

**OFFICIAL: Sensitive – NSW Government****Teleconference – Sydney Metro Western Sydney Airport****July 2021 Update****TELECONFERENCE DETAILS****Invitees /Attendees:**

Department of Infrastructure, Transport, Regional Development and Communications:

s 47F

Contact No: (02) s 47F

Transport for NSW :

s 47F

Contact No: s 47F

Sydney Metro:

s 47B

Contact No: s 47B

Contact No:

**1. Current Status****Action Items / Outcomes of previous teleconference**

N/A

**Project Status**

s 47B

Key elements of this phase include planning approvals, property acquisition, early works, and major package procurement.

- The project now has two of the three required planning approvals: Commonwealth EPBC approval, and NSW CSSI approval. The third approval, the Airport Plan Variation, is expected to be finalised in August, about a month behind schedule.
- Property acquisition is progressing, with Proposed Acquisition Notices issued to the majority of interest holders in June. This is expected to lead to significant transaction activity in September. Property interests will be gazetted in September, with the PAN period ending.

s 47B

- Early works are resuming at St Marys and Claremont Meadows following the NSW construction pause. Early works at Bringelly remain on hold as it's located with the locked down LGA of Liverpool. Subject to transfer of the Bringelly land to NSW, licence arrangements with the Commonwealth may need to be updated to permit commencement of scheduled work in August (date subject to change as Bringelly is located in a COVID-19 lockdown LGA).
- Award of a contract for construction power is on track for September. s 47G
- Major package procurement is progressing, with both SBT and SCAW packages currently in the market, and the subject of ongoing interactive sessions. The SSTOM EOI will close on 6 August, with shortlisted tenderers to be announced in October ahead of the Request for Proposal being issued in November.

s 47G

Completed activities (including date of completion)	Upcoming activities (including expected date of completion)
<ul style="list-style-type: none"> <li>• Completed Registration of Interest process for the Stations, Systems, Trains, Operations and Maintenance (SSTOM) package. Expression of Interest documents were released to qualified registrants on 15 June 2021.</li> <li>• Rail Integration Deed executed by Sydney Metro and Transport for NSW, with Western Sydney Airport and the Commonwealth scheduled to complete execution in July.</li> <li>• Issued Property Acquisition Notice letters to interest holders with the exception of Government entities and s 47G</li> <li>• Completed engagement with DPIE on the State CSSI Conditions of Approval.</li> <li>• Received Commonwealth Environment Protection and Biodiversity Conservation Approval.</li> </ul>	<ul style="list-style-type: none"> <li>• SSTOM: complete interactive workshops; receive EOI submissions by 6 August.</li> <li>• SBT: continue interactive engagement with tenderers ahead of RFT close in August.</li> <li>• SCAW: continue interactive engagement with tenderers ahead of RFT close in September.</li> <li>• Finalise RID execution.</li> <li>• Finalise Airport Plan Variation.</li> <li>• Property acquisition: finalise surveys; s 47B</li> </ul>
Current sensitivities	s 47G

	s 47G
Current Risks	

2. PROJECT ADMINISTRATION		
Project Cost	Total Estimated Cost	\$ 47G
	Funding committed by Aust. Govt.	\$5,250m
	Funding committed by Council	N/A
	Payments to Date	\$301.8m
	Payments in 2020-21	\$241.8m
Community Consultation	Update and planned activities	<ul style="list-style-type: none"> <li>• Project Newsletter issued Tuesday 27 July to around 20,000 residents and businesses along the route, station precincts and power supply route</li> <li>• Issued email blast regarding planning approval to SMWSA database on Monday 26 July (7,125 stakeholders)</li> <li>• Senior stakeholders / Peak bodies and Councils targeted and personalised email update</li> <li>• Place Managers outreach activities to property owners/tenants and key stakeholders on 26 July to inform them of planning approval, as a courtesy.</li> <li>• Penrith and Liverpool Council GMs and WPCA notified ahead of announcement, as a courtesy.</li> </ul>



PPRs	Update and upcoming submissions	<ul style="list-style-type: none"> <li>Delivery phase PPR scheduled for submission in March 2022.</li> </ul>
Property Acquisition	Update and issues	<ul style="list-style-type: none"> <li>Proposed Acquisition Notice (PAN) letters issued to all relevant interests.</li> <li>Revised letters of offer issued to freehold interests in the Orchard Hills precinct.</li> <li>Orchard Hills owners being encouraged to submit valuations for negotiations to continue.</li> </ul>
Design	Update and issues	s 47G
<b>3. CONSTRUCTION</b>		
Commencement of Construction (actual or expected)	Early works commenced December 2020. Major works to commence December 2022.	
Completion Open to traffic (actual or expected)	s 47C	
Delays/variations to date		
Building Code Checklist	<p>Australian Building and Construction Commission Project EO/Tender Notification forms submitted to ABCC:</p> <ul style="list-style-type: none"> <li>10 June 2021 – Sydney Metro – Western Sydney Airport – Advanced Enabling Works Installation and Commissioning of Temporary Construction Power. Reference #SITE22806.</li> <li>18 June 2021 - Sydney Metro – Western Sydney Airport – Station Boxes and Tunnelling (SBT). Reference #SITE22840</li> <li>18 June 2021 - Sydney Metro – Western Sydney Airport – Surface and Civil Alignment Works (SCAW). Reference #SITE22841</li> </ul>	

	The ABCC Project EOI/Tender Notification Form for the Stations, Systems, Trains, Operations and Maintenance package (EOI opened in June 2021) will be sent in the coming weeks.
<b>4. INDIGENOUS PARTICIPATION PLAN (Only Applicable to DELIVERY PHASE)</b>	
N/A	

s 47C, s 47G



Other Key Milestones – Not linked to Payment Claims					
No	Milestone Description	Agreed Month /Year	Revised Month Year	Status Complete= C In Progress =I	Comment (used to explain variations)
1					
2					
6. MEDIA					
Previous events held		<ul style="list-style-type: none"><li>July 2021 – Planning determination – joint media release issued announcing planning determination</li><li>SSTOM industry briefing held 9 June 2021 – hybrid in-person and online streamed event.</li></ul>			
Media issues and community concerns		<ul style="list-style-type: none"><li>July 2021 – joint media release to announce CSSI approval</li><li>July/August 2021 – Utility and geotechnical investigations in St Marys, Claremont Meadows and Luddenham</li><li>August 2021 - Veness Place car park closure - Closure of Veness Place car park in St Marys – communications plan rolled out to notify community</li><li>September 2021 – PAN period due to end</li><li>s 47B</li></ul>			
Potential upcoming events		<ul style="list-style-type: none"><li>August 2021 TBC – RID signing - s 47C</li></ul>			
7. Other					

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Department of Infrastructure, Transport, Regional Development and Communications:

Contact No: (02) s 47F

s 47F

Transport for NSW :

Contact No: s 47F

s 47F

Sydney Metro:

Contact No: s 47F

s 47F

Contact No: s 47F

**1. MEDIA**

Community Consultation	<ul style="list-style-type: none"> <li>Place Manager outreach activities to support ongoing utility and geotechnical investigations along the alignment: St Marys, Claremont Meadows, Orchard Hills, Luddenham and Bringelly – public and private properties</li> <li>Sydney Metro's Communications Interface Coordination Group (CICG): key agencies and adjoining projects represented include: TfNSW, WSA, Sydney Trains, Sydney Roads, WPCA, Sydney Water and DPIE</li> <li>Council Interface meetings with Penrith and Liverpool Councils.</li> </ul>
Previous events held	<ul style="list-style-type: none"> <li>July 2021 – Planning determination – joint media release issued announcing planning determination</li> <li>Engagement outreach activities to property owners/tenants and key stakeholders on planning determination / Project Newsletter issued Tuesday 27 July to around 20,000 residents and businesses along the route, station precincts and power supply route. Email blast to WSA database – approximately 7,000 subscribers</li> <li>Coordination with Sydney Roads and TfNSW on COVID restrictions and resuming construction work in Penrith and Liverpool LGAs</li> <li>Acquisition survey field-work on private properties now complete for partial acquisitions.</li> </ul>

Media issues and community concerns	<ul style="list-style-type: none"> <li>September 2021 - Closure of Veness Place car park in St Marys for temporary TBI – communications plan being rolled out to notify community, businesses, council</li> <li>September 2021 – PAN period due to end.</li> </ul>
Potential upcoming events	<ul style="list-style-type: none"> <li>Airport Plan Variation approval expected end-August 21 – email blast to WSA database, website to be updated</li> <li>ASP1 contract award for the indicative power supply routes (Orchard Hills, Erskine Park and Kemps Creek) – September 2021</li> <li>October 2021 – Q4 newsletter</li> <li>October 2021 – SSTOM shortlist – Sydney Metro media release, website only</li> </ul> <p>s 47B [REDACTED]</p> <p>s 47C [REDACTED]</p>
<b>2. Current Status</b>	
<b>Action Items / Outcomes of previous teleconference</b>	
N/A	
<b>Project Status</b>	
<p>The project is mid-way in the Development phase. Key elements of this phase include planning approvals, property acquisition, early works, and major package procurement.</p> <ul style="list-style-type: none"> <li>The project now has two of the three required planning approvals: Commonwealth EPBC approval, and NSW CSSI approval. The third approval, the Airport Plan Variation, is expected to be finalised by the end of August, a month behind schedule.</li> <li>Property acquisition is progressing, with gazettal of proposed acquisitions in September expected to lead to significant transaction activity.</li> <li>Major package procurement is progressing, with the Request for Tender (RFT) for the SBT package closing in August, and the SCAW RFT to close in September. Expressions of Interest for the SSTOM package closed in August and are now under evaluation.</li> <li>Early works are continuing across the project alignment following the construction pause in late July / early August. s 47G [REDACTED] Licence arrangements for work on the Commonwealth's Bringelly land are being updated to allow work to continue ahead of transfer of the land to NSW. Award of a contract for construction power is on track for September. s 47G [REDACTED]</li> </ul> <p>s 47C, s 47G [REDACTED]</p>	

<b>Completed activities (including date of completion)</b> <ul style="list-style-type: none"><li>Expressions of Interest in the Stations, Systems, Trains, Operations and Maintenance (SSTOM) package closed in early August, s 47G This confirmed a competitive market for the SSTOM package as originally structured. s 47G</li><li>Determination of the Environmental Impact Statement / declaration of the project as Critical State Significant Infrastructure in July.</li><li>The Rail Integration Deed (RID) execution was completed by all parties in mid-August.</li><li>A construction contract for works at Gipps Street Claremont Meadows, was awarded as a part of the Advanced and Enabling Works (AEW) package. s 47G</li></ul>	<b>Upcoming activities (including expected date of completion)</b> <ul style="list-style-type: none"><li>Evaluation of SSTOM EOI following EOI close on 6 August 2021.</li><li>Commence evaluation of SBT tenders following RFT close on 20 August 2021.</li><li>Continue interactive engagement with the SCAW tenderers ahead of RFT close on 17 September 2021.</li><li>Finalise remaining planning approval, with the Commonwealth Airport Plan Variation expected to be confirmed in August.</li><li>Progress and execute Third Party Agreements prior to SBT and SCAW tender close, including the M12 Interface Agreement; Sydney Trains Transition Agreement, Penrith Council Interface Agreement; WPCA B1/B2 Collaboration Agreement (AEW/SBT); and Sydney Water Interface Agreement – Construction.</li><li>Progress property agreements, with settlement of acquisitions agreed in principle, and ongoing consultation with the Valuer General's office.</li></ul>
<b>Current sensitivities</b> s 47C, s 47G  s 47B  s 47C, s 47G	  s 47C, s 47G

3. PROJECT ADMINISTRATION		
Project Cost	Total Estimated Cost	s 47G
	Funding committed by Aust. Govt.	\$5,250m
	Funding committed by Council	N/A
	Payments to Date	\$301.8m
	Payments in 2020-21	\$241.8m
PPRs	Update and upcoming submissions	<ul style="list-style-type: none"> <li>Delivery phase PPR scheduled for submission in March 2022.</li> </ul>
Property Acquisition	Update and issues	<p>s 47B</p> <ul style="list-style-type: none"> <li>Progress as many property agreements throughout the PAN period as possible as well as settlement of acquisitions agreed in principle.</li> <li>Pre-registration of survey plans with Land Registry Services (LRS).</li> </ul>
Design	Update and issues	<ul style="list-style-type: none"> <li>Optimisation of station design has been completed. s 47G</li> </ul> <p>A review of the Integrated Design with the Rail Integration Deed is underway.</p>

4. CONSTRUCTION	
Commencement of Construction (actual or expected)	Early works commenced December 2020. Major works to commence mid-2022.
Completion Open to traffic (actual or expected)	s 47C
Delays/variations to date	
Building Code Checklist	<p>Australian Building and Construction Commission Project EOI/Tender Notification forms submitted to ABCC:</p> <ul style="list-style-type: none"> <li>10 June 2021 – Sydney Metro – Western Sydney Airport – Advanced Enabling Works Installation and Commissioning of Temporary Construction Power. Reference #SITE22806.</li> <li>18 June 2021 - Sydney Metro – Western Sydney Airport – Station Boxes and Tunnelling (SBT). Reference #SITE22840</li> <li>18 June 2021 - Sydney Metro – Western Sydney Airport – Surface and Civil Alignment Works (SCAW). Reference #SITE22841</li> </ul> <p>The ABCC Project EOI/Tender Notification Form for the Stations, Systems, Trains, Operations and Maintenance package (EOI opened in June 2021) will be sent in the coming weeks.</p>
5. INDIGENOUS PARTICIPATION PLAN (Only Applicable to DELIVERY PHASE)	
N/A	



s 47C, s 47G



Note there will be additional milestones in the second half of 2022-23 as part of the Delivery phase.


7. Other

For future discussion:



- Delivery PPR preparation

**OFFICIAL: Sensitive – NSW Government****Teleconference – Sydney Metro Western Sydney Airport****23 September 2021****TELECONFERENCE DETAILS****Invitees /Attendees:**

Department of Infrastructure, Transport, Regional Development and Communications:

Contact No: (02) s 47F

s 47F

Transport for NSW :

Contact No: s 47F

s 47F

Sydney Metro:

Contact No: s 47F

s 47F

Contact No: s 47F

**1. MEDIA**

Community Consultation	<ul style="list-style-type: none"> <li>Place Manager outreach activities for ASP1 power supply work in Orchard Hills, Erskine Park and Kemps Creek</li> <li>Place Manager outreach activities to support construction licences and substratum acquisition (PANs) in the southern alignment. Digital metro tunnel viewer tool under development; correspondence / Q&amp;A being developed.</li> <li>Interface meetings with Penrith and Liverpool Councils</li> <li>Sydney Metro's Communications Interface Coordination Group CICG – key agencies / adjoining project attendance includes: TfNSW, WSA, Sydney Trains, Sydney Roads, WPCA, Sydney Water and DPIE</li> <li>Digital lead generation campaign underway – 10 Oct 2021</li> </ul>
Previous events held	<ul style="list-style-type: none"> <li>Airport Plan Variation approval – Place Manager outreach activities to key stakeholders / email blast to SMWSA database – approximately 7,000 subscribers</li> <li>Coordination with Sydney Roads and TfNSW on St Marys construction related activities / commuter car park</li> <li>Closure of Veness Place car park in St Marys for temporary bus interchange work</li> <li>Acquisition survey field-work on private properties now complete for partial acquisitions</li> </ul>

Media issues and community concerns	<ul style="list-style-type: none"> <li>October 2021 – Gazettal of property acquisitions</li> <li>s 47B</li> </ul>
Potential upcoming events	<ul style="list-style-type: none"> <li>October 2021 – SSTOM shortlist – Sydney Metro media release, website only</li> <li>s 47C</li> <li>November 2021 – Q4 newsletter</li> <li>s 47C</li> </ul>
<b>2. Current Status</b>	
<b>Action Items / Outcomes of previous teleconference</b> <ul style="list-style-type: none"> <li>SM to prepare timeline of the Valuer General process <ul style="list-style-type: none"> <li>Forwarded to DITRDC on 14 September</li> </ul> </li> </ul>	
<b>Project Status</b> <ul style="list-style-type: none"> <li>Planning approvals are now finalised, with the Airport Plan Variation approved on 15 September, s 47B</li> <li>The property acquisition process is now on a tight timeframe, with gazettal of acquisitions scheduled for 1 October 2021.</li> <li>Major package procurement has advanced significantly in the last month, with evaluation of both SBT and SCAW tenders now underway. SSTOM shortlisting has concluded, and the INSW Gate 3 Review of SSTOM Readiness for Market due to be complete by the end of September.</li> <li>Early works are continuing, with a contract awarded for road works at Glossop Street St Marys, and demolition of St Marys Incident Management Centre completed. Licence arrangements are in place with WPCA to allow continuation of early work on the Aerotropolis site following transfer of the land from the Commonwealth to NSW, and licence arrangements for early work on the airport site are now in train following approval of the Airport Plan Variation.</li> </ul>	
s 47C, s 47G	
<b>Completed activities (including date of completion)</b> <ul style="list-style-type: none"> <li>The Request for Tender (RFT) for the Station Boxes and Tunnelling (SBT) package closed on 20 August 2021, and the RFT for the Surface and Civil Alignment Works (SCAW) package to closed on 17 September 2021.</li> </ul>	<b>Upcoming activities (including expected date of completion)</b> <ul style="list-style-type: none"> <li>INSW Gate 3 for SSTOM on 15-16 and 23-24 September 2021, with report due by 29 September. s 47C</li> </ul>

<ul style="list-style-type: none"><li>• Evaluation of Expressions of Interest for the Stations, Systems, Trains, Operations and Maintenance (SSTOM) package is now being finalised, and the INSW Gate 3 Review is on track for completion in September.</li><li>• The RFT for the Independent Certifier was released to shortlisted applicants.</li><li>• The Airport Plan Variation was approved on 15 September.</li><li>• Early works continued, with a contract awarded for road works at Glossop Street St Marys, and demolition of St Marys Incident Management Centre completed.</li></ul>	<ul style="list-style-type: none"><li>• SBT tender evaluation underway s 47C</li><li>• Early works: award contracts for construction power, St Marys temporary bus interchange, road works on Aerotropolis and airport sites; commence construction at Glossop Street St Marys.</li><li>• Finalise licence arrangements to permit commencement of early works on the airport site s 47B</li><li>• Gazettal of property acquisitions scheduled 1 October.</li></ul>
<p><b>Current sensitivities</b></p> <p>s 47B</p> <p>s 47C</p> <p>s 47B</p> <p>s 47C</p> <ul style="list-style-type: none"><li>• Station precincts design progression and alignment with key stakeholders' priorities. Ongoing coordination of St Marys, Luddenham Rd, Orchard Hills and Aerotropolis station precinct designs with broader planning initiatives by Department of Planning, Industry and Environment (DPIE), Penrith Council, Western Parkland City Authority (WPCA), WSA and major land owners.</li></ul>	<p>s 47C, s 47G</p>

3. PROJECT ADMINISTRATION		
Project Cost	Total Estimated Cost	s 47G
	Funding committed by Aust. Govt.	\$5,250m
	Funding committed by Council	N/A
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PPRs	Update and upcoming submissions	<ul style="list-style-type: none"> <li>Delivery phase PPR scheduled for submission in March 2022.</li> </ul>
Property Acquisition	Update and issues	<ul style="list-style-type: none"> <li>Gazettal scheduled for 1 October 2021.</li> </ul> s 47B
Design	Update and issues	<ul style="list-style-type: none"> <li>Optimisation of station design has been completed. s 47G</li> </ul> A review of the Integrated Design with the Rail Integration Deed is underway.

4. CONSTRUCTION	
Commencement of Construction (actual or expected)	Early works commenced December 2020. Major works to commence mid-2022.
Completion Open to traffic (actual or expected)	s 47C
Delays/variations to date	
Building Code Checklist	<p>Australian Building and Construction Commission Project EOI/Tender Notification forms submitted to ABCC:</p> <ul style="list-style-type: none"><li>• 10 June 2021 – Sydney Metro – Western Sydney Airport – Advanced Enabling Works Installation and Commissioning of Temporary Construction Power. Reference #SITE22806.</li><li>• 18 June 2021 - Sydney Metro – Western Sydney Airport – Station Boxes and Tunnelling (SBT). Reference #SITE22840</li><li>• 18 June 2021 - Sydney Metro – Western Sydney Airport – Surface and Civil Alignment Works (SCAW). Reference #SITE22841</li></ul> <p>The ABCC Project EOI/Tender Notification Form for the Stations, Systems, Trains, Operations and Maintenance package (EOI opened in June 2021) will be sent in the coming weeks.</p>
5. INDIGENOUS PARTICIPATION PLAN (Only Applicable to DELIVERY PHASE)	
N/A	

s 47C, s 47G



**7. Other**

For future discussion:

s 47C, s 47G



- Delivery PPR preparation

## Sydney Metro – Western Sydney Airport (SMWSA)

### Project Steering Committee – Meeting #3

#### Agenda

<b>Date:</b>	Tuesday 30 March 2021
<b>Time:</b>	3:30pm – 5:00pm
<b>Venue:</b>	MS Teams meeting
<b>Chair:</b>	s 47F, Executive Director – Projects, Sydney Metro

#### Project Steering Committee Members:

s 47F	s 47F	Executive Director – Projects, Sydney Metro
Phil Smith	PS	First Assistant Secretary Infrastructure Investment, DITRDC
Jessica Hall	JH	First Assistant Secretary Major Projects, DITRDC
s 47F		Director Commercial Branch, DPC
		Executive Director, ISFU, Treasury
		Chief Transport Planner, TfNSW
		Executive Director, DPIE
		Executive Director, WPCA
		Project Director, SMWSA

#### Secretary:

s 47F	Sydney Metro
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#### Other attendees

Robyn Legg	RL	Assistant Secretary Infrastructure Investment, DITRDC
s 47F		Deputy Project Director, SMWSA
		Deputy Executive Director Commercial, SMWSA
		Delivery Director SSTOM, SMWSA

#### Apologies:

Teleconference dial-in details:  
 Video conference via MS Teams  
 Phone: 02 9161 1290  
 Conference ID: 445 708 334#



iCentral Ref:

Item	Time	Agenda item	Lead	Outcome
1.	3:30	<b>Welcome</b> <b>Project Steering Committee (PSC) Administration</b> a) Endorse minutes of 2 December meeting b) Review PSC action register c) PSC 2021 meeting schedule (see below)	Chair	<b>Endorse:</b> - December minutes - 2021 meeting schedule <b>Note</b> updated action register
2.	3:40	<b>Project update</b> a) Project controls report <ul style="list-style-type: none"> <li>- February dashboard</li> <li>- Key project risks</li> <li>- Budget projections: 2020-21 &amp; 2021-22</li> <li>- Delivery program</li> </ul> b) Project update <ul style="list-style-type: none"> <li>- Funding agreement update</li> <li>- Advanced and Enabling Works</li> <li>- Property acquisition</li> <li>- Planning approvals</li> <li>- Public-facing activities</li> <li>- Connecting with country</li> </ul>	s 47F	<b>Note</b> project update
3.	4:10	<b>Procurement update</b> <ul style="list-style-type: none"> <li>- SSTOM</li> <li>- SBT</li> <li>- SCAW</li> </ul>		<b>Note</b> procurement update
4.	4:30	<b>Indigenous procurement target</b>		<b>Endorse</b> approach for City Deal consideration
5.	4:40	<b>Future transport planning</b> a) Rail interchange analysis b) Aerotropolis Plan / Integrated Design		<b>Note</b> update
6.	5:00	<b>Close</b>	Chair	

PSC 2021 meeting schedule – for discussion:

**Option 1 (bi monthly)**

Wednesday 26 May  
 Wednesday 28 July  
 Wednesday 29 September  
 Wednesday 24 November

**Option 2 (quarterly)**

Wednesday 23 June  
 Wednesday 22 September  
 Wednesday 15 December

## Sydney Metro – Western Sydney Airport (SMWSA)

### Project Steering Committee

#### Minutes – Meeting #2

Date:	2 December 2020
Time:	2:30pm – 4:00pm
Venue:	MS Teams meeting
Chair:	s 47F, Executive Director – Projects, Sydney Metro

#### Project Steering Committee Members:

s 47F	s 47F	Executive Director – Projects, Sydney Metro
Kerryn Vine-Camp	KVC	First Assistant Secretary, Major Projects, DITRDC
s 47F		Director Commercial Branch, DPC
		Executive Director, ISFU, Treasury
		Chief Transport Planner, TfNSW
		Executive Director, DPIE
		Executive Director, WPCA
		Project Director, SMWSA

#### Secretary:

s 47F	Sydney Metro
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#### Other attendees:

s 47F	A/g Assistant Secretary Rail and City Deal, DITRDC
	Deputy Project Director, SMWSA
	Director Western Sydney Rail, DITRDC

#### Apologies:

s 47F	
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Item	Agenda item	Outcome / Action
1.	<b>Project Steering Committee (PSC) Administration</b> <ul style="list-style-type: none"> <li>PSC endorsed the meeting #1 (4 August 2021) minutes</li> <li>PSC noted action 1.2 (Finalise Project Scope Report) would be progressed when funding arrangements were finalised. Action 1.4 (Invite WSA CEO to join PSC meeting) would be progressed in 2021.</li> </ul>	<b>PSC:</b> <b>Endorsed</b> August minutes <b>Noted</b> updated action register
2.	<b>Project update</b> <ul style="list-style-type: none"> <li>TPO asked about progress in finalising the Rail Integration Deed. AJ noted the need to finalise the RID ahead of the next phase of tunnelling package procurement. CB noted key outstanding issues had been progressed in recent weeks.</li> </ul> <div style="background-color: #cccccc; height: 150px; width: 100%; margin-top: 10px;"> <span style="color: red; position: absolute; top: 5px; left: 5px;">s 47C</span> </div>	<b>PSC Noted</b> project update  <b>Action 2.1:</b> report back to PSC on SSTOM market engagement
3.	<b>Cost saving measures and updated procurement program</b> <div style="background-color: #cccccc; height: 150px; width: 100%; margin-top: 10px;"> <span style="color: red; position: absolute; top: 5px; left: 5px;">s 47C</span> </div>	<b>PSC:</b> <div style="background-color: #cccccc; height: 20px; width: 100%; margin-top: 5px;"> <span style="color: red; position: absolute; top: 5px; left: 5px;">s 47C</span> </div> <b>Noted</b> updated procurement program
4.	<b>Project funding arrangements</b> <ol style="list-style-type: none"> <li>Matters to be mutually agreed</li> </ol> <ul style="list-style-type: none"> <li>PSC noted the 'matters to be mutually agreed' set out matters of particular interest to the Commonwealth, consistent with the City Deal Supplementary Agreement and the PSC Terms of Reference.</li> </ul>	<b>PSC:</b> <b>Endorsed:</b> <ul style="list-style-type: none"> <li>matters to be mutually agreed</li> <li>approach to responding to PM letter</li> </ul> <b>Noted</b> response to IA

iCentral Ref:

Item	Agenda item	Outcome / Action
	<p>s 47G</p> <p>c) Response to IA request for further analysis</p> <ul style="list-style-type: none"> <li>PSC noted IA had requested substantial further analysis to support finalisation of the business case evaluation.</li> </ul>	
5.	<p><b>Related activities and project interfaces</b></p> <p>s 47C</p> <p>b) Rail interchange analysis</p> <p>s 47C</p>	<p><b>PSC Noted:</b></p> <p>s 47C</p> <ul style="list-style-type: none"> <li>north and south rail interchange recommendations</li> </ul>
6.	<p><b>Other business</b></p> <p>Nil.</p>	
7.	<b>Close</b>	





Project Steering Committee - Sydney Metro Western Sydney Airport  
PSC Action Register

Group prefix	Unique number	Description of action	Responsibility for action	Due date of action	Status of action (include comments)	Completion date of action
Meeting #2, 2 December 2020						
PSC	2.1	Report back to PSC on SSTOM market engagement	Sydney Metro / JP	March 2021	For consideration at meeting #3, 30 March 2021	March 2021
Meeting #1, 4 August 2020						
PSC	1.4	Invite WSA CEO to join a future PSC meeting	Sydney Metro / JP	2021	To be progressed in 2021	
PSC	1.3	Sydney Metro to advise DITRDC of revised 2020-21 funding requirement	Sydney Metro / JP	August 2020	Complete	August 2020
PSC	1.2	Finalise Project Scope Report, subject to alignment of scope and funding	Sydney Metro / JP	December 2020	To be progressed as funding arrangements are finalised	
PSC	1.1	Treasury to advise of any issues with Terms of Reference	Treasury / SC	August 2020		



SYDNEY METRO – WESTERN SYDNEY AIRPORT SUMMARY DASHBOARD

Project Director: s 47F

Deputy Project Director: Patrix Twaalfhoven

End-February 2021 Reporting

Key achievements in February 2021	<ul style="list-style-type: none"><li>Completed further market engagement for the Stations, Systems, Trains, Operations and Maintenance (SSTOM) package, with key findings informing consideration of an alternative delivery strategy.</li><li>Station Boxes and Tunnelling (SBT) Gate 3 Review completed and Expression of Interest (EOI) shortlist released on 1 March 2021.</li><li>Surface and Civil Alignment Works (SCAW) EOI evaluation finalised and Gate 3 Review completed.</li><li>Project joined the NSW Government Architect <i>Designing with Country</i> pilot program.</li></ul>
Key activities forecasted for March 2021	<ul style="list-style-type: none"><li>Finalise SBT Request for Tender (RFT) documents with RFT release scheduled for late March; prepare for workshops with tenderers following RFT release.</li><li>Continue preparation for SCAW RFT release in May.</li><li>Progress consideration of SSTOM alternative delivery options and procurement strategy, including through Board consideration, engagement with key government agencies.</li><li>Prepare the interface / integration requirements, and EOI / RFT for the procurement of separate STOM and Stations packages. This work will need to commence in advance of alternate delivery strategy approval to mitigate any delay to the overall delivery timeframe.</li><li>Conduct market engagement for Independent Certifier, RFT due to commence in April 2021.</li><li>Progress discussions with DITRDC to agree Airport Building Controller regulatory approach.</li><li>Finalise the hydrology assessment with respect to flood risk and aspects of flood immunity, flood impacts and operational access including the flood mitigation requirements to inform SCAW Pre-Tender Estimate.</li></ul>

Key Matters for NSW Government consideration

Description	Target Date
SBT contract package (RFT) – release to market	March 2021
SCAW contract package (RFT) – release to market	May 2021
SSTOM contract package (RFT) – release to market	TBC*
SBT contract award	December 2021

\*subject to decision on preferred delivery strategy

Procurement and Gateway Timing

Description	ROI/EOI release	IIF Gate 3	RFT release	Tenders close	IIF Gate (4)	Contract Award
SBT	Sep 20	Feb 21	Mar 21	Jul 21	Oct 21	Dec 21
SCAW	Nov 20	Mar 21	May 21	Sep 21	Dec 21	Mar 22
SSTOM	TBC*	TBC*	TBC*	TBC*	TBC*	Sep 22*

\* subject to decision on preferred Delivery Strategy

Top Project Issues

s 47C, s 47G
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2. Community opposition to the property acquisition process

s 47B  
Ongoing engagement with property owners regarding acquisition requirements and processes is underway. SM will support the lead agency with Parliamentary Inquiry into land acquisition. s 47B

Actions underway:

- Detailed review of construction methodology and property requirements underway.
- Ongoing engagement with property owners regarding acquisition requirements and processes is underway.
- SM will support the lead agency with Parliamentary Inquiry into land acquisition.

3. WSA construction interface

Inadequately defined or misaligned construction interface and handover with Western Sydney International may result in additional scope, increased cost, delays, compromised customer experience and loss of reputation. These are being managed through the development the Rail Integration Deed, which is anticipated to be executed in May. s 47B s 47B

Actions underway:

- Process for review of temporary works (to be at 100% design) now agreed with WSI.
- s 47B
- Finalisation of Rail Integration Deed, which is anticipated to be executed in May.

4. Temporary construction utilities

Untimely agreement and delivery of temporary construction utilities which may lead to increased costs and delays. s 47B

Actions underway:

- Process for review of temporary utilities (to be at 100% design) agreed with WSI.
- Ongoing engagement with WSI regarding site access.
- Ongoing negotiations with potential providers regarding construction power at ABP.
- Completion of re-allocation of design and construction scopes between AEW and SBT packages.
- Sydney Water Interface Agreement being finalised, and ongoing coordination and review of draft feasibility applications.
- Ongoing coordination with planning team on Conditions of Approval, and management plans, for prompt delivery

s 47B
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Risk summary

s 47C, s 47G
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Key Whole-of-Project Milestones

s 47C, s 47G
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- Procurement for the SCAW package is on-track, with the shortlist scheduled to be announced in early April, and Request for Tender to be released in May 2021.

s 47C

- Infrastructure Australia (IA) published its evaluation of the WSA Final Business Case in March. IA has not recommended the project be included on the Infrastructure Priority List. Completion of the business case evaluation is a requirement for release of federal funding for project delivery.
- The project Environment Impact Statement is on track for approval in July 2021.

s 47C, s 47G

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s 47B, s 47G



ID	Name / Description	Controls	Current Rating	Tasks	Target Rating
4.05 SMWSA - SSTOM					
s 47B, s 47G					







s 47G









# Program update

	Baseline program	Current Program Update
Commence Property Acquisition	01 Sep 2020	11 Sep 2020
SBT Expression of Interest (EOI)	18 Sep 2020	18 Sep 2020
SCAW Expression of Interest (EOI)	26 Nov 2020	26 Nov 2020
Commence Early Construction Work (Site Preparation)	01 Dec 2020	01 Dec 2020
SSTOM Expression of Interest (EOI)	February 2021	April 2021**
SBT Request for Tender (RFT)	March 2021	March 2021*
SCAW Request for Tender (RFT)	May 21	May 2021
EIS – NSW Determination (SSI-11051)	June 2021	July 2021
EIS – EPBC Approval (EPBC2020/8687)	June 2021	May 2021
EIS – Airport Act Authorisation (EPBC2019/8541)	June 2021	July 2021
SSTOM Request for Tender (RFT)	July 2021	September 2021**
SBT Contract Award	December 2021	December 2021*
SCAW Contract Award	Q1 2022	Q1 2022
SSTOM Contract Award	Q3 2022	Q4 2022**
Completion of Tunnelling and Lining Works	Q1 2025	Q1 2025*
Commence Station Testing & Commissioning	Q2 2025	Q1 2025**
Final testing and Operational Readiness	Q1 2026	Q1 2026
Project Completion (Deterministic / excluding Contingency)	September 2026	October 2026**

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# Funding agreement update

DOCUMENT 11

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# SMWSA – Advanced & Early Works

## **Key activities commenced**

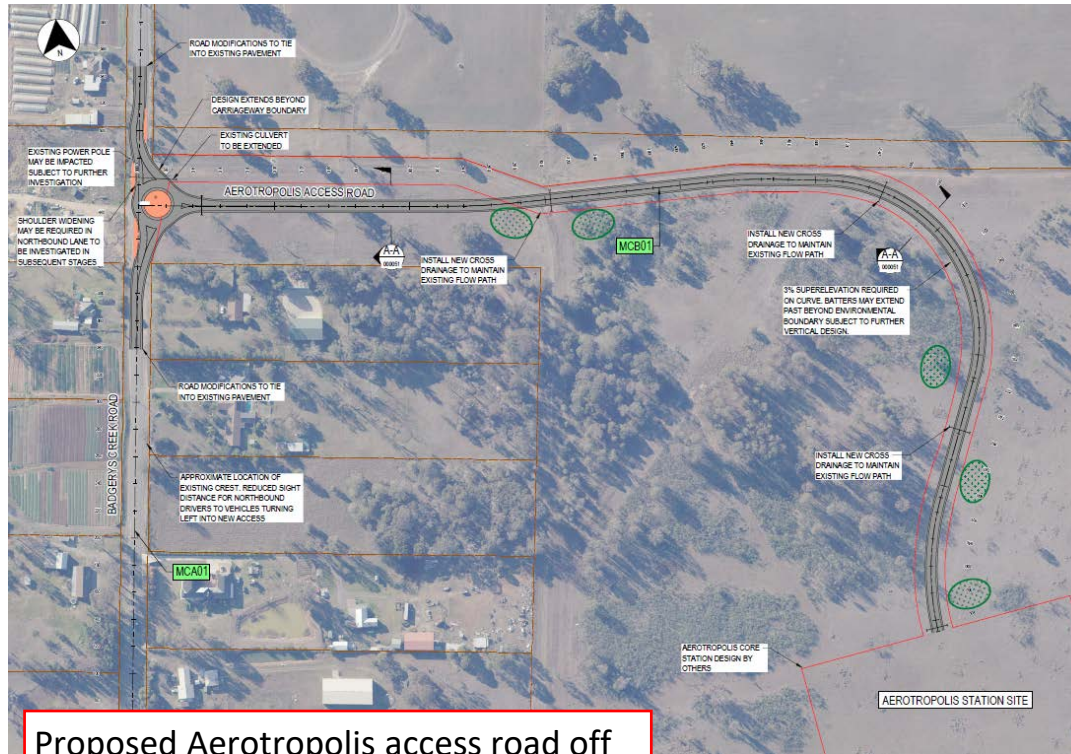
- St Marys Multistorey Carpark Expansion – contractor awarded; design commenced
- St Marys Sydney Trains Assets Monitoring Instruments – installed
- St Marys Lift Shaft – Detailed Design
- St Marys Temporary Bus Interchange – Detailed Design
- St Marys Glossop St and Gipps St construction roadworks – out for tender
- Utility and Stormwater relocation works in St Marys – Detailed Design
- Gipps St Access Road – preliminary site works
- Access roadworks in St Marys, Orchard Hills, Airport – Detailed Design
- Power Supply and Water Supply - Detailed Design

## **Key activities to commence in Apr21**

- Access roadworks Aerotropolis – Detailed Design
- Demolition Works at the South Intermediate Service Facility
- Luddenham roadworks – Detailed Design
- Utility relocation works – Detailed Design

# SMWSA – Advanced & Early Works

## Aerotropolis Program Risk



Proposed Aerotropolis access road off Badgerys Creek Road – Concept Design

### Design Status and key risks

- Concept Design was completed in Nov 21
- Detailed Design commenced in Nov 21
- Detailed Design requires site data to progress – this is on hold pending access to the site

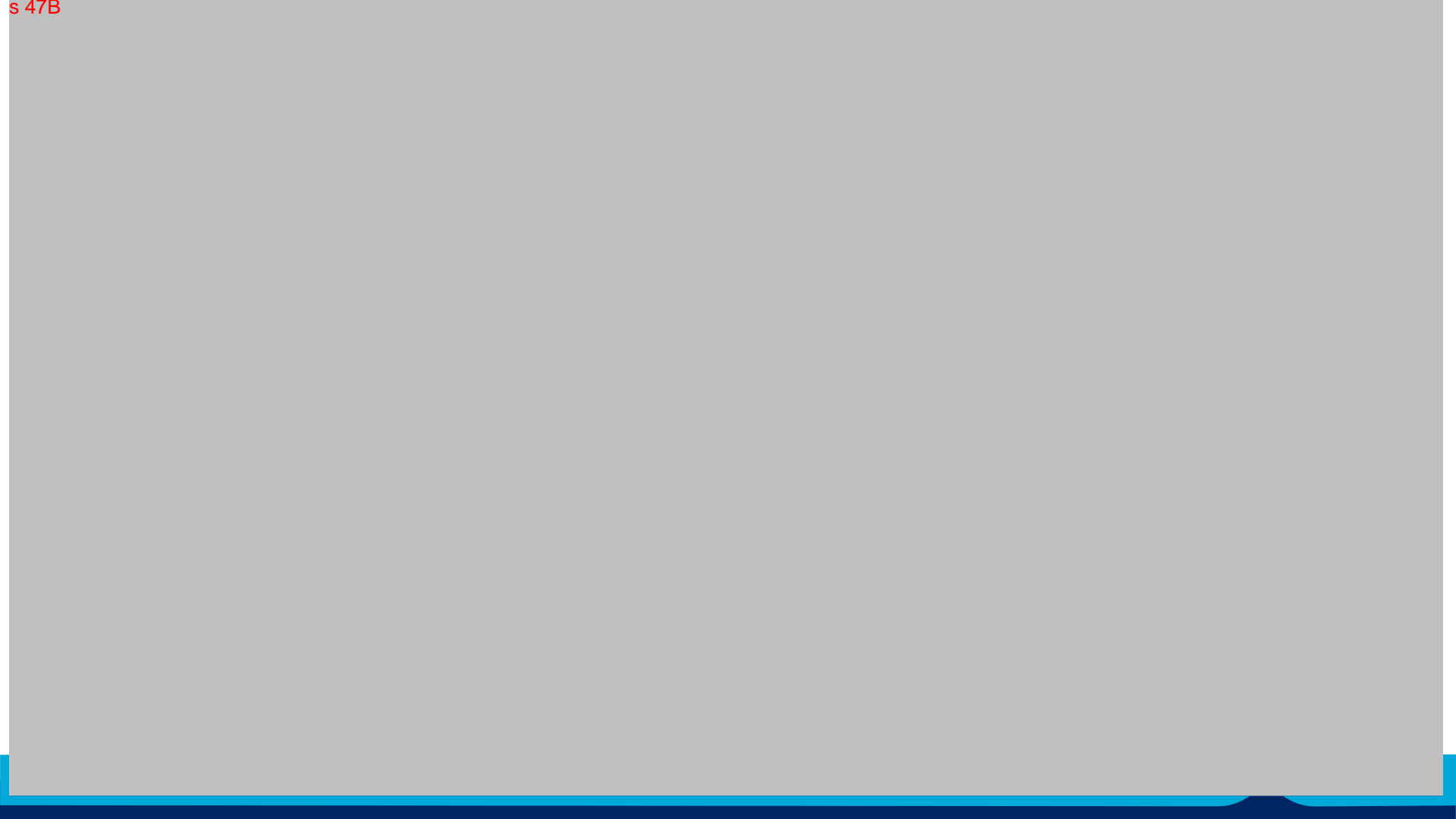
### Access to site

- Access to the Aerotropolis site is subject to Access Agreement between SM and DITRDC
- Agreement is signed by SMWSA and awaiting signing by DITRDC.
- Access is required as a matter of urgency to limit delay to program

### Construction status

s 47C, s 47G







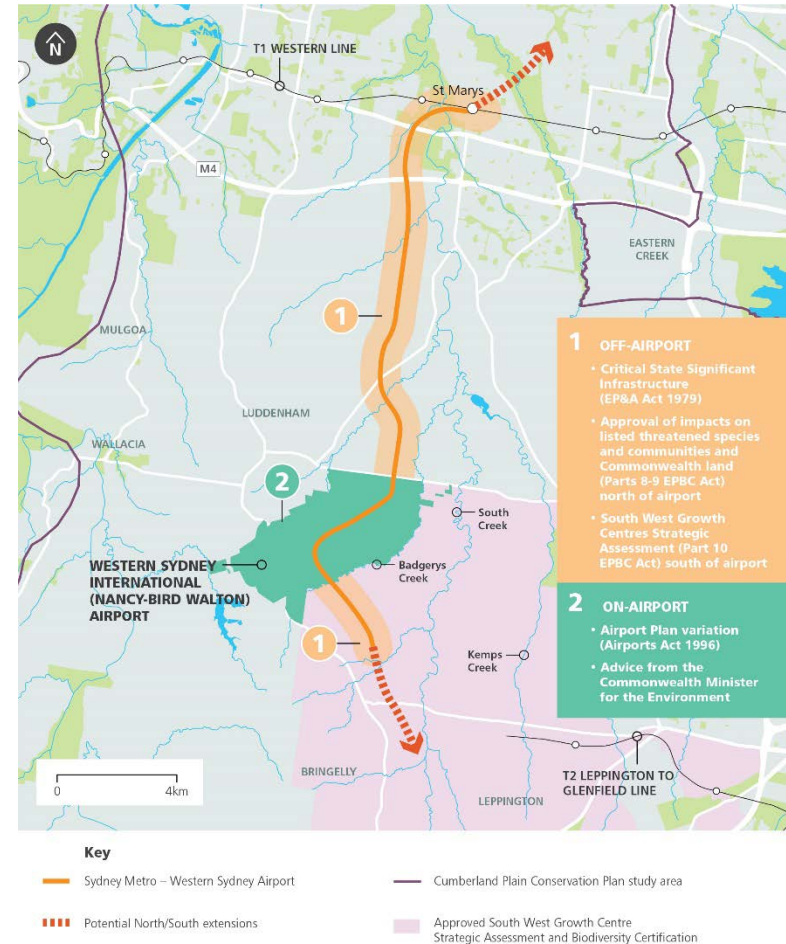
# Planning approval update

## State approvals

- NSW *Environmental Planning and Assessment Act 1979* (EP&A Act) applies to off-airport as Critical State Significant Infrastructure (CSSI)

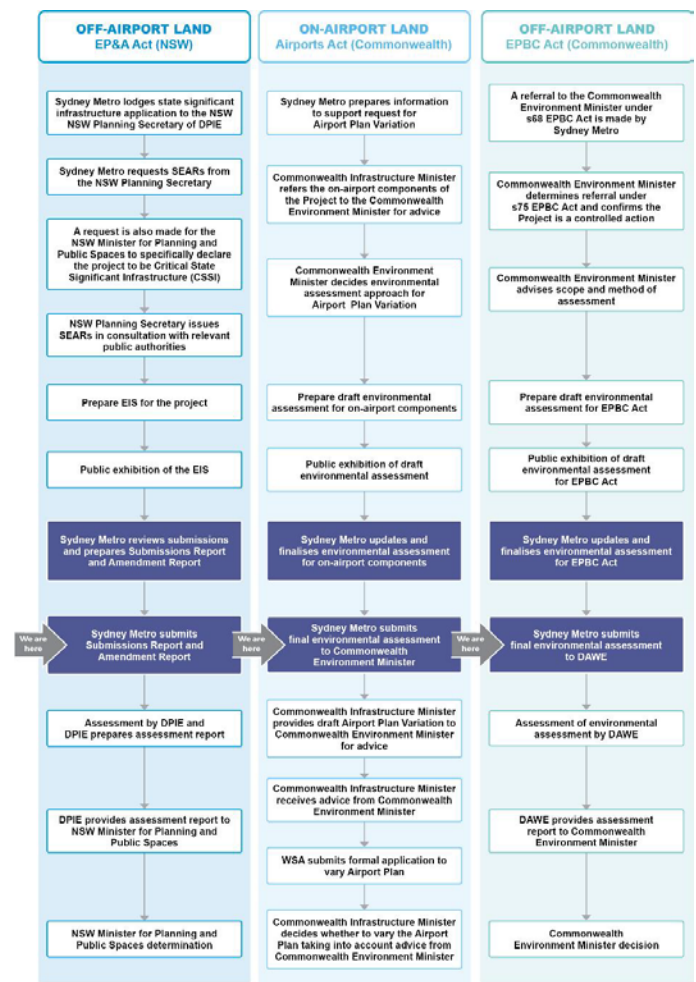
## Commonwealth approvals

- Commonwealth *Airports Act 1996* (Airports Act) applies to on-airport
- Commonwealth *Environmental Protection and Biodiversity Conservation Act 1999* (EPBC Act) applies to off-airport:
  - off-airport north of airport: assessment and approval under Parts 8 and 9 (controlling provisions: listed threatened species and communities and Commonwealth land)
  - off-airport south of airport: already approved under a strategic assessment in accordance with Part 10

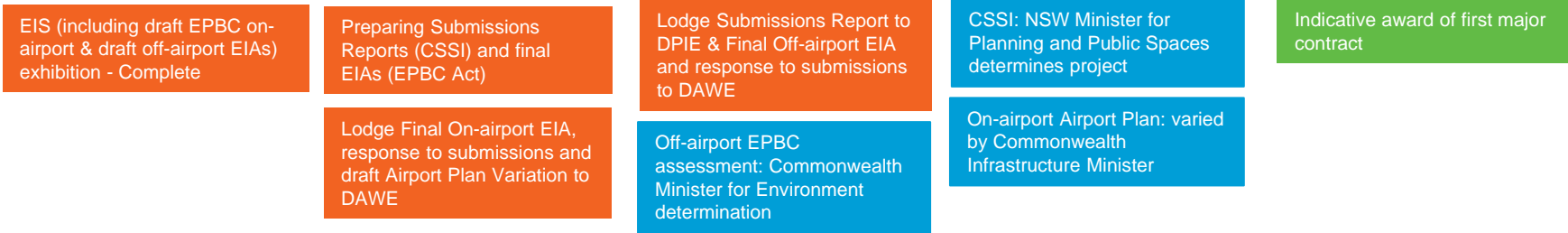


# Current status

- EIS exhibition:
  - 40 submission received during State process (9 support, 6 object, 25 comments)
  - 2 submissions received during Commonwealth process
- SSI Submissions Report drafted and expecting publishing in April 2021. No Amendment Report required
- Preparing final on-airport and off-airport EIAs and responding to submissions
- Reviewing draft Airport Plan Variation
- Additional field investigations completed where access to property available (biodiversity, Aboriginal heritage and non-Aboriginal heritage)



# Planning Approvals Program



Milestone	Date
EIS Exhibition - completed	21 Oct - 2 Dec 2020
Lodge Response to Submissions / Final on-airport assessment and draft Airport Plan variation	March 2021
Lodge Response to Submissions / Final off-airport assessment	April 2021
Lodge Response to Submissions / Amendment Report (NSW)	April 2021
Approvals (NSW/Cth) and variation to Airport Plan (Cth)	July 2021

# Public-facing activities

Activity	Timing	Details
Meetings with landowners	Ongoing	Face-to-face meetings with Orchard Hills owners
SCAW shortlist	Early April tbc	Shortlist announced for SCAW contract
EIS Submissions Report	16 April/19 April – date tbc	Submissions Report goes live on DPIE website
Rail Integration Deed (RID) execution	Late April / Early May tbc	Media release Media event (TBC)
SBT shortlist update		No media, update QA

# EIS Submissions Report

The Submissions Report will be lodged with DPIE and made public on 16 April/19 April 2021 TBC

Stakeholder	Approach
<b>Media</b>	<ul style="list-style-type: none"><li>• Media release TBC</li><li>• Update QA</li></ul>
<b>Key stakeholders</b>	<ul style="list-style-type: none"><li>• Targeted emails to key stakeholders along the alignment, including local councils and industry groups – consistent with the EIS announcement plan</li></ul>
<b>Community</b>	<ul style="list-style-type: none"><li>• Distribute a project newsletter to:<ul style="list-style-type: none"><li>• Notify community Submissions Report has been lodged, plus work underway and carpark extension</li></ul></li><li>• Place Manager's outreach to community members they interacted with during EIS exhibition</li><li>• Email blast to Western Sydney Airport project mailing list</li></ul>
<b>Digital</b>	<ul style="list-style-type: none"><li>• Submissions Report uploaded on the interactive portal – portal extended until July 21</li><li>• Update to the Sydney Metro website</li><li>• Social media post</li></ul>

# Landowner engagement

s 47B



- Compulsory acquisition expected to commence in June 2021 with the PAN – Property Acquisition Notice.

# Connect with Country Pilot

A way to:

- support engagement with Aboriginal heritage and culture
- protect the health of Country and community
- embed Aboriginal knowledge into design and planning

A set of commitments and principles to help form, design and deliver government infrastructure including transport projects

# Current initiatives and next steps

- Ongoing consultation with Council Aboriginal liaison officers, Land Councils, WPCA
- Information sharing and collaboration between SM, WPCA and airport
- Webinar for Aboriginal community April
- Proposed Connect with Country Aboriginal knowledge holder working group established by June
- Project plan to define SM's response to Connect with Country principles and commitments
- Regular meetings with Government Architect track progress





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**STREAM A**

**STREAM B**

s 47C







# Next Steps

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				Mar-21																															Apr-21				
		Start	Finish	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5			
A	UPDATE EOI SHORTLIST AND APPROVE RFT RELEASE																																						
B1	Update to Evaluation Report recommendation																																						
B1.1	Prepare new draft Annexure to EOI Evaluation Plan with updated recommended shortlist	5/03/2021	8/03/2021																																				
B1.2	Evaluation Panel meeting and approval of updated recommendation	9/03/2021	9/03/2021																																				
B1.3	Review Panel meeting and approval of updated recommendation (scheduled)	11/03/2021	11/03/2021																																				
B1.4	(Briefing) Brief Catrina Cresswell on updated EOI shortlist recommendation	12/03/2021	12/03/2021																																				
B1.5	Obtain <b>NSW Treasury</b> endorsement (assume undertaken concurrently with EP and RP)	8/03/2021	11/03/2021																																				
B2	Shortlisting Process																																						
B2.1	Request and receive formal letter from Bouygues advising of their withdrawal	5/03/2021	5/03/2021																																				
B2.2	Contact CPB and confirm their interest in participating in the Tender Process	8/03/2021	8/03/2021																																				
B2.3	Provide CPB with de-brief on EOI shortlisting process	9/03/2021	9/03/2021																																				
B2.4	Shortlisted applicants informed of Bouygues withdrawal	5/03/2021	5/03/2021																																				
B2.5	Confirmation from CPB Ghella required to confirm they will participate in the SBT RFT (TP Email)	5/03/2021	8/03/2021																																				
B2.6	Issue new shortlisting letter to CPB post SM Board and MO approvals (and issue RFT next day)	29/03/2021	29/03/2021																																				
B2.7	Issue and receipt of Tender Proces Deed Poll, Deed of Disclaimer and Confidentiality Documents	29/03/2021	31/03/2021																																				
B2.8	CILF Forum(s) (assume can only occur after formal shortlisting)	29/03/2021	31/03/2021																																				
B3	Approvals Process (for updated EOI shortlist and to release RFT)																																						
B3.1	Prepare and submit <b>SOG</b> paper requesting approval to shortlist a high-exposure contractor	5/03/2021	9/03/2021																																				
B3.2	Submit revised board papers - EOI shortlist & RFT Release to Angela Leonello	11/03/2021	11/03/2021																																				
B3.3	(Endorse) Submit and receive <b>SM Board</b> endorsement [out of session Board]	12/03/2021	12/03/2021																																				
B3.4	(Inform) Submit for information <b>TfNSW Dep Secretary</b> (assume 2 weeks)	15/03/2021	16/03/2021																																				
B3.5	(Inform) Submit for information <b>TfNSW Secretary</b> (assume 2 weeks, concurrent with above)	15/03/2021	17/03/2021																																				
B3.6	(Approval) Submit and receive <b>SOG</b> approval	16/03/2021	26/03/2021																																				
B3.7	(Final approval) <b>Minister</b> approval of updated EOI shortlist and RFT release (assume 1 week)	15/03/2021	26/03/2021																																				
B3.8	(Final approval) <b>Sydney Metro Chief Executive</b> approval	29/03/2021	1/04/2021																																				
	Target RFT release (subject to approvals)		1/04/2021																																				

Easter Holiday

s 47C, s 47G







## SYDNEY METRO WESTERN SYDNEY AIRPORT PROJECT STEERING COMMITTEE (PSC)

Business Paper

Meeting 3

s 47B



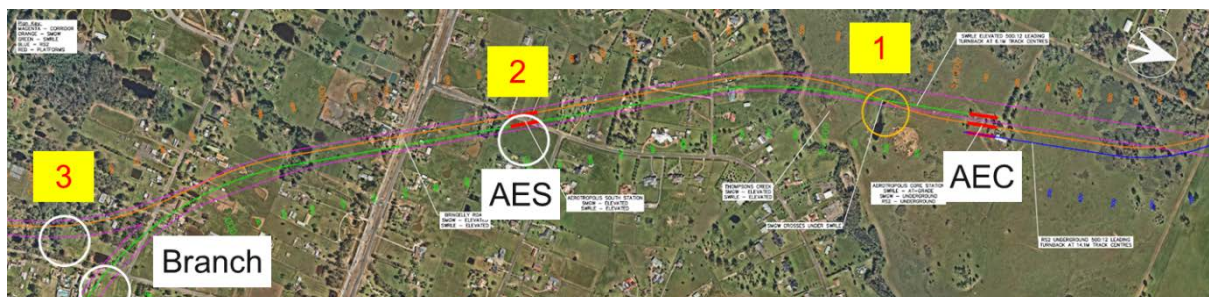


# SYDNEY METRO WESTERN SYDNEY AIRPORT PROJECT STEERING COMMITTEE (PSC)

Business Paper

Meeting 3

s 47B



*Three possible portal locations in Bringelly. The Airport is located to the right of the map. AEC = Aerotropolis Core, AES = Aerotropolis South*



s 47G



s 47G





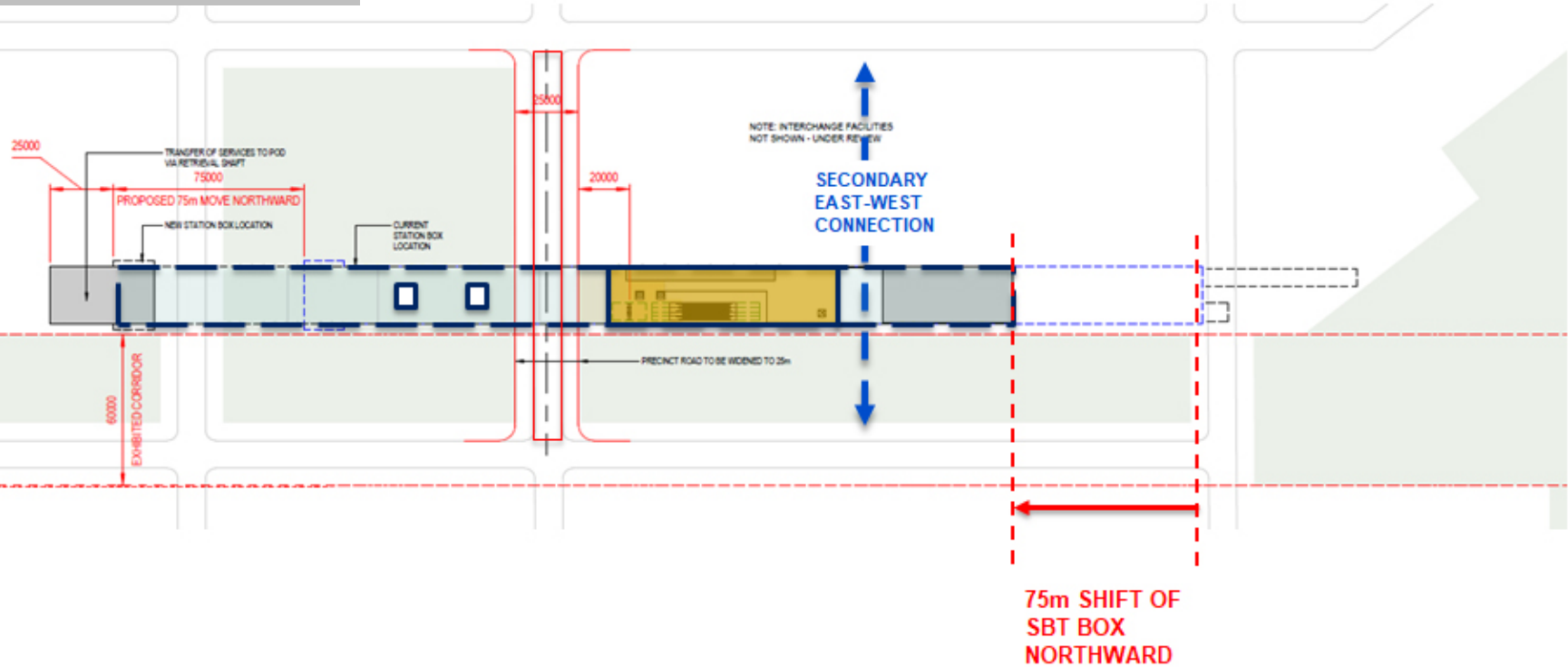
# Aerotropolis Station Integrated Design

Project Steering Committee 30 March 2021



1	Improve relationship between Innovation Square and station entry	Line of sight and access
		Street address
		Activation
2	Safeguard future southern station entry	Either above SMWSA box or associated with future rail service
3	Safeguard underground mezzanine connections	To future rail services and potentially development to east of SMWSA
4	WPCA preference for all services underground at AEC	Subject to future network options assessment, initially TfNSW, later joint assessment
5	Pedestrian activation and modal interchange	Modal hierachy
		Maximum distances to modes from gateline
		Greater flexibility re parking and bus layover locations
6	Development above station including over station buildings	Metro to confirm constraints for 4-5 storey OSD above station and crossover
	Provision for interim ground level retail above station box/crossover	Metro to confirm constraints
		WPCA interest in ~1000m2 retail above station
7	Considerations for ongoing design process	Sleeving of service buildings
		Optimise consolidation of ground level services
		Pedestrian activity and amenity
		Placemaking
		Wayfinding

SHIFT SBT BOX NORTHWARD BY 75m



SITE PLAN - DAY 1

# NEXT STEPS

s 47C



## SYDNEY METRO – WESTERN SYDNEY AIRPORT PROJECT STEERING COMMITTEE

Terms of Reference

July 2020

### CONTEXT

As part of the Western Sydney City Deal, the NSW and Australian Governments have jointly committed to delivering Stage 1 of Sydney Metro – Western Sydney Airport (SMWSA). Stage 1 will provide a metro rail connection between St Marys and the Western Sydney International Airport / Western Sydney Aerotropolis City Centre.

Details of the agreement between the two governments are set out in the City Deal *Heads of Agreement* of March 2018, and *Supplementary Agreement* of June 2020.

The agreement provides that the two governments will establish governance arrangements which recognise that, while NSW will be responsible for project delivery, matters of particular interest to the Australian Government will need to be mutually agreed.

The agreement also provides that the two governments will regularly inform and consult each other on project matters, including assurance.

Consistent with established processes for jointly funded transport infrastructure, Australian Government funding for project delivery will be administered through the *National Partnership Agreement on Land Transport Infrastructure* (NPA).

Governance arrangements for project delivery, including establishment of the Project Steering Committee, have been agreed by both governments. These arrangements build on the governance arrangements, and collaborative approach, which underpinned the successful delivery of the SMWSA Stage 1 Final Business Case.

### ROLE OF THE PROJECT STEERING COMMITTEE (PSC)

The PSC provides joint NSW and Australian Government executive oversight of SMWSA project delivery activities. It supports the Sydney Metro Board, which is accountable for project delivery.

The PSC is the primary forum for inter-government and inter-agency agreement on SMWSA delivery matters. These include matters with material impact on project outcomes, scope, and delivery timeframe.

The PSC provides the primary mechanism through which the two governments inform and consult each other, including through sharing relevant reports and records. The PSC may establish an information sharing protocol to formalise information sharing arrangements, as required.

The PSC will facilitate continued engagement between the NSW and Australian Governments on future stages of Sydney Metro – Western Sydney Airport, and related Western Sydney transport infrastructure developments.

The PSC constitutes the ‘steering committee’ under the NPA.



## PSC OBJECTIVES

Consistent with NSW and Australian Government objectives for the SMWSA project, the PSC objectives are:

- Overseeing delivery of the agreed project scope as set out in the Project Scope Report, within the agreed funding envelope and delivery timeframe
- Working to ensure the project supports the connectivity, jobs, education, liveability and housing supply outcomes of the Western Sydney City Deal
- Contributing to effective governance of SMWSA project delivery, and effective coordination between SMWSA governance and overall City Deal implementation
- Working to ensure the interfaces between SMWSA and other Western Sydney developments are efficiently managed.

## PSC WAYS OF WORKING

Consistent with the joint NSW and Australian Government commitment to the project, PSC members will:

- work collaboratively, sharing relevant information and operating on a 'no surprises' basis
- make each other aware of any issues or concerns raised by stakeholder, and support each other in managing those issues.

## PSC MEMBERSHIP

The PSC membership is as follows:

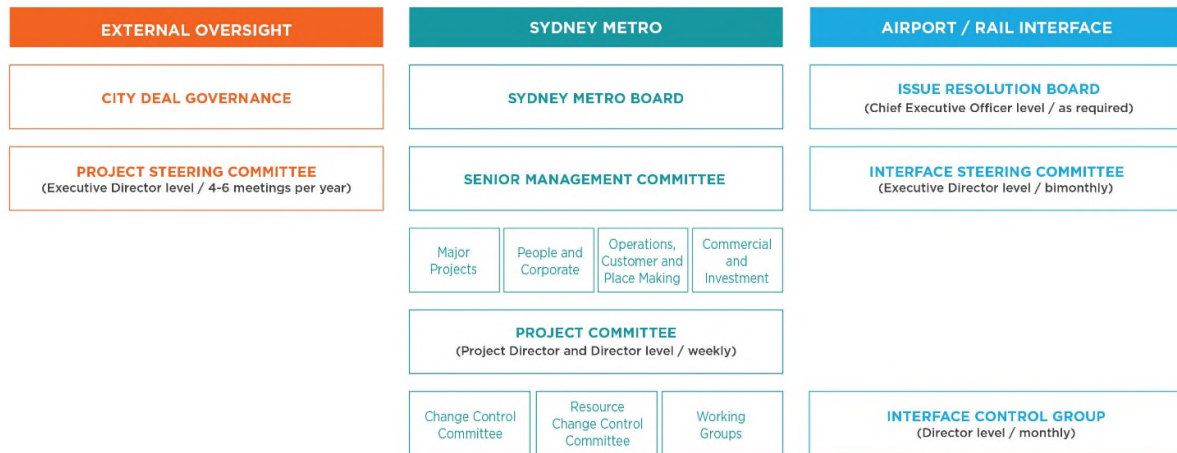
Position	Representative
Executive Director – Projects, Sydney Metro (Chair)	s 47F
First Assistant Secretary Major Transport and Infrastructure Projects, Australian Government Department of Infrastructure, Transport, Regional Development and Communications	Jessica Hall
Director Commercial Branch, Department of Premier and Cabinet	s 47F
Executive Director Infrastructure and Structured Finance Unit, Treasury	s 47F
Chief Transport Planner, Transport for NSW	s 47F
Executive Director, Department of Planning, Industry and Environment	s 47F
Executive Director, Western City & Aerotropolis Authority	s 47F
Project Director, Sydney Metro – Western Sydney Airport	s 47F

[List of representatives updated January 2021]

The PSC may agree to the addition of further members as appropriate.

## GOVERNANCE RELATIONSHIPS

The PSC provides for NSW and Australian Government oversight of SMWSA project delivery, supporting Sydney Metro as lead delivery agency. The Sydney Metro Board is accountable for project delivery.



Sydney Metro will provide reports to Western Sydney City Deal governance bodies as appropriate, including:

- Regular reporting on SMWSA progress towards City Deal commitments
- Reporting on issues requiring consideration of parties outside of PSC members, including local councils.

The PSC complements but does not supersede airport-rail interface consultation arrangements established under the Rail Integration Deed of [February 2021].

## BUSINESS RULES

- The Executive Director – Projects, Sydney Metro, will chair the PSC
- A PSC Member (including the Chair) may appoint an alternate. An alternate must have the authority to represent the Member in making decisions.
- A quorum shall consist of representatives of Sydney Metro and the Department of Infrastructure, Transport, Regional Development and Communications, and any three other PSC members
- The Chair may invite subject matter experts or other observers to attend meetings as appropriate
- The PSC will meet four to six times per year, or more frequently as required. Meetings may be held in-person, or by video/telephone conference. In exceptional circumstances, the Chair may circulate papers for consideration by members out-of-session.
- Other than in exceptional circumstances, PSC meeting times are to be settled no less than two weeks in advance of a proposed meeting
- Any papers proposed by PSC members must be submitted to the Secretariat no less than six working days before a meeting. In exceptional circumstances, the Chair may authorise the tabling of papers with less notice.
- The PSC will make decisions and recommendations based on consensus
- In the event that consensus cannot be reached, issues may be escalated to relevant Department Secretaries for resolution.

## **REPORTING**

The secretariat will prepare draft meeting minutes for consideration at the following meeting. Minutes will be reviewed, amended as required, and accepted as a true and accurate record at the commencement of the next meeting.

PSC actions and outcomes will be recorded in an action register.

## **ROLE OF THE SECRETARIAT**

The secretariat will be provided by Sydney Metro. Secretariat roles include:

- developing a forward work and meeting program for the PSC and ensuring meeting times are settled no less than two weeks in advance of meetings
- preparing meeting agendas and papers, ensuring distribution to members no less than three working days in advance of meetings
- recording meeting proceedings and circulating minutes
- maintaining accurate records of PSC decisions, actions and outcomes.

## **EVALUATION OF THE TERMS OF REFERENCE**

The PSC should review its Terms of Reference at least annually.



## Sydney Metro – Western Sydney Airport (SMWSA)

### Project Steering Committee – Meeting #4

#### Agenda

<b>Date:</b>	Friday 6 August 2021
<b>Time:</b>	2:00pm – 3:30pm
<b>Venue:</b>	MS Teams meeting
<b>Chair:</b>	s 47F Executive Director – Projects, Sydney Metro

#### Project Steering Committee Members:

s 47F	s 47F	Executive Director – Projects, Sydney Metro
Phil Smith	PS	First Assistant Secretary Infrastructure Investment, DITRDC
Jessica Hall	JH	First Assistant Secretary Major Projects, DITRDC
s 47F		Executive Director, ISFU, Treasury
		Chief Transport Planner, TfNSW
		Executive Director, DPIE
		Executive Director, WPCA
		Associate Director Commercial Partnerships, Investment NSW
		Project Director, SMWSA

#### Secretariat:

s 47F	JC	Sydney Metro
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#### Other attendees

Robyn Legg	RL	Assistant Secretary NSW Infrastructure Investment, DITRDC
s 47F		Director NSW Urban, Infrastructure Investment, DITRDC
		Director Western City, Strategic Transport Planning, TfNSW (for Tim Raimond)
		A/Director Interface Management, SMWSA
		Delivery Director, Surface and Civil Alignment Works, SMWSA (Item 2 – Airport Building Controller approvals)
		A/Director Customer and Product, SMWSA (Item 3)
		Senior Manager Operations, SMWSA (Item 3)
		Associate Director Design – Engineering and Design Solutions (Item 4)

#### Apologies:

Jessica Hall, Catherine Van Laeren, Tim Raimond

Teleconference dial-in details:  
 Video conference via MS Teams  
 Phone: 02 9161 1290  
 Conference ID: 565 369 599#

Item	Time	Agenda item	Lead	Outcome
1.	2:00	<b>Welcome</b> <b>Project Steering Committee (PSC) Administration</b> a) Endorse minutes of 30 March 2021 meeting b) Review PSC action register PSC meeting schedule: Wednesday 3 November 2021 Wednesday 2 February 2022 Wednesday 4 May 2022 Wednesday 3 August 2022 Wednesday 2 November 2022	Chair	<b>Endorse:</b> - March 2021 minutes - 2021-2022 meeting schedule <b>Note:</b> - updated action register
2.	2:10	<b>Project update</b> a) <b>Key deliverables</b> - Advanced and Enabling Works <ul style="list-style-type: none"> <li>Construction pause</li> </ul> - Major package procurement - Property acquisition - Planning approvals - Airport-rail interface <ul style="list-style-type: none"> <li>Rail Integration Deed</li> <li>Airport Building Controller approval process</li> </ul> b) <b>Project administration</b> - Budget update / funding agreement update - Program update - Public-facing activities	AJ	<b>Note</b> project update
3.	2:50	<b>Rail operating hours – first and last trains</b>	DT/KR	<b>Endorse</b> rail operating hours
4.	3:05	<b>Station Design Optimisation</b>	CK	<b>Note</b> station design update
5.	3:20	<b>Precinct planning: St Marys and Orchard Hills</b>	TPo	<b>Note</b> update
6.	3:25	<b>Documents tabled for noting</b> a) July dashboard b) July key project risks	Chair	<b>Note:</b> - July dashboard - July risk report
7.	3:30	Close	Chair	

## Sydney Metro – Western Sydney Airport (SMWSA)

### Project Steering Committee

#### Minutes – Meeting #3

Date:	Tuesday 30 March 2021
Time:	3:30pm – 5:00pm
Venue:	MS Teams meeting
Chair:	s 47F Executive Director – Projects, Sydney Metro

#### Project Steering Committee Members:

s 47F	s 47F	Executive Director – Projects, Sydney Metro
Phil Smith	PS	First Assistant Secretary, Infrastructure Investment, DITRDC
Jessica Hall	JH	First Assistant Secretary, Major Projects, DITRDC
s 47F	s 47F	Executive Director, ISFU, Treasury
		Chief Transport Planner, TfNSW
		Executive Director, DPIE
		Executive Director, WPCA
		Associate Director Commercial Partnerships, Investment NSW
		Project Director, SMWSA

#### Secretary:

s 47F	Sydney Metro
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#### Other attendees:

Robyn Legg	RL	Assistant Secretary Infrastructure Investment, DITRDC
s 47F		Deputy Project Director, SMWSA
		Deputy Executive Director Commercial, SMWSA
		Delivery Director SSTOM, SMWSA

#### Apologies:

Jessica Hall, s 47F

Item	Agenda item	Outcome / Action
1.	<p><b>Project Steering Committee (PSC) Administration</b></p> <ul style="list-style-type: none"> <li>PSC endorsed the meeting #2 (2 December 2020) minutes</li> <li>PSC noted action 1.1 (confirm Terms of Reference) was now complete, with action 1.2 (finalise Project Scope Report) to be progressed when funding arrangements were finalised. Action 1.4 (invite WSA CEO to join PSC meeting) would be progressed in 2021.</li> <li>s updated PSC on leadership changes at Sydney Metro.</li> <li>s noted that, with the project moving into delivery, 'ownership' of the project within DITRDC had moved from the Major Projects Division to the Infrastructure Investment Division.</li> </ul>	<p>PSC:</p> <p><b>Endorsed</b> December minutes</p> <p><b>Noted</b> updated action register</p>
2.	<p><b>Project update</b></p> <p>a) Project controls:</p> <ul style="list-style-type: none"> <li>PSC noted the outcome of the Infrastructure Australia evaluation. s noted the Commonwealth remains committed to the project.</li> </ul> <p>s 47C</p> <p>b) Project update:</p> <p>s 47C</p> <ul style="list-style-type: none"> <li>PSC noted early works were progressing. St Marys car park works were on track to be complete by early 2022. Access arrangements for the Commonwealth land at Bringelly would need to be resolved to allow early works to progress on schedule.</li> </ul> <p>s 47C</p>	<p>PSC <b>noted</b> the project update</p> <p><b>Action 3.1:</b> Sydney Metro and DITRDC to progress Bringelly access arrangements</p>
3.	<p><b>Procurement update</b></p> <ul style="list-style-type: none"> <li>Station Boxes and Tunnelling (SBT) – s 47B</li> <li>Surface and Civil Alignment Works (SCAW) – PSC noted the RFT was on schedule for release in May, with contract award scheduled for Q1 2022.</li> <li>Stations, Systems, Trains, Operations and Maintenance</li> </ul>	<p>PSC <b>noted</b> the procurement update</p>

Item	Agenda item	Outcome / Action
	<p>(SSTOM) – s 47B</p> <p>[REDACTED]</p> <ul style="list-style-type: none"> <li>This market engagement was due to be finalised shortly, with a recommendation on the preferred way forward to be advised. PSC noted that any change in the proposed packaging would need to be formally considered by government.</li> <li>Any program impact would be worked through as part of the regular quarterly program update.</li> </ul>	
4.	<p><b>Indigenous procurement target</b></p> <ul style="list-style-type: none"> <li>s 47B [REDACTED]</li> </ul> <p>s [REDACTED] noted NSW agencies were looking to apply a consistent approach across the Western City, and keen to ensure that what goes to market is realistic and achievable.</p> <p>s 47B [REDACTED]</p> <ul style="list-style-type: none"> <li>PSC noted Sydney Metro and DITRDC would progress the matter, with a view to including agreed text in relevant contract documents.</li> </ul>	<p>PSC <b>noted</b> the proposed approach</p> <p><b>Action 3.2:</b> Sydney Metro and DITRDC to progress consideration of indigenous procurement target</p>
5.	<p><b>Future transport planning</b></p> <p>a) Rail interchange analysis</p> <p>s 47C [REDACTED]</p> <p>b) Aerotropolis Plan / Integrated Design</p> <ul style="list-style-type: none"> <li>s [REDACTED] noted recent work to finalise the Aerotropolis Core station location. This would entail moving the station box 75 metres to the north, to align the station entrance with the revised street grid.</li> <li>PSC noted Sydney Metro and WPCA would formalise their agreement on the adjustment to the Aerotropolis station location.</li> </ul>	<p>PSC <b>noted</b> the update</p> <p><b>Action 3.3:</b> Sydney Metro and WPCA to formalise agreement on Aerotropolis station location</p>
6.	<b>Close</b>	





**Project Steering Committee - Sydney Metro Western Sydney Airport**  
**PSC Action Register**

Group prefix	Unique number	Description of action	Responsibility for action	Due date of action	Status of action (include comments)	Completion date of action
<b>Meeting #3, 30 March 2021</b>						
PSC	3.3	Sydney Metro and WPCA to formalise agreement on Aerotropolis station location	Sydney Metro / AB	May 2021	Complete	July 2021
PSC	3.2	Sydney Metro and DITRDC to progress consideration of indigenous procurement target	Sydney Metro / JP	May 2021	Complete	May 2021
PSC	3.1	Sydney Metro and DITRDC to progress Bringelly access arrangements	Sydney Metro / JP	May 2021	Licence arrangements in place to end-August 2021, but need expansion and extension	
<b>Meeting #2, 2 December 2020</b>						
PSC	2.1	Report back to PSC on SSTOM market engagement	Sydney Metro / JP	March 2021	Complete	March 2021
<b>Meeting #1, 4 August 2020</b>						
PSC	1.4	Invite WSA CEO to join a future PSC meeting	Sydney Metro / JP	2021	Proposed for November 2021 meeting	
PSC	1.3	Sydney Metro to advise DITRDC of revised 2020-21 funding requirement	Sydney Metro / JP	August 2020	Complete	August 2020
PSC	1.2	Finalise Project Scope Report, subject to alignment of scope and funding	Sydney Metro / JP	December 2020	To be progressed as funding arrangements are finalised	
PSC	1.1	Treasury to advise of any issues with Terms of Reference	Treasury / SC	August 2020	Complete	March 2021

# Project Update – 6 August 2021



# Advanced & Enabling Works – Update

## Current status

- Temporary Bus Interchange (TBI) RFT currently out to tender; tender submission by 6 August 2021
- MSCP was in the construction pause, works recommenced 2 August 2021
- Gipps Street construction commenced
- RFTs issued for all airport roadworks
- TfNSW procurement process underway to deliver rail corridor works

## Key activities in month ahead

- 100% design for Aerotropolis & WSA roadworks August 2021
- Award contract for Glossop St August 2021
- Award contract for WSA & Aerotropolis Sep 21
- Contract award for TBI project end-August / early September 2021
- Commencement of construction works at the MSCP
- September 25-26 weekend shutdown of the T1

## Issues / project risks and mitigation strategies

- Construction pause impact to roadwork investigations in Liverpool LGA. Exploring dispensation and other mitigations to progress critical path activities.
- Risk to utility relocations as a result of construction pause / backlog expected from utility providers. Seeking further clarity from providers.
- A Notice of Delay has been issued to TfNSW by the Head Contractor for the MSCP

Key

Complete

On track

Issues/delays

Major slippage

Not commenced

Deliverables	Status	Comments
St Mary's TBI		The TBI project is out for RFT, contractor award by late August 21, with commencement of construction works in early September 21. On track for delivery by March 22.
Commuter Car Park		Construction works were paused due to the Covid lockdown. Works have recommenced, with the MSCP still tracking to be open to the public February 22.
Demolition		Subject to Aerotropolis access arrangements.
St Mary's Roadworks		Construction contract subject to award shortly; work expected to commence late August and on track for delivery early 2022.
Claremont Meadows Roadworks		Gipps St underway. Plan to restart on 3 August subject to Contractor resource availability (related to Covid impacts). On track for delivery early 2022.
WSA Roadworks		Covid restrictions limiting ability to undertake necessary site walks and investigations to support planning activities on critical path. Risk to Pitt St, require by March 2022. Mitigation strategies identified to bring back on track.
Aerotropolis roadworks		Potential delays as a result of design adjustment to accommodate WPCA permanent road alignment. Working closely with WPCA to identify and progress a low impact option that will bring program back on track, subject to access arrangements.
Aerial HV/LV relocation		AFC design by Sydney Trains due for completion August 2021
Sydney Trains signalling route realignment		Concept proposal presentation to Sydney Trains CCB August 2021. Construction due to commence September with cutover of key cabling in weekend shutdown.
Access track construction		EDS design scheduled for completion August to enable construction commencement October 2021



# Advanced & Enabling Works - Photos



MSCP - Construction Site Setup



MSCP - 3D Model

# Procurement update - SSTOM

## Current Status

s 47C

- The Interactive EOI process has provided extensive feedback from participants on alternate and more collaborative approaches to PPP procurement, which is being considered for RFP development.
- A structured approach to align the Deed and payment mechanisms between Sydney Metro West and SMWSA has been established.

## Key activities

- EOI submissions will be received in early August and evaluation will commence soon after. Engagement with Applicants will continue to determine and refine an appropriate commercial approach.

s 47C

- There will be an increased focus on RFP development in advance of INSW Gate 3.

**Sensitive – NSW Cabinet**

# Procurement update - SBT

## Current Status

- Sydney Metro issued finalised and un-redacted third party agreements and associated pass down schedules to shortlisted tenderers.
- Metro also facilitated a meeting between the Airport Building Controller and shortlisted tenderers to discuss the process of obtaining on-airport approvals. Tenderers provided positive feedback on the outcomes of the meeting.
- Shortlisted tenderers submitted their proposed departures to the SBT specification and provided comments on the draft On-Airport CEMPs that the SBT team evaluated.
- A Common Deed was developed and issued to shortlisted tenderers. s 47C

## Key activities

- The SBT RFT closes on 20 August.
- A Tender Management and Evaluation Plan has been prepared and approved.

s 47C

- The SBT team is turning its attention to the INSW and approval process associated with SBT contract award and will develop a program of milestones.

**Sensitive – NSW Cabinet**

# Procurement update - SCAW

## Current Status

- Health checks of the shortlisted SCAW tenderers were completed with Sydney Metro Executive.

s 47G

s 47C

## Key activities

- Tenderers will provide a Draft Design Management Program to suggest opportunities to streamline the design management process and achieve program benefits.

s 47C

**Sensitive – NSW Cabinet**

# Property Acquisition

- ✓ Proposed Acquisition Notices (PANs) issued to all relevant interest holders Jun-21.
- ✓ Commercial negotiations ongoing.
- ✓ Gazettal scheduled for September.

## Key Updates

Sydney Metro Western Sydney Airport	Number of Acquisitions	\$ Value
Transactions completed to date	s 47G	
In principle agreements		
Transactions forecast (to end Sep-21)		
Transactions forecast (Oct-21 to Jun-22)		



# Rail Integration Deed

- Sydney Metro signed 2 July
- TfNSW signed mid July
- WSA to sign 6 August
- DITRDC to sign week of 9 August
- Governance arrangements being established
- Working groups to be formally established by Interface Steering Committee
- Some working groups already operating in practice
- Current consideration of impact of construction pause on RID timeframes

# Airport Building Controller approvals

- The Airports Act requires that all building activity on an airport be approved by an independent authority, the Airport Building Controller (ABC)
- This requirement applies to the construction of Metro rail on the airport site

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# ABC approvals cont'd

- The regulatory framework provides that the ABC may use a suitably qualified third party to assist with technical compliance checks
- Metro already uses an Independent Certifier (IC) as part of its internal assurance process. The IC certifies that Metro designs conform with all applicable codes, guidelines and standards.

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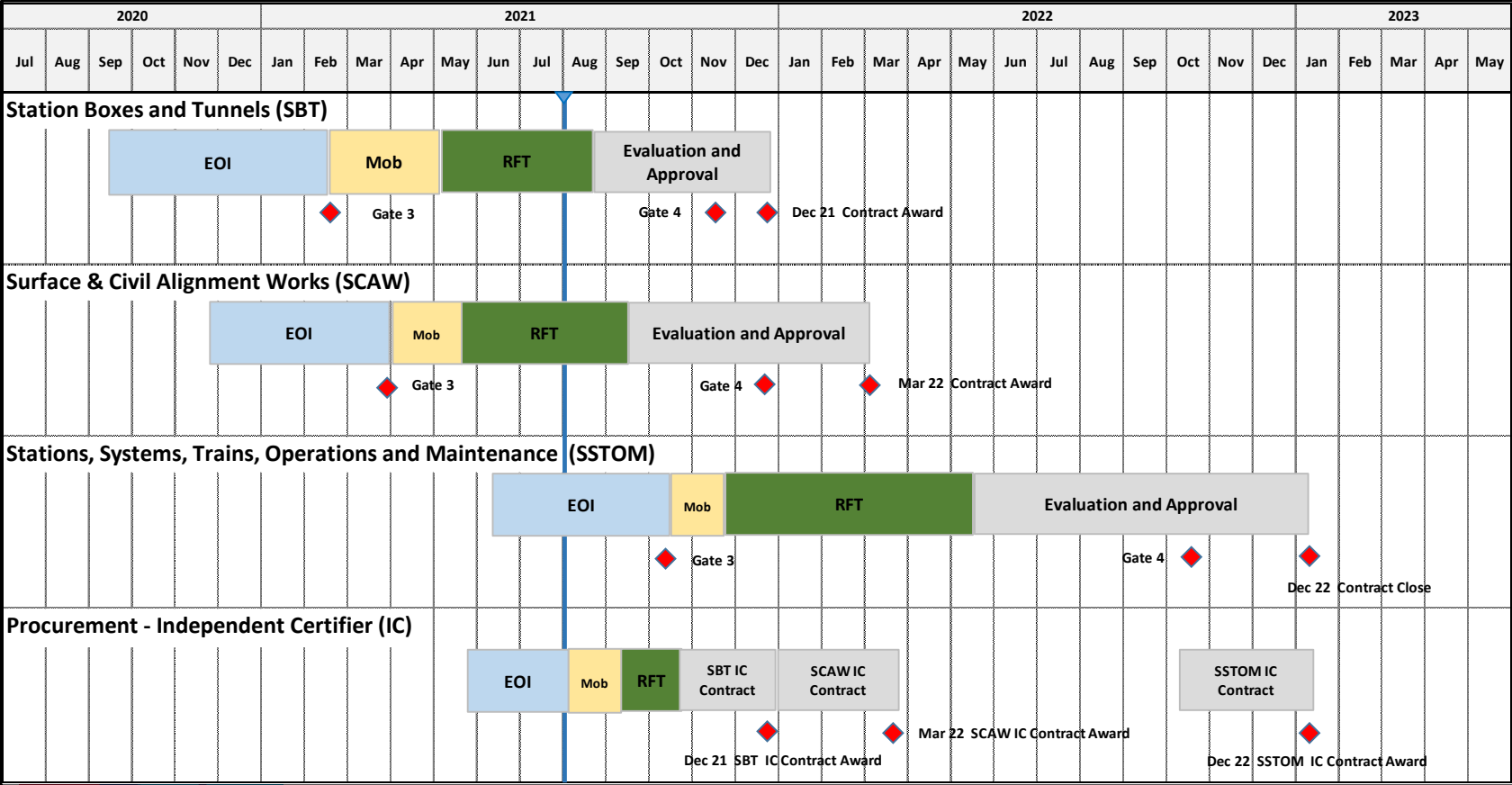


# Program update

Milestone	Baseline program	Current Program Update	Status
Commence Property Acquisition	1-Sep-20	11 Sep 2020	Completed
Station Boxes and Tunnels (SBT) Expression of Interest (EOI)	18-Sep-20	18 Sep 2020	Completed
Surface & Civil Alignment Works (SCAW) Expression of Interest (EOI)	26-Nov-20	26 Nov 2020	Completed
Commence Early Construction Work (Site Preparation)	1-Dec-20	01 Dec 2020	Completed
Stations, Systems, Trains, Operations and Maintenance (SSTOM) Expression of Interest (EOI)	Feb-21	Jun 2021	Completed
SBT Request for Tender (RFT)	Mar-21	May 2021	Completed
SCAW Request for Tender (RFT)	May-21	May 2021	Completed
EIS – NSW Determination (SSI-11051)	Jun-21	Jul 2021	Completed
EIS – EPBC Approval (EPBC2020/8687)	Jun-21	Jun 2021	Completed
EIS – Airport Act Authorisation (EPBC2019/8541)	Jun-21	Aug-21	On Track
SSTOM Request for Tender (RFT)	Jul-21	Nov-21	On Track
SBT Contract Award	Dec-21	Dec-21	On Track
SCAW Contract Award	Q1 2022	Q1 2022	On Track
SSTOM Contract Award	Q3 2022	Q4 2022	On Track
Completion of Tunnelling and Lining Works	Q1 2025	Q1 2025	On Track
Commence Station Testing & Commissioning	Q2 2025	Q1 2025	On Track
Final testing and Operational Readiness	Q1 2026	Q1 2026	On Track
Project Completion (Deterministic / excluding Contingency)	Sep-26	Dec-26	On Track

s 47C

# Program update – Transaction Phase



s 47C

Orchard Hills Station + M&E incl T&C and Precinct works- Detailed Design and Delivery

Luddenham Rd (LRS) station (viaduct) + M&E incl T&C and Precinct works- Detailed Design and Delivery

Airport Business Park (ABP) station + M&E incl T&C and Precinct works- Detailed Design and Delivery

Aerotropolis Core (AEC) station + M&E incl T&C and Precinct works- Detailed Design and Delivery

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s 47C

First TBM  
Launch  
complete

Last TBM  
Launch  
complete

Northern TBM  
Tunnel  
Complete

Southern TBM  
Tunnel  
Complete

# Public-facing activities

- Green light for CSSI: joint Commonwealth & NSW Government media release
- Sydney Metro Executive - phone calls and stakeholder emails informing of milestone
- Newsletter distributed to 20K residents and businesses along the route and station precincts
- 7,125 e-news to the WSA subscriber database
- Stakeholder emails to seven LGAs and peak bodies
- More than 50 phone courtesy calls to stakeholders and residents
- Briefings offered to Councils and peak bodies

## MEDIA RELEASE

19 July 2021

### Western Sydney Airport Metro gets green light

The Sydney Metro – Western Sydney Airport project has reached a major milestone with planning approval having been granted by the New South Wales Government and major construction set to commence soon.

Minister for Communications, Urban Infrastructure, Cities and the Arts Paul Fletcher said the approvals are a major step forward for the new Metro rail line, which will transform the way western Sydney connects to the rest of the city.

"The Morrison Government is providing a once-in-a-generation level of funding in a range of major infrastructure projects across western Sydney, to transform the region and foster the creation of Australia's future industries," Minister Fletcher said.

"This includes working closely with the NSW Government to deliver this new \$10.4 billion Sydney Metro line, which will provide a critical link to the new Western Sydney International (Nancy-Bird Walton) Airport and improve connectivity for local residents.

"Once operational, the new Metro is expected to transport up to 7,740 passengers each hour in each direction, while also taking about 110,000 vehicles off local roads every day, significantly reducing local traffic.

New South Wales Minister for Transport and Roads Andrew Constance said the 23 kilometre driverless metro will service western Sydney and the new Western Sydney International (Nancy-Bird Walton) Airport, delivering major benefits for the region.

"This city-shaping infrastructure will deliver a vital boost to the NSW economy, with the construction of Sydney's newest Metro rail line expected to support around 14,000 jobs, including 250 apprentices," Minister Constance said.

"Community feedback has helped shape the Metro project, including introducing measures to further reduce parking impacts on local communities and the relocation of a temporary bus interchange."

New South Wales Minister for Jobs, Investment, Tourism and Western Sydney Stuart Ayles said the project will provide the backbone for further development of the Western Parkland City.

## Sydney Metro – Western Sydney Airport

### City-shaping metro given green light

Major work set to start as planning  
approval received





# Upcoming activities – August 2021

- Resumption of geotechnical and utilities investigations in permitted LGA of Penrith, Liverpool work remains on hold due to construction pause
- Temporary Bus Interchange (TBI) work at St Marys on track for early September (Veness Place car park closure)
- Resumption of Gipps Street road works in Claremont Meadows
- Resumption of the Harris Street Commuter Carpark extension in St Marys and road widening works on Glossop Street, St Marys



*\*\* All investigations will include the implementation of appropriate Covid-19 safety measures - the setup of gates and barriers to create segregation on site, site cleaning, Covid-19 site signage together with the installation of staff log in areas.*



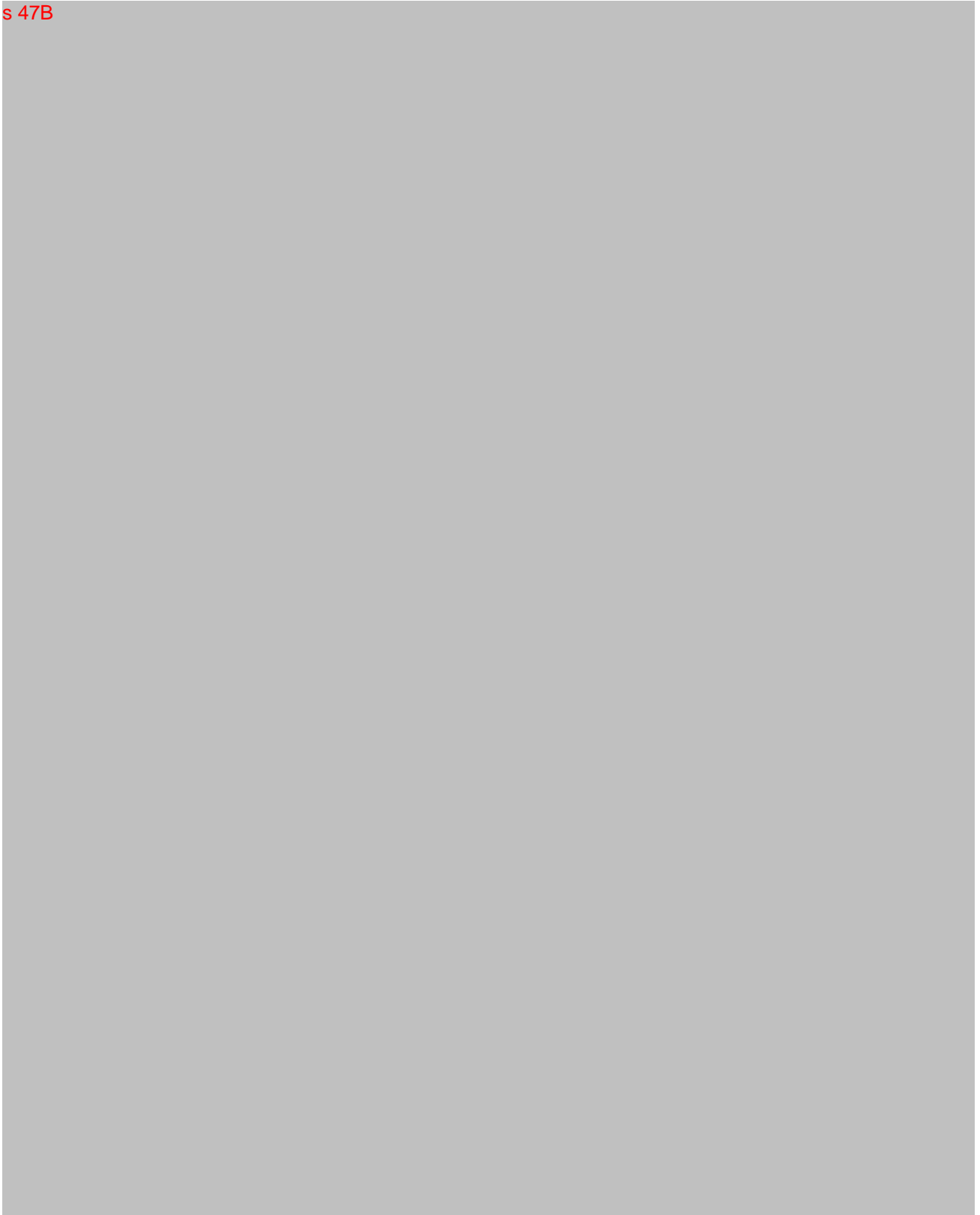
SYDNEY METRO – WESTERN SYDNEY AIRPORT  
PROJECT STEERING COMMITTEE (PSC)

Business Paper

Meeting 4



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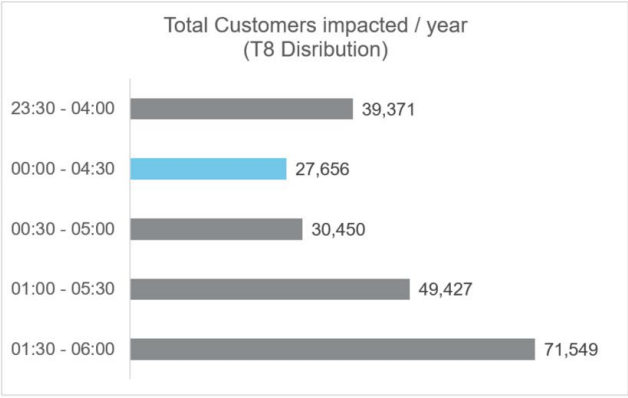
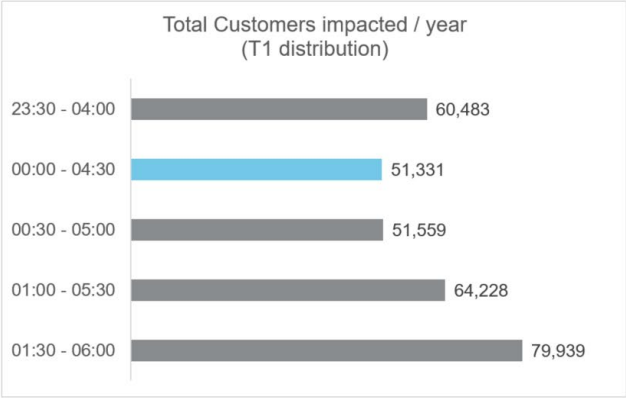


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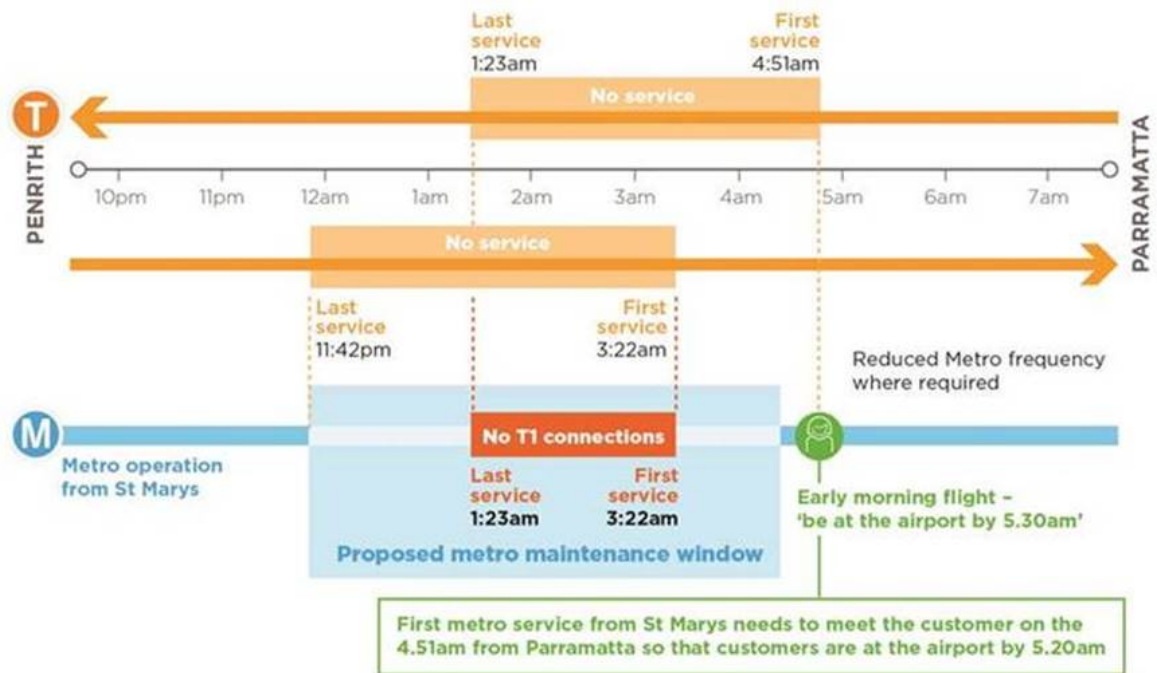


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# Rail operating hours - first and last trains

WSA Project Steering Committee #4 - 6 August 2021

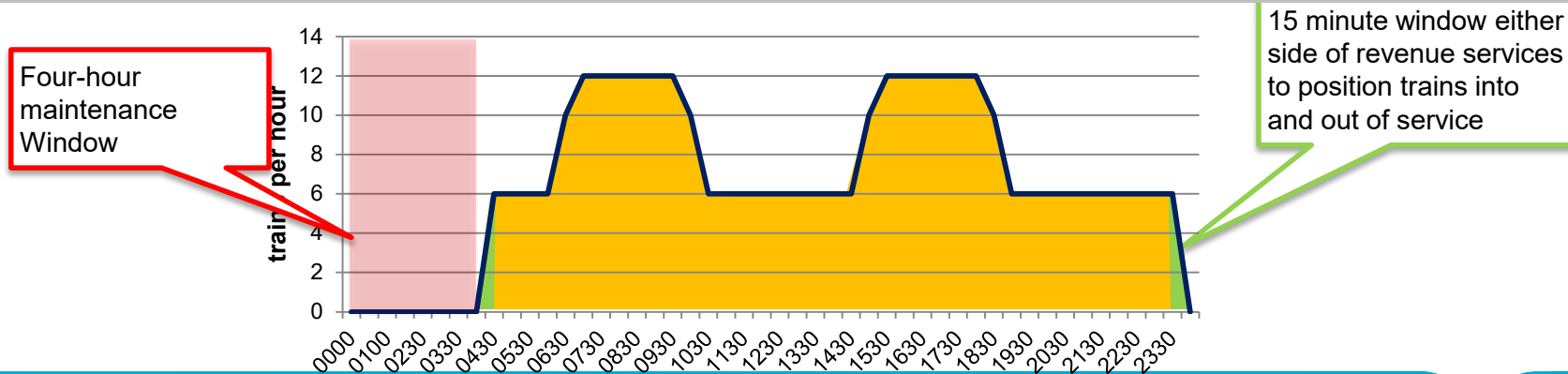


# Purpose

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# Proposal

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# Supporting information

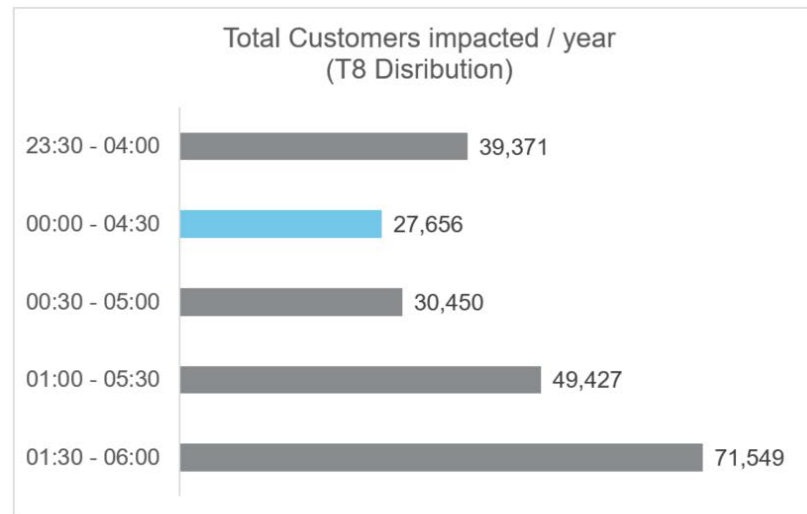
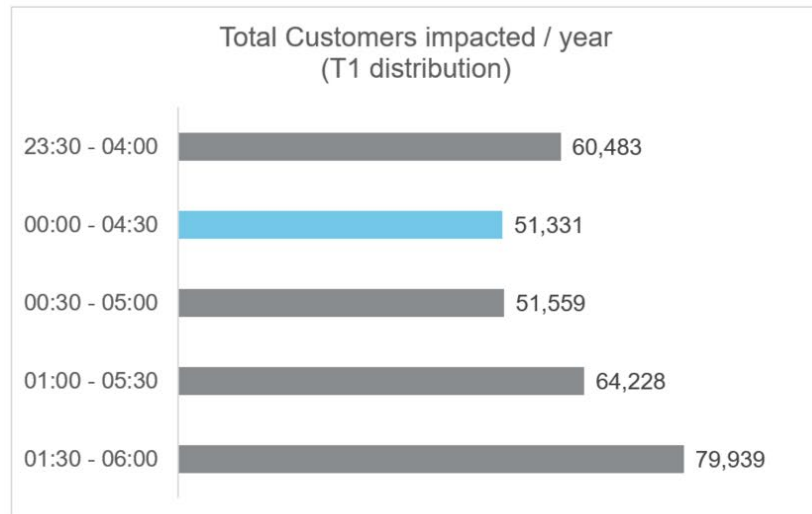
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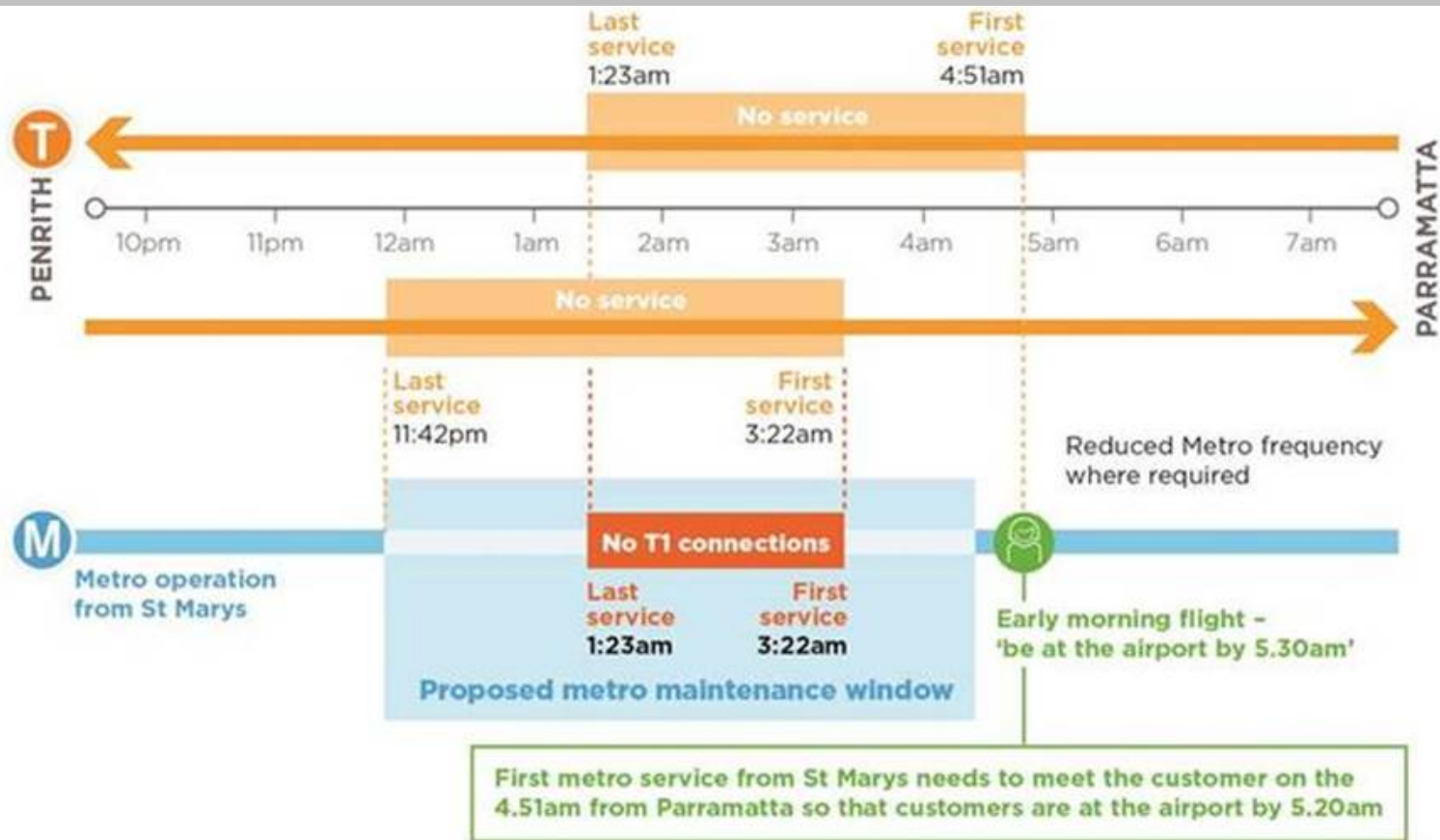


# Rationale

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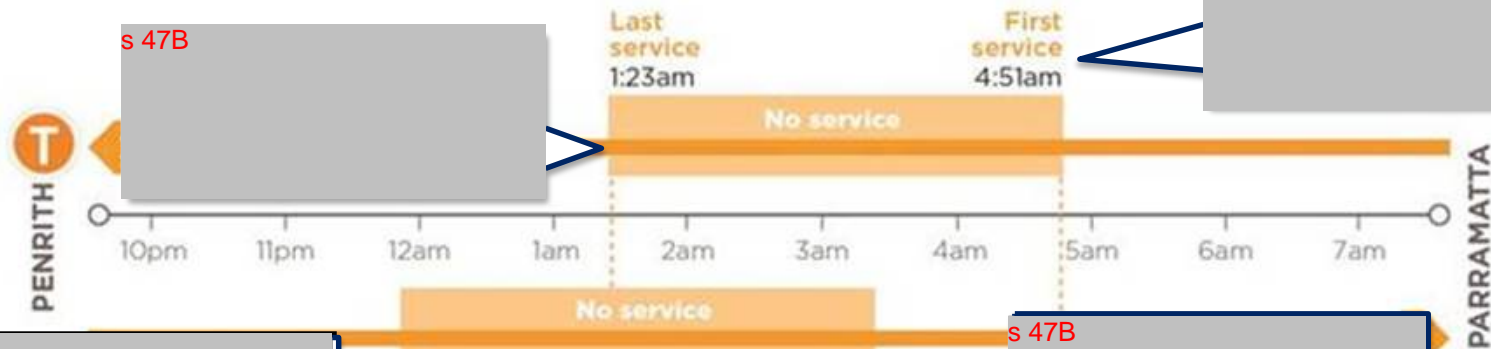




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# Next Steps

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# Questions and answers

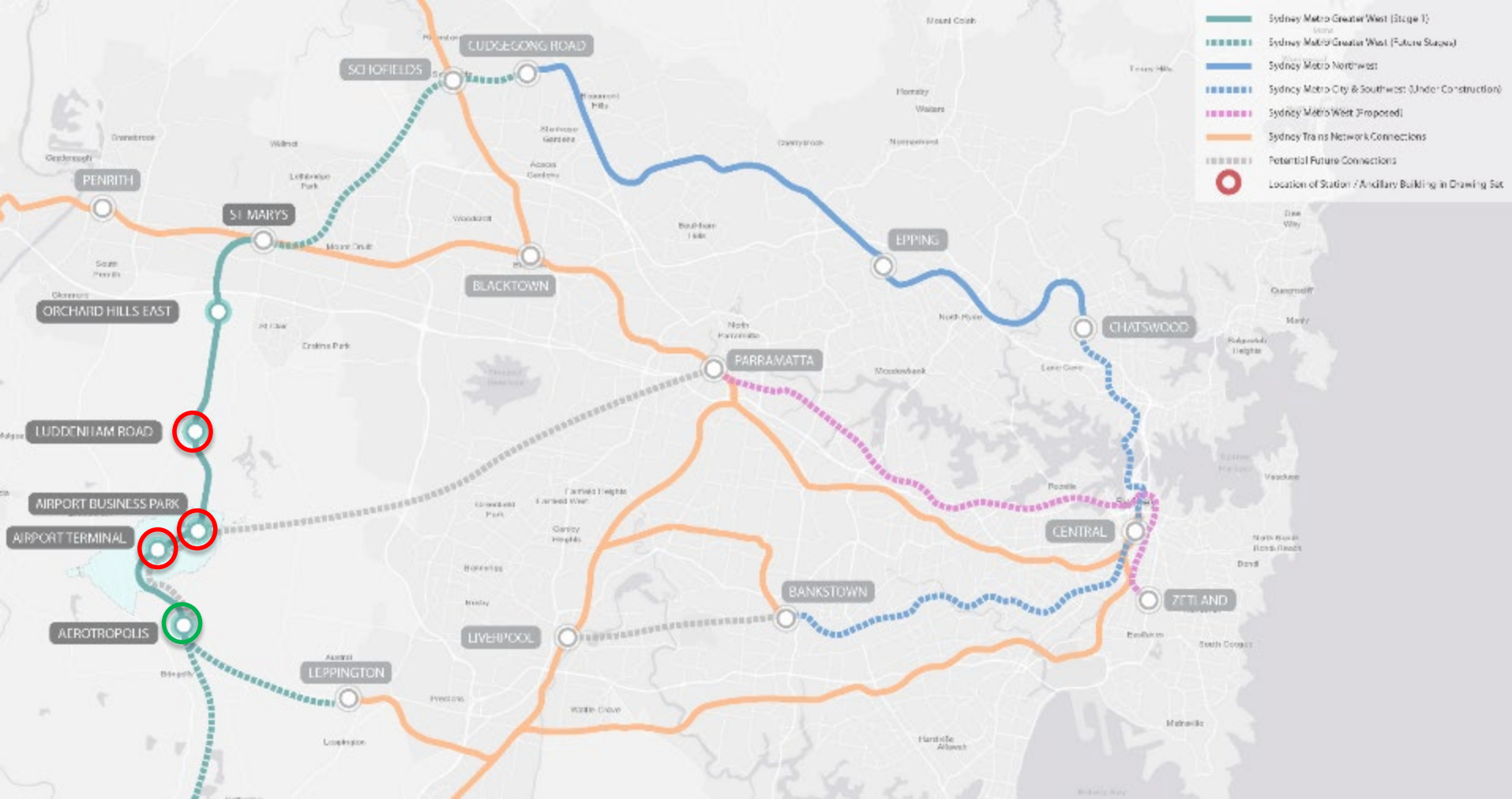




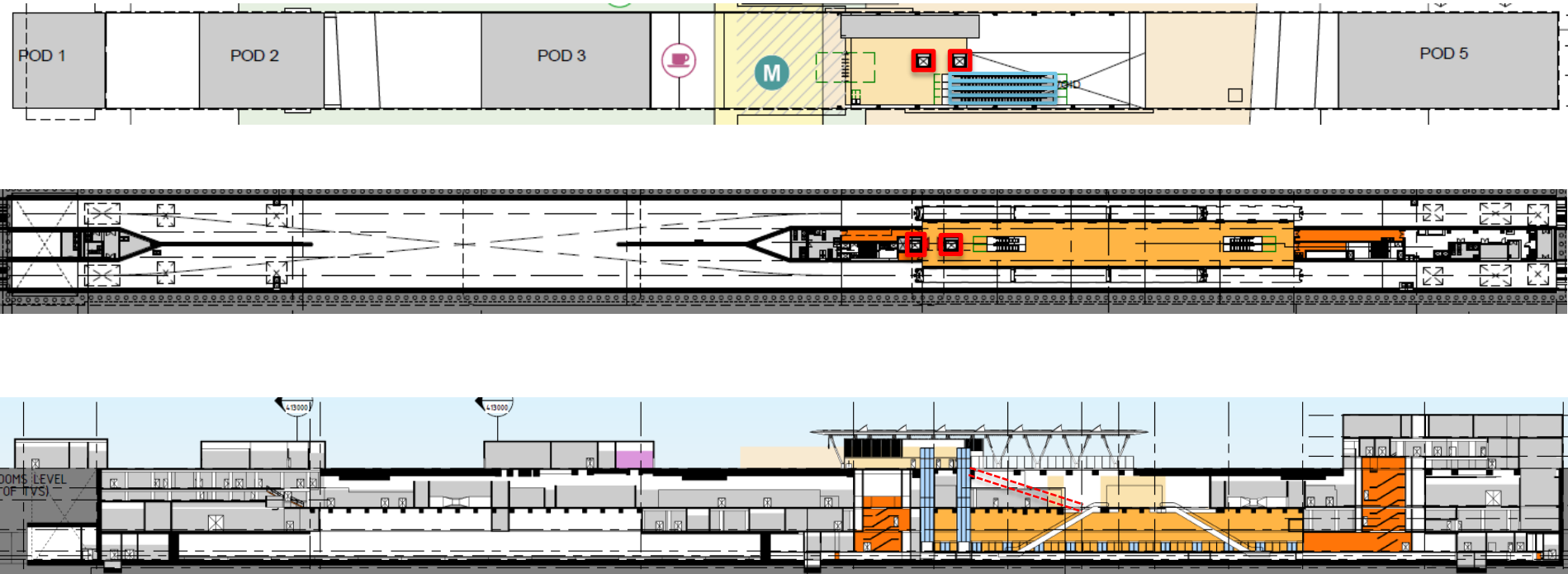
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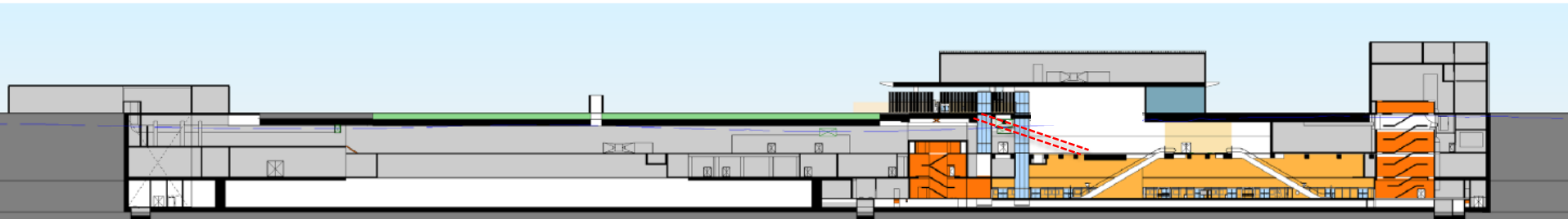
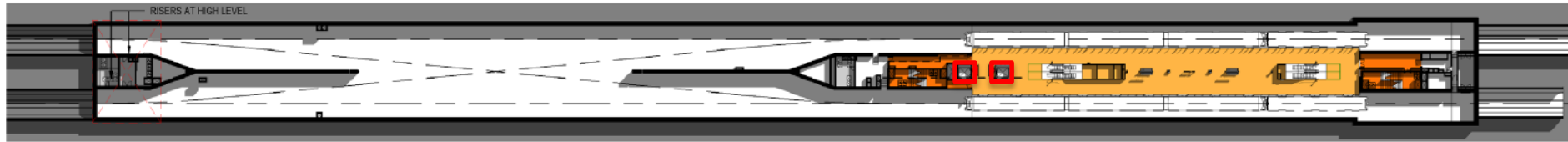
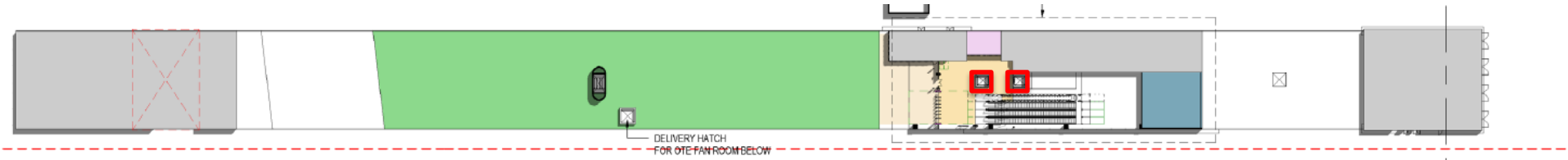
## Project Steering Committee















Concept Design



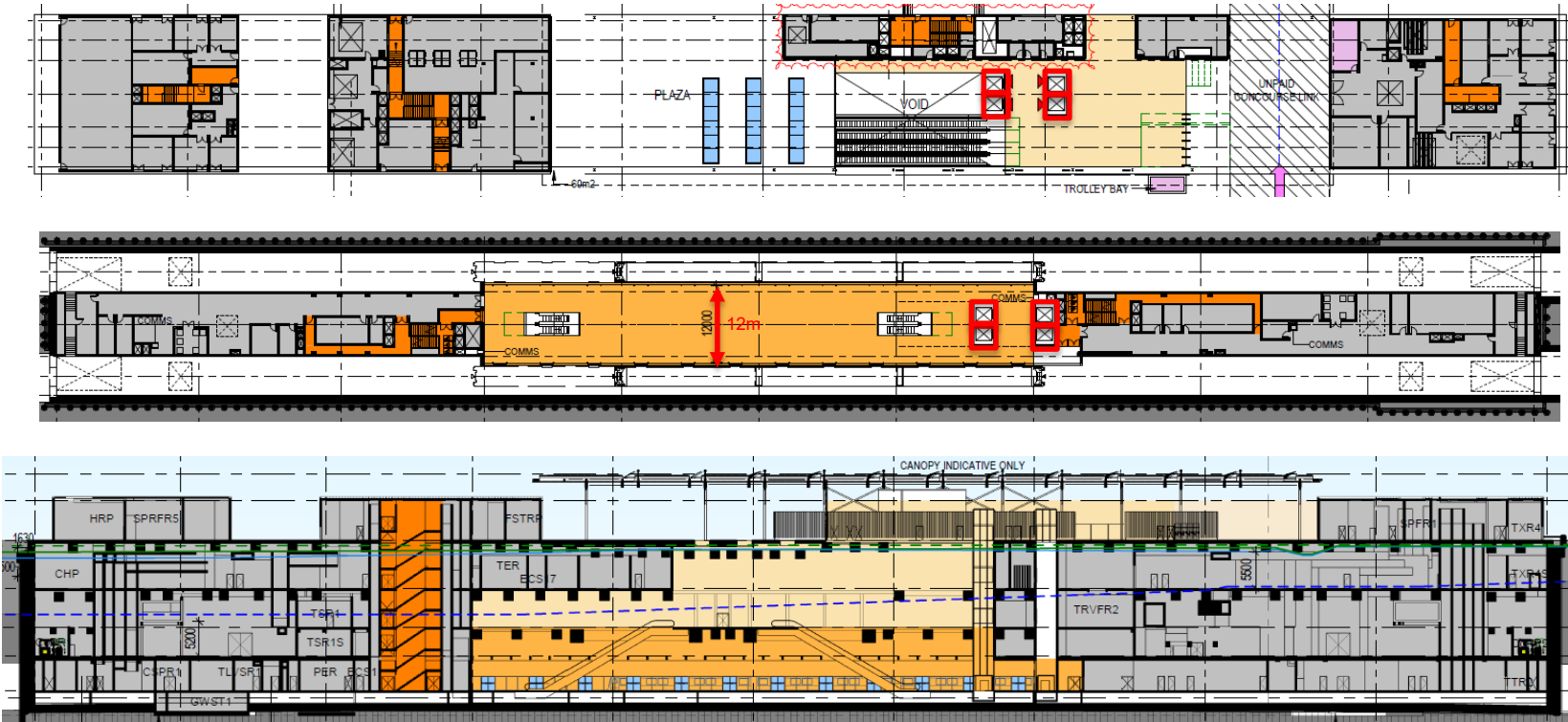
Optimisation Design



Concept Design

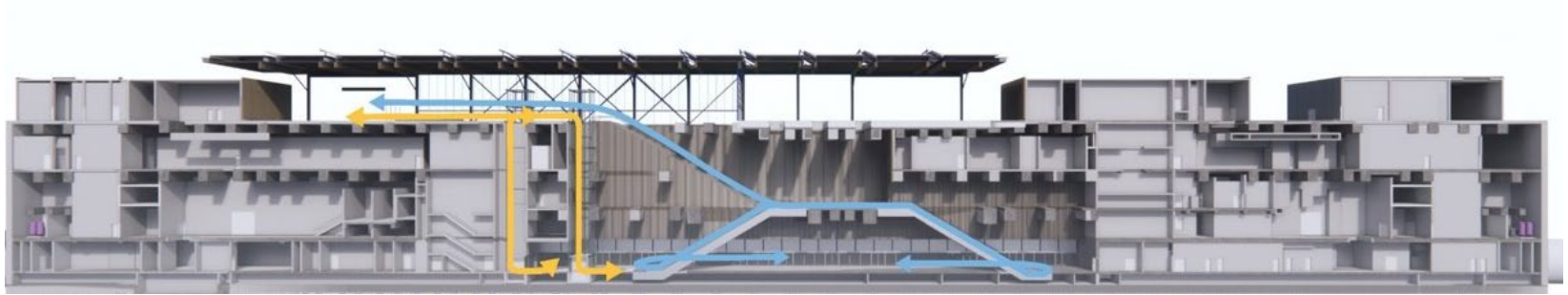


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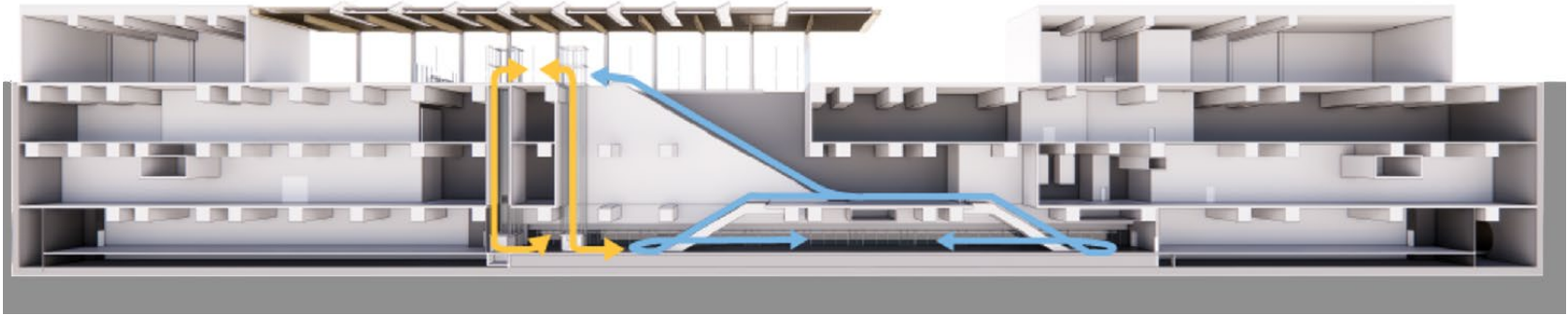








Concept Design



Optimisation Design



Concept Design



Optimisation Design





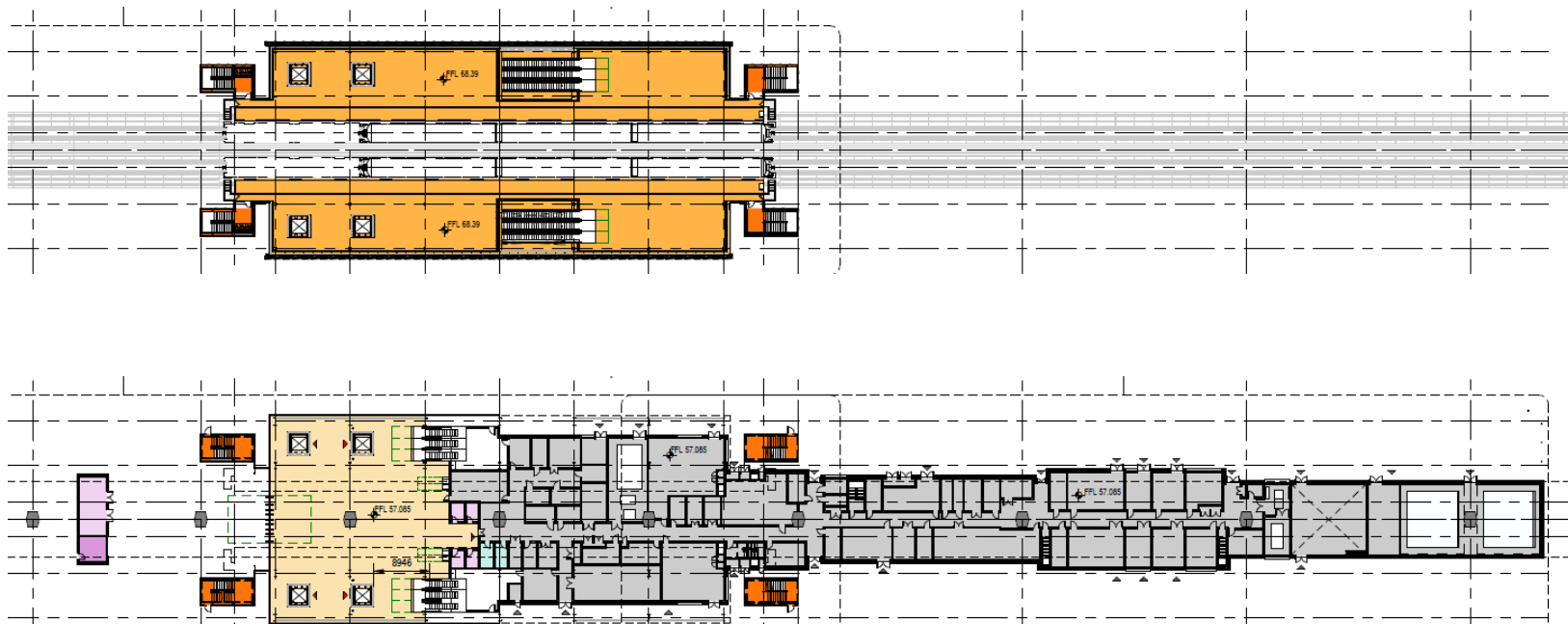


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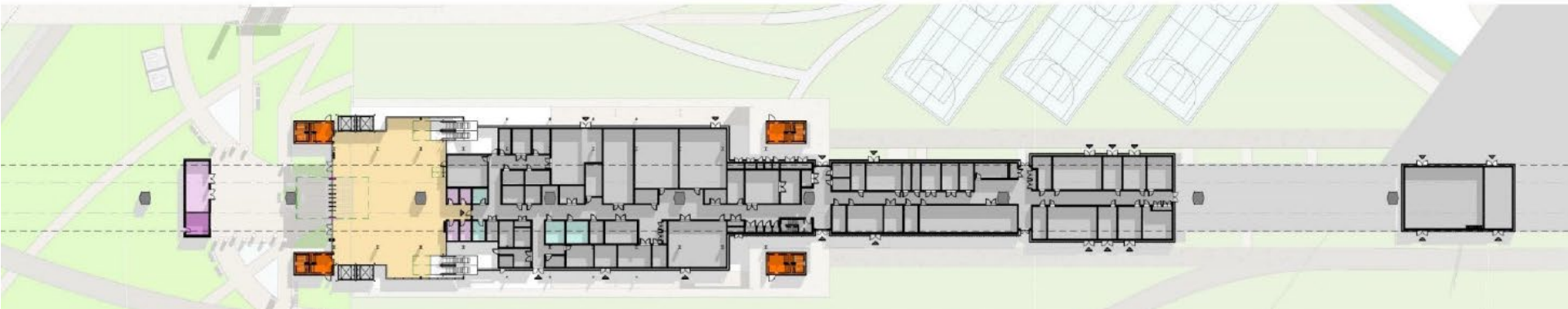
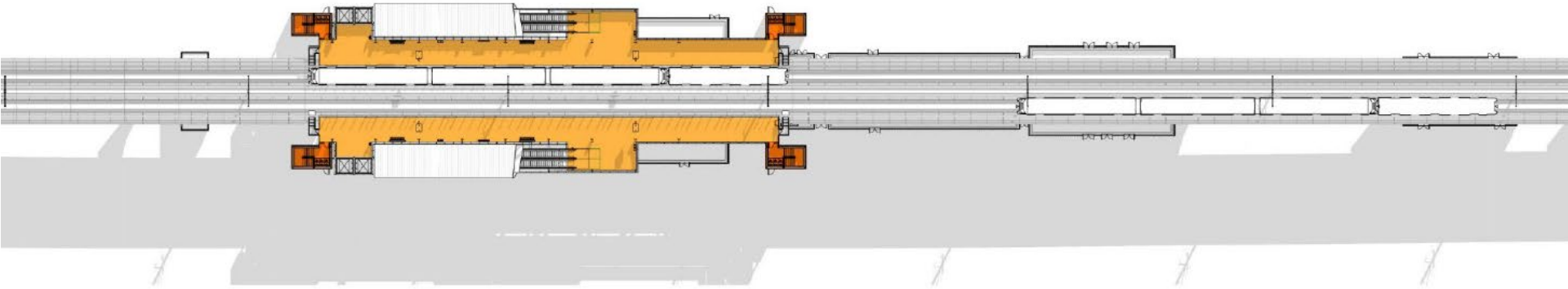


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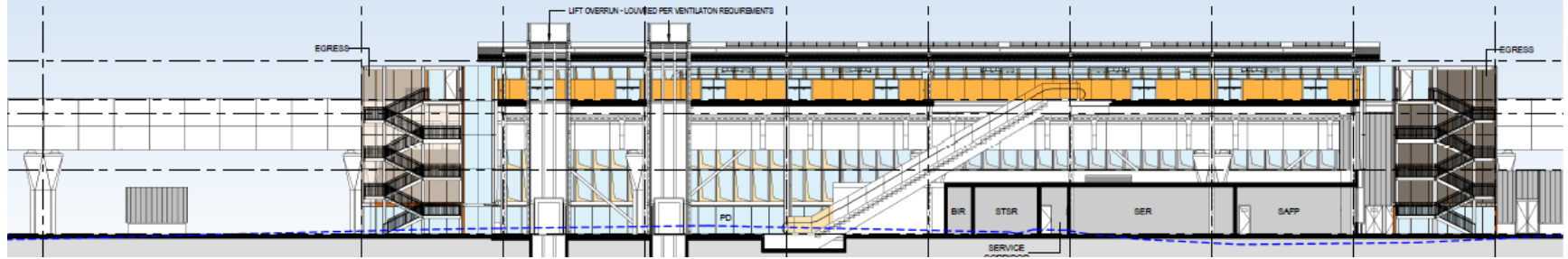




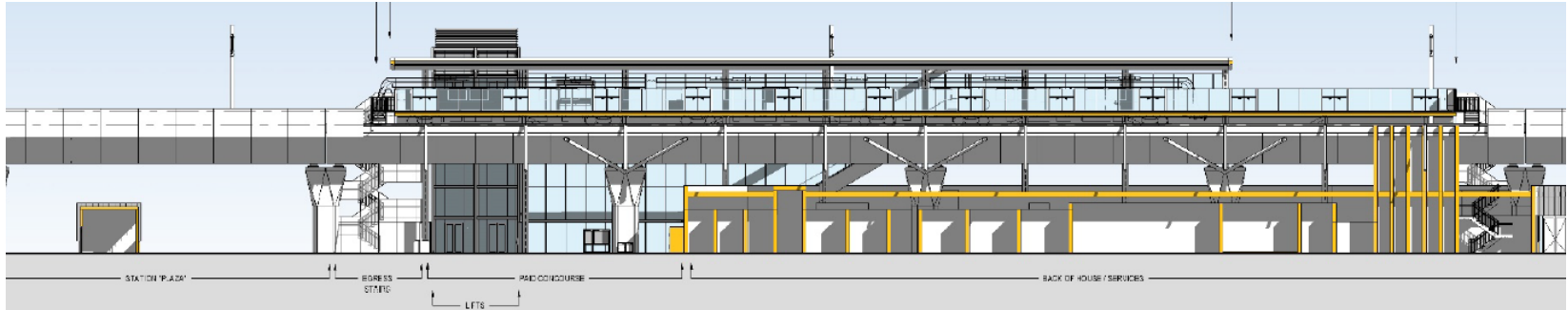
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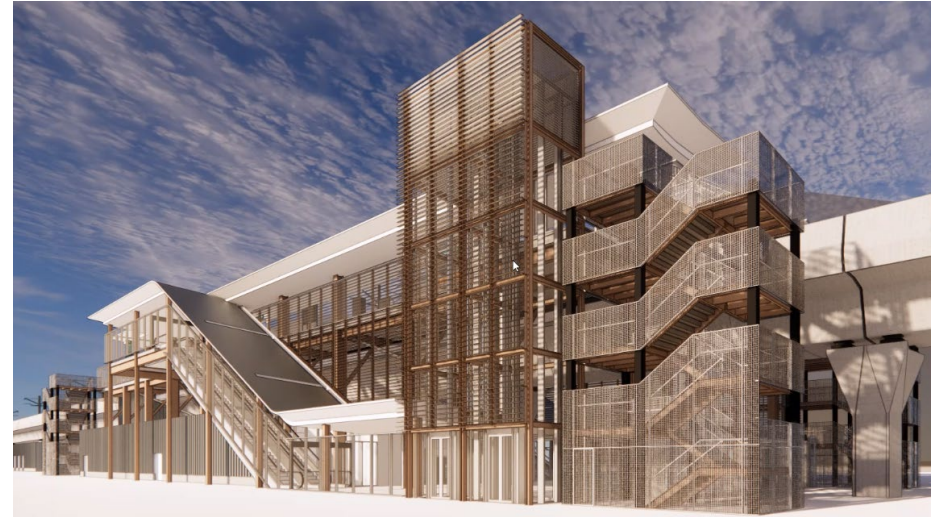
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Optimisation Design



Concept Design



Optimisation Design

# Thank you





Project Director:
 

s 47F

Key Achievements in June-July	<ul style="list-style-type: none"> <li>Completed Registration of Interest process for the Stations, Systems, Trains, Operations and Maintenance (SSTOM) package. Expression of Interest documents released to qualified registrants on 15 June 2021.</li> <li>Continued interactive engagement with tenderers for the Station Boxes and Tunnelling (SBT) and Surface and Civil Alignment Works (SCAW) packages.</li> <li>Sydney Metro and TfNSW Executed Rail Integration Deed; awaiting WSA and DITRDC execution</li> <li>Issued Proposed Acquisition Notice letters to all interest holders s 47B</li> <li>Concluded engagement with DPIE on the State CSSI Conditions of Approval.</li> <li>Received Commonwealth Environment Protection and Biodiversity Conservation approval.</li> </ul>
Key activities for July 2021	<ul style="list-style-type: none"> <li>SSTOM: complete interactive workshops; receive EOI submissions by 6 August 2021.</li> <li>SBT: continue interactive engagement with tenderers ahead of RFT close in August 2021; release addendum seeking pricing for potential southern tunnel extension from the Aerotropolis.</li> <li>SCAW: continue interactive engagement with tenderers ahead of RFT close in September 2021.</li> </ul> <div>s 47C</div> <ul style="list-style-type: none"> <li>Finalise planning approvals – Critical State Significant Infrastructure determination finalised in July, and Commonwealth Airport Plan Variation delayed to August.</li> </ul> <div>s 47B</div>

Key Matters for NSW Government consideration

Description	Target Date
SSTOM contract package (RFP) – release to market (ERC)	November 2021
SBT Contract award (ERC)	December 2021
SCAW Contract award (ERC)	March 2022

Procurement and Gateway Timing

Description	ROI/EOI release	IIF Gate 3	RFT release	Tenders close	IIF Gate 4	Contract Award
SBT	Sep 20A	Feb 21A	May 21A	Aug 21	Oct 21	Dec 21
SCAW	Nov 20A	Mar 21A	May 21A	Sep 21	Dec 21	Mar 22
SSTOM	June 21A	Aug 21	Nov 21	May 22	Sep 22	Dec 22

Top Project Issues

Management of the project program and costs remains the key focus for the Project Team. Key treatments include:

- Developing a new PPP commercial model to ensure market interest and competition in delivering the SSTOM package;
- Finalising station design options and costings;
- Coordinating station precinct designs with broader planning initiatives across state and local agencies;
- Progressing implementation of the Rail Integration Deed, including settling Airport Building Controller and Airport Lessee Company approval processes for on-airport work;
- Finalising the Airport Plan Variation noting it is the only remaining planning approval outstanding;

s 47B

- Reconciliation of all outstanding issues on third party agreements to ensure SBT and SCAW bidders receive all relevant third party agreements prior to submitting RFT responses.

s 47C, s 47G

s 47C, s 47G