

TOWNSVILLE

CITY DEAL

ANNUAL PROGRESS REPORT

2021



Australian Government



Queensland
Government



City of
Townsville

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Acknowledgement of Country

The City Deal partners acknowledge the Wulgurukaba of Gurambilbarra and Yunbenun, Bindal, Gugu Badhun and Nywaigi as the Traditional Owners of the land.

We pay respect to their cultures, their ancestors and their Elders – past and present – and all future generations.



Foreword

This is the fifth Annual Progress Report of the Townsville City Deal, which was signed by the Australian and Queensland governments and Townsville City Council in December 2016.

As 2021 began, Australia and the rest of the world was still grappling with the Covid-19 pandemic and its ongoing impacts on the economy, industry, health and communities.

Throughout the year, Townsville City Deal (the Deal) partners worked together to identify new projects for Townsville through the reallocation of \$195 million in Australian Government funding. Through the governance structure of the Deal, a range of proposals were considered from government, industry and the community to identify projects that will continue to deliver on the Objectives of the Deal. From this work, four projects were announced as new commitments, and Deal partners began to work collaboratively to bring these projects to fruition.

Other highlights of the Deal in 2021 included:

- The North Queensland stadium hosted several events, including a sell-out crowd for the first game of the 2021 State of Origin series, the Oceania 7's Rugby tournament, and the Reds v Chiefs Super Rugby Trans-Tasman match. These and many more demonstrated the ability of the venue to stage major events and showcased Townsville as an events destination.
- The Port of Townsville completed construction of a 2.2km long, 10m high rock wall despite engineering challenges, and continues to progress with a channel upgrade that will eventually allow larger ships to access the Port.

- Commencement of construction on the expansion of the Reef HQ aquarium, with North Queensland-based principal contractor, Paynters, being appointed to lead the project that will see a 20 year master plan be fully realised in less than four years.

Since the signing of the Deal in 2016, many of the initial commitments have been completed or have continued to progress towards achieving their outcome. A Formal Review of the Deal, conducted in 2020, examined the performance of the Deal against its Vision, Objectives and Initiatives over its first three years and the effectiveness of the Deal's governance framework and reporting measures.

Following the announcement of new project commitments of the Deal and the outcomes of the Formal Review, Deal partners have taken the opportunity to formally recognise this evolution. In this Report, the four new commitments have been added to the Deal, existing commitments revised to reflect current activity, and performance indicators adjusted to better reflect the status of the Townsville economy.

Further information about the Townsville City Deal is available at www.infrastructure.gov.au/cities/city-deals

Townsville City Deal at a glance



Queensland Country Bank Stadium
\$293.5 million

Port of Townsville
\$232 million



Other activities in Townsville

Five years in, Deal partners continue to work collaboratively towards the shared Vision and Objectives of the Deal. Also important is to align other activities in the region with evolving government priorities and to identify opportunities that will contribute to stimulating economic growth and promoting further investment.

Late in 2021, Townsville City Council (Council) began progressing an opportunity to develop a simulation enabled training facility in Townsville – North Queensland Simulation Park (NQ SPARK), which was a key outcome of the North Queensland Defence Strategy delivered in 2020. Delivering the simulation training facility in partnership with James Cook University, Townsville Hospital and Health Service and the Queensland Government, the project presents a unique opportunity to co-locate defence, science and health in a collaborative research environment. NQ SPARK will deliver catalytic infrastructure unlike any other in the southern hemisphere. The project will provide considerable industry attraction to the region, resulting in significant economic benefit and the creation of specialised highly-tech job opportunities supporting simulation enabled training, human performance research and technology development. Council is working with several leading national universities and multi-national industry partners to secure this private investment for the region.

In response to the current housing crisis across the nation and Townsville's low vacancy rate, Council has committed to work with private developers and the Property Council of Australia to identify opportunities to utilise existing vacant city buildings into affordable residential dwellings. Through ongoing collaboration between the three levels of government and private industry, options are being explored to redevelop available land and buildings into a range of mixed social and affordable housing options, attracting residents into



the CBD and resulting in increased economic benefit for surrounding local business.

Council is pursuing projects it has identified that will boost liveability, support protection of the environment, and will link seamlessly to other projects under the Deal. These projects aim to deliver a continued program of works within the Waterfront PDA and provide essential linkages and attractions along Ross Creek. Amenities will integrate Townsville's Flinders Street, the heart of the CBD with key tourism locations such as Reef HQ Aquarium, the Museum of Tropical Queensland, the cruise ship terminal, accommodation and dining precincts and the Queensland Country Bank Stadium. It will also provide core connectivity needed to link and activate the city's many entertainment, hospitality, leisure and cultural facilities, promoting the city as an ideal place to work, live and visit.

Ongoing work by all Deal partners to realise these opportunities will continue to stimulate significant interest and private investment for Townsville, support economic growth and enable the region to continue to develop as a highly liveable and connected city.



Focus on

New commitments for Townsville

The opportunity to deliver further positive outcomes for Townsville through the City Deal was presented when \$195 million in Australian Government funding became available for reallocation.

Following engagement with industry and community stakeholders, a series of meetings of the Deal's Executive Board, and two meetings of the Deal's Leadership Group, four new commitments were announced over the course of the year. The new projects align closely with the Vision and Objectives of the Deal, and will deliver enduring benefits for the Townsville economy and community.

On 9 July 2021, the Australian Government announced the commitment of \$40 million towards the expansion and upgrade of the Reef HQ aquarium and \$15 million for the construction of a Royal Flying Doctor Service super hub at Townsville Airport. The upgrade of Reef HQ is expected to create up to 52 jobs during construction and up to 50 additional ongoing jobs, while the RFDS super hub will create over 125 construction jobs and inject an estimated \$40 million into the local community.

Since September 2021, the Australian Government has announced funding for an additional three commitments for the Deal.

- \$12 million for enabling infrastructure to support Townsville City Council's Lansdown Eco-Industrial Precinct.
- Up to \$2 million for a detailed business case for a concert hall in Townsville to continue to progress the existing Townsville Entertainment and Convention Centre commitment.
- Up to \$2 million for a feasibility study into recycled water infrastructure in Townsville.

Following a Request for Quote being released and evaluated, Council's progress on recycled water initiative overtook the need for the feasibility study. In 2022 Deal partners agreed to cease this project before commencement.

Port of Townsville channel upgrade

As the last rocks were placed on an impressive new 2.2km seawall, there was a sense of anticipation in Townsville for the ever-closer prospect of larger ships and increased activity at the Port of Townsville and the opportunities this will bring.

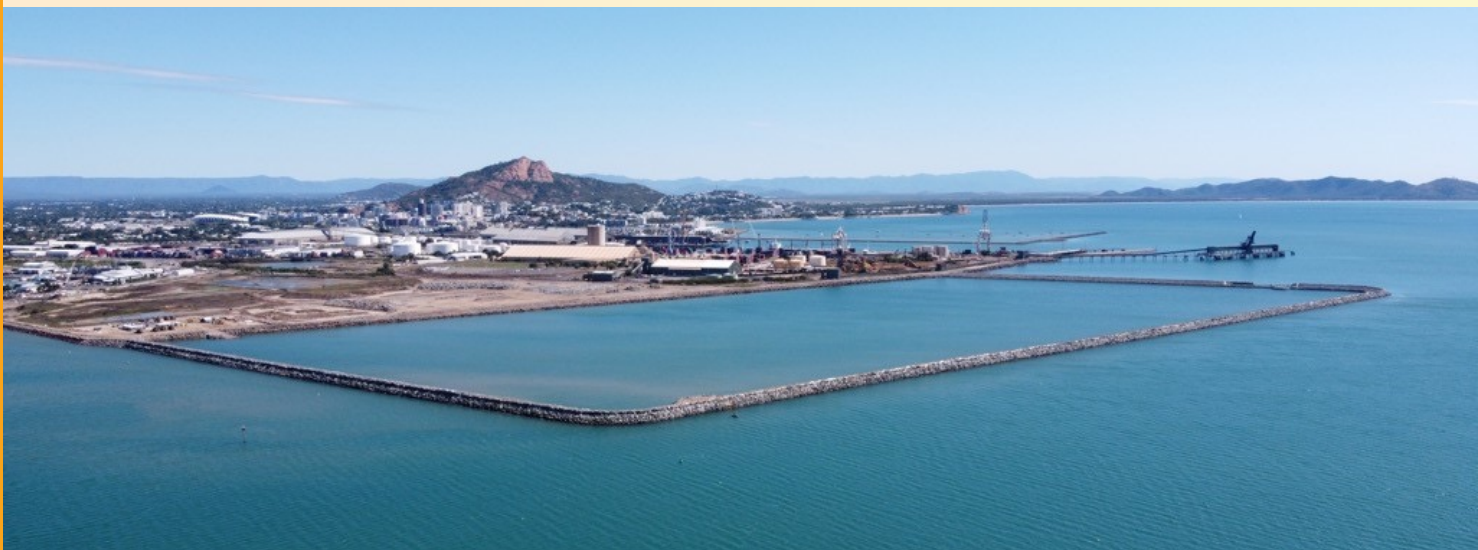
The July 2021 completion of a 2.2km seawall at the Port is the first stage of the channel upgrade project, which will see Townsville welcome cruise, navy and cargo ships of up to 300 metres in length, a significant increase on the current restriction of 238 metres. With Townsville already being the largest import and export hub in North Queensland, sights have been set on the Port becoming the gateway for Northern Australian imports and exports in the coming years.

Despite the project addressing unexpected engineering issues, including a rock slippage, the project continues to progress with efforts now focused on dredging operations. Since the commencement of the project, 1490 people have worked on

the project, with a workforce that was 90% Queenslanders and almost 4% First Nations workers. Once completed, the project is expected to deliver a \$580 million boost to the Queensland economy.

The project has also gone to great lengths to ensure minimal disruption to local wildlife during construction. The Port of Townsville Ltd, which manages the Port, has established a comprehensive environmental monitoring and management program to safeguard the sea flora and fauna within the area, including dolphins, turtles, seagrass, corals and shorebirds. Commercial fishermen were also engaged by the Port to assist with the removal of local marine fauna from within the new seawall. These fishermen took on the admirable task of catch and release, relocating marine fauna to ensure their survival after the completion of the seawall.

Australia's largest backhoe dredge, Woomera, arrived at the Port in January 2022 to commence the mammoth task of dredging the channel. All dredge spoil will be beneficially re-used within the freshly completed seawall to create a 62ha land reclamation area for expanded port operations.





Economic indicators for Townsville

A number of indicators continue to be measured to monitor the health of the Townsville economy and support decisions about investment and activity through the Deal. These indicators include measuring jobs, housing, trade through the Port and private investment in the region.

Since the commencement of the Deal in 2016, the population of Townsville has increased each year, as has the level of trade through the Port. Tourism numbers were also increasing year on year, until the sector was affected by the COVID pandemic.

Although it cannot be completely attributed to the Deal, the number of employed residents has increased since the Deal was signed (from 94,600 in 2016, to 118,700 in 2021) while the unemployment rate has more than halved (from 11.3% in 2016, to 4.5% in 2021).

The Formal Review conducted in 2020 identified that some indicators are no longer suitable due to a range of reasons, including data availability, data reliability, and long timespans between data collection. It also found that while the initial indicators are broadly suitable to measure the performance of the Deal, there is opportunity to refine what data is reported.

Deal partners have reviewed the economic indicators to provide a more reliable and consistent assessment of the health of the Townsville economy from year to year. The revised suite of indicators also provides greater consistency with other City Deals, potentially allowing comparative assessments for further guidance of decision-making under the Deal. Further information about the Formal Review is available at www.infrastructure.gov.au/cities/city-deals

The following three indicators have been removed from the Annual Reporting process:



Gross Regional Product

Data is no longer readily available for this metric. It is also difficult to show how growth in GRP is directly related to the Deal, separate to growth in other industries across the region.

Youth and Indigenous unemployment

Regional unemployment data can reflect unemployment nationally and is influenced by many factors; it is not a tangible measure of positive impact of the Deal. Youth unemployment data is included in the regional data and is difficult to differentiate. Further, Indigenous unemployment figures

have not been reported since the Deal commenced. Data at this granular level is not obtainable at is time and is unlikely to be a reliable indicator of Deal success moving forward.

Community perceptions of amenity

There is no constant measure of this metric and it has not been reported since the Deal commenced.



Revised economic indicators for the Townsville City Deal



Population growth^{1,2}

	2016	2017	2018	2019	2020	2021
Population Growth Rate	1.2%	1.0%	0.8%	0.7%	0.7%	0.7%



Employment^{1,2}

	2016	2017	2018	2019	2020	2021
Local participation rate	60.3%	64.3%	65.7%	65.1%	65.6%	67.8%
Unemployment rate	11.3%	8.5%	8.5%	8.0%	6.3%	4.5%
Employed residents	81,278	85,370	90,726	90,248	94,022	98,176
Industry sector share of employment:						
Goods	N/A	15%	17%	18%	18%	24%
Market Services	N/A	49%	47%	40%	48%	45%
Non-Market Services	N/A	37%	37%	43%	33%	29%
Knowledge Services	N/A	9%	6%	4%	10%	9%



Building approvals³

	2016	2017	2018	2019	2020	2021
Value of residential and non-residential building approvals	\$617m	\$570m	\$671m	\$528m	\$532m	\$895m



Trade through port⁴

	2015–2016	2016–2017	2017–2018	2018–2019	2019–2020	2020–2021
Total throughput (tonnes p.a.)	9.2m	6.9m	6.8m	7.0m	7.6m	7.2m



Tourism industry investment and attraction⁵

	2016	2017	2018	2019	2020	2021
Overnight visitors	1.325m	1.209m	1.284m	1.585m	1.092m	0.940m
Tourism expenditure	\$982.3m	\$847.7m	\$832.1m	\$945.3m	\$748.4m	\$679.0m

1 ABS Labour Force Survey (Labour Force, Australia, Detailed) and National Skills Commission Small Area Labour Markets data.

2 Estimates are modelled using the ABS Labour Force Survey and Small Area Labour Markets data produced by the National Skills Commission

3 ABS Building Approvals, Australia

4 Port of Townsville – Annual Trade Statistics.

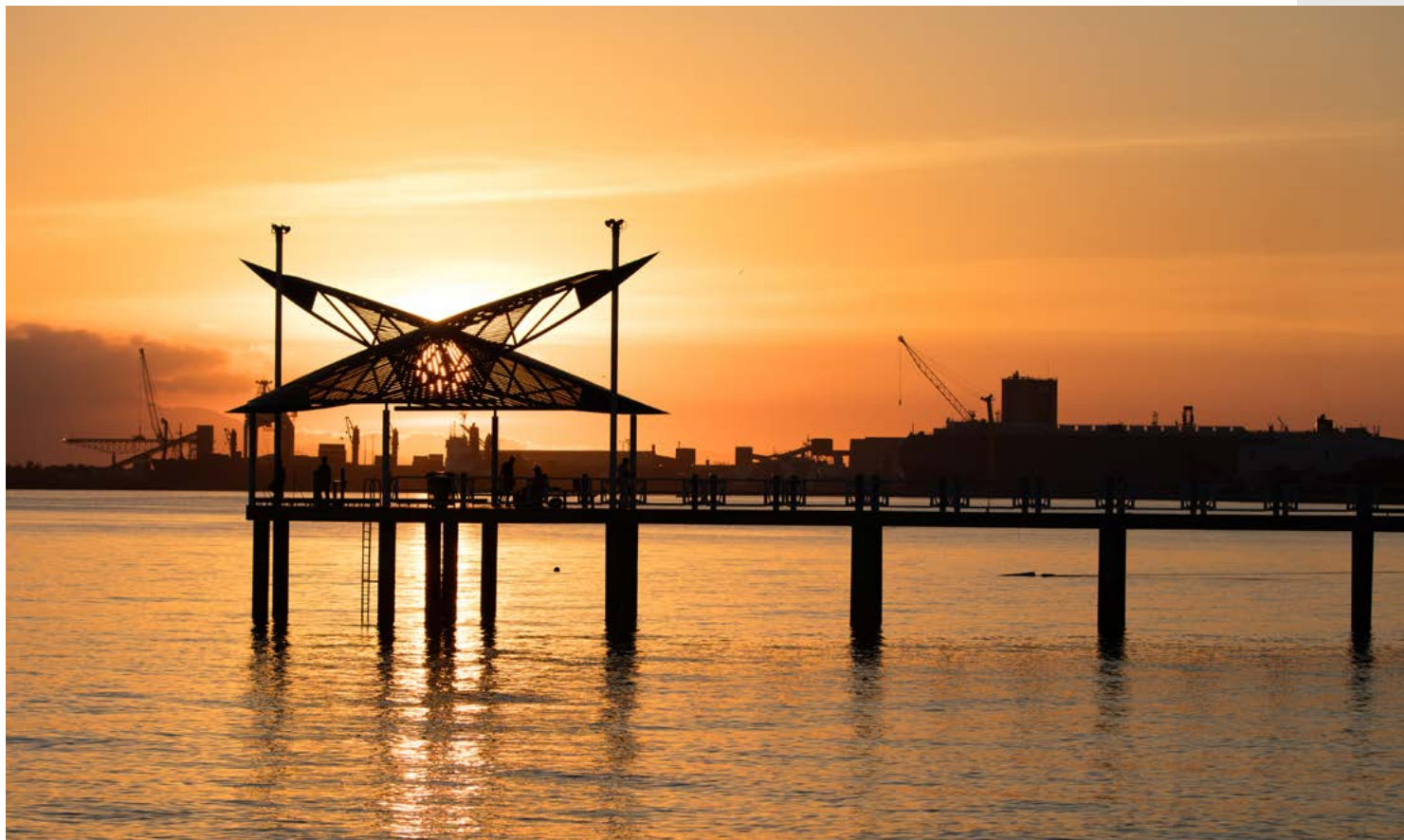
5 Tourism and Events Queensland. Data is for the Townsville SA4

Monitoring progress

When the Townsville City Deal was originally signed by the Australian and Queensland Governments and Townsville City Council five years ago, it consisted of 16 commitments and an additional nine future opportunities designed as possible focus areas for future new commitments. These commitments and future opportunities were structured around a set of six initiatives with specific aims on how to meet the Vision and Objectives laid out in the original Deal.

The Deal has been delivering on its Vision to make Townsville the economic gateway to Asia and Northern Australia, a prosperous and lifestyle-rich city, and a global leader in tropical and marine research. After just five years, ten of the original 16 commitments are complete, and a further two future opportunities have come to fruition. It is timely for the Deal to re-evaluate the needs and priorities to best benefit the region.

It is against this background that the Deal partners considered options for the reallocation of \$195 million in Australian Government funding and the announcement of an additional four new project commitments.



The following tables detail the progress of all ongoing commitments and anticipated future milestones over the next 12 months. The Deal comprises 22 commitments, of which nine are ongoing and 13 are closed (completed or discontinued). Closed commitments are shown at Appendix 1.

Vision	Grow the economy of Townsville by supporting the city to be, by 2031: <ul style="list-style-type: none"> • The economic gateway to Asia and Northern Australia • A prosperous and lifestyle rich city for its community and visitors • A global leader in tropical and marine research and innovation
Objectives	1. Revitalise Townsville, particularly the CBD and Waterfront PDA areas 2. Activate industry and export growth 3. Support long term growth of local businesses 4. Enhance liveability 5. Improve planning, coordination and governance

Capital of North Queensland	Innovative and Connected City	Port City	Industry Powerhouse for the North	Defence Hub	Enabling Infrastructure
Townsville entertainment and convention centre	Public transport solutions	Channel upgrade	Townsville eastern access rail corridor (TEARC)	Defence industry consultation (Completed)	Managing Energy Costs and Boost Energy Productivity
International education and training destination	Health and knowledge development strategy (Completed)		Lansdown Eco-Industrial Precinct (New)		Townsville water security supply and use strategy (Completed)
Royal Flying Doctor Service Townsville Super Hub (New)	Smart City Strategy (Completed)		Townsville Industrial Development Board (Completed)		Review and deliver preferred water supply solutions (Completed)
Reef HQ Expansion (New)	Development Corporation for Townsville (Discontinued)		Acceleration of State Development Area (SDA) (Completed)		Green Hydrogen Feasibility Study (Discontinued)
North Queensland Stadium (Completed)			Woodstock intersection upgrade (Completed)		
CRC for Developing Northern Australia (Completed)					
Townsville Workforce Development Plan (Completed)					

■ Completed ■ Ongoing

Capital of the North

Townsville is recognised as one of the major areas of economic activity in north Queensland and northern Australia.

The Capital of North Queensland initiative was designed to increase domestic and international visitors which in turn will influence greater economic opportunities, making Townsville a place where people want to live and work. The initiative was designed to increase the number of people visiting the wider city and waterfront PDA

precincts, whilst also establishing the city as an events destination. It was also designed to retain the working population, develop new labour skills, reduce unemployment by aligning labour force skills to industries, and boost opportunities for Indigenous workers and businesses.



Commitment	Description	Progress in 2021	Future Milestones
International Education and Training Destination	Develop Townsville's global reputation as a world-class destination for education, edutourism, training and research.	<p>\$125,000 new funding provided to Study Townsville under the Study Queensland Regional Funding Framework.</p> <p>Funding will be delivered in 2022, to complete market development and student experience projects to advance Townsville as an international education and training destination.</p>	Delivery of Study Townsville Activity Plan. (Jan – Dec 2022)
Townsville Entertainment and Convention Centre	Refine the business case, identify all available financing and funding options by 30 June 2017.	<p>Deal partners revised the need and scope for the entertainment centre and broader precinct and agreed to develop a detailed business case for a concert hall in Townsville.</p> <p>A Request for Quote was released 6 December 2021 and closed on 24 December 2021.</p>	Vendor to be engaged and begin work on the business case in early 2022. Business case to be completed late-2022.
Royal Flying Doctor Service Townsville Base Upgrade	Construct a RFDS Super Hub in Townsville. The Hub will be a new infrastructure development to strengthen RFDS services throughout North Queensland and improve patient transfer.	Announcement of Townsville City Deal funding.	Negotiation of Indigenous Land Use Agreement. Project Planning.
Reef HQ expansion	Undertake major upgrades and improvements to the Reef HQ aquarium, including an updated and expanded facade, immersive experiences and revitalised exhibits, upgraded educational and research activities.	<p>Announcement of Townsville City Deal funding.</p> <p>Announcement of Principal contractor.</p> <p>Virtual site inspection and public hearing by the Parliamentary Standing Committee on Public Works Committee. Public Works Committee recommendation tabled in Parliament.</p> <p>30 per cent concept design for transformed Reef HQ facility.</p>	Schematic design. Mapping of Coral Reef Exhibit. Relocation of animals. Ongoing demolition/contruction.

Innovative and Connected City

Townsville will attract new employment and diversify its economy by building on natural advantages, embracing digital solutions, using the sharing economy and developing an appropriately skilled workforce.

The Innovative and Connected City initiative has been designed to re-establish the CBD as the primary activity centre of the city and digitally activate it as the legitimate business centre and visitor destination. It aims to allow greater customer engagement of public and active transport connectivity particularly between social and economic activity centres and increase the number

of people living and working in the wider city and Waterfront PDA areas. It is also designed to develop Townsville's competitive research advantage as a leading innovator in tropical living, including key fields such as architectural design, energy management, bio-fuels, aquaculture and tropical disease.

Commitment	Description	Progress in 2021	Future Milestones
Public Transport Solutions	Investigate demand responsive and innovative public transport initiatives that increase liveability and accessibility. Design and construct a new purpose-built bus facility in the Townsville CBD and investigate demand responsive transport initiatives for Townsville.	The Queensland Government consulted on the draft Townsville Mobility Strategy which identifies optimum network outcomes and strategies for enhanced passenger transport. As part of the Townsville Mobility Strategy the Queensland Government is also investigating a range of key initiatives, such as Demand Responsive Transport.	Implementation of the Townsville Mobility Strategy



Port City

The Port of Townsville is a key import and export gateway to service freight demand across northern Queensland.

Townsville will attract employment opportunities and diversify its economy by capitalising on its coastal location, with significant economic activity being generated from port industries. The Port City initiative has been designed to improve coordination and efficiency of transport

and logistics activities particularly between the Port of Townsville, national freight rail and road networks, whilst coordinating major infrastructure projects and diversifying the local and regional economy to improve economic resilience.

Commitment	Description	Progress in 2021	Future Milestones
Port of Townsville channel upgrade	Construct the Port of Townsville channel upgrade. Funding was given by both the State and Federal governments to begin works on the \$193 million expansion project.	Completion of reclamation area seawall and commencement of temporary unloading facility.	Completion of temporary unloading facility. Commencement of clay lining for reclamation area seawall. Commencement of dredging.



Industry Powerhouse for the North

Establish Townsville as the preferred location in north Queensland for the establishment of industrial development of regional, state and national significance

The Industry Powerhouse for the North initiative has been designed to leverage the location and advantages of the SDA to attract and retain heavy industry

employers, whilst also expanding freight capacity to strengthen Townsville's role as a key trade gateway.

Commitment	Description	Progress in 2021	Future Milestones
Townsville Eastern Access Rail Corridor (TEARC)	Deliver the business case for the TEARC. Preserve the corridor for possible future construction.	In 2021 Queensland Government commenced the process to acquire land to facilitate the preservation of the corridor.	In 2022, the Queensland Government intends to progress land acquisitions to preserve the corridor.
Lansdown Eco-Industrial Precinct	Establish and continue to attract industry to the Lansdown Eco-Industrial Precinct, Northern Australia's first environmentally sustainable, advanced manufacturing processing and technology estate powered by locally generated renewable energy. The precinct is currently in development on 2200 hectares of vacant rural land zoned heavy industry.	On 28 September 2021, the Australian Government announced the commitment of \$12 million under the Deal, for enabling infrastructure to support the Lansdown Eco-Industrial Precinct.	Progress project schedule agreements for signature by Australian and Queensland Governments and Townsville City Council.



Defence Investment Pipeline

The City Deal will improve visibility for local businesses about Defence industry investment in Townsville and encourage local business involvement.

Townsville is a defence city and will continue to be an important centre for defence capability. Major activities over the next decade provide opportunities to build local defence industry capability and expertise. The Defence Hub initiative has been designed to strengthen engagement between the Australian Defence Forces Organisation, Department of Defence, Defence, Jobs Queensland and Townsville City Council.

It was also designed to improve visibility for local businesses about defence industry investment in Townsville and encourage local business involvement.

Deal partners have been working collaboratively towards future scope and opportunities within the Defence space. Defence plays a significant role in the Townsville economic landscape and will continue to grow as the year's progress.

Description

Deal partners are working together to define future scope and actions of this initiative.



Enabling Infrastructure

Townsville will successfully accommodate growth now and into the future with a reliable and secure energy and water supply. Infrastructure networks and careful management and use of water and energy resources.

The Enabling Infrastructure initiative has been designed to develop price competitive energy and water supply whilst developing long term energy supply and security within the Townsville region. It will also facilitate major infrastructure projects, the growth of sustainable energy generation industries and sustainably manage water and energy demand usage.

Commitment	Description	Progress in 2021	Future Milestones
Managing energy costs and boost energy productivity	Deliver a program of energy efficiency measures to reduce peak energy demands across Townsville.	<p>Scope has changed – The North Queensland Hydrogen Consortium was formed to bring together industry leaders to identify opportunities and build on hydrogen and renewable energy innovations.</p> <p>On 3 December 2021, the Townsville Enterprise Ltd (TEL) led North Queensland Hydrogen Consortium (NQH₂) was given cluster status under the Hydrogen Technology Cluster Australia project, an initiative of independent National Energy Resources Australia (NERA), which is funded by the Australian Government Industry Growth Centres.</p>	Continue to work with the North Queensland Hydrogen Consortium to identify innovative renewable energy solutions and ultimately contribute to Australia transitioning to net-zero carbon emissions by 2050.



Formal Review

In February 2020, the Deal commenced a Formal Review to evaluate the success of the first three years of the City Deal as a whole, and to inform priorities and next steps for the three levels of government. Overall, the Formal Review found the Deal was successfully delivering its Vision and Objectives, whilst also identifying opportunities for improvement.

The changes implemented in this fifth Annual Progress Report broadly address a number of the opportunities for improvement identified in the Review:

- The evolution of the Deal's commitments aligns the Deal more closely with the current needs and priorities of the region and recognises global changes and priorities. It also establishes a revised pipeline of work to ensure the ongoing success of the Deal.
- The establishment of future milestones for each commitment improves the accountability of the Deal's reporting and provides tangible markers against which to measure success.
- The revision of the Deal's economic indicators better reflects the changing global, national and regional markets.

Further, the process to reallocate Australian Government funding of \$195 million has represented a practical test of the governance framework of the Deal. The Deal partners continue to evaluate how best to support collaborative decision-making that embraces the shared goals of each level of government while also allowing for individual differences.





Next steps

Much has been achieved by Deal partners – the Australian Government, Queensland Government and Townsville City Council – in 2021. The refreshed commitment priorities, and the findings of the Formal Review, recognise the changes to global, national and state priorities and position the Deal for success in continuing to deliver for the Townsville region through investment and reform.

Over the next 12 months, Deal partners will continue the momentum; working together to progress current projects and finalise investment opportunities to maximise the value of the remaining \$195 million funding envelope.

The last two years have been challenging, with an accelerated pace of change experienced locally, nationally and abroad. The commitment of Deal partners will ensure the Deal delivers on its Vision, Objectives and Initiatives for the betterment of the Townsville community and economy.

Appendices

Appendix 1: Completed or discontinued commitments

Deal Commitment	Notes	Completion Date
North Queensland Stadium	The North Queensland Stadium, now called the Queensland Country Bank Stadium, was officially opened in January 2020, with the first official event, a spectacular concert by Sir Elton John, held at the stadium held in February 2020.	January 2020
Townsville Workforce Development Plan	The Townsville Workforce Development Plan was released by Jobs Queensland in September 2020. Jobs Townsville North Queensland Advisory Board will maintain strategic oversight of the actions and recommendations with industry sub-committees established to consider ongoing and emerging priorities.	September 2020
Cooperative Research Centre for Developing Northern Australia	The CRCNA has established its headquarters in Townsville and is investing Australian Government funding of \$75m over ten years to support industry-led research collaborations to develop new technologies, products and services that address industry issues in Northern Australia.	September 2017
Development Corporation for Townsville	Townsville City Council has advised it is no longer viable to pursue this commitment due to reforms to the Local Government Act 2009 (QLD) following the Operation Belcarra investigation by the Queensland Crime and Corruption Commission.	Discontinued
Health and Knowledge Development Strategy	The Townsville Health and Knowledge Development Strategy was finalised and distributed to Townsville City Deal Partners and key stakeholders in October 2020. Work is ongoing to implement the initiatives of the Strategy including further development of TropiQ Townsville Tropical Intelligence and Health Precinct.	October 2020
Townsville water security, supply and use strategy	The Townsville Water Security Taskforce delivered its final report on 30 October 2018.	October 2018
Smart City Strategy	Townsville's Smart City Strategy, Smart Townsville, was released in 2018. Work is ongoing to implement the initiatives of the Strategy.	2018
Defence industry consultation	The inaugural meeting of the Townsville Defence Working Group was held in Q4 2017. Townsville City Council appointed a Defence Liaison Officer at the end of 2018. Townsville Defence Industry Hub, a key action of the Queensland Government's Defence Industries 10-Year Roadmap and Action Plan, was established in August 2019.	2017
Woodstock intersection upgrade	The Queensland Government has upgraded the Woodstock-Giru Road intersection on the Flinders Highway to include a 500m acceleration lane to facilitate access for the initial stages of development at the Lansdown Eco-Industrial Precinct.	October 2020
Acceleration of the State Development Area (SDA)	The Queensland Government completed the business case in 2017 and approved funding towards the purchase of land to attract suitable industry investment and accelerate development in the Townsville SDA (TSDA). A new development scheme for the TSDA has been adopted and TSDA infrastructure plan finalised.	2017
Townsville Industrial Development Board (TIDB)	The TIDB was established as a strategic advisory committee in 2018 to lead investment attraction for the Townsville Southern Industrial Corridor. Reporting to the TIDB, the North Queensland Hydrogen Industry Working Group was established in 2020 to support the development of long-term hydrogen manufacturing and export projects within Townsville and North Queensland industrial areas.	2018
Review and deliver preferred water supply solutions	Haughton Pipeline Stage 1 of the 36.5km, 1.8m diameter pipeline is complete. Stage 1.1 works to extend the pipeline a further 330 metres across the Haughton River are complete, and the installation of approximately 3.8km of pipeline to connect from the Haughton River crossing was completed in June 2020. On 3 August 2020, the Queensland Government announced it would directly fund Townsville City Council to deliver Stage 2. Stage 2 is proceeding as a joint project between the Queensland Government and Townsville City Council and is no longer part of the Townsville City Deal.	June 2020
Green Hydrogen/ Recycled water	The undertaking of a feasibility study into the cost, benefits, needs and viability for recycled water infrastructure to support green hydrogen production and export industry in Townsville was discontinued in 2022. Townsville City Council progress on recycled water initiatives overtook the need for this project. Upon the release and evaluation of a Request for Quote for this project, Deal partners agreed to cease before the commencement.	Discontinued



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Townsville City Deal Annual
Progress Report
© Commonwealth of Australia 2023
ISBN: XXX-X-XXXXXX-XX-X
Month 2023

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