

**NORTH QUEENSLAND WATER
INFRASTRUCTURE AUTHORITY**

**ENTITY RESOURCES AND PLANNED
PERFORMANCE**

NORTH QUEENSLAND WATER INFRASTRUCTURE AUTHORITY

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NORTH QUEENSLAND WATER INFRASTRUCTURE AUTHORITY

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The North Queensland Water Infrastructure Authority (NQWIA) was established on 12 March 2019 as an Executive Agency under section 65 of the Public Service Act 1999. The key objective of the agency is to provide strategic planning and coordination of Commonwealth resources to implement water projects in northern Queensland and manage water infrastructure projects, as directed by the Minister for Infrastructure, Transport and Regional Development.

The NQWIA works collaboratively with stakeholders, local governments and the Queensland Government to progress project feasibility and planning activities, including the development of business cases, engineering assessments and related research activities for major water infrastructure initiatives potentially eligible to receive Australian Government funding from the National Water Infrastructure Development Fund.

The NQWIA also coordinates the provision of information sharing among relevant regulatory authorities in order to implement the projects within its scope.

In 2020-21, the NQWIA will focus on strategic planning, coordination and advice for the Hughenden Irrigation Scheme, the Hells Gates Dam Scheme, and the Upper Burdekin Irrigation Project.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the NQWIA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the NQWIA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NQWIA resource statement — Budget estimates for 2020-21 as at Budget October 2020

	2019-20 Estimated actual \$'000	2020-21 Estimate \$'000
Departmental		
Annual appropriations - ordinary annual services ^(a)		
Prior year appropriations available	-	1,350
Departmental appropriation ^(b)	2,687	4,305
s74 External Revenue ^(c)	-	350
Total departmental resourcing	2,687	6,005
	2019-20	2020-21
Average staffing level (number)	3	6

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2020-21.

(b) Includes \$355,000 relating to 2018-19 expenses.

(c) Estimated External Revenue receipts under section 74 of the PGPA Act.

1.3 BUDGET MEASURES

Budget measures relating to NQWIA are detailed in Budget Paper No. 2 and are summarised in Table 1.2 below.

**Table 1.2: NQWIA 2020-21 Budget measures
Measures announced after the Economic and Fiscal Update July 2020**

Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Payment measures				
JobMaker Plan — National Water Grid — investing in a long-term approach to water infrastructure				
1.1 Departmental payments	2,000	1,000	-	-
Total	2,000	1,000	-	-
Total payment measures				
Departmental	2,000	1,000	-	-
Total	2,000	1,000	-	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the Public Governance, Performance and Accountability Act 2013. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements - included in Annual Reports - to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the North Queensland Water Infrastructure Authority can be found at:

https://www.nqwia.gov.au/sites/default/files/documents/nqwia_corporate_plan_2020-23_final.pdf

The most recent annual performance statement can be found at:

https://www.nqwia.gov.au/sites/default/files/documents/nqwia_annual_report_2018-2019.pdf

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Progress the development of water resource projects in North Queensland, through strategic planning and coordination of information sharing among relevant regulatory authorities and stakeholders

Budgeted expenses for Outcome 1

This table shows how much the NQWIA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 1.1: North Queensland Water Infrastructure Authority					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1) ^(a)	2,332	4,305	3,296	2,295	-
Expenses not requiring appropriation in the budget year ^(b)	(796)	25	25	25	-
Total expenses for program 1.1	1,536	4,330	3,321	2,320	-
Outcome 1 Totals by appropriation type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	2,332	4,305	3,296	2,295	-
Expenses not requiring appropriation in the budget year ^(b)	(796)	25	25	25	-
Total expenses for Outcome 1	1,536	4,330	3,321	2,320	-
	2019-20	2020-21			
Average staffing level (number)	3	6			

(a) 2019-20 Revenue from government amount excludes \$355,000 relating to 2018-19 expenses.

(b) Expenses not requiring appropriation in the Budget year are made up audit fees received free of charge (\$25,000) offset by actual operating surplus reported for 2019-20 (\$821,000).

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

<p>Outcome 1 – Progress the development of water resource projects in North Queensland, through strategic planning and coordination of information sharing among relevant regulatory authorities and stakeholders</p>		
<p>Program 1 – Work with stakeholders to deliver water resource projects in North Queensland including the Hughenden Irrigation Scheme, the Hells Gates Dam (incl Big Rocks Weir) Scheme, and Big Rocks Weir project.</p>		
<p>Delivery</p>	<p>During 2019-20 NQWIA will deliver Program 1 by engaging with project proponents, state and local governments and regulatory agencies to ensure timely progression of projects, and economic, engineering and environmental assessments are funded and delivered with minimal delay.</p>	
<p>Performance information</p>		
<p>Year</p>	<p>Performance criteria</p>	<p>Actual Achievement/Targets</p>
<p>2019-20</p>	<p>Engagement with project proponents and government stakeholders supports coordination of water resource projects</p> <p>Awareness raising of the new entity, through dissemination of information to stakeholders, informs water resource projects</p> <p>Appointment of ongoing Chief Executive Officer, and staff as required</p> <p>Completion of Hughenden Irrigation Scheme feasibility project</p> <p>Commence delivery of the Hells Gates Dam Business Case including authorising payments against completed milestones</p>	<p>Target met Extensive North Queensland (NQ) stakeholder engagement</p> <p>Target met Extensive NQ stakeholder engagement</p> <p>Target met Ongoing CEO appointed</p> <p>Target met Hughenden Irrigation Scheme feasibility project complete</p> <p>Target met Hells Gates Dam project commenced and early milestone payments made</p>
<p>2020-21</p>	<p>Commence and substantially progress the Hughenden Irrigation Scheme detailed business case</p> <p>Oversight progression of Hells Gates Dam Business Case and authorising payments against completed milestones</p> <p>Make recommendations to the Australian Government on potential funding of capital works to construct the Big Rocks Weir in line with stakeholder expectations and all relevant approvals</p> <p>Monitor the construction of the Big Rocks Weir (if approved) including authorising milestone payments against completed milestones</p>	<p>Hughenden Irrigation Scheme Business Case - 50% complete</p> <p>Hells Gates Dam Business Case - 50% complete</p> <p>Timely payments against Hughenden and Hells Gates business cases</p> <p>Big Rocks Weir construction (if approved) - >20% complete</p>

North Queensland Water Infrastructure Authority Budget Statements

Performance information		
Year	Performance criteria	Actual Achievement/Targets
2020-21 continued	Progression of the Upper Burdekin Irrigation Project	Upper Burdekin Irrigation Project - 60% complete
2021-22 and beyond	<p>Complete the Hughenden Irrigation Scheme detailed business case and authorise payments against completed milestones</p> <p>Substantially complete the Hells Gates Dam Business Case and authorise payments against completed milestones</p> <p>Complete the Upper Burdekin Irrigation Project</p>	<p>Hughenden Irrigation Scheme Business Case - 100% complete</p> <p>Hells Gates Dam Business Case – 90-100% complete</p> <p>Upper Burdekin Irrigation Project - 100% complete</p>
Purposes	To progress the development of water resource infrastructure projects in North Queensland, through strategic planning, project management, and coordination of information sharing among relevant regulatory authorities and stakeholders.	

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NQWIA finances for the 2020-21 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

Total budgeted expense for NQWIA in 2020-21 are \$4.3 million, represented by \$1.5 million in employee benefits and \$2.8 million in suppliers. Suppliers include expenses associated with the Upper Burdekin Irrigation Project, travel, and procurement of external advice to support NQWIA projects.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES					
Employee benefits	511	1,453	1,447	1,446	-
Suppliers	1,025	2,877	1,874	874	-
Total expenses	1,536	4,330	3,321	2,320	-
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Gains					
Other	25	25	25	25	-
Total gains	25	25	25	25	-
Total own-source income	25	25	25	25	-
Net (cost of)/contribution by services	(1,511)	(4,305)	(3,296)	(2,295)	-
Revenue from Government ^(a)	2,332	4,305	3,296	2,295	-
Surplus/(deficit) attributable to the Australian Government	821	-	-	-	-
Total comprehensive income/(loss)	821	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	821	-	-	-	-

(a) 2019-20 Revenue from government amount excludes \$355,000 relating to 2018-19 expenses.
Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	20	20	20	20	-
Trade and other receivables	1,500	1,350	1,350	1,350	-
Total financial assets	1,520	1,370	1,370	1,370	-
Total assets	1,520	1,370	1,370	1,370	-
LIABILITIES					
Payables					
Suppliers	358	208	208	208	-
Other payables	6	6	6	6	-
Total payables	364	214	214	214	-
Provisions					
Employee provisions	146	146	146	146	-
Total provisions	146	146	146	146	-
Total liabilities	510	360	360	360	-
Net assets	1,010	1,010	1,010	1,010	-
EQUITY					
Parent entity interest					
Retained surplus (accumulated deficit)	1,010	1,010	1,010	1,010	-
Total parent entity interest	1,010	1,010	1,010	1,010	-
Total equity	1,010	1,010	1,010	1,010	-

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)

	Retained earnings	Total equity
	\$'000	\$'000
Opening balance as at 1 July 2020	-	-
Balance carried forward from previous period	1,010	1,010
Adjusted opening balance	1,010	1,010
Estimated closing balance as at 30 June 2021	1,010	1,010
Closing balance attributable to the Australian Government	1,010	1,010

Prepared on Australian Accounting Standards basis

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	1,337	4,305	3,296	2,295	-
Other	-	350	100	100	-
Total cash received	1,337	4,655	3,396	2,395	-
Cash used					
Employees	478	1,453	1,447	1,446	-
Suppliers	839	3,202	1,949	949	-
Total cash used	1,317	4,655	3,396	2,395	-
Net cash from/(used by) operating activities	20	-	-	-	-
Net increase/(decrease) in cash held	20	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	-	20	20	20	-
Cash and cash equivalents at the end of the reporting period	20	20	20	20	-

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

This table is not provided as NQWIA does not receive capital funds.

Table 3.6: Statement of asset movements (Budget year 2020-21)

This table is not provided as NQWIA does not hold non-financial assets.