

National Library of Australia

**Entity resources and planned
performance**

National Library of Australia

Section 1: Entity overview and resources	413
1.1 Strategic direction statement	413
1.2 Entity resource statement	414
1.3 Budget measures	414
Section 2: Outcomes and planned performance	415
2.1 Budgeted expenses and performance for Outcome 1	416
Section 3: Budgeted financial statements	418
3.1 Budgeted financial statements	418
3.2 Budgeted financial statements tables	419

National Library of Australia

Section 1: Entity overview and resources

1.1 Strategic direction statement

The functions of the National Library of Australia (Library), as defined in the *National Library Act 1960*, are to:

- maintain and develop a national collection of library material, including a comprehensive collection of library material relating to Australia and the Australian people
- make library material in the national collection available
- make available such other services in relation to library matters and library material as determined by the National Library Council
- cooperate in library matters with authorities or persons, whether in Australia or elsewhere, concerned with library matters.

The Library is committed to collecting documentary resources, particularly relating to Australia and the Australian people, so Australians can discover, learn and create new knowledge, now and in the future. The Library's commitment to open access to the national collection and online services drives increasing value from a collection developed over decades. Australians – whoever they are and wherever they live – should be able to easily discover and use information they need to support their research, and to engage with rich digital content to support their lifelong learning.

The Library actively supports creative and intellectual endeavour and the dissemination of knowledge, ideas and information. The Library has a strong national focus in its outlook, services, products and activities and takes a leadership role in sharing expertise and coordinating key projects across the research, collecting and cultural sectors. The Library's work will continue to be guided by the pillars and principles of the National Cultural Policy - *Revive: a place for every story, a story for every place*. The Library recognises, respects and prioritises the significance of First Nations voices, stories, and perspectives at the centre of Australia's national collections. The Library will continue to extend its reach and make its physical and digital collections accessible far beyond Canberra, by providing timely information services and rich digital experiences to benefit all Australians.

1.2 Entity resource statement

Table 1.1 shows the total resourcing from all sources available to the Library for its operations and to deliver programs and services on behalf of the government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the Library’s operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the ‘Budgeted expenses for Outcome 1’ tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis. Amounts presented below are consistent with amounts presented in the Appropriation Bills themselves.

Table 1.1: National Library of Australia resource statement - Budget estimates for 2026-27 as at Budget May 2026

	2025-26 Estimated actual \$'000	2026-27 Estimate \$'000
Opening balance/cash reserves at 1 July	76,015	75,104
Funds from government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	77,021	80,214
Annual appropriations - other services ^(b)		
Equity injection	10,896	13,409
Total annual appropriations	87,917	93,623
Amounts received from related entities		
Amounts from portfolio department ^(c)	550	550
Total amounts received from related entities	550	550
Total funds from government	88,467	94,173
Funds from other sources		
Interest	3,800	3,736
Sale of goods and services	5,903	5,903
Other	2,150	2,150
Total funds from other sources	11,853	11,789
Total net resourcing for the Library	176,335	181,066
	2025-26	2026-27
Average staffing level (number)	410	410

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

- a) Appropriation Bill (No. 1) 2026-2027.
- b) Appropriation Bill (No. 2) 2026-2027.
- c) Funding provided by the portfolio department that is not specified within the Annual Appropriation Bills as a payment to the Library.

The Library is not directly appropriated as it is a Corporate Commonwealth Entity (CCE). Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications, Sport and the Arts (a Non-Corporate Commonwealth Entity), which are then paid to the Library and considered “departmental” for all purposes.

1.3 Budget measures

There are no new measures relating to the Library for the 2026-27 Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measure described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements - included in Annual Reports - to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the Library can be found at:

https://www.library.gov.au/sites/default/files/documents/2025-08/25290%20-%20NLA%20Corporate%20Plan_FF_Web.pdf

The most recent annual performance statement can be found at:

<https://www.library.gov.au/sites/default/files/documents/2025-11/nla-annual-report-2024-25.pdf>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Enhanced learning, knowledge creation, enjoyment and understanding of Australian life and society by providing access to a national collection of library material

Budgeted expenses for Outcome 1

This table shows how much the Library intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

	2025-26 Estimated actual \$'000	2026-27 Budget \$'000	2027-28 Forward estimate \$'000	2028-29 Forward estimate \$'000	2029-30 Forward estimate \$'000
Program 1.1: National Library of Australia					
Revenue from government:					
Ordinary annual services					
Appropriation Bill (No. 1)	77,021	80,214	82,219	82,967	84,044
Payment from related entities	550	550	550	550	500
Expenses not requiring appropriation in the budget year ^(a)	10,700	10,700	10,700	10,700	10,699
Revenues from other independent sources	11,853	11,789	10,400	10,400	10,400
Total expenses for Program 1.1	100,124	103,253	103,869	104,617	105,643
Outcome 1 Totals by resource type					
Revenue from government:					
Ordinary annual services					
Appropriation Bill (No. 1)	77,021	80,214	82,219	82,967	84,044
Payment from related entities	550	550	550	550	500
Expenses not requiring appropriation in the budget year	10,700	10,700	10,700	10,700	10,699
Revenues from other independent sources	11,853	11,789	10,400	10,400	10,400
Total expenses for Outcome 1	100,124	103,253	103,869	104,617	105,643
	2025-26	2026-27			
Average staffing level (number)	410	410			

a) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, related to collection assets which are funded through an equity injection, and resources received free of charges.

Table 2.1.2: Performance measures for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It is used by entities to describe the results they plan to achieve and the related key activities, as detailed in the current corporate plan (i.e. 2025-26), the context in which these activities are delivered, and how the performance of these activities will be measured. Where relevant, details of the 2026-27 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1: Enhanced learning, knowledge creation, enjoyment and understanding of Australian life and society by providing access to a national collection of library material		
Program 1.1: The National Library of Australia The Library delivers this program by collecting documentary resources, particularly relating to Australia and the Australian people, so Australians can discover, learn and create new knowledge now and into the future		
Key activities^(a)	<ul style="list-style-type: none"> Recognise and respect the crucial place of First Nations stories in Australia's arts, culture and history Collect today what will be important tomorrow for Australia's diverse community Inspire and provide avenues for Australians to explore many stories, voices and points of view Collaborate with others to deepen the national impact of cultural collections Continue to build on strong foundations to maximise the nation's return on its investment in the National Library of Australia 	
Year	Performance measures	Expected performance results
Current Year 2025-26	Number of Australian published works collected	21,000 digital works 9,000 physical works Target expected to be met
	Number of visits to the National Library's digital platforms	2.2 million website visits 6.2 million catalogue visits 13 million Trove visits Target expected to be met
	Number of Trove Collaborative Services (TCS) partners and contributors that the National Library engages in annually	900 Trove partners and contributors Target expected to be met
Year	Performance measures	Planned performance results
Budget Year 2026-27	Number of Australian published works collected	21,000 digital works 9,000 physical works
	Number of visits to the National Library's digital platforms	2.2 million website visits 6.2 million catalogue visits 13 million Trove visits
	Number of Trove Collaborative Services (TCS) partners and contributors that the National Library engages with annually	900 Trove partners and contributors
Forward Estimates 2027-30	As per 2026-27	As per 2026-27 ^(b)
Material changes to Program 1.1 resulting from 2026-27 Budget Measures: Nil		

a) Key activities have been refined to align them with the current corporate plan.

b) Targets are expected to be as per 2026-27, subject to review.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the Library finances for the 2026-27 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

Budgeted income for 2026-27 is estimated to be \$93.6 million, of which \$80.2 million is appropriation revenue. The increase in appropriation revenue from \$77.0 million in 2025-26, reflects funding received at the May 2024 Budget for financial sustainability and \$1.0 million for windows replacement.

Total own source revenue is expected to be \$13.3 million, which is similar to 2025-26.

Total budgeted operating expenses for 2026-27 is estimated to be \$103.3 million, an increase of \$3.2 million from the 2025-26 financial year. The increase is mostly attributed to salary increases and the windows replacement project.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2025-26 Estimated actual \$'000	2026-27 Budget \$'000	2027-28 Forward estimate \$'000	2028-29 Forward estimate \$'000	2029-30 Forward Estimate \$'000
EXPENSES					
Employee benefits	49,877	51,573	53,325	55,140	56,793
Suppliers	24,724	26,157	25,021	23,954	23,327
Grants	570	570	570	570	570
Depreciation and amortisation ^(a)	24,773	24,773	24,773	24,773	24,773
Finance costs	25	25	25	25	25
Write-down and impairment of assets	155	155	155	155	155
Total expenses	100,124	103,253	103,869	104,617	105,643
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	5,903	5,903	5,903	5,903	5,903
Interest	3,800	3,736	2,347	2,347	2,347
Other	2,700	2,700	2,700	2,700	2,650
Total own-source revenue	12,403	12,339	10,950	10,950	10,900
Gains					
Other	1,000	1,000	1,000	1,000	1,000
Total gains	1,000	1,000	1,000	1,000	1,000
Total own-source income	13,403	13,339	11,950	11,950	11,900
Net (cost of)/contribution by services	(86,721)	(89,914)	(91,919)	(92,667)	(93,743)
Revenue from government	77,021	80,214	82,219	82,967	84,044
Surplus/(deficit) attributable to the Australian Government	(9,700)	(9,700)	(9,700)	(9,700)	(9,699)
OTHER COMPREHENSIVE INCOME					
Total comprehensive income/(loss)	(9,700)	(9,700)	(9,700)	(9,700)	(9,699)
Total comprehensive income/(loss) attributable to the Australian Government	(9,700)	(9,700)	(9,700)	(9,700)	(9,699)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) - as per statement of Comprehensive Income	(9,700)	(9,700)	(9,700)	(9,700)	(9,699)
<i>plus: heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations^(a)</i>	8,500	8,500	8,500	8,500	8,500
<i>plus: depreciation/amortisation expenses for ROU assets^(b)</i>	1,140	1,140	1,140	1,140	1,140
<i>less: lease principal repayments^(b)</i>	(1,125)	(1,125)	(1,125)	(1,125)	(1,125)
Net Cash Operating Surplus/ (Deficit)	(1,185)	(1,185)	(1,185)	(1,185)	(1,184)

Prepared on Australian Accounting Standards basis.

- a) From 2009-10, the government introduced Collection Development Acquisition Budgets (CDABs) for Designated Collection Institutions, provided as equity appropriations through Appropriation Bill (No. 2). CDABs replaced revenue appropriations previously provided through Appropriation Bill (No. 1) for heritage and cultural depreciation/amortisation expenses of Designated Collection Institutions. For information regarding CDABs, please refer to Table 3.5 Departmental Capital Budget Statement.
- b) Applies to leases under AASB 16 Leases.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2025-26 Estimated actual \$'000	2026-27 Budget \$'000	2027-28 Forward estimate \$'000	2028-29 Forward estimate \$'000	2029-30 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	6,503	6,503	6,503	6,503	6,503
Trade and other receivables	4,519	4,519	4,519	4,519	4,519
Investments accounted for under the equity method	68,601	67,456	67,456	67,456	67,456
Other financial assets	121	121	121	121	121
Total financial assets	79,744	78,599	78,599	78,599	78,599
Non-financial assets					
Land and buildings	341,291	342,216	340,814	339,636	338,872
Property, plant and equipment	22,419	21,488	20,767	20,159	19,551
Heritage and Cultural	950,269	947,170	944,094	941,100	938,232
Intangibles	110,038	116,514	120,732	125,078	129,435
Inventories	612	612	612	612	612
Other non-financial assets	2,386	2,386	2,386	2,386	3,526
Total non-financial assets	1,427,015	1,430,386	1,429,405	1,428,971	1,430,228
Total assets	1,506,759	1,508,985	1,508,004	1,507,570	1,508,827
LIABILITIES					
Payables					
Suppliers	5,149	4,576	3,218	860	860
Other payables	3,323	2,119	1,049	1,049	1,049
Total payables	8,472	6,695	4,267	1,909	1,909
Interest bearing liabilities					
Leases	5,106	4,981	4,981	4,981	4,981
Total interest bearing liabilities	5,106	4,981	4,981	4,981	4,981
Provisions					
Employee provisions	14,118	14,537	14,993	15,798	15,798
Other provisions	45	45	45	45	45
Total provisions	14,163	14,582	15,038	15,843	15,843
Total liabilities	27,741	26,258	24,286	22,733	22,733
Net assets	1,479,018	1,482,727	1,483,718	1,484,837	1,486,094
EQUITY					
Parent entity interest					
Contributed equity	212,424	225,833	236,524	247,343	258,299
Reserves	257,858	257,858	257,858	257,858	257,858
Retained surplus (accumulated deficit)	1,008,736	999,036	989,336	979,636	969,937
Total parent entity interest	1,479,018	1,482,727	1,483,718	1,484,837	1,486,094
Total equity	1,479,018	1,482,727	1,483,718	1,484,837	1,486,094

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity - summary of movement (Budget year 2026-27)

	Retained earnings	Asset revaluation reserve	Contributed equity/capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2026				
Balance carried forward from previous period	1,008,736	257,858	212,424	1,479,018
Adjusted opening balance	1,008,736	257,858	212,424	1,479,018
Comprehensive income				
Surplus/(deficit) for the period	(9,700)			(9,700)
Total comprehensive income	(9,700)	-	-	(9,700)
Contributions by owners				
Equity injection - Appropriation			13,409	13,409
Sub-total transactions with owners	-	-	13,409	13,409
Estimated closing balance as at 30 June 2027	999,036	257,858	225,833	1,482,727
less: non-controlling interests				-
Closing balance attributable to the Australian Government	999,036	257,858	225,833	1,482,727

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2025-26 Estimated actual \$'000	2026-27 Budget \$'000	2027-28 Forward estimate \$'000	2028-29 Forward Estimate \$'000	2029-30 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations					
Receipts from government	77,571	80,764	82,769	83,517	84,544
Sale of goods and rendering of services	6,423	5,243	5,353	6,447	6,447
Interest	3,800	3,736	2,347	2,347	2,347
Net GST received	1,626	1,456	1,626	1,456	1,456
Other	2,150	2,150	2,150	2,150	2,150
Total cash received	91,570	93,349	94,245	95,917	96,944
Cash used					
Employees	50,472	51,154	52,869	54,335	56,793
Suppliers	28,050	28,885	28,680	28,467	26,622
Interest payments on lease liability	25	25	25	25	25
Other	570	570	570	570	570
Total cash used	79,117	80,634	82,144	83,397	84,010
Net cash from/(used by) operating activities	12,453	12,715	12,101	12,520	12,934
INVESTING ACTIVITIES					
Cash received					
Investments	250,000	250,000	250,000	250,000	250,000
Total cash received	250,000	250,000	250,000	250,000	250,000
Cash used					
Purchase of property, plant and equipment and intangibles	23,135	26,144	21,667	22,214	22,765
Investments	249,089	248,855	250,000	250,000	250,000
Total cash used	272,224	274,999	271,667	272,214	272,765
Net cash from/(used by) investing activities	(22,224)	(24,999)	(21,667)	(22,214)	(22,765)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	10,896	13,409	10,691	10,819	10,956
Total cash received	10,896	13,409	10,691	10,819	10,956
Cash used					
Repayments of borrowings					
Principal payments on lease liability	1,125	1,125	1,125	1,125	1,125
Total cash used	1,125	1,125	1,125	1,125	1,125
Net cash from/(used by) financing activities	9,771	12,284	9,566	9,694	9,831
Net increase/(decrease) in cash held	-	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	6,503	6,503	6,503	6,503	6,503
Cash and cash equivalents at the end of the reporting period	6,503	6,503	6,503	6,503	6,503

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2025-26 Estimated actual \$'000	2026-27 Budget \$'000	2027-28 Forward estimate \$'000	2028-29 Forward estimate \$'000	2029-30 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	10,896	13,409	10,691	10,819	10,956
Total new capital appropriations	10,896	13,409	10,691	10,819	10,956
<i>Provided for:</i>					
Purchase of non-financial assets	10,896	13,409	10,691	10,819	10,956
Total items	10,896	13,409	10,691	10,819	10,956
PURCHASE OF NON-FINANCIAL ASSETS					
ASSETS					
Funded by capital appropriations ^(a)	10,896	13,409	10,691	10,819	10,956
Funded internally from departmental resources ^(b)	13,239	13,735	11,976	12,395	12,809
TOTAL	24,135	27,144	22,667	23,214	23,765
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	24,135	27,144	22,667	23,214	23,765
less: gifted assets	1,000	1,000	1,000	1,000	1,000
Total cash used to acquire assets	23,135	26,144	21,667	22,214	22,765

Prepared on Australian Accounting Standards basis.

- a) Includes both current Appropriation Bill (No. 2) and prior Appropriation Act (No. 2/4/6) appropriations.
b) Includes the sources of funding from current and prior years Bill 1 appropriations, donations and contributions, gifts, internally developed assets and grants.

Table 3.6: Statement of departmental asset movements (Budget year 2026-27)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2026						
Gross book value	37,260	306,817	26,492	958,886	141,460	1,470,915
Gross book value - ROU assets	-	11,910	37	-	-	11,947
Accumulated depreciation/amortisation and impairment	-	(7,787)	(4,098)	(8,617)	(31,422)	(51,924)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(6,909)	(12)	-	-	(6,921)
Opening net book balance	37,260	304,031	22,419	950,269	110,038	1,424,017
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	-	-	4,401	9,008	13,409
By purchase - appropriation equity - ROU assets	-	1,000	-	-	-	1,000
By purchase - appropriation ordinary annual services ^(b)	-	8,852	3,030	-	853	12,735
Total additions	-	9,852	3,030	4,401	9,861	27,144
Other movements						
Depreciation/amortisation expense	-	(7,787)	(3,961)	(8,500)	(3,385)	(23,633)
Depreciation/amortisation on ROU assets	-	(1,140)	-	-	-	(1,140)
Total other movements	-	(8,927)	(3,961)	(8,500)	(3,385)	(24,773)
As at 30 June 2027						
Gross book value	37,260	315,669	29,522	963,287	151,321	1,497,059
Gross book value - ROU assets	-	12,910	37	-	-	12,947
Accumulated depreciation/amortisation and impairment	-	(15,574)	(8,059)	(17,117)	(34,807)	(75,557)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(8,049)	(12)	-	-	(8,061)
Closing net book balance	37,260	304,956	21,488	946,170	116,514	1,426,388
Estimated operating expenditure in income statement for heritage and cultural assets						\$'000
Operations and Maintenance						14,642
Preservation and Conservation						1,922
Total operating expenditure on heritage and cultural assets						16,564

Prepared on Australian Accounting Standards basis.

Annual appropriation amounts reported are inclusive of Supply Bill arrangements.

- a) 'Appropriation equity' refers to equity injection appropriations provided through Appropriation Bill (No. 2) 2026-2027 and includes Collection Development Acquisition Budgets (CDABs).
- b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2026-2027 for depreciation/amortisation expenses or other operational expenses.