National Library of Australia

Entity resources and planned performance

National Library of Australia

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# National Library of Australia

Section 1: Entity overview and resources

1.1 Strategic direction statement

The functions of the National Library of Australia (NLA), as defined in the National Library Act 1960, are to:

* maintain and develop a national collection of library material, including a comprehensive collection of library material relating to Australia and the Australian people
* make library material in the national collection available
* make available such other services in relation to library matters and library material as determined by the National Library Council
* cooperate in library matters with authorities or persons, whether in Australia or elsewhere, concerned with library matters.

The NLA is committed to collecting documentary resources, particularly relating to Australia and the Australian people, so Australians can discover, learn and create new knowledge, now and in the future. The NLA’s commitment to open access to the national collection and online services drives increasing value from a collection developed over decades. Australians—whoever they are and wherever they live—should be able to easily discover and use information they need to support their research, and to engage with rich digital content to support their lifelong learning.

The NLA actively supports creative and intellectual endeavour and the dissemination of knowledge, ideas and information. The NLA has a strong national focus in its outlook, services, products and activities and takes a leadership role in sharing expertise and coordinating key projects across the research, collecting and cultural sectors. In 2023-24, the NLA’s work will be guided by the pillars and principles of the National Cultural Policy – Revive: a place for every story, a story for every place. The NLA recognises, respects and prioritises the significance of First Nations voices, stories, and perspectives at the centre of Australia’s national collections. The NLA will continue to extend its reach and make its physical and digital collections accessible far beyond Canberra, by providing timely information services and rich digital experiences to benefit all Australians

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NLA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the NLA’s operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the ‘Budgeted expenses by Outcome 1’ tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NLA resource statement — Budget estimates for 2023-24 as at Budget May 2023

|  |  |  |
| --- | --- | --- |
|  | 2022-23 Estimated actual $'000 | 2023-24 Estimate  $'000 |
| **Opening balance/cash reserves at 1 July** | **76,708** | **68,268** |
| **Funds from Government** |  |  |
| Annual appropriations - ordinary annual services |  |  |
| Outcome 1(a) | 60,989 | 75,948 |
| Annual appropriations - other services(b) |  |  |
| Equity injection | 9,650 | 16,843 |
| Total annual appropriations | 70,639 | *92,791* |
| Amounts received from related entities |  |  |
| Amounts from portfolio department(c) | 1,901 | 1,950 |
| Total amounts received from related entities | 1,901 | 1,950 |
| **Total funds from Government** | **72,540** | **94,741** |
| **Funds from other sources** |  |  |
| Interest | 2,800 | 4,693 |
| Sale of goods and services | 6,073 | 8,241 |
| Other | 11,166 | 2,566 |
| **Total funds from other sources** | **20,039** | **15,500** |
| **Total net resourcing for NLA** | **169,287** | **178,509** |

|  |  |  |
| --- | --- | --- |
|  | 2022-23 | 2023-24 |
| **Average staffing level (number)** | 350 | 408 |

Prepared on a resourcing (that is, appropriations available) basis.

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

1. Appropriation Bill (No. 1) 2023-24.
2. Appropriation Bill (No. 2) 2023-24.
3. Funding provided by the portfolio department that is not specified within the Annual Appropriation Bills as a payment to the NLA.

The NLA is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (a non-corporate Commonwealth entity), which are then paid to the NLA and considered ‘departmental’ for all purposes

1.3 Budget measures

Budget measures in Part 1 relating to NLA are detailed in the Budget Paper No. 2 and are summarised below.

Table 1.2: NLA 2023-24 Budget measures

Part 1: Measures announced since the 2022-23 October Budget

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  | Program | 2022-23 $'000 | 2023-24 $'000 | 2024-25 $'000 | 2025-26 $'000 | 2026-27 $'000 |
| **Receipt measure** |  |  |  |  |  |  |
| National Cultural Policy – National Collecting Institutions – Sustainability | 1.1 |  |  |  |  |  |
| Departmental payments |  | - | 2,800 | 1,500 | 750 | 750 |
| **Total** |  | **-** | **2,800** | **1,500** | **750** | **750** |
| **Total receipt measure** |  |  |  |  |  |  |
| Departmental | - | 2,800 | 1,500 | 750 | 750 |
| **Total** |  | **-** | **2,800** | **1,500** | **750** | **750** |
| **Payment measure** |  |  |  |  |  |  |
| National Cultural Policy – National Collecting Institutions – Sustainability(a) | 1.1 |  |  |  |  |  |
| Departmental payments |  | - | 38,879 | 54,876 | 28,236 | 29,885 |
| **Total** |  | **-** | **38,879** | **54,876** | **28,236** | **29,885** |
| **Total Payment measure** |  |  |  |  |  |  |
| Departmental |  | - | 38,879 | 54,876 | 28,236 | 29,885 |
| **Total** |  | **-** | **38,879** | **54,876** | **28,236** | **29,885** |

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

1. Includes $4.9 million provisioned in the Contingency Reserve.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

|  |
| --- |
| **Note:**  Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity’s corporate plans and annual performance statements – included in Annual Reports - to provide a complete picture of an entity’s planned and actual performance.  The most recent corporate plan for the National Library of Australia can be found at: https://www.nla.gov.au/corporate-documents/corporate-plans  The most recent annual performance statement can be found at: https://www.nla.gov.au/corporate-documents/annual-reports |

2.1 Budgeted expenses and performance for Outcome 1

|  |
| --- |
| Outcome 1: Enhanced learning, knowledge creation, enjoyment and understanding of Australian life and society by providing access to a national collection of library material |

Budgeted expenses for Outcome 1

This table shows how much the NLA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
|  | 2022-23 Estimated actual $'000 | 2023-24 Budget  $'000 | 2024-25 Forward estimate $'000 | 2025-26 Forward estimate $'000 | 2026-27 Forward estimate $'000 |
| **Program 1.1: National Library of Australia** | | | | | |
| Revenue from Government |  |  |  |  |  |
| Ordinary annual services  (Appropriation Bill No. 1) | 60,989 | 75,948 | 86,219 | 77,084 | 79,071 |
| Payment from related entities | 1,901 | 1,950 | 550 | 550 | 550 |
| Expenses not requiring appropriation in the budget year(a) | 5,979 | 4,943 | (2,710) | 7,176 | 6,680 |
| Revenues from other independent sources | 20,039 | 15,500 | 11,800 | 9,429 | 9,038 |
| **Total expenses for Program 1.1** | **88,908** | **98,341** | **95,859** | **94,239** | **95,339** |
| **Outcome 1 totals by resource type** | | | | | |
| Revenue from Government |  |  |  |  |  |
| Ordinary annual services (Appropriation Bill No. 1) | 60,989 | 75,948 | 86,219 | 77,084 | 79,071 |
| Payment from related entities | 1,901 | 1,950 | 550 | 550 | 550 |
| Expenses not requiring appropriation in the budget year(a) | 5,979 | 4,943 | (2,710) | 7,176 | 6,680 |
| Revenues from other independent sources | 20,039 | 15,500 | 11,800 | 9,429 | 9,038 |
| **Total expenses for Outcome 1** | **88,908** | **98,341** | **95,859** | **94,239** | **95,339** |

|  |  |  |
| --- | --- | --- |
|  | 2022-23 | 2023-24 |
| **Average staffing level (number)** | 350 | 408 |

1. Expenses not requiring appropriation in the Budget year are made up of depreciation expenses related to collection assets which are funded through an equity injection; and resources received free of charge.

Table 2.1.2: Performance measures for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2023‑24 Budget measures that have created new programs or materially changed existing programs are provided.

|  |  |
| --- | --- |
| **Outcome 1** – Enhanced learning, knowledge creation, enjoyment and understanding of Australian life and society by providing access to a national collection of library material. | |
| **Program 1.1 – National Library of Australia.**  The NLA delivers this program in the following ways:   * We collect today what will be important tomorrow for Australia’s increasingly diverse community. * We connect with communities and connect communities with their national collections. * We collaborate with others to deepen the national impact of cultural collections. * We build on strong foundations to maximise the nation’s return on its investment in the NLA. | |
| **Key Activities** | Key activities reported in the current corporate plan that relate to this program.  **Collect:** ensure the NLA collection remains relevant to Australia’s diverse population, now and into the future; create pathways to collect emerging digital material while continuing to collect published Australian works and expand the collection of pictures, manuscripts and oral histories; work with Indigenous communities, and culturally and linguistically diverse communities, to ensure the national collection reflects stories and voices in culturally appropriate ways.  **Connect:** inspire Australians to explore voices and stories in the national collection; enable research and the discovery of new ideas by delivering accessible services and programs; extend national reach and engage new audiences, increase the diversity of Australians participating in onsite and digital experiences.  **Collaborate:** expand and deepen content in Trove – an essential part of Australia’s cultural and research infrastructure; increase engagement with Australians; work collaboratively with national cultural institutions and other partners; maintain a leading role in National and State Libraries Australasia.  **Capability:** harness resources effectively to realise our ambitions and deliver our mandate; continue to acquire and develop the skills, knowledge and experience needed for a dynamic organisation with a strong digital and physical presence; manage our heritage building responsibly; continue to invest in physical and digital infrastructure to ensure our physical and digital capability is responsive, reliable, sustainable, trusted and secure. |

|  |  |  |
| --- | --- | --- |
| **Year** | **Performance measures** | **Expected Performance Results** |
| Current year(a) 2022-23 | Collect: Number of Australian works collected, including digital | Target: 30,000 published works, including digital.  Target expected to be met. |
| Connect: Number of digital visits to the Library | Target: 27 million digital visits.  Target not expected to be met.(b) |
| Collaborate: Number of Trove Collaborative Services (TCS) partners and content contributors that the Library engages in annually (b) | Target: 900 Trove partners and content providers.  Target expected to be met. |
| **Year** | **Performance measures** | **Planned Performance Results** |
| Budget year 2023-24 | Collect: Number of Australian works collected, including digital | 30,000 published works, including digital. |
| Connect: Number of digital visits to the Library | Equal to or greater than prior year result. |
| Collaborate: Number of Trove Collaborative Services (TCS) partners and content contributors that the Library engages in annually(c) | 900 Trove partners and content providers. |
| Forward Estimates  2024-27 | As per 2023-24 | As per 2023-24.  (targets subject to change) |

1. The wording of the performance measure descriptions has been updated to replicate the wording of the performance measures as per the 2022-23 NLA Corporate plan to maintain line of sight.
2. The target for this performance measure is under review, to examine the potential impact of post-COVID behaviour and changes in indexing by third-party service providers. The NLA cannot assure that the target will be reached for 2022-23.
3. The October 2022-23 Portfolio Budget Statement contained a transposition error for this measure with the performance measure description. Performance measure description and expected result replicated as per the 2022-23 NLA Corporate plan.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NLA finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

Budgeted income for 2023–24 is estimated to be $93.4 million, of which $75.9 million is appropriation revenues. The increase in revenues from Government from $61.0 million in 2022-23, reflects funding received for Trove, financial sustainability, storage, Heating Ventilation and Air Conditioning System and Windows replacement.

Total own source revenue is expected to be $17.5 million, which is $4.5 million lower than 2022–23 mainly due to the completion of the roof repairs and the related Comcover claims receipts.

Total budgeted operating expenses for 2023–24 is estimated to be $98.3 million, an increase of $9.4 million. The increase is mostly attributed to an increase in employee and supplier expenses. Employee expenses are higher by $2.3 million as a result of salary increases and funding provided to maintain ASL numbers to the approved cap. Supplier expenses are also higher by $7 million, mainly attributed to the additional funding received for financial sustainability and Trove.

**3.2 Budgeted financial statements tables**

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
|  | 2022-23 Estimated actual $'000 | 2023-24 Budget  $'000 | 2024-25 Forward estimate $'000 | 2025-26 Forward estimate $'000 | 2026-27 Forward estimate $'000 |
| **EXPENSES** |  |  |  |  |  |
| Employee benefits | 39,661 | 41,969 | 44,578 | 46,869 | 49,208 |
| Suppliers | 27,663 | 34,663 | 30,837 | 26,925 | 25,686 |
| Grants | 1,050 | 1,970 | 570 | 570 | 570 |
| Depreciation and amortisation | 20,356 | 19,559 | 19,694 | 19,695 | 19,695 |
| Finance costs | 23 | 25 | 25 | 25 | 25 |
| Write-down and impairment of assets | 155 | 155 | 155 | 155 | 155 |
| **Total expenses** | **88,908** | **98,341** | **95,859** | **94,239** | **95,339** |
| **LESS:** |  |  |  |  |  |
| **OWN-SOURCE INCOME** |  |  |  |  |  |
| **Own-source revenue** |  |  |  |  |  |
| Sale of goods and rendering of services | 6,073 | 8,241 | 5,649 | 4,156 | 4,166 |
| Interest | 2,800 | 4,693 | 3,585 | 2,707 | 2,306 |
| Other | 13,067 | 4,516 | 3,116 | 3,116 | 3,116 |
| **Total own-source revenue** | **21,940** | **17,450** | **12,350** | **9,979** | **9,588** |
| **Gains** |  |  |  |  |  |
| Other | 700 | 700 | 700 | 700 | 700 |
| **Total gains** | **700** | **700** | **700** | **700** | **700** |
| **Total own-source income** | **22,640** | **18,150** | **13,050** | **10,679** | **10,288** |
| **Net (cost of)/contribution by services** | **(66,268)** | **(80,191)** | **(82,809)** | **(83,560)** | **(85,051)** |
| Revenue from Government | 60,989 | 75,948 | 86,219 | 77,084 | 79,071 |
| **Surplus/(deficit) attributable to the Australian Government** | **(5,279)** | **(4,243)** | **3,410** | **(6,476)** | **(5,980)** |
| **Total comprehensive income/(loss) attributable to the Australian Government** | **(5,279)** | **(4,243)** | **3,410** | **(6,476)** | **(5,980)** |

**Note: Impact of net cash appropriation arrangements**

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Total comprehensive income/(loss)**  **- as per statement of comprehensive income** | **(5,279)** | **(4,243)** | **3,410** | **(6,476)** | **(5,980)** |
| plus: heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations(a) | 8,500 | 8,500 | 8,500 | 8,500 | 8,500 |
| plus: depreciation/amortisation expenses for ROU assets(b) | 1,004 | 1,004 | 1,139 | 1,140 | 1,140 |
| less: lease principal repayments(b) | (1,004) | (1,015) | (1,116) | (1,125) | (1,125) |
| **Net cash operating surplus/ (deficit)** | **3,221** | **4,246** | **11,933** | **2,039** | **2,535** |

Prepared on Australian Accounting Standards basis

1. From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental Capital Budget statement
2. Applies to lease arrangements under AASB 16 Leases

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
|  | 2022-23 Estimated actual $'000 | 2023-24 Budget  $'000 | 2024-25 Forward estimate $'000 | 2025-26 Forward estimate $'000 | 2026-27 Forward estimate $'000 |
| **ASSETS** |  |  |  |  |  |
| **Financial assets** |  |  |  |  |  |
| Cash and cash equivalents | 1,174 | 1,174 | 1,174 | 1,174 | 1,174 |
| Trade and other receivables | 977 | 977 | 977 | 977 | 977 |
| Other investments | 67,094 | 66,136 | 65,235 | 64,324 | 63,179 |
| Other financial assets | 3,348 | 3,348 | 3,348 | 3,348 | 3,348 |
| ***Total financial assets*** | ***72,593*** | ***71,635*** | ***70,734*** | ***69,823*** | ***68,678*** |
| **Non-financial assets** |  |  |  |  |  |
| Land and buildings | 269,624 | 278,707 | 302,453 | 303,699 | 304,945 |
| Property, plant and equipment | 14,335 | 14,415 | 14,495 | 14,583 | 14,671 |
| Heritage and Cultural | 1,117,956 | 1,115,040 | 1,112,213 | 1,109,485 | 1,106,137 |
| Intangibles | 89,737 | 97,267 | 103,749 | 109,890 | 117,237 |
| Inventories | 530 | 530 | 530 | 530 | 530 |
| Prepayments | 1,742 | 1,742 | 1,742 | 1,742 | 1,742 |
| ***Total non-financial assets*** | ***1,493,924*** | ***1,507,701*** | ***1,535,182*** | ***1,539,929*** | ***1,545,262*** |
| **Total assets** | **1,566,517** | **1,579,336** | **1,605,916** | **1,609,752** | **1,613,940** |
| **LIABILITIES** |  |  |  |  |  |
| **Payables** |  |  |  |  |  |
| Suppliers | 4,574 | 4,574 | 4,584 | 4,584 | 4,584 |
| Other payables | 6,664 | 6,664 | 6,664 | 6,664 | 6,664 |
| ***Total payables*** | ***11,238*** | ***11,238*** | ***11,248*** | ***11,248*** | ***11,248*** |
| **Interest bearing liabilities** |  |  |  |  |  |
| Leases | 3,180 | 3,165 | 3,049 | 2,924 | 2,799 |
| ***Total interest bearing liabilities*** | ***3,180*** | ***3,165*** | ***3,049*** | ***2,924*** | ***2,799*** |
| **Provisions** |  |  |  |  |  |
| Employee provisions | 11,483 | 11,717 | 11,951 | 12,185 | 12,185 |
| Other provisions | 64 | 64 | 64 | 64 | 64 |
| ***Total provisions*** | ***11,547*** | ***11,781*** | ***12,015*** | ***12,249*** | ***12,249*** |
| **Total liabilities** | **25,965** | **26,184** | **26,312** | **26,421** | **26,296** |
| **Net assets** | **1,540,552** | **1,553,152** | **1,579,604** | **1,583,331** | **1,587,644** |
| **EQUITY** |  |  |  |  |  |
| **Parent entity interest** |  |  |  |  |  |
| Contributed equity | 156,452 | 173,295 | 196,337 | 206,540 | 216,833 |
| Reserves | 201,269 | 201,269 | 201,269 | 201,269 | 201,269 |
| Retained surplus (accumulated deficit) | 1,182,831 | 1,178,588 | 1,181,998 | 1,175,522 | 1,169,542 |
| ***Total parent entity interest*** | ***1,540,552*** | ***1,553,152*** | ***1,579,604*** | ***1,583,331*** | ***1,587,644*** |
| **Total equity** | **1,540,552** | **1,553,152** | **1,579,604** | **1,583,331** | **1,587,644** |

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2023-24)

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | Retained earnings  $'000 | Asset revaluation reserve $'000 | Contributed equity/ capital $'000 | Total equity   $'000 |
| **Opening balance as at 1 July 2023** |  |  |  |  |
| Balance carried forward from previous period | 1,182,831 | 201,269 | 156,452 | 1,540,552 |
| ***Adjusted opening balance*** | ***1,182,831*** | ***201,269*** | ***156,452*** | ***1,540,552*** |
| **Comprehensive income** |  |  |  |  |
| Surplus/(deficit) for the period | (4,243) | - | - | (4,243) |
| ***Total comprehensive income*** | ***(4,243)*** | ***-*** | ***-*** | ***(4,243)*** |
| ***Contributions by owners*** |  |  |  |  |
| Equity injection - Appropriation | - | - | 16,843 | 16,843 |
| ***Sub-total transactions with owners*** | ***-*** | ***-*** | ***16,843*** | ***16,843*** |
| **Estimated closing balance as at  30 June 2024** | **1,178,588** | **201,269** | **173,295** | **1,553,152** |
| **Closing balance attributable to the Australian Government** | **1,178,588** | **201,269** | **173,295** | **1,553,152** |

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
|  | 2022-23 Estimated actual $'000 | 2023-24 Budget  $'000 | 2024-25 Forward estimate $'000 | 2025-26 Forward estimate $'000 | 2026-27 Forward estimate $'000 |
| **OPERATING ACTIVITIES** |  |  |  |  |  |
| **Cash received** |  |  |  |  |  |
| Receipts from Government | 62,890 | 77,898 | 86,769 | 77,634 | 79,621 |
| Sale of goods and rendering of services | 7,029 | 8,897 | 6,237 | 4,676 | 4,710 |
| Interest | 2,800 | 4,693 | 3,585 | 2,707 | 2,306 |
| Net GST received | 3,027 | 1,708 | 1,671 | 1,626 | 1,456 |
| Other | 11,166 | 2,566 | 2,566 | 2,566 | 2,566 |
| ***Total cash received*** | ***86,912*** | ***95,762*** | ***100,828*** | ***89,209*** | ***90,659*** |
| **Cash used** |  |  |  |  |  |
| Employees | 39,427 | 41,735 | 44,344 | 46,635 | 49,208 |
| Suppliers | 31,101 | 36,482 | 32,541 | 28,526 | 27,141 |
| Interest payments on lease liability | 23 | 25 | 25 | 25 | 25 |
| Other | 1,050 | 1,970 | 570 | 570 | 570 |
| ***Total cash used*** | ***71,601*** | ***80,212*** | ***77,480*** | ***75,756*** | ***76,944*** |
| **Net cash from/(used by) operating activities** | **15,311** | **15,550** | **23,348** | **13,453** | **13,715** |
| **INVESTING ACTIVITIES** |  |  |  |  |  |
| **Cash received** |  |  |  |  |  |
| Investments | 171,215 | 170,958 | 170,000 | 170,000 | 170,000 |
| ***Total cash received*** | ***171,215*** | ***170,958*** | ***170,000*** | ***170,000*** | ***170,000*** |
| **Cash used** |  |  |  |  |  |
| Purchase of property, plant and equipment and intangibles | 32,397 | 32,336 | 46,175 | 23,442 | 24,028 |
| Purchase of financial instruments |  |  |  |  |  |
| Investments | 170,000 | 170,000 | 169,099 | 169,089 | 168,855 |
| ***Total cash used*** | ***202,397*** | ***202,336*** | ***215,274*** | ***192,531*** | ***192,883*** |
| **Net cash from/(used by) investing activities** | **(31,182)** | **(31,378)** | **(45,274)** | **(22,531)** | **(22,883)** |
| **FINANCING ACTIVITIES** |  |  |  |  |  |
| **Cash received** |  |  |  |  |  |
| Contributed equity | 9,650 | 16,843 | 23,042 | 10,203 | 10,293 |
| ***Total cash received*** | ***9,650*** | ***16,843*** | ***23,042*** | ***10,203*** | ***10,293*** |
| **Cash used** |  |  |  |  |  |
| Principal payments on lease liability | 1,004 | 1,015 | 1,116 | 1,125 | 1,125 |
| ***Total cash used*** | ***1,004*** | ***1,015*** | ***1,116*** | ***1,125*** | ***1,125*** |
| **Net cash from/(used by) financing activities** | **8,646** | **15,828** | **21,926** | **9,078** | **9,168** |
| **Net increase/(decrease) in cash held** | **(7,225)** | **-** | **-** | **-** | **-** |
| Cash and cash equivalents at the beginning of the reporting period | 8,399 | 1,174 | 1,174 | 1,174 | 1,174 |
| **Cash and cash equivalents at the end of the reporting period** | 1,174 | 1,174 | 1,174 | 1,174 | 1,174 |

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
|  | 2022-23 Estimated actual $'000 | 2023-24 Budget  $'000 | 2024-25 Forward estimate $'000 | 2025-26 Forward estimate $'000 | 2026-27 Forward estimate $'000 |
| **NEW CAPITAL APPROPRIATIONS** |  |  |  |  |  |
| Equity injections - Bill 2 | 9,650 | 16,843 | 23,042 | 10,203 | 10,293 |
| **Total new capital appropriations** | **9,650** | **16,843** | **23,042** | **10,203** | **10,293** |
| ***Provided for:*** |  |  |  |  |  |
| Purchase of non-financial assets | 9,650 | 16,843 | 23,042 | 10,203 | 10,293 |
| **Total items** | **9,650** | **16,843** | **23,042** | **10,203** | **10,293** |
| **PURCHASE OF NON-FINANCIAL ASSETS** |  |  |  |  |  |
| Funded by capital appropriations(a) | 9,650 | 16,843 | 23,042 | 10,203 | 10,293 |
| Funded internally from departmental resources(b) | 22,747 | 15,493 | 23,133 | 13,239 | 13,735 |
| **TOTAL** | **32,397** | **32,336** | **46,175** | **23,442** | **24,028** |
| **RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE** |  |  |  |  |  |
| Total purchases | 32,397 | 32,336 | 46,175 | 23,442 | 24,028 |
| **Total cash used to acquire assets** | **32,397** | **32,336** | **46,175** | **23,442** | **24,028** |

Prepared on Australian Accounting Standards basis.

1. Includes both current Bill 2 and prior Act 2 appropriations.
2. Includes the sources of funding from current Bill 1 and prior year Act 1 appropriations, donations and contributions, gifts, internally developed assets and proceeds from the sale of assets and grants.

Table 3.6: Statement of departmental asset movements (Budget year 2023-24)

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  | **Asset Category** | | | | | |
|  | Land    $'000 | Buildings    $'000 | Other property, plant and equipment $'000 | Heritage and cultural  $'000 | Computer software and intangibles $'000 | Total    $'000 |
| **As at 1 July 2023** |  |  |  |  |  |  |
| Gross book value | 17,000 | 259,068 | 22,818 | 1,126,456 | 114,924 | 1,540,266 |
| Gross book value - ROU assets | - | 6,144 | 34 | - | - | 6,178 |
| Accumulated depreciation/ amortisation and impairment | - | (9,578) | (8,492) | (8,500) | (25,187) | (51,757) |
| Accumulated depreciation/ amortisation and impairment - ROU assets | - | (3,010) | (25) | - | - | (3,035) |
| **Opening net book balance** | **17,000** | **252,624** | **14,335** | **1,117,956** | **89,737** | **1,491,652** |
| **Capital asset additions** |  |  |  |  |  |  |
| **Estimated expenditure on new or replacement assets** |  |  |  |  |  |  |
| By purchase - appropriation equity(a) | - | - | - | 5,584 | 11,259 | 16,843 |
| By purchase - appropriation equity - ROU assets | - | 1,000 | - | - | - | 1,000 |
| By purchase - appropriation ordinary annual services (b) | - | 13,678 | 3,030 | - | (1,215) | 15,493 |
| **Total additions** | **-** | **14,678** | **3,030** | **5,584** | **10,044** | **33,336** |
| **Other movements** |  |  |  |  |  |  |
| Depreciation/  amortisation expense | - | (4,599) | (2,942) | (8,500) | (2,514) | (18,555) |
| Depreciation/  amortisation on ROU assets | - | (996) | (8) | - | - | (1,004) |
| **Total other movements** | **-** | **(5,595)** | **(2,950)** | **(8,500)** | **(2,514)** | **(19,559)** |
| **As at 30 June 2024** |  |  |  |  |  |  |
| Gross book value | 17,000 | 272,746 | 25,848 | 1,132,040 | 124,968 | 1,572,602 |
| Gross book value - ROU assets | - | 7,144 | 34 | - | - | 7,178 |
| Accumulated depreciation/amortisation and impairment | - | (14,177) | (11,434) | (17,000) | (27,701) | (70,312) |
| Accumulated depreciation/amortisation and impairment - ROU assets | - | (4,006) | (33) | - | - | (4,039) |
| **Closing net book balance** | **17,000** | **261,707** | **14,415** | **1,115,040** | **97,267** | **1,505,429** |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Estimated operating expenditure in income statement for heritage and cultural assets** | | |  | **$’000** |
| Operations and Maintenance |  |  |  | 13,105 |
| Preservation and Conservation |  |  |  | 1,322 |
| **Total operating expenditure on heritage and cultural assets** | | | | **14,427** |

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2 appropriations.

(b) Includes the sources of funding from current Bill 1 and prior year Act 1 appropriations, donations and contributions; gifts, internally developed assets and grants.