

National Library of Australia

Entity resources and planned performance

National Library of Australia

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National Library of Australia

Section 1: Entity overview and resources

1.1 Strategic direction statement

The functions of the National Library of Australia (NLA), as defined in the *National Library Act 1960*, are to:

- maintain and develop a national collection of library material, including a comprehensive collection of library material relating to Australia and the Australian people
- make library material in the national collection available
- make available such other services in relation to library matters and library material as determined by the National Library Council
- cooperate in library matters with authorities or persons, whether in Australia or elsewhere, concerned with library matters.

The NLA is committed to collecting documentary resources, particularly relating to Australia and the Australian people, so that the Australian community – now and in the future – can discover, learn and create new knowledge. Further, the NLA is committed to providing open access to the national collection and its online services. Australians – whoever they are and wherever they live – should be able to easily discover and obtain the information they are seeking and to engage with rich digital content to support their lifelong learning.

The NLA actively supports creative and intellectual endeavour and the dissemination of knowledge, ideas and information. The NLA has a strong national focus in its outlook, services, products and activities and takes a leadership role in sharing expertise and coordinating key projects across the research, collecting and cultural sectors.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NLA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and Departmental (for the NLA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NLA resource statement — Budget estimates for 2022-23 as at Budget March 2022

	2021-22 Estimated Actual \$'000	2022-23 Estimate \$'000
Opening balance/cash reserves at 1 July	77,806	76,354
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	56,810	60,989
Annual appropriations - other services ^(b)		
Equity injection	9,566	9,650
Total annual appropriations	66,376	70,639
Amounts received from related entities		
Amounts from Portfolio Department ^(c)	3,290	1,790
Amounts from other entities ^(d)	60	60
Total amounts received from related entities	3,350	1,850
Total funds from Government	69,726	72,489
Funds from other sources		
Interest	446	746
Royalties	35	35
Sale of goods and services	7,460	6,481
Other	2,975	4,000
Total funds from other sources	10,916	11,262
Total net resourcing for NLA	158,448	160,105
	2021-22	2022-23
Average staffing level (number)	355	371

Prepared on a resourcing (that is, appropriations available) basis.

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23. The 2021-22 amount does not include \$0.7 million that will be received through Appropriation Bill (No. 3) 2021-22. The annual appropriations received from this Bill will be recognised in a future PB Statement after the Bills have received Royal Assent.

(b) Appropriation Bill (No. 2) 2022-23.

(c) Funding provided by the Portfolio Department that is not specified within the Annual Appropriation Bills as a payment to the NLA.

(d) Amounts received from other entities within the Portfolio, or from other Portfolios.

The NLA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non Corporate Commonwealth Entity), which are then paid to the NLA and considered 'departmental' for all purposes.

1.3 Budget measures

There are no Budget measures relating to the NLA for the 2022-23 Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the National Library of Australia can be found at: <https://www.nla.gov.au/corporate-documents/corporate-plans>.

The most recent annual performance statement can be found at: <https://www.nla.gov.au/corporate-documents/annual-reports>.

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Enhanced learning, knowledge creation, enjoyment and understanding of Australian life and society by providing access to a national collection of library material

Budgeted expenses for Outcome 1

This table shows how much the NLA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22 Estimated Actual \$'000	2022-23 Revised Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.1: National Library of Australia					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	57,493	60,989	47,123	47,306	47,457
Payment from related entities	3,350	1,850	1,950	-	-
Expenses not requiring appropriation in the Budget year ^(a)	6,790	8,290	8,164	10,148	10,140
Revenues from other independent sources	14,266	13,112	9,912	7,212	6,462
Total expenses for Program 1.1	81,899	84,241	67,149	64,666	64,059
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	57,493	60,989	47,123	47,306	47,457
Payment from related entities	3,350	1,850	1,950	-	-
Expenses not requiring appropriation in the Budget year ^(a)	6,790	8,290	8,164	10,148	10,140
Revenues from other independent sources	14,266	13,112	9,912	7,212	6,462
Total expenses for Outcome 1	81,899	84,241	67,149	64,666	64,059
	2021-22	2022-23			
Average staffing level (number)	355	371			

(a) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses related to collection assets which are funded through an equity injection; and resources received free of charge.

Table 2.1.2: Performance measure for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

<p>Outcome 1 – Enhanced learning, knowledge creation, enjoyment and understanding of Australian life and society by providing access to a national collection of library material</p>	
<p>Program 1.1 – National Library of Australia The NLA delivers this program in the following ways:</p> <ul style="list-style-type: none"> • We collect today what will be important tomorrow for Australia’s increasingly diverse community. • We connect with communities and connect communities with their national collections. • We collaborate with others to deepen the national impact of cultural collections. • We build on strong foundations to maximise the nation’s return on its investment in the NLA. 	
<p>Key Activities</p>	<p>Key activities reported in the current corporate plan that relate to this program.</p> <p>Collect: ensure the NLA collection remains relevant to Australians in all their diversity, now and into the future; create pathways to collect emerging digital material while continuing to collect published Australian works and expand our collection of pictures, manuscripts and oral histories; work with Indigenous communities, and culturally and linguistically diverse communities, to ensure our collection reflects their stories in culturally appropriate ways.</p> <p>Connect: inspire Australians to explore voices and stories in the national collection; enable research and the discovery of new ideas by delivering accessible services and programs; extend national reach and engage new audiences, increase the diversity of Australians participating in onsite and digital experiences.</p> <p>Collaborate: expand and deepen content in Trove – an essential pillar in Australia’s cultural and research infrastructure; increase engagement with Australians; identify opportunities for collaboration with national cultural institutions and other partners; maintain a leading role in National and State Libraries Australasia.</p> <p>Capability: use financial and other resources as intended to develop and safeguard our collection; invest strongly to reshape and develop our workforce, and continue to acquire and develop the skills, knowledge and experience that will be needed for a dynamic organisation with a strong digital and physical presence; manage our heritage building responsibly; continue to invest in physical and digital infrastructure to ensure our physical and digital capability is responsive, reliable, sustainable, trusted and secure.</p>

Year	Performance measures	Expected Performance Results
Current year 2021-22	<i>Collect: A rich, diverse national collection relevant to Australians</i>	<i>30,000 Australian published works collected, including digital</i>
	<i>Connect: National reach ^(a)</i>	<i>27 million online engagements with the NLA</i>
	<i>Collaborate: Trusted as a leader, collaborator and partner by relevant stakeholders leader, collaborator and/or partner</i>	<i>90% of stakeholders identify the NLA as a trusted leader, collaborator and/or partner</i>
	<i>Capability: Technology infrastructure and capabilities are sustainable and affordable, trusted and secure, resilient and highly reliable</i>	<i>99.5% availability of National Library and Trove websites in supported hours</i>
Year	Performance measures	Planned Performance Results
Budget year 2022-23	<i>Collect: A rich, diverse national collection relevant to Australians</i>	<i>30,000 Australian published works collected, including digital</i>
	<i>Connect: National reach</i>	<i>27 million digital engagements with the NLA</i>
	<i>Collaborate: Trusted as a leader, collaborator and partner by relevant stakeholders leader, collaborator and/or partner ^(b)</i>	<i>900 Trove partners and content providers</i>
Forward Estimates 2023-26	<i>As per 2022-23</i>	<i>As per 2022-23 (quantitative targets subject to change)</i>

New or modified performance measures that reflect new or materially changed programs are shown in *italics*.

- (a) The NLA varied this measure from 'online' to 'digital' engagements for 2021-22, to include international as well as national engagements with the NLA, social media and third-party website engagements where national and international users cannot be differentiated.
- (b) The NLA has changed the performance target for this performance measure in 2022-23 to provide a better reflection of achievement.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NLA finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

Budgeted income for 2022–23 is estimated to be \$75.7 million, of which \$61.0 million is appropriation revenues. The increase in revenues from Government from \$57.5 million in 2021-22, reflects a one-off funding to progress the upgrade and replacement of the end of life Heating Ventilation and Air Conditioning system.

Total own-source revenue is expected to be \$1.2 million lower than 2021–22 mainly due to lower grant funding for the replacement of windows and anticipated reduction in Trove Collaborative Services revenues.

Total budgeted operating expenses for 2022–23 are estimated to be \$84.2 million, an increase of \$2.3 million from the 2021-22 estimated actual in line with the increase in revenue from Government.

Budgeted Departmental balance sheet

The NLA's total assets are estimated to be \$1.5 billion at 30 June 2023. This value mainly comprises of the collection of heritage and cultural assets. The NLA will receive an equity injection of \$9.7 million in 2022–23 for the acquisition of heritage and cultural assets (see Table 3.5 Departmental capital budget statement).

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22 Estimated Actual \$'000	2022-23 Revised Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	38,360	39,416	40,204	41,008	41,828
Suppliers	23,498	24,238	5,256	3,784	2,356
Grants	731	1,050	1,950	-	-
Depreciation and amortisation	19,134	19,359	19,559	19,694	19,695
Finance costs	21	23	25	25	25
Write-down and impairment of assets	155	155	155	155	155
Total expenses	81,899	84,241	67,149	64,666	64,059
LESS:					
Own-source revenue					
Sale of goods and rendering of services	7,460	6,481	5,181	4,431	3,681
Interest	446	746	746	746	746
Royalties	35	35	35	35	35
Other	6,325	5,850	3,950	2,000	2,000
Total own-source revenue	14,266	13,112	9,912	7,212	6,462
Gains					
Other	1,625	1,625	1,625	1,625	1,625
Total gains	1,625	1,625	1,625	1,625	1,625
Total own-source income	15,891	14,737	11,537	8,837	8,087
Net (cost of)/contribution by services	(66,008)	(69,504)	(55,612)	(55,829)	(55,972)
Revenue from Government	57,493	60,989	47,123	47,306	47,457
Surplus/(deficit) attributable to the Australian Government	(8,515)	(8,515)	(8,489)	(8,523)	(8,515)
Total comprehensive income/(loss) attributable to the Australian Government	(8,515)	(8,515)	(8,489)	(8,523)	(8,515)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) - as per statement of Comprehensive Income	(8,515)	(8,515)	(8,489)	(8,523)	(8,515)
plus: depreciation/amortisation of assets funded through appropriations (Departmental capital budget funding and/or equity injections) ^(a)	8,500	8,500	8,500	8,500	8,500
plus: depreciation/amortisation expenses for ROU assets ^(b)	979	1,004	1,004	1,139	1,140
less: lease principal repayments ^(b)	(964)	(989)	(1,015)	(1,116)	(1,125)
Net Cash Operating Surplus/(Deficit)	-	-	-	-	-

Prepared on Australian Accounting Standards basis.

(a) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental capital budget statement.

(b) Applies to lease arrangements under AASB 16 Leases.

Table 3.2: Budgeted Departmental balance sheet (as at 30 June)

	2021-22 Estimated Actual \$'000	2022-23 Revised Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	8,541	8,541	8,541	8,541	8,541
Trade and other receivables	1,703	1,703	1,703	1,703	1,703
Other investments	67,813	66,598	65,640	64,739	63,828
Other financial assets	535	535	535	535	535
Total financial assets	78,592	77,377	76,419	75,518	74,607
Non-financial assets					
Land and buildings	248,818	250,365	251,802	253,057	254,303
Property, plant and equipment	13,785	13,873	13,953	14,033	14,121
Heritage and Cultural	1,104,845	1,101,678	1,098,513	1,095,366	1,092,286
Intangibles	89,157	93,345	97,390	101,492	105,594
Inventories	780	780	780	780	780
Prepayments	1,680	1,680	1,680	1,680	1,680
Total non-financial assets	1,459,065	1,461,721	1,464,118	1,466,408	1,468,764
Total assets	1,537,657	1,539,098	1,540,537	1,541,926	1,543,371
LIABILITIES					
Payables					
Suppliers	3,956	3,956	3,956	3,966	3,966
Other payables	5,088	5,088	5,088	5,088	5,088
Total payables	9,044	9,044	9,044	9,054	9,054
Interest bearing liabilities					
Leases	2,763	2,835	2,820	2,704	2,579
Total interest bearing liabilities	2,763	2,835	2,820	2,704	2,579
Provisions					
Employee provisions	12,230	12,464	12,698	12,932	13,166
Other provisions	73	73	73	73	73
Total provisions	12,303	12,537	12,771	13,005	13,239
Total liabilities	24,110	24,416	24,635	24,763	24,872
Net assets	1,513,547	1,514,682	1,515,902	1,517,163	1,518,499
EQUITY					
Parent entity interest					
Contributed equity	146,802	156,452	166,161	175,945	185,796
Reserves	201,269	201,269	201,269	201,269	201,269
Retained surplus (accumulated deficit)	1,165,476	1,156,961	1,148,472	1,139,949	1,131,434
Total parent entity interest	1,513,547	1,514,682	1,515,902	1,517,163	1,518,499
Total equity	1,513,547	1,514,682	1,515,902	1,517,163	1,518,499

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2022				
Balance carried forward from previous period	1,165,476	201,269	146,802	1,513,547
Adjusted opening balance	1,165,476	201,269	146,802	1,513,547
Comprehensive income				
Surplus/(deficit) for the period	(8,515)	-	-	(8,515)
Total comprehensive income	(8,515)	-	-	(8,515)
Transactions with owners				
Contributions by owners				
Equity injection - Appropriation	-	-	9,650	9,650
Sub-total transactions with owners	-	-	9,650	9,650
Estimated closing balance as at 30 June 2023	1,156,961	201,269	156,452	1,514,682
Closing balance attributable to the Australian Government	1,156,961	201,269	156,452	1,514,682

Prepared on Australian Accounting Standards basis

Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)

	2021-22 Estimated Actual \$'000	2022-23 Revised Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Receipts from Government	60,843	62,839	49,073	47,306	47,457
Sale of goods and rendering of services	7,460	6,481	5,181	4,431	3,681
Interest	446	746	746	746	746
Net GST received	-	-	-	-	-
Other	3,010	4,035	2,035	2,035	2,035
Total cash received	71,759	74,101	57,035	54,518	53,919
Cash used					
Employees	38,126	39,182	39,970	40,774	41,594
Suppliers	21,998	22,768	3,786	2,304	886
Interest payments on lease liability	21	23	25	25	25
Other	731	1,050	1,950	-	-
Total cash used	60,876	63,023	45,731	43,103	42,505
Net cash from/(used by) operating activities	10,883	11,078	11,304	11,415	11,414
INVESTING ACTIVITIES					
Cash received					
Investments	171,388	171,215	170,958	170,000	170,000
Total cash received	171,388	171,215	170,958	170,000	170,000
Cash used					
Purchase of property, plant and equipment and intangibles	20,937	20,954	20,956	20,984	21,051
Investments	170,000	170,000	170,000	169,099	169,089
Total cash used	190,937	190,954	190,956	190,083	190,140
Net cash from/(used by) investing activities	(19,549)	(19,739)	(19,998)	(20,083)	(20,140)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	9,566	9,650	9,709	9,784	9,851
Total cash received	9,566	9,650	9,709	9,784	9,851
Cash used					
Principal payments on lease liability	964	989	1,015	1,116	1,125
Total cash used	964	989	1,015	1,116	1,125
Net cash from/(used by) financing activities	8,602	8,661	8,694	8,668	8,726
Net increase/(decrease) in cash held	(64)	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	8,605	8,541	8,541	8,541	8,541
Cash and cash equivalents at the end of the reporting period	8,541	8,541	8,541	8,541	8,541

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2021-22 Estimated Actual \$'000	2022-23 Revised Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	9,566	9,650	9,709	9,784	9,851
Total new capital appropriations	9,566	9,650	9,709	9,784	9,851
Provided for:					
Purchase of non-financial assets	9,566	9,650	9,709	9,784	9,851
Total items	9,566	9,650	9,709	9,784	9,851
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	9,566	9,650	9,709	9,784	9,851
Funded internally from Departmental resources ^(b)	11,371	11,304	11,247	11,200	11,200
TOTAL	20,937	20,954	20,956	20,984	21,051
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	20,937	20,954	20,956	20,984	21,051
Total cash used to acquire assets	20,937	20,954	20,956	20,984	21,051

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2 appropriations.

(b) Includes the sources of funding from current Bill 1 and prior year Act 1 appropriations, donations and contributions, gifts, internally developed assets and proceeds from the sale of assets.

Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)

	Asset Category					Total \$'000
	Land \$'000	Buildings \$'000	Other property, plant and equipment \$'000	Heritage and cultural \$'000	Computer software and intangibles \$'000	
As at 1 July 2022						
Gross book value	17,000	233,736	19,588	1,122,435	111,197	1,503,956
Gross book value - ROU assets	-	4,739	26	-	-	4,765
Accumulated depreciation/ amortisation and impairment	-	(4,765)	(5,813)	(17,590)	(22,040)	(50,208)
Accumulated depreciation/ amortisation and impairment - ROU assets	-	(1,892)	(16)	-	-	(1,908)
Opening net book balance	17,000	231,818	13,785	1,104,845	89,157	1,456,605
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	-	-	5,333	4,317	9,650
By purchase - appropriation equity - ROU assets	-	1,053	8	-	-	1,061
By purchase - appropriation ordinary annual services ^(b)	-	6,089	3,030	-	2,185	11,304
Total additions	-	7,142	3,038	5,333	2,185	22,015
Other movements						
Depreciation/amortisation expense	-	(4,599)	(2,942)	(8,500)	(2,314)	(18,355)
Depreciation/amortisation on ROU assets	-	(996)	(8)	-	-	(1,004)
Total other movements	-	(5,595)	(2,950)	(8,500)	(2,314)	(19,359)
As at 30 June 2023						
Gross book value	17,000	239,825	22,618	1,127,768	117,699	1,524,910
Gross book value - ROU assets	-	5,792	34	-	-	5,826
Accumulated depreciation/ amortisation and impairment	-	(9,364)	(8,755)	(26,090)	(24,354)	(68,563)
Accumulated depreciation/ amortisation and impairment - ROU assets	-	(2,888)	(24)	-	-	(2,912)
Closing net book balance	17,000	233,365	13,873	1,101,678	93,345	1,459,261
Estimated operating expenditure in income statement for heritage and cultural assets						\$'000
Operations and Maintenance						12,170
Preservation and Conservation						1,462
Total operating expenditure on heritage and cultural assets						13,632

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2022-23, including CDABs.

(b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, DCBs or other operational expenses.