

Australian National Maritime Museum

**Entity resources and planned
performance**

Australian National Maritime Museum

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Australian National Maritime Museum

Section 1: Entity overview and resources

1.1 Strategic direction statement

The mission of the Australian National Maritime Museum (ANMM) is to lead the promotion and conservation of Australia's maritime heritage and culture by developing and managing the National Maritime Collection and delivering exhibitions, education and outreach programs.

As Australia's museum of the sea, our focus is Australian maritime history and the marine environment, including industry and trade, defence, leisure and recreation, Indigenous maritime and migration.

In 2022-23, the ANMM's work will be guided by the museum's Corporate Plan, which sets out ANMM's priorities and strategies to preserve, promote and share Australia's maritime heritage over the next four years. ANMM's Corporate Plan priorities include a focus on delivering immersive and compelling programs and initiatives, strengthening our national presence, harnessing the potential of digital media, sustaining and growing financial support and increasing organisational capabilities.

During 2022-23, the ANMM will continue its operational and financial recovery from the ongoing impacts of COVID 19. It will undertake a series of activities and programs to achieve its purpose, including:

- delivering exhibitions and public programs on-site and off-site
- developing, preserving and showcasing collections to expand its knowledge of, and expertise in, maritime heritage and sharing it with the Australian public and the world
- providing leadership and cultivating collaboration within national and international museum sectors as they recover from the effects of COVID-19
- contributing to Australian economic and cultural activity as restrictions ease and tourism resumes
- supporting recovery in regional, remote and outer metropolitan areas through collection touring, exhibitions, and outreach activities
- promoting inclusion, diversity and social cohesion by providing greater opportunities for all Australians to access arts and culture, including through digital channels
- continuing to collaborate with Indigenous communities to foster appreciation and understanding of Indigenous arts, culture and knowledge systems

- engaging in activities to enrich arts and cultural education at all levels
- maintaining and strengthening the financial sustainability of the Museum by increasing own-source revenue, philanthropy and private-sector support.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the ANMM for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by Departmental (for the ANMM's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: ANMM resource statement — Budget estimates for 2022-23 as at Budget March 2022

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
Opening balance/cash reserves at 1 July	30,122	31,972
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	24,125	24,017
Annual appropriations - other services ^(b)		
Equity injection	1,687	1,717
Total annual appropriations	25,812	25,734
Total funds from Government	25,812	25,734
Funds from other sources		
Interest	64	97
Sale of goods and services	5,323	4,180
Other	7,342	5,689
Total funds from other sources	12,729	9,965
Total net resourcing for ANMM	68,663	67,671
	2021-22	2022-23
Average staffing level (number)	125	125

Prepared on Australian Accounting Standards basis.

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23.

(b) Appropriation Bill (No. 2) 2022-23.

The ANMM is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to the ANMM and considered 'departmental' for all purposes.

1.3 Budget measures

There are no Budget measures relating to the ANMM for the 2022-23 Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for ANMM can be found at:

<https://www.sea.museum/about/corporate-information/planning-and-reporting/corporate-plans>.

The most recent annual performance statement can be found at:

<https://www.sea.museum/about/corporate-information/planning-and-reporting/annual-reports>.

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Increased knowledge, appreciation and enjoyment of Australia’s maritime heritage by managing the National Maritime Collection and staging programs, exhibitions and events

Budgeted expenses for Outcome 1

This table shows how much the ANMM intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Program 1.1: Management of maritime heritage					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	24,125	24,017	20,443	20,502	20,551
Payment from related entities					
Expenses not requiring appropriation in the budget year ^(a)	345	3,000	3,000	3,000	3,000
Revenues from other independent sources	12,729	9,965	13,091	16,510	17,265
Total expenses for Program 1.1	37,199	36,982	36,534	40,012	40,816
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	24,125	24,017	20,443	20,502	20,551
Expenses not requiring appropriation in the budget year ^(a)	345	3,000	3,000	3,000	3,000
Revenues from other independent sources	12,729	9,965	13,091	16,510	17,265
Total expenses for Outcome 1	37,199	36,982	36,534	40,012	40,816
	2021-22	2022-23			
Average staffing level (number)	125	125			

(a) Expenses not requiring appropriation in the Budget year reflects depreciation of heritage and cultural assets.

Table 2.1.2: Performance measure for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 – Increased knowledge, appreciation and enjoyment of Australia’s maritime heritage by managing the National Maritime Collection and staging programs, exhibitions and events		
Program 1.1 Management of maritime heritage The ANMM’s program 1.1 includes a variety of educational and engagement programs, exhibitions and events focusing on Australia’s maritime heritage.		
Key Activities	Key activities reported in the current corporate plan that relate to this program: <ul style="list-style-type: none"> • Be renowned for compelling museum experiences • Strengthen our national presence • Harness the potential of digital • Sustain and grow financial support • Be a capable, high performing and respected organisation 	
Year	Performance measures	Expected Performance Results
Current year 2021-22	Engage, educate and inspire – continue to increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways.	<p>Total visitor engagements: 2,659,848</p> <ul style="list-style-type: none"> • 985,069 visits to the museum. • 1,217,627 number of visits to the museum’s website. • 323,219 people engaging with social media. • 133,933 students participating in school programs <p>74 educational institutions participating in organised school learning programs. 53,147 people participating in public programs.</p> <p>90% of visitors who were satisfied or very satisfied with their visit. 90% of teachers reporting overall positive experience. 95% of teachers reporting relevance to the classroom curriculum. Target expected to be met</p>

Year	Performance measures	Expected Performance Results
Current year 2021-22 cont.	Collect, share and digitise – continue to build and maintain a rich national collection for current and future generations of Australians to enjoy and learn from.	20 objects acquired (in the reporting period). 846 objects accessioned (in the reporting period). 70% of the total collection available to the public. 63% of the total collection digitised. Target expected to be met
Year	Performance measures	Planned Performance Results
Budget year 2022-23	Engage, educate and inspire – continue to increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways.	Total visitor engagements: 3,382,446 <ul style="list-style-type: none"> • 1,186,260 visits to the museum. • 1,553,090 number of visits to the museum's website. • 516,828 people engaging with social media. • 126,268 students participating in school programs 296 educational institutions participating in organised school learning programs. 48,602 people participating in public programs. 90% of visitors who were satisfied or very satisfied with their visit. 90% of teachers reporting overall positive experience. 95% of teachers reporting relevance to the classroom curriculum.
	Collect, share and digitise – continue to build and maintain a rich national collection for current and future generations of Australians to enjoy and learn from.	80 objects acquired (in the reporting period). 1,000 objects accessioned (in the reporting period). 70% of the total collection available to the public. 63% of the total collection digitised.
Forward Estimates 2023-26	Engage, educate and inspire – continue to increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways.	Total visitor engagements: 4,229,197 <ul style="list-style-type: none"> • 1,639,917 visits to the museum. • 1,875,667 number of visits to the museum's website. • 532,333 people engaging with social media. • 181,280 students participating in school programs 304 educational institutions participating in organised school learning programs. 50,060 people participating in public. 90% of visitors who were satisfied or very satisfied with their visit. 90% of teachers reporting overall positive experience. 95% of teachers reporting relevance to the classroom curriculum.

Year	Performance measures	Planned Performance Results
Forward Estimates 2023-26 (cont.)	Collect, share and digitise – continue to build and maintain a rich national collection for current and future generations of Australians to enjoy and learn from.	80 objects acquired (in the reporting period). 1,000 objects accessioned (in the reporting period). 70% of the total collection available to the public. 64% of the total collection digitised.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of ANMM finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

The budgeted financial statements include the anticipated financial impacts associated with COVID-19, in particular a significant reduction in the ANMM's own-source revenue generating capacity from long-term trends. This has associated expenditure reductions, which will reduce ANMM's capacity to deliver its program. The financial impacts of COVID-19 are forecast to continue, while progressively reducing, across the forward estimates period.

The Comprehensive Income Statement shows a break-even position across the budget and forward estimates period, excluding heritage and cultural asset depreciation expenses that are not funded through revenue appropriations.

The Balance Sheet shows a net equity position of between \$268.8 million and \$265.2 million across the budget and forward estimates period, representing the surplus of net assets over net liabilities. This mainly represents the ANMM's non-financial assets, including land and buildings, and heritage and cultural objects.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
EXPENSES					
Employee benefits	13,762	13,094	13,301	14,484	14,797
Suppliers	12,902	13,776	12,898	14,693	15,184
Grants	120	120	120	120	120
Depreciation and amortisation	10,415	9,992	10,215	10,715	10,715
Total expenses	37,199	36,982	36,534	40,012	40,816
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	5,323	4,180	5,923	7,902	8,292
Interest	64	97	99	102	106
Other	7,342	5,688	7,069	8,506	8,867
Total own-source revenue	12,729	9,965	13,091	16,510	17,265
Total own-source income	12,729	9,965	13,091	16,510	17,265
Net (cost of)/contribution by services	(24,470)	(27,017)	(23,443)	(23,502)	(23,551)
Revenue from Government	24,125	24,017	20,443	20,502	20,551
Surplus/(deficit) attributable to the Australian Government	(345)	(3,000)	(3,000)	(3,000)	(3,000)
OTHER COMPREHENSIVE INCOME					
Total other comprehensive income	-	-	-	-	-
Total comprehensive income/(loss)	(345)	(3,000)	(3,000)	(3,000)	(3,000)
Total comprehensive income/(loss) attributable to the Australian Government	(345)	(3,000)	(3,000)	(3,000)	(3,000)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) - as per statement of comprehensive income	(345)	(3,000)	(3,000)	(3,000)	(3,000)
plus: heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations ^(a)	3,000	3,000	3,000	3,000	3,000
Net cash operating surplus/ (deficit)	2,655	-	-	-	-

Prepared on Australian Accounting Standards basis.

- (a) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental capital budget statement.

Table 3.2: Budgeted Departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	31,972	23,304	21,732	22,961	20,656
Trade and other receivables	1,370	1,370	1,370	1,370	1,370
Other financial assets	833	833	833	833	833
Total financial assets	34,175	25,507	23,935	25,164	22,859
Non-financial assets					
Land and buildings	153,197	156,447	153,647	150,356	145,013
Property, plant and equipment	8,402	13,379	16,723	17,578	18,574
Heritage and Cultural	74,592	73,501	72,906	72,312	73,802
Intangibles	5,656	5,904	6,255	6,856	10,836
Inventories	271	271	271	271	271
Total non-financial assets	242,118	249,502	249,802	247,373	248,496
Total assets	276,293	275,009	273,737	272,537	271,355
LIABILITIES					
Payables					
Suppliers	1,608	1,608	1,608	1,608	1,608
Other payables	1,794	1,794	1,794	1,794	1,794
Total payables	3,402	3,402	3,402	3,402	3,402
Provisions					
Employee provisions	2,723	2,723	2,723	2,723	2,723
Other provisions	78	78	78	78	78
Total provisions	2,801	2,801	2,801	2,801	2,801
Total liabilities	6,203	6,203	6,203	6,203	6,203
Net assets	270,090	268,806	267,534	266,334	265,152
EQUITY					
Parent entity interest					
Contributed equity	37,972	39,689	41,419	43,219	45,036
Reserves	180,016	180,016	180,016	180,016	180,016
Retained surplus (accumulated deficit)	52,102	49,101	46,099	43,099	40,100
Total parent entity interest	270,090	268,806	267,534	266,334	265,152
Attributed to non-controlling interest					
Total equity	270,090	268,806	267,534	266,334	265,152

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2022				
Balance carried forward from previous period	52,102	180,016	37,972	270,090
Adjusted opening balance	52,102	180,016	37,972	270,090
Comprehensive income				
Surplus/(deficit) for the period	(3,001)	-	-	(3,001)
Total comprehensive income	(3,001)	-	-	(3,001)
Contributions by owners				
Equity injection - Appropriation	-	-	1,717	1,717
Sub-total transactions with owners	-	-	1,717	1,717
Estimated closing balance as at 30 June 2023	49,101	180,016	39,689	268,806
Closing balance attributable to the Australian Government	49,101	180,016	39,689	268,806

Prepared on Australian Accounting Standards basis

Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	26,684	24,603	21,328	21,721	21,831
Sale of goods and rendering of services	7,310	6,579	8,682	11,144	11,648
Interest	64	97	99	102	106
Net GST received	2,095	2,112	-	-	-
Other	861	1,183	1,573	2,154	2,268
Total cash received	37,014	34,574	31,682	35,121	35,853
Cash used					
Employees	13,904	13,094	13,301	14,484	14,797
Suppliers	11,913	12,757	11,548	13,302	13,720
Net GST paid	2,095	2,112	-	-	-
Other	120	120	120	120	120
Total cash used	28,032	28,083	24,969	27,906	28,637
Net cash from/(used by) operating activities	8,982	6,491	6,713	7,215	7,216
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	8,819	16,876	10,015	7,786	11,338
Total cash used	8,819	16,876	10,015	7,786	11,338
Net cash from/(used by) investing activities	(8,819)	(16,876)	(10,015)	(7,786)	(11,338)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	1,687	1,717	1,730	1,800	1,817
Total cash received	1,687	1,717	1,730	1,800	1,817
Net cash from/(used by) financing activities	1,687	1,717	1,730	1,800	1,817
Net increase/(decrease) in cash held	1,850	(8,668)	(1,572)	1,229	(2,305)
Cash and cash equivalents at the beginning of the reporting period	30,122	31,972	23,304	21,732	22,961
Cash and cash equivalents at the end of the reporting period	31,972	23,304	21,732	22,961	20,656

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	1,687	1,717	1,730	1,800	1,817
Total new capital appropriations	1,687	1,717	1,730	1,800	1,817
<i>Provided for:</i>					
<i>Purchase of non-financial assets</i>	1,687	1,717	1,730	1,800	1,817
Total items	1,687	1,717	1,730	1,800	1,817
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	1,687	1,717	1,730	1,800	1,817
Funded internally from Departmental resources ^(b)	7,132	15,159	8,285	5,986	9,521
TOTAL	8,819	16,876	10,015	7,786	11,338
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	8,819	16,876	10,015	7,786	11,338
Total cash used to acquire assets	8,819	16,876	10,015	7,786	11,338

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations.

(b) Includes sources of funding from both current Bill 1 and prior year Act 1 appropriations, current and previous years' Departmental capital budgets (DCBs) and internally developed assets.

Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2022						
Gross book value	-	-	22,485	88,448	20,470	131,403
Gross book value - ROU assets	52,380	118,499				170,879
Accumulated depreciation/amortisation and impairment	-	-	(14,082)	(13,856)	(14,715)	(42,653)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(17,781)	-	-	-	(17,781)
Opening net book balance	52,380	100,718	8,403	74,592	5,755	241,848
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	-	-	1,717	-	1,717
By purchase - appropriation ordinary annual services ^(b)	-	-	5,515	973	1,400	7,888
By purchase - appropriation ordinary annual services - ROU assets	-	7,271	-	-	-	7,271
Assets received as gifts/donations	-	-	-	500	-	500
Total additions	-	7,271	5,515	3,190	1,400	17,376
Other movements						
Depreciation/amortisation expense	-	-	(2,524)	(3,000)	(1,125)	(6,649)
Depreciation/amortisation on ROU assets	-	(3,343)	-	-	-	(3,343)
Total other movements	-	(3,343)	(2,524)	(3,000)	(1,125)	(9,992)
As at 30 June 2023						
Gross book value	-	-	28,000	91,638	21,870	141,508
Gross book value - ROU assets	52,380	125,770	-	-	-	178,150
Accumulated depreciation/amortisation and impairment	-	-	(16,606)	(16,856)	(15,840)	(49,302)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(21,124)	-	-	-	(21,124)
Closing net book balance	52,380	104,646	11,394	74,782	6,030	249,232

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2022-23, including CDABs.

(b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, or other operational expenses.