

National Museum of Australia

Entity resources and planned performance

National Museum of Australia

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National Museum of Australia

Section 1: Entity overview and resources

1.1 Strategic direction statement

The National Museum of Australia (NMA), as mandated under the *National Museum of Australia Act 1980*, was established for the purpose of developing and maintaining a National Historical Collection for the benefit of the nation, and to bring to life the rich and diverse stories of Australia through strong engagement with the nation's varied communities and traditions. Central to the NMA's place as a national institution is its focus on meaningful engagement with all Australians through the interpretation of Australia's past, present and future, and its foundational commitment to the history and cultures of the First Australians. The NMA achieves this through the development and maintenance of the National Historical Collection and by sharing the stories of Australia's people and places. The NMA is the only national institution that is wholly devoted to the complex and comprehensive story of Australia from deep time to the present day.

The NMA has a vital role in helping to connect Australians and their communities, particularly needed in recent times given the impact of natural disasters, the ongoing COVID-19 pandemic and challenges in the international environment. In fulfilling this mission and assisting national recovery, over the next four years the NMA will strive to:

- Ensure Australians have a greater understanding of our shared history by collecting and sharing the unique and remarkable stories of the past and present
- Excel at telling the Australian story through innovative digital media, dynamic story-telling and world-class exhibitions
- Maximise opportunities for public engagement that respond to changing audience behaviours and needs across the country and overseas
- Focus documentation, research, preservation and digitisation programs on key areas of the National Historical Collection
- Utilise available resources to operate as efficiently as possible within the context of the NMA's legislative functions.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NMA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by Departmental (for the NMA’s operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the ‘Budgeted expenses by Outcome 1’ table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NMA resource statement — Budget estimates for 2022-23 as at Budget March 2022

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
Opening balance/cash reserves at 1 July	10,554	4,325
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	41,383	50,912
Annual appropriations – other services ^(b)		
Equity injection	1,924	1,948
Total annual appropriations	43,307	52,860
Amounts received from related entities		
Amounts from Portfolio Department ^(c)	500	2,000
Total amounts received from related entities	500	2,000
Total funds from Government	43,807	54,860
Funds from other sources		
Interest	49	49
Sale of goods and services	5,212	5,554
Other	6,062	1,177
Total funds from other sources	11,323	6,780
Total net resourcing for NMA	65,684	65,965
	2021-22	2022-23
Average staffing level (number)	216	216

Prepared on a resourcing (that is, appropriations available) basis.

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23.

(b) Appropriation Bill (No. 2) 2022-23.

(c) Funding provided by the Portfolio Department that is not specified within the Annual Appropriation Bills as a payment to the NMA.

The NMA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to the NMA and considered ‘departmental’ for all purposes.

1.3 Budget measures**Table 1.2: NMA 2022-23 Budget measures****Part 1: Measures announced since the 2021-22 Mid-Year Economic and Fiscal Outlook (MYEFO)**

	Program	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
Payment measures						
COVID-19 Response Package – additional arts sector support	1.1					
Departmental payment		3,500	5,750	-	-	-
Total		3,500	5,750	-	-	-
Total payment measures						
Departmental		3,500	5,750	-	-	-
Total		3,500	5,750	-	-	-

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the National Museum of Australia can be found at: www.nma.gov.au/about/corporate/plans-policies/corporate-plan.

The most recent annual performance statement can be found at: www.nma.gov.au/about/corporate/annual-reports.

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Increased awareness and understanding of Australia’s history and culture by managing the National Museum’s collections and providing access through public programs and exhibitions

Budgeted expenses for Outcome 1

This table shows how much the NMA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.1: Collection Management, Research, Exhibitions and Programs					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	41,383	50,912	38,744	38,908	39,047
Payment from related entities	500	2,000	-	-	-
Expenses not requiring appropriation in the Budget year ^(a)	4,958	366	3,897	3,925	3,955
Revenues from other independent sources	11,323	6,780	8,557	11,195	11,407
Total expenses for Program 1.1	58,164	60,058	51,198	54,028	54,409
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	41,383	50,912	38,744	38,908	39,047
Payment from related entities	500	2,000	-	-	-
Expenses not requiring appropriation in the Budget year ^(a)	4,958	366	3,897	3,925	3,955
Revenues from other independent sources	11,323	6,780	8,557	11,195	11,407
Total expenses for Outcome 1	58,164	60,058	51,198	54,028	54,409
	2021-22	2022-23			
Average staffing level (number)	216	216			

(a) Expenses not requiring appropriation in the Budget year are depreciation expenses for heritage and cultural assets, and depreciation expenses for property, plant and equipment depreciation, relating to major refurbishment of the NMA's buildings and permanent exhibitions.

Table 2.1.2: Performance measure for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 – Increased awareness and understanding of Australia’s history and culture by managing the National Museum’s collections and providing access through public programs and exhibitions		
Program 1.1 – Collection Management, Research, Exhibitions and Programs		
The National Museum of Australia increases the awareness and understanding of Australia’s history and culture through its collections and research, providing access to the public through its public programs and exhibitions.		
Key Activities	Maximise opportunities for public engagement that respond to changing audience behaviours and needs.	
Year	Performance measures	Expected Performance Results
Current year 2021-22	Maximise visitor engagement with NMA collections and experiences. Total visitor engagements: 4,307,300 <ul style="list-style-type: none"> • Permanent Exhibitions: 400,000 • Special Exhibitions: 145,000 • Travelling Exhibitions: 267,500 • Education and Public Programs: 26,800 • Events and Functions: 15,000 • Digital experiences: 2,893,000 • Social Media engagements: 560,000 Note: These targets take into consideration expected COVID-19 impacts.	Total visitor engagements: 5,335,150 <ul style="list-style-type: none"> • Permanent Exhibitions: 275,000 • Special Exhibitions: 120,000 • Travelling Exhibitions: 415,000 • Education and Public Programs: 21,150 • Events and Functions: 10,000 • Digital experiences: 3,744,000 • Social Media engagements: 750,000 Target achieved

Year	Performance measures	Planned Performance Results
Budget year 2022-23	<p>Maximise visitor engagement with NMA collections and experiences.</p> <p>Note: These figures take into consideration expected COVID-19 impacts. Travelling exhibitions subject to availability of government grant funding.</p>	<p>Total visitor engagements: 4,251,900</p> <ul style="list-style-type: none"> • Permanent Exhibitions: 250,000 • Special Exhibitions: 115,000 • Travelling Exhibitions: 245,000 • Education and Public Programs: 5,700 • Events and Functions: 5,000 • Digital experiences: 3,031,200 • Social Media engagements: 600,000
Forward Estimates 2023-26	<p>Maximise visitor engagement with NMA collections and experiences.</p> <p>Note: These figures take into consideration expected COVID-19 impacts. Travelling exhibitions subject to availability of government grant funding.</p>	<p>Total visitor engagements, 2023-24: 3,829,700</p> <p>Total visitor engagements, 2024-25: 3,829,700</p> <p>Total visitor engagements, 2025–26: 3,829,700</p>

Material changes to Program 1.1 resulting from 2022-23 Budget Measures: Targets updated to reflect COVID-19 impacts and performance in 2020-21 and 2021-22.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NMA’s finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

The budgeted financial statements include the actual and expected ongoing impacts of COVID-19, including on own-source revenue generating capacity. Funding of \$9.3 million over two years from 2021-22 has been agreed in the 2022-23 Budget for the NMA to address a range of financial sustainability issues, including a decline in revenue associated with the COVID-19 pandemic.

Both the new budget measure, and the budget measure in the 2021-22 Budget, providing \$3 million per annum to support the NMA’s financial sustainability, will cease from the 2023-24 financial year.

The NMA is forecasting an operating surplus of \$1.1 million (excluding heritage depreciation) for 2022-23.

The Balance Sheet shows a net equity position of \$465 million in 2022-23, representing the surplus of net assets over net liabilities. This primarily reflects the NMA’s non-financial assets, including land and building and heritage and cultural assets.

The Departmental Capital Budget Statement shows total capital expenditure for 2022-23 of \$7.8 million, funded from departmental resources of \$5.8 million and an equity injection from Government of \$1.9 million, for the acquisition and development of heritage and cultural assets.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	25,054	21,835	20,089	22,320	22,093
Suppliers	22,149	24,845	17,479	17,827	18,183
Depreciation and amortisation	10,856	13,284	13,550	13,821	14,097
Finance costs	105	94	80	60	36
Total expenses	58,164	60,058	51,198	54,028	54,409
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	5,212	5,554	7,317	9,941	10,139
Interest	49	49	49	49	49
Other	6,562	3,177	1,191	1,205	1,219
Total own-source revenue	11,823	8,780	8,557	11,195	11,407
Total own-source income	11,823	8,780	8,557	11,195	11,407
Net (cost of)/contribution by services	(46,341)	(51,278)	(42,641)	(42,833)	(43,002)
Revenue from Government	41,383	50,912	38,744	38,908	39,047
Surplus/(deficit) attributable to the Australian Government	(4,958)	(366)	(3,897)	(3,925)	(3,955)
OTHER COMPREHENSIVE INCOME					
Total comprehensive income/(loss)	(4,958)	(366)	(3,897)	(3,925)	(3,955)
Total comprehensive income/(loss) attributable to the Australian Government	(4,958)	(366)	(3,897)	(3,925)	(3,955)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) - as per statement of comprehensive income	(4,958)	(366)	(3,897)	(3,925)	(3,955)
plus: heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations ^(a)	1,436	1,464	1,494	1,524	1,554
Net cash operating surplus/ (deficit)	(3,522)	1,098	(2,403)	(2,401)	(2,401)

Prepared on Australian Accounting Standards basis.

(a) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental capital budget statement.

Table 3.2: Budgeted Departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	4,325	7,895	7,917	7,894	7,822
Trade and other receivables	860	860	860	860	860
Total financial assets	5,185	8,755	8,777	8,754	8,682
Non-financial assets					
Land and buildings	121,085	119,185	117,244	115,261	113,236
Property, plant and equipment	66,341	61,873	57,114	54,768	52,483
Heritage and Cultural	287,901	288,668	289,420	290,164	290,898
Intangibles	8,560	8,644	8,709	8,755	8,781
Inventories	894	894	894	894	894
Prepayments	437	437	437	437	437
Total non-financial assets	485,218	479,701	473,818	470,279	466,729
Total assets	490,403	488,456	482,595	479,033	475,411
LIABILITIES					
Payables					
Suppliers	6,377	4,377	2,024	2,024	2,024
Other payables	1,292	1,292	1,292	1,291	1,291
Total payables	7,669	5,669	3,316	3,315	3,315
Interest bearing liabilities					
Leases	11,369	9,840	8,266	6,645	4,974
Total interest bearing liabilities	11,369	9,840	8,266	6,645	4,974
Provisions					
Employee provisions	7,928	7,928	7,928	7,928	7,928
Total provisions	7,928	7,928	7,928	7,928	7,928
Total liabilities	26,966	23,437	19,510	17,888	16,217
Net assets	463,437	465,019	463,085	461,145	459,194
EQUITY					
Parent entity interest					
Contributed equity	38,883	40,831	42,794	44,779	46,783
Reserves	165,692	165,692	165,692	165,692	165,692
Retained surplus (accumulated deficit)	258,862	258,496	254,599	250,674	246,719
Total parent entity interest	463,437	465,019	463,085	461,145	459,194
Total equity	463,437	465,019	463,085	461,145	459,194

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained earnings	Asset revaluation reserve	Contributed equity/capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2022				
Balance carried forward from previous period	258,862	165,692	38,883	463,437
Adjusted opening balance	258,862	165,692	38,883	463,437
Comprehensive income				
Surplus/(deficit) for the period	(366)	-	-	(366)
Total comprehensive income	(366)	-	-	(366)
Transactions with owners				
Contributions by owners				
Equity injection - Appropriation	-	-	1,948	1,948
Sub-total transactions with owners	-	-	1,948	1,948
Estimated closing balance as at 30 June 2023	258,496	165,692	40,831	465,019
Closing balance attributable to the Australian Government	258,496	165,692	40,831	465,019

Prepared on Australian Accounting Standards basis

Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	41,383	50,912	38,744	38,908	39,047
Receipts from Government	500	2,000	-	-	-
Sale of goods and rendering of services	5,212	5,554	7,317	9,941	10,139
Interest	49	49	49	49	49
Net GST received	2,784	2,800	2,023	2,579	3,288
Other	2,562	1,177	1,191	1,205	1,219
Total cash received	52,490	62,492	49,324	52,682	53,742
Cash used					
Employees	24,339	21,835	20,089	22,321	22,093
Suppliers	22,149	24,845	17,481	17,827	18,183
Net GST paid	2,784	2,800	2,023	2,579	3,288
Interest payments on lease liability	105	94	80	60	36
Total cash used	49,377	49,574	39,673	42,787	43,600
Net cash from/(used by) operating activities	3,113	12,918	9,651	9,895	10,142
INVESTING ACTIVITIES					
Cash received					
Investments	3,500	-	-	-	-
Total cash received	3,500	-	-	-	-
Cash used					
Purchase of property, plant and equipment and intangibles	13,266	9,767	10,018	10,282	10,547
Total cash used	13,266	9,767	10,018	10,282	10,547
Net cash from/(used by) investing activities	(9,766)	(9,767)	(10,018)	(10,282)	(10,547)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	1,924	1,948	1,963	1,985	2,004
Total cash received	1,924	1,948	1,963	1,985	2,004
Cash used					
Principal payments on lease liability	1,500	1,529	1,574	1,621	1,671
Total cash used	1,500	1,529	1,574	1,621	1,671
Net cash from/(used by) financing activities	424	419	389	364	333
Net increase/(decrease) in cash held	(6,229)	70	22	(23)	(72)
Cash and cash equivalents at the beginning of the reporting period	10,554	4,325	7,895	7,917	7,894
Cash and cash equivalents at the end of the reporting period	4,325	7,895	7,917	7,894	7,822

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	1,924	1,948	1,963	1,985	2,004
Total new capital appropriations	1,924	1,948	1,963	1,985	2,004
Provided for:					
Purchase of non-financial assets	1,924	1,948	1,963	1,985	2,004
Total items	1,924	1,948	1,963	1,985	2,004
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	1,924	1,948	1,963	1,985	2,004
Funded internally from Departmental resources ^(b)	11,342	5,819	5,702	8,297	8,543
TOTAL	13,266	7,767	7,665	10,282	10,547
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	13,266	7,767	7,665	10,282	10,547
Total cash used to acquire assets	13,266	7,767	7,665	10,282	10,547

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations.

(b) Includes the sources of funding from current Bill 1 and prior year Act 1 appropriations, donations and contributions; gifts, internally developed assets, and proceeds from the sale of assets.

Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2022						
Gross book value	9,800	101,237	91,419	291,624	12,241	506,321
Gross book value - ROU assets	-	14,455	67	-	-	14,522
Accumulated depreciation/amortisation and impairment	-	(2,165)	(25,124)	(3,723)	(3,681)	(34,693)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(2,242)	(21)	-	-	(2,263)
Opening net book balance	9,800	111,285	66,341	287,901	8,560	483,887
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	-	-	1,948	-	1,948
By purchase - other	-	150	4,356	283	1,030	5,819
Total additions	-	150	4,356	2,231	1,030	7,767
Other movements						
Depreciation/amortisation expense	-	(1,498)	(8,824)	(1,464)	(946)	(12,732)
Depreciation/amortisation on ROU assets	-	(552)	-	-	-	(552)
Total other movements	-	(2,050)	(8,824)	(1,464)	(946)	(13,284)
As at 30 June 2023						
Gross book value	9,800	101,387	95,775	293,855	13,271	514,088
Gross book value - ROU assets	-	14,455	67	-	-	14,522
Accumulated depreciation/amortisation and impairment	-	(3,663)	(33,948)	(5,187)	(4,627)	(47,425)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(2,794)	(21)	-	-	(2,815)
Closing net book balance	9,800	109,385	61,873	288,668	8,644	478,370
Estimated operating expenditure in income statement for heritage and cultural assets						\$'000
Operations and Maintenance						3,290
Preservation and Conservation						4,326
Total operating expenditure on heritage and cultural assets						7,616

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2022-23, including CDABs.