

National Film and Sound Archive of Australia

**Entity resources and planned
performance**

National Film and Sound Archive of Australia

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Section 1: Entity overview and resources

1.1 Strategic direction statement

The National Film and Sound Archive of Australia's (NFSA) purpose is to tell the national story by collecting, preserving and sharing audiovisual media, the cultural experience platforms of our time.

The legislative functions of the NFSA are outlined in the *National Film and Sound Archive of Australia Act 2008*. The NFSA is Australia's premier audiovisual archive and a place of engagement with Australian audiovisual production past and present.

The NFSA exists to perform three vital functions:

- collect audiovisual works and associated documentation that reflect all aspects of Australian life and our diverse communities
- preserve the collection in accordance with international standards and working within our resources, to ensure permanent access
- share the collection so its stories form an ongoing part of the evolution of our culture.

A formal strategic direction statement which explains the alignment of our work with the five pillars of the new National Cultural Policy *Revive: a place for every story, a story for every place* can also be found here: www.nfsa.gov.au/about/corporate-information/publications/strategic-direction.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NFSA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the NFSA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NFSA resource statement — Budget estimates for 2023-24 as at Budget May 2023

	2022-23 Estimated actual \$'000	2023-24 Estimate \$'000
Opening balance/cash reserves at 1 July	1,482	2,808
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	29,702	37,270
Annual appropriations - other services ^(b)		
Equity injection	8,405	9,813
Total annual appropriations	38,107	47,053
Amounts received from related entities		
Amounts from portfolio department ^(c)	1,100	800
Total amounts received from related entities	1,100	800
Total funds from Government	39,207	47,853
Funds from other sources		
Interest	200	200
Royalties	195	195
Sale of Goods	15	15
Rendering of Services	726	726
Other	590	590
Total funds from other sources	1,726	1,726
Total net resourcing for NFSA	42,415	52,387
	2022-23	2023-24
Average staffing level (number)	182	187

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2023-24.

(b) Appropriation Bill (No. 2) 2023-24.

(c) Funding provided by the portfolio department that is not specified within the Annual Appropriation Bills as a payment to the NFSA (for example, a grant awarded to a NFSA from one of its portfolio department's administered programs).

The NFSA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (a Non-Corporate Commonwealth Entity), which are then paid to the NFSA and considered 'departmental' for all purposes.

1.3 Budget measures

Budget measures in Part 1 relating to the NFSA are detailed in the Budget Paper No. 2 and are summarised below.

Table 1.2: NFSA 2023-24 Budget measures

Part 1: Measures announced since the 2022-23 October Budget

	Program	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000	2026-27 \$'000
Payment measure						
National Cultural Policy –						
National Collecting Institutions –						
Sustainability ^(a)						
	1.1					
	Departmental payments	-	6,902	9,531	8,481	9,099
	Total	-	6,902	9,531	8,481	9,099
Total Payment measure						
	Departmental	-	6,902	9,531	8,481	9,099
	Total	-	6,902	9,531	8,481	9,099

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

(a) Includes \$0.6 million provisioned in the Contingency Reserve.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the NFSA can be found at:

<https://www.nfsa.gov.au/sites/default/files/2022-08/NFSA%20Corporate%20Plan%202022-23%20to%202025-26.pdf>

The most recent annual performance statement can be found at:

<https://www.nfsa.gov.au/sites/default/files/2022-11/Annual%20Report%202021%E2%80%9322.pdf>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Increased engagement with Australia’s audiovisual culture past and present through developing, preserving, maintaining and promoting the national audiovisual collection of historic and cultural significance

Budgeted expenses for Outcome 1

This table shows how much the NFSA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2022-23 Estimated actual \$'000	2023-24 Budget \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000	2026-27 Forward estimate \$'000
Program 1.1: Collect, preserve and share the national audio visual collection					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	29,702	37,270	39,768	41,521	42,504
Payment from related entities	1,100	800			
Expenses not requiring appropriation in the budget year ^(a)	4,313	5,286	5,850	5,940	5,766
Revenues from other independent sources	1,726	1,726	1,726	1,726	1,726
Total expenses for Program 1.1	36,841	45,082	47,344	49,187	49,996
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	29,702	37,270	39,768	41,521	42,504
Payment from related entities	1,100	800	-	-	-
Expenses not requiring appropriation in the budget year ^(a)	4,313	5,286	5,850	5,940	5,766
Revenues from other independent sources	1,726	1,726	1,726	1,726	1,726
Total expenses for Outcome 1	36,841	45,082	47,344	49,187	49,996
	2022-23	2023-24			
Average staffing level (number)	182	187			

(a) Expenses not requiring appropriation in the Budget year reflect depreciation of heritage and cultural assets.

Table 2.1.2: Performance measures for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 – Increased engagement with Australia’s audiovisual culture past and present through developing, preserving, maintaining and promoting the national audiovisual collection of historic and cultural significance.		
Program 1.1 – Collect, preserve and share the national audiovisual collection.		
Key Activities ^(a)	<ul style="list-style-type: none"> • Tell the national story through audiovisual media which are the cultural experience platforms of our time. • Be a responsible and innovative cultural business that generates sufficient resources to deliver on and develop our mission. • Be responsive to the needs of the community as a corporate entity, and to deliver value to Australians through and beyond the collection. 	
Year	Performance measures	Expected Performance Results
Current year 2022-23	Collect and Connect We will maintain optimum environmental conditions for the preservation of the physical collection in line with international standards	Target: Environmental conditions measured monthly are within the target range set by international standards. Target expected to be met.
	We will increase our digitisation capacity	Target: 18,693 items digitised as of March 2023. Target expected to be met.
	Engage and Celebrate We will attract in person visitors to experience Australian audiovisual culture and history	Target: 50,400 in-person visitors as of March 2023 Target expected to be met.
	We will engage audiences online	Target: 34,000,804 online engagements Target expected to be met.
	Educate and Empower We will partner with relevant organisations to develop media literacy resources	Target: Media Literacy education plan has been completed, and Media Literacy resources developed. Target expected to be partially met.
	Innovate and Collaborate We will build and maintain strong relationships with peers in the galleries, libraries, archives and museums and education sectors	Target: 6 relationships built and maintained. Target expected to be met.
	Foster and Lead We will consistently improve our employee engagement score in the APS Employee Census	Target: Exceed 21/22 employee engagement score in the APS Employee Census. Target expected to be met.

Year	Performance measures	Planned Performance Results
Budget year 2023-24	Build the national audiovisual collection so that it tells the national story in all its diversity	Collection Development Strategy and Plan delivered, 23/24 collecting is audited against the new Strategy and Plan.
	Increase our digitisation capacity to ensure the preservation of 'at risk' audiovisual material	Completion and utilisation of Audiovisual Australia (AVA) funded end-to-end digitisation infrastructure including Offsite Data Centre.
	Increase total engagement with the collection to promote its wide use and enjoyment	Statistics for online, media, and in person engagement with the collection are an increase on the previous year.
	Increase earned and contributed revenue	Target increase of 10% earned and contributed revenue.
	We will increase the number of participants in learning programs	Increase delivery of Media & Me to 4–6 year olds and 7-9 year olds by 15%
Forward Estimates 2024-27	As per 2023-24	<p>Collection Development Strategy and Plan in use, 23/24 collecting is audited against the new Strategy and Plan.</p> <p>Deliver key milestones for the AVA project.</p> <p>Statistics for online, media, and in person engagement with the collection are an increase on the previous year.</p> <p>Target increase of 10% earned and contributed revenue.</p> <p>Maintain delivery of <i>Media & Me</i> to 4–6-year-olds and 7-9 year olds and expand the program for a broader range of students and digital delivery.</p>

(a) Refers to updated key activities that will be reflected in the 2023-24 Corporate Plan.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NFSA finances for the 2023-24 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

Comprehensive income statement

Total income in 2023-24 is expected to be \$42.6 million, which includes \$37.3 million of revenue from Government, \$2.5 million of own sourced revenue and \$2.8 million of collection gains.

Total expenses for 2023-24 are estimated to be \$45.1 million, which is \$8.2 million higher than the 2022-23 estimated actual. Employee benefits have increased by 9% due to additional digitisation staff and supplier expenses have increased by 51% as a result of additional work to preserve and share the collection and general price increases. Depreciation and amortisation expense has increased by 9% due to a higher asset base, with the purchase of further digitisation equipment and data storage.

Budgeted departmental balance sheet

The NFSA's net assets are budgeted to be \$427.7 million at 30 June 2024. This comprises mainly of the NFSA's heritage and cultural collection at \$340.4m and land, buildings, plant and equipment at \$80.0m. These are independently valued on a regular basis. Depreciation is incurred on all buildings, plant and equipment and some components of the collection and is determined based on estimated useful lives.

An equity injection of \$0.9 million will be received in 2023-24 for investment in the collection, an equity injection of \$1.0 million for building capital works and a further equity injection of \$7.9million for the investment in property, plant and equipment for the digitisation and storage of audio-visual collection items.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2022-23 Estimated actual \$'000	2023-24 Budget \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000	2026-27 Forward estimate \$'000
EXPENSES					
Employee benefits	18,618	20,268	20,738	20,094	20,585
Suppliers	11,887	17,901	19,058	21,220	21,538
Depreciation and amortisation	6,296	6,873	7,508	7,833	7,833
Finance costs	40	40	40	40	40
Total expenses	36,841	45,082	47,344	49,187	49,996
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods	15	15	15	15	15
Rendering of services	726	726	726	726	726
Interest	200	200	200	200	200
Royalties	195	195	195	195	195
Other	1,690	1,390	590	590	590
Total own-source revenue	2,826	2,526	1,726	1,726	1,726
Gains					
Other	2,770	2,770	2,770	2,770	2,700
Total gains	2,770	2,770	2,770	2,770	2,700
Total own-source income	5,596	5,296	4,496	4,496	4,426
Net (cost of)/contribution by services	(31,245)	(39,786)	(42,848)	(44,691)	(45,570)
Revenue from Government	29,702	37,270	39,768	41,521	42,504
Surplus/(deficit) attributable to the Australian Government	(1,543)	(2,516)	(3,080)	(3,170)	(3,066)
Total comprehensive income/(loss)	(1,543)	(2,516)	(3,080)	(3,170)	(3,066)
Total comprehensive income/(loss) attributable to the Australian Government	(1,543)	(2,516)	(3,080)	(3,170)	(3,066)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) - as per statement of comprehensive income	(1,543)	(2,516)	(3,080)	(3,170)	(3,066)
plus: heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations ^(a)	1,936	1,936	1,936	1,936	1,936
plus: depreciation/amortisation expenses for ROU assets ^(b)	620	620	620	620	620
less: lease principal repayments ^(b)	(647)	(647)	(607)	(647)	(647)
Net cash operating surplus/ (deficit)	366	(607)	(1,131)	(1,261)	(1,157)

Prepared on Australian Accounting Standards basis.

(a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental capital budget statement.

(b) Applies to leases under AASB 16 Leases.

Table 3.2: Budgeted Departmental balance sheet (as at 30 June)

	2022-23 Estimated actual \$'000	2023-24 Budget \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000	2026-27 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	2,808	3,538	3,879	4,415	5,125
Trade and other receivables	1,823	1,823	1,823	1,823	1,823
Other investments	13,500	13,000	13,000	13,000	13,000
Other financial assets	16	16	16	16	16
Total financial assets	18,147	18,377	18,718	19,254	19,964
Non-financial assets					
Land and buildings	58,598	57,878	57,558	57,360	54,993
Property, plant and equipment	11,262	17,344	18,933	16,350	13,769
Heritage and Cultural	338,743	340,434	342,140	343,858	345,515
Intangibles	363	377	391	405	419
Inventories	615	615	615	615	615
Prepayments	817	817	817	817	817
Work In progress	115	115	115	115	115
Total non-financial assets	410,513	417,580	420,569	419,520	416,243
Total assets	428,660	435,957	439,287	438,774	436,207
LIABILITIES					
Payables					
Suppliers	462	462	462	462	462
Other payables	363	363	363	363	363
Total payables	825	825	825	825	825
Interest bearing liabilities					
Leases	2,276	2,276	2,316	3,838	3,191
Total interest bearing liabilities	2,276	2,276	2,316	3,838	3,191
Provisions					
Employee provisions	4,519	4,519	4,519	4,519	4,519
Other provisions	593	593	593	593	593
Total provisions	5,112	5,112	5,112	5,112	5,112
Total liabilities	8,213	8,213	8,253	9,775	9,128
Net assets	420,447	427,744	431,034	428,999	427,079
EQUITY					
Parent entity interest					
Contributed equity	237,698	247,511	253,881	255,016	256,162
Reserves	175,554	175,554	175,554	175,554	175,554
Retained surplus (accumulated deficit)	7,195	4,679	1,599	(1,571)	(4,637)
Total equity	420,447	427,744	431,034	428,999	427,079

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2023-24)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2023				
Balance carried forward from previous period	7,195	175,554	237,698	420,447
Adjusted opening balance	7,195	175,554	237,698	420,447
Comprehensive income				
Surplus/(deficit) for the period	(2,516)	-	-	(2,516)
Total comprehensive income	(2,516)	-	-	(2,516)
Transactions with owners				
Contributions by owners				
Equity injection	-	-	9,813	9,813
Closing balance attributable to the Australian Government	4,679	175,554	247,511	427,744

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)

	2022-23 Estimated actual \$'000	2023-24 Budget \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000	2026-27 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Receipts from Government	30,802	38,070	39,768	41,521	42,504
Sale of goods and rendering of services	741	741	741	741	741
Interest	200	200	200	200	200
Net GST received	2,391	2,334	1,828	1,541	1,562
Other	785	785	785	785	785
Total cash received	34,919	42,130	43,322	44,788	45,792
Cash used					
Employees	18,618	20,268	20,738	20,094	20,585
Suppliers	11,887	17,901	19,058	21,220	21,538
Net GST paid	2,391	2,334	1,828	1,541	1,562
Interest payments on lease liability	40	40	40	40	40
Total cash used	32,936	40,543	41,664	42,895	43,725
Net cash from/(used by) operating activities	1,983	1,587	1,658	1,893	2,067
INVESTING ACTIVITIES					
Cash received					
Investments	1,000	500	-	-	-
Total cash received	1,000	500	-	-	-
Cash used					
Purchase of property, plant and equipment and intangibles	9,415	10,523	7,080	1,845	1,856
Total cash used	9,415	10,523	7,080	1,845	1,856
Net cash from/(used by) investing activities	(8,415)	(10,023)	(7,080)	(1,845)	(1,856)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	8,405	9,813	6,370	1,135	1,146
Total cash received	8,405	9,813	6,370	1,135	1,146
Cash used					
Principal payments on lease liability	647	647	607	647	647
Total cash used	647	647	607	647	647
Net cash from/(used by) financing activities	7,758	9,166	5,763	488	499
Net increase/(decrease) in cash held	1,326	730	341	536	710
Cash and cash equivalents at the beginning of the reporting period	1,482	2,808	3,538	3,879	4,415
Cash and cash equivalents at the end of the reporting period	2,808	3,538	3,879	4,415	5,125

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2022-23 Estimated actual \$'000	2023-24 Budget \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000	2026-27 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	8,405	9,813	6,370	1,135	1,146
Total new capital appropriations	8,405	9,813	6,370	1,135	1,146
<i>Provided for:</i>					
<i>Purchase of non-financial assets</i>	8,405	9,813	6,370	1,135	1,146
Total items	8,405	9,813	6,370	1,135	1,146
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	8,405	9,813	6,370	1,135	1,146
Funded internally from departmental resources ^(b)	1,010	710	710	710	710
TOTAL	9,415	10,523	7,080	1,845	1,856

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations.

(b) Includes purchases from current and previous years' Departmental Capital Budgets (DCBs).

Table 3.6: Statement of Departmental asset movements (Budget year 2023-24)

	Asset Categories					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2023						
Gross book value	8,355	49,104	12,784	340,679	4,863	415,785
Gross book value - ROU assets	-	6,125	74	-	-	6,199
Accumulated depreciation/amortisation and impairment	-	(1,947)	(1,568)	(1,936)	(4,500)	(9,951)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(3,039)	(28)	-	-	(3,067)
Opening net book balance	8,355	50,243	11,262	338,743	363	408,966
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	1,000	7,956	857	-	9,813
By purchase - appropriation equity - ROU assets	-	647	-	-	-	647
By purchase - appropriation ordinary annual services ^(b)	-	200	300	-	210	710
Assets received as gifts/donations	-	-	-	2,770	-	2,770
Total additions	-	1,847	8,256	3,627	210	13,940
Other movements						
Depreciation/amortisation expense	-	(1,947)	(2,174)	(1,936)	(196)	(6,253)
Depreciation/amortisation on ROU assets	-	(620)	-	-	-	(620)
Total other movements	-	(2,567)	(2,174)	(1,936)	(196)	(6,873)
As at 30 June 2024						
Gross book value	8,355	50,304	21,040	344,306	5,073	429,078
Gross book value - ROU assets	-	6,772	74	-	-	6,846
Accumulated depreciation/amortisation and impairment	-	(3,894)	(3,742)	(3,872)	(4,696)	(16,204)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(3,659)	(28)	-	-	(3,687)
Closing net book balance	8,355	49,523	17,344	340,434	377	416,033
Estimated operating expenditure in income statement for heritage and cultural assets						\$'000
Operations and Maintenance						3,102
Preservation and Conservation						4,423
Total operating expenditure on heritage and cultural assets						7,525

Prepared on Australian Accounting Standards basis.

- (a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No.2) 2023-24, including Collection Development Acquisition Budget.
- (b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2023-24 for depreciation/amortisation expenses, Departmental capital budget or other operational expenses.