

**Special Broadcasting Services  
Corporation**

**Additional  
Estimates Statements**



# Special Broadcasting Service Corporation

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# Special Broadcasting Service Corporation

## Section 1: Entity overview and resources

### 1.1 Strategic direction statement

The Special Broadcasting Service Corporation (SBS) is Australia's national broadcasting and media service for providing multicultural and multilingual television, radio and digital media services that inform, educate, and entertain all Australians. SBS's purpose is to inspire all Australians to explore, respect and celebrate our diverse world, and in doing so, contribute to a cohesive society. SBS and its functions are guided by its Charter in section 6 of the *Special Broadcasting Service Act 1991* (SBS Act).

*SBS is unique in the Australian media landscape.*

For 50 years, the SBS Charter, hybrid funding model, innovative and multiplatform content offering, and depth and breadth of in-language services (more than 60 languages including English), have ensured that SBS is unique in the Australian media landscape.

SBS was established to positively contribute to Australia's success as a multicultural society, recognising that Australia has been fundamentally shaped by migration. It is now one of the most multilingual broadcasters in the world. SBS is also home to NITV (National Indigenous Television), the only national broadcasting and media service made by, for, and about Aboriginal and Torres Strait Islander peoples. The network's unique position enables it to present compelling, distinctive, and thought-provoking content like no other Australian media organisation. Every five years, SBS conducts a Language Services Review, utilising the outcomes of the latest Australian Census to ensure it continues to meet the needs of Australia's rapidly changing and increasingly diverse society. In 2022–23 SBS updated its SBS Audio multiplatform services to include four new languages from the Asia-Pacific region (Bislama, Malay, Telugu, and Tetum) and a language from East Africa (Oromo).

*SBS supports broader social and policy objectives*

The 2021 Census results demonstrate that Australia is now more multilingual than ever. From 2011 to 2021, the number of people using a language other than English at home increased to more than 5.6 million, representing an increase of more than 1.5 million since 2011 and nearly 800,000 since 2016 – growing at almost double the rate of

the general population. A further 3.8 per cent of the population identify as Aboriginal and/or Torres Strait Islander.

With this increasing diversity, there has never been a greater need to build mutual understanding and social cohesion amongst all Australians. SBS has a continuously evolving and multifaceted language strategy, to serve Australia’s language and cultural communities as they grow and change. SBS serves these communities wherever they are via TV, radio, digital and social media, live and on demand.

SBS will continue to look for opportunities to further unlock the value of its existing services and activities to support communications and service delivery to the community across a range of federal and state or territory portfolios, in Australia and potentially further abroad, while preserving its editorial independence.

*SBS’s trusted news and information services contribute to national policy objectives regarding social cohesion.*

In a world of growing polarisation of views and inaccurate and misleading information (particularly online), developing and maintaining trust with audiences as well as plurality of voices will continue to be a challenge for traditional media, social media, and digital platforms. In 2024, SBS was the most trusted news brand in Australia according to the University of Canberra and Reuters Institute Digital News Report 2024, with a long-held and well-earned reputation for quality news and analysis on local and global events.

SBS produces daily SBS World News TV news bulletins as well as regular Nula bulletins (NITV news). As a reliable and free source of impartial and accurate news and current affairs, which is subject to rigorous editorial standards, SBS has a valuable role in the overall news and information ecosystem in Australia.

A research study conducted by the University of Canberra in collaboration with SBS, found that news representation, trust in news, and confidence to participate, foster a stronger sense of belonging in Australia overall. The Sense of Belonging among Multilingual Audiences in Australia report also highlights that SBS is more successful at helping multilingual Australians feel fairly represented in news compared to other news sources. This fair representation fosters a greater sense of belonging, emphasising the value of a multilingual broadcaster in promoting social cohesion at a community level and is demonstrative of SBS’s contribution to national policy objectives regarding social cohesion.

*SBS showcases diverse stories and perspectives*

SBS is making more Australian content than ever before, including distinctive dramas and factual programming that truly reflect our community. Programs like *Alone Australia*, *Eurovision* and *Eddie's Lil' Homies* are reaching record audiences and reflecting the diversity of the Australian community in an entertaining and authentic way.

SBS is also industry-leading in its content accessibility, with audio description on broadcast television for audiences who are blind or have low vision, captioning, subtitling, and a dedicated news service that uses easy-to-understand and slow-paced English language (SBS News in Easy English). SBS also offers some programs published on SBS On Demand with Auslan interpretation, and a free audio English language learning service, SBS Learn English, available to the 870,000 Australians who do not speak English well or at all. This extensive array of work continues to help increase audiences' accessibility to SBS's wide range of content, further supporting social inclusion and cohesion.

*The online digital video market continues to evolve*

Delivering on SBS's purpose and Charter in upcoming years will see continued focus on SBS being a distinctive network across both traditional and online platforms to allow a diverse array of views and voices to be represented in mainstream media. SBS is committed to serving our audiences with world-class content on all platforms, when and how they want to experience it. Over a number of years, SBS has been investing heavily in its digital experience, with the goal of being platform agnostic when it comes to the audience experience. Audiences can come to SBS and achieve a world-class experience, regardless of the medium by which they choose to engage with our content. Across all our platforms – be it linear television, linear radio, digital publishing, video, or audio/podcasting – SBS audiences are delivered an experience which seeks to deepen their engagement and drive further consumption.

In 2024, SBS On Demand became the first digital content platform that provides audiences with an ability to opt-out of specific categories of advertising (wagering, alcohol and quick-service restaurants). This not only increases consumers' choices and enables audience personalisation but also provides a more bespoke offering for SBS's advertising clients.

Traditional broadcast television remains the cornerstone of free-to-air viewing in Australia, reaching millions daily. As the digital video market rapidly expands with an influx of local and global on-demand platforms such as Netflix, Disney+,

and Amazon Prime, Australians are now navigating an abundance of choice. This evolving landscape is reshaping how Australians consume video, intensifying competition, and bringing previously unavailable platforms into the local market. SBS continues to deliver a consistent and robust annual strategic review in response to rapid market and audience shifts. In this dynamic environment, our unique ability to reach all Australians – across every language and community – sets us apart.

We have the power to educate, entertain, and inform through trusted news, diverse storytelling, and a commitment to reflecting the full spectrum of Australian life. Our role in connecting Australians through accessible, reliable, and culturally relevant content has never been more vital.

SBS monitors the technology landscape particularly around developments in artificial intelligence (AI) to keep pace with the market, and to evolve our Strategic Plan and priorities. SBS is currently exploring positive uses of AI in its operations to benefit Australian audiences and stakeholders. To support the ongoing development and use of AI, SBS has implemented AI governance, ethics and guardrails that align with SBS's risk appetite and ensure human oversight across AI usage. In addition, SBS is assessing itself against government recommended standards to ensure that we are safely and responsibly using AI.

SBS will continue to evolve its services to meet audience needs, reflecting changes in social and demographic composition, technological developments, and audience behaviours.

*Prominence and presence of freely available high-quality Australian content on connected televisions and devices must be prioritised*

SBS welcomes the passage of the television prominence legislative framework by the Federal Parliament in 2024. As online consumption rapidly grows, it is increasingly important that the SBS network and its content are present and easily accessible on the growing array of connected televisions (CTVs) and devices through which audiences consume content. The new legislated requirements to make free-to-air (FTA) TV apps present, with a level of prominence, on CTVs will support Australian broadcasters including SBS, which provide the Australian audiences with high-quality, locally-produced content in the public interest – for free. Regulations made in support of the legislation confirm that the SBS On Demand app will appear on the home screen on startup without the user being required to scroll, access menus, or undertake any other input or action.

In a similar vein, global social and search platforms have complete control over how much (or how little) Australian news content appears on their platforms. This can significantly impact audience access to trusted and reliable news sources such as SBS in an environment that is otherwise flooded with inaccurate and misleading information. In pursuing their commercial gains, these global platforms can, in effect, undermine Australia's civic society by allowing commercial deals and less reliable information to be prevalent on their platforms. The government has announced it will introduce a revised news media bargaining incentive to address these concerns. SBS welcomes any mechanisms which will require global technology firms to fairly compensate SBS for use of its news content.

*A new production facility in Western Sydney*

Following the completion of the initial stage of the SBS Relocation Feasibility Study, SBS has received funding of \$5.9 million to scope a new, standalone SBS content production hub in Western Sydney, following the government's decision to pursue this option instead of continuing to explore full relocation of the Artarmon office.

Subject to completion and government approval of the detailed business case, this outcome will allow SBS to expand its content offer for all Australians through news and current affairs, multilingual audio programs and screen content. It will boost overall production capability and embed SBS in the Western Sydney community, where 2.7 million Australians live, including many from multicultural and First Nations backgrounds. It will also give us increased capacity to work with and build the local creative sector in Western Sydney, to tell even more Australian stories across our platforms.

The facility will be a production hub rather than an alternative general office space and will include a TV studio able to host audiences, edit suites and other technical spaces, radio/podcasting booths, collaboration spaces for talent incubation and a modest number of agile workspaces to support production. The new production space would enable SBS to deliver approximately 360 hours per year of new first run Australian screen content and approximately 1440 hours per year of original audio and podcast content that resonates with multicultural audiences and contributes to high quality trusted content for Australian audiences. Scoping work commenced in early 2025 which included engagement with local and industry stakeholders to identify an appropriate site and a commercial expression of interest process in which parties (i.e. local councils and others), had the opportunity to present options. This was followed by a Request for Proposal process for shortlisted proponents, alongside other activities required for the detailed business case.

*SBS Examines*

SBS is extending the *SBS Examines* video and podcast series to continue producing content aiming to dispel misinformation and disinformation impacting Australia's social cohesion, especially in multicultural and multilingual communities. This service is provided in more than 50 languages.

*SBS's response to these challenges will be informed by its purpose and values*

Against the background of increasing competition but also a growing need for SBS's purpose of inspiring all Australians to explore, respect and celebrate our diverse world, and in doing so, contribute to a cohesive society, SBS will:

1. Maintain SBS's competitive difference in a crowded market for audiences through Australian stories, local production and Indigenous and multicultural content, and continue to elevate the role of our trusted news and information.
2. Continue SBS's evolution as a contemporary multilingual broadcaster focused on social cohesion, becoming even more relevant as Australia grows in multicultural and linguistic diversity.
3. Further SBS's ability to provide essential information to multilingual, multicultural and First Nations communities and become an essential partner to federal and state and territory government agencies while preserving editorial independence.
4. Drive awareness of Indigenous affairs and take a leadership role on reconciliation in Australia via SBS's Elevate Reconciliation Action Plan.
5. Optimise current and emerging digital, data, commercialisation and technology capabilities to deliver enhanced audience experiences across all platforms in a cost-effective way.
6. Continue its work to ensure SBS's services and content are present and easily discoverable for all Australians, across all methods or devices the audiences choose to access them.
7. Focus on the employee experience to attract and retain the best talent.
8. Continue to lead the industry as a great and inclusive place to work via SBS's Inclusion, Equity and Diversity Strategy which will also deliver benefits to SBS staff, the Australian creative and media industry – in front of and behind the camera – and stakeholders.

## 1.2 Entity resource statement

The Entity Resource Statement details the resourcing for SBS at Additional Estimates. Table 1.1 outlines the total resourcing available from all sources for the 2025–26 Budget year, including variations through Appropriation Bill No. 3.

Amounts presented below are consistent with amounts presented in the Appropriation Bills themselves, and as published in appropriation notes to the 2024–25 financial statements.

**Table 1.1: SBS resource statement — Additional Estimates for 2025-26 as at Additional Estimates February 2026**

	<i>Actual available appropriation</i>	Estimate as at Budget <sup>(a)</sup>	Proposed Additional Estimates	Total estimate at Additional Estimates
	2024-25 \$'000	2025-26 \$'000	2025-26 \$'000	2025-26 \$'000
<b>Opening balance/cash reserves at 1 July</b>	13,840	11,240	978	12,218
<b>Funds from Government</b>				
Annual appropriations - ordinary annual services <sup>(b)</sup>				
Outcome 1	350,311	359,168	800	359,968
Total annual appropriations	<b>350,311</b>	<b>359,168</b>	<b>800</b>	<b>359,968</b>
<b>Total funds from Government</b>	<b>350,311</b>	<b>359,168</b>	<b>800</b>	<b>359,968</b>
<b>Funds from other sources</b>				
Interest	10,413	5,540	154	5,694
Royalties	2,039	1,159	620	1,779
Sale of goods and services	158,390	170,292	(20,748)	149,544
Other	-	26	(26)	-
<b>Total funds from other sources</b>	<b>170,842</b>	<b>177,017</b>	<b>(20,000)</b>	<b>157,017</b>
<b>Total net resourcing for SBS</b>	<b>534,993</b>	<b>547,425</b>	<b>(18,222)</b>	<b>529,203</b>
			<i>Actual</i>	
			2024-25	2025-26
<b>Average staffing level (number)</b>			1,328	1,369

Prepared on a resourcing (that is, appropriations available) basis.

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Includes measures published in the 2025 Pre-Election Economic and Fiscal Outlook and also in the Explanatory Memorandum to the Appropriation Bills (No. 1) 2025–2026 and Appropriation Bills (No. 2) 2025–2026. Excludes amounts subject to administrative quarantine by the Department of Finance or withheld under section 51 of the *Public Governance, Performance and Accountability Act 2013* (PGPA Act)

(b) *Appropriation Act (No. 1) 2025–2026* and Appropriation Bill (No. 3) 2025–2026. Actual Available Appropriation column reflects the closing unspent appropriation balance from the entity's 2024–25 annual report and encompasses *Appropriation Act (No. 1) 2024–2025*, *Supply Act (No.1) 2024–2025*, *Supply Act (No.3) 2024–2025* and *Appropriation Act (No. 3) 2024–2025*.

SBS is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development, Communication, Sport and the Arts. (a Non-Corporate Commonwealth Entity) which are then paid to SBS and are considered 'Departmental' for all purposes.

### 1.3 Entity measures

Table 1.2 summarises new government measures taken since the 2025–26 Budget. The table is split into receipt and payment measures, with the affected program identified.

**Table 1.2 SBS 2025-26 measures since the Budget**

	Program	2025-26 \$'000	2026-27 \$'000	2027-28 \$'000	2028-29 \$'000
<b>Payment measures</b>					
Government Response to the Antisemitic Bondi Terrorist Attack					
Departmental payments	1.1	800	1,100	1,100	-
<b>Total</b>		<b>800</b>	<b>1,100</b>	<b>1,100</b>	<b>-</b>
<b>Total payment measures</b>					
Departmental	1.1	800	1,100	1,100	-
<b>Total</b>		<b>800</b>	<b>1,100</b>	<b>1,100</b>	<b>-</b>

Prepared on a Government Financial Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

### 1.4 Additional estimates, resourcing and variations to outcomes

The following tables detail the changes to the resourcing for SBS at Additional Estimates, by outcome. Table 1.3 details the Additional Estimates resulting from the measure Government Response to the Antisemitic Bondi Terrorist Attack and other variations since the 2025–26 Budget in Appropriation Bill No. 3.

**Table 1.3 Additional Estimates and other variations to outcomes since the 2025-26 Budget**

	Program impacted	2025-26 \$'000	2026-27 \$'000	2027-28 \$'000	2028-29 \$'000
<b>Outcome 1</b>					
<b>Departmental</b>					
<b>Annual appropriations</b>					
Government Response to the Antisemitic Bondi Terrorist Attack	1.1	800	1,100	1,100	-
<b>Changes in Parameters</b>					
(net decrease)	All	-	(1,066)	(360)	(369)
<b>Net impact on appropriations for Outcome 1 (departmental)</b>					
		<b>800</b>	<b>34</b>	<b>740</b>	<b>(369)</b>
<b>Total net impact on appropriations for Outcome 1</b>					
		<b>800</b>	<b>34</b>	<b>740</b>	<b>(369)</b>

Prepared on a resourcing (i.e. appropriations available) basis.

## 1.5 Breakdown of additional estimates by appropriation bill

The following table details the Additional Estimates sought for SBS through Appropriation Bill No. 3.

**Table 1.4 - Appropriation Bill (No. 3) 2025-2026**

	2024-25 Available \$'000	2025-26 Budget <sup>(a)</sup> \$'000	2025-26 Revised \$'000	Additional Estimates \$'000	Reduced Estimates \$'000
<b>Departmental programs</b>					
Outcome 1: Provide multilingual and multicultural services that inform, educate and entertain all Australians and in so doing reflect Australia's multicultural society	350,311	359,168	359,968	800	-
<b>Total departmental</b>	<b>350,311</b>	<b>359,168</b>	<b>359,968</b>	<b>800</b>	<b>-</b>
<b>Total administered and departmental</b>	<b>350,311</b>	<b>359,168</b>	<b>359,968</b>	<b>800</b>	<b>-</b>

(a) Includes measures published in the 2025 Pre-Election Economic and Fiscal Outlook and also in the Explanatory Memorandum to the Appropriation Bills (No. 1) 2025–2026 and Appropriation Bills (No. 2) 2025–2026. Excludes amounts subject to administrative quarantine by the Department of Finance or withheld under section 51 of the *Public Governance, Performance and Accountability Act 2013* (PGPA Act).

**Table 1.5: Appropriation Bill (No. 4) 2025–2026**

SBS is not seeking any additional appropriation through Appropriation Bill No.4.

## Section 2: Revisions to outcomes and planned performance

### 2.1 Changes to outcome and program structures

There has been no revision to the outcome and program structures for the SBS as a result of the additional estimates since the publication of the 2025-26 Infrastructure, Transport, Regional Development, Communications and the Arts PB Statements.

### 2.2 Budgeted expenses and performance for Outcome 1

**Outcome 1: Provide multilingual and multicultural services that inform, educate and entertain all Australians and in so doing reflect Australia's multicultural society**

#### Budgeted expenses for Outcome 1

This table shows how much SBS intends to spend (on an accrual basis) on achieving the outcome, broken by program.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2024-25 Actual expenses \$'000	2025-26 Revised estimated expenses \$'000	2026-27 Forward estimate \$'000	2027-28 Forward estimate \$'000	2028-29 Forward estimate \$'000
<b>Program 1.1: SBS General Operational Activities</b>					
Revenue from Government					
Ordinary annual services (Appropriation Act No. 1 and Bill No. 3)	270,843	278,253	283,520	291,603	297,801
Expenses not requiring appropriation in the budget year	-	15,900	8,900	-	-
Revenues from other independent sources	153,775	178,674	180,048	161,461	164,067
<b>Total expenses for Program 1.1</b>	<b>424,618</b>	<b>472,827</b>	<b>472,468</b>	<b>453,064</b>	<b>461,868</b>
<b>Program 1.2: SBS Transmission &amp; Distribution Services</b>					
Revenue from Government					
Ordinary annual services (Appropriation Act No. 1 and Bill No. 3)	79,468	81,715	82,396	83,435	84,737
Revenues from other independent sources	-	-	-	-	-
<b>Total expenses for Program 1.2</b>	<b>79,468</b>	<b>81,715</b>	<b>82,396</b>	<b>83,435</b>	<b>84,737</b>
<b>Outcome 1 totals by resource type</b>					
Revenue from Government					
Ordinary annual services (Appropriation Act No. 1 and Bill No. 3)	350,311	359,968	365,916	375,038	382,538
Expenses not requiring appropriation in the budget year	-	15,900	8,900	-	-
Revenues from other independent sources	153,775	178,674	180,048	161,461	164,067
<b>Total expenses for Outcome 1</b>	<b>504,086</b>	<b>554,542</b>	<b>554,864</b>	<b>536,499</b>	<b>546,605</b>
	2024-25	2025-26			
<b>Average staffing level (number)</b>	1,328	1,369			

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

**Performance measure for Outcome 1**

There has been no change in performance measures for Outcome 1 resulting from decisions made since the 2025-26 Budget. Details of the SBS's performance measures can be found in the 2025-26 Infrastructure, Transport, Regional Development, Communications and the Arts PB Statements.

## Section 3: Special account flows and budgeted financial statements

### 3.1 Special account flows and balances

SBS does not maintain special accounts.

### 3.2 Budgeted financial statements

#### 3.2.1 Analysis of budgeted financial statements

The forward estimates include an additional \$3 million appropriation over a three-year period from 2025-26 to 2027-2028 for the extension of SBS Examines to continue producing content aiming to dispel misinformation and disinformation impacting Australia's social cohesion, especially in multicultural and multilingual communities.

SBS has projected it will generate a one-off operating loss of \$15.9 million and \$8.9 million in 2025-26 and 2026-27, respectively, associated with the broadcast of a major sporting event. SBS has successfully managed previous operating losses associated with major sporting events through prudent financial management, including preserving a surplus in 2024-25 to partially offset the financial impact of the upcoming event.

Own-source revenue largely generated from the sale of goods and services is budgeted at \$178.7 million for 2025-26, the main component being advertising and sponsorship revenue.

### 3.2.2 Budgeted financial statements

**Table 3.2 Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2024-25 Actual \$'000	2025-26 Revised budget \$'000	2026-27 Forward estimate \$'000	2027-28 Forward estimate \$'000	2028-29 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	192,165	201,798	204,211	206,244	207,397
Suppliers	299,666	340,345	337,346	317,337	326,422
Depreciation and amortisation	11,830	12,028	12,970	12,607	12,475
Finance costs	425	371	337	311	311
<b>Total expenses</b>	<b>504,086</b>	<b>554,542</b>	<b>554,864</b>	<b>536,499</b>	<b>546,605</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Sale of goods and rendering of services	147,031	169,503	172,356	154,655	157,342
Interest	10,419	5,694	4,450	4,344	4,418
Rental income	1,681	1,698	1,785	1,840	1,884
Royalties	2,039	1,779	1,457	1,157	957
<b>Total own-source revenue</b>	<b>161,170</b>	<b>178,674</b>	<b>180,048</b>	<b>161,996</b>	<b>164,601</b>
<b>Gains</b>					
Sale of assets	56	-	-	-	-
<b>Total gains</b>	<b>56</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total own-source income</b>	<b>161,226</b>	<b>178,674</b>	<b>180,048</b>	<b>161,996</b>	<b>164,601</b>
<b>Net (cost of)/contribution by services</b>	<b>(342,860)</b>	<b>(375,868)</b>	<b>(374,816)</b>	<b>(374,503)</b>	<b>(382,004)</b>
Revenue from Government	350,311	359,968	365,916	375,038	382,538
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>7,451</b>	<b>(15,900)</b>	<b>(8,900)</b>	<b>535</b>	<b>534</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>7,451</b>	<b>(15,900)</b>	<b>(8,900)</b>	<b>535</b>	<b>534</b>
<b>Note: Impact of Net Cash Appropriation Arrangements</b>					
<b>Total comprehensive income/(loss) - as per statement of Comprehensive Income</b>	<b>7,451</b>	<b>(15,900)</b>	<b>(8,900)</b>	<b>535</b>	<b>534</b>
plus: depreciation/amortisation expenses for ROU assets <sup>(a)</sup>	2,973	2,936	2,950	2,569	2,475
less: lease principal repayments <sup>(a)</sup>	2,894	2,936	2,950	2,717	2,705
<b>Net Cash Operating Surplus/ (Deficit)</b>	<b>7,530</b>	<b>(15,900)</b>	<b>(8,900)</b>	<b>387</b>	<b>304</b>

Prepared on Australian Accounting Standards basis.

(a) Applies to leases under AASB 16 Leases.

**Table 3.3: Budgeted departmental balance sheet (as at 30 June)**

	2024-25 Actual \$'000	2025-26 Revised budget \$'000	2026-27 Forward estimate \$'000	2027-28 Forward estimate \$'000	2028-29 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	12,218	11,172	10,367	10,425	10,569
Trade and other receivables	28,541	50,205	31,937	27,480	30,979
Other investments	25,453	5,120	14,417	13,510	14,507
<b>Total financial assets</b>	<b>66,212</b>	<b>66,497</b>	<b>56,721</b>	<b>51,415</b>	<b>56,055</b>
<b>Non-financial assets</b>					
Land and buildings	117,716	115,017	112,001	109,245	106,544
Property, plant and equipment	34,154	35,815	37,042	38,471	40,007
Intangibles	14,375	14,885	14,885	14,885	14,885
Inventories	91,216	92,448	93,950	97,493	94,564
Other non-financial assets	32,698	20,941	21,085	21,838	21,800
<b>Total non-financial assets</b>	<b>290,159</b>	<b>279,106</b>	<b>278,963</b>	<b>281,932</b>	<b>277,800</b>
<b>Total assets</b>	<b>356,371</b>	<b>345,603</b>	<b>335,684</b>	<b>333,347</b>	<b>333,855</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	18,213	24,002	23,902	21,966	22,847
Other payables	15,814	16,588	16,862	16,860	16,860
<b>Total payables</b>	<b>34,027</b>	<b>40,590</b>	<b>40,764</b>	<b>38,826</b>	<b>39,707</b>
<b>Interest bearing liabilities</b>					
Leases	20,522	19,086	17,317	15,880	14,485
<b>Total interest bearing liabilities</b>	<b>20,522</b>	<b>19,086</b>	<b>17,317</b>	<b>15,880</b>	<b>14,485</b>
<b>Provisions</b>					
Employee provisions	39,949	39,939	40,495	41,021	41,528
Other provisions	1,559	1,574	1,594	1,571	1,552
<b>Total provisions</b>	<b>41,508</b>	<b>41,513</b>	<b>42,089</b>	<b>42,592</b>	<b>43,080</b>
<b>Total liabilities</b>	<b>96,057</b>	<b>101,189</b>	<b>100,170</b>	<b>97,298</b>	<b>97,272</b>
<b>Net assets</b>	<b>260,314</b>	<b>244,414</b>	<b>235,514</b>	<b>236,049</b>	<b>236,583</b>
<b>EQUITY*</b>					
<b>Parent entity interest</b>					
Contributed equity	110,403	110,403	110,403	110,403	110,403
Reserves	115,287	115,287	115,287	115,287	115,287
Retained surplus / (accumulated deficit)	34,624	18,724	9,824	10,359	10,893
<b>Total parent entity interest</b>	<b>260,314</b>	<b>244,414</b>	<b>235,514</b>	<b>236,049</b>	<b>236,583</b>
<b>Total Equity</b>	<b>260,314</b>	<b>244,414</b>	<b>235,514</b>	<b>236,049</b>	<b>236,583</b>

Prepared on Australian Accounting Standards basis

\* Equity is the residual interest in assets after the deduction of liabilities

**Table 3.4: Departmental statement of changes in equity — summary of movement (Budget year 2025-26)**

	Retained earnings	Asset revaluation reserve	Other reserves	Contributed equity / capital	Total equity
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Opening balance as at 1 July 2025</b>					
Balance carried forward from previous period	34,624	113,700	1,587	110,403	260,314
<b>Adjusted opening balance</b>	<b>34,624</b>	<b>113,700</b>	<b>1,587</b>	<b>110,403</b>	<b>260,314</b>
<b>Comprehensive income</b>					
Other comprehensive income					-
Surplus/(deficit) for the period	(15,900)	-	-	-	(15,900)
<b>Total comprehensive income</b>	<b>(15,900)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(15,900)</b>
<b>Estimated closing balance as at 30 June 2026</b>	<b>18,724</b>	<b>113,700</b>	<b>1,587</b>	<b>110,403</b>	<b>244,414</b>
<b>Closing balance attributable to the Australian Government</b>	<b>18,724</b>	<b>113,700</b>	<b>1,587</b>	<b>110,403</b>	<b>244,414</b>

Prepared on Australian Accounting Standards basis.

**Table 3.5: Budgeted departmental statement of cash flows (for the period ended 30 June)**

	2024-25 Actual \$'000	2025-26 Revised budget \$'000	2026-27 Forward estimate \$'000	2027-28 Forward estimate \$'000	2028-29 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Receipts from Government	350,311	359,968	365,916	375,038	382,538
Sale of goods and rendering of services	160,429	151,323	193,060	162,208	156,325
Interest	10,413	5,694	4,450	4,344	4,418
Net GST received	22,341	21,751	19,848	20,114	20,055
<b>Total cash received</b>	<b>543,494</b>	<b>538,736</b>	<b>583,274</b>	<b>561,704</b>	<b>563,336</b>
<b>Cash used</b>					
Employees	190,984	201,014	202,554	205,564	206,731
Suppliers	327,496	324,031	339,092	323,569	322,574
Net GST paid	21,670	21,778	19,869	20,369	19,855
Interest payments on lease liability	361	371	337	311	311
<b>Total cash used</b>	<b>540,511</b>	<b>547,194</b>	<b>561,852</b>	<b>549,813</b>	<b>549,471</b>
<b>Net cash from/(used by) operating activities</b>	<b>2,983</b>	<b>(8,458)</b>	<b>21,422</b>	<b>11,891</b>	<b>13,865</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Proceeds from sales of property, plant and equipment	56	-	-	-	-
Proceeds from sales of financial instruments	294,582	279,188	278,620	279,401	269,378
<b>Total cash received</b>	<b>294,638</b>	<b>279,188</b>	<b>278,620</b>	<b>279,401</b>	<b>269,378</b>
<b>Cash used</b>					
Purchase of property, plant, and equipment and intangibles	6,416	9,985	9,980	10,023	10,019
Purchase of financial instruments	289,933	258,855	287,917	278,494	270,375
<b>Total cash used</b>	<b>296,349</b>	<b>268,840</b>	<b>297,897</b>	<b>288,517</b>	<b>280,394</b>
<b>Net cash from/(used by) investing activities</b>	<b>(1,711)</b>	<b>10,348</b>	<b>(19,277)</b>	<b>(9,116)</b>	<b>(11,016)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash used</b>					
Principal payments on lease liability	2,894	2,936	2,950	2,717	2,705
<b>Total cash used</b>	<b>2,894</b>	<b>2,936</b>	<b>2,950</b>	<b>2,717</b>	<b>2,705</b>
<b>Net cash from/(used by) financing activities</b>	<b>(2,894)</b>	<b>(2,936)</b>	<b>(2,950)</b>	<b>(2,717)</b>	<b>(2,705)</b>
<b>Net increase/(decrease) in cash held</b>	<b>(1,622)</b>	<b>(1,046)</b>	<b>(805)</b>	<b>58</b>	<b>144</b>
Cash and cash equivalents at the beginning of the reporting period	13,840	12,218	11,172	10,367	10,425
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>12,218</b>	<b>11,172</b>	<b>10,367</b>	<b>10,425</b>	<b>10,569</b>

Prepared on Australian Accounting Standards basis.

**Table 3.6 Departmental capital budget statement (for the period ended 30 June)**

	2024-25 Actual	2025-26 Revised budget	2026-27 Forward estimate	2027-28 Forward estimate	2028-29 Forward estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded internally from departmental resources	6,416	10,000	10,000	10,000	10,000
<b>TOTAL</b>	<b>6,416</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total purchases	6,416	10,000	10,000	10,000	10,000
<b>Total cash used to acquire assets</b>	<b>6,416</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>

Prepared on Australian Accounting Standards basis.

**Table 3.7: Statement of departmental asset movements (Budget Year 2025-26)**

	Asset Category				
	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2025</b>					
Gross book value	73,600	40,755	46,949	44,031	205,335
Gross book value - ROU assets	-	12,747	21,303	-	34,050
Accumulated depreciation/ amortisation and impairment	-	(2,021)	(26,851)	(29,656)	(58,528)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(7,365)	(7,247)	-	(14,612)
<b>Opening net book balance</b>	<b>73,600</b>	<b>44,116</b>	<b>34,154</b>	<b>14,375</b>	<b>166,245</b>
<b>CAPITAL ASSET ADDITIONS</b>					
<b>Estimated expenditure on new or replacement assets</b>					
By purchase - appropriation equity	-	600	7,400	2,000	10,000
By purchase - appropriation equity - ROU assets	-	1,155	345	-	1,500
<b>Total additions</b>	<b>-</b>	<b>1,755</b>	<b>7,745</b>	<b>2,000</b>	<b>11,500</b>
<b>Other movements</b>					
Depreciation/amortisation expense	-	(3,007)	(4,595)	(1,490)	(9,092)
Depreciation/amortisation on ROU assets	-	(1,447)	(1,489)	-	(2,936)
<b>Total other movements</b>	<b>-</b>	<b>(4,454)</b>	<b>(6,084)</b>	<b>(1,490)</b>	<b>(12,028)</b>
<b>As at 30 June 2026</b>					
Gross book value	73,600	41,355	54,349	46,031	215,335
Gross book value - ROU assets	-	13,902	21,648	-	35,550
Accumulated depreciation/ amortisation and impairment	-	(5,028)	(31,446)	(31,146)	(67,620)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(8,812)	(8,736)	-	(17,548)
<b>Closing net book balance</b>	<b>73,600</b>	<b>41,417</b>	<b>35,815</b>	<b>14,885</b>	<b>165,717</b>

Prepared on Australian Accounting Standards basis.

