs 4 Access granted in full to Programs 4 Access granted in full to Programs 522(1)(a)(ii) 522(1)(a)(iii) 522(1)(a)(iii	Doc		Description of document	Num	Decision on access	Provision of
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46. 28/09/2023 SB23-000713 - Melbourne Airport third runway Note: as at 6 November 2023, additional information seze(1)(a)(ii) relevant information seze(1)(a)(iii) seze(1)(a)(iii) seze(1)(a)(iii) seze(1)(a)(iii) seze(1)(a)(iii) seze(1)(a)(iii) seze(1)(a)(iii) seze(1)(a)(iii) seze(1)(a)(a)(a)(a)(a)(a)(a)(a)(a)(a)(a)(a)(a)				_		()()()
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			Border Services		relevant information	\$22(1)(a)(II)

Doc No.	Date of document	Description of document	Num of Pages	Decision on access	Provision of FOI Act
61.	14/09/2023	SB23-000728 - Connected and	4	Access granted in full to	22/41/ 1/::1
	. ,	Automated Vehicles		relevant information	s22(1)(a)(ii)
62.	9/10/2023	SB23-000729 - Cleaner Cars – Fuel	3	Access granted in full to	-22(4)(-)(::)
		Efficiency Standards		relevant information	s22(1)(a)(ii)
63.	4/101/2023	SB23-000730 - Maritime Emission	2	Access granted in full to	c22/1\/c\/;;\
		Reduction National Action Plan		relevant information	s22(1)(a)(ii)
64.	5/10/2023	SB23-000731 - Reducing Transport	4	Access granted in full to	s22(1)(a)(ii)
		Emissions		relevant information	322(1)(d)(II)
65.	25/09/2023	SB23-000732 - Domestic Commercial Vessel Review	2	Access granted in full to relevant information	s22(1)(a)(ii)
66.	19/00/2022		2	Access granted in full to	
00.	10/09/2023	SB23-000733 - Strategic Fleet	2	relevant information	s22(1)(a)(ii)
67.	19/09/2023	SB23-000782 - Regional Policy	4	Access granted in full to	22/41/ 1/::1
	. ,	,		relevant information	s22(1)(a)(ii)
68.	26/09/2023	SB23-000783 - Regional Development	5	Access granted in full to	.22(4)(.)(")
		Australia Committees		relevant information	s22(1)(a)(ii)
69.	25/09/2023	SB23-000784 - Local Government –	3	Access granted in full to	c22/1\/c\/;;\
		Engagement and Financial Assistance		relevant information	s22(1)(a)(ii)
70.	26/09/2023	SB23-000785 - Australian Council of Local	5	Access granted in full to	s22(1)(a)(ii)
		Government		relevant information	322(1)(a)(II)
71.	11/09/2023	SB23-000786 - RDA Brisbane Governance	2	Access granted in full to	s22(1)(a)(ii)
				relevant information	322(1)(d)(ll)
72.	27/09/2023	SB23-000787 - Growing Regions Program	3	Access granted in full to	s22(1)(a)(ii)
				relevant information	0==(=)(@)()
73.	22/09/2023		7	Access granted in full to	s22(1)(a)(ii)
	25/20/2022	Regional Programs		relevant information	. , , , ,
74.	26/09/2023	SB23-000789 - Thriving Suburbs	1	Access granted in full to	s22(1)(a)(ii)
7-	24 /00 /2022	CD22 000700 Javashinasia Ova	2	relevant information	
75.	21/09/2023	SB23-000790 - Investing in Our	3	Access granted in full to	s22(1)(a)(ii)
76.	27/00/2022	Communities	3	relevant information Access granted in full to	
70.	27/09/2023	SB23-000791 - Priority Community Infrastructure Program	3	relevant information	s22(1)(a)(ii)
77.	27/09/2023	SB23-000792 - Major Projects	3	Access granted in full to	
//.	27/03/2023	3B23-000792 - Major Projects	3	relevant information	s22(1)(a)(ii)
78.	29/09/2023	SB23-000793 - Indian Ocean Territories	4	Access granted in full to	.22(4)(.)(")
		Key Issues		relevant information	s22(1)(a)(ii)
79.	3/10/2023	SB23-000794 - ACT and Jervis Bay	5	Access granted in full to	22/1/(2//::)
		Territory Key Issues		relevant information	s22(1)(a)(ii)
80.	29/09/2023	SB23-000795 - NT Key Issues	1	Access granted in full to	c22/1\/c\/;;\
				relevant information	s22(1)(a)(ii)
81.	18/09/2023	SB23-000796 - Norfolk Island Key Issues	5	Access granted in full to	s22(1)(a)(ii)
				relevant information	322(1)(a)(II)
82.	28/09/2023		5	Access granted in full to	s22(1)(a)(ii)
_		Council		relevant information	(-/(-/(/
83.	18/09/2023		3	Access granted in full to	s22(1)(a)(ii)
		Governance Committee		relevant information	(-/(-/(/
84.	13/10/2023	SB23-000799 - City and Regional Deals	10	Access granted in full to	s22(1)(a)(ii)
				relevant information	. , , , ,

Doc No.	Date of document	Description of document	Num of Pages	Decision on access	Provision of FOI Act
85.	17/10/2023	SB23-000800 - Macquarie Point Precinct	18	Access granted in full to relevant information	s22(1)(a)(ii)
86.	25/09/2023	SB23-000801 - Northern Australia Infrastructure Facility	23	Access granted in full to relevant information	s22(1)(a)(ii)
87.	22/09/2023	SB23-000802 - Middle Arm and Pilbara Ports Upgrades	7	Access granted in full to relevant information	s22(1)(a)(ii)
88.	20/09/2023	\$B23-000803 - Central Australia Plan - \$50M Infrastructure Package	3	Access granted in full to relevant information	s22(1)(a)(ii)
89.	21/09/2023	SB23-000804 - Northern Australia Agenda	5	Access granted in full to relevant information	s22(1)(a)(ii)
90.	3/10/2023	SB23-000805 - Northern Australia Indigenous Reference Group	2	Access granted in full to relevant information	s22(1)(a)(ii)
91.	25/09/2023	SB23-000806 - Cities and Suburbs Unit	9	Access granted in full to relevant information	s22(1)(a)(ii)
92.	3/10/2023	SB23-000807 - Precincts and Partnerships Program (PPP)	3	Access granted in full to relevant information	s22(1)(a)(ii)

Rural and Regional Affairs and Transport

Lead/Support contact: Stephanie Bourke

SB23-000838

SUBJECT: Regional Based Staff

Talking Points

• 316 (15.4 per cent) of the Department of Infrastructure, Transport, Regional Development, Communications and the Arts 2052 staff are located outside of Canberra in either capital cities, regional towns/cities or overseas posts.

Key Issues

- 1. Most employees are located in Canberra (84.6 per cent or 1736 employees) (Table 1).
- 2. 316 employees (excluding Indian Ocean Territories Administration) are located outside of Canberra.
 - a) 206 employees are based in other capital cities (Table 1)
 - b) 102 employees are based in 15 different regional locations (Table 2)
 - c) three employees are located overseas (Table 3)
 - d) five employees are located overseas on Remote Working Arrangements Accompanying spouse arrangements (Table 4).

Background

- 3. Headcount figures include ongoing and non-ongoing employees and excludes inoperative staff and casual employees.
- 4. All figures are provided as at 31 August.

Contact: Stephanie Bourke Cleared by Chief Operating Officer: Maree Bridger

Phone: s22(1)(a)(ii) Version Number: 02 Date: 12/10/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Stephanie Bourke

SB23-000838

Table 1: Headcount by Cities as at 31 August 2023

Location	No. of
	Employees
Adelaide	10
Brisbane	68
Canberra	1735
Darwin	9
Hobart	7
Melbourne	37
Perth	20
Sydney	55
Total	1941

Table 2: Headcount by Regions as at 31 August 2023

Location	No. of
	Employees
Alice Springs	1
Bendigo	1
Cairns	17
Christmas Is.	1
Dubbo	1
Jervis Bay	3
Moree	2
Newcastle	4
Norfolk Island	8
Orange	47
Port Augusta	1
Toowoomba	2
Townsville	6
Tweed Heads	2
Wodonga	1
Wollongong	5
Total	102

Contact: Stephanie Bourke Cleared by Chief Operating Officer: Maree Bridger

Phone: s22(1)(a)(ii) Version Number: 02 Date: 12/10/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Stephanie Bourke

SB23-000838

Table 3: Headcount by Overseas Postings as at 31 August 2023

Location	No. of Employees
Jakarta, INDONESIA	1
Montreal, CANADA	2
Total	3

<u>Table 4: Headcount by Overseas Remote Working Arrangements – Accompanying Spouse</u> <u>August 2023</u>

Location	No. of Employees
Jakarta, INDONESIA	1
Vienna, AUSTRIA	1
Pretoria, SOUTH AFRICA	1
Manila, PHILIPPINES	1
Paris, FRANCE	1
Total	5

Contact: Stephanie Bourke Cleared by Chief Operating Officer: Maree Bridger

Phone: s22(1)(a)(ii) Version Number: 02 Date: 12/10/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Gillian Munro

SB23-000839

SUBJECT: Budget Funding

1. Appropriation Funding

Breakdown of appropriations	2022-23 October Budget Bills	2022-23 Appropriation (\$m) 2022-23 Additional Estimates	Total appropriation funding	2023-24 Appropriations (\$m) Total appropriation funding
Departmental appropriation	413.7	Bills 27.1	440.8	477.5
Departmental operating	401.2	27.1	428.4	455.6
Departmental capital budget	12.5	-	12.5	21.9
Administered appropriation*	9,072.3	3.0	9,075.3	10,739.1
Appropriation Bill No.1	2,197.5	3.0	2,200.5	2,253.6
Appropriation Bill No.1 Administered Capital Budget	39.2	-	39.2	27.0
Special Appropriations	1,846.3	-	1,846.3	4,375.1
Special Purpose Payments (SPP)	1,160.2	-	1,160.2	854.9
Administered assets and liabilities**	3,829.1	-	3,829.1	3,228.5

^{*} Figures do not include payments to portfolio entities and prior year appropriations.

- a) Increased departmental appropriation in 2023-24 (compared to 2022-23) is predominantly attributable to Government decisions, including:
 - i. Supporting Transport Priorities an increase from \$14.9 million in 2022-23 to \$44.0 million in 2023-24;
 - ii. National Approach for Sustainable Urban Development (a new measure of \$16.4 million in 2023-24);
 - iii. Revive National Cultural Policy and Location Incentive an increase from \$0.8 million in 2022-23 to \$9.1 million in 2023-24; and
 - iv. Revision to the Wage Cost Index framework (\$1.5 million in 2023-24).
 - v. This is partially offset by terminating measures (e.g. Significant Projects Investment Delivery Office and Strategic Fleet Taskforce).
- b) The Department of Infrastructure, Transport, Regional Development, Communications and the Arts is budgeting for a break-even financial position for the 2023-24 financial year (2023-24 Budget PBS page 93).

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^{**} Administered assets and liabilities, Appropriation Bill 2 (Source: 2023-24 PBS page 29, 2023-24 Budget Paper 4 page 84, and 22-23 PAES, page 20).

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2. Agency Resourcing

- a) Agency resourcing includes annual appropriations (as per section 1 above), prior year appropriations, special appropriations (funding provided through specific legislation), and other revenue.
- b) The department had <u>departmental resourcing</u> of \$566.8 million in 2022-23 and \$604.7 million in 2023-24.
- c) The department managed <u>administered resourcing</u> of:
 - \$15.283 billion in 2022-23, excluding \$2.4 billion in payments to portfolio bodies and payments to States and Territories (2023-24 PBS pages 29 to 30)
 - ii. \$16.837 billion in 2023-24 excluding \$2.6 billion in payments to portfolio bodies and payments to States and Territories (2023-24 PBS pages 29 to 30)
- d) Total resourcing in 2023-24 included a **net increase** in agency resourcing over 2022-23 (excluding payments to portfolio bodies) of **\$1.6 billion**.

Breakdown of resourcing	2022-23 (\$m)	2023-24 (\$m)	Net change (\$m)
Departmental	566.8	604.7	37.9
Operating Appropriation	401.2	455.6	54.4
Bill 3 Appropriation (PAES)	27.1	0.0	-27.1
Departmental Capital Budget	12.5	21.9	9.4
S74 external revenue	9.1	10.7	1.6
Prior year appropriations	106.5	106.5	0.0
Special Accounts*	10.4	10.0	-0.4
Administered	15,283.4	16,837.4	1,554.0
Bill 1 - Appropriation	2,197.5	2,253.6	53.1
Bill 3 - Appropriation (PAES)	3.0	0.0	-3.0
Bill 1 - Administered Capital Budget	39.2	27.0	-12.3
Payments to Corporate Entities	2,156.1	2,318.7	162.6
Bill 2 - Appropriation	4,989.3	4,083.4	-905.9
Payments to Corporate Entities	43.4	72.4	29.0
Prior year appropriations:			
Bill 1	2,799.1	2,792.4	-6.7
Bill 2	3,588.1	3,453.9	-134.2
Special Appropriations	1,846.3	4,375.1	2,528.8
Special Accounts	405.8	406.0	0.3
Less administered appropriations credited to	-336.7	-327.7	9.0
special accounts**			
Less payments to Corporate Entities (as	-2,447.7	-2,617.4	-169.7
department does not control this funding)			
Total Resourcing	15,850.2	17,442.1	1,591.9

^{*}Excludes departmental appropriations drawn from annual/special appropriations and credited to special accounts. **Administered appropriations drawn from annual/special appropriations and then credited to special accounts are removed to avoid double counting. (Source: 2023-24 PBS pages 29-30).

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- e) The net increase in administered resourcing reflects:
 - i. an adjustment to the funding profile for the Local Government Financial Assistance Grants program from 2022-23 to 2023-24 (an increase of \$2.3 billion);
 - ii. the Northern Australia Infrastructure Facility (NAIF) (an increase of \$0.3 billion);
 - iii. the Better Connectivity Plan for Regional Australia (an increase of \$0.2 billion); and
 - iv. partially offset by the Local Roads and Community Infrastructure program (a \$0.6 billion reduction) and a reduction in equity resourcing, including the Australian Rail Track Corporation, Western Sydney Airport and NBN Co (net decrease of \$0.4 billion).

3. Payments to States and Territories – National Partnership Payments

a) In 2023-24, **\$15.5 billion** (\$61.0 billion across four years from 2023-24) will be provided to States and Territories through various National Partnership Payments. These are appropriated through the Treasury. (2023-24 Budget Paper 3, page 59).

Largest National Partnership Payments	2022-23 (\$m)	2023-24 (\$m)	Net change (\$m)
Road Investment	6,032.7	8,240.3	2,207.6
Rail Investment	2,842.2	3,812.3	970.1
Roads of Strategic Importance	644.2	817.9	173.7
Roads to Recovery	492.3	483.9	-8.4
Local Roads and Community	965.6	349.6	-616.0
Infrastructure			
Western Sydney Infrastructure Plan	112.5	302.9	190.5
South East Queensland City Deal	-	163.9	163.9
Other*	842.3	1,354.3	512.0
Total	11,931.8	15,525.1	3,593.3

^{*} See Budget Paper No. 3 for further breakdown. (Source: 2023-24 Budget Paper 3 page 59.)

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4. Average Staffing Level (ASL)

a) The department's **ASL** result for **2022-23** was **1,811**, which is broadly consistent with the revised 2022-23 ASL cap of 1,818. (Source: 2022-23 Annual Report includes actual ASL results by outcome across pages 219-226).

ASL reported in Budget documents	2022-23	2023-24	Net increase	
	ASL	ASL	ASL	
Department				
2023-24 Budget*	1,818	2,004	186	
October 2022-23 Budget**	1,772	n/a	n/a	
Net increase	46	n/a	n/a	
Portfolio				
2023-24 Budget*	11,407	11,822	415	
October 2022-23 Budget**	11,384	n/a	n/a	
Net increase	23	n/a	n/a	

^{*}Source: Table 1.1 2023-24 PBS page 30 and 2023-24 Budget Paper No.4 page 161.

5. APS Reform Agenda – conversion of external labour roles to APS

- a) As part of the APS Reform Agenda, the Australian Government has committed to reducing the APS' reliance on consultants and contractors, although there is acknowledgement external labour will continue to remain a component of the APS workforce.
- b) The department participated in the **Audit of Employment**, led by the Department of Finance, with returns submitted late 2022.
- c) The department is converting up to **50 external labour roles** to ASL on an ongoing basis, resulting in expected efficiencies of **\$9.2 million** over five years from 2022-23 (see table below).

2023-24 Budget	2022-23	2023-24	2024-25	2025-26	2026-27	Total
External Labour Decrease (ASL						
equivalent)	-5.9	-46.0	-51.0	-50.0	-50.0	,
ASL Increase	5.9	46.0	51.0	50.0	50.0	n/a
Estimated Cost Reduction						-
	-\$0.8m	-\$8.7m	-\$10.2m	-\$10.3m	-\$10.3m	\$40.2m
Estimated Cost of ASL	\$0.8m	\$6.9m	\$7.8m	\$7.8m	\$7.8m	\$31.0m
Net financial impact	-\$0.1m	-\$1.8m	-\$2.4m	-\$2.5m	-\$2.5m	-\$9.2m

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^{**}Source: Table 1.1 2022-23 PBS page 28 and 2022-23 Budget Paper No.4 page 156.

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6. Departmental funding: Whole-of-Government savings

- a) The department is contributing savings of **\$39.6 million** over five years from 2022-23 (the portfolio contributing **\$70.3 million** over the same period) through the following 2022-23 October Budget measures:
 - Savings from External Labour, and Savings from Advertising, Travel and Legal Expenses
 - ii. An Ambitious and Enduring APS Reform Plan (note: the department is contributing towards the offset of this measure).

2022-23 October Budget - Savings			(\$r	n)		
	2022-23	2023-24	2024-25	2025-26	2026-27	Total
Department						
2022-23 October Budget*	10.193	0.424	0.430	0.000	0.000	11.047
2023-24 Budget	0.000	7.115	8.254	8.223	4.965	28.557
Total savings met by department	10.193	7.539	8.684	8.223	4.965	39.604
Total savings met by Portfolio						
agencies	5.144	6.899	6.841	6.895	4.945	30.724
TOTAL WHOLE OF PORTFOLIO						
SAVINGS	15.337	14.438	15.525	15.118	9.91	70.328

^{*}Savings allocated to Australia Council, Australian Film Television and Radio School, Screen Australia and the National Transport Commission in the 2022-23 October Budget were met by the department.

Breakdown of savings by portfolio entity on following page.

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Total Savings for Portfolio entities			(\$r	n)		
	2022-23	2023-24	2024-25	2025-26	2026-27	Total
Portfolio agencies**						
Australian Communications and						
Media Authority	2.207	2.199	2.361	2.429	1.473	10.669
Civil Aviation Safety Authority	1.290	1.539	1.038	1.029	0.613	5.509
Australia Council*	0.000	0.690	0.700	0.759	0.610	2.759
Australian Film, Television and						
Radio School*	0.000	0.168	0.363	0.372	0.343	1.246
Australian Maritime Safety						
Authority	0.586	0.955	1.018	1.039	0.917	4.515
Australian Transport Safety						
Bureau	0.337	0.480	0.499	0.450	0.292	2.058
Infrastructure Australia	0.209	0.211	0.220	0.199	0.187	1.026
National Capital Authority	0.189	0.242	0.253	0.260	0.221	1.165
National Faster Rail Agency	0.068	0.003	0.003	0.000	0.000	0.074
Northern Australia Infrastructure						
Facility	0.258	0.357	0.327	0.297	0.239	1.478
Screen Australia*	0.000	0.055	0.059	0.061	0.050	0.225
Total savings met by Portfolio						
agencies	5.144	6.899	6.841	6.895	4.945	30.724

^{*}Savings allocated to Australia Council, Australian Film Television and Radio School, Screen Australia and the National Transport Commission in the 2022-23 October Budget were met by the department.

7. Revision to the Wage Cost Index (WCI) framework

a) The Government agreed to an ongoing change to the WCI framework in the 2023-24 Budget across all affected portfolio agencies, with the portfolio receiving additional funding over four years from 2023-24 as follows:

Funding Type	The department	Total Portfolio
	(\$m)	(\$m)
Departmental Funding	18.5	99.9
Administered Funding	20.0	21.5

Attachments

Attachment A: Financial Snapshot Placemat

Attachment B: Summary of measures Attachment C: Funding by Agency

Attachment D: Summary of ASL for the Portfolio Attachment E: Background of the Efficiency Dividend

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^{**}Agency amounts are the total across both rounds of savings.

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Department's total budget resourcing# year on year comparison

(includes Administered, Departmental, and excludes payments to Portfolio Bodies)

2022-23

2023-24

2022-23 includes \$30.2m from PAES (\$3.0m administered; \$27.1m departmental). Funding increases in 2023-24, including Financial Assistance Grants profiling.

Administered appropriations

Comparison between 2022-23 (incl \$3.0m from PAES) and 2023-24



2022-23





This increase is primarily the result of:

- \$2.5 billion net increase for special appropriations: predominantly Financial Assistance Grants funding as part of prior Budget processes
- \$0.2 billion increase in funding for the Better Connectivity Plan for Regional

Increases are partially offset by:

^ NFP items are not included.

- an overall reduction in equity resourcing due to profiling, including for the Australian Rail Track Corporation, Western Sydney Airport and NBN Co (net decrease \$0.4 billion).
- a reduction in annual administered funding for the local roads and community Infrastructure program (\$0.6 billion).

There is a further \$15.5 billion in 2023-24 (\$61.0 billion across four years) provided to States and Territories through various National Partnership Payments – reported in the Treasury Portfolio Budget Statements.

Administered impacts for the Department for 2023–24 Budget

measures Measure	Net impact 2023-24
	(\$m)
Building a Better Future Through Considered Infrastructure	
Investment	20.0
National Cultural Policy - National Collecting Institutions -	
sustainability (Bundanon Trust)	8.2
Supporting Arts Training in Australia	8.0
Enhancing Pacific Engagement	5.7
Supporting Transport Priorities*	5.2
Funding for Territories	1.3
Revive - National Cultural Policy and Location Incentive*	-8.6
Total administered [^]	39.8
*Resourcing includes s74 revenue and prior year appropriations and will n	ot reconcile to Appropriation
figures.	
Totals may not sum due to rounding	
*Detailed in Portfolio Additional Estimates Statements 2022-23	

We are budgeting for a break-even position

In 2023-24, the Department will administer#:

- \$17.4 billion made up of:
- » \$0.6 billion in departmental resourcing (\$477.5 million in appropriations)
- » \$16.8 billion in administered resourcing (excludes approx. \$2.6 billion in payments to portfolio bodies)

Departmental appropriations

Agency departmental funding comparison between 2022-23 (incl \$27.1m from PAES) and 2023-24

2022-23

2023-24



= \$428.4 million in departmental operating funding + \$12.5 million in departmental capital budget

= \$455.6 million in departmental operating funding + \$21.9 million in departmental capital budget

= government decisions

(key decisions outlined

framework (\$1.5 million)

Departmental Capital

Budget (DCB)

DCB in 2023-24

includes base funding

plus increase of \$9.4m

predominantly related

to internally funded

IT/software projects.

below) + Revision to

Wage Cost Index

Whole of Australian **Government Savings** (total portfolio: \$70.3m)

The Department's share:

			UCB im	pact \$m		
	2022-23	2023-24	2024-25	2025-26	2026-27	Total
22-23 Oct Budget	10.2	0.4	0.4	0.0	0.0	11.0
23-24 Budget	0.0	7.1	8.3	8.2	5.0	28.6
Total	10.2	7.5	8.7	8.2	5.0	39.6
	_					

Portfolio agencies: contributed \$5.1m in 2022-23 and \$25.3m from 2023-24 to 2026-27. Total of \$30.7m.

Departmental impacts for the Department for 2023–24 Budget measures

Measure	Net impact 2023-24 (\$m)
Supporting Transport Priorities*	44.0
National Approach for Sustainable Urban Development Revive - National Cultural Policy and Location Incentive*	16.4 9.1
Reducing Transport Emissions*	6.3
Funding for Territories	3.2
Supporting Arts Training in Australia APS Capability Reinvestment Fund: 2023-24 projects funded under round one	0.8
Fighting Scams	0.2
Enhancing Pacific Engagement	0.1
Total departmental^ *Detailed in Portfolio Additional Estimates Statements 2022-23	80.4
^ NFP items are not included.	

Wage Cost Index framework

Funding increases over four years from 2023-24 due to Wage Cost Index Framework changes:

- \$99.9 million in departmental and \$21.5 million in administered across the portfolio
- \$18.5 million in Departmental for the Department
- \$20.0 million in Administered for the Department

Conversion of contractors

ASpA Reform Agenda, the Government has committed to reducing the APS' reliance on consultants and contractors. The portfolio will commute by:

Converting contractors by 2026-

50 DITRDCA 56 Portfolio agencies **Achieving** savings \$9.2 million over five years from 2022-23 for

DITRDCA

ASL snapsh **Department ASL**

2022-23

2023-24

1.818



2.004

Increase is attributable to

- New decisions (159 ASL)
- Conversion of external labour roles (40 ASL)
- Partial offset by terminating measures (12 ASL)

Key measures impacting ASL

The increase in ASL in 2023-24 compared to 2022-23 for new decisions is predominately driven by the following measures:

- Supporting Transport Priorities (64 ASL)
- Reducing Transport Emissions (22 ASL)
- National Approach for Sustainable Urban Development (19 ASL)
- Revive National Cultural Policy and Location Incentive (17 ASL)

(Details in Attachment D)

Measures reconciliation - 2022-23 Additional Estimates and 2023-24 Budget

Measure Type	PAES / PBS	Measure Mapping	Costing No.	Agency	2023-24 PBS / PAES Page Ref		Underpinning elements	FundingType	Program	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000	2026-27 \$'000	Total over 5 Years	Comment	Comment	O
Payment Measures	PBS - LEAD	2032 Brisbane Olympic and Paralympic Games-venue Infrastructure	490	Treasury	33	171	Brisbane 2032 Olympic and Paralympic Games - venue Infrastructure	Treasury - SPP963 (QLD)	N/A	-	35,971	107,872	348,396	583,807	1,076,046	The impact of this measure is reported by the Department of the Treasury for payments through the State and Territories for National Partnership payments.	Naa Opoku s22(1)(a)	stur
								MEASURE TOTAL		-	35,971	107,872	348,396	583,807	1,076,046			
		APS Capability Reinvestment	N/A	DITRDCA	33	189	APS Capability Reinvestment Fund - First Nations technology policy design	Departmental	2.4	-	275	-	-	-	275		s22(1)(a)(ii)	4
Payment Measures	PBS - PMC CHILD	Fund: 2023-24 projects funded under round one					poney design	DITRDCA TOTAL		_	275	_	_	_	275			CO
					132		Five year funding for the National Broadcasters	Departmental	1.1				17,942	18,528	36,470		22(1)(2)(ii)	4
Payment Measures	PBS - LEAD	Better Funded National	TBA TBA	ABC SBS	547	171	Five year funding for the National Broadcasters	Departmental	1.1	_		10,909	12,181		35,526		s22(1)(a)(ii) s22(1)(a)(ii)	
,		Broadcasters	IDA	363			,	MEASURE TOTAL		-	-	10,909	30,123				322(1)(d)(ll)	
			N/A	DITRDCA	33	83-84	Better Safer Future - Central Australia Plan	Administered	5.1	-	-	-	-	-	-	\$10m allocated from existing funding in Better Connectivity Plan for Regional and Rural Australia to support First Nations Digital Connectivity in Central Australia	s22(1)(a)(ii)	Q
	PBS - Cross	Better, Safer Future for Central						DITRDCA TOTAL		-	-	-	-	-	-			
Payment Measures	Portfolio CHILD	Australia Plan	N/A	Treasury	N/A	83-84	IIP - Central Australia Plan Profile	Administered - SPP414	N/A	-	500	16,500	16,500	16,500	50,000	The impact of this measure is reported by the Department of the Treasury for payments through the State and Territories for National Partnership payments.		nel
								OTHER PORTFOLIO TOTAL		-	500	16,500	16,500	16,500	50,000			1
								MEASURE TOTAL		-	500	16,500	16,500	16,500	50,000			
			TBA	DITRDCA			Intermodal Terminal Planning and Development	Administered Bill - 2 (A&L)	2.1	-	-	-	-	-	-	\$3m in 2023-24 from existing equity to NIC to undertake feasibility study. Entered as an EV. No impact to UCB.	s22(1)(a)(ii)	9
			509	DITRDCA	33	172-173	Supplementary Local Road Funding to South Australia	Administered - SPP216 (SA)	3.2	-	20,000	20,000	20,000	-	60,000	Admin Bill 2 - SPP216	s22(1)(a)(ii)	9
	Building a Better Future	545	DITRDCA - NFP			WSA - Commonwealth Standalone Facilities	Administered Bill - 2 (A&L)	2.3	-	nfp	nfp	nfp	nfp	nfp	\$356.6 million over five years from 2023-24 - Bill 2 A&L. No impact on UCB. nfp to due to commercial reasons.	s22(1)(a)(ii)		
								DITRDCA TOTAL		-	20,000	20,000	20,000	-	60,000			
	Payment Measures PBS LEAD Through Considered Infrastructure Investment	N/A	Treasury	N/A		Major Projects Business Cases Fund	Administered - SPP765 & 762	N/A	-	100,000	100,000	-	-	200,000			#	
Payment Measures		N/A	Treasury	N/A	1	IIP - Settling Project Profiles	Administered - SPP414	N/A	-	5,000	30,000	71,000	79,000	185,000	The impact of this measure is reported by the Department of the Treasury for payments through the State and Territories for	s22(1)(a)(ii)	>	
		N/A	Treasury	N/A	172-173	IIP - NSW Unallocated Road Investment	Administered - SPP414	N/A	-	_	_	15,000	21,000	36,000	National Partnership payments.		9	
			N/A	Home Affairs	N/A	1	Commonwealth Resourcing at Western Sydney Airport	N/A	N/A	-	17,850	-	-	-	17,850		s22(1)(a)(ii)	C
			N/A	DAFF	N/A	1	Commonwealth Resourcing at Western Sydney Airport	N/A	N/A	-	652	-	-	-	652		s22(1)(a)(ii)	
								OTHER PORTFOLIO TOTAL		-	123,502	130,000	86,000	100,000	439,502		0==(:/(\omega/(/	
								MEASURE TOTAL		-	143,502	150,000	106,000	100,000	499,502			
Payment Measures	PAES - LEAD	Delivering the Referendum to Recognise Aboriginal and Torres Strait Peoples in the	N/A	ОРН	31	85	Referendum a Voice to Parliament	Departmental	1.1	-	-	-	-	-	-	Nil figures as amounts (\$475k over 2022-23 and 2023-24) were in the CR from the October Budget	s22(1)(a)(ii)	10
		Constitution Through a Voice						PORTFOLIO AGENCY TOTAL		-	-	-	-	-	-			
		to Parliament						MEASURE Total	5.2	-					-			=
Payment Measures	PBS - HA CHILD	Disaster Support	483	DITRDCA - NFP	33	157-158	Rollout of a Cell Broadcast Technology Capability	Departmental Administered	5.2	-	nfp nfp		nfp nfp		nfp nfp	nfp to due to commercial reasons.	s22(1)(a)(ii)	19
,								DITRDCA TOTAL		_	nfp		nfp		nfp			
						400.000		Departmental	5.2	-	76	78	78	-			-00(4)(-)(")	
			483	DITRDCA	33	119-120	Amplifying Australia's Voice in the Pacific	Administered	5.1	-	5,675	5,675	5,675	5,675	22,700		s22(1)(a)(ii)	1
Payment Measures	PBS - DFAT CHILD	Enhancing Pacific						DITRDCA TOTAL		-	5,751				23,011			+
,		Engagement	483	ABC	132	119-120	Amplifying Australia's Voice in the Pacific	Departmental	1.2	-	4,700	_			8,491		s22(1)(a)(ii)	
								PORTFOLIO AGENCY TOTAL			4,700	-						4
			540	DITERRA	22	244	Comp. Dodgostino	MEASURE TOTAL	5.3		10,451						22(4)/-)/::)	2
			540	DITRDCA	33	211	Scam Reduction	Departmental DITRDCA TOTAL	5.2	-	181 181		75 75		405 405		s22(1)(a)(ii)	
Payment Measures	PBS - TRY CHILD	Fighting Scams	540	ACMA	153	211	Scam Reduction	Departmental	1.2		4,313	2,043	2,063		10,500		s22(1)(a)(ii)	
			540	ACIVIA				PORTFOLIO AGENCY TOTAL	1.2		4,313				10,500		0 (1)(0)(1)	O
								MEASURE TOTAL										9
								Departmental	4.2	-	3,246	2,245	1,759	1,179	8,429		Jane Christie s22(1)(a)	0)
			482	DITRDCA	33	174	Territories Funding	Administered	4.1	-	1,325	1,869	19,980	188	23,362		Jane Christie s22(1)(a)	
Payment Measures	PBS - LEAD	Funding for Territories						Administered - Receipts	4.1	-	177	182					Jane Christie s22(1)(a)	9
								MEASURE TOTAL (PAYMENTS)		-	4,571				31,791			
								MEASURE TOTAL (RECEIPTS)		-	177	182	185	188	732			-01

Measure Type	PAES / PBS	Measure Mapping	Costing No.	Agency	2023-24 PBS / PAES Page Ref	2023-24 BP2 Page Ref	Underpinning elements	FundingType	Program	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000	2026-27 \$'000	Total over 5 Years	Comment	Comment	
			N/A	DITRDCA	33	175	Heavy Vehicle Road User Charge	Departmental	2.4	-	-	-	-	-	-		Paula Staggs22(1)(a)	d
		Harry Vahiala Baad Harr						DITRDCA TOTAL		-	_	-	-	-	-			
Payment Measures	PBS - LEAD	Heavy Vehicle Road User Charge – increase	N/A	ATO	N/A	175	Heavy Vehicle Road User Charge	Departmental	N/A	-	(101,756)	(228,163)	(369,299)	391,546	(307,672)		Paula Staggs22(1)(a)	\equiv
								OTHER PORTFOLIO TOTAL		-	(101,756)	(228,163)	(369,299)	391,546	(307,672)			
							Additional Condinator National Colf analysis and Decision	MEASURE TOTAL		-	(101,756)	(228,163)	(369,299)	391,546	(307,672)			
Payment Measures	PBS - LEAD	Minimising Online Gambling	TBA	ACMA	153	175	Additional Funding for National Self-exclusion Register (BetStop)	Departmental	1.2	-	nfp	nfp	nfp	nfp	nfp		Andrew Hyles s22(1)(a)	
r ayment weasures	1 D3 - LLAD	Harms						MEASURE TOTAL			nfp	nfp	nfp	nfp	nfp			U
			530	DITRDCA	34	177-178	NCI Financial Sustainability	Administered	6.1	-	8,223	8,680	8,302	8,168	33,373	Bundanon Trust amounts	s22(1)(a)(ii)	g
								DITRDCA TOTAL		-	8,223	8,680	8,302	8,168	33,373			4
			530, 533 530	ANMM NAA	223 311	-	NCI Financial Sustainability and Urgent Capital Works NCI Financial Sustainability	Departmental Departmental	1.1	-	8,171 11,612	6,302 14,187	3,636 4,449	4,885 6,287	22,994 36,535		s22(1)(a)(ii) s22(1)(a)(ii)	_
			530, 533	NFSA	371		NCI Financial Sustainability and Urgent Capital Works	Departmental	1.1	-	6,902	9,531	8,481	9,099	34,013		s22(1)(a)(ii)	-
		National Cultural Dalias	530, 533	NGA	389		NCI Financial Sustainability and Urgent Capital Works	Departmental	1.1	-	36,819	41,085	19,865	21,348	119,117		s22(1)(a)(ii)	7
Payment Measures	PBS - LEAD	National Cultural Policy – National Collecting Institutions	504, 530, 533	NLA	411	177-178	NCI Financial Sustainability and Urgent Capital Works and Physical Storage	Departmental	1.1	-	38,879	54,876	28,236	29,885	151,876		s22(1)(a)(ii)	
		sustainability	469	NLA	411	1//-1/0	NCI - Trove revenue	Departmental	1.1	-	2,800	1,500	750	750	5,800		s22(1)(a)(ii)	+
			505, 530, 533	NMA	431		NCI Financial Sustainability and Urgent Capital Works and Physical Storage	Departmental	1.1	-	22,790	24,740	14,837	15,941	78,308		s22(1)(a)(ii)	
			530	NPGA	449		NCI Financial Sustainability	Departmental	1.1	-	6,361	6,581	6,827	7,225	26,994		s22(1)(a)(ii)	_
			530,533	OPH	505		NCI Financial Sustainability and Urgent Capital Works	Departmental	1.1	-	9,783	11,813		8,359	37,841		s22(1)(a)(ii)	
								PORTFOLIO AGENCY TOTAL		-	144,117	170,615		103,779	513,478			1
			F11	DITRDCA			Ashioving an Australian Vision for Cities	MEASURE TOTAL	3.5	-	152,340 4,078	179,295	103,269 2,307	111,947 2,308	546,851 11,012		-00(4)(-)(::)	4
			511		1		Achieving an Australian Vision for Cities	Departmental Departmental	3.5	-	3,736	2,319 2,983	2,620	2,306	9,339		s22(1)(a)(ii)	-
			507	DITRDCA	1		Building Better Regions Fund - Redirection	Administered	3.1	(9,339)	-	-	-	-	(9,339)		s22(1)(a)(ii)	Q
			508	DITRDCA	34	176	Urban Precincts and Partnerships Program	Departmental Administered	3.5	-	3,434	2,885 50,000	2,042 50,000	1,303 50,000	9,664 150,000		s22(1)(a)(ii)	
	National Approach for			1		Thriving Suburbs (Competitive Grants Program for Suburban	Departmental	3.5	-	5,114	5,884	741	-	11,739				
		511	DITRDCA			Communities)	Administered	3.1	-	-	80,000	120,000	-	200,000		s22(1)(a)(ii)	7	
Payment Measures	PBS - LEAD	Sustainable Urban						DITRDCA Admin Total		(9,339)	-	130,000	170,000	50,000	340,661			+
		Development						DITRDCA Dept Total		-	16,362	14,071	7,710	3,611	41,754			
								DITRDCA TOTAL		(9,339)	16,362	144,071	177,710	53,611	382,415			
			N/A	Treasury	N/A	176	Macquarie Point Precinct and Launceston Co-Investment	Administered - SPP968	N/A	-	20,000	45,000	80,000	100,000	245,000	The impact of this measure is reported by the Department of the Treasury for payments through the State and Territories for National Partnership payments.	Fiona Yule s22(1)(a)	C
								MEASURE TOTAL		(9,339)	36,362	189,071	257,710	153,611	627,415			O
			531	DITRDCA	34	179	Online Safety Research Program	Departmental	5.2	-	-	-	-	-	-	Absorb costs of \$0.5m (1x ASL) per year over four years from 2023-24.	Bridget Gannon \$22(1)	_
D	DDC 15AD	Online Cafety						DITRDCA TOTAL		-	-	-	-	-	-			C
Payment Measures	PBS - LEAD	Online Safety	531	ACMA	153	179	Online Safety Research Program	Departmental	1.1, 1.2, 1.3	-	32,242	32,868	33,291	33,674	132,075		Bridget Gannon \$22(1)	
								PORTFOLIO AGENCY TOTAL		-	32,242	32,868	33,291	33,674	132,075			
								MEASURE TOTAL		-	32,242	32,868	33,291	33,674	132,075			
			515				Net Zero Assessment, Roadmap and Action Plan	Departmental	2.4	525	2,681	2,488	2,065	-	7,759		s22(1)(a)(ii)	1
			517	DITRDCA	16	179-180	Maritime Emissions Reduction National Plan	Departmental	2.4	-	618	-	-	-	618		s22(1)(a)(ii)	Ш
			518				Fuel Efficiency Standards for Light Vehicles	Departmental	2.4	-	3,034	1,964	1,179	1,190	7,367	Includes \$1.5m over two years from 2023-24 for Capital-DCB	s22(1)(a)(ii)	1
Payment Measures	PAES - LEAD	Reducing Transport Emissions						DITRDCA TOTAL		525	6,333	4,452	3,244	1,190	15,744			_
			N/A	DCCEEW	N/A	179-180	Accelerating Australia's shift to Electric Vehicles	N/A	N/A	-	3,590	1,206	196	163	5,155		N/A	_
			N/A	ARENA	N/A	1,3 100	Accelerating Australia's shift to Electric Vehicles	N/A	N/A	-	-	-	-	(5,155)	(5,155)		N/A	
								OTHER PORTFOLIO TOTAL		-	-	-	-	(5,155)	(5,155)			J
			ТВА	DITRDCA	34	180	Regulatory powers to combat misinformation and disinformation	MEASURE TOTAL Administered	5.1	(2,264)		4,452	3,244	(3,965)	(2,264)	Redirection of funding from the Regional Connectivity Program	s22(1)(a)(ii)	
Payment Measures	PBS - LEAD	Regulatory Powers to Combat Misinformation and						DITRDCA TOTAL		(2,264)	-	-	-	-	(2,264)	·		7
.,	. 10 2200	Disinformation	TBA	ACMA	153	180	Combat Misinformation and Disinformation	Departmental	1.2	-	2,264	1,894	1,854	1,870	7,882		s22(1)(a)(ii)	
								PORTFOLIO AGENCY TOTAL		-	2,264	1,894	1,854	1,870	7,882			
								MEASURE TOTAL		(2,264)	2,264	1,894	1,854	1,870	5,618			

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Measure Type	PAES / PBS	Measure Mapping	Costing No.	Agency	2023-24 PBS / PAES Page Ref	2023-24 BP2 Page Ref	Underpinning elements	FundingType	Program	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000	2026-27 \$'000	Total over 5 Years	Comment	Comment				
			477				Health Innovation	Administered	6.1	-	-	108	385	506	999		s22(1)(a)(ii)	1			
			470 470				Protecting First Nations Culture and Intellectual Property	Departmental	6.2 6.1	158	2,596 750			-	10,436 3,000		s22(1)(a)(ii)	7			
			476				Support for Extension of the Lending Rights Scheme to Digital	Administered Departmental	6.2	-	671				1,935		s22(1)(a)(ii)	せ			
			476 475	+			works Funding Support for Arts Organisations Delivering Specialist	Administered	6.1	-	2,102 625		2,752 655		10,922 2,591	Offset by TIF and Temporary Interruption fund secretion		=			
			474	-			Arts Education Programs Regional Arts Fund - Increased Investment	Administered Administered	6.1	-	2,081				8,492	Offset by TIF and Temporary Interruption fund cessation	s22(1)(a)(ii) s22(1)(a)(ii)	큓			
			471				Closing the Gap: First Nations Languages Policy Partnership and Language Data Infrastructure	Departmental	6.2	669	696			-	2,072	Offset by TIF and Temporary Interruption fund cessation	Maree Gunnell s22(1)(a)	d			
			471 466	1			A Restored and Expanded Australia Council for the Arts	Administered Departmental	6.1	1,983	2,836 579		563	569	7,755 2,268			#			
			466	DITRDCA	16	181-182	(DITRDCA Spend) A Restored and Expanded Australia Council for the Arts	Administered	6.1	-	(631)						s22(1)(a)(ii)	4			
			466				(DITRDCA Offset)	Departmental	6.2	-	(434)	(441)	(446)	(451)	(1,772)			4			
			472	1			Expanding Australia's Arts and Entertainment Markets	Administered	6.1	-	1,800	-	-	-	1,800		s22(1)(a)(ii)	_			
		Revive - National Cultural	478 479	-			Australian Collecting Institutions Roundtables Live Performance Support Fund and Temporary Interruption	Departmental Administered	6.2	(45,000)	-	-	-	-	(45,000)	\$0.8m over two years from 2023-24. Absorbed	s22(1)(a)(ii) s22(1)(a)(ii)	#			
Payment Measures	PAES - LEAD	Policy and Location Incentive	467	1			Fund - Offset Sharing Every Story	Administered	6.1	-	2,110	2,110	2,110	2,110			s22(1)(a)(ii)	d			
			485				Maintaining Investment in the Screen Industry - Ausfilm	Administered	6.1	-	1,649	1,702	1,736	1,772	6,859		Rebecca Rush s22(1)(a)	H			
	_	485	-			Maintaining Investment in the Screen Industry - Location Incentive Program	Administered	6.1	-	(21,953)	-	(32,990)	(67,841)	(122,784)	Save - Options 2 & 3	Rebecca Rush s22(1)(a)	T				
			473				Making Arts and Culture Accessible for People with a Disability	Departmental	6.2	-	5,000	-	-	-	5,000	Provisioned in the Contingency Reserve but allocated against DITRDCA in MSR	s22(1)(a)(ii)	10			
								Admin Total		(43,017)	(8,631)	12,411	(23,126)	(57,176)	(119,539)			9			
								Dept Total		827	9,108	-			19,939			9			
			TDA	Course Aveterlie	F26		Charina Francisco	DITRDCA TOTAL	11	(42,190)	477				(99,600)		-00(4)(-)(")				
			TBA TBA	Screen Australia NGA	526 389	1	Sharing Every Story Sharing the NGA Collection	Departmental Departmental	1.1		878 2,095		902 2,962		3,583 11,803		s22(1)(a)(ii) s22(1)(a)(ii)				
			TBA	Australia Council	112 N/A				1	Restored and Expanded Australia Council	Departmental	1.1	-	22,507				203,305		s22(1)(a)(ii)	7
			N/A	ATO		181-182	181-182	Australia-India Co-production with India	N/A	N/A	-	-	100			500		N/A	#		
			N/A	АТО	N/A		Maintaining Investment in the Screen Industry - Location Offset - Productions	N/A	N/A	-	-	(4,509)	36,547	24,923	56,961		N/A				
								OTHER PORTFOLIO/AGENCY TOTAL		-	25,480	44,958	103,251	102,463	276,152			9			
								MEASURE TOTAL		(42,190)	25,957	61,442	83,080	48,263	176,552						
			F10	DITROCA	24	183	Supporting Arts Training Organisations in Australia	Departmental	6.2	-	833	-	-	-	833		-00/4)/-)/::)				
			519	DITRDCA	34	103	Supporting Arts Training Organisations in Australia	Administered	6.1	-	8,000	-	-	-	8,000		s22(1)(a)(ii)	3			
Doumant Massures	PBS - LEAD	Supporting Arts Training in						DITRDCA TOTAL		-	8,833	-	-	-	8,833						
Payment Measures	PB3 - LLAD	Australia	519	AFTRS	180	183	Supporting Arts Training Organisations in Australia	Departmental	1.1	-	500	-	-	-	500		s22(1)(a)(ii)				
								PORTFOLIO AGENCY TOTAL		-	500	-	-	-	500			7			
								MEASURE TOTAL		-	9,333	-	-	-	9,333						
			TBA	DITRDCA - NFP			News Media Assistance Program	Departmental	5.2	-	nfp	-	-	-	nfp	nfp to due to commercial reasons.	s22(1)(a)(ii)	7			
			529	DITRDCA - NFP			Support for the Australian Associated Press	Departmental	5.2	-	-	-	-	-	nfp	\$5m over two years from 2023-24, matched by year on year offset (from same program therefore no Adj required)	s22(1)(a)(ii)				
			547	DITRDCA - NFP	34	183	Support Media Literacy in CALD Communities (FECCA)	Departmental	5.2	-	nfp	170	-	-	nfp		222(4)(2)(::)	7			
Payment Measures	PBS - LEAD	Supporting Media Sustainability and	347	DITADEA - NEP			Support inleufa Literacy in CALD Communities (FECCA)	Administered	5.1	-	nfp	750	-	-	nfp		s22(1)(a)(ii)	7			
rayment ivieasures	FB3 - LEAU	Building Media Literacy	TBA	DITRDCA - NFP			Sustaining Remote and First Nations Broadcasting Services	Departmental	5.2	-	nfp	-	-	-	nfp	nfp to due to commercial reasons.	James Penprase s22(1)(a)	76			
								Administered	5.1	-	nfp	-	-	-	nfp			-			
								Admin Total		-	nfp			-	nfp			-			
								Dept Total		-	nfp			-	nfp						
								MEASURE TOTAL		-	nfp	920	-	-	nfp						

Measure Type	PAES / PBS	Measure Mapping	Costing No.	Agency	2023-24 PBS / PAES Page Ref	2023-24 BP2 Page Ref	Underpinning elements	FundingType	Program	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000	2026-27 \$'000	Total over 5 Years	Comment	Comment
			493				Review of Operations of Australia's Transport Safety and Investigatory Bodies and Ensuring their Financial Sustainability	Departmental	2.4	-	2,248	-	-	-	2,248		s22(1)(a)(ii) Naa Opokus22(1)(a)
			493				Supporting Regional Aviation - extension (Remote Airstrips	Departmental	2.4	-	557	505	480	-	1,542		s22(1)(a)(ii)
			493				Upgrade Program Rnd 10)	Administered	2.3	-	4,000	4,000	4,000		12,000		
			532				Strategic Local Government Asset Assessment Project	Departmental	2.4	-	134	9	9	217	369		s22(1)(a)(ii) Paula Staggs22(1)(a)
								Administered	2.1	-	-	7,500	9,050	5,350	21,900		
			501	DITRDCA	16	184-185	Maritime Single Window	Departmental	2.4	-	1,232	-	-	-	1,232		s22(1)(a)(ii)
			535				Departmental Resourcing to Support the Delivery of Government Priorities	Departmental	2.4	14,913	17,611	2,125	1,364	1,376	37,389	Includes \$7.436m in 2023-24 for ROVER in CapEx, and \$21.709m across 2022-23 and 2023-24 for ROVER in OpEx	s22(1)(a)(ii)
			534				National Road Safety Action Plan	Departmental	2.4	-	5,898	6,905	6,047	-	18,850		s22(1)(a)(ii)
			534				National Road Safety Action Flan	Administered	2.2	(5,000)	1,160	7,470	18,130	3,040	24,800		Adam Stakevicius \$22(1)(a)
			537				Enabling the Infrastructure Reform Agenda	Departmental	1.2	-	15,300	3,682	3,204	2,159	24,345	Includes \$5.6m over four years from 2023-24 for DCB	s22(1)(a)(ii)
			550				Australian Institute of Sport Review	Departmental	1.2	-	1,004	-	-	-	1,004		s22(1)(a)(ii)
_								Admin Total		(5,000)	5,160	18,970	31,180	8,390	58,700		
Payment Measures	PAES - LEAD	Supporting Transport Priorities						Dept Total		14,913	43,984	13,226	11,104	3,752	86,979		
								DITRDCA TOTAL		9,913	49,144	32,196	42,284	12,142	145,679		
			TBA	CASA	263		Transport Safety and Investigation Bodies - Financial Sustainability - CASA	Departmental	1.1	-	34,760	-	-	-	34,760		s22(1)(a)(ii)
			TBA	ATSB	242		Transport Safety and Investigation Bodies - Financial Sustainability - ATSB	Departmental	1.1	-	4,552	-	-	-	4,552		s22(1)(a)(ii)
			TBA	AMSA	199		Transport Safety and Investigation Bodies - Financial Sustainability - AMSA	Departmental	1.1	-	15,270	-	-	-	15,270		s22(1)(a)(ii)
			ТВА	NTC	31	184-185	National Rail Action Plan - National Rail Interoperability Framework	Departmental	1.1	-	-	-	-	-	-	Nil figures as amounts (\$350k in 2022-23) were in the CR from the October Budget	s22(1)(a)(ii)
			551	Treasury	N/A		Cairns Marine Precinct Common User Facility Port	N/A	N/A	-	-	-	5,300	7,300	12,600	Funding of \$30m in 2027-28 previously provisioned in CR reprofiled to: \$5.3m (2025-26); \$7.3m (2026-27); and \$17.4m (2027-28)	s22(1)(a)(ii)
			534	Treasury	N/A		National Road Safety Action Plan	N/A	N/A	-	(46,950)	-	-	-	(46,950)		\$22(1)(a)(ii) Adam Stakevicius \$22(1)(a)
								OTHER PORTFOLIO/AGENCY TOTAL		-	7,632	-	5,300	7,300	20,232		<u> </u>
								MEASURE Total		9,913	56,776	32,196	47,584	19,442	165,911		-
			502	DITERIOR NET	24	405	Nr	Departmental	5.2	-	nfp	nfp	nfp	nfp	nfp	nfp to protect the Commonwealth's Government's negotiations	s22(1)(a)(ii) Karly Pidged
Payment Measures	PBS - LEAD	Viewer Access Satellite Television	502	DITRDCA - NFP	34	186	Viewer Access Satellite Television	Administered	5.1	-	-	nfp	nfp	nfp	nfp	process.	s22(1)(a)
								MEASURE TOTAL		-	nfp	nfp	nfp	nfp	nfp		
Payment Measures	PBS - LEAD	White Paper on Developing	494	DITRDCA	34	186	Refresh of White Paper on Developing Northern Australia	Departmental	3.5	-	-	-	-	-	-	\$1.7m on 2023-24. Absorbed	s22(1)(a)(ii)
		Northern Australia - refresh						MEASURE TOTAL		_	_	-					

This reconciliation does NOT include measures classified as NFP or in the Contingency Reserve.



2023-24 Rudget - Funding and staffing by agency for 2023-24

	2023-24 Budge	et - Funding and staffing by ag	ency for 2023-24	
Department Departmental Approp: \$477.5m Operating: \$455.6m Capital: \$21.9m ASL: 2,004 Administered Approp: Administered capital: \$27.0m Outcome 1	Australia Council* Dept Approp: \$256.0m Operating: \$256.0m Capital: Nil ASL: 143	ABC* Dept Approp: \$1,137.6m Operating: \$1,137.6m Capital: Nil ASL: 4,213	ACMA Dept Approp: \$152.7m Operating: \$137.2m Capital: \$15.5m ASL: 602 Special account approp: \$37.3m Admin Approp: \$6.5m Special Approp: \$8.3m	AFTRS* Dept Approp: \$24.3m Operating: \$24.3m Capital: Nil ASL: 145
Annual Admin : \$43.8m	AMSA*	ANMM*	ATSB	CASA*
Act 2: \$485.3m ASL: 309 Outcome 2: Annual Admin: \$387.1m Special Approp: \$225.2m ASL: 578	Dept Approp: \$235.2m Operating: \$98.8m Special Approp: \$136.4m Capital: Nil ASL: 448	Dept Approp: \$29.8m Operating: \$27.0m Capital: \$2.8m ASL: 141	Dept Approp: \$26.6m Operating: \$25.3m Capital: \$1.4m ASL: 110	Dept Approp: \$197.4m Operating: \$107.6m Special Approp: \$89.8m Capital: Nil ASL: 832
	HSRA*	IA*	NAA	NCA
Outcome 3: Annual Admin: \$916.5m Act 2: \$349.6m Special Approp: \$3,106.4m ASL: 385 Outcome 4: Annual Admin: \$202.5m Special Account: \$20.2m	Dept Approp: \$5.4m Operating: \$5.4m Capital: Nil ASL: 13 once HSRA establised (on 13 June). Reported against DITRDCA in 2023-24 PBS.	Dept Approp: \$13.0m Operating: \$13.0m Capital: Nil ASL: 38	Dept Approp: \$99.6m Operating: \$86.1m Capital: \$13.5m ASL: 376	Dept Approp: \$11.6m Operating: \$10.9m Capital: \$0.7m ASL: 61 Admin Approp: \$19.0m Admin Capital: \$114.2m Special Approp: \$0.03m
ASL: 134	NFRA	NFSA*	NGA*	NLA*
Outcome 5: Annual Admin: \$411.8m Special Account: \$312.3m ASL: 352 Outcome 6: Annual Admin: \$291.9m	Dept Approp: Nil Operating: Nil Capital: Nil ASL: -	Dept Approp: \$47.1m Operating: \$37.3m Capital: \$9.8m ASL: 187	Dept Approp: \$93.8m Operating: \$66.0m Capital: \$27.8m ASL: 217	Dept Approp: \$92.8m Operating: \$75.9m Capital: \$16.8m ASL: 408
Special Account: \$0.5m	NMA*	NPGA*	NTC*	NAIF*
ASL: 246	Dept Approp: \$62.6m Operating: \$53.8m Capital: \$8.8m ASL: 220	Dept Approp: \$18.9m Operating: \$18.6m Capital: \$0.2m ASL: 55	Dept Approp: \$4.6m Operating: \$4.6m Capital: Nil ASL: 43	Dept Approp: \$21.3m Operating: \$21.3m Capital: Nil ASL: 1
•	gh the Department for Corporate ealth Entities	OPH*	Screen Australia* Dept Approp: \$12.9m	SBS*

All appropriation figures exclude prior year appropriations available

Dept Approp: \$27.8m Operating: \$21.7m Capital: \$6.1m ASL: 73

(Plus \$72.6m OFTA program funding)

Operating: \$12.9m Capital: Nil ASL: 105

Dept Approp: \$334.9m Operating: \$334.9m Capital: Nil ASL: 1,352

Summary of ASL for the Portfolio for the 2023-24 Budget

	2023-24 Budget (BP No.4)			
Agency	2022-23 Estimated Actual	2023-24 Estimate ASL Cap	Change	Key Variance Commentary*
Department of Infrastructure, Transport, Regional Development, Communications and the Arts	1,818	2,004	187	The increase in 2023-24 is due to measures agreed in the 2023-24 Budget (a further 159 positions compared to 2022-23, predominately relating to: Supporting Transport Prioritie s, Reducing Transport Emission s, National Approach for Sustainable Urban Development, Revive - National Cultural Policy and Location Incentive) and the conversion of external labour hire to ASL (a further 40 positions compared to 2022-23) less a decrease of 12 ASL between the years due to existing terminating measures.
Australia Council	104.0	143.0	39	The increase in 2023-24 is predominately driven by the 2023-24 Budget measure <i>Revive - National Cultural Policy and Location Incentive</i> (17 ASL in 2023-24), the Machinery of Government change for Creative Partnerships Australia to be transferred into the Australia Council and delays in recruitment in 2022-23.
Australian Broadcasting Corporation	4,213	4,213	0	N/A
Australian Communications and Media Authority	525	602	77	The increase in 2023-24 ASL relates to the 2023-24 Budget measures <i>Online Safety</i> (122.6 ASL in 2023-24), <i>Fighting Scams</i> (9.5 ASL in 2023-24), <i>Regulatory Powers to Combat Misinformation and Disinformation</i> (8.6 ASL in 2023-24) and the conversion of external labour hire to ASL (13.5 in 2023-24), noting the baseline for 2023-24 prior to this Budget update was 447.5 ASL.
Australian Film, Television and Radio School	140	145	5	The increase in 2023-24 is driven by delays in recruitment in 2022-23.
Australian Maritime Safety Authority	448	448	0	N/A
Australian National Maritime Museum	125	141	16	The increase in 2023-24 ASL relates to the conversion of external labour hire to ASL.
Australian Transport Safety Bureau	95	110	15	The increase in 2023-24 ASL relates to the 2023-24 Budget measure Supporting Transport Priorities (15.0 ASL in 2023-24) and delays in recruitment in 2022-23.
Bundanon Trust	34	50	16	The increase in 2023-24 ASL relates to the 2023-24 Budget measure National Cultural Policy – National Collecting Institutions – sustainability (27.0 ASL in 2023-24).
Civil Aviation Safety Authority	852	832	-20	The decrease in 2023-24 relates to surge recruitment in 2022-23 to employ technical staff for workload resulting from the transition to the new Flight Operations Regulations, with 2023-24 expected to return to a normal ASL count.
Creative Partnerships Australia	18	0	-18	The decrease in 2023-24 ASL to nil relates to the Machinery of Government change for Creative Partnerships Australia to be transferred into the Australia Council.
High Speed Rail Authority	0	0	0	ASL for HSRA are reflected in figures for the Department as HSRA will not be established until 13 June 2023. Once established, HSRA will have an ASL of 13 in 2023-24 and this will be reflected against HSRA in future reporting.
Infrastructure Australia	33	38	5	The increase in 2023-24 ASL relates to additional resources required to fulfil obligations as an outcome of the Infrastructure Australia review.
National Archives of Australia	344	376		The increase in 2023-24 relates to the conversion of external labour hire to ASL and delays in recruitment in 2022-23.
National Capital Authority	60	61		N/A immaterial in the roundings.
National Faster Rail Agency	2	0	-2	ASL for NFRA reflect the last aspects of the agency prior to the Machinery of Government change to create the High Speed Rail Authority.
National Film and Sound Archive of Australia	182	187	5	The increase in 2023-24 ASL relates to the existing profile of ad-hoc measures from prior Budget rounds that terminate beyond 2023-24.
National Gallery of Australia	217	217	0	N/A
Northern Australia Infrastructure Facility	1	1	0	N/A
National Library of Australia	350	408	58	The increase in 2023-24 ASL relates to the 2023-24 Budget measure National Cultural Policy – National Collecting Institutions – sustainability (36.7 ASL in 2023-24) and a decrease in 2022-23 ASL resulting from terminating activities.
National Museum of Australia	228	220	-9	The decrease in 2023-24 ASL relates to one-off financial sustainability funding and increased own-source revenue generation in 2022-23 only.
National Portrait Gallery of Australia	52	55	3	The increase in 2023-24 ASL relates to turning certain positions into full-time from a previous part-time setting.
National Transport Commission	43	43	0	N/A
Old Parliament House	73	73	-1	N/A immaterial in the roundings.
Screen Australia	98	105	8	The increase in 2023-24 relates to the 2023-24 Budget measure Revive - National Cultural Policy and Location Incentive (5.0 ASL in 2023-24) and the conversion of external labour hire to ASL.
Special Broadcasting Service Corporation	1,352	1,352	0	N/A
Total Portfolio ASL	11,407	11,822	416	

nfrastructure, Transport, Regional Development, Communications and the Arts - MPW Portfolio	2022-23	2023-24	2024-25	2025-26	2026-27*
Department of Infrastructure, Transport, Regional Development, Communications and the Arts (as at October 2022-23 Budget)	1,771.5	1,759.6	1,739.4	1,726.5	0.0
Total Variance	46.1	244.7	138.7	115.2	1,755.6
Department of Infrastructure, Transport, Regional Development, Communications and the Arts (as at 2023-24 Budget)	1,817.6	2,004.3	1,878.1	1,841.7	1,755.6
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4		ASL across 2022 sures agreed in t			
Australia Council (as at October 2022-23 Budget)	108.0	126.0	126.0	126.0	0.0
Total Variance	-4.0	17.0	23.0	31.0	161.0
Australia Council (as at 2023-24 Budget)	104.0	143.0	149.0	157.0	161.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4					-
Australian Broadcasting Corporation (as at October 2022-23 Budget)	4,213.0	4,213.0	4,213.0	4,213.0	0.0
Total Variance	0.0	0.0	0.0	0.0	4,213.0
Australian Broadcasting Corporation (as at 2023-24 Budget)	4,213.0	4,213.0	4,213.0	4,213.0	4,213.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4					-
Australian Communications and Media Authority (as at October 2022-23 Budget)	522.6	447.5	447.5	445.5	0.0
Total Variance	2.3	154.2	159.2	158.9	601.1
Australian Communications and Media Authority (as at 2023-24 Budget)	524.9	601.7	606.7	604.4	601.1
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4					-
Australian Film, Television and Radio School (as at October 2022-23 Budget)	145.0	145.0	145.0	145.0	0.0
Total Variance	-5.0	0.0	0.0	0.0	145.0
Australian Film, Television and Radio School (as at 2023-24 Budget)	140.0	145.0	145.0	145.0	145.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4					-
Australian Maritime Safety Authority (as at October 2022-23 Budget)	448.0	448.0	448.0	448.0	0.0
Total Variance	0.0	0.0	0.0	0.0	448.0
Australian Maritime Safety Authority (as at 2023-24 Budget)	448.0	448.0	448.0	448.0	448.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4					

	1				
Australian National Maritime Museum (as at October 2022-23 Budget)	125.0	125.0	125.0	125.0	0.0
Total Variance	0.0	16.0	16.0	16.0	141.0
Australian National Maritime Museum (as at 2023-24 Budget)	125.0	141.0	141.0	141.0	141.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4					-
Australian Transport Safety Bureau (as at October 2022-23 Budget)	105.0	105.0	105.0	105.0	0.0
Total Variance	-10.0	15.0	0.0	0.0	105.0
Australian Transport Safety Bureau (as at 2023-24 Budget)	95.0	120.0	105.0	105.0	105.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4	1	net Decision (AA2 23-24, however, 1		-	
Bundanon Trust (as at October 2022-23 Budget)	34.0	23.0	23.0	23.0	0.0
Total Variance	0.0	27.0	27.0	27.0	50.0
Bundanon Trust (as at 2023-24 Budget)	34.0	50.0	50.0	50.0	50.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4					-
Civil Aviation Safety Authority (as at October 2022-23 Budget)	832.0	832.0	832.0	832.0	0.0
Total Variance	20.0	0.0	0.0	0.0	832.0
Civil Aviation Safety Authority (as at 2023-24 Budget)	852.0	832.0	832.0	832.0	832.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4					-
Creative Partnerships Australia Ltd (as at October 2022-23 Budget)	18.0	0.0	0.0	0.0	0.0
Total Variance	0.0	0.0	0.0	0.0	0.0
Creative Partnerships Australia Ltd (as at 2023-24 Budget)	18.0	0.0	0.0	0.0	0.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4					-
Infrastructure Australia (as at October 2022-23 Budget)	29.3	29.3	29.3	29.3	0.0
Total Variance	3.6	8.8	9.0	9.0	38.3
Infrastructure Australia (as at 2023-24 Budget)	32.9	38.1	38.3	38.3	38.3
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4					
National Archives of Australia (as at October 2022-23 Budget)	363.0	360.0	360.0	345.0	0.0
Total Variance	-19.0	15.5	15.5	15.5	360.5
National Archives of Australia (as at 2023-24 Budget)	344.0	375.5	375.5	360.5	360.5
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4					-

National Capital Authority (as at October 2022-23 Budget)	60.8	61.4	56.8	55.6	0.0
Total Variance	0.0	0.0	0.0	0.0	55.6
National Capital Authority (as at 2023-24 Budget)	60.8	61.4	56.8	55.6	55.6
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4					-
National Faster Rail Agency (as at October 2022-23 Budget)	4.3	0.0	0.0	0.0	0.0
Total Variance	-2.1	0.0	0.0	0.0	0.0
National Faster Rail Agency (as at 2023-24 Budget)	2.2	0.0	0.0	0.0	0.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4					-
National Film and Sound Archive of Australia (as at October 2022-23 Budget)	182.0	185.5	185.5	167.0	0.0
Total Variance	0.0	1.0	1.0	0.0	167.0
National Film and Sound Archive of Australia (as at 2023-24 Budget)	182.0	186.5	186.5	167.0	167.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4					-
National Gallery of Australia (as at October 2022-23 Budget)	217.0	217.0	217.0	217.0	0.0
Total Variance	0.0	0.0	0.0	0.0	217.0
National Gallery of Australia (as at 2023-24 Budget)	217.0	217.0	217.0	217.0	217.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4					-
National Library of Australia (as at October 2022-23 Budget)	371.0	371.0	371.0	371.0	0.0
Total Variance	-21.0	36.7	35.6	36.3	407.1
National Library of Australia (as at 2023-24 Budget)	350.0	407.7	406.6	407.3	407.1
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4		mated actuals for rictions. Variance			1
National Museum of Australia (as at October 2022-23 Budget)	216.0	216.0	216.0	216.0	0.0
Total Variance	12.0	3.5	5.5	0.0	216.0
National Museum of Australia (as at 2023-24 Budget)	228.0	219.5	221.5	216.0	216.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4					-
National Portrait Gallery of Australia (as at October 2022-23 Budget)	52.0	52.0	52.0	52.0	0.0
Total Variance	0.0	3.0	3.0	3.0	55.0
National Portrait Gallery of Australia (as at 2023-24 Budget)	52.0	55.0	55.0	55.0	55.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4				_	-

National Transport Commission (as at October 2022-23 Budget)	43.0	43.0	41.0	41.0	0.0
Total Variance	0.0	0.0	0.0	0.0	41.0
National Transport Commission (as at 2023-24 Budget)	43.0	43.0	41.0	41.0	41.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4					-
Northern Australia Infrastructure Facility (as at October 2022-23 Budget)	1.0	1.0	1.0	1.0	0.0
Total Variance	0.0	0.0	0.0	0.0	1.0
Northern Australia Infrastructure Facility (as at 2023-24 Budget)	1.0	1.0	1.0	1.0	1.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4					-
Old Parliament House (as at October 2022-23 Budget)	73.0	72.5	71.0	71.0	0.0
Total Variance	0.0	0.0	0.0	0.0	71.0
Old Parliament House (as at 2023-24 Budget)	73.0	72.5	71.0	71.0	71.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4					-
Screen Australia (as at October 2022-23 Budget)	97.0	97.0	97.0	97.0	0.0
Total Variance	0.5	8.0	8.0	8.0	105.0
Screen Australia (as at 2023-24 Budget)	97.5	105.0	105.0	105.0	105.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4					-
Special Broadcasting Service Corporation (as at October 2022-23 Budget)	1,352.0	1,352.0	1,352.0	1,352.0	0.0
Total Variance	0.0	0.0	5.0	5.0	1,357.0
Special Broadcasting Service Corporation (as at 2023-24 Budget)	1,352.0	1,352.0	1,357.0	1,357.0	1,357.0
Variance explanation between October 2022-23 Budget and 2023-24 Budget, appropriate for publication in BP4					-

Sum of ASL (Portfolio total) as at 2023-24 Budget

11,406.9

11,832.2

11,700.0

11,628.8

11,543.2

*Estimate for 2026-27 was not collected at the October 2022-23 Budget

Portfolio aggregate	2022-23	2023-24
SES and SES-equivalent ASL	290	305
ACT-based ASL	4078.4974	4300.885
QLD-based ASL	852.73502	857.50364
NSW-based ASL	4187.6633	4330.9442
Vic-based ASL	1261.317	1273.4034
Tas-based ASL	147.16997	149.13042
SA-based ASL	325.83801	324.4388
WA-based ASL	320.44291	317.9118
NT-based ASL	132.76097	133.53128
ASL in overseas-based positions, including locally engaged staff	63.986974	64.097816

CLEARANCE REQUIREMENTS		CONTACT DETAILS	
Cleared by the Portfolio Chief Financial Officer?	Name:	Cha Jordanoski	
21.04.2023	P: s22(1)(a)(ii)		
	E:	s22(1)(a)(ii) @infrastructure.gov.au	

Background on the Efficiency Dividend

Currently, Commonwealth entities are subject to an annual efficiency dividend that reduces entity budgets each year in anticipation of efficiencies being found. The efficiency dividend applies to operational (running) costs. The objectives of the efficiency dividend are as follows:

- provide managers with a financial incentive to continually seek new or more efficient ways of carrying out ongoing government business;
- allow government to redirect a portion of efficiency gains to higher priority activities; and
- clearly demonstrate public service efficiencies resulting from improvements in management and administrative practices and return these gains to the Budget.

The efficiency dividend is currently 1.0 per cent per annum and applies to all entities, with the following exemptions relevant to this portfolio:

- Australian Broadcasting Corporation
- Special Broadcasting Service Corporation
- Australia Council (has a partial exemption)
- Australian Maritime Safety Authority (has a partial exemption)
- Australian Rail Track Corporation Limited
- National Intermodal Corporation Limited
- WSA Co Limited
- Northern Australia Infrastructure Facility
- Bundanon Trust
- Creative Partnership Ltd
- NBN Co Limited
- Australia Postal Corporation

Note temporary efficiency dividends in the past have been applied using different agency exemptions, including a 200 ASL threshold of exemption.

Rural and Regional Affairs and Transport

Lead/Support contact: \$22(1)(a)(ii)

SB23-000840

SUBJECT: Consultancy and Non-Consultancy Contracts

Talking Points

- 1. The Department of Infrastructure, Transport, Regional Development, Communications and the Arts has reviewed its use of consultancy and non-consultancy services, demonstrating there is **not an over-reliance on specific** suppliers.
- 2. The analysis showed a **downward trend in the use of consultancies**, peaking during 2021 and gradually declining to pre-2020 levels in 2023.
- 3. The findings support the department's alignment with **APS Reform Priority Four** "the APS should build the in-house capability of its staff to create a skilled and confident workforce, and a robust and trusted institution that delivers modern policy and service solutions for decades to come".
- 4. The department has strengthened its procurement framework guidance for staff to ensure procurement activities achieve a value for money outcome and are compliant with the Resource Management Framework.

Key Issues

Table A: Total contracts awarded

		4 YTD ^a August 2023)		Estimates ^b August 2023)	2022-23 ^c (1 July 2022 to 30 June 2023)		
	#	\$m (GST inc)	#	\$m (GST inc)	#	\$m (GST inc)	
Total contracts	134	43.1	270	60.2	988	237.3	
Consultancy contracts ^d	10	13.1	23	14.2	86	15.7	
Big 7 total contracts ^e	2	0.9	6	1.6	26	8.9	
Big 7 consultancy contracts ^d	2	0.9	4	1.1	13	3.4	

- a. Attachment A provides a list of total contracts awarded in 2023-24 YTD
- b. Attachment B provides a list of total contracts awarded since Budget Estimates 22 May 2023
- c. <u>Attachment C</u> provides a list of total contracts awarded in 2022-23
- d. <u>Attachment D</u> provides a list of consultancy contracts awarded in 2023-24 YTD, since last Estimates and 2022-23. Consultancy contracts are a subset of total contracts. For example:
 - of the 988 contracts awarded in FY 2022-23, 86 were consultancy contracts
 - of the 26 contracts awarded to the Big 7 in FY 2022-23, 13 were consultancy contracts
- e. <u>Attachment E</u> provides a list of total contracts (including consultancy contracts) awarded to the Big 7 in 2023-24 YTD, since last Estimates and in 2022-23

Contact: \$22(1)(a)(ii) Cleared by First Assistant Secretary: Lachlan Wood

Phone: (02) 6274 (a)(ii) Version Number: 01 Date: 8/09/2023

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Table B: Big 7 total contracts awarded

		24 YTD August 2023)		Estimates ^a August 2023)	2022-23 (1 July 2022 to 30 June 2023)		
	#	\$m (GST inc)	#	\$m (GST inc)	#	\$m (GST inc)	
Accenture	-	-	-	-	1	0.3	
Boston Consulting	-	-	-	-	-	-	
Deloitte	-	-	2	0.6	5	2.5	
Ernst & Young	-	-	1	0.07	8	1.4	
KPMG	2	0.9	3	0.9	7	1.4	
McKinsey	-	-	-	-	-	-	
PWC	-	-	-	-	5	3.2	
Total b	2	0.9	6	1.6	26	8.9	

- The department appeared at last Budget Estimates on 22 May 2023
- Attachment E provides a list of total contracts awarded to the Big 7

Table C: Big 7 consultancy contracts awarded a

		24 YTD August 2023)		Estimates ^b August 2023)	2022-23 (1 July 2022 to 30 June 2023)		
	#	\$m (GST inc)	#	\$m (GST inc)	#	\$m (GST inc)	
Accenture	-	-	-	-	-	-	
Boston Consulting	-	-	-	-	-	-	
Deloitte	-	-	1	0.1	1	0.1	
Ernst & Young	-	-	1	0.07	7	1	
KPMG	2	0.9	2	0.9	3	0.3	
McKinsey	-	-	-	-	-	-	
PWC	-	-	-	-	2	1.8	
Total c	2	0.9	4	1.1	13	3.4	

- Consultancy contracts are a subset of total contracts
- The department appeared at last Budget Estimates on 22 May 2023
- Consultancy contracts awarded to the Big 7 are listed in Attachment E

Contact: s22(1)(a)(ii) Cleared by First Assistant Secretary: Lachlan Wood

Phone: (02) 6274 s22(1) (a)(ii) **Version Number: 01 Date:** 8/09/2023

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<u>Table D</u>: Total contracts awarded by procurement method

	2023-24 YTD ^a (1 July to 31 August 2023)		Since last Estimates ^b (23 May to 31 August 2023)		2022-23 ^c (1 July 2022 to 30 June 2023)		
	#	\$m (GST inc)	#	\$m (GST inc)	#	\$m (GST inc)	
Open Tender	80	35.3	138	43.5	526	172.5	
Limited Tender	54	7.8	132	16.7	462	64.7	
Total	134	43.1	270	60.2	988	237.3	

- Attachment A provides a list of total contracts awarded in 2023-24 YTD
- Attachment B provides a list of total contracts awarded since Budget Estimates 22 May 2023
- Attachment C provides a list of total contracts awarded in 2022-23

Table E: Consultancy contracts awarded by procurement method a

	2023-24 YTD (1 July to 31 August 2023)		Since last Estimates ^b (23 May to 31 August 2023)		2022-23 (1 July 2022 to 30 June 2023)		
	#	\$m (GST inc)	#	\$m (GST inc)	#	\$m (GST inc)	
Open Tender	10	13.1	19	14.1	57	12.4	
Limited Tender	-	-	4	0.09	29	3.3	
Total ^c	10	13.1	23	14.2	86	15.7	

- Consultancy contracts are a subset of total contracts
- The department appeared at last Budget Estimates on 22 May 2023
- Attachment D provides a list of consultancy contracts awarded in 2023-24 YTD, since last Estimates and 2022-23

Background

Consultancy contracts are a subset of total contracts reported on AusTender.

1. A consultancy contract is considered to be the provision of professional, independent, expert advice, which represents the independent view of the service provider. The department does not control the output. The consultant's work assists the department with its decision-making.

Example:

- a) advise on financial viability of a government business enterprise
- b) provision of strategic advice on implementing a new system, program or project
- provide independent policy advice

Contact: s22(1)(a)(ii) Cleared by First Assistant Secretary: Lachlan Wood

Phone: (02) 6274 (a)(ii) **Version Number: 01** Date: 8/09/2023

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2. A **non-consultancy** contract is where the department buys goods or services and **we tell** the supplier what we want.

Example: Goods and Services contract - a firm engaged to deliver an output aligned to the department's specifications such as data analysis under the direction of the entity; or Labour hire contract (Contractors) - a firm providing personnel to fill a temporary vacancy and perform the day to day duties of the department.

Contracts are reported on AusTender where they exceed \$10,000 (GST inclusive). Contracts reported may be across financial years.

The department's review of its use of consultants

In 2023, the department analysed its use of consultants over the last three financial years and found:

- 3. consultancy contracts were used appropriately to:
 - a) support projects and programs within the department;
 - b) access professional skills the department may not currently possess such as specialist skills in aviation, transport and infrastructure; and
 - c) provide access to specific modelling, data sets and industry specific information which was used to inform and assist the operations of the department.
- 4. use of consultancies peaked during 2021 and has gradually declined to pre-2020 levels in 2023.
- 5. there is not an over-reliance on specific consultancy suppliers, noting the department engaged 135 different suppliers between February 2020 and June 2023.

The department's procurement policy and process

The department has established a three phase, 10 step procurement framework for staff which guides procurement activities ensuring they are appropriate, represent a value for money outcome and are compliant with the Resource Management Framework.

The department's Central Procurement and Contracting function supports the procurement framework by:

- 6. providing high level legislative and financial policy advice to staff on Procurement and Contract Management throughout the lifecycle;
- 7. ensuring compliance with relevant legislation and regulatory frameworks specifically the PGPA Act 2013, Indigenous Procurement Policy, Commonwealth Procurement Rules and other Procurement Connected Policies;

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Phone: (02) 6274 s22(1) (a)(ii) **Version Number: 01 Date:** 8/09/2023

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- 8. conducting statutory reporting such as AusTender Contract Reporting, Indigenous Procurement Policy and the Senate Order on Confidentiality Provisions; and
- 9. developing and maintaining a suite of procurement and contracting templates and tools. Other key controls and processes:
 - a) All procurements require delegate endorsement <u>prior</u> to approaching the market as part of the procurement plan process with any procurements with an expected value greater than \$10,000 requiring an approved Procurement Approval Request Form.
 - b) Procurements over \$80,000 require either an open/limited tender approach to market or use of an existing approved panel arrangement.

Attachments

Attachment A: 2023-24 YTD Contracts (1 July to 31 Aug 2023)

Attachment B: Contracts since Budget Estimates (23 May to 31 Aug 2023)

Attachment C: 2022-23 Contracts (1 July 2022 to 30 June 2023) Attachment D: Consultancy Contracts (1 July 2022 to 31 Aug 2023)

Attachment E: Big 7 Contracts (1 July 2022 to 31 Aug 2023)

Contact: \$22(1)(a)(ii) Cleared by First Assistant Secretary: Lachlan Wood

Phone: (02) 6274 \$22(1) Version Number: 01 Date: 8/09/2023

18,995.00 Accidence 18,9	2023-24 (to 31 Aug 2023)	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
NAME Projection Projection Projection Projection Name Projection Name		ACIL ALLEN CONSULTING	Newswire Services Program Evaluation	0042009332	12-Jul-23	6-Oct-23	55,000.00
Remote Aerodrome Inspection Services 0.001101438 7-4mg/23 30-000-24 40-599-00	CN3977495	Adam Chant Projectionist		0041014295	1-Jul-23	30-Jun-24	70,000.00
CRASSIPATA AIRSANE LARGORIONIS PTY LTD	CN3994572	Adecco Australia P/L	Contractor	0042009366	9-Aug-23	30-Nov-23	47,025.00
CASPASSA ANDREW KLOMP Supply and Install Anconstitioning Oscilita 27 July 23 0.5 epp. 23 10.6820 (N.988627) AUSTRALIAN CONSTRUCTOR CASPACAL OFFICE Lgs Services, 2023-2024 0.0001014357 C.12-July 23 0.01-y12 1.000,000 (N.9886276 AUSTRALIAN CONSTRUCTOR ASSOCIATION Sponsorship - Recipients Construction Industry Culture Taskforce Oscilita 33 July 23 0.01-y12 1.000,000 (N.9886276 AUSTRALIAN INSTRUCTION OF MANAGEMENT Learning & Development Courses Oscilita 0.0001014346 3.01-July 23 0.01-y12 1.000,000 (N.9898276) AUSTRALIAN INSTRUCTION OF MANAGEMENT Housing bota Purchase Oscilita 0.0001014347 1.01-July 23 0.01-July 24 0.000,000 (N.9898255) AUSTRALIAN INSTRUCTIVE MONITORS PTV I Housing bota Purchase Oscilita 0.0001014347 1.01-July 23 0.01-July 24 0.000,000 (N.9898353 AUSTRALIAN INSTRUCTIVE MONITORS PTV I Housing bota Purchase Oscilita 0.0001014344 1.01-July 23 0.01-July 24 0.000,000 (N.9898353 AUSTRALIAN INSTRUCTIVE MONITORS PTV I Non-Ongoing Placement Fee Oscilita 0.0001014344 1.01-July 23 0.01-July 23 0.000,000 (N.9898444 C.1000,000 (N.9898454 C.1000,000 (N.9898	CN3996372	AERODROME MANAGEMENT SERVICES PTY L	Remote Aerodrome Inspection Services	0041014398	7-Aug-23	30-Oct-24	476,949.00
N.2898277 AUST GOVT SOLICTOR CENTRAL OFF 909 CENTRAL OFF 105 Legal Services 2023 - 2024 Control 1045	CN3991447	AIRSAFE LABORATORIES PTY LTD	Air Quality Monitoring	0041014383	27-Jul-23	31-Aug-23	29,500.00
NAMESHASE AUSTRALIAN CONSTRUCTOR ASSOCIATION Sponsorshop - Recipients Construction Industry Culture Taskforce 0.041011446 3-10-23 30-10-24 110,000.00	CN3991434	ANDREW KLOMP	Supply and Install Airconditioning	0041014378	21-Jul-23	30-Sep-23	16,482.00
N398276 AUSTRALIAN INSTITUTE OF MANAGEMENT Learning & Development Course Ox10.01436 3.10-23 3.10-024 13.213.00	CN3986271	AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	Legal Services 2023-2024	0041014355	12-Jul-23	30-Jun-24	146,000.00
CN393855 AUSTRALIAN NETWORK ON DISABILITY Australian Network on Disability Membership 0041014412 12-Aug-23 1-Inv-24 123.30-Inv-24 24.56.00 CN393855 AUSTRALIAN PROPERTY MONITORS PTY LI	CN3981458	AUSTRALIAN CONSTRUCTORS ASSOCIATION	Sponsorship - Recipients Construction Industry Culture Taskforce	0041014333	1-Jul-23	30-Jun-24	110,000.00
NJSTRALIAN PROPERTY MONITORS PTY I	CN3986276	AUSTRALIAN INSTITUTE OF MANAGEMENT		0041014346	3-Jul-23	30-Jun-24	17,080.02
CASSP8555 AUSTROADS ITD	CN3997865	AUSTRALIAN NETWORK ON DISABILITY	Australian Network on Disability Membership	0041014412	22-Aug-23	1-Jun-24	13,213.20
AVOCAP ANTINISC Abestors Removal from New Millrary Barracks Amenitities O041014864 1.8-1.0.23 28-aug. 23 15.500.00 CN3991860 CAPITAR REFRUIT PTY LTD Non-Ongoing Placement Fee O04200385 1.8-aug. 23 9-sep. 23 11.085.67 CN3991860 CAPITAR REFRUIT PTY LTD Non-Ongoing Placement Fee O04200385 1.8-aug. 23 9-sep. 23 11.085.67 CN3991867 COTTO Australia Limited Media alerts service O04101488 1.3-i.23 9-sep. 23 11.085.67 CN3991869 COTTO Australia Limited Media alerts service O04101488 1.3-i.23 9-Oct. 24 29.820.45 CN3991869 COTTO CREEKING JEANDOS SHIRE COUNCIL Road repairs COTTO Australia Limited Cotto (Reeling) Islands Tourism Association Int. (SIDA Payments Only) CRT JURISM SERVICES O04101488 1.3-i.23 9-Oct. 24 20.000.00 CN3991860 COTTO CREEKING JEANDOS SHIRE COUNCIL Road repairs COTTO Australia Limited Cotto (Reeling) Islands Tourism Association Int. (SIDA Payments Only) CRT JURISM SERVICES O041014848 1.3-i.23 39.1-i.23 37.255.00 CN3991860 COLIMARS INF. PYLTD Printing services O04101488 1.3-i.23 37.5-p. 23 1.2-41.50 CN3991860 COLIMARS INF. PYLTD Printing services O0410039341 1.3-i.23 30.0ct. 23 1.0-2.00 CN3991860 COLIMARS INF. PYLTD Application Assessment Services O0410039341 1.3-i.23 30.0ct. 23 33.005.60 CN3991861 COLIMARS INC. PREFERENCE O0420039341 1.3-i.23 31.0ct. 23 33.005.60 CN3991861 COLIMARS INC. PREFERENCE COLIMARS INC. PREFERENCE O042003935 1.3-i.23 31.0ct. 23 33.005.60 CN3991861 COLIMARS INC. PREFERENCE COLI	CN3983895	AUSTRALIAN PROPERTY MONITORS PTY LI	Housing Data Purchase	0041014347	1-Jul-23	30-Jun-24	24,640.00
CATABLEASE C.ITOUREM ASSOCIATION INC C.ITOUREM Services 0.041.014341 1.1.1.23 30-Jun-24 36,62.00.00	CN3997855	AUSTROADS LTD	Australian Transport Assessment and Planning (ATAP) Guidelines	0041014413	22-Aug-23	30-Jun-24	345,266.90
CAPITAL REGRUIT PTV LTD Non-Ongoing Placement Fee 0.04209385 18.4ug. 23 9-5e-22 11.885.67 CN3993680 CAPITAL REGRUIT PTV LTD Application Assessment Services 0.041014368 8-4ug. 23 30-0ct. 24 29.807.65 CN3993459 CCF Australia Limited Media alerts services 0.041014360 11.0ug. 23 30-0ct. 24 29.807.65 CN3993454 CCCO (S(ECELING) ISLANDS SHIRE COUNCIL Road regariar 0.041014360 11.0ug. 23 30-1ug. 24 20.00.000.00 CN399145 Cccos (Keeling) Islands Tourism Association Inc (SDA Payments Only) CKI Tourism Services 0.041014360 11.0ug. 23 30-1ug. 24 322_250.00 CN3993780 CULKMARS INK PTF LTD Printing services 0.041014360 11.0ug. 23 30-1ug. 24 322_250.00 CN3993780 CULKMARS INK PTF LTD Printing services 0.041014360 11.0ug. 23 30-1ug. 24 159_0.000.00 CN3993590 Creative Pty Ltd Application Assessment Services 0.041014360 20-1ug. 23 30-1ug. 24 159_0.000.00 CN3993590 Creative Pty Ltd Application Assessment Services 0.041014360 20-1ug. 23 30-1ug. 24 159_0.000.00 CN3993590 DATAR93 LTD Creative Pty Ltd Application Assessment Services 0.042009303 11.0ug. 33 30-1ug. 24 133_766.60 CN3993545 DATAR93 LTD Creative Pty Ltd Previous Creative Pty Ltd Pty Ltd Pty Ltd Pty Ltd	CN3988533	AVOCA PAINTING	Asbestos Removal from New Military Barracks Amenitites	0041014364	18-Jul-23	28-Aug-23	15,500.00
CATHERINE BISHOP Application Assessment Services 0.04101.4658 1-1/4-23 30-0.0-2.3 12.96.0.0	CN3981444	C.I TOURISM ASSOCIATION INC	CI Tourism Services	0041014341	1-Jul-23	30-Jun-24	366,200.00
CXP AUSTRIAL LIMITED Media alerts service 0041014368 1-Jul-23 9-Oct-24 29,220.45	CN3997860	CAPITAL RECRUIT PTY LTD	Non-Ongoing Placement Fee	0042009385	18-Aug-23	9-Sep-23	11,085.67
COCSD, KEELING) SLANDS SHIRE COUNCIL Road repairs COCSD, KEELING) SLANDS SHIRE COUNCIL Road repairs Services COLD CN3991445 COCSD, KEELING) CRISTORY CRI	CN3996368	CATHERINE BISHOP	Application Assessment Services	0041014405	8-Aug-23	30-Oct-23	12,650.00
CA13981445 Cacos (Reeling) Islands Tourism Association Inc (SDA Payments Only) CXI Tourism Services 0041014408 1-Jul-23 30-Jun-24 322,255.00	CN3991459	CCH Australia Limited	Media alerts service	0041014368	1-Jul-23	9-Oct-24	29,820.45
CN3997568 COLEMANS INK PTY LTD	CN3994564	COCOS (KEELING) ISLANDS SHIRE COUNCIL	Road repairs	0041014402	10-Aug-23	30-Jun-24	200,000.00
CASSP65275 COSMICTECH SOLUTIONS PTY LTD ICT Services O042009324 12-Jul-23 13-Jun-24 190,300.00	CN3981445	Cocos (Keeling) Islands Tourism Association Inc (SDA Payments Only)	CKI Tourism Services	0041014340	1-Jul-23	30-Jun-24	322,250.00
CA13994569 Creative Pty Ltd	CN3997868	COLEMANS INK PTY LTD	Printing services	0041014408	16-Aug-23	7-Sep-23	12,941.50
CN3978480 DATAPE LTD Cisco Maintenance & Support O042009303 1-Jul-23 30-Jun-24 133,264.66 CN398846 DATAPE LTD Network Devices O042009343 17-Jul-23 33,064.06 CN399435 DPB BUSINESS TRUST T/A DFP RECRUITMENT SERVICES Recruitment services O042009361 9-Aug-23 33,064.06 CN3992301 DPP RECRUITMENT SERVICES Recruitment services O042009365 1-Aug-23 31-Oct-23 32,500.00 CN3993101 DPP RECRUITMENT SERVICES Recruitment services O042009365 1-Aug-23 31-Oct-23 32,500.00 CN3981460 EFFECTIVE PEOPLE PTY LTD Labour Hire Services O042009312 1-Jul-23 31-Dec-24 2,924,514.26 CN3988538 EFFECTIVE PEOPLE PTY LTD Labour Hire Norfolk Island O042009317 1-Jul-23 31-Dec-24 2,924,514.26 CN39988538 EFRECTIVE PEOPLE PTY LTD Labour Hire Norfolk Island O042009337 1-Jul-23 31-Dec-24 2,924,514.26 CN3996819 ENRORY SKILLIS INTERNATIONAL PTY LTD ENERGY SKILLIS SOLUTIONS H.Y Electrical State of the Norfolk Island O042009312 1-Jul-23 31-Dec-24 2,924,514.26 CN3996819 ESRI AUSTRALIA PTY LTD Learning and Development O041014248 20-Jul-23 20-Jul-23 12,012.00 CN3996369 ETRANTY SOLUTIONS PTY LTD ICT Contractor Services O042009371 28-Aug-23 31-Aug-23 33-Aug-23 3	CN3986273	COSMIC TECH SOLUTIONS PTY LTD	ICT Services	0042009324	12-Jul-23	11-Jan-24	190,300.00
CN3988546 DATABLITD Network Devices D042009343 17-Jul-23 16-Oct-23 33,026.40 CN3991445 DFP BUSINESS TRUST T/A DFP RECRUITMENT SERVICES PTY LT Temporary employee services D042009361 9-Aug-23 8-Aug-24 25,000.00 CN3955756 DR GARY MITCHELL Provision of Locum Doctors 2023-2024 D041014174 1-Jul-23 30-Jun-24 39,000.00 CN3958160 EFFECTIVE PEOPILE PTY LTD Labour Hire Services D042009312 1-Jul-23 31-Dec-24 2,924,514.26 CN3981853 EFFECTIVE PEOPILE PTY LTD Labour Hire Norfolk Island D042009312 1-Jul-23 31-Dec-24 2,924,514.26 CN3991432 ENRRGY SKILLS INTERNATIONAL PTY LTD ENERGY SKILLS SOLUTIONS HY Electrical Switching Operations Training D041014385 21-Jul-23 30-Sep-23 21,124.98 CN396819 ESRI AUSTRALIA PTY LTD Learning and Development D04104248 20-Jul-23 20-Jul-23 20-Jul-23 20-Jul-23 CN3996819 ETERNITY SOLUTIONS PTY LTD ICT Network Hardware D042009371 28-Aug-23 31-Jul-23 31-Jul-23 31-Jul-23 CN3997864 ETHAN GROUP PTY LTD ICT Network Hardware D042009379 23-Aug-23 31-Jul-23 35,381.50 CN3991456 GETTY IMAGES SALES AUSTRALIA PTY LTD Inspection Feeting Fire Equipment D041014387 2-Aug-23 31-Aug-23 35,381.50 CN3991456 GETTY IMAGES SALES AUSTRALIA PTY LTD T/A GRACE REMOVALS GROUP Relocation Services D042009360 19-Jul-23 30-Ov-23 11,750.00 CN3991456 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Relocation Services D042009363 18-Jul-23 30-Ov-23 11,750.00 CN3991436 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Relocation Services D042009363 18-Jul-23 30-Ov-23 11,750.00 CN3991436 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Relocation Services D042009363 18-Jul-23 30-Ov-23 11,750.00 CN3991436 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Relocation Services D042009363 18-Jul-23 30-Jun-24 27,600.00 CN3991436 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GRO	CN3994569	CreatEve Pty Ltd	Application Assessment Services	0041014396	20-Jul-23	30-Oct-23	16,500.00
CN3991445 DFP BUSINESS TRUST T/A DFP RECRUITMENT SERVICES Recruitment services O042009365 1-Aug-23 3-Oct-23 32,500.000	CN3978480	DATA#3 LTD	Cisco Maintenance & Support	0042009303	1-Jul-23	30-Jun-24	133,264.66
CN3992301 DFP RECRUITMENT SERVICES Recruitment services O042009365 1-Aug-23 31-Oct-23 32,500.00 CN3955756 DR GARY MITCHELL Provision of Locum Doctors 2023-2024 O041014174 1-Jul-23 30-Jun-24 398,000.00 CN3955756 DR GARY MITCHELL DR CRUITMENT SERVICES O042009312 1-Jul-23 31-Dec-24 2,924,514.26 CN3981450 EFFECTIVE PEOPLE PTV LTD Labour Hire Services O042009337 1-Jul-23 31-Dec-24 2,924,514.26 CN3991452 ENERGY SKILLS INTERNATIONAL PTY LTD ENERGY SKILLS SOLUTIONS HV Electrical Switching Operations Training O041014385 21-Jul-23 31-Dec-24 2,924,514.26 CN3991452 ENERGY SKILLS INTERNATIONAL PTY LTD ENERGY SKILLS SOLUTIONS HV Electrical Switching Operations Training O041014385 21-Jul-23 30-Sep-23 21,124.98 CN3996369 ETERNITY SOLUTIONS PTY LTD Learning and Development O041014487 2-Jul-23 30-Jun-24 258,792.00 CN3997864 ETHAN GROUP PTY LTD ICT Contractor Services O042009379 23-Aug-23 31-Aug-23 31-Aug-23 28,352.50 CN3991456 GETTY IMAGES SALES AUSTRALIA PTY LTD Inspection & Testing Fire Equipment O041014387 2-Aug-23 31-Aug-23 35,381.60 CN3991456 GETTY IMAGES SALES AUSTRALIA PTY LTD GRACE REMOVALS GROUP Relocation Services O042009359 18-Jul-23 30-Nov-23 11,375.00 CN3991431 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Relocation Services O042009355 18-Jul-23 30-Oct-23 14,782.80 CN3991436 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Emergency Management Officer relocation O042009351 12-Jul-23 30-Oct-23 14,782.80 CN3991439 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Emergency Management Officer relocation O042009351 12-Jul-23 30-Oct-23 14,782.80 CN3991439 GSALE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Emergency Management Officer relocation O042009363 3-Aug-23 30-Oct-23 26,357.00 CN3996459 HAYS SPECIALIST RECRUITMENT (AUST) RECRUITMENT PLACEMENT FEES O041014386 1	CN3988546	DATA#3 LTD	Network Devices	0042009343	17-Jul-23	16-Oct-23	33,026.40
CN3955756 DR GARY MITCHELL Provision of Locum Doctors 2023-2024 0041014174 1-Jul-23 30-Jun-24 398,000.00	CN3991445	DFP BUSINESS TRUST T/A DFP RECRUITMENT SERVICES PTY LT	Temporary employee services	0042009361	9-Aug-23	8-Aug-24	250,000.00
CN3981460 EFFECTIVE PEOPLE PTY LTD	CN3992301	DFP RECRUITMENT SERVICES	Recruitment services	0042009365	1-Aug-23	31-Oct-23	32,500.00
CN3988538 EFFECTIVE PEOPLE PTY LTD	CN3955756	DR GARY MITCHELL	Provision of Locum Doctors 2023-2024	0041014174	1-Jul-23	30-Jun-24	398,000.00
CN3991432 ENERGY SKILLS INTERNATIONAL PTY LTD ENERGY SKILLS SOLUTIONS HV Electrical Switching Operations Training 0041014385 21-Jul-23 30-Sep-23 21,124.98	CN3981460	EFFECTIVE PEOPLE PTY LTD	Labour Hire Services	0042009312	1-Jul-23	31-Dec-24	2,924,514.26
CN396819 ESRI AUSTRALIA PTY LTD	CN3988538	EFFECTIVE PEOPLE PTY LTD	Labour Hire Norfolk Island	0042009337	1-Jul-23	31-Dec-24	2,924,514.26
CN3996369 ETERNITY SOLUTIONS PTY LTD	CN3991432	ENERGY SKILLS INTERNATIONAL PTY LTD ENERGY SKILLS SOLUTIONS	HV Electrical Switching Operations Training	0041014385	21-Jul-23	30-Sep-23	21,124.98
CN3997864 ETHAN GROUP PTY LTD	CN3968819	ESRI AUSTRALIA PTY LTD	Learning and Development	0041014248	20-Jul-23	20-Jul-23	12,012.00
CN3992298 FIRE & SAFETY SERVICES CO PTY LTD Inspection & Testing Fire Equipment 0041014387 2-Aug-23 31-Dec-23 35,381.60 CN3991456 GETTY IMAGES SALES AUSTRALIA PTY LT Stock Image and video Subscription 0041014373 1-Aug-23 1-Aug-25 37,950.00 CN3991430 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Relocation Services 0042009360 19-Jul-23 30-Nov-23 11,375.00 CN3991436 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Relocation Services 0042009351 12-Jul-23 31-Oct-23 19,772.20 CN3991436 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Emergency Management Officer relocation 0042009351 12-Jul-23 31-Oct-23 19,772.20 CN3991299 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Relocation Services 0042009363 3-Aug-23 30-Dec-23 26,357.00 CN3986267 GRAEME PAUL MAGUIRE Specialist Physician Services 0041014353 18-Jul-23 30-Jun-24 70,000.00 CN3991433 GS1 AUSTRALIALTD National Location Registry Freight - Phase 4 0041014382 1-Jul-23 30-Jun-24 127,600.00 CN3996459 HAYS SPECIALIST RECRUITMENT (AUST) Contractor 0042009366 1-Jul-23 31-Jul-24 840,369.00 CN3998545 HAYS SPECIALIST RECRUITMENT (AUST) Temporary personnel 0042009362 21-Aug-23 20-Aug-24 250,000.00 CN3991446 HAYS SPECIALIST RECRUITMENT (AUST) RECRUITMENT (AUST) Recruitment fee 0041014384 27-Jul-23 31-Jul-24 310,500.00 CN3991458 HAYS SPECIALIST RECRUITMENT (AUST) Recruitment fee 0041014384 27-Jul-23 31-Jul-24 310,500.00 CN3991458 HAYS SPECIALIST RECRUITMENT (AUST) Contractor 0042009366 31-Jul-23 31-Jul-24 310,500.00 CN3991458 HAYS SPECIALIST RECRUITMENT (AUST) Recruitment fee 0041014384 27-Jul-23 31-Jul-24 310,500.00 CN3991458 HAYS SPECIALIST RECRUITMENT (AUST) Contractor 0042009366 31-Jul-23 31-Jul-24 310,500.00 CN3991458 HAYS SPECIALIST RECRUITMENT (AUST) Contractor 0042009366 31-Jul-23 31-Jul-24 310,500.00 CN3991458 HAYS SPECIALIST RECRUITMENT (AUST) Contractor 0042009366 31-Jul-23 31-Jul-24 310,500.00 CN3991458 HAYS SPECIALIST RECRUITMENT (AUST) Contractor 0042009366 31-Jul-23 31-Jul-24 310,500.00 CN3991458 HAYS SPECIALI	CN3996369	ETERNITY SOLUTIONS PTY LTD	ICT Contractor Services	0042009371	28-Aug-23	30-Jun-24	258,792.00
CN3991456 GETTY IMAGES SALES AUSTRALIA PTY LT Stock Image and video Subscription 0041014373 1-Aug-23 1-Aug-25 37,950.00 CN3991430 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Relocation Services 0042009360 19-Jul-23 30-Nov-23 11,375.00 CN3991431 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Relocation Services 0042009359 18-Jul-23 30-Oct-23 14,782.80 CN3991436 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Emergency Management Officer relocation 0042009351 12-Jul-23 31-Oct-23 19,772.20 CN3992299 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Relocation Services 0042009363 3-Aug-23 30-Dec-23 26,357.00 CN3986267 GRAEME PAUL MAGUIRE Specialist Physician Services 0041014353 18-Jul-23 30-Jun-24 70,000.00 CN3796459 HAYS SPECIALIST RECRUITMENT (AUST) National Location Registry Freight - Phase 4 0041014382 1-Jul-23 30-Jun-24 480,369.00 CN3998454 HAYS SPECIALIST RECRUITMENT (AUST) RECRUITMENT FLACEMENT FEES 0041014366 18-Jul-	CN3997864	ETHAN GROUP PTY LTD	ICT Network Hardware	0042009379	23-Aug-23	31-Aug-23	28,352.50
CN3991430 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Relocation Services 0042009360 19-Jul-23 30-Nov-23 11,375.00 CN3991431 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Relocation Services 0042009359 18-Jul-23 30-Oct-23 14,782.80 CN3991436 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Emergency Management Officer relocation 0042009351 12-Jul-23 31-Oct-23 19,772.20 CN3992299 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Relocation Services 0042009363 3-Aug-23 30-Dec-23 26,357.00 CN3986267 GRAEME PAUL MAGUIRE Specialist Physician Services 0041014353 18-Jul-23 30-Jun-24 70,000.00 CN3991433 GS1 AUSTRALIALTD National Location Registry Freight - Phase 4 0041014382 1-Jul-23 30-Jun-24 127,600.00 CN3796459 HAYS SPECIALIST RECRUITMENT (AUST) Contractor 0042007861 1-Jul-23 30-Jun-24 840,369.00 CN3991444 HAYS SPECIALIST RECRUITMENT (AUST) Temporary personnel 0042009362 21-Aug-23 20-Aug-24 2	CN3992298	FIRE & SAFETY SERVICES CO PTY LTD	Inspection & Testing Fire Equipment	0041014387	2-Aug-23	31-Dec-23	35,381.60
CN3991431 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Relocation Services 0042009359 18-Jul-23 30-Oct-23 14,782.80 CN3991436 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Emergency Management Officer relocation 0042009351 12-Jul-23 31-Oct-23 19,772.20 CN3992299 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Relocation Services 0042009363 3-Aug-23 30-Dec-23 26,357.00 CN3986267 GRAEME PAUL MAGUIRE Specialist Physician Services 0041014353 18-Jul-23 30-Jun-24 70,000.00 CN3991433 GS1 AUSTRALIALTD National Location Registry Freight - Phase 4 0041014382 1-Jul-23 30-Jun-24 127,600.00 CN3796459 HAYS SPECIALIST RECRUITMENT (AUST) Contractor 0042007861 1-Jul-23 30-Jun-24 840,369.00 CN3988545 HAYS SPECIALIST RECRUITMENT (AUST) RECRUITMENT PLACEMENT FEES 0041014366 18-Jul-23 17,168.31 CN3991446 HAYS SPECIALIST RECRUITMENT (AUST) Temporary personnel 0042009362 21-Aug-23 20-Aug-24 250,000.00	CN3991456	GETTY IMAGES SALES AUSTRALIA PTY LT	Stock Image and video Subscription	0041014373	1-Aug-23	1-Aug-25	37,950.00
CN3991436 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Emergency Management Officer relocation 0042009351 12-Jul-23 31-Oct-23 19,772.20 CN3992299 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Relocation Services 0042009363 3-Aug-23 30-Dec-23 26,357.00 CN3986267 GRAEME PAUL MAGUIRE Specialist Physician Services 0041014353 18-Jul-23 30-Jun-24 70,000.00 CN3991433 GS1 AUSTRALIALTD National Location Registry Freight - Phase 4 0041014382 1-Jul-23 30-Jun-24 127,600.00 CN3796459 HAYS SPECIALIST RECRUITMENT (AUST) Contractor 0042007861 1-Jul-23 30-Jun-24 840,369.00 CN3991444 HAYS SPECIALIST RECRUITMENT (AUST) RECRUITMENT PLACEMENT FEES 0041014366 18-Jul-23 18-Jul-23 17,168.31 CN3991446 HAYS SPECIALIST RECRUITMENT (AUST) Temporary personnel 0042009362 21-Aug-23 20-Aug-24 250,000.00 CN3991458 HAYS SPECIALIST RECRUITMENT (AUST) Recruitment fee 0041014384 27-Jul-23 27-Jul-23 31-Jul-24 310,500.00 </td <td>CN3991430</td> <td>GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP</td> <td>Relocation Services</td> <td>0042009360</td> <td>19-Jul-23</td> <td>30-Nov-23</td> <td>11,375.00</td>	CN3991430	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	Relocation Services	0042009360	19-Jul-23	30-Nov-23	11,375.00
CN3992299 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Relocation Services 0042009363 3-Aug-23 30-Dec-23 26,357.00 CN3986267 GRAEME PAUL MAGUIRE Specialist Physician Services 0041014353 18-Jul-23 30-Jun-24 70,000.00 CN3991433 GS1 AUSTRALIALTD National Location Registry Freight - Phase 4 0041014382 1-Jul-23 30-Jun-24 127,600.00 CN3796459 HAYS SPECIALIST RECRUITMENT (AUST) Contractor 0042007861 1-Jul-23 30-Jun-24 840,369.00 CN3988545 HAYS SPECIALIST RECRUITMENT (AUST) RECRUITMENT PLACEMENT FEES 0041014366 18-Jul-23 18-Jul-23 17,168.31 CN3991444 HAYS SPECIALIST RECRUITMENT (AUST) Temporary personnel 0042009362 21-Aug-23 20-Aug-24 250,000.00 CN3991446 HAYS SPECIALIST RECRUITMENT (AUST) Recruitment fee 0041014384 27-Jul-23 27-Jul-23 18,316.78 CN3991458 HAYS SPECIALIST RECRUITMENT (AUST) Contractor 0042009346 31-Jul-23 31-Jul-24 310,500.00	CN3991431	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	Relocation Services	0042009359	18-Jul-23	30-Oct-23	14,782.80
CN3986267 GRAEME PAUL MAGUIRE Specialist Physician Services 0041014353 18-Jul-23 30-Jun-24 70,000.00 CN3991433 GS1 AUSTRALIALTD National Location Registry Freight - Phase 4 0041014382 1-Jul-23 30-Jun-24 127,600.00 CN3796459 HAYS SPECIALIST RECRUITMENT (AUST) Contractor 0042007861 1-Jul-23 30-Jun-24 840,369.00 CN3988545 HAYS SPECIALIST RECRUITMENT (AUST) RECRUITMENT PLACEMENT FEES 0041014366 18-Jul-23 18-Jul-23 17,168.31 CN3991444 HAYS SPECIALIST RECRUITMENT (AUST) Temporary personnel 0042009362 21-Aug-23 20-Aug-24 250,000.00 CN3991446 HAYS SPECIALIST RECRUITMENT (AUST) Recruitment fee 0041014384 27-Jul-23 27-Jul-23 18,316.78 CN3991458 HAYS SPECIALIST RECRUITMENT (AUST) Contractor 0042009346 31-Jul-23 31-Jul-24 310,500.00	CN3991436	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	Emergency Management Officer relocation	0042009351	12-Jul-23	31-Oct-23	19,772.20
CN3991433 GS1 AUSTRALIALTD National Location Registry Freight - Phase 4 0041014382 1-Jul-23 30-Jun-24 127,600.00 CN3796459 HAYS SPECIALIST RECRUITMENT (AUST) Contractor 0042007861 1-Jul-23 30-Jun-24 840,369.00 CN3988545 HAYS SPECIALIST RECRUITMENT (AUST) RECRUITMENT PLACEMENT FEES 0041014366 18-Jul-23 18-Jul-23 17,168.31 CN3991444 HAYS SPECIALIST RECRUITMENT (AUST) Temporary personnel 0042009362 21-Aug-23 20-Aug-24 250,000.00 CN3991458 HAYS SPECIALIST RECRUITMENT (AUST) Recruitment fee 0041014384 27-Jul-23 27-Jul-23 18,316.78 CN3991458 HAYS SPECIALIST RECRUITMENT (AUST) Contractor 0042009346 31-Jul-23 31-Jul-24 310,500.00	CN3992299	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	Relocation Services	0042009363	3-Aug-23	30-Dec-23	26,357.00
CN3796459 HAYS SPECIALIST RECRUITMENT (AUST) Contractor 0042007861 1-Jul-23 30-Jun-24 840,369.00 CN3988545 HAYS SPECIALIST RECRUITMENT (AUST) RECRUITMENT PLACEMENT FEES 0041014366 18-Jul-23 18-Jul-23 17,168.31 CN3991444 HAYS SPECIALIST RECRUITMENT (AUST) Temporary personnel 0042009362 21-Aug-23 20-Aug-24 250,000.00 CN3991446 HAYS SPECIALIST RECRUITMENT (AUST) Recruitment fee 0041014384 27-Jul-23 27-Jul-23 18,316.78 CN3991458 HAYS SPECIALIST RECRUITMENT (AUST) Contractor 0042009346 31-Jul-23 31-Jul-24 310,500.00	CN3986267	GRAEME PAUL MAGUIRE	Specialist Physician Services	0041014353	18-Jul-23	30-Jun-24	70,000.00
CN3988545 HAYS SPECIALIST RECRUITMENT (AUST) RECRUITMENT PLACEMENT FEES 0041014366 18-Jul-23 18-Jul-23 17,168.31 CN3991444 HAYS SPECIALIST RECRUITMENT (AUST) Temporary personnel 0042009362 21-Aug-23 20-Aug-24 250,000.00 CN3991446 HAYS SPECIALIST RECRUITMENT (AUST) Recruitment fee 0041014384 27-Jul-23 27-Jul-23 27-Jul-23 27-Jul-23 31-Jul-24 310,500.00 CN3991458 HAYS SPECIALIST RECRUITMENT (AUST) Contractor 0042009346 31-Jul-23 31-Jul-24 310,500.00	CN3991433	GS1 AUSTRALIALTD	National Location Registry Freight - Phase 4	0041014382	1-Jul-23	30-Jun-24	127,600.00
CN3991444 HAYS SPECIALIST RECRUITMENT (AUST) Temporary personnel 0042009362 21-Aug-23 20-Aug-24 250,000.00 CN3991446 HAYS SPECIALIST RECRUITMENT (AUST) Recruitment fee 0041014384 27-Jul-23 27-Jul-23 27-Jul-23 18,316.78 CN3991458 HAYS SPECIALIST RECRUITMENT (AUST) Contractor 0042009346 31-Jul-23 31-Jul-24 310,500.00	CN3796459	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042007861	1-Jul-23	30-Jun-24	840,369.00
CN3991446 HAYS SPECIALIST RECRUITMENT (AUST) Recruitment fee 0041014384 27-Jul-23 27-Jul-23 18,316.78 CN3991458 HAYS SPECIALIST RECRUITMENT (AUST) Contractor 0042009346 31-Jul-23 31-Jul-24 310,500.00	CN3988545	HAYS SPECIALIST RECRUITMENT (AUST)	RECRUITMENT PLACEMENT FEES	0041014366	18-Jul-23	18-Jul-23	17,168.31
CN3991458 HAYS SPECIALIST RECRUITMENT (AUST) Contractor 0042009346 31-Jul-23 31-Jul-24 310,500.00	CN3991444	HAYS SPECIALIST RECRUITMENT (AUST)	Temporary personnel	0042009362	21-Aug-23	20-Aug-24	250,000.00
	CN3991446	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment fee	0041014384	27-Jul-23	27-Jul-23	18,316.78
CN3991460 HAYS SPECIALIST RECRUITMENT (AUST) Contractor 0042009311 3-Jul-23 23-Dec-23 150,045.00	CN3991458	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042009346	31-Jul-23	31-Jul-24	310,500.00
	CN3991460	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042009311	3-Jul-23	23-Dec-23	150,045.00

CHASPATED INC. SECOLARY DECOUNTMENT (UST) Recruitment Process 0042009377 IB-Nug-21 13-08-23 21-38-80	2023-24 (to 31 Aug 2023)	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CR-388-S64 HEAT TICAGE ALST TRAILAN Provision of Agenty Nurses OLD 14 12 31 15 15 2 3 3 3 15 2 3 3 3 15 2 3 3 3 15 2 3 3 3 15 2 3 3 3 15 3 3 15 3 3 15 3 3 15 3 3 3 3 3 3 3 3 3		HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment Process	0042009377	18-Aug-23	13-Oct-23	21,538.00
CASSBESSE4 HEATHCARE AUSTRALIA Provision of Ageny Nurses 0042009333 1-bi-u2 3 13-be-c2 3 2,78-52.20 CASSBESSE4 HEATHCARE AUSTRALIA Provision of Agency Nurses 0042009353 2-bi-u2 3 31-be-c2 3 9,300.27 CASSBESSE4 HEATHCARE AUSTRALIA Provision of Agency Nurses 0042009353 2-bi-u2 3 31-be-c2 3 9,300.27 CASSBESSE4 HEATHCARE AUSTRALIA Provision of Agency Nurses 0042009384 2-bi-u2 3 31-be-c2 3 9,300.27 CASSBESSE4 HEATHCARE AUSTRALIA Provision of Agency Nurses 0042009384 2-bi-u2 3 31-be-c2 3 1,793.736 CASSBESSE4 HEATHCARE AUSTRALIA Provision of Agency Nurses 0042009384 2-bi-u2 3 31-be-c2 3 1,793.736 CASSBESSE4 HEATHCARE AUSTRALIA Provision of Agency Nurses 0042009382 2-bi-u2 3 31-be-c2 3 1,793.736 CASSBESSE4 HEATHCARE AUSTRALIA Provision of Agency Nurses 0042009382 2-bi-u2 3 31-be-c2 3 1,793.736 CASSBESSE4 HEATHCARE AUSTRALIA Provision of Agency Nurses 0042009382 2-bi-u2 3 31-be-c2 3 1,793.736 CASSBESSE4 HEATHCARE AUSTRALIA Provision of Agency Nurses 0042009383 3-bi-u2 3 31-be-c2 3 1,793.736 CASSBESSE4 HEATHCARE AUSTRALIA PROVISION OF AGENCY NURSES 0042009383 3-bi-u2 3 1,793.736 CASSBESSE5 HEADT AUSTRALIA PROVISION OF AGENCY NURSES 0042009383 3-bi-u2 3 1,794.23 CASSBESSE5 HEADT AUSTRALIA PROVISION OF AGENCY NURSES 0042009383 3-bi-u2 3 1,794.23 CASSBESSE5 HEADT AUSTRALIA PROVISION OF AGENCY NURSES 0042009383 3-bi-u2 3 1,794.23 CASSBESSE5 HEADT AUSTRALIA PROVISION OF AGENCY NURSES 0042009383 3-bi-u2 3 1,794.23 CASSBESSE5 HEADT AUSTRALIA PROVISION OF AGENCY NURSES 0042009383 3-bi-u2 3 1,794.23 CASSBESSE5 HEADT AUSTRALIA PROVISION OF AGENCY NURSES 0042009383 3-bi-u2 3 1,794.23 CASSBESSE5 HEADT AUSTRALIA PROVISION OF AGENCY NURSES 0042009383 3-bi-u2 3 1,794.23 CASSBESSE5 HEADT AUSTRALIA PROVISION OF AGENCY NURSES 0042009383 3-bi-u2 3 1,794.23 CASSBESSE5 HEADT AUSTRALIA PROVISION OF AGENCY NURSES 0042009383 3-bi-u2 3 1,794.23 CA	CN3970939	HEALTHCARE AUSTRALIA	Locum Agency Nurses	0042009254	1-Jul-23	14-Aug-23	42,395.40
CASSBESSE4 HEATHCARE AUSTRALIA Provision of Ageny Nurses 0042009333 1-bi-u2 3 13-be-c2 3 2,78-52.20 CASSBESSE4 HEATHCARE AUSTRALIA Provision of Agency Nurses 0042009353 2-bi-u2 3 31-be-c2 3 9,300.27 CASSBESSE4 HEATHCARE AUSTRALIA Provision of Agency Nurses 0042009353 2-bi-u2 3 31-be-c2 3 9,300.27 CASSBESSE4 HEATHCARE AUSTRALIA Provision of Agency Nurses 0042009384 2-bi-u2 3 31-be-c2 3 9,300.27 CASSBESSE4 HEATHCARE AUSTRALIA Provision of Agency Nurses 0042009384 2-bi-u2 3 31-be-c2 3 1,793.736 CASSBESSE4 HEATHCARE AUSTRALIA Provision of Agency Nurses 0042009384 2-bi-u2 3 31-be-c2 3 1,793.736 CASSBESSE4 HEATHCARE AUSTRALIA Provision of Agency Nurses 0042009382 2-bi-u2 3 31-be-c2 3 1,793.736 CASSBESSE4 HEATHCARE AUSTRALIA Provision of Agency Nurses 0042009382 2-bi-u2 3 31-be-c2 3 1,793.736 CASSBESSE4 HEATHCARE AUSTRALIA Provision of Agency Nurses 0042009382 2-bi-u2 3 31-be-c2 3 1,793.736 CASSBESSE4 HEATHCARE AUSTRALIA Provision of Agency Nurses 0042009383 3-bi-u2 3 31-be-c2 3 1,793.736 CASSBESSE4 HEATHCARE AUSTRALIA PROVISION OF AGENCY NURSES 0042009383 3-bi-u2 3 1,793.736 CASSBESSE5 HEADT AUSTRALIA PROVISION OF AGENCY NURSES 0042009383 3-bi-u2 3 1,794.23 CASSBESSE5 HEADT AUSTRALIA PROVISION OF AGENCY NURSES 0042009383 3-bi-u2 3 1,794.23 CASSBESSE5 HEADT AUSTRALIA PROVISION OF AGENCY NURSES 0042009383 3-bi-u2 3 1,794.23 CASSBESSE5 HEADT AUSTRALIA PROVISION OF AGENCY NURSES 0042009383 3-bi-u2 3 1,794.23 CASSBESSE5 HEADT AUSTRALIA PROVISION OF AGENCY NURSES 0042009383 3-bi-u2 3 1,794.23 CASSBESSE5 HEADT AUSTRALIA PROVISION OF AGENCY NURSES 0042009383 3-bi-u2 3 1,794.23 CASSBESSE5 HEADT AUSTRALIA PROVISION OF AGENCY NURSES 0042009383 3-bi-u2 3 1,794.23 CASSBESSE5 HEADT AUSTRALIA PROVISION OF AGENCY NURSES 0042009383 3-bi-u2 3 1,794.23 CASSBESSE5 HEADT AUSTRALIA PROVISION OF AGENCY NURSES 0042009383 3-bi-u2 3 1,794.23 CA	CN3988540	HEALTHCARE AUSTRALIA	Provision of Ageny Nurses	0042009335	14-Jul-23	31-Dec-23	36,301.92
CM989542 HeALIHCARE ALSTRALIA Provision of Agency Nurses 004000933 1-19-12-3 31-0e-23 37,823.20 CM99143 HeALIHCARE ALSTRALIA Provision of Agency Nurses 004000940 2-19-12-3 31-0e-23 03,700.75 CM99143 HeALIHCARE ALSTRALIA Provision of Agency Nurses 004000940 2-19-12-3 31-0e-23 03,700.75 CM991439 Holtz Charle ALSTRALIA Provision of Agency Nurses 004000932 1-19-12-3 31-0e-23 1-75.87.57 CM991439 Holtz Charle ALSTRALIA Provision of Agency Nurses 004000932 1-19-12-3 31-0e-23 1-75.87.57 CM991439 Holtz Charle ALSTRALIA Provision of Agency Nurses 004000932 1-19-12-3 1-19-12	CN3988541	HEALTHCARE AUSTRALIA		0042009334	14-Jul-23	31-Dec-23	42,964.32
CASSP1455 IEATTHCARE AUSTRALIA Provision of Agency Nurses 0042009319 26-jul-23 31-0e-23 33,300.77	CN3988542	HEALTHCARE AUSTRALIA		0042009333	14-Jul-23	31-Dec-23	37,823.20
NAMES ALTHCHARE AUSTRALIA Provision of Agency Nurses 0041000348 24-µ1-23 31-0e-223 47,585,76 50,000 10,000 20	CN3991435	HEALTHCARE AUSTRALIA		0042009353	26-Jul-23	31-Dec-23	93,200.27
CR039333	CN3991438	HEALTHCARE AUSTRALIA	Provision of Agency Nurses	0042009349	24-Jul-23	31-Dec-23	63,373.96
CANSPASSA MUSTON CERT PITY IT	CN3991439	HEALTHCARE AUSTRALIA	Provision of Agency Nurses	0042009348	24-Jul-23	31-Dec-23	47,585.76
CN3991591 Horizon One Rerutiment Pyt Ltd	CN3984353	Horizon One Recruitment Pty Ltd	Contractor	0042009322	10-Jul-23	5-Jan-24	76,500.00
CA398.571 Hudson Global Resources (Aust) P/L Contractor OQL/200319 51-Jul-23 11-Oct-23 57,325.000 OQL/200319 51-Jul-23	CN3991450		Contractor	0042009356	31-Jul-23	31-Oct-23	79,999.00
NUMBRISSION Nutrition Revenuers Austh PL Contractor CO14/2009318 S-Jul-23 S-Jul-24 229,500.00	CN3994568	·	Cost Benefit Analysis	0041014397	7-Aug-23	31-Mar-24	198,000.00
CA19383896 Hudson Global Resources (Aust) P/L Contractor CO4009318 5-Jul-23 5-Jul-24 229,500.00	CN3955771	Hudson Global Resources (Aust) P/L	<u> </u>	0042009169			57,325.00
CASSB8587 Hudson Global Resources (Aust) P/L Contractor - RPM Taskforce 0042009339 31-Jul-23 3-000.00	CN3983896	· · · ·	Contractor	0042009319	5-Jul-23	5-Jul-24	229.500.00
NJ898548 Hudson Global Resources (Aust) P/L Contractor		· · · ·					•
National Programs Hudson (lobal Resources (Aust) P/L Labour Hire Contractor 0042009338 17-Jul-23 30-Jun-24 1300,000 CN3997856 Hudson (lobal Resources (Aust) P/L Contractor 0042009387 28-Aug-23 30-Jun-24 310,000 CN3977490 INFORMATECH PTY LTD Contractor 0042009387 28-Aug-23 30-Jun-24 317,615-52 CN399636 NSTINCT AND REASON PTY LTD Refresh of the White Paper on Developing Northern Australia 0042009376 14-Aug-23 30-Jun-24 317,615-52 CN399636 NSTINCT AND REASON PTY LTD Refresh of the White Paper on Developing Northern Australia 0042009376 14-Aug-23 30-Jun-24 19,376-50 CN3990591 NSTINCT AND REASON PTY LTD Refresh of the White Paper on Developing Northern Australia 0042009376 14-Aug-23 30-Jun-24 19,376-50 CN3996379 NSTINCT AND REASON PTY LTD Provision of the Minister maintenance 0041014867 1-Jul-23 30-Jun-24 2,511,850-55 CN398639 AUSTRAL PTY LIMITED Provision of Sus Services 0041014863 18-Jul-23 31-Dec-23 465,000.00 CN398654 ACOBS AGNIFICAR PTY LIMITED Provision of Technical Reports 0042009373 27-Jul-23 29-Sep-2 113,800.00 CN3986524 ACOBS AGNUF AUSTRALIA) PTH LTD PFAS Airports Environmental Investigation 0042009330 1-Jul-23 30-Jun-26 10,938,126.10 ACOBS AGNUF AUSTRALIA) PTH LTD PFAS Airports Environmental Investigation 0042009372 12-Jul-23 30-Jun-26 170,000.00 CN399662 KPMG Rail technical expertise 0042009372 12-Jul-23 30-Jun-26 170,000.00 CN399662 KPMG Social benefits remotor reads consultancy 0042009380 1-Jul-23 30-Jun-26 170,000.00 CN399651 Law Restault PTy Ltd Precedom of Information database 004101491 1-Jul-23 30-Jun-26 77,000.00 CN399655 Leva Australia PTy Ltd Precedom of Information database 004101491 1-Jul-23 30-Jun-26 77,000.00 CN3997851 Leva Australia PTy Ltd Emergency Medical Evacuation Services 0042009381 1-Jul-23 30-Jun-26 30-Jun-26 30-Jun-26 30-Jun-26 30-Jun-26 30-Jun-26 30		· / /					
National Services National Resources (Nats) P/L Labour Hire Contractor Opi2009377 20-Jul-23 30-Jul-24 410,000.00		, , ,					·
CA3977855 Hudson Global Resources (Aust) P/L Contractor CON3977856 Hudson Global Resources (Aust) P/L Contractor CA3977490 INFORMATECH PTY LTD Contractor Services CO42009283 1-Jul-23 30-Jun-24 317,615.52							
CN3977490 INFORMATECH PTY LTD		\					
CN3996366 INSTINCT AND REASON PTY LTD Refresh of the White Paper on Developing Northern Australia O04200376 14-Jug-23 30-dun-24 19,376.50 CN3970851 INTELLIGENT TRANSPORT SYSTEMS AUSTR Professional Memberships O041014357 1-Jug-23 31-Duc-24 19,376.50 CN3988537 ISLAND PLUMBING & GAS Norfolk Island Infrastructure maintenance O041014359 14-Jug-23 31-Duc-24 25,11,850.50 CN3988534 ISLAND TRANSPORT PTY LTD Provision of Bus Services O041014363 18-Jug-23 31-Duc-23 465,000.00 CN3986534 JACOBS GROUP (AUSTRALL) PTY LIMITED Provision of Technical Reports O042009337 27-Jug-23 32-Duc-23 415,280.00 CN3986564 JACOBS GROUP (AUSTRALL) PTY LIMITED PPAS Airports Environmental Investigation O042009333 1-Jug-23 30-Jun-26 10,398,126.10 CN39956264 JACOBS GROUP (AUSTRALL) PTY LIMITED Provision of Technical expertise O042009372 1-Jug-23 30-Jun-26 10,398,126.10 CN3996362 KPMG Rail technical expertise O042009372 12-Jug-23 30-Jun-26 770,000.00 CN3996362 KPMG Rail technical expertise O042009372 12-Jug-23 30-Jun-26 770,000.00 CN3996364 KPMG Social benefits remote roads consultancy O042009366 11-Jug-23 30-Jun-26 770,000.00 CN3996364 Lex Australia Pty Ltd Predom of Information database O042009360 11-Jug-23 30-Jun-28 76,550.00 CN3997457 Lex Australia Pty Ltd Predom of Information database O041014313 3-Jun-28 76,550.00 CN3997457 MEDICAL AIR PTY LTD Emergency Medical Evacuation Services O042009369 4-Jug-23 5-Jug-23 71,700.00 CN3997853 MEDICAL AIR PTY LTD Emergency Medical Evacuation Services O042009380 6-Jug-23 7-Jug-23 5-Jug-23 30-Jun-24 32,487.38 MEDICAL AIR PTY LTD Emergency Medical Evacuation Services O042009380 6-Jug-23 7-Jug-23 5-Jug-23 30-Jun-24 33,215.00 CN3997853 MEDICAL AIR PTY LTD Emergency Medical Evacuation Services O042009380 6-Jug-23 7-Jug-23 5-Jug-23 30-Jun-24 33,215.00 CN3997854 MEDICAL AIR PTY LTD		· · · ·					·
CN3970951 INTELLIGENT TRANSPORT SYSTEMS AUSTR							
CA19885394 ISLAND PLUMBING & CAS Norfolk Island infrastructure maintenance O041014559 14-Jul-23 31-Dec-24 2,511,850.55 CN3988534 ISLAND TRANSPORT PTYLTD Provision of Technical Reports O041014563 18-Jul-23 12-Dec-23 113,280.00 CN3996367 JACOBS AUSTRALIA PTY LIMITED Provision of Technical Reports O042009373 27-Jul-23 27-5e-p-23 113,280.00 CN39963624 JACOBS GROUP (AUSTRALIA) PTH LITD PFAS Airports Environmental Investigation O042009330 1-Jul-23 30-Jun-26 10,938,126.10 CN3995562 JACOBS GROUP (AUSTRALIA) PTH LITD PFAS Airports Environmental Investigation O042009330 1-Jul-23 30-Jun-26 10,938,126.10 CN3995562 KPMG Rail technical expertise O042009372 12-Jul-23 30-Jun-26 1770,000.00 CN3996362 KPMG Social benefits remote roads consultancy O042009372 12-Jul-23 30-Jun-26 1770,000.00 CN3996364 KPMG Social benefits remote roads consultancy O042009368 31-Jul-23 18-0ct-23 131,629.30 CN39972581 Law Verstana Law Vers			· •				
CN3998574 SLAND TRANSPORT PTY LTD							
CN3996367 JACOBS AUSTRALIA PTV LIMITED Provision of Technical Reports D042009373 27-Jul-23 29-Sep-23 113,280.00 CN3996264 JACOBS GROUP (AUSTRALIA) PTH LITD PFAS Airports Environmental Investigation D042009330 1-Jul-23 30-Jun-26 10,938,126.10 CN3995362 VRAM ELEATH (MATTHEW ECKERSLEY) Provision of Locum Doctors 2023-2024 D041014173 1-Jul-23 30-Jun-26 398,000.00 CN3996362 KPMG Rail technical expertise D042009372 12-Jul-23 30-Jun-26 770,000.00 CN3996364 KPMG Social benefits remote oals consultancy D042009368 31-Jul-23 21-Dec-23 314,671.50 CN3997457 Lex Australia Pty Ltd Freedom of Information database D041014394 1-Jul-23 30-Jun-28 76,550.00 CN3997475 Lex Australia Pty Ltd Freedom of Information database D041014394 1-Jul-23 30-Jun-24 62,580.00 CN3997475 Lex Australia Pty Ltd Data subscription D041014410 18-Aug-23 30-Jun-24 26,580.00 CN399657 MARITIME INSIGHTS & INTELLIGENCE LI Data subscription D041014410 18-Aug-23 30-Jun-24 26,580.00 CN3997857 MEDICAL AIR PTY LTD Emergency Medical Evacuation Services D042009386 4-Aug-23 5-Aug-23 71,700.00 CN3997857 MEDICAL AIR PTY LTD Emergency Medical Evacuation Services D042009380 6-Aug-23 7-Aug-23 65,000.00 CN3997857 MEDICAL AIR PTY LTD Emergency Medical Evacuation Services D042009380 6-Aug-23 7-Aug-23 65,000.00 CN3997857 MEDICAL AIR PTY LTD Emergency Medical Evacuation Services D042009380 6-Aug-23 7-Aug-23 65,000.00 CN3997857 MEDICAL AIR PTY LTD Emergency Medical Evacuation Services D042009380 6-Aug-23 7-Aug-23 65,000.00 CN3997857 MEDICAL AIR PTY LTD Emergency Medical Evacuation Services D041014327 3-Jul-23 30-Jun-24 33,915.00 CN3997857 MEDICAL AIR PTY LTD Emergency Medical Evacuation Services D041014303 3-Jul-23 3-Jul-							
CA3986264 JACOBS GROUP (AUSTRALIA) PTH LTD							
CN3955757 JVARA HEALTH (MATTHEW ECKERSLEY) Provision of Locum Doctors 2023-2024 0041014173 1-Jul-23 30-Jun-24 398,000.00 CN3996362 RPMG Rail technical expertise 0042009372 12-Jul-23 30-Jun-26 770,000.00 CN3997586 13-Jul-23 22-Dec-23 131,629.30 CN397581 LAWYERBANK Legal Services 2022-2023 0042009260 11-Jul-23 18-Oct-23 143,715.00 CN3994571 Lex Australia Pty Ltd Freedom of Information database 0041014394 1-Jul-23 30-Jun-24 26,598.00 CN3997457 Lex Australia Pty Ltd Freedom of Information database 0041014391 3-Jul-23 30-Jun-24 26,598.00 CN3997457 Lex Australia Pty Ltd Data subscription 0041014410 18-Aug-23 30-Jun-24 32,487.38 CN39974577 MEDICAL AIR PTY LTD Emergency Medical Evacuation Services 0042009369 4-Aug-23 5-Aug-23 71,700.00 CN3997853 MEDICAL AIR PTY LTD Emergency Medical Evacuation Services 0042009369 4-Aug-23 5-Aug-23 71,700.00 CN3997853 MEDICAL AIR PTY LTD Emergency Medical Evacuation Services 0042009380 6-Aug-23 7-Aug-23 65,000.00 CN3997853 MEDICAL AIR PTY LTD Emergency Medical Evacuation Services 0042009380 6-Aug-23 7-Aug-23 65,000.00 CN3997853 MEDICAL AIR PTY LTD Emergency Medical Evacuation Services 0042009380 6-Aug-23 7-Aug-23 65,000.00 CN3997854 MIKE PIELOOR AND ASSOCIATES CONSULT Training Services 0041014310 1-Jul-23 30-Jun-24 33,972.00 CN3977467 MILLODON CONSULTING Contractor - IOT Fisheries Research 004101430 1-Jul-23 30-Jun-24 33,972.00 CN3997487 MOCK COURT INTERNATION LIMITED National Urban Policy First Nations Consultation 0041014401 1-Aug-23 5-Jul-24 33,000.00 CN3997887 MOCK COURT INTERNATION LIMITED Regional Tech Hub 0041014404 1-Jul-23 30-Jun-24 25,960.00 CN3997889 NATIONAL FARMERS' FEDERATION LIMITED Regional Tech Hub 0041014404 1-Jul-23 30-Jun-24 25,960.00 CN3997894 NATSE AT CALL COM PTY LTD BEIAMIN SUTER Provision of Agency Nurses 0042009348 11-Aug-2			<u> </u>				
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	CN3988532	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	Provision of Ageny Nurses	0042009342	18-Jul-23	31-Dec-23	56,100.00
CN3977485 OAG AVIATION WORLDWIDE PTE LTD Airline schedule data 0041014307 1-Jul-23 30-Jun-24 19,235.75	CN3997854	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	Provision of Agency Nurses	0042009378	17-Aug-23	31-Dec-23	96,000.00
	CN3977485	OAG AVIATION WORLDWIDE PTE LTD	Airline schedule data	0041014307	1-Jul-23	30-Jun-24	19,235.75

2023-24 (to 31 Aug 2023)	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CN3977465	OLIVER JAMES DUNCAN	Hepatology and Gastroenterology Services	0041014313	1-Jul-23	30-Jun-26	76,500.00
CN3975284	PAXUS AUSTRALIA PTY LTD	Labour Hire Contract	0042009274	3-Jul-23	2-Jun-24	404,000.00
CN3978476	PAXUS AUSTRALIA PTY LTD	Contractor	0042009308	3-Jul-23	7-Jul-24	440,000.00
CN3991453	PEPWORLDWIDE PTY LTD	Training	0041014377	12-Jul-23		10,953.80
CN3991442	PHYSIOTHERAPY POSTURE & PILATES PTY THERESE REEVES	Allied Health Services	0042009345	19-Jul-23	30-Jun-24	62,400.00
CN3975273	PRESCRIPT RECRUITMENT PTY LTD	Provision of Locum Doctors	0041014278	1-Jul-23	11-Jul-23	19,850.00
CN3992303	PUBLIC AFFAIRS NETWORK PTY LTD	Workshop Facilitation	0041014389	13-Jul-23		13,400.00
CN3991449	QT CANBERRA QT CANBERRA	Function room hire	0041014381		16-Aug-23	11,820.00
CN3991448	RANDSTAD PTY LTD	NoG placement fee	0042009357	13-Jul-23	13-Jul-23	12,650.64
CN3992304	RANDSTAD PTY LTD	Contractor	0042009364		31-Dec-23	78,000.00
CN3997862	RANDSTAD PTY LTD	Contractor	0042009382	28-Aug-23		326,500.00
CN3991437	ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS)	Emergency Medical Evacuation Services	0042009350	17-Jul-23	18-Jul-23	68,606.37
CN3965454	SALORIX PTY LTD	Contractor	0042009210	1-Jul-23		329,049.60
CN3997850	SHIMADZU MEDICAL SYSTEMS (OCEANIA)	Medical Imaging Equipment	0041014419	25-Aug-23		266,141.12
CN3975288	SIRVA PTY LTD	Storage Services	0042009271	1-Jul-23	30-Jun-24	40,000.00
CN3996373	SOURCE NATION PTY LTD TRADING AS NGANYA	First Nations Advisor	0041014376		29-Sep-23	49,280.00
CN3994578	STAFFING AND OFFICE SOLUTIONS P/L T/A SOS RECRUITMENT	Recruitment services	0042009367	27-Jul-23		11,220.00
CN3991440	STANFIELD RE PTY LTD	Property Management Services	0041014371	12-Jul-23		79,000.00
CN3996363	STATEWIDE OIL DISTRIBUTOR	Supply of Mobilgrad Lubrication Oil	0041014404	14-Aug-23		42,558.84
CN3981459	Statista Pte. Ltd	Media Subscription	0041014332		30-Jun-25	54,040.00
CN3986265	STOWE AUSTRALIA PTY LIMITED	Provision of Electrical Services	0041014356	3-Jul-23	31-Jul-24	50,000.00
CN3988552	STRATEGIC REFORM PTY LTD	Data Services	0042009321	1-Jul-23		200,200.00
CN3968799	SUMAC CONSULTING PTY LTD SUZANNAH MACKEY	Labour Hire	0041014260	1-Jul-23	30-Jun-24	336,400.00
CN3991455	TALENT INTERNATIONAL	Temporary Personnel Services	0042009352		31-Dec-23	100,000.00
CN3996370	TANNER JAMES MANAGEMENT CONSULTANTS PTY LTD	Project Management Training Services	0042009370	1-Aug-23		180,000.00
CN3977493	TECHITUP PTY LTD	Contractor	0042009279	5-Jul-23	7-Jul-24	428,000.00
CN3978484	TERRACE SERVICES PTY LTD	Provision of procurement support services	0042009298	1-Jul-23	30-Jun-24	868,925.00
CN3986270	THE HATCHERY (HUB) PTY LTD	Learning and Development	0041014357	3-Jul-23		49,500.00
CN3997859	THE TRUSTEE FOR CONSTECH UNIT TRUST CTDS AUSTRALIA PTY LTD	IT Hardware	0042009386	24-Aug-23		40,425.00
CN3981447	THERAPY FOCUS LTD RUTH LEE	Allied Health Services	0042009316	1-Jul-23		143,133.41
CN3981448	THERAPY FOCUS LTD RUTH LEE	Allied Health Services	0042009315	1-Jul-23	30-Jun-24	143,133.41
CN3981450	THERAPY FOCUS LTD RUTH LEE	Allied Health Services	0042009314	1-Jul-23	30-Jun-24	143,133.41
CN3986266	THINKPLACE AUSTRALIA PTY LTD	Facilitate RDA Roundtable Forums	0042009325	10-Jul-23	31-Jul-23	29,186.00
CN3986272	Universal McCann	Advertising	0042009326		30-Nov-23	11,000.04
CN3991451	VENTIA PROPERTY PTY LTD	Canberra Office Relocations	0042009355	27-Jul-23	1-Sep-23	93,500.00
CN3984351	WATSON ISLAND CARPENTRY & EXCAVATIN T/A The Watson Island Family Trust	Replacement of termite damaged beams	0041014352	7-Jul-23	14-Jul-23	30,000.00
CN3997858	WHON PTY LTD	Executive Training	0041014417	23-Aug-23		11,440.00
CN3975286	XAANA PTY LTD	Contractor Services	0042009273	1-Jul-23	30-Jun-24	313,896.00
		2023-24 CONTRACTS TOTAL YTD (to 31 August 2023)			134	43,161,704.06

^{*} data is accurate on AusTender as at 31 August 2023 and may be subject to change.

Since Budget Estimates	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
(23 May to 31 Aug 2023) CN3981457	9160AUSTRALIAN PUBLIC SERVICE COMMISSION	Education and Training Services	0041014334	19-Jul-23	31-Jul-23	30,000.00
CN3999909	9290 COMCARE AUSTRALIA	2023-24 Comcare Insurance	0041014334	19-Jul-23 1-Jul-23		,
CN3977470			0041014437	5-Jun-23		
	9310 COMMONWEALTH SCIENTIFIC AND INDUSTRIAL RESEARCH	Bee health training				
CN3978475	9720 AUSTRALIAN INSTITUTE OF HEALTH AND WELFARE	Data support services	0041014326	20-Jun-23		
CN3975271	ABD RAHIM, MOHMMAD S H	Provision of Locum Doctor Services	0041014283	1-Jul-23		,
CN3986268	ACIL ALLEN CONSULTING	Newswire Services Program Evaluation	0042009332	12-Jul-23		,
CN3975272	ACOR MCE CONSULTANTS PTY LTD	Fuel storage design project	0041014281	6-Jun-23		,
CN3977495	Adam Chant Projectionist	Projector Installation Services	0041014295	1-Jul-23		
CN3977488	Adecco Australia P/L	Contractor Services	0042009285	19-Jun-23		
CN3994572	Adecco Australia P/L	Contractor	0042009366	9-Aug-23		,
CN3978469	AECOM AUSTRALIA PTY LTD	Bridge Repairs	0042009302	25-Jun-23		
CN3996372	AERODROME MANAGEMENT SERVICES PTY L	Remote Aerodrome Inspection Services	0041014398	7-Aug-23		
CN3991447	AIRSAFE LABORATORIES PTY LTD	Air Quality Monitoring	0041014383	27-Jul-23		
CN3991434	ANDREW KLOMP	Supply and Install Airconditioning	0041014378	21-Jul-23		
CN3978468	ARRB GROUP LTD T/A ARRB TRANSPORT RESEARCH LIMITED	Research Services	0041014321	23-Jun-23		
CN3977468	AURECON AUSTRALASIA PTY LTD	Technical Service CI Diesel Supply	0042009289	30-May-23		- /
CN3986271	AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	Legal Services 2023-2024	0041014355	12-Jul-23		
CN3981458	AUSTRALIAN CONSTRUCTORS ASSOCIATION	Sponsorship - Recipients Construction Industry Culture Taskforce	0041014333	1-Jul-23		
CN3986276	AUSTRALIAN INSTITUTE OF MANAGEMENT	Learning & Development Courses	0041014346	3-Jul-23	30-Jun-24	
CN3954271	AUSTRALIAN LOCAL GOVERNMENT ASSOCIA	Sponsorship	0041014155	13-Jun-23	15-Jun-23	30,800.00
CN3971495	Australian National University	Professional Training Course	0041014273	14-Jun-23	14-Jun-23	14,500.00
CN3997865	AUSTRALIAN NETWORK ON DISABILITY	Australian Network on Disability Membership	0041014412	22-Aug-23	1-Jun-24	13,213.20
CN3983895	AUSTRALIAN PROPERTY MONITORS PTY LI	Housing Data Purchase	0041014347	1-Jul-23	30-Jun-24	24,640.00
CN3997855	AUSTROADS LTD	Australian Transport Assessment and Planning (ATAP) Guidelines	0041014413	22-Aug-23	30-Jun-24	345,266.90
CN3988533	AVOCA PAINTING	Asbestos Removal from New Military Barracks Amenitites	0041014364	18-Jul-23	28-Aug-23	15,500.00
CN3999913	AVOCA PAINTING	Asbestos Removal	0041014427	25-Aug-23	15-Sep-23	43,000.00
CN3978466	BARKLY REGIONAL ARTS INC	Licenced Artwork	0041014322	6-Jun-23	6-Dec-29	11,110.00
CN3994566	Bellgrove Advisory Pty Ltd	Supporting review of 2032 Games Brisbane Arena Joint Business Case	0041014400	13-Jun-23	31-Dec-23	56,496.00
CN3978483	BIG DINGO MEDIA PTY LTD	e-Learning Modules	0041014316	7-Jun-23	6-Sep-23	20,169.60
CN3999905	BIS OXFORD ECONOMICS	Cost escalation update 2023	0042009392	29-Aug-23	6-Oct-23	82,665.00
CN3991457	Box	Software Licence	0041014372	28-Jun-23	28-Jun-24	48,614.42
CN3981444	C.I TOURISM ASSOCIATION INC	CI Tourism Services	0041014341	1-Jul-23	30-Jun-24	366,200.00
CN3978478	CAPITAL RECRUIT PTY LTD	Recruitment Services	0042009306	7-Jun-23	6-Jun-24	18,880.11
CN3997860	CAPITAL RECRUIT PTY LTD	Non-Ongoing Placement Fee	0042009385	18-Aug-23	9-Sep-23	11,085.67
CN3977473	CAPITAL WAY INTERIORS PTY LTD RAY NGAI	Kitchen Refurbishment Works - Christmas Island	0041014301	15-Jun-23	30-Jun-23	36,684.00
CN3996368	CATHERINE BISHOP	Application Assessment Services	0041014405	8-Aug-23		
CN3977478	CBR RECRUITMENT PTY LTD	Recruit and Search Services	0042009294	20-Jun-23		
CN3977491	CBR RECRUITMENT PTY LTD	Recruitment Support Services	0042009282	15-Jun-23		
CN3991459	CCH Australia Limited	Media alerts service	0041014368	1-Jul-23		
CN3975264	CHRISTIAN BAILEY AGENCIES	KAVHA Pavers	0041014298	19-Jun-23		,
CN3975270	CHRISTIAN BAILEY AGENCIES	Concrete Pavers	0041014287	13-Jun-23		
CN3970942	COCOS (KEELING) ISLANDS SHIRE COUNCIL	Environmental management	0041014265	26-May-23		
CN3994564	COCOS (KEELING) ISLANDS SHIRE COUNCIL	Road repairs	0041014402	10-Aug-23		
CN3981445	Cocos (Keeling) Islands Tourism Association Inc (SDA Payments Only)	CKI Tourism Services	0041014340	1-Jul-23		· · · · · · · · · · · · · · · · · · ·
CN3997868	COLEMANS INK PTY LTD	Printing services	00410143408	16-Aug-23		
CN3981452	COMBINED SKILLS TRAINING ASSOCIATIO	Electrical Shock Training	0041014408	26-Jun-23	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·
CN3959777	COMMITTEE FOR ECONOMIC DEVELOPMENT OF AUSTRALIA (CEDA)	CEDA Membership	0041014328		31-May-24	
CN3968803	COMMITTEE FOR ECONOMIC DEVELOPMENT OF AUSTRALIA (CEDA)	CEDA Membership	0041014203		31-May-24	
CN3986273	COSMIC TECH SOLUTIONS PTY LTD	ICT Services	0041014230	12-Jul-23	•	
CN3994569	CreatEve Pty Ltd	Application Assessment Services	0042009324	20-Jul-23		
C110337303	or cutave r cy attu	Application Assessment Services	0041014330	20 Jul-23	30 001-23	10,300.00

23.May to 13 Aug 2023 (23.7756) (24.77576) (24.7	Since Budget Estimates	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CASSPIRANE DATASET TO		2.77.10.172	0.000 11				45.046.00
CHESPAND DATABLE TO CHESPAND & CHESPAND CHESPAND & CHESPAND CHESPAND & CHESPAN							
CHASSEAGE DATA DATA TO CASE							
CA9394955 DAND EVANS Remediation of Shapther Bay Sea Wall 0011014952 Z-8-bur 3 Z8-bur 2 Z8-bur 3 Z8-bur 3			•				· · · · · · · · · · · · · · · · · · ·
CH3999770 DBD FIRM SerVICE FTY LED Application Assersment Services 0.01010/1959 15-8-br. 23 13-86-23 13.89.00.00 CH3991443 DBLOITT TOUCHE TOUMANTSU Less Renat Vitabulation 0.04209317 25-8-br. 23 23-br. 23 2							
CASSPARAPP DELOTIT FOLICIA TOMANTS			- · · · · · · · · · · · · · · · · · · ·				,.
CR9931843 DELOTTE TOUCHE TOMMATSU Lesse Retail Valuation O044009317 26-May-23 31-May-23 105,000.00 CR9931845 DEPARTMENT OF PRECRUTAMENS & TAA Recidential Lesses - Labarta (indonesia) O0101015481 22-Jun-24 30,000.00 CR9932931 DEPARTMENT OF PRECRUTAMENS SERVICES PTY LT Temporary employees services O042009956 3-May-23 31-0c-23 3,050.00 CR9932935 DR CART MITCHELL Provision of Locum Doctors 2023-2024 O041015478 1-Jul-23 30-to-23 3,050.00 CR9932935 DR CART MITCHELL Provision of Locum Doctors 2023-2024 O041015478 1-Jul-23 30-to-23 3,050.00 CR9932935 DR FAULT TATMOS [MA) PTY LTD Temporary employees services O041016478 1-Jul-23 30-to-23 3,050.00 CR9932935 DR CART MITCHELL Provision of Locum Doctors 2023-2024 O041015478 1-Jul-23 30-to-23 3,050.00 CR9932935 DR FAULT TATMOS [MA) PTY LTD Temporary employees services O041016478 1-Jul-23 30-to-23 3,050.00 CR9932935 DR CART MITCHELL Provision of Locum Doctors 2023-2024 O041016478 1-Jul-23 30-to-23 3,050.00 CR9932935 DR CART MITCHELL Provision of Locum Doctors 2023-2024 O041016478 1-Jul-23 30-to-23 3,050.00 CR9932935 DR CART MITCHELL Provision of Locum Doctors 2023-2024 O041016478 1-Jul-23 30-to-23 3,050.00 CR9932935 DR CART MITCHELL Provision of Locum Doctors 2023-2024 O041016478 1-Jul-23 3,050.00 CR9932935 DR CART MITCHELL Provision of Locum Doctors 2023-2024 O041016478 1-Jul-23 3,050.00 CR9932935 DR CART MITCHELL Provision of Locum Doctors 2023-2024 O041016478 1-Jul-23 3,050.00 CR9932935 CR9932935 CR9932935 DR CART MITCHELL CR9932935 CR9932935							
CASSSSSSSSSSSSSSSSSSSSSSSSSSSSSSSSSSSS	CN3978479	DELOITTE TOUCHE TOHMATSU	Software Licenses	0042009304	29-Jun-23	28-Jun-24	450,660.04
CR3930445 DIP BUSINESS TRUST IT ADP REQUIRMENT SERVICES Temporary employee services D042009365 1-byc.22 8-byc.24 25,000,00 CR3955756 DR GARY MITCHELL Provision of Locum Dectors 2023-2024 D01101474 1-byc.23 31-byc.23 32,500,00 CR39558756 DR PAUL TAYOR DOWN INVESTMENTS (WA) PTVLTD Temching work on Invitre Hill Final Section D042009286 1-byr.23 30-byr.23 368,400,00 CR3957472 DUNN INVESTMENTS (WA) PTVLTD Temching work on Invitre Hill Final Section D042009286 1-byr.23 30-byr.23 368,400,00 CR397466 E. & MIR ROSHER PTVLTD Purchase of Side on mower D041014311 20-byr.23 30-byr.23 30-byr.23 35,660,60 CR397466 E. & MIR ROSHER PTVLTD Labour Hire Services D042009281 1-byr.23 31-byr.24 32-byr.24 31-byr.24 32-byr.24 31-byr.24 31-byr.24 32-byr.24 31-byr.24 31-byr.24 32-byr.24 31-byr.24 31-by	CN3981443	DELOITTE TOUCHE TOHMATSU	Lease Rental Valuation	0042009317	26-May-23	31-Jul-23	165,000.00
CA3993201 OPERCENUTMENT SERVICES Recultiment services OPERCENUTMENT SERVICES 30,000 OPERSSERVICES OPERSSERVICES	CN3983894	DEPARTMENT OF FOREIGN AFFAIRS & TRA	Residential Lease - Jakarta (Indonesia)	0041014348	28-Jun-23	27-Jun-24	85,000.00
DR SART MITCHEL Provision of Incom Doctors 2023-2024 004104473 15-bn2 2 28-bn2 30-bn-24 398,000.00 DR PAUL TAYLOR	CN3991445	DFP BUSINESS TRUST T/A DFP RECRUITMENT SERVICES PTY LT	Temporary employee services	0042009361	9-Aug-23	8-Aug-24	250,000.00
CASSBRAGE DRAN INVICATION TENDRIFY CONTROL	CN3992301	DFP RECRUITMENT SERVICES	Recruitment services	0042009365	1-Aug-23	31-Oct-23	32,500.00
DUNN INVESTMENTS [WA] PIV ITD Trenching work on Invine Hill Final Section O042009386 1.1 Jun 33 308,400.00 CR9377466 E. M. M. ODHER PIV ITD Pivchase of Ride on mower O041014311 20 Jun 33 30,606.00 CR9377466 E. M. M. ODHER PIV ITD Burchase of Ride on mower O041014311 20 Jun 33 30,606.00 CR9377466 E. M. M. ODHER PIV ITD Labour Hire Services O042009312 1.1 Jul 23 31,606.00 CR9377466 E. M. M. ODHER PIV ITD Labour Hire Nortick Island O042009313 1.1 Jul 23 31,606.00 CR93795280 EFRECTIVE PEOPLE PIV ITD Labour Hire Nortick Island O042009313 1.1 Jul 23 31,606.00 CR93795280 ENIST & YOUNG ENIST & YOUNG EVALUATION Procuring Gross Regional Product Estimates O042009276 30-Jun 23 0.1 Jul 23 30,507.00 CR9399569 ETRINIT'S DOLUTIONS PIV ITD CIT Contractor Services O042009371 28 Jul 23 30,507.00 CR9399569 ETRINIT'S DOLUTIONS PIV ITD CIT Contractor Services O042009371 28 Jul 23 30,507.00 CR93978642 ETHAN INDIGENOUS PIV ITD CIT Contractor Services O042009371 28 Jul 23 31,402,23 23,525.00 CR93978842 ETHAN INDIGENOUS PIV ITD Computer equipment O042009300 20 Jun 23 1.4 Jul 23 35,024.00 CR93995847 FACEPACE RECRUITMENT Elbort Hire Contract O042009350 25 Jun 23 1.4 Jul 23 31,402,23 CR9399589 FINITE GROUP PIV ITD Contractor Services O042009340 25 Jun 23 1.4 Jul 23 31,402,23 CR93995897 FACEPACE RECRUITMENT Provision of scribe/recruitment support services O042009340 25 Jun 23 1.4 Jul 23 30,024.00 CR93995898 FINITE GROUP PIV ITD Contractor Services O042009340 25 Jun 23 1.4 Jul 23 30,002.00 CR93995899 FIRE S ANGERY SERVICES CO PIV ITD Impection & Terting Equipment O041014387 2-3 Jun 23 30,002.00 CR9399589 FIRE S ANGERY SERVICES CO PIV ITD Impection & Terting Equipment O041014387 2-3 Jun 23 30,002.00 CR93995489 GONHACK AUSTRALIA PIV IT OT A GRACE REMOVALS GROUP Purp Labor Ente	CN3955756	DR GARY MITCHELL	Provision of Locum Doctors 2023-2024	0041014174	1-Jul-23	30-Jun-24	398,000.00
CA3978467 DUNN INVESTMENTS (WA) PTY LTD Trenching Works 0042003035 23-Jun-23 30-Jun-23 36,04,00	CN3968806	DR PAUL TAYLOR	LOCUM DENTIST SERVICES	0041014243	16-Jun-23	28-Jul-23	49,215.00
E. M. ROSHER PTLITD	CN3977472	DUNN INVESTMENTS (WA) PTY LTD	Trenching work on Irvine Hill Final Section	0042009286	1-Jun-23	30-Jun-23	368,400.00
CA39814-00 EFFECTIVE PEOPLE PTY LTD Labour Hire Services O042009312 1-10-23 31-0e-24 2,924,514.26 CA3901422 ENREGY SKILLS INTERNATIONAL PTY LTD ENERGY SKILLS SOLUTIONS HV Electrical Switching Operations Training O041014385 21-10-23 30-5e-23 21,124.98 CRA9391422 ENREGY SKILLS INTERNATIONAL PTY LTD ENERGY SKILLS SOLUTIONS HV Electrical Switching Operations Training O041014385 21-10-23 30-5e-23 21,124.98 CRA9391423 ERNST X CANADA	CN3978467	DUNN INVESTMENTS (WA) PTY LTD	Trenching Works	0042009305	23-Jun-23	30-Jun-23	64,540.00
CA3388538 EFFECTIVE PEOPLE PRY LTD Labour Hire Morfolk Island OA200937 1.Jul.23 31.0ec.24 2.24.514.26 CRISSTON CRISS STREAMS COUNTY CONTROL OF COUNT	CN3977466	E & MJ ROSHER PTY LTD	Purchase of Ride on mower	0041014311	20-Jun-23	30-Jun-23	35,606.00
CA3988538 EFFECTIVE PEOPLE PRYLTD Labour Hire Morfolk Island CA397520 CRISSON CRISSO							
CR3991432 ENERGY SULLS INTERNATIONAL PTY LTD ENERGY SKILLS SOLUTIONS HV Electrical Switching Operations Training 0041014385 21-Jul-23 30-5ep-23 21-Jul-29 30-3937820 ERNIT & YOUNG Procuring Gross Regional Product Estimates 0042002276 30-Jun-23 20-Jul-23 12,012.00 CR3968819 ESRI AUSTRALIA PTY LTD Learning and Development 004104248 20-Jul-23 20-Jul-23 12,012.00 CR3968869 ETRAIN GROUP PTY LTD ICT Network Parkware 0042003379 22-Jun-23 30-Jun-24 258,792.00 CR3978482 ETRAIN ROUGH PTY LTD CT Network Parkware 0042003379 22-Jun-23 31-Jul-23 33.59.50 CR3978482 ETRAIN INDIGENOUS PTY LTD Computer equipment 0042003309 20-Jun-23 31-Jul-23 35.024.00 CR39868547 FACEZPACE RECRUITMENT Labour Hire Contract On Outside Programment 0042003540 25-Jun-23 31-Jul-23 31.59.24 00.48398547 FACEZPACE RECRUITMENT Provision of scribe/fercuitment support services 0042009340 25-Jun-23 27-Jun-23 10,257.50 00.48398284 FIRIT SERVICES CO PTY LTD Contractor Services 0042009340 25-Jun-23 31-Jun-24 31.59.25 00.48395289 FIRES & SAFETY SERVICES CO PTY LTD Inspection & Testing Fire Equipment 0041014387 2-Jun-23 31-Jul-23 38.50.00 00.48395289 FIRES & SAFETY SERVICES CO PTY LTD Inspection & Testing Fire Equipment 0041014387 2-Jun-23 31-Jul-23 38.50.00 00.48395481 Generator 0041004251 23-Jun-23 31-Jul-23 38.50.00 00.48395481 Generator 0041004251 23-Jun-23 31-Jul-23 38.50.00 00.48395485 GENELIE PTY LTD Purchase Transportable Generator 0041014253 2-Jun-23 1-Jul-23 37.50.00 00.48395485 GETTY INAGES SALES AUSTRALIA PTY LT Stock image and video Subscription 0041014253 1-Jul-23 31-Jul-23 37.50.00 00.48395495 GETTY INAGES SALES AUSTRALIA PTY LT Stock image and video Subscription 0041014253 1-Jul-23 31-Jul-23 31-Jul-23 37.50.00 0040034545 GENELIE PTY LTD GENELIE REMOVALIS GROUP Relocation Services 0042003560 13-Jul-23 30-Jul-23 30-J			Labour Hire Norfolk Island		1-Jul-23	31-Dec-24	
CR397228D ERNST & YOUNG Procuring from Regional Product Estimates 0042009276 30-Jun-23 30-Jun-25 79,170.00 CR3998369 EERNNTY SOLUTIONS FIY LTD Learning and Development 0041014288 20-Jul-23 20-Jul-							
CR39681819 ESRI AUSTRALIA PTV LTD Learning and Development 0041014248 20-Jul-23 20-Jul-23 12-0,12-00 CR3997864 ETENNIY SOUTIONS PTV LTD ICT Contractor Services 0042009379 23-Aug-23 31-Aug-23 28,352.50 CR3978482 ETHAN RINDIGENOUS PTV LTD ICT Network Hardware 0042009379 23-Aug-23 31-Aug-23 28,352.50 CR3978482 ETHAN RINDIGENOUS PTV LTD Computer equipment 0042009379 23-Aug-23 31-Aug-23 28,352.50 CR3978482 ETHAN RINDIGENOUS PTV LTD Computer equipment 0042009350 20-Jun-23 31-Aug-23 35,024.00 CR39370574 FACEZFACE RECRUITMENT Labour Hire Contract 0042009350 5-Jun-23 4-Jun-24 15,9918.00 CR39388547 FACEZFACE RECRUITMENT Provision of scrib/fercruitment support services 0042009340 25-May-23 27-Jun-23 10,275.50 CR39368813 FINITE GROUP AFAC PTV. LTD. Contractor Services 0042009340 25-May-23 31-Jun-23 13,2918.00 CR3939288 FIRE & SAFETY SERVICES CO PTV LTD Inspection & Testing Fire Equipment 0041014387 2-Aug-23 31-Jun-23 35,381.60 CR39375287 FIRET ARKOW TRUST & BRIAN T WILSON T/A CLAYTON UTZ Investigation services 0042009372 5-Jun-23 31-Jul-23 35,381.60 CR39375287 FIRET ARKOW TRUST & BRIAN T WILSON T/A CLAYTON UTZ Investigation services 0041004251 23-May-23 30-Jun-23 15,286.55 CR3937456 GETLY IMAGES SALES AUSTRALIA FTV LT Stock Image and video Subscription 0041014373 1-Aug-23 1-Aug-25 37,990.00 CR3993436 GETLY IMAGES SALES AUSTRALIA FTV LT Stock Image and video Subscription 0041014373 1-Aug-23 1-Aug-25 37,990.00 CR39938393 GOVHACK AUSTRALIA PTV LT Contactor Services 0042009650 31-Jul-23 30-Jun-23 17,900.00 CR3993436 GRACE WORLDWIDE (AUSTRALIA) PTV LTD Contactor Services 0042009569 31-Jul-23 30-Jun-23 17,900.00 CR3993431 GRACE WORLDWIDE (AUSTRALIA) PTV LTD T/A GRACE REMOVALS GROUP Reclaration services 0042009569 31-Jul-23 30-Jun-23 30-Jun-23 30-Jun-23 30-Jun-23 30-Jun-24 30-Jun-24 30-Jun-24 30-Ju							· · · · · · · · · · · · · · · · · · ·
CR39978639 ETERNITY SOLUTIONS PTY LTD ICT Contractor Services 0042009371 28-Aug-23 31-Aug-23 32-Aug-23 31-Aug-23 32-Aug-23 32-Aug-							· · · · · · · · · · · · · · · · · · ·
R1997864 ETHAN GROUP PTY LTD			· · · · · · · · · · · · · · · · · · ·				
CASSPRABEZ ETHAN INDIGENOUS PTV LTD Computer equipment COM2009300 20-Jun-23 31-Aug-23 35,024.00 CN3970594 FACEZFACE RECRUITMENT Labour Hire Contract COM2009340 25-Jun-23 4-Jun-24 152,918.00 CN398837 FACEZFACE RECRUITMENT Provision of seribe/recruitment support services COM2009340 25-Jun-23 4-Jun-24 152,918.00 CN398838 FINITE GROUP APAC PTV. LTD. Contractor Services COM2009340 25-Jun-23 11-Sep-23 78,936.00 CN3992238 FIRE S AFETY SERVICES CO PTY LTD Inspection & Testing Fire Equipment COM1014387 2-Jun-23 11-Sep-23 78,936.00 CN397287 FIRST AKROW TRUST & BRIAN T WILSON T/A CLAYTON UTZ Investigation services COM2009272 5-Jun-23 31-Jul-23 38,500.00 CN39958813 Garbett Design Computer Services COM2009272 5-Jun-23 31-Jul-23 38,500.00 CN39958815 GARDET DESIGN COM2009272 5-Jun-23 31-Jul-23 38,500.00 CN3998455 GENELITE PTV LTD Purchase Transportable Generator COM1014373 2-Jun-23 30-Jun-23 31-Jul-23 38,500.00 CN3991456 GETTY IMAGES SALES AUSTRALIA PTY LT Stock Image and video Subscription COM1014373 1-Aug-23 1-Aug-25 37,950.00 CN3991456 GETTY IMAGES SALES AUSTRALIA PTY LT Contractor Services COM2009263 31-Jul-23 31-Jul-23 37,950.00 CN3991456 GETTY IMAGES SALES AUSTRALIA PTY LT Contractor Services COM2009263 31-Jul-23 2-Jul-22 32,000.00 CN3991450 GP SERVICES GARRY CERORGE PARSON CONTRACTOR Services COM2009360 19-Jul-23 2-Jul-23 2-Jul-23 30-Jul-24							
NASP70954 FACEZFACE RECRUITMENT Labour Hire Contract CN3988547 FACEZFACE RECRUITMENT Provision of scribe/recruitment support services O042009340 25-May-23 27-Jun-23 15.257.50							
FACEZFACE RECRUITMENT							
CAMPAGE FINITE GROUP APAC PTY, LTD. Contractor Services COA2009245 12-Jun-23 11-Sep-23 78,936.00							
FIRE & SAFETY SERVICES CO PTY LTD			· · · · · · · · · · · · · · · · · · ·				
CN3975287 FIRST AKROW TRUST & BRIAN T WILSON T/A CLAYTON UTZ Investigation services 0042009272 5-Jun-23 31-Jul-23 38,500.00							
CN3968818 Garbett Design Artbank Tote Bag 0041014251 23-May-23 30-Jun-23 15,236.65 CN3978465 GENELITE PTY LTD Purchase Transportable Generator 0041014323 26-Jun-23 30-Jun-23 112,816.00 CN3991465 GETY IMAGES SALES AUSTRALIA PTY LT Stock Image and video Subscription 0041014373 1-Aug-23 1-Aug-25 37,950.00 CN3971494 GUC RECRUITMENT PTY LTD Contractor Services 0042009263 31-May-23 1-Dec-23 75,004.00 CN3983893 GOVHACK AUSTRALIA LTD GOWHACK 2023 sponsor 00410144350 16-Jun-23 20-Aug-23 22,000.00 CN39991430 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Relocation Services 0042009360 19-Jul-23 30-Nov-23 11,375.00 CN3991431 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Relocation Services 0042009359 18-Jul-23 30-Oct-23 11,375.00 CN3991436 GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP Relocation Services 0042009359 18-Jul-23 30-Oct-23 11,772.20 CN39952299 G							
CN3978465 GENELITE PTY LTD		· · · · · · · · · · · · · · · · · · ·					
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CN3975276 HAYS SPECIALIST RECRUITMENT (AUST) EL1 Labour Hire 004209280 13-Jun-23 30-Jun-24 250,000.00 CN3978481 HAYS SPECIALIST RECRUITMENT (AUST) Contractor 0042009301 14-Jun-23 31-Dec-23 78,000.00 CN3988545 HAYS SPECIALIST RECRUITMENT (AUST) RECRUITMENT PLACEMENT FEES 0041014366 18-Jul-23 17,168.31 CN3991444 HAYS SPECIALIST RECRUITMENT (AUST) Temporary personnel 0042009362 21-Aug-23 20-Aug-24 250,000.00 CN3991446 HAYS SPECIALIST RECRUITMENT (AUST) Recruitment fee 0041014384 27-Jul-23 27-Jul-23 18,316.78	CN3796459	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042007861	1-Jul-23	30-Jun-24	840,369.00
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CN3991444 HAYS SPECIALIST RECRUITMENT (AUST) Temporary personnel 0042009362 21-Aug-23 20-Aug-24 250,000.00 CN3991446 HAYS SPECIALIST RECRUITMENT (AUST) Recruitment fee 0041014384 27-Jul-23 27-Jul-23 18,316.78	CN3978481	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042009301	14-Jun-23	31-Dec-23	78,000.00
CN3991446 HAYS SPECIALIST RECRUITMENT (AUST) Recruitment fee 0041014384 27-Jul-23 27-Jul-23 18,316.78	CN3988545	HAYS SPECIALIST RECRUITMENT (AUST)	RECRUITMENT PLACEMENT FEES	0041014366	18-Jul-23	18-Jul-23	17,168.31
	CN3991444	HAYS SPECIALIST RECRUITMENT (AUST)	Temporary personnel	0042009362	21-Aug-23	20-Aug-24	250,000.00
CN3991458 HAYS SPECIALIST RECRUITMENT (AUST) Contractor 0042009346 31-Jul-23 31-Jul-24 310.500.00	CN3991446	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment fee	0041014384	27-Jul-23	27-Jul-23	18,316.78
	CN3991458	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042009346	31-Jul-23	31-Jul-24	310,500.00

Since Budget Estimates	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
(23 May to 31 Aug 2023) CN3991460	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042009311	3-Jul-23	23-Dec-23	150,045.00
CN3997867	HAYS SPECIALIST RECRUITMENT (AUST)	Recruitment Process	0042009377	18-Aug-23		21,538.00
CN3959757	HEALTHCARE AUSTRALIA		0042009183	13-Jun-23		61,930.40
CN3970939		Provision of Agency Nurses				
	HEALTHCARE AUSTRALIA	Locum Agency Nurses	0042009254	1-Jul-23		42,395.40
CN3988540	HEALTHCARE AUSTRALIA	Provision of Ageny Nurses	0042009335	14-Jul-23		36,301.92
CN3988541	HEALTHCARE AUSTRALIA	Provision of Ageny Nurses	0042009334	14-Jul-23		42,964.32
CN3988542	HEALTHCARE AUSTRALIA	Provision of Ageny Nurses	0042009333	14-Jul-23		37,823.20
CN3991435	HEALTHCARE AUSTRALIA	Provision of Agency Nurses	0042009353	26-Jul-23		93,200.27
CN3991438	HEALTHCARE AUSTRALIA	Provision of Agency Nurses	0042009349	24-Jul-23		63,373.96
CN3991439	HEALTHCARE AUSTRALIA	Provision of Agency Nurses	0042009348	24-Jul-23		47,585.76
CN3981461	HELPFUL ECONOMIC ADVISORY SERVICES	Peer Review	0041014330	14-Jun-23		11,220.00
CN3972580	HINTERLAND AVIATION PTY LTD	Transport Operations	0041014277	14-Jun-23		79,224.02
CN3971492	HITECH GROUP AUSTRALIA LIMITED HITECH PERSONNEL	Contractor Services	0042009269	31-May-23		80,437.50
CN3984353	Horizon One Recruitment Pty Ltd	Contractor	0042009322	10-Jul-23	5-Jan-24	76,500.00
CN3986269	Horizon One Recruitment Pty Ltd	Recruitment services	0042009331	26-Jun-23	26-Jun-24	22,028.07
CN3991450	Horizon One Recruitment Pty Ltd	Contractor	0042009356	31-Jul-23		79,999.00
CN3994568	HOUSTON KEMP PTY LTD	Cost Benefit Analysis	0041014397	7-Aug-23	31-Mar-24	198,000.00
CN3955771	Hudson Global Resources (Aust) P/L	Contractor	0042009169	11-Jul-23	11-Oct-23	57,325.00
CN3970949	Hudson Global Resources (Aust) P/L	Contractor	0042009257	5-Jun-23	8-Sep-23	44,000.00
CN3970953	Hudson Global Resources (Aust) P/L	Contractor	0042009252	13-Jun-23	14-Jun-24	451,000.00
CN3970955	Hudson Global Resources (Aust) P/L	Contractor	0042009249	30-May-23	1-Sep-23	40,909.00
CN3972584	Hudson Global Resources (Aust) P/L	Contractor - placement fee	0042009268	6-Jun-23	30-Jun-23	16,500.00
CN3972585	Hudson Global Resources (Aust) P/L	Contractor release fee	0041014275	6-Jun-23	25-Jun-23	16,500.00
CN3983896	Hudson Global Resources (Aust) P/L	Contractor	0042009319	5-Jul-23	5-Jul-24	229,500.00
CN3983897	Hudson Global Resources (Aust) P/L	Contractor	0042009318	10-Jul-23	10-Jan-24	93,000.00
CN3988548	Hudson Global Resources (Aust) P/L	Contractor - RPM Taskforce	0042009339	31-Jul-23	2-Aug-24	260,000.00
CN3988549	Hudson Global Resources (Aust) P/L	Contractor	0042009338	17-Jul-23	3-Nov-23	82,014.00
CN3988551	Hudson Global Resources (Aust) P/L	Labour Hire Contractor	0042009327	30-Jul-23		130,000.00
CN3997856	Hudson Global Resources (Aust) P/L	Contractor	0042009387	28-Aug-23	30-Aug-24	410,000.00
CN3999918	Hudson Global Resources (Aust) P/L	Contractor	0042009389	26-Jul-23		125,000.00
CN3970945	IAN MCALLISTER	Ophthalmologist Services - IOT	0041014262	24-May-23		39,750.00
CN3970957	Icon Agency Melbourne	Creative Design Services	0042009246	25-May-23		149,980.12
CN3975266	INDIAN OCEAN AIR CONDITIONING	Supply Air Conditioning Unit	0041014293	12-Jun-23		16,582.00
CN3977490	INFORMATECH PTY LTD	Contractor Services	0042009283	1-Jul-23		317,615.52
CN3997866	INFRASTRUCTURE SUSTAINABILITY COUNC	Membership Fees	0041014411	31-May-23		55,000.00
CN3996366	INSTINCT AND REASON PTY LTD	Refresh of the White Paper on Developing Northern Australia	0042009376	14-Aug-23		198,000.00
CN3971496	INSTITUTE OF PUBLIC ADMINISTRATION AUSTRALIA (ACT DIVISION)	IPAA ACT membership fee	0041014272	19-Jun-23		49,434.00
CN3988544	INTELLEDOX PTY LTD	Intelledox Software and Support Services	0042009344	1-Jun-23		152,152.00
CN3970951	INTELLIGENT TRANSPORT SYSTEMS AUSTR	Professional Memberships	0041014267	1-Jul-23		19,376.50
CN3970943	INTERIA DESIGN PTY LTD AS TRUSTEE F	WHS Office Chairs	0041014267	26-May-23		
CN3988539	ISLAND PLUMBING & GAS	Norfolk Island infrastructure maintenance	0041014203	14-Jul-23		2,511,850.55
CN3988534	ISLAND TRANSPORT PTY LTD	Provision of Bus Services	0041014363	18-Jul-23		465,000.00
CN3999903						
CN3999903 CN3996367	IVE GROUP AUSTRALIA PTY LIMITED	Mailout services	0041014428	19-Jul-23 27-Jul-23		370,000.00 113,280.00
	JACOBS AUSTRALIA PTY LIMITED	Provision of Technical Reports	0042009373	27-Jul-23 1-Jul-23		
CN3986264	JACOBS GROUP (AUSTRALIA) PTH LTD	PFAS Airports Environmental Investigation	0042009330			10,938,126.10
CN3977482	JB HI-FI GROUP PTY LTD	Computer equipment	0042009292	5-Jun-23		24,000.00
CN3977471	JORDI CONSTRUCT PTY LTD	Roof Refurbishment	0041014304	15-Jun-23		2,710,561.00
CN3955757	JVARA HEALTH (MATTHEW ECKERSLEY)	Provision of Locum Doctors 2023-2024	0041014173	1-Jul-23		398,000.00
CN3970948	KPMG	ICT Services	0042009258	1-Jun-23		49,529.33
CN3996362	KPMG	Rail technical expertise	0042009372	12-Jul-23	30-Jun-26	770,000.00

Since Budget Estimates (23 May to 31 Aug 2023)	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CN3996364	KPMG	Social benefits remote roads consultancy	0042009368	31-Jul-23	22-Dec-23	131,629.30
CN3972581	LAWYERBANK	Legal Services 2022-2023	0042009368	11-Jul-23		, , , , , , , ,
CN3977477	LBD ACCOUNTANTS & ADVISORS	Evaluate Applications - Digital Games Tax Offset	0042009200	19-Jun-23		
CN397/477 CN3994571	Lex Australia Pty Ltd	Freedom of Information database	0041014314	19-Juli-23		
CN3994571 CN3977475	· · · · · · · · · · · · · · · · · · ·			3-Jul-23		
CN3977475 CN3994567	LIFELINE AUSTRALIA LTD LIQUID LEARNING GROUP PTY LTD	Accidental Counsellor Training	0041014315 0041014399	30-Jun-23		-,
		Training and Support				
CN3992300	LOGICAL SCOPE PTY LTD	Refurbishment Work	0041014391	12-Jun-23		
CN3975274	LOGIT AUSTRALIA PTY LTD	IT Services	0041014269	1-Jun-23		
CN3971487	MACRO CONSULTING SURVEYORS PTY LTD	Land Survey Equipment	0041014274	30-May-23		
CN3975268	MAN ENERGY SOLUTIONS AUSTRALIA PTY	Supply of Water Pump	0041014292	12-Jun-23		
CN3996365	MARITIME INSIGHTS & INTELLIGENCE LI	Data subscription	0041014410	18-Aug-23		
CN3992302	Matthew Lynch	Assessment for the Location Offset	0041014390	16-Jun-23		
CN3975267	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	0042009277	5-Jun-23	6-Jun-23	
CN3994577	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	0042009369	4-Aug-23		
CN3997852	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	0042009381	14-Aug-23		
CN3997853	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	0042009380	6-Aug-23		
CN3968808	MEDISERVE PTY LTD	Provision of Locum Agency Nurses	0042009236	16-Jun-23	30-Jan-24	
CN3977484	Melbourne Business School The University of Melbourne	Leadership Training Program	0041014309	28-Jun-23	18-Aug-23	13,950.00
CN3986274	MICHAEL PAGE INTERNATIONAL (AUST) P MICHAEL PAGE	RECRUITMENT PLACEMENT FEES	0041014354	30-Jun-23	30-Jun-23	20,564.28
CN3999916	MICHAEL PAGE INTERNATIONAL (AUST) P MICHAEL PAGE	Recruitment services	0042009391	14-Aug-23	14-Aug-23	15,963.37
CN3970938	Micheal Porter T/a All Star Paintin	Property Maintenance	0041014271	1-Jun-23	20-Jun-23	24,300.00
CN3978474	MIKE PIELOOR AND ASSOCIATES CONSULT	Training Services	0041014327	3-Jul-23	30-Jun-24	33,972.00
CN3977467	MILLODON CONSULTING	Contractor - IOT Fisheries Research	0041014310	1-Jul-23	30-Jun-24	83,215.00
CN3972587	MILLS OAKLEY	External probity advisor	0042009265	5-Jun-23	30-Jun-24	50,000.00
CN3999908	MINGARA AUSTRALASIA PTY LTD	Project Integration Coordinator	0041014409	14-Aug-23	31-Dec-24	600,000.00
CN3981446	MM ELECTRICAL & DATA SUPPLIES	Indian Ocean Territories infrastructure maintenance	0041014339	26-Jun-23		22,673.00
CN3981449	MM ELECTRICAL & DATA SUPPLIES	Supply of Electrical Transformers	0041014338	26-Jun-23	30-Apr-24	59,551.00
CN3996361	MM ELECTRICAL & DATA SUPPLIES	IOT power infrastructure	0041014406	14-Aug-23	29-Sep-23	
CN3977487	MOCK COURT INTERNATIONAL	Due Diligence Training	0041014303	3-Jul-23	•	
CN3996371	MURAWIN PTY LTD	Project Support Services	0041014401	7-Aug-23		
CN3975283	NAGLE ACCOUNTING PTY LTD	Expert Assessment	0041014284	7-Jun-23		
CN3983892	NATIONAL FARMERS' FEDERATION LIMITED	Regional Tech Hub	0041014344	1-Jul-23		
CN3981453	NATIONAL INDIGENOUS TRAINING EMPLOY SOLUTIONS	Training	0041014343	3-Jul-23		
CN3970950	NOVA SYSTEMS PTY LTD	Professional Services	0041014270	29-May-23		
CN3997869	NOVA SYSTEMS PTY LTD	Professional services	0041014270	11-Aug-23		
CN3968809	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	Locum Agency Nurses	0042009235	6-Jun-23		
CN3970944	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	Locum Agency Nurses	0042009248	11-Aug-23		
CN3988532	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	Provision of Ageny Nurses	0042009342	18-Jul-23		
CN3997854	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	<u> </u>	0042009378			
CN3977485	OAG AVIATION WORLDWIDE PTE LTD	Provision of Agency Nurses Airline schedule data	0042009378	17-Aug-23 1-Jul-23		
CN3977485 CN3977465				1-Jul-23 1-Jul-23		
CN3977465 CN3978471	OLIVER JAMES DUNCAN OPTIMED PTY LTD	Hepatology and Gastroenterology Services Provision of Canon Retinal Camera	0041014313 0041014318	23-Jun-23		
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CN3971486	ORIMA RESEARCH	Market Research	0042009264	23-May-23		
CN3977469	ORIMA RESEARCH	Developmental and Concept Testing Market Research	0042009287	13-Jun-23		
CN3975278	OUR COMMUNITY PTY LTD	Software licence renewal 2023-24	0041014291	15-Jun-23		
CN3977492	OzTAM Pty Ltd	Television broadcast viewership analysis	0041014299	12-Jun-23		
CN3971493	PARTNER CONSULTING GROUP	IT Services	0042009267	2-Jun-23		
CN3975284	PAXUS AUSTRALIA PTY LTD	Labour Hire Contract	0042009274	3-Jul-23		
CN3978476	PAXUS AUSTRALIA PTY LTD	Contractor	0042009308	3-Jul-23	7-Jul-24	
CN3970958	PEPWORLDWIDE PTY LTD	Training	0041014261	20-Jun-23	3-Oct-23	10,953.80

23 May 12 Mag 2239	Since Budget Estimates	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
Despits PREPUPDIE NUMBER PTY ITD							10.050.00
CASSIDARIST PREVIOUR CONTROL FOR THE APPLICATION Training CASTOLINA 1,043-23 10,053-20 CASSISSACE CASSISSA							
CRESSIVERY PRESCRIPT RECURRENT PYTHERSE REVES Allied health senters DisAppropriate			•				
CRISTRATE PRESCRIPT RECUMENT PTYLTD Provision of Locum Doctors 0.041014278 1.1							
PASS/CRIFF RECQUIRTMENT PEYLTD		PHYSIOTHERAPY POSTURE & PILATES PTY THERESE REEVES					· · · · · · · · · · · · · · · · · · ·
CASS92038 PURIEL AFFAIRS NETWORK PTY ITD		PRESCRIPT RECRUITMENT PTY LTD					
CH3999966 PURCELL ASIA PACRIC LIMITED Conservation architect services O041014381 20-Jul-21 16-Jul-22 11,820.00 CH3997149 AANDSTAD PTV TD Placement fee O041003927 26-Muy-23 15-Jul-23 10,230.00 CH3997749 AANDSTAD PTV TD Contractor O041003927 26-Muy-23 31-0e-23 9,000.00 CH39977481 AANDSTAD PTV TD Contractor O041003927 51-Jul-23 31-0e-23 9,000.00 CH39977482 AANDSTAD PTV TD Permanent Placement fee O041003927 51-Jul-23 31-0e-23 8,700.00 CH39977483 AANDSTAD PTV TD Permanent Placement fee O041014380 15-Jul-23 31-0e-23 8,700.00 CH3997484 AANDSTAD PTV TD Contractor O041014380 15-Jul-23 31-0e-23 8,700.00 CH3997485 AANDSTAD PTV TD Contractor O041014380 28-Jul-23 31-0e-23 8,700.00 CH39978902 AANDSTAD PTV TD Contractor O0410039381 28-Jul-23 12-Jul-23		PRESCRIPT RECRUITMENT PTY LTD	Provision of Locum Doctors				-,
CH3991449	CN3992303	PUBLIC AFFAIRS NETWORK PTY LTD	Workshop Facilitation	0041014389	13-Jul-23	12-Aug-23	
CR3970795 RANDSTAD PTY LTD	CN3999906	PURCELL ASIA PACIFIC LIMITED	Conservation architect services	0041014422	28-Aug-23	30-Jun-24	40,000.00
CASTATA79 RANDSTAD PTYLTD	CN3991449	QT CANBERRA QT CANBERRA	Function room hire	0041014381	20-Jul-23	16-Aug-23	11,820.00
CASSTYRES RANDSTAD PTYLTD Contractor 0042002921 5-Jun-22 3 31-0ec-22 87,000.00 CASSTYRES RANDSTAD PTYLTD NOS piscement fee 0042003957 13-Jul-22 10-450.00 CASSTYRES RANDSTAD PTYLTD NOS piscement fee 0042003957 13-Jul-22 10-450.00 CASSTYRES RANDSTAD PTYLTD Contractor 0042003964 31-Jul-22 10-450.00 CASSTYRES REVERSION FOR CONTRACTOR 0042003964 31-Jul-22 10-450.00 CASSTYRES REVERSION FOR CONTRACTOR 004000466 20-Jul-22 10-450.00 CASSTYRES REVERSION FOR CONTRACTOR 004000466 20-Jul-22 10-450.00 CASSTYRES REVERSION FOR CONTRACTOR 004000466 004004660	CN3970956	RANDSTAD PTY LTD	Placement fee	0042009247	26-May-23	15-Jun-23	10,230.00
CASST7488 RANDSTAD PTVLTD Permanent Free 00410/1306 19-Jun-23 30-Jun-23 10-450.00	CN3977479	RANDSTAD PTY LTD	Contractor	0042009293	29-May-23	31-Dec-23	93,000.00
CASS991448 RANDSTAD PTY LTD NOS placement fee O042009357 3.13-iu. 3.13-iu. 3.12,00.0 to CASS99502 RANDSTAD PTY LTD Contractor O042009384 3.13-iu. 3.13-iu. 3.00.0 to CASS99502 RANDSTAD PTY LTD Contractor O042009382 3.13-iu. 3.13-iu. 3.00.0 to CASS99502 RANDSTAD PTY LTD Contractor O042009382 7.84-iu. 3.00.0 to CASS99502 RICK PACIFIC LAUNDRY COUPMENT Electrical appliances O041014350 1.94-iu. 3.05-ip. 4.00.0 to CASS99502 RICK PACIFIC LAUNDRY COUPMENT Dataset Subscription - Media O041014200 1.94-iu. 3.05-ip. 4.17,6,18.0 to CASS99502 0.00.0 to	CN3977483	RANDSTAD PTY LTD	Contractor	0042009291	5-Jun-23	31-Dec-23	87,000.00
CAMBOSTAD PT VITD	CN3977486	RANDSTAD PTY LTD	Permanent Placement Fee	0041014306	19-Jun-23	30-Jun-23	10,450.00
CARRESTRACE CONTRICTOR CO	CN3991448	RANDSTAD PTY LTD	NoG placement fee	0042009357	13-Jul-23	13-Jul-23	12,650.64
RELY PACIFIC LAULDINGY EQUIPMENT Electrical appliances Ox1014436 29-Aug-22 29-feb-24 33,478.00 ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS) Emergency Medical Evacuation Services Ox10009350 17-Jul-23 30-5p-24 178,618.00 ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS) Emergency Medical Evacuation Services Ox10009303 13-Aug-23 13-Aug-23 37,376.69 ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS) Emergency Medical Evacuation Services Ox10009303 13-Aug-23 37,376.69 ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS) Emergency Medical Evacuation Services Ox10009210 1-Jul-23 30-Jun-24 29,049.69 ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS) Emergency Medical Evacuation Services Ox10009210 1-Jul-23 30-Jun-24 29,049.69 ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS) Emergency Medical Evacuation Services Ox10009210 1-Jul-23 30-Jun-24 29,049.69 ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS) Resident Flying Services Ox10009271 1-Jul-23 30-Jun-24 26,614.112 ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS) Resident Flying Services Ox10009271 1-Jul-23 30-Jun-24 26,614.112 ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS) Resident Flying Services Ox10009271 1-Jul-23 30-Jun-24 40,000.00 ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS) Resident Flying Services Ox10009271 1-Jul-23 30-Jun-24 30-Jun-24 ROYAL FLYING DOCTOR SERVICES (WESTERN OPERATIONS) Resident Flying Services Ox10009271 1-Jul-23 30-Jun-24 30-	CN3992304	RANDSTAD PTY LTD	Contractor	0042009364	31-Jul-23	31-Dec-23	78,000.00
RELY PACIFIC LAUNDRY EQUIPMENT Electrical appliances Ox1014436 29-Aug-23 29-feb-24 33,478.00 CR3991347 ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS) Emergency Medical Evacuation Services Ox10009350 17-Jul-23 13-Jul-24 82,680.37 CR39999437 ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS) Emergency Medical Evacuation Services Ox10009330 18-Aug-23 19-Jul-23 39-Jul-24 39,949.60 CR3999840 SALORIK PTV LTD Contractor Ox10009710 1-Jul-23 30-Jul-24 43,338.96 CR3997850 SHIMADZU MEDICAL SYSTEMS (OCEANIA) Medical Imaging Equipment Ox10009710 1-Jul-23 30-Jul-24 43,338.96 CR3997850 SHIMADZU MEDICAL SYSTEMS (OCEANIA) Medical Imaging Equipment Ox10009711 1-Jul-23 30-Jul-24 60,614.12 CR39075288 SHIVA PTV LTD Storage Services Ox10009771 1-Jul-23 30-Jul-24 40,000.00 CR3975288 SHIVA PTV LTD Storage Services Ox10009771 1-Jul-23 30-Jul-24 40,000.00 CR3975288 SHIVA PTV LTD Storage Services Ox10009771 1-Jul-23 30-Jul-24 40,000.00 CR3975288 SUPLA PTV LTD Storage Services Ox10009771 1-Jul-23 30-Jul-24 40,000.00 CR3975485 SOUTH-SID MITSURISH Supply of Electric Vehicles Ox10014759 22-May-23 31-Dec-23 30-Jul-24 CR3980557 STAFFIER AND OFFICE SOUTHONS P/L T/S OS RECRUITMENT Recruitment services Ox1000957 27-Jul-23 30-Jul-24 30-Jul-24 CR3980567 STAFFIER AND OFFICE SOUTHONS P/L T/S OS RECRUITMENT Recruitment services Ox1000957 27-Jul-23 30-Jul-24 30-Ju	CN3997862	RANDSTAD PTY LTD	Contractor	0042009382	28-Aug-23	28-Aug-24	326,500.00
CA3937279 ROY MORGAN RESEARCH LTD Dataset Subscription - Media Out. 1945 194, ur. 23 3.0 Sep. 24 178,618.00 CA3939904 ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS) Emergency Medical Evacuation Services Out. 2009393 13-Aug. 23 3.0 Aug. 23 3.0 Aug. 24 37,66.01 CA3937488 SELBITY PTY LTD SAS Software License Out. 20090962 3.0 Aug. 23 3.0 Aug. 24 329,049.60 CA3937488 SELBITY PTY LTD SAS Software License Out. 20090962 3.0 Aug. 23 3.0 Aug. 24 3.0 Aug. 24 CA39375289 SHIRE OF CHRISTMAS ISLAND Road Barriers Upgrade Out. 10,122,049.01 CA39375280 SHIRADZU MEDICAL SYSTEMS (OCEANIA) Medical Imaging Equipment Out. 10,122,049.01 CA39375280 SHIRADZU MEDICAL SYSTEMS (OCEANIA) Road Barriers Upgrade Out. 10,122,049.01 CA39395273 SOURCE AND	CN3999902	RELY PACIFIC LAUNDRY EQUIPMENT	Electrical appliances	0041014436			53,478.00
CN3991437 ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS) Emergency Medical Evacuation Services 0.042009383 18-Jul-23 18-Jul-23 68,666.37 CN3995980 ROYAL ELYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS) Emergency Medical Evacuation Services 0.042009310 1-Jul-23 30-Jul-24 379,669 CN3971488 SALORIX PTY LTD Contractor 0.042009262 30-Jul-24 379,049.80 CN3971488 SELERITY PTY LTD SAS Services 0.042009262 30-Jul-23 1-Jul-24 43,398.96 CN39737289 SHIRK-DOCTOR SERVICE OF AUST (WESTERN OPERATIONS) Medical Imaging Equipment 0.041014419 22-Jul-23 30-Jul-24 43,398.96 CN39973729 SHIRE OF CHRISTMAS ISLAND Road Barriers Upgrade 0.04101429 9-Jul-23 30-Jul-24 40,000.00 CN3996373 SOURCE NATION PTY LTD TRADING AS NGANYA First Nations Advisor 0.041014376 13-Jul-23 29-Sep-23 49,280.00 CN3993748 STAFFING AND OFFICE SOLUTIONS PLL T/A SOS RECRUITMENT Recruitment services 0.042009367 27-Jul-23 30-Jul-24 27,000.00 CN39936378 STAFFING AND OFFICE SOLUTIONS PLL T/A SOS RECRUITMENT Recruitment services 0.042009367 27-Jul-23 30-Jul-24 79,000.00 CN3993638 STATEWIDE OIL DISTRIBUTOR Supply of Mobiligrad Lubrication Oil 0.041014404 14-Aug-23 30-Jul-24 79,000.00 CN3998363 STATEWIDE OIL DISTRIBUTOR Supply of Mobiligrad Lubrication Oil 0.041014391 1-Jul-23 30-Jul-24 50,000.00 CN3998595 STATEWIDE OIL DISTRIBUTOR Proprision of Electrical Services 0.041014351 1-Jul-23 30-Jul-24 50,000.00 CN3999919 STUTCH DATA SERVICES PTY LTD Data Services 0.041014352 1-Jul-23 30-Jul-24 50,000.00 CN3999919 STUTCH DATA SERVICES PTY LTD Printer Cartridges 0.041014418 26-Jul-23 30-Jul-24 50,000.00 CN3999919 STUTCH DATA SERVICES PTY LTD Printer Cartridges 0.041004320 1-Jul-23 30-Jul-24 50,000.00 CN3999919 STUTCH DATA SERVICES PTY LTD Printer Cartridges 0.041004320 1-Jul-23 30-Jul-24 50,000.00 CN3999915 TALENT INTERNATIONAL Temporary Person							
CN39999094 ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS) Emergency Medical Evacuation Services O042009210 1-10-12 30-10-12 43,399,69 fo (N3971488 SELERITY PTY LTD SAS Software License O042009262 30-10-23 1-10-12 43,399,89 fo (N3971488 SELERITY PTY LTD SAS Software License O042009262 30-10-23 1-10-12 43,399,89 fo (N3979289 SHIRR OF CHRISTMAS ISLAND Medical Imaging Equipment O041014429 9-10-23 30-10-12 40,000.00							The state of the s
CN3954545 SALORIX PTY LTD SAS Software License 0042009262 3-1-ui-23 30-1-ui-24 329,049,80 CN3997850 SHIMADZU MEDICAL SYSTEMS (OCEANIA) Medical Imaging Equipment 0041014419 25-Aug.23 30-1-ui-24 46,339.89,60 CN3997850 SHIMADZU MEDICAL SYSTEMS (OCEANIA) Medical Imaging Equipment 0041014419 25-Aug.23 30-1-ui-24 266,141.12 CN3975289 SHIRE OF CHRISTMAS ISLAND Road Barriers Upgrade 0041014289 9-1-ui-23 30-1-ui-24 40,000.00 CN3997837 SIRVA PTY LTD Storage Services 0041009271 1-1-ui-23 30-1-ui-24 40,000.00 CN3996373 SOUNCE NATION PTY LTD TRAINING AS NGANYA FIRST NATIONS Advisor 0041014376 13-ui-23 29-Sep.23 49,280.00 CN3994578 SOUNTEIDE MITSUBISH IN SUpply of Electric Vehicles 004104259 2-4-May.23 31-0-ec.23 10,955,180.00 CN39994578 STAFFING AND OFFICE SOLUTIONS P/L.T/A SOS RECRUITMENT Recruitment services 0042009367 27-ui-23 30-lun-24 79,000.00 CN3999458 STAFFING AND OFFICE SOLUTIONS P/L.T/A SOS RECRUITMENT Recruitment services 0041004375 12-ui-23 30-lun-24 79,000.00 CN3999363 STATEWIDE OIL DISTRIBUTOR Supply of Mobilizeral Lubrication Oil 0041014304 12-ui-23 30-lun-24 79,000.00 CN3998363 STATEWIDE OIL DISTRIBUTOR Supply of Mobilizeral Lubrication Oil 0041014404 14-Aug.23 30-lun-25 40,500.00 CN3986265 STOWE AUSTRALIA PTY LIMITED Provision of Electrical Services 0041014356 3-ui-23 31-ui-23 31-ui-24 50,000.00 CN3989919 STUTCH DATA SERVICES PTY LTD DATA SERVICES 0041014356 3-ui-23 31-ui-24 50,000.00 CN3989919 STUTCH DATA SERVICES PTY LTD Privation of Electrical Services 0041014350 3-ui-23 30-ui-25 26,537.50 CN399919 STUTCH DATA SERVICES PTY LTD Privation of Electrical Services 0041014350 3-ui-23 30-ui-23 30-ui-24 25,537.50 CN399919 STUTCH DATA SERVICES PTY LTD Privation of Electrical Services 0041014450 3-ui-24 30-ui-25 3		·					· · · · · · · · · · · · · · · · · · ·
CA3971488 SELERITY PT V.ITD SAS Software License 0042009262 30-Jun-23 1-Jul-24 43,389.95 CA39785269 SHIMAD DU REDICAL SYSTEMS (OCEANIA) Medical Imaging Equipment 0041014419 25-Aug23 30-Jun-23 196,489.00 CA39785269 SHIRE OF CRRISTMAS ISLAND Road Barriers Upgrade 0041014289 3-Jun-23 30-Jun-23 196,489.00 CA3978528 SIRVA PT V.ITD Storage Services 0042009271 1-Jul-23 30-Jun-24 40,000.00 CA3979485 SOURCE MATION PT V.ITD TADING AS NGANYA First Nations Advisor 0041014376 1-3Jul-23 29-Sep-23 49,280.00 CA3971485 SOUTHSIDE MITSUBISHI Supply of Electric Vehicles 0041014259 24-May-23 1-Jul-23 30-Jug-23 CA3999458 STAFFIRD AND OFFICE SOLUTIONS PL.IT/A SOS RECRUITMENT Recruitment services 0042009367 27-Jul-23 30-Jug-23 11,220.00 CA3999440 STANFIELD RE PTV LTD Property Management Services 0041014371 12-Jul-23 30-Jun-24 79,000.00 CA3999458 STAFFIRD CILL DISTRIBUTOR Supply of Mobility and Lutrication Oil 0041014404 14-Aug23 30-Jun-24 24,000.00 CA39981459 Statista Pte. Ltd Media Subscription 0041014332 1-Jul-23 30-Jun-25 54,040.00 CA39986265 STONE AUSTRALIAL PTY LIMITED Provision of Electrical Services 0041014356 3-Jul-23 30-Jun-25 54,040.00 CA3999919 STUTCH DATA SERVICES PTV LTD Printer Cartridges 0041014421 30-Aug23 30-Sep-23 16,478.00 CA39986799 STUTCH DATA SERVICES PTV LTD Printer Cartridges 0041014421 30-Aug23 30-Sep-23 26,573.50 CA39986799 STUTCH DATA SERVICES PTV LTD Printer Cartridges 0041014421 30-Aug23 30-Jun-24 30,000.00 CA39978464 STYLECRAFT Additional meeting chairs - Nishi 0041014260 1-Jul-23 30-Jun-24 31,000.00 CA3997864 STYLECRAFT Additional meeting chairs - Nishi 0041014260 1-Jul-23 30-Jun-24 31,000.00 CA3999999 STUTCH DATA SERVICES PTV LTD Property Personnel Pervices 0042009370 1-Jul-23 30-Jun-24 31,000.00 CA3997869 STUTCH DATA SERVICES PTV LTD Property Personnel		·					· · · · · · · · · · · · · · · · · · ·
CN3975269 SHIME OF CHRISTMAS ISLAND Medical Imaging Equipment O04101449 25-Aug-23 30-Jun-24 266,141.12 CN3975269 SHIRE OF CHRISTMAS ISLAND Road Barriers Upgrade O041014289 9-Jun-23 30-Jun-24 40,000.00 CN3995373 SOURCE NATION PTY LTD TRADING AS NGANYA First Nations Advisor O041014376 13-Jul-23 29-Sep-23 49,280.00 CN3997485 SOURCE NATION PTY LTD TRADING AS NGANYA First Nations Advisor O041014376 13-Jul-23 29-Sep-23 49,280.00 CN3997487 SOUTHSIDE MITSUBISH Supply of Effective Chicles O041014376 27-Jul-23 30-Aug-23 11,220.00 CN3994578 STAFFING AND OFFICE SOLUTIONS P/L T/A SOS RECRUITMENT Recruitment services O042009367 27-Jul-23 30-Aug-23 11,220.00 CN3996363 STAFFEWIGE OIL DISTRIBUTOR Supply of Mobiligrad Lubrication Oil O041014404 14-Aug-23 30-Jun-24 7,900.00 CN3996363 STAFEWIGE OIL DISTRIBUTOR Supply of Mobiligrad Lubrication Oil O041014404 14-Aug-23 30-Jun-25 54,040.00 CN3996365 STOWE AUSTRALIA PTY LIMITED Provision of Eletrical Services O041014372 1-Jul-23 30-Jun-25 54,040.00 CN3996585 STOWE AUSTRALIA PTY LIMITED Provision of Eletrical Services O041014356 3-Jul-23 31-Jul-24 50,000.00 CN3998555 STRATEGIC REFORM PTY LTD Data Services O041004321 1-Jul-23 30-Jun-24 200,200.00 CN39981463 STYLECRAFT Additional meeting chairs - Nishi O041014200 26-Jun-23 30-Jun-24 200,200.00 CN3997857 SUPPLY NATION AUST INDIGENOUS MINORITY SUPPLIER O Supply Nation Membership Renewal O041014460 1-Jul-23 30-Jun-24 386,000.00 CN3997859 SUMAC CONSULTING PTY LTD SUZANNAH MACKEY Labour Hire O041014260 1-Jul-23 30-Jun-24 386,000.00 CN39978464 SYNERGY GROUP AUSTRALIA LTD Project Management Training Services O042009370 27-Jun-23 31-Jul-23 30-Jun-24 386,000.00 CN3997859 TALENTI INTERNATIONAL Temporary Pervices O042009370 1-Jul-23 30-Jun-24 868,925.00 CN39978494 TERRACE SERVICES PTY LTD Project Management Training Servic							
NASP\$25269 SHIRE OF CHRISTMAS ISLAND Storage Services O041014289 SHIVA PTY LTD Storage Services O042009271 1-Ju-23 30-Jun-24 40,000.00							
CN3975288 SIRVA PTY LTD		, ,					
CN3996373 SOURCE NATION PTY LTD TRADING AS NGANYA First Nations Advisor 0041014376 13-Jul-23 29-Sep-23 49,280.00 CN39914485 SOUTHISIDE MITSUBISHI Supply of Electric Vehicles 0041014259 24-May-23 31-Dec-23 1,095,518.00 CN3991440 STANFIELD RE PTY LTD Property Management Services 00410014371 12-Jul-23 30-Jun-24 79,000.00 CN3991440 STANFIELD RE PTY LTD Property Management Services 0041014371 12-Jul-23 30-Jun-24 79,000.00 CN3996363 STATEWIDE OIL DISTIBIUTOR Supply of Mobiligrad Lubrication Oil 0041014404 14-Aug-23 30-Jun-24 79,000.00 CN398655 STANFIELD RE STANFIELD RESTANFIELD RE STANFIELD RESTANFIELD							
Name							
CN3994578 STAFFING AND OFFICE SOLUTIONS P/L T/A SOS RECRUITMENT Recruitment services 0042003367 27-Jul-23 30-Aug-23 11,220.00							
CN3991440 STANFIELD RE PTY LTD							
CN3996363 STATEWIDE OIL DISTRIBUTOR Supply of Mobilgrad Lubrication Oil 0041014404 14-Aug-23 30-Dec-23 42,558.84 CN3981459 Statista Pte. Ltd Media Subscription 0041014332 1-Jul-23 31-Jul-24 50,000.00 CN3986550 STOWE AUSTRALIA PTY LIMITED Provision of Electrical Services 0041014356 3-Jul-23 31-Jul-24 50,000.00 CN3988552 STRATEGIC REFORM PTV LTD Data Services 0042009321 1-Jul-23 30-Jun-24 200,200.00 CN399919 STUTCH DATA SERVICES PTY LTD Printer Cartridges 0041014421 30-Jun-24 200,200.00 CN39986799 SUMAC CONSULTING PTY LTD SUZANNAH MACKEY Labour Hire 0041014420 26-Jun-23 30-bec-23 26,537.50 CN3997857 SUPPLY NATION AUST INDIGENOUS MINORITY SUPPLIER O Supply Nation Membership Renewal 0041014418 26-May-23 25-May-24 16,500.00 CN39978464 SYNERGY GROUP AUSTRALIA LTD Probity Advisory Services 0042009307 27-Jun-23 31-Jul-23 31-Jul-23 31-Jul-23 31-Jul-23 310-00.00 CN39978493							· · · · · · · · · · · · · · · · · · ·
CN3981459 Statista Pte. Ltd Media Subscription O041014332 1-Jul-23 30-Jun-25 54,040.00 CN3986265 STOWE AUSTRALIA PTY LIMITED Provision of Electrical Services O041014356 3-Jul-23 31-Jul-24 50,000.00 CN3999919 STATEGIC REFORM PTY LTD Data Services O042009321 1-Jul-23 30-Jun-24 200,200.00 CN3999919 STUTCH DATA SERVICES PTY LTD Printer Cartridges O041014421 30-Aug-23 30-Sep-23 16,478.00 CN3981463 STYLECRAFT Additional meeting chairs - Nishi O041014320 26-Jun-23 30-Dec-23 26,537.50 CN399879 SUMAC CONSULTING PTY LTD SUZANNAH MACKEY Labour Hire O041014260 1-Jul-23 30-Dec-23 26,537.50 CN3997857 SUPPLY NATION AUST INDIGENOUS MINORITY SUPPLIER O Supply Nation Membership Renewal O041014418 26-May-23 25-May-24 16,500.00 CN39978464 STALERT INTERNATIONAL Probity Advisory Services O042009307 27-Jun-23 31-Jul-23 25,740.00 CN3991657 TALENT INTERNATIONAL Proprary Personnel Services O042009370 27-Jun-23 31-Jul-23 25,740.00 CN3996370 TANNER JAMES MANAGEMENT CONSULTANTS PTY LTD Project Management Training Services O042009370 1-Aug-23 30-Jun-24 180,000.00 CN3977493 TECHTUP PTY LTD Contractor O042009279 5-Jul-23 31-Jul-23 30-Jun-24 428,000.00 CN3977466 Terri Janke & Company Pty Ltd Legal Services 2022-2023 O042009295 20-Jun-23 30-Jun-24 48,900.00 CN3986270 THE HATCHERY (HUB) PTY LTD Learning and Development O041014337 29-Jun-23 30-Jun-24 49,500.00 CN3981454 THE SOCIAL RESEARCH CENTRE Televising data O042009313 28-Jun-23 31-Jul-23 30-Jun-24 377,776.03 CN3997859 THE TRUSTEE FOR CONSTECH JUNIT TRUST CTOS AUSTRALIA PTY L Till Hardware O042009386 24-Aug-33 31-Jul-23 30-Jun-24 31-Jul-23 30-							
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CN3983898 THE NIELSEN COMPANY AUSTRALIA PTY L Nielsen advertising data 0041014337 29-Jun-23 30-Aug-23 150,000.00 CN3981454 THE SOCIAL RESEARCH CENTRE Television & Media Survey 2023 0042009313 28-Jun-23 30-Jun-24 377,776.03 CN3997859 THE TRUSTEE FOR CONSTECH UNIT TRUST CTDS AUSTRALIA PTY LTD IT Hardware 0042009386 24-Aug-23 31-Aug-23 40,425.00 CN3972582 THE TRUSTEE FOR THE SCIENCE OF KNOW TRUST Workshop Facilitation 0042009259 31-May-23 30-Jul-23 30,362.25 CN3981447 THERAPY FOCUS LTD RUTH LEE Allied Health Services 0042009316 1-Jul-23 30-Jun-24 143,133.41		<u>` ` ` ` ` ` </u>					
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CN3972582 THE TRUSTEE FOR THE SCIENCE OF KNOW TRUST Workshop Facilitation 0042009259 31-May-23 30-Jul-23 30,362.25 CN3981447 THERAPY FOCUS LTD RUTH LEE Allied Health Services 0042009316 1-Jul-23 30-Jun-24 143,133.41	CN3981454	THE SOCIAL RESEARCH CENTRE	Television & Media Survey 2023	0042009313	28-Jun-23	30-Jun-24	377,776.03
CN3981447 THERAPY FOCUS LTD RUTH LEE Allied Health Services 0042009316 1-Jul-23 30-Jun-24 143,133.41		THE TRUSTEE FOR CONSTECH UNIT TRUST CTDS AUSTRALIA PTY LTD	IT Hardware	0042009386	24-Aug-23	31-Aug-23	40,425.00
,	CN3972582	THE TRUSTEE FOR THE SCIENCE OF KNOW TRUST	Workshop Facilitation	0042009259	31-May-23	30-Jul-23	30,362.25
CN3981448 THERAPY FOCUS LTD RUTH LEE Allied Health Services 0042009315 1-Iul-23 30-Iun-24 143.133.41	CN3981447	THERAPY FOCUS LTD RUTH LEE	Allied Health Services	0042009316	1-Jul-23	30-Jun-24	143,133.41
	CN3981448	THERAPY FOCUS LTD RUTH LEE	Allied Health Services	0042009315	1-Jul-23	30-Jun-24	143,133.41

Since Budget Estimates	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)				
(23 May to 31 Aug 2023)										
CN3981450	THERAPY FOCUS LTD RUTH LEE	Allied Health Services	0042009314	1-Jul-23	30-Jun-24	143,133.41				
CN3986266	THINKPLACE AUSTRALIA PTY LTD	Facilitate RDA Roundtable Forums	0042009325	10-Jul-23	31-Jul-23	29,186.00				
CN3999907	TRUSTEE FOR KIDD FAMILY TRUST TA AUSTRALIAN ELECTION COMPANY	Election services Norfolk Island	0041014415	18-Aug-23	27-Oct-23	122,124.20				
CN3977489	Universal McCann	Recruitment Advertising	0042009284	1-Jun-23	31-Dec-24	47,192.64				
CN3986272	Universal McCann	Advertising	0042009326	17-Jul-23	30-Nov-23	11,000.04				
CN3997861	Universal McCann	Advertising	0042009383	27-Jun-23	12-Aug-23	16,478.46				
CN3975277	VENTIA PROPERTY PTY LTD	Office Workstations	0042009278	7-Jun-23	30-Dec-23	55,624.25				
CN3991451	VENTIA PROPERTY PTY LTD	Canberra Office Relocations	0042009355	27-Jul-23	1-Sep-23	93,500.00				
CN3977474	WATSON ISLAND CARPENTRY & EXCAVATIN T/A The Watson Island Family Tr	ru Domestic building works	0042009281	20-Jun-23	30-Jun-23	22,000.00				
CN3984351	WATSON ISLAND CARPENTRY & EXCAVATIN T/A The Watson Island Family Tr	ru Replacement of termite damaged beams	0041014352	7-Jul-23	14-Jul-23	30,000.00				
CN3975265	WHICHELLO, JEFFREY VICTOR	Electrical repairs	0041014294	12-Jun-23	30-Jun-23	18,000.00				
CN3954269	WHON PTY LTD	Education and Training Services	0041014160	1-Jun-23	28-Jun-24	11,440.00				
CN3972583	WHON PTY LTD	Executive Learning	0041014276	30-May-23	30-Jun-23	10,868.00				
CN3975281	WHON PTY LTD	Executive learning group membership	0041014288	9-Jun-23	8-Jun-24	10,868.00				
CN3975285	WHON PTY LTD	Executive Learning Group Membership	0041014282	8-Jun-23	6-Jun-24	14,410.00				
CN3978477	WHON PTY LTD	Training and development services	0041014324	30-Jun-23	22-Dec-23	13,689.50				
CN3991454	WHON PTY LTD	Extension of membership	0041014375	13-Jun-23	13-Jun-24	10,868.00				
CN3997858	WHON PTY LTD	Executive Training	0041014417	23-Aug-23	23-Aug-23	11,440.00				
CN3975286	XAANA PTY LTD	Contractor Services	0042009273	1-Jul-23	30-Jun-24	313,896.00				
CN3988543	YELLOW EDGE	HBDI Coaching	0041014268	25-May-23	25-May-23	10,263.00				
		Since Budget Estimates (23 May to 31 Aug 2023)*			270	60,253,699.55				
* data is accurate on AusT	tata is accurate on AusTender as at 31 August 2023 and may be subject to change.									

2022-23	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CN3897701	4DATA IT PTY LTD	Project Coordination	0042008782	11-Jul-22	30-Jun-24	350,000.00
CN3908764	9160AUSTRALIAN PUBLIC SERVICE	Staff Training	0041013864	27-Sep-22	3-Apr-23	20,500.00
CN3908961	9160AUSTRALIAN PUBLIC SERVICE	Education and Training Services	0041013869	27-Sep-22	3-Mar-23	12,000.00
CN3918952	9160AUSTRALIAN PUBLIC SERVICE COMMISSION	Staff Development	0041013912	27-Sep-22	3-Apr-23	20,500.00
CN3929046	9160AUSTRALIAN PUBLIC SERVICE COMMISSION	Staff Development	0041013995	3-Oct-22	28-Apr-23	13,000.00
CN3935758	9160AUSTRALIAN PUBLIC SERVICE COMMISSION	Staff Development	0041014038	19-Oct-22	31-Mar-23	26,000.00
CN3944403	9160AUSTRALIAN PUBLIC SERVICE COMMISSION	Staff Development	0041014101	15-Mar-23	22-Dec-23	33,000.00
CN3945913	9160AUSTRALIAN PUBLIC SERVICE COMMISSION	Staff Development	0041014108	28-Feb-23	22-Dec-23	14,000.00
CN3968817	9160AUSTRALIAN PUBLIC SERVICE COMMISSION	APSC Program FY22-23	0041014253	19-May-23	30-Jun-23	10,000.00
CN3950171	9290 COMCARE AUSTRALIA	Insurance	0041014068	1-Jul-22	30-Jun-23	1,427,768.00
CN3977470	9310 COMMONWEALTH SCIENTIFIC AND INDUSTRIAL RESEARCH	Bee health training	0041014305	5-Jun-23	30-Jun-23	16,744.00
CN3934045	9310 CSIRO	Supply Chains Analysis	0041014024	25-Nov-22	31-Dec-23	398,000.00
CN3978475	9720 AUSTRALIAN INSTITUTE OF HEALTH AND WELFARE	Data support services	0041014326	20-Jun-23	31-Dec-23	36,735.00
CN3967001	A.C ADAMS & B.C ADAMS	Electrical Works	0041014232	12-May-23	20-Jun-23	43,830.00
CN3961533	ABBA RENEWABLES PTY LTD	Electric Utilities	0041014216	12-Apr-23	22-May-23	33,278.70
CN3902304	ABD RAHIM, MOHMMAD S H	Provision of Locum Doctors	0041013824	13-Sep-22	30-Jun-23	247,400.00
CN3947218	ABORIGINAL PACIFIC ART	Work of Art	0041014116	14-Nov-22	28-Feb-23	14,365.00
CN3927578	ABT JTA PTY LTD	Logistics and Security Services	0041013984	8-Nov-22	31-Dec-22	28,528.00
CN3948666	ABT JTA PTY LTD	Logistics and Security Services	0041014125	10-Feb-23	31-Dec-23	76,736.00
CN3916365	ACCENTURE AUSTRALIA LTD	Program Establishment Services	0042008913	12-Sep-22	28-Apr-23	341,000.00
CN3943956	ACCESSIBILITY OZ PTY LTD	Accessibilty Testing Services	0042009090	6-Feb-23	5-May-23	40,150.00
CN3968815	ACIL ALLEN CONSULTING	Economic analysis	0042009242	17-May-23	31-Aug-23	677,458.00
CN3929036	ACKER PTY LTD	Safety Barrier Maintenance	0042009001	17-Nov-22	9-Dec-22	22,439.00
CN3936362	ACKER PTY LTD	Storage and Transport	0042009045	15-Dec-22	30-Jun-23	51,722.00
CN3942486	ACKER PTY LTD	Rockfall fence maintenance	0042009084	19-Jan-23	28-Feb-23	20,440.00
CN3942493	ACKER PTY LTD	Fence Maintenance	0042009074	16-Jan-23	28-Feb-23	15,981.00
CN3947211	ACKER PTY LTD	Earthworks	0041014120	30-Jan-23	31-Jan-23	25,500.00
CN3968802	ACKER PTY LTD	Waste Disposal	0041014255	22-May-23	30-Jun-23	41,439.50
CN3975272	ACOR MCE CONSULTANTS PTY LTD	Fuel storage design project	0041014281	6-Jun-23	30-Jun-23	15,510.00
CN3907854	AcronymIT	Software Licence	0042008855	29-Aug-22	28-Aug-25	480,084.00
CN3951713	ACTION SOLUTION	Structural building products	0041014146	28-Feb-23	31-Mar-23	53,000.00
CN3871869	Adam Chant Projectionist	Classification Projectionist	0041013677	1-Jul-22	30-Jun-23	70,000.00
CN3977488	Adecco Australia P/L	Contractor Services	0042009285	19-Jun-23	25-Sep-23	41,813.20
CN3978469	AECOM AUSTRALIA PTY LTD	Bridge Repairs	0042009302	25-Jun-23	30-Apr-24	142,640.00
CN3905413	AERODROME MANAGEMENT SERVICE PTY LT	Aerodrome Inspection Services	0041013843	11-Aug-22	30-Oct-23	512,050.00
CN3915088	AESTRA PTY LTD FORMERLY MAXWELL STRATEGIC CONSULTI	Environmental Services	0041013897	19-Sep-22	17-Mar-23	51,491.50
CN3932579	AGORA CONSULTING PTY LTD	Contractors	0042009018	5-Dec-22	5-Jun-23	250,000.00
CN3955761	AIR BRAKE CORPORATION OF AUSTRALIA	Telematics devices	0041014168	16-Mar-23	30-Jun-24	1,125,313.53
CN3968804	AIR RADIATORS-INDUSTRIAL PTY LTD T/	Supply Radiator Spares	0041014249	22-May-23	31-Aug-23	46,315.00
CN3950140	Allthings Holding Pty Ltd The Trustee for Motor Cycle Trust	All Terrain Vehicles	0041014144	22-Feb-23	30-Jun-23	92,865.00
CN3867942	Ampere Analysis Limited	Data Subscription	0041013650	2-Apr-23	1-Apr-24	420,000.00
CN3927574	ANABELLE BITS PTY LTD	Computer Equipment	0042008980	10-Nov-22	21-Dec-22	18,348.00
CN3950164	ANABELLE BITS PTY LTD	IT Equipment	0042009134	24-Feb-23	30-Jun-23	18,156.60
CN3959758	ANGAS SECURITIES LIMITED	Purchase Biodiversity Credits	0041014199	5-Apr-23	18-Apr-23	178,200.00
CN3924317	ANYA RICHARDS	Project Management Services	0041013952	24-Oct-22	28-Apr-23	31,050.00
CN3978468	ARRB GROUP LTD T/A ARRB TRANSPORT RESEARCH LIMITED	Research Services	0041014321	23-Jun-23	30-Jun-24	946,000.00
CN3912108	ARRPWERE PEOPLE PTY LTD	Contractor	0042008881	12-Sep-22	12-Mar-23	70,276.80
CN3942501	ARTBANK PTY LTD	Artwork Rental	0041014079	1-Jan-23	31-Dec-23	18,833.55
CN3942502	ARTBANK PTY LTD	Artwork Rental	0041014078	1-Jan-23	31-Dec-23	27,006.54
CN3890864	ASHURST	Legal Services 2022-2023	0042008738	1-Jul-22	30-Jun-24	155,000.00
CN3903437	ASHURST	Legal Services 2022-2023	0042008817	3-Aug-22	30-Jun-23	69,146.00
CN3907823	ASHURST	Legal Services 2022-2023	0042008853	22-Aug-22	30-Jun-23	26,891.00
CN3929060	ASHURST	Legal Services	0042008989	15-Nov-22	30-Jun-24	550,000.00
CN3935751	ASHURST	Legal Services 2021-2022	0042009047	15-Nov-22	30-Jun-23	10,500.00
CN3903438	ASTRYX PTY LTD	Contractor	0042008818	27-Jul-22	28-Oct-22	40,000.00

Contractor Services OA/2009/173 11-4g-72 30-6g-23 135,230.00 COR9307677 AURICE PT VITO Contractor Services OA/2009/175 5-fp-22 31-0b-22 20-00.00.00 COR9307697 AURICE CONTRACTOR SERVICE Program Management OA/2004/166 15-Mar-22 72-0c-23 585,051.50 COR9307600 AURICEAN AUSTRALASS PT VITO Technical Services OA/2009/190 OA/2009/290 30-Mar-22 37-0c-23 585,051.50 COR9307600 AURICEAN AUSTRALASS PT VITO Medical Equipment OA/2009/290 OA/2009/290 A reb. 24 A reb. 24 COR9307600 AURICEAN AUSTRALASS PT VITO Medical Equipment OA/2009/290 OA/2009/290 A reb. 24 A reb. 24 COR9307600 AURICEAN AUSTRALASS PT VITO OA/2009/290 OA/2009/290 OA/2009/290 COR9307900 AURICEAN AUSTRALASS PT VITO Legal Services 2022-2023 OA/2009/290 OA/2009/290 OA/2009/290 COR9307900 AURICEAN AUSTRALASS PT VITO Legal Services 2022-2023 OA/2009/290 O	2022-23	Supplier Name I	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CRISSPOTTON AURICON AUSTRALASA PY VII D Program Management ORIO 10466 15-Mars 28 17-01-28 585.05.15.00 CRISSPOTAGE AURICON AUSTRALASA PY VII D Technical Service Tibered Surgely Oxford 2009299 30-Mays 23 4-feb 24 31.01.00.00 CRISSPOTAGE AURICON AUSTRALASA PY VII D Medical Equipment OXIGI04776 1-1-3-32 33.01-23 31.25.95.00 CRISSPOTAGE AURICON AUSTRALASA PY VII D Medical Equipment OXIGI04776 1-1-3-32 33.01-23 31.25.95.00 CRISSPOTAGE AURICON CHITAL OFF Legs Services 2022-2023 OXIGI01776 5-har-22 30-bar-22 30-bar-	CN3955764	AT3AM IT PTY LTD	Contractor Services	0042009173	11-Apr-23	30-Sep-23	135,230.00
CASSPACES ALBIECTON ALSTRALASA PY LTD Technical Service O Diesel Supply 0.02,000;288 36-May-22 4-Feb-24 11,040.20 (1938) 42-76.	CN3957047	AUREC PTY LTD	Contractor Services	0042009175	5-Apr-23	31-Dec-23	204,000.00
CASSSSSSSSSSSSSSSSSSSSSSSSSSSSSSSSSSSS	CN3955770	AURECON AUSTRALASIA PTY LTD	Program Management	0041014166	15-Mar-23	27-Oct-23	585,051.50
CRASSIDEREZ AUST GOVY SOLICITOR CENTRAL OFF Legal Services 2022-2023	CN3977468	AURECON AUSTRALASIA PTY LTD	Technical Service CI Diesel Supply	0042009289	30-May-23	4-Feb-24	181,040.00
CASSESSION AUST GOVT SOURTOR-CENTRAL OFF Legal Services 2022-2023 OM41013780 5-lul-2 3 0.5-gp-22 1,000.00 CASSESTORS AUST GOVT SOURTOR-CENTRAL OFF Legal Services 2022-2023 OM41013797 15-lul-2 15-6eb-23 1,000.00 CASSESSION AUST GOVT SOURTOR-CENTRAL OFF Legal Services 2022-2023 OM41013797 15-lul-2 15-6eb-23 1,000.00 CASSESSION AUST GOVT SOURTOR-CENTRAL OFF Legal Services 2022-2023 OM41013819 25-lul-2 2 30-lul-2 3 1,000.00 CASSESSION AUST GOVT SOURTOR-CENTRAL OFF Legal Services 2022-2023 OM41013819 25-lul-2 2 30-lul-2 3 1,000.00 CASSESSION AUST GOVT SOURTOR-CENTRAL OFF Legal Services 2022-2023 OM41013815 8-lul-2 2 30-lul-2 3 3,000.00 CASSESSION AUST GOVT SOURTOR-CENTRAL OFF Legal Services 2022-2023 OM41013815 8-lul-2 2 30-lul-2 3 3,000.00 CASSESSION AUST GOVT SOURTOR-CENTRAL OFF Legal Services 2022-2023 OM41013815 8-lul-2 2 30-lul-2 3 3,000.00 CASSESSION AUST GOVT SOURTOR-CENTRAL OFF Legal Services 2022-2023 OM41013815 8-lul-2 2 30-lul-2 3 3,000.00 CASSESSION AUST GOVT SOURTOR-CENTRAL OFF CLEGAL SERVICES 2022-2023 OM41013815 1-lul-2 2 30-lul-2 3 10-lul-2 3 3,000.00 CASSESSION AUST GOVT SOURTOR-CENTRAL OFF CLEGAL SERVICES 2022-2023 OM41013816 1-lul-2 2 30-lul-2 2 3,000.00 CASSESSION AUST GOVT SOURTOR-CENTRAL OFF CLEGAL SERVICES 2022-2023 OM41013816 1-lul-2 2 30-lul-2 2 3,000.00 CASSESSION AUST GOVT SOURTOR-CENTRAL OFF 900 CENTRAL OFFICE Legal Services 2022-2023 OM41013813 7-sep-2 3 1-lul-2 3 0-lul-2 3 3,000.00 CASSESSION AUST GOVT SOURTOR-CENTRAL OFF 900 CENTRAL OFFICE Legal Services 2022-2023 OM41013813 7-sep-2 3 1-lul-2 3 0-lul-2 3 3,000.00 CASSESSION AUST GOVT SOURTOR-CENTRAL OFF 900 CENTRAL OFFICE Legal Services 2022-2023 OM41013816 1-lul-2 3 0-lul-2 3 0-lul-2 3 12,797.00 CASSESSION AUST GOVT SOURTOR-CENTRAL OFFICE Legal Services 2022-2023 OM41013816 1-lul-2 3 0-lul-2 3 1,000.00 CASSESSION AUST GOVT SOURTOR-CENTRAL OFFICE Legal Services 2022-2023	CN3942490	AURORA BIOSCIENCE PTY LTD	Medical Equipment	0041014076	17-Jan-23	30-Jun-23	32,595.00
CASSESSION AUST GOVY SOLICTOR-CENTRAL OFF Legal Services 2022-2023 O41013790 15-Jul-22 10,000.00 CASSESTORS AUST GOVY SOLICTOR-CENTRAL OFF Legal Services 2022-2023 O41013796 8-Jul-22 30-Sep-22 23,500.00 CASSOSA03 AUST GOVY SOLICTOR-CENTRAL OFF Legal Services 2022-2023 O41013830 5-Jul-22 30-Sep-22 23,500.00 CASSOSA03 AUST GOVY SOLICTOR-CENTRAL OFF Legal Services 2022-2023 O41013830 5-Jul-22 31-0er-22 18,000.00 CASSOSA03 AUST GOVY SOLICTOR-CENTRAL OFF Legal Services 2022-2023 O41013830 5-Jul-22 31-0er-22 18,000.00 CASSOSA03 AUST GOVY SOLICTOR-CENTRAL OFF Legal Services 2022-2023 O41013863 4-Jul-22 30-Jul-23 30-955.00 CASSOSA03 AUST GOVY SOLICTOR-CENTRAL OFF Legal Services 2022-2023 O41013761 1-Jul-22 30-Jul-23 30-Jul-23 CASSOSA03 AUST GOVY SOLICTOR-CENTRAL OFF Legal Services 2022-2023 O41013771 1-Jul-22 30-Jul-23 30-Jul-23 CASSOSA03 AUST GOVY SOLICTOR-CENTRAL OFF Legal Services 2022-2023 O41013771 1-Jul-22 30-Jul-23 31-Jul-22 31-Jul-22 31-Jul-22 31-Jul-22 31-Jul-22 31-Jul-22 31-Jul-22 31-Jul-22 31-Jul-23 31-Jul-23	CN3890862	AUST GOVT SOLICITOR-CENTRAL OFF	Legal Services 2022-2023	0041013772	1-Jul-22	30-Jun-23	53,325.00
CASSS97706 AUST GOVT SOUCTOR CENTRAL OFF Legal Services 2022-2023 OM41013787 B-Jul 22 35-692-73 23,500.00 CASS997206 AUST GOVT SOUCTOR CENTRAL OFF Legal Services 2022-2023 OM41013830 25-Jul 22 30-Jun 23 1,000.00 CASSS90360 AUST GOVT SOUCTOR CENTRAL OFF Legal Services 2022-2023 OM41013830 25-Jul 22 30-Jun 23 1,000.00 CASSS90360 AUST GOVT SOUCTOR CENTRAL OFF Legal Services 2022-2023 OM41013835 8-Jul 22 30-Jun 23 1,000.00 CASSS90361 AUST GOVT SOUCTOR CENTRAL OFF Legal Services 2022-2023 OM41013835 8-Jul 22 30-Jun 23 3,095.00 CASSS90361 AUST GOVT SOUCTOR CENTRAL OFF Legal Services 2022-2023 OM41013835 8-Jul 22 30-Jun 23 3,095.00 CASSS90361 AUST GOVT SOUCTOR CENTRAL OFF Legal Services 2022-2023 OM410138761 1-Jul 22 30-Jun 24 10,68500 CASSS90361 AUST GOVT SOUCTOR CENTRAL OFF CENTRAL OFF CE Legal Services 2022-2023 OM410137761 1-Jul 22 30-Jun 24 10,68500 CASSS90361 AUST GOVT SOUCTOR CENTRAL OFF CENTRAL OFF CE Legal Services 2022-2023 OM41013773 1-Jul 22 30-Jun 24 10,68500 CASSS90361 AUST GOVT SOUCTOR CENTRAL OFF CENTRAL	CN3892549	AUST GOVT SOLICITOR-CENTRAL OFF	Legal Services 2022-2023	0041013781	4-Jul-22	30-Jun-23	66,000.00
CASS97706 AUST GOVT SOLICTOR-CENTRAL OFF Legal Services 2022-2023 0.041013796 8-Jul-22 30-Jun-23 1.000.000	CN3892550	AUST GOVT SOLICITOR-CENTRAL OFF	Legal Services 2022-2023	0041013780	5-Jul-22	30-Sep-22	10,000.00
CASSIDATION Lings Services 2022-2023 0.0113819 25-Jul-22 30-Jul-23 10,000.00	CN3897705	AUST GOVT SOLICITOR-CENTRAL OFF	Legal Services 2022-2023	0041013797	15-Jul-22	15-Feb-23	12,000.00
CARSON AUST GOVT SOLUTION ECRITAR OFF Legal Services 2022-2023 0.041013830 5-4ug 22 31-bec 22 15,000.00 CANSON CARSON	CN3897706	AUST GOVT SOLICITOR-CENTRAL OFF	Legal Services 2022-2023	0041013796	8-Jul-22	30-Sep-22	23,500.00
CASS-00405 AUST GOVT SOLLCTOR CENTRAL OFF Legal Services 2022-2023 O.041013835 8-Aug-22 30-Sep-22 6,000.00 CASS-008067 AUST GOVT SOLLCTOR-CENTRAL OFF Services 2022-2023 O.041013761 1-11-122 30-Jun-24 10,685.00 CASS-008068 AUST GOVT SOLLCTOR-CENTRAL OFF 900 CENTRAL OFFICE Legal Services 2022-2023 O.041013771 1-11-122 30-Jun-24 71,687.50 CASS-008068 AUST GOVT SOLLCTOR-CENTRAL OFF 900 CENTRAL OFFICE Legal Services 2022-2023 O.041013273 1-11-122 31-10-122 37-10-12 CASS-008068 AUST GOVT SOLLCTOR-CENTRAL OFF 900 CENTRAL OFFICE Legal Services 2022-2023 O.041013273 1-11-122 31-10-122 37-10-12 CASS-008068 AUST GOVT SOLLCTOR-CENTRAL OFFICE Legal Services 2022-2023 O.041013891 3-14-122 37-10-12 CASS-008069 AUST GOVT SOLLCTOR-CENTRAL OFFICE Legal Services 2022-2023 O.041013883 7-59-22 31-00-12 4-7,687-50 CASS-008069 AUST GOVT SOLLCTOR-CENTRAL OFFICE Legal Services 2022-2023 O.041013883 7-59-22 31-00-12 4-7,687-50 CASS-008069 AUST GOVT SOLLCTOR-CENTRAL OFFICE Legal Services 2022-2023 O.041013883 7-59-22 31-00-12 4-7,687-50 CASS-008069 AUST GOVT SOLLCTOR-CENTRAL OFFICE Legal Services 2022-2023 O.041013883 7-59-22 31-00-12 4-7,687-50 CASS-008069 AUST GOVT SOLLCTOR-CENTRAL OFFICE Legal Services 2022-2023 O.041013893 1-59-22 31-00-12 4-7,687-50 CASS-008069 AUST GOVT SOLLCTOR-CENTRAL OFFICE Legal Services 2022-2023 O.041013893 1-59-22 31-00-12 31-00-12 CASS-008069 AUST GOVT SOLLCTOR-CENTRAL OFFICE Legal Services 2022-2023 O.041013893 1-50-22 31-00-12 CASS-008069 AUST GOVT SOLLCTOR-CENTRAL OFFICE Legal Services 2022-2023 O.041013896 2-1-0-12 21-0-12 31-0-0-12 CASS-008069 AUST GOVT SOLLCTOR-CENTRAL OFFICE Legal Services 2022-2023 O.041013896 2-1-0-12 31-0-0-12 CASS-008069 AUST GOVT SOLLCTOR-CENTRAL OFF 9000 CENTRAL OFFICE Legal Services 2022-2023 O.04101389 2-1-0-12 31-0-0-12 CASS-008069 AUST GOVT SOLLCTOR-CENTRAL	CN3902300	AUST GOVT SOLICITOR-CENTRAL OFF	Legal Services 2022-2023	0041013819	26-Jul-22	30-Jun-23	10,000.00
CASS-98786 AUST GOVT SOLICITOR-CENTRALO DEF 9000 CENTRALO OFFICE Legal Services 2022-2023 0041013761 1-11-122 30-1/m-24 106,859.00 CN3890861 AUST GOVT SOLICITOR-CENTRALO DEF 9000 CENTRALO OFFICE Legal Services 2022-2023 0041013771 1-11-122 30-1/m-24 71,867.50 CN3890863 AUST GOVT SOLICITOR-CENTRALO DEF 9000 CENTRALO OFFICE Legal Services 2022-2023 0041013773 1-11-122 31-0/m-22 75,752.00 CN3907500 AUST GOVT SOLICITOR-CENTRALO DEF 9000 CENTRALO OFFICE Legal Services 2022-2023 0041013849 19-Mug-22 27-0/m-22 27-0/m-20 CN3907502 AUST GOVT SOLICITOR-CENTRALO DEF 9000 CENTRALO OFFICE Legal Services 2022-2023 0041013849 19-Mug-22 27-0/m-22 27-0/m-20 CN3915107 AUST GOVT SOLICITOR-CENTRALO DEF 9000 CENTRALO OFFICE Legal Services 2022-2023 0041013883 15-5ep-22 31-0/m-22 27-0/m-20 CN3915107 AUST GOVT SOLICITOR-CENTRALO DEF 9000 CENTRALO OFFICE Legal Services 2022-2023 0041013883 15-5ep-22 31-0/m-22 31-0/m-22 CN39158496 AUST GOVT SOLICITOR-CENTRALO DEF 9000 CENTRALO OFFICE Legal Services 2022-2023 0041013915 15-0/m-22 31-0/m-23 37-0/m-20 CN3915404 AUST GOVT SOLICITOR-CENTRALO DEF 9000 CENTRALO OFFICE Legal Services 2022-2023 0041013945 12-0/m-22 31-0/m-23 37-0/m-20 CN3924040 AUST GOVT SOLICITOR-CENTRALO DEF 9000 CENTRALO OFFICE Legal Services 2022-2023 0041013946 12-0/m-22 30-1/m-23 45-0/m-20 CN3939040 AUST GOVT SOLICITOR-CENTRALO DEF 9000 CENTRALO OFFICE Legal Services 2022-2023 0041013940 21-0/m-22 30-1/m-24 17-0/m-20 CN3939040 AUST GOVT SOLICITOR-CENTRALO DEF 9000 CENTRALO OFFICE Legal Services 2022-2023 004101399 23-0/m-22 30-1/m-24 17-0/m-20 CN3939050 AUST GOVT SOLICITOR-CENTRALO DEF 9000 CENTRALO OFFICE Legal Services 2022-2023 004101399 23-0/m-22 30-1/m-24 17-0/m-20 CN3939050 AUST GOVT SOLICITOR-CENTRALO DEF 9000 CENTRALO OFFICE Legal Services 2022-2023 004101399 23-0/m-22 30-1/m-24 17-0/m-20 CN3939050 AUST GOVT SOLICITOR	CN3903430	AUST GOVT SOLICITOR-CENTRAL OFF	Legal Services	0041013830	5-Aug-22	31-Dec-22	18,000.00
CASS99867 AUST GOVT SOLICITOR CENTRAL OF 9900 CENTRAL OFFICE Legal Services 2022-2023 O01013771 1-Jul-22 31-Jul-22 31-Jul-22	CN3905405	AUST GOVT SOLICITOR-CENTRAL OFF	Legal Services 2022-2023	0041013835	8-Aug-22	30-Sep-22	64,000.00
CASS-08681 AUST GOVT SOLICTOR CENTRAL OFF 900 CENTRAL OFFICE Legal Services 2022-2023 0041013771 1-14-12 30-14m-24 71,687.50 CASS-08673 AUST GOVT SOLICTOR CENTRAL OFF 9009 CENTRAL OFFICE Legal Services 2022-2023 0041013849 19-Aug-22 3-Dec-22 30,000.00 CASS-0873 AUST GOVT SOLICTOR CENTRAL OFF 9009 CENTRAL OFFICE Legal Services 2022-2023 0041013849 19-Aug-22 3-Dec-22 30,000.00 CASS-0873 AUST GOVT SOLICTOR CENTRAL OFF 9009 CENTRAL OFFICE Legal Services 2022-2023 0041013883 7-Sep-22 31-Dec-22 42,806.00 CASS-0874 AUST GOVT SOLICTOR CENTRAL OFF 9009 CENTRAL OFFICE Legal Services 2022-2023 0041013883 7-Sep-22 31-Dec-22 42,806.00 CASS-0874 AUST GOVT SOLICTOR CENTRAL OFFICE Legal Services 2022-2023 0041013893 15-Sep-22 31-Dec-22 42,800.00 CASS-0874 AUST GOVT SOLICTOR CENTRAL OFFICE External Probity Advisor Services 2022-2023 0041013895 1-Sep-22 31-Dec-22 42,800.00 CASS-0874 AUST GOVT SOLICTOR CENTRAL OFFICE External Probity Advisor Services 2022-2023 0041013895 1-Sep-22 31-Dec-22 34,725.00 CASS-0874 AUST GOVT SOLICTOR CENTRAL OFF 9009 CENTRAL OFFICE Legal Services 2022-2023 0041013895 1-Sep-22 31-Dec-22 34,725.00 CASS-0874 AUST GOVT SOLICTOR CENTRAL OFF 9009 CENTRAL OFFICE Legal Services 2022-2023 0041013895 1-Sep-22 31-Dec-22 34,725.00 CASS-0874 AUST GOVT SOLICTOR CENTRAL OFF 9009 CENTRAL OFFICE Legal Services 2022-2023 0041013895 2-Sep-22 30-Dec-22 36,725.00 CASS-0874 AUST GOVT SOLICTOR CENTRAL OFF 9009 CENTRAL OFFICE Legal Services 2022-2023 0041013895 2-Dec-22 30-Dec-22 30-D	CN3907856	AUST GOVT SOLICITOR-CENTRAL OFF	Legal Services 2022-2023	0041013863	4-Aug-22	30-Jan-23	30,925.00
CASB00883	CN3889967	AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	Legal Services 2022-2023	0041013761	1-Jul-22	30-Jun-24	106,850.00
CASS97500 AUST GOVT SOLICTIOR-CENTRAL OFF 609 CENTRAL OFFICE Legal Services 2022-2023 0041013833 28-Jul-22 30-Jun-23 201000.00 CNS912107 AUST GOVT SOLICTIOR-CENTRAL OFF 609 CENTRAL OFFICE Legal Services 2022-2023 0041013833 7-Sep-22 31-Dec-22 43,086.00 CNS912107 AUST GOVT SOLICTIOR-CENTRAL OFF 609 CENTRAL OFFICE Legal Services 2022-2023 0041013893 7-Sep-22 31-Dec-22 43,086.00 CNS912084 AUST GOVT SOLICTIOR-CENTRAL OFF 609 CENTRAL OFFICE Legal Services 2022-2023 0041013893 1-Sep-22 31-Dec-22 42,086.00 CNS912084 AUST GOVT SOLICTIOR-CENTRAL OFF 609 CENTRAL OFFICE Expel Services 2022-2023 0041013917 5-Oct-22 30-Jun-23 127,970.00 CNS912084 AUST GOVT SOLICTIOR-CENTRAL OFFICE Legal Services 2022-2023 0041013915 1-Sep-22 31-Jun-22 34,725.00 CNS912084 AUST GOVT SOLICTIOR-CENTRAL OFFICE Legal Services 2022-2023 0041013915 1-Sep-22 31-Jun-22 34,725.00 CNS924040 AUST GOVT SOLICTIOR-CENTRAL OFFICE Legal Services 2022-2023 0041013967 19-Oct-22 30-Jun-23 45,914.00 CNS924040 AUST GOVT SOLICTIOR-CENTRAL OFFICE Legal Services 2022-2023 0041013967 19-Oct-22 30-Jun-23 45,914.00 CNS92408 AUST GOVT SOLICTIOR-CENTRAL OFFICE Legal Services 2022-2023 0041013994 23-Hov-22 30-Jun-24 650,000.00 CNS924084 AUST GOVT SOLICTIOR-CENTRAL OFFICE Legal Services 2022-203 0041013999 23-Hov-22 30-Jun-24 10,000.00 CNS934051 AUST GOVT SOLICTIOR-CENTRAL OFFICE Legal Services 2022-2023 0041013999 25-Oct-22 28-Feb-23 10,500.00 CNS934054 AUST GOVT SOLICTIOR-CENTRAL OFFICE Legal Services 2022-2023 0041013999 25-Oct-22 28-Feb-23 10,500.00 CNS934054 AUSTRALASIA NALIVAYAS ASSOCIATION Soliction-CENTRAL OFFICE Legal Services 2022-2023 0041013999 25-Oct-22 28-Feb-23 10,500.00 CNS934054 AUSTRALASIA NALIVAYAS ASSOCIATION Soliction-CENTRAL OFFICE Legal Services 2022-2023 0041013999 25-Oct-22 30-Jun-23 31,500.00 CNS934054 AUSTRALASIA NALIVAYAS ASSOCIATI	CN3890861	AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	Legal Services 2022-2023	0041013771	1-Jul-22	30-Jun-24	71,687.50
CN39107828	CN3890863	AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	Legal Services 2022-2023	0041013773	1-Jul-22	31-Dec-22	57,520.00
CASSILLED AUST GOVT SOLICITOR CENTRAL OFF 900 CENTRAL OFFICE Legal Services 2022-2023 Ox1013883 15-5ep.22 31-Dec.2 24,500.00 CN3918946 AUST GOVT SOLICITOR CENTRAL OFF 900 CENTRAL OFFICE Eagl Services 2022-2023 Ox1013893 15-5ep.22 31-Dec.2 24,500.00 CN3918949 AUST GOVT SOLICITOR CENTRAL OFF 9090 CENTRAL OFFICE Probity Advisory Services Ox1013915 5-Oct.22 30-Jun-23 317,970.00 CN3918949 AUST GOVT SOLICITOR CENTRAL OFF 9090 CENTRAL OFFICE Probity Advisory Services Ox1013915 12-Dec.22 30-Jun-23 312,970.00 CN3924011 AUST GOVT SOLICITOR CENTRAL OFF 9090 CENTRAL OFFICE Legal Services 2022-2023 Ox1013965 12-Dec.22 30-Jun-23 55,94.00 CN39240401 AUST GOVT SOLICITOR CENTRAL OFF 9090 CENTRAL OFFICE Legal Services 2022-2023 Ox1013967 21-Oct.22 21-Jun-23 12,000.00 CN3924080 AUST GOVT SOLICITOR CENTRAL OFF 9090 CENTRAL OFFICE Legal Services 2022-2023 Ox1013996 22-I-Oct.22 21-Jun-23 12,000.00 CN3929088 AUST GOVT SOLICITOR CENTRAL OFFICE Legal Services Ox1013994 23-Nov.22 30-Jun-24 650,000.00 CN3939081 AUST GOVT SOLICITOR CENTRAL OFFICE Legal Services Ox1013994 23-Nov.22 30-Jun-24 650,000.00 CN3939051 AUST GOVT SOLICITOR CENTRAL OFFICE Legal Services Ox1013999 23-Nov.22 30-Jun-24 650,000.00 CN3934051 AUST GOVT SOLICITOR CENTRAL OFFICE Legal Services Ox1013999 23-Nov.22 30-Jun-24 650,000.00 CN3934051 AUST GOVT SOLICITOR CENTRAL OFFICE Legal Services Ox1013999 23-Nov.22 30-Jun-24 650,000.00 CN3934051 AUST GOVT SOLICITOR CENTRAL OFFICE Legal Services Ox1013999 23-Nov.22 30-Jun-24 650,000.00 CN3934051 AUST GOVT SOLICITOR CENTRAL OFFICE Legal Services Ox1013999 24-Gb-22 30-Jun-24 30	CN3907500	AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	Legal Services 2022-2023	0041013849	19-Aug-22	23-Dec-22	30,000.00
CASSISTOR AUST GOVT SOLICTION-CENTRAL OFFECE Legal Services 2022-2023 0.041013893 15-Sep-22 31-Dec-22 34,500.00 CASSISSAS AUST GOVT SOLICTION-CENTRAL OFFECE Probity Advisory Services 0.041013915 1-Sep-22 31-Mar-23 34,725.00 CASSISSAS AUST GOVT SOLICTION-CENTRAL OFFECE Probity Advisory Services 0.041013915 1-Sep-22 31-Mar-23 34,725.00 CASSISSAS AUST GOVT SOLICTION-CENTRAL OFF 909 CENTRAL OFFICE Legal Services 2022-2023 0.041013945 12-Dec-22 30-Jun-23 45,914.00 CASSISSAS AUST GOVT SOLICTION-CENTRAL OFFICE Legal Services 2022-2023 0.041013945 12-Dec-22 30-Jun-23 45,914.00 CASSISSAS AUST GOVT SOLICTION-CENTRAL OFFICE Legal Services 2022-2023 0.041013967 19-Dec-22 30-Jun-23 45,914.00 CASSISSAS AUST GOVT SOLICTION-CENTRAL OFFICE Legal Services 2022-2023 0.041013962 21-Oct.22 21-Jun-23 45,914.00 CASSISSAS AUST GOVT SOLICTION-CENTRAL OFFICE Legal Services 0.041013994 23-Nov-22 30-Jun-24 65,000.00 CASSISSAS AUST GOVT SOLICTION-CENTRAL OFFICE Legal Services 0.041013994 23-Nov-22 30-Jun-24 65,000.00 CASSISSAS AUST GOVT SOLICTION-CENTRAL OFFICE Legal Services 0.041013994 23-Nov-22 30-Jun-24 65,000.00 CASSISSAS AUST GOVT SOLICTION-CENTRAL OFFICE Legal Services 0.041013993 23-Nov-22 30-Jun-24 40,000.00 CASSISSAS AUST GOVT SOLICTION-CENTRAL OFFICE Legal Services 0.041013993 23-Nov-22 30-Jun-24 40,000.00 CASSISSAS AUST GOVT SOLICTION-CENTRAL OFFICE Legal Services 0.041013999 26-Oct.22 25-Oct.22 25-Oct	CN3907828	AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	Legal Services 2022-2023	0041013853	28-Jul-22	30-Jun-23	210,000.00
CN3918846 AUST GOVT SOLICTION-CENTRAL OFFECE External Priority Advisor 0.041013915 5-0ct-22 30-Jun-23 31/370.00 CN3918849 AUST GOVT SOLICTION-CENTRAL OFFECE Probity Advisory Services 0.041013945 12-Dec-22 30-Jun-23 31/370.00 CN3924221 AUST GOVT SOLICTION-CENTRAL OFFICE Legal Services 2022-2023 0.041013945 12-Dec-22 30-Jun-23 31/370.00 CN3924401 AUST GOVT SOLICTION-CENTRAL OFFICE Legal Services 2022-2023 0.041013945 12-Dec-22 30-Jun-23 31/370.00 CN3924040 AUST GOVT SOLICTION-CENTRAL OFF 9090 CENTRAL OFFICE Legal Services 2022-2023 0.041013945 21-Dec-22 30-Jun-23 31/300.00 CN3929048 AUST GOVT SOLICTION-CENTRAL OFF 9090 CENTRAL OFFICE Legal Services 0.041013994 23-Nov-22 30-Jun-24 1.200.00 CN3929048 AUST GOVT SOLICTION-CENTRAL OFF 9090 CENTRAL OFFICE Legal Services 0.041013994 23-Nov-22 30-Jun-24 1.200.00 CN3929048 AUST GOVT SOLICTION-CENTRAL OFFICE Legal Services 0.041013993 23-Nov-22 30-Jun-24 1.200.00 CN3939051 AUST GOVT SOLICTION-CENTRAL OFFICE Legal Services 0.041013993 26-Oct-22 28-Feb-23 10,500.00 CN393054 AUSTRALASIAN RAILWAYS ASSOCIATION SAFET Fraining 0.041013933 20-Oct-22 25-Nov-22 30-Jun-23 30-Jun-24 30-Jun-	CN3912107	AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	Legal Services 2022-2023	0041013883	7-Sep-22	31-Dec-22	43,086.00
CN3918894	CN3915106	AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	Legal Services 2022-2023	0041013893	15-Sep-22	31-Dec-22	24,500.00
CN3924321	CN3918946		External Probity Advice	0041013917	5-Oct-22	30-Jun-23	137,970.00
CN3924401 AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE Legal Services 2022-2023 0041013967 19-0ct-22 30-Jun-23 45,914.00 CN3924944 AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE Legal Services 0041013994 23-Nov-22 30-Jun-24 650,000.00 CN3929049 AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE Legal Services 0041013993 23-Nov-22 30-Jun-24 500,000.00 CN3929049 AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE Legal Services 0041013993 23-Nov-22 30-Jun-24 1,200,000.00 CN3931515 AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE Legal Services 0041013993 23-Nov-22 30-Jun-24 1,200,000 CN3915115 AUSTRALASIAN RAILWAYS ASSOCIATION Conference Fees 0041013888 19-0ct-22 23-Feb-23 10,500.00 CN3915115 AUSTRALASIAN RAILWAYS ASSOCIATION Staff Training 0041013888 19-0ct-22 21-0ct-22 13,200.00 CN3942494 Australian Broadcasting Corporation ABC Heywire ABC Heywire sponsorship 0041014090 1-Jul-22 30-Jun-24 310,000.00 CN394345 AUSTRALIAN INSTITUTE OF MANAGEMENT Staff Training 0041013779 27-Sep-22 30-Jun-23 26,500.00 CN3942507 AUSTRALIAN INSTITUTE OF MANAGEMENT Staff Training 0041013779 27-Sep-22 30-Jun-23 25,500.00 CN3942507 AUSTRALIAN INSTITUTE OF MANAGEMENT Staff Training 0041014074 9-Feb-23 9-Feb-23 11,726.00 CN3945267 AUSTRALIAN INSTITUTE OF MANAGEMENT Glucation and australian Mathematical Ma	CN3918949	AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	Probity Advisory Services	0041013915	1-Sep-22	31-Mar-23	34,725.00
CN3924404 AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE Legal Services Legal Services CN3929048 AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE Legal Services CN3929049 AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE Legal Services CN3929049 AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE Legal Services CN3929049 AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE Legal Services CN3929049 AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE Legal Services CN3929049 AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE Legal Services CN3929049 AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE Legal Services CN3929049 AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE Legal Services CN39219049 AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE Legal Services CN39219049 AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE Legal Services CN39219049 AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE Legal Services CN39219049 AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE Legal Services CN39219049 AUST GOVT SOLICITOR-CENTRAL OFFICE Legal Services CN39219049 AUST GOVT SOLICITOR-CENTRAL OFFICE Legal Services CN3921907 AUST GOVT SOLICITOR-CENTRAL OFFICE CN3921904 AUST GOVT SOLICITOR-CENTRAL OFFICE CN39219049 AUST GOVT SOLICITOR-CENTRAL OFFICE CN39219049 AUST GOVT SOLICITOR-CENTRAL OFFICE CN39219049 AUST GOVT SOLICITOR-CENTRAL OFFICE CN3921904 AUST GOVT SOLICITOR-CENTRAL OFFICE CN39219049 AUST GOVT SOLICITOR-CENTRAL OFFICE CN3921904 AUST GOVT SOLICITOR-CENTRAL OFFICE CN3921904 AUST GOVT SOLICITOR-CENTRAL OFFICE CN39219049 AU	CN3924321	AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	Legal Services 2022-2023	0041013945	12-Dec-22	30-Jun-23	161,865.00
CN3929048 AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE Legal Services 0041013994 23-Nov-22 30-Jun-24 650,000.00	CN3924401	AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	Legal Services 2022-2023	0041013967	19-Oct-22	30-Jun-23	45,914.00
CM392049 AUST GOVT SOLICITOR-CENTRAL OFF 1990 CENTRAL OFFICE Legal Services 0.041013993 23-Nov-22 30-Jun-24 1,200,000.00	CN3924404	AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	Legal Services 2022-2023	0041013962	21-Oct-22	21-Apr-23	12,000.00
CN3934051 AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE Legal Services 2022-2023 0041013989 26-Oct-22 28-Feb-23 10,500.00	CN3929048	AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	Legal Services	0041013994	23-Nov-22	30-Jun-24	650,000.00
CN3915115 AUSTRALASIAN RAILWAYS ASSOCIATION I Staff Training O041013888 19-Oct-22 21-Oct-22 13,200.00 CN3920634 AUSTRALASIAN RAILWAYS ASSOCIATION I Staff Training O0410143933 20-Oct-22 25-Nov-22 10,120.00 CN3940436 AUSTRALIAN RAILWAYS ASSOCIATION I Staff Training O041014393 20-Oct-22 25-Nov-22 31,000.00 CN39435 AUSTRALIAN INSTITUTE OF MANAGEMENT Staff Training O041013779 27-Sep-22 30-Jun-23 26,500.00 CN3907852 AUSTRALIAN INSTITUTE OF MANAGEMENT Staff Training O0410143855 5-Sep-22 8-Sep-22 23,500.00 CN3940507 AUSTRALIAN INSTITUTE OF MANAGEMENT AIM Time Management Training O041014074 9-Feb-23 9-Feb-22 31,172.60 CN3961544 AUSTRALIAN INSTITUTE OF MANAGEMENT Education and Training Services O042009198 24-Feb-23 30-Jun-23 30,000.04 CN3967004 AUSTRALIAN INSTITUTE OF MANAGEMENT Graduate Training O041014235 22-May-23 26-May-23 20,982.82 CN39567004 AUSTRALIAN INSTITUTE OF MANAGEMENT Graduate Training O041014255 13-Jun-23 15-Jun-23 30,000.00 CN3961545 AUSTRALIAN INCOLA GOVERNMENT ASSOCIA Sponsorship O041014255 13-Jun-23 15-Jun-23 30,800.00 CN3961545 AUSTRALIAN INCOLA GOVERNMENT ASSOCIA Event Management O041014202 30-Apr-23 19-Jun-23 352,000.00 CN3918993 AUSTRALIAN NATIONAL UNIVERSITY Research Services O041013896 22-Aug-22 31-Dec-22 31	CN3929049	AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	Legal Services	0041013993	23-Nov-22	30-Jun-24	1,200,000.00
CN3920634 AUSTRALASIAN RAILWAYS ASSOCIATION I Staff Training 0041013933 20-Oct-22 25-Nov-22 10,120.00 CN3942494 Australian Broadcasting Corporation ABC Heywire ABC Heywire sponsorship 0041014090 1-Jul-22 30-Jun-24 310,000.00 CN3907852 AUSTRALIAN INSTITUTE OF MANAGEMENT Staff Training 0041013855 5-Sep-22 8-Sep-22 23,500.00 CN3907852 AUSTRALIAN INSTITUTE OF MANAGEMENT AIM Time Management Training 0041014074 9-Feb-23 9-Feb-23 11,726.00 CN3961544 AUSTRALIAN INSTITUTE OF MANAGEMENT Education and Training Services 004200198 24-Feb-23 30-Jun-23 30,000.04 CN3961545 AUSTRALIAN INSTITUTE OF MANAGEMENT Education and Training Services 004200198 24-Feb-23 30-Jun-23 30,000.04 CN3961545 AUSTRALIAN LOCAL GOVERNMENT ASSOCIA Sponsorship 0041014155 13-Jun-23 15-Jun-23 30,800.00 CN3919893 AUSTRALIAN NATIONAL UNIVERSITY Research Services 0041014202 30-Ap-22 31-Jun-23 352,000.00 CN3971495 AUSTRALIAN NATIONAL UN	CN3934051	AUST GOVT SOLICITOR-CENTRAL OFF 9090 CENTRAL OFFICE	Legal Services 2022-2023	0041013989	26-Oct-22	28-Feb-23	10,500.00
CN3942494 Australian Broadcasting Corporation ABC Heywire ABC Heywire sponsorship 0041014090 1-Jul-22 30-Jun-24 310,000.00 CN3984355 AUSTRALIAN INSTITUTE OF MANAGEMENT Staff Training 0041013875 5-Sep-22 30-Jun-23 25,500.00 CN3942507 AUSTRALIAN INSTITUTE OF MANAGEMENT AIM Time Management Training 0041014074 9-Feb-23 9-Feb-23 11,726.00 CN3961544 AUSTRALIAN INSTITUTE OF MANAGEMENT Education and Training Services 0042009198 24-Feb-23 30-Jun-23 30,000.04 CN3961544 AUSTRALIAN INSTITUTE OF MANAGEMENT Education and Training Services 0042009198 24-Feb-23 30-Jun-23 30,000.04 AUSTRALIAN INSTITUTE OF MANAGEMENT Education and Training 0041014215 22-May-23 26-May-23 20-May-23 20-May-	CN3915115	AUSTRALASIAN RAILWAYS ASSOCIATION I	Conference Fees	0041013888	19-Oct-22	21-Oct-22	13,200.00
CN3894435 AUSTRALIAN INSTITUTE OF MANAGEMENT Staff Training 0041013779 27-Sep-22 30-Jun-23 26,500.00 CN3907852 AUSTRALIAN INSTITUTE OF MANAGEMENT Staff Training 0041014875 5-Sep-22 8-Sep-22 23,500.00 CN3942507 AUSTRALIAN INSTITUTE OF MANAGEMENT All Time Management Training 0041014074 9-Feb-23 9-Feb-23 31,726.00 CN3961544 AUSTRALIAN INSTITUTE OF MANAGEMENT Education and Training Services 0042009198 24-Feb-23 30-Jun-23 30,000.00 CN3967004 AUSTRALIAN INSTITUTE OF MANAGEMENT Graduate Training 0041014255 22-May-23 26-May-23 20,982.82 CN3954271 AUSTRALIAN LOCAL GOVERNMENT ASSOCIA Sponsorship 0041014155 13-Jun-23 15-Jun-23 30,800.00 CN3915893 AUSTRALIAN NATIONAL UNIVERSITY Research Services 0041014320 30-Apr-23 31-Jun-23 35,000.00 CN39718964 AUSTRALIAN NATIONAL UNIVERSITY Research Services 0041014273 14-Jun-23 31-Joe-24 279-35.60 CN39718975 AUSTRALIAN NATIONAL UNIVERSITY Frofessi	CN3920634	AUSTRALASIAN RAILWAYS ASSOCIATION I	Staff Training	0041013933	20-Oct-22	25-Nov-22	10,120.00
CN3907852 AUSTRALIAN INSTITUTE OF MANAGEMENT Staff Training 0041013855 5-Sep-22 8-Sep-22 23,500.00 CN3942507 AUSTRALIAN INSTITUTE OF MANAGEMENT AIM Time Management Training 0041014074 9-Feb-23 30-Feb-23 11,726.00 CN3961544 AUSTRALIAN INSTITUTE OF MANAGEMENT Education and Training Services 0042009198 24-Feb-23 30-Jun-23 30,000.04 CN3957004 AUSTRALIAN INSTITUTE OF MANAGEMENT Graduate Training 0041014235 22-May-23 26-May-23 30,000.00 CN3954271 AUSTRALIAN LOCAL GOVERNMENT ASSOCIA Sponsorship 0041014155 13-Jun-23 15-Jun-23 30,800.00 CN3919893 AUSTRALIAN NATIONAL UNIVERSITY Research Services 0041013896 22-Aug-22 30-Nov-22 18,756.10 CN3919893 AUSTRALIAN NATIONAL UNIVERSITY Staff Training 004209125 27-Feb-23 31-Jun-23 14-Jun-23	CN3942494	Australian Broadcasting Corporation ABC Heywire	ABC Heywire sponsorship	0041014090	1-Jul-22	30-Jun-24	310,000.00
CN3942507 AUSTRALIAN INSTITUTE OF MANAGEMENT AIM Time Management Training 0041014074 9-Feb-23 9-Feb-23 11,726.00 CN3961544 AUSTRALIAN INSTITUTE OF MANAGEMENT Education and Training Services 0042009198 24-Feb-23 30-Jun-23 30,000.00 CN3967004 AUSTRALIAN INSTITUTE OF MANAGEMENT Graduate Training 0041014255 22-May-23 26-May-23 20,982.82 CN3954271 AUSTRALIAN LOCAL GOVERNMENT ASSOCIA Sponsorship 0041014155 13-Jun-23 15-Jun-23 30,800.00 CN3915893 AUSTRALIAN NATIONAL UNIVERSITY Research Services 0041013896 22-Aug-22 30-Nov-22 18,756.10 CN3911893 AUSTRALIAN NATIONAL UNIVERSITY Staff Training 0042009125 27-Feb-23 31-Dec-24 279,735.60 CN3971495 Australian National University Professional Training Course 0041014273 14-Jun-23 14-Jun-23 14-Jun-23 14-Jun-23 14-Jun-23 14-Jun-23 14-Jun-23 14-Jun-23 12-Dec-22 30-Jun-23 22,284.00 CN3920628 AUSTRALIAN NETWORK ON DISABILITY Australian Network on	CN3894435	AUSTRALIAN INSTITUTE OF MANAGEMENT	Staff Training	0041013779	27-Sep-22	30-Jun-23	26,500.00
CN3961544 AUSTRALIAN INSTITUTE OF MANAGEMENT Education and Training Services 0042009198 24-Feb-23 30-Jun-23 30,000.04 CN3967004 AUSTRALIAN INSTITUTE OF MANAGEMENT Graduate Training 0041014235 22-May-23 26-May-23 20,988.82 CN3954271 AUSTRALIAN LOCAL GOVERNMENT ASSOCIA Sponsorship 0041014155 13-Jun-23 15-Jun-23 30,800.00 CN3951545 AUSTRALIAN LOCAL GOVERNMENT ASSOCIA Event Manangement 0041014202 30-Apr-23 15-Jun-23 35,000.00 CN3919893 AUSTRALIAN NATIONAL UNIVERSITY Research Services 0041013896 22-Aug-22 30-Nov-22 18,756.10 CN3948664 AUSTRALIAN NATIONAL UNIVERSITY Staff Training 0042009125 27-Feb-23 31-Dec-24 279,735.60 CN3920628 AUSTRALIAN NETWORK ON DISABILITY Australian Network on Disability Membership 0041014273 14-Jun-23 14-Jun-23 14,500.00 CN39318953 AUXIOM PTY LTD AUXLAW Probity Advisory Services 0042009052 19-Dec-22 30-Jun-23 22,284.00 CN3912106 AVIAIR PTY LTD T/AS SLINGAIR PTY LT	CN3907852	AUSTRALIAN INSTITUTE OF MANAGEMENT	Staff Training	0041013855	5-Sep-22	8-Sep-22	23,500.00
CN3967004 AUSTRALIAN INSTITUTE OF MANAGEMENT Graduate Training 0041014235 22-May-23 26-May-23 20,982.82 CN3954271 AUSTRALIAN LOCAL GOVERNMENT ASSOCIA Sponsorship 0041014155 13-Jun-23 15-Jun-23 30,800.00 CN3961545 AUSTRALIAN LOCAL GOVERNMENT ASSOCIA Event Management 0041014202 30-Apr-23 31-Jun-23 352,000.00 CN3919893 AUSTRALIAN NATIONAL UNIVERSITY Research Services 0041013896 22-Aug-22 30-Nov-22 18,756.10 CN3948664 AUSTRALIAN NATIONAL UNIVERSITY Staff Training 0042009125 27-Feb-23 31-Dec-24 279,735.60 CN3971495 Australian National University Professional Training Course 0041014273 14-Jun-23 14,500.00 CN3920628 AUSTRALIAN NETWORK ON DISABILITY Australian Network on Disability Membership 0041013893 20-Oct-22 30-Jun-23 12,705.00 CN393163 AUXIOM PTY LTD AUXLAW Probity Advisory Services 0042009052 19-Dec-22 30-Jun-23 12,705.00 CN3918993 AVENTEGGE PTY LTD Conference Attendances 0	CN3942507	AUSTRALIAN INSTITUTE OF MANAGEMENT	AIM Time Management Training	0041014074	9-Feb-23	9-Feb-23	11,726.00
CN3954271 AUSTRALIAN LOCAL GOVERNMENT ASSOCIA Sponsorship 0041014155 13-Jun-23 15-Jun-23 30,800.00	CN3961544	AUSTRALIAN INSTITUTE OF MANAGEMENT	Education and Training Services	0042009198	24-Feb-23	30-Jun-23	30,000.04
CN3961545 AUSTRALIAN LOCAL GOVERNMENT ASSOCIA Event Manangement 0041014202 30-Apr-23 19-Jun-23 352,000.00 CN3919893 AUSTRALIAN NATIONAL UNIVERSITY Research Services 0041013896 22-Aug-22 30-Nov-22 18,756.10 CN3948664 AUSTRALIAN NATIONAL UNIVERSITY Staff Training 0042009125 27-Feb-23 31-Dec-24 279,735.60 CN3971495 Australian National University Professional Training Course 0041014273 14-Jun-23 14-Jun-23 14-500.00 CN3920628 AUSTRALIAN NETWORK ON DISABILITY Australian Network on Disability Membership 00410139399 20-Oct-22 30-Jun-23 12,705.00 CN3939163 AUXIOM PTY LTD AUXLAW Probity Advisory Services 0042009052 19-Dec-22 30-Jun-23 22,284.00 CN3918953 AVENTEDGE PTY LTD Conference Attendances 0041013910 29-Nov-22 1-Dec-22 17,875.00 CN3912105 AVIAIR PTY LTD T/AS SLINGAIR PTY LT Remote Air Services Subsidy - Region 2 0041013873 1-Sep-22 31-Aug-24 4,711,799.00 CN39312106 AVIAIR PTY LTD T/AS SLINGAIR	CN3967004	AUSTRALIAN INSTITUTE OF MANAGEMENT	Graduate Training	0041014235	22-May-23	26-May-23	20,982.82
CN3919893 AUSTRALIAN NATIONAL UNIVERSITY Research Services 0041013896 22-Aug-22 30-Nov-22 18,756.10 CN3948664 AUSTRALIAN NATIONAL UNIVERSITY Staff Training 0042009125 27-Feb-23 31-Dec-24 279,735.60 CN3971495 Australian National University Professional Training Course 0041014273 14-Jun-23 14-Jun-23 14,500.00 CN3920628 AUSTRALIAN NETWORK ON DISABILITY Australian Network on Disability Membership 0041013939 20-Oct-22 30-Jun-23 12,705.00 CN3939163 AUXIOM PTY LTD AUXLAW Probity Advisory Services 0042009052 19-Dec-22 30-Jun-23 22,284.00 CN3918953 AVENTEDGE PTY LTD Conference Attendances 0041013910 29-Nov-22 1-Dec-22 17,875.00 CN3912105 AVIAIR PTY LTD T/AS SLINGAIR PTY LT Remote Air Services Subsidy - Region 2 0041013873 1-Sep-22 31-Aug-24 4,711,799.00 CN3912106 AVIAIR PTY LTD T/AS SLINGAIR PTY LT Remote Air Services Subsidy - Region 1 0041013872 1-Sep-22 31-Aug-24 4,711,799.00 CN3963266 AVOCA PAI	CN3954271	AUSTRALIAN LOCAL GOVERNMENT ASSOCIA	Sponsorship	0041014155	13-Jun-23	15-Jun-23	30,800.00
CN3948664 AUSTRALIAN NATIONAL UNIVERSITY Staff Training 0042009125 27-Feb-23 31-Dec-24 279,735.60 CN3971495 Australian National University Professional Training Course 0041014273 14-Jun-23 14-Jun-23 14,500.00 CN3920628 AUSTRALIAN NETWORK ON DISABILITY Australian Network on Disability Membership 0041013939 20-Oct-22 30-Jun-23 12,705.00 CN3939163 AUXIOM PTY LTD AUXLAW Probity Advisory Services 0042009052 19-Dec-22 30-Jun-23 22,284.00 CN3918953 AVENTEDGE PTY LTD Conference Attendances 0041013910 29-Nov-22 1-Dec-22 17,875.00 CN3912105 AVIAIR PTY LTD T/AS SLINGAIR PTY LT Remote Air Services Subsidy - Region 2 0041013873 1-Sep-22 31-Aug-24 4,711,799.00 CN3912106 AVIAIR PTY LTD T/AS SLINGAIR PTY LT Remote Air Services Subsidy - Region 1 0041013872 1-Sep-22 31-Aug-24 4,711,799.00 CN3963266 AVOCA PAINTING Painting Services 0041014224 5-May-23 20-Jun-23 61,440.00 CN39345910 Axiell Pty Ltd	CN3961545	AUSTRALIAN LOCAL GOVERNMENT ASSOCIA	Event Manangement	0041014202	30-Apr-23	19-Jun-23	352,000.00
CN3971495 Australian National University Professional Training Course 0041014273 14-Jun-23 12-Jun-23 12-Jun-23 </td <td>CN3919893</td> <td>AUSTRALIAN NATIONAL UNIVERSITY</td> <td>Research Services</td> <td>0041013896</td> <td>22-Aug-22</td> <td>30-Nov-22</td> <td>18,756.10</td>	CN3919893	AUSTRALIAN NATIONAL UNIVERSITY	Research Services	0041013896	22-Aug-22	30-Nov-22	18,756.10
CN3920628 AUSTRALIAN NETWORK ON DISABILITY Australian Network on Disability Membership 0041013939 20-Oct-22 30-Jun-23 12,705.00 CN3939163 AUXIOM PTY LTD AUXLAW Probity Advisory Services 0042009052 19-Dec-22 30-Jun-23 22,284.00 CN3918953 AVENTEDGE PTY LTD Conference Attendances 0041013910 29-Nov-22 1-Dec-22 17,875.00 CN3912105 AVIAIR PTY LTD T/AS SLINGAIR PTY LT Remote Air Services Subsidy - Region 2 0041013873 1-Sep-22 31-Aug-24 4,711,799.00 CN3912106 AVIAIR PTY LTD T/AS SLINGAIR PTY LT Remote Air Services Subsidy - Region 1 0041013872 1-Sep-22 31-Aug-24 3,363,528.00 CN3963266 AVOCA PAINTING Painting Services 0041014224 5-May-23 20-Jun-23 61,440.00 CN3945910 Axiell Pty Ltd Software Maintenance and Support 0041014111 1-Mar-23 29-Feb-24 26,853.20 CN3939160 BARDACH PTY LTD IT Contractor 0042009056 15-Dec-22 30-Jun-23 63,888.00 CN3943949 BARDACH PTY LTD Contractor	CN3948664	AUSTRALIAN NATIONAL UNIVERSITY	Staff Training	0042009125	27-Feb-23	31-Dec-24	279,735.60
CN3939163 AUXIOM PTY LTD AUXLAW Probity Advisory Services 0042009052 19-Dec-22 30-Jun-23 22,284.00 CN3918953 AVENTEDGE PTY LTD Conference Attendances 0041013910 29-Nov-22 1-Dec-22 17,875.00 CN3912105 AVIAIR PTY LTD T/AS SLINGAIR PTY LT Remote Air Services Subsidy - Region 2 0041013873 1-Sep-22 31-Aug-24 4,711,799.00 CN3912106 AVIAIR PTY LTD T/AS SLINGAIR PTY LT Remote Air Services Subsidy - Region 1 0041013872 1-Sep-22 31-Aug-24 3,363,592.00 CN3963266 AVOCA PAINTING Painting Services 0041014224 5-May-23 20-Jun-23 61,440.00 CN3945910 Axiell Pty Ltd Software Maintenance and Support 0041014111 1-Mar-23 29-Feb-24 26,853.20 CN3939160 BARDACH PTY LTD IT Contractor 0042009056 15-Dec-22 30-Jun-23 63,888.00 CN3943949 BARDACH PTY LTD Contractor 0042009099 1-Feb-23 15-Nov-23 105,240.00 CN3978466 BARKLY REGIONAL ARTS INC Licenced Artwork 0041014322 6-	CN3971495	Australian National University	Professional Training Course	0041014273	14-Jun-23	14-Jun-23	14,500.00
CN3918953 AVENTEDGE PTY LTD Conference Attendances 0041013910 29-Nov-22 1-Dec-22 17,875.00 CN3912105 AVIAIR PTY LTD T/AS SLINGAIR PTY LT Remote Air Services Subsidy - Region 2 0041013873 1-Sep-22 31-Aug-24 4,711,799.00 CN3912106 AVIAIR PTY LTD T/AS SLINGAIR PTY LT Remote Air Services Subsidy - Region 1 0041013872 1-Sep-22 31-Aug-24 3,363,528.00 CN3963266 AVOCA PAINTING Painting Services 0041014224 5-May-23 20-Jun-23 61,440.00 CN3945910 Axiell Pty Ltd Software Maintenance and Support 0041014111 1-Mar-23 29-Feb-24 26,853.20 CN3939160 BARDACH PTY LTD IT Contractor 0042009056 15-Dec-22 30-Jun-23 63,888.00 CN3943949 BARDACH PTY LTD Contractor 0042009099 1-Feb-23 15-Nov-23 105,240.00 CN3978466 BARKLY REGIONAL ARTS INC Licenced Artwork 0041014322 6-Jun-23 6-Dec-29 11,110.00	CN3920628	AUSTRALIAN NETWORK ON DISABILITY	Australian Network on Disability Membership	0041013939	20-Oct-22	30-Jun-23	12,705.00
CN3918953 AVENTEDGE PTY LTD Conference Attendances 0041013910 29-Nov-22 1-Dec-22 17,875.00 CN3912105 AVIAIR PTY LTD T/AS SLINGAIR PTY LT Remote Air Services Subsidy - Region 2 0041013873 1-Sep-22 31-Aug-24 4,711,799.00 CN3912106 AVIAIR PTY LTD T/AS SLINGAIR PTY LT Remote Air Services Subsidy - Region 1 0041013872 1-Sep-22 31-Aug-24 3,363,528.00 CN3963266 AVOCA PAINTING Painting Services 0041014224 5-May-23 20-Jun-23 61,440.00 CN3945910 Axiell Pty Ltd Software Maintenance and Support 0041014111 1-Mar-23 29-Feb-24 26,853.20 CN3939160 BARDACH PTY LTD IT Contractor 0042009056 15-Dec-22 30-Jun-23 63,888.00 CN3943949 BARDACH PTY LTD Contractor 0042009099 1-Feb-23 15-Nov-23 105,240.00 CN3978466 BARKLY REGIONAL ARTS INC Licenced Artwork 0041014322 6-Jun-23 6-Dec-29 11,110.00	CN3939163	AUXIOM PTY LTD AUXLAW	Probity Advisory Services	0042009052	19-Dec-22	30-Jun-23	22,284.00
CN3912106 AVIAIR PTY LTD T/AS SLINGAIR PTY LT Remote Air Services Subsidy - Region 1 0041013872 1-Sep-22 31-Aug-24 3,363,528.00 CN3963266 AVOCA PAINTING Painting Services 0041014224 5-May-23 20-Jun-23 61,440.00 CN3945910 Axiell Pty Ltd Software Maintenance and Support 0041014111 1-Mar-23 29-Feb-24 26,853.20 CN3939160 BARDACH PTY LTD IT Contractor 0042009056 15-Dec-22 30-Jun-23 63,888.00 CN3943949 BARDACH PTY LTD Contractor 0042009099 1-Feb-23 15-Nov-23 105,240.00 CN3978466 BARKLY REGIONAL ARTS INC Licenced Artwork 0041014322 6-Jun-23 6-Dec-29 11,110.00	CN3918953	AVENTEDGE PTY LTD	Conference Attendances	0041013910	29-Nov-22	1-Dec-22	17,875.00
CN3963266 AVOCA PAINTING Painting Services 004101424 5-May-23 20-Jun-23 61,440.00 CN3945910 Axiell Pty Ltd Software Maintenance and Support 0041014111 1-Mar-23 29-Feb-24 26,853.20 CN3939160 BARDACH PTY LTD IT Contractor 0042009056 15-Dec-22 30-Jun-23 63,888.00 CN3943949 BARDACH PTY LTD Contractor 0042009099 1-Feb-23 15-Nov-23 105,240.00 CN3978466 BARKLY REGIONAL ARTS INC Licenced Artwork 0041014322 6-Jun-23 6-Dec-29 11,110.00	CN3912105	AVIAIR PTY LTD T/AS SLINGAIR PTY LT	Remote Air Services Subsidy - Region 2	0041013873	1-Sep-22	31-Aug-24	4,711,799.00
CN3963266 AVOCA PAINTING Painting Services 0041014224 5-May-23 20-Jun-23 61,440.00 CN3945910 Axiell Pty Ltd Software Maintenance and Support 0041014111 1-Mar-23 29-Feb-24 26,853.20 CN3939160 BARDACH PTY LTD IT Contractor 0042009056 15-Dec-22 30-Jun-23 63,888.00 CN3943949 BARDACH PTY LTD Contractor 0042009099 1-Feb-23 15-Nov-23 105,240.00 CN3978466 BARKLY REGIONAL ARTS INC Licenced Artwork 0041014322 6-Jun-23 6-Dec-29 11,110.00	CN3912106	AVIAIR PTY LTD T/AS SLINGAIR PTY LT	Remote Air Services Subsidy - Region 1	0041013872	1-Sep-22	31-Aug-24	3,363,528.00
CN3939160 BARDACH PTY LTD IT Contractor 0042009056 15-Dec-22 30-Jun-23 63,888.00 CN3943949 BARDACH PTY LTD Contractor 0042009099 1-Feb-23 15-Nov-23 105,240.00 CN3978466 BARKLY REGIONAL ARTS INC Licenced Artwork 0041014322 6-Jun-23 6-Dec-29 11,110.00	CN3963266	AVOCA PAINTING	Painting Services	0041014224	5-May-23		61,440.00
CN3943949 BARDACH PTY LTD Contractor 0042009099 1-Feb-23 15-Nov-23 105,240.00 CN3978466 BARKLY REGIONAL ARTS INC Licenced Artwork 0041014322 6-Jun-23 6-Dec-29 11,110.00	CN3945910	Axiell Pty Ltd	Software Maintenance and Support	0041014111	1-Mar-23	29-Feb-24	26,853.20
CN3978466 BARKLY REGIONAL ARTS INC Licenced Artwork 0041014322 6-Jun-23 6-Dec-29 11,110.00	CN3939160	BARDACH PTY LTD	IT Contractor	0042009056	15-Dec-22	30-Jun-23	63,888.00
CN3978466 BARKLY REGIONAL ARTS INC Licenced Artwork 0041014322 6-Jun-23 6-Dec-29 11,110.00	CN3943949	BARDACH PTY LTD	Contractor	0042009099	1-Feb-23	15-Nov-23	105,240.00
CN3894444 BARRINGTON TRAINING SERVICES PTY LI Staff Training 0041013793 18-Jul-22 30-Jun-23 33,880.00	CN3978466	BARKLY REGIONAL ARTS INC	Licenced Artwork	0041014322	6-Jun-23	6-Dec-29	11,110.00
	CN3894444	BARRINGTON TRAINING SERVICES PTY LI	Staff Training	0041013793	18-Jul-22	30-Jun-23	33,880.00

2022-23	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CN3924323	BELGIAN ROAD SAFETY INSTITUTE	Australian Participation in E-Survey of Road User Attitudes	0041013943	18-Oct-22	30-Jun-23	16,000.00
CN3994566	Bellgrove Advisory Pty Ltd	Supporting review of 2032 Games Brisbane Arena Joint Business Case	0041014400	13-Jun-23	31-Dec-23	56,496.00
CN3920630	BELLLCHAMBERSBARRETT PTY LTD	Internal Audit Services 2022-23	0042008946	6-Oct-22	30-Sep-23	338,000.00
CN3950141	BIBIANA ANDERSON	Allied Health Services	0041014141	3-Mar-23	30-Jun-24	96,600.00
CN3978483	BIG DINGO MEDIA PTY LTD	e-Learning Modules	0041014316	7-Jun-23	6-Sep-23	20,169.60
CN3939137	BIO-RAD LABORATORIES	Medical Equipment	0041014072	10-Jan-23	30-Jun-23	16,142.00
CN3907853	BIS OXFORD ECONOMICS	Cost Index Updates 2022-23	0042008847	16-Aug-22	31-Dec-22	111,430.00
CN3932151	BIS OXFORD ECONOMICS	Cost Estimation Review	0042009025	26-Oct-22	31-May-23	260,000.00
CN3931164	BLISS MEDIA PTY LTD	Software Development	0042009014	17-Nov-22	17-Nov-23	140,008.00
CN3927566	BLUE CRAB INVESTMENTS PTY LTD T/A GREGORY CI MAINTENANCE	Property Repairs and Maintenance	0042008976	7-Nov-22	22-Jun-23	85,441.00
CN3959753	BLUE CRAB INVESTMENTS PTY LTD T/A GREGORY CI MAINTENANCE	Public Amenities	0041014207	3-Apr-23	30-Jun-23	125,118.00
CN3991457	Вох	Software Licence	0041014372	28-Jun-23	28-Jun-24	48,614.42
CN3934038	BRADLEY RAYMOND STRINGER T/A LEADERSHIP ANALYTICAL TECHNICAL	Emergency Management Review	0041014033	2-Jan-23	31-Mar-23	55,000.00
CN3912096	BRITTANY WEAVER AUSTRALIAN MEDICAL	Provision of Locum Doctors	0041013879	18-Oct-22	15-Nov-22	46,500.00
CN3884434	C.I TOURISM ASSOCIATION INC	Tourism Promotion Services	0041013714	1-Jul-22	30-Jun-23	366,200.00
CN3912110	CALLEO RESOURCING PTY LTD	Contractor	0042008879	21-Sep-22	22-Mar-24	232,000.00
CN3934050	CALLEO RESOURCING PTY LTD	Contractor	0042009035	6-Dec-22	30-Jun-23	90,855.19
CN3951718	CALLEO RESOURCING PTY LTD	Contractor	0042009149	20-Mar-23	19-Mar-24	610,000.00
CN3902313	CALLIDA PTY LTD	Development of Costing Model	0042008812	1-Aug-22	28-Jun-24	543,525.00
CN3907504	CALLIDA PTY LTD	Service Delivery Support	0042008842	4-Jul-22	31-Dec-22	222,017.78
CN3907507	CALLIDA PTY LTD	Business Review Services	0042008845	15-Aug-22	31-May-24	197,775.00
CN3908957	CALLIDA PTY LTD	Quality Assurance Services	0042008859	17-Aug-22	30-Jun-23	166,350.00
CN3926162	CALLIDA PTY LTD	Independent Review Services	0042008971	1-Nov-22	23-Dec-22	133,040.00
CN3932576	CALLIDA PTY LTD	Cost Recovery Review	0042009021	5-Dec-22	30-Jun-23	221,212.00
CN3932584	CALLIDA PTY LTD	Program Assessment Advice	0042009016	28-Nov-22	30-Jun-23	76,936.60
CN3905421	CANBERRA CONSULTING PTY LTD	Contractor	0042008834	1-Aug-22	30-Jun-23	167,042.00
CN3934056	CANBERRA REX HOTEL	Venue Hire	0041014023	6-Dec-22	6-Dec-22	13,297.00
CN3959760	CANON AUSTRALIA PTY LTD	Canon Printer/Scanner	0041014197	6-Apr-23	20-Jun-28	22,343.25
CN3924319	CANPRINT COMMUNICATIONS P/L	Printing	0041013946	23-Oct-22	25-Oct-22	17,699.00
CN3927579	CANPRINT COMMUNICATIONS P/L	Printing	0041013982	14-Oct-22	25-Oct-22	13,002.00
CN3977496	CANPRINT COMMUNICATIONS P/L	Printing	0041014285	1-May-23	9-May-23	13,860.00
CN3963274	CANPRINT COMMUNICATIONS PTY LTD T/A CANBERRA MAILING & ENVELOPES	Mailing Services	0041014221	3-Apr-23	30-Jun-23	27,874.00
CN3944402	CAPITAL ANALYTICS PTY LTD	Software Licences	0041014102	20-Dec-22	30-Jun-23	56,236.84
CN3915116	CAPITAL RECRUIT PTY LTD	Placement Fee	0042008889	7-Sep-22	26-Sep-22	21,525.66
CN3950170	CAPITAL RECRUIT PTY LTD	Contractor	0042009114	20-Feb-23	19-Feb-24	266,005.74
CN3968821	CAPITAL RECRUIT PTY LTD	Contractor Services	0042009240	15-May-23	15-Nov-23	83,160.00
CN3978478	CAPITAL RECRUIT PTY LTD	Recruitment Services	0042009306	7-Jun-23	6-Jun-24	18,880.11
CN3965451	CAPITAL TRAINING PTY LIMITED CAPITAL TRAINING COLLEGE	Learning and Development	0041014230	8-May-23	30-Jun-23	20,075.00
CN3977473	CAPITAL WAY INTERIORS PTY LTD RAY NGAI	Kitchen Refurbishment Works - Christmas Isla	nd 0041014301	15-Jun-23	30-Jun-23	36,684.00
CN3951708	CARER SOLUTIONS PTY LTD	Prov. of Payroll Services	0041014150	6-Mar-23	31-Dec-23	182,416.56
CN3934042	CASA LEISURE PTY LTD	Accessibility Support Equipment	0041014026	16-Dec-22	22-Jun-23	11,500.00
CN3977481	CATHERINE BISHOP	Assessment of Location Offset	0041014312	17-May-23	30-Jun-23	14,520.00
CN3899090	CBIT DIGITAL FORENSICS SERVICES	Software Support Services	0042008799	15-Jul-22	15-Jan-23	276,848.00
CN3951719	CBR RECRUITMENT PTY LTD	Recruitment Services	0042009143	6-Mar-23	30-Apr-23	16,691.40
CN3957044	CBR RECRUITMENT PTY LTD	Scribing Services	0042009177	6-Apr-23	30-Jun-23	11,315.70
CN3963271	CBR RECRUITMENT PTY LTD	Scribing services	0042009209	28-Oct-22	28-Oct-22	10,395.00
CN3977478	CBR RECRUITMENT PTY LTD	Recruit and Search Services	0042009294	20-Jun-23	31-Jul-23	14,404.50
CN3977491	CBR RECRUITMENT PTY LTD	Recruitment Support Services	0042009282	15-Jun-23	30-Jul-23	13,513.50

2022-23	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CN3920636	CCH Australia Limited	Subscriptions	0041013920	10-Oct-22	9-Oct-23	28,132.50
CN3912109	CENTRE ASIA PACIFIC AVIATION P/L	Data Subscription	0041013882	1-Oct-22	30-Sep-23	25,135.00
CN3903444	Centre for Inclusive Design	Accessibility Testing Services	0042008824	29-Jul-22	15-Jan-23	50,756.00
CN3968810	CFC HOLDINGS PTY LTD	Purchase of Tele Handler	0041014240	15-May-23	30-Jun-23	166,634.00
CN3899084	Challis & Company Pty Limited	Executive Recruitment Services	0042008793	15-Jul-22	17-Jul-24	180,000.00
CN3935753	CHANDLER MACLEOD GROUP LIMITED	Contractor	0042009044	12-Dec-22	11-Mar-23	65,796.24
CN3907859	CHARTAIR PTY LTD	Remote Air Services Subsidy - Region 9	0041013858	1-Sep-22	31-Aug-24	8,953,707.37
CN3908960	CHARTAIR PTY LTD	Remote Air Services Subsidy - Regions 7F, 7 and 8	0041013870	1-Oct-22	30-Sep-24	5,047,776.83
CN3959767	CHARTER MARINE	Weed Management	0041014191	18-Apr-23	30-Jun-23	15,000.00
CN3907857	Charthel Developments Pty Ltd	Property Lease	0041013861	1-Aug-22	31-Jul-27	589,882.00
CN3919885	CHES POWER GROUP PTY LTD	Generator Repairs and Maintenance	0041013926	6-Oct-22	29-Jun-23	81,323.08
CN3935756	CHORUS CALL AUSTRALIA PTY LTD	Teleconferencing	0041014040	1-Jan-23	31-Dec-23	35,000.00
CN3975264	CHRISTIAN BAILEY AGENCIES	KAVHA Pavers	0041014298	19-Jun-23	20-Jun-23	49,968.75
CN3975270	CHRISTIAN BAILEY AGENCIES	Concrete Pavers	0041014287	13-Jun-23	30-Jun-23	49,968.75
CN3902298	CHRISTMAS ISLAND COMMUNITY RADIO	Emergency Broadcasting	0041013816	25-Jul-22	30-Jun-23	10,556.00
CN3929033	CHRISTMAS ISLAND ENGINEERING & MAINTENANCE PTY LTD	Generator Repairs and Maintenance	0041013998	18-Nov-22	30-Jun-23	17,820.00
CN3950143	CHRISTMAS ISLAND ENGINEERING & MAINTENANCE PTY LTD	Plant Repairs and Maintenance	0041014139	10-Mar-23	2-Jun-23	82,160.00
CN3950149	CHRISTMAS ISLAND ENGINEERING & MAINTENANCE PTY LTD	Plant Repairs and Maintenance	0041014124	22-Feb-23	30-Jun-23	67,990.00
CN3961535	CHRISTMAS ISLAND ENGINEERING & MAINTENANCE PTY LTD	Safety barrier maintenance	0041014215	21-Apr-23	30-Jun-23	150,370.00
CN3924384	CI MAINTENANCE SERVICES PTY LTD	Earthworks and Electrical Maintenance	0042008958	26-Oct-22	30-Nov-22	65,580.00
CN3978470	CI MAINTENANCE SERVICES PTY LTD	Re wiriring for lighting	0041014319	1-Apr-23	31-May-23	10,208.00
CN3943947	Civica Pty Ltd	2022-23 Public Lending Right Survey	0041014091	19-Dec-22	30-Jun-23	13,310.00
CN3988537	CLARE GARDINER-BARNES	Independent reviewer	0041014360	15-May-23	29-Sep-23	92,460.00
CN3952566	COCOS (K) ISLANDS SHIRE COUNCIL	Fisheries management services	0041014156	14-Mar-23	14-Mar-24	308,166.00
CN3907499	COCOS (KEELING) ISLANDS SHIRE	2022-23 Supplementay Road Funding Cocos (Keeling) Islands	0041013848	17-Aug-22	30-Jun-23	200,000.00
CN3912104	COCOS (KEELING) ISLANDS SHIRE COUNCIL	Coastal Erosion Repair	0041013874	26-Aug-22	31-Dec-22	156,775.00
CN3931161	COCOS (KEELING) ISLANDS SHIRE COUNCIL	Coastal Erosion Repairs	0041014010	28-Nov-22	30-Jun-23	253,739.00
CN3957040	COCOS (KEELING) ISLANDS SHIRE COUNCIL	Road works	0041014182	3-Apr-23	30-Jun-23	274,326.00
CN3970942	COCOS (KEELING) ISLANDS SHIRE COUNCIL	Environmental management	0041014265	26-May-23	30-Jun-23	187,000.00
CN3890860	Cocos (Keeling) Islands Tourism	Tourism Promotion Services	0041013770	1-Jul-22	30-Jun-23	322,250.00
CN3932570	COCOS COMMUNICATIONS AND IT PTY LTD	Digital Broadcasting Equipment	0041014020	30-Nov-22	30-Jun-23	814,789.78
CN3924314	COCOS ISLANDS CO-OPERATIVE SOCIETY CATERING DIVISION	Property Repairs and Maintenance	0041013944	17-Oct-22	30-Dec-22	24,630.00
CN3926157	COCOS ISLANDS CO-OPERATIVE SOCIETY CATERING DIVISION	Property Repairs and Maintenance	0041013979	14-Nov-22	30-Dec-22	22,570.00
CN3932574	COCOS ISLANDS CO-OPERATIVE SOCIETY CATERING DIVISION	Property Repairs and Maintenance	0041014014	12-Dec-22	30-Jun-23	25,850.00
CN3955759	COCOS ISLANDS CO-OPERATIVE SOCIETY CATERING DIVISION	Joinery Services	0041014171	17-Apr-23	30-Jun-23	22,950.00
CN3981452	COMBINED SKILLS TRAINING ASSOCIATIO	Electrical Shock Training	0041014328	26-Jun-23	30-Sep-23	20,245.00
CN3959776	COMMITTEE FOR ECONOMIC DEVELOPMENT OF AUSTRALIA (CEDA)	CEDA membership renewal	0041014204	30-Apr-23	30-Apr-24	11,440.00
CN3959777	COMMITTEE FOR ECONOMIC DEVELOPMENT OF AUSTRALIA (CEDA)	CEDA Membership	0041014203	1-Jun-23	31-May-24	11,440.00
CN3968803	COMMITTEE FOR ECONOMIC DEVELOPMENT OF AUSTRALIA (CEDA)	CEDA Membership	0041014250	1-Jun-23	31-May-24	11,440.00
CN3932585	COMMONWEALTH SUPERANNUATION CORPARA	Superannuation Administration	0041014011	13-Sep-22	30-Jun-23	307,291.00
CN3931173	COMPAS PTY LTD	Contractor	0042009009	1-Jan-23	31-Dec-23	344,256.00
CN3939157	COMPAS PTY LTD	Contractor services	0042009059	16-Jan-23	30-Jun-23	77,211.20
CN3931168	CONFERENCE AND EDUCATION MANAGEMENT	Sponsorships	0041014004	23-Nov-22	24-Nov-22	27,500.00
CN3924381	CONRAD GARGETT GROUP PTY LTD	Heritage Management Strategy	0041013976	31-Oct-22	30-Jun-23	13,700.00
CN3908766	CORDELTA PTY. LTD.	Procurement Advisory Services	0042008856	25-Aug-22	30-Sep-23	179,600.00
CN3926160	CORDELTA PTY. LTD.	Contractor	0042008972	7-Nov-22	30-Jun-24	492,328.00
CN3915119	CPA AUSTRALIA	Staff Training	0041013886	15-Aug-22	31-Oct-22	20,000.00
CN3961542	CreatEve Pty Ltd	Assessment of Location Offset	0041014213	17-Apr-23	30-Jun-23	13,750.00
CN3950148	CSIRO-WILDLIFE AND ECOLOGY	Supply Chain Resiliency Modelling Project	0041014131	6-Feb-23	30-Jun-24	3,800,000.00

CR9509543	2022-23	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CASESTREES CYCLORIC CONSTRUCTIONS PTY ITD Property Reparts and Maintenance COLORISCOTT 23 - 24 - 22 30 - 10 - 22	CN3965443	CSO Group Pty Ltd	IT Software	0042009222	18-May-23	17-May-24	42,676.00
CASSISTIZED Property Restoration Octobal Construct	CN3950151	CUMMINS SOUTH PACIFIC PTY LTD TRADING AS CUMMINIS	Plant Repairs and Maintenance	0041014119	15-Feb-23	31-Oct-23	238,841.66
CR3919397	CN3915089	CYCLONIC CONSTRUCTIONS PTY LTD	Property Repairs and Maintenance	0042008907	23-Sep-22	23-Jun-23	289,651.00
CR39370509 DATAPS ITD Microsoft Volume Sourcing (VSAS) DATAPS ITD Microsoft Volume Sourcing (VSAS) DATAPS ITD DATAPS ITD Microsoft Volume Sourcing (VSAS) DATAPS ITD DA	CN3961532	CYCLONIC CONSTRUCTIONS PTY LTD	Property Restoration	0041014217	28-Apr-23	30-Jun-23	198,840.00
CRA951111 DATAPS ITD Microsoft Volume Sourcing (VSAS) DAVEQUERRY 1-14-12 3-14-13 3-16-13 3-16-13 3-17-13 3	CN3918937	DATA ANALYSIS AUSTRALIA	Statistical Analysis	0041013909	12-Sep-22	30-Jun-23	26,400.00
CN3915113 DATAMS ITD	CN3907509	DATA#3 LTD	Wireless Access Points	0042008848	22-Aug-22	21-Aug-25	252,497.96
CN3939496 DATARS ITO	CN3915111	DATA#3 LTD	Microsoft Volume Sourcing (VSA5)	0042008897	1-Jul-22	30-Jun-25	1,600,364.06
CNS204397 DATA93 TD CONTRICTOR CONTR	CN3915113	DATA#3 LTD	Microsoft Volume Sourcing (VSA5)	0042008893	1-Jul-22	30-Jun-25	5,179,028.60
CN3920406 DATABA ITD	CN3918943	DATA#3 LTD	Software Licences	0042008925	1-Oct-22	30-Sep-23	528,746.05
National Content National Co	CN3924397	DATA#3 LTD	Software Licences	0042008961	30-Oct-22	30-Oct-23	13,276.26
Name	CN3924406	DATA#3 LTD	Contractor	0042008950	31-Oct-22	30-Jun-23	218,768.00
Daraya ITD	CN3929042	DATA#3 LTD	Microsoft License Power Apps	0042009005	14-Nov-22	30-Jun-25	62,096.10
INSPITED INTERPRET 1947-1951 1947-	CN3939154	DATA#3 LTD	Video Conferencing	0042009062	16-Dec-22	15-Dec-25	2,552,210.61
CASA-12-15 DATABLE TO IT Software 0.042009279 23-Mar-2 3 22-Mar-2 4 (5.05.00	CN3939159	DATA#3 LTD	Database Upgrade	0041014059	1-Jan-23	30-Jun-25	389,816.93
CN3955444 DATABAT ITD	CN3940664	DATA#3 LTD	ICT Services	0042009071	9-Jan-23	30-Jun-23	61,826.86
CASPO72586 DATABATTD	CN3942506	DATA#3 LTD	IT Software	0042009079	23-Mar-23	22-Mar-24	18,700.00
NAST7494 DATABLITD Articulate software 0.04101.4396 19-Jun-23 2-Jun-24 10.908.48 NAST7494 DAVID PUMPS Remediation of Shaugher Bay Sea Wall 0.04101.4392 26-Jun-23 26-Jun-23 30-Jun-23 137,830.00 NAST849508 DAVID PUMPS Electrical Equipment 0.04101.4109 3-feb-23 30-Jun-23 137,830.00 NAST849508 DAVID PUMPS DAVID PUMPS DAVID PUMPS 0.04101.4395 15-Jun-23 13,783.00 NAST849508 DECISIVE PUBLISHING PTY LTD Subscriptions 0.04101.3866 1.5ep-22 1.5ep-23 18,975.00 NAST8494 DELIAISTRALIA PTY LIMITED IT Hardware Support 0.04101.4391 10-May-23 1.5ep-23 118,975.00 NASS15104 DELIAISTRALIA PTY LIMITED Program implementation Services 0.04101.4391 1.5ep-22 3.5ep-23 118,775.00 NASS15104 DELIAISTRALIA PTY LIMITED Program implementation Services 0.04101.6391 1.5ep-22 3.5ep-23 118,775.00 NASS15104 DELIDITET TOUGHE TOHMATSU Financial Advisory Services 0.042009033 1.5ep-22 3.5ep-23 118,775.00 NASS15104 DELIDITET TOUGHE TOHMATSU Software Licenses 0.042009033 1.5ep-22 3.5ep-23 118,775.00 NASS15409 DELIDITET TOUGHE TOHMATSU Software Licenses 0.042009034 29-Jun-23 28-Jun-24 450,660.04 NASS15409 DELIDITET TOUGHE TOHMATSU Lease Rental Valuation 0.04200914 29-Jun-23 28-Jun-24 450,660.04 NASS15409 DEPARTMENT OF PORES PRECINCTS AND RE Provision of 30 Intraoral Scanner 0.04101.4162 21-Mar-23 30-Jun-23 22-457.44 NASS15409 DEPARTMENT OF PORES PRECINCTS AND RE Project Management 0.04101.4162 21-Mar-23 30-Jun-23 22-457.44 NASS15404 DEPARTMENT OF PORES PRECINCTS AND RE Project Management 0.04101.4162 21-Mar-23 30-Jun-23 42-457.44 NASS15404 DEPARTMENT OF PORES PRECINCTS AND RE Project Management 0.04101.4162 3-Jun-24 30-Jun-23 42-457.44 NASS15404 DEPARTMENT OF PORES PRECINCTS AND RE Project Management 0.04101.4162 3-Jun-22 30-Jun-23 42-457.44 NASS15404 DEPARTMENT OF PORES PRECINCTS AND RE Project Management 0.04	CN3965444	DATA#3 LTD	Software	0042009221	1-May-23	30-Apr-24	67,650.00
CN3994565 DAVID EVANS Remediation of Staughter Bay Sea Wall 0041014392 26-Jun-22 28-feb-25 665,621.75 CN3849508 DAVIS MARE ELECTRICAL SQUITIONS PTY Electrical Equipment 0041014109 3-feb-22 30-Jun-23 137,830.00 CN3904570 DBD Firm Services Pty Ltd Application Assessment Services 004101495 16-Jun-23 15-Sep-23 11,880.00 CN3906769 DECISIVE PUBLISHING PTY LTD Subscriptions 0041013866 1-Sep-22 1-Sep-23 11,875.00 CN3965449 DELI AUSTRALIA PTY LIMITED IT Hardwarf Support 0041014251 10-May-23 28-Jup-24 13,178.00 CN39550510 DELOITIE TOUCHE TOHMATSU Program Implementation Services 0041019031 1-Sep-22 31-Sep-23 11,87,155.00 CN3967005 DELOITIE TOUCHE TOHMATSU CIT Services 00420090323 1-Dec.22 30-Sep-23 118,715.00 CN397005 DELOITIE TOUCHE TOHMATSU CIT Services 00420090328 16-May-23 30-Jun-23 24,200.00 CN3978479 DELOITIE TOUCHE TOHMATSU Software Licenses 00420090320 25-Jun-23 28-Jun-24 45,0600.00 CN3981443 DELOITIE TOUCHE TOHMATSU Lease Rental Valuation 0042009317 26-May-23 31-Jul-23 15-Support 15-Sep-24	CN3972586	DATA#3 LTD	CISCO Licenses	0042009266	1-Jun-23	1-Jun-24	45,016.22
DANIS HART ELECTRICAL SOLUTIONS PTY Electrical Equipment Odd 1014109 3-Feb 23 30-Jun 23 137,830.00 CN3994570 DBB Film Services Pty LtD Application Assessment Services Odd 101495 16-Jun 23 15-Sep 23 11,890.00 CN3908769 DECISIVE PUBLISHING PTY LTD Subscriptions Odd 1014281 10-May-13 12-Sep 23 11,875.00 CN3965449 DELI AUSTRALIA PTY LIMITED IT Hardware Support Odd 1014281 10-May-13 22-Apr-24 13,176.00 CN3995100 DELOITITE TOUCHE TOMMATSU Program Implementation Services Odd 1003901 1.Sep 22 33-Jul-23 34,755.01 CN3997005 DELOITITE TOUCHE TOMMATSU Financial Advisory Services Odd 2009033 1-Dec-22 33-Jul-23 32-Jun 24 CN39970405 DELOITITE TOUCHE TOMMATSU Services Odd 2009033 1-Dec-22 33-Jul-23 32-Jun 24 CN3997047 DELOITITE TOUCHE TOMMATSU Software Licenses Odd 20090340 22-Jun-23 32-Jun 24 CN39981497 DELOITITE TOUCHE TOMMATSU Lease Rental Valuation Odd 2009314 22-Jun-23 33-Jul-23 36-Jun 24 CN39981497 DELOITITE TOUCHE TOMMATSU Lease Rental Valuation Odd 2009314 22-Jun-23 33-Jul-23 36-Jun 24 CN39981497 DELOITITE TOUCHE TOMMATSU Lease Rental Valuation Odd 2009314 22-Jun-23 33-Jul-23 36-Jun 24 CN39981497 DELOITITE TOUCHE TOMMATSU Lease Rental Valuation Odd 2009314 22-Jun-23 33-Jul-23 36-Jun 24 CN39981497 DEPARTMENT OF FOREIGN AFEAIS & TRA Residential Lease - Jun 24 20-Jun 24 CN39981497 DEPARTMENT OF FOREIGN AFEAIS & TRA Residential Lease - Jun 24 CN39981497 DEPARTMENT OF FOREIGN AFEAIS & TRA Residential Lease - Jun 24 CN39981499 DEPARTMENT OF FOREIGN AFEAIS & TRA Residential Lease - Jun 24 CN39981499 DEPARTMENT OF FOREIGN AFEAIS & TRA Residential Lease - Jun 24 CN39981499 DEPARTMENT OF FOREIGN AFEAIS & TRA Residential Lease - Jun 24 CN39981499 DEPARTMENT OF FOREIGN AFEAIS & TRA Residential Lease - Jun 24 CN39981499 DEPARTMENT OF FOREIGN AFEAIS & TRA CN39981490 DEPARTMENT OF FOREIGN AFEAIS & TRA CN39981490 DEPAR	CN3977494	DATA#3 LTD	Articulate software	0041014296	19-Jun-23	2-Jun-24	10,908.43
DR398470 DB Film Services Pty Ltd Application Assessment Services Ox10014395 16-lun-23 15-Sep-23 11,880,00 DECISIVE PUBLISHING PTY ITD Subscriptions Ox100113866 15-Sep-23 11,887,50 Ox109876349 DELOITE TOUCHE TOHNATSU If Hardware Support Ox10014231 10-May-23 28-Apr-24 13,178,00 Ox1395104 DELOITE TOUCHE TOHNATSU Program Implementation Services Ox1003033 1-Sep-22 31-lul-23 1,745,511.92 Ox109303 DELOITE TOUCHE TOHNATSU Financial Advisory Services Ox12009033 1-Sep-22 31-lul-23 1,745,511.92 Ox10930705 DELOITE TOUCHE TOHNATSU CIT Services Ox12009033 1-Sep-22 31-lul-23 24,200.00 Ox10930705 DELOITE TOUCHE TOHNATSU CIT Services Ox12009033 1-Sep-23 18,178,00 Ox10930705 DELOITE TOUCHE TOHNATSU CIT Services Ox12009034 29-lun-23 28-lun-24 40,600.00 Ox10930705 DELOITE TOUCHE TOHNATSU Death Services Ox12009034 29-lun-23 28-lun-24 40,600.00 Ox10930705 DELOITE TOUCHE TOHNATSU Death Services Ox10090304 29-lun-23 28-lun-24 0x1090000 Ox1093070 DELOITE TOUCHE TOHNATSU Death Services Ox10090370 26-May-23 31-lul-23 0x1000000 Ox1093070 DEPARTMENT OF GREIGN AFFAIRS & TRA Residential Lease - Jakarta (Indonesia) Ox1000000 DEPARTMENT OF GREIGN AFFAIRS & TRA Residential Lease - Jakarta (Indonesia) Ox10000000 Ox10930700 DEPARTMENT OF GREIGN AFFAIRS & TRA Residential Lease - Jakarta (Indonesia) Ox1000000 Ox10000000 DEPARTMENT OF GREIGN AFFAIRS & TRA Residential Lease - Jakarta (Indonesia) Ox10000000 Ox100000000 DEPARTMENT OF GREIGN AFFAIRS & TRA Residential Lease - Jakarta (Indonesia) Ox1000000000000000000000000000000000000	CN3994565	DAVID EVANS	Remediation of Slaughter Bay Sea Wall	0041014392	26-Jun-23	28-Feb-25	665,621.75
Name	CN3945908	DAVIS HART ELECTRICAL SOLUTIONS PTY	Electrical Equipment	0041014109	3-Feb-23	30-Jun-23	137,830.00
CN3955494 DEL AUSTRALLA PY LUMITED IT Hardware Support 0041014231 10-May-23 28-Apr-24 13.178.00 CN3915104 DELOITTE TOUCHE TOHMATSU Program Implementation Services 0041013901 1-5ep-22 31-Jul-23 1,745,511.92 CN3934052 DELOITTE TOUCHE TOHMATSU ICT Services 0042009033 1-Dec-22 30-5ep-23 118.718.00 CN3976705 DELOITTE TOUCHE TOHMATSU ICT Services 0042009324 15-May-23 30-Jun-23 24,200.00 CN3918419 DELOITTE TOUCHE TOHMATSU Lease Rental Valuation 0042009304 29-Jun-23 28-Jun-24 450,660.04 CN3938419 DELOITTE TOUCHE TOHMATSU Lease Rental Valuation 0042009317 26-May-23 31-Jul-23 165,000.00 CN3938420 DELOITTE TOUCHE TOHMATSU Lease Rental Valuation 0042009317 26-May-23 31-Jul-23 165,000.00 CN39363894 DEPARTMENT OF FOREIGN AFFAIRS & TRA Residential Lease - Jakarta (Indonesia) 0041014824 28-Jun-23 27-Jun-24 85,000.00 CN3905390 DEPARTMENT OF FOREIGN AFFAIRS & TRA Residential Lease - Jakarta (Indonesia) 0041014834 28-Jun-23 27-Jun-24 800,000.00 CN3905300 DEPARTMENT OF IOBS PRECINCTS AND RE Project Management 0041014229 6-Apr-23 30-Jun-24 300,000.00 CN3905300 DEPARTMENT OF IOBS PRECINCTS AND RE Project Management 0041014034 13-Dec-22 13-Dec-22 10,171.00 CN390300 DEP RECRUITMENT SERVICES Contractor 0042008804 1-Aug-22 24-Mar-23 200,000.00 CN390300 DEP RECRUITMENT SERVICES Placement Fee 0042008807 25-Jul-22 30-Aug-22 14,815.17 CN393548 DEP RECRUITMENT SERVICES Contractor 0042009195 19-Apr-23 26-Jun-24 135,000.00 CN3905546 DIALOG PEY L'ED I/A DIALOG INFORMATION TECHNOLOGY Contractor 0042009195 19-Apr-23 26-Jun-24 135,000.00 CN3905546 DIALOG PEY L'ID TI/A DIALOG INFORMATION TECHNOLOGY Contractor 004200920 15-May-23 30-Jun-23 4,850.00 CN3905546 DIALOG PEY L'ID TI/A DIALOG INFORMATION TECHNOLOGY Contractor 0042009320 15-May-23 30-Jun-23 4,650.00 CN3905060 DEP RECRUITMENT SERVICES Contractor 0042	CN3994570	DBD Film Services Pty Ltd	Application Assessment Services	0041014395	16-Jun-23	15-Sep-23	11,880.00
CN3915104 DELOITTE TOUCHE TOHMATSU Program implementation Services O041013901 1-5ep-22 31-Jul-23 1,745,511.92 CN3967005 DELOITTE TOUCHE TOHMATSU Financial Advisors O04200933 1-Dec-22 30-Sep-23 118,718.00 CN3967005 DELOITTE TOUCHE TOHMATSU CIT Services O042009328 16-May-23 30-Jun-23 24,200.00 CN3978479 DELOITTE TOUCHE TOHMATSU Lease Rental Valuation O042009317 26-May-23 31-Jul-23 24,200.00 CN3958457 DENTSPLY SIRONA PTY LTD GINO SERRETT Provision of 3D Intraoral Scanner O041014162 21-Mar-23 30-Jun-23 62,457.44 CN39884257 DENTSPLY SIRONA PTY LTD GINO SERRETT Provision of 3D Intraoral Scanner O041014162 21-Mar-23 30-Jun-23 62,457.44 CN3985439 DEPARTMENT OF FOREION AFFAIRS & TRA Residential Lease - Jakarta (Indonesia) O04101429 6-Apr-23 30-Jun-24 85,000.00 CN3907002 DEPT OF PARLIAMENTARY SERVICES Catering Services O041013851 17-Aug-22 17-Aug-22 10,171.00 CN3907003 DEPT OF PARLIAMENTARY SERVICES Catering Services O041013851 17-Aug-22 17-Aug-22 17,710.86 CN3902305 DEP RECRUITMENT SERVICES Contractor O042008804 1-Aug-22 24-Mar-23 20,000.00 CN3907302 DEP PECRUITMENT SERVICES Contractor O042008804 1-Aug-22 24-Mar-23 20,000.00 CN3907548 DEP RECRUITMENT SERVICES Contractor O042009019 5-Dec-22 5-May-23 90,000.00 CN39075548 DEP RECRUITMENT SERVICES Contractor O042009019 5-Dec-22 5-May-23 90,000.00 CN39075549 DEP RECRUITMENT SERVICES Contractor O042009019 5-Dec-22 5-May-23 30,000.00 CN3907555 DEP RECRUITMENT SERVICES Contractor O042009019 5-Dec-22 5-May-23 30,000.00 CN3907554 DEP RECRUITMENT SERVICES Contractor O042009019 5-Dec-22 5-May-23 30,000.00 CN3907555 DEP RECRUITMENT SERVICES Contractor O042009019 5-Dec-22 5-May-23 30,000.00 CN3907555 DEP RECRUITMENT SERVICES Contractor O042009019 5-Dec-22 5-May-23 30,000.00 CN39075640 DIALE ALL ALL ALL ALL ALL ALL ALL ALL ALL	CN3908769	DECISIVE PUBLISHING PTY LTD	Subscriptions	0041013866	1-Sep-22	1-Sep-23	18,975.00
CN39784052 DELOITTE TOUCHE TOHMATSU Financial Advisory Services O042009328 1-0-0-22 30-5ep-23 118,18.00 CN3978479 DELOITTE TOUCHE TOHMATSU Software Licenses O0420093204 29-Jun-23 28-Jun-24 450,660.04 CN3978479 DELOITTE TOUCHE TOHMATSU Lease Rental Valuation O042009317 26-May-23 33-Jun-23 165,000.00 CN3978479 DELOITTE TOUCHE TOHMATSU Lease Rental Valuation O042009317 26-May-23 33-Jun-23 165,000.00 CN3954257 DENTSPLY SIROMA PIV LTD GINO SERRETT Provision of 3D Intraoral Scanner O041014162 21-Mar-23 30-Jun-24 85,000.00 CN3907879 DEPARTMENT OF JORS PRECINCTS AND RE Project Management O04101429 6-Apr-23 30-Jun-24 85,000.00 CN3907502 DEPARTMENT OF JORS PRECINCTS AND RE Project Management O04101429 6-Apr-23 30-Jun-24 85,000.00 CN3907502 DEPT OF PARLIAMENTARY SERVICES Catering Services O041014381 17-Aug-22 17-Aug-22 10,171.00 CN394048 DEPARTMENT OF JORS PRECINCTS AND RE Project Management O041014034 13-Dec-22 13-Dec-22 15,703.86 CN3902305 DEP RECRUITMENT SERVICES Contractors O042008807 25-Jul-22 30-Jun-24 30-Ju	CN3965449	DELL AUSTRALIA PTY LIMITED	IT Hardware Support	0041014231	10-May-23	28-Apr-24	13,178.00
CN3976705 DELOITTE TOUCHE TOHMATSU Software Licenses 0042009328 16-May-23 30-Jun-23 24,200.00	CN3915104	DELOITTE TOUCHE TOHMATSU	Program Implementation Services.	0041013901	1-Sep-22	31-Jul-23	1,745,511.92
CN3978479 DELOTITE TOUCHE TOHMATSU	CN3934052	DELOITTE TOUCHE TOHMATSU	Financial Advisory Services	0042009033	1-Dec-22	30-Sep-23	118,718.00
CA13981443 DELOITTE TOUCHE TOHMATSU Lease Rental Valuation DeLOITTE TOUCHE TOHMATSU 1.5,000.00 CN3954257 DENTSPLY SIRONA PTY LTD GINO SERRETT Provision of 3D Intraoral Scanner 0.041014162 21Mar-23 30-Jun-23 62.457.44 CN3983894 DEPARTMENT OF FOREIGN AFFAIRS & TRA Residential Lease - Jakarta (Indonesia) 0.041014348 28-Jun-23 27-Jun-24 85,000.00 CN39056439 DEPARTMENT OF POREIGN AFFAIRS & TRA Residential Lease - Jakarta (Indonesia) 0.041014229 6-Apr-23 30-Jun-24 300,000.00 CN39056439 DEPARTMENT OF JOBS PRECINCTS AND RE Project Management 0.041014229 6-Apr-23 30-Jun-24 300,000.00 CN39056430 DEPARTMENT OF JOBS PRECINCTS AND RE Project Management 0.041014034 13-Dec-22 13-Dec-22 15,703.86 CN3902305 DEP RECRUITMENT SERVICES Contractors 0.042008807 25-Jul-22 30-Jul-24 20-Jul-24 CN3902306 DEP RECRUITMENT SERVICES Placement Fee 0.042008807 25-Jul-22 30-Jul-24 20-Jul-24 CN39032578 DEP RECRUITMENT SERVICES Contractor 0.04200919 5-Dec-22 5-May-23 90,000.00 CN39067006 DEP RECRUITMENT SERVICES COntractor 0.04200919 5-Dec-22 5-May-23 90,000.00 CN39067006 DEP RECRUITMENT SERVICES CONTractor 0.04200919 5-Dec-22 5-May-23 30,000.00 CN3906275 DEP RECRUITMENT SERVICES CONTractor 0.04200919 5-Dec-22 5-May-23 31,500.00 CN3906275 DEP RECRUITMENT SERVICES CONTractor 0.042009320 15-Mar-23 22-Mar-23 15,000.00 CN39059752 DIGITAL SURVEYING SOLUTIONS Land Survey 0.041014208 20-Apr-23 30-Jun-23 14,695.00 CN39059752 DIGITAL SURVEYING SOLUTIONS Land Survey 0.041014208 20-Apr-23 30-Jun-23 14,695.00 CN39058659 DIRECT COMMUNICATIONS PTY LTD Telecommunications Equipment 0.041013871 22-Aug-22 31-Jun-23 13,597.90 CN3905876 DIRECT COMMUNICATIONS PTY LTD Telecommunications Equipment 0.041014038 24-Mar-23 36-Dec-22 40-Jun-23 36,550.00 CN3905866 DR PAUL TAYLOR DEPORTS DERVICES 0.041014039 28-Feb-23 28-Mar-23	CN3967005	DELOITTE TOUCHE TOHMATSU	ICT Services	0042009228	16-May-23	30-Jun-23	24,200.00
CA3954257 DENTSPLY SIRONA PTY LTD GINO SERRETT Provision of 3D Intraoral Scanner 0041014162 21-Mar-23 30-Jun-23 62,457.44	CN3978479	DELOITTE TOUCHE TOHMATSU	Software Licenses	0042009304	29-Jun-23	28-Jun-24	450,660.04
CN3983894 DEPARTMENT OF FOREIGN AFFAIRS & TRA Residential Lease - Jakarta (Indonesia) O041014348 28-Jun-23 27-Jun-24 85,000.00	CN3981443	DELOITTE TOUCHE TOHMATSU	Lease Rental Valuation	0042009317	26-May-23	31-Jul-23	165,000.00
CR3965439 DEPARTMENT OF JOBS PRECINCTS AND RE	CN3954257	DENTSPLY SIRONA PTY LTD GINO SERRETT	Provision of 3D Intraoral Scanner	0041014162	21-Mar-23	30-Jun-23	62,457.44
CN3907502 DEPT OF PARLIAMENTARY SERVICES Catering Services O041013851 17-Aug-22 17-Aug-22 10,171.00	CN3983894	DEPARTMENT OF FOREIGN AFFAIRS & TRA	Residential Lease - Jakarta (Indonesia)	0041014348	28-Jun-23	27-Jun-24	85,000.00
CN3934048 DESIGN TASMANIA LIMITED Venue Hire 004104034 13-Dec-22 13-Dec-22 15,703.86 CN3902305 DFP RECRUITMENT SERVICES CONTractors 0042008807 1-Aug-22 24-Mar-23 20,000.00 CN3902308 DFP RECRUITMENT SERVICES Placement Fee 0042008807 25-Jul-22 30-Aug-22 14,815.17 CN3932578 DFP RECRUITMENT SERVICES CONTractor 004200919 5-Dec-22 5-May-23 90,000.00 CN3961548 DFP RECRUITMENT SERVICES CONTractor 0042009195 19-Apr-23 26-Jan-24 135,000.00 CN3967006 DFP RECRUITMENT SERVICES CONTractor 0042009226 18-May-23 31-Jul-23 30,000.00 CN3967006 DFP RECRUITMENT SERVICES CONTractor 0042009320 15-Mar-23 22-Mar-23 15,000.00 CN3966275 DFP RECRUITMENT SERVICES Scribe Services 0042009320 15-Mar-23 22-Mar-23 15,000.00 CN3905426 DIALOG PTY LTD T/A DIALOG INFORMATION TECHNOLOGY CONTractor 0042008839 15-Aug-22 21-Nov-23 363,792.00 CN3959752 DIGITAL SURVEYING SOLUTIONS Land Survey 0041014208 20-Apr-23 30-Jul-23 16,515.00 CN3968464 DIGITAL TRANSFORMATION AGENCY Software Licences 0041013977 30-Jul-22 30-Jul-23 16,515.00 CN3908959 DIRECT COMMUNICATIONS PTY LTD Telecommunications Equipment 0041013871 22-Aug-22 31-Oct-22 13,379.97 CN3934040 DR MYRA PATRICIA BROWN Provision of Locum Doctors 0041014028 24-Mar-23 28-Apr-23 36,500.00 CN3931162 DR PAUL TAYLOR Locum Dentist Services 0041014006 3-Feb-23 24-Mar-23 28-Jul-23 46,040.00 CN3935746 DR QUET FUI HO Provision of Locum Doctors 0041014208 23-Feb-23 24-Mar-23 28-Jul-23 49,200.00 CN3935746 DR QUET FUI HO Provision of Locum Doctors 0041014039 28-Feb-23 28-Mar-23 46,040.00 CN3935746 DR QUET FUI HO Provision of Locum Doctors 0041014039 28-Feb-23 28-Mar-23 46,040.00 CN3935746 DR QUET FUI HO Provision of Locum Doctors 0041014039 28-Feb-23 28-Mar-23 46,040.00 CN3935746 DR QUET FUI HO Provision of Locum Doctors 0041014039 28-Feb-23 28-Mar-23	CN3965439	DEPARTMENT OF JOBS PRECINCTS AND RE	Project Management	0041014229	6-Apr-23	30-Jun-24	300,000.00
CN3934048 DESIGN TASMANIA LIMITED Venue Hire 004104034 13-Dec-22 13-Dec-22 15,703.86 CN3902305 DFP RECRUITMENT SERVICES CONTractors 0042008807 1-Aug-22 24-Mar-23 20,000.00 CN3902308 DFP RECRUITMENT SERVICES Placement Fee 0042008807 25-Jul-22 30-Aug-22 14,815.17 CN3932578 DFP RECRUITMENT SERVICES CONTractor 004200919 5-Dec-22 5-May-23 90,000.00 CN3961548 DFP RECRUITMENT SERVICES CONTractor 0042009195 19-Apr-23 26-Jan-24 135,000.00 CN3967006 DFP RECRUITMENT SERVICES CONTractor 0042009226 18-May-23 31-Jul-23 30,000.00 CN3967006 DFP RECRUITMENT SERVICES CONTractor 0042009320 15-Mar-23 22-Mar-23 15,000.00 CN3966275 DFP RECRUITMENT SERVICES Scribe Services 0042009320 15-Mar-23 22-Mar-23 15,000.00 CN3905426 DIALOG PTY LTD T/A DIALOG INFORMATION TECHNOLOGY CONTractor 0042008839 15-Aug-22 21-Nov-23 363,792.00 CN3959752 DIGITAL SURVEYING SOLUTIONS Land Survey 0041014208 20-Apr-23 30-Jul-23 16,515.00 CN3968464 DIGITAL TRANSFORMATION AGENCY Software Licences 0041013977 30-Jul-22 30-Jul-23 16,515.00 CN3908959 DIRECT COMMUNICATIONS PTY LTD Telecommunications Equipment 0041013871 22-Aug-22 31-Oct-22 13,379.97 CN3934040 DR MYRA PATRICIA BROWN Provision of Locum Doctors 0041014028 24-Mar-23 28-Apr-23 36,500.00 CN3931162 DR PAUL TAYLOR Locum Dentist Services 0041014006 3-Feb-23 24-Mar-23 28-Jul-23 46,040.00 CN3935746 DR QUET FUI HO Provision of Locum Doctors 0041014208 23-Feb-23 24-Mar-23 28-Jul-23 49,200.00 CN3935746 DR QUET FUI HO Provision of Locum Doctors 0041014039 28-Feb-23 28-Mar-23 46,040.00 CN3935746 DR QUET FUI HO Provision of Locum Doctors 0041014039 28-Feb-23 28-Mar-23 46,040.00 CN3935746 DR QUET FUI HO Provision of Locum Doctors 0041014039 28-Feb-23 28-Mar-23 46,040.00 CN3935746 DR QUET FUI HO Provision of Locum Doctors 0041014039 28-Feb-23 28-Mar-23	CN3907502	DEPT OF PARLIAMENTARY SERVICES	Catering Services	0041013851	17-Aug-22	17-Aug-22	10,171.00
CN3902308 DFP RECRUITMENT SERVICES Placement Fee 0042008807 25-Jul-22 30-Aug-22 14,815.17	CN3934048	DESIGN TASMANIA LIMITED	Venue Hire	0041014034		13-Dec-22	15,703.86
CN3932578 DFP RECRUITMENT SERVICES Contractor 004200919 5-Dec-22 5-May-23 90,000.00 CN3961548 DFP RECRUITMENT SERVICES Contractor 0042009195 19-Apr-23 26-Jan-24 135,000.00 CN3967006 DFP RECRUITMENT SERVICES Contractor 0042009320 18-May-23 31-Jul-23 30,000.00 CN3968275 DFP RECRUITMENT SERVICES Scribe Services 0042009320 15-May-23 22-May-23 15,000.00 CN3905426 DIALOG PTY LTD T/A DIALOG INFORMATION TECHNOLOGY Contractor 0042008839 15-Aug-22 15-Nov-23 363,792.00 CN3995752 DIGITAL SURVEYING SOLUTIONS Land Survey 0041014208 20-Apr-23 30-Jun-23 14,695.00 CN39086164 DIGITAL TRANSFORMATION AGENCY Software Licences 0041013972 30-Jul-22 30-Jun-23 14,695.00 CN3908959 DIRECT COMMUNICATIONS PTY LTD Telecommunications Equipment 0041013972 30-Jul-22 30-Jul-22 315,515.06 CN3915085 DR PAUL TAYLOR Provision of Locum Doctors 0041014028 24-Mar-23	CN3902305	DFP RECRUITMENT SERVICES	Contractors	0042008804	1-Aug-22	24-Mar-23	200,000.00
CN3961548 DFP RECRUITMENT SERVICES Contractor 0042009195 19-Apr-23 26-Jan-24 135,000.00 CN3967006 DFP RECRUITMENT SERVICES Contractor 0042009226 18-May-23 31-Jul-23 30,000.00 CN3965426 DIALOG PTY LTD T/A DIALOG INFORMATION TECHNOLOGY Contractor 0042008330 15-Mar-23 22-Mar-23 15,000.00 CN3959752 DIGITAL SURVEYING SOLUTIONS Land Survey 0041014208 20-Apr-23 30-Jun-23 16,695.00 CN3926164 DIGITAL TRANSFORMATION AGENCY Software Licences 0041013972 30-Jul-22 30-Jun-23 16,515.06 CN3908959 DIRECT COMMUNICATIONS PTL TD Telecommunications Equipment 0041013871 22-Aug-22 31-Jun-23 16,515.06 CN3934040 DR MYRA PATRICIA BROWN Provision of Locum Doctors 0041014028 24-Mar-23 28-Apr-23 36,500.00 CN3915085 DR PAUL TAYLOR Provision of Locum Dentist 0041014006 3-Feb-22 2-Dec-22 46,040.00 CN3931162 DR PAUL TAYLOR LOCUM DENTIST SERVICES 0041014030 3-Feb-23	CN3902308	DFP RECRUITMENT SERVICES	Placement Fee	0042008807	25-Jul-22	30-Aug-22	14,815.17
CN3967006 DFP RECRUITMENT SERVICES Contractor 0042009226 18-May-23 31-Jul-23 30,000.00 CN3986275 DFP RECRUITMENT SERVICES Scribe Services 0042009320 15-Mar-23 22-Mar-23 15,000.00 CN3905426 DIALOG PTY LTD T/A DIALOG INFORMATION TECHNOLOGY Contractor 0042008839 15-Mag-22 15-Nov-23 363,792.00 CN3959752 DIGITAL SURVEYING SOLUTIONS Land Survey 0041014208 20-Apr-23 30-Jul-23 16,595.00 CN3908164 DIGITAL TRANSFORMATION AGENCY Software Licences 0041013972 30-Jul-23 30-Jul-23 16,515.06 CN3908959 DIRECT COMMUNICATIONS PTY LTD Telecommunications Equipment 0041013871 22-Aug-22 31-Oct-22 13,379.97 CN3934040 DR MYRA PATRICIA BROWN Provision of Locum Dectors 0041014028 24-Mar-23 28-Apr-23 36,500.00 CN3915085 DR PAUL TAYLOR Locum Dentist Services 0041014028 24-Mar-23 28-Mor-23 46,040.00 CN396896 DR PAUL TAYLOR LOCUM DENTIST SERVICES 004101423 16-Jun-23 <td>CN3932578</td> <td>DFP RECRUITMENT SERVICES</td> <td>Contractor</td> <td>0042009019</td> <td>5-Dec-22</td> <td>5-May-23</td> <td>90,000.00</td>	CN3932578	DFP RECRUITMENT SERVICES	Contractor	0042009019	5-Dec-22	5-May-23	90,000.00
CN3986275 DFP RECRUITMENT SERVICES Scribe Services 0042009320 15-Mar-23 22-Mar-23 15,000.00 CN3905426 DIALOG PTY LTD T/A DIALOG INFORMATION TECHNOLOGY Contractor 0042008839 15-Aug-22 15-Nov-23 363,792.00 CN3959752 DIGITAL SURVEYING SOLUTIONS Land Survey 0041014208 20-Apr-23 30-Jun-23 14,695.00 CN3926164 DIGITAL TRANSFORMATION AGENCY Software Licences 0041013972 30-Jun-22 30-Jun-23 16,515.06 CN39308959 DIRCCT COMMUNICATIONS PTY LTD Telecommunications Equipment 0041013871 22-Aug-22 31-Oct-22 13,379.97 CN3934040 DR MYRA PATRICIA BROWN Provision of Locum Doctors 0041014028 24-Mar-23 28-Apr-23 36,500.00 CN3915085 DR PAUL TAYLOR Provision of Locum Dentist 0041013902 19-Sep-22 9-Dec-22 46,040.00 CN3936806 DR PAUL TAYLOR LOCUM DENTIST SERVICES 0041014006 3-Feb-23 24-Mar-23 28-Jul-23 49,215.00 CN3935746 DR QUET FUI HO Prosvision of Locum Doctors 00	CN3961548	DFP RECRUITMENT SERVICES	Contractor	0042009195	19-Apr-23	26-Jan-24	135,000.00
CN3986275 DFP RECRUITMENT SERVICES Scribe Services 0042009320 15-Mar-23 22-Mar-23 15,000.00 CN3905426 DIALOG PTY LTD T/A DIALOG INFORMATION TECHNOLOGY Contractor 0042008839 15-Aug-22 15-Nov-23 363,792.00 CN3959752 DIGITAL SURVEYING SOLUTIONS Land Survey 0041014208 20-Apr-23 30-Jun-23 14,695.00 CN3926164 DIGITAL TRANSFORMATION AGENCY Software Licences 0041013972 30-Jun-22 30-Jun-23 16,515.06 CN39308959 DIRCCT COMMUNICATIONS PTY LTD Telecommunications Equipment 0041013871 22-Aug-22 31-Oct-22 13,379.97 CN3934040 DR MYRA PATRICIA BROWN Provision of Locum Doctors 0041014028 24-Mar-23 28-Apr-23 36,500.00 CN3915085 DR PAUL TAYLOR Provision of Locum Dentist 0041013902 19-Sep-22 9-Dec-22 46,040.00 CN3936806 DR PAUL TAYLOR LOCUM DENTIST SERVICES 0041014006 3-Feb-23 24-Mar-23 28-Jul-23 49,215.00 CN3935746 DR QUET FUI HO Prosvision of Locum Doctors 00	CN3967006	DFP RECRUITMENT SERVICES	Contractor	0042009226	18-May-23	31-Jul-23	30,000.00
CN3959752 DIGITAL SURVEYING SOLUTIONS Land Survey 0041014208 20-Apr-23 30-Jun-23 14,695.00 CN3926164 DIGITAL TRANSFORMATION AGENCY Software Licences 0041013972 30-Jun-23 30-Jun-23 16,515.06 CN3908959 DIRECT COMMUNICATIONS PTY LTD Telecommunications Equipment 0041013871 22-Aug-22 31-Oct-22 13,379.97 CN3934040 DR MYRA PATRICIA BROWN Provision of Locum Doctors 0041014028 24-Mar-23 28-Apr-23 36,500.00 CN3915085 DR PAUL TAYLOR Provision of Locum Dentist 0041013902 19-Sep-22 9-Dec-22 46,040.00 CN3931162 DR PAUL TAYLOR Locum Dentist Services 0041014006 3-Fep-23 28-Jul-23 58,657.00 CN3968806 DR PAUL TAYLOR LOCUM DENTIST SERVICES 0041014243 16-Jun-23 28-Jul-23 49,215.00 CN3935746 DR QUET FUI HO Prosvision of Locum Doctors 0041014039 28-Feb-23 28-Mar-23 47,000.00 CN3948658 DRONESEC PTY LTD Research and Analysis Services 0041014128 23-Feb-23	CN3986275	DFP RECRUITMENT SERVICES	Scribe Services	0042009320	15-Mar-23	22-Mar-23	15,000.00
CN3926164 DIGITAL TRANSFORMATION AGENCY Software Licences 0041013972 30-Jul-22 30-Jun-23 16,515.06 CN3908959 DIRECT COMMUNICATIONS PTY LTD Telecommunications Equipment 00410143871 22-Aug-22 31-Oct-22 13,379.97 CN3934040 DR MYRA PATRICIA BROWN Provision of Locum Doctors 0041014028 24-Mar-23 28-Apr-23 36,500.00 CN3915085 DR PAUL TAYLOR Provision of Locum Dentist 0041013902 19-Sep-22 46,040.00 CN3931162 DR PAUL TAYLOR Locum Dentist Services 0041014006 3-Feb-23 24-Mar-23 58,657.00 CN3968806 DR PAUL TAYLOR LOCUM DENTIST SERVICES 0041014243 16-Jun-23 28-Jul-23 49,215.00 CN3935746 DR QUET FUI HO Prosvision of Locum Doctors 0041014039 28-Feb-23 28-Mar-23 47,000.00 CN3948658 DRONESEC PTY LTD Research and Analysis Services 0041014128 23-Feb-23 31-Mar-23 46,200.00 CN3952567 DRUMSITE ELECTRICAL Electrical works 0041014151 6-Mar-23 30-May-23	CN3905426	DIALOG PTY LTD T/A DIALOG INFORMATION TECHNOLOGY	Contractor	0042008839	15-Aug-22	15-Nov-23	363,792.00
CN3926164 DIGITAL TRANSFORMATION AGENCY Software Licences 0041013972 30-Jul-22 30-Jun-23 16,515.06 CN3908959 DIRECT COMMUNICATIONS PTY LTD Telecommunications Equipment 0041014028 24-Mar-23 31-Oct-22 13,379.97 CN3934040 DR MYRA PATRICIA BROWN Provision of Locum Doctors 0041014028 24-Mar-23 28-Apr-23 36,500.00 CN3915085 DR PAUL TAYLOR Provision of Locum Dentist 0041013902 19-Sep-23 24-Mar-23 58,657.00 CN3931162 DR PAUL TAYLOR Locum Dentist Services 0041014006 3-Feb-23 24-Mar-23 58,657.00 CN3968806 DR PAUL TAYLOR LOCUM DENTIST SERVICES 0041014243 16-Jun-23 28-Jul-23 49,215.00 CN3935746 DR QUET FUI HO Prosvision of Locum Doctors 0041014039 28-Feb-23 28-Mar-23 47,000.00 CN3948658 DRONESEC PTY LTD Research and Analysis Services 0041014128 23-Feb-23 31-Mar-23 46,200.00 CN39952567 DRUMSITE ELECTRICAL Electrical works 0041014151 6-Mar-23	CN3959752	DIGITAL SURVEYING SOLUTIONS	Land Survey	0041014208	20-Apr-23	30-Jun-23	14,695.00
CN3934040 DR MYRA PATRICIA BROWN Provision of Locum Doctors 0041014028 24-Mar-23 28-Apr-23 36,500.00 CN3915085 DR PAUL TAYLOR Provison of Locum Dentist 0041013902 19-Sep-22 9-Dec-22 46,040.00 CN3931162 DR PAUL TAYLOR Locum Dentist Services 0041014006 3-Feb-23 24-Mar-23 58,657.00 CN3968806 DR PAUL TAYLOR LOCUM DENTIST SERVICES 0041014243 16-Jun-23 28-Jul-23 49,215.00 CN3935746 DR QUET FUI HO Prosvision of Locum Doctors 0041014039 28-Feb-23 28-Mar-23 47,000.00 CN3948658 DRONESEC PTY LTD Research and Analysis Services 0041014128 23-Feb-23 31-Mar-23 46,200.00 CN3952567 DRUMSITE ELECTRICAL Electrical works 0041014151 6-Mar-23 30-May-23 22,224.00 CN3899093 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008801 30-Jul-22 31-Aug-22 25,750.00 CN3903444 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008804 8-Aug-22 16-Sep-22	CN3926164	DIGITAL TRANSFORMATION AGENCY	Software Licences	0041013972	30-Jul-22	30-Jun-23	16,515.06
CN3934040 DR MYRA PATRICIA BROWN Provision of Locum Doctors 0041014028 24-Mar-23 28-Apr-23 36,500.00 CN3915085 DR PAUL TAYLOR Provison of Locum Dentist 0041013902 19-Sep-22 9-Dec-22 46,040.00 CN3931162 DR PAUL TAYLOR Locum Dentist Services 0041014006 3-Feb-23 24-Mar-23 58,657.00 CN3968806 DR PAUL TAYLOR LOCUM DENTIST SERVICES 0041014243 16-Jun-23 28-Jul-23 49,215.00 CN3935746 DR QUET FUI HO Prosvision of Locum Doctors 0041014039 28-Feb-23 28-Mar-23 47,000.00 CN3948658 DRONESEC PTY LTD Research and Analysis Services 0041014128 23-Feb-23 31-Mar-23 46,200.00 CN3952567 DRUMSITE ELECTRICAL Electrical works 0041014151 6-Mar-23 30-May-23 22,224.00 CN3899093 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008801 8-Aug-22 16-Sep-22 89,480.00 CN3915084 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008804 15-Sep-22 31-Jan-23	CN3908959	DIRECT COMMUNICATIONS PTY LTD	Telecommunications Equipment	0041013871	22-Aug-22	31-Oct-22	13,379.97
CN3931162 DR PAUL TAYLOR Locum Dentist Services 0041014006 3-Feb-23 24-Mar-23 58,657.00 CN3968806 DR PAUL TAYLOR LOCUM DENTIST SERVICES 0041014243 16-Jun-23 28-Jul-23 49,215.00 CN3935746 DR QUET FUI HO Prosvision of Locum Doctors 0041014039 28-Feb-23 28-Mar-23 47,000.00 CN3948658 DRONESEC PTY LTD Research and Analysis Services 0041014128 23-Feb-23 31-Mar-23 46,200.00 CN3952567 DRUMSITE ELECTRICAL Electrical works 0041014151 6-Mar-23 30-May-23 22,224.00 CN3899093 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008803 20-Jul-22 31-Aug-22 25,750.00 CN3903434 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008804 8-Aug-22 31-Jan-23 124,840.00 CN3915084 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008908 15-Sep-22 31-Jan-23 124,840.00	CN3934040	DR MYRA PATRICIA BROWN		0041014028		28-Apr-23	36,500.00
CN3931162 DR PAUL TAYLOR Locum Dentist Services 0041014006 3-Feb-23 24-Mar-23 58,657.00 CN3968806 DR PAUL TAYLOR LOCUM DENTIST SERVICES 0041014243 16-Jun-23 28-Jul-23 49,215.00 CN3935746 DR QUET FUI HO Prosvision of Locum Doctors 0041014039 28-Feb-23 28-Mar-23 47,000.00 CN3948658 DRONESEC PTY LTD Research and Analysis Services 0041014128 23-Feb-23 31-Mar-23 46,200.00 CN3952567 DRUMSITE ELECTRICAL Electrical works 0041014151 6-Mar-23 30-May-23 22,224.00 CN3899093 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008803 20-Jul-22 31-Aug-22 25,750.00 CN3903434 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008804 8-Aug-22 31-Jan-23 124,840.00 CN3915084 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008908 15-Sep-22 31-Jan-23 124,840.00	CN3915085	DR PAUL TAYLOR	Provison of Locum Dentist	0041013902	19-Sep-22	9-Dec-22	46,040.00
CN3968806 DR PAUL TAYLOR LOCUM DENTIST SERVICES 0041014243 16-Jun-23 28-Jul-23 49,215.00 CN3935746 DR QUET FUI HO Prosvision of Locum Doctors 0041014039 28-Feb-23 28-Mar-23 47,000.00 CN3948658 DRONESEC PTV LTD Research and Analysis Services 0041014128 23-Feb-23 31-Mar-23 46,200.00 CN3952567 DRUMSITE ELECTRICAL Electrical works 0041014151 6-Mar-23 30-May-23 22,224.00 CN3899093 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008803 20-Jul-22 31-Aug-22 25,750.00 CN3903434 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008814 8-Aug-22 16-Sep-22 89,480.00 CN3915084 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008908 15-Sep-22 31-Jan-23 124,840.00	CN3931162	DR PAUL TAYLOR	Locum Dentist Services	0041014006		24-Mar-23	58,657.00
CN3948658 DRONESEC PTY LTD Research and Analysis Services 0041014128 23-Feb-23 31-Mar-23 46,200.00 CN3952567 DRUMSITE ELECTRICAL Electrical works 0041014151 6-Mar-23 30-May-23 22,224.00 CN3899093 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008803 20-Jul-22 31-Aug-22 25,750.00 CN3903434 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008814 8-Aug-22 16-Sep-22 89,480.00 CN3915084 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008908 15-Sep-22 31-Jan-23 124,840.00	CN3968806	DR PAUL TAYLOR	LOCUM DENTIST SERVICES	0041014243	16-Jun-23	28-Jul-23	49,215.00
CN3948658 DRONESEC PTY LTD Research and Analysis Services 0041014128 23-Feb-23 31-Mar-23 46,200.00 CN3952567 DRUMSITE ELECTRICAL Electrical works 0041014151 6-Mar-23 30-May-23 22,224.00 CN3899093 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008803 20-Jul-22 31-Aug-22 25,750.00 CN3903434 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008814 8-Aug-22 16-Sep-22 89,480.00 CN3915084 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008908 15-Sep-22 31-Jan-23 124,840.00	CN3935746	DR QUET FUI HO	Prosvision of Locum Doctors	0041014039	28-Feb-23	28-Mar-23	47,000.00
CN3952567 DRUMSITE ELECTRICAL Electrical works 0041014151 6-Mar-23 30-May-23 22,224.00 CN3899093 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008803 20-Jul-22 31-Aug-22 25,750.00 CN3903434 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008814 8-Aug-22 16-Sep-22 89,480.00 CN3915084 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008908 15-Sep-22 31-Jan-23 124,840.00							·
CN3899093 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008803 20-Jul-22 31-Aug-22 25,750.00 CN3903434 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008814 8-Aug-22 16-Sep-22 89,480.00 CN3915084 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008908 15-Sep-22 31-Jan-23 124,840.00			•				
CN3903434 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008814 8-Aug-22 16-Sep-22 89,480.00 CN3915084 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008908 15-Sep-22 31-Jan-23 124,840.00							
CN3915084 DUNN INVESTMENTS (WA) PTY LTD Earthworks 0042008908 15-Sep-22 31-Jan-23 124,840.00							
		DUNN INVESTMENTS (WA) PTY LTD	Safety Barrier Maintenance				23,400.00

2022-23	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CN3959768	DUNN INVESTMENTS (WA) PTY LTD	Cleaning Services	0041014189	6-Apr-23	30-Jun-23	51,000.00
CN3977472	DUNN INVESTMENTS (WA) PTY LTD	Trenching work on Irvine Hill Final Section	0042009286	1-Jun-23	30-Jun-23	
CN3978467	DUNN INVESTMENTS (WA) PTY LTD	Trenching Works	0042009305	23-Jun-23	30-Jun-23	64,540.00
CN3977466	E & MJ ROSHER PTY LTD	Purchase of Ride on mower	0041014311	20-Jun-23	30-Jun-23	
CN3939147	EASY READ AUSTRALIA	Document accessability development	0041014069	21-Dec-22	31-Jan-23	
CN3948665	ECHO-1 PTY LTD	Records Digitisation Equipment	0041014127	20-Dec-22	20-Dec-22	·
CN3927563	ECOWISE AUSTRALIA PTY LTD	Water Infrastructure Maintenance	0041013991	10-Nov-22	30-Sep-23	
CN3924313	EDUCATION SERVICES AUSTRALIA LTD	School Library Survey	0041013947	6-Oct-22	30-Jun-23	
CN3916364	Elliott Gray	Contractor	0042008914	17-Oct-22	20-Oct-23	158,000.00
CN3952569	Elliott Gray	Labour Hire Staff	0042009154	27-Mar-23	22-Sep-23	173,800.00
CN3968837	ELYSIUM DIGITAL PTY LTD	Contractor Services	0042009233	15-May-23	15-Nov-23	79,200.00
CN3959778	EMM CONSULTING PTY LIMITED	Technical analysis	0042009184	17-Apr-23	31-Jul-23	188,931.60
CN3965447	EMPIREGROUP	Contractor	0042009218	15-May-23	15-Nov-23	
CN3943945	ENERGY SKILLS INTERNATIONAL PTY LTD ENERGY SKILLS SOLUTIONS	Staff Training	0041014095	27-Jan-23	28-Feb-23	17,172.00
CN3968807	ENGINEERING SUPPLIES (WA) PTY LTD	Engineering Spare Parts	0041014241	19-May-23	30-Jun-23	17,874.00
CN3899075	ENLIGHTEN LEADERSHIP	Staff Training	0041013801	10-Aug-22	30-Jun-23	37,730.00
CN3945916	ENVIRONMENTAL RESOURCES MANAGEMENT AUSTRALIA	Environmental Auditors	0041014106	29-Jan-23	29-Jan-24	429,000.00
CN3924393	EPI-USE AUSTRALIA PTY LIMITED	SAP Support Services 2022-2023	0042008965	1-Jul-22	30-Jun-23	571,472.00
CN3920195	ERNST & YOUNG	Stakeholder Engagement	0042008942	23-Aug-22	30-Nov-22	346,121.36
CN3936358	ERNST & YOUNG	Desk Top Freight Task Analysis	0042009051	7-Nov-22	18-Dec-22	132,300.00
CN3943954	ERNST & YOUNG	Development of Evaluation and Reporting Framework	0042009093	17-Oct-22	17-Mar-23	420,310.00
CN3950154	ERNST & YOUNG	Valuation Services	0042009146	1-Mar-23	29-Nov-24	220,000.00
CN3950157	ERNST & YOUNG	Valuation Services	0042009142	1-Mar-23	29-Nov-24	84,000.00
CN3954259	ERNST & YOUNG	Market research	0042009160	14-Mar-23	1-Jun-23	79,121.00
CN3959769	ERNST & YOUNG	Specialist tax advice	0042009194	20-Mar-23	30-Jun-23	65,000.00
CN3975280	ERNST & YOUNG	Procuring Gross Regional Product Estimates	0042009276	30-Jun-23	30-Jun-25	79,170.00
CN3915110	ESRI AUSTRALIA PTY LTD	IT Services	0042008898	13-Sep-22	5-Oct-22	22,000.00
CN3950160	ESRI AUSTRALIA PTY LTD	Staff Training	0041014140	2-Mar-23	30-Apr-23	14,476.00
CN3929043	ETHAN GROUP PTY LTD	Computer Equipment	0042009003	17-Nov-22	21-Dec-22	22,275.00
CN3903440	ETHAN INDIGENOUS PTY LTD	IT Equipment	0042008820	28-Jul-22	30-Jun-23	334,404.40
CN3939158	ETHAN INDIGENOUS PTY LTD	ICT Goods	0042009058	7-Dec-22	31-Jan-23	112,200.00
CN3965446	ETHAN INDIGENOUS PTY LTD	IT Hardware	0042009219	10-May-23	30-Jun-23	259,380.00
CN3968816	ETHAN INDIGENOUS PTY LTD	IT Goods	0042009241	19-May-23	30-Jun-23	
CN3978482	ETHAN INDIGENOUS PTY LTD	Computer equipment	0042009300	20-Jun-23	31-Aug-23	35,024.00
CN3931169	EVOLVE FM PTY LTD	Property Cost Benefit Analysis	0042009010	21-Nov-22	30-Nov-23	31,900.00
CN3942505	EXCEL CONSULTING SOLUTIONS PTY LIMI	Microsoft Power BI Training	0041014075	7-Mar-23	31-Dec-23	33,220.00
CN3950159	EXECUTIVE INTELLIGENCE GROUP	Recruitment Services	0042009140	15-Feb-23	30-Apr-23	71,500.00
CN3961539	EXECUTIVE INTELLIGENCE GROUP	Recruitment Services	0042009205	12-Apr-23	13-Apr-24	59,500.00
CN3932569	EYE CANDY ANIMATION	Prime Minister's Literary Awards Promotion	0042009022	19-Oct-22	31-Dec-22	18,756.22
CN3951707	F L COSTELLO & CO	Commercial Laundry Equipment	0041014152	13-Mar-23	30-Jun-23	62,000.00
CN3899091	FACE2FACE RECRUITMENT	Contractor	0042008800	18-Jul-22	30-Dec-22	68,000.00
CN3927573	FACE2FACE RECRUITMENT	Contractor	0042008981	16-Nov-22	7-Jan-24	180,000.00
CN3945912	FACE2FACE RECRUITMENT	Contractor	0042009108	30-Jan-23	30-Jun-24	450,122.00
CN3954267	FACE2FACE RECRUITMENT	Contractor	0042009158	27-Mar-23	22-Sep-23	77,000.00
CN3970954	FACE2FACE RECRUITMENT	Labour Hire Contract	0042009250	5-Jun-23	4-Jun-24	152,918.00
CN3988547	FACE2FACE RECRUITMENT	Provision of scribe/recruitment support service	es 0042009340	25-May-23	27-Jun-23	10,257.50
CN3934053	FELLOWS MEDLOCK AND ASSOCIATES PTY PETER MEDLOCK	Review of WHS Practices	0041014027	15-Sep-22	14-Mar-23	30,000.00
CN3935755	FINITE GROUP APAC PTY. LTD.	Contractor	0042009043	12-Dec-22	11-Jun-23	142,084.80
CN3968813	FINITE GROUP APAC PTY. LTD.	Contractor Services	0042009245	12-Jun-23	11-Sep-23	78,936.00

2022-23	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CN3924392	FINXL PROFESSIONAL SERVICES PTY LTD	SAP Support Services 2022-2023	0042008966	1-Jul-22	30-Jun-23	152,064.00
CN3934044	FIRE & SAFETY SERVICES CO PTY LTD	Fire Protection System Inspection and Testing	0041014025	2-Jan-23	30-Jun-23	30,232.20
CN3936359	FIRE & SAFETY SERVICES CO PTY LTD	Fire Equipment Servicing	0041014055	1-Jan-23	30-Jun-23	43,587.68
CN3955758	FIRE & SAFETY SERVICES CO PTY LTD	Fire Equipment Services	0041014172	29-Mar-23	30-Jun-23	28,870.00
CN3966996	FIRE & SAFETY SERVICES CO PTY LTD	Fire Equipment Maintenance	0041014239	18-May-23	30-Jun-23	41,750.00
CN3894451	FIRST AKROW TRUST & BRIAN T WILSON T/A CLAYTON UTZ	Legal Services 2022-2023	0042008772	7-Jul-22	31-Jul-23	88,837.64
CN3915108	FIRST AKROW TRUST & BRIAN T WILSON T/A CLAYTON UTZ	Legal Services 2022-2023	0042008900	9-Sep-22	30-Jun-24	58,300.00
CN3915118	FIRST AKROW TRUST & BRIAN T WILSON T/A CLAYTON UTZ	Biodiversity Credits	0042008887	2-Sep-22	30-Jun-23	93,500.00
CN3929040	FIRST AKROW TRUST & BRIAN T WILSON T/A CLAYTON UTZ	Workplace Services	0042009007	14-Nov-22	31-Jan-23	33,000.00
CN3929057	FIRST AKROW TRUST & BRIAN T WILSON T/A CLAYTON UTZ	Legal Services	0042008992	15-Nov-22	30-Jun-24	450,000.00
CN3975287	FIRST AKROW TRUST & BRIAN T WILSON T/A CLAYTON UTZ	Investigation services	0042009272	5-Jun-23	31-Jul-23	38,500.00
CN3947212	FLASHLANE PTY LTD TA LAKES ELECTRICAL DISTRIBUTORS PE	Electrical Equipment	0041014118	10-Feb-23	26-Jun-23	134,925.00
CN3942491	FLW MEDICAL PTY LTD	Medical Services	0041014073	16-Jan-23	30-Jun-24	79,300.00
CN3885511	FOXTEL CABLE TELEVISION PTY LTD	FY 2022-23 Subscription	0041013720	1-Jul-22	30-Jun-23	45,000.00
CN3899078	Franklin Covey	Staff Training	0041013805	22-Aug-22	30-Jun-23	46,134.00
CN3945917	FRED FERNANDES	Risk Management	0041014103	23-Jan-23	23-Feb-24	68,475.00
CN3947221	FUJITSU AUSTRALIA LIMITED	ICT Services	0042009111	13-Feb-23	30-Sep-23	687,500.00
CN3978473	GALLAGHER BASSETT PTY LTD	RDA Insurance Renewal 2023-24	0042009296	31-Mar-23	31-Mar-24	172,499.76
CN3968818	Garbett Design	Artbank Tote Bag	0041014251	23-May-23	30-Jun-23	15,236.65
CN3978465	GENELITE PTY LTD	Purchase Transportable Generator	0041014323	26-Jun-23	30-Jun-23	112,816.00
CN3905418	GENERATION-E PRODUCTIVITY SOLUTIONS	IT Architecture and Design	0042008830	5-Aug-22	5-Nov-23	367,910.40
CN3942509	GENERATION-E PRODUCTIVITY SOLUTIONS	ICT Services	0042009077	13-Jan-23	13-Feb-23	27,280.00
CN3920620	GEOBRUGG AUSTRALIA PTY LTD	Fencing Supplies	0041013936	13-Oct-22	30-Dec-22	33,217.30
CN3957039	GEOBRUGG AUSTRALIA PTY LTD	Structural Repairs	0041014183	30-Mar-23	31-May-23	20,844.35
CN3936369	GEOSYNTEC CONSULTANTS PTY LTD	Independent Environmental Auditors	0041014103	12-Dec-22	12-Dec-23	147,202.00
CN3942503	GEOSYNTEC CONSULTANTS PTY LTD	Independent Environmental Auditors for PFAS	0041014077	9-Jan-23	9-Jan-24	147,202.00
CN3542505	GEOSTIVIEC CONSOCIANTS FIT ETD	Airports Investigation Program	0041014077	J-Jan-25	J-Jan-24	147,202.00
CN3889959	GETTY IMAGES SALES AUSTRALIA PTY LT	Stock Images Subscription	0041013752	1-Aug-22	1-Aug-23	18,150.00
CN3837704	GHD PTY LTD	Waste Management Strategy	0042008383	15-Aug-22	30-Jun-23	173,945.20
CN3894442	GHD PTY LTD	Norfolk Island PFAS Firetruck Cleaning	0041013791	5-Jul-22	31-Dec-22	
		Consultant				,
CN3916361	GHD PTY LTD	Safety Inspection	0041013907	21-Sep-22	30-Jun-23	32,672.10
CN3919881	GHD PTY LTD	PFAS Investigation	0042008937	1-Aug-22	14-Aug-23	313,528.05
CN3929034	GHD PTY LTD	Independent Pricing Assessment	0042009004	15-Nov-22	29-Nov-22	33,000.00
CN3943946	GHD PTY LTD	Project Management	0042009089	18-Jan-23	30-Jun-24	954,900.00
CN3948661	GHD PTY LTD	Reconstruction Support Services	0042009106	11-Jan-23	31-Dec-25	353,815.00
CN3951710	GHD PTY LTD	Design Services	0041014148	8-Mar-23	17-Apr-23	65,880.00
CN3951711	GHD PTY LTD	Development and Design Services	0041014147	8-Mar-23	5-May-23	102,998.00
CN3955754	GHD PTY LTD	Freight supply chain analysis	0042009174	28-Mar-23	30-Jun-23	262,269.00
CN3955765	GHD PTY LTD	Strategic Fleet Data Analytics	0042009172	21-Feb-23	30-Jun-23	466,710.00
CN3959755	GHD PTY LTD	Electrical Design	0041014201	12-Apr-23	24-May-23	39,202.00
CN3961534	GHD PTY LTD	Quarry Feasibility Study	0042009201	18-Apr-23	23-Jun-23	162,393.00
CN3963270	GHD PTY LTD	Marine Structure Review	0042009206	1-May-23	27-Oct-23	206,059.70
CN3970947	GHD PTY LTD	Asset Management Plan	0041014233	17-May-23	30-Jun-23	66,596.00
CN3957048	Gilimbaa Pty Ltd	Graphic Design Services	0041014179	3-Apr-23	15-Aug-23	18,122.50
CN3915114	Gillian Beaumont Recruitment Pty Li	Recruitment Services	0042008892	8-Sep-22	7-Sep-23	22,000.00
CN3926163	Gillian Beaumont Recruitment Pty Li	Recruitment	0042008970	18-Oct-22	28-Sep-23	66,000.00
CN3971494	GLIC RECRUITMENT PTY LTD	Contractor Services	0042009263	31-May-23	1-Dec-23	75,504.00
CN3935761	GLOBAL DATA UK LTD	Telecommunications, Media and Technology Market Data	0041014035	12-Dec-22	11-Dec-23	40,000.00
CN3983893	GOVHACK AUSTRALIA LTD	GovHack 2023 sponsor	0041014350	16-Jun-23	20-Aug-23	22,000.00
CN3924382	GP SERVICES GARRY GEORGE PARSONS	Property Repairs and Maintenance	0041013973	28-Oct-22		31,848.00
CN3935744	GP SERVICES GARRY GEORGE PARSONS	Construction Services	0041014047	2-Jan-23	31-Oct-23	845,905.00
CN3959759	GP SERVICES GARRY GEORGE PARSONS	Weed Removal	0041014198	18-Apr-23	30-Jun-23	30,000.00

2022-23	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CN3892544	GRACE WORLDWIDE (AUSTRALIA) PTY LTD	Staff Relocations	0042008763	1-Aug-22	30-Oct-22	17,452.60
CN3892545	GRACE WORLDWIDE (AUSTRALIA) PTY LTD	Staff Relocations	0042008762	5-Jul-22	30-Aug-22	
CN3902312	GRACE WORLDWIDE (AUSTRALIA) PTY LTD	Staff Relocations	0042008811	1-Aug-22	30-Sep-22	12,856.25
CN3907855	GRACE WORLDWIDE (AUSTRALIA) PTY LTD	Staff Relocations	0042008854	25-Aug-22		
CN3915094	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	Staff Relocations	0042008903	13-Sep-22	30-Nov-22	
CN3919884	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	Staff Relocations	0042008936	10-Oct-22	30-Mar-23	23,335.84
CN3924386	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	Staff Relocations	0042008957	24-Oct-22	30-Mar-23	27,809.00
CN3934041	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	Staff Relocations	0042009034	4-Jan-23	30-Apr-23	14,782.80
CN3939143	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	Relocation Uplift for Building and Work Supervisor	0042009057	28-Dec-22	30-Apr-23	23,606.00
CN3944398	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	Staff Relocations	0042009104	31-Jan-23	28-Apr-23	14,137.20
CN3945909	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	Staff Relocations	0042009105	6-Feb-23	31-May-23	20,959.62
CN3948656	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	Staff Relocations	0042009127	27-Feb-23	28-Jun-23	18,925.50
CN3954254	GRACE WORLDWIDE (AUSTRALIA) PTY LTD T/A GRACE REMOVALS GROUP	Relocation Services	0042009165	24-Mar-23	30-Jun-23	35,000.00
CN3926156	GRAEME PAUL MAGUIRE	Provision of Specialist Physician Services	0041013980	25-Nov-22	30-Jun-23	74,400.00
CN3927570	GREENBOX GROUP PTY LTD	Disposal Services	0042008983	9-Nov-22	9-May-24	27,637.50
CN3899080	GREG P SCOTT	Medical Imaging Services	0041013808	29-Jul-22	30-Jun-24	288,000.00
CN3892547	GRIFFIN LEGAL PTY LIMITED	External Probity Advice	0042008758	1-Jul-22	30-Jun-23	27,080.00
CN3915100	GRIFFIN LEGAL PTY LIMITED	External Probity Advisor	0042008885	22-Aug-22	21-Feb-24	
CN3902314	HAPPY JACKS CKI PTY LTD	Pest Control	0042008813	2-Aug-22	30-Sep-22	
CN3977464	HAPPY JACKS CKI PTY LTD	Pest Control	0042009297	21-Jun-23	30-Jun-23	
CN3942496	HARVARD KENNEDY SCHOOL	Learning and Development	0041014088	16-Jan-23	17-Jan-23	
CN3889970	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042008730	1-Jul-22	30-Jun-23	
CN3892546	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042008759	11-Jul-22	30-Jun-23	
CN3894454	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042008775	11-Jul-22	23-Dec-22	,
CN3894458	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042008779	1-Jul-22	30-Jun-23	
CN3897700	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042008783	13-Jul-22	11-Jan-23	
CN3903436	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042008816	27-Jul-22	27-Jul-23	
CN3903442	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042008822	8-Aug-22	28-Feb-23	
CN3903443	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042008823	10-Aug-22	30-Jun-24	
CN3905415	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042008826	8-Aug-22	30-Jun-24	
CN3907506	HAYS SPECIALIST RECRUITMENT (AUST)	Placement Fee	0042008844	20-Jul-22	20-Jul-22	
CN3908765	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042008857	29-Aug-22	30-Jun-23	
CN3912113	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042008874	29-Aug-22	24-Aug-23	
CN3912114	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042008873	5-Sep-22	8-Sep-23	-
CN3912115	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042008871	5-Sep-22	1-Sep-23	
CN3912120	HAYS SPECIALIST RECRUITMENT (AUST)	Placement Fee	0042008861	26-Aug-22	31-Dec-22	-
CN3915112	HAYS SPECIALIST RECRUITMENT (AUST)	Placement Fee	0042008894	22-Aug-22	14-Oct-22	
CN3915117	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042008888	26-Sep-22	30-Dec-22	•
CN3915121 CN3919889	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor Contractor	0042008883 0042008934	5-Sep-22 10-Oct-22	30-Jun-23 30-Jun-23	
CN3919889 CN3919894	HAYS SPECIALIST RECRUITMENT (AUST)		0042008934	10-Oct-22 12-Sep-22	30-Jun-23 30-Sep-22	
CN3919894 CN3920635	HAYS SPECIALIST RECRUITMENT (AUST) HAYS SPECIALIST RECRUITMENT (AUST)	Placement Fee Contractor	0042008890	12-Sep-22 24-Oct-22	30-Sep-22 20-Oct-23	
CN3920635 CN3924318	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042008938	4-Nov-22	30-Jun-24	-
CN3924318 CN3927568	HAYS SPECIALIST RECRUITMENT (AUST) HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042008986	4-Nov-22 15-Nov-22	30-Jun-24 16-May-24	
CN3927568 CN3927569	HAYS SPECIALIST RECRUITMENT (AUST)		0042008985	7-Nov-22	•	·
CN3927569 CN3929041		Contractor Contractor	0042008985		6-Nov-23	
CN3929041	HAYS SPECIALIST RECRUITMENT (AUST)	CONTRACTOR	0042009006	21-NOV-22	21-May-23	112,500.00

2022-23	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CN3934054	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042009031	12-Dec-22	11-May-23	250,000.00
CN3934055	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042009029	5-Dec-22	30-Jun-24	190,000.00
CN3934060	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042009024	7-Nov-22	30-Jun-23	120,000.00
CN3935757	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042009042	19-Dec-22	22-Dec-23	160,000.00
CN3943955	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042009091	23-Jan-23	13-Oct-23	185,130.00
CN3943957	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042009087	24-Jan-23	27-Jul-23	66,000.00
CN3943958	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042009086	1-Jan-23	31-Dec-23	228,080.00
CN3944405	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042009101	1-Feb-23	28-Jul-23	90,000.00
CN3947214	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042009118	15-Feb-23	31-Mar-23	33,034.87
CN3947215	HAYS SPECIALIST RECRUITMENT (AUST)	Placement Fee	0042009117	16-Dec-22	23-Feb-23	14,059.11
CN3948667	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042009121	27-Feb-23	28-Aug-23	140,348.00
CN3948669	HAYS SPECIALIST RECRUITMENT (AUST)	Placement Fee	0042009120	16-Dec-22	23-Feb-23	14,059.11
CN3950168	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042009130	6-Mar-23	8-Sep-23	111,646.00
CN3954268	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor Services	0042009157	20-Mar-23	22-Mar-24	140,130.00
CN3957042	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042009178	18-Apr-23	17-Oct-23	76,500.00
CN3961536	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor Services	0042009200	17-Apr-23	17-Apr-24	400,000.00
CN3965452	HAYS SPECIALIST RECRUITMENT (AUST)	Placement fee	0042009212	3-May-23	3-May-23	15,104.08
CN3965453	HAYS SPECIALIST RECRUITMENT (AUST)	Placement Fee	0042009211	13-Apr-23	13-Apr-23	15,104.08
CN3967007	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042009225	22-May-23	8-Dec-23	125,642.00
CN3970952	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042009253	30-May-23	30-Jun-24	158,246.00
CN3970959	HAYS SPECIALIST RECRUITMENT (AUST)	Placement fee	0042009234	18-May-23	5-Mar-24	17,730.82
CN3975276	HAYS SPECIALIST RECRUITMENT (AUST)	EL1 Labour Hire	0042009280	13-Jun-23	30-Jun-24	250,000.00
CN3975282	HAYS SPECIALIST RECRUITMENT (AUST)	2024 Graduate Screening	0042009275	17-Apr-23	31-Oct-23	173,030.00
CN3978481	HAYS SPECIALIST RECRUITMENT (AUST)	Contractor	0042009301	14-Jun-23	31-Dec-23	78,000.00
CN3902310	HEALTHCARE AUSTRALIA	Provision of Locum Nurses	0042008809	9-Aug-22	14-Oct-22	78,296.00
CN3912094	HEALTHCARE AUSTRALIA	Provision of Locum Nurses	0042008878	2-Sep-22	30-Dec-22	60,039.20
CN3915097	HEALTHCARE AUSTRALIA	Provision of Locum Nurses	0042008895	25-Oct-22	23-Dec-22	34,290.00
CN3920621	HEALTHCARE AUSTRALIA	Provision of Locum Nurses	0042008941	6-Jan-23	7-Apr-23	48,214.40
CN3920622	HEALTHCARE AUSTRALIA	Provision of Locum Nurses	0042008940	29-Nov-22	21-Feb-23	55,903.60
CN3934043	HEALTHCARE AUSTRALIA	Provision of Nursing Staff	0042009030	6-Dec-22	3-Mar-23	60,112.00
CN3945907	HEALTHCARE AUSTRALIA	Provision of Agency Nurse	0042009110	9-Feb-23	30-Jun-23	55,903.60
CN3959757	HEALTHCARE AUSTRALIA	Provision of Agency Nurses	0042009183	13-Jun-23	29-Dec-23	61,930.40
CN3966997	HEALTHCARE AUSTRALIA	Locum Agency Nurses	0042009232	19-May-23	29-Dec-23	42,021.60
CN3981461	HELPFUL ECONOMIC ADVISORY SERVICES	Peer Review	0041014330	14-Jun-23	31-Aug-23	11,220.00
CN3890879	Herbert Smith Freehills	Legal Services 2022-2023	0042008755	1-Jul-22	30-Jun-23	103,800.00
CN3929056	Herbert Smith Freehills	Legal Services	0042008993	23-Nov-22	30-Jun-24	80,000.00
CN3907503	HEWLETT PACKARD AUST PTY LTD	IT Storage Upgrade	0042008841	15-Aug-22	15-Aug-25	151,755.08
CN3961547	HEWLETT PACKARD AUST PTY LTD	IT Maintenance	0041014210	21-Apr-23	31-Mar-24	49,064.05
CN3968800	HIGH ENERGY SERVICE PTY LTD	Power station Support Service	0041014218	12-May-23	30-Jun-24	143,111.00
CN3932577	HILL EXECUTIVE GROUP PTY LTD	Accounting Services	0042009020	1-Nov-22	30-Jun-23	39,930.00
CN3972580	HINTERLAND AVIATION PTY LTD	Transport Operations	0041014277	14-Jun-23	7-Sep-23	79,224.02
CN3935760	HITECH GROUP AUSTRALIA LIMITED HITECH PERSONNEL	Contractor	0042009041	1-Jan-23	31-Dec-23	372,345.60
CN3971492	HITECH GROUP AUSTRALIA LIMITED HITECH PERSONNEL	Contractor Services	0042009269	31-May-23	1-Dec-23	80,437.50
CN3892552	HIVAC SERVICES PTY LTD	Contractors	0041013776	1-Jul-22	30-Sep-22	272,810.00
CN3902302	HIVAC SERVICES PTY LTD	Engineering Services	0041013770	27-Jul-22	1-May-23	200,000.00
CN3918936	HIVAC SERVICES PTY LTD	Electricians	0041013911	9-Oct-22	31-Jan-23	357,737.50
CN3948660	HIVAC SERVICES PTY LTD	Contractor	0041013311	28-Feb-23	31-Mar-23	49,057.50
CN3966999	HIVAC SERVICES PTY LTD	Electrical Works	0041014236	9-May-23	30-Jun-23	88,410.00
CN3929055	HOLDING REDLICH	Legal Services	0042008994	23-Nov-22	30-Jun-24	50,000.00
CN3903441	Horizon One Recruitment Pty Ltd	Contractor	0042008821	14-Jul-22	30-Jun-23	260,000.00
CN3905412	Horizon One Recruitment Pty Ltd	Placement Fee	0042008821	8-Aug-22	8-Aug-22	27,084.98
CN3912117	Horizon One Recruitment Pty Ltd	Contractor	0041013842	2-Aug-22	30-Jun-23	192,756.00
CN3912117	Horizon One Recruitment Pty Ltd	Contractor	00420088932	6-Oct-22	7-Apr-23	265,000.00
CN3917890 CN3927581	Horizon One Recruitment Pty Ltd	Contractor	0042008973	7-Nov-22	17-Feb-23	47,971.00
CN3929058	Horizon One Recruitment Pty Ltd	Contractor	0042008973	5-Dec-22	28-Feb-23	65,851.50
C143323030	Horizon one redultifient Fty Ltu	Contractor	0042000331	3-060-22	20-1-60-23	03,031.30

2022-23 Supplier Name		Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CN3929059 Horizon One Recruitment	t Pty Ltd	Placement Fee	0042008990	14-Nov-22	14-Nov-22	11,471.50
CN3934047 Horizon One Recruitment	t Pty Ltd	Contractor	0042009037	12-Dec-22	9-Jun-23	138,076.00
CN3934057 Horizon One Recruitment	t Pty Ltd	Contractor	0042009028	1-Jan-23	31-Dec-23	228,080.00
CN3943948 Horizon One Recruitment	t Pty Ltd	Contractor	0042009100	13-Feb-23	14-Jul-23	60,500.00
CN3957045 Horizon One Recruitment	t Pty Ltd	Placement Fee	0042009176	27-Mar-23	27-Mar-23	10,342.98
CN3986269 Horizon One Recruitment	t Pty Ltd	Recruitment services	0042009331	26-Jun-23	26-Jun-24	22,028.07
CN3915101 HOTEL REALM PTY LTD		Venue Hire	0041013905	20-Sep-22	30-Sep-22	45,682.00
CN3890877 Hudson Global Resources	s (Aust) P/L	Contractor	0042008751	4-Jul-22	3-Jul-23	190,000.00
CN3894450 Hudson Global Resources	s (Aust) P/L	Contractor	0042008771	18-Jul-22	30-Jun-23	183,000.00
CN3897699 Hudson Global Resources	s (Aust) P/L	Contractor	0042008785	18-Jul-22	18-Jan-23	79,500.00
CN3903435 Hudson Global Resources	s (Aust) P/L	Contractor	0042008815	3-Aug-22	16-Dec-22	61,000.00
CN3915105 Hudson Global Resources	s (Aust) P/L	Contractor	0042008906	19-Sep-22	23-Jun-24	725,000.00
CN3918941 Hudson Global Resources		Contractor	0042008928	4-Oct-22	30-Jun-23	182,000.00
CN3919891 Hudson Global Resources	s (Aust) P/L	Contractor	0042008931	10-Oct-22	30-Jun-23	157,273.00
CN3919892 Hudson Global Resources	• • •	Contractor	0042008927	4-Oct-22	6-Jan-23	65,301.00
CN3929039 Hudson Global Resources		Contractor	0042009008	30-Nov-22	30-Jun-23	200,000.00
CN3929047 Hudson Global Resources	• • •	Contractor	0042009000	21-Nov-22	19-May-23	127,004.00
CN3932583 Hudson Global Resources		Contractor	0042009017	5-Dec-22	5-Dec-23	310,000.00
CN3934262 Hudson Global Resources	• • •	Placement Fee	0042009038	14-Dec-22	16-Jun-23	16,500.00
CN3935762 Hudson Global Resources	· · · · · · ·	Contractor	0041014021	6-Dec-22	30-Jun-23	90,855.19
CN3939162 Hudson Global Resources		Contractor	0042009053	6-Dec-22	30-Jun-23	90,855.19
CN3940661 Hudson Global Resources		Contractor	0042009075	23-Jan-23	21-Jul-23	124,000.00
CN3943951 Hudson Global Resources	• • •	Contractor	0042009097	13-Feb-23	28-Jul-23	77,000.00
CN3943952 Hudson Global Resources	• • •	Contractor	0042009096	13-Feb-23	30-Jun-23	109,000.00
CN3944409 Hudson Global Resources	• • •	Recruitment Services	0041014086	20-Jan-23	31-Mar-23	43,500.00
CN3947219 Hudson Global Resources	. , .	Contractor	0042009113	27-Mar-23	30-Jun-23	129,800.00
CN3950161 Hudson Global Resources		Executive Recruitment Services	0042009137	28-Feb-23	31-May-23	106,260.00
CN3967008 Hudson Global Resources	· · · · ·	Contractor	0042009224	15-May-23	17-Nov-23	147,237.00
CN3968825 Hudson Global Resources	. , , ,	Contractor	0041014234	16-May-23	17-Aug-23	70,000.00
CN3970949 Hudson Global Resources	· · · · · ·	Contractor	0042009257	5-Jun-23	8-Sep-23	44,000.00
CN3970953 Hudson Global Resources		Contractor	0042009252	13-Jun-23	14-Jun-24	451,000.00
CN3970955 Hudson Global Resources		Contractor	0042009249	30-May-23	1-Sep-23	40,909.00
CN3971490 Hudson Global Resources	• • •	Contractor	0042009251	16-May-23	17-Aug-23	70,000.00
CN3972584 Hudson Global Resources		Contractor - placement fee	0042009268	6-Jun-23	30-Jun-23	16,500.00
CN3972585 Hudson Global Resources	· / /	Contractor release fee	0042003208	6-Jun-23	25-Jun-23	16,500.00
CN3955760 HV CONTRACTING PTY LT		Electrical Equipment	0041014273	29-Mar-23	28-Apr-23	85,785.00
CN3970945 IAN MCALLISTER	<u> </u>	Ophthalmologist Services - IOT	0041014170	24-May-23	30-Jun-23	39,750.00
CN3902299 IAS Logistics Pty Ltd		Freight and Logistics	0041014202	20-Jul-22	26-Aug-22	166,146.22
CN3903429 IAS Logistics Pty Ltd		Repatriation of Ancestral Remains	0041013818	20-Jul-22	29-Aug-22	19,512.11
CN3920633 IAS Logistics Pty Ltd		Freight Logistics	0041013825	6-Oct-22	30-Nov-22	25.114.76
CN3924325 IAS Logistics Pty Ltd		Freight Logistics	0041013937	6-Oct-22	7-Dec-22	27,975.22
CN3931171 IAS Logistics Pty Ltd		International Air Freight Logistics	0041013937	10-Nov-22	15-Dec-22	108,294.00
			0041014001	3-Nov-22	15-Dec-22	108,294.00
-		International Air Freight Logistics		11-Nov-22	15-Dec-22	11,642.14
CN3932581 IAS Logistics Pty Ltd CN3959780 IBISWORLD PTY LTD		Domestic Freight Logistics	0041014015 0041014196			14,861.00
		Data Subscription		30-Apr-23	29-Apr-24	
CN3961549 IBM AUSTRALIA LIMITED CN3912112 Icon Agency Melbourne		IT Services Website Publishing	0041014209 0042008875	27-Mar-23 2-Sep-22	26-Mar-24 30-Nov-22	3,892,414.00 30,000.00
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CN3970957 Icon Agency Melbourne	IEW ZEALAND DTV	Creative Design Services	0042009246	25-May-23	30-Jun-23	149,980.12
CN3908768 IMAGING AUSTRALIA & N		Computer Hardware	0041013867	19-Aug-22	13-Dec-22	12,065.00
CN3975266 INDIAN OCEAN AIR COND		Supply Air Conditioning Unit	0041014293	12-Jun-23	30-Jun-23	16,582.00
CN3924312 INDIAN OCEAN GROUP TR		Staff Training	0041013949	20-Oct-22	3-Nov-22	31,058.00
CN3939139 INDIAN OCEAN GROUP TR	raining assucia	Adult Education and Group Training Service	0041014067	9-Jan-23	30-Jun-24	1,800,000.00
CN3939142 INDIAN OCEAN OIL COMP	PANY	Fuel Storage Tank Maintenance	0041014060	22-Dec-22	30-Jun-23	1,382,725.20
CN3959754 INDIAN OCEAN OIL COMP	PANY	Service Station Repairs	0041014206	17-Apr-23	30-Sep-23	149,965.00

2022-23	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CN3942510	INDIVIDUAL CAREER SOLUTIONS	Learning and Development	0041014065	5-Dec-22	5-Jun-23	20,000.00
CN3912093	INFINITE DENTAL LABORATORY T/A FINESSE DENTAL LABORATORY	Allied Health Services	0041013881	31-Aug-22	30-Jun-25	111,354.30
CN3959782	INFORMATECH PTY LTD	Contractor Services	0042009179	11-Apr-23	4-Oct-23	64,416.00
CN3926165	INFRASTRUCTURE PARTNERSHIPS AUSTRAL	Professional Memberships	0041013963	1-Nov-22	31-Oct-23	33,198.00
CN3932587	INFRASTRUCTURE PARTNERSHIPS AUSTRAL	Sponsorships	0041013999	27-Apr-23	27-Apr-23	19,250.00
CN3963275	INFRASTRUCTURE SUSTAINABILITY COUNC	Departmental Membership	0041014218	28-Apr-23	28-Apr-25	41,470.00
CN3997866	INFRASTRUCTURE SUSTAINABILITY COUNC	Membership Fees	0041014411	31-May-23	30-Jun-24	55,000.00
CN3968801	INLOOP PTY LTD	Invoicing Software	0041014257	1-May-23	30-Jun-24	1,110,032.00
CN3689842	INSTITUTE OF PUBLIC ADMINISTRATION	Membership Fees - ACT Division of IPAA	0041012235	1-Jul-22	30-Jun-23	28,028.00
CN3915122	INSTITUTE OF PUBLIC ADMINISTRATION AUSTRALIA (ACT DIVISION)	Conference Attendance	0041013876	31-Aug-22	30-Jun-23	17,550.00
CN3971496	INSTITUTE OF PUBLIC ADMINISTRATION AUSTRALIA (ACT DIVISION)	IPAA ACT membership fee	0041014272	19-Jun-23	30-Jun-24	49,434.00
CN3988544	INTELLEDOX PTY LTD	Intelledox Software and Support Services	0042009344	1-Jun-23	31-May-24	152,152.00
CN3884433	INTELLIGENT TRANSPORT SYSTEMS AUSTR	Professional Memberships	0041013712	1-Jul-22	30-Jun-23	18,812.20
CN3947217	INTERACTION CONSULTING GROUP PTY LI	Planning Day Facilitation	0041014117	16-Nov-22	29-Nov-22	15,249.50
CN3970943	INTERIA DESIGN PTY LTD AS TRUSTEE F	WHS Office Chairs	0041014263	26-May-23	30-Jun-23	15,984.00
CN3907498	International Assoc for Public	Staff Training	0041013846	5-Aug-22	30-Dec-22	30,151.50
CN3903433	International Assoc for Public Participation Australia	Engagement Essentials Program Training	0041013834	12-Sep-22	30-Jun-24	65,721.50
CN3968814	INTERNATIONAL CIVIL AVIATION ORGANIZATION (ICAO)	Montreal (ICAO) Office Lease	0041014256	1-Jan-23	31-Dec-25	183,464.00
CN3959770	INTOPIA PPTY LTD	IT Services	0042009192	18-Apr-23	18-Oct-23	130,240.00
CN3926158	IONIZE PTY LTD	Contractor	0042008975	7-Nov-22	23-Dec-22	18,150.00
CN3939155	IONIZE PTY LTD	Penetration Testing Services	0042009061	16-Nov-22	28-Nov-22	18,150.00
CN3950165	IONIZE PTY LTD	IT Services	0042009133	23-Feb-23	22-Aug-23	24,200.00
CN3944965	IROS AUSTRALIA	Building, Pest and Contamination Reports	0041014105	29-Dec-22	2-Jan-23	11,744.70
CN3915091	ISLAND PLUMBING & GAS	Sewer Infrastructure Construction	0041013892	13-Sep-22	31-Dec-24	3,297,794.50
CN3952565	ISLAND PLUMBING & GAS	Upgrade of Power Supply	0041014158	3-Feb-23	31-Jul-23	164,007.05
CN3955769	IVANTI UK LIMITED	Software Services	0041014169	28-Mar-23	25-Jun-24	336,322.20
CN3963265	J R DRAFTING	Property Repairs & Maintenance	0041014225	5-May-23	31-May-23	25,000.00
CN3970941	J.C WALLACE & L.A WALLACE & M WALLA	Purchase of Biodiversity Credits	0041014266	28-Apr-23	30-May-23	880,000.00
CN3926167	JACOBS GROUP (AUSTRALIA) PTH LTD	Biodiversity Offset Delivery Plan Indepedent Audit	0042008948	17-Oct-22	28-Apr-23	81,098.00
CN3942485	JACOBS GROUP (AUSTRALIA) PTH LTD	CKI plant approvals process	0042009085	19-Jan-23	30-Jun-23	190,245.00
CN3950166	Jarah Hill Pty Limited	Financial Management Services	0042009131	20-Feb-23	30-Sep-23	282,920.00
CN3899089	JB HI-FI GROUP PTY LTD	Conputer Hardware	0042008798	7-Jul-22	30-Jun-23	44,584.00
CN3931165	JB HI-FI GROUP PTY LTD	ICT equipment	0042009013	23-Nov-22	21-Dec-22	27,780.00
CN3977482	JB HI-FI GROUP PTY LTD	Computer equipment	0042009292	5-Jun-23	30-Jun-23	24,000.00
CN3941900	JBS&G AUSTRALIA PTY LTD	Independent Environmental Auditors	0041014046	12-Dec-22	12-Dec-23	115,951.00
CN3939151	JDS AUSTRALIA PTY LTD AS TRUSTEE FOR JDS SOLUTIONS UNIT T	ICT Services	0042009064	5-Jan-23	5-Apr-23	119,047.50
CN3939153	JDS AUSTRALIA PTY LTD AS TRUSTEE FOR JDS SOLUTIONS UNIT T	Software Services	0042009063	16-Jan-23	15-Jan-25	1,066,548.83
CN3916367	Jigsaw Notions Pty Ltd	Contractor	0042008911	1-Oct-22	30-Jun-24	626,498.40
CN3950305	JOHN WATSON PROMOTIONS PTY LTD	National Cultural Policy Launch	0041014137	1-Feb-23	1-Feb-23	10,945.00
CN3915086	JON AND JON CONSULTING PTY LTD	Locum Director of Public Health and Medicine	0041013900	16-Sep-22	29-Nov-22	142,420.00
CN3924315	JON AND JON CONSULTING PTY LTD	Locum Medical Officer	0041013940	30-Nov-22	30-Jun-23	303,320.00
CN3932575	JON AND JON CONSULTING PTY LTD	Provision of Locum Doctor	0041014012	15-Nov-22	30-Jun-23	51,000.00
CN3977471	JORDI CONSTRUCT PTY LTD	Roof Refurbishment	0041014304	15-Jun-23	28-Mar-25	2,710,561.00
CN3954264	KATHLEEN O'CALLAGHAN OUTPOST CONSULTING	Disability Transport Standards Review 2022	0041014163	10-Mar-23	29-Dec-23	110,000.00
CN3890857	KEANY'S ELECTRICAL SERVICE PTY LTD	Electrical Maintenance Services	0041013766	1-Jul-22	30-Jun-23	27,500.00
CN3894453	Kellogg Brown & Root Pty Ltd	Airport Environment Officers	0042008774	1-Jul-22	30-Jun-24	2,122,338.90
CN3926166	Kent Moving and Storage	Staff Relocations	0042008951	17-Oct-22	28-Feb-23	103,903.22
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2022-23	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CN3935752	KERRY SCHOTT PTY LTD	Consultancy Services	0041014043	27-Sep-22	1-Mar-23	63,181.00
CN3924316	KONNECT LEARNING PTY LTD	Indigenous Leadership Summit	0041013953	15-Nov-22		
CN3915095	KPMG	Funding Model Development	0042008902	15-Sep-22	24-Nov-22	110,000.00
CN3931163	KPMG	Financial Review IOTA	0042009015	23-Nov-22	31-Oct-23	886,600.00
CN3939156	KPMG	Financial Advisory Services	0042009060	15-Dec-22	30-Sep-23	99,000.00
CN3950155	KPMG	Valuation Services	0042009145	1-Mar-23		
CN3950158	KPMG	Supplementary Costings Advice	0042009141	27-Feb-23	10-Mar-23	
CN3951716	KPMG	Financial Accountant	0042009151	8-Mar-23	31-Dec-23	
CN3970948	KPMG	ICT Services	0042009258	1-Jun-23	30-Jun-23	
CN3957041	KREPP ELECTRICS	Electrical Works	0041014180	3-Apr-23		
CN3963272	L&L DESIGN AND PRODUCTION PTY LTD	Report Publishing	0041014223	3-May-23	31-Oct-23	
CN3934059	L.E.K. CONSULTING AUSTRALIA PTY LTD	Stakeholder Engagement and Analysis	0042009027	30-Nov-22		
CN3894446	LAWYERBANK	Legal Services 2022-2023	0042008767	11-Jul-22	30-Jun-23	
CN3918945	LAWYERBANK	Legal Services 2022-2023	0042008922	2-Nov-22	30-Jun-23	
CN3927571	LAWYERBANK	Legal Services 2022-2023	0042008982	10-Jan-23	10-Jul-23	
CN3977477	LBD ACCOUNTANTS & ADVISORS	Evaluate Applications - Digital Games Tax Offset		19-Jun-23		
CN3377477	LBD ACCOUNTAINTS & ADVISORS	Evaluate Applications - Digital Games Tax Offset	0041014314	15-3011-23		ŕ
CN3968822	Lex Australia Pty Ltd	Legal Services	0041014242	22-Apr-23	30-Apr-24	21,120.00
CN3903431	LexisNexis	Legal Research Services	0041013832	1-Jul-22	30-Jun-24	242,440.15
CN3935759	LIFE UNLIMITED HEALTH SOLUTIONS	Staff Training	0041014037	23-Dec-22	30-Jun-23	21,120.00
CN3924402	LIFELINE AUSTRALIA LTD	Staff Training	0041013966	25-Jul-22	30-Jun-23	21,560.00
CN3932580	LIFELINE AUSTRALIA LTD	Staff Training	0041014016	5-Dec-22	30-Jun-23	26,950.00
CN3977480	LIFELINE AUSTRALIA LTD	Managing Challenging Interactions Training	0041014247	6-Apr-23	28-Jun-24	29,779.00
CN3994567	LIQUID LEARNING GROUP PTY LTD	Training and Support	0041014399	30-Jun-23	31-Aug-23	44,000.00
CN3916369	LISA MICHELLE CORNISH	Data Visualisation	0042008910	20-Sep-22		· ·
CN3992300	LOGICAL SCOPE PTY LTD	Refurbishment Work	0041014391	12-Jun-23	31-Aug-23	
CN3975274	LOGIT AUSTRALIA PTY LTD	IT Services	0041014269	1-Jun-23		
CN3929038	MACRO CONSULTING SURVEYORS PTY LTD	Road Surveyancing	0041013992	7-Nov-22	31-Jan-23	
CN3971487	MACRO CONSULTING SURVEYORS PTY LTD	Land Survey Equipment	0041014274	30-May-23		
CN3924391	MADDOCKS	Legal Services 2022-2023	0042008967	7-Nov-22	30-Jun-23	
CN3929053	MADDOCKS	Legal Services	0042008996	23-Nov-22		
CN3959763	MAN ENERGY SOLUTIONS AUSTRALIA PTY	Supply of Fuel Filters	0041014193	12-Apr-23	30-Jun-23	
CN3959764	MAN ENERGY SOLUTIONS AUSTRALIA PTY	Fuel Injector Pumps	0041014193	12-Apr-23	19-Jun-23	· ·
CN3975268	MAN ENERGY SOLUTIONS AUSTRALIA PTY	Supply of Water Pump	0041014192	12-Apr-23	30-Jun-23	
CN3919888	Matthew Lynch	Assessment of Location Offset Application	0041014232	17-Sep-22		
CN2313000	Matthew Lynch	Assessment of Location Offset Application	0041013929	17-3ep-22	30-Dec-22	16,500.00
CN3942495	Matthew Lynch	Location Offset Audit Services	0041014089	22-Dec-22	20-Apr-23	16,500.00
CN3950167	Matthew Lynch	Location Offset Audit Services	0041014132	15-Feb-23	30-Apr-23	16,500.00
CN3975275	Matthew Lynch	Assessment for the Location Offset	0041014302	16-May-23	30-Jun-23	16,500.00
CN3992302	Matthew Lynch	Assessment for the Location Offset	0041014390	16-Jun-23	30-Aug-23	16,500.00
CN3959761	MATTHEW REEVES	Weed Management	0041014195	18-Apr-23	30-Jun-23	
CN3902306	MBITS Pty Ltd	Software Licence	0042008805	1-Jul-22	30-Jun-25	515,443.49
CN3940663	McGrath Nicol Advisory Partnership	Financial Analysis of Federal Airports	0042009072	9-Jan-23	30-Jun-23	70,954.00
CN3929052	MCINNES WILSON LAWYERS PTY LTD	Legal Services	0042008997	23-Nov-22	30-Jun-24	
CN3971491	MCINNES WILSON LAWYERS PTY LTD	Legal Services 2022-2023	0042009223	22-May-23	22-Nov-23	·
CN3880198	MEDIBRANDS AUSTRALIA PTY LTD	Recruitment Advertising	0042008690	1-Jul-22		
CN3897698	MEDIBRANDS AUSTRALIA PTY LTD	Advertising Services	0042008786	29-Jul-22		· · · · · · · · · · · · · · · · · · ·
CN3920637	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Recruitment Advertising	0042008923	30-Sep-22		· ·
CN3927564	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Recruitment Advertising	0042008979	25-Oct-22	30-Nov-22	19,591.15
CN3927576	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising	0042008978	6-Nov-22	31-Mar-23	155,000.00

2022-23	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CN3935743	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Recruitment Advertising	0042009046	18-Nov-22	9-Dec-22	20,096.30
CN3936368	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Recruitment Advertising	0042009049	9-Dec-22	9-Dec-23	39,180.61
CN3940660	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Recruitment Advertising	0042009070	1-Dec-22	31-Jan-23	17,669.55
CN3948662	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising - Graduate program	0042009129	20-Feb-23	30-Jun-23	43,996.44
CN3959781	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Board Recruitment Advertising	0042009180	24-Feb-23	15-Mar-23	12,286.76
CN3963276	MEDIBRANDS AUSTRALIA PTY LTD (TRADING AS UNIVERSAL MCCANN)	Advertising	0042009204	3-May-23	26-May-23	55,000.00
CN3899088	MEDICAL AIR PTY LTD	Medical Evacuation Services	0042008797	17-Jul-22	18-Jul-22	76,500.00
CN3905417	MEDICAL AIR PTY LTD	Medical Evacuation Services	0042008828	10-Aug-22	31-Aug-22	19,479.90
CN3912097	MEDICAL AIR PTY LTD	Medical Evacuation Services	0042008876	30-Aug-22	31-Aug-22	65,000.00
CN3916360	MEDICAL AIR PTY LTD	Medical Evacuation Services	0042008915	20-Sep-22	21-Sep-22	65,000.00
CN3934046	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	0042009026	30-Nov-22	1-Dec-22	65,000.00
CN3942492	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	0042009076	10-Jan-23	11-Jan-23	65,000.00
CN3950142	MEDICAL AIR PTY LTD	Medical Evacuation Services	0042009138	26-Feb-23	27-Feb-23	65,000.00
CN3975267	MEDICAL AIR PTY LTD	Emergency Medical Evacuation Services	0042009277	5-Jun-23	6-Jun-23	76,500.00
CN3894449	MEDISERVE PTY LTD	Provision of Locum Nurses	0042008770	12-Jul-22	30-Sep-22	36,644.32
CN3897696	MEDISERVE PTY LTD	Provision of Locum Nurses	0042008789	13-Sep-22	11-Nov-22	51,134.92
CN3965440	MEDISERVE PTY LTD	Provision of Locum Agency Nurses	0042009214	12-May-23	6-Jun-23	26,100.00
CN3968808	MEDISERVE PTY LTD	Provision of Locum Agency Nurses	0042009236	16-Jun-23	30-Jan-24	57,600.00
CN3977484	Melbourne Business School The University of Melbourne	Leadership Training Program	0041014309	28-Jun-23	18-Aug-23	13,950.00
CN3924396	MICHAEL MRDAK	Consultancy Services	0041013970	27-Jul-22	26-Jan-23	52,394.00
CN3988536	MICHAEL MRDAK	Independent reviewer	0041014361	15-May-23	29-Sep-23	46,230.00
CN3890874	MICHAEL PAGE INTERNATIONAL (AUST) P	Contractor	0042008748	11-Jul-22	30-Sep-22	62,200.00
CN3924320	MICHAEL PAGE INTERNATIONAL (AUST) P MICHAEL PAGE	Contractor	0042008954	13-Oct-22	12-Jan-23	33,069.00
CN3945911	MICHAEL PAGE INTERNATIONAL (AUST) P MICHAEL PAGE	Contractor	0042009109	21-Feb-23	18-Aug-23	107,000.00
CN3986274	MICHAEL PAGE INTERNATIONAL (AUST) P MICHAEL PAGE	RECRUITMENT PLACEMENT FEES	0041014354	30-Jun-23	30-Jun-23	20,564.28
CN3970938	Micheal Porter T/a All Star Paintin	Property Maintenance	0041014271	1-Jun-23	20-Jun-23	24,300.00
CN3899082	MICRO FOCUS AUSTRALIA PTY LTD	Software Licence	0042008791	1-Jul-22	31-Aug-22	21,780.00
CN3945915	MIKE PIELOOR AND ASSOCIATES CONSULT	Staff Training	0042009107	13-Feb-23	30-Jun-23	33,972.00
CN3972587	MILLS OAKLEY	External probity advisor	0042009265	5-Jun-23	30-Jun-24	50,000.00
CN3890865	MINDAVATION PTY LIMITED	Contractor	0042008739	1-Jul-22	22-Dec-23	632,000.00
CN3936363	MINGARA AUSTRALASIA PTY LTD	Cell Broadcast Expert NMS	0041014056	1-Jan-23	31-Dec-23	120,000.00
CN3929051	MINTER ELLISON	Legal Services	0042008998	23-Nov-22	30-Jun-24	50,000.00
CN3948657	MJK ENTERPRISES NSW PTY LTD T/A KICO PLAYGROUND INSPECTION SERV	Site Inspections	0041014130	13-Feb-23	31-Mar-23	19,500.00
CN3912098	MM ELECTRICAL & DATA SUPPLIES	Electrical Supplies	0041013878	30-Aug-22	31-Mar-23	35,975.00
CN3912099	MM ELECTRICAL & DATA SUPPLIES	Electrical Supplies	0041013877	30-Aug-22	31-Mar-23	35,975.00
CN3915099	MM ELECTRICAL & DATA SUPPLIES	Electrical Supplies	0041013885	8-Sep-22		64,862.50
CN3924307	MM ELECTRICAL & DATA SUPPLIES	Generator Repairs and Maintenance	0041013955	21-Oct-22	30-Jun-23	63,330.00
CN3924308	MM ELECTRICAL & DATA SUPPLIES	Electrical Equipment	0041013954	9-Nov-22	30-May-23	32,941.00
CN3950145	MM ELECTRICAL & DATA SUPPLIES	Electrical Equipment	0041014135	27-Feb-23	31-Mar-23	65,250.00
CN3950146	MM ELECTRICAL & DATA SUPPLIES	Electrical Equipment	0041014134	27-Feb-23	14-Apr-23	57,300.00
CN3981446	MM ELECTRICAL & DATA SUPPLIES	Indian Ocean Territories infrastructure maintenance	0041014339	26-Jun-23	30-Apr-24	22,673.00
CN3981449	MM ELECTRICAL & DATA SUPPLIES	Supply of Electrical Transformers	0041014338	26-Jun-23	30-Apr-24	59,551.00
CN3899077	MOCK COURT INTERNATIONAL	Staff Training	0041013804	25-Jul-22	19-Dec-22	14,300.00
CN3890866	MODIS CONSULTING PTY LTD	Software Development	0042008740	1-Jul-22	31-Dec-23	4,704,480.00
CN3890867	MODIS CONSULTING PTY LTD	Contractor	0042008741	1-Jul-22	30-Jun-23	421,204.00
CN3890880	MODIS CONSULTING PTY LTD	Contractor	0042008756	1-Jul-22	30-Jun-24	889,453.08
CN3961546	MODIS STAFFING PTY LTD	Contractor Services	0042009196	3-May-23	2-May-24	295,812.00
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2022-23	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CN3932586	MONASH UNIVERSITY	Qualitative Research	0042009011	22-Nov-22	31-May-23	135,786.20
CN3959774	MORNINGTON PENINSULA SHIRE COUNCIL	Sponsorship of Event	0041014205	18-Apr-23	20-May-23	11,000.00
CN3927565	MRJ CONTRACT SERVICES	Property Repairs & Maintenance	0041013986	7-Nov-22	24-Mar-23	83,334.30
CN3975283	NAGLE ACCOUNTING PTY LTD	Expert Assessment	0041014284	7-Jun-23	31-Dec-23	143,000.00
CN3918938	NEPTUNE PACIFIC AGENCY (SYD)	Seafreight Conveyancing Services	0041013908	1-Oct-22	31-Jul-23	1,275,000.00
CN3961538	NGAMURU ADVISORYPTY LTD	Program Management	0042009197	9-Jan-23	31-Mar-23	35,695.00
CN3965442	NGAMURU ADVISORYPTY LTD	Contractor	0042009213	9-May-23	30-Jun-23	79,200.00
CN3924324	NICHOLLS.MMC PTY LIMITED ATF NICHOLLS.MMC TRUST	Mediation services	0041013942	11-Oct-22	9-Dec-22	60,000.00
CN3924398	NICOLE LOCKWOOD LOCKWOOD ADVISORY	Consultancy Services	0041013969	27-Jul-22	26-Jan-23	52,394.00
CN3908767	NIDA NAT INST DRAMATIC ART	Staff Training	0041013868	8-Sep-22	30-Jun-23	16,720.00
CN3907501	NIGAS PTY LTD	High Temperature Incinerator	0041013850	22-Jul-22	22-Dec-22	261,550.00
CN3936364	NOBLE WORDS	Publicity Services	0041014053	11-Nov-22	31-Jan-23	13,000.00
CN3950162	NOETIC SOLUTIONS PTY LTD	Internet Governance Systems Mapping	0042009136	27-Feb-23	30-Jun-23	74,979.00
CN3919886	NORFOLK ISLAND MECHANICAL	Liquid Transport Trailer	0041013925	6-Oct-22	20-Jun-23	22,140.00
CN3920626	NORFOLK ISLAND MECHANICAL	Property Maintenance Equipment	0041013924	6-Oct-22	31-Mar-23	117,650.00
CN3935749	NORFOLK ISLAND MECHANICAL	Property Maintenance Equipment	0041014029	8-Dec-22	30-Jun-23	41,050.00
CN3988530	NORFOLK ISLAND REGIONAL COUNCIL	Telecommunications Satellite Upgrade	0041014264	22-May-23	31-Dec-24	7,350,000.00
CN3915098	Northern Refueling Maintenance Pty	Motor Vehicle Repairs and Maintenance	0041013887	9-Sep-22	30-Dec-22	28,288.52
CN3905407	NORTHERN TERRITORY AIR SERVICES PTY	Remote Air Subsidy Scheme - Region 10	0041013837	1-Sep-22	31-Aug-24	906,820.00
CN3948668	NOVA SYSTEMS PTY LTD	Technical Advice Services	0041014123	3-Feb-23	30-Jun-24	200,000.00
CN3970950	NOVA SYSTEMS PTY LTD	Professional Services	0041014270	29-May-23	30-Jun-23	100,000.00
CN3885515	NURSE AT CALL .COM PTY LTD	Provision of Locum Nurses	0042008712	9-Aug-22	2-Dec-22	109,600.00
CN3890870	NURSE AT CALL .COM PTY LTD	Provision of Locum Nurses	0042008744	1-Jul-22	30-Aug-22	65,705.60
CN3890871	NURSE AT CALL .COM PTY LTD	Provision of Locum Nurses	0042008745	12-Aug-22	14-Oct-22	73,154.96
CN3894447	NURSE AT CALL .COM PTY LTD	Provision of Locum Nurses	0042008768	12-Jul-22	30-Sep-22	50,000.00
CN3894448	NURSE AT CALL .COM PTY LTD	Provision of Locum Nurses	0042008769	26-Jul-22	28-Oct-22	98,000.00
CN3915092	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	Provision of Locum Nurses	0042008905	6-Dec-22	13-Feb-23	78,500.00
CN3915093	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	Provision of Locum Nurses	0042008904	27-Sep-22	8-Nov-22	33,000.00
CN3920623	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	Provision of Locum Nurses	0042008939	28-Oct-22	27-Dec-22	56,000.00
CN3939145	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	Provision of Locum Nurses	0042009054	27-Dec-22	21-Feb-23	68,500.00
CN3942487	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	Agency Nurse for IOTHS	0042009083	20-Jan-23	30-Jun-23	71,000.00
CN3943944	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	Provision of Agency Nurse	0042009092	25-Jan-23	30-Jun-23	107,000.00
CN3944399	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	Provision of Agency Nurse	0042009103	1-Feb-23	30-Jun-23	73,700.00
CN3944400	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	Provision of Agency Nurse	0042009102	1-Feb-23	30-Jun-23	43,000.00
CN3959765	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	Provision of Agency Nurses	0042009182	2-May-23	31-Dec-23	80,000.00
CN3968809	NURSE AT CALL .COM PTY LTD BEJAMIN SUTER	Locum Agency Nurses	0042009235	6-Jun-23	30-Jan-24	50,000.00
CN3889961	OAG AVIATION WORLDWIDE PTE LTD	Dataset Subscription	0041013754	1-Jul-22	30-Jun-23	17,067.48
CN3978472	OECD	International Transport Forum membership	0041014317	23-Jan-23	31-Dec-23	120,000.00
		contribution				
CN3927575	OFFICE PARTNERS INTERNATIONAL PTY LTD	Office Equipment	0041013988	9-Nov-22	31-Dec-22	30,910.00
CN3918942	Omaha IT Services Pty Ltd	Contractor Services	0042008926	5-Oct-22	5-Oct-23	346,368.00
CN3970946	OMNII (NSW) PTY LTD	Fire Safety Review	0041014252	17-May-23	20-Jun-23	16,500.00
CN3899083	ONNEER PTY LTD	Geospatial Independent Review	0042008792	15-Jul-22	1-Feb-23	59,224.00
CN3916363	ONPOINT365	Contractor	0042008916	31-Oct-22	30-Sep-23	609,408.13
CN3920629	ONPOINT365	Contractor	0042008947	19-Oct-22	30-Jun-23	100,000.00
CN3978471	OPTIMED PTY LTD	Provision of Canon Retinal Camera	0041014318	23-Jun-23	30-Jun-23	31,300.00
CN3929045	OPTUS BILLING SERVICES PTY LTD	VOIP Soft Phone Licenses	0041013996	18-Nov-22	17-Nov-23	54,362.75
CN3924322	ORIMA RESEARCH	Research Evaluation Services	0042008952	10-Oct-22	30-Jun-23	89,600.00
CN3959773	ORIMA RESEARCH	Research	0042009189	28-Mar-23	31-Aug-23	161,179.00
CN3971486	ORIMA RESEARCH	Market Research	0042009264	23-May-23	30-Jun-24	352,701.30
CN3977469	ORIMA RESEARCH	Developmental and Concept Testing Market	0042009287	13-Jun-23	30-Jun-24	479,489.86
		Research				, ,
CN3975278	OUR COMMUNITY PTY LTD	Software licence renewal 2023-24	0041014291	15-Jun-23	14-Jun-24	122,000.00
CN3905420	OXIDE INTERACTIVE	Website Development	0042008833	28-Jul-22	28-Aug-23	350,528.36
CN3942504	OXIDE INTERACTIVE	Web Development	0042009080	12-Jan-23	12-Jan-24	93,613.00

CH3971492	2022-23	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CH3971933 PARTINE CONSULTING GROUP T services O042009267 2-4.01-23 20-5-0-23 23-5-0-75 C04897067 POPULE WANNER ECCO PTY LTD Safety and Recuse Vehicles O042009788 15-10-22 30-10-0-23 32-5-175 C04897067 PHONE RAMAK AISTRAILA ITD Contractor O042009788 15-10-122 30-10-0-23 480,15-12 C04897047 PERCURSARY AISTRAILA ITD Contractor O042009788 15-10-122 30-10-23 30-10-	CN3968820	OzTAM Pty Ltd	TV Media Capability Assessment	0041014246	12-May-23	12-May-24	660,000.00
CH3957056 PAUL, B. WARNER RECO FTY LID Safety and Recover Phichies 0.041014188 6-Apr. 23 29-Sep. 23 33.13.15. CN395045 PEOPLEARAN CASTRALIA ITD Contractor 0.04200888 15-May. 22 36-May. 24 486,128.1 CN395045 PEOPLEARAN CASTRALIA ITD Contractor 0.04200888 15-May. 24 36-May. 24 36-May. 25 CN3950756 PEPWORDUNDE PTY LID Saff Development 0.04200886 15-Sep. 22 31-Bact. 25 CN3950766 PEPWORDUNDE PTY LID Saff Development 0.04200886 15-Sep. 22 31-Bact. 25 CN3950766 PEPWORDUNDE PTY LID Saff Development 0.04200886 15-Sep. 22 31-Bact. 25 CN3950766 PEPWORDUNDE PTY LID Saff Development 0.04200886 15-Sep. 22 31-Bact. 25 CN3950766 PEPWORDUNDE PTY LID Saff Development 0.04200886 15-Sep. 22 31-Bact. 25 CN3950766 PEPWORDUNDE PTY LID Saff Development 0.04200810 38-Bact. 23 30-Sep. 25 CN395084 PEPWORDUNDE PTY LID Saff Development 0.04200910 9-May. 23 34-Sep. 25 CN395084 PEPWORDUNDE PTY LID Saff Development 0.04200910 9-May. 24 34-May. 24 CN3950766 PEPWORDUNDE PTY LID Saff Development 0.04200910 9-May. 24 34-May. 24 CN3950766 PEPWORDUNDE PTY LID PERMORDUNG P	CN3977492	OzTAM Pty Ltd	Television broadcast viewership analysis	0041014299	12-Jun-23	30-Jun-23	32,433.00
CASSIDURED PEONLEANNA CASTRALIA LTD	CN3971493	·	IT Services	0042009267	2-Jun-23	30-Sep-23	26,455.00
0.43907825 PEDVELBANK AUSTRALIALITO	CN3957036	PAULL & WARNER RECEO PTY LTD	Safety and Rescue Vehicles	0041014188	6-Apr-23	29-Sep-23	323,178.26
CASST0323 FERWORDWORE PTYLTD Staff Development OH1013799 14-Jul 2 30-Jun 3 10-325	CN3897697	PEOPLEBANK AUSTRALIA LTD	•	0042008788	15-Jul-22	•	
CASST0323 FERWORDWORE PTYLTD Staff Development OH1013799 14-Jul 2 30-Jun 3 10-325							
CH3932091 PEPWORLDWIDE PTYLTD Staff Development 0042008866 1.5ep.p.2 31-08-23 1.03.244 CH39357565 PEPWORLDWIDE PTYLTD Training 0041014/35 20-08-73 3-06-23 1.09.531 CH39357565 PEPWORLDWIDE PTYLTD Education Training Services 0041014/35 6-08-72 3-14-92 1.09.531 CH3931465 PEPWORLDWIDE PTYLTD Education Training Services 0041014/35 6-08-72 1.48-92 1.09.531 CH3931465 PEPWORLDWIDE PTYLTD Education Training Services 0041014/35 6-08-72 1.48-92 1.09.531 CH3931467 PEPWORLDWIDE PTYLTD Education Training Services 0041014/35 6-08-72 1.48-92 1.09.531 CH3931471 PHARM CONSULTEPT LTD Pharmaceutical Services Bereiew 0041014/019 1.18-02 31-08-02 CH3932471 PHARM CONSULTEPT LTD Pharmaceutical Services Bereiew 0041014/019 1.18-02 31-08-02 CH3932493 PHARM CONSULTEPT LTD Pharmaceutical Services Bereiew 0041014/019 1.18-02 31-08-02 CH3932493 PHARM CONSULTEPT LTD Pharmaceutical Services Bereiew 0041014/019 1.18-02 31-08-02 CH3932494 PHARMACEUT LTD Pharmaceutical Services Bereiew 0041014/019 1.18-02 31-08-02 CH3933140 PHARMACEUT LTD Pharmaceutical Services Bereiew 0041014/019 1.18-02 31-08-02 CH3933140 PHARMACEUT LTD Pharmaceutical Services Bereiew 0041014/019 1.18-02 31-08-02 CH3933140 PHARMACEUT LTD Pharmaceutical Services Bereiew 0041014/019 1.18-02 31-08-02 CH3933140 PHARMACEUT LTD Pharmaceutical Services Bereiew 0041014/019 1.18-02 31-08-02 CH3933140 PHARMACEUT LTD Pharmaceutical Services Bereiew 0041014/019 1.18-02 31-08-02 CH3933140 PHARMACEUT LTD Pharmaceutical Services Bereiew 0041014/019 1.18-02 31-08-02 CH3933140 PHARMACEUT LTD Pharmaceutical Services Bereiew 0041014/019 1.18-02 31-08-02 CH3933140 PHARMACEUT LTD Pharmaceutical Services Bereiew 0041014/019 1.18-02 31-08-02 CH3933140 PHARMACEUT LTD Pharmaceutical Services 0041014/019 2.18-02 30-08-02 CH3933140 PHARMACEUT LTD Ph							
CR3937956 PERWORLDWIDE PTV ITD Training 001014175 (27 Mar. 23 22 Dec. 23 15,000,48379058) PERWORLDWIDE PTV ITD Education Training Services 00101436 (30 - 10 - 23 1, 10 - 10 - 10 - 10 - 10 - 10 - 10 - 1			·				
CR3970958 PERWORDMUDE PTV:TD							15,000.00
CR3981455 PERVORIZAMOE PTV ITD							
CA9381456 PEPMORLDWDE PTY LTD Education Training Services 0.04101435 6-Jun-23 1.0932 1.0932 1.0932 7.04932 9.04972							
CASSB1462 PERMORLDWIDE PTY LTD External Training Ox12009310 9-May-23 9-May-23 3-May-23 3-May-2							
CASSS2457							
CR393490 PHOSINI MANAGEMENT SERVICES PTY LTD SAP Support Services 2022-2023 004208978 1.Nov-22 30-Jun-23 123,000. CR3838945 PHYSIOTHERATPY POSTURE & PLITES PTY Allelle sheetines 0041014064 19-Dec-22 19-Dec-22 67,100. CR3937046 PLANET CONTROLS PTY LTD Recruitment Services 0041014064 19-Dec-22 19-Dec-22 67,100. CR3937340 PLANING ASSIST KAYHA Sewer Stage 2 and 3 0041014062 12-Dec-22 30-Jun-24 23,935. CR3933940 PLANING BIOMEDICAL PTY LTD TRADING AS ASPIRE MEDICAL PERTH Medical Equipment Repairs and Maintenance 0041014091 1-Jan-23 30-Jun-24 43,855. CR3933150 PLATINUM BIOMEDICAL PTY LTD TRADING AS ASPIRE MEDICAL PERTH Medical Equipment Repairs and Maintenance 0041014091 27-Oct-22 30-Jun-24 43,855. CR3931500 PLATINUM FLOW PLUMBING SOLUTIONS Urgent sewer repair 0041014551 10-Mar-23 24-Mar-23 14,300. CR3935452 PLATINUM FLOW PLUMBING SOLUTIONS Urgent sewer repair 0041014551 10-Mar-23 24-Mar-23 14,300. CR3931509 PRESICRIP RECRUITMENT FTY-LTD Provision of Locum Doctors 0041013840 12-Aug-22 30-Jun-24 23,345. CR3931260 PRESICRIP RECRUITMENT FTY-LTD Provision of Locum Doctors 0041013840 12-Aug-22 30-Jun-23 31,300. CR3933138 PRICEWATERHOUSECOOPERS CONSULTING DIA Analytics 0042009002 14-Nov-22 23-Dec-22 23			<u> </u>				
CASSB89486							·
CR3931510 PIPLINE TALENT PTY LTD Recruitment Services Od410.14964 19-0e-22 67,100,100,100,100,100,100,100,100,100,10			•				
CA3937046 PLANET CONTROLS PIT LTD							
CASSISTION PLANNING ASSIST Medical Equipment Repairs and 3							
CN3935745 PIATINUM BIOMEDICAL PTY LTD TRADING AS ASPIRE MEDICAL PERTH Medical Equipment Repairs and Maintenance 0041014041 1-Jan-23 30-Jun-24 43,855,16 CN39315160 PIATINUM FLOW PLUMBING SOLUTIONS Drainage Improvement and Installation 00410140351 10-Mar-22 32-Mar-22 33,385,5 CN39384352 PIATINUM FLOW PLUMBING SOLUTIONS Urgent sever repair 0041013930 28-bp-22 28-bp-22 37,300,10 CN39305410 PRESCRIPT RECRUITIMENT PTY LTD Provision of Locum Doctors 0041013840 12-Jun-23 30-Jun-23 31,300,10 CN39305410 PRESCRIPT RECRUITIMENT PTY LTD Provision of Locum Doctors 0041013880 12-Jun-23 30-Jun-23 31,505,50 CN3931266 PRESCRIPT RECRUITIMENT PTY LTD Provision of Locum Doctors 0041013880 12-Jun-23 30-Jun-23 51,125,50 CN3931166 PRICEWATERHOUSECOOPERS CONSULTING Data Analytics 00420091012 14-lovo-2 23-Dec-22 23-Dec-22 27-Dec-22					•	•	
CN3931150 PLATINUM FLOW PLUMBING SOLUTIONS Drainage Improvement and Installation 0041014009 27-Oct. 22 30-Nov. 22 33,385. CN3984352 PLATINUM FLOW PLUMBING SOLUTIONS Urgent sewer repair 0041014351 10-Mar-23 24-Mar-23 14,300.8 CN395103 Premier Catering and Events Catering 0041014351 10-Mar-23 24-Mar-23 14,300.8 CN395103 Premier Catering and Events Catering 0041013800 12-Mag-22 30-Mag-22 34,120.0 CN391095 PRESCRIPT RECRUITMENT PTV LTD Provision of Locum Doctors 0041013800 12-Mag-22 30-Mag-22 34,120.0 CN391095 PRESCRIPT RECRUITMENT PTV LTD Provision of Locum Doctors 0041013800 1-Sep-22 10-Sep-22 18,565.5 CN3931166 PRICEWATERHOUSECOPERS CONSULTING Provision of Locum Doctors 0041013820 1-Sep-22 10-Sep-22 18,565.5 CN3931166 PRICEWATERHOUSECOPERS CONSULTING Data Analytics 0042009101 14-Nov-22 23-Dec-22 17/323,461.0 CN3951717 PRICEWATERHOUSECOPERS CONSULTING WIS Flacitities Business Case 0042009090 22-Dec-22 29-Sep-22 17/323,461.0 CN3951717 PRICEWATERHOUSECOPERS CONSULTING Corporate Strategic Design Program 0042009130 9-Mar-23 31-Mag-23 12,24,417.0 CN3951721 PRICEWATERHOUSECOPERS INDIGENOUS CONSULTING PTY LTD Workshop Facilitator 0042009130 9-Mar-23 31-Mag-23 13,295.0 CN3904406 PROSCI PTY LTD Staff Training 0040104093 17-Mar-23 31-Dec-23 31,295.0 CN3904407 PROSCI PTY LTD Staff Training 0040104093 17-Mar-23 31-Dec-23 31,300.0 CN3904407 PROSCI PTY LTD Staff Training 0040104093 17-Mar-23 31-Dec-23 31,500.0 CN3904407 PROSCI PTY LTD Staff Training 0040104093 17-Mar-23 31-Dec-23 31,500.0 CN3904304 PROTIVITI PTY LTD Manufore Staff Straining 0040104093 17-Mar-23 31-Dec-23 31,500.0 CN3904304 PROTIVITI PTY LTD Manufore Staff Staf							
PATANUM FLOW PLUMBING SOLUTIONS Urgent sewer repair 0041014351 10-Marc 2	CN3935745	PLATINUM BIOMEDICAL PTY LTD TRADING AS ASPIRE MEDICAL PERTH	Medical Equipment Repairs and Maintenance	0041014041			43,855.00
CA3951101 Premier Catering and Events	CN3931160	PLATINUM FLOW PLUMBING SOLUTIONS	Drainage Improvement and Installation	0041014009	27-Oct-22	30-Nov-22	33,385.00
PRESCRIPT RECRUITMENT PTY LTD	CN3984352	PLATINUM FLOW PLUMBING SOLUTIONS	Urgent sewer repair	0041014351	10-Mar-23	24-Mar-23	14,300.00
CN3912095 PRESCRIPT RECRUITMENT PTY LTD Provision of Locum Doctors O041014222 2-Jun-23 30-Jun-23 31-Jun-23 31-	CN3915103	Premier Catering and Events	Catering	0041013903	28-Sep-22	28-Sep-22	57,000.00
RASS3267 PRESCRIPT RECRUITMENT PTY LTD Provision of Locum Doctors 0.041014222 2-Jun-23 30-Jun-23 51,125.6	CN3905410	PRESCRIPT RECRUITMENT PTY LTD	Provision of Locum Doctors	0041013840	12-Aug-22	30-Aug-22	34,130.00
CN3931166 PRICEWATERHOUSECOPERS CONSULTING Data Analytics O042009012 14-Nov-22 23-Dec-22 170,000.0 CN3939138 PRICEWATERHOUSECOPERS CONSULTING WSI Facilities Business Case O042009069 22-Dec-22 29-Sep-23 1,723,346.17. CN3951717 PRICEWATERHOUSECOOPERS CONSULTING Corporate Strategic Design Program O042009150 99-Mar-23 31-Aug-23 1,224,4617. CN3951721 PRICEWATERHOUSECOOPERS CONSULTING Corporate Strategic Design Program O042009132 28-Sep-22 18-Oct-22 31,295.0 CN3951721 PRICEWATERHOUSECOOPERS INDIGENOUS CONSULTING PTY LTD Staff Training O042008806 5-Aug-22 30-Jun-23 48,099.0 CN3944406 PROSCI PTY LTD Staff Training O041014093 17-May-23 31-Dec-23 1,500.0 CN3944406 PROSCI PTY LTD Staff Training O041014092 17-May-23 31-Dec-23 1,500.0 CN3905423 PROTIVITI PTY LTD Grant Governance Review O042008836 9-Aug-22 16-Sep-22 63,318. CN3905424 PROTIVITI PTY LTD Manual Processing of EFT Review O042008837 9-Aug-22 28-Oct-22 50,355.0 CN3905424 PROTIVITI PTY LTD Internal Audit Services 2022-23 O042008945 6-Oct-22 30-Dec-23 1,500.0 CN3905428 PROTIVITI PTY LTD Stakeholder Engagement O041013974 28-Oct-22 16-Nov-22 11,550.0 CN39054389 PUBLIC AFFAIRS NETWORK PTY LTD Stakeholder Engagement O041013974 28-Oct-22 16-Nov-22 11,550.0 CN3951720 PUBLIC AFFAIRS NETWORK PTY LTD Conference Facilitator O041014142 6-Mar-23 30-Aup-23 54,000.0 CN39243811 PURCELL ASIA PACIFIC LIMITED Architectural Services O041014167 22-Mar-23 30-Jun-23 88,389.0 CN3955762 PURCELL ASIA PACIFIC LIMITED Architectural Services O041014167 22-Mar-23 30-Jun-23 88,389.0 CN3957037 QANTAS AIRWAYS LIMITED Flight Simulator Data O04101407 4-Nov-22 28-Nov-22 119,350.0 CN3927567 RANDSTAD PTY LTD Contractor O042008865 22-Aug-22 18-Aug-23 29,500.0 CN39205878 RANDSTAD PTY LTD Contractor O042008866 8-Sep-22 38-Aug-23 34,000.0 CN39183444 RANDST	CN3912095	PRESCRIPT RECRUITMENT PTY LTD	Provision of Locum Doctors	0041013880	1-Sep-22	10-Sep-22	18,565.00
CN3939138 PRICEWATERHOUSECOOPERS CONSULTING WSI Facilities Business Case 0042009069 22-Dec-22 29-Sep-23 1,723,346.6 CN3951717 PRICEWATERHOUSECOOPERS CONSULTING Corporate Strategic Design Program 0042009150 9-Mar-23 31-Mug-23 1,224,417.0	CN3963267	PRESCRIPT RECRUITMENT PTY LTD	Provision of Locum Doctors	0041014222	2-Jun-23	30-Jun-23	51,125.00
CN3951717 PRICEWATERHOUSECOOPERS (ONSULTING Corporate Strategic Design Program 0042009150 9-Mar-23 31-Aug-23 1,224,417.6 CN3951721 PRICEWATERHOUSECOOPERS INDIGENOUS CONSULTING PTY LTD Workshop Facilitator 0042009132 28-Sep-22 18-Oct-22 31,295.6 CN3902307 PROSCI PTY LTD Staff Training 0042008806 5-Aug-22 30-Jun-23 48,099.6 CN3944406 PROSCI PTY LTD Staff Training 0041014093 17-Mar-23 31-Dec-23 31,500.6 CN3944407 PROSCI PTY LTD Staff Training 0041014092 17-Mar-23 31-Dec-23 31,500.6 CN3905423 PROTIVITI PTY LTD Grant Governance Review 0042008836 9-Aug-22 16-Sep-22 63,318.6 CN3905424 PROTIVITI PTY LTD Grant Governance Review 0042008837 9-Aug-22 16-Sep-22 52,035.5 CN3920631 PROTIVITI PTY LTD Internal Audit Services 2022-23 0042008945 6-Oct-22 30-Sep-23 188,000.6 CN39324389 PUBLIC AFFAIRS NETWORK PTY LTD Stakeholder Engagement 0041013974 28-Oct-22 30-Sep-23 188,000.6 CN39343491 PURCELL ASIA PACIFIC LIMITED Property Repairs and Maintenance 0041013494 17-Oct-22 30-Jun-25 115,003.6 CN3957562 PURCELL ASIA PACIFIC LIMITED Property Repairs and Maintenance 0041013948 17-Oct-22 30-Jun-25 115,003.6 CN3932573 QANTAS AIRWAYS LIMITED Property Repairs and Maintenance 0041014085 16-Jan-23 16-Jan-24 26,5000.6 CN3932573 QANTAS AIRWAYS LIMITED Property Repairs and Maintenance 0041014017 4-Nov-22 28-Nov-22 119,350.6 CN3957037 QANTAS AIRWAYS LIMITED Airline Services to Norfolk Island 0041014187 20-Mar-23 16-Mar-23 16-Jan-24 26,500.6 CN39325767 RAINDALE HOLDINGS T/A GLOBAL TESTING SERVICES Electricity Network Repairs and Maintenance 0041013934 14-Oct-22 23-Jan-23 16,356,344.6 CN3957037 CANTAS AIRWAYS LIMITED Contractor 0042008865 32-Aug-22 18-Aug-23 28-9,500.6 CN39305414 RANDSTAD PTY LTD Contractor 0042008865 31-Aug-22 15-Bag-23 31,000.0 CN39305414 RANDSTAD PTY LTD Contractor 0042008868 8-Sep-	CN3931166	PRICEWATERHOUSECOOPERS CONSULTING	Data Analytics	0042009012	14-Nov-22	23-Dec-22	170,000.00
CN3951721 PRICEWATERHOUSECOOPERS INDIGENOUS CONSULTING PTY LTD Workshop Facilitator 0042009132 28-Sep-22 18-Oct-22 31,295.0 CN3902307 PROSCI PTY LTD Staff Training 0042008806 5-Aug-22 30-Jun-23 48,099.0 CN3944406 PROSCI PTY LTD Staff Training 0041014093 17-May-23 31-Dec-23 19,800.0 CN3944407 PROSCI PTY LTD Staff Training 0041014092 17-May-23 31-Dec-23 31,500.0 CN3905423 PROTIVITI PTY LTD Grant Governance Review 0042008836 9-Aug-22 26-Sep-22 53,301.0 CN3905424 PROTIVITI PTY LTD Manual Processing of EFT Review 0042008837 9-Aug-22 28-Oct-22 52,035.1 CN392631 PUBBLIC AFFAIRS NETWORK PTY LTD Stakeholder Engagement 004103497 28-Oct-22 30-Sep-23 188,000.0 CN3924389 PUBBLIC AFFAIRS NETWORK PTY LTD Stakeholder Engagement 004101412 6-Mar-23 30-Apr-23 54,000.0 CN3925730 PUBCLIL ASIA PACIFIC LIMITED Property Repairs and Maintenance 004101419 17-Oct-22	CN3939138	PRICEWATERHOUSECOOPERS CONSULTING	WSI Facilities Business Case	0042009069	22-Dec-22	29-Sep-23	1,723,346.00
CN3902307 PROSCI PTY LTD Staff Training 0042008806 5-Aug-22 30-Jun-23 48,090.	CN3951717	PRICEWATERHOUSECOOPERS CONSULTING	Corporate Strategic Design Program	0042009150	9-Mar-23	31-Aug-23	1,224,417.00
CN3944406 PROSCI PTY LTD Staff Training 0041014093 17-May-23 31-Dec-23 19,800.0 CN3944407 PROSCI PTY LTD Staff Training 0041014092 17-Mar-23 31-Dec-23 31,500.0 CN3905424 PROTIVITI PTY LTD Grant Governance Review 0042008837 9-Aug-22 28-Oct-22 52,035.5 CN3905424 PROTIVITI PTY LTD Internal Audit Services 2022-23 0042008845 6-Oct-22 30-Sep-23 188,000.0 CN3924389 PUBLIC AFFAIRS NETWORK PTY LTD Stakeholder Engagement 004101497 28-Oct-22 16-Nov-22 11,550.0 CN3924311 PUBLIC AFFAIRS NETWORK PTY LTD Conference Facilitator 0041014142 6-Mar-23 30-Jun-25 51,500.3 CN3924311 PURCELL ASIA PACIFIC LIMITED Property Repairs and Maintenance 0041014142 6-Mar-23 30-Jun-25 115,003.5 CN3932573 QNATES AIRWAYS LIMITED Architectural Services 0041014085 16-Jan-23 30-Jun-23 88,89.9 CN3932573 QANTAS AIRWAYS LIMITED Flight Simulator Data 0041014085 16-Jan-23	CN3951721	PRICEWATERHOUSECOOPERS INDIGENOUS CONSULTING PTY LTD	Workshop Facilitator	0042009132	28-Sep-22	18-Oct-22	31,295.00
CN3944406 PROSCI PTY LTD Staff Training 0041014093 17-May-23 31-Dec-23 19,800.0 CN3944407 PROSCI PTY LTD Staff Training 0041014092 17-Mar-23 31-Dec-23 31,500.0 CN3905424 PROTIVITI PTY LTD Grant Governance Review 0042008837 9-Aug-22 28-Oct-22 52,035.5 CN3905424 PROTIVITI PTY LTD Internal Audit Services 2022-23 0042008845 6-Oct-22 30-Sep-23 188,000.0 CN3924389 PUBLIC AFFAIRS NETWORK PTY LTD Stakeholder Engagement 004101497 28-Oct-22 16-Nov-22 11,550.0 CN3924311 PUBLIC AFFAIRS NETWORK PTY LTD Conference Facilitator 0041014142 6-Mar-23 30-Jun-25 51,500.3 CN3924311 PURCELL ASIA PACIFIC LIMITED Property Repairs and Maintenance 0041014142 6-Mar-23 30-Jun-25 115,003.5 CN3932573 QNATES AIRWAYS LIMITED Architectural Services 0041014085 16-Jan-23 30-Jun-23 88,89.9 CN3932573 QANTAS AIRWAYS LIMITED Flight Simulator Data 0041014085 16-Jan-23	CN3902307	PROSCI PTY LTD	Staff Training	0042008806	5-Aug-22	30-Jun-23	48,099.00
CN3944407 PROSCI PTY LTD Staff Training 0041014092 17-Mar-23 31-Dec-23 31,500.0 CN3905423 PROTIVITI PTY LTD Grant Governance Review 0042008836 9-Aug-22 16-Sep-22 63,318.3 CN3905424 PROTIVITI PTY LTD Manual Processing of EFT Review 0042008837 9-Aug-22 28-Oct-22 52,035.3 CN390531 PROTIVITI PTY LTD Internal Audit Services 2022-23 0042008845 6-Oct-22 30-Sep-23 188,000.0 CN3924389 PUBLIC AFFAIRS NETWORK PTY LTD Stakeholder Engagement 0041013974 28-Oct-22 16-Nov-22 11,550.0 CN3951720 PUBLIC AFFAIRS NETWORK PTY LTD Conference Facilitator 0041014142 6-Mar-23 30-Apr-23 54,000.0 CN3924311 PURCELL ASIA PACIFIC LIMITED Property Repairs and Maintenance 0041014167 22-Mar-23 30-Jun-25 115,003. CN3942498 PWC - Global Entertainment and Medi Media Outlook Services 0041014085 16-Jan-23 16-Jan-24 26,500.0 CN3932573 QANTAS AIRWAYS LIMITED Flight Simulator Data 0041014017							19,800.00
CN3905423 PROTIVITI PTY LTD Grant Governance Review 0042008836 9-Aug-22 16-Sep-22 63,318. CN3905424 PROTIVITI PTY LTD Manual Processing of EFT Review 0042008837 9-Aug-22 28-Oct-22 52,035. CN3920631 PROTIVITI PTY LTD Internal Audit Services 2022-23 0042008845 6-Oct-22 30-Sep-23 188,000. CN3924389 PUBLIC AFFAIRS NETWORK PTY LTD Stakeholder Engagement 0041013974 28-Oct-22 11,550.0 CN3951720 PUBLIC AFFAIRS NETWORK PTY LTD Conference Facilitator 0041014142 6-Mar-23 30-Apr-23 54,000.0 CN3951720 PUBLIC AFFAIRS NETWORK PTY LTD Conference Facilitator 0041014142 6-Mar-23 30-Apr-23 54,000.0 CN3951720 PURCELL ASIA PACIFIC LIMITED Property Repairs and Maintenance 0041014187 17-Oct-22 30-Jun-25 115,050.0 CN3927331 PURCELL ASIA PACIFIC LIMITED Architectural Services 0041014087 16-Jan-23 16-Jan-23 30-Jun-23 30-Jun-23 30-Jun-23 16-Jan-24 26,500.0 CN3927573 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>							
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	CN3918948	RANDSTAD PTY LTD	Contractor	0042008920	10-Oct-22	10-Oct-23	214,016.00

CASTANDES ANDERSON PTYLTD CONTRACTOR 0.042008988 17-0422 17-0422 13-22-58.58 10-03020616 ANDERSON PTYLTD CONTRACTOR 0.042009690 11-0423 11-042-3 17-0422 13-20-59.58 10-03020 10-03035788 ANDERSON PTYLTD CONTRACTOR 0.042009270 17-067-3 11-042-3	2022-23	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CASP355758 RANDSTAD PTYLTD Contractor COLORDOSCOPY 12-Apr-22 15-Apr-24 10-Apr-26 10-Apr-25 15-Apr-26 10-Apr-25 15-Apr-26 10-Apr-26 10-Apr-25 15-Apr-26 10-Apr-26 10-Ap	CN3924405	RANDSTAD PTY LTD	Contractor	0042008956	31-Oct-22	30-Apr-24	532,265.63
CAMPASSYSSIS RANDSTAD PTY LTD	CN3929061	RANDSTAD PTY LTD	Placement Fee	0042008988	17-Aug-22	17-Aug-22	14,109.48
CASS-988824 RANDSTAD PTV LTD	CN3936365	RANDSTAD PTY LTD	Contractor	0042009050	16-Jan-23	31-Dec-23	277,000.00
CASSSS0424 RANDSTAD PTV ITD	CN3955768	RANDSTAD PTY LTD	Contractor	0042009170	17-Apr-23	16-Apr-24	303,765.00
CASSTOPPOSE RANDSTAD PTV LTD Contractor COURGOSPEY Ze-May 23 15-un-23 10-20-00	CN3967003	RANDSTAD PTY LTD	Contractor	0042009229	22-May-23	22-Dec-23	110,000.00
CASTSTATES RANDSTAD PTY LTD	CN3968824	RANDSTAD PTY LTD	Contractor	0042009237	21-Mar-23	21-Mar-24	10,244.12
CASTATABB RANDSTAD PTY LTD Permanent Plezement Fee 0041002921 5-Jun-23 31-0e-23 1 (9.50.00 CR3937786 RARELAND 1-20 Permanent Plezement Fee 0041014360 13-Jun-23 31-Jun-23 2.95.90.00 CR39379779 RARELAND Logo Design 004101485 23-Jun-23 31-Jun-23 2.95.90.00 CR3937938 RCPA QUALITY ASURANCE PROGRAMS ((RIROLMENT OFFICE) Pathology CAD Program 004101485 23-Jun-23 31-Jun-23 2.95.90.00 CR39379379 RECOVERISE CORDONATOR (PTY LTD Program Support 0042003767 1-Jul-22 30-Jun-23 31-Jun-23 2.95.90.00 CR39358351 RECCVERISE CORDONATOR (PTY LTD Debt recovery Services 0042003767 1-Jul-22 30-Jun-23 31-Jul-23 3.95.90.00 CR39358353 RECCVERISE CORDONATOR (PTY LTD Conference Attendence 0041014862 15-Jun-23 31-Jul-23 31-Jul	CN3970956	RANDSTAD PTY LTD	Placement fee	0042009247	26-May-23	15-Jun-23	10,230.00
Permanent Placement Fee 0940104306 13-bm-23 13-04-023 10,450.00 083895778 RARELAND Ligo Design 0941014200 13-bm-23 13-bm-23 23-950.00 083895788 RCAN QUALITY ASURANCE PROGRAMS (ENROLMENT OFFICE) Pathology QA Program 0941014200 13-bm-23 23-bm-26 77,248.00 08389548 RECOVERIES CORPORATION PTY LTD Program Support 0942008757 13-bm-23 23-bm-26 77,248.00 083895485 RECOVERIES CORPORATION PTY LTD Debt recovery Services 0942008147 30-bm-23 13-bm-23 31-bm-26 30-bm-26 083895979 RECIDIANA AUSTRALIA INSTITUTE LTD Conference Attendence 0941014862 13-bm-23 13-bm-22 14-bm-24 65,000.00 083895458 RECOVERNATION PTY LTD Workstation assessment 0942008201 13-bm-22 14-bm-24 65,000.00 083895459 RICHARD MARIE MORGAN Provision of Locum Doctors 0941013788 2-bm-22 14-bm-24 65,000.00 083894545 RICHARD MEL MORGAN Provision of Locum Doctors 0941013788 2-bm-22 14-bm-24 63,000.00 083894545 RICHARD MEL MORGAN Provision of Locum Doctors 0941013788 2-bm-22 14-bm-24 30,000.00 083931210 RICHARD MEL MORGAN Provision of Locum Doctors 0941013788 2-bm-22 14-bm-24 30,000.00 083931241 RISK MARIA ENTRAIN PTY LTD Major Office Machines 0942008273 8-bm-22 6-bm-25 1,983,200.00 083931241 RISK MARIA METATIONAL PTY LTD Ridge-pedient Costing Review 0942008873 8-bm-22 6-bm-25 1,983,200.00 083935248 RISK MARIA METATIONAL PTY LTD Compliance fee 0941014200 1-bm-23 3-bm-24 1,256,00 083935248 RISK MARIA METATIONAL PTY LTD Compliance fee 0941014200 1-bm-23 3-bm-24 1,256,00 083935248 RISK MARIA METATIONAL PTY LTD Compliance fee 0941014200 1-bm-23 3-bm-24 1,256,00 083935248 RISK MARIA METATIONAL PTY LTD Compliance fee 0941014200 1-bm-23 3-bm-24 1,256,00 083935245 RISK MARIA METATIONAL PTY LTD Compliance fee 0941014200 1-bm-23 3-bm-24 1,256,00 083935256 ROYAL FLYING DOCTOR SERVICE OF AUST Medical Evacuation Services 094	CN3977479	RANDSTAD PTY LTD	Contractor	0042009293	29-May-23	31-Dec-23	93,000.00
CR3957798 RARELAND Logo Design 0.0010142/00 13-Apr-23 13-Jun-23 29.950.00 CR3957038 RCPA QUALUT ASSURANCE PROCRAMS (ENROLMENT OFFICE) Pathology Off Program 0.001014385 23-Mar-23 30-Jun-26 7.7248.00 CR3952048 REASON GROUP PTY LTD Program Support 0.00200375 1-Jul-22 30-Jun-26 23-Jun-23 25.950.00 CR3985035 RECCE WALDOCK Independent reviewer 0.001013400 15-Mar-23 29-Sep-23 9.7465.00 CR3985035 RECCE WALDOCK Independent reviewer 0.001013400 15-Mar-23 29-Sep-23 9.7465.00 CR3958545 REGIONAL AUSTRALIA INSTITUTE LTD Workstation assessment 0.00200320 1-May-22 14-Sep-22 13-Jun-20 CR395545 RECLAR MANAGEMENT (AUST) PTY LTD Workstation assessment 0.002003220 1-May-22 14-Mar-24 65.000.00 CR3959707 RICHARD WAITE Provision of Locum Doctors 0.001013788 2-May-22 19-May-22 30,000.00 CR3959707 RICHARD WAITE Provision of Locum Doctors 0.001013795 13-Jul-22 5-Jul-22 30,000.00 CR395912100 RIDIGA (LIVITT BUCK) Major Office Machines 0.002003773 13-Jul-22 5-Jul-22 5-Jul-22 CR39530431 RICHARD NUMBERY TECHNOLOGIES Livensing Fee 0.002003773 13-Jul-22 30-Jul-26 443,212.00 CR39530431 RICHARD NUMBERY TECHNOLOGIES Livensing Fee 0.001014200 1-May-23 30-Jul-26 443,212.00 CR39530438 RICHARD NUMBERY TECHNOLOGIES Livensing Fee 0.001014200 1-May-23 30-Jul-26 443,212.00 CR39530438 RICHARD NUMBERY TUTD Companies Monitoring and Reporting 0.001014200 1-May-23 30-Jul-26 443,212.00 CR39530438 RICHARD NUMBERY TUTD Companies Monitoring and Reporting 0.001014300 22-Jul-22 30-Jul-22 30-Jul-26 CR39530439 ROTHSCHILD & CO AUSTRALIA LIVITED Companies Monitoring and Reporting 0.001014300 23-Jul-22 30-Jul-22 30-Jul-26 CR39530580 ROTH LIVITED CONTRALIA C	CN3977483	RANDSTAD PTY LTD	Contractor	0042009291	5-Jun-23	31-Dec-23	87,000.00
CRASSTORAB RCAD GUALITY ASSURANCE PROGRAMS (ENROLMENT OFFICE) Pathology CaP Program 0041008/157 3-14-07-26 30-140-72 30-140-	CN3977486	RANDSTAD PTY LTD	Permanent Placement Fee	0041014306	19-Jun-23	30-Jun-23	10,450.00
RASSON GROUP FTV.ITD	CN3959779	RARELAND	Logo Design	0041014200	13-Apr-23	13-Jun-23	29,950.00
CRASSOSIAS RECOVERIES CORPORATION PTY LTD Debt recovery Services 0042009147 30-lan-23 31-laug-24 30,000.00 CRASSOSIAS RECEC WALDOCK Independent reviewer 0041013862 15-May-23 29-486-00 CRASSOSIAS RECEC WALDOCK Independent reviewer 0041013862 15-May-23 29-486-00 CRASSOSIAS RECEC WALDOCK The Conference Attendence 0041013806 13-6ep-22 14-5ep-22 29,460.00 CRASSOSIAS RECEMBA MARAGEMENT (AUST) TYTD Workstand nassessment 004200270 15-May-23 14-May-23 30,000.00 CRASSOSIAS RECHARD NELL MORGAN Provision of Locum Doctors 0041013788 2-May-22 33,000.00 CRASSOSIAS RICHARD WALDOCK Provision of Locum Doctors 0041013788 2-May-22 33,000.00 CRASSOSIAS RICHARD WALDOCK Provision of Locum Doctors 0040028773 8-May-22 33,000.00 CRASSOSIAS RICHARD WALDOCK Privation of Locum Doctors 0040028773 8-May-22 33,000.00 CRASSOSIAS RICHARD WALDOCK Privation of Locum Doctors 0040028773 8-May-22 33,000.00 CRASSOSIAS RICHARD WALDOCK PRIVATO TA RICER HUNT Independent Costing Review 004002872 31-May-22 33,000.00 CRASSOSIAS RICHARD WALDOCK PRIVATO RICHARD WALDOCK PRIVATO PRIVATO	CN3957038	RCPA QUALITY ASSURANCE PROGRAMS (ENROLMENT OFFICE)	Pathology QA Program	0041014185	23-Mar-23	30-Jun-26	77,248.00
CH39895353 REECE WALDOCK Independent reviewer 0041014362 15-May-23 29-Sep-23 39,460.00 CH3959645 REGIONAL DISTALLA INSTITUTE ID Conference Attendence 004101366 13-Sep-22 14-Sep-22 12,100.00 CH3959479 REGIONAL DISTALLA INSTITUTE ID Workstation assessment 004200220 1-May-23 14-Mar-24 6,500.00 CH3987970 RICHARD WEATE Provision of Locum Doctors 0041013788 2-May-22 30,000.00 CH3987970 RICHARD WEATE Provision of Locum Doctors 0041013795 19-Jul 22 5-May-22 30,000.00 CH3981412 RICHARD WEATE Provision of Locum Doctors 0041013795 19-Jul 22 5-May-22 1,880,000.00 CH391100 RIDER LEVETT BUCKNALL ACT PTY LTD TA RIDER HUNT Independent Costing Review 0042008872 31-May-22 30-Jun-26 443,112.00 CH39391141 RISK MANAGEMENT TECHNOLOGIS Liceraing Fee 00410140161 2-Feb-23 2-Feb-23 2-Feb-24 12,550.00 CH3939120 RIDER LEVETT BUCKNALL ACT PTY LTD TA RIDER HUNT Independent Costing Review 0042008872 31-May-22 30-Jun-26 443,112.00 CH3939141 RISK MANAGEMENT TECHNOLOGIS Catering Services 0041014220 1-May-23 30-Jun-26 443,112.00 CH39303428 RISKOANA INTERNATIONAL PTY LTD Compliance Monitoring and Reporting 0041014220 1-May-23 30-Jun-26 413,650.00 CH39375279 ROT MUTCHIN MARINE PTY LTD Compliance Monitoring and Reporting 0041013930 28-Sep-22 28-Jun-24 21,356.00 CH39375279 ROT MORGAN RESARCH LTD Dataset Subscription - Media 0041014290 19-Jun-23 30-Sep-24 175,618.00 CH3939086 ROYAL FLYING DOCTOR SERVICE OF AUST Medical Evacuation Services 0042008794 8-Jul-22 9-Jul-22 5-35,32.00 CH3939087 ROYAL PLYING DOCTOR SERVICE OF AUST Medical Evacuation Services 0042008833 21-Jul-22 22-Jul-22 5-5,33.25 CH39390886 ROYAL FLYING DOCTOR SERVICE OF AUST Medical Evacuation Services 004200883 21-Jul-22 22-Jul-22 5-5,33.25 CH39390886 ROYAL FLYING DOCTOR SERVICE OF AUST Medical Evacuation Services 004200883 21-Jul-22 22-Jul-22 5-5,00.00	CN3892548	REASON GROUP PTY LTD	Program Support	0042008757	1-Jul-22	30-Jun-23	258,500.00
REGIONAL AUSTRALIA INSTITUTE LTD	CN3950153	RECOVERIES CORPORATION PTY LTD		0042009147	30-Jan-23	31-Aug-24	30,000.00
REHAB MANAGEMENT[AUST] PTV LTD	CN3988535	REECE WALDOCK	Independent reviewer	0041014362	15-May-23	29-Sep-23	92,460.00
CASB994349 RICHARD MELIK MORGAN Provision of Locume Doctors 0041013798 2-Aug. 22 30,000.00 CASB97707 RICHARD WEATE Provision of Locume Doctors 0041013795 19-lul-22 5-Aug. 22 30,000.00 CASB94452 RICCH AUSTRALIA PTY LTD Major Office Machines 0042008773 8-lul-22 6-Jul-25 1.893.200.00 CASB93411 RISK MANAGEMENT TECHNOLOGIES Licensing Fee 0041014061 2-Feb-23 2-Feb-24 12,560.00 CASB93528 RISKMANAGEMENT TECHNOLOGIES Licensing Fee 0041014061 2-Feb-23 2-Feb-24 12,560.00 CASB936143 RISK MANAGEMENT TECHNOLOGIES Licensing Fee 0041014021 1-May 23 30-Apr. 24 13,266.10 CASB936143 RIYADS CATERING Catering Ferice 0041014212 9-May-23 3-May 23 3-May 23 CASB936143 RIYADS CATERING Catering Ferice 0041014201 1-May 23 30-Apr. 24 13,266.10 CASB936143 RIYADS CATERING Catering Ferice 0041014201 1-May 23 30-Apr. 24 21,360.00 CASB936143 RIYADS CATERING CATERING Ferice 0042008819 29-Jul-22 30-569-22 CASB936143 ROTHOCHINE DATA CATERING Comparate Plan Review 0042008819 29-Jul-22 30-569-22 CASB936143 ROTHOCHINE DATA CATERING CATERING FERICA CATERING CATERING CATERING CATERING PROVAL FUNNO DOCTOR SERVICE OF AUST Medical Evacuation Services 0042008796 9-Jul-22 10-Jul-22 36,240.10 CASB936143 ROYAL FUNNO DOCTOR SERVICE OF AUST Medical Evacuation Services 0042008796 9-Jul-22 10-Jul-22 36,240.10 CASB936144 ROYAL FUNNO DOCTOR SERVICE OF AUST Medical Evacuation Services 0042008796 9-Jul-22 20-Jul-22 36,240.10 CASB936154 ROYAL FUNNO DOCTOR SERVICE OF AUST Medical Evacuation Services 0042008796 9-Jul-22 20-Jul-22 65,153.25 CASB936164 ROYAL FUNNO DOCTOR SERVICE OF AUST (WESTERN OPERATIONS) Medical Evacuation Services 0042008933 19-Aug. 22 20-Aug. 22 70,750.00 CASB94488 ROYAL FUNNO DOCTOR SERVICE OF AUST (WESTERN OPERATIONS) Emergency Medical Evacuation Services 004200981 24-Dec.22 25-Dec.22 25-Dec.22 25-Dec.22 25-Dec	CN3899079	REGIONAL AUSTRALIA INSTITUTE LTD	Conference Attendence	0041013806	13-Sep-22	14-Sep-22	12,100.00
CH3897707 RICHARD WEATE Provision of Locurum Doctors 0.0410.3795 19-Jul-22 5-Aug-22 33,000.00 CN3894526 RICOPA LISTRALIA PTY LTD Major Office Machines 0.004200873 8-Jul-22 30-Jun-26 445,212.00 CN3931010 RIDER LEVETT BUCKNALL ACT PTY LTD TA RIDER HUNT Independent Corting Review 0.042008872 31-Jun-22 30-Jun-26 445,212.00 CN3931028 RISK MANARGMENT TECHNOLOGIES Locrosing Free 0.041014200 1-May-23 30-Jun-26 445,212.00 CN3932628 RISKMAN INTERNATIONAL PTY LTD Software Literate 0.041014210 1-May-23 30-Jun-23 13,266.07 CN39361543 RIVADS CATERING Catering Services 0.041014212 9-May-23 30-May-23 31,661.02 CN3930439 ROTHSCHILD & CO-AUSTRALIA LIMITED Compliance Monitoring and Reporting 0.041014212 9-May-23 30-Sep-22 600,000.00 CN3939349 ROTHSCHILD & CO-AUSTRALIA LIMITED Corporate Plan Review 0.042008819 29-Jul-22 30-Sep-22 600,000.00 CN3939080 ROYAR FIVING DOCTOR SERVICE OF AUST Medical Evacuation Services 0.042008794 8-Jul-22 9-Jul-22 9-Jul-22 CN3939080 ROYAR FIVING DOCTOR SERVICE OF AUST Medical Evacuation Services 0.042008796 9-Jul-22 10-Jul-22 36,240.10 CN3939080 ROYAR FIVING DOCTOR SERVICE OF AUST Medical Evacuation Services 0.042008796 9-Jul-22 10-Jul-22 36,240.10 CN3939087 ROYAR FIVING DOCTOR SERVICE OF AUST Medical Evacuation Services 0.042008933 19-Jul-22 20-Jul-22 20-Jul-2	CN3965445	REHAB MANAGEMENT(AUST) PTY LTD	Workstation assessment	0042009220	1-May-23	14-Mar-24	65,000.00
CASSS97707 RICHARD WEATE Provision of Locum Doctors 0.0410.13795 1.0-1.01-22 5.Aug. 22 33,000.00 CASSS94452 RICCH AUSTRALIA PTY LTD Major Office Machines 0.0420.08773 3.1-Jug. 22 30,000.00 CASSS94161 RISK MANAGEMENT TECHNOLOGIES Licensing Fee 0.0410.08872 31.Aug. 22 30-Jun. 26 443,212.00 CASSS9408 RISK MANAGEMENT TECHNOLOGIES Licensing Fee 0.0410.0401 2-feb-23 2-feb-24 1.2560.00 CASSS9408 RISK MANAGEMENT TECHNOLOGIES Licensing Fee 0.0410.04200 1.May. 23 30-Apr. 24 13,266.37 CASSS9408 RISK MANAGEMENT TECHNOLOGIES Licensing Fee 0.0410.04210 1.May. 23 30-Apr. 24 13,266.37 CASSS9408 RISK MANAGEMENT TECHNOLOGIES Catering Services 0.0410.04220 1.May. 23 30-Apr. 24 13,266.37 CASSS9408 RISK MANAGEMENT TECHNOLOGIES Catering Services 0.0410.04220 1.May. 23 30-Apr. 24 13,266.37 CASSS9408 RISK MANAGEMENT TECHNOLOGIES Catering Services 0.0410.04220 1.May. 23 30-Apr. 24 13,266.37 CASSS9408 RISK MANAGEMENT TECHNOLOGIES Catering Services 0.0410.04220 1.May. 23 30-Apr. 24 21,360.00 CASSS9408 ROD TWITCHIN MARRINE PTY LTD Compliance Monitoring and Reporting 0.0410.13930 28-Sep. 22 28-Jun. 24 21,360.00 CASSS9408 ROTH FUND CONTROL SERVICE OF AUST Medical Evacuation Services 0.04200.08913 25-Jul. 22 30-Sep. 24 175,618.00 CASSS9408 ROYAL FUND DOCTOR SERVICE OF AUST Medical Evacuation Services 0.04200.08794 8-Jul. 22 10-Jul. 22 36,240.10 CASSS9408 ROYAL FUND DOCTOR SERVICE OF AUST Medical Evacuation Services 0.04200.08796 9-Jul. 22 10-Jul. 22 36,240.10 CASSS9408 ROYAL FUND DOCTOR SERVICE OF AUST (WESTERN OPERATIONS) Medical Evacuation Services 0.04200.08933 19-Aug. 22 20-Aug. 22 70,750.00 CASSS4248 ROYAL FUNDS DOCTOR SERVICE OF AUST (WESTERN OPERATIONS) Medical Evacuation Services 0.04200.08933 19-Aug. 22 20-Aug. 22 27,260.111 CASSS42489 ROYAL FUNDS DOCTOR SERVICE OF AUST (WESTERN OPERATIONS) Emergency Medical	CN3894439		Provision of Locum Doctors	0041013788			
CASSB49452 RICOH AUSTRALIA PTY LTD Major Office Machines 0042008773 B.Jul.22 6.Jul.25 1,989,200.00 CASS12100 RIDER LEVET BUCKNALL ACT PTY LTD TA RIDER HUNT Independent Costing Review 0042008872 31.Aug.22 31-Aug.22 31-Aug.22 31-Aug.22 31-Aug.22 31-Aug.22 31-Aug.22 31-Aug.22 31-Aug.23 31-Aug.22 31-Aug.22 31-Aug.22 31-Aug.23 31-A	CN3897707	RICHARD WEATE	Provision of Locum Doctors	0041013795			33,000.00
RISS MANAGEMENT TECHNOLOGIES Licensing Fee 0041014061 2-Feb-23 2-Feb-24 12,560,00	CN3894452	RICOH AUSTRALIA PTY LTD	Major Office Machines	0042008773	8-Jul-22		1,893,200.00
RISS MANAGEMENT TECHNOLOGIES Licensing Fee 0041014061 2-Feb-23 2-Feb-24 12,560,00	CN3912100	RIDER LEVETT BUCKNALL ACT PTY LTD TA RIDER HUNT	Independent Costing Review	0042008872	31-Aug-22	30-Jun-26	443,212.00
CA3952268 RISKMAN INTERNATIONAL PTYLTD Software Liense 0.041014220 1-May-23 30-Apr-24 13,296.37 CA3951263 RIPADO CATERING Catering Services 0.041014212 9-May-23 31-Apr-23 31,641.02 CA3920625 ROD TWITCHIN MARINE PTYLTD Compiliance Monitoring and Reporting 0.041013930 28-Sep-22 28-Jun-24 21,360.00 CA3930439 ROTHSCHILD & CO AUSTRALIA LIMITED Corporate Plan Review 0.042008819 29-Jul-22 30-Sep-22 600,000.00 CA3930263 ROTHSCHILD & CO AUSTRALIA LIMITED Dataset Subscription - Media 0.041014290 19-Jul-22 30-Sep-24 178,618.00 CA39309085 ROYAL FLYING DOCTOR SERVICE OF AUST Medical Evacuation Services 0.042008794 8-Jul-22 9-Jul-22 59,352.00 CA39309087 ROYAL FLYING DOCTOR SERVICE OF AUST Medical Evacuation Services 0.042008795 9-Jul-22 10-Jul-22 36,240.10 CA39309087 ROYAL FLYING DOCTOR SERVICE OF AUST Medical Evacuation Services 0.042008796 9-Jul-22 10-Jul-22 36,240.10 CA39309087 ROYAL FLYING DOCTOR SERVICE OF AUST Medical Evacuation Services 0.042008796 9-Jul-22 10-Jul-22 36,240.10 CA3930970 ROYAL FLYING DOCTOR SERVICE OF AUST Medical Evacuation Services 0.042008813 12-Jul-22 22-Jul-22 55,153.25 CA3918674 ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS) Medical Evacuation Services 0.042008893 19-Aug-22 20-Aug-22 27-0,000 CA39342488 ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS) Medical Evacuation Services 0.042008935 19-Aug-22 20-Aug-22 27-0,000 CA3942489 ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS) Emergency Medical Evacuation Services 0.042009861 17-Oct-22 18-Oct-22 26-Jul-23 CA3942489 ROYAL FLYING DOCTOR SERVICE OF AUST (WESTERN OPERATIONS) Emergency Medical Evacuation Services 0.042009812 24-Dec-22 25-Dec-22 28-Dec-22 27-Dec-22 28-Dec-22 27-Dec-22 28-Dec-22 27-Dec-22 28-Dec-22 27-Dec-22 28-Dec-22 27-Dec-22 28-Dec-22 28-Dec-22 28-Dec-22 28-Dec-22 28-Dec-22 28-Dec-22							
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CN3943942 RP DATA PTY LIMITED Dataset Creation 0041014097 30-Jan-23 30-Jan-23 41,937.50 CN3954266 RPM Solutions PTY LTD IT Services 0042009161 1-Mar-23 31-Mar-23 33,550.00	CN3959772	ROYAL MELBOURNE INSTITUTE OF TECHNO	Online Safety Literature Review	0042009190	17-Apr-23	30-Jun-23	114,057.60
·	CN3943942	RP DATA PTY LIMITED	-	0041014097	30-Jan-23	30-Jan-23	41,937.50
CN3918594 RPS Advisory Services Pty Ltd Stakeholder Engagement 0042008930 15-Aug-22 4-Nov-22 147,219.60	CN3954266	RPM Solutions PTY LTD	IT Services	0042009161	1-Mar-23	31-Mar-23	33,550.00
	CN3918594	RPS Advisory Services Pty Ltd	Stakeholder Engagement	0042008930	15-Aug-22	4-Nov-22	147,219.60

2022-23	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CN3936367	RUBIK3 INDIGENOUS PTY LTD	Contractor	0041014050	1-Jan-23	31-Dec-23	368,350.56
CN3941901	SAGE ENVIRONMENTAL SERVICES PTY LTD	Independent Environmental Auditors	0041014045	12-Dec-22	12-Dec-23	195,849.50
CN3902297	SALT MEDICAL RECRUITMENT PTY LTD	Provision of Locum Doctors	0041013811	30-Aug-22	30-Sep-22	52,575.00
CN3919882	SALT MEDICAL RECRUITMENT PTY LTD	Provision of Locum Doctors	0041013928	7-Oct-22	30-Dec-22	30,000.00
CN3929035	SCIENTIFIC TECHNICAL SERVICES (AUSTRALIA) PTY LTD	Medical Equipment Maintenance	0041013997	28-Nov-22	30-Jun-25	57,225.00
CN3968805	SEGRA	RDA National Forum	0041014244	16-May-23	30-Sep-23	174,592.00
CN3971488	SELERITY PTY LTD	SAS Software License	0042009262	30-Jun-23	1-Jul-24	43,398.96
CN3920632	SENTENTIA CONSULTING PTY LTD	Internal Audit Services	0042008944	6-Oct-22	30-Sep-23	352,000.00
CN3965441	SENVERSA PTY LTD	PFAS Monitoring	0041014226	9-May-23	15-Dec-23	67,023.00
CN3905416	SGS ECONOMICS AND PLANNING	Program Evaluation and Review	0042008827	26-Jul-22	30-Sep-22	183,604.00
CN3944397	SHIMADZU MEDICAL SYSTEMS (OCEANIA)	Medical Imaging Equipment	0041014104	3-Feb-23	30-Jun-23	266,141.12
CN3915090	SHIRE OF CHRISTMAS ISLAND	Road Funding 2022-2023	0041013894	15-Sep-22	30-Jun-23	600,000.00
CN3924306	SHIRE OF CHRISTMAS ISLAND	Roadside Maintenance	0041013956	21-Oct-22	15-Nov-22	58,000.00
CN3951709	SHIRE OF CHRISTMAS ISLAND	Fisheries management services	0041014149	3-Mar-23	3-Mar-24	418,944.00
CN3959762	SHIRE OF CHRISTMAS ISLAND	Footpath Remediation	0041014194	12-Apr-23	30-Jun-23	36,200.00
CN3968811	SHIRE OF CHRISTMAS ISLAND	Public Access Maintenance	0041014228	10-Apr-23	15-Apr-23	10,781.00
CN3975269	SHIRE OF CHRISTMAS ISLAND	Road Barriers Upgrade	0041014289	9-Jun-23	30-Jun-23	196,489.00
CN3966998	SIEMENS HEALTHCARE PTY LTD	Medical Equipment Maintenance	0041014238	18-May-23	30-Sep-23	31,360.00
CN3924387	SMEC AUSTRALIA PTY LTD	Surveyancing	0041013957	21-Oct-22	11-Dec-22	74,250.00
CN3981451	SMEC AUSTRALIA PTY LTD	Stage 1 OLS Intrusion Analysis WSI	0041014329	12-May-23	29-Sep-23	15,950.00
CN3963269	SOUTH METROPOLITAN HEALTH SERVICE T T/A FIONA STANLEY HOSPITAL	Radiographer Services	0041014219	3-Feb-23	21-Feb-23	10,379.46
CN3947213	SOUTHSIDE MITSUBISHI	Motor Vehicles	0041014113	25-Jan-23	30-Jun-23	499,840.00
CN3971485	SOUTHSIDE MITSUBISHI	Supply of Electric Vehicles	0041014259	24-May-23	31-Dec-23	1,095,518.00
CN3918947	SPARKE HELMORE LAWYERS	Legal Services 2022-2023	0042008921	1-Oct-22	30-Jun-23	281,204.00
CN3918951	SPARKE HELMORE LAWYERS	Legal Services 2022-2023	0042008919	13-Sep-22	30-Jun-23	11,000.00
CN3929050	SPARKE HELMORE LAWYERS	Legal Services	0042008999	23-Nov-22	30-Jun-24	300,000.00
CN3948663	SPARKE HELMORE LAWYERS	External Probity Advisor	0042009128	28-Feb-23	22-Dec-23	55,777.50
CN3954265	SPARKE HELMORE LAWYERS	Legal Services 2022-2023	0042009162	27-Mar-23	3-Nov-23	314,920.46
CN3954270	SPARKE HELMORE LAWYERS	Probity Advisory Services	0042009156	24-Feb-23	30-Jun-24	51,575.00
CN3959775	SPARKE HELMORE LAWYERS	Legal Services 2022-2023	0042009187	26-Apr-23	27-Oct-23	314,988.00
CN3919883	ST JOHN AMBULANCE AUSTRALIA WESTERN AUST) INC	Paramedic Support and Training	0041013927	6-Oct-22	30-Jun-23	65,000.00
CN3939144	ST JOHN AMBULANCE AUSTRALIA WESTERN AUST) INC	First Aid Equipmment	0041014058	22-Dec-22	31-Jan-23	12,507.20
CN3890856	STANFIELD RE PTY LTD	Property Management Services	0041013765	1-Jul-22	30-Jun-23	30,000.00
CN3905427	STARTECH IT CONSULTING PTY LTD	Contractor	0042008840	15-Aug-22	15-Nov-23	310,417.20
CN3924310	STATEWIDE OIL DISTRIBUTOR	Generator Consumables	0041013950	20-Oct-22	30-Dec-22	25,529.00
CN3889973	STRATEGIC REFORM PTY LTD	Data Services	0042008733	1-Jul-22	30-Jun-23	655,820.00
CN3907508	STRATEGIC REFORM PTY LTD	Corporate Reporting System Review	0042008846	18-Aug-22	31-Dec-22	75,000.00
CN3963273	STRATEGIC REFORM PTY LTD	Data Services	0042009208	2-May-23	30-Jun-23	232,738.00
CN3903428	STUTCH DATA SERVICES PTY LTD	Data Storage Cartridges	0041013828	7-Jul-22	30-Jun-23	21,491.80
CN3981463	STYLECRAFT	Additional meeting chairs - Nishi	0041014320	26-Jun-23	30-Dec-23	26,537.50
CN3889960	SUMAC CONSULTING PTY LTD	Contractor	0041013753	1-Jul-22	30-Jun-23	228,832.00
CN3890859	SUNDRIVE ENTERPRISES PTY LTD	Provision of Locum Doctors	0041013820	5-Jul-22	30-Sep-22	198,600.00
CN3934039	SUNDRIVE ENTERPRISES PTY LTD	Locum Director of Public Health and Medicine	0041014031	30-Dec-22	30-Jun-24	1,044,600.00
CN3997857	SUPPLY NATION AUST INDIGENOUS MINORITY SUPPLIER O	Supply Nation Membership Renewal	0041014418	26-May-23	25-May-24	16,500.00
CN3931167	Swift Digital	Marketing Automation Platform	0041014005	5-Nov-22	4-Nov-23	11,550.00
CN3944401	SYNERGY GROUP AUSTRALIA LTD	External Probity Advisor	0042009095	3-Jan-23	30-Jun-23	39,000.00
CN3944408	SYNERGY GROUP AUSTRALIA LTD	System Security Assurance	0042009088	30-Jan-23	29-Apr-23	50,600.00
CN3959751	SYNERGY GROUP AUSTRALIA LTD	Probity Advisor	0042009193	17-Apr-23	31-Dec-23	62,073.00
CN3971484	SYNERGY GROUP AUSTRALIA LTD	External Probity Advisor	0042009261	15-May-23	2-Feb-24	87,000.00
CN3978464	SYNERGY GROUP AUSTRALIA LTD	Probity Advisory Services	0042009307	27-Jun-23	31-Jul-23	25,740.00
CN3920627	TALENT INTERNATIONAL Holdings	Contractor	0042003307	24-Oct-22	30-Jun-24	880,229.00
CN3894436	TALKFORCE MEDIA	Staff Training	0041013783	21-Jul-22	30-Jun-23	33,000.00
CN3947220	Tangentyere Council Aboriginal Corporation	Work of Art	0041014115	16-Nov-22	31-Dec-23	38,500.00
	,			_J ZZ		22,500.00

2022-23	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CN3954260	TCG DEVELOPMENTS PTY LTD	Purchase of Biodiversity Credits	0041014154	17-Feb-23	16-Mar-23	1,670,625.00
CN3935747	TECHSAFE AUSTRALIA PTY LTD	Electrical Inspection Services	0041014036	5-Dec-22	30-Jun-24	150,000.00
CN3954263	TELUS HEALTH SMG HEALTH PTY LTD	Influenza Vaccinations and Health checks	0041014164	6-Mar-23	5-Jun-23	75,000.00
CN3959783	Terri Janke & Company Pty Ltd	Education and Training Services	0041014181	21-Mar-23	30-Jun-23	18,318.50
CN3977476	Terri Janke & Company Pty Ltd	Legal Services 2022-2023	0042009295	20-Jun-23	30-Jun-24	19,887.00
CN3957043	The Australian and New Zealand School of Government Ltd	Education and Training Services	0041014190	20-Apr-23	7-Jul-23	27,146.90
CN3915087	THE AUSTRALIAN COUNCIL ON HEALTHCAR	Professional Accreditation	0041013898	16-Sep-22	30-Jun-23	12,051.00
CN3924400	THE CITADEL GROUP LIMITED	Business Management Services	0042008959	17-Oct-22	16-Oct-25	624,250.00
CN3907497	THE HATCHERY (HUB) PTY LTD	Staff Training	0041013845	31-Aug-22	30-Jun-23	22,000.00
CN3927572	THE HATCHERY (HUB) PTY LTD	Staff Development	0041013990	16-Nov-22	30-Jun-23	88,000.00
CN3927577	THE HATCHERY (HUB) PTY LTD	Staff Training	0041013985	14-Feb-23	15-Feb-23	14,248.08
CN3942497	THE HATCHERY (HUB) PTY LTD	First Nations Leadership & Allyship Summit	0041013363	18-Apr-23	30-Jun-23	16,820.65
CN3542457	THE HATCHERT (HOB) FIT EID	2023	0041014087	16-Apr-23	30-Juli-23	10,820.03
CN3915109	THE ITSM HUB PTY LTD	Documentation Development Services	0042008899	9-Sep-22	12-Dec-22	235,400.00
CN3940662	THE ITSM HUB PTY LTD	ICT Services	0042009073	16-Jan-23	16-Aug-23	410,476.00
CN3932572	THE KARRAN FAMILY TRUST NARRAK EM SOLUTIONS PTY LTD	Emergency Response Plan Update	0041014018	30-Nov-22	31-Mar-23	42,130.00
CN3897702	THE MARTINEZ HWL PRACTICE TRUST & T	Legal Services 2021-22	0042008781	11-Jul-22	30-Jun-23	82,500.00
CN3899081	THE MARTINEZ HWL PRACTICE TRUST & T	Legal Services 2021-2022	0042008761	19-Jul-22	30-Sep-22	12,415.00
CN3918940	THE MARTINEZ HWL PRACTICE TRUST & T HWL EBSWORTH LAWYERS	Legal Services 2022-2023	0042008929	4-Oct-22	31-Dec-22	14,200.00
CN3929054	THE MARTINEZ HWL PRACTICE TRUST & T HWL EBSWORTH LAWYERS	Legal Services	0042008995	23-Nov-22	30-Jun-24	430,000.00
CN3935750	THE MARTINEZ HWL PRACTICE TRUST & T HWL EBSWORTH LAWYERS	Probity Advisor	0042009048	19-Dec-22	30-Nov-23	19,900.00
CN3983898	THE NIELSEN COMPANY AUSTRALIA PTY L	Nielsen advertising data	0041014337	29-Jun-23	30-Aug-23	150,000.00
CN3934061	THE RECRUITMENT HIVE PTY LTD	Contractor	0042009023	31-Oct-22	30-Jun-23	61,820.00
CN3943953	THE SOCIAL DECK PTY LTD	Provision of Statutory Review	0042009094	19-Jan-23	31-May-23	160,850.00
CN3939161	THE SOCIAL RESEARCH CENTRE	Online Safety Issues Survey	0042009055	21-Dec-22	14-Jun-23	199,460.83
CN3952568	THE SOCIAL RESEARCH CENTRE	Program Evaluation Services	0041014157	14-Mar-23	31-Aug-23	155,147.30
CN3981454	THE SOCIAL RESEARCH CENTRE	Television & Media Survey 2023	0042009313	28-Jun-23	30-Jun-24	377,776.03
CN3942500	THE TRUSTEE FOR CONSTECH UNIT TRUST CTDS AUSTRALIA PTY LTD	ICT Professional Technical Services	0041014080	19-Jan-23	18-Apr-23	23,320.00
CN3955767	THE TRUSTEE FOR CONSTECH UNIT TRUST CTDS AUSTRALIA PTY LTD	IT Services	0042009171	27-Mar-23	1-May-23	14,850.00
CN3968823	THE TRUSTEE FOR CONSTECH UNIT TRUST CTDS AUSTRALIA PTY LTD	ICT Services	0042009238	19-May-23	30-Sep-23	65,340.00
CN3884443	THE TRUSTEE FOR EXETER FAMILY TRUST	Contractor	0042008701	1-Jul-22	30-Jun-23	79,200.00
CN3954262	THE TRUSTEE FOR OFFICE PROJECT SERV OPERATING TRUST T/A MRB COMMUNICATI	IT Services	0042009168	24-Mar-23	23-Sep-23	56,885.40
CN3927580	The Trustee for Resilient Results T/a Reselient Results Pty Ltd	Business Continuity Planning Services	0042008977	7-Nov-22	31-Mar-23	20,000.00
CN3972582	THE TRUSTEE FOR THE SCIENCE OF KNOW TRUST	Workshop Facilitation	0042009259	31-May-23	30-Jul-23	30,362.25
CN3897695	THERAPY FOCUS LTD	Allied Health Services	0042008790	19-Jul-22	30-Sep-22	107,157.05
CN3912101	THERAPY FOCUS LTD RUTH LEE	Allied Health Services	0042008870	2-May-23	30-Jun-23	142,768.70
CN3912102	THERAPY FOCUS LTD RUTH LEE	Allied Health Services	0042008869	7-Feb-23	31-Mar-23	142,768.70
CN3912103	THERAPY FOCUS LTD RUTH LEE	Allied Health Services	0042008867	25-Oct-22	31-Dec-22	144,968.70
CN3950150	THINK HQ PTY LTD	Communications Support	0042009122	17-Feb-23	31-May-23	195,665.25
CN3968826	THINKPLACE AUSTRALIA PTY LTD	Workshop Facilitation	0042009215	8-May-23	8-Nov-23	35,420.00
CN3907826	THUNDERSTONE ABORIGINAL CULTURAL	Indigenous Language and Cultural Awareness	0041013857	25-Aug-22	30-Jun-23	22,220.00
CN3955755	THWAITES-MORRISSEY TRUST T/A MEDICAL & SCIENTIFIC SERVICES P	Medical Equipment Servicing	0041014177	3-Apr-23	30-Sep-23	12,000.00
CN3924385	TO70 AVIATION (AUSTRALIA) PTY LTD	Interactive Modelling Software	0041013961	23-Sep-22	31-Dec-27	844,168.69
CN3926159	TORQUE SOFTWARE PTY LTD	Software Licences	0042008974	1-Nov-22	31-Oct-25	204,227.10
CN3919887	TRUSTEE FOR THE PLUMMER AND BUTLER SRP MARINE PTY LTD	Marine Rescue Vessel	0041013923	3-Apr-23	31-Dec-23	

2022-23	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CN3950169	TSA MANAGEMENT (ACT) PTY LTD	Property Management Services	0042009124	27-Jan-23	30-Jun-27	3,472,646.10
CN3954261	TWIN CREEKS HOLDINGS (AUSTRALIA) LI	Purchase of Biodiversity Credits	0041014153	17-Feb-23	16-Mar-23	1,670,625.00
CN3915096	TYCO AUSTRALIA PTY LIMITED T/A WORMALD	Emergency Systems Maintenance	0041013889	12-Sep-22	16-Dec-22	24,245.00
CN3920624	UNITED EQUIPMENT PTY LTD	Compliance and Safety Inspections	0041013931	11-Oct-22	11-Dec-22	17,179.03
CN3912116	Universal McCann	Recruitment Advertising	0042008868	31-Aug-22	15-Sep-22	46,248.37
CN3915107	Universal McCann	Recruitment Advertising	0042008901	12-Sep-22	30-Dec-22	11,025.65
CN3951714	Universal McCann	Recruitment Advertising	0042009153	10-Mar-23	30-Apr-23	79,666.55
CN3977489	Universal McCann	Recruitment Advertising	0042009284	1-Jun-23	31-Dec-24	47,192.64
CN3997861	Universal McCann	Advertising	0042009383	27-Jun-23	12-Aug-23	16,478.46
CN3942508	UNIVERSITY OF CANBERRA	2023 University of Canberra Graduate	0042009078	6-Feb-23	15-Dec-23	718,869.00
CN12042050	LINIII (EDCIT) OF CANDEDDA	Certificates	004200000	4.5.5.22	47.124	04 477 00
CN3943950	UNIVERSITY OF CANBERRA	Staff Training	0042009098	1-Feb-23	17-Jan-24	81,477.00
CN3894445	Ventia Property Pty Ltd	Property Services Management Fees	0042008766	1-Jul-22	30-Jun-24	1,858,428.00
CN3894456	VENTIA PROPERTY PTY LTD	Property Management Services	0042008777	1-Jul-22	30-Jun-24	165,576.00
CN3894457	VENTIA PROPERTY PTY LTD	Property Management Services	0042008778	1-Jul-22	30-Jun-24	
CN3902309	VENTIA PROPERTY PTY LTD	Office Fitout	0042008808	27-Jul-22	31-Oct-23	891,821.70
CN3907824	VENTIA PROPERTY PTY LTD	Office Fitout	0042008851	11-Aug-22	30-Jun-23	
CN3924395	VENTIA PROPERTY PTY LTD	Project Management	0042008962	20-Oct-22	1-Jan-23	213,490.20
CN3950156	VENTIA PROPERTY PTY LTD	Office Fitout	0042009144	6-Mar-23	30-Sep-23	
CN3965448	VENTIA PROPERTY PTY LTD	Property Repairs & Maintenance	0042009217	11-May-23	1-Sep-23	149,075.87
CN3965450	VENTIA PROPERTY PTY LTD	Workstations	0042009216	9-May-23	31-Oct-23	
CN3975277	VENTIA PROPERTY PTY LTD	Office Workstations	0042009278	7-Jun-23	30-Dec-23	55,624.25
CN3961541	VIDEOCRAFT EQUIPMENT PTY LTD	Audiovisual equipment	0041014214	26-Apr-23	2-May-23	24,025.94
CN3894438	VMWARE AUSTRALIA PTY LTD	IT Services	0041013786	6-Jul-22	5-Jul-23	297,940.50
CN3942499	VN GLOBAL GROUP PTY LTD	Norfolk Island Residential property	0041014082	6-Feb-23	5-Aug-24	53,300.00
CN3967002	VOCUS PTY LTD	Telecommunications Services	0042009231	4-May-23	30-Apr-26	2,541,023.00
CN3903432	VOIP PTY LTD	Desktop Phones	0041013833	8-Aug-22	7-Aug-23	17,652.99
CN3952564	WA CALIBRTATIONS PTY LTD	Medical Refrigeration Calibration	0041014159	30-Mar-23	30-Jun-25	63,460.00
CN3950147	WA COUNTRY HEALTH SERVICE	Medical Equipment Maintenance	0041014133	27-Feb-23	30-Jun-25	184,989.28
CN3907827	WA DEPARTMENT OF HEALTH	Medical Services	0041013856	23-Aug-22	30-Jun-25	282,792.60
CN3902303	WARTSILA AUSTRALIA PTY LTD	Plant and Equipment Repairs and Maintenance	0041013822	1-Aug-22	30-Dec-22	77,145.40
CN3905411	WARTSILA AUSTRALIA PTY LTD	Air Compressor Replacement	0041013841	11-Aug-22	30-Dec-22	45,933.25
CN3924309	WARTSILA AUSTRALIA PTY LTD	Generator Consumables	0041013951	20-Oct-22		40,468.60
CN3935748	WARTSILA AUSTRALIA PTY LTD	Generator Repairs and Maintenance	0041014030	8-Dec-22	30-Jun-23	48,891.85
CN3936360	WARTSILA AUSTRALIA PTY LTD	Equipment Manintenance	0041014054	20-Dec-22	30-Jun-23	
CN3936361	WARTSILA AUSTRALIA PTY LTD	Equipment Maintenance	0041014052	20-Dec-22	30-Jun-23	182,348.79
CN3950144	WARTSILA AUSTRALIA PTY LTD	Plant Repairs and Maintenance	0041014136	6-Mar-23	30-Jun-23	
CN3954258	WARTSILA AUSTRALIA PTY LTD	Provision of Service Engineer for Electrical &	0041014161	27-Mar-23	28-Apr-23	30,000.00
		Instrumentation Training				21,223.55
CN3961537	WARTSILA AUSTRALIA PTY LTD	Heavy Machinery Parts	0041014211	1-May-23	30-Jun-23	69,861.93
CN3950152	WASTE ASSETS MANAGEMENT CORPORATION	Purchase of Biodiversity Credits	0041014114	2-Feb-23	28-Feb-23	16,830.00
CN3912092	WATSON ISLAND CARPENTRY & EXCAVATIN T/A The Watson Island Family Trust	Public Amenity Repairs and Maintenance	0042008880	5-Sep-22	31-Dec-22	
CN3916359	WATSON ISLAND CARPENTRY & EXCAVATIN T/A The Watson Island Family Trust	Property Repairs and Maintenance	0042008917	1-Oct-22	30-Jun-23	40,700.00
CN3948659	WATSON ISLAND CARPENTRY & EXCAVATIN T/A The Watson Island Family Trust	Facilities Maintenance	0041014126	24-Mar-23	30-Jun-23	24,300.00
CN3977474	WATSON ISLAND CARPENTRY & EXCAVATIN T/A The Watson Island Family Trust	Domestic building works	0042009281	20-Jun-23	30-Jun-23	22,000.00
CN3931170	WAYARANG PTY LTD	First Nations Design System	0041014002	14-Nov-22	31-Mar-23	77,000.00
CN3907496	WEST AIR INVESTMENTS PTY LTD	Remote Air Services Subsidy - Reg 2F	0041013807	1-Sep-22	31-Aug-24	947,668.60
CN3918935	WEST COAST DENTAL	Dental Equipment Maintenance	0041013918	10-Oct-22	30-Jun-25	
CN3955763	WEST COAST DENTAL	Dental Equipment	0041014165	27-Mar-23	30-Jun-23	11,121.00
CN3939148	WHERETO RESEARCH BASED CONSULTING P LTD	Program/Project Evaluation Services	0042009068	3-Jan-23		349,690.00
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2022-23	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CN3975265	WHICHELLO, JEFFREY VICTOR	Electrical repairs	0041014294	12-Jun-23	30-Jun-23	18,000.00
CN3894437	WHON PTY LTD	Staff Development	0041013785	5-Jul-22	30-Jun-23	25,850.00
CN3907858	WHON PTY LTD	Staff Development	0041013859	1-Sep-22	31-Aug-23	22,880.00
CN3915102	WHON PTY LTD	Staff Development	0041013904	24-Aug-22	24-Aug-22	11,440.00
CN3918950	WHON PTY LTD	Staff Development	0041013913	24-Nov-22	24-Nov-23	25,850.00
CN3924394	WHON PTY LTD	Staff Development	0041013971	28-Oct-22	15-Dec-22	11,440.00
CN3924403	WHON PTY LTD	Staff Development	0041013964	24-Nov-22	25-Nov-22	11,440.00
CN3934049	WHON PTY LTD	Staff Development	0041014032	1-Jan-23	1-Jan-24	10,340.00
CN3934058	WHON PTY LTD	Staff Development	0041014022	23-Nov-22	23-Nov-23	11,440.00
CN3936366	WHON PTY LTD	Professional Development	0041014051	5-Dec-22	31-Dec-22	10,340.00
CN3939146	WHON PTY LTD	Membership for Executive Learning Group	0041014070	9-Feb-23	9-Feb-24	11,440.00
CN3939149	WHON PTY LTD	Staff development	0041014066	9-Jan-23	6-Feb-23	10,340.00
CN3954269	WHON PTY LTD	Education and Training Services	0041014160	1-Jun-23	28-Jun-24	11,440.00
CN3972583	WHON PTY LTD	Executive Learning	0041014276	30-May-23	30-Jun-23	10,868.00
CN3975281	WHON PTY LTD	Executive learning group membership	0041014288	9-Jun-23	8-Jun-24	10,868.00
CN3975285	WHON PTY LTD	Executive Learning Group Membership	0041014282	8-Jun-23	6-Jun-24	14,410.00
CN3978477	WHON PTY LTD	Training and development services	0041014324	30-Jun-23	22-Dec-23	13,689.50
CN3991454	WHON PTY LTD	Extension of membership	0041014375	13-Jun-23	13-Jun-24	10,868.00
CN3929044	WILDBEAR ENTERTAINMENT PTY LTD	Creation of Video Content	0042009002	15-Nov-22	31-Jan-23	35,221.60
CN3935754	Wings Education	Provision of Training to PNG Government Officials	0041014042	15-Dec-22	31-Aug-23	110,000.00
CN3939152	WISDOM LEARNING PTY LTD WISDOM LEARNING PTY LTD	Facilitation of planning day	0041014063	22-Nov-22	21-Dec-22	15,750.00
CN3945914	WORLD ROAD ASSOCIATION (PIARC) MONDIALE DE LA ROUTE	World Road Association Membership	0041014107	8-Feb-23	31-Dec-23	42,000.00
CN3860832	WSP AUSTRALIA PTY LIMITED	Environmental Impact Assessment	0041013589	21-Jul-22	31-Dec-26	13,267,901.46
CN3951715	WSP AUSTRALIA PTY LIMITED	Software Implementation Advice	0042009152	10-Mar-23	2-Jun-23	250,000.00
CN3968812	WSP AUSTRALIA PTY LIMITED	Site Investigations	0042009207	24-Apr-23	30-Jun-23	60,581.30
CN3951712	WTP AUSTRALIA PTY LTD	Quantity Surveyor	0042009148	7-Mar-23	30-Jun-23	11,000.00
CN3924388	XAMPLIFY SERVICES PTY LTD	Contractor	0042008969	14-Nov-22	13-Nov-23	359,040.00
CN3924399	XAMPLIFY SERVICES PTY LTD	Contractor	0042008960	24-Oct-22	30-Jun-23	77,000.00
CN3947216	XAMPLIFY SERVICES PTY LTD	ICT Services	0042009115	20-Feb-23	19-Feb-24	875,000.00
CN3950163	XAMPLIFY SERVICES PTY LTD	Contractor	0042009135	27-Feb-23	26-Feb-24	306,240.00
CN3988543	YELLOW EDGE	HBDI Coaching	0041014268	25-May-23	25-May-23	10,263.00
CN3905406	Your Doctor Jobs Pty Ltd	Provision of Locum Doctors	0041013836	29-Sep-22	22-Oct-22	37,050.00
CN3943943	Your Doctor Jobs Pty Ltd	Provision of Locum Doctors	0041014096	27-Jan-23	2-Jun-23	73,379.50
CN3947210	YOUR HOBART CHEMIST TRADUBG AS ISLAND PHARMACY	Provision of Pharmaceutical Services	0041014121	1-Feb-23	31-Dec-23	507,332.57
		2022-23 CONTRACTS TOTAL*			988	237,271,515.00

CN ID	Supplier Name	Description	Procurement Method	Consultancy Reason(s)	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CN3986268	ACIL ALLEN CONSULTING	Newswire Services Program Evaluation	Open tender	Need for specialised or professional skills	0042009332	12-Jul-23	6-Oct-23	55,000.00
CN3996372	AERODROME MANAGEMENT SERVICES PTY L	Remote Aerodrome Inspection Services	Open tender	Need for specialised or professional skills	0041014398	7-Aug-23	30-Oct-24	476,949.00
CN3999905	BIS OXFORD ECONOMICS	Cost escalation update 2023	Open tender	Need for specialised or professional skills	0042009392	29-Aug-23		82,665.00
CN3994568	HOUSTON KEMP PTY LTD	Cost Benefit Analysis	Open tender	Need for specialised or professional skills	0041014397	7-Aug-23	31-Mar-24	198,000.00
CN3996366	INSTINCT AND REASON PTY LTD	Refresh of the White Paper on Developing Northern Australia	Open tender	Need for specialised or professional skills	0042009376	14-Aug-23	8-Dec-23	198,000.00
CN3986264	JACOBS GROUP (AUSTRALIA) PTH LTD	PFAS Airports Environmental Investigation	Open tender	Need for specialised or professional skills	0042009330	1-Jul-23		10,938,126.10
CN3996364	KPMG	Social benefits remote roads consultancy	Open tender	Need for specialised or professional skills	0042009368	31-Jul-23	22-Dec-23	131,629.30
CN3996362	KPMG	Rail technical expertise	Open tender	Need for specialised or professional skills	0042009372	12-Jul-23	30-Jun-26	770,000.00
CN3997869	NOVA SYSTEMS PTY LTD	Professional services	Open tender	Need for specialised or professional skills	0041014403	11-Aug-23	24-Dec-25	182,842.00
CN3986266	THINKPLACE AUSTRALIA PTY LTD	Facilitate RDA Roundtable Forums	Open tender	Need for specialised or professional skills	0042009325	10-Jul-23	31-Jul-23	29,186.00
				2023-24 CONSULTANCY CONTRACTS YTD (1 July to	31 August 2023)*		10	13,062,397.40
CN3975272	ACOR MCE CONSULTANTS PTY LTD	Fuel storage design project	Limited tender	Need for specialised or professional skills	0041014281	6-Jun-23	30-Jun-23	15,510.00
CN3977468	AURECON AUSTRALASIA PTY LTD	Technical Service CI Diesel Supply	Open tender	Need for independent research or assessment	0042009289	30-May-23	4-Feb-24	181,040.00
CN3994566	Bellgrove Advisory Pty Ltd	Supporting review of 2032 Games Brisbane Arena Joint Business Case	Limited tender	Need for specialised or professional skills	0041014400	13-Jun-23	31-Dec-23	56,496.00
CN3981443	DELOITTE TOUCHE TOHMATSU	Lease Rental Valuation	Open tender	Need for independent research or assessment	0042009317	26-May-23	31-Jul-23	165,000.00
CN3975280	ERNST & YOUNG	Procuring Gross Regional Product Estimates	Open tender	Need for specialised or professional skills	0042009276	30-Jun-23	30-Jun-25	79,170.00
CN3975287	FIRST AKROW TRUST & BRIAN T WILSON T/A CLAYTON UTZ	Investigation services	Open tender	Need for specialised or professional skills	0042009272	5-Jun-23	31-Jul-23	38,500.00
CN3981461	HELPFUL ECONOMIC ADVISORY SERVICES	Peer Review	Limited tender	Need for specialised or professional skills	0041014330	14-Jun-23	30-Nov-23	11,220.00
	MILLS OAKLEY	External probity advisor	Open tender	Need for specialised or professional skills	0042009265	5-Jun-23		50,000.00
CN3970950	NOVA SYSTEMS PTY LTD	Professional Services	Open tender	Need for specialised or professional skills	0041014270	29-May-23	30-Jun-23	100,000.00
CN3978464	SYNERGY GROUP AUSTRALIA LTD	Probity Advisory Services	Open tender	Need for independent research or assessment	0042009307	27-Jun-23	31-Jul-23	25,740.00
CN3977476	Terri Janke & Company Pty Ltd	Legal Services 2022-2023	Open tender	Need for specialised or professional skills	0042009295	20-Jun-23	30-Jun-24	19,887.00
	THE SOCIAL RESEARCH CENTRE	Television & Media Survey 2023	Open tender	Need for independent research or assessment	0042009313	28-Jun-23		377,776.03
CN3988543	YELLOW EDGE	HBDI Coaching	Limited tender	Need for specialised or professional skills	0041014268	25-May-23	25-May-23	10,263.00
			CONSULTANC	CONTRACTS SINCE BUDGET ESTIMATES (23 May to	31 August 2023)*		23	14,192,999.43
	35 SOUTH ADVISORS PTY LTD	Review of Program Data	Open tender	Need for specialised or professional skills	0042009203		30-Jun-23	102,960.00
	ACIL ALLEN CONSULTING	Economic analysis	Open tender	Need for independent research or assessment	0042009242		31-Aug-23	677,458.00
	AERODROME MANAGEMENT SERVICE PTY LT	Aerodrome Inspection Services	Open tender	Skills currently unavailable within agency	0041013843		30-Oct-23	512,050.00
	AESTRA PTY LTD FORMERLY MAXWELL STRATEGIC CONSULTI	Environmental Services	Limited tender	Need for specialised or professional skills	0041013897		17-Mar-23	51,491.50
	AURECON AUSTRALASIA PTY LTD	Program Management	Limited tender	Need for specialised or professional skills	0041014166	15-Mar-23		585,051.50
	BELLLCHAMBERSBARRETT PTY LTD	Internal Audit Services 2022-23	Open tender	Need for independent research or assessment	0042008946		30-Sep-23	338,000.00
	BIS OXFORD ECONOMICS	Cost Estimation Review	Open tender	Need for specialised or professional skills	0042009025		31-May-23	260,000.00
	BIS OXFORD ECONOMICS	Cost Index Updates 2022-23	Open tender	Need for independent research or assessment	0042008847		31-Dec-22	111,430.00
	CALLIDA PTY LTD	Cost Recovery Review	Open tender	Need for specialised or professional skills	0042009021	5-Dec-22		221,212.00
	CALLIDA PTY LTD	Program Assessment Advice	Open tender	Need for independent research or assessment	0042009016		30-Jun-23	76,936.60
	CALLIDA PTY LTD	Independent Review Services	Open tender	Need for specialised or professional skills	0042008971		23-Dec-22	133,040.00
	CALLIDA PTY LTD	Quality Assurance Services	Open tender	Need for specialised or professional skills	0042008859		30-Jun-23	166,350.00
	CALLIDA PTY LTD	Business Review Services	Open tender	Need for independent research or assessment	0042008845		31-May-24	197,775.00
	CALLIDA PTY LTD	Development of Costing Model	Open tender	Need for specialised or professional skills	0042008812		28-Jun-24	543,525.00
	CALLIDA PTY LTD	Service Delivery Support	Open tender	Need for specialised or professional skills	0042008842		31-Dec-22	222,017.78
	CLARE GARDINER-BARNES	Independent reviewer	Limited tender	Need for independent research or assessment	0041014360	15-May-23		92,460.00
	CONRAD GARGETT GROUP PTY LTD	Heritage Management Strategy	Limited tender	Need for specialised or professional skills	0041013976		30-Jun-23	13,700.00
	DRONESEC PTY LTD	Research and Analysis Services	Limited tender	Need for independent research or assessment	0041014128		31-Mar-23	46,200.00
	EMM CONSULTING PTY LIMITED	Technical analysis	Open tender	Need for specialised or professional skills	0042009184	17-Apr-23	31-Jul-23	188,931.60
	ENVIRONMENTAL RESOURCES MANAGEMENT AUSTRALIA	Environmental Auditors	Limited tender	Need for independent research or assessment	0041014106	29-Jan-23		429,000.00
	ERNST & YOUNG	Specialist tax advice	Open tender	Need for specialised or professional skills	0042009194	20-Mar-23		65,000.00
	ERNST & YOUNG	Market research	Open tender	Need for independent research or assessment	0042009160	14-Mar-23	1-Jun-23	79,121.00
	ERNST & YOUNG	Valuation Services	Open tender	Need for specialised or professional skills	0042009142		29-Nov-24	84,000.00
	ERNST & YOUNG	Valuation Services	Open tender	Need for specialised or professional skills	0042009146		29-Nov-24	220,000.00
	ERNST & YOUNG	Desk Top Freight Task Analysis	Open tender	Skills currently unavailable within agency	0042009051	7-Nov-22		132,300.00
	ERNST & YOUNG	Stakeholder Engagement	Open tender	Skills currently unavailable within agency	0042008942		30-Nov-22	346,121.36
	FELLOWS MEDLOCK AND ASSOCIATES PTY PETER MEDLOCK	Review of WHS Practices	Limited tender	Need for specialised or professional skills	0041014027		14-Mar-23	30,000.00
	FRED FERNANDES	Risk Management	Limited tender	Need for independent research or assessment	0041014103		23-Feb-24	68,475.00
	GEOSYNTEC CONSULTANTS PTY LTD	Independent Environmental Auditors for PFAS Airports Investigation Program		Need for independent research or assessment	0041014077	9-Jan-23	9-Jan-24	147,202.00
	GEOSYNTEC CONSULTANTS PTY LTD	Independent Environmental Auditors	Limited tender	Need for independent research or assessment	0041014048	12-Dec-22	12-Dec-23	147,202.00
	GHD PTY LTD	Marine Structure Review	Open tender	Need for specialised or professional skills	0042009206	1-May-23		206,059.70
	GHD PTY LTD	Freight supply chain analysis	Open tender	Need for specialised or professional skills	0042009174	28-Mar-23		262,269.00
	GHD PTY LTD	Strategic Fleet Data Analytics	Open tender	Need for independent research or assessment	0042009172	21-Feb-23		466,710.00
	GHD PTY LTD	Independent Pricing Assessment	Open tender	Need for independent research or assessment	0042009004		29-Nov-22	33,000.00
CN3894442	GHD PTY LTD	Norfolk Island PFAS Firetruck Cleaning Consultant	Limited tender	Need for specialised or professional skills	0041013791	5-Jul-22	31-Dec-22	78,356.00

CN ID	Supplier Name	Description	Procurement Method	Consultancy Reason(s)	Agency Ref. ID	Start Date	End Date	Value (GST incl.)
CN3942510	INDIVIDUAL CAREER SOLUTIONS	Learning and Development	Limited tender	Need for specialised or professional skills	0041014065	5-Dec-22	5-Jun-23	20,000.00
CN3941900	JBS&G AUSTRALIA PTY LTD	Independent Environmental Auditors	Limited tender	Need for independent research or assessment	0041014046	12-Dec-22	12-Dec-23	115,951.00
CN3935752	KERRY SCHOTT PTY LTD	Consultancy Services	Limited tender	Need for independent research or assessment	0041014043	27-Sep-22	1-Mar-23	63,181.00
CN3951716	KPMG	Financial Accountant	Open tender	Need for specialised or professional skills	0042009151	8-Mar-23	31-Dec-23	75,000.00
CN3950155	KPMG	Valuation Services	Open tender	Need for specialised or professional skills	0042009145	1-Mar-23	29-Nov-24	150,000.00
CN3915095	KPMG	Funding Model Development	Open tender	Need for specialised or professional skills	0042008902	15-Sep-22	24-Nov-22	110,000.00
CN3934059	L.E.K. CONSULTING AUSTRALIA PTY LTD	Stakeholder Engagement and Analysis	Open tender	Need for specialised or professional skills	0042009027	30-Nov-22	31-Mar-23	438,750.00
CN3940663	McGrath Nicol Advisory Partnership	Financial Analysis of Federal Airports	Open tender	Need for specialised or professional skills	0042009072	9-Jan-23	30-Jun-23	70,954.00
CN3988536	MICHAEL MRDAK	Independent reviewer	Limited tender	Need for independent research or assessment	0041014361	15-May-23	29-Sep-23	46,230.00
CN3924396	MICHAEL MRDAK	Consultancy Services	Limited tender	Need for independent research or assessment	0041013970	27-Jul-22	26-Jan-23	52,394.00
CN3899082	MICRO FOCUS AUSTRALIA PTY LTD	Software Licence	Limited tender	Need for specialised or professional skills	0042008791	1-Jul-22	31-Aug-22	21,780.00
CN3936363	MINGARA AUSTRALASIA PTY LTD	Cell Broadcast Expert NMS	Limited tender	Need for specialised or professional skills	0041014056	1-Jan-23	31-Dec-23	120,000.00
CN3924398	NICOLE LOCKWOOD LOCKWOOD ADVISORY	Consultancy Services	Limited tender	Need for independent research or assessment	0041013969	27-Jul-22	26-Jan-23	52,394.00
CN3950162	NOETIC SOLUTIONS PTY LTD	Internet Governance Systems Mapping	Open tender	Need for specialised or professional skills	0042009136	27-Feb-23	30-Jun-23	74,979.00
CN3948668	NOVA SYSTEMS PTY LTD	Technical Advice Services	Open tender	Need for specialised or professional skills	0041014123	3-Feb-23	30-Jun-24	200,000.00
CN3899083	ONNEER PTY LTD	Geospatial Independent Review	Open tender	Need for specialised or professional skills	0042008792	15-Jul-22	1-Feb-23	59,224.00
CN3968820	OzTAM Pty Ltd	TV Media Capability Assessment	Limited tender	Need for specialised or professional skills	0041014246	12-May-23	12-May-24	660,000.00
CN3939138	PRICEWATERHOUSECOOPERS CONSULTING	WSI Faciities Business Case	Open tender	Need for specialised or professional skills	0042009069	22-Dec-22	29-Sep-23	1,723,346.00
CN3931166	PRICEWATERHOUSECOOPERS CONSULTING	Data Analytics	Open tender	Need for specialised or professional skills	0042009012	14-Nov-22	23-Dec-22	170,000.00
	PROTIVITI PTY LTD	Internal Audit Services 2022-23	Open tender	Need for independent research or assessment	0042008945	6-Oct-22	30-Sep-23	188,000.00
CN3905423	PROTIVITI PTY LTD	Grant Governance Review	Open tender	Need for independent research or assessment	0042008836	9-Aug-22	16-Sep-22	63,318.75
CN3924389	PUBLIC AFFAIRS NETWORK PTY LTD	Stakeholder Engagement	Limited tender	Need for specialised or professional skills	0041013974	28-Oct-22	16-Nov-22	11,550.00
CN3988535	REECE WALDOCK	Independent reviewer	Limited tender	Need for independent research or assessment	0041014362	15-May-23	29-Sep-23	92,460.00
CN3912100	RIDER LEVETT BUCKNALL ACT PTY LTD TA RIDER HUNT	Independent Costing Review	Open tender	Need for specialised or professional skills	0042008872	31-Aug-22	30-Jun-26	443,212.00
CN3903439	ROTHSCHILD & CO AUSTRALIA LIMITED	Corporate Plan Review	Open tender	Need for independent research or assessment	0042008819		30-Sep-22	600,000.00
CN3959772	ROYAL MELBOURNE INSTITUTE OF TECHNO	Online Safety Literature Review	Open tender	Need for specialised or professional skills	0042009190	17-Apr-23	30-Jun-23	114,057.60
CN3941901	SAGE ENVIRONMENTAL SERVICES PTY LTD	Independent Environmental Auditors	Limited tender	Need for independent research or assessment	0041014045	12-Dec-22	12-Dec-23	195,849.50
CN3920632	SENTENTIA CONSULTING PTY LTD	Internal Audit Services	Open tender	Need for independent research or assessment	0042008944	6-Oct-22	30-Sep-23	352,000.00
CN3905416	SGS ECONOMICS AND PLANNING	Program Evaluation and Review	Open tender	Need for specialised or professional skills	0042008827	26-Jul-22	30-Sep-22	183,604.00
CN3981451	SMEC AUSTRALIA PTY LTD	Stage 1 OLS Intrusion Analysis WSI	Limited tender	Need for specialised or professional skills	0041014329	12-May-23	29-Sep-23	15,950.00
CN3924387	SMEC AUSTRALIA PTY LTD	Surveyancing	Limited tender	Need for specialised or professional skills	0041013957		11-Dec-22	74,250.00
CN3907508	STRATEGIC REFORM PTY LTD	Corporate Reporting System Review	Open tender	Need for specialised or professional skills	0042008846	18-Aug-22	31-Dec-22	75,000.00
CN3971484	SYNERGY GROUP AUSTRALIA LTD	External Probity Advisor	Open tender	Skills currently unavailable within agency	0042009261	15-May-23		87,000.00
CN3952568	THE SOCIAL RESEARCH CENTRE	Program Evaluation Services	Open tender	Need for independent research or assessment	0041014157	14-Mar-23	31-Aug-23	155,147.30
	The Trustee for Resilient Results T/a Reselient Results Pty Ltd	Business Continuity Planning Services	Open tender	Skills currently unavailable within agency	0042008977		31-Mar-23	20,000.00
	WSP AUSTRALIA PTY LIMITED	Site Investigations	Open tender	Skills currently unavailable within agency	0042009207	24-Apr-23		60,581.30
	WSP AUSTRALIA PTY LIMITED	Software Implementation Advice	Open tender	Need for specialised or professional skills	0042009152	10-Mar-23	2-Jun-23	250,000.00
	WTP AUSTRALIA PTY LTD	Quantity Surveyor	Open tender	Need for specialised or professional skills	0042009148		30-Jun-23	11,000.00
		The state of the s	- p - 11 - 22 - 22 - 23 - 23 - 23 - 23 - 23	2022-23 CONSULTANCY CONTRACTS (1 July 2022			86	15.683.170.52

^{*} data is accurate on AusTender as at 31 August 2023 and may be subject to change.

CN ID	Supplier Name	Description	Agency Ref. ID	Start Date	End Date	Value (AUD)	Consultancy or	Consultancy Reason(s)
							Non-Consultancy	
N3996364	KPMG	Social benefits remote roads consultancy	0042009368	31-Jul-23	22-Dec-23	131,629.30	Consultancy	Need for specialised or professional skills
N3996362	KPMG	Rail technical expertise	0042009372	12-Jul-23	30-Jun-26	770,000.00	Consultancy	Need for specialised or professional skills
		2023-24 BIG 7 CONTRACTS YTD (1 July to	31 August 2023)*		2	901,629.30		
N3978479	DELOITTE TOUCHE TOHMATSU	Software Licenses	0042009304	29-Jun-23	28-Jun-24	450,660.04	Non-Consultancy	Not applicable
N3981443	DELOITTE TOUCHE TOHMATSU	Lease Rental Valuation	0042009317	26-May-23	31-Jul-23	165,000.00	Consultancy	Need for independent research or assessment
N3975280	ERNST & YOUNG	Procuring Gross Regional Product Estimates	0042009276	30-Jun-23	30-Jun-25	79,170.00	Consultancy	Need for independent research or assessment
N3970948	KPMG	ICT Services	0042009258	1-Jun-23	30-Jun-23	49,529.33	Non-Consultancy	Not applicable
		BIG 7 CONTRACTS SINCE BUDGET ESTIMATES (23 May to	31 August 2023)*		6	1,645,988.67		
N3916365	ACCENTURE AUSTRALIA LTD	Program Establishment Services	0042008913	12-Sep-22	28-Apr-23	341,000.00	Non-Consultancy	Not applicable
N3967005	DELOITTE TOUCHE TOHMATSU	ICT Services	0042009228	16-May-23	30-Jun-23	24,200.00	Non-Consultancy	Not applicable
N3934052	DELOITTE TOUCHE TOHMATSU	Financial Advisory Services	0042009033	1-Dec-22	30-Sep-23	118,718.00	Non-Consultancy	Not applicable
N3915104	DELOITTE TOUCHE TOHMATSU	Program Implementation Services.	0041013901	1-Sep-22	31-Jul-23	1,745,511.92	Non-Consultancy	Not applicable
N3959769	ERNST & YOUNG	Specialist tax advice	0042009194	20-Mar-23	30-Jun-23	65,000.00	Consultancy	Need for specialised or professional skills
N3954259	ERNST & YOUNG	Market research	0042009160	14-Mar-23	1-Jun-23	79,121.00	Consultancy	Need for independent research or assessment
N3950154	ERNST & YOUNG	Valuation Services	0042009146	1-Mar-23	29-Nov-24	220,000.00	Consultancy	Need for specialised or professional skills
N3950157	ERNST & YOUNG	Valuation Services	0042009142	1-Mar-23	29-Nov-24	84,000.00	Consultancy	Need for specialised or professional skills
N3936358	ERNST & YOUNG	Desk Top Freight Task Analysis	0042009051	7-Nov-22	18-Dec-22	132,300.00	Consultancy	Skills currently unavailable within agency
N3943954	ERNST & YOUNG	Development of Evaluation and Reporting Framework	0042009093	17-Oct-22	17-Mar-23	420,310.00	Non-Consultancy	Not applicable
N3920195	ERNST & YOUNG	Stakeholder Engagement	0042008942	23-Aug-22	30-Nov-22	346,121.36	Consultancy	Skills currently unavailable within agency
N3951716	KPMG	Financial Accountant	0042009151	8-Mar-23	31-Dec-23	75,000.00	Consultancy	Need for specialised or professional skills
N3950155	KPMG	Valuation Services	0042009145	1-Mar-23	29-Nov-24	150,000.00	Consultancy	Need for specialised or professional skills
N3950158	KPMG	Supplementary Costings Advice	0042009141	27-Feb-23	10-Mar-23	54,846.00	Non-Consultancy	Not applicable
N3939156	KPMG	Financial Advisory Services	0042009060	15-Dec-22	30-Sep-23	99,000.00	Non-Consultancy	Not applicable
N3931163	KPMG	Financial Review IOTA	0042009015	23-Nov-22	31-Oct-23	886,600.00	Non-Consultancy	Not applicable
N3915095	KPMG	Funding Model Development	0042008902	15-Sep-22	24-Nov-22	110,000.00	Consultancy	Need for specialised or professional skills
N3951717	PRICEWATERHOUSECOOPERS CONSULTING	Corporate Strategic Design Program	0042009150	9-Mar-23	31-Aug-23	1,224,417.00	Non-Consultancy	Not applicable
N3939138	PRICEWATERHOUSECOOPERS CONSULTING	WSI Faciities Business Case	0042009069	22-Dec-22	29-Sep-23	1,723,346.00	Consultancy	Need for specialised or professional skills
N3931166	PRICEWATERHOUSECOOPERS CONSULTING	Data Analytics	0042009012	14-Nov-22	23-Dec-22	170,000.00	Consultancy	Need for specialised or professional skills
N3951721	PRICEWATERHOUSECOOPERS INDIGENOUS	Workshop Facilitator	0042009132	28-Sep-22	18-Oct-22	31,295.00	Non-Consultancy	Not applicable
	CONSULTING PTY LTD	·						··
N3942498	PwC - Global Entertainment and Media	Media Outlook Services	0041014085	16-Jan-23	16-Jan-24	26,500.00	Non-Consultancy	Not applicable
_		2022-23 BIG 7 CONTRACTS (1 July 2022	to 30 June 2023)*		26	8,871,645.65		

^{*} data is accurate on AusTender as at 31 August 2023 and may be subject to change.

Rural and Regional Affairs and Transport

Lead/Support contact: \$22(1)(a)(ii)

SB23-000841

SUBJECT: PwC

Talking Points

- 1. Last Financial Year, the department entered into five new contracts with PricewaterhouseCoopers (PwC) entities, collectively worth \$3.2 million (GST inclusive).
- 2. **Three** contracts with PwC Consulting and **one** contract with PwC Indigenous Consulting have now expired.
- 3. The **fifth contract** is an annual subscription to PwC Global Entertainment and Media (based in the USA) worth \$26,500 (GST inclusive) for media outlook data.
- 4. The Department of Infrastructure, Transport, Regional Development, Communications and the Arts did not cancel or terminate any PwC contracts prior to their expiry.
- 5. The department has not entered into any contracts with Scyne.

Key Issues

- 1. No PwC staff working on the department's contracts were involved in the tax matter.
- 2. The **department has not actively excluded PwC or Scyne** from tendering or quoting for contracts.
- 3. A **new staff training program to uplift capability is being developed**, focused on the ethics in procurement, to commence in the new year.
- 4. The department has reinforced requirements for staff to manage conflicts of interest in contracts through:
 - a) an **internal communications and awareness campaign** reminding staff of obligations; and
 - b) applying the new Notifications of Significant Events and Expanded Termination Rights clauses in our new contractual arrangements, or when varying our existing contractual arrangements, as appropriate. The new clauses:
 - I. require a service provider to notify the entity managing the contract immediately of any adverse findings regarding their conduct; and
 - II. allow contract managers to have greater access to information on the ethical behaviour of contracted suppliers.
- 5. Obligations for declaring conflicts of interest and confidentiality of information are made clear to consultants.

Contact: S22(1)(a)(ii) Cleared by First Assistant Secretary: Lachlan Wood

Rural and Regional Affairs and Transport

Lead/Support contact: \$22(1)(a)(ii)

SB23-000841

- 6. All procurements must have a comprehensive risk assessment addressing:
 - a) conflicts of interests to identify whether perceived or actual conflicts exist,
 - b) confidentiality of information, and
 - c) the type of information to which consultants might have access.
- 7. Contracts include **specific confidentially clauses** to ensure additional protection for specific information that is obtained or generated in the performing of that particular contract.

Background

- 8. The department received communication from PwC regarding:
 - a) the concerns relating to the tax matter on 16 May 2023; and
 - b) the measures undertaken in relation to the tax matter, and their broader information security and management protocols **on 19 May 2023**.

PwC Consulting (ABN: 20 607 773 295) contract details for FY 2022-23

Contract	Contract Title	Start Date	End Date	Value (GST	Consultancy	Tender	Branch
Notice ID				incl.)	or Non-	process	
					Consultancy		O
CN3939138	Western Sydney	22 Dec 22	29 Sep 23	1,723,346.00	Consultancy	Open	Western Sydney
	International						International
	(WSI) Facilities						Program Delivery _
	Business Case						
CN3951717	Corporate	9 Mar 23	31 Aug 23	1,224,417.00	Non-	Open	Corporate Service
	Strategic Design				Consultancy		Delivery Program —
	Program						
CN3931166	Data Analytics	14 Nov 22	23 Dec 22	170,000.00	Consultancy	Open	Maritime and
							Shipping

PwC Indigenous Consulting Pty Ltd (ABN: 51 165 106 712) contract details for FY 2022-23

Contract Notice ID	Contract Title	Start Date	End Date	Value (GST incl.)	Consultancy or Non- Consultancy	Tender process	Branch
CN3951721	Workshop	28 Sep	18 Oct 22	31,295.00	Non-	Open	Office of
	Facilitator	22			Consultancy		Northern
							Australia

Contact: \$22(1)(a)(ii) Cleared by First Assistant Secretary: Lachlan Wood

Rural and Regional Affairs and Transport

Lead/Support contact: \$22(1)(a)(ii)

SB23-000841

PwC – Global Entertainment and Media (ABN: exempt) contract details for FY 2022-23

Contract	Contract Title	Start	End Date	Value	Consultancy	Tender	Branch
Notice ID		Date		(GST	or Non-	process	
				incl.)	Consultancy		
CN3942498	Media Outlook	16 Jan 23	16 Jan 24	26,500.00	Non-	Limited	Media Reform
	Services				Consultancy		Branch

Details for each PwC contract listed in the tables above:

- 9. Western Sydney International Airport Facilities Business Case (CN3939138)
 - a) **Purpose:** to procure a business case to determine the best approach to design, fund and construct facilities required by Commonwealth agencies at the Western Sydney International Airport.
 - b) **Responsible team:** Western Sydney International Airport Program Delivery Branch, Major Transport Infrastructure Project Division.
 - c) **Five** suppliers were approached from the Mandatory DoF Management Advisory Services (MAS) Panel, established through an open tender process.

10. Corporate Strategic Design Program (CN3951717)

- a) Purpose: procurement of strategic and organisational design services to baseline current maturity, effectiveness, efficiency and satisfaction with corporate services, and develop a Corporate Strategy and Roadmap to transform our service offer and delivery.
- b) **Responsible team:** Corporate Service Delivery Program.
- c) **Four** suppliers were approached from the AFP Capability Support Panel, established through an open tender process.

11. Data Analytics (CN3931166)

- a) **Purpose:** to procure data analytical services on the current and future Australian shipping industry.
- b) **Responsible team:** Maritime and Shipping Branch, Surface Transport Emissions and Policy Division.
- c) **15** suppliers were approached to bid. The MAS Panel, established through an open tender process, was used for this procurement process.

Contact: S22(1)(a)(ii) Cleared by First Assistant Secretary: Lachlan Wood

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12. Workshop Facilitator (CN3951721)

- a) Note: contract was awarded to PricewaterhouseCoopers Indigenous Consulting.
 PwC Indigenous Consulting is a majority Indigenous owned firm. It is a separate entity to PwC Consulting.
- b) **Purpose:** facilitator for the October 2022 <u>Northern Australia Indigenous</u> <u>Reference Group</u> (IRG) Workshop.
- c) Responsible team: Office of Northern Australia, Partnerships & Projects Division.
- d) **Three** Indigenous suppliers were approached on the DEWR Research Evaluation Services panel (SON3352211), established through an open tender process.

13. Media Outlook Services (CN3942498)

- a) **Note:** this is an annual subscription to PwC Global Entertainment and Media (based in the USA). It is a separate entity to PwC Consulting.
- b) **Purpose:** subscription service PwC Global Entertainment and Media Outlook.
- c) Responsible team: Media Reform Branch, Online Safety & Media Platforms Division.
- d) **Limited tender** (sole source) product not available from other suppliers.

Contact: S22(1)(a)(ii) Cleared by First Assistant Secretary: Lachlan Wood

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Lead/Support contact: \$22(1)(a)(ii)

SB23-000842

SUBJECT: The Big 4

Talking Points

- As of 31 August 2023, the Department of Infrastructure, Transport, Regional Development, Communications and the Arts had 16 active contracts with the Big 4 consulting firms, collectively worth \$7.4 million
 - a) 3 with Deloitte collectively worth \$1.1 million
 - b) 3 with Ernst & Young collectively worth \$0.4 million
 - c) 7 with KPMG collectively worth \$3.0 million
 - d) 3 with PwC collectively worth \$3.0 million.
- 2. The department uses consultants where there is a need for specialist expertise and advice that cannot be provided by internal resources; with the use trending down.
- 3. In the FY 2022-23 the department awarded 24 contracts to the Big 4 which represented
 - a) 2.4% of the total number of contracts awarded,
 - b) 3.5% of the total value of contracts awarded.

Key Issues

- 1. The **16 active contracts** provide specialist expertise and / or independent advice, not available 'in-house', across a range of subject matter areas to support program design and management (<u>Attachment A</u>).
- 2. On **19 May 2023** the Department of Finance (DoF) published a **Procurement Policy Note** that re-emphasised the importance of ethical conduct being a key value for money consideration. As a result of this, the department is undertaking a range of activities:
 - a) **The development of a new training program** to uplift capability, particularly on ethics. The program will commence in the new year.
 - b) A reinforced requirement to manage conflicts of interest in contracts through:
 - an internal communications and awareness campaign commencing in mid-November 2023;
 - ii. applying the new Notifications of Significant Events and Expanded
 Termination Rights clauses in our new contractual arrangements, or when varying our existing contractual arrangements, as appropriate. The new clauses:
 - 1. require a service provider to notify the entity managing the contract immediately of any adverse findings regarding their conduct; and
 - 2. allow contract managers to have greater access to information on the ethical behaviour of contracted suppliers.

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- c) Making it clear to consultants **the obligations for declaring conflicts of interest** and confidentiality of information. This is done prior to any work commencing by:
 - briefing consultants on their obligations for declaring conflicts of interest and maintaining the confidentiality of information;
 - ii. requesting suppliers provide conflict of interest declarations and confidentiality agreements (updated throughout the contract lifecycle as required); and
 - iii. seeking assurances from the suppliers on how information is being handled and managed.
- d) Requiring that all procurements have a **comprehensive risk assessment** that addresses:
 - i. conflicts of interests to identify whether perceived or actual conflicts exist;
 - ii. confidentiality of information; and
 - iii. the type of information to which consultants might have access.
- Ensuring contracts include specific confidentially clauses to provide additional protection around specific information obtained or generated in performing the contract.
- 3. The **department has reviewed its use of consultants** and found:
 - a) consultancy contracts were used appropriately to:
 - i. support projects and programs within the department;
 - ii. access professional skills the department may not currently possess such as specialist skills in aviation, transport and infrastructure; and
 - iii. provide access to specific modelling, data sets and industry specific information which was used to inform and assist the operations of the department.
 - b) use of consultancies peaked during 2021 and has gradually declined to pre-2020 levels in 2023.
 - c) there is **not an over-reliance on specific consultancy** suppliers, noting the department engaged 135 different suppliers between February 2020 and June 2023.

Background

- 7. **On 26 July 2023** the Chief Operating Officer Committee meeting was briefed on work underway by DoF to develop guidance and best practice on how the APS should engage and use external consultants to be called **a 'Guidance Playbook'.** Timeframe for finalising the playbook is unknown at this stage.
- 8. The department has guidance for staff on **what is a consultancy** and **how to engage a consultancy**. Work being undertaken by DoF will strengthen guidance for staff on when to engage a consultancy.

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- 9. Once the Guidance Playbook is finalized (date unknown), an internal communications campaign will provide staff with knowledge to maximise outcomes and ensure value for money when engaging consultants.
- 10. The department's Corporate Procurement Team is working to stand up a new digital system for procurement and financial governance with smart forms and digital workflows. This new system will:
 - a) capture the information of current and future procurement activities within the department to allow early engagement with line areas, to reduce instances of risk and non-compliance; and
 - b) **provide a reliable source/repository of procurement and contract information** that can be accessed with ease, maintaining an accurate audit trail and providing assurances to Senior Executives on procurement and contracting activities.
- 11. The value of contracts awarded to the Big 4 by the department has trended down.

By \$ value

\$m (GST incl)	2019-20	2020-21	2021-22	2022-23
Deloitte	5.6	1.8	5.2	2.5
Ernst & Young	33.1	20.6	3.7	1.4
KPMG	1.1	2.3	3.6	1.4
PwC	1.1	8.1	2.8	3.2
Total	40.9	32.7	15.4	8.5

By volume

Number of contracts	2019-20	2020-21	2021-22	2022-23
Deloitte	4	10	7	5
Ernst & Young	18	12	17	8
KPMG	4	10	10	7
PwC	7	7	8	5
Total	33	39	42	25

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Snapshot of the Big 4 contracts

	2023-24 YTD (1 July 2023 to 31 August 2023)			Estimates 23 to 31 Aug 23)	2022-23 (1 July 2022 to 30 June 2023)		
	#	\$m (GST inc)	#	\$m (GST inc)	#	\$m (GST inc)	
Deloitte	-	-	2	0.6	5	2.5	
Ernst & Young	-	-	1	0.08	8	1.4	
KPMG	2	0.9	3	0.9	7	1.4	
PwC	-	-	-	-	5	3.2	
Total	2	0.9	6 1.6		25	8.5	

Attachments

Attachment A: Big 4 Active Contracts

Contact: S22(1)(a)(ii) Cleared by First Assistant Secretary: Lachlan Wood

CN ID	Supplier Name	Supplier ABN	Description	Agency Ref.	Start Date	End Date	Value (GST incl)	-	Consultancy Reason - where applicable	Tender process	Division	Further information	Procurement process
CN3705176	DELOITTE TOUCHE TOHMATSU	74490121060	Evaluation Ser.Large Scale On- Road Trial	0042007139	9-Jul-20	30-Jun-24	492,873.00	Consultancy	Need for specialised or professional skills	Open	Surface Transport Emissions & Policy	External research and evaluation services for the National Heavy Vehicle Charging Pilot's large scale on-road trial	3 suppliers were approached to bid (after an unsuccessful first approach to market where 4 suppliers were approached to bid). The Research and Evaluation Services (RES) panel, established through an open tender process, was used for this procurement process.
CN3934052	DELOITTE TOUCHE TOHMATSU	74490121060	Financial Advisory Services	0042009033	1-Dec-22	30-Sep-23	118,718.00	Non-Consultancy	N/A - not a consultancy contract	Open	Finance, Governance, Budgets & Business Services	To create surge capacity within Finance Branch, providing financial advisory assistance and support, reflect staff vacancies being unable to be successfully filled due to skills shortages in the market and peak annual budget and financial statements preparatio periods	3 suppliers were approached to bid under the AFP Capability Support Services Panel (SON3538332), established through an open tender process. Two contracts were awarded from this approach to market (this CN3934052 and CN3939156 with KPMG)
CN3978479	DELOITTE TOUCHE TOHMATSU	74490121060	Software Licenses	0042009304	29-Jun-23	28-Jun-24	450,660.04	Non-Consultancy	N/A - not a consultancy contract	Open	Information Technology	Procurement of IRAP Splunk cloud licences to support upgrading Splunk into the cloud and an increase in storage	3 suppliers were approached via the Software Marketplace - WoAG Software Licensing and Services Panel (SON3490955), established through an open tender process, which provides access to a range of products and services from pre-approved government sellers.
CN3950154	ERNST & YOUNG	75288172749	Valuation Services	0042009146	1-Mar-23	29-Nov-24	220,000.00	Consultancy	Need for specialised or professional skills	Open	Finance, Governance, Budgets & Business Services	Review the discounted cash flow valuation of the Australian Government's investment in NBN Co Ltd	1 supplier (EY) was approached under the Management Advisory Services (MAS) Panel, established through an open tender process. EY was engaged for the 3 years between 2019-20 and 2021-22 to review the valuation of NBN Co, demonstrating considerable knowledge to review the valuation efficiently and effectively.
CN3950157	ERNST & YOUNG	75288172749	Valuation Services	0042009142	1-Mar-23	29-Nov-24	84,000.00	Consultancy	Need for specialised or professional skills	Open	Finance, Governance, Budgets & Business Services	Review the discounted cash flow valuation of the Australian Government's investment in Airservices Australia	1 supplier (EY) was approached under the Management Advisory Services (MAS) Panel, established through an open tender process. EY was engaged for the 6 years between 2016-17 and 2021-22 to review the valuation of Airservices Australia, demonstrating considerable knowledge to review the valuation efficiently and effectively.

CN ID	Supplier Name	Supplier ABN	Description	Agency Ref.	Start Date	End Date	Value (GST incl)	Consultancy or Non-Consultancy	Consultancy Reason - where applicable	Tender process	Division	Further information	Procurement process
CN3975280	ERNST & YOUNG	75288172749	Procuring Gross Regional Product Estimates	0042009276	30-Jun-23	30-Jun-25	79,170.00	Consultancy	Need for specialised or professional skills	Open	Regional Development & Local Government	The department requires GRP estimates to support existing and future analytics products that will provide economic insights into Australia's diverse regions	1 supplier (EY) was approached under the Management Advisory Services (MAS) Panel, established through an open tender process. EY had demonstrated expertise, analytics capbility and familiarity with census, state account and labour market data. The department also had opportunity to peer review and understand the methodology developed by EY to generate the estimates, providing greater confidence and comprehension of the quality of data it produced
CN3809307	KPMG	51194660183	Program Management	0042008098	1-Jul-21	31-Dec-23	906,581.25	Non-Consultancy	N/A - not a consultancy contract	Open	Territories	contract administration services in relation to the design of Norfolk Island Health and Residential Aged	KPMG was initially directly approached in 2018 using the Department of Home Affairs' Consultancy and Business Services Panel (SON1700081). That panel expired in August 2019. A new work order with KPMG using the Infrastructure Advisory Services Panel (SON3438903) was entered into in May 2022. Completion of services had been delayed by COVID and additional consultation, site investigation and design activities.
CN3931163	KPMG	51194660183	Financial Review IOTA	0042009015	23-Nov-22	31-Oct-23	886,600.00	Non-Consultancy	N/A - not a consultancy contract	Open	Human Resources & Property (COO Group)	Audit of the payment of fortnightly salary and associated paid meal breaks of shift workers employed under the relevant Indian Ocean Territories (IOT) Enterprise Agreements	Due to sensitivities a quote was sought only from one supplier (KPMG) under the Management Advisory Services (MAS) Panel, established through an open tender process.
CN3939156	KPMG	51194660183	Financial Advisory Services	0042009060	15-Dec-22	30-Sep-23	99,000.00	Non-Consultancy	N/A - not a consultancy contract	Open	Finance, Governance, Budgets & Business Services	To create surge capacity within Finance Branch to provide financial advisory assistance and support, reflect staff vacancies being unable to be successfully filled due to skills shortages in the market and peak annual budget and financial statements preparation periods	3 suppliers were approached to bid under the AFP Capability Support Services Panel (SON3538332), established through an open tender process. Two contracts were awarded from this approach to market (this CN3939156 and CN3934052 with Deloitte)
CN3950155	KPMG	51194660183	Valuation Services	0042009145	1-Mar-23	29-Nov-24	150,000.00	Consultancy	Need for specialised or professional skills	Open	Finance, Governance, Budgets & Business Services	Review the discounted cash flow valuation of the Australian Government's investment in Australia Post	1 supplier (KPMG) was approached under the Management Advisory Services (MAS) Panel, established through an open tender process. KPMG was engaged for the 6 years between 2016-17 and 2021-22 to review the valuation of Australia Post, demonstrating considerable knowledge to review the valuation efficiently and effectively.
CN3951716	KPMG	51194660183	Financial Accountant	0042009151	8-Mar-23	31-Dec-23	75,000.00	Consultancy	Need for specialised or professional skills	Open		Support the design and implementation of the National Messaging System	4 suppliers were approached under the Management Advisory Services (MAS) Panel, established through an open tender process.

CN ID	Supplier Name	Supplier ABN	Description	Agency Ref.	Start Date	End Date		•	Consultancy Reason - where applicable	Tender process	Division	Further information	Procurement process
CN3996362	KPMG	51194660183	Rail technical expertise	42009372	12-Jul-23	30-Jun-26	770,000.00	Consultancy	Need for specialised or professional skills	Open	Surface Transport Emissions & Policy	Engage a technical expert to support the Regional Australia Level Crossing Safety Program	6 tenderers were approached under the Management Advisory Services (MAS) Panel, established through an open tender process.
CN3996364	KPMG	51194660183	Social benefits remote roads consultancy	0042009368	31-Jul-23	22-Dec-23	131,629.30	Consultancy	Need for specialised or professional skills	Open	Comms, Research, Strategy & Parl	A research report on social benefits from improving road access in remote and regional areas, including methodologies and parameter values for estimating these benefits in costbenefit analyses of road projects.	12 tenderers submitted bids for this work - approached under the Management Advisory Services (MAS) Panel, established through an open tender process.
	PRICEWATERHOUSEC OOPERS CONSULTING		WSI Facilities Business Case	0042009069	22-Dec-22	29-Sep-23	1,723,346.00	Consultancy	Need for specialised or professional skills	Open	Major Transport and Infrastructure Projects	Procure a business case to determine the best approach to design, fund and construct the standalone facilities required by Commonwealth agencies at the Western Sydney International Airport	5 suppliers were approached to bid. The Management Advisory Services (MAS) Panel, established through an open tender process, was used for this procurement process
	PRICEWATERHOUSEC OOPERS CONSULTING		Corporate Strategic Design Program	0042009150	9-Mar-23	31-Aug-23	1,224,417.00	Non-Consultancy	N/A - not a consultancy contract	Open	Corporate Service Delivery Program	To procure strategic and organisational design services to enable the department to baseline current maturity, effectiveness, efficiency and satisfaction with corporate services, and develop a Corporate Strategy and Roadmap to transform our service offer and delivery	4 suppliers were approached to bid. The AFP Capability Support Panel, established through an open tender process, was used for this procurement process
<u> </u>	PwC - Global Entertainment and Medi		Media Outlook Services	0041014085	16-Jan-23	16-Jan-24	26,500.00	Non-Consultancy	N/A - not a consultancy contract	Limited	Online Safety Media & Platforms	Subscription service - PwC Global Entertainment and Media Outlook	Limited tender (sole source) - product not available from other suppliers

Rural and Regional Affairs and Transport

Lead/Support contact: Ian Porter/S22(1)(a)(ii)

SB23-000843

SUBJECT: Net Zero Transport and Infrastructure Roadmap

Talking Points

- The Australian Government is committed to reducing greenhouse gas emissions to 43 per cent below 2005 levels by 2030 and achieve net zero emissions by 2050.
- Achieving economy-wide targets will require concerted action across all sectors to reduce emissions.
- The Government is developing six sectoral plans to support our 2030 and 2050 targets, across key sectors of the Australian economy. One of these sectors is the transport sector, which contributes 19 per cent of Australia's direct emissions.
- The Transport and Infrastructure Net Zero Roadmap and Action Plan, announced in the 2023-24 Budget, will be the transport sectoral plan. The Roadmap will be a comprehensive plan which reduce emissions over all forms of transport, low and zero carbon fuels, new technology and the transport infrastructure to support the transition of the transport sector to net zero.
- The Net Zero Unit is leading the development of the Transport and Infrastructure Net Zero Roadmap and Action Plan and other climate-related policies. To date, this has included:
 - Review of over 130 transport reduction strategies.
 - Establishment of an Interdepartmental Committee (IDC) attended by 11
 Commonwealth departments and statutory bodies. The IDC has meet three times to date.
 - Establishment of two interjurisdictional working groups for the Infrastructure and Transport Ministers Meeting to support national actions to decarbonise transport and transport.
 - Representation of the Department of Infrastructure, Transport, Regional Development, Communications and the Arts in Commonwealth climate-related IDCs and intergovernmental working groups.
 - Leading departmental climate capability uplift, including holding 25 climate and emissions focused events.
- The Transport and Infrastructure Net Zero Roadmap is currently under development and is expected to be released later this year for formal consultation.

Key Issues

Announced in the 2023-24 Federal Budget, the Government is investing \$7.8m to
develop a comprehensive Transport and Infrastructure Net Zero Roadmap and Action
Plan that will cover all forms of transport, low and zero carbon fuels, new technology
and the transport infrastructure to support the transition of the transport sector to net
zero.

Contact: \$22(1)(a)(ii) Cleared by First Assistant Secretary: Ian Porter

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- The Transport and Infrastructure Net Zero Roadmap will be the transport sectoral plan, one of the six sectoral plans to drive Australia's emissions to its 2030 and 2050 targets.
- The Government is working with all levels of government, industry and communities to develop these plans and make the most of opportunities provided by public and private sector investment.
- The Roadmap will also support national and international commitments to reduce greenhouse gas emissions, capitalise on economic opportunities the net zero transition presents, provide investors with certainty for future investment, and provide a nationally consolidated approach to accelerate decarbonisation for this key sector.
- The Roadmap is currently under development and is expected to be released later this year for formal consultation.
 - The department is engaging directly with experts, industry, and social partners to inform the development of the Roadmap.
 - Online engagement is available through the department's website for any interested stakeholders. The focus is understanding views on the barriers to decarbonisation; the role of governments, industry and consumers; and examples of good practice taken here or overseas that we can build on.
 - During the portal's testing period, 14 responses have been received. A public call to action will be issued by the end of October to promote the portal prior to formal consultation taking place later this year.
- As part of the development of the Roadmap, an IDC has been established to oversee this
 work. The IDC has met three times and is attended by 11 Commonwealth departments
 and statutory bodies. These are:
 - Department of Infrastructure, Transport, Regional Development, Communications and the Arts
 - Department of Agriculture, Fisheries and Forestry
 - Department of Climate Change, Energy, the Environment and Water
 - Department of Defence
 - Department of Finance
 - Department of Foreign Affairs and Trade
 - Department of Industry, Science and Resources
 - o Department of the Prime Minister and Cabinet
 - Austrade
 - Treasury
 - Climate Change Authority

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• The Roadmap will build on other transport emissions reduction strategies including developing a National Electric Vehicle Strategy and a light vehicle fuel efficiency standard, improving consumer information including real world emissions testing, promoting sustainable fuels and other emerging technologies for aviation and maritime, establishing an Australian Jet Zero Council, developing a Maritime Emissions Reduction National Action Plan, and engaging with international partners to reduce shipping and aviation emissions. For further details of the policies to reduce emissions in the department's portfolio, see SB23-000844.

Net Zero Unit

- The Transport and Infrastructure Net Zero Roadmap and Action Plan is being developed by the Net Zero Unit in the Department of Infrastructure, Transport, Regional Development, Communications and the Arts.
- The Net Zero Unit was established in November 2022 and is led by Mr Ian Porter, who is a senior SES officer, reporting directly to the Secretary.
 - The appointment of the head of the Net Zero Unit was made directly by the Secretary as a non-ongoing staff member under section 22 of the Public Service Act 1999.
- In addition to the development of the Transport and Infrastructure Net Zero Roadmap and Action Plan, the Net Zero Unit engages with other government agencies, portfolio stakeholders and climate experts. It researches, prepares and collates papers and provides advice to policy areas on reducing emissions in the transport infrastructure and transport sectors and coordinates whole of department advice, short-form research and briefs for climate mitigation topics.
- The Net Zero Unit also oversees the decarbonisation of transport and infrastructure
 priority workstream of the Infrastructure and Transport Ministers Meeting. As part of
 this work, the Net Zero Unit has established and co-chairs two interjurisdictional
 working groups to undertake key actions to assist the decarbonisation of infrastructure
 and transport, as identified by Infrastructure and Transport Ministers.
- The Net Zero Unit has a secondary focus to build department capability in climate related matters through hosting climate talks and discussions throughout the department. To date, the Net Zero Unit has held 25 events, including climate community of practice sessions and informational talks, with Commonwealth speakers and various climate experts.

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SB23-000844

SUBJECT: Reducing greenhouse gas emissions: Summary of Portfolio Actions

Talking Points

- This portfolio has a significant contribution to make to the Australian Government's climate change agenda and the transition to net zero emissions by 2050.
- Emissions from the transport sector account for 19 per cent of Australia's direct greenhouse gas emissions.
 - o Emissions from road transport accounts for 85% of transport emissions
 - o Emissions from aviation accounts for 8% of transport emissions
 - Emissions from domestic maritime accounts for 2% of transport emissions
 - o Emissions from rail accounts for 4% of transport emissions
 - Emissions from transport infrastructure is equivalent to 18% of transport emissions.
- The Government is developing six sectoral plans to support our 2030 and 2050 targets, across key sectors of the Australian economy. One of these sectors is the transport sector. The transport sector plan was agreed to in the 2023-24 Budget, as the Transport and Infrastructure Net Zero Roadmap and Action plan.
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts is working with industry, all levels of government, and communities to reduce emissions across the sectors it oversees and support the transition to a net zero economy, particularly in regional and remote Australia, as well as supporting the transition to adaptation and resilience in Australia.

Key Issues

Reducing greenhouse gas emissions

Key Government initiatives led by the department to reduce greenhouse gas emissions include:

- The Transport Sector Plan The Government is developing a Transport and Infrastructure Net Zero Roadmap and Action Plan to support reducing transport emissions. The Roadmap and Action Plan will cover all forms of transport, low and zero carbon fuels, new technology and the transport infrastructure to support the transition of the transport sector to net zero (SB23-000843 refers).
- The development of a Fuel Efficiency Standard On 19 April, the Government released the **National Electric Vehicle Strategy** (NEVS) to increase the supply of affordable and accessible electric vehicles (EVs) in Australia, and establish the resources, systems and infrastructure to enable rapid EV uptake. As part of the NEVS, the Government announced that it will introduce a Light Vehicle **Fuel Efficiency Standard** (FES), which will require light vehicle manufacturers to meet a specific fleet CO₂ limit for all new vehicles

Contact: \$22(1)(a)(ii) Cleared by First Assistant Secretary: Ian Porter

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they supply to the Australian market, or incur a penalty where the fleet CO₂ limit is not met (SB23-000729 refers).

- Noxious emissions standards The Government is introducing Euro VI standards for heavy vehicles, such as trucks to improve air quality and contribute to emissions reductions targets. This will be phased in from 1 November 2024 to 1 November 2025. The Government is also working to transition Australia to Euro 6 standards for light vehicles that will support the decarbonisation of road transport. These standards regulate noxious emissions that impact the environment and human health. The standards also result in more efficient engines which reduce CO₂ emissions.
- Consumer information The Green Vehicle Guide, maintained by the department, provides comparative information for consumers about the environmental impacts, noise and air pollution and fuel consumption of new light vehicles to ensure that Australians can make informed environmental purchases for light vehicles.
- Safety standards The Government is progressing work to implement vehicle safety standards for electric vehicles and hydrogen fuel cell vehicles. The implementation of a national approach will benefit road users, including vehicle occupants, first responders and the wider community.
- Aviation decarbonisation The Government established the Australian Jet Zero Council, which brings together a cross-section of senior stakeholders from across the aviation sector and aviation supply. The Council provides advice to Government on issues related to the aviation industry's transition to net zero emissions (SB23-000709 Aviation and Net Zero refers).
- Long-term aviation policy The Government is developing an Aviation White Paper which will consider (amongst other issues) how to maximise the aviation sector's contribution to achieving net zero carbon emissions, including through sustainable aviation fuel and emerging technologies (SB23-000712 refers). The Green Paper was released on 7 September 2023 and includes a chapter on maximising aviation's contribution to net zero.
- International engagement (aviation) Australia supported the successful establishment of a long-term aspirational goal for international aviation of net zero carbon emissions by 2050 at the **International Civil Aviation Organization (ICAO)** Assembly in October 2022. This complements Australia's existing participation in the ICAO Carbon Offsetting and Reduction Scheme for International Aviation (CORSIA), which aims to cap international aviation emissions at a global baseline.
- International engagement (maritime) –The department leads Australia's engagement in negotiating practical measures to reduce maritime emissions at the International Maritime Organization, including supporting the accelerated uptake of low and zero carbon marine fuels (e.g. hydrogen and ammonia).

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SB23-000844

- Maritime policy The Government is developing a Maritime emissions Reduction National Action Plan (MERNAP). The MERNAP will set the strategic direction and commitments to actions to decarbonise our maritime transport sector and contribute towards reducing international shipping emissions. The plan will seek to identify opportunities and future-proof the maritime industry, ensuring Australia can benefit from the global energy transition (SB23-000730 refers).
- Infrastructure decarbonisation The Infrastructure Investment Program (IIP) is
 administered under the National Land Transport Act 2014 and governed by the National
 Partnership Agreement on Land Transport Infrastructure Projects (NPA). An
 Infrastructure Policy Statement (IPS) is being developed to help guide the
 Government's investment decisions in land transport infrastructure by focusing on three
 strategic themes productivity, liveability (including emissions) and economic
 sustainability.
- Supporting and funding active transport The Government supports active transport
 primarily through the inclusion of new cycling and pedestrian infrastructure to increase
 road safety. These projects are funded through the Road Safety Program, which is a
 subprogram under the IIP, and City Deals.
- Working with states and territories The Infrastructure and Transport Ministers'
 Meetings (ITMM) provide a forum for progressing priorities of national importance.
 ITMM has set decarbonisation of transport and infrastructure as a priority and the department chairs two working groups for transport and infrastructure decarbonisation, respectively.
 - The infrastructure working group oversees the development of a nationally consistent approach for valuing carbon, a nationally consistent approach to measuring embodied carbon and further work on harmonising the policy levers available to governments to reduce emissions in transport infrastructure.
 - The transport working group is working to improve national coordination and shared principles for national transport decarbonisation and is developing a transport decarbonisation work plan.

Supporting adaptation and resilience to climate change impacts

Key Government initiatives led by the department to support adaption and resilience include:

 Road and rail resilience - A jointly-developed State, Territory and Commonwealth Road and Rail Supply Chain Resilience Review. Phase One was published in February 2023.
 Phase Two will focus on providing advice to Government on potential policy directions in response to the opportunities identified in Phase One.

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- Urban policy The National Urban Policy Framework (NUPF) will outline the Australian Government's vision for sustainably managing population and economic growth in current and future major urban centres over the coming decades.
- Urban programs The Urban Precincts and Partnerships Program will support transformative investment in urban Australia based on the principles of unifying urban places, growing economies and serving communities (SB23-000807 refers).
- Regional connectivity The Better Connectivity Plan for Regional and Rural Australia, which includes the Government's election commitments as published in the Plan for a Better Future, provides funding to improve mobile and broadband connectivity and resilience in rural and regional Australia.
 - The Telecommunications Disaster Resilience Innovation (TDRI) program will
 promote the development of new technologies to provide solutions for
 telecommunications disaster resilience, particularly in our rural, regional, remote
 and First Nations communities.

Supporting regional transition to a net zero economy

Key Government initiatives led by the department to the regional transition include:

- Regional partnerships The department supports Regional Precincts and Partnerships
 Program which will see all levels of government and other stakeholders working
 together to invest in the long-term priorities of a region, including those related to the
 transition to net zero (SB23-000807 refers).
- Clean energy precinct development The Government has committed \$100 million to support the **Port of Newcastle and the Hunter region** to become hydrogen-ready. The project will support delivery of enabling works and common user infrastructure for a new Clean Energy Precinct at the Port of Newcastle. The Clean Energy Precinct will facilitate clean energy production, storage, transmission, domestic distribution and international export (SB23-000792 refers).
- Northern territory transformation The department is working in partnership with the Northern Territory Government to develop a shared equity model to design and construct and operate the Regional Logistic Hubs. These upgrades will provide productive and efficient logistics and supply chains to the regional and remote communities supplying services and feedstock to the Beetaloo Sub-Basin and Middle Arm.
- Common use infrastructure Under the Pilbara Port Upgrade program, the Government has committed to provide \$565M for common-user marine infrastructure upgrades that will support **new clean energy industries in the Pilbara**.

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Northern territory investment - The Northern Australia Infrastructure Facility (NAIF) will
continue to provide concessional financing to projects across Northern Australia that
deliver economic and community benefits. The NAIF's Statement of Expectations
include supporting the transition to net zero.

Supporting other portfolios by representing infrastructure, transport, and regional development interests in the net zero transformation

The department supports measures being led by other departments, including:

- Quad Working Groups The Quad partners have agreed six Leader-level Working Groups, and Australia's role is managed by the Department of Prime Minister and Cabinet. The Quad Climate Change Adaptation and Mitigation Package (Q-CHAMP) was announced by Quad Leaders on 25 May 2022. The department represents Australia on the Quad Shipping Taskforce to share information and develop a conceptual framework for demonstrating successful green shipping corridors in our region. The department also leads on work relating to Green Shipping.
- Working with the Net Zero Economy Agency The department works with closely with the new agency to ensure all regions can contribute meaningfully to the net zero transformation. The agency is responsibility for promoting the orderly and positive economic transformation in achieving net zero emissions.
- The Disaster Ready Fund (DRF), which is administered by the National Emergency
 Management Agency (NEMA) will provide up to one billion dollars over the next five
 years, from 2023-24 to help communities protect themselves against the impacts of
 natural hazards. The department supports requests for analysis of applications and sits
 in the DRF assessment panel.

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SB23-000845

SUBJECT: Safeguard Mechanism: Interaction with the Infrastructure, Transport and Regional Development portfolio

Talking Points

- The Safeguard Mechanism is a key policy to decarbonise Australia's highest greenhouse gas emitting facilities. Reforms to strengthen the Safeguard Mechanism commenced effect on 1 July 2023.
- The Safeguard Mechanism covers 17 transport facilities across Australia (**Attachment** A refers). It is designed to drive cost-effective decarbonisation of key industries to support the achievement of Australia's emissions reduction targets.
- Many facilities affected by the Safeguard Mechanism are important regional employers and drivers of regional economies.

Key Issues

- The Safeguard Mechanism will drive emissions down from the highest emitting transport facilities and will affect facilities from high carbon transport modes (aviation, road freight, rail freight).
- The Australian Government has committed \$1.9 billion from the Powering the Regions Fund to support industry to implement the Safeguard Mechanism reforms. Support will ensure industry competitiveness and support decarbonisation, particularly for regional areas.
- Facilities covered by the reforms can access funding across the following three funding streams:
 - \$600 million through the Safeguard Transformation Stream to support tradeexposed facilities covered by the Safeguard Mechanism to reduce their on-site emissions and boost their global competitiveness. This is administrated by the Business Grants Hub, through the Department of Industry, Science and Resources.
 - \$400 million through the Critical Inputs to Clean Energy Industries Stream to support the development of clean energy industries by investing in sovereign manufacturing capability of critical inputs, such as steel, cement, lime and aluminium. This will support industries to maintain production while they work to reduce their emissions, and ensures Australia has secure access to critical inputs for the transition. This is administrated by the Business Grants Hub, through the Department of Industry, Science and Resources.
 - \$400 million Industrial Transformation Stream to support the growth of new clean energy industries in regional areas, as well as innovative efforts to decarbonise existing industrial activities. This will be administered by ARENA and is expected to open in late 2023.

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- As part of the Safeguard Mechanism reforms, the Government has also committed \$3.9 million over two years from 2023-24 for a review of policy options to reduce carbon leakage, including exploring the potential of an Australian carbon border adjustment mechanism. This review is expected to be completed by 30 September 2024.
- The Carbon Leakage Review will assess carbon leakage risk, particularly in relation to steel and cement, which will ensure that high emissions intensity materials produced overseas (and not required to reduce emissions as Australia's domestic production may be under the Safeguard Mechanism) will 'leak' into Australia. This will support Australia's construction industry, including transport infrastructure, to use low emission domestic industries and support the effective carbon reduction of the Safeguard Mechanism.

If asked: will the Safeguards Mechanism increase the cost of transport?

- It is up to individual entities to determine how they will meet their baseline carbon limits. As such, it is uncertain what the specific impacts on costs will be flowing through to the consumer.
- Some forms of abatement, such as improved energy efficiency, will likely lower business costs.
- Other measures to reduce, or offset, emissions may increase business costs, which may be passed on to consumers, result in reduced business profits or provide incentives for operators to reduce other business costs.
- Of the 17 transport facilities, 11 have existing commitments to reach net zero by 2050, or sooner.

If asked: will the Safeguard Mechanism make it more costly to use rail freight, compared to road, with perverse emissions reduction outcomes?

- The portion of the rail freight sector covered by the Safeguard Mechanism is larger than road freight. This is due to road freight operators being more fragmented (a larger number of smaller operators), as opposed to the consolidated, larger rail freight operators.
- There are currently seven rail freight operators and two road freight operators covered by the Safeguard Mechanism.
- The \$400 million Industrial Transformation Stream (ITS) of the Powering the Regions
 Fund will provide financial support for decarbonisation investments at any existing
 regional facility in Australia, including non-trade-exposed facilities covered by the
 Safeguard Mechanism, such as rail and aviation. This will be administrated by ARENA.
- The Government is also working to improve the safety and efficiency of Australia's rail networks through the National Rail Action Plan (NRAP). The work under the NRAP is

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focused on meeting skills and labour needs, progressing a range of common standards and increasing interoperability of the rail systems across the network.

 In addition, the Net Zero Unit is developing a Transport and Infrastructure Net Zero Roadmap and Action Plan, which will consider what other measures are required to support our transport industries (including road and rail freight) to reach the Government's emissions reduction targets.

Sensitivities

- The Safeguard Mechanism covers only cover a small portion of transport sector emissions. 60 per cent of transport emissions are produced by light vehicles. The National Electric Vehicle Strategy (NEVs), including the introduction of a Fuel Efficiency Standard, will support emissions abatement for light vehicles.
- Transport facilities Pacific National and Aurizon are concerned that the Safeguard
 Mechanism will lead to an increase in emissions as rail freight moves to the road to
 avoid coverage. Less greenhouse gas emissions are generated by rail per tonne of freight
 compared with road transport, given one train can carry a load equivalent to 150 semitrailers. Pacific National's press release can be found in Attachment B.

Background

- The Government's Safeguard Mechanism provides a framework to require Australia's largest emitters to reduce and manage their carbon emissions.
- Any large facility with net emissions exceeding the Safeguard threshold are required to keep their net emissions at or below emissions baselines set by the Clean Energy Regulator. These baselines are for any facilities that release at least 100,000 tonnes of Scope 1 emissions (direct emissions) per annum, including transport facilities.
- This covers approximately 215 facilities, which are spread across all sectors of the
 economy and are estimated to be responsible for 28 per cent of Australia's total
 greenhouse gas emissions.
 - In the transport space this covers 17 facilities, including Qantas and Virgin Australia, as well as seven rail freight transport facilities, two road freight facilities and a maritime passenger facility (the Spirit of Tasmania). A full list of Safeguard facilities in the transport sector is available at <u>Attachment A.</u>
- The scheme is designed to provide a flexible means of compliance, in order to stimulate
 cost-effective abatement. In order to reduce costs for Safeguard facilities, particularly in
 hard to abate sectors such as the transport sector, facilities will continue to have access
 to Australian Carbon Credit Units (ACCUs) to reduce their net emissions.
- Many Safeguard facilities are located in regional areas, and are important regional employers and drivers of regional economies.

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• The Department of Infrastructure, Transport, Regional Development, Communications and the Arts will work closely with the Department of Climate Change, Energy, the Environment and Water and others to monitor the impacts of the Safeguard Mechanism reforms in regional Australia.

Attachments

- Attachment A: Transport Facilities covered by the Safeguard Mechanism
- Attachment B: Pacific National Press Release

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Attachment A – Transport Facilities covered by the Safeguard Mechanism

Facility Name	ANZSIC Group	Location
Alliance Aviation - Queensland	Air and space transport	QLD
Alliance Aviation - Western Australia	Air and space transport	WA
Aurizon Rail Freight NSW	Rail freight transport	NSW
Aurizon Rail Freight QLD	Rail freight transport	QLD
Aurizon Rail Freight WA	Rail freight transport	WA
CSL Australia	Water freight transport	VIC
CTC (Centurion Transport Co.) WA Facility	Road freight transport	WA
Pacific National Transport Facility	Rail freight transport	National
Pilbara Rail Infrastructure Pty Ltd.	Rail freight transport	WA
Pilbara Rail Operations (Rio Tinto) Facility	Rail freight transport	WA
PRLO3 Rail - IOR Facility	Rail freight transport	WA
Qantas Airways Limited National Transport Facility	Air and space transport	National
Rio Tinto Marine - Qld	Water freight transport	QLD
Toll National Transport Facility	Road freight transport	National
TT-Line - Victorian Operation	Water passenger transport	VIC
V/Line	Rail passenger transport	VIC
Virgin Australia Holdings National Transport Facility	Air and space transport	National

Attachment B - Pacific National Press Release

Safeguard Mechanism off the tracks when it comes to rail freight

Australia's largest private rail freight company has warned current settings of the Safeguard Mechanism will result in more freight shifting from trains to trucks perversely increasing emissions, traffic congestion, and road trauma incidents in the nation's transport network.

Pacific National CEO Paul Scurrah said under the current Safeguard Mechanism a major rail hauler of goods and commodities may incur significant additional costs, while tens of thousands of trucking companies are not required to comply with mandated emissions reduction targets.

"The quickest and most efficient way to decarbonise the national supply chain is to support the haulage of more freight by trains – the current Safeguard Mechanism does the opposite by tilting the playing field in favour of more freight being transported by bigger and heavier trucks," he said.

Compared to road freight transport, rail haulage is up to four times more fuel efficient and so provides a low-emissions transport solution for the Australian supply chain. Rail freight transport also allows for reduced traffic congestion and better road safety outcomes.

Mr Scurrah said although rail freight represents less than four per cent of total transport emissions it is significantly over-represented in terms of the proportion of transport activity that is captured by the Safeguard Mechanism.

"Approximately 65 per cent of rail freight activity is captured under the Safeguard Mechanism against a mere 2 per cent for road freight transport," he said.

Mr Scurrah said alternative-fuelled locomotives, like hydrogen fuel cell power, capable of long-distance heavy haulage operations are more than a decade away from being available commercially.

"In the meantime, to help comply with the Safeguard Mechanism to reduce emissions by 4.9 per cent year-on-year to 2030 and offset the need to buy a bundle of Australian carbon credit units capped at \$75 a tonne, Pacific National has invested \$330 million to purchase 50 new state-of-the-art freight locomotives which will yield a lower carbon footprint during operations," he said.

The new freight locomotives are being locally manufactured and assembled in Newcastle and will be delivered to Pacific National starting in 2024.

Pacific National is also investing millions to procure new rollingstock, including 110 tandem well wagons which allow for the double-stacking of shipping containers. When placed end-to-end, these new wagons are equivalent to 4.7 kilometres of new rollingstock.

Mr Scurrah said if the Safeguard Mechanism is not carefully crafted, then technological constraints beyond the control of Australian companies will result in rail becoming less price competitive with road freight operations with are not captured under the Safeguard Mechanism.

"Large costs in procuring and deploying more technologically advanced locomotives and the need to offset any future emissions above mandated thresholds in the Safeguard Mechanism via the purchase of potentially millions-of-dollars of carbon credits each year will inevitably result in road freight operations becoming more cost competitive than rail haulage," he said.

Mr Scurrah said the Australian rail freight sector is further boxed-in because electrification of the rail network nationally is cost-prohibitive and emissions intensity is influenced by the condition and alignment of track infrastructure, which is not owned or controlled by operators like Pacific National.

"Australian rail freight companies have no control over the condition of the track infrastructure they operate on or global technological developments in locomotives and rollingstock," he said.

Each week across Australia, 2,300 Pacific National frontline workers deploy 570 diesel-powered locomotives to carry out 800 rail freight services for more than 340 customers.

These weekly services include the rail haulage of approximately 570,000 tonnes of bulk freight like grain and steel and 18,000 twenty-foot equivalent shipping containers filled with tinned and refrigerated food, beverages, white goods, electronics, furniture, and machinery parts.

Mr Scurrah said the result of more freight being transported by trucks is increased emissions, traffic congestion, and road accidents. It means taxpayers and ratepayers are forking out more money to repair and maintain roads and highways.

"It also means added costs in the national rail supply chain which are ultimately paid for by Australian families at the supermarket checkout, adding to the pain they are feeling from inflation and rising interest rates," he said.

Mr Scurrah said the political class needs to do its homework when to comes to the unique and demanding characteristics of Australian supply chain operations.

"For instance, our vast continent is not like a small European nation – in Australia, we haul massive volumes of goods and commodities over some of the harshest, most remote landscapes on earth," he said.

Mr Scurrah said politicians also fail to realise that you can't just nip down to a local dealership and purchase a brand new \$7 million 130-tonne freight locomotive off the lot.

"Freight locomotives are highly specialised pieces of equipment and compared to the demand for new freight locomotives in North America, Australia's market is small.

"This means our nation faces both scaling and technological hurdles when it comes to procuring, field-testing and maintaining new freight locomotives for deployment under unique Australian infrastructure settings and operational conditions," he said

Rural and Regional Affairs and Transport

Lead/Support contact: Lil Gordon

SB23-000846

SUBJECT: First Nations Partnerships

Talking Points

 Our portfolio has a significant role to proactively contribute to the Australian Government's national commitment to reconciliation, Closing the Gap and developing genuine partnerships with First Nations peoples for better outcomes.

Key Issues

If asked about staffing appointments for the First Nations Partnerships Division

- Lil Gordon has been temporarily appointed the First Assistant Secretary until 30 April 2024.
- The Secretary originally engaged Lil Gordon to lead the First Nations Strategy and
 Outcomes Project in a non-ongoing temporary appointment from 1 November 2022 to
 30 June 2023. The Band 2 position has now moved across to lead the newly
 establishment First Nations Partnerships division, has been extended until 30 April 2024,
 and remains a temporary appointment.
- The annual remuneration of the officer currently holding the SES Band 2 position is \$312,952, plus superannuation, prorated at four days per week.
- In addition, the Secretary has engaged an SES Band 1 to work in the First Nations
 Partnerships Division, as a non-ongoing temporary appointment from 9 October 2023 to
 9 April 2025. The Department of Infrastructure, Transport, Regional Development,
 Communications and the Arts has appointed Assistant Secretary, Tanya Koeneman in
 this role.
- The annual remuneration of the officer currently holding the SES Band 1 position is \$242,808, plus superannuation.
- As per the departments standard SES conditions, the SES Bands 1 and 2 positions receive a car park at the department's premises and two domestic airline memberships in addition to their salary and superannuation at 15.4 per cent.
- An Agency Head may engage a person for a specified term (18 months) in accordance with section 27 of the Australian Public Service Commissioners Directions 2022. This time period may be extended for up to a maximum of three years.

If asked about the current work of the First Nations Partnerships Division

 The First Nations Partnerships Division (the Division) was established in August 2023, with an additional 8.7 ASL (total ASL 14.7).

Contact: \$22(1)(a)(ii) Cleared by First Assistant Secretary: Lil Gordon

Phone: (02) 6136 (a)(ii) Version Number: 03 Date: 22/09/2023

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- The Division is working to build cultural capability across the department, as well as deliver on the department's various Closing the Gap and Reconciliation Action Plan commitments.
- The Division also supports the recently established First Nations Steering Committee, which monitors, and provides accountability and momentum across the department's First Nations outcomes work. The Steering Committee is chaired by the Secretary and has a shared leadership model with a minimum of 50 per cent First Nations membership.
- A critical part of the Division's work is to consider how the department can expedite implementation of the Closing the Gap Priority Reforms. The National Agreement contains four Priority Reforms that focus on changing the way governments work with Aboriginal and Torres Strait Islander people:

Priority Reform 1 – Partnership and Shared Decision-Making

Priority Reform 2 – Building the Community-Controlled Sector

Priority Reform 3 – Transforming Government Organisations

Priority Reform 4 – Shared Access to Data and Information at a Regional Level

If asked about work undertaken by the department in relation to Closing the Gap

Department activities contributing to progress on the Priority Reforms:

Priority Reform One

- The UN International Decade of Indigenous Languages Directions Group (lead division: Office for the Arts).
- The Aboriginal and Torres Strait Islander Languages Policy Partnership (lead division: Office for the Arts).

Priority Reform Three

- As at 30 August, the department employed 56 operative First Nations staff, accounting for 2.7 per cent of the workforce (lead: Human Resources Branch).
- Establishment of Diversity, Equity & Inclusion Section, with an EL1 level Indigenous Liaison Officer and an APS 6 level Indigenous Liaison Support Officer, pending recruitment (lead: Human Resources Branch).
- The department's Innovate RAP (lead division: First Nations Partnerships).

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- A Monitoring and Accountability Framework for Secretaries Board (APS lead:
 Department of the Prime Minister and Cabinet (department lead division: First Nations Partnerships). To complement this work, the department is collaborating with the Department of Social Services on a project to review progress under Priority Reform Three and progress actions.
- Northern Australia Reference Group (lead group: Regions, Cities and Territories).
- The establishment of the First Nations Digital Inclusion Advisory Group (lead division: Communications Infrastructure).

Priority Reform Four

- The Australian Regions and Cities Dashboard (lead division: Communication, Research, Strategy and Parliamentary).
- The Regional Data Hub (lead division: Communication, Research, Strategy and Parliamentary).

The department has responsibility for three socio-economic targets, and the First Nations Steering Committee provides monitoring and accountability for progress.

Target 9b: By 2031, all Aboriginal and Torres Strait Islander households:

- i. within discrete Aboriginal or Torres Strait Islander communities receive essential services that meet or exceed the relevant jurisdictional standard;
- ii. in or near to a town receive essential services that meet or exceed the same standard as applies generally within the town (including if the household might be classified for other purposes as a part of a discrete settlement such as a "town camp" or "town-based reserve") (lead group: Regions, Cities and Territories).
- The Closing the Gap Joint Council confirmed the addition of the target under the National Agreement in August 2022.
- The department is undertaking stakeholder mapping in preparation for the codevelopment of an implementation plan for this target.
- The department is currently engaging with the relevant Aboriginal and Torres Strait Islander peak bodies.

Target 16: By 2031, there is a sustained increase in the number and strength of Aboriginal and Torres Strait Islander languages being spoken (lead division: Office for the Arts).

 The Government funds the Indigenous Languages and Arts program (around \$30 million per annum, which is inclusive of an additional Closing the Gap implementation measure to increase funding support for the network of 24 Indigenous Language Centres and the

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revitalisation of the most at-risk languages – \$22.8 million over four years from 2021-22 and approximately \$5 million ongoing).

- The Language Policy Partnership (LPP) is the agreed mechanism for driving reform against Target 16 under the National Agreement on Closing the Gap. The structure of the LPP ensures that First Nations organisations and community members are the majority of the membership. Three meetings have been held to date.
- The Government is participating in the United Nations International Decade of Indigenous Languages 2022-32 and launched Voices of Country Australia's National Action Plan in August 2023.
- The Government has provided \$1.2 million over 2 years from 2022-23, to fund the Australian Institute of Aboriginal and Torres Strait Island Studies (AIATSIS) to deliver the National Indigenous Languages Survey (NILS).

Target 17: By 2026, Aboriginal and Torres Strait Islander people have equal levels of digital inclusion (lead division: Communications Infrastructure).

- In January, the Government established the First Nations Digital Inclusion Advisory Group to provide advice to the Minister for Communications on addressing digital inclusion issues experienced by First Nations people and communities.
 - The Advisory Group has met four times (January, February, April and July 2023) and has provided their initial report to Minister Rowland. The report is expected to be released publicly shortly.
 - As part of its next phase of work, the Advisory Group will start developing a longerterm roadmap for First Nations digital inclusion, based on extensive engagement with communities and stakeholders over the next three to six months.
- The Better Connectivity Plan for Regional and Rural Australia is providing more than \$1.1 billion to rural and regional communities.
- This includes \$656 million to improve mobile and broadband connectivity and resilience in regional and rural Australia, with \$400 million for mobile coverage and communications resilience and \$200 million for additional rounds of the Regional Connectivity Program (RCP).
- Rounds 1 and 2 of the RCP resulted in Government funding of \$253 million (GST Incl) towards 223 telecommunications projects, including 38 projects First Nations communities. A further \$200 million (GST Excl) towards two further rounds of the RCP was announced as part of the Better Connectivity Plan for Regional and Rural Australia in the October 2022 Federal Budget.
- The approach to market for the combined grant opportunity for Round 3 of the RCP and Round 7 of the Mobile Black Spot Program (MBSP) opened on 20 March and closed on

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11 August. This brings together the MBSP and the RCP in two streams, and provides dedicated First Nations funding:

- \$50 million is available for the MBSP (Round 7) stream (new handheld 4G mobile coverage), including dedicated funding of \$7.5 million for projects that benefit First Nations communities.
- \$110 million towards a Regional Connectivity (Round 3) stream place-based broadband and/or upgraded mobile), including dedicated funding of \$15 million for projects that benefit First Nations communities; and \$10 million in funding for projects targeting Central Australia. The Central Australia funding was announced on 20 April.
- The MBSP is currently funding the delivery of more than 1,260 new mobile base stations across Australia, with 1,105 now on air.
- Upgrades to the National Broadband Network (NBN), including the Government's commitment to increase full fibre access to 90 per cent of fixed line services and significant upgrades to NBN fixed wireless and satellite services, will also improve NBN services to First Nations people across Australia.
- These services build on the arrangements in place to provide access to baseline broadband, voice and payphone services, including around 570 Telstra payphones in remote First Nations communities, with NIAA separately funding a number of Wi-Fi telephones and community payphones in remote communities.

Contact: \$22(1)(a)(ii) Cleared by First Assistant Secretary: Lil Gordon

Phone: (02) 6136 S22(1) Version Number: 03 Date: 22/09/2023

Rural and Regional Affairs and Transport

Support contact: \$22(1)(a)(ii)

SB23-000847

SUBJECT: Corporate Service Delivery Program Overview

Talking Points

- 1. Through an all staff departmental briefing on 10 February 2023, the Secretary expressed his commitment to creating a great place to work, with staff supported by exemplary corporate services.
- To achieve this ambition, the Department of Infrastructure, Transport, Regional Development, Communications and the Arts needs to advance the maturity of how Corporate Group delivers its services in terms of efficiency, effectiveness and staff satisfaction, embed a culture of people-centred improvement and delivery, and be able to more effectively monitor results.
- 3. The establishment of this program is consistent with the Government's APS Reform agenda and the four priority areas: an APS that embodies integrity in everything it does; an APS that puts people and business at the centre of policy and services; an APS that is a model employer; and an APS that has the capability to do its job well.

Key Issues

- 1. The Corporate Group needs to value and reinvest in the department's people so they have the tools they need, building the capability required to deliver modern and fit-for-purpose outcomes and establishing new functions, such as an in-house Service Design consultancy model to drive service improvements.
- 2. The outcomes of the Australian Public Service Capability Review will also guide the program, ensuring effort and investment is moving the department towards the excellence horizon.
- 3. PricewaterhouseCoopers (PwC) was engaged to support the delivery of three broad integrated packages of work, which commenced 20 March 2023 and completed on 31 August 2023, at which time the PwC contract was concluded. This included Current State Discovery, Corporate Group Strategy and Roadmap, Service Design Operating Model and Project Support.
- 4. The package of work was delivered on 31 August 2023 in draft form. This will enable us to connect it with other departmental initiatives such as the Capability Review Action Plan and the Census Results Action Plan. The Strategy and Roadmap will be regularly reviewed to ensure alignment with key departmental priorities.
- 5. The next piece of work for the Corporate Service Delivery Program is mobilising the Hire to Retire (H2R) project, with a multidisciplinary team (MDT) to support it. The MDT is being established to undertake detailed design and implementation of four key work packages across the H2R end to end process to improve both the delivery and user experience for departmental staff; and drive efficiencies.

Contact: s22(1)(a)(ii) Cleared by Chief Operating Officer: Maree Bridger

Rural and Regional Affairs and Transport

Support contact: s22(1)(a)(ii)

SB23-000847

Financial Information as at 5 September 2023

- 6. The program has two full time ASL comprising an EL2 and EL1.
- 7. The department procured PwC as a Service Provider to support the delivery of the program. PwC commenced 20 March 2023 and concluded 31 August 2023.
- 8. The AFP Capability Support Panel was used to approach to market and responses were sought and received from PwC, Nous, Accenture and KPMG.
- 9. The total expenditure for this engagement was \$1,224,417 (GST inclusive or \$1,113,104 GST exclusive).
- 10. Milestone payments were made upon completion of work package deliverables as follows:
 - a) FY 2022-23: \$306,104 (GST inclusive or \$278,276 GST exclusive)
 - b) FY 2023-24: \$918,313 (GST inclusive or \$834,828 GST exclusive)
- 11. As part of the February Budget Review, the Corporate Group identified saving strategies to address pressures associated with the department's forecasted financial position, including delayed recruitment of APS positions and deferral of labour hire and suppliers' activities on discretionary areas.

Sensitivities

- 12. The Contract Notice was originally reported incorrectly on AusTender (CN3951717) as a consultancy (Management Advisory Services Panel), but has been corrected to show the AFP Capability Support Panel was used and PwC has been engaged as a contractor.
- 13. Noting the current media attention and concerns around PwC, the department can confirm:
 - a) No staff (including partners) allocated to this program worked with Treasury or industry on the taxation reforms now in question;
 - b) PwC's response to our request for quote (RFQ) included internal checks to identify any actual or potential conflicts of interest, and as at 3 February 2023 none were identified.
 - c) PwC's response to our RFQ also listed 16 current or recent engagements with the department as at 3 February 2023, and the evaluation committee confirmed there were no actual or potential conflicts.

Procurement

14. The Corporate Service Delivery Program (the program) is currently undertaking an Approach to Market (ATM) process to procure Delivery Management, Content Design and Business Analysts expertise, to form part of a Multidisciplinary Team (MDT) for the

Contact: s22(1)(a)(ii) Cleared by Chief Operating Officer: Maree Bridger

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Support contact: \$22(1)(a)(ii)

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next phase of Hire to Retire (H2R) Project, and to assist related corporate services design and delivery initiatives. This process will source expertise that is not currently available in-house.

- 15. The Digital Transformation Agency (DTA) Digital Marketplace was used for the ATM, and responses were sought from 1448, Hays Specialist Recruitment, Horizon One Recruitment Pty Ltd, Pragma Partners Pty Ltd, Synergy Group Australia Pty Ltd, DXC Technology Pty Ltd, Clicks Recruitment, Cordelta, Redwolf + Rosch, Oakpont, Professionals, Apex ICT, Serata, Instructional Design and NTT. None of the "Big 4" firms were approached.
- 16. In determining value for money, it was found that accessing the required capabilities through ongoing or non-ongoing Australian Public Service (APS) recruitment channels would not enable the outcomes required. This is due to the specialist skills required being not well represented or available across the department or APS, and the Program is time limited.
- 17. The pre-tender estimate value of this engagement is approximately \$750,000 GST included) for a 12-month period.

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Lead/Support contact: Lisa La Rance / S22(1)(a)(ii)

SB23-000808

SUBJECT: Road Vehicle Standards Act Implementation

Talking Points

- The *Road Vehicle Standards Act 2018* (RVSA) was implemented in full on 1 July 2021, supported by a new IT system, ROVER.
- The new Road Vehicle Standards (RVS) framework delivers a modern system to regulate
 the first provision of road vehicles to the Australian market. The system provides
 increased accountability through a more tailored approvals system and a broader suite of
 compliance and enforcement powers designed to ensure that vehicles meet the safety,
 environmental and anti-theft standards expected by the community.
- Overall, the system is working well with all applications (approximately 1,000 a week) being processed well within the legislated timeframe.
- To support industry's transition to the new framework, a 12-month transitional period commenced on 1 July 2021. Because of the severe impacts of the COVID pandemic on industry during the earlier part of this period, on 1 April 2022 Parliament extended the transitional period to 24 months.
- The Australian Government undertook extensive engagement with stakeholders in the development and rollout of the new legislation and continuously engaged with them to assist all parties to transition smoothly to the new regulatory framework.
- The transitional period concluded on 30 June 2023 and the Department of Infrastructure, Transport, Regional Development, Communications and the Arts is now focused on ensuring all industry sectors are operating effectively in the new system.

Key Issues

- The vast majority of industry participants were already operating under the RVS
 legislation prior to the end of the transitional period. Only a few pockets continued to
 operate under the old Motor Vehicle Standards (MVS) system in the last few months,
 primarily either for operational reasons (the MVS legislation had a lower entry bar in
 certain areas) or because the participant planned to exit the industry.
- The department increased its activities to reach and support those sectors that continued to operate under MVS legislation to provide them the support they needed make the transition and be able to continue to operate from 1 July 2023.
- To date, the department has deployed nine full releases to the ROVER platform.
- Each release adds new features and functionality, including most recently bringing the Register of Approved Vehicles (RAV) in-house – this will result in better integration of the ROVER and RAV systems and provide a range of other benefits. Upgrades to ROVER included simplified compliance information forms, improved notifications for overdue invoices and the ability to include multiple specialist and enthusiast vehicles in a single

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Model Report application. Performance improvements in each release are based on feedback from industry and operational staff.

- The result is a more secure and user-friendly portal that benefits all users.
- Following 2023 Budget funding of \$14.1M, further enhancements will be made to the ROVER IT system in 2023-24, to progress functionality and the user experience.
 Enhancements are prioritised based on user feedback and the staged removal of manual processing work arounds.

Background

Transitioning to the current legislative framework

- The RVS legislation, which commenced on 1 July 2021, replaces the 1989 Motor Vehicle Standards Act (MVSA).
- A 12-month transitional period commenced on that date that allowed industry to operate a number of MVSA provisions while they obtained the necessary RVS approvals.
- During the earlier part of this period, almost all road vehicle manufacturers and importers had to manage the severe impacts of the COVID pandemic on road vehicle inventories and global supply chains.
- Full transition to the RVS legislation occurred on 1 July 2023, with all MVSA approvals processes ceasing on that date.
- Moving fully into ROVER and retiring older legacy IT systems associated with MVSA was important as these systems are not stable due to their age.
- A post-implementation review of the RVS legislation will commence in the second half of 2024.

Consultation and change readiness

- Consultation on reforms to the regulatory framework for vehicle supply to the Australian market began in 2013 with a review of the previous legislation and continued through to 2019 as the new legislation was developed.
- Key stakeholders included a range of local and international businesses that provide vehicles in Australia; industry peak bodies; state and territory registration authorities; and other regulators, such as the Australian Competition and Consumer Commission.
- The legislation carefully balances the competing interests of the different vehicle industry sectors with the safety standards the community expects for their vehicles, set against modern Australian regulatory principles.

Contact: S22(1)(a)(ii) Cleared by A/g First Assistant Secretary: Adam Stankevicius

Phone: (02) 6274 S22(1) (a)(ii) Version Number: 01 Date: 08/09/2023

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- Post transition, the department continues its engagement with industry and fellow regulators to educate them on the new application and approval processes and seek input for guidance material and IT development.
- The department implemented a comprehensive communications plan to support industry in transitioning to and operating under the RVS legislation.
- Key communications activities include:
 - digital and social media campaigns
 - o an outbound call campaign; direct mail
 - o regular newsletters, guidance materials and resources (guides, videos and flyers)
 - attending industry events; hosting topic-specific webinars; and hosting regular RVS webinars with industry and jurisdictions.
- Attachment A provides the list of key stakeholder engagement activities undertaken from July 2021 to 31 August 2023.
- Going forward, the 2022-23 Financial Year Stakeholder Engagement and Communication Strategy (Attachment B) focuses on those segments of the automotive industry for which the RVSA represented the largest regulatory change, such as registered automotive workshops (RAWs) and manufacturers and importers of low-ATM trailers (trailers with an aggregate trailer mass (ATM) of 4.5 tonnes or less). The Strategy aims to assist them operate efficiently and effectively under RVSA.

ROVER

- Industry and government now have a single IT system, ROVER, that manages all aspects
 of vehicle standards regulation, including applications, assessment, approval, recalls and
 compliance and enforcement.
- ROVER has been designed to both support regulatory requirements and provide an
 intuitive and seamless user experience. A further 12 months of IT development are
 currently being planned that will provide further enhancements to the functionality and
 usability of ROVER based on user feedback and planned efficiencies.

<u>Key Facts – Register of Approved Vehicles (RAV) entry</u>

	Number of Vehicles on the RAV @ 31 August 2023	1,017,255 vehicles added
ĺ	2,381,612	1 January to 31 August 2023

Attachments

Attachment A: RVS stakeholder engagement activities July 2021 – August 2023 Attachment B: Planned RVS stakeholder engagement & communication activities 2023

Contact: S22(1)(a)(ii) Cleared by A/g First Assistant Secretary: Adam Stankevicius

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Program	RVSA/ROVE	R developme	nt (CAPEX an	d OPEX that d	irectly contrib	utes to the im	plementation	of RVSA and t	he developme	nt of ROVER)	
Program Start/ End Date:	2015/June 2	024									
	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget								-14.913	-14.232		-29.145
Less:											
CAPEX (Actual)			0.579	2.185	4.512	8.779	6.783	5.145	0.806		28.789
OPEX (Actual)	0.522	1.848	1.844	2.058	3.966	5.181	11.234	3.189	0.473		30.315
Total Actual Expenditure YTD	0.522	1.848	2.423	4.243	8.478	13.960	18.017	8.334	1.279		59.104
at 31 Aug 2023											
CAPEX (Committed)									2.787		2.787
OPEX (Committed)									0.000		0.000
Total Committed Funds									2.787		2.787
at 31 Aug 2023									2.707		2.707
Total Uncommitted Funds (balance)									-11.445		

Note: FY21/22 OPEX actuals restated - previously \$14.110m

Contact: \$22(1)(a)(ii) Cleared by A/g First Assistant Secretary: Adam Stankevicius

Phone: (02) 6274 s22(1) (a)(ii) Version Number: 01 Date: 08/09/2023

Stakeholder engagement activities July 2021 to 31 August 2023

	Data /That are	
Event DVSA Jurisdiction Monting	Date/Timing	Stakeholder
RVSA Jurisdiction Meeting (First Tuesday of every month)	 6 July 2021 12 and 27 October 2021 10 November 2021 1 February 2022 5 April 2022 5 July 2022 2 August 2022 4 October 2022 8 November 2022 7 February 2023 7 March 2023 4 April 2023 2 May 2023 6 June 2023 4 July 2023 1 August 2023 	State and Territory jurisdictions National Heavy Vehicle Regulator (NHVR) NEVDIS/Austroads
RVSA Industry Webinars (Last Thursday of every month)	 13 and 27 August 2021 15 and 29 September 2021 13 and 27 October 2021 10 and 24 November 2021 8 December 2021 2 February 2022 2 March 2022 30 March 2022 23 June 2022 14 July 2022 25 August 2022 29 September 2022 26 October 2022 24 November 2022 23 February 2023 30 March 2023 27 April 2023 	A wide range of industry stakeholders, including associations and their members, including: • Australian Trucking Association (ATA) • Australian Imported Motor Vehicle Industry Association (AIMVIA) • Bus Industry Confederation (BIC) • Caravan Industry Association of Australia (CIAA) • Federal Chamber of Automotive Industries (FCAI) • Heavy Vehicle Industry Australia (HVIA) • RAWS Association • Truck Industry Council (TIC)

Event	Date/Timing	Stakeholder
	• 25 May 2023	9
	• 29 June 2023	Į.
	• 27 July 2023	0
	• 31 August 2023	1
Compressed Air Association of Australasia (CAAA) Essential Update Workshop	26 August 2021	CAAA CAAA members
#3		_
Industry meeting	9 September 2021	Commercial Vehicle Industry Association Australia (CVIAA)
Light and Heavy Vehicle Trailers meeting	22 September 2021	Boating Industry Association (BIA)BIA members
Model Reports Webinar	11 November 2021	 RAWS Association AIMVIA Concessional sector stakeholders
Bus Industry Confederation Roundtable	30 November 2021	Bus Industry Confederation (BIC)
Low ATM Trailers Webinar	9 December 2021 15 February 2023 26 May 2023	 Importers and manufactures of low ATM trailer providers to the Australian market CIAA
Jurisdiction Webinar on low ATM trailers	24 February 2022	State and Territory jurisdictionsNHVR
Caravan Industry Association of Australia (CIAA) National Conference	30 March-1 April 2022 10-12 May 2023	• CIAA • CIAA members
ROVER Release 7 industry trial	31 May-10 June 2022	 Allied Auto Airbrake Corp TEAM Bisitecniks Knorr-Bremse Mercedes-Benz Daimler
		Airbrake Corp
		• TEAM
		Bisitecniks
		Knorr-Bremse
		Mercedes-Benz
		• Daimler
BIC National Bus Industry	28 June 2022	• BIC ①

Event	Date/Timing	Stakeholder
RAV invoicing consultation	6 July 2022	Pre-approved RAV submitters
TIC and ATA demonstration event on multi-combination vehicles	15 September 2022	• TIC • ATA
ROVER Release 8A industry trial	26 September- 6 October 2022	 Allied Auto Toyota Mitsubishi Bisitecniks Mercedes-Benz PACCAR
ROVER Release 8A demonstration 'user' event	26 October 2022	 All ROVER users A wide range of industry stakeholders, including associations
Jurisdiction ROVER Release 8A demonstration event	26 October 2022	State and Territory jurisdictionsNHVR
Crane Industry Council of Australia (CICA) National Conference	10-12 November 2022	CICA National and international CICA members
AIMVIA (Quarterly meeting)	10 February 2023 10 August 2023	AIMVIA executives
Crane Industry Council of Australia (CICA) ROVER industry workshop	27 February-7 March 2023 3 April 2023	 Auto Services Group Comptune Engineering Japan Imports Liebherr Australia Herrod Performance Mercedes-Benz Allied Automotive Consulting Services Pty Ltd Hyundai CICA and their members Department representatives
CICA Regional Meeting	28 April 2023	 (Graham Evans) CICA and their members Purchasers of cranes, such as construction companies
RVSA Implementation concerns	18 May 2023	• AIMVIA

Stakeholder

• Toyota Australia

Event

2023

2023

Autocare 2023

mobile cranes

meeting

(WMIs)

Toyota Hydrogen Showcase

applicable to brakes from 1 July

Compliance with standards for

Second stage of manufacture

Contraventions of RVSA - World

DITRDCA and **BIC** Forum

Manufacturer Identifiers

Meeting: Demonstrating

compliance with ADRs

Date/Timing

23 May 2023

25 May 2023

9-10 June 2023

16 June 2023

27 July 2023

15 August 2023

30 August 2023

•	CICA	10
•	Terex/Frenna	£
	s	A
•	Australian Automotive Aftermarket	9
•	Association (AAAA) Second stage manufacturers	÷
•	Automotive workshops and	р
	technicians	a
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Planned RVS stakeholder engagement and communications activities for 2023

Timing	Activity	Description	Stakeholders
First Tuesday of every month	RVSA Jurisdictions Webinar	Webinar to address queries about the operation of the RVS legislation.	 State and Territory jurisdictions NHVR NEVDIS/Austroads
Last Thursday of every month	RVS News Update	Newsletter providing latest news and information on the RVS laws.	Wide range of external stakeholders. Current number of subscribers is 6,146.
Last Thursday of every month	RVSA Industry Webinar	Webinar to address queries about the operation of the RVS legislation.	Wide range of industry stakeholders including associations and their members, such as: • ATA • AIMVIA • BIC • CIAA • FCAI • HVIA • RAWS Association • TIC
Fourth Wednesday of every month	NHVR Meeting	Regular meeting to discuss various RVS matters.	NHVR Policy team
Quarterly	AIMVIA Meeting	Regular meeting to address queries or concerns that AIMVIA have.	AIMVIA
Quarterly	DITRDC and BIC Forum	Regular meeting to address queries or concerns that BIC have.	BIC
When applicable	Australian Design Rule (ADR) notifications	Send an email with relevant information every time an ADR is amended or made.	 People who have opted in to receive the information Relevant RVS approval holders Peak industry bodies
2x every month (approx.)	Social media posts (mix of free and paid)	Post important dates and information to raise awareness and educate	 RAWs Manufacturers and importers of low ATM trailers –

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Timing	Activity	Description	Stakeholders
		external stakeholders about the RVS laws.	trailers with an aggregate trailer mass of 4.5 tonnes or less
TBC	Industry consultation: RVS approval expiry and renewals	Webinar to discuss the way approval expiry and renewal functionality could be implemented in the ROVER system.	Wide range of industry stakeholders.
TBC	Industry consultation: Cost Recovery Impact Statement	To consult industry on the model.	Wide range of industry stakeholders.
Ongoing	ROVER how-to videos, demonstration videos and user guides	Create new videos and user guides on new system functionality.	Wide range of industry stakeholders.
Ongoing	Emails to ROVER users and industry stakeholders	Provide important information, tips and links to new guidance materials.	Wide range of industry stakeholders and jurisdictions.
7 September 2023	Second stage of manufacturing (SSM) webinar	Discuss the department's expectations when submitting a SSM application for an RVS approval.	Second stage manufacturers, the Australian Automotive Aftermarket Association and their members.
8 September 2023	ROVER Release 8C demonstration event	Webinar to provide ROVER users with information on changes in Release 8C.	Wide range of industry stakeholders and ROVER users
26-28 October 2023	CICA National Conference 2023	Attend conference to engage with and answer industry queries.	CICA and its members
29 October-1 November 2023	BIC National Conference	Attend conference to engage with and answer industry queries.	BIC and its members

Rural and Regional Affairs and Transport

Lead/Support contact:

SB23-000809

SUBJECT: National Road Safety Strategy and Action Plan

Talking Points

- The Australian Government is delivering on its commitments in the National Road Safety Action Plan 2023-25 (Action Plan), including through:
 - o progressing work on priority Australian Design Rules
 - working with states and territories to progress the national review of road safety research
 - engaging with First Nations' community organisations and across government on an approach to deliver on First Nations road safety commitments and understand road safety priorities
 - working with states and territories to scoping requirements for the development of the National Data Collection and Report Framework and National Minimum Data Set
 - delivering on the \$140 million Heavy Vehicle Rest Area initiative
 - developing robust governance arrangements to ensure delivery and accountability against road safety infrastructure projects, including for the redesigned Road Safety Program.
- While much progress has been made to make Australian roads safer, the current environment is a challenging one for all Australian Governments with the national road toll rising. During the 12 months ending in July 2023, there were 1,234 road deaths. This is an increase of 8 per cent from the 12-month period ending in July 2022.

Key Issues

National Road Safety Action Plan - Progress on Australian Government commitments

- The Australian Government is delivering on its commitments in the National Road Safety Action Plan 2023-25 (Action Plan), with the majority of actions due to be delivered or commenced in 2023 on track.
- The Australian Government has legislated Australian Design Rules (ADRs) for:
 - Reversing Detection Systems cameras, sensors, and/or close-proximity rear-view mirrors
 - Enhanced devices for indirect vision, blind spot information systems and side underrun protection systems on heavy vehicles
- The Department of Infrastructure, Transport, Regional Development, Communications and Arts is currently in the process of finalising the ADR for Lane Departure Warning Systems for heavy vehicles.
- An internal review of the ADR process to prioritise vehicle safety features and reduce the time to introduce new ADRs is progressing.

Contact: \$22(1)(a)(ii) Cleared by First Assistant Secretary: Adam Stankevicius

Rural and Regional Affairs and Transport

Lead/Support contact:

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- The National Road Safety Action Grants Program (NRSAGP) guidelines were released in July 2023, and applications opened for the first two focus areas - Community Education and Awareness (including workplace road safety) and the Vulnerable Road Users closed in August 2023. The Australian Government has committed \$43.6 million for the NRSAGP over four years to assist delivery of priorities outlined in the National Road Safety Strategy 2021-30 and National Road Safety Action Plan 2023-25
- We have consulted with truck drivers and industry to agree priorities for the \$140 million Heavy Vehicle Rest Area initiative. Applications opened in June 2023 through the Heavy Vehicle Safety and Productivity Program.
- We have worked with all states and territories to progress the review of road safety research. The review is due for completion at the end of 2023.
- We have worked with all states and territories and the Australian Local Government
 Association to scope requirements for the development of a framework to support local
 governments to conduct fit for purpose network risk assessments for the prioritisation
 of infrastructure investment. This work is due for completion at the end of 2023.
- We are working with our state and territory government counterparts, first nations organisations and other Australian Government agencies to understand and address the disproportionate representation of first nations' people in road deaths and serious injuries.
- Through the National Road Safety Data Working Group (RSDWG), the Australian and state and territory governments have commenced work on developing the National Data Collection and Reporting Framework and National Minimum Data Set, which is due at the end of 2024.
- An annual progress report will be provided to Infrastructure and Transport Ministers each year, detailing the work undertaken by all governments to implement the action plan

Delayed Action Plan commitments

- The Intergovernmental Road Safety Data Sharing Agreement has proven more complex for some jurisdictions than originally anticipated but is still expected to be in place this calendar year.
- The ADR for emergency lane keep assist for light vehicles has been affected by international developments and will go out for consultation late 2023 rather than mid-2023, as flagged in the Action Plan.
- Competing priorities on the Austroads work plan have deprioritised work to progress
 phase three of a project to link hospital records with crash data. This project will still
 happen but over an extended timeframe.

Contact: \$22(1)(a)(ii) Cleared by First Assistant Secretary: Adam Stankevicius

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Lead/Support contact:

SB23-000809

- The consultation process for Acoustic Vehicle Alerting Systems has raised complexities that need to be addressed in relation to heavy vehicles. This has resulted in minor delays for this new ADR.
- Consultation on the revised guidelines for the Road Safety Program have taken longer than anticipated, delaying the start date for this program.

Media coverage

- The Action Plan has been criticised by the Australian Automobile Association for lacking
 accountability. The AAA advocates for greater collection and publication of road safety
 data, and its view is that the provision of Australian Government should hold states and
 territories to account, and that road infrastructure funding to states and territories
 should be contingent on the provision of road safety data.
- The AAA issues a media release along with a 'quarterly benchmarking report' on the Strategy, following each quarterly release of data to the Australian Road Deaths Database by the Bureau of Infrastructure and Transport Research Economics (BITRE). The media releases, and benchmarking reports are critical about the data gaps that exist for the Strategy's Safety Performance Indicators.

Monitoring Progress against the Strategy

- The Road Safety Data Hub will monitor and report against the primary outcome indicators and the safety performance indicators of the Strategy. The Strategy's primary outcome indicators and safety performance indicators are in **Attachment A.**
- Primary outcome indicators will be measured and reported on annually against a baseline to track progress toward the fatality and serious injury targets.
- Safety performance indicators inform the assessment of the effectiveness of road safety interventions and understanding of gaps. Safety performance indicators show the level of road safety that exists and the state of the system.
- Work is progressing with states and territories through the Road Safety Data Working Group to define and develop the data required for the safety performance indicators.

Contact: s22(1)(a)(ii) Cleared by First Assistant Secretary: Adam Stankevicius

Rural and Regional Affairs and Transport

Lead/Support contact:

SB23-000809

Background

Current Status										
Strategy Current Three Year Baseline Target (2018-2020)										
Fatalities	Fatalities 571 1, 234 (2022) 1,142									
Serious Injuries	29,000	39,505 (2021)	40,472							

- During the 12 months ended July 2023, there were 1234 road deaths. This is an increase of 8 per cent from the 12-month period ending July 2022.
- The Action Plan was released on 7 February 2023 following endorsement by Infrastructure and Transport Ministers.
- In November 2019 the then Transport and Infrastructure Committee committed to a 2050 target of zero deaths and serious injuries on Australian roads. The current Strategy sets a staged approach to 2050.
- 2030 targets of reducing fatal injuries by 50 per cent, and serious injuries by 30 per cent, from 2018-2020 baselines.
- The Strategy identifies nine priority areas to achieve the 2030 targets;
 - Infrastructure planning and investment;
 - Regional road safety;
 - Remote road safety;
 - Vehicle safety;
 - Heavy vehicle safety;
 - Workplace road safety;
 - Aboriginal and Torres Strait Islander people;
 - Vulnerable road users; and
 - Risky road use.

Attachments

Attachment A - National Road Safety Strategy 2021-30 primary outcome indicators and safety performance indicators

Contact: s22(1)(a)(ii) Cleared by First Assistant Secretary: Adam Stankevicius

Attachment A

Primary outcome indicators and safety performance indicators

Primary outcome indicators

The primary measure of the Strategy's success will be the overall reduction in road trauma, specifically:

- At least a 50 per cent reduction in the number of deaths from road crashes by 2030
- At least a 30 per cent reduction in the number of serious injuries from road crashes by 2030

On a per capita basis, the Strategy aims to:

- Reduce deaths from road crashes by at least 55 per cent by 2030
- Reduce serious injuries from road crashes by at least 38 per cent by 2030

Primary outcome indicators will be measured and reported on annually against a baseline to track progress toward these targets. The baseline will be calculated as a three-year average of the relevant count or rate for the period 2018 to 2020. Primary outcome measures include:

- Number of deaths
- Number of serious injuries
- Rate of deaths per capita
- Rate of serious injuries per capita
- Number of deaths of Aboriginal and Torres Strait Islander people
- Number of serious injuries of Aboriginal and Torres Strait Islander people
- Number of road crashes resulting in deaths
- Number of road crashes resulting in serious injuries
- Rate of deaths per 100 million vehicle-kilometres travelled
- Rate of serious injuries per 100 million vehicle-kilometres travelled
- Rate of deaths per 10,000 registered vehicles
- Rate of serious injuries per 10,000 registered vehicles

Demonstrating Zero by 2050

The Strategy will also demonstrate commitment to the 2050 Vision Zero by targeting zero deaths by 2030 for:

- Children 7-years and under
- City CBD areas
- All national highways and on high-speed roads covering 80% of travel across the network

Safety performance indicators

Safety performance indicators (SPIs) inform the assessment of the effectiveness of road safety interventions and understanding of gaps. SPIs show the level of road safety that exists, the state of the system.

SPIs allow us to check:

- Are we meeting our objectives and achieving the desired outcomes?
- Are the interventions up to the job?

The following SPIs will be measured and reported on annually: Safe roads

- Share of state and territory governments and local councils with a fit-for-purpose road safety risk assessment as an investment plan for its infrastructure
- Share of travel on all national highways and on the high speed network (≥ 80 km/h) covering 80 per cent of travel recognised as 3-stars (or equivalent risk rating) or better
- Share of road length on designated motorcycle routes with motorcycle friendly crash barriers
- Share of high pedestrian CBD/town centre areas under Movement and Place or equivalent approaches with posted speed limits ≤ 40 km/h
- Share of roads in urban areas with a posted speed limit ≥ 50 km with separated cycle ways, and in urban areas outside of ABS remoteness category 'major cities'
- Share of signalised intersections with a speed limit < 70km/h

Safe vehicles

Share of light vehicle fleet that has an ANCAP 5-star rating within a 6-year date stamp

Safe road use

- Share of drivers and riders tested who are not over the applicable BAC limit or under the influence of drugs
- Share of vehicles at or below speed limit
- Share of drivers and riders observed/photographed not using a mobile phone or device
- Share of motor vehicle occupants wearing seat belts

Rural and Regional Affairs and Transport

Lead/Support contact: 822(1)(a)(ii)

SB23-000810

SUBJECT: Road Safety Grants

Talking Points

- In the May 2023 Budget, the Australian Government established two clear streams of activity using existing funding, designed to target better road safety outcomes:
 - o **road safety grants funding** to support five key areas of non-infrastructure activity critical to bringing down the road toll (Community Education and Awareness, including workplace road safety; Vulnerable Road Users; First Nations Road Safety; Technology and Innovation; Research and Data); and
 - o **road safety infrastructure funding** to improve the quality and safety of our roads we drive on (see SB23-000811 Road Safety Program).
- These programs will be key to addressing the deteriorating road safety situation in Australia and delivering on the Australian Government responsibilities outlined in the agreed *National Road Safety Action Plan 2023-25* (*Action Plan).
- The new \$43.6 million National Road Safety Action Grants Program (NRSAGP) consolidates the funding from four existing grants programs to deliver road safety activities across the five key areas, consistent with the Action Plan.
 - The NRSAGP is funded over four years from 2022-23 to 2025-26, and includes \$6 million funding for the Safe Roads for Safe Cycling Program (being delivered by the Amy Gillett Foundation).
- \$16.55 million over five years has been committed to the Car Safety Ratings Program to improve testing protocols for new light vehicles and provide safety evaluations for used vehicles.
- A further \$18.9 million has been committed over three years to data which will support a better understanding of what is happening on our roads nationally including through the development of a national data set and mapping.

Key Issues

New initiatives

- The National Road Safety Action Grants Program (NRSAGP) is a \$43.6 million initiative to deliver key non-infrastructure road safety commitments. There is \$37.6 million available to be allocated to new projects focusing on five key areas of activity critical to the delivery of the Action Plan:
 - o Community Education and Awareness, including workplace road safety
 - Vulnerable Road Users
 - First Nations Road Safety
 - o Technology and Innovation
 - Research and Data

Contact: S22(1)(a)(ii) Cleared by A/g First Assistant Secretary: Adam Stankevicius

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Lead/Support contact: \$22(1)(a)(ii)

SB23-000810

- This is an open non-competitive grant process. Applications will be assessed against the assessment criteria and other applications submitted within the same focus area.
- The first two focus areas, Community Education and Awareness and Vulnerable Road Users opened on the 28 July 2023 and closed on the 25 August 2023.
 - The Department of Infrastructure, Transport, Regional Development, Communications and the Arts is currently assessing applications.
 - It is expected to take several weeks from the application period closing to being able to notify applicants of the outcome of their application.
- The next two focus areas, First Nations road safety and Technology and Innovation are due to open later in the year. The Research and Data focus area will open in early 2024.
- As at 31 August 2023, of the \$6 million committed to the Safe Roads for Safe Cycling Program (Amy Gillett Foundation), \$4.5 million has been expended.
 - The Amy Gillet Foundation aims to enhance and embed safe cycling practices into the delivery of road and street infrastructure projects across Australia.
 - The Program is due to be completed in June 2024.
- The \$16.55 Car Safety Ratings Program opened on the 14 August 2023 and is aimed at supporting the testing of light vehicles and expanding testing protocols to include light commercial and large utility "pick-up truck" type vehicles, as well as supporting the safety ratings of used cars.
 - This is a closed non-competitive grant process open only to Australasian New Car Assessment Program (ANCAP) and Monash University Accident Research Centre (MUARC).
 - Applications closed on the 1 September 2023 and the department is currently assessing the submissions.

Closed initiatives

- The \$24 million **Road Safety Innovation Fund** commenced in July 2020 and closed on 30 June 2023. \$12 million was announced in the 2019-20 Budget, with an additional \$12 million in the 2022-23 Budget across three years from 2022-23 onwards.
 - 53 projects were funded over three years.
 - 13 projects approved (15 June 2020) and funded in round one (\$2 million), and
 - 40 projects approved (21 June 2021) and funded in round two (\$10 million).
 - The \$12 million announced in 2022-23 Budget has been consolidated into the new NRSAGP.
- The \$8 million Road Safety Awareness and Enablers Fund commenced in December 2019 and closed on 30 June 2023. \$4 million was announced in the 2019-20 Budget, with an additional \$4 million announced in the 2022-23 Budget across three years from 2022-23 – this money has been consolidated into the new NRSAGP.
 - 23 projects were funded (\$4.025 million).

Contact: S22(1)(a)(ii) Cleared by A/g First Assistant Secretary: Adam Stankevicius

Rural and Regional Affairs and Transport

Lead/Support contact: \$22(1)(a)(ii)

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- The \$8 million **Driver Reviver Site Upgrades Program** commenced in June 2020 and closed on June 30 2023.
 - o Round One 32 sites funded total funding \$0.7 million
 - o Round Two 81 sites funded total funding \$7.2 million
- The \$24 million **Keys2drive Program** commenced in November 2017. It was extended on 1 July 2021 to 30 June 2023 and is now closed.
 - The Program was a national learner driver program aiming to improve young driver's safety by helping them gain effective driving experience before they graduate to a 'Pplate' licence. The Keys2drive Program was delivered in partnership with the AAA.
 - The Australian Automobile Association (AAA) advised the department in late 2022 of their decision to not seek further funding for the **Keys2drive Program** beyond the current contract, which ceased on 30 June 2023.
 - The department has worked with the AAA to agree to the final contractual arrangements for the Program, with a Deed of Variation executed on 9 May 2023.

Background

Keys2drive Program

Upon announcement of the program closure by the AAA there was some media coverage particularly a radio segment on 3AW with s47F, 'Federal government axes free learner driver program'. Additionally, the department has received four media enquiries:

- 11/04/2023 ABC News Tasmania (^{s47F})
- 27/01/2023 The Age/Sydney Morning Herald (^{s47F})
- 23/01/2023 ABC radio Hobart (^{s47F})
- 17/01/2023 3AW radio (^{s47F}

Correspondence also been received seeking information on why the program is closing, mostly from driving instructors requesting ministerial intervention into the AAA decision.

- Ministerial correspondence: Catherine King MP
 - o 23/03/2023 Dr Helen Haines MP, Member for Indi
 - o 09/03/2023 s47F (cc Tracey Roberts MP, Member for Pearce)
 - 09/03/2023 Sen the Hon James McGrath, Senator for Queensland
- Departmental correspondence: Adam Stankevicius
 - o 07/02/2023 s47F
 - o 07/02/2023 s47F

Contact: S22(1)(a)(ii) Cleared by A/g First Assistant Secretary: Adam Stankevicius

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Lead/Support contact: \$22(1)(a)(ii)

SB23-000810

Financial Information as at 31 August 2023

National Road Safety Action Grants Program

Program/Project Start Date:	2022-23				
Program/Project End Date:	2025-26				
	2022-23	2023-24	2024-25	2025-26	TOTAL
	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	3.0	10.45	15.7	14.45	43.60
Less:					
Actual Expenditure YTD at 31 August 2023	3.0	3.0			6.0
Total Committed Funds at 31 August 2023	3.0	3.0	0	0	6.0
Total Uncommitted Funds (balance)	0	7.45	15.7	14.45	37.6

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient

Car safety Ratings Program

Program/Project Start Date:	2023-24						
Program/Project End Date:	2027-28						
	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	0	3.21	3.27	3.68	3.04	3.35	16.55
Less:							
Actual Expenditure YTD at 31 August 2023	0	0	0	0	0	0	0
Total Committed Funds at 31 August 2023	0	0	0	0	0	0	0
Total Uncommitted Funds (balance)	0	3.21	3.27	3.68	3.04	3.35	16.55

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

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Other non-infrastructure funding

Program/Project Start Date:	2023-24						
Program/Project End Date:	2025-26						
	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	0	5.9	6.9	6	0	0	18.8
Less:							
Actual Expenditure YTD at 31 August 2023	0	0	0	0	0	0	0
Total Committed Funds at 31 August 2023	0	0	0	0	0	0	0
Total Uncommitted Funds (balance)	0	0	0	0	0	0	18.8

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Contact: S22(1)(a)(ii) Cleared by A/g First Assistant Secretary: Adam Stankevicius

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2023 - 2024 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: 822(1)(a)(ii)

SB23-000811

SUBJECT: Road Safety Program

Talking Points

- In August 2022 the Australian Government advised states and territories of its intention to pause Tranches 4 and 5 of the Road Safety Program while a redesigned program was considered.
- The redesigned Program aims to better align with one or more of the key priorities of the National Road Safety Strategy 2021-30 and the National Road Safety Action Plan 2023-25.
- Through the May 2023 Budget \$976.4 million was committed to the redesigned Road Safety Program to deliver future infrastructure projects in 2023-24 and 2024-25, while \$23.6 million was committed to non-infrastructure projects, maintaining the \$3 billion commitment to road safety.
- States and territories received their funding allocation for the redesigned Program on Budget night (May 2023).
- Minister King wrote to her counterparts on 23 August 2023, providing the revised Program Guidelines and noting the revised default 50:50 co-contribution requirement unless otherwise agreed (regardless of the geographical location of project delivery).
 - Previously regional works were funded on an 80:20 basis and 50:50 for works in urban locations.
- The Road Safety Program 2023-2025 opened for submissions from 23 August 2023.

Key Issues

Redesigned Program 2023-2025

- Under the redesigned Road Safety Program, the Australian Government is making funding available for road safety upgrades and improvements which align with key priorities of National Road Safety Strategy 2021-30 and the National Road Safety Action Plan 2023-25.
- The intent is to deliver road safety treatments to reduce the risk of fatal and serious injury road crashes across four key streams; regional roads, remote roads, urban roads, footpaths and cycleways.
- Under the redesigned Program, the Australian Government contribution will be based on a 50:50 co-contribution with jurisdictions towards the total project cost, unless otherwise agreed by the Minister.

Contact: s22(1)(a)(ii) Cleared by First Assistant Secretary: Lisa La Rance

Phone: (02) 6136 \$22(1) Version Number: 1.0 Date: 28/08/2023

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Lead/Support contact: \$22(1)(a)(ii)

SB23-000811

- Other key highlights of the revised Guidelines include:
 - Removal of the six-monthly project delivery timeframes, the Program has a fixed end date of 30 June 2025.
 - o Data reporting has been simplified to reduce duplication.
 - The removal of exceptional circumstances and the ability to extend delivery timeframes.
 - The requirement for up to 20% of funding in urban areas to be directed to projects aimed at protecting vulnerable road users.
- Proposals will be assessed against Program eligibility criteria before being provided to the Minister for consideration and approval.
- The redesigned Program was due to launch in July 2023; however, this was delayed to 23 August 2023 due to the Program review and time needed to incorporate changes and seek relevant approvals. Jurisdictions have been provided with the new Guidelines and application templates.
- A total funding pool of \$976.4 million is available over two financial years (2023-24 and 2024-25). The program will terminate on 30 June 2025.

Tranche 1 to 3 delivery status and challenges

- 1428 projects plus mass action works have been approved across Tranches 1-3 nationally:
 - 995 projects across all jurisdictions have been completed
 - 330 outstanding
 - o 103 withdrawn by proponents due to cost or timing constraints.
- A full breakdown of projects funded during the first three tranches of the Program has been provided at <u>Attachment A.</u>
- Like other infrastructure programs, many projects across Tranches 1-3 have been delayed by recent flooding, supply chain issues labour shortages and market constraints. As a result, several jurisdictions sought extensions to program delivery time frames in Tranches 1-3.
- Tranches 1-3 operated on a 'use it or lose it' basis; however, this was not applied
 consistently across all tranches due to project delays with the majority qualifying for
 exceptional circumstances.
- As at 31 August 2023 only two states (SA and WA) have successfully delivered all Tranche 1-3 works, submitted post completion reports and received final milestone payments.

Contact: s22(1)(a)(ii) Cleared by First Assistant Secretary: Lisa La Rance

Phone: (02) 6136 \$22(1) Version Number: 1.0 Date: 28/08/2023

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- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts will continue to work with all states and territories to ensure project delivery and reporting requirements are met.
- Jurisdictions' completion rates are outlined below:

ACT	NSW	NT	QLD	TAS	SA	VIC	WA
89%	48%	56%	86%	80%	100%	78%	100%

Background

- The \$3 billion Road Safety Program (the Program) was announced in October 2020 with funding originally profiled across 5 tranches. \$2 billion was committed to the first three tranches.
- Across Tranches 1-3, approximately 14,000 km of Australia's road network have been upgraded.

Financial Information as at 31 August 2023

Program/Project Start Date:	1 January 2	2021				
Program/Project End Date:	30 June 20	25				
	2020-21 \$m	2021-22 \$m	2022-23 \$m	2023-24 \$m	2024-25 \$m	TOTAL \$m
Appropriation Budget	\$734.8	\$683.76	\$471.9	\$574.4	\$488.2	\$2,953.0
Less:						
Actual Expenditure YTD at 31 August 2023	\$734.8	\$683.76	\$384.2	0	0	\$1,802.7
Total Committed Funds at 31 August 2023	\$734.8	\$683.76	\$471.92	\$86.1	0	\$1,976.6
Total Uncommitted Funds (balance)	0	0	0	\$488.2	\$488.2	\$976.4

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Contact: \$22(1)(a)(ii) Cleared by First Assistant Secretary: Lisa La Rance

Phone: (02) 6136 \$22(1) (a)(ii) Version Number: 1.0 Date: 28/08/2023

^{*2022-23} uncommitted funding will be requested as a MoF in MYEFO.

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Lead/Support contact: \$22(1)(a)(ii)

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Attachments:

Attachment A: Road Safety Program Fact Sheet

Attachment B: Road Safety on a Page

Contact: S22(1)(a)(ii) Cleared by First Assistant Secretary: Lisa La Rance

Phone: (02) 6136 \$\frac{\sample{322}(1)}{(a)(ii)}\$ **Version Number:** 1.0 **Date:** 28/08/2023

SNAPSHOT

	T								
Announced Date	6 Oct 2020	Program S			1.00	0.6.			
Construction Start/End	1			s committed \$2.954 years from October	billion to the Road	Safety Program			
Orig. Program Start	1 Jan 2021				2020. out of lifesaving roa	d safety			
Actual Program Start	1 Jan 2021		-	·	prove the Road Net	•			
Orig. Program End	30 June 2023		_		imately 14,000 km's	s of vital road			
Current Program End	30 June 2025		ments and upgr		y projects across Tr	anches 1-2 have			
Funding Commitments	for Tranches 1 to 3				ssues, labour shorta				
AG contribution	ACT - \$6.0	_			ue to work with affe	-			
	NSW – \$484.3			nitor project deliver		22.22.5			
	NT - \$95.7			_	ugh the October 20	•			
	QLD - \$521.4		redesign and extend the Program by two years, until 30 June 2025. The re-designed Program will better align with the National Road Safety						
	SA - \$168.0			-	d Safety Action Plan				
	TAS - \$44.0	25.		–					
	VIC - \$338.1				port, Regional Devertment) worked clos				
	WA - \$318.8 ¹				ed program address				
State contribution	ACT - \$6.0	chall	enges and lesso	ns learnt through T	ranches 1-3, includir				
	NSW - \$221.3 NT - \$23.9		ery timeframes.		40764 1111	2.6			
	QLD - \$143.0				\$976.4 million over nated through the re				
	SA - \$86.8				y the Department a	-			
	TAS \$11.2	crite	ria, and will be p	provided to the Min	ister for approval.				
	VIC - \$120.2				ch on 1 July 2023; ho				
	WA - \$72.6		•		co-contribution mo taged. Some jurisdi				
Total Program Cost	\$1,976.6		-		ould also lead to a re				
Expenditure to	Completed - \$1,506			-	tment undertook co				
31 Aug 2023	In Progress - \$484.9				options and possible lepartment provide				
	Cancelled - \$90.8				o-contribution rate				
	Withdrawn - \$11.1	-		-	esirable precedence				
				•	ctions who did not r	eceive a higher			
				ent co-contribution d Safety Program an	rate. d Program Guidelin	es were			
				ust 2023 and termin	ates on 30 June 202	25.			
Jobs Supported		Program S	Scope:		ates on 30 June 202				
	12.000	Program S	Scope: Program suppor	ts the rollout of life	ates on 30 June 202 saving road safety to	reatments			
Jobs Supported Direct and indirect	12,000	• The I inclu	Scope: Program suppor ding, but not lin	ts the rollout of life	ates on 30 June 202	reatments , line markings,			
Direct and indirect	12,000	• The I inclu	Scope: Program suppor ding, but not lin nstallation of ba cycleway improv	ts the rollout of life nited to: shoulder w ırriers and guardrail vements.	ates on 30 June 202 saving road safety tr didening and sealing	reatments , line markings,			
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Direct and indirect Program Benefits It is estimated through	gh the projects being deliv	• The I inclu the ii and o	Scope: Program suppor ding, but not lin nstallation of ba cycleway improv Problem Defi The	ts the rollout of life nited to: shoulder w irriers and guardrail vements. nition intent is to deliver	saving road safety to ridening and sealing s, intersection upgra	reatments , line markings, ades, pedestrian ents to reduce			
Direct and indirect Program Benefits It is estimated through	gh the projects being deliv 3, approximately 13,000 l	• The I inclu the ii and o	Program suppor ding, but not lin installation of bacycleway improvements of the problem Defi	ts the rollout of life nited to: shoulder w irriers and guardrail vements. nition intent is to deliver of fatal and serious	ates on 30 June 202 saving road safety ti ridening and sealing s, intersection upgra	reatments , line markings, ades, pedestrian ents to reduce across four key			
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¹ WA figure differ from the T2-3 Guidelines to the figure included on the basis that WA received authority to extend their T1-3 funding and the difference would reduce future funding allocation (i.e. what was reserved for T4/5 aka re-design Program funding).

Released under the FOI Act 1982 by the Department of Infrastructure, Transport, Regional Development, Communications and the Arts

Road Safety Program Tranches 1 to 3 - State by State Breakdown

				Projects by State											
'	Total Approved	No. Completed	No. Under Construction	No. Withdrawn or Cancelled	AG Funding Allocation (\$ million)	Total Expenditure Against Budget									
ACT	46	41	5	-	\$6,000,000	\$3,761,083									
NSW	592	286	254	52	\$484,318,947	\$424,882,023									
NT	63	38	23	5	\$95,700,000	\$75,660,750									
QLD	179	169	5	5	\$521,387,036	\$507,575,899									
SA	44	44	-	-	\$168,000,000	\$168,000,000									
TAS	133	106	8	19	\$44,000,000	\$31,662,500									
VIC	186	147	40	1	\$338,131,540	\$257,272,160									
WA	185	164	-	21	\$318,775,317	\$316,469,989									
Total	1428	995	330	86	\$1,976,611,390	\$1,802,726,026									

As at 31 August 2023

Road Safety on a Page

Infrastructure Investment Program – NPA – Outcome 1

	Actual	Actual	Actual	Actual	Budget*	Budget*	Budget*	Budget*	
Program	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	Notes
	('\$000)	('\$000)	('\$000)	('\$000)	('\$000)	('\$000)	('\$000)	('\$000)	
Road Safety Related Programs	i								
Programs directly targeted at road safety	82,896	1,174,766	858,118	596,702	718,144	670,744	120,144		
		734,795	683,756	384,174					2022-23 underspend will be moved to 2023-24 through a MoF for
Road Safety Program				471,916					planned T1-T3 works • \$1.802 million has been paid for T1 – T3
Noud Salety Frogram				(-87.7)	574,362	488,219			\$976.4 million remains availablefor the re-designed Program
				384,174	574,362	488,219			Program ends 30 June 2025
	81,568	103,813	76,673	86,429					Ongoing program since 1996, enables treatment of road sites at whi accidents are occurring or are at risk of occurring.
				120,144	120,144	120,144	120,144	120,144	\$110 million nominal (base) annual commitment, projects
				(-33,715)	120 144	120 144	120 144	120 144	recommended by consultative panels who review nominations
Black Spot Program				86,429	120,144	120,144	120,144	120,144	submitted on the basis of proactive road safety audits or accident history.
									• \$120.1 million annual commitment from Oct 2022 Budget across
									forward estimates (to 2031-32) due to reallocation of underspend in
ANCAP – Stars on Cars	1 220	1,388	1,358	1 250					previous financial years.
Fargeted Road Safety Works	1,328	334,770	96,331	1,358 48,700	32,400	8,200			
Programs indirectly		334,770	30,331	46,700	32,400	8,200			
benefiting road safety	2,821,320	4,282,812	3,755,644	5,844,918	7,178,108	7,293,249	7,084,218		
	51,640	51,784	57,432	46,482	9,317				Ongoing program facilitating payments since 2008-09, to state,
		,		69,998	90,000	100,000	100,000	88,121	territory, and local governments for infrastructure projects that
Hanna Valsiala Cafata and				(-23,516)					improve the productivity and safety outcomes of heavy vehicle operations across Australia.
Heavy Vehicle Safety and				46,482	90,000	100,000	100,000	88,121	This includes the \$140 million Heavy Vehicle Rest Area initiative ov
Productivity Program									years that is now open to applications.
									There is a nominal annual allocation of at least \$65m, with annual profiles varying based on bring forwards and redistribution of past
									underspends.
	90,115	46,599	50,386	63,844	8,188				Ongoing program facilitating payments since 2015-16, to state,
				95,000	95,000	95,000	95,000	105,419	territory, and local governments to upgrade bridges and deliver improvements in productivity and community access across Austra
Bridges Renewal Program				(-31,156)	05.000	05.000	05.000	105.110	There is a nominal annual allocation of at least \$85m, with annual
				63,844	95,000	95,000	95,000	105,419	profiles varying based on bring forwards and redistribution of past
Road Investment	1,981,760	3,262,472	2,621,482	4,519,981	5,619,950	5,659,462	5,585,024		underspends.
Roads of Strategic									
Importance (ROSI)	128,375	329,852	526,448	644,198	817,921	882,587	804,193		
	569,429	592,104	499,896	359,361	48,514				Ongoing program since 1 January 2001, providing funding to 551 ld
				493,090	484,337	500,000	500,000	500,000	government bodies over a 5-year funding period (current 2019 – 2 for road repair, construction and maintenance projects.
				(-133,729)	133,729				\$500 million in nominal annual funding, with annual profiles varying
				359,361	618,066	500,000	500,000	500,000	based on bring forwards and redistribution of past year underspen
									 Funding includes an additional \$138.9 million made available to 12 Local Government Areas through the Drought Communities Progra
Roads to Recovery									Extension during 2019-2021.
nouds to necovery									 Variance in expenditure is explained by delays in activities, which heen attributable to natural disasters, the impact of the COVID-19
									pandemic, labour hire shortages, availability of materials and the
									to tender in a competitive market. While funding recipients have h
									delay works, they are scheduling these works for the next financial year.
									A request is currently pending for movement of 2022-23 underspending for movement of 2022-23 underspend
									2023-24.
	0	0	0	2,236	6,872				 \$150 million pilot program with funding to 2024-25, through 33 successful applications across state and local governments selected
				14,794	77,348	57,858			the former government and re-endorsed in late 2022.
Remote Roads Upgrade				(-12,558)	77.240	F7.0F0			Successful projects target road improvements for regional
Pilot Program (RRUPP)				2,236	77,348	57,858			communities, and addresses significant deficiencies on key regiona rural roads that limit community access, pose safety risks and impa
									the economic development of the surrounding area.
									2022-23 underspend due to slower than expected delivery, with
011				222	57.063	50.055	272.022		funding to be reprofiled through future budget processes.
Other relevant IIP programs				800	57,200	60,000	272,000		

Regional Level Crossing Upgrade Fund (RLCUF) Grade Separating Interface				800	40,000 17,200	40,000	40,000	40,000	deliver low cost level crossing safety protections. Program Guidelines approved by Minister King 14 July 2023 and released to states and territory governments on 17 July 2023. Round 1 applications close for state and territory governments on 29 September 2023.
project					,	,	,		
Total Road Safety Related Programs	2,904,216	5,457,578	4,613,762	6,442,420	7,953,452	8,023,994	7,476,362		

^{*} There may be some movement of funds between years that will affect final budgets.

Outcome 2: Road Safety Programs

Program	Actual 2019-20 ('\$000)	Actual 2020-21 ('\$000)	Actual 2021-22 ('\$000)	Budget* 2022-23 ('\$000)	Budget* 2023-24 ('\$000)	Budget* 2024-25 ('\$000)	Budget* 2025-26 ('\$000)	Budget* 2026-27 ('\$000)	Notes
National Road Safety Action Grants Program				3,000	3,000 committed 7,450 unallocated	15,700	14,450		 \$43.6 million 2023-24 Budget commitment \$6.0 million committed for Safe Roads for Safe Cycling Program (Amy Gillett Foundation). Program Guidelines being drafted, expected release June 2023 Program ends 30 June 2026
Car Safety Ratings Program					3,210	3,270	3,680		\$16.5 million 2023-24 Budget commitment \$16.3 million committed for ANCAP over five years to 2027- 28 \$0.2 million committed for used car safety ratings over 3 years Program Guidelines for non-competitive round being drafted Program ends 30 June 2028
Keys2drive	2,000	4,000	4,000	6,000					 \$16 million fully allocated Program ends 30 June 2023
Road Safety Awareness & Enablers Fund	1,029	915	1,274	808 committed 1 unallocated					 \$4 million 2019-20 Budget commitment is allocated \$4 million 2022-23 Budget commitment is moved to National Road Safety Action Grants Program Program ends 30 June 2023
Road Safety Innovation Fund		4,969	2,744	4,286 committed					 \$12 million 2019-20 Budget commitment is allocated \$12 million 2022-23 Budget commitment is moved to National Road Safety Action Grants Program Program ends 30 June 2023
Driver Reviver Site Upgrades	514	7,402							 \$8 million 2019-20 Budget commitment (\$7.9m allocated) Program ends 30 June 2023
Digital Roads Safety Passport	600	1,200							 2019 election commitment, funding fully allocated Program ends 30 June 2022

^{*} There may be some movement of funds between years that will affect final budgets

Outcome 3: Local Government (Outcome 3.2)

Program	Actual 2019-20 ('\$000)	Actual 2020-21 ('\$000)	Actual 2021-22 ('\$000)	Actual 2022-23 ('\$000)	Budget* 2023-24 ('\$000)	Budget* 2024-25 ('\$000)	Budget* 2025-26 ('\$000)	Budget* 2026-27 ('\$000)	Notes
Local Roads and Community Infrastructure (LRCI)		835,203	597,676	493,153 966,303 (- 473,150) 493,153	85,782 350,000 431,050 781,050	250,000 42,100 292,100	250,000 250,000		 Temporary program commenced 1 July 2020, delivered across 4 phases, ending 30 June 2026. \$3.25 billion in funding for expenditure by 550 local government bodies to support delivery of priority local road and community infrastructure projects. \$250 million (Part B – out of total \$750 million) of Phase 4 funding is limited to road projects in regional, remote and outer urban councils (unless exempt). Variance in expenditure is explained by the program structure, whereby payments are made 'on-demand' to grantees following provision of a report that evidences project expenditure. Due to national supply chain issues and workforce shortages, many work schedules have been subject to unanticipated delays, such that fewer claims for payment following evidence of expenditure have been made. A request is currently pending for movement of 2022-23 underspend to 2023-24 and 2024-25.

^{*} There may be some movement of funds between years that will affect final budgets.

Actual Expenditure

Rural and Regional Affairs and Transport

Lead/Support contact: \$22(1)(a)(ii)

SB23-000812

SUBJECT: Local Roads and Community Infrastructure Program

Talking Points

- The Australian Government has committed a total of \$3.25 billion since 2020-21 to the Local Roads and Community Infrastructure (LRCI) Program, including \$750 million for Phase 4.
- The Australian Government committed an extra \$250 million through the October 2022-23 Budget to Phase 4 and upholds the May 2022 election commitment. This commitment is known as Phase 4 Part B and specifically targets roads in remote, rural, regional and outer-urban areas.
- The LRCI Program was established as a temporary program in 2020, to support the activities of local government to deliver priority local road and infrastructure projects, supporting jobs and delivering benefits to local communities. It is currently funded to 2025-26.

Key Issues

Phase 4 funding

- Phase 4 of the LRCI Program is delivering \$750 million in funding for councils. Phase 4 is split into two parts:
 - o Part A: \$500 million for roads and community infrastructure projects.
 - Councils received notice via email on 9 May 2022, that this funding, then known as a "Phase 3 Extension" of the program, would be available from 1 July 2023.
 - Phase 4 Part A funding allocations were confirmed by the current Government with an email from Ministers to councils on 13 February 2023.
 - Part B: \$250 million only for roads in remote, rural, regional and outer-urban areas.
 - Announced in the October 2022-23 Budget, councils were advised of their full Part A and Part B allocations under Phase 4 on 3 May 2023.
- The \$250 million Part B funding is allocated to the 466 councils who are not designated as 'inner urban' according to the Australian Classification of Local Governments (ACLG) framework.
- Phase 4 began on 1 July 2023, with Grant Agreements and Program Guidelines circulated by the Department of Infrastructure, Transport, Regional Development, Communications and the Arts to funding recipients on 30 June 2023.
- The department recognises the delay in release of the guidelines for Phase 4. In order to continue legislative authority for LRCI, amendments were required to be made to Schedule 1AB of the Financial Framework (Supplementary Powers) Regulations 1997. The department was only able to issue guidelines and grant agreements for Phase 4 after those amendments took effect from 21 June 2023.

Contact: s22(1)(a)(ii) Cleared by First Assistant Secretary: Lisa La Rance

Rural and Regional Affairs and Transport

Lead/Support contact: S22(1)(a)(ii)

SB23-000812

- o The guidelines are similar to those issued for previous phases of the program, with some amendments made to account for the targeted Part B funding component; stakeholder feedback; and to optimise administrative arrangements.
- Consistent with earlier phases of the LRCI Program, Phase 4 provides councils with the flexibility to nominate a range of projects that deliver on local community needs.
- In exceptional circumstances, such as where councils are unable to spend all of their Part B funding on roads projects, councils may seek approval from the department to use Part B funding for community infrastructure projects.
- Individual council allocations for all four phases of the program are published on the department's website (attachment A).

<u>Temporary program</u>

- Local government organisations have raised concerns about the impact of workforce and supply shortages and damaging weather events on project work schedules and their ability to fully utilise and obtain the community benefits from all available LRCI Program funding within the required timeframes.
- Phase 4 provides for a project construction timeframe of two years, to 30 June 2025, and in March 2023, the Australian Government extended the construction period for projects nominated under LRCI Program Phases 1, 2 and 3 by 12 months, to 30 June 2024.
- On 1 May 2023, the Hon Catherine King MP, announced an Independent Strategic Review of the Infrastructure Investment Program (the Review) to ensure projects funded by the Government represent value for money and deliver lasting benefits for Australians.
- The Australian Government and the department are not able to pre-empt the recommendations of the Review, but will continue to work closely with local government to deliver projects already scheduled and under construction in line with the Government's 2022 election commitments.

Funding allocation

- The 550 Eligible Funding Recipients are pre-determined; every local government, and State and Territory authorities for unincorporated areas, in all 150 electorates across Australia is eligible to participate and receive funding through the LRCI Program.
- The funding allocation for each recipient was calculated using a formula modelled on the local road component of the Financial Assistance Grants Program and as applied to funding allocations under the Roads to Recovery Program. The formula accounts for factors such as population, geographic size, and road length.

Contact: s22(1)(a)(ii) Cleared by First Assistant Secretary: Lisa La Rance

Rural and Regional Affairs and Transport

Lead/Support contact: \$22(1)(a)(ii)

SB23-000812

- The Australian Classification of Local Governments (ACLG) framework was used to determine the 'capital city' and 'urban developed' councils to be excluded from the additional Phase 4 - Part B funding allocation.
- State and territory governments determine the categorisation assigned to each council under the ACLG framework using the population, the population density and the proportion of the population that is classified as urban for each council.

Background

- The LRCI Program supports all Australian local government organisations to deliver priority local road and community infrastructure projects in their region, creating jobs and long-lasting benefits for communities.
- The program provides councils with an opportunity to undertake projects in addition to those planned for existing expenditure and regular scheduled maintenance.
- The LRCI Program, is a demand-driven and non-competitive grant program authorised under section 32B of the Financial Framework (Supplementary Powers) Act 1997, and listed in Schedule 1AB to the Financial Framework (Supplementary Powers) Regulations 1997.
- The program commenced in July 2020 and is administered over four phases:

Phase	1	2	3	4 – Part A	4 – Part B
Funding	\$500 million	\$1 billion	\$1 billion	\$500 million	\$250 million
Budget allocation announced	22 May 2020	6 Oct 2020	11 May 2021	29 Mar 2022 & 13 Feb 2023	23 Oct 2022
Individual council allocations announced	22 May 2020	30 Oct 2020	19 May 2021	9 May 2022 & 13 Feb 2023	3 May 2023
Guidelines released	24 Jun 2020	14 Dec 2020	21 Oct 2021	30 Jun 2	023
Grant opportunity open	1 Jul 2020	14 Dec 2020	21 Oct 2021	1 Jul 20	23
Construction time period	1 Jul 2020 – 30 Jun 2024	1 Jan 2021 – 30 Jun 2024	1 Jan 2022 – 30 Jun 2024	1 Jul 2023 – 30 Jun 2025	
Grant opportunity close	31 Dec 2024	31 Dec 2024	31 Dec 2024	30 June 2	026

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Rural and Regional Affairs and Transport

Lead/Support contact: \$22(1)(a)(ii)

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Financial Information as at 31 August 2023

Program Start Date:		July 2020					
Program End Date:		June 2026					
	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	835.2	598.5	966.3	350.0	250.0	250.0	3,250.0
Less:							
Actual Expenditure	835.2	598.5	493.2	85.8			2,012.6
Total Committed Funds				695.3	292.1	250.0	1,237.4
Total Uncommitted Funds (balance)	0	0	473.2	-431.1	-42.1	0	0

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Contact: s22(1)(a)(ii) Cleared by First Assistant Secretary: Lisa La Rance

Rural and Regional Affairs and Transport

Lead/Support contact: \$22(1)(a)(ii)

SB23-000812

Financial Information – Full program envelope

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	TOTAL
	\$m	\$m									
Opening Appropriation	0	0	0	0	0	925.0	975.0	600.0	250.0	250.0	3000.0
Movements/decisions						-89.8	-60.203	50.0	100.0	-	
Movements/decisions							-316.3	316.3	-	-	0
Movement – pending decision						-	-	-473.2	431.1	42.1	0
Current Appropriation	0	0	0	0	0	835.2	598.5	966.3	350.0	250.0	3000.0

Attachments

Attachment A: LRCI Program funding allocations

Attachment B: Media coverage and press release summary

Attachment C: Tabled Questions on Notice

Attachment D: Hansard

Contact: S22(1)(a)(ii) Cleared by First Assistant Secretary: Lisa La Rance

Local Roads and Community Infrastructure (LRCI) Program

Nominal Funding Allocations

Eligible Funding Recipients are able to receive grant amounts of up to their total Nominal Funding Allocation for each phase of the program as listed below.

Eligible Funding Recipients for this program are:

- all local governments/councils
- the ACT Government
- the Shires of Christmas and Cocos (Keeling) Islands in the Indian Ocean Territories (IOT)
- Norfolk Island Regional Council as an External Territory (ET)
- the South Australian (SA) Government for the unincorporated Outback Communities of SA
- the Victorian Government for the unincorporated territory of French Island
- the New South Wales (NSW) Government for the unincorporated Far West region of NSW
- Lord Howe Island Board as a NSW Government statutory authority
- the Northern Territory (NT) Government for the unincorporated Top End region of NT
- the Local Government Association of the NT for specific local roads on behalf of some regional NT councils.

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Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 - Part A	Phase 4 - Part B	Part 4 - Total	Total - All Phases
ACT	Transport Canberra and City Services Directorate	\$7,968,750	\$16,529,198	\$15,937,501	\$7,968,750	\$3,815,140	\$11,783,890	\$52,219,339
ET	Norfolk Island Regional Council	\$82,929	\$106,880	\$165,858	\$82,929	\$47,835	\$130,764	\$486,431
ЮТ	Cocos (Keeling) Islands Shire Council	\$136,739	\$107,216	\$273,478	\$136,739	\$78,874	\$215,613	\$733,046
ЮТ	Shire of Christmas Island	\$337,521	\$279,412	\$675,042	\$337,521	\$194,689	\$532,210	\$1,824,185
NSW	Albury City Council	\$883,074	\$2,017,484	\$1,766,148	\$883,074	\$509,376	\$1,392,450	\$6,059,156
NSW	Armidale Regional Council	\$1,429,701	\$1,762,217	\$2,859,402	\$1,429,701	\$824,683	\$2,254,384	\$8,305,704
NSW	Ballina Shire Council	\$880,244	\$1,759,958	\$1,760,488	\$880,244	\$507,744	\$1,387,988	\$5,788,678
NSW	Balranald Shire Council	\$832,921	\$616,739	\$1,665,842	\$832,921	\$480,447	\$1,313,368	\$4,428,870
NSW	Bathurst Regional Council	\$1,248,559	\$1,978,952	\$2,497,118	\$1,248,559	\$720,196	\$1,968,755	\$7,693,384
NSW	Bayside Council	\$737,406	\$5,181,070	\$1,474,812	\$737,406	-	\$737,406	\$8,130,694
NSW	Bega Valley Shire Council	\$1,221,983	\$1,720,920	\$2,443,966	\$1,221,983	\$704,867	\$1,926,850	\$7,313,719
NSW	Bellingen Shire Council	\$594,625	\$738,040	\$1,189,250	\$594,625	\$342,993	\$937,618	\$3,459,533
NSW	Berrigan Shire Council	\$877,527	\$815,028	\$1,755,054	\$877,527	\$506,177	\$1,383,704	\$4,831,313
NSW	Blacktown City Council	\$2,138,829	\$11,269,018	\$4,277,658	\$2,138,829	-	\$2,138,829	\$19,824,334
NSW	Bland Shire Council	\$1,849,827	\$1,390,203	\$3,699,654	\$1,849,827	\$1,067,021	\$2,916,848	\$9,856,532

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Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 - Part A	Phase 4 - Part B	Part 4 - Total	Total - All Phases
NSW	Blayney Shire Council	\$537,301	\$552,171	\$1,074,602	\$537,301	\$309,927	\$847,228	\$3,011,302
NSW	Blue Mountains City Council	\$869,182	\$2,659,216	\$1,738,364	\$869,182	\$501,363	\$1,370,545	\$6,637,307
NSW	Bogan Shire Council	\$911,524	\$675,503	\$1,823,048	\$911,524	\$525,787	\$1,437,311	\$4,847,386
NSW	Bourke Shire Council	\$1,199,903	\$868,018	\$2,399,806	\$1,199,903	\$692,131	\$1,892,034	\$6,359,761
NSW	Brewarrina Shire Council	\$820,558	\$589,387	\$1,641,116	\$820,558	\$473,316	\$1,293,874	\$4,344,935
NSW	Broken Hill City Council	\$310,580	\$666,521	\$621,160	\$310,580	\$179,149	\$489,729	\$2,087,990
NSW	Burwood Council	\$169,168	\$1,180,340	\$338,336	\$169,168	-	\$169,168	\$1,857,012
NSW	Byron Shire Council	\$730,070	\$1,408,882	\$1,460,140	\$730,070	\$421,120	\$1,151,190	\$4,750,282
NSW	Cabonne Council	\$1,293,770	\$1,220,908	\$2,587,540	\$1,293,770	\$746,275	\$2,040,045	\$7,142,263
NSW	Campbelltown City Council	\$1,106,330	\$5,231,104	\$2,212,660	\$1,106,330	\$638,156	\$1,744,486	\$10,294,580
NSW	Canterbury-Bankstown Council	\$1,679,331	\$11,053,796	\$3,358,662	\$1,679,331	-	\$1,679,331	\$17,771,120
NSW	Carrathool Shire Council	\$1,456,711	\$1,044,718	\$2,913,422	\$1,456,711	\$840,263	\$2,296,974	\$7,711,825
NSW	Central Coast Council (NSW)	\$2,771,892	\$10,889,758	\$5,543,785	\$2,771,892	\$1,598,889	\$4,370,781	\$23,576,216
NSW	Central Darling Shire Council	\$1,001,818	\$716,220	\$2,003,636	\$1,001,818	\$577,871	\$1,579,689	\$5,301,363
NSW	Cessnock City Council	\$1,065,399	\$2,287,082	\$2,130,798	\$1,065,399	\$614,546	\$1,679,945	\$7,163,224

Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 -	Phase 4 -	Part 4 -	Total -
NSW	City of Canada Bay	\$403,595	\$2,794,545	\$807,190	Part A \$403,595	Part B	Total \$403,595	All Phases \$4,408,925
NSW	Council City of Lithgow Council	\$796,800	\$1,099,127	\$1,593,600	\$796,800	\$459,612	\$1,256,412	\$4,745,939
NSW	City of Parramatta Council	\$1,282,352	\$7,615,796	\$2,564,704	\$1,282,352	-	\$1,282,352	\$12,745,204
NSW	City of Sydney	\$865,560	\$7,052,618	\$1,731,120	\$865,560	-	\$865,560	\$10,514,858
NSW	Clarence Valley Council	\$2,051,366	\$2,725,608	\$4,102,732	\$2,051,366	\$1,183,274	\$3,234,640	\$12,114,346
NSW	Cobar Shire Council	\$1,085,211	\$845,918	\$2,170,422	\$1,085,211	\$625,974	\$1,711,185	\$5,812,736
NSW	Coffs Harbour City Council	\$1,382,096	\$2,952,765	\$2,764,192	\$1,382,096	\$797,224	\$2,179,320	\$9,278,373
NSW	Coolamon Shire Council	\$772,445	\$629,075	\$1,544,890	\$772,445	\$445,563	\$1,218,008	\$4,164,418
NSW	Coonamble Shire Council	\$929,818	\$723,922	\$1,859,636	\$929,818	\$536,339	\$1,466,157	\$4,979,533
NSW	Cootamundra- Gundagai Regional Council	\$985,552	\$952,367	\$1,971,104	\$985,552	\$568,488	\$1,554,040	\$5,463,063
NSW	Council of the City of Ryde	\$591,724	\$3,845,182	\$1,183,448	\$591,724	-	\$591,724	\$6,212,078
NSW	Council of the Municipality of Woollahra	\$274,790	\$1,744,290	\$549,580	\$274,790	-	\$274,790	\$2,843,450
NSW	Cowra Shire Council	\$915,452	\$945,274	\$1,830,904	\$915,452	\$528,053	\$1,443,505	\$5,135,135
NSW	Cumberland Council	\$1,039,594	\$7,041,885	\$2,079,188	\$1,039,594	-	\$1,039,594	\$11,200,261

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Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 - Part A	Phase 4 - Part B	Part 4 - Total	Total - All Phases
NSW	Dubbo Regional Council	\$2,146,498	\$2,843,101	\$4,292,996	\$2,146,498	\$1,238,148	\$3,384,646	\$12,667,241
NSW	Dungog Shire Council	\$574,823	\$630,916	\$1,149,646	\$574,823	\$331,570	\$906,393	\$3,261,778
NSW	Edward River Council	\$963,170	\$880,903	\$1,926,340	\$963,170	\$555,578	\$1,518,748	\$5,289,161
NSW	Eurobodalla Shire Council	\$1,039,292	\$1,704,195	\$2,078,584	\$1,039,292	\$599,487	\$1,638,779	\$6,460,850
NSW	Fairfield City Council	\$1,083,578	\$6,287,177	\$2,167,156	\$1,083,578	-	\$1,083,578	\$10,621,489
NSW	Federation Council	\$1,396,532	\$1,257,951	\$2,793,064	\$1,396,532	\$805,551	\$2,202,083	\$7,649,630
NSW	Forbes Shire Council	\$1,222,566	\$1,075,441	\$2,445,132	\$1,222,566	\$705,203	\$1,927,769	\$6,670,908
NSW	Georges River Council	\$706,045	\$4,662,684	\$1,412,090	\$706,045	-	\$706,045	\$7,486,864
NSW	Gilgandra Shire Council	\$878,444	\$697,059	\$1,756,888	\$878,444	\$506,706	\$1,385,150	\$4,717,541
NSW	Glen Innes Severn Council	\$872,429	\$814,810	\$1,744,858	\$872,429	\$503,236	\$1,375,665	\$4,807,762
NSW	Goulburn Mulwaree Council	\$1,074,884	\$1,534,951	\$2,149,768	\$1,074,884	\$620,017	\$1,694,901	\$6,454,504
NSW	Greater Hume Shire Council	\$1,294,190	\$1,145,745	\$2,588,380	\$1,294,190	\$746,517	\$2,040,707	\$7,069,022
NSW	Griffith City Council	\$1,030,641	\$1,397,601	\$2,061,282	\$1,030,641	\$594,496	\$1,625,137	\$6,114,661
NSW	Gunnedah Shire Council	\$1,007,220	\$1,004,823	\$2,014,440	\$1,007,220	\$580,987	\$1,588,207	\$5,614,690
NSW	Gwydir Shire Council	\$1,182,224	\$928,863	\$2,364,448	\$1,182,224	\$681,933	\$1,864,157	\$6,339,692

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Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 - Part A	Phase 4 - Part B	Part 4 - Total	Total - All Phases
NSW	Hawkesbury City Council	\$1,087,629	\$2,494,085	\$2,175,258	\$1,087,629	\$627,368	\$1,714,997	\$7,471,969
NSW	Hay Shire Council	\$508,687	\$416,645	\$1,017,374	\$508,687	\$293,422	\$802,109	\$2,744,815
NSW	Hilltops Council	\$1,770,968	\$1,672,314	\$3,541,936	\$1,770,968	\$1,021,534	\$2,792,502	\$9,777,720
NSW	Hornsby Shire Council	\$871,538	\$4,578,175	\$1,743,076	\$871,538	\$502,722	\$1,374,260	\$8,567,049
NSW	Hunter's Hill Municipal Council	\$92,935	\$455,733	\$185,870	\$92,935	-	\$92,935	\$827,473
NSW	Inner West Council	\$856,830	\$5,849,906	\$1,713,660	\$856,830	-	\$856,830	\$9,277,226
NSW	Inverell Shire Council	\$1,402,055	\$1,378,688	\$2,804,110	\$1,402,055	\$808,736	\$2,210,791	\$7,795,644
NSW	Junee Shire Council	\$587,934	\$567,631	\$1,175,868	\$587,934	\$339,133	\$927,067	\$3,258,500
NSW	Kempsey Shire Council	\$1,160,188	\$1,555,361	\$2,320,376	\$1,160,188	\$669,222	\$1,829,410	\$6,865,335
NSW	Kiama Municipal Council	\$323,344	\$830,307	\$646,688	\$323,344	\$186,512	\$509,856	\$2,310,195
NSW	Ku-ring-gai Council	\$706,890	\$3,813,710	\$1,413,780	\$706,890	-	\$706,890	\$6,641,270
NSW	Kyogle Council	\$1,024,156	\$913,990	\$2,048,312	\$1,024,156	\$590,756	\$1,614,912	\$5,601,370
NSW	Lachlan Shire Council	\$2,128,508	\$1,578,698	\$4,257,016	\$2,128,508	\$1,227,771	\$3,356,279	\$11,320,501
NSW	Lake Macquarie City Council	\$1,752,388	\$6,580,744	\$3,504,776	\$1,752,388	\$1,010,816	\$2,763,204	\$14,601,112
NSW	Lane Cove Council	\$180,185	\$1,175,671	\$360,370	\$180,185	-	\$180,185	\$1,896,411
NSW	Leeton Shire Council	\$656,388	\$738,445	\$1,312,776	\$656,388	\$378,619	\$1,035,007	\$3,742,616
NSW	Lismore City Council	\$1,228,170	\$1,967,304	\$2,456,340	\$1,228,170	\$708,436	\$1,936,606	\$7,588,420

Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 - Part A	Phase 4 - Part B	Part 4 - Total	Total - All Phases
NSW	Liverpool City Council	\$1,430,716	\$6,936,300	\$2,861,432	\$1,430,716	\$825,269	\$2,255,985	\$13,484,433
NSW	Liverpool Plains Shire Council	\$866,772	\$785,593	\$1,733,544	\$866,772	\$499,973	\$1,366,745	\$4,752,654
NSW	Lockhart Shire Council	\$846,561	\$650,726	\$1,693,122	\$846,561	\$488,315	\$1,334,876	\$4,525,285
NSW	Lord Howe Island Board	\$51,429	\$44,328	\$102,858	\$51,429	\$29,665	\$81,094	\$279,709
NSW	Maitland City Council	\$872,757	\$2,820,583	\$1,745,514	\$872,757	\$503,425	\$1,376,182	\$6,815,036
NSW	Mid-Coast Council	\$3,392,463	\$4,728,293	\$6,784,926	\$3,392,463	\$1,956,849	\$5,349,312	\$20,254,994
NSW	Mid-Western Regional Council	\$1,525,932	\$1,681,057	\$3,051,864	\$1,525,932	\$880,191	\$2,406,123	\$8,664,976
NSW	Moree Plains Shire Council	\$1,814,888	\$1,558,515	\$3,629,776	\$1,814,888	\$1,046,868	\$2,861,756	\$9,864,935
NSW	Mosman Municipal Council	\$149,862	\$914,300	\$299,724	\$149,862	-	\$149,862	\$1,513,748
NSW	Murray River Council	\$1,861,814	\$1,559,753	\$3,723,628	\$1,861,814	\$1,073,936	\$2,935,750	\$10,080,945
NSW	Murrumbidgee Council	\$1,008,021	\$774,980	\$2,016,042	\$1,008,021	\$581,449	\$1,589,470	\$5,388,513
NSW	Muswellbrook Shire Council	\$577,898	\$815,765	\$1,155,796	\$577,898	\$333,344	\$911,242	\$3,460,701
NSW	Nambucca Valley Council	\$768,865	\$1,033,187	\$1,537,730	\$768,865	\$443,498	\$1,212,363	\$4,552,145
NSW	Narrabri Shire Council	\$1,475,176	\$1,328,728	\$2,950,352	\$1,475,176	\$850,914	\$2,326,090	\$8,080,346
NSW	Narrandera Shire Council	\$997,363	\$819,975	\$1,994,726	\$997,363	\$575,301	\$1,572,664	\$5,384,728

Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 - Part A	Phase 4 - Part B	Part 4 - Total	Total - All Phases
NSW	Narromine Shire Council	\$909,690	\$777,771	\$1,819,380	\$909,690	\$524,729	\$1,434,419	\$4,941,260
NSW	Newcastle City Council	\$1,146,471	\$5,116,652	\$2,292,942	\$1,146,471	\$661,310	\$1,807,781	\$10,363,846
NSW	North Sydney Council	\$304,610	\$2,175,138	\$609,220	\$304,610	-	\$304,610	\$3,393,578
NSW	Northern Beaches Council	\$1,418,332	\$8,134,978	\$2,836,664	\$1,418,332	-	\$1,418,332	\$13,808,306
NSW	Oberon Council	\$584,514	\$531,914	\$1,169,028	\$584,514	\$337,160	\$921,674	\$3,207,130
NSW	Orange City Council	\$720,809	\$1,596,442	\$1,441,618	\$720,809	\$415,778	\$1,136,587	\$4,895,456
NSW	Parkes Shire Council	\$1,337,613	\$1,281,760	\$2,675,226	\$1,337,613	\$771,565	\$2,109,178	\$7,403,777
NSW	Penrith City Council	\$1,522,275	\$6,613,341	\$3,044,550	\$1,522,275	\$878,082	\$2,400,357	\$13,580,523
NSW	Port Macquarie Hastings Council	\$1,826,618	\$3,439,640	\$3,653,236	\$1,826,618	\$1,053,634	\$2,880,252	\$11,799,746
NSW	Port Stephens Council	\$780,527	\$2,451,934	\$1,561,054	\$780,527	\$450,225	\$1,230,752	\$6,024,267
NSW	Queanbeyan-Palerang Regional Council	\$1,527,709	\$2,624,598	\$3,055,418	\$1,527,709	\$881,216	\$2,408,925	\$9,616,650
NSW	Randwick City Council	\$616,934	\$4,502,809	\$1,233,868	\$616,934	-	\$616,934	\$6,970,545
NSW	Richmond Valley Council	\$1,002,214	\$1,284,963	\$2,004,428	\$1,002,214	\$578,099	\$1,580,313	\$5,871,918
NSW	Shellharbour City Council	\$567,099	\$2,303,130	\$1,134,198	\$567,099	\$327,115	\$894,214	\$4,898,641
NSW	Shoalhaven City Council	\$2,141,844	\$4,205,048	\$4,283,688	\$2,141,844	\$1,235,463	\$3,377,307	\$14,007,887

Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 - Part A	Phase 4 - Part B	Part 4 - Total	Total - All Phases
NSW	Singleton Council	\$816,085	\$1,160,772	\$1,632,170	\$816,085	\$470,736	\$1,286,821	\$4,895,848
NSW	Snowy Monaro Regional Council	\$1,744,322	\$1,709,516	\$3,488,644	\$1,744,322	\$1,006,164	\$2,750,486	\$9,692,968
NSW	Snowy Valleys Council	\$871,816	\$961,818	\$1,743,632	\$871,816	\$502,883	\$1,374,699	\$4,951,965
NSW	Strathfield Municipal Council	\$185,608	\$1,357,275	\$371,216	\$185,608	-	\$185,608	\$2,099,707
NSW	Sutherland Shire Council	\$1,286,114	\$6,919,443	\$2,572,228	\$1,286,114	-	\$1,286,114	\$12,063,899
NSW	Tamworth Regional Council	\$2,652,533	\$3,412,360	\$5,305,066	\$2,652,533	\$1,530,040	\$4,182,573	\$15,552,532
NSW	Temora Shire Council	\$825,968	\$716,436	\$1,651,936	\$825,968	\$476,436	\$1,302,404	\$4,496,744
NSW	Tenterfield Shire Council	\$1,044,335	\$869,559	\$2,088,670	\$1,044,335	\$602,395	\$1,646,730	\$5,649,294
NSW	The Council of Camden	\$874,692	\$3,249,586	\$1,749,384	\$874,692	\$504,542	\$1,379,234	\$7,252,896
NSW	The Hills Shire Council	\$1,194,721	\$5,474,722	\$2,389,442	\$1,194,721	\$689,142	\$1,883,863	\$10,942,748
NSW	Transport for NSW	\$969,769	\$663,441	\$1,939,538	\$969,769	\$559,384	\$1,529,153	\$5,101,901
NSW	Tweed Shire Council	\$1,814,531	\$3,759,537	\$3,629,062	\$1,814,531	\$1,046,662	\$2,861,193	\$12,064,323
NSW	Upper Hunter Shire Council	\$1,230,434	\$1,193,037	\$2,460,868	\$1,230,434	\$709,742	\$1,940,176	\$6,824,515
NSW	Upper Lachlan Council	\$1,203,048	\$1,013,878	\$2,406,096	\$1,203,048	\$693,945	\$1,896,993	\$6,520,015
NSW	Uralla Shire Council	\$596,106	\$555,440	\$1,192,212	\$596,106	\$343,847	\$939,953	\$3,283,711

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Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 - Part A	Phase 4 - Part B	Part 4 - Total	Total - All Phases
NSW	Wagga Wagga City Council	\$2,050,700	\$3,082,560	\$4,101,400	\$2,050,700	\$1,182,889	\$3,233,589	\$12,468,249
NSW	Walcha Council	\$591,796	\$476,914	\$1,183,592	\$591,796	\$341,361	\$933,157	\$3,185,459
NSW	Walgett Shire Council	\$1,235,615	\$980,229	\$2,471,230	\$1,235,615	\$712,730	\$1,948,345	\$6,635,419
NSW	Warren Shire Council	\$655,258	\$507,734	\$1,310,516	\$655,258	\$377,967	\$1,033,225	\$3,506,733
NSW	Warrumbungle Shire Council	\$1,553,366	\$1,279,467	\$3,106,732	\$1,553,366	\$896,016	\$2,449,382	\$8,388,947
NSW	Waverley Council	\$277,817	\$2,138,192	\$555,634	\$277,817	-	\$277,817	\$3,249,460
NSW	Weddin Shire Council	\$635,335	\$518,531	\$1,270,670	\$635,335	\$366,475	\$1,001,810	\$3,426,346
NSW	Wentworth Shire Council	\$1,278,207	\$1,037,539	\$2,556,414	\$1,278,207	\$737,298	\$2,015,505	\$6,887,665
NSW	Willoughby City Council	\$375,507	\$2,384,540	\$751,014	\$375,507	-	\$375,507	\$3,886,568
NSW	Wingecarribee Shire Council	\$1,184,041	\$2,133,512	\$2,368,082	\$1,184,041	\$682,981	\$1,867,022	\$7,552,657
NSW	Wollondilly Shire Council	\$872,871	\$1,979,033	\$1,745,742	\$872,871	\$503,491	\$1,376,362	\$5,974,008
NSW	Wollongong City Council	\$1,540,943	\$6,760,822	\$3,081,886	\$1,540,943	\$888,850	\$2,429,793	\$13,813,444
NSW	Yass Valley Council	\$857,227	\$1,020,648	\$1,714,454	\$857,227	\$494,467	\$1,351,694	\$4,944,023
NT	Alice Springs Town Council	\$433,129	\$982,462	\$866,258	\$433,129	\$249,838	\$682,967	\$2,964,816
NT	Barkly Regional Council	\$206,960	\$331,681	\$413,920	\$206,960	\$119,379	\$326,339	\$1,278,900

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Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 - Part A	Phase 4 - Part B	Part 4 - Total	Total - All Phases
NT	Belyuen Community Government Council	\$14,994	\$14,596	\$29,988	\$14,994	\$8,648	\$23,642	\$83,220
NT	Central Desert Regional Council	\$399,793	\$377,748	\$799,586	\$399,793	\$230,609	\$630,402	\$2,207,529
NT	City of Darwin	\$862,060	\$2,753,517	\$1,724,120	\$862,060	-	\$862,060	\$6,201,757
NT	City of Palmerston	\$411,889	\$1,280,590	\$823,778	\$411,889	\$237,586	\$649,475	\$3,165,732
NT	Coomalie Community Government Council	\$215,886	\$179,937	\$431,772	\$215,886	\$124,527	\$340,413	\$1,168,008
NT	Department of Infrastructure, Planning and Logistics	\$6,569,766	\$4,573,736	\$13,139,533	\$6,569,766	\$3,789,589	\$10,359,355	\$34,642,390
NT	East Arnhem Regional Council	\$566,290	\$649,438	\$1,132,580	\$566,290	\$326,648	\$892,938	\$3,241,246
NT	Katherine Town Council	\$288,649	\$471,678	\$577,298	\$288,649	\$166,499	\$455,148	\$1,792,773
NT	Litchfield Council	\$1,183,429	\$1,460,870	\$2,366,858	\$1,183,429	\$682,628	\$1,866,057	\$6,877,214
NT	Local Government Association of the Northern Territory	\$711,844	\$474,563	\$1,423,688	\$711,844	\$410,607	\$1,122,451	\$3,732,546
NT	MacDonnell Regional Council	\$455,503	\$485,495	\$911,006	\$455,503	\$262,744	\$718,247	\$2,570,251
NT	Roper Gulf Regional Council	\$489,289	\$521,451	\$978,578	\$489,289	\$282,232	\$771,521	\$2,760,839

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ocation	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 - Part A	Phase 4 - Part B	Part 4 - Total	Total - All Phases
ΝΤ	Tiwi Islands Regional Council	\$443,404	\$367,655	\$886,808	\$443,404	\$255,765	\$699,169	\$2,397,036
NT	Victoria Daly Regional Council	\$318,243	\$295,097	\$636,486	\$318,243	\$183,569	\$501,812	\$1,751,638
NT	Wagait Shire Council	\$25,116	\$30,387	\$50,232	\$25,116	\$14,487	\$39,603	\$145,338
NT	West Arnhem Regional Council	\$540,268	\$541,058	\$1,080,536	\$540,268	\$311,638	\$851,906	\$3,013,768
NT	West Daly Regional Council	\$402,007	\$365,082	\$804,014	\$402,007	\$231,886	\$633,893	\$2,204,996
QLD	Aurukun Council	\$53,749	\$73,107	\$107,498	\$53,749	\$31,003	\$84,752	\$319,106
QLD	Balonne Shire Council	\$1,141,450	\$875,577	\$2,282,900	\$1,141,450	\$658,414	\$1,799,864	\$6,099,791
QLD	Banana Shire Council	\$1,808,133	\$1,577,538	\$3,616,266	\$1,808,133	\$1,042,971	\$2,851,104	\$9,853,041
QLD	Barcaldine Regional Council	\$1,291,666	\$936,002	\$2,583,332	\$1,291,666	\$745,062	\$2,036,728	\$6,847,728
QLD	Barcoo Shire Council	\$710,542	\$480,687	\$1,421,084	\$710,542	\$409,856	\$1,120,398	\$3,732,711
QLD	Blackall-Tambo Regional Council	\$808,346	\$588,001	\$1,616,692	\$808,346	\$466,272	\$1,274,618	\$4,287,657
QLD	Boulia Shire Council	\$568,456	\$390,090	\$1,136,912	\$568,456	\$327,898	\$896,354	\$2,991,812
QLD	Brisbane City Council	\$11,710,003	\$40,769,886	\$23,420,007	\$11,710,003	-	\$11,710,003	\$87,609,899
QLD	Bulloo Shire Council	\$848,921	\$574,491	\$1,697,842	\$848,921	\$489,676	\$1,338,597	\$4,459,851
QLD	Bundaberg Regional Council	\$2,014,577	\$3,862,802	\$4,029,154	\$2,014,577	\$1,162,053	\$3,176,630	\$13,083,163

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Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 - Part A	Phase 4 - Part B	Part 4 - Total	Total - All Phases
QLD	Burdekin Shire Council	\$620,261	\$859,621	\$1,240,522	\$620,261	\$357,780	\$978,041	\$3,698,445
QLD	Burke Shire Council	\$305,861	\$213,213	\$611,722	\$305,861	\$176,427	\$482,288	\$1,613,084
QLD	Cairns Regional Council	\$1,830,518	\$5,606,619	\$3,661,036	\$1,830,518	\$1,055,884	\$2,886,402	\$13,984,575
QLD	Carpentaria Shire Council	\$711,924	\$526,585	\$1,423,848	\$711,924	\$410,653	\$1,122,577	\$3,784,934
QLD	Cassowary Coast Regional Council	\$739,286	\$1,276,047	\$1,478,572	\$739,286	\$426,436	\$1,165,722	\$4,659,627
QLD	Central Highlands Regional Council	\$2,165,138	\$2,197,884	\$4,330,276	\$2,165,138	\$1,248,900	\$3,414,038	\$12,107,336
QLD	Charters Towers Regional Council	\$1,706,358	\$1,446,153	\$3,412,716	\$1,706,358	\$984,265	\$2,690,623	\$9,255,850
QLD	Cherbourg Aboriginal Shire Council	\$39,849	\$61,554	\$79,698	\$39,849	\$22,985	\$62,834	\$243,935
QLD	City of Gold Coast	\$5,919,014	\$20,257,463	\$11,838,029	\$5,919,014	\$3,414,220	\$9,333,234	\$47,347,740
QLD	Cloncurry Shire Council	\$692,019	\$541,442	\$1,384,038	\$692,019	\$399,172	\$1,091,191	\$3,708,690
QLD	Cook Shire Council	\$1,278,916	\$972,190	\$2,557,832	\$1,278,916	\$737,707	\$2,016,623	\$6,825,561
QLD	Croydon Shire Council	\$464,921	\$317,413	\$929,842	\$464,921	\$268,176	\$733,097	\$2,445,273
QLD	Diamantina Shire Council	\$453,393	\$309,911	\$906,786	\$453,393	\$261,527	\$714,920	\$2,385,010
QLD	Doomadgee Aboriginal Shire Council	\$59,500	\$79,780	\$119,000	\$59,500	\$34,320	\$93,820	\$352,100
QLD	Douglas Shire Council	\$274,337	\$507,981	\$548,674	\$274,337	\$158,243	\$432,580	\$1,763,572

Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 -	Phase 4 -	Part 4 -	Total -
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QLD	Etheridge Shire Council	\$758,556	\$526,549	\$1,517,112	\$758,556	\$437,552	\$1,196,108	\$3,998,325
QLD	Flinders Shire Council	\$858,755	\$612,065	\$1,717,510	\$858,755	\$495,349	\$1,354,104	\$4,542,434
QLD	Fraser Coast Regional Council	\$1,912,057	\$4,079,825	\$3,824,114	\$1,912,057	\$1,102,917	\$3,014,974	\$12,830,970
QLD	Gladstone Regional Council	\$1,609,377	\$2,739,819	\$3,218,754	\$1,609,377	\$928,324	\$2,537,701	\$10,105,651
QLD	Goondiwindi Regional Council	\$1,139,053	\$1,043,240	\$2,278,106	\$1,139,053	\$657,031	\$1,796,084	\$6,256,483
QLD	Gympie Regional Council	\$1,361,802	\$2,286,507	\$2,723,604	\$1,361,802	\$785,518	\$2,147,320	\$8,519,233
QLD	Hinchinbrook Shire Council	\$378,323	\$533,143	\$756,646	\$378,323	\$218,225	\$596,548	\$2,264,660
QLD	Hope Vale Aboriginal Council	\$63,728	\$71,848	\$127,456	\$63,728	\$36,759	\$100,487	\$363,519
QLD	Ipswich City Council	\$2,327,860	\$7,395,654	\$4,655,720	\$2,327,860	\$1,342,762	\$3,670,622	\$18,049,856
QLD	Isaac Regional Council	\$1,546,389	\$1,579,953	\$3,092,778	\$1,546,389	\$891,992	\$2,438,381	\$8,657,501
QLD	Kowanyama Aboriginal Shire Council	\$157,431	\$130,978	\$314,862	\$157,431	\$90,809	\$248,240	\$851,511
QLD	Livingstone Shire Council	\$906,477	\$1,605,268	\$1,812,954	\$906,477	\$522,876	\$1,429,353	\$5,754,052
QLD	Lockhart River Aboriginal Shire Council	\$80,743	\$74,858	\$161,486	\$80,743	\$46,574	\$127,317	\$444,404
QLD	Lockyer Valley Regional Council	\$927,079	\$1,715,029	\$1,854,158	\$927,079	\$534,760	\$1,461,839	\$5,958,105

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Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 - Part A	Phase 4 - Part B	Part 4 - Total	Total - All Phases
QLD	Logan City Council	\$3,487,130	\$11,113,967	\$6,974,260	\$3,487,130	-	\$3,487,130	\$25,062,487
QLD	Longreach Regional Council	\$1,196,175	\$888,665	\$2,392,350	\$1,196,175	\$689,980	\$1,886,155	\$6,363,345
QLD	Mackay Regional Council	\$1,956,590	\$4,373,723	\$3,913,180	\$1,956,590	\$1,128,605	\$3,085,195	\$13,328,688
QLD	Mapoon Aboriginal Shire Council	\$26,740	\$26,580	\$53,480	\$26,740	\$15,424	\$42,164	\$148,964
QLD	Maranoa Regional Council	\$2,576,007	\$2,050,261	\$5,152,015	\$2,576,007	\$1,485,898	\$4,061,905	\$13,840,188
QLD	Mareeba Shire Council	\$1,149,665	\$1,363,943	\$2,299,330	\$1,149,665	\$663,152	\$1,812,817	\$6,625,755
QLD	McKinlay Shire Council	\$700,484	\$488,492	\$1,400,968	\$700,484	\$404,054	\$1,104,538	\$3,694,482
QLD	Moreton Bay Regional Council	\$5,003,061	\$15,676,123	\$10,006,123	\$5,003,061	\$2,885,878	\$7,888,939	\$38,574,246
QLD	Mornington Shire Council	\$76,418	\$83,278	\$152,836	\$76,418	\$44,079	\$120,497	\$433,029
QLD	Mount Isa City Council	\$1,009,519	\$1,161,816	\$2,019,038	\$1,009,519	\$582,313	\$1,591,832	\$5,782,205
QLD	Murweh Shire Council	\$1,216,089	\$923,628	\$2,432,178	\$1,216,089	\$701,467	\$1,917,556	\$6,489,451
QLD	Napranum Aboriginal Shire Council	\$81,455	\$82,614	\$162,910	\$81,455	\$46,985	\$128,440	\$455,419
QLD	Noosa Council	\$790,346	\$1,995,622	\$1,580,692	\$790,346	\$455,889	\$1,246,235	\$5,612,895
QLD	North Burnett Regional Council	\$1,851,438	\$1,512,906	\$3,702,876	\$1,851,438	\$1,067,951	\$2,919,389	\$9,986,609

Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 - Part A	Phase 4 - Part B	Part 4 - Total	Total - All Phases
QLD	Northern Peninsula Area Regional Council	\$177,442	\$201,440	\$354,884	\$177,442	\$102,352	\$279,794	\$1,013,560
QLD	Palm Island Aboriginal Council	\$36,368	\$94,457	\$72,736	\$36,368	\$20,977	\$57,345	\$260,906
QLD	Paroo Shire Council	\$973,400	\$689,993	\$1,946,800	\$973,400	\$561,479	\$1,534,879	\$5,145,072
QLD	Pormpuraaw Aboriginal Shire Council	\$246,944	\$186,842	\$493,888	\$246,944	\$142,442	\$389,386	\$1,317,060
QLD	Quilpie Shire Council	\$891,657	\$614,889	\$1,783,314	\$891,657	\$514,327	\$1,405,984	\$4,695,844
QLD	Redland City Council	\$1,692,120	\$5,302,824	\$3,384,240	\$1,692,120	\$976,052	\$2,668,172	\$13,047,356
QLD	Richmond Shire Council	\$557,208	\$392,764	\$1,114,416	\$557,208	\$321,410	\$878,618	\$2,943,006
QLD	Rockhampton Regional Council	\$1,483,455	\$3,131,662	\$2,966,910	\$1,483,455	\$855,690	\$2,339,145	\$9,921,172
QLD	Scenic Rim Regional Council	\$1,089,053	\$1,859,603	\$2,178,106	\$1,089,053	\$628,190	\$1,717,243	\$6,844,005
QLD	Somerset Regional Council	\$987,796	\$1,347,745	\$1,975,592	\$987,796	\$569,783	\$1,557,579	\$5,868,712
QLD	South Burnett Regional Council	\$1,644,465	\$1,951,184	\$3,288,930	\$1,644,465	\$948,564	\$2,593,029	\$9,477,608
QLD	Southern Downs Regional Council	\$1,577,341	\$1,983,482	\$3,154,682	\$1,577,341	\$909,845	\$2,487,186	\$9,202,691
QLD	Sunshine Coast Regional Council	\$3,653,767	\$11,069,177	\$7,307,535	\$3,653,767	\$2,107,575	\$5,761,342	\$27,791,821
QLD	Tablelands Regional Council	\$979,647	\$1,325,384	\$1,959,294	\$979,647	\$565,082	\$1,544,729	\$5,809,054

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Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 - Part A	Phase 4 - Part B	Part 4 - Total	Total - All Phases
QLD	Toowoomba Regional Council	\$4,092,300	\$7,170,885	\$8,184,600	\$4,092,300	\$2,360,530	\$6,452,830	\$25,900,615
QLD	Torres Shire Council	\$156,288	\$206,369	\$312,576	\$156,288	\$90,150	\$246,438	\$921,671
QLD	Torres Strait Island Regional Council	\$194,288	\$263,693	\$388,576	\$194,288	\$112,069	\$306,357	\$1,152,914
QLD	Townsville City Council	\$2,230,838	\$6,613,999	\$4,461,676	\$2,230,838	\$1,286,797	\$3,517,635	\$16,824,148
QLD	Western Downs Regional Council	\$3,465,660	\$3,219,570	\$6,931,320	\$3,465,660	\$1,999,070	\$5,464,730	\$19,081,280
QLD	Whitsunday Regional Council	\$1,050,537	\$1,629,782	\$2,101,074	\$1,050,537	\$605,973	\$1,656,510	\$6,437,903
QLD	Winton Shire Council	\$1,066,785	\$741,499	\$2,133,570	\$1,066,785	\$615,345	\$1,682,130	\$5,623,984
QLD	Woorabinda Aboriginal Council	\$31,555	\$47,744	\$63,110	\$31,555	\$18,201	\$49,756	\$192,165
QLD	Wujal Wujal Aboriginal Shire Council	\$9,956	\$14,839	\$19,912	\$9,956	\$5,742	\$15,698	\$60,405
QLD	Yarrabah Community Council	\$45,250	\$106,425	\$90,500	\$45,250	\$26,101	\$71,351	\$313,526
SA	Adelaide Hills Council	\$781,415	\$1,571,812	\$1,562,830	\$781,415	\$450,737	\$1,232,152	\$5,148,209
SA	Adelaide Plains Council	\$345,459	\$470,489	\$690,918	\$345,459	\$199,268	\$544,727	\$2,051,593
SA	Alexandrina Council	\$685,920	\$1,178,249	\$1,371,840	\$685,920	\$395,654	\$1,081,574	\$4,317,583
SA	Anangu Pitjantjatjara Yankunytjatjara	\$234,437	\$223,927	\$468,874	\$234,437	\$135,228	\$369,665	\$1,296,903
SA	Barunga West Council	\$279,118	\$253,452	\$558,236	\$279,118	\$161,001	\$440,119	\$1,530,925

Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 -	Phase 4 -	Part 4 -	Total -
					Part A	Part B	Total	All Phases
SA	Campbelltown City Council (SA)	\$618,860	\$1,784,536	\$1,237,720	\$618,860	-	\$618,860	\$4,259,976
SA	City of Adelaide	\$337,528	\$894,176	\$675,056	\$337,528	-	\$337,528	\$2,244,288
SA	City of Charles Sturt	\$1,297,277	\$3,991,486	\$2,594,554	\$1,297,277	-	\$1,297,277	\$9,180,594
SA	City of Holdfast Bay	\$454,947	\$1,287,346	\$909,894	\$454,947	-	\$454,947	\$3,107,134
SA	City of Marion	\$1,057,753	\$3,161,621	\$2,115,506	\$1,057,753	-	\$1,057,753	\$7,392,633
SA	City of Mitcham	\$847,802	\$2,338,879	\$1,695,604	\$847,802	-	\$847,802	\$5,730,087
SA	City of Mount Gambier	\$486,995	\$1,041,637	\$973,990	\$486,995	\$280,909	\$767,904	\$3,270,526
SA	City of Norwood Payneham and St Peters	\$444,393	\$1,270,347	\$888,786	\$444,393	-	\$444,393	\$3,047,919
SA	City of Onkaparinga	\$2,463,485	\$6,188,316	\$4,926,970	\$2,463,485	\$1,420,993	\$3,884,478	\$17,463,249
SA	City of Playford	\$1,394,838	\$3,423,146	\$2,789,676	\$1,394,838	\$804,574	\$2,199,412	\$9,807,072
SA	City of Port Adelaide Enfield	\$1,452,265	\$4,326,057	\$2,904,530	\$1,452,265	-	\$1,452,265	\$10,135,117
SA	City of Port Lincoln	\$306,196	\$591,020	\$612,392	\$306,196	\$176,620	\$482,816	\$1,992,424
SA	City of Prospect	\$286,180	\$756,479	\$572,360	\$286,180	-	\$286,180	\$1,901,199
SA	City of Salisbury	\$1,683,846	\$4,896,302	\$3,367,692	\$1,683,846	-	\$1,683,846	\$11,631,686
SA	City of Tea Tree Gully	\$1,213,751	\$3,444,712	\$2,427,502	\$1,213,751	-	\$1,213,751	\$8,299,716
SA	City of Victor Harbor	\$355,740	\$643,686	\$711,480	\$355,740	\$205,198	\$560,938	\$2,271,844
SA	City of West Torrens	\$699,514	\$2,065,686	\$1,399,028	\$699,514	-	\$699,514	\$4,863,742

Page **18** of **37** Nominal Funding Allocations

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Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 - Part A	Phase 4 - Part B	Part 4 - Total	Total - All Phases
SA	Clare and Gilbert Valleys Council	\$477,275	\$565,910	\$954,550	\$477,275	\$275,302	\$752,577	\$2,750,312
SA	Coorong District Council	\$751,813	\$643,920	\$1,503,626	\$751,813	\$433,662	\$1,185,475	\$4,084,834
SA	Copper Coast Council	\$412,199	\$669,365	\$824,398	\$412,199	\$237,765	\$649,964	\$2,555,926
SA	Corporation of The City of Unley	\$462,672	\$1,339,102	\$925,344	\$462,672	-	\$462,672	\$3,189,790
SA	Corporation of the Town of Walkerville	\$160,941	\$317,589	\$321,882	\$160,941	-	\$160,941	\$961,353
SA	Department for Infrastructure and Transport	\$4,480,435	\$3,064,450	\$8,960,871	\$4,480,435	\$2,584,415	\$7,064,850	\$23,570,606
SA	District Council of Ceduna	\$529,407	\$443,417	\$1,058,814	\$529,407	\$305,373	\$834,780	\$2,866,418
SA	District Council of Cleve	\$483,287	\$369,297	\$966,574	\$483,287	\$278,770	\$762,057	\$2,581,215
SA	District Council of Coober Pedy	\$129,085	\$134,267	\$258,170	\$129,085	\$74,459	\$203,544	\$725,066
SA	District Council of Elliston	\$498,641	\$358,924	\$997,282	\$498,641	\$287,627	\$786,268	\$2,641,115
SA	District Council of Franklin Harbour	\$303,556	\$236,649	\$607,112	\$303,556	\$175,097	\$478,653	\$1,625,970
SA	District Council of Grant	\$423,450	\$507,946	\$846,900	\$423,450	\$244,255	\$667,705	\$2,446,001

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Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 - Part A	Phase 4 - Part B	Part 4 - Total	Total - All Phases
SA	District Council of Karoonda East Murray	\$427,543	\$314,128	\$855,086	\$427,543	\$246,616	\$674,159	\$2,270,916
SA	District Council of Kimba	\$389,012	\$287,337	\$778,024	\$389,012	\$224,390	\$613,402	\$2,067,775
SA	District Council of Lower Eyre Peninsula	\$508,294	\$490,801	\$1,016,588	\$508,294	\$293,195	\$801,489	\$2,817,172
SA	District Council of Loxton Waikerie	\$825,615	\$859,096	\$1,651,230	\$825,615	\$476,233	\$1,301,848	\$4,637,789
SA	District Council of Mount Remarkable	\$453,865	\$379,045	\$907,730	\$453,865	\$261,799	\$715,664	\$2,456,304
SA	District Council of Orroroo/Carrieton	\$341,598	\$250,076	\$683,196	\$341,598	\$197,041	\$538,639	\$1,813,509
SA	District Council of Peterborough	\$330,216	\$264,490	\$660,432	\$330,216	\$190,476	\$520,692	\$1,775,830
SA	District Council of Robe	\$191,267	\$165,627	\$382,534	\$191,267	\$110,327	\$301,594	\$1,041,022
SA	District Council of Streaky Bay	\$551,708	\$425,426	\$1,103,416	\$551,708	\$318,237	\$869,945	\$2,950,495
SA	District Council of Tumby Bay	\$348,744	\$303,523	\$697,488	\$348,744	\$201,163	\$549,907	\$1,899,662
SA	District Council of Yankalilla	\$245,369	\$310,050	\$490,738	\$245,369	\$141,534	\$386,903	\$1,433,060
SA	Gerard Reserve Council Inc	\$102,392	\$74,176	\$204,784	\$102,392	\$59,062	\$161,454	\$542,806

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Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 - Part A	Phase 4 - Part B	Part 4 - Total	Total - All Phases
SA	Kangaroo Island Council	\$487,807	\$456,192	\$975,614	\$487,807	\$281,378	\$769,185	\$2,688,798
SA	Kingston District Council	\$340,359	\$289,232	\$680,718	\$340,359	\$196,326	\$536,685	\$1,846,994
SA	Light Regional Council	\$505,918	\$741,018	\$1,011,836	\$505,918	\$291,824	\$797,742	\$3,056,514
SA	Maralinga Tjarutja	\$136,599	\$92,748	\$273,198	\$136,599	\$78,793	\$215,392	\$717,937
SA	Mid Murray Council	\$745,746	\$736,216	\$1,491,492	\$745,746	\$430,163	\$1,175,909	\$4,149,363
SA	Naracoorte Lucindale Council	\$573,718	\$607,363	\$1,147,436	\$573,718	\$330,933	\$904,651	\$3,233,168
SA	Nipapanha Community Aboriginal Corporation	\$102,304	\$70,463	\$204,608	\$102,304	\$59,011	\$161,315	\$538,690
SA	Northern Areas Council	\$489,849	\$447,985	\$979,698	\$489,849	\$282,555	\$772,404	\$2,689,936
SA	Port Augusta City Council	\$369,020	\$610,401	\$738,040	\$369,020	\$212,859	\$581,879	\$2,299,340
SA	Port Pirie Regional Council	\$555,731	\$834,029	\$1,111,462	\$555,731	\$320,558	\$876,289	\$3,377,511
SA	Regional Council of Goyder	\$767,234	\$621,631	\$1,534,468	\$767,234	\$442,557	\$1,209,791	\$4,133,124
SA	Renmark Paringa Council	\$307,491	\$465,418	\$614,982	\$307,491	\$177,367	\$484,858	\$1,872,749
SA	Roxby Downs Council	\$146,865	\$201,848	\$293,730	\$146,865	\$84,715	\$231,580	\$874,023
SA	Southern Mallee District Council	\$489,276	\$380,861	\$978,552	\$489,276	\$282,225	\$771,501	\$2,620,190

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Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 - Part A	Phase 4 - Part B	Part 4 - Total	Total - All Phases
SA	Tatiara District Council	\$648,849	\$611,737	\$1,297,698	\$648,849	\$374,270	\$1,023,119	\$3,581,403
SA	The Barossa Council	\$565,108	\$1,034,462	\$1,130,216	\$565,108	\$325,967	\$891,075	\$3,620,861
SA	The Berri Barmera Council	\$299,755	\$484,839	\$599,510	\$299,755	\$172,905	\$472,660	\$1,856,764
SA	The City of Burnside	\$567,219	\$1,582,504	\$1,134,438	\$567,219	-	\$567,219	\$3,851,380
SA	The Corporation of The City of Whyalla	\$467,667	\$881,282	\$935,334	\$467,667	\$269,760	\$737,427	\$3,021,710
SA	The District Council of Mount Barker	\$676,351	\$1,412,237	\$1,352,702	\$676,351	\$390,134	\$1,066,485	\$4,507,775
SA	The Flinders Ranges Council	\$386,357	\$302,049	\$772,714	\$386,357	\$222,859	\$609,216	\$2,070,336
SA	The Rural City of Murray Bridge	\$571,938	\$972,614	\$1,143,876	\$571,938	\$329,906	\$901,844	\$3,590,272
SA	Town of Gawler	\$405,562	\$912,194	\$811,124	\$405,562	\$233,937	\$639,499	\$2,768,379
SA	Wakefield Regional Council	\$619,143	\$592,511	\$1,238,286	\$619,143	\$357,135	\$976,278	\$3,426,218
SA	Wattle Range Council	\$629,298	\$736,052	\$1,258,596	\$629,298	\$362,993	\$992,291	\$3,616,237
SA	Wudinna District Council	\$484,719	\$357,319	\$969,438	\$484,719	\$279,596	\$764,315	\$2,575,791
SA	Yalata Anangu Aboriginal Corporation	\$125,977	\$90,688	\$251,954	\$125,977	\$72,666	\$198,643	\$667,262
SA	Yorke Peninsula Council	\$903,914	\$900,281	\$1,807,828	\$903,914	\$521,397	\$1,425,311	\$5,037,334

Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 -	Phase 4 -	Part 4 -	Total -
					Part A	Part B	Total	All Phases
TAS	Break O'Day Council	\$647,406	\$596,896	\$1,294,812	\$647,406	\$373,438	\$1,020,844	\$3,559,958
TAS	Brighton Council	\$249,567	\$630,998	\$499,134	\$249,567	\$143,955	\$393,522	\$1,773,221
TAS	Central Coast Council (TAS)	\$771,586	\$1,091,071	\$1,543,172	\$771,586	\$445,068	\$1,216,654	\$4,622,483
TAS	Central Highlands Council	\$589,128	\$448,743	\$1,178,256	\$589,128	\$339,822	\$928,950	\$3,145,077
TAS	Circular Head Council	\$803,241	\$747,839	\$1,606,482	\$803,241	\$463,327	\$1,266,568	\$4,424,130
TAS	City of Burnie	\$484,186	\$836,698	\$968,372	\$484,186	\$279,289	\$763,475	\$3,052,731
TAS	Clarence City Council	\$649,937	\$1,952,854	\$1,299,874	\$649,937	\$374,898	\$1,024,835	\$4,927,500
TAS	Derwent Valley Council	\$378,807	\$526,552	\$757,614	\$378,807	\$218,504	\$597,311	\$2,260,284
TAS	Devonport City Council	\$506,733	\$1,011,632	\$1,013,466	\$506,733	\$292,295	\$799,028	\$3,330,859
TAS	Dorset Council	\$751,168	\$675,166	\$1,502,336	\$751,168	\$433,290	\$1,184,458	\$4,113,128
TAS	Flinders Council	\$298,905	\$225,820	\$597,810	\$298,905	\$172,415	\$471,320	\$1,593,855
TAS	George Town Council	\$333,105	\$405,237	\$666,210	\$333,105	\$192,142	\$525,247	\$1,929,799
TAS	Glamorgan Spring Bay Council	\$401,087	\$388,363	\$802,174	\$401,087	\$231,356	\$632,443	\$2,224,067
TAS	Glenorchy City Council	\$578,903	\$1,646,889	\$1,157,806	\$578,903	\$333,924	\$912,827	\$4,296,425
TAS	Hobart City Council	\$685,131	\$1,893,303	\$1,370,262	\$685,131	-	\$685,131	\$4,633,827
TAS	Huon Valley Council	\$664,685	\$904,746	\$1,329,370	\$664,685	\$383,405	\$1,048,090	\$3,946,891
TAS	Kentish Council	\$467,855	\$477,905	\$935,710	\$467,855	\$269,869	\$737,724	\$2,619,194
TAS	King Island Council	\$414,531	\$318,676	\$829,062	\$414,531	\$239,110	\$653,641	\$2,215,910

Page **23** of **37** Nominal Funding Allocations

Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 -	Phase 4 -	Part 4 -	Total -
					Part A	Part B	Total	All Phases
TAS	Kingborough Council	\$596,102	\$1,404,450	\$1,192,204	\$596,102	\$343,845	\$939,947	\$4,132,703
TAS	Latrobe Council	\$311,061	\$513,300	\$622,122	\$311,061	\$179,426	\$490,487	\$1,936,970
TAS	Launceston City Council	\$1,206,930	\$2,592,309	\$2,413,860	\$1,206,930	\$696,184	\$1,903,114	\$8,116,213
TAS	Meander Valley Council	\$874,333	\$1,104,525	\$1,748,666	\$874,333	\$504,334	\$1,378,667	\$5,106,191
TAS	Northern Midlands Council	\$960,937	\$993,841	\$1,921,874	\$960,937	\$554,290	\$1,515,227	\$5,391,879
TAS	Sorell Council	\$387,296	\$668,351	\$774,592	\$387,296	\$223,401	\$610,697	\$2,440,936
TAS	Southern Midlands Council	\$665,531	\$609,032	\$1,331,062	\$665,531	\$383,893	\$1,049,424	\$3,655,049
TAS	Tasman Council	\$208,283	\$202,312	\$416,566	\$208,283	\$120,142	\$328,425	\$1,155,586
TAS	Waratah-Wynyard Council	\$564,684	\$739,950	\$1,129,368	\$564,684	\$325,722	\$890,406	\$3,324,408
TAS	West Coast Council	\$304,282	\$312,602	\$608,564	\$304,282	\$175,516	\$479,798	\$1,705,246
TAS	West Tamar Council	\$519,602	\$979,125	\$1,039,204	\$519,602	\$299,718	\$819,320	\$3,357,251
Total Pha	se Allocations	\$499,999,981	\$1,000,000,003	\$999,999,972	\$499,999,981	\$249,999,768	\$749,999,749	\$3,249,999,70
VIC	Alpine Shire Council	\$710,300	\$810,373	\$1,420,600	\$710,300	\$409,717	\$1,120,017	\$4,061,290
VIC	Ararat Rural City Council	\$1,461,358	\$1,285,606	\$2,922,716	\$1,461,358	\$842,944	\$2,304,302	\$7,973,982
VIC	Banyule City Council	\$617,878	\$3,872,081	\$1,235,756	\$617,878	-	\$617,878	\$6,343,593
VIC	Bass Coast Shire Council	\$923,666	\$1,570,515	\$1,847,332	\$923,666	\$532,791	\$1,456,457	\$5,797,970
VIC	Baw Baw Shire Council	\$1,795,027	\$2,600,297	\$3,590,054	\$1,795,027	\$1,035,412	\$2,830,439	\$10,815,817

Page **24** of **37**

Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 -	Phase 4 -	Part 4 -	Total -
					Part A	Part B	Total	All Phases
VIC	Bayside City Council	\$370,932	\$3,056,352	\$741,864	\$370,932	-	\$370,932	\$4,540,080
VIC	Benalla Rural City Council	\$975,055	\$1,019,025	\$1,950,110	\$975,055	\$562,433	\$1,537,488	\$5,481,678
VIC	Borough of Queenscliffe	\$38,179	\$102,736	\$76,358	\$38,179	\$22,022	\$60,201	\$277,474
VIC	Brimbank City Council	\$1,132,617	\$6,262,774	\$2,265,234	\$1,132,617	-	\$1,132,617	\$10,793,242
VIC	Buloke Shire Council	\$1,599,763	\$1,227,489	\$3,199,526	\$1,599,763	\$922,779	\$2,522,542	\$8,549,320
VIC	Campaspe Shire Council	\$2,622,795	\$2,737,493	\$5,245,590	\$2,622,795	\$1,512,887	\$4,135,682	\$14,741,560
VIC	Cardinia Shire Council	\$1,691,139	\$4,075,731	\$3,382,278	\$1,691,139	\$975,487	\$2,666,626	\$11,815,774
VIC	Casey City Council	\$1,633,695	\$10,391,305	\$3,267,390	\$1,633,695	\$942,352	\$2,576,047	\$17,868,437
VIC	Central Goldfields Shire Council	\$789,546	\$872,982	\$1,579,092	\$789,546	\$455,427	\$1,244,973	\$4,486,593
VIC	City of Ballarat	\$1,532,905	\$3,900,477	\$3,065,810	\$1,532,905	\$884,214	\$2,417,119	\$10,916,311
VIC	City of Boroondara	\$593,811	\$5,211,596	\$1,187,622	\$593,811	-	\$593,811	\$7,586,840
VIC	City of Darebin	\$581,561	\$4,703,585	\$1,163,122	\$581,561	-	\$581,561	\$7,029,829
VIC	City of Greater Bendigo	\$2,245,916	\$4,601,569	\$4,491,832	\$2,245,916	\$1,295,494	\$3,541,410	\$14,880,727
VIC	City of Greater Dandenong	\$1,017,807	\$5,100,010	\$2,035,614	\$1,017,807	-	\$1,017,807	\$9,171,238
VIC	City of Greater Shepparton	\$2,033,496	\$3,103,686	\$4,066,992	\$2,033,496	\$1,172,966	\$3,206,462	\$12,410,636
VIC	City of Melbourne	\$468,698	\$5,016,626	\$937,396	\$468,698	-	\$468,698	\$6,891,418

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Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 -	Phase 4 -	Part 4 -	Total -
					Part A	Part B	Total	All Phases
VIC	City of Monash	\$806,518	\$5,869,884	\$1,613,036	\$806,518	-	\$806,518	\$9,095,956
VIC	City of Port Phillip	\$277,686	\$3,223,908	\$555,372	\$277,686	-	\$277,686	\$4,334,652
VIC	City of Warrnambool	\$425,024	\$1,208,146	\$850,048	\$425,024	\$245,163	\$670,187	\$3,153,405
VIC	City of Wodonga	\$541,081	\$1,466,950	\$1,082,162	\$541,081	\$312,107	\$853,188	\$3,943,381
VIC	Colac Otway Shire Council	\$1,703,200	\$1,702,316	\$3,406,400	\$1,703,200	\$982,444	\$2,685,644	\$9,497,560
VIC	Corangamite Shire Council	\$2,285,555	\$1,944,818	\$4,571,110	\$2,285,555	\$1,318,359	\$3,603,914	\$12,405,397
VIC	Department of Energy, Environment & Climate Action	\$27,143	\$41,254	\$54,286	\$27,143	\$15,656	\$42,799	\$165,482
VIC	East Gippsland Shire Council	\$2,994,961	\$3,240,429	\$5,989,922	\$2,994,961	\$1,727,561	\$4,722,522	\$16,947,834
VIC	Frankston City Council	\$743,911	\$4,245,574	\$1,487,822	\$743,911	-	\$743,911	\$7,221,218
VIC	Gannawarra Shire Council	\$1,317,955	\$1,153,912	\$2,635,910	\$1,317,955	\$760,226	\$2,078,181	\$7,185,958
VIC	Glen Eira City Council	\$423,694	\$4,396,641	\$847,388	\$423,694	-	\$423,694	\$6,091,417
VIC	Glenelg Shire Council	\$2,273,611	\$2,032,908	\$4,547,222	\$2,273,611	\$1,311,470	\$3,585,081	\$12,438,822
VIC	Golden Plains Shire Council	\$1,333,655	\$1,512,680	\$2,667,310	\$1,333,655	\$769,282	\$2,102,937	\$7,616,582
VIC	Hepburn Shire Council	\$968,830	\$1,065,819	\$1,937,660	\$968,830	\$558,842	\$1,527,672	\$5,499,981
VIC	Hindmarsh Shire Council	\$1,080,798	\$867,423	\$2,161,596	\$1,080,798	\$623,428	\$1,704,226	\$5,814,043

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Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 - Part A	Phase 4 - Part B	Part 4 - Total	Total - All Phases
VIC	Hobsons Bay City Council	\$477,167	\$2,887,676	\$954,334	\$477,167	-	\$477,167	\$4,796,344
VIC	Horsham Rural City Council	\$1,428,396	\$1,475,924	\$2,856,792	\$1,428,396	\$823,931	\$2,252,327	\$8,013,439
VIC	Hume City Council	\$1,618,480	\$7,216,200	\$3,236,960	\$1,618,480	\$933,575	\$2,552,055	\$14,623,695
VIC	Indigo Shire Council	\$1,068,549	\$1,151,382	\$2,137,098	\$1,068,549	\$616,363	\$1,684,912	\$6,041,941
VIC	Kingston City Council	\$817,982	\$4,903,205	\$1,635,964	\$817,982	-	\$817,982	\$8,175,133
VIC	Knox City Council	\$732,902	\$4,813,785	\$1,465,804	\$732,902	-	\$732,902	\$7,745,393
VIC	Latrobe City Council	\$1,700,085	\$3,119,650	\$3,400,170	\$1,700,085	\$980,647	\$2,680,732	\$10,900,637
VIC	Loddon Shire Council	\$2,387,726	\$1,789,074	\$4,775,452	\$2,387,726	\$1,377,294	\$3,765,020	\$12,717,272
VIC	Macedon Ranges Shire Council	\$1,441,216	\$2,281,225	\$2,882,432	\$1,441,216	\$831,325	\$2,272,541	\$8,877,414
VIC	Manningham City Council	\$536,402	\$3,711,092	\$1,072,804	\$536,402	-	\$536,402	\$5,856,700
VIC	Mansfield Shire Council	\$591,593	\$635,603	\$1,183,186	\$591,593	\$341,244	\$932,837	\$3,343,219
VIC	Maribyrnong City Council	\$357,936	\$2,695,076	\$715,872	\$357,936	-	\$357,936	\$4,126,820
VIC	Maroondah City Council	\$508,205	\$3,455,318	\$1,016,410	\$508,205	-	\$508,205	\$5,488,138
VIC	Melton City Council	\$1,260,918	\$5,175,180	\$2,521,836	\$1,260,918	\$727,325	\$1,988,243	\$10,946,177
VIC	Merri-bek City Council	\$608,790	\$5,289,086	\$1,217,580	\$608,790	-	\$608,790	\$7,724,246

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Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 -	Phase 4 -	Part 4 -	Total -
					Part A	Part B	Total	All Phases
VIC	Mildura Rural City Council	\$2,704,817	\$3,269,412	\$5,409,635	\$2,704,817	\$1,560,199	\$4,265,016	\$15,648,880
VIC	Mitchell Shire Council	\$1,174,256	\$1,994,187	\$2,348,512	\$1,174,256	\$677,337	\$1,851,593	\$7,368,548
VIC	Moira Shire Council	\$2,544,893	\$2,483,229	\$5,089,786	\$2,544,893	\$1,467,951	\$4,012,844	\$14,130,752
VIC	Moonee Valley City Council	\$460,051	\$3,731,717	\$920,102	\$460,051	-	\$460,051	\$5,571,921
VIC	Moorabool Shire Council	\$1,281,703	\$1,775,796	\$2,563,406	\$1,281,703	\$739,315	\$2,021,018	\$7,641,923
VIC	Mornington Peninsula Shire Council	\$1,609,639	\$5,479,712	\$3,219,278	\$1,609,639	\$928,476	\$2,538,115	\$12,846,744
VIC	Mount Alexander Shire Council	\$1,082,212	\$1,240,745	\$2,164,424	\$1,082,212	\$624,244	\$1,706,456	\$6,193,837
VIC	Moyne Shire Council	\$2,717,903	\$2,257,576	\$5,435,806	\$2,717,903	\$1,567,747	\$4,285,650	\$14,696,935
VIC	Murrindindi Shire Council	\$1,083,272	\$1,105,181	\$2,166,544	\$1,083,272	\$624,855	\$1,708,127	\$6,063,124
VIC	Nillumbik Shire Council	\$739,151	\$2,203,883	\$1,478,302	\$739,151	\$426,358	\$1,165,509	\$5,586,845
VIC	Northern Grampians Shire Council	\$1,857,984	\$1,538,379	\$3,715,968	\$1,857,984	\$1,071,727	\$2,929,711	\$10,042,042
VIC	Pyrenees Shire Council	\$1,394,921	\$1,126,363	\$2,789,842	\$1,394,921	\$804,621	\$2,199,542	\$7,510,668
VIC	Rural City of Wangaratta	\$1,554,045	\$1,803,264	\$3,108,090	\$1,554,045	\$896,408	\$2,450,453	\$8,915,852
VIC	South Gippsland Shire Council	\$2,384,531	\$2,376,032	\$4,769,062	\$2,384,531	\$1,375,451	\$3,759,982	\$13,289,607

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Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 - Part A	Phase 4 - Part B	Part 4 - Total	Total - All Phases
VIC	Southern Grampians Shire Council	\$1,985,254	\$1,746,721	\$3,970,508	\$1,985,254	\$1,145,139	\$3,130,393	\$10,832,876
/IC	Stonnington City Council	\$298,182	\$3,294,536	\$596,364	\$298,182	-	\$298,182	\$4,487,264
VIC	Strathbogie Shire Council	\$1,439,568	\$1,243,110	\$2,879,136	\$1,439,568	\$830,375	\$2,269,943	\$7,831,757
VIC	Surf Coast Shire	\$1,051,060	\$1,580,159	\$2,102,120	\$1,051,060	\$606,275	\$1,657,335	\$6,390,674
VIC	Swan Hill Rural City Council	\$1,434,158	\$1,498,902	\$2,868,316	\$1,434,158	\$827,254	\$2,261,412	\$8,062,788
VIC	The Greater Geelong City Council	\$2,183,504	\$8,262,225	\$4,367,008	\$2,183,504	\$1,259,494	\$3,442,998	\$18,255,735
VIC	Towong Shire Council	\$1,166,232	\$936,261	\$2,332,464	\$1,166,232	\$672,708	\$1,838,940	\$6,273,897
VIC	Wellington Shire Council	\$3,156,576	\$3,270,994	\$6,313,152	\$3,156,576	\$1,820,784	\$4,977,360	\$17,718,082
VIC	West Wimmera Shire Council	\$1,528,011	\$1,119,642	\$3,056,022	\$1,528,011	\$881,391	\$2,409,402	\$8,113,077
VIC	Whitehorse City Council	\$671,440	\$5,146,109	\$1,342,880	\$671,440	-	\$671,440	\$7,831,869
VIC	Whittlesea City Council	\$1,417,408	\$6,997,167	\$2,834,816	\$1,417,408	\$817,592	\$2,235,000	\$13,484,391
VIC	Wyndham City Council	\$1,501,801	\$8,111,448	\$3,003,602	\$1,501,801	\$866,272	\$2,368,073	\$14,984,924
VIC	Yarra City Council	\$259,126	\$2,840,733	\$518,252	\$259,126	-	\$259,126	\$3,877,237
VIC	Yarra Ranges Shire Council	\$2,146,363	\$5,622,660	\$4,292,726	\$2,146,363	\$1,238,070	\$3,384,433	\$15,446,182

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Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 -	Phase 4 -	Part 4 -	Total -
					Part A	Part B	Total	All Phases
VIC	Yarriambiack Shire Council	\$1,322,974	\$1,056,501	\$2,645,948	\$1,322,974	\$763,121	\$2,086,095	\$7,111,518
WA	City of Albany	\$1,196,421	\$1,797,907	\$2,392,842	\$1,196,421	\$690,122	\$1,886,543	\$7,273,713
WA	City of Armadale	\$953,448	\$3,022,398	\$1,906,896	\$953,448	\$549,970	\$1,503,418	\$7,386,160
WA	City of Bayswater	\$540,256	\$2,157,191	\$1,080,512	\$540,256	-	\$540,256	\$4,318,215
WA	City of Belmont	\$383,751	\$1,361,931	\$767,502	\$383,751	-	\$383,751	\$2,896,935
WA	City of Bunbury	\$593,130	\$1,227,241	\$1,186,260	\$593,130	\$342,130	\$935,260	\$3,941,891
WA	City of Busselton	\$961,870	\$1,682,810	\$1,923,740	\$961,870	\$554,828	\$1,516,698	\$6,085,118
WA	City of Canning	\$883,037	\$3,030,423	\$1,766,074	\$883,037	-	\$883,037	\$6,562,571
WA	City of Cockburn	\$1,077,107	\$3,723,182	\$2,154,214	\$1,077,107	\$621,299	\$1,698,406	\$8,652,909
WA	City of Fremantle	\$293,902	\$1,013,035	\$587,804	\$293,902	-	\$293,902	\$2,188,643
WA	City of Gosnells	\$1,097,399	\$3,993,296	\$2,194,798	\$1,097,399	\$633,004	\$1,730,403	\$9,015,896
WA	City of Greater Geraldton	\$1,323,252	\$1,888,638	\$2,646,504	\$1,323,252	\$763,281	\$2,086,533	\$7,944,927
WA	City of Joondalup	\$1,439,855	\$5,160,697	\$2,879,710	\$1,439,855	\$830,540	\$2,270,395	\$11,750,657
WA	City of Kalamunda	\$760,081	\$2,056,435	\$1,520,162	\$760,081	\$438,431	\$1,198,512	\$5,535,190
WA	City of Kalgoorlie- Boulder	\$1,048,825	\$1,473,863	\$2,097,650	\$1,048,825	\$604,985	\$1,653,810	\$6,274,148
WA	City of Karratha	\$604,179	\$999,918	\$1,208,358	\$604,179	\$348,504	\$952,683	\$3,765,138
WA	City of Kwinana	\$534,720	\$1,541,806	\$1,069,440	\$534,720	\$308,438	\$843,158	\$3,989,124
WA	City of Mandurah	\$877,524	\$2,858,144	\$1,755,048	\$877,524	\$506,175	\$1,383,699	\$6,874,415

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Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 - Part A	Phase 4 - Part B	Part 4 - Total	Total - All Phases
WA	City of Melville	\$744,218	\$3,185,473	\$1,488,436	\$744,218	-	\$744,218	\$6,162,345
WA	City of Nedlands	\$221,420	\$741,670	\$442,840	\$221,420	-	\$221,420	\$1,627,350
WA	City of Perth	\$326,240	\$975,395	\$652,480	\$326,240	-	\$326,240	\$2,280,355
WA	City of Rockingham	\$1,343,042	\$4,468,873	\$2,686,084	\$1,343,042	\$774,696	\$2,117,738	\$10,615,737
WA	City of South Perth	\$300,516	\$1,350,998	\$601,032	\$300,516	-	\$300,516	\$2,553,062
WA	City of Stirling	\$1,431,569	\$6,764,821	\$2,863,138	\$1,431,569	-	\$1,431,569	\$12,491,097
WA	City of Subiaco	\$159,181	\$559,595	\$318,362	\$159,181	-	\$159,181	\$1,196,319
WA	City of Swan	\$1,721,380	\$5,021,031	\$3,442,760	\$1,721,380	\$992,930	\$2,714,310	\$12,899,481
WA	City of Vincent	\$270,557	\$1,141,444	\$541,114	\$270,557	-	\$270,557	\$2,223,672
WA	City of Wanneroo	\$1,973,047	\$6,789,256	\$3,946,094	\$1,973,047	\$1,138,097	\$3,111,144	\$15,819,541
WA	Collie Shire Council	\$339,254	\$454,129	\$678,508	\$339,254	\$195,689	\$534,943	\$2,006,834
WA	Morawa Shire Council	\$398,927	\$283,669	\$797,854	\$398,927	\$230,110	\$629,037	\$2,109,487
WA	Mt Magnet Shire Council	\$241,374	\$172,850	\$482,748	\$241,374	\$139,229	\$380,603	\$1,277,575
WA	Narembeen Shire Council	\$546,842	\$386,774	\$1,093,684	\$546,842	\$315,430	\$862,272	\$2,889,572
WA	Shire of Ashburton	\$773,161	\$865,187	\$1,546,322	\$773,161	\$445,976	\$1,219,137	\$4,403,807
WA	Shire of Augusta Margaret River	\$685,838	\$882,336	\$1,371,676	\$685,838	\$395,606	\$1,081,444	\$4,021,294
WA	Shire of Beverley	\$340,469	\$273,192	\$680,938	\$340,469	\$196,390	\$536,859	\$1,831,458
WA	Shire of Boddington	\$170,596	\$161,073	\$341,192	\$170,596	\$98,403	\$268,999	\$941,860

Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 -	Phase 4 -	Part 4 -	Total -
					Part A	Part B	Total	All Phases
WA	Shire of Boyup Brook	\$457,531	\$351,364	\$915,062	\$457,531	\$263,914	\$721,445	\$2,445,402
WA	Shire of Bridgetown Greenbushes	\$460,521	\$431,614	\$921,042	\$460,521	\$265,638	\$726,159	\$2,539,336
WA	Shire of Brookton	\$255,450	\$195,325	\$510,900	\$255,450	\$147,349	\$402,799	\$1,364,474
WA	Shire of Broome	\$612,936	\$853,056	\$1,225,872	\$612,936	\$353,555	\$966,491	\$3,658,355
WA	Shire of Broomehill- Tambellup	\$440,962	\$323,100	\$881,924	\$440,962	\$254,356	\$695,318	\$2,341,304
WA	Shire of Bruce Rock	\$526,302	\$375,578	\$1,052,604	\$526,302	\$303,582	\$829,884	\$2,784,368
WA	Shire of Capel	\$429,394	\$763,658	\$858,788	\$429,394	\$247,684	\$677,078	\$2,728,918
WA	Shire of Carnamah	\$290,419	\$207,650	\$580,838	\$290,419	\$167,520	\$457,939	\$1,536,846
WA	Shire of Carnarvon	\$844,041	\$698,912	\$1,688,082	\$844,041	\$486,861	\$1,330,902	\$4,561,937
WA	Shire of Chapman Valley	\$365,437	\$283,397	\$730,874	\$365,437	\$210,792	\$576,229	\$1,955,937
WA	Shire of Chittering	\$332,609	\$376,779	\$665,218	\$332,609	\$191,856	\$524,465	\$1,899,071
WA	Shire of Coolgardie	\$364,001	\$332,148	\$728,002	\$364,001	\$209,963	\$573,964	\$1,998,115
WA	Shire of Coorow	\$388,064	\$284,470	\$776,128	\$388,064	\$223,844	\$611,908	\$2,060,570
WA	Shire of Corrigin	\$472,092	\$344,511	\$944,184	\$472,092	\$272,313	\$744,405	\$2,505,192
WA	Shire of Cranbrook	\$441,469	\$322,098	\$882,938	\$441,469	\$254,649	\$696,118	\$2,342,623
WA	Shire of Cuballing	\$247,768	\$187,522	\$495,536	\$247,768	\$142,918	\$390,686	\$1,321,512
WA	Shire of Cue	\$340,300	\$230,626	\$680,600	\$340,300	\$196,292	\$536,592	\$1,788,118
WA	Shire of Cunderdin	\$366,491	\$281,707	\$732,982	\$366,491	\$211,400	\$577,891	\$1,959,071

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Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 - Part A	Phase 4 - Part B	Part 4 - Total	Total - All Phases
WA	Shire of Dalwallinu	\$759,910	\$543,435	\$1,519,820	\$759,910	\$438,333	\$1,198,243	\$4,021,408
WA	Shire of Dandaragan	\$590,929	\$479,805	\$1,181,858	\$590,929	\$340,861	\$931,790	\$3,184,382
WA	Shire of Dardanup	\$352,834	\$615,041	\$705,668	\$352,834	\$203,522	\$556,356	\$2,229,899
WA	Shire of Denmark	\$349,937	\$396,664	\$699,874	\$349,937	\$201,851	\$551,788	\$1,998,263
WA	Shire of Derby/West Kimberley	\$741,830	\$710,158	\$1,483,660	\$741,830	\$427,904	\$1,169,734	\$4,105,382
WA	Shire of Donnybrook Balingup	\$460,254	\$467,054	\$920,508	\$460,254	\$265,484	\$725,738	\$2,573,554
WA	Shire of Dowerin	\$383,746	\$273,469	\$767,492	\$383,746	\$221,353	\$605,099	\$2,029,806
WA	Shire of Dumbleyung	\$428,622	\$303,229	\$857,244	\$428,622	\$247,238	\$675,860	\$2,264,955
WA	Shire of Dundas	\$287,877	\$210,687	\$575,754	\$287,877	\$166,053	\$453,930	\$1,528,248
WA	Shire of East Pilbara	\$1,196,498	\$1,084,928	\$2,392,996	\$1,196,498	\$690,167	\$1,886,665	\$6,561,087
WA	Shire of Esperance	\$1,860,938	\$1,614,556	\$3,721,876	\$1,860,938	\$1,073,430	\$2,934,368	\$10,131,738
WA	Shire of Exmouth	\$304,249	\$278,302	\$608,498	\$304,249	\$175,497	\$479,746	\$1,670,795
WA	Shire of Gingin	\$582,112	\$526,685	\$1,164,224	\$582,112	\$335,775	\$917,887	\$3,190,908
WA	Shire of Gnowangerup	\$429,708	\$318,016	\$859,416	\$429,708	\$247,865	\$677,573	\$2,284,713
WA	Shire of Goomalling	\$271,061	\$207,047	\$542,122	\$271,061	\$156,354	\$427,415	\$1,447,645
WA	Shire of Halls Creek	\$537,818	\$449,340	\$1,075,636	\$537,818	\$310,225	\$848,043	\$2,910,837
WA	Shire of Harvey	\$668,755	\$1,181,211	\$1,337,510	\$668,755	\$385,752	\$1,054,507	\$4,241,983
WA	Shire of Irwin	\$250,934	\$261,054	\$501,868	\$250,934	\$144,744	\$395,678	\$1,409,534

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Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 -	Phase 4 -	Part 4 -	Total -
					Part A	Part B	Total	All Phases
WA	Shire of Jerramungup	\$437,340	\$321,185	\$874,680	\$437,340	\$252,267	\$689,607	\$2,322,812
WA	Shire of Katanning	\$351,812	\$340,793	\$703,624	\$351,812	\$202,933	\$554,745	\$1,950,974
WA	Shire of Kellerberrin	\$401,837	\$299,304	\$803,674	\$401,837	\$231,788	\$633,625	\$2,138,440
WA	Shire of Kent	\$501,554	\$349,064	\$1,003,108	\$501,554	\$289,307	\$790,861	\$2,644,587
WA	Shire of Kojonup	\$469,411	\$363,911	\$938,822	\$469,411	\$270,766	\$740,177	\$2,512,321
WA	Shire of Kondinin	\$543,234	\$384,684	\$1,086,468	\$543,234	\$313,349	\$856,583	\$2,870,969
WA	Shire of Koorda	\$439,707	\$303,810	\$879,414	\$439,707	\$253,632	\$693,339	\$2,316,270
WA	Shire of Kulin	\$571,720	\$401,151	\$1,143,440	\$571,720	\$329,780	\$901,500	\$3,017,811
WA	Shire of Lake Grace	\$860,569	\$606,913	\$1,721,138	\$860,569	\$496,395	\$1,356,964	\$4,545,584
WA	Shire of Laverton	\$533,569	\$387,178	\$1,067,138	\$533,569	\$307,774	\$841,343	\$2,829,228
WA	Shire Of Leonora	\$440,415	\$333,724	\$880,830	\$440,415	\$254,041	\$694,456	\$2,349,425
WA	Shire of Manjimup	\$912,987	\$848,157	\$1,825,974	\$912,987	\$526,631	\$1,439,618	\$5,026,736
WA	Shire of Meekatharra	\$822,435	\$574,130	\$1,644,870	\$822,435	\$474,399	\$1,296,834	\$4,338,269
WA	Shire of Menzies	\$547,445	\$378,633	\$1,094,890	\$547,445	\$315,778	\$863,223	\$2,884,191
WA	Shire of Merredin	\$573,735	\$470,945	\$1,147,470	\$573,735	\$330,943	\$904,678	\$3,096,828
WA	Shire of Mingenew	\$242,903	\$173,160	\$485,806	\$242,903	\$140,111	\$383,014	\$1,284,883
WA	Shire of Moora	\$507,857	\$400,976	\$1,015,714	\$507,857	\$292,943	\$800,800	\$2,725,347
WA	Shire of Mt Marshall	\$593,001	\$408,977	\$1,186,002	\$593,001	\$342,056	\$935,057	\$3,123,037
WA	Shire of Mukinbudin	\$375,754	\$264,514	\$751,508	\$375,754	\$216,743	\$592,497	\$1,984,273
WA	Shire of Mundaring	\$709,881	\$1,501,069	\$1,419,762	\$709,881	\$409,475	\$1,119,356	\$4,750,068

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Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 - Part A	Phase 4 - Part B	Part 4 - Total	Total - All Phases
WA	Shire of Murchison	\$602,446	\$405,889	\$1,204,892	\$602,446	\$347,504	\$949,950	\$3,163,177
WA	Shire of Murray	\$588,422	\$863,105	\$1,176,844	\$588,422	\$339,415	\$927,837	\$3,556,208
WA	Shire of Nannup	\$343,617	\$265,512	\$687,234	\$343,617	\$198,206	\$541,823	\$1,838,186
WA	Shire of Narrogin	\$411,911	\$405,621	\$823,822	\$411,911	\$237,599	\$649,510	\$2,290,864
WA	Shire of Ngaanyatjarraku	\$452,936	\$347,959	\$905,872	\$452,936	\$261,263	\$714,199	\$2,420,966
WA	Shire of Northam	\$541,406	\$651,381	\$1,082,812	\$541,406	\$312,295	\$853,701	\$3,129,300
WA	Shire of Northampton	\$490,301	\$404,256	\$980,602	\$490,301	\$282,816	\$773,117	\$2,648,276
WA	Shire of Nungarin	\$230,826	\$160,429	\$461,652	\$230,826	\$133,145	\$363,971	\$1,216,878
WA	Shire of Peppermint Grove	\$49,642	\$78,623	\$99,284	\$49,642	-	\$49,642	\$277,191
WA	Shire of Perenjori	\$571,756	\$396,417	\$1,143,512	\$571,756	\$329,801	\$901,557	\$3,013,242
WA	Shire of Pingelly	\$267,597	\$208,549	\$535,194	\$267,597	\$154,355	\$421,952	\$1,433,292
WA	Shire of Plantagenet	\$603,014	\$540,357	\$1,206,028	\$603,014	\$347,832	\$950,846	\$3,300,245
WA	Shire of Quairading	\$393,347	\$288,492	\$786,694	\$393,347	\$226,891	\$620,238	\$2,088,771
WA	Shire of Ravensthorpe	\$513,120	\$383,035	\$1,026,240	\$513,120	\$295,979	\$809,099	\$2,731,494
WA	Shire of Sandstone	\$321,792	\$216,605	\$643,584	\$321,792	\$185,616	\$507,408	\$1,689,389
WA	Shire of Serpentine Jarrahdale	\$673,030	\$1,304,639	\$1,346,060	\$673,030	\$388,218	\$1,061,248	\$4,384,977
WA	Shire of Shark Bay	\$334,062	\$247,391	\$668,124	\$334,062	\$192,694	\$526,756	\$1,776,333
WA	Shire of Tammin	\$223,588	\$159,521	\$447,176	\$223,588	\$128,970	\$352,558	\$1,182,843

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Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 - Part A	Phase 4 - Part B	Part 4 - Total	Total - All Phases
WA	Shire of Three Springs	\$329,104	\$234,465	\$658,208	\$329,104	\$189,834	\$518,938	\$1,740,715
WA	Shire of Toodyay	\$398,695	\$382,983	\$797,390	\$398,695	\$229,976	\$628,671	\$2,207,739
WA	Shire of Trayning	\$328,913	\$228,528	\$657,826	\$328,913	\$189,724	\$518,637	\$1,733,904
WA	Shire of Upper Gascoyne	\$624,873	\$424,074	\$1,249,746	\$624,873	\$360,440	\$985,313	\$3,284,006
WA	Shire of Victoria Plains	\$381,412	\$278,301	\$762,824	\$381,412	\$220,007	\$601,419	\$2,023,956
WA	Shire of Wagin	\$348,962	\$279,590	\$697,924	\$348,962	\$201,289	\$550,251	\$1,876,727
WA	Shire of Wandering	\$182,690	\$132,939	\$365,380	\$182,690	\$105,379	\$288,069	\$969,078
WA	Shire of Waroona	\$289,346	\$303,617	\$578,692	\$289,346	\$166,901	\$456,247	\$1,627,902
WA	Shire of West Arthur	\$366,694	\$264,966	\$733,388	\$366,694	\$211,517	\$578,211	\$1,943,259
WA	Shire of Westonia	\$361,232	\$248,865	\$722,464	\$361,232	\$208,366	\$569,598	\$1,902,159
WA	Shire of Wickepin	\$363,886	\$261,359	\$727,772	\$363,886	\$209,897	\$573,783	\$1,926,800
WA	Shire of Williams	\$232,929	\$181,836	\$465,858	\$232,929	\$134,358	\$367,287	\$1,247,910
WA	Shire of Wiluna	\$579,699	\$404,446	\$1,159,398	\$579,699	\$334,383	\$914,082	\$3,057,625
WA	Shire of Wongan- Ballidu	\$544,750	\$397,024	\$1,089,500	\$544,750	\$314,224	\$858,974	\$2,890,248
WA	Shire of Woodanilling	\$233,504	\$166,973	\$467,008	\$233,504	\$134,690	\$368,194	\$1,235,679
WA	Shire of Wyalkatchem	\$320,734	\$226,756	\$641,468	\$320,734	\$185,006	\$505,740	\$1,694,698
WA	Shire of Wyndham East Kimberley	\$629,418	\$612,505	\$1,258,836	\$629,418	\$363,062	\$992,480	\$3,493,239
WA	Shire of Yalgoo	\$414,110	\$285,431	\$828,220	\$414,110	\$238,867	\$652,977	\$2,180,738

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Location	Funding recipient	Phase 1	Phase 2	Phase 3	Phase 4 - Part A	Phase 4 - Part B	Part 4 - Total	Total - All Phases
WA	Shire of Yilgarn	\$943,522	\$659,586	\$1,887,044	\$943,522	\$544,244	\$1,487,766	\$4,977,918
WA	Shire of York	\$433,684	\$383,098	\$867,368	\$433,684	\$250,158	\$683,842	\$2,367,992
WA	Town of Bassendean	\$175,777	\$533,121	\$351,554	\$175,777	-	\$175,777	\$1,236,229
WA	Town of Cambridge	\$281,804	\$946,691	\$563,608	\$281,804	-	\$281,804	\$2,073,907
WA	Town of Claremont	\$104,010	\$350,925	\$208,020	\$104,010	-	\$104,010	\$766,965
WA	Town of Cottesloe	\$103,767	\$286,071	\$207,534	\$103,767	-	\$103,767	\$701,139
WA	Town of East Fremantle	\$84,181	\$262,131	\$168,362	\$84,181	-	\$84,181	\$598,855
WA	Town of Mosman Park	\$92,018	\$300,845	\$184,036	\$92,018	-	\$92,018	\$668,917
WA	Town of Port Hedland	\$510,728	\$738,573	\$1,021,456	\$510,728	\$294,599	\$805,327	\$3,076,084
WA	Town of Victoria Park	\$274,425	\$1,154,564	\$548,850	\$274,425	-	\$274,425	\$2,252,264

Attachment B - Media coverage/press releases

Outlet	Date	Title	Summary
The Hon Darren Chester MP	24 May 2023	Local government voice needed on razor gang review	Cut to program will shift costs to councils
South West Voice	22 May 2023	Councils, ratepayers will pay the price over cuts to programs	Comments from Member for Hume, Angus Taylor concerns about cost shifting
The Hon Darren Chester MP	12 May 2023	Councils left behind by Labor	Councils' disappointed with decision to cease further rounds of funding
Gunnedah Times	11 May 2023	Missing funding guidelines makes planning difficult	Comments from Member for Parkes, Mark Coulton about frustration in planning projects
Australian Local Government Association	9 May 2023	Solid budget for local government: council funding tops \$3 billion	Will miss program given it was not extended

Infrastructure Ministers media

Media release	Date	Title	Summary
The Hon Kristy McBain MP	26 Aug 2023	Delivering local priorities in South Australia	 South Australian councils' share of Phase 4 funding Phase 1-3 projects completed
The Hon Catherine King MP	16 Aug 2023	Ballarat intersection made safer thanks to new roundabout	 Ballarat council's share of funding Projects completed
The Hon Catherine King MP	15 Aug 2023	Delivering the infrastructure Cairns needs to thrive	Cairns council's share of funding
The Hon Kristy McBain MP	28 Jul 2023	Council to benefit from LCRI Program	Toowomba council's share of funding
The Hon Kristy McBain MP	28 Jul 2023	Jobs, economic growth and liveability boosted in the Sunshine State	 Queensland councils' share of Phase 4 funding Phase 1-3 projects completed
The Hon Catherine King MP & The Hon Kristy McBain MP	3 Jul 2023	\$750 million for councils' local road and infrastructure priorities	 Phase 4 open for nomination Extended project construction timelines for Phases 1–3
The Hon Catherine King MP & The Hon Kristy McBain MP	3 May 2023	More funding for local road infrastructure priorities	Phase 4 funding allocations

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			• Extended project construction timelines for Phases 1–3
The Hon Catherine King MP & The Hon Kristy McBain MP	3 May 2023	Funding boost for local road infrastructure priorities in Eden- Monaro	 Phase 4 funding allocations Extended project construction timelines for Phases 1–3 Eden-Monaro councils' share of funding

Attachment C - Tabled Questions on Notice

Question	Hearing date	Portfolio	Senator	Topic	Answered date
No.		Question No.			
324	16 Jun 2023	SQ23-004011	Senator Janet	Local Roads and Community Infrastructure Program - Projects	10 Aug 2023
324	10 Juli 2025	3Q23-004011	Rice	Approved	10 Aug 2025
23	13 Feb 2023	SQ23-003169	Senator Bridget	Consultation with Local Governments	12 May 2023
25	13 Feb 2023	3023-003109	McKenzie	Consultation with Local Governments	12 IVIdy 2025
26	13 Feb 2023	5022 002174	Senator Bridget	Clarification of proce release of funding for local reads	4 May 2022
26	15 ren 2023	SQ23-003174	McKenzie	Clarification of press release of funding for local roads	4 May 2023

Attachment D - Hansard

Proof Committee Hansard WEDNESDAY, 26 JULY 2023

HOUSE OF REPRESENTATIVES STANDING COMMITTEE ON REGIONAL DEVELOPMENT, INFRASTRUCTURE AND TRANSPORT | Inquiry into the implications of severe weather events on the national regional, rural and remote road network

- West Australian Local Government Association gave evidence that:
 - the Local Roads and Community Infrastructure Program has been incredibly valuable to local governments in WA because it's been untied and local governments have the capacity to use those funds appropriately as they see fit.
 - it supports the call for LRCI to be made a permanent feature of local government and federal government relations.

HOUSE OF REPRESENTATIVES Thursday, 10 August 2023

Privileges and Members' Interests | Matters of Public Importance Infrastructure: Regional Australia

- The Hon Darren Chester MP, Member for Gippsland stated:
 - This lack of support for regional Australians is reflected very obviously in the programs that have gone missing under this government. The minister is out there opening projects, taking credit, putting out press releases and saying how wonderful the local roads community infrastructure program is—she loved it so much, she abolished it.
- Ms Lisa Chesters MP, Member for Bendigo stated:
 - O Another point that those opposite raised that I want to touch on: the Local Roads and Community Infrastructure Program was put forward by the previous government as a COVID recovery measure. In the first instance, it was for a year. I remember writing to the minister of the day, who's probably going to make a contribution, and saying, 'This should be extended because recovery from COVID will take a few years.' It was funded in the budget papers for four years, and it ended. It ended on their watch, not on our watch. We made an election commitment to an extra year of funding for local roads, and that's what we've done. That is the history of that.
- The Hon Michael McCormack MP, Member for Riverina stated:
 - They need to fight for the Stronger Communities Program, which has been abolished.
 They need to fight for the Local Roads and Community Infrastructure program, which has been abolished.
- Dr Anne Webster MP, Member for Mallee stated:
 - In their first budget, this federal Labor government has cut more than \$10 billion in regional programs, highlighted by the axing of the highly successful Building Better Regions Fund and the Local Roads and Community Infrastructure funding. I have had councils nearly weep on my shoulder about the cutting of that fund because it was the only way they could build the projects that are so important to their communities.

Rural and Regional Affairs and Transport

Lead/Support contact: Anita Langford / \$22(1)(a)(ii)

SB23-000813

SUBJECT: Infrastructure Investment Program – Budget Overview

Talking Points

- The Australian Government remains committed to a 10-year, \$120 billion pipeline to ensure a rolling program of sustainable land transport infrastructure investment.
- The focus of the 2023-24 Budget was reform of the Infrastructure Investment Program (IIP), to lay a firm foundation on which to build a more sustainable and credible pipeline of investment in resilient, national-building infrastructure.
- The Australian Government has undertaken an independent strategic review of the IIP (the Review) to ensure the pipeline is fit for purpose and focused on Australian Government priorities.
- Outcomes of the Review do not remove overall funding from the pipeline.
- The Australian Government is working closely with jurisdictions to develop a shared vision for land transport infrastructure investment and credible and sustainable infrastructure pipeline with a focus on nationally significant projects.
- The Review was completed on 14 August 2023. The Minister has the report and we understand she is working closely with each state and territory Governments to bring forward proposed outcomes.
- Outcomes of the Review are expected to be included in the upcoming 2023-24 Mid-Year Economic and Fiscal Outlook (MYEFO).

Key Issues

- The Australian Government is maintaining the \$120 billion rolling 10-year pipeline. The Review is not removing any funding from the pipeline.
- No new projects or cost pressures were funded at the 2023-24 Budget. However, jurisdictional partners were advised that specific changes to projects following the completion of the Review will be considered as part of the upcoming 2023–24 MYEFO, along with longer-term reforms as part of the 2024–25 Federal Budget and beyond.
- The Australian Government will continue working with jurisdictional partners to deliver election commitments, address market capacity and smooth the pipeline.
- The focus of the 2023-24 Budget was reform of the IIP, and to lay the foundations to build a more sustainable and credible pipeline of investment in resilient, national-building infrastructure.
- As part of the 2023-24 Budget the Australia Government announced funding of \$1.8 billion over 10 years for infrastructure priorities to support productivity and jobs (measure titled: Building a Better Future Through Considered Infrastructure Investment).

Contact: Anita Langford / S22(1)(a)(ii) Cleared by First Assistant Secretary: Andrew Bourne

Phone: 6274 (a)(ii) / 6274 (a)(iii) Version Number: 01 Date: 25/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Anita Langford / \$22(1)(a)(ii)

SB23-000813

- This measure included:
 - \$1.1 billion in 2032–33 to continue existing road maintenance and safety subprograms;
 - \$361.9 million over 8 years from 2023–24 for infrastructure projects in New South Wales, including safety upgrades on the Bells Line of Road and Nowra Bypass planning;
 - \$200.0 million over two years from 2023–24 for the Major Projects Business Case
 Fund to support the planning of land transport infrastructure projects;
 - \$60.0 million over 3 years from 2023–24 to continue supplementary local road funding in South Australia (included in the infrastructure pipeline, but not the IIP);
 and
 - \$3.0 million in 2023–24 to undertake a feasibility study for an intermodal terminal in Parkes, New South Wales to support the Inland Rail program, with funding to be redirected from existing National Intermodal Corporation equity (included in infrastructure pipeline, but not IIP).
- As part of the 2023-24 Budget, the Australian Government committed \$83.7 billion towards major infrastructure projects across Australia over the 10 years from 2023-24, under the IIP.
- The IIP also provides \$8.1 billion over the 10 years from 2023-24 for smaller projects through programs such as Roads to Recovery, Black Spots, Bridges Renewal and the Heavy Vehicle Safety and Productivity Program.
- Attachment A provides a breakdown of the movement from the 2022-23 October Budget to the 2023-24 Budget and profiles over the ten-years (2023-24 to 2032-33) at the total and state / territory level.

Attachments

Attachment A: Movement of Funds Breakdown – IIP

Contact: Anita Langford / S22(1)(a)(ii) Cleared by First Assistant Secretary: Andrew Bourne

Phone: 6274 (a)(ii) / 6274 (a)(iii) Version Number: 01 Date: 25/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Anita Langford / S22(1)(a)(ii)

SB23-000813

Attachment A

IIP Summary – Net changes:2022-23 October Budget to the 2023-24 Budget (\$b)

Period	Investment: October Budget 2022 (\$b)
2022-23	12.4
Forward Estimates (2022-23 to 2025-26)	55.1
10 Year Investment (2022-23 to 2031-32)	92.9

Period	Investment: May 2023 Budget (\$b)	Net change: May 2023 Budget vs October Budget 2022 (\$b)		
2023-24	14.4	N/A		
Forward Estimates (2023-24 to 2026-27)	55.8	0.7		
10 Year Investment (2023-24 to 2032-33)	91.9	-1.0		

IIP by financial years – Summary (2022-23 to 2032-33)

	Forecasts^ (\$m)							
2022-23 Actual	2022-23 Underspend	2023-24 Paid to date*	2023-24	2024-25	2025-26 2026-27		2027-28 to 2032- 33	Total 10 Year
9,457.2	1,173.0	565.8	14,356.1	14,909.6	13,916.1	12,573.8	36,146.8	91,902.4

2022-23 funding allocation was \$10,630.1m. 2023-24 payments as at 31 August 2023. ^ Forecasts as at 2023-24 Budget.

State Breakdowns – as at 2023-24 Budget

<u>Period</u>	<u>NSW</u>	<u>VIC</u>	QLD	<u>WA</u>	<u>SA</u>	TAS	<u>NT</u>	<u>ACT</u>
Budget Year (\$b) 2023-24	3.6	2.7	2.7	2.7	1.2	0.6	0.4	0.1
Forward Estimates (\$b) (2023-24 to 2026-27)	15.5	13.4	11.0	6.5	4.7	1.5	1.4	0.5
10 Year Investment (\$b) (2023-24 to 2032-33)	21.0	17.5	18.6	8.1	7.4	2.4	2.4	0.6
Change in 10-year profile from October 2022-23 Budget	-2.0	-1.8	-2.0	-1.5	-0.8	-0.4	-0.3	<0.1

Contact: Anita Langford / S22(1)(a)(ii) Cleared by First Assistant Secretary: Andrew Bourne

Phone: 6274 (a)(ii) / 6274 (20)(ii) Version Number: 01 Date: 25/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Anita Langford / \$22(1)(a)(ii)

SB23-000814

SUBJECT: Infrastructure Investment Program Delivery

Talking Points

- The Infrastructure Investment Program (IIP) comprises \$92 billion of the \$120 billion rolling 10-year pipeline.
- Project delivery under the IIP has been impacted by broader construction sector challenges as a result of global and domestic factors including skills shortages, extreme weather events and cost increases from global inflation pressures.
- Expenditure for the IIP in 2022-23 amounted to \$9.5 billion, which was the highest amount of spend ever recorded for a financial year.

Key Issues

- The IIP is the largest component of the \$120 billion 10-year infrastructure pipeline announced in the 2023-24 Budget.
 - The pipeline also includes:
 - Local Roads and Community Infrastructure Program
 - Financial Assistance Grants (Local Roads component)
 - Supplementary Local Roads funding for South Australia
 - Equity investments in transport infrastructure
- The majority of 2022-23 expenditure related to Road Investment (\$5.7 billion) and Rail Investment (\$2.4 billion).
- The underspend for the IIP in 2022-23 was \$1.2 billion, with this largely reflecting delays in delivery against expected project milestones due to industry and market capacity constraints. Profiles for programs and projects under the IIP are being reviewed and are expected to be adjusted as part of the 2023-24 Mid-Year Economic and Fiscal Outlook process.
- IIP payments to 31 August 2023 amounted to \$565.8 million for the current financial year (2023-24), against a total IIP allocation of \$14.4 billion.
- Attachment A provides a summary of IIP expenditure over the 2016-17 to 2022-23 period and a breakdown of major projects as at August 2023.

Attachments

Attachment A: IIP Expenditure Summary and Breakdown of Major Projects

Contact: Anita Langford / S22(1)(a)(ii) Cleared by First Assistant Secretary: Andrew Bourne

Phone: (02) $6274 \frac{\$22(1)}{(a)(ii)} / 6274 \frac{\$22(1)}{(a)(ii)}$ Version Number: 01 Date: 25/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Anita Langford / \$22(1)(a)(ii)

SB23-000814

Attachment A

IIP Expenditure: 2016-17 to 2022-23

FINAL BUDGET OUTCOME (\$m)								
2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23		
6,190.8	6,138.2	5,750.2	5,027.7	8,828.9	7,695.9	9.457.2		

State Breakdown of Major Projects by status

Project Status	<u>NSW</u>	<u>VIC</u>	QLD	<u>WA</u>	<u>SA</u>	TAS	<u>ACT</u>	<u>NT</u>	<u>NAT</u>	<u>Total</u>
In Planning	101	67	107	37	17	23	7	6	1	366
Underway/Under Construction	50	68	94	59	28	22	6	21	2	350
Completed	14	35	28	11	18	5	2	9	0	122
TOTAL	165	170	229	107	63	50	15	36	3	838

- In Planning: Projects which may or may not be approved for construction that are undertaking a detailed analysis of requirements, such as a detailed business case and/or collecting information from stakeholders.
- **Under Construction / Underway:** Projects which are approved and have physical works underway, or have commenced in the case of projects without construction works (e.g. funding business case development).
- Completed: Projects where construction is completed and the project is open and being used.

Data as at 31 August 2023 and count is indicative only and excludes cancelled and not currently proceeding projects.

Contact: Anita Langford / \$22(1)(a)(ii) Cleared by First Assistant Secretary: Andrew Bourne

Phone: (02) 6274 $\frac{$22(1)}{(a)(ii)}$ / 6274 $\frac{$22(1)}{(a)(ii)}$ Version Number: 01 Date: 25/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Anita Langford / \$22(1)(a)(ii)

SB23-000815

SUBJECT: Infrastructure Investment Framework

Talking Points

- The Australian Government is committed to a 10-year, \$120 billion pipeline, providing a rolling program of sustainable investment.
- The Australian Government is repositioning the Infrastructure Investment Program (IIP) within that pipeline to make it sustainable, aligned with market capacity and comprised of nationally significant projects.
- The focus of the 2023-24 Budget was reform of the IIP, laying a pathway for a more sustainable and credible pipeline of investment.
- Reforms to the IIP will be informed by the findings of the Independent Strategic Review (the Review) of the IIP and by the Independent Review of the National Partnership Agreement on Land Transport Infrastructure Projects 2019–2024 (NPA Review).
- The Minister has received the reports of both reviews.
- The Minister will consult closely with state and territory colleagues to determine how to implement reforms that best serve the interests of the Australian public without contributing to inflation and cost of living pressures.
- The draft Infrastructure Policy Statement (IPS) sets out the Australian Government's land transport infrastructure investment objectives under three broad strategic themes of productivity, sustainability and liveability.
- The timing of the publication of the Final IPS is a matter for the Australian Government.

Key Issues

- In the 2023-24 Budget the Government confirmed a new approach to the Infrastructure Investment Program, moving towards a more sustainable, credible, nation-building Infrastructure Investment Pipeline.
- The IIP reforms are intended to improve governance, transparency and merit-based decision making in land transport infrastructure investment.
- The Australian Government has been working closely with Infrastructure Australia and the states and territories on the forward reform program.

Contact: Anita Langford / S22(1)(a)(ii) Cleared by First Assistant Secretary: Andrew Bourne

Phone: (02) 6274 $\frac{$22(1)}{(a)(ii)}$ / 6274 $\frac{$22(1)}{(a)(ii)}$ Version Number: 01 Date: 25/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Anita Langford / S22(1)(a)(ii)

SB23-000815

Independent Strategic Review of the Infrastructure Investment Program (IIP Review) (SB23-000821 refers)

- The IIP Review was tasked with:
 - assessing projects funded under the IIP and making recommendations on the merits of projects continuing;
 - making recommendations for transitioning the IIP to a sustainable 10-year rolling pipeline that targets appropriately costed, nationally significant infrastructure projects; and
 - making recommendations on Infrastructure Investment Program sub-programs such as the Roads to Recovery program including whether the Australian Government could deliver them more effectively.

NPA Review

• The NPA Review was a requirement of the current National Partnership Agreement on Land Transport Infrastructure Projects (NPA).

New Federation Funding Agreement Schedule 2024-2029

- The findings from the IIP Review and NPA Review will inform the development of the new Federation Funding Agreement Schedule (FFAS), which is a negotiated outcome with the States and Territories.
- It is anticipated that the FFAS will be in place from July 2024, following the expiry of the NPA in June 2024.

Infrastructure Policy Statement

- The IPS forms part of the suite of reforms to improve governance, transparency and merit-based decision making in land transport infrastructure investment.
- The IPS will establish the vision for future Government infrastructure investments.
- The Draft IPS helped inform the IIP Review by providing guidance to support assessment of project alignment with Government Priorities.

Contact: Anita Langford / S22(1)(a)(ii) Cleared by First Assistant Secretary: Andrew Bourne

Phone: (02) 6274 (a)(ii) / 6274 (a)(iii) Version Number: 01 Date: 25/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Anita Langford / \$22(1)(a)(ii)

SB23-000815

Background

- On 1 May 2023, the Minister for Infrastructure, Transport, Regional Development and Local Government announced that an Independent Strategic Review (the IIP Review) of the Infrastructure Investment Program will be undertaken.
- The Review commenced on 15 May 2023 with the official engagement of the reviewers. The reviewers submitted their final report on 14 August 2023.
- The Review was undertaken by Ms Clare Gardiner-Barnes, Mr Reece Waldock AM and Mr Mike Mrdak AO, all of whom have extensive expertise in land transport infrastructure.

Contact: Anita Langford / S22(1)(a)(ii) Cleared by First Assistant Secretary: Andrew Bourne

Phone: (02) 6274 (a)(ii) / 6274 (s22(1) (a)(iii) Version Number: 01 Date: 25/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: s22(1)(a)(ii) s22(1)(a)(ii) s22(1)(a)(ii)

SB23-000816

SUBJECT: QLD Infrastructure Investment (Road and Rail)

Supplementary Budget Estimates

Expenditure/Forecast for the Infrastructure Investment Program (IIP)

Period	Investment: October Budget 2022 (\$b)	Period	Investment: May 2023 Budget (\$b)	Net change: May 2023 Budget vs October Budget 2022 (\$b)
2022-23	2.3	2023-24	2.7	NA
Forward Estimates (2022-23 to 2025-26)	10.7	Forward Estimates (2023-24 to 2026-27)	11.0	0.3
10 Year Investment (2022-23 to 2031-32)	20.6	10 Year Investment (2023-24 to 2032-33)	18.6	-2.0

	Payments (\$m)	1	Previous Year^ (\$m)	Current Year^ (\$m)	Forecasts^ (\$m)				
2022- 23 Actual*	2022-23 Underspend	2023- 24 Paid to Date*	2022-23	2023- 24	2024- 25				Total 10 year
2,138.2	209.0	107.1	2,347.2	2,655.9	2,816.1	2,780.4	2,737.3	7,591.3	18,581.0

^{*} Payments and Actuals as at 31 August 2023

Key Issues

- The Australian Government remains committed to a 10-year, \$120 billion pipeline to ensure a rolling program of sustainable investment.
- The focus of the 2023-24 Budget was reform of the IIP, and to lay firm foundations to build a more sustainable and credible pipeline of investment in resilient, nationally significant infrastructure.
- The Independent Strategic Review (the Review) was completed and provided to the Minister on 14 August 2023. We understand the Minister and her Office is working closely with the Queensland Government to determine how to proceed having regard to the recommendations of the Review.

Contact: \$22(1)(a)(ii) Cleared by First Assistant Secretary: Andrew Bourne

[^] Current Year and Forecasts as at 2023-24 Budget

Rural and Regional Affairs and Transport

Lead/Support contact: \$22(1)(a)(ii) \$22(1)(a)(ii) \$22(1)(a)(ii)

SB23-000816

- In the meantime, we have been working with the Queensland Government to progress the Australian Government's 2022 election commitments and projects that are currently underway.
- We stand ready to implement any outcomes of the Review at the upcoming 2023-24 MYEFO.
- As at the May 2023-24 Budget, \$18.6 billion was allocated to Queensland over the next 10 years.

IIP Review – Queensland

- No new projects or cost pressures were funded at the 2023-24 Budget; however, the
 Queensland Government was advised that specific changes to projects following the
 completion of the Review will be considered as part of the upcoming 2023–24 MYEFO.
- We understand that the Queensland Government participated positively in the Review.
- The Australian Government will continue working with Queensland to deliver election commitments and projects underway, address market capacity and smooth the pipeline.

Brisbane 2032

- The Australian Government is working closely with the Queensland Government to
 ensure there is support for both the immediate infrastructure needs and the longerterm strategic priorities. This may range from supporting infrastructure rehabilitation
 following recent weather events through to the major infrastructure required to deliver
 a successful 2032 Olympic Games.
- Many of the projects needed to support the Brisbane 2032 Games are already being funded, planned and delivered in the current Infrastructure Investment Pipeline in order to support SEQ growth including the M1 Pacific Motorway Upgrade program, Coomera Connector Stage 1, Brisbane Metro, Gold Coast Light Rail Stage 3 and various Bruce Highway projects between Brisbane and Sunshine Coast.

Background

- In 2022, over 35 projects reached completion in Queensland, including the following key Australian Government funded projects:
 - o \$327.5 million Bruce Highway Haughton River Floodplain Upgrade (June 2022)
 - \$115.6 million Bruce Highway Mackay Northern Access Upgrade (September 2022)
 - \$82.4 million Bruce Highway Saltwater Creek Upgrade (December 2022).
- A number of Australian Government funded projects in Queensland are expected to reach completion during 2023, including:
 - \$428 million Bruce Highway Cairns Southern Access Stage 3 Edmonton to Gordonvale (September)

Contact: \$22(1)(a)(ii) Cleared by First Assistant Secretary: Andrew Bourne

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2023 - 2024 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: s22(1)(a)(ii) s22(1)(a)(ii) s22(1)(a)(iii)

SB23-000816

- \$224 million Bruce Highway Townsville Ring Road Stage 5 (October)
- \$241.0 million Bruce Highway Maroochydore Road and Mons Road Interchanges
 Upgrade (June)
- \$130.6 million Bruce Highway Deception Bay Road Interchange Upgrade (September).
- On 13 December 2022, Minister King announced that the Australian and Queensland Governments had reached an agreement to provide funding of \$280m, including \$80m of Australian Government funding, for the Rockhampton Ring Road early works package. This request was agreed in the May 2023-24 Budget.
- On 13 December 2022, the Queensland Minister for Transport and Main Roads, the Hon Mark Bailey MP, formally wrote agreeing to the October Budget NPA Schedule and included a request to re-accelerate \$36m in funding for the Mooloolah River Interchange for early works packages. This request was agreed in the May 2023-24 Budget.

Contact: \$22(1)(a)(ii) Cleared by First Assistant Secretary: Andrew Bourne

Rural and Regional Affairs and Transport

Lead/Support contact: \$22(1)(a)(ii) \$22(1)(a)(ii)

SB23-000817

SUBJECT: WA Infrastructure Investment (Road and Rail)

Supplementary Budget Estimates

Expenditure/Forecast for the Infrastructure Investment Program (IIP)

Period	Investment: October Budget 2022 (\$b)	Period	Investment: May 2023 Budget (\$b)	Net change: May 2023 Budget vs October Budget 2022 (\$b)
2022-23	2.2	2023-24	2.7	NA
Forward Estimates (2022-23 to 2025-26)	7.5	Forward Estimates (2023-24 to 2026-27)	6.5	-1.0
10 Year Investment (2022-23 to 2031-32)	9.7	10 Year Investment (2023-24 to 2032-33)	8.1	-1.5

	Payments (\$m)		Previous Year^ (\$m)	Current Year^ (\$m)	ar^ Forecasts^ (\$m)				
2022- 23 Actual*	2022-23 Underspend	2023- 24 Paid to Date*	2022-23	2023- 24	2024- 25	2025- 26	2026- 27	2027- 28 to 2032- 33	Total 10 Year
1,681.1	37.9	80.0	1,718.9	2,691.1	1,889.9	1,111.5	830.4	1,624.1	8,147.0

^{*} Payments and Actuals as at 31 August 2023

Key Issues

- The Australian Government remains committed to a 10-year, \$120 billion pipeline to ensure a rolling program of sustainable investment.
- The focus of the 2023-24 Budget was reform of the IIP, and to lay firm foundations to build a more sustainable and credible pipeline of investment in resilient, nationally significant infrastructure.
- The Independent Strategic Review (the Review) was completed and provided to the Minister on 14 August 2023. We understand the Minister and her Office is working closely with the Western Australia Government to determine how to proceed having regard to the recommendations of the Review.

Contact: \$22(1)(a)(ii) Cleared by First Assistant Secretary: Andrew Bourne

[^] Current Year and Forecasts as at 2023-24 Budget

Rural and Regional Affairs and Transport

Lead/Support contact: \$22(1)(a)(ii) \$22(1)(a)(ii)

SB23-000817

- In the meantime, we have been working with the Western Australia Government to progress the Australian Government's 2022 election commitments and projects that are currently underway, including:
 - Construction commencing on a 20-kilometre section of the Tanami Road Upgrade in May 2023
 - The Bunbury Outer Ring Road (stages 2 and 3) project reaching the 51 per cent completion in July 2023
 - The METRONET: Morley-Ellenbrook Line project reaching the 58 per cent completion mark in July 2023
- We stand ready to implement any outcomes of the Review at the upcoming 2023-24 MYEFO.
- As at the 2023-24 Budget, \$8.1 billion was allocated to Western Australia over the next 10 years.

IIP Review - Western Australia

- No new projects or cost pressures were funded at the 2023-24 Budget; however, the Western Australia Government was advised that specific changes to projects following the completion of the Review will be considered as part of the upcoming 2023–24 MYEFO.
- We understand that the Western Australia Government participated positively in the Review.
- The Australian Government will continue working with Western Australia to deliver election commitments and projects underway, address market capacity and smooth the pipeline.

Background

- In 2022, over 5 Australian Government funded projects reached completion in Western Australia, including:
 - \$41.6 million Port Augusta to Perth (WA) Coolgardie-Esperance Highway Emu Rocks (July)
 - \$15.6 million METRONET: Bellevue Depot Relocation (August)
 - \$11.2 million Exmouth Roads Package Minilya-Exmouth Road Widening (November)
- A number of Australian Government funded projects in Western Australia have reached or are expected to reach completion during 2023, including:
 - \$64 million Lakelands Station, Lakelands (June)
 - \$116 million Mitchell Freeway Extension Hester Avenue to Romeo Road (July)
 - \$32.4 million Port Augusta to Perth (WA) Great Eastern Highway Walgoolan Southern Cross and Coates Gully (December)

Contact: \$22(1)(a)(ii) Cleared by First Assistant Secretary: Andrew Bourne

Rural and Regional Affairs and Transport

Lead/Support contact: \$22(1)(a)(ii) \$22(1)(a)(ii)

SB23-000818

SUBJECT: NT Infrastructure Investment (Road and Rail)

Supplementary Budget Estimates

Expenditure/Forecast for the Infrastructure Investment Program (IIP)

Period	Investment: October Budget 2022 (\$b)	Period	Investment: May 2023 Budget (\$b)	Net change: May 2023 Budget vs October Budget 2022 (\$b)
2022-23	0.3	2023-24	0.4	NA
Forward Estimates (2022-23 to 2025-26)	1.5	Forward Estimates (2023-24 to 2026-27)	1.4	0.0
10 Year Investment (2022-23 to 2031-32)	2.6	10 Year Investment (2023-24 to 2032-33)	2.4	-0.3

	Payments (\$m)	ı	Previous Year^ (\$m)	Current Year^ (\$m)	Forecasts^ (\$m)				
2022- 23 Actual*	2022-23 Underspend	2023- 24 Paid to Date*	2022-23	2023- 24	2024- 25				
263.9	49.2	0.3	313.1	418.7	390.6	335.9	298.1	910.6	2,354.0

^{*} Payments and Actuals as at 31 August 2023

Key Issues

- The Australian Government remains committed to a 10-year, \$120 billion pipeline to ensure a rolling program of sustainable investment.
- The focus of the 2023-24 Budget was reform of the IIP, and to lay firm foundations to build a more sustainable and credible pipeline of investment in resilient, nationally significant infrastructure.
- The Independent Strategic Review (the Review) was completed and provided to the Minister on 14 August 2023. We understand the Minister and her Office is working closely with the Northern Territory Government to determine how to proceed having regard to the recommendations of the Review.

Contact: s22(1)(a)(ii) Cleared by First Assistant Secretary: Andrew Bourne

[^] Current Year and Forecasts as at 2023-24 Budget

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2023 - 2024 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: \$22(1)(a)(ii) \$22(1)(a)(ii)

SB23-000818

- In the meantime, we have been working with Northern Territory Government to progress the Australian Government's 2022 election commitments and projects that are currently underway, including:
 - Commencing construction on the \$332m Northern Territory Strategic Roads Package, with the first tranche of works commencing on Santa Teresa Road in August.
- We stand ready to implement any outcomes of the Review at the upcoming 2023-24 MYEFO.
- As at the May 2023 Budget, \$2.2 billion was allocated to the Northern Territory over the next 10 years.

IIP Review – Northern Territory

- No new projects or cost pressures were funded at the 2023-24 Budget; however, the Northern Territory Government were advised that specific changes to projects following the completion of the Review will be considered as part of the upcoming 2023–24 MYEFO.
- We understand that the Northern Territory Government participated positively in the Review.
- The Australian Government will continue working with the Northern Territory to deliver election commitments and projects underway, address market capacity and smooth the pipeline.

Background

- In 2022, over 9 projects reached completion in the Northern Territory, including the following key Australian Government funded projects:
 - o \$62.3 million Arnhem Highway Adelaide River Floodplain Upgrade (April)
 - \$20.7 million Outback Way Plenty Highway Progressive Sealing (March)
 - \$17.9 million Stuart Highway Safety Improvements (March)
- A number of Australian Government funded projects in the Northern Territory are expected to reach completion during 2023, including:
 - \$25 million Alice Springs to Darwin Corridor Arnhem Highway Upgrade at Beatrice Hill (December)
 - \$20 million Alice Springs to Darwin Corridor Roper Highway Upgrade (Stage 2) (December)
 - \$15 million Mango Industry Roads Upgrades, Litchfield (November)

Contact: \$22(1)(a)(ii) Cleared by First Assistant Secretary: Andrew Bourne

Rural and Regional Affairs and Transport

Lead/Support contact: s22(1)(a)(ii)

SB23-000819

SUBJECT: NSW Infrastructure Investment (Road and Rail)

Budget 2023-24

Expenditure/Forecast for the Infrastructure Investment Program (IIP)

Period	Investment: 2022- 23 October Budget (\$b)	Period	Investment: 2023-24 Budget (\$b)	Net change: 2022-23 October Budget vs 2023-24 Budget (\$b)
2022-23	3.0	2023-24	3.6	NA
Forward Estimates (2022-23 to 2025-26)	Forward Estimates (2023-24 to 2026-27)		15.5	0.7
10 Year Investment (2022-23 to 2031-32)	23.0	10 Year Investment (2023-24 to 2032-33)	21.0	-2.0

	2022							
2022- 23 Under - spend	2023- 24 Paid to Date *	2022-23	2023- 24	2024- 25	2025- 26	2026- 27	2027- 28 to 2032- 33	Total 10 Year
207.5	45.3	2,484.9	3,590.2	4,629.	3,838.	3,470.	5,467.	20,996. 0
s	23 Jnder - pend	23 Paid to Date pend *	23 Paid Jnder to 2022-23 pend *	23 Paid 2023- Jnder to 2022-23 24 pend *	23 Paid Paid to 2022-23 24 25 Pand * 2024-25	23 Paid to 2022-23 24 25 26 207.5 45.3 2.484.9 3.590.2 4,629. 3,838.	23 Paid to 2022-23 24 25 26 27 207.5 45.3 2.484.9 3.590.2 4,629. 3,838. 3,470.	23 Junder to Date pend * 2022-23 24 2024- 25 26 27 2032- 33 207.5 45.3 2.484.9 3.590.2 4,629. 3,838. 3,470. 5,467.

^{*} Payments as at 31 August 2023

Contact: s22(1)(a)(ii) Cleared by First Assistant Secretary: Andrew Bourne

[^] Current Year and Forecasts as at 2023-24 Budget

SB23-000819

2023 - 2024 Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: \$22(1)(a)(ii)

Key Issues

- The Australian Government remains committed to a 10-year, \$120 billion pipeline to ensure a rolling program of sustainable investment.
- The focus of the 2023-24 Budget was reform of the IIP, and to lay firm foundations to build a more sustainable and credible pipeline of investment in resilient, nationally significant infrastructure.
- The Independent Strategic Review (the Review) was completed and provided to the Minister on 14 August 2023. We understand the Minister and her Office is working closely with the NSW Government to determine how to proceed having regard to the recommendations of the Review.
- In the meantime, we have been working with the NSW Government to progress the Australian Government's 2022 election commitments and projects that are currently underway, including:
 - Sydney Metro Western Sydney Airport commencement of tunnelling with all four Tunnel Boring machines deployed
 - M12 Motorway commencement of construction of the first two of 18 bridges on the M12 Motorway and of the eastern section which will connect the M12 Motorway to the M7 Motorway
 - M1 Pacific Motorway Extension to Raymond Terrace commencement of geotechnical drilling, establishing site access and fencing
 - Newcastle Inner City Bypass, Rankin Park to Jesmond commencement of Bridge 1 construction at Southern Interchange
- We stand ready to implement any outcomes of the Review at the upcoming 2023-24 MYEFO.
- As at the 2023-24 Budget, \$21 billion was allocated to NSW over the next 10 years.

IIP Review - New South Wales

- No new projects or cost pressures were funded at the 2023-24 Budget; however, the NSW Government was advised that specific changes to projects following the completion of the Review will be considered as part of the upcoming 2023–24 MYEFO, as well as longer-term reforms as part of the 2024–25 Federal Budget and beyond.
- We understand that the NSW Government participated positively in the Review.
- The Australian Government will continue working with NSW to deliver election commitments and projects underway, address market capacity and smooth the pipeline.

Contact: \$22(1)(a)(ii) Cleared by First Assistant Secretary: Andrew Bourne

Rural and Regional Affairs and Transport

Lead/Support contact: \$22(1)(a)(ii)

SB23-000819

Background

- In 2022, five Australian Government funded projects reached completion in NSW:
 - \$7.6 million Caddens Road Upgrade, Claremont Meadows Penrith City Council (Local Roads Package) (January)
 - \$1.4 million The Hatch Road upgrade, The Hatch (February)
 - \$2.2 million Heathcote Road Walder Road Bardia Parade Intersection upgrade -Liverpool City Council (March)
 - \$1.4 million Governor Macquarie Drive Upgrade Newbridge Road to Alfred Road -Liverpool City Council (Local Roads Package) (March)
 - \$5.2 million Murrabrine Bridge Upgrade, Cobargo (November)
- A number of Australian Government funded projects in NSW have reached or are expected to reach completion during 2023, including:
 - \$17 million Cessnock Road Testers Hollow (February)
 - \$1.9 million Tenterfield to Newcastle Sunnyside Platform Road upgrade (February)
 - \$5.2 million Tingha Bundarra Road and Gwydir Highway Intersection (March)
 - \$34 million Commuter Car Park at Emu Plains (June)
 - \$60 million Newell Highway Upgrade Overtaking Lanes (November)

Contact: \$22(1)(a)(ii) Cleared by First Assistant Secretary: Andrew Bourne

Rural and Regional Affairs and Transport

Lead/Support contact: s22(1)(a)(ii)

SB23-000820

SUBJECT: ACT Infrastructure Investment (Road and Rail)

Budget 2023-24

Expenditure/Forecast for the Infrastructure Investment Program (IIP)

Period	Investment: 2022-23 October Budget (\$b)	Period	Investment: 2023-24 Budget (\$b)	Net change: 2022-23 October Budget vs 2023-24 Budget (\$b)	
2022-23	0.1	2023-24	0.1	NA	
Forward Estimates (2022-23 to 2025-26)	0.5	Forward Estimates (2023-24 to 2026- 27)	0.5	0.0	
10 Year Investment (2022-23 to 2031-32)	0.6	10 Year Investment (2023-24 to 2032- 33)	0.6	0.0	

Payments (\$m)			Previou s Year^ (\$m)	Curren t Year^ (\$m)	Forecasts^ (\$m)				
2022- 23 Actual *	2022-23 Underspen d	2023- 24 Paid to Date *	2022-23	2023- 24	2024 -25	2025 -26	2026 -27	2027 -28 to 2032 -33	Tota I 10 year
54.8	7.8	2.1	62.7	146.5	130.5	113.8	93.5	84.6	568.9

^{*}Payments and Actuals as at 31 August 2023

Contact: s22(1)(a)(ii) Cleared by First Assistant Secretary: Andrew Bourne

[^]Current Year and Forecasts as at 2023-24 Budget

Rural and Regional Affairs and Transport

Lead/Support contact: \$22(1)(a)(ii)

SB23-000820

Key Issues

- The Australian Government remains committed to a 10-year, \$120 billion pipeline to ensure a rolling program of sustainable investment.
- The focus of the 2023-24 Budget was reform of the IIP, and to lay firm foundations to build a more sustainable and credible pipeline of investment in resilient, nationally significant infrastructure.
- The Independent Strategic Review (the Review) was completed and provided to the Minister on 14 August 2023. We understand the Minister and her Office is working closely with the ACT Government to determine how to proceed having regard to the recommendations of the Review.
- We stand ready to implement any outcomes of the Review at the upcoming 2023-24 MYEFO.
- As at the 2023-24 Budget, \$0.6 billion was allocated to the ACT over the next 10 years.

IIP Review – Australian Capital Territory

- No new projects or cost pressures were funded at the 2023-24 Budget; however, the ACT Government were advised that specific changes to projects following the completion of the Review will be considered as part of the upcoming 2023-24 MYEFO.
- We understand that the ACT Government participated positively in the Review.
- The Australian Government will continue working with the ACT to deliver projects underway, address market capacity and smooth the pipeline.

Background

- In 2022, two Australian Government funded projects reached completion in the ACT, including:
 - \$1 million Monaro Highway Upgrade Planning (February)
 - \$2 million Pialligo Avenue Duplication Planning (May)
- One Australian Government funded project in ACT is expected to reach completion in 2023:
 - \$2.5 million Beltana Road Improvements (December)

Contact: s22(1)(a)(ii) Cleared by First Assistant Secretary: Andrew Bourne

Phone: (02) 6274 (a)(ii) Version Number: 01 **Date:** 18/10/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Robyn Legg / Andrew Bourne

SB23-000821

SUBJECT: Infrastructure Investment Program (IIP) Review

Talking Points

- On 1 May 2023, the Hon Catherine King, Minister for Infrastructure, Transport, Regional Development and Local Government announced an Independent Strategic Review of the IIP (the Review).
- The Review has concluded and the final report was provided to Minister Catherine King on 14 August 2023.
- The infrastructure pipeline is unsustainable, unaffordable and undeliverable.
 - Cost pressures for projects currently in the pipeline are estimated at \$32.8 billion.
 - There is a very high risk of more overruns in the future.
 - The clogged pipeline has caused delays and overruns in important, nation building projects.
- The Review makes a number of recommendations to transition the IIP to a sustainable 10-year rolling pipeline that targets appropriately costed, nationally significant infrastructure projects.
- Minister King is working closely with her Cabinet and state and territory colleagues to consider the Review's recommendations and agree how to proceed, in a way that best serves the interests of the Australian public and doesn't contribute to inflation and cost of living pressures.
- The findings and recommendations of the Review will inform decisions in the upcoming Mid-Year Economic and Fiscal Outlook (MYEFO) and 2024-25 Budget processes.
- These decisions will drive planned and iterative reform of the IIP, supporting a more sustainable and strategic approach to infrastructure investment.
- The Australian Government remains committed to a 10-year, \$120 billion pipeline of nationally significant projects which improve Australia's productivity, sustainability and liveability.

Key Issues

Review timing

- National Cabinet agreed to the Review on 28 April 2023 and the Review was subsequently announced on 1 May 2023.
- The Review commenced on 15 May 2023 and the final report was provided to Minister King 14 August 2023.
- The Review was conducted by Ms Clare Gardiner-Barnes, Mr Reece Waldock AM and Mr Mike Mrdak AO, who were selected based on their relevant skills, experience, and availability to deliver the Review.

Contact: Robyn Legg Cleared by First Assistant Secretary: Andrew Bourne

Rural and Regional Affairs and Transport

Lead/Support contact: Robyn Legg / Andrew Bourne

SB23-000821

<u>Administration</u>

- The Review was supported by a secretariat within the Department of Infrastructure,
 Transport, Regional Development, Communications and the Arts.
- Costs for the Review were funded from Part 4 and 5 of the National Land Transport Act 2014, which provides funding for research and innovation.
- The Reviewers were engaged by the department through a direct source process, in accordance with the Commonwealth Procurement Rules.
- The Reviewers were paid a daily rate of \$1,541.00 (GST incl), in line with rates set by the Remuneration Tribunal for part-time office holders.
 - o This rate is consistent with the reviews of Infrastructure Australia and Inland Rail.
- The Review cost \$186,016.05, consisting of:
 - \$173,875 in milestone payments to the three reviewers
 - o \$12,141.05 in expenses, primarily for flights and accommodation

Projects Under Review

- The Review considered all active IIP projects listed in the 2023-24 Budget schedules to the National Partnership Agreement.
- As set out in the Terms of Reference, the Review was not designed to consider the merits of projects already under construction or the Commonwealth's 2022 Election Commitments, which are continuing as planned.
- The Australian Government is delivering the infrastructure projects it committed to ahead of the 2022 Election.
- The reviewers did seek some information about projects under construction and election commitments to inform their analysis of cost overruns in the overall pipeline.

Paused projects

- IIP projects which are not yet under construction nor election commitments are currently paused.
- Minister King wrote to states and territories on 9 May 2023 to advise not to commence work or enter contracts for projects that are not under construction or election commitments. The department wrote to councils on 26 May 2023 with the same advice.
- No projects under the IIP sub-programs, such as Roads to Recovery, Local Roads and Community Infrastructure program and the Black Spot Program, are paused.

Contact: Robyn Legg Cleared by First Assistant Secretary: Andrew Bourne

Rural and Regional Affairs and Transport

Lead/Support contact: Robyn Legg / Andrew Bourne

SB23-000821

Definition of under construction

- Projects were considered 'under construction' when physical work had commenced on site as part of the main construction contract, or as part of the main construction works for projects being delivered in-house by state or territory governments or councils (therefore not subject to a contract).
- In some cases, projects with significant early works underway were also considered under construction.
- Where projects were categorised differently between the Commonwealth and state and territory governments, on the status of projects, the reviewers took a pragmatic approach to deciding the project's status.

Definition of election commitments

 Projects were considered 'election commitments' if they were identified as such in Budget and Cabinet processes following the 2022 election.

Sub-programs

- The Review also considered reforms for ongoing and terminating IIP sub-programs.
- The Review did <u>not</u> assess individual projects under sub-programs.
- The Review makes recommendations on reforms to sub-programs to efficiently and effectively deliver the Government's strategic priorities, including supporting safety, resilience and maintenance outcomes.

Consultation

- The reviewers engaged all major stakeholder groups, including states and territories, councils and industry, in as broad a consultation process as possible in the 90 days.
- Reviewers held meetings with all states and territory governments, councils delivering major IIP projects, a range of Commonwealth agencies (including Infrastructure Australia), and other individual stakeholders.
- The reviewers hosted two roundtables, one with all local government associations and one with industry peak bodies.
- Written submissions were also invited from states and territories, local government associations, all councils and industry bodies. 81 submissions in total were received.

Contact: Robyn Legg Cleared by First Assistant Secretary: Andrew Bourne

Rural and Regional Affairs and Transport

Lead/Support contact: Robyn Legg / Andrew Bourne

SB23-000821

Background

- The Review's Terms of Reference (ToR) were published in May 2023 and are at **Attachment A**.
- As set out in the ToR, the Review was tasked to:
 - assess projects funded under the IIP and make recommendations on the merits of projects continuing;
 - make recommendations for transitioning the IIP to a sustainable 10-year rolling pipeline that targets appropriately costed, nationally significant infrastructure projects; and
 - make recommendations on reforms to ongoing and terminating infrastructure investment sub-programs.

Attachments

Attachment A: IIP Review's Terms of Reference (ToR)

Contact: Robyn Legg Cleared by First Assistant Secretary: Andrew Bourne

Terms of Reference for the Independent Strategic Review of the Infrastructure Investment Program

Context

The Australian Government is committed to delivering a pipeline of land transport infrastructure projects that is sustainable, aligned to market capacity and comprised of nationally significant projects.

In recent years, the Infrastructure Investment Program (IIP) has drifted away from a focus on projects of national significance. In addition, current market capacity issues and an inflationary environment have created budgetary pressures and deliverability challenges for infrastructure projects across the nation. In light of this, the Government commenced reviewing the IIP in the October 2022-23 Budget. While a number of projects were cancelled or deferred, further reform of the IIP is necessary to ensure a credible and sustainable pipeline of projects.

The Government has decided to maintain its commitment to an infrastructure investment pipeline of \$120 billion over ten years to provide certainty to the market and ensure a rolling program of sustainable investment. However, the Government is commissioning an independent strategic review of the IIP. The review will be undertaken by Mr Reece Waldock AM, Ms Clare Gardiner-Barnes and Mr Mike Mrdak AO. The review will ensure that federally funded infrastructure projects meet government policy objectives and deliver benefits for Australians.

The review is not designed to consider projects already under construction nor will it consider the Commonwealth's 2022 election commitments.

Objectives

The review will:

- a) assess projects funded under the IIP and make recommendations on the merits of projects continuing, having regard to:
 - i. the draft Infrastructure Policy Statement;
 - ii. the National Land Transport Act 2014 (Cth);
 - iii. a project's business case (including cost benefit analysis);
 - iv. any relevant advice from Infrastructure Australia;
 - v. deliverability in the current market and macroeconomic conditions;
 - vi. complementary policy objectives, such as the transition to a net zero economy, urban planning, regional development and resilience, and increasing the availability of housing supply; and
 - vii. the implications of ceasing, deferring or bringing forward projects having regard to matters such as industry capability, and the impact on regional and remote Australian communities.
- b) make recommendations for transitioning the IIP to a sustainable 10-year rolling pipeline that targets appropriately costed, nationally significant infrastructure projects, as well as assessing:
 - i. strategies for smoothing the pipeline to manage peaks and troughs;
 - ii. whether Commonwealth-state funding arrangements are commensurate with the level of Commonwealth agency in project delivery; and
 - iii. the merits of funding such projects through Commonwealth debt or other arrangements.

- c) make recommendations on reforms to ongoing and terminating infrastructure investment sub-programs, including whether sub-programs:
 - i. are appropriate for delivering the Government's strategic priorities, including supporting safety, resilience and maintenance outcomes; and
 - ii. could be delivered more efficiently and effectively, having regard to the constitutionality of programs.
- d) consider other relevant projects or matters as agreed in consultation with relevant jurisdictions.

Deliverables

The review will be undertaken within 90 days and the reviewers will engage with relevant government and industry stakeholders. Secretariat support for the review will be provided by the Department of Infrastructure, Transport, Regional Development, Communications and the Arts. The reviewers will provide a report to the Minister for Infrastructure, Transport, Regional Development and Local Government following the conclusion of the review. The Minister will then work closely with state and territory infrastructure and transport Ministers to agree projects for ongoing federal investment.

Rural and Regional Affairs and Transport

Lead/Support contact: Robert Bradley / Andrew Bourne

SB23-000822

SUBJECT: VIC Infrastructure Investment (Road and Rail)

Expenditure/Forecast for the Infrastructure Investment Program

Period	Investment: 2022-23 October Budget (\$b)	Period	Investment: 2023-24 Budget (\$b)	Net change: 2022-23 October Budget vs 2023-24 Budget (\$b)	
2022-23	2.6	2023-24	2.7	N/A	
Forward Estimates (2022-23 to 2025-26)	12.1	Forward Estimates (2023-24 to 2026-27)	13.4	1.3	
10 Year Investment (2022-23 to 2031-32)	19.4	10 Year Investment (2023-24 to 2032-33)	17.5	-1.8	

Pa	Payments (\$m)			Curren t Year^ (\$m)	Forecasts^ (\$m)				
2022- 23 Actual *	2022-23 Underspen d	2023 -24 Paid to Date #	2022- 23	2023- 24	2024- 25	2025- 26	2026- 27	2027- 28 to 2032- 33	Total 10 year
1,733.9	403.6	300.3	2,137.6	2,718.1	3,131. 6	4,031. 0	3,520. 0	4,145. 0	17,545. 7

^{*} Payments and Actuals as at 31 August 2023

Contact: Robert Bradley Cleared by First Assistant Secretary: Andrew Bourne

[^] Current Year and Forecasts as at 2023-24 Budget

Rural and Regional Affairs and Transport

Lead/Support contact: Robert Bradley / Andrew Bourne

SB23-000822

Key Issues

- The Australia Government remains committed to a 10-year, \$120 billion pipeline to ensure a rolling program of sustainable investment.
- The focus of the 2023-24 Budget was reform of the IIP, and to lay firm foundations to build a more sustainable and credible pipeline of investment in resilient, nationally significant infrastructure.
- The Independent Strategic Review (the Review) was completed and provided to the Minister on 14 August 2023. We understand the Minister and her Office is working closely with the Victorian Government to determine how to proceed having regard to the recommendations of the Review.
- In the meantime, we have been working with the Victorian Government to progress the Australian Government's 2022 Election commitments and projects that are currently underway, including:
 - Princes Highway East Complete the Duplication between Traralgon and Sale -Construction commenced in July 2021 and is expected to be completed in mid-2024.
 - Mickleham Road Upgrade project Construction commenced in March 2023 and is expected to be complete in mid-2025.
 - Ison Road Overpass project Construction is expected to commence in late 2023 and be complete in late 2025.
- We stand ready to implement any outcomes of the Review at the upcoming 2023-24 MYEFO.
- As at the May 2023-24 Budget, \$17.5 billion was allocated to Victoria over the next 10 years.

IIP Review – Victoria

- No new projects or cost pressures were funded at the 2023-24 Budget; however, the Victorian Government were advised that specific changes to projects following the completion of the Review will be considered as part of the upcoming 2023–24 MYEFO.
- We understand that the Victorian Government participated positively in the Review.
- The Australian Government will continue working with Victoria to deliver election commitments and projects underway, address market capacity and smooth the pipeline.

Contact: Robert Bradley Cleared by First Assistant Secretary: Andrew Bourne

Rural and Regional Affairs and Transport

Lead/Support contact: Robert Bradley / Andrew Bourne

SB23-000822

Background

- In 2022, over 20 projects reached completion in Victoria, including the following key Australian Government funded projects:
 - Monash Freeway Upgrade (Australian Government \$683.8 million; Victorian Government \$683.8 million)
 - Bendigo/Echuca Rail Line Upgrade (Australian Government \$168.7 million; Victorian Government \$17.5 million)
 - Commuter Car Park Upgrade Berwick Railway Station (Australian Government \$64.2 million)
- A number of Australian Government funded projects in Victoria are expected to reach completion during 2023, including:
 - o \$292.0 million Barwon Heads Road Upgrade Stage 1 (December)
 - \$4.4 million Plymouth Road Improvements (October)

Contact: Robert Bradley Cleared by First Assistant Secretary: Andrew Bourne

Rural and Regional Affairs and Transport

Lead/Support contact: Robert Bradley

SB23-000823

SUBJECT: South Australia Infrastructure Investment (Road and Rail)

2023-24 MYEFO

Expenditure/Forecast for the Infrastructure Investment Program (IIP)

Period	Investment: 2022-23 October Budget (\$b)	Period	Investment: 2023-24 Budget (\$b)	Net change: 2022-23 October Budget vs 2023-24 Budget (\$b)
2022-23	1.1	2023-24	1.2	N/A
Forward Estimates (2022-23 to 2025-26)	4.3	Forward Estimates (2023-24 to 2026-27)	4.7	0.4
10 Year Investment (2022-23 to 2031-32)	8.3	10 Year Investment (2023-24 to 2032-33)	7.4	-0.8

Payments (\$m)			Previo us Year^ (\$m)	Curre nt Year^ (\$m)		For	ecasts^ (\$m)	
2022- 23 Actual *	2022-23 Underspe nd	2023 -24 Paid to Date #	2022- 23	2023- 24	2024- 25	2025- 26	2026- 27	2027- 28 to 2032- 33	Total 10 year
806.8	150.4	14.1	957.1	1,164. 3	1,112. 0	1,175. 6	1,207. 4	2,762. 0	7,421. 4

^{*} Payments and Actuals as at 31 August 2023

Contact: Robert Bradley Cleared by First Assistant Secretary: Andrew Bourne

[^] Current Year and Forecasts as at 2023-24 Budget

Rural and Regional Affairs and Transport

Lead/Support contact: Robert Bradley

SB23-000823

Key Issues

- The Australian Government remains committed to a 10-year, \$120 billion pipeline to ensure a rolling program of sustainable investment.
- The focus of the 2023-24 Budget was reform of the IIP, and to lay firm foundations to build a more sustainable and credible pipeline of investment in resilient, nationally significant infrastructure.
- The Independent Strategic Review (the Review) was completed and provided to the Minister on 14 August 2023. We understand the Minister and her Office is working closely with the South Australian Government to determine how to proceed having regard to the recommendations of the Review.
- In the meantime, we have been working with the South Australian Government to progress the Australian Government's 2022 election commitments and projects that are currently underway.
- We stand ready to implement any outcomes of the Review at the upcoming 2023-24 MYEFO.
- As at the 2023-24 Budget, \$7.4 billion was allocated to South Australia over the next 10 years.

IIP Review – South Australia

- No new projects or cost pressures were funded at the 2023-24 Budget; however, the South Australian Government was advised that specific changes to projects following the completion of the Review will be considered as part of the upcoming 2023–24 MYEFO.
- We understand that the South Australian Government participated positively in the Review.
- The Australian Government will continue working with South Australia to deliver election commitments and projects underway, address market capacity and smooth the pipeline.

Background

- In 2022, 8 Australian Government funded projects reached completion in South Australia, including the \$560 million Gawler Rail Line Electrification in March.
- A number of Australian Government funded projects in South Australia have reached or are expected to reach completion during 2023, including:
 - \$231 million Metro Intersection Upgrade Program Torrens Road (Ovingham)
 Level Crossing Upgrade
 - \$155 million Rural Roads Package Safety Package.

Contact: Robert Bradley Cleared by First Assistant Secretary: Andrew Bourne

Rural and Regional Affairs and Transport

Lead/Support contact: Robert Bradley / Andrew Bourne

SB23-000824

SUBJECT: Tasmania Infrastructure Investment (Road and Rail)

2023-24 MYEFO

Expenditure/Forecast for the Infrastructure Investment Program (IIP)

Period	Investment: 2022-23 October Budget (\$b)	Period	Investment: 2023-24 Budget (\$b)	Net change: 2022-23 October Budget vs 2023- 24 Budget (\$b)
2022-23	0.5	2023-24	0.6	NA
Forward Estimates (2022-23 to 2025-26)	1.9	Forward Estimates (2023-24 to 2026-27)	1.5	-0.4
10 Year Investment (2022-23 to 2031-32)	2.8	10 Year Investment (2023-24 to 2032-33)	2.4	-0.4

Payments (\$m)		Previou s Year^ (\$m)	Curren t Year^ (\$m)		Forecasts^ (\$m)				
2022- 23 Actual *	2022-23 Underspen d	2023- 24 Paid to Date *	2022-23	2023- 24	2024 -25	2025 -26	2026 -27	2027 -28 to 2032 -33	Total 10 year
382.0	60.6	15.7	442.6	563.9	403. 4	346. 0	233. 2	826. 8	2,373. 4

^{*} Payments and Actuals as at 31 August 2023

Contact: Robert Bradley Cleared by First Assistant Secretary: Andrew Bourne

[^] Current Year and Forecasts as at 2023-24 Budget

Rural and Regional Affairs and Transport

Lead/Support contact: Robert Bradley / Andrew Bourne

SB23-000824

Key Issues

- The Australian Government remains committed to a 10-year, \$120 billion pipeline to ensure a rolling program of sustainable investment.
- The focus of the 2023-24 Budget was reform of the IIP, and to lay firm foundations to build a more sustainable and credible pipeline of investment in resilient, nationally significant infrastructure.
- The Independent Strategic Review (the Review) was completed and provided to Minister King on 14 August 2023. We understand the Minister and her Office is working closely with Tasmanian Government to determine how to proceed having regard to the recommendations of the Review.
- In the meantime, we have been working with the Tasmanian Government to progress the Australian Government's 2022 election commitments and projects that are currently underway, including:
 - The New Bridgewater Bridge project which recently reached a milestone of installation of the first 12 piles completed.
- We stand ready to implement any outcomes of the Review at the upcoming 2023-24 MYEFO.
- As at the 2023-24 Budget, \$2.4 billion was allocated to Tasmania over the next 10 years.

IIP Review – Tasmania

- No new projects or cost pressures were funded at the 2023-24 Budget; however, the Tasmanian Government was advised that specific changes to projects following the completion of the Review will be considered as part of the upcoming 2023–24 MYEFO.
- We understand that the Tasmanian Government participated positively in the Review.
- The Australian Government will continue working with Tasmania to deliver election commitments and projects underway, address market capacity and smooth the pipeline.

Background

- In 2022, 5 Australian Government funded projects reached completion in Tasmania, including:
 - \$13.4 million Tasmanian Roads Package Evandale Main Road Duplication –
 Launceston Airport to Breadalbane Roundabout (October)
 - \$4.8 million Campbell Town Pedestrian Underpass (December)
 - \$2 million Railton Main Road Upgrade (March).
- A number of Australian Government funded projects in Tasmania have reached or are expected to reach completion during 2023, including:
 - \$89.3 million Tasmanian Freight Rail Revitalisation

Contact: Robert Bradley Cleared by First Assistant Secretary: Andrew Bourne

Rural and Regional Affairs and Transport

Lead/Support contact: Robert Bradley / Andrew Bourne

SB23-000824

- \$37.1 million Hobart to Sorell Corridor Hobart Airport Interchange
- o \$12 million Freight Bridge Upgrades.

Contact: Robert Bradley Cleared by First Assistant Secretary: Andrew Bourne

Rural and Regional Affairs and Transport

Lead/Support contact: Joanna Piva

SB23-000825

SUBJECT: Australian Government response to the Inland Rail Review

Talking Points

- On 13 January 2023 Dr Kerry Schott AO provided her report—The Delivery of Inland Rail:
 An Independent Review (the Inland Rail Review) to the Australian Government for consideration.
- On 6 April 2023 the Government publicly released Dr Schott's report and the Government's response (Response).
 - The Government agreed or agreed in principle to all 19 of the Inland Rail Review's recommendations.
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts and the Department of Finance (Shareholder Departments), are working with the Australian Rail Track Corporation (ARTC), Inland Rail Pty Ltd (IRPL) and National Intermodal Corporation (National Intermodal) to implement the Government's responses to the recommendations.
- The Government has announced that it is taking a staged approach to delivery of Inland Rail with a focus on completing the sections between the planned intermodal terminal at Beveridge and Parkes and Narrabri to North Star Phase 1.
- For sections north of Parkes, between Narromine in New South Wales and Kagaru in Queensland, Inland Rail is to progress activities necessary to secure the Inland Rail route and gain environmental approvals.
- The department is working with Inland Rail to define the activities needed to gain such approvals and to provide more certainty as to the scope and cost of Inland Rail program.

Key Issues

Status of implementation

- Progress has been made on implementing the Response to the Inland Rail Review, with four of the 19 recommendations implemented (Attachment A). Key activities include:
 - Appointment of Mr Peter Duncan AM and Dr Collette Burke to the ARTC Board in January 2023;
 - Establishment of IRPL as a subsidiary of ARTC for the purpose of delivering the Inland Rail Program on 1 July 2023; and
 - Issuance of an interim Statement of Expectations to ARTC (covering Inland Rail) on 23 June 2023.

Contact: Joanna Piva Cleared by A/g First Assistant Secretary: Jennifer Stace

Phone: (02) $6136 \frac{\text{S22}(1)}{\text{(a)(ii)}}$ **Version Number:** 02 **Date:** 16/10/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Joanna Piva

SB23-000825

- At Budget Estimates in May 2023, Senator Bridget McKenzie asked ARTC to provide an update on notice of the status of implementation of the Inland Rail Review.
 - The department's response is at **Attachment B**. The response was tabled on 10 October 2023.

Restructuring of Inland Rail workforce

- On 30 August 2023, ARTC/IRPL commenced discussions with the Inland Rail workforce regarding restructuring to reflect the Government's decision to stage the delivery of project.
- ARTC/IRPL has advised that, subject to redeployment opportunities, up to 65 employees could be made redundant.

Estimated cost of Inland Rail

- On 25 November 2022, ARTC advised the Shareholder Departments and Dr Schott that the estimated unmitigated cost of the Inland Rail Program had increased from \$16.4 billion (2020 reset) to around \$33.9 billion with a mitigated estimated cost of \$31.4 billion.
- ARTC attributes the \$17.5 billion increase in cost to a range of factors including: changes in scope, design costs, prolongation, escalation, ARTC direct and contractor overheads and indirect costs.
- The Government has accepted Dr Schott's findings that there is an unacceptable degree of uncertainty in regard to ARTC's cost estimate for the Inland Rail Program.
- To address this issue, the Government has announced that Shareholder Departments will engage independent specialists to review the scope, design and cost estimates for Inland Rail.
 - Shareholder Departments have been undertaking preparatory activities in anticipation of engaging independent specialists while the scope of least regrets activities is being developed.

Prioritisation of Inland Rail south of Parkes

- Dr Schott recommended in her Inland Rail Review that ARTC should examine options for staging the completion of Inland Rail, in particular the option of completing Beveridge to Parkes first.
- The Government agreed with this recommendation and Inland Rail has prioritised the completion of the Beveridge to Parkes section of the project by 2027 with further work north of Narromine to be undertaken on a 'least regrets' basis.

Contact: Joanna Piva Cleared by A/g First Assistant Secretary: Jennifer Stace

Phone: (02) $6136 \frac{\text{S22}(1)}{\text{(a)(ii)}}$ **Version Number:** 02 **Date:** 16/10/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Joanna Piva

SB23-000825

Progress of work north of Parkes on a 'least regrets' basis

- In agreeing to Recommendation 16 of the Review, the Government stated that further work north of Parkes is to be undertaken on a 'least regrets' basis, as agreed with Shareholder Ministers.
- These works include activities needed to; support completion of existing construction activities, progress environmental and planning approvals and acquire the property needed to secure the inland Rail corridor.
- Shareholder Departments have been working with ARTC to develop these least regret activities.

Gowrie to Kagaru (G2K) Public Private Partnership (PPP)

- Discussions are underway between ARTC and Regionerate Rail, the preferred proponent for the G2K section of the Inland Rail Program, regarding the future of the PPP.
 - o Further queries should be directed to IRPL, noting this is a commercial matter.

Inland Rail bisection of regional towns

- Dr Schott recommended in her Inland Rail Review that where the Inland Rail route bisects regional towns the disruption that additional train traffic causes should be addressed by appropriate modifications to limit noise and enable adequate cross-town access.
- The Government, in its Response, agreed to this recommendation and acknowledged the importance that Inland Rail, through the appropriate regulatory environmental approval processes, identify and design mitigations to address potential impacts to communities.
 - This includes, as detailed designs are developed and during post construction operational compliance assessments, ensuring the mitigations are effective.

Background

- Dr Schott was paid \$63,181.00 (GST inclusive) for undertaking the Inland Rail Review.
 - The department provided secretariat support to Dr Schott during the Inland Rail Review.

Attachments

Attachment A - Chronology of implementation Attachment B - Dr Schott's report

Contact: Joanna Piva Cleared by A/g First Assistant Secretary: Jennifer Stace

Phone: (02) $6136 \frac{\text{S22}(1)}{\text{(a)(ii)}}$ **Version Number:** 02 **Date:** 16/10/2023

Attachment A

Chronology of Inland Rail Review activities

Action	Date
The then Federal Opposition committed to review the planning, governance and delivery of Inland Rail	2022 Federal Election
The Australian Government announced that Dr Kerry Schott AO would undertake an independent review into the delivery of the Inland Rail Program	7 October 2022
Dr Kerry Schott AO provided the report of her independent review— <i>The Delivery of Inland Rail: An Independent Review</i> (the Inland Rail Review)— to the Australian Government	13 January 2023
The government publicly released the Inland Rail Review Report and the government's response (Response)	6 April 2023
Appointment of Mr Peter Duncan AM as Chair of the Australian Rail Track Corporation (ARTC)	31 January 2023
Appointment of Dr Collette Bourke as non-executive director of ARTC	30 January 2023
Interim Statement of Expectations issued to ARTC	23 June 2023
Inland Rail Pty Ltd (IRPL) established as a subsidiary of ARTC	1 July 2023
IRPL Board appointments complete	27 July 2023

Rural and Regional Affairs and Transport QUESTION ON NOTICE

Budget Estimates 2023 - 2024

Infrastructure, Transport, Regional Development, Communications and the Arts

Committee Question Number: 160

Departmental Question Number: SQ23-003735

Division/Agency Name: DIV – Commonwealth Infrastructure Projects

Hansard Reference: Spoken, Page No. 92-93 (23 May 2023)

Topic: Dr Schott's report

Senator Bridget McKenzie asked:

Senator McKENZIE: I want to go to the statement of expectations. Despite the minister having the capacity to give you a statement of expectation and the rhetoric from the government around Dr Schott's report, neither minister has chosen to actually exercise giving ARTC a statement of expectations. Is that correct?

Mr Campbell: That's correct, Senator. We haven't received a new one yet.

Senator McKENZIE: They are not too concerned, it would seem.

CHAIR: I think they are probably still in shock as a department from what Dr Schott said. Senator McKENZIE: I've read the report, Senator. You can say it's shocking, but, if you read it, it's actually not shocking.

CHAIR: I travelled this nation for two years up and down the coastline with your colleague Senator McDonald.

Senator McKENZIE: I think Senator McDonald has read the report and she doesn't think it's shocking.

CHAIR: It was an absolute debacle.

Senator McKENZIE: It's not shocking. Stop being so dramatic, Chair.

CHAIR: It has gone from \$4 billion to \$31 billion.

Senator McKENZIE: You're being dramatic.

CHAIR: Sorry, I interrupted. Apologies.

Mr Campbell: So recommendations 8, 9 and 10 are to do with terminals in Victoria, Queensland and Parkes. That is not part of ARTC's remit. That is being dealt with by the government and the National Intermodal company. Recommendation 11 is about making sure that we have an interoperable signalling system on the east coast. A lot of work is going on on that front. NTC is leading a lot of work there. We are involved. We couldn't agree more that the modernised signalling systems along the east coast need to be interoperable. Ms Pickering: Recommendation 12 is around disruptions in regional towns and ensuring that we are mitigating impacts, such as noise and amenity. That is actually picked up through the EIS processes that we are currently going through.

Senator McKENZIE: Have you got all that written on a neat little table?

Mr Campbell: What?

Senator McKENZIE: Maybe on notice.

Mr Campbell: What the recommendations are?

Senator McKENZIE: Could you give us a table with the progress against each?

Mr Campbell: Would you like us to keep going?

Senator McKENZIE: Yes. I would like you to keep going. It is just so I don't have to keep writing out everything you say.

Mr Campbell: We can certainly do that, Senator...

Answer:

The Australian Government is working with Australian Rail Track Corporation (ARTC) and Inland Rail Pty Ltd (IRPL) to implement its responses to the Dr Kerry Schott AO report – *The Delivery of Inland Rail: An Independent Review.* Please see **Attachment A**.

Attachment

A: The Australian Government responses to the Dr Kerry Schott AO report - *The Delivery of Inland Rail: An Independent Review*

Rural and Regional Affairs and Transport

QUESTION ON NOTICE

Budget Estimates 2023 - 2024

Infrastructure, Transport, Regional Development, Communications and the Arts

Attachment A

Recommendation	Australian Government Response	Progress to 11 August 2023		
The Shareholder Ministers should address the skills requirements of the ARTC Board with their next appointments and continue to address these skill requirements.	The Government agrees The Australian Government will immediately commence work to ensure that ARTC and any potential subsidiary has the necessary skills and experience to deliver its functions. The appointment of a new Chair of ARTC, Mr Peter Duncan AM and Dr Collette Burke, both with extensive project management and rail experience, is the first step to addressing these issues.	Implemented		

Recommendation	Australian Government Response	Progress to 11 August 2023
2. The position of Chief Executive of Inland Rail should be filled substantively as soon as possible.	The Government agrees The Australian Government supports this recommendation and will work with the Chair of ARTC to appoint a substantive Chief Executive of the Inland Rail Program (Program) as soon as possible.	In progress
3. ARTC must have governance arrangements to deliver both the Inland Rail project and the business-as-usual operations of ARTC. This can be achieved through the establishment of a subsidiary company of ARTC. The subsidiary company should have a dedicated board, say five members, and should include the Chair of ARTC as a board member to ensure clear visibility of the Inland Rail project to the ARTC Board, with further ARTC representation limited to not more than one additional ARTC Board member The Chief Executive of Inland Rail should report to the subsidiary Board and attend the main ARTC Board meetings to provide any information required and project updates.	The Australian Government has asked Shareholder Departments to work with ARTC in exploring how a subsidiary model can be best delivered, and provide further advice for Government's consideration.	In progress

Recommendation	Australian Government Response	Progress to 11 August 2023
The particular skills needed to oversee the Inland Rail project should be concentrated in the subsidiary (although also represented in the ARTC Board). The Chief Executive of Inland Rail should report directly to its subsidiary board and have full control over their budget, approvals, employment and other matters a major project Chief Executive would expect to control.		
 4. The position of Managing Director/Chief Executive of ARTC should: focus entirely on the role of managing an operating rail company; ensure that the Inland Rail project and ARTC business-as-usual operations are tightly ring-fenced; and continue reporting through to the ARTC Board about the operations business. 	The Government agrees The Australian Government will work with the Chair of ARTC to support ARTC to restructure its governance and business operations to provide an operating environment that enables the Managing Director/Chief Executive of ARTC to focus on leading ARTC's rail network business to meet freight market and customer needs.	In progress

Recommendation	Australian Government Response	Progress to 11 August 2023
issued by the Shareholder Ministers of ARTC should be reviewed and provide the necessary clarity and guidance to enable the ARTC Board to effectively deliver the Commonwealth Government's objectives. It should then be reviewed periodically to ensure it remains fit for purpose and continues to reflect the Government's objectives for ARTC.	The Government agrees The Australian Government will issue an updated Statement of Expectations within three months to provide the necessary clarity and guidance to enable the ARTC Board to effectively deliver the Commonwealth Government's objective.	Implemented
6. The Inland Rail project team should review its risk management systems and ensure there are appropriate triggers and metrics for the timely escalation of key risks and importantly their mitigation strategies to the Board, Shareholders Ministers and their departments. Reporting processes about risk management, including reporting processes documented in governance arrangements between Shareholder Ministers, their departments and ARTC, should also be reviewed.	The Australian Government strongly supports the recommendation that ARTC reviews its risk management systems to ensure that there are clearly defined triggers and metrics for the timely escalation and reporting on key risks to the Board and as necessary the Shareholders Ministers. This will also be supported through other stronger governance arrangements that the Australian Government will put in place.	In progress

Recommendation	Australian Government Response	Progress to 11 August 2023
7. The service offering proposed by ARTC, and supported by business, that offers a reliable 24-hour transit service on double-stacked trains of 1,800 metres length should be accepted.	The Government agrees The Australian Government understands that the service offering is supported by industry and business. It notes, however, that the service offering should not be supported beyond Beveridge in Victoria and Ebenezer in Queensland.	Implemented
8. Two new intermodal terminals should be developed concurrently in Melbourne. Beveridge should be available as soon as practical and the second, WIFT at Truganina, should in due course expand and become the larger operation. Both terminals should be operated by independent operators providing open access to all rail freight operators. Given that National Intermodal Corporation (NIC) has an option to purchase land at Beveridge and is a Commonwealthowned GBE that can offer open access and independence from freight operators, preference should be given to it to develop Beveridge on those conditions.	The Australian Government supports the two-terminal approach in Victoria and will work with the Victorian Government to settle funding and delivery arrangements. The Australian Government owned National Intermodal Corporation recently exercised an option to acquire land at Beveridge, previously identified as suitable to connect to Inland Rail.	In progress
9. An intermodal terminal should be developed at Ebenezer so that its completion aligns with that of Inland Rail.	The Government agrees in-principle The Australian Government agrees in	In progress
The final site, lay-out and commercial	principle that a terminal should be	

Recommendation	Australian Government Response	Progress to 11 August 2023
model should be settled expeditiously between the Commonwealth and Queensland Governments. The terminal should be run independently by a terminal owner/operator with an open access regime. Governments should consider who that terminal operator will be, but I note that such an operator already exists in the form of Commonwealth-owned National Intermodal Corporation.	developed at Ebenezer to support Inland Rail operations, following completion and consideration of the current business case.	
10. The Commonwealth and NSW Governments should investigate opportunities for intermodal facilities at Parkes, possibly to be developed by the National Intermodal Corporation [NIC].	The Government agrees in-principle The Australian Government supports the work being undertaken by the NSW Government to develop intermodal facilities in Parkes. The Government will work with the NSW Government to consider the need for the development of an independently managed open access intermodal facility at Parkes. This work will be led by the National Intermodal Corporation.	In progress
11. ARTC should ensure that the new signalling system being acquired is interoperable with state systems, and if	The Government agrees in-principle	In progress

Recommendation	Australian Government Response	Progress to 11 August 2023
not what the options are to make it so, including possible replacement. Detailed discussions with other relevant Rail Infrastructure Managers must occur to address the issue.	The Australian Government is already working with jurisdictions and industry to ensure greater interoperability, this includes the recent signing of a Memorandum of Cooperation to make rail more competitive and interoperable across Australia. The Australian Government expects ARTC to engage effectively to support an appropriate national approach.	
12. Where the Inland Rail route bisects regional towns the disruption that additional train traffic causes should be addressed by appropriate modifications to limit noise and enable adequate crosstown access if that has not already been done. As Inland Rail train traffic increases significantly the possibility to bypass the town should be investigated and easements protected for a new by-pass corridor.	The Government agrees The Australian Government supports this recommendation and notes how important it is for ARTC, through the appropriate regulatory environmental approval processes, to assess and mitigate impacts to communities. It also agrees to continue monitoring freight traffic along the corridor, noting that it is a state responsibility to identify and preserve future transport corridors.	In progress
13. The Commonwealth should engage an independent specialist to review the design solutions developed by ARTC to define the scope of the Inland Rail project and meet associated approval requirements and, working with ARTC,	The Government agrees The Australian Government supports the engagement of an independent specialist to define the scope of the Program having	In progress

Recommendation	Australian Government Response	Progress to 11 August 2023
define exactly what the scope of this project is on the basis of the latest evidence available through the approval processes. The cost of scope provided beyond the freight requirements for Inland Rail should be allocated elsewhere as appropriate. This work should be coordinated with further cost estimation work discussed in Section 6.3. Where there is still uncertainty due to outstanding approvals every effort should be made to understand the nature of the matters outstanding and assist the parties to reach an expeditious conclusion. There should be particular attention paid to the Queensland sections.	regard to design solutions developed by ARTC. The Australian Government agrees that this work should be coordinated with the work of an independent value engineer/cost estimator.	
14. ARTC should examine the issues it has had with its approval processes and take measures to ensure they are dealt with. Delays of this kind are costly for the project and their importance must be recognised	The Government agrees The Australian Government expects ARTC to work closely with the jurisdictions to more fully explore how Environmental Impact Statements can be delivered in a timelier manner and to a higher quality.	In progress
15. ARTC, the Inland Rail project team and the rail operators should examine whether the possessions regime for	The Government agrees	Implemented

Recommendation	Australian Government Response	Progress to 11 August 2023
Inland Rail can be modified to assist in more expeditious completion of stages of the Inland Rail project.	The Australian Government supports the Inland Rail project team examining the possessions regime and, if possible, modifying that regime to assist in more expeditious completion of stages of the Program.	
16. ARTC should continue to examine options for staging the completion of Inland Rail and in particular the option of completing the Melbourne/Beveridge to Parkes sections by 2027. It should also examine options for the subsequent delivery of the project through to Gowrie once it has obtained greater certainty on approvals and costs. From Gowrie to Kagaru the focus should be on the works required to gain approvals to help secure gazettal of rail corridors and completion of land acquisitions. ARTC should use this time to finalise the scope of these sections and gain greater certainty on schedule and cost.	The Australian Government fully supports ARTC examining options for staging the completion of the Program. The Government has decided to prioritise Beveridge to Parkes, with further work north of Parkes to be undertaken on a least regrets basis, as agreed with Shareholder Ministers.	In progress
17. On behalf of ARTC negotiations with Regionerate Rail should commence with a	The Government agrees	In progress
view to changing its scope to exclude double-stacking on the final section to Kagaru, and with a view to limiting costs and structuring payment arrangements in	The Australian Government will work with ARTC and Regionerate Rail to examine the	

Recommendation	Australian Government Response	Progress to 11 August 2023
a manner that ARTC can afford. This may include a move away from a pure PPP arrangement to some other contractual arrangements.	feasibility of implementing this recommendation.	
18. Work to analyse the project costs of Inland Rail, and the expected timing of those expenditures over the next years of this decade, should be done carefully to ensure that the Inland Rail project team, ARTC and their Shareholder, are fully cognisant of the details. An independent value engineer/cost estimator should be appointed by the Commonwealth to conduct this work given the difficulties that ARTC have had in providing such estimates. This person should coordinate with the work being done to define the scope of the project carefully as noted in Recommendation 13. The estimates should enable both ARTC and the Commonwealth to budget with some certainty for the next five to ten years for this project.	The Government agrees The Australian Government agrees to appoint an independent value engineer/cost estimator to analyse the project costs to provide credibility to the cost and the timeframe. This work will allow the Government to consider what, if any, further funding is necessary to support the Program.	In progress
19. As Inland Rail proceeds, the local government areas that it passes through, along with the relevant State Government and ARTC, should consider	The Government agrees The Australian Government recognises the importance of regional development and will	In progress

Recommendation	Australian Government Response	Progress to 11 August 2023
where regional development might focus and what industries may be attracted to expand in those locations. To facilitate this, the Commonwealth Government should raise the issue with their State counterparts in regional development.	continue to work with its state counterparts to focus on maximising the benefits of the Program in the areas through which it passes.	

Rural and Regional Affairs and Transport

Lead/Support contact: Jason Preece

SB23-000826

SUBJECT: Inland Rail

Talking Points

The Delivery of Inland Rail: An Independent review

- On 6 April 2023, the Australian Government released The Delivery of Inland Rail: An Independent Review (the Inland Rail Review) and its response to the 19 recommendations of Dr Kerry Schott AO to improve delivery.
- The Australian Government agreed or agreed in principle all 19 of the Inland Rail Review's recommendations (SB23-000825 refers).

Funding

- The Australian Government funding commitment to Inland Rail is up to \$14.5 billion in equity and \$300 million in grant funding (Attachment A).
- As at 31 August 2023, the Australian Government had provided \$3.6 billion in funding to ARTC comprising \$3,312.4 million in equity and \$289.8 million in grant funding.
- The staged approach to the delivery is being implemented within the existing \$14.5 billion Inland Rail equity funding envelope.

Inland Rail delivery

- The project is being staged with the initial priority being the delivery of Beveridge in Victoria to Parkes in New South Wales, in line with recommendation 16 of the review.
- Further work north of Parkes is to be undertaken on a least regrets basis, as agreed with Shareholder Ministers.
- As at 31 August 2023, a total of 271.6 kms of track, or 17 per cent of total track, had been completed.
- North of Parkes, the 104 km section between Parkes to Narromine and the 39 kms of track between Bellata and Moree in New South Wales are complete and operational.
- Narrabri to North Star phase one is nearing completion with a target of practical completion for train operations in September 2023.
- Construction commenced at Glenrowan on 1 February 2023 marking the start of 12 site upgrades along the Beveridge to Albury section in Victoria.
- Early works including culverts and relocations will occur on the Daroobalgie Loop in the Stockinbingal to Parkes section in September 2023.
- Securing the necessary environmental approvals for the project sections continues. The status of approvals is set out at **Attachment B**.

Contact: Jason Preece Cleared by A/g First Assistant Secretary: Jennifer Stace

Rural and Regional Affairs and Transport

Lead/Support contact: Jason Preece

SB23-000826

Cost

- The review confirmed that the project is running significantly behind schedule and is over budget. The ARTC 2022 estimates provided to the review indicated a total project cost in excess of \$31 billion.
- The final cost of Inland Rail will not be known until the completion of procurements for all sections of Inland Rail following finalisation of design, planning and environmental approvals.

Key Issues

Project costs

- The total cost of Inland Rail will not be known until procurements and construction for all sections have been completed.
- Costs for delivery of Beveridge to Parkes are largely within forecasts, however ARTC
 have advised of significant likely cost pressures on Beveridge to Albury Tranche 2 sites
 due to required changes to reference designs to meet State, Local Government and
 community requirements.
 - Cost reduction strategies such as, review of tender submissions and market conditions to investigate value engineering, delivery efficiencies and scope control and/or reduction are underway.

Project schedule

- Construction on the overall Inland Rail Program is 17 per cent complete, with Parkes to Narromine operational.
- In Victoria, construction works on four sites are progressing on schedule and the Request for Tender for the remaining eight Victorian sites was released in August 2023.
- In New South Wales (NSW):
 - Major works to complete construction on the Narrabri to North Star Phase 1 project in northwest NSW is expected to be completed in late 2023.
 - Works are expected to commence on Stockinbingal to Parkes in September 2023,
 - Securing environmental approvals for Albury to Illabo and Illabo to Stockinbingal is now a priority.
 - Design and Construct Contract for Albury to Illabo and Stockinbingal to Parkes was awarded in July 2023.
 - The Request for Tender for Illabo to Stockinbingal closes in October 2023.

Contact: Jason Preece Cleared by A/g First Assistant Secretary: Jennifer Stace

Rural and Regional Affairs and Transport

Lead/Support contact: Jason Preece

SB23-000826

Environmental impacts and approvals

- The public notification and exhibition of the Environmental Impact Statement (EIS) is a
 key step in the approval pathway in getting Inland Rail sections ready for future
 construction (Attachment B).
- As at 31 August 2023, key activities underway include:
 - The approvals for four NSW sections Stockinbingal to Parkes, Parkes to Narromine,
 Narrabri to North Star Phase 1 and North Star to Border have been granted,
 - In Victoria, environmental approvals have been granted for Beveridge to Albury,
 - Narromine to Narrabri approval was granted by NSW Department of Planning and Environment (DPE) on 21 February 2023, and referred to the Department of Climate Change, Energy, the Environment and Water for *Environment Protection and Biodiversity Conservation Act 1999* approval. As at 31 August this approval has not yet been granted,
 - Albury to Illabo, Illabo to Stockinbingal and Narrabri to North Star Phase 2 have been exhibited and ARTC is preparing Submission Reports for NSW DPE
 - ARTC have been requested to prepare a Preferred Infrastructure Report (PIR) for Albury to Illabo and Narrabri to North Star phase 2
 - Revised draft EIS documentation is currently being prepared for the Queensland sections.

Inland Rail governance

- Shareholder Departments provide government with visibility of ARTC's project delivery and risk management, and undertake reviews and evaluations of project implementation as necessary, including to meet obligations under the *Public Governance, Performance and Accountability Act 2013* (PGPA Act).
- A biannual update on the status and funding arrangements for Inland Rail is provided to government.
- Inland Rail Pty Ltd (IRPL) was established as a subsidiary of ARTC on 1 July 2023, to support the restructure and separation of the day-to-day governance and delivery arrangements of ARTC and the Inland Rail project.
- Following the establishment of IRPL and the appointment of its Board, IRPL and ARTC have commenced restructuring its workforce to reflect the staged approach to delivery of Inland Rail
- Shareholder Departments are currently focused on operationalising IRPL and supporting
 the transition of Inland Rail delivery from ARTC to IRPL, including working with those
 companies to update governance documentation to reflect the new delivery
 arrangement.

Contact: Jason Preece Cleared by A/g First Assistant Secretary: Jennifer Stace

Rural and Regional Affairs and Transport

Lead/Support contact: Jason Preece

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- It is expected this work will be finalised by the end of this year and IRPL to be operational independent of ARTC.
- IRPL is also expected to provide all necessary information, as part of its reporting requirements, to enable Shareholder Departments to meet their assurance obligations under the PGPA Act.

Inland Rail Chief Executive

- In response to the review, the Australian Government has asked ARTC to expedite advice on potential candidates for a substantive Chief Executive for Inland Rail.
- The IRPL Board, in conjunction with the ARTC Board, has engaged Korn Ferry, an international executive search and leadership company to lead the recruitment process.
- The interim Chief Executive for Inland Rail, Ms Rebecca Pickering has been working closely with ARTC's Chief Executive Officer and executive team to ensure project delivery risks and issues are being effectively managed.

Risks and mitigations

- IRPL has clear responsibility for the identification and management of risk in the delivery
 of the Inland Rail Project and is expected to escalate risks and issues to its shareholders
 in a timely manner.
- A review of program risks and reporting is being undertaken by IRPL to reflect the new scope and delivery program.
- Shareholder departments are committed to ensuring effective oversight of the Inland Rail program and implemented a shared risk management working group during 2021–22 to strengthen existing reporting arrangements.
- A review of shared risks is currently underway to better reflect views of Shareholder Departments and responsibilities outlined in the revised governance documents. Refer SB23-000825.

Contact: Jason Preece Cleared by A/g First Assistant Secretary: Jennifer Stace

Rural and Regional Affairs and Transport

Lead/Support contact: Jason Preece

SB23-000826

Benefits realised

- Construction commenced on sections of Inland Rail in December 2018 and has provided direct benefits in the form of local stimulus and jobs to those communities.
- As at 31 July 2023: (Social performance data for August will not be available until approx. 5 October 2023)
 - 4,497 people have worked on the project, including 1,837 local residents, 409 of whom are local and indigenous
 - o more than \$385 million has been spent with 400 local businesses
 - o more than \$3.6 billion in contracts had been awarded to over 2,030 companies across Australia.
- The enhanced service offering of Inland Rail is available between Parkes and Narromine, carrying grain and minerals, with freight efficiencies flowing through supply chains that reach from Sydney in the east and Perth and Adelaide in the west.

Attachments

Attachment A - Inland Rail Funding

Attachment B - Inland Rail Environmental Approval Status as at 31 August 2023

Contact: Jason Preece Cleared by A/g First Assistant Secretary: Jennifer Stace

Attachment A

INLAND RAIL FUNDING

Australian Government financial contribution as at 31 August 2023

Total equity commitment	\$14.5 billion
Total grant commitment	\$290.3 million
Equity subscribed at 31 August 2023	\$3,312.4 million
Grant funding paid at 31 August 2023	\$289.8 million

Equity funding

	Prior years \$m	2023–24 \$m	2024–25 \$m	2025–26 \$m	2026–27 \$m	TOTAL \$m
Equity	3,230.5	nfp	nfp	nfp	nfp	14,526

Note: The annual equity profile for Inland Rail looking forward is not for publication due to commercial sensitivities. However, the equity contributions paid to date are disclosed in the Australian Rail Track Corporation's annual report.

Attachment B

INLAND RAIL ENVIRONMENTAL APPROVAL STATUS AS AT 31 AUGUST 2023

- Inland Rail's construction is subject to environmental assessment and approval by both the Commonwealth and the respective jurisdictions.
- Based on the agreed 2015 Inland Rail alignment, the Australian Government and the
 respective jurisdictions determined that an Environmental Impact Statement (EIS) was
 required for all project sections located in New South Wales (NSW) and Queensland with
 the exception of Stockinbingal to Parkes where a Review of Environmental Factors was
 approved in July 2022.
- The approval pathway determined for Inland Rail works in Victoria (now Beveridge to Albury) was via an endorsement of the Environmental Report and Environmental Management Framework by the Victorian Government and subsequent Australian Government approval under the Environment Protection and Biodiversity Conservation Act 1999 (EPBC Act) in September 2022.
- In line with the Australian Government's response to recommendations of the Independent Review into Inland Rail that identified the preferred endpoints for the Inland Rail service offering in Queensland and Melbourne, the 49 km track upgrade spanning Kagaru to Acacia Ridge and Bromelton no longer forms part of the announced modified Inland Rail Program.

Status of project sections subject to an EIS

Section	EIS Public E	xhibition	Status
	Opened	Closed	
NSW			
Albury to Illabo	17 Aug 2022	28 Sept 2022	On 13 April 2023, the NSW Department of Planning and Environment (NSW DPE) advised the Australian Rail Track Corporation (ARTC) that a Preferred Infrastructure Report (PIR) was required addressing traffic and transport, noise and vibration and air quality. PIR is nearing completion and public exhibition is anticipated in November 2023.
Illabo to Stockinbingal	14 Sept 2022	26 Oct 2022	ARTC is preparing a Submissions Report
Parkes to Narromine	19 July 2017	18 Aug 2017	Approved 31 August 2018
Narromine to Narrabri	PIR, 31 Aug 2022 EIS, 8 Dec 2020	23 Sept 2022 7 Feb 2021	Approved by NSW Government 21 February 2023. The EIS has been referred to the Commonwealth for EPBC Act approval. As at 31 August, DCEEW had requested further information and approval had not been granted.

Section	EIS Public Exhibition		Status
	Opened	Closed	
Narrabri to North	15 Nov 2017	15 Dec 2017	Approved August 2020
Star Phase 1			
Narrabri to North	22 Sep 2022	9 Nov 2022	On 2 March 2023 NSW DPE advised
Star Phase 2			ARTC that a PIR was required
			addressing flooding and hydrology
			and noise.
			In July 2023 ARTC advised they had
			commenced preparation of the PIR.
North Star to	26 Aug 2020	6 Oct 2020	Approved 21 July 2023
Border			
Queensland			
Border to Gowrie	23 Jan 2021	4 May 2021	ARTC is preparing revised draft EIS in
Gowrie to	2 Aug 2021	25 Oct 2021	response to requests for additional
Helidon			information from the Coordinator-
Helidon to Calvert	31 Mar 2021	23 Jun 2021	General.
Calvert to Kagaru	21 Dec 2020	8 Mar 2021	
			ARTC applied to the Office of the
			Coordinator General for an
			extension to lapse dates for the G2K
			projects. This was granted in July
			2023.

- In Queensland, the Coordinator-General (CG) has advised the ARTC that the EIS for the Border to Gowrie, Gowrie to Helidon, Helidon to Calvert, and Calvert to Kagaru sections will be subject to further public exhibition periods.
 - The timing of these is dependent on when ARTC provides updated EIS to the CG that are assessed as adequate for exhibition
 - The requirement for a further period of exhibition is due to the substantial revisions required to the draft EIS in response to public submissions and the CG request for additional information
- On 12 February 2022, the koala (Phascolarctos cinereus) was listed as an endangered species (previously vulnerable) in Queensland, NSW and the Australian Capital Territory under the Commonwealth's EPBC Act.
 - In response to the koala being declared endangered, ARTC is undertaking additional work to assess and mitigate potential impacts to koala habitat as part of its environmental approval and compliance processes.

Rural and Regional Affairs and Transport

Lead/Support contact: Jason Preece

SB23-000827

SUBJECT: Australian Rail Track Corporation

Talking Points

- The Australian Government is delivering its commitment to set Inland Rail up for success by separating the governance arrangements from Australian Rail Track Corporation's day to day operations.
- Mr Wayne Johnson was appointed as interim Chief Executive Officer (CEO) on 1 August 2023 and a recruitment process is underway. Mr Mark Campbell resigned from his role as CEO and Managing Director on 31 July 2023.

Safety

- ARTC is committed to carrying out its core business safely, as well as learning from and implementing changes to its operations that are identified through safety investigations led by the Australian Transport Safety Bureau (ATSB).
- The ATSB has released final investigation reports following the derailments at Wallan,
 Victoria and Nana Glen, New South Wales (NSW).
- ARTC has implemented a range of safety actions and improvements to processes in response to the findings of these reports.
- ARTC continues to work with the ATSB to further address open issues and to implement changes to further improve rail safety. Further updates as ARTC continues to action the open safety issues will be made available on the ATSB website.

Network resilience and maintenance

- A reliable and efficient rail network is required to meet growing freight demand, support decarbonisation and build productivity.
- ARTC are turning their focus to the resilience of the interstate network, particularly in the context of recent flood events.
- ARTC funds the maintenance of the network through charges to operators accessing the network. It is important that all operators accessing the network make contributions to ensure it can be maintained at a high standard for freight and, where applicable, passenger services.

Interoperability

• There are a range of legacy issues impacting on the efficiency, productivity and competitiveness of Australia's rail network, with improving national rail interoperability a key priority of National Cabinet.

Contact: Jason Preece Cleared by A/g First Assistant Secretary: Jennifer Stace

Rural and Regional Affairs and Transport

Lead/Support contact: Jason Preece

SB23-000827

 ARTC is working closely with the National Transport Commission, state governments and industry to advance the rail interoperability framework, with a particular focus on digital signalling to allow greater capacity and safety for trains traversing freight and passenger rail lines.

Key Issues

Shareholder oversight of ARTC

- A new interim Statement of Expectations was released on 23 June 2023, iterating the Government's expectation to:
 - o provide safe, efficient and effective access to the interstate rail network
 - o operate, manage, maintain and improve the track infrastructure
 - seek to grow interstate rail and rail's modal share, and foster a commercially viable rail industry
 - implement the Inland Rail review recommendations and deliver Inland Rail through ARTC's subsidiary.

Safety incidents

- The Victorian Government's Chief Investigator Transport Safety (CITS), supported by the ATSB and the NSW Government's Office of Transport Safety Investigations, led an investigation into the derailment of the passenger train at Wallan, Victoria on 20 February 2020.
- The final report on the investigation was publicly released on 9 August 2023 and has assigned 6 of 15 safety issues to ARTC.
- Three of these issues have been implemented fully by ARTC and three issues pertaining to network user engagement and distribution of safety information have been started but still remain open. ARTC are working with ATSB to close as soon as possible.
- The investigation into the derailment at Nana Glen, NSW was conducted by the Office of Transport Safety Investigations on behalf of the ATSB. The final report on the investigation was released on 6 June 2023.
- Since the accident, ARTC has taken several safety actions, including installing 20 more remote weather stations along the Telarah to Acacia Ridge corridor, developing and implementing a work instruction for the management of flooding and special locations and issuing additional safety bulletins in instances of heavy rainfall and flooding.

Contact: Jason Preece Cleared by A/g First Assistant Secretary: Jennifer Stace

Rural and Regional Affairs and Transport

Lead/Support contact: Jason Preece

SB23-000827

Network resilience and maintenance

- ARTC is shifting its focus to its core business of building, maintaining and operating the National Rail Network which involves operating and maintaining the Interstate Network and the Hunter Valley Network while:
 - o improving Australia's productivity by encouraging modal shift;
 - managing an aging asset base including through increased investment in resilience of the network; and
 - o increasing a focus on a safety culture and managing the entry of new above rail providers to help move freight and passengers safely, reliably and efficiently.
- ARTC recognises the need to continue delivering a reliable and resilient network and is
 cognisant of some issues it faces including aging assets, continued expected growth in
 demand of its network, high development costs and increasing impacts of climate
 change.
- The Government is investing in numerous Interstate Network upgrades to improve the productivity, safety and reliability of the ARTC network. This includes:
 - \$400 million for the Port Botany Rail Line Duplication and Cabramatta Loop;
 - \$235 million for the Victorian North East Rail Line upgrade (complete);
 - \$252 million for the Adelaide Tarcoola Rail Upgrade Acceleration project (complete);
 - \$41.6 million for the Southern Highlands Overtaking Opportunities project;
 - o \$44.7 million for Narrabri to Turrawan Line Upgrade; and
 - o \$270 million for the roll out of the Advanced Train Management System.

Network disruptions

- Pacific National (PN) has raised concerns about network disruptions over 2022, suggesting that ARTC and the Government may be giving insufficient priority to upgrading and maintaining the Interstate Network. Many of the disruptions to ARTC's network were caused by unprecedented rain and flooding events.
- In 2022–23 network disruption events resulted in 151 days of interruption on the network and more than \$70 million in incident costs to ARTC. 126 of the 151 days of interruption were due to weather related events.
- ARTC is best placed to answer more detail on network disruptions.

Contact: Jason Preece Cleared by A/g First Assistant Secretary: Jennifer Stace

Rural and Regional Affairs and Transport

Lead/Support contact: Jason Preece

SB23-000827

Interoperability

- As part of the rail interoperability framework, ARTC has been working with state jurisdictions to identify a pathway for an interoperable national digital signalling system.
- ARTC has been developing the Advanced Train Management System (ATMS) in partnership with Lockheed Martin. It is a bespoke train control and signalling system involving the use of on-train processing and advanced digital communications to manage train movements over the network.

Equity funding

- The Australian Government has committed equity funding of up to \$14.5 billion for Inland Rail, as well as \$300 million in grant funding.
- As at 31 August 2023, the Australian Government had provided \$3.6 billion to ARTC for Inland Rail, comprising \$3.312 billion in equity and \$289.8 million in grant funding.

Financial performance and dividends

- The financial outcomes for 2022–23 include a decrease in operating profit, with Earnings before Interest, Depreciation, Amortisation and Impairment (EBITDAI) down 18.9 per cent from 2021–22.
- While ARTC has reported an operating profit in 2022–23, it has reported a net loss due
 to significant impairment expenses related to Inland Rail, resulting in its continued
 inability to transfer profit into its profit reserve.
 - Since 2018–19, ARTC has been reporting net losses due to the significant amount of Inland Rail-related impairment expenditures. This means ARTC was unable to transfer any profit into profit reserve for dividend payment since 2018–19.
- As a result, ARTC's profit reserves are now depleted and ARTC has not made any dividend payments in 2022–23. ARTC's capacity for making dividend payments is reviewed through the annual corporate planning process.

Freight volumes

- In 2022–23:
 - 56.6 billion gross tonne kilometres of general and bulk freight was transported on the Interstate Network. This is approximately 2.4 per cent lower than 2021–22.
 - 132 million tonnes of coal were transported on the Hunter Valley network. This is
 14.2 per cent lower than that of 2021–22, due to weather-related impacts and lower customer demand.

Contact: Jason Preece Cleared by A/g First Assistant Secretary: Jennifer Stace

Rural and Regional Affairs and Transport

Lead/Support contact: \$22(1)(a)(ii)

SB23-000828

SUBJECT: National Intermodal Corporation – intermodal terminals precincts

Talking Points

- National Intermodal Corporation Limited (National Intermodal) is delivering intermodal terminals to realise the benefits of Inland Rail and ensure genuine independent open access terminal precincts, driving efficiency and competition in the freight network.
- The Australian Government response to the Independent Review of Inland Rail (the Inland Rail Review) supported development of intermodal terminals in Melbourne and Brisbane, to maximise the benefits of the Australian Government's investment in Inland Rail. Work is also underway to consider the feasibility of a terminal at Parkes.
- National Intermodal are progressing works to develop the first stage of the Beveridge Interstate Freight Terminal (BIFT) by 2025.
- The Moorebank Intermodal Terminal Precinct when fully operational will generate over \$120 million a year for the economy of south-western Sydney, cut more than 3,000 truck movements each day and lower greenhouse gas emissions.

Key Issues

- National Intermodal will genuinely promote open access to encourage new entrants.
 This will drive more services, better asset utilisation, stronger competition in the rail freight market and support private sector innovation and investment.
- The Inland Rail Review by Dr Kerry Schott AO recommended the delivery of two terminals in Victoria at Beveridge and Truganina, the completion of the business case for the Queensland terminal at Ebenezer, and a feasibility study for intermodal facilities at Parkes in New South Wales.

Victorian Intermodal Terminals

- The Australian Government has agreed to Recommendation 8 of the Inland Rail Review; that two new intermodal terminals should be developed concurrently in Victoria.
 Beveridge Interstate Freight Terminal (BIFT) at Beveridge should be available as soon as practical and the second, the Western Interstate Freight Terminal (WIFT) at Truganina, should in due course expand and become the larger operation.
- On 22 June 2023, National Intermodal announced that it had acquired 1,100 hectares of land at Beveridge in Victoria from Qube Holdings (Qube) for BIFT.

Contact: S22(1)(a)(ii) Cleared by A/g First Assistant Secretary: Jennifer Stace

sed under the

2023 - 2024 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: \$22(1)(a)(ii)

SB23-000828

 National Intermodal signed a Memorandum of Understanding with Aurizon as a foundation customer on 8 March 2023 and is continuing to progress planning and development for the terminal. WIFT is expected to be developed concurrently and connected by the Outer Metropolitan Ring Rail South.

New South Wales Intermodal Terminals

- Construction of the Interstate Terminal at Moorebank commenced on 6 April 2022 with initial operations to commence in January 2024 and full operations to be completed in December 2024. The Import Export terminal was opened for operations on 1 November 2019.
- A Strategic Business Case for the proposed Western Sydney Freight Line and Intermodal Terminal was delivered in early 2023. The Australian Government is considering the outcomes with the New South Wales Government progressing further technical analysis to inform a future Final Business Case.
- National Intermodal is also supporting the Australian and New South Wales Government to consider the need for an independently managed open access intermodal facility at Parkes (in line with Recommendation 10 of the Inland Rail Review). A feasibility study is expected to be completed in early 2024.

Queensland Intermodal Terminals

- The Queensland Government provided a draft business case for a Brisbane Intermodal Terminal Precinct to the Australian Government in April 2023. The Inland Rail Review confirms Ebenezer as the preferred locality for the terminal, which is consistent with the conclusions in the draft business case.
- The business case is being updated to incorporate the recommendations of the Inland Rail Review (for example, not double stacking past Ebenezer to Kagaru and revised delivery timeframes).
- Both Australian and Queensland governments are working together to confirm the approach and timeframes for completing the business case, which will allow both governments to consider investment decisions in line with the further analysis being undertaken on the Inland Rail project.
- Details on the status of the Queensland Bilateral Agreement Rail Studies is at Attachment A.

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SB23-000828

Equity Funding

- In the 2017–18 Budget \$370 million was provided for the Moorebank Intermodal Terminal Precinct. Additional funding was provided in the 2019–20 Budget, but is not for publication due to commercial sensitivities.
- In the 2021–22 Mid-Year Economic and Fiscal Outlook additional equity was provided for National Intermodal to deliver the Beveridge Interstate Freight Terminal (\$1.62 billion) and develop the Western Interstate Freight Terminal (\$740 million).
- In the 2023–24 Budget, the Australian Government has agreed for National Intermodal to work with the New South Wales Government on the feasibility study for Parkes with \$3 million to be met within National Intermodal's existing equity.
- As at 31 July 2023, the Australian Government has provided \$900 million in equity to National Intermodal.

Attachments

Attachment A – Status of Queensland Bilateral Agreement Rail Studies

Contact: S22(1)(a)(ii) Cleared by A/g First Assistant Secretary: Jennifer Stace

Attachment A

Queensland Terminals

Status of Bilateral Agreement Rail Studies (BARS)

- The Australian Government has provided \$65 million to the Queensland Government to deliver a number of rail business cases to drive productivity and reduce congestion in the South East Queensland region:
 - 1. Brisbane Inland Rail Intermodal Terminal business case
 - 2. Port of Brisbane further planning
 - 3. Salisbury to Beaudesert Rail business case
 - 4. Extension of Inland Rail from Toowoomba to the Port of Gladstone
 - 5. Toowoomba to Brisbane Passenger Rail business case.
- The business cases are all being progressed in accordance with the Queensland Government's Project Assessment Framework which is used by the Queensland Department of Transport and Main Roads (TMR) to ensure a common approach to the assessment of projects across the lifecycle.
- The Australian and Queensland Governments are working through the implications of the outcomes of the Independent Review of Inland Rail (the Inland Rail Review) for these business cases.

Rural and Regional Affairs and Transport

Lead/Support contact: James Savage

SB23-000829

SUBJECT: Western Sydney International (Nancy-Bird Walton) Airport

Talking Points

- As at 31 August 2023, Western Sydney International (Nancy-Bird Walton) Airport (WSI) is 57.6 per cent complete and on track to commence operations by late 2026.
- The construction of WSI has supported 5,239 direct jobs since 2018. As at 31 August 2023, its workforce consists of 51 per cent local workers, 31 per cent learning workers and 2.71 per cent First Nations participation.
- The delivery of WSI is already providing economic benefits for the Western Sydney region, with over \$400 million directly contracted to Western Sydney businesses, inclusive of small and medium enterprises, family and First Nations businesses.

Note: Unless otherwise stated, all data is at 31 August 2023.

Key Issues

Updates since Budget Estimates May 2023

- Overall project progress is at 57.6 per cent compared to the 45.7 per cent completion reported as at March 2023.
- With major construction reaching its peak this year, WSA Co Limited (WSA) is progressing commercial and revenue diversification activities, including negotiations with airlines and cargo operators, finalisation of arrangements for the Business Precinct Stage One and market testing of retail and catering opportunities.
- On 8 June 2023, WSA marked the 50 per cent completion milestone for WSI. WSA concurrently announced an agreement with Qantas and Jetstar to operate domestic flights from WSI.
 - As a Government Business Enterprise (GBE), WSA operates at arm's length from government. The Department of Infrastructure, Transport, Regional Development, Communications and the Arts was not involved in negotiations between WSA and airlines.

Sensitivities

 Airspace design: Information on the release of the preliminary flight paths and the draft Environmental Impact Statement can be found in SB23-000720 Western Sydney International Airport – Airspace and Environment (refer Outcome 2, International Aviation, Technology and Services Division, Western Sydney Airport Regulatory Policy Branch).

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Rural and Regional Affairs and Transport

Lead/Support contact: James Savage

SB23-000829

 Bilateral Airservices Agreements: Information can be found in SB23-000721 Bilateral Airservices Agreements (refer Outcome 2, International Aviation, Technology and Services Division, International Aviation Branch).

Background

2023-24 Budget measure

- Additional equity funding for the construction of facilities to support border services and law enforcement operations at WSI was provided as part of the 2023–24 Budget Measure Building a Better Future Through Considered Infrastructure Investment (Budget Paper 2, page 172-173). This included:
 - equity funding to WSA Co Limited for the construction of facilities to support border services and law enforcement operations at the WSI (with the financial implications not for publication (nfp) due to commercial sensitivities).
 - \$18.5 million in 2023–24 for border agencies to undertake design and planning work for operations:
 - Department of Home Affairs, \$17.9 million
 - Department of Agriculture, Fisheries and Forestry, \$0.7 million.
 - Refer more specific questions to other relevant committees applicable to the Agency: Legal and Constitutional Affairs; Rural and Regional Affairs and Transport.

Financial Information – as at 31 July 2023 (August 2023 data not publicly available yet)

- In the 2017–18 Budget, the Australian Government committed up to \$5.3 billion in equity to WSA to develop WSI.
- As at 31 July 2023, the Australian Government has provided \$3.6 billion (GST exclusive) in equity to WSA, in return for 3.6 billion shares in WSA, at a rate of \$1 in equity for 1 share in WSA.

Project start date:	24 September 2018				
Project end date:	Late 2026				
	2020–21 \$m	2021–22 \$m	2022–23 \$m	2023–24 \$m	2024–25 \$m
Budget Estimates	645.0	640.1	1,181.6	nfp	nfp
Cumulative equity provided	1,744.2	2,384.3	3,565.9	nfp	nfp

Note: The equity profile and forward estimates beyond those published in the 2022–23 Annual Report to 30 June 2023 are not for publication due to commercial sensitivities.

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SB23-000829

Overall project progress on the five major works packages

Major Works Package	Status (percentage completion) as at 31 August 2023	Package commenced	Forecast completion
Bulk Earthworks	100%	January 2020	Practical completion December 2022
Terminal and Specialty Systems	40.6%	October 2021	Early 2025
Airside civil and pavements	57.1%	June 2022	Early 2025
Landside civil and buildings works	54.4%	November 2022	Early 2025
Technology Delivery Program	46.9%	December 2021	Late 2025

Jobs and employment data

Major Works Packages	Status at 31 August 2023	WSA target
Total workforce (job years) ¹	5,239	5,323
Learning workers	35%	20%
Local workers	51%	30%
Workforce diversity ²	31%	10%
First Nations participation	2.71%	2.4%

¹ This includes the total job years for the construction workers and professional services workers (consultants, engineers, administration, etc).

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² The workforce diversity percentage includes First Nations peoples, women in non-traditional roles, women in leadership roles, economically and socially disadvantaged groups and people with a disability.

Rural and Regional Affairs and Transport

Lead/Support contact: James Savage

SB23-000830

SUBJECT: High Speed Rail Authority

Talking Points

- The Australian Government is committed to progressing detailed planning for east coast high speed rail as a first step in securing a future rail corridor and construction in the longer term.
- High speed rail will revolutionise interstate travel on the east coast, providing a fast alternative for people to move between cities and regional centres, promote sustainable settlement patterns and create broad economic benefits for regional centres.
- The High Speed Rail Authority (HSRA), which commenced operations on 13 June 2023, is the Australian Government agency responsible for overseeing the planning and development of the high-speed rail network from Melbourne to Brisbane, delivering on this election commitment of the government.
- HSRA will first deliver a strategic plan for the development of the network; including planning for the identification and securing of corridors in consultation with affected state and territory governments.
- The Australian government committed \$500 million in the 2023–24 Budget for corridor acquisition, planning and early works for the high speed rail corridor between Sydney and Newcastle.

Key Issues

- HSRA will work closely with stakeholders to plan and develop a high-speed rail network from Brisbane to Melbourne. The initial priority is the Sydney to Newcastle section. The \$500 million Australian Government funding commitment will support corridor acquisition, planning and early works for Sydney to Newcastle.
- HSRA's initial focus is on developing its organisation capabilities and establishing its forward work program and strategic plan.
- HSRA commenced operations on 13 June 2023, having been established by the *High Speed Rail Authority Act 2023*.
 - o The National Faster Rail Agency ceased operations upon establishment of HSRA.

Contact: James Savage Cleared by A/g First Assistant Secretary: Jennifer Stace

Rural and Regional Affairs and Transport

Lead/Support contact: James Savage

SB23-000830

Board

- Following a merit-based selection process, Minister Catherine King announced the following appointments to the HSRA Board on 5 June 2023:
 - o Ms Jill Rossouw Chair
 - Ms Gillian Brown
 - Ms Dyan Perry OBE
 - o Mr Ian Hunt
 - Mr Neil Scales OBE
- This is a strong board comprising the appropriate skills, qualifications, knowledge and experience to best bring high-speed rail to reality.
- Remuneration arrangements for HSRA directors are independently determined by the Remuneration Tribunal.
- The board chair is remunerated \$127,360 annually, while the board members receive \$63,680 annually, and all receive tier 2 travel arrangements.

Chief Executive Officer (CEO)

- The HSRA Board is working to identify and appoint a permanent CEO. The selection of the CEO will follow a merit-based and publicly advertised recruitment campaign.
- In the interim, the HSRA Board, in consultation with the Minister, appointed
 Mr Andrew Hyles as acting CEO to steward the organisation whilst the permanent CEO
 recruitment progresses.
- The CEO's remuneration is determined by the HSRA Board, within the arrangements determined by the Remuneration Tribunal. The current reference rate set by the Remuneration Tribunal is \$355,370 annually, with tier 2 travel.

Australian Government's commitment to High Speed Rail

Program/Project start date:	2023–24 (start of current funding profile)					
Program/Project end date:	ТВС					
	2020-21	2021-22	2022-23	2023-24	2024-25	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation budget	-	-	-	25.0	25.0	50.0

Note: Remaining \$450 million is profiled from 2025-26 onwards.

Contact: James Savage Cleared by A/g First Assistant Secretary: Jennifer Stace

Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt/^{S22(1)(a)(ii)}

SB23-000831

SUBJECT: Victoria 2026 Commonwealth Games

Talking Points

- On 18 July 2023, the Victorian Government announced a formal withdrawal from hosting the 2026 Commonwealth Games.
- Prior to this announcement, a preliminary program of infrastructure works was being considered by the Australian Government.
- Australia has a long and proud record of hosting the Commonwealth Games (formerly Empire Games), including Gold Coast 2018, Melbourne 2006, Brisbane 1982, Perth 1962 and Sydney 1938 and major events more broadly.
- Any consideration of other potential Australian host cities for the 2026 Games is a matter for state and territory jurisdictions.
- At this stage, no state or territory jurisdiction has indicated an interest in hosting the 2026 Games.

Key Issues

- The Victorian Government did not engage with the Australian Government during the bid process for the 2026 Games, nor was the Australian Government involved in Victoria's subsequent decision to withdraw.
- Questions on Australian Government guarantees and involvement in Victoria's February 2022 bid for the 2026 Games, are a matter for the Health Portfolio as are questions on any role for the Australian Government in forging an 'Australian solution' to the hosting of the 2026 Commonwealth Games.

s47B(a)			

Contact: \$22(1)(a)(ii) Cleared by Assistant Secretary: Bill Brummitt

Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt/^{S22(1)(a)(ii)}

SB23-000831

s47B(a)		

Health and Aged Care Portfolio - 2023-24 Budget Statement of Risks

 The 2023-24 Budget Statement of Risks states "On 12 April 2022, Victoria was selected to host the 2026 Commonwealth Games, with regional hubs and athletes' villages to be established in Geelong, Bendigo, Ballarat and Gippsland. The Australian Government has provided guarantees for the Victorian Government's hosting of the 2026 Commonwealth Games in Regional Victoria. The financial implications of this support are not quantifiable at this time."

Senate Inquiry

- A Senate Inquiry into 'Australia's preparedness to host Commonwealth, Olympic and Paralympic Games' has been conducted to examine the planning, spending, infrastructure development and legacy sporting assets of Commonwealth, Olympic and Paralympic Games.
 - Following four public hearings in August and September 2023, the Senate Inquiry committee has released an interim report.
 - The committee provided a number of recommendations to address concerns around the cancellation of the 2026 Commonwealth Games and to emphasise the role that it believes the Australian Government should be playing to keep the 2026 Games in Australia.

Contact: \$22(1)(a)(ii) Cleared by Assistant Secretary: Bill Brummitt

Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt

SB23-000832

SUBJECT: Brisbane Arena

Talking Points

- The Australian Government is investing up to \$2.5 billion in the Brisbane Arena (the Arena) project, a key venue for the Brisbane 2032 Olympic and Paralympic Games (2032 Games).
- The Australian and Queensland Governments are committed to working closely to progress the project, ensuring value for money and understand the importance of community consultation in making decisions.
- The Roma St precinct has been announced as the preferred site for the Arena and both governments are currently assessing the site to determine the best outcome for connectivity, venue performance, economic impacts and community benefits.

Joint Business Case

 The Australian and Queensland Governments are developing a Joint Business Case for the Arena project to inform the final investment decision. This includes refining the project scope, finalising the venue location, and developing the design and delivery models.

Key Issues

Joint Business Case Delays

- On 29 April 2023, media reports highlighted delays in the Arena project kicking off the market sounding activities, blaming the Australian Government's inaction for the delay.
- The Market Sounding activities were completed in July 2023 and findings have been used to inform the development of the Arena Joint Business Case.
- The Arena Joint Business Case s47C will be informed by a Gate two review.
 - Gate two investigates the final business case and delivery and procurement strategy before any formal approaches are made to prospective suppliers or partners.

Budget and schedule concerns

- The Australian Government's capped investment of up to \$2.5 billion in the Arena is equivalent to 100 per cent of the initial project cost estimate.
- The Queensland Government will be responsible for any costs over the \$2.5 billion contribution.

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Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt

SB23-000832

- Infrastructure Australia's latest Market Capacity Report noted that the infrastructure sector is currently at capacity, which is increasing the likelihood of project delays and cost increases.
 - Joint Business Case preparation activities includes market sounding with design and construction contractors to understand the current capacity and capability risks associated with the project. These findings will be included in the JBC to inform an investment decision.

Why did the Australian Government choose to fund the Brisbane Arena project over the Gabba redevelopment project?

- The Arena project will deliver an outstanding legacy benefit to the people of South-East Queensland and Queensland more broadly. It provides an opportunity to fulfil sporting requirements for the 2032 Games, and gain legacy benefits in post Games mode.
- The Australian Government chose not to fund the Gabba as it is part of a broader urban renewal precinct redevelopment that the Queensland Government is pursuing.
- This wider precinct redevelopment would have created challenging governance arrangements. In contrast, the Arena project presented the opportunity for a more direct governance arrangement that allowed equal voting rights in shared decisions.
- Further questions on the Gabba redevelopment are best directed to the Queensland Government

Governance arrangements for the Arena project

- The Intergovernmental Agreement (IGA) supports strong rights and representation for the Australian Government on the Arena project.
- The Australian Government is represented at all three levels of governance for the project the Arena Project Board (peak governance body in which the Australian and Queensland governments have equal voting rights), the Executive Steering Committee and the Project Control Group.
 - Under the IGA provision exists for any disputed issue to be escalated to responsible Ministers.
- The Australian Government will approve the Joint Business Case prior to commitment of any funds.

Arena project assurance requirements

 The Department of Infrastructure, Transport, Regional Development, Communications and the Arts is continuing to work in partnership with the Queensland Government to progress the Joint Business Case on the Brisbane Arena, s47C

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Lead/Support contact: Bill Brummitt

SB23-000832

- The Queensland Government is responsible for the cost and procurement of the Joint Business Case.
 - Following a selective tender process in mid-2022, the Queensland Government engaged RPS Group to manage the planning and delivery of the Project Validation Report for the Arena project. The contract was awarded 15 June 2022. This work has been transitioned into a Joint Business Case, following the signing of the IGA.
- Both Governments will jointly select the design and delivery model.
- Independent gateway reviews and additional "health checks" are being undertaken as a
 part of the Arena project assurance process. The findings inform the development of the
 Joint Business Case.
- The Australian Government have procured a commercial advisor to provide support on technical matters in relation to the development of the JBC.

Proposed site for the Arena

- On 17 February 2023, both Governments publicly announced Roma Street Precinct as the preferred location for the Arena.
- The Joint Business Case will confirm the appropriateness and deliverability of that site. This includes undertaking an environmental assessment and social impact evaluation to understand the impacts the project will have on the surrounding area.

Cross-River Rail interdependencies

- The media has raised concerns about the Arena being delivered in time for 2032 Games due to overlapping construction schedules with the adjacent Cross River Rail station.
- On 2 April 2023, the Queensland Government announced delays in construction and increased costs for the Cross-River Rail project (which will be the key transport servicing the Arena) citing reasons such as inflation, supply chain issues, and the at times catastrophic weather of the past three years.
 - Interdependencies with Cross River Rail project are being managed through governance structures – Arena Project Control Group (PCG), Executive Steering Committee (ESC), and Project Board – as well as dedicated technical working groups where required.
- Targeted completion for the Arena project remains as at least 12 months ahead of the Games, which is by July 2031.

ASM Global involvement

• It is a matter of public knowledge that in 2018 ASM Global submitted a market-led proposal in relation to the Arena (known then as Brisbane Live) before it was earmarked to be a 2032 Games venue.

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- As a result of the market-led proposal, ASM Global entered into an exclusive early operator engagement Deed with the Cross-River Rail Delivery Authority in 2018.
- A recent media report (Sep 23, see <u>Attachment A</u>) suggests that the operating contract of the Arena Project may be the object of political lobbying.
- The Commonwealth has no contractual relationship with ASM Global and the operations and management of the Arena will be robustly explored as part of the Arena Joint Business Case.
- Questions on Queensland's early operator agreement with ASM should be directed to the Queensland Government.

If asked:

When was the initial Arena project funding requested?

- The Queensland Government first sought a 50/50 funding contribution on 13 April 2021.
- On 26 April 2021, the media first reported on the 50/50 venue infrastructure partnership between the former Prime Minister (the Hon. Mr Scott Morrison MP) and the Premier of Queensland.
- Specifics of the Commonwealth-State negotiations in relation to the funding request are confidential.

s47B(a)

What governance structure exists for the Brisbane Arena project?

• For the Brisbane Arena Project, the Australian Government maintains equal representation in the peak governance body, the Arena Project Board, and maintains representation on the Executive Steering Committees and Project Control Groups.

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Lead/Support contact: Bill Brummitt

SB23-000832

- Departmental officials regularly attend:
 - o fortnightly Project Control Group (PCG) meetings;
 - o fortnightly Executive Steering Committee (ESC) meetings; and
 - o monthly Brisbane Arena Project Board (APB) meetings.
 - A range of other forums, including weekly coordination meetings and technical workshops.

Where does the governance for the Brisbane Arena project report to?

- Given their delivery responsibility, officials from the Queensland Department of State
 Development, Infrastructure, Local Government and Planning (DSDILGP) report into
 broader Games governance forums, agreed by the Games Partners and established by
 the Brisbane Coordination Office, including the CEO Integration Group and the
 Intergovernmental Leaders Forum (on which Ministers King and Wells are members).
 - Updates will be provided to the International Olympic Committee (IOC) via the Brisbane 2032 Organising Committee.
 - Ultimately responsibility for project level governance and funding decisions remains with the Australian and Queensland Governments as set out under the IGA.
- Broader 2032 Games governance is a matter for the Department of Health and Aged Care and the Queensland Government.

Has the department sought any external consultancy services to help with the Brisbane Arena work?

- In April 2023, the department engaged HSF to obtain legal advice surrounding ASM Global and the Queensland Government.
- In May 2023, the department engaged Bellgrove Advisory to provide commercial advisory services to support the review of the Arena Joint Business Case.
- Please refer to 'SB23-000835' for further details on both procurements.

Background

- The Arena will host aquatic activities (swimming, water polo finals and Paralympic swimming) for 2032 Games, through the installation of a drop-in pool.
 - The Brisbane Aquatic Centre (within the Chandler Sports Precinct) does not have the required spectator capacity or facilities for all aquatic events, only for artistic swimming, diving, water polo (preliminaries) and Paralympic Aquatics.

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- After the 2032 Games, the Arena will become Brisbane's major central indoor multipurpose venue.
 - It will also provide an opportunity to enliven the underutilised Roma Street area, providing patrons with a well-connected facility within central Brisbane and enhanced public spaces. For example, patrons will be able to use trains and buses to and from Roma Street Station.
- The Australian Government is working on a Federation Funding Agreement (FFA)
 Schedule to facilitate the provision of the up to \$2.5 billion for the Arena project.

Attachments

Attachment A - Media

Contact: \$22(1)(a)(ii) Cleared by Assistant Secretary: Bill Brummitt

Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt

SB23-000832

Attachment A - Media

The Anna-Harvey texts behind a \$2.5b Olympic boondoggle

Australian Financial Review 18 September 2023, 6:13pm Mark Di Stefano

If you live outside the sunshine state, you might be unaware things are looking dire for **Annastacia Palaszczuk**. If polling is to be believed, Palaszczuk is heading for a crushing loss in next year's state election.

At least she'll always have the 2032 Olympics in the legacy locker.

But with that, Palaszczuk has also kicked off at least a decade's worth of gold medal gift-giving and champion contract hunting from developers seeking to wet their beaks on sweet infrastructure contracts. "Oh this Judo centre in Redcliffe is for the Olympics? Chuck another zero on that bad boy!"

As our colleague **Liam Walsh** has been detailing, one project in particular has property circles absolutely frothing. The Queensland government will build a 17,000-seat arena in an armpit of Roma St in Brisbane's inner city, tapping a whopping \$2.5 billion of taxpayer money.

ASM Global and Live Nation – two global entertainment giants – have dollar signs in their eyes. Both are angling to become the operators of the finished product.

But it's ASM Global's **Harvey Lister** shaping up as the **Usain Bolt** of corporate hospo. Walsh unfurled Lister's charm offensive in May, which revealed the state's deputy premier **Steven Miles** shamelessly tried to get a meet-and-greet with pop star **Ed Sheeran**.

Now we have text messages released under right to information laws showing Lister also has a baroque phone relationship with the Queensland premier.

"Good morning Premier. I just wanted to wish you safe travel to Tokyo," Lister texted Palaszczuk on her departure to the Olympic announcement in July 2021. Lister wrote that he was "astounded at the personal nastiness" that Palaszczuk had copped for the Olympic bid.

"We are lucky to have a leader actually prepared to take the personal risks to make this trip. Travel well and safely. And bring home those 5 coloured rings to Queensland."

Palaszczuk replied: "Thank you". Too keen mate. Too keen!

Lister also fired up the texting thumbs to laud Palaszczuk for getting federal money from **Anthony Albanese** for the multibillion-dollar knockdown and rebuild of the Gabba, which paved the way for the Brisbane Arena green light.

"We will always remember that you have always remained a great champion of the Brisbane Live precinct and the transformation that it will deliver for the CBD of the state's capital city," he wrote. "And I'll continue to tell everyone. Thank you."

Palaszczuk replied: "It's amazing!! We got there all due to the Olympics".

Contact: \$22(1)(a)(ii) Cleared by Assistant Secretary: Bill Brummitt

Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt

SB23-000832

Full-service caped lobbyist

Are we surprised that someone circling government contracts has an SMS pen pal relationship with the premier? Well, not really. This is Australia. This is Queensland!

But in May 2021, Lister took his charm offensive into the realm of Favourtown when Palaszczuk faced a story in Queensland's Murdoch papers about the COVID vaccine rollout.

"Good morning Premier, Just a heads-up that the *Sunday Mail* has just called to see if the government had made any contact with us re our offer of assistance for mass vaccination centres,", Lister texted. "I got the impression they were looking for a negative angle in that there was no action on the government."

Lister told the premier "I think I was able to turn it around". Entertainment mogul by day. Media adviser by night. A full-service caped lobbyist.

A few months later, Palaszczuk announced the state's next mass vax centre would be at the Brisbane Convention and Exhibition Centre. Naturally, the BCEC is a building in Lister's ASM Global portfolio.

"Welcome back and congratulations on establishing the first mass vaccination centre at the BCEC," Lister wrote. "We are delighted to become one of the solutions for Qld." Palaszczuk texted back, "Harvey congratulations!!!"

This is how the greasy world of public-private contracting works. Some over-the-top SMS praise here, an attempt to kill a story there. It's all legal, folks.

Palaszczuk even scored some free tickets to **Michael Buble**'s tour in June. The source? Obviously, Harvey Lister's ASM Global.

Contact: S22(1)(a)(ii) Cleared by Assistant Secretary: Bill Brummitt

Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt/^{S22(1)(a)(ii)}

SB23-000833

SUBJECT: Minor Venues Program

Talking Points

- The Australian Government has committed to a capped investment up to \$935.0 million towards 16 venues within the Minor Venues Program for the Brisbane 2032 Olympic and Paralympic Games (2032 Games).
- The Minor Venues Program will deliver key training and venue infrastructure for the 2032 Games, and support longer-term sporting needs for South East Queensland.
- The Australian Government is committed to working collaboratively with the Queensland Government to achieve optimal outcomes and value for money for each of the venues in the Minor Venues Program, and understands the importance of community consultation.
- The venues within the Minor Venues Program were selected as part of Queensland's bid to host the 2032 Games and may evolve over time as requirements for the 2032 Games emerge.

Project Validation Reports

Both Queensland and Australian Governments will approve Project Validation Reports
 (PVR) for venues in the Minor Venues Program before making final investment decisions,
 to ensure value for money and legacy outcomes.

Key Issues

Governance arrangements for the Minor Venues Program

- The Australian Government's governance role in the Minor Venues Program is outlined in the Intergovernmental Agreement (IGA) on the Brisbane 2032 Olympic and Paralympic Games, which stipulates the strong rights and required representation of the Australian Government in 2032 Games governance.
- The Australian Government maintains oversight and ongoing involvement through representation in the two levels of governance for the Minor Venues Program, attending all Project Control Groups and the Executive Steering Committee for the Program.
- The Australian Government will be consulted on design and delivery models and will approve the Project Validation Reports (PVRs) for each project.
- The provision for independent gateway review assurance throughout the duration of the projects allow for an additional independent check of project progress and quality.

Contact: S22(1)(a)(ii) Cleared by Assistant Secretary: Bill Brummitt

Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt/^{S22(1)(a)(ii)}

SB23-000833

Venue sensitivities

- A table outlining the status and key points on each of the venues can be found at Attachment A.
- The Logan Indoor Sports Centre was not in Brisbane's original bid for the 2032 Games, however, it is listed in the IGA. Media reports have challenged the purpose of this venue in Logan.
 - The complex nature of organising the 2032 Games means that additional or alternate venues may be required that were not in Brisbane's original bid for the 2032 Games.
 - The Centre will provide a valuable option as a competition venue for 2032 Games and is expected to cater to a range of sports including basketball, netball, volleyball, gymnastics, futsal, badminton, wheelchair rugby and wheelchair basketball.
- The Redland Whitewater Centre in Birkdale (east Brisbane) is a proposed new venue for the 2032 Games. The site has received Council approval; however, concerns have emerged around environmental and cultural impacts of the venue, long-term financial viability of the venue post-Games and the lack of community consultation.
 - Some stakeholders have suggested that existing facilities in Penrith (NSW) should be used instead.
- The Sunshine Coast Indoor Sports Centre location was announced on 27 January 2023 by the Queensland Government and the Council. The Centre will be built at the Kawana Sports Precinct, instead of in Maroochydore CBD, as proposed by the Federal Member for Fairfax, Mr Ted O'Brien MP.
 - o The location announcement was made prior to signing of the IGA.
- The Breakfast Creek Indoor Sports Centre is proposed to be at the current Albion Park Paceway in Brisbane's bid for the Games. The Queensland Government's preferred site location (south-western corner of the Albion Park Paceway) is not supported by Brisbane City Council (BCC) but is preferred by many community stakeholders. The BCC continues to express support for the northern end of the Albion Park Paceway in line with its publicly released concept plan for the area; with community concerns on this site higher due to loss of green space.
 - The Queensland Government is currently acquiring land from Racing Queensland (a statutory body established through Queensland legislation).
 - The Queensland Government is responsible for the broader precinct and has released a concept plan.
- The Toowoomba Sports Ground is a proposed venue upgrade for the 2032 Games. Local
 community concerns have been raised about the costs, consultation and general
 planning considerations of the project.

Contact: S22(1)(a)(ii) Cleared by Assistant Secretary: Bill Brummitt

Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt/S22(1)(a)(ii)

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- Barlow Park in Cairns is a proposed venue for football preliminaries for the 2032 Games.
 Recent media has stated that \$40 million is earmarked for upgrades to the venue,
 despite IGA cost allocations not being made public.
 - s47C
 - The media article noted the concept plan for the venue is 'not final and funding, on a 50-50 federal-state basis, was still to be determined'.
- The Wyaralong Flatwater Centre and Precinct is a proposed venue upgrade for the 2032 Games. An approach to traditional owner engagement is being developed, alongside information on whether Native Title implications may arise.

Location

 Locations for most Minor Venues Program projects were outlined in Brisbane's bid for the Games however both Governments will agree the preferred location for each venue, as part of the PVRs.

Minor Venues Program project assurance requirements

- There are strong assurance mechanisms in place for the Australian Government's Brisbane 2032 venue infrastructure investment through the IGA, including a commitment to demonstrate value for money and optimise delivery on projects within budget.
- The Queensland Government is currently undertaking PVRs for the venues in the Program that were identified in Queensland's bid document. This will provide assurance on the Australian Government's investment in the Games. Gateway Reviews will be undertaken for projects over \$100 million, and for higher risk projects.
- The PVRs do not undertake the options analysis in a traditional business case; instead focusing on scope, strategic fit, affordability, and deliverability of each proposed investment.
 - The PVR work also involves consultation with key stakeholders to determine any sensitivities such as impacts on the community and the environment and the longterm viability of venues.
 - The Queensland Government is responsible for the cost and procurement of the PVRs. Details on the contents of a PVR and the PVR process is outlined at Attachment B.
- All projects in the MVP are assessed against IGA requirements. Using a risk-based approach to program management, the Department of Infrastructure, Transport, Regional Development, Communications and the Arts has engaged Bellgrove Advisory to provide technical advice on the higher risk PVRs.

Contact: S22(1)(a)(ii) Cleared by Assistant Secretary: Bill Brummitt

Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt/^{S22(1)(a)(ii)}

SB23-000833

Budget and schedule

- The Australian Government is providing a capped contribution of up to \$935.0 million to the Minor Venues Program.
- The cost and schedule for each venue, will be determined through the PVR process and outlined in a Federation Funding Agreement (FFA) Schedule.
- 2023-24 Budget Paper 2 page 171 and Budget Paper 3, page 66 provides funding over the forwards for the 2032 Games venue infrastructure (Attachment C).

Background

- On 17 February 2023, the Australian Government announced it would provide a capped contribution of up to \$935.0 million towards the Minor Venues Program, a program of 16 new or upgraded venues across Brisbane, the Gold Coast and the Sunshine Coast. This program also includes allowance for minor updates to other existing or training venues. There are 29 training venues and excluding the venues funded as part of the MVP, there are still approximately 21 competition venues that will likely require minor updates.
- The Australian Government is working on an FFA Schedule to facilitate the provision of the up to \$935.0 million for the Minor Venues Program to the Queensland Government.

Attachments

Attachment A: Minor Venues Program Status

Attachment B: PVR Explainer Attachment C: Budget Papers

Contact: S22(1)(a)(ii) Cleared by Assistant Secretary: Bill Brummitt

Venue Name	New or upgrade	Location	Games sport and legacy	Sensitivities	Status
Anna Meares Velodrome and BMX track	Existing/ Upgrade	Greater Brisbane	Track, BMX Racing Legacy: BMX Racing track.		No PVR required noting small financial quantum – alternative project validation process to be developed.
Barlow Park (Cairns)	Existing/ Upgrade	Cairns	Football Legacy: Rectangular stadium for sports and entertainment.		PVR consultant is being onboarded, PVR is about to commence and due for completion in Q2 2024.
Breakfast Creek Indoor Sports Centre	New	Greater Brisbane	Basketball Legacy: Community sports hub.	Opposition from Brisbane City Council in relation to the location of the venue within the Breakfast Creek Sports Precinct, Albion. The community is supportive of the Queensland Government chosen site. Queensland Government is responsible for the broader precinct and has released a concept plan.	Project Validation Report (PVR) is underway and due for completion Q4 2023.
Brisbane Aquatic Centre and Precinct	Existing/ Upgrade	Greater Brisbane	Aquatics (including diving, artistic swimming and water polo preliminaries) Legacy: Aquatic centre for community and high-performance use.	Senators have questioned the need for two aquatic venues during the 2032 Games – the Brisbane Arena and the Brisbane Aquatic Centre at Chandler will be accommodating different disciplines.	PVR was completed Q3 2023 and is awaiting investment decisions by both the Queensland and Australian governments.
Brisbane International Shooting Centre	Existing/ Upgrade	Greater Brisbane	Shooting Legacy: Shooting centre.		In planning, PVR has not commenced.
Chandler Indoor Sports Centre	New	Greater Brisbane	Gymnastics Legacy: Community sports hub.		PVR was completed Q3 2023 and is awaiting investment decisions by both Queensland and Australian governments.
General allowance for minor upgrades to existing competition and training venues	N/A	N/A	-		No PVR required noting financial quantum is for multiple minor projects alternative project validation process to be developed.
International Broadcast Centre	Temporary	Greater Brisbane	-		+
Logan Indoor Sports Centre	New	Greater Brisbane	Competition and backup venue Legacy: Community sports hub.	The Department became aware of the need for Logan Indoor Sport Centre when Queensland Government provided an updated list of venue infrastructure on 8 December 2022. Drew media	Detailed Business Case consultant is currently under procurement and PVR is due for completion Q3 2024.

	Nouse			I	ion correct as at 27 september 2025
Venue Name	New or upgrade	Location	Games sport and legacy	Sensitivities	Status
				attention due to not been announced prior to	u.
				the IGA. Planned to be a potential reserve	
				competition venue and training venue. The	
				complex nature the 2032 Games means that	
				additional or alternate venues may be required that were not in the original Games bid.	Q
				that were not in the original dames bid.	8
Moreton Bay Indoor Sports	New	Greater	Boxing		PVR is underway and due for completion
Centre	New	Brisbane	Legacy: Community sports hub.		Q2 2024.
Queensland Tennis Centre	Existing/ Upgrade	Greater Brisbane	Tennis Legacy: Tennis centre.	Concerns were raised at the Senate Inquiry that the venue was to be funded 50-50 and was but not included on the Master Plan. The Queensland Tennis Centre is included on the Master Plan in Brisbane's Future Host Questionnaire response.	No PVR required noting small financial quantum – alternative project validation process to be developed.
Redland Whitewater Centre	New	Greater Brisbane	Canoe Legacy: Whitewater centre, emergency services training centre.	Concerns about environmental and cultural impacts, long-term viability of venue and the lack of community consultation. s47B(a)	PVR is underway and due for completion in Q1 2023.
Sunshine Coast Indoor Sports Centre	New	Sunshine Coast	Basketball Legacy: Community sports hub.	The location of the venue was announced on 27 January 2023 by Queensland Government and the Council, prior to the IGA being signed. The Centre will be built at the Kawana Sports Precinct, instead of in Maroochydore CBD, as proposed by the Federal Member for Fairfax, Mr Ted O'Brien MP.	PVR was completed in Q3 2023.
Sunshine Coast Mountain Bike Centre	Existing/ Upgrade	Sunshine Coast	Mountain Biking Legacy: Community mountain bike trails and international mountain bike facility.		PVR was completed in Q3 2023.
Sunshine Coast Stadium	Existing/ Upgrade	Sunshine Coast	Football Legacy: Rectangular stadium for sports and entertainment.		PVR was completed in Q3 2023.
Toowoomba Sports Ground	Existing/ Upgrade	Toowoomba	Football Legacy: Rectangular stadium for sports and entertainment.	The venue drew media attention for community opposition to the location of the project. The local Member for Groom (Mr Garth Hamilton MP) has formally raised community concerns, including costs and site location, with	PVR consultant is being onboarded, PVR is about to commence and due for completion Q2 2024.

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Venue Name	New or upgrade	Location	Games sport and legacy	Sensitivities	Status
				Government. The PVR will confirm the most	
				appropriate location.	
Wyaralong Flatwater Centre & Precinct	Existing/	Greater Brisbane	Rowing Legacy: Competition and training rowing	An approach to traditional owner engagement is being developed, alongside information on	PVR is underway and due for completion in O1 2024.
Predifict	Upgrade	Buspane	facility.	whether Native Title implications may arise.	III Q1 2024.

SB23-000833

ased under the

- Project Validation Reports (PVR) are being developed by the Queensland Government in accordance with the requirements under the Intergovernmental Agreement (IGA) on the Brisbane 2032 Olympic and Paralympic Games (2032 Games) (refer to Clause 30 of Schedule A).
- The PVRs replace the need for a detailed business case through providing justification for the project based on assessment of business needs and strategic alignment.
- Each PVR will include typical business case elements such as scope, strategic fit, affordability, and deliverability of each proposed investment commitment to provide decision makers with sufficient detail to determine whether the project is suitable to progress.
- The purpose of a PVR is to validate and provide assurance to decision-makers that the investment commitments made by the Queensland Government as a result of contractual obligations to the International Olympic Committee and Games partners to provide relevant critical venue infrastructure 2032 Games projects are:
 - cost effective;
 - optimally scoped to ensure projects are fit for purpose;
 - delivering on both the 2032 Games and legacy use requirements;
 - using a delivery model that delivers value for money and maximises opportunities for private sector involvement, and co-investment from the local governments;
 - delivered using a risk-based implementation plan (i.e., a plan for efficient delivery on time and budget having regard to key risks and stakeholder interests); and
 - o considering stakeholder and community interests.
- Each project will have a tailored PVR that is suited to the investment, nature, scale, program and procurement strategy for the venue.
- Australian Government approval of a PVR is required before any Federal funding will flow.

Attachment C - 2023-2024 Budget Paper 2 page 171 and Budget Paper 3 page 66

Infrastructure, Transport, Regional Development, Communications and the Arts | Budget 2023–24

Infrastructure, Transport, Regional Development, Communications and the Arts

2032 Brisbane Olympic and Paralympic Games - venue infrastructure

Payments (\$m)					
	2022-23	2023-24	2024-25	2025-26	2026-27
Department of the Treasury	-	36.0	107.9	348.4	583.8
Department of Infrastructure, Transport, Regional Development, Communications and the Arts	-	-	-	-	-
Total – Payments	-	36.0	107.9	348.4	583.8

The Government will provide up to \$3.4 billion over 10 years from 2023–24 to support venue infrastructure for the 2032 Brisbane Olympic and Paralympic Games. Funding includes:

- · a capped investment of up to \$2.5 billion for the development of Brisbane Arena
- a capped investment of up to \$935.0 million investment towards 16 new or upgraded venues as part of the Minor Venues Program.

Budget 2023-24 | Budget Paper No. 3

Brisbane 2032 Olympic and Paralympic Games

\$million	NSW	VIC	QLD	WA	SA	TAS	ACT	NT	Total
2022-23	-	-	-	-	-	-	-	-	-
2023-24	-	-	36.0	-	-	-	-	-	36.0
2024-25	-	-	107.9	-	-	-	-	-	107.9
2025-26	-	-	348.4	-	-	-	-	-	348.4
2026-27		-	583.8	-	-	-	-	-	583.8
Total	-	-	1,076.0	-	-	-	-	-	1,076.0

The Australian Government is providing up to \$3.4 billion for infrastructure investment to support the delivery of the Brisbane 2032 Olympic and Paralympic Games. This includes up to \$2.5 billion for Brisbane Arena, which will form a key part of the Roma Street Station Precinct, and up to \$935.0 million for new and upgraded venue infrastructure across Queensland. The Australian Government's co-investment will support local jobs and create a lasting legacy by meeting local community needs for venue assets in the region.

A new measure associated with this item is listed in Table 1.4 and described in more detail in Budget Paper No. 2, *Budget Measures* 2023–24.

Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt/^{S22(1)(a)(ii)}

SB23-000834

SUBJECT: Intergovernmental Agreement development, clauses and governance

Talking Points

- The Australian Government is investing in the Brisbane 2032 Olympic and Paralympic Games (2032 Games), with a capped contribution of **\$3.4 billion** towards key venue infrastructure.
- The Australian Government has worked cooperatively with the Queensland Government to secure venue infrastructure projects that will have a long-term and transformational impact for Queenslanders and all Australians.

A landmark infrastructure deal for Queensland

- In February 2023, the Australian and Queensland Governments signed the 2032 Games Intergovernmental Agreement (IGA).
- Schedule A to the IGA details the Australian Government's contributions to 2032 Games venue infrastructure including the new Brisbane Arena and 16 further new and upgraded projects (known as the Minor Venues Program) in South East and regional Queensland.

Promoting strong assurance and governance

- The IGA was developed to ensure strong governance and assurance mechanisms were in place to protect the Australian Government's investment in the venue infrastructure and mitigate exposure to risk.
- Under the IGA, the Australian Government's investment is 'capped'.
- As stipulated in Schedule A of the IGA, Federation Funding Agreement (FFA) Schedules
 for the Brisbane Arena Project and the Minor Venues Program are now being developed
 to further specify terms and scope of funding, including payment milestones.

Working in close partnership with Queensland and the community

- The Australian Government is working collaboratively with Queensland and delivery partners under the terms of the IGA to maintain assurance and oversight, ensuring the 2032 Games are a success and that every dollar has lasting benefits.
- Project validation work will consider stakeholder and community interests.

Contact: S22(1)(a)(ii) Cleared by Assistant Secretary: Bill Brummitt

Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt/^{S22(1)(a)(ii)}

SB23-000834

Key Issues

Venue infrastructure governance under the IGA

- The IGA stipulated that the Australian Government have strong representation in decision making bodies. For example, the Australian Government maintains equal representation in the peak governance body for the Arena and maintains representation on Executive Steering Committees and Project Control Groups for all projects with the provision to involve observers or expert participants as required.
- The formation of the Brisbane 2032 Coordination Office (BCO) within the Queensland Department of the Premier and Cabinet on 14 March 2023 does not override governance arrangements for the Australian Government's investment in venue infrastructure outlined by the IGA.

Venue infrastructure assurance under the IGA

- A Joint Business Case for the Arena and Project Validation Reports for most projects in the Minor Venues Program will be provided to the Australian Government to evidence value for money and optimised delivery strategy before the final investment decision is made.
 - Project Validation Reports will include typical business case elements such as scope, strategic fit, affordability and deliverability of each proposed investment commitment.
 - A detailed business case will be completed for the Logan Indoor Sports Centre due to complexities with the project.
 - A PVR will not be completed for the Anna Meares Velodrome and BMX Track, and the Queensland Tennis Centre, noting both projects require minor upgrades and have a low financial value. An alternative to the PVR process will be developed for these projects.
 - Infrastructure Australia does not assess social infrastructure projects.
- The provision for independent gateway review assurance throughout the duration of the projects allow for an additional independent check of project progress and quality.
 - Monthly reporting requirements to the Australian Government will be stipulated in FFA Schedules.

Contact: \$22(1)(a)(ii) Cleared by Assistant Secretary: Bill Brummitt

Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt/^{S22(1)(a)(ii)}

SB23-000834

Quantum of funding under the IGA

- The capped nature of the funding is consistent with other Commonwealth-State funding arrangements.
 - Any requests for further Australian Government funding would be subject to discussions between the Australian and Queensland Government, and the Australian Government's budgetary processes.
- The Australian Government's investment under the IGA recognises the wide-ranging benefits of hosting such a prestigious sporting event and the ongoing legacy benefits of the infrastructure created, including for regional Queensland communities.
- A 2021 KPMG report estimates the 2032 Games will bring up to \$17.6 billion in quantifiable economic and social benefits for Australia, and create approximately 122,900 full-time equivalent jobs at a national level.¹

IGA transparency on timing and development

- The Prime Minister and the Queensland Premier signed and publicly announced the IGA on 17 February 2023.
 - At Estimates on 13 February 2023, the Department of Infrastructure, Transport,
 Regional Development, Communications and the Arts was unable to provide details on the IGA to avoid prejudicing the outcomes of the negotiations with Queensland.
- The decisions of Cabinet, and the timing and dates of said decisions are Cabinet in Confidence. s47C

Project selection

- Queensland Government proposed a program of venue infrastructure projects to the Australian Government based on its bid for the 2032 Games and agreed contractual obligations to the International Olympic Committee.
 - The Australian Government is not funding **the Gabba redevelopment** and questions on this matter are best directed to the Queensland Government.
 - The Logan Indoor Sport Centre was not identified in Queensland's bid documents and will be therefore be subject to a Business Case. The centre can cater to a range of sports including basketball, netball, volleyball, gymnastics, futsal, badminton, wheelchair rugby and wheelchair basketball and will provide a valuable option as a competition venue for Brisbane 2032.

Contact: \$22(1)(a)(ii) Cleared by Assistant Secretary: Bill Brummitt

 $^{^{1}\,\}underline{\text{https://www.premiers.qld.gov.au/publications/categories/reports/assets/2032-qld-games-economic-analysis-summary-report-final.pdf}$

Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt/^{S22(1)(a)(ii)}

SB23-000834

- The complex nature of organising the 2032 Games means that additional or alternate venues may be required in the coming years.
 - o If other venues are required, any Australian Government support beyond what was committed under the IGA would be subject to further discussions with Queensland.

Federation Funding Agreement (FFA) Schedules

- The department is developing Federation Funding Agreement (FFA) Schedules to facilitate payment of Australian Government funding to Queensland, based on achievement of project milestones.
- Schedules for the Minor Venues Program and Brisbane Arena are anticipated to be finalised by responsible Ministers

Background

IGA announcement

- On 17 February 2023, the Prime Minister and the Queensland Premier signed the IGA for the 2032 Games, with the Australian Government committing \$3.435 billion to Games venue infrastructure.
 - The IGA is publicly available at federation.gov.au.
- The Australian Government will provide a total capped financial contribution to Queensland of up to \$2.5 billion for the Brisbane Arena project and \$935 million for the Minor Venues Program.
- This IGA was designed to provide the Australian Government with strong rights and representation in 2032 Games governance. Key assurance mechanisms in this agreement include:
 - Australian Government approval of the Project Validation Reports forms the basis for the final investment decision; and
 - o payment of funding is based on achievement of agreed milestones.

2032 Games – transport infrastructure

- Under the IGA, any Australian Government contributions to transport infrastructure related to the 2032 Games will be delivered under the existing National Partnership Agreement for Land Transport Infrastructure (2019-2024) and its successors.
 - o Questions on this matter should be directed to Infrastructure Investment Division.

Contact: S22(1)(a)(ii) Cleared by Assistant Secretary: Bill Brummitt

Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt/^{S22(1)(a)(ii)}

SB23-000834

Senate Inquiry

- The Senate Rural and Regional Affairs and Transport References Committee Inquiry into "the adequacy of Australia's preparedness to host the 2026 Commonwealth Games in Victoria and the 2032 Olympic and Paralympic Games in Brisbane' released an interim report on 14 September 2023.
- The department provided a submission to the Inquiry highlighting the IGA's role in supporting Queensland to deliver the 2032 Games, and departmental executives have provided evidence to a public hearing on 8 September 2023.
- The 7 recommendations of the interim report address the immediate priorities of the Committee, which are community concern around the cancellation of the 2026 Commonwealth Games, and, for the 2032 Olympic and Paralympic Games, the proposed redevelopment of the Brisbane Cricket Ground (the Gabba) and the proposed construction of the Redland Whitewater Centre.
- The Committee recommends the Australian Government works through an
 intergovernmental forum, such as National Cabinet, to explore the most cost-effective
 solution for hosting the canoe slalom events at the Brisbane 2032 Games. If it is feasible
 to host the events at the Penrith Whitewater Centre in New South Wales, including with
 refurbishments, this option should be prioritised over building a new facility.
- The Inquiry's final report, due by 6 December 2023, will also address other matters relevant to the terms of reference.

Departmental funding

- In the October 2022 Budget, the Government provided \$15.8 million over 11 years from 2022-23 to the department fund the Olympic and Paralympic Games Infrastructure work (Budget Paper 2, Page 160).
 - The funding profile for the forward estimates are below:

\$ M	2023–24	2024–25	2025–26	2026-27
DITRDCA	1.8	1.6	1.6	1.6

With \$1.4 million per year from 2027-28 to 2032-33.

 The departmental resourcing associated with that budget measure equates to the following ASL:

ASL	2023–24	2024–25	2025–26	2026-27
DITRDCA	8.0	8.0	8.0	8.0

With 8.0 ASL per year from 2027-28 to 2032-33.

• The Health Portfolio also received departmental funding of \$8.9 million over 12 years from 2022-23.

Contact: S22(1)(a)(ii) Cleared by Assistant Secretary: Bill Brummitt

Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt/^{S22(1)(a)(ii)}

SB23-000850

SUBJECT: Independent Review of AIS Infrastructure

Talking Points

- The Independent Review of Australian Institute of Sport (AIS) Infrastructure (the Review) will give the Australian Government a clear-eyed view on priority investment in AIS in the lead-up to the Brisbane 2032 Olympic and Paralympic Games and beyond.
- The Review will inform how best to invest in sports facilities, including the optimal location. This will ensure the AIS remains fit-for-purpose in supporting high performance athletes.
- Not ruling any location in or out is consistent with sound policy when conducting an Independent Review

Key Issues

- It is a matter of public record that the ASC is seeking funding for investment in AIS infrastructure.
- The Prime Minister has signed off on the Terms of Reference for the review and the two reviewers: Ms Robyn Smith OAM and Ms Erin Flaherty. The review is supported by a 3-person secretariat with the Department of Infrastructure, Transport, Regional Development, Communications and the Arts.
- The review was foreshadowed by the Canberra Times on 16 October 2023 (see below).
 The Media Release by the Ministers for Infrastructure and Sport, which includes the
 Terms of Reference, was released dated 16 October 2023: A fit for purpose Australian
 Institute of Sport.

Background

- In the 2023-24 Budget, the department received departmental funding of \$1.004 million in 2023-24 to facilitate the Review.
- The Review element is included in the Supporting Transport Priorities measure (page 16 of the 2022-23 Infrastructure Portfolio Additional Estimates Statements; page 184-185 of 2023-24 Budget Paper 2).
- On 11 October 2023, the Canberra Times ran an article 'Significantly high execution risk,' the risky \$1 billion price tag to relocate Canberra's AIS which covered plans for revitalisation, including an option to move to south-east Queensland. It notes Kieren Perkin's focus on a Canberra upgrade. Further articles followed on 12 October 2023.

Contact: S22(1)(a)(ii) Cleared by Assistant Secretary: Bill Brummitt

Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt/^{S22(1)(a)(ii)}

SB23-000850

- On 16 October 2023 the Canberra times announced the Review based on an advance copy of a Media Release from the Ministers for Infrastructure and Sport: Anthony Albanese Government orders independent review of Canberra's Australian Institute of Sport. Key points:
 - The Albanese Government is seeking a "clear-eyed view" of the Canberra-based Australian Institute of Sport, announcing an independent review that will take in the controversial \$1 billion question of whether it should stay in the national capital.
 - The AIS master plan, which will form part of the review, showed the cost of moving the AIS was assessed at a minimum of \$600 million, exclusive of land costs, but could cost in excess of \$1 billion in initial capital investment.
 - Queensland officials have been lobbying to move the AIS for several years, garnering support from former Australian Olympic Committee boss John Coates and former sports commission chairman John Wylie who have criticised its location and age.
 Independent senator, David Pocock wants the AIS to stay in Canberra with a significant funding boost.
- On 16 October 2023, the Canberra Times also reported on the ACT Chief Minister, Andrew Barr and Independent Senator, David Pocock's response to the review:
 - Andrew Barr said the the review ought to "absolutely confirm" the best option is to reinvest in Canberra. "Our priority is simple: we want a renewed AIS staying in Canberra. That's the cheapest option. That's the quickest option, frankly, for the outcomes that the Sports Commission want, to prepare Australian athletes for forthcoming Olympic Games and Commonwealth Games. But it's also the best option for Canberra and, I believe, the best option for the nation."
 - David Pocock has accused the Albanese Government of "pure politics" and taking Canberrans for granted in the wake of the new review.
 - Australian Sports Commission CEO, Mr Kieren Perkins OAM was interviewed in the Sydney Morning Herald on 30 September 2023. The article referenced "the dilapidated Australian Institute of Sport – a 65-hectare site in dire need of uplift. Perkins spruiks its programs and staff, but the wear and tear and leaking roofs stand out. It's hard to hide generational funding neglect".
- Mr Perkins addressed the National Press Club in Canberra on 5 October 2022:
 - "I've been asked multiple times about whether the Australian Sports Commission has plans to relocate the AIS from Canberra to south-east Queensland. Let me be emphatic – our plans for the AIS campus remain firmly in Canberra. Canberra is the seat of Federal Government and is the home of the AIS."
 - "We are working closely with the Federal Government to plan the AIS campus revitalisation, while also connecting with the ACT Government to ensure we respect its deep-seated value to the Canberra community."

Contact: S22(1)(a)(ii) Cleared by Assistant Secretary: Bill Brummitt

Rural and Regional Affairs and Transport

Lead/Support contact: Bill Brummitt/^{S22(1)(a)(ii)}

SB23-000850

An ACT Government submission to the Joint Standing Committee on National Capital
and External Territories Inquiry into Fostering and Promoting the Significance of
Australia's National Capital noted "Many of the AIS facilities are ageing, and require
investment to bring them up to modern standards.... There is a significant opportunity
for the ACT and Australian Governments to partner to revitalise the AIS precinct."

Contact: \$22(1)(a)(ii) Cleared by Assistant Secretary: Bill Brummitt

Rural and Regional Affairs and Transport

Lead/Support contact: Andreas Bleich/S22(1)(a)(ii)

SB23-000836

SUBJECT: Infrastructure Market Capacity

Talking Points

- The Australian Government continues to work collaboratively with jurisdictions to ensure infrastructure investment settings are sustainable, well targeted and aligned to market capacity and resource availability.
 - At the Infrastructure and Transport Ministers' Meeting (ITTM) in December 2022, Ministers noted market capacity constraints may continue to affect the delivery of the shared infrastructure investment pipeline, and agreed to progress the National Cabinet tasking to work together to ensure investment settings are sustainable, welltargeted and aligned to market capacity and resource availability.
- The development of the Infrastructure Policy Statement (IPS) is progressing. It is intended
 that the IPS will position infrastructure as a driver of economic, social and environmental
 outcomes and enable more properly planned, evidence-based projects. The IPS should
 support jurisdictions when considering what projects to bring forward for
 Commonwealth consideration and a draft IPS informed the IIP Review.
- In August 2022 the Minister C. King, Minister for Infrastructure, Transport, Regional Development and Local Government, convened a roundtable discussion with stakeholders from across the infrastructure sector.
 - The roundtable identified wide-ranging issues behind skills shortages and addressing wage and productivity challenges. These include developing, attracting and retaining talent, and workplace barriers. A summary of the roundtable outcomes is in Attachment A.
 - The Infrastructure and Transport Senior Officials Council (ITSOC) will convene an industry round table to discuss items on the ITTM agenda for the December Meeting. This will be held on 30 October 2023.
- Information from the Minister's Market Capacity Roundtable contributed to the September 2022 Jobs and Skills Summit discussion. One of the outcomes of the Summit was to establish a tripartite National Construction Industry Forum (NCIF), to constructively address issues such as mental health, safety, training, apprentices, productivity, culture, diversity and gender equity in the industry.
- The NCIF was established through legislation commenced on 1 July 2023 and chaired by the Hon Tony Burke MP, Minister for Employment and Workplace Relations. The second meeting is scheduled for 20 October in Canberra.
- In the October 2022-23 Federal Budget, the Government repositioned its approach to infrastructure investment, driven by the need to settle the infrastructure market and reflect realistic delivery timeframes (refer to SB23-000813: Infrastructure Investment Program – Budget Overview for more information).

Contact: S22(1)(a)(ii) Cleared by Assistant Secretary: Andreas Bleich

Rural and Regional Affairs and Transport

Lead/Support contact: Andreas Bleich/S22(1)(a)(ii)

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Key Issues

- Public investment in transport infrastructure has increased from \$22.4 billion in 2020-21 to \$30.7 billion in 2022-23 (in 2020-21 prices). Since the year to March 2018, total public and private investment in all types of infrastructure has increased by 12 per cent in real terms. Public investment in transport infrastructure increased by 21 per cent in real terms. ¹
- Infrastructure Australia's (IA) 2022 Infrastructure Market Capacity report² found that:
 - Australia faces a severe shortage of steel fabrication and steel production capacity, as domestic production will unable to meet construction demand between 2022-23 and 2023-24.
 - Meeting upcoming steel demand will require measures such as increasing local production capacity and increasing import volumes.
 - The cost of construction materials has risen by an average of 24 per cent over the
 2022 calendar year.
 - The largest of cited increases are steel, timber, oil and oil products (plastic pipe and fittings) and copper-based products (copper pipes, electrical cable).
 - As of October 2022, public infrastructure projects face a shortage of 214,000 skilled workers.
 - In 2023 this is projected to grow to a peak shortage of 248,000 people, 128 per cent of the projected available workforce (194,000).
 - Engineers, scientists, and architects account for nearly half of the total workforce needs.
 - Australia will continue to face severe shortages in the workforce available for public infrastructure until at least early 2026.
 - A significant number of construction companies are operating at 90 per cent or above capacity, with labour scarcity the single biggest issue faced by construction companies.
 - o A Market Capacity Report for 2023 is expected to be published later in the year.
- As of November 2022, women make up less than 15 per cent of the workforce in construction occupations, and less than 3 per cent of related trade jobs, a result of historic gender imbalance, insufficient pathways for women into the industry and a lack of strategies to attract and retain women.³

Contact: \$22(1)(a)(ii) Cleared by Assistant Secretary: Andreas Bleich

Phone: (02) 6136 s22(1) Version Number: 01 Date: 21/09/2023

¹ BITRE analysis 27 September 2023

² Published 14 December 2022, <u>www.infrastructureaustralia.gov.au/publications/2022-market-capacity-report</u>

³ BITRE analysis of Australian Bureau of Statistics Labour Force data, November 2022 https://www.abs.gov.au/statistics/labour/employment-and-unemployment/labour-force-australia/latest-release.

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Lead/Support contact: Andreas Bleich/S22(1)(a)(ii)

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- BIS Oxford Economics' (BISOE) escalation forecasts indicate that escalation beyond 2024-25 is expected to slow in growth, as compared to previous years. Therefore, future projects are not anticipated to experience major unexpected cost pressures over the longer term. Examples of these component cost outcomes show:
 - Bitumen and diesel prices have seen extreme volatility over the previous financial years and are forecasted to present strong average annual growth in 2022-23.
 Bitumen only accounts for 8 per cent and diesel accounts for 3 per cent of a typical road project.
 - The high base price of reinforcing steel is expected to drive positive growth during 2022-23 (+4.3 per cent), but will eventually give way to a reduction in prices through 2023-24 and 2024-25. Reinforcing steel only accounts for 5 per cent of a typical road project.

Background

- In June 2023 the construction sector represented 7.4 per cent of Australia's Gross Domestic Product. The Australian Bureau of Statistics (ABS) reported that the construction sector had incurred a total income of \$499.4 billion in 2021-22, with around 17 per cent of this being from civil and engineering construction.
 - The Reserve Bank of Australia (RBA) expected this to grow by around 1.5 per cent per year over the five years through 2026-27.⁴
- The Government is committed to improving the pipeline of highly skilled workers and address issues such as mental health, safety, training, apprentices, productivity, culture, diversity and gender equity in the construction industry. **Attachment B** provides an update of all the initiatives underway since the Minister's Roundtable in August 2022.
 - The Fair Work Legislation Amendment (Secure Jobs, Better Pay) Act 2022 establishes
 the NCIF from 1 July 2023 to advise the Government on opportunities to improve
 industry workplace culture and productivity.
 - The NCIF will be chaired by the Minister for Employment and Workplace Relations and co-chaired by the Minister for Infrastructure, Transport, Regional Development and Local Government, and the Minister for Industry and Science. Members will include business and union representatives. The Department of Employment and Workplace Relations is responsible for establishing the NCIF.
 - The NCIF will work to constructively and cooperatively tackle issues facing the building and construction industry, including those relating to safety, productivity, skills and training, workplace relations, diversity and gender equity, and industry culture.
 - Minister Burke has now appointed 12 representatives to the Forum, consistent with the legislative requirements.

Contact: \$22(1)(a)(ii) Cleared by Assistant Secretary: Andreas Bleich

⁴ BITRE analysis 2023

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Lead/Support contact: Andreas Bleich/S22(1)(a)(ii)

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- The NCIF will meet at least twice per year, with the first meeting to occur in late 2023. As a priority, the NCIF will look at issues around gender equity, particularly the recruitment and retainment of women workers.
- The Employment White Paper will build on the outcomes of the Jobs and Skills Summit
 and provide a roadmap for Australia to build a bigger, better-trained and more
 productive workforce. The consultation process finished in November 2022, with the
 White Paper expected to be released by the end of September 2023. Treasury is
 responsible for the Summit outcomes and White Paper.
- The 'Buy Australian Plan' will improve the way government contracts work and build domestic industry capability through the Australian Government's purchasing power.
 The Department of Finance is responsible for delivering the Plan through the Future Made in Australia Office.

Attachments

Attachment A: Minister's Infrastructure Roundtable – Outcomes Summary Attachment B: Minister's Infrastructure Roundtable – Outcomes Update

Contact: \$22(1)(a)(ii) Cleared by Assistant Secretary: Andreas Bleich

Phone: (02) 6136 \$22(1) (a)(ii) Version Number: 01 Date: 21/09/2023

Infrastructure Roundtable Summary August 2022

On 19 August 2022, the Minister for Infrastructure, Transport, Regional Development and Local Government hosted the infrastructure roundtable with 26 industry, unions and peak body association representatives. Key themes raised by stakeholders are below.

Short term priorities

- A coordinated and consistent recognition of skills and capabilities across jurisdictions will create a smoother pathway for new entries to the workforce.
- Developing effective policies addressing skills and capabilities will require the appropriate
 occupations being recognised through ANZSCO. However, recognition and prioritisation of skills
 should consider current and future needs of emerging industries (e.g. renewable energy
 transitions) to provide certainty and simplicity in processing.

Addressing skills shortages – Challenges, priorities and opportunities

- Addressing the skills and labour shortages in the infrastructure sector will require a holistic, nationally coordinated and consistent approach requiring the Australian Government to work closely with state, territory and local counterparts, along with industry and unions.
- The Australian Government and Job Skills Australia (JSA) should take a broader strategic workforce planning role. Investment into skills development should be outcomes-based, considering the current and future needs of emerging industry sectors, while addressing priority urgent areas such as engineer shortages.
- A nationally coordinated, clearly defined, transparent and predictable pipeline of infrastructure projects will provide the sector with more certainty and enable better strategic planning. Industry is keen to be involved in discussions to provide advice on what works.

Improving skills development, migration settings and sovereign capability

- Improving employment conditions, workplace culture, and sovereign capability while simultaneously promoting local upskilling through effective long-term planning alongside sound migration policies, will allow for a more sustainable and productive sector. These issues are closely interconnected and should focus on enduring solutions, noting Australia is an island nation that relies on volume for training programs and opportunities. Relying solely on migration may perpetuate issues of exploitation for short term capital gain.
- A 'brand Australia' to promote and position Australia to be competitive in attracting skilled migrants is needed, leveraging qualities such as environmental consciousness, strong digital adoption, productivity enhancements, fair and equitable pay, and a safe, healthy and rewarding workplace.
- A trusted trainer model that rewards businesses for providing employees with safe and appropriate training pathways, and workplace development should be considered. A highly trusted business may be rewarded with simplified migration pathways.

Increasing workforce participation through better attraction and retention

Procurement reform is vital to the success of any measures. The construction industry needs to be an employer of choice. Setting minimum targets for participation (for example, through Indigenous Participation Plans) is critical, but growing an inclusive workforce will require adoption of a culture standard that ensures a safe, equitable, healthy workplace and wellbeing for all.
 Increasing female participation and inclusion of vulnerable groups requires long-term investment. Targeted programs should start from primary through to graduate school, while also supporting apprenticeships and clear pathways to employment. Strong and appropriate role

models and intentional marketing campaigns will help attract and retain a more diverse workforce.

Infrastructure Roundtable Summary August 2022

Policies supporting workers such as affordable childcare, age pension reform, better public transportation and regional access will also be important in increasing long-term participation.

Released under the FOI Act 1982 by the Department of Infrastructure

Theme	Status	Sensitivities	Stakeholder
Short term priorities			
	 Jobs and Skills Australia Jobs and Skills Australia (JSA) was established in 2022 to engage, advise and assist the Australian Government and other stakeholders with decision-making on the current, emerging and future skills and workforce needs of the Australian economy. This includes in regional, rural and remote Australia, and on the development of new industries and new technologies. 		Department of Employment and Workplace Relations
Coordinated and consistent recognition of skills and capabilities across jurisdictions	 National Skills Agreement The Australian Government is committed to strengthening the vocational education and training (VET) sector through a new 5 year National Skills Agreement (NSA), commencing January 2024. The vision statement and guiding principles for longer-term VET reform under a new NSA has been agreed by Skills Ministers and endorsed by the National Cabinet on 31 August 2022. Jobs and Skills Summit The Jobs and Skills Summit was held on 1 and 2 September 2022, bringing together over 140 Australians, including unions, employers, civil society and governments, to address shared economic challenges. The outcomes, progressed by relevant departments, are largely complete. 	Timing of the release of the Employment White paper.	Department of Employment and Workplace Relations The Treasury
Developing effective policies addressing skills and capabilities will require Australian and New Zealand Standard Classification of Occupations recognition	 The Employment White Paper will be released by the Government in September 2023. Australian and New Zealand Standard Classification of Occupations (ANZSCO) The Australian Bureau of Statistics (ABS) closed its first round of public consultation on 26 July 2022, receiving 105 submissions in relation to how skills are reflected in ANZSCO and a new approach to maintaining ANZSCO. The second round of consultations is currently open for submission, closing on 11 August 2023. The Department of Infrastructure, Transport, Regional Development, Communications and the Arts met with the ABS and advise them to reach out to stakeholders, including those that attended the Infrastructure Roundtable. 	Further consultation with ABS would be required on the outcomes of the second-round consultation. The Department of Infrastructure, Transport, Regional Development, Communications and the Arts expect that the ABS may be limited in the updates that can be provided to industry.	Department of the Prime Minister and Cabinet
ddressing the skills and labour sho	ortages in the infrastructure sector will require a holistic, nationally coordinated and consistent approach – Challenges, priorities ar		
The Australian Government and Job Skills Australia (JSA) should take a broader strategic workforce planning role	 Jobs and Skills Australia JSA provides high quality data, analysis, and insights to better understand Australia's skills and labour shortages across the economy. Another priority of JSA is providing advice on the effectiveness of Australia's current VET, higher education, and migration systems to meet Australia's future skills and workforce. JSA recently conducted a consultation on its work plan development process which closed 20 July 2023. Each work plan sets out the outcomes and priorities for the year, such as our major in-depth and capacity studies – including workforce planning, cohort analysis and other topics. 		Department of Employment and Workplace Relations
A nationally coordinated, clearly defined, transparent and predictable pipeline of infrastructure projects will provide the sector with more certainty and enable better strategic planning	 Infrastructure Investment Program (IIP) Review The Australian Government has decided to maintain its commitment to an infrastructure investment pipeline of \$120 billion over ten years, to provide certainty to the market and ensure a rolling program of sustainable investment. However, the Government has commissioned an independent strategic review of the IIP. Minister King announced the IIP Review on 1 May 2023. The Australian Government is repositioning the IIP to make it sustainable, reflective of market capacity and comprised of nationally significant projects. The IIP Review will: assess projects funded under the IIP and make recommendations on the merits of projects continuing; make recommendations for transitioning the IIP to a sustainable 10-year rolling pipeline that targets appropriately costed, nationally significant infrastructure projects; and make recommendations on reforms to ongoing and terminating infrastructure investment sub-programs. The IIP Review commenced in mid-May and is due to conclude in mid-August. The Government will announce the outcomes of the review in due course. 		Department of Infrastructure, Transport, Regional Development, Communications and the Arts

neme	Status	Sensitivities	Stakeholder
	Infrastructure Policy Statement		
	The Infrastructure Policy Statement (IPS) will be developed to help guide the Government's investment decisions by focusing		
	on three strategic themes - productivity, liveability and sustainability.		
	It is likely that the IPS will be finalised later in the year as part of the Mid-Year Economic and Fiscal Outlook process.		
	Government Response to the Independent Review of IA		
	The Australian Government undertook an independent review of IA and provided its response to the recommendations in		
	December 2022.		
	Recommendation 2 of the IA Review recommends that to support IA's mandate, the Australian Government formally issues a		
	Charter of Infrastructure Investment Objectives, which outlines the Government's national infrastructure investment		
	objectives and intended performance standards.		
	The Government intends to issue the IPS, which will set out the Government's infrastructure investment objectives. IA will use		
	the Government's IPS to guide its advice to the Government.		
	The Australian Government response to Recommendation 4 of the IA review noted that the Government is committed to		
	increasing the transparency of the infrastructure investment pipeline and will consider the best means to do this as part of the		
	IPS.		
	National Partnership Agreement on Land Transport Infrastructure Projects (NPA)		
	The NPA governs Commonwealth funding provided for land transport infrastructure Projects administered under the National		
	Land Transport Act 2014 (NLT Act).		
	The NPA is the agreement between the Commonwealth and the states and territories through which Australian Government		
	funding is provided for road and rail construction projects.		
	 The NPA will expire on 30 June 2024 and the negotiating strategy for a new agreement is being developed. 		
	As the conductive to a file AIDA (AIDA on to Airan and to Lie 2002)		
	The NPA review will inform the development of the next Agreement to be negotiated with the states and territories. The NPA review will inform the development of the next Agreement to be negotiated with the states and territories.		
	The NPA review is led by Professor Jane Halton AO PSM, a former Secretary of the Departments of Health and Finance.		
	Professor Halton is assisted by a First Nations Advisor, Ms Dixie Crawford, who will help guide the concurrent review of the		
	Indigenous Employment and Supplier-Use Infrastructure Framework, which is implemented through the NPA. Under the		
	Framework, relevant projects have targets for employment of Indigenous workers and sub-contracting to Indigenous-owned		
	businesses.		
	Land Transport Infrastructure Governance Working Group		
	The Land Transport Infrastructure Governance Working Group (Working Group) is a Commonwealth and state and territory		
	collaboration. The LTIG has been working throughout 2023 to identify opportunities that will contribute to the Government's		
	broader reform agenda for infrastructure investment.		
	The Working Group has shared good practice across topics such as First Nations economic outcomes, the circular economy		
	and use of recycled materials, supporting Australian industry and women in construction, First Nations heritage protection,		
	and decarbonisation. It has also identified opportunities for risk and values-based approaches to governance and reporting.		
	The Working Group's outputs will help to inform priorities for a new national agreement for land transport infrastructure		
	investment expected to commence from 1 July 2024.		
	Government Response to the Independent Review of Infrastructure Australia (IA) (IA Review)		
	Recommendation 7 of the IA Review recommends that IA develops a national planning and assessment framework, providing		
	uniform guidelines based on best practice to support national consistency and coordination in infrastructure assessment.		
	The Government supported the recommendation and will include it in the Statement of Expectations issued to IA		
	(noting that it will be important for IA to work with the states and territories to encourage alignment of		
	jurisdictional frameworks).		
	Recommendation 8 of the IA Review recommends that IA's role in the project assessment context becomes one of		
	accreditation or peer-review, acknowledging that many state and territories have developed their own project assessment		
	capabilities.		

Theme	Status	Sensitivities	Stakeholder
	 The Government supported the recommendation noting that it will explore opportunities to harmonise the 		
	business case/project review approach where possible.		
	The National Rail Manufacturing Plan		
	The National Rail Manufacturing Plan (the Plan) was announced in the 2022-23 Budget. The Government committed		
	\$14.2 million over four years to deliver the Plan, as a central feature of the Government's Future Made in Australia agenda,		
	that aims to rebuild Australia's rail manufacturing base by supporting economic growth, job creation and productivity.		
	Since the last meeting in August 2022, three of the four components of the Plan have been achieved.		Department of
	 The Office of National Rail Industry Coordination (ONRIC) was established within the Department of Industry, 		Industry, Science and
	Science and Resources.		Resources
	o The National Rail Manufacturing Advocate, Ms Jacqui Walters, was appointed and began her role on 17 July 2023.		Resources
	 8 members were appointed to the Rail Industry Innovation Council. 		
	To address skill shortages and to increase workforce participation, the Workshop summaries highlighted the importance and		
	need for nationally coordinated approaches to re-introduce TAFE training courses for future rail workers, and the requirement		
	for transferable skills across the rail industry.		
nproving skills development, migra	l ation settings and sovereign capability		
. 0	Taxation, Financial Sector and Employment		
	The Australian Government's Secure Jobs, Better Pay Bill passed the Parliament on 2 December 2022, implementing the		
	Government's workplace relations election commitments and outcomes from the September 2022 Jobs and Skills Summit.		
	These measures will achieve: 'Job Security' and 'Pay Equity' as objects of the Fair Work Act, establish a statutory Equal		
	Remuneration Principle, limit the use of fixed-term contracts, improve access to single and multi-employer agreements,		
	remove unnecessary complexity and make the Better Off Overall Test simple, flexible and fair.		
	The Australian Building and Construction Commission (ABCC), the former workplace regulator of the commercial building and		
	construction industry, was abolished on 6 February 2023 to increase productivity by reducing duplicative functions. All legal		
	matters have been referred to Fair Work Ombudsman.		
	The National Construction Industry Forum (NCIF) was established on 1 July 2023 as a statutory advisory body to the	The closing the Loopholes Bill has not yet	Department of the
anroving amployment conditions	Government on workplace issues in the building and construction industry.	been introduced to Parliament.	Prime Minister and
nproving employment conditions, vorkplace culture, and sovereign	• On 22 June 2023 the Protecting Worker Entitlements Bill was passed by the Parliament. The Bill includes measures to: Add the	been introduced to ramament.	Cabinet (Employment
apability while simultaneously	right to superannuation into the National Employment Standards; clarify that temporary migrant workers are entitled to Fair		
	Work Act protections and provide stronger access to flexible Unpaid Parental Leave		
romoting local upskilling through	• The Government's Closing the Loopholes Bill is set to be introduced to Parliament in the Spring sitting period and will deliver		
ffective long-term planning longside sound migration policies	on outstanding 2022 election commitments in the Secure Australian Jobs Plan and on the Jobs and Skills Summit outcomes.		
ongside sound inigration policies	If the Bill passes, it will include: ensuring labour hire workers receive no less than workers employed directly (Closing Labour		
A 'brand Australia' to promote and	Hire Loopholes), legislate an objective definition to determine when an employee can be classified as casual, and provide a		
	new pathway for eligible casual workers to seek conversion to permanent work, enable the Fair Work Commission to set		
osition Australia to be	minimum standards for 'employee-like' forms of work and criminalise wage theft and associated increases to civil wage theft		
competitive in attracting skilled migrants	penalties.		
	The Employment White Paper		
	• On 29 September 2022 the Hon. Dr Jim Chalmers MP, Treasurer, announced work has commenced on the Employment White		
	Paper.		
	The Employment White Paper will provide a roadmap for Australia to build a bigger, better-trained and more productive		The Treasury
	workforce – to boost incomes and living standards and create more opportunities for more Australians. The White Paper will		
	build on the Jobs and Skills Summit outcomes. It will have an overarching focus on the objectives of full employment and		
	productivity growth for the benefit of all Australians, along with women's economic participation and equality.		
	Science, Technology, Engineering, and Mathematics Review		
	The Pathways to Diversity in Science, Technology, Engineering, and Mathematics review (STEM review) is being led by an		Department of
	independent panel, supported by the Department of Industry, Science and Resources.		Industry, Science and
			Resources
	 The STEM review is examining existing programs and will make recommendations to support pathways and retainment of 		1

ne	Status	Sensitivities	Stakeholder
	Review of the Migration System		
	• At the September 2022 Jobs and Skills Summit, the Minister for Home Affairs, the Hon. Clare O'Neil MP, announced a		
	comprehensive review of the purpose, structure and objectives of Australia's migration system to ensure it meets the		
	challenges of the coming decades.		
	On 7 November 2022 the Minister announced the appointment of Dr Martin Parkinson AC PSM to lead the review, alongside		
	migration experts Professor Joanna Howe and Mr John Azarias (the Reviewers).		Department of Home
	• The Review of the Migration System final report was released by the Minister for Home Affairs on 27 April 2023.		Affairs
	The Review incorporates insights from a diverse range of organisations and individuals and includes a number of reform		
	directions for the Government's consideration.		
	 It captures valuable insights, analysis, international comparisons and ideas, many of which originated with 		
	stakeholders.		
	• The review received 483 public submissions from individuals, unions, industry, think tanks and other interested parties; and		
	the Reviewers held roundtable discussions with over 50 organisations and individuals.		
	The Government's Migration Strategy Outline		
	On 27 April 2023 the Minister for Home Affairs released A Migration System for a More Secure and Prosperous Australia -		
	Outline of the Government's Migration Strategy.		
	The Migration Strategy Outline maps the Government's approach for a better targeted, more efficient and outcomes-focused		
	migration system.		
	• The Minister for Home Affairs has used the Outline to facilitate targeted consultation in the development of the Government's		
	Migration Strategy, which will be finalised later this year.		
	The key policy shifts expressed in the Outline are:		
			Department of Home
	1. Prioritising the people Australia needs to enhance our prosperity and security.		Affairs
	2. Making it simple and efficient for employers and migrants.		Department of the
	3. Delivering outcomes for Australians and migrants' post-arrival.		Prime Minister and
	4. Restoring Australian values of integrity, fairness and inclusion at the heart of each stage of the system.		Cabinet
	The Government's Migration Strategy will be accompanied by an agenda of related reforms to the Migration System.		
	The Government's initial reform focus is on temporary skilled migration program, long-term permanent migration planning,		
	and the Student visa program.		
	 These reforms will be implemented over time, in line with Government priorities. 		
	On 30 January 2023 Ms Christine Nixon AO APM was appointed to undertake a rapid review to investigate the alleged abuse of		
	Australia's visa system including foreign worker exploitation.		
	In June 2023 the Government also announced a package of migrant worker protection measures.		
	National Construction Industry Forum		
	The NCIF was established on 1 July 2023 to constructively and cooperatively tackle issues facing the building and construction		
	industry, including those relating to safety, productivity, skills and training, workplace relations, diversity and gender equity,		
	and industry culture.		
	 Consistent with the requirements under the Fair Work Act, Minister Burke has now appointed 12 representatives to the 		Department of
	Forum:		Employment and
			Workplace Relations
	o 6 members with experience in representing employers in the building and construction industry (including contractors		
	and small to medium sized enterprises in the residential building sector), and		
	o 6 members with experience representing employees in the industry.		
	The Forum will meet at least twice per year, with the first meeting to occur in the second half of 2023. As a priority, the Forum will		
	look at issues around gender equity, particularly the recruitment and retainment of women workers.		

Theme	Status	Sensitivities	Stakeholder
A trusted trainer model that	Future Made in Australia Office		
ewards businesses for providing	The Future Made in Australia Office has been established by the Department of Finance to support delivery of the Buy		
mployees with safe and	Australian Plan and actively support local industry take advantage of government purchasing opportunities.		Department of
ppropriate training pathways,	Point 2 of the Buy Australian Plan aims to maximise opportunities for Australian businesses in major infrastructure projects.		Finance (Future Mad
and workplace development should	It will be part of negotiations for the next agreement that will replace the NPA to ensure it maximises opportunities for		in Australia Office)
be considered	Australian businesses and workers, while ensuring it delivers value for money for public funds and supports the longer-term		
	capacity and diversity of the construction market.		
ncreasing workforce participation	through better attraction and retention		'
Procurement reform is vital to the	The Buy Australian Plan		
uccess of any measures. The	The Buy Australian Plan is a significant Australian Government procurement reform program. The Government approved		Department of
construction industry needs to be	changes to the Commonwealth Procurement Rules (CPRs) that took effect on 1 July 2022, with Officials needing to consider		Finance (Future Ma
an employer of choice	the disaggregation of large projects into smaller packages that maximise competition, where appropriate.		in Australia Office)
	Child Care Subsidy		Department of the
Increasing female participation and inclusion of vulnerable groups requires long-term investment	The Government has committed \$4.7 billion to increase the Child Care Subsidy rate, making early childhood education and		Prime Minister and
	care more affordable for around 1.26 million families. This came into effect from July 2023.		Cabinet (Office for
	 The Government tasked the Australian Competition and Consumer Commission with undertaking an inquiry into the market 		Women)
	for the supply of childcare services. The interim report was released 5 July 2023. These inquiries will inform the Government's		womeny
	approach to the sector, which is not only vital for children's development, but is also a key enabler of women's workforce		
	participation.		
	Australian Skills Guarantee		
	The Australian Skills Guarantee will use government investment in major projects to help train the next generation of skilled		
	workers. It will introduce national targets for apprentices, trainees and paid cadets working on Australian Government funded		Department of
			Employment and
	major construction and Information and Communications Technology projects. The Skills Guarantee will also introduce		Workplace Relation
	national targets for women to increase the proportion of women working on major projects and drive long term sustainable		
	change to reduce gender segregation in the apprenticeship system.		Danautus aut af the
	Office for Women		Department of the
	• The Office for Women was established to work across government to place women and gender equality at the centre of policy		Prime Minister and
	and decision-making through gender-responsive budgeting and gender impact analysis.		Cabinet (Office for
	• The Government is investing \$531.6 million over four years from 2022-23 to strengthen and expand the Paid Parental Leave		Women)
	Scheme. The reform will improve gender equality and incentivise more equal distribution of work and care between parents.		
	National Construction Industry Forum		
	The NCIF will meet at least twice per year, with the first meeting to occur in the second half of 2023. As a priority, the Forum		Department of
	will look at issues around gender equity, particularly the recruitment and retainment of women workers.		Employment and
	 Refer to NCIF segment in 'improving skills development, migration settings and sovereign capability' section. 		Workplace Relation
	The Employment White Paper		
	The Employment White Paper focuses on the objectives of full employment and productivity growth for the benefit of all Australians also a with warrante approximation and a walling		Th - T
	Australians, along with women's economic participation and equality.		The Treasury
	Refer to 'The Employment White Paper' segment in 'Improving skills development, migration settings and sovereign		
	capability section.		

Rural and Regional Affairs and Transport

Lead/Support contact: Andreas Bleich / S22(1)(a)(ii)

SB23-000837

SUBJECT: Infrastructure Australia Review and Implementation

Talking Points

- On 8 December 2022 the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government (the Minister), released the reviewers' report and the Australian Government's response to the independent review of Infrastructure Australia (IA).
- On 15 December 2022 the Minister put in place interim arrangements for the IA Board for 12 months, making five appointments to take the IA Board to eight members. This ensures there is a quorum to carry out IA's core functions while the Australian Government implements the agreed recommendations from the independent review of IA.
- The Australian Government supports most of the recommendations of the Independent Review, including:
 - o giving IA a clearer purpose with a legislated mandate
 - replacing IA's 12-member board with three commissioners supported by an Advisory Council that will include up to three senior Australian Public Service officials
 - o refining IA's products, including a smaller, more targeted Infrastructure Priority List
 - facilitating greater collaboration with state and territory infrastructure bodies.
- The Australian Government introduced the Infrastructure Australia Amendment (Independent Review) Bill 2023 (the Bill) into Parliament on 22 March 2023 to implement the legislative elements of the Australian Government's response to the independent review of IA.
 - The Bill passed the House of Representatives on 24 May 2023 and was introduced in the Senate on 13 June 2023.
 - The Bill is currently before the Senate, with amendments proposed. The Australian Government is considering the amendments with debate expected to resume in the sitting week commencing 16 October 2023.

Key Issues

 The positions of five of the eight IA Board members are due to expire on 14 December 2023 (Mr Mark Balnaves, Mr John Fitzgerald and Ms Marion Fulker AM, are the positions nominated by the states and territories). If any of the positions expire, the IA Board will be without a quorum. A process has commenced to ensure there are interim IA Board appointments to provide a quorum over the period until the new governance arrangements take effect.

Contact: S22(1)(a)(ii) Cleared by Assistant Secretary: Andreas Bleich

Phone: (02) 6136 \$22(1) Version Number: 1 Date: 21/09/2023

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Lead/Support contact: Andreas Bleich / S22(1)(a)(ii)

SB23-000837

- Ahead of the issuing of an updated Statement of Expectations (SoE) to implement the remaining recommendations agreed to by the Government, the Minister issued an addendum to IA's SoE on 1 June 2023. This clarified the Government's expectation that IA should only accept project submissions from state or territory government proponents or Australian Government entities. It was also identified that IA should consider opportunities to strengthen expertise within local governments to make submissions to state and territory governments on project proposals.
- The Governance arrangements will commence within six months after Royal Assent. The Department of Infrastructure, Transport, Regional Development, Communications and the Arts will commence recruitment for the Commissioners promptly, if the Bill receives Royal Assent. This will include a publicly advertised and merit-based process.
- At Budget Estimates on 22 May 2023, Senator Bridget McKenzie asked about the cost of
 the independent review of IA (SQ23-003646). The total cost of the review including
 remuneration, travel, meals and incidental expenses for the reviewers was \$48,382. [Not
 included in the SQ answer: This figure does not include the costs of the secretariat. All
 costs associated with the review have been absorbed by the Department of
 Infrastructure, Transport, Regional Development, Communications and the Arts.]

Background

 IA was established in 2008 by the Infrastructure Australia Act 2008 (IA Act) to provide independent advice to all levels of government on Australia's future infrastructure needs and related infrastructure matters.

Independent Review of Infrastructure Australia

- On 22 July 2022 the Government announced it had appointed Ms Nicole Lockwood and Mr Mike Mrdak AO to lead an independent review of IA.
 - The review examined IA's role as an independent advisor to the Commonwealth on nationally significant infrastructure priorities, and IA's capacity to deliver on this role.
 - The reviewers held consultations through August and September 2022, meeting with over 140 stakeholders (including industry, state and territory government agencies and infrastructure bodies), and received 59 submissions to the review.
- On 5 October 2022 the reviewers submitted their report to the Minister with their findings and recommendations.
- On 8 December 2022 the Minister released the reviewers' report and the Government's response.

Contact: \$22(1)(a)(ii) Cleared by Assistant Secretary: Andreas Bleich

Phone: (02) 6136 \$22(1) Version Number: 1 Date: 21/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Andreas Bleich / \$22(1)(a)(ii)

SB23-000837

<u>Current IA Board arrangements</u>

- Under the IA Act, the IA Board comprises 12 members (including the Chair) appointed by the responsible Minister by written instrument:
 - nine are nominated by the Government
 - o three are nominated by the states and territories
 - o eight members constitute a quorum for board meetings.
- Consistent with the Cabinet Handbook:
 - the responsible Minister must seek the Prime Minister's or, at his discretion,
 Cabinet's approval of these significant appointments
 - an initial acting appointment for up to three months can be made without seeking the Prime Minister's approval, but any further extension requires the formal approval of the Prime Minister.
- The IA Act requires:
 - Board members to have knowledge of, or experience in, a field relevant to IA's functions (transport, water, energy, and communications)
 - at least five members, including the Chair, to have relevant private sector experience
 - o at least one member to have acquired experience in local government.
- The functions of the IA Board are:
 - o to decide the objectives, strategies and policies to be followed by IA
 - o to ensure the proper, efficient and effective performance of IA's functions and
 - o any other functions conferred on the Board by the IA Act.

Contact: \$22(1)(a)(ii) Cleared by Assistant Secretary: Andreas Bleich

Phone: (02) 6136 \$22(1) Version Number: 1 Date: 21/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Ben Vincent

SB23-000708

SUBJECT: State of Aviation Sector

Talking Points

Operational activity

- Aviation plays a vital role in enabling the movement of people, goods and services and underpins Australia's tourism and trade industries.
- The most recent data from the Bureau of Infrastructure and Transport Research Economics (BITRE) (released October 2023) highlights that in May 2023, international scheduled passenger traffic was 2.643 million. This represents nearly 82 per cent of passenger traffic that occurred in May 2019 (3.208 million).
- The BITRE data also shows an increase in the number of international flights and
 passengers travelling to and from Australia, indicating that the market is recovering, with
 60 international airlines operating to Australia in May 2023, compared to 34 airlines
 during the peak of COVID-19 and 61 airlines pre-COVID.
- There were 5.34 million passengers carried on Australian domestic commercial aviation (including charter operations) in July 2023, an increase of 4.7 per cent on July 2022 (5.10 million), but lower than July 2019 levels (5.70 million).
- For the year ending July 2023 total passengers carried on Australian domestic aviation was 55.49 million, an increase of 64 per cent when compared to the total carried for the year ending July 2022 (33.82 million passengers).
- In the year ending July 2023 the busiest routes were between Melbourne, Sydney and Brisbane, accounting for more than a quarter of passengers traveling across the top 63 domestic routes:
 - Melbourne to Sydney: 7.32 million passengers,
 - Brisbane to Sydney: 4.06 million passengers,
 - Brisbane to Melbourne: 3.14 million passengers.
- Australia's two largest airports, Sydney and Melbourne, processed a combined 4.08 million passengers in July 2023, around 12 per cent less than the number of passengers processed in July 2019 (4.65 million passengers).
- Domestic passenger movements through regional airports* were close to pre-COVID levels in July 2023. There were 2.21 million domestic passenger movements through regional airports, compared to 2.13 million in July 2022 and 2.29 million pre-COVID in July 2019.
 - *Regional airports are defined as all airports in Australia other than the principal airports of State and Territory capitals.

Contact: Ben Vincent Cleared by First Assistant Secretary: Stephanie Werner

Phone: (02) 6274 ^{\$22(1)}_{(a)(ii)} Version Number: 1 Date: 20/10/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Ben Vincent

SB23-000708

- BITRE also publishes monthly data on airfares to construct price indexes across three
 domestic airfare types: best discount, restricted economy and business. Fares are in real
 terms, with prices adjusted by the consumer price index (CPI).
 - These indexes show that after reaching high levels in December 2022 domestic airfare prices across all three measured ticket classes have fallen (see **Attachment A** for detailed information).
- The Treasury regulates competition and consumer issues. Questions about competition and consumer policy should be directed to the Treasury.

Sensitivities

[If asked] – about Qantas market dominance and potential anti-competitive behaviour

- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts is aware of commentary around Qantas's recent performance and market influence.
- All businesses operating in Australia, including airlines, are subject to the Competition and Consumer Act 2010 (Act), which is administered by the Australian Competition and Consumer Commission (ACCC). Questions about competition and consumer policy should be directed to the Treasury portfolio.

[If asked] – about legal action against Qantas

• The department is aware of recent legal action against Qantas. It would, however, be inappropriate to comment on ongoing legal matters.

[If asked] – about the High Court Decision

- The department notes the decision handed down by the High Court judges on 13 September 2023.
- The High Court unanimously dismissed Qantas' appeal of the Federal Court of Australia judgment, thereby upholding prior rulings finding that during the COVID-19 pandemic Qantas had illegally outsourced ground handling operations at ten Australian airports [affecting almost 1,700 staff].
- The Federal Court will now consider penalties for the breach and compensation for relevant employees. It would not be appropriate for the department to comment on those processes.

[If asked] – will the Australian Government direct the ACCC to monitor airlines?

• On 18 October 2023, Minister King and the Treasurer, the Hon Dr Jim Chalmers MP, jointly announced (**Attachment E**) that the Government will direct the ACCC to monitor

Contact: Ben Vincent Cleared by First Assistant Secretary: Stephanie Werner

Rural and Regional Affairs and Transport

Lead/Support contact: Ben Vincent

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domestic air passenger services to help ensure Australians see the benefits of a competitive airline sector.

- The direction (to be issued by the Treasurer) will require the ACCC to monitor prices, costs and profits in the domestic air passenger sector, and will apply for three years. The direction will commence before the end of the year, with reports released quarterly.
- The Government will use the ACCC monitoring to help inform the Aviation White Paper, which is setting the policy direction for the sector out to 2050.
- The ACCC also continues to monitor prices, costs, profits and quality of domestic aeronautical, car parking and landside access services at Australia's major airports (Sydney – Kingsford Smith, Melbourne – Tullamarine, Brisbane, and Perth).
- BITRE will also continue to publish regular statistics on aviation activity, including on domestic air fares and domestic on time performance.
- The release of the Aviation Green Paper for consultation provides a mechanism for consideration of airline competition.

[If asked] — about the relationship between the Aviation White Paper process and Treasury's competition review

- The Competition Policy Review will provide advice to the Australian Government on how to improve competition across the economy, including in the aviation sector.
- The Treasury Competition Taskforce is working with the Aviation White Paper team on competition reforms needed to build a more robust and resilient airline industry.
- Outputs from the Review will be considered in the development of the Aviation White Paper.

[If asked] – about the Airline Customer Advocate

- The Airline Customer Advocate (ACA) is an aviation industry funded body. It was
 established to facilitate the resolution of complaints from customers of the four
 participating airlines (Jetstar, Qantas, Rex and Virgin Australia).
- The department is aware that the Advocate resigned on 19 July 2023. The position was advertised on 21 July 2023.
- As an industry body the Government does not have any role in overseeing, funding or administering the advocate. Any questions should be directed to the ACA.
- The release of the Aviation Green Paper for consultation provides a mechanism for consideration of appropriate consumer protections and access to services.

Contact: Ben Vincent Cleared by First Assistant Secretary: Stephanie Werner

Rural and Regional Affairs and Transport

Lead/Support contact: Ben Vincent

SB23-000708

Key Issues

 On 23 August 2023, the Treasurer, Hon Dr Jim Chalmers MP, announced that the Government would be undertaking a review of competition policy settings to help build a more dynamic and productive economy, which will consider the aviation industry.

Qantas

- On 31 August 2023, ACCC announced that it would be taking legal action against Qantas
 alleging that the airline had engaged in false, misleading or deceptive conduct, by
 advertising tickets on flights that had been cancelled but not removed from sale.
- On 21 August 2023, Echo Law filed a class action lawsuit again Qantas in the Federal Court alleging that Qantas had breached Australian Consumer Law by misleading customers about refund options, withholding funds, and engaging in a pattern of unconscionable conduct. The concerns relate to refunds for flights cancelled in 2020, as a result of the COVID-19 pandemic.
- On 24 August 2023, Qantas announced a \$2.47 billion Underlying Profit Before Tax and a Statutory After-Tax Profit of \$1.74 billion, which compares with around \$7 billion in accumulated stator losses over the prior three years.
 - Qantas has attributed its strong performance to increased operations, growing travel demand and normalisation of international capacity.
- On 6 September 2023, Vanessa Hudson replaced Alan Joyce as Chief Executive Officer.

Delays and cancellations

- On Time Performance (OTP) of domestic airlines in August 2023 averaged 72.5 per cent for arrivals and 73.2 per cent for departures, with a cancellation rate of 3.8 per cent. Further statistics on OTP is provided at **Attachment B**.
- These figures are significantly below the long-term average performance of 81.3 per cent for arrivals on all routes, 82.4 per cent for departures and 2.2 per cent for cancellations.

Recent Parliamentary committee inquiries

- On 31 January 2023, the House of Representatives Standing Committee on Economics commenced an Inquiry into promoting economic dynamism, competition and business formation.
- On 28 February 2023, the Senate established a Select Committee on Cost of Living.
- On 5 September 2023, the Senate established he Select Committee on Commonwealth Bilateral Air Service Agreements.
- Between June and September 2023, a range of aviation industry stakeholders provided evidence to these committees (Refer Attachment C).

Contact: Ben Vincent Cleared by First Assistant Secretary: Stephanie Werner

Rural and Regional Affairs and Transport

Lead/Support contact: Ben Vincent

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• A common theme throughout the evidence has been the role of slot management at Sydney Airport and how effective management of the scheme and Australian Government reforms to the slot system can contribute to improved competition.

Competition in the aviation industry

- The ACCC has suggested that a lack of effective competition over the last decade has
 resulted in underwhelming outcomes for consumers in terms of airfares, reliability of
 services and customer service.
- The expansion of Rex and the entry of Bonza, who commenced operations on 31 January 2023 and is currently servicing 17 domestic and regional routes, have created an opportunity for increased competition in the industry. However, both airlines would need to grow significantly to meaningfully compete with Qantas Group and Virgin Australia.
- Attachment D provides a brief operational overview of Virgin Australia and Rex Airlines.

Rising domestic airfares

- In its June 2023 report, the ACCC noted that airfares had generally fallen after hitting high levels in December 2022.
- In June 2023, the ACCC stated that average revenue per passenger across all types of domestic tickets fell by 14 per cent in real terms between December 2022 to April 2023. Average revenue per passenger in April 2023 was 2 per cent higher than pre-pandemic levels (April 2019) in real terms and 17 per cent higher in nominal terms.
- Price indices calculated by the BITRE have also shown a recent fall in the real price of domestic airfares. For example, the price index of best discount economy domestic airfares in October 2023 was around 40 per cent below what it was in December 2022 in real terms.
- These falls reflect a number of factors including fluctuations in the price of jet fuel, an
 easing of pent-up demand for travel, the rising cost of living becoming a greater concern
 for consumers, and marginal increases to capacity.

Background

- The International Air Transport Association (IATA) expects global international passenger numbers to exceed pre-COVID-19 levels by 2024.
- Before COVID-19 the Asia-Pacific region was the fastest growing aviation region in the world. However, the Asia Pacific market is the last to emerge from the global pandemic, as a range of ongoing travel restrictions continue to remain in place in some countries in the region including until recently the largest market China.

Contact: Ben Vincent Cleared by First Assistant Secretary: Stephanie Werner

Rural and Regional Affairs and Transport

Lead/Support contact: Ben Vincent

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Attachments

Attachment A – BITRE airfare pricing data and indexes

Attachment B – On time performance and cancellation statistics

Attachment C – Ongoing parliamentary inquiries

Attachment D – Financial and operational overview Virgin Australia and Rex Airlines

Attachment E – Joint media release announcing restart of ACCC monitoring

Contact: Ben Vincent Cleared by First Assistant Secretary: Stephanie Werner

ATTACHMENT A - SB23-000708

Airfare pricing

- The Bureau of Infrastructure and Transport Research Economics (BITRE) collects and publishes monthly data on airfares to construct price indexes across three domestic airfare types: best discount, restricted economy and business.
 - Fares are in real terms, with prices adjusted by the consumer price index (CPI).
- These indexes show that after reaching high levels in December 2022 domestic airfare prices across <u>all</u> three measured ticket classes have fallen.
- Furthermore, when adjusted for CPI, domestic airfare prices are lower in the majority of the three measured ticket categories compared to a year ago (October 2022), and prices are lower in the majority of ticket categories when compared to October 2019 – prior to the pandemic.
- In October 2023, compared to December 2022, the fare change in real terms is:
 - Best discount: a decrease of 39.8 per cent
 - Restricted economy: a decrease of 9.5 per cent
 - Business: a decrease of 16.2 per cent.
- In October 2023, compared to a year ago (Oct 2022), the fare change in real terms is:
 - Best discount: a decrease of 22.6 per cent
 - o Restricted economy: an <u>increase</u> of 5.5 per cent
 - Business: a decrease of 10.2 per cent.
- In October 2023, compared to three years ago (October 2019), prior to the pandemic, the fare change in real terms is:
 - Best discount: an increase of 9.1 per cent
 - Restricted economy: a decrease of 19.4 per cent
 - Business: a decrease of 37.7 per cent.
- The Australian Competition and Consumer Commission (ACCC) also noted in June 2023 that domestic airfares had generally fallen. The ACCC had attributed falls to several factors including:
 - o fluctuations in the price of jet fuel;
 - an easing of pent-up demand for travel;
 - the rising cost of living becoming a greater concern for consumers; and
 - o marginal increases to capacity.
- In June 2023, the ACCC also noted that average revenue per passenger across all types
 of domestic tickets fell by 14 per cent in real terms between December 2022 to April
 2023. Average revenue per passenger in April 2023 was 2 per cent higher than
 pre-pandemic levels (April 2019) in real terms, and 17 per cent higher in nominal terms.

International Airfare Prices

- BITRE does not collect data on international airfares and ticket pricing.
- In June 2023, the ACCC observed that while domestic airfares had fallen from 2022 peaks, international airfares remained high.

- The ACCC cited media coverage from late May 2023 which estimated the average return economy international airfare from Australia was \$1827, compared to \$1213 in 2019 [unclear if media using real or nominal figures for 2019].
- The ACCC also noted in June 2023, that while the industry has increased international capacity over the first half of 2023, capacity remained below pre-pandemic levels due in part to delays in aircraft and spare parts shortages.
- The ACCC also highlighted Qantas reporting that demand for international travel remains strong, leading to a mismatch between demand and supply. This imbalance was putting upward pressure on international airfares.

[If Asked] –about BITRE Methodology

• The indexes are constructed from BITRE's monthly survey of airline internet booking sites. The series is a price index of the lowest available fare in each fare class, weighted over selected routes. Airfare movements are adjusted for CPI.

Table 1: BITRE Real Domestic Airfare Indexes (July 2003 = 100)

Survey Month	Business	Restricted Economy	Best Discount
Oct-19	82.7	101.1	61.5
Oct-22	57.4	77.2	86.7
Nov-22	61.5	82.5	97.8
Dec-22	61.5	90.0	111.4
Jan-23	56.5	80.7	73.3
Feb-23	58.2	81.2	74.1
Mar-23	60.3	81.0	77.8
Apr-23	61.5	81.3	61.4
May-23	54.6	80.8	63.9
Jun-23	58.6	81.7	70.2
Jul-23	57.2	81.7	63.5
Aug-23	57.5	77.1	62.5
Sep-23	52.0	81.8	68.7
Oct-23	51.5	81.4	67.1

ATTACHMENT B - SB23-000708

On time performance (OTP) and cancellation statistics

Table 1: Domestic Airline On-Time Performance for August 2023

AIRLINE	ARRIVALS ON TIME (PER CENT) (JULY RESULT)	DEPARTURES ON TIME (PER CENT) (JULY RESULT)	CANCELLATIONS (PER CENT) (JULY RESULT)
QANTAS GROUP	74.1 (71.5)	75.2 (71.2)	4.0 (3.8)
 Qantas 	72.7 (68.8)	73.9 (68.9)	3.4 (3.6)
 Qantaslink 	75.0 (73.2)	76.0 (72.6)	4.4 (4.0)
JETSTAR	71.7 (68.1)	69.8 (66.3)	2.9 (3.3)
VIRGIN AUSTRALIA	67.4 (59.2)	68.0 (59.0)	4.9 (5.6)
Virgin – domestic	67.7 (59.2)	68.4 (58.9)	4.7 (5.3)
Virgin – regional	57.9 (61.7)	55.4 (60.3)	9.5 (12.7)
REX AIRLINES	77.9 (74.5)	80.0 (77.4)	1.8 (1.8)
ALL AIRLINES	72.5 (68.2)	73.2 (68.1)	3.8 (4.0)

Source: BITRE monthly OTP statistics

ATTACHMENT C - SB23-000708

Parliamentary Inquiries

The table below provides a summary of aviation stakeholders that have been called to provide evidence before either the Senate Select Committee on the Cost of Living or the Standing Committee on Economics inquiry into promoting economic dynamism, competition and business formation since June 2023.

Cost of Living		Promoting economic dynamism, competition and business formation		Bilateral Air Se Agreements	ervice
Stakeholder	Date	Stakeholder	Date	Stakeholder	Date
Virgin	21-Aug-23	Virgin	30-Jun-23	Sydney Airport	19-Sep-23
Tourism and Transport Forum	21-Aug-23	Bonza	30-Jun-23	Airport Coordination Australia	19-Sep-23
Qantas	28-Aug-23	Peter Harris	25-Jul-23	Canberra Airport	22-Sep-23
		Regional Express	23-Aug-23	Peter Harris	26-Sep-23
		Australian Airports Association	23-Aug-23	Brisbane Airport Corporation	26-Sep-23
		Sydney Airport Corporation	23-Aug-23	Queensland Airports Ltd	26-Sep-23
		Qantas	29-Aug-23	Melbourne Airport	26-Sep-23
			,	Australian Airports Association	27-Sep-23
				Bonza	27-Sep-23
				Virgin Australia	27-Sep-23
				Qantas	27-Sep-23
				Regional Express	27-Sep-23

ATTACHMENT D - SB23-000708

Financial and operational overview: Virgin and Rex

Virgin Australia

- On 10 October 2023, Virgin Australia announced underlying earnings before interest and tax of \$439 million (from group revenues of \$5 billion), and a statutory net profit after tax of \$129 million. This was Virgin Australia's first profit in 11 years.
- Virgin attributed its profitability to successful execution of its transformational plan, record travel demand for leisure, and the return of small and medium enterprise customers to pre-COVID levels.
- Media reports speculate that Virgin Australia's owners, Bain Capital, will undertake an
 initial public offering for Virgin Australia in 2024. Bain Capital purchased Virgin Australia
 for \$3.5 billion in 2020.
- Virgin Australia is currently operating a network of over 30 domestic routes and a limited number (six) of short haul international routes to Asia and the Pacific.
- Virgin Australia has been publicly critical of the decision rejecting Qatar Airway's application for additional flights. Virgin also partners with Qatar Airways, and noted this partnership helps them compete with Qantas (and its partnership with Emirates).

Regional Express (Rex Airlines)

- Rex operates a fleet of around 66 planes, servicing around 57 destinations across
 Australia. It operates in all Australian states and the Australian Capital Territory, with a
 broad regional network of routes, and some domestic trunk routes.
- The Rex group also comprises Pel-Air Aviation, the Australian Airline Pilot Academy, and Australian Aerospace Propeller Maintenance. Rex also holds a 50 per cent share of National Jet Express (NJE) a fly-in fly-out charter and freight operator.
- On 30 August 2023, Rex Airlines announced its 2022-23 financial year results:
 - Rex recorded a statutory profit after tax of \$14.4 million for the year ended
 30 June 2023 (compared to a loss of \$46.1 million in the 2021-22 financial year).
 - Rex recorded an operational loss before tax of \$31.7 million (compared to a loss of \$109 million in the 2021-22 financial year). Rex was able to report a statutory profit due to a \$44.5 million positive fair value contribution from Rex's 50 per cent acquisition of NJE in September 2022.
- Rex noted in its financial results that legacy effects of COVID 19 continued to impact on the aviation industry through pilot shortages and dislocation in the supply chain. Rex noted that prospects for the 2023-24 financial year were brighter.

The Hon Catherine King MP

Minister for Infrastructure, Transport, Regional Development and Local Government (/c-king)

<u>Home (/)</u> > <u>The Hon Catherine King MP (/c-king)</u> > <u>Media releases (/c-king/media-release)</u> ACCC to monitor Australia's air passenger services

ACCC to monitor Australia's air passenger services

The Albanese Government will direct the Australian Competition and Consumer Commission (ACCC) to monitor domestic air passenger services to help ensure Australians see the benefits of a competitive airline sector.

This will complement the ACCC's monitoring role in relation to certain airports, as well as their continual engagement with the aviation sector in the delivery of their core consumer protection function.

We want a safe, sustainable and efficient aviation sector that provides a high standard of service, good prices and better consumer protections for Australians.

A competitive airline industry helps to put downward pressure on prices and deliver more choice for Australians facing cost-of-living pressures.

ACCC market scrutiny will help ensure airlines compete on their merits, bring to light any inappropriate market conduct should it occur, and provide continued transparency at a time when new and expanding airlines are still trying to establish themselves.

The direction will be issued under section 95ZE of the Competition and Consumer Act 2010 and will require the ACCC to monitor prices, costs and profits in the domestic air passenger sector.

Key areas will include the level of capacity the airlines are putting on each route as well as industry performance, including on cancellations and delays.

Providing better accessibility for people with a disability will also be a priority for the sector.

The former government scheduled the end of monitoring for June 2023, but we've found a better way to restart it.

The 12 reports under the previous government found declining service standards and higher prices but were not acted on.

In contrast, the Albanese Government will use ACCC monitoring to help inform the Aviation White Paper which is setting the policy direction for the sector out to 2050.

We will ensure healthy competition plays a key role in shaping the future of the sector.

The Treasury Competition Taskforce is working with the Aviation White Paper team on competition reforms needed to build a more robust and resilient airline industry.

The White Paper will also consider strengthening consumer protections, and improvements to complaint handling processes.

The direction will apply for three years and commence before the end of the year with reports released quarterly.

The Albanese Government will continue to act in Australia's best interests by supporting our airlines to be competitive, cost-effective and commercially viable into the future.

MEDIA RELEASE Wednesday 18 October 2023

Rural and Regional Affairs and Transport

Lead/Support contact: Ben Vincent

SB23-000709

SUBJECT: Aviation and Net Zero

Talking Points

- Aviation is a 'hard to abate' sector in the push towards 'net zero'. It generates
 approximately 2.5 per cent of the world's carbon emissions and around 7 per cent of
 Australia's domestic transport emissions. This impact is likely to increase proportionately
 as passenger demand increases and other sectors continue to decarbonise.
- In recognition of its environmental impacts, much of the aviation sector has committed to net zero by 2050. Members of the International Air Transport Association and major Australian airlines have signalled their intention to cut carbon emissions.
 - o Both Qantas and Virgin Australia have committed to net zero by 2050.
 - Qantas has also committed to reducing net emissions by 25 per cent by 2030 (from 2019 levels) and committed to 10 per cent sustainable aviation fuel (SAF) in fuel mixes by 2030.
 - Qantas has established a \$400 million Climate Fund to invest in sustainability projects and technologies. This includes its US\$200 million partnership with Airbus to accelerate establishment of a SAF industry in Australia.
- The Australian Government has committed to reducing greenhouse gas emissions by 43 per cent below 2005 levels by 2030 under the Paris Agreement, and separately, net zero by 2050.
- To help meet these commitments, the Government's *Safeguard Mechanism* requires Australia's largest greenhouse gas emitters, including Qantas and Virgin Australia, to reduce domestic emissions by 4.9 per cent annually to 2030.
- The Government is also:
 - working with industry to encourage emissions reduction and expand sustainable industries through the Australian Jet Zero Council (Council)
 - funding the \$30 million Sustainable Aviation Fuel Funding Initiative, which is open to expressions of interest between 3 July and 1 November 2023, and is being administered by the Australian Renewable Energy Agency (ARENA)
 - delivering the Aviation White Paper, which will include consideration on how to maximise the sector's contribution to achieving net zero carbon emissions, including through SAF and emerging technologies, and
 - delivering the Transport and Infrastructure Net Zero Roadmap and Action Plan which will examine ways to reduce greenhouse gas emissions to net zero by 2050 in the transport and transport infrastructure sectors.
- The Aviation Green Paper was released on 7 September 2023. Submissions in response to the Green Paper are open until 30 November 2023, and will help to inform the development of the White Paper. The Aviation White Paper is due to be released in mid-2024.

Contact: Ben Vincent Cleared by First Assistant Secretary: Stephanie Werner

Rural and Regional Affairs and Transport

Lead/Support contact: Ben Vincent

SB23-000709

 The Council met for the first time on 15 August 2023 and committed to progressing a workplan, which includes a focus on the contribution that SAF can make to decarbonising aviation.

Sensitivities

[If asked] – about SAF and decarbonisation

- In the absence of other mature and deployable technologies, SAF will play a critical role in assisting aviation to decarbonise in the short to medium term. It is expected that SAF will provide the biggest contribution to emissions reductions by 2050.
- Some of the initiatives to reduce the industry's emissions will incur higher costs than continuing to operate under the status quo. SAF, for example, is around two to four times more expensive than conventional jet fuel.
- The currently higher purchasing price of SAF is expected to decrease as SAF production scales up, which will reduce any impacts in air fares associated with the usage of SAF.

Key Issues

- The CSIRO's recently launched SAF Roadmap (Roadmap) identified that there is a significant opportunity for an Australian SAF industry, including new regional jobs.
- The Roadmap estimates that there is enough feedstock to support production of almost
 5 billion litres of SAF in Australia, representing 60 per cent of local jet fuel demand, in
 2025 and up to 14 billion litres, or 90 per cent of demand, by 2050.

Background

Australia's airlines and international airlines that service Australia are looking to use SAF
to decrease carbon emissions. There will be significant demand by airlines for SAF until
alternative emissions reduction technologies are commercially viable.

Contact: Ben Vincent Cleared by First Assistant Secretary: Stephanie Werner

Rural and Regional Affairs and Transport

Lead/Support contact: Ben Vincent

SB23-000710

SUBJECT: Regional Aviation Security

Talking Points

- The Department of Home Affairs (Home Affairs) portfolio regulates aviation transport security, including setting the requirements for airport security screening equipment and processes. The first priority is, and always will be, to keep Australians safe and secure.
- There is a long-standing convention that industry is responsible for meeting security screening costs.
- During the COVID-19 pandemic, substantial Australian Government support was provided to assist the aviation industry while air travel was heavily impacted by border closures, including assistance to offset the costs of security screening.
- The \$94.5 million Regional Airports Screening Infrastructure (RASI) program was established in 2020 as a time limited program to:
 - assist eligible airports with the costs of the minimum necessary capital works to accommodate enhanced security screening requirements; and
 - o provide a contribution towards initial operational costs.
- The full allocation of RASI funding has been retained in the 2023-24 Budget.
- The program has been extended by two years to 30 June 2025 to allow the completion of capital expenditure for security screening upgrades at a few remaining airports.
 Operational support funding has been extended to early-November 2023.
- The Independent Review of Australia's aviation and maritime security regulatory settings is the responsibility of the Home Affairs portfolio. Questions regarding the Independent Review should be referred to Home Affairs.

Sensitivities

While regional airports receive the funding, costs supported by grant funding cannot be passed on to airlines and, by extension, passengers.

Eligible regional airports are located across Australia. On advice from Home Affairs, the list of RASI airports is not published due to security sensitivities.

Whyalla Airport is one of the most vocal advocates for ongoing government support for security screening costs. Various correspondence has been received as Whyalla City Council continues to seek Government support for regional airports and the extension of the RASI program.

Contact: Ben Vincent Cleared by First Assistant Secretary: Stephanie Werner

Rural and Regional Affairs and Transport

Lead/Support contact: Ben Vincent

SB23-000710

Once RASI funding is exhausted, airports will need to resume normal commercial charging arrangements. Currently, all eligible, participating RASI airports have access to operational support until early-November 2023.

Key Issues

Home Affairs regulates aviation transport security, including setting requirements for airport security screening equipment and processes.

Security screening requirements and commercial norms in the market
Airports conduct security screening in accordance with the Aviation Transport Security
Regulations 2005, with the requirement for an airport to screen passengers based on a
range of factors including the seating capacity of aircraft servicing the airport, passenger
volumes, and the presence of international services.

Security screening costs are generally incurred by airports and typically charged to airlines on a per passenger basis as part of a cost recovery model. These costs are then factored into ticket prices. While costs appear to vary across airports, per passenger screening costs are generally higher at smaller regional airports, where costs are not able to be spread across a large passenger base. Whyalla City Council, for example, has written to advise it estimates it will need to impose a screening charge at the Whyalla Airport of between \$35-\$40 per departing passenger once RASI operational funding lapses.

Regional Express (Rex) suspended services between Adelaide and Whyalla from 1 July 2023. Following Rex's announcement, Qantas added additional weekly flights from 1 July 2023.

Independent Review of Australia's aviation and maritime security regulatory settings
The Aviation White Paper will consider how Government maintains fit-for-purpose aviation security systems in the long-term. It will align with the work on the Independent Review of Australia's aviation and maritime security regulatory settings being led by Home Affairs.

The Regional Airport Screening Infrastructure (RASI) Program
RASI forms part of the \$715 million Australian Airline Financial Relief Package (AAFRP)
announced in March 2020 and is in place until 30 June 2025. Any future decisions of the
program are subject to a decision of Government.

Contact: Ben Vincent Cleared by First Assistant Secretary: Stephanie Werner

Rural and Regional Affairs and Transport

Lead/Support contact: Ben Vincent

SB23-000710

Financial Information as at 31 August 2023

Program/Project Start Date:	22 July 2020						
Program/Project End Date:	30 June 2025						
	2020-21	2021-22	2022-23	2023-24	2024-25	TOTAL	
	\$m	\$m	\$m	\$m	\$m	\$m	
Appropriation Budget	23.4	26.9	25.2	10.2	8.8	94.5	
Less:							
Actual Expenditure YTD at 31 August 2023	23.4	26.9	24.6	0.5		75.4	
Total Committed Funds at 31 August 2023	-	-	-	7.9	8.8	16.7	
Total Uncommitted Funds (balance)	-	-	0.6	1.8		2.4	

Note:

Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Note: All figures are GST exclusive. A Movement of Funds request has been made to move the 2022-23 uncommitted funds into 2023-24.

Contact: Ben Vincent Cleared by First Assistant Secretary: Stephanie Werner

Phone: (02) 6274 522(1) Version Number: 01 Date: 06/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Ben Vincent

SB23-000711

SUBJECT: Regional Aviation Programs

Talking Points

- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts funds a range of programs to support regional aviation, in recognition of aviation's importance to regional and remote communities - the 2023-24 Budget included \$12 million in grant funding for Round 10 of the Remote Airstrip Upgrade (RAU) Program.
- The **Aviation White Paper** will examine the Australian Government's policy and economic reforms necessary to promote efficiency, safety, sustainability and competitiveness of the aviation sector out to 2050, including regional aviation.
- The Remote Airstrip Upgrade (RAU) Program supports safety and accessibility upgrades at remote and very remote aerodromes through funding essential works, such as the resurfacing of runways or the installation of fencing to prevent animal access. It is administered by the Business Grants Hub.
 - Round 10 of the RAU Program is expected to open for applications later this year.
- The **Regional Airports Program (RAP)** supports safety and accessibility upgrades at regional airports and aerodromes funding essential works such as resurfacing of runways to ensure air operators can land safely. It is administered by the Business Grants Hub.
 - Further program rounds will be a matter for government, with \$96 million of the \$100 million program committed and remaining funds held in reserve for any project variations.
- The Remote Air Services Subsidy (RASS) Scheme is an ongoing program that subsidises weekly air transport services for the carriage of passengers and goods to around 274 remote communities across Australia, including many First Nations communities. RASS has a program budget of \$16.3 million in 2023-24.
- The Airservices Australia Enroute Charges Payment Scheme is an ongoing program that
 allows air operators servicing remote locations to claim a reimbursement for a
 proportion of enroute navigation charges levied by Airservices Australia. The Scheme has
 an annual appropriation of \$2 million.
- The ongoing Remote Aerodrome Inspection (RAI) Program funds technical and safety inspections for a range of aerodromes in remote Indigenous communities through departmental funds.

Contact: Ben Vincent Cleared by First Assistant Secretary: Stephanie Werner

Rural and Regional Affairs and Transport

Lead/Support contact: Ben Vincent

SB23-000711

Background

Australian Government's role in regional aviation

- Outside the 21 Government leased airports, the management of regional and remote airports rests with their mostly local government or private operators.
- However, Government delivery of programs across health, education and support for
 First Nations Australians in regional and remote areas often relies on air services, giving
 the Government an interest in serviceable aerodromes and ensuring minimum
 connectivity where air services are not commercially viable.
- Regional and remote aviation infrastructure is often co-funded between the three tiers
 of government reflecting mutual strategic interest. Within this context, the Government
 funds a range of targeted regional aviation programs.
- See **SB23-000710**, *Regional Aviation Security* for information on regional security costs.

RAP Round 3 outcomes and process

- On 20 January 2023, the Hon Catherine King, Minister for Infrastructure, Transport, Regional Development and Local Government, announced 44 airports would share \$27.9 million in funding.
- As at 31 August 2023, the Business Grants Hub have executed 41 grant agreements with successful applicants. The three remaining agreements are in negotiation.

RAU Round 9 outcomes and process

- Round 9 of the RAU was open for applications from 3 February to 17 March 2022. Round 9 was heavily oversubscribed, with 98 applications seeking a total of \$54.6 million from an available \$15 million.
- On 4 August 2022, Senator the Hon Anthony Chisholm, Assistant Minister for Regional Development, announced that 55 aerodromes across remote Australia were awarded \$14.9 million in grant funding under Round 9, of these, 11 were First Nations applicants. As at 31 August 2023, 11 of the 55 projects are completed.

Contact: Ben Vincent Cleared by First Assistant Secretary: Stephanie Werner

Rural and Regional Affairs and Transport

Lead/Support contact: Ben Vincent

SB23-000711

Financial Information as at 31 August 2023

Regional Aviation Access Program (comprising the RAU, RASS and RAI^)

Program/Project Start Date:	RASS commenced in 1982; RAU commenced in 2011; RAI commenced in 1992-1993						
Program/Project End Date:	Remote Ai	rstrip Upgra	de Program	end date 30	June 2025		
	The RASS S	cheme and	RAI Program	are ongoing	z.		
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL	
	\$m	\$m	\$m	\$m	\$m	\$m	
Appropriation Budget (ex GST)	30.3	28.3	20.9	19.5	15.8	114.8	
RAU	14.8	12.0	4.0	4.0	0.0	34.8	
RASS	15.5	16.3	16.9	15.5	15.8	80.0	
Less:							
Actual Expenditure YTD at	23.8	2.2				26.1	
31 August 2023*							
RAU	9.1	0.9				10.0	
RASS	14.7	1.3				16.1	
Total Committed Funds at	4.7	20.2	2.7	0.1		27.7	
31 August 2023 #							
RAU	4.7	7.1	0.0	0.0		11.8	
RASS	0.0	13.1	2.7	0.1		15.9	
Total Uncommitted Funds	1.8	5.9	18.2	19.4	15.8	61.1	
(balance)							
RAU	1.0	4.0	4.0	4.0	0.0	13.0	
RASS	0.8	1.9	14.2	15.4	15.8	48.1	

Notes:

- ^The RAI is funded with Departmental funds.
- RASS services are ongoing and RASS contracts are re-tendered every 2-3 years. This is shown above as uncommitted funding but new RASS contracts are expected to take up the full allocation under the program.
- *Actual expenditure figures may not add up due to rounding
- # A request has been submitted to move unspent funds from 2022-23 to 2023-24.

Contact: Ben Vincent Cleared by First Assistant Secretary: Stephanie Werner

Rural and Regional Affairs and Transport

Lead/Support contact: Ben Vincent

SB23-000711

Regional Airports Program

Program/Project Start Date:	2019-20					
Program/Project End Date:	2024-25					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget (ex GST)	43.5	20.0	10.0	-	-	73.5
Less:						
Actual Expenditure YTD at 31 August 2023	20.2	0.8				21.0
Total Committed Funds at 31 August 2023 #	23.3	18.3	6.7	-	-	48.3
Total Uncommitted Funds (balance)*	0.0	0.9	3.3	-	-	4.2

Notes

Airservices Australia Enroute Charges Payment Scheme

Program/Project End Date:	Funding for the program is ongoing					
	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	2.0	2.0	2.0	2.0	2.0	10.0
Less:						
Actual Expenditure YTD At 31 August 2023	0.4	0.0				
Total Committed Funds at 31 August 2023	0.0	0.7	0.0	0.0	0.0	0.7
Total Uncommitted Funds (balance)	0.0	1.3	2.0	2.0	2.0	7.3

Note:

The scheme did not operate over 2020-21 or 2021-22 due to the range of other assistance the Government provided to the aviation industry during the COVID-19 pandemic.

Contact: Ben Vincent Cleared by First Assistant Secretary: Stephanie Werner

^{*}Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

[#] A request has been submitted to move unspent funds from 2022-23 to 2023-24 and 2024-25.

Rural and Regional Affairs and Transport

Lead/Support contact: Brendon Buckley

SB23-000712

SUBJECT: Aviation White Paper

Talking Points

- On 7 September, the Australian Government released the Aviation Green Paper.
- The Green Paper is a consultation document which will assist in developing the Aviation White Paper. The White Paper will set the policy direction for the aviation sector out to 2050.
- Through the Aviation Green Paper, the Government is seeking views on the following key issues:
 - Competition, consumer protection and disability access
 - Regional and remote aviation services
 - Aviation's transition to net zero
 - Airport development planning and noise, including community consultations
 - The role and future of general aviation
 - Ensuring fit for purpose agencies and regulations
 - o Emerging aviation technologies
 - Workforce
 - o International aviation, including bilateral settings.
- The Government has invited submissions on the issues raised in the Green Paper.
 Submissions may be made to the the Department of Infrastructure, Transport, Regional Development, Communications and the Arts until 30 November 2023.
- The department will undertake face to face and virtual roundtables in October and November 2023.
- The Aviation White Paper is expected to be released in mid-2024.
- The Green Paper was informed by feedback received through consultation on the Aviation White Paper Terms of Reference, released on 7 February 2023. Feedback was received through:
 - o 192 submissions
 - o two virtual roundtables and four face to face roundtables
 - individual consultations on the issues raised in the Aviation White Paper Terms of Reference.
- The objective of the White Paper is to set out the policies to ensure a safe, secure, efficient, sustainable, competitive and productive aviation sector out to 2050.

Contact: Brendon Buckley Cleared by First Assistant Secretary: Stephanie Werner

Rural and Regional Affairs and Transport

Lead/Support contact: Brendon Buckley

SB23-000712

Key Issues

- The Aviation Green Paper was informed the Scenario Analysis of the Future of Australian Aviation report undertaken by the department by L.E.K. consulting.
 - The report outlines the drivers of change and future industry scenarios for the aviation sector over the short- (to 2030), medium- (2030–2040) and long-term (2040–2050).
 - The report was publicly released on 7 September, at the same time as the Aviation Green Paper.
 - The research, analysis and stakeholder engagement for the report was conducted over the period from November 2022 through to March 2023.
 - The amount paid to L.E.K. Consulting for their work was \$388,863.63 (excluding GST).

[If raised] – Will the Aviation White Paper improve competition and consumer protections?

- Through the Aviation Green Paper, the Government has stated that it is seeking outcomes that deliver a more competitive aviation sector and a robust consumer rights framework, while at the same securing Australian jobs.
- The Australian domestic aviation market is largely serviced by the two major airline groups, with the Qantas Group and Virgin Australia carrying 95 per cent of domestic passengers between them.
- In July 2023, on-time arrivals were significantly lower than the long-term average (68.2 per cent versus 81.3 per cent) and on time departures were also significantly lower (68.1 per cent versus 82.5 per cent). Cancellations are significantly higher than the long-term average (4 per cent versus 2.1 per cent).
- The Competition Taskforce in Treasury will also consider aviation competition issues and provide input into the development of the Aviation White Paper.
- In June 2023, the ACCC's final report on Airline competition in Australia identified policy options that could potentially further competition and improve consumer outcomes.
 These options include:
 - o reform of the Sydney demand management system
 - establishing an independent dispute resolution ombudsman and introduction of specific consumer compensation entitlements for delays or cancelled flights
 - strengthening the regulatory regime to better protect airlines in negotiations with major airports
 - relaxation of some cabotage restrictions
 - o further ACCC monitoring of domestic air passenger services.
- All of these reforms are being considered through the consultation process.

Contact: Brendon Buckley Cleared by First Assistant Secretary: Stephanie Werner

Rural and Regional Affairs and Transport

Lead/Support contact: Brendon Buckley

SB23-000712

[If raised] What is the relationship between the White Paper and Treasury's Competition Review?

- The Competition Taskforce in Treasury will consider aviation competition issues and provide input to the Aviation White Paper.
- In June 2023, the ACCC's final report on airline competition in Australia identified a range of policy options that could potentially further competition and improve consumer outcomes.
- These options will be considered by the Competition Taskforce in its input to the Aviation White Paper.

[If raised] – Will the Aviation White Paper deliver Sydney Airport slot reform?

- The Government is considering the recommendations from the Review of the Sydney Airport Demand Management Scheme, an independent review by Mr. Peter Harris AO.
- The Government has recently concluded targeted consultation regarding potential changes to the Scheme, with a particular eye to modernising the slot allocation framework and strengthening compliance measures to ensure that slots are not being misused by airlines.
- The Government has stated it will have more announcements to make about these reforms in due course.

[If raised] – How will the Aviation White Paper support achieving net zero by 2050?

- The Government has committed to net zero emissions by 2050 and has implemented new reforms to the Safeguard Mechanism requiring annual emissions reductions for Australia's largest emitters, including Qantas and Virgin Australia.
- The Aviation Green Paper outlines potential policy settings that support the aviation sector's transition to net zero and seeks industry and community views on these.
- The policy settings are also being considered by the Jet Zero Council, which brings together representatives from across Australia's aviation industry with government to collaborate on the most effective ways to reduce emissions.
- The Council is considering the role of sustainable aviation fuels, emerging technologies and operational efficiencies on the path to net zero.
- The Government is also developing a Transport and Infrastructure Net Zero Roadmap.
 The Roadmap will form the Australian Government's sectoral emissions reduction plan for transport, including aviation (refer to SB23-000834 Net Zero Transport and Infrastructure Roadmap for additional information).

Contact: Brendon Buckley Cleared by First Assistant Secretary: Stephanie Werner

Rural and Regional Affairs and Transport

Lead/Support contact: Brendon Buckley

SB23-000712

[If raised] – Will the transition to net zero lead to higher airfares?

- Through the Safeguard Mechanism our two major emission-producing entities in aviation – Qantas and Virgin Australia – are required to reduce their emissions intensity by 4.9 per cent per year to 2030.
- The Safeguard Mechanism provides covered entities flexibility to choose the lowest cost forms of abatement and the use of domestic offsets capped at \$75/tonne (increasing by CPI plus 2 per cent each year). Facilities using offsets equal to 30 per cent or more of their baseline will need to provide a report detailing why they are not performing more on-site abatement.
- Efficiency gains from the turnover of aircraft fleet will improve fuel efficiency, reducing costs while producing fewer emissions, but over the period to 2050 the industry will also likely need to use Sustainable Aviation Fuel (SAF) and high-quality offsets.
- Internationally, SAF costs currently two to four times more than conventional fuel. This is expected to decrease over time as technology and markets mature.
- How any increase in costs is recovered is a matter for industry.

[If raised] – Will the Aviation White Paper ensure a more transparent and open bilateral framework?

- The policy of successive governments has been to negotiate bilateral agreements that provide 'capacity ahead of demand' and seek benefits in the national interest.
- Australia has air services agreements with more than 100 countries facilitating international travel to and from Australia.
- The department will undertake bilateral negotiations with other key international priority markets over the next year. These markets are determined after consultation with airlines, airports, tourism bodies, and government agencies.
- The Aviation Green Paper notes the Government considers the current approach to bilateral air services negotiations appears well adapted to supporting the national interest, but seeks stakeholder views on opportunities to improve the approach to international negotiations.
- Refer to SB23-000721 Bilateral Air Services Agreements for additional information.

Background

- On 30 March 2022, the Hon Catherine King MP announced a Labor Government election commitment to deliver an Aviation White Paper.
- In the 2022-23 Budget, the Government committed \$7 million over the next two years to deliver the Aviation White Paper.

Contact: Brendon Buckley Cleared by First Assistant Secretary: Stephanie Werner

Rural and Regional Affairs and Transport

Lead/Support contact: Brendon Buckley

SB23-000712

- On 7 February 2023, Minister King announced the release of the Terms of Reference for the White Paper. Over 190 submissions were received in response to the Terms of Reference.
- On 7 September 2023, Minister King announced the release of the Aviation Green Paper.
- Public consultation on the Green Paper will include a series of general and thematic roundtable sessions held across Australia in both virtual and face-to-face formats.
 - An expression of interest process is being used to ensure breadth of attendees at roundtable sessions.
- A dedicated session targeted towards aviation users living with disability is planned during the consultation period.
- A First Nations Advisor has been engaged by the department to lead First Nations engagement on the Green Paper, with sessions planned virtually and in key locations around Australia.

Financial Information as at 31 August 2023

Funding provided in NPP

Program/Project Start Date:	2022-23					
Program/Project End Date:	2023-24	2023-24				
	2022-23 \$m	2023-24 \$m	TOTAL \$m			
Appropriation Budget	3.134	3.907	7.041			
Less:						
Corporate overheads	-0.451	-0.619	-1.070			
Legal advice (Legal division)	-0.110	-0.110	-0.220			
Whole of Government savings		-0.089	-0.089			
Internal budget allocation - DAR-AWP	2.573	3.089	5.662			

Contact: Brendon Buckley Cleared by First Assistant Secretary: Stephanie Werner

Rural and Regional Affairs and Transport

Lead/Support contact: Brendon Buckley

SB23-000712

Expenditure recognised as at 31 August 2023

	2022-23	2023-24	TOTAL
	\$m	\$m	\$m
Internal budget allocation - DAR-AWP	2.573	3.089	5.662
Actual Expenditure YTD as at 31 August 2023	2.416	0.306	2.721
Committed Suppliers		0.026	0.026
Committed Employees		2.314	2.314
Total Committed Funds at 31 August 2023		2.339	2.339
Total Uncommitted Funds (balance)	0.157	0.444	0.601

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Contact: Brendon Buckley Cleared by First Assistant Secretary: Stephanie Werner

Rural and Regional Affairs and Transport

Lead/Support contact: Phil McClure

SB23-000713

SUBJECT: Melbourne Airport third runway

Talking Points

- Before COVID-19, Melbourne Airport was experiencing strong growth in both passenger numbers and aircraft movements with the existing runway system approaching its practical capacity, with growing congestion being experienced in busy periods during single runway operations.
- Various assessments undertaken by Melbourne Airport indicated that a new runway was required in the immediate term in order to meet forecast demand.
- Melbourne Airport submitted its draft Major Development Plan (dMDP) for the proposed third runway (M3R) to the Minister on 10 February 2023.
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts is undertaking an assessment of the M3R dMDP against the requirements of the Airports Act 1996 (the Act). Within the framework of the Act, the department's assessment will consider:
 - Both the positive and negative impacts of the proposal on the local community, regional and national economies; and
 - The extent to which Melbourne Airport have given due regard to comments received during the public exhibition period.
- The Minister's 50-day statutory timeframe to decide whether to approve (with or without conditions) or refuse the dMDP commenced on Tuesday 26 September 2023, the day after advice under the *Environment Protection Biodiversity and Conservation Act* 1999 (EPBC Act) was received from the Department of Climate Change, Energy, the Environment and Water (DCCEEW).
 - The current deadline for the Minister to approve (with or without conditions) or refuse the dMDP is 5 December 2023, noting this is subject to change should the Minister (or her delegate) request further information under s.93(A) of the Act.

Key Issues

• The Melbourne Airport Master Plan 2022 was approved on 14 November 2022 (see background for further detail).

M3R dMDP - assessment process

- The department is currently assessing the dMDP against the requirements of the *Airports Act 1996* (the Act), drawing on advice from:
 - The Civil Aviation Safety Authority (CASA);
 - Airservices Australia (Airservices); and
 - o DCCEEW.

Contact: Phil McClure Cleared by First Assistant Secretary: Stephanie Werner

Rural and Regional Affairs and Transport

Lead/Support contact: Phil McClure

SB23-000713

- Under s.94(7) of the Act, the Minister has the ability to apply conditions to a Major Development Plan (MDP) approval.
- 2,128 submissions were received during the public exhibition process, including 1,313 on aircraft noise projections and 687 on health impacts.
 - Melbourne Airport is not required by the Act to respond to each individual submitter following the public consultation period on an MDP.
 - The Airport prepares a 'supplementary report' which summarises the views of submitters and the airport's actions and plans in responding to those views following consultation.
 - The supplementary report is provided to the Minister, along with a copy of each submission to demonstrate that the airport has given due regard to the comments received during the exhibition period.
- Under s.94(3)(d), in deciding whether to approve (with or without conditions) or refuse the dMDP, the Minister is required to consider the outcome of consultations undertaken in preparing the plan.

Noise impacts

- Under the Act, the Australian Noise Exposure Concept/Forecast (ANEC/F) is the framework against which aircraft noise is measured and assessed for land use planning purposes. s.91(1)(f) of the Act requires MDPs to provide:
 - 'the airport-lessee company's plans, developed following consultations with the airlines that use the airport, local government bodies in the vicinity of the airport, for managing aircraft noise intrusion in areas forecast to be subject to exposure above the significant ANEF levels'; and
- Section 91(1)(6) of the Act requires that:
 - 'In developing plans referred to in paragraph (I)(f), an airport-lessee company must have regard to Australian Standard AS 2021—2000 ("Acoustics—Aircraft noise intrusion—Building siting and construction") as in force or existing at that time.'
- The Aviation Green Paper poses a number of questions related to aircraft noise including:
 - How could the Australian Noise Exposure Forecast, and use of the ANEF in Government planning processes, be improved?
 - What are appropriate, modern noise metrics that should be used to communicate aircraft noise impacts?
 - What can be done to facilitate increased adoption and implementation of the National Airports Safeguarding Framework principles for land planning to optimise land-use activity and reduce community impacts?

Contact: Phil McClure Cleared by First Assistant Secretary: Stephanie Werner

Rural and Regional Affairs and Transport

Lead/Support contact: Phil McClure

SB23-000713

Health impacts

- The preliminary dMDP which was on public exhibition from 1 February 2022 to 16 May 2022 (and is still available at Melbourne Airport's Virtual Visitor Centre), outlined the following health risks assessed as having a medium level impact:
 - o Communication interference at community facilities from aircraft noise;
 - Annoyance from aircraft noise; and
 - Sleep disturbance from aircraft noise.
- The health chapter of the preliminary dMDP also outlined:
 - A number of health risks from aircraft noise and emissions assessed as having a low impact; and
 - The positive health impacts of increased economic and employment opportunities.
- The department is aware of community concerns about the noise, health and community impacts of the proposed third runway:
 - Brimbank City Council provided a health study to support their submission to the public exhibition process. This study is based on the World Health Organisation's Environmental Noise Guidelines for the European Region 2018, which APAM notes do not apply in Australia and have not been adopted as an acceptable standard by ICAO.
 - The department does not have plans to commission another health study.
- If the Minister approves the MDP for the Third Runway, a process of detailed airspace design will begin with Airservices Australia, in close consultation with Melbourne Airport.
 - Extensive engagement with community and industry stakeholders through the design phase would be expected by the Minister.

Background

2022 Master Plan and proposed north-south third runway project ("M3R")

- It has been envisaged since the 1960s and outlined in publicly available plans for a number of years, that Melbourne Airport would ultimately grow to a four-runway system.
- Melbourne Airport had previously proposed to construct an east-west oriented third runway to meet predicted passenger growth; however, in November 2019, it announced its intention to build a north-south third runway instead.
 - The 2022 Master Plan and the M3R dMDP propose to bring forward the parallel north-south runway as the third runway at Melbourne Airport, rather than the fourth runway.

Contact: Phil McClure Cleared by First Assistant Secretary: Stephanie Werner

Rural and Regional Affairs and Transport

Lead/Support contact: Phil McClure

SB23-000713

- The 2022 Master Plan was assessed against the requirements of the Act, including the
 extent to which the plan gives due regard to submissions received during the public
 exhibition process.
 - 713 submissions were received for the preliminary draft Master Plan, including 439 concerning aircraft noise and 246 on health impacts.

Contact: Phil McClure Cleared by First Assistant Secretary: Stephanie Werner

Rural and Regional Affairs and Transport

Lead/Support contact: Phil McClure

SB23-000714

SUBJECT: Brisbane Airport, including Noise Issues

Talking Points

Brisbane Airport Community Airspace Advisory Board (AAB)

- AAB has met three times since its establishment:
 - on 18 May 2023, with discussions focussing on governance and operation of the AAB, implementation of the Noise Action Plan for Brisbane, and community member issues, such as concerns about Airservices Australia's (Airservices) Noise Complaints and Information Service (NCIS),
 - on 19 July 2023, with discussions on the Noise Action Plan and detailed updates on issues relating to aircraft movements, such as turbo prop aircraft and intersection departures, and
 - on 18 September 2023, with discussions on the role of the NCIS and updates on the outcomes of Airservices' community engagement on Phase One options from the Noise Action Plan.
- Minutes of AAB meetings are published on the Department of Infrastructure, Transport, Regional Development, Communications and the Arts' Secretariat website following meetings.
- The next AAB meeting is scheduled to occur in November 2023. The AAB generally meets quarterly.

Curfew and movement cap at Brisbane Airport

- Government policy does not support movement caps or a curfew at Brisbane Airport, and as such, these issues are excluded from the AAB's Terms of Reference.
- The Brisbane Airport Noise Action Plan has identified feasible measures to reduce the impact of aircraft noise on communities. The AAB will be critical in consulting on and informing implementation of the Noise Action Plan.

Key Issues

Establishment of the AAB

- On 9 March 2023, the Minister for Infrastructure, Transport, Regional Development and Local Government announced the establishment of the AAB.
 - The AAB delivers on the Australian Government's commitment to a new, permanent, independent community consultation to provide ongoing support to better manage aircraft and airspace changes around Brisbane Airport.
- Mr Ron Brent is the inaugural independent Chair of the AAB.
 - Mr Brent is a former Aircraft Noise Ombudsman and Deputy Commonwealth Ombudsman with extensive experience in community engagement.

Contact: Phil McClure Cleared by First Assistant Secretary: Stephanie Werner

Rural and Regional Affairs and Transport

Lead/Support contact: Phil McClure

SB23-000714

- An open expression of interest process inviting Brisbane residents to nominate to join the AAB as community members ran from 9 to 26 March 2023.
- Representatives from Airservices, Brisbane Airport Corporation and the airlines provide technical input to the AAB. A senior departmental representative provides advice to AAB on existing Government policy and on governance arrangements relevant to AAB.
- The Terms of Reference sets out the purpose of the AAB as provides an opportunity to share information and advice to and from the community on:
 - the management of airspace and flight paths at Brisbane Airport against the Noise Action Plan, which is initially represented by the Final Report on the Post Implementation Review (PIR) of Brisbane airspace changes;
 - the Noise Action Plan will be a living document to be maintained by BAC and Airservices;
 - o the implementation of the recommendations identified in the PIR; and
 - potential and possible noise abatement procedures and airspace improvement measures, with the exclusion of curfews, movement caps or other operating restrictions

Airservices Australia Post Implementation Review of changes to Brisbane Airspace

- Airservices Australia (Airservices) completed its Post Implementation Review (PIR) of airspace changes at Brisbane Airport on 14 December 2022, adopting all of the recommendations in the Final Report by Trax International (Trax).
- The final recommendations of the PIR have formed the <u>Noise Action Plan for Brisbane</u>. The Noise Action Plan includes four work packages to improve Brisbane airspace arrangements and better manage aircraft noise outcomes:
 - o Package One: Strong, transparent and representative governance
 - Package Two: Maximise flights over water
 - o Package Three: Reduce the frequency and concentration of flights over communities
 - Package Four: Wider airspace review.
- Airservices engaged Trax, a global air traffic management advisor, in January 2022 to conduct an independent assurance review as part of the PIR.
- The final PIR report indicates possible timeframes for both shorter-term and longer-term (from 2024) improvements to airspace operations. Aviation safety remains the highest priority in the implementation of any changes.
- Questions on the implementation of PIR outcomes should be directed to Airservices.

Contact: Phil McClure Cleared by First Assistant Secretary: Stephanie Werner

Rural and Regional Affairs and Transport

Lead/Support contact: Stephanie Werner / \$22(1)(a)(ii)

SB23-000715

SUBJECT: Per and Polyfluoroalkyl Substances (PFAS)

Talking Points

- The Australian Government is undertaking the \$130.5 million PFAS Airports Investigation Program (the Program) at up to 37 civilian airports where the Commonwealth historically provided firefighting services using PFAS-containing foams.
- The Program aims to identify the nature and extent of PFAS contamination through independently audited whole-of-site testing, and develop robust management plans.
- Participation is voluntary, with investigations being undertaken in tranches to manage market capacity constraints:
 - A pilot of eight airports (Adelaide, Bankstown, Brisbane, Canberra, Hobart, Launceston, Melbourne and Parafield) commenced in early 2022 and transitioned to form Tranche 1 of the main Program on 1 July 2023.
 - Procurement for contaminated land specialists for Tranche 2 of the Program is underway, and will include a further eight airports (Alice Springs, Archerfield, Camden, Gold Coast, Jandakot, Moorabbin, Mount Isa, Townsville). The Department of Infrastructure, Transport, Regional Development, Communications and the Arts (the department) will work towards having contracts in place by early 2024.
 - o Four airports (Darwin, Essendon Fields, Perth and Sydney) declined to participate in the Program at this time.
- The Program is expected to be completed by 30 June 2027.
- If raised: The department is aware of the PFAS discovery at Jandakot Airport and understands the community's concerns. At this stage, it is difficult to clearly identify the source of the contamination. Jandakot Airport's participation in the Program is a critical step in determining the source and informing appropriate management actions. The department's Airport Environment Officer (AEO) is on the ground to ensure reasonable steps are being taken to manage the issue from a regulatory perspective and the department is working closely with the airport and Western Australian Government to ensure appropriate health advice is provided to the community.
- If raised: On 30 March 2023, the AEO for Launceston Airport issued an Environmental Remedial Order (ERO) against Airservices Australia (Airservices) in relation to PFAS contamination caused by Airservices at the former fire training ground at the airport. This is regulatory action taken under the Airports (Environment Protection) Regulations 1997

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and is not connected to the Government's PFAS Airports Investigation Program. The ERO is not publicly available.

Key Issues

PFAS Discoveries

- In November 2022, Jandakot Airport advised nearby landowners about PFAS contamination impacting their land and drinking water.
 - The airport is undertaking subsequent testing and providing interim measures to impacted residents.
 - The AEO for Jandakot Airport is ensuring regulatory compliance.
 - On 25 July 2023, the department and Jandakot Airport executed a Memorandum of Understanding for the airport to join Tranche 2 of the Program.
- The Department of Defence (Defence, as the site owner) and Airservices are managing the response to the November 2022 discovery of PFAS in drinking water at Avalon Airport.
 - Avalon Airport is not covered by the Airports Act 1996; therefore, the department does not have a role in regulating its environmental management.

Other PFAS investigation and remediation activities at civilian airports

- The Program is separate to both Defence's *PFAS Investigation and Management Program* and Airservices' *National PFAS Management Program*.
 - Airservices is undertaking or has undertaken investigations at its leased sites at 22 airports¹ where it provided firefighting services using PFAS-containing foams. These airports are in the Program's scope, with investigations considering Airservices' investigations to avoid duplication where possible.
 - Defence commenced its program in 2015, and is undertaking investigations at the two joint-user airports within the Program's scope (Townsville and Darwin).

Whole of government context

 The department engages closely with the Department of Climate Change, Energy, the Environment and Water, as the lead for whole-of-government environment policy, including PFAS contamination.

Contact: \$22(1)(a)(ii) Cleared by First Assistant Secretary: Stephanie Werner

Phone: (02) 6274 ^{\$22(1)}_{(a)(ii)} / ^{\$22(1)(a)(ii)} Version Number: 01 Date: 20/09/2023

¹ Of these, Defence is leading investigations at the two joint-user airports (Darwin and Townsville).

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Litigation

- The department is not aware of the any current class actions or litigation against the Australian Government in relation to PFAS matters at leased federal airports.
- Three airports (Brisbane, Launceston and Perth) have initiated legal action against
 Airservices (as a corporate Commonwealth entity, Airservices has a separate legal
 personality from the Commonwealth and can act in its own right when exercising certain
 legal rights).
- Recent class action settlements (including Haswell and Wreck Bay Aboriginal Community Council (WBACC)) are a matter for Defence.

Environmental Regulation

- At leased federal airports covered by the Airports Act 1996 (the Act), Airports Lessee Companies (ALCs) are responsible for managing the environment, with regulatory oversight provided by a network of AEOs.
- AEOs are authorised to take regulatory action if someone causes pollution at an airport.
- Airports which are not covered by the Act are regulated by the relevant state or territory environment protection authority, or are managed by Defence.

Background

PFAS are a group of over 4,700 man-made chemicals that have been used globally since the 1950s, in household and industrial products that resist heat, stains, grease and water. PFAS contamination is of concern as it is highly persistent, can move long distances in the environment via surface or ground-water, and bio-accumulates in animals and humans.

While PFAS has been shown to be toxic to fish and some other animals, currently there is limited evidence that PFAS exposure causes adverse human health effects.

From the late 1970s until 2010, PFAS was commonly used in firefighting foams in Australia at both civilian airports and Defence sites, due to their effectiveness in suppressing fuel fires.

Historically, civil aviation firefighting services were provided by various Australian Government agencies, including Airservices following its establishment in 1995. Airservices currently provides aviation rescue firefighting services at 27 airports and has used PFAS containing foams at up to 22 of these airports.

Contact: S22(1)(a)(ii) Cleared by First Assistant Secretary: Stephanie Werner

Phone: (02) 6274 ^{\$22(1)}_{(a)(ii)} / ^{\$22(1)(a)(ii)} Version Number: 01 Date: 20/09/2023

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Airservices transitioned to a PFAS-free foam in 2010 on all sites, with the exception of joint-user airports (Townsville and Darwin).

From 2004, the Department of Defence commenced phasing out its use of PFOS and PFOA-containing firefighting foams and switched to 'Ansulite', which only contains trace elements of PFOS/PFOA and is only used in emergency situations or in controlled environments to test equipment.

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Phone: (02) 6274 ^{\$22(1)}_{(a)(ii)} / ^{\$22(1)(a)(ii)} Version Number: 01 Date: 20/09/2023

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Lead/Support contact: Stephanie Werner / \$22(1)(a)(ii)

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Financial Information as at 31 August 2023

Administered & Departmental funding (as at 31 August 2023)

Program/Project Start Date:	2021-2022	2 (1 July 202	1)				
Program/Project End Date:	2026-2027	7 (30 June 20	027)				
	2021-22 \$m	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	3.2	22.1	26.8	30.1	29.7	18.6	130.5
Less:							7
Actual Expenditure YTD at 31 August 2023	3.2	7.6	1.5				12.2
Total Committed Funds at 31 August 2023	0	0	13.8	12.3	6.6	7.7	40.5
Total Uncommitted Funds (balance)	0	14.6	11.6	17.7	23.1	10.9	77.8

Notes:

- Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.
- Funding comprises of administrated and departmental funding. Additional detail provided in tables below
- Actual Expenditure YTD includes \$1.4m of mandatory corporate contributions deducted from departmental appropriation (e.g. WoG savings) across 2022-23 and 2023-24.
- Total Uncommitted Funds includes:
 - \$76.0m uncommitted administered funding (all years);
 - \$1.8m underspend in departmental funding for 2022-23;
- The department has requested a Movement of Funds (MoF) to reprofile \$12.8m of unspent administered funding from 2022-23 to 2023-24. A further reprofiling exercise will be undertaken at end 2023-24 to better reflect expenditure in the forward years.
- Totals may not add up due to rounding.

Contact: s22(1)(a)(ii) Cleared by First Assistant Secretary: Stephanie Werner

Phone: (02) 6274 $_{(a)(ii)}^{s22(1)}$ / $_{s22(1)(a)(ii)}^{s22(1)(a)(ii)}$ Version Number: 01 Date: 20/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Stephanie Werner / \$22(1)(a)(ii)

SB23-000715

Administered funding (as at 31 August 2023)

	2021-22 \$m	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	TOTAL \$m
Appropriation Budget	0	12.8	21.0	24.9	24.2	12.9	95.8
Less:							
Actual Expenditure YTD at 31 August 2023	-	0	0				0
Total Committed Funds at 31 August 2023	-	0	9.5	7.1	1.1	2.0	19.7
Total Uncommitted Funds (balance)	-	12.8	11.6	17.7	23.1	10.9	76.0

Notes:

- Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.
- Total Uncommitted Funds includes:
 - \$76.0m uncommitted administered funding (all years);
- The department has requested a Movement of Funds (MoF) to reprofile \$12.8m of unspent administered funding from 2022-23 to 2023-24. A further reprofiling exercise will be undertaken at end 2023-24 to better reflect expenditure in the forward years.
- Totals may not add up due to rounding.

Departmental funding (as at 31 August 2023)

	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	3.2	9.3	5.8	5.2	5.5	5.7	34.7
Less:							
Actual Expenditure YTD at 31 August 2023	3.2	7.5	1.5				12.2
Total Committed Funds at 31 August 2023	0	0	4.3	5.2	5.5	5.7	20.8
Total Uncommitted Funds (balance)	0	1.8	0	0	0	0	1.8

Notes:

- Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.
- Actual Expenditure YTD includes \$1.4m of mandatory corporate contributions deducted from departmental appropriation (e.g. WoG savings) across 2022-23 and 2023-24.
- Total Uncommitted Funds includes:
 - o \$1.8m underspend in departmental funding for 2022-23;
- Totals may not add up due to rounding

Contact: S22(1)(a)(ii) Cleared by First Assistant Secretary: Stephanie Werner

Phone: (02) 6274 (a)(ii) / s22(1)(a)(ii) Version Number: 01 Date: 20/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Naa Opoku

SB23-000716

SUBJECT: Aviation Agencies: Funding and Current Issues

Talking Points

CASA, Airservices and ATSB Funding

- It is important that Australia's aviation safety regulator, the Civil Aviation Safety Authority (CASA), the air navigation service provider, Airservices Australia (Airservices), and the transport safety investigator, Australian Transport Safety Bureau (ATSB), continue to provide high quality services to support safe travel to Australians.
- CASA has been provided a total of \$142.4 million in 2023-24, including \$34.8 million in supplementation for an estimated shortfall in revenue.
- The ATSB has received an additional \$4.6 million in 2023-24 (in addition to its ordinary annual appropriation) to allow it to retain a staffing base of 110 ASL and conduct safety investigations across all modes of transport within its remit.
- As part of the 2023-24 Budget, the Australian Government committed to undertake a review of the operations and funding for transport safety and investigation agencies. The review currently underway, will ensure a long-term strategy is in place to support ongoing financial sustainability of CASA, AMSA and ATSB. \$2.2 million has been allocated for the review.
- Separately, Airservices, which is normally fully industry funded, was provided with an additional equity investment of \$495 million in 2022-23 as a result of reduced revenue during COVID as announced in the October 2022-23 Budget.
- [If asked] Questions relating to proposed amendments to the Civil Aviation Safety Regulations 1998 (CASR), Aerodrome rescue and firefighting services (ARFFS).
 - The Australian Government has not made any decisions on this matter. Any proposed changes to the ARFFS regulatory framework will have safety considerations as the highest priority.
 - o Questions on the nature of the proposed amendments are best directed to CASA.
 - Questions on ARFFS operations are best directed to Airservices.

Key Issues

CASA, Airservices and ATSB Funding

- The department continues to work closely with the three aviation portfolio transport agencies (CASA, Airservices and the ATSB) on the sustainability of their funding arrangements.
 - o CASA receives funding from the aviation fuel excise.
 - The ATSB currently has no cost recovery options and relies on its annual appropriation from Government to sustain its operations.

Contact: Naa Opoku Cleared by First Assistant Secretary: Richard Wood

Phone: (02) 6274 $\frac{$22(1)}{(a)(ii)}$ Version Number: 01 Date: 13/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Naa Opoku

SB23-000716

- Airservices receives revenue through various charges levied on aircraft operators that engage its services in Australia's airspace. These charges are regulated by the Australian Competition and Consumer Commission.
- Additional appropriations have been made in the 2023-24 Budget to supplement CASA and ATSB resourcing in 2023-24 while the review of operations and funding for transport safety and investigation agencies is undertaken.
- [If asked] What is being done to address Air Traffic Control (ATC) staffing shortages?
 - Questions on ATC staffing and disruptions are best directed to Airservices.

Background

Proposed Aerodrome Rescue and Firefighting Services (ARFFS) Regulatory Amendment

 Under the current regulatory framework, Airservices is not required to provide an emergency service for non-aircraft and non-aviation related incidents (Domestic Response Service). Under the proposed new regulation, Domestic Response Services would continue to remain outside of ARFFS mandated responsibilities.

Service disruptions due to Air Traffic Control (ATC) staffing shortages

- Airservices has implemented a range of improvements to address operational performance, which have largely addressed service disruption issues.
- Airservices has acknowledged there have been staff availability issues which have contributed to service variations, and has implemented a resource resilience plan which includes recruitment of both experienced and new air traffic controllers.

Transport Safety and Investigation Bodies Funding and Operational Review (the Review)

- The Department is working closely with the Reviewer, Professor John Skerritt to undertake the Review and to ensure CASA, ATSB and AMSA are operationally fit-for-purpose and sustainably funded to carry out their responsibilities. The Review will also consider potential efficiencies and options for cost recovery.
- The Review is expected to commence in September 2023, and will provide Government with a report detailing recommendations for consideration as part of the 2024-25 Budget process.
- A range of early work in support of the Review is underway, and an external consultant
 has been procured and contracted to undertake Activity Based Costing models to
 support the review.

Contact: Naa Opoku Cleared by First Assistant Secretary: Richard Wood

Rural and Regional Affairs and Transport

Lead/Support contact:

SB23-000716

Financial Information as at 31 August 2023

Government support provided to CA	Government support provided to CASA (exc. GST)							
	2019-20	2020-21	2021-22	2022-23	2023-24	TOTAL		
	\$m	\$m	\$m	\$m	\$m	\$m		
Australian Airline Financial Relief Package (AAFRP)*	15.0	15.0				30.0		
Aviation Recovery Package**		72.9				72.9		
Additional payments in 20-21 Budget			33.4	34.0	32.3	99.7		
Additional Estimate 21-22			20.0			20.0		
Additional payments in 22-23 Budget				17.7		17.7		
Additional payments in 23-24 Budget					34.8	34.8		
TOTAL COVID-19 SUPPORT (CASA)						275.1		

Government support provided to A	Government support provided to Airservices (exc. GST)							
	2019-20	2020-21	2021-22	2022-23	2023-24	TOTAL		
	\$m	\$m	\$m	\$m	\$m	\$m		
Australian Airline Financial Relief Package (AAFRP)*	250.0	150.0				400.0		
Aviation Recovery Package**		431.8				431.8		
Additional Airservices waiver at 50% for RPT and aeromedical***		71.4	48.3			119.7		
Additional payments in 20-21 Budget		550.0				550.0		
Additional payments in 22-23 Budget				495.0		495.0		
Additional payments in 23-24 Budget								
TOTAL COVID-19 SUPPORT (Airservices)						1,996.5		

Note:

Contact: Naa Opoku Cleared by First Assistant Secretary: Richard Wood

^{*} Funds provided to both CASA and Airservices for waived fees and foregone revenue.

^{**} Aviation Recovery Package is not a term previously used in public but was the name given to the continued Government support for Australia's aviation industry announced on 7 June 2020.

^{***} This represents the amount paid to Airservices as reimbursement for fees foregone.

Rural and Regional Affairs and Transport

Lead/Support contact:

SB23-000717

SUBJECT: Emerging Aviation Technologies Policy

Talking Points

- Drones and emerging aviation technologies are a rapidly growing industry.
- We want to maximise the benefits while balancing community concerns.
- To support growth in this sector, the Department of Infrastructure, Transport, Regional Development, Communications and the Arts is working with government and industry stakeholders to ensure safe integration with traditional aircraft, and a consistent approach to rules addressing security and environmental concerns.
- The Aviation Green Paper, released on 7 September 2023, considers the growth and potential impact of emerging aviation technologies on Australia's aviation future. It seeks feedback on a range of important questions including:
 - How could the Australian Government create an environment that fosters private investment in emerging aviation technologies?
 - As competition for access to airspace is expected to increase, how can government ensure fair and equitable access while maintaining safety and efficiency?
 - How do we achieve a balance between mitigating the negative impacts of drones and Advanced Air Mobility while realising the potential benefits?
- We also have other dedicated working groups with government and industry stakeholders, including:
 - the National Emerging Aviation Technologies Consultative Committee, with representatives from across traditional and emerging aviation organisations;
 - the State and Territory Working Group, with representatives from each state and territory government; and
 - o an Interdepartmental Committee on drones, with representatives from 17 agencies interested in the sector.
- The Government is continuing the Emerging Aviation Technology Partnerships Program to encourage the development and deployment of emerging aviation technologies to address community needs.

Key Issues

Emerging Aviation Technology Partnerships Program (EATP)

• \$30.5 million is being delivered across two grant funding rounds to support industry to drive the uptake of emerging aviation technologies in Australia, including expanding employment in the sector and improving supply chains, market efficiency, and connections with regional, remote and Indigenous communities.

Contact: Naa Opoku Cleared by First Assistant Secretary: Richard Wood

Rural and Regional Affairs and Transport

Lead/Support contact:

SB23-000717

 On 7 November 2022, Minister Catherine King announced approximately \$18.1 million in funding for 12 successful Round One projects. Approximately \$12.4 million is available for Round Two, which closed for applications on 27 July 2023 with 123 applications received seeking over \$140 million in total. Round 2 applications are currently under assessment.

Drone rules and drone detection

- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts is working on a national approach to non-safety drone rules, building on priorities identified through consultation in 2022 across Australian Government, state and territory agencies. As part of the 'digitising drone rules' priority, the department completed a geospatial rule prototype in June 2023.
- The initial open national map will make it easier to understand what security or
 environmental rules might apply across different jurisdictions. The open data and
 Application Programming Interface (API) will allow easy incorporation of such rules into
 digital drone systems, including the existing the Civil Aviation Safety Authority (CASA)
 approved drone safety applications. The intention is to improve rule awareness and
 compliance, in line with open data principles and increasingly digital approaches to
 governance.
- This digitisation phase leads into a regulatory review and impact analysis phase (commencing late 2023) and an enforcement cooperation phase (commencing in 2024).
- Drone detection policy is being developed to facilitate drone detection capabilities to protect assets (including critical infrastructure), activities and events (in air and on land).
- A national platform could enable data sharing where appropriate and strengthen existing
 and future detection capabilities. In 2022, the department completed scoping and order-ofmagnitude costings for a national drone detection ICT platform. It also completed an initial
 Privacy Impact Assessment.
- Consultation across government and industry has highlighted several areas of focus for a nationally coordinated drone detection solution. These include identifying systems governance arrangements, potential legislative options and data sharing requirements.

Drone noise

- Remotely piloted aircraft are subject to a noise regulation framework which came into effect from 1 July 2022, under the Air Navigation (Aircraft Noise) Regulations 2018. This requires some drone operators to apply for a drone noise approval. All drone delivery services are subject to a detailed assessment prior to being granted an approval.
- As at 18 August 2023, the department received 416 noise applications, of which 179 were exempt from noise approvals, 229 were approvals issued via a guided self-assessment and eight required a full assessment.

Contact: Naa Opoku Cleared by First Assistant Secretary: Richard Wood

Rural and Regional Affairs and Transport

Lead/Support contact:

SB23-000717

Advanced Air Mobility

- Australia is seen as an attractive place to invest in Advanced Air Mobility (AAM), a new concept of aerial transport most often connected to the use of electric vertical take-off and landing (eVTOL) aircraft.
- AAM is not a single technology, but rather a collection of new and emerging technologies being applied to the aviation ecosystem, particularly in new aircraft types and equipage.
- AAM holds potential benefits for mobility, freight and emergency response (including air ambulance services), alongside improvements to accessibility and connectivity for urban and regional passengers.
- The department has established an AAM Consultative Committee to engage with industry and inform development of a nationally coordinated and well-planned approach to AAM in Australia.
- The department is in the process of developing an AAM Strategy which will lay out a strategic policy vision to support safe and secure development of AAM in Australia.
- The department is consulting with all levels of government as it progresses its AAM work.
 The department is also working with CASA to design regulatory policies to support AAM operations and use of appropriate infrastructure.

Financial Information as at 31 August 2023

- The department received \$35.7 million funding in the 2021-22 Budget to progress three key initiatives to support the adoption of these new technologies: Emerging Aviation Technology Partnerships (\$32.6m); Drones Rules Management System (\$1.6m) and National Drones Detection Network (\$1.5m).
- The Portfolio Budget Statement has \$32.6m in administered funding under "Emerging Aviation Technologies Programs" (see table below). An additional \$0.4m in capital funds and \$2.7 million in departmental funding brings the total to \$35.7m.

Program/Project Start Date:	July 2021					
Program/Project End Date:	June 2025					
	2020-21	2021-22	2022-23	2023-24	2024-25	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	0	1.5	11.4	16.3	3.4	32.6
Less:						
Actual Expenditure YTD at 31 August 2023	0	1.5	10.9			12.4
Total Committed Funds at 31 August 2023	0	1.5	10.9	16.3	3.4	32.1
Total Uncommitted Funds (balance)	0	0	0	0.4	0	0.4

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient

Contact: Naa Opoku Cleared by First Assistant Secretary: Richard Wood

Rural and Regional Affairs and Transport

Lead/Support contact: Naa Opoku

SB23-000718

SUBJECT: Disability access across airports

Talking Points

- Every person deserves to be treated with dignity and respect and to be given the services and support they need.
- There are ongoing accessibility challenges in relation to airports and aircraft, and I have been disappointed to hear of experiences shared by people with disability of their difficulty accessing aviation services.
- I understand that the airlines have undertaken to improve the services they provide to travelers with disability, and will work with disability advocacy groups to improve their processes.
- Improving accessibility for consumers living with disability will be considered as part of the Government's forthcoming Aviation White Paper, and my Department is working to ensure the perspective of travelers with disability are considered during the process.
- In July, my Department convened an Aviation Access Forum (AAF) specifically to provide an update on the Aviation White Paper. AAF members were encouraged to contribute to the Aviation Green Paper submission process.
- Work to reform the Disability Standards for Accessible Public Transport continues, which will further remove discrimination for people with disabilities in accessing public transport, including aviation services.
- The reforms were considered at the Infrastructure and Transport Ministers' Meeting on 9 June 2023 and the Government approval process is underway.
- [If asked] about the department's engagement with s47F
 - The department has engaged with start of the department has engaged with a start of the department has engaged with the department has en
 - The department has consulted with the airlines who are currently engaging directly
 s47F
- [If asked] Questions relating to airport security processes are a matter for the Department of Home Affairs.

Key Issues

- There have been media reports as well as direct representations to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts outlining the experiences faced by travellers with disability when seeking to travel by air.
- People with disability continue to face barriers to accessing travel. Some of the barriers to
 accessible travel are not addressed by current legislation and some procedural polices of
 airports and airlines can restrict access to air travel for people with disability.

Contact: Naa Opoku Cleared by First Assistant Secretary: Richard Wood

Rural and Regional Affairs and Transport

Lead/Support contact: Naa Opoku

SB23-000718

- It is often unclear to the public whether responsibility for these matters lies with airline operators, airport operators or third-party ground handling staff.
- The Australian Government is responsible for the Disability Standards for Accessible Public Transport 2002 (Transport Standards) that require public transport operators and providers to ensure their services are accessible and remove discrimination for people with disability.
- The Transport Standards have requirements for aircraft and airports that receive regular passenger flights, including for accessible booking and check-in, boarding, toilets and baggage.

Background

- The Aviation Access Forum (AAF) is a consultative forum comprising Australian Government agencies, the disability community and airline and airport operators about disability access issues in Australian aviation. The AAF is chaired by a departmental Assistant Secretary, with secretariat services also provided by the department.
- The issues that have been raised through the media and directly by members of the AAF can be broadly classified as:
 - Airport Mobility includes availability of mobility devices, inconsistency of assistance and incidents during assistance
 - Security Screening includes treatment by security staff and inconsistency of assistance. Note: Portfolio responsibility for airport security lies with the Department of Home Affairs
 - Access to Aircraft includes availability of assistance, loading/storage of mobility devices and damage to mobility devices
- The department has ongoing engagement with AAF members to discuss how the experiences faced by travelers with disability can be addressed. At the last AAF meeting in July 2023, members agreed to provide individual submissions as part of the Aviation Green Paper process to reflect the range of experiences they face when travelling by air.
- Recommendations made by former Disability Discrimination Commissioner Dr Ben Gauntlett toward improving the AAF will be considered as part of the Aviation White Paper process.

Lack of wheelchair assistance provided by Australian airlines - \$47F

- The department received correspondence s47F about s47F experience with the limitations of wheelchair assistance offered by a Virgin Australia airline.
- On the 4th of August 2023, CASA referred further correspondence to the department from who raised concerns regarding wheelchair assistance at the Gold Coast Airport, and a call to action for all airlines to extend wheelchair assistance to traveling passengers.

 s47F

 to persuade Qantas, Jetstar and Virgin Australia to extend their wheelchair assistance to include lifting a small suitcase off the baggage carousel and wheeling it and the passenger to the appropriate transport pick up area.

Contact: Naa Opoku Cleared by First Assistant Secretary: Richard Wood

Rural and Regional Affairs and Transport

Lead/Support contact: Naa Opoku

SB23-000718

On 31 May,	Virgin Australia	have reportedly agreed to	requests.

- The department sent the correspondence to the Qantas Group for consideration and response, to which the Qantas Group responded to s47F, stating that the provision of further assistance to travellers with wheelchairs, including helping them with their luggage is a Workplace Health & Safety Issue. We understand Qantas Group declined to respond to s47F requests on behalf of Jetstar.
- The complainant has raised these concerns with the Human Rights Commission, the Australian Competition and Consumer Commission (ACCC), the Minister for Infrastructure, Transport, Regional Development and Local Government, and members of Parliament.

Contact: Naa Opoku Cleared by First Assistant Secretary: Richard Wood

Rural and Regional Affairs and Transport

Lead/Support contact:

SB23-000719

SUBJECT: OneSky

Talking Points

- The OneSky Program has been designed to deliver benefits to airspace users by
 maximising the use of available airspace volumes through a single air traffic management
 system incorporating both civilian and military air traffic control.
- The program will optimise the use of Australia's airspace, allowing improved access to available airspace, reduction in flight times and carbon emissions, increased capability for Defence, and enhancement of national security protocols.
- The OneSKY program has been subject to slippage and is at least 24 months behind schedule. Due to these delays, the Defence component of the OneSKY program has been listed as a Project of Concern by the Minister for Defence Industry.
- Airservices and Defence continue to work closely with Thales to improve performance and prevent further delays to the Civil Military Air Traffic Management System (CMATS) by intensifying project oversight and governance.
 - Airservices has delivered a revised, streamlined CMATS delivery schedule, which commits to delivery of benefits for the Program in early 2024 and initial operations in 2027.
 - An update on the status of the Program was provided to Government in June 2023.
 - As recommended in the update to Government, a Project of Concern Summit, which will report on the progress of the Program, is due to be co-convened by Ministers Catherine King and Pat Conroy by the end of 2024.
 - An interim Project of Concern Summit was convened by Minister Pat Conroy on the 19th of September 2023 to provide update on the progress of the Program.
- Existing air traffic control systems will remain operational until the new system is deployed.
- [IF ASKED] Questions on details relating to:
 - o The OneSKY Program should be directed to Airservices as the lead program agency.
 - AIR 5431 Phase 3 (the Defence component of CMATS) should be directed to Defence.

Key Issues

- The OneSKY program has a projected delay of at least 24 months. Governance and reporting measures have been strengthened to enable identification and treatment of emerging risks and issues.
- Three Project of Concern Summits have been held since its relisting as a POC. The first POC in December 2022 paved a way forward for the Program, including through the formation of a remediation plan. The second POC in March 2023 resulted in endorsement of the remediation plan by the Minister for Defence Industry. The third

Contact: Naa Opoku Cleared by First Assistant Secretary: Richard Wood

Rural and Regional Affairs and Transport

Lead/Support contact:

SB23-000719

POC, in September 2023 provided an update on the progression of the Program, including of the new Streamlined Delivery Schedule.

- A further POC is due to take place before the end of 2024, and will include status update of required POC deliverables:
 - o A Contract Master Schedule
 - o Integrated Master Schedule
 - Revised Costings and required changes to current contract.
- Airservices notes there is no alternative product readily available that may replace the OneSKY/CMATS Program.

Background

- The OneSKY Program is the most complex transformation of air traffic management in Australian aviation history. CMATS is the major component of the program that will replace the current independent civil and military systems that are both approaching the end of their working lives.
- Airservices and Thales signed contracts to develop and support the CMATS project in February 2018.
- Airservices is the lead agency for the acquisition of CMATS, which is being delivered by Thales Australia, a subsidiary of Thales, a major French Aerospace and Defence multinational.
- AIR 5431 Phase 3 is the Defence-related component of CMATS, and is being delivered through an On-Supply Agreement between Airservices and Defence.

Financial Information as at 11 August 2023

- CMATS has a current total contracted price of \$1.2 billion. The total OneSKY Program remains within the \$2.07 billion allocated budget, of which Defence will contribute \$540 million.
- OneSKY, with the exception of the component related to Defence, is financed by Airservices' ordinary revenue streams and debt. Airservices revenue was supplemented by Government appropriation during the pandemic.
- All parties are working to confirm the CMATS delivery strategy with considerations as to cost, schedule and capability delivery.

Contact: Naa Opoku Cleared by First Assistant Secretary: Richard Wood

Rural and Regional Affairs and Transport

Lead/Support contact: David Jansen

SB23-000720

SUBJECT: Western Sydney International Airport – Airspace & Environment

Talking Points

- The Draft Environmental Impact Statement for the preliminary flight paths for Western Sydney International (Nancy-Bird Walton) Airport (Draft EIS) will be released before the end of 2023. The Draft EIS will be open for public comment for at least 60 business days.
- We expect the Draft EIS to be released this month and for the public exhibition period to run until the end of January 2024.

The Draft EIS

- The Draft EIS addresses the potential impact of the preliminary flight paths released for WSI as well as proposed changes to flight paths for other aerodromes in the Sydney Basin (facilitated impacts). The draft EIS uses 2033, 2040 and 2055 as the assessment years to cover the early years of air operations to when the single runway is expected to reach capacity. The impacts considered in the draft EIS include:
 - o aircraft noise;
 - air quality and greenhouse gas;
 - aircraft hazard and risk;
 - planning and land use;
 - indigenous and historic heritage;
 - o the Greater Blue Mountains World Heritage Area;
 - social factors;
 - biodiversity;
 - o economic;
 - human health;
 - o environment; and
 - o landscape and visual amenity.

Draft EIS – Community Engagement

- On 27 June 2023 the Aircraft Overflight Noise Tool was released via the Online Community Portal (<u>www.wsiflightpaths.gov.au</u>). As of 8 September 2023, over 240,000 unique users have visited the noise tool.
- In July and August 2023, a letterbox drop to 922,345 addresses across 12 Local Government Areas in greater Western Sydney was completed providing information about the release and how to access the Aircraft Overflight Noise Tool.

Contact: David Jansen Cleared by First Assistant Secretary: Richard Wood

Rural and Regional Affairs and Transport

Lead/Support contact: David Jansen

SB23-000720

 The Department of Infrastructure, Transport, Regional Development, Communications and the Arts has held 19 engagement events, including 14 drop-in information sessions, four stalls and one online webinar between 27 June and the end of August. The department will hold additional drop-in sessions and stalls during the exhibition of the draft EIS across greater Sydney.

WSI Airspace & Flight Paths – Technical Engagement

- The department is also undertaking engagement with airlines, airspace users and
 industry groups on the technical aspects of the WSI airspace design that are not included
 in the Draft EIS. This engagement is a key requirement in the regulatory approval process
 administered by CASA and will ensure the airspace design suits the needs of airspace
 users.
- On 31 August 2023, the department hosted a meeting at Bankstown Airport with aviation stakeholders to consult on proposed changes to the airspace in the Sydney Basin. CASA and Airservices also attended and presented on matters relevant to the proposed changes. The technical feedback provided on the day will be used to inform, assess and refine the proposed changes, before they are released to the wider public for comment.

Noise Insulation and Property Acquisition (NIPA) policy

• The Draft EIS includes the draft Noise Insulation and Property Acquisition policy. People can make a submission on the draft policy as part of the Draft EIS public consultation.

Biodiversity Offset Delivery Program

- The department has recently approached the NSW credit market to secure its remaining offset obligations for the Airport.
- The department's investment in conserving and improving biodiversity values at Defence Establishment Orchard Hills will help to protect one of the last remaining large Cumberland Plains Woodlands areas in Western Sydney.
- Questions in relation to specific activities at Defence Establishment Orchard Hills should be addressed to the Department of Defence.

Contact: David Jansen Cleared by First Assistant Secretary: Richard Wood

Rural and Regional Affairs and Transport

Lead/Support contact: David Jansen

SB23-000720

Key Issues

Community Engagement

Between October 2022 and August 2023, the department with WSP Australia held 48 community events at locations in greater Western Sydney stretching from Katoomba to Parramatta directly engaging with over 4,300 people.

Between 27 June 2023 and 3 September 2023, the department has received over 970 correspondences from the community on the flight paths. These have come through phone, email, online feedback and letters. The top issues raised include the flight paths, noise impacts and the planned 24/7 operations at WSI.

The department has also briefed federal, state and local governments throughout greater Western Sydney. The department has undertaken 20 briefings with stakeholders between 27 June and 26 August 2023.

In 2023 two Forum on Western Sydney Airport (FoWSA) meetings have been held on 18 March and 27 June, with the first meeting of the year open to the public. The third meeting will be held on 28 September 2023. The fourth meeting is planned to be held in November 2023. Key topics discussed at FoWSA included the preliminary flight paths and environmental impacts.

The department provides secretariat support to FoWSA, which is intended to be a key stakeholder engagement forum on the airspace and flight path design process. FoWSA membership is determined by the Minister in consultation with the Chair, Ms Lee de Winton, and includes representatives from federal and local government, industry bodies, and community representatives.

WSI Airspace & Flight Path Design

The Western Sydney Airport Plan sets out four phases for the design of WSI's airspace and flight paths:

- o Planning (approx. 2017 to 2019) development of high-level airspace concepts
- Preliminary design and environmental assessment (approx. 2020 to 2024) development of a mature airspace design that has been assessed in accordance with advice from the Environment Minister.
- Detailed design (approx. 2024 to 2025) validation and refinement of the detailed design.
- Implementation (approx. 2025 to 2026) approval of the final airspace design by CASA prior to the commencement of airport operations in late 2026.

Contact: David Jansen Cleared by First Assistant Secretary: Richard Wood

Rural and Regional Affairs and Transport

Lead/Support contact: David Jansen

SB23-000720

An aviation Expert Steering Group (ESG) has been established to oversee the airspace and flight path design for WSI, in accordance with the Airport Plan conditions. The ESG is chaired by the department and includes representatives from Airservices Australia, CASA, WSA Co, Defence, Sydney Airport Corporation, and the FoWSA Chair, Ms Lee de Winton.

Biodiversity Offset Delivery Program

- The department is required to offset the environmental impacts associated with the construction of WSI, by investing in environmental 'offsets' for the threatened and endangered ecosystems and species found on the WSI site.
- The method for achieving these offsets is outlined in the Biodiversity Offset Delivery Plan (Plan) approved in August 2018 by the former Australian Government Department of the Environment and Energy.
- The department has spent \$156 million on a range of initiatives set out in the Plan, including:
 - providing \$70 million to the Department of Defence to restore and conserve land at Defence Establishment Orchard Hills site for a period of 20 years;
 - purchasing biodiversity credits through the NSW Biodiversity Offset Scheme and NSW BioBanking Scheme (\$74 million); and
 - o contributing funds to a native seed production program and propagation trials based on seeds collected from the Airport site (\$11.5 million).
- The department is required to:
 - report on the implementation of the Plan to the Environment Department every 12 months until all biodiversity offsets under the Plan have been secured or implemented;
 - o publish these implementation reports on its website; and
 - o ensure that an independent audit of its implementation of the Plan is conducted at periodic intervals and submitted to the Environment Department.
- The findings and observations from these audits allow the department to ensure that it is continuing to meet its regulatory obligations and adjust its approach as necessary.

Contact: David Jansen Cleared by First Assistant Secretary: Richard Wood

Rural and Regional Affairs and Transport

Lead/Support contact: David Jansen

SB23-000720

Financial Information as at 31 August 2023

- As at 31 August, \$12.8 million in funding is committed under the package to:
 - WSP Australia Pty Ltd (WSP) to deliver the Environment Assessment
 Documentation; Stakeholder Consultation and Communications Package; and a Noise Amelioration Scoping Study; and
 - o To70 to develop a flight path online interactive noise tool.
- A further \$1.355 million was committed in April 2023 to permit additional noise modelling, production of video animations and enhancements to the online interactive noise tool.

Western Sydney Airport – Preparatory Activities - Biodiversity, Aboriginal Keeping Place, Airspace Design, Noise Insulation and Property Acquisition

Program/Project Start Date:	2017								
Program/Project End Date:	December	December 2027							
	2021-22 \$m	2022-23 \$m	2023-24 \$m	2024-25 \$m	2025-26 \$m	TOTAL \$m			
Appropriation Budget	9.4	26.4	4.9	20.0	102.5	163.2			
Less:									
Actual Expenditure YTD at 31 August 2023	9.4	17.0	-1.2 ¹						
Total Committed Funds at 31 August 2023	0	0	6.12	8.5	5.1	19.7			
Total Uncommitted Funds (balance)	0	9.4	0	11.5	97.4	118.3			

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

GST Exclusive amount

Note 1: Actual Expenditure of \$-1.2m in 2023-24 is due to accruals from 2022-23

Note 2: Program area is seeking to move \$19.629m as part of the Movement of Funds process: \$9.411m from 2022-23 into 2023-24; \$8.218m from 2025-26 into 2023-24; and \$2.000m from 2025-26 into 2024-25.

Contact: David Jansen Cleared by First Assistant Secretary: Richard Wood

Rural and Regional Affairs and Transport

Lead/Support contact: Jim Wolfe

SB23-000721

SUBJECT: Bilateral Air Services Agreements

Talking Points

- Australia has Air Services Agreements (ASAs) with more than 100 countries facilitating international travel to and from Australia.
- These are treaty level agreements between countries that are legally binding and enforceable.
- These agreements specify the number and type of services and traffic rights that airlines of both countries are allowed to operate.
- Australia has one of the most open international aviation markets in the world with open access capacity with our current seven biggest international arrival markets: New Zealand, China, the USA. UK. Japan, India and Singapore.
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts has developed an international air services forward negotiating program, in consultation with government agency and industry stakeholders.
- The program is focused on keeping air services capacity ahead of demand, to enable future growth and competition in Australia's international aviation markets.
- The Department will be seeking bilateral negotiations with key international priority markets over the next twelve months.

IF RAISED (approach to air services outlined in the Aviation Green Paper)

- The Australian Government has recently released an Aviation Green Paper for public and industry comment in which it proposes to continue the current 'capacity ahead of demand' approach and negotiate 'Open Skies' style agreements where it is in the national interest and can be bilaterally agreed.
- The Minister for Infrastructure, Transport, Regional Development and Local Government determines the negotiating approach to bilateral agreements with individual countries taking into account a range of factors.

Key Issues

Treaty level agreements between countries

- ASAs are negotiated between Governments by Government aviation officials.
- We consult widely with Government agency and industry stakeholders before seeking agreement from the Minister for Infrastructure, Transport, Regional Development and Local Government on bilateral negotiating positions
- Markets are prioritised factoring in our national interests, stakeholder support and the status of the current agreements.

Contact: Jim Wolfe Cleared by First Assistant Secretary: Richard Wood

Rural and Regional Affairs and Transport

Lead/Support contact: Jim Wolfe

SB23-000721

Treaty making process

- Treaties undergo an internal government approval process before they enter into force, including approval from the Federal Executive Council (ExCo) and tabling in both Houses of Parliament for consideration by the Joint Standing Committee on Treaties (JSCOT).
- The Department will seek agreement from the Minister to progress a number of ASAs through the ExCO and JSCOT processes over the next 18 months.

Background

- Bilateral ASAs are legally binding and enforceable and allow for scheduled international air services between two countries.
- Requests for updated or new ASAs are put forward by the aviation authority of one country to another (not international airlines).
- Rights under ASA's are traded and exchanged on a basis of reciprocity.
- Australia currently has bilateral ASA's with more than 100 countries, including 85 treaty level agreements and 26 instruments of less than treaty status.

If raised: Australia and Qatar ASA - Qatar Civil Aviation Authority request.

- Under current arrangements, airlines from Qatar are entitled to operate:
 - up to 28 services a week from the four major gateways of Sydney, Brisbane,
 Melbourne and Perth (in total,)
 - o 7 services a week from a secondary via one of the four major gateways,
 - o unlimited services to Australia's secondary gateways; and
 - o unlimited dedicated freight services from any point in Australia.
- Qatar Airways is currently operating 42 services a week to Australia under these arrangements.
- The Government has determined that agreeing to a request for additional services by updating the ASA is not in Australia's national interest at this time.

If raised: Australia and Türkiye ASA.

- Under current bilateral arrangements, airlines of Türkiye are already permitted to
 operate a total of up to seven services per week to Australia (between the four major
 gateway airports Sydney, Melbourne, Brisbane and Perth) subject to meeting safety,
 security and licensing requirements.
- Turkish Airlines has applied to CASA for a Foreign Air Transport Air Operators Certificate, the first step in operating direct services to Australia.

Contact: Jim Wolfe Cleared by First Assistant Secretary: Richard Wood

Rural and Regional Affairs and Transport

Lead/Support contact: Jim Wolfe

SB23-000721

 Australian aviation officials have met virtually with the Turkish Directorate General of Civil Aviation for initial discussions on ASA's and agreed to a path forward for formally considering future updates to the arrangements.

If raised: How will Western Sydney International Airport (WSI) be managed under Australia's bilateral air services arrangements when it commences operations in 2026.

- The Department has provided policy advice for the Minister's consideration after consultation with Government and industry stakeholders.
- Open access arrangements, in place with New Zealand, Singapore, China, the UK, US,
 India and Japan will be able to operate unrestricted services to WSI upon its opening.

Contact: Jim Wolfe Cleared by First Assistant Secretary: Richard Wood

Rural and Regional Affairs and Transport

Lead/Support contact: Sally Todd/^{\$22(1)(a)(ii)}

SB23-000722

SUBJECT: Road User Charging Reform

Talking Points

- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts has been progressing Heavy Vehicle Road Reform which seeks a better way of setting and collecting road user charges from heavy vehicles.
- This work is overseen by Infrastructure and Transport Ministers, and involves working
 with state, territory and local governments, as well as industry and community
 stakeholders, to link the needs of heavy vehicle road users with the level of service they
 receive, the charges they pay and the investment of those charges back into road
 services important to these users.
- Through the National Heavy Vehicle Charging Pilot, the Department is testing different
 ways of charging heavy vehicles for road use than the current system based on fuel
 consumption and registration fees. Some electric heavy vehicles will be included in
 Phase 3 of the Pilot, which commenced in March 2023 and will run through to
 June 2024.
- In light of the growing uptake in electric vehicles, the Australian Government has committed to consider ways to address the implications of future declining fuel excise revenue. The Treasurer has said he expects a future Government will need to turn its mind to this revenue challenge i.e. consider distance-based charging.¹
- Some states have legislated distance-based road user charges for low and zero emission light vehicles.
 - The Victorian legislation is subject to a High Court challenge (Vanderstock case) which heard arguments in February 2023.
 - The outcome of the challenge will provide clarity around constitutional powers to impose such charges.
- Minister Catherine King has said the Government's focus, when it comes to electric
 vehicle (EVs), is trying to put in place as many incentives as it can to electrify transport
 (ABC Radio interview 19 April 2023). It has no current plans to introduce a distancebased road user charge for EVs.

Contact: Sally Todd Cleared by First Assistant Secretary: Paula Stagg

¹ National Press Club Q&A, 24 August 2023.

Rural and Regional Affairs and Transport

Lead/Support contact: s22(1)(a)(ii) s22(1)(a)(ii)

SB23-000723

SUBJECT: Heavy Vehicle Safety and Productivity

Talking Points

- The Australian Government leads or supports delivery of policies and projects contributing to the heavy vehicle industry's productivity, safety, efficiency and sustainability.
- The Government works with all levels of government, the National Transport Commission (NTC) and the National Heavy Vehicle Regulator (NHVR) to implement productivity and safety reforms to the Heavy Vehicle National Law (HVNL).
- Assistant Minister Carol Brown recently approved twenty-one new industry-led projects for funding through the NHVR's Heavy Vehicle Safety Initiative (HVSI). This takes the total HVSI funding delivered to date to approximately \$38 million. Successful projects were announced jointly by Assistant Minister Brown and the NHVR on 21 and 22 August 2023.
- In the 2023-24 Budget, the Government announced an additional \$22.3 million for the Strategic Local Government Asset Assessment Project (SLGAAP), extending the program's activities to 2026-27.

Key Issues

HVNL Reform Update

- In August 2022, the Infrastructure and Transport Ministers Meeting (ITMM) agreed to
 progress legislative and non-legislative reforms for the HVNL, as recommended by
 Mr Ken Kanofski. The reform package is overseen by a Steering Committee chaired by
 Mr Jim Betts, Secretary, Department of Infrastructure, Transport, Regional
 Development, Communications and the Arts.
- The Steering Committee engages with industry by inviting representatives to attend part
 of some meetings. In addition, the Steering Committee held an industry-specific, out-ofsession meeting with peak body representatives on 23 August 2023. For more
 information on HVNL industry engagement refer to EC23-005130.
- In June 2023, ITMM endorsed a Regulatory Impact Statement outlining proposed amendments to the HVNL. The NTC is currently preparing amendments to the legislation and regulations, for ITMM endorsement in July 2024.
- The heavy vehicle industry is kept up-to-date with, and has the opportunity to contribute to, the development of the new legislation and reform implementation, primarily through the Reform Advisory Committee (RAC+).

Contact: S22(1)(a)(ii) Cleared by First Assistant Secretary: Paula Stagg

Rural and Regional Affairs and Transport

Lead/Support contact: s22(1)(a)(ii) s22(1)(a)(ii)

SB23-000723

Other Australian Government heavy vehicle safety and productivity initiatives

Heavy Vehicle Safety Initiative (HVSI)

- The Government provides funding to the NHVR to deliver the HVSI. The HVSI supports industry-led initiatives to improve the safety of the heavy vehicle industry.
- While other funding programs focus on physical road infrastructure upgrades, the HVSI has funded education, awareness and training initiatives.
- On 21 and 22 August 2023, Assistant Minister Brown and the NHVR jointly announced successful applicants for HVSI rounds 7A and 8.
- Under HVSI Round 7A, nine projects have been selected to receive funding. These Chain
 of Responsibility projects will support organisations to develop training content and
 resources that will help participants improve the safety of their heavy vehicle transport
 activities and meet their obligations under the law.
- Under HVSI Round 8, twelve new projects have been selected to receive funding, including:
 - Free tailored mental health training to be delivered by Healthy Heads in Trucks and Sheds. The program will provide access to mental health training for Small and Medium Enterprises, offering 600 individual places across a number of courses offered by services, including Lifeline Australia, Black Dog Institute, and Mental Health First Aid Australia;
 - The development of BusSAFE- a bus education training platform and supporting training program, aimed at Year 4-9 school students. The program is to be delivered by the Bus and Coach Association (SA) and will include an IT platform to deliver BusSAFE nationally; and
 - A road safety campaign, aimed at heavy vehicles on the Kings Highway in NSW, to be run by Eurobodalla Shire Council. The campaign will encourage heavy vehicle drivers to drive safely and take fatigue stops.

Strategic Local Government Asset Assessment Project (SLGAAP)

- The SLGAAP assists local government road managers to undertake capacity assessments
 of road assets on key freight routes (such as bridges and culverts), to help better
 understand safe operating limits of road infrastructure and provide heavy vehicle access
 where it is safe.
- The 2023-24 Budget announced the extension of SLGAAP from 2024-25 for a further three years of project activity. The Government will look to broaden the scope of SLGAAP as part of this funding extension.
 - Note that SLGAAP funding commences in 2023-24 and runs to 2028-29, however no assessments will be undertaken in 2023-24, 2027-28 or 2028-29. Funding in these years is for Business Grants Hub costs only.

Contact: S22(1)(a)(ii) Cleared by First Assistant Secretary: Paula Stagg

Rural and Regional Affairs and Transport

Lead/Support contact: s22(1)(a)(ii) s22(1)(a)(ii)

SB23-000723

Heavy Vehicle Safety and Productivity Program (HVSPP)

• The HVSPP provides funding of at least \$65 million per year toward physical infrastructure projects that improve the productivity and safety outcomes of heavy vehicle operations across Australia.

Other Australian Government programs benefiting the heavy vehicle industry

Roads of Strategic Importance (ROSI)

 As at the 2023-24 Budget, the Government has committed \$4.4 billion over ten years to the ROSI initiative, to support more efficient supply chains and better connect regional businesses to local and international markets.

Heavy Vehicle Rest Area Initiative (HVRAI)

- The Government has committed funding of \$140 million over ten years for the HVRAI, to be delivered under the HVSPP.
- A Steering Committee has been established for the initiative to ensure the road transport industry and drivers have a voice in the design of the initiative and provide advice on the assessment of submissions. The Steering Committee is chaired by Senator the Hon Glenn Sterle and includes five truck drivers and four other industry representatives.

Bridges Renewal Program (BRP)

 Funding of \$85 million per year is being provided by the Government to fund the upgrade and replacement of bridges to enhance heavy vehicle access on local road networks.

Background

HVNL Review

- Mr Kanofski presented a package of recommended policy proposals to ITMM in August 2022. The package covered legislative and non-legislative reforms:
 - o The NTC is responsible for delivering the legislative reforms; and
 - Various leads progress the non-legislative reforms, including state/territory governments, the NHVR and Austroads.

Contact: S22(1)(a)(ii) Cleared by First Assistant Secretary: Paula Stagg

Rural and Regional Affairs and Transport

Lead/Support contact: Sally Todd

SB23-000724

SUBJECT: Disability Transport Standards

Talking Points

- The Australian Government recognises the importance of safe, accessible public transport to allow all Australians to participate fully in the community.
- The Disability Standards for Accessible Public Transport 2002 (Transport Standards)
 provide requirements for public transport operators and providers to make their services
 accessible and remove discrimination against people with disability.
- The Government is working with state and territory governments and the public transport industry to understand and address barriers to meeting compliance requirements.
- A reform process commenced in 2019 to address shortcomings in the Transport Standards identified by people with disability and the public transport industry.
 Infrastructure and Transport Ministers considered the reforms on 9 June 2023 and an Australian Government approval process is now underway to finalise the reforms.
- A separate statutory review of the Transport Standards commenced in late 2022. The
 review is assessing whether the Transport Standards are working effectively and if further
 reforms are required.

Key Issues

- Previous reviews of the Disability Standards for Accessible Public Transport 2002
 (Transport Standards) found the Transport Standards would benefit from improvements
 to meet the needs of people with disability, and to help operators and providers to fulfil
 their obligations.
 - The current reforms will work towards ensuring the Transport Standards remain effective and meet the needs of Australian society.
- The Transport Standards that commenced in 2002 required most public transport networks and associated infrastructure (apart from trains and trams) to fully comply with the current standards by 31 December 2022.
 - The 2017 review found the requirements are unlikely to be achieved within the prescribed timeframes, as upgrades and improvements are not happening at the same rate across modes of transport, or across regional and remote public transport services.
 - The discussion paper for the 2022 statutory review of the Transport Standards sought updated compliance information from operators and providers. Very few operators and providers provided responses that addressed compliance.
 - The 2022 review report is expected to be published in late-2023.

Contact: Sally Todd Cleared by First Assistant Secretary: Paula Stagg

Phone: s22(1)(a)(ii) Version Number: 02 Date: 04/10/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Sally Todd

SB23-000724

- The current reform process includes options to develop and implement a nationally consistent reporting framework that would provide a clear and consistent understanding of the compliance of public transport assets against accessibility requirements.
- Complaints of disability discrimination may be lodged with the Australian Human Rights Commission. The Commission has the power to investigate and attempt to conciliate complaints of disability discrimination.

Background

- Obligations under the Transport Standards apply to some premises, as well as public transport conveyances and infrastructure, including aircraft and airports.
- Media coverage over the last 12 months has highlighted discrimination and accessibility concerns about aviation, train stations and wheelchair accessible taxi services. The reform process addresses some of these issues, such as staff training.
 - A summary of media coverage of aviation accessibility issues is included at <u>Attachment A.</u>
 - The reforms do not address all the recent criticisms of aviation. The 2022 statutory review and the Aviation White Paper are an opportunity to identify further areas for reform.
- The Royal Commission into Violence, Abuse, Neglect and Exploitation of People with Disability (Disability Royal Commission) hosted online workshops in November 2022 that focused on the experiences of violence, abuse neglect and exploitation of persons with disability using air transport and in airports. Submissions to the Disability Royal Commission have now closed.
 - The Chair of the Disability Royal Commission wrote to Australian airline and airport chiefs in February 2023 about improving their treatment of travellers with disabilities.
 - The Disability Royal Commission final report was released on 29 September 2023.
 The report includes a short discussion on the Transport Standards and aviation accessibility, but no recommendations were made regarding the Transport Standards and aviation accessibility.

Attachments

- Attachment A Media Summary
- Attachment B Summary of relevant Questions on Notice

Contact: Sally Todd Cleared by First Assistant Secretary: Paula Stagg

Phone: s22(1)(a)(ii) **Version Number:** 02 **Date:** 04/10/2023

Attachment A

- Guardian Australia, 11 September 2023 the author outlines many of the recurring aviation accessibility issues experienced by people with disability. On a recent domestic the author experienced refusal of the airline to take her without a carer; refusal of airline and airport staff to assist her; dehydrating and fasting before a flight due to anxiety about needing to access a bathroom during the flight; refusal of staff to assist with moving baggage during security check; and being abandoned in a wheelchair with no one nearby to assist.
- The Mercury, 28 July 2023 A man who uses a mobility aid landed at Darwin airport and Jetstar staff assigned to wheel him to the baggage claim dumped him halfway and told him "people with disabilities who can't travel independently shouldn't travel". Jetstar noted they spoke to the staff member involved to ensure this scenario does not happen again.
- ABC, 13 March 2023 A woman who is an amputee alleged she was discriminated against by Singapore Airlines when seated in an emergency exit row seat. Singapore Airlines currently lists those in need of "special assistance" as being unable to sit in emergency exit rows; however, the woman did not require any assistance. Airline staff told the person to move seats, leaving her feeling embarrassed. Staff were subsequently given further customer training and the extra cost of the exit row seat was refunded.
- <u>Guardian Australia</u>, 7 <u>December 2022</u> A man who uses a wheelchair was removed from his Qatar Airways flight and left stranded at Melbourne airport. Before the flight took off he told the cabin crew he would need assistance to reach the in-cabin bathroom. Soon after, another crew member told him he had to leave the flight because he was a solo traveler.
- Traveller, 2 November 2022 A woman who uses a wheelchair travelled to Sydney Airport and was not provided with assistance to navigate between the taxi and terminal. The driver stated they were not permitted to leave the vehicle to support her to enter the Airport, and Virgin Australia staff stated they were not authorized to exit the terminal to meet the passenger. Sydney Airport has since stated they will "work with our airline and ground transport partners to ensure everyone understands the process for helping independent travellers who require mobility assistance".
- Guardian Australia, 6 October 2022 On 12 August, a man who uses a wheelchair was
 made to be lifted onto a Jetstar flight at Darwin Airport to transfer to an aisle
 wheelchair, as there was no ramp available to bridge the gap between the aerobridge
 and the plane. Jetstar initially stated that as a low-fare airline they are only able to
 provide limited assistance to passengers requiring wheelchair access, although
 subsequently a ramp was delivered to Darwin Airport.

Attachment B

- Senator Bridget McKenzie SQ23-003642 (transcript question 22 May 2023) asked about the budget for the reform to the Transport Standards and how many submissions were received during public consultation.
 - Up to 31 March 2023, expenditure for the 2022-23 financial year was \$999,000 including staff costs and contracted supplier costs.
 - The reform process is being undertaken in two stages.
 - In Stage 1, the department received 39 written submissions and 159 people participated in online consultation activities.
 - In Stage 2, the department received 84 written submissions. The department also held 17 consultation sessions which were attended by 421 participants.
- Senator Bridget McKenzie SQ23-003643 (transcript questions 22 May 2023) asked about the estimated compliance cost for removing the exemption for school buses from the Transport Standards and introducing the regulation of rideshare.
 - The Decision Regulatory Impact Statement (DRIS) includes a cost-benefit analysis, which monetises the costs and benefits of each reform option considered during consultations.
 - Figures were discounted at 7% over a 15-year appraisal period after implementation of all reforms.
 - Some benefits could not be monetised, such as increased independence, dignity and connection to community.
 - The cost-benefit analysis for the reforms estimates a positive benefit to the community from the implementation of the reforms, with a cost benefit ratio of 1.81.
 - The monetised compliance cost for removing the existing exemptions for school buses was estimated as \$531 million and would deliver benefits of \$5.3 million.
 - The monetised compliance cost for clarifying the scope of rideshare was estimated as \$20 million and would deliver benefits of \$21.5 million.
- Senator Jordon Steele-John SQ23-003967 (public Access to Australian Standards) 14 June 2023 –
 asked what the department is doing to ensure Australian Standard provisions referenced
 in the Transport Standards are freely accessible to members of the public.
 - The department negotiated with Standards Australia to provide free access to relevant Australian Standards during consultations for the reform.
 - Members of the public can view the Australian Standards referenced in the Transport Standards at the department.

- The Department of Industry, Science and Resources is responsible for managing the Australian Government's relationship with peak standards and conformance bodies, including Standards Australia.
- Senator Bridget McKenzie SQ23-004053 (rideshare) 16 June 2023 asked what decisions were taken at the Infrastructure and Transport Minister's Meeting (ITMM) on 9 June 2023 in relation to rideshare and when the decisions were communicated to industry. Also asked how ride share differs from limousine and hired chauffeur services and what obligations ride share vehicle owners would need to comply with under the reforms.
 - Rideshare providers were invited to participate in extensive public consultations held in 2021 and 2022 and to provide data for the cost-benefit analysis of the reform options.
 - An Australian Government approval process is now underway following ITMM's consideration of the reforms in June. The agreed reforms will be communicated in detail to industry following the completion of this process.
 - The Transport Standards are not clear whether rideshare is covered, leading to ambiguity in relation to the obligations of rideshare service providers.
 - The Consultation Regulation Impact Statement (RIS) considered explicitly identifying rideshare services as a conveyance in the Transport Standards and to require rideshare services to meet requirements that currently apply to taxis (for example response times and raised registration numbers), on the basis of feedback from people with disability and that rideshare is regulated in a similar manner to taxis in a number of states and territories.
 - Limousines, including chauffeured hire cars, are not considered to be conveyances for the purposes of the Transport Standards, and are therefore not subject to requirements.
- Senator Bridget McKenzie SQ23-004052 (school buses) 16 June 2023 asked what decisions were taken at the ITMM meeting in relation to removing the existing exemptions for school buses from the Transport Standards and when the decisions were communicated to industry.
 - The Bus Industry Confederation (BIC) was a member of the National Accessible Transport Taskforce, which lead the reforms, and BIC and other bus industry organisations participated in extensive public consultations held in 2021 and 2022 to investigate the impacts of the potential reforms.
 - An Australian Government approval process is now underway following ITMM's consideration of the reforms in June. The agreed reforms will be communicated in detail to industry following the completion of this process.

Department of Infrastru eased under the FOI Act 1982 by the I

Rural and Regional Affairs and Transport

Lead/Support contact: 822(1)(a)(ii)

SB23-000725

SUBJECT: National Freight and Supply Chain Strategy

Talking Points

- At their 9 June 2023 meeting, Infrastructure and Transport Ministers agreed in-principle to bring forward the Review (Review) of the Freight and Supply Chain Strategy (Strategy) from 2024 to 2023.
- On 16 August 2023, the Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP, announced the Review was underway.
- The Review will ensure the Strategy remains fit for purpose in a post-COVID world.
- Submissions were open until 29 September 2023, with some extensions requested. As at 13 October 2023, 71 submissions were received.
- Consultation workshops were conducted through September and early October to inform the Review.
- The Review report will be provided to infrastructure and transport ministers by the end of 2023.

Key Issues

- Industry called for an early Review to ensure the Strategy remains fit for purpose and is delivering on its objectives.
- The Review is being led by the Department of Infrastructure, Transport, Regional Development, Communications and the Arts in collaboration with state and territory governments and includes a partnership approach with the Australian Logistics Council (ALC) to draw on expert knowledge.
- The Terms of Reference (<u>Attachment A</u>) support a targeted review, to inform a refreshed strategy which will drive nationally significant actions to maximise its impact.
- It is anticipated the refreshed Strategy and new five-year National Action Plan will be completed by mid-2024.
- The review will:
 - Assess if there are gaps in the Strategy's goals to ensure the Strategy remains relevant, such as decarbonisation and supply chain resilience.
 - o Consider priorities for the next five-year National Action Plan.
 - o Propose national, data-driven and high impact key performance indicators (KPIs).
 - Provide advice on appropriate governance arrangements to support the implementation of the Strategy.
- It is anticipated the refreshed Strategy and new five-year National Action Plan will be completed by mid-2024.

Contact: s22(1)(a)(ii) Cleared by First Assistant Secretary: Paula Stagg

Phone: (02) 6274 s22(1) Version Number: 02 Date: 12/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: 822(1)(a)(ii)

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Financial Information as at 31 August 2023:

Costs for the review will be met from the department's existing financial resources.

Background

The current Strategy

- In 2019, Infrastructure and Transport Ministers endorsed the 20-year National Freight and Supply Chain Strategy (Strategy) and associated five-year National Action Plan. This was the first-time governments agreed to a national plan for improving the efficiency, effectiveness and reliability of Australian supply chains.
- The Strategy aims to contribute to a strong and prosperous Australia by achieving:
 - o improved efficiency and international competitiveness
 - o safe, secure and sustainable operations
 - o a fit for purpose regulatory environment
 - o innovative solutions to meet freight demand
 - o a skilled and adaptable workforce
 - o an informed understanding and acceptance of freight operation.

Agreement to the early review

- At the Infrastructure and Transport Ministers' Meeting on 9 June 2023, Ministers also agreed:
 - the department will not prepare the 2022-23 National Freight and Supply Chain Annual Report if the Review commenced in 2023; and
 - o the department will defer updating the Freight Industry Reference Panel's Terms of Reference until after the Review.
- On 7 August 2023, the Prime Minister agreed the early review.

Attachments

Attachment A – Review of the National Freight and Supply Chain Strategy – Terms of Reference

Contact: \$22(1)(a)(ii) Cleared by First Assistant Secretary: Paula Stagg

Rural and Regional Affairs and Transport

Lead/Support contact: S22(1)(a)(ii)

SB23-000725

ATTACHMENT A

Review of the National Freight and Supply Chain Strategy – Terms of Reference

Australia's supply chains are critical to our future economic success and to strengthening the connections between our regions and urban centres. The recent impact and increasing number of natural disasters due to climate change, the COVID-19 pandemic and geopolitical shifts have highlighted the importance of supply chains to the delivery of essential goods and services, reducing cost of living pressures and improving Australia's prosperity. Technological advancements and increased data availability provide opportunities to improve productivity and safety across supply chains. Supply chains also have an important role to play in helping Australia achieve net zero by 2050.

The National Freight and Supply Chain Strategy (Strategy) has the support of all levels of government and provides the framework to meet Australia's growing freight task. Since 2019, it has set a national vision for freight systems and domestic and international supply chains to contribute to a strong and prosperous Australia to 2040 and beyond through achieving the following goals:

- improved efficiency and international competitiveness
- safe, secure and sustainable operations
- a fit for purpose regulatory environment
- innovative solutions to meet freight demand
- a skilled and adaptable workforce
- an informed understanding and acceptance of freight operation

These goals are being achieved by taking national action through five-year action plans. The 2019-2024 action plan outlines four critical areas:

- Smarter and targeted infrastructure investment
- Enable improved supply chain efficiency
- Better planning, coordination and regulation
- Better freight location and performance data

Stakeholders have provided positive feedback through a range of forums that the foundations of the Strategy are sound.

The Strategy is due for review every five years, with the first review due in 2024. Infrastructure and Transport Ministers agreed to commence the first review in 2023 to ensure the Strategy remains fit-for-purpose and is delivering on its objectives. The review will:

Contact: S22(1)(a)(ii) Cleared by First Assistant Secretary: Paula Stagg

Phone: (02) 6274 S22(1) (a)(ii) Version Number: 02 Date: 16/10/2023

Rural and Regional Affairs and Transport

Lead/Support contact: \$22(1)(a)(ii)

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- Assess if there are gaps in the Strategy's goals to ensure the Strategy remains relevant, such as decarbonisation, supply chain resilience, drawing on lessons learned following significant disruptions (such as floods, bushfires, pandemics, and global impacts).
- Consider the performance of Strategy to date and priorities for the next five-year National Action Plan focussing on nationally significant actions for coordinated implementation across jurisdictions.
- Propose a small number of national, data-driven and high impact national key performance indicators (KPIs) to monitor implementation of the Strategy over the next five years.

The review will consider the outcomes, findings or principles underpinning related work, including but not limited to:

- the reviews of Infrastructure Australia, Inland Rail and the Road and Rail Supply Chain Resilience Review;
- work already underway to establish a Strategic Fleet and develop an Aviation White Paper and Infrastructure Policy Statement;
- the National Reconstruction Fund's priority investment area of Transport.

The review will consider and provide advice on appropriate governance arrangements to support the implementation of the Strategy, including the role of the Freight Industry Reference Panel.

An important strength of the Strategy has been its close links to the transport, freight and logistics sectors. The Review will be conducted by the Department of Infrastructure, Transport, Regional Development, Communications and the Arts in collaboration with state and territory governments and will include a partnership approach with industry to draw on expert knowledge. The Review will undertake public consultations and consider submissions in the second half of 2023.

Contact: \$\frac{\secontact}{22(1)(a)(ii)}\$ Cleared by First Assistant Secretary: Paula Stagg

Phone: (02) 6274 S22(1) (a)(ii) Version Number: 02 Date: 16/10/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Megan Scott

SB23-000726

SUBJECT: Tasmanian Freight Equalisation Scheme

Talking Points

- The Australian Government is committed to supporting Tasmanian businesses through the Tasmanian Freight Equalisation Scheme (TFES), to ensure they remain competitive and prosperous now and in the future.
- \$180 million is budgeted for TFES claims in 2023-24, an increase from the \$178 million budgeted in 2022-23.
- Funding for TFES is demand driven and ongoing. This means the Government will provide assistance for all eligible TFES claims received.
- Questions on freight matters relating to the Bass Island Line service change between King Island and the mainland should be directed to the Tasmanian Government.

Key Issues

TFES rates of assistance

- There have been calls from some Tasmanian stakeholders and businesses for the rates
 of assistance under TFES to be increased, to address rising Bass Strait sea freight and
 related transport costs in recent years.
- Any proposal to increase TFES rates of assistance or expand the scheme would require a full policy review and a budget submission as the additional cost could be substantial.

TFES assistance for King Island shipments

- On 14 March 2022, Bass Island Line (a Tasmanian Government owned entity), moved to a weekly shipping service between King Island and Devonport and dropped its Victorian port call. This action was in direct response to customer demand and the decline in usage of a Victorian port call.
- Under the service change, Bass Island Line ships goods from King Island to Devonport before transshipment to a SeaRoad Shipping vessel for transport to Melbourne.
- Removal of the Victorian port call does not affect the eligibility of shipments on the Devonport-Victoria leg (the interstate component) for TFES assistance.
- On 23 November 2022, the Tasmanian Government announced via media release an
 independent inquiry into Bass Island Line's pricing policies, acknowledging ongoing
 concern from King Island residents and businesses over shipping costs and retail prices
 of goods on the island. The inquiry was expected to be completed in the second half of
 2023. The media release notes that Bass Island Line freight volumes doubled following
 the route changes made to the service in March 2022.

Contact: Megan Scott Cleared by First Assistant Secretary: Paula Stagg

Rural and Regional Affairs and Transport

Lead/Support contact: Megan Scott

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- The Summary Report on the Tasmanian Economic Regulator's inquiry into Bass Island Line's Pricing Policy (the report) was released late September 2023 and made two recommendations:
 - 1. That Bass Island Line should consider publishing its pricing schedule to improve transparency for King Island stakeholders; and
 - 2. That Bass Island Line conduct a review to determine the suitability of the vessel the *John Duigan* and consider alternative options.
- The report did not find any evidence that Bass Island Line's presence was hampering competition in the Bass Strait freight market, and the Regulator found that the company's prices were at the lower end of those charged in similar markets in Australia and overseas.
- The Australian Government does not have a role in responding to the King Island issue; it is a matter for the Tasmanian Government.

Background

- The TFES was introduced in 1976 to provide financial assistance for costs incurred by shippers of eligible non-bulk goods moved by sea across Bass Strait. The scheme is uncapped and demand driven.
- The TFES aims to provide Tasmanian businesses with equal opportunities to compete in other markets, recognising that, unlike their mainland counterparts, Tasmanian shippers do not have the option of transporting goods interstate by road or rail.
- The TFES is broadly supported at all levels of Government and is viewed in Tasmania as vital to the health and competitiveness of its business sector.
- The amount of TFES assistance for the domestic component is based on the difference between freight costs of moving goods by sea and the notional freight costs of moving them by road on the mainland over an equivalent distance (approximately 420 km).
- Eligible non-bulk goods shipped northbound from Tasmania for the purposes of transhipment at a port on the mainland receive assistance at a flat rate of \$700 per TEU (standard 20-foot shipping container).
- On 1 October 2021, the TFES was expanded to provide assistance for imported goods shipped to Tasmania from mainland Australia, where there is no Australian equivalent to the imported good. Eligible goods receive assistance at a flat rate of \$700 per TEU.
- Assistance is also available for eligible non-bulk goods shipped between the main island of Tasmania and either King Island or the islands of the Furneaux Group.

Contact: Megan Scott Cleared by First Assistant Secretary: Paula Stagg

Phone: (02) 6274 ^{\$22(1)}_{(a)(ii)} Version Number: 02 Date: 06/10/2023

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Lead/Support contact: Megan Scott

SB23-000726

TFES Budget and Actual Expenditure 2022/23

- In 2022-23, \$178.5 million in assistance was provided under TFES; this represents an increase of \$7.8 million or 4.5 per cent from the previous financial year.
- The 2022-23 expenditure is \$0.5 million above the estimated budget. This is the first time TFES actual expenditure has exceeded the estimated budget since its introduction.
- The overspend amount will be treated as a budget variation at MYEFO.

TFES Budget and Actual Expenditure 2023/24

As at 31 August 2023, \$32 million in assistance has been provided under TFES.

	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
	\$m	\$m	\$m	\$m	\$m (to 31 Aug 23)	\$m
Budget	\$173.7	\$174.8	\$176.0	\$178.0	\$180.0	\$182.0
Actual Expenditure	\$161.2	\$165.4	\$170.7	\$178.5	\$32.0	-

Contact: Megan Scott Cleared by First Assistant Secretary: Paula Stagg

Phone: (02) 6274 ^{\$22(1)}_{(a)(ii)} Version Number: 02 Date: 06/10/2023

Rural and Regional Affairs and Transport

Lead/Support contact: \$22(1)(a)(ii)

SB23-000727

SUBJECT: Port Development and Border Services

Talking Points

- Kimberley Port Authority is seeking to expand border services at the Port of Broome and the Port of Wyndham. They have submitted two applications for expanded border services under the New and Redeveloping Ports Framework (the Framework).
- The Framework is a cross-government mechanism for considering whether funding border services at air and sea ports is in the national interest.
- The Framework is administered by the Department of Infrastructure, Transport, Regional Development, Communications and the Arts.
- The department works closely with the Department of Agriculture, Fisheries and Forestry and the Australian Border Force to assess applications and, if found to be in the national interest, ensure appropriate border service infrastructure is included in a development.
- There is strong interest from stakeholders in the Kimberley region in an expanded First Point of Entry determination for the Ports of Broome and Wyndham.
- First Point of Entry determinations are administered by the Department of Agriculture, Fisheries and Forestry under *The Biosecurity Act 2015*. This Act allows determinations to be made that provide for specified types of cargo, or passengers to enter Australia via a port.
 - These determinations may only be made where compliant, permanent infrastructure and procedures are in place at a port.
 - While separate from First Point of Entry decisions, the Framework provides a mechanism for government to make decisions about providing border services that may support the making of a determination.
 - First Point of Entry questions are a matter for the Department of Agriculture Fisheries and Forestry.
- The Australian Government is investing in the development of ports in Northern Australia to take advantage of opportunities from new developments, industries and trade growth.
- The region is expected to be the centre of a range of growth industries over the coming decades, including large-scale green energy developments, hydrogen exports, offshore infrastructure decommissioning and new agricultural activities. These industries will rely on border services at ports to inspect cargo and materials for the developments.
- The region also attracts a number of cruise expeditions from April to September.

Contact: S22(1)(a)(ii) Cleared by First Assistant Secretary: Paula Stagg

Phone: (02) 6274 (a)(ii) Version Number: 02 Date: 06/10/2023

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Lead/Support contact: \$22(1)(a)(ii)

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Key Issues

- The department is currently assessing New and Redeveloping Ports applications from Kimberly Port Authority (KPA) for the Port of Broome and the Port of Wyndham. Once finalised, a recommendation will be presented to the Minister.
- Dependent on the outcome of the applications, the Framework provides for the Minister to seek
 authority for funding to expand border services on behalf of the Department of Agriculture,
 Fisheries and Forestry (DAFF) and the Australian Border Force (ABF). The department works
 collaboratively with DAFF and ABF to define the border service capabilities and infrastructure
 requirements.
- There is significant interest from stakeholders in the expansion of border services for the Ports of Broome and Wyndham, including allowing international cruise passengers to disembark in Broome.
- Regional Development Australia Kimberley has made representations to Ministers Catherine King, Madeleine King and Murray Watt supporting expanded border services.
- Representatives from the department recently met with KPA and RDA Kimberley in Broome to discuss port and regional development in the Kimberley.

Background

- The Framework is administered by the department and sets out a clear and consistent process to determine whether funding border services (biosecurity, immigration and customs control) at air and sea ports is in the national interest and is an efficient, effective, economical and ethical use of Government resources (Attachment A).
- Port operators seeking to introduce international services where no border services are currently provided, or where there is a change to the existing business model, must apply to the department for the provision of border services.
- Port operators are expected to provide a comprehensive business case demonstrating the nature and financial sustainability of the proposal as well as detail on any infrastructure requirements and any associated regulatory approvals.
- The department coordinates the Government's consideration of proposals in conjunction with border agencies and other relevant departments, to determine whether they are in the national interest.
- Costs for establishing border services at new international ports are borne by port operators, with ongoing costs met by Government. Establishment costs include capital for infrastructure, plant and specialist equipment and associated costs for design, supply and procurement. Lead times to providing border services at new international ports can be up to 14 months.

Contact: S22(1)(a)(ii) Cleared by First Assistant Secretary: Paula Stagg

Phone: (02) 6274 (a)(ii) Version Number: 02 Date: 06/10/2023

Rural and Regional Affairs and Transport

Lead/Support contact: \$22(1)(a)(ii)

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Attachments

Attachment A: Summary of the New and Redeveloping Ports Framework.

Contact: S22(1)(a)(ii) Cleared by First Assistant Secretary: Paula Stagg

Phone: (02) 6274 ^{\$22(1)} (a)(ii) **Version Number:** 02 **Date:** 06/10/2023

Summary of the New and Redeveloping Ports Framework process

Port operators seeking to introduce international services at a port where no border services are provided, or where there is a change to an existing business model that impacts on border services capabilities, need to apply to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts.

1. Port operator develops a proposal

The port operator develops a proposal, supported by any relevant evidence against the assessment criteria below. The department encourages port operators to engage early with the Department of Home Affairs and the Department of Agriculture, Fisheries and Forestry (through the Department of Infrastructure, Transport, Regional Development, Communications and the Arts) to determine their requirements.

2. Port operator presents its proposal

The port operator provides an evidence-based business case in writing to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts for assessment by the Australian Government against the assessment criteria below. The financial feasibility of the proposal needs to be well established by the port operator and reflect the indicative costs for the establishment of border services. At this stage, proposals should be supported by a firm commitment from shipping lines and/or importers.

3. Consideration of the proposal

The Department of Infrastructure, Transport, Regional Development, Communications and the Arts coordinates the Australian Government's consideration of proposals to determine the national interest, noting the assessment criteria below. The assessment is undertaken in a consultative manner.

4. Decision on the proposal

The Australian Government decides whether or not to support the proposal (i.e. whether to provide new or enhanced border services at the port). The Australian Government's decision is communicated to port operators by the Department of Infrastructure, Transport, Regional Development, Communications and the Arts.

Assessment criteria

- financial sustainability and expected economic benefits
- alignment with Australia's strategic interests
- expected tourism, trade and investment benefits
- expected rural and regional benefits
- expected social benefits
- appropriate infrastructure in place and regulatory approvals obtained
- funding and resourcing.

Timeframes

Lead times to assess a proposal and provide border services at a new or redeveloping international port can be significant, in some cases up to 14 months following a decision by the Australian Government. This is due to lead times relating to design and construction of required infrastructure, procurement of specialist equipment, and recruitment and training of border clearance staff. Port operators should take account of these timeframes when developing a proposal.

Following the assessment

The Department of Infrastructure, Transport, Regional Development, Communications and the Arts will advise port operators of the outcome of the Australian Government's assessment of a proposal.

If a proposal is successful, the Australian Border Force and the Department of Agriculture, Fisheries and Forestry will work closely with the port operator to establish a border services capability, provided that all agreed infrastructure requirements have been met.

Rural and Regional Affairs and Transport

Lead/Support contact: \$22(1)(a)(ii)

SB23-000728

SUBJECT: Connected and Automated Vehicles

Talking Points

- Connected and automated vehicles are expected to deliver significant benefits for Australians, including improved transport safety, accessibility, productivity and sustainability.
- Australia's current road vehicle regulations assume that a human driver will be in control
 of the vehicle at all times. In an automated vehicle (AV), the Automated Driving System
 (ADS) will perform the driving task, either at dedicated times or always, depending on the
 vehicle's automation level. Therefore, Australia will need to develop new laws to regulate
 AVs.
- The Australian Government is working with states and territories through the Infrastructure and Transport Ministers' Meeting to develop a new end to end regulatory framework to support the safe commercial operation of automated vehicles.

Key Issues

- Responsibility for the regulation of road transport is shared between the Australian Government and states and territories:
 - The Australian Government regulates vehicle design to set nationally consistent standards at first provision (i.e. when vehicles enter the market), including for vehicle technology.
 - States and territories regulate on-road vehicle use and driver behaviour (including through road rules, licensing and registration). State and territory agencies are also responsible for investigating serious accidents in their jurisdiction.
- The current state and territory-based regulation is not fit for regulating AVs as it focuses on a human driver as being responsible for the vehicle at all times. In an automated vehicle, the ADS will perform the driving task, either in particular situations or always, depending on the vehicle's automation level.
- All Australian governments have recognised that a national approach is important and in February 2022, Infrastructure and Transport Ministers agreed to the development of a future Automated Vehicle Safety Law to be implemented through Commonwealth law.
- The Government regulates the first provision of vehicles through the *Road Vehicle Standards Act 2018* (the RVSA). The RVSA provides for the setting of National Road Vehicle Standards for vehicle safety, theft protection and emission control. These standards are known as the Australian Design Rules (ADRs). Where possible the ADRs are harmonised with regulations adopted by the United Nations World Forum for the Harmonisation of Vehicle Regulations under two treaties that Australia is signatory to.

Contact: S22(1)(a)(ii) Cleared by First Assistant Secretary: Paula Stagg

Phone: (02) 6274 ^{\$22(1)}_{(a)(ii)} / ^{\$22(1)(a)(ii)} Version Number: 02 Date: 14/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: s22(1)(a)(ii)

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- Similar to state and territory-based regulation, many of the existing ADRs anticipate that motor vehicles will have a driver to specify certain requirements. These ADRs will need to be revised to provide a pathway for vehicles that either never have or don't always have a driver. None of the existing ADRs establish requirements for AVs.
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts has been actively participating in a number of United Nations working groups that are developing regulations covering various aspects of the operation of AVs. These groups are showing slow but steady progress, however it will be at least two years before any agreed UN regulations can be adopted into the ADRs.
- In mid-2021, the department consulted on a draft ADR 90/01 for steering systems that
 included a range of requirements intended as an initial measure to regulate AVs.
 Following feedback and international developments, the department is now developing
 a broader package of ADRs needed for the effective initial regulation of AVs. This will
 include, but is not limited to, Cyber Security, Software Updates, and Data Storage
 Systems for Automated Vehicles.
- Challenges to harmonisation across the country and developing these ADRs include issues like; inconsistent lane markings on Australian roads, inconsistent signage across jurisdictions, a lack of up to date road geographic information system data and limitations to the head of power under which ADRs are made.

Office of Future Transport Technology (OFTT)

- The OFTT, operating within the department, provides national leadership to support a coordinated approach to the deployment of future land transport technologies, including connected and automated vehicles and cooperative intelligent transport systems (C-ITS).
- C-ITS allows connected vehicles to communicate with each other, roadside infrastructure and other services, to improve road safety, productivity and environmental sustainability of the road network.
- During January and February 2023, the OFTT undertook public and industry consultation on *Draft Principles for a National Approach to C-ITS in Australia*. Public submissions are available from the department's website. A refined set of principles is close to being settled, and will be submitted to Infrastructure and Transport Ministers for their consideration and endorsement later this year.
- The refined C-ITS principles have also informed work on a refreshed draft National Policy Framework for Land Transport Technology and 2024-2027 Action Plan.
- The OFTT is also working with the National Transport Commission and states and territories on the development of the proposed Automated Vehicle Safety Law.

Contact: \$22(1)(a)(ii) Cleared by First Assistant Secretary: Paula Stagg

Phone: (02) 6274 (a)(ii) / s22(1)(a)(ii) Version Number: 02 Date: 14/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: \$22(1)(a)(ii)

SB23-000728

Background

International developments

- Internationally, a number of countries are introducing arrangements for AV deployment. For example, France, Germany and Japan have legislation to support the commercial deployment of level 4 automated vehicles and commercially available vehicles with level 3 automated features are now operating on-road in Germany and Japan.
 - While both of these levels of automation allow the vehicle's automated driving system to drive under limited conditions, at Level 3 a user must be receptive to requests to intervene, while at Level 4 there is no expectation that a user will need to intervene.
- Concerns have been raised in the United States about the use of both level 4 automated heavy vehicles and level 4 "robotaxis". The department continues to monitor technological and regulatory developments in overseas markets, particularly where technology is in use on public roads, to inform development of the regulatory framework in Australia.

Automated Driving Systems vs Advanced Driver Assistance Systems

• Features such as Tesla's autopilot, adaptive cruise control and lane keep assistance/lane departure warning that are available in newer vehicles are classified as advanced driver assistance systems (ADAS) rather than automated driving systems. When ADAS features are engaged, the driver remains responsible for the vehicle's operation and must maintain constant supervision and attentiveness, keeping their hands on the steering wheel. Vehicles with these features are not considered to be automated vehicles.

Connected and automated vehicles in the media

- In March 2022, a model 3 Tesla utilising ADAS technologies collided with a person trying
 to board a tram in Melbourne, causing critical injuries. On-road vehicle use and driver
 behaviour remains a state and territory responsibility. It was reported on 4 April 2023,
 that the driver will stand trial after a magistrate deemed there is sufficient evidence to
 support a possible conviction. It was reported the trial would start in June but the status
 is currently unclear.
- Tesla's Autopilot is a suite of ADAS features, rather than a highly or fully automated driving system, and therefore requires active driver supervision.
- In the US, it has been reported that Tesla vehicles using its ADAS 'Autopilot' software
 were involved in 273 reported crashes in 2021/22. The United States National Highway
 Traffic Safety Administration is currently investigating 16 crashes involving Teslas in
 Autopilot mode and emergency vehicles dating back to 2018. It is also investigating

Contact: S22(1)(a)(ii) Cleared by First Assistant Secretary: Paula Stagg

Phone: (02) 6274 (a)(ii) / s22(1)(a)(ii) Version Number: 02 Date: 14/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: S22(1)(a)(ii)

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whether Tesla vehicles adequately ensure drivers are paying attention when using the driver assistance system.

Contact: S22(1)(a)(ii) Cleared by First Assistant Secretary: Paula Stagg

Phone: (02) 6274 (a)(ii) / s22(1)(a)(ii) Version Number: 02 Date: 14/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Tristan Kathage

SB23-000729

SUBJECT: Cleaner Cars – Fuel Efficiency Standards

Talking Points

- On 19 April 2023, the Australian Government launched a six-week public consultation on the design of a fuel efficiency standard (FES) and released the National Electric Vehicle Strategy (NEVS). The FES and the NEVS, alongside other key measures, are designed to reduce road transport emissions, and manage Australia's transition to low and zero emissions transport technologies.
- Consultation on the FES closed on 31 May, and attracted around 2,700 submissions. It
 included public submissions and meetings with key stakeholders, including with electric
 vehicle and light vehicle manufacturers, representatives from the petroleum and service
 station industry as well as organisations representing regional Australia and climate
 groups.
- The consultation focused on the detailed design features needed to implement a best practice fuel efficiency standard for Australian conditions. Overwhelmingly, public consultation submissions were supportive of the implementation of an Australian fuel efficiency standard.
- The Government is aiming to release an Impact Analysis in the coming months and a proposed FES model by the end of 2023.
- Funding of \$7.4m to 2027-28 has been allocated to support the implementation of the FES.

If asked: Will the FES ban the sale of 4WDs or utes?

No. The FES will not prevent the sale of 4WDs or utes.

If asked: Are electric vehicles unaffordable?

• There are now three EVs available in Australia for less than \$40,000. It is anticipated that as the FES incentivises the supply of more electric vehicles to the Australian market, more affordable options will become available to consumers.

If asked: Is the FES a carbon tax?

- No. Any proposed fuel efficiency standard will not include or be a carbon tax.
- In other countries with fuel efficiency standards, manufacturers that do not comply may be subject to financial penalties. The purpose of these penalties is to encourage compliance, not raise revenue.

Contact: Tristan Kathage Cleared by First Assistant Secretary: Paula Stagg

Phone: (02) 6274 ^{\$22(1)}_{(a)(ii)} Version Number: 03 Date: 09/10/2023

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2023 - 2024 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Tristan Kathage

SB23-000729

Key Issues

- Generally, fuel efficiency standards increase the types and number of electric vehicles (EVs) available to consumers. They work by setting an average efficiency target, measured in grams of CO₂ per kilometre, for the vehicles sold by each manufacturer.
- This allows manufacturers to meet emission targets with a range of vehicle technologies including EV, hybrid and more efficient internal combustion engine vehicles.
- Fuel efficiency standards do not affect the vehicles already on the roads. They only
 apply to new vehicles.
- Fuel efficiency standards do not prevent any particular vehicle from being sold in the markets where they apply, and the NEVS consultation paper says fuel efficiency standards would preserve access to the range of vehicles people need for work and leisure.
- Australia is one of the few developed countries without fuel efficiency standards, which
 have been adopted by the European Union, the United Kingdom, the United States,
 Canada, Mexico, China, Japan, India, South Korea, Saudi Arabia and New Zealand.
- Australia is behind our international peers in EV sales (defined as battery EVs and plug in hybrid EVs). In 2022, EVs represented 8.4% of new light vehicle sales in Australia, an increase from 3.8% in 2022 (Electric Vehicle Council - State of Electric Vehicles 2023), compared with 14% globally (International Energy Agency Global EV Outlook 2023).
- In the EU in 2022 EV sales (battery electric and plug-in hybrid) were 21.6% of all vehicles sold (source: European Automobile Manufacturers Association (ACEA)), and in 2021 (the most recent year for which data is available) in the United States and Canada, new EVs had a market share of around 5 %. In 2022, a total of 14% of all new cars sold globally were electric, up from less than 5% in 2020 (Source: International Energy Agency 2023 Global EV Outlook).

Contact: Tristan Kathage Cleared by First Assistant Secretary: Paula Stagg

Phone: (02) 6274 ^{\$22(1)}_{(a)(ii)} Version Number: 03 Date: 09/10/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Tristan Kathage

SB23-000729

Financial Information as at 31 August 2023 all figures are excluding GST

Program/Project Start Date:	2023-2024							
Program/Project End Date:	2026-2027							
	2023-24	2024-25	2025-26	2026-27	2027-28	TOTAL		
	\$m	\$m	\$m	\$m	\$m	\$m		
Appropriation Budget	3.0	2.0	1.2	1.2	0.0	7.4		
Less:								
Actual Expenditure YTD at 30 Sep 2023	0.61	0.0	0.0	0.0	0.0	0.0		
Total Committed Funds at 30 Sep 2023	0.0	0.0	0.0	0.0	0.0	0		
Total Uncommitted Funds (balance)	2.39	2.0	1.2	1.2	0.0	7.4		

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Contact: Tristan Kathage Cleared by First Assistant Secretary: Paula Stagg

Phone: (02) 6274 ^{\$22(1)}_{(a)(ii)} Version Number: 03 Date: 09/10/2023

Rural and Regional Affairs and Transport

Lead/Support Contact: Tristan Kathage/S22(1)(a)(ii)

SB23-000730

SUBJECT: Maritime Emission Reduction National Action Plan

Talking Points

- As part of the Transport and Infrastructure Net Zero Roadmap and Action Plan, the Australian Government has commenced developing a Maritime Emissions Reduction National Action Plan (MERNAP) to chart a practical net-zero transition for our domestic maritime sector.
- Co-designed with industry, the MERNAP will set the strategic direction to decarbonise our domestic maritime transport sector, advance the development of green shipping corridors from Australia and contribute towards reducing international shipping emissions.
 - It will facilitate Australian businesses to capitalise on new economic and trade opportunities, while creating new jobs and enhancing Australia's maritime workforce skills.
- To inform the development of the MERNAP, the Government will publish a series of issues papers on a range of maritime decarbonisation topics for public consultation.
 - The first issues paper for public consultation, on regulations and standards, closed for submissions 22 September 2023. Fifteen submissions have been received.
- The MERNAP is expected to be finalised and delivered to the Government in the mid–2024.

Key Issues

- The Government has committed \$8.4m to fund preparation of a Transport Emissions Roadmap and Action Plan – a strategy to support the economy's transition to net zero across all forms of transport and transport infrastructure.
- The MERNAP was separately funded (\$600,000) in the 2023-24 Budget, and will fulfil the maritime element of the Roadmap and Action Plan.

Background

- In 2022, Australia's domestic maritime transport emissions were 2 Mt CO₂, making up 2.2% of transport emissions and 0.4% of total domestic emissions. While our domestic maritime emissions are small, our reliance on international shipping (over 99% by weight of Australia's international trade), means we have an important role to play in supporting the global decarbonisation of the shipping industry through domestic action.
- Industry representation on the core group guiding the development of the MERNAP includes: Maritime Industry Association Ltd, Ports Australia, Australian Commercial Vessel Operators Association, the Freight and Trade Alliance, Shipping Australia Ltd.,

Contact: S22(1)(a)(ii) Cleared by First Assistant Secretary: Paula Stagg

Phone: s22(1)(a)(ii) Version Number: 3 Date: 04/10/2023

Rural and Regional Affairs and Transport

Lead/Support Contact: Tristan Kathage/S22(1)(a)(ii)

SB23-000730

National Farmers Federation, Minerals Council of Australia, the Australian Maritime College, Maritime Union of Australia, and the Clean Energy Council.

- Preparation of the MERNAP will enhance our reputation at the International Maritime
 Organization as a Member State that is serious about taking concrete action to reduce
 shipping emissions supporting our 2024-25 biennial re-election campaign to the IMO's
 40-member Council.
- The MERNAP will also identify a strategic approach for our international engagement in developing green shipping corridors to maximise the flow-on benefits to our domestic sector.

Contact: S22(1)(a)(ii) Cleared by First Assistant Secretary: Paula Stagg

Phone: s22(1)(a)(ii) Version Number: 3 Date: 04/10/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Tristan Kathage/s22(1)(a)(ii)

SB23-000731

SUBJECT: Reducing Transport Emissions

Talking Points

 The Australian Government is committed to reducing emissions in Australia's transport sector to support Australia's economy wide Net Zero commitments of 43 per cent reduction by 2030, and net zero by 2050.

Transport and Infrastructure Net Zero Roadmap and Action Plan:

- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts' Net Zero Unit is leading the development of a Transport and Infrastructure Net Zero Roadmap and Action Plan. This will be an evidence-based plan to decarbonise the transport and infrastructure sectors, contributing to the Government's emissions reductions targets. Consultation has already started and anyone can provide input through the department's website (infrastructure.gov.au/netzeroroadmap).
- The Transport and Infrastructure Net Zero Roadmap will be the transport sectoral plan, one of the six sectoral plans to drive Australia's emissions to its 2030 and 2050 targets.

Key initiatives for road vehicles include:

- Fuel Efficiency Standard: On 19 April the Government announced that it would put in place a Fuel Efficiency Standard (FES) to help decarbonise the light vehicle fleet. The Government has undertaken consultation on a FES, and has announced that it will release an Impact Assessment with its preferred approach in the coming months. See SB23-00729 for more information on the Fuel Efficiency Standard.
- Real world testing: To add to the information provided to consumers through the Green Vehicle Guide, a real-world vehicle testing program is providing information about the on-road emissions performance of vehicles. Administered by the Australian Automobile Association (AAA), the program has been established to help Australians drive fuel savings through informed choice.
- Noxious emissions: The Government is considering noxious emissions standards for both heavy vehicles (Euro VI) and for light vehicles (as Euro 6):
 - The Government has mandated Euro VI noxious emission standards for newly approved heavy vehicles supplied from 1 November 2024 and all new heavy vehicles supplied from 1 November 2025. Overall, implementing Euro VI carries substantial benefits estimated at \$7.4 billion in health benefits, \$1.5 billion in fuel savings and reduced greenhouse gas emissions.
 - The Government is considering mandating Euro 6 for light vehicles along with improved fuel quality standards. Recent changes to fuel quality standards to reduce sulfur in petrol have removed the main barrier to manufacturers supplying these engines, but further reductions to aromatics are also needed to minimise operability

Contact: Tristan Kathage Cleared by First Assistant Secretary: Paula Stagg

Phone: (02) 6271 s22(1) Version Number: 03 Date: 5/10/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Tristan Kathage/s22(1)(a)(ii)

SB23-000731

risks for consumers. Mandating Euro 6 for light vehicles is estimated to have total benefits of \$6.3 billion.

Key initiatives for maritime include:

- International Maritime Organization (IMO): The Government actively engaged with and supported the International Maritime Organization (IMO) in July this year to set an ambition of net zero emissions by, or close to, 2050 for international shipping. We are currently working with likeminded countries at the IMO to develop new measures, for adoption by 2025, that will set international shipping on the net-zero pathway.
- Maritime Emissions Reduction National Action Plan (MERNAP): Announced in the budget,
 the Government is developing the MERNAP to chart a practical net-zero emissions
 transition for our domestic maritime sector. It is being developed in close consultation
 with industry and will set the strategic direction to not only decarbonise our maritime
 transport sector but also support the development of green shipping corridors from
 Australia and contribute towards reducing international shipping emissions. See SB2300730 for more about the MERNAP.

Key initiatives for aviation include:

- Aviation white paper: The Government will deliver an Aviation White Paper to set the scene for the future growth and development of the sector out to 2050, including how to maximise the sector's contribution to achieving net zero carbon emissions. See
 SB23-000712 for more about the Aviation White Paper.
- International Civil Aviation Organization: The Government is also supporting
 International Civil Aviation Organization (ICAO) led initiatives to reduce emissions from
 international aviation while still facilitating growth in the industry. In October 2022, ICAO
 agreed to long term aspirational goal (LTAG) for international aviation of net zero carbon
 emissions by 2050.
- Jet Zero Council: On 21 June 2023, the Australian Government formally established the
 Australian Jet Zero Council, which brings together a cross-section of senior stakeholders
 from across the aviation sector and its supply chains to lead efforts to deliver net zero
 aviation in Australia. The Council will also coordinate across the sector to provide advice
 to Government on issues related to the aviation industry's transition to net zero
 emissions. The Council held its first meeting on 15 August 2023 in Brisbane.
- Sustainable Aviation Fuels funding: The Australian Renewable Energy Agency (ARENA) will invest \$30 million to support development of domestic SAF production from renewable feedstocks through its Sustainable Aviation Fuels (SAF) Funding Initiative. The Initiative will examine opportunities across the supply chain from renewable feedstock supply to final fuel production, identifying their requirements to enable and scale a domestic SAF industry. Applications for the Initiative opened on 3 July 2023 with Expressions of Interest due by 1 November 2023.

Contact: Tristan Kathage Cleared by First Assistant Secretary: Paula Stagg

Phone: (02) 6271 s22(1) Version Number: 03 Date: 5/10/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Tristan Kathage/S22(1)(a)(ii)

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Key initiatives for rail include:

- Rail decarbonisation will be considered as part of the Transport and Infrastructure Roadmap and Action Plan.
 - The Government is making significant investments in rail with \$24.5 billion committed for rail infrastructure under the Infrastructure Investment Program from 2022-23 through to 2031-32.
 - Australian governments are working together industry to implement the National Rail Action Plan (NRAP) to improve the efficiency of rail through increased interoperability across Australia.

Key Issues

Net Zero Unit

- A Net Zero Unit has been established in the department. Mr Ian Porter commenced as Unit Head (a senior SES officer) on 21 November 2022, reporting directly to the Secretary. See SB23-00843 for more about the Net Zero Roadmap.
- More broadly the Net Zero Unit also engages with other government agencies, portfolio stakeholders and climate experts to provide advice and assist policy areas to deliver the Government's decarbonisation agenda.

Key decarbonisation activities across transport modes:

• Transport is the second largest source of greenhouse gas emissions in Australia (National Greenhouse Gas Inventory). Consequently, there are a range of activities going on across Government to decarbonise the transport sector:

Transport mode	Issue	Lead agency
All modes	Net Zero Roadmap and Action Plan (see SB23-00843)	Department of Infrastructure, Transport, Regional Development, Communications and the Arts (DITRDCA)
	Safeguards Mechanism (see SB23-000845)	Department of Climate Change, Energy, the Environment and Water (DCCEEW)
Light vehicles	Fuel Efficiency Standards (see SB23-000729)	DITRDCA
	Real world testing	DITRDCA
	Noxious emissions (Euro 6)	DITRDCA
	EV grid integration	DCCEEW
	National Electric Vehicle Strategy	DCCEEW

Contact: Tristan Kathage Cleared by First Assistant Secretary: Paula Stagg

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	Fuel Quality Standards	DCCEEW
	Electric car discount	Treasury
	Commonwealth Fleet target	Department of Finance
	National Construction Code and ensuring apartment buildings are EV charger ready	Department of Industry, Science and Resources (DISR)
	Australian made battery plan	DISR
	EV related skills, training and education	Department of Employment and Workforce Relations (DEEWR).
Heavy vehicles	Noxious emissions (Euro VI)	DITRDCA
Heavy/Light vehicles	Liquid fuel security and AdBlue supply chain	DCCEEW
Maritime	International Maritime Organization	DITRDCA
	Maritime Emissions Reduction National Action Plan (see SB23-000654)	DITRDCA
Aviation	Aviation White Paper	DITRDCA
	International Civil Aviation Organization	DITRDCA
	Jet Zero Council	DITRDCA
	Sustainable Aviation Fuels Funding	DCCEEW
Rail	Infrastructure Investment Program	DITRDCA
	National Rail Action Plan	DITRDCA

Contact: Tristan Kathage Cleared by First Assistant Secretary: Paula Stagg

Phone: (02) 6271 (a)(ii) **Version Number:** 03 **Date:** 5/10/2023

Rural and Regional Affairs and Transport

Lead/Support contact: \$22(1)(a)(ii)

SB23-000732

SUBJECT: Domestic Commercial Vessel Review

Talking Points

- An Independent Review Panel (Review Panel) was established to review the National System for Domestic Commercial Vessel Safety (National System). The Review Panel has developed its findings and recommendations following extensive consultation with industry and government stakeholders. The Australian Government is considering the Review Panel's findings and recommendations and will prepare a response.
- Additional funding of \$15.3 million for 2023-24 was provided in the Budget to the Australian Maritime Safety Authority (AMSA), to ensure it can continue to deliver the National System. This funding is for one year while the Independent Review is underway.
- AMSA's costs and options to sustainably fund AMSA into the future will be considered in the *Review of Operations of Australian Transport, Safety and Investigation Bodies*, that was announced in Budget 2023-24.

Key Issues

- The Domestic Commercial Vessel (DCV) review covered whether the National System was fit for purpose (Phase 1) and how more sustainable funding arrangements for the administration of the National Law could be put in place (Phase 2). The National System is Australia's regulatory framework to ensure the safe design, construction, equipping, crewing and operation of Domestic Commercial Vessels operating in Australian waters.
 - The Review Panel's safety (Phase 1) report examined safety aspects of the *Marine Safety (Domestic Commercial Vessel) National Law Act 2012* (National Law). The Review Panel's report has been published to the Department's website and the Government is preparing a response to the recommendations.
 - The Review Panel's draft (Phase 2) report on costs and charges will be used to inform the Agency Review announced in Budget 2023-24.
- Additional funding of \$15.3 million was provided to AMSA in the 2023-24 Budget. This
 funding has allowed AMSA to deliver DCV Safety services while the Review is underway.
 AMSA is separately funded to deliver its other functions, which include protection of the
 marine environment, combatting ship sourced pollution, search and rescue, and
 provision of navigation infrastructure.
- Funding for AMSA to deliver DCV Safety services beyond 30 June 2024 is a matter for Government.

Contact: S22(1)(a)(ii) Cleared by First Assistant Secretary: Paula Stagg

Phone: (02) 6274 \$22(1) | Version Number: 2 Date: 25/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: \$22(1)(a)(ii)

SB23-000732

Background

The \$15.3 million in 2023-24 for AMSA was part of a package of additional funding to support ongoing safety and regulatory functions of the Civil Aviation Safety Authority (CASA), AMSA and the Australian Transport Safety Bureau (ATSB), and a review of ongoing financial sustainability of the three entities. The funding split is:

- \$34.8 million for CASA;
- \$15.3 million for AMSA;
- \$4.6 million for ATSB; and
- \$2.2 million for the Department of Infrastructure, Transport, Regional Development, Communications and the Arts, to undertake a review of ATSB and CASA functions.

The Budget papers show this as one single measure totalling \$56.9 million.

Contact: S22(1)(a)(ii) Cleared by First Assistant Secretary: Paula Stagg

Phone: (02) 6274 (a)(ii) Version Number: 2 Date: 25/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Andrew Johnson

SB23-000733

SUBJECT: Strategic Fleet

Talking Points

- The Australian Government is committed to strengthening Australia's economic sovereignty and national security by establishing a strategic fleet of up to 12 Australian-flagged and crewed vessels.
- On 20 October 2022, the Government appointed a Strategic Fleet Taskforce to provide advice to Government on establishing the fleet.
- The Strategic Fleet Taskforce delivered an interim report to Government on 22 December 2022 and its final report on 30 June 2023.
- The Taskforce consulted with Australian and international ship owners and operators, maritime unions, and onshore users of bulk shipping including organisations from the fuel, energy and manufacturing industries.
- The Taskforce's deliberations were informed by independent research and analysis conducted by GHD, who were engaged by the Department of Infrastructure, Transport, Regional Development, Communications and the Arts.
- A total of \$2.2 million was expended to support the work of the Strategic Fleet Taskforce.
- The Government is considering the Taskforce's advice and recommendations in the final report.
- Release of the final report is a decision for Government.

Key Issues

- The Government's election commitment announcement said the fleet would likely include tankers, bulk cargo, container and roll-on roll-off vessels. Vessels in the fleet will be privately-owned and operate on a commercial basis but be available for requisition by Government in times of national crisis, such as natural disaster or conflict.
- The strategic fleet will provide important training opportunities and employment pathways for Australia's seafaring workforce, helping ensure a pipeline of qualified people are available to secure the operations of Australian shipping and ports for the future.

Contact: Andrew Johnson Cleared by First Assistant Secretary: Paula Stagg

Phone: (02) 6274 \$22(1) | Version Number: 01 Date: 18/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Andrew Johnson

SB23-000733

Background

- The Strategic Fleet Taskforce was established by the Government on 20 October 2022.
- The Taskforce comprised of:
 - Mr John Mullen (Chair) Chair of Telstra and extensive experience in transport and logistics industries
 - Ms Angela Gillham Chief Executive Officer, Maritime Industry Australia Limited
 - Mr Paddy Crumlin National Secretary, Maritime Union of Australia
 - Dr Sarah Ryan leader in the energy industry
 - o Major-General Jason Walk Commander, Joint Logistics Department of Defence

Financial Information as at 31 August 2023

Program/Project Start Date: October 2022								
Program/Project End Date:	Ongoing							
	2020-21	2021-22	2022-23	2023-24	2024-25	TOTAL		
	\$m	\$m	\$m	\$m	\$m	\$m		
Appropriation Budget	0	0	6.3	0		0		
Less:								
Actual Expenditure YTD at 31 August 2023	0		2.2					
Total Committed Funds at 31 August 2023	0	0	0	0		0		
Total Uncommitted Funds (balance)	0	0	4.1	0	0	0		

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient

Contact: Andrew Johnson Cleared by First Assistant Secretary: Paula Stagg

Phone: (02) 6274 (a)(ii) Version Number: 01 Date: 18/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple / Joe Castellino

SB23-000782

SUBJECT: Regional Policy

Talking Points

- Regional investments are made across a range of Australian Government portfolios. New investments should be guided by the Government's Regional Investment Framework (the Framework).
- The Framework does not directly deliver funding, instead it guides policy development and decision-making across four priority focus areas:
 - o People e.g. skills, education and training.
 - Places e.g. delivering infrastructure where and when it is needed.
 - Services e.g. across communications, health, water.
 - Industries and Local Economies e.g. supporting the conditions needed for industries to diversify and grow.
- Since the 2023-24 Budget, the Framework has been implemented through:
 - A new Inter-Departmental Committee (IDC) where senior executives across the Commonwealth consider regional priorities for an upcoming Budget or MYEFO context – the IDC last met on 31 July 2023, and is expected to meet again in early 2024.
 - A refreshed Deputy Senior Officials Meeting (DSOM), supporting collaboration across the three levels of government – met on 9 June 2023 and 11 August 2023, and is expected to meet again before the end of 2023.
 - An updated Regional Australia Impact Statement (RAIS) process, embedding the principles and priorities of the Framework in regional investment proposals – released in July 2023.
 - A revised Regional Development Australia (RDA) Charter (SB23-000783), refocusing the network's local engagement and support around the Framework's priority focus areas – released on 28 July 2023.
 - The Australian Council of Local Government (16 June 2023) and RDA National forum (27-28 July 2023) considered issues across the focus areas.
- New programs and initiatives that have been guided by the Framework will continue to be considered through MYEFO and Budget processes.

Background

Key regional investments

The 2023-24 Regional Ministerial Budget Statement highlighted how Commonwealth portfolios are delivering regional investments across the Framework's priority focus areas.

Contact: Joe Castellino **Cleared by A/g First Assistant Secretary:** Katrina Kendall

Phone: s22(1)(a)(ii) **Version Number:** 0.2 **Date:** 19/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple / Joe Castellino

SB23-000782

Key targeted regional investments being delivered in the Infrastructure, Transport and Regional Development portfolio include:

- \$600.0 million for the Growing Regions Program
- \$400.0 million for the regional Precincts and Partnerships Program
- \$1.0 billion for the Priority Community Infrastructure Program
- \$349.9 million for the Investing in Our Communities Program.

The Regional Investment Framework

- The Framework's guiding principles and focus areas for regional investment reflect the Government's priorities.
 - The Framework was informed by current evidence that indicates coordinated and place-based investment delivers better outcomes in regional development¹, as well as intelligence through existing regional networks, such as Regional Development Australia committees.
- The Framework does not seek to prioritise the type, scale, location or timing of regional investments across Government.
 - In recognition of the broad scope and diverse intentions of Commonwealth investment in regional Australia, it provides guiding principles that can be applied across a spectrum of investment sizes and objectives delivered by various Commonwealth agencies across all regions.
 - It complements other government frameworks that have a more targeted approach to specific issues or region types.
- In order to ensure maximum flexibility, the Framework does not prescribe a definition of 'regional'.
 - Agencies are encouraged to continue to apply the most suitable definition from the suite of Commonwealth statistical boundaries that best achieves their policy and program objectives. This is consistent with long standing and current practice.
 - Each agency remains responsible for appropriate monitoring and evaluation processes to ensure regional initiatives and investments are effective and meeting Government objectives as defined under the relevant policy/program.
- As part of implementing the Framework, development of regular State of the Regions reports is underway, drawing on a range of networks like local government and RDAs to utilise local insights, data and intelligence.
 - Details on the timing and scope of the reports is being determined by Government, with the first report expected in late 2023/early 2024.

Contact: Joe Castellino Cleared by A/g First Assistant Secretary: Katrina Kendall

Phone: s22(1)(a)(ii) **Version Number:** 0.2 **Date:** 19/09/2023

¹ OECD (2022), "Making the most of public investment to address regional inequalities, megatrends and future shocks", OECD Regional Development Papers, No. 29, OECD Publishing, Paris, https://doi.org/10.1787/8a1fb523-en.

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple / Joe Castellino

SB23-000782

Regional Development IDC

- The Regional Development IDC brings together senior executives from across the Commonwealth to consider regional priorities for an upcoming Budget or MYEFO context.
 - Agencies represented on the IDC are listed at <u>Attachment A</u>. Attendance is primarily at the Deputy Secretary and First Assistant Secretary levels.
 - The IDC last met on 31 July 2023 to consider regional priorities and opportunities for collaboration in the 2023-24 MYEFO context.

DSOM

- DSOM brings together senior officials (Deputy Secretary level) with responsibility for regional development from across jurisdictions, along with the President of the Australian Local Government Association, to support collaboration across the three levels of government.
 - o DSOM met on 9 June 2023 and 11 August 2023.

Regional Australia Impact Statements

Regional Australia Impact Statements are a long-standing part of the Budget process, used to inform the Government of regional impacts of policy proposals. The guidance and template provided to agencies for these Statements has been updated so that they further support agencies to align policy proposals with the Framework and ensure they are developed consistent with the Government's approach, outlined through the Framework's principles. Updated guidance was released in July 2023 and circulated to Commonwealth departments and made available on the Department of Infrastructure Transport, Regional Development, Communications and the Arts' website.

Contact: Joe Castellino Cleared by A/g First Assistant Secretary: Katrina Kendall

Phone: s22(1)(a)(ii) **Version Number:** 0.2 **Date:** 19/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple / Joe Castellino

SB23-000782

Attachment A

REGIONAL DEVELOPMENT IDC AGENCIES

- Department of the Prime Minister and Cabinet
- National Indigenous Australians Agency
- Department of Finance
- Treasury
- Austrade
- Department of Agriculture, Fisheries and Forestry
- Department of Climate Change, Energy, the Environment and Water
- Department of Education
- Department of Employment and Workplace Relations
- Department of Defence
- Department of Health and Aged Care
- Department of Home Affairs
- Department of Industry, Science and Resources
- Department of Social Services
- Department of Veterans' Affairs
- National Emergency Management Agency
- Bureau of Meteorology

Contact: Joe Castellino Cleared by A/g First Assistant Secretary: Katrina Kendall

Phone: \$\frac{\sec{522(1)(a)(ii)}}{2}\$ Version Number: 0.2 Date: 19/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple/Sarah Nattey

SB23-000783

SUBJECT: Regional Development Australia Committees

Talking Points

- The Australian Government has committed to revitalising Regional Development Australia Committees (RDA), with a view to enabling greater collaboration across and within jurisdictions, and with local governments.
- Implementation of a new Charter for the RDAs (**Attachment A**) was the first step, with the Charter launched at the RDA National Forum on 27 July 2023.
- The new RDA Charter focuses on supporting the successful implementation of the Government's Regional Investment Framework (RIF), which will guide investment in people, places, services, and industries and local economies (SB23-000782).
- Changes to RDA boundaries in New South Wales (NSW), Queensland and the Australian Capital Territory (ACT) were informed by a review completed by the Department of Infrastructure, Transport, Regional Development, Communications and the Arts. These involve the merger of some RDAs in south east Queensland and across south east NSW and the ACT, and some minor realignment of councils.
- Consultation with stakeholders strongly demonstrated two themes:
 - stakeholders support RDA boundaries being aligned with state, territory and local government boundaries, including organisations of councils where relevant; and
 - o more consistent equity of coverage is needed, relative to factors such as the geographic size and population of regions.
- These changes will result in 50 RDAs (previously 53), each with a Funding Agreement covering the period 1 January 2021 to 30 June 2025.
- There are three vacant Chair positions, at RDAs Greater Whitsundays, Gippsland and Barwon South West which are currently being advertised. Two Chair positions (for the newly formed RDA Southern NSW and ACT and RDA Moreton Bay and Sunshine Coast) are also being advertised following the review of boundaries. It is anticipated these positions will be filled by the end of 2023.

Key Issues

New RDA Charter

- A new RDA Charter was launched by the Hon Kristy McBain, Minister for Regional Development, Local Government and Territories, on 27 July 2023 at the RDA National Forum and has been well received.
- RDAs are working to deliver the outcomes set out in the document and Funding Agreements and related program governance material are being updated to reflect the Charter outcomes.

Contact: Sarah Nattey Cleared by A/g First Assistant Secretary: Katrina Kendall

Phone: (02) 6274 S22(1) Version Number: 02 Date: 26/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple/Sarah Nattey

SB23-000783

- The new Charter states that RDAs will:
 - Focus their activities and strategy on delivery of the RIF in their region, including investment in people, places, services, and industries and local economies
 - Support regional stakeholders, including local government and the not-for-profitsector, to seek grant opportunities that advance strategic regional priorities
 - Support decarbonisation efforts and the transformation to a net zero economy and enable regional linkages between sectors to achieve these aims
 - Build the evidence for economic development, including innovation and diversification strategies
 - Facilitate meaningful engagement across the three levels of government to ensure investments deliver better outcomes for regions, and
 - Contribute relevant data and local intelligence to support the evidence base to inform regional development strategies, program design and policy responses.
- It also requires that RDAs:
 - Collaborate with integrity, transparency, respect and accountability
 - Engage with diverse communities, especially First Nations people
 - Support the Government's ambition of 'no one held back and no one left behind';
 and
 - Support gender equality opportunities in their regions.

Changes to RDA boundaries

- The department conducted a review of the effectiveness of RDA boundaries in NSW, the ACT, Jervis Bay Territory (JBT) and Queensland. The approach undertaken for the review involved significant consultation with key stakeholders, including RDAs and state and local governments. The review was limited to these jurisdictions given:
 - The relatively high number of RDAs in NSW and Queensland when compared to other jurisdictions
 - Differences in NSW between state government regional development and RDA boundaries, and instances where some local governments are being serviced by multiple RDAs; and
 - Potential opportunities to improve the efficiency and effectiveness of service delivery in the ACT and JBT, given that these boundaries border, and are closely tied, to NSW.

Background

 RDAs are incorporated associations responsible for their own activities and employment arrangements, in line with their funding obligations and Rules of Association. The exception is the six Victorian RDAs, which are independent non-incorporated advisory bodies of the Victorian Government.

Contact: Sarah Nattey Cleared by A/g First Assistant Secretary: Katrina Kendall

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2023 - 2024 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple/Sarah Nattey

SB23-000783

- RDAs receive funding via agreements with the Australian Government which run from 1 January 2021 to 30 June 2025. The Victorian RDAs receive their funding via a single agreement with the Victorian Government.
- RDA Chairs are appointed by the responsible Australian Government Minister. Victorian
 appointments are made in conjunction with the responsible state minister, and SA
 appointments are made in conjunction with the responsible state minister and the
 President of the Local Government Association of SA.
- Current RDA Chair terms run from 1 January 2021 to 30 June 2025. The Victorian RDA Chairs have a shorter term, from 1 January 2022 to 30 June 2025.
- The RDAs of Sydney, Melbourne, Brisbane, Perth and Adelaide play a supporting economic development role for their regional RDAs.
- Each RDA is funded by the department to have a paid Director of Regional Development (DRD) or Chief Executive Officer (CEO), and administrative support.

Key governance responsibilities of the Government and RDAs are summarised below:

Ministerial Responsibilities	Australian Government Responsibilities	RDA Responsibilities
Appointment, extension and removal of Chair. ¹	Directing an RDA to remove a staff member from working on Funding Agreement activities.	Appointment, extension and removal of Deputy Chair after seeking Minister's agreement.
Agreement to the appointment, extension and removal of Deputy Chairs.	Reviewing information provided by RDAs to validate performance and acquit program funding.	Abiding by the Code, and enforcing disciplinary action against the Deputy Chair (after consulting the Minister), members and staff if necessary.
Enforcing disciplinary action against a Chair for breaches of the Code of Conduct and Ethics for Committee Members and Personnel (the Code).	Conducting audits where necessary.	Engagement and management of staff, including a Director of Regional Development.
Agreeing to disciplinary action against a Deputy Chair for breaches of the Code.	Acting to terminate the Funding Agreement with or without default by an RDA, if required.	Appointment, extension and removal of members.

¹ In SA and Victoria, appointment decisions are made in conjunction with the State Minister for Regional Development. In SA, decisions are made also in conjunction with the President of the Local Government Association of SA.

Contact: Sarah Nattey Cleared by A/g First Assistant Secretary: Katrina Kendall

Phone: (02) 6274 s22(1) Version Number: 02 Date: 26/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple/Sarah Nattey

SB23-000783

Ministerial Responsibilities	Australian Government Responsibilities	RDA Responsibilities
	Making payments to RDAs when milestones are met.	Management of day-to-day affairs, including ensuring there are effective governance arrangements.
		Provision of certain information to the department, including an annual business plan and budget, an annual report, audited financial statements and a funding acquittal.
		Ensuring compliance with relevant laws.

Financial Information as at 31 August 2023

REGIONAL DEVELOPMENT AUSTRALIA COMMITTEES (RDAs)

RDA Program Start Date:	July 2009					
RDA Program End Date:	Ongoing					
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	19.9	21.0	21.9	22.4	22.9	108.3
Less:						
Actual Expenditure YTD	10.0	C 1				25.0
at 31 August 2023	19.8	6.1				25.9
Total Committed Funds	0.0	442	40.0	0.0	0.0	22.4
at 31 August 2023	0.0	14.2	18.9	0.0	0.0	33.1
Total Uncommitted Funds (balance)	0.1	0.7	3.0	22.4	22.9	49.2

^{*2022-23} unspent amount lapsed as part of the in-built expiration of appropriation bills.

Attachments

Attachment A – Regional Development Australia Charter

Contact: Sarah Nattey Cleared by A/g First Assistant Secretary: Katrina Kendall

Phone: (02) 6274 (a)(ii) Version Number: 02 Date: 26/09/2023





Regional Development Australia Charter

The Albanese Government's vision for regional Australia is one of strong, connected regions that shape our economic growth and wellbeing; are resilient and responsive to economic and environmental shocks; are inclusive, vibrant and diverse. Regions that our First Nations people have every opportunity to engage in and shape, and where people, businesses and investments thrive.

Regional Development Australia Committees (RDAs) are critical to the delivery of this vision, including supporting the successful implementation of the Australian Government's Regional Investment Framework (RIF), which will guide a more coordinated approach to regional development, underpinned by local engagement.

RDAs play a role in helping to drive economic growth, innovation and entrepreneurship in regions through facilitating investment in community, industry and the environment. RDAs assist to bridge the regional development gaps in regions by working with a broad range of stakeholders across sectors and supporting the delivery of identified Australian Government strategic priorities.

As representatives of their local communities, RDAs will:

- focus their activities and strategy on delivery of the RIF in their region, including investment in people, places, services, and industries and local economies
- support regional stakeholders, including local government and the not-for-profit-sector, to seek grant opportunities that advance strategic regional priorities
- support decarbonisation efforts and the transformation to a net zero economy and enable regional linkages between sectors to achieve these aims
- · build the evidence for economic development, including innovation and diversification strategies
- facilitate meaningful engagement across the three levels of government to ensure investments deliver better outcomes for regions, and
- contribute relevant data and local intelligence to support the evidence base to inform regional development strategies, program design and policy responses.

RDAs use their local, cross-sector expertise and regional voice to:

- collaborate with integrity, transparency, respect and accountability
- engage with diverse communities, especially First Nations people
- · support the Government's ambition of 'no one held back and no one left behind', and
- support gender equality opportunities in their regions.

Minister for Regional Development, Local Government and Territories 28 July 2023

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple /Sarah Nattey

SB23-000784

SUBJECT: Local Government – Engagement and Financial Assistance

Talking Points

Funding

- The Australian Government supports local governments through multiple portfolios.
- Through the Department of Infrastructure, Transport, Regional Development,
 Communications and the Arts, the Government's investment in local government in 2023-24 is more than \$4.5 billion, including:
 - \$3.1 billion through the Financial Assistance (FA) Grant program
 - \$500.0 million through the Roads to Recovery program
 - \$250.0 million for road projects in rural, regional and outer-urban areas through
 Phase 4 of the Local Roads and Community Infrastructure Program; and
 - \$661.0 million through various infrastructure, transport, telecommunications, arts and regional grants.
- The Government recognises the workforce, supply chain and cashflow pressures that local governments face.
 - On 26 June 2023, the Government brought forward 100 per cent of the 2023-24
 FA Grant allocation (\$3.1 billion) for immediate distribution.

Engagement

- The Australian Council of Local Government has been re-established, with local and federal government leaders meeting in Canberra on 16 June 2023 (SB23-000785 refers).
- The Australian Local Government Association (ALGA) is invited to participate once a year in both National Cabinet and the Council on Federal Financial Relations, and attended the Regional Roundtable on 12 September 2023.
- Minister McBain has re-instated the Local Government Ministers' Forum, where ALGA
 joins state, territory and Commonwealth Ministers for Local Government to discuss the
 challenges facing our regions.
 - o The most recent meeting was held on 25 August 2023, in Adelaide.
 - The next meeting will take place in November 2023.
- The department provides guidance to other Government departments on the needs, priorities and challenges of local government across portfolios.
- We have strong collaborative relationships with local government associations, and state and territory colleagues at the Ministerial, senior executive and officer levels.

Contact: Sarah Nattey Cleared by A/g First Assistant Secretary: Katrina Kendall

Phone: (02) 6274 ^{\$22(1)}_{(a)(ii)} Version Number: 01 Date: 25/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple /Sarah Nattey

SB23-000784

Background:

Financial Assistance Grant Program

- The FA Grant program is an ongoing, untied investment the Government makes annually to local governments, through their state and territory jurisdictions.
- The total commitment through the FA Grant over the Forward Estimates (from 2023-24 to 2026-27) is \$13.3 billion.
- From 1974-75 to 2023-24, the Government has invested over \$67.0 billion through the FA Grant program.
- FA Grant funding is provided under the *Local Government (Financial Assistance) Act* 1995 (Act) and consists of two components:
 - A general purpose component (approximately 70 per cent of the total), distributed according to population and CPI; and
 - A local road component (approximately 30 per cent of the total), distributed according to fixed historical shares.
- Under the Act, both the Treasurer and the Australian Statisticians determine the following:
 - The Treasurer is responsible for calculating the Treasurer's Determination annually, which determines whether the FA Grant allocation changes and if so by how much; and also gives effect to any Government decisions in relation to bring forward payments; and
 - The Australian Bureau of Statistics (ABS) provides population estimates which determine the breakdown of the general purpose component to calculate each jurisdiction's allocation.
- Funding is provided to all 546 local governing bodies as defined under the Act.

Supplementary Local Roads Funding for South Australia

- The Government has also recommitted \$20.0 million (annually to 2025-26) to South Australia as supplementary funding for local roads.
 - The project agreement was executed on 28 August 2023 with the payment for 2023-24 made to South Australia on 29 August 2023.
- The supplementary funding is to address an anomaly in the allocation of fixed historical road shares for the FA Grant. South Australia is provided with only 5.5 per cent of funding for local roads even though it manages 11.7 per cent.
- The Government has provided this funding since 2004-05.

Contact: Sarah Nattey Cleared by A/g First Assistant Secretary: Katrina Kendall

Phone: (02) 6274 ^{\$22(1)}_{(a)(ii)} Version Number: 01 Date: 25/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple /Sarah Nattey

SB23-000784

Financial Information as at 31 August 2023

FINANCIAL ASSISTANCE PROGRAM

Program Start Date: 1 July 1974								
Program End Date:	Ongoing							
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL		
	\$m	\$m	\$m	\$m	\$m	\$m		
Appropriation Budget*	833.5	3,106.4	3,256.8	3,391.0	3,529.0	14,116.7		
Less:								
Actual Expenditure YTD	20444	4 5				2.045.0		
at 31 August 2023 ¹	3,944.4	1.5				3,945.9		
Total Committed Funds	0.0	2 110 0	2.256.0	2 201 0	2 520 0	12 207 6		
at 31 August 2023	0.0	3,110.9	3,256.8	3,391.0	3,529.0	13,287.6		
Total Uncommitted Funds (balance)	-3,110.9	-5.9	0.0	0.0	0.0	-3,116.8		

^{*}Appropriation as per the 2023-24 Budget.

SUPPLEMENTARY FUNDING FOR SOUTH AUSTRALIAN ROADS

Program Start Date:	1 July 2004		•				
Program End Date:	Currently 30 June 2026						
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL	
	\$m	\$m	\$m	\$m	\$m	\$m	
Appropriation Budget*	20.0	20.0	20.0	20.0	0.0	80.0	
Less:							
Actual Expenditure YTD	20.0	20.0				40.0	
at 31 August 2023 ¹	20.0	20.0				40.0	
Total Committed Funds	0.0	0.0	20.0	20.0	0.0	40.0	
at 31 August 2023	0.0	0.0	20.0	20.0	0.0	40.0	
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0	

^{*}Appropriation as per the 2023-24 Budget.

Contact: Sarah Nattey Cleared by A/g First Assistant Secretary: Katrina Kendall

Phone: (02) 6274 ^{\$22(1)}_{(a)(ii)} Version Number: 01 Date: 25/09/2023

¹ Figures represent cash payments made to date, inclusive of the government decision to bring-forward the 2023-24 commitment into 2022-23, which was paid in June 2023. The impact of this will be reflected in appropriation adjustments at MYEFO.

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple / Sarah Nattey

SB23-000785

SUBJECT: Australian Council of Local Government

Talking Points

- The Australian Council of Local Government (ACLG) provides senior representatives from the Commonwealth and councils with a forum to engage on the challenges and opportunities for regions across Australia.
- The ACLG has been re-established by the Australian Government, having last been held in 2013, and previously annually between 2008 and 2010.
- The fifth ACLG Forum was held on 16 June 2023 at the National Convention Centre in Canberra.
 - It was preceded on 15 June 2023 by a dinner at Australian Parliament House hosted by the Prime Minister.
 - The total cost of the event was \$330,991.87 (excluding GST). This cost was met by the Department of Infrastructure, Transport, Regional Development, Communications and the Arts.
 - 701 people attended the ACLG forum, including 15 Ministers and Assistant Ministers.
 - 589 people registered for the dinner, including 31 Ministers and Assistant Ministers who attended.
- The ACLG followed the Australian Local Government Association's (ALGA)
 National General Assembly (NGA) held in Canberra, also at the National Convention
 Centre, from 13 to 15 June 2023.
- Local governments are a trusted delivery partner to the Commonwealth and are central to the development and delivery of policies and programs for all Australians.
- The re-establishment of the ACLG builds on the Australian Government's commitment to work with local governments to support liveable and socially equitable communities in Australia's cities and regions.
- The Government has confirmed it will hold the event again next calendar year.

Key Points

Cost

- The department contracted ALGA to deliver the event because of its expertise and experience in managing events of this size, with local government stakeholders.
- ALGA has established frameworks, networks and systems in place that allowed the registration and attendance process to be streamlined with the National General Assembly, an event familiar to local government stakeholders.

Contact: Sarah Nattey Cleared by A/g First Assistant Secretary: Katrina Kendall

Phone: (02) 6274 \$22(1) Version Number: 2 Date: 26/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple / Sarah Nattey

SB23-000785

What?	Who?	How much?
Management of the forum and the dinner, including system and event infrastructure.	Australian Local Government Association (ALGA)	\$320,000.00
Event Emcee	Kristy O'Brien	\$3,399.60
Welcome to Country	Paul Girrawah House	\$1,000.00
Entertainment	Sam Stevenson Music	\$4,000.00
Printed collateral (banners and signs)	Partech Pty Ltd	\$2,592.27
	TOTAL	\$330,991.87

Background

Agenda

- The ACLG forum had seven panel sessions, each comprised of Australian Government Ministers. Two of the panels included senior departmental officials, and another two panels included council mayors.
- The panel sessions focused on broad themes that captured the responsibilities and activities of the portfolios of the listed ministerial panellists.
- The program agenda is at **Attachment A**.

History of the ACLG

- The ACLG was originally established by the now Prime Minister, during his time as the Minister for Local Government. The first meeting was first held in November 2008 as a standalone event.
- From 2009, the ACLG was held at the same time as the Australian Local Government Association (ALGA) National General Assembly. Subsequent events were held in June 2009, June 2010 and June 2013.
- At previous events, registered attendees have averaged 400, with a peak in 2013 (440):

ACLG Meeting Date	18 November 2008	25 June 2009	18 June 2010	16 June 2013
Registered Attendees	425	430	310	440

Contact: Sarah Nattey Cleared by A/g First Assistant Secretary: Katrina Kendall

Phone: (02) 6274 \$22(1) Version Number: 2 Date: 26/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple / Sarah Nattey

SB23-000785

Attendance Numbers

	ACLG Forum – 16 June 2023
How many councils sent representatives to the ACLG?	296 councils
How many mayors registered for the ACLG?	201 mayors
How many councillors registered for the ACLG? (excluding mayors)	271 councillors
How many ministers attended?	15 ministers (including the Prime Minister)
How many other people attended?	191 (council staff, government officials)
How many people participated virtually?	23 (9 councils; 14 other organisations)
Total registrations for the ACLG?	686 (excluding ministers)
	701 (including ministers)
	264 delegates; 422 observers
	ACLG Dinner – 15 June 2023
How many councils sent representatives to the ACLG Dinner?	240 councils
How many council representatives attended the dinner?	495 council representatives
How many ministers attended the dinner?	31 ministers (including the Prime Minister)
How many others attended the dinner? (Peak bodies, min staffers, Secretaries etc)	63 other individuals attended
What was the total dinner registration?	589

Attachments

A: Australian Council of Local Government (ACLG) Program

Contact: Sarah Nattey Cleared by A/g First Assistant Secretary: Katrina Kendall

Phone: (02) 6274 522(1) Version Number: 2 Date: 26/09/2023

ATTACHMENT A

Australian Council of Local Government	(ACLG)	Program
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7:30AM	REGISTRATION
WELCOME	TO COUNTRY AND OPENING REMARKS
8:00AM	
	Welcome and Housekeeping – MC, Kristy O'Brien
8:10AM	Welcome to Country – Paul Girrawah House
8:25AM	Welcome Remarks – The Hon Kristy McBain MP, Minister for Regional
	Development, Local Government and Territories
8:30AM	Welcome Address – The Hon Anthony Albanese MP, Prime Minister
8:50AM	Photo Opportunity
CECCION #1	
SESSION #1	
9:00AM	Panel #1: The Future of Local Government
	- The Hon Catherine King MP, Minister for Infrastructure, Transport, Regional
	Development and Local Government
	- The Hon Stephen Jones MP, Assistant Treasurer, Minister for Financial
	Services
	- Matt Burnett, Mayor of Gladstone and Vice-President of the Australian Local
	Government Association
9:30AM	Q&A
10:00AM	Morning Tea
SESSION #2	
10:30AM	Panel #2: Our Industries and Economies – Achieving Economic and Industry
	Growth
	The Hon Chris Bowen MP, Minister for Climate Change and Energy
	- Senator the Hon Don Farrell, Minister for Trade and Tourism
	·
10.50004	- The Hon Ed Husic MP, Minister for Industry and Science
10:50AM	Q&A
SESSIONS #	3
11:10AM	Panel #3: Our People – Local Government as a trusted delivery partner
11.10/111	- The Hon Jason Clare MP, Minister for Education
	- The Hon Julie Collins MP, Minister for Housing; Minister for Homelessness
	(virtual)
	- The Hon Patrick Gorman MP, Assistant Minister to the Prime Minister,
	Assistant Minister for the Public Service
44 20 4 8 4	Q&A
11:30AM	
11:30AM 11:50PM	Lunch

ATTACHMENT A

SESSION #4

12:40PM

Panel #4: Our Places - Resilience and Our Regions

- The Hon Emma McBride MP, Assistant Minister for Mental Health and Suicide Prevention, Assistant Minister for Rural and Regional Health
- The Hon Bill Shorten MP, Minister for the National Disability Insurance Scheme; Minister for Government Services
- Senator the Hon Murray Watt, Minister for Agriculture, Fisheries and Forestry; Minister for Emergency Management

1:00PM

Q&A

PARALLEL SESSIONS

1:15PM

Urban Panel - The Ballroom (Facilitator: Kristy O'Brien)

- The Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government
- Lord Mayor Sally Capp, Chair, Council of Capital City Lord Mayors
- Cr Matthew Deeth, Chair, National Growth Areas Alliance

Regional Panel - The Royal Theatre (Facilitator: The Hon Kristy McBain MP)

- The Hon Andrew Giles, Minister for Immigration, Citizenship and Multicultural Affairs
- Ms Liz Ritchie Regional Australia Institute
- Cr Rebecca Vonhoff, Toowoomba Regional Council

1:45PM

Q&A

SESSION #5

2:00PM

Panel #5: Our Services - Liveability and Local Government

- Hon Michelle Rowland MP, Minister for Communications
- Dr Erin Brady, Deputy Director-General for Planning and Sustainable
 Development, Environment, Planning and Sustainable Development Directorate
 Organisation
- Mr David Mackay, Deputy Secretary, Department of Infrastructure, Transport, Regional Development, Communications and the Arts

2:30PM

Q&A

CLOSING REMARKS

2:45PM Closi

Closing Remarks - The Hon Kristy McBain MP, Minister for Regional Development,

Local Government and Territories

3:00PM Conference end

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple/ \$22(1)(a)(ii)

SB23-000786

SUBJECT: RDA Brisbane Governance

Talking Points

- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts and officials involved are aware of the matters relating to Regional Development Australia (RDA) Brisbane and its Chair.
- It would be inappropriate for the department to comment further at this time, due to the matters being considered in other fora and the associated privacy and legal considerations.

Key Points

- On 1 February 2023, the RDA Brisbane Deputy Chair, six RDA Brisbane Board members and the RDA Brisbane Executive Director tendered their resignations from the association.
- The Chair has initiated a number of applications with state and Commonwealth commissions that are currently under consideration.
- The department continues to work with RDA Brisbane to support delivery of activities in its Funding Agreement.

Background

- The RDA Program has ongoing funding. The 2023-2024 Budget appropriation for the program is \$19.9 million.
- The RDA Brisbane Funding Agreement provides \$1.2 million over 3.5 years (1 January 2021 to 30 June 2024).
- RDA Brisbane is one of 53 RDA committees that collectively cover the whole of Australia.
- The network of RDAs comprises local volunteer leaders who work with all levels of government, business and community groups to facilitate and support the economic development of their regions.

Contact: S22(1)(a)(ii) Cleared by A/g First Assistant Secretary: Katrina Kendall

Phone: (02) 6274 (a)(ii) Version Number: 1 Date: 11/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple/ \$22(1)(a)(ii)

SB23-000786

Financial Information as at 31 August 2023

RDA BRISBANE

Funding Agreement Executed:	14 December, 2020					
Funding Agreement End Date:	30 June, 20	25				
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	0.4	0.4	0.4	0.0	0.0	1.2
Less:						
Actual Expenditure YTD	0.4	0.4				0.5
at 31 August 2023	0.4	0.1				0.5
Total Committed Funds	0.0	0.0	0.4	0.0	0.0	
at 31 August 2023	0.0	0.3	0.4	0.4 0.0	0.0	0.7
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

N.B. While funding has been appropriated to the RDA Program for 2025-26 and 2026-27, RDA Funding Agreements are in place to 30 June 2025 and funding hasn't been committed to RDAs beyond the current timeframe of their Funding Agreements.

Contact: S22(1)(a)(ii) Cleared by A/g First Assistant Secretary: Katrina Kendall

Phone: (02) 6274 522(1) Version Number: 1 Date: 11/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple / Dr Jennie Hood

SB23-000787

SUBJECT: Growing Regions Program

Talking Points

- The Growing Regions Program is a \$600.0 million commitment delivering community and economic benefits through investment in community-focused infrastructure that revitalises regions and enhances amenity and liveability throughout regional Australia.
- The program provides grants of between \$500,000 and \$15 million to local government entities and not-for-profit organisations and will be delivered through two \$300.0 million rounds.
- To improve transparency and streamline the application process the program has adopted a two-stage application process: stage-one Expressions of Interest (EOI) and stage-two full application processes.
- Stage One Expressions of Interest are first assessed for eligibility by the
 Business Grants Hub, and then by a multi-party Parliamentary panel against the
 criterion: "how strongly does a project align with regional priorities for the
 area?"
- Round One program guidelines were released on 6 May 2023 and EOIs were open from 5 July to 1 August 2023.
- Round One EOIs are currently being assessed with successful EOI applicants to be invited to submit a full application in late 2023.

Key Points

- In the October 2022-23 Budget the Australian Government announced a total of \$600.0 million over three years from 2023-24 to deliver the Growing Regions Program with \$300.0 million allocated to each of two rounds.
- Growing Regions is an open and competitive program, with applications merit assessed against selection criteria outlined in the published guidelines.
- Program funding must be used to construct new community infrastructure or expand or upgrade existing infrastructure for wider community benefit.
- Only projects located outside of the Greater Capital City Statistical Areas (GCCSA) as defined by the Australian Bureau of Statistics are eligible under the Program.

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple / Dr Jennie Hood

SB23-000787

- There is a co-funding requirement 50% of total project costs unless certain exemption requirements are met:
 - First Nations community-controlled organisations, projects located in very remote areas and project sites directly impacted by natural disasters from 1 May 2022 onwards may be eligible to receive up to 90% of the funding for their project;
 - If the project is located in a remote location, or in a specified low rate-based
 Council area the applicant may be eligible to receive up to 70% of the funding for their project.

Two-stage application process

Stage one: Expressions of Interest (EOI) application

- All EOIs are assessed for eligibility by the Business Grants Hub.
- All eligible EOIs are then assessed by the multi-party Parliamentary panel against one criterion – "how strongly does your project align with regional priorities for the area".
- The panel will recommend to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts applications to be invited to proceed to stage two – the full application.

Stage two: Full application

- Approved EOI applicants will be invited by the Business Grant Hub to submit a full application.
- The Business Grants Hub will conduct a merit-based assessment based on criteria outlined in the guidelines and provide these to the department.
- The department will make recommendations to the Minister for Infrastructure, Transport, Regional Development and Local Government.
- The Minister will decide which grants to approve based on the merit assessment, the department's recommendations and the availability of grant funds.

Geographic Eligibility

- Limiting the eligibility to projects located outside of the Greater Capital City Statistical
 Areas (GCCSA) differs from previous regional grant programs and has received some
 negative feedback from stakeholders, as several locations previously eligible for regional
 grant programs such as the Building Better Regions Fund are ineligible for the Growing
 Regions Program. However, no appropriate alternative definition was proposed during
 consultation on the program guidelines.
- The Thriving Suburbs Program, announced in the May 2023-24 Budget, is aimed at all peri-urban and urban communities located within the GCCSA.

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple / Dr Jennie Hood

SB23-000787

 Between these two programs, all areas of Australia have access to this funding opportunity to construct new community infrastructure or expand or upgrade existing infrastructure for wider community benefit.

Financial Information as at 31 August 2023

Program Start Date:	2023-24					
Program End Date:	2025-26					
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	0	30.0	210.0	360.0	0	600.0
Less:						
Actual Expenditure YTD at 31 August 2023	0	0				
Total Committed Funds at 31 August 2023	0	0	0	0	0	0
Total Uncommitted Funds (balance)	0	30.0	210.0	360.0	0	600.0

Contact: Dr Jennie Hood Cleared by A/g First Assistant Secretary: Katrina Kendall

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple/Dr Jennie Hood/ Joe Castellino

SB23-000788

SUBJECT: Delivery of Legacy Regional Programs

Talking Points

- The Department is continuing to implement 12 regional programs initiated under the previous government:
 - 1. **Building Better Regions Fund** (BBRF) supported investment-ready long-term projects in regional communities
 - 2. **Regional Growth Fund** (RGF) supported major transformational projects, which in turn supports long-term economic growth and the creation of jobs in regions
 - 3. **National Stronger Regions Fund** (NSRF) supported funding investment-ready projects particularly disadvantaged regions
 - 4. **Regional Jobs and Investment Packages** (RJIP) provided matched funding for projects that helped grow regional economies
 - 5. The **Community Development Grants Programme** (CDG) supported infrastructure that promotes stable, secure and viable regional communities
 - 6. **Regional Recovery Partnerships** (Partnerships) coordinated investments with other levels of government to support recovery and growth in 10 regions
 - 7. **Building Resilient Regional Leaders Initiative** (BRRLi) delivered place-based leadership training in regional communities to allow regional leaders to develop leadership and resilience skills to support their local communities
 - 8. **Rebuilding Regional Communities** (RRC) a stream within the Strengthening Rural Communities program, managed by the Foundation for Rural and Regional Renewal (FRRR)
 - 9. **Securing Raw Materials** (SRM) provided businesses with up to \$5 million to relocate or expand into regional Australia and partner with a regional university or research organisation to research or develop innovative and locally sourced raw materials
 - 10. **Regional Cooperative Research Centres Projects** (RCRC-P) supported short-term (up to 3 years) industry-led collaborations
 - 11. **Drought Communities Program Extension** (DCP-E) supported communities in regions impacted by and recovering from drought
 - 12. **Stronger Communities Programme** (SCP) provides grants to community organisations and local governments for small capital projects that deliver social benefits for local communities
- The CDG, RGF, NSRF and Partnerships programs are managed by the department.
- The remaining programs are administered by the Department of Industry, Science and Resources (DISR) through the Business Grants Hub (Hub), on behalf of the department.

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple/Dr Jennie Hood/ Joe Castellino

SB23-000788

Key Issues

- Many individual projects across all programs have had difficulties completing their projects within the timeframe due to factors including the continuing impacts of COVID-19, supply chain issues, labour shortages, cost escalations through the current inflationary environment and natural disasters.
- The department and/or the Hub are working with grantees to ensure projects can be delivered within their program appropriation period.
- Key program information across the life of each program is set out in the table below.

Program data as at 31 August 2023

Program	Program Start	Program End	Number of Approved	Total funding	Total expenditure to
			Projects (all rounds)	\$m	date \$m
			•		
BBRF	2016-17	2024-25	1,293	1,064.2	737.7
RGF	2017-18	2023-24	17	241.3	216.7
NSRF	2015-16	2023-24	225	581.4	581.4
RJIP	2017-18	2022-23	233	184.2	184.2
CDG	2013-14	2025-26	1,481	2,420.4	1,663.6
Partnerships	2020-21	2024-25	22	90.0	90.0
BRRLi	2021-22	2023-24	1	5.0	5.0
RRC	2021-22	2023-24	1	5.7	5.7
SRM	2020-21	2024-25	8	35.0	17.8
RCRC-P	2021-22	2024-25	2	5.8	5.3
DCP-E	2015-16	2023-24	531	296.8	293.1
SCP	2015-16	2023-24	15,151	166.1	164.8

Contact: Dr Jennie Hood Cleared by A/g First Assistant Secretary: Katrina Kendall

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple/Dr Jennie Hood/ Joe Castellino

SB23-000788

Financial Information as at 31 August 2023

BUILDING BETTER REGIONS FUND (BBRF)

BBRF Program Start Date:	2016-17					
BBRF Program End Date:	2024-25					
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	298.4	174.2	0.0	0.0	0.0	472.6
Less:						
Actual Expenditure YTD	142.0	2.2				146.2
at 31 August 2023	142.9	3.3				146.2
Total Committed Funds	0.0	220.0	0.0	0.0	0.0	220.0
at 31 August 2023	0.0	320.0	0.0	0.0	0.0	320.0
Total Uncommitted Funds (balance)	155.5	-149.1	0.0	0.0	0.0	6.4

Note: Program funding is subject to a current movement of funds process from 2022-23 into 2023-24. This will be reflected in the 2023-24 MYEFO.

REGIONAL GROWTH FUND (RGF)

RGF Program Start Date:	2017-18					
RGF Program End Date:	2023-24					
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	126.7	0.0	0.0	0.0	0.0	126.7
Less:						
Actual Expenditure YTD	111 2	0.0				444.2
at 31 August 2023	111.2	0.0				111.2
Total Committed Funds	0.0	45.5	0.0	0.0	0.0	45.5
at 31 August 2023	0.0	15.5	0.0	0.0	0.0	15.5
Total Uncommitted Funds (balance)	15.5	-15.5	0.0	0.0	0.0	0.0

Note: Program funding is subject to a current movement of funds process from 2022-23 into 2023-24. This will be reflected in the 2023-24 MYEFO.

Contact: Dr Jennie Hood Cleared by A/g First Assistant Secretary: Katrina Kendall

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple/Dr Jennie Hood/ Joe Castellino

SB23-000788

NATIONAL STRONGER REGIONS FUND (NSRF)

NSRF Program Start Date:	2015-16					
NSRF Program End Date ¹ :	2023-24					
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	0.0	0.0	0.0	0.0	0.0	0.0
Less:						
Actual Expenditure YTD	0.0	0.0				0.0
at 31 August 2023	0.0	0.0				0.0
Total Committed Funds	0.0	0.0	0.0	0.0	0.0	0.0
at 31 August 2023	0.0	0.0	0.0	0.0	0.0	0.0
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

¹The funds were appropriated and expensed by 2021-22, however the NSRF has not been closed pending the submission and assessment of a completion/audit report for one project.

REGIONAL JOBS AND INVESTMENT PACKAGES (RJIP)

RJIP Program Start Date:	2017-18					
RJIP Program End Date:	2022-23					
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	4.1	0.0	0.0	0.0	0.0	4.1
Less:						
Actual Expenditure YTD	2.0	0.0				2.0
at 31 August 2023	3.9	0.0				3.9
Total Committed Funds	0.2	0.0	0.0	0.0	0.0	0.2
at 31 August 2023	0.2	0.0	0.0	0.0	0.0	0.2
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

COMMUNITY DEVELOPMENT GRANTS (CDG)

CDG Program Start Date:	2013-14					
CDG Program End Date:	2025-26					
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	418.0	253.5	226.1	177.3	0.0	1074.8
Less:						
Actual Expenditure YTD	204.0	24.1				240.4
at 31 August 2023	294.0	24.1				318.1
Total Committed Funds	424.0	220.4	226.4	70.2	0.0	657.0
at 31 August 2023	124.0	229.4	226.1	78.3	0.0	657.8
Total Uncommitted Funds (balance)	0.0	0.0	0.0	99.0	0.0	99.0

Contact: Dr Jennie Hood Cleared by A/g First Assistant Secretary: Katrina Kendall

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple/Dr Jennie Hood/ Joe Castellino

SB23-000788

REGIONAL RECOVERY PARTNERSHIPS (Partnerships)

Partnerships Program Start Date:	2020-21					
Partnerships Program End Date:	2024-25					
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	0.0	0.0	0.0	0.0	0.0	0.0
Less:						
Actual Expenditure YTD	0.0					
at 31 August 2023	0.0	0.0				0.0
Total Committed Funds	0.0	0.0	0.0	0.0	0.0	0.0
at 31 August 2023	0.0	0.0	0.0	0.0	0.0	0.0
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

BUILDING RESILIENT REGIONAL LEADERS INITIATIVE (BRRLI)

BRRLi Program Start Date:	2021-22					
BRRLi Program End Date:	2023-24					
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	2.0	0.0	0.0	0.0	0.0	2.0
Less:						
Actual Expenditure YTD	2.0	0.0				2.0
at 31 August 2023	2.0	0.0				2.0
Total Committed Funds	0.0	0.0	0.0	0.0	0.0	
at 31 August 2023	0.0	0.0	0.0	0.0	0.0	0.0
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

REBUILDING REGIONAL COMMUNITIES (RRC)

RRC Program Start Date:	2021-22					
RRC Program End Date:	2023-24					
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	2.3	0.0	0.0	0.0	0.0	2.3
Less:						
Actual Expenditure YTD	2.2	0.0				2.2
at 31 August 2023	2.3	0.0				2.3
Total Committed Funds	0.0	0.0	0.0	0.0	0.0	0.0
at 31 August 2023	0.0	0.0	0.0	0.0	0.0	0.0
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

Contact: Dr Jennie Hood Cleared by A/g First Assistant Secretary: Katrina Kendall

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple/Dr Jennie Hood/ Joe Castellino

SB23-000788

SECURING RAW MATERIALS (SRM)

SRM Program Start Date:	2021-22					
SRM Program End Date:	2024-25					
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	5.1	10.5	10.0	0.0	0.0	25.6
Less:						
Actual Expenditure YTD	4.0	2.4				0.4
at 31 August 2023	4.9	3.4				8.4
Total Committed Funds	0.2			0.0	0.0	
at 31 August 2023	0.2	6.7	1.8			8.6
Total Uncommitted Funds (balance)	0.0	0.4	8.2	0.0	0.0	8.6

REGIONAL COOPERATIVE RESEARCH CENTRES PROJECTS (RCRC-P)

RCRC-P Program Start Date:	2021-22					
RCRC-P Program End Date:	2024-25					
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	2.8	0.4	0.2	0.0	0.0	3.4
Less:						
Actual Expenditure YTD	2.0	0.1				2.0
at 31 August 2023	2.8	0.1				2.9
Total Committed Funds	0.0	0.2	0.2	0.0	0.0	0.5
at 31 August 2023	0.0	0.3	0.2	0.0	0.0	0.5
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

DROUGHT COMMUNITIES PROGRAM EXTENSION (DCP-E)

DCP-E Program Start Date:	2018-19					
DCP-E Program End Date:	2023-24					
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	4.3	5.7	0.0	0.0	0.0	10.0
Less:						
Actual Expenditure YTD	4.1	2.8				6.9
at 31 August 2023	4.1	2.8				
Total Committed Funds	0.0	2.7	0.0	0.0	0.0	2.7
at 31 August 2023	0.0	2.7	0.0			2.7
Total Uncommitted Funds (balance)	0.2	0.2	0.0	0.0	0.0	0.4

Contact: Dr Jennie Hood Cleared by A/g First Assistant Secretary: Katrina Kendall

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple/Dr Jennie Hood/ Joe Castellino

SB23-000788

STRONGER COMMUNITIES PROGRAM (SCP)

SCP Program Start Date:	2015-16					
SCP Program End Date:	Ongoing					
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	3.7	19.0	0.0	0.0	0.0	22.7
Less:						
Actual Expenditure YTD	2.0	47.5				24.2
at 31 August 2023	3.8	17.5				21.3
Total Committed Funds	0.0		0.0	0.0	0.0	0.0
at 31 August 2023	0.0	0.0	0.0			0.0
Total Uncommitted Funds (balance)	-0.2	1.5	0.0	0.0	0.0	1.3

Contact: Dr Jennie Hood Cleared by A/g First Assistant Secretary: Katrina Kendall

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple/Dr Jennie Hood

SB23-000789

SUBJECT: Thriving Suburbs

Talking Points

- In the 2023-24 May Budget, the Australian Government committed \$211.7 million to establish the new Thriving Suburbs program.
- Thriving Suburbs will support growing urban and suburban communities to address immediate community infrastructure needs through one \$200 million funding round.
- Not-for-profit organisations and local government entities will be able to propose community-led infrastructure solutions, which bring socioeconomic benefits directly to their communities based on their needs.
- Thriving Suburbs will complement the Growing Regions Program (SB23-000787), ensuring all areas of Australia have access to a funding opportunity to construct new community infrastructure or expand or upgrade existing infrastructure for wider community benefit.
- The Thriving Suburbs Program's investment in delivering community infrastructure through direct grants will also complement the urban Precinct and Partnerships Program's coordinated approach to development across all three levels of government.
- The design of the Thriving Suburbs program will deliver on the Government's commitment to fairness, integrity and transparency in grants programs.
- The program is expected to open for applications before the end of 2023.

Financial Information as at 31 August 2023

THRIVING SUBURBS

Program Start Date:	February 2024							
Program End Date:	30 June 2026							
	2022-23	2022-23 2023-24 2024-25 2025-26 2026-27 TOT						
	\$m	\$m	\$m	\$m	\$m	\$m		
Appropriation Budget	0.0	0.0	80.0	120.0	0.0	200.0		
Less:								
Actual Expenditure YTD	0.0	0.0				0.0		
at 31 August 2023	0.0	0.0				0.0		
Total Committed Funds	0.0	0.0	0.0	0.0	0.0	0.0		
at 31 August 2023	0.0		0.0			0.0		
Total Uncommitted Funds (balance)	0.0	0.0	80.0	120.0	0.0	200.0		

Contact: Dr Jennie Hood Cleared by A/g First Assistant Secretary: Katrina Kendall

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple/Katrina Kendall

SB23-000790

SUBJECT: Investing in Our Communities

Talking Points

- The Investing in Our Communities (IIOC) Program is one of two programs established by the Australian Government as part of the October 2022-23 Budget, to deliver its 2022 Election Commitments for community and sporting infrastructure projects.
- The IIOC Program delivers grants of up to \$5 million.
- The IIOC Program is being delivered as a one-off, closed, non-competitive round. Only applicants nominated by the Government will be invited to apply for funding.
- The IIOC Program opened on 8 February 2023 and applicants have been invited to apply from 9 February 2023.
- Under the published guidelines, applicants have six months from receiving the invitation, or until 30 November 2023 (whichever is earlier), to submit an application.
- As at 31 August 2023, 224 applications had been received. Funding agreements had been executed for 36 of these from a total of 92 applications approved.

Key Issues

- The IIOC Program funds election commitment projects with a Government contribution of up to \$5 million.
 - Some eligible commitments made by the former Government under the Community Development Grants (CDG) programme are also being delivered through IIOC.
 - Other election commitments over \$5 million are funded under the Priority Community Infrastructure Program (PCIP) (refer SB23-000791).
- Projects range in value from \$8,000 to \$5 million and include community infrastructure, open space improvements and sporting infrastructure, and other community priorities.
 Applicants include not-for profit entities and state, territory and local governments.
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts has no role in the identification of Government election commitments, including the nominated organisation or commitment value.
- Assessment and delivery of the IIOC Program is being undertaken by the department.
- An Assistant Secretary within the department, currently the Assistant Secretary, Major Projects and Governance, is the Program Delegate/Decision Maker.

Contact: S22(1)(a)(ii) Cleared by A/g First Assistant Secretary: Katrina Kendall

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple/Katrina Kendall

SB23-000790

- Projects are assessed against three criteria as set out in the IIOC Program guidelines:
 - project benefit;
 - project viability and sustainability; and
 - grantee viability and capacity.

IIOC Program Status as at 31 August 2023

Number of Projects	363
Applications Received	224
Funding Approved	92
Funding Agreements Executed	36
Projects Completed	0
Payments Made	\$3.61 million

Background

- The Government committed \$349.9 million to the IIOC Program in the October 2022 Budget.
 - At the May 2023-24 Budget, some projects initially included in the IIOC Program were transferred to other portfolios for delivery, reducing the total IIOC appropriation to \$339.8 million.

Key dates and program timeframes:

Guidelines approved	January 2023
Guidelines released and Program opens	8 February 2023
Invitation to apply sent to applicants	From 9 February 2023
Applications close	Six months from invitation to apply, or
	30 November 2023, whichever is earliest
Expected processing timeframes per published	guidelines:
Applications assessed	Allow four weeks
Recommendation and approval by delegate	Allow four weeks
Applicants advised of decision	Within three weeks of decision
Contracting of successful projects	Within ten weeks of funding approval

Contact: S22(1)(a)(ii) Cleared by A/g First Assistant Secretary: Katrina Kendall

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple/Katrina Kendall

SB23-000790

Financial Information as at 31 August 2023 (GST exclusive)

INVESTING IN OUR COMMUNITIES (IIOC)

liOC Program Start Date:	8 February 2023							
liOC Program End Date:	30 June 2027							
	2022-23	2022-23 2023-24 2024-25 2025-26 2026-27 TOTA						
	\$m	\$m	\$m	\$m	\$m	\$m		
Appropriation Budget	22.9	102.5	125.8	58.4	30.3	339.8		
Less:								
Actual Expenditure YTD	2.2	1.2				2.6		
at 31 August 2023	2.3	1.3				3.6		
Total Committed Funds	20.6	404.2	425.0	58.4	30.3	226.2		
at 31 August 2023	20.6	101.2	125.8			336.2		
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0		

Contact: S22(1)(a)(ii) Cleared by A/g First Assistant Secretary: Katrina Kendall

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple / Katrina Kendall

SB23-000791

SUBJECT: Priority Community Infrastructure Program

Talking Points

- The Priority Community Infrastructure Program (PCIP) is one of two programs established by the Australian Government as part of the October 2022-23 Budget, to deliver its 2022 Election Commitments for community and sporting infrastructure projects.
- PCIP primarily delivers projects with an Australian Government contribution of \$5 million or more.
- Some smaller value commitments are also delivered under the Program, including those for feasibility studies and business cases.
- The program is being delivered as a one-off, closed, non-competitive round. Only applicants nominated by the Australian Government will be invited to apply for funding.
- PCIP opened on 8 February 2023 and applicants have been invited to apply from 10 February 2023.
- Under the published guidelines, applicants have 6 months from receiving the invitation, or until 30 November 2023 (whichever is earlier), to submit an application.
- As at 31 August 2023, 54 applications had been received. Funding agreements had been executed for three of these from a total of 13 applications approved.

Key Issues

- The PCIP funds 2022 election commitment projects with an Australian Government commitment of \$5 million or more, and select commitments with a lower dollar value.
 - Some eligible commitments made by the former Government under the Community Development Grants (CDG) programme are also being delivered through PCIP.
 - Other election commitments under \$5 million are funded under the Investing in Our Communities (IIOC) program (refer SB23-00790).
- Projects include significant and sporting infrastructure, cultural facilities and other community priorities intended to assist communities to build their strengths and improve liveability. Applicants include not-for profit entities and state, territory and local governments.
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts has no role in the identification of Australian Government election commitments, including the nominated organisation or commitment value.
- Minister Catherine King is the Decision Maker under the Program. The department makes recommendations to the Minister on approving a grant.

Contact: S22(1)(a)(ii) Cleared by A/g First Assistant Secretary: Katrina Kendall

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple / Katrina Kendall

SB23-000791

- An Assistant Secretary in the department (currently the Assistant Secretary, Major Projects and Governance) has some delegated functions in support of the program's administration, as set out in the published guidelines. This includes approving a change in project sponsor, approving an exemption from ineligible grant expenditure and extensions to submission deadlines on a case-by-case basis.
- Assessment and delivery of the program is being undertaken by the department.
- The assessment of PCIP projects is undertaken in two stages:
 - Stage 1- a Desk Top Review (DTR); and
 - Stage 2- the formal value with relevant money assessment.
- The DTR stage considers organisation and project eligibility, co-funding arrangements and the suitability of financial arrangements in place to sustain the organisation during the grant period.
- In Stage 2, projects are assessed against four criteria, as set out in the program guidelines:
 - o economic benefits of the project;
 - social benefits of the project;
 - project viability and sustainability; and
 - o grantee viability and capacity.

PCIP Status as at 31 August 2023

96
54
13
3
0
Nil

Contact: S22(1)(a)(ii) Cleared by A/g First Assistant Secretary: Katrina Kendall

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple / Katrina Kendall

SB23-000791

Background

Key dates and program timeframes:

Guidelines approved	December 2022
Guidelines released and program opens	8 February 2023
Invitation to apply sent to applicants	From 10 February 2023
Applications close	Six months from invitation to apply, or
	30 November 2023, whichever is earliest
Expected processing timeframes per published	guidelines:
Applications assessed (Stage 2 assessment)	Allow four weeks
Recommendation and approval by delegate	Allow four weeks
Applicants advised of decision	Within three weeks of decision
Contracting of successful projects	Within ten weeks of funding approval

Financial Information as at 31 August 2023

PRIORITY COMMUNITY INFRASTRUCTURE PROGRAM (PCIP)

PCIP Program Start Date:	2022-23									
PCIP Program End Date:	2026-27									
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL				
	\$m	\$m	\$m	\$m	\$m	\$m				
Appropriation Budget	62.3	202.0	295.0	300.0	158.0	1017.3				
Less:										
Actual Expenditure YTD	0.0 0.0		0.0	0.0					0.0	
at 31 August 2023		0.0	.0			0.0				
Total Committed Funds	62.2	202.0	205.0	200.0	4500	40473				
at 31 August 2023	62.3	62.3	62.3	62.3	62.3	62.3 202.0	295.0	300.0	158.0	1017.3
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0				

Contact: S22(1)(a)(ii) Cleared by A/g First Assistant Secretary: Katrina Kendall

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple / Katrina Kendall

SB23-000792

SUBJECT: Major Projects

Talking Points

- The Australian Government has committed a total of \$230.0 million under the Cairns Regional Development measures:
 - o \$180.0 million towards expanding the Cairns Marine Precinct; and
 - \$50.0 million towards the construction of a Central Queensland University (CQU) campus in the Cairns CBD.
- The Australian Government has committed \$100.0 million to support the Port of Newcastle and the Hunter region to become hydrogen-ready.
- Funding will be provided through Federation Funding Agreement (FFA) Schedules, which are currently under negotiation.

Key Points

Cairns Marine Precinct expansion

- The project will construct a new Common User Facility including a 5000-tonne ship-lift, a 180-metre long wharf for in-water maintenance, two blast and paint sheds and three hardstand areas to accommodate vessels up to 120-metres long for repairs and maintenance.
- The Australian Government committed \$150.0 million to the project in the October 2022-23 Budget. An additional \$30.0 million was committed to the project in the 2023-24 Budget, bringing the total Australian Government funding commitment to \$180.0 million. The Queensland Government has also committed co-funding of \$180.0 million to the project.
- The Government's investment in the Cairns Marine Precinct will support Far North Queensland's economic diversification. It is expected the expansion will open the region to more economic opportunities and enable Cairns to capitalise on the anticipated growth in commercial, defence and tourist marine activities.
- The Australian and Queensland governments are currently negotiating the settlement of an FFA Schedule for the project, which will set out the agreed project milestones and the funding and delivery arrangements.
- The first stages of the works will involve design works, with early works at the site commencing in the first half of 2024, with main construction currently expected to get underway from mid 2025.

Contact: S22(1)(a)(ii) Cleared by A/g First Assistant Secretary: Katrina Kendall

Phone: (02) 6274 (a)(ii) Version Number: 3 Date: 27/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple / Katrina Kendall

SB23-000792

<u>Central Queensland University – Cairns CBD campus</u>

- The project is to construct a new, purpose-built university campus in the Cairns CBD.
- The construction of the new campus is expected to accommodate a greater number of students, which could diversify the region's higher education options.
- The project is currently in the planning stage. The design work as part of the project will confirm the final layout and capacity of the new campus.
- The Australian Government committed \$50.0 million in the October 2022-23
 Budget to the project. This Project is not co-funded by the Queensland
 Government.
- The Australian and Queensland governments are currently negotiating the settlement of an FFA Schedule for the project, which will set out the agreed project milestones and the funding and delivery arrangements.
- The first stages of the project will involve the planning and design work to inform the scope and timing of future construction elements.

<u>Hunter region and Port of Newcastle hydrogen-readiness</u>

- The Port of Newcastle is the largest coal export hub in the world.
- The Australian Government's \$100.0 million commitment will support the development of a new Clean Energy Precinct at the Port of Newcastle.
- When fully constructed, the Clean Energy Precinct is expected to facilitate clean energy production, storage, transmission, domestic distribution and international export.
- The Australian Government's investment will support the delivery of engineering and design studies, and the procurement and commissioning of critical enabling infrastructure for the precinct.
- No funding has been committed by the NSW Government at this stage. It is anticipated that funding and delivery arrangements for the project will be settled by the end of 2023.

Contact: S22(1)(a)(ii) Cleared by A/g First Assistant Secretary: Katrina Kendall

Phone: (02) 6274 (a)(ii) Version Number: 3 Date: 27/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Clare Chapple / Katrina Kendall

SB23-000792

Financial Information as at 31 August 2023 (GST exclusive)

CAIRNS MARINE PRECINCT COMMON USER FACILITY

Program Start Date:	2023-24								
Program End Date:	2027-28								
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL			
	\$m	\$m	\$m	\$m	\$m	\$m			
Appropriation Budget	0.0	10.0	10.0	53.3	53.3	126.6			
Less:									
Actual Expenditure YTD	0.0	0.0	0.0	0.0					0.0
at 31 August 2023			0.0				0.0		
Total Committed Funds	0.0	10.0	10.0	53.3	53.3	126.6			
at 31 August 2023	0.0	10.0	10.0	53.3	53.3	120.6			
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0			

CENTRAL QUEENSLAND UNIVERSITY - CAIRNS CBD CAMPUS

Program Start Date:	2023-24					
Program End Date:	2026-27					
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	0.0	5.0	15.0	20.0	10.0	50.0
Less:						
Actual Expenditure YTD	0.0	0.0				0.0
at 31 August 2023	0.0	0.0				0.0
Total Committed Funds	0.0	F 0	15.0	20.0	10.0	F0.0
at 31 August 2023	0.0	5.0	15.0	20.0	10.0	50.0
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

HUNTER REGION AND PORT OF NEWCASTLE HYDROGEN-READINESS

Program Start Date:	2023-24					
Program End Date:	2026-27					
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	0.0	25.0	25.0	25.0	25.0	100.0
Less:						
Actual Expenditure YTD	0.0	0.0				0.0
at 31 August 2023	0.0	0.0				0.0
Total Committed Funds	0.0	25.0	25.0	25.0	25.0	100.0
at 31 August 2023	0.0	23.0	25.0	25.0	25.0	100.0
Total Uncommitted Funds (balance)	0.0	0.0	0.0	0.0	0.0	0.0

Contact: S22(1)(a)(ii) Cleared by A/g First Assistant Secretary: Katrina Kendall

Phone: (02) 6274 (a)(ii) Version Number: 3 Date: 27/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Sarah Vandenbroek / Kim Forbes

SB23-000793

SUBJECT: Indian Ocean Territories Key Issues

Talking Points

- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts delivers state-type services and infrastructure to Christmas Island (CI) and the Cocos (Keeling) Islands (CKI).
- Total funding of \$120.2 million has been appropriated in FY23-24 to deliver services to the Indian Ocean Territories (IOT).
- Services are delivered by the WA Government under Service Delivery Arrangements, contracted private sector organisations and directly by the Australian Government.

Key Issues

Air Services

- The Australian Government subsidises airline services to the IOT as regular services are not commercially viable.
- Virgin Australia is contracted to provide a twice-weekly passenger service and a fortnightly freighter. Additional services are scheduled subject to demand, budget and operational availability.
- An additional 27 passenger and 30 freight flights have been provided since 27 September 2020.

CI Port Crane and Moorings

- Approaches to the market to replace the crane and moorings have been unsuccessful.
- The Smith Point Moorings failed in November 2021, and repairs were completed in July 2022.
- On 9 March 2023, maintenance inspections identified an imminent failure of the Flying Fish Cove Head Buoy.
 - Works to replace the primary and restraining leg anchor were completed in August 2023.
- The focus is now on replacing all moorings systems at Flying Fish Cove and Smith Point as a matter of priority.
- Planning is underway for the replacement of the Tower Crane at Flying Fish Cove.

Contact: Kim Forbes Cleared by First Assistant Secretary: Sarah Vandenbroek

Rural and Regional Affairs and Transport

Lead/Support contact: Sarah Vandenbroek / Kim Forbes

SB23-000793

<u>CI Stormwater System and Rockfall Fence Infrastructure</u>

- In September 2021, the Public Works Committee approved a \$28.9 million project for the replacement of remaining rockfall fences and stormwater system upgrade.
- In March 2022, the upgrade to the barrier fence behind the Boat Club carpark was completed with certification finalised in June 2022.
- Funding of \$400,000 thousand has been allocated in 2023-24 to strengthen and maintain the remainder of the fences until their replacement.
- In the 2023-24 Budget, a further \$24.4 million over three years was committed to complete the project, due to geotechnical site conditions being significantly more challenging than anticipated.
- A process is currently underway to engage a Site Superintendent with suitable international project management experience to lead the delivery of this project.

Christmas Island Strategic Assessment (CISA)

- On 13 June 2023, the Australian Government paused the CISA.
- Under the EPBC Act there are two pathways to approval: through a Part 10 Strategic Assessment; or via a Part 7-9 approval for an individual project.
- CISA was the first land-based, cumulative, whole-of-environment assessment undertaken by a Commonwealth agency.
- The complexity of the assessment and identification of over 100 protected matters made the cost of implementation of the CISA prohibitive at a whole-of-island level.
- The department will now work with individual development project proponents to leverage the data gathered as part of the CISA project to support project specific environmental assessments.

CKI Coastal Risk Management Project

- The department is working in partnership with the WA Department of Planning, Lands and Heritage (DPLH), and the Shire of CKI to progress risk management planning to address coastal hazard risks.
- In 2021, the CKI Coastal Vulnerability Study was completed. That report is informing the development of a Coastal Hazard Risk Management and Adaptation Plan (CHRMAP).
- The CHRMAP is expected to be completed by the end of 2023 and will guide future land-use planning on CKI.
- Stakeholder and community consultations commenced in late August 2022, with the most recent round in February 2023.

Contact: Kim Forbes Cleared by First Assistant Secretary: Sarah Vandenbroek

Rural and Regional Affairs and Transport

Lead/Support contact: Sarah Vandenbroek / Kim Forbes

SB23-000793

<u>CKI West Island Seawater Reverse Osmosis plant</u>

- A 200 kilolitre per day Seawater Reverse Osmosis (desalination) plant on CKI West Island will replace the existing underground water source.
- The estimated cost is \$19.6 million.
- The plant will mitigate possible contamination risks to the existing water supply.
- Community engagement was conducted from 28 to 31 March 2023 prior to the Public Works Committee hearing on 21 April 2023. The community supported the project.
- On 11 May 2023, Parliamentary approval was received to commence the project.
- Construction is expected to begin in November 2023 (mainland fabrication), with on-island construction from August to November 2024.

CI Staffing – Cleaners and Nurses

- Possible underpayments for IOT Administration staff including nurses, health workers and ancillary staff have been identified.
- The possible underpayments relate to rostering of working hours with paid meal breaks, and the entitlement to casual loading during periods of overtime.
- KPMG has been engaged to undertake a comprehensive audit of payments made to relevant current and former staff.
- Potentially affected staff, relevant unions and the Fair Work Ombudsman have been informed and steps are being taken to rectify the discrepancies as quickly as possible.

Energy Bill Relief Fund Extension to the Indian Ocean Territories

- The electricity bill relief is a one-off reduction to household and business electricity bills in financial year 2023-24.
- The rebate will be automatically credited to bills.
- All residential households will be eligible for a single rebate of up to \$350 dollars, and all businesses will be eligible for a single rebate of \$650 dollars.
- The rebate amounts are consistent with the level of funding provided by the Australian Government to eligible Western Australian residents and businesses.
- Funding of \$1.16 million has been allocated for the non-self-governing territories (CI, CKI, NI and JBT), from the \$1.5 billion allocated for the Energy Bill Relief package.

Contact: Kim Forbes Cleared by First Assistant Secretary: Sarah Vandenbroek

Rural and Regional Affairs and Transport

Lead/Support contact: Sarah Vandenbroek / Kim Forbes

SB23-000793

CKI Waste Management Arrangements

- The Shire of CKI has introduced new waste collection fees for residents, businesses and Commonwealth properties.
- The fees are part of the 2023-24 Rates Notices and are:

Private residential waste: \$580 dollars

Private commercial waste: \$2,962 thousand
 Commonwealth waste fee: \$4,938 thousand

- In 2022-23, the Rubbish Collection Fee for residential, commercial and Commonwealth waste was \$373 dollars.
- The Shire has advised that full cost recovery is \$1,975 thousand per bin, per year.
- The department is engaging with the Shire to understand why Commonwealth agencies, including residential properties provided for service delivery staff, are being charged significantly more than other residents.
- We will continue to work with the Shire to implement cost recovery mechanisms that are fair, reasonable, and proportionate to the costs of waste management.

Background

Service Delivery Arrangements and contracts

- The department has 39 arrangements with the WA Government to deliver 55 state-type services to CI and CKI at a cost of \$47.4m in 2022-23 and \$48.9m in 2023-24.
- The department directly delivers power, health, housing, emergency management and minor maintenance services.
- The department contracts private sector organisations to manage infrastructure such as the ports and airports on both islands, and deliver community services such as a recreation centre and school bus on CI, and ferry on CKI.
- The Shires of CI and CKI deliver local government-type services to their communities.

Financial Information as at 31 August 2023

	Financial information as at 31 August 2023					
Program/Project End Date:	Ongoing					
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	158.2	120.2	124.4	126.0	129.5	658.3

Contact: Kim Forbes Cleared by First Assistant Secretary: Sarah Vandenbroek

Rural and Regional Affairs and Transport

Lead/Support contact: Sarah Vandenbroek / Jane Christie

SB23-000794

SUBJECT: ACT and Jervis Bay Territory Key Issues

Talking Points

Jervis Bay Territory

- The Australian Government, through the Department of Infrastructure, Transport, Regional Development, Communications and the Arts, is responsible for administering the Jervis Bay Territory (JBT).
- The Government is providing \$10.6 million in 2023-24 for the delivery of services and infrastructure to JBT.
- The department facilitates state and local government-type services to JBT residents through agreements with the ACT and NSW Governments, Shoalhaven City Council and non-government providers.
- The department owns and manages the majority of critical infrastructure across the JBT, including water, wastewater, some roads and the power network.
- The Government has committed \$15.8 million to fund the connection of JBT to the Shoalhaven City Council's water system and is exploring options to improve wastewater processing in JBT for the future.
- There are low levels of per- and poly-fluoroalkyl substances (PFAS) in the JBT, likely to be from the historical use of firefighting equipment at the Jervis Bay Range Facility. The Department of Defence has the lead on this matter, and detailed questions should therefore be referred to Defence.

ACT

National Capital Authority Appointments

- Ms Sally Barnes was reappointed as the Chief Executive of the National Capital Authority (NCA) for three years, commencing 11 February 2023.
- The Government undertook a merit-based selection process to appoint Professor Helen Lochhead as a new part-time NCA Board Member for five years, commencing 27 April 2023.
- Non-appointment questions relating to the NCA should be referred to the NCA.

Rural and Regional Affairs and Transport

Lead/Support contact: Sarah Vandenbroek / Jane Christie

SB23-000794

Key Points

Jervis Bay Territory

Water network

- In 2021-22, the Government committed \$15.8 million to connect the JBT to the Shoalhaven City Council water supply. This will create a sustainable, long-term solution to providing high quality potable water to the JBT.
- The detailed design for the pipeline construction was completed in August 2023. The
 department will be undertaking procurement for the construction phase in Quarter 4 of
 2023. Once a contract is in place, the construction phase is expected to take
 approximately 10 months.

Wastewater treatment

 The department is exploring long-term solutions for managing wastewater generated in the JBT, as the current wastewater treatment plant is costly to maintain and carries the risk of an adverse environmental event if it fails.

Telecommunications

- At the 2022 Federal election the Government committed to improve mobile coverage in the Wreck Bay Village, JBT. This commitment is being delivered through the Improving Mobile Coverage Round (Round 6) of the Mobile Black Spot Program.
- The Minister for Communications, the Hon Michelle Rowland MP, has responsibility for this election commitment and any question relating to the matter should be directed to the department's Communications and Media Group's appearance before the Environment and Communications Legislation Committee.

Wreck Bay housing

- In the 2023-24 Budget, the Government announced \$23.3 million over four years from 2023–24 (and \$45.1 million over eight years to 2031–32) to rectify the disrepair of residential housing in the Wreck Bay Village, Jervis Bay Territory.
- The department is providing support to the National Indigenous Australians Agency (NIAA) and Wreck Bay Aboriginal Community Council (WBACC) as the department has responsibility for providing state and local government-type services and related infrastructure in Jervis Bay.
- Questions about Wreck Bay housing should be directed to WBACC and the NIAA.

Contact: Jane Christie Cleared by First Assistant Secretary: Sarah Vandenbroek

Rural and Regional Affairs and Transport

Lead/Support contact: Sarah Vandenbroek / Jane Christie

SB23-000794

National Capital Authority (NCA)

- The Australian National Audit Office (ANAO) performance audit report on NCA procurement was tabled on 2 June 2022.
 - Key findings include: insufficient use of open and competitive processes;
 non-compliance with the Commonwealth Procurement Rules; poor transparency
 and record keeping; and decision-making not sufficiently accountable and
 transparent.
 - The NCA has developed a plan and is implementing a range of measures to address the recommendations. Questions about this plan should be referred to the NCA.
- On 9 August 2023, the Joint Committee of Public Accounts and Audit tabled the report.
 'Commitment issues' An inquiry into Commonwealth procurement. The Committee's
 inquiry considered five Auditor-General's reports, which included NCA. The Committee
 noted concerns regarding the findings of the ANAO's 2022 audit report.
 - The Committee was pleased that NCA acknowledged its procurement practices were not in line with the expected standards and was encouraged that NCA is making changes to procurement practices and procedures.

Joint Standing Committee on the National Capital and External Territories

- On 21 March 2023, Minister McBain referred an inquiry into fostering and promoting the significance of Australia's National Capital to the Joint Standing Committee on the National Capital and External Territories.
- The inquiry was announced on 22 March 2023 and submissions closed on 5 May 2023.
 Nine public hearings were held between June and September 2023.

Background

PFAS (per- and poly-fluoroalkyl substances) in the JBT drinking water

- Defence has detected low levels of PFAS in the JBT. These levels are many times lower than the levels prescribed by the Australian Drinking Water Guidelines.
- Since September 2020, monthly testing of JBT drinking water has been conducted by an
 independent laboratory, accredited by the National Association of Testing Authorities
 and funded by the department. The results of the water testing are released to the
 community monthly as a newsletter and uploaded onto the department's website.

National Capital Authority (NCA)

- The NCA is an independent statutory authority established under the *Australian Capital Territory (Planning and Land Management) Act 1988* (PALM Act).
- The PALM Act gives the NCA a wide range of planning and regulatory functions relating to the planning and development of the national capital.

Contact: Jane Christie Cleared by First Assistant Secretary: Sarah Vandenbroek

Rural and Regional Affairs and Transport

Lead/Support contact: Sarah Vandenbroek / Jane Christie

SB23-000794

- NCA Board members and the Chief Executive are appointed by the Governor-General in accordance with the PALM Act, for a period not exceeding five years. Current Board members and Chief Executive are at Attachment A.
- In accordance with subsection (6) of the PALM Act, three members constitute a quorum, but, subject to subsection (6A), one of them must be the full-time member. Subsection (6A) states:
 - If the full-time member is precluded from being present by section 42 (Disclosure of interests), then:
 - a) if the full-time member is the Chairperson—any three members constitute a quorum; or
 - b) if the full-time member is not the Chairperson—the Chairperson and any other two members constitute a quorum.
- Professor Lochhead's appointment means that the NCA Board exceeds the Government's 40 per cent gender target for boards.
 - There are four NCA Board member positions that are reportable for the purposes of gender balance data, excluding the NCA Chief Executive. There are now two male and two female NCA Board members.

Contact: Jane Christie **Cleared by First Assistant Secretary:** Sarah Vandenbroek

Attachment A

National Capital Authority – Board members and Chief Executive

Appointment	Role	Appointment Start Date	Appointment End Date	Tenure
Sally Barnes	Chief Executive	11/02/2023	10/02/2026	3 years
Terry Weber	Chair	13/06/2022	12/06/2025	3 years
James Wilson	Member	01/10/2020	30/09/2025	5 years
Jenny Smithson	Member	11/06/2020	10/06/2025	5 years
Helen Lochhead	Member	27/04/2023	26/04/2028	5 years

Rural and Regional Affairs and Transport

Lead/Support contact: Sarah Vandenbroek / Jane Christie

SB23-000795

SUBJECT: NT Key Issues

Talking Points

Administrator of the Northern Territory (NT) Appointment

- Professor Hugh Heggie PSM started a three-year term as Administrator of the NT on 31 January 2023.
- Professor Heggie was nominated by the NT Government, and was appointed to the position by the Governor-General on the recommendation of the Government.

Key Issues

- The Northern Territory (Self-Government) Act 1978 provides for the Government of the NT and establishes the position of the Administrator of the NT.
 - Subsection 32(1) of the Act provides for the appointment of the Administrator by the Governor-General.
 - By convention, the Administrator is nominated by the NT Government.
- The Administrator of the NT receives a remuneration of \$355,370 per year as determined by the Remuneration Tribunal (see *Remuneration Tribunal (Remuneration and Allowances for Holders of Full-time Public Office) Determination (No. 2) 2023*).
 - On 28 August 2023 the Tribunal decided to determine a general adjustment of 4 per cent to remuneration for public offices in its jurisdiction. The increase applied with effect from 1 July 2023 for all offices except Federal Members of Parliament.
- The 2023-24 Budget provided the Office of the Administrator with Administered funding of \$453,000.
 - This amount provides for the Administrator's remuneration, costs of travel outside of the NT, and removalist and storage expenses as needed.
 - Other costs are covered by the NT Government, including staff, office accommodation and travel for the office of the Administrator.

Contact: Jane Christie **Cleared by First Assistant Secretary:** Sarah Vandenbroek

Rural and Regional Affairs and Transport

Lead/Support contact: Sarah Vandenbroek / Aaron O'Neill

SB23-000796

SUBJECT: Norfolk Island Key Issues

Talking Points

- Freight security remains a key priority. A new dedicated sea freight service began in July 2023 that does not require Australian Government funding.
- The Department of Infrastructure, Transport, Regional Development, Communications and Arts subsidises air freight services from Australia to Norfolk Island.
- The department underwrites passenger flight services from Australia to Norfolk Island.
- The Queensland Government is delivering health, education, and training and apprenticeship services to Norfolk Island.
- The department is working with Queensland Government officials to explore a number of new state-type services for Norfolk Island.
- The department will undertake appropriate engagement with the Norfolk Island community about proposed new services.

Key Points

Air Services

- The air freight and passenger services ensure that essential transport and supply links are maintained for the benefit and health of the Norfolk Island community and visitors.
- The current contracted provider for air freight is Toll Remote, until June 2024.
- The current contracted provider for passenger air services is Qantas, until March 2026.

Sea freight

- In recent years, Norfolk Island's shipping service has not met demand for sea freight, with voyages heavily dependent on weather and vessel commitments elsewhere.
- From September 2022 to June 2023, the Government subsidised Neptune Pacific Direct Line (NPDL), to run a barge service from Brisbane to Norfolk Island.
 - Under this agreement, the department paid no demurrage fees, \$110,000 for mobilisation and fuel costs averaging \$94,000 per voyage. Total cost was \$768,000 over seven voyages.
- During 2022, the Australian Government subsidised eight additional air freight flights.
 This allowed the continued delivery of critical goods such as animal feed, food and medical supplies.

Contact: Aaron O'Neill Cleared by First Assistant Secretary: Sarah Vandenbroek

Rural and Regional Affairs and Transport

Lead/Support contact: Sarah Vandenbroek / Aaron O'Neill

SB23-000796

- NPDL has purchased a new vessel (the MV Norfolk) that has begun providing a regular shipping service between Norfolk Island, Brisbane, and Auckland.
 - This service is being run without any Government financial support.
- Freight allocations and tariff rates for sea freight are managed by NPDL's subsidiary,
 Transam Argosy. The allocations and rates are managed through commercial
 agreements with importers and freight agents. Importers and freight agents then sell
 portions of their wholesale allocations to retail customers.
 - o The department has no access to the schedules of rates.

State Service Delivery

- The Commonwealth and Queensland Government signed an Intergovernmental Agreement on State Service Delivery to Norfolk Island (IGA) on 22 October 2021.
- Discussion are ongoing about additional future services, subject to Queensland Government approval.
 - This work is complex and, in some cases, requires legislative amendments.
 - The community will be consulted on any future changes in service delivery.
- The recently established Norfolk Island Governance Committee (NIGC) will play a key
 role in providing community input to government decisions about priorities for service
 delivery and how services are delivered.

Water Quality

- Water quality in Emily Bay is a long-standing issue. The Australian Government, through the department and Parks Australia, is working closely with Norfolk Island Regional Council to improve water quality.
- Key projects and initiatives funded by the Government total over \$11.7 million to date, and include:
 - Extension of the sewer system which will connect Commonwealth buildings in KAVHA (\$7.2 million contracted to date);
 - Conversion of septic tanks in KAVHA to holding tanks, and installation of alarms, to enable management of sewage while the sewer is constructed (\$500,000);
 - Ongoing repair and maintenance of Commonwealth septic tanks while transitioning to the sewer (\$280,000 to date);
 - Development of an extensive water quality monitoring program to understand key sources of pollution and inform future interventions (\$1.5 million);
 - Design of a permanent weir and installation of leaky weirs in the Kingston catchment to reduce the flow of surface waters into the reef (\$47,000);
 - Maintenance and improvement works to water mill dam and the wash bay in Kingston (to reduce erosion and pollution) (\$371,000); and
 - Design of a new waste water treatment plant (\$1.8 million).

Contact: Aaron O'Neill Cleared by First Assistant Secretary: Sarah Vandenbroek

Rural and Regional Affairs and Transport

Lead/Support contact: Sarah Vandenbroek / Aaron O'Neill

SB23-000796

- These measures will reduce the contamination of both surface and ground water in the Kingston catchment, and ultimately the reef.
- Community awareness and education initiatives will be instrumental in making further improvements to water quality.

Sewerage Treatment Plant

- The current sewage treatment plant (STP) is at risk of failure and requires replacement.
- The Norfolk Island Regional Council (Council) undertakes maintenance of the STP, but effectiveness is limited due to the plant's degraded condition.
 - Upgrades to extend the plant's lifespan are not feasible.
- The Council is not in a position to fund a new treatment plant. An Independent
 Governance and Financial Audit in 2020 found that the Council inherited waste water
 infrastructure in a poor state from the former Norfolk Island Administration. The Audit
 recommended the Australian Government fund the construction of a new STP.
- In 2022, the Council engaged Premise Consulting to provide a new concept design better suited to the conditions of Norfolk Island.
- In May 2023, Premise delivered the draft concept design for a replacement plant. A
 detailed design and costings are due in late 2023.

Live Ruminant Imports

- There are ongoing concerns from the Norfolk Island Cattle Association and farmers on Norfolk Island about the genetic health and diversity of their livestock.
- The department is in ongoing discussions with stakeholders on Norfolk Island about these issues, including on-island meetings to explore concerns and possible options.
- Under the *Biosecurity Act 2015* (Cth), the movement of live ruminants between Norfolk Island and mainland Australia are managed as international movements.
- The Department of Agriculture, Fisheries and Forestry's position is that due to the nature of various ruminant diseases, the biosecurity risks associated with importing live ruminants cannot be effectively managed.
- However, permits can be obtained to import ruminant reproductive material as it presents a sufficiently low risk.
- Any further questions should be directed to the DAFF.

Contact: Aaron O'Neill **Cleared by First Assistant Secretary:** Sarah Vandenbroek

Rural and Regional Affairs and Transport

Lead/Support contact: Sarah Vandenbroek / Aaron O'Neill

SB23-000796

Cruise ships

- The Australian Government lifted the ban on international cruise ships arriving at Australian ports on 17 April 2022.
- Cruise lines have been running services again to Norfolk Island since November 2022.
- There are an estimated 18,000 passengers in 2024 and 20,300 passengers in 2025 expected to visit Norfolk Island via cruise lines.
- There are no cruise ship landing fees when docking at Norfolk Island.
- The department is building a hardstand storage area at Cascade Pier, where the Passenger Transfer Vessels will be located between cruise ship arrivals. It is expected to be completed in November 2023. Project budget is \$5.6 million overall, and \$686,000 in FY 23-24.

Financial Information as at 31 August 2023

Services to Norfolk Island Program funding allocation (\$ million)								
2022-23 2023-24 2024-25 2025-26 2027-2								
Total Funding	\$96.1	\$87.1	\$74.4	\$65.4	\$66.7			

Budget funding extracted from the Portfolio Budget Statements 2023-24.

Background

Since 1 July 2016, Norfolk Island residents have had access to Government support payments and services including Medicare, the age pension, disability pension, child support and Newstart Allowance (now Jobseeker).

The Government has responsibility for delivering state-type services to Norfolk Island:

- Policing Services are provided by the Australian Federal Police.
- The Queensland Government provides health support and education services under an Intergovernmental Partnership Agreement. The agreement establishes an enduring partnership to give stability and certainty in essential service delivery on Norfolk Island.
- Child protection and family wellbeing services, workers' compensation, ambulance and education support services are provided under contracts by private sector organisations.
- Health and aged care services are delivered through a Service Delivery Agreement with the Norfolk Island Health and Residential Aged Care Service.
- Coronial and tribunal services are delivered by a statutory office holder.

Contact: Aaron O'Neill Cleared by First Assistant Secretary: Sarah Vandenbroek

Rural and Regional Affairs and Transport

Lead/Support contact: Sarah Vandenbroek / Aaron O'Neill

SB23-000796

• A number of state-type services are provided through an Agreement with the Norfolk Island Regional Council, including courts, legal services and port management.

The Government has made significant progress since 2016 on improving infrastructure and delivering essential services to the Norfolk Island community.

Qantas tender

- An open tender involving an open approach to the market, was the procurement method used to source a long-term supplier to provide a reliable and regular passenger and freight airline service to Norfolk Island.
- The last open procurement for the service was in 2015. At that time, Air New Zealand
 was the successful tenderer and operated until COVID-19 border restrictions impacted
 its ability to provide the services in 2021. Following Air New Zealand's withdrawal,
 Qantas Airways Limited was contracted to provide interim arrangements for the service.
- An External Probity Advisor, Maddocks, was engaged from the whole of government legal services panel to provide probity advice and sign off on the Probity Plan and Tender Evaluation Committee Report.
- The Australian Government Solicitor (AGS) reviewed and assisted with the Statement of Compliance, Tender Evaluation Committee Report, Negotiations Outcomes Report, and the Contract and Schedules.
- An airline industry expert, CAPA, was contracted to provide subject matter expertise, along with departmental aviation areas, and the Civil Aviation Safety Authority.
- The Chief Financial Officer provided endorsement and the department's Enabling Committee noted the proposal was consistent with the Public Governance, Performance and Accountability Act 2013 (PGPA Act), the Commonwealth Procurement Rules and the department's Accountable Authority Instructions (AAIs).
- The First Assistant Secretary, Territories Division, was the delegate authorised to approve the commitment of relevant monies as provided in the Accountable Authority Delegations (No 1) 2022.
- The term of the contract is an initial three years with two two-year extension options.
- To date, the Australian Government has provided underwriting to ensure the continued provision of the essential service and ongoing support for the Norfolk Island economy.

Contact: Aaron O'Neill **Cleared by First Assistant Secretary:** Sarah Vandenbroek

Rural and Regional Affairs and Transport

Lead/Support contact: Sarah Vandenbroek/Aaron O'Neill

SB23-000797

SUBJECT: Norfolk Island Regional Council

Talking Points

Norfolk Island Regional Council (Council) and its Responsibilities

- Following a Public Inquiry in 2021, the Councillors were dismissed and an Administrator,
 Mr Mike Colreavy, was appointed for a three-year term to December 2024.
- The Administrator has all the functions of the Council, including all the functions of a Councillor and the Mayor. During this period, the Council is expected to undertake reforms to strengthen its operations, performance and financial sustainability.
- The Australian Government and Council remain committed to working together for the long-term, sustainable governance of the Norfolk Island community.

Rates and Waste Management Charges

- The Government provided \$1 million of additional funding in 2022-23 and in 2023-24, to support the staged introduction of rates and waste management charges.
- A portion of rates remains unpaid by the community and Council has commenced debt recovery.

Key Points

The Council and its responsibilities

- The Council provides a broad range of local government services, including road maintenance and waste management.
- The Council also provides some state-type services, such as the operation of the Norfolk Island International Airport, telecommunications services, ports management and the electricity generation and distribution service.
- The Council expects to run a surplus of \$0.5 million in 2023-24. This will assist in restoring working capital of \$8.0 million, as recommended in the 2020 independent audit of the Council's financial performance.

Rates and Waste Management Charges

- On 5 July 2022, and in response to community feedback, Minister McBain and the Council Administrator agreed to stagger increases in rates and waste management charges over multiple financial years.
- The Council released its Operational Plan 2023-24, including Rates and Waste Management revenue for public display and held a seven week consultation period which ended on 1 June 2023.

Contact: Aaron O'Neill Cleared by First Assistant Secretary: Sarah Vandenbroek

Rural and Regional Affairs and Transport

Lead/Support contact: Sarah Vandenbroek/Aaron O'Neill

SB23-000797

Electricity Subsidy

- The cost of diesel increased by 40 per cent for Council in the first quarter of 2022-23.
 The Council made provision in its 2022-23 Budget for an increase in diesel costs, however the increase was higher than expected and the provision wasn't sufficient.
- The Government provided a temporary subsidy to Council to relieve the impact of increased diesel fuel prices on electricity charges.
- A subsidy of \$200,000 was provided to Council for each of the first two quarters of 2022-23. This was an interim arrangement while Council transitioned to solar power, supported by the Government's \$5.3 million investment in improvements to Norfolk Island's electricity network, including solar infrastructure.

Background

<u>Dismissal of elected members and appointment of Administrator</u>

- In late 2020, the Government received independent audit reports from Nexia Australia and Grassroots Connections Australia which made over 100 recommendations related to the Council's governance, financial performance, financial sustainability, and operations.
- On 3 February 2021, with regard to the two audit reports and submissions made by Council, the then Assistant Minister for Regional Development and Territories suspended the elected members.
- On 9 February 2021, Ms Carolyn McNally was appointed as commissioner to conduct a Public Inquiry into the Council. The Public Inquiry report, presented on 4 November 2021, identified significant instances where the Council did not manage its finances in accordance with the principles of effective financial and asset management.
- On 6 December 2021, having regard to the Public Inquiry report, the then Assistant Minister for Regional Development and Territories dismissed the elected Councillors.
- Also, on 6 December 2021, Mr Michael Colreavy was appointed as Council Administrator until December 2024.
- Mr Colreavy, has served in local government and financial management roles for more than 37 years, including 12 years as a council general manager and 20 years as a member of a council executive management team.
 - A detailed timeline is at Attachment A.

Council Rates and Waste Charges

• Until 2016-17, Norfolk Island property owners did not pay land rates. Initially, rates were non-value-based property levies, from 2018-19 an ad valorem component was added.

Contact: Aaron O'Neill Cleared by First Assistant Secretary: Sarah Vandenbroek

Rural and Regional Affairs and Transport

Lead/Support contact: Sarah Vandenbroek/Aaron O'Neill

SB23-000797

- Rates and charges are increasing from a very low base and the additional revenue is critical for the ongoing financial sustainability of the Council. A review of land values under the Land Valuation Act 2012 (NI) was undertaken in early 2022.
- Some in the Norfolk Island community are strongly opposed to revenue raising through rates. There are also concerns about the fairness of the allocation methodology.
- For the 2023-24 financial year, 1,862 assessments were issued with the first instalment due on 31 August 2023.
 - As at 11 September 2023, 642 first instalments totalling \$0.2 million remain unpaid, representing 34 per cent in number and 40 per cent in value.
- Council has previously supported payment plans for those experiencing hardship, with rebates also applying to eligible pensioners.

Attachment

Attachment A – Norfolk Island Regional Council / DITRDCA Events

Contact: Aaron O'Neill Cleared by First Assistant Secretary: Sarah Vandenbroek

Attachment A

TIMELINE - NORFOLK ISLAND REGIONAL COUNCIL / DITRDCA EVENTS

	TIMELINE - NORFOLK ISLAND REGIONAL COUNCIL / DITRDCA EVENTS						
Date	Activity						
15/12/2020	Assistant Minister Nola Marino, under the powers of s438I of the Local Government Act 1993 (NSW) (NI) issued a notice of intention to suspend the Norfolk Island Regional Council (NIRC) for a period of three months, following the findings and recommendations of the independent audit of the NIRC's governance, operations, financial performance and financial sustainability.						
8/01/2021	Assistant Minister Marino received a submission from the Mayor, Ms Robin Adams.						
3/02/2021	Assistant Minister Marino suspends the NIRC and agrees to appoint Interim Administrator Michael Colreavy. NIRC formally advised of suspension and appointment of administrator initially for three months.						
4/02/2021	Media Release - Suspension Decision by Assistant Minister Marino.						
4/02/2021	Interim Administrator Michael Colreavy formally accepts appointment with letter to Assistant Minister Marino.						
8/02/2021	Initial meeting between Interim Administrator and NIRC General Manager Andrew Roach.						
10/02/2021	Public inquiry into the Norfolk Island Regional Council announced. https://minister.infrastructure.gov.au/marino/media-release/public-inquiry-norfolk-island-regional-council						
15/04/2021	Assistant Minister Marino issues notice to extend the suspension of NIRC until for an additional three months (August 2021).						
16/06/2021	Assistant Minister Marino issues Notice of Intention to extend suspension of the Norfolk Island Regional Council and the appointment of interim administrator Michael Colreavy, while the public inquiry is under way.						
04/11/2021	Commissioner Carolyn McNally submitted her final report on the Public Inquiry into the Norfolk Island Regional Council.						
06/12/2021	Elected members of NIRC were dismissed by Assistant Minister Marino, Mr Colreavy appointed as the NIRC Administrator for three years until 2024.						
7/02/23	The Hon Kristy McBain MP referred an inquiry to the Joint Standing Committee on the National Capital and External Territories, asking the Committee to inquire into and report on local government models and equitable revenue sources to support the Norfolk Island Regional Council. The Committee invited written submissions from interested persons.						

28/03/23	Joint Standing Committee on the National Capital and External Territories hearing held in Canberra, with DITRDCA Officials Mr David Mackay, Ms Sarah Vandenbroek and Mr Aaron O'Neill attending before the Committee.
04/04/23 – 05/04/23	Joint Standing Committee on the National Capital and External Territories hearing held on Norfolk Island, with Norfolk Island Council of Elders, People for Democracy, Business Council of Norfolk Island, Ms Robin Adams, Norfolk Island Accommodation and Tourism Association, Dr Chis Nobbs, Ms Nadia Lozzi-Cuthbertson OAM, Norfolk Island Regional Council, Norfolk Island Law Association, No Land Rates Group, Norfolk Island Chamber of Commerce, Ron Ward, Dr Geoff Edwards attending and community statements made by other members of the Norfolk Community.
14/8/23	The Hon Kristy McBain MP, Ms Sarah Vandenbroek and Mr Mike Colreavy attended a teleconference to discuss the current progress of NIRC while under administration. The discussion focussed on whether more could be done to inform the Norfolk Island Community about decisions; rates and charges and the continuation of a subsidy in 2024-25; asset maintenance and prioritising. The management of NIRC's General Manager was further discussed following complaints about GM's performance and Enterprise Bargaining discussions for fire fighters. Mr Colreavy further advised that NIRC are on track to complete EAFs recommendations on schedule, with unrestricted cash target of \$8m by 30 June 2024.

Rural and Regional Affairs and Transport

Lead/Support contact: Aaron O'Neill / Sarah Vandenbroek

SB23-000798

SUBJECT: Norfolk Island Governance Committee

Talking Points

- On 18 October, the newly-established Norfolk Island Governance Committee (NIGC) met for the first time.
- The NIGC is a formal avenue for the Norfolk Island community to provide input into Government decisions directly affecting the community.
- The NIGC will help set priorities for Government service delivery and help determine how those services are delivered.
- The NIGC comprises six members:
 - Mr George Plant, the Norfolk Island Administrator,
 - A senior representative from the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (currently Sarah Vandenbroek, First Assistant Secretary, Territories Division),
 - A senior representative from the Queensland Department of Premier and Cabinet (currently Elisa Terry, Executive Director, Norfolk Island Taskforce), and
 - Three community representatives selected through a community election:
 - Mr Chris Magri
 - Ms Alma Davidson
 - Ms Chelsea Evans
- The work of the NIGC is expected to complement other work to improve governance frameworks on Norfolk Island, such as the inquiry into governance models by the Joint Standing Committee on the National Capital and External Territories (JSC).
- The NIGC is expected to hold a second meeting in late November 2023, where the committee will establish a forward work plan for the next 12 months.

Key Issues

NIGC election

- The NIGC community representatives were selected by the Norfolk Island community at a community election on 11 October.
- This election was a non-statutory community election and participation in the event was entirely voluntary.
- A specific electoral roll was established for the NIGC community election.
 - Enrolment on the NIGC election roll was not compulsory.
 - Enrolment was open to all Norfolk Island community members over the age of 18 who had been normally resident on the island for one month prior to polling day (11 October 2023).

Contact: Aaron O'Neill Cleared by First Assistant Secretary: Sarah Vandenbroek

Rural and Regional Affairs and Transport

Lead/Support contact: Aaron O'Neill / Sarah Vandenbroek

SB23-000798

- Australian residency was not a requirement to enrol.
- The department was not able to use the Federal Electoral Roll for the purpose of this
 community election. The Commonwealth Electoral Act 1918 contains strict rules about
 how the Federal Electoral Roll may be used.
- The department engaged a service provider, the Australian Election Company (AusElect) to deliver election services for the NIGC community election. The total contract value with AusElect is \$122,124.
- The election was contested: 12 candidates nominated to stand for election to the three positions.
- Total formal ballots (attendance and via the internet) of 1129 were made for the NIGC community election. The department anticipates receiving a report from our election services provider, AusElect, by the end of the month, which will provide information about the number of residents who voted and the percentage of the vote each successful candidate received.
- The department worked with AusElect to make the election as inclusive as possible.
 Pre-poll voting was available both in-person on the island and online.
- The election rules are publicly available on AusElect's website.

Joint Standing Committee Inquiry into local governance on Norfolk Island

- Minister McBain referred an inquiry to the JSC on 7 February 2023, asking the JSC to inquire into and report on options for appropriate models of local government for Norfolk Island and equitable and sustainable revenue sources to support those models.
- The JSC received over 40 written submissions, including many from Norfolk Island community members. The department made a submission, which is available on the Committee web page.
- The JSC held public hearings in Canberra on 28 March and 25 July 2023, and on Norfolk Island on 4-5 April 2023. The department appeared in Canberra in March.
- The JSC has not yet indicated when it will deliver its report.

Background

- In October 2022, Minister McBain made a commitment to the Norfolk Island community to establish the NIGC.
- The NIGC has been developed from a proposal put forward by the Norfolk Island Council
 of Elders (CoE), representing the community of Pitcairn Islander descendants on Norfolk
 Island, and the Norfolk Island People for Democracy (NIPD) in 2022.

Contact: Aaron O'Neill Cleared by First Assistant Secretary: Sarah Vandenbroek

Rural and Regional Affairs and Transport

Lead/Support contact: Aaron O'Neill / Sarah Vandenbroek

SB23-000798

 The proposal reflected the Norfolk Island community's dissatisfaction with their opportunities for civic participation following the end of self-government in 2015 and the Norfolk Island Regional Council (Council) being placed in administration in December 2021.

Financial Information as at 31 August 2023

- The three NIGC community representatives will be appointed by Minister McBain.
- These are paid, part-time roles.
- NIGC community representatives will receive remuneration of up to \$44,720 (plus superannuation) per annum based on an average of 15 hours per week.
- Community representatives will likely serve until December 2024. The NIGC will
 conclude once a local governance body is re-established on Norfolk Island. This is
 expected to be in December 2024, when the current administration period for the
 Council is due to end.
- On this basis, each community representative is expected to receive total remuneration of around \$62,000 for 15 hours per week for the 15-month period from October 2023 to December 2024.
- The department has allowed \$20,000 in total for all representatives across the expected life of the NIGC for other expenses, including training, off-island travel and media.
- This is a total expenditure across the expected life of the NIGC of \$204,200.
- This commitment is across the 2023-24 and 2024-25 financial years.
- Costs for community representatives will be absorbed within the department's existing administered budget for Norfolk Island.

Contact: Aaron O'Neill **Cleared by First Assistant Secretary:** Sarah Vandenbroek

Phone: (02) 6274 S22(1) (a)(ii) Version Number: 01 Date: 18/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Fiona Yule

SB23-000799

SUBJECT: City and Regional Deals

Talking Points

- City and Regional Deals are a model of place-based investing in partnership between the three levels of government.
- The Australian Government is investing \$9.5 billion in 12 places through the City and Regional Deal model. This investment has leveraged an additional \$11.2 billion in co-investment from Deal partners.
- As at 31 August, of the Government's contribution, over \$3.4 billion has been expended.
- The Deals are made up of multiple commitments, each tailored to the unique needs of specific places. In total, across all 12 locations, there are 260 commitments which are made up of 424 different projects.
- Over 100 Deal commitments have been completed, and more than 110 are underway.
- The majority of Deals and commitments are progressing well toward delivery with a minority experiencing issues and delays that partners are working collaboratively to resolve.

Key Points

- There are 12 Deals currently in place 11 signed and one unsigned in the following locations.
 - Signed Deals are located in: Adelaide, the Barkly, Darwin, Geelong, Hinkler, Hobart, Launceston, Perth, Townsville, South East Queensland (SEQ) and Western Sydney.
 - The unsigned deal is in Albury Wodonga and is referred to as Albury Wodonga Regional Projects.
- Deal commitments are funded and administered in a variety of ways by other Australian Government programs, State or Territory governments, local governments and other organisations.
- Of the 260 Deal commitments, 79 are administered directly by the Cities and Regional Partnership branch under outcomes 3.1 and 3.3.
- Of the funding directly administered by the Cities and Regional Partnerships Branch \$608.1 million has been spent, of a total of \$1.8 billion.
- The Deals are all in different stages of delivery:
 - Four Deals signed between 2016 and 2018 are well progressed with more than half of commitments complete: Townsville, Launceston, Western Sydney and Adelaide.
 - Six Deals signed between 2018 and 2020 are well into their implementation with between 20 per cent and 40 per cent of commitments complete: Darwin, Hobart, Geelong, Barkly, Hinkler and Perth.

Contact: Fiona Yule Cleared by First Assistant Secretary: Matt Roper

Phone: (02) 6274 (a)(ii) Version Number: 01 Date: 13/10/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Fiona Yule

SB23-000799

- Two are still scoping projects in detail, having only recently entered into the implementation phase: South East Queensland and Albury Wodonga.
- Some key issues occurring across the Deals are listed below:

Progress on Barkly Regional Deal (EC23-0005323 refers)

- In August 2023, several articles in local and national media (see Attachment B for more information) criticised progress on deal commitments, especially the Tennant Creek Youth Centre and the currency of information on the Barkly Backbone website.
- The Barkly Business Hub was officially opened by the Assistant Minister for Regional Development Senator the Hon Anthony Chisholm on 4 October 2023 as part of the Barkly Futures Forum.
- The Barkly Backbone website has been updated to address the issues raised and will be updated further with more information on current progress.

Progress of Albury Wodonga Regional Projects

- On 30 June 2023, the Australian Government entered into a schedule to the Federation Funding Agreement - Infrastructure with the Victorian Government for the \$22.0 million Wodonga TAFE Heavy Vehicle Technology Program. The project was formally announced by the Hon Kristy McBain MP on 17 August 2023 at the Wodonga TAFE Logical Innovation Precinct.
- A schedule to the Federation Funding Agreement Infrastructure was entered into with the NSW Government on 9 March 2023 for the Albury Entertainment Centre Redevelopment and Albury Airport Western Precinct expansion.
- The Department of Infrastructure, Transport, Regional Development,
 Communications and the Arts continues to work with the Intergovernmental
 Steering Committee to scope the remaining five commitments.

Hobart - Australian Antarctic Division Funding and Senate Inquiry

- A Senate inquiry in Australian Antarctic Division (AAD) funding was established on
 9 August 2023, for reporting by 30 November 2023.
- Two commitments within the Hobart City Deal are Antarctic related and include funding from the AAD.
- The department remains in discussions with AAD to understand any implications from the proposed cuts and the Senate inquiry.
- Any questions regarding AAD funding should be directed to the Department of Climate Change, Energy, the Environment and Water.

Contact: Fiona Yule Cleared by First Assistant Secretary: Matt Roper

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Rural and Regional Affairs and Transport

Lead/Support contact: Fiona Yule

SB23-000799

Implementation plan for South East Queensland City Deal (SEQ) (EC23-005321 refers)

- The SEQ City Deal was signed on 21 March 2022, and the Implementation Plan for the 29 commitments was released on 15 July 2023.
- Work is already underway across a number of commitments, including construction of the Kangaroo Point Green Bridge in Brisbane, and the development of the Ipswich to Springfield Public Transport Corridor Options Analysis.

Funding for Townsville Concert Hall

- A business case for a Townsville Concert Hall is complete, including a service needs assessment, site options analysis, peer review, financial feasibility, benefits realisation analysis and stakeholder engagement report.
- The business case is under consideration by the Australian Government.

Background

- The majority of Deals and commitments are progressing well toward delivery. Highlights since last estimates include:
 - Adelaide: On 30 July 2023 the Glenthorne National Park Ityamaiitpinna Yarta wayfinding App was launched as part of the opening of the Glenthorne National Park's Adventure Playground. The trails around the Park feature interpretive signs that work with the interactive app, exploring the Aboriginal and European history of the park, as well as its environmental restoration and activities for children.
 - Barkly: Construction of the Ali Curung Youth Centre commenced in July 2023 and is now scheduled for completion in 2024 following previous contractor and labour supply issues which delayed construction.
 - o *Barkly:* The Barkly Business Hub has now launched and is delivering services to indigenous organisations and small businesses in the region.
 - Geelong: The official name for the Geelong Convention and Exhibition Centre was announced on 11 August 2023. The facility is officially now known as Nyaal Banyul-Geelong Convention and Event Centre. Nyaal Banyul meaning 'open your eyes to the hills' was a name gifted by the local Wadawurrung Traditional Owners Aboriginal Corporation.
 - O Hobart: The Hobart City Deal: Improving Social Housing Outcomes, also known as the Social Housing Partnerships commitment, was completed on 30 June 2023. The commitment aimed to deliver more social and affordable homes across Greater Hobart. The responsible delivery partner, the Department of Social Services, advised 134 dwellings had been delivered from a total Government investment of \$30.0 million.
 - Launceston: The River's Edge building at the new University of Tasmania Inveresk campus was officially opened on 28 July 2023 by the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local

Contact: Fiona Yule Cleared by First Assistant Secretary: Matt Roper

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2023 - 2024 Supplementary Budget Estimates

Rural and Regional Affairs and Transport

Lead/Support contact: Fiona Yule

SB23-000799

- Government, and Senator the Hon Carol Brown, Assistant Minister for Infrastructure and Transport.
- Perth: The CBD Transport Plan has had three of its 14 projects recently completed: Roe Street Enhancement, Spring Street / Mounts Bay Road Bike Connection and Wellington Street Bike Lane Upgrades. This brings the number of completed CBD Transport Plan projects to five, with an additional three already under construction and six in planning.
- Western Sydney: From the period of May to August 2023, five projects under the Western Parkland City Liveability Program (Liveability Program) have been completed. There are now nine ongoing and 19 completed projects.

Financial Information as at 31 August 2023:

This table includes budgets for commitments administered by City and Regional Partnerships Branch under outcome 3.1 and 3.3 of the Portfolio Budget Statement and payments to state programs through Budget Paper 3.

All figures are for Administered funding and not Departmental Funding.

Program Start Date:	2016					
Program End Date:	2042					
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation as at Budget 2023-24	211.9	415.3	491.3	300.2	129.0	1547.6
Less:						
Actual Expenditure YTD as at 31 August 2023 ¹	161.8	3.5				165.4
Total Committed Funds as at 31 August 2023	<u>50.1</u>	<u>411.8</u>	<u>491.3</u>	<u>300.2</u>	<u>129.0</u>	<u>1,382.3</u>
Total Uncommitted Funds (balance) as at 31 August 2023 ²	<u>0</u>	<u>o</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

NOTE

- 1. The appropriation line reconciles to May Budget 2023-24
- 2. The actual expenditure for FY2022-23 includes June Accruals

Attachments

Attachment A – Deal Fast Facts and Figures Attachment B – Media Coverage Summary Attachment C – Relevant Questions on Notice

Contact: Fiona Yule **Cleared by First Assistant Secretary:** Matt Roper

Phone: (02) 6274 s22(1) (a)(ii) **Version Number: 01 Date:** 13/10/2023

Attachment A

DEAL FACTS AND FIGURES

Funding contributed to Deals by partner or DITRDCA program

Partner	Commitment (\$)	% of total
Infrastructure Investment Program	6,602,508,333	31.9
New South Wales Government	5,513,590,000	26.6
City and Regional Partnerships	1,801,356,915	8.7
Queensland Government	1,185,761,020	5.7
Tasmanian Government	883,640,338	4.3
Western Australian Government	721,800,000	3.5
Queensland Councils	645,942,121	3.1
DCCEEW	570,456,523	2.8
South Australian Government	512,000,000	2.5
Edith Cowan University	360,000,000	1.7
Northern Territory Government	326,540,000	1.6
Victorian Government	292,100,000	1.4
TasWater	133,200,000	0.6
Department of Employment and Workplace Relations	132,312,500	0.6

11	CI OI DITINDEA PROGRAM					
	Partner	Commitment (\$)	% of total			
	Community Development Grants Program	118,085,000	0.6			
	NSW Councils	115,800,000	0.6			
	University of Tasmania	109,342,735	0.5			
1	Tasmanian Councils National Housing Finance	102,448,826	0.5			
	and Investment Corporation	100,000,000	0.5			
	Port of Townsville Limited	71,800,000	0.3			
	Department of Defence	45,969,000	0.2			
	City of Perth	45,000,000	0.2			
	Other - Industry	153,607,855	0.7			
	Other - Australian Government	109,502,272	0.5			
	Other - Councils	40,741,000	0.2			
L	Other - Tertiary Institutions	21,260,000	0.1			
	Total	20,714,764,438	100.0			

Deal timeframes

Earliest Announced (Townsville)	Earliest Signed (Townsville)	Length	Latest End Date (SEQ)
Jun-2016	Dec-2016	10 Years	Mar-2042

Commitment status

At 31 August 2023

Commitment status	CRP funded	Not CRP funded	Total
Complete	11	78	89
Ongoing	5	17	22
In-progress	42	74	116
Not commenced	21	12	33
Total	79	181	260

Australian Government expenditure

At 31 August 2023

Paid to date (\$)	Yet to pay (\$)	Total (\$)	Percent expended
3,493,940,516	5,986,250,027	9,480,190,543	36.86%

Note: Figures may not include payments by other Government departments/agencies and programs.

Australian Government budget over the forward estimates

2023-24	2024-25	2025-26	2026-27	2027-28 on	Total
1,964,158,400	2,109,773,900	789,617,000	337,942,000	272,603,900	5,474,095,200

Note:

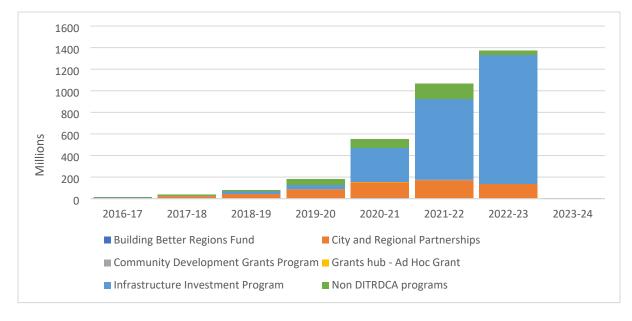
The Total budget does not equal the amount yet to pay from the Australian Government expenditure table. Reasons the two figures are not the same include:

- 1. Pending movement of funds from the 2022-23 financial year; and
- 2. Where other Australian Government agencies have not provided information on their budget.

Australian Government Deal Payments by Financial Year

Note: As at 31 August 2023

Note: Information is as provided by other Departments or other programs within the Department. It may not be complete.



Attachment B

Media Coverage Summary

Barkly Regional Deal (for more information see EC23-005323)

- The following negative media articles were published by local and national media outlets in August 2023 which focussed directly on the delayed delivery of Deal commitments (mainly the Tennant Creek Youth Centre) and also critiqued government partners, Ministers and the Deal more broadly:
 - National ABC News (online and TV broadcast) 14 August 2023 Residents hoped a
 youth centre would help Tennant Creek, but it's never opened its doors ABC News
 14 August 2023.
 - National ABC News (online and TV broadcast) 7 August 2023 <u>Vanessa lives in an</u> <u>abandoned home with no power or water. It was the only option in Tennant Creek -</u> <u>ABC News 7 August 2023.</u>
 - An <u>opinion piece published in the Spectator on 22 August 2023</u> and broadcast by the Sky Outsiders program in August 2023 highlighted the out-of-date nature of particular information regarding the Deal on the Barkly Backbone website, which forms part of the Local Community Governance commitment.
- Positive local media has since appeared in local publications which reflects Deal success including articles on the handover of the Tennant Creek Youth Centre to Barkly Regional Council, Council's appointment of three full time staff at the Centre and the appointment of a new Executive Officer at the Barkly Backbone Team. These include:
 - Tennant and District Times 1 September 2023 <u>Backbone Team welcomes new</u> <u>Executive Officer.</u>
 - Tennant and District Times 1 September 2023 <u>Youth Centre officially in hands of Council.</u>
 - Tennant and District Times 8 September 2023 <u>Project manager appointed to</u> establish Youth Centre.
 - Tennant and District Times 15 September 2023 <u>Stakeholders tour Youth Centre a</u> week ahead of soft launch.

Perth City Deal

- On 13 September 2023, the Australian Financial Review published an article discussing
 the Edith Cowan University's (ECU) decision to terminate the project management
 advisory service contract with PwC for the ECU Cultural and Creative Industries CBD
 Campus commitment (PwC contract with Edith Cowan University for its campus in Perth
 has been scrapped (afr.com)).
- The ECU kept the department informed of its consideration of the offer to transfer the PwC contract to Scyne. The ECU has advised the department that it has engaged another party to continue the project management advisory services and is confident that the transition will be seamless and will not impact on the project's cost, time or scope.

Western Sydney Transport Infrastructure Panel

• On 2 September 2023, an article was published in the Sydney Morning Herald about the Panel's report, which alleged that the Australian Government has "kept secret" the report and "ignored" its recommendations in the May 2023 Budget.

Attachment C

Relevant Questions on Notice

There were 36 Questions on Notice asked at budget estimates relating to City and Regional Deals: 33 related to specific Deals or projects and details can be found in the relevant back pocket brief or deal overview brief.

The remaining three questions relate to staffing of the City and Regional Partnerships Branch or a possible ACT Deal. These are reproduced below:

Departmental Question Number: SQ23-003681

Hansard Reference: Spoken, Page No. 40 (23 May 2023)

Topic: City Deals unit

Senator DAVID POCOCK: I have some questions about city partnerships. I am interested to learn that the City Deals unit in the department has been stood down, or are they continuing to oversee City Deals and new potential city partnerships?

Mr Mackay: The government committed, as part of its six-point plan for cities, to honour existing commitments within City Deals. The teams within the department that have been responsible for the governance, assurance and funding of those deals remain in place and will remain in place for as long as there are active commitments within the deals to be managed. The government did take a decision, which we have given effect to, to reduce the administrative burden associated with the deals. So while we have in some cases been able to reduce slightly the head count required for individual management of individual deals, the teams are still in place. As I say, they will be in place until all of those funded commitments are delivered.

Senator DAVID POCOCK: Can you give me an idea of how many people the City Deals unit has been reduced by?

Mr Mackay: Certainly. I will take that on notice. It's a branch within Mr Roper's division. We'll come back to you on notice.

Answer:

12.8 staff working on the negotiation and implementation of deals have been redirected to support the establishment of the Cities and Suburbs Unit (SQ23-003709 refers). As at July 2023 there remains a dedicated branch of 28.6 ASL supporting the City and Regional Deals.

Departmental Question Number: SQ23-004688

Hansard Reference: Written, 20 June 2023

Topic: Requests to negotiate a City Deal or Partnership for Canberra or the Canberra Region

from the ACT Government

Senator David Pocock asked:

Have you received any requests to negotiate a City Deal or Partnership for Canberra or the Canberra Region from the ACT Government in the last three years?

Answer:

The Department of Infrastructure, Transport, Regional Development, Communications and the Arts has not received any requests from the ACT Government in the last three years to negotiate a City Deal or Partnership for Canberra or the Canberra Region.

Departmental Question Number: SQ23-004689

Hansard Reference: Written, 20 June 2023

Topic: ACT the only jurisdiction without a City or Regional Deal

Senator David Pocock asked:

Why is the ACT the only jurisdiction without a City or Regional Deal?

Answer:

Decisions on locations for City and Regional Deals were made by the former Government.

Rural and Regional Affairs and Transport

Lead/Support contact: Fiona Yule

SB23-000800

SUBJECT: Macquarie Point Precinct

Talking Points

- The Australian Government has made a capped commitment of \$240.0 million for urban development at Macquarie Point precinct in Hobart.
- For the Australian Government funding to be released, the Tasmanian Government must meet the conditions and expectations set out in the Hon Minister Catherine King's letter to the Tasmanian Premier on 28 April 2023. This letter is published: https://www.macpoint.com/precinctplan.
- One of the important conditions of the Australian Government funding is to ensure the delivery of housing at Macquarie Point, including a portion set aside as affordable, essential worker or social housing.
- Australian Government funding will not be released until an Intergovernmental Agreement (IGA) and funding schedule has been negotiated with the Tasmanian Government, which is expected to be signed in early 2024.
- A precinct plan for Macquarie Point is being led by the Macquarie Point Development Corporation (MPDC). To date, MPDC has conducted public consultation in two stages:
 - For 10 weeks between 3 June 2023 and 13 August 2023 to inform the preparation of the draft Precinct Plan. This consultation period received a total of 2018 responses.
 - For 6 weeks between 15 October 2023 and 26 November 2023 to invite comment on the draft Precinct Plan. The draft Precinct Plan is now available on the MPDC website, together with a summary of the consultation conducted in stage 1.
- MPDC has also been meeting directly with key stakeholders. To date, most of this direct engagement has been with individual organisations such as the RSL Tasmania.
- In addition to the investment in the Macquarie Point precinct, the Australian
 Government has also committed \$65.0 million to deliver upgrades to the western side of
 the University of Tasmania (UTAS) Stadium in Launceston. The details about how funding
 will be expended are being negotiated with the Tasmanian Government and is expected
 to be finalised by December 2023.

Contact: Fiona Yule Cleared by First Assistant Secretary: Matthew Roper

Rural and Regional Affairs and Transport

Lead/Support contact: Fiona Yule

SB23-000800

Key Issues

<u>Conditions and Expectations for Macquarie Point Precinct</u>

- The Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government has stipulated the funding of the Macquarie Point precinct is conditional on the following requirements:
 - The Tasmanian Government will upgrade Macquarie Wharf, with the immediate priority being Wharf 6, as well as delivering upgrades to Wharves 4 and 5 in due course. Additional questions in relation to wharf upgrades should be directed to the Department of Climate Change, Energy, the Environment and Water (DCCEEW); and
 - The Tasmanian Government will ensure the delivery of housing at Macquarie Point, including a portion set aside as affordable, essential worker or social housing.
- In addition, the Australian Government expects the Tasmanian Government will:
 - produce a refreshed precinct plan for the site by 1 October 2023;
 - o consider transport connectivity and accessibility in and around the site;
 - engage with community groups and all affected stakeholders including First Nations groups, RSL Tasmania and Hobart City Council;
 - maintain and enhance existing amenity of the site; and
 - ensure upgrades to UTAS Stadium are progressed as a priority.
- Sustainability is also a focus of the MPDC.
- Minister Catherine King's letter is available on the MPDC's consultation website www.macpoint.com/precinctplan.

Housing

- The MPDC is bound by objectives highlighted in section 6 of the <u>Macquarie Point</u>
 <u>Development Corporation Act 2012</u> (the MPDC Act). This relates to the following clauses:
 (b) to plan, facilitate and manage the redevelopment of the site so as to ensure that the site
 - (ii) encourages inner-city living
 - (iii) is redeveloped so as to deliver sustainable social and economic benefits to Hobart
- The lack of housing, including affordable, essential worker or social housing as well as
 growing homelessness is a key concern for many people in Greater Hobart. Increased
 housing supply at the Macquarie Point precinct aligns with Tasmania's Affordable
 Housing Strategy 2015-2025 and the Australian Government's policies and programs
 such as the National Housing Accord 2022 and the National Housing Infrastructure
 Facility.

Contact: Fiona Yule Cleared by First Assistant Secretary: Matthew Roper

Rural and Regional Affairs and Transport

Lead/Support contact: Fiona Yule

SB23-000800

Intergovernmental Agreement (IGA)

- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts will enter into an Intergovernmental Agreement (IGA) between the Australian and Tasmanian governments for urban development at Macquarie Point precinct. The IGA will set out the Australian Government's terms and objectives for its investment within the precinct.
- The IGA will specify outcomes and measures which Tasmania will need to meet in order to satisfy the Australian Government's conditions and expectations to enable funding to be released, and will include a range of protections such as clauses to vary or terminate the agreement where appropriate, and setting out dispute resolution processes.
- Consistent with arrangements for Federation Funding Agreements, the IGA for Macquarie Point precinct would be published on the Council on Federal Financial Relations website when completed www.federalfinancialrelations.gov.au.

Exemption from Goods and Services Tax (GST) relativities

- The department is aware that the Tasmanian Treasurer wrote to the Australian Government Treasurer in May 2023 seeking the Treasurer's agreement to exclude funding for the Macquarie Point precinct from the calculation of the GST relativities as part of the 2024 Update.
- The department has been advised by Treasury that the Treasurer will consider the response later this year as he considers the terms of reference for the 2024 Update.

The Macquarie Point Precinct Plan Project Steering Committee (the Committee)

- The purpose of the Committee is to provide a forum for delivery partners and related
 officials to oversee and monitor progress to develop a draft precinct plan for Macquarie
 Point, which will include interaction with the Port of Hobart. The Terms of Reference
 (ToR) for the Committee are publicly available on the MPDC's consultation website
 www.macpoint.com/precinctplan.
- The Committee has met on 4 August, 29 August, 21 September 2023 and 13 October 2023.
- The members of the Committee are:
 - Anne Beach, Acting Chief Executive Officer, Macquarie Point Development Corporation (MPDC), Meeting Chair
 - o Gary Swain, Acting Secretary, Tasmanian Department of State Growth
 - David Mackay, Deputy Secretary, Department of Infrastructure, Transport, Regional Development, Communications and the Arts
 - Stephen Casey, Chief Operating Officer and Group Executive Growth and Opportunities, TasPorts

Contact: Fiona Yule Cleared by First Assistant Secretary: Matthew Roper

Rural and Regional Affairs and Transport

Lead/Support contact: Fiona Yule

SB23-000800

- o Michael Malouf, Executive Chair, Stadiums Tasmania
- o James Avery, CEO, Stadiums Tasmania
- The department understands that a second steering committee for a mixed-use stadium at Macquarie Point is being considered by the Tasmanian Government but it has not yet met and its membership is not known.

Background

Wharf Upgrades at Macquarie Point

- The Australian Antarctic Division (AAD) of the Department of Climate Change, Energy, the Environment and Water (DCCEEW) is continuing to work with TasPorts in relation to wharf upgrades at Macquarie Point.
- The department understands that commercial negotiations between AAD and TasPorts are continuing in relation to upgrades to wharf 6, which is where RSV *Nuyina* is berthed.
- The department understands that a Senate inquiry into the funding and operation of the AAD commenced in September 2023. More detailed questions should be directed to DCCEEW.

Media Coverage Summary

- There has been ongoing media coverage on the Macquarie Point precinct reflecting a wide range of public opinions about the proposed investment.
- Positive media has focused on:
 - The Tasmanian Government agreeing to introduce legislation to classify the Macquarie Point stadium as a project of state significance.
 - Public excitement about gaining an AFL team for Tasmania.
 - Proposed social and economic benefits flowing to Hobart and Tasmania from having a mixed-use stadium in Hobart.
 - The proposed AFL high performance centre will be additional sporting infrastructure available to support young athletes
 - The mixed-use stadium will attract a diversity of sporting, entertainment and cultural events to Tasmania.
- Negative media has focused on:
 - Housing funding should be prioritised for housing, healthcare, education and Antarctic-related facilities.
 - Costs for the mixed-use stadium being arguably underestimated, leading to likely cost blow-outs, uncertainty about GST implications and long-term debt for the Tasmanian Government.
 - Concerns about Macquarie Point being the location of the mixed-use stadium, including city congestion, geotechnical suitability of the site and obstructing the view from the Cenotaph.

Contact: Fiona Yule Cleared by First Assistant Secretary: Matthew Roper

Rural and Regional Affairs and Transport

Lead/Support contact: Fiona Yule

SB23-000800

- There were other alternatives to building an expensive new stadium such as upgrades to existing stadiums including UTAS Stadium in Launceston.
- The Tasmania Government commitment to the mixed-used stadium has caused instability and division across government and the community.

A summary of Committee members' previous interest in the topic is at Attachment A.

Financial Information as at 31 August 2023

Funding by financial year*:

Project	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000	2026-27 \$'000	2027-28 \$'000	Total \$'000
UTAS Stadium upgrades	20,000	45,000				65,000
Macquarie Point precinct			80,000	100,000	60,000	240,000

^{*}There is a single line item of \$305.0 million in the 2023-24 Federal Budget for *Hobart and Launceston place based co-investments*

Note: \$65.0 million for UTAS Stadium upgrades is expected to be from 2023-24 to 2024-25, in line with Minister Catherine King's expectations for work in Launceston to be progressed as a priority.

Attachments

Attachment A – Summary of Committee Member's previous interest in this topic and previously tabled QoNs

Contact: Fiona Yule Cleared by First Assistant Secretary: Matthew Roper

Attachment A

RELEVANT PREVIOUSLY TABLED QONS

Summary

- Senator Duniam questioned whether Macquarie Point funding was exempt from GST as per QoN SQ23-003584.
- Senator McKim questioned how \$240.0 million funding was to be split between
 milestones and whether the intergovernmental agreement (IGA) that governed the
 development of the precinct would include a range of protections such as clauses to
 vary or terminate the schedule at any time; clauses to allow the making payments in
 arrears once milestones have been completed; and clauses setting out dispute
 resolution processes as per QoN SQ23-003653.
- Senator McKim questioned what component of the project would be allocated to housing as per QoN SQ23-003654.
- Senator McKim questioned whether the intergovernmental agreement would be made public as per QoN SQ23-003654.
- Senator Duniam asked what modelling or analysis had been undertaken by the department for the \$240.0 million funding as per QoN SQ23-003655.
- Senator Chandler asked whether the Department had been lobbied by the AFL to provide funding for the stadium as per QoN SQ23-003668.
- Senator Pocock was interested in the timeline of the Macquarie Point precinct project and how processes unfolded from start to finish as per QoN SQ23-004696.
- Senator Pocock was interested in whether the project would have received funding if the plan did not unlock land for housing as per QoN SQ23-004697.

Rural and Regional Affairs and Transport QUESTION ON NOTICE

Budget Estimates 2023 - 2024

Infrastructure, Transport, Regional Development, Communications and the Arts

Departmental Question Number: SQ23-003584

Division/Agency Name: DIV - Partnerships and Projects

Hansard Reference: Spoken, Page No. 45 (22 May 2023)

Topic: Macquarie Point funding being exempt from GST

Senator Claire Chandler asked:

Senator DUNIAM: It's just like when we secured the \$730 million for the Mersey Community Hospital; as a Tasmanian representative in this parliament, I took it upon myself to seek that exemption and we secured it. Have you done the same?

Senator Carol Brown: I haven't written, no.

Senator DUNIAM: Have any of your Tasmanian Labor colleagues?

Senator Carol Brown: I would have to take that on notice.

Senator DUNIAM: Will you request that this funding be exempt from GST? Senator Carol Brown: I'm happy to look into this as well and come back—

Senator DUNIAM: Happy to what, sorry?

Senator Carol Brown: I'm happy to look into what the Tasmanian treasurer has requested.

Answer:

Matters concerning the distribution of GST is a matter for the Treasurer.

Rural and Regional Affairs and Transport QUESTION ON NOTICE

Budget Estimates 2023 - 2024

Infrastructure, Transport, Regional Development, Communications and the Arts

Departmental Question Number: SQ23-003653

Division/Agency Name: DIV - Partnerships and Projects

Hansard Reference: Spoken, Page No. 6-7 (23 May 2023)

Topic: Funding for the Hobart stadium

Senator Nick McKim asked:

Senator McKIM: Would it also be the intent in the funding agreement to allocate particular parts of that \$240 million to particular outcomes? For example, a certain amount of that goes to the stadium, a certain amount goes to the Regatta Point Housing Development, which I actually think probably will never happen. Anyway, we'll leave that to one side for now. Is that the way these funding agreements would normally work? Or would you just say to the Tasmanian government, 'Here's your \$240 million. Good luck. Off you go. Spend it on whatever you like, as long as it's within the parameters of the precinct'? Mr Mackay: I think I'm going to land somewhere between those two points that you've sketched out. I think we covered yesterday in evidence around the Infrastructure Investment Program that the Commonwealth's contribution to major projects is generally not hypothecated to particular individual elements but rather forms part of the overall project budget. That said, we need very specific milestones that we can measure and that we can have confidence to pay against. That's why I say I think we'll land somewhere in the middle. It's definitely not a hands-off, and in fact we will be represented on steering committees both for the precinct and for the stadium itself. It's not hands-off. We'll need to see detailed milestones. But I think it's unlikely that we will hypothecate the \$240 million to specific components. Beyond that I would be speculating about a funding agreement that doesn't yet exist.

Senator McKIM: I understand that. I'm not asking you to speculate. I guess what I'm trying to understand is whether there will be anything in the agreement or potentially in the agreement that would prevent the state government from saying, 'Thanks for the \$240 million. We're just going to spend it all on the stadium and we're not going to deliver any of those other things that the Prime Minister and your minister have spoken about.' Would there be something in the agreement that would preclude the Tasmanian government from doing that?

Mr Mackay: Clearly, to be consistent with the statements both of the Prime Minister and the minister, we will need to construct a funding agreement that gives us confidence that those activities will take place.

Senator McKIM: In the normal course of events, you've said the agreement would contain milestones and assurances that those other matters would be attended to by the Tasmanian government. Would it also contain dispute resolution clauses, potential termination clauses, capacity for reduction of scope, suspension of payment arrangements and those sorts of things? Would they normally be in these sorts of agreements?

Mr Mackay: I might just seek to take part of that on notice. It will be an intergovernmental agreement rather than a funding agreement with a commercial entity. It will be done under the federal financial relations architecture. Clearly, payment in arrears on milestones gives effect to the last part of your question about payments not being made if the work hasn't been done. I don't have with me the details under the federal financial relations framework of dispute resolution and the other things that you mentioned, so I might just take that part of your question on notice, if I may.

Answer:

The agreement for *Hobart and Launceston – place based co-investments* will be a schedule to the *Federation Funding Agreement – Infrastructure* (FFA - Infrastructure). The agreement will be structured, consistent with the overarching FFA - Infrastructure, including a range of protections including but not limited to clauses to vary or terminate the schedule at any time; clauses to allow the making payments in arrears once milestones have been completed; and clauses setting out dispute resolution processes.

Rural and Regional Affairs and Transport QUESTION ON NOTICE

Budget Estimates 2023 - 2024

Infrastructure, Transport, Regional Development, Communications and the Arts

Departmental Question Number: SQ23-003654

Division/Agency Name: DIV - Partnerships and Projects

Hansard Reference: Spoken, Page No. 8 (23 May 2023)

Topic: Commonwealth funding for housing

Senator Nick McKim asked:

Senator McKIM: In terms of the component of this project that will be allocated to housing—just so I understand the evidence that we're receiving here today—your evidence is there will potentially be in the agreement a requirement that funds be spent on housing, but you're unable to quantify that, and it's not certain that the agreement would quantify that amount of spend; is that correct?

Mr Mackay: Yes. In the interests of being really specific, the condition is that affordable, essential worker or social housing be delivered. I think what you said was that funds would be spent on housing. That assumes that it would be part of the \$240 million. The condition that's been set is that housing be delivered, which is just slightly different.

Senator McKIM: I understand that. Do you have a draft? You're obviously working through this in real time; would that be fair? It's a current project of the department? Mr Mackay: I'm not aware of a draft agreement yet.

Senator McKIM: No, but these matters are in discussion with the Tasmanian government as we speak?

Mr Mackay: Yes.

Senator McKIM: What you're saying is that you think it will be likely there will be a requirement in the agreement that housing would be delivered rather than necessarily that part of the \$240 million will be spent on housing?

Mr Mackay: That's a level of detail we're yet to work through. I'd go one step beyond 'likely'. I think, as I said, the Prime Minister and the minister have made clear that is a condition of the release of funding. In some way, that will be accounted for in the agreement, to ensure that we can have confidence that condition will be met.

Senator McKIM: I thank the committee for its indulgence. Typically, given your experience of these things in the past, what would be a reasonable time frame for the development and conclusion of this agreement? As a corollary to that, would these things normally be made public? Is there any reason an intergovernmental agreement like this would not be made public?

Mr Mackay: Let's maybe start with the time frames. Do you have anything to add there?

Mr Roper: In terms of recent like work, the development of intergovernmental agreements, such as with Queensland in relation to Olympics infrastructure, has been able to be achieved relatively quickly. We have had a number of meetings to discuss this proposal with the Tasmanian government. We would expect that we could proceed through the second half of this year to settle that intergovernmental agreement, unless there are other delays in the preconditions that the minister and Prime Minister have set out.

Senator McKIM: What about the potential for the agreement to be made public? Mr Roper: That would be a matter for government at the time.

Senator McKIM: Minister, would you be prepared to commit that the agreement will be made public? It's a lot of taxpayers' money we're talking about here.

Senator Chisholm: I'm happy to take it on notice and provide an answer.

Answer:

Consistent with standard practice and the eighth principle of the *Federation Funding Agreements,* the agreement for *Hobart and Launceston – place based co-investments* would be published on the *Council on Federal Financial Relations* website to promote transparency and accountability.

Rural and Regional Affairs and Transport QUESTION ON NOTICE

Budget Estimates 2023 - 2024

Infrastructure, Transport, Regional Development, Communications and the Arts

Departmental Question Number: SQ23-003655

Division/Agency Name: DIV - Partnerships and Projects

Hansard Reference: Spoken, Page No. 10-11 (23 May 2023)

Topic: Modelling undertaken by the department for the \$240 million funding

Senator Jonathon Duniam asked:

Senator DUNIAM: On notice, if you can provide to me the modelling that the department has undertaken to quantify any baselines that might be set down as part of this agreement, either within the department or any other agency within the Commonwealth that you've relied upon, around housing, for example, or connectivity?

Mr Mackay: Modelling is a very specific term. I'm not aware that modelling has been—Senator McKENZIE: Analysis.

Senator DUNIAM: Analysis would be great. It would be helpful if you could take that on notice, and indeed what baseline has been set as a result. Additionally, I'd be interested in you taking on notice any communication you've received from stakeholders like the RSL in Tasmania or the Tasmanian Aboriginal Land Council, for example, around the decision that's been made by the Australian government to provide this funding. I'd be interested in whether there's been any engagement with the Tasmanian Council of Social Service around the provision of funding for housing, and finally whether you've had any representations from Tasmanian members of the federal parliament from the Labor Party around the specific arrangement that's been reached here. If you could take all of that on notice, I'd be grateful.

Mr Mackay: Certainly. On the point about engagement with the range of stakeholder groups that you mentioned, as I was discussing with Senator McKim previously, the Tasmanian government is the project proponent. For completeness, I'd like to, in addition, take on notice to get some information from our Tasmanian counterparts on that. That would not typically be the role of this department in a project for which we are not the proponent. Senator DUNIAM: No, but I'll reiterate the point as I conclude on this topic, and that is that this department, on behalf of the Australian government, has committed \$240 million to a project. I would assume in your due diligence and very good works that you would be very comfortable with every element of the decision-making process that's led to this, and that would include consultation with stakeholders even through a third party like the Tasmanian government.

Mr Mackay: Certainly...

Answer:

In analysing the request from the Tasmanian Government as part of the Federal Government 2023-24 Budget process, the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (the Department) took into consideration:

- The Tasmanian Government's <u>Strategic Business Case for an Arts, Entertainment and Sports Precinct at Macquarie Point</u>, which set out a range of social and economic benefits including:
 - supporting 4,200 jobs during construction, with a further 950 jobs forecast during stadium operations;
 - injecting \$300 million into the Tasmanian economy;
 - Complementing the Australian Government's vision for Greater Hobart to be positioned as the gateway to the Antarctic;
 - attracting new events to Hobart;
 - the inclusion of a Truth and Reconciliation Park being guided by First Nations groups;
 - minimum requirements for project construction and operational contractors to benefit First Nations people; and
 - unlocking new, sustainable transport modes.
- In addition to the Tasmanian Government's Strategic Business Case for an Arts, Entertainment and Sports Precinct at Macquarie Point, the Department also considered broader demographic, social and economic factors.

As the project proponent, the Tasmanian Government conducted targeted stakeholder engagement ahead of submitting the Strategic Business Case to the Australian Government. Examples of stakeholders engaged by the Tasmanian Government include RSL Tasmania, City of Hobart, Royal Hobart Regatta Association and representatives from First Nations groups.

The Tasmanian Government has advised that it is committed to ongoing consultation and engagement throughout the project, including by encouraging public feedback via https://www.macpoint.com/precinctplan.

The Department has not had representations from or engagement with the Tasmanian Council of Social Services, the Tasmanian Aboriginal Land Council or Federal Labor parliamentarians from Tasmania.

Rural and Regional Affairs and Transport QUESTION ON NOTICE

Budget Estimates 2023 - 2024

Infrastructure, Transport, Regional Development, Communications and the Arts

Departmental Question Number: SQ23-003668

Division/Agency Name: DIV - Partnerships and Projects

Hansard Reference: Spoken, Page No. 26 (23 May 2023)

Topic: Hobart stadium - lobbying for funding

Senator Claire Chandler asked:

Senator CHANDLER: I just want to return to the topic of the stadium. I know that's been canvassed this morning and I certainly asked a few questions about this earlier on yesterday. After the department's comments yesterday that the main interaction they had with the AFL was on 21 February of this year, I just wanted to ask about an article in the Hobart Mercury on 13 April which was titled 'AFL CEO Gillon McLachlan says league continuing to lobby federal government for stadium funding'. Who was the AFL CEO referring to when he said this in April?

Mr Mackay: I don't know, Senator.

Senator CHANDLER: Obviously it wasn't the infrastructure department if you don't know, Mr Mackay.

Mr Mackay: I can't comment on what he may have been referring to. I don't have the article in front of me.

Senator CHANDLER: Sure. Minister, could you avail me as to which department of the federal government or which other minister in the federal government Mr McLachlan might have been continuing to lobby in April?

Senator Chisholm: You're probably best off asking Mr McLachlan.

Senator CHANDLER: If Mr McLachlan were here at Senate estimates then I would, Minister.

But you are, and I was just wondering whether you could assist me on that front.

Senator Chisholm: I'm happy to take it on notice and provide any detail I can.

Senator CHANDLER: Thank you. It would be also useful, I think, to understand, if you can assist me with this, Minister, whether there were any other government departments that Mr McLachlan was engaging with as well as with ministers' offices. I'm just a little confused, as I think some of my fellow senators have been on this committee this morning, regarding this question. We know that the Albanese government fought a very significant campaign on the importance of government transparency. We have a situation here where everyone out in the real world seems to be well aware that this \$240 million is intended for the stadium building in Hobart, but the department seems to be going to extreme lengths to avoid admitting that's what the \$240 million is going to be spent on...

Answer:

The Department of Infrastructure, Transport, Regional Development, Communications and the Arts has not been lobbied by the AFL and is not aware of lobbying occurring across the Australian Government in relation to the Macquarie Point precinct.

Rural and Regional Affairs and Transport QUESTION ON NOTICE

Budget Estimates 2023 - 2024

Infrastructure, Transport, Regional Development, Communications and the Arts

Departmental Question Number: SQ23-004696

Division/Agency Name: DIV - Partnerships and Projects

Hansard Reference: Written, 20 June 2023

Topic: Tasmanian Government request for urban renewal projects

Senator David Pocock asked:

When did the Tasmanian Government request the \$305 million investment it received in the Budget for urban renewal projects in Hobart and Launceston, including the new Macquarie Point stadium? Please provide a timeline of how that process unfolded from start to finish. Please also provide the business case for the Macquarie Point stadium, and please also disclose the cost of said business case to the Commonwealth.

Answer:

On 9 December 2022, the Tasmanian Premier wrote to the Prime Minister providing a strategic business case for a proposed new Arts, Entertainment and Sport Precinct at Macquarie Point in Hobart, which would include a mixed-use stadium. This included a request for the Australian Government to contribute \$240.0 million for the development of the precinct.

On 31 January 2023, a joint media release by the Tasmanian Government announced it would invest \$65.0 million for upgrades to the University of Tasmania (UTAS) Stadium in Launceston and that it would seek additional funding from the Australian Government towards the redevelopment.

On 30 March 2023, the Tasmanian Premier wrote to the Prime Minister to request a \$240.0 million contribution towards the Arts, Entertainment and Sport Precinct at Macquarie Point and matched Australian Government funding of \$65.0 million for upgrades to UTAS Stadium.

The Australian Government considered the strategic business case for the Arts, Entertainment and Sport Precinct and funding for upgrades to UTAS Stadium in the context of the 2023-24 Federal Budget. Decisions were published in the 2023-24 Budget papers as part of the measure "National Approach for Sustainable Urban Development".

The strategic business case was undertaken and funded by the Tasmanian Government. The business case can be downloaded from the Department of State Growth website:

https://www.stategrowth.tas.gov.au/Transport and Infrastructure/major stadiums/Tasma nias new Arts, Entertainment and Sports Precinct, Macquarie Point, Hobart

The Commonwealth did not provide any funding for the business case.

Rural and Regional Affairs and Transport QUESTION ON NOTICE

Budget Estimates 2023 - 2024

Infrastructure, Transport, Regional Development, Communications and the Arts

Departmental Question Number: SQ23-004697

Division/Agency Name: DIV - Partnerships and Projects

Hansard Reference: Written, Page No. (20 June 2023)

Topic: Macquarie Point urban renewal project

Senator David Pocock asked:

How important was ensuring the Macquarie Point urban renewal project unlocked land for housing in order to secure Commonwealth funding for the project? Would the project have been funded by the Commonwealth to the level it was funded – or at all – if the plan did not unlock land for housing?

Answer:

The Department of Infrastructure, Transport, Regional Development, Communications and the Arts cannot comment on Cabinet deliberations.

Rural and Regional Affairs and Transport

Lead/Support contact: Lisa Rauter/Andrew Burke

SB23-000801

SUBJECT: Northern Australia Infrastructure Facility

Talking Points

- The Northern Australia Infrastructure Facility (NAIF) plays a significant role in supporting the Australian Government's regional and Northern Australia agendas.
- Under the Northern Australia Infrastructure Facility Act 2016 (the NAIF Act), all financing proposals are subject to consideration by the Minister. The Minister, however, can only reject financing proposals in circumstances defined in the NAIF Act.
 - Since the last Estimates Hearing there were no Investment Decisions made by NAIF.
- Members of the NAIF Board are appointed by the Minister for Northern Australia.
 - On 17 July 2023, the Minister announced the appointment of Ms Vanessa Elliott to the NAIF Board until 30 June 2026.
- In July 2023, the Minister for Northern Australia and the Minister for Finance instructed the NAIF to earmark \$500.0 million of the NAIF's appropriation for projects that support the objectives of the recently released 2023-2030 Critical Minerals Strategy.
 - This commitment was implemented through an addendum to the Statement of Expectations on 7 July 2023 and the receipt of a corresponding Statement of Intent from the Chair of the NAIF Board on 31 July 2023.
- As at 30 September 2023, the NAIF is supporting 29 projects underpinned by 35 investment decisions:
 - o Total NAIF loan value of \$3.8 billion
 - o Total project value of \$14.6 billion
 - Total forecast economic benefit of \$30.4 billion
 - o Forecast to support around 15,100 jobs

Key Points

- Questions related to specific NAIF projects (including Kalium Lakes) and operational matters (such as ongoing legal proceedings) should be directed to the NAIF CEO to answer.
- A summary data on NAIF investment decisions and drawdowns is at Attachment A.

If asked about Government's directions to the NAIF

• On 12 December 2022, the Minister for Northern Australia and the Minister for Finance jointly issued a Statement of Expectations (Attachment B).

Contact: Andrew Burke Cleared by First Assistant Secretary: Matthew Roper

Rural and Regional Affairs and Transport

Lead/Support contact: Lisa Rauter/Andrew Burke

SB23-000801

- The issuance of a Statement of Expectations is standard practice for Commonwealth Corporate Entities like NAIF.
- Statement of Expectations provide clarity about government policies and objectives relevant to a statutory authority, including the policies and priorities it is expected to observe in conducting its operations.
- On 9 February 2023, NAIF has responded with a Statement of Intent (Attachment C).
- Both statements were published on the Department of Infrastructure, Transport,
 Regional Development, Communications and the Arts website on 23 March 2023.

If asked about Government's direction to earmark \$500 million for Critical Minerals Projects

- On 7 July 2023 the Minister for Northern Australia and the Minister for Finance provided NAIF with an addendum to the 2022 Statement of Expectations (<u>Attachment D</u>) requesting NAIF to spend no less than \$500 million on projects aligned with Government's 2023-2030 Critical Minerals Strategy.
- The earmarked amount does not limit the NAIF from investing further in the critical minerals sector, should it determine projects align to the Critical Minerals Strategy, the NAIF Act and the NAIF Investment Mandate.
- The Government's focus on critical minerals provides extensive opportunities to help develop and diversify the Northern Australian economy.
- The 2022 Critical Minerals Prospectus identified at least 55 critical mineral projects across Australia, the majority of which are located in Northern Australia.
- The NAIF, as an experienced financier of catalytic projects across the north, is best positioned to focus support on projects that support the delivery of the 2023-2030 Critical Minerals Strategy.
- On 31 July, the Chair of the NAIF Board provided an addendum to the NAIF Statement of Intent (<u>Attachment E</u>) which outlines how the NAIF Board will deliver and report on the addendum to the Statement of Expectations.
- Detailed questions about the Critical Minerals Strategy should be directed to the Department of Industry and Resources.

If asked about why NAIF is able to invest in fossil fuel projects

- The Australian Government has not directed NAIF to exclude particular sectors.
- In December 2022, the Minister for Northern Australia and Minister for Finance provided NAIF with Government's Statement of Expectations, which noted Government's priority to transition Australia's energy sector to net zero emissions by 2050 and that NAIF has a key role in contributing to this priority in Northern Australia.

Contact: Andrew Burke Cleared by First Assistant Secretary: Matthew Roper

Rural and Regional Affairs and Transport

Lead/Support contact: Lisa Rauter/Andrew Burke

SB23-000801

- Government expects the NAIF to give its full support to ensure this objective is prioritised in delivering financial assistance.
- Since 2016, the NAIF has supported one fossil fuel project the Olive Downs Coking Coal project in Queensland in 2021.
- The NAIF has already supported multiple renewable energy projects, including critical minerals projects which provide material components for renewable technologies.

If asked about the legal proceedings filed by Jubilee Australia against NAIF and Export Finance Australia (EFA)

• It would not be appropriate to comment on ongoing legal matters.

If asked about receivership of Kalium Lakes Ltd

 Any questions on the management of NAIF loans should be directed to the NAIF for response.

If asked about NAIF's Portfolio Management

 Any questions about NAIF's portfolio management should be directed to the NAIF for response.

If pressed further,

- Due to the unique challenges of Northern Australia the NAIF operates in a high-risk environment.
- In such an environment it is normal and expected that circumstances can change, such as changes to the commercial environment, severe weather events, or global supply challenges.
- As part of its normal course of business, NAIF has in place due diligence and other processes to manage risk and ensure it is responsive to change.
- As part of this work, NAIF works closely with proponents to actively manage risks as they arise, both with individual proponents and across its entire portfolio.

If asked about Board Appointments

- The NAIF Board is defined within the NAIF Act as consisting of Chair, 4-6 members and the Secretary or identified alternate(s) of the department.
- All positions on the NAIF Board are currently filled.
- Appointments to the NAIF Board are a matter for the Minister of Northern Australia, Minister Madeline King.

Contact: Andrew Burke Cleared by First Assistant Secretary: Matthew Roper

Rural and Regional Affairs and Transport

Lead/Support contact: Lisa Rauter/Andrew Burke

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 NAIF Board chair and members are identified as significant appointments under the Cabinet Handbook (s116b). All significant appointments are considered by the responsible Minister and Prime Minister, and at their discretion Cabinet, as required prior to formal appointment.

If asked about the appointment of Ms Vanessa Elliott

- On 17 July 2023, the Minister announced the appointment of Ms Vanessa Elliott to the NAIF Board.
 - Ms Elliott's appointment is until 30 June 2026, the end of NAIF's current investment window.
 - o Ms Elliott is a Jaru woman from the Kimberley region of WA.
 - Ms Elliot brings extensive experience in mining, energy and primary industries as a government and community relations lead, and as a consultant.
- A consultant and/or recruitment agency was not engaged to support Ms Elliott's appointment.
 - The Department identified a list of suitable candidates reflecting on the skills matrix of the current Board, industry body searches, Boardlinks (database for woman interested in being considered for government boards), and internal databases.
 - The department had regard to First Nations representation, gender and geographic balance, and required experience and expertise as specified in the NAIF Act.

If asked about NAIF operating budget and staffing

- NAIF is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the department, which are then paid to NAIF and are considered 'departmental' for all purposes.
- Resourcing from the Government for NAIF in 2023-24 is approximately \$22 million.
- The Average Staffing Level for NAIF within the Portfolio Budget Statement is 1.0 (representing the CEO).
- Detailed questions on NAIF staffing (including up to date FTE figures) and operating budgets should be directed to the NAIF.

Contact: Andrew Burke Cleared by First Assistant Secretary: Matthew Roper

Rural and Regional Affairs and Transport

Lead/Support contact: Lisa Rauter/Andrew Burke

SB23-000801

If asked about inclusion of projects in the Indian Ocean Territories (IOTs)

- NAIF and the Department have met with stakeholders and potential proponents in the IOTs to discuss possible projects for future consideration by the NAIF.
- We are currently working through options to facilitate the flow of finance should eligible and viable projects emerge.
- IOT-based projects will undergo the same rigorous due-diligence processes as any other put forward for consideration.
 - As projects in the IOTs will not meet the Indigenous engagement criteria, NAIF will be asked to consider local employment and procurement in its assessment.

Background

- The NAIF came into existence on 1 July 2016 as a Corporate Commonwealth Entity under the NAIF Act.
- Section 9 of the NAIF Act requires that the responsible Ministers (the Minister for Northern Australia and the Minister for Finance) must, by legislative instrument, give directions to the NAIF Board about the performance of the NAIF's functions.
- The Northern Australia Infrastructure Facility Investment Mandate Direction 2021 provides that the facility will primarily seek to provide financial assistance through grants of financial assistance to a state or territory (see s12(1)). Amendments to the NAIF Act in 2021 allow NAIF to also provide financing directly to proponents.
- The duties of the Minister are set out in the NAIF Act, including:
 - Under Part 4 of the NAIF Act, all NAIF financing proposals are subject to the consideration of the Minister for Northern Australia;
 - Under section 11(3) of the NAIF Act, the receipt of a proposal notice triggers the 21-day consideration period. This may be extended to 60 days by issuing a written notice to the NAIF;
 - The Minister can only issue a rejection notice (aka veto) during the legislated consideration period or advise the NAIF that the Minister is not issuing a rejection notice;
 - Under section 11(5) of the NAIF Act, a proposal can be rejected only if the Minister is satisfied that providing financial assistance would be inconsistent with the objectives and policies of the Commonwealth; or have adverse implications for Australia's national and domestic security; or have an adverse impact on Australia's international reputation or foreign relations;

Contact: Andrew Burke Cleared by First Assistant Secretary: Matthew Roper

Rural and Regional Affairs and Transport

Lead/Support contact: Lisa Rauter/Andrew Burke

SB23-000801

 If the Minister decides that financial assistance should not be provided, the Minister must table a written rejection notice in each House of the Parliament.

HQIW 252 - NAIF investment in fossil fuel projects

- On 31 July, Dr Monique Ryan MP, Member for Kooyong sent a Question in Writing (<u>Attachment F</u>) to the Minister for Northern Australia.
- The question relates to the NAIF's ability to finance projects connected to the extraction of fossil fuel resources, and NAIF's project evaluation processes more generally.

Legal proceedings filed by Jubilee Australia against NAIF and Export Finance Australia (EFA)

- On 22 August 2022, Jubilee Australia issued NAIF and EFA with a statement of claims alleging the entities had breached their section 516A Environmental Protection and Biodiversity and Conservation Act reporting requirements.
- This legal matter remains ongoing.

Receivership of Kalium Lakes Ltd

- The receivership of Kalium Lakes Limited (Kalium) and its associated entities was announced to the Australian Stock Exchange on 4 August 2023.
- Kalium Lakes is the first NAIF project to become insolvent and financial losses are expected.
- Under section 7(2) of the NAIF Act, the NAIF has the power to do all things necessary or convenient to be done for or in connection with the performance of its functions.

Attachments

- Attachment A: Summary of NAIF investment decisions as at 30 September 2023
- Attachment B: Statement of Expectations
- Attachment C: NAIF Statement of Intent
- Attachment D: Addendum to the NAIF Statement of Expectations
- Attachment E: Addendum to the NAIF Statement of Intent
- Attachment F: Question in Writing from the Member for Kooyong on NAIF investment in fossil fuels (HQIW 252)

Contact: Andrew Burke Cleared by First Assistant Secretary: Matthew Roper

SUMMARY OF NAIF DATA AS AT 30 SEPTEMBER 2023

Key Points

• The Australian Government has amended the NAIF Act to increase NAIF's appropriation by \$2.0 billion to \$7.0 billion through to 30 June 2026.

Investment Decisions since 2016

- As at 30 September 2023 the NAIF is supporting 29 projects (underpinned by 35 investment decisions) including:
 - o 12 in Queensland, totalling around \$1.2 billion [\$1.24 billion]
 - 10 in Western Australia, totalling around \$1.8 billion [\$1.84 billion]
 - 7 in the Northern Territory, totalling around \$0.7 billion [\$747 million].
- These investments are forecast to generate around \$30 billion in economic benefit, and support thousands of jobs across Northern Australia.
- As at 30 September 2023, a total of \$3.1 billion of NAIF's appropriation has been committed.

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

- As at 30 September 2023, over \$1.7 billion in NAIF funds have now been drawn down by proponents to deliver on key infrastructure projects in Northern Australia.
- Four projects have commenced repayment of their loan principal with around \$12.3 million repaid as at 30 September 2023.

Investment Decisions in 2022-23

- During 2022-23 the NAIF has supported four new projects totalling \$491 million:
 - o Perdaman Karratha Urea project (WA) \$220 million loan
 - o Pilbara Minerals P690 Expansion (WA) \$125 million loan
 - o Mt Morgan Gold and Copper (Qld) \$66 million loan
 - Hasting Yangibana Rare Earths (WA) \$80 million loan increase

Detailed questions on NAIF's Investment Decisions, including a breakdown of investments across industries and anticipated public benefit should be referred to the NAIF to respond.

LIST OF TABLES

TABLE 1 – NAIF Investment Decisions Proceeding by Jurisdiction as at 30 September 2023

TABLE 2 – NAIF Projects Proceeding by Industry Sector as at 30 September 2023

SUMMARY OF NAIF DATA AS AT 30 SEPTEMBER 2023

TABLE 1 – NAIF Investment Decisions Proceeding by Jurisdiction as at 30 September 2023

Jurisdiction	Number of IDs	Current NAIF Loan \$m	of which Contractual close	of which Financial Close	Project Capital Value \$m	Economic Benefit \$m	Forecast Jobs
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WA - total	15	1,844.8	1,134.8	845.8	10,943.2	18,441.0	6,806
QLD - total	12	1,243.8	1,177.8	1,130.3	2,397.4	9,483.9	4,762
NT - total	8	747.4	747.4	447.4	1,294.6	2,513.2	3,612
TOTAL	35	3,835.9	3,059.9	2,423.4	14,635.1	30,438.1	15,180

TABLE 2 - NAIF Investment Decisions Proceeding by Industry Sector as at 30 September 2023

Industry Sector	Number of IDs	Current NAIF Loan \$m	of which Contractual close	of which Financial Close	Total Capital Value \$m	Economic Benefit \$m	Forecast Jobs
Agriculture &							
Water	4	89.4	89.4	55.4	158.3	470.1	622
Energy	3	737.0	737.0	737.0	1,039.0	788.0	926
Financing							
Partnerships	1	50.0	50.0	50.0	66.7	110.1	532
Resources	15	1,985.0	1,209.0	906.5	11,665.4	25,404.0	8,027
Social Infrastructure	7	436.8	436.8	436.8	635.3	2,091.2	2,982
Transport &							
Logistics	5	537.8	537.8	237.8	1,070.5	1,574.7	2,091
	35	3,835.9	3,059.9	2,423.4	14,635.1	30,438.1	15,180



SENATOR THE HON KATY GALLAGHER Minister for Finance

THE HON MADELEINE KING MP Minister for Northern Australia

STATEMENT OF EXPECTATIONS FOR THE NORTHERN AUSTRALIA INFRASTRUCTURE FACILITY

The Northern Australia Infrastructure Facility (NAIF) is a Corporate Commonwealth Entity (CCE), established by the *Northern Australia Infrastructure Facility Act 2016* (NAIF Act). The NAIF is provided with Ministerial directions on its objectives, strategies and policies through the *Northern Australia Infrastructure Facility Investment Mandate Direction 2021* (NAIF Investment Mandate). The NAIF is accountable to the Parliament and must comply with all applicable legislation including the NAIF Act, the NAIF Investment Mandate and the *Public Governance, Performance and Accountability Act 2013* (PGPA Act).

We expect the NAIF to adhere to the highest standards of governance, performance, transparency and accountability. Any and all investments made by the NAIF must have a clear legislative basis and align with the Government's key priorities, including but not limited to those priorities articulated in this Statement of Expectations.

Operating framework

The Government is committed to driving economic development in Northern Australia. Key to this development is investment in economic infrastructure.

The NAIF is central to these efforts, delivering financing for infrastructure projects that support economic growth. This aligns with the Government's broader priorities, including creating jobs and supporting industries across the north, and growing exports from Northern Australia.

We expect the NAIF to provide financial assistance through a State or Territory as the primary method of providing assistance, consistent with the NAIF Investment Mandate. Direct lending or direct equity should be called upon only in circumstances where protracted negotiations with a State or Territory on provision of financial assistance are putting at risk timely delivery of a project that could otherwise proceed with direct financing.

We expect the NAIF to effectively mitigate the risks to the Government from its investments (including but not limited to financial and legal risks), and in particular where direct lending and equity tools are deployed. A strong business case must be provided supporting the use of these tools and the NAIF must obtain advice from the Australian Government Solicitor, in consultation with the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (the Department) prior to making an investment decision for the provision of direct financing to an entity other than a State or Territory.

This approach aligns with the Government's priority of working cooperatively with States and Territories to materially advance living standards in Australia.

The economic and social environment in which the NAIF operates

The Government recognises the importance of Northern Australia's contribution to the national economy and the challenges faced by Northern Australia in terms of its relatively small population, thin markets, climatic challenges, under-developed infrastructure and regions of disadvantage.

To support the Northern Australia economy and address disadvantage, the NAIF is expected to provide support across all industries in the north and maintain a balanced geographic spread across the States and Territories that comprise Northern Australia. The NAIF is expected to materially improve the infrastructure of Northern Australia and provide benefits beyond an economic return to the project proponent, such that the quantifiable value of the public benefit exceeds the value of any concessions offered.

The Government has also committed to a number of relevant key priorities, including but not limited to:

- Materially improving the lives of First Nations people;
- Transitioning Australia's energy sector to net zero by 2050 and the reduction of Australia's emissions by 43 per cent by 2030;
- Transforming Australia into a renewable energy superpower, through the adoption of renewable energy and supporting the related industries such as critical minerals, hydrogen and battery production;
- Fixing and enhancing Australia's electricity transmission system;
- Enhancing communications infrastructure;
- Supporting job creating projects that will contribute to secure working opportunities and economic growth in Australia's regional communities;
- · Working with the States and Territories in delivering key infrastructure; and
- Supporting the required ancillary industries and businesses to support current and future key infrastructure developments.

The NAIF has a key role in contributing to these priorities in Northern Australia. We expect the NAIF to give its full support to us, the Government and our departments to ensure the above are prioritised in delivering financial assistance.

The Government will also soon establish the National Reconstruction Fund. Together with other key Specialist Investment Vehicles (SIVs) such as the Clean Energy Finance Corporation, Export Finance Australia and the Regional Investment Corporation, we expect the NAIF to enhance collaboration and synergies where possible, including leveraging the back-office functions of other SIVs. We acknowledge that the NAIF has signed an MOU with National Indigenous Australians Agency, Indigenous Business Australia and the Indigenous Land and Sea Corporation, and we encourage greater collaboration with these organisations in developing projects that materially improve the lives of First Nations people.

Consistent with the 2020 Statutory Review and the above Government priorities, signing collaborative agreements with other relevant Australian Government entities will help serve the purpose of maximising outcomes for the region and supporting the delivery of the Government's broader objectives.

Transparency, governance and accountability

The NAIF Board is accountable to the Minister for Northern Australia and the Minister for Finance as the responsible Ministers under the NAIF Act. The NAIF Board includes the Secretary of the Department, who contributes a Commonwealth perspective to the NAIF

Board. We expect the NAIF Board to respect the dual role that the Secretary, or nominated alternate, plays in this regard and to put in place necessary policies and procedures to effectively manage any real or perceived conflicts of interest that may arise.

The NAIF CEO is responsible for the day-to-day administration of the NAIF. We expect the NAIF CEO will assist the NAIF Board in delivering on the NAIF Board's accountabilities outlined below.

The NAIF Board is accountable for:

- 1. Performance of the NAIF, including but not limited to, promoting the:
 - a. achievement of the objectives and purposes of the NAIF; and
 - b. proper use and management of public resources, including ensuring compliance with PGPA Act accountability, management and performance requirements and that financial resources provided for the NAIF's operations (such as for staffing, hospitality and travel) are utilised for the purpose for which they have been provided.
- 2. Setting strategic direction, organisational leadership and establishing and maintaining a culture that meets the high standards expected by the public in relation to, but not limited to:
 - a. efficient, effective, economical and ethical expenditure of relevant money;
 - b. proactive and open disclosure of information that is in the public interest;
 - c. following best practice principles and guidelines that go beyond legal obligations (e.g. probity and value for money);
 - d. fostering an engaged, results-orientated staff culture that minimises unplanned turnover;
 - e. developing managerial and entrepreneurial talent within the NAIF, with a workforce predominately based in Northern Australia;
 - f. setting an appropriate remuneration structure which balances reasonable reward for meeting clearly defined objectives and outcomes within a statutory corporation framework and is consistent with that of the Australian Government sector; and
 - g. procurement policies and practices that use enterprises in Northern Australia.
- 3. **Internal governance of the NAIF**, including but not limited to, establishing and maintaining the following:
 - a Risk Appetite Statement to guide its Investment Decisions (as required by the NAIF Investment Mandate), reviewed annually in consultation with the responsible Ministers;
 - b. a Risk Management Framework for an appropriate internal system of risk oversight and management in accordance with section 16 of the PGPA Act; and
 - a system of internal controls, such as meeting registers for NAIF Board members, conflict of interest declarations, and a record of transparent decision-making processes.
- 4. **Delivering timely, accurate and transparent information**, including but not limited to the:
 - a. obligation to keep the responsible Ministers (and their departments) informed with the provision of timely and accurate information (as required by the NAIF Investment Mandate and the PGPA Act);
 - b. provision of information and data to the relevant Ministers for budgetary and parliamentary purposes; and
 - c. provision of all required information to the Senate and appearance before Senate Committees in accordance with the *Government Guidelines for Official Witnesses*

before Parliamentary Committees and Related Matters (Parliamentary Witness Guide).

 Satisfying the Minister for Northern Australia for each Investment Decision that all applicable requirements have been met, including compliance with legislation and mandatory criteria in the NAIF Investment Mandate and consistency with Government policies.

Collaborating on delivering economic development with State and Territory governments

We expect the NAIF to actively consult on projects at the earliest possible stage, with key government agencies related to infrastructure provision (both federal and jurisdictional), as well as with northern jurisdictional governments, to maximise the opportunity for strategic alignment with economic development priorities. This will help inform the NAIF Board's decision-making and align it to whole-of-government consideration of the benefits and risks of proposals, as well as national and strategic interests. This is consistent with requirements under the NAIF Act, Investment Mandate and section 17 of the PGPA Act.

We expect the NAIF to work cooperatively with the Queensland, Western Australian and Northern Territory governments, relevant local governments and Regional Development Australia organisations where appropriate, to maximise the opportunity for project contribution and streamlining of project approvals. The NAIF will put in place documented procedures with each jurisdiction to ensure relationships are regularised, evaluated and continuously improved. This expectation is consistent with the NAIF Investment Mandate.

Increasing private sector investment

The NAIF has a high tolerance for financial or investment risk without putting proponents at serious risk of defaulting on their financial commitments. The NAIF must not be the sole holder of financial risk in a project. Consistent with the NAIF Investment Mandate and Risk Appetite Statement, the NAIF will have a high risk tolerance to factors that are unique to investing in Northern Australia economic infrastructure.

We expect the NAIF to engage actively with proponents, and other relevant stakeholders, to assist with crowding-in private sector investment and fill financing gaps and help to distribute financial risk exposure.

The NAIF will publicly share information on its processes, investment pipeline and investment decisions, taking into account any commercial implications of such publication, to support investor confidence in Northern Australia. Collaboration with appropriate SIVs will also further crowd-in private sector investment and support the Government's broader policies and priorities.

Maximising public benefit and Indigenous outcomes

The NAIF will demonstrate its positive economic impact on the Northern Australia economy. The NAIF will collect and publish information – over the project lifecycle – to show the public benefit of its financing. This will include contribution to the Northern Australia economy, return on investment and the number of actual jobs created. The NAIF will conduct project evaluations, within two years from project completion, which include a comparison of actual project outcomes against the forecasts, and will provide this detail in its annual reports and to the Department upon request.

The NAIF will enhance the productivity of the financial assistance made available to proponents by prioritising the timely use of the financial assistance. This includes expediating the finalisation of contractual processes following an Investment Decision and minimising the time available to the proponent to utilise the financial assistance.

We expect the NAIF to demonstrate its actual contribution to Indigenous engagement outcomes – participation, procurement and employment. The NAIF will collect and publish information on actual Indigenous engagement outcomes. We expect the NAIF to improve the data submitted by Proponents in Indigenous engagement outcomes statements to include with greater certainty the number of new indigenous jobs forecast to be created. This expectation is consistent with the NAIF Investment Mandate.

Relationship with the Department of Infrastructure, Transport, Regional Development, Communications and the Arts

Consistent with the NAIF Board's duty under section 17 of the PGPA Act, we expect the NAIF to work collaboratively with the Department, including in establishing and implementing protocols related to engagement and consultation with stakeholders; necessary legal, financial and administrative arrangements; and exchange of information.

Katy Gallagher

Minister for Finance

Laky balley

Maďeleine King

Minister for Northern Australia

February 2023

STATEMENT OF INTENT

RESPONSE TO THE STATEMENT OF EXPECTATIONS FOR THE NORTHERN AUSTRALIA INFRASTRUCTURE FACILITY

The Northern Australia Infrastructure Facility (NAIF) is a Corporate Commonwealth Entity (CCE), established by the *Northern Australia Infrastructure Facility Act 2016 (NAIF Act)*. The NAIF is provided with Ministerial directions on its objectives, strategies and policies through the *Northern Australia Infrastructure Facility Investment Mandate Direction 2021 (NAIF Investment Mandate)*. Additional guidance on Ministerial expectations of NAIF is also customarily provided within a Statement of Expectations (SOE), to which this Statement of Intent responds to.

Operating Framework

NAIF will continue to comply with all applicable legislation including the NAIF Act, the NAIF Investment Mandate and the *Public Governance, Performance and Accountability Act 2013 (PGPA Act)* and it will also adhere to the highest standards of governance, performance, transparency and accountability.

NAIF is committed to driving economic development in Northern Australia through investment in infrastructure projects that support economic growth.

NAIF acknowledges the opportunity to apply diverse financing solutions to accelerate the development of a wide range of infrastructure projects across northern Australia. NAIF's financing approach is primarily focused on working proactively and cooperatively with the jurisdictions to provide financial assistance through the States and Territories. Should a project require bespoke direct financing arrangements NAIF will adhere to sections 11 and 12 of the Investment Mandate.

NAIF will work proactively with the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (Department) in seeking advice from the Australian Government Solicitor (AGS) to mitigate risks (including but not limited to financial and legal) to the Commonwealth. NAIF will manage and mitigate these risks using its broad framework and project origination assessment procedures with adherence to NAIF's Risk Appetite Statement and Purpose. NAIF will also continue to maintain a close relationship with the Department recognising the importance of providing substantive analysis to support the use of its direct financing capabilities.

Economic and social environment

NAIF recognises the importance of Northern Australia's contribution to the national economy and the challenges faced by Northern Australia in terms of its relatively small population, thin markets, climatic challenges, under-developed infrastructure and regions of disadvantage.

NAIF's contribution to Australia is reflected in the public benefit value generated by NAIF funded projects including analysis of the economic impact, employment opportunities, regional income and business for local suppliers. NAIF has set Key Performance Indicators (KPI's)s that seek benefits that are multiples greater than both the loan and concession value.

NAIF is a catalyst for the transformation of the northern Australian economy and population and we will continue to assess all projects on their merits consistent with the NAIF Act, Investment Mandate and the SOE and will aim to achieve a balanced geographic spread proportional to the opportunity set.

NAIF acknowledges the Government's priorities and will ensure our strategy, Risk Appetite Statement and governance framework are aligned to contribute to these priorities in northern Australia. Key strategic documents, with associated KPI's, will be developed in 2023 and monitored through Board reporting to track and monitor progress and performance.

NAIF recognises the importance of open and constructive relationships in support of improved risk management, alignment and transparency to meet the unique and targeted policy outcomes of each Government Specialised Investment Vehicle (SIV). We have built strong relationships with many key agencies (including SIVs) and will continue to work closely with these agencies to facilitate collaboration and synergies that will be supported by documented procedures and processes.

Transparency, governance and accountability

NAIF is committed to providing portfolio Ministers with accurate and timely advice on significant issues with a view to the Government being well placed to respond promptly to issues that may arise in those areas.

NAIF will continue providing the Department with accurate, timely advice and information and maintain its close working relationship with the Department. These continued efforts will be further refined in the first half of 2023 with updated procedures and regular liaison meetings to ensure efficient and effective communications.

NAIF will continue its commitment to focus on the efficiency of its operations and ensure that it operates in accordance with relevant legislative and Government requirements.

Collaborating on delivering economic development with State and Territory governments

NAIF is committed to maintaining its established and collegiate working relationships with the jurisdictions, Local Governments and RDA's. NAIF will continue its commitment to focus on the efficiency of its operations and ensure that it operates in accordance with relevant legislative and Government requirements.

NAIF will strive to act in accordance with good practice principles in its decision making, policies, processes and communications with stakeholders to maximise effectiveness, efficiency and transparency. This will occur through continued efforts to further refine procedures, processes and strategies to streamline project approvals. Where appropriate, KPI's will be considered to monitor performance.

Increasing Private Sector Investment

NAIF is committed to investing for impact across the north. NAIF is prepared to accept a higher tolerance than commercial banks for risks on projects that deliver significant public benefits, without putting proponents at serious risk of defaulting on their financial commitments. NAIF will act consistent with the Investment Mandate and Risk Appetite Statement and continue to have a high-risk tolerance to factors that are unique to investing in northern Australia.

NAIF will continue to communicate in a timely manner and be accessible, inclusive, transparent and measurable in our activities. NAIF has currently, and will continue to build on, key relationships and processes with SIV's to ensure the crowding in of private sector investment and fill financing gaps to adequately spread financial risk exposure.

Maximising public benefit and indigenous outcomes

NAIF's Indigenous Outcomes team plays a crucial role in providing guidance to proponents to deliver positive Indigenous outcomes through Indigenous Engagement Strategies (IES), partnering with key stakeholders and advocating for Indigenous economic development. NAIF refines its approach to provide effective support to the proponent in developing and implementing their IES and reporting and communicating outcomes achieved through the IES.

There will be a stronger focus on building proactive strategic partnerships to align and advocate for Indigenous economic development in northern Australia to discuss NAIF pipeline, IES delivery, issues and opportunities.

We will continue to build on our reporting framework, incorporating impact analysis and actual performance to improve our understanding of the economic, social and cultural impacts of NAIF projects and how these impacts generate change. NAIF's project outcomes will be published annually with metrics being captured either as a snapshot at the end of the reporting year or as a cumulative measure.

NAIF is also exploring opportunities to capture metrics on the following possible outcomes:

- Increase in population growth or employment to a region in northern Australia;
- Creation or development of new industries in northern Australia;
- Improvement in living standards for northern Australia (or a region);
- Improvement to the lives of the indigenous population and/or;
- Enabling key infrastructure (road, port, communication links, dams, energy solution etc) that facilitates any of the above.

NAIF will work with proponents on developing more structured reporting mechanisms and the provision of actual data including the process for conducting project evaluations post project completion within two years of project completion. A project evaluation framework will be developed in 2023 to commence this process.

NAIF will also continue its commitment and focus on the efficiency of its operations through relevant KPI's. This will include a focus on streamlined project approvals and increased impact assessments for financial assistance.



THE HON MADELEINE KING MP Minister for Resources Minister for Northern Australia

SENATOR THE HON KATY GALLAGHER Minister for Finance

MS23-003762

Ms Tracey Hayes Chair Northern Australia Infrastructure Facility Level 2, 111 Grafton Street CAIRNS QLD 4870

Dear Ms Hayes

Addendum to Statement of Expectations

We are writing to you to bring to your attention further developments in the Australian Government's policy priorities since we sent you our Statement of Expectations for the Northern Australia Infrastructure Facility (NAIF) in December 2022 (SOE). In doing so, we provide an addendum to the previously issued SOE.

On 20 June 2023, the Government released a new Critical Minerals Strategy (the Strategy) that outlines our vision to:

- create diverse, resilient and sustainable supply chains through strong and secure international partnerships;
- build sovereign capability in critical minerals processing;
- use our critical minerals to help become a renewable energy superpower; and
- extract more value onshore from our resources creating jobs and economic opportunity, including for regional and First Nations communities.

The Strategy notes the Government will continue to help develop strategically important projects by providing targeted and proportionate support to de-risk projects, crowd in commercial finance, and help overcome market distortions. This reflects the range of technical, project and market risks many projects face, particularly where they involve downstream processing.

As you are aware, the NAIF is at the heart of our Government's Northern Australia agenda and the Government expects the NAIF to continue to play an important role in supporting the growth of the critical minerals sector, particularly downstream processing, across the north.

To support this, we ask that the NAIF earmark \$500 million, of its recently appropriated \$7 billion, to support projects aligning with the Strategy.

The earmarked amount should not limit the NAIF from investing further in the critical minerals sector, should it determine projects meet the Government's Strategy and the *Northern Australia Infrastructure Facility Act 2016* (the Act) and Investment Mandate.

We ask that the NAIF works closely with our departments and the Critical Minerals Office in the Department of Industry, Science and Resources to develop and implement the delivery and reporting process to achieve this expectation.

We note this addendum does not revoke or amend our expectation that the NAIF ensures it operates in accordance with the Act and Investment Mandate, including having regard to portfolio diversity and risk.

We would appreciate your response to this letter as an addendum to your 9 February 2023 Statement of Intent (SOI) as soon as possible. We ask you outline how the NAIF Board, as the Accountable Authority for the NAIF, will deliver and report on the expectations outlined above.

Once the addenda to the SOE and SOI have been published, both will take effect from the date of the SOI. This means only projects reaching investment decision from the date of your amended SOI are to count toward the earmarked amount.

Yours sincerely

Madeleine King MP

Mallere King

6 / 7 /2023

Katy Gallagher

7 / 7 /2023





31 July 2023

The Hon Madeleine King MP Minister for Northern Australia

Deliver via email: Minister.King@industry.gov.au

Senator the Hon Katy Gallagher Minister for Finance

Deliver via email: FinanceMinister@finance.gov.au

Dear Minister King and Senator Gallagher,

RE: Addendum to NAIF's Statement of Intent dated 9 February 2023

Thank you for your recent letter advising of further developments in the Australian Government's policy priorities since your Statement of Expectations was provided to NAIF in December 2022 (SOE Addendum). We appreciate the additional guidance on Ministerial expectations detailed within the SOE Addendum to which this addendum to our Statement of Intent dated 9 February 2023 (SOI) responds.

NAIF acknowledges its important role at the heart of the Australian Government's Northern Australia agenda, and your request to earmark \$500 million (earmarked amount) to support projects aligned with the Government's Critical Minerals Strategy 2023-2030 (Strategy). While NAIF is proponent-led, and the Board considers each proposal on its particular merits, we are confident NAIF can meet the expectations outlined in your SOE Addendum.

NAIF fully supports the Addendum to its SOE and will incorporate relevant changes in its Strategic and Operational Plans and key performance indicators to reflect these additional considerations.

NAIF will collaborate with the Critical Minerals Office (CMO) and other relevant Commonwealth entities, including specialist investment vehicles, to ensure the earmarked amount is allocated in alignment with the Strategy and maximises the impact of the Government's investments in the sector. This support will be directed to de-risk strategically important projects and to encourage private sector investment.

We note your request for advice as to how NAIF will implement and report on the earmarked amount. NAIF will collaborate with your departments and the CMO to develop and implement appropriate reporting processes to demonstrate NAIF's support of the Strategy, including its investment that are to be counted within the earmarked amount. This may involve aligning reporting processes and key indicators with those of the Strategy, including to measure the year-on-year change in number, progress, and total capital expenditure of Australian critical minerals projects. We will write to you again later in 2023 with the outcomes of this work.

We note that this Addendum does not revoke or amend those intentions confirmed by NAIF in the SOI.

Yours sincerely,

Ms Tracey Hayes

Chair

Northern Australia Infrastructure Facility

DEPARTMENT OF INFRASTRUCTURE, TRANSPORT, REGIONAL DEVEROPMENT, Document 86 COMMUNICATIONS AND THE ARTS

PQ23-000293

To: Minister for Northern Australia (For Decision)

Through:

Deputy Secretary

HQIW 252 - FUNDING BY THE NORTHERN AUSTRALIA INFRASTRUCTURE FACILITY (NAIF)

Timing: ASAP – due to the Table Office by 28 September 2023

Recommendation/s:

1. That you approve the response at **Attachment A**.

Minister:

Comments:

Approved / Not approved

Date:

Clearing Officer: DITRDCA: Andrev		Assistant Secretary,	Mob: 0427 232 923
Sent:17/08/2023	Burke	NAIP, PPD	
	NAIF: Craig Doyle	CEO, NAIF	Mob: 0427 850 959
Contact Officer:	DITRDCA: James	Director, NAIF Policy	Mob: 0460 829 127
	Lowery		
	NAIF: Craig Doyle	CEO, NAIF	Mob: 0427 850 959

Question No.

Asked by

Subject

253

Monique Ryan

HQIW 253 - funding by the NAIF

Key Points:

- 1. Dr Monique Ryan MP, Member for Kooyong, asked the Minister for Northern Australia a question in writing, Question No. 252, on 31 July 2023.
- 2. The question relates to the NAIF's ability to finance projects connected to the extraction of fossil fuel resources, and NAIF's project evaluation processes more generally.
- 3. The response is provided at Attachment A.

Consultation: YES

4. The NAIF provided the input to parts 4 and 5 of Question No. 252.

ATTACHMENTS

A: Response to House of Representatives Question No. 252

ased under the

Minister for Northern Australia

House of Representatives Question No. 252

Dr Monique Ryan asked the Minister for Northern Australia, in writing, on 31 July 2023:

- 1. Would the funding of infrastructure projects supporting the commercial exploitation of fossil fuels, such as oil and gas, be considered consistent with the Government's Statement of Expectation for the Northern Australia Infrastructure Facility (NAIF) including, improving the lives of First Nations people, transitioning to a net-zero energy sector by 2050 with a 43 per cent emissions reduction by 2030, and establishing Australia as a renewable energy superpower through the promotion of renewable energy and support for critical minerals, hydrogen, and battery production industries.
- 2. Would the funding of infrastructure projects supporting the commercial exploitation of fossil fuels, such as oil and gas, be considered 'inconsistent with the objectives and policies of the Commonwealth Government' for the purpose of section 11 of the Northern Australia Infrastructure Facility Act 2016.
- 3. Will the Minister commit to not using any financing from the NAIF for the Middle Arm Sustainable Development Precinct that directly or indirectly funds any infrastructure projects supporting the commercial exploitation of fossil fuels.
- 4. What are the specific projects currently under consideration for funding by the NAIF.
- 5. What factors are being considered during the evaluation processes of these specific projects currently under consideration for funding by the NAIF.

Minister for Northern Australia: The answer to the honourable Member's question is as follows:

1. In late 2022, the Minister for Northern Australia and the Minister for Finance issued to NAIF a Statement of Expectations (SOE) providing the NAIF with clarity about relevant Government policies and objectives it is expected to observe in conducting its operations. The SOE states the Government's priorities,including improving the lives of First Nations People, transitioning Australia's energy sector to net zero emissions by 2050 and establishing Australia as a renewable energy superpower. NAIF has a key role in contributing to these priorities in Northern Australia. NAIF has already provided financial assistance to multiple projects which support these priorities, including critical minerals projects which provide material components for renewable technologies. The SOE states the expectation that NAIF prioritise delivering financial assistance to projects which are aligned with Government policies.

Consistent with the *Northern Australia Infrastructure Facility Act 2016* (NAIF Act), and the *Northern Australia Infrastructure Investment Mandate Direction 2021* (NAIF Investment Mandate), the NAIF Board is responsible for making independent investment decisions and the Government is unable to direct NAIF to make specific investments.

2. Each NAIF investment proposal is considered on its own merit in accordance with the requirements outlined in the NAIF Act and NAIF Investment Mandate. Accordingly, it

would not be appropriate to speculate with regard to hypothetical and generalised scenarios.

- 3. Consistent with the NAIF Act, and the NAIF Investment Mandate, the NAIF Board is responsible for making independent investment decisions and the Government is unable to direct NAIF to make specific investment decisions.
- 4. NAIF is not able to disclose specific project details in its pipeline, given these processes are considered commercial-in-confidence. However, NAIF has advised that it is not currently considering funding for oil, gas or coal extraction projects.
- 5. NAIF undertakes a rigorous assessment process on all projects ensuring compliance with the NAIF Act, investment Mandate and other relevant legislation, permitting, licensing and other applicable regulations. NAIF undertakes a holistic approach to assessment considering, amongst other factors, the policy priorities outlined by the Australian Government in the SoE. Further information about NAIF's assessment process can be found on the NAIF website.

October 2023 Supplementary Budget Estimates
Information in this brief is current as at: 20 October 2023

NAIF INVESTMENT DECISIONS SINCE 25 SEPTEMBER

- Since the finalisation of the Senate Estimates Brief (SB23-00801) on 25 September 2023, the NAIF has made one (1) Investment Decision.
- On 4 October 2023, the NAIF provided the Minister for Northern Australia with a Proposal Notice for a decision made at the 26 September Board Meeting.
- The Proposal Notice outlined that NAIF had resolved to provide a loan of up to \$25 million to Mater to support the refurbishment and expansion of the existing Mater Private Hospital's Pimlico Campus in Townsville.
- This project will support establishment of a purpose-built maternity suite and the refurbishment of an existing building to house renal services – as a critical hub across North Queensland.
 - o Total project value: \$34 million
 - Projected total economic benefit: \$46.5 million
 - Projected job creation: 168 direct and indirect jobs during construction, 13 ongoing operational jobs
- On 17 October 2023, the Minister advised NAIF of her intention to not issue a Rejection Notice.

Rural and Regional Affairs and Transport

Lead/Support contact: Andrew Burke / S22(1)(a)(ii)

SB23-000802

SUBJECT: Middle Arm and Pilbara Ports Upgrades

Talking Points

Middle Arm Sustainable Development Precinct and Regional Logistics Hubs

- In the 2022-23 October Budget the Australian Government committed \$1.9 billion in planned equity to support the development of the Middle Arm Sustainable Development Precinct (Middle Arm) and Regional Logistic Hubs along key transport links. This includes:
 - \$1.5 billion to support common user marine infrastructure such as specialist product wharves, module offloading facilities for manufacturing and dredging of the shipping channel
 - \$440 million to support Regional Logistics Hubs including in Katherine, Alice Springs and Tennant Creek to connect these regions to Middle Arm and other export facilities.
- As the proponent, these projects are led by the Northern Territory Government:
 - The Northern Territory Government is responsible for project planning including adhering to the Infrastructure Australia (IA) business case process and progressing environmental approvals under the Environment Protection and Biodiversity Conservation Act.
 - The Australian Government is not in negotiations nor discussions with any proponents interested in access to Middle Arm.
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts is working closely with Northern Territory officials to co-design an equity model to implement these projects.
 - This work remains ongoing and will be informed by the ongoing IA assessment process, along with commercial and legal advice.
- Common user infrastructure at Middle Arm was first added to IA's Infrastructure Priority
 List of nationally significant proposals as a Stage 1 listing in February 2021, and
 progressed to Stage 2 listing on 21 August 2023, following assessment of the business
 case.

Contact: Andrew Burke Cleared by First Assistant Secretary: Matthew Roper

Rural and Regional Affairs and Transport

Lead/Support contact: Andrew Burke / \$22(1)(a)(ii)

SB23-000802

- On 5 September 2023, the Senate referred an inquiry into Middle Arm to the Senate Environment and Communications References Committee.
 - o The Committee is scheduled to report to the Senate by 28 February 2024.

Pilbara Ports Upgrade

- The 2022-23 October Budget included \$565.0 million to support common user port upgrades at Port Lumsden and Dampier in the Pilbara. Funding is provisional, based on review of appropriate business cases and includes investment towards:
 - additional common user infrastructure at Lumsden Point at the Port of Port Hedland, to support forecast growth in demand for minerals key to the battery and electric vehicle markets and the import of equipment required to grow the hydrogen and renewable industry
 - upgrades to common user port infrastructure in Dampier which will build capacity for critical mineral and renewables export.
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts is progressing negotiations with the Western Australian Government on details of the proposed milestone payment schedule, to be endorsed between Ministers under the Infrastructure Federation Funding Agreement.
 - The department anticipates settling this funding agreement by the end of 2023.

Key Points

 Demand is growing locally and overseas for clean energy sources like green hydrogen, and the Australian Government's investments will help position Northern Australia to take advantage of new economic opportunities arising from the export of hydrogen.

Status of Development of Middle Arm and Regional Logistic Hubs Equity Models

The department is continuing to work in partnership with the Northern Territory
Government on the design, analysis and evaluation of a fit-for-purpose governance
structure and delivery vehicle to support the implementation of the Australian
Government's planned equity investments into these projects.

Contact: Andrew Burke Cleared by First Assistant Secretary: Matthew Roper

Rural and Regional Affairs and Transport

Lead/Support contact: Andrew Burke / \$22(1)(a)(ii)

SB23-000802

- It is expected that this work would ultimately lead to an intergovernmental agreement between the Australian and Northern Territory Governments.
- During the Budget Estimates hearings, the department advised while there was no timeline for resolving this work, it was hoped that it would be resolved before the end of 2023.
 - As key inputs, such as detailed business cases and relevant commercial advice, remain under development by the Northern Territory, a decision in 2023 is unlikely.
 - o A final equity decision is a matter for Australian Government.
- Resolving an equity model relies on a number of key inputs from the Northern Territory Government such as:
 - detailed business cases to support the investment proposals that align with the Commonwealth Investment Framework (RMG 308) and the IA Assessment Framework, including detailed explanation of the full costs, benefits and risks (including legal risks) for the Australian Government's consideration.
 - Strategic Environmental Assessments under the Northern Territory Government's Environmental Protection Act 2019 and the Federal Environmental Protection and Biodiversity Conservation Act 1999 to understand the impact of the development will also be considered in final implementation plans. This assessment is not expected to finalised until 2025.
- As the lead project proponent, the Northern Territory Government is currently
 progressing these key requirements and engaging with proponents and
 stakeholders, including the Larrakia community to inform relevant processes.
- Planning of Middle Arm remains ongoing.
 - The department understands that to date, the Northern Territory Government have undertaken over 200 studies that have informed their project plans to date.
 - Final designs will take into consideration the ongoing business case processes, engagement with Larrakia community and environmental approvals.

Contact: Andrew Burke Cleared by First Assistant Secretary: Matthew Roper

Rural and Regional Affairs and Transport

Lead/Support contact: Andrew Burke / \$22(1)(a)(ii)

SB23-000802

Are the Larrakia people, the traditional owners of the Darwin region, being consulted on the Middle Arm Proposal?

- As the project proponent, engagement with the community including traditional owners is a matter for the Northern Territory Government.
- The department understands that the Northern Territory Government has
 established a Cultural Consultative Committee with representatives from various
 Larrakia families to seek knowledge and understanding of the cultural and social
 values associated with the Middle Arm peninsula and Darwin Harbour more broadly.
 - Further questions about the engagement are best directed to the Northern Territory Government.

Why is Middle Arm undergoing Infrastructure Australia assessment processes?

- As the project proponent, the Northern Territory Government is continuing to pursue Middle Arm and the Regional Logistics Hubs through the IA assessment processes.
- In 2020, the Northern Territory Government submitted a Stage 1 business case for Middle Arm to IA. The proposal was first added to the Infrastructure Priority List on the IA's website as a Stage 1 listing on 26 February 2021. Following an assessment of the Stage 2 business case, on 21 August 2023, IA published on their website that the project was ready for the development of the stage 3 business case.
- The Northern Territory Government continues to work through the Stage 3 business case development process for Middle Arm.
- These business cases will help provide the information required by the Australian Government to make an informed final equity investment into these projects.

Potential tenants at Middle Arm

- The Australian Government has not engaged nor negotiated with any tenants interested in Middle Arm.
- Planning by the Northern Territory Government to develop an industrial precinct at Middle Arm have been under development for many years, as such planned tenants of the precinct have evolved over this time.
- Middle Arm is intended to be a mixed-use precinct.

Contact: Andrew Burke Cleared by First Assistant Secretary: Matthew Roper

Rural and Regional Affairs and Transport

Lead/Support contact: Andrew Burke / \$22(1)(a)(ii)

SB23-000802

- The success of Middle Arm is not predicated on any particular tenant or industry accessing the site.
- In June 2023, the Northern Territory Government announced that they had issued 12-month exclusivity agreements ('Not to Deal' Commitments) with five potential tenants at Middle Arm:
 - o TEH2 (green hydrogen production using solar energy)
 - Fortescue Futures Industries (green hydrogen hub, comprised of green hydrogen and green ammonia production)
 - Tivan (vanadium oxide production)
 - o Tamboran Resources Limited (natural gas from the Beetaloo Basin) and
 - Avenira (lithium-ferro-phosphate cathode manufacturing, which will manufacture pre cursor battery cathode materials from critical minerals).
- Before accessing Middle Arm, all potential tenants will be required to adhere to all commercial and regulatory approval processes.
- Questions about tenants are best directed to Northern Territory Government.

Potential Environmental and Health Impacts of Middle Arm

- The Australian Government notes concerns from some members of the community about the potential environment and health impacts of Middle Arm.
- On 31 March 2022, the Australian Environment Minister and Chief Minister of the Northern Territory agreed to undertake a Strategic Assessment of Middle Arm.
 - The Strategic Assessment includes assessment under both Environment Protection Act 2019 (NT) (EP Act) and the Commonwealth's Environment Protection and Biodiversity Conservation Act 1999 (Cth).
 - The department is not a party to this process and questions about environmental approvals should be referred to the Department of Climate Change, Energy, the Environment and Water (DCCEEW).

Contact: Andrew Burke Cleared by First Assistant Secretary: Matthew Roper

Rural and Regional Affairs and Transport

Lead/Support contact: Andrew Burke / \$22(1)(a)(ii)

SB23-000802

- These issues are also the subject of the ongoing inquiry by the Senate Environment and Communications Committee.
 - The Committee is due to report by 28 February 2024.
- The Australian Government's investment in common-use enabling infrastructure will
 give all potential users in the market the opportunity to grow and thrive rather than
 a particular company or industry.

Fracking in the Beetaloo Basin

- Middle Arm is intended to be a mixed-use precinct.
 - The Northern Territory Government advises that success of Middle Arm is not predicated on any particular tenant or industry accessing the site.
- The Australian Government notes that the Northern Territory Government has entered into a 12-month exclusivity agreement with Tamboran, who would use Middle Arm to process natural gas from the Beetaloo Basin.
- To access Middle Arm, Tamboran will need to adhere to all regulatory and environmental approvals.
- Questions about the natural gas industry are best directed to the Department of Industry, Science and Resources.

Pilbara Ports Upgrades

- The October Budget provided \$565 million in grant funding into common-user infrastructure upgrades in the Pilbara.
- The 2023-24 Budget reallocates this funding from the department to the Treasury to allow this funding to be provided to the Western Australian Government through existing intergovernmental arrangements.
- The department will continue to work with Western Australian Officials to finalise a funding agreement to support the implementation of this commitment.

Contact: Andrew Burke Cleared by First Assistant Secretary: Matthew Roper

Rural and Regional Affairs and Transport

Lead/Support contact: Andrew Burke / S22(1)(a)(ii)

SB23-000802

Background

The Australian Government's commitment to common user infrastructure at Middle Arm and in the Pilbara reflects previous commitments under the former Energy Security and Regional Development Plan (announced but not legislated as part of the March 2022-23 Budget).

Financial Information as at 31 August 2023

Pilbara Ports Upgrade

Program/Project Start Date:	2022-23					
Program/Project End Date:	2028-29					
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	0	0	0	0		0
Less:						
Actual Expenditure YTD at 31 August 2022	0					
Total Committed Funds at 31 August 2022	0	0	0	0		0
Total Uncommitted Funds (balance)	0	69.3	202.8	167.9	0	440

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Contact: Andrew Burke Cleared by First Assistant Secretary: Matthew Roper

^{*} This FE profile is the outcome of recent to MoF request and subject to agreement with DOF and WA Government – it is part of the \$698.1m measure in budget paper 2 for port infrastructure in the Pilbara, Port of Newcastle and Port of Bundaberg - the measure in Budget paper 2 is part of an aggregate profile for all new regional programs and does not include the \$1.9 billion planned equity investment for Northern Territory that has been allocated CR (\$1.5 billion for Marine Infrastructure and \$440 m for Regional Logistics Hubs). (PBS 2022-23 - Budget Related Paper No.. 1.12 DITRDCA Table 2.3.3 Program components for outcome 3 - Page 59)

Rural and Regional Affairs and Transport

Lead/Support contact: Andrew Burke

SB23-000803

SUBJECT: Central Australia Plan - \$50M Infrastructure Package

Talking Points

- As part of the Better, Safer Future for Central Australia, announced in the 2023-24
 Budget, the Government allocated \$50.0 million to support infrastructure projects across
 Central Australia.
- The Department of Infrastructure, Transport, Regional Development, Communications and the Arts is working with community leaders via the Central Australia Aboriginal Leadership Group (ALG) and the National Indigenous Australians Agency (NIAA) to identify priority projects and funding mechanisms to deliver them.

Key Points

- The 2023-24 Budget included \$50.0 million for community infrastructure across the Central Australia community.
 - The funding is intended to support the construction of new or upgraded community infrastructure that fills an identified gap or need for the community or that provides economic and social benefits.
- The department is working in partnership with Central Australia community leaders via the Central Australia Aboriginal Leadership Group (ALG).
 - The ALG was established to work alongside existing community leadership and governance arrangements across the region to provide advice to Government on implementing the Central Australia Plan.
 - Detailed questions about the Aboriginal Leadership Group should be directed towards the NIAA.
- In addition to the ALG, the department has been and will continue to engage with other relevant stakeholders including the Northern Territory Government, MacDonnell Regional Council and Central Desert Regional Council.
- Stakeholder engagement remains ongoing and it is anticipated that an approach to funding community priorities will be finalised before the end of 2023.
 - While this engagement takes time, it is critical to ensuring the funding considers the views of the local community.

Contact: Andrew Burke Cleared by First Assistant Secretary: Matthew Roper

Rural and Regional Affairs and Transport

Lead/Support contact: Andrew Burke

SB23-000803

Background

- The 2023-24 Budget included \$50.0 million to support community infrastructure across Central Australia.
- The department has been working in good-faith with the ALG to guide the development of the Package.
 - Since the 2023-24 Budget, Andrew Burke, the Assistant Secretary of the Northern Australia Investment and Projects branch has attended four ALG meetings.
- In addition to engagement with the ALG, the department has met with:
 - Northern Territory Government Officials to understand infrastructure priority planning across the Central Australia region and to identify potential priority projects.
 - MacDonnell Regional Council and Central Desert Regional Council to understand existing and planned infrastructure priorities.

Contact: Andrew Burke Cleared by First Assistant Secretary: Matthew Roper

Phone: s22(1)(a)(ii) Version Number: 01 Date: 20/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Andrew Burke

SB23-000803

Financial Information as at 31 August 2023

Financial information is to be confirmed after finalisation of delivery approach; the below table shows the current profile as held under the Infrastructure Investment Program.

Program/Project Start Date:	TBC – Estimated Q1 2024 TBC – Currently 30 June 2027					
Program/Project End Date:						
	2023-24 \$m	2024-25 \$m	2025-26 \$m	2026-27 \$m	2027-28 \$m	TOTAL \$m
Appropriation Budget	0.5	16.5	16.5	16.5		50
Less:						
Actual Expenditure YTD at 31 August 2022	0					
Total Committed Funds at 31 August 2022	0	0	0	0		0
Total Uncommitted Funds (balance)	0.5	16.5	16.5	16.5	0	50

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient

Contact: Andrew Burke Cleared by First Assistant Secretary: Lisa Rauter

Phone: +61 s22(1)(a)(ii) Version Number: 01 Date: XX/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Casey Greentree

SB23-000804

SUBJECT: Northern Australia Agenda

Talking Points

- Developing Northern Australia is critical to the prosperity, security and future of our nation as a whole.
- The Australian Government has committed to leading an agenda for developing Northern Australia that will focus on delivering sustainable and resilient growth.
- The Northern Australia Ministerial Forum (NAMF) has agreed to a refresh of the 2015 Our North, Our Future: White Paper on Developing Northern Australia (the White Paper). The refresh provides an opportunity to realign efforts and focus delivery for the next five years.
- The NAMF has also agreed to undertake a review of the Northern Australia Indigenous Development Accord (the Accord review). The review will be undertaken alongside the White paper refresh (given linkages, consultations will engage stakeholders in both reviews).
- Work has commenced on both the White Paper refresh and Accord review with stakeholder engagement sessions being held during October 2023.
- The Northern Australia Indigenous Reference Group (IRG) ensures First Nations perspectives are central to the Northern Australia policy agenda.

Key Issues

Governance

Northern Australia Ministerial Forum

- NAMF brings together ministers from the Commonwealth and northern jurisdictions to develop shared government priorities for liveable, safe, sustainable and healthy communities in the north. Current NAMF members are:
 - o Hon Madeleine King MP, Minister for Northern Australia (Chair)
 - o Hon Linda Burney MP, Minister for Indigenous Australians
 - o Hon Glenn Butcher MP, Minister for Regional Development (Queensland)
 - o Hon Don Punch MLA, Minister for Regional Development (Western Australia)
 - o Hon Nicole Maison MLA, Minister for Northern Australia (Northern Territory)

Contact: Casey Greentree Cleared by First Assistant Secretary: Matthew Roper

Phone: s22(1)(a)(ii) Version Number: 01 Date: 21/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Casey Greentree

SB23-000804

 NAMF has agreed on 14 priorities for its work based around the themes of human capital, enabling infrastructure, and economic development and diversification. The 14 NAMF priorities are listed and defined at (Attachment A).

Northern Australia Indigenous Reference Group (IRG)

- The Northern Australia IRG advises the Government on maximising benefits and implementation outcomes for Indigenous Australians in its Northern Australia agenda.
- The Australian Government is committed to continued engagement with First Nations people and has extended the tenure of the IRG for 12 months to ensure this is at the forefront of refreshing the Northern Australia agenda.
- The IRG has identified seven priority areas requiring further exploration to practically improve Indigenous economic development in Northern Australia (refer SB23-000805).

Priorities

Refresh of the White Paper

- The 2023-24 Budget included the Government's commitment to a refresh of the White Paper. The White Paper refresh is an opportunity to realign efforts to the agreed NAMF priorities and focus delivery for the next five years.
- The refresh has been endorsed by NAMF and is a collaborative effort between the Commonwealth and northern jurisdictions.
- The White Paper remains the cornerstone document in the Australian Government's developing Northern Australia agenda and will remain unchanged. The White Paper refresh will deliver an Action Plan to implement the next phase of sustainable and resilient economic development in Northern Australia.
- The Office of Northern Australia (ONA) is undertaking targeted engagement to confirm the contemporary challenges and opportunities for Northern Australia, and the priority with which action should be undertaken through the refresh. The engagement will inform the development of the Action Plan.
- Consultants, *Instinct and Reason*, have been procured to work with the department to undertake the engagement component of the White Paper refresh.

Review of the Northern Australia Indigenous Development Accord

 The Northern Australia Indigenous Development Accord is an Intergovernmental Agreement focused on progressing Indigenous economic development in Northern Australia.

Contact: Casey Greentree Cleared by First Assistant Secretary: Matthew Roper

Phone: s22(1)(a)(ii) Version Number: 01 Date: 21/09/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Casey Greentree

SB23-000804

- The Accord review has commenced and will:
 - o assess progress against the Accord objectives which are to:
 - unlock and maximise the economic potential of Indigenous businesses and individuals and communities in Northern Australia; and
 - mainstream the consideration of Indigenous interests in the development and delivery of government policy and programs.
 - consider the most appropriate mechanism to drive resilient and sustainable economic development in First Nations communities in the current policy landscape.

Contact: Casey Greentree Cleared by First Assistant Secretary: Matthew Roper

Phone: s22(1)(a)(ii) Version Number: 01 Date: 21/09/2023

ATTACHMENT A - Scope of the 14 Northern Australia Ministerial Forum priorities

Cross-cutting Priorities:

- 1. Engagement with First Nations People: provisions for co-design practice to deliver meaningful long-term economic, social and cultural benefit to First Nations communities.
- 2. Transformational and complex projects: projects that have the potential to have a fundamental and lasting impact involving multiple stakeholders, significant coordination and reform.

Priority Area 1: Human Capital

- 3. Housing availability: more affordable, sustainable, culturally appropriate public and private housing where it is most needed.
- 4. Workforce skills and training development: addressing high priority skills needs through migration; growing local talent through training; workforce retention; and increasing First Nations, women and youth participation in the workforce.
- 5. Migration and mobility: attracting and retaining international and domestic settlement in North Australia.
- 6. Delivering amenity: improving liveability in northern communities through improving essential and social services and infrastructure. Essential services include power, water, wastewater and solid waste management. Social infrastructure refers to the facilities, spaces, services and networks that support communities.
- 7. Justice reinvestment: addressing crime by redirecting investment from prisons to fund and rebuild human resources, culturally appropriate diversionary youth programs and physical infrastructure for First Nations people and young people.

Priority Area 2: Enabling Infrastructure

- 8. Digital connectivity: reliable, affordable, accessible digital networks.
- Water: ensuring water security and equitable quality of water for all communities including sustainable use of water resources for the environment and industry.
- 10. Enabling roads, rail and ports: transport links essential for the movement of people and goods including for disaster resilience for supply chain efficiencies.
- 11. Common user infrastructure: supporting and enabling multi-user infrastructure such as maritime, air and rail facilities, public transport, logistics hubs, processing and manufacturing precincts; and research, education, arts and cultural facilities.

Priority Area 3: Economic Development and Diversification

12. Agriculture and biosecurity: supporting growth, innovation and sustainability in agriculture and strengthening biosecurity.

- 13. Diversification that responds to climate change (adaptation and mitigation): building resilience to respond to the transition to Net Zero, more frequent extreme weather events, increased temperatures and biodiversity decline.
- 14. Data to support decision making and investment: developing a shared understanding of data gaps, and targeted research and information management systems to address these gaps.

Rural and Regional Affairs and Transport

Lead/Support contact: Casey Greentree

SB23-000805

SUBJECT: Northern Australia Indigenous Reference Group

Talking Points

- Improving the prosperity of First Nations people and communities is central to the success of the Northern Australia agenda, which aligns with the Australian Government's commitment to Closing the Gap.
- The Northern Australia Indigenous Reference Group (IRG) advises the Minister for Northern Australia, Minister Madeline King, and the Minister for Indigenous Australians on northern development and ways to maximise benefits and implementation outcomes for Indigenous Australians.

Key Issues

- The IRG has identified seven priority areas requiring further exploration to practically improve Indigenous economic development in Northern Australia. These are:
 - Indigenous businesses have financial sustainability, factoring in unique Northern Australia circumstances;
 - Indigenous businesses and communities in the North are connected, supported and thriving;
 - clear economic participation pathways to meet people where they are at in Northern Australia;
 - regional and remote Indigenous businesses and communities have the connectivity to compete in the broader economy;
 - Indigenous people's basic needs are met in Northern Australia through improved social infrastructure;
 - local economic opportunities are maximised to support Indigenous economic development; and
 - o strong Indigenous economic leadership in Northern Australia.
- Minister Madeleine King met the IRG in Canberra in October 2023, and has met with the group five times in total.
- The IRG have met with Ministers and key government officials to discuss their priority areas. They have made submissions to eight government inquiries, provided feedback on draft government grant guidelines and attended a public hearing on disaster resilience.
- While the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (the department) does not have specific funding to respond to IRG priorities, the work of the IRG is having notable input to a range of policy development processes across government.

Contact: Casey Greentree Cleared by First Assistant Secretary: Lisa Rauter

Phone: s22(1)(a)(ii) Version Number: 01 Date: 03/10/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Casey Greentree

SB23-000805

Background (Refer to EC23-005331)

- The IRG advises the Australian Government on maximising First Nations benefits from northern development.
- IRG members are well-credentialed First Nations Australians from the north with demonstrated business acumen and economic development expertise. Consideration is given to geographic spread, gender diversity and industry representation during membership selection processes.

Current IRG membership is:

- Colin Saltmere, Chair (QLD)
- Tara Craigie (NT)
- Jerome Cubillo (NT)
- Troy Fraser (QLD)
- Peter Jeffries (WA)
- Vacant (WA)
- o Gillian Mailman (QLD)
- IRG members were appointed for a period of two years to December 2023 and meet quarterly.
- The Minister Madeleine King recently extended the tenure of all current members for 12 months to December 2024. The Minister has committed to replacing the WA member (Cara Peek who resigned on 18 July 2023 due to other commitments) and adding a representative from the Torres Strait Islands. The department is canvassing potential candidates' interest and availability to be recommended to the Minister.
- The next IRG meeting will be scheduled for early 2024.

Contact: Casey Greentree Cleared by First Assistant Secretary: Lisa Rauter

Phone: s22(1)(a)(ii) Version Number: 01 Date: 03/10/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Tiffany Karlsson

SB23-000806

SUBJECT: Cities and Suburbs Unit

Talking Points

- In the May 2023-24 Budget, the Australian Government funded the establishment of a Cities and Suburbs Unit (CSU) within the Department.
- The CSU will:
 - o develop and deliver the first National Urban Policy (NUP) in over a decade;
 - o produce regular State of the Cities reports; and
 - provide oversight for a number of planning reforms that have been tasked to the Planning Ministers' Meeting through the National Cabinet.
- These products will be developed in consultation with state, territory and local governments, urban policy experts, and a broad range of other stakeholders.
- The CSU is engaging with a range of stakeholders at it develops the NUP this includes all levels of government and urban policy experts through the Urban Policy Forum (UPF).
 - The draft NUP is expected to be released for public consultation later in 2023.

Key Point

Delivery of the More Liveable Cities and Suburbs plan (announced 10 March 2021)

Commitment	Status	Update		
Transform City Deals into genuine City	Delivered	The Government has committed to honouring all commitments to City and Regional Deals and managing them to completion.		
Partnerships		The Government has funded the Regional and Urban Precincts and Partnerships Programs – further detail in SB23-000807.		
2. Revitalise our CBDs	In progress	In addition to existing funding commitments under City Deals, the Government has delivered on a number of election commitments for CBDs. The Government has also announced the urban Precincts and Partnerships Program.		

Contact: Tiffany Karlsson Cleared by First Assistant Secretary: Matthew Roper

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3.	Renew the independent role of Infrastructure Australia (IA) and establish a Cities and	Delivered	In December 2022 the Government publicly released the Independent Review of IA and its Government Response. Implementation is underway. To support the operations and functions of the CSU, IA should focus on data, analysis and evidence, consistent with its advisory responsibilities. This will ensure that IA's advisory role supports the department's policy and
	Suburbs Unit		implementation responsibilities.
4.	Deliver a new National Urban Policy (NUP)	In progress	The NUP will articulate the Government's vision for enhancing economic productivity, resilience and equity in our urban areas. The NUP will consider a range of key issues in urban areas, including a vision for sustainable growth in our cities. The content and timing of the NUP is a matter for Government.
5.	Publish an annual State of the Cities report	In progress	A regular [not necessarily annual] SOC will pull together an accurate picture of life in our cities, and provide valuable information for urban policy and investment. The content and timing of the report is a matter for Government.
6.	Give local government a voice in a meaningful National Cabinet process	Delivered	Local Government now has a voice into a range of national decision-making bodies including through National Cabinet, the Council on Federal Financial Relations, and a re-constituted Australian Council of Local Government.

Engagement

The Prime Minister has publicly stated that the NUP will be informed by expert evidence, industry expertise and community input:

- Minister C. King convened the Planning Ministers' Meeting (PMM) on 27 July 2023 attended by Australian Government Ministers responsible for relevant policy areas, Ministers from each State and Territory, and a representative from ALGA attended. Attendees discussed the NUP and a range of planning-related policy matters.
- The Government has reconstituted an UPF of experts and a broader group of stakeholders in an Urban Policy Network which are playing key roles in advising on urban policy and informing the development and implementation of the NUP and SOC report.

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- The NUP will also be informed by engagement undertaken by the Department on related policies, for example the National Freight and Supply Chain Strategy.
- The Government will also undertake First Nations consultations as well as public consultations on the NUP.
- The form of consultations is a matter for Government.

National Cabinet taskings

- On 9 December 2022, National Cabinet tasked Planning Ministers with developing a national standard for considering disaster and climate risk, as part of land use planning and building reform processes, and to report back to National Cabinet in 2023.
- On 28 April 2023, National Cabinet agreed a national approach and greater co-operation to deliver a range of priorities. First Ministers agreed to "a range of meaningful reforms to support a national approach to the growth of our cities, towns and suburbs".
- On 16 August 2023, Planning Ministers reported back to National Cabinet with a
 National Planning Reform Blueprint (public release attached) and an update on the
 progress against the national standard for considering disaster and climate risk, which is
 being led by New South Wales.

Attachments

Attachment A - National Planning Reform Blueprint

Contact: Tiffany Karlsson Cleared by First Assistant Secretary: Matthew Roper

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MEETING OF NATIONAL CABINET - WORKING TOGETHER TO DELIVER BETTER HOUSING OUTCOMES

MEDIA RELEASE

16 Aug 2023 Prime Minister

National Cabinet met in Brisbane today to deliver on a range of priorities for Australians, with a focus on more secure and affordable housing.

Delivering more housing supply is a vital part of National Cabinet's plan to ensure communities thrive as they grow. All governments recognise the best way to ensure more Australians have a safe and affordable place to call home is to boost housing supply.

That's why National Cabinet has agreed to an ambitious new national target to build 1.2 million new well-located homes over five years, from 1 July 2024. This is an additional 200,000 new homes above the National Housing Accord target agreed by states and territories last year.

The Commonwealth has committed to \$3 billion for performance-based funding, the **New Home Bonus**, for states and territories that achieve more than their share of the one million well-located home target under the National Housing Accord. This will incentivise states and territories to undertake the reforms necessary to boost housing supply and increase housing affordability, making a positive and practical difference for Australians planning to buy a home.

This ambitious target will be supported by the **Housing Support Program**, a \$500 million competitive funding program for local and state governments to kick-start housing supply in well-located areas through targeted activation payments for things like connecting essential services, amenities to support new housing development, or building planning capability.

The updated target will help align supply with expected demand over the next five years, and when linked with Commonwealth infrastructure funding, will produce more neighbourhoods and communities that have the services they need.

National Cabinet also agreed to a <u>National Planning Reform Blueprint</u> (<u>attachment 1</u>) with planning, zoning, land release and other measures to improve housing supply and affordability.

The Blueprint includes: updating state, regional, and local strategic plans to reflect housing supply targets; promoting medium and high-density housing in well-located areas close to existing public transport connections, amenities and employment; and streamlining approval pathways.

First Ministers also agreed on further significant measures to boost housing supply and better coordinate Australia's migration settings including:

- Endorsing initial state and territory implementation plans under the **Social Housing Accelerator**.
- Developing a principles-based, multi-year planning model for migration, to improve collaboration with states and territories on migration settings.

National Cabinet has agreed to <u>A Better Deal for Renters (attachment 2)</u> to harmonise and strengthen renters' rights across Australia. This includes:

- Developing a nationally consistent policy to implement a requirement for genuine reasonable grounds for eviction.
- Moving towards limiting rent increases to once a year.
- · Phasing in minimum rental standards.

These changes will make a tangible impact for the almost one-third of Australian households who rent.

Health reform

First Ministers discussed health reform, which remains a top priority for National Cabinet in 2023. They are committed to addressing the pressures facing the health system to deliver a patient-centred and sustainable Australian healthcare system that provides the best outcomes for our community. A dedicated health meeting will be held later in the year.

This media statement has been agreed by First Ministers and serves as a record of meeting outcomes.

Attachment 1:

The National Planning Reform Blueprint includes:

- Updating state, regional and local strategic plans to reflect their share of housing supply targets.
- Undertaking planning, zoning, land release and other reforms, such as increasing density, to meet their share of housing supply targets.
- Streamlining approval pathways, including strengthened 'call in powers', and prioritising planning amendments to support diverse housing across a range of areas e.g. by addressing barriers to subdivision for appropriate medium density housing.
- Promoting medium and high-density housing in well located areas close to existing public transport connections, amenities and employment.
- Reforms to support the rapid delivery of social and affordable housing.
- Reforms to address barriers to the timely issuing of development approvals.
- Consideration of the phased introduction of inclusionary zoning and planning to support permanent affordable, social and specialist housing in ways that do not add to construction costs.

- Rectifying gaps in housing design guidance and building certification to ensure the quality of new builds, particularly apartments.
- · Improving community consultation processes.
- Adequately resourcing built environmental professionals, including planners, in local government.

Attachment 2: A Better Deal for Renters

- 1. Develop a nationally consistent policy to implement a requirement for genuine reasonable grounds for eviction, having consideration to the current actions of some jurisdiction
- 2. Ensure provisions to allow appeals against retaliatory eviction notices are fit for purpose (e.g. evictions motivated by tenants taking reasonable action to secure or enforce legal rights, complain or disclose information about their tenancy).
- 3. Move towards a national standard of no more than one rent increase per year for a tenant in the same property across fixed and ongoing agreements.
- 4. Implement a ban on soliciting rent bidding.
- 5. Allow tenants experiencing domestic or family violence to:
 - i. End agreements without penalty and with a streamlined process and evidence e.g. a declaration by a prescribed professional such as a doctor or support service worker;
 - ii. Change the locks and make security improvements without the landlord's permission;

- iii. Have their name removed from databases due to property damage caused by family or domestic violence; and
- iv. With jurisdictions to consider further action to protect tenants who are victim survivors of domestic or family violence e.g. the ability to apply to have the perpetrator removed from the tenancy.
- 6. Limit break lease fees for fixed term agreements to a maximum prescribed amount which declines according to how much of the lease has expired (e.g. a maximum of four weeks' rent if less than 25 per cent of the fixed term has expired).
- 7. Make rental applications easier and protect renters' personal information:
 - i. Prescribe a rental application form in each jurisdiction, with required documents limited to two in each of the following categories: identity, financial ability to pay rent, suitability;
 - ii. Require the destruction of renters' personal information three years after a tenancy ends and three months after tenancy begins for an unsuccessful applicant;
 - iii. Require tenants' personal information to be provided and corrected within 30 days of a request by a tenant or prospective tenant; and
 - iv. Specify information not allowed to be collected from a tenant or more generally (e.g. disputes with landlords).
- 8. Consider options for better regulation of short-stay residential accommodation.
- 9. Phase in minimum quality standards for rental properties (e.g. stovetop in good working order, hot and cold running water).

PRIME MINISTER OF AUSTRALIA

Rural and Regional Affairs and Transport

Lead/Support contact: Tiffany Karlsson

SB23-000807

SUBJECT: Precincts and Partnerships Program (PPP)

Talking Points

- The regional Precincts and Partnership Program (rPPP) and urban Precincts and Partnerships Program (uPPP) will support transformative investment across Australia, bringing together governments and communities to deliver precincts that are tailored to local needs.
- The Precinct and Partnership Programs will fund the development and design of precincts and the delivery of construction-ready proposals.
- Together the programs geographically cover the nation.

regional Precincts and Partnerships Program

- The \$400 million rPPP opened for applications on 24 August 2023. Guidelines are available on the Department of Infrastructure, Transport, Regional Development, Communications and the Arts' website, GrantConnect and business.gov.au.
- The Australian Government announced \$400 million over three years from 2023-24 to the rPPP in the October 2022-23 Budget.
- The rPPP is an open, non-competitive grants process that will support both the development and delivery of precincts through two grant streams.
- Grants between \$500,000 \$5 million will be available for precinct development and planning proposals and grants between \$5 million - \$50 million will be available for precinct delivery projects.
- Applications can be submitted at any time and are open to state, territory and local governments, regional universities (which may be for-profit), and not-for-profits.
- Precincts must be located in a regional, rural or remote location, delineated as entirely outside the Australian Bureau of Statistics' Greater Capital City Statistical Areas (GCCSA).

urban Precincts and Partnerships Program

- In the May 2023-24 Budget, the Government committed \$150 million over three years from 2024-25 to support the place-based priorities of urban communities through the urban Precincts and Partnerships Program.
- The uPPP is in the early stages of design and consultation, with funding commencing on 1 July 2024. This provides an opportunity to draw on learnings from the implementation of the rPPP.
- The uPPP supports the Government's objective of building better cities and more liveable suburbs.

Contact: Tiffany Karlsson Cleared by First Assistant Secretary: Matthew Roper

Phone: (02) 6274 S22(1) (a)(ii) Version Number: 02 Date: 03/10/2023

Rural and Regional Affairs and Transport

Lead/Support contact: Tiffany Karlsson

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Key Issues

regional Precincts and Partnerships Program

- Assessment of the first tranche of applications is expected to be undertaken by an Independent Expert Panel in late 2023.
- The rPPP is a non-competitive, open process under the Commonwealth Grant Rules and Guidelines. Applications may be submitted at any time over the life of the grant opportunity and will be individually assessed on their merits against the criteria within the Grant Opportunity Guidelines.
- This assessment will inform the department's recommendations to the Minister about which applications to fund.
- The appropriation for the program commences on 1 July 2023.

urban Precincts and Partnerships Program

- Consultation on the program occurred in early October 2023, and will inform the Guidelines.
- The appropriation for the program commences on 1 July 2024.

Background

Precincts and Partnerships Programs

- Precincts or 'places of purpose' are user-defined geographic areas with a specific shared need or theme and can exist at a variety of scales. The program does not limit the type of precinct that can be considered for funding.
- As part of the programs, eligible applicants are encouraged to partner with key community groups to jointly deliver the project, such as First Nations groups, private enterprise, Regional Development Australia committees or community organisations.
- These programs support initiatives at multiple stages of readiness, and adaptively leverage investments in new and existing precincts while bringing together a range of partners to deliver shared outcomes

Financial Information as at 31 August 2023

\$1 billion in administered funding was committed over three years for the regional Precincts and Partnerships Program and the Growing Regions Program.

• \$400 million over three years has been appropriated for the rPPP, commencing on 1 July 2023, and \$150.0 million over three years for the uPPP from 2024-25.

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Budget information at 31 August 2023 (regional Precincts and Partnerships Program)

Program/Project Start Date:	2023-24					
Program/Project End Date:	2025-26					
	2021-22	2022-23	2023-24	2024-25	2025-26	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	0	0	100	150	150	400
Less:						
Actual Expenditure YTD at 30 April 2023	0	0	0	0	0	0
Total Committed Funds at 30 April 2023	0	0	0	0	0	0
Total Uncommitted Funds (balance)	0	0	100	150	150	400

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

Budget information at 31 August 2023 (urban Precincts and Partnerships Program)

Program/Project Start Date:	2024-25					
Program/Project End Date:	2026-27					
	2022-23	2023-24	2024-25	2025-26	2026-27	TOTAL
	\$m	\$m	\$m	\$m	\$m	\$m
Appropriation Budget	0	0	50	50	50	150
Less:						
Actual Expenditure YTD at 30 April 2023	0	0	0	0	0	0
Total Committed Funds at 30 April 2023	0	0	0	0	0	0
Total Uncommitted Funds (balance)	0	0	50	50	50	150

Note: Committed funds relate to funds committed under a Funding Agreement, Contract or Program of Works where the Project, Profile and Conditions have been agreed to, or a formal offer has been made pending agreement, by the recipient.

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