

**NATIONAL TRANSPORT  
COMMISSION**

**ENTITY RESOURCES AND PLANNED  
PERFORMANCE**



# NATIONAL TRANSPORT COMMISSION

<b>Section 1: Entity overview and resources .....</b>	<b>443</b>
1.1 Strategic direction statement .....	443
1.2 Entity resource statement .....	445
1.3 Budget measures.....	445
<b>Section 2: Outcomes and planned performance .....</b>	<b>446</b>
2.1 Budgeted expenses and performance for Outcome 1 .....	447
<b>Section 3: Budgeted financial statements.....</b>	<b>450</b>
3.1 Budgeted financial statements.....	450
3.2 Budgeted financial statements tables .....	451



# NATIONAL TRANSPORT COMMISSION

## Section 1: Entity overview and resources

### 1.1 STRATEGIC DIRECTION STATEMENT

The NTC is a national land transport reform agency that supports Australian governments to improve safety, productivity and environmental outcomes, provide for future technologies and improve regulatory efficiency. Our vision is to advance social and economic outcomes for all Australians through an efficient, integrated and nationally consistent land transport system.

The National Transport Commission Act 2003 (the NTC Act) and the Inter-Governmental Agreement for Regulatory and Operational Reform in Road, Rail and Intermodal Transport (IGA) establish the NTC and define our role as to:

- develop and propose reform by identifying, designing and recommending regulatory and operational reforms
- maintain, monitor and review laws and instruments to ensure they remain contemporary and consistent with their policy intent
- advise on heavy vehicle charges to recover road construction and maintenance costs
- monitor and evaluate reforms to assess whether they have been implemented successfully and their impact.

As a key contributor to the national reform agenda, the NTC is accountable to the Infrastructure and Transport Ministers' Meeting (ITMM) (formerly the Transport and Infrastructure Council), and works closely with the ITMM's advisory body, the Infrastructure and Transport Senior Officials' Committee (ITSOC). ITMM approves the NTC's four-yearly program of work (through our Corporate Plan) and reform proposals.

The NTC operates in a complex and changing national environment that faces rapid transformation through technology and innovation. To meet the challenges that this environment poses and deliver on our intended outcomes, the NTC's focus for 2020-21 is:

- delivering work across four focus areas that clearly support the delivery of ITMM's reform priorities and reforms that offer the highest value for Australia:
  - Future technologies
  - Safety
  - Productivity
  - Sustainability.

*National Transport Commission Budget Statements*

- better engagement with all of our stakeholders to identify and develop the best options, and work in partnership to deliver reform as part of the wider transport system
- developing our policy capabilities to ensure we have the expertise to deliver high-quality work that is ready to be implemented.

The NTC's Corporate Plan 2020-24 provides more detail on our program of work and how we will deliver on our outcomes.

## 1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the NTC for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and departmental (for the NTC's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: National Transport Commission resource statement — Budget estimates for 2020-21 as at Budget October 2020**

	2019-20 Estimated actual \$'000	2020-21 Estimate \$'000
<b>Opening balance/cash reserves at 1 July</b>	<b>2,146</b>	<b>2,506</b>
<b>Funds from Government</b>		
Annual appropriations - ordinary annual services <sup>(a)</sup>		
Outcome 1	3,535	3,629
Total annual appropriations	3,535	3,629
<b>Total funds from Government</b>	<b>3,535</b>	<b>3,629</b>
<b>Funds from other sources</b>		
Interest	5	6
Sale of goods and services	6,565	6,740
<b>Total funds from other sources</b>	<b>6,570</b>	<b>6,746</b>
<b>Total net resourcing for NTC</b>	<b>12,251</b>	<b>12,881</b>
	2019-20	2020-21
<b>Average staffing level (number)</b>	41	41

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2020-21.

The NTC is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non-Corporate Commonwealth Entity), which are then paid to the NTC and are considered 'departmental' for all purposes.

## 1.3 BUDGET MEASURES

There are no measures relating to the NTC for the 2020-21 Budget.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the Public Governance, Performance and Accountability Act 2013. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements - included in Annual Reports - to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the NTC can be found at:

<https://www.ntc.gov.au/sites/default/files/assets/files/NTC-Corporate-Plan-20-24.pdf>

The most recent annual performance statement can be found at:

<https://www.ntc.gov.au/sites/default/files/assets/files/NTC-Annual-Report-2018-19.pdf>



## 2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

**Outcome 1: Improved transport productivity, efficiency, safety and environmental performance and regulatory efficiency in Australia through developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport**

### Budgeted expenses for Outcome 1

This table shows how much the NTC intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
<b>Program 1.1: National Transport Commission</b>					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	3,535	3,629	3,568	3,628	3,708
Revenues from other independent sources	6,570	6,746	6,632	6,744	6,892
<b>Total expenses for Program 1.1</b>	<b>10,105</b>	<b>10,375</b>	<b>10,200</b>	<b>10,372</b>	<b>10,600</b>
<b>Outcome 1 totals by resource type</b>					
Revenue from Government Ordinary annual services (Appropriation Bill No. 1)	3,535	3,629	3,568	3,628	3,708
Revenues from other independent sources	6,570	6,746	6,632	6,744	6,892
<b>Total expenses for Outcome 1</b>	<b>10,105</b>	<b>10,375</b>	<b>10,200</b>	<b>10,372</b>	<b>10,600</b>
	2019-20	2020-21			
<b>Average staffing level (number)</b>	41	41			

**Table 2.1.2: Performance criteria for Outcome 1**

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

<b>Outcome 1 – Improved transport productivity, efficiency, safety and environmental performance and regulatory efficiency in Australia through developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport</b>	
<b>Program 1.1</b> – Improve safety, productivity and environmental outcomes, provide for future technologies and improve regulatory efficiency by developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport.	
<b>Delivery</b>	Delivery of the NTC’s ministerially approved program of work (as detailed in the NTC’s Corporate Plan 2020-21) in partnership with Australian governments, safety regulators, standards boards, industry, the private sector and the broader community.

<b>Performance information</b>		
<b>Year</b>	<b>Performance criteria</b>	<b>2019-20 Actual Achievement/Targets</b>
2019-20	Portion of projects completed on time and on budget	<b>Target met</b> 100%
	Portion of projects presented to ITSOC or the Council when due	<b>Target met</b> 85%
	Routine legislative maintenance packages submitted to ITSOC	<b>Target met</b> 5 out of 5
	Reform Implementation Report Cards provided to Council when due	<b>Target met</b> 100%
	Review of national consistency of instruments we maintain	<b>Target met</b> 5
	Total Net Present Value (NPV) benefits of policy submitted to ITSOC	<b>Not applicable</b> A 3-year rolling average (NPV) has not been calculated as this data has not yet been collected for a three-year period. More detailed analysis of the expected benefits of the policy submitted in the 2019-20 financial will be provided in the NTC’s 2019-20 Annual Report.
	Portion of NTC recommendations presented to Council and agreed	<b>Target met</b> 100%
	Total NPV benefits of regulatory reforms agreed by Council	<b>Target met</b> 100%
	Portion of NTC regulatory amendments presented to Council with a ITSOC-agreed implementation plan	<b>Target met</b> 100%

National Transport Commission Budget Statements

Performance information		
Year	Performance criteria	2019-20 Actual Achievement/Targets
2019-20 continued	Section 51 review (in 2021) confirms the value of the NTC in meeting the objectives specified in the IGA	<b>Not applicable</b> The last NTC statutory review was in 2015. The next review will be undertaken in 2021.
2020-21	<p>Portion of projects completed on time and within budget</p> <p>Routine legislative maintenance packages submitted to ITSOC</p> <p>Reform implementation reporting provided when due</p> <p>Total Net Present Value (NPV) benefits of regulatory reforms agreed by Council</p> <p>Portion of NTC recommendations presented to Council and agreed</p> <p>Portion of NTC regulatory amendments presented to Council with a ITSOC-agreed implementation plan</p> <p>The NTC receives positive feedback on how it engages via a two-yearly stakeholder survey</p> <p>Annual staff engagement survey results</p> <p>Section 51 review (in 2021) confirms the value of the NTC in meeting the objectives specified in the Inter-Governmental Agreement for Regulatory and Operational Reform in Road, Rail and Intermodal Transport (IGA)</p>	<p>&gt; 90%</p> <p>≥ 5 / year</p> <p>100%</p> <p>&gt; 3-year rolling average (NPV)</p> <p>&gt; 90%</p> <p>100%</p> <p>Demonstrated improvements on the previous survey</p> <p>An increase from the previous survey in overall staff engagement</p> <p>NTC recognised as highly valuable</p>
2021-22 and beyond	As per 2020-21	As per 2020-21
<b>Purposes</b> <sup>(a)</sup>	We lead national land transport reform	

(a) This purpose was updated in the 2020-24 Corporate Plan.

## **Section 3: Budgeted financial statements**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NTC's finances for the 2020-21 budget year, including the impact of budget measures and resourcing on financial statements.

### **3.1 BUDGETED FINANCIAL STATEMENTS**

#### **3.1.1 Differences between entity resourcing and financial statements**

The NTC is funded by Commonwealth, states and territories on an annual basis, apportioned by an agreed percentage allocation as outlined within the NTC's IGA.

Under its Act, funding for the NTC is to be applied only in payment or discharge of the costs, expenses and other obligations incurred by the NTC in the performance of its functions and the exercise of its powers.

Each year, the NTC must prepare estimates, in accordance with ITMM directions, of its receipts and expenditure for each financial year and for any other period specified by ITMM. The NTC must submit estimates so prepared to ITMM no later than such a date as ITMM directs. Except with the consent of ITMM, the funding of the NTC must not be spent otherwise than in accordance with the Corporate Plan and work program provided annually. On this basis, the NTC's forward estimate may change yearly based on directions from ITMM.

#### **3.1.2 Explanatory notes and analysis of budgeted financial statements**

The NTC's balance sheet is simple in structure and classification. Assets are largely comprised of cash and office plant and equipment, while liabilities are payables (to suppliers) and employee provision (staff entitlements).

### 3.2 BUDGETED FINANCIAL STATEMENTS TABLES

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	7,030	6,880	7,102	7,242	7,386
Suppliers	2,291	2,757	2,367	2,407	2,500
Depreciation and amortisation	744	676	676	676	676
Finance costs	69	62	55	47	38
<b>Total expenses</b>	<b>10,134</b>	<b>10,375</b>	<b>10,200</b>	<b>10,372</b>	<b>10,600</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Interest	5	6	6	6	6
Other <sup>(a)</sup>	6,565	6,740	6,626	6,738	6,886
<b>Total own-source revenue</b>	<b>6,570</b>	<b>6,746</b>	<b>6,632</b>	<b>6,744</b>	<b>6,892</b>
<b>Total own-source income</b>	<b>6,570</b>	<b>6,746</b>	<b>6,632</b>	<b>6,744</b>	<b>6,892</b>
<b>Net (cost of)/contribution by services</b>	<b>(3,564)</b>	<b>(3,629)</b>	<b>(3,568)</b>	<b>(3,628)</b>	<b>(3,708)</b>
Revenue from Government	3,535	3,629	3,568	3,628	3,708
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>(29)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>(29)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

(a) Relates to funding provided by states and territories.

Prepared on Australian Accounting Standards basis.

**Table 3.2: Budgeted departmental balance sheet (as at 30 June)**

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	2,506	2,634	2,738	2,866	2,967
Trade and other receivables	34	34	34	34	34
<b>Total financial assets</b>	<b>2,540</b>	<b>2,668</b>	<b>2,772</b>	<b>2,900</b>	<b>3,001</b>
<b>Non-financial assets</b>					
Land and buildings	3,337	2,911	2,485	2,059	1,633
Property, plant and equipment	1,230	1,180	1,130	1,030	930
Prepayments	62	62	62	62	62
<b>Total non-financial assets</b>	<b>4,629</b>	<b>4,153</b>	<b>3,677</b>	<b>3,151</b>	<b>2,625</b>
<b>Total assets</b>	<b>7,169</b>	<b>6,821</b>	<b>6,449</b>	<b>6,051</b>	<b>5,626</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	184	184	184	184	184
Other payables	22	22	22	22	22
<b>Total payables</b>	<b>206</b>	<b>206</b>	<b>206</b>	<b>206</b>	<b>206</b>
<b>Interest bearing liabilities</b>					
Leases	3,439	3,091	2,719	2,321	1,896
<b>Total interest bearing liabilities</b>	<b>3,439</b>	<b>3,091</b>	<b>2,719</b>	<b>2,321</b>	<b>1,896</b>
<b>Provisions</b>					
Employee provisions	1,128	1,128	1,128	1,128	1,128
<b>Total provisions</b>	<b>1,128</b>	<b>1,128</b>	<b>1,128</b>	<b>1,128</b>	<b>1,128</b>
<b>Total liabilities</b>	<b>4,773</b>	<b>4,425</b>	<b>4,053</b>	<b>3,655</b>	<b>3,230</b>
<b>Net assets</b>	<b>2,396</b>	<b>2,396</b>	<b>2,396</b>	<b>2,396</b>	<b>2,396</b>
<b>EQUITY</b>					
<b>Parent entity interest</b>					
Retained surplus (accumulated deficit)	2,396	2,396	2,396	2,396	2,396
<b>Total parent entity interest</b>	<b>2,396</b>	<b>2,396</b>	<b>2,396</b>	<b>2,396</b>	<b>2,396</b>
<b>Total equity</b>	<b>2,396</b>	<b>2,396</b>	<b>2,396</b>	<b>2,396</b>	<b>2,396</b>

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)**

	Retained earnings	Total equity
	\$'000	\$'000
<b>Opening balance as at 1 July 2020</b>		
Balance carried forward from previous period	2,396	2,396
<b>Adjusted opening balance</b>	<b>2,396</b>	<b>2,396</b>
<b>Comprehensive income</b>		
Surplus/(deficit) for the period	-	-
<b>Total comprehensive income</b>	<b>-</b>	<b>-</b>
<b>Estimated closing balance as at 30 June 2021</b>	<b>2,396</b>	<b>2,396</b>
<b>Closing balance attributable to the Australian Government</b>	<b>2,396</b>	<b>2,396</b>

Prepared on Australian Accounting Standards basis

**Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)**

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Receipts from Government	10,647	10,369	10,194	10,366	10,594
Interest	6	6	6	6	6
Net GST received	26	-	-	-	-
<b>Total cash received</b>	<b>10,679</b>	<b>10,375</b>	<b>10,200</b>	<b>10,372</b>	<b>10,600</b>
<b>Cash used</b>					
Employees	6,688	6,880	7,102	7,242	7,386
Suppliers	2,688	2,757	2,367	2,407	2,500
Interest payments on lease liability	69	62	55	47	38
<b>Total cash used</b>	<b>9,445</b>	<b>9,699</b>	<b>9,524</b>	<b>9,696</b>	<b>9,924</b>
<b>Net cash from/(used by) operating activities</b>	<b>1,234</b>	<b>676</b>	<b>676</b>	<b>676</b>	<b>676</b>
<b>Cash used</b>					
Purchase of property, plant and equipment and intangibles	550	200	200	150	150
<b>Total cash used</b>	<b>550</b>	<b>200</b>	<b>200</b>	<b>150</b>	<b>150</b>
<b>Net cash from/(used by) investing activities</b>	<b>(550)</b>	<b>(200)</b>	<b>(200)</b>	<b>(150)</b>	<b>(150)</b>
<b>Cash used</b>					
Principal payments on lease liability	324	348	372	398	425
<b>Total cash used</b>	<b>324</b>	<b>348</b>	<b>372</b>	<b>398</b>	<b>425</b>
<b>Net cash from/(used by) financing activities</b>	<b>(324)</b>	<b>(348)</b>	<b>(372)</b>	<b>(398)</b>	<b>(425)</b>
<b>Net increase/(decrease) in cash held</b>	<b>360</b>	<b>128</b>	<b>104</b>	<b>128</b>	<b>101</b>
Cash and cash equivalents at the beginning of the reporting period	2,146	2,506	2,634	2,738	2,866
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>2,506</b>	<b>2,634</b>	<b>2,738</b>	<b>2,866</b>	<b>2,967</b>

Prepared on Australian Accounting Standards basis.



**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded internally from departmental resources <sup>(a)</sup>	550	200	200	150	150
<b>TOTAL</b>	<b>550</b>	<b>200</b>	<b>200</b>	<b>150</b>	<b>150</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total purchases	550	200	200	150	150
<b>Total cash used to acquire assets</b>	<b>550</b>	<b>200</b>	<b>200</b>	<b>150</b>	<b>150</b>

(a) Includes funding from entity receipts, and proceeds from the sale of assets.

Prepared on Australian Accounting Standards basis.

**Table 3.6: Statement of asset movements (Budget year 2020-21)**

	Asset Category		
	Buildings	Other property, plant and equipment	Total
	\$'000	\$'000	\$'000
<b>As at 1 July 2020</b>			
Gross book value	-	1,836	1,836
Gross book value - ROU assets	3,763	-	3,763
Accumulated depreciation/amortisation and impairment	-	(606)	(606)
Accumulated depreciation/amortisation and impairment - ROU assets	(426)	-	(426)
<b>Opening net book balance</b>	<b>3,337</b>	<b>1,230</b>	<b>4,567</b>
<b>Capital asset additions</b>			
<b>Estimated expenditure on new or replacement assets</b>			
By purchase - other	-	200	200
<b>Total additions</b>	<b>-</b>	<b>200</b>	<b>200</b>
<b>Other movements</b>			
Depreciation/amortisation expense	-	(250)	(250)
Depreciation/amortisation on ROU assets	(426)	-	(426)
<b>Total other movements</b>	<b>(426)</b>	<b>(250)</b>	<b>(676)</b>
<b>As at 30 June 2021</b>			
Gross book value	-	2,036	2,036
Gross book value - ROU assets	3,763	-	3,763
Accumulated depreciation/amortisation and impairment	-	(856)	(856)
Accumulated depreciation/amortisation and impairment - ROU assets	(852)	-	(852)
<b>Closing net book balance</b>	<b>2,911</b>	<b>1,180</b>	<b>4,091</b>

Prepared on Australian Accounting Standards basis.