

Portfolio Budget Statements 2022–23  
Budget Related Paper No. 1.10

**Infrastructure, Transport, Regional  
Development and Communications  
Portfolio**

Budget Initiatives and Explanations of  
Appropriations Specified by Outcomes  
and Programs by Entity

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## The Hon Barnaby Joyce MP

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Deputy Prime Minister  
Minister for Infrastructure, Transport and Regional Development  
Leader of The Nationals  
Federal Member for New England

Senator the Hon Slade Brockman  
President of the Senate  
Australian Senate  
Parliament House  
CANBERRA ACT 2600

The Hon Andrew Wallace MP  
Speaker  
House of Representatives  
Parliament House  
CANBERRA ACT 2600



Dear Mr President and Mr Speaker

I hereby submit Portfolio Budget Statements in support of the 2022-23 Budget for the Infrastructure, Transport, Regional Development and Communications Portfolio.

These statements have been developed, and are submitted to the Parliament, as a statement on the funding requirements being sought for the Portfolio.

I present these statements by virtue of my ministerial responsibility for accountability to the Parliament and, through it, the public.

Yours sincerely



Barnaby Joyce MP

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## Abbreviations and conventions

The following notation may be used:

NEC/nec	not elsewhere classified
-	nil
..	not zero, but rounded to zero
na	not applicable (unless otherwise specified)
nfp	not for publication
\$m	\$ million
\$b	\$ billion

Figures in tables and in the text may be rounded. Figures in text are generally rounded to one decimal place, whereas figures in tables are generally rounded to the nearest thousand. Discrepancies in tables between totals and sums of components are due to rounding.

## Enquiries

Should you have any enquiries regarding this publication please contact the Chief Financial Officer, Department of Infrastructure, Transport, Regional Development and Communications on (02) 6274 7111.

Links to Portfolio Budget Statements (including Portfolio Additional Estimates Statements and Portfolio Supplementary Additional Statements) can be located on the Australian Government Budget website at: [www.budget.gov.au](http://www.budget.gov.au).

# **User Guide To The Portfolio Budget Statements**





# User Guide

The purpose of the 2022-23 Portfolio Budget Statements (PB Statements) is to inform Senators and Members of Parliament of the proposed allocation of resources to government outcomes by entities within the Portfolio. Entities receive resources from the annual appropriations acts, special appropriations (including standing appropriations and special accounts), and revenue from other sources.

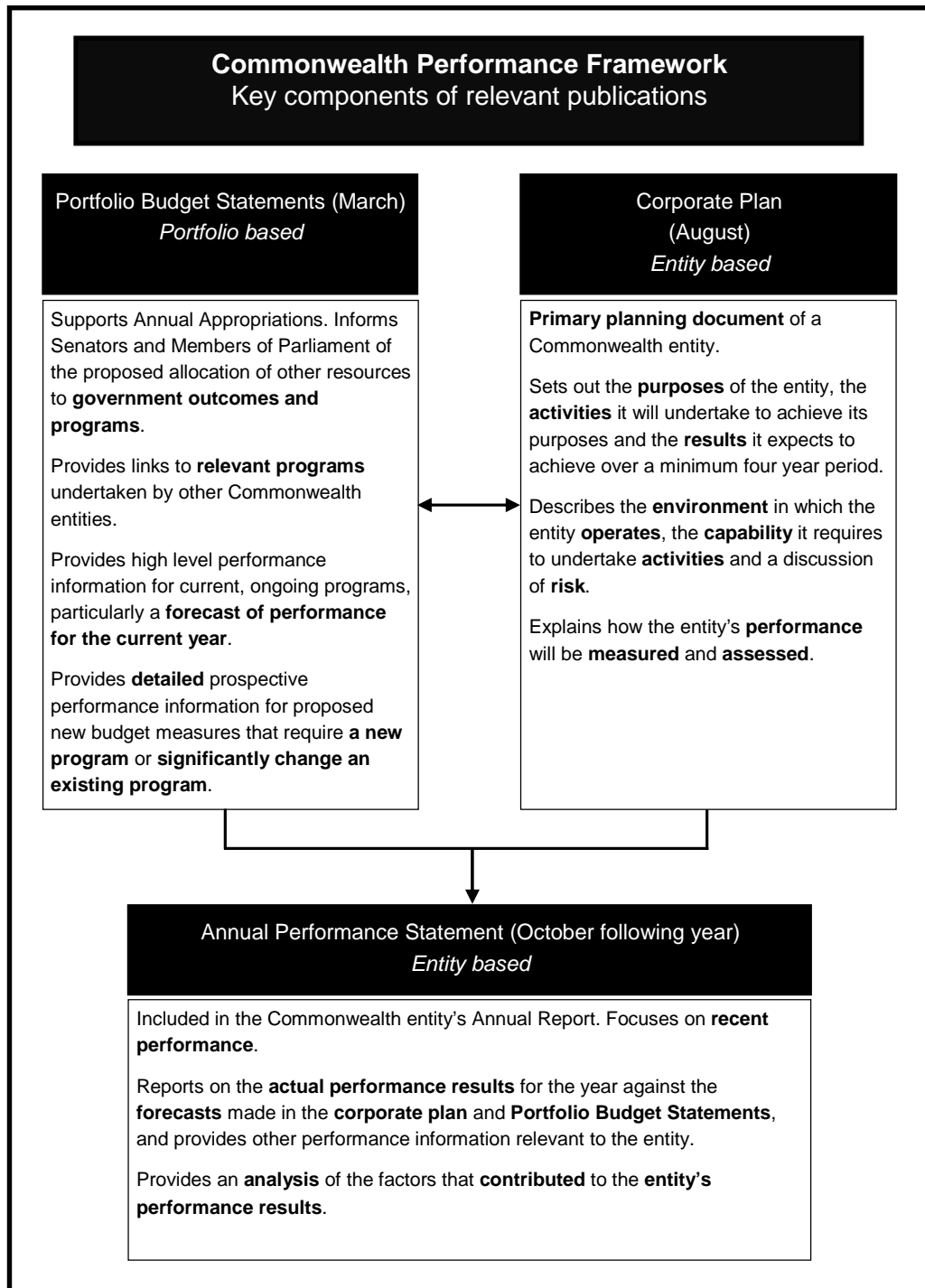
A key role of the PB Statements is to facilitate the understanding of proposed annual appropriations in Appropriation Bills (No. 1 and No. 2) 2022-23 (or Appropriation (Parliamentary Departments) Bill (No. 1) 2022-23 for the parliamentary Departments). In this sense, the PB Statements are Budget related papers and are declared by the Appropriation Acts to be 'relevant documents' to the interpretation of the Acts according to section 15AB of the *Acts Interpretation Act 1901*.

The PB Statements provide information, explanation and justification to enable Parliament to understand the purpose of each outcome proposed in the Bills.

As required under section 12 of the *Charter of Budget Honesty Act 1998*, only entities within the general government sector are included as part of the Commonwealth general government sector fiscal estimates and produce PB Statements where they receive funding (either directly or via Portfolio Departments) through the annual appropriation acts.

## The Commonwealth Performance Framework

The following diagram outlines the key components of the Commonwealth performance framework. The diagram identifies the content of each of the publications and the relationship between them. Links to the publications for each entity within the Portfolio can be found in the introduction to Section 2: Outcomes and planned performance.



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# **Infrastructure, Transport, Regional Development and Communications**

## **Portfolio Overview**



# Infrastructure, Transport, Regional Development and Communications

## Portfolio Overview

### Ministers and Portfolio responsibilities

There are seven Ministers with responsibility for the Infrastructure, Transport, Regional Development and Communications Portfolio:

- The Hon Barnaby Joyce MP, Deputy Prime Minister and Minister for Infrastructure, Transport and Regional Development
- The Hon David Littleproud MP, Minister for Agriculture and Northern Australia
- The Hon Paul Fletcher MP, Minister for Communications, Urban Infrastructure, Cities and the Arts
- Senator the Hon Bridget McKenzie, Minister for Regionalisation, Regional Communications and Regional Education
- The Hon Scott Buchholz MP, Assistant Minister for Road Safety and Freight Transport
- The Hon Kevin Hogan MP, Assistant Minister to the Deputy Prime Minister and Assistant Minister for Local Government
- The Hon Nola Marino MP, Assistant Minister for Regional Development and Territories.

The Infrastructure, Transport, Regional Development and Communications Portfolio comprises the Department of Infrastructure, Transport, Regional Development and Communications (the Department) and 29 other entities with key responsibilities as outlined below:

- **Department of Infrastructure, Transport, Regional Development and Communications** – The Department is responsible for the design and implementation of the Australian Government’s infrastructure, transport, regional development, communications and arts policies and programs. The Department works to: improve major transport, water and digital infrastructure across Australia; support an efficient, sustainable, competitive, safe, accessible and secure transport system; improve living standards and facilitate economic growth in our cities and regions including northern Australia; support regional growth and resilience through building water infrastructure, improving water availability, connectivity, reliability and security for agricultural and other primary industry users; provide good governance frameworks and services to support communities in the territories; enable people in Australia to connect to effective, safe

communications services and enabling investment in communications technologies, for inclusiveness and sustainable economic growth; and support sustainable and inclusive creative and cultural sectors, and protecting and promoting Australian content and culture.

- **Airservices Australia** – Airservices Australia is a Corporate Commonwealth Entity, responsible for providing facilities and services for the safety, regularity and efficiency of air navigation within Australian-administered airspace. This includes providing air traffic services, aviation rescue fire-fighting services, aeronautical information, radio navigation and telecommunications services.
- **Australia Council (the Council)** – The Council is the Australian Government’s principal arts investment, development, funding and advisory body with a purpose to champion and invest in arts and creativity to benefit all Australians. The Council has a national leadership role in supporting and building Australia’s arts ecology by fostering excellence in the arts, increasing national and international engagement with Australian art and artists, and advocating for the social, cultural and economic value of arts and creativity.
- **Australian Broadcasting Corporation (ABC)** – The ABC is a national broadcaster. It provides programming that informs, educates and entertains, and contributes to and reflects Australia’s national identity, including delivering such programming to overseas audiences. It encourages cultural diversity, fosters public debate, engages directly with local communities, and fosters the creative industries, music and the arts. The ABC is an integral part of the Australian media, providing radio, television and digital media services to all Australians, including independent news and information services.
- **Australian Communications and Media Authority (ACMA)** – ACMA is responsible for regulating in accordance with legislation related to broadcasting, radiocommunications, telecommunications and online content. ACMA works with all stakeholders to maximise the public benefit, including the extent to which the regulatory framework addresses the broad concerns of the community, meets the needs of industry, and maintains community and national interest safeguards.



- **Australian Film, Television and Radio School (AFTRS)** – AFTRS is the national institution for specialist education, training and research for screen and broadcast industries. AFTRS’ purpose is to provide high-quality education and training to advance the skills and knowledge of talented individuals and meet the evolving needs of Australia’s screen and broadcast industries. AFTRS educates and inspires the storytellers of the future and encourages innovative engagement with technology to disseminate those stories to audiences. AFTRS conducts leading research relevant to industry, holds forums and disseminates ideas to stimulate discussion and a response to the converging screen and broadcast industries.
- **Australian Maritime Safety Authority (AMSA)** – AMSA is responsible for the maritime safety of international shipping and domestic commercial vessels, protection of the marine environment from ship-sourced pollution and other environmental damage caused by shipping, and search and rescue nationally.
- **Australian National Maritime Museum (ANMM)** – The ANMM is responsible for leading the promotion and conservation of Australia’s maritime heritage and culture. This is done through: developing and sharing its collections, knowledge and expertise; motivating learning through research, educational programs and products; supporting community participation to retain Australia’s maritime heritage; and exploring contemporary issues of public interest and maritime relevance.
- **Australian Postal Corporation (Australia Post)** – Australia Post is a Government Business Enterprise, wholly owned by the Australian Government. It provides a letter delivery service to all people in Australia, and a range of parcel, logistics and other services.
- **Australian Rail Track Corporation Limited (ARTC)** – The ARTC is a Government Business Enterprise and one of Australia’s largest freight rail network owners with more than 20 years of experience in building, maintaining and operating rail infrastructure. ARTC manages the Australian Government’s interest in more than 8,500 kilometres of the national rail network across five states, including the infrastructure and the delivery of the transformational Inland Rail project, and the transit of around 450 trains per day.
- **Australian Transport Safety Bureau (ATSB)** – The purpose of the ATSB is to improve the safety of, and public confidence in, aviation, rail and marine transport. The ATSB conducts independent investigations of transport accidents and other safety occurrences, undertakes safety data recording, analysis and research, and influences safety action.

- **Bundanon Trust** – Bundanon Trust cares for the Boyd art collection and supports arts practice and engagement with the arts through its new Art Museum and its residency, learning, research and performance programs. In preserving the natural and cultural heritage of its site, Bundanon Trust promotes the value of landscape in all our lives.
- **Civil Aviation Safety Authority (CASA)** – CASA has the function of conducting the safety regulation of the civil air operations in Australian territory and the operation of Australian aircraft outside Australian territory. While safety regulation of civil aviation remains its primary role, CASA also performs other safety-related and associated functions. CASA also has responsibility for airspace regulation.
- **Creative Partnerships Australia** – Creative Partnerships Australia creates a culture of private sector support for the arts. It aims to grow the culture of giving, investment, partnership and volunteering, bringing donors, businesses, artists and arts organisations together to foster a more sustainable and vibrant arts sector for the benefit of all Australians.
- **Infrastructure Australia (IA)** – IA’s primary role is to support the Australian Government’s plan to build a strong, resilient and prosperous economy through the provision of high quality independent advice concerning nationally significant infrastructure matters.
- **National Capital Authority (NCA)** – The NCA performs the role of trustee and manager of areas in Canberra and the Australian Capital Territory that are designated as National Land for the special purpose of Canberra as the National Capital. The NCA’s statutory function is to manage the Australian Government’s interest in the strategic planning, promotion, development and enhancement of Canberra as the National Capital.
- **National Faster Rail Agency (NFRA)** – The NFRA is committed to advising the Australian Government on faster rail opportunities to support regional economic growth and enable more people to access employment, affordable housing and social opportunities. This will be achieved by working closely with state and territory governments and private sector proponents to investigate faster rail opportunities and deliver reduced travel times and more reliable services for rail passengers on strategic corridors between our capital cities and regional centres.
- **National Film and Sound Archive of Australia (NFSA)** – The NFSA is Australia’s premier audiovisual archive. It collects and preserves significant Australian film, recorded sound, broadcast works and new media, and shares the collection with audiences across Australia and overseas.

- **National Gallery of Australia (the National Gallery)** – The purpose of the National Gallery is to: develop and maintain a national collection of works of art; exhibit, or make available for exhibition by others, works of art from the national collection or works of art that are otherwise in the possession of the National Gallery; and to make the most advantageous use of the national collection in the national interest.
- **National Intermodal Corporation Limited (National Intermodal)** – National Intermodal (formerly Moorebank Intermodal Company Limited) is a Government Business Enterprise wholly owned by the Australian Government. It has been established to facilitate the development of intermodal freight terminals.
- **National Library of Australia (NLA)** – The NLA ensures that documentary resources of national significance relating to Australia and the Australian people, as well as significant non-Australian library materials, are collected, preserved and made accessible either through the Library or through collaborative arrangements with other libraries.
- **National Museum of Australia (NMA)** – The NMA brings to life the rich and diverse stories of the nation through researching, developing, preserving, digitising and exhibiting a significant national collection, and creating programs and partnerships for national and international audiences.
- **National Portrait Gallery of Australia (NPGA)** – The purpose of the NPGA is to develop, preserve, maintain and promote a national collection of portraits and other works of art. It also develops and engages a national audience for the collection, exhibitions, education, research, publications, and public and online programs.
- **National Transport Commission (NTC)** – The NTC leads national land transport reform in support of Australian governments to improve safety, productivity, environmental outcomes and regulatory efficiency relating to road, rail and intermodal transport.
- **NBN Co Limited (NBN Co)** – NBN Co is a Government Business Enterprise, wholly owned by the Australian Government. It is helping Australia transition to a digital future by building and operating this new high-speed, wholesale local access broadband network. NBN Co's purpose is to lift the digital capacity of Australia, allowing all Australians to have access to a fast, reliable broadband network, at least possible cost to the taxpayer.
- **North Queensland Water Infrastructure Authority (NQWIA)** – NQWIA provides strategic planning and coordination of Commonwealth resources to implement priority water projects in northern Queensland.

- **Northern Australia Infrastructure Facility (NAIF)** – NAIF provides financial assistance by way of debt, equity or alternative financing mechanisms to infrastructure projects that will support economic growth and stimulate population growth in northern Australia. NAIF is able to finance a wide range of infrastructure assets that facilitate the establishment or enhancement of business activity or increase economic activity in the region.
- **Screen Australia** – Screen Australia works to support bold, enduring and culturally significant Australian storytelling that resonates with local audiences and succeeds in a global marketplace, created by a skilled and entrepreneurial screen industry. Screen Australia co-finances its projects with private financing sources.
- **Special Broadcasting Service Corporation (SBS)** – SBS is a national broadcaster. It provides multicultural and multilingual services that inform, educate and entertain all Australians. Its mission is to contribute to a more cohesive, equitable and harmonious Australia through its television, radio and online services.
- **WSA Co Limited (WSA Co)** – WSA Co is an unlisted public company limited by shares, and a Government Business Enterprise, wholly owned by the Australian Government. It was established in 2017 to develop and operate the Western Sydney International (Nancy-Bird Walton) Airport at Badgerys Creek. WSA Co is required to execute its responsibilities with the Commonwealth in order to achieve operational readiness of the Airport by the end of 2026.

A summary of the Portfolio structure is at Figure 1. Further detail about the responsibilities of each agency appears in individual agency chapters.

Airservices Australia; Australia Post; ARTC; Bundanon Trust; Creative Partnerships Australia; National Intermodal; NBN Co; and WSA Co do not appear in the 2022-23 Portfolio Budget Statements as these entities do not receive direct funding through the annual appropriation acts.

For information on resourcing across the Portfolio, please refer to Part 1: Agency Financial Resourcing in Budget Paper No. 4: Agency Resourcing.

**Figure 1: Infrastructure, Transport, Regional Development and Communications  
Portfolio structure and outcomes**

<b>Deputy Prime Minister and Minister for Infrastructure, Transport and Regional Development</b> The Hon Barnaby Joyce MP
<b>Minister for Agriculture and Northern Australia</b> The Hon David Littleproud MP
<b>Minister for Communications, Urban Infrastructure, Cities and the Arts</b> The Hon Paul Fletcher MP
<b>Minister for Regionalisation, Regional Communications and Regional Education</b> Senator the Hon Bridget McKenzie
<b>Assistant Minister for Road Safety and Freight Transport</b> The Hon Scott Buchholz MP
<b>Assistant Minister to the Deputy Prime Minister and Assistant Minister for Local Government</b> The Hon Kevin Hogan MP
<b>Assistant Minister for Regional Development and Territories</b> The Hon Nola Marino MP

**Figure 1: Infrastructure, Transport, Regional Development and Communications  
Portfolio structure and outcomes (continued)**

<p><b>Department of Infrastructure, Transport, Regional Development and Communications</b> Secretary: Mr Simon Atkinson</p> <p><b>Outcome 1:</b> Improved infrastructure across Australia through investment in and coordination of transport and other infrastructure</p> <p><b>Outcome 2:</b> An efficient, sustainable, competitive, safe and secure transport system for all transport users through regulation, financial assistance and safety investigations</p> <p><b>Outcome 3:</b> Strengthening the sustainability, capacity and diversity of Australia’s cities and regions including through facilitating local partnerships between all levels of government and local communities; through investment in water infrastructure and measures that stimulate economic growth; and providing grants and financial assistance</p> <p><b>Outcome 4:</b> Good governance and service delivery in the Australian territories including through the maintenance and improvement of the laws and services for non-self-governing territories, and the overarching legislative framework for self-governing territories</p> <p><b>Outcome 5:</b> Promote an innovative and competitive communications sector, through policy development, advice and program delivery, so all Australians can realise the full potential of digital technologies and communications services</p> <p><b>Outcome 6:</b> Participation in, and access to, Australia’s arts and culture through developing and supporting cultural expression</p>
<p><b>Airservices Australia</b> Chair: Mr John Weber Chief Executive Officer: Mr Jason Harfield</p> <p><b>Mission:</b> Provide air navigation and aviation rescue fire-fighting services for the aviation industry and community</p>

**Figure 1: Infrastructure, Transport, Regional Development and Communications Portfolio structure and outcomes (continued)**

<p><b>Australia Council</b>  Chair: Mr Robert Morgan  Chief Executive Officer: Mr Adrian Collette AM</p> <p><b>Outcome 1:</b>  Supporting Australian artists and arts organisations to create and present excellent art that is accessed by audiences across Australia and abroad</p>
<p><b>Australian Broadcasting Corporation</b>  Non-Executive Director and Chair: Ms Ita Buttrose AC OBE  Managing Director: Mr David Anderson</p> <p><b>Outcome 1:</b>  Informed, educated and entertained audiences – throughout Australia and overseas – through innovative and comprehensive media and related services</p>
<p><b>Australian Communications and Media Authority</b>  Chair and Agency Head: Ms Nerida O’Loughlin PSM  Deputy Chair and Chief Executive Officer: Ms Creina Chapman</p> <p><b>Outcome 1:</b>  A communications and media environment that balances the needs of the industry and the Australian community through regulation, education and advice</p>
<p><b>Australian Film, Television and Radio School</b>  Chair and Member: Mr Russel Howcroft  Chief Executive Officer: Dr Nell Greenwood</p> <p><b>Outcome 1:</b>  Support the development of a professional screen arts and broadcast culture in Australia including through the provision of specialist industry-focused education, training and research</p>
<p><b>Australian Maritime Safety Authority</b>  Chair: Mr Stuart Richey AM  Chief Executive Officer: Mr Mick Kinley</p> <p><b>Outcome 1:</b>  Minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services and maximise people saved from maritime and aviation incidents through search and rescue coordination</p>

**Figure 1: Infrastructure, Transport, Regional Development and Communications  
Portfolio structure and outcomes (continued)**

<p><b>Australian National Maritime Museum</b> Chair: Mr John Mullen AM Director and Chief Executive Officer: Mr Kevin Sumption PSM</p> <p><b>Outcome 1:</b> Increased knowledge, appreciation and enjoyment of Australia’s maritime heritage by managing the National Maritime Collection and staging programs, exhibitions and events</p>
<p><b>Australian Postal Corporation</b> Chair: Mr Lucio Di Bartolomeo Chief Executive Officer and Managing Director: Mr Paul Graham</p> <p><b>Mission:</b> Australia Post is required by law to provide a universal letter service which is reasonably accessible to all people in Australia and, in addition, to provide a standard letter service at a uniform price from anywhere to anywhere in the country</p>
<p><b>Australian Rail Track Corporation Limited</b> Chair: The Hon. Warren Truss AC Managing Director and Chief Executive Officer: Mr Mark Campbell</p> <p><b>Mission:</b> To manage the seamless, safe transit of trains across the national rail network through the building, maintenance and operating of rail infrastructure including the inland rail route between Melbourne and Brisbane</p>
<p><b>Australian Transport Safety Bureau</b> Chief Commissioner and Chief Executive Officer: Mr Angus Mitchell</p> <p><b>Outcome 1:</b> Improved transport safety in Australia including through: Independent ‘no blame’ investigation of transport accidents and other safety occurrences; safety data recording, analysis and research; and influencing safety action</p>
<p><b>Bundanon Trust</b> Chair: Ms Jennifer Bott AO Chief Executive Officer: Ms Rachel Kent</p> <p><b>Mission:</b> Bundanon Trust supports arts practice and engagement with the arts through its residency, education, exhibition and performance programs. In preserving the natural and cultural heritage of its site, Bundanon promotes the value of landscape in all our lives</p>



**Figure 1: Infrastructure, Transport, Regional Development and Communications  
Portfolio structure and outcomes (continued)**

<p><b>Civil Aviation Safety Authority</b> Chair: Air Chief Marshal (Ret) Mark Binskin AC Chief Executive Officer: Ms Pip Spence PSM</p> <p><b>Outcome 1:</b> Maximise aviation safety through a regulatory regime, detailed technical material on safety standards, comprehensive aviation industry oversight, risk analysis, industry consultation, education and training</p>
<p><b>Creative Partnerships Australia</b> Chair: Dr Richard Dammary Chief Executive Officer: Ms Fiona Menzies</p> <p><b>Mission:</b> To foster a culture of private sector support for the arts in Australia; to grow a more sustainable, vibrant and ambitious cultural sector for the benefit of all Australians</p>
<p><b>Infrastructure Australia</b> Chair: Cr Colin Murray Chief Executive Officer: Ms Romilly Madew AO FTSE</p> <p><b>Outcome 1:</b> Improve decision-making on matters relating to infrastructure; advise governments and others on matters relating to infrastructure, including better assessment of infrastructure needs and prioritisation of infrastructure projects; and promote best practice infrastructure planning, financing, delivery and operation</p>
<p><b>National Capital Authority</b> Chair: Mr Terry Weber Chief Executive Officer: Ms Sally Barnes</p> <p><b>Outcome 1:</b> To shape Canberra as a capital that all Australians can be proud of by ensuring it is well planned, managed and promoted, consistent with its enduring national significance</p>
<p><b>National Faster Rail Agency</b> Chief Executive Officer: Mr Barry Broe</p> <p><b>Outcome 1:</b> Improved rail infrastructure between our capital cities and their surrounding regional centres by providing coordination, strategic advice and the identification of investments that improve reliability and travel speeds</p>

**Figure 1: Infrastructure, Transport, Regional Development and Communications  
Portfolio structure and outcomes (continued)**

<p><b>National Film and Sound Archive of Australia</b> Chair: Ms Caroline Elliott Chief Executive Officer: Patrick McIntyre</p> <p><b>Outcome 1:</b> Increased engagement with Australia’s audiovisual culture past and present through developing, preserving, maintaining and promoting the national audiovisual collection of historic and cultural significance</p>
<p><b>National Gallery of Australia</b> Chair: Mr Ryan Stokes AO Director: Mr Nick Mitzevich</p> <p><b>Outcome 1:</b> Increased understanding, knowledge and enjoyment of the visual arts by providing access to, and information about, works of art locally, nationally and internationally</p>
<p><b>National Intermodal Corporation Limited</b> Chair: Ms Erin Flaherty Chief Executive Officer: Mr James Baulderstone</p> <p><b>Mission:</b> To facilitate the development and operation of intermodal freight terminals</p>
<p><b>National Library of Australia</b> Chair: The Hon Dr Brett Mason Director-General: Dr Marie-Louise Ayres</p> <p><b>Outcome 1:</b> Enhanced learning, knowledge creation, enjoyment and understanding of Australian life and society by providing access to a national collection of library material</p>
<p><b>National Museum of Australia</b> Chair: Hon Warwick Smith AO Director: Dr Mathew Trinca AM</p> <p><b>Outcome 1:</b> Increased awareness and understanding of Australia’s history and culture by managing the National Museum’s collections and providing access through public programs and exhibitions</p>

**Figure 1: Infrastructure, Transport, Regional Development and Communications Portfolio structure and outcomes (continued)**

<p><b>National Portrait Gallery of Australia</b>  Chair: Mrs Penny Fowler  Director: Ms Karen Quinlan AM</p> <p><b>Outcome 1:</b>  Enhanced understanding and appreciation of Australian identity, culture and diversity through portraiture by engaging the public in education programs and exhibitions, and by developing and preserving the national portrait collection</p>
<p><b>National Transport Commission</b>  Chair: Ms Carolyn Walsh  Chief Executive Officer: Dr Gillian Miles</p> <p><b>Outcome 1:</b>  Improved transport productivity, efficiency, safety and environmental performance and regulatory efficiency in Australia through developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport</p>
<p><b>NBN Co Limited</b>  Chair: Ms Kate McKenzie  Chief Executive Officer: Mr Stephen Rue</p> <p><b>Mission:</b>  To lift the digital capability of Australia, allowing Australians to have access to a fast broadband network, at least cost to taxpayers</p>
<p><b>Northern Australia Infrastructure Facility</b>  Chair: Ms Tracey Hayes  Acting Chief Executive Officer: Mr Mark Darrough</p> <p><b>Outcome 1:</b>  Enable economic growth in northern Australia, by facilitating private sector investment in economic infrastructure through the provision of concessional financing delivered through the State and Territory Governments</p>
<p><b>North Queensland Water Infrastructure Authority</b>  Chief Executive Officer: Mr Jim Pruss</p> <p><b>Outcome 1:</b>  Progress the development of water resource projects in North Queensland, through strategic planning and coordination of information sharing among relevant regulatory authorities and stakeholders</p>

**Figure 1: Infrastructure, Transport, Regional Development and Communications  
Portfolio structure and outcomes (continued)**

<p><b>Screen Australia</b> Chair: Mr Nicholas Moore Chief Executive Officer: Mr Graeme Mason</p> <p><b>Outcome 1:</b> Promote engaged audiences and support a creative, innovative and commercially sustainable screen industry through the funding and promotion of diverse Australian screen product</p>
<p><b>Special Broadcasting Service Corporation</b> Chair: Mr George Savvides AM Chief Executive Officer: Mr James Taylor</p> <p><b>Outcome 1:</b> Provide multilingual and multicultural services that inform, educate and entertain all Australians and in so doing reflect Australia’s multicultural society</p>
<p><b>WSA Co Limited</b> Chair: Mr Paul O’Sullivan Chief Executive Officer: Mr Simon Hickey</p> <p><b>Mission:</b> Establish and build the Western Sydney Airport at Badgery’s Creek, in south-western Sydney</p>

**Department of Infrastructure,  
Transport, Regional  
Development and  
Communications**

**Entity resources and planned  
performance**



## **Department of Infrastructure, Transport, Regional Development and Communications**

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# Department of Infrastructure, Transport, Regional Development and Communications

## Section 1: Entity overview and resources

### 1.1 Strategic direction statement

The work of the Department of Infrastructure, Transport, Regional Development and Communications continues to underpin our economy and society. In our work, we are guided by three strategic objectives: Connecting Australians; Enriching our Communities; and Empowering our Regions. We provide strategic policy advice to government, fit-for-purpose regulation, and delivery of programs, projects and services in the major infrastructure, transport, communications and arts sectors, and in supporting our regions, cities and territories.

The continuing impacts of COVID-19, extreme weather events, natural disasters and other global shocks to freight and supply chains, continue to have a profound effect on Australian communities and our economy. We will take a consultative approach to continue to support the Australian Government's recovery agenda.

The need for connectivity remains strong and essential for Australia's wellbeing and prosperity. We will continue to work on stewarding key markets to keep Australians connected to the world and to each other. This includes transport, communications and media markets, as well as freight and postal markets. Sound infrastructure investment will deliver long-term productivity and social benefits that support efficient, sustainable, competitive, safe and secure transport systems for all Australians. Strong creative and cultural industries are critical to both economic growth and a cohesive society. We will continue to support inclusiveness and growth in Australia's creative sector, protecting and promoting Australian content and culture that enriches our communities.

From July 2021, we became responsible for Northern Australia policy and coordination. This program is now included under Outcome 3, aligning directly to the Regional Development, northern Australia and Cities purpose statement. This program also closely aligns to both Outcomes 1 and 2: investment and coordination of transport and other infrastructure; and supporting an efficient, sustainable, competitive, safe and secure transport system, respectively.

We are committed to our role and contribution to delivering and designing the infrastructure response to the recovery agenda. This includes major transport, water and digital infrastructure and communications services. Through all of our activities we will deliver the support and services to ensure our cities and regions are liveable, inclusive and able to achieve their economic potential over the longer term.

We will monitor our progress, measure and deliver through our six purposes, which are:

- **Transport Connectivity**  
Supporting an efficient, sustainable, competitive, accessible, safe and secure transport system and supporting jobs through infrastructure investment
- **Regional Development, northern Australia and Cities**  
Improving living standards and facilitating economic growth in cities and regions including northern Australia
- **Water Infrastructure**  
Supporting regional growth and resilience through building water infrastructure that improves water availability, connectivity, reliability and security for agricultural and other primary industry users
- **Territories**  
Providing governance frameworks and services to support communities in the territories
- **Communications Connectivity**  
Enabling people in Australia to connect to effective, safe communications services and enabling investment in communications technologies, for inclusiveness and sustainable economic growth
- **Creativity and culture**  
Supporting sustainable and inclusive creative and cultural sectors, and protecting and promoting Australian content and culture.

To achieve our purposes, we collaborate closely with others — Portfolio entities, other governments, industry and the community, as well as international organisations. Our policy advice is evidence-based and informed by research, consultation, analysis and broader government objectives.

For more information on our strategic direction and performance, please refer to our Corporate Plan, online at:

<https://www.infrastructure.gov.au/Department/about/corporate-plan>.

## 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the Department for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the Department's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: Department of Infrastructure, Transport, Regional Development and Communications resource statement — Budget estimates for 2022-23 as at Budget March 2022**

	2021-22 <sup>(a)</sup> Estimated actual \$'000	2022-23 Estimate \$'000
<b>Departmental</b>		
Annual appropriations - ordinary annual services <sup>(b)</sup>		
Prior year appropriations available <sup>(c)</sup>	148,523	148,523
Departmental appropriation <sup>(d)</sup>	404,778	479,284
s74 external revenue <sup>(e)</sup>	7,608	5,734
Departmental capital budget <sup>(f)</sup>	20,989	10,182
Total Departmental annual appropriations	581,898	643,723
Special accounts		
Opening balance	4,301	6,263
Appropriation receipts	5,011	4,948
Non-appropriation receipts	3,892	3,910
Total special accounts	13,204	15,121
less Departmental appropriations drawn from annual/special appropriations and credited to special accounts	(5,011)	(4,948)
<b>Total Departmental resourcing</b>	<b>590,091</b>	<b>653,896</b>

**Table 1.1: Department of Infrastructure, Transport, Regional Development and Communications resource statement — Budget estimates for 2022-23 as at Budget March 2022 (continued)**

	2021-22 <sup>(a)</sup> Estimated actual \$'000	2022-23 Estimate \$'000
<b>Administered</b>		
Annual appropriations - ordinary annual services <sup>(b)</sup>		
Prior year appropriations available <sup>(c)</sup>	1,378,934	1,976,260
Outcome 1 <sup>(c)</sup>	346,788	202,611
Outcome 2 <sup>(c)</sup>	1,104,484	345,652
Outcome 3 <sup>(c)</sup>	637,924	1,636,448
Outcome 4 <sup>(c)</sup>	175,709	193,064
Outcome 5 <sup>(c)</sup>	309,369	434,348
Outcome 6 <sup>(c)</sup>	430,263	299,163
Administered capital budget <sup>(g)</sup>	17,758	39,244
Payments to corporate entities <sup>(h)</sup>	2,116,638	2,115,617
Annual appropriations - other services - non-operating <sup>(i)</sup>		
Prior year appropriations available <sup>(c)</sup>	1,263,223	2,397,825
Administered assets and liabilities <sup>(i)</sup>	2,065,192	5,191,453
Payments to corporate entities <sup>(h)</sup>	75,717	39,156
Annual appropriations - other services - specific payments to states, ACT, NT and local government <sup>(i)</sup>		
Outcome 1 <sup>(i)</sup>	499,495	490,881
Outcome 3 <sup>(k)</sup>	991,227	669,330
Total Administered annual appropriations	11,412,721	16,031,052
Total Administered special appropriations <sup>(l)</sup>	3,514,860	2,798,531
Special accounts <sup>(l) (m)</sup>		
Opening balance	42,234	43,680
Appropriation receipts <sup>(n)</sup>	338,194	336,748
Non-appropriation receipts	19,425	19,934
Total special accounts receipts	399,853	400,362
less Administered appropriations drawn from annual/ special appropriations and credited to special accounts	(338,194)	(336,748)
less payments to corporate entities from annual/special appropriations	(2,403,406)	(2,377,200)
<b>Total Administered resourcing</b>	<b>12,585,834</b>	<b>16,515,997</b>
<b>Total resourcing</b>	<b>13,175,925</b>	<b>17,169,893</b>
	2021-22	2022-23
<b>Average staffing level (number)</b>	1,708	1,764

**Table 1.1: Department of Infrastructure, Transport, Regional Development and Communications resource statement – Budget estimates for 2022-23 as at Budget March 2022 (continued)****Third party payments from and on behalf of other entities**

	2021-22 <sup>(a)</sup> Estimated Actual \$'000	2022-23 Estimate \$'000
Receipts received from other entities for the provision of services (disclosed above in s74 external revenue section above)		
Australian Transport Safety Bureau	1,782	1,782
Payments made by other entities on behalf of the Department (disclosed above within administered appropriations)		
Services Australia <sup>(c)</sup>	229,186	232,456
Payments made to corporate entities within the Portfolio		
Australia Council	219,794	220,531
Australian Broadcasting Corporation	1,070,097	1,077,733
Australian Film, Television and Radio School	22,738	22,997
Australian Maritime Safety Authority	215,002	227,535
Australian National Maritime Museum	25,820	25,734
Civil Aviation Safety Authority <sup>(p)</sup>	206,130	180,429
Infrastructure Australia	12,853	12,733
National Film and Sound Archive of Australia <sup>(p)</sup>	32,353	38,107
National Gallery of Australia	107,407	65,088
National Library of Australia <sup>(p)</sup>	67,059	70,639
National Museum of Australia	43,307	52,860
National Portrait Gallery of Australia	12,668	12,809
National Transport Commission <sup>(p)</sup>	4,464	4,427
Northern Australia Infrastructure Facility <sup>(q)</sup>	14,227	20,939
Screen Australia	39,466	27,834
Special Broadcasting Service Corporation	310,021	316,805
<b>Total payments to corporate entities</b>	<b>2,403,406</b>	<b>2,377,200</b>

Prepared on a resourcing (that is, appropriations available) basis.

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

- (a) Annual appropriation amounts appearing for 2021-22 do not include the Appropriation Bills (No. 3) and (No. 4) 2021-22, as they had not been enacted at the time of publication.
- (b) Appropriation Act (No. 1) 2022-23.
- (c) Excludes amounts subject to administrative quarantine by the Department of Finance or withheld under section 51 of the *Public Governance, Performance and Accountability Act 2013* (PGPA Act).
- (d) Excludes Departmental capital budget (DCB).
- (e) Estimated External Revenue receipts under section 74 of the PGPA Act.
- (f) Departmental capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- (g) Administered capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.10 for further details. For accounting purposes, this amount is designated as a 'contribution by owner'.
- (h) 'Corporate entities' are Corporate Commonwealth Entities and Commonwealth Companies as defined under the PGPA Act.
- (i) Appropriation Act (No. 2) 2022-23.
- (j) Relates to appropriations sought for payment to the states, ACT, NT and local governments in Appropriation Bill (No. 2) 2022-23. Outcome 1 – Program 1.1: Infrastructure Investment includes the Roads to Recovery program under the Roads to Recovery Funding Conditions 2014. Information on the terms and conditions can be found in the determination, Roads to Recovery funding Conditions 2014 at [https://investment.infrastructure.gov.au/files/roads\\_to\\_recovery\\_funding\\_conditions/R2R\\_Funding\\_Conditions\\_November\\_2019.pdf](https://investment.infrastructure.gov.au/files/roads_to_recovery_funding_conditions/R2R_Funding_Conditions_November_2019.pdf). For state splits please refer to *Budget Paper 3 2022-23* at <https://budget.gov.au/2022-23/content/bp3/index.htm>.
- (k) Relates to appropriations sought for payment to the states, ACT, NT and local governments in Appropriation Bill (No. 2) 2022-23. Outcome 3 – Program 3.1: Regional Development includes the Drought Communities Programme and Program 3.2: Local Government includes Local Roads and

Community Infrastructure. For state splits please refer *Budget Paper 3 2022-23* at <https://budget.gov.au/2022-23/content/bp3/index.htm>.

- (l) For further information on special appropriations and special accounts, please refer to *Budget Paper No. 4 – Agency Resourcing*. Please also see Section 2 for further information on outcome and program expenses broken down by various funding sources, for example annual appropriations, special appropriations and special accounts.
- (m) Excludes trust moneys held in Services for Other Entities and Trust Moneys (SOETM) and other special accounts.
- (n) Amounts credited to the special accounts from annual and special appropriations.
- (o) Payments relate to the Tasmanian Freight Equalisation Scheme and the Bass Strait Passenger Vehicle Equalisation Scheme administered items.
- (p) 2021-22 payment estimates include corporate entities' Appropriation Bills (No. 3) and (No. 4) 2021-22, which are yet to receive Royal Assent.
- (q) This reflects the transfer of responsibility for the Northern Australia Infrastructure Facility from the Industry, Science, Energy and Resources Portfolio to the Infrastructure, Transport, Regional Development and Communications Portfolio resulting from the Administrative Arrangement Orders of 2 July 2021.

### 1.3 Budget measures

Budget measures in Part 1 relating to the Department are detailed in Budget Paper No. 2 and are summarised below.

**Table 1.2: Department of Infrastructure, Transport, Regional Development and Communications 2022-23 Budget measures**

**Part 1: Measures announced since the 2021-22 Mid-Year Economic and Fiscal Outlook (MYEFO)**

	Program	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
<b>Receipt measures</b>						
Airport Building Controller and Airport Environmental Officer Functions - additional funding	2.4					
Departmental receipts		-	700	700	-	-
<b>Total</b>		-	<b>700</b>	<b>700</b>	-	-
Northern Australia Infrastructure Facility - increased funding and expansion <sup>(a)</sup>	3.4					
Administered receipts		-	-	-	-	-
<b>Total</b>		-	-	-	-	-
<b>Total receipt measures</b>						
Administered		-	-	-	-	-
Departmental		-	700	700	-	-
<b>Total</b>		-	<b>700</b>	<b>700</b>	-	-
<b>Payment measures</b>						
Airport Building Controller and Airport Environmental Officer Functions - additional funding	2.4					
Departmental payments		-	13,208	13,430	-	-
<b>Total</b>		-	<b>13,208</b>	<b>13,430</b>	-	-
Albury Wodonga Regional Deal <sup>(b)(d)</sup>	3.1, 3.5					
Administered payments		-	-	-	-	-
Departmental payments		-	556	575	680	787
<b>Total</b>		-	<b>556</b>	<b>575</b>	<b>680</b>	<b>787</b>
Boosting the Modern Manufacturing Strategy and Addressing Critical Supply Chain Vulnerabilities	2.1, 2.4					
Administered payments		-	1,903	1,914	-	-
Departmental payments		-	261	263	-	-
<b>Total</b>		-	<b>2,164</b>	<b>2,177</b>	-	-
Community Development Grants Programme – new projects <sup>(d)</sup>	3.1					
Administered payments		-	29,000	24,200	14,500	-
<b>Total</b>		-	<b>29,000</b>	<b>24,200</b>	<b>14,500</b>	-
COVID-19 Response Package – additional arts sector support	6.1					
Administered payments		(5,500)	18,000	-	-	-
<b>Total</b>		<b>(5,500)</b>	<b>18,000</b>	-	-	-

**Table 1.2: Department of Infrastructure, Transport, Regional Development and Communications 2022-23 Budget measures**

**Part 1: Measures announced since the 2021-22 Mid-Year Economic and Fiscal Outlook (MYEFO) (continued)**

	Program	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
<b>Payment measures</b>						
COVID-19 Response Package – additional aviation support	2.3					
Administered payments		-	-	-	-	-
<b>Total</b>		-	-	-	-	-
Digital Economy Strategy <sup>(d)</sup>	5.1, 5.2					
Departmental payments		-	3,367	3,386	3,413	3,436
<b>Total</b>		-	<b>3,367</b>	<b>3,386</b>	<b>3,413</b>	<b>3,436</b>
Disaster Support <sup>(c)</sup>	5.1, 5.2					
Administered payments		nfp	nfp	nfp	nfp	nfp
Departmental payments		nfp	nfp	nfp	nfp	nfp
<b>Total</b>		-	-	-	-	-
Energy Security and Regional Development Plan	3.1, 3.5					
Administered payments		-	108,380	207,508	462,597	585,516
Departmental payments		-	10,857	11,019	10,822	9,967
<b>Total</b>		-	<b>119,237</b>	<b>218,527</b>	<b>473,419</b>	<b>595,483</b>
Government Response to 2021 Regional Telecommunications Review	5.1, 5.2					
Administered payments		480,000	97,800	169,800	169,800	179,000
Departmental payments		-	6,075	7,137	5,373	3,883
<b>Total</b>		<b>480,000</b>	<b>103,875</b>	<b>176,937</b>	<b>175,173</b>	<b>182,883</b>
Infrastructure Investment - Priority Regional Infrastructure Investments <sup>(d)</sup>	1.1, 1.2, 2.1, 2.2, 2.4					
Administered payments		1,280	15,770	10,090	1,000	1,500
Departmental payments		864	16,055	2,938	2,769	2,797
<b>Total</b>		<b>2,144</b>	<b>31,825</b>	<b>13,028</b>	<b>3,769</b>	<b>4,297</b>
Infrastructure Investment — Australian Capital Territory <sup>(b)</sup>	1.1					
Administered payments		-	-	-	-	-
<b>Total</b>		-	-	-	-	-
Infrastructure Investment — New South Wales <sup>(b)</sup>	1.1					
Administered payments		-	-	-	-	-
<b>Total</b>		-	-	-	-	-
Infrastructure Investment — Northern Territory <sup>(b)</sup>	1.1					
Administered payments		-	-	-	-	-
<b>Total</b>		-	-	-	-	-
Infrastructure Investment — Queensland <sup>(b)</sup>	1.1					
Administered payments		-	-	-	-	-
<b>Total</b>		-	-	-	-	-
Infrastructure Investment — South Australia <sup>(b)</sup>	1.1					
Administered payments		-	-	-	-	-
<b>Total</b>		-	-	-	-	-
Infrastructure Investment — Tasmania <sup>(b)</sup>	1.1					
Administered payments		-	-	-	-	-
<b>Total</b>		-	-	-	-	-



**Table 1.2: Department of Infrastructure, Transport, Regional Development and Communications 2022-23 Budget measures****Part 1: Measures announced since the 2021-22 Mid-Year Economic and Fiscal Outlook (MYEFO) (continued)**

	Program	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
<b>Payment measures (continued)</b>						
Infrastructure Investment – Victoria <sup>(b)</sup>	1.1					
Administered payments		-	-	-	-	-
<b>Total</b>		-	-	-	-	-
Infrastructure Investment – Western Australia <sup>(b)</sup>	1.1					
Administered payments		-	-	-	-	-
<b>Total</b>		-	-	-	-	-
Local Roads and Community Infrastructure – Phase 3 extension	1.2, 3.2					
Administered payments		-	-	250,000	250,000	-
Departmental payments		-	317	705	710	-
<b>Total</b>		-	317	250,705	250,710	-
Media Sector Reforms	6.1, 6.2					
Administered payments		-	-	-	-	-
Departmental payments		-	-	-	-	-
<b>Total</b>		-	-	-	-	-
National Water Grid Fund – project funding	3.1, 3.5					
Administered payments		-	-	-	-	-
Departmental payments		-	-	-	-	-
<b>Total</b>		-	-	-	-	-
Northern Australia Infrastructure Facility – increased funding and expansion <sup>(a)</sup>	3.4					
Administered payments		-	-	-	-	-
<b>Total</b>		-	-	-	-	-
Regional Accelerator Program – establishment	3.1					
Administered payments		-	434,800	559,100	520,700	280,400
<b>Total</b>		-	434,800	559,100	520,700	280,400
Services to Territories – additional funding	4.1, 4.2					
Administered payments		-	46,987	30,535	24,132	12,785
Departmental payments		-	971	890	824	829
<b>Total</b>		-	47,958	31,425	24,956	13,614
South East Queensland City Deal <sup>(b) (d)</sup>	3.3, 3.5					
Administered payments		-	-	-	-	-
Departmental payments		-	901	906	913	1,703
<b>Total</b>		-	901	906	913	1,703
Stronger Communities Programme – round eight	3.1, 3.5					
Administered payments		-	22,650	-	-	-
Departmental payments		-	5,026	1,534	-	-
<b>Total</b>		-	27,676	1,534	-	-

**Table 1.2: Department of Infrastructure, Transport, Regional Development and Communications 2022-23 Budget measures**

**Part 1: Measures announced since the 2021-22 Mid-Year Economic and Fiscal Outlook (MYEFO) (continued)**

	Program	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
<b>Payment measures (continued)</b>						
Support to the Pacific and Timor-Leste — additional support	5.1, 5.2					
Administered payments		-	5,675	-	-	-
Departmental payments		-	328	-	-	-
<b>Total</b>		-	<b>6,003</b>	-	-	-
Supporting Regionalisation	3.5					
Departmental payments		-	5,347	4,303	2,873	1,970
<b>Total</b>		-	<b>5,347</b>	<b>4,303</b>	<b>2,873</b>	<b>1,970</b>
Women's Leadership Package	3.1					
Administered payments		-	15,000	-	-	-
<b>Total</b>		-	<b>15,000</b>	-	-	-
Women's Safety	5.1, 5.2					
Administered payments		-	810	810	810	810
Departmental payments		-	90	90	90	90
<b>Total</b>		-	<b>900</b>	<b>900</b>	<b>900</b>	<b>900</b>
<b>Total payment measures</b>						
Administered		475,780	796,775	1,253,957	1,443,539	1,060,011
Departmental		864	63,359	47,176	28,467	25,462
<b>Total</b>		<b>476,644</b>	<b>860,134</b>	<b>1,301,133</b>	<b>1,472,006</b>	<b>1,085,473</b>

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

- (a) This measure was previously published in the 2021-22 Portfolio Additional Estimates Statement as Northern Australia Infrastructure Facility – Increased Appropriation.
- (b) The impact of this measure is reported by the Treasury for payments through the States and Territories for National Partnership payments.
- (c) 'nfp' figures are not for publication due to commercial sensitivities and are not included in totals.
- (d) Includes funding for items previously classified as Decisions Taken But Not Yet Announced.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the Department of Infrastructure, Transport, Regional Development and Communications can be found at:

<https://www.infrastructure.gov.au/Department/about/corporate-plan>.

The most recent annual performance statement can be found at:

[https://www.infrastructure.gov.au/Department/annual\\_report](https://www.infrastructure.gov.au/Department/annual_report).

## 2.1 Budgeted expenses and performance for Outcome 1

### **Outcome 1: Improved infrastructure across Australia through investment in and coordination of transport and other infrastructure**

#### **Linked programs**

##### **Director of National Parks**

##### **Programs**

- Program 1.1: Parks and Reserves

##### **Contribution to Outcome 1 made by linked programs**

The Director of National Parks is working with the Department of Infrastructure, Transport, Regional Development and Communications to secure the future of Jabiru by supporting the township's transition from a reliance on mining to a tourism-based economy that leverages its proximity to the Kakadu National Park. Funding of \$70 million for roads within Kakadu National Park under the Infrastructure Investment Program will complement an investment of more than \$100 million by the Australian Government to improve tourism infrastructure across the park and to bolster the local economy and support Indigenous businesses and employment.

##### **The Treasury**

##### **Programs**

- Program 1.9: National Partnership Payments to the states

##### **Contribution to Outcome 1 made by linked programs**

The above linkage relates to National Partnership Payments which are paid through the Department of the Treasury as part of the Federation Funding Agreements Framework.

**Budgeted expenses for Outcome 1**

This table shows how much the Department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 1.1: Infrastructure Investment</b>					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	336,836	205,003	45,167	20,483	18,287
Other Services (Appropriation Act No. 2 and Bill No. 4)	498,887	490,881	485,306	499,516	499,516
Payments to corporate entities <sup>(a)</sup>	12,853	12,733	12,804	12,900	12,981
Expenses not requiring appropriation in the Budget year <sup>(b)</sup>	101,145	1,053	-	-	-
<b>Total expenses for Program 1.1</b>	<b>949,721</b>	<b>709,670</b>	<b>543,277</b>	<b>532,899</b>	<b>530,784</b>
<b>Program 1.2: Program Support for Outcome 1</b>					
Departmental expenses					
Departmental appropriation	76,501	89,407	66,075	57,918	57,946
s74 external revenues <sup>(c)</sup>	2,183	2,112	2,039	2,050	2,096
Expenses not requiring appropriation in the Budget year <sup>(d)</sup>	1,471	1,520	1,316	662	676
<b>Total expenses for Program 1.2</b>	<b>80,155</b>	<b>93,039</b>	<b>69,430</b>	<b>60,630</b>	<b>60,718</b>
<b>Outcome 1 Totals by appropriation type</b>					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	336,836	205,003	45,167	20,483	18,287
Other Services (Appropriation Act No. 2 and Bill No. 4)	498,887	490,881	485,306	499,516	499,516
Payments to corporate entities <sup>(a)</sup>	12,853	12,733	12,804	12,900	12,981
Expenses not requiring appropriation in the Budget year <sup>(b)</sup>	101,145	1,053	-	-	-
<b>Total Administered expenses</b>	<b>949,721</b>	<b>709,670</b>	<b>543,277</b>	<b>532,899</b>	<b>530,784</b>
Departmental expenses					
Departmental appropriation	76,501	89,407	66,075	57,918	57,946
s74 external revenues <sup>(c)</sup>	2,183	2,112	2,039	2,050	2,096
Expenses not requiring appropriation in the Budget year <sup>(d)</sup>	1,471	1,520	1,316	662	676
<b>Total Departmental expenses</b>	<b>80,155</b>	<b>93,039</b>	<b>69,430</b>	<b>60,630</b>	<b>60,718</b>
<b>Total expenses for Outcome 1</b>	<b>1,029,876</b>	<b>802,709</b>	<b>612,707</b>	<b>593,529</b>	<b>591,502</b>

**Table 2.1.1: Budgeted expenses for Outcome 1 (continued)**

	2021-22 Actual expenses \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Movement of administered funds between years <sup>(e)</sup></b>					
Outcome 1:					
Program 1.1: Infrastructure Investment	(6,470)	(10,230)	14,700	2,000	-
<b>Total movement of administered funds between years</b>	<b>(6,470)</b>	<b>(10,230)</b>	<b>14,700</b>	<b>2,000</b>	<b>-</b>

	2021-22	2022-23
<b>Average staffing level (number)</b>	272	270

(a) Relates to appropriation for corporate entities provided through the Department.

(b) Administered 'Expenses not requiring appropriation in the Budget year' comprises expenses relating to concessional loans, accruals, payments made from prior year appropriations and other non-cash expenses.

(c) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.

(d) Departmental 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses and expenses that are reduced by associated receipts.

(e) Figures displayed as a negative (–) represent a decrease in funds and a positive (+) represent an increase in funds.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

**Table 2.1.2: Program components of Outcome 1**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Components for Program 1.1: Infrastructure Investment</b>					
Administered expenses					
Building our Future campaign	1,531	-	-	-	-
Infrastructure Investment Program <sup>(a)</sup>					
- Investment and Roads to Recovery	404,502	196,286	41,077	19,483	16,787
- Roads to Recovery	499,516	490,881	485,306	499,516	499,516
Regional Australia Level Crossing Program	1,280	5,590	4,090	1,000	1,500
Significant Projects Investment Delivery Office Specialised Advice	-	4,180	-	-	-
Supporting National Freight and Supply Chain Priorities – Inland Rail Interface Improvement Program	30,039	-	-	-	-
Payments to corporate entities <sup>(b)</sup>					
- Infrastructure Australia	12,853	12,733	12,804	12,900	12,981
<b>Total expenses for Program 1.1</b>	<b>949,721</b>	<b>709,670</b>	<b>543,277</b>	<b>532,899</b>	<b>530,784</b>

(a) Excludes expenses relating to payments made to and through the states and territories by the Treasury for the Infrastructure Investment Program (Black Spots Projects, Bridges Renewal Program, Developing Northern Australia (Improving Cattle Supply Chains and Northern Australia Roads), Heavy Vehicle Safety and Productivity Program, Major Projects Business Case Fund, National Rail Program, Rail Investment Component, Road Investment Component, Roads of Strategic Importance and Urban Congestion Initiative) and Infrastructure Growth Package (New Investments and Western Sydney Infrastructure Plan) administered items.

(b) Relates to appropriation for corporate entities provided through the Department.

**Table 2.1.3: Performance measure for Outcome 1**

Table 2.1.3 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

<b>Outcome 1 – Improved infrastructure across Australia through investment in and coordination of transport and other infrastructure</b>		
<b>Program 1.1 – Infrastructure Investment</b> The infrastructure investment program supports economic growth, makes travel safer, increases transport access and supports regional development. It increases the efficiency, productivity, sustainability and safety of Australia's land transport infrastructure through programs and policy to improve connectivity for communities and freight.		
<b>Key Activities</b> <sup>(a)</sup>	<ul style="list-style-type: none"> <li>• Deliver and manage the Infrastructure Investment Program</li> <li>• Lead policy (with the Department of Finance) and shape the delivery of major transport infrastructure projects <sup>(b)</sup></li> </ul>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021–22	Progress of land transport infrastructure investment projects up to \$250 million	By June 2022, projects progressed in accordance with agreed timeframes Target expected to be met
	Progress of land transport infrastructure investment projects over \$250 million	By June 2022, projects progressed in accordance with agreed timeframes Target expected to be met
	Average time taken to prepare Infrastructure Investment Monthly Program of Works reports <sup>(c)</sup>	At the end of 2021–22, 5% reduction in the average time taken to prepare reports compared to previous year Target expected to be met  While the Reporting and Program Management System was not in place in 2021–22, we have implemented process efficiencies resulting in a reduction by more than 5% in the average time taken to prepare reports in 2021–22 compared to the previous year
	Implementation of Moorebank Intermodal Terminal	Delivery milestones are met for 2021–22 Target expected to be met



Year	Performance measures	Expected Performance Results
Current year 2021–22 cont.	Implementation of Intermodal Terminal Business Cases	Delivery milestones are met for 2021–22 Target expected to be met
	Implementation of Inland Rail <sup>(c)</sup>	Delivery milestones are met for 2021–22 Target expected to be met
	Implementation of Inland Rail Interface Improvement Program <sup>(c)</sup>	Completion by June 2022 Target not expected to be met COVID-19 pandemic caused delays to proponent engagement and the development of subsequent business cases The target completion date for implementation of the Interface Improvement Program is June 2023
	Number of Significant Project Investment Delivery Office (SPIDO) Priority Projects available to the Australian Government for further consideration <sup>(c)</sup>	By June 2022, the Australian Government has options available for consideration Target met <ul style="list-style-type: none"> <li>supported the Government announcement in September 2021 of a \$10 million business case for the Toowoomba to Gladstone Inland Rail extension, which will unlock economic opportunities in regional Queensland;</li> <li>is supporting the Government's commitment to 50:50 funding and governance for critical non-transport infrastructure for the 2032 Brisbane Olympic and Paralympic Games in partnership with the Queensland Government; and</li> <li>provided advice to government on key investment opportunities which have been considered through decision-making processes but not yet fully committed due to ongoing confidential negotiations with project proponents</li> </ul>
	Expected travel time savings arising from infrastructure projects in the Infrastructure Investment Program receiving \$250 million or more in Australian Government funding <sup>(c)</sup>	100% of projects for which travel time savings are a significant planned benefit Target expected to be met
	Estimated number of jobs supported over the life of the projects, from infrastructure investment projects underway during the financial year <sup>(c)</sup>	Investments support a work plan in which work requirements fluctuate. While it is appropriate to monitor employment impacts, annual targets are not appropriate Major land transport infrastructure projects underway in 2021–22 are expected to support 100,000 direct and indirect jobs over the life of the projects

Year	Performance measures	Planned Performance Results
Budget year 2022–23	<i>Progress of land transport infrastructure investment projects</i> <sup>(d)</sup>	By June 2023, projects progressed in accordance with agreed timeframes
	<i>Implementation of investment in intermodal terminals</i> <sup>(d)</sup>	Delivery milestones are met for each financial year
Forward Estimates 2023–26	<i>Progress of land transport infrastructure investment projects</i> <sup>(d)</sup>	By June 2026, for projects announced up to and including the 2022 election: 100% of projects have planning commenced; more than 70% are under construction; more than 50% have construction completed
	<i>Implementation of investment in intermodal terminals</i> <sup>(d)</sup>	Delivery milestones are met for each financial year

New or modified performance measures that reflect new or materially changed programs are shown in *italics*.

(a) 2021–22 key activity ‘Deliver major project business cases’ referenced in the 2021–22 Corporate Plan, deleted.

(b) Refers to updated key activity that will be reflected in the 2022–23 Corporate Plan.

(c) Final reporting period for this measure. Further details will be included in the 2022–23 Corporate Plan.

(d) This 2022–23 measure combines two 2021–22 measures.

## 2.2 Budgeted expenses and performance for Outcome 2

**Outcome 2: An efficient, sustainable, competitive, safe and secure transport system for all transport users through regulation, financial assistance and safety investigations**

### Linked programs

#### Australian Trade and Investment Commission

##### Programs

- Program 1.2: Programs to Promote Australia's Exports and Other International Economic Interests

##### Contribution to Outcome 2 made by linked programs

The Department of Infrastructure, Transport, Regional Development and Communications works closely with the Australian Trade and Investment Commission (Austrade) in the delivery of the Australian Government's International Freight Assistance Mechanism (IFAM), which is assisting in maintaining international supply chains for high value exports through COVID-19. Austrade administers IFAM, including decisions on expenditure. The Department provides governance support and advice on aviation activity and trends to inform decisions on future contracts.

#### Services Australia

##### Programs

- Program 1.1: Services to the Community – Social Security and Welfare

##### Contribution to Outcome 2 made by linked programs

The above linkage relates to payments made by Services Australia on behalf of the Department for the Tasmanian Freight Equalisation Scheme and the Bass Strait Passenger Vehicle Equalisation Scheme.

## Budgeted expenses for Outcome 2

This table shows how much the Department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

**Table 2.2.1: Budgeted expenses for Outcome 2**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 2.1: Surface Transport</b>					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3) <sup>(a)</sup>	239,154	247,420	249,419	243,984	245,440
Special Appropriations <i>Australian Maritime Safety Authority Act 1990</i> <sup>(b)</sup>	133,916	136,059	154,055	157,161	160,325
<i>Protection of the Sea (Oil Pollution Compensation Funds) Act 1993</i>	600	600	600	600	600
Payments to corporate entities <sup>(b)</sup>	92,266	97,320	85,088	85,980	86,954
Expenses not requiring appropriation in the Budget year <sup>(c)</sup>	246	-	-	-	-
<b>Total expenses for Program 2.1</b>	<b>466,182</b>	<b>481,399</b>	<b>489,162</b>	<b>487,725</b>	<b>493,319</b>
<b>Program 2.2: Road Safety</b>					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	8,500	13,228	3,000	-	-
Expenses not requiring appropriation in the Budget year <sup>(c)</sup>	358	-	-	-	-
<b>Total expenses for Program 2.2</b>	<b>8,858</b>	<b>13,228</b>	<b>3,000</b>	<b>-</b>	<b>-</b>
<b>Program 2.3: Air Transport</b>					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	810,326	92,345	56,332	41,967	26,272
Payments to corporate entities <sup>(b)</sup>	122,082	92,445	73,304	41,024	41,223
Special Appropriations <i>Aviation Fuel Revenues (Special Appropriation) Act 1988</i> <sup>(b)</sup>	85,300	88,300	90,300	94,200	94,200
Expenses not requiring appropriation in the Budget year <sup>(c)</sup>	197,549	93,690	31,347	-	-
<b>Total expenses for Program 2.3</b>	<b>1,215,257</b>	<b>366,780</b>	<b>251,283</b>	<b>177,191</b>	<b>161,695</b>

**Table 2.2.1: Budgeted expenses for Outcome 2 (continued)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 2.4: Program Support for Outcome 2</b>					
Departmental expenses					
Departmental appropriation	122,679	134,811	117,712	91,791	91,812
s74 external revenues <sup>(d)</sup>	3,502	3,184	3,631	3,250	3,321
Expenses not requiring appropriation in the Budget year <sup>(e)</sup>	2,360	2,293	2,345	1,049	1,073
<b>Total expenses for Program 2.4</b>	<b>128,541</b>	<b>140,288</b>	<b>123,688</b>	<b>96,090</b>	<b>96,206</b>
<b>Outcome 2 Totals by appropriation type</b>					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	1,057,980	352,993	308,751	285,951	271,712
Special Appropriation	219,816	224,959	244,955	251,961	255,125
Payments to corporate entities <sup>(b)</sup>	214,348	189,765	158,392	127,004	128,177
Expenses not requiring appropriation in the Budget year <sup>(c)</sup>	198,153	93,690	31,347	-	-
<b>Total Administered expenses</b>	<b>1,690,297</b>	<b>861,407</b>	<b>743,445</b>	<b>664,916</b>	<b>655,014</b>
Departmental expenses					
Departmental appropriation	122,679	134,811	117,712	91,791	91,812
s74 external revenue <sup>(d)</sup>	3,502	3,184	3,631	3,250	3,321
Expenses not requiring appropriation in the Budget year <sup>(e)</sup>	2,360	2,293	2,345	1,049	1,073
<b>Total Departmental expenses</b>	<b>128,541</b>	<b>140,288</b>	<b>123,688</b>	<b>96,090</b>	<b>96,206</b>
<b>Total expenses for Outcome 2</b>	<b>1,818,838</b>	<b>1,001,695</b>	<b>867,133</b>	<b>761,006</b>	<b>751,220</b>
	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Movement of administered funds between years <sup>(f)</sup></b>					
Outcome 2:					
Program 2.3: Air Transport	(30,421)	11,424	18,997	-	-
<b>Total movement of Administered funds between years</b>	<b>(30,421)</b>	<b>11,424</b>	<b>18,997</b>	<b>-</b>	<b>-</b>
	2021-22	2022-23			
<b>Average staffing level (number)</b>	<b>444</b>	<b>431</b>			

- (a) The estimates for demand driven programs are calculated at a maximum probable amount in the forward estimates to ensure there is sufficient appropriation to meet demand. Where the estimated demand is not met in a particular year, underspends are returned to the Government and are not available for alternate uses by the Department.
- (b) Relates to appropriation for corporate entities provided through the Department.
- (c) Administered 'Expenses not requiring appropriation in the Budget year' comprises expenses relating to accruals, payments made from prior year appropriations and other non-cash expenses.
- (d) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.
- (e) Departmental 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses and expenses that are reduced by associated receipts.

(f) Figures displayed as a negative (–) represent a decrease in funds and a positive (+) represent an increase in funds.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

**Table 2.2.2: Program components of Outcome 2**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Components for Program 2.1: Surface Transport</b>					
Administered expenses					
Bass Strait Passenger Vehicle Equalisation Scheme <sup>(a)</sup>	53,195	54,472	55,888	57,285	58,660
Freight and Supply Chain Strategy - Freight Data Hub	246	1,903	1,914	-	-
Improved Information on Vehicle Emissions and Fuel Economy	-	3,000	3,000	-	-
International Maritime Organization - contribution	321	337	349	363	374
Strategic Local Government Asset Assessment Project	4,000	4,000	4,000	-	-
National Heavy Vehicle Safety Initiatives	5,528	5,604	4,170	4,245	4,318
International Transport Forum - contribution	119	120	121	122	119
Tasmanian Freight Equalisation Scheme <sup>(a)</sup>	175,991	177,984	179,977	181,969	181,969
Special Appropriations					
<i>Australian Maritime Safety Authority Act 1990</i> <sup>(b)</sup>	133,916	136,059	154,055	157,161	160,325
<i>Protection of the Sea (Oil Pollution Compensation Funds) Act 1993</i>	600	600	600	600	600
Payments to corporate entities <sup>(b)</sup>					
- Australian Maritime Safety Authority	87,802	92,893	80,740	82,051	82,931
- National Transport Commission	4,464	4,427	4,348	3,929	4,023
<b>Total expenses for Program 2.1</b>	<b>466,182</b>	<b>481,399</b>	<b>489,162</b>	<b>487,725</b>	<b>493,319</b>
<b>Components for Program 2.2: Road Safety</b>					
Administered expenses					
Amy Gillett Foundation Program	-	3,000	3,000	-	-
Keys2drive	4,000	6,000	-	-	-
Road Safety Awareness and Enablers Fund	1,281	774	-	-	-
Road Safety Innovation Fund	3,577	3,454	-	-	-
<b>Total expenses for Program 2.2</b>	<b>8,858</b>	<b>13,228</b>	<b>3,000</b>	<b>-</b>	<b>-</b>

**Table 2.2.2: Program components of Outcome 2 (continued)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Components for Program 2.3: Air Transport</b>					
Administered expenses					
Airport Lessee Companies	1,000	1,000	1,000	1,000	1,000
Aviation Services Accreditation Program	38,055	-	-	-	-
Domestic Aviation Network Support <sup>(c)</sup>	nfp	-	-	-	-
Domestic Airports Security Program	125,100	-	-	-	-
Emerging Aviation Technologies Programs	2,067	11,521	18,997	-	-
Enhanced Regional Security Screening	44,952	26,106	-	-	-
Gold Coast Airport Contribution	8,400	-	-	-	-
International Air Security Charges Rebate	64,000	-	-	-	-
International Aviation Support	254,448	-	-	-	-
International Civil Aviation Organization - contribution	2,889	2,999	3,085	3,218	3,162
Payment scheme for Airservices Australia's en route charges <sup>(a)</sup>	2,000	2,000	2,000	2,000	2,000
Women In the Aviation Industry	2,684	841	841	841	841
Automatic Dependent Surveillance - Broadcast (ADS-B) Rebate Program	15,000	15,000	-	-	-
Regional Airline Network Support	88,902	-	-	-	-
Regional Airports Program	38,500	27,571	10,000	10,000	-
Regional Aviation Access	30,029	25,477	18,726	16,097	14,689
Retaining Domestic Air Capability	185,464	-	-	-	-
Tourism Aviation Network Support Program <sup>(c)</sup>	nfp	-	-	-	-
Waiver for Airservices Australia Charges	63,934	-	-	-	-
Western Sydney Airport – preparatory activities	40,451	73,520	33,030	8,811	4,580
Payments to corporate entities <sup>(b)</sup>					
- Civil Aviation Safety Authority	122,082	92,445	73,304	41,024	41,223
Special Appropriations					
Aviation Fuel Revenues (Special Appropriation) Act 1988 <sup>(b)</sup>	85,300	88,300	90,300	94,200	94,200
<b>Total expenses for Program 2.3</b>	<b>1,215,257</b>	<b>366,780</b>	<b>251,283</b>	<b>177,191</b>	<b>161,695</b>

(a) The estimates for demand driven programs are calculated at a maximum probable amount in the forward estimates to ensure there is sufficient appropriation to meet demand. Where the estimated demand is not met in a particular year, underspends are returned to the Government and are not available for alternate uses by the Department.

(b) Relates to appropriation for corporate entities provided through the Department.

(c) 'nfp' figures are not for publication due to commercial sensitivity, and are not included in totals.

**Table 2.2.3: Performance measure for Outcome 2**

Table 2.2.3 details the performance measures for each program associated with Outcome 2. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

<b>Outcome 2 – An efficient, sustainable, competitive, safe and secure transport system for all transport users through regulation, financial assistance and safety investigations</b>		
<b>Program 2.1 – Surface Transport</b> The surface transport program supports economic growth, makes travel safer and increases transport access through delivering programs, policies and regulation for efficient, sustainable, safer and better-connected road, rail and maritime sectors.		
<b>Key Activities</b>	<ul style="list-style-type: none"> <li>Advise on and deliver better road safety as well as vehicle and rail regulation</li> <li>Advise on and deliver policy for access to transport for people with a disability</li> <li>Advise on technology advances in the road transport sector <sup>(a)</sup></li> <li>Manage domestic and international maritime policy, programs and regulation to support efficient sea trade, vessel safety and environment protection</li> <li>Implement the National Freight and Supply Chain Strategy and Action Plan <sup>(b)</sup></li> </ul>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021–22	Progress reforms for regulating vehicles and rail	Implementation milestones for the National Rail Action Plan are met Target expected to be met
	Progress of reforms to the Disability Standards for Accessible Public Transport	Financial year delivery milestones set by the Infrastructure and Transport Ministers' Meeting (ITMM) are met Target expected to be met
	Satisfaction of regulated shipping entities <sup>(c)</sup>	Financial year survey results indicate we are effective, communicate clearly, and seek continuous improvement Data not yet available Shipping entities satisfaction survey process will be undertaken at the end of the 2021–22 financial year



Year	Performance measures	Expected Performance Results
Current year 2021–22 cont.	Performance of Tasmanian shipping programs, indicated through number of: a) claims paid (Tasmanian Freight Equalisation Scheme) b) rebates provided (Bass Strait Passenger Vehicle Equalisation Scheme)	Programs are demand-driven The Tasmanian shipping programs address the cost of sea travel between mainland Australia and Tasmania, with the number of claims paid or rebates provided dependent on demand
	Effectiveness of international engagement on maritime matters <sup>(c)</sup>	In financial year, outcomes achieved in line with the negotiation mandate agreed by the Australian Government Target expected to be met
	Progress implementing the National Freight and Supply Chain Strategy (the Strategy) for the next 20 years and beyond to 2040	By June 2022, the 2020–21 annual report on national freight performance outcomes is complete, and the Strategy's performance framework is updated Target met The 2020–2021 National Freight and Supply Chain Strategy Annual Report was released in January 2022 and the Strategy's performance framework updated to include three new indicators
	Transport costs for road freight <sup>(c)</sup>	No target due to COVID-19 impacts Data not yet available Data will be available from ABS in July 2022
	Transport costs for rail freight <sup>(c)</sup>	No target due to COVID-19 impacts Data not yet available Data will be available from ABS in July 2022
	Domestic CO <sub>2</sub> emissions and rate of emissions: road (per vehicle kilometre)	The Department does not set targets for emissions as it reports against an economy-wide framework (the National Greenhouse Gas Inventory) Road emissions in 2020–21 totalled 92,126 gigagrams (CO <sub>2</sub> -equivalent). This is 370 gigagrams per billion vehicle kilometres
	Domestic CO <sub>2</sub> emissions and rate of emissions: rail (per tonne kilometre)	The Department does not set targets for emissions as it reports against an economy-wide framework (the National Greenhouse Gas Inventory) Rail emissions in 2020–21 totalled 6,145 gigagrams (CO <sub>2</sub> -equivalent, full fuel cycles) Data on emissions per kilometre is not yet available. Data from Office of the National Rail Safety Regulator (ONRSR) which will be used for the calculation is expected to be available in April 2022

Year	Performance measures	Expected Performance Results
Current year 2021–22 cont.	Domestic CO <sub>2</sub> emissions and rate of emissions: maritime (per tonne kilometre)	The Department does not set targets for emissions as it reports against an economy-wide framework (the National Greenhouse Gas Inventory)  Domestic maritime emissions in 2020–21 totalled 2,509 gigagrams (CO <sub>2</sub> -equivalent)
	Number of fatalities and fatality rate per 100,000 population: rail <sup>(c)</sup>	Annual target setting not appropriate, results sought are long term  Data will be available from Office of the National Rail Safety Regulator in July 2022
	Number of fatalities and fatality rate per 100,000 population: maritime	Annual target setting not appropriate, results sought are long term  Data will be available from Australian Transport Safety Bureau in July 2022
Year	Performance measures	Planned Performance Results
Budget year 2022–23	<i>Progress reforms for regulating vehicles and rail that support safety and productivity</i>	Policy advice is high-quality, timely and evidence-based to support decision making on heavy vehicle and rail productivity and safety matters  Funding is delivered for relevant programs such as the Heavy Vehicle Safety Initiative, Strategic Local Government Asset Assessment Project and Regional Australia Level Crossing Safety Program
	Progress of reforms to the Disability Standards for Accessible Public Transport	Financial year delivery milestones set by the Infrastructure and Transport Ministers' Meeting (ITMM) are met
	<i>Develop policy and regulatory advice, including supporting of trials and research, to support progress towards the safe, legal and nationally consistent introduction and uptake of connected and automated vehicles in Australia</i>	Policy advice is high quality, timely and evidence-based, adapts to the changing environment and developed in partnership with states and territories, the NTC and key industry stakeholders  Commonwealth-led actions in the National Land Transport Technology Action Plan (NLTTAP) 2020–2023 are substantially complete and progress is made towards developing the next iteration of the NLTTAP  Progress on a national automated vehicle safety law (AVSL) and associated in-service framework meets the timeframes set by Infrastructure and Transport Ministers

Year	Performance measures	Planned Performance Results
Budget year 2022–23 cont.	Performance of Tasmanian shipping programs, indicated through number of: a) claims paid (Tasmanian Freight Equalisation Scheme) b) rebates provided (Bass Strait Passenger Vehicle Equalisation Scheme)	Programs are demand-driven
	Progress implementing the National Freight and Supply Chain Strategy (the Strategy) for the next 20 years and beyond to 2040	The 2021–22 annual report on national freight performance outcomes is complete, and the Strategy's performance framework is updated
	<i>Provide policy advice on reducing CO<sub>2</sub> emissions consistent with Government commitments for the transport sector <sup>(d)</sup></i>	Policy advice is high quality, timely and evidence-based and adapts to the changing environment Active participation in relevant international forums Progress Australia's engagement and activities under the Clydebank Declaration, Quad Green Shipping Taskforce and maritime low emission technology initiative with Singapore Updates to the Green Vehicle Guide to improve information on electric vehicles and charging infrastructure
	<i>Provide policy advice supporting safety: maritime</i>	Policy advice is high-quality, timely and evidence-based to support decision making on the Review of Domestic Commercial Vessels Safety Legislation and Costs and Charging Arrangements
Forward Estimates 2023–26	<i>Progress reforms for regulating vehicles and rail that support safety and productivity</i>	Policy advice is high-quality, timely and evidence-based to support decision making on heavy vehicle and rail productivity and safety matters Funding is delivered for relevant programs such as the Heavy Vehicle Safety Initiative, Strategic Local Government Asset Assessment Project and Regional Australia Level Crossing Safety Program
	Progress of reforms to the Disability Standards for Accessible Public Transport	Financial year delivery milestones set by the Infrastructure and Transport Ministers' Meeting (ITMM) are met
	<i>Develop policy and regulatory advice, including supporting of trials and research, to support progress towards the safe, legal and nationally consistent introduction and uptake of connected and automated vehicles in Australia</i>	Drafting instructions for a national AVSL to be implemented through Commonwealth law are complete, the national AVSL is introduced, and a national regulator is established, consistent with the roadmap for implementing a national safety framework for automated vehicles agreed by Infrastructure and Transport Ministers

Year	Performance measures	Planned Performance Results
Forward Estimates 2023–26 cont.	Performance of Tasmanian shipping programs, indicated through number of: a) claims paid (Tasmanian Freight Equalisation Scheme) b) rebates provided (Bass Strait Passenger Vehicle Equalisation Scheme)	Programs are demand-driven
	Progress implementing the National Freight and Supply Chain Strategy (the Strategy) for the next 20 years and beyond to 2040	Delivery milestones are met for the financial year, and a five-year review of the Strategy and Action Plan is completed
	<i>Provide policy advice on reducing CO<sub>2</sub> emissions consistent with Government commitments for the transport sector</i>	Policy advice is high quality, timely and evidence-based and adapts to the changing environment Active participation in relevant international forums Progress Australia's engagement and activities under the Clydebank Declaration, Quad Green Shipping Taskforce and maritime low emission technology initiative with Singapore Updates to the Green Vehicle Guide to improve information on electric vehicles and charging infrastructure
	<i>Provide policy advice supporting safety: maritime</i>	Policy advice is high-quality, timely and evidence-based to support decision making on the Review of Domestic Commercial Vessels Safety Legislation and Costs and Charging Arrangements

New or modified performance measures that reflect new or materially changed programs are shown in *italics*.

(a) New key activity to be reflected in the 2022–23 Corporate Plan.

(b) Refers to updated key activity that will be reflected in the 2022–23 Corporate Plan.

(c) Final reporting period for this measure. Further details will be included in the 2022–23 Corporate Plan.

(d) This 2022–23 measure combines three 2021–22 measures.

<b>Program 2.2 – Road Safety</b>		
The road safety program makes travel safer through coordinating a national strategic approach to improving road safety and working to make vehicles safer for all road users.		
<b>Key Activities</b>	<ul style="list-style-type: none"> <li>Advise on and deliver better road safety as well as vehicle and rail regulation</li> </ul>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021–22	Progress of the implementation of: a) the National Road Safety Strategy for the decade 2021 to 2030; and b) the National Road Safety Data Hub	a) Establish an ongoing consistent source of updated national serious injury data by June 2022 b) Data Hub is established Target expected to be met
	Number of fatalities and fatality rate per 100,000 population: road	Annual target setting not appropriate, results sought are long term
<b>Year</b>	<b>Performance measures</b>	<b>Planned Performance Results</b>
Budget year 2022–23	Progress of the implementation of: a) the National Road Safety Strategy for the decade 2021 to 2030; and b) the National Road Safety Data Hub	a) Implement and report using newly established consistent source of national serious injury data b) Data hub is established
	Reduction in the number of road fatalities and fatality rate per 100,000 population: road	Annual target setting not appropriate, results sought are long-term
Forward Estimates 2023–26	Progress of the implementation of: a) the National Road Safety Strategy for the decade 2021 to 2030; and b) the National Road Safety Data Hub	Delivery milestones in the National Road Safety Strategy are met for the financial year
	Reduction in the number of road fatalities and fatality rate per 100,000 population: road	As per the National Road Safety Strategy for the decade 2021 to 2030, a reduction in the annual number of fatalities by at least 50 per cent by 2030

<b>Program 2.3 – Air Transport</b> The air transport program facilitates investment in aviation infrastructure, ensures the aviation industry operates within a clear and robust regulatory framework, and ensures Australian businesses and consumers have access to competitive international and domestic air services, and access to regional and remote areas.		
<b>Key Activities</b> <sup>(a)</sup>	<ul style="list-style-type: none"> <li>• Lead the design of the Western Sydney Airport flight path <sup>(b)</sup></li> <li>• Manage domestic aviation policy, program and regulation <sup>(c)</sup></li> </ul>	
Year	Performance measures	Expected Performance Results
Current year 2021–22	Implementation of Western Sydney International (Nancy-Bird Walton) Airport <sup>(d)</sup>	Delivery milestones are met for 2021–22 Target expected to be met
	Percentage of Master Plans and Major Development Plans processed for federally leased airports within statutory timeframes	100% in each financial year Target expected to be met
	Performance of the Domestic Aviation Network Support (DANS) and Regional Airline Network Support (RANS) programs, indicated through number of: <ul style="list-style-type: none"> <li>a) domestic commercial airlines receiving DANS or RANS support</li> <li>b) locations receiving DANS or RANS flights <sup>(d)</sup></li> </ul>	DANS and RANS operate as a safety net, with the number of flights supported dependent on how the aviation industry moves through the pandemic <ul style="list-style-type: none"> <li>a) As at 31 December 2021, the DANS program supported four airlines</li> <li>b) As at 31 December 2021, the RANS programs supported 14 airlines, with 121 locations serviced through eligible RANS flights</li> </ul>
	Performance of the Regional Airports Program (RAP) and the Remote Airstrip Upgrade (RAU) program, indicated through number of completed projects: <ul style="list-style-type: none"> <li>a) RAP funding to regional Australia</li> <li>b) RAU funding in remote Australia</li> </ul>	<ul style="list-style-type: none"> <li>a) 100% of RAP projects with funding agreements in place are completed by 30 June 2025, with a third round of RAP grants to be offered on a competitive basis in 2022</li> <li>b) 100% of RAU projects with funding agreements in place are completed by 30 June 2024, with a ninth round of RAU grants to be offered on a competitive basis in 2022</li> </ul> Results rely on data not yet published RAP completion rate can only be reported at 30 June 2025 RAU completion rate can only be reported at 30 June 2024

Year	Performance measures	Expected Performance Results
Current year 2021–22 cont.	Performance of the Remote Air Services Subsidy Scheme (RASS Scheme), indicated through the number of remote communities directly visited on the regular “mail plane” service	Communities can apply for admission to the RASS Scheme at any time Target expected to be met
	Effectiveness of international engagement on aviation matters <sup>(d)</sup>	In financial year, outcomes achieved in line with prevailing aviation conditions Target expected to be met
	Domestic CO <sub>2</sub> emissions and rate of emissions: aviation (per passenger kilometre) <sup>(d)</sup>	The Department does not set targets for emissions as it reports against an economy-wide framework (the National Greenhouse Gas Inventory) Domestic aviation emissions in 2020–21 totalled 5,538 gigagrams (CO <sub>2</sub> -equivalent)
	Number of fatalities and fatality rate per 100,000 population: aviation	Annual target setting not appropriate, results sought are long term Data not yet available Data will be available from ATSB in July 2022
Year	Performance measures	Planned Performance Results
Budget year 2022–23	<i>Development and Environmental Assessment of Preliminary Flight Paths for Western Sydney International (Nancy-Bird Walton) Airport</i>	Delivery milestones are met for 2022–23
	Percentage of Master Plans and Major Development Plans processed for federally leased airports within statutory timeframes	100% in each financial year
	Performance of the Regional Airports Program (RAP) and the Remote Airstrip Upgrade (RAU) program, indicated through number of completed projects: a) in regional Australia (RAP) b) in remote Australia (RAU)	In 2022–23, RAP and RAU projects are completed in line with their funding agreements Both RAP and RAU continue for one round with RAP funding to 2024–25; RAU funding to 2023–24

Year	Performance measures	Planned Performance Results
Budget year 2022–23 cont.	<i>Remote Air Services Subsidy (RASS) Scheme performance is indicated by eligible communities in remote and isolated areas of Australia having access to a regular air transport service for the carriage of passengers and goods</i>	All eligible communities are admitted and maintained in the RASS Scheme
	<i>Provide policy advice supporting safety: aviation</i>	Policy advice is high-quality, timely and evidence-based
Forward Estimates 2023–26	<i>Development and Environmental Assessment of Preliminary Flight Paths for Western Sydney International (Nancy-Bird Walton) Airport</i>	Flight Paths finalised and approved following community consultation to enable Airport opening in 2026
	Percentage of Master Plans and Major Development Plans processed for federally leased airports within statutory timeframes	100% in each financial year
	Performance of the Regional Airports Program (RAP) and the Remote Airstrip Upgrade (RAU) program, indicated through number of completed projects: a) in regional Australia (RAP) b) in remote Australia (RAU)	a) 100% of RAP projects with funding agreements in place are completed by 30 June 2025, with a third round of RAP grants to be offered on a competitive basis in 2022 b) 100% of RAU projects with funding agreements in place are completed by 30 June 2024, with a ninth round of RAU grants to be offered on a competitive basis in 2022
	<i>Remote Air Services Subsidy (RASS) Scheme performance is indicated by eligible communities in remote and isolated areas of Australia having access to a regular air transport service for the carriage of passengers and goods.</i>	All eligible communities are admitted and maintained in the RASS Scheme
	<i>Provide policy advice supporting safety: aviation</i>	Policy advice is high-quality, timely and evidence-based

New or modified performance measures that reflect new or materially changed programs are shown in *italics*.

- (a) 2021–22 key activity ‘Advise on international aviation markets and regulation, aviation technology and aviation services provided by portfolio bodies’ referenced in the 2021–22 Corporate Plan, deleted.
- (b) New key activity to be reflected in the 2022–23 Corporate Plan.
- (c) Refers to updated key activity that will be reflected in the 2022–23 Corporate Plan.
- (d) Final reporting period for this measure. Further details will be included in the 2022–23 Corporate Plan.



## 2.3 Budgeted expenses and performance for Outcome 3

**Outcome 3: Strengthening the sustainability, capacity and diversity of Australia's cities and regions including through facilitating local partnerships between all levels of government and local communities; through investment in water infrastructure and measures that stimulate economic growth; and providing grants and financial assistance**

### Linked programs

#### Department of Agriculture, Water and the Environment

##### Programs

- Program 3.11: Drought programs

##### Contribution to Outcome 3 made by linked programs

The above linkage relates to work undertaken by the Regional Investment Corporation to support state and territory investment in water infrastructure that will provide secure and affordable water to support the growth of regional economies.

#### Department of Education, Skills and Employment

##### Programs

- Program 2.3: Higher Education Support

##### Contribution to Outcome 3 made by linked programs

The Department of Education, Skills and Employment is funding the construction of a new university campus in Launceston, the centrepiece of the Launceston City Deal.

#### National Drought and North Queensland Flood Response and Recovery Agency

##### Programs

- Program 1.1: National Drought and North Queensland Flood Response and Recovery Agency

##### Contribution to Outcome 3 made by linked programs

The above linkage relates to work undertaken by the National Drought and North Queensland Flood Response and Recovery Agency, in collaboration with the Department, to deliver initiatives to support economies and communities in regional and rural Australia impacted by drought.

#### The Treasury

##### Programs

- Program 1.9: National Partnership Payments to the states

##### Contribution to Outcome 3 made by linked programs

The above linkage relates to National Partnership Payments which are paid through the Department of the Treasury as part of the Federation Funding Agreements Framework.

### Budgeted expenses for Outcome 3

This table shows how much the Department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

**Table 2.3.1: Budgeted expenses for Outcome 3**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 3.1: Regional development</b>					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	606,074	1,602,368	1,633,565	1,446,787	1,090,534
Expenses not requiring appropriation in the Budget year <sup>(a)</sup>	124,166	169,695	10,434	10,150	-
<b>Total expenses for Program 3.1</b>	<b>730,240</b>	<b>1,772,063</b>	<b>1,643,999</b>	<b>1,456,937</b>	<b>1,090,534</b>
<b>Program 3.2: Local government</b>					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	818	670	390	279	-
Other Services (Appropriation Act No. 2 and Bill No. 4)	933,979	669,330	349,610	249,721	-
Special Appropriations <i>Local Government (Financial Assistance) Act 1995</i>	3,505,008	704,427	2,927,311	3,048,208	3,169,527
<b>Total expenses for Program 3.2</b>	<b>4,439,805</b>	<b>1,374,427</b>	<b>3,277,311</b>	<b>3,298,208</b>	<b>3,169,527</b>
<b>Program 3.3: Cities</b>					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	300	2,633	100	-	-
Expenses not requiring appropriation in the Budget year <sup>(a)</sup>	679	1,854	-	-	-
<b>Total expenses for Program 3.3</b>	<b>979</b>	<b>4,487</b>	<b>100</b>	<b>-</b>	<b>-</b>
<b>Program 3.4: Growing a Stronger Northern Australian Economy <sup>(b)</sup></b>					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	30,777	30,777	30,777	4,110	4,110
Payments to corporate entities <sup>(c)</sup>	14,227	20,939	21,090	21,254	21,615
Expenses not requiring appropriation in the Budget year <sup>(a)</sup>	362,208	523,294	467,209	348,648	301,803
<b>Total expenses for Program 3.4</b>	<b>407,212</b>	<b>575,010</b>	<b>519,076</b>	<b>374,012</b>	<b>327,528</b>
<b>Program 3.5 Program Support for Outcome 3</b>					
Departmental expenses					
Departmental appropriation	66,342	87,864	61,969	51,943	50,363
s74 external revenues <sup>(d)</sup>	1,893	2,076	1,912	1,839	1,822
Expenses not requiring appropriation in the Budget year <sup>(e)</sup>	1,276	1,494	1,235	593	588
<b>Total expenses for Program 3.5</b>	<b>69,511</b>	<b>91,434</b>	<b>65,116</b>	<b>54,375</b>	<b>52,773</b>

**Table 2.3.1: Budgeted expenses for Outcome 3 (continued)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Outcome 3 Totals by appropriation type</b>					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	637,969	1,636,448	1,664,832	1,451,176	1,094,644
Other Services (Appropriation Act No. 2 and Bill No. 4)	933,979	669,330	349,610	249,721	-
Special Appropriations	3,505,008	704,427	2,927,311	3,048,208	3,169,527
Payments to Corporate Entities <sup>(c)</sup>	14,227	20,939	21,090	21,254	21,615
Expenses not requiring appropriation in the Budget year <sup>(a)</sup>	487,053	694,843	477,643	358,798	301,803
<b>Total administered expenses</b>	<b>5,578,236</b>	<b>3,725,987</b>	<b>5,440,486</b>	<b>5,129,157</b>	<b>4,587,589</b>
Departmental expenses					
Departmental appropriation	66,342	87,864	61,969	51,943	50,363
Section 74 external revenues <sup>(d)</sup>	1,893	2,076	1,912	1,839	1,822
Expenses not requiring appropriation in the Budget year <sup>(e)</sup>	1,276	1,494	1,235	593	588
<b>Total Departmental expenses</b>	<b>69,511</b>	<b>91,434</b>	<b>65,116</b>	<b>54,375</b>	<b>52,773</b>
<b>Total expenses for Outcome 3</b>	<b>5,647,747</b>	<b>3,817,421</b>	<b>5,505,602</b>	<b>5,183,532</b>	<b>4,640,362</b>
	2021-22 Actual expenses \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Movement of administered funds between years <sup>(f) (g)</sup></b>					
Program 3.1: Regional Development	(10,000)	10,000	-	-	-
Program 3.3: Cities	(1,854)	1,854	-	-	-
<b>Total movement of administered funds between years</b>	<b>(11,854)</b>	<b>11,854</b>	<b>-</b>	<b>-</b>	<b>-</b>
	2021-22	2022-23			
<b>Average staffing level (number)</b>	<b>299</b>	<b>364</b>			

(a) Administered 'Expenses not requiring appropriation in the Budget year' comprises expenses relating to concessional loans, accruals, payments made from prior year appropriations and other non-cash expenses.

(b) This program was transferred into the Department from the Department of Industry, Science, Energy and Resources as part of the amendment to the Administrative Arrangements Order (AAO) with effect on 2 July 2021.

(c) Relates to appropriation for corporate entities provided through the Department.

(d) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.

(e) Departmental 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses and expenses that are reduced by associated receipts.

(f) Figures displayed as a negative (–) represent a decrease in funds and a positive (+) represent an increase in funds.

(g) Movements of funds for the Albury-Wodonga City Deal, Townsville City Deal and Western Sydney City Deal are disclosed in the Department of Treasury's 2022-23 Portfolio Budget Statements.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

**Table 2.3.2: Program components of Outcome 3**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Components for Program 3.1: Regional development</b>					
Administered expenses					
Barkly Regional Deal	386	-	-	-	-
Building Better Regions Fund	273,243	318,991	249,237	75,000	-
Community Development Grants Programme	272,876	712,965	593,509	368,100	203,821
Drought Communities Programme Extension	13,085	10,000	-	-	-
Energy Security and Regional Development Plan	-	108,380	207,508	462,597	585,516
Hinkler Regional Deal	250	-	-	-	-
National Stronger Regions Fund	8,600	-	-	-	-
National Water Infrastructure Development Fund	500	975	25	-	-
National Water Grid Authority	6,170	7,453	4,275	-	-
Rebuilding Regional Communities	3,404	2,304	-	-	-
Regional Accelerator Program	-	384,800	459,100	400,700	150,400
Regional Australia Institute	2,700	-	-	-	-
Regional Development Australia Committees	19,119	19,560	19,911	20,390	20,797
Regional Growth Fund	71,776	124,003	-	-	-
Regional Jobs and Investment Packages	20,217	-	-	-	-
Regionalisation and Decentralisation Policy - Research and Development Program	12,264	7,982	10,434	10,150	-
Regionalisation Fund	-	50,000	100,000	120,000	130,000
Resilient Regional Leaders Program	3,000	2,000	-	-	-
Stronger Communities Programme	22,650	22,650	-	-	-
<b>Total expenses for Program 3.1</b>	<b>730,240</b>	<b>1,772,063</b>	<b>1,643,999</b>	<b>1,456,937</b>	<b>1,090,534</b>
<b>Components for Program 3.2: Local government</b>					
Administered expenses					
Local Roads and Community Infrastructure	914,797	650,000	350,000	250,000	-
Supplementary Funding for South Australian Roads	20,000	20,000	-	-	-
Special Appropriations					
Local Government (Financial Assistance) Act 1995	3,505,008	704,427	2,927,311	3,048,208	3,169,527
<b>Total expenses for Program 3.2</b>	<b>4,439,805</b>	<b>1,374,427</b>	<b>3,277,311</b>	<b>3,298,208</b>	<b>3,169,527</b>
<b>Components for Program 3.3: Cities</b>					
Administered expenses					
Support for City Deals	679	4,387	-	-	-
Western Sydney City Deal	300	100	100	-	-
<b>Total expenses for Program 3.3</b>	<b>979</b>	<b>4,487</b>	<b>100</b>	<b>-</b>	<b>-</b>

**Table 2.3.2: Program components of Outcome 3 (continued)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Components for Program 3.4: Growing a Stronger Northern Australian Economy <sup>(a)</sup></b>					
Administered expenses					
Northern Australia Development Program	30,777	30,777	30,777	4,110	4,110
Northern Australia Infrastructure Facility	362,208	523,294	467,209	348,648	301,803
Payments to corporate entities <sup>(b)</sup>					
- Northern Australia Infrastructure Facility	14,227	20,939	21,090	21,254	21,615
<b>Total expenses for Program 3.4</b>	<b>407,212</b>	<b>575,010</b>	<b>519,076</b>	<b>374,012</b>	<b>327,528</b>

(a) This program was transferred into the Department from the Department of Industry, Science, Energy and Resources as part of the amendment to the Administrative Arrangements Order (AAO) with effect on 2 July 2021.

(b) Relates to appropriation for corporate entities provided through the Department.

**Table 2.3.3: Performance measure for Outcome 3**

Table 2.3.3 details the performance measures for each program associated with Outcome 3. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

<b>Outcome 3 – Strengthening the sustainability, capacity and diversity of Australia’s cities and regions including through facilitating local partnerships between all levels of government and local communities; through investment in water infrastructure and measures that stimulate economic growth; and providing grants and financial assistance</b>		
<b>Program 3.1 – Regional Development</b> The regional development program supports regional development and local communities through regionally focused stakeholder consultation and engagement, research, policy development and program delivery activities to create jobs, drive regional economic growth and build stronger regional communities.		
<b>Key Activities</b>	<ul style="list-style-type: none"> <li>• Provide policy leadership and deliver programs to support regional development and local governments</li> <li>• Manage water infrastructure projects under the National Water Grid Fund (NWGF), as informed by the NWGA’s science program</li> <li>• Advise on and deliver City Deals and Regional Deals <sup>(a)</sup></li> </ul>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021–22	Performance in delivering regional programs indicated through projects contracted, completed and funds expended for: a) Community Development Grants b) Stronger Communities Program (Round 5) c) Building Better Regions Fund (Round 4) d) Regional Growth Fund	a–c) ≥90% of all commitments (up to May 2019) contracted; and ≥70% of 2019 commitments completed d) On track for all projects to be completed by June 2023 Target expected to be met
	Number of Regional Deals commitments on track to be completed within agreed timeframe	100% of projects on track to be completed by their scheduled timeframes Target expected to be met
	Estimated number of jobs supported over the life of projects, from regional development projects underway during the financial year (based on proponent reported data)	Programs support projects for which work requirements fluctuate. While it is appropriate to monitor jobs supported, it is not appropriate to set annual targets Results rely on data not yet published

Year	Performance measures	Expected Performance Results
Current year 2021–22 cont.	Percentage of Regional Development Australia (RDA) Committees achieving agreed outcomes as demonstrated by: a) Stakeholders satisfied with the performance of their RDA b) Departmental review of RDA reporting <sup>(b)</sup>	≥90% of RDAs rated satisfactory or above Target expected to be met
	Progress of water infrastructure capital and science projects	Projects progressed in accordance with agreed timeframes in each financial year Target expected to be met
	Estimated number of construction and ongoing jobs supported over the life of the projects, from National Water Grid Fund (NWGF) capital projects	Completed projects deliver two construction jobs and at least four ongoing employees per \$million of NWGF funding expensed Target expected to be met
	Expected increase in the availability and/or reliability of water arising from projects receiving NWGF capital funding	For completed projects, an annual increase of 180 megalitres of water available for productive use per annum and at least 30 hectares of additional irrigable land and new areas serviced per \$million of NWGF funding expensed Target expected to be met
	Expected ongoing increase in gross value of agriculture and industrial production arising from projects receiving NWGF capital funding	For completed projects, an annual increase of \$900,000 per annum per \$million of NWGF funding expensed Target expected to be met
Year	Performance measures	Planned Performance Results
Budget year 2022–23	Performance in delivering regional programs indicated through projects contracted, completed and funds expended for: a) Community Development Grants b) Stronger Communities Program c) Building Better Regions Fund d) Regional Growth Fund	a) ≥95% of all commitments (up to and including the 2019 election) contracted and ≥90% of 2019 commitments completed b) 100% of all commitments contracted and completed (Round 5 and 6) c) ≥95% of all commitments contracted (Rounds 4 and 5) and on target for completion by 30 June 2024 d) On track for all projects to be completed by June 2024 (current round)
	<i>Number of City and Regional Deal commitments on track to be completed within agreed timeframes <sup>(c)</sup> <sup>(d)</sup></i>	100% of projects on track to be completed by their scheduled timeframes
	Estimated number of jobs supported over the life of projects, from regional development projects underway during the financial year (based on proponent reported data)	Programs support projects for which work requirements fluctuate. While it is appropriate to monitor jobs supported, it is not appropriate to set annual targets

Year	Performance measures	Planned Performance Results
Budget year 2022–23 cont.	Progress of water infrastructure capital and science projects	Projects progressed in accordance with agreed timeframes in the financial year
	Estimated number of construction and ongoing jobs supported over the life of the projects, from NWGF capital projects	Completed projects deliver two construction jobs and at least four ongoing employees per \$million of NWGF funding expensed
	Expected increase in the availability and/or reliability of water arising from projects receiving National Water Grid Fund (NWGF) capital funding	For completed projects, an annual increase of 180 megalitres of water available for productive use per annum and at least 30 hectares of additional irrigable land and new areas serviced per \$million of NWGF funding expensed
	Expected ongoing increase in gross value of agriculture and industrial production arising from projects receiving NWGF capital funding	For completed projects, an annual increase of \$900,000 per annum per \$million of NWGF funding expensed
Forward Estimates 2023–26	Performance in delivering regional programs indicated through projects contracted, completed and funds expended for: a) Community Development Grants b) Stronger Communities Program c) Building Better Regions Fund d) Regional Growth Fund	a) 100% of all commitments up to and including the 2019 election contracted by 30 June 2026 and ≥95% of 2019 election commitments completed by 30 June 2026 b) Program appropriation ends 30 June 2023 c) 100% of commitments contracted (Rounds 4 and 5) and 90% completed by 30 June 2024 d) On track for all projects to be completed. All projects to be completed by June 2024
	<i>Number of City and Regional Deal commitments on track to be completed within agreed timeframes<sup>(c)</sup></i>	100% of projects on track to be completed by their scheduled timeframes
	Estimated number of jobs supported over the life of projects, from regional development projects underway during the financial year (based on proponent reported data)	Programs support projects for which work requirements fluctuate. While it is appropriate to monitor jobs supported, it is not appropriate to set annual targets
	Progress of water infrastructure capital and science projects	Projects progressed in accordance with agreed timeframes in the financial year
	Estimated number of construction and ongoing jobs supported over the life of the projects, from NWGF capital projects	Completed projects deliver two construction jobs and at least four ongoing employees per \$million of NWGF funding expensed



Year	Performance measures	Planned Performance Results
Forward Estimates 2023–26 cont.	Expected increase in the availability and/or reliability of water arising from projects receiving National Water Grid Fund (NWGF) capital funding	For completed projects, an annual increase of 180 megalitres of water available for productive use per annum and at least 30 hectares of additional irrigable land and new areas serviced per \$million of NWGF funding expended
	Expected ongoing increase in gross value of agriculture and industrial production arising from projects receiving NWGF capital funding	For completed projects, an annual increase of \$900,000 per annum per \$million of NWGF funding expended

New or modified performance measures that reflect new or materially changed programs are shown in *italics*.

- (a) Refers to updated key activity that will be reflected in the 2022–23 Corporate Plan.  
 (b) Final reporting period for this measure. Further details will be included in the 2022–23 Corporate Plan.  
 (c) This measure is linked to Program 3.1 Regional Development and Program 3.3 Cities.  
 (d) This 2022–23 measure combines two 2021–22 measures.

Program 3.2 – Local Government		
The local government program supports regional development and local communities through delivery of policy advice to the Australian Government and financial assistance to local governments to strengthen local government capacity and better support local communities.		
Key Activities	<ul style="list-style-type: none"> <li>Provide policy leadership and deliver programs to support regional development and local governments</li> </ul>	
Year	Performance measures	Expected Performance Results
Current year 2021–22	Financial assistance is provided to local government	Assistance is provided in accordance with the <i>Local Government (Financial Assistance) Act 1995</i> Target expected to be met 100% of assistance payable under the <i>Local Government (Financial Assistance) Act 1995</i> paid by 30 June 2022
Year	Performance measures	Planned Performance Results
Budget year 2022–23	Financial assistance is provided to local government	Assistance is provided in accordance with the <i>Local Government (Financial Assistance) Act 1995</i>
Forward Estimates 2023–26	Financial assistance is provided to local government	Assistance is provided in accordance with the <i>Local Government (Financial Assistance) Act 1995</i>

<b>Program 3.3 – Cities</b> The cities program supports the development of more liveable and productive cities through programs and policies that support jobs and economic growth, manage population pressures and reduce congestion.		
<b>Key Activities</b>	<ul style="list-style-type: none"> <li>Advise on and deliver City Deals and Regional Deals <sup>(a)</sup></li> </ul>	
Year	Performance measures	Expected Performance Results
Current year 2021–22	Number of City Deal commitments on track to be completed within agreed timeframes	100% of projects on track to be completed by their scheduled timeframes Target expected to be met
	City Deals contributing to city: a) productivity b) liveability <sup>(b)</sup>	In 2021–22, reporting shows improvements in more than 50% of indicators analysed Results rely on data not yet published
Year	Performance measures	Planned Performance Results
Budget year 2022–23	<i>Number of City and Regional Deal commitments on track to be completed within agreed timeframes <sup>(c) (d)</sup></i>	100% of projects on track to be completed by their scheduled timeframes
Forward Estimates 2023–26	<i>Number of City and Regional Deal commitments on track to be completed within agreed timeframes <sup>(c)</sup></i>	100% of projects on track to be completed by their scheduled timeframes

(a) Refers to updated key activity that will be reflected in the 2022–23 Corporate Plan.

(b) Final reporting period for this measure. Further details will be included in the 2022–23 Corporate Plan.

(c) This measure is linked to Program 3.1 Regional Development and Program 3.3 Cities.

(d) This 2022–23 measure combines two 2021–22 measures.

<b>Program 3.4 – Growing a Stronger Northern Australia Economy</b> <i>Our North, Our Future: 2021-2026 – Targeted Growth</i> is the Government's next five-year strategic plan for developing Northern Australia. From 2021-2026 the Government will invest in transformational and enabling projects through a whole-of-government approach, in partnership with state and territory governments.		
<b>Key Activities</b>	<ul style="list-style-type: none"> <li>Progress key initiatives from and monitor whole of government implementation of <i>Our North, Our Future: 2021-2026</i><sup>(a)</sup></li> </ul>	
Year	Performance measures	Expected Performance Results
Current year 2021–22	Implementing <i>Our North, Our Future: 2021-2026</i>	Implement an evaluation framework which includes identifying indicators and a methodology for performance monitoring, and establishing a baseline Target expected to be met
	Impact of projects supported by the Northern Australia Infrastructure Facility (NAIF) during the financial year, indicated through: a) Total number of new jobs created b) Total number of new Indigenous jobs created	Year-on-year increase Target expected to be met
Year	Performance measures	Planned Performance Results
Budget year 2022–23	Implementing <i>Our North, Our Future: 2021-2026</i>	Progress implementation of key <i>Our North, Our Future: 2021-2026 – Targeted Growth</i> initiatives: Regions of Growth Master Plans, Northern Australia Programs and Connecting Northern Australia initiatives
	Impact of projects supported by the Northern Australia Infrastructure Facility (NAIF) during the financial year, indicated through: a) Total number of new jobs created b) Total number of new Indigenous jobs created	Year-on-year increase
Forward Estimates 2023–26	Implementing <i>Our North, Our Future: 2021-2026</i>	Forward targets to be set following implementation of monitoring, evaluation and reporting framework in late 2021–22
	Impact of projects supported by the Northern Australia Infrastructure Facility (NAIF) during the financial year, indicated through: a) Total number of new jobs created b) Total number of new Indigenous jobs created	Year-on-year increase

New or modified performance measures that reflect new or materially changed programs are shown in *italics*.

(a) Refers to updated key activity that will be reflected in the 2022–23 Corporate Plan.

## 2.4 Budgeted expenses and performance for Outcome 4

**Outcome 4: Good governance and service delivery in the Australian territories including through the maintenance and improvement of the laws and services for non-self-governing territories, and the overarching legislative framework for self-governing territories**

### Budgeted expenses for Outcome 4

This table shows how much the Department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

**Table 2.4.1: Budgeted expenses for Outcome 4**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 4.1: Services to Territories</b>					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	214,981	193,064	187,089	185,749	178,744
Special Accounts					
Christmas Island Phosphate Mining Rehabilitation Special Account 2016	1,200	1,200	1,200	1,200	1,200
Indian Ocean Territories Special Account 2014	17,006	17,515	17,769	17,915	17,065
Jervis Bay Territory Special Account 2014	1,219	1,219	1,219	1,219	1,219
Expenses not requiring appropriation in the Budget year <sup>(a)</sup>	57,832	37,168	36,859	36,859	36,859
<b>Total expenses for Program 4.1</b>	<b>292,238</b>	<b>250,166</b>	<b>244,136</b>	<b>242,942</b>	<b>235,087</b>
<b>Program 4.2 Program Support for Outcome 4</b>					
Departmental expenses					
Departmental appropriation	31,165	33,474	31,597	28,051	28,054
s74 external revenues <sup>(b)</sup>	889	791	975	993	1,015
Expenses not requiring appropriation in the Budget year <sup>(c)</sup>	599	569	630	320	327
<b>Total expenses for Program 4.2</b>	<b>32,653</b>	<b>34,834</b>	<b>33,202</b>	<b>29,364</b>	<b>29,396</b>
<b>Outcome 4 Totals by appropriation type</b>					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	214,981	193,064	187,089	185,749	178,744
Special Accounts	19,425	19,934	20,188	20,334	19,484
Expenses not requiring appropriation in the Budget year <sup>(a)</sup>	57,832	37,168	36,859	36,859	36,859
<b>Total Administered expenses</b>	<b>292,238</b>	<b>250,166</b>	<b>244,136</b>	<b>242,942</b>	<b>235,087</b>

**Table 2.4.1: Budgeted expenses for Outcome 4 (continued)**

	2021-22 Actual expenses \$'000	2022-23 Revised estimate \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Departmental expenses					
Departmental appropriation	31,165	33,474	31,597	28,051	28,054
s74 external revenues <sup>(b)</sup>	889	791	975	993	1,015
Expenses not requiring appropriation in the Budget year <sup>(c)</sup>	599	569	630	320	327
<b>Total Departmental expenses</b>	<b>32,653</b>	<b>34,834</b>	<b>33,202</b>	<b>29,364</b>	<b>29,396</b>
<b>Total expenses for Outcome 4</b>	<b>324,891</b>	<b>285,000</b>	<b>277,338</b>	<b>272,306</b>	<b>264,483</b>

	2021-22	2022-23
<b>Average staffing level (number)</b>	125	125

- (a) Administered 'Expenses not requiring appropriation in the Budget year' comprises expenses relating to accruals, payments made from prior year appropriations and other non-cash expenses.
- (b) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.
- (c) Departmental 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses and expenses that are reduced by associated receipts.

**Table 2.4.2: Program components of Outcome 4**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Components for Program 4.1: Services to Territories</b>					
Administered expenses					
ACT Government - national capital functions	1,992	2,026	2,057	2,085	2,116
Depreciation and Amortisation	42,251	37,168	36,859	36,859	36,859
Norfolk Island - Commonwealth administration	1,108	1,127	1,143	1,160	1,177
Norfolk Island - Kingston and Arthur's Vale historic area	2,899	2,743	2,800	2,840	2,884
Office of Administrator, Northern Territory	429	437	443	450	456
Services to Indian Ocean Territories <sup>(a)</sup>	128,564	97,904	100,176	102,451	103,987
Services to Jervis Bay Territory <sup>(b)</sup>	6,929	7,221	7,405	5,780	5,867
Services to Norfolk Island	88,641	81,606	73,065	70,983	62,257
Special Accounts					
Christmas Island Phosphate Mining Rehabilitation Special Account 2016	1,200	1,200	1,200	1,200	1,200
Indian Ocean Territories Special Account 2014	17,006	17,515	17,769	17,915	17,065
Jervis Bay Territory Special Account 2014	1,219	1,219	1,219	1,219	1,219
<b>Total expenses for Program 4.1</b>	<b>292,238</b>	<b>250,166</b>	<b>244,136</b>	<b>242,942</b>	<b>235,087</b>

- (a) See also expenses associated with the Indian Ocean Territories Special Account 2014.
- (b) See also expenses associated with the Jervis Bay Territory Special Account 2014.

**Table 2.4.3: Performance measure for Outcome 4**

Table 2.4.3 details the performance measures for each program associated with Outcome 4. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

<b>Outcome 4 – Good governance and service delivery in the Australian territories</b> including through the maintenance and improvement of the laws and services for non-self-governing territories, and the overarching legislative framework for self-governing territories		
<b>Program 4.1 – Services to Territories</b> The services to territories program provides good governance and service delivery in the Australian territories, including through the maintenance and improvement of the laws and services for non-self-governing territories, and the overarching legislative framework for self-governing territories.		
<b>Key Activities</b>	<ul style="list-style-type: none"> <li>• Provide essential infrastructure and fund and deliver services to residents of Norfolk Island, Christmas Island, the Cocos (Keeling) Islands and the Jervis Bay Territory</li> <li>• Administer the Ashmore and Cartier Islands and the Coral Sea Island Territories, and manage national interests in the ACT and NT</li> <li>• Improve the legislative frameworks in the Territories, to optimise governance arrangements and to support changes in the service delivery landscape</li> </ul>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021–22	Commonwealth legal and governance frameworks in Australia's territories are appropriate for the protection and wellbeing of the communities	Legal and governance frameworks are improved each financial year to be increasingly comparable to other Australian jurisdictions, with territory-specific modifications as necessary Target met Legal and governance frameworks are in place, and are being modified where necessary
	Communities in the external territories and Jervis Bay Territory have comparable services and essential infrastructure to mainland Australia	Service delivery arrangements and contracts each financial year deliver comparable services and essential infrastructure to mainland Australia Target met State-type services and essential infrastructure delivered

Year	Performance measures	Planned Performance Results
Budget year 2022–23	Commonwealth legal and governance frameworks in Australia's territories are appropriate for the protection and wellbeing of the communities	Legal and governance frameworks are updated and improved in the financial year with territory-specific modifications as necessary
	Communities in the external territories and Jervis Bay Territory have comparable services and essential infrastructure to mainland Australia	Service delivery arrangements and contracts in financial year deliver services and essential infrastructure comparable to mainland Australia
Forward Estimates 2023–26	Commonwealth legal and governance frameworks in Australia's territories are appropriate for the protection and wellbeing of the communities	Legal and governance frameworks are updated and improved in the financial year with territory-specific modifications as necessary
	Communities in the external territories and Jervis Bay Territory have comparable services and essential infrastructure to mainland Australia	Service delivery arrangements and contracts in financial year deliver services and essential infrastructure comparable to mainland Australia

## 2.5 Budgeted expenses and performance for Outcome 5

**Outcome 5: Promote an innovative and competitive communications sector, through policy development, advice and program delivery, so all Australians can realise the full potential of digital technologies and communications services**

### Linked programs

#### **Australian Communications and Media Authority (ACMA)**

##### **Programs**

- Program 1.1 – Communications regulation, planning and licensing
- Program 1.2 – Consumer safeguards, education and information

##### **Contribution to Outcome 5 made by linked programs**

As the regulator of the media and communications sector, the ACMA is responsible for enforcing compliance with the Universal Service Obligation (USO) and emergency call services requirements under the *Telecommunications (Industry Levy) Act 2012*, recouping costs of the Consumer Representation Grants Program allocated to the Australian Communications Consumer Action Network (ACCAN) under section 593 of the *Telecommunications Act 1997* and costs related to the management of Australia's membership and engagement with the International Telecommunications Union (ITU), from licence carriers under the *Telecommunications (Carrier Licence Charges) Act 1997*. The ACMA is also responsible for administering the Regional Broadband Scheme under the *Telecommunications (Consumer Protection and Service Standards) Act 1999*.

#### **The Treasury**

##### **Programs**

- Program 1.9 – National Partnership Payments to the States

##### **Contribution to Outcome 5 made by linked programs**

The Government will make a National Partnership Payment to the New South Wales Government to provide the Government's program for WiFi and mobile coverage on the rail corridor between Sydney and the Central Coast.



**Budgeted expenses for Outcome 5**

This table shows how much the Department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

**Table 2.5.1: Budgeted expenses for Outcome 5**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 5.1: Digital Technologies and Communications Services</b>					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	213,529	337,584	241,805	200,806	206,285
Special Accounts					
Public Interest					
Telecommunications Services					
Special Account					
National Relay Service	20,000	20,000	20,000	20,000	20,000
Universal Service Obligation	270,000	270,000	270,000	270,000	270,000
Other Public Interest Services	51,215	39,064	22,250	22,250	22,250
Payments to corporate entities <sup>(a)</sup>	1,380,118	1,394,538	1,422,514	1,437,471	1,447,169
Expenses not requiring appropriation in the Budget year <sup>(b)</sup>	1,250,840	824,944	777,867	807,794	863,019
<b>Total expenses for Program 5.1</b>	<b>3,185,702</b>	<b>2,886,130</b>	<b>2,754,436</b>	<b>2,758,321</b>	<b>2,828,723</b>
<b>Program 5.2 Program Support for Outcome 5</b>					
Departmental expenses					
Departmental appropriation	69,750	82,096	79,226	68,003	62,198
s74 external revenues <sup>(c)</sup>	1,991	1,940	2,444	2,407	2,250
Special Accounts					
Public Interest					
Telecommunications Services					
Special Account	4,046	4,046	4,046	4,046	4,046
Expenses not requiring appropriation in the Budget year <sup>(d)</sup>	1,341	1,396	1,578	777	726
<b>Total expenses for Program 5.2</b>	<b>77,128</b>	<b>89,478</b>	<b>87,294</b>	<b>75,233</b>	<b>69,220</b>
<b>Outcome 5 Totals by appropriation type</b>					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	213,529	337,584	241,805	200,806	206,285
Special accounts	341,215	329,064	312,250	312,250	312,250
Payments to corporate entities <sup>(a)</sup>	1,380,118	1,394,538	1,422,514	1,437,471	1,447,169
Expenses not requiring appropriation in the Budget year <sup>(b)</sup>	1,250,840	824,944	777,867	807,794	863,019
<b>Total Administered expenses</b>	<b>3,185,702</b>	<b>2,886,130</b>	<b>2,754,436</b>	<b>2,758,321</b>	<b>2,828,723</b>

**Table 2.5.1: Budgeted expenses for Outcome 5 (continued)**

	2021-22 Actual expenses \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
Departmental expenses					
Departmental appropriations	69,750	82,096	79,226	68,003	62,198
74 external revenues <sup>(c)</sup>	1,991	1,940	2,444	2,407	2,250
Special accounts	4,046	4,046	4,046	4,046	4,046
Expenses not requiring appropriation in the Budget year <sup>(d)</sup>	1,341	1,396	1,578	777	726
<b>Total Departmental expenses</b>	<b>77,128</b>	<b>89,478</b>	<b>87,294</b>	<b>75,233</b>	<b>69,220</b>
<b>Total expenses for Outcome 5</b>	<b>3,262,830</b>	<b>2,975,608</b>	<b>2,841,730</b>	<b>2,833,554</b>	<b>2,897,943</b>
	2021-22 Actual expenses \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Movement of administered funds between years <sup>(e)</sup></b>					
Outcome 5:					
Program 5.1: Digital Technologies and Communications	(19,557)	3,057	16,700	-	-
<b>Total movement of administered funds between years</b>	<b>(19,557)</b>	<b>3,057</b>	<b>16,700</b>	<b>-</b>	<b>-</b>
	2021-22	2022-23			
<b>Average staffing level (number)</b>	<b>366</b>	<b>374</b>			

(a) Relates to appropriation for corporate entities provided through the Department.

(b) Administered 'Expenses not requiring appropriation in the Budget year' comprises expenses relating to accruals, payments made from prior year appropriations and other non-cash expenses.

(c) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.

(d) Departmental 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses and expenses that are reduced by associated receipts.

(e) Figures displayed as a negative (–) represent a decrease in funds and a positive (+) represent an increase in funds.

**Table 2.5.2: Program components of Outcome 5**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Components for Program 5.1: Digital Technologies and Communications Services</b>					
Administered expenses					
Amplifying Australia's Voice in the Pacific	5,675	5,675	-	-	-
Australian 5G Innovation Initiative	15,000	13,000	8,000	4,000	-
Cellular Broadcast Technologies <sup>(a)</sup>	-	nfp	nfp	-	-
Community Broadcasting Program	20,149	20,531	16,796	17,200	17,544
Connecting Northern Australia	22,018	44,450	-	-	-
Connecting Regional Australia	-	97,800	169,800	169,800	179,000
Consumer Representation Grants Program	2,381	2,435	2,478	2,537	2,588
Intellectual Property	263	263	260	257	253
International Organisation Contributions	7,219	7,178	7,127	7,045	6,949
Journalist (Cadetship and Training)	5,000	5,000	-	-	-
Mobile Black Spot Program	57,854	115,088	-	-	-
NBN - Fixed Wireless and Satellite Upgrade	480,000	-	-	-	-
Online Safety	4,010	810	810	810	810
Peri-Urban Mobile Program	2,500	15,663	7,500	-	-
Public Interest News Gathering	7,500	-	-	-	-
Regional Backbone Blackspots Program	7,925	7,925	7,925	7,925	7,925
Regional Broadband Scheme	700,050	737,364	767,903	799,026	854,235
Regional Broadcasting	14,513	14,114	14,373	-	-
Regional Connectivity	86,831	65,805	16,700	-	-
Spectrum Pricing Transitional Support	4,772	-	-	-	-
Strengthening Telecommunications Against Natural Disasters	17,709	7,427	-	-	-
Supporting Underrepresented Sports	3,000	2,000	-	-	-
Special Accounts					
Public Interest Telecommunications Services Special Account					
National Relay Service	20,000	20,000	20,000	20,000	20,000
Universal Service Obligation	270,000	270,000	270,000	270,000	270,000
Other Public Interest Services	51,215	39,064	22,250	22,250	22,250
Payments to corporate entities <sup>(b)</sup>					
- Australian Broadcasting Corporation	1,070,097	1,077,733	1,099,960	1,117,831	1,122,156
- Special Broadcasting Service Corporation	310,021	316,805	322,554	319,640	325,013
<b>Total expenses for Program 5.1</b>	<b>3,185,702</b>	<b>2,886,130</b>	<b>2,754,436</b>	<b>2,758,321</b>	<b>2,828,723</b>

(a) 'nfp' figures are not for publication due to commercial sensitivity, and are not included in totals.

(b) Relates to appropriation for corporate entities that is provided through the Department.

**Table 2.5.3: Performance measure for Outcome 5**

Table 2.5.3 details the performance measures for each program associated with Outcome 5. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

<b>Outcome 5</b> – Promote an innovative and competitive communications sector, through policy development, advice and program delivery, so all Australians can realise the full potential of digital technologies and communications services		
<b>Program 5.1 – Digital Technologies and Communications Services</b> To provide an environment in which all Australians can access and benefit from digital technologies and communications services, supporting inclusiveness and sustainable economic growth.		
<b>Key Activities</b> <sup>(a)</sup>	<ul style="list-style-type: none"> <li>• Provide policy advice on digital platforms, online safety and gambling <sup>(b)</sup></li> <li>• Advise on and deliver policy and programs that enable the telecommunications industry to provide services that meet the needs of people and businesses in Australia</li> <li>• Provide advice to the government on communications policy and programs in regional and remote Australia, and implement relevant programs</li> <li>• Provide policy advice and program delivery on the news and media industry <sup>(c)</sup></li> </ul>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021–22	Progress implementing the <i>Online Safety Act</i> <sup>(d)</sup>	Legislation and relevant legislative instruments are ready for commencement of the <i>Online Safety Act</i> on 23 January 2022 Target met
	Provide oversight of NBN Co <sup>(d)</sup>	In each financial year, we assess NBN Co's corporate plan and monitor the company to ensure it is acting consistently with policy objective outlined in the Statement of Expectations Target expected to be met
	NBN Co Loan interest payments and principal repayments <sup>(d)</sup>	In each financial year, NBN Co interest payments and principal repayments are made in accordance with the terms in the Loan Agreement Target expected to be met

Year	Performance measures	Expected Performance Results
Current year 2021–22 cont.	Funds administered as part of the Regional Broadband Scheme (RBS) are distributed	In each financial year, funds are distributed in line with legislative requirements Target expected to be met
	Effectiveness of international engagement on communications matters <sup>(d)</sup>	In each financial year, outcomes achieved in line with the negotiation mandate agreed by the Australian Government Target expected to be met
	Number and proportion of Australian community radio licence holders receiving Community Broadcasting Program funding <sup>(d)</sup>	Number fluctuates depending on round structure and applications received Target expected to be met
	Percentage of Community Service Obligations (CSOs) met by Australia Post <sup>(d)</sup>	Reporting in each financial year shows Australia Post met or exceeded all the Prescribed Performance Standards Target not expected to be met On time delivery performance is measured across the financial year, however Quarter 1 results show that Australia Post is below the standard required. This result was driven by impacts on the priority letter service due to air transportation shortfalls associated with restricted passenger flights as a result of COVID-19
	Percentage of telecommunications Universal Service Obligation (USO) targets met by Telstra <sup>(d)</sup>	Reporting in each financial year shows 100% contracted arrangements delivered Target expect to be met
	Percentage of contractual arrangements for the Triple Zero Emergency Call Service delivered by Telstra <sup>(d)</sup>	Reporting in each financial year shows 100% contracted arrangements delivered Target expected to be met
	Amount of new and improved mobile coverage delivered in regions under the Mobile Black Spot Program	≥90% of total contracted (predictive) coverage is delivered through new assets, for which asset completion reports are received in financial year Target met That is, total new handheld coverage delivered exceeded the total contracted metric by 33% and the total number of premises to receive new mobile coverage exceeded the total contracted metric by 24%

Year	Performance measures	Expected Performance Results
Current year 2021–22 cont.	Access to Viewer Access Satellite Television (VAST) for viewers in terrestrial blackspots, to receive direct-to-home free-to-air television safety net services	In each financial year, access maintained for ≥210,000 households Target expected to be met At 31 December 2021, 252,644 households were registered for direct to home satellite television services through Viewer Access Satellite Television
	Number of online safety complaints by type, and percentage change <sup>(d)</sup>	Annual target setting is not appropriate as regulators respond to demand
	Affordability of telecommunications services (mobile and fixed) on offer	Reporting in each financial year indicates affordability is maintained or increased Target expected to be met
	Access to communications for people with a disability, indicated through: a) National Relay Service performance quarterly reports on user numbers b) audio description implementation by the national broadcasters c) broadcaster captioning compliance	Reporting in each financial year indicates access is maintained or increased Target expected to be met
	Complaints data: post	Reporting in 2021–22 shows maintained or improved consumer experience Target expected to be met
	Complaints data: telecommunications	Reporting in 2021–22 shows maintained or improved consumer experience Target expected to be met
	NBN consumer experience <sup>(d)</sup>	Reporting in each financial year shows positive consumer experience Target expected to be met
	Percentage of premises in fixed line areas able to access gigabit speeds <sup>(d)</sup>	75% of the fixed line NBN enabled for gigabit speeds by 2023. Target expected to be met
	NBN complex connection premises completed <sup>(d)</sup>	Reduction to zero of complex connection premises (yet to ready-to-connect) Target expected to be met
	Investment as a proportion of output in the communications sector <sup>(d)</sup>	Sector investment decisions are on a commercial basis, affected by many factors including COVID-19, and are often made by entities not captured by the regulatory framework. Analysis will show trends over coming years with the long-run average (June 1990 to June 2020) is around 35% No target set. Metric at 34.9%, is at long run average

Year	Performance measures	Expected Performance Results
Current year 2021–22 cont.	GDP contribution enabled by the communications sector <sup>(d)</sup>	Annual target setting not appropriate, results sought are long term. GDP contribution should generally be maintained or increased over time Results rely on data not yet published
Year	Performance measures	Planned Performance Results
Budget year 2022–23	<i>Develop policy advice to reduce harms associated with the activities of:</i> a) <i>digital platforms</i> b) <i>online gambling</i>	Policy advice is high quality, timely and evidence-based and adapts to the changing environment Number of illegal online gambling services closed down (ACMA)
	Funds administered as part of the Regional Broadband Scheme (RBS) are distributed	In each financial year, funds are distributed in line with legislative requirements
	Amount of new and improved mobile coverage delivered in regions under the Mobile Black Spot Program	≥90% of total contracted (predictive) coverage is delivered through new assets for which asset completion reports are received in the financial year
	Access to Viewer Access Satellite Television (VAST) for viewers in terrestrial blackspots, to receive direct-to-home free-to-air television safety net services	In each financial year, satellite free-to-air television services, including on-air availability requirements, maintained in accordance with the <i>Broadcasting Services Act 1992</i>
	Affordability of telecommunications services (mobile and fixed) on offer	Reporting in financial year indicates affordability is maintained or increased
	<i>Develop policy advice and administer programs to support the sustainability of the news and media industry</i>	Policy advice is high quality, timely and evidence-based and adapts to the changing news and media industry environment Outcomes of the operation and review of the News Media Bargaining Code demonstrate a positive role in supporting the news media industry 100% of grant opportunities are published/announced and 100% of grant agreements executed are consistent with the program objectives Number of media organisations receiving grant funding and outcomes achieved from that funding

Year	Performance measures	Planned Performance Results
Budget year 2022–23 cont.	Access to communications for people with a disability, indicated through: a) National Relay Service performance quarterly reports on user numbers b) audio description implementation by the national broadcasters c) broadcaster captioning compliance	Reporting in each financial year indicates access is maintained or increased
	<i>Complaints data from telecommunications and post customers improves over time</i> <sup>(e)</sup>	Reporting in each financial year shows maintained or improved consumer experience
	<i>Effectiveness of the current Australian content, copyright and classification frameworks</i> <sup>(f) (g)</sup>	Reporting in each financial year shows frameworks are effective, based on: a) Australian content quota compliance and the existence of public data on Australian content available on streaming video on demand services b) amount of copyright distributions paid to creators by the copyright collecting societies and annual Consumer Survey on Online Copyright Infringement c) 100% of Classification decisions by the Classification Board and Classification Review Board made and published on the National Classification Database within statutory timeframes
Forward Estimates 2023–26	<i>Develop policy advice to reduce harms associated with the activities of:</i> a) <i>digital platforms</i> b) <i>online gambling</i>	A gap analysis of online safety harms will be undertaken and a review of the <i>Online Safety Act</i> in 2024-25
	Funds administered as part of the Regional Broadband Scheme (RBS) are distributed	In each financial year, funds are distributed in line with legislative requirements
	Amount of new and improved mobile coverage delivered in regions under the Mobile Black Spot Program	≥90% of total contracted (predictive) coverage is delivered through new assets for which asset completion reports are received in the financial year
	Access to Viewer Access Satellite Television (VAST) for viewers in terrestrial blackspots, to receive direct-to-home free-to-air television safety net services	In each financial year, satellite free-to-air television services, including on-air availability requirements, maintained in accordance with the <i>Broadcasting Services Act</i>
	Affordability of telecommunications services (mobile and fixed) on offer	Reporting in financial year indicates affordability is maintained or increased



Year	Performance measures	Planned Performance Results
Forward Estimates 2023–26	<i>Develop policy advice and administer programs to support the sustainability of the news and media industry</i>	Sustainability of the news and media industry improves  Number of media organisations receiving grant funding and outcomes achieved from that funding
	Access to communications for people with a disability, indicated through: a) National Relay Service performance quarterly reports on user numbers b) audio description implementation by the national broadcasters c) broadcaster captioning compliance	Reporting in each financial year indicates access is maintained or increased
	<i>Complaints data from telecommunications and post customers improves over time</i>	Reporting in each financial year shows maintained or improved consumer experience
	<i>Effectiveness of the current Australian content, copyright and classification frameworks</i>	Reporting in each financial year shows frameworks are effective, based on: a) Australian content quota compliance and the existence of public data on Australian content available on streaming video on demand services b) amount of copyright distributions paid to creators by the copyright collecting societies and annual Consumer Survey on Online Copyright Infringement c) 100% of Classification decisions by the Classification Board and Classification Review Board made and published on the National Classification Database within statutory timeframes

New or modified performance measures that reflect new or materially changed programs are shown in *italics*.

(a) The following key activities referenced in the 2021–22 Corporate Plan have been removed:

- Provide policy advice and operational support to the classification regulatory framework
- Support and advocate Australia's interests in international telecommunications, internet governance and postal forums
- Advise on postal sector policy, including Australia Post governance and performance
- Provide policy advice for inclusive telecommunications access, including the modernisation of consumer safeguards, and oversee the performance of public interest services

(b) Refers to updated key activity that will be reflected in the 2022–23 Corporate Plan.

(c) New key activity to be reflected in the 2022–23 Corporate Plan.

(d) Final reporting period for this measure. Further details will be included in the 2022–23 Corporate Plan.

(e) This 2022–23 measure combines two 2021–22 measures.

(f) This 2022–23 measure combines three 2021–22 measures.

(g) This measure is linked to Program 5.1 Digital Technologies and Communications Services and Program 6.1 Arts and Cultural Development.

## 2.6 Budgeted expenses and performance for Outcome 6

**Outcome 6: Participation in, and access to, Australia's arts and culture through developing and supporting cultural expression**

### Budgeted expenses for Outcome 6

This table shows how much the Department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

**Table 2.6.1: Budgeted expenses for Outcome 6**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 6.1: Arts and Cultural Development</b>					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	475,252	301,052	284,854	279,995	282,163
Special accounts					
National Cultural Heritage Account	500	500	500	500	500
Payments to corporate entities <sup>(a)</sup>	495,092	497,642	451,622	456,985	462,325
Expenses not requiring appropriation in the Budget year <sup>(b)</sup>	18,839	-	-	-	-
<b>Total expenses for Program 6.1</b>	<b>989,683</b>	<b>799,194</b>	<b>736,976</b>	<b>737,480</b>	<b>744,988</b>
<b>Program 6.2 Program Support for Outcome 6</b>					
Departmental expenses					
Departmental appropriation	49,217	54,842	49,422	44,413	44,415
s74 external revenues <sup>(c)</sup>	1,405	1,296	1,525	1,572	1,607
Special Accounts					
Art Rental Special Account	3,608	3,680	3,680	3,680	3,680
Indigenous Repatriation Special Account	694	706	706	706	706
Services for Other Entities and Trust Moneys Special Account <sup>(d)</sup>	968	394	394	392	392
Expenses not requiring appropriation in the Budget year <sup>(e)</sup>	947	933	985	507	518
<b>Total expenses for Program 6.2</b>	<b>56,839</b>	<b>61,851</b>	<b>56,712</b>	<b>51,270</b>	<b>51,318</b>

**Table 2.6.1: Budgeted expenses for Outcome 6 (continued)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Outcome 6 Totals by appropriation type</b>					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	475,252	301,052	284,854	279,995	282,163
Special accounts	500	500	500	500	500
Payments to corporate entities <sup>(a)</sup>	495,092	497,642	451,622	456,985	462,325
Expenses not requiring appropriation in the Budget year <sup>(b)</sup>	18,839	-	-	-	-
<b>Total Administered expenses</b>	<b>989,683</b>	<b>799,194</b>	<b>736,976</b>	<b>737,480</b>	<b>744,988</b>
Departmental expenses					
Departmental appropriation	49,217	54,842	49,422	44,413	44,415
s74 external revenues <sup>(c)</sup>	1,405	1,296	1,525	1,572	1,607
Special accounts	5,270	4,780	4,780	4,778	4,778
Expenses not requiring appropriation in the Budget year <sup>(d)</sup>	947	933	985	507	518
<b>Total Departmental expenses</b>	<b>56,839</b>	<b>61,851</b>	<b>56,712</b>	<b>51,270</b>	<b>51,318</b>
<b>Total expenses for Outcome 6</b>	<b>1,046,522</b>	<b>861,045</b>	<b>793,688</b>	<b>788,750</b>	<b>796,306</b>
	2021-22	2022-23			
<b>Average staffing level (number)</b>	202	200			

(a) Relates to appropriation for corporate entities that is provided through the Department.

(b) Administered 'Expenses not requiring appropriation in the Budget year' comprises expenses relating to expenses recovered from industry, accruals, payments made from prior year appropriations and other non-cash expenses.

(c) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.

(d) The Cultural Special Account sunset on 1 October 2021. Estimated payments have been transferred to the Services for Entities and Other Trust Moneys Special Account.

(e) Departmental 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses and expenses that are reduced by associated receipts.

**Table 2.6.2: Program components of Outcome 6**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Components for Program 6.1: Arts and Cultural Development</b>					
Administered expenses					
Arts and Cultural Development	159,134	20,348	2,366	2,387	2,407
Arts Training	21,619	21,383	21,765	22,004	22,224
Australian Music	6,375	6,375	5,000	-	-
Awards	653	658	659	662	665
Collections	9,621	8,617	5,664	5,732	5,798
Depreciation and Amortisation	2,389	2,389	2,389	2,389	2,389
Film and Television	195,018	150,067	153,475	153,541	153,602
Indigenous Arts, Languages and Repatriation	53,382	55,368	57,045	56,030	57,093
Lending Rights	23,106	23,613	24,035	24,541	25,032
Private Sector Support	4,728	4,705	4,790	4,882	4,970
Regional Arts	18,066	7,529	7,666	7,827	7,983
Special Accounts					
National Cultural Heritage Account	500	500	500	500	500
Payments to corporate entities <sup>(a)</sup>					
- Australia Council	219,794	220,531	223,147	227,026	230,751
- Australian Film, Television and Radio School	22,738	22,997	23,132	23,337	23,520
- Australian National Maritime Museum	24,125	24,017	20,443	20,502	20,551
- National Film and Sound Archive of Australia	28,026	29,702	30,304	30,655	31,301
- National Gallery Australia	49,592	48,045	45,211	45,491	45,740
- National Library Australia	57,493	60,989	47,123	47,306	47,457
- National Museum Australia	41,383	50,912	38,744	38,908	39,047
- National Portrait Gallery of Australia	12,475	12,615	11,896	12,013	12,096
- Screen Australia	39,466	27,834	11,622	11,747	11,862
<b>Total expenses for Program 6.1</b>	<b>989,683</b>	<b>799,194</b>	<b>736,976</b>	<b>737,480</b>	<b>744,988</b>

a) Relates to appropriation for corporate entities provided through the Department.

**Table 2.6.3: Performance measure for Outcome 6**

Table 2.6.3 details the performance measures for each program associated with Outcome 6. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

<b>Outcome 6 – Participation in, and access to, Australia's arts and culture through developing and supporting cultural expression</b>		
<b>Program 6.1 – Arts and Cultural Development</b> To provide an environment in which all Australians can access and benefit from creative experiences and culture, supporting inclusiveness and growth in Australia's creative sector, and protecting and promoting Australian content and culture.		
<b>Key Activities<sup>(a)</sup></b>	<ul style="list-style-type: none"> <li>• Deliver policy and programs that support the cultural and creative sectors and enable all Australians to access and participate in cultural and creative activities</li> <li>• Deliver policies and programs to support Australian cultural heritage, including Indigenous cultural heritage, arts, languages and repatriation</li> <li>• Provide policy advice and program delivery on the news and media industry <sup>(b)</sup></li> </ul>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021–22	Progress against the National Arts and Disability Strategy (Strategy)	Strategy is renewed in 2021–22 and the arts and disability resource hub is maintained  Target expected to be partially met  Development of the Associated Plan was delayed by the renewal of Australia's Disability Strategy, which was interrupted by COVID-19  The resource hub is expected to be updated by June 2022 following a review of content (underway) and expected procurement processes
	Number of students enrolled in courses at national performing arts training organisations	≥800 students in 2021 Target met Over 1000 students enrolled at National Performing Arts Training Organisations in 2021
	Number of claimants (including authors, illustrators and publishers) to receive funding through lending rights	≥16,000 claimants in the financial year Target expected to be met

Year	Performance measures	Expected Performance Results
Current year 2021–22 cont.	Artbank operations, number of: a) artworks purchased b) artworks leased c) clients <sup>(c)</sup>	Purchasing decisions must be responsive to market conditions; and client interactions are market driven  It is not appropriate to set targets for Artbank as operations are responsive to market conditions and both its policy objectives are subject to market fluctuations
	Number of art centres and art fairs funded through the Indigenous Visual Arts Industry Support (IVAIS) program	≥80 centres in the financial year Target met At 31 December 2021, 84 art centres have been funded through the IVAIS program
	Number of Indigenous language centres funded under the Indigenous Languages and Arts (ILA) program	≥20 centres in the financial year Target met The ILA program provided annual operational funding in 2021–22 to 20 Indigenous language centres
	Impact of our activities to support, preserve and celebrate Indigenous languages, arts and culture, indicated through: a) number and strength of Aboriginal and Torres Strait Islander languages being spoken b) number of Indigenous art centre workers employed and artists active with funded art centres	a) No target as new data is not expected for 2021–22. In 2021–22, we are establishing a pilot program to capture data and evaluate the progress of activities delivered by ILA program grant recipients against the 10-year target for 'Closing the Gap Target 16' for Aboriginal and Torres Strait Islander languages b) Reporting in 2021–22 shows ≥450 Indigenous art centre workers employed and ≥8000 artists engaged in report year  Target expected to be met
	Activities to support the repatriation of Aboriginal and Torres Strait Islander ancestral remains and secret sacred objects: a) number of new agreements to repatriate ancestral remains from overseas b) number of ancestral remains and/or secret sacred objects repatriated to their community c) number of ancestral remains repatriated to Australia with no known community	Activities are responsive to domestic and international negotiations Results rely on data not yet published

Year	Performance measures	Expected Performance Results
Current year 2021–22 cont.	Regulatory activities undertaken under the <i>Protection of Movable Cultural Heritage Act 1986</i> <sup>(c)</sup>	Actions taken are in response to applications for permits received and objects identified for investigation Results rely on data not yet published
	Contribution of cultural and creative sectors to the economy <sup>(c)</sup>	No target set for 2021–22 as results likely to be heavily impacted by COVID-19 Results rely on data not yet published
	Donations and bequests reported by arts and culture charities <sup>(c)</sup>	No target set for 2021–22 as results likely to be heavily impacted by COVID-19 Results rely on data not yet published
	Impact of our arts and cultural activities to support regional access and participation, indicated through: a) projected audience numbers/ participants involved with funded projects b) number of regional/remote locations that hosted funded projects	2021–22 data will establish a benchmark; however, it is not envisaged that the number will increase each year, given the variety of projects funded and that the programs are demand driven
	Engagement with the national cultural institutions, indicated through: a) number of in-person visits to engage with national collecting institutions (including on and off-site visits) b) percentage of objects in national collections accessible online c) number of web visits to the national cultural institutions <sup>(c)</sup>	Maintain or increase 2021–22 annual engagement results compared to annual averages since 2012–13 (when the engagement indicators were established). In person visits will be impacted by COVID-19 a) Results rely on data not yet published b) Target expected to be met c) Results rely on data not yet published
	Effectiveness of the current Australian content framework, indicated through: a) Australian content quota compliance b) the existence of public data on Australian content available on streaming video on demand services	Reporting in 2021–22 shows frameworks are effective Target expected to be met
	Effectiveness of the current copyright framework, indicated through: a) amount of copyright distributions paid to creators by the copyright collecting societies b) annual Consumer Survey on Online Copyright Infringement	Reporting in 2021–22 shows frameworks are effective Target met

Year	Performance measures	Expected Performance Results
Current year 2021–22 cont.	Number of decisions made and proportion within statutory timeframes by: a) Classification Board b) Classification Review Board	Decision-making is based on industry demand Target expected to be met It is expected that every decision of the Classification Board and Classification Review Board will be made within the specified statutory timeframe
Year	Performance measures	Planned Performance Results
Budget year 2022–23	<i>Progress against the National Arts and Disability Associated Plan</i>	The National Arts and Disability Strategy is renewed and implemented as a Commonwealth-only National Arts and Disability Associated Plan including updating and maintaining the arts and disability resource hub
	Number of students enrolled in courses at national performing arts training organisations	≥800 students in each calendar year
	Number of payments made to claimants (including authors, illustrators and publishers) through lending rights	≥16,000 payments to claimants in each financial year
	Number of art centres and art fairs funded through the Indigenous Visual Arts Industry Support (IVAIS) program	≥80 centres in each financial year
	<i>Impact of our activities to support Indigenous visual arts, languages and culture indicated through the number of Indigenous language centres and Indigenous art centres funded, the number of arts workers employed and artists active with funded art centres<sup>(d)</sup></i>	Reporting in each financial year shows: a) ≥20 language centres in the financial year funded b) ≥450 Indigenous art centre workers employed; and c) ≥8000 artist engaged in report year
	Repatriation activities that support: a) securing new international agreements and facilitation of the repatriation of Aboriginal and Torres Strait Islander ancestral remains (ancestors) b) funding agreements executed under the Indigenous Repatriation Program – Museum Grants and facilitation of the repatriation of ancestors and secret sacred objects	Activities are responsive to domestic and international negotiations



Year	Performance measures	Planned Performance Results
Budget year 2022–23 cont.	Impact of our arts and cultural activities to support regional access and participation, indicated through: a) projected audience numbers/ participants involved with funded projects b) number of regional/remote locations that hosted funded projects	2021–22 was the first year of data capture. It is not envisaged that the numbers will increase each year, given the variety of projects funded and that the programs are competitive grant programs
	<i>Effectiveness of the current Australian content, copyright and classification frameworks</i> <sup>(e) (f)</sup>	Reporting in each financial year shows frameworks are effective, based on: a) Australian content quota compliance and the existence of public data on Australian content available on streaming video on demand services b) amount of copyright distributions paid to creators by the copyright collecting societies and annual Consumer Survey on Online Copyright Infringement c) 100% of Classification decisions by the Classification Board and Classification Review Board made and published on the National Classification Database within statutory timeframes
Forward Estimates 2023–26	<i>Progress against the National Arts and Disability Associated Plan</i>	National Arts and Disability Associated Plan is implemented, including maintaining the arts and disability resource hub
	Number of students enrolled in courses at national performing arts training organisations	≥800 students in each calendar year
	Number of payments made to claimants (including authors, illustrators and publishers) through lending rights	≥16,000 payments to claimants in each financial year
	Number of art centres and art fairs funded through the Indigenous Visual Arts Industry Support (IVAIS) program	≥80 centres in each financial year
	<i>Impact of our activities to support Indigenous visual arts, languages and culture indicated through the number of Indigenous language centres and Indigenous art centres funded, the number of arts workers employed and artists active with funded art centres</i>	Reporting in each financial year shows: a) ≥20 language centres in the financial year funded b) ≥450 Indigenous art centre workers employed; and c) ≥8000 artist engaged in report year

Year	Performance measures	Planned Performance Results
Forward Estimates 2023–26 cont.	Repatriation activities that support: a) securing new international agreements and facilitation of the repatriation of Aboriginal and Torres Strait Islander ancestral remains (ancestors) b) funding agreements executed under the Indigenous Repatriation Program – Museum Grants and facilitation of the repatriation of ancestors and secret sacred objects	Activities are responsive to domestic and international negotiations
	Impact of our arts and cultural activities to support regional access and participation, indicated through: a) projected audience numbers/ participants involved with funded projects b) number of regional/remote locations that hosted funded projects	2021–22 was the first year of data capture. It is not envisaged that the numbers will increase each year, given the variety of projects funded and that the programs are competitive grant programs
	<i>Effectiveness of the current Australian content, copyright and classification frameworks</i>	Reporting in each financial year shows frameworks are effective, based on: a) Australian content quota compliance and the existence of public data on Australian content available on streaming video on demand services b) amount of copyright distributions paid to creators by the copyright collecting societies and annual Consumer Survey on Online Copyright Infringement c) 100% of Classification decisions by the Classification Board and Classification Review Board made and published on the National Classification Database within statutory timeframes

New or modified performance measures that reflect new or materially changed programs are shown in *italics*.

- (a) 2021–22 key activity 'Provide policy advice and operational support to the classification regulatory framework' referenced in the 2021–22 Corporate Plan, deleted.
- (b) Refers to updated key activity that will be reflected in the 2022–23 Corporate Plan.
- (c) Final reporting period for this measure. Further details will be included in the 2022–23 Corporate Plan.
- (d) This 2022–23 measure combines two 2021–22 measures.
- (e) This 2022–23 measure combines three 2021–22 measures.
- (f) This measure is linked to Program 5.1 Digital Technologies and Communications Services and Program 6.1 Arts and Cultural Development.

## Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the Department’s finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

### 3.1 Budgeted financial statements

#### 3.1.1 Explanatory notes and analysis of budgeted financial statements

##### Departmental

The Department is budgeting to break even in 2022-23 and the forward estimates, after adjusting for depreciation and amortisation expenses, and adjustments for leases.

Expenses and revenue from government have increased since the 2021-22 Portfolio Additional Estimates Statements (PAES) due to new measures in the 2022-23 Budget (including measures with 2021-22 funding) and indexation.

The Comprehensive Income Statement (showing net cost of services) for the periods ended 30 June (Table 3.1) reflects the impacts of these changes.

##### Administered

Administered Expenses have increased since the 2021-22 Portfolio Additional Estimates Statements (PAES) due to new measures in the 2022-23 Budget (including measures with 2021-22 funding) and indexation. Further details on measures can be found in the 2022-23 measures table (Table 1.2).

The Schedule of Budgeted Income and Expenses administered on behalf of Government for the periods ended 30 June (Table 3.7) reflects the impact of these changes.

### 3.2 Budgeted financial statements tables

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	241,896	253,575	252,417	251,168	254,034
Suppliers	157,502	213,978	142,025	76,994	66,797
Grants and contributions	6,300	4,400	2,200	-	-
Depreciation and amortisation <sup>(a)</sup>	36,638	36,963	36,910	36,910	36,910
Finance costs	2,491	2,008	1,890	1,890	1,890
<b>Total expenses</b>	<b>444,827</b>	<b>510,924</b>	<b>435,442</b>	<b>366,962</b>	<b>359,631</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Revenue from contracts with customers	3,707	3,780	3,780	3,780	3,780
Rental income	5,954	5,954	5,954	5,954	5,954
Other revenue	1,632	1,095	2,222	1,807	1,807
<b>Total own-source revenue</b>	<b>11,293</b>	<b>10,829</b>	<b>11,956</b>	<b>11,541</b>	<b>11,541</b>
<b>Gains</b>					
Other gains	570	570	570	570	570
<b>Total gains</b>	<b>570</b>	<b>570</b>	<b>570</b>	<b>570</b>	<b>570</b>
<b>Total own-source income</b>	<b>11,863</b>	<b>11,399</b>	<b>12,526</b>	<b>12,111</b>	<b>12,111</b>
<b>Net (cost of)/contribution by services</b>	<b>(432,964)</b>	<b>(499,525)</b>	<b>(422,916)</b>	<b>(354,851)</b>	<b>(347,520)</b>
Revenue from Government	415,654	482,494	406,001	342,119	334,788
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>(17,310)</b>	<b>(17,031)</b>	<b>(16,915)</b>	<b>(12,732)</b>	<b>(12,732)</b>
<b>OTHER COMPREHENSIVE INCOME</b>					
Changes in asset revaluation surplus	-	-	-	-	-
<b>Total other comprehensive income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>(17,310)</b>	<b>(17,031)</b>	<b>(16,915)</b>	<b>(12,732)</b>	<b>(12,732)</b>
<b>Note: Impact of net cash appropriation arrangements</b>					
<b>Total comprehensive income/(loss) as per statement of Comprehensive Income</b>	<b>(17,310)</b>	<b>(17,031)</b>	<b>(16,915)</b>	<b>(12,732)</b>	<b>(12,732)</b>
plus: depreciation/amortisation of assets previously funded through appropriations <sup>(a)</sup>	16,411	16,795	16,678	16,678	16,678
plus: depreciation of ROU <sup>(b)</sup>	20,227	20,168	20,232	20,232	20,232
less: principal repayments <sup>(b)</sup>	(19,328)	(19,932)	(19,995)	(24,178)	(24,178)
<b>Net Cash Operating Surplus/(Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Prepared on Australian Accounting Standards basis.

(a) From 2010-11, the Government introduced the net cash appropriation arrangement that provided non-corporate Commonwealth entities with a separate Departmental Capital Budget (DCB) under Appropriation Act (No.1) or Bill (No. 3). This replaced revenue appropriations provided under Appropriation Act (No.1) or Bill (No.3) used for depreciation/amortisation expenses. For information regarding DCB, refer to Table 3.5 Departmental capital budget statement.

(b) Applies to lease arrangements under AASB 16 Leases.

**Table 3.2: Budgeted Departmental balance sheet (as at 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	11,165	12,210	12,210	12,210	12,210
Trade and other receivables	146,622	161,569	147,355	134,305	133,412
Other financial assets	1,517	472	472	472	472
<b>Total financial assets</b>	<b>159,304</b>	<b>174,251</b>	<b>160,037</b>	<b>146,987</b>	<b>146,094</b>
<b>Non-financial assets</b>					
Land and buildings	113,183	91,045	68,863	46,775	22,868
Property, plant and equipment	13,832	9,334	7,248	3,828	3,173
Intangibles	65,278	66,495	65,219	64,147	62,091
Heritage and cultural assets	35,965	35,823	35,681	35,539	35,397
Other non-financial assets	4,513	4,513	4,513	4,513	4,513
<b>Total non-financial assets</b>	<b>232,771</b>	<b>207,210</b>	<b>181,524</b>	<b>154,802</b>	<b>128,042</b>
<b>Total assets</b>	<b>392,075</b>	<b>381,461</b>	<b>341,561</b>	<b>301,789</b>	<b>274,136</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	31,102	42,254	28,046	15,204	13,190
Other payables	3,473	3,473	3,473	3,473	3,473
<b>Total payables</b>	<b>34,575</b>	<b>45,727</b>	<b>31,519</b>	<b>18,677</b>	<b>16,663</b>
<b>Interest bearing liabilities</b>					
Leases	97,230	78,539	59,794	39,799	19,804
<b>Total interest bearing liabilities</b>	<b>97,230</b>	<b>78,539</b>	<b>59,794</b>	<b>39,799</b>	<b>19,804</b>
<b>Provisions</b>					
Employee provisions	78,157	81,931	81,556	81,153	82,079
Other provisions	714	714	714	714	714
<b>Total provisions</b>	<b>78,871</b>	<b>82,645</b>	<b>82,270</b>	<b>81,867</b>	<b>82,793</b>
<b>Total liabilities</b>	<b>210,676</b>	<b>206,911</b>	<b>173,583</b>	<b>140,343</b>	<b>119,260</b>
<b>Net assets</b>	<b>181,399</b>	<b>174,550</b>	<b>167,978</b>	<b>161,446</b>	<b>154,876</b>
<b>EQUITY</b>					
<b>Parent entity interest</b>					
Contributed equity	32,826	43,008	52,961	63,149	73,299
Reserves	42,001	42,001	42,001	42,001	42,001
Accumulated surplus	106,572	89,541	73,016	56,296	39,576
<b>Total parent entity interest</b>	<b>181,399</b>	<b>174,550</b>	<b>167,978</b>	<b>161,446</b>	<b>154,876</b>
<b>Total equity</b>	<b>181,399</b>	<b>174,550</b>	<b>167,978</b>	<b>161,446</b>	<b>154,876</b>

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022–23)**

	Retained earnings	Asset revaluation reserve	Contributed equity/capital	Total equity
	\$'000	\$'000	\$'000	\$'000
<b>Opening balance as at 1 July 2022</b>				
Balance carried forward from previous period	106,572	42,001	32,826	181,399
<b>Adjusted opening balance</b>	<b>106,572</b>	<b>42,001</b>	<b>32,826</b>	<b>181,399</b>
<b>Comprehensive income</b>				
Surplus/(deficit) for the period	(17,031)	-	-	(17,031)
<b>Total comprehensive income</b>	<b>(17,031)</b>	<b>-</b>	<b>-</b>	<b>(17,031)</b>
of which:				
Attributable to the Australian Government	(17,031)	-	-	(17,031)
<b>Transactions with owners</b>				
Departmental Capital Budget (DCB)	-	-	10,182	10,182
<b>Sub-total transactions with owners</b>	<b>-</b>	<b>-</b>	<b>10,182</b>	<b>10,182</b>
<b>Estimated closing balance as at 30 June 2023</b>	<b>89,541</b>	<b>42,001</b>	<b>43,008</b>	<b>174,550</b>
<b>Closing balance attributable to the Australian Government</b>	<b>89,541</b>	<b>42,001</b>	<b>43,008</b>	<b>174,550</b>

Prepared on Australian Accounting Standards basis.

**Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	412,828	481,604	404,548	346,107	338,776
Revenue from contracts with customers	7,608	5,734	5,734	5,734	5,734
Other	5,217	4,680	5,807	5,807	5,807
<b>Total cash received</b>	<b>425,653</b>	<b>492,018</b>	<b>416,089</b>	<b>357,648</b>	<b>350,317</b>
<b>Cash used</b>					
Employees	240,201	251,835	251,159	251,516	252,336
Suppliers and Grants	152,921	217,198	143,045	80,064	71,913
Interest payments on lease liability	2,425	1,942	1,824	1,824	1,824
Other	66	66	66	66	66
<b>Total cash used</b>	<b>395,613</b>	<b>471,041</b>	<b>396,094</b>	<b>333,470</b>	<b>326,139</b>
<b>Net cash from/(used by) operating activities</b>	<b>30,040</b>	<b>20,977</b>	<b>19,995</b>	<b>24,178</b>	<b>24,178</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash used</b>					
Purchase of land, buildings, property, plant and equipment and intangibles	33,029	10,182	9,992	10,210	10,172
<b>Total cash used</b>	<b>33,029</b>	<b>10,182</b>	<b>9,992</b>	<b>10,210</b>	<b>10,172</b>
<b>Net cash from/(used by) investing activities</b>	<b>(33,029)</b>	<b>(10,182)</b>	<b>(9,992)</b>	<b>(10,210)</b>	<b>(10,172)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Contributed equity	20,989	10,182	9,992	10,210	10,172
<b>Total cash received</b>	<b>20,989</b>	<b>10,182</b>	<b>9,992</b>	<b>10,210</b>	<b>10,172</b>
<b>Cash used</b>					
Principle payments on lease liability	18,935	19,932	19,995	24,178	24,178
<b>Total cash used</b>	<b>18,935</b>	<b>19,932</b>	<b>19,995</b>	<b>24,178</b>	<b>24,178</b>
<b>Net cash from/(used by) financing activities</b>	<b>2,054</b>	<b>(9,750)</b>	<b>(10,003)</b>	<b>(13,968)</b>	<b>(14,006)</b>
<b>Net increase/(decrease) in cash held</b>	<b>(935)</b>	<b>1,045</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash and cash equivalents at the beginning of the reporting period	12,100	11,165	12,210	12,210	12,210
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>11,165</b>	<b>12,210</b>	<b>12,210</b>	<b>12,210</b>	<b>12,210</b>

Prepared on Australian Accounting Standards basis.

**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>NEW CAPITAL APPROPRIATIONS</b>					
Capital budget - Act No. 1 and Bill 3 (DCB)	20,989	10,182	9,992	10,210	10,172
<b>Total new capital appropriations</b>	<b>20,989</b>	<b>10,182</b>	<b>9,992</b>	<b>10,210</b>	<b>10,172</b>
<b>Provided for:</b>					
Purchase of non-financial assets	20,989	10,182	9,992	10,210	10,172
<b>Total items</b>	<b>20,989</b>	<b>10,182</b>	<b>9,992</b>	<b>10,210</b>	<b>10,172</b>
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriation - DCB	20,989	10,182	9,992	10,210	10,172
Funded internally from departmental resources <sup>(a)</sup>	12,040	-	-	-	-
<b>TOTAL</b>	<b>33,029</b>	<b>10,182</b>	<b>9,992</b>	<b>10,210</b>	<b>10,172</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total purchases	33,029	10,182	9,992	10,210	10,172
<b>Total cash used to acquire assets</b>	<b>33,029</b>	<b>10,182</b>	<b>9,992</b>	<b>10,210</b>	<b>10,172</b>

Prepared on Australian Accounting Standards basis.

(a) Amounts funded from prior year Departmental Capital Budgets (DCBs) and internal reserves.



**Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)**

	Asset Category				Total
	Buildings	Other property, plant and equipment	Computer software and intangibles	Heritage and cultural	
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2022</b>					
Gross book value	34,414	28,631	114,540	36,701	214,286
Gross book value - ROU assets	155,895	170	-	-	156,065
Accumulated depreciation / amortisation and impairment	(13,248)	(14,881)	(49,262)	(736)	(78,127)
Accumulated depreciation/ amortisation and impairment - ROU assets	(63,878)	(88)	-	-	(63,966)
<b>Opening net book balance</b>	<b>113,183</b>	<b>13,832</b>	<b>65,278</b>	<b>35,965</b>	<b>228,258</b>
<b>Capital asset additions</b>					
<b>Estimated expenditure on new or replacement assets</b>					
By purchase – appropriation ordinary annual services <sup>(a)</sup>	501	374	9,307	-	10,182
By purchase – appropriation ordinary annual services – ROU assets	1,204	16	-	-	1,220
<b>Total additions</b>	<b>1,705</b>	<b>390</b>	<b>9,307</b>	<b>-</b>	<b>11,402</b>
<b>Other movements</b>					
Depreciation/amortisation expense	(3,690)	(4,873)	(8,090)	(142)	(16,795)
Depreciation/amortisation on ROU assets	(20,153)	(15)	-	-	(20,168)
<b>Total other movements</b>	<b>(23,843)</b>	<b>(4,888)</b>	<b>(8,090)</b>	<b>(142)</b>	<b>(36,963)</b>
<b>As at 30 June 2023</b>					
Gross book value	34,915	29,005	123,847	36,701	224,468
Gross book value – ROU assets	157,099	186	-	-	157,285
Accumulated depreciation / amortisation and impairment	(16,938)	(19,754)	(57,352)	(878)	(94,922)
Accumulated depreciation/ amortisation and impairment – ROU assets	(84,031)	(103)	-	-	(84,134)
<b>Closing net book balance</b>	<b>91,045</b>	<b>9,334</b>	<b>66,495</b>	<b>35,823</b>	<b>202,697</b>

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, DCBs or other operational expenses.

**Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	16,623	16,948	17,273	17,604	17,942
Suppliers	694,383	653,859	566,036	551,561	551,351
Subsidies	1,804,175	1,011,307	1,030,504	1,056,377	1,111,553
Grants	7,625,605	4,855,268	6,258,863	5,979,961	5,478,831
Depreciation and amortisation	52,565	47,619	47,750	47,173	47,173
Write-down and impairment of assets	6,606	34,870	62,733	50,629	24,518
Payments to corporate entities	2,116,638	2,115,617	2,066,422	2,055,614	2,072,267
Other expenses	369,282	497,066	413,175	306,796	278,550
<b>Total expenses</b>	<b>12,685,877</b>	<b>9,232,554</b>	<b>10,462,756</b>	<b>10,065,715</b>	<b>9,582,185</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
<b>Taxation revenue</b>					
Other taxes	42,091	43,787	43,068	45,006	45,006
<b>Total taxation revenue</b>	<b>42,091</b>	<b>43,787</b>	<b>43,068</b>	<b>45,006</b>	<b>45,006</b>
<b>Non-taxation revenue</b>					
Revenue from contracts with customers	17,814	17,891	17,818	17,793	15,156
Fees and fines	154,377	169,228	174,170	175,950	150,338
Interest	470,945	470,537	578,698	376,289	312,115
Dividends	106,900	36,500	35,300	58,100	55,400
Rental income	4,148	4,382	4,525	4,657	4,657
Other revenue	8,716	21,995	12,575	6,339	1,200
<b>Total non-taxation revenue</b>	<b>762,900</b>	<b>720,533</b>	<b>823,086</b>	<b>639,128</b>	<b>538,866</b>
<b>Total own-source revenue</b>	<b>804,991</b>	<b>764,320</b>	<b>866,154</b>	<b>684,134</b>	<b>583,872</b>
<b>Gains</b>					
Sale of assets	27,610	-	-	-	-
<b>Total gains</b>	<b>27,610</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total own-sourced income</b>	<b>832,601</b>	<b>764,320</b>	<b>866,154</b>	<b>684,134</b>	<b>583,872</b>
<b>Net (cost of)/contribution by services</b>	<b>(11,853,276)</b>	<b>(8,468,234)</b>	<b>(9,596,602)</b>	<b>(9,381,581)</b>	<b>(8,998,313)</b>
<b>Surplus/(deficit)</b>	<b>(11,853,276)</b>	<b>(8,468,234)</b>	<b>(9,596,602)</b>	<b>(9,381,581)</b>	<b>(8,998,313)</b>
<b>OTHER COMPREHENSIVE INCOME</b>					
Changes in asset revaluation surplus	2,731,465	-	-	-	-
<b>Total other comprehensive income</b>	<b>2,731,465</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income/(loss)</b>	<b>(9,121,811)</b>	<b>(8,468,234)</b>	<b>(9,596,602)</b>	<b>(9,381,581)</b>	<b>(8,998,313)</b>

Prepared on Australian Accounting Standards basis

**Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	41,989	41,989	41,989	41,989	41,989
Receivables	10,206,117	10,947,474	4,853,687	5,975,942	6,477,641
Other investments	37,868,736	43,120,375	47,614,893	52,058,929	54,905,288
Other financial assets	83,804	83,804	83,804	83,804	83,804
<b>Total financial assets</b>	<b>48,200,646</b>	<b>54,193,642</b>	<b>52,594,373</b>	<b>58,160,664</b>	<b>61,508,722</b>
<b>Non-financial assets</b>					
Land and buildings	203,785	200,589	206,638	197,544	190,103
Property, plant and equipment	450,953	509,903	537,912	539,959	520,382
Heritage and cultural assets	172,345	170,464	168,582	167,782	165,345
Intangibles	6,749	6,749	6,749	6,749	6,749
Inventories	2,732	2,732	2,732	2,732	2,732
Other non-financial assets	3,001	3,081	3,198	3,165	3,116
<b>Total non-financial assets</b>	<b>839,565</b>	<b>893,518</b>	<b>925,811</b>	<b>917,931</b>	<b>888,427</b>
<b>Total assets administered on behalf of Government</b>	<b>49,040,211</b>	<b>55,087,160</b>	<b>53,520,184</b>	<b>59,078,595</b>	<b>62,397,149</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	362,671	341,506	295,636	288,076	287,966
Subsidies	80,306	80,306	80,306	80,306	80,306
Grants	93,840	95,573	96,529	94,159	94,209
Other payables	526,645	611,832	295,901	23,423	4,091
<b>Total payables</b>	<b>1,063,462</b>	<b>1,129,217</b>	<b>768,372</b>	<b>485,964</b>	<b>466,572</b>
<b>Provisions</b>					
Employee provisions	4,456	4,456	4,456	4,456	4,456
Other provisions	702,899	740,213	770,752	801,875	857,084
<b>Total provisions</b>	<b>707,355</b>	<b>744,669</b>	<b>775,208</b>	<b>806,331</b>	<b>861,540</b>
<b>Total liabilities administered on behalf of Government</b>	<b>1,770,817</b>	<b>1,873,886</b>	<b>1,543,580</b>	<b>1,292,295</b>	<b>1,328,112</b>
<b>Net assets/(liabilities)</b>	<b>47,269,394</b>	<b>53,213,274</b>	<b>51,976,604</b>	<b>57,786,300</b>	<b>61,069,037</b>

Prepared on Australian Accounting Standards basis.

**Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Revenue from contracts with customers	17,841	17,891	17,818	17,793	15,156
Dividends	106,900	36,500	35,300	58,100	55,400
Taxes	41,491	43,187	42,468	45,006	45,006
Regulatory and other fees	120,923	135,574	140,103	179,607	154,995
Other	9,614	22,946	13,575	7,339	1,200
<b>Total cash received</b>	<b>296,769</b>	<b>256,098</b>	<b>249,264</b>	<b>307,845</b>	<b>271,757</b>
<b>Cash used</b>					
Grant payments	7,245,145	4,610,772	5,944,964	5,683,333	5,204,839
Subsidies paid	1,135,116	296,695	286,565	282,308	283,286
Employee benefits	16,623	16,948	17,273	17,604	17,942
Suppliers	650,790	621,166	537,734	523,983	523,783
Payments to corporate entities	2,116,638	2,115,617	2,066,422	2,055,614	2,072,267
Other	14,539	9,650	9,745	10,273	2,745
<b>Total cash used</b>	<b>11,178,851</b>	<b>7,670,848</b>	<b>8,862,703</b>	<b>8,573,115</b>	<b>8,104,862</b>
<b>Net cash from/(used by) operating activities</b>	<b>(10,882,082)</b>	<b>(7,414,750)</b>	<b>(8,613,439)</b>	<b>(8,265,270)</b>	<b>(7,833,105)</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Repayments of advances and loans	5,958,393	24,654	7,406,367	65,892	165,918
Other	358,791	312,756	322,067	55,700	115,163
<b>Total cash received</b>	<b>6,317,184</b>	<b>337,410</b>	<b>7,728,434</b>	<b>121,592</b>	<b>281,081</b>
<b>Cash used</b>					
Purchase of property, plant and equipment and intangibles	51,384	101,492	79,946	39,326	17,718
Advances and loans made	493,088	1,065,904	1,883,430	1,494,715	789,181
Other	2,600,162	5,565,426	4,835,763	4,770,612	3,147,869
<b>Total cash used</b>	<b>3,144,634</b>	<b>6,732,822</b>	<b>6,799,139</b>	<b>6,304,653</b>	<b>3,954,768</b>
<b>Net cash from/(used by) investing activities</b>	<b>3,172,550</b>	<b>(6,395,412)</b>	<b>929,295</b>	<b>(6,183,061)</b>	<b>(3,673,687)</b>

**Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June) (continued)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Other	-	-	-	-	-
<b>Total cash used</b>	-	-	-	-	-
<b>Net cash from/(used by) financing activities</b>	-	-	-	-	-
<b>Net increase/(decrease) in cash held</b>	<b>(7,709,532)</b>	<b>(13,810,162)</b>	<b>(7,684,144)</b>	<b>(14,448,331)</b>	<b>(11,506,792)</b>
Cash and cash equivalents at beginning of reporting period	41,989	41,989	41,989	41,989	41,989
Cash from Official Public Account for:					
Appropriations	8,664,554	14,288,560	8,186,578	14,660,042	11,841,805
<b>Total cash from Official Public Account</b>	<b>8,664,554</b>	<b>14,288,560</b>	<b>8,186,578</b>	<b>14,660,042</b>	<b>11,841,805</b>
Cash to Official Public Account for:					
Appropriations	(955,022)	(478,398)	(502,434)	(211,711)	(335,013)
<b>Total cash to Official Public Account</b>	<b>(955,022)</b>	<b>(478,398)</b>	<b>(502,434)</b>	<b>(211,711)</b>	<b>(335,013)</b>
<b>Cash and cash equivalents at end of reporting period</b>	<b>41,989</b>	<b>41,989</b>	<b>41,989</b>	<b>41,989</b>	<b>41,989</b>

Prepared on Australian Accounting Standards basis.

**Table 3.10: Schedule of administered capital budget statement (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>NEW CAPITAL APPROPRIATIONS</b>					
Capital budget - Bill 1 (ACB)	19,857	39,244	26,502	19,316	17,718
Administered Assets and Liabilities - Bill 2	2,131,167	5,191,453	4,399,362	4,328,018	2,713,875
<b>Total new capital appropriations</b>	<b>2,151,024</b>	<b>5,230,697</b>	<b>4,425,864</b>	<b>4,347,334</b>	<b>2,731,593</b>
<b>Provided for:</b>					
Purchase of non-financial assets	51,484	101,492	79,926	39,326	19,728
Other Items	2,099,540	5,129,205	4,345,938	4,308,008	2,711,865
<b>Total items</b>	<b>2,151,024</b>	<b>5,230,697</b>	<b>4,425,864</b>	<b>4,347,334</b>	<b>2,731,593</b>
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriations	30,122	62,248	53,424	20,010	2,010
Funded by capital appropriation - ACB	21,362	39,244	26,502	19,316	17,718
<b>TOTAL</b>	<b>51,484</b>	<b>101,492</b>	<b>79,926</b>	<b>39,326</b>	<b>19,728</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total accrual purchases	51,484	101,492	79,926	39,326	19,728
<b>Total cash used to acquire assets</b>	<b>51,484</b>	<b>101,492</b>	<b>79,926</b>	<b>39,326</b>	<b>19,728</b>

Prepared on Australian Accounting Standards basis.

**Table 3.11: Statement of administered asset movements (Budget year 2022-23)**

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2022</b>						
Gross book value	66,776	175,957	585,609	179,664	8,097	1,016,103
Accumulated depreciation/ amortisation and impairment	-	(38,948)	(134,656)	(7,319)	(1,348)	(182,271)
<b>Opening net book balance</b>	<b>66,776</b>	<b>137,009</b>	<b>450,953</b>	<b>172,345</b>	<b>6,749</b>	<b>833,832</b>
<b>CAPITAL ASSET ADDITIONS</b>						
<b>Estimated expenditure on new or replacement assets</b>						
By purchase - appropriation equity	20	6,131	94,791	550	-	101,492
<b>Total additions</b>	<b>20</b>	<b>6,131</b>	<b>94,791</b>	<b>550</b>	<b>-</b>	<b>101,492</b>
<b>Other movements</b>						
Depreciation/ amortisation expense	-	(9,347)	(35,841)	(2,431)	-	(47,619)
<b>Total other movements</b>	<b>-</b>	<b>(9,347)</b>	<b>(35,841)</b>	<b>(2,431)</b>	<b>-</b>	<b>(47,619)</b>
<b>As at 30 June 2023</b>						
Gross book value	66,796	182,088	680,400	180,214	8,097	1,117,595
Accumulated depreciation/ amortisation and impairment	-	(48,295)	(170,497)	(9,750)	(1,348)	(229,890)
<b>Closing net book balance</b>	<b>66,796</b>	<b>133,793</b>	<b>509,903</b>	<b>170,464</b>	<b>6,749</b>	<b>887,705</b>

Prepared on Australian Accounting Standards basis.





# **Australia Council**

## **Entity resources and planned performance**



## Australia Council

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# Australia Council

## Section 1: Entity overview and resources

### 1.1 Strategic direction statement

The Australia Council (the Council) is the Australian Government's principal arts investment, development, funding and advisory body with a purpose to champion and invest in arts and creativity to benefit all Australians. The Council has a national leadership role in supporting and building Australia's arts ecology by fostering excellence in the arts, increasing national and international engagement with Australian art and artists, and advocating for the social, cultural and economic value of arts and creativity. The Council achieves this by:

- investing in artists and organisations through grants, fellowships and awards that enable art to be created and experienced
- advocating for the social, cultural and economic value of the arts and creativity
- advising government on matters connected with the arts
- managing Government-directed initiatives and frameworks in support of the arts
- delivering strategic development activity that builds industry capacity, increases markets and audiences for Australian creative work and enables more people to be inspired by and benefit from their creative engagement
- conducting research and analysis that deepens the understanding of the role and value of arts and creativity
- collaborating with state, territory and local governments
- partnering with others to increase investment in and support for creativity.

The Council's Corporate Plan 2021–2025 has five strategic objectives to achieve our vision 'Creativity Connects Us' and is approved by the Minister for Communications, Urban Infrastructure, Cities and the Arts. The Council's strategic objectives are informed by the functions outlined in the *Australia Council Act 2013*, and reflect the needs and aspirations of Australia's diverse and vibrant creative sector and the Australian public:

- Australians are transformed by arts and creativity
  - Support engaging arts experiences
  - Expand access to arts experiences
  - Support the digital mobility of Australian arts and creativity
  - Promote arts experiences in everyday life
- Our arts reflect us
  - Enable activity that connects communities

- Support creative work that reflects contemporary Australia
- Support increased diversity in our creative workforce
- Promote diversity across all Australia Council activities
- First Nations arts and culture are cherished
  - Strengthen and embed First Nations arts and culture
  - Grow experiences of First Nations arts and culture
  - Support First Nations young people's artistic and cultural expression
  - Uphold First Nations arts and cultural practitioners' cultural rights
- Arts and creativity are thriving
  - Support viable creative careers and business models
  - Enable risk taking and experimentation in the realisation of new works
  - Develop partnerships to strengthen our cultural and creative industries
  - Promote wellbeing and a safe environment for people working in the arts
- Arts and creativity are valued
  - Advocate for the public value of arts and creativity
  - Advise on arts matters to inform government policy development
  - Lead public discussion about matters relating to arts and creativity
  - Develop evidence that increases understanding of the cultural and creative industries.

Before the COVID-19 pandemic, the cultural and creative industries were already facing significant forces of change and evolution that have meant traditional business models, modes of operation or engagement must be innovated. Just some of these shifts include:

- growing public awareness of the value of First Nations cultures
- rapidly changing and diversifying communities
- new definitions of the marketplace and audience expectations
- universal on-demand access to digital content
- innovation required in the development of content and delivery to reach diverse national and international publics
- new economic realities.

The cultural and creative industries have been among the hardest hit by the COVID-19 pandemic which will have profound and long-lasting impacts on how the industry operates in the future, not least with regard to digital strategies and mobility of work.

The Australia Council will support the post-COVID-19 pandemic rebuilding of our cultural and creative industries, including continual adaptation to industry change to

realise the potential of new models of operation and practice, harnessing diversity and actively cultivating creativity and innovation to generate economic, cultural and social value.

## 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the Council for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and Departmental (for the Council's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: Australia Council resource statement — Budget estimates for 2022-23 as at Budget March 2022**

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
<b>Opening balance/cash reserves at 1 July</b>	<b>8,097</b>	<b>9,631</b>
<b>Funds from Government</b>		
Annual appropriations - ordinary annual services <sup>(a)</sup>		
Outcome 1	219,794	220,531
Total annual appropriations	219,794	220,531
<b>Total funds from Government</b>	<b>219,794</b>	<b>220,531</b>
<b>Funds from other sources</b>		
Interest	161	100
Sale of goods and services	11	10
Other	2,987	400
<b>Total funds from other sources</b>	<b>3,159</b>	<b>510</b>
<b>Total net resourcing for Australia Council</b>	<b>231,050</b>	<b>230,672</b>
	2021-22	2022-23
<b>Average staffing level (number)</b>	101	108

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23.

Australia Council is not directly appropriated as it is a Commonwealth Corporate Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to Australia Council and are considered 'Departmental' for all purposes.

## 1.3 Budget measures

There are no measures relating to the Australia Council for the 2022-23 Budget.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the Council can be found at:

<https://australiacouncil.gov.au/wp-content/uploads/2021/08/Corporate-plan-2021-25.pdf>

The most recent annual performance statement can be found at:

<https://australiacouncil.gov.au/wp-content/uploads/2021/08/Australia-Council-for-the-Arts-Annual-Report-2020-21.pdf>



**2.1 Budgeted expenses and performance for Outcome 1**

**Outcome 1: Supporting Australian artists and arts organisations to create and present excellent art that is accessed by audiences across Australia and abroad**

**Budgeted expenses for Outcome 1**

This table shows how much the Council intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 1.1: To champion and invest in Australian arts and creativity</b>					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	219,794	220,531	223,147	227,026	230,751
Revenues from other independent sources	3,159	510	1,111	511	1,111
<b>Total expenses for Program 1.1</b>	<b>222,953</b>	<b>221,041</b>	<b>224,258</b>	<b>227,537</b>	<b>231,862</b>
<b>Outcome 1 totals by resource type</b>					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	219,794	220,531	223,147	227,026	230,751
Revenues from other independent sources	3,159	510	1,111	511	1,111
<b>Total expenses for Outcome 1</b>	<b>222,953</b>	<b>221,041</b>	<b>224,258</b>	<b>227,537</b>	<b>231,862</b>
<b>Average staffing level (number)</b>					
	2021-22 101	2022-23 108			

**Table 2.1.2: Performance measure for Outcome 1**

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured.

<b>Outcome 1 – Supporting Australian artists and arts organisations to create and present excellent art that is accessed by audiences across Australia and abroad</b>		
<b>Program 1.1 – To champion and invest in Australian arts through grants and initiatives that foster and develop Australia's arts sector and raise the profile of Australian arts nationally and internationally.</b>		
<b>Key Activities</b>	<p>Administering the Governments' National Performing Arts Partnership Framework.</p> <p>Administering Government programs, including National Regional Touring Programs and the Visual Arts and Craft Strategy.</p> <p>Undertaking research and knowledge management activity to inform policy and program analysis and awareness of Australia's arts sector.</p> <p>Delivering an integrated suite of programs that support artists and arts organisations across the arts sector, including:</p> <ul style="list-style-type: none"> <li>• Peer assessed grant funding for individual artists, groups and arts organisations</li> <li>• Four Year core program funding for small-to-medium arts organisations</li> <li>• Strategic national and international market, audience and artistic development activity</li> <li>• Capacity building activity for arts leaders and organisations</li> <li>• First Nations arts initiatives.</li> </ul>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	Live attendances at Australia Council supported activities in Australia	15 million Target expected to be met
	New Australian artistic works with a public outcome (performed, exhibited, published or recorded) supported	4,500 works Target expected to be met
	Number of applications for culturally diverse projects and events supported and total amount invested	200 applications supported with \$13 million investment Target expected to be met
	New Australian artworks supported	5,700 works Target expected to be met
	Total amount invested in projects creating new Australian artwork	\$7.5 million Target expected to be met
	Number of initiatives delivered that strengthen ties with other countries	15 initiatives Target expected to be met
	Number of countries where Australia Council supported arts activities are delivered	25 countries Target expected to be met

Year	Performance measures	Planned Performance Results
Budget year 2022-23	Live attendances at Australia Council supported activities in Australia	15 million
	New Australian artistic works with a public outcome (performed, exhibited, published or recorded) supported	4,500 works
	Number of applications for culturally diverse projects and events supported and total amount invested	250 applications supported with \$10 million investment
	Number of applications for First Nations projects and events supported and total amount invested	180 applications supported with \$13 million investment
	New Australian artworks supported	5,700 works
	Total amount invested in projects creating new Australian artwork	\$7.5 million
	Number of initiatives delivered that strengthen ties with other countries	15 initiatives
	Number of countries where Australia Council supported arts activities are delivered	25 countries
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

## **Section 3: Budgeted financial statements**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the Council's finances for the 2022-23 Budget year, including the impact of resourcing on financial statements.

### **3.1 Budgeted financial statements**

#### **3.1.1 Explanatory notes and analysis of budgeted financial statements**

The Council's 2022–23 Budget has been built on the underlying principle of a balanced, breakeven budget, that is, annual expense matches the annual revenue forecast to be received.

#### **Comprehensive income statement**

The Council's base appropriation will increase by \$0.7 million in 2022-23, from \$219.8 million to \$220.5 million. The net increase is due to indexation (net of the applicable annual efficiency dividend), offset by a decrease relating to the Playing Australia Program. In 2021-22 there was a one-off uplift of \$3.6 million to the Playing Australia program, consequently the appropriation has reduced by a similar amount in 2022-23.

Other revenue for 2022–23 includes returned grant monies and interest income (\$0.5 million).

The Council's total expenses are budgeted at \$221.0 million, compared to \$223.0 million in 2021–22 and comprise:

- grant expenditure of \$192.8 million budgeted to support individual artists, National Performing Arts Partnership Framework companies, small to medium arts organisations and for initiatives to increase national and international audiences and markets for Australian arts. The budgeted expenditure will decrease by \$2.4 million, largely due to the reduction in funding received for the Playing Australia program. Additional funding for Playing Australia of \$3.6 million was received in 2021-22 (as referred to above).
- supplier expenses of \$10.8 million, will decrease by \$0.4 million in 2022–23 as a consequence of decreased expenditure for the Venice Biennale exhibition. The Venice Biennale is being held in 2021-22 and is held every two years.
- depreciation and amortisation expenses of \$2.6 million in 2022-23 are similar to 2021-22.
- employee benefits expense of \$14.7 million, being an increase of \$0.9 million in 2022–23, as a result of vacancies in 2021-22 and expected annual salary increases.

**Budgeted Departmental balance sheet**

Financial assets are budgeted at \$11.9 million with cash and cash equivalent balances expected to be \$10.0 million by the end of the year.

Non-financial assets are budgeted to decrease to \$22.6 million due to depreciation of \$2.6 million offsetting capital expenditure of \$0.8 million.

The capital expenditure investment in 2022–23 is predominantly business systems and equipment.

Reserves (other than retained surplus), remain level at \$9.8 million at 30 June 2023 and comprise \$6.4 million of private sector donation income received for the rebuild of the Venice Pavilion (completed in 2015) and \$3.4 million in the asset revaluation reserve.

### 3.2 Budgeted financial statements tables

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	13,787	14,664	15,104	15,558	16,024
Suppliers	11,242	10,844	11,781	11,324	12,271
Grants	195,203	192,818	194,684	197,979	200,952
Depreciation and amortisation	2,576	2,587	2,579	2,585	2,543
Finance costs	145	128	110	91	72
<b>Total expenses</b>	<b>222,953</b>	<b>221,041</b>	<b>224,258</b>	<b>227,537</b>	<b>231,862</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Interest	161	100	100	100	100
Sublease income	11	10	11	11	11
Other	2,987	400	1,000	400	1,000
<b>Total own-source revenue</b>	<b>3,159</b>	<b>510</b>	<b>1,111</b>	<b>511</b>	<b>1,111</b>
<b>Gains</b>					
Other	-	-	-	-	-
<b>Total gains</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total own-source income</b>	<b>3,159</b>	<b>510</b>	<b>1,111</b>	<b>511</b>	<b>1,111</b>
<b>Net (cost of)/contribution by services</b>	<b>(219,794)</b>	<b>(220,531)</b>	<b>(223,147)</b>	<b>(227,026)</b>	<b>(230,751)</b>
Revenue from Government	219,794	220,531	223,147	227,026	230,751
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Note: Impact of net cash appropriation arrangements</b>					
<b>Total comprehensive income/(loss) - as per statement of comprehensive income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
plus: depreciation/amortisation expenses for ROU assets <sup>(a)</sup>	1,583	1,584	1,583	1,584	1,583
less: lease principal repayments <sup>(a)</sup>	(1,368)	(1,456)	(1,547)	(1,643)	(1,741)
<b>Net cash operating surplus/(deficit)</b>	<b>215</b>	<b>128</b>	<b>36</b>	<b>(59)</b>	<b>(158)</b>

Prepared on Australian Accounting Standards basis.

(a) Applies to leases under AASB 16 Leases.

**Table 3.2: Budgeted Departmental balance sheet (as at 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	9,631	9,986	10,709	11,441	12,032
Trade and other receivables	1,900	1,900	1,900	1,900	1,900
<b>Total financial assets</b>	<b>11,531</b>	<b>11,886</b>	<b>12,609</b>	<b>13,341</b>	<b>13,932</b>
<b>Non-financial assets</b>					
Land and buildings	22,255	20,198	18,141	16,084	14,030
Property, plant and equipment	1,249	1,570	1,335	1,114	886
Intangibles	276	202	224	127	76
Prepayments	585	585	585	585	585
<b>Total non-financial assets</b>	<b>24,365</b>	<b>22,555</b>	<b>20,285</b>	<b>17,910</b>	<b>15,577</b>
<b>Total assets</b>	<b>35,896</b>	<b>34,441</b>	<b>32,894</b>	<b>31,251</b>	<b>29,509</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	1,090	1,090	1,090	1,090	1,090
Grants	1,340	1,340	1,340	1,340	1,340
Other payables	1,029	1,029	1,029	1,029	1,029
<b>Total payables</b>	<b>3,459</b>	<b>3,459</b>	<b>3,459</b>	<b>3,459</b>	<b>3,459</b>
<b>Interest-bearing liabilities</b>					
Leases	12,601	11,146	9,599	7,956	6,214
<b>Total interest bearing liabilities</b>	<b>12,601</b>	<b>11,146</b>	<b>9,599</b>	<b>7,956</b>	<b>6,214</b>
<b>Provisions</b>					
Employee provisions	2,436	2,436	2,436	2,436	2,436
Other provisions	770	770	770	770	770
<b>Total provisions</b>	<b>3,206</b>	<b>3,206</b>	<b>3,206</b>	<b>3,206</b>	<b>3,206</b>
<b>Total liabilities</b>	<b>19,266</b>	<b>17,811</b>	<b>16,264</b>	<b>14,621</b>	<b>12,879</b>
<b>Net assets</b>	<b>16,630</b>	<b>16,630</b>	<b>16,630</b>	<b>16,630</b>	<b>16,630</b>
<b>EQUITY</b>					
<b>Parent entity interest</b>					
Reserves	9,769	9,769	9,769	9,769	9,769
Retained surplus (accumulated deficit)	6,861	6,861	6,861	6,861	6,861
<b>Total equity</b>	<b>16,630</b>	<b>16,630</b>	<b>16,630</b>	<b>16,630</b>	<b>16,630</b>

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)**

	Retained earnings	Asset revaluation reserve	Other reserves	Total equity
	\$'000	\$'000	\$'000	\$'000
<b>Opening balance as at 1 July 2022</b>				
Balance carried forward from previous period	6,861	3,347	6,422	16,630
<b><i>Adjusted opening balance</i></b>	<b>6,861</b>	<b>3,347</b>	<b>6,422</b>	<b>16,630</b>
<b>Estimated closing balance as at 30 June 2023</b>	<b>6,861</b>	<b>3,347</b>	<b>6,422</b>	<b>16,630</b>
<b>Closing balance attributable to the Australian Government</b>	<b>6,861</b>	<b>3,347</b>	<b>6,422</b>	<b>16,630</b>

Prepared on Australian Accounting Standards basis.



**Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	219,794	220,531	223,147	227,026	230,751
Sale of goods and rendering of services	11	10	11	11	11
Interest	161	100	100	100	100
Net GST received	18,580	18,330	18,582	18,839	19,192
Other	2,987	400	1,000	400	1,000
<b>Total cash received</b>	<b>241,533</b>	<b>239,371</b>	<b>242,840</b>	<b>246,376</b>	<b>251,054</b>
<b>Cash used</b>					
Employees	13,787	14,664	15,104	15,557	16,024
Suppliers	12,254	11,820	12,840	12,344	13,375
Interest payments on lease liability	145	128	110	91	72
Other	212,771	210,172	212,206	215,799	219,040
<b>Total cash used</b>	<b>238,957</b>	<b>236,784</b>	<b>240,260</b>	<b>243,791</b>	<b>248,511</b>
<b>Net cash from/(used by) operating activities</b>	<b>2,576</b>	<b>2,587</b>	<b>2,580</b>	<b>2,585</b>	<b>2,543</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Proceeds from sales of property, plant and equipment	688	-	-	-	-
<b>Total cash received</b>	<b>688</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash used</b>					
Purchase of property, plant and equipment and intangibles	362	777	310	210	210
<b>Total cash used</b>	<b>362</b>	<b>777</b>	<b>310</b>	<b>210</b>	<b>210</b>
<b>Net cash from/(used by) investing activities</b>	<b>326</b>	<b>(777)</b>	<b>(310)</b>	<b>(210)</b>	<b>(210)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash used</b>					
Principal payments on lease liability	1,368	1,455	1,547	1,643	1,742
<b>Total cash used</b>	<b>1,368</b>	<b>1,455</b>	<b>1,547</b>	<b>1,643</b>	<b>1,742</b>
<b>Net cash from/(used by) financing activities</b>	<b>(1,368)</b>	<b>(1,455)</b>	<b>(1,547)</b>	<b>(1,643)</b>	<b>(1,742)</b>
<b>Net increase/(decrease) in cash held</b>	<b>1,534</b>	<b>355</b>	<b>723</b>	<b>732</b>	<b>591</b>
Cash and cash equivalents at the beginning of the reporting period	8,097	9,631	9,986	10,709	11,441
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>9,631</b>	<b>9,986</b>	<b>10,709</b>	<b>11,441</b>	<b>12,032</b>

Prepared on Australian Accounting Standards basis.

**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded internally from Departmental resources <sup>(a)</sup>	362	777	310	210	210
<b>TOTAL</b>	<b>362</b>	<b>777</b>	<b>310</b>	<b>210</b>	<b>210</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total purchases	362	777	310	210	210
<b>Total cash used to acquire assets</b>	<b>362</b>	<b>777</b>	<b>310</b>	<b>210</b>	<b>210</b>

Prepared on Australian Accounting Standards basis.

(a) Funded from annual appropriations and may include donations and contributions, gifts, internally generated assets, and proceeds from the sale of assets.

**Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)**

	Asset Category				Total
	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2022</b>					
Gross book value	149	11,916	2,411	965	15,441
Gross book value - ROU assets	-	15,836	-	-	15,836
Accumulated depreciation/amortisation and impairment	-	(1,164)	(1,162)	(689)	(3,015)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(4,482)	-	-	(4,482)
<b>Opening net book balance</b>	<b>149</b>	<b>22,106</b>	<b>1,249</b>	<b>276</b>	<b>23,780</b>
<b>Capital asset additions</b>					
<b>Estimated expenditure on new or replacement assets</b>					
By purchase - appropriation ordinary annual services <sup>(a)</sup>	-	-	630	147	777
<b>Total additions</b>	<b>-</b>	<b>-</b>	<b>630</b>	<b>147</b>	<b>777</b>
<b>Other movements</b>					
Depreciation/amortisation expense	-	(473)	(309)	(221)	(1,003)
Depreciation/amortisation on ROU assets	-	(1,584)	-	-	(1,584)
<b>Total other movements</b>	<b>-</b>	<b>(2,057)</b>	<b>(309)</b>	<b>(221)</b>	<b>(2,587)</b>
<b>As at 30 June 2023</b>					
Gross book value	149	11,916	3,041	1,112	16,218
Gross book value - ROU assets	-	15,836	-	-	15,836
Accumulated depreciation/amortisation and impairment	-	(1,637)	(1,471)	(910)	(4,018)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(6,066)	-	-	(6,066)
<b>Closing net book balance</b>	<b>149</b>	<b>20,049</b>	<b>1,570</b>	<b>202</b>	<b>21,970</b>

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, Departmental capital budget or other operational expenses.



# **Australian Broadcasting Corporation**

**Entity resources and planned  
performance**



# Australian Broadcasting Corporation

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# Australian Broadcasting Corporation

## Section 1: Entity overview and resources

### 1.1 Strategic direction statement

The Australian Broadcasting Corporation (ABC) is one of the country's largest and most important cultural institutions. As the primary national public broadcaster, it reflects Australia's national identity and cultural diversity, informs and educates, facilitates public debate and fosters the performing arts.

The ABC plays a significant role in the lives of all Australians, not only through the broadcasting and digital media services it delivers, but also through direct engagement with local communities around the country. It also underpins the creative industries and Australia's wider economy by buying services from writers, directors, actors, production companies and the businesses that serve them. Through its international services, it projects Australia's national values and identity to a wider world.

The ABC's place in the Australian media environment is distinctive because of its Charter (section 6 of the *Australian Broadcasting Corporation Act 1983* (ABC Act)). The Charter and other provisions of the ABC Act give the ABC particular responsibilities, such as providing independent news and information. The ABC Act guarantees the editorial and administrative independence of the ABC from the Government. The ABC Board is charged with a number of duties, including 'to ensure the functions of the Corporation are performed efficiently and with maximum benefit to the people of Australia', and 'to maintain the independence and integrity of the Corporation'.

The functions of the ABC, set out in section 6(1) of the ABC Act, are:

- To provide, within Australia, innovative and comprehensive broadcasting services of a high standard as part of the Australian broadcasting system, consisting of national, commercial and community sectors and to provide:
  - broadcasting programs that contribute to a sense of national identity and inform and entertain, and reflect the cultural diversity of, the Australian community
  - broadcasting programs of an educational nature
- To transmit to countries outside Australia, broadcasting programs of news, current affairs, entertainment and cultural enrichment that will:
  - encourage awareness of Australia and an international understanding of Australian attitudes on world affairs
  - enable Australian citizens living or travelling outside Australia to obtain information about Australian affairs and Australian attitudes on world affairs
- To provide digital media services

- To encourage and promote the musical, dramatic and other performing arts in Australia.

The ABC provides unique and often critically important points of connection and support for communities throughout Australia. These include arrangements with Federal and State and Territory authorities for the provision of emergency services information when local communities are affected by natural disasters.

The ABC is guided by its Five-Year Plan, which was released in June 2020. The ABC's Five-Year Plan responds to the societal, technological and economic changes that the nation is experiencing, including the challenges confronting the media sector and the opportunities to better serve all Australians.

The ABC is committed to maintaining its position as the nation's most trusted source of news; it will place greater focus on being easier to access and experience on digital platforms and devices; it will seek to strengthen connections in local communities; and will prioritise quality over quantity. In an environment where audiences can take their pick of devices and content from around the world, the ABC will offer a place where Australian voices will be heard, and it will deliver entertainment that reflects the lives and experiences of Australians. From drama to music to the arts, the ABC will reflect Australian identity, celebrate Australian talent, and support the local creative sector.

The ABC will be a creative, flexible, efficient and accountable organisation that ensures resources are targeted at meeting priority audience needs and expectations, and will be focused on investing in the workforce of the future, including by attracting and retaining talented staff who can deliver the content and strategic objectives of the ABC's Five-Year Plan.

## 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the ABC for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and Departmental (for the ABC's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: ABC resource statement — Budget estimates for 2022-23 as at Budget March 2022**

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
<b>Opening balance/cash reserves at 1 July</b>	<b>5,797</b>	<b>5,797</b>
<b>Funds from Government</b>		
Annual appropriations - ordinary annual services <sup>(a)</sup>		
Outcome 1	1,070,097	1,077,733
Total annual appropriations	1,070,097	1,077,733
<b>Total funds from Government</b>	<b>1,070,097</b>	<b>1,077,733</b>
<b>Funds from other sources</b>		
Interest	1,017	1,091
Sale of goods and services	59,068	65,901
Other	34,828	39,885
<b>Total funds from other sources</b>	<b>94,913</b>	<b>106,877</b>
<b>Total net resourcing for ABC</b>	<b>1,170,807</b>	<b>1,190,407</b>

	2021-22	2022-23
<b>Average staffing level (number)</b>	<b>4,130</b>	<b>4,130</b>

All figures shown above are GST exclusive – these may not match figures in the cash flow statement.

Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2022-23.

The ABC is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to the ABC and are considered 'departmental' for all purposes.

### 1.3 Budget measures

Budget measures in Part 1 relating to the ABC are detailed in Budget Paper No. 2 and are summarised below.

**Table 1.2: ABC 2022-23 Budget measures**

**Part 1: Measures announced since the 2021-22 Mid-Year Economic and Fiscal Outlook (MYEFO)**

	Program	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
<b>Payment measures</b>						
National Broadcasters – funding for the next triennium <sup>(a)</sup>	1.1,1.2					
Departmental payments		-	-	-	-	-
<b>Total</b>		-	-	-	-	-
<b>Total payment measures</b>						
Departmental		-	-	-	-	-
<b>Total</b>		-	-	-	-	-

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

(a) This measure includes continuation of base funding to the ABC of: \$1,061.7 million in 2022-23, \$1,083.7 million in 2023-24 and \$1,101.3 million in 2024-25. As provision for this funding has already been included in the forward estimates, it has no net budget impact. The measure also includes funding for Enhanced News Gathering of \$15.0 million in 2022-23, \$15.3 million in 2023-24 and \$15.5 million in 2024-25. Funding for this measure has already been provided for by the Government.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the ABC can be found at:

[https://about.abc.net.au/wp-content/uploads/2021/08/ABC\\_Corporate-Plan-2021\\_22.pdf](https://about.abc.net.au/wp-content/uploads/2021/08/ABC_Corporate-Plan-2021_22.pdf)

The most recent annual performance statement is included in the most recent annual report, which can be found at:

<https://about.abc.net.au/reports-publications/abc-annual-report-2020-2021/>

## 2.1 Budgeted expenses and performance for Outcome 1

**Outcome 1: Informed, educated and entertained audiences – throughout Australia and overseas – through innovative and comprehensive media and related services**

### Budgeted expenses for Outcome 1

This table shows how much the ABC intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 1.1: ABC General Operational Activities</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	880,561	886,329	904,217	918,612	918,811
Expenses not requiring appropriation in the budget year	262	233	221	219	-
Revenues from other independent sources	65,436	71,539	73,885	76,140	78,904
<b>Total expenses for Program 1.1</b>	<b>946,259</b>	<b>958,101</b>	<b>978,323</b>	<b>994,971</b>	<b>997,715</b>
<b>Program 1.2: ABC Transmission and Distribution Services</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	189,536	191,404	195,743	199,219	203,345
Expenses not requiring appropriation in the budget year	3,451	2,540	1,632	672	-
<b>Total expenses for Program 1.2</b>	<b>192,987</b>	<b>193,944</b>	<b>197,375</b>	<b>199,891</b>	<b>203,345</b>
<b>Outcome 1 totals by resource type</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	1,070,097	1,077,733	1,099,960	1,117,831	1,122,156
Expenses not requiring appropriation in the budget year	3,713	2,773	1,853	891	-
Revenues from other independent sources	65,436	71,539	73,885	76,140	78,904
<b>Total expenses for Outcome 1</b>	<b>1,139,246</b>	<b>1,152,045</b>	<b>1,175,698</b>	<b>1,194,862</b>	<b>1,201,060</b>
	2021-22	2022-23			
<b>Average staffing level (number)</b>	4,130	4,130			

**Table 2.1.2: Performance measure for Outcome 1**

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

<b>Outcome 1 – Informed, educated and entertained audiences – throughout Australia and overseas – through innovative and comprehensive media and related services</b>		
<b>Program 1.1 – ABC General Operational Activities</b>		
The ABC will provide Australian and international audiences with innovative and high-quality radio, television and digital media services		
<b>Key Activities <sup>(a)</sup></b>	To inform, entertain, and educate Australian and international audiences by creating and curating content that reflects the diversity of the Australian community.	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	Awareness of the ABC among all Australians	96% (Target: 96%) Target achieved
	Weekly active digital users	17.5 million (Target: 14.2 million) Target achieved
	The ABC is trusted by all Australians	80% (Target: 80%) Target achieved
	Quality & distinctiveness	Quality: 87% (Target: 87%) Distinctiveness: 82% (Target 85%) Target expected to be met
<b>Year</b>	<b>Performance measures <sup>(b)</sup></b>	<b>Planned Performance Results</b>
Budget year 2022-23	<i>Perceptions of ABC Value to the Australian Community</i>	80%
	Weekly active digital users	18.3 million
	<i>The ABC is Australia's most trusted media source</i>	Trust in ABC is 10% higher than Commercial TV/ Radio
	Quality & distinctiveness	Quality: 88% Distinctiveness: 85%
Forward estimates 2023-26	As per 2022-23	As per 2022-23

(a) Refers to updated key activities that will be reflected in the 2022-23 Corporate Plan.

(b) Refers to updated performance measures (shown in *italics*) that will be reflected in the 2022-23 Corporate Plan.

**Table 2.1.2: Performance criteria for Outcome 1 continued**

<b>Program 1.2 – ABC Transmission and Distribution Services</b> The ABC will manage the broadcast and transmission of its radio and television services within Australia to maximise availability to audiences.		
<b>Key Activities</b> <sup>(a)</sup>	The broadcast and transmission of the ABC's radio and television services.	
Year	Performance measures	Expected Performance Results
Current year 2021-22	Percentage of the Australian population who are able to receive ABC analog radio transmissions  Degree to which the eight state and territory capital cities have access to ABC digital radio transmissions  Percentage of Australian homes able to receive ABC digital television transmissions <sup>(b)</sup>	At least 99%   100%  100% Target expected to be met
Year	Performance measures	Planned Performance Results
Budget year 2022-23	Percentage of the Australian population who are able to receive ABC analog radio transmissions  Degree to which the eight state and territory capital cities have access to ABC digital radio transmissions  Percentage of Australian homes able to receive ABC digital television transmissions <sup>(b)</sup>	At least 99%   100%  100%
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

(a) Refers to updated key activities that will be reflected in the 2022-23 Corporate Plan.

(b) Reporting of actuals will include the percentage reach for ABC digital television using terrestrial services (excluding satellite).



## **Section 3: Budgeted financial statements**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of ABC finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

### **3.1 Budgeted financial statements**

#### **3.1.1 Explanatory notes and analysis of budgeted financial statements**

The ABC's forward budgeted financial statements have been prepared to reflect the ABC's operational business outlook as it continues to focus on achieving the goals and objectives set out in the ABC Five-Year Plan 2020-2025.

The ABC is budgeting for an operating deficit of \$2.8 million in 2022-23 including the impact of accounting standard AASB 16 on leasing. The operating result excluding leasing transactions is a net break-even position, as reflected in the net cash appropriation arrangements note to Table 3.1.

Total revenue from Government is budgeted at \$1,077.7 million in 2022-23, an increase of \$7.6 million from 2021-22. This reflects the net impact of government indexation parameter adjustments as well as continued funding for Enhanced News and additional funding for Audio Description.

Own-source budgeted revenues of \$71.5 million in 2022-23 are principally comprised of revenues from ABC commercial activities, as well as other minor amounts from co-production arrangements, facilities hire, services provided, interest and commissions. These revenues are largely offset by related costs of sales or represent recoveries of costs incurred.

Total expenses are budgeted at \$1,152.0 million in 2022-23, a net increase of \$12.8 million from 2021-22. This includes the net impact of salary and wages increases, leasing transactions, savings initiatives and program amortisation costs.

The ABC's budgeted net asset position for 2022-23 of \$1.05 billion represents a decrease of \$2.8 million from the estimated actual for 2021-22, reflecting the budgeted operating deficit for 2022-23, which includes the impact of leasing transactions.

### 3.2 Budgeted financial statements tables

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	527,204	548,123	545,240	552,502	563,218
Suppliers	461,314	449,810	473,340	482,364	480,263
Depreciation and amortisation	141,872	146,215	150,153	154,008	152,505
Finance costs	8,856	7,897	6,965	5,988	5,074
<b>Total expenses</b>	<b>1,139,246</b>	<b>1,152,045</b>	<b>1,175,698</b>	<b>1,194,862</b>	<b>1,201,060</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Sale of goods and rendering of services	59,068	65,901	67,912	69,620	71,586
Interest	1,017	1,091	1,066	1,064	1,199
Other	6,509	4,547	4,907	5,456	6,119
<b>Total own-source revenue</b>	<b>66,594</b>	<b>71,539</b>	<b>73,885</b>	<b>76,140</b>	<b>78,904</b>
<b>Total own-source income</b>	<b>66,594</b>	<b>71,539</b>	<b>73,885</b>	<b>76,140</b>	<b>78,904</b>
<b>Net (cost of)/contribution by services</b>	<b>(1,072,652)</b>	<b>(1,080,506)</b>	<b>(1,101,813)</b>	<b>(1,118,722)</b>	<b>(1,122,156)</b>
Revenue from Government	1,070,097	1,077,733	1,099,960	1,117,831	1,122,156
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>(2,555)</b>	<b>(2,773)</b>	<b>(1,853)</b>	<b>(891)</b>	<b>-</b>
<b>Total comprehensive income/(loss)</b>	<b>(2,555)</b>	<b>(2,773)</b>	<b>(1,853)</b>	<b>(891)</b>	<b>-</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>(2,555)</b>	<b>(2,773)</b>	<b>(1,853)</b>	<b>(891)</b>	<b>-</b>
<b>Note: Impact of net cash appropriation arrangements</b>					
<b>Total comprehensive income/(loss) - as per statement of comprehensive income</b>	<b>(2,555)</b>	<b>(2,773)</b>	<b>(1,853)</b>	<b>(891)</b>	<b>-</b>
plus: depreciation/ amortisation expenses for ROU assets <sup>(a)</sup>	62,132	61,322	60,884	60,537	60,026
less: lease principal repayments <sup>(a)</sup>	(58,419)	(58,549)	(59,031)	(59,646)	(60,026)
<b>Net cash operating surplus/(deficit)</b>	<b>1,158</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Prepared on Australian Accounting Standards basis.

(a) Applies to leases under AASB 16 Leases.

**Table 3.2: Budgeted Departmental balance sheet (as at 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	5,797	5,797	5,797	5,797	5,797
Trade and other receivables	10,853	10,853	10,853	10,853	10,853
Other investments	203,732	221,149	193,530	202,689	202,689
Other financial assets	3,512	3,512	3,512	3,512	3,512
<b>Total financial assets</b>	<b>223,894</b>	<b>241,311</b>	<b>213,692</b>	<b>222,851</b>	<b>222,851</b>
<b>Non-financial assets</b>					
Land and buildings	688,508	649,626	643,037	627,884	614,975
Property, plant and equipment	695,466	643,814	599,127	540,945	485,421
Intangibles	85,477	97,272	115,283	108,922	107,329
Inventories	131,894	131,894	131,894	141,894	151,894
Prepayment	21,296	21,296	21,296	21,296	21,296
Other non-financial assets	4,402	4,402	4,402	4,402	4,402
<b>Total non-financial assets</b>	<b>1,627,043</b>	<b>1,548,304</b>	<b>1,515,039</b>	<b>1,445,343</b>	<b>1,385,317</b>
<b>Total assets</b>	<b>1,850,937</b>	<b>1,789,615</b>	<b>1,728,731</b>	<b>1,668,194</b>	<b>1,608,168</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	89,860	89,860	89,860	89,860	89,860
Other payables	42,014	42,014	42,014	42,014	42,014
<b>Total payables</b>	<b>131,874</b>	<b>131,874</b>	<b>131,874</b>	<b>131,874</b>	<b>131,874</b>
<b>Interest bearing liabilities</b>					
Loans	2,711	2,711	2,711	2,711	2,711
Leases	515,529	456,980	397,949	338,303	278,277
<b>Total interest bearing liabilities</b>	<b>518,240</b>	<b>459,691</b>	<b>400,660</b>	<b>341,014</b>	<b>280,988</b>
<b>Provisions</b>					
Employee provisions	144,738	144,738	144,738	144,738	144,738
Other provisions	3,014	3,014	3,014	3,014	3,014
<b>Total provisions</b>	<b>147,752</b>	<b>147,752</b>	<b>147,752</b>	<b>147,752</b>	<b>147,752</b>
<b>Total liabilities</b>	<b>797,866</b>	<b>739,317</b>	<b>680,286</b>	<b>620,640</b>	<b>560,614</b>
<b>Net assets</b>	<b>1,053,071</b>	<b>1,050,298</b>	<b>1,048,445</b>	<b>1,047,554</b>	<b>1,047,554</b>
<b>EQUITY</b>					
<b>Parent entity interest</b>					
Contributed equity	93,640	93,640	93,640	93,640	93,640
Reserves	781,898	781,898	781,898	781,898	781,898
Retained surplus (accumulated deficit)	177,533	174,760	172,907	172,016	172,016
<b>Total parent entity interest</b>	<b>1,053,071</b>	<b>1,050,298</b>	<b>1,048,445</b>	<b>1,047,554</b>	<b>1,047,554</b>
<b>Total equity</b>	<b>1,053,071</b>	<b>1,050,298</b>	<b>1,048,445</b>	<b>1,047,554</b>	<b>1,047,554</b>

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)**

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
<b>Opening balance as at 1 July 2022</b>				
Balance carried forward from previous period	177,533	781,898	93,640	1,053,071
<b>Adjusted opening balance</b>	<b>177,533</b>	<b>781,898</b>	<b>93,640</b>	<b>1,053,071</b>
<b>Comprehensive income</b>				
Surplus/(deficit) for the period	(2,773)	-	-	(2,773)
<b>Total comprehensive income</b>	<b>(2,773)</b>	<b>-</b>	<b>-</b>	<b>(2,773)</b>
<b>Estimated closing balance as at 30 June 2023</b>	<b>174,760</b>	<b>781,898</b>	<b>93,640</b>	<b>1,050,298</b>
<b>Closing balance attributable to the Australian Government</b>	<b>174,760</b>	<b>781,898</b>	<b>93,640</b>	<b>1,050,298</b>

Prepared on Australian Accounting Standards basis

**Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	1,070,097	1,077,733	1,099,960	1,117,831	1,122,156
Sale of goods and rendering of services	59,068	65,901	67,912	69,620	71,586
Interest	1,017	1,091	1,066	1,064	1,199
Net GST received	60,387	58,770	62,421	59,967	60,453
Other	8,626	4,547	4,907	5,456	6,119
<b>Total cash received</b>	<b>1,199,195</b>	<b>1,208,042</b>	<b>1,236,266</b>	<b>1,253,938</b>	<b>1,261,513</b>
<b>Cash used</b>					
Employees	539,213	548,123	545,240	552,502	563,218
Suppliers	484,112	449,810	473,340	492,364	490,263
Net GST paid	60,387	58,770	62,421	59,967	60,453
Interest payments on lease liability	8,856	7,897	6,965	5,988	5,074
<b>Total cash used</b>	<b>1,092,568</b>	<b>1,064,600</b>	<b>1,087,966</b>	<b>1,110,821</b>	<b>1,119,008</b>
<b>Net cash from/(used by) operating activities</b>	<b>106,627</b>	<b>143,442</b>	<b>148,300</b>	<b>143,117</b>	<b>142,505</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Proceeds from sales of property, plant and equipment	26,202	35,338	-	-	-
<b>Total cash received</b>	<b>26,202</b>	<b>35,338</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash used</b>					
Purchase of property, plant and equipment and intangibles	83,278	102,814	116,888	74,312	82,479
Investments	(8,868)	17,417	(27,619)	9,159	-
<b>Total cash used</b>	<b>74,410</b>	<b>120,231</b>	<b>89,269</b>	<b>83,471</b>	<b>82,479</b>
<b>Net cash from/(used by) investing activities</b>	<b>(48,208)</b>	<b>(84,893)</b>	<b>(89,269)</b>	<b>(83,471)</b>	<b>(82,479)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash used</b>					
Principal payments on lease liability	58,419	58,549	59,031	59,646	60,026
<b>Total cash used</b>	<b>58,419</b>	<b>58,549</b>	<b>59,031</b>	<b>59,646</b>	<b>60,026</b>
<b>Net cash from/(used by) financing activities</b>	<b>(58,419)</b>	<b>(58,549)</b>	<b>(59,031)</b>	<b>(59,646)</b>	<b>(60,026)</b>
<b>Net increase/(decrease) in cash held</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash and cash equivalents at the beginning of the reporting period	5,797	5,797	5,797	5,797	5,797
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>5,797</b>	<b>5,797</b>	<b>5,797</b>	<b>5,797</b>	<b>5,797</b>

Prepared on Australian Accounting Standards basis.

**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>NEW CAPITAL APPROPRIATIONS</b>					
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded internally from Departmental resources <sup>(a)</sup>	83,278	102,814	116,888	74,312	82,479
<b>TOTAL</b>	<b>83,278</b>	<b>102,814</b>	<b>116,888</b>	<b>74,312</b>	<b>82,479</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total purchases	83,278	102,814	116,888	74,312	82,479
<b>Total cash used to acquire assets</b>	<b>83,278</b>	<b>102,814</b>	<b>116,888</b>	<b>74,312</b>	<b>82,479</b>

Prepared on Australian Accounting Standards basis.

(a) Funded from annual appropriations and may include internally developed assets and proceeds from the sale of assets.

**Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)**

	Asset Category				Total
	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2022</b>					
Gross book value	250,889	466,972	604,598	215,053	1,537,512
Gross book value - ROU assets	22,680	7,705	686,436	-	716,821
Accumulated depreciation/ amortisation and impairment	-	(54,212)	(412,454)	(129,576)	(596,242)
Accumulated depreciation/ amortisation and impairment - ROU assets	(726)	(4,800)	(183,114)	-	(188,640)
<b>Opening net book balance</b>	<b>272,843</b>	<b>415,665</b>	<b>695,466</b>	<b>85,477</b>	<b>1,469,451</b>
<b>Capital asset additions</b>					
<b>Estimated expenditure on new or replacement assets</b>					
By purchase - appropriation ordinary annual services <sup>(a)</sup>	-	22,505	30,843	49,466	102,814
<b>Total additions</b>	<b>-</b>	<b>22,505</b>	<b>30,843</b>	<b>49,466</b>	<b>102,814</b>
<b>Other movements</b>					
Depreciation/amortisation expense	-	(24,768)	(22,454)	(37,671)	(84,893)
Depreciation/amortisation on ROU assets	(243)	(1,038)	(60,041)	-	(61,322)
Disposals					
From disposal of entities or operations/write downs	(28,038)	(7,300)	-	-	(35,338)
<b>Total other movements</b>	<b>(28,281)</b>	<b>(33,106)</b>	<b>(82,495)</b>	<b>(37,671)</b>	<b>(181,553)</b>
<b>As at 30 June 2023</b>					
Gross book value	222,851	482,177	615,441	264,519	1,584,988
Gross book value - ROU assets	22,680	7,705	686,436	-	716,821
Accumulated depreciation/ amortisation and impairment	-	(78,980)	(414,908)	(167,247)	(661,135)
Accumulated depreciation/ amortisation and impairment - ROU assets	(969)	(5,838)	(243,155)	-	(249,962)
<b>Closing net book balance</b>	<b>244,562</b>	<b>405,064</b>	<b>643,814</b>	<b>97,272</b>	<b>1,390,712</b>

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses or other operational expenses.





# **Australian Communications and Media Authority**

**Entity resources and planned  
performance**



# Australian Communications and Media Authority

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# Australian Communications and Media Authority

## Section 1: Entity overview and resources

### 1.1 Strategic direction statement

The Australian Communications and Media Authority (ACMA) is Australia's regulator for telecommunications, broadcasting, radiocommunications, unsolicited communications and certain online content. The ACMA's purpose is to maximise the economic and social benefits of communications infrastructure, services and content for all Australia through:

- maintaining, enforcing and improving regulation to drive industry performance and protect consumers
- managing public resources to enable industry to deliver existing and new services
- understanding the changing communications sector to inform decision-making.

The communications and media sectors continue to be critical to the Australian economy and society during the COVID-19 recovery phase. Australians rely on communications networks, broadcasting and online media, and digital technologies to access information and essential services. This reliance does, however, increase the risks that Australians are exposed to, such as the impact of exposure to mis and disinformation online and threats of identity theft.

Interconnectivity and communications mobility are integral to the lives of all Australians and there is growing demand for larger amounts of data and faster, more reliable internet connections, requiring significant, ongoing infrastructure investments by telecommunications companies.

The ongoing growth in consumer use of digital platforms continues to cause disruption to consumption of traditional broadcast media. Boundaries between digital platforms and traditional broadcast media are increasingly blurred and there is a greater focus on the appropriate regulatory framework for content delivered over all platforms.

To achieve the outcome of 'a communications and media environment that balances the needs of the industry and the Australian community through regulation, education and advice' the ACMA has adopted the following three key activities that are outlined in its Corporate Plan:

- support an efficient and reliable communications infrastructure
- build consumer trust in the use of communications content and services

- use research, data and stakeholder feedback to inform, develop and deliver effective, risk-based regulation.

To deliver this outcome, the ACMA will actively engage with consumers, industry and government on shaping and applying the regulatory framework to maximise the benefits for all Australians.

The Office of the eSafety Commissioner (eSafety) is Australia's independent regulator for online safety and is committed to helping Australians have safer, more positive online experiences in accordance with the *Online Safety Act 2021*.

eSafety's remit includes administering regulatory schemes, mandatory industry codes, the Basic Online Safety Expectations, educational and promotional content and programs relevant to online safety and coordinating activities of Commonwealth Departments, authorities and agencies relating to online safety for Australians.

## 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the ACMA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by Administered (on behalf of the Government or the public) and Departmental (for the ACMA's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: ACMA resource statement — Budget estimates for 2022-23 as at Budget March 2022**

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
<b>Departmental</b>		
Annual appropriations - ordinary annual services <sup>(a)</sup>		
Prior year appropriations available	40,959	40,959
Departmental appropriation <sup>(b) (c)</sup>	119,869	127,566
s74 External Revenue <sup>(d)</sup>	100	100
Departmental capital budget <sup>(e)</sup>	15,788	7,865
Total Departmental annual appropriations	176,716	176,490
Special accounts <sup>(f)</sup>		
Opening balance	4,453	4,453
Appropriation receipts <sup>(g)</sup>	44,636	42,761
Total special accounts	49,089	47,214
less Departmental appropriations drawn from annual/special appropriations and credited to special accounts	44,636	42,761
<b>Total Departmental resourcing</b>	<b>181,169</b>	<b>180,943</b>

**Table 1.1: ACMA resource statement — Budget estimates for 2022-23 as at Budget March 2022 (continued)**

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
<b>Administered</b>		
Annual appropriations - ordinary annual services <sup>(a)</sup>		
Prior year appropriations available	2,250	-
Outcome 1	6,694	8,214
Total administered annual appropriations	8,944	8,214
Administered special appropriations		
Outcome 1 <sup>(h)</sup>	8,300	8,300
Total administered special appropriations	8,300	8,300
<b>Total administered resourcing</b>	<b>17,244</b>	<b>16,514</b>
<b>Total resourcing for the ACMA</b>	<b>198,413</b>	<b>197,457</b>
<hr/>		
	2021-22	2022-23
<b>Average staffing level (number)</b>	518	520

Prepared on a resourcing (that is, appropriations available) basis.

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23.

(b) Excludes Departmental capital budget (DCB).

(c) The 2021-22 amount does not include \$1.513 million that will be received through Appropriation Bill (No. 3) 2021-22. The annual appropriations received from this Bill will be recognised in a future PB statement after the Bill has received Royal Assent.

(d) Estimated external revenue receipts under section 74 of the PGPA Act.

(e) Departmental capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.

(f) Excludes trust moneys held in Services for Other Entities and Trust Moneys (SOETM) and other special accounts. For further information on special accounts, please refer to Budget Paper No. 4 - Agency Resourcing. Please also see Table 2.1.1 for further information on outcome and program expenses broken down by various funding sources, e.g. annual appropriations, special appropriations and special accounts.

(g) Amounts credited to the special accounts from the ACMA's annual and special appropriations.

(h) Includes section 77 refunds under the PGPA Act which are not included as expenditure.



### 1.3 Budget measures

Budget measures relating to the ACMA are detailed in Budget Paper No. 2 and are summarised below.

**Table 1.2: ACMA 2022-23 Budget measures**  
**Measures announced since the 2021-22 Mid-Year Economic and Fiscal Outlook (MYEFO)**

	Program	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
<b>Receipt measures</b>						
Media Sector Reforms <sup>(a)</sup>	1.1					
Administered receipt		-	-	-	-	-
<b>Total</b>		-	-	-	-	-
<b>Total receipt measures</b>						
Administered		-	-	-	-	-
<b>Total</b>		-	-	-	-	-
<b>Payment measures</b>						
Media Sector Reforms <sup>(b)</sup>	1.1, 1.2					
Departmental payment		-	-	-	-	-
<b>Total</b>		-	-	-	-	-
Women's Safety <sup>(c)</sup>	1.3					
Administered payment		-	2,000	2,000	2,000	2,000
Departmental payment		-	3,100	3,600	4,600	5,700
<b>Total</b>		-	<b>5,100</b>	<b>5,600</b>	<b>6,600</b>	<b>7,700</b>
<b>Total payment measures</b>						
Administered		-	2,000	2,000	2,000	2,000
Departmental		-	3,100	3,600	4,600	5,700
<b>Total</b>		-	<b>5,100</b>	<b>5,600</b>	<b>6,600</b>	<b>7,700</b>

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

(a) This measure was previously published under the title *Extending the Commercial Broadcasting Tax Transitional Support Payments* in the 2021-22 Infrastructure, Transport, Regional Development and Communications Portfolio Additional Estimates Statements. Provision for this measure has already been provided for by the Government.

(b) This measure was previously published in the 2021-22 Infrastructure, Transport, Regional Development and Communications Portfolio Additional Estimates Statements. Funding for this measure has already been provided for by the Government.

(c) Includes \$0.140 million in capital funding in 2022-23.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the ACMA can be found at:

<https://www.acma.gov.au/publications/2021-08/plan/acmas-corporate-plan-2021-22>

The most recent annual performance statement can be found at:

<https://www.acma.gov.au/publications/2021-10/report/australian-communications-and-media-authority-and-office-esafety-commissioner-annual-report-2020-21>

## 2.1 Budgeted expenses and performance for Outcome 1

**Outcome 1: A communications and media environment that balances the needs of the industry and the Australian community through regulation, education and advice**

### Linked programs

**Department of Infrastructure, Transport, Regional Development and Communications**

#### Programs

- Program 5.1 – Digital Technologies and Communications Services Program

#### Contribution to Outcome 1 made by linked programs

The Department of Infrastructure, Transport, Regional Development and Communications (the Department) has responsibility for policy development and advice to promote an innovative and competitive communications sector including administering Portfolio legislation efficiently and effectively.

As the regulator of the media and communications sector, the ACMA ensures compliance with the Department's policies and legislation, including:

- enforcing compliance with the *Telecommunications (Industry Levy) Act 2012* for the funding of public interest telecommunications services
- recouping costs of the Consumer Representation Grants Program allocated to the Australian Communications Consumer Action Network (ACCAN) under section 593 of the *Telecommunications Act 1997* and costs related to the management of Australia's membership and engagement with the International Telecommunications Union (ITU), from licensed carriers under the *Telecommunications (Carrier Licence Charges) Act 1997*
- the administration of the Regional Broadband Scheme under the *Telecommunications (Consumer Protection and Service Standards) Act 1999*.

## Budgeted expenses for Outcome 1

This table shows how much the ACMA intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 1.1: Communications regulation, planning and licensing</b>					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	50	50	50	50	50
<b>Administered total</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>
Departmental expenses					
Departmental appropriation	42,954	43,134	41,261	41,254	41,440
s74 External Revenue <sup>(a)</sup>	52	52	52	52	52
Expenses not requiring appropriation in the Budget year <sup>(b)</sup>	4,570	4,436	4,436	4,436	4,436
<b>Departmental total</b>	<b>47,576</b>	<b>47,622</b>	<b>45,749</b>	<b>45,742</b>	<b>45,927</b>
<b>Total expenses for program 1.1</b>	<b>47,626</b>	<b>47,672</b>	<b>45,799</b>	<b>45,792</b>	<b>45,977</b>
<b>Program 1.2: Consumer safeguards, education and information</b>					
Administered expenses					
Special appropriations <i>Telecommunications Act 1997</i> <sup>(c)</sup>	300	300	300	300	300
<b>Administered total</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>
Departmental expenses					
Departmental appropriation	40,893	41,186	39,963	39,506	39,683
s74 External Revenue <sup>(a)</sup>	48	48	48	48	48
Expenses not requiring appropriation in the Budget year <sup>(b)</sup>	4,219	4,094	4,094	4,094	4,094
<b>Departmental total</b>	<b>45,160</b>	<b>45,328</b>	<b>44,105</b>	<b>43,648</b>	<b>43,826</b>
<b>Total expenses for program 1.2</b>	<b>45,460</b>	<b>45,628</b>	<b>44,405</b>	<b>43,948</b>	<b>44,126</b>

**Table 2.1.1: Budgeted expenses for Outcome 1 (continued)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 1.3: Office of the eSafety Commissioner</b>					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	8,944	8,214	6,020	2,000	2,000
<b>Administered total</b>	<b>8,944</b>	<b>8,214</b>	<b>6,020</b>	<b>2,000</b>	<b>2,000</b>
Departmental expenses					
Departmental appropriation	39,127	42,522	14,371	15,415	15,928
Special accounts					
Appropriation receipts <sup>(d)</sup>	44,636	42,761	14,470	15,515	16,028
less expenses made from appropriations credited to special accounts <sup>(e)</sup>	(44,636)	(42,761)	(14,470)	(15,515)	(16,028)
Expenses not requiring appropriation in the Budget year <sup>(b)</sup>	425	425	425	425	336
<b>Departmental total</b>	<b>39,552</b>	<b>42,947</b>	<b>14,796</b>	<b>15,840</b>	<b>16,264</b>
<b>Total expenses for program 1.3</b>	<b>48,496</b>	<b>51,161</b>	<b>20,816</b>	<b>17,840</b>	<b>18,264</b>
<b>Outcome 1 Totals by appropriation type</b>					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	8,994	8,264	6,070	2,050	2,050
Special appropriations <sup>(c)</sup>	300	300	300	300	300
<b>Total Administered expenses</b>	<b>9,294</b>	<b>8,564</b>	<b>6,370</b>	<b>2,350</b>	<b>2,350</b>
Departmental expenses					
Departmental appropriation	122,974	126,842	95,595	96,175	97,051
s74 External Revenue <sup>(a)</sup>	100	100	100	100	100
Special accounts					
Appropriation receipts <sup>(d)</sup>	44,636	42,761	14,470	15,515	16,028
less expenses made from appropriations credited to special accounts <sup>(e)</sup>	(44,636)	(42,761)	(14,470)	(15,515)	(16,028)
Expenses not requiring appropriation in the Budget year <sup>(b)</sup>	9,214	8,955	8,955	8,955	8,866
<b>Total Departmental expenses</b>	<b>132,288</b>	<b>135,897</b>	<b>104,650</b>	<b>105,230</b>	<b>106,017</b>
<b>Total expenses for Outcome 1</b>	<b>141,582</b>	<b>144,461</b>	<b>111,020</b>	<b>107,580</b>	<b>108,367</b>

	2021-22	2022-23
<b>Average staffing level (number)</b>	518	520

Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

(a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act 2013.

(b) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, and amortisation expenses.

(c) The ACMA receives funds through Special Appropriations for refunds under the PGPA Act — s77 and funding for 'Other Trust Monies' which, when used, are not expensed and therefore not included in this table.

(d) Two Budget Measures providing additional funding for the Office of the eSafety Commissioner terminate in 2022-23.

(e) Appropriations credited to the Online Safety Special Account includes Departmental Capital Budget (DCB).

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

**Table 2.1.2: Performance measure for Outcome 1**

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

<b>Outcome 1</b> – A communications and media environment that balances the needs of the industry and the Australian community through regulation, education and advice		
<b>Program 1.1 – Communications regulation, planning and licensing</b> This program contributes to the outcome by the allocation and use of Australia's critical public resources, radiofrequency spectrum and telephone numbers, to maximise their value to the Australian community.		
<b>Key Activities</b>	Key activity 1 - Support an efficient and reliable communications infrastructure. Key activity 3 - Use research, data and stakeholder feedback to inform, develop and deliver effective, contemporary risk-based regulation. <sup>(a)</sup>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22 <sup>(b)</sup>	Plan and allocate communications infrastructure resources	Target expected to be met
	Efficient numbering allocation	Target expected to be met
	Authorisation and licensing of communications infrastructure providers and individuals	Target expected to be met
	Compliance and enforcement with communications infrastructure rules	Target expected to be met
<b>Year</b>	<b>Performance measures</b>	<b>Planned Performance Results</b>
Budget year 2022-23	Plan and allocate communications infrastructure resources	Spectrum planning and allocation activities are delivered in accordance with the FYSO and annual work program.  Australia's interests are considered in World Radiocommunication Conference (WRC) and preparatory meeting attendance and delegation briefs.
	Efficient numbering allocation	Numbering services are available 99% of the time and 99.9% of numbering transactions are processed within 5 seconds.

Year	Performance measures	Planned Performance Results
Budget year 2022-23 (cont.)	Authorisation and licensing of communications infrastructure providers and individuals	Licencing and authorisation policies are updated to support technology and service innovation. Radiocommunications and telecommunications licences: 90% actioned within 30 days of application. The spectrum licensing system is enhanced to improve the licensees' experience.
	Compliance and enforcement with communications infrastructure rules	Investigations are informed by risk assessments and are completed within an average of 90 days. Enforcement action is commensurate with realised or potential harm and incentivises improved compliance.
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

(a) Key Activity 3 supports the delivery of both Program 1.1 and 1.2. The associated performance measures are provided in the ACMA's Corporate plan and will be reported against in the 2021-22 Annual Performance Statement.

(b) The ACMA has updated the performance measures to those reported in the 2021-22 Corporate plan.

<b>Program 1.2 – Consumer safeguards, education and information</b>		
This program contributes to the outcome by ensuring efficient, effective and contemporary safeguards protect users of media and communication services so that the Australian community can confidently use those services.		
<b>Key Activities</b>	Key activity 2 - Build consumer trust in the use of communications content and services.  Key activity 3 - Use research, data and stakeholder feedback to inform, develop and deliver effective, contemporary risk-based regulation. <sup>(a)</sup>	
Year	Performance measures	Expected Performance Results
Current year 2021-22 <sup>(b)</sup>	Compliance and enforcement of communications content and services rules	Target expected to be met
	Establish and maintain the National Self Exclusion Register	Target expected to be met
	Maintain the Do Not Call Register	Target expected to be met
	Educate consumers on content and service protections and industry on their obligations	Target expected to be met

Year	Performance measures	Planned Performance Results
Budget year 2022-23	Compliance and enforcement of communications content and services rules	Decisions to open investigations are informed by risk assessments and consideration of potential harm to consumers.  Enforcement action is commensurate with realised or potential harm and incentivises improved compliance.  95% or more of investigations are completed within 6 months and all investigations within an average of 4 months.
	Establish and maintain the National Self Exclusion Register	The NSER data checking service is available to the wagering industry 99.95% of the time during each month.  Other components of the NSER solution are available 99.5% of the time during each month.
	Maintain the Do Not Call Register	The Do Not Call Register (DNCR) service centre and website are available to the Australian public 99.5% of the time.  80% of calls to the DNCR are answered within 20 seconds.
	Educate consumers on content and service protections and industry on their obligations	Updated information on consumer rights and protections is available on our website to coincide with the commencement of any changes in those rights and protections.  Updated information on content and service obligations is available on our website to coincide with the commencement of any changes in those obligations.  Finalised investigation or enforcement outcomes are published on the ACMA website within 45 days unless it is not in the public interest to do so.
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

(a) Key Activity 3 supports the delivery of both Program 1.1 and 1.2. The associated performance measures are provided in the ACMA's Corporate plan and will be reported against in the 2021-22 Annual Performance Statement.

(b) The ACMA has updated the performance measures to those reported in the 2021-22 Corporate plan.



<b>Program 1.3 – Office of the eSafety Commissioner</b>		
Support positive online experiences through national leadership and administration of statutory schemes and educational and awareness activities that promote online safety for all Australians.		
<b>Key Activities</b> <sup>(a)</sup>	Improve and promote online safety for Australians.	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	Operation of a complaints scheme to deal with serious cyberbullying affecting Australian children	Target expected to be met
	Operation of a complaints scheme to deal with image based abuse affecting Australians	Target expected to be met
	Operation of a complaints scheme for the removal of online content that breaches legislative standards	Target expected to be met
	Operation of a response capability to block terrorist and extreme violent material in online crisis events	Target expected to be met
	Promote online safety for all Australians	Target expected to be met
<b>Year</b>	<b>Performance measures</b>	<b>Planned Performance Results</b>
Budget year 2022-23	Operation of statutory schemes	Effectively administer the following schemes and powers: <ul style="list-style-type: none"> <li>• Complaints scheme for Cyberbullying material targeted at Australian children</li> <li>• Complaints scheme for cyber abuse material targeted at Australian adults</li> <li>• Complaints scheme for non consensual sharing of intimate images</li> <li>• Online Content Scheme to address the posting of illegal and restricted online content.</li> <li>• Abhorrent Violent Conduct material blocking powers.</li> </ul>
	Basic Online Basic Expectations	Effectively administer the Basic Online Safety Expectations.
	Industry Codes	Registration and administration of Industry Codes.
	Promote online safety for all Australians	Provide research and evidence based, advice, programs, and resources to empower all Australians to have a safer online experience.
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

(a) eSafety is currently developing a corporate plan for 2022-23, which will include reviewing all performance measures.

## **Section 3: Budgeted financial statements**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the ACMA's finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

### **3.1 Budgeted financial statements**

#### **3.1.1 Explanatory notes and analysis of budgeted financial statements**

The ACMA is budgeting for a break-even position in 2022-23 and the forward estimates, excluding depreciation and amortisation expenses, and adjustments for leases under the AASB 16 Leases accounting standard.

Through the 2022-23 Budget, the ACMA has been appropriated for one additional measure relating to a national plan to prevent and respond to online violence against women and children.

The ACMA completed the 850/900MHz spectrum auction in December 2021. This auction will raise \$2.092 billion in cash receipts to Consolidated Revenue in 2023-24, with the administered revenue recognised the following year on the commencement of these 20-year licences on 1 July 2024. The outcome of the auction is initially recognised as a gain in accordance with AASB 138 Intangible Assets, and subsequently treated as a finance lease from the commencement of the licence under AASB 16 Leases. All proceeds from auctions are returned to consolidated revenue by the ACMA.

### 3.2 Budgeted financial statements tables

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	72,850	74,478	57,568	57,569	57,250
Suppliers	41,108	43,417	29,152	29,807	32,277
Depreciation and amortisation <sup>(a)</sup>	17,713	17,454	17,454	17,454	16,155
Finance costs	617	548	476	400	335
<b>Total expenses</b>	<b>132,288</b>	<b>135,897</b>	<b>104,650</b>	<b>105,230</b>	<b>106,017</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Sale of goods and rendering of services	100	100	100	100	100
<b>Total own-source revenue</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>
<b>Net (cost of)/contribution by services</b>	<b>(132,188)</b>	<b>(135,797)</b>	<b>(104,550)</b>	<b>(105,130)</b>	<b>(105,917)</b>
Revenue from Government	120,596	127,110	96,189	97,107	98,104
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>(11,592)</b>	<b>(8,687)</b>	<b>(8,361)</b>	<b>(8,023)</b>	<b>(7,813)</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>(11,592)</b>	<b>(8,687)</b>	<b>(8,361)</b>	<b>(8,023)</b>	<b>(7,813)</b>
<b>Note: Impact of net cash appropriation arrangements</b>					
<b>Total comprehensive income/(loss) - as per statement of comprehensive income</b>	<b>(11,592)</b>	<b>(8,687)</b>	<b>(8,361)</b>	<b>(8,023)</b>	<b>(7,813)</b>
plus: depreciation/amortisation of assets funded through appropriations (Departmental capital budget funding and/or equity injections) <sup>(a)</sup>	9,214	8,955	8,955	8,955	8,866
plus: depreciation/amortisation expenses for ROU assets <sup>(b)</sup>	8,499	8,499	8,499	8,499	7,289
less: lease principal repayments <sup>(b)</sup>	(6,121)	(8,767)	(9,093)	(9,431)	(8,342)
<b>Net cash operating surplus/ (deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Prepared on Australian Accounting Standards basis.

(a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.

(b) Applies leases under AASB 16 Leases.

**Table 3.2: Budgeted Departmental balance sheet (as at 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	5,922	6,378	6,378	6,378	6,378
Trade and other receivables	40,806	40,350	40,350	40,350	40,350
<b>Total financial assets</b>	<b>46,728</b>	<b>46,728</b>	<b>46,728</b>	<b>46,728</b>	<b>46,728</b>
<b>Non-financial assets</b>					
Land and buildings	63,657	56,401	47,245	35,789	25,632
Property, plant and equipment	10,297	9,591	8,560	8,268	7,976
Intangibles	16,214	14,587	14,142	15,188	16,280
Other non-financial assets	2,920	2,920	2,920	2,920	2,920
<b>Total non-financial assets</b>	<b>93,088</b>	<b>83,499</b>	<b>72,867</b>	<b>62,165</b>	<b>52,808</b>
<b>Total assets</b>	<b>139,816</b>	<b>130,227</b>	<b>119,595</b>	<b>108,893</b>	<b>99,536</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	3,740	3,740	3,740	3,740	3,740
Other payables	4,126	4,126	4,126	4,126	4,126
<b>Total payables</b>	<b>7,866</b>	<b>7,866</b>	<b>7,866</b>	<b>7,866</b>	<b>7,866</b>
<b>Interest bearing liabilities</b>					
Leases	63,460	54,693	45,600	36,169	27,827
<b>Total interest bearing liabilities</b>	<b>63,460</b>	<b>54,693</b>	<b>45,600</b>	<b>36,169</b>	<b>27,827</b>
<b>Provisions</b>					
Employee provisions	22,765	22,765	22,765	22,765	22,765
Other provisions	2,813	2,813	2,813	2,813	2,813
<b>Total provisions</b>	<b>25,578</b>	<b>25,578</b>	<b>25,578</b>	<b>25,578</b>	<b>25,578</b>
<b>Total liabilities</b>	<b>96,904</b>	<b>88,137</b>	<b>79,044</b>	<b>69,613</b>	<b>61,271</b>
<b>Net assets</b>	<b>42,912</b>	<b>42,090</b>	<b>40,551</b>	<b>39,280</b>	<b>38,265</b>
<b>EQUITY</b>					
Contributed equity	157,488	165,353	172,175	178,927	185,725
Reserves	2,175	2,175	2,175	2,175	2,175
Retained surplus (accumulated deficit)	(116,751)	(125,438)	(133,799)	(141,822)	(149,635)
<b>Total equity</b>	<b>42,912</b>	<b>42,090</b>	<b>40,551</b>	<b>39,280</b>	<b>38,265</b>

Prepared on Australian Accounting Standards basis.

- (a) The increase in cash and cash equivalents between 2021-22 and 2022-23 relates to the usage of cash reserves to meet expenditure related to the Consumer Safeguards. The ACMA will receive a Departmental Supplementation in Appropriation Bill No. 1 in 2022-23 to replenish the utilised cash reserves.

**Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)**

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
<b>Opening balance as at 1 July 2022</b>				
Balance carried forward from previous period	(116,751)	2,175	157,488	42,912
<b>Adjusted opening balance</b>	<b>(116,751)</b>	<b>2,175</b>	<b>157,488</b>	<b>42,912</b>
<b>Comprehensive income</b>				
Surplus/(deficit) for the period	(8,687)	-	-	(8,687)
<b>Total comprehensive income</b>	<b>(8,687)</b>	<b>-</b>	<b>-</b>	<b>(8,687)</b>
<b>Transactions with owners</b>				
<b>Contributions by owners</b>				
Departmental capital budget (DCB)	-	-	7,865	7,865
<b>Sub-total transactions with owners</b>	<b>-</b>	<b>-</b>	<b>7,865</b>	<b>7,865</b>
<b>Closing balance attributable to the Australian Government</b>	<b>(125,438)</b>	<b>2,175</b>	<b>165,353</b>	<b>42,090</b>

Prepared on Australian Accounting Standards basis.

**Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	121,382	127,566	96,189	97,107	98,104
Sale of goods and rendering of services	100	100	100	100	100
Net GST received	3,169	3,169	3,169	3,169	3,169
<b>Total cash received</b>	<b>124,651</b>	<b>130,835</b>	<b>99,458</b>	<b>100,376</b>	<b>101,373</b>
<b>Cash used</b>					
Employees	72,410	74,478	57,568	57,569	57,250
Suppliers	44,717	46,586	32,321	32,976	35,446
Interest payments on lease liability	617	548	476	400	335
<b>Total cash used</b>	<b>117,744</b>	<b>121,612</b>	<b>90,365</b>	<b>90,945</b>	<b>93,031</b>
<b>Net cash from/(used by) operating activities</b>	<b>6,907</b>	<b>9,223</b>	<b>9,093</b>	<b>9,431</b>	<b>8,342</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash used</b>					
Purchase of property, plant and equipment and intangibles	15,260	7,865	6,822	6,752	6,798
<b>Total cash used</b>	<b>15,260</b>	<b>7,865</b>	<b>6,822</b>	<b>6,752</b>	<b>6,798</b>
<b>Net cash from/(used by) investing activities</b>	<b>(15,260)</b>	<b>(7,865)</b>	<b>(6,822)</b>	<b>(6,752)</b>	<b>(6,798)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Contributed equity	15,788	7,865	6,822	6,752	6,798
<b>Total cash received</b>	<b>15,788</b>	<b>7,865</b>	<b>6,822</b>	<b>6,752</b>	<b>6,798</b>
<b>Cash used</b>					
Principal payments on lease liability	6,121	8,767	9,093	9,431	8,342
<b>Total cash used</b>	<b>6,121</b>	<b>8,767</b>	<b>9,093</b>	<b>9,431</b>	<b>8,342</b>
<b>Net cash from/(used by) financing activities</b>	<b>9,667</b>	<b>(902)</b>	<b>(2,271)</b>	<b>(2,679)</b>	<b>(1,544)</b>
<b>Net increase/(decrease) in cash held</b>	<b>1,314</b>	<b>456</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash and cash equivalents at the beginning of the reporting period	4,608	5,922	6,378	6,378	6,378
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>5,922</b>	<b>6,378</b>	<b>6,378</b>	<b>6,378</b>	<b>6,378</b>

Prepared on Australian Accounting Standards basis.

**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>NEW CAPITAL APPROPRIATIONS</b>					
Capital budget - Bill 1 (DCB) <sup>(a)</sup>	15,788	7,865	6,822	6,752	6,798
<b>Total new capital appropriations</b>	<b>15,788</b>	<b>7,865</b>	<b>6,822</b>	<b>6,752</b>	<b>6,798</b>
<b>Provided for:</b>					
Purchase of non-financial assets	15,260	7,865	6,822	6,752	6,798
<b>Total items</b>	<b>15,260</b>	<b>7,865</b>	<b>6,822</b>	<b>6,752</b>	<b>6,798</b>
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriation - DCB <sup>(b)</sup>	15,260	7,865	6,822	6,752	6,798
<b>TOTAL</b>	<b>15,260</b>	<b>7,865</b>	<b>6,822</b>	<b>6,752</b>	<b>6,798</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total purchases	15,260	7,865	6,822	6,752	6,798
<b>Total cash used to acquire assets</b>	<b>15,260</b>	<b>7,865</b>	<b>6,822</b>	<b>6,752</b>	<b>6,798</b>

Prepared on Australian Accounting Standards basis.

(a) DCB received in 2021-22 includes \$0.528 million to reimburse the ACMA for capital payments in 2020-21 relating to the Media Sector Support measure.

(b) Does not include annual finance lease costs. Includes purchases from current and previous years' Departmental capital budgets (DCBs).

**Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)**

	Asset Category				Total
	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2022</b>					
Gross book value	1,595	13,176	13,822	61,717	90,310
Gross book value - ROU assets	-	78,413	-	-	78,413
Accumulated depreciation/ amortisation and impairment	-	(9,593)	(3,525)	(45,503)	(58,621)
Accumulated depreciation/ amortisation and impairment - ROU assets	-	(19,934)	-	-	(19,934)
<b>Opening net book balance</b>	<b>1,595</b>	<b>62,062</b>	<b>10,297</b>	<b>16,214</b>	<b>90,168</b>
<b>Capital asset additions</b>					
<b>Estimated expenditure on new or replacement assets</b>					
By purchase - appropriation ordinary annual services <sup>(a)</sup>	-	4,200	1,000	2,665	7,865
<b>Total additions</b>	<b>-</b>	<b>4,200</b>	<b>1,000</b>	<b>2,665</b>	<b>7,865</b>
<b>Other movements</b>					
Depreciation/amortisation expense	-	(2,957)	(1,806)	(4,192)	(8,955)
Depreciation/amortisation on ROU assets	-	(8,499)	-	-	(8,499)
Reclassification	-	-	100	(100)	-
<b>Total other movements</b>	<b>-</b>	<b>(11,456)</b>	<b>(1,706)</b>	<b>(4,292)</b>	<b>(17,454)</b>
<b>As at 30 June 2023</b>					
Gross book value	1,595	17,376	14,922	64,282	98,175
Gross book value - ROU assets	-	78,413	-	-	78,413
Accumulated depreciation/amortisation and impairment	-	(12,550)	(5,331)	(49,695)	(67,576)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(28,433)	-	-	(28,433)
<b>Closing net book balance</b>	<b>1,595</b>	<b>54,806</b>	<b>9,591</b>	<b>14,587</b>	<b>80,579</b>

Prepared on Australian Accounting Standards basis.

(a) Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, Departmental capital budget or other operational expenses.



**Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>EXPENSES</b>					
Suppliers	5,099	4,432	4,320	573	300
Grants	4,623	4,250	2,000	2,000	2,000
Other expenses	50	50	50	50	50
<b>Total expenses administered on behalf of Government</b>	<b>9,772</b>	<b>8,732</b>	<b>6,370</b>	<b>2,623</b>	<b>2,350</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
<b>Taxation revenue</b>					
Other taxes	1,200,612	1,257,073	1,262,323	1,283,492	1,322,695
<b>Total taxation revenue</b>	<b>1,200,612</b>	<b>1,257,073</b>	<b>1,262,323</b>	<b>1,283,492</b>	<b>1,322,695</b>
<b>Non-taxation revenue</b>					
Sale of goods and rendering of services	5,033	5,033	5,033	5,033	5,033
Fees and fines	35,513	37,659	37,413	37,324	37,324
Interest	790	593	395	199	-
Other revenue	4,530	12,948	11,952	12,017	12,018
<b>Total non-taxation revenue</b>	<b>45,866</b>	<b>56,233</b>	<b>54,793</b>	<b>54,573</b>	<b>54,375</b>
<b>Total own-source revenue administered on behalf of Government</b>	<b>1,246,478</b>	<b>1,313,306</b>	<b>1,317,116</b>	<b>1,338,065</b>	<b>1,377,070</b>
<b>Gains</b>					
Resource received free of charge <sup>(a)</sup> <sup>(b)</sup>	656,028	-	-	2,091,618	-
<b>Total gains administered on behalf of Government</b>	<b>656,028</b>	<b>-</b>	<b>-</b>	<b>2,091,618</b>	<b>-</b>
<b>Total own-sourced income administered on behalf of Government</b>	<b>1,902,506</b>	<b>1,313,306</b>	<b>1,317,116</b>	<b>3,429,683</b>	<b>1,377,070</b>
<b>Net (cost of)/contribution by services</b>	<b>1,892,734</b>	<b>1,304,574</b>	<b>1,310,746</b>	<b>3,427,060</b>	<b>1,374,720</b>

Prepared on Australian Accounting Standards basis.

(a) Resources received free of charge from the sale of spectrum is recognised at the commencement of each licence. The 2021-22 gain is a result of the commencement of 26GHz spectrum licences. The winning bidders pay a premium to the auction price to make five annual cash instalments with the first instalment in June 2021. No estimates are made for the outcome of future spectrum auctions.

(b) The 2024-25 gain is a result of the commencement of 850/900MHz spectrum licences. The winning bidders are expected to pay the full amount of the auction price in 2023-24 before the licences commence.

**Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	815	815	815	815	815
Taxation receivables	750,630	797,154	826,700	856,812	895,277
Trade and other receivables <sup>(a)</sup>	586,555	499,429	368,223	236,821	105,220
Other financial assets	18	18	18	18	18
<b>Total financial assets</b>	<b>1,338,018</b>	<b>1,297,416</b>	<b>1,195,756</b>	<b>1,094,466</b>	<b>1,001,330</b>
<b>Total assets administered on behalf of Government</b>	<b>1,338,018</b>	<b>1,297,416</b>	<b>1,195,756</b>	<b>1,094,466</b>	<b>1,001,330</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Grants	158	158	158	158	158
Unearned revenue <sup>(b)</sup>	-	-	2,091,618	-	-
Other payables	124,835	124,835	124,835	124,835	124,835
<b>Total payables</b>	<b>124,993</b>	<b>124,993</b>	<b>2,216,611</b>	<b>124,993</b>	<b>124,993</b>
<b>Total liabilities administered on behalf of Government</b>	<b>124,993</b>	<b>124,993</b>	<b>2,216,611</b>	<b>124,993</b>	<b>124,993</b>
<b>Net assets/(liabilities)</b>	<b>1,213,025</b>	<b>1,172,423</b>	<b>(1,020,855)</b>	<b>969,473</b>	<b>876,337</b>

Prepared on Australian Accounting Standards basis.

(a) The sale of the 26 GHz spectrum results in the recognition of a finance lease receivable in 2021-22, which is reduced through the expected instalment payments made by the winning auction bidders.

(b) The unearned revenue in 2023-24 relates to the cash expected to be received ahead of the commencement of the 850/900MHz licences sold in at auction held in December 2021.

**Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Sales of goods and rendering of services	38,962	41,898	41,652	41,563	41,563
Rental Income <sup>(a)</sup> <sup>(b)</sup>	-	131,008	2,222,824	131,402	131,601
Interest <sup>(a)</sup>	790	593	395	199	-
Taxes	532,249	489,369	519,377	510,434	511,172
Other	5,324	13,742	12,746	12,811	12,812
<b>Total cash received</b>	<b>577,325</b>	<b>676,610</b>	<b>2,796,994</b>	<b>696,409</b>	<b>697,148</b>
<b>Cash used</b>					
Grant	4,623	4,250	2,000	2,000	2,000
Suppliers	5,099	4,432	4,320	573	300
Other	50	50	50	50	50
<b>Total cash used</b>	<b>9,772</b>	<b>8,732</b>	<b>6,370</b>	<b>2,623</b>	<b>2,350</b>
<b>Net cash from/(used by) operating activities</b>	<b>567,553</b>	<b>667,878</b>	<b>2,790,624</b>	<b>693,786</b>	<b>694,798</b>
<b>Net increase/(decrease) in cash held</b>	<b>567,553</b>	<b>667,878</b>	<b>2,790,624</b>	<b>693,786</b>	<b>694,798</b>
Cash and cash equivalents at beginning of reporting period	815	815	815	815	815
Cash from Official Public Account for:					
- Appropriations	9,244	8,564	6,370	2,300	2,300
- Special accounts	50	50	50	50	50
<b>Total cash from Official Public Account</b>	<b>9,294</b>	<b>8,614</b>	<b>6,420</b>	<b>2,350</b>	<b>2,350</b>
Cash to Official Public Account for:					
- Appropriations	(576,797)	(676,442)	(2,796,994)	(696,086)	(697,098)
- Special accounts	(50)	(50)	(50)	(50)	(50)
<b>Total cash to Official Public Account</b>	<b>(576,847)</b>	<b>(676,492)</b>	<b>(2,797,044)</b>	<b>(696,136)</b>	<b>(697,148)</b>
<b>Cash and cash equivalents at end of reporting period</b>	<b>815</b>	<b>815</b>	<b>815</b>	<b>815</b>	<b>815</b>

Prepared on Australian Accounting Standards basis.

- (a) Approximately \$130m per annum relates to sale of the 26GHz spectrum, reflecting the accounting treatment under AASB 16 Leases. The winning bidders pay a premium to the auction price to make five annual cash instalments. The first instalment was paid in June 2021, the second instalment is expected to be made by 1 August 2022 and the remaining three instalments are expected annually by 1 August in each relevant year.
- (b) The significant increase in 2023-24 relates to the sale of the 850/900MHz spectrum licences at auction in December 2021. The winning bidders are expected to make a full payment of the auction price ahead of the commencement of the licences on 1 July 2024.



# **Australian Film, Television and Radio School**

**Entity resources and planned  
performance**



# Australian Film, Television and Radio School

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# Australian Film, Television and Radio School

## Section 1: Entity overview and resources

### 1.1 Strategic direction statement

The Australian Film, Television and Radio School (AFTRS) is the national institution for education, training and research for the screen and broadcast industries. Guided by its enabling legislation, the *Australian, Film, Television and Radio School Act 1973*, AFTRS works hand-in-hand with the screen and broadcast industries to provide Australians with the highest level of screen and broadcast education, training and research so that Australian stories and culture thrive at home and around the world.

As a global centre of excellence, AFTRS embraces connection and exchange with its international partners; as the national school, AFTRS reflects all Australians and is accessible to all Australians. And in a time defined by the pace of change, the School is adaptive, nimble and fit for purpose in meeting industry's evolving needs. Accordingly, the School's new five-year strategy, *Creating the Future*, launched internally in 2021 and publicly in February 2022, is constructed around three pillars: national reach, excellence and sustainability.

- **National Reach** – As the national screen and broadcast school, AFTRS engages, upskills and supports the most talented learners in all states and territories.
- **Excellence** – Working in close partnership with industry, AFTRS offers the highest level of screen and broadcast training. The School's graduates are sought-after for their craft skills and artistry. They are enterprising, creative and professional. They understand the power of Australian story, underpinned by a First Nations culture, enriched by the diversity of our country, to engage, entertain and connect audiences at home and around the world.
- **Sustainability** – AFTRS has a suite of scalable, adaptive offerings that allow it to grow its business whilst meeting local, regional and state and territory demands for graduates in a sustainable way for its staff, its school resources, and its industry.

These pillars are underpinned by the following areas of strategic focus:

- **First Nations Culture** – Embed First Nations values within AFTRS to build the capacity of its staff, graduates and industry
- **Outreach and Inclusion** – Support under-represented talent across Australia to work in the Australian screen and broadcast industries
- **Talent Development** – Partner with industry to educate and train world-class storytelling talent across Australia

- Industry Skills Training – Ensure Australian screen and broadcast practitioners have the skills required for its industry to thrive
- Research and Innovation – Provide industry with the new knowledge it needs to keep Australia at the forefront of global innovation
- Effective Organisation – Ensure an adaptive, efficient and sustainable business that supports AFTRS as a global centre of excellence for screen and broadcast education, training and research.

These strategies continue to ensure that AFTRS will achieve its Outcome and Program in 2022–23 and over the forward estimates.

## 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to AFTRS for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and Departmental (for AFTRS' operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: AFTRS resource statement — Budget estimates for 2022-23 as at Budget March 2022**

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
<b>Opening balance/cash reserves at 1 July</b>	<b>7,941</b>	<b>6,288</b>
<b>Funds from Government</b>		
Annual appropriations - ordinary annual services <sup>(a)</sup>		
Outcome 1	22,738	22,997
Total annual appropriations	22,738	22,997
<b>Total funds from Government</b>	<b>22,738</b>	<b>22,997</b>
<b>Funds from other sources</b>		
Interest	55	50
Sale of goods and services	9,289	9,087
Other	21	21
<b>Total funds from other sources</b>	<b>9,365</b>	<b>9,158</b>
<b>Total net resourcing for AFTRS</b>	<b>40,044</b>	<b>38,443</b>
	2021-22	2022-23
<b>Average staffing level (number)</b>	<b>145</b>	<b>145</b>

Prepared on a resourcing (that is, appropriations available) basis. All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23.

AFTRS is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to AFTRS and are considered 'Departmental' for all purposes.

## 1.3 Budget measures

There are no measures relating to AFTRS for the 2022-23 Budget.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for Australian Film, Television and Radio School (AFTRS) can be found at: (<https://www.aftrs.edu.au/governance/corporate-documents/>).

The most recent annual performance statement can be found at: (<https://www.transparency.gov.au/annual-reports/australian-film-television-and-radio-school/reporting-year/2020-21>).

## 2.1 Budgeted expenses and performance for Outcome 1

**Outcome 1: Support the development of a professional screen arts and broadcast culture in Australia including through the provision of specialist industry-focused education, training, and research**

### Budgeted expenses for Outcome 1

This table shows how much AFTRS intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 1.1: Delivery of specialist education</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	22,738	22,997	23,132	23,337	23,520
Expenses not requiring appropriation in the budget year	621	30	239	178	123
Revenues from other independent sources	10,135	10,291	10,379	10,447	10,572
<b>Total expenses for Program 1.1</b>	<b>33,494</b>	<b>33,318</b>	<b>33,750</b>	<b>33,962</b>	<b>34,215</b>
<b>Outcome 1 totals by resource type</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	22,738	22,997	23,132	23,337	23,520
Expenses not requiring appropriation in the budget year	621	30	239	178	123
Revenues from other independent sources	10,135	10,291	10,379	10,447	10,572
<b>Total expenses for Outcome 1</b>	<b>33,494</b>	<b>33,318</b>	<b>33,750</b>	<b>33,962</b>	<b>34,215</b>
	2021-22	2022-23			
<b>Average staffing level (number)</b>	145	145			

**Table 2.1.2: Performance measure for Outcome 1**

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured.

<b>Outcome 1</b> – Support the development of a professional screen arts and broadcast culture in Australia including through the provision of specialist industry-focused education, training, and research		
<b>Program 1.1</b> – Delivery of specialist education to meet the diverse creative needs of students and the skill requirements of industry by means of award courses, training programs and events.		
<b>Key Activities</b>	Grow First Nations Community Stakeholders and Projects. Deliver courses across the country. Deliver accredited courses. Deliver industry aligned training. Partner with screen and broadcast stakeholders to provide targeted training.	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	<b>First Nations Culture:</b> Embedding First Nations values within AFTRS by including First Nations' knowledges, voices, values, and pedagogies to build the capacity and knowledge of our staff, graduates, and industry.	2 First Nations-led partnerships Target expected to be met
	<b>Outreach and Inclusion:</b> Supporting under-represented talent across Australia to learn, make and work in the Australian screen and broadcast industries and building an inclusive school culture that celebrates all Australians. Creating a flexible and responsive model of delivery that allows us to capitalise on established strengths delivering face-to-face learning in our world-class Sydney campus.	3,000 participants in industry training 1 partnered industry event per State and Territory outside of NSW Target expected to be met
	<b>Talent Development:</b> Empower student learning through an experiential curriculum that is inclusive and flexible, and national in its reach and enable teaching excellence.	300 award course enrolments (per calendar year) 100 award course graduates (per calendar year) Target expected to be met

Year	Performance measures	Expected Performance Results
Current year 2021-22 cont.	<b>Industry Skills Training:</b> Creating future-oriented, industry-aligned learning environments that are accessible and transformative and provide pathways to life-long careers in the screen and broadcast industries. Partnering with industry in the design, development, and delivery of courses.	75% of recent graduates applying the skills they learnt in their AFTRS course professionally 10 industry training partnerships Annual consultation with industry stakeholders, including industry Advisory Panels and triennial skills survey Target expected to be met
	<b>Research and Innovation:</b> Providing the industry with the new knowledge it needs to keep Australia at the forefront of global innovation. Supporting a culture of enquiry, exploration, and rigour through the School's research programs.	2 disseminated industry research projects Target expected to be met
Year	Performance measures	Planned Performance Results
Budget year 2022-23	<b>First Nations Culture:</b> Embedding First Nations values within AFTRS by including First Nations' knowledges, voices, values, and pedagogies to build the capacity and knowledge of our staff, graduates, and industry.	2 First Nations-led partnerships
	<b>Outreach and Inclusion:</b> Supporting under-represented talent across Australia to learn, make and work in the Australian screen and broadcast industries and building an inclusive school culture that celebrates all Australians. Creating a flexible and responsive model of delivery that allows us to capitalise on established strengths delivering face-to-face learning in our world-class Sydney campus.	3,000 participants in industry training 1 partnered industry event per State and Territory outside of NSW
	<b>Talent Development:</b> Empower student learning through an experiential curriculum that is inclusive and flexible, and national in its reach and enable teaching excellence.	300 award course enrolments (per calendar year) 100 award course graduates (per calendar year)
	<b>Industry Skills Training:</b> Creating future-oriented, industry-aligned learning environments that are accessible and transformative and provide pathways to life-long careers in the screen and broadcast industries. Partnering with industry in the design, development, and delivery of courses.	75% of recent graduates applying the skills they learnt in their AFTRS course professionally Annual consultation with industry stakeholders, including industry Advisory Panels and triennial skills survey 10 industry training partnerships
	<b>Research and Innovation:</b> Providing the industry with the new knowledge it needs to keep Australia at the forefront of global innovation. Supporting a culture of enquiry, exploration, and rigour through the School's research programs.	2 disseminated industry research projects
Forward Estimates 2023-26	As per 2022-23	As per 2022-23.

## **Section 3: Budgeted financial statements**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of AFTRS' finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

### **3.1 Budgeted financial statements**

#### **3.1.1 Explanatory notes and analysis of budgeted financial statements**

##### **Comprehensive income statement**

Own-source revenue is expected to increase by 1.5% in 2022–23. Award Course fee income of \$7.5 million is an increase of 6.8% from the 2021–22 result and is expected to continue to increase across the forward estimates period. Income from Short and Industry Courses and Business Development is budgeted to be \$2.7 million for 2022–23 (\$2.6 million for 2021–22) and is then expected to increase throughout the forward estimates period.

Employee costs are expected to increase by 1.0% to \$18.1 million in 2022–23 and then increase over the forward years. Overall, total expenses for 2022–23 (\$33.3 million) is a decrease of 0.5% from 2021–22. The average staffing level is planned to be 145 in the forward years.

##### **Departmental balance sheet**

The budgeted balance sheet is based on the latest June 2022 forecast with due consideration to flow-ons from the capital expenditure budget, income statements and cash inflows and outflows.



### 3.2 Budgeted financial statements tables

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	17,903	18,070	18,117	18,162	18,210
Suppliers	8,495	7,842	7,955	7,991	8,013
Depreciation and amortisation	6,451	6,783	7,077	7,271	7,518
Finance costs	645	623	601	538	474
<b>Total expenses</b>	<b>33,494</b>	<b>33,318</b>	<b>33,750</b>	<b>33,962</b>	<b>34,215</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Sale of goods and rendering of services	10,064	10,220	10,308	10,376	10,501
Interest	50	50	50	50	50
Other	21	21	21	21	21
<b>Total own-source revenue</b>	<b>10,135</b>	<b>10,291</b>	<b>10,379</b>	<b>10,447</b>	<b>10,572</b>
<b>Total own-source income</b>	<b>10,135</b>	<b>10,291</b>	<b>10,379</b>	<b>10,447</b>	<b>10,572</b>
<b>Net (cost of)/contribution by services</b>	<b>(23,359)</b>	<b>(23,027)</b>	<b>(23,371)</b>	<b>(23,515)</b>	<b>(23,643)</b>
Revenue from Government	22,738	22,997	23,132	23,337	23,520
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>(621)</b>	<b>(30)</b>	<b>(239)</b>	<b>(178)</b>	<b>(123)</b>
<b>OTHER COMPREHENSIVE INCOME</b>					
<b>Total other comprehensive income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income/(loss)</b>	<b>(621)</b>	<b>(30)</b>	<b>(239)</b>	<b>(178)</b>	<b>(123)</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>(621)</b>	<b>(30)</b>	<b>(239)</b>	<b>(178)</b>	<b>(123)</b>
<b>Note: Impact of net cash appropriation arrangements</b>					
<b>Total comprehensive income/(loss) - as per statement of Comprehensive Income</b>	<b>(621)</b>	<b>(30)</b>	<b>(239)</b>	<b>(178)</b>	<b>(123)</b>
plus: depreciation/amortisation expenses for ROU assets <sup>(a)</sup>	4,601	4,886	5,213	5,213	5,213
less: lease principal repayments <sup>(a)</sup>	(4,680)	(4,856)	(4,974)	(5,035)	(5,090)
<b>Net Cash Operating Surplus/ (Deficit)</b>	<b>(700)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Prepared on Australian Accounting Standards basis.

(a) Applies leases under AASB 16 Leases.

**Table 3.2: Budgeted Departmental balance sheet (as at 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	6,288	4,232	3,890	3,844	4,084
Trade and other receivables	5,414	5,796	5,909	5,869	5,930
<b>Total financial assets</b>	<b>11,702</b>	<b>10,028</b>	<b>9,799</b>	<b>9,713</b>	<b>10,014</b>
<b>Non-financial assets</b>					
Land and buildings	49,249	49,955	44,742	39,530	34,317
Property, plant and equipment	7,286	7,343	7,447	7,341	6,839
Intangibles	1,084	1,134	1,175	1,227	1,425
Other non-financial assets	962	962	962	962	962
<b>Total non-financial assets</b>	<b>58,581</b>	<b>59,394</b>	<b>54,326</b>	<b>49,060</b>	<b>43,543</b>
<b>Total assets</b>	<b>70,283</b>	<b>69,422</b>	<b>64,125</b>	<b>58,773</b>	<b>53,557</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	1,380	1,380	1,380	1,380	1,380
Other payables	4,392	3,641	3,738	3,685	3,722
<b>Total payables</b>	<b>5,772</b>	<b>5,021</b>	<b>5,118</b>	<b>5,065</b>	<b>5,102</b>
<b>Interest bearing liabilities</b>					
Leases	49,321	50,057	45,083	40,049	34,959
<b>Total interest bearing liabilities</b>	<b>49,321</b>	<b>50,057</b>	<b>45,083</b>	<b>40,049</b>	<b>34,959</b>
<b>Provisions</b>					
Employee provisions	3,661	2,845	2,664	2,577	2,537
<b>Total provisions</b>	<b>3,661</b>	<b>2,845</b>	<b>2,664</b>	<b>2,577</b>	<b>2,537</b>
<b>Total liabilities</b>	<b>58,754</b>	<b>57,923</b>	<b>52,865</b>	<b>47,691</b>	<b>42,598</b>
<b>Net assets</b>	<b>11,529</b>	<b>11,499</b>	<b>11,260</b>	<b>11,082</b>	<b>10,959</b>
<b>EQUITY</b>					
<b>Parent entity interest</b>					
Reserves	1,113	1,113	1,113	1,113	1,113
Retained surplus (accumulated deficit)	10,416	10,386	10,147	9,969	9,846
<b>Total parent entity interest</b>	<b>11,529</b>	<b>11,499</b>	<b>11,260</b>	<b>11,082</b>	<b>10,959</b>
<b>Total equity</b>	<b>11,529</b>	<b>11,499</b>	<b>11,260</b>	<b>11,082</b>	<b>10,959</b>

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)**

	Retained earnings	Asset revaluation reserve	Other reserves	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Opening balance as at 1 July 2022</b>					
Balance carried forward from previous period	10,416	1,113			11,529
<b>Adjusted opening balance</b>	-	-	-	-	-
<b>Comprehensive income</b>					
Surplus/(deficit) for the period	(30)				(30)
<b>Total comprehensive income</b>	<b>(30)</b>	-	-	-	<b>(30)</b>
<b>Estimated closing balance as at 30 June 2023</b>	<b>10,386</b>	<b>1,113</b>	-	-	<b>11,499</b>
<b>Closing balance attributable to the Australian Government</b>	<b>10,386</b>	<b>1,113</b>	-	-	<b>11,499</b>

Prepared on Australian Accounting Standards basis

**Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	22,738	22,997	23,132	23,337	23,520
Sale of goods and rendering of services	9,289	9,087	10,292	10,363	10,477
Interest	55	50	50	50	50
Net GST received	1,100	1,100	1,100	1,100	1,100
Other	21	21	21	21	21
<b>Total cash received</b>	<b>33,203</b>	<b>33,255</b>	<b>34,595</b>	<b>34,871</b>	<b>35,168</b>
<b>Cash used</b>					
Employees	17,932	18,886	18,298	18,249	18,250
Suppliers	8,495	7,842	7,955	7,991	8,013
Net GST paid	1,100	1,100	1,100	1,100	1,100
Interest payments on lease liability	645	623	601	538	474
<b>Total cash used</b>	<b>28,172</b>	<b>28,451</b>	<b>27,954</b>	<b>27,878</b>	<b>27,837</b>
<b>Net cash from/(used by) operating activities</b>	<b>5,031</b>	<b>4,804</b>	<b>6,641</b>	<b>6,993</b>	<b>7,331</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash used</b>					
Purchase of property, plant and equipment and intangibles	2,004	2,004	2,009	2,004	2,001
<b>Total cash used</b>	<b>2,004</b>	<b>2,004</b>	<b>2,009</b>	<b>2,004</b>	<b>2,001</b>
<b>Net cash from/(used by) investing activities</b>	<b>(2,004)</b>	<b>(2,004)</b>	<b>(2,009)</b>	<b>(2,004)</b>	<b>(2,001)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash used</b>					
Principal payments on lease liability	4,680	4,856	4,974	5,035	5,090
<b>Total cash used</b>	<b>4,680</b>	<b>4,856</b>	<b>4,974</b>	<b>5,035</b>	<b>5,090</b>
<b>Net cash from/(used by) financing activities</b>	<b>(4,680)</b>	<b>(4,856)</b>	<b>(4,974)</b>	<b>(5,035)</b>	<b>(5,090)</b>
<b>Net increase/(decrease) in cash held</b>	<b>(1,653)</b>	<b>(2,056)</b>	<b>(342)</b>	<b>(46)</b>	<b>240</b>
Cash and cash equivalents at the beginning of the reporting period	7,941	6,288	4,232	3,890	3,844
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>6,288</b>	<b>4,232</b>	<b>3,890</b>	<b>3,844</b>	<b>4,084</b>

Prepared on Australian Accounting Standards basis.

**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded internally from Departmental resources <sup>(a)</sup>	2,004	2,004	2,009	2,004	2,001
<b>TOTAL</b>	<b>2,004</b>	<b>2,004</b>	<b>2,009</b>	<b>2,004</b>	<b>2,001</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total purchases	2,004	2,004	2,009	2,004	2,001
<b>Total cash used to acquire assets</b>	<b>2,004</b>	<b>2,004</b>	<b>2,009</b>	<b>2,004</b>	<b>2,001</b>

Prepared on Australian Accounting Standards basis.

(a) Funded from annual appropriations and may include donations and contributions, gifts, internally developed assets, and proceeds from the sale of assets.

**Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)**

	Asset Category			Total
	Buildings	Other property, plant and equipment	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2022</b>				
Gross book value	-	29,564	4,308	33,872
Gross book value - ROU assets	62,865	224	-	63,089
Accumulated depreciation/amortisation and impairment	-	(22,443)	(3,224)	(25,667)
Accumulated depreciation/amortisation and impairment - ROU assets	(13,616)	(59)	-	(13,675)
<b>Opening net book balance</b>	<b>49,249</b>	<b>7,286</b>	<b>1,084</b>	<b>57,619</b>
<b>Capital asset additions</b>				
<b>Estimated expenditure on new or replacement assets</b>				
By purchase - appropriation ordinary annual services <sup>(a)</sup>	-	1,625	379	2,004
<b>Total additions</b>	<b>-</b>	<b>1,625</b>	<b>379</b>	<b>2,004</b>
<b>Other movements</b>				
Depreciation/amortisation expense	-	(1,568)	(329)	(1,897)
Depreciation/amortisation on ROU assets	(4,886)	-	-	(4,886)
Other - ROU assets	5,592	-	-	5,592
<b>Total other movements</b>	<b>706</b>	<b>(1,568)</b>	<b>(329)</b>	<b>(1,191)</b>
<b>As at 30 June 2023</b>				
Gross book value	-	31,189	4,687	35,876
Gross book value - ROU assets	68,457	224	-	68,681
Accumulated depreciation/amortisation and impairment	-	(24,011)	(3,553)	(27,564)
Accumulated depreciation/amortisation and impairment - ROU assets	(18,502)	(59)	-	(18,561)
<b>Closing net book balance</b>	<b>49,955</b>	<b>7,343</b>	<b>1,134</b>	<b>58,432</b>

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, DCBs or other operational expenses.

# **Australian Maritime Safety Authority**

**Entity resources and planned  
performance**





# Australian Maritime Safety Authority

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# Australian Maritime Safety Authority

## Section 1: Entity overview and resources

### 1.1 Strategic direction statement

The Australian Maritime Safety Authority (AMSA) is a statutory authority established under the *Australian Maritime Safety Authority Act 1990* (AMSA Act) to:

- promote maritime safety and protection of the maritime environment
- prevent and combat ship-safety pollution in the marine environment
- provide infrastructure to support safety of navigation in Australian waters
- provide a national search and rescue service to the maritime and aviation sectors
- provide, on request, services to the maritime industry on a commercial basis
- provide, on request, services of a maritime nature on a commercial basis to the Commonwealth and/or states and territories.

AMSA regularly assesses its operating environment, challenges, goals, and risks to identify key priorities for coming years.

In 2022-23, AMSA will continue to focus on the strategic priorities that reflect AMSA's statutory responsibilities. AMSA's objective are consistent with the whole of government regulatory reform agenda and forms the basis for the program objectives and outputs detailed in the following sections.

## 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to AMSA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by Departmental (for AMSA's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: Australian Maritime Safety Authority resource statement — Budget estimates for 2022-23 as at Budget March 2022**

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
<b>Opening balance/cash reserves at 1 July</b>	<b>28,175</b>	<b>27,731</b>
<b>Funds from Government</b>		
Annual appropriations - ordinary annual services <sup>(a)</sup>		
Outcome 1	87,802	92,893
Total annual appropriations	87,802	92,893
Special appropriations		
<i>Australian Maritime Safety Authority Act 1990</i> <sup>(b)</sup>	136,114	134,642
Total special appropriations	136,114	134,642
Amounts received from related entities		
Department of Infrastructure, Transport, Regional Development and Communications <sup>(c)</sup>	3,163	-
Total amounts received from related entities	3,163	-
<b>Total funds from Government</b>	<b>227,079</b>	<b>227,535</b>
<b>Funds from other sources</b>		
Interest	583	468
Sale of goods and services	9,537	9,611
Other	18,389	3,351
<b>Total funds from other sources</b>	<b>28,509</b>	<b>13,430</b>
<b>Total net resourcing for AMSA</b>	<b>283,763</b>	<b>268,696</b>
	2021-22	2022-23
<b>Average staffing level (number)</b>	<b>447</b>	<b>448</b>

Prepared on a resourcing (that is, appropriations available) basis.

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23.

(b) Levies collected under *Marine Navigation Levy Collection Act 1989*, *Marine Navigation (Regulatory Functions) Levy Collection Act 1991*, and *Protection of the Sea (Shipping Levy) Collection Act 1981* are paid to the Consolidated Revenue Fund and appropriated under section 48 of the *Australian Maritime Safety Authority Act 1990*.

(c) Funding provided by a government entity that is not specified within the annual appropriation bills as a payment to the Corporate Commonwealth Entity.

AMSA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to AMSA and are considered 'departmental' for all purposes.

### 1.3 Budget measures

Budget measures in Part 1 relating to AMSA are detailed in Budget Paper No. 2 and are summarised below.

**Table 1.2: AMSA 2022-23 Budget measures**

**Part 1: Measures announced since the 2021-22 Mid-Year Economic and Fiscal Outlook (MYEFO)**

	Program	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
<b>Payment measures</b>						
Australian Maritime Safety Authority – National System for Domestic Commercial Vessel Safety	1.1					
Departmental payment		-	12,564	-	-	-
<b>Total</b>		-	<b>12,564</b>	-	-	-
<b>Total payment measures</b>						
Departmental		-	12,564	-	-	-
<b>Total</b>		-	<b>12,564</b>	-	-	-

Prepared on a Government Finance Statistics (Underlying Cash) basis.

Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for AMSA can be found at:

<http://www.amsa.gov.au/corporate-plan-2021-22>

The most recent annual performance statement can be found at:

<http://amsa.gov.au/about/corporate-publications/annual-report-2020-21>

AMSA contributes to the Outcome and one Program, which is divided into two sub-programs:

- **Sub-program 1: Seafarer and ship safety and environmental protection** aims to achieve the first part of AMSA's Outcome: Minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services.
- **Sub-program 2: Search and rescue** aims to achieve the second part of AMSA's Outcome: Maximising the number of people saved from maritime and aviation incidents through search and rescue coordination.

**2.1 Budgeted expenses and performance for Outcome 1**

**Outcome 1: Minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services and maximise people saved from maritime and aviation incidents through search and rescue coordination**

**Linked programs****Attorney General's Department****Programs**

- Program 1.1 - Attorney-General's Department Operating Expenses – Legal Services and Families
- Program 1.2 – Attorney-General's Department Operating Expenses – National Security, Integrity and International Program

**Contribution to Outcome 1 made by linked programs**

The Attorney General's Department provides high quality legal policy advice to the Australian Government and its entities in relation to national security and criminal justice, protecting and promoting the rule of law and ensuring an effective and efficient Commonwealth criminal justice system, and building a safe and secure Australia.

AMSA engages with the Attorney General's Department to obtain expert legal advice and assistance when needed. This advice ensures that AMSA operates within its regulatory remit, and that ongoing operation of AMSA's aids to navigation network is considered within the Commonwealth's response to native title claims.

**Civil Aviation Safety Authority (CASA)****Program**

- Program 1.1:
  - Part 1: Maintain and enhance a fair, effective and efficient aviation safety regulation system
  - Part 2: Collaborative engagement with the aviation industry and wider community to promote and support aviation

**Contribution to Outcome 1 made by linked program**

CASA is responsible for regulating the aviation industry. The regulation of industry ensures that aircraft tasked by AMSA are meeting regulatory requirements which supports operational risk management for responses, and accordingly the corporate risk that AMSA may be exposed to.

AMSA is responsible for delivering Australia's commitment to International Civil Aviation Authority's (ICAO) Annex 12 (Search and Rescue) and works with CASA and other aviation agencies to ensure a co-ordinated approach.

<p><b>Department of Agriculture, Water, and the Environment (DAWE)</b></p> <p><b>Program</b></p> <ul style="list-style-type: none"><li>• Program 1.6: Management of Hazardous Wastes, Substances and Pollutants</li></ul> <p><b>Contribution to Outcome 1 made by linked program</b></p> <p>DAWE works with AMSA to determine the feasibility of recycling clean and segregated waste from international ships at Australian ports and to develop a nationally consistent framework to support this activity in the longer term.</p> <p>This action is identified in the National Waste Action Plan and supports Australia’s National Waste Plan to reduce landfill and increase the circular economy. Additionally, activity is undertaken to support the International Maritime Organizations Action Plan to Address Marine Plastic Litter from Ships that identifies the need to improve the effectiveness of port reception facilities in reducing marine plastic litter through the provision of recycling facilities.</p>
<p><b>Department of Defence</b></p> <p><b>Program</b></p> <ul style="list-style-type: none"><li>• Program 2.14: Defence Intelligence</li></ul> <p><b>Contribution to Outcome 1 made by linked program</b></p> <p>Defence supports AMSA through the provision of intelligence, situational awareness, and operational capabilities to meet AMSA’s search and rescue (SAR), maritime assistance, and pollution responses. AMSA supports Defence through the national SAR arrangements and delivers services such as the distress beacon system.</p>
<p><b>Department of Foreign Affairs and Trade (DFAT)</b></p> <p><b>Programs</b></p> <ul style="list-style-type: none"><li>• Program 1.1: Foreign Affairs and Trade Operations</li><li>• Program 2.1: Consular Services</li></ul> <p><b>Contribution to Outcome 1 made by linked program</b></p> <p>DFAT provides funding support to AMSA for delivery of bilateral capacity building programs with Indonesia and Papua New Guinea, along with individual projects across the Indo-Pacific region.</p> <p>DFAT also supports Australia’s re-election campaign to the International Maritime Organization (IMO) Council every two years.</p> <p>Using DFAT funding, this year AMSA contributed AU\$200,000 to the IMO’s Integrated Technical Cooperation Committee to support development of Small Island Developing States and Least Developed Countries, seafarer welfare and women in maritime initiatives. A further AU\$50,000 was also donated to the World Maritime University (WMU) Annual Fund to support the work of the organisation.</p>



**Great Barrier Reef Marine Park Authority (GBRMPA)****Programs**

- Program 1.1 – Great Barrier Reef Marine Park Authority

**Contribution to Outcome 1 made by linked program**

GBRMPA is the regulator responsible for the management of the Great Barrier Reef Marine Park. AMSA supports the ongoing management of the Great Barrier Reef (GBR) through providing services to enable safer shipping within the reef, such as: aids to navigation, GBR Vessel Traffic Services, emergency response arrangements to minimise maritime pollution incidents (including delivery of a dedicated emergency towage vessel) and regulation of shipping for safety and environmental performance.

GBRMPA supports AMSA emergency response functions through provision of resources and subject matter expertise.

**Department of Home Affairs****Outcomes** <sup>(a)</sup>

- Outcome 2: Support a prosperous and united Australia through effective coordination and delivery of immigration and social cohesion policies and programs
- Outcome 3: Advance a prosperous and secure Australia through trade and travel facilitation and modernisation, and effective customs, immigration, maritime and enforcement activities across the border continuum

**Contribution to Outcome 1 made by Outcomes**

Home Affairs is responsible for immigration and border policy, and has responsibilities across emergency management, critical infrastructure protection, and transport security. The Home Affairs Portfolio structure enhances AMSA's ability to mobilise and share across AMSA's aids to navigation responsibilities for maritime safety (critical infrastructure) and operational responses (emergency management and transport security). Home Affairs provides the national coordination mechanisms through which AMSA can respond, delivering a synchronised effect across the whole of government.

AMSA supports Home Affairs through the provision of data such as vessel locations (automatic identification system) and occasional use of AMSA response assets under a Memorandum of Understanding. Through leading Australia's engagement at the International Maritime Organisation, AMSA also supports Home Affairs' maritime security role.

**National Offshore Petroleum Safety Environmental Management Authority (NOPSEMA)**

**Programs**

- Program 1 – Regulatory oversight of Safety Cases, Well Operations Management Plans and Environment Plans coupled with effective monitoring, investigation and enforcement.

**Contribution to Outcome 1 made by linked program**

NOPSEMA are responsible for promoting and enforcing the effective management of risks to the workforce, the environment and the structural integrity of facilities, wells and well-related equipment of the Australian offshore petroleum and greenhouse gas storage industries through regulatory oversight.

AMSA manages the National Plan for Maritime Environmental Emergencies. Arrangements within the National Plan and AMSA response resources support the response to offshore petroleum oil spill incidents. NOPSEMA regulates the duty holder's compliance with implementing their oil pollution emergency plan (OPEP).

(a) AMSA and Home Affairs agreed that the relationship was best described at an Outcome level.

**Budgeted expenses for Outcome 1**

The following tables shows how much AMSA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 1.1: Seafarer and ship safety, maritime environment protection, and search and rescue</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	87,802	92,893	80,740	82,051	82,931
Payment from related entities	3,163	-	-	-	-
Special appropriations <i>Australian Maritime Safety Authority Act 1990</i>	133,916	136,059	154,055	157,161	160,325
Expenses not requiring appropriation in the budget year <sup>(a)</sup>	(6,447)	(397)	(420)	(1,008)	(6,944)
Revenues from other independent sources	16,043	13,271	12,676	12,828	13,106
<b>Total expenses for Program 1.1</b>	<b>234,477</b>	<b>241,826</b>	<b>247,051</b>	<b>251,032</b>	<b>249,418</b>
<b>Outcome 1 totals by resource type</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	87,802	92,893	80,740	82,051	82,931
Payment from related entities	3,163	-	-	-	-
Special appropriations	133,916	136,059	154,055	157,161	160,325
Expenses not requiring appropriation in the budget year <sup>(a)</sup>	(6,447)	(397)	(420)	(1,008)	(6,944)
Revenues from other independent sources	16,043	13,271	12,676	12,828	13,106
<b>Total expenses for Outcome 1</b>	<b>234,477</b>	<b>241,826</b>	<b>247,051</b>	<b>251,032</b>	<b>249,418</b>
	2021-22	2022-23			
<b>Average staffing level (number)</b>	<b>447</b>	<b>448</b>			

Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

(a) Expenses not requiring appropriation in the Budget year are made up of the operating result.

**Table 2.1.2: Program components of Outcome 1**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Sub-program 1.1.1: Seafarer and ship safety and environment</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	16,523	18,566	4,941	4,811	4,578
Payment from related entities	3,116	-	-	-	-
Special appropriations					
Special appropriation Australian Maritime Safety Authority Act 1990	133,916	136,059	154,055	157,161	160,325
Expenses not requiring appropriation in the budget year <sup>(a)</sup>	(6,447)	(397)	(420)	(1,008)	(6,944)
Revenues from other independent sources	15,892	13,123	12,427	12,533	12,726
<b>Total sub-program 1.1.1 expenses</b>	<b>163,001</b>	<b>167,351</b>	<b>171,003</b>	<b>173,497</b>	<b>170,685</b>
<b>Sub-program 1.1.2: Search and rescue</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	71,279	74,327	75,799	77,240	78,353
Payment from related entities	47	-	-	-	-
Revenues from other independent sources	151	148	249	295	380
<b>Total sub-program 1.1.2 expenses</b>	<b>71,476</b>	<b>74,475</b>	<b>76,048</b>	<b>77,535</b>	<b>78,733</b>
<b>Total program expenses</b>	<b>234,477</b>	<b>241,826</b>	<b>247,051</b>	<b>251,032</b>	<b>249,418</b>

Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

(a) Expenses not requiring appropriation in the Budget year are made up of the operating result.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

**Table 2.1.3: Performance measure for Outcome 1**

Table 2.1.3 details the performance measures for each program and sub-program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have materially changed existing programs are provided.

<b>Outcome 1 – Minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services and maximise people saved from maritime and aviation incidents through search and rescue coordination</b>		
<b>Program 1.1 – Seafarer and ship safety, environment protection and search and rescue.</b> Sub-program 1.1.1 – Seafarer and ship safety and environment protection aims to minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services. Sub-program 1.1.2 – Search and rescue aims to maximise the number of people saved from maritime and aviation incidents through coordinating search and rescue. As Australia's national maritime regulatory body, AMSA promotes the safety and protection of our marine environment and combats ship-sourced pollution. AMSA provides the infrastructure for safety of navigation in Australian waters and maintains a national search and rescue service for the maritime and aviation sectors. Vision: Safe and clean seas, saving lives. Mission: Ensuring safe vessel operations, combatting marine pollution, and rescuing people in distress.		
<b>Key Activities</b> <sup>(a)(b)</sup> <sup>(c)(d)</sup>	<ul style="list-style-type: none"> <li>Promote maritime safety</li> <li>Protect the marine environment from pollution from ships; and other environmental damage caused by shipping</li> <li>Provide for a national search and rescue service</li> </ul>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	Safety of foreign-flagged ships and Australian-flagged ships (under the Navigation Act 2021) operating in Australian waters is demonstrated through the proportion of very serious and serious incidents <sup>(e)</sup> to total port arrivals	Target: ≤0.5% Expected result: 0.84%
	Timeliness of response to significant <sup>(f)</sup> oil spill incidents.	Target: within 4 hours of notification Target achieved
	Save as many lives as possible from those at risk <sup>(g)</sup>	Target: 100% <sup>(h)</sup> Expected result: 90.27%

Year	Performance measures	Planned Performance Results
Budget year 2022-23	Safety of foreign-flagged ships and Australian-flagged ships (under the Navigation Act 2021) operating in Australian waters is demonstrated through the proportion of very serious and serious incidents to total port arrivals	Target: ≤1.5% <sup>(i)</sup>
	Timeliness of response to significant oil spill incidents.	Target: within 4 hours of notification
	Save as many lives as possible from those at risk	Target: 100%
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

- (a) AMSA's key activities constitute its operational core business to deliver its sub-programs, program, and Outcome 1. Key activities are also detailed in AMSA's corporate plan, specifically the plan-on-a-page. Unless there have been changes to legislation, machinery of government or programs, key activities are generally not subject to change.
- (b) AMSA's 2021-22 Corporate Plan also lists key activities (including projects) organised under nine strategic objectives. These activities are subject to some change between years as AMSA responds to changes in its operating environment.
- (c) To avoid confusion with key activities as defined by Resource Management Guide (RMG) Reporting performance Information in Portfolio Budget Statements, the AMSA 2022-23 Corporate Plan will use the term 'initiative' to describe activities and projects in support of AMSA's strategic priorities (see next).
- (d) To avoid confusion with the new AMSA Strategy 2030 (which uses the term strategic objective), the AMSA 2022-23 Corporate Plan will use the following eight strategic priorities: 1. Risk-based regulation; 2. Incident management capabilities; 3. Navigation services; 4. Responding to climate change; 5. Engagement; 6. Innovation; 7. Information management and digital services; 8. Organisational capability and resilience.
- (e) Marine incidents are classified by AMSA into one of three severity levels: (1) very serious; (2) serious; and (3) less serious. Several factors are considered by AMSA to decide whether an incident is deemed very serious and/or serious; including fatalities, serious injuries, loss of vessel, damage to vessel and equipment; significant pollution, and impacts on the community. Less serious incidents might include fire, grounding, and minor collisions (without very serious or serious consequences).
- (f) A significant oil spill is a Level 2 (or higher) incident in accordance with the National Plan for Maritime Environmental Emergencies (<https://www.amsa.gov.au/marine-environment/national-plan-maritime-environmental-emergencies/national-plan-maritime>)
- (g) Each search and rescue incident reported to AMSA is triaged to assess the requirement to respond to a life at risk. Sometimes the assessment concludes that the life has already been lost, or AMSA is unable to determine if a life is actually at risk, i.e. false beacon activations. For those incidents which are assessed as requiring a response (i.e. a life is identified as being 'at risk') it is important that AMSA measures the performance of resources available to affect a rescue.
- (h) AMSA's intention is to save all lives at risk. In practicality, the circumstances surrounding individual incidents—i.e. severe medical conditions requiring specialist treatment, bad weather—affect the possibility of success of a search and rescue response. This reality is reflected in the previous results reported by AMSA for this measure, ranging between 95-99 per cent annually.
- (i) More accurate reporting and coding of severity of incident data since 2017 has identified that this performance measure tracks above the current <0.5% target. The four-year rolling average shows a similar trend with the 2020-21 result tracking at 0.98%. Additionally, there has been a significant increase (45%) in reporting between 2015-16 and 2020-21. To ensure that the target is effective and realistically reflects current trends and improvement in data reporting and noting the result of this performance measure in the last three years, the target will be changed to <1.5% from 2022-23 onwards.

## Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of AMSA's finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

### 3.1 Budgeted financial statements

#### 3.1.1 Explanatory notes and analysis of budgeted financial statements

##### Comprehensive income statement

AMSA is projecting an operating surplus of \$6.4 million in 2021-22. This increase, from a budgeted break-even position, is driven by a significant increase in levy revenue compared to budget.

AMSA is budgeting an operating surplus of \$0.4 million in 2022-23, with surpluses in each of the forward year estimates. Budgeted surpluses are highly dependent on stability of levy revenue and risks of potential global disruptions influenced by externalities outside AMSA's control, as well as being subject to the outcome of the *Independent Review on Australia's Domestic Commercial Vessel Safety Legislation and Cost and Charging Arrangements* expected to be delivered in late 2022. Risks to levy revenue include the impact of international events on global trade and demand for Australian commodity exports especially iron ore and coal.

##### Revenue

Total revenue for 2022-23 is budgeted to be \$242.2 million, an increase of \$1.3 million from projected current year estimates for 2021-22 of \$240.9 million.

This increase reflects a rise in appropriations for both search and rescue and National System transitional funding (\$5.1 million), and the continuation of growth in levy revenue (\$2.1 million), partially offset by lower transitional contributions from states and territories for National System in line with the agreed arrangements (\$2.2 million), and reduction in other own-sourced revenue (\$3.5 million).

AMSA revenue sources are detailed below:

- Levy revenue is collected from the commercial shipping industry paid to Consolidated Revenue Fund and appropriated under section 48 of the AMSA Act as special appropriations. In 2022-23, levy revenue is budgeted to be \$136.1 million (2021-22: \$134.0 million).
- Community Service Obligation funding received from the Australian Government for search and rescue coordination services in accordance with Australia's internationally recognised search and rescue region. AMSA will receive an annual Departmental appropriation of \$74.2 million in 2022-23 (2021-22: \$71.3 million).

- Transitional and interim funding received from the Australian Government to support regulatory service delivery of the National System of \$18.6 million in 2022-23 (2021-22: \$16.2 million).
- Transitional funding packages received from the States and Northern Territory for the National System of \$3.0 million in 2022-23 (2021-22: \$5.2 million).
- Independent and own-sourced revenue, including charges for cost-recovery fee-based activities, interest revenue, related entity revenue, and other revenue of \$10.2 million in 2022-23 (2021-22: \$13.7 million).

The following table shows the 2022-23 budgeted revenue with comparisons to projected 2021-22 estimated actual.

#### **AMSA sourced revenue comparison**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000
Annual departmental appropriations		
Search and rescue functions and activities	71,279	74,327
National System funding	16,196	18,566
Other funding	327	-
Special appropriations of levies collected from the maritime shipping industry	133,916	136,059
Total independent or own-sources revenue	18,940	13,271
<b>Total revenue</b>	<b>240,658</b>	<b>242,223</b>

#### **Operating expenses**

Total operating expenses are budgeted to be \$241.8 million in 2022-23, compared to estimated actuals for 2021-22 of \$234.5 million, an increase of \$7.3 million. The main movements in budgeted operating expenses are:

- supplier expenses are budgeted to increase by \$7.9 million in 2022-23 to \$128.9 million, associated with increased labour and material costs, and
- employee benefits expected to increase by \$2.7 million in 2022-23 to \$75.3 million, reflecting AMSA's Enterprise Agreement.

#### **Equity and cash position**

Net assets (equity) movements are consistent with budgeted surpluses for budget and each of the three forward year estimates.

AMSA's net cash position (including investments) is budgeted to decrease by \$12.5 million in 2022-23 and by a further \$21.5 million in 2023-24 before stabilising. This reduction is mostly due to capital expenditure on aids to navigation sites and equipment, and other assets for 2021-22 and 2022-23.

The cash position includes \$50 million set aside for pollution response emergencies.



### 3.2 Budgeted financial statements tables

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	72,616	75,311	76,158	77,552	76,588
Suppliers	121,020	128,886	131,938	134,879	135,485
Depreciation and amortisation	35,759	36,517	37,934	37,790	36,659
Finance costs	1,262	1,112	1,021	811	686
Write-down and impairment of assets	3,820	-	-	-	-
<b>Total expenses</b>	<b>234,477</b>	<b>241,826</b>	<b>247,051</b>	<b>251,032</b>	<b>249,418</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Sale of goods and rendering of services	12,268	9,423	9,990	9,990	9,990
Interest	509	483	812	964	1,242
Rental income	253	253	290	290	290
Contributions from states and territories	5,204	3,034	1,484	1,484	1,484
Other	706	78	100	100	100
<b>Total own-source revenue</b>	<b>18,940</b>	<b>13,271</b>	<b>12,676</b>	<b>12,828</b>	<b>13,106</b>
<b>Gains</b>					
Sale of assets	266	-	-	-	-
<b>Total gains</b>	<b>266</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total own-source income</b>	<b>19,206</b>	<b>13,271</b>	<b>12,676</b>	<b>12,828</b>	<b>13,106</b>
<b>Net (cost of)/contribution by services</b>	<b>(215,271)</b>	<b>(228,555)</b>	<b>(234,375)</b>	<b>(238,204)</b>	<b>(236,312)</b>
Revenue from Government	221,718	228,952	234,795	239,212	243,256
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>6,447</b>	<b>397</b>	<b>420</b>	<b>1,008</b>	<b>6,944</b>
<b>OTHER COMPREHENSIVE INCOME</b>					
<b>Total comprehensive income/(loss)</b>	<b>6,447</b>	<b>397</b>	<b>420</b>	<b>1,008</b>	<b>6,944</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>6,447</b>	<b>397</b>	<b>420</b>	<b>1,008</b>	<b>6,944</b>

Prepared on Australian Accounting Standards basis.

**Table 3.2: Budgeted Departmental balance sheet (as at 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	27,731	25,170	23,667	25,028	21,742
Trade and other receivables	8,607	9,568	10,787	10,853	10,699
Other investments	105,000	95,000	75,000	80,000	80,000
<b>Total financial assets</b>	<b>141,338</b>	<b>129,738</b>	<b>109,454</b>	<b>115,881</b>	<b>112,441</b>
<b>Non-financial assets</b>					
Land and buildings	35,276	29,754	54,195	45,780	39,709
Property, plant and equipment	181,864	179,312	211,869	197,449	181,439
Intangibles	15,520	13,693	11,054	9,665	21,719
Inventories	4,227	4,227	4,227	4,227	4,227
Other non-financial assets	3,947	3,570	3,894	3,701	4,057
<b>Total non-financial assets</b>	<b>240,834</b>	<b>230,556</b>	<b>285,239</b>	<b>260,822</b>	<b>251,151</b>
<b>Total assets</b>	<b>382,172</b>	<b>360,294</b>	<b>394,693</b>	<b>376,703</b>	<b>363,592</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	27,400	24,641	25,676	27,027	27,652
Other payables	1,515	1,332	1,389	1,396	1,391
<b>Total payables</b>	<b>28,915</b>	<b>25,973</b>	<b>27,065</b>	<b>28,423</b>	<b>29,043</b>
<b>Interest bearing liabilities</b>					
Leases	91,211	73,178	106,574	86,110	65,992
<b>Total interest bearing liabilities</b>	<b>91,211</b>	<b>73,178</b>	<b>106,574</b>	<b>86,110</b>	<b>65,992</b>
<b>Provisions</b>					
Employee provisions	24,938	26,183	26,835	27,616	27,559
Other provisions	26,962	24,417	23,256	22,583	22,083
<b>Total provisions</b>	<b>51,900</b>	<b>50,600</b>	<b>50,091</b>	<b>50,199</b>	<b>49,642</b>
<b>Total liabilities</b>	<b>172,026</b>	<b>149,751</b>	<b>183,730</b>	<b>164,732</b>	<b>144,677</b>
<b>Net assets</b>	<b>210,146</b>	<b>210,543</b>	<b>210,963</b>	<b>211,971</b>	<b>218,915</b>
<b>EQUITY</b>					
<b>Parent entity interest</b>					
Contributed equity	37,986	37,986	37,986	37,986	37,986
Reserves	93,777	93,777	93,777	93,777	93,777
Retained surplus (accumulated deficit)	78,383	78,780	79,200	80,208	87,152
<b>Total parent entity interest</b>	<b>210,146</b>	<b>210,543</b>	<b>210,963</b>	<b>211,971</b>	<b>218,915</b>
<b>Total equity</b>	<b>210,146</b>	<b>210,543</b>	<b>210,963</b>	<b>211,971</b>	<b>218,915</b>

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)**

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
<b>Opening balance as at 1 July 2022</b>				
Balance carried forward from previous period	78,383	93,777	37,986	210,146
<b>Adjusted opening balance</b>	<b>78,383</b>	<b>93,777</b>	<b>37,986</b>	<b>210,146</b>
<b>Comprehensive income</b>				
Surplus/(deficit) for the period	397	-	-	397
<b>Total comprehensive income</b>	<b>397</b>	<b>-</b>	<b>-</b>	<b>397</b>
of which:				
Attributable to the Australian Government	397	-	-	397
<b>Estimated closing balance as at 30 June 2023</b>	<b>78,780</b>	<b>93,777</b>	<b>37,986</b>	<b>210,543</b>
<b>Closing balance attributable to the Australian Government</b>	<b>78,780</b>	<b>93,777</b>	<b>37,986</b>	<b>210,543</b>

Prepared on Australian Accounting Standards basis.

**Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	87,802	92,893	80,740	82,051	82,931
Receipts from Government	136,114	134,642	153,147	157,322	160,533
Sale of goods and rendering of services	12,700	9,611	10,329	10,210	10,322
Interest	583	468	752	908	1,192
Net GST received	-	116	-	-	-
Other	17,661	3,351	1,535	1,599	1,557
<b>Total cash received</b>	<b>254,860</b>	<b>241,081</b>	<b>246,503</b>	<b>252,090</b>	<b>256,535</b>
<b>Cash used</b>					
Employees	71,459	74,066	75,506	76,771	76,645
Suppliers	116,664	131,268	131,227	133,335	135,216
Net GST paid	295	-	196	116	19
Interest payments on lease liability	1,162	1,012	921	711	586
Other	2,105	2,062	1,259	766	605
<b>Total cash used</b>	<b>191,685</b>	<b>208,408</b>	<b>209,109</b>	<b>211,699</b>	<b>213,071</b>
<b>Net cash from/(used by) operating activities</b>	<b>63,175</b>	<b>32,673</b>	<b>37,394</b>	<b>40,391</b>	<b>43,464</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Proceeds from sales of property, plant and equipment	728	-	-	-	-
Investments	-	10,000	20,000	-	-
<b>Total cash received</b>	<b>728</b>	<b>10,000</b>	<b>20,000</b>	<b>-</b>	<b>-</b>
<b>Cash used</b>					
Purchase of property, plant and equipment and intangibles	22,707	23,247	37,056	13,376	26,442
Investments	20,000	-	-	5,000	-
Other	495	585	-	-	-
<b>Total cash used</b>	<b>43,202</b>	<b>23,832</b>	<b>37,056</b>	<b>18,376</b>	<b>26,442</b>
<b>Net cash from/(used by) investing activities</b>	<b>(42,474)</b>	<b>(13,832)</b>	<b>(17,056)</b>	<b>(18,376)</b>	<b>(26,442)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash used</b>					
Principal payments on lease liability	21,145	21,402	21,841	20,654	20,308
<b>Total cash used</b>	<b>21,145</b>	<b>21,402</b>	<b>21,841</b>	<b>20,654</b>	<b>20,308</b>
<b>Net cash from/(used by) financing activities</b>	<b>(21,145)</b>	<b>(21,402)</b>	<b>(21,841)</b>	<b>(20,654)</b>	<b>(20,308)</b>
<b>Net increase/(decrease) in cash held</b>	<b>(444)</b>	<b>(2,561)</b>	<b>(1,503)</b>	<b>1,361</b>	<b>(3,286)</b>
Cash and cash equivalents at the beginning of the reporting period	28,175	27,731	25,170	23,667	25,028
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>27,731</b>	<b>25,170</b>	<b>23,667</b>	<b>25,028</b>	<b>21,742</b>

Prepared on Australian Accounting Standards basis.

**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded internally from Departmental resources <sup>(a)</sup>	22,707	23,247	37,056	13,376	26,442
<b>TOTAL</b>	<b>22,707</b>	<b>23,247</b>	<b>37,056</b>	<b>13,376</b>	<b>26,442</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total purchases	26,180	26,616	92,383	13,566	26,632
less: ROU additions	(3,473)	(3,369)	(55,327)	(190)	(190)
<b>Total cash used to acquire assets</b>	<b>22,707</b>	<b>23,247</b>	<b>37,056</b>	<b>13,376</b>	<b>26,442</b>

Prepared on Australian Accounting Standards basis.

(a) Includes funding from prior year appropriations, entity receipts, and proceeds from the sale of assets.

**Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)**

	Asset Category				Total
	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2022</b>					
Gross book value	2,635	9,434	124,860	35,975	172,904
Gross book value - ROU assets	3,650	42,585	92,735	-	138,970
Accumulated depreciation/ amortisation and impairment	-	(122)	(11,451)	(20,455)	(32,028)
Accumulated depreciation/ amortisation and impairment - ROU assets	(1,253)	(21,653)	(24,280)	-	(47,186)
<b>Opening net book balance</b>	<b>5,032</b>	<b>30,244</b>	<b>181,864</b>	<b>15,520</b>	<b>232,660</b>
<b>Capital asset additions</b>					
<b>Estimated expenditure on new or replacement assets</b>					
By purchase - appropriation ordinary annual services <sup>(a)</sup>	-	-	21,241	2,006	23,247
By purchase - appropriation ordinary annual services - ROU assets	-	3,179	190	-	3,369
<b>Total additions</b>	<b>-</b>	<b>3,179</b>	<b>21,431</b>	<b>2,006</b>	<b>26,616</b>
<b>Other movements</b>					
Depreciation/amortisation expense	-	(124)	(11,421)	(3,833)	(15,378)
Depreciation/amortisation on ROU assets	(121)	(8,456)	(12,562)	-	(21,139)
Disposals					
Gross book value - ROU assets	-	(1,701)	(163)	-	(1,864)
Accumulated depreciation/amortisation and impairment	-	1,701	163	-	1,864
<b>Total other movements</b>	<b>(121)</b>	<b>(8,580)</b>	<b>(23,983)</b>	<b>(3,833)</b>	<b>(36,517)</b>
<b>As at 30 June 2023</b>					
Gross book value	2,635	9,434	146,101	37,981	196,151
Gross book value - ROU assets	3,650	44,063	92,762	-	140,475
Accumulated depreciation/ amortisation and impairment	-	(246)	(22,872)	(24,288)	(47,406)
Accumulated depreciation/ amortisation and impairment - ROU assets	(1,374)	(28,408)	(36,679)	-	(66,461)
<b>Closing net book balance</b>	<b>4,911</b>	<b>24,843</b>	<b>179,312</b>	<b>13,693</b>	<b>222,759</b>

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, Departmental capital budget or other operational expenses.

# **Australian National Maritime Museum**

**Entity resources and planned  
performance**





# Australian National Maritime Museum

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# Australian National Maritime Museum

## Section 1: Entity overview and resources

### 1.1 Strategic direction statement

The mission of the Australian National Maritime Museum (ANMM) is to lead the promotion and conservation of Australia's maritime heritage and culture by developing and managing the National Maritime Collection and delivering exhibitions, education and outreach programs.

As Australia's museum of the sea, our focus is Australian maritime history and the marine environment, including industry and trade, defence, leisure and recreation, Indigenous maritime and migration.

In 2022-23, the ANMM's work will be guided by the museum's Corporate Plan, which sets out ANMM's priorities and strategies to preserve, promote and share Australia's maritime heritage over the next four years. ANMM's Corporate Plan priorities include a focus on delivering immersive and compelling programs and initiatives, strengthening our national presence, harnessing the potential of digital media, sustaining and growing financial support and increasing organisational capabilities.

During 2022-23, the ANMM will continue its operational and financial recovery from the ongoing impacts of COVID 19. It will undertake a series of activities and programs to achieve its purpose, including:

- delivering exhibitions and public programs on-site and off-site
- developing, preserving and showcasing collections to expand its knowledge of, and expertise in, maritime heritage and sharing it with the Australian public and the world
- providing leadership and cultivating collaboration within national and international museum sectors as they recover from the effects of COVID-19
- contributing to Australian economic and cultural activity as restrictions ease and tourism resumes
- supporting recovery in regional, remote and outer metropolitan areas through collection touring, exhibitions, and outreach activities
- promoting inclusion, diversity and social cohesion by providing greater opportunities for all Australians to access arts and culture, including through digital channels
- continuing to collaborate with Indigenous communities to foster appreciation and understanding of Indigenous arts, culture and knowledge systems

- engaging in activities to enrich arts and cultural education at all levels
- maintaining and strengthening the financial sustainability of the Museum by increasing own-source revenue, philanthropy and private-sector support.

## 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the ANMM for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by Departmental (for the ANMM's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: ANMM resource statement — Budget estimates for 2022-23 as at Budget March 2022**

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
<b>Opening balance/cash reserves at 1 July</b>	<b>30,122</b>	<b>31,972</b>
<b>Funds from Government</b>		
Annual appropriations - ordinary annual services <sup>(a)</sup>		
Outcome 1	24,125	24,017
Annual appropriations - other services <sup>(b)</sup>		
Equity injection	1,687	1,717
Total annual appropriations	25,812	25,734
<b>Total funds from Government</b>	<b>25,812</b>	<b>25,734</b>
<b>Funds from other sources</b>		
Interest	64	97
Sale of goods and services	5,323	4,180
Other	7,342	5,689
<b>Total funds from other sources</b>	<b>12,729</b>	<b>9,965</b>
<b>Total net resourcing for ANMM</b>	<b>68,663</b>	<b>67,671</b>
	2021-22	2022-23
<b>Average staffing level (number)</b>	125	125

Prepared on Australian Accounting Standards basis.

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23.

(b) Appropriation Bill (No. 2) 2022-23.

The ANMM is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to the ANMM and considered 'departmental' for all purposes.

## 1.3 Budget measures

There are no Budget measures relating to the ANMM for the 2022-23 Budget.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for ANMM can be found at:

<https://www.sea.museum/about/corporate-information/planning-and-reporting/corporate-plans>.

The most recent annual performance statement can be found at:

<https://www.sea.museum/about/corporate-information/planning-and-reporting/annual-reports>.

## 2.1 Budgeted expenses and performance for Outcome 1

**Outcome 1: Increased knowledge, appreciation and enjoyment of Australia's maritime heritage by managing the National Maritime Collection and staging programs, exhibitions and events**

### Budgeted expenses for Outcome 1

This table shows how much the ANMM intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 1.1: Management of maritime heritage</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	24,125	24,017	20,443	20,502	20,551
Payment from related entities					
Expenses not requiring appropriation in the budget year <sup>(a)</sup>	345	3,000	3,000	3,000	3,000
Revenues from other independent sources	12,729	9,965	13,091	16,510	17,265
<b>Total expenses for Program 1.1</b>	<b>37,199</b>	<b>36,982</b>	<b>36,534</b>	<b>40,012</b>	<b>40,816</b>
<b>Outcome 1 totals by resource type</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	24,125	24,017	20,443	20,502	20,551
Expenses not requiring appropriation in the budget year <sup>(a)</sup>	345	3,000	3,000	3,000	3,000
Revenues from other independent sources	12,729	9,965	13,091	16,510	17,265
<b>Total expenses for Outcome 1</b>	<b>37,199</b>	<b>36,982</b>	<b>36,534</b>	<b>40,012</b>	<b>40,816</b>
<b>Average staffing level (number)</b>					
	2021-22 125	2022-23 125			

(a) Expenses not requiring appropriation in the Budget year reflects depreciation of heritage and cultural assets.

**Table 2.1.2: Performance measure for Outcome 1**

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

<b>Outcome 1 – Increased knowledge, appreciation and enjoyment of Australia’s maritime heritage by managing the National Maritime Collection and staging programs, exhibitions and events</b>		
<b>Program 1.1 Management of maritime heritage</b> The ANMM’s program 1.1 includes a variety of educational and engagement programs, exhibitions and events focusing on Australia’s maritime heritage.		
<b>Key Activities</b>	Key activities reported in the current corporate plan that relate to this program: <ul style="list-style-type: none"> <li>• Be renowned for compelling museum experiences</li> <li>• Strengthen our national presence</li> <li>• Harness the potential of digital</li> <li>• Sustain and grow financial support</li> <li>• Be a capable, high performing and respected organisation</li> </ul>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	Engage, educate and inspire – continue to increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways.	Total visitor engagements: 2,659,848 <ul style="list-style-type: none"> <li>• 985,069 visits to the museum.</li> <li>• 1,217,627 number of visits to the museum’s website.</li> <li>• 323,219 people engaging with social media.</li> <li>• 133,933 students participating in school programs</li> </ul> 74 educational institutions participating in organised school learning programs. 53,147 people participating in public programs. 90% of visitors who were satisfied or very satisfied with their visit. 90% of teachers reporting overall positive experience. 95% of teachers reporting relevance to the classroom curriculum. Target expected to be met



Year	Performance measures	Expected Performance Results
Current year 2021-22 cont.	Collect, share and digitise – continue to build and maintain a rich national collection for current and future generations of Australians to enjoy and learn from.	20 objects acquired (in the reporting period). 846 objects accessioned (in the reporting period). 70% of the total collection available to the public. 63% of the total collection digitised. Target expected to be met
Year	Performance measures	Planned Performance Results
Budget year 2022-23	Engage, educate and inspire – continue to increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways.	Total visitor engagements: 3,382,446 <ul style="list-style-type: none"> <li>• 1,186,260 visits to the museum.</li> <li>• 1,553,090 number of visits to the museum's website.</li> <li>• 516,828 people engaging with social media.</li> <li>• 126,268 students participating in school programs</li> </ul> 296 educational institutions participating in organised school learning programs. 48,602 people participating in public programs. 90% of visitors who were satisfied or very satisfied with their visit. 90% of teachers reporting overall positive experience. 95% of teachers reporting relevance to the classroom curriculum.
	Collect, share and digitise – continue to build and maintain a rich national collection for current and future generations of Australians to enjoy and learn from.	80 objects acquired (in the reporting period). 1,000 objects accessioned (in the reporting period). 70% of the total collection available to the public. 63% of the total collection digitised.
Forward Estimates 2023-26	Engage, educate and inspire – continue to increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways.	Total visitor engagements: 4,229,197 <ul style="list-style-type: none"> <li>• 1,639,917 visits to the museum.</li> <li>• 1,875,667 number of visits to the museum's website.</li> <li>• 532,333 people engaging with social media.</li> <li>• 181,280 students participating in school programs</li> </ul> 304 educational institutions participating in organised school learning programs. 50,060 people participating in public. 90% of visitors who were satisfied or very satisfied with their visit. 90% of teachers reporting overall positive experience. 95% of teachers reporting relevance to the classroom curriculum.

Year	Performance measures	Planned Performance Results
Forward Estimates 2023-26 (cont.)	Collect, share and digitise – continue to build and maintain a rich national collection for current and future generations of Australians to enjoy and learn from.	80 objects acquired (in the reporting period). 1,000 objects accessioned (in the reporting period). 70% of the total collection available to the public. 64% of the total collection digitised.

## **Section 3: Budgeted financial statements**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of ANMM finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

### **3.1 Budgeted financial statements**

#### **3.1.1 Explanatory notes and analysis of budgeted financial statements**

The budgeted financial statements include the anticipated financial impacts associated with COVID-19, in particular a significant reduction in the ANMM's own-source revenue generating capacity from long-term trends. This has associated expenditure reductions, which will reduce ANMM's capacity to deliver its program. The financial impacts of COVID-19 are forecast to continue, while progressively reducing, across the forward estimates period.

The Comprehensive Income Statement shows a break-even position across the budget and forward estimates period, excluding heritage and cultural asset depreciation expenses that are not funded through revenue appropriations.

The Balance Sheet shows a net equity position of between \$268.8 million and \$265.2 million across the budget and forward estimates period, representing the surplus of net assets over net liabilities. This mainly represents the ANMM's non-financial assets, including land and buildings, and heritage and cultural objects.

### 3.2 Budgeted financial statements tables

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	13,762	13,094	13,301	14,484	14,797
Suppliers	12,902	13,776	12,898	14,693	15,184
Grants	120	120	120	120	120
Depreciation and amortisation	10,415	9,992	10,215	10,715	10,715
<b>Total expenses</b>	<b>37,199</b>	<b>36,982</b>	<b>36,534</b>	<b>40,012</b>	<b>40,816</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Sale of goods and rendering of services	5,323	4,180	5,923	7,902	8,292
Interest	64	97	99	102	106
Other	7,342	5,688	7,069	8,506	8,867
<b>Total own-source revenue</b>	<b>12,729</b>	<b>9,965</b>	<b>13,091</b>	<b>16,510</b>	<b>17,265</b>
<b>Total own-source income</b>	<b>12,729</b>	<b>9,965</b>	<b>13,091</b>	<b>16,510</b>	<b>17,265</b>
<b>Net (cost of)/contribution by services</b>	<b>(24,470)</b>	<b>(27,017)</b>	<b>(23,443)</b>	<b>(23,502)</b>	<b>(23,551)</b>
Revenue from Government	24,125	24,017	20,443	20,502	20,551
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>(345)</b>	<b>(3,000)</b>	<b>(3,000)</b>	<b>(3,000)</b>	<b>(3,000)</b>
<b>OTHER COMPREHENSIVE INCOME</b>					
<b>Total other comprehensive income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income/(loss)</b>	<b>(345)</b>	<b>(3,000)</b>	<b>(3,000)</b>	<b>(3,000)</b>	<b>(3,000)</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>(345)</b>	<b>(3,000)</b>	<b>(3,000)</b>	<b>(3,000)</b>	<b>(3,000)</b>
<b>Note: Impact of net cash appropriation arrangements</b>					
<b>Total comprehensive income/(loss) - as per statement of comprehensive income</b>	<b>(345)</b>	<b>(3,000)</b>	<b>(3,000)</b>	<b>(3,000)</b>	<b>(3,000)</b>
plus: heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations <sup>(a)</sup>	3,000	3,000	3,000	3,000	3,000
<b>Net cash operating surplus/ (deficit)</b>	<b>2,655</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Prepared on Australian Accounting Standards basis.

- (a) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental capital budget statement.

**Table 3.2: Budgeted Departmental balance sheet (as at 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	31,972	23,304	21,732	22,961	20,656
Trade and other receivables	1,370	1,370	1,370	1,370	1,370
Other financial assets	833	833	833	833	833
<b>Total financial assets</b>	<b>34,175</b>	<b>25,507</b>	<b>23,935</b>	<b>25,164</b>	<b>22,859</b>
<b>Non-financial assets</b>					
Land and buildings	153,197	156,447	153,647	150,356	145,013
Property, plant and equipment	8,402	13,379	16,723	17,578	18,574
Heritage and Cultural	74,592	73,501	72,906	72,312	73,802
Intangibles	5,656	5,904	6,255	6,856	10,836
Inventories	271	271	271	271	271
<b>Total non-financial assets</b>	<b>242,118</b>	<b>249,502</b>	<b>249,802</b>	<b>247,373</b>	<b>248,496</b>
<b>Total assets</b>	<b>276,293</b>	<b>275,009</b>	<b>273,737</b>	<b>272,537</b>	<b>271,355</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	1,608	1,608	1,608	1,608	1,608
Other payables	1,794	1,794	1,794	1,794	1,794
<b>Total payables</b>	<b>3,402</b>	<b>3,402</b>	<b>3,402</b>	<b>3,402</b>	<b>3,402</b>
<b>Provisions</b>					
Employee provisions	2,723	2,723	2,723	2,723	2,723
Other provisions	78	78	78	78	78
<b>Total provisions</b>	<b>2,801</b>	<b>2,801</b>	<b>2,801</b>	<b>2,801</b>	<b>2,801</b>
<b>Total liabilities</b>	<b>6,203</b>	<b>6,203</b>	<b>6,203</b>	<b>6,203</b>	<b>6,203</b>
<b>Net assets</b>	<b>270,090</b>	<b>268,806</b>	<b>267,534</b>	<b>266,334</b>	<b>265,152</b>
<b>EQUITY</b>					
<b>Parent entity interest</b>					
Contributed equity	37,972	39,689	41,419	43,219	45,036
Reserves	180,016	180,016	180,016	180,016	180,016
Retained surplus (accumulated deficit)	52,102	49,101	46,099	43,099	40,100
<b>Total parent entity interest</b>	<b>270,090</b>	<b>268,806</b>	<b>267,534</b>	<b>266,334</b>	<b>265,152</b>
<b>Attributed to non-controlling interest</b>					
<b>Total equity</b>	<b>270,090</b>	<b>268,806</b>	<b>267,534</b>	<b>266,334</b>	<b>265,152</b>

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)**

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
<b>Opening balance as at 1 July 2022</b>				
Balance carried forward from previous period	52,102	180,016	37,972	270,090
<b>Adjusted opening balance</b>	<b>52,102</b>	<b>180,016</b>	<b>37,972</b>	<b>270,090</b>
<b>Comprehensive income</b>				
Surplus/(deficit) for the period	(3,001)	-	-	(3,001)
<b>Total comprehensive income</b>	<b>(3,001)</b>	<b>-</b>	<b>-</b>	<b>(3,001)</b>
<b>Contributions by owners</b>				
Equity injection - Appropriation	-	-	1,717	1,717
<b>Sub-total transactions with owners</b>	<b>-</b>	<b>-</b>	<b>1,717</b>	<b>1,717</b>
<b>Estimated closing balance as at 30 June 2023</b>	<b>49,101</b>	<b>180,016</b>	<b>39,689</b>	<b>268,806</b>
<b>Closing balance attributable to the Australian Government</b>	<b>49,101</b>	<b>180,016</b>	<b>39,689</b>	<b>268,806</b>

Prepared on Australian Accounting Standards basis

**Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	26,684	24,603	21,328	21,721	21,831
Sale of goods and rendering of services	7,310	6,579	8,682	11,144	11,648
Interest	64	97	99	102	106
Net GST received	2,095	2,112	-	-	-
Other	861	1,183	1,573	2,154	2,268
<b>Total cash received</b>	<b>37,014</b>	<b>34,574</b>	<b>31,682</b>	<b>35,121</b>	<b>35,853</b>
<b>Cash used</b>					
Employees	13,904	13,094	13,301	14,484	14,797
Suppliers	11,913	12,757	11,548	13,302	13,720
Net GST paid	2,095	2,112	-	-	-
Other	120	120	120	120	120
<b>Total cash used</b>	<b>28,032</b>	<b>28,083</b>	<b>24,969</b>	<b>27,906</b>	<b>28,637</b>
<b>Net cash from/(used by) operating activities</b>	<b>8,982</b>	<b>6,491</b>	<b>6,713</b>	<b>7,215</b>	<b>7,216</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash used</b>					
Purchase of property, plant and equipment and intangibles	8,819	16,876	10,015	7,786	11,338
<b>Total cash used</b>	<b>8,819</b>	<b>16,876</b>	<b>10,015</b>	<b>7,786</b>	<b>11,338</b>
<b>Net cash from/(used by) investing activities</b>	<b>(8,819)</b>	<b>(16,876)</b>	<b>(10,015)</b>	<b>(7,786)</b>	<b>(11,338)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Contributed equity	1,687	1,717	1,730	1,800	1,817
<b>Total cash received</b>	<b>1,687</b>	<b>1,717</b>	<b>1,730</b>	<b>1,800</b>	<b>1,817</b>
<b>Net cash from/(used by) financing activities</b>	<b>1,687</b>	<b>1,717</b>	<b>1,730</b>	<b>1,800</b>	<b>1,817</b>
<b>Net increase/(decrease) in cash held</b>	<b>1,850</b>	<b>(8,668)</b>	<b>(1,572)</b>	<b>1,229</b>	<b>(2,305)</b>
Cash and cash equivalents at the beginning of the reporting period	30,122	31,972	23,304	21,732	22,961
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>31,972</b>	<b>23,304</b>	<b>21,732</b>	<b>22,961</b>	<b>20,656</b>

Prepared on Australian Accounting Standards basis.

**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>NEW CAPITAL APPROPRIATIONS</b>					
Equity injections - Bill 2	1,687	1,717	1,730	1,800	1,817
<b>Total new capital appropriations</b>	<b>1,687</b>	<b>1,717</b>	<b>1,730</b>	<b>1,800</b>	<b>1,817</b>
<i>Provided for:</i>					
Purchase of non-financial assets	1,687	1,717	1,730	1,800	1,817
<b>Total items</b>	<b>1,687</b>	<b>1,717</b>	<b>1,730</b>	<b>1,800</b>	<b>1,817</b>
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriations <sup>(a)</sup>	1,687	1,717	1,730	1,800	1,817
Funded internally from Departmental resources <sup>(b)</sup>	7,132	15,159	8,285	5,986	9,521
<b>TOTAL</b>	<b>8,819</b>	<b>16,876</b>	<b>10,015</b>	<b>7,786</b>	<b>11,338</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total purchases	8,819	16,876	10,015	7,786	11,338
<b>Total cash used to acquire assets</b>	<b>8,819</b>	<b>16,876</b>	<b>10,015</b>	<b>7,786</b>	<b>11,338</b>

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations.

(b) Includes sources of funding from both current Bill 1 and prior year Act 1 appropriations, current and previous years' Departmental capital budgets (DCBs) and internally developed assets.



**Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)**

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2022</b>						
Gross book value	-	-	22,485	88,448	20,470	131,403
Gross book value - ROU assets	52,380	118,499				170,879
Accumulated depreciation/amortisation and impairment	-	-	(14,082)	(13,856)	(14,715)	(42,653)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(17,781)	-	-	-	(17,781)
<b>Opening net book balance</b>	<b>52,380</b>	<b>100,718</b>	<b>8,403</b>	<b>74,592</b>	<b>5,755</b>	<b>241,848</b>
<b>Capital asset additions</b>						
<b>Estimated expenditure on new or replacement assets</b>						
By purchase - appropriation equity <sup>(a)</sup>	-	-	-	1,717	-	1,717
By purchase - appropriation ordinary annual services <sup>(b)</sup>	-	-	5,515	973	1,400	7,888
By purchase - appropriation ordinary annual services - ROU assets	-	7,271	-	-	-	7,271
Assets received as gifts/donations	-	-	-	500	-	500
<b>Total additions</b>	<b>-</b>	<b>7,271</b>	<b>5,515</b>	<b>3,190</b>	<b>1,400</b>	<b>17,376</b>
<b>Other movements</b>						
Depreciation/amortisation expense	-	-	(2,524)	(3,000)	(1,125)	(6,649)
Depreciation/amortisation on ROU assets	-	(3,343)	-	-	-	(3,343)
<b>Total other movements</b>	<b>-</b>	<b>(3,343)</b>	<b>(2,524)</b>	<b>(3,000)</b>	<b>(1,125)</b>	<b>(9,992)</b>
<b>As at 30 June 2023</b>						
Gross book value	-	-	28,000	91,638	21,870	141,508
Gross book value - ROU assets	52,380	125,770	-	-	-	178,150
Accumulated depreciation/amortisation and impairment	-	-	(16,606)	(16,856)	(15,840)	(49,302)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(21,124)	-	-	-	(21,124)
<b>Closing net book balance</b>	<b>52,380</b>	<b>104,646</b>	<b>11,394</b>	<b>74,782</b>	<b>6,030</b>	<b>249,232</b>

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2022-23, including CDABs.

(b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, or other operational expenses.



# **Australian Transport Safety Bureau**

## **Entity resources and planned performance**



# Australian Transport Safety Bureau

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# Australian Transport Safety Bureau

## Section 1: Entity overview and resources

### 1.1 Strategic direction statement

The Australian Transport Safety Bureau (ATSB) is an independent statutory agency of the Australian Government conducting safety investigations in the aviation, rail and interstate and overseas shipping modes of transport. It is governed by a Commission and is entirely separate from transport regulators, policy makers and service providers.

The ATSB's purpose is defined by its mission statement:

- Improve transport safety for the greatest public benefit through our independent investigations and influencing safety action.

In reference to the public benefit:

- The ATSB focusses on the public interest where the safety of passengers and workers on an aircraft, train or ship is concerned. The ATSB focusses on the public interest when it comes to the significant costs that can result from an accident, particularly where there is significant damage to public infrastructure or an impact on the national economy.

The *Transport Safety Investigation Act 2003* (TSI Act) makes it clear that, in carrying out its purpose, the ATSB cannot apportion blame, assist in determining liability or, as a general rule, assist in court proceedings.

Through independent investigations, the ATSB seeks to identify safety issues for action by organisations with responsibility for managing risk. The ATSB's approach to identifying safety issues encompasses targeting safety improvements for the greatest public benefit. The safety issues the ATSB identifies are characteristic of an organisation or a system rather than a characteristic of a specific individual. The ATSB directs its resources to investigations that have the broadest safety effect on transport systems.

The ATSB does not have powers to force operators, manufacturers and regulators to take action. The ATSB relies on its ability to influence. An influencer uses their authority, knowledge, position and relationship to shape the decisions of others. The ATSB builds relationships with others to support safety action. The ATSB has stakeholders willing to be advocates for safety messaging. Where the ATSB is concerned that not enough is being done in response to safety issues being raised, the ATSB will work to campaign for action that prevents accidents.

The ATSB does not have the resources to investigate every accident and incident that occurs in the aviation, rail and marine sectors each year. In order to provide assurance that the ATSB's finite resources are being used for the greatest safety benefit, the ATSB will continue to work with government and industry stakeholders to clarify the priorities for its existing jurisdiction and the potential for its expansion. For rail investigations, the ATSB relies on the resources provided by the states and territories through agreements.

The ATSB maintains a national information set of all safety-related occurrences in aviation and of all accidents and significant safety occurrences in rail and the interstate and overseas marine sectors. The information it holds is essential to its capacity to analyse broad safety trends and inform its investigation and safety education work, as well as constituting an important public information resource. The ATSB is enhancing its capacity for a data driven approach to the performance of its investigation, research, communication and education functions.

The ATSB is committed to close engagement with its international counterpart agencies and relevant multilateral organisations. The ATSB places a specific emphasis on engagement with countries in the Asia-Pacific region, particularly with Indonesia and Papua New Guinea.

The ATSB invests in studying and contributing to the methodologies and techniques used by accident investigation authorities in transport and non-transport modes across the world. The ATSB does this by employing academic discipline, supported by our partnership with the Royal Melbourne Institute of Technology (RMIT) University. The ATSB's partnership with RMIT to deliver transport safety investigation qualifications commits the ATSB to investing in the training and skill development of people in a position to support improvements to transport safety.

Detailed information about the ATSB's purpose, operating context, activities and performance measures is published in the ATSB Corporate Plan available at: <https://www.atsb.gov.au/media/5780101/atsb-corporate-plan-2021-22.pdf>.



## 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the ATSB for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by Departmental (for the ATSB's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: Australian Transport Safety Bureau resource statement - Budget estimates for 2022-23 as at Budget March 2022**

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
<b>Departmental</b>		
Annual appropriations - ordinary annual services <sup>(a)</sup>		
Prior year appropriations available <sup>(b)</sup>	8,955	8,175
Departmental appropriation <sup>(c)</sup>	20,863	21,047
s74 External Revenue <sup>(d)</sup>	1,439	1,456
Departmental capital budget <sup>(e)</sup>	578	582
Total Departmental annual appropriations	31,835	31,260
<b>Total Departmental resourcing</b>	<b>31,835</b>	<b>31,260</b>
<b>Total resourcing for ATSB</b>	<b>31,835</b>	<b>31,260</b>
<hr/>		
<b>Average staffing level (number)</b>	106	105

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23.

(b) Excludes amounts subject to administrative quarantine by Finance or withheld under section 51 of the *Public Governance, Performance and Accountability Act 2013* (PGPA Act).

(c) Excludes Departmental capital budget (DCB).

(d) Estimated External Revenue receipts under section 74 of the PGPA Act.

(e) Departmental capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.

## 1.3 Budget measures

There are no measures relating to the ATSB for the 2022-23 Budget.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the ATSB can be found at:

<https://www.atsb.gov.au/media/5780101/atsb-corporate-plan-2021-22.pdf>

The most recent annual performance statement can be found at:

[https://www.atsb.gov.au/media/5780304/atsb-annual-report-2020-21\\_121021\\_online.pdf](https://www.atsb.gov.au/media/5780304/atsb-annual-report-2020-21_121021_online.pdf)

## 2.1 Budgeted expenses and performance for Outcome 1

**Outcome 1: Improved transport safety in Australia including through: independent ‘no blame’ investigation of transport accidents and other safety occurrences; safety data recording, analysis and research; and influencing safety action**

### Budgeted expenses for Outcome 1

This table shows how much the ATSB intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 1.1: Australian Transport Safety Bureau</b>					
Departmental expenses					
Departmental appropriation	20,863	21,047	21,342	21,704	21,845
s74 External Revenue <sup>(a)</sup>	1,439	1,456	1,469	1,469	1,469
Expenses not requiring appropriation in the Budget year <sup>(b)</sup>	3,812	3,756	4,587	4,530	4,454
<b>Total expenses for program 1.1</b>	<b>26,114</b>	<b>26,259</b>	<b>27,398</b>	<b>27,703</b>	<b>27,768</b>
<b>Outcome 1 Totals by appropriation type</b>					
Departmental expenses					
Departmental appropriation	20,863	21,047	21,342	21,704	21,845
s74 External Revenue <sup>(a)</sup>	1,439	1,456	1,469	1,469	1,469
Expenses not requiring appropriation in the Budget year <sup>(b)</sup>	3,812	3,756	4,587	4,530	4,454
<b>Total expenses for Outcome 1</b>	<b>26,114</b>	<b>26,259</b>	<b>27,398</b>	<b>27,703</b>	<b>27,768</b>
<b>Average staffing level (number)</b>					
	2021-22 106	2022-23 105			

(a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act 2013.

(b) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses and the value of services ATSB will receive free of charge from the Victorian Chief Investigator, the NSW Office of Transport Safety Investigations and the Australian National Audit Office.

**Table 2.1.2: Performance measure for Outcome 1**

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

<b>Outcome 1</b> – Improved transport safety in Australia including through: Independent ‘no blame’ investigation of transport accidents and other safety occurrences; safety data recording, analysis and research; and influencing safety action		
<b>Program 1.1 – Improved transport safety for the greatest public benefit</b> The ATSB will work actively with the aviation, rail and marine industries; transport regulators and governments at a state, national and international level to improve transport safety standards for all Australians. Investigations and related activities seek to influence safety action for the public benefit.		
<b>Key Activities</b>	Independent investigation of transport accidents and other safety incidents Safety data recording, analysis and research Influencing safety action	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	KPI 1 – Number of safety issues that are addressed through safety action. 65% of safety issues addressed in the last financial year 85% of safety information in the previous financial year	65% of safety issues addressed in the last financial year 70% of safety issues addressed in the previous financial year
	KPI 2 – Number of Systemic, Defined, and Safety Study investigations completed by ATSB that identify safety issues. 65% of investigations identify a safety issue	55% of investigations identify a safety issue.
	KPI 3 – Percentage of all investigations that identify at least one safety issue not already identified by others.	Baseline to be established.
	KPI 4 – On an average annual basis, the ATSB will be conducting around twice the number of investigations as it has available investigators.	Projecting 90 investigations.
	KPI 5 – Median time to complete investigations: • Short investigations - 8 months • Defined investigations - 16 months • Systemic investigations - 22 month	Short investigations -10 months Defined investigations- 17 months Systemic investigations - 36 months
	KPI6 – Number of changes to the ATSB’s published investigation findings over the previous financial year.	Zero

Year	Performance measures	Planned Performance Results
Budget year 2022-23	KPI 1 – Number of safety issues that are addressed through safety action.	65% of safety issues addressed in the last financial year 85% of safety issues addressed in the previous financial year
	KPI 2 – Number of Systemic, Defined, and Safety Study investigations completed by ATSB that identify safety issues.	65% of investigations identify a safety issue.
	KPI 3 – Percentage of all investigations that identify at least one safety issue not already identified by others.	Perform better relative to the established 2020-21 baseline.
	KPI 4 – On an average annual basis, the ATSB will be conducting around twice the number of investigations as it has available investigators.	Projections to be revised annually based on known full time equivalent investigators.
	KPI 5 – Median time to complete investigations: <ul style="list-style-type: none"> <li>• Short investigations - 7 months</li> <li>• Defined investigations - 14 months</li> <li>• Systemic investigations - 20 months</li> </ul>	Tracking towards 7 months Tracking towards 14 months Tracking towards 20 months
	KPI 6 – Number of changes to the ATSB's published investigation findings over the previous financial year.	Zero
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

## **Section 3: Budgeted financial statements**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of ATSB finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

### **3.1 Budgeted financial statements**

#### **3.1.1 Explanatory notes and analysis of budgeted financial statements**

##### **Budgeted Departmental comprehensive income statement**

The ATSB is planning for a break-even operating result, adjusted for depreciation and amortisation expense, in 2022-23 and the forward years.

##### **Revenue**

Net appropriation revenue of \$21.0 million will be provided to the ATSB in 2022-23.

The comprehensive income statement also includes estimates of the ATSB's own source revenue of \$4.3 million which includes:

- estimates of cost recoveries from Queensland, Western Australia, South Australia and Tasmania for safety investigations we undertake on their intrastate rail networks (\$1.0 million)
- revenue from the Department of Foreign Affairs and Trade for the ATSB's participation in Australian Government transport safety initiatives including capability building activities as part of the Indonesia Transport Safety Assistance Package (\$0.4 million) and cooperation with Papua New Guinea (\$0.1 million)
- estimates of the value of the services the ATSB will receive free of charge from the Victorian Chief Investigator, Transport Safety, the NSW Office of Transport Safety Investigations and the Australian National Audit Office (\$2.8 million).

##### **Expenses**

Budgeted operating expenditure in 2022-23 is \$26.3 million, comprised of employee expenses (62%), supplier expenses (28%) and depreciation and finance costs (10%).

##### **Budgeted Departmental balance sheet**

The ATSB's budgeted balance sheet at 30 June 2023 reflects the expected balances for its assets and liabilities as well as retained earnings and contributed equity, based on the projected operating result for 2021-22 and the Budget year.

The ATSB's major non-financial assets are buildings (\$4.6 million) in relation to their leased office accommodation, intangibles (\$2.2 million) and other property plant and equipment (\$2.6 million). The ATSB's primary liabilities are in relation to their office accommodation lease liabilities (\$5.1 million) and accrued employee leave entitlements (\$4.8 million).

### 3.2 Budgeted financial statements tables

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	16,086	16,334	16,611	17,218	17,904
Suppliers	7,513	7,428	8,379	8,286	7,563
Depreciation and amortisation <sup>(a)</sup>	2,447	2,445	2,372	2,177	2,294
Finance costs	68	52	36	22	7
<b>Total expenses</b>	<b>26,114</b>	<b>26,259</b>	<b>27,398</b>	<b>27,703</b>	<b>27,768</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Sale of goods and rendering of services	1,439	1,456	1,469	1,469	1,469
Other	2,829	2,829	3,732	3,732	3,732
<b>Total own-source revenue</b>	<b>4,268</b>	<b>4,285</b>	<b>5,201</b>	<b>5,201</b>	<b>5,201</b>
<b>Net (cost of)/contribution by services</b>	<b>(21,846)</b>	<b>(21,974)</b>	<b>(22,197)</b>	<b>(22,502)</b>	<b>(22,567)</b>
Revenue from Government	20,863	21,047	21,342	21,704	21,845
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>(983)</b>	<b>(927)</b>	<b>(855)</b>	<b>(798)</b>	<b>(722)</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>(983)</b>	<b>(927)</b>	<b>(855)</b>	<b>(798)</b>	<b>(722)</b>
<b>Note: Impact of net cash appropriation arrangements</b>					
<b>Total comprehensive income/(loss) - as per statement of comprehensive income</b>	<b>(983)</b>	<b>(927)</b>	<b>(855)</b>	<b>(798)</b>	<b>(722)</b>
plus: depreciation/amortisation of assets funded through appropriations (Departmental capital budget funding and/or equity injections) <sup>(a)</sup>	943	941	934	900	900
plus: depreciation/amortisation expenses for ROU assets <sup>(b)</sup>	1,504	1,504	1,438	1,277	1,394
less: lease principal repayments <sup>(b)</sup>	(1,464)	(1,518)	(1,517)	(1,379)	(1,572)
<b>Net cash operating surplus/ (deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Prepared on Australian Accounting Standards basis.

(a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental capital budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental capital budget statement.

(b) Applies leases under AASB 16 Leases.

**Table 3.2: Budgeted Departmental balance sheet (as at 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	336	336	336	336	336
Trade and other receivables	9,033	9,033	9,033	9,033	9,033
Other financial assets	90	90	90	90	90
<b>Total financial assets</b>	<b>9,459</b>	<b>9,459</b>	<b>9,459</b>	<b>9,459</b>	<b>9,459</b>
<b>Non-financial assets</b>					
Land and buildings	6,134	4,634	3,196	1,919	525
Property, plant and equipment	2,758	2,558	2,392	2,253	2,116
Heritage and Cultural	16	16	16	16	16
Intangibles	2,334	2,175	1,997	1,837	1,679
Other non-financial assets	536	536	536	536	536
<b>Total non-financial assets</b>	<b>11,778</b>	<b>9,919</b>	<b>8,137</b>	<b>6,561</b>	<b>4,872</b>
<b>Total assets</b>	<b>21,237</b>	<b>19,378</b>	<b>17,596</b>	<b>16,020</b>	<b>14,331</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	639	639	639	639	639
Other payables	3	3	3	3	3
<b>Total payables</b>	<b>642</b>	<b>642</b>	<b>642</b>	<b>642</b>	<b>642</b>
<b>Interest bearing liabilities</b>					
Leases	6,654	5,140	3,623	2,244	672
<b>Total interest bearing liabilities</b>	<b>6,654</b>	<b>5,140</b>	<b>3,623</b>	<b>2,244</b>	<b>672</b>
<b>Provisions</b>					
Employee provisions	4,811	4,811	4,811	4,811	4,811
<b>Total provisions</b>	<b>4,811</b>	<b>4,811</b>	<b>4,811</b>	<b>4,811</b>	<b>4,811</b>
<b>Total liabilities</b>	<b>12,107</b>	<b>10,593</b>	<b>9,076</b>	<b>7,697</b>	<b>6,125</b>
<b>Net assets</b>	<b>9,130</b>	<b>8,785</b>	<b>8,520</b>	<b>8,323</b>	<b>8,206</b>
<b>EQUITY</b>					
Contributed equity	5,517	6,099	6,689	7,290	7,895
Reserves	521	521	521	521	521
Retained surplus (accumulated deficit)	3,092	2,165	1,310	512	(210)
<b>Total equity</b>	<b>9,130</b>	<b>8,785</b>	<b>8,520</b>	<b>8,323</b>	<b>8,206</b>

Prepared on Australian Accounting Standards basis.



**Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)**

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
<b>Opening balance as at 1 July 2022</b>				
Balance carried forward from previous period	3,092	521	5,517	9,130
<b>Adjusted opening balance</b>	<b>3,092</b>	<b>521</b>	<b>5,517</b>	<b>9,130</b>
<b>Comprehensive income</b>				
Surplus/(deficit) for the period	(927)	-	-	(927)
<b>Total comprehensive income</b>	<b>(927)</b>	<b>-</b>	<b>-</b>	<b>(927)</b>
of which:				
Attributable to the Australian Government	(927)	-	-	(927)
<b>Transactions with owners</b>				
<b>Contributions by owners</b>				
Departmental Capital Budget (DCB)	-	-	582	582
<b>Sub-total transactions with owners</b>	<b>-</b>	<b>-</b>	<b>582</b>	<b>582</b>
<b>Estimated closing balance as at 30 June 2023</b>	<b>2,165</b>	<b>521</b>	<b>6,099</b>	<b>8,785</b>
<b>Closing balance attributable to the Australian Government</b>	<b>2,165</b>	<b>521</b>	<b>6,099</b>	<b>8,785</b>

Prepared on Australian Accounting Standards basis

**Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	20,863	21,047	21,342	21,704	21,845
Sale of goods and rendering of services	1,439	1,456	1,469	1,469	1,469
<b>Total cash received</b>	<b>22,302</b>	<b>22,503</b>	<b>22,811</b>	<b>23,173</b>	<b>23,314</b>
<b>Cash used</b>					
Employees	16,086	16,334	16,611	17,218	17,904
Suppliers	4,684	4,599	4,647	4,554	3,831
Interest payments on lease liability	68	52	36	22	7
<b>Total cash used</b>	<b>20,838</b>	<b>20,985</b>	<b>21,294</b>	<b>21,794</b>	<b>21,742</b>
<b>Net cash from/(used by) operating activities</b>	<b>1,464</b>	<b>1,518</b>	<b>1,517</b>	<b>1,379</b>	<b>1,572</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash used</b>					
Purchase of property, plant and equipment and intangibles	578	582	590	601	605
<b>Total cash used</b>	<b>578</b>	<b>582</b>	<b>590</b>	<b>601</b>	<b>605</b>
<b>Net cash from/(used by) investing activities</b>	<b>(578)</b>	<b>(582)</b>	<b>(590)</b>	<b>(601)</b>	<b>(605)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Contributed equity	578	582	590	601	605
<b>Total cash received</b>	<b>578</b>	<b>582</b>	<b>590</b>	<b>601</b>	<b>605</b>
<b>Cash used</b>					
Principal payments on lease liability	1,464	1,518	1,517	1,379	1,572
<b>Total cash used</b>	<b>1,464</b>	<b>1,518</b>	<b>1,517</b>	<b>1,379</b>	<b>1,572</b>
<b>Net cash from/(used by) financing activities</b>	<b>(886)</b>	<b>(936)</b>	<b>(927)</b>	<b>(778)</b>	<b>(967)</b>
<b>Net increase/(decrease) in cash held</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash and cash equivalents at the beginning of the reporting period	336	336	336	336	336
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>336</b>	<b>336</b>	<b>336</b>	<b>336</b>	<b>336</b>

Prepared on Australian Accounting Standards basis

**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>NEW CAPITAL APPROPRIATIONS</b>					
Capital budget - Bill 1 (DCB)	578	582	590	601	605
<b>Total new capital appropriations</b>	<b>578</b>	<b>582</b>	<b>590</b>	<b>601</b>	<b>605</b>
<i>Provided for:</i>					
Purchase of non-financial assets	578	582	590	601	605
<b>Total items</b>	<b>578</b>	<b>582</b>	<b>590</b>	<b>601</b>	<b>605</b>
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriation – DCB <sup>(a)</sup>	578	582	590	601	605
<b>TOTAL</b>	<b>578</b>	<b>582</b>	<b>590</b>	<b>601</b>	<b>605</b>
<b>RECONCILIATION OF CASH USE TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total purchases	578	582	590	601	605
<b>Total cash used to acquire assets</b>	<b>578</b>	<b>582</b>	<b>590</b>	<b>601</b>	<b>605</b>

Prepared on Australian Accounting Standards basis.

(a) Does not include annual finance lease costs. Include purchases from current and previous years' Departmental capital budgets (DCBs).

**Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)**

	Asset Category				Total \$'000
	Buildings \$'000	Other property, plant and equipment \$'000	Heritage and cultural \$'000	Computer software and intangibles \$'000	
<b>As at 1 July 2022</b>					
Gross book value	-	3,422	16	8,963	12,401
Gross book value - ROU assets	10,628	114	-	-	10,742
Accumulated depreciation/ amortisation and impairment	-	(751)	-	(6,629)	(7,380)
Accumulated depreciation/ amortisation and impairment - ROU assets	(4,494)	(27)	-	-	(4,521)
<b>Opening net book balance</b>	<b>6,134</b>	<b>2,758</b>	<b>16</b>	<b>2,334</b>	<b>11,242</b>
<b>Capital asset additions</b>					
<b>Estimated expenditure on new or replacement assets</b>					
By purchase - appropriation ordinary annual services <sup>(a)</sup>	-	221	-	361	582
By purchase - appropriation ordinary annual services - ROU assets	4	-	-	-	4
<b>Total additions</b>	<b>4</b>	<b>221</b>	<b>-</b>	<b>361</b>	<b>586</b>
<b>Other movements</b>					
Depreciation/amortisation expense	-	(409)	-	(520)	(929)
Depreciation/amortisation on ROU assets	(1,504)	(12)	-	-	(1,516)
<b>Total other movements</b>	<b>(1,504)</b>	<b>(421)</b>	<b>-</b>	<b>(520)</b>	<b>(2,445)</b>
<b>As at 30 June 2023</b>					
Gross book value	-	3,643	16	9,324	12,983
Gross book value - ROU assets	10,632	114	-	-	10,746
Accumulated depreciation/ amortisation and impairment	-	(1,160)	-	(7,149)	(8,309)
Accumulated depreciation/ amortisation and impairment - ROU assets	(5,998)	(39)	-	-	(6,037)
<b>Closing net book balance</b>	<b>4,634</b>	<b>2,558</b>	<b>16</b>	<b>2,175</b>	<b>9,383</b>

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, Departmental capital budget or other operational expenses.

# **Civil Aviation Safety Authority**

**Entity resources and planned  
performance**



# Civil Aviation Safety Authority

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# Civil Aviation Safety Authority

## Section 1: Entity overview and resources

### 1.1 Strategic direction statement

The Civil Aviation Safety Authority (CASA) is an independent statutory authority established in 1995 under the *Civil Aviation Act 1988*. The main object of this Act is to establish a regulatory framework for maintaining, enhancing and promoting the safety of civil aviation, with particular emphasis on preventing aviation accidents and incidents.

In accordance with the *Civil Aviation Act 1988* and the regulations, CASA has the function of conducting the safety regulation of:

- civil air operations in Australian territory
- the operation of Australian aircraft outside Australian territory.

While safety regulation of civil aviation remains its primary role, CASA also performs other safety-related and associated functions. CASA has responsibility for airspace regulation.

#### **Australian government priorities and CASA's commitment to aviation safety**

The Australian Government is committed to maintaining and enhancing safety as its number one priority in aviation. As Australia's aviation safety regulator, CASA will support the Australian Government to maintain, enhance and promote the safety of civil aviation through the application of a detailed risk-based approach with particular emphasis to deliver the goals as set out in Table 2.1.2: Performance measure for Outcome 1.

CASA will ensure the directions of the Australian Government, as presented in the Minister's Statement of Expectations, are implemented effectively and efficiently. CASA's Corporate Plan fully details the activities and initiatives to be undertaken by the organisation to meet the expectations.

The Australian Government has set out some clear objectives relevant to CASA including:

- to continue to focus on aviation safety as the highest priority
- to consider the economic and cost impact on individuals, businesses and the community in the development and finalisation of new or amended regulatory changes
- to take a pragmatic, practical and proportionate approach to regulation as it applies to different industry sectors having regard to risk

- to implement its regulatory philosophy, with the philosophy being reflected in relevant policies, procedures, manuals, and when CASA personnel are carrying out their day-to-day operations.

CASA's comprehensive planning framework fully incorporates the Australian Government direction and ensures the relevant requirements are implemented effectively and efficiently. CASA aims to achieve its commitment to aviation safety through its three key goals. They are:

- to maintain and enhance a fair, effective and efficient aviation safety regulation system
- to engage collaboratively with the wider aviation community to promote and support a positive safety culture
- to continuously improve organisational performance.

Each goal is supported through a number of key performance areas (KPA) and indicators (KPI). The progress and achievement against the KPIs are monitored by a comprehensive performance management and reporting process. CASA will continue its commitment to making further improvements to the way it operates and continuously strive to achieve its high-level goals.

### **Challenging aviation trends and implications for CASA**

The aviation landscape has changed dramatically with COVID-19. One immediate impact for CASA is that its major funding source, aviation fuel excise, has been significantly reduced since the 2021-22 Budget. CASA's immediate funding is highly dependent on the recovery of the industry, particularly in the domestic high-capacity regular public transport sector.

Whilst CASA continues to support industry as it manages its way through the impacts of COVID-19, CASA is relying on Government providing funding certainty for 2021-22 through additional appropriation of \$20 million, subject to the relevant Appropriation Bill receiving Royal Assent.

The need to adapt to accommodate the changing aviation safety environment, as the industry continues to deal with and recovers from the impact of the COVID-19 pandemic, provides CASA with some unique challenges. Examples of these challenges include the return from hibernation of aircraft and skills and currency deficits of aviation professionals.

The passenger transport sector will undergo significant change, along with the growth and complexity of Remotely Piloted Aircraft Systems (RPAS), also known as drones. Issues of concern are also related to ageing aircraft, the oversight of infrastructure developments at aerodromes over the coming decade, slow growth prospects and forecast changes in air traffic management systems. Like other safety regulators around the world, CASA is cognisant of the need to ensure that safety-related

considerations are at the forefront of CASA's regulatory actions for the benefit of the aviation and wider community.

As a key priority, CASA continues to develop and implement new safety standards and regulations, taking into account the Australian Government's regulatory reform agenda. CASA will stay abreast of changes within the aviation industry by carefully analysing safety and operational data to look for trends and emerging risks which need to be addressed. This approach will further focus CASA on its core activity – the regulation of aviation safety.

### **CASA's funding strategy**

CASA receives funding from three major sources: a 3.556 cents per litre excise on aviation fuel consumed by all domestic aircraft (all of which is provided to CASA); a Government annual appropriation; and regulatory services fees and levies. Whilst CASA conducts surveillance and regulatory oversight of RPAS, aerodromes and international carriers, these do not contribute to the fuel excise funding model.

Government has decided that the current funding arrangements, supplemented through Government appropriation for 2022-23 and forward years due to the impacts of COVID-19, should predominantly remain in place.

CASA's funding requirements and arrangements will need to be monitored as the aviation industry transitions during the recovery phase from the pandemic.

## 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to CASA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and Departmental (for CASA's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: Civil Aviation Safety Authority resource statement — Budget estimates for 2022-23 as at Budget March 2022**

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
<b>Opening balance/cash reserves at 1 July</b>	<b>65,877</b>	<b>54,159</b>
<b>Funds from Government</b>		
Annual appropriations - ordinary annual services <sup>(a)</sup>		
Outcome 1	102,082	92,445
Total annual appropriations	102,082	92,445
Special appropriations		
<i>Aviation Fuel Revenues (Special Appropriation) Act 1988</i>	83,924	87,984
<i>Civil Aviation Act 1988</i>	1,400	1,832
Total special appropriations	85,324	89,816
<b>Total funds from Government</b>	<b>187,406</b>	<b>182,261</b>
<b>Funds from industry sources</b>		
Regulatory service fees	7,500	8,239
<b>Total funds from industry sources</b>	<b>7,500</b>	<b>8,239</b>
<b>Funds from other sources</b>		
Interest	148	479
Other	648	978
<b>Total funds from other sources</b>	<b>796</b>	<b>1,457</b>
<b>Total net resourcing for CASA</b>	<b>261,579</b>	<b>246,116</b>
<hr/>		
<b>Average staffing level (number)</b>	832	832

Prepared on a resourcing (that is, appropriations available) basis.

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23. The 2021-22 amounts do not include \$20 million that will be appropriated through Appropriation Bill (No. 3) 2021-22. The annual appropriations received through this Bill will be recognised in a future PB Statement after the Bills have received Royal Assent.

CASA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications, which are then paid to CASA and are considered 'departmental' for all purposes.

### 1.3 Budget measures

Budget measures in Part 1 relating to CASA are detailed in Budget Paper No. 2 and are summarised below.

**Table 1.2: Civil Aviation Safety Authority 2022-23 Budget measures**  
**Part 1: Measures announced since the 2021-22 Mid-Year Economic and Fiscal Outlook (MYEFO)**

	Program	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
<b>Payment measures</b>						
Civil Aviation Safety Authority – Remotely Piloted Aircraft Systems	1.1					
Departmental payments		-	17,716	-	-	-
<b>Total</b>		-	<b>17,716</b>	-	-	-
COVID-19 Response Package – additional aviation support <sup>(a)</sup>	1.1					
Departmental payments		20,000	-	-	-	-
<b>Total</b>		<b>20,000</b>	-	-	-	-
<b>Total measures</b>						
Departmental payments		20,000	17,716	-	-	-
<b>Total</b>		<b>20,000</b>	<b>17,716</b>	-	-	-

Prepared on a Government Finance Statistics (Underlying Cash) basis.

Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

(a) This measure was previously published under the title *CASA Supplementation* in the 2021-22 Infrastructure, Transport, Regional Development and Communications Portfolio Additional Estimates Statements.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the Civil Aviation Safety Authority (CASA) can be found at:

Corporate Plan 2021-2022 | Civil Aviation Safety Authority (casa.gov.au)

<https://www.casa.gov.au/search-centre/corporate-plans/corporate-plan-2021-22>

The most recent annual performance statement can be found at:

Annual report 2020-21 | Civil Aviation Safety Authority (casa.gov.au)

<https://www.casa.gov.au/search-centre/annual-reports/annual-report-2020-21>

## 2.1 Budgeted expenses and performance for Outcome 1

**Outcome 1: Maximise aviation safety through a regulatory regime, detailed technical material on safety standards, comprehensive aviation industry oversight, risk analysis, industry consultation, education and training**

### Budgeted expenses for Outcome 1

This table shows how much CASA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 1.1: Civil Aviation Safety Authority</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	122,082	92,445	73,304	41,024	41,223
Special appropriations					
<i>Aviation Fuel Revenues (Special Appropriation) Act 1988</i>	85,300	88,300	90,300	94,200	94,200
RPAS under s46A(4) of the <i>Civil Aviation Act 1988</i>	1,400	1,832	26,370	28,490	28,490
Revenues from industry sources					
Regulatory fees	7,500	8,239	7,500	7,500	7,500
Other income	1,000	1,000	1,000	1,000	1,000
Revenues from other independent sources	150	560	690	990	1,230
Expenses not requiring appropriation in the Budget year <sup>(a)</sup>	5,268	18,121	22,057	54,607	54,409
<b>Total expenses for Program 1.1</b>	<b>222,700</b>	<b>210,497</b>	<b>221,221</b>	<b>227,811</b>	<b>228,052</b>
<b>Outcome 1 totals by resource type</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	122,082	92,445	73,304	41,024	41,223
Special appropriations	86,700	90,132	116,670	122,690	122,690
Revenues from industry sources	8,500	9,239	8,500	8,500	8,500
Revenues from other independent sources	150	560	690	990	1,230
Expenses not requiring appropriation in the Budget year	5,268	18,121	22,057	54,607	54,409
<b>Total expenses for Outcome 1</b>	<b>222,700</b>	<b>210,497</b>	<b>221,221</b>	<b>227,811</b>	<b>228,052</b>
<b>Average staffing level (number)</b>					
	832	832			

(a) Expenses not requiring appropriation in the Budget year are made up of the operating result and timing of accruals.

**Table 2.1.2: Performance measure for Outcome 1**

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

<b>Outcome 1 – Maximise aviation safety through a regulatory regime, detailed technical material on safety standards, comprehensive aviation industry oversight, risk analysis, industry consultation, education and training</b>	
<b>Program 1.1 – Civil Aviation Safety Authority</b> The following three objectives represent the regulatory services produced by the program in delivering its outcome.	
<b>1. Maintain and enhance a fair, effective and efficient aviation safety regulation system</b> CASA will focus its efforts on maintaining, enhancing and promoting aviation safety, as set out in the <i>Civil Aviation Act 1988</i> and in accordance with all Government directions. CASA's work will centre on monitoring compliance, continuing the Regulatory Implementation Program, continuing to review the Australian administered airspace and continuing effective enforcement to secure compliance with safety standards.	
<b>2. Collaborative engagement with the aviation industry and wider community to promote and support aviation safety</b> CASA maintains a constructive working relationship with other Australian Government agencies and promotes effective collaboration through consultation and communication with the wider aviation community. CASA engages in a clear, open and transparent manner with the aviation industry through its consultative forums, feedback channels, educational efforts and promotional campaigns, to continuously improve the regulatory framework and be a partner in supporting and promoting a positive aviation safety culture.	
<b>3. Continuous improvement of organisational performance</b> CASA closely monitors its organisational performance and seeks to continually improve its operational activities, regulatory services and other support functions. CASA is adopting a comprehensive quality management approach to drive continuous improvement across all facets of the organisation.	
<b>Key Activities</b>	CASA is Australia's aviation safety regulator and is a Corporate Commonwealth Entity under the <i>PGPA Act 2013</i> and was established on 6 July 1995 under the <i>Civil Aviation Act 1988</i> (the Act). The main objective of the Act is to establish a regulatory framework to maintain, enhance and promote civil aviation safety, with an emphasis on preventing aviation accidents and incidents.  In exercising its powers and performing its functions, CASA is required to regard the safety of air navigation as the most important consideration.  CASA's key role is to conduct the safety regulation of civil air operations in Australian territory and the operation of Australian aircraft outside Australian territory. CASA is also responsible for ensuring that Australian-administered airspace is administered and used safely, efficiently and equitably.  CASA performs all its functions consistent with Australia's obligations under the Convention International Civil Aviation (ICAO) (Chicago Convention) and other international agreements.  CASA, the Australian Transport Safety Bureau, the Department of Infrastructure, Transport, Regional Development and Communications, Airservices Australia and the Department of Defence provide Australia's aviation safety framework, each with separate and distinct functions, but working together as an integrated system.  In keeping with CASA's fundamental obligations as an independent statutory authority, it actively endeavours to ensure that its decision-making and other actions are lawful, fair,



	reasonable and consistent, and in all cases contribute to optimal safety outcomes, while not unnecessarily impeding the efficient operation of entities that CASA regulates.	
Year	Performance measures	Expected Performance Results
Current year 2021-22	Number of accidents per hours flown by industry sector	Reducing trend <sup>(a)</sup>
	Number of incidents per hours flown by industry sector	Reducing trend <sup>(a)</sup>
	CASA maintains the Effective Implementation (EI) Score determined by ICAO Universal Safety Oversight Audit Program (USOAP)	Maintain or improve EI score Target expected to be met
	Regulatory implementation delivered in accordance with planned and reviewed targets	80% of regulatory development achieved against planned targets Target expected to be met
	Surveillance determined via a National Oversight Plan consisting of scheduled and response events informed by risk	80% of surveillance events conducted for the period Target expected to be met
	Deliver a program of aviation safety education seminars to industry participants	90% of seminars delivered against program with satisfaction rate for effectiveness of 80% Target expected to be met
	Clear, open and transparent engagement with the industry to support the continuous improvement of an efficient and effective aviation safety regulatory framework	100% of significant regulatory changes publicly consulted and outcomes informed by industry feedback Target expected to be met Improving trend in stakeholder satisfaction from regular surveys Target expected to be met Improving trend in audience engagement across CASA's online channels and social media Target expected to be met
	Regulatory service applications are decided within published service delivery timeframes	80% processed within published timeframes Target expected to be met All regulatory service activities have a service delivery timeframe applied Target expected to be met

Year	Performance measures	Planned Performance Results
Budget year 2022-23	Number of accidents per hours flown by industry sector	Reducing trend <sup>(a)</sup>
	Number of incidents per hours flown by industry sector	Reducing trend <sup>(a)</sup>
	CASA maintains the Effective Implementation (EI) Score determined by ICAO Universal Safety Oversight Audit Program (USOAP)	Maintain or improve EI score
	Regulatory implementation delivered in accordance with targets	Regulatory implementation achieved against planned program outlined in the CASA Corporate Plan
	Surveillance determined via a National Oversight Plan consisting of scheduled and response events informed by risk	Surveillance events achieved as detailed in the National Oversight Plan and CASA Corporate Plan
	Clear, open and transparent engagement with the industry to support the continuous improvement of an efficient and effective aviation safety regulatory framework	100% of significant regulatory changes publicly consulted and outcomes informed by industry feedback Improving trend in stakeholder satisfaction from regular surveys
	Regulatory service applications are decided within published service delivery timeframes	Improving trend in service delivery timeframes 80% processed within published timeframes All regulatory service activities have a service delivery timeframe applied
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

(a) This key performance indicator relies on the availability of data which is not published by the Bureau of Infrastructure, Transport and Regional Economics (BITRE) until after 30 June each year.

## Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of CASA finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

### 3.1 Budgeted financial statements

#### 3.1.1 Explanatory notes and analysis of budgeted financial statements

##### Budgeted Departmental income statement

CASA is anticipating a \$5.3 million operating deficit in 2021-22 as a result of further reductions in aviation fuel excise since 2021-22 PAES due to COVID-19, which was offset by additional supplementation of \$20 million. This result is dependent on the forecast recovery of aviation fuel excise revenue being achieved.

CASA is anticipating an \$18.1 million operating deficit in 2022-23 primarily caused by further reductions in forecast aviation fuel excise which extend into the forward estimates.

CASA is budgeting for operating deficits across the forward estimates of \$22.1 million in 2023-24 increasing to \$54.6 million in 2024-25 and \$54.4 million in 2025-26, due to the appropriation funding provided through the Australian Airline Financial Relief package ceasing at the end of 2023-24 and forecast revenue from fuel excise remaining well below 2018-19 levels.

##### Revenue and expenses

Total revenue is estimated to decrease by \$25.1 million in 2022-23 to \$192.4 million. The decrease in revenue between the financial years is primarily due to reduction of appropriation of \$29.6 million offset by an increase in aviation fuel excise from 2021-22 of \$3.0 million, and an increase in regulatory fees and levy collections for commercial drones of \$1.2 million.

Total expenses are estimated to decrease in 2022-23 by \$12.2 million to \$210.5 million. The main movements in the major expense categories are:

- employee expenses are expected to increase by \$2.3 million for 2022-23 predominantly reflecting CASA's Enterprise Agreement
- depreciation expenses increasing by \$2.7 million, reflecting the increase in capital expenditure in 2021-22.
- supplier expenses are expected to decrease by \$17.2 million for 2022-23 offsetting the net increase in employee and depreciation expenses and decrease in revenue.

**Budgeted Departmental balance sheet**

CASA's net asset (or equity) position for 2022-23 is forecast to decrease by \$18.1 million compared to 2021-22, representing the anticipated operating deficit and projected capital investment for 2022-23.

Total budgeted assets of \$129.6 million in 2022-23 represents a decrease of \$21.4 million from the estimated 2021-22 closing position, primarily due to a decrease in investments of \$28.9 million as a result of the operating deficit in 2022-23 of \$18.1 million offset by increases to CASA non-financial assets of \$7.4 million. CASA's financial assets are budgeted to further decrease over the forward estimates as a result of the budgeted deficits in the forward years with CASA needing to borrow in 2024-25 to meet its financial obligations without additional supplementation from Government.

Total budgeted liabilities of \$82.0 million in 2022-23 represents a planned decrease of \$3.2 million from the estimated 2021-22 closing position, primarily driven by a planned decrease in lease liabilities of \$2.7 million. CASA's primary liability continues to be accrued employee leave entitlements of \$41.5 million and lease liabilities of \$29.9 million.

### 3.2 Budgeted financial statements tables

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	134,705	136,954	141,041	145,252	149,589
Suppliers	63,365	46,207	52,029	53,169	55,671
Depreciation and amortisation	24,383	27,101	27,693	28,644	22,122
Finance costs	247	235	458	746	670
<b>Total expenses</b>	<b>222,700</b>	<b>210,497</b>	<b>221,221</b>	<b>227,811</b>	<b>228,052</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Sale of goods and rendering of services	7,500	8,239	7,500	7,500	7,500
Interest	150	560	690	990	1,230
Other	1,000	1,000	1,000	1,000	1,000
<b>Total own-source revenue</b>	<b>8,650</b>	<b>9,799</b>	<b>9,190</b>	<b>9,490</b>	<b>9,730</b>
<b>Net (cost of)/contribution by services</b>	<b>(214,050)</b>	<b>(200,698)</b>	<b>(212,031)</b>	<b>(218,321)</b>	<b>(218,322)</b>
Revenue from Government	208,782	182,577	189,974	163,714	163,913
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>(5,268)</b>	<b>(18,121)</b>	<b>(22,057)</b>	<b>(54,607)</b>	<b>(54,409)</b>
<b>OTHER COMPREHENSIVE INCOME</b>					
<b>Total other comprehensive income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income/(loss)</b>	<b>(5,268)</b>	<b>(18,121)</b>	<b>(22,057)</b>	<b>(54,607)</b>	<b>(54,409)</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>(5,268)</b>	<b>(18,121)</b>	<b>(22,057)</b>	<b>(54,607)</b>	<b>(54,409)</b>

Prepared on Australian Accounting Standards basis.

**Table 3.2: Budgeted Departmental balance sheet (as at 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	10,000	10,000	10,000	10,000	10,000
Trade and other receivables	3,659	3,799	3,859	1,691	2,004
Other investments	44,159	15,215	3,840	-	-
Other financial assets	173	254	279	338	385
<b>Total financial assets</b>	<b>57,991</b>	<b>29,268</b>	<b>17,978</b>	<b>12,029</b>	<b>12,389</b>
<b>Non-financial assets</b>					
Land and buildings	31,211	28,220	66,106	57,749	49,997
Property, plant and equipment	13,515	30,441	26,722	25,102	23,101
Intangibles	44,753	38,818	32,321	24,851	21,968
Other non-financial assets	3,502	2,870	2,890	2,966	3,100
<b>Total non-financial assets</b>	<b>92,981</b>	<b>100,349</b>	<b>128,039</b>	<b>110,668</b>	<b>98,166</b>
<b>Total assets</b>	<b>150,972</b>	<b>129,617</b>	<b>146,017</b>	<b>122,697</b>	<b>110,555</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	7,433	6,093	6,133	49,059	98,671
Other payables	3,785	4,221	4,323	867	1,289
<b>Total payables</b>	<b>11,218</b>	<b>10,314</b>	<b>10,456</b>	<b>49,926</b>	<b>99,960</b>
<b>Interest bearing liabilities</b>					
Leases	32,611	29,899	67,582	58,749	50,310
<b>Total interest bearing liabilities</b>	<b>32,611</b>	<b>29,899</b>	<b>67,582</b>	<b>58,749</b>	<b>50,310</b>
<b>Provisions</b>					
Employee provisions	41,147	41,529	42,161	42,811	43,483
Other provisions	292	292	292	292	292
<b>Total provisions</b>	<b>41,439</b>	<b>41,821</b>	<b>42,453</b>	<b>43,103</b>	<b>43,775</b>
<b>Total liabilities</b>	<b>85,268</b>	<b>82,034</b>	<b>120,491</b>	<b>151,778</b>	<b>194,045</b>
<b>Net assets</b>	<b>65,704</b>	<b>47,583</b>	<b>25,526</b>	<b>(29,081)</b>	<b>(83,490)</b>
<b>EQUITY</b>					
<b>Parent entity interest</b>					
Contributed equity	3,295	3,295	3,295	3,295	3,295
Reserves	9,485	9,485	9,485	9,485	9,485
Retained surplus (accumulated deficit)	52,924	34,803	12,746	(41,861)	(96,270)
<b>Total equity</b>	<b>65,704</b>	<b>47,583</b>	<b>25,526</b>	<b>(29,081)</b>	<b>(83,490)</b>

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)**

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
<b>Opening balance as at 1 July 2022</b>				
Balance carried forward from previous period	52,924	9,485	3,295	65,704
<b>Adjusted opening balance</b>	-	-	-	-
<b>Comprehensive income</b>				
Surplus/(deficit) for the period	(18,121)	-	-	(18,121)
<b>Total comprehensive income</b>	<b>(18,121)</b>	<b>-</b>	<b>-</b>	<b>(18,121)</b>
of which:				
Attributable to the Australian Government	(18,121)	-	-	(18,121)
<b>Estimated closing balance as at 30 June 2023</b>	<b>34,803</b>	<b>9,485</b>	<b>3,295</b>	<b>47,583</b>
<b>Closing balance attributable to the Australian Government</b>	<b>34,803</b>	<b>9,485</b>	<b>3,295</b>	<b>47,583</b>

Prepared on Australian Accounting Standards basis

**Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	122,082	92,445	73,304	41,024	41,223
Receipts from Government	85,324	89,817	116,622	124,899	122,432
Sale of goods and rendering of services	7,890	8,966	8,243	8,235	8,237
Interest	148	479	665	931	1,183
Net GST received	6,245	5,261	5,180	1,042	618
Other	1,009	1,000	1,000	1,000	1,000
<b>Total cash received</b>	<b>222,698</b>	<b>197,968</b>	<b>205,014</b>	<b>177,131</b>	<b>174,693</b>
<b>Cash used</b>					
Employees	132,938	136,135	140,307	148,060	148,495
Suppliers	69,806	52,727	57,945	12,135	7,603
Interest payments on lease liability	247	235	458	746	670
<b>Total cash used</b>	<b>202,991</b>	<b>189,097</b>	<b>198,710</b>	<b>160,941</b>	<b>156,768</b>
<b>Net cash from/(used by) operating activities</b>	<b>19,707</b>	<b>8,871</b>	<b>6,304</b>	<b>16,190</b>	<b>17,925</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash used</b>					
Purchase of property, plant and equipment and intangibles	21,841	27,967	8,094	11,197	9,486
<b>Total cash used</b>	<b>21,841</b>	<b>27,967</b>	<b>8,094</b>	<b>11,197</b>	<b>9,486</b>
<b>Net cash from/(used by) investing activities</b>	<b>(21,841)</b>	<b>(27,967)</b>	<b>(8,094)</b>	<b>(11,197)</b>	<b>(9,486)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash used</b>					
Principal payments on lease liability	9,584	9,848	9,585	8,833	8,439
<b>Total cash used</b>	<b>9,584</b>	<b>9,848</b>	<b>9,585</b>	<b>8,833</b>	<b>8,439</b>
<b>Net cash from/(used by) financing activities</b>	<b>(9,584)</b>	<b>(9,848)</b>	<b>(9,585)</b>	<b>(8,833)</b>	<b>(8,439)</b>
<b>Net increase/(decrease) in cash held</b>	<b>(11,718)</b>	<b>(28,944)</b>	<b>(11,375)</b>	<b>(3,840)</b>	<b>-</b>
Cash and cash equivalents at the beginning of the reporting period	65,877	54,159	25,215	13,840	10,000
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>54,159</b>	<b>25,215</b>	<b>13,840</b>	<b>10,000</b>	<b>10,000</b>

Prepared on Australian Accounting Standards basis.



**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>NEW CAPITAL APPROPRIATIONS</b>					
Funded internally from Departmental resources	21,841	27,967	8,094	11,197	9,486
<b>TOTAL</b>	<b>21,841</b>	<b>27,967</b>	<b>8,094</b>	<b>11,197</b>	<b>9,486</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total purchases	21,841	27,967	8,094	11,197	9,486
<b>Total cash used to acquire assets</b>	<b>21,841</b>	<b>27,967</b>	<b>8,094</b>	<b>11,197</b>	<b>9,486</b>

Prepared on Australian Accounting Standards basis.

**Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)**

	Asset Category			Total
	Buildings	Other property, plant and equipment	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2022</b>				
Gross book value	-	16,278	96,128	112,406
Gross book value - ROU assets	58,442	900	-	59,342
Accumulated depreciation/amortisation and impairment	-	(3,221)	(51,375)	(54,596)
Accumulated depreciation/amortisation and impairment - ROU assets	(27,231)	(442)	-	(27,673)
<b>Opening net book balance</b>	<b>31,211</b>	<b>13,515</b>	<b>44,753</b>	<b>89,479</b>
<b>Capital asset additions</b>				
<b>Estimated expenditure on new or replacement assets</b>				
By purchase – other	-	20,452	7,515	27,967
By purchase – other – ROU assets	7,135	-	-	7,135
<b>Total additions</b>	<b>7,135</b>	<b>20,452</b>	<b>7,515</b>	<b>35,102</b>
<b>Other movements</b>				
Depreciation/amortisation expense	-	(3,525)	(13,450)	(16,975)
Depreciation/amortisation on ROU assets	(10,126)	-	-	(10,126)
Other	-	(1)	-	(1)
<b>Total other movements</b>	<b>(10,126)</b>	<b>(3,526)</b>	<b>(13,450)</b>	<b>(27,102)</b>
<b>As at 30 June 2023</b>				
Gross book value	-	36,729	103,643	140,372
Gross book value - ROU assets	65,577	900	-	66,477
Accumulated depreciation/amortisation and impairment	-	(6,746)	(64,825)	(71,571)
Accumulated depreciation/amortisation and impairment - ROU assets	(37,357)	(442)	-	(37,799)
<b>Closing net book balance</b>	<b>28,220</b>	<b>30,441</b>	<b>38,818</b>	<b>97,479</b>

Prepared on Australian Accounting Standards basis

# **Infrastructure Australia**

## **Entity resources and planned performance**



# Infrastructure Australia

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# Infrastructure Australia

## Section 1: Entity overview and resources

### 1.1 Strategic direction statement

Infrastructure Australia (IA) is a statutory authority established on 1 September 2014 following amendment of the *Infrastructure Australia Act 2008*. IA's primary role is to support the Australian Government's plan to build a strong and prosperous economy. This is to be done through the provision of high quality independent advice concerning nationally significant infrastructure matters. This advice is for the Australian Government, and in turn, all levels of government, industry and stakeholders.

In accordance with the outcome in Section 2 of this document, 'Outcomes and Planned Performance', IA is responsible for providing independent advice for:

- improved decision-making on infrastructure matters
- better identification and assessment of key drivers of infrastructure demand and utilisation
- improved prioritisation of infrastructure projects
- the identification, implementation and promotion of best practice infrastructure planning, financing, delivery and operation.

In 2022-23 IA will play an active role in ongoing research and collaboration initiatives that promote and develop effective data and information sharing, analysis and benchmarking. In particular, IA will undertake initiatives to maintain the currency of its data to inform future Audits, plans, priority lists and project evaluations.

The key priorities for IA in 2022–23 are:

- continue to undertake evaluations on all infrastructure proposals where funding of more than \$250 million is sought from the Australian Government. This includes economic and social infrastructure proposals but excludes defence proposals.
- regularly update and further develop the Infrastructure Priority List. This priority list will be informed by the other work of IA, in particular the Australian Infrastructure Audit, the Australian Infrastructure Plan and evaluation of infrastructure proposals.
- engage with stakeholders on the recommendations from the 2021 Australian Infrastructure Plan.
- develop and maintain data sources to inform future plans and priority lists.
- continue to establish and develop the corporate capabilities to support IA's role as an independent entity that provides high quality advice.

- deliver annual analytical assessments of infrastructure market capacity, as requested by the Prime Minister and other First Ministers at the Council of Australian Government (COAG) meeting of 13 March 2020. This will involve the collection, collation, interpretation and display of Australian Government, State and Territory and industry data, as well as the establishment of new data sets through primary collection.
- continue to evolve the frameworks utilised by jurisdictions in submitting proposals to IA for evaluation to promote best practice in infrastructure planning, procurement and delivery. This will include consideration of costs and benefits and the appropriate assessment of wider benefits (in addition to direct benefits) providing guidance on how these should be measured and applied, if required.
- continue to establish and maintain productive working relationships with all levels of government and industry. This includes engaging closely with Australian Government Departments, agencies and entities as well as states, territories, local governments, investors in infrastructure, owners of infrastructure and communities – as the end users of infrastructure.



## 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by Departmental (for IA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: Infrastructure Australia resource statement — Budget estimates for 2022-23 as at Budget March 2022**

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
<b>Opening balance/cash reserves at 1 July</b>	<b>6,478</b>	<b>4,445</b>
<b>Funds from Government</b>		
Annual appropriations - ordinary annual services <sup>(a)</sup>		
Outcome 1	12,853	12,733
Total annual appropriations	12,853	12,733
<b>Total funds from Government</b>	<b>12,853</b>	<b>12,733</b>
<b>Funds from industry sources</b>		
<b>Funds from other sources</b>		
Interest	8	15
<b>Total funds from other sources</b>	<b>8</b>	<b>15</b>
<b>Total net resourcing for Infrastructure Australia</b>	<b>19,339</b>	<b>17,193</b>
	2021-22	2022-23
<b>Average staffing level (number)</b>	30	29

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23.

IA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications, which are then paid to IA and are considered 'departmental' for all purposes.

## 1.3 Budget measures

There are no measures relating to Infrastructure Australia for the 2022-23 Budget.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for Infrastructure Australia can be found at:  
<https://www.infrastructureaustralia.gov.au/about/accountability-and-reporting>

The most recent annual performance statement can be found at:  
<https://www.infrastructureaustralia.gov.au/about/accountability-and-reporting>

**2.1 Budgeted expenses and performance for Outcome 1**

**Outcome 1: Improve decision-making on matters relating to infrastructure; advise governments and others on matters relating to infrastructure, including better assessment of infrastructure needs and prioritisation of infrastructure projects; and promote best practice infrastructure planning, financing, delivery and operation**

**Budgeted expenses for Outcome 1**

This table shows how IA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 1.1: Infrastructure Australia</b>					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	12,853	12,733	12,804	12,900	12,981
Revenues from other independent sources	8	15	15	15	15
<b>Total expenses for Program 1.1</b>	<b>12,861</b>	<b>12,748</b>	<b>12,819</b>	<b>12,915</b>	<b>12,996</b>
<b>Outcome 1 totals by resource type</b>					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	12,853	12,733	12,804	12,900	12,981
Revenues from other independent sources	8	15	15	15	15
<b>Total expenses for Outcome 1</b>	<b>12,861</b>	<b>12,748</b>	<b>12,819</b>	<b>12,915</b>	<b>12,996</b>
<b>Average staffing level (number)</b>					
	30	29			

**Table 2.1.2: Performance measure for Outcome 1**

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

<b>Outcome 1</b> – Improve decision-making on matters relating to infrastructure; advise governments and others on matters relating to infrastructure, including better assessment of infrastructure needs and prioritisation of infrastructure projects; and promote best practice infrastructure planning, financing, delivery and operation		
<b>Program 1.1</b> – IA will contribute to the Government's objective of supporting competitiveness, driving productivity and enhancing quality of life, through the provision of high quality advice.		
<b>Key Activities</b> <sup>(a)</sup>	IA will provide high quality independent advice on nationally significant infrastructure matters to the Australian Government and in turn, all levels of government, industry and stakeholders. This advice will be prepared in consultation with all levels of government, industry stakeholders and the community—as the end users of infrastructure. This advice will include published project evaluations, infrastructure priority lists, published research and other initiatives.	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	Evaluate project proposals on all infrastructure proposals, excluding defence projects, where funding of more than \$250 million is sought from the Commonwealth.	13 project proposals assessed Target achieved
	Undertake research initiatives that promote best practice in the planning, funding and delivery of infrastructure.	The following research initiatives were published in FY 21-22: <ul style="list-style-type: none"> <li>• The Assessment Framework</li> <li>• A Pathway to Infrastructure Resilience</li> <li>• 2021 Australian Infrastructure Plan</li> <li>• 2021 Infrastructure Market Capacity report.</li> <li>• 2022 Regional Strengths and Infrastructure Gaps</li> <li>• Delivering Outcomes - A roadmap to a more productive and resilient future</li> </ul> Target achieved
<b>Year</b>	<b>Performance measures</b>	<b>Planned Performance Results</b>
Budget year 2022-23	Evaluate project proposals on all infrastructure proposals, excluding defence projects, where funding of more than \$250 million is sought from the Commonwealth.	Evaluations of project proposals completed and a summary of these evaluations published on IA's website
	Undertake research initiatives that promote best practice in the planning, funding and delivery of infrastructure.	Deliver research and other initiatives that provide leadership on regulatory reform objectives and promote best practice in the planning, funding, delivery and operation of infrastructure
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

## Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of IA finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

### 3.1 Budgeted financial statements

#### 3.1.1 Explanatory notes and analysis of budgeted financial statements

##### Revenue

The vast majority of IA's revenue are appropriations, totalling \$12.7 million in 2022-23. In 2021-22, IA received additional funding to review its Assessment Framework, which represents the small drop in appropriation revenue in 2022-23 compared to the prior year.

In addition to appropriations IA earns a small amount of interest revenue from its cash deposits.

##### Expenses

IA is budgeting for operating expenses of \$12.7 million in 2022-23. This consists of \$6.9 million employee expenses, \$4.5 million supplier expenses and \$1.3 million in depreciation, amortisation and finance costs.

IA's expense budget reflects the work program for IA in 2022-23. This includes the continued provision of advice on nationally significant infrastructure matters, evaluation of project proposals, the delivery of annual analytical assessments of infrastructure market capacity and development of further research regarding the identification and application of best practice planning delivery and operation of Australia's infrastructure networks. IA will further continue to establish and develop the corporate capabilities to support IA's role as an independent entity that provides high quality advice.

##### Balance Sheet

At 30 June 2023, IA is budgeting for net equity of \$3.0 million representing assets of \$7.5 million and liabilities of \$4.6 million.

Most significant asset balances relate to cash and a right-of-use asset associated with IA's office lease.

Most significant liabilities relate to the lease liability associated with IA's office lease, and supplier payables.

### 3.2 Budgeted financial statements tables

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	7,214	6,908	7,045	7,215	7,386
Suppliers	4,335	4,541	4,481	4,417	4,572
Depreciation and amortisation	1,268	1,266	1,271	1,274	1,029
Finance costs	44	33	22	9	9
<b>Total expenses</b>	<b>12,861</b>	<b>12,748</b>	<b>12,819</b>	<b>12,915</b>	<b>12,996</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Interest	8	15	15	15	15
<b>Total own-source revenue</b>	<b>8</b>	<b>15</b>	<b>15</b>	<b>15</b>	<b>15</b>
<b>Total own-source income</b>	<b>8</b>	<b>15</b>	<b>15</b>	<b>15</b>	<b>15</b>
<b>Net (cost of)/contribution by services</b>	<b>(12,853)</b>	<b>(12,733)</b>	<b>(12,804)</b>	<b>(12,900)</b>	<b>(12,981)</b>
Revenue from Government	12,853	12,733	12,804	12,900	12,981
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Note: Impact of net cash appropriation arrangements</b>					
<b>Total comprehensive income/(loss) - as per statement of comprehensive income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
plus: depreciation/amortisation expenses for ROU assets <sup>(a)</sup>	904	904	904	904	904
less: lease principal repayments <sup>(a)</sup>	1,081	1,135	1,191	1,142	1,000
<b>Net cash operating surplus/ (deficit)</b>	<b>(177)</b>	<b>(231)</b>	<b>(287)</b>	<b>(238)</b>	<b>(96)</b>

Prepared on Australian Accounting Standards basis.

(a) Applies leases under AASB 16 Leases.

**Table 3.2: Budgeted Departmental balance sheet (as at 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	4,445	4,742	4,735	4,810	4,709
Trade and other receivables	31	23	22	22	22
<b>Total financial assets</b>	<b>4,476</b>	<b>4,765</b>	<b>4,757</b>	<b>4,832</b>	<b>4,731</b>
<b>Non-financial assets</b>					
Land and buildings	3,437	2,291	1,150	6	2,147
Property, plant and equipment	480	378	338	268	228
Other non-financial assets	96	96	96	96	96
<b>Total non-financial assets</b>	<b>4,013</b>	<b>2,765</b>	<b>1,584</b>	<b>370</b>	<b>2,471</b>
<b>Total assets</b>	<b>8,489</b>	<b>7,530</b>	<b>6,341</b>	<b>5,202</b>	<b>7,202</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	837	832	832	832	832
Other payables	134	132	132	132	132
<b>Total payables</b>	<b>971</b>	<b>964</b>	<b>964</b>	<b>964</b>	<b>964</b>
<b>Interest bearing liabilities</b>					
Leases	3,468	2,333	1,142	-	2,000
<b>Total interest bearing liabilities</b>	<b>3,468</b>	<b>2,333</b>	<b>1,142</b>	<b>-</b>	<b>2,000</b>
<b>Provisions</b>					
Employee provisions	847	1,023	1,023	1,023	1,023
Other provisions	226	233	235	238	238
<b>Total provisions</b>	<b>1,073</b>	<b>1,256</b>	<b>1,258</b>	<b>1,261</b>	<b>1,261</b>
<b>Total liabilities</b>	<b>5,512</b>	<b>4,553</b>	<b>3,364</b>	<b>2,225</b>	<b>4,225</b>
<b>Net assets</b>	<b>2,977</b>	<b>2,977</b>	<b>2,977</b>	<b>2,977</b>	<b>2,977</b>
<b>EQUITY</b>					
Contributed equity	(1,263)	(1,263)	(1,263)	(1,263)	(1,263)
Reserves	(5)	(5)	(5)	(5)	(5)
Retained surplus (accumulated deficit)	4,245	4,245	4,245	4,245	4,245
<b>Total equity</b>	<b>2,977</b>	<b>2,977</b>	<b>2,977</b>	<b>2,977</b>	<b>2,977</b>

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)**

	Retained earnings	Other reserves	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
<b>Opening balance as at 1 July 2022</b>				
Balance carried forward from previous period	4,245	(5)	(1,263)	2,977
<b>Adjusted opening balance</b>	<b>4,245</b>	<b>(5)</b>	<b>(1,263)</b>	<b>2,977</b>
<b>Comprehensive income</b>				
Surplus/(deficit) for the period	-	-	-	-
<b>Estimated closing balance as at 30 June 2023</b>	<b>4,245</b>	<b>(5)</b>	<b>(1,263)</b>	<b>2,977</b>
<b>Closing balance attributable to the Australian Government</b>	<b>4,245</b>	<b>(5)</b>	<b>(1,263)</b>	<b>2,977</b>

Prepared on Australian Accounting Standards basis.



**Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	12,853	12,733	12,804	12,900	12,981
Interest	8	15	15	15	15
Other	63	8	1	-	-
<b>Total cash received</b>	<b>12,924</b>	<b>12,756</b>	<b>12,820</b>	<b>12,915</b>	<b>12,996</b>
<b>Cash used</b>					
Employees	7,708	6,732	7,045	7,215	7,386
Suppliers	6,041	4,546	4,481	4,417	4,572
Interest payments on lease liability	42	31	19	6	6
Other	-	2	-	-	-
<b>Total cash used</b>	<b>13,791</b>	<b>11,311</b>	<b>11,545</b>	<b>11,638</b>	<b>11,964</b>
<b>Net cash from/(used by) operating activities</b>	<b>(867)</b>	<b>1,445</b>	<b>1,275</b>	<b>1,277</b>	<b>1,032</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash used</b>					
Purchase of property, plant and equipment and intangibles	85	13	91	60	133
<b>Total cash used</b>	<b>85</b>	<b>13</b>	<b>91</b>	<b>60</b>	<b>133</b>
<b>Net cash from/(used by) investing activities</b>	<b>(85)</b>	<b>(13)</b>	<b>(91)</b>	<b>(60)</b>	<b>(133)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash used</b>					
Principal payments on lease liability	1,081	1,135	1,191	1,142	1,000
<b>Total cash used</b>	<b>1,081</b>	<b>1,135</b>	<b>1,191</b>	<b>1,142</b>	<b>1,000</b>
<b>Net cash from/(used by) financing activities</b>	<b>(1,081)</b>	<b>(1,135)</b>	<b>(1,191)</b>	<b>(1,142)</b>	<b>(1,000)</b>
<b>Net increase/(decrease) in cash held</b>	<b>(2,033)</b>	<b>297</b>	<b>(7)</b>	<b>75</b>	<b>(101)</b>
Cash and cash equivalents at the beginning of the reporting period	6,478	4,445	4,742	4,735	4,810
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>4,445</b>	<b>4,742</b>	<b>4,735</b>	<b>4,810</b>	<b>4,709</b>

Prepared on Australian Accounting Standards basis.

**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded internally from Departmental resources <sup>(a)</sup>	85	13	91	60	133
<b>TOTAL</b>	<b>85</b>	<b>13</b>	<b>91</b>	<b>60</b>	<b>133</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total purchases	85	13	91	60	133
<b>Total cash used to acquire assets</b>	<b>85</b>	<b>13</b>	<b>91</b>	<b>60</b>	<b>133</b>

Prepared on Australian Accounting Standards basis.

(a) Includes the following sources of funding: current Bill 1 and prior year Act 1/3/5 appropriations (excluding amounts from the DCB).

**Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)**

	Asset Category		
	Buildings	Other property, plant and equipment	Total
	\$'000	\$'000	\$'000
<b>As at 1 July 2022</b>			
Gross book value	1,207	715	1,922
Gross book value - ROU assets	4,744	-	4,744
Accumulated depreciation/amortisation and impairment	(485)	(235)	(720)
Accumulated depreciation/ amortisation and impairment - ROU assets	(2,029)	-	(2,029)
<b>Opening net book balance</b>	<b>3,437</b>	<b>480</b>	<b>3,917</b>
<b>Capital asset additions</b>			
<b>Estimated expenditure on new or replacement assets</b>			
By purchase - appropriation ordinary annual services <sup>(a)</sup>	-	18	18
<b>Total additions</b>	<b>-</b>	<b>18</b>	<b>18</b>
<b>Other movements</b>			
Depreciation/amortisation expense	(242)	(120)	(362)
Depreciation/amortisation on ROU assets	(904)	-	(904)
<b>Total other movements</b>	<b>(1,146)</b>	<b>(120)</b>	<b>(1,266)</b>
<b>As at 30 June 2023</b>			
Gross book value	1,207	733	1,940
Gross book value - ROU assets	4,744	-	4,744
Accumulated depreciation/amortisation and impairment	(727)	(355)	(1,082)
Accumulated depreciation/amortisation and impairment - ROU assets	(2,933)	-	(2,933)
<b>Closing net book balance</b>	<b>2,291</b>	<b>378</b>	<b>2,669</b>

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, Departmental capital budget or other operational expenses.



# **National Capital Authority**

## **Entity resources and planned performance**



# National Capital Authority

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# National Capital Authority

## Section 1: Entity overview and resources

### 1.1 Strategic direction statement

The National Capital Authority (NCA) was established under the *Australian Capital Territory (Planning and Land Management) Act 1988* (the PALM Act).

The PALM Act prescribes the NCA's powers and functions and makes it subject to general Ministerial direction. The Assistant Minister for Regional Development and Territories has administrative responsibility for the PALM Act.

On behalf of the Australian Government, the NCA performs the role of trustee and manager of areas in Canberra and the Australian Capital Territory (ACT) that are designated as National Land for the special purpose of Canberra as Australia's National Capital. The NCA shapes the future of Canberra for all Australians through the National Capital Plan and related planning and development work. The NCA also manages much of the National Estate – such as Lake Burley Griffin, the National Triangle and Anzac Parade – and encourages citizens and visitors to explore Canberra's unique characteristics and special role as the National Capital.

The functions of the NCA are set out in section 6 of the PALM Act and include:

- to prepare and administer a National Capital Plan, providing the overall planning and development framework for Canberra as Australia's National Capital
- to keep the Plan under constant review and to propose amendments to it as required
- on behalf of the Commonwealth, to commission works to be carried out in Designated Areas in accordance with the Plan where neither a Department of State of the Commonwealth nor any Commonwealth authority has the responsibility to commission those works
- to recommend to the Minister the carrying out of works that the NCA considers desirable to maintain or enhance the character of the National Capital
- to foster an awareness of Canberra as the National Capital
- with the Minister's approval, to perform planning services for any person or body, whether within Australia or overseas
- with the exception of the taking of water, and with the Minister's approval, to manage National Land designated in writing by the Minister as land required for the special purposes of Canberra as the National Capital, on behalf of the Commonwealth.

The NCA's work over the next four years is focused on five pillars:

1. National Role, Engagement and Awareness
2. Enhancing the Citizen and Visitor Experience
3. Creating and Maintaining Place
4. Ensuring Financial Stability
5. Safe and Efficient Operations.

The NCA's strategic priorities for the next four years are to:

- advance a significant capital works program to maintain and enhance the Commonwealth's assets and strategic objectives including strengthening Commonwealth Avenue Bridge, upgrading key elements of Scrivener Dam and planning works for an additional diplomatic estate in North Curtin
- enhance the citizen and visitor experience and national and regional awareness of Australia's National Capital – a place that tells the story of who we are, where we come from and our place in the world
- continue to create and maintain a National Capital that successfully balances the Griffin plan and legacy with the aspirations of a modern, dynamic city.

The NCA will deliver its strategic priorities while successfully maintaining and enhancing an extensive and valued asset base. The NCA's work will include optimising its asset management plans, maintaining a positive safety culture, and aligning its people and resources with areas of greatest priority.

Overall, the NCA is working to shape Canberra as a capital that all Australians can be proud of by ensuring it is well planned, managed and promoted, consistent with its enduring national significance.

## 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NCA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and Departmental (for the NCA's operations) classification.

For more detailed information on special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: National Capital Authority resource statement — Budget estimates for 2022-23 as at Budget March 2022**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000
<b>Departmental</b>		
Annual appropriations - ordinary annual services <sup>(a)</sup>		
Prior year appropriations <sup>(b)</sup>	7,122	5,761
Departmental appropriation <sup>(c)</sup>	10,357	10,514
s74 external revenue <sup>(d)</sup>	2,494	2,660
Departmental capital budget <sup>(e)</sup>	4,161	670
Total Departmental annual appropriations	24,134	19,605
<b>Total Departmental resourcing</b>	<b>24,134</b>	<b>19,605</b>
<b>Administered</b>		
Annual appropriations - ordinary annual services <sup>(a)</sup>		
Prior year appropriations available <sup>(b)</sup>	1,709	-
Outcome 1	16,381	17,225
Administered capital budget <sup>(f)</sup>	13,606	14,373
Annual appropriations - other services - non-operating <sup>(g)</sup>		
Prior year appropriations available <sup>(b)</sup>	1,935	-
Administered assets and liabilities	28,907	52,890
Total administered annual appropriations	62,538	84,488
Total administered special appropriations <sup>(h)</sup>	25	25
<b>Total administered resourcing</b>	<b>62,563</b>	<b>84,513</b>
<b>Total resourcing</b>	<b>86,697</b>	<b>104,118</b>
	2021-22	2022-23
<b>Average staffing level (number)</b>	51	61

All figures shown above are GST exclusive – these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2022-23.

(b) Excludes amounts subject to administrative quarantine by Department of Finance or withheld under section 51 of the PGPA Act.

(c) Excludes Departmental capital budget (DCB).

(d) Estimated External Revenue receipts under section 74 of the PGPA Act.

- (e) Departmental capital budgets are not separately identified in Appropriation Bill (No.1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- (f) Administered capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.10 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- (g) Appropriation Bill (No. 2) 2022-23.
- (h) Excludes trust moneys held in Services for Other Entities and Trust Moneys (SOETM) and other special accounts. For further information on special accounts, please refer to Budget Paper No. 4 - Agency Resourcing.

### 1.3 Budget measures

Budget measures relating to the NCA are detailed in Budget Paper No. 2 and are summarised below.

**Table 1.2: NCA 2022-23 Budget measures**  
**Measures announced since the 2021-22 Mid-Year Economic and Fiscal Outlook (MYEFO)**

	Program	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
<b>Payment measures</b>						
National Capital Authority – additional funding	1.2					
Administered payments		-	2,650	27,280	7,773	-
Departmental payments		-	174	283	271	101
<b>Total</b>		-	<b>2,824</b>	<b>27,563</b>	<b>8,044</b>	<b>101</b>
<b>Total payment measures</b>						
Administered		-	2,650	27,280	7,773	-
Departmental		-	174	283	271	101
<b>Total</b>		-	<b>2,824</b>	<b>27,563</b>	<b>8,044</b>	<b>101</b>

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the National Capital Authority can be found at: <https://www.nca.gov.au/about-us/corporate-documents/corporate-plan-2021-22-2024-25>

The most recent annual performance statement can be found at: <https://www.nca.gov.au/about-us/corporate-documents/annual-reports/annual-report-2020-2021>

## 2.1 Budgeted expenses and performance for Outcome 1

**Outcome 1: To shape Canberra as a capital that all Australians can be proud of by ensuring it is well planned, managed and promoted, consistent with its enduring national significance**

### Budgeted expenses for Outcome 1

The table shows how much the NCA intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 1.1: National Capital Functions</b>					
Departmental expenses					
Departmental appropriation	10,357	10,514	10,704	10,043	9,969
s74 retained revenue receipts <sup>(a)</sup>	2,494	2,660	2,775	2,775	2,775
Expenses not requiring appropriation in the Budget year <sup>(b)</sup>	1,150	1,156	1,295	1,289	1,295
<b>Total Departmental expenses</b>	<b>14,001</b>	<b>14,330</b>	<b>14,774</b>	<b>14,107</b>	<b>14,039</b>
<b>Total expenses for Program 1.1</b>	<b>14,001</b>	<b>14,330</b>	<b>14,774</b>	<b>14,107</b>	<b>14,039</b>
<b>Program 1.2: National Capital Estate</b>					
Administered expenses					
Ordinary Annual Services ( <i>Appropriation Act No. 1 and Bill No. 3</i> )	18,090	17,225	18,259	19,677	20,071
Special Appropriations <i>Public Governance, Performance and Accountability Act 2013</i>	25	25	25	25	25
Expenses not requiring appropriation in the Budget year <sup>(b)</sup>	26,678	26,592	26,647	26,647	26,647
<b>Total Administered expenses</b>	<b>44,793</b>	<b>43,842</b>	<b>44,931</b>	<b>46,349</b>	<b>46,743</b>
<b>Total expenses for Program 1.2</b>	<b>44,793</b>	<b>43,842</b>	<b>44,931</b>	<b>46,349</b>	<b>46,743</b>

**Table 2.1.1: Budgeted expenses for Outcome 1 (continued)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Outcome 1 Totals by appropriation type</b>					
Administered expenses					
Ordinary Annual Services (Appropriation Act No. 1 and Bill No. 3)	18,090	17,225	18,259	19,677	20,071
Special Appropriations	25	25	25	25	25
Expenses not requiring appropriation in the Budget year <sup>(b)</sup>	26,678	26,592	26,647	26,647	26,647
<b>Total administered expenses</b>	<b>44,793</b>	<b>43,842</b>	<b>44,931</b>	<b>46,349</b>	<b>46,743</b>
Departmental expenses					
Departmental appropriation	10,357	10,514	10,704	10,043	9,969
s74 retained revenue receipts <sup>(a)</sup>	2,494	2,660	2,775	2,775	2,775
Expenses not requiring appropriation in the Budget year <sup>(b)</sup>	1,150	1,156	1,295	1,289	1,295
<b>Total Departmental expenses</b>	<b>14,001</b>	<b>14,330</b>	<b>14,774</b>	<b>14,107</b>	<b>14,039</b>
<b>Total expenses for Outcome 1</b>	<b>58,794</b>	<b>58,172</b>	<b>59,705</b>	<b>60,456</b>	<b>60,782</b>
	2021-22	2022-23			
<b>Average staffing level (number)</b>	51	61			

(a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.

(b) Expenses not requiring appropriation in the Budget year are made up of depreciation and amortisation expenses, expenses related to the write-down of assets, resources received free of charge.

**Table 2.1.2: Performance criteria for Outcome 1**

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered.

<b>Outcome 1</b> – To shape Canberra as a capital that all Australians can be proud of by ensuring it is well planned, managed and promoted, consistent with its enduring national significance		
<b>Program 1.1</b> – Planning and designing areas of special national importance in Canberra and raising community awareness by ensuring that the National Capital is planned and promoted consistent with its enduring national significance.		
<b>Key Activities</b>	<p>During 2022–23 and the forward years, the NCA will:</p> <ul style="list-style-type: none"> <li>• continue to develop and implement a comprehensive planning framework for the Australian Capital Territory</li> <li>• keep the National Capital Plan (the Plan) under constant review and, when required, propose, draft and consult on amendments to the Plan</li> <li>• assess and manage applications to undertake works in Designated Areas to ensure that they are in accordance with the Plan</li> <li>• provide, with Ministerial approval, consultancy services either within Australia or overseas</li> <li>• maintain, manage and promote the use of NCA land and other assets</li> <li>• develop and manage the NCA's visitor services and attractions</li> <li>• foster an awareness of Canberra's role as Australia's National Capital.</li> </ul>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	Percentage of works approval applications assessed against the National Capital Plan within 15 working days – target: over 80%	Around 55% Target not expected to be met
	Percentage of surveyed visitors satisfied with the National Capital Exhibition and other attractions managed by the NCA – target: over 90%	Over 90% Target expected to be met
<b>Year</b>	<b>Performance measures</b>	<b>Planned Performance Results</b>
Budget year 2022-23	Percentage of works approval applications assessed against the National Capital Plan within 15 working days	Over 80%
	Percentage of surveyed visitors satisfied with the National Capital Exhibition and other attractions managed by the NCA	Over 90%
Forward Estimates 2023-26	As per 2022-23	As per 2022-23



<b>Program 1.2 – To facilitate the proper management and enhancement of National Land.</b>		
<b>Key Activities</b>	During 2022–23 and the forward years, the NCA will: <ul style="list-style-type: none"> <li>propose, develop and renew assets on National Land in accordance with their national significance</li> <li>hold appropriate levels of insurance cover for the main risks associated with assets on National Land</li> <li>implement and manage detailed asset maintenance plans that address the severity of asset conditions.</li> </ul>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	Percentage of assets identified as requiring capital improvement addressed in line with the asset management plan – target: Over 90%	Over 90% Target expected to be met
	Percentage of building, civil infrastructure, open space, lake and dam maintenance issues resolved within required timeframes – target: Over 90%	Over 90% Target expected to be met
<b>Year</b>	<b>Performance measures</b>	<b>Planned Performance Results</b>
Budget year 2022-23	Percentage of assets identified as requiring capital improvement addressed in line with the asset management plan	Over 90%
	Percentage of building, civil infrastructure, open space, lake and dam maintenance issues resolved within required timeframes	Over 90%
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

## **Section 3: Budgeted financial statements**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the NCA's finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

### **3.1 Budgeted financial statements**

#### **3.1.1 Analysis of budgeted financial statements**

##### **Departmental comprehensive income statement**

The NCA is budgeting for a break-even operating result in 2021-22 and forward years. Revenue from Government over the budget and forward years has been adjusted to take account of indexation and efficiency dividends. Revenue from other sources principally reflects the recovery of costs for the provision of services, revenue from events and rental income.

##### **Budgeted Departmental balance sheet**

In 2021-22, there was a one-off transfer of \$3.5 million from Administered Capital to Departmental Capital.

##### **Schedule of budgeted income and expenses administered on behalf of Government**

Revenue from administered activities primarily includes pay parking revenue, lease revenue on diplomatic land and user charges, which are returned in full to the Budget.

In 2022-23, the NCA will receive appropriation of \$17.3 million for supplier expenses including operating expenses associated with the administration of the pay parking program, maintenance of the National Estate and the insurance premium for risks associated with assets on National Land.

##### **Schedule of budgeted assets and liabilities administered on behalf of the Government**

In 2022-23, the NCA will receive appropriation of \$14.4 million for activities it administers on behalf of the Government. This appropriation is directly linked to the administered capital budget and will be used to replace and upgrade existing administered assets.

The NCA will receive \$2.7 million in capital funding in 2022-23 (Appropriation Bill No. 2) for the 2022-23 Budget measure – National Capital Authority – additional funding. This measure totals \$38.5 million over the four years from 2022-23 and the works will mitigate the risk of Scrivener Dam failing in a significant flood event.

As part of the Commonwealth Avenue Bridge Upgrade measure (2020-21 MYEFO), the NCA will also receive \$50.2 million in capital funding in 2022-23 (Appropriation Bill No. 2) for this project.

### 3.2 Budgeted financial statements tables

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	7,402	7,796	8,099	7,469	7,361
Suppliers	5,164	5,091	5,088	5,052	5,089
Depreciation and amortisation	1,427	1,439	1,584	1,584	1,584
Finance costs	8	4	3	2	5
<b>Total expenses</b>	<b>14,001</b>	<b>14,330</b>	<b>14,774</b>	<b>14,107</b>	<b>14,039</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Sale of goods and rendering of services	2,494	2,660	2,775	2,775	2,775
Other sources of non-taxation revenue	50	50	50	50	50
<b>Total own-source revenue</b>	<b>2,544</b>	<b>2,710</b>	<b>2,825</b>	<b>2,825</b>	<b>2,825</b>
<b>Net (cost of)/contribution by services</b>	<b>(11,457)</b>	<b>(11,620)</b>	<b>(11,949)</b>	<b>(11,282)</b>	<b>(11,214)</b>
Revenue from Government	10,357	10,514	10,704	10,043	9,969
<b>Surplus/(Deficit) attributable to the Australian Government</b>	<b>(1,100)</b>	<b>(1,106)</b>	<b>(1,245)</b>	<b>(1,239)</b>	<b>(1,245)</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>(1,100)</b>	<b>(1,106)</b>	<b>(1,245)</b>	<b>(1,239)</b>	<b>(1,245)</b>
<b>Note: Impact of net cash appropriation arrangements</b>					
<b>Total comprehensive income/(loss) - as per statement of comprehensive income</b>	<b>(1,100)</b>	<b>(1,106)</b>	<b>(1,245)</b>	<b>(1,239)</b>	<b>(1,245)</b>
Plus: depreciation/amortisation expenses previously funded through revenue appropriation <sup>(a)</sup>	1,088	1,100	1,245	1,245	1,245
Plus: depreciation right-of-use assets <sup>(b)</sup>	339	339	339	339	339
Less: principal repayments - leased assets <sup>(b)</sup>	(327)	(333)	(339)	(345)	(339)
<b>Net cash operating surplus/ (deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Prepared on Australian Accounting Standards basis.

(a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental capital budget statement.

(b) Applies to lease arrangements under AASB 16 Leases.

**Table 3.2: Budgeted Departmental balance sheet (as at 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	159	159	159	159	159
Trade and other receivables	5,762	5,762	5,762	5,762	5,762
<b>Total financial assets</b>	<b>5,921</b>	<b>5,921</b>	<b>5,921</b>	<b>5,921</b>	<b>5,921</b>
<b>Non-financial assets</b>					
Land and buildings	15,998	15,549	14,560	13,761	12,950
Property, plant and equipment	1,975	1,934	2,370	2,402	2,352
Intangibles	3,231	2,957	2,607	2,457	2,407
Heritage and cultural assets	218	213	208	223	238
Other non-financial assets	124	124	124	124	124
<b>Total non-financial assets</b>	<b>21,546</b>	<b>20,777</b>	<b>19,869</b>	<b>18,967</b>	<b>18,071</b>
<b>Total assets</b>	<b>27,467</b>	<b>26,698</b>	<b>25,790</b>	<b>24,888</b>	<b>23,992</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	1,019	1,019	1,019	1,019	1,019
Other payables	4,387	4,387	4,387	4,387	4,387
<b>Total payables</b>	<b>5,406</b>	<b>5,406</b>	<b>5,406</b>	<b>5,406</b>	<b>5,406</b>
<b>Interest bearing liabilities</b>					
Leases	1,356	1,023	684	339	-
<b>Total interest bearing liabilities</b>	<b>1,356</b>	<b>1,023</b>	<b>684</b>	<b>339</b>	<b>-</b>
<b>Provisions</b>					
Employee provisions	2,033	2,033	2,033	2,033	2,033
<b>Total provisions</b>	<b>2,033</b>	<b>2,033</b>	<b>2,033</b>	<b>2,033</b>	<b>2,033</b>
<b>Total liabilities</b>	<b>8,795</b>	<b>8,462</b>	<b>8,123</b>	<b>7,778</b>	<b>7,439</b>
<b>Net assets</b>	<b>18,672</b>	<b>18,236</b>	<b>17,667</b>	<b>17,110</b>	<b>16,553</b>
<b>EQUITY</b>					
Contributed equity	20,239	20,909	21,585	22,267	22,955
Reserves	9,185	9,185	9,185	9,185	9,185
Retained surplus/(accumulated deficit)	(10,752)	(11,858)	(13,103)	(14,342)	(15,587)
<b>Total equity</b>	<b>18,672</b>	<b>18,236</b>	<b>17,667</b>	<b>17,110</b>	<b>16,553</b>

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)**

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
<b>Opening balance as at 1 July 2022</b>				
Balance carried forward from previous period	(10,752)	9,185	20,239	18,672
<b>Adjusted opening balance</b>	<b>(10,752)</b>	<b>9,185</b>	<b>20,239</b>	<b>18,672</b>
<b>Comprehensive income</b>				
Surplus/(deficit) for the period	(1,106)	-	-	(1,106)
<b>Total comprehensive income</b>	<b>(1,106)</b>	<b>-</b>	<b>-</b>	<b>(1,106)</b>
of which:				
Attributable to the Australian Government	(1,106)	-	-	(1,106)
<b>Transactions with owners</b>				
<b>Contribution by owners</b>				
Departmental Capital Budget (DCBs)	-	-	670	670
<b>Sub-total transactions with owners</b>	<b>-</b>	<b>-</b>	<b>670</b>	<b>670</b>
<b>Estimated closing balance as at 30 June 2023</b>	<b>(11,858)</b>	<b>9,185</b>	<b>20,909</b>	<b>18,236</b>
<b>Closing balance attributable to the Australian Government</b>	<b>(11,858)</b>	<b>9,185</b>	<b>20,909</b>	<b>18,236</b>

Prepared on Australian Accounting Standards basis.

**Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	10,357	10,514	10,704	10,043	9,969
Sale of goods and rendering of services	2,494	2,660	2,775	2,775	2,775
<b>Total cash received</b>	<b>12,851</b>	<b>13,174</b>	<b>13,479</b>	<b>12,818</b>	<b>12,744</b>
<b>Cash used</b>					
Employees	7,402	7,796	8,099	7,469	7,361
Suppliers	5,117	5,041	5,038	5,002	5,039
Interest payments on lease liability	5	4	3	2	5
<b>Total cash used</b>	<b>12,524</b>	<b>12,841</b>	<b>13,140</b>	<b>12,473</b>	<b>12,405</b>
<b>Net cash from/(used by) operating activities</b>	<b>327</b>	<b>333</b>	<b>339</b>	<b>345</b>	<b>339</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash used</b>					
Purchase of property, plant and equipment and intangibles	4,161	670	676	682	688
<b>Total cash used</b>	<b>4,161</b>	<b>670</b>	<b>676</b>	<b>682</b>	<b>688</b>
<b>Net cash from/(used by) investing activities</b>	<b>(4,161)</b>	<b>(670)</b>	<b>(676)</b>	<b>(682)</b>	<b>(688)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Contributed equity	4,161	670	676	682	688
<b>Total cash received</b>	<b>4,161</b>	<b>670</b>	<b>676</b>	<b>682</b>	<b>688</b>
<b>Cash used</b>					
Principal Repayments - Leased Assets	327	333	339	345	339
<b>Total cash used</b>	<b>327</b>	<b>333</b>	<b>339</b>	<b>345</b>	<b>339</b>
<b>Net cash from/(used by) financing activities</b>	<b>3,834</b>	<b>337</b>	<b>337</b>	<b>337</b>	<b>349</b>
<b>Net increase/(decrease) in cash held</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash and cash equivalents at the beginning of the reporting period	159	159	159	159	159
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>159</b>	<b>159</b>	<b>159</b>	<b>159</b>	<b>159</b>

Prepared on Australian Accounting Standards basis.

**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>NEW CAPITAL APPROPRIATIONS</b>					
Capital budget - Bill 1 (DCB)	4,161	670	676	682	688
<b>Total new capital appropriations</b>	<b>4,161</b>	<b>670</b>	<b>676</b>	<b>682</b>	<b>688</b>
<i>Provided for:</i>					
Purchase of non-financial assets	4,161	670	676	682	688
<b>Total items</b>	<b>4,161</b>	<b>670</b>	<b>676</b>	<b>682</b>	<b>688</b>
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriations – DCB <sup>(a)</sup>	4,161	670	676	682	688
<b>Total</b>	<b>4,161</b>	<b>670</b>	<b>676</b>	<b>682</b>	<b>688</b>
Total purchases	4,161	670	676	682	688
<b>Total cash used to acquire assets</b>	<b>4,161</b>	<b>670</b>	<b>676</b>	<b>682</b>	<b>688</b>

Prepared on Australian Accounting Standards basis.

(a) Does not include annual finance lease costs. Includes purchases from current and previous years' Departmental capital budgets (DCBs).



**Table 3.6: Statement of asset movements (Budget year 2022-23)**

	Asset Category				Total
	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2022</b>					
Gross book value	15,753	2,472	226	5,771	24,222
Gross book value - ROU	2,358	-	-	-	2,358
Accumulated depreciation/ amortisation and impairment	(1,112)	(484)	(8)	(2,540)	(4,144)
Accumulated depreciation/ amortisation and impairment -ROU assets	(1,001)	(13)	-	-	(1,014)
<b>Opening net book balance</b>	<b>15,998</b>	<b>1,975</b>	<b>218</b>	<b>3,231</b>	<b>21,422</b>
<b>Capital asset additions</b>					
<b>Estimated expenditure on new or replacement assets</b>					
By purchase - appropriation ordinary annual services <sup>(a)</sup>	400	194	-	76	670
<b>Total additions</b>	<b>400</b>	<b>194</b>	<b>-</b>	<b>76</b>	<b>670</b>
<b>Other movements</b>					
Depreciation/amortisation expense	(510)	(235)	(5)	(350)	(1,100)
Depreciation/amortisation on ROU	(339)	-	-	-	(339)
<b>Total other movements</b>	<b>(849)</b>	<b>(235)</b>	<b>(5)</b>	<b>(350)</b>	<b>(1,439)</b>
<b>As at 30 June 2023</b>					
Gross book value	16,153	2,666	226	5,847	24,892
Gross book value - ROU	2,358	-	-	-	2,358
Accumulated depreciation/ amortisation and impairment	(1,622)	(719)	(13)	(2,890)	(5,244)
Accumulated depreciation/ amortisation and impairment - ROU	(1,340)	(13)	-	-	(1,353)
<b>Closing net book balance</b>	<b>15,549</b>	<b>1,934</b>	<b>213</b>	<b>2,957</b>	<b>20,653</b>

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, DCBs or other operational expenses.

**Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>EXPENSES ADMINISTERED ON BEHALF OF GOVERNMENT</b>					
Supplier expenses	18,115	17,250	18,284	19,702	20,096
Depreciation and amortisation <sup>(a)</sup>	24,678	24,592	24,647	24,647	24,647
Write-down and impairment of assets	2,000	2,000	2,000	2,000	2,000
<b>Total expenses administered on behalf of Government</b>	<b>44,793</b>	<b>43,842</b>	<b>44,931</b>	<b>46,349</b>	<b>46,743</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Non-taxation revenue</b>					
Sale of goods and rendering of services	18,732	28,409	29,312	30,190	30,998
Other revenue	10	10	12	12	15
<b>Total non-taxation revenue</b>	<b>18,742</b>	<b>28,419</b>	<b>29,324</b>	<b>30,202</b>	<b>31,013</b>
<b>Total own-source income administered on behalf of Government</b>	<b>18,742</b>	<b>28,419</b>	<b>29,324</b>	<b>30,202</b>	<b>31,013</b>
<b>Net (cost of)/contribution by services</b>	<b>(26,051)</b>	<b>(15,423)</b>	<b>(15,607)</b>	<b>(16,147)</b>	<b>(15,730)</b>
<b>Surplus/(Deficit)</b>	<b>(26,051)</b>	<b>(15,423)</b>	<b>(15,607)</b>	<b>(16,147)</b>	<b>(15,730)</b>
<b>OTHER COMPREHENSIVE INCOME</b>					
<b>Total other comprehensive income</b>	-	-	-	-	-
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>(26,051)</b>	<b>(15,423)</b>	<b>(15,607)</b>	<b>(16,147)</b>	<b>(15,730)</b>

Prepared on Australian Accounting Standards basis.

(a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Administered Capital Budget, or ACB) provided through Bill 1 equity appropriations. For information regarding ACBs, please refer to Table 3.10 Administered Capital Budget Statement.

**Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	559	559	559	559	559
Receivables	1,997	1,997	1,997	1,997	1,997
<b>Total financial assets</b>	<b>2,556</b>	<b>2,556</b>	<b>2,556</b>	<b>2,556</b>	<b>2,556</b>
<b>Non-financial assets</b>					
Land and buildings	522,508	522,310	521,560	521,310	521,060
Property, plant and equipment	433,494	471,208	536,018	538,777	529,716
Heritage and cultural assets	55,197	57,397	56,597	56,397	56,097
Intangibles	3,366	4,321	4,271	4,251	4,301
<b>Total non-financial assets</b>	<b>1,014,565</b>	<b>1,055,236</b>	<b>1,118,446</b>	<b>1,120,735</b>	<b>1,111,174</b>
<b>Total assets administered on behalf of Government</b>	<b>1,017,121</b>	<b>1,057,792</b>	<b>1,121,002</b>	<b>1,123,291</b>	<b>1,113,730</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	5,775	5,775	5,775	5,775	5,775
Other payables	21,407	21,407	21,407	21,407	21,407
<b>Total payables</b>	<b>27,182</b>	<b>27,182</b>	<b>27,182</b>	<b>27,182</b>	<b>27,182</b>
<b>Total liabilities administered on behalf of Government</b>	<b>27,182</b>	<b>27,182</b>	<b>27,182</b>	<b>27,182</b>	<b>27,182</b>
<b>Net assets/(liabilities)</b>	<b>989,939</b>	<b>1,030,610</b>	<b>1,093,820</b>	<b>1,096,109</b>	<b>1,086,548</b>

Prepared on Australian Accounting Standards basis.

**Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Sales of goods and rendering of services	18,732	28,409	29,312	30,190	30,998
Other	10	10	12	12	15
<b>Total cash received</b>	<b>18,742</b>	<b>28,419</b>	<b>29,324</b>	<b>30,202</b>	<b>31,013</b>
<b>Cash used</b>					
Suppliers	18,115	17,250	18,284	19,702	20,096
<b>Total cash used</b>	<b>18,115</b>	<b>17,250</b>	<b>18,284</b>	<b>19,702</b>	<b>20,096</b>
<b>Net cash from/(used by) operating activities</b>	<b>627</b>	<b>11,169</b>	<b>11,040</b>	<b>10,500</b>	<b>10,917</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash used</b>					
Purchase of property plant and equipment and intangibles	42,513	67,263	89,857	26,936	15,086
<b>Total cash used</b>	<b>42,513</b>	<b>67,263</b>	<b>89,857</b>	<b>26,936</b>	<b>15,086</b>
<b>Net cash from/(used by) investing activities</b>	<b>(42,513)</b>	<b>(67,263)</b>	<b>(89,857)</b>	<b>(26,936)</b>	<b>(15,086)</b>
<b>Net increase/(decrease) in cash held</b>	<b>(41,886)</b>	<b>(56,094)</b>	<b>(78,817)</b>	<b>(16,436)</b>	<b>(4,169)</b>
Cash and cash equivalents at beginning of reporting period	559	559	559	559	559
Cash from Official Public Account for:					
- Appropriations	60,628	84,513	108,141	46,638	35,182
Total cash from Official Public Account	60,628	84,513	108,141	46,638	35,182
Cash to Official Public Account for:					
- Other Transfers	18,742	28,419	29,324	30,202	31,013
Total cash to Official Public Account	18,742	28,419	29,324	30,202	31,013
<b>Cash and cash equivalents at end of the reporting period</b>	<b>559</b>	<b>559</b>	<b>559</b>	<b>559</b>	<b>559</b>

Prepared on Australian Accounting Standards basis.

**Table 3.10: Administered capital budget statement (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>NEW CAPITAL APPROPRIATIONS</b>					
Capital budget - Act 1 (ACB) <sup>(a)</sup>	13,606	14,373	14,487	14,791	15,086
Administered assets and liabilities - Act 2	28,907	52,890	75,370	12,145	-
<b>Total new capital appropriations</b>	<b>42,513</b>	<b>67,263</b>	<b>89,857</b>	<b>26,936</b>	<b>15,086</b>
<b>Provided for:</b>					
Purchase of non-financial assets	42,513	67,263	89,857	26,936	15,086
<b>Total items</b>	<b>42,513</b>	<b>67,263</b>	<b>89,857</b>	<b>26,936</b>	<b>15,086</b>
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriation - ACB <sup>(b)</sup>	42,513	67,263	89,857	26,936	15,086
<b>Total</b>	<b>42,513</b>	<b>67,263</b>	<b>89,857</b>	<b>26,936</b>	<b>15,086</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total accrual purchases	42,513	67,263	89,857	26,936	15,086
<b>Total cash used to acquire assets</b>	<b>42,513</b>	<b>67,263</b>	<b>89,857</b>	<b>26,936</b>	<b>15,086</b>

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations and special capital appropriations.

(b) Does not include annual finance lease costs. Includes purchases from current and previous years' Administered Capital Budgets (ACBs).

**Table 3.11: Statement of administered asset movements (Budget year 2022-23)**

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2022</b>						
Gross book value	503,230	19,320	458,260	57,289	4,038	1,042,137
Accumulated depreciation/ amortisation	(16)	(26)	(24,766)	(2,092)	(672)	(27,572)
<b>Opening net book balance</b>	<b>503,214</b>	<b>19,294</b>	<b>433,494</b>	<b>55,197</b>	<b>3,366</b>	<b>1,014,565</b>
<b>Capital asset additions</b>						
<b>Estimated expenditure on new or replacement assets</b>						
By purchase - appropriation equity <sup>(a)</sup>	-	-	52,890	-	-	52,890
By purchase - appropriation ordinary annual services <sup>(b)</sup>	-	502	9,871	3,000	1,000	14,373
<b>Total additions</b>	<b>-</b>	<b>502</b>	<b>62,761</b>	<b>3,000</b>	<b>1,000</b>	<b>67,263</b>
<b>Other movements</b>						
Depreciation/ amortisation expense	-	(700)	(23,047)	(800)	(45)	(24,592)
Other	-	-	(2,000)	-	-	(2,000)
<b>As at 30 June 2023</b>						
Gross book value	503,230	19,822	519,021	60,289	5,038	1,104,750
Accumulated depreciation/ amortisation	(16)	(726)	(47,813)	(2,892)	(717)	(52,164)
<b>Closing net book balance</b>	<b>503,214</b>	<b>19,096</b>	<b>471,208</b>	<b>57,397</b>	<b>4,321</b>	<b>1,055,236</b>

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation equity' refers to Administered Assets and Liabilities appropriations provided through Appropriation Bill (No.2) 2022-23.

(b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, ACBs or other operational expenses.

# **National Faster Rail Agency**

**Entity resources and planned  
performance**





# National Faster Rail Agency

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# National Faster Rail Agency

## Section 1: Entity overview and resources

### 1.1 Strategic direction statement

The National Faster Rail Agency (NFRA) was established on 1 July 2019 as an Executive Agency under Section 65 of the *Public Service Act 1999* to lead the development and implementation of the Australian Government's 20-year Plan for a Faster Rail Network.

The NFRA works collaboratively with state and territory governments to develop business cases, secure funding and coordinate project delivery with the states.

Through collaboration with the states, the NFRA will continue to deliver the Australian Government's \$79 million commitment to nine faster rail investigations along strategic corridors linking major capital cities to key regional centres in NSW, Victoria, Queensland and Western Australia.

To complement the business cases, the NFRA provides policy and project advice to the Government with recommendations on how to best invest in faster rail corridors and projects to achieve the objectives in the Faster Rail Investment Program.

The NFRA is working with the:

- Queensland Government to deliver its \$1.3 billion commitment to rail capacity enhancements between Kuraby and Beenleigh on the Gold Coast rail line and \$1.6 billion to extend the rail line between Beerwah and Maroochydore on the Sunshine Coast
- New South Wales Government to progress planning and delivery of its \$1 billion faster rail capacity upgrade between Tuggerah and Wyong
- Victorian Government to progress planning and delivery of the Australian Government's \$2 billion commitment to the Geelong Faster Rail project.

The NFRA's purpose and strategic goals are available in the NFRA's 2021-22 to 2024-25 Corporate Plan, available from [www.nfra.gov.au](http://www.nfra.gov.au).

## 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NFRA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by Departmental classification (for the NFRA's operations).

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: National Faster Rail Agency resource statement — Budget estimates for 2022-23 as at Budget March 2022**

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
<b>Departmental</b>		
Annual appropriations - ordinary annual services <sup>(a)</sup>		
Prior year appropriations available	1,623	1,623
Departmental appropriation	3,462	3,486
Total Departmental annual appropriations	5,085	5,109
<b>Total Departmental resourcing</b>	<b>5,085</b>	<b>5,109</b>
	2021-22	2022-23
<b>Average staffing level (number)</b>	11	11

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.  
Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2022-23.

## 1.3 Budget measures

There are no measures for NFRA departmental funding for the 2022-23 Budget.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan and annual performance statement for the NFRA can be found at: <https://www.nfra.gov.au/reports/corporate-information>

## 2.1 Budgeted expenses and performance for Outcome 1

**Outcome 1: Improved rail infrastructure between our capital cities and their surrounding regional centres by providing coordination, strategic advice and the identification of investments that improve reliability and travel speeds**

### Budgeted expenses for Outcome 1

This table shows how much the NFRA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 1.1: National Faster Rail Agency</b>					
Departmental expenses					
Departmental appropriation	3,462	3,486	2,504	2,523	2,540
Expenses not requiring appropriation in the Budget year <sup>(a)</sup>	25	25	25	25	25
<b>Departmental total</b>	<b>3,487</b>	<b>3,511</b>	<b>2,529</b>	<b>2,548</b>	<b>2,565</b>
<b>Total expenses for program 1.1</b>	<b>3,487</b>	<b>3,511</b>	<b>2,529</b>	<b>2,548</b>	<b>2,565</b>
	2021-22	2022-23			
<b>Average staffing level (number)</b>	11	11			

(a) Expenses not requiring appropriation in the Budget year are made up of audit fees received free of charge.

**Table 2.1.2: Performance measure for Outcome 1**

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

<b>Outcome 1</b> — Improved rail infrastructure between our capital cities and their surrounding regional centres by providing coordination, strategic advice and the identification of investments that improve reliability and travel speeds		
<b>Program 1</b> – Development and implementation of the Australian Government’s 20-year Plan for a Faster Rail Network.		
<b>Key Activities</b>	The following activities will contribute to the National Faster Rail Agency achieving this: <ul style="list-style-type: none"> <li>• Lead development and implementation of the 20-year Faster Rail Plan</li> <li>• Oversee the development of faster rail Business Cases and corridor investigations</li> <li>• Identify any further rail corridors that would benefit from faster rail services</li> <li>• Develop an investment program for staging of faster rail projects</li> <li>• Provide advice on options to future-proof corridors for high-speed rail.</li> </ul>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	Continue coordination and development of the Faster Rail Investment Program.  Progress projects to improve rail reliability and travel speeds on selected routes.	Completed two additional faster rail business cases (building on the five already completed) and set in place governance arrangements to ensure delivery of a further eight investigations.  Policy and technical advice provided to the Government to support the delivery of the 20-year Faster Rail Plan including advice on faster rail projects, further potential corridor investigations and future investment opportunities.  Target expected to be met
<b>Year</b>	<b>Performance measures</b>	<b>Planned Performance Results</b>
Budget year 2022-23	Continue coordination and development of the Faster Rail Investment Program.  Progress projects to improve rail reliability and travel speeds on selected routes.	Develop business cases for selected corridors.  Management of funding and oversight of project delivery for corridors selected for investment.
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

## **Section 3: Budgeted financial statements**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the NFRA's finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

### **3.1 Budgeted financial statements**

#### **3.1.1 Explanatory notes and analysis of budgeted financial statements**

The income statement shows the estimated net cost of services for the NFRA.

Total budgeted expenses for the NFRA in 2022-23 are \$3.5 million, including \$2.0 million in employee benefit expenses and \$1.5 million in supplier expenses. Supplier expenses include contracted services, consultancy, travel and other administration costs.

The NFRA's major assets include cash and receivables (\$1.6 million).

The NFRA's major liabilities (\$0.5 million) include supplier payables, employee payables and employee provisions.



### 3.2 Budgeted financial statements tables

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	1,955	1,967	1,447	1,455	1,470
Suppliers	1,532	1,544	1,082	1,093	1,095
<b>Total expenses</b>	<b>3,487</b>	<b>3,511</b>	<b>2,529</b>	<b>2,548</b>	<b>2,565</b>
<b>LESS:</b>					
<b>Gains</b>					
Other	25	25	25	25	25
<b>Total gains</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>25</b>
<b>Total own-source income</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>25</b>
<b>Net (cost of)/contribution by services</b>	<b>(3,462)</b>	<b>(3,486)</b>	<b>(2,504)</b>	<b>(2,523)</b>	<b>(2,540)</b>
Revenue from Government	3,462	3,486	2,504	2,523	2,540
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Prepared on Australian Accounting Standards basis.

**Table 3.2: Budgeted Departmental balance sheet (as at 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	20	20	20	20	20
Trade and other receivables	1,625	1,625	1,625	1,625	1,625
<b>Total financial assets</b>	<b>1,645</b>	<b>1,645</b>	<b>1,645</b>	<b>1,645</b>	<b>1,645</b>
<b>Total assets</b>	<b>1,645</b>	<b>1,645</b>	<b>1,645</b>	<b>1,645</b>	<b>1,645</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	42	42	42	42	42
Other payables	52	52	52	52	52
<b>Total payables</b>	<b>94</b>	<b>94</b>	<b>94</b>	<b>94</b>	<b>94</b>
<b>Provisions</b>					
Employee provisions	439	439	439	439	439
<b>Total provisions</b>	<b>439</b>	<b>439</b>	<b>439</b>	<b>439</b>	<b>439</b>
<b>Total liabilities</b>	<b>533</b>	<b>533</b>	<b>533</b>	<b>533</b>	<b>533</b>
<b>Net assets</b>	<b>1,112</b>	<b>1,112</b>	<b>1,112</b>	<b>1,112</b>	<b>1,112</b>
<b>EQUITY</b>					
<b>Parent entity interest</b>					
Retained surplus (accumulated deficit)	1,112	1,112	1,112	1,112	1,112
<b>Total parent entity interest</b>	<b>1,112</b>	<b>1,112</b>	<b>1,112</b>	<b>1,112</b>	<b>1,112</b>
<b>Total equity</b>	<b>1,112</b>	<b>1,112</b>	<b>1,112</b>	<b>1,112</b>	<b>1,112</b>

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)**

	Retained earnings \$'000	Total equity \$'000
<b>Opening balance as at 1 July 2022</b>		
Balance carried forward from previous period	1,112	1,112
<b>Adjusted opening balance</b>	<b>1,112</b>	<b>1,112</b>
<b>Comprehensive income</b>		
Surplus/(deficit) for the period	-	-
<b>Total comprehensive income</b>	<b>-</b>	<b>-</b>
<b>Estimated closing balance as at 30 June 2023</b>	<b>1,112</b>	<b>1,112</b>
<b>Closing balance attributable to the Australian Government</b>	<b>1,112</b>	<b>1,112</b>

Prepared on Australian Accounting Standards basis.

**Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	3,462	3,486	2,504	2,523	2,540
Other	100	-	-	-	-
<b>Total cash received</b>	<b>3,562</b>	<b>3,486</b>	<b>2,504</b>	<b>2,523</b>	<b>2,540</b>
<b>Cash used</b>					
Employees	1,955	1,967	1,447	1,455	1,470
Suppliers	1,607	1,519	1,057	1,068	1,070
<b>Total cash used</b>	<b>3,562</b>	<b>3,486</b>	<b>2,504</b>	<b>2,523</b>	<b>2,540</b>
<b>Net cash from/(used by) operating activities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net increase/(decrease) in cash held</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash and cash equivalents at the beginning of the reporting period	20	20	20	20	20
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>

Prepared on Australian Accounting Standards basis.

**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

This table is not provided as the NFRA does not receive capital funds.

**Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)**

This table is not provided as the NFRA does not hold non-financial assets.

# **National Film and Sound Archive of Australia**

**Entity resources and planned  
performance**



# National Film and Sound Archive of Australia

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# National Film and Sound Archive of Australia

## Section 1: Entity overview and resources

### 1.1 Strategic direction statement

The legislative functions of the National Film and Sound Archive of Australia (NFSA) are outlined in the *National Film and Sound Archive of Australia Act 2008*. The NFSA is Australia's premier audiovisual archive and a place of engagement with Australian audiovisual production past and present.

The NFSA's mission is to collect and preserve Australian film, recorded sound, broadcast and new media, and their associated documents and artefacts, and to share the collection with audiences across Australia and overseas.

The NFSA exists to perform three vital functions:

- collect audiovisual works and associated documentation that reflect all aspects of Australian life and our diverse communities
- preserve the collection in accordance with international standards and working within our resources, to ensure permanent access
- share the collection so its stories form an ongoing part of the evolution of our culture.

## 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NFSA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by Departmental (for the NFSA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: NFSA resource statement — Budget estimates for 2022-23 as at Budget March 2022**

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
<b>Opening balance/cash reserves at 1 July</b>	<b>920</b>	<b>1,293</b>
<b>Funds from Government</b>		
Annual appropriations - ordinary annual services <sup>(a)</sup>		
Outcome 1	25,084	29,702
Annual appropriations - other services <sup>(b)</sup>		
Equity injection	809	8,405
Total annual appropriations	25,893	38,107
Amounts received from related entities		
Amounts from Portfolio Department <sup>(c)</sup>	1,000	1,100
Total amounts received from related entities	1,000	1,100
<b>Total funds from Government</b>	<b>26,893</b>	<b>39,207</b>
<b>Funds from other sources</b>		
Interest	200	200
Royalties	195	195
Sale of Goods	15	15
Rendering of Services	726	726
Other	590	590
<b>Total funds from other sources</b>	<b>1,726</b>	<b>1,726</b>
<b>Total net resourcing for NFSA</b>	<b>29,539</b>	<b>42,226</b>
	2021-22	2022-23
<b>Average staffing level (number)</b>	<b>174</b>	<b>182</b>

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23. The 2021-22 amount does not include \$2.942 million that will be received through the Appropriation Bill (No. 3) 2021-22. The annual appropriations received from these Bills will be recognised in a future PB Statement after the Bills have received Royal Assent.

(b) Appropriation Bill (No. 2) 2022-23. The 2021-22 amount does not include \$3.518 million that will be received through Appropriation Bill (No. 4) 2021-22. The annual appropriations received from these Bills will be recognised in a future PB Statement after the Bills have received Royal Assent.

(c) Funding provided by the Portfolio Department that is not specified within the Annual Appropriation Bills as a payment to the CCE (for example, a grant awarded to a CCE from one of its Portfolio Department's administered programs).

The NFSA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to the NFSA and considered 'Departmental' for all purposes.



### **1.3 Budget measures**

There are no measures relating to NFSA for the 2022-23 Budget.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the NFSA can be found at:

[www.nfsa.gov.au/about/corporate-information/publications/corporate-plan](http://www.nfsa.gov.au/about/corporate-information/publications/corporate-plan)

The most recent annual performance statement can be found at:

[www.nfsa.gov.au/about/corporate-information/publications/annual-reports](http://www.nfsa.gov.au/about/corporate-information/publications/annual-reports)

## 2.1 Budgeted expenses and performance for Outcome 1

**Outcome 1: Increased engagement with Australia's audiovisual culture past and present through developing, preserving, maintaining and promoting the national audiovisual collection of historic and cultural significance**

### Budgeted expenses for Outcome 1

This table shows how much the NFSA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 1.1: Collect, preserve and share the national audiovisual collection</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	28,026	29,702	30,304	30,655	31,301
Payment from related entities	1,000	1,100	800	-	-
Expenses not requiring appropriation in the Budget year <sup>(a)</sup>	3,952	4,313	5,286	5,850	5,940
Revenues from other independent sources	1,726	1,726	1,726	1,726	1,726
<b>Total expenses for Program 1.1</b>	<b>34,704</b>	<b>36,841</b>	<b>38,116</b>	<b>38,231</b>	<b>38,967</b>
<b>Outcome 1 totals by resource type</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	28,026	29,702	30,304	30,655	31,301
Payment from related entities	1,000	1,100	800	-	-
Expenses not requiring appropriation in the Budget year <sup>(a)</sup>	3,952	4,313	5,286	5,850	5,940
Revenues from other independent sources	1,726	1,726	1,726	1,726	1,726
<b>Total expenses for Outcome 1</b>	<b>34,704</b>	<b>36,841</b>	<b>38,116</b>	<b>38,231</b>	<b>38,967</b>
<b>Average staffing level (number)</b>					
	2021-22 174	2022-23 182			

(a) Expenses not requiring appropriation in the Budget year reflect depreciation of heritage and cultural assets.

**Table 2.1.2: Performance measure for Outcome 1**

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

<b>Outcome 1 – Increased engagement with Australia’s audiovisual culture past and present through developing, preserving, maintaining and promoting the national audiovisual collection of historic and cultural significance</b>		
<b>Program 1.1 – Collect, preserve and share the national audiovisual collection</b>		
<b>Key Activities</b>	<p><b>Collect and Connect</b> We will preserve our collection both physical and digital in line with international standards. We will digitise our physical at-risk collection, with magnetic tape as a priority.</p> <p><b>Engage and Celebrate</b> We will engage audiences through a range of events, displays and screenings. We will increase our national reach in order to showcase the collection.</p> <p><b>Educate and Empower</b> We will continue to share and develop the educational potential of the national audiovisual collection.</p> <p><b>Innovate and Collaborate</b> We will collaborate and partner with creatives and cultural institutions working with audiovisual media.</p> <p><b>Foster and Lead</b> We will improve the culture at the NFSA by undertaking a cultural change program.</p>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	<b>Collect and Connect</b> We will maintain a healthy average lifespan for the physical collection.	Average physical collection lifespan of 230 years. Target expected to be met
	We will increase our digitisation capacity.	26,500 collection items are digitised to ensure their preservation. Target expected to be met
	<b>Engage and Celebrate</b> We will attract in person visitors to experience Australian audiovisual culture and history.	107,500 in-person visitors experience Australian audiovisual culture and history. Target not expected to be met <sup>(a)</sup>
	We will generate increased coverage and reach of the national audiovisual collection via media.	Audiences experience Australian audiovisual culture and history through 20 million online engagements with the NFSA and its content. Target exceeded
	<b>Educate and Empower</b> We will provide education programs on collection material.	9 education programs are offered. Target expected to be met

Year	Performance measures	Expected Performance Results
Current year 2021-22 cont.	<b>Innovate and Collaborate</b> We will build and maintain strong relationships with peers in the galleries, libraries, archives and museums sector.	6 relationships are built and maintained with peers across the galleries, libraries, archives and museums sector. Target expected to be met
	<b>Foster and Lead</b> We will improve our employee engagement score in the APS Employee Census.	Improved employee engagement score in APS Employee Census indicates that staff are positive about their workplace and its culture. Target expected to be met
Year	Performance measures	Planned Performance Results
Budget year 2022-23	As per 2021-22	The physical collection has an average lifespan of 230 years. 36,300 collection items are digitised to ensure their preservation. 117,600 in-person visitors experience Australian audiovisual culture and history. Audiences experience Australian audiovisual culture and history through 21 million online engagements with the NFSA and its content 9 education programs are available. 4 active collaborative relationships are built and maintained with peers across the galleries, libraries, archives and museums sector annually. Improved employee engagement score in APS Employee Census indicates that staff are positive about their workplace and its culture.
Forward Estimates 2023-26	As per 2022-23	The physical collection has an average lifespan of 230 years. At risk collection items at the NFSA and other NCI's are digitised to ensure their preservation. 391,000 in-person visitors experience Australian audiovisual culture and history across the years 2023-2026. Audiences experience Australian audiovisual culture and history through 70 million online engagements with the NFSA and its content across the years 2023-2026 9 education programs are available each year. 4 active collaborative relationships are built and maintained with peers across the galleries, libraries, archives and museums sector each year. Improved employee engagement score in APS Employee Census indicates that staff are positive about their workplace and its culture.

(a) Not expected to meet as visitor numbers are lower due to COVID-19 lockdown periods during the financial year.

## **Section 3: Budgeted financial statements**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NFSA finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

### **3.1 Budgeted financial statements**

#### **3.1.1 Explanatory notes and analysis of budgeted financial statements**

##### **Comprehensive income statement**

Total income in 2022-23 is expected to be \$35.3 million, which includes \$29.7 million of revenue from Government, \$2.8 million of own sourced revenue and \$2.8 million of collection gains.

Total expenses for 2022-23 are estimated to be \$36.8 million, which is \$2.1 million higher than the 2021-22 estimated actual. Employee benefits have increased by 5% and supplier expenses have increased by 10% following funding from new Government measures taken since the 2021-22 Budget. Depreciation and amortisation expense is comparable to the 2021-22 estimated actual.

##### **Budgeted Departmental balance sheet**

The NFSA's net assets are budgeted to be \$382.8 million at 30 June 2023. This comprises mainly of the NFSA's heritage and cultural collection. This is independently valued on a regular basis. Depreciation is also incurred on the collection and is determined based on estimated useful lives.

An equity injection of \$0.8 million will be received in 2022-23 for investment in the collection and a further equity injection of \$7.6 million for the investment in property, plant and equipment for the digitisation and storage of audiovisual collection items.

### 3.2 Budgeted financial statements tables

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	17,718	18,618	18,904	18,556	17,355
Suppliers	10,831	11,887	12,299	12,127	13,739
Depreciation and amortisation	6,115	6,296	6,873	7,508	7,833
Finance costs	40	40	40	40	40
<b>Total expenses</b>	<b>34,704</b>	<b>36,841</b>	<b>38,116</b>	<b>38,231</b>	<b>38,967</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Sale of goods	15	15	15	15	15
Rendering of services	726	726	726	726	726
Interest	200	200	200	200	200
Royalties	195	195	195	195	195
Other	1,590	1,690	1,390	590	590
<b>Total own-source revenue</b>	<b>2,726</b>	<b>2,826</b>	<b>2,526</b>	<b>1,726</b>	<b>1,726</b>
<b>Gains</b>					
Other	2,770	2,770	2,770	2,770	2,770
<b>Total gains</b>	<b>2,770</b>	<b>2,770</b>	<b>2,770</b>	<b>2,770</b>	<b>2,770</b>
<b>Total own-source income</b>	<b>5,496</b>	<b>5,596</b>	<b>5,296</b>	<b>4,496</b>	<b>4,496</b>
<b>Net (cost of)/contribution by services</b>	<b>(29,208)</b>	<b>(31,245)</b>	<b>(32,820)</b>	<b>(33,735)</b>	<b>(34,471)</b>
Revenue from Government	28,026	29,702	30,304	30,655	31,301
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>(1,182)</b>	<b>(1,543)</b>	<b>(2,516)</b>	<b>(3,080)</b>	<b>(3,170)</b>
<b>Total comprehensive income/(loss)</b>	<b>(1,182)</b>	<b>(1,543)</b>	<b>(2,516)</b>	<b>(3,080)</b>	<b>(3,170)</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>(1,182)</b>	<b>(1,543)</b>	<b>(2,516)</b>	<b>(3,080)</b>	<b>(3,170)</b>
<b>Note: Impact of net cash appropriation arrangements</b>					
<b>Total comprehensive income/(loss) - as per statement of comprehensive income</b>	<b>(1,182)</b>	<b>(1,543)</b>	<b>(2,516)</b>	<b>(3,080)</b>	<b>(3,170)</b>
plus: heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations <sup>(a)</sup>	1,936	1,936	1,936	1,936	1,936
plus: depreciation/amortisation expenses for ROU assets <sup>(b)</sup>	598	620	620	620	620
less: lease principal repayments <sup>(b)</sup>	(626)	(647)	(647)	(607)	(647)
<b>Net cash operating surplus/ (deficit)</b>	<b>726</b>	<b>366</b>	<b>(607)</b>	<b>(1,131)</b>	<b>(1,261)</b>

Prepared on Australian Accounting Standards basis.

(a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental capital budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental capital budget statement.

(b) Applies to leases under AASB 16 Leases.

**Table 3.2: Budgeted Departmental balance sheet (as at 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	1,293	2,619	3,349	3,690	4,226
Trade and other receivables	91	91	91	91	91
Other investments	8,500	7,500	7,000	7,000	7,000
Other financial assets	2	2	2	2	2
<b>Total financial assets</b>	<b>9,886</b>	<b>10,212</b>	<b>10,442</b>	<b>10,783</b>	<b>11,319</b>
<b>Non-financial assets</b>					
Land and buildings	52,225	50,815	49,095	47,375	47,177
Property, plant and equipment	8,594	14,912	20,968	22,523	19,926
Heritage and Cultural	311,958	313,612	315,271	316,939	318,615
Intangibles	269	253	267	281	295
Inventories	623	623	623	623	623
Prepayments	1,278	1,278	1,278	1,278	1,278
<b>Total non-financial assets</b>	<b>374,947</b>	<b>381,493</b>	<b>387,502</b>	<b>389,019</b>	<b>387,914</b>
<b>Total assets</b>	<b>384,833</b>	<b>391,705</b>	<b>397,944</b>	<b>399,802</b>	<b>399,233</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	703	703	703	703	703
Other payables	357	357	357	357	357
<b>Total payables</b>	<b>1,060</b>	<b>1,060</b>	<b>1,060</b>	<b>1,060</b>	<b>1,060</b>
<b>Interest bearing liabilities</b>					
Leases	3,095	3,105	3,105	3,145	4,667
<b>Total interest bearing liabilities</b>	<b>3,095</b>	<b>3,105</b>	<b>3,105</b>	<b>3,145</b>	<b>4,667</b>
<b>Provisions</b>					
Employee provisions	4,229	4,229	4,229	4,229	4,229
Other provisions	534	534	534	534	534
<b>Total provisions</b>	<b>4,763</b>	<b>4,763</b>	<b>4,763</b>	<b>4,763</b>	<b>4,763</b>
<b>Total liabilities</b>	<b>8,918</b>	<b>8,928</b>	<b>8,928</b>	<b>8,968</b>	<b>10,490</b>
<b>Net assets</b>	<b>375,915</b>	<b>382,777</b>	<b>389,016</b>	<b>390,834</b>	<b>388,743</b>
<b>EQUITY</b>					
<b>Parent entity interest</b>					
Contributed equity	229,293	237,698	246,453	251,351	252,430
Reserves	143,042	143,042	143,042	143,042	143,042
Retained surplus (accumulated deficit)	3,580	2,037	(479)	(3,559)	(6,729)
<b>Total equity</b>	<b>375,915</b>	<b>382,777</b>	<b>389,016</b>	<b>390,834</b>	<b>388,743</b>

Prepared on Australian Accounting Standards basis.



**Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)**

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
<b>Opening balance as at 1 July 2022</b>				
Balance carried forward from previous period	3,580	143,042	229,293	375,915
<b>Adjusted opening balance</b>	<b>3,580</b>	<b>143,042</b>	<b>229,293</b>	<b>375,915</b>
<b>Comprehensive income</b>				
Surplus/(deficit) for the period	(1,543)	-	-	(1,543)
<b>Total comprehensive income</b>	<b>(1,543)</b>	<b>-</b>	<b>-</b>	<b>(1,543)</b>
<b>Transactions with owners</b>				
<b>Contributions by owners</b>				
Equity injection	-	-	8,405	8,405
<b>Closing balance attributable to the Australian Government</b>	<b>2,037</b>	<b>143,042</b>	<b>237,698</b>	<b>382,777</b>

Prepared on Australian Accounting Standards basis

**Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Receipts from Government	29,026	30,802	31,104	30,655	31,301
Sale of goods	726	726	726	726	726
Rendering of services	15	15	15	15	15
Interest	200	200	200	200	200
Net GST received	1,928	2,391	2,331	1,825	1,537
Other	804	785	785	785	785
<b>Total cash received</b>	<b>32,699</b>	<b>34,919</b>	<b>35,161</b>	<b>34,206</b>	<b>34,564</b>
<b>Cash used</b>					
Employees	17,718	18,618	18,904	18,556	17,355
Suppliers	10,831	11,887	12,299	12,127	13,739
Net GST paid	1,947	2,391	2,331	1,825	1,537
Interest payments on lease liability	40	40	40	40	40
<b>Total cash used</b>	<b>30,536</b>	<b>32,936</b>	<b>33,574</b>	<b>32,548</b>	<b>32,671</b>
<b>Net cash from/(used by) operating activities</b>	<b>2,163</b>	<b>1,983</b>	<b>1,587</b>	<b>1,658</b>	<b>1,893</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Investments	1,000	1,000	500	-	-
<b>Total cash received</b>	<b>1,000</b>	<b>1,000</b>	<b>500</b>	<b>-</b>	<b>-</b>
<b>Cash used</b>					
Purchase of property, plant and equipment and intangibles	6,491	9,415	9,465	5,608	1,789
<b>Total cash used</b>	<b>6,491</b>	<b>9,415</b>	<b>9,465</b>	<b>5,608</b>	<b>1,789</b>
<b>Net cash from/(used by) investing activities</b>	<b>(5,491)</b>	<b>(8,415)</b>	<b>(8,965)</b>	<b>(5,608)</b>	<b>(1,789)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Contributed equity	4,327	8,405	8,755	4,898	1,079
<b>Total cash received</b>	<b>4,327</b>	<b>8,405</b>	<b>8,755</b>	<b>4,898</b>	<b>1,079</b>
<b>Cash used</b>					
Principal payments on lease liability	626	647	647	607	647
<b>Total cash used</b>	<b>626</b>	<b>647</b>	<b>647</b>	<b>607</b>	<b>647</b>
<b>Net cash from/(used by) financing activities</b>	<b>3,701</b>	<b>7,758</b>	<b>8,108</b>	<b>4,291</b>	<b>432</b>
<b>Net increase/(decrease) in cash held</b>	<b>373</b>	<b>1,326</b>	<b>730</b>	<b>341</b>	<b>536</b>
Cash and cash equivalents at the beginning of the reporting period	920	1,293	2,619	3,349	3,690
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>1,293</b>	<b>2,619</b>	<b>3,349</b>	<b>3,690</b>	<b>4,226</b>

Prepared on Australian Accounting Standards basis.

**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>NEW CAPITAL APPROPRIATIONS</b>					
Equity injections - Bill 2	4,327	8,405	8,755	4,898	1,079
<b>Total new capital appropriations</b>	<b>4,327</b>	<b>8,405</b>	<b>8,755</b>	<b>4,898</b>	<b>1,079</b>
<b>Provided for:</b>					
Purchase of non-financial assets	4,327	8,405	8,755	4,898	1,079
<b>Total items</b>	<b>4,327</b>	<b>8,405</b>	<b>8,755</b>	<b>4,898</b>	<b>1,079</b>
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriations <sup>(a)</sup>	4,327	8,405	8,755	4,898	1,079
Funded internally from Departmental resources <sup>(b)</sup>	2,164	1,010	710	710	710
<b>TOTAL</b>	<b>6,491</b>	<b>9,415</b>	<b>9,465</b>	<b>5,608</b>	<b>1,789</b>

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations.

(b) Includes purchases from current and previous years' Departmental capital budgets (DCBs).

**Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)**

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2022</b>						
Gross book value	7,375	45,989	12,485	317,777	5,441	389,067
Gross book value - ROU assets	-	6,046	74	-	-	6,120
Accumulated depreciation/amortisation and impairment	-	(5,010)	(3,951)	(5,819)	(5,172)	(19,952)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(2,175)	(14)	-	-	(2,189)
<b>Opening net book balance</b>	<b>7,375</b>	<b>44,850</b>	<b>8,594</b>	<b>311,958</b>	<b>269</b>	<b>373,046</b>
<b>Capital asset additions</b>						
<b>Estimated expenditure on new or replacement assets</b>						
By purchase - appropriation equity <sup>(a)</sup>	-	500	7,885	820	210	9,415
By purchase - appropriation equity - ROU assets	-	657	-	-	-	657
Assets received as gifts/donations	-	-	-	2,770	-	2,770
<b>Total additions</b>	<b>-</b>	<b>1,157</b>	<b>7,885</b>	<b>3,590</b>	<b>210</b>	<b>12,842</b>
<b>Other movements</b>						
Depreciation/amortisation expense	-	(1,947)	(1,567)	(1,936)	(226)	(5,676)
Depreciation/amortisation on ROU assets	-	(620)	-	-	-	(620)
<b>Total other movements</b>	<b>-</b>	<b>(2,567)</b>	<b>(1,567)</b>	<b>(1,936)</b>	<b>(226)</b>	<b>(6,296)</b>
<b>As at 30 June 2023</b>						
Gross book value	7,375	46,489	20,370	321,367	5,651	401,252
Gross book value - ROU assets	-	6,703	74	-	-	6,777
Accumulated depreciation/amortisation and impairment	-	(6,957)	(5,518)	(7,755)	(5,398)	(25,628)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(2,795)	(14)	-	-	(2,809)
<b>Closing net book balance</b>	<b>7,375</b>	<b>43,440</b>	<b>14,912</b>	<b>313,612</b>	<b>253</b>	<b>379,592</b>
<b>Estimated operating expenditure in income statement for heritage and cultural assets</b>						<b>\$'000</b>
Operations and Maintenance						3,650
Preservation and Conservation						5,229
<b>Total operating expenditure on heritage and cultural assets</b>						<b>8,879</b>

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2022-23, including CDAB

# **National Gallery of Australia**

## **Entity resources and planned performance**



# National Gallery of Australia

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# National Gallery of Australia

## Section 1: Entity overview and resources

### 1.1 Strategic direction statement

As Australia's leading visual arts institution, the National Gallery of Australia (the National Gallery) is recognised as the heart of the nation's visual culture, representing Australia's people, its ideas and aesthetic expression, its histories and broader relationship to the world, as expressed through its art. The National Gallery plays an important role in the service of all Australians through its base in Canberra, in its touring exhibition program, its extensive collection loan programs, online education and outreach programs, and through its cultural diplomacy role in support of the Federal Government's international priorities.

#### **Vision**

To be the international reference point for art in Australia, inspiring all people to explore, experience and learn.

#### **Functions**

The *National Gallery Act (1975)* expresses the functions of the National Gallery as being to:

- develop and maintain a national collection of works of art
- exhibit, or make available for exhibition by others, works of art from the national collection or works of art that are otherwise in possession of the National Gallery
- use every endeavour to make the most advantageous use of the national collection in the national interest.

The National Gallery's priorities over the next four years are focussed on the themes of Distinct Identity, Connection, Collection and Capability.

## 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the National Gallery for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by Departmental (for the National Gallery's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: National Gallery resource statement — Budget estimates for 2022-23 as at Budget March 2022**

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
<b>Opening balance/cash reserves at 1 July</b>	<b>56,107</b>	<b>30,000</b>
<b>Funds from Government</b>		
Annual appropriations - ordinary annual services <sup>(a)</sup>		
Outcome 1	49,592	48,045
Annual appropriations - other services <sup>(b)</sup>		
Equity injection	57,815	17,043
Total annual appropriations	107,407	65,088
<b>Total funds from Government</b>	<b>107,407</b>	<b>65,088</b>
<b>Funds from other sources</b>		
Interest	550	550
Sale of goods and services	3,944	6,489
Dividends	189	189
Contributions <sup>(c)</sup>	7,214	7,213
Other	897	1,324
<b>Total funds from other sources</b>	<b>12,794</b>	<b>15,765</b>
<b>Total net resourcing for National Gallery</b>	<b>176,308</b>	<b>110,853</b>
	2021-22	2022-23
<b>Average staffing level (number)</b>	<b>217</b>	<b>217</b>

Prepared on a resourcing (that is, appropriations available) basis.

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23.

(b) Appropriation Bill (No. 2) 2022-23.

(c) Contributions includes non-cash revenue associated with sponsorship-in-kind arrangements.

The National Gallery is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to the National Gallery and considered 'departmental' for all purposes.

## 1.3 Budget measures

There are no measures relating to the National Gallery for the 2022-23 Budget.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the National Gallery can be found at:  
<https://nga.gov.au/about-us/policies-and-plans/>

The most recent annual performance statement can be found at:  
<https://nga.gov.au/about-us/reports/>



**2.1 Budgeted expenses and performance for Outcome 1**

**Outcome 1: Increased understanding, knowledge and enjoyment of the visual arts by providing access to, and information about, works of art locally, nationally and internationally**

**Budgeted expenses for Outcome 1**

This table shows how much the National Gallery intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 1.1: Collection development, management, access and promotion</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	49,592	48,045	45,211	45,491	45,740
Expenses not requiring appropriation in the Budget year <sup>(a)</sup>	18,678	18,679	18,646	18,705	18,706
Revenues from other independent sources <sup>(b)</sup>	10,294	13,265	17,202	18,940	19,177
<b>Total expenses for Program 1.1</b>	<b>78,564</b>	<b>79,989</b>	<b>81,059</b>	<b>83,136</b>	<b>83,623</b>
<b>Outcome 1 totals by resource type</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	49,592	48,045	45,211	45,491	45,740
Expenses not requiring appropriation in the Budget year <sup>(a)</sup>	18,678	18,679	18,646	18,705	18,706
Revenues from other independent sources <sup>(b)</sup>	10,294	13,265	17,202	18,940	19,177
<b>Total expenses for Outcome 1</b>	<b>78,564</b>	<b>79,989</b>	<b>81,059</b>	<b>83,136</b>	<b>83,623</b>
<b>Average staffing level (number)</b>					
	217	217			

(a) Expenses not requiring appropriation in the Budget year reflects depreciation expenses on the national collection and lease arrangements under AASB 16 Leases.

(b) Revenue from independent sources includes non-cash revenue associated with sponsorship-in-kind arrangements.

**Table 2.1.2: Performance measure for Outcome 1**

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

<b>Outcome 1</b> – Increased understanding, knowledge and enjoyment of the visual arts by providing access to, and information about, works of art locally, nationally and internationally		
<b>Program 1.1- Collection development, management, access and promotion</b> The National Gallery aims to build and maintain an outstanding national collection of works of art, providing access locally, nationally, and internationally.		
<b>Key Activities</b>	Reach and connect with the widest possible audience on site, online and on tour through an accessible, inclusive and diverse artistic program	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	Develop a 3-5 year forward artistic program, inclusive of touring, by 30 June 2022	Target not expected to be met <sup>(a)</sup>
	Interpretation Plan developed for each major exhibition and tour	Target expected to be met
	>90% audience expectations rating met or exceeded	Target expected to be met
	>95% onsite audiences rating their visit at highly or quite satisfactory	Target expected to be met
	700 works on loan	Target expected to be met
	Two major commissions	Target achieved
	>2 meetings of the Artists Advisory Group held	Target not expected to be met <sup>(b)</sup>
	>20 artists working as part of National Gallery exhibitions and/or programs	Target achieved
	Two artist-led programs and projects launched	Target achieved
	Two major curatorial, conservation or learning research projects that connect with Australian and international partners	Target expected to be met

(a) This has been delayed due to staff turnover and the closure of international borders prohibiting planning.

(b) This has been re-scheduled for the 2022-23 financial year.

Year	Performance measures	Expected Performance Results
Current year 2021-22 cont.	>20% of local area population attend National Gallery touring exhibition when presented in a rural, regional or remote location	Target not expected to be met <sup>(a)</sup>
	Year on year growth in geographic reach of learning programs	Target expected to be met
	Year on year growth in learning program participation	Target not expected to be met <sup>(b)</sup>
	>15% onsite visitors are first-time visitors	Target achieved
	Develop a baseline of attendance by under-represented audience demographics	Target achieved
	National Digital Learning Program developed and launched by January 2022	Target achieved
	Year on year growth in total audience numbers through onsite, on tour and online visitation.	Target not expected to be met <sup>(c)</sup>
	New National Gallery website launched by December 2021	Target achieved
	Commence the release of refreshed National Gallery visual identity by November 2021	Target achieved
	Year on year growth in average session length and pages per visit for web traffic to the collection, learning, research and creative content areas of the site	Target expected to be met
	Year on year growth in total number of visitors participating in digital events and accessing audio tours	Target expected to be met
	Year on year growth across all social media followers	Target expected to be met
	Year on year growth in audience members opting in to receive communications from National Gallery	Target expected to be met

(a) Target not expected to be met due to COVID-connected lockdowns preventing events and limiting attendance figures.

(b) Target not expected to be met due to COVID-connected lockdowns limiting visitation by schools, university, and other educational visitors.

(c) Target not expected to be met due to COVID-connected lockdowns preventing events and limiting attendance figures, and the impact of retiring webpages due to redesign and relaunch of new website.

<b>Key Activities</b>	Advance a culturally and socially progressive national agenda through curating and sharing an exemplary collection of art that represents a broad cross section of artists	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	Acquire 10 major works of art by contemporary artists	Target expected to be met
	Acquire 10 major works of art by First Nations artists	Target expected to be met
	Gender equity across all acquisitions	Target expected to be met
	Year on year reduction in total number of outstanding provenance issues	Target expected to be met
	Ethics framework by July 2021	Delayed; achieved within financial year
	Ethics Advisory Group by July 2021	Delayed; achieved within financial year
	> 1800 conservation treatments conducted per annum	Target expected to be met
	Digitise the acquisition process by 30 June 2022	Target expected to be met
	All new acquisitions are documented and digitised in accordance with accepted international and national cataloguing standards.	Target expected to be met
	Research and develop a storage strategy for the national collection by 30 June 2022	Target not expected to be met <sup>(a)</sup>
	Establish and implement: <ul style="list-style-type: none"> <li>• Reconciliation Action Plan by December 2021</li> <li>• Indigenous Advisory Group by December 2021</li> </ul>	Delayed, expected to be achieved within financial year.
	Nil instances of missed major milestones in RAP	Target expected to be met
	Year on year growth in total number of employees who identify as First Nations	Target expected to be met
	Year on year growth in total number of staff trained in cultural awareness and safety	Target expected to be met
	Establish and implement: <ul style="list-style-type: none"> <li>• Gender Equity Action Plan by August 2021</li> <li>• Disability Inclusion Action Plan by December 2021</li> <li>• Artists Advisory Group by December 2021</li> </ul>	Delayed; achieved within financial year.

(a) This has been re-scheduled for the 2022-23 financial year to align with the National Collecting Institutions Storage Review.



Year	Performance measures	Expected Performance Results
Current year 2021-22 cont.	Nil instances of missed major milestones in GEAP and DIAP	Target expected to be met
	At least one Australian artist exhibited internationally because of National Gallery support between 2021-22 and 2025-26 (excluding National Gallery collection artwork loans)	Target achieved
	At least four publications created between 2021-22 and 2025-26 featuring Australian artists, with international distribution of these	Target expected to be met
	At least three audience engagement impact studies completed between 2021-22 and 2025-26	Target achieved
	National Art and Dementia Online Resource launched by 31 July 2022.	Target not expected to be met <sup>(a)</sup>
<b>Key Activities</b>	Harness the collective achievements of our team and partners to maximise what we can deliver with the resources we possess	
Year	Performance measures	Expected Performance Results
Current year 2021-22	Nil instances of missed Capital Works Program major milestones	Target expected to be met
	Council satisfaction with progress made on Capital Works Program	Target expected to be met
	Strategic Asset Management Plan review completed by 30 June 2022	Target achieved
	Nil instances of unplanned closure of gallery spaces due to maintenance needs	Target expected to be met
	Landscape renewal program of works approved by 30 September 2021	Target achieved
	Environmental performance baseline developed by 30 June 2021	Target achieved
	Sustainability action plan developed by 30 September 2021	Target achieved
	Nil instances of missed major Strategic Asset Management Plan milestones	Target expected to be met
	Year on year reduction in total environmental impact	Target expected to be met
	Year on year growth in \$ spent per FTE on learning and development activities	Target not expected to be met <sup>(b)</sup>
	Staff absenteeism rate aligned with APS benchmarks	Target expected to be met

(a) This has been re-scheduled for the 2022-23 financial year to enable full participation and contributions from partner institutions.

(b) Target not expected to be met due to COVID-connected lockdowns preventing ability to run full scope of training / capability development initiatives.

Year	Performance measures	Expected Performance Results
Current year 2021-22 cont.	>80% staff trained in MS Teams and SharePoint	Target expected to be met
	Implementation of Information Management and Governance Framework by 31 December 2022	Delayed, expected to be achieved within financial year.
	Implementation of Procure to Pay by 1 July 2022	Target expected to be met
	Updated 5-year financial strategy endorsed by Council by 31 December 2022	Delayed, expected to be met within financial year
	Grow commercial revenue by 10% over forward 4-year period	Target not expected to be met <sup>(a)</sup>
	2% growth in private sector donations	Target expected to be met
	2% growth in bequests	Target expected to be met
	2% growth in Corporate Partnerships (inclusive of both cash and in-kind donations)	Target expected to be met
	2% growth in total number of National Gallery members	Target not expected to be met <sup>(b)</sup>
	Year on year growth increase in membership renewal rates	Target expected to be met
	Development of relationship management and nurturing strategy by 30 June 2022	Target expected to be met
	>2 cross-institution or cross-government collaborations or knowledge sharing events	Target expected to be met

(a) Target not expected to be met due to COVID-connected lockdowns preventing events and limiting attendance figures.

(b) Target not expected to be met due to implementation of new definitions for Membership in Customer Relationship System.

Key Activities		
Distinct Identity		
Year	Performance measures	Planned Performance Results
Budget year 2022-23	Approve Action Plans and deliver on commitments	<ul style="list-style-type: none"> <li>• &gt;80% action plan commitments met on time and on budget</li> </ul>
	Implement Ethical Decision-Making Framework	<ul style="list-style-type: none"> <li>• Implementation of Ethical Decision-Making Framework by 31 July 2022</li> </ul>
	Create strategic international and Australian partnerships	<ul style="list-style-type: none"> <li>• 1 international partnership by 30 June 2023</li> <li>• At least 1 Australian partnership per annum</li> </ul>
	Approve Artistic Program and deliver on commitments	<ul style="list-style-type: none"> <li>• 2023-26 Artistic Program developed by 30 September 2022</li> <li>• 2023-26 Artistic Program launched by 1 January 2023</li> <li>• &gt;80% 2023-26 Artistic Program commitments met on time and on budget</li> <li>• Formal protocol to embed First Nations Engagement across all relevant exhibitions and programs developed by 31 October 2022</li> </ul>
	Refine the national collection consistent with acquisition strategies and deaccession strategies	<ul style="list-style-type: none"> <li>• Deaccession plans developed by 31 December 2022</li> <li>• 5% collection reviewed per annum</li> <li>• Acquisition Strategy finalised by 31 July 2022</li> <li>• 100% acquisitions align with the National Gallery Vision</li> </ul>
Key Activities		
Connection		
Year	Performance measures	Planned Performance Results
Budget year 2022-23	Mark the National Gallery's 40 <sup>th</sup> Anniversary	<ul style="list-style-type: none"> <li>• At least 1 major 40<sup>th</sup> Anniversary Commission announced by October 2022</li> <li>• 100% attendance targets met for 40<sup>th</sup> Anniversary exhibitions and events</li> <li>• 95% audiences rate satisfaction in our 40<sup>th</sup> year as either 'highly satisfactory' or 'quite satisfactory'</li> </ul>
	Grow and expand access and engagement with the national collection	<ul style="list-style-type: none"> <li>• 90% total audiences comprised of offsite (non-Parkes Gallery) audiences</li> <li>• 10% increase on prior year online audience</li> <li>• 10% increase in prior year pages per visit for Online Collection web sessions</li> <li>• At least 1 new regional tour held per year</li> <li>• 700 outward loans processed per annum</li> </ul>

Year	Performance measures	Planned Performance Results
Budget year 2022-23 cont.	<i>Present international projects to raise the profile of Australian Art</i>	<ul style="list-style-type: none"> <li>At least 1 project presented internationally</li> </ul>
	<i>Innovate audience engagement through enhanced digital infrastructure and system integrations</i>	<ul style="list-style-type: none"> <li>Deliver phase 2 of the institutional website by 31 December 2022</li> <li>Deliver integrated digital platform by 30 June 2023</li> <li>Develop interactive digital toolkit to support onsite interpretive experiences by June 2023</li> </ul>
	<i>Implement livestreaming to increase online engagement</i>	<ul style="list-style-type: none"> <li>10 livestream events that are available on National Gallery and 3<sup>rd</sup> party digital platforms per annum</li> <li>75% of livestream events are accessible</li> <li>100 new content items published (including online articles, videos, audios, virtual tours and digital publications)</li> <li>10% growth on prior year on demand video views and audience listens</li> <li>15% growth on prior year total article, virtual tour and digital publication views</li> </ul>
<b>Key Activities</b>	<i>Collection</i>	
Year	Performance measures	Planned Performance Results
Budget year 2022-23	<i>Approve storage strategy and deliver on commitments</i>	<ul style="list-style-type: none"> <li>Storage Strategy finalised by 30 June 2023</li> <li>&gt;80% national collection stored in line with international standards</li> </ul>
	<i>Strengthen ethical collection management, including through conservation research</i>	<ul style="list-style-type: none"> <li>100% acquisitions subject to Ethics Framework, as well as the Art Acquisitions, and Due Diligence and Provenance Policies</li> <li>100% deaccessions subject to Ethics and Deaccession Frameworks, as well as Due Diligence and Provenance Policy</li> <li>100% provenance data in the collection management system resolved by 31 July 2022</li> <li>At least 1 Conservation Research Project completed per annum</li> <li>&gt;2000 conservation treatments conducted per annum</li> </ul>

Year	Performance measures	Planned Performance Results
Budget year 2022-23 cont.	<i>Activate the national collection by prioritising learning</i>	<ul style="list-style-type: none"> <li>• 25% growth on prior year learning resource downloads</li> <li>• 50% growth on prior year, user-created resource lists</li> <li>• &gt;5% growth on prior year number of teachers reporting relevance to the classroom curriculum</li> <li>• At least one impact study on learning initiatives per annum</li> </ul>
	<i>Expand research partnerships that advance visual arts scholarship</i>	<ul style="list-style-type: none"> <li>• At least 1 domestic research partnership developed by 30 June 2024</li> <li>• At least 1 international research project developed by 30 June 2024</li> </ul>
<b>Key Activities</b>	<i>Capability</i>	
Budget year 2022-23	<i>Deliver on HR Roadmap commitments</i>	<ul style="list-style-type: none"> <li>• &gt;90% commitments in HR Roadmap met on time and on budget</li> </ul>
	<i>Conduct capability assessment and develop and implement capability action plan</i>	<ul style="list-style-type: none"> <li>• Capability Assessment conducted by 31 December 2023</li> <li>• Capability Action Plan developed and launched by 30 June 2024</li> </ul>
	<i>Pursue Landscape Renewal Project</i>	<ul style="list-style-type: none"> <li>• Landscape Renewal Project Plan developed by 31 December 2022</li> <li>• &gt;80% Project Plan commitments met on time and on budget</li> </ul>
	<i>Delivery capital works and facilities program of works</i>	<ul style="list-style-type: none"> <li>• &gt;90% capital works projects delivered on time and on budget</li> </ul>
	<i>Update and implement 5-year Financial Sustainability Strategy</i>	<ul style="list-style-type: none"> <li>• &gt;90% Financial Sustainability Strategy commitments met on time and on budget, with planned outcomes achieved</li> </ul>
	<i>Develop Foundation Fundraising Strategy and deliver on commitments</i>	<ul style="list-style-type: none"> <li>• Fundraising Strategy developed by 31 December 2022</li> <li>• At least 2% growth on prior year in private sector funding</li> </ul>
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

New or modified Performance Measures and Planned Performance Results for the 2022-23 Budget are shown in *italics*.

## **Section 3: Budgeted financial statements**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the National Gallery finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

### **3.1 Budgeted financial statements**

#### **3.1.1 Explanatory notes and analysis of budgeted financial statements**

The National Gallery is budgeting for an operating surplus of \$7.5 million in the Budget and forward years. This surplus represents estimated gains which reflect the value of gifts of works of art and cash donations tied to the purchase of works of arts.

The forward year estimates illustrate a phased growth of own source revenue and a balanced budget after adjusting for \$7.5 million of gains as described above. Achievement of the forward years' estimates will depend upon the continued economic volatility due to COVID-19.

The National Gallery's net assets are estimated to be \$6.7 billion at 30 June 2023. The national collection and the National Gallery's land and buildings make up 99% of this value. Net assets are forecast to increase in 2022-23 with equity injections totalling \$17.0 million for the acquisition of collection. This is augmented by gifts for, and of, works of art, offset by depreciation.

### 3.2 Budgeted financial statements tables

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	25,789	26,021	26,825	27,468	28,018
Suppliers	24,185	25,378	25,644	27,078	27,015
Depreciation and amortisation	28,525	28,525	28,525	28,525	28,525
Write-down and impairment of assets	65	65	65	65	65
<b>Total expenses</b>	<b>78,564</b>	<b>79,989</b>	<b>81,059</b>	<b>83,136</b>	<b>83,623</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Sale of goods and rendering of services	3,944	6,489	9,772	10,856	10,999
Contributions	7,214	7,213	7,780	8,347	8,424
Interest	550	550	550	550	550
Dividends	189	189	189	189	189
Other	897	1,324	1,411	1,498	1,515
<b>Total own-source revenue</b>	<b>12,794</b>	<b>15,765</b>	<b>19,702</b>	<b>21,440</b>	<b>21,677</b>
<b>Gains</b>					
Other	5,000	5,000	5,000	5,000	5,000
<b>Total gains</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Total own-source income</b>	<b>17,794</b>	<b>20,765</b>	<b>24,702</b>	<b>26,440</b>	<b>26,677</b>
<b>Net (cost of)/contribution by services</b>	<b>(60,770)</b>	<b>(59,224)</b>	<b>(56,357)</b>	<b>(56,696)</b>	<b>(56,946)</b>
Revenue from Government	49,592	48,045	45,211	45,491	45,740
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>(11,178)</b>	<b>(11,179)</b>	<b>(11,146)</b>	<b>(11,205)</b>	<b>(11,206)</b>
<b>OTHER COMPREHENSIVE INCOME</b>					
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>(11,178)</b>	<b>(11,179)</b>	<b>(11,146)</b>	<b>(11,205)</b>	<b>(11,206)</b>
<b>Note: Impact of net cash appropriation arrangements</b>					
<b>Total comprehensive income/(loss) - as per statement of comprehensive income</b>	<b>(11,178)</b>	<b>(11,179)</b>	<b>(11,146)</b>	<b>(11,205)</b>	<b>(11,206)</b>
plus: heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations <sup>(a)</sup>	18,706	18,706	18,706	18,706	18,706
plus: depreciation/amortisation expenses for ROU assets <sup>(b)</sup>	231	122	213	201	231
less: lease principal repayments <sup>(b)</sup>	(259)	(149)	(273)	(202)	(231)
<b>Net cash operating surplus/ (deficit)</b>	<b>7,500</b>	<b>7,500</b>	<b>7,500</b>	<b>7,500</b>	<b>7,500</b>

Prepared on Australian Accounting Standards basis.

(a) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental capital budget statement.

(b) Applies to lease arrangements under AASB 16 Leases.

Table 3.2: Budgeted Departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	30,000	30,000	30,000	30,000	30,000
Investments	78,822	46,816	44,763	44,988	45,047
Trade and other receivables	718	722	722	722	722
Other financial assets	248	248	248	248	248
<b>Total financial assets</b>	<b>109,788</b>	<b>77,786</b>	<b>75,733</b>	<b>75,958</b>	<b>76,017</b>
<b>Non-financial assets</b>					
Heritage and Cultural	6,142,974	6,148,811	6,154,780	6,160,935	6,167,259
Land and buildings	449,345	481,611	483,887	484,563	484,563
Property, plant and equipment	4,808	4,808	4,808	4,808	4,808
Intangibles	2,535	2,535	2,535	2,535	2,535
Inventories	350	350	350	350	350
Other non-financial assets	428	425	425	425	425
<b>Total non-financial assets</b>	<b>6,600,440</b>	<b>6,638,540</b>	<b>6,646,785</b>	<b>6,653,616</b>	<b>6,659,940</b>
<b>Total assets</b>	<b>6,710,228</b>	<b>6,716,326</b>	<b>6,722,518</b>	<b>6,729,574</b>	<b>6,735,957</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	2,969	2,959	2,990	3,154	3,147
Other payables	1,671	1,977	2,154	2,255	2,356
<b>Total payables</b>	<b>4,640</b>	<b>4,936</b>	<b>5,144</b>	<b>5,409</b>	<b>5,503</b>
<b>Interest bearing liabilities</b>					
Leases	576	303	41	455	193
<b>Total interest bearing liabilities</b>	<b>576</b>	<b>303</b>	<b>41</b>	<b>455</b>	<b>193</b>
<b>Provisions</b>					
Employee provisions	5,557	5,768	5,985	6,207	6,434
<b>Total provisions</b>	<b>5,557</b>	<b>5,768</b>	<b>5,985</b>	<b>6,207</b>	<b>6,434</b>
<b>Total liabilities</b>	<b>10,773</b>	<b>11,007</b>	<b>11,170</b>	<b>12,071</b>	<b>12,130</b>
<b>Net assets</b>	<b>6,699,455</b>	<b>6,705,319</b>	<b>6,711,348</b>	<b>6,717,503</b>	<b>6,723,827</b>
<b>EQUITY</b>					
<b>Parent entity interest</b>					
Contributed equity	452,969	470,012	487,187	504,548	522,078
Reserves	5,681,159	5,681,159	5,681,159	5,681,159	5,681,159
Retained surplus	565,327	554,148	543,002	531,796	520,590
<b>Total equity</b>	<b>6,699,455</b>	<b>6,705,319</b>	<b>6,711,348</b>	<b>6,717,503</b>	<b>6,723,827</b>

Prepared on Australian Accounting Standards basis.



**Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)**

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
<b>Opening balance as at 1 July 2022</b>				
Balance carried forward from previous period	565,327	5,681,159	452,969	6,699,455
<b>Adjusted opening balance</b>	<b>565,327</b>	<b>5,681,159</b>	<b>452,969</b>	<b>6,699,455</b>
<b>Comprehensive income</b>				
Deficit for the period	(11,179)	-	-	(11,179)
<b>Total comprehensive income</b>	<b>(11,179)</b>	<b>-</b>	<b>-</b>	<b>(11,179)</b>
<b>Contributions by owners</b>				
Equity injection - Appropriation	-	-	17,043	17,043
<b>Sub-total transactions with owners</b>	<b>-</b>	<b>-</b>	<b>17,043</b>	<b>17,043</b>
<b>Estimated closing balance as at 30 June 2023</b>	<b>554,148</b>	<b>5,681,159</b>	<b>470,012</b>	<b>6,705,319</b>
<b>Closing balance attributable to the Australian Government</b>	<b>554,148</b>	<b>5,681,159</b>	<b>470,012</b>	<b>6,705,319</b>

Prepared on Australian Accounting Standards basis

**Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	49,592	48,045	45,211	45,491	45,740
Sale of goods and rendering of services	5,293	7,771	11,071	12,168	12,326
Interest	544	550	550	550	550
Dividends	189	189	189	189	189
Net GST received	2,036	1,189	1,197	1,314	1,311
Other	7,389	8,537	9,191	9,845	9,939
<b>Total cash received</b>	<b>65,043</b>	<b>66,281</b>	<b>67,409</b>	<b>69,557</b>	<b>70,055</b>
<b>Cash used</b>					
Employees	25,960	25,504	26,431	27,146	27,691
Suppliers	29,790	27,925	28,174	29,605	29,725
Other	246	-	-	-	-
<b>Total cash used</b>	<b>55,996</b>	<b>53,429</b>	<b>54,605</b>	<b>56,751</b>	<b>57,416</b>
<b>Net cash from operating activities</b>	<b>9,047</b>	<b>12,852</b>	<b>12,804</b>	<b>12,806</b>	<b>12,639</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Investments	80,000	80,000	80,000	80,000	80,000
<b>Total cash received</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>
<b>Cash used</b>					
Purchase of property, plant and equipment, intangibles and works of art	58,788	61,628	31,770	29,680	29,850
Investments	113,918	47,994	77,947	80,225	80,058
<b>Total cash used</b>	<b>172,706</b>	<b>109,622</b>	<b>109,717</b>	<b>109,905</b>	<b>109,908</b>
<b>Net cash used by investing activities</b>	<b>(92,706)</b>	<b>(29,622)</b>	<b>(29,717)</b>	<b>(29,905)</b>	<b>(29,908)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Collection Development Acquisition Budget	16,827	17,043	17,175	17,361	17,531
Capital Injection	40,988	-	-	-	-
<b>Total cash received</b>	<b>57,815</b>	<b>17,043</b>	<b>17,175</b>	<b>17,361</b>	<b>17,531</b>
<b>Cash used</b>					
Principal payments on lease liability	263	273	262	262	262
<b>Total cash used</b>	<b>263</b>	<b>273</b>	<b>262</b>	<b>262</b>	<b>262</b>
<b>Net cash from financing activities</b>	<b>57,552</b>	<b>16,770</b>	<b>16,913</b>	<b>17,099</b>	<b>17,269</b>
<b>Net (decrease) in cash held</b>	<b>(26,107)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash at the beginning of the reporting period	56,107	30,000	30,000	30,000	30,000
<b>Cash at the end of the reporting period</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>

Prepared on Australian Accounting Standards basis.

**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>NEW CAPITAL APPROPRIATIONS</b>					
Equity injections - Bill 2	57,815	17,043	17,175	17,361	17,531
<b>Total new capital appropriations</b>	<b>57,815</b>	<b>17,043</b>	<b>17,175</b>	<b>17,361</b>	<b>17,531</b>
<b>Provided for:</b>					
Purchase of non-financial assets	57,815	17,043	17,175	17,361	17,531
<b>Total items</b>	<b>57,815</b>	<b>17,043</b>	<b>17,175</b>	<b>17,361</b>	<b>17,531</b>
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriations <sup>(a)</sup>	42,432	49,309	19,451	17,361	17,531
Funded internally from Departmental resources <sup>(b)</sup>	21,356	17,319	17,319	17,319	17,319
<b>TOTAL</b>	<b>63,788</b>	<b>66,628</b>	<b>36,770</b>	<b>34,680</b>	<b>34,850</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total purchases	63,788	66,628	36,770	34,680	34,850
less gifted assets	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
<b>Total cash used to acquire assets</b>	<b>58,788</b>	<b>61,628</b>	<b>31,770</b>	<b>29,680</b>	<b>29,850</b>

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2/4 appropriations. Includes movement of capital expenditure from 2020-21 and 2021-22 to 2021-22 and 2022-23.

(b) Includes acquisitions funded through appropriation ordinary annual services, cash reserves, donations and contributions, gifts of works of art and grants.

**Table 3.6: Statement of asset movements (Budget year 2022-23)**

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2022</b>						
Gross book value	20,810	444,839	9,897	6,179,518	3,928	6,658,992
Gross book value - ROU assets	-	1,280	71	-	-	1,351
Accumulated depreciation/amortisation and impairment	-	(16,869)	(5,118)	(36,544)	(1,393)	(59,924)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(715)	(42)	-	-	(757)
<b>Opening net book balance</b>	<b>20,810</b>	<b>428,535</b>	<b>4,808</b>	<b>6,142,974</b>	<b>2,535</b>	<b>6,599,662</b>
<b>Capital asset additions</b>						
<b>Estimated expenditure on new or replacement assets</b>						
By purchase - appropriation ordinary annual services <sup>(a)</sup>	-	32,266	-	17,043	-	49,309
<b>Total additions</b>	-	8,405	1,314	-	100	9,819
<b>Other movements</b>	-	-	-	-	-	-
Depreciation/amortisation expense	-	-	-	2,500	-	2,500
Depreciation/amortisation on ROU	-	-	-	5,000	-	5,000
<b>Total other movements</b>	-	<b>40,671</b>	<b>1,314</b>	<b>24,543</b>	<b>100</b>	<b>66,628</b>
<b>Other movements</b>						
Depreciation/amortisation expense	-	(8,283)	(1,314)	(18,706)	(100)	(28,403)
Depreciation/amortisation on ROU assets	-	(122)	-	-	-	(122)
<b>Total other movements</b>	-	<b>(8,405)</b>	<b>(1,314)</b>	<b>(18,706)</b>	<b>(100)</b>	<b>(28,525)</b>
<b>As at 30 June 2023</b>						
Gross book value	20,810	485,510	11,211	6,204,061	4,028	6,725,620
Gross book value - ROU assets	-	1,280	71	-	-	1,351
Accumulated depreciation/amortisation and impairment	-	(25,152)	(6,432)	(55,250)	(1,493)	(88,327)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(837)	(42)	-	-	(879)
<b>Closing net book balance</b>	<b>20,810</b>	<b>460,801</b>	<b>4,808</b>	<b>6,148,811</b>	<b>2,535</b>	<b>6,637,765</b>
<b>Estimated operating expenditure in income statement for heritage and cultural assets</b>						<b>\$'000</b>
Operations and Maintenance						2,484
Preservation and Conservation						2,342
<b>Total operating expenditure on heritage and cultural assets</b>						<b>4,826</b>

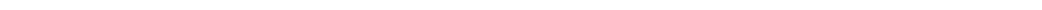
Prepared on Australian Accounting Standards basis.

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2022-23, including CDABs.

(b) Includes acquisitions funded through appropriation ordinary annual services, cash reserves, contributions, and grants.

# **National Library of Australia**

## **Entity resources and planned performance**





# National Library of Australia

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# National Library of Australia

## Section 1: Entity overview and resources

### 1.1 Strategic direction statement

The functions of the National Library of Australia (NLA), as defined in the *National Library Act 1960*, are to:

- maintain and develop a national collection of library material, including a comprehensive collection of library material relating to Australia and the Australian people
- make library material in the national collection available
- make available such other services in relation to library matters and library material as determined by the National Library Council
- cooperate in library matters with authorities or persons, whether in Australia or elsewhere, concerned with library matters.

The NLA is committed to collecting documentary resources, particularly relating to Australia and the Australian people, so that the Australian community – now and in the future – can discover, learn and create new knowledge. Further, the NLA is committed to providing open access to the national collection and its online services. Australians – whoever they are and wherever they live – should be able to easily discover and obtain the information they are seeking and to engage with rich digital content to support their lifelong learning.

The NLA actively supports creative and intellectual endeavour and the dissemination of knowledge, ideas and information. The NLA has a strong national focus in its outlook, services, products and activities and takes a leadership role in sharing expertise and coordinating key projects across the research, collecting and cultural sectors.

## 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NLA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and Departmental (for the NLA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: NLA resource statement — Budget estimates for 2022-23 as at Budget March 2022**

	2021-22 Estimated Actual \$'000	2022-23 Estimate \$'000
<b>Opening balance/cash reserves at 1 July</b>	<b>77,806</b>	<b>76,354</b>
<b>Funds from Government</b>		
Annual appropriations - ordinary annual services <sup>(a)</sup>		
Outcome 1	56,810	60,989
Annual appropriations - other services <sup>(b)</sup>		
Equity injection	9,566	9,650
Total annual appropriations	66,376	70,639
Amounts received from related entities		
Amounts from Portfolio Department <sup>(c)</sup>	3,290	1,790
Amounts from other entities <sup>(d)</sup>	60	60
Total amounts received from related entities	3,350	1,850
<b>Total funds from Government</b>	<b>69,726</b>	<b>72,489</b>
<b>Funds from other sources</b>		
Interest	446	746
Royalties	35	35
Sale of goods and services	7,460	6,481
Other	2,975	4,000
<b>Total funds from other sources</b>	<b>10,916</b>	<b>11,262</b>
<b>Total net resourcing for NLA</b>	<b>158,448</b>	<b>160,105</b>
<hr/>		
<b>Average staffing level (number)</b>	355	371

Prepared on a resourcing (that is, appropriations available) basis.

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23. The 2021-22 amount does not include \$0.7 million that will be received through Appropriation Bill (No. 3) 2021-22. The annual appropriations received from this Bill will be recognised in a future PB Statement after the Bills have received Royal Assent.

(b) Appropriation Bill (No. 2) 2022-23.

(c) Funding provided by the Portfolio Department that is not specified within the Annual Appropriation Bills as a payment to the NLA.

(d) Amounts received from other entities within the Portfolio, or from other Portfolios.

The NLA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non Corporate Commonwealth Entity), which are then paid to the NLA and considered 'departmental' for all purposes.

### **1.3 Budget measures**

There are no Budget measures relating to the NLA for the 2022-23 Budget.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the National Library of Australia can be found at: <https://www.nla.gov.au/corporate-documents/corporate-plans>.

The most recent annual performance statement can be found at: <https://www.nla.gov.au/corporate-documents/annual-reports>.

## 2.1 Budgeted expenses and performance for Outcome 1

**Outcome 1: Enhanced learning, knowledge creation, enjoyment and understanding of Australian life and society by providing access to a national collection of library material**

### Budgeted expenses for Outcome 1

This table shows how much the NLA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2021-22 Estimated Actual \$'000	2022-23 Revised Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 1.1: National Library of Australia</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	57,493	60,989	47,123	47,306	47,457
Payment from related entities	3,350	1,850	1,950	-	-
Expenses not requiring appropriation in the Budget year <sup>(a)</sup>	6,790	8,290	8,164	10,148	10,140
Revenues from other independent sources	14,266	13,112	9,912	7,212	6,462
<b>Total expenses for Program 1.1</b>	<b>81,899</b>	<b>84,241</b>	<b>67,149</b>	<b>64,666</b>	<b>64,059</b>
<b>Outcome 1 totals by resource type</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	57,493	60,989	47,123	47,306	47,457
Payment from related entities	3,350	1,850	1,950	-	-
Expenses not requiring appropriation in the Budget year <sup>(a)</sup>	6,790	8,290	8,164	10,148	10,140
Revenues from other independent sources	14,266	13,112	9,912	7,212	6,462
<b>Total expenses for Outcome 1</b>	<b>81,899</b>	<b>84,241</b>	<b>67,149</b>	<b>64,666</b>	<b>64,059</b>
	2021-22	2022-23			
<b>Average staffing level (number)</b>	355	371			

(a) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses related to collection assets which are funded through an equity injection; and resources received free of charge.

**Table 2.1.2: Performance measure for Outcome 1**

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

<b>Outcome 1</b> – Enhanced learning, knowledge creation, enjoyment and understanding of Australian life and society by providing access to a national collection of library material	
<b>Program 1.1 – National Library of Australia</b> The NLA delivers this program in the following ways: <ul style="list-style-type: none"> <li>• We collect today what will be important tomorrow for Australia’s increasingly diverse community.</li> <li>• We connect with communities and connect communities with their national collections.</li> <li>• We collaborate with others to deepen the national impact of cultural collections.</li> <li>• We build on strong foundations to maximise the nation’s return on its investment in the NLA.</li> </ul>	
<b>Key Activities</b>	Key activities reported in the current corporate plan that relate to this program. <p><b>Collect:</b> ensure the NLA collection remains relevant to Australians in all their diversity, now and into the future; create pathways to collect emerging digital material while continuing to collect published Australian works and expand our collection of pictures, manuscripts and oral histories; work with Indigenous communities, and culturally and linguistically diverse communities, to ensure our collection reflects their stories in culturally appropriate ways.</p> <p><b>Connect:</b> inspire Australians to explore voices and stories in the national collection; enable research and the discovery of new ideas by delivering accessible services and programs; extend national reach and engage new audiences, increase the diversity of Australians participating in onsite and digital experiences.</p> <p><b>Collaborate:</b> expand and deepen content in Trove – an essential pillar in Australia’s cultural and research infrastructure; increase engagement with Australians; identify opportunities for collaboration with national cultural institutions and other partners; maintain a leading role in National and State Libraries Australasia.</p> <p><b>Capability:</b> use financial and other resources as intended to develop and safeguard our collection; invest strongly to reshape and develop our workforce, and continue to acquire and develop the skills, knowledge and experience that will be needed for a dynamic organisation with a strong digital and physical presence; manage our heritage building responsibly; continue to invest in physical and digital infrastructure to ensure our physical and digital capability is responsive, reliable, sustainable, trusted and secure.</p>

Year	Performance measures	Expected Performance Results
Current year 2021-22	<i>Collect: A rich, diverse national collection relevant to Australians</i>	<i>30,000 Australian published works collected, including digital</i>
	<i>Connect: National reach <sup>(a)</sup></i>	<i>27 million online engagements with the NLA</i>
	<i>Collaborate: Trusted as a leader, collaborator and partner by relevant stakeholders leader, collaborator and/or partner</i>	<i>90% of stakeholders identify the NLA as a trusted leader, collaborator and/or partner</i>
	<i>Capability: Technology infrastructure and capabilities are sustainable and affordable, trusted and secure, resilient and highly reliable</i>	<i>99.5% availability of National Library and Trove websites in supported hours</i>
Year	Performance measures	Planned Performance Results
Budget year 2022-23	<i>Collect: A rich, diverse national collection relevant to Australians</i>	<i>30,000 Australian published works collected, including digital</i>
	<i>Connect: National reach</i>	<i>27 million digital engagements with the NLA</i>
	<i>Collaborate: Trusted as a leader, collaborator and partner by relevant stakeholders leader, collaborator and/or partner <sup>(b)</sup></i>	<i>900 Trove partners and content providers</i>
Forward Estimates 2023-26	<i>As per 2022-23</i>	<i>As per 2022-23 (quantitative targets subject to change)</i>

New or modified performance measures that reflect new or materially changed programs are shown in *italics*.

- (a) The NLA varied this measure from 'online' to 'digital' engagements for 2021-22, to include international as well as national engagements with the NLA, social media and third-party website engagements where national and international users cannot be differentiated.
- (b) The NLA has changed the performance target for this performance measure in 2022-23 to provide a better reflection of achievement.

## **Section 3: Budgeted financial statements**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NLA finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

### **3.1 Budgeted financial statements**

#### **3.1.1 Explanatory notes and analysis of budgeted financial statements**

Budgeted income for 2022–23 is estimated to be \$75.7 million, of which \$61.0 million is appropriation revenues. The increase in revenues from Government from \$57.5 million in 2021–22, reflects a one-off funding to progress the upgrade and replacement of the end of life Heating Ventilation and Air Conditioning system.

Total own-source revenue is expected to be \$1.2 million lower than 2021–22 mainly due to lower grant funding for the replacement of windows and anticipated reduction in Trove Collaborative Services revenues.

Total budgeted operating expenses for 2022–23 are estimated to be \$84.2 million, an increase of \$2.3 million from the 2021–22 estimated actual in line with the increase in revenue from Government.

#### **Budgeted Departmental balance sheet**

The NLA's total assets are estimated to be \$1.5 billion at 30 June 2023. This value mainly comprises of the collection of heritage and cultural assets. The NLA will receive an equity injection of \$9.7 million in 2022–23 for the acquisition of heritage and cultural assets (see Table 3.5 Departmental capital budget statement).



### 3.2 Budgeted financial statements tables

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2021-22 Estimated Actual \$'000	2022-23 Revised Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	38,360	39,416	40,204	41,008	41,828
Suppliers	23,498	24,238	5,256	3,784	2,356
Grants	731	1,050	1,950	-	-
Depreciation and amortisation	19,134	19,359	19,559	19,694	19,695
Finance costs	21	23	25	25	25
Write-down and impairment of assets	155	155	155	155	155
<b>Total expenses</b>	<b>81,899</b>	<b>84,241</b>	<b>67,149</b>	<b>64,666</b>	<b>64,059</b>
<b>LESS:</b>					
<b>Own-source revenue</b>					
Sale of goods and rendering of services	7,460	6,481	5,181	4,431	3,681
Interest	446	746	746	746	746
Royalties	35	35	35	35	35
Other	6,325	5,850	3,950	2,000	2,000
<b>Total own-source revenue</b>	<b>14,266</b>	<b>13,112</b>	<b>9,912</b>	<b>7,212</b>	<b>6,462</b>
<b>Gains</b>					
Other	1,625	1,625	1,625	1,625	1,625
<b>Total gains</b>	<b>1,625</b>	<b>1,625</b>	<b>1,625</b>	<b>1,625</b>	<b>1,625</b>
<b>Total own-source income</b>	<b>15,891</b>	<b>14,737</b>	<b>11,537</b>	<b>8,837</b>	<b>8,087</b>
<b>Net (cost of)/contribution by services</b>	<b>(66,008)</b>	<b>(69,504)</b>	<b>(55,612)</b>	<b>(55,829)</b>	<b>(55,972)</b>
Revenue from Government	57,493	60,989	47,123	47,306	47,457
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>(8,515)</b>	<b>(8,515)</b>	<b>(8,489)</b>	<b>(8,523)</b>	<b>(8,515)</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>(8,515)</b>	<b>(8,515)</b>	<b>(8,489)</b>	<b>(8,523)</b>	<b>(8,515)</b>
<b>Note: Impact of net cash appropriation arrangements</b>					
<b>Total comprehensive income/(loss) - as per statement of Comprehensive Income</b>	<b>(8,515)</b>	<b>(8,515)</b>	<b>(8,489)</b>	<b>(8,523)</b>	<b>(8,515)</b>
plus: depreciation/amortisation of assets funded through appropriations (Departmental capital budget funding and/or equity injections) <sup>(a)</sup>	8,500	8,500	8,500	8,500	8,500
plus: depreciation/amortisation expenses for ROU assets <sup>(b)</sup>	979	1,004	1,004	1,139	1,140
less: lease principal repayments <sup>(b)</sup>	(964)	(989)	(1,015)	(1,116)	(1,125)
<b>Net Cash Operating Surplus/(Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Prepared on Australian Accounting Standards basis.

(a) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental capital budget statement.

(b) Applies to lease arrangements under AASB 16 Leases.

Table 3.2: Budgeted Departmental balance sheet (as at 30 June)

	2021-22 Estimated Actual \$'000	2022-23 Revised Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	8,541	8,541	8,541	8,541	8,541
Trade and other receivables	1,703	1,703	1,703	1,703	1,703
Other investments	67,813	66,598	65,640	64,739	63,828
Other financial assets	535	535	535	535	535
<b>Total financial assets</b>	<b>78,592</b>	<b>77,377</b>	<b>76,419</b>	<b>75,518</b>	<b>74,607</b>
<b>Non-financial assets</b>					
Land and buildings	248,818	250,365	251,802	253,057	254,303
Property, plant and equipment	13,785	13,873	13,953	14,033	14,121
Heritage and Cultural	1,104,845	1,101,678	1,098,513	1,095,366	1,092,286
Intangibles	89,157	93,345	97,390	101,492	105,594
Inventories	780	780	780	780	780
Prepayments	1,680	1,680	1,680	1,680	1,680
<b>Total non-financial assets</b>	<b>1,459,065</b>	<b>1,461,721</b>	<b>1,464,118</b>	<b>1,466,408</b>	<b>1,468,764</b>
<b>Total assets</b>	<b>1,537,657</b>	<b>1,539,098</b>	<b>1,540,537</b>	<b>1,541,926</b>	<b>1,543,371</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	3,956	3,956	3,956	3,966	3,966
Other payables	5,088	5,088	5,088	5,088	5,088
<b>Total payables</b>	<b>9,044</b>	<b>9,044</b>	<b>9,044</b>	<b>9,054</b>	<b>9,054</b>
<b>Interest bearing liabilities</b>					
Leases	2,763	2,835	2,820	2,704	2,579
<b>Total interest bearing liabilities</b>	<b>2,763</b>	<b>2,835</b>	<b>2,820</b>	<b>2,704</b>	<b>2,579</b>
<b>Provisions</b>					
Employee provisions	12,230	12,464	12,698	12,932	13,166
Other provisions	73	73	73	73	73
<b>Total provisions</b>	<b>12,303</b>	<b>12,537</b>	<b>12,771</b>	<b>13,005</b>	<b>13,239</b>
<b>Total liabilities</b>	<b>24,110</b>	<b>24,416</b>	<b>24,635</b>	<b>24,763</b>	<b>24,872</b>
<b>Net assets</b>	<b>1,513,547</b>	<b>1,514,682</b>	<b>1,515,902</b>	<b>1,517,163</b>	<b>1,518,499</b>
<b>EQUITY</b>					
<b>Parent entity interest</b>					
Contributed equity	146,802	156,452	166,161	175,945	185,796
Reserves	201,269	201,269	201,269	201,269	201,269
Retained surplus (accumulated deficit)	1,165,476	1,156,961	1,148,472	1,139,949	1,131,434
<b>Total parent entity interest</b>	<b>1,513,547</b>	<b>1,514,682</b>	<b>1,515,902</b>	<b>1,517,163</b>	<b>1,518,499</b>
<b>Total equity</b>	<b>1,513,547</b>	<b>1,514,682</b>	<b>1,515,902</b>	<b>1,517,163</b>	<b>1,518,499</b>

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)**

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
<b>Opening balance as at 1 July 2022</b>				
Balance carried forward from previous period	1,165,476	201,269	146,802	1,513,547
<b>Adjusted opening balance</b>	<b>1,165,476</b>	<b>201,269</b>	<b>146,802</b>	<b>1,513,547</b>
<b>Comprehensive income</b>				
Surplus/(deficit) for the period	(8,515)	-	-	(8,515)
<b>Total comprehensive income</b>	<b>(8,515)</b>	<b>-</b>	<b>-</b>	<b>(8,515)</b>
<b>Transactions with owners</b>				
<b>Contributions by owners</b>				
Equity injection - Appropriation	-	-	9,650	9,650
<b>Sub-total transactions with owners</b>	<b>-</b>	<b>-</b>	<b>9,650</b>	<b>9,650</b>
<b>Estimated closing balance as at 30 June 2023</b>	<b>1,156,961</b>	<b>201,269</b>	<b>156,452</b>	<b>1,514,682</b>
<b>Closing balance attributable to the Australian Government</b>	<b>1,156,961</b>	<b>201,269</b>	<b>156,452</b>	<b>1,514,682</b>

Prepared on Australian Accounting Standards basis

**Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)**

	2021-22 Estimated Actual \$'000	2022-23 Revised Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Receipts from Government	60,843	62,839	49,073	47,306	47,457
Sale of goods and rendering of services	7,460	6,481	5,181	4,431	3,681
Interest	446	746	746	746	746
Net GST received	-	-	-	-	-
Other	3,010	4,035	2,035	2,035	2,035
<b>Total cash received</b>	<b>71,759</b>	<b>74,101</b>	<b>57,035</b>	<b>54,518</b>	<b>53,919</b>
<b>Cash used</b>					
Employees	38,126	39,182	39,970	40,774	41,594
Suppliers	21,998	22,768	3,786	2,304	886
Interest payments on lease liability	21	23	25	25	25
Other	731	1,050	1,950	-	-
<b>Total cash used</b>	<b>60,876</b>	<b>63,023</b>	<b>45,731</b>	<b>43,103</b>	<b>42,505</b>
<b>Net cash from/(used by) operating activities</b>	<b>10,883</b>	<b>11,078</b>	<b>11,304</b>	<b>11,415</b>	<b>11,414</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Investments	171,388	171,215	170,958	170,000	170,000
<b>Total cash received</b>	<b>171,388</b>	<b>171,215</b>	<b>170,958</b>	<b>170,000</b>	<b>170,000</b>
<b>Cash used</b>					
Purchase of property, plant and equipment and intangibles	20,937	20,954	20,956	20,984	21,051
Investments	170,000	170,000	170,000	169,099	169,089
<b>Total cash used</b>	<b>190,937</b>	<b>190,954</b>	<b>190,956</b>	<b>190,083</b>	<b>190,140</b>
<b>Net cash from/(used by) investing activities</b>	<b>(19,549)</b>	<b>(19,739)</b>	<b>(19,998)</b>	<b>(20,083)</b>	<b>(20,140)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Contributed equity	9,566	9,650	9,709	9,784	9,851
<b>Total cash received</b>	<b>9,566</b>	<b>9,650</b>	<b>9,709</b>	<b>9,784</b>	<b>9,851</b>
<b>Cash used</b>					
Principal payments on lease liability	964	989	1,015	1,116	1,125
<b>Total cash used</b>	<b>964</b>	<b>989</b>	<b>1,015</b>	<b>1,116</b>	<b>1,125</b>
<b>Net cash from/(used by) financing activities</b>	<b>8,602</b>	<b>8,661</b>	<b>8,694</b>	<b>8,668</b>	<b>8,726</b>
<b>Net increase/(decrease) in cash held</b>	<b>(64)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash and cash equivalents at the beginning of the reporting period	8,605	8,541	8,541	8,541	8,541
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>8,541</b>	<b>8,541</b>	<b>8,541</b>	<b>8,541</b>	<b>8,541</b>

Prepared on Australian Accounting Standards basis.

**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

	2021-22 Estimated Actual \$'000	2022-23 Revised Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>NEW CAPITAL APPROPRIATIONS</b>					
Equity injections - Bill 2	9,566	9,650	9,709	9,784	9,851
<b>Total new capital appropriations</b>	<b>9,566</b>	<b>9,650</b>	<b>9,709</b>	<b>9,784</b>	<b>9,851</b>
<b>Provided for:</b>					
Purchase of non-financial assets	9,566	9,650	9,709	9,784	9,851
<b>Total items</b>	<b>9,566</b>	<b>9,650</b>	<b>9,709</b>	<b>9,784</b>	<b>9,851</b>
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriations <sup>(a)</sup>	9,566	9,650	9,709	9,784	9,851
Funded internally from Departmental resources <sup>(b)</sup>	11,371	11,304	11,247	11,200	11,200
<b>TOTAL</b>	<b>20,937</b>	<b>20,954</b>	<b>20,956</b>	<b>20,984</b>	<b>21,051</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total purchases	20,937	20,954	20,956	20,984	21,051
<b>Total cash used to acquire assets</b>	<b>20,937</b>	<b>20,954</b>	<b>20,956</b>	<b>20,984</b>	<b>21,051</b>

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2 appropriations.

(b) Includes the sources of funding from current Bill 1 and prior year Act 1 appropriations, donations and contributions, gifts, internally developed assets and proceeds from the sale of assets.

**Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)**

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2022</b>						
Gross book value	17,000	233,736	19,588	1,122,435	111,197	1,503,956
Gross book value - ROU assets	-	4,739	26	-	-	4,765
Accumulated depreciation/amortisation and impairment	-	(4,765)	(5,813)	(17,590)	(22,040)	(50,208)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(1,892)	(16)	-	-	(1,908)
<b>Opening net book balance</b>	<b>17,000</b>	<b>231,818</b>	<b>13,785</b>	<b>1,104,845</b>	<b>89,157</b>	<b>1,456,605</b>
<b>Capital asset additions</b>						
<b>Estimated expenditure on new or replacement assets</b>						
By purchase - appropriation equity <sup>(a)</sup>	-	-	-	5,333	4,317	9,650
By purchase - appropriation equity - ROU assets	-	1,053	8	-	-	1,061
By purchase - appropriation ordinary annual services <sup>(b)</sup>	-	6,089	3,030	-	2,185	11,304
<b>Total additions</b>	<b>-</b>	<b>7,142</b>	<b>3,038</b>	<b>5,333</b>	<b>2,185</b>	<b>22,015</b>
<b>Other movements</b>						
Depreciation/amortisation expense	-	(4,599)	(2,942)	(8,500)	(2,314)	(18,355)
Depreciation/amortisation on ROU assets	-	(996)	(8)	-	-	(1,004)
<b>Total other movements</b>	<b>-</b>	<b>(5,595)</b>	<b>(2,950)</b>	<b>(8,500)</b>	<b>(2,314)</b>	<b>(19,359)</b>
<b>As at 30 June 2023</b>						
Gross book value	17,000	239,825	22,618	1,127,768	117,699	1,524,910
Gross book value - ROU assets	-	5,792	34	-	-	5,826
Accumulated depreciation/amortisation and impairment	-	(9,364)	(8,755)	(26,090)	(24,354)	(68,563)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(2,888)	(24)	-	-	(2,912)
<b>Closing net book balance</b>	<b>17,000</b>	<b>233,365</b>	<b>13,873</b>	<b>1,101,678</b>	<b>93,345</b>	<b>1,459,261</b>
<b>Estimated operating expenditure in income statement for heritage and cultural assets</b>						<b>\$'000</b>
Operations and Maintenance						12,170
Preservation and Conservation						1,462
<b>Total operating expenditure on heritage and cultural assets</b>						<b>13,632</b>

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2022-23, including CDABs.

(b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, DCBs or other operational expenses.

# **National Museum of Australia**

## **Entity resources and planned performance**





# National Museum of Australia

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# National Museum of Australia

## Section 1: Entity overview and resources

### 1.1 Strategic direction statement

The National Museum of Australia (NMA), as mandated under the *National Museum of Australia Act 1980*, was established for the purpose of developing and maintaining a National Historical Collection for the benefit of the nation, and to bring to life the rich and diverse stories of Australia through strong engagement with the nation's varied communities and traditions. Central to the NMA's place as a national institution is its focus on meaningful engagement with all Australians through the interpretation of Australia's past, present and future, and its foundational commitment to the history and cultures of the First Australians. The NMA achieves this through the development and maintenance of the National Historical Collection and by sharing the stories of Australia's people and places. The NMA is the only national institution that is wholly devoted to the complex and comprehensive story of Australia from deep time to the present day.

The NMA has a vital role in helping to connect Australians and their communities, particularly needed in recent times given the impact of natural disasters, the ongoing COVID-19 pandemic and challenges in the international environment. In fulfilling this mission and assisting national recovery, over the next four years the NMA will strive to:

- Ensure Australians have a greater understanding of our shared history by collecting and sharing the unique and remarkable stories of the past and present
- Excel at telling the Australian story through innovative digital media, dynamic story-telling and world-class exhibitions
- Maximise opportunities for public engagement that respond to changing audience behaviours and needs across the country and overseas
- Focus documentation, research, preservation and digitisation programs on key areas of the National Historical Collection
- Utilise available resources to operate as efficiently as possible within the context of the NMA's legislative functions.

## 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NMA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by Departmental (for the NMA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: NMA resource statement — Budget estimates for 2022-23 as at Budget March 2022**

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
<b>Opening balance/cash reserves at 1 July</b>	<b>10,554</b>	<b>4,325</b>
<b>Funds from Government</b>		
Annual appropriations - ordinary annual services <sup>(a)</sup>		
Outcome 1	41,383	50,912
Annual appropriations – other services <sup>(b)</sup>		
Equity injection	1,924	1,948
Total annual appropriations	43,307	52,860
Amounts received from related entities		
Amounts from Portfolio Department <sup>(c)</sup>	500	2,000
Total amounts received from related entities	500	2,000
<b>Total funds from Government</b>	<b>43,807</b>	<b>54,860</b>
<b>Funds from other sources</b>		
Interest	49	49
Sale of goods and services	5,212	5,554
Other	6,062	1,177
<b>Total funds from other sources</b>	<b>11,323</b>	<b>6,780</b>
<b>Total net resourcing for NMA</b>	<b>65,684</b>	<b>65,965</b>
	2021-22	2022-23
<b>Average staffing level (number)</b>	<b>216</b>	<b>216</b>

Prepared on a resourcing (that is, appropriations available) basis.

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23.

(b) Appropriation Bill (No. 2) 2022-23.

(c) Funding provided by the Portfolio Department that is not specified within the Annual Appropriation Bills as a payment to the NMA.

The NMA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to the NMA and considered 'departmental' for all purposes.

### 1.3 Budget measures

**Table 1.2: NMA 2022-23 Budget measures**

**Part 1: Measures announced since the 2021-22 Mid-Year Economic and Fiscal Outlook (MYEFO)**

	Program	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
<b>Payment measures</b>						
COVID-19 Response Package – additional arts sector support	1.1					
Departmental payment		3,500	5,750	-	-	-
<b>Total</b>		<b>3,500</b>	<b>5,750</b>	-	-	-
<b>Total payment measures</b>						
Departmental		3,500	5,750	-	-	-
<b>Total</b>		<b>3,500</b>	<b>5,750</b>	-	-	-

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the National Museum of Australia can be found at: [www.nma.gov.au/about/corporate/plans-policies/corporate-plan](http://www.nma.gov.au/about/corporate/plans-policies/corporate-plan).

The most recent annual performance statement can be found at: [www.nma.gov.au/about/corporate/annual-reports](http://www.nma.gov.au/about/corporate/annual-reports).

**2.1 Budgeted expenses and performance for Outcome 1**

**Outcome 1: Increased awareness and understanding of Australia's history and culture by managing the National Museum's collections and providing access through public programs and exhibitions**

**Budgeted expenses for Outcome 1**

This table shows how much the NMA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 1.1: Collection Management, Research, Exhibitions and Programs</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	41,383	50,912	38,744	38,908	39,047
Payment from related entities	500	2,000	-	-	-
Expenses not requiring appropriation in the Budget year <sup>(a)</sup>	4,958	366	3,897	3,925	3,955
Revenues from other independent sources	11,323	6,780	8,557	11,195	11,407
<b>Total expenses for Program 1.1</b>	<b>58,164</b>	<b>60,058</b>	<b>51,198</b>	<b>54,028</b>	<b>54,409</b>
<b>Outcome 1 totals by resource type</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	41,383	50,912	38,744	38,908	39,047
Payment from related entities	500	2,000	-	-	-
Expenses not requiring appropriation in the Budget year <sup>(a)</sup>	4,958	366	3,897	3,925	3,955
Revenues from other independent sources	11,323	6,780	8,557	11,195	11,407
<b>Total expenses for Outcome 1</b>	<b>58,164</b>	<b>60,058</b>	<b>51,198</b>	<b>54,028</b>	<b>54,409</b>
<b>Average staffing level (number)</b>					
	2021-22 216	2022-23 216			

(a) Expenses not requiring appropriation in the Budget year are depreciation expenses for heritage and cultural assets, and depreciation expenses for property, plant and equipment depreciation, relating to major refurbishment of the NMA's buildings and permanent exhibitions.

**Table 2.1.2: Performance measure for Outcome 1**

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

<b>Outcome 1</b> – Increased awareness and understanding of Australia’s history and culture by managing the National Museum’s collections and providing access through public programs and exhibitions		
<b>Program 1.1 – Collection Management, Research, Exhibitions and Programs</b> The National Museum of Australia increases the awareness and understanding of Australia’s history and culture through its collections and research, providing access to the public through its public programs and exhibitions.		
<b>Key Activities</b>	Maximise opportunities for public engagement that respond to changing audience behaviours and needs.	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	Maximise visitor engagement with NMA collections and experiences. Total visitor engagements: 4,307,300 <ul style="list-style-type: none"> <li>• Permanent Exhibitions: 400,000</li> <li>• Special Exhibitions: 145,000</li> <li>• Travelling Exhibitions: 267,500</li> <li>• Education and Public Programs: 26,800</li> <li>• Events and Functions: 15,000</li> <li>• Digital experiences: 2,893,000</li> <li>• Social Media engagements: 560,000</li> </ul> Note: These targets take into consideration expected COVID-19 impacts.	Total visitor engagements: <b>5,335,150</b> <ul style="list-style-type: none"> <li>• Permanent Exhibitions: 275,000</li> <li>• Special Exhibitions: 120,000</li> <li>• Travelling Exhibitions: 415,000</li> <li>• Education and Public Programs: 21,150</li> <li>• Events and Functions: 10,000</li> <li>• Digital experiences: 3,744,000</li> <li>• Social Media engagements: 750,000</li> </ul> Target achieved



Year	Performance measures	Planned Performance Results
Budget year 2022-23	<p>Maximise visitor engagement with NMA collections and experiences.</p> <p>Note: These figures take into consideration expected COVID-19 impacts. Travelling exhibitions subject to availability of government grant funding.</p>	<p>Total visitor engagements: 4,251,900</p> <ul style="list-style-type: none"> <li>• Permanent Exhibitions: 250,000</li> <li>• Special Exhibitions: 115,000</li> <li>• Travelling Exhibitions: 245,000</li> <li>• Education and Public Programs: 5,700</li> <li>• Events and Functions: 5,000</li> <li>• Digital experiences: 3,031,200</li> <li>• Social Media engagements: 600,000</li> </ul>
Forward Estimates 2023-26	<p>Maximise visitor engagement with NMA collections and experiences.</p> <p>Note: These figures take into consideration expected COVID-19 impacts. Travelling exhibitions subject to availability of government grant funding.</p>	<p>Total visitor engagements, 2023-24: 3,829,700</p> <p>Total visitor engagements, 2024-25: 3,829,700</p> <p>Total visitor engagements, 2025–26: 3,829,700</p>

Material changes to Program 1.1 resulting from 2022-23 Budget Measures: Targets updated to reflect COVID-19 impacts and performance in 2020-21 and 2021-22.

## **Section 3: Budgeted financial statements**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NMA's finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

### **3.1 Budgeted financial statements**

#### **3.1.1 Explanatory notes and analysis of budgeted financial statements**

The budgeted financial statements include the actual and expected ongoing impacts of COVID-19, including on own-source revenue generating capacity. Funding of \$9.3 million over two years from 2021-22 has been agreed in the 2022-23 Budget for the NMA to address a range of financial sustainability issues, including a decline in revenue associated with the COVID-19 pandemic.

Both the new budget measure, and the budget measure in the 2021-22 Budget, providing \$3 million per annum to support the NMA's financial sustainability, will cease from the 2023-24 financial year.

The NMA is forecasting an operating surplus of \$1.1 million (excluding heritage depreciation) for 2022-23.

The Balance Sheet shows a net equity position of \$465 million in 2022-23, representing the surplus of net assets over net liabilities. This primarily reflects the NMA's non-financial assets, including land and building and heritage and cultural assets.

The Departmental Capital Budget Statement shows total capital expenditure for 2022-23 of \$7.8 million, funded from departmental resources of \$5.8 million and an equity injection from Government of \$1.9 million, for the acquisition and development of heritage and cultural assets.

### 3.2 Budgeted financial statements tables

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	25,054	21,835	20,089	22,320	22,093
Suppliers	22,149	24,845	17,479	17,827	18,183
Depreciation and amortisation	10,856	13,284	13,550	13,821	14,097
Finance costs	105	94	80	60	36
<b>Total expenses</b>	<b>58,164</b>	<b>60,058</b>	<b>51,198</b>	<b>54,028</b>	<b>54,409</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Sale of goods and rendering of services	5,212	5,554	7,317	9,941	10,139
Interest	49	49	49	49	49
Other	6,562	3,177	1,191	1,205	1,219
<b>Total own-source revenue</b>	<b>11,823</b>	<b>8,780</b>	<b>8,557</b>	<b>11,195</b>	<b>11,407</b>
<b>Total own-source income</b>	<b>11,823</b>	<b>8,780</b>	<b>8,557</b>	<b>11,195</b>	<b>11,407</b>
<b>Net (cost of)/contribution by services</b>	<b>(46,341)</b>	<b>(51,278)</b>	<b>(42,641)</b>	<b>(42,833)</b>	<b>(43,002)</b>
Revenue from Government	41,383	50,912	38,744	38,908	39,047
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>(4,958)</b>	<b>(366)</b>	<b>(3,897)</b>	<b>(3,925)</b>	<b>(3,955)</b>
<b>OTHER COMPREHENSIVE INCOME</b>					
<b>Total comprehensive income/(loss)</b>	<b>(4,958)</b>	<b>(366)</b>	<b>(3,897)</b>	<b>(3,925)</b>	<b>(3,955)</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>(4,958)</b>	<b>(366)</b>	<b>(3,897)</b>	<b>(3,925)</b>	<b>(3,955)</b>
<b>Note: Impact of net cash appropriation arrangements</b>					
<b>Total comprehensive income/(loss) - as per statement of comprehensive income</b>	<b>(4,958)</b>	<b>(366)</b>	<b>(3,897)</b>	<b>(3,925)</b>	<b>(3,955)</b>
plus: heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations <sup>(a)</sup>	1,436	1,464	1,494	1,524	1,554
<b>Net cash operating surplus/ (deficit)</b>	<b>(3,522)</b>	<b>1,098</b>	<b>(2,403)</b>	<b>(2,401)</b>	<b>(2,401)</b>

Prepared on Australian Accounting Standards basis.

(a) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental capital budget statement.

**Table 3.2: Budgeted Departmental balance sheet (as at 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	4,325	7,895	7,917	7,894	7,822
Trade and other receivables	860	860	860	860	860
<b>Total financial assets</b>	<b>5,185</b>	<b>8,755</b>	<b>8,777</b>	<b>8,754</b>	<b>8,682</b>
<b>Non-financial assets</b>					
Land and buildings	121,085	119,185	117,244	115,261	113,236
Property, plant and equipment	66,341	61,873	57,114	54,768	52,483
Heritage and Cultural	287,901	288,668	289,420	290,164	290,898
Intangibles	8,560	8,644	8,709	8,755	8,781
Inventories	894	894	894	894	894
Prepayments	437	437	437	437	437
<b>Total non-financial assets</b>	<b>485,218</b>	<b>479,701</b>	<b>473,818</b>	<b>470,279</b>	<b>466,729</b>
<b>Total assets</b>	<b>490,403</b>	<b>488,456</b>	<b>482,595</b>	<b>479,033</b>	<b>475,411</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	6,377	4,377	2,024	2,024	2,024
Other payables	1,292	1,292	1,292	1,291	1,291
<b>Total payables</b>	<b>7,669</b>	<b>5,669</b>	<b>3,316</b>	<b>3,315</b>	<b>3,315</b>
<b>Interest bearing liabilities</b>					
Leases	11,369	9,840	8,266	6,645	4,974
<b>Total interest bearing liabilities</b>	<b>11,369</b>	<b>9,840</b>	<b>8,266</b>	<b>6,645</b>	<b>4,974</b>
<b>Provisions</b>					
Employee provisions	7,928	7,928	7,928	7,928	7,928
<b>Total provisions</b>	<b>7,928</b>	<b>7,928</b>	<b>7,928</b>	<b>7,928</b>	<b>7,928</b>
<b>Total liabilities</b>	<b>26,966</b>	<b>23,437</b>	<b>19,510</b>	<b>17,888</b>	<b>16,217</b>
<b>Net assets</b>	<b>463,437</b>	<b>465,019</b>	<b>463,085</b>	<b>461,145</b>	<b>459,194</b>
<b>EQUITY</b>					
<b>Parent entity interest</b>					
Contributed equity	38,883	40,831	42,794	44,779	46,783
Reserves	165,692	165,692	165,692	165,692	165,692
Retained surplus (accumulated deficit)	258,862	258,496	254,599	250,674	246,719
<b>Total parent entity interest</b>	<b>463,437</b>	<b>465,019</b>	<b>463,085</b>	<b>461,145</b>	<b>459,194</b>
<b>Total equity</b>	<b>463,437</b>	<b>465,019</b>	<b>463,085</b>	<b>461,145</b>	<b>459,194</b>

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)**

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
<b>Opening balance as at 1 July 2022</b>				
Balance carried forward from previous period	258,862	165,692	38,883	463,437
<b>Adjusted opening balance</b>	<b>258,862</b>	<b>165,692</b>	<b>38,883</b>	<b>463,437</b>
<b>Comprehensive income</b>				
Surplus/(deficit) for the period	(366)	-	-	(366)
<b>Total comprehensive income</b>	<b>(366)</b>	<b>-</b>	<b>-</b>	<b>(366)</b>
<b>Transactions with owners</b>				
<b>Contributions by owners</b>				
Equity injection - Appropriation	-	-	1,948	1,948
<b>Sub-total transactions with owners</b>	<b>-</b>	<b>-</b>	<b>1,948</b>	<b>1,948</b>
<b>Estimated closing balance as at 30 June 2023</b>	<b>258,496</b>	<b>165,692</b>	<b>40,831</b>	<b>465,019</b>
<b>Closing balance attributable to the Australian Government</b>	<b>258,496</b>	<b>165,692</b>	<b>40,831</b>	<b>465,019</b>

Prepared on Australian Accounting Standards basis

**Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	41,383	50,912	38,744	38,908	39,047
Receipts from Government	500	2,000	-	-	-
Sale of goods and rendering of services	5,212	5,554	7,317	9,941	10,139
Interest	49	49	49	49	49
Net GST received	2,784	2,800	2,023	2,579	3,288
Other	2,562	1,177	1,191	1,205	1,219
<b>Total cash received</b>	<b>52,490</b>	<b>62,492</b>	<b>49,324</b>	<b>52,682</b>	<b>53,742</b>
<b>Cash used</b>					
Employees	24,339	21,835	20,089	22,321	22,093
Suppliers	22,149	24,845	17,481	17,827	18,183
Net GST paid	2,784	2,800	2,023	2,579	3,288
Interest payments on lease liability	105	94	80	60	36
<b>Total cash used</b>	<b>49,377</b>	<b>49,574</b>	<b>39,673</b>	<b>42,787</b>	<b>43,600</b>
<b>Net cash from/(used by) operating activities</b>	<b>3,113</b>	<b>12,918</b>	<b>9,651</b>	<b>9,895</b>	<b>10,142</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Investments	3,500	-	-	-	-
<b>Total cash received</b>	<b>3,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash used</b>					
Purchase of property, plant and equipment and intangibles	13,266	9,767	10,018	10,282	10,547
<b>Total cash used</b>	<b>13,266</b>	<b>9,767</b>	<b>10,018</b>	<b>10,282</b>	<b>10,547</b>
<b>Net cash from/(used by) investing activities</b>	<b>(9,766)</b>	<b>(9,767)</b>	<b>(10,018)</b>	<b>(10,282)</b>	<b>(10,547)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Contributed equity	1,924	1,948	1,963	1,985	2,004
<b>Total cash received</b>	<b>1,924</b>	<b>1,948</b>	<b>1,963</b>	<b>1,985</b>	<b>2,004</b>
<b>Cash used</b>					
Principal payments on lease liability	1,500	1,529	1,574	1,621	1,671
<b>Total cash used</b>	<b>1,500</b>	<b>1,529</b>	<b>1,574</b>	<b>1,621</b>	<b>1,671</b>
<b>Net cash from/(used by) financing activities</b>	<b>424</b>	<b>419</b>	<b>389</b>	<b>364</b>	<b>333</b>
<b>Net increase/(decrease) in cash held</b>	<b>(6,229)</b>	<b>70</b>	<b>22</b>	<b>(23)</b>	<b>(72)</b>
Cash and cash equivalents at the beginning of the reporting period	10,554	4,325	7,895	7,917	7,894
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>4,325</b>	<b>7,895</b>	<b>7,917</b>	<b>7,894</b>	<b>7,822</b>

Prepared on Australian Accounting Standards basis.

**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>NEW CAPITAL APPROPRIATIONS</b>					
Equity injections - Bill 2	1,924	1,948	1,963	1,985	2,004
<b>Total new capital appropriations</b>	<b>1,924</b>	<b>1,948</b>	<b>1,963</b>	<b>1,985</b>	<b>2,004</b>
<b>Provided for:</b>					
Purchase of non-financial assets	1,924	1,948	1,963	1,985	2,004
<b>Total items</b>	<b>1,924</b>	<b>1,948</b>	<b>1,963</b>	<b>1,985</b>	<b>2,004</b>
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriations <sup>(a)</sup>	1,924	1,948	1,963	1,985	2,004
Funded internally from Departmental resources <sup>(b)</sup>	11,342	5,819	5,702	8,297	8,543
<b>TOTAL</b>	<b>13,266</b>	<b>7,767</b>	<b>7,665</b>	<b>10,282</b>	<b>10,547</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total purchases	13,266	7,767	7,665	10,282	10,547
<b>Total cash used to acquire assets</b>	<b>13,266</b>	<b>7,767</b>	<b>7,665</b>	<b>10,282</b>	<b>10,547</b>

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations.

(b) Includes the sources of funding from current Bill 1 and prior year Act 1 appropriations, donations and contributions; gifts, internally developed assets, and proceeds from the sale of assets.

**Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)**

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2022</b>						
Gross book value	9,800	101,237	91,419	291,624	12,241	506,321
Gross book value - ROU assets	-	14,455	67	-	-	14,522
Accumulated depreciation/amortisation and impairment	-	(2,165)	(25,124)	(3,723)	(3,681)	(34,693)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(2,242)	(21)	-	-	(2,263)
<b>Opening net book balance</b>	<b>9,800</b>	<b>111,285</b>	<b>66,341</b>	<b>287,901</b>	<b>8,560</b>	<b>483,887</b>
<b>Capital asset additions</b>						
<b>Estimated expenditure on new or replacement assets</b>						
By purchase - appropriation equity <sup>(a)</sup>	-	-	-	1,948	-	1,948
By purchase - other	-	150	4,356	283	1,030	5,819
<b>Total additions</b>	<b>-</b>	<b>150</b>	<b>4,356</b>	<b>2,231</b>	<b>1,030</b>	<b>7,767</b>
<b>Other movements</b>						
Depreciation/amortisation expense	-	(1,498)	(8,824)	(1,464)	(946)	(12,732)
Depreciation/amortisation on ROU assets	-	(552)	-	-	-	(552)
<b>Total other movements</b>	<b>-</b>	<b>(2,050)</b>	<b>(8,824)</b>	<b>(1,464)</b>	<b>(946)</b>	<b>(13,284)</b>
<b>As at 30 June 2023</b>						
Gross book value	9,800	101,387	95,775	293,855	13,271	514,088
Gross book value - ROU assets	-	14,455	67	-	-	14,522
Accumulated depreciation/amortisation and impairment	-	(3,663)	(33,948)	(5,187)	(4,627)	(47,425)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(2,794)	(21)	-	-	(2,815)
<b>Closing net book balance</b>	<b>9,800</b>	<b>109,385</b>	<b>61,873</b>	<b>288,668</b>	<b>8,644</b>	<b>478,370</b>
<b>Estimated operating expenditure in income statement for heritage and cultural assets</b>						<b>\$'000</b>
Operations and Maintenance						3,290
Preservation and Conservation						4,326
<b>Total operating expenditure on heritage and cultural assets</b>						<b>7,616</b>

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2022-23, including CDABs.



# **National Portrait Gallery of Australia**

**Entity resources and planned  
performance**



# National Portrait Gallery of Australia

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# National Portrait Gallery of Australia

## Section 1: Entity overview and resources

### 1.1 Strategic direction statement

The National Portrait Gallery of Australia (NPGA) aspires to reflect the face of Australia. The NPGA uses portraiture to tell their stories and to increase the understanding and appreciation of the Australian people – their identity, history, culture, creativity and diversity.

The functions of the NPGA are expressed in the *National Portrait Gallery of Australia Act 2012* (the Act), which requires the NPGA to:

- develop, preserve, maintain and promote a national collection of portraits and other works of art
- develop and engage a national audience for the collection, exhibitions, education, research, publications, and public and online programs.

The Act calls for the NPGA to use every endeavour to make the most advantageous use of the national collection in the national interest.

The NPGA has four strategic priorities, which underpin the fulfilment of its national charter and align with broader government objectives. They are:

- To enliven the collection through acquisitions and commissions that reveal important Australian stories, and enhanced digital interaction of and remote access to the collection.
- To engage audiences through innovative exhibitions, learning programs and visitor experiences, and a creative exhibition-touring program.
- To increase support for the NPGA through its Foundation, Circle of Friends, partners, government and individuals.
- To invest in people and resources, by strengthening the NPGA's financial resilience, supporting our staff, maintaining its iconic building and building relationships, which further the aims of the NPGA.

## 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NPGA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and Departmental (for the NPGA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: NPGA resource statement — Budget estimates for 2022-23 as at Budget March 2022**

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
<b>Opening balance/cash reserves at 1 July</b>	<b>32,368</b>	<b>32,631</b>
<b>Funds from Government</b>		
Annual appropriations - ordinary annual services <sup>(a)</sup>		
Outcome 1	12,475	12,615
Annual appropriations - other services <sup>(b)</sup>		
Equity injection	193	194
Total annual appropriations	12,668	12,809
<b>Total funds from Government</b>	<b>12,668</b>	<b>12,809</b>
<b>Funds from other sources</b>		
Interest	323	139
Sale of goods and services	1,301	1,345
Other	652	1,113
<b>Total funds from other sources</b>	<b>2,276</b>	<b>2,597</b>
<b>Total net resourcing for the NPGA</b>	<b>47,312</b>	<b>48,037</b>
	2021-22	2022-23
<b>Average staffing level (number)</b>	<b>52</b>	<b>52</b>

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23.

(b) Appropriation Bill (No. 2) 2022-23.

The NPGA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to the NPGA and considered 'departmental' for all purposes.

## 1.3 Budget measures

There are no new measures relating to the NPGA for the 2022-23 Budget.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the NPGA can be found at:

<https://portrait.gov.au/document/626>

The most recent annual performance statement can be found at:

<https://portrait.gov.au/document/631>

## 2.1 Budgeted expenses and performance for Outcome 1

**Outcome 1: Enhanced understanding and appreciation of Australian identity, culture and diversity through portraiture by engaging the public in education programs and exhibitions, and by developing and preserving the national portrait collection**

### Budgeted expenses for Outcome 1

This table shows how much the NPGA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 1.1: Develop, maintain and provide access to Australia's national portrait collection</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	12,475	12,615	11,896	12,013	12,096
Expenses not requiring appropriation in the Budget year <sup>(a)</sup>	2,775	3,377	3,543	3,707	3,874
Revenues from other independent sources	2,026	2,347	2,424	2,503	2,579
<b>Total expenses for Program 1.1</b>	<b>17,276</b>	<b>18,339</b>	<b>17,863</b>	<b>18,223</b>	<b>18,549</b>
<b>Outcome 1 totals by resource type</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	12,475	12,615	11,896	12,013	12,096
Expenses not requiring appropriation in the Budget year <sup>(a)</sup>	2,775	3,377	3,543	3,707	3,874
Revenues from other independent sources	2,026	2,347	2,424	2,503	2,579
<b>Total expenses for Outcome 1</b>	<b>17,276</b>	<b>18,339</b>	<b>17,863</b>	<b>18,223</b>	<b>18,549</b>
<b>Average staffing level (number)</b>					
	52	52			

(a) Expenses not requiring appropriation in the Budget year are made up of unfunded depreciation and amortisation expenses related to artwork, which are funded through an equity injection; depreciation and amortisation expenses related to long-lived assets such as the NPGA building; and resources received free of charge.



**Table 2.1.2: Performance measure for Outcome 1**

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

<b>Outcome 1 – Enhanced understanding and appreciation of Australian identity, culture and diversity through portraiture by engaging the public in education programs and exhibitions, and by developing and preserving the national portrait collection</b>		
<b>Program 1.1 – Develop, maintain and provide access to Australia's national portrait collection</b> The NPGA houses the national collection of portraits of Australians, reflecting the breadth and energy of Australian culture and endeavour. Subjects in the collection are individuals who have, and who will continue to, shape our nation and define our collective persona. As part of a group of national collecting institutions, the NPGA is unique in its exclusive use of portraiture to explore Australian culture, history, individual achievement and identity. The NPGA provides a forum for the free and respectful discussion of the national identity. We focus on both subject and artist.		
<b>Key Activities</b>	The NPGA program is delivered in the following ways: <ul style="list-style-type: none"> <li>• Through collection development, conservation, management and digitisation</li> <li>• Through on site and travelling exhibitions, education, public and online events which create high levels of engagement and satisfaction</li> <li>• With an increasing level of engagement and collaboration</li> <li>• With a focus on self-generated revenue and private giving, and a commitment to maintain and develop its iconic building.</li> </ul>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	<b>Enliven the collection</b> Grow the portrait collection in accordance with the Collection Development Policy (target 100%). Commission at least 2 artworks. Increase the percentage of the collection, which is digitised to > 90% (50MB+ high resolution images) >98% (including low resolution images). Maintain and preserve the collection with appropriate storage, display and air quality to minimise preventable deterioration or impairment of the collection (target 0% preventable deterioration or impairment).	Target expected to be met
	<b>Engage with audiences</b> Reach a million people a year through exhibitions, education and public programs, and online. Mount greater than 6 exhibitions per year including travelling exhibitions. Visitor satisfaction target greater than >90%. Engage with 8 regional galleries through the travelling exhibition program.	Target expected to be partially met <sup>(a)</sup>

Year	Performance measures	Expected Performance Results
Current year 2021-22 cont.	<b>Increase support for the NPGA</b> Sponsorship, partnership and in kind revenue target greater than \$550,000. Grow private giving. Three collaborations/initiatives with overseas institutions.	Target expected to be partially met <sup>(a)</sup>
	<b>Invest in people and resources</b> Commit 1% of staffing budget to ongoing professional development of staff. Deliver the building preventative maintenance plan (target 75% planned versus 25% reactive maintenance). Grow commercial revenue by 5%.	Target expected to be partially met <sup>(a)</sup>
Year	Performance measures	Planned Performance Results
Budget year 2022-23	<b>Enliven the collection</b> Works acquired in accordance with the Collection Development Policy.	100%
	Commissioned works of art.	2+
	Collection digitised.	> 95% (50MB+ high resolution images) >98% (including low resolution images).
	Collection maintained and preserved with appropriate storage, display and air quality to minimise preventable deterioration or impairment.	0% for preventable deterioration or impairment
	<b>Engage with audiences</b> Reach over a million people a year through exhibitions, education and public programs, and online.	1,200,000
	Stage at least six exhibitions each year.	6+
	Visitors satisfied or very satisfied with their visit.	>90%
	Present a national travelling exhibition program at eight venues.	8 venues
	<b>Increase support for the NPGA</b> Sponsorship goals.	\$550,000
	Private giving goals including support for Collection development.	\$2,000,000
	Number of engagements/initiatives with overseas institutions.	5

Year	Performance measures	Planned Performance Results
Budget year 2022-23 cont.	<b>Invest in people and resources</b> Staffing budget to ongoing professional development of staff.	1%1%
	Planned versus reactive maintenance undertaken.	75% / 25%
	Grow commercial revenue.	>5%
Year	Performance measures	Planned Performance Results
Forward Estimates 2023-26	<b>Enliven the collection</b> Works acquired in accordance with the Collection Development Policy.	100%
	Commissioned works of art.	2+
	Collection digitised.	> 95% (50MB+ high resolution images) >98% (including low resolution images).
	Collection maintained and preserved with appropriate storage, display and air quality to minimise preventable deterioration or impairment.	0% for preventable deterioration or impairment
	<b>Engage with audiences</b> Reach over a million people a year through exhibitions, education and public programs, and online.	2023-24: 1,300,000 2024-25: 1,400,000 2025-26: 1,500,000
	Stage at least six exhibitions each year.	6+
	Visitors satisfied or very satisfied with their visit.	>90%
	Present a national travelling exhibition program at eight venues.	8 venues
	<b>Increase support for the NPGA</b> Sponsorship goals.	2023-24: \$550,000 2024-25: \$600,000 2025-26: \$650,000
	Private giving goals including support for Collection development.	2023-24: \$2,500,000 2024-25: \$3,000,000 2025-26: \$3,000,000
	Number of engagements/initiatives with overseas institutions.	5
	<b>Invest in people and resources</b> Staffing budget to ongoing professional development of staff.	1%
	Planned versus reactive maintenance undertaken.	75% / 25%
	Grow commercial revenue.	>5%

(a) Lower than target due to the impact of COVID-19 during 2021-22 upon visitation, commercial revenue and travelling exhibitions.

## **Section 3: Budgeted financial statements**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NPGA finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

### **3.1 Budgeted financial statements**

#### **3.1.1 Explanatory notes and analysis of budgeted financial statements**

The NPGA is budgeting for a net cash operating surplus of \$0.6 million in the Budget and forward years that reflects the donations expected to be received by the NPGA Foundation after adjusting for expenses not requiring appropriation in the year. Expenses not requiring appropriation include:

- depreciation on long-lived assets which is funded in accordance with the NPGA's asset replacement plan
- depreciation related to heritage and cultural assets which is funded through an equity injection.

The NPGA has been significantly affected by the impacts of the COVID-19 pandemic. On 12 August 2021, the NPGA was forced to close its doors to the public and reopened on 29 October 2021 with limited admissions (in line with public health-related, social distancing restrictions). The COVID-19 travel restrictions have also impacted on the delivery of the NPGA's national travelling exhibition program.

The NPGA is uncertain when all COVID-19 restrictions will be lifted and what the long-term implications of COVID-19 will have on visitors and audiences. This makes it difficult to quantify the impact on own-source revenue and performance targets which have not been modified as a result.

#### **Budgeted Departmental balance sheet**

Budgeted investments include donations to the NPGA of approximately \$24 million, which have been accumulated over a number of years. The NPGA's Board is charged with setting the guidelines for the use of these funds.

The remainder of budgeted investments is available to meet liabilities for employee entitlements and to assist in funding future asset purchases.

### 3.2 Budgeted financial statements tables

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	6,223	6,257	6,076	6,197	6,321
Suppliers	6,461	7,466	7,149	7,366	7,546
Depreciation and amortisation	4,592	4,616	4,638	4,660	4,682
<b>Total expenses</b>	<b>17,276</b>	<b>18,339</b>	<b>17,863</b>	<b>18,223</b>	<b>18,549</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Sale of goods and rendering of services	1,301	1,345	1,389	1,435	1,481
Interest	323	139	146	153	157
Dividends	-	440	445	450	455
Other	652	673	694	715	736
<b>Total own-source revenue</b>	<b>2,276</b>	<b>2,597</b>	<b>2,674</b>	<b>2,753</b>	<b>2,829</b>
<b>Gains</b>					
Other	680	1,140	1,165	1,190	1,215
<b>Total gains</b>	<b>680</b>	<b>1,140</b>	<b>1,165</b>	<b>1,190</b>	<b>1,215</b>
<b>Total own-source income</b>	<b>2,956</b>	<b>3,737</b>	<b>3,839</b>	<b>3,943</b>	<b>4,044</b>
<b>Net (cost of)/contribution by services</b>	<b>(14,320)</b>	<b>(14,602)</b>	<b>(14,024)</b>	<b>(14,280)</b>	<b>(14,505)</b>
Revenue from Government	12,475	12,615	11,896	12,013	12,096
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>(1,845)</b>	<b>(1,987)</b>	<b>(2,128)</b>	<b>(2,267)</b>	<b>(2,409)</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>(1,845)</b>	<b>(1,987)</b>	<b>(2,128)</b>	<b>(2,267)</b>	<b>(2,409)</b>
<b>Note: Impact of net cash appropriation arrangements</b>					
<b>Total comprehensive income/(loss) - as per statement of comprehensive income</b>	<b>(1,845)</b>	<b>(1,987)</b>	<b>(2,128)</b>	<b>(2,267)</b>	<b>(2,409)</b>
plus: depreciation/amortisation expenses previously funded through revenue appropriations <sup>(a)</sup>	2,395	2,537	2,678	2,817	2,959
<b>Net cash operating surplus/ (deficit)</b>	<b>550</b>	<b>550</b>	<b>550</b>	<b>550</b>	<b>550</b>

Prepared on Australian Accounting Standards basis.

(a) The NPGA does not receive funding for its total depreciation expenses on long-lived assets; rather, funding is appropriated based on capital requirements. Also, from 2009-10, the Government replaced Appropriation Bill No. 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Appropriation Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental capital budget statement. The adjusted result in the budget and forward years reflects donated cash and artworks to the NPGA Foundation.

**Table 3.2: Budgeted Departmental balance sheet (as at 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	2,360	2,373	2,386	2,399	2,412
Trade and other receivables	246	246	246	246	246
Other investments	30,271	30,521	30,771	31,021	31,271
Other financial assets	36	36	36	36	36
<b>Total financial assets</b>	<b>32,913</b>	<b>33,176</b>	<b>33,439</b>	<b>33,702</b>	<b>33,965</b>
<b>Non-financial assets</b>					
Land and buildings	72,980	71,470	69,816	68,137	66,316
Property, plant and equipment	3,956	3,134	2,322	1,403	491
Heritage and Cultural	38,043	38,391	38,741	39,091	39,441
Intangibles	360	301	237	168	94
Inventories	77	77	77	77	77
Other non-financial assets	157	157	157	157	157
<b>Total non-financial assets</b>	<b>115,573</b>	<b>113,530</b>	<b>111,350</b>	<b>109,033</b>	<b>106,576</b>
<b>Total assets</b>	<b>148,486</b>	<b>146,706</b>	<b>144,789</b>	<b>142,735</b>	<b>140,541</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	1,449	1,449	1,449	1,449	1,449
Other payables	197	197	197	197	197
<b>Total payables</b>	<b>1,646</b>	<b>1,646</b>	<b>1,646</b>	<b>1,646</b>	<b>1,646</b>
<b>Provisions</b>					
Employee provisions	1,725	1,738	1,751	1,764	1,777
<b>Total provisions</b>	<b>1,725</b>	<b>1,738</b>	<b>1,751</b>	<b>1,764</b>	<b>1,777</b>
<b>Total liabilities</b>	<b>3,371</b>	<b>3,384</b>	<b>3,397</b>	<b>3,410</b>	<b>3,423</b>
<b>Net assets</b>	<b>145,115</b>	<b>143,322</b>	<b>141,392</b>	<b>139,325</b>	<b>137,118</b>
<b>EQUITY</b>					
<b>Parent entity interest</b>					
Contributed equity	130,155	130,349	130,547	130,747	130,949
Reserves	9,150	9,150	9,150	9,150	9,150
Retained surplus (accumulated deficit)	5,810	3,823	1,695	(572)	(2,981)
<b>Total parent entity interest</b>	<b>145,115</b>	<b>143,322</b>	<b>141,392</b>	<b>139,325</b>	<b>137,118</b>
<b>Total equity</b>	<b>145,115</b>	<b>143,322</b>	<b>141,392</b>	<b>139,325</b>	<b>137,118</b>

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)**

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
<b>Opening balance as at 1 July 2022</b>				
Balance carried forward from previous period	5,810	9,150	130,155	145,115
<b>Adjusted opening balance</b>	<b>5,810</b>	<b>9,150</b>	<b>130,155</b>	<b>145,115</b>
<b>Comprehensive income</b>				
Surplus/(deficit) for the period	(1,987)	-	-	(1,987)
<b>Total comprehensive income</b>	<b>(1,987)</b>	<b>-</b>	<b>-</b>	<b>(1,987)</b>
<b>Contributions by owners</b>				
Equity injection - Appropriation	-	-	194	194
<b>Sub-total transactions with owners</b>	<b>-</b>	<b>-</b>	<b>194</b>	<b>194</b>
<b>Estimated closing balance as at 30 June 2023</b>	<b>3,823</b>	<b>9,150</b>	<b>130,349</b>	<b>143,322</b>
<b>Closing balance attributable to the Australian Government</b>	<b>3,823</b>	<b>9,150</b>	<b>130,349</b>	<b>143,322</b>

Prepared on Australian Accounting Standards basis

**Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	12,475	12,615	11,896	12,013	12,096
Sale of goods and rendering of services	1,418	1,466	1,514	1,564	1,614
Interest	323	139	146	153	157
Dividends	-	440	445	450	455
Net GST received	430	475	441	454	464
Other	652	673	694	715	736
<b>Total cash received</b>	<b>15,298</b>	<b>15,808</b>	<b>15,136</b>	<b>15,349</b>	<b>15,522</b>
<b>Cash used</b>					
Employees	6,210	6,244	6,063	6,184	6,308
Suppliers	6,628	7,222	6,850	7,059	7,228
<b>Total cash used</b>	<b>12,838</b>	<b>13,466</b>	<b>12,913</b>	<b>13,243</b>	<b>13,536</b>
<b>Net cash from/(used by) operating activities</b>	<b>2,460</b>	<b>2,342</b>	<b>2,223</b>	<b>2,106</b>	<b>1,986</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash used</b>					
Purchase of property, plant and equipment and intangibles	2,197	2,079	1,960	1,843	1,723
Purchase of works of art	193	194	198	200	202
Investments	250	250	250	250	250
<b>Total cash used</b>	<b>2,640</b>	<b>2,523</b>	<b>2,408</b>	<b>2,293</b>	<b>2,175</b>
<b>Net cash from/(used by) investing activities</b>	<b>(2,640)</b>	<b>(2,523)</b>	<b>(2,408)</b>	<b>(2,293)</b>	<b>(2,175)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Contributed equity	193	194	198	200	202
<b>Total cash received</b>	<b>193</b>	<b>194</b>	<b>198</b>	<b>200</b>	<b>202</b>
<b>Net cash from/(used by) financing activities</b>	<b>193</b>	<b>194</b>	<b>198</b>	<b>200</b>	<b>202</b>
<b>Net increase/(decrease) in cash held</b>	<b>13</b>	<b>13</b>	<b>13</b>	<b>13</b>	<b>13</b>
Cash and cash equivalents at the beginning of the reporting period	2,347	2,360	2,373	2,386	2,399
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>2,360</b>	<b>2,373</b>	<b>2,386</b>	<b>2,399</b>	<b>2,412</b>

Prepared on Australian Accounting Standards basis.



**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>NEW CAPITAL APPROPRIATIONS</b>					
Equity injections - Bill 2	193	194	198	200	202
<b>Total new capital appropriations</b>	<b>193</b>	<b>194</b>	<b>198</b>	<b>200</b>	<b>202</b>
<b>Provided for:</b>					
Purchase of non-financial assets	193	194	198	200	202
<b>Total items</b>	<b>193</b>	<b>194</b>	<b>198</b>	<b>200</b>	<b>202</b>
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriations <sup>(a)</sup>	193	194	198	200	202
Funded internally from Departmental resources <sup>(b)</sup>	2,497	2,379	2,260	2,143	2,023
<b>TOTAL</b>	<b>2,690</b>	<b>2,573</b>	<b>2,458</b>	<b>2,343</b>	<b>2,225</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total purchases	2,690	2,573	2,458	2,343	2,225
less: gifted assets	(300)	(300)	(300)	(300)	(300)
<b>Total cash used to acquire assets</b>	<b>2,390</b>	<b>2,273</b>	<b>2,158</b>	<b>2,043</b>	<b>1,925</b>

Prepared on Australian Accounting Standards basis.

(a) Includes current Appropriation Bill 2.

(b) Includes the following sources of funding: prior year Act 1 appropriations, donations and contributions, gifts, internally developed assets and proceeds from the sale of assets.

**Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)**

	Asset Category					Total
	Land	Buildings	Other property, plant and equipment	Heritage and cultural	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2022</b>						
Gross book value	10,910	75,791	10,784	38,701	961	137,147
Accumulated depreciation/ amortisation and impairment	-	(13,721)	(6,828)	(658)	(601)	(21,808)
<b>Opening net book balance</b>	<b>10,910</b>	<b>62,070</b>	<b>3,956</b>	<b>38,043</b>	<b>360</b>	<b>115,339</b>
<b>Capital asset additions</b>						
<b>Estimated expenditure on new or replacement assets</b>						
By purchase - appropriation equity <sup>(a)</sup>	-	-	-	194	-	194
By purchase - appropriation ordinary annual services <sup>(b)</sup>	-	1,529	500	-	50	2,079
Assets received as gifts/donations	-	-	-	300	-	300
<b>Total additions</b>	<b>-</b>	<b>1,529</b>	<b>500</b>	<b>494</b>	<b>50</b>	<b>2,573</b>
<b>Other movements</b>						
Depreciation/ amortisation expense	-	(3,039)	(1,322)	(146)	(109)	(4,616)
<b>Total other movements</b>	<b>-</b>	<b>(3,039)</b>	<b>(1,322)</b>	<b>(146)</b>	<b>(109)</b>	<b>(4,616)</b>
<b>As at 30 June 2023</b>						
Gross book value	10,910	77,320	11,284	39,195	1,011	139,720
Accumulated depreciation/ amortisation and impairment	-	(16,760)	(8,150)	(804)	(710)	(26,424)
<b>Closing net book balance</b>	<b>10,910</b>	<b>60,560</b>	<b>3,134</b>	<b>38,391</b>	<b>301</b>	<b>113,296</b>
<b>Estimated operating expenditure in income statement for heritage and cultural assets</b>						<b>\$'000</b>
Operations and Maintenance						1,148
Preservation and Conservation						91
<b>Total operating expenditure on heritage and cultural assets</b>						<b>1,238</b>

Prepared on Australian Accounting Standards basis

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2022-23, including CDABs.

(b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses.

# **National Transport Commission**

**Entity resources and planned  
performance**



# National Transport Commission

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# National Transport Commission

## Section 1: Entity overview and resources

### 1.1 Strategic direction statement

The National Transport Commission (NTC) is a national land transport reform agency that supports Australian governments to improve safety, productivity and environmental outcomes, provide for future technologies and improve regulatory efficiency. Our vision is to advance social and economic outcomes for all Australians through an efficient, integrated and national land transport system.

The *National Transport Commission Act 2003* (the NTC Act) and the Inter-Governmental Agreement for Regulatory and Operational Reform in Road, Rail and Intermodal Transport (IGA) establish the NTC and define our role. This is reflected in the NTC's outcome statement: Improved transport productivity, efficiency, safety and environmental performance and regulatory efficiency in Australia through developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport.

As a key contributor to the national reform agenda, the NTC is accountable to the Infrastructure and Transport Ministers' Meeting (ITMM), and works closely with the ITMM's advisory body, the Infrastructure and Transport Senior Officials' Committee (ITSOC). ITMM approves the NTC's program of work (through our Corporate Plan) and reform proposals.

The NTC operates in a complex and changing national environment that faces rapid transformation through technology and innovation. To meet the challenges that this environment poses and deliver on our intended outcomes, the NTC's focus for 2022–23 is:

- delivering work across five focus areas that are aligned with ITMM's reform priorities and offer the highest value for Australia:
  - Future technologies
  - Safety
  - Productivity
  - Sustainability
  - Advisory and partnerships.
- effective engagement, collaboration and partnerships to deliver reform, while taking a more active role as a facilitator and coordinator to support national transport reform.
- developing our policy, economic and evaluation capabilities to ensure we have the expertise to deliver high-quality work and advice.

- continuing to embed a more flexible, responsive, and national operating model including capitalising on the agile and hybrid work practices adopted for COVID-19.

The NTC's Corporate Plan provides more detail on our program of work and how we will deliver on our outcomes.



## 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NTC for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and Departmental (for the NTC's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: National Transport Commission resource statement — Budget estimates for 2022-23 as at Budget March 2022**

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
<b>Opening balance/cash reserves at 1 July</b>	<b>3,318</b>	<b>3,621</b>
<b>Funds from Government</b>		
Annual appropriations - ordinary annual services <sup>(a)</sup>		
Outcome 1 <sup>(b)</sup>	3,603	4,427
Total annual appropriations	3,603	4,427
<b>Total funds from Government</b>	<b>3,603</b>	<b>4,427</b>
<b>Funds from other sources</b>		
Sale of goods and services	8,255	8,018
<b>Total funds from other sources</b>	<b>8,255</b>	<b>8,018</b>
<b>Total net resourcing for the NTC</b>	<b>15,176</b>	<b>16,066</b>
<hr/>		
	2021-22	2022-23
<b>Average staffing level (number)</b>	42	43

Prepared on a resourcing (that is, appropriations available) basis.

All figures shown above are GST exclusive – these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23

(b) Funding for 2021-22 does not include \$0.861 million that will be received through Appropriation Bill (No. 3) 2021-22. The annual appropriations received from this Bill will be recognised in a future PB Statement after the Bills have received Royal Assent.

The NTC is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to the NTC and are considered 'departmental' for all purposes.

## 1.3 Budget measures

There are no new measures for the NTC for the 2022-23 Budget.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the NTC can be found at:

[https://www.transparency.gov.au/sites/default/files/reports/2021-22\\_corporate\\_plan\\_national\\_transport\\_commission.pdf](https://www.transparency.gov.au/sites/default/files/reports/2021-22_corporate_plan_national_transport_commission.pdf)

The most recent annual performance statement can be found at:

<https://www.transparency.gov.au/annual-reports/national-transport-commission/reporting-year/2020-21>

## 2.1 Budgeted expenses and performance for Outcome 1

**Outcome 1: Improved transport productivity, efficiency, safety and environmental performance and regulatory efficiency in Australia through developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport**

### Budgeted expenses for Outcome 1

This table shows how much the NTC intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 1.1: National Transport Commission</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	4,464	4,427	4,348	3,929	4,023
Revenues from other independent sources	8,255	8,018	8,133	7,205	7,378
<b>Total expenses for Program 1.1</b>	<b>12,719</b>	<b>12,445</b>	<b>12,481</b>	<b>11,134</b>	<b>11,401</b>
<b>Outcome 1 totals by resource type</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	4,464	4,427	4,348	3,929	4,023
Revenues from other independent sources	8,255	8,018	8,133	7,205	7,378
<b>Total expenses for Outcome 1</b>	<b>12,719</b>	<b>12,445</b>	<b>12,481</b>	<b>11,134</b>	<b>11,401</b>
	2021-22	2022-23			
<b>Average staffing level (number)</b>	42	43			

**Table 2.1.2: Performance measure for Outcome 1**

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

<b>Outcome 1</b> – Improved transport productivity, efficiency, safety and environmental performance and regulatory efficiency in Australia through developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport		
<b>Program 1.1</b> – Improve safety, productivity and environmental outcomes, provide for future technologies and improve regulatory efficiency by developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport.		
<b>Key Activities</b>	Delivery of the NTC's ministerially approved program of work (as detailed in the NTC's Corporate Plan) in partnership with Australian governments, safety regulators, standards boards, industry, the private sector and the broader community.	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	The NTC develops policy reform proposals that are demonstrated to offer high value. <b>Target:</b> Clear evidence is provided of the expected benefits for all policy reform proposals.	Actual achievement cannot be assessed until EOFY. Target expected to be met
	The NTC's recommendations are relevant and valuable enough to the ITMM to be agreed. <b>Target:</b> At least 90 per cent of NTC recommendations presented to the ITMM are agreed.	Actual achievement cannot be assessed until EOFY. Target expected to be met
	The NTC delivers its ITMM-agreed projects on time and within budget. <b>Target:</b> At least 90 per cent of projects are completed on time and within budget.	Actual achievement cannot be assessed until EOFY. Target expected to be met

Year	Performance measures	Expected Performance Results
Current year 2021-22 cont.	<p>The NTC delivers a comprehensive program of legislative reviews and amendments.</p> <p><b>Target:</b> At least five legislative amendment packages are submitted to the ITMM each year.</p>	<p>Actual achievement cannot be assessed until EOFY.</p> <p>Target expected to be met</p>
	<p>The NTC consistently monitors and promotes the successful implementation of land transport reforms.</p> <p><b>Target:</b> The National Transport Reform Implementation Monitoring Report is provided annually and includes:</p> <ul style="list-style-type: none"> <li>the status for each jurisdiction for all land transport reforms being implemented</li> <li>recommendations to address any barriers to successful implementation.</li> </ul>	Target achieved
	<p>All NTC reforms are proposed with a clear implementation pathway.</p> <p><b>Target:</b> 100 per cent of NTC regulatory amendments presented to the ITMM have an implementation plan that includes outputs, timeframes and accountabilities.</p>	<p>Actual achievement cannot be assessed until EOFY.</p> <p>Target expected to be met</p>
	<p>The NTC receives positive feedback in its stakeholder survey on how the organisation engages.</p> <p><b>Target:</b> Demonstrated improvements on the previous stakeholder survey.</p>	Not applicable for 2021-22 - survey to be undertaken in 2022-23.
	<p>The NTC's staff engagement survey results are positive.</p> <p><b>Target:</b> An increase from the previous survey in overall staff engagement.</p>	Target achieved

Year	Performance measures	Planned Performance Results
Budget year 2022-23	Evaluations of the impact of the NTC's reforms (once implemented) show clear evidence of value provided.	All NTC reforms evaluated are shown to have been beneficial.
	The NTC develops policy reform proposals that are demonstrated to offer high value.	Clear evidence is provided of the expected benefits for all policy reform proposals.
	The NTC's recommendations are relevant and valuable enough to the ITMM to be agreed.	At least 90 per cent of NTC recommendations presented to the ITMM are agreed.
	The NTC delivers its ITMM-agreed projects on time and within budget.	At least 90 per cent of projects are completed on time and within budget.
	The NTC delivers a comprehensive program of legislative reviews and amendments.	At least three legislative amendment packages are submitted to the ITMM each year.
	The NTC consistently monitors and promotes the successful implementation of land transport reforms.	The National Transport Reform Implementation Monitoring Report is provided annually and includes: <ul style="list-style-type: none"> <li>the status for each jurisdiction for all land transport reforms being implemented</li> <li>recommendations to address any barriers to successful implementation.</li> </ul>
	All NTC reforms are proposed with a clear implementation pathway.	100 per cent of NTC regulatory amendments presented to the ITMM have an implementation plan that includes outputs, timeframes and accountabilities.
	The NTC receives positive feedback in its stakeholder survey on how the organisation engages.	Demonstrated improvements on the previous stakeholder survey.
	The NTC's staff engagement survey results are positive.	An increase from the previous survey in overall staff engagement.
Forward Estimates 2023-26	The statutory review of the NTC confirms that the organisation delivers on the objectives specified in the IGA.	The review recognises the NTC as highly valuable and recommends for it to continue operation.
	All others as per 2022-23	As per 2022-23

## **Section 3: Budgeted financial statements**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NTC's finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

### **3.1 Budgeted financial statements**

#### **3.1.1 Differences between entity resourcing and financial statements**

The NTC is funded by Commonwealth, states and territories on an annual basis, apportioned by an agreed percentage allocation as outlined within the NC's IGA.

Under its Act, funding for the NTC is to be applied only in payment or discharge of the costs, expenses and other obligations incurred by the NTC in the performance of its functions and the exercise of its powers.

Each year, the NTC must prepare estimates, in accordance with ITMM directions, of its receipts and expenditure for each financial year and for any other period specified by ITMM. The NTC must submit estimates so prepared to ITMM no later than such a date as ITMM directs. Except with the consent of ITMM, the funding of the NTC must not be spent otherwise than in accordance with the Corporate Plan and work program provided annually. On this basis, the NTC's forward estimates may change yearly based on directions from ITMM.

#### **3.1.2 Explanatory notes and analysis of budgeted financial statements**

The NTC's balance sheet is simple in structure and classification. Assets are largely comprised of cash and office plant and equipment, while liabilities are payables (to suppliers) and employee provisions (staff entitlements).

### 3.2 Budgeted financial statements tables

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	7,765	7,804	7,960	8,119	8,281
Suppliers	4,083	3,778	3,667	2,170	2,285
Depreciation and amortisation	816	816	816	816	816
Finance costs	55	47	38	29	19
<b>Total expenses</b>	<b>12,719</b>	<b>12,445</b>	<b>12,481</b>	<b>11,134</b>	<b>11,401</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Other <sup>(a)</sup>	8,255	8,018	8,133	7,205	7,378
<b>Total own-source revenue</b>	<b>8,255</b>	<b>8,018</b>	<b>8,133</b>	<b>7,205</b>	<b>7,378</b>
<b>Total own-source income</b>	<b>8,255</b>	<b>8,018</b>	<b>8,133</b>	<b>7,205</b>	<b>7,378</b>
<b>Net (cost of)/contribution by services</b>	<b>(4,464)</b>	<b>(4,427)</b>	<b>(4,348)</b>	<b>(3,929)</b>	<b>(4,023)</b>
Revenue from Government	4,464	4,427	4,348	3,929	4,023
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Prepared on Australian Accounting Standards basis.

(a) Relates to funding provided by states and territories.



**Table 3.2: Budgeted Departmental balance sheet (as at 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	3,621	3,739	3,830	3,893	3,927
Trade and other receivables	50	50	50	50	50
<b>Total financial assets</b>	<b>3,671</b>	<b>3,789</b>	<b>3,880</b>	<b>3,943</b>	<b>3,977</b>
<b>Non-financial assets</b>					
Land and buildings	2,485	2,059	1,633	1,207	781
Property, plant and equipment	955	865	775	685	595
Other non-financial assets	60	60	60	60	60
<b>Total non-financial assets</b>	<b>3,500</b>	<b>2,984</b>	<b>2,468</b>	<b>1,952</b>	<b>1,436</b>
<b>Total assets</b>	<b>7,171</b>	<b>6,773</b>	<b>6,348</b>	<b>5,895</b>	<b>5,413</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	450	450	450	450	450
Other payables	22	22	22	22	22
<b>Total payables</b>	<b>472</b>	<b>472</b>	<b>472</b>	<b>472</b>	<b>472</b>
<b>Interest bearing liabilities</b>					
Leases	2,719	2,321	1,896	1,443	961
<b>Total interest bearing liabilities</b>	<b>2,719</b>	<b>2,321</b>	<b>1,896</b>	<b>1,443</b>	<b>961</b>
<b>Provisions</b>					
Employee provisions	1,300	1,300	1,300	1,300	1,300
<b>Total provisions</b>	<b>1,300</b>	<b>1,300</b>	<b>1,300</b>	<b>1,300</b>	<b>1,300</b>
<b>Total liabilities</b>	<b>4,491</b>	<b>4,093</b>	<b>3,668</b>	<b>3,215</b>	<b>2,733</b>
<b>Net assets</b>	<b>2,680</b>	<b>2,680</b>	<b>2,680</b>	<b>2,680</b>	<b>2,680</b>
<b>EQUITY</b>					
<b>Parent entity interest</b>					
Retained surplus (accumulated deficit)	2,680	2,680	2,680	2,680	2,680
<b>Total parent entity interest</b>	<b>2,680</b>	<b>2,680</b>	<b>2,680</b>	<b>2,680</b>	<b>2,680</b>
<b>Total equity</b>	<b>2,680</b>	<b>2,680</b>	<b>2,680</b>	<b>2,680</b>	<b>2,680</b>

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)**

	Retained earnings \$'000	Total equity \$'000
<b>Opening balance as at 1 July 2022</b>		
Balance carried forward from previous period	2,680	2,680
<b>Adjusted opening balance</b>	<b>2,680</b>	<b>2,680</b>
<b>Comprehensive income</b>		
Surplus/(deficit) for the period	-	-
<b>Total comprehensive income</b>	<b>-</b>	<b>-</b>
<b>Estimated closing balance as at 30 June 2023</b>	<b>2,680</b>	<b>2,680</b>
<b>Closing balance attributable to the Australian Government</b>	<b>2,680</b>	<b>2,680</b>

Prepared on Australian Accounting Standards basis.

**Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Receipts from Government	12,719	12,445	12,481	11,134	11,401
Net GST received	67	-	-	-	-
<b>Total cash received</b>	<b>12,786</b>	<b>12,445</b>	<b>12,481</b>	<b>11,134</b>	<b>11,401</b>
<b>Cash used</b>					
Employees	7,714	7,804	7,960	8,119	8,281
Suppliers	4,142	3,778	3,667	2,170	2,285
Interest payments on lease liability	55	47	38	29	19
<b>Total cash used</b>	<b>11,911</b>	<b>11,629</b>	<b>11,665</b>	<b>10,318</b>	<b>10,585</b>
<b>Net cash from/(used by) operating activities</b>	<b>875</b>	<b>816</b>	<b>816</b>	<b>816</b>	<b>816</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash used</b>					
Purchase of property, plant and equipment and intangibles	200	300	300	300	300
<b>Total cash used</b>	<b>200</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>
<b>Net cash from/(used by) investing activities</b>	<b>(200)</b>	<b>(300)</b>	<b>(300)</b>	<b>(300)</b>	<b>(300)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash used</b>					
Principal payments on lease liability	372	398	425	453	482
<b>Total cash used</b>	<b>372</b>	<b>398</b>	<b>425</b>	<b>453</b>	<b>482</b>
<b>Net cash from/(used by) financing activities</b>	<b>(372)</b>	<b>(398)</b>	<b>(425)</b>	<b>(453)</b>	<b>(482)</b>
<b>Net increase/(decrease) in cash held</b>	<b>303</b>	<b>118</b>	<b>91</b>	<b>63</b>	<b>34</b>
Cash and cash equivalents at the beginning of the reporting period	3,318	3,621	3,739	3,830	3,893
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>3,621</b>	<b>3,739</b>	<b>3,830</b>	<b>3,893</b>	<b>3,927</b>

Prepared on Australian Accounting Standards basis.

**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded internally from Departmental resources <sup>(a)</sup>	200	300	300	300	300
<b>TOTAL</b>	<b>200</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total purchases	200	300	300	300	300
<b>Total cash used to acquire assets</b>	<b>200</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>

Prepared on Australian Accounting Standards basis.

(a) Includes funding from entity receipts, and proceeds from sale of assets.

**Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)**

Table 10: Statement of Departmental asset movements (Budget year 2022-23)			
	Asset Category		
	Buildings	Other property, plant and equipment	Total
	\$'000	\$'000	\$'000
<b>As at 1 July 2022</b>			
Gross book value	-	2,332	2,332
Gross book value - ROU assets	3,763	-	3,763
Accumulated depreciation/amortisation and impairment	-	(1,377)	(1,377)
Accumulated depreciation/amortisation and impairment - ROU assets	(1,278)	-	(1,278)
<b>Opening net book balance</b>	<b>2,485</b>	<b>955</b>	<b>3,440</b>
<b>Capital asset additions</b>			
<b>Estimated expenditure on new or replacement assets</b>			
By purchase - other	-	300	300
<b>Total additions</b>	<b>-</b>	<b>300</b>	<b>300</b>
<b>Other movements</b>			
Depreciation/amortisation expense	-	(390)	(390)
Depreciation/amortisation on ROU assets	(426)	-	(426)
<b>Total other movements</b>	<b>(426)</b>	<b>(390)</b>	<b>(816)</b>
<b>As at 30 June 2023</b>			
Gross book value	-	2,632	2,632
Gross book value - ROU assets	3,763	-	3,763
Accumulated depreciation/amortisation and impairment	-	(1,767)	(1,767)
Accumulated depreciation/amortisation and impairment - ROU assets	(1,704)	-	(1,704)
<b>Closing net book balance</b>	<b>2,059</b>	<b>865</b>	<b>2,924</b>

Prepared on Australian Accounting Standards basis.



# **North Queensland Water Infrastructure Authority**

## **Entity resources and planned performance**





# North Queensland Water Infrastructure Authority

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# North Queensland Water Infrastructure Authority

## Section 1: Entity overview and resources

### 1.1 Strategic direction statement

The North Queensland Water Infrastructure Authority (NQWIA) was established on 12 March 2019 as an Executive Agency under section 65 of the *Public Service Act 1999*. The key objective of the agency is to provide strategic planning and coordination of Commonwealth resources to implement water infrastructure priorities in northern Queensland and manage water infrastructure projects as directed by the responsible Minister.

The NQWIA works collaboratively with community stakeholders, local governments and the Queensland Government to undertake planning, oversight and project delivery activities related to priority water infrastructure. This includes the development of business cases, independent analysis and, project oversight for major water infrastructure initiatives potentially eligible to receive Australian Government funding.

The NQWIA also coordinates the provision of information sharing among relevant regulatory authorities in order to implement the projects within its scope.

In 2022-23, the NQWIA will focus on strategic planning, coordination and advice for the Hughenden Irrigation Scheme and the Hells Gates Dam Scheme to facilitate decision making regarding further progression of those and other designated projects. The organisation will also provide Australian Government oversight for water infrastructure projects in north Queensland including the Big Rocks Weir, as well as for priority projects agreed by the responsible Minister.

The NQWIA will provide policy and project advice to the Government with recommendations on future investment in priority water infrastructure projects in north Queensland to deliver on developmental, environmental, and regional commitments.

## 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NQWIA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by Departmental (for the entity's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: NQWIA resource statement — Budget estimates for 2022-23 as at Budget March 2022**

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
<b>Departmental</b>		
Annual appropriations - ordinary annual services <sup>(a)</sup>		
Prior year appropriations available	2,066	2,066
Departmental appropriation	3,306	3,288
Total Departmental annual appropriations	5,372	5,354
<b>Total Departmental resourcing</b>	<b>5,372</b>	<b>5,354</b>
<b>Total resourcing for NQWIA</b>	<b>5,372</b>	<b>5,354</b>
	2021-22	2022-23
<b>Average staffing level (number)</b>	3	10

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.  
Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2022-23.

### 1.3 Budget measures

Budget measures in Part 1 relating to the NQWIA are detailed in Budget Paper No. 2 and are summarised below.

**Table 1.2: NQWIA 2022-23 Budget measures**

**Part 1: Measures announced since the 2021-22 Mid-Year Economic and Fiscal Outlook (MYEFO)**

	Program	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
<b>Payment measures</b>						
North Queensland Water Infrastructure Authority – future funding	1.1					
Departmental payments		-	967	2,618	2,639	2,657
<b>Total</b>		-	<b>967</b>	<b>2,618</b>	<b>2,639</b>	<b>2,657</b>
<b>Total payment measures</b>						
Departmental		-	967	2,618	2,639	2,657
<b>Total</b>		-	<b>967</b>	<b>2,618</b>	<b>2,639</b>	<b>2,657</b>

Prepared on a Government Finance Statistics (Underlying Cash) basis.

Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the North Queensland Water Infrastructure Authority can be found at:

[https://www.nqwia.gov.au/sites/default/files/documents/nqwia\\_corp\\_plan\\_20-22.pdf](https://www.nqwia.gov.au/sites/default/files/documents/nqwia_corp_plan_20-22.pdf)

The most recent annual performance statement can be found at:

<https://www.nqwia.gov.au/sites/default/files/documents/nqwia-annual-report-2020-21.pdf>

## 2.1 Budgeted expenses and performance for Outcome 1

**Outcome 1: Progress the development of water resource projects in North Queensland, through strategic planning and coordination of information sharing among relevant regulatory authorities and stakeholders**

### Budgeted expenses for Outcome 1

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 1.1: NQWIA</b>					
Departmental expenses					
Departmental appropriation	3,306	3,288	2,618	2,639	2,657
Expenses not requiring appropriation in the Budget year <sup>(a)</sup>	25	25	25	25	25
<b>Departmental total</b>	<b>3,331</b>	<b>3,313</b>	<b>2,625</b>	<b>2,625</b>	<b>2,625</b>
<b>Total expenses for program 1.1</b>	<b>3,331</b>	<b>3,313</b>	<b>2,625</b>	<b>2,625</b>	<b>2,625</b>
	2021-22	2022-23			
<b>Average staffing level (number)</b>	3	10			

(a) Expenses not requiring appropriation in the Budget year are made up of audit fees received free of charge.

**Table 2.1.2: Performance measure for Outcome 1**

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Details of 2022-23 Budget measures that have materially changed existing programs are provided.

<b>Outcome 1</b> – Progress the development of water resource projects in North Queensland, through strategic planning and coordination of information sharing among relevant regulatory authorities and stakeholders		
<b>Program 1.1</b> – Work with stakeholders to deliver priority water resource projects and supporting investment in North Queensland including: Hells Gate Dam and Hughenden Irrigation schemes, the Big Rocks Weir, and other priority projects.		
<b>Key Activities</b> <sup>(a)</sup>	During 2022-23 the NQWIA will deliver Program 1.1 by engaging with project proponents, state and local governments and regulatory agencies to ensure timely progression of projects, and collaboratively undertake relevant water infrastructure master planning and on-the-ground project delivery in north Queensland.	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	Complete the Hughenden Irrigation Scheme detailed business case and authorise payments against completed milestones	Hughenden Irrigation Scheme Business Case. Target achieved
	Substantially complete the Hells Gates Dam Business Case and authorise payments against completed milestones	Hells Gates Dam Business Case. Target achieved
	Complete the Upper Burdekin Irrigation Project	Upper Burdekin Irrigation Project. Target achieved
<b>Year</b>	<b>Performance measures</b> <sup>(b)</sup>	<b>Planned Performance Results</b>
Budget year 2022-23	<i>Oversight completion of Big Rocks Weir pre-construction</i>	<i>Pre-construction activities completed, and recommendations provided to Government</i>
	<i>Substantially progress decisions concerning further development of Hells Gate Dam and Hughenden Irrigation schemes</i>	<i>Advice provided to Government, with activities well progressed</i>
	<i>Oversight substantial completion of Bowen Pipeline business case project, including authorising payments against completed milestones</i>	<i>Bowen Pipeline business case – 80% complete</i>
	<i>Oversight substantial completion of Urannah Dam business case project, including authorising payments against completed milestones</i>	<i>Urannah Dam business case – 100% complete</i>



Year	Performance measures <sup>(b)</sup>	Planned Performance Results
Forward Estimates 2023-26	<i>As per 2022-23</i>	<i>Oversight successful completion of relevant business cases</i>  <i>Priority water infrastructure projects identified and advice provided to Government</i>

Material changes to Program 1.1 resulting from 2022-23 Budget Measures: North Queensland Water Infrastructure Authority operational (Departmental) funding extended to 30 June 2027. Previously a terminating measure ending 30 June 2023.

(a) Refers to updated key activities that will be reflected in the 2022-23 Corporate Plan.

(b) New or modified performance measures that reflect new or materially changed programs are shown in *italics*.

## **Section 3: Budgeted financial statements**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NQWIA finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

### **3.1 Budgeted financial statements**

#### **3.1.1 Explanatory notes and analysis of budgeted financial statements**

Total budgeted expense for the NQWIA in 2022-23 are \$3.3 million, represented by \$1.6 million in employee benefits and \$1.7 million in suppliers. Suppliers include expenses associated with the procurement of external advice to support NQWIA projects, travel, and contracted services.

The NQWIA's major assets include cash and receivables (\$2.2 million). The NQWIA's major liabilities (\$0.2 million) include suppliers, other payables and employee provisions.

The NQWIA will receive an additional \$11.6 million to 2026-27 to enable continued oversight of priority water infrastructure business cases in north Queensland.

### 3.2 Budgeted financial statements tables

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	1,506	1,639	2,007	2,022	2,035
Suppliers	1,825	1,674	636	642	647
<b>Total expenses</b>	<b>3,331</b>	<b>3,313</b>	<b>2,643</b>	<b>2,664</b>	<b>2,682</b>
<b>LESS:</b>					
<b>Gains</b>					
Other	25	25	25	25	25
<b>Total gains</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>25</b>
<b>Total own-source income</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>25</b>
<b>Net (cost of)/contribution by services</b>	<b>(3,306)</b>	<b>(3,288)</b>	<b>(2,618)</b>	<b>(2,639)</b>	<b>(2,657)</b>
Revenue from Government	3,306	3,288	2,618	2,639	2,657
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Prepared on Australian Accounting Standards basis.

**Table 3.2: Budgeted Departmental balance sheet (as at 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	20	20	20	20	20
Trade and other receivables	2,172	2,172	2,172	2,172	2,172
<b>Total financial assets</b>	<b>2,192</b>	<b>2,192</b>	<b>2,192</b>	<b>2,192</b>	<b>2,192</b>
<b>Total assets</b>	<b>2,192</b>	<b>2,192</b>	<b>2,192</b>	<b>2,192</b>	<b>2,192</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	68	68	68	68	68
Other payables	11	11	11	11	11
<b>Total payables</b>	<b>79</b>	<b>79</b>	<b>79</b>	<b>79</b>	<b>79</b>
<b>Provisions</b>					
Employee provisions	147	147	147	147	147
<b>Total provisions</b>	<b>147</b>	<b>147</b>	<b>147</b>	<b>147</b>	<b>147</b>
<b>Total liabilities</b>	<b>226</b>	<b>226</b>	<b>226</b>	<b>226</b>	<b>226</b>
<b>Net assets</b>	<b>1,966</b>	<b>1,966</b>	<b>1,966</b>	<b>1,966</b>	<b>1,966</b>
<b>EQUITY</b>					
<b>Parent entity interest</b>					
Retained surplus (accumulated deficit)	1,966	1,966	1,966	1,966	1,966
<b>Total parent entity interest</b>	<b>1,966</b>	<b>1,966</b>	<b>1,966</b>	<b>1,966</b>	<b>1,966</b>
<b>Total equity</b>	<b>1,966</b>	<b>1,966</b>	<b>1,966</b>	<b>1,966</b>	<b>1,966</b>

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)**

	Retained earnings \$'000	Total equity \$'000
<b>Opening balance as at 1 July 2022</b>		
Balance carried forward from previous period	1,966	1,966
<b>Adjusted opening balance</b>	<b>1,966</b>	<b>1,966</b>
<b>Estimated closing balance as at 30 June 2023</b>	<b>1,966</b>	<b>1,966</b>
<b>Closing balance attributable to the Australian Government</b>	<b>1,966</b>	<b>1,966</b>

Prepared on Australian Accounting Standards basis

**Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	3,306	3,288	2,618	2,639	2,657
Other	150	-	-	-	-
<b>Total cash received</b>	<b>3,456</b>	<b>3,288</b>	<b>2,618</b>	<b>2,639</b>	<b>2,657</b>
<b>Cash used</b>					
Employees	1,506	1,639	2,007	2,022	2,035
Suppliers	1,950	1,649	611	617	622
<b>Total cash used</b>	<b>3,456</b>	<b>3,288</b>	<b>2,618</b>	<b>2,639</b>	<b>2,657</b>
<b>Net cash from/(used by) operating activities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net increase/(decrease) in cash held</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash and cash equivalents at the beginning of the reporting period	20	20	20	20	20
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>

Prepared on Australian Accounting Standards basis

**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

This table is not provided as NQWIA does not receive capital funds.

**Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)**

This table is not provided as NQWIA does not hold non-financial assets.

# **Northern Australia Infrastructure Facility**

**Entity resources and planned  
performance**



# Northern Australia Infrastructure Facility

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# Northern Australia Infrastructure Facility

## Section 1: Entity overview and resources

### 1.1 Strategic direction statement

The Northern Australia Infrastructure Facility (NAIF) was established on 1 July 2016 as a Corporate Commonwealth Entity under the *Northern Australia Infrastructure Facility Act 2016* (NAIF Act). The Australian Government has announced reforms to increase the allocation to the NAIF by \$2 billion to \$7 billion and to increase the geographic reach of the NAIF to include the Indian Ocean Territories.

A commercially focused independent board oversees NAIF and is responsible for making Investment Decisions to provide financial assistance by way of loans, equity or alternate financing mechanisms to projects that support the economic growth and stimulate population growth in northern Australia.

The NAIF Investment Mandate, effective 30 June 2021, outlines the mandatory criteria project proponents must meet for their project to be eligible for NAIF financial assistance. The infrastructure that NAIF is able to finance is wide ranging and includes assets that facilitate the establishment or enhancement of business activity or increase economic activity in a region. Examples of the sectors that NAIF can support include, but are not limited to, resources, airports, ports and rail, agriculture, water, energy, social infrastructure (including property, tourism, education and health), manufacturing and telecommunications. Eligible projects must bring new capacity online either through the construction of new infrastructure or by materially enhancing existing infrastructure.

NAIF projects must be of public benefit (being broad based and must demonstrate benefits to the broader economy and community, beyond those captured by a project proponent). In offering any concession pricing or terms, NAIF must have regard to the extent of the forecast public benefit.

NAIF can provide up to 100 per cent of debt funding for an eligible project provided there is appropriate risk sharing and subject to the Commonwealth Government not being a majority risk taker for the project.

In providing financing to support the development of a project, NAIF utilises several financing tools including longer loan tenor, deferral of interest and principal repayments, security and/or cash flow subordination and concessional pricing. The financing tools provided for a project are determined on a project specific basis. NAIF can accept a higher risk than commercial lenders particularly where the risk relates to factors that are unique to investing in northern Australia, including distance remoteness and climate. NAIF is only able to offer the minimum

concessions necessary for a project to proceed. NAIF moneys are not grant funds and in all cases the loan or other finance must be able to be repaid or refinanced.

NAIF requires each proponent to provide an Indigenous participation, procurement and employment strategy tailored for the Indigenous population in the region of the proposed project. NAIF works with project proponents to ensure these strategies contain sustainable and achievable actions to support Indigenous advancement, including setting targets across employment, procurement, or other areas where suited to the circumstances of the project.

The Parliament passed a series of reforms to the NAIF Act in 2020-21. These reforms included:

- An expanded definition of infrastructure to focus on financing development rather than just construction.
- An expanded geography to include the Shire of Ngaanyatjaraku in Western Australia
- A broader definition of public benefit.
- NAIF being provided with expanded debt tools, including the ability to provide letters of credit, guarantees and lend in foreign currency.
- The ability for NAIF to provide finance for smaller loans, through working with financing partnerships.
- The ability for NAIF to provide equity finance, subject to a cap of \$50 million and a minimum of \$5 million per investment, for non-controlling investments, with NAIF's total equity commitments to be capped at \$500 million out of the \$5 billion allocation.
- In certain circumstances the ability for NAIF to provide financing directly to proponents rather than via the States or Northern Territory.

These reforms will support NAIF achieve its primary objective of delivering of economic and population growth in the north.

With the 2022-23 Budget announcement to increase the allocation to the NAIF by \$2 billion to \$7 billion and to increase the geographic reach of the NAIF to include the Indian Ocean Territories there will be further amendments to the NAIF Act and the issuance of a new Investment Mandate.

NAIF is an initiative of the Australian Government's Our North, Our Future: White Paper on Developing Northern Australia. Policy responsibility rests with the Department of Infrastructure, Transport, Regional Development, and Communications.

More information about NAIF is available at [www.naif.gov.au](http://www.naif.gov.au).

## 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to NAIF for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by Departmental (for NAIF's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: NAIF resource statement — Budget estimates for 2021-22 as at Budget March 2022**

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
<b>Opening balance/cash reserves at 1 July</b>	<b>4,893</b>	<b>3,135</b>
<b>Funds from Government</b>		
Annual appropriations - ordinary annual services <sup>(a) (b)</sup>		
Outcome 1	18,967	20,939
Total annual appropriations	18,967	20,939
<b>Total funds from Government</b>	<b>18,967</b>	<b>20,939</b>
<b>Total net resourcing for NAIF</b>	<b>23,860</b>	<b>24,074</b>
<b>Average staffing level (number) <sup>(c)</sup></b>	<b>1</b>	<b>1</b>

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23.

(b) 2021-22 includes \$4.7 million in appropriation received through the Department of Industry, Science, Energy and Resources prior to the transfer of NAIF to the Infrastructure Portfolio as part of the restructure of administrative arrangements in July 2021.

(c) The ASL estimate represents the Chief Executive Officer of NAIF. Total staffing for NAIF is 36.2 full time equivalents as at January 2022. The additional staff for NAIF include specialist staff engaged under contract. Refer to Section 3.1.1 for further information.

NAIF is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications, which are then paid to NAIF and are considered 'departmental' for all purposes.

## 1.3 Budget measures

See related measure titled *Northern Australia Infrastructure Facility – increased funding and expansion* in the Department of Infrastructure, Transport, Regional Development and Communication's chapter of these Portfolio Budget Statements.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for NAIF can be found at:

<https://naif.gov.au/corporate-reporting/reporting/>

The most recent annual performance statement can be found at:

<https://naif.gov.au/corporate-reporting/reporting/>

## 2.1 Budgeted expenses and performance for Outcome 1

**Outcome 1: Enable economic growth in northern Australia, by facilitating private sector investment in economic infrastructure through the provision of concessional financing delivered through the State and Territory Governments**

### Linked programs

**Department of Infrastructure, Transport, Regional Development and Communications**

#### Programs

- Program 3.4 – Growing innovative and competitive businesses, industries and regions.

#### Contribution to Outcome 1 made by linked programs

The Department of Infrastructure, Transport, Regional Development and Communications contributes through its policies to increase economic growth and investment in northern Australia. The Department of Infrastructure, Transport, Regional Development and Communications has policy responsibility for NAIF.

#### Infrastructure Australia

#### Programs

- Program 1.1 – Infrastructure Australia

#### Contribution to Outcome 1 made by linked programs

Infrastructure Australia contributes to Outcome 1 through feedback on matters relating to infrastructure and public benefit analysis to support NAIF's assessment of its mandatory criterion in regards to a project being of public benefit. NAIF must consult Infrastructure Australia where NAIF's Investment Decision is for an amount more than \$250 million.

**National Indigenous Australians Agency**

**Programs**

- Program 1.1 – *Jobs, Land and the Economy*
- Program 1.2 – *Children and Schooling*
- Program 1.3 – *Safety and Wellbeing*
- Program 1.4 – *Culture and Capability*
- Program 1.5 – *Remote Australia Strategies*
- Program 1.6 – *Evaluation and Research*

**Contribution to Outcome 1 made by linked programs**

The National Indigenous Australians Agency contributes to Outcome 1 through engagement with Indigenous-led proponents or those partnering with Indigenous communities on projects related to areas like social infrastructure, ecotourism, agriculture and horticulture, resources and innovative energy solutions for remote communities. NAIF engages with Indigenous stakeholders including for example the Indigenous Reference Group. Furthermore, all NAIF project proponents must develop strategies for Indigenous participation, procurement and employment that is tailored for Indigenous population in the region of the project.

**Budgeted expenses for Outcome 1**

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 1.1: Northern Australia Infrastructure Facility</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	18,967	20,939	21,090	21,254	21,615
Expenses not requiring appropriation in the Budget year	1,758	-	-	-	-
<b>Total expenses for Program 1.1</b>	<b>20,725</b>	<b>20,939</b>	<b>21,090</b>	<b>21,254</b>	<b>21,615</b>
<b>Outcome 1 totals by resource type</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	18,967	20,939	21,090	21,254	21,615
Expenses not requiring appropriation in the Budget year	1,758	-	-	-	-
<b>Total expenses for Outcome 1</b>	<b>20,725</b>	<b>20,939</b>	<b>21,090</b>	<b>21,254</b>	<b>21,615</b>

	2021-22	2022-23
<b>Average staffing level (number) <sup>(a)</sup></b>	<b>1</b>	<b>1</b>

(a) The ASL estimate represents the Chief Executive Officer of NAIF. Total staffing for NAIF is 36.2 full time equivalents as at January 2022. The additional staff for NAIF include specialist staff engaged under contract. Refer to Section 3.1.1 for further information.

**Table 2.1.2: Performance criteria for Outcome 1**

Table 2.1.2 below details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided. It also summarises how each program is delivered and where 2022-23 Budget measures have created new programs or materially changed existing programs.

<b>Outcome 1 – Enable economic growth in northern Australia, by facilitating private sector investment in economic infrastructure through the provision of concessional financing delivered through the State and Territory Governments</b>		
<b>Program 1.1 – Northern Australia Infrastructure Facility (NAIF)</b> This program contributes to the outcome by accelerating and encouraging development of infrastructure that provides a basis for economic growth and stimulates population growth in northern Australia		
<b>Key Activities</b> (a)	NAIF delivers Program 1 by the making of Investment Decisions for financial assistance, which may be concessional. The financial assistance may be provided to state and territory governments in Queensland, Western Australia, and the Northern Territory to on-lend in their jurisdictions for the benefit of their jurisdictions or maybe be provided directly to the development entity. The assistance is for the construction or material enhancement of infrastructure to enable long term economic and population growth to benefit northern Australia. The reforms announced by the Government have empowered NAIF to also lend directly and expand the scope and scale of projects that can be funded. The \$2 billion of extra funding announced allows NAIF to now have targets for Investment Decisions in FY2023-25 which was not reflected in the FY2021-25 Corporate Plan.	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	Public benefit	Net public benefit for each Investment Decision: Public Benefit Multiplier - Value of quantified public benefit to cost of concessions > 2 times (over the Portfolio of Investment Decisions in a financial year). For each Investment Decision in the period, publish a case study (on NAIF's website) outlining among other things, examples of forecast public benefit. Job creation: Report on total jobs forecast from Investment Decisions.
	Indigenous engagement	Sustainable Indigenous participation, procurement and employment: For each Investment Decision in the period publish a case study (on NAIF's website) outlining among other things, examples of proposed Indigenous engagement strategies.



Year	Performance measures	Expected Performance Results
Current year 2021-22 cont.	Investment Decisions by NAIF Board (decision to offer finance)	Dollar value of NAIF Investment Decisions per annum between \$1 billion and \$1.25 billion. Contractual close of \$0.8 billion to \$1 billion. Demonstrate diversification on Investment Decisions to date across geography and sector over four year time horizon.
	Effective risk management	Demonstrate active management within the Risk Framework and Risk Appetite Statement. No instances identified of non-compliance with NAIF Act and Investment Mandate and all other legal and policy requirements.
	Active stakeholder management	Board meetings held in each of the northern Australia jurisdictions per annum. Targeted regional industry events. Regular communication via newsletters, social and other media. Continued refresh of website highlighting key investment activities and impact. Undertake an annual Stakeholder survey.
	Drive towards financial sustainability	Operating expenses per annum are within budget. By 2024-25 transaction loan revenues exceed NAIF accumulated operating costs and cost of funds. By 2024-25 return on equity investments achieves the accumulated cost of funds plus 3%.
Year	Performance measures	Planned Performance Results
Budget year 2022-23	As per 2021-22	As per 2021-22
Forward Estimates 2023-25	As per 2021-22 except for: <i>Growth in Investment activity</i>	As per 2021-22 except for: <i>Dollar value of NAIF Investment Decisions per annum:</i> <i>FY2023-24 \$1-\$1.25 billion</i> <i>FY2024-25 \$1-\$1.25 billion</i>
	<i>Contractual close per annum</i>	<i>FY2024-25 \$0.8 - \$1 billion</i>

(a) As outlined in the announcement by the Minister for Agriculture and Northern Australia on 25 January 2022 an additional \$2 billion of financing is being made available to NAIF. This means that there are now the targets for Growth in Investment Activity (and Contractual Close) in Forward Estimates 2023-25 (shown in *italics*). In the FY2021-25 Corporate Plan, year FY2023-25 was beyond the current capital available and therefore there were no targets for Investment Activity resulting in reduced targets for Contractual Close.

## **Section 3: Budgeted financial statements**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NAIF finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

### **3.1 Budgeted financial statements**

#### **3.1.1 Explanatory notes and analysis of budgeted financial statements**

The income statement shows the estimated net cost of services for NAIF.

Total budgeted expenses for NAIF in 2022-23 is \$20.9 million, represented by \$16.0 million in employee benefits, and \$4.9 million in suppliers. Suppliers include specialist staff engaged under contract; board, travel and overhead costs as well as expenses relating to Export Finance Australia, which provides services to NAIF through a service level agreement across corporate and administrative services (including financial management and reporting, human resources, information technology and communications and property management). NAIF has an approved operating loss of \$1.8 million for 2021-22. The forecasted loss is associated with timing related issues. Section 8(1) of the NAIF Act provides that NAIF must not make a decision after 30 June 2026 to provide financial assistance. On 17 July 2020 NAIF's Responsible Minister announced NAIF's extension for a further five years to 30 June 2026, which is subject to finalisation of legislation.

### 3.2 Budgeted financial statements tables

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	14,484	16,035	16,191	15,622	16,642
Suppliers	6,241	4,904	4,899	5,632	4,973
<b>Total expenses</b>	<b>20,725</b>	<b>20,939</b>	<b>21,090</b>	<b>21,254</b>	<b>21,615</b>
<b>Net (cost of)/contribution by services</b>	<b>(20,725)</b>	<b>(20,939)</b>	<b>(21,090)</b>	<b>(21,254)</b>	<b>(21,615)</b>
Revenue from Government	18,967	20,939	21,090	21,254	21,615
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>(1,758)</b>	-	-	-	-
<b>Total comprehensive income/(loss)</b>	<b>(1,758)</b>	-	-	-	-
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>(1,758)</b>	-	-	-	-
<b>Note: Impact of net cash appropriation arrangements</b>					
<b>Total comprehensive income/(loss) - as per statement of comprehensive income</b>	<b>(1,758)</b>	-	-	-	-
<b>Net cash operating surplus/(deficit)</b>	<b>(1,758)</b>	-	-	-	-

Prepared on Australian Accounting Standards basis.

**Table 3.2: Budgeted Departmental balance sheet (as at 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	3,135	3,135	3,135	3,135	3,135
Trade and other receivables	115	115	115	115	115
<b>Total financial assets</b>	<b>3,250</b>	<b>3,250</b>	<b>3,250</b>	<b>3,250</b>	<b>3,250</b>
<b>Non-financial assets</b>					
Other non-financial assets	7	7	7	7	7
<b>Total non-financial assets</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>
<b>Total assets</b>	<b>3,257</b>	<b>3,257</b>	<b>3,257</b>	<b>3,257</b>	<b>3,257</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	1,265	1,199	1,133	1,133	1,067
<b>Total payables</b>	<b>1,265</b>	<b>1,199</b>	<b>1,133</b>	<b>1,133</b>	<b>1,067</b>
<b>Provisions</b>					
Employee provisions	1,262	1,328	1,394	1,394	1,460
<b>Total provisions</b>	<b>1,262</b>	<b>1,328</b>	<b>1,394</b>	<b>1,394</b>	<b>1,460</b>
<b>Total liabilities</b>	<b>2,527</b>	<b>2,527</b>	<b>2,527</b>	<b>2,527</b>	<b>2,527</b>
<b>Net assets</b>	<b>730</b>	<b>730</b>	<b>730</b>	<b>730</b>	<b>730</b>
<b>EQUITY</b>					
<b>Parent entity interest</b>					
Retained surplus (accumulated deficit)	730	730	730	730	730
<b>Total parent entity interest</b>	<b>730</b>	<b>730</b>	<b>730</b>	<b>730</b>	<b>730</b>
<b>Total equity</b>	<b>730</b>	<b>730</b>	<b>730</b>	<b>730</b>	<b>730</b>

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)**

	Retained earnings \$'000	Total equity \$'000
<b>Opening balance as at 1 July 2022</b>		
Balance carried forward from previous period	730	730
<b>Adjusted opening balance</b>	<b>730</b>	<b>730</b>
<b>Estimated closing balance as at 30 June 2023</b>	<b>730</b>	<b>730</b>
<b>Closing balance attributable to the Australian Government</b>	<b>730</b>	<b>730</b>

Prepared on Australian Accounting Standards basis

**Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Receipts from Government	18,967	20,939	21,090	21,254	21,615
<b>Total cash received</b>	<b>18,967</b>	<b>20,939</b>	<b>21,090</b>	<b>21,254</b>	<b>21,615</b>
<b>Cash used</b>					
Employees	14,418	15,969	16,125	15,622	16,576
Suppliers	6,307	4,970	4,965	5,632	5,039
<b>Total cash used</b>	<b>20,725</b>	<b>20,939</b>	<b>21,090</b>	<b>21,254</b>	<b>21,615</b>
<b>Net cash from/(used by) operating activities</b>	<b>(1,758)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net increase/(decrease) in cash held</b>	<b>(1,758)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash and cash equivalents at the beginning of the reporting period	4,893	3,135	3,135	3,135	3,135
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>3,135</b>	<b>3,135</b>	<b>3,135</b>	<b>3,135</b>	<b>3,135</b>

Prepared on Australian Accounting Standards basis.

**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

This table is not provided as NAIF does not currently have any capital budget.

**Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)**

This table is not provided as NAIF does not hold non-financial assets.



# **Screen Australia**

## **Entity resources and planned performance**





# Screen Australia

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## Screen Australia

### Section 1: Entity overview and resources

#### 1.1 Strategic direction statement

Screen Australia works to support bold, enduring and culturally significant Australian storytelling that resonates with local audiences and succeeds in a global marketplace, created by a skilled and entrepreneurial screen industry.

Screen Australia's goals are:

- engaged audiences
- compelling Australian storytelling
- successful Australian screen businesses
- highly-skilled, creative and innovative industry practitioners.

Screen Australia also aims to be an efficient and effective organisation that is responsive to industry.

Screen Australia works to achieve these goals through:

- Culture — supporting screen stories that shape our cultural imagination, contribute to our national belonging, and create a legacy for all Australians now and into the future
- Quality — encouraging creators to extend the ambitions of their projects in terms of development, writing, craft, scale and production to produce high-end content
- Innovation — supporting the creation of innovative, risk-taking content for new and evolving platforms.

Screen Australia co-finances its projects with private financing sources. International economic conditions and tightening of credit markets may impact the availability of private funds for screen projects. The environment for feature film producers is also characterised by uncertain access to distribution and a small domestic market. In addition, the difficult economic climate may affect the level of recoupment of investment flowing to Screen Australia.

## 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to Screen Australia for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by Departmental (for Screen Australia's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: Screen Australia resource statement — Budget estimates for 2022-23 as at Budget March 2022**

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
<b>Opening balance/cash reserves at 1 July</b>	<b>23,492</b>	<b>23,492</b>
<b>Funds from Government</b>		
Annual appropriations - ordinary annual services <sup>(a)</sup>		
Outcome 1	39,466	27,834
Total annual appropriations	39,466	27,834
Amounts received from related entities		
Amounts from Portfolio Department <sup>(b)</sup>	70,454	70,454
Total amounts received from related entities	70,454	70,454
<b>Total funds from Government</b>	<b>109,920</b>	<b>98,288</b>
<b>Funds from industry sources</b>		
<b>Funds from other sources</b>		
Interest	210	210
Royalties	4,545	4,000
Sale of goods and services	950	150
Other	170	62
<b>Total funds from other sources</b>	<b>5,875</b>	<b>4,422</b>
<b>Total net resourcing for Screen Australia</b>	<b>139,287</b>	<b>126,202</b>
	2021-22	2022-23
<b>Average staffing level (number)</b>	<b>97</b>	<b>97</b>

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23.

(b) Funding provided by the Department of Infrastructure, Transport, Regional Development and Communications that is not specified within the annual Appropriation Bills as a payment to Screen Australia.

Screen Australia is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications, which are then paid to Screen Australia and are considered 'departmental' for all purposes.

### 1.3 Budget measures

Budget measures in Part 1 relating to Screen Australia are detailed in Budget Paper No. 2 and are summarised below.

**Table 1.2: Screen Australia 2022-23 Budget measures**  
**Part 1: Measures announced since the 2021-22 Mid-Year Economic and Fiscal Outlook (MYEFO)**

Program	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
<b>Payment measures</b>					
COVID-19 Response					
Package – additional arts sector support					
Departmental payment	9,000	-	-	-	-
<b>Total</b>	<b>9,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total payment measures</b>					
Departmental	9,000	-	-	-	-
<b>Total</b>	<b>9,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

#### Part 2: Other measures not previously reported in a portfolio statement

Program	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
<b>Payment measures</b>					
COVID-19 Response					
Package – additional arts sector support <sup>(a)</sup>					
Departmental payment	(9,000)	-	-	-	-
<b>Total</b>	<b>(9,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total payment measures</b>					
Departmental	(9,000)	-	-	-	-
<b>Total</b>	<b>(9,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

(a) This measure was previously published in the 2021-22 Mid-Year Economic and Fiscal Outlook.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for Screen Australia can be found at:  
[www.screenaustralia.gov.au/corporateplan](http://www.screenaustralia.gov.au/corporateplan)

The most recent annual performance statement can be found at:  
[www.screenaustralia.gov.au/annualreport](http://www.screenaustralia.gov.au/annualreport)

## 2.1 Budgeted expenses and performance for Outcome 1

**Outcome 1: Promote engaged audiences and support a creative, innovative and commercially sustainable screen industry through the funding and promotion of diverse Australian screen product**

### Budgeted expenses for Outcome 1

This table shows how much Screen Australia intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 1.1: Screen Australia</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	39,466	27,834	11,622	11,747	11,862
Payment from related entities	70,454	70,454	70,454	70,454	70,454
Expenses not requiring appropriation in the Budget year <sup>(a)</sup>	(190)	(255)	231	112	37
Revenues from other independent sources	5,875	4,422	4,360	4,360	4,360
<b>Total expenses for Program 1.1</b>	<b>115,605</b>	<b>102,455</b>	<b>86,667</b>	<b>86,673</b>	<b>86,713</b>
<b>Outcome 1 totals by resource type</b>					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	39,466	27,834	11,622	11,747	11,862
Payment from related entities	70,454	70,454	70,454	70,454	70,454
Expenses not requiring appropriation in the Budget year <sup>(a)</sup>	(190)	(255)	231	112	37
Revenues from other independent sources	5,875	4,422	4,360	4,360	4,360
<b>Total expenses for Outcome 1</b>	<b>115,605</b>	<b>102,455</b>	<b>86,667</b>	<b>86,673</b>	<b>86,713</b>
<b>Average staffing level (number)</b>					
	97	97			

(a) Net impact of AASB 16 Leases relating to right of use (buildings) lease repayments and depreciation/amortisation expenses of right of use assets.

**Table 2.1.2: Performance measure for Outcome 1**

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

<b>Outcome 1 – Promote engaged audiences and support a creative, innovative and commercially sustainable screen industry through the funding and promotion of diverse Australian screen product</b>		
<b>Program 1.1 – Screen Australia</b> The key results will be for creative individuals and businesses, through financial and other assistance, to make high-quality film, television, interactive entertainment, and other screen programs and for these programs to attract Australian and international audiences.		
<b>Key Activities</b>	Key activities reported in the current corporate plan that relate to this program, include: <ul style="list-style-type: none"> <li>Engage, educate and inspire</li> <li>Lead and collaborate</li> </ul>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	<b>Engage, educate and inspire</b> – increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways.	Total audience number for Australian productions, including 2.7 million admissions for productions shown at movie theatres (based on three-year average) and 107 million cumulative audience for Screen Australia-funded productions shown on television.  Target expected to be met 1.8 million visits to Screen Australia's website.  Target expected to be met 50 culturally diverse projects and events funded, with total funding of \$8 million.  Target expected to be met
	<b>Lead and collaborate</b> – be leaders in the sector and foster long-term relationships through partnerships and collaborations with key stakeholders and similar organisations/institutions nationally and internationally.	225 new Australian artwork projects supported, with total funding of \$62 million provided.  Target expected to be met \$0.4 million total funding for research and development projects.  Not expected to meet criteria; likely \$0.3 million.



Year	Performance measures	Expected Performance Results
Current year 2021-22 cont.		<p>Screen Australia specific indicators:</p> <ul style="list-style-type: none"> <li>dollar value of production generated for each dollar of Screen Australia investment in features: \$5.90</li> <li>dollar value of production generated for each dollar of Screen Australia investment in documentaries: \$2.90</li> <li>dollar value of production generated for each dollar of Screen Australia investment in TV drama: \$5.50</li> <li>dollar value of production generated for each dollar of Screen Australia investment in children's TV drama: \$3.60</li> </ul> <p>Target expected to be met</p>
Year	Performance measures	Planned Performance Results
Budget year 2022-23	<b>Engage, educate and inspire</b> – increase engagement with national and international visitors through innovative exhibitions and programs that are accessed in a variety of ways.	<p>Total audience number for Australian productions, including 2.7 million admissions for productions shown at movie theatres (based on three-year average) and 91 million cumulative audience for Screen Australia- funded productions shown on television.</p> <p>1.8 million visits to Screen Australia's website.</p> <p>50 culturally diverse projects and events funded, with total funding of \$8 million.</p>
	<b>Lead and collaborate</b> – be leaders in the sector and foster long-term relationships through partnerships and collaborations with key stakeholders and similar organisations/institutions nationally and internationally.	<p>225 new Australian artwork projects supported, with total funding of \$73 million provided.</p> <p>\$0.4 million total funding for research and development projects.</p> <p>Screen Australia specific indicators:</p> <ul style="list-style-type: none"> <li>dollar value of production generated for each dollar of Screen Australia investment in features: \$5.90</li> <li>dollar value of production generated for each dollar of Screen Australia investment in documentaries: \$2.90</li> <li>dollar value of production generated for each dollar of Screen Australia investment in TV drama: \$5.50</li> <li>dollar value of production generated for each dollar of Screen Australia investment in children's TV drama: \$3.60.</li> </ul>
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

## **Section 3: Budgeted financial statements**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of Screen Australia's finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

### **3.1 Budgeted financial statements**

#### **3.1.1 Explanatory notes and analysis of budgeted financial statements**

Screen Australia's budget has been developed on the underlying principle of a balanced budget, (that is, annual expense matches the annual revenue forecast to be received) adjusted for any surplus/deficit impacts arising from accounting for leases under AASB 16 Leases.

Total expenses for 2022–23 are estimated to be \$102.5 million and will be used in delivering the activities outlined in Program 1.1.

Total income for 2022–23 is estimated to be \$102.7 million. Screen Australia's revenue from Government for 2022–23 is \$98.3 million. Screen Australia is also expecting to generate \$4.4 million in own source revenue in 2022–23. This will be predominantly sourced from recoupment from screen investments, interest income and rendering of services.

Screen Australia continues to focus on containing administrative operating expenses to maximise funds directed to on-screen production.

Screen Australia has budgeted \$0.8 million in capital expenditure.

Screen Australia's budgeted net asset position of \$14.7 million is expected to comprise total assets of \$77.2 million, less liabilities of \$62.5 million.

Total financial assets as at 30 June 2023 are estimated to be \$74.4 million which represents 96 per cent of the total asset value. A significant proportion of Screen Australia's financial assets (cash and investments in term deposits) have been committed to funding screen projects.

Total liabilities are estimated to be \$62.5 million as at 30 June 2023 of which 92 per cent relates to obligations to pay amounts under executed screen industry contracts.

### 3.2 Budgeted financial statements tables

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	13,402	14,243	14,503	14,763	15,023
Suppliers	5,831	6,592	6,709	6,709	6,709
Grants	51,322	35,062	28,432	28,331	28,116
Depreciation and amortisation	1,856	1,906	2,519	2,519	2,529
Finance costs	30	16	93	115	100
Write-down and impairment of assets	43,164	44,636	34,411	34,236	34,236
<b>Total expenses</b>	<b>115,605</b>	<b>102,455</b>	<b>86,667</b>	<b>86,673</b>	<b>86,713</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Sale of goods and rendering of services	950	150	150	150	150
Interest	210	210	210	210	210
Royalties	4,545	4,000	4,000	4,000	4,000
<b>Total own-source revenue</b>	<b>5,705</b>	<b>4,360</b>	<b>4,360</b>	<b>4,360</b>	<b>4,360</b>
<b>Gains</b>					
Other	170	62	-	-	-
<b>Total gains</b>	<b>170</b>	<b>62</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total own-source income</b>	<b>5,875</b>	<b>4,422</b>	<b>4,360</b>	<b>4,360</b>	<b>4,360</b>
<b>Net (cost of)/contribution by services</b>	<b>(109,730)</b>	<b>(98,033)</b>	<b>(82,307)</b>	<b>(82,313)</b>	<b>(82,353)</b>
Revenue from Government	109,920	98,288	82,076	82,201	82,316
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>190</b>	<b>255</b>	<b>(231)</b>	<b>(112)</b>	<b>(37)</b>
<b>Total other comprehensive income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income/(loss)</b>	<b>190</b>	<b>255</b>	<b>(231)</b>	<b>(112)</b>	<b>(37)</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>190</b>	<b>255</b>	<b>(231)</b>	<b>(112)</b>	<b>(37)</b>
<b>Note: Impact of net cash appropriation arrangements</b>					
<b>Total comprehensive income/(loss) - as per statement of comprehensive income</b>	<b>190</b>	<b>255</b>	<b>(231)</b>	<b>(112)</b>	<b>(37)</b>
plus: depreciation/amortisation expenses for ROU assets <sup>(a)</sup>	1,056	1,056	1,669	1,669	1,679
less: lease principal repayments <sup>(a)</sup>	(1,246)	(1,311)	(1,438)	(1,557)	(1,642)
<b>Net cash operating surplus/ (deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Prepared on Australian Accounting Standards basis.

(a) Applies leases under AASB 16 Leases.

Table 3.2: Budgeted Departmental balance sheet (as at 30 June)

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	23,492	23,492	23,492	23,492	23,492
Trade and other receivables	1,361	1,361	1,361	1,361	1,361
Other investments	49,704	49,537	49,500	49,632	49,752
<b>Total financial assets</b>	<b>74,557</b>	<b>74,390</b>	<b>74,353</b>	<b>74,485</b>	<b>74,605</b>
<b>Non-financial assets</b>					
Land and buildings	2,619	1,088	6,780	5,838	4,134
Property, plant and equipment	774	1,214	1,399	1,424	1,399
Intangibles	15	-	-	-	-
Other non-financial assets	512	512	512	512	512
<b>Total non-financial assets</b>	<b>3,920</b>	<b>2,814</b>	<b>8,691</b>	<b>7,774</b>	<b>6,045</b>
<b>Total assets</b>	<b>78,477</b>	<b>77,204</b>	<b>83,044</b>	<b>82,259</b>	<b>80,650</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	217	217	217	217	217
Other payables	1,107	1,158	1,165	1,247	1,317
<b>Total payables</b>	<b>1,324</b>	<b>1,375</b>	<b>1,382</b>	<b>1,464</b>	<b>1,534</b>
<b>Interest bearing liabilities</b>					
Leases	2,251	669	6,730	5,975	4,333
<b>Total interest bearing liabilities</b>	<b>2,251</b>	<b>669</b>	<b>6,730</b>	<b>5,975</b>	<b>4,333</b>
<b>Provisions</b>					
Employee provisions	2,580	2,580	2,580	2,580	2,580
Other provisions	57,882	57,885	57,888	57,888	57,888
<b>Total provisions</b>	<b>60,462</b>	<b>60,465</b>	<b>60,468</b>	<b>60,468</b>	<b>60,468</b>
<b>Total liabilities</b>	<b>64,037</b>	<b>62,509</b>	<b>68,580</b>	<b>67,907</b>	<b>66,335</b>
<b>Net assets</b>	<b>14,440</b>	<b>14,695</b>	<b>14,464</b>	<b>14,352</b>	<b>14,315</b>
<b>EQUITY</b>					
<b>Parent entity interest</b>					
Contributed equity	9,505	9,505	9,505	9,505	9,505
Reserves	45	45	45	45	45
Retained surplus (accumulated deficit)	4,890	5,145	4,914	4,802	4,765
<b>Total parent entity interest</b>	<b>14,440</b>	<b>14,695</b>	<b>14,464</b>	<b>14,352</b>	<b>14,315</b>
<b>Total equity</b>	<b>14,440</b>	<b>14,695</b>	<b>14,464</b>	<b>14,352</b>	<b>14,315</b>

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)**

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
<b>Opening balance as at 1 July 2022</b>				
Balance carried forward from previous period	4,890	45	9,505	14,440
<b>Adjusted opening balance</b>	<b>4,890</b>	<b>45</b>	<b>9,505</b>	<b>14,440</b>
<b>Comprehensive income</b>				
Surplus/(deficit) for the period	255	-	-	255
<b>Total comprehensive income</b>	<b>255</b>	<b>-</b>	<b>-</b>	<b>255</b>
of which:				
Attributable to the Australian Government	255	-	-	255
<b>Estimated closing balance as at 30 June 2023</b>	<b>5,145</b>	<b>45</b>	<b>9,505</b>	<b>14,695</b>
<b>Closing balance attributable to the Australian Government</b>	<b>5,145</b>	<b>45</b>	<b>9,505</b>	<b>14,695</b>

Prepared on Australian Accounting Standards basis.

**Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	39,466	27,834	11,622	11,747	11,862
Receipts from Government	70,454	70,454	70,454	70,454	70,454
Sale of goods and rendering of services	1,045	165	165	165	165
Interest	210	210	210	210	210
Net GST received	7,500	7,500	7,500	7,500	7,500
Other	4,696	4,231	4,231	4,231	4,231
<b>Total cash received</b>	<b>123,371</b>	<b>110,394</b>	<b>94,182</b>	<b>94,307</b>	<b>94,422</b>
<b>Cash used</b>					
Employees	13,350	14,192	14,496	14,681	14,953
Suppliers	6,392	7,251	7,380	7,380	7,380
Interest payments on lease liability	27	13	90	112	97
Other	58,487	42,149	35,507	35,406	35,191
<b>Total cash used</b>	<b>78,256</b>	<b>63,605</b>	<b>57,473</b>	<b>57,579</b>	<b>57,621</b>
<b>Net cash from/(used by) operating activities</b>	<b>45,115</b>	<b>46,789</b>	<b>36,709</b>	<b>36,728</b>	<b>36,801</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Proceeds from sales of financial instruments	180,170	180,062	180,000	180,000	180,000
<b>Total cash received</b>	<b>180,170</b>	<b>180,062</b>	<b>180,000</b>	<b>180,000</b>	<b>180,000</b>
<b>Cash used</b>					
Purchase of property, plant and equipment and intangibles	900	800	800	800	800
Purchase of financial instruments	180,404	180,533	180,663	180,832	180,820
On-screen Investments	42,464	43,936	33,711	33,539	33,539
<b>Total cash used</b>	<b>223,768</b>	<b>225,269</b>	<b>215,174</b>	<b>215,171</b>	<b>215,159</b>
<b>Net cash from/(used by) investing activities</b>	<b>(43,598)</b>	<b>(45,207)</b>	<b>(35,174)</b>	<b>(35,171)</b>	<b>(35,159)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash used</b>					
Principal payments on lease liability	1,517	1,582	1,535	1,557	1,642
<b>Total cash used</b>	<b>1,517</b>	<b>1,582</b>	<b>1,535</b>	<b>1,557</b>	<b>1,642</b>
<b>Net cash from/(used by) financing activities</b>	<b>(1,517)</b>	<b>(1,582)</b>	<b>(1,535)</b>	<b>(1,557)</b>	<b>(1,642)</b>
<b>Net increase/(decrease) in cash held</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash and cash equivalents at the beginning of the reporting period	23,492	23,492	23,492	23,492	23,492
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>23,492</b>	<b>23,492</b>	<b>23,492</b>	<b>23,492</b>	<b>23,492</b>

Prepared on Australian Accounting Standards basis.

**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded internally from Departmental resources <sup>(a)</sup>	900	800	800	800	800
<b>TOTAL</b>	<b>900</b>	<b>800</b>	<b>800</b>	<b>800</b>	<b>800</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total purchases	900	800	800	800	800
<b>Total cash used to acquire assets</b>	<b>900</b>	<b>800</b>	<b>800</b>	<b>800</b>	<b>800</b>

Prepared on Australian Accounting Standards basis.

(a) Includes current Appropriation Bill 1 and revenue from independent sources.

**Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)**

	Asset Category			Total
	Buildings	Other property, plant and equipment	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2022</b>				
Gross book value	4,269	2,784	1,296	8,349
Gross book value - ROU assets	9,791	(2,010)	(1,281)	6,500
Accumulated depreciation/amortisation and impairment	(3,312)	-	-	(3,312)
Accumulated depreciation/amortisation and impairment - ROU assets	(8,129)	-	-	(8,129)
<b>Opening net book balance</b>	<b>2,619</b>	<b>774</b>	<b>15</b>	<b>3,408</b>
<b>Capital asset additions</b>				
<b>Estimated expenditure on new or replacement assets</b>				
By purchase - appropriation ordinary annual services <sup>(a)</sup>	75	725	-	800
<b>Total additions</b>	<b>75</b>	<b>725</b>	<b>-</b>	<b>800</b>
<b>Other movements</b>				
Depreciation/amortisation expense	(550)	(285)	(15)	(850)
Depreciation/amortisation on ROU	(1,056)	-	-	(1,056)
<b>Total other movements</b>	<b>(1,606)</b>	<b>(285)</b>	<b>(15)</b>	<b>(1,906)</b>
<b>As at 30 June 2023</b>				
Gross book value	4,344	3,509	1,296	9,149
Gross book value - ROU assets	9,791	(2,010)	(1,281)	6,500
Accumulated depreciation/amortisation and impairment	(3,862)	(285)	(15)	(4,162)
Accumulated depreciation/amortisation and impairment - ROU assets	(9,185)	-	-	(9,185)
<b>Closing net book balance</b>	<b>1,088</b>	<b>1,214</b>	<b>-</b>	<b>2,302</b>

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, Departmental capital budget or other operational expenses.



# **Special Broadcasting Service Corporation**

**Entity resources and planned  
performance**



# Special Broadcasting Service Corporation

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# Special Broadcasting Service Corporation

## Section 1: Entity overview and resources

### 1.1 Strategic direction statement

The Special Broadcasting Service Corporation (SBS) is a national broadcasting and media service that provides multicultural and multilingual television, radio and digital media services that inform, educate and entertain all Australians. SBS' purpose is to inspire all Australians to explore, respect and celebrate our diverse world, and in doing so, contribute to a cohesive society. SBS and its functions are guided by its Charter in section 6 of the *Special Broadcasting Service Act 1991* (SBS Act).

The SBS Charter, hybrid funding model, multiplatform content offering, and breadth of in-language services (more than 60 languages), set SBS apart from other Australian and global broadcasters and media providers. The network's unique position in the industry enables it to present compelling, distinctive and thought-provoking content that no other Australian media organisation provides.

Maintaining Australia as a vibrant, diverse and highly cohesive society is key to Australia's future success. SBS inspires social cohesion by exploring and celebrating both Australia's rich diversity and those common threads that make us uniquely Australian, as well as facilitating social and civic participation for those Australians who speak a language other than English.

Content creation (including in-house productions and commissioned programs), acquisition and curation are at the heart of achieving the SBS purpose. SBS creates content which explores issues and topics in a way that captures the interest and imagination of as many Australians as possible, with the objective of encouraging greater understanding of the value of a diverse and inclusive society. SBS is increasingly making the Australian stories it commissions available to more Australians in their preferred language by providing in-language subtitling and digital product features.

Through its multiplatform offerings across SBS television (including SBS main channel, SBS VICELAND, National Indigenous Television (NITV), SBS Food, and SBS World Movies), SBS Radio and digital platforms, such as SBS On Demand, SBS inspires a richer, deeper, understanding of Australia and the world around us. While audiences increasingly shift consumption from traditional linear broadcast television to digital platforms, SBS will continue to share content across all platforms — free-to-air television, radio and online so that it remains accessible and relevant to all Australians.

SBS is inherently multilingual. It is the most diverse multilingual media provider in the world, broadcasting in 60+ languages. SBS' offering has evolved rapidly since it was

established in 1975, supporting new migrants, and ensuring older Australians who speak a language other than English remain connected to Australian society. SBS' integrated languages strategy delivers news, information and entertainment across a range of platforms. It provides an end-to-end ecosystem supporting social cohesion – for all Australians – from new arrivals to established communities, second- and third-generation, and across generations.

Examples of the evolution of SBS' languages strategy include:

- Providing essential COVID-19 information in more than 60 languages throughout the pandemic, which has reached more than 11 million Australian unique visitors across SBS' in-language digital offerings. Most recently this has involved providing rapid antigen test instruction infographics in more than 50 languages through SBS language websites and social media presence.
- Launching Arabic, Simplified Chinese, Traditional Chinese, Hindi, Korean, and Vietnamese digital services on SBS On Demand. These collections include in-language log in and navigation, subtitled news and current affairs content, as well as subtitled dramas and documentaries, with subtitled content also available in the Punjabi language.
- The SBS Settlement Guide includes 'need-to-know' facts about settling in Australia and has content in more than 50 SBS Radio language services. It covers aspects of daily life, local culture, history, and government services.
- SBS News in Easy English, provides five daily news podcasts (Monday–Friday) per week in simple English, read slowly and accompanied by a transcript.

SBS' digital platforms play a pivotal role in engaging language audiences with Australian content – each language community has specific media consumption behaviours. SBS' comprehensive digital strategy is built on evidence, including quantitative research SBS conducted with Australians who speak a language other than English in their language to understand their needs. SBS' approach emphasises the importance of ensuring all SBS digital products (articles, audio, video across News, Health, Food and Entertainment) are designed for language users.

In late 2021-22, as part of accelerating its language offering, SBS will also launch a new channel – SBS WorldWatch – which will become the home for SBS عربي News and SBS 中文 News. These new SBS-produced television news services, launched first on SBS On Demand, provide communities with trusted coverage, context, and insight into the major national and international stories of the day in Arabic and Mandarin five nights per week.

SBS is also increasing the accessibility of its content in other ways to meet the needs of diverse Australia. SBS has long provided closed captioning which presents the audio component of television programs, presented as text on the screen, to support

Australians who experience hearing loss. In addition, SBS now provides audio description for blind or vision impaired audiences on a selection of programming across four television channels – delivered both terrestrially and via VAST (Viewer Access Satellite Television).

SBS' news and current affairs programming provides comprehensive and high quality reporting on global and domestic issues. Investment in digital news and current affairs is increasing audiences and enhancing SBS' reputation as one of Australia's most trusted news sources, delivered by a multiskilled team renowned for excellence in journalism. This has been particularly notable during the COVID-19 pandemic, as audiences come to SBS news services for trusted health information and analysis.

With extensive access to international program makers and suppliers, SBS will continue to acquire the best programming from around the world including in languages other than English. More content will be made available in languages other than English as more commissioned, locally produced content, flagship news and current affairs programs and NITV programming will be subtitled in multiple languages.

As part of SBS, NITV is the home of Indigenous storytelling, delivering Australia's only national Aboriginal and Torres Strait Islander television news service. Stories of youth, culture, languages, aspirations and children's learning are key components of NITV's content, and continue to provide a platform for First Nations voices and an important channel for communities to see themselves reflected on screen. With programs that inspire and instil pride, NITV drives greater education and understanding about Aboriginal and Torres Strait Islander peoples' heritage and culture amongst all Australians. NITV is broadcast free-to-air with national coverage, including through the Viewer Access Satellite Television (VAST) service, and with an extensive digital presence. SBS is also delivering more First Nations content across all its platforms, driving greater audiences for these stories.

SBS is unique internationally, delivering over 60 language services on radio and online, and dedicated digital music channels, to the 21 per cent of Australians who speak a language other than English at home.

SBS Radio communicates a diversity of views and perspectives to Australian audiences, using both traditional radio and digital delivery via app, podcast, dedicated webpages and social media. While migrants to Australia have access to homeland news and information via SBS WorldWatch, satellite television and the internet, SBS Radio continues to play a fundamental role in driving inclusion. It provides trusted, independent Australian news and information, celebrates cultures, and gives multicultural voices a key platform within the Australian community – all in the audiences' first language. SBS' language services have historically been referred to as 'the great translator' of life in Australia, and SBS continues this tradition with the

broadcast and publication of the SBS Settlement Guide, which assists new migrants to navigate life in Australia. Throughout the course of the COVID-19 pandemic, SBS's ability to provide crucial information online via its one stop multilingual coronavirus portal in more than 60 languages has once again underlined its important place in multicultural Australia.

Through trusted relationships with culturally and linguistically diverse communities and increased reach through digital media, SBS facilitates participation in Australian social, cultural, economic and political discourse. Using these connections, SBS provides a trusted platform for debate and exploration of issues concerning multiculturalism, diversity and social cohesion.

In an increasingly competitive market, SBS will continue to explore commercial opportunities consistent with the SBS Act to generate returns that support the creation and commissioning of distinctive Australian content, and the continued delivery of quality and innovative services to all Australians. In 2021, SBS launched a Beyond 3% initiative which seeks to increase First Nations investment in Indigenous media platforms by media agencies. SBS will also continue to invest in its digital advertising capabilities to capitalise on the growing shift to digital content.

SBS has an ongoing commitment to improving workflows and finding more efficient ways to run its operations in order to direct as much of its available resources to the creation of content that delivers on the SBS Charter and its unique purpose. Over the seven-year period up to 2021-22, SBS's efficiency program will culminate in over \$58 million of realised savings in 2021-22. SBS has reinvested these efficiencies in the growth of its digital services and distinctive cross platform content in line with its Charter. Across this period (2015-16 to 2021-22 estimate), SBS is on target to quadruple digital consumption hours and achieve a 100 per cent uplift in first run Australian content.

In the coming years, SBS will continue to deliver on its purpose and Charter with a continued focus on building a distinctive network across both traditional and digital platforms, to ensure a diverse array of views and voices are represented in mainstream media. SBS will continue to provide its valued services to the community, telling stories otherwise untold, supporting cultural, economic and civic participation, and inspiring all Australians to experience the benefits of social inclusion.



## 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to SBS for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and Departmental (for SBS's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: SBS resource statement — Budget estimates for 2022-23 as at Budget March 2022**

	2021-22 Estimated actual \$'000	2022-23 Estimate \$'000
<b>Opening balance/cash reserves at 1 July</b>	<b>11,790</b>	<b>10,242</b>
<b>Funds from Government</b>		
Annual appropriations - ordinary annual services <sup>(a)</sup>		
Outcome 1	310,021	316,805
Total annual appropriations	310,021	316,805
<b>Total funds from Government</b>	<b>310,021</b>	<b>316,805</b>
<b>Funds from other sources</b>		
Interest	397	425
Royalties	1,122	1,300
Sale of goods and services	146,763	150,361
Other	96	98
<b>Total funds from other sources</b>	<b>148,378</b>	<b>152,184</b>
<b>Total net resourcing for SBS</b>	<b>470,189</b>	<b>479,231</b>
<hr/>		
<b>Average staffing level (number)</b>	2021-22 1,238	2022-23 1,267

Prepared on a resourcing (that is, appropriations available) basis.

All figures shown above are GST exclusive – these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2022-23.

SBS is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to SBS and are considered 'departmental' for all purposes.

### 1.3 Budget measures

Budget measures in Part 1 relating to SBS are detailed in Budget Paper No. 2 and are summarised below.

**Table 1.2: SBS 2022-23 Budget measures**

**Part 1: Measures announced since the 2021-22 Mid-Year Economic and Fiscal Outlook (MYEFO)**

	Program	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
<b>Payment measures</b>						
National Broadcasters – funding for the next triennium <sup>(a)</sup>	1.1,1.2					
Departmental payments		-	-	-	-	-
<b>Total</b>		-	-	-	-	-
<b>Total payment measures</b>						
Departmental		-	-	-	-	-
<b>Total</b>		-	-	-	-	-

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

(a) This measure includes funding of \$12.3 million in 2022-23, \$12.5 million in 2023-24 and \$12.7 million in 2024-25 that was rolled into SBS' base funding from 2022-23 on an ongoing basis. The new base funding to SBS for the triennium will be \$315.8 million in 2022-23, \$321.6 million in 2023-24 and \$318.6 million in 2024-25. As provision for this funding has already been included in the forward estimates, it has no net budget impact.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for (SBS) can be found at:  
(<https://www.sbs.com.au/aboutus/corporate-plan-2021-22>).

The most recent annual performance statement can be found at:  
(<https://www.sbs.com.au/aboutus/sbs-2020-21-annual-report>).

**2.1 Budgeted expenses and performance for Outcome 1**

**Outcome 1: Provide multilingual and multicultural services that inform, educate and entertain all Australians and in so doing reflect Australia's multicultural society**

**Budgeted expenses for Outcome 1**

This table shows how much SBS intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>Program 1.1: SBS General Operational Activities</b>					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	239,376	244,897	249,580	245,496	250,041
Revenues from other independent sources	145,314	151,804	149,851	150,062	150,076
<b>Total expenses for Program 1.1</b>	<b>384,690</b>	<b>396,701</b>	<b>399,431</b>	<b>395,558</b>	<b>400,117</b>
<b>Program 1.2: SBS Transmission and Distribution Services</b>					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	70,645	71,908	72,974	74,144	74,972
<b>Total expenses for Program 1.2</b>	<b>70,645</b>	<b>71,908</b>	<b>72,974</b>	<b>74,144</b>	<b>74,972</b>
<b>Outcome 1 totals by resource type</b>					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	310,021	316,805	322,554	319,640	325,013
Revenues from other independent sources	145,314	151,804	149,851	150,062	150,076
<b>Total expenses for Outcome 1</b>	<b>455,335</b>	<b>468,609</b>	<b>472,405</b>	<b>469,702</b>	<b>475,089</b>
<b>Average staffing level (number)</b>					
	2021-22 1,238	2022-23 1,267			

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

**Table 2.1.2: Performance measure for Outcome 1**

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

<b>Outcome 1</b> – Provide multilingual and multicultural services that inform, educate and entertain all Australians and in so doing reflect Australia’s multicultural society		
<b>Program 1.1 – SBS General Operational Activities</b> Delivering multilingual and multicultural television, radio and digital media services that reflect Australia’s multicultural society and inspire all Australians to explore and celebrate our diverse world, and in doing so promote social cohesion amongst the many cultures of our nation.		
<b>Key Activities</b>	Content creation, acquisition, curation and content commercialisation	
<b>Year</b>	<b>Performance measures</b>	<b>Expected Performance Results</b>
Current year 2021-22	Number of hours of TV programming broadcast in CALD – all linear channels	29,996 hours of CALD programming broadcast (Target - 28,500 hours) Target expected to be met
	Number of hours of locally commissioned programs broadcast (first run) all <i>linear channels except NITV</i> <sup>(a)</sup>	269 hours (Target - 180 hours) Target expected to be met
	Number of hours of locally commissioned programs broadcast (first run) NITV <sup>(a)</sup>	21 hours –due to COVID-19 disruptions on Indigenous productions (Target – 45 hours) Target not expected to be met
	Percentage of radio broadcasts in languages other than English	97% (Target – 90%) Target expected to be met
	Total Digital Registrations	10.7 million (Target – 10.2 million) Target expected to be met
<b>Year</b>	<b>Performance measures</b>	<b>Planned Performance Results</b>
Budget year 2022-23	Number of hours of TV programming broadcast in CALD – all linear channels	34,300 hours of CALD programming broadcast
	Number of hours of locally commissioned programs broadcast (first run) all <i>linear channels except NITV</i> <sup>(a)</sup>	272 hours
	Number of hours of locally commissioned programs broadcast (first run) NITV <sup>(a)</sup>	35 hours

Year	Performance measures	Planned Performance Results
Budget year 2022-23 cont.	Percentage of radio broadcasts in languages other than English	90%
	Total Digital Registrations	11.6 million
Forward Estimates 2023-26	As per 2022-23	<p>As per 2022-23 except: Number of hours of locally commissioned programs broadcast (first run) all <i>linear channels except NITV</i> <sup>(a)</sup></p> <ul style="list-style-type: none"> <li>• 2023-26: 180 hours</li> </ul> <p>Total Digital Registrations:</p> <ul style="list-style-type: none"> <li>• 2023-24: 12.3 million</li> <li>• 2024-25: 12.8 million</li> <li>• 2025-26: 13.2 million</li> </ul>

(a) This includes commissioned and in-house productions but excludes news and current affairs, special events and sports programming.

<b>Program 1.2 – SBS Transmission and Distribution Services</b> To make SBS Television and Radio services available to all Australians to enable them to receive multilingual and multicultural services that inform, educate and entertain.		
<b>Key Activities</b>	Content broadcast and transmission	
Year	Performance measures	Expected Performance Results
Current year 2021-22	Population reach – Digital transmission sites (including VAST Satellite)	100% (Target – 100%) Target expected to be met
	Availability of digital television transmission services (fully managed services)	99.82% (Target – 99.82%) Target expected to be met
	Population reach for terrestrial services (excluding satellite)	97% (Target – 97%) Target expected to be met
	Availability of Radio transmission services (fully managed services)	99.86% (Target – 99.86%) Target expected to be met
Year	Performance measures	Planned Performance Results
Budget year 2022-23	Population reach – Digital transmission sites (including VAST Satellite)	100%
	Availability of digital television transmission services (fully managed services)	99.82%
	Population reach for terrestrial services (excluding satellite)	97%
	Availability of Radio transmission services (fully managed services)	99.86%
Forward Estimates 2023-26	As per 2022-23	As per 2022-23

## Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2022-23 Budget year, including the impact of Budget measures and resourcing on financial statements.

### 3.1 Budgeted financial statements

#### 3.1.1 Explanatory notes and analysis of budgeted financial statements

SBS' operating result for 2022–23 reports a breakeven position. This does not include the anticipated impact of a one-off event in 2022-23 which SBS estimates will generate a negative net financial impact of up to \$23.2 million. In order to address the financial impact of this event, SBS has preserved two consecutive significant surpluses generated across 2019-20 and 2020-21 and is planning to deliver a further surplus in 2021-22. In aggregate, the 2022-23 SBS balance sheet projects a retained surplus of \$43.9 million and an estimated cash and investment balance of \$50.2 million which will more than offset this one-off event impact.

SBS continues to monitor additional opportunities to address the net financial impact of this event.

Own-source revenue largely generated from sales of goods and services is budgeted at \$151.9 million for 2022–23 and is reducing to \$150.0 million in 2023-24 and beyond.

As part of the triennium outcome, the 2022-23 Budget includes funding of \$12.3 million in 2022-23, \$12.5 million in 2023-24 and \$12.7 million in 2024-25 for the continuation of the Funding Adequacy measure and the reinstatement of funding associated with reductions made to the SBS budget in anticipation of the increased advertising flexibility legislative amendment in 2015-16 which did not pass the Parliament. The \$12.3 million of additional funding provided in 2022-23 rolls into SBS' base appropriation ongoing from 2022-23.

The Budget also includes \$1.0 million per annum of funding in 2022-23 to 2024-25 for the continuation of Audio Description services for audiences who are blind or vision-impaired.

### 3.2 Budgeted financial statements tables

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	168,097	170,598	172,108	174,772	177,349
Suppliers	266,013	281,246	283,397	278,387	281,111
Depreciation and amortisation	20,581	16,222	16,402	16,105	16,226
Finance costs	644	543	498	438	403
<b>Total expenses</b>	<b>455,335</b>	<b>468,609</b>	<b>472,405</b>	<b>469,702</b>	<b>475,089</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Sale of goods and rendering of services	147,049	148,673	146,944	147,054	147,053
Interest	397	425	425	425	449
Rental income	1,353	1,382	1,400	1,425	1,449
Royalties	1,122	1,300	1,512	1,500	1,501
Other	96	98	100	150	126
<b>Total own-source revenue</b>	<b>150,017</b>	<b>151,878</b>	<b>150,381</b>	<b>150,554</b>	<b>150,578</b>
<b>Total own-source income</b>	<b>150,017</b>	<b>151,878</b>	<b>150,381</b>	<b>150,554</b>	<b>150,578</b>
<b>Net (cost of)/contribution by services</b>	<b>(305,318)</b>	<b>(316,731)</b>	<b>(322,024)</b>	<b>(319,148)</b>	<b>(324,511)</b>
Revenue from Government	310,021	316,805	322,554	319,640	325,013
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>4,703</b>	<b>74</b>	<b>530</b>	<b>492</b>	<b>502</b>
<b>Total comprehensive income/(loss)</b>	<b>4,703</b>	<b>74</b>	<b>530</b>	<b>492</b>	<b>502</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>4,703</b>	<b>74</b>	<b>530</b>	<b>492</b>	<b>502</b>
<b>Note: Impact of net cash appropriation arrangements</b>					
<b>Total comprehensive income/(loss) - as per statement of comprehensive income</b>	<b>4,703</b>	<b>74</b>	<b>530</b>	<b>492</b>	<b>502</b>
plus: depreciation/amortisation expenses for ROU assets <sup>(a)</sup>	9,302	3,643	3,589	3,625	3,726
less: lease principal repayments <sup>(a)</sup>	(9,234)	(3,684)	(3,684)	(3,600)	(3,580)
<b>Net cash operating surplus/(deficit)</b>	<b>4,771</b>	<b>33</b>	<b>435</b>	<b>517</b>	<b>648</b>

Prepared on Australian Accounting Standards basis.

(a) Applies to lease arrangements under AASB 16 Leases.



**Table 3.2: Budgeted Departmental balance sheet (as at 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	10,242	11,708	11,181	10,859	11,087
Trade and other receivables	28,389	28,433	28,434	29,842	29,852
Other investments	18,108	38,538	36,829	32,625	32,813
<b>Total financial assets</b>	<b>56,739</b>	<b>78,679</b>	<b>76,444</b>	<b>73,326</b>	<b>73,752</b>
<b>Non-financial assets</b>					
Land and buildings	103,123	101,121	99,039	96,454	93,828
Property, plant and equipment	53,483	52,263	49,643	44,741	41,272
Intangibles	14,641	11,641	9,941	9,741	9,541
Inventories	93,422	97,432	104,407	107,050	112,003
Other non-financial assets	37,190	13,521	12,022	14,523	13,124
<b>Total non-financial assets</b>	<b>301,859</b>	<b>275,978</b>	<b>275,052</b>	<b>272,509</b>	<b>269,768</b>
<b>Total assets</b>	<b>358,598</b>	<b>354,657</b>	<b>351,496</b>	<b>345,835</b>	<b>343,520</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	25,579	24,649	24,396	23,877	24,749
Other payables	17,807	17,707	17,453	16,501	16,471
<b>Total payables</b>	<b>43,386</b>	<b>42,356</b>	<b>41,849</b>	<b>40,378</b>	<b>41,220</b>
<b>Interest bearing liabilities</b>					
Leases	38,118	34,434	30,750	25,568	21,919
<b>Total interest bearing liabilities</b>	<b>38,118</b>	<b>34,434</b>	<b>30,750</b>	<b>25,568</b>	<b>21,919</b>
<b>Provisions</b>					
Employee provisions	36,323	37,023	37,523	38,023	38,013
Other provisions	1,039	1,038	1,038	1,038	1,038
<b>Total provisions</b>	<b>37,362</b>	<b>38,061</b>	<b>38,561</b>	<b>39,061</b>	<b>39,051</b>
<b>Total liabilities</b>	<b>118,866</b>	<b>114,851</b>	<b>111,160</b>	<b>105,007</b>	<b>102,190</b>
<b>Net assets</b>	<b>239,732</b>	<b>239,806</b>	<b>240,336</b>	<b>240,828</b>	<b>241,330</b>
<b>EQUITY</b>					
<b>Parent entity interest</b>					
Contributed equity	110,403	110,403	110,403	110,403	110,403
Reserves	85,457	85,457	85,457	85,457	85,457
Retained surplus (accumulated deficit)	43,872	43,946	44,476	44,968	45,470
<b>Total parent entity interest</b>	<b>239,732</b>	<b>239,806</b>	<b>240,336</b>	<b>240,828</b>	<b>241,330</b>
<b>Total equity</b>	<b>239,732</b>	<b>239,806</b>	<b>240,336</b>	<b>240,828</b>	<b>241,330</b>

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)**

	Retained earnings	Asset revaluation reserve	Other reserves	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Opening balance as at 1 July 2022</b>					
Balance carried forward from previous period	43,872	87,024	(1,567)	110,403	239,732
<b>Adjusted opening balance</b>	<b>43,872</b>	<b>87,024</b>	<b>(1,567)</b>	<b>110,403</b>	<b>239,732</b>
<b>Comprehensive income</b>					
Surplus/(deficit) for the period	74	-	-	-	74
<b>Total comprehensive income</b>	<b>74</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>74</b>
<b>Estimated closing balance as at 30 June 2023</b>	<b>43,946</b>	<b>87,024</b>	<b>(1,567)</b>	<b>110,403</b>	<b>239,806</b>
<b>Closing balance attributable to the Australian Government</b>	<b>43,946</b>	<b>87,024</b>	<b>(1,567)</b>	<b>110,403</b>	<b>239,806</b>

Prepared on Australian Accounting Standards basis

**Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	310,021	316,805	322,554	319,640	325,013
Sale of goods and rendering of services	166,130	165,249	166,740	165,320	166,422
Interest	397	425	425	425	449
Other	400	600	1,612	1,650	1,627
<b>Total cash received</b>	<b>476,948</b>	<b>483,079</b>	<b>491,331</b>	<b>487,035</b>	<b>493,511</b>
<b>Cash used</b>					
Employees	164,896	170,398	171,609	174,523	177,369
Suppliers	313,702	276,557	307,776	303,000	301,743
Other	644	543	498	438	403
<b>Total cash used</b>	<b>479,242</b>	<b>447,498</b>	<b>479,883</b>	<b>477,961</b>	<b>479,515</b>
<b>Net cash from/(used by) operating activities</b>	<b>(2,294)</b>	<b>35,581</b>	<b>11,448</b>	<b>9,074</b>	<b>13,996</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Proceeds from sales of financial instruments	230,000	229,847	222,478	226,024	229,173
<b>Total cash received</b>	<b>230,000</b>	<b>229,847</b>	<b>222,478</b>	<b>226,024</b>	<b>229,173</b>
<b>Cash used</b>					
Purchase of property, plant and equipment and intangibles	10,000	10,000	10,000	10,000	10,000
Purchase of financial instruments					
Investments	210,020	250,278	220,769	221,820	229,361
<b>Total cash used</b>	<b>220,020</b>	<b>260,278</b>	<b>230,769</b>	<b>231,820</b>	<b>239,361</b>
<b>Net cash from/(used by) investing activities</b>	<b>9,980</b>	<b>(30,431)</b>	<b>(8,291)</b>	<b>(5,796)</b>	<b>(10,188)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash used</b>					
Principal payments on lease liability	9,234	3,684	3,684	3,600	3,580
<b>Total cash used</b>	<b>9,234</b>	<b>3,684</b>	<b>3,684</b>	<b>3,600</b>	<b>3,580</b>
<b>Net cash from/(used by) financing activities</b>	<b>(9,234)</b>	<b>(3,684)</b>	<b>(3,684)</b>	<b>(3,600)</b>	<b>(3,580)</b>
<b>Net increase/(decrease) in cash held</b>	<b>(1,548)</b>	<b>1,466</b>	<b>(527)</b>	<b>(322)</b>	<b>228</b>
Cash and cash equivalents at the beginning of the reporting period	11,790	10,242	11,708	11,181	10,859
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>10,242</b>	<b>11,708</b>	<b>11,181</b>	<b>10,859</b>	<b>11,087</b>

Prepared on Australian Accounting Standards basis.

**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

	2021-22 Estimated actual \$'000	2022-23 Budget \$'000	2023-24 Forward estimate \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded internally from Departmental resources <sup>(a)</sup>	10,000	10,000	10,000	10,000	10,000
<b>TOTAL</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total purchases	10,000	10,000	10,000	10,000	10,000
<b>Total cash used to acquire assets</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>

Prepared on Australian Accounting Standards basis.

(a) Includes the following sources of funding: current Bill 1 and prior year Act 1 appropriations, donations and contributions, gifts, internally developed assets and proceeds from the sale of assets.

**Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)**

	Asset Category				Total
	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2022</b>					
Gross book value	53,963	45,095	29,822	43,207	172,087
Gross book value - ROU assets	-	10,607	62,326	-	72,933
Accumulated depreciation/amortisation and impairment	-	(3,292)	(6,365)	(28,566)	(38,223)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(3,250)	(32,300)	-	(35,550)
<b>Opening net book balance</b>	<b>53,963</b>	<b>49,160</b>	<b>53,483</b>	<b>14,641</b>	<b>171,247</b>
<b>Capital asset additions</b>					
<b>Estimated expenditure on new or replacement assets</b>					
By purchase – appropriation ordinary annual services <sup>(a)</sup>	-	600	7,900	1,500	10,000
By purchase – appropriation ordinary annual services – ROU assets	-	-	-	-	-
<b>Total additions</b>	<b>-</b>	<b>600</b>	<b>7,900</b>	<b>1,500</b>	<b>10,000</b>
<b>Other movements</b>					
Depreciation/amortisation expense	-	(1,776)	(6,303)	(4,500)	(12,579)
Depreciation/amortisation on ROU assets	-	(826)	(2,817)	-	(3,643)
<b>Total other movements</b>	<b>-</b>	<b>(2,602)</b>	<b>(9,120)</b>	<b>(4,500)</b>	<b>(16,222)</b>
<b>As at 30 June 2023</b>					
Gross book value	53,963	45,695	37,722	44,707	182,087
Gross book value - ROU assets	-	10,607	62,326	-	72,933
Accumulated depreciation/amortisation and impairment	-	(5,068)	(12,668)	(33,066)	(50,802)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(4,076)	(35,117)	-	(39,193)
<b>Closing net book balance</b>	<b>53,963</b>	<b>47,158</b>	<b>52,263</b>	<b>11,641</b>	<b>165,025</b>

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, DCBs or other operational expenses.



## Portfolio glossary

Term	Meaning
Accrual Accounting	The system of accounting where items are brought to account and included in the financial statements as they are earned or incurred, rather than as they are received or paid.
Accumulated Depreciation	The aggregate depreciation recorded for a particular depreciating asset.
Activities	The actions/functions performed by entities to deliver government policies.
Additional Estimates	Where amounts appropriated at Budget time are insufficient, Parliament may appropriate more funds to Portfolios through the Additional Estimates Appropriation Acts.
Administered Items	The expenses, revenues, assets or liabilities managed by agencies on behalf of the Commonwealth. Agencies do not control administered items. Administered expenses include grants, subsidies and benefits. In many cases, administered expenses fund the delivery of third party outputs.
Administrative Arrangements Order	The functions and activities of the government are administered in accordance with an administrative arrangement order (AAO) issued from time to time by the Government and signed by the Governor-General. An AAO establishes the principal matters or government outcomes to be dealt with by each Department of state, and the Acts of Parliament to be administered by each minister.
Administered Capital Budgets (ACB)	Administered Capital Budgets (or Departmental) (ACB/DCB) are provided to non-corporate entities (as an equity injection) that receive government funding to meet the costs associated with the replacement of minor assets (assets valued at \$10 million or less) or maintenance costs that are eligible to be capitalised.

<b>Term</b>	<b>Meaning</b>
Appropriation	An authorisation by Parliament to spend moneys from the Consolidated Revenue Fund for a particular purpose. Annual Appropriation Acts provide annual funding for government operations and programs; for investment in assets; or to reduce liabilities. Bills proposing appropriations for the forthcoming financial year are introduced into Parliament on Budget Night. The annual Appropriation Bills propose specified amounts of appropriation for expenditure by entities to carry out the government's outcomes.
Budget Paper 1 (BP1)	The Budget Strategy and Outlook – provides an overview of the economic and fiscal outlook, summarises the Government's fiscal strategy, and outlines key Budget priorities.
Budget Paper 2 (BP2)	The Budget Measures – provides comprehensive information on all government decisions that involve changes to its receipt and payment activities since the last Economic and Fiscal Update.
Budget Paper 3 (BP3)	Federal Financial Relations – includes information on revenue provision and payments (GST and specific purpose payments), as well as an overview of fiscal developments in the states and territories.
Budget Paper 4 (BP4)	Agency Resourcing – shows, for each entity, estimated expenses for each special appropriation act, estimated balances and flows for all special accounts, estimated resourcing by type of appropriation, and estimated average staffing levels in the public sector.
Capital Expenditure	Expenditure by an agency on capital projects, for example, purchasing a building.
Consolidated Revenue Fund (CRF)	Section 81 of the <i>Constitution</i> stipulates that all revenue raised or money received by the Commonwealth forms the one Consolidated Revenue Fund (CRF). The CRF is not a bank account. The Official Public Account reflects most of the operations of the CRF.



<b>Term</b>	<b>Meaning</b>
Corporate Commonwealth Entity	A Commonwealth entity that is a body corporate under the PGPA Act.
Departmental Capital Budget	Departmental (or Administered) Capital Budgets (DCB/ACB) are provided to non-corporate Entities (as an equity injection) that receive government funding to meet the costs associated with the replacement of minor assets (assets valued at \$10 million or less) or maintenance costs that are eligible to be capitalised. The funding for depreciation, amortisation and make-good expenses was replaced with a DCB in the 2010–11 Budget.
Departmental Item	Resources (assets, liabilities, revenues and expenses) that an entity controls directly. This includes outsourced activities funded and controlled by the entity. Examples of Departmental items include entity running costs, accrued employee entitlements and net appropriations. A Departmental item is a component of a Departmental program.
Depreciation	Apportionment of an asset's capital value as an expense over its estimated useful life to take account of normal usage, obsolescence, or the passage of time.
Entities	Commonwealth entities and Commonwealth companies as defined under the <i>Public Governance, Performance and Accountability Act 2013</i> (PGPA Act) that are within the General Government Sector (GGS).
Equity or Net Assets	Residual interest in the assets of an entity after deduction of its liabilities.
Estimated Actual	Details of the estimated final figures for 2021–22 as included in the Budget documentation. As the Budget is released before the 2021–22 Annual Report is tabled in Parliament, the figures for 2021–22 remain estimates.

<b>Term</b>	<b>Meaning</b>
Executive Agency	An agency designated, in an executive order made by the Governor-General-in-Council, as separate from a Department, for staffing and accountability and reporting purposes, under the <i>Public Service Act 1999</i> .
Expense	Total value of all of the resources consumed in producing goods and services or the loss of future economic benefits in the form of reductions in assets or increases in liabilities of an entity.
Expenses not requiring appropriation in the Budget year	Includes expenses where there is: a government policy not to fund those expenses within the year; where the funding has been provided in a prior year but the expense will be incurred in the current year; items which do not or will not involve a cash flow impact (such as bad debt expenses); or where the expenses reflect the usage of services or resources provided free of charge. From the 2018-19 MYEFO, movements of Administered funds that can be met from a prior year appropriation are not re-appropriated in the year required. Such expenses are reflected as 'Expenses not requiring appropriation in the Budget year'.
Fair Value	Valuation methodology: The amount for which an asset could be exchanged, or a liability settled, between knowledgeable and willing parties in an arm's length transaction. The fair value can be affected by the conditions of the sale, market conditions and the intentions of the asset holder.
Fiscal Balance	An accrual measure that shows whether the government has to borrow from financial markets to cover its activities. Fiscal balance includes revenue, less operating expenses, plus revaluation adjustments, plus capital adjustments.
Forward Estimates Period	The three years following the Budget year. For example, for the 2022-23 Budget year, 2023-24 is forward year 1, 2024-25 is forward year 2 and 2025-26 is forward year 3.

Term	Meaning
General Government Sector (GGS)	A Government Finance Statistics (GFS) classification of all entities that are controlled and largely funded by the Australian Government. The GGS provides public services that are mainly non-market in nature and for the collective consumption of the community, or involve the transfer or redistribution of income. These services are largely financed through taxes and other compulsory levies, user charging and external funding. This sector comprises all government Departments, offices and some other bodies.
Government Finance Statistics (GFS)	A reporting framework that is a specialised statistical system designed to support economic analysis of the public sector. It allows for comprehensive assessments of the economic impact of government and is consistent with international statistical standards of the International Monetary Fund and the System of National Accounts.
Measure	A new policy or savings decision of the Government with financial impacts on the government's underlying cash balance; fiscal balance; operating balance; headline cash balance; net debt or net worth.
Mid-Year Economic and Fiscal Outlook (MYEFO)	The MYEFO provides an update of the government's Budget estimates by examining expenses and revenues in the year to date, as well as provisions for new decisions that have been taken since the Budget. The report provides updated information to allow the assessment of the government's fiscal performance against the fiscal strategy set out in its current fiscal strategy statement.
National Partnership payments	Commonwealth payments to states and territories made in accordance with Part 4 of the <i>Federal Financial Relations Act 2009</i> (FFR Act). The Minister may determine that an amount specified in the determination is to be paid to a State specified in the determination for the purpose of making a grant of financial assistance to support the delivery by the State of specified outputs or projects; or

<b>Term</b>	<b>Meaning</b>
	facilitate reforms by the State; or reward the State for nationally significant reforms.
Non-Corporate Commonwealth Entity	A Commonwealth entity that is not a body corporate.
Official Public Account (OPA)	The Commonwealth's central bank account. The OPA is one of a group of linked bank accounts, referred to as the Official Public Account Group of Accounts. OPAs are maintained with the Reserve Bank of Australia, as required by subsection 53(3) of the PGPA Act.
Outcomes	The Government's objectives in each Portfolio area. Outcomes are desired results, impacts or consequences for the Australian community as influenced by the actions of the Commonwealth. Actual outcomes are assessments of the results or impacts actually achieved.
Parameters	Agency funding is routinely adjusted for changes in parameters to ensure agency funding keeps pace with forecast changes in the economy. The Treasury calculates parameter rates, which factor in various economic indicators including inflation, production levels and exchange rates.
Portfolio Budget Statements (PB Statements)	Budget related paper detailing Budget initiatives and explanations of appropriations specified by outcome and program by each directly appropriated entity within a Portfolio.
Program	Activity that delivers benefits, services or transfer payments to individuals, industry and/or the community as a whole, with the aim of achieving the intended result specified in an outcome statement.
Program support	The entity's running costs allocated to a program. This is funded through an entity's Departmental appropriations. Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

<b>Term</b>	<b>Meaning</b>
<i>Public Governance, Performance and Accountability Act 2013</i> (PGPA Act)	The PGPA Act is the primary piece of Commonwealth resource management legislation. The PGPA Act establishes a coherent system of governance and accountability for public resources, with an emphasis on planning, performance and reporting. It applies to all Commonwealth entities and Commonwealth companies.
Revenue	Total value of resources earned or received to cover the production of goods and services.
Right of use asset	An asset that represents a lessee's right to use an asset that is the subject of a lease, for the lease term.
Special Account	Special accounts allow money in the CRF to be acknowledged as set-aside (hypothecated) for a particular purpose. Amounts credited to a Special Account may only be spent for the purposes of the Special Account. Special Accounts can only be established by a written determination of the Finance Minister (s78 PGPA Act) or through an Act of Parliament (referred to in s80 of the PGPA Act).
Special Appropriations (including Standing Appropriations)	<p>Authority within an Act (other than the annual Appropriation Acts) to spend money from the CRF for particular purposes. For special appropriations, the authority to withdraw funds from the CRF does not generally cease at the end of the financial year.</p> <p>Standing appropriations are a sub-category consisting of ongoing special appropriations - the amount appropriated will depend on circumstances specified in the legislation.</p>
Statutory Authority	An Australian Government body established through legislation for a public purpose. This can include a body headed by, or comprising, an office holder, a commission or a governing board.
Underlying cash balance	A cash measure that shows whether the government has to borrow from financial markets to cover its activities. Underlying cash balance generally includes operating receipts, less operating payments, less investment in non-financial assets.



## Acronyms

Acronym	Meaning
5G	5 <sup>th</sup> Generation wireless systems
AAO	Administrative Arrangements Order
AASB	Australian Accounting Standards Board
ABC	Australian Broadcasting Corporation
ABS	Australian Bureau of Statistics
AC	Companion of the Order of Australia
ACB	Administered Capital Budget
ACMA	Australian Communications and Media Authority
ACT	Australian Capital Territory
ADS-B	Automatic Dependent Surveillance - Broadcast
AFTRS	Australian Film, Television and Radio School
AM	Member of the Order of Australia
AMSA	Australian Maritime Safety Authority
ANMM	Australian National Maritime Museum
AO	Officer of the Order of Australia
APS	Australian Public Service
ARTC	Australian Rail Track Corporation
ASL	Average Staffing Level
ATSB	Australian Transport Safety Bureau
AVSL	Automated Vehicle Safety Law
BITRE	Bureau of Infrastructure, Transport and Regional Economics

<b>Acronym</b>	<b>Meaning</b>
BP1	Budget Paper 1 – Budget Strategy and Outlook
BP2	Budget Paper 2 – Budget Measures
BP3	Budget Paper 3 – Federal Financial Relations
BP4	Budget Paper 4 – Agency Resourcing
CALD	Culturally and linguistically diverse
CASA	Civil Aviation Safety Authority
CCE	Corporate Commonwealth Entity
CDAB	Collection Development Acquisition Budget
CO <sub>2</sub>	Carbon dioxide
COAG	Council of Australian Governments
COVID-19	Coronavirus disease 2019
CRF	Consolidated Revenue Fund
CSOs	Community Service Obligations
DANS	Domestic Aviation Network Support
DCB	Departmental Capital Budget
Department	The Department of Infrastructure, Transport, Regional Development and Communications
DIAP	Disability Inclusion Action Plan
EOFY	End of financial year
FTE	Full-time equivalent
FYSO	Five-year spectrum outlook
GDP	Gross Domestic Product
GEAP	Gender Equity Action Plan



<b>Acronym</b>	<b>Meaning</b>
GGS	General Government Sector
GHz	Gigahertz
GST	Goods and Services Tax
Hon	Honourable
IA	Infrastructure Australia
IGA	Inter-Governmental Agreement
ILA	Indigenous Languages and Arts
ISSN	International Standard Serial Number
ITMM	Infrastructure and Transport Ministers' Meeting
ITSOC	Infrastructure and Transport Senior Officials' Committee
ITU	International Telecommunication Union
IVAIS	Indigenous Visual Arts Industry Support
KPA	Key performance areas
KPI	Key performance indicators
MHz	Megahertz
MOU	Memorandum of Understanding
MP	Member of Parliament
MYEFO	Mid-Year Economic and Fiscal Outlook
NAIF	Northern Australia Infrastructure Facility
NBN	National Broadband Network
NBN Co	NBN Co Limited
NCA	National Capital Authority

<b>Acronym</b>	<b>Meaning</b>
nfp	not for publication
NFRA	National Faster Rail Agency
NFSA	National Film and Sound Archive of Australia
National Gallery	National Gallery of Australia
NITV	National Indigenous Television
NLA	National Library of Australia
NLTTAP	National Land Transport Technology Action Plan
NMA	National Museum of Australia
NPGA	National Portrait Gallery of Australia
NSW	New South Wales
NT	Northern Territory
NTC	National Transport Commission
NQWIA	North Queensland Water Infrastructure Authority
NWGF	National Water Grid Fund
ONRSR	Office of the National Rail Safety Regulator
OPA	Official Public Account
PALM Act	<i>Australian Capital Territory (Planning and Land Management) Act 1988</i>
PB Statements	Portfolio Budget Statements
PGPA Act	<i>Public Governance, Performance and Accountability Act 2013</i>
PSM	Public Service Medal
QLD	Queensland
RANS	Regional Airline Network Support

<b>Acronym</b>	<b>Meaning</b>
RAP	Reconciliation Action Plan
RASS	Remote Air Services Subsidy
RAU	Remote Airstrip Upgrade
RBS	Regional Broadband Scheme
RDA	Regional Development Australia
RMIT	Royal Melbourne Institute of Technology
ROU	Right of Use
SA	South Australia
SBS	Special Broadcasting Service Corporation
SPIDO	Significant Project Investment Delivery Office
TAS	Tasmania
telco	telecommunications provider
Treasury	The Department of the Treasury
USO	Universal Service Obligation
VAST	Viewer Access Satellite Television
VIC	Victoria
WA	Western Australia
WSA Co	WSA Co Limited
WRC	World Radiocommunication Conference